ORANGE COUNTY
NORTH CAROLINA

FY 2018-19
Annual Operating Budget
Capital Investment Plan

Commissioner Approved

Orange County, North Carolina
Commissioner Approved
FY 2018-19 Annual Operating Budget
and Capital Investment Plan

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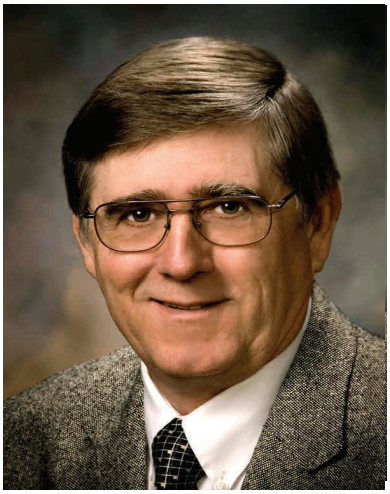
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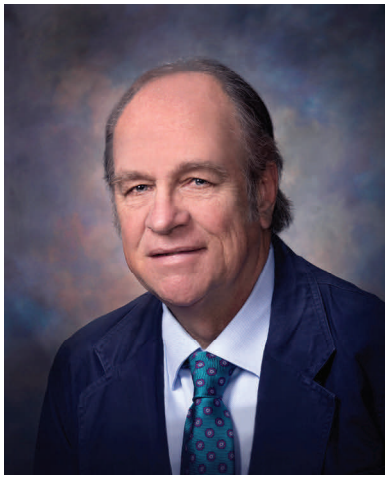
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GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

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Orange County

North Carolina

For the Fiscal Year Beginning

July 1, 2017

Christopher P. Morrill

Executive Director

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Orange ***C***ounty ***M***ission ***S***tatement

Orange County exists to provide governmental services requested by our Residents or mandated by the State of North Carolina.

To provide these quality services efficiently, we must:

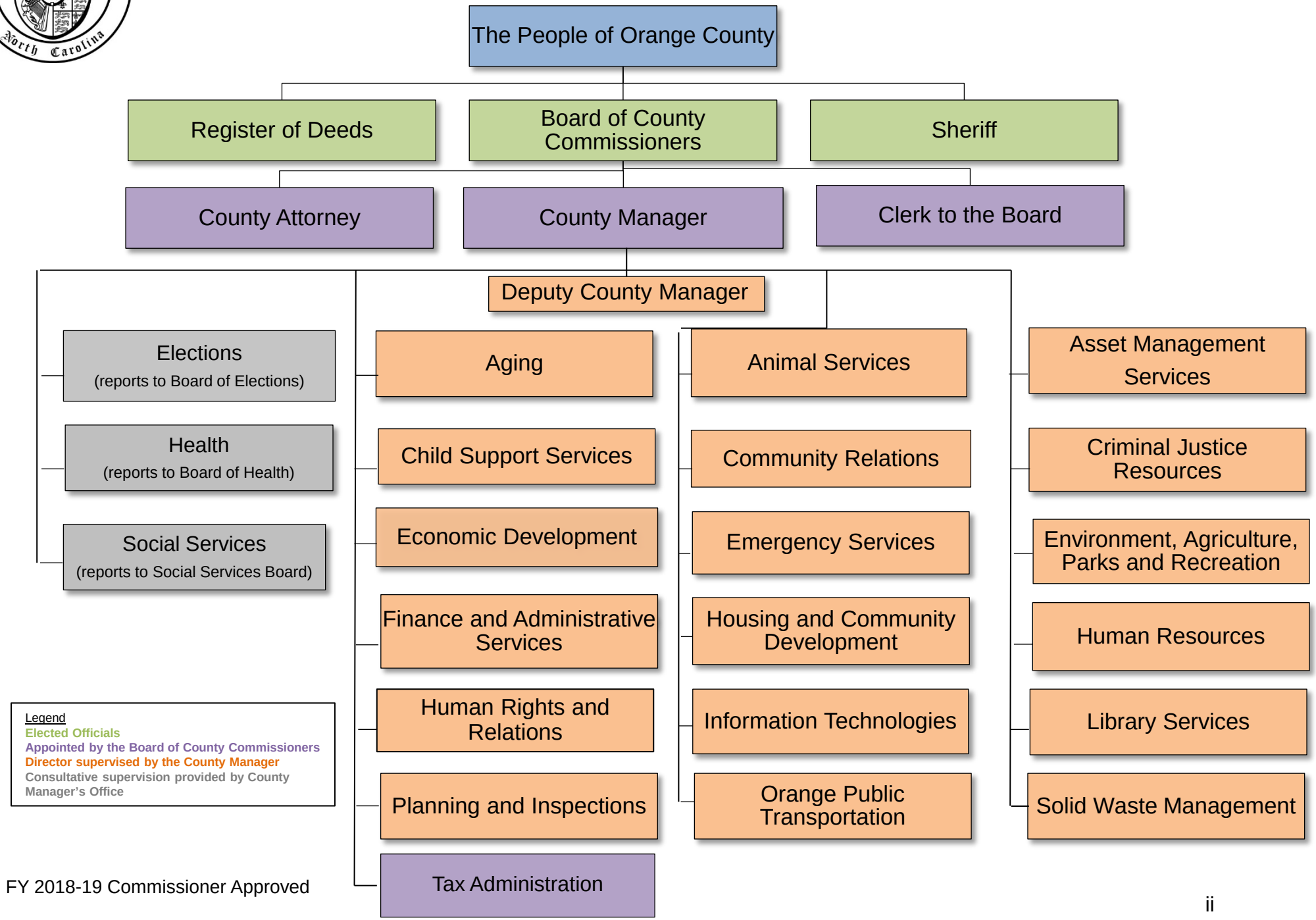
- Serve the ***Residents*** of Orange County - ***Our Residents Come First***.

- Depend on the energy, skills and dedication of all our employees and volunteers.

- Treat all our Residents and all our Employees with fairness, respect, and understanding.

Orange County Residents Come First.

Orange County Government

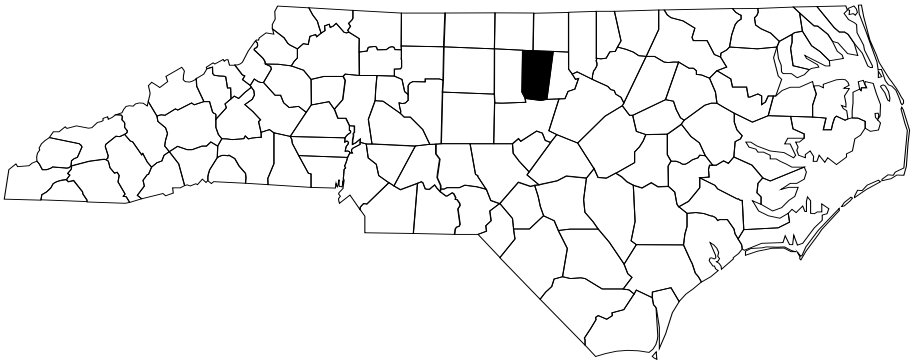


Orange County
Goal Setting, Planning, and Budget Process

July 1	Fiscal Year Begins
September	County Manager/Departments Heads/Functional Leadership Teams analyze progress to date on current goals and develop any recommended modifications.
November	Board of Commissioners solicits top priority goals for next fiscal year from various County appointed boards and commissions. Financial Services prepares fiscal forecast for the upcoming budget year and identifies long-term financial trends.
Early December	Department Heads prepare five-year Capital Investment Plan budget requests incorporating resources necessary to accomplish Board goals in accordance with planned timetables.
Early January	Kick-off County budget planning process for upcoming fiscal year including new staff resources and annual operating and recurring capital budgets.
Late January - Early February	County Commissioners hold annual planning session and provide preliminary direction to staff on next fiscal year goals including continuation of current goals and establishment of new goals. County Manager/Department Heads/Functional Leadership Teams incorporate Commissioners comments based on discussion at Board retreat, and develop draft goals, objectives, action plans, timetables, and estimated fiscal impacts for next fiscal year.
February – March	Department Heads/Functional Leadership Teams prepare budget requests for next fiscal year incorporating resources necessary to accomplish Board goals in accordance with planned timetables.
March	County Staff presents County and Schools' five-year Capital Investment Plan.
March – May	County Manager/staff develop recommended budget that provides resources required to accomplish Commissioners Goals.

Early May	County Manager presents recommended budget; Budget message explains how recommended budget addresses stated Board goals.
Mid May – Mid June	Board of Commissioners holds public hearings and work sessions on next fiscal year recommended budget and five-year Capital Investment Plan.
Late June	Board of Commissioners adopts budget and Capital Investment Plan funding for next fiscal year that provides resources needed to accomplish Board goals.

About Orange County...



Amid the pastoral landscapes and historic towns of Orange County, a vibrant center of education, culture, research and commerce thrives. The combination of strategic location and great quality of life makes Orange County a sought-after place in which to live, work, learn, and play.

The county's towns - Carrboro, Chapel Hill, Mebane, and Hillsborough - as well as its rural areas are marked by a stable labor market, well-educated workforce, low unemployment and diversified employment base. Recent job growth has been strong in the areas of health care, high-end manufacturing, service, and retail.

At the heart of Orange County is the University of North Carolina at Chapel Hill. The first public university to open its doors in 1795, the school is perennially ranked as one of the nation's best undergraduate and graduate institutions. In 2015, Kiplinger's Personal Finance ranked UNC-Chapel Hill the No. 1 Best Value in Public Colleges - making it a remarkable fourteen-year run. The county's two public school systems - Chapel Hill-Carrboro and Orange County - also are rated among the best in the Southeast. The two school systems continue to grow. To meet the demands of the growing system, the Chapel Hill Carrboro Schools opened an additional elementary school in the fall of 2013.

The convergence of Interstates 40 and 85 in central Orange County gives the area access to Research Triangle and Piedmont Triad regions. An ambitious infrastructure plan is currently underway that will make this area very attractive for a variety industrial and commercial applications. Raleigh-Durham International Airport is 15 miles east of Chapel Hill, while Piedmont Triad International Airport is about 40 miles west of Hillsborough.

In addition to solid education and location, Orange County offers a good dose of history - Hillsborough is home to more than 100 structures dating from the late 18th century to the early 19th century.

Research Triangle Region Partnership. (July 25, 2012). 2012 State of the Research Triangle Region. Retrieved from: http://www.researchtriangle.org/regions/orange

ORANGE COUNTY
NORTH CAROLINA

MEMORANDUM

May 1, 2018

TO: Board of Orange County Commissioners

FROM: Bonnie Hammersley
County Manager

RE: Transmittal of the FY 2018-19 Recommended Budget

I am pleased to submit the FY2018-19 Recommended Operating Budget for your review and consideration. Over the last fiscal year, the County has been engaged in a long range financial planning exercise which was presented to the Board of Commissioners during the annual retreat. This plan helped identify sources of financial pressure, quantify those challenges, and provide alternatives for addressing those challenges in the future. The Recommended Operating Budget represents the first steps in implementing the Long Range Financial Plan and preserving the County's long term fiscal sustainability.

The Long Range Financial Plan identified a structural imbalance between expenditures and revenues where expenditure growth is projected to outpace revenue growth. Expenditure trends like rising health insurance costs and the addition of positions funded by the general fund contribute to the imbalance, but the County will also experience significant changes to its overall financial framework that are not captured by the trend analysis. These changes include the loss of over $3 million in annual impact fee revenue, new debt service associated with the general obligation bond for schools and affordable housing and, to a lesser extent, additional new debt service related to significant County projects like the Detention Center, the Orange County Southern Branch Library, and a variety of parks projects.

The Long Range Financial Plan identified four dimensions of strategies to address the structural imbalance. These strategies included increasing revenue, controlling general expenditures, changing service delivery models, or reducing services. The Recommended Operating Budget utilizes elements of each of these strategies to position the County for continued financial sustainability while maintaining essential public services.

Expenditures

The Recommended Budget controls expenditure growth, focusing only on funding the continuation needs of County departments and education, and reduces the reliance on fund balance for ongoing budget stabilization.

- **Total Expenditures**
  The total Recommended Operating Budget including the general fund, enterprise funds, proprietary and special revenue funds is $261.1 million. This represents an increase of $7.2 million or 2.8% over the Approved FY2017-18 Budget. Of this total, County department appropriations are increased by $1.7 million from $101.6 million in FY2017-18 to $103.3 million in FY2018-19 or 1.7%. Education appropriations are increased by $2.3 million from $89.9 million in FY2017-18 to $92.2 million or 2.6% not including debt service.

- **Debt Service**
  Debt service is budgeted to increase by $3.2 million or approximately 12%. This increase represents the initial phase of debt service payments for the general obligation bonds and other Capital Investment Plan priorities. If borrowing for general obligation debt is authorized as recommended, the FY2017-18 Capital Budget will total over $101 million.

- **General Fund Operating Expenditures**
  The General Fund is the fund through which most traditional public services such as education, human services, public safety, community services, planning, and general government services are provided. It is also the part of the budget that is primarily supported by general purpose revenues such as the property tax and sales tax. The proposed General Fund budget is $226.8 million which represents a $7.2 million or 3.3% increase over the budget for the current fiscal year. However, this amount includes a one time allocation of $3 million for deferred maintenance in the schools. If this amount is excluded from the General Fund analysis, total General Fund expenditures increase by $4.19 million or 1.91%.

Revenue

The Recommended Budget recognizes General Fund revenue reductions, begins to increase property tax revenue to accommodate growing debt service payments, and increases the County's focus on cost recovery and revenue maximization. All of these strategies are consistent with the guidance provided in the Long Range Financial Plan.

- **Impact Fee Reduction**
  The Recommended FY2018-19 Budget recognizes the loss of impact fee revenue that had been used to support debt service associated with new school capacity. Impact fees were authorized for Orange County under special local statutory authority. The State revoked that authority in June of 2017. Impact fees had been collected in a separate fund and allocated annually based on debt service needs. These fees had been a source of approximately $3.3 million in ongoing debt service support. At the time impact fee collection was suspended, the impact fee fund contained a residual balance of $1.6 million. That remaining balance is applied in the FY2018-19 Recommended Budget.

- **Impact of Lower Property Tax Appeals Following the Revaluation**
  The largest single General Fund revenue is the property tax. In FY2017-18, the County conducted a revaluation which resulted in tax base growth of approximately 6.5%. Following a revaluation, tax payers are allowed to appeal the adjusted value of their property. When the tax base was estimated last year, the Tax Administrator projected appeals of approximately 10% or 6,000 taxed parcels. Those estimated appeals would have reduced the tax base by approximately $700 million. However, the 2017 revaluation yielded just 2,226 appeals or under 4% of taxed parcels. These actual appeals resulted in a tax base reduction of only $360 million. The impact of the lower number of appeals resulted in an increase to the tax base and a concomitant increase in property tax revenue of approximately $2.2 million.

- **Tax Base Analysis and Growth Due to New Construction**
  The Tax Administrator also conducted a careful analysis of the amount of the property tax base that would be subject to erosion due to exemptions and collection errors. This effort, combined with the County's natural growth rate due to new construction, increased the tax base by another 1.4% to $17.3 Billion and contributed to an additional $2 million increase in projected property tax revenue growth.

- **Incremental Tax Rate Increase to Support New Debt Service**
  Finally, the Recommended Budget includes an increase to the tax rate of 1.42 cents to accommodate the first payments of new debt service largely associated with the $125 million in general obligation bonds for schools and affordable housing. In FY2018-19, total debt service is projected to increase by $3.2 million to a total of $29.8 million.

  Within the next five years, debt service is expected to peak in FY2021-22 at $41.8 million which may necessitate future tax rate increases. The Budget recommends phasing in these increases over the next four years with an additional 1.40 cents in FY2019-20, 2.35 cents in FY2020-21, and 2.78 cents in FY2021-22. The new debt service could also be covered by a one time tax increase of 5.02 cents. However, the Recommended Budget proposes the incremental approach since it is more flexible and can be scaled as assumptions for future revenue growth and project implementation may fluctuate over time.

- **Sales Tax**
  Sales tax collections have also experienced reliable growth. The FY2017-18 Budget included an aggressive sales tax growth projection of 6.8% over the prior year budgeted amount, increasing total sales tax collections to $23.6 million. Current projections signal that this growth may be difficult to achieve in the current fiscal year. As a result, the Recommended Budget moderates the projected increase in sales tax growth to 2.4% over the FY2017-18 Budget or up to $24.1 million.

Countywide Continuation Budget Drivers

A continuation budget represents the resources needed to maintain current service levels and to comply with existing policies and legal requirements without adding new services or programs. The FY2018-19 Recommended Budget funds several continuation requirements.

- **Living Wage**
  The County is certified as a living wage employer by *Orange County Living Wage*. In FY2017-18, Orange County implemented a minimum wage rate of $15.00 per hour for all permanent/benefitted County employees. However, the *Orange County Living Wage* rate continues to be applied to temporary employees and certain service contracts.

  Orange County Living Wage uses a formula based on housing costs in Orange County and the surrounding area to calculate the living wage rate each year. For the FY2017-18 Budget, the hourly living wage rate was $13.75. That rate is expected to increase to $14.25 per hour in FY2018-19, representing an increase of $0.50 per hour over the current fiscal year.

  The Budget continues to require that all temporary County employees earn at least the living wage rate. The County has also promulgated a policy that encourages vendors to pay their employees a living wage. The Recommended Budget includes approximately $27,190 in additional funding to support the living wage for County employees and approximately $37,150 to support the living wage policy that applies to contracted service providers.

- **Employee Compensation and Benefits**
  The County has continued to engage the Employee Advocacy Roundtable in helping to identify priorities for improving the workplace. These efforts are intended to improve employee job satisfaction and result in better retention rates. This year, the Employee Advocacy Roundtable overwhelmingly identified the County's benefit package as the most important strength for the County as an employer. The group also identified the lack of base salary growth as the most significant weakness related to compensation. The Recommended Budget addresses each of those topics.

  The Recommended Budget does not increase employee contributions to health or dental insurance. The projected increase in premium equivalents of approximately $750,000 for health insurance and $125,000 for dental insurance is absorbed by the County.

  To address base wage stagnation, the Budget also recommends adding performance awards to an employee's base salary. This will be accomplished by increasing an employee's hourly rate by the equivalent amount of the performance award. Like the previous performance awards, these increases will be based on merit and will be effective on an employee's anniversary date. Unlike the current performance award system, the augmented hourly rate will persist into the future, having the effect of permanently increasing an employee's base salary. As existing employee salaries grow over time, this system will also reduce compression within each salary range as base wages for current employees grow while new employees are hired at the beginning of the salary schedule.

  The Recommended Budget also includes an across the board wage increase for County employees of 2% effective on July 1, 2018. The total cost of the wage adjustment is approximately $980,000.

Education

The Recommended Operating Budget exceeds the target of allocating 48.1% of General Fund revenues to school spending and continues to fully fund expenses related to charter student enrollment.

- **Exceeding the Funding Target**
  The FY2018-19 Recommended Budget increases school current expense budgets by a total of $4.2 million resulting in a total recommended appropriation of over $109.1 million including debt service. This appropriation represents 50.1% of total General Fund revenues. The Budget also recommends changing the manner in which recurring capital is funded by shifting from pay as you go funds to borrowing proceeds. Part of the increase in school funding is also achieved by allocating a total of $3 million of fund balance to the schools deferred maintenance needs.

- **Expenses for Charter Students**
  School Districts are required by law to transmit funds to charter schools for students who reside in the District but attend a charter school. Student enrollment as of March 2018 shows that charter school students have increased by 152 in the Orange County Schools District and have decreased by 7 in the Chapel Hill Carrboro City Schools District compared to the number budgeted in FY2017-18. These changes result in a total of 769 charter students in Orange County Schools, 155 in Chapel Hill Carrboro City Schools, and a total of 924 Countywide. The FY2018-19 Budget recommends increasing funding for the additional 145 charter students at a cost of $604,000.

- **Per Pupil Equivalent**
  Based on the additional funds recommended for school spending, the per pupil amount increases by $174 to $4,165. This is greater than the average per pupil increase of $92.20 over the past 10 years.

- **Orange County Connect Scholarship with Durham Technical Community College**
  The Budget recommends continuing the Orange Connect Scholarship Program in partnership with Durham Technical Community College. This program provides up to $1,000 annually to any Orange County high school graduate or General Equivalency Diploma (GED) recipient who attends Durham Technical Community College following completion of their degree. Based on enrollment projections, Durham Tech expects 200 new and continuing students to benefit from the program next year. As a result, $200,000 is allocated from Article 46 sales tax proceeds to continue this economic and workforce development initiative.

Community Services

The Community Services Functional Leadership Team is comprised of Animal Services; Cooperative Extension; the Department of Environment, Agriculture, Parks and Recreation (DEAPR); Economic Development; Orange County Public Transportation (OCPT), Planning and Inspections, and Solid Waste Management. The significant budget highlights for each of these departments are presented below.

- **Animal Services – Cost Recovery and On Call Pay**
  One of the recommendations contained in the Long Range Financial Plan is to examine service costs and set user fees to fully recover these costs. The Animal Services Budget includes approximately $7,000 in revenue associated with providing animal control services to Towns. Several fees are also recommended to increase, generating an additional $3,650 in revenue.

  In FY2017-18, the County implemented a policy to compensate hourly employees who are on call and required to report to work in the event of inclement weather or other emergent situations when non-essential operations are reduced or suspended. In Animal Services, this on-call compensation is expected to cost approximately $25,160.

- **DEAPR – Temporary Staffing Increases and Community Center Continuation Funding**
  The Department of Environment, Agriculture, Parks, and Recreation adjusted fees and reallocated expenses to increase temporary staffing for recreation programs and parks staffing. The new temporary staffing will allow Blackwood Farm Park to open one additional day per week.

  The FY2017-18 Budget established operating funds for each of the County's Community Centers to hire an operations position. Consistent with the wage increases offered to County employees, each Community Center will receive a 2% increase in operating funds. This increase will add a total of $5,170 to the Community Center Division.

- **Orange County Public Transportation (OCPT) – State and Federal Revenue**
  Orange Public Transportation continues to improve and expand transportation services throughout the County. The Department is also following budget directions to maximize all sources of outside revenue. OCPT is adding a total of $702,470 in revenue to offset operating expenses. These increases reduce the County General Fund contribution to the department from $632,030 in FY2017-18 to $95,740 in FY2018-19. OCPT will also install five bus shelters and improve dispatching and compliance reporting by upgrading software. These initiatives will be funded through the Article 43 sales tax for transit.

- **Planning and Inspections – Cost Recovery**
  The Planning and Inspections Department was asked to analyze the full cost of conducting building inspections and erosion control activity and to improve cost recovery. The Department responded by increasing fee inspection and erosion control revenue by $173,370. This new revenue results in cost recovery approaching 90% of total expenses.

- **Solid Waste Fund – Program Fee Increase and Reduced General Fund Subsidy**
  The Solid Waste Program Fee is a single, county-wide fee assessed on each improved property within the County, including the municipalities and the portion of the Town of Chapel Hill located in Durham County. In FY2016-17, the County hired a consultant with expertise in solid waste program financing to examine the fund and provide recommendations and options that would bring the fund into sustainable balance. The consultant recommended a multi-year approach by phasing in fee adjustments over five years. The Solid Waste Fund is balanced using an increase of $4 in the Solid Waste Program Fee from $128 per parcel to $132 per parcel. Based on the consultant's recommendations, the total Program Fee would increase to $139 per parcel in FY2019-20, $145 per parcel in FY2020-21, and $148 per parcel in FY2021-22. These rates are subject to change in the future as the Solid Waste Fund continues to innovate and improve efficiency.

  The Solid Waste Fund is designated as an enterprise fund which means that the revenue collected by the fund should fully support its operations. However, the County has consistently subsidized the cost of operations since the municipal solid waste landfill was closed in 2013. Based on the new revenue generated by the program fee and a more efficient allocation of existing resources, the General Fund subsidy to the Solid Waste Fund is reduced from $1.9 million in FY2017-18 to $500,000 in FY2018-19.

- **Sportsplex – Operating Performance and Debt Coverage**
  The Sportsplex Budget has typically reported an operating surplus before debt service charges. The Budget clarifies the amount of debt allocated to the Sportsplex that is associated with the initial acquisition and remodeling that has occurred on that campus. Based on this allocation and the debt funded improvements to the facility since the initial acquisition, the Sportsplex will pay $687,290 in debt service and generate a break even budget after contributing to debt.

  The Sportsplex also offers a variety of reduced pricing for segments of the population. These discounts are reflected in the Sportsplex fee schedule which is integrated into the County's overall fee schedule to provide the Board of Commissioners an opportunity to formally endorse the fee structure. No changes to the existing fee structure are recommended.

General Government

The General Government Functional Leadership Team is composed of the Board of Elections, Clerk's Office, County Attorney's Office, County Manager's Office, Register of Deeds, and Tax Administration. The Budget recommends the following initiatives in General Government functions.

- **County Manager - Racial Equity Training**
  The County Manager's Budget reflects a reallocation of existing contracted services expenditures ($50,000) to fund racial equity training for County employees. County department heads have already benefitted from the Phase I training, and this reallocation will allow another 30% of the workforce to attend.

- **Board of Elections**
  The Recommended Operating Budget for the Board of Elections decreases by $140,830 in personnel and operating costs to reflect the FY2018-19 election cycle that includes one Countywide election compared to three (3) elections during FY2017-18.

- **Clerk to the Board of County Commissioners**
  The Clerk's Office successfully reduced and reallocated existing expenditures to increase funding for video recording and streaming Board of Adjustment meetings. The Budget anticipates recording and broadcasting up to an additional six to nine meetings next fiscal year.

- **Tax Administration**
  The Tax Administrator's Recommended Budget serves as a model for operating efficiency and revenue maximization. The Director recommended over $129,000 in operating efficiencies and an increase of over $250,000 in Emergency Services billing revenue. Part of this revenue ($72,450) is used to fund an additional revenue collections specialist to further improve collection rates.

Human Services

The Human Services Team represents the departments of Aging; Child Support; Health; Housing, Human Rights and Community Development; Library; and Social Services. The Budget recommends funding for the following programs and services.

- **Aging – Expiration of the OCCARES Grant**
  In FY2015-16, the Department of Aging received a three year grant to offer a set of specialized services to support persons with dementia and their caregivers. This grant will expire on August 31, 2018. The Department is working Orange County Public Transit to try to preserve occupational therapist services for functional assessments that were offered under the grant.

- **Health Department – Dental Enhancements, Cost Recovery, and the Family Success Alliance**
  The Health Department Budget adds a new Dental Hygienist. This position is fully supported by earned revenue and will help address a patient appointment backlog. The Health Budget also increases the proportion of expenses that are covered by environmental health fees, raising over $61,000 in additional revenue.

  As part of the budget directions to departments, department directors were instructed to fund any program expansions through a reallocation of existing expenses or with new revenue. The Health Department was able to add another cohort of children in the existing Family Success Alliance zones with no increase in General Fund dollars. This is accomplished through a reallocation of existing funds created through operating efficiencies and through lower costs to support the Family Success Alliance Navigators employed by the non-profit sector.

- **Housing and Community Development – Administrative Costs and a Local Voucher Pilot Program**
  Affordable Housing has continued to be one of the most important policy priorities of the Board of Orange County Commissioners. The Recommended Budget reflects this priority by including the only true program expansion in the Department of Housing and Community Development. The Recommended Budget adds $30,000 in administrative expense to implement new programs like the land banking and mobile home park initiative and $100,000 to fund a new local housing voucher pilot program.

The pilot program will use locally funded housing vouchers to subsidize rent for low income individuals. This program will be modeled after the existing housing choice voucher program, although it will offer more flexibility than the federally funded vouchers. This pilot program will allow residents to choose where they would like to live, up to certain rent limitations, and promote positive landlord/tenant relationships.

These additions bring total General Fund spending for affordable housing programs to $1,502,000 which exceeds the goal established by the Board of Orange County Commissioners to dedicate at least $1 million in the operating budget to affordable housing programs.

- **Social Services**
  The Department of Social Services is the largest General Fund supported department and perhaps the most complex. The Social Services budget represents a variety of revenue and expenditure changes which largely offset one another. However, the Budget does recommend adding $65,000 to pay for outside legal services due to an increase in the number of child protective services appeals and adoptions. The Budget also recommends continuing two time limited Child Protection Social Workers as that program continues implementing the Statewide program management software known as NCFAST. Finally, the Budget recommends reducing the County funded child care subsidy by $100,000 to better reflect projected demand and the stabilization of the State's allocation which is projected at over $5.3 million in FY2018-19.

Support Services

The Support Services Functional Leadership Team includes Asset Management Services, Community Relations, Finance and Administrative Services, Information Technology, and Human Resources. The Budget recommends two primary Support Services initiatives.

- **Finance and Administrative Services – Cash Handling Audits**
  In FY2017-18, the County started an audit process of cash handling procedures for three County departments that process a high number of cash transactions. The Budget recommends adding $69,750 to complete audits for the twelve (12) remaining departments that process cash. This audit process will be institutionalized in the future with these audits occurring every three (3) years.

- **Information Technology – Software Maintenance**
  The Department of Information Technologies is responsible for maintaining and supporting Countywide technology needs. One of the ongoing obligations for this department is to budget for software maintenance and licensing. These costs are expected to increase by over $114,000 next year. Given this large, ongoing investment, the Department has been tasked with evaluating all of the County's software packages to confirm that no redundancy or duplications exist across County departments.

Public Safety

The Public Safety Functional Leadership Team is composed of the Criminal Justice Resource Department, Emergency Services, Clerk of Court, District Attorney, Public Defender, and the Sheriff's Office. The Budget recommends the following additions to Public Safety programs.

- **Criminal Justice Resource Department**
  The Criminal Justice Resource Department now includes six full time equivalent employees administering the Pretrial Services program, Drug Courts, Misdemeanor Diversion program, and mental health services for youth and individuals in the jail and participating in jail alternative programming. All of this work is currently supported by funds received by the County through the ABC Board. County leadership has requested additional $50,000 in ABC Board support to add a half time coordinator for the Family Treatment Court and

to continue an electronic monitoring program for indigent residents in the jail who would typically not be released to the current pretrial services program due to the severity of their charges or history.

- **Emergency Services**
  The Department of Emergency Services is responsible for administering the Emergency Management, Fire Marshal, Emergency Telecommunications (911), and Emergency Medical Services. The Recommended Budget includes $20,000 to support the Everbridge Public Notification System known as OC Alerts through revenue from partner agencies. As a continuation budget, this Department will also receive funds to maintain servers and workstations in the primary 911 Center and software for the Backup 911 Center and Priority Dispatch Program. The Budget also replaces the medical supply cabinets for Emergency Medical Services to provide better monitoring capability and staff accountability.

Outside Agencies and Fire Districts

The County received requests from Outside agencies totaling $1,828,491. The process for recommending funding was based on scoring completed by advisory boards. Agencies that scored between 90% and 100% received 30% of their requested increase. Agencies scoring between 80% and 89% received 15% of their requested increase, and agencies scoring between 70% and 79% received 10% of their requested increase. Agencies with scores of 69% and below are not recommended for an increase in funds.

Based on this formula, fifty (50) existing agencies received increases totaling $35,430. No new outside agency requests were funded through this process, although seven (7) of those new agencies were aligned with existing department programs to receive funding based on a more directed service model. The total Outside Agency budget recommended for FY2018-19 is $1,401,170 which is consistent with the goal established by the Board of County Commissioners to allocate 1.2% of general fund expenses, not including education, to outside agencies. For FY18-19, that target is $1,400,890.

Two (2) Fire Districts requested modifications to their District tax rates. The table below shows each District's current tax rate and the increases requested over that rate.

Fire Districts' Recommendations for FY 2018-19

District	FY2017-18 Tax Rate	Recommended Tax Rate for FY2018-19	Recommended FY 2018-19 Tax Rate Change
Cedar Grove	8.10	8.10	0.00
Chapel Hill	14.91	14.91	0.00
Damascus	10.30	10.30	0.00
Efland	6.78	6.78	0.00
Eno	***8.68***	***9.68***	***1.00***
Little River	***4.92***	***5.92***	***1.00***
New Hope	9.94	9.94	0.00
Orange Grove	6.81	6.81	0.00
Orange Rural	9.15	9.15	0.00
South Orange	9.68	9.68	0.00
Southern Triangle	10.30	10.30	0.00
White Cross	11.37	11.37	0.00
Note: All tax rates reflect cents per $100 valuation			

Fund Balance Appropriation and Status of the General Fund

Consistent with the recommendations contained in the Long Range Financial Plan, the Recommended Budget reduces the reliance on fund balance to support ongoing operations. The Budget recommends a total fund balance appropriation of approximately $8.8 million. Of this amount, $3 million is recommended to fund a one-time deferred maintenance initiative for the school districts and $485,000 is designated as a contribution to the Other Post-Employment Benefits (OPEB) Trust Fund. The remaining $5.8 million is used to balance the operating budget. This represents a reduction of $3.9 million compared to FY2017-18 when $9.77 million in fund balance was required to balance the operating budget.

The Board of Commissioners has established a general fund reserve policy of maintaining at least sixteen percent (16%) of total of budgeted general fund operating expenditures as unassigned fund balance. Based on the appropriations contained in the Recommended Operating Budget, the unassigned portion of the general fund is projected to be 16% or $34.3 million.

Next Steps and Appreciation

Developing the operating and capital budgets is a team effort. Given the budget challenges facing the County, departments were challenged to submit requests that did not increase their overall operations budget and only replaced the most urgent equipment needs. All of the County departments met this challenge. Each of the department directors and their respective budget teams submitted a variety of creative ideas and proposals to improve efficiency and preserve core services to the residents of Orange County.

The County's Finance and Administrative Services team led by Chief Financial Officer Gary Donaldson and Deputy Finance Director Paul Laughton and supported by Budget Analysts Christal Sandifer and Chaz Offenburg and Budget and Administrative Coordinator Allen Coleman provided the highest quality technical support throughout the process. Their advice, professionalism, and responsiveness shaped and produced the document we are presenting today for the Board's consideration.

As you know, two (2) public hearings and four (4) work sessions are scheduled for consideration of the FY2018-19 Budget. Final adoption of the Budget is currently scheduled for June 19. I look forward to working with you over the next several weeks to improve upon the Manager's Recommended Budget. Please contact me or the Deputy Manager if you have any questions.

Adjustments to the Manager's Recommended FY2018-19 Budget

On June 12, 2018, the Board of County Commissioners approved the following changes to the Manager's Recommended annual operating budget for the 2018-19 fiscal year. The information below summarizes changes made by the Board.

Revenues	Increase	Decrease
Manager's Recommended Revenue Budget	**$226,864,039**	
Receipt of a Community Health Grant Award ($145,914) and creation of a 1.0 FTE Time-Limited Community Outreach Specialist position (No General Fund impact as Grant covers 100% of costs)	145,914	
Revenue from the Drug Forfeiture funds	25,000	
Increase property tax to 85.04 from 83.77		(280,000)
Total Revenue Changes	**$ 170,914**	**($280,000)**
Revised Revenue Budget	**226,754,953**	

Expenditures	Increase	Decrease
Manager's Recommended Expenditure Budget	**$226,864,039**	
Reduce OPEB Contribution		(205,000)
Provide funds to the social justice fund which can be later considered for Inter-Faith Council's Capital Campaign alongside the agency capital funding policy' ---- - Reduce OPEB	100,000	
Provide funds to Northside Neghborhood initiative to compensate for loss of from major funding source ---- Reduce OPEB	50,000	
Increase the OCS fund balance reserve level from 3.0% to 5.5% ---- No funding required	0	0
Add $5,000 to the Cooperative Extension appropriation to create two community gardens ---- Reduce OPEB	5,000	
Provide $4,000 to the Orange County Food Council for racial equity study and implementation ---- Reduce OPEB	4,000	
Earmark social justice funds to Increase the Chapel Hill-Carrboro Meals on Wheels Outside Agency Grant by $2,100 and the Orange Congregations in Missions Outside Agency Grant by $14,700 to fully fund the request ---- NO reduction to OPEB	16,800	(16,800)
Earmark social justice funds to Increase the Orange County Rural Alliance (OCRA) Outside Agency Grant by $5,000 ---- NO reduction OPEB	5,000	(5,000)
Add funds to the Youth Enhancement fund to cover cost of Ligo Dogo ---- Reduce OPEB	3,000	
Add funds to cover cost of the electronic monitoring equipment ---- Reduce OPEB	15,000	
Add funds to the Human Rights and Relations appropriation for members of the HRC to attend Racial Equity Training ---- Reduce OPEB	3,000	
Convert a current .50 FTE Jail Cook Position to a 1.0 FTE (additional costs covered by reducing available temporary personnel funding in department) ----- Reallocate Sheriff's Office Temporary Staffing Funds, $18,063	18,063	(18,063)
Receipt of a Community Health Grant Award ($145,914) and creation of a 1.0 FTE Time-Limited Community Outreach Specialist position (No General Fund impact as Grant covers 100% of costs)	145,914	
Add $25,000 for second year of the Administrative Vehicle Lease Program ---- Reduce OPEB	25,000	
Rescue vehicle, trailer, and associate equipment to initiate pilot program to patrol County parks and trails --- Drug Forfeiture funds	25,000	
Reduce contribution to OPEB		(280,000)
Total Expenditure Changes	**$415,777**	**($524,863)**
Revised Expenditure Budget	**$226,754,953**	

How to Read the Budget Document

The operating budget is divided into thirteen sections, separated by tabs.

- The first two sections, the *Manager's Message* and *Budget Summaries* provide an overview of the Annual Operating Budget.
- These sections are followed by sections for *Departmental Budgets, Article 46 Sales Tax, Debt Service, Education, Fire Districts, Interfund Transfers, Non-Departmental, Outside Agencies, Capital Budgets* and the *Appendices*.
- The *Capital Budgets* section includes the FY 2018-23 Commissioner Approved Capital Investment Plan and lists all capital projects in which new funding is being appropriated during the current fiscal year.
- The *Appendices* section contains supplemental information to help the reader understand terminology used in the document. Examples of information in this section include the *Employee Pay and Benefits,* the *Budget Ordinance,* and the *Approved Fee Schedule*.

Appropriations are made at the functional level. *Function Summaries* are included within the Budget Summaries section of the document. This gives the reader a brief summary of departmental funding levels.

Function Summary

Human Services

Summary

	2008-09 Actual Expenditures	2009-10 Actual Expenditures	2010-11 Original Budget	2010-11 12-Month Estimate	2011-12 Department Requested	2011-12 Commissioner Approved
By Department (General Fund)						
Child Support Enforcement	$ 900,365	$ 886,633	$ 908,355	$ 896,900	$ 962,273	$ 949,273
Cooperative Extension	$ 478,058	$ 445,064	$ 413,536	$ 337,743	$ 380,584	$ 390,584
Department of Social Services	$ 21,348,473	$ 19,097,031	$ 18,540,035	$ 17,896,885	$ 18,345,443	$ 18,565,213
Department on Aging	$ 1,468,394	$ 1,670,748	$ 1,398,611	$ 1,486,987	$ 1,424,122	$ 1,418,352
Health Department	$ 6,923,180	$ 7,067,751	$ 7,061,798	$ 7,067,332	$ 7,333,481	$ 7,207,231
Housing and Community Develop	$ 346,320	$ 307,948	$ 284,404	$ 268,381	$ 282,673	$ 282,673
Non-Departmental	$ 1,922,034	$ 1,781,108	$ 1,686,808	$ 1,676,808	$ 1,892,583	$ 1,596,532
Orange Public Transportation	$ 1,037,244	$ 1,151,654	$ 741,238	$ 993,544	$ 745,085	$ 745,085
Orange-Person-Chatham Area Pr	$ 1,372,338	$ 1,372,352	$ 1,370,973	$ 1,370,973	$ 1,370,973	$ 1,370,973
Total Function Expenditures	**$ 35,796,408**	**$ 33,780,287**	**$ 32,405,758**	**$ 31,995,553**	**$ 32,737,217**	**$ 32,525,916**
Offsetting Revenue	*($ 17,016,418)*	*($ 18,144,305)*	*($ 16,570,501)*	*($ 16,530,233)*	*($ 16,426,764)*	*$ (16,450,399)*
County Costs (net)	**$ 18,779,990**	**$ 15,635,983**	**$ 15,835,257**	**$ 15,465,320**	**$ 16,310,453**	**$ 16,075,517**
Other Related Programs (Grant Fund)						
Department of Social Services	$ 243,160	$ 216,164	$ 222,447	$ 234,090	$ 216,845	$ 216,845
Department on Aging	$ 147,765	$ 145,065	$ 97,079	$ 153,437	$ 98,604	$ 98,604
Health Department	$ 199,299	$ 225,463	$ 227,991	$ 222,576	$ 221,900	$ 221,900
Total Expenditures	**$ 590,224**	**$ 586,693**	**$ 547,517**	**$ 610,102**	**$ 537,349**	**$ 537,349**
Offsetting Revenue	*($ 527,797)*	*($ 528,847)*	*($ 477,828)*	*($ 558,733)*	*($ 450,635)*	*$ (466,135)*
County Costs (net)	**$ 62,427**	**$ 57,846**	**$ 69,689**	**$ 51,369**	**$ 86,714**	**$ 71,214**
Housing and Community Development Fund						
Housing and Community Develop	$ 4,276,116	$ 4,422,240	$ 4,683,449	$ 4,418,303	$ 4,685,180	$ 4,685,180
Total Expenditures	**$ 4,276,116**	**$ 4,422,240**	**$ 4,683,449**	**$ 4,418,303**	**$ 4,685,180**	**$ 4,685,180**
Offsetting Revenue	*($ 4,106,369)*	*($ 4,352,164)*	*($ 4,683,449)*	*($ 4,333,037)*	*($ 4,598,183)*	*$ (4,598,183)*
County Costs (net)	**$ 169,748**	**$ 70,077**	**$ 0**	**$ 85,266**	**$ 86,997**	**$ 86,997**
Total Human Services and Related Expenditures	**$ 40,662,748**	**$ 38,789,221**	**$ 37,636,724**	**$ 37,023,958**	**$ 37,959,746**	**$ 37,748,445**

Function Summary summarizes fiscal information at the function level.

Compares budgeted revenues and expenditures to the original and estimated year-end expenditures in addition to two years of historical spending.

Total Functional Expenditures.

Offsetting revenue associated with activities of the departments/ programs, within the function.

Programs or activities appropriated in funds other than the General Fund. Appropriations for these programs are done by separate project ordinances.

Department/Program Budget Page

Each department/program has a budget page that gives the reader a general description of the department or program, and projected outcomes for the upcoming budget year. *Outcomes* are performance expectations stated in quantitative and qualitative terms. *Measures* provide the reader with historical workload and performance indicators for each department/program. *Budget Highlights* explain budget fluctuations or other relevant information pertaining to the department or program. For the larger departments with several divisions, the budget also contains a summary page of that department.

Financial Services

	2008-09 Actual Expenditures	2009-10 Actual Expenditures	2010-11 Original Budget	2010-11 12-Month Estimate	2011-12 Department Requested	2011-12 Commissioner Approved
By Category (General Fund)						**Account: 2200**
Personnel Services	$ 750,017	$ 827,120	$ 703,367	$ 723,160	$ 878,234	$ 878,234
Operations	$ 176,999	$ 164,661	$ 163,675	$ 148,933	$ 173,426	$ 173,426
Capital Outlay	$ 0	$ 1,540	$ 0	$ 0	$ 0	$ 0
Total Expenditures	**$ 927,016**	**$ 993,320**	**$ 867,042**	**$ 872,093**	**$ 1,051,660**	**$ 1,051,660**
County Costs (net)	**$ 927,016**	**$ 993,320**	**$ 867,042**	**$ 872,093**	**$ 1,051,660**	**$ 1,051,660**
Total Financial Services and Related Expenditures	**$ 927,016**	**$ 993,320**	**$ 867,042**	**$ 872,093**	**$ 1,051,660**	**$ 1,051,660**

Major Services

- Accounting and fiscal control in accordance with Generally Accepted Accounting Principles (GAAP) and North Carolina General Statutes to ensure sound financial condition is maintained
- Revenues properly deposited and reported and sufficient cash on
- Prompt and efficient payment of all County Obligations
- Accurate and timely payroll processing for all County employees

FY 2010-11 Outcomes

- Debt service on bonds and installment purchases is met with 100 percent accuracy. No penalties for late payment.
- Maintain excellent credit rating through sound financial policies and practices and strong financial condition.
- Monitor debt to ensure compliance with debt management policy.
- Increase the bond ratings from Moody's and Standards and Poors to Aa1 and AA+ respectively.
- Audit and financial statements completed as required by the Local Government Commission.

Outcome Measures	2008-09 Actual	2009-10 Actual	2010-11 Budget	2010-11 Estimate	2011-12 Projected
Unassigned Fund Balance percent of General Fund Expenditures	12%	12.1%	12.1%	16%	16%
Percent of time Payroll Completed two days prior to payday	100%	100%	100%	100%	100%

FY 2011-12 Fiscal Year Objectives

- Complete the County's Comperhensive Annual Financial Report by October 31, 2011.
- Fund balance meets budgeted goals of 10 percent or greater.
- Monitor financial transactions to insure compliance with Fiscal Control Act, taking corrective action when necessary resulting in no more than two finance related management points, and retain the GFOA Certificate of Achievement for Excellence to Financial Reporting.
- Ensure timely payment of debt service. Plan, execute and oversee debt issuance to comply with the Fiscal Control Act and ensure fund availability for designated capial projects.

Budget Highlights

- Held vacant Financial Services Coordinator position open for 9 months generating $18,913 in savings, and held vacant the Budget and Management Analyst I position open for 10 months generating $19,962.
- Increased the bonded debt ratings for Moody's and S&P to Aa1 and AA+ respectively
- Issued the CAFR by October 31, 2010 and resolved all of the audit findings from the prior three fiscal years.

Department/Program Budget Page provides general description of department.

Provides current and historical fiscal information for each category: Personnel Services, Operations, and Capital Outlay.

Associated activities to this program are shown as a cross-reference when applicable. These expenditures are made elsewhere in the budget. Not on this particular page.

Major Services - general description of the services of the department.

Outcomes and Measures - measure the success and performance of the department, over time.

Budget Highlights - describes significant budget changes, during the current and upcoming fiscal year.

Fund Structure

The accounts of the County are organized on the basis of funds or account groups with each fund constituting a separate accounting entity. The operations of each fund are accounted for by providing a separate set of self-balancing accounts reflecting its assets, liabilities, fund balance, revenues and expenditures. The funds of the County are created because of the diverse nature of governmental operations and the necessity of complying with legal provisions. Orange County has three broad fund categories: governmental, proprietary and fiduciary. Only two of these, governmental and proprietary, are included in this document.

Government Funds

These funds account for expendable financial resources other than those accounted for in proprietary and fiduciary funds. Most of Orange County's functions are included in this fund type. The modified accrual basis of accounting is used in this fund.

"Basis of accounting" refers to criteria for determining when revenues and expenditures are recorded in the accounting system. The "modified accrual basis" requires that expenditures be recorded when a liability is incurred (time of receipt) for goods or services provided to the County. The expenditure is usually recorded before the funds are disbursed. This type of accounting also requires that most revenues be recorded when they are actually received. The modified accrual basis of accounting helps to keep financial practices on a conservative footing; expenditures are recorded as soon as the liabilities for them are incurred, and most revenues are not recorded until they have actually been received in cash.

The County's individual governmental funds include:

- **General Fund** - the general operating fund of the County, which accounts for normal recurring County activities such as education, human services, public safety, etc. These activities are funded by revenue sources such as property tax, sales tax, charges for services, etc.

- **Special Revenue Funds** - account for the proceeds of specific revenue sources (other than major capital projects) that require separate accounting because of legal restrictions or administrative action. Special revenue funds in Orange County include: Grant Projects Fund, Community Development Fund, Fire Districts Fund, Visitors Bureau Fund, Housing (Section 8) Fund, E911 Fund and Article 46 Sales Tax Fund.

- **Capital Projects Funds -** account for all resources used for acquisition, construction, or renovation of major capital facilities of Orange County, as well as Orange County Schools and Chapel Hill-Carrboro City Schools. Capital project funds in Orange County include: County Capital Projects Fund and School Capital Projects Fund. Prior to July 1, 1993, several funds were used to account for capital projects.

Proprietary Funds

These funds account for operations, which are similar to those found in the private sector because net income is determined in these funds. The accrual basis of accounting is used for this fund. In the accrual basis of accounting, revenues are recognized when they are earned and expenses are recognized when they are incurred. Orange County operates one type of proprietary funds:

- **Enterprise Funds -** account for operations that are intended to be self-supporting through charges made to users of services provided or where determination of net income is an important factor. Orange County presently has three enterprise funds, the Efland Sewer Enterprise Fund, the Solid Waste Enterprise Fund, and the Sportsplex Enterprise Fund.

Fiduciary Funds

These funds are used to account for assets held by the County in a trustee capacity or as an agent for individuals, private organizations, other governmental units and/or other funds. Since, by state statutes, these funds are not subject to appropriation by the Board of County Commissioners, these funds are not included in this document. The County's fiduciary funds include:

- **Agency Funds** account for assets held by the County as an agent for other governmental units. These monies are accounted for in essentially the same manner as governmental funds.

- **Non-expendable Trust Funds** account for assets, held by the County in a trustee capacity, which are designated for a particular purpose. These monies are accounted for basically in the same manner as proprietary funds.

Functions

The FY 2018-19 Commissioner Approved Budget includes the use of functional leadership teams consisting of the following functions: Community Services, General Government, Human Services, Public Safety, and Support Services. Each fund is further divided into functions, which represent the level of authorization by the governing board. Revenue categories/functions include Property Taxes, Sales Tax, Licenses and Permits, Intergovernmental, Charges for Services, Interest Income, Miscellaneous Income and Fund Balance. Orange County's appropriation functions include: Community Services, General Government, Human Services, Public Safety, Support Services, Education, Transfers to Other Funds, and Debt Service.

Departments/Programs

Each function is comprised of two or more departments, and each department may be further represented by a program. In this document, each department or program summary contains a program description, prior year accomplishments, coming year objectives, a budget summary by expenditure category, and offsetting revenues. For departments administering more than one program a department summary precedes the department's program summaries.

Basis of Budgeting

Budgetary accounting is used for management control of all funds of the County. Annual budget ordinances are adopted on the modified accrual basis at the fund level and amended as required for the operations of the general, special revenue, and proprietary funds.

The Comprehensive Annual Financial Report (CAFR) shows the County’s finances on the basis of “generally accepted accounting principles” (GAAP). In most cases, this conforms to the way the County prepares its budget. Two exceptions are the treatment of depreciation expense and compensated absences. Depreciation is not budgeted but capital improvements in the CAFR are depreciated. Compensated absences are accrued as expenditures in the CAFR and are not included in the budget. The CAFR shows fund revenues and expenditures on both a GAAP basis and budgetary basis for comparison purposes.

All Funds Budget Summary for Fiscal Year 2018-19
By Fund Type

Budgeted Revenues	**General Fund**	**Special Revenue Funds**	**Proprietary Funds**	**Fiduciary Funds**		**All Funds Total**
Property Tax	158,561,382	6,057,908	0	0	$	164,619,290
Occupancy Tax	0	1,342,974	0	0	$	1,342,974
Animal Tax	0	27,000	0	0	$	27,000
Sales Tax	24,140,242	3,651,952	0	0	$	27,792,194
Licenses & Permits	313,000		130,000	0	$	443,000
Intergovernmental	17,296,375	5,005,190	263,000	0	$	22,564,565
Charges for Services	12,456,495	660,850	12,894,592	0	$	26,011,937
Investment Earnings	415,000	2,066	45,000	0	$	462,066
Miscellaneous	3,114,760	12,300	694,550	0	$	3,821,610
Bond/Loan Proceeds	0		0	0	$	-
Transfers from Other Funds	1,637,600	0	0	0	$	1,637,600
Appropriated Fund Balance	8,820,099	651,862	0	0	$	9,471,961
Appropriated Reserves	0	0	54,500	0	$	54,500
Total Budgeted Revenues	**$226,754,953**	**$17,412,102**	**$14,081,642**	**$0**	**$**	**258,248,697**

Budgeted Expenditures	**General Fund**	**Special Revenue Funds**	**Proprietary Funds**	**Fiduciary Funds**		**All Funds Total**
Community Services	13,159,487	5,628,063	12,644,428	0	$	31,431,978
General Government	9,891,337		0	0	$	9,891,337
Public Safety	25,318,777	6,979,019	0	0	$	32,297,796
Human Services	39,202,652	4,805,020	0	0	$	44,007,672
Education	92,246,242	0	0	0	$	92,246,242
Support Services	13,182,883	0	0	0	$	13,182,883
Debt Service	29,948,241	0	1,437,214	0	$	31,385,455
Transfers to Other Funds	3,805,334	0	0	0	$	3,805,334
Total Budgeted Expenditures	**$226,754,953**	**$17,412,102**	**$14,081,642**	**$0**	**$**	**258,248,697**

Permanent Full-Time Equivalent (FTE) Budgeted Positions
All Funds

	2015-16 Actual F.T.E.'s	2016-17 Actual F.T.E.'s	2017-18 Approved Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
General Fund						
Community Services						
Animal Services	31.000	31.000	31.000	31.000	31.000	31.000
Cooperative Extension	0.000	0.000	0.000	0.000	0.000	0.000
DEAPR						
Parks and Recreation	19.000	19.000	20.000	20.000	20.000	20.000
Natural & Cultural Resources	3.000	3.000	3.000	3.000	3.000	3.000
Admin/Support Services	7.000	7.000	7.000	7.000	7.000	7.000
Soil & Water	4.000	4.000	4.000	4.000	4.000	4.000
DEAPR Total	*33.000*	*33.000*	*34.000*	*34.000*	*34.000*	*34.000*
Economic Development	5.000	5.000	5.000	5.000	5.000	4.000
Planning/Inspections/OPT [1]	46.000	32.000	34.000	35.000	35.000	36.000
Orange Public Transportation [2]	0.000	16.000	24.000	24.000	24.000	24.000
Community Services Total	**115.000**	**117.000**	**128.000**	**129.000**	**129.000**	**129.000**
General Government						
Commissioners	4.000	4.000	4.000	4.000	4.000	4.000
Elections	5.000	5.000	5.000	5.000	5.000	5.000
County Attorney	4.000	4.000	4.000	4.000	4.000	4.000
County Manager	9.000	9.000	5.000	5.000	6.000	6.000
Register of Deeds	15.000	15.000	15.000	15.000	15.000	15.000
Tax Administration	42.000	42.000	42.000	42.000	43.000	43.000
General Government Total	**79.000**	**79.000**	**75.000**	**75.000**	**77.000**	**77.000**
Public Safety						
Sheriff	142.000	146.000	146.000	146.000	146.000	146.500
EMS						
Administration	8.000	8.000	8.000	8.000	8.000	8.000
Medical Services	78.000	78.000	79.000	79.000	79.000	79.000
Life Safety	3.000	3.000	3.000	3.000	3.000	3.000
Telecommunications	40.000	40.000	40.000	40.000	40.000	40.000
EMS Total	*129.000*	*129.000*	*130.000*	*130.000*	*130.000*	*130.000*
Criminal Justice Resource Department [3]	0.000	0.000	6.000	6.000	6.500	6.500
Public Safety Total	**271.000**	**275.000**	**282.000**	**282.000**	**282.500**	**283.000**
Human Services						
Social Services						
Administration	21.000	21.000	21.000	21.000	21.000	21.000
Children/Family Services	66.000	69.375	72.875	72.875	72.875	72.875
Economic Services	75.000	75.000	75.000	75.000	75.000	75.000
Skills Development Center	0.000	0.000	0.000	0.000	0.000	0.000
Veterans' Services	0.000	0.000	0.000	0.000	0.000	0.000
Social Services Total	*162.000*	*165.375*	*168.875*	*168.875*	*168.875*	*168.875*

Permanent Full-Time Equivalent (FTE) Budgeted Positions
All Funds

	2015-16 Actual F.T.E.'s	2016-17 Actual F.T.E.'s	2017-18 Approved Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
Health						
Finance and Admin Operations	11.500	11.500	11.500	11.500	11.500	11.500
Dental Health	12.300	12.300	12.300	12.300	13.300	13.300
Health Promotion and Education	8.000	9.000	9.000	9.000	9.000	9.000
Personal Health	48.000	48.000	48.000	49.000	49.000	50.000
Environmental Health	17.000	17.000	17.000	17.000	17.000	17.000
Risk Management	0.000	0.000	0.000	0.000	0.000	0.000
Health Total	*96.800*	*97.800*	*97.800*	*98.800*	*99.800*	*100.800*
Aging						
Administration	3.000	3.000	3.000	3.000	3.000	3.000
Community Based Services	8.950	9.700	9.700	9.700	9.700	9.700
Aging Transitions	5.175	5.175	5.175	5.175	5.175	5.175
Volunteer Connect 55+	2.875	2.875	2.875	2.875	2.875	2.875
Aging Total	*20.000*	*20.750*	*20.750*	*20.750*	*20.750*	*20.750*
Human Rights & Relations [4]	3.000	3.000	2.806	3.000	3.000	3.000
Housing & Community Development - Admin [4]	0.000	3.000	1.194	0.000	1.850	1.850
Library Services	24.125	24.125	24.125	24.125	24.125	24.125
Child Support Services	13.000	13.000	13.000	13.000	13.000	13.000
Human Services Total	**318.925**	**327.050**	**328.550**	**328.550**	**331.400**	**332.400**
Support Services						
Asset Management Services [5]	37.000	37.000	37.000	37.000	37.000	37.000
Community Relations - Public Affairs [6]	1.000	2.000	2.000	2.000	2.000	2.000
Finance and Administrative Services	15.000	15.000	15.000	15.000	15.000	15.000
Human Resources	9.000	9.000	9.000	9.000	9.000	9.000
Information Technologies	16.700	16.700	16.700	16.700	16.700	16.700
Support Services Total	**78.700**	**79.700**	**79.700**	**79.700**	**79.700**	**79.700**
General Fund Total	**862.625**	**877.750**	**893.250**	**894.250**	**899.600**	**901.100**

Permanent Full-Time Equivalent (FTE) Budgeted Positions
All Funds

	2015-16 Actual F.T.E.'s	2016-17 Actual F.T.E.'s	2017-18 Approved Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
Other Funds						
Aging - Senior Health Coordination	1.000	1.000	1.000	1.000	1.000	1.000
Tax Administration - Revaluation	0.000	0.000	0.000	0.000	0.000	0.000
Criminal Justice Partnership (OJJ)	0.000	0.000	0.000	0.000	0.000	0.000
Hyconeechee Regional Library	0.000	0.000	0.000	0.000	0.000	0.000
Emergency Telephone System (E-9-1-1)	2.000	2.000	2.000	2.000	2.000	2.000
Health - Home Visiting	0.000	0.000	0.000	0.000	0.000	0.000
Health - Health and Wellness Trust	0.000	0.000	0.000	0.000	0.000	0.000
Health - Child Care Health Consultant	1.000	1.000	1.000	1.000	1.000	1.000
Health - Health Disparities Grant	1.000	1.000	1.000	1.000	1.000	1.000
Housing - Section 8	8.000	5.000	7.183	8.806	5.700	5.700
Housing - Urgent Repair Program	1.000	1.000	1.897	2.097	2.320	2.320
Housing - HOME Program	1.000	1.000	1.920	1.097	2.130	2.130
Housing - Homelessness Program	1.000	1.000	1.000	1.000	1.000	1.000
Library Services - Outreach Librarian	0.000	1.000	1.000	1.000	1.000	1.000
Social Services - Community Response Grant	1.000	1.000	1.000	1.000	1.000	1.000
Social Services - Building Futures Grant	2.000	2.000	2.000	2.000	2.000	2.000
Solid Waste/Landfill Operations	63.450	63.450	63.450	63.450	63.450	63.450
Community Relations - Visitors Bureau [6]	7.000	7.000	7.000	7.000	7.000	7.000
Other Funds Total	**89.450**	**87.450**	**91.450**	**92.450**	**90.600**	**90.600**
Grand Total	**952.075**	**965.200**	**984.700**	**986.700**	**990.200**	**991.700**

(1) Effective July 1, 2012, Orange Public Transportation moved to the Planning and Inspections Department.

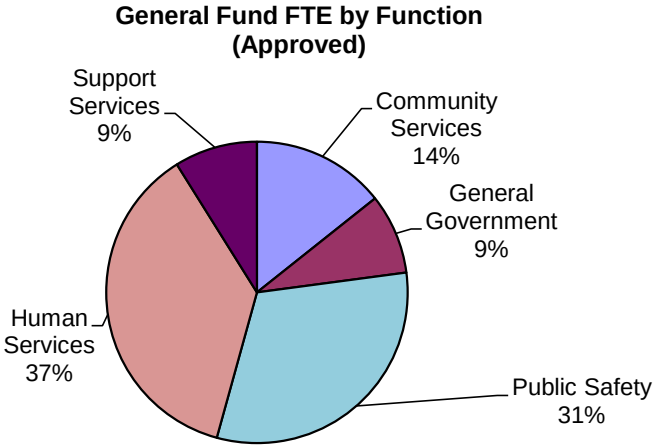
(2) Effective July 1, 2016, Orange Public Transporation becomes a stand alone department.

(3) Effective July 1, 2017, Criminal Justice Resource Office becomes a stand alone department, previous in County Manager's Office.

(4) Human Rights and Relations became a separate department in December 2017, prior to that it was a division within Housing, Human Rights and Community Development.

2009-10; effective July 1, 2010, the Grounds division moved to Parks and Recreation; Purchasing moved to Financial Services during FY 2010-11.

(6) Community Relations Department was formerly Public Affairs, effective July 1, 2015



GENERAL FUND - APPROVED POSITIONS FOR FY 2018-19

Department	Position	FTE	Retire Type	Annual Salary	Total Salary and Benefits	Operating and Start-up Costs	Off-setting revenue or Reallocation of Exsiting Funds	Total County Cost
County Manager	Food Council Coordinator - Time-limited [(1)]	1.000	LOC	42,002	58,774	12,226	(43,310)	27,690
Criminal Justice Resource	Family Treatment Court Case Manager	0.500	LOC	18,106	31,132	3,350	(34,482)	0
Health/Dental	Dental Hygienist	1.000	LOC	48,709	66,533	3,975	(70,508)	0
Tax Administration	EM Billing & Collections Technician II	1.000	LOC	32,812	48,144	24,306	(72,450)	0
Sheriff	Jail Cook (increase 0.5 FTE to 1.0 FTE)	0.500	LOC	15,615	18,063	0	(18,063)	0
Health	Community Outreach Specialist - Time-limited [(2)]	1.000	LOC	34,472	50,064	0	(50,064)	0
Totals		**5.000**		**191,716**	**272,710**	**43,857**	**(288,877)**	**27,690**

[(1)] Time-limited based on continual funding from Municipal partners

[(2)] Time-limited based on continual grant funding

Note: All Positions are effective July 1, 2018

Revenue by Category

Summary - General Fund

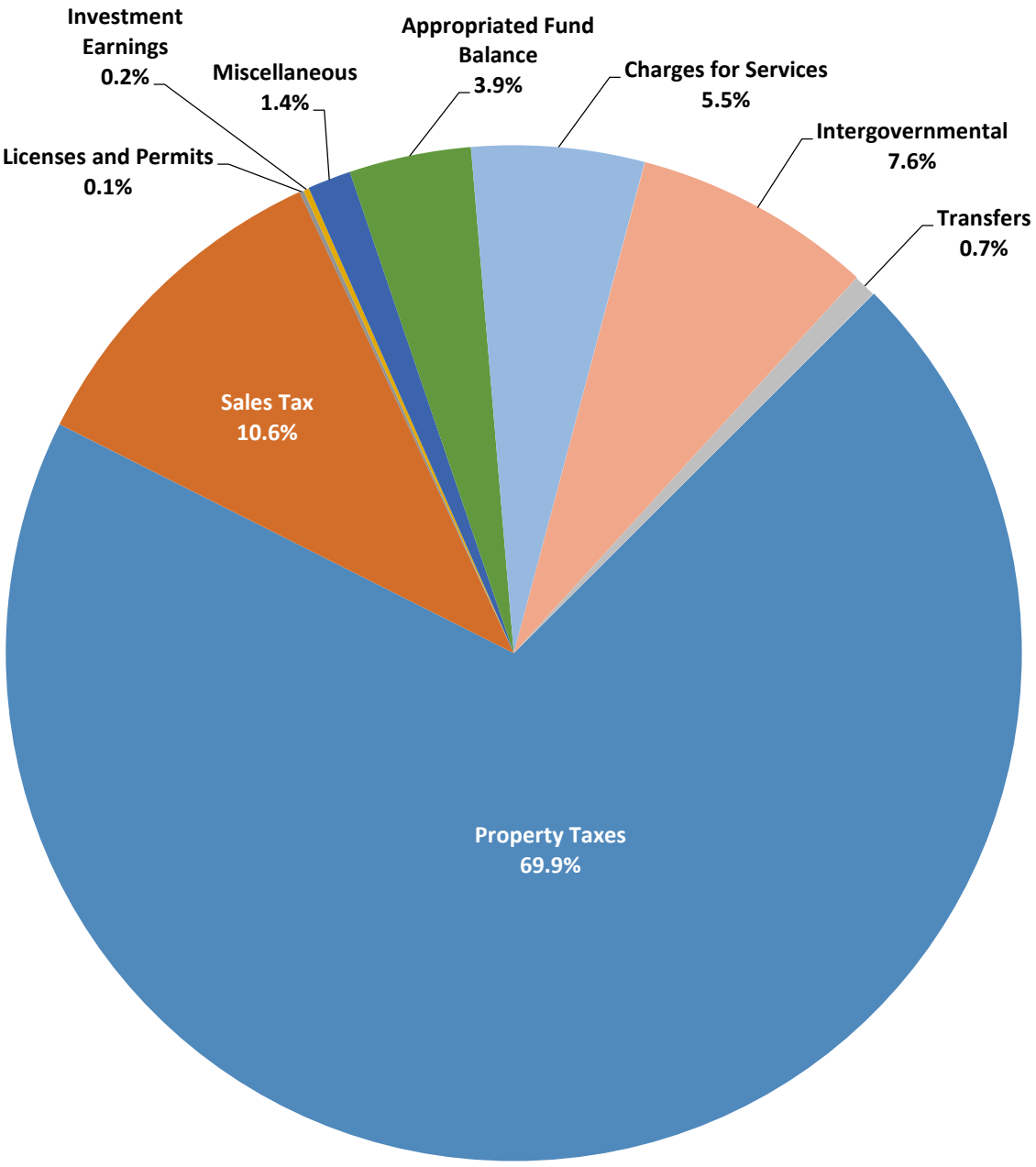
	2016-17 Actual Revenue	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
Property Taxes						
Property Taxes	138,316,785	139,606,313	139,606,313	141,928,904	143,939,603	146,099,548
Motor Vehicles	10,070,773	9,646,027	9,646,027	9,951,120	10,050,631	10,221,001
Gross Receipts	82,783	70,000	70,000	88,330	80,000	80,000
Delinquent Taxes	1,050,803	1,180,000	1,180,000	967,288	1,100,000	1,100,000
Interest on Deliquent Taxes	429,337	500,000	500,000	455,120	500,000	500,000
Late List Penalties	104,938	100,000	100,000	93,609	100,000	100,000
Animal Taxes	180,865	185,000	185,000	185,000	185,000	185,000
Beer and Wine	247,134	270,428	270,428	270,428	275,833	275,833
Property Taxes Total	**$150,483,418**	**$151,557,768**	**$151,557,768**	**$153,939,799**	**$156,231,067**	**$158,561,382**
Sales Tax						
Article 39 One Cent	9,950,445	10,770,001	10,770,001	10,447,967	10,865,886	10,865,886
Article 40 Half Cent	7,037,136	7,403,167	7,403,167	7,459,364	7,832,332	7,832,332
Article 42 Half Cent	4,983,538	5,393,616	5,393,616	5,232,715	5,442,024	5,442,024
Article 44 Half Cent	175,843	0	0	75,000	0	0
Sales Tax Total	**$22,146,962**	**$23,566,784**	**$23,566,784**	**$23,215,046**	**$24,140,242**	**$24,140,242**
Licenses and Permits						
Privilege License	13,854	13,000	13,000	12,917	13,000	13,000
Franchise Fee	300,600	315,000	315,000	298,544	300,000	300,000
Licenses and Permits Total	**$314,454**	**$328,000**	**$328,000**	**$311,461**	**$313,000**	**$313,000**
Investment Earnings Total	**$437,172**	**$265,000**	**$265,000**	**$567,394**	**$415,000**	**$415,000**
Miscellaneous Total	**$3,333,150**	**$2,817,629**	**$3,003,116**	**$5,686,369**	**$3,114,760**	**$3,114,760**
Appropriated Fund Balance Total	**$0**	**$9,769,060**	**$11,304,067**	**$0**	**$0**	**$8,820,099**

Revenue by Category

Summary - General Fund

	2016-17 Actual Revenue	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
Charges for Services						
Aging	87,257	80,100	85,600	89,100	80,100	80,100
Child Support Services	960	1,000	1,000	1,000	1,000	1,000
Planning & Inspections	1,625,307	1,413,050	1,430,850	1,494,600	1,586,420	1,586,420
Emergency Services	2,943,606	2,445,715	2,445,715	2,651,000	2,702,000	2,702,000
Health	1,733,675	1,858,817	1,781,220	1,680,218	1,847,336	1,847,336
Library	24,249	26,297	26,297	21,409	26,597	26,597
Register of Deeds	1,910,935	1,778,900	1,778,900	1,953,570	1,967,500	1,967,500
Sheriff	2,120,930	2,100,000	2,100,000	2,400,000	2,400,000	2,400,000
Tax Administration	332,952	368,701	368,701	365,701	368,701	368,701
Transportation	72,114	88,144	88,144	38,344	38,344	38,344
Other	1,296,979	1,390,321	1,457,926	1,432,242	1,438,497	1,438,497
Charges for Services Total	**$12,148,964**	**$11,551,045**	**$11,564,353**	**$12,127,184**	**$12,456,495**	**$12,456,495**
Intergovernmental						
Aging	601,190	570,510	627,557	600,201	572,850	572,850
Animal Services	207,995	223,993	223,993	223,993	230,941	230,941
Child Support Services	1,588,203	1,366,375	1,366,375	1,545,000	1,549,437	1,549,437
DEAPR	143,769	145,701	149,372	152,446	126,563	126,563
Emergency Services	26,078	80,153	80,153	80,153	80,153	80,153
Health	1,145,638	1,259,609	1,709,824	1,505,819	1,411,768	1,557,682
Housing	0	31,650	31,650	31,650	31,650	31,650
Library	173,148	100,000	109,048	105,664	100,000	100,000
Lottery Proceeds	1,351,438	0	1,357,688	1,159,500	0	0
Planning & Inspections	26,360	24,000	24,000	5,700	0	0
Sheriff	719,473	659,388	756,938	754,438	659,388	659,388
Social Services	12,936,594	9,483,957	9,855,846	9,049,731	9,402,317	9,402,317
Tax Administration	71,951	69,000	69,000	68,600	69,000	69,000
Transportation	572,882	866,771	883,720	1,312,735	1,619,044	1,619,044
Other	737,257	1,154,040	1,160,040	1,154,040	1,297,350	1,297,350
Intergovernmental Total	**$20,301,974**	**$16,035,147**	**$18,405,204**	**$17,749,670**	**$17,150,461**	**$17,296,375**
Transfers from Other Funds						
Health	60,000	0	0	0	0	0
Impact Fees	2,940,000	3,353,000	3,353,000	3,353,000	1,600,000	1,600,000
County Capital	0	400,000	400,000	400,000	0	0
Other	12,600	12,600	12,600	12,600	12,600	37,600
Total	**$3,012,600**	**$3,765,600**	**$3,765,600**	**$3,765,600**	**$1,612,600**	**$1,637,600**
Total Revenue	**$212,178,694**	**$219,656,033**	**$223,759,892**	**$217,362,522**	**$215,433,625**	**$226,754,953**

General Fund Revenue by Category

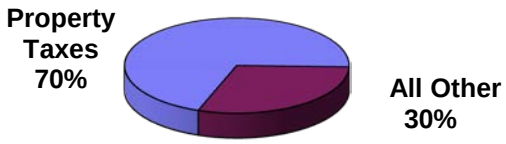


General Fund Revenue

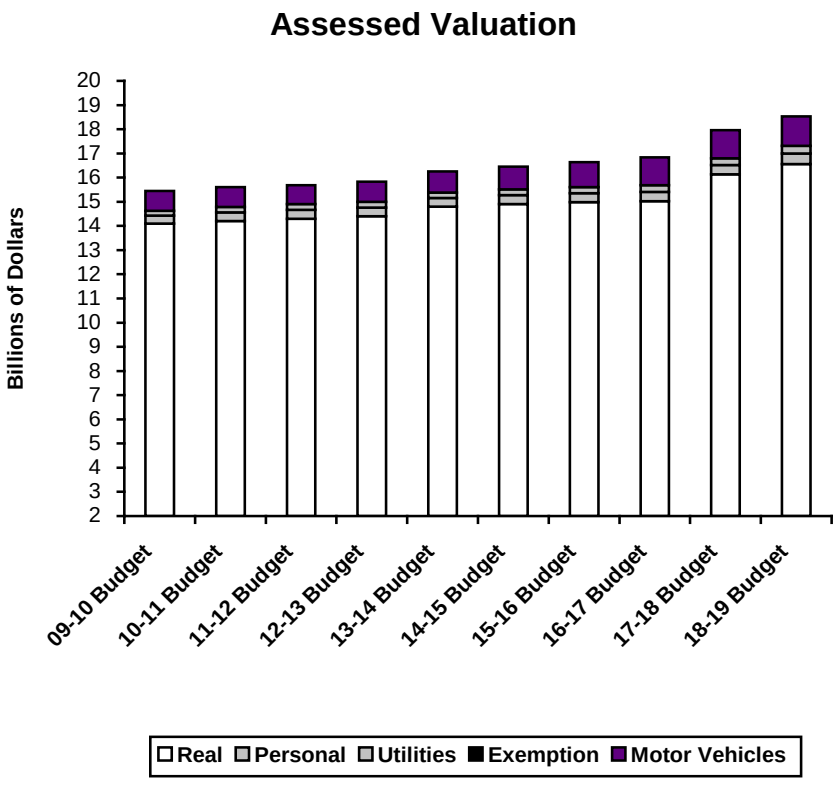
Comments

The Finance and Administrative Services staff estimates general revenues (those not directly associated with a particular department). Budgeted amounts are based on historical trends, current policy or fiscal changes by State and Federal governments, and general economic conditions. Revenues associated with departments are estimated by the department and reviewed by the Finance and Administrative Services staff.

Property Taxes

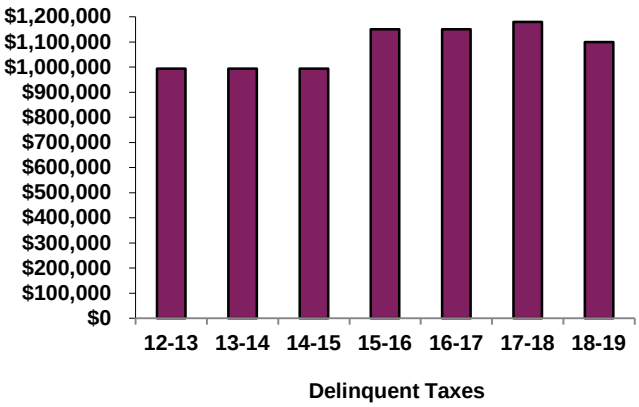


Current Taxes - These taxes are the major revenue source in the General Fund comprising about 67 percent of the total General Fund revenue. Taxes in this category reflect all taxable property valued as of January 2018. Revenues generated by current taxes are based on a tax rate of 85.04 cents per $100 assessed valuation. This tax rate represents an increase of 1.27 cents per $100 assessed valuation from the 83.77 cents per $100 assessed valuation in FY 2017-18. The County's budgeted real property tax base is projected to be $16.5 billion for the 2018-19 fiscal year. The other components of the County's tax base include Motor Vehicles (budgeted valuation of $1.2 billion); personal



property (budgeted valuation of $441 million); Utilities and Corporate Excess (budgeted valuation of $315 million).

Delinquent Taxes - Taxes in this category include amounts of unpaid collectible property taxes from prior years. The estimate is based on the outstanding levy for prior year taxes at a collection rate consistent with past performance.

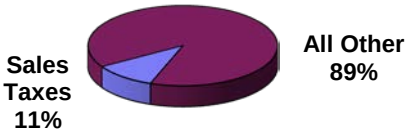


Interest on Delinquent Taxes - These revenues are related to the interest charges established by State Statutes on unpaid property taxes. Interest begins on taxes due as of January 6 at an interest rate of two percent for the first month and for each month that taxes are due, but not paid, the interest rate equals three-fourths of one percent/each month.

Late List Penalties - These are penalties assessed by the Tax Assessor for property not listed by the January 31 deadline. The penalty is 10 percent of the amount of taxes due.

Animal Taxes - The Animal Control program, through its animal licensing program, generates these revenues. Dog and cat owners in Orange County are required to obtain licenses for their pets. For FY 2018-19, the fee remains at $10.00 for sterilized pets and $30.00 for un-sterilized pets. Owners of guide/assistance dogs and owners over 62 years of age whose animals have been spayed/neutered are exempt from this fee. $185,000 is anticipated in FY 2018-19 from the issuance of pet licenses.

Sales Taxes



Article 39 One Cent - This is the original 1 percent local option sales tax levied by the County, and is collected and distributed by the State based on local retail sales.

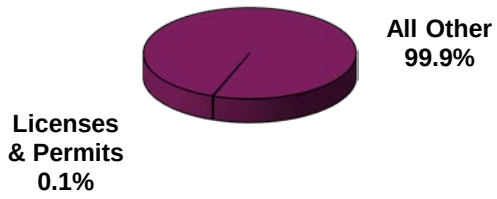
Article 40 Half-Cent (1st Half Cent) - Enacted by the County in late 1984, the State collects this revenue and returns it to local governments on a per capita basis. This revenue source is earmarked for both County and School capital projects and debt service.

Article 42 Half-Cent (Additional Half Cent) - The tax in this category is similar to the first half cent tax. The General Assembly authorized it in 1986. As with the Article 40 Sales tax, this tax is used to finance school and County capital projects, including debt service payment. There was a change in calculating Article 42 proceeds from a per capita to a point of sale formula during FY 2010-11.

Article 44 Half Cent (Third Half Cent) – Authorized by the General Assembly effective December 1, 2002, this tax replaced the reimbursements the State withheld from counties and cities, beginning in FY 2001-02. In FY 2007-08, the General Assembly enacted the Medicaid Relief/Sales Tax Swap (House Bill 1473), which phased out the County's share of Medicaid expenditures over a three year period, from FY 2007-08 through FY 2009-10. In exchange, the County ceded Article 44 sales tax to the State beginning October 1, 2009.

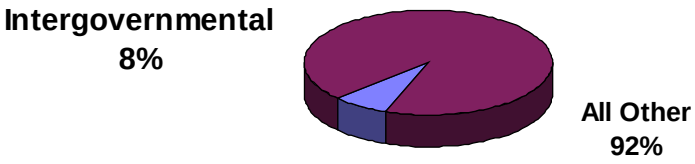
Article 46 One-Quarter Cent – The Article 46 One-Quarter Cent (1/4 cent) County Sales and Use Tax was approved by Orange County voters in the November 2011 election, and became effective April 1, 2012. A Special Revenue Fund, outside of the General Fund, has been established to receive and account for the One-Quarter Cent (1/4 cent) Sales and Use Tax proceeds. For more information, please refer to the Article 46 Sales Tax section in this document, located after the department budgets.

Licenses and Permits



Franchise Fees – Distributed to the County by the State on a quarterly basis as part of the State sales tax collected on video programming and telecommunications services in the County. An estimated $300,000 is budgeted in FY 2018-19.

Intergovernmental



Beer & Wine - Excise taxes on the sale of beer and unfortified wine at the wholesale level is collected by the State. Approximately half of the total taxes collected are returned to the County. An estimated $275,833 is budgeted for FY 2018-19.

Aging - This includes Title III B, Home and Community Care Block Grant funds, and Triangle J Council of Government funds to assist in operations of the County's Department on Aging Senior Centers and programs. Also, includes Carol Woods Retirement Community contribution for Master Aging Plan initiatives. An estimated $572,850 is budgeted for FY 2018-19.

Orange Public Transportation – This includes General Transport IIIB, Section 18G, Rural Public Transportation funds, as well as Transit Tax proceeds for public transportation services in Orange County. An estimated $1,619,044 is budgeted for FY 2018-19.

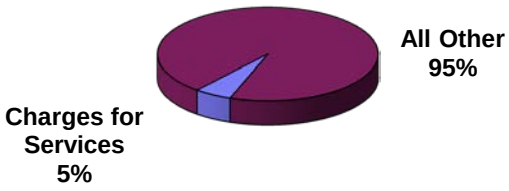
Social Services - Social Service programs are funded by a combination of Federal, State, and local resources. The revenues listed in this category reflect the state and federal contributions toward staff cost and operations for various programs within the Department. An estimated $9,402,317 is budgeted for FY 2018-19.

Health - These revenues reflect the State and Federal share for various health programs. An estimated $1,557,682 is budgeted for FY 2018-19.

Local - Revenues reflected in this category include Alcoholic Beverage Control (ABC) profit distributions and alcoholic rehabilitation funds. Before the 1992-93 fiscal year, the County and the ABC Board had an agreement that Orange County would receive $500,000 each year from ABC profits. Since that time the agreement has been replaced by statutory provisions that all net profits, after required distributions, will be distributed to Orange County local government.

Other State – Examples of these revenues include: Soil and Water staff and operating reimbursements; Child Support Enforcement reimbursements and IV-D incentive payments; Safe Roads Act monies; Office of Juvenile Justice Program (OJJP) grant; and other smaller state and federal grants.

Charges for Services



The following revenues are associated with the Inspections Division of the Planning Department. The Board of County Commissioners regulates these partial cost recovery fees.

Electrical Inspections - These fees are for permits and inspections related to the installation of electrical work and wiring in residential and commercial facilities in Orange County. Electrical inspection fees are estimated at $264,500 for FY 2018-19.

Mechanical Inspections - These fees are for permits and inspections related to the installation of heating and air-conditioning systems. Mechanical inspection fees are estimated at $264,500 for FY 2018-19.

Plumbing Inspections - This category reflects fees associated with the permits and inspections for the installation of plumbing fixtures. Plumbing inspection fees are estimated at $154,560 for FY 2018-19.

Building Inspections - These revenues are charged for building construction inspections and permits. Fees are estimated at $392,000 for FY 2018-19.

The following revenues are associated with the Environmental Health Division of the Health Department. As with other inspection fees, well and septic inspections are directly

influenced by construction in Orange County. The Board of County Commissioners regulates these partial cost recovery fees.

Pool Inspections - These are fees charged to public swimming pool owners for annual inspections of their facilities. The charge is $310 per inspection with an estimated 115 inspections in FY 2018-19 for a total of $35,090.

Well Permits - This category reflects fees charged for inspecting and permitting new wells. State legislation requires additional site visits as well as mandatory well water sampling on all newly constructed wells. An estimated 235 new wells will be inspected in FY 2018-19 for a total of $139,493 in revenue.

Septic Permits - Included in this category are inspections and permits for new and existing septic systems, as well as fees for soil evaluations or "perks". Existing septic system inspections are $175 and new system inspections are $360.

Water Samples - Fees are charged for testing water for bacteriological or chemical components. Microbiology samples are tested at a range of $65 to $80 each, radon air sample kits are $20 each, inorganic chemical samples are tested at a range from $25 to $110 each, while pesticide and petroleum tests cost $110 each. A full water sampling suite of 19 parameters is offered at a cost of $110. The estimated revenues for FY 2018-19 total approximately $23,526.

Orange Public Transportation (OPT) - This category reflects fees associated with participation in a variety of programs offered by OPT. The major revenues estimated at $38,344 in this category for FY 2018-19 are related to services provided in connection with Orange Public Transportation buses.

Emergency Services - The majority of revenues under this category comes from the County's fee for emergency medical services (EMS). Paramedics respond to all 911 calls for EMS with patient assessment conducted at no charge, however treatment at the scene by the paramedic is billed at $150. If Basic Life Support (BLS) or Advanced Life Support (ALS) ambulance transportation to a hospital is required, the total fees for service range from $300 to $575 depending on a level 1 or 2 life support, and whether it is an emergency or non-emergency transport. EMS fees for service were instituted on October 1, 1996. The estimated revenues for FY 2018-19 total $2,650,000.

Health - These are fees charged for certain services in the Health department including clinics. Major increases over the past few years are attributable to strong emphasis being placed on services offered to Medicaid eligible women and children. Dental fees are estimated for FY 2018-19 at $542,217 while Personal Health fees are estimated at $667,625.

Planning Fees - This category includes several charges for services provided by Planning staff including reviewing soil erosion control plans, grading permits, reviews of plans for subdivisions, rezoning and variance requests, home occupations, and special use permits. Revenues from Planning fees are estimated at $42,000 for FY 2018-19, while soil and erosion fee revenues are estimated at $334,000.

Recreation and Parks - These revenues consist of charges for participation in various recreational and leisure programs. Athletic program revenues are estimated at $144,125 for FY 2018-19. Total Recreation and Parks revenues from fees are estimated at $393,000.

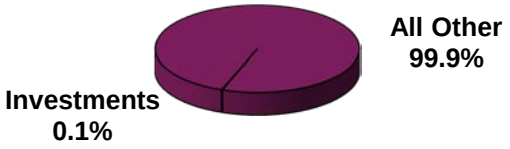
Register of Deeds - These are fees charged for items such as marriage licenses, birth and death certificates, excise stamps on land transfers, and various certified copies. Most of these fees are regulated by the State. Collections for register of deeds fees and excise stamps are estimated at $625,000 and $1,325,000, respectively. Revenue stamps by State Statute are $2 per $1,000 on all real estate transfers. A marriage license is $60, and revenues from these licenses are estimated at $17,500 for FY 2018-19.

Sheriff - Revenues in this category include charges assessed by the Sheriff for serving warrants, court subpoenas, and other court documents, all of which are regulated by the State. The Sheriff also collects fees from the state and federal government for housing certain prisoners. Reimbursements from the ABC Board for the provision of law enforcement are in this category as well as fees collected from the jail canteen and pay telephone system. The total revenue anticipated from jail fees is $1,600,000 for FY 2018-19.

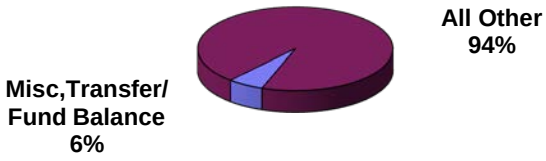
Tax Collection Charges – Orange County collects taxes for all of the municipalities within the County. In turn, the towns reimburse the County for this service.

Miscellaneous - Revenues in this category include candidate filing fees and other Board of Election related charges along with charges for services within Animal Services and Cooperative Extension, as well as indirect costs received from the Solid Waste Enterprise Fund, Visitor Bureau Fund, and Emergency Telephone Fund.

Investment Income



Interest Income - The General Fund share of all interest earned on the County's investments is recorded in this category. For FY 2018-19, $415,000 is estimated from this revenue source.



Miscellaneous, Transfers and and Fund Balance

Miscellaneous - These revenues include refunds of gasoline tax, revenues generated by sell of County surplus items, rental of county facilities, resale of items purchased, Article 44 Hold Harmless Sales Tax revenue, and donations made to various county departments.

Transfers - This category reflects funds transferred from other County funds to the General Fund. Examples include Impact Fees and Spay/Neuter funds.

Appropriated Fund Balance - This represents an appropriation of fund balance for general operations. For FY 2018-19, $8,820,099 is budgeted to be appropriated from fund balance. The General Fund Unassigned fund balance is estimated to be approximately 16 percent of general fund expenditures.

Appropriations by Function

Summary - General Fund

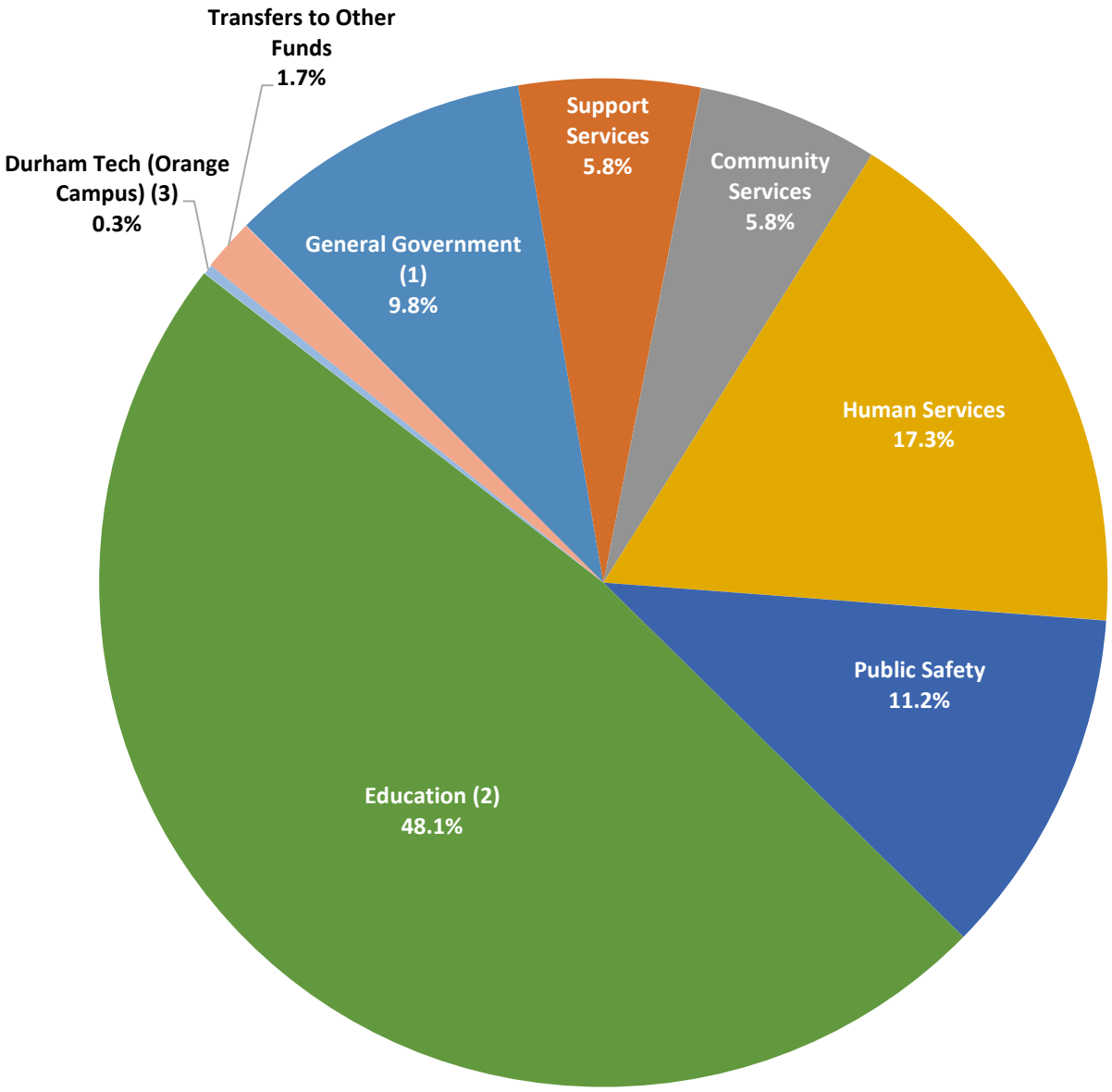
	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
Community Services						
Animal Services	2,047,931	2,095,292	2,112,022	2,114,823	2,153,479	2,153,479
Cooperative Extension	376,319	384,780	385,530	301,483	398,955	403,955
Department of Environment, Agriculture, Parks & Recreation	3,700,842	4,073,800	4,234,112	4,150,436	4,135,133	4,043,556
Economic Development	529,762	578,725	581,725	552,400	582,596	513,461
Non-Departmental	1,725,331	2,352,465	2,418,149	1,500,710	1,540,093	963,698
Orange Public Transportation	1,157,249	1,586,943	1,605,092	1,328,235	1,753,132	1,748,132
Planning and Inspections	2,909,185	3,134,861	3,138,322	3,042,996	3,140,287	3,208,098
Recreation Municipal	125,108	125,108	125,108	125,108	125,108	125,108
Community Services Total	**$12,571,727**	**$14,331,974**	**$14,600,061**	**$13,116,191**	**$13,828,783**	**$13,159,487**
General Government						
Board of County Commissioners	863,008	913,708	918,328	848,193	905,871	917,031
Board of Elections	695,179	830,014	830,014	807,679	689,184	689,184
County Attorney's Office	601,434	590,669	590,669	568,861	592,423	592,423
County Manager's Office	2,144,980	2,821,481	2,826,869	2,360,315	2,920,657	2,824,657
Non-Departmental	409,933	102,500	103,391	279,550	102,500	102,500
Register of Deeds	1,001,278	985,215	985,215	1,055,930	1,024,923	1,024,923
Tax Administration	3,541,634	3,710,504	3,748,718	3,567,870	3,740,619	3,740,619
General Government Total	**$9,257,447**	**$9,954,091**	**$10,003,205**	**$9,488,397**	**$9,976,177**	**$9,891,337**
Public Safety						
Courts	16,913	70,000	70,000	44,100	61,000	61,000
Criminal Justice Resource Dept.	287,723	481,432	517,599	453,376	605,329	620,329
Emergency Services	9,665,367	10,975,924	11,185,354	10,458,922	10,811,628	10,777,377
Non-Departmental	407,269	418,047	418,047	409,052	424,713	410,878
Sheriff	13,068,821	13,638,496	13,973,848	13,407,909	13,424,193	13,449,193
Public Safety Total	**$23,446,093**	**$25,583,899**	**$26,164,848**	**$24,773,360**	**$25,326,863**	**$25,318,777**
Human Services						
Cardinal Innovations MOE	1,147,474	1,050,187	1,050,187	1,050,187	1,050,187	1,050,187
Child Support Services	966,166	1,062,393	1,062,393	1,072,686	1,098,035	1,098,035
Department of Social Services	21,252,290	18,772,740	19,639,684	19,079,705	19,419,713	19,446,803
Department on Aging	2,127,635	2,092,869	2,341,383	2,231,107	2,125,645	2,129,173
Health Department	9,139,804	9,912,099	10,443,023	9,782,913	10,171,708	10,345,231
Housing & Community Development	107,150	129,732	37,554	54,056	231,462	331,462
Human Rights	246,634	256,566	308,818	252,293	277,469	280,469
Library Services	2,268,054	2,243,717	2,258,465	2,328,762	2,323,059	2,359,059
Library Municipal	568,839	568,839	568,839	568,839	568,839	568,839
Non-Departmental	1,081,964	1,419,326	1,289,688	1,183,188	1,871,940	1,593,394
Human Services Total	**$38,906,009**	**$37,508,468**	**$39,000,034**	**$37,603,737**	**$39,138,057**	**$39,202,652**

Appropriations by Function

Summary - General Fund

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
Education						
Current Expenses	77,201,412	80,745,847	80,745,847	80,745,847	87,996,427	84,957,670
Fair Funding	0	0	0	0	0	0
Durham Tech (Orange Campus)	703,928	716,751	716,751	716,751	730,144	730,144
Recurring Capital	3,000,000	3,000,000	3,000,000	3,000,000	0	0
School Health & Safety Contracts	3,390,336	3,354,000	3,354,000	3,488,655	3,558,428	3,558,428
One-Time Discretionary Funds	0	2,100,000	2,100,000	2,100,000	0	0
Deferred Maintenance	0	0	0	0	0	3,000,000
Education Total	**$84,295,676**	**$89,916,598**	**$89,916,598**	**$90,051,253**	**$92,284,999**	**$92,246,242**
Support Services						
Asset Management Services	4,437,778	4,541,095	4,722,183	4,794,065	5,568,059	5,593,059
Community Relations	151,979	291,874	295,984	288,428	278,439	273,439
Finance and Administrative Services	1,422,697	1,405,885	1,405,885	1,394,436	1,435,855	1,505,605
Human Resources	917,233	935,443	949,808	932,080	985,603	956,785
Information Technologies	3,129,561	3,328,135	3,376,498	3,318,861	3,534,016	3,448,016
Non-Departmental	2,489,806	3,598,765	3,610,447	2,543,224	1,806,299	1,405,979
Support Services Total	**$12,549,054**	**$14,101,197**	**$14,360,805**	**$13,271,094**	**$13,608,272**	**$13,182,883**
Non-Departmental						
Debt Service	25,838,567	26,759,536	26,759,536	27,018,441	29,948,241	29,948,241
Transfers to Other Funds	7,249,245	1,500,270	2,806,812	1,821,175	3,859,134	3,805,334
Non-Departmental Total	**$33,087,812**	**$28,259,806**	**$29,566,348**	**$28,839,616**	**$33,807,375**	**$33,753,575**
Total Expenditures	**$214,113,818**	**$219,656,033**	**$223,611,899**	**$217,143,648**	**$227,970,525**	**$226,754,953**

General Fund Appropriation by Functional Leadership Team



(1) Includes County debt service.

(2) Includes CHCCS and OCS current expenses, debt service, short-and long-range capital, health and safety contracts.

(3) Includes Durham Technical Community College's current and recurring capital expenses.

Community Services

Summary

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Department (General Fund)						
Animal Services	2,047,931	2,095,292	2,120,616	2,114,823	2,153,479	2,153,479
Cooperative Extension	376,319	384,780	385,530	301,483	398,955	403,955
Department of Environment, Agriculture, Parks and Recreation	3,700,842	4,073,800	4,327,720	4,150,436	4,135,133	4,043,556
Economic Development	529,762	578,725	607,475	552,400	582,596	513,461
Non-Departmental	1,725,331	2,352,465	2,418,149	1,500,710	1,540,093	963,698
Orange Public Transportation	1,157,249	1,586,943	1,497,892	1,328,235	1,753,132	1,748,132
Planning and Inspections	2,909,185	3,134,861	3,186,672	3,042,996	3,140,287	3,208,098
Recreation Municipal	125,108	125,108	125,108	125,108	125,108	125,108
Total Function Expenditures	**$12,571,727**	**$14,331,974**	**$14,669,163**	**$13,116,191**	**$13,828,783**	**$13,159,487**
Offsetting Revenue	*(3,618,439)*	*(3,665,195)*	*(3,785,363)*	*(4,176,899)*	*(4,512,732)*	*(4,512,732)*
County Costs (net)	**$8,953,288**	**$10,666,779**	**$10,883,800**	**$8,939,292**	**$9,316,051**	**$8,646,755**
Other Funds						
Spay/Neuter Fund	56,145	60,850	85,030	62,350	68,350	68,350
Efland Sewer Fund	312,683	359,385	375,345	353,354	156,750	156,750
Department of Environment, Agriculture, Parks and Recreation	3,000	0	0	6,000	25,000	25,000
Solid Waste Operating Fund	9,825,564	13,130,642	16,231,309	13,998,836	13,409,892	10,040,421
Solid Waste Renewal and Replacement Fund	0	0	0	0	0	2,145,167
Visitors Bureau	1,836,922	1,464,003	1,761,758	1,663,868	1,689,036	1,689,036
Total Expenditures	**$12,034,314**	**$15,014,880**	**$18,453,442**	**$16,084,408**	**$15,349,028**	**$14,124,724**
Offsetting Revenue	*(11,039,881)*	*(13,107,274)*	*(16,545,836)*	*(14,230,636)*	*(14,426,583)*	$ (13,756,779)
County Costs (net)	**$994,433**	**$1,907,606**	**$1,907,606**	**$1,853,772**	**$922,445**	**$367,945**
Total Community Services Related Expenditures	**$24,606,041**	**$29,346,854**	**$33,122,605**	**$29,200,599**	**$29,177,811**	**$27,284,211**

General Government

Summary

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Department (General Fund)						
Board of County Commissioners	863,008	913,708	944,230	848,193	905,871	917,031
Board of Elections	695,179	830,014	838,969	807,679	689,184	689,184
County Attorney's Office	601,434	590,669	609,104	568,861	592,423	592,423
County Manager's Office	2,144,980	2,821,481	2,855,040	2,360,315	2,920,657	2,824,657
Non-Departmental	409,933	102,500	103,391	279,550	102,500	102,500
Other Related County Support	0	0	0	0	0	0
Register of Deeds	1,001,278	985,215	1,036,526	1,055,930	1,024,923	1,024,923
Tax Administration	3,541,634	3,710,504	3,864,176	3,567,870	3,740,619	3,740,619
Total Function Expenditures	**$9,257,447**	**$9,954,091**	**$10,251,437**	**$9,488,397**	**$9,976,177**	**$9,891,337**
Offsetting Revenue	*(2,316,008)*	*(2,598,665)*	*(2,598,665)*	*(2,782,816)*	*(2,770,785)*	*(2,770,785)*
County Costs (net)	**$6,941,439**	**$7,355,426**	**$7,652,772**	**$6,705,581**	**$7,205,392**	**$7,120,552**
Community Development and Visitors Bureau Funds						
County Manager's Office - Arts Commission	147,789	163,856	174,673	173,439	193,725	193,725
County Manager's Office - Orange County Partnership to End Homelessness	136,399	170,502	170,502	164,538	183,352	183,352
Total Expenditures	**$284,188**	**$334,358**	**$345,175**	**$337,977**	**$377,077**	**$377,077**
Offsetting Revenue	*(139,962)*	*(157,736)*	*(168,553)*	*(173,109)*	*(159,240)*	*(159,240)*
County Costs (net)	**$144,226**	**$176,622**	**$176,622**	**$164,868**	**$217,837**	**$217,837**
Total General Government Related Expenditures	**$9,541,635**	**$9,954,091**	**$10,251,437**	**$9,488,397**	**$9,976,177**	**$9,891,337**

Public Safety

Summary

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Department (General Fund)						
Criminal Justice Resource Dept.	287,723	481,432	534,044	453,376	605,329	620,329
Courts	16,913	70,000	70,000	44,100	61,000	61,000
Emergency Services	9,665,367	10,975,924	11,204,613	10,458,922	10,811,628	10,777,377
Non-Departmental	407,269	418,047	418,047	409,052	424,713	410,878
Sheriff	13,068,821	13,638,496	14,246,570	13,407,909	13,424,193	13,449,193
Total Function Expenditures	**$23,446,093**	**$25,583,899**	**$26,473,274**	**$24,773,360**	**$25,326,863**	**$25,318,777**
Offsetting Revenue	*(6,532,921)*	*(6,075,608)*	*(6,205,325)*	*(6,637,184)*	*(6,759,101)*	*(6,759,101)*
County Costs (net)	**$16,913,172**	**$19,508,291**	**$20,267,949**	**$18,136,176**	**$18,567,762**	**$18,559,676**
Emergency Telephone Fund						
Emergency Services	532,751	753,460	816,988	710,763	919,145	919,145
Total Expenditures	**$532,751**	**$753,460**	**$816,988**	**$710,763**	**$919,145**	**$919,145**
Offsetting Revenue	*(557,929)*	*(753,460)*	*(816,988)*	*(753,460)*	*(919,145)*	*(919,145)*
County Costs (net)	**$(25,178)**	**$0**	**$0**	**$(42,697)**	**$(0)**	**$0**
Total Public Safety Related Expenditures	**$23,978,844**	**$26,337,359**	**$27,290,262**	**$25,484,122**	**$26,246,008**	**$26,237,922**

Human Services

Summary

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Department (General Fund)						
Cardinal Innovations MOE	1,147,474	1,050,187	1,050,187	1,050,187	1,050,187	1,050,187
Child Support Services	966,166	1,062,393	1,106,062	1,072,686	1,098,035	1,098,035
Department of Social Services	21,252,290	18,772,740	19,711,440	19,079,705	19,419,713	19,446,803
Department on Aging	2,127,635	2,092,869	2,393,920	2,231,107	2,125,645	2,129,173
Health Department	9,139,804	9,912,099	10,442,668	9,782,913	10,171,708	10,345,231
Housing and Community Development	107,150	129,732	37,554	54,056	231,462	331,462
Human Rights	246,634	256,566	282,363	252,293	277,469	280,469
Library Services	2,268,054	2,243,717	2,344,305	2,328,762	2,323,059	2,359,059
Library Municipal	568,839	568,839	568,839	568,839	568,839	568,839
Non-Departmental	1,081,964	1,419,326	1,289,688	1,183,188	1,871,940	1,593,394
Total Function Expenditures	**$37,758,535**	**$36,458,281**	**$38,176,839**	**$36,553,550**	**$38,087,870**	**$39,202,652**
Offsetting Revenue	*(18,653,008)*	*(15,314,729)*	*(16,276,008)*	*(15,258,215)*	*(15,622,162)*	*(15,768,076)*
County Costs (net)	**$19,105,528**	**$21,143,552**	**$21,900,831**	**$21,295,334**	**$22,465,708**	**$23,434,576**
Other Related Programs (Grant Fund)						
Library Services	88,741	81,198	81,198	81,198	83,426	83,426
Total Expenditures	**$88,741**	**$81,198**	**$81,198**	**$81,198**	**$83,426**	**$83,426**
Offsetting Revenue	*(73,628)*	*(71,198)*	*(71,198)*	*(71,198)*	*(73,426)*	*(73,426)*
County Costs (net)	**$15,113**	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**$10,000**
Housing & Community Development Funds						
Housing and Community Dev.	4,840,387	5,737,262	5,854,844	4,861,064	5,360,013	5,360,013
Total Expenditures	**$4,840,387**	**$5,737,262**	**$5,854,844**	**$4,861,064**	**$5,360,013**	**$5,360,013**
Offsetting Revenue	*(4,546,684)*	*(4,968,658)*	*(4,987,158)*	*(4,375,436)*	*(4,544,024)*	*(4,544,024)*
County Costs (net)	**$293,703**	**$768,604**	**$867,686**	**$485,628**	**$815,989**	**$815,989**
Total Human Services Related Expenditures	**$42,687,663**	**$42,276,741**	**$44,112,881**	**$41,495,812**	**$43,531,309**	**$44,646,091**

Education

Summary

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Department (General Fund)						
Current Expenses	77,201,412	80,745,847	80,745,847	80,745,847	87,996,427	84,957,670
Fair Funding	0	0	0	0	0	0
Durham Tech (Orange Campus)	703,928	716,751	716,751	716,751	730,144	730,144
Recurring Capital	3,000,000	3,000,000	3,000,000	3,000,000	0	0
Deferred Maintenance	0	0	0	0	0	3,000,000
One-Time Discretionary Funding	0	2,100,000	2,100,000	2,100,000	0	0
School Health & Safety Contracts	3,390,336	3,354,000	3,354,000	3,488,655	3,558,428	3,558,428
Total Function Expenditures	**$84,295,676**	**$89,916,598**	**$89,916,598**	**$90,051,253**	**$92,284,999**	**$92,246,242**
County Costs (net)	**$84,295,676**	**$89,916,598**	**$89,916,598**	**$90,051,253**	**$92,284,999**	**$92,246,242**
Total Education Related Expenditures	**$84,295,676**	**$89,916,598**	**$89,916,598**	**$90,051,253**	**$92,284,999**	**$92,246,242**

Support Services

Summary

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Department (General Fund)						
Asset Management Services	4,437,778	4,541,095	4,796,818	4,794,065	5,568,059	5,593,059
Community Relations	151,979	291,874	304,984	288,428	278,439	273,439
Finance and Administrative Services	1,422,697	1,405,885	1,437,745	1,394,436	1,435,855	1,505,605
Human Resources	917,233	935,443	961,565	932,080	985,603	956,785
Information Technologies	3,129,561	3,328,135	3,401,476	3,318,861	3,534,016	3,448,016
Non-Departmental	2,489,806	3,598,765	2,710,471	2,543,224	1,806,299	1,405,979
Total Function Expenditures	**$12,549,054**	**$14,101,197**	**$13,613,059**	**$13,271,094**	**$13,608,272**	**$13,182,883**
Offsetting Revenue	*(310,117)*	*(323,309)*	*(323,309)*	*(344,293)*	*(345,847)*	*(345,847)*
County Costs (net)	**$12,238,937**	**$13,777,888**	**$13,289,750**	**$12,926,801**	**$13,262,425**	**$12,837,036**
Total Support Services Related Expenditures	**$12,833,242**	**$14,435,555**	**$13,958,234**	**$13,609,071**	**$13,985,349**	**$13,559,960**

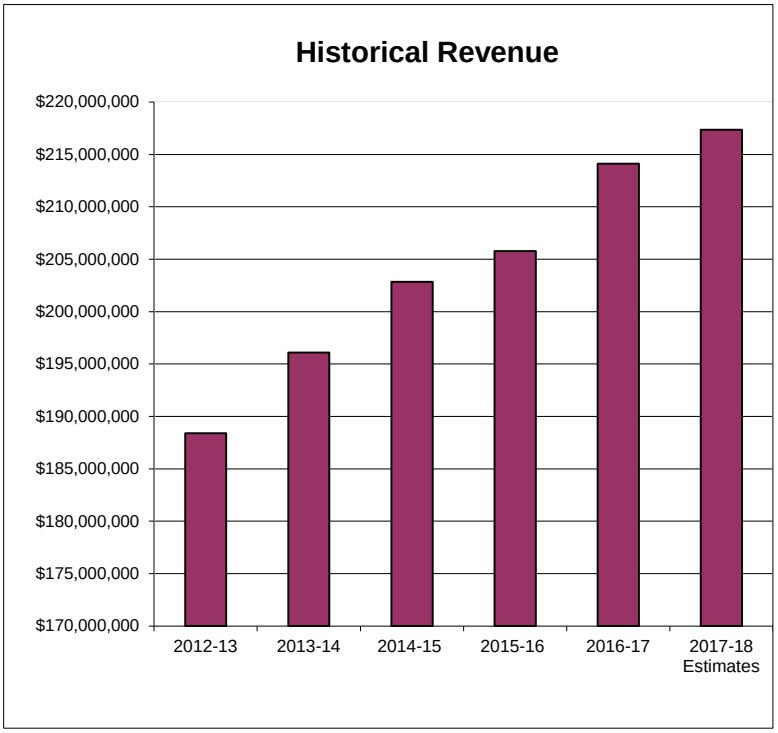
Non-Departmental

Summary

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Department (General Fund)						
Debt Service	25,838,567	26,759,536	27,210,461	27,018,441	29,948,241	29,948,241
Transfers to Other Funds	7,249,245	1,500,270	3,026,812	1,821,175	3,859,134	3,805,334
Total Function Expenditures	**$33,087,812**	**$28,259,806**	**$30,237,273**	**$28,839,616**	**$33,807,375**	**$33,753,575**
Offsetting Revenue	*(3,024,089)*	*(3,765,600)*	*(4,058,538)*	*(3,775,600)*	*(1,612,600)*	*(1,637,600)*
County Costs (net)	**$30,063,723**	**$24,494,206**	**$26,178,735**	**$25,064,016**	**$32,194,775**	**$32,115,975**
Total Non-Departmental Related Expenditures	**$33,087,812**	**$28,259,806**	**$30,237,273**	**$28,839,616**	**$33,807,375**	**$33,753,575**

Historical Revenue

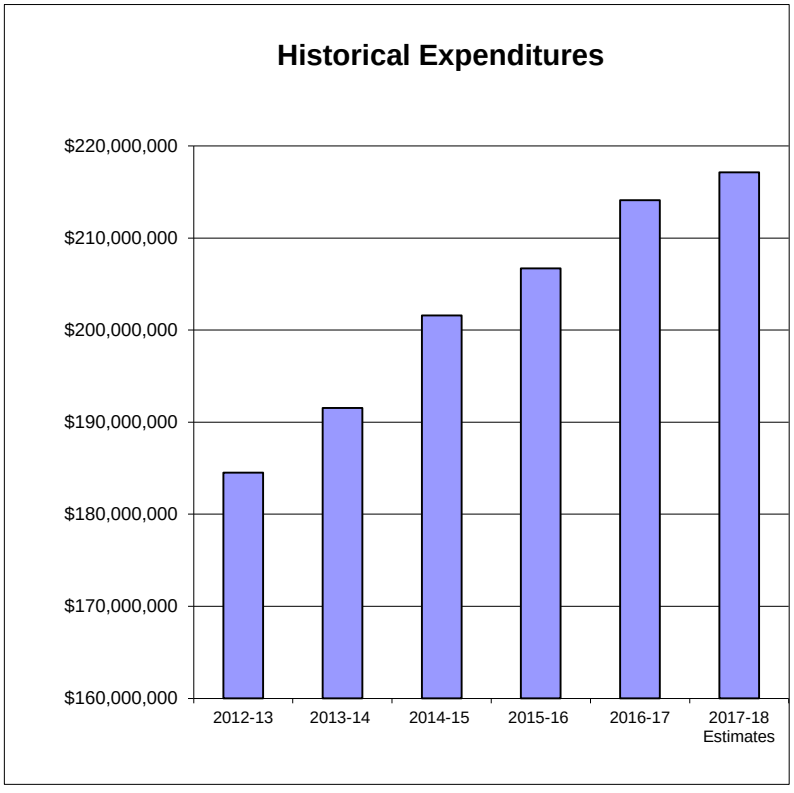
	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18 Estimates
Property Taxes	$138,216,640	$143,398,240	$146,268,326	$148,318,021	$150,483,418	$153,939,799
Sales Tax	$17,728,451	$18,502,796	$19,924,854	$20,884,587	$22,146,962	$23,215,046
Licenses and Permits	$322,477	$324,537	$331,510	$313,275	$314,454	$311,461
Intergovernmental	$18,763,614	$19,657,120	$20,767,587	$20,266,306	$20,301,974	$17,749,670
Charges for Services	$9,778,978	$10,413,773	$11,171,854	$10,828,843	$12,148,964	$12,127,184
Investment Earnings	$29,976	$9,738	$13,886	$151,392	$437,172	$567,394
Miscellaneous	$1,663,673	$2,244,894	$3,297,404	$3,224,869	$3,333,172	$5,686,369
Transfers from Other Funds	$1,887,700	$1,558,800	$1,057,160	$1,792,600	$3,012,600	$3,765,600
Appropriated Fund Balance	$0	$0	$0	$0	$1,935,102	$0
Total Revenue	**$188,391,509**	**$196,109,898**	**$202,832,581**	**$205,779,892**	**$214,113,817**	**$217,362,523**



Historical Expenditures

	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18 Estimates
Governing & Management	$12,280,542	$13,189,421	$0	$0	$0	$0
General Services	$7,481,135	$8,196,693	$0	$0	$0	$0
Community & Environment	$6,249,641	$6,700,321	$0	$0	$0	$0
Culture & Recreation	$2,292,989	$2,520,785	$0	$0	$0	$0
Human Services	$33,623,165	$34,923,563	$38,340,117	$39,597,192	$38,906,009	$37,603,737
Public Safety	$18,973,569	$20,364,666	$20,940,782	$22,306,160	$23,446,093	$24,773,360
Education	$66,947,350	$69,657,252	$76,847,414	$78,837,341	$84,295,676	$90,051,253
Non-Departmental	$36,682,373	$35,987,779	$35,057,412	$32,959,185	$33,087,812	$28,839,616
Support Services*	$0	$0	$11,832,605	$11,673,988	$12,549,054	$13,271,094
General Government*	$0	$0	$6,970,893	$9,339,594	$9,257,447	$9,488,397
Community Services*	$0	$0	$11,606,829	$11,989,776	$12,571,727	$13,116,191
Total Expenditures	**$184,530,764**	**$191,540,480**	**$201,596,052**	**$206,703,235**	**$214,113,817**	**$217,143,647**

**Denotes New Functional Leadership Teams implemented during FY 2015-16; this affects FY 2014-15 Historicals and future budget years.*



General Fund Expenditures

Percentage Change Year to Year

	2015-16 Actual Expenditures	2016-17 Actual Expenditures	Year To Year Change	2017-18 Original Budget	Year to Year Change	2018-19 Commissioner Approved	Year to Year Change
Community Services							
Animal Services	$1,896,326	$2,047,931	7.99%	$2,095,292	2.31%	$2,153,479	2.78%
Cooperative Extension	$333,498	$376,319	12.84%	$384,780	2.25%	$403,955	4.98%
Department of Environment, Agriculture, Parks & Recreation	$3,426,378	$3,700,842	8.01%	$4,073,800	10.08%	$4,043,556	-0.74%
Economic Development	$514,648	$529,762	2.94%	$578,725	9.24%	$513,461	-11.28%
Orange Public Transportation	$980,756	$1,157,249	0.00%	$1,586,943	0.00%	$1,748,132	10.16%
Planning & Inspections	$2,609,598	$2,909,185	11.48%	$3,134,861	7.76%	$3,208,098	2.34%
Non-Departmental	$2,228,573	$1,850,439	-16.97%	$2,477,573	33.89%	$1,088,806	-56.05%
Total Community Services	**$11,989,777**	**$12,571,727**	**4.85%**	**$14,331,974**	**14.00%**	**$13,159,487**	**-8.18%**
General Government							
County Commissioners	$813,056	$863,008	6.14%	$913,708	5.87%	$917,031	0.36%
County Attorney	$553,574	$601,434	8.65%	$590,669	-1.79%	$592,423	0.30%
County Manager	$2,408,106	$2,144,980	-10.93%	$2,821,481	31.54%	$2,824,657	0.11%
Board of Elections	$899,273	$695,179	-22.70%	$830,014	19.40%	$689,184	-16.97%
Register of Deeds	$919,304	$1,001,278	8.92%	$985,215	-1.60%	$1,024,923	4.03%
Tax Administration	$3,416,679	$3,541,634	3.66%	$3,710,504	4.77%	$3,740,619	0.81%
Non-Departmental	$329,603	$409,933	24.37%	$102,500	-75.00%	$102,500	0.00%
Total General Government	**$9,339,595**	**$9,257,447**	**-0.88%**	**$9,954,091**	**7.53%**	**$9,891,337**	**-0.63%**
Human Services							
Child Support Services	$966,834	$966,166	-0.07%	$1,062,393	9.96%	$1,098,035	3.35%
Department of Social Services	$21,918,333	$21,252,290	-3.04%	$18,772,740	-11.67%	$19,446,803	3.59%
Department on Aging	$2,040,869	$2,127,635	4.25%	$2,092,869	-1.63%	$2,129,173	1.73%
Health Department	$8,522,474	$9,139,804	7.24%	$9,912,099	8.45%	$10,345,231	4.37%
Housing, Human Rights & Comm Dev	$216,990	$353,784	63.04%	$386,298	9.19%	$611,931	58.41%
Library Services	$2,102,993	$2,268,054	7.85%	$2,243,717	-1.07%	$2,359,059	5.14%
Non-Departmental	$2,472,726	$1,650,803	-33.24%	$1,988,165	20.44%	$2,162,233	8.76%
Cardinal Innovations MOE	$1,355,973	$1,147,474	-15.38%	$1,050,187	-8.48%	$1,050,187	0.00%
Total Human Services	**$39,597,192**	**$38,906,009**	**-1.75%**	**$37,508,468**	**-3.59%**	**$39,202,652**	**4.52%**
Support Services							
Asset Management Services	$4,279,877	$4,437,778	3.69%	$4,541,095	2.33%	$5,593,059	23.17%
Community Relations	$158,224	$151,979	-3.95%	$291,874	92.05%	$273,439	-6.32%
Finance and Administrative Services	$1,228,936	$1,422,697	15.77%	$1,405,885	-1.18%	$1,505,605	7.09%
Human Resources	$828,894	$917,233	10.66%	$935,443	1.99%	$956,785	2.28%
Information Technologies	$2,748,572	$3,129,561	13.86%	$3,328,135	6.35%	$3,448,016	3.60%
Non-Departmental	$2,429,485	$2,489,806	2.48%	$3,598,765	44.54%	$1,405,979	-60.93%
Total Support Services	**$11,673,988**	**$12,549,054**	**7.50%**	**$14,101,197**	**12.37%**	**$13,182,883**	**-6.51%**

General Fund Expenditures

Percentage Change Year to Year

	2015-16 Actual Expenditures	2016-17 Actual Expenditures	Year To Year Change	2017-18 Original Budget	Year to Year Change	2018-19 Commissioner Approved	Year to Year Change
Public Safety							
Courts	$33,225	$16,913	-49.10%	$70,000	313.88%	$61,000	-12.86%
Criminal Justice Resource Office	$0	$287,723	0.00%	$481,432		$620,329	28.85%
Emergency Services	$9,432,316	$9,665,367	2.47%	$10,975,924	13.56%	$10,777,377	-1.81%
Sheriff	$12,447,805	$13,068,821	4.99%	$13,638,496	4.36%	$13,449,193	-1.39%
Non-Departmental	$392,813	$407,269	3.68%	$418,047	2.65%	$410,878	-1.71%
Total Public Safety	**$22,306,159**	**$23,446,093**	**5.11%**	**$25,583,899**	**9.12%**	**$25,318,777**	**-1.04%**
Education							
Current Expense	$74,097,466	$77,201,412	4.19%	$80,745,847	4.59%	$84,957,670	5.22%
Fair Funding	$988,000	$0	-100.00%	$0		$0	
Durham Tech (Orange Campus)	$751,875	$703,928	0.00%	$716,751	1.82%	$730,144	1.87%
Recurring Capital	$3,000,000	$3,000,000	0.00%	$3,000,000	0.00%	$0	-100.00%
School Health & Safety Contracts	$0	$3,390,336	0.00%	$3,354,000	0.00%	$3,558,428	6.10%
One-Time Discretionary Funding	$0	$0	0.00%	$2,100,000	0.00%	$0	-100.00%
Deferred Maintenance Funding	$0	$0	0.00%	$0	0.00%	$3,000,000	
Total Education	**$78,837,341**	**$84,295,676**	**6.92%**	**$89,916,598**	**6.67%**	**$92,246,242**	**2.59%**
Non-Departmental							
Debt Service	$26,294,505	$25,838,567	-1.73%	$26,759,536	3.56%	$29,948,241	11.92%
Transfers to Other Funds	$6,664,680	$7,249,245	8.77%	$1,500,270	-79.30%	$3,805,334	153.64%
Total Non-Departmental	**$32,959,185**	**$33,087,812**	**0.39%**	**$28,259,806**	**-14.59%**	**$33,753,575**	**19.44%**
Total Expenditures	**$206,703,236**	**$214,113,818**	**3.59%**	**$219,656,033**	**2.59%**	**$226,754,953**	**3.23%**

Estimated Changes to Fund Balance

Governmental Funds

This table is based on unaudited end-of-year revenue and expenditure estimates. These estimates differ from the 12-month estimates reflected in other areas of the approved budget document due to the timing of data analysis. Unassigned/Undesignated fund balance in the General Fund at year-end is expected to be approximately $34.3 million or about 16.02 percent of estimated fiscal year 2017-18 expenditures. This percentage level surpasses the 8 percent minimum guideline recommended by the State of North Carolina Local Government Commission (LGC). The projected level of fund balance is appropriate to ensure that the County has adequate resources for unforeseen emergencies, revenue fluctuations and to maintain a strong financial condition in accordance with Board of County Commissioner directives. The County's overall financial position is expected to remain stable over the next several years.

	General Fund	Special Revenue Funds
Beginning Balance July 1, 2017	**62,726,966**	**14,477,751**
Revenues (FY 2017-18 Year End Estimates)		
Taxes	$ 179,794,690	$ 10,855,165
Licenses and Permits	307,261	0
Intergovernmental	17,684,995	5,281,918
Charges for Services	13,056,603	970,668
Investment Earnings	800,500	96,891
Impact Fees	0	(10,787)
Miscellaneous	2,264,901	64,449
Total Revenues	**213,908,950**	**17,258,304**
Expenditures By Function (FY 2017-18 Year-End Estimates)		
Community Services	13,530,084	4,052,938
General Government	9,530,714	0
Public Safety	24,543,233	6,469,164
Human Services	36,858,274	5,896,971
Support Services	12,691,515	0
Public Safety		
Education		
Current Expense	81,387,598	0
School Health & Safety Contracts	3,413,049	0
Recurring Capital	3,075,000	
One-Time Discretionary Funds	2,100,000	0
School Related Debt Service	15,709,271	0
Total Education	*105,684,918*	*0*
County Related Debt Service	11,317,780	0
Total Expenditures	**214,156,518**	**16,419,073**
Excess of Revenues Over Expenditures	**(247,568)**	**839,231**
Operating Transfers In	3,658,829	851,569
Operating and Residual Transfers Out	(2,854,812)	(3,365,600)
Total Operating Transfers	**804,017**	**(2,514,031)**
Net Change in Fund Balance	**556,449**	**(1,674,800)**
Ending Balance, 6/30/2018 (Estimated)	**$ 63,283,415**	**$ 12,802,951**
Less:		
Fund Balance Restricted/Reserved/Committed [1]	(20,149,487)	(10,551,089)
Fund Balance Designated for Subsequent Year [2]	(8,820,099)	(2,251,862)
Unassigned/Undesignated Fund Balance [3]	$ 34,313,829	0
Fund Balance as a Percent of FY 2017-18 Expenditures	**16.02%**	**0.00%**

[1] This represents the amounts of reserve for inventories, reserve for State statute, and outstanding encumbrances that are not available for budgetary appropriation at year end.

[2] Represents the amount of fund balance appropriated to the budget for the upcoming fiscal year.

[3] As per Governmental Accounting Standards Board, Statement 54, because Unassigned/Undesignated Fund Balance represents amounts that are not constrained in any way, not even by an intention to use them for a specific purpose, the General Fund is the only appropriate place to report this classificaion of Fund Balance.

Assessed Valuation, Tax Rate and Estimated Collections

General Fund

	FY 2017-18 Commissioner Approved	FY 2017-18 Projected	FY 2018-19 Approved	% Change from Approved
Assessed Valuation of Real, Personal and Corporate Excess	$16,816,781,745	$ 17,079,323,341	$17,321,285,197	3.0%
Assessed Valuation of Motor Vehicles	$1,161,731,207	$1,197,489,674	$1,209,464,571	4.1%
Total Assessed Valuation	$17,978,512,952	$18,276,813,015	$18,530,749,768	3.1%
Ad Valorem Tax Rate per $100 of Assessed Valuation	0.8377	0.8377	0.8504	
General Fund Levy	$150,606,003	$153,104,863	$157,585,496	4.6%
Collection Rate (excluding motor vehicles)	99.10%	99.20%	99.20%	
Collection Rate (motor vehicles only)	99.10%	99.20%	99.20%	
Property Tax Collections (Real, Personal, Corporate Excess)	**$139,606,313**	**$141,928,904**	**$146,121,808**	**4.7%**
Property Tax Collections (motor vehicles only)	**$9,646,027**	**$9,951,120**	**$10,203,004**	**5.8%**

1 Cent on the Tax Rate Equals:	**$1,781,692**	**$1,813,060**	**$1,838,250**	**3.1%**

Totals may be slightly off due to rounding.

Appropriations by County Department

This table reflects department appropriations in non-grant funds, only.

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
Animal Services	2,047,931	2,095,292	2,120,616	2,114,823	2,153,479	2,153,479
Asset Management Services	4,437,778	4,541,095	4,796,818	4,794,065	5,568,059	5,593,059
Board of County Commissioners	863,008	913,708	944,230	848,193	905,871	917,031
Board of Elections	695,179	830,014	838,969	807,679	689,184	689,184
Cardinal Innovations MOE	1,147,474	1,050,187	1,050,187	1,050,187	1,050,187	1,050,187
Child Support Services	966,166	1,062,393	1,106,062	1,072,686	1,098,035	1,098,035
Community Relations	151,979	291,874	304,984	288,428	278,439	273,439
Cooperative Extension	376,319	384,780	385,530	301,483	398,955	403,955
County Attorney's Office	601,434	590,669	609,104	568,861	592,423	592,423
County Manager's Office	2,144,980	2,821,481	2,855,040	2,360,315	2,920,657	2,824,657
Courts	16,913	70,000	70,000	44,100	61,000	61,000
Criminal Justice Resource	287,723	481,432	534,044	453,376	605,329	620,329
Department of Environment, Agriculture, Parks and Recreation	3,700,842	4,073,800	4,327,720	4,150,436	4,135,133	4,043,556
Department of Social Services	21,252,290	18,772,740	19,711,440	19,079,705	19,419,713	19,446,803
Department on Aging	2,127,635	2,092,869	2,393,920	2,231,107	2,125,645	2,129,173
Economic Development	529,762	578,725	607,475	552,400	582,596	513,461
Emergency Services	10,198,118	11,729,384	12,021,601	11,169,685	11,730,773	11,696,522
Finance and Administrative Services	1,422,697	1,405,885	1,437,745	1,394,436	1,435,855	1,505,605
Health Department	9,139,804	9,912,099	10,442,668	9,782,913	10,171,708	10,345,231
Housing and Community Development	4,642,378	4,602,962	4,908,967	4,623,422	4,696,971	4,796,971
Human Resources	917,233	935,443	961,565	932,080	985,603	956,785
Human Rights and Relations	246,634	256,566	282,363	252,293	277,469	280,469
Information Technologies	3,129,561	3,328,135	3,401,476	3,318,861	3,534,016	3,448,016
Library Services	2,268,054	2,243,717	2,344,305	2,328,762	2,323,059	2,359,059
Orange Public Transportation	1,157,249	1,586,943	1,497,892	1,328,235	1,753,132	1,748,132
Planning and Inspections	3,221,868	3,494,246	3,562,017	3,396,350	3,297,037	3,364,848
Register of Deeds	1,001,278	985,215	1,036,526	1,055,930	1,024,923	1,024,923
Sheriff	13,068,821	13,638,496	14,246,570	13,407,909	13,424,193	13,449,193
Solid Waste Fund	9,825,564	13,130,642	16,231,309	13,998,836	13,409,892	12,185,588
Tax Administration	3,541,634	3,710,504	3,864,176	3,567,870	3,740,619	3,740,619
Visitors Bureau Fund	1,984,711	1,627,859	1,936,431	1,837,307	1,882,761	1,882,761
Total Expenditures	**$107,113,017**	**$113,239,155**	**$120,831,753**	**$113,112,734**	**$116,272,716**	**$115,194,493**

Department on Aging

Phone Number: (919) 968-2070 Website: *www.orangecountync.gov/departments/aging*

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Category (General Fund)						**Account: 430**
Personnel Services	1,450,086	1,405,082	1,458,854	1,451,752	1,450,650	1,450,650
Operations	675,320	660,587	816,000	723,842	674,995	678,523
Capital Outlay	2,229	27,200	66,529	55,513	0	0
Total Expenditures	**$ 2,127,635**	**$ 2,092,869**	**$ 2,341,383**	**$ 2,231,107**	**$ 2,125,645**	**$ 2,129,173**
Offsetting Revenues	*(846,433)*	*(827,110)*	*(1,009,562)*	*(985,706)*	*(829,450)*	*(829,450)*
County Costs (net)	**$ 1,281,202**	**$ 1,265,759**	**$ 1,331,821**	**$ 1,245,401**	**$ 1,296,195**	**$ 1,299,723**
Senior Health Coordination (Annual Grant Fund)						**Account: 4303**
Personnel Services	70,613	69,281	73,191	69,281	71,268	71,268
Operations	87,795	65,775	86,274	86,255	65,775	65,775
Capital Outlay	0	620	777	620	0	0
Total Expenditures	**$ 158,408**	**$ 135,676**	**$ 160,242**	**$ 156,156**	**$ 137,043**	**$ 137,043**
Offsetting Revenues	*(113,916)*	*(90,000)*	*(114,566)*	*(110,481)*	*(90,000)*	*(90,000)*
County Costs (net)	**$ 44,491**	**$ 45,676**	**$ 45,676**	**$ 45,675**	**$ 47,043**	**$ 47,043**
Total Department on Aging and Related Expenditures	**$ 2,286,042**	**$ 2,228,545**	**$ 2,501,625**	**$ 2,387,263**	**$ 2,262,688**	**$ 2,266,216**

Division Summary

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Program (General						
Administration	423,457	446,184	567,220	480,995	452,872	452,872
Aging Transitions	480,848	452,624	486,628	481,874	486,340	489,868
Community-Based Services	1,029,858	1,017,282	1,099,357	1,080,059	994,392	994,392
Volunteer Connect 55+	193,470	176,779	188,179	188,179	192,041	192,041
Total Expenditures	**$ 2,127,635**	**$ 2,092,869**	**$ 2,341,383**	**$ 2,231,107**	**$ 2,125,645**	**$ 2,129,173**
Offsetting Revenue	*(846,433)*	*(827,110)*	*(1,009,562)*	*(985,706)*	*(829,450)*	*(829,450)*
County Costs (net)	**$ 1,281,202**	**$ 1,265,759**	**$ 1,331,821**	**$ 1,245,401**	**$ 1,296,195**	**$ 1,299,723**
Total Expenditures	**$ 2,127,635**	**$ 2,092,869**	**$ 2,341,383**	**$ 2,231,107**	**$ 2,125,645**	**$ 2,129,173**
Other Related Programs (Annual Grant Fund)						
Senior Health Coordination	158,408	135,676	160,242	156,156	137,043	137,043
Total Expenditures	**$ 158,408**	**$ 135,676**	**$ 160,242**	**$ 156,156**	**$ 137,043**	**$ 137,043**
Offsetting Revenue	*(113,916)*	*(90,000)*	*(114,566)*	*(110,481)*	*(90,000)*	*(90,000)*
County Costs (net)	**$ 44,491**	**$ 45,676**	**$ 45,676**	**$ 45,675**	**$ 47,043**	**$ 47,043**
Total Expenditures	**$ 158,408**	**$ 135,676**	**$ 160,242**	**$ 156,156**	**$ 137,043**	**$ 137,043**

Mission Statement

To provide leadership in planning and operating a system of integrated aging services through state of the art senior centers, serving as focal points for coordinated community and individualized programs designed to educate seniors and their families and maximize the health, well-being, community engagement, and independence of older adults at all functional levels.

Department on Aging: Administration

Major Services

- Supervise and coordinate professional program division staff and provide clerical support, financial/ program accounting and shared resources for the various program divisions.
- Provide administrative support to the Orange County Advisory Board on Aging, and special focus advocacy boards and subcommittees.
- Research, plan, develop and implement new programs and services to meet the changing or emerging needs of older adults as adopted in the Master Aging Plan (MAP).
- Advocate and inform the public and private community groups about the concerns and interests of older adults in concert with the Orange County Advisory Board on Aging.
- Coordinate departmental resources with other County departments, public entities, non-profit organizations and private agencies.

FY 2017-18 Outcomes

- Implemented Year One of the 2017-22 Master Aging Plan. Recognized by AARP NC as a leader in the State in innovative aging services programs. Provided leadership and consultation to other communities around strategic planning. MAP was the first approved implementation plan by the WHO/AARP organization in NC.
- Worked with county management to complete Passmore Center renovation plans and construction was begun. Plans for Seymour Center facility expansion and additional parking are underway.
- Held 13 week leadership course and graduated the fourth class of Project EngAGE Senior Leaders. Continued support of past graduates and the 10+ Senior Resource Teams.
- Continued promotion of housing options for older adults through education, advocacy and resource development. Created an interdepartmental Housing Preservation (home repair) work group to facilitate more communication and effective/efficient coordination across home repair agencies.
- Co-hosted with UNC Healthcare Hillsborough and facilitated a quarterly breakfast with faith based organizations to foster collaborations and awareness of services within Orange County.
- Established employment service for 55+ job seekers who wish or need to work.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Service: Non-County Funding					
Funds secured from federal, state and local public/private sources to support	870,023	960,349	917,110	987,576	917,110

FY 2018-19 Objectives

- Implementation of the 2017-22 Master Aging Plan.
- Work with county management to complete Passmore Center renovations and Seymour Center facility expansion and additional parking.
- Continue to support the growing number of Senior Resource Teams.
- Continue promotion of housing options for older adults through education, advocacy and resource development.
- Continue to collaborate with faith based organizations to foster communications and awareness of services within Orange County.
- Continue collaboration with UNC Partnerships in Aging to support student projects to further advance the Master Aging Plan goals.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes no significant budget changes.

The Commissioner Approved Budget includes Carol Woods Retirement Community's annual charitable contribution to the county, of $175,000, which provides support for the Master Aging Plan initiatives

Department on Aging: Aging Transitions

Major Services

- Provide information and assistance on all age-related issues through the telephone help-line, Senior Health Insurance and Information (SHIIP) classes and individual sessions, printed resource materials, and educational presentations to the community.
- Provide in-home assessments of needs and strengths, care planning recommendations, care coordination and short-term counseling to promote safety and well-being while delaying institutionalization.
- Provide and facilitate referral to caregiver support and respite opportunities so that families can remain together and delay institutionalization.
- Provide and foster low-cost aging-in-place support services that help individuals remain in their homes.

FY 2017-18 Outcomes

- Increased the number of individuals served through the Senior Health Insurance Information Program (SHIIP) to help assure they are covered with the most appropriate health insurance package to meet their individual healthcare needs. The number of low-income and non-English speaking seniors reached this year continues to grow.
- Responded to 1600 calls through the Aging Transitions' English, Mandarin, and Spanish language telephone Helplines.
- Expanded transportation services were provided by the grant-funded Mobility Manager who links older adults with existing public transportation services, collaborates with public and

private organizations to expand transportation options, and manages a volunteer-driver program serving older adults who are not near, eligible or cannot use public transportation. The volunteer-driver program was started in the spring of 2015. The program provided 112 rides in its first full year. Last year it provided 266 rides. By mid-year (12/31/17), 160 rides had already been provided.

- Through receipt of a 3-year federal Administration on Community Living Grant in September 2015 to enhance services to persons with dementia and their caregivers, the OC CARES respite program is now offered an additional day a week, doubling the number of people who can be served; enrollment in caregiver support groups has increased; 140 persons have attended a memory café, and 75 local businesses and county offices have gone through training to become an Orange County Dementia Friendly partner.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Service: Information and Assistance					
Average number of persons provided information and assistance per month	246	252	260	280	260
Average number of hours per month spent providing information and case assistance	126	168	130	160	130
Number of calls responded to on Aging Transitions Helpline	1655	1540	1600	1600	1600
Number of individuals to whom SHIIP volunteers provided help and information	1400	1645	2000	1600	1600
Number of individuals provided transportation information and assistance	809	1341	1000	1500	1500
Number of persons in attendance at community education sessions	1136	1479	1500	1500	1,000
Number of rides provided by the Volunteer Driver Program	112	266	250	300	300
Number of caregivers receiving specialized services	39	118	110	120	50
Numbers of individuals receiving contracted (home care/adult day care) services	55	47	55	50	50
Number of contracted service slots demanded/cost per slot	12.47 $6,739	8.11 $9,828	12.5 $9,828	12.5 $9,828	12.5 $9,828

FY 2018-19 Objectives

- Continue implementing recommendations from 2017-22 Master Aging Plan: Community Support and Health Services Domain Work Group.
- Continue to expand the services offered through the Aging Transitions program by supporting student internships and professional contracts with UNC to provide occupational therapy, social work, and psychiatric nursing services.
- Increase collaboration of other private and public programs serving older adults in Orange County to avoid duplication and to increase coverage. In particular, improve information sharing and service collaboration with the Department of Social Services, faith-based communities and primary health care organizations throughout the county.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes no significant budget changes.

Department on Aging: OC CARES Project (ending Aug 31, 2018)

Major Services

- Provide in-home assessment and consultation to family caregivers caring for persons with Alzheimer's Disease and other dementias to focus on behavior management skills and strategies, meaningful activity engagement, and caregiver support.
- Expand psycho-educational support groups available to caregivers and provide additional opportunities for social engagement with their care partners.
- Provide training to professional caregivers caring for persons with dementia in the home setting, to include behavior management and communication skills and activity engagement strategies.
- Provide awareness training to local businesses and county offices about how to accommodate the needs of persons with dementia and their caregivers so that they can feel welcomed in the community and reduce their feelings of isolation.

FY 2017-18 Outcomes

- Received $897,325 in federal Alzheimer's Disease Services and Support grant funds from the U.S. Administration for Community Living for the period 9/1/15-8/31/18 to provide increased services and supports to caregivers of persons with Alzheimer's Disease and related dementias.
- Supported 4.7 new FTE project team members with grant funds, consisting of .4 FTE Project Coordinator, .5 FTE OT interventionist, 1 FTE Group Respite Coordinator, 1 FTE OT trainer, 1 FTE social worker, .66 FTE data manager and .15 FTE project evaluator.
- Through the end of this period, the OC CARES team provided 2287 direct service contacts to persons with dementia and their caregivers. 64 caregivers received specialized support services (including individual consultation/coaching and respite services). The respite program provided 240 days of service. 140 caregivers attended "memory café" social outings and 106 persons have attended public dementia education sessions.
- Through the end of this period, 75 local businesses and county offices were trained and certified as Orange County Dementia Friendly Business partners

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Service: OC CARES program					
Number of caregivers provided in-home coaching, respite and support group services	26	47	50	50	20

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Number of days of Group Respite provided at the senior centers	32	104	100	100	16
Number of businesses/county offices trained to be "dementia friendly"	23	34	40	40	0
Number of professional caregivers receiving training		63	37	37	0

FY 2018-19 Objectives

- The grant will end on August 31, 2018.

Budget Highlights

The OC CARES 3-year federal grant totaling $897,325 will end on August 31, 2018.

Department on Aging: Community Based Services

Major Services

- Provide services that meet the needs of the older adult population and promote health and wellness by encouraging self-determination, stimulation and continued activity.
- Senior Center Operations: Operate the Passmore and Seymour Centers to provide older adults with opportunities for health promotion, enrichment, community involvement, and public service.
- Senior Lunch Program: Serve hot, nutritionally balanced, noon meals at the Senior Centers each weekday.
- Provide creative programs targeting older adults from low income, minority, immigrant groups, at community locations and faith communities including computer learning opportunities teaching older adults to utilize technology in a comfortable setting.
- Produce and distribute 14,000, quarterly Senior Times newspaper, a 64-page publication, which promotes the services and activities of all Department on Aging programs and services.

FY 2017-18 Outcomes

- Implemented new RecTrac software for tracking of clients in senior centers' activities for participant safety as well as metrics, such as capacity tracking and accountability for class costs.
- Doubled the number of participants (unduplicated) served including the usage of the Seymour Fitness Center.
- Recognized by NC Senior Center Alliance, as the Ann Johnson Senior Center of the Year Award for the Seymour Center.
- Continued outreach to the Asian and Latino communities adults 55+ by hosting classes, information fairs, special events; providing educational nature walks with a trained guide and

interpreter to assist/encourage participants to utilize community greenways and outdoor spaces and offering printed materials highlighting services in Mandarin and Spanish and continued assistance with "Aging help-lines" in Mandarin and Spanish

- Senior Lunch Program: Maintained an average of 130 meals per day at the Senior Centers, including 25 meals to the Soltys Adult Day Health Program.
- Increased outreach to the community by partnering with DEAPR and UNC Healthcare to provide more evidenced-based health education programs to the residents using Community Centers and faith-based organizations.
- Communications: Digital media channels and publications, including Senior Times, were redesigned to be more user friendly.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Service: Passmore and Seymour Centers Programming					
Total Senior Center participation (attendance)	204,224	205,000	205,000	205,000	205,100
Participants served through all programs (unduplicated)	2636	4222	2700	4250	4300
Volunteers who assist with senior center programs including – lunch and wellness	Not recorded	177	190	190	195
Service: Daily (M-F) Noon Meal					
Meals served through Senior Lunch Program	25,506	26,120	30,000	28,000	28,000
Service: Promote the Health and Wellness of Older Adults					
Fitness Studio Memberships - Seymour	130	30	50	60	70
Physical Function Screens	326	300	330	330	330
Personal Training Hours	1000	410	550	550	600

FY 2018-19 Objectives

- Continue outreach to diverse populations, including low-income, minority and immigrant older adults.
- Increase attendance in wellness programs including the fitness room (those utilizing the exercise machines at Seymour and those joining the SportsPlex through our joint use agreement)
- Expand the partnership with the SportsPlex to include usage of the new fieldhouse.
- Maintain the number served in the daily lunch program.
- Expand the partnership with UNC Partnership on Aging to include post graduate student assistance
- Continue implementing recommendations of the MAP- Social Participation and Inclusion and Community Health and Wellness Goals.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes no significant budget changes.

Department on Aging: Volunteer Connect 55+ (VC55+)

Major Services

- Nurture & Support Volunteers: Enrich the lives of Orange County residents, both as volunteers of all ages and as older adult recipients of services provided by volunteers. VC55+ offers opportunities for Orange County residents to fulfill their passions and interests through diverse volunteer opportunities working with older adults. VC55+ (1) maintains a variety of both peer-led and OCDoA-directed programs to furnish volunteers with a diverse array of flexible and structured volunteer opportunities, (2) facilitates access to high-quality volunteer programs through senior center locations and throughout the Orange County community, and (3) encourages volunteer leadership and creativity, and provides ongoing and regular support and appreciation to all volunteers.

- Community-Based Volunteer Programs: Develop and implement community-based volunteer programs to combat social isolation, promote aging in community, and provide safety-net services for low-moderate older adult residents:
    - Senior Centers: VC55+ volunteers help staff the senior centers through their work at the front desk, in the kitchen for our lunch nutrition program, and through their work as SHIIP and VITA volunteers, serving low-moderate income older adult residents to successfully maneuver the complex health care and tax systems.
    - Food Box Program/Commodity Supplemental Food Program: a program of the NC Department of Agriculture, providing monthly food boxes to over 130 low-income Orange County older adults, age 60 and older.
    - Handy Helpers: provide high-quality volunteer repairs and projects to enable low-moderate income older adults to age in place.
    - Friend-to-Friend: volunteers matched with isolated older adults for ongoing friendship.
    - Volunteer Drivers Program: volunteers provide weekly rides to isolated older adults to attend medical appointments, etc.
    - Telephone Reassurance Team: volunteers call recipients Monday through Friday for check-in calls.
    - Community Visitation/SALT Team: partnership with Orange County Sheriff's Office, whereby volunteers collectively provide check-in visits to over 265 homebound, isolated, often low-income, Orange County seniors once per week.

- Volunteer Income Tax Assistance (VITA): Develop and administer the VITA program, in compliance with IRS guidelines, to assist approximately 1,400 low-moderate income Orange County community members each year.

- Project EngAGE Program: Manage the Project EngAGE program, whereby highly trained Senior Leaders serve as resource leaders throughout their Orange County communities After graduation, Senior Leaders serve both as resource leaders, as well as active members of "Senior Resource Teams" (SRTs). Each SRT focuses on community-driven solutions to specific problems and resource gaps affecting Orange County older adults. The SRTs regularly hold educational events throughout the community, on such varied topics as end of life resources, falls prevention, and aging in place.

FY 2017-18 Outcomes

Overall Volunteer Recruitment**:** recruited and placed 80+ new volunteers of all ages, to serve Orange County older adults, particularly those aging in their communities with low-moderate income, special needs like dementia, or social isolation. VC55+ supported approximately 430 active volunteers this fiscal year.

Community-Based Volunteerism & Outreach**:** (1) increased "community-based" volunteer workforce by placing 20+ new community-based volunteers, (2) held or participated in six+ community-based volunteer recruitment events, (3) created targeted publicity to increase community-based volunteer base, and (4) substantially strengthened partnerships with leaders and community participants of both the Efland-Cheeks and Cedar Grove Community Centers, through new outreach efforts: Project EngAGE held five-week falls prevention academy at Efland-Cheeks Community Center this Spring; partnered with both Centers to provide monthly food boxes to 40+ food boxes to low-income older adults.

Program Development & Volunteer Support**:** (1) implemented and held new, ongoing, and regular volunteer general orientation sessions, and (2) held one large-scale volunteer appreciation event (May 2018).

Project EngAGE**:** provided meaningful support to 52 Project EngAGE Senior Leader volunteers, and to 10+ Project EngAGE Senior Resource Teams (SRTs), by having (1) managed and led fourth Project EngAGE class (training held September – December 2017; 11 new graduate Senior Leaders), (2) provided ongoing technical and programmatic support to all Project EngAGE Senior Leader graduates, by holding and facilitating monthly meetings for each Senior Resource Team, as well as regular meetings with all Senior Leader graduates, and (3) managed multiple Senior Resource Team community-wide events and initiatives throughout the fiscal year. SRT's include:

- Senior Falls Prevention & Health Promotion
- Faith Outreach
- Transportation
- End of Life Options
- Community Visitation/SALT Program
- Neighborhood Connections
- Caregiver Support
- Long-Term Care
- LGBTQ Aging
- Aging Policy and Advocacy
- Intergenerational Aging
- Mental Health and Aging

VITA (Volunteer Income Tax Assistance) Program**:** Served approximately 1400 low-moderate clients, with 85 volunteers, at four VITA sites, five days per week. VITA prepared all volunteers with extensive preparer training, including new volunteer training sessions, veteran trainings, and specialty positions trainings.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Service: VC55+ Volunteers					

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Total active VC55+ volunteers	403	410	430	430	450
Total volunteer service hours	40,671	39,513	41,000	41,000	42,000
Value of a volunteer hour $21.04/hr.	$855,718	$831,354	$862,640	$862,640	$883,680
Service: VITA (Volunteer Income Tax Assistance) Free Tax Service for Low to Middle Income Clients					
Number of VITA tax volunteers (*NOTE: 2015-16 is first year of Orange County only services, excluding Chatham County*)	98	105	70	85	85
Number of clients using the VITA service	1,629	1,374	1,400	1,400	1,400

FY 2018-19 Objectives

Overall Volunteer Recruitment: recruit and place 80+ new volunteers of all ages, to serve Orange County older adults, particularly those aging in their communities with low-moderate income, special needs like dementia, or social isolation; support approximately 450 active volunteers this fiscal year.

Community-Based Volunteerism & Outreach**:** (1) increase "community-based" volunteer workforce by placing 20+ new community-based volunteers, (2) hold or participate in four or more community-based volunteer recruitment events, (3) create targeted publicity to increase community-based volunteer base, and (4) continue to strengthen partnerships with leaders and community participants of both the Efland-Cheeks and Cedar Grove Community Centers, through new and ongoing outreach efforts, including falls prevention and the food box program.

Program Development & Volunteer Support**:** (1) hold ongoing, and regular volunteer general orientation sessions, and (2) hold one large-scale volunteer appreciation event.

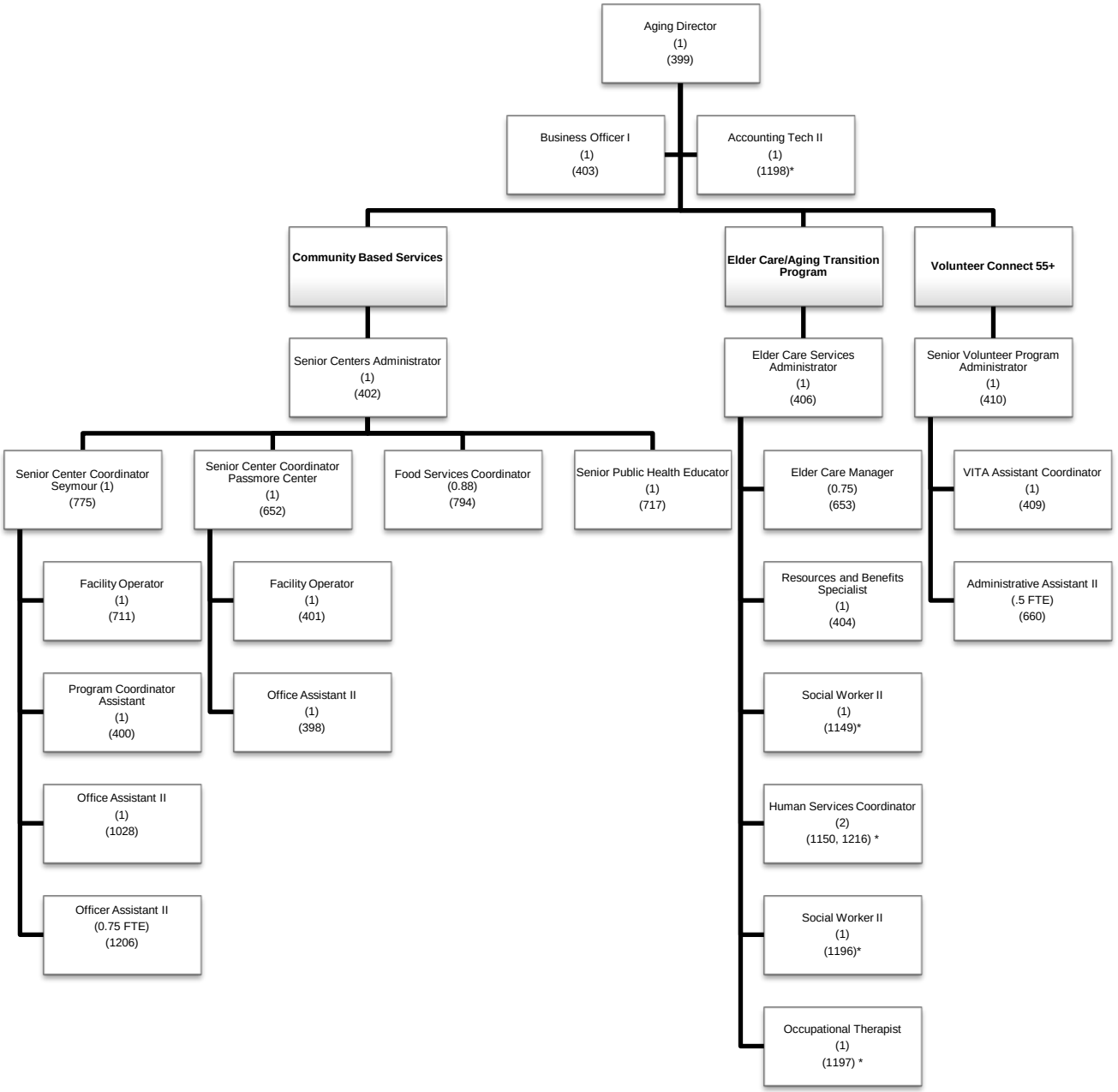
Project EngAGE**:** provide meaningful support to 52 Project EngAGE Senior Leader volunteers, and to 10+ Project EngAGE Senior Resource Teams (SRTs), by (1) providing ongoing technical and programmatic support to all Project EngAGE Senior Leader graduates, (2) holding and facilitating monthly meetings for each Senior Resource Team, as well as regular meetings with all Senior Leader graduates, and (3) managing multiple Senior Resource Team community-wide events and initiatives throughout the fiscal year.

VITA (Volunteer Income Tax Assistance) Program**:** serve approximately 1400 low-moderate clients, with 85 volunteers, at four VITA sites, five days per week; prepare all volunteers with extensive preparer training.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes no significant budget changes.

Department on Aging



FY 2018-19 Commissioner Approved

* Time Limited Positions/Grant Funded

Animal Services

Phone Number: (919) 942-7387 Website: orangecountync.gov/departments/animalservices

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Category (General Fund)						**Account: 215**
Personnel Services	1,681,412	1,775,533	1,775,533	1,776,733	1,864,840	1,864,840
Operations	358,040	317,009	325,846	329,978	286,909	286,909
Capital Outlay	8,479	2,750	10,643	8,112	1,730	1,730
Total Expenditures	**$ 2,047,931**	**$ 2,095,292**	**$ 2,112,022**	**$ 2,114,823**	**$ 2,153,479**	**$ 2,153,479**
Offsetting Revenues	*(631,123)*	*(653,443)*	*(659,336)*	*(653,293)*	*(674,891)*	*(674,891)*
County Costs (net)	**$ 1,416,809**	**$ 1,441,849**	**$ 1,452,686**	**$ 1,461,530**	**$ 1,478,588**	**$ 1,478,588**
Spay/Neuter Fund						**Account: 2150**
Personnel Services	0	0	0	0	1,500	1,500
Operations	56,145	60,850	85,030	62,350	66,850	66,850
Total Expenditures	**$ 56,145**	**$ 60,850**	**$ 85,030**	**$ 62,350**	**$ 68,350**	**$ 68,350**
Offsetting Revenues	*(51,858)*	*(60,850)*	*(85,030)*	*(81,558)*	*(68,350)*	*(68,350)*
County Costs (net)	**$ 4,287**	**$ 0**	**$ 0**	**$ (19,208)**	**$ 0**	**$ 0**
Total Animal Services and Related Expenditures	**$ 2,104,076**	**$ 2,156,142**	**$ 2,197,052**	**$ 2,177,173**	**$ 2,221,829**	**$ 2,221,829**

Division Summary

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Program (General Fund)						
Administration	455,236	832,410	834,149	839,687	805,888	805,888
Animal Control	577,484	492,233	485,634	492,233	528,501	528,501
Animal Shelter	1,015,211	770,649	792,240	782,903	819,090	819,090
Total Expenditures	**$ 2,047,931**	**$ 2,095,292**	**$ 2,112,022**	**$ 2,114,823**	**$ 2,153,479**	**$ 2,153,479**
Offsetting Revenue	*(631,123)*	*(653,443)*	*(659,336)*	*(653,293)*	*(674,891)*	*(674,891)*
County Costs (net)	**$ 1,416,809**	**$ 1,441,849**	**$ 1,452,686**	**$ 1,461,530**	**$ 1,478,588**	**$ 1,478,588**
Total Expenditures	**$ 2,047,931**	**$ 2,095,292**	**$ 2,112,022**	**$ 2,114,823**	**$ 2,153,479**	**$ 2,153,479**

Mission Statement: The Animal Services Department strives to meet the needs of residents by working with volunteers and other partners to deliver cost-effective and integrated animal sheltering, animal control, and animal protection services that ensure the health, safety, and wellbeing of humans, pets, and the community as a whole. Addressing the problem of pet overpopulation with a proactive and positive approach is an integral ingredient of the department's mission.

Animal Services: Administration Division

Major Services

- *Organizational Leadership and Oversight*

- Lead organizational and policy change and conduct policy and operational analysis as needed.
- Shape a positive and proactive model of animal services based upon excellent animal sheltering and effective, proactive management of pet overpopulation, including service for municipalities within the framework of the Unified Ordinance.
- Coordinate with County Manager, County Attorney and other county staff in regard to departmental affairs and assure sound financial management.

- *Governance and Community Relations*
  - Provide staff expertise and support to the Board of Commissioners and coordinate effectively with the Animal Services Advisory Board.
  - Work effectively with the Animal Services Hearing Panel Pool to fairly and effectively conduct appeal hearings for animals declared a danger to the public.
  - Maintain a strong community presence and respond to or refer citizen complaints and stakeholder concerns.
- *Program Development and Administration*
  - Maintain an effective pet licensing program, including an online renewal and payment system.
  - Coordinate and further develop a robust and integrated volunteer program and an effective pet colocation program for mass sheltering.
  - Coordinate and manage a state-of-the-art spay/neuter program for managing pet overpopulation in the county and an effective pet colocation program.

FY 2017-18 Outcomes

- *Organizational Leadership*
  - Strengthened the appeal hearing process for animals declared a danger to the public under ordinance and/or statute.
  - Coordinated efforts to control animal admissions, assure quality care, treat clusters of ill animals for adoption, and reduce euthanasia.
- *Governance and Community Relations*
  - Sustained a strong web presence including a vibrant Facebook page, and overall, maintained a prominent and positive community image.
  - Worked effectively with both the Animal Services Advisory Board and the Animal Services Hearing Panel Pool.
  - Worked with others to develop a way to more effectively address the needs of pets belonging to residents who are experiencing a housing crisis or homelessness.
- *Program Administration and Development*
  - Oversaw and sustained a volunteer program averaging approximately 1,000 hours per month.
  - Expanded eligibility for the community spay and neuter program.
  - Collaboration with Independent Animal Rescue and other community partners to develop more effective and humane practices for managing free-roaming cats.

- Oversaw pet registration program with strong web-licensing component and effective pet colocation program for mass sheltering.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Provide low-cost or free spay/neuter surgeries to target audience					
Number of low-cost spays and neuters	390	360	450	420	505
Pet licensing program					
Total number	18,870	18,450	19,050	18,350	18,500
Maintain strong volunteer program					
Average weekly volunteer hours	332	221	350	266	275
Number of annual volunteers	371	473	375	481	475

FY 2018-19 Objectives

- Strengthen community partnerships needed to implement plan outlined in *Managing Free-Roaming Cats in Orange County, North Carolina*.
- Promote the county's expanded community spay and neuter program and seek continuing grant support from the Margaret T. Petrie Spaying and Neutering Foundation.
- Offer pet wellness clinics and participate in summer camps at the County's community centers.
- Implement, test, and refine processes developed by the Pets & Homelessness Task Force.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes:

- An increase of $1,500 in credit card transaction costs due to wider acceptance of credit card payments at low-cost rabies clinics.

Animal Services: Animal Control & Protection Division

Major Services

- *General Field Service*
    - Respond to service requests in a timely, priority-based manner; provide field services to the towns of Chapel Hill, Hillsborough, and Carrboro; and confer with staff attorney and district attorney regarding animal control and protection.

  - Impound animals that are running at large, surrendered by their owners, behaving aggressively, or are neglected or treated inhumanely; attempt to identify stray or lost animals and return to owners when possible.

- *Public Health and Safety*
  - Investigate animal bites and rabies exposures; implement proper public health protocols (e.g., rabies testing and quarantines) and coordinate with Communicable Disease Nurses regarding human risk from rabies exposures
  - Declare dogs as danger to the public under North Carolina General Statute and/or the county's Unified Animal Ordinance; make available an appeal hearing pursuant to the Unified Animal Ordinance and state law.
- *Community Service*
  - Promote responsible pet ownership including educating pet owners about the legal requirements of animal care; and facilitiate lost pet recovery, rabies vaccinations, spaying, and neutering.
  - Provide basic information regarding wildlife and refer residents to area resources as well as the Wildlife Resource Commission for further assistance (except when there are issues of public health and safety).

FY 2017-18 Outcomes

- Full participation in the new quasi-judicial appeal process and support for the Animal Services Hearing Panel Pool.
- Implemented an annual inspection process for dangerous animals as required by the county's Unified Animal Ordinance.
- Managed all rabies exposures in accordance with the new recommendations of the *Rabies Compendium* (and now state law as well).
- Served as a community resource for responsible pet ownership, the county's Community Spay Neuter Program, and other animal issues.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
General Field Services and Animal Protection					
Service Responses	6024	5941	6081	6015	6012
Rabies Exposures & Bite Investigations	393	376	400	389	388
Dangerous Dog Appeal Hearings	15	32	N/A	35	40
Cruelty/Neglect Investigations	382	370	418	390	392

FY 2018-19 Objectives

- Support wellness clinics and summer camp training at community centers and serve as a community resource for spay and neuter, rabies prevention, etc.
- Coordinate with other staff and community partners to establish new ways to more effectively address the presence of free-roaming cats in different parts of the County.
- Use Automatic Vehicle Locator (AVL) Technology to interface with our current software to effectively coordinate service responses throughout the County.
- Create a kennel permit brochure and webpage to make requirements and registration readily available to residents.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes:

- A net revenue increase of $6,948 due to service agreements with Carrboro, Chapel Hill, and Hillsborough.
- An increase of $25,160 to fund on-call and call-back duty pay.

Animal Services: Animal Shelter Division

Major Services

- *Open Admissions Sheltering*
    - Provide shelter to stray, relinquished, quarantined, and confiscated animals as an open-admission shelter pursuant to applicable regulations.
    - Facilitate owner recovery and placement of animals.
    - Euthanize stray, relinquished, quarantined, or confiscated animals as needed.
- *Lost Pet Recovery*
    - Perform microchip scanning and rabies tag searches to identify pet owners.
    - Facilitate lost and found inquiries, facilitate lost pet searches, and maintain website for online searches of lost pets.
    - Offer microchips in coordination with low-cost rabies vaccination clinics as a service for adopters and placement partners.
    - Require microchipping for owners recovering stray pets.
- *Animal Placement*
    - Maintain website for online searches of adoptable pets.
    - Adopt medically and behaviorally sound animals into permanent homes.
    - Transfer animals to placement partners for final rehoming.
- *Animal Health*
    - Manage infectious disease through veterinary health care protocols and practices to ensure the health of sheltered, reclaimed, and adopted animals.
    - Selectively treat medical conditions that previously limited the adoption of specific groups of cats and dogs.

- Address pet overpopulation by ensuring dogs and cats are sterilized prior to adoption in a cost-effective manner.

FY 2017-18 Outcomes

- *Lost Pet Recovery*: Included microchips as a part of the adoption package for cats and dogs; maintained online lost and found records in an online format; microchipped all stray pets upon recovery; and provided low cost microchips at rabies vaccination clinics.
- *Animal Placement*: Maintained a strong "live release" rate; continued special events to promote pet adoption (including several "flash" adoption specials); and participated in area-wide Clear the Shelters event.
- *Animal Health*: Sustained in-house sterilization surgeries for adoptable animals; continued treatment of heartworm positive dogs and ringworm cats deemed highly adoptable; created a successful foster program for animals needing additional medical work (including heartworm-positive dogs) and animals too young or small for adoption (mostly kittens).

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2018-19 Projected	2018-19 Budget
Serve as open admission shelter					
Domestic animals admitted (cats & dogs)	2,702	2,636	2,700	2,500	2,700
• Cats admitted	1,414	1,399	1,404	1,363	1,404
• Dogs admitted	1,288	1,237	1,296	1,137	1,296
Maintain strong overall placement and "live release" rates **					
Number of placements (cats & dogs)	1,640	1,779	1,700	2,000	1,700
• Cat placements	907	989	901	1,117	1,117
• Dog placements	733	730	799	883	883
Live Release rate (all animals) (Target ≥ 80.0%)**	86%	86%	85%	88%	85%
• Live release rate for cats	81%	82%	85%	82%	85%
• Live release rate for dogs	87%	96%	85%	96%	85%

**The live release rate represents the sum of animals adopted, transferred to placement partners, and recovered by owners divided by the number of adoptable animals (this designation excludes unplaceable animals such as aggressive or biting animals, animals exposed to rabies, animals surrendered for euthanasia, feral animals, etc.) that left the shelter.

FY 2018-19 Objectives

- Continue to advance animal placement through new and established adoption events using flexible fees, special events, public outreach and strong community partnerships; and further expand foster opportunities for heartworm-positive dogs and young animals that cannot readily thrive in shelter settings.

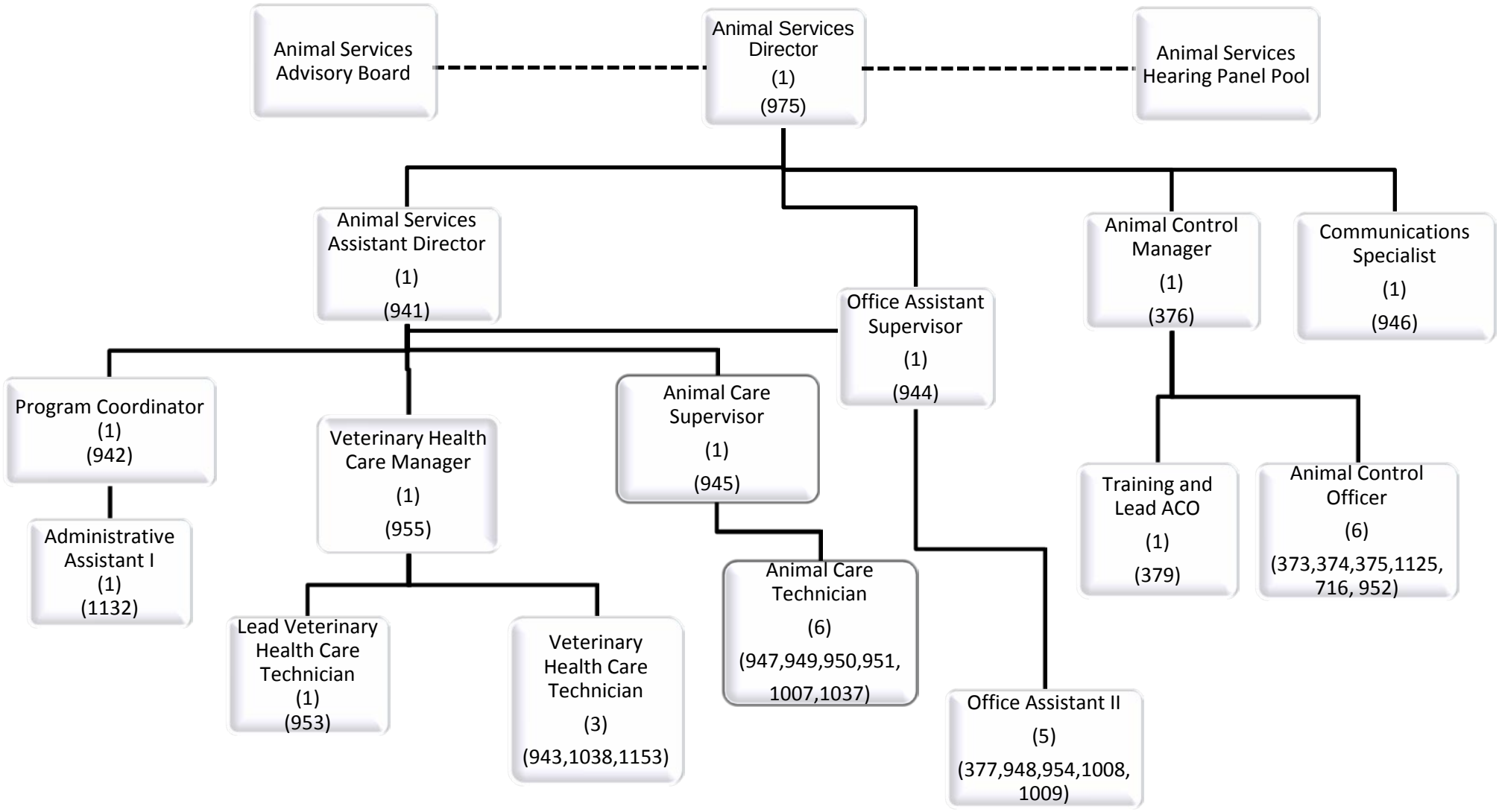
- Increase owner recovery of stray animals by promoting and offering microchips, managing online lost and found records, and leveraging social media and online resources to share information about found pets.
- Institute metrics for assessing the health of shelter animals and maintain the number of adoptions of dogs treated for heartworm, cats treated for ringworm, and other treatable medical conditions.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes:

- Fee changes for more effective cost recovery. These new rates are projected to generate an additional $3,650 in revenue.
- An increase of $3,500 for additional microchipping.
- A net increase of $700 for the purchase of carriers and slip leads for newly adopted animals.
- Continued use of donated funds to support additional veterinary services and to treat specific health conditions previously limiting the adoptability of cats and dogs.

Animal Services



FY 2018-19 Commissioner Approved

Asset Management Services

Phone Number: (919) 245-2625 Website: orangecountync.gov/departments/asset_management_services_(ams)

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Category (General Fund)						**Account: 240**
Personnel Services	2,386,555	2,342,729	2,342,729	2,342,729	2,422,852	2,422,852
Operations	2,028,515	2,114,649	2,293,738	2,367,619	3,131,907	3,156,907
Capital Outlay	22,707	83,717	85,716	83,717	13,300	13,300
Total Expenditures	**$ 4,437,778**	**$ 4,541,095**	**$ 4,722,183**	**$ 4,794,065**	**$ 5,568,059**	**$ 5,593,059**
Offsetting Revenues	*(310,117)*	*(303,664)*	*(303,664)*	*(324,648)*	*(326,202)*	*(326,202)*
County Costs (net)	**$ 4,127,661**	**$ 4,237,431**	**$ 4,418,519**	**$ 4,469,417**	**$ 5,241,857**	**$ 5,266,857**
Total Asset Management Services and Related Expenditures	**$ 4,437,778**	**$ 4,541,095**	**$ 4,722,183**	**$ 4,794,065**	**$ 5,568,059**	**$ 5,593,059**

Division Summary

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Program (General Fund)						
Administration	707,217	710,446	717,351	722,301	727,594	727,594
Central Services	(24,355)	87,796	132,128	132,128	87,796	87,796
Custodial Services	1,043,515	997,158	1,002,602	1,002,717	1,050,000	1,050,000
Facilities Maintenance	2,755,411	2,696,031	2,761,976	2,792,707	2,645,944	2,645,944
Fleet Services	(44,010)	49,664	108,126	144,213	1,056,726	1,081,725
Rents and Insurance	0	0	0	0	0	0
Total Expenditures	**$ 4,437,778**	**$ 4,541,095**	**$ 4,722,183**	**$ 4,794,065**	**$ 5,568,059**	**$ 5,593,059**
Offsetting Revenue	*(310,117)*	*(303,664)*	*(303,664)*	*(324,648)*	*(326,202)*	*(326,202)*
County Costs (net)	**$ 4,127,661**	**$ 4,237,431**	**$ 4,418,519**	**$ 4,469,417**	**$ 5,241,857**	**$ 5,266,857**
Total Expenditures	**$ 4,437,778**	**$ 4,541,095**	**$ 4,722,183**	**$ 4,794,065**	**$ 5,568,059**	**$ 5,593,059**

Mission Statement

AMS strives for excellence in providing safe, reliable, sustainable, clean, and comfortable facilities, vehicles, and related assets to Orange County residents, employees, and visitors.

Asset Management Services: Administrative Division

Major Services

- Manage and support County building projects as identified in the County's Capital Investment Plan (CIP) and Operating budgets, including departmental oversight, support, and guidance for building projects managed by Solid Waste; Planning & Inspections; Department of Environment, Agriculture, Parks and Recreation (DEAPR); Emergency Services; and the Orange County Sportsplex.
- Facilitate real estate management, including acquisition, lease activity, and disposal, as may be needed for County operations; and coordinate space allocations for County departments and services.

- Serve as liaison with Court offices regarding facilities and other operational needs as required.
- Provides administrative support to other AMS divisions, including managing work orders, accounts payable, and contract preparation/routing processes.
- Provides lead customer service support within AMS, acting as liaison between County departments and AMS Facility Maintenance, Facility Services, and Fleet Maintenance divisions.
- Provides property and facility management services to County real estate tenants and occupying entities within active operating agreements with the County (Community Associations, etc.).
- Manage utility services (electricity, natural gas, water, fuel oil, and propane) for County facilities and assets, and manage fueling services for County vehicles and equipment.
- Manage County vehicle replacement program, to include recommendations on sustainable and effective vehicle platforms as well as assistance to Finance & Administrative Services in managing procurement of County vehicles and equipment.
- Manage service contracts for County facilities (including life safety systems, security systems, elevators, pest management, automotive and facility supply)
- Steward County Facilities Use Policy and reservation process.
- Dispose of assets at the end of useful County life.
- Administer building access and security systems in County facilities.

FY 2017-18 Outcomes

- Implemented a new paperless Facility Maintenance Work Order System, TMA systems, that will markedly improve and automate many elements of the maintenance, inventory, and capital equipment management systems.
- Selected and began implementation process for a new paperless Fleet Maintenance work order system.
- Managed the installation of 6 standby power generators at the following County facilities: Animal Services Center, Cedar Grove Community Center, Efland Community Center, Hillsborough Commons, Passmore Center, and RENA.
- Adoption by BOCC of an updated Facilities Use Policy that allows residents to more easily rent County space for events. The new policy also incorporates the new Cedar Grove and Efland Community Centers.
- In collaboration with Orange County Public Transportation, identify grant funds requiring only a 50% match to hire a new automotive technician. Recruit and hire the new automotive mechanic to being work in the spring.
- Improved communication to County departments about vehicle maintenance through the establishment of twice-daily emails to Emergency Services and end of business day communications to all Fleet Maintenance customers about vehicle status.
- Capital projects completed for their intended use in FY 2017-18 include:
    - 911 back-up call center.

  - HVAC improvements at Town of Chapel Hill Visitors' Bureau and Alexander Dickson House.
  - Whitted Building: Health Department (including Dental Health Division) and roof flashing repairs.
  - Cameron Street sidewalk.
  - Caldwallader Jones Law Office restoration.
  - County-wide security cameras.
  - Fire alarm systems for Historic Courthouse and Efland Cheeks Community Center.
  - Eubanks Road Convenience Center.
  - Emergency Services: EOC (Emergency Operations Center) upfit.
  - "No Firearms" signage installed at various County facilities
- Significant Capital Projects started or continued in due diligence, design, or construction, phases include:
  - Southern Campus expansion (design).
  - 203 S. Greensboro: Southern Branch Library (development agreement, design).
  - County Detention Center (due diligence, design).
  - Environment and Agriculture Center (due diligence, design).
  - Sportsplex Field House (design, construction).
  - Emergency Services facility hardening (due diligence, design).
  - Emergency Services sleep stations (design, construction).
  - Passmore Center expansion (construction).
  - Government Services Annex relocation of major electrical and HVAC systems (construction).
  - Cedar Grove Community Center shower install (design, construction).
  - Link Center upfit (design, construction).

Asset Management Services: Facility Environment and Support Division

Major Services

- Routine cleaning, including cleaning contractor management, of County and Court system occupied buildings (24 buildings comprising 323,829 cleanable square feet).[1]
- Schedule and manage floor care (carpet cleaning, hard surface refinishing/Vinyl Composition Tile ("VCT") for County and Court system of occupied buildings.
- Research, invest and implement the use of technological advancements in floor coverings that increase the life, appearance and durability, to reduce signs of aging in County-owned facilities.

[1] Excludes: SportsPlex, Sheriff Department facilities, Solid Waste facilities, DSS facilities. Cleanable square footage

- Manage indoor air quaility maintenance and initiatives as needed due to potential water infiltration and other threats to indoor air quaility.
- Supply management for spaces cleaned by Facility Environment Services.
- Efficient set-up and tear-down for Southern Orange's County Commissioner events/meetings in Chapel Hill, including but not limited to furnishings for the County Commissioners, seating for the public (approximately 27 scheduled meetings annually), and any unscheduled meetings that may include County Commissioners at Southern Human Services Center.

FY 2017-18 Outcomes

- Optimized the balance between contract services and in-house floor maintenance providing maintenance floor work for 138,450 square feet of carpet cleaning, approximately 24,053 in VCT and 11,570 square feet of specialty coatings on floors to reduce the signs of aging in County locations. Also provided a variety of other services outside general cleaning such as facility upholstery, deep-cleaning County kitchen floor cleanings to help maintain maximum level inspection reports.
- Managed floor care between outside contract services and in-house work such that facility improvements could be funded by enhancement of flooring at the Robert and Pearl Seymour Center and the Southern Human Services facility, delivering more functional facility flooring for both facilities with an urethane floor covering, improving the resiliency and long-term hygiene of the facilities, while also reducing the need for stripping and waxing.
- Improved inventory management and cost consistency through the implementation and enforcement of the dispensing chemical systems placed throughout the County, providing higher confidence of proper dilution rates along with more environmentally-friendly base chemical products.
- Continued training and development of team leaders, elevating service levels by an increased level of accountability at the point of service to improve the quality of service within the County.

Asset Management Services: Facility Maintenance Division

Major Services

- Provide preventative maintenance, corrective and restorative services to 35 County-owned facilities in areas including, but not limited to electrical, heating, air conditioning and ventilation (HVAC); plumbing; painting; carpentry; sidewalks; parking lots; roofing; drainage; and security systems, through a combination of in-house staff and contracted service providers.
- Coordinate with the Emergency Action Plan committee on the training for building occupants on how to ensure the safe operation of their facilities. This includes providing routine testing of all major safety systems.
- Lead organization in inclement weather preparation and response.

FY 2017-18 Outcomes

- Continued to successfully lead and implement an inter-departmental team (AMS, DEAPR, and Solid Waste) for inclement weather preparation and recovery in order to keep County operating safely during times of inclement weather.
- Continued to reduce after-hours emergency service calls, signifying successful systems maintenance, internal customer education and communications, and increased internal maintenance team skills and productivity.
- Devised new procedures and training to reduce the percentage of instances where staff had to repair again something that had already been reported as completed.
- Operated a safe working environment as evidenced by having no reported injuries to staff.

Asset Management Services: Fleet Maintenance Division

Major Services

- Maintain County's fleet of over 300 vehicles, including emergency response vehicles, buses, vans, and automobiles.
- Maintain more than 100 pieces of equipment, including tractors, trailers, mowers, vehicle-mounted chair lifts, animal cages and compressors and twenty (20) emergency power generators serving County facilities.
- Maintain new and existing alternative fueling systems and vehicles.

FY 2017-18 Outcomes

- Ensured 95% availability of vehicles and equipment for County department use at all times.
- Ensured 99% of standby generators were mission capable during actual emergency load needs.
- Conducted double-blind study on the use of diesel performance supplements in the County’s ambulance fleet. The study concluded that costs for these supplements outweighed any improvements shown in the performance of the ambulance fleet.
- In collaboration within Emergency Services, created several short training videos that explain the correct method for performing routine checks on ambulances before each shift.
- Installed GPS units in the County’s Ambulance Fleet to better monitor usage and driver behavior.
- Continued to implement an early-morning flex schedule with fleet technicians and customers to efficiently accomplish complex preventive maintenance services on the bus, ambulance and law enforcement fleets, in coordination with route schedules and shift-change.
- Developed a systematic way to decrease mechanical failures during inclement weather protocol procedures with increased preventive maintenance during affected months. This ensured 100% availability of vehicles and equipment needed for Emergency Response Departments.
- Through collaboration with Orange County Public Transportation, funded a new automotive mechanic position using 50% grant funds.

Asset Management Services: Sustainability Program

Major Services

- Enhance or develop sustainable practices and programs for County residents and County government operations to increase efficiencies and decrease negative impacts on society and the environment.
- Monitor and educate staff and stakeholders about County sustainability efforts.
- Manage sustainability projects to include grant-funding procurement, pre-project design, development of budget and specifications, project implementation, and project training.
- Coordinate sustainability activities among County departments, boards, commissions, external agencies, other local governments, and community organizations.

FY 2017-18 Outcomes

- *New Grant*: Secured a $30,000 grant to hire a Transportation Demand Management (TDM) Coordinator to create, manage, and promote sustainable commute options for County employees and all Hillsborough employers. These options include: transit, telework, carpool/vanpool, bike/walk, and compressed work weeks. The position is based in Orange County Public Transportation and supervised by the Sustainability Coordinator. Pending continued success, the grant will be renewed on an annual basis.
- *Accessibility Improvements*: Collaborated with Facilities Maintenance and Capital Projects Manager to address all of the top priority projects identified in the 2016-17 comprehensive accessibility assessment of County facilities. Several lower-priority projects are being addressed in rank order following the County's plan to address all accessibility obstacles identified. Presented on the County's success and commitment as the keynote address at the Disability Awareness Council's event, "Celebrating 27 Years of the ADA".
- *Renewable Energy*: Worked with County residents and the Commission for the Environment to review, revise, and recommend a resolution to transition the County, the State and the US to a 100% renewable energy based economy by the year 2050. Since BOCC adoption, work is underway to update the greenhouse gas emission inventory and begin creating plans to meet this goal.
- *EV Charging Station*: Managed the installation and commissioning of an ADA accessible electric vehicle (EV) charging station using a $10,000 grant from Duke Energy. This charging capacity was be added to the current network of EV chargers that county maintains to support the adoption of clean-driving electric vehicles in Orange County. This station has been used more than 220 times since it was installed in July of 2017.
- *Shared Vehicle System*: Developed, and implemented a low-cost method to reserve, track, and maintain a new shared County vehicle pool, leveraging existing technology. The initial 6-vehicle pilot successfully highlighted several improvements that are being implanted to further streamline the program.
- *Sustainability Internship Program*: Successfully recruited and managed the work of two additional UNC interns. In total the internship program has added 800 free staff hours and 520 low-cost contract hours to amplify the work of the Orange County Sustainability Program and provide green job training for young professionals.
- *Community Geothermal*: As of June 2016, six (6) buildings are connected to geothermal systems leading to 30-50% reduction in heating and cooling energy use and costs: Jail (2016), Historic Courthouse (2016), Court Street Annex (2016), District Attorney's Office (2014), Link Center (2012), and Justice Center (2009). The County has saved more than

$180,000, and expects a 3-5 year payback. Presented at the 2017 State Energy Conference on the success of this system.

- *Energy Bank*: The Energy Bank is a revolving loan fund created by the Board of County Commissioners in 2012. It has allowed the County to make investments in energy-saving technologies that have a good return on investment.
- *Other Efforts*: Provided staff support for the Commission for the Environment, facilitating the Air and Energy Committee and leading efforts to create and publish a series of local news articles and radio announcements.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Facilities Operating Cost (Total Cost Per Square Foot – Direct Labor, Materials, Contract Services, Utilities					
Performance Index: FY2009-10 baseline: ***$6.42 per square foot***	$4.54	4.82	4.67	4.52	4.68
Variance from Index Year:	-29%	-25%	-27%	-30%	-30%
Energy Consumed (Million BTUs per 1,000 Square Feet)					
Performance Index: FY2009-10 baseline: ***96.2***	83.13	75.42	Not Applicable[2]	Not Applicable[2]	Not Applicable[2]
Variance from Index Year:	-13.6%	-21.60%	Not Applicable[2]	Not Applicable[2]	Not Applicable[2]
Fuel Consumption (Total Gallons)					
Performance Index: FY2009-10 baseline: ***240,813***	272,982	280,611	275,164	279,526	287,911
Variance from Index Year:	13.4%	16.5%	14.3%	16.1%	19.6%
Fuel Efficiency (Miles Per Gallon)					
Performance Index: FY2009-10 baseline: ***12.82***	11.33	11.84	11.76	11.99	11.99
Variance from Index Year[3]:	-11.6%	-7.6%	-8.3%	-6.4%	-6.4%

[2] Energy data is driven by weather conditions, therefore budget figures and projections are not issued for these figures.

[3] The majority of Orange County vehicles included in miles per gallon (MPG) average are larger vehicles (Sheriff patrol vehicles, ambulances, buses) not impacted by fuel efficient replacement vehicles. Does not include Solid Waste enterprise fund vehicles.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Water Consumption (Gallons per Square Foot)					
Performance Index: FY2009-10 baseline: ***15.93***	11.92	9.7	Not previously calculated	11.3	11.4
Variance from Index Year:	-25.5%	-39%	N/A	-29%	-28%
Repair and Maintenance Cost for County vehicles (Average cost per mile driven)					
Performance Index: FY2009-10 baseline: ***$0.29***	$0.25	$0.18	$0.24	$0.24	$0.23
Variance from Index Year:	-15%	-38%	-17%	-17%	-21%
Downtime (Percentage of time fleet vehicles are not available for use by customers)**					
	1.7%	5.2%	Not Applicable[4]	4.1%	Not Applicable[4]

FY 2018-19 Objectives

Overall Department Objectives

- Continue to shepherd a work environment that fosters incremental performance improvement based upon meaningful measurements for next fiscal year and beyond. This includes workflow improvement measurements that will be a result of implementing a paperless facility maintenance work order system, which is scheduled to become fully integrated and operational in FY 2018-19.
- Continue to appropriately plan, manage, communicate and successfully complete Board Approved Capital Projects managed by AMS; as well provide assistance for those Capital Projects managed by other County Departments. Specific major projects that will be managed include the Detention Center, Environment an Agriculture Center, the 203 S. Greensboro development, and the Southern Campus.
- Continue to provide efficient utilization of County space and equipment resources through collaboration with County departments, the County Manager, and the Board of County Commissioners.
- Continue to develop and execute the Department's robust training and professional development program in order that the Department's services are effective, efficient, and beneficial to both County customers and Asset Management Services employees.
- Initiate collaboration for higher levels of operations streamlining within the Management Support Services Functional Leadership Team as well as with Orange County's local government partners.

[4] Downtime performance is not budgeted from year to year, so budget figures are not available for this outcome measure.

Administrative Division Objectives

- Refine a yearly customer satisfaction survey that will cover all major service areas.
- Continue to integrate existing building data from several different systems into the new Facility Maintenance Software system, TMA.
- Launch a collaborative, secure project management communications platform, "SmartSheet," to replace the Google platform used for interdepartmental communications.

Facility Environment and Support Division Objectives

- Maintain or reduce cost per square foot for routine cleaning services through efficiencies in operation while maintaining a high quality working environment for County employees and residents.
- Continue to explore and implement custodial service delivery options that will balance service expectations and available resources within an environment of increase facilities area coverage.
- Continue to maintain high level of sanitation in common areas, maximizing indoor air quality and minimizing risks to human health.

Facility Maintenance Division Objectives

- Continue to reduce after-hours emergency calls and business hour call-backs by executing proactive preventive maintenance work.
- Continue to provide exceptional 24-hour service for County facilities.
- Continue to provide service and emergency services for inclement weather.
- Continue to emphasize customer communication and relationships through coordinated customer education of Facilities Maintenance services.
- Maintain effective cost control ($/square foot of maintained space within the departmental meaningful measurements) while maintaining high quality maintenance delivery and facility outcomes.
- Continue to provide excellent customer service, while also providing a safe working environment for the staff and citizens of Orange County. The promotor of safety and customer services is rooted in a rigorous training program, specifically focused on safety.
- Provide increased service to facilities through in-house interior and exterior painting campaign.

Fleet Maintenance Division Objectives

- Continue meeting or exceeding the 95% availability of County equipment at all times.
- Training Emergency Services staff on complex vehicle systems, including diesel particulate management systems, idle reduction systems, and electrical systems.
- Continue decreasing the needs for outside repairs by continuing to train and deploy diagnostic software module items.

- Continue to assist in acquisition of newer vehicles within the fleet to reduce need for extensive troubleshooting, working hours, and labor for older, obsolete vehicle platforms. This will also reduce the need for costly repairs that outweigh the value of the vehicles.
- Continue development and use of fleet technician and shop performance metrics, based on industry standards for development of Fleet Maintenance related performance measures.

Sustainability Program Objectives

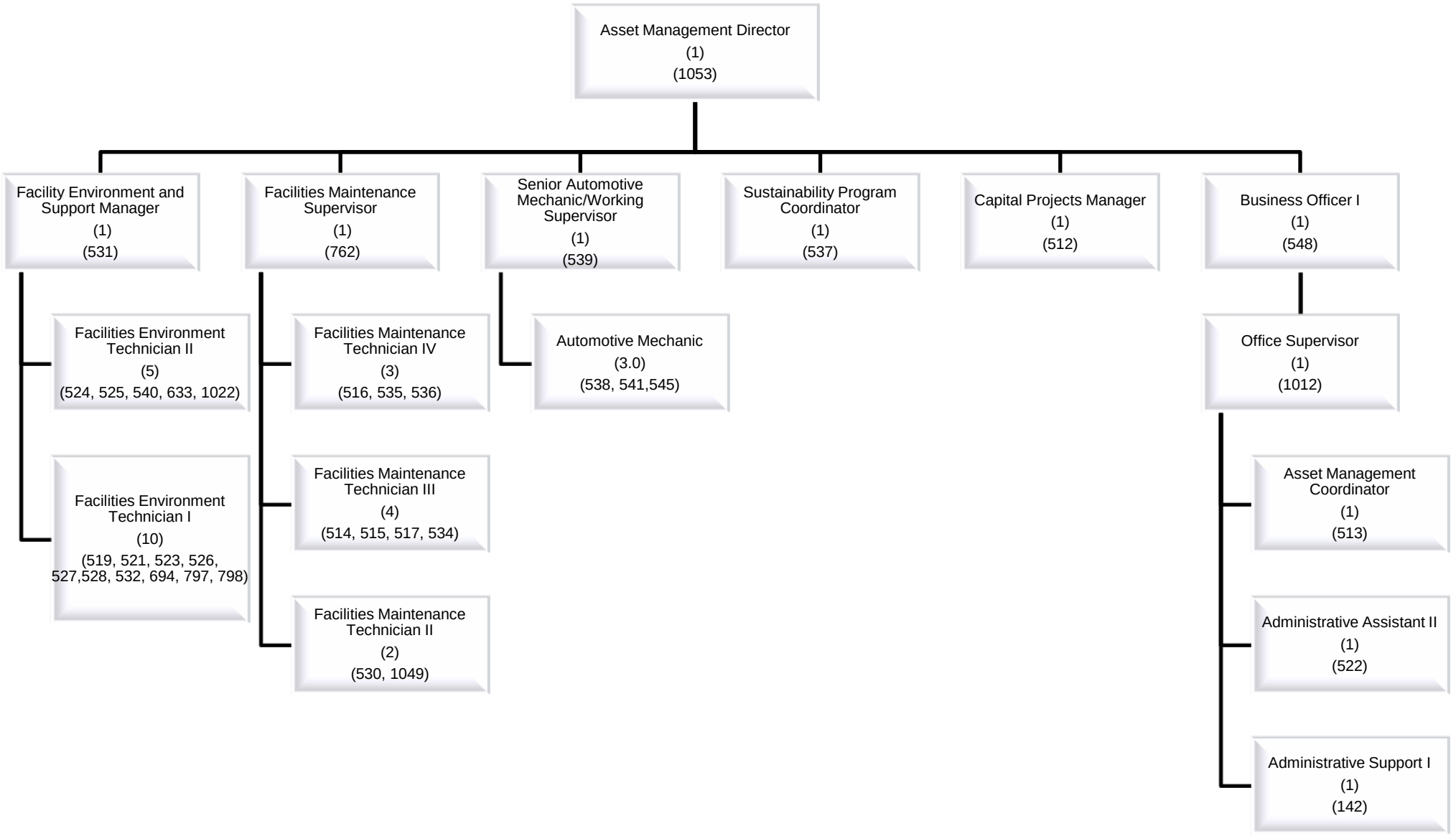
- Continue to implement effective energy, water, and fuel management policies and procedures for County facilities and vehicles that meet sustainability goals and yield energy, water, and cost savings.
- Manage the work of the County's TDM Coordinator to implement the grant-supported Orange County Commute Options Program as part of a regional collaboration led by the Triangle J Council of Governments and GoTriangle. This program creates and promotes commuter options programs to reduce traffic congestion and improve local air quality. Proposed programming includes the County telework program, a carpool ride-matching service, a GoPerks incentive program, and a subsidized bus pass program.
- Join with DEAPR to reconvene the Environment and Sustainability Advisory Council (ESAC) to coordinate the efforts of staff across County departments who wish to engage in and/or guide County sustainability activities.
- Update the County's Greenhouse Gas Inventory and begin formal planning process for the County to attain climate change, resilience, and renewable energy goals.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes:

- New capital equipment purchases totaling $13,300 for a new automated external defibrillator, replacement portable generator, and ice melt spreaders.
- A reallocation of County motor pool costs. County departments have previously budgeted for internal service charges for use of Fleet Maintenance Division services. To collect costs associated with use of County vehicles, departments were charged either a "per-mile" rate or billed for actual costs incurred. This funding mechanism is being modified to better reflect and account for actual costs, increase administrative efficiency, reduce cost, and improve the fleet maintenance experience. For departments assigned County vehicles, budgeted line items for internal service charges will be eliminated. However, the internal cost transfer process and County chargeback will remain for Orange County Public Transportation and the Department of Social Services, as these departments are eligible for Federal and State grant reimbursements. The recommended Fleet Maintenance Division budget has increased to balance the departmental budget decreases.
- An additional $25,000 appropriation for the continuation and expansion of the Administrative Vehicle Lease Program.

Asset Management Services



FY 2018-19 Commissioner Approved

Board of County Commissioners

Phone Number: (919) 245-2130
Website: http://www.orangecountync.gov/departments/board_of_county_commissioners/clerk_to_the_board.php

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Category (General Fund)						**Account: 200**
Personnel Services	625,171	628,718	628,718	598,557	624,905	624,905
Operations	237,837	284,990	288,900	249,636	280,966	292,126
Capital Outlay	0	0	710	0	0	0
Total Expenditures	**$ 863,008**	**$ 913,708**	**$ 918,328**	**$ 848,193**	**$ 905,871**	**$ 917,031**
County Costs (net)	**$ 863,008**	**$ 913,708**	**$ 918,328**	**$ 848,193**	**$ 905,871**	**$ 917,031**
Total Board of County Commissioners and Related Expenditures	**$ 863,008**	**$ 913,708**	**$ 918,328**	**$ 848,193**	**$ 905,871**	**$ 917,031**

Mission Statement

Our office provides direct support for the seven-member Board of Commissioners: provides an official, historical record for present and future generations; provides a central repository of documents approved by the Board; offers opportunities for public participation in county government through boards/commissions; disseminates public information and facilitates participation by citizens in their county government

Board of County Commissioners:

Major Services

- Custodian for the County seal and the retention of official records including minutes, ordinance books, records of County-appointed boards and committees, resolutions, contracts, agreements, and leases, etc., in accordance with the North Carolina General Statutes; prepares official copies of documents including ordinances, resolutions and meeting minutes as adopted by the Board; certifies legal documents on behalf of the County.
- Administers appointment process for 20+ volunteer boards and commissions internally and 20+ multi-jurisdictional boards externally.
- Ensures public access to County records as required by state public records laws
- Provides primary/secondary communications between Orange County Government and the public through local and regional media outlets
- Performs complex and highly responsible administrative work that requires a thorough knowledge of County governmental operations, procedures, policies, rules, regulations, and appropriate state and legislative codes governing the activities of the Board of Commissioners
- Manages the maintenance of the legislative record of the Board of Commissioners and all other committees, boards, and commissions; manages the maintenance of minutes, resolutions, ordinances, appeals, licenses, permits, and other documents that come under the jurisdiction of the Clerk.

- Researches past and current Board actions as requested; ensure that County staff and the public have access to all aspects of the legislative history in a timely manner.
- Oversees and participates in the development and administration of the office budget; participate in the forecast of funds needed for staffing, equipment, materials, and supplies; ensure that program expenditures and cost estimates are adequately documented and monitored throughout the program area; review and approve program expenditures; implement adjustments.
- Directs, monitors, and evaluates the work of assigned consultants and/or contractors according to pertinent agreements; assist in the development of appropriate contract language; provide clear, concise, and consistent direction; act as a resource and County representative to consultant or contractor regarding administrative and operational policies, procedures, and guidelines.
- Serves as the liaison for assigned programs with other programs, divisions, departments, and outside agencies; negotiate and resolve sensitive and controversial issues; coordinate assigned program activities with those of other County departments and outside agencies.
- Attends and participate in professional group meetings; maintain awareness of new trends and developments in the field of public and business administration; incorporate new developments as appropriate.
- Responds to and resolve difficult and sensitive citizen inquiries and complaints.
- Performs related duties as required.
- Support for Board of Commissioners, which includes scheduling, and coordination of meetings for Commissioners and other officials as necessary, ensuring availability of rooms, equipment, materials, refreshments etc., as requested or otherwise deemed necessary. Handles scheduling the travel arrangements including hotel, airline and car rental reservations.
- Updates and maintains the content of the website along with the PIO
- Responds to public requests for information
- Preserve an accurate collection of the Board's legislative history.
- Maintains and makes easily accessible all official records of the local legislative process through Records Management Program
- Provides for the ethical and efficient flow of government.
- Encourages the public to be knowledgeable about the Board's decisions by making resources useful and available.
- Protects the public's right to petition their government and to have access to government records and information.
- Ensures open public meetings where public involvement in local government can occur.

FY 2017-18 Outcomes

- Provided BOCC meeting support for 50 meetings and was the administrative lead for Granicus (webstreaming).
- Continued to improve communications with citizens through public meetings, web streaming of meetings, media, and integrated technology.
- Continued scanning of public records to enable quicker retrieval of records and increase public access
- Continued to push out agenda and meeting highlights before and after Board meetings.
- Advisory Board Support Staff training during summer.

Board of County Commissioners – continued

- Continued to assist the Community Relations Department in their coverage and understanding of County issues
- Continued to provide back-up PIO duties for Emergency Services
- Working with AMS, Emergency Services and Risk Management on continuation of facility risk assessment and preparedness training.
- Continued to assist with update of technology at the Southern Human Services Center and Whitted meeting rooms for the BOCC. Updates will help standardize meeting tools and process for both locations
- Working with design firm on renovations to Southern Human Services Center Meeting room,
- Possible representation on the proposed Communication Governance Team, if created.
- Draft for BOCC Approval--22 closed session minutes
- Continuation of Web re-design support
- Coordinates and completes Public Records Requests
- Continuity of operations planning with Risk Management

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Service: [Appointment to Advisory Boards and Commissions (including advertising, processing applications, agenda process for appointments, follow up after appointments are made).]					
Outcome Measure	103	132	140	158	160
Service: BOCC Meetings-agendas, minutes, etc.					
Outcome Measure	52	52	50	50	42
Service: Webcasting of BOCC meetings					
Outcome Measure	50	Web-stream all BOCC meetings-52	Scheduled to web-stream all BOCC meetings -50	50	42
Resolutions	90	67	83	80	81
Proclamations	15	17	13	15	21
Ordinances	50	34	48	45	31
Contracts	675	666	616	620	656

FY 2018-19 Objectives

- Continually improve operational processes and enhance our services through efficient and effective methods and solutions to ensure an organization that is customer-focused, proactive, consistent, and responsible.
    - Improve standardization of records management by reviewing records retention and disposition schedules facilitating timely disposal of records
    - Enhance the preservation of and access to the county's historically valuable records
    - Ensure the annual accessioning of Commissioner Records into the Archives
        - Identify and preserve historically valuable departmental records
        - Utilize electronic imaging and the internet to promote access
        - Work with departments for usage of laserfiche

- Continue to provide services in an open and transparent manner, build cooperative partnerships and strong working relationships, and identify opportunities to extend and improve the services that we provide in order to meet the changing needs of our diverse community and customer base.

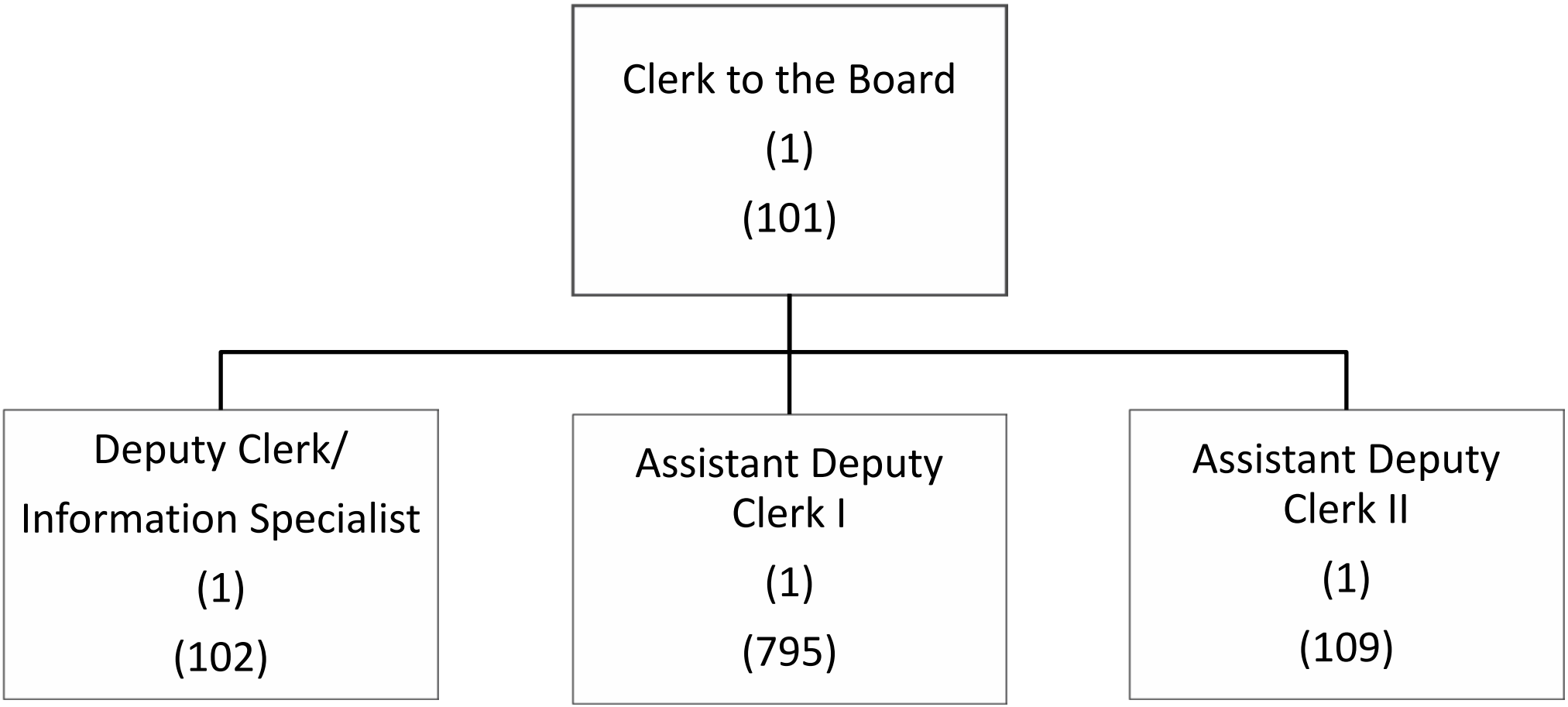
- Enhance and promote accessibility and Clerk/BOCC services through the website

- Enable and promote civic engagement and involvement through participation in public meetings
- Continue to assist the Community Relations Department with increasing interaction and website traffic from County residents, organizations, and other entities through social media, e-services, and feedback forums
- Continue to cross-train staff
- Continue to work with design firm for renovations to Southern Human Services Center meeting room
- Continue to publicize volunteer vacancies on advisory boards in several media outlets, such as the newspaper, radio, social media.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes additional funding of $11,160 for all Board of Adjustments' meetings as well as additional Board of County Commissioners meetings as requested. The existing contracts with Sound Advice AV Design & Integration (audio) and Velasquez Digital Media Communications (videographer/cablecasting) were modified to cover the additional request.

Board of County Commissioners Office



FY 2018-19 Commissioner Approved

Board of Elections

Phone Number: (919) 245 - 2350 Website: http://www.orangecountync.gov/departments/board_of_elections/index.php

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12 Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Category (General Fund)						**Account: 310**
Personnel Services	551,048	597,226	597,226	604,978	503,164	503,164
Operations	144,131	232,788	232,788	202,701	186,020	186,020
Capital Outlay	0	0	0	0	0	0
Total Expenditures	**$ 695,179**	**$ 830,014**	**$ 830,014**	**$ 807,679**	**$ 689,184**	**$ 689,184**
Offsetting Revenues	*0*	*(59,900)*	*(59,900)*	*(72,781)*	*(110)*	*(110)*
County Costs (net)	**$ 695,179**	**$ 770,114**	**$ 770,114**	**$ 734,898**	**$ 689,074**	**$ 689,074**
Total Board of Elections and Related Expenditures	**$ 695,179**	**$ 830,014**	**$ 830,014**	**$ 807,679**	**$ 689,184**	**$ 689,184**

Mission Statement

The Board of Elections is responsible for conducting all elections held in Orange County in accordance with mandates set by Federal and State law and policies set by the State Board of Elections. Our mission is to maintain the integrity of elections, ensure election results are accurate, and make the election process inclusive for all eligible voters.

Major Services

- Conduct all elections held in Orange County
- Receive candidate filings and issue certifications to elected officials
- Receive, audit, and post campaign finance reports
- Receive and process voter registration forms
- Recruit and train precinct officials
- Secure polling places and early voting sites ensuring ADA compliant accessibility
- Serve as the county source for information on election laws, rules, and regulations

FY 2017 – 18 Outcomes

- Effectively and efficiently conducted all elections held in Orange County
- Successfully operated five early voting sites
- Timely scanned and processed absentee ballot requests
- Expeditiously reported election night results
- Updated training materials for precinct officials incorporating recent election law changes
- Assisted with voter registration drives at high schools, UNC campus, and other organizations
- Timely processed registrations received to maintain an accurate and up-to-date voter registration database

- Expanded website to provide current election information and make more user-friendly
- Timely posted campaign finance report records on website giving increased access to members of the community and election committees
- Certified "Multi-Partisan Assistance Teams" to assist with requesting and/or casting mail-in absentee ballots for voters in assisted living facilities resulting in teams making multiple visits to assist in requesting absentee ballots and returning to assist in marking ballots as needed
- Continued to maintain an accurate registration database by completing the National Change of Address process resulting in 5,958 voter notices mailed to voters identified as having changed addresses with the Post Office
- Continued to provide a voting experience with the highest level of convenience and efficiency resulting in the relocation of two polling places and 4,224 notices mailed to voters

SERVICE: Conduct Elections

Outcome Measures	2014 Primary	2014 General	2015 Municipal	2016 Primary	2016 General	2017 Municipal
Registered Voters	105,935	109,158	75,212	108,925	116,432	80,168
Total Ballots Cast	20,501	52,962	12,615	47,621	82,818	14,108
Voter Turnout	19.35%	48.52%	16.77%	43.72%	71.13%	17.60%
Ballots Cast Prior to Election Day	28.90%	46.12%	30.54%	43.92%	77.06%	32.09%
Ballots Cast on Election Day	71.10%	53.88%	69.46%	56.08%	22.94%	67.91%

2014 Second Primary Election (9.22% voter turnout) and 2016 Special Congressional and Judicial Primary Election (12.75% voter turnout)

SERVICE: Voter Registration

Outcome Measures	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Actual
Absentee Ballots Processed	351	2,188	227	5,259	653
Registrations Processed	10,810	23,855	15,292	55,224	15,552
Registrations Removed	10,728	11,099	6,422	12,880	10,542
Voter Card Mailings	19,691	53,151	22,385	53,064	36,632

FY 2018 – 19 Objectives

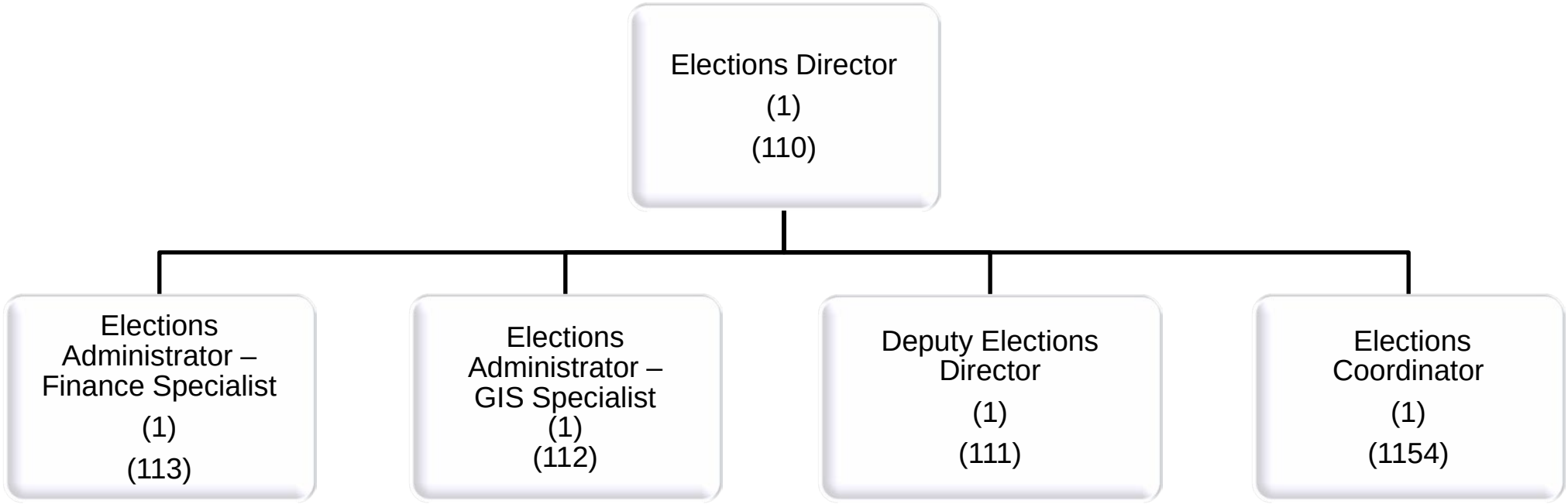
- Successfully conduct 2018 November General Election and recounts as required
- Successfully operate five early voting sites with extended hours
- Test and employ new ADA voting equipment for the 2018 General Election
- Effectively and efficiently implement new legislative, judicial, and prosecutorial districts as mandated by law
- Implement initiative to ensure department receives highest level of training through professional education programs to more effectively manage ever-changing election laws and meet growing demands for technological expertise
    - Staff to obtain and maintain designation as Certified North Carolina Election Administrators (CNCEA)
    - Director to obtain and maintain designation as a nationally Certified Election and Registration Administrator (CERA)
- Successfully implement new website interface, maintaining our effort to offer an informative and user-friendly website
- Effectively, efficiently, and appropriately conduct mandated voter list-maintenance
- Continue to diligently and accurately maintain our registration database
- Expand voter education outreach initiatives
- Recruit and train more student assistants
- Increase voter participation
- Provide the best possible customer services to the voting public
- Continue to earn and maintain the public trust

Budget Highlights

The FY2018-19 Commissioner Approved Budget includes:

- Decreases in Personnel (Seasonal) and multiple operating accounts due to only budgeting for one election during FY2018-19.

Board of Elections



FY 2018-19 Commissioner Approved

Cardinal Innovations (Maintenance of Effort Funds)

By Category (General Fund)	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved Account: 420
Personnel Services	0	0	0	0	0	0
Operations	1,147,474	1,050,187	1,050,187	1,050,187	1,050,187	1,050,187
Total Expenditures	**$ 1,147,474**	**$ 1,050,187**	**$ 1,050,187**	**$ 1,050,187**	**$ 1,050,187**	**$ 1,050,187**
Offsetting Revenues	*(53,393)*	*(50,000)*	*(50,000)*	*(50,000)*	*(50,000)*	*(50,000)*
County Costs (net)	**$ 1,094,081**	**$ 1,000,187**	**$ 1,000,187**	**$ 1,000,187**	**$ 1,000,187**	**$ 1,000,187**
Total Orange-Person-Chatham Area Program and Related	**$ 1,147,474**	**$ 1,050,187**	**$ 1,050,187**	**$ 1,050,187**	**$ 1,050,187**	**$ 1,050,187**

Orange County Commissioners confirmed a Management, Merger and Dissolution Agreement dissolving OPC effective July 1, 2012, and transferring its service responsibilities for residents needing mental health, developmental disabilities, and substance abuse services to Piedmont Behavioral Health, now Cardinal Innovations Healthcare Solutions, a Managed Care Organization and Area Authority.

OPC now operates as a local community center acting as primary resource and local liaison for its provider network and stakeholders. Local community centers will have advisory boards that participate at the policy level to include governance and client and family rights. Orange County Commissioners will appoint three members to the community oversight board – (1) County Commissioner or Designee, (2) Client or Family Member, and (3) Resident or Stakeholder.

The FY 2018-19 Commissioner Approved budget provides maintenance of effort funding for Cardinal Innovations in the amount of $1,050,187. The $50,000 in offsetting revenues includes the ABC bottle tax revenue, which is used for Community Based Substance Abuse Services. Maintenance of effort funds to County programming includes: Two (2) Criminal Justice Resource department positions, one (1) Behavioral Health position, and $32,375 for El Futuro, contracted in the Health Department. Additionally, Club Nova ($95,000) and the Art Therapy Institute ($3,000) will continue to be funded with maintenance of effort funds through Cardinal. Please reference the Outside Agencies section of this document for detailed funding information related to these two agencies. All Orange County dollars will remain under local control for the benefit of Orange County clients and families. See the following chart for a breakdown of the uses of maintenance of effort funds for FY 2018-19:

Cardinal Innovations Maintenance of Effort Funds
(FY 2018-19)

Provider	Comments	FY19 Orange Total
Arc of Orange County (The)	Volunteer Coordination	33,320
Art Therapy Institute	Treatment Services	16,600
Art Therapy Institute	Language interpreting	10,000
Art Therapy Institute	Add'l funds at County request	1,000
Carolina Outreach, LLC	School Based MH CMH	5,000
Chapel Hill Training Outreach Project, Inc.	CMH	15,000
Club Nova Community, Inc.	Orange County	163,000
Freedom House	Orange County Crisis*	60,000
Freedom House	Orange Indigent Labs / Meds	80,500
Freedom House	Orange County SA Supplement	40,000
Freedom House	Orange County Psychiatric Supplement	38,499
Freedom House	Orange, Chatham & Person Forensic Screening	1,500
Freedom House	Language Resource Center Interpreting	10,000
Haven House		19,000
Freedom House formally Mental Health America of the Triangle	Pro- Bono Orange	17,508
Freedom House formally Mental Health America of the Triangle	Compeer Orange County Funds	9,000
Freedom House formally Mental Health America of the Triangle	Orange County Services for Latino Community - NEW for FY 12-13	4,000
Freedom House formally Mental Health America of the Triangle	Family Advocacy CMH	30,000
Freedom House formally Mental Health America of the Triangle	Majors	5,000
New Destinations, Inc.	Orange County Apartments	35,100
Oxford House	Housing Supports	15,600
RHA	CMH School Based MH	5,000
UNC Dept. of Psychiatry - Inpatient Physician Services	Inpatient	31,374
UNC Dept. of Psychiatry - Outpatient Crisis	Outpatient	261,450
UNC Dept. of Psychiatry UNC Center for Excellence and Community	AMH Housing Subsidies	13,050
UNC Dept. of Psychiatry UNC Center for Excellence and Community	Jail services	15,000
Funds Identified for Local Usage		
Specially invoiced services (flexible)		9,686
Trauma Focused therapist through Cardinal provider		50,000
New initiative - residential children in foster		55,000
		1,050,187

** includes $50,000 from Bottle Tax funds for Community Based Substance Abuse Services*

Funds Allocated to County Departments:	Criminal Justice Resource Office - Criminal Case Assessment Specialist	69,210
	Criminal Justice Resource Office - Mental Health Liaison	35,266
	Health Department - Clinical Social Worker II (Integrated Behavioral Health)	93,811
	Housing	80,000
	El Futuro	27,500
	Total County Programming	**305,787**
	Grand Total	**1,355,974**

Child Support Services

Phone Number: (919) 245 2175 Website: orangecountync.gov/departments/child_support

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Category (General Fund)						**Account: 440**
Personnel Services	880,049	957,028	957,028	984,936	981,915	981,915
Operations	86,117	105,365	105,365	87,750	115,520	115,520
Capital Outlay	0	0	0	0	600	600
Total Expenditures	**$ 966,166**	**$ 1,062,393**	**$ 1,062,393**	**$ 1,072,686**	**$ 1,098,035**	**$ 1,098,035**
Offsetting Revenues	*(1,589,163)*	*(1,367,375)*	*(1,367,375)*	*(1,546,000)*	*(1,550,437)*	*(1,550,437)*
County Costs (net)	**$ (622,997)**	**$ (304,982)**	**$ (304,982)**	**$ (473,314)**	**$ (452,402)**	**$ (452,402)**
Total Child Support Enforcement and Related Expenditures	**$ 966,166**	**$ 1,062,393**	**$ 1,062,393**	**$ 1,072,686**	**$ 1,098,035**	**$ 1,098,035**

Mission Statement

Child Support Services obtains child support for Orange County children, thereby strengthening families' potential for economic independence and self-sufficiency and reducing the cost of public assistance

Major Services

- Locate non-custodial parents
- Establish paternity for children
- Establish and enforce child support orders

FY 2017-18 Outcomes

- Paternity established for 180 children
- Court ordered child support established for 160 families
- $5,300,000 collected for children

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Service: Paternity					
Paternity established for children	326	182	210	180	180
Service: Establishment					
New child support orders established	152	167	165	160	160
Service: Enforcement					
Total child support collected	$5,426,365	$5,289,985	$5,300,000	$5,300,000	$5,400,000
Percentage of current support collected annually	69.19%	70.07%	69.50%	70.00%	70.00%

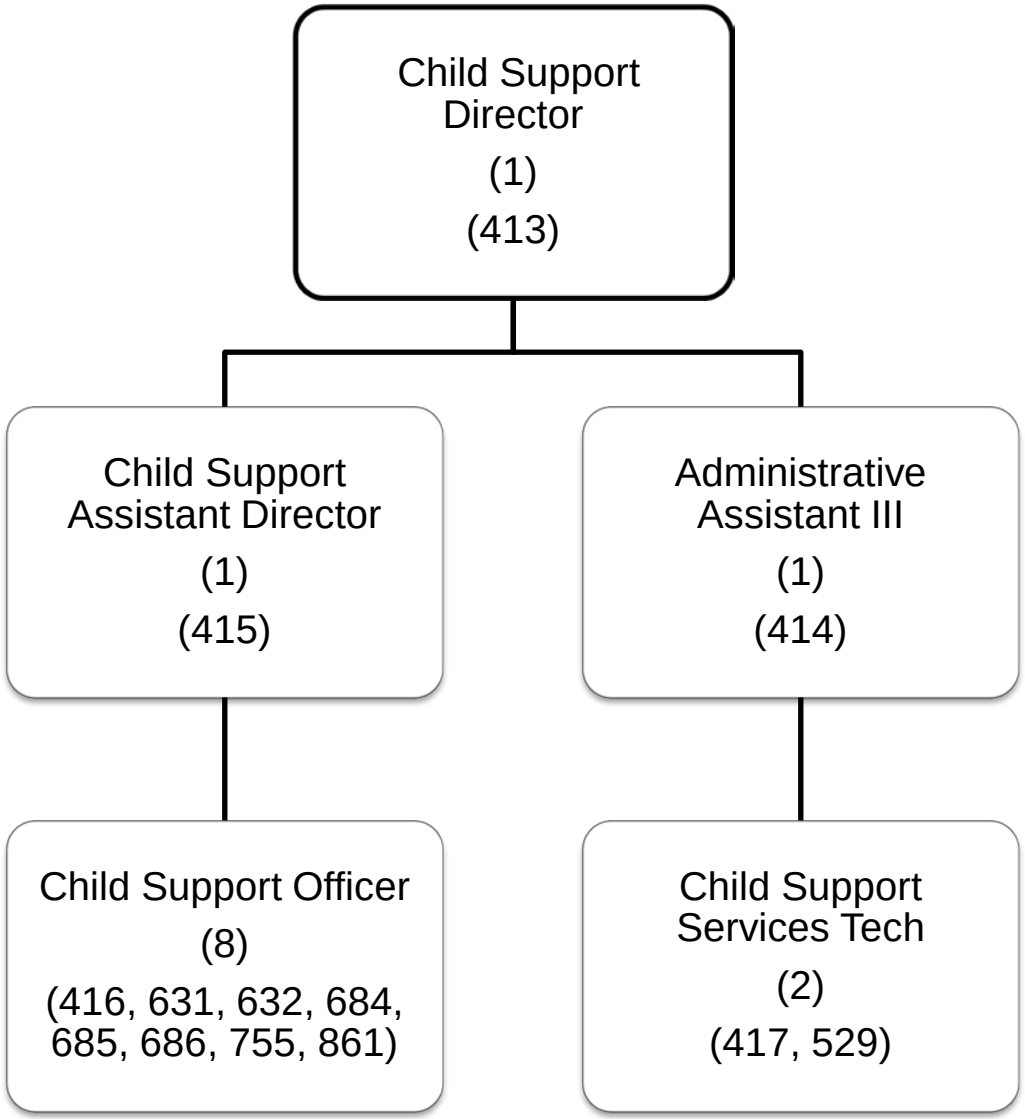
FY 2018-19 Objectives

- Establish paternity for 180 children
- Establish new child support orders for 160 families
- Collect $5,400,000 on behalf of Orange County children
- Collect 70% of current child support due
- Projected collections of $5.4 million provide acutely needed income to Orange County families and represent a significant resource for lower income parents

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes no significant budget changes.

Child Support Services



FY 2018-19 Commissioner Approved

Community Relations

Phone Number: (919) 245-2302 Website: www.orangecountync.gov/departments/public_affairs/index.php

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
Public Affairs (General Fund)						**Account: 212**
Personnel Services	119,195	196,474	196,474	196,474	210,039	210,039
Operations	32,784	95,400	96,830	89,274	68,400	63,400
Capital Outlay	0	0	2,680	2,680	0	0
Total Expenditures	**$ 151,979**	**$ 291,874**	**$ 295,984**	**$ 288,428**	**$ 278,439**	**$ 273,439**
County Costs (net)	**$ 151,979**	**$ 291,874**	**$ 295,984**	**$ 288,428**	**$ 278,439**	**$ 273,439**
Total Community Relations & Tourism and Related	**$ 151,979**	**$ 291,874**	**$ 295,984**	**$ 288,428**	**$ 278,439**	**$ 273,439**

Mission Statement

To provide timely information to Orange County residents and the media about the activities and operations of the Orange County Board of Commissioners and Orange County Government.

Department Name: Division Name

Major Services

- Manage Orange County website (www.orangecountync.gov) and social media channels (Twitter and Facebook).
- Write, edit and disseminate news releases and other electronic communications to the media and residents.
- Respond to media inquiries about Orange County Government and decisions of the BOCC.
- Manage the County Government Academy program for Orange County residents.
- Create brochures, posters, print ads, banners, logos, etc. for all county departments.
- Provide talking points to BOCC members when representing county at public functions.

FY 2017-18 Outcomes

- Increased social media presence by more than 30 percent on Twitter and 15 percent on Facebook.
- Created inaugural County Government Academy program for residents. Classes began Feb. 20, and first cohort will graduate in June. Nearly 50 residents signed up to attend the program, which was limited to 25 students. Because of the demand, two classes will be scheduled for FY 2018-19 – a fall class beginning in August and a spring class beginning in February 2019.
- Increased attendance at events by using targeted Facebook promotions and advertisements in The News of Orange. Pauli Murray Awards dinner experienced significant attendance increase from 2017. County Government Academy received nearly 50 applications, most coming from Facebook campaign.

- Helped re-brand Orange County Public Transportation with a new logo, new route brochures, redesigned web presence, radio PSAs on WCHL and Facebook ad campaign, saving the department thousands of dollars if they had hired an outside consultant.
- Created brochures, posters, print ads, banners, stationery, digital signage, infographics, graphics, logos and booklets for almost every department; updated Guide to County Government.
- Created special sections on website with information on Durham-Orange Light Rail Transit project and Northern County Campus proposal.
- Implemented new message monitor system in FY 2017-18 throughout the county. New system reduced costs by avoiding $4,000 software upgrade and $1,000 in required training from previous vendor. We also expanded service from four locations (Library, Hillsborough Commons and Tax and Register of Deeds offices in Gateway) to twelve locations by adding monitors in Central Rec, Seymour and Passmore centers, Dental and Health clinic waiting rooms in Whitted, Health and Social Services waiting areas in Southern Human Services and Planning Department lobby in West Campus Office Building. Under the old system, would have cost between $2,000-$3,000 to install and purchase required hardware for each monitor. New system cost $250 apiece to purchase and install monitors with $150 annual fee.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Increase Twitter and Facebook followers to improve social media outreach					
Twitter Followers	1,639	2,603	3,500	3,200*	4,000
Facebook Followers	431	751	n/a	991*	1,350
This Week in Orange County newsletter subscribers	n/a	n/a	n/a	980*	1,100

*Denotes actual as of April 23, 2018

FY 2018-19 Objectives

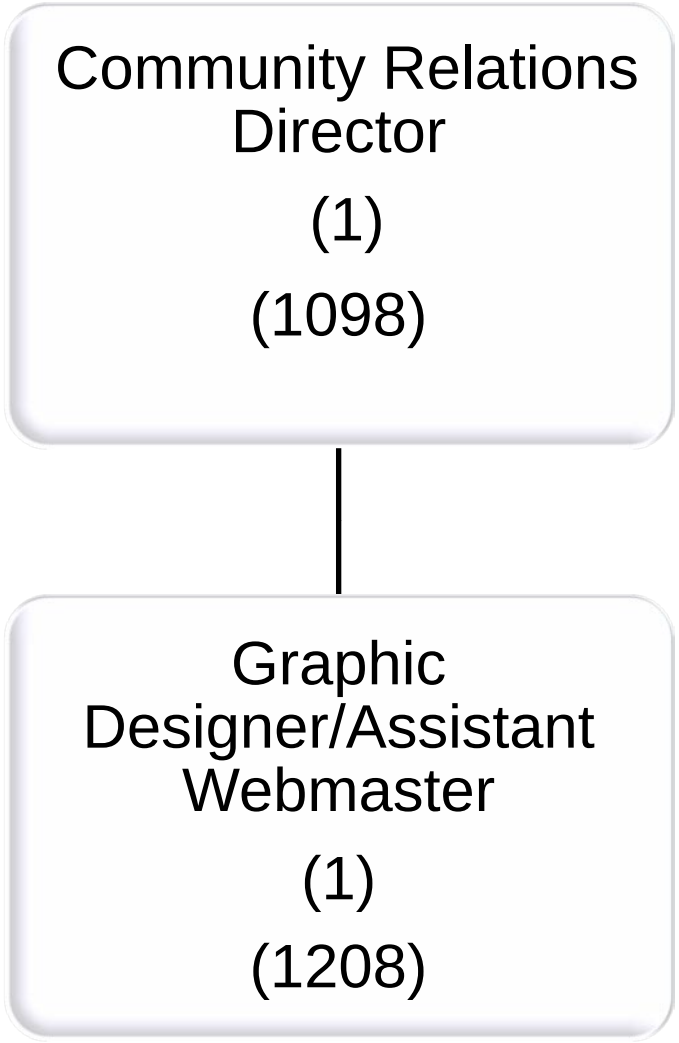
- Increase social media presence by 25 percent on Twitter and 30 percent on Facebook and 10 percent on This Week in Orange County e-newsletter.
- Coordinate fall and spring County Government Academy programs to educate residents about services provided by Orange County Government.
- Update design and navigation of www.orangecountync.gov website.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes:

- Ongoing maintenance cost for new website created in FY 2017-18, $8,000
- Waste Matters annual publication for Solid Waste Department and Popular Annual Financial Report for Finance Department, saving more than $8,000 in fees previously paid to freelance graphic designers.

Community Relations



FY 2018-19 Commissioner Approved

N.C. Cooperative Extension, Orange County Center

Phone Number: (919) 245-2050 Website: orange.ces.ncsu.edu

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Category (General Fund)						**Account: 450**
Personnel Services	299,280	330,759	330,759	250,787	350,197	350,197
Operations	77,039	54,021	54,771	50,696	48,758	53,758
Capital Outlay	0	0	0	0	0	0
Total Expenditures	**$ 376,319**	**$ 384,780**	**$ 385,530**	**$ 301,483**	**$ 398,955**	**$ 403,955**
Offsetting Revenues	*(28,548)*	*(20,500)*	*(20,500)*	*(20,500)*	*(17,270)*	*(17,270)*
County Costs (net)	**$ 347,771**	**$ 364,280**	**$ 365,030**	**$ 280,983**	**$ 381,685**	**$ 386,685**
Total Cooperative Extension and Related Expenditures	**$ 376,319**	**$ 384,780**	**$ 385,530**	**$ 301,483**	**$ 398,955**	**$ 403,955**

Mission Statement

North Carolina Cooperative Extension is an educational partnership between the County and state and federal governments, helping people put research-based knowledge to work for economic prosperity, environmental stewardship, and an improved quality of life. The Orange County Center provides non-formal educational programs designed to meet the needs and issues most important to its customers and their communities.

Major Services

- *Sustainable Agriculture: Crops, Livestock, and Horticulture*
    - Provide educational programs and technical support to animal and crop agricultural producers, and assist in the implementation of best management and marketing practices that will maintain profitability and environmental stewardship.
    - Provide training and apprenticeships for existing farmers and potentially new farmers on fruit, vegetable and flower production, using organic methods in the PLANT@ Breeze training program to enhance the Local Food system.
    - Provide diagnosis of diseases, insect pest, and weeds pest problems on farms, homes, ponds, and gardens.
    - Provide technical support and educational seminars for Green Industry, landscape contractors, and landscape maintenance professionals, and assist in the adoption of best management practices in the areas of horticulture, pesticide alternatives, and safety.
    - Deliver research-based horticultural information to the gardening-public and support community gardens via Extension Master Gardener Volunteers.
    - Provide educational classes, newsletters, newspaper articles, web page development, individual consultations, email, and phone calls for home gardeners to learn proper plant selection and landscape management techniques that minimize water use and chemical imputs.
- *Sustainable Agriculture: Natural Resources (Local Foods)*

  - Provide educational classes for beginning farmers.
  - Provide consultation and advice for beginning farmers.
  - Provide management of the Breeze Farm Incubator.
- *Family and Consumer Sciences: Food Safety, Nutrition, and Wellness*
  - Provide research-based educational programs to the foodservice industry and consumers of limited and non-limited resource, including youth.
  - Assist the community in the adoption of healthy eating habits and good food safety practices, so individuals and families make better food choices and incorporate physical activity into their daily lives.
  - Promote local foods consumption and money saving practices through food preservation techniques.
- *4H Youth Development*
  - Engage youth through educational opportunities that expand and enhance skills and knowledge.
  - Provide science, technology, engineering, and math (STEM) educational opportunities.
  - Develop cognitive, social, physical, and emotional skills in youth.
  - Coordinate club leaders, teachers, and other volunteers in implementing effective county-based programs.

FY 2017-18 Outcomes

- Three new farms started in FY 2017-2018.
- Twenty-five students attending the PLANT Beginning Farmer Class and thirteen attended the Business Planning for Farmer Entrepreneurs class.
- Facilities and infrastructure at the Breeze Farm improved, including high tunnels, fencing, and Wi-Fi service.
- Shared best food safety practices and food preservation techniques (NC Safe Plates/ ServSafe Food Safety Manager Certification program).
- 4-H Youth Development provided learning experiences for youth during summer camps, school enrichment programs, community events, and through community 4-H clubs throughout Orange County.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Sustainable Agriculture: Crops, Livestock, Horticulture					
Individual contacts with farmers enrolled in educational programs, receiving consultation via phone, email or on-site visit.	250	450	450	450	500

Farmers putting news skills to use in soil testing, fertilization or pesticide recommendations	95	125	125	250	300
Farmers improving pasture management and herd health	80	80	100	100	100
Number of on-farm crop trials	0	0	0	0	1
New farmers and existing farmers selling to local markets	120	140	140	140	140
Farmers income generated at local markets and livestock sales	$1,500,000	$2,000,000	$2,000,000	$2,000,000	$2,000,000
Number of home gardeners receiving research-based information.	5236	7000	7000	7000	7,000
Number of Green Industry Professional with increased horticulture skills and reducing pesticide use.	150	120	120	120	120
Number of Master Gardener Volunteers	65	55	65	65	52
Number of Home Gardeners adopting at least one new practice.	4712	6500	6500	6500	7,000
Estimated value of Master Gardener volunteer service and financial impact of horticulture program on Green Industry.	$76,240	$75,000	$75,000	$75,000	$75,000
Sustainable Agriculture: Natural Resources (Local Foods)					
Pre-tests and post-tests to measure the increase in knowledge related to farming topics covered in class	61.65%	61.82%			
Number of new farms created.				4	3
Family and Consumer Sciences: Food Safety, Nutrition and Wellness					
Number of individuals contacted for and/or enrolled in food safety, nutrition and wellness educational programs including the Expanded Food and Nutrition Education Program.	15,207	15,000	15,000	12,700	13,000
Number of food service employees receiving Food Safety Manager Certification.	120	100	100	40	40
Number of individuals eating more fruits and vegetables.	--	--	--	346	346
Number of participants trained in safe home food handling, preservation, or	20	0*	50	73	70

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
preparation practices.					
Number of participants who consume less sodium in their diet.	--	--	--	198	198
Number of adult participants acquiring the skills needed to serve as a volunteer.	90	90	90	156	156
4-H Youth Development provide youth between the ages of 5 and 19 opportunities to prepare for future careers and develop life skills through a "learn by doing" approach using research-based curriculum.					
Number of Youth enrolled in 4-H Clubs	165	165	165	165	165
Number of youth increasing physical activity, making more nutritious food choices or gaining knowledge of science	2700	3000	3000	6000	6000
Number of adults trained as club leaders using 4-H curriculum	20	20	20	20	20

FY 2018-19 Objectives

- *Sustainable Agriculture: Crops, Livestock, and Horticulture*
    - Field crop and livestock producers will gain knowledge and skills leading to increased production, crop diversification and increase consumer awareness of local agricultural systems.
    - New and existing farmers learn new marketing and management skills increasing sales to local markets.
    - Farmers will explore Integrated Pest Management practices as well as organic alternatives for pest control and those who to use pesticides will learn to use personal protective equipment and application methods that reduce health risks, minimize impact to the environement and adhere safety standards.
    - Green Industry Professionals will enhance the value of plants and landscapes while conserving valuable natural resources and protecting the environment.
    - Commercial pesticide applicators will learn about reducing pesticides and pesticide alternatives but when used will use personal protective equipment (PPE) and pesticide application methods that reduce exposure and assure water quality.
    - Master Gardener Volunteers will develop and support community and school gardens.
    - Home gardeners will improve horticultural skills related to selection of appropriate plants, reduced use of pesticides and excess water and fertilizers.
    - Home gardeners will divert waste from the landfill through composting, and recycling.
    - Youth will gain knowledge of food production and eat more vegetables.

- Partner with County government agencies such as soil and water, Farm Service Agency, and The NC Forestry Service and adjacent counties to conduct joint training and education opportunities on Pasture, Forestry, and Pond Management in order to enhance farm and land owners' knowledge on best management practices and capitalize on local subject matter expertise and shared execution cost.
- Set the conditions for Orange County farmers to volunteer to on farm trials with growing crop varieties.
- Apply for license and develop a test plot for Industrial Hemp at the Breeze Farm.

- *Sustainable Agriculture: Natural Resources (Local Foods)*
  - Provide educational classes for beginning farmers.
  - Provide consultation and advice for beginning farmers.
  - Provide management of the Breeze Farm Incubator.

- *Family and Consumer Sciences: Food Safety, Nutrition, and Wellness*
  - Continue to provide Expanded Food and Nutrition Education Program (EFNEP) to improve the health, wellbeing, and eating habits of limited resource families and youth in Orange County.
  - Provide Food Safety Manager Certification programs to food service workers to create a work environment that minimizes the risk of foodborne illnesses in Orange County.
  - Provide nutrition education programs to individuals and families to increase knowledge and/or improve skills related to healthy eating and food safety.
  - Provide volunteers with skills they could use to empower Orange County's families and individuals to improve their quality of life.

- *4-H Youth Development*
  - To provide learning experiences for youth during summer, after-school care, community events, special interest activities, and through community clubs.
  - To increase the number of active 4-H clubs in the county.
  - To increase the number adults trained as 4-H volunteer leaders.
  - To increase the number of 4-H students participating in 4-H award and scholarship programs.
  - To increase active participation by 4-H clubs in community outreach activities.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes:

- A reduction of $3,230 in both revenues and expenditures. The Breeze Farm "Farm to Fork" event was moved, and a large plot lessee is purchasing their own farm.

Cooperative Extension – continued

- Increased personnel costs due to filling of vacancies and increases in retirement and health insurance costs.
- An additional $5,000 for use in the creation of two community gardens.

County Attorney

Phone Number: (919) 919-245-2320

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Category (General Fund)						**Account: 205**
Personnel Services	565,817	534,289	534,289	532,511	536,043	536,043
Operations	35,618	56,380	56,380	36,350	56,380	56,380
Capital Outlay	0	0	0	0	0	0
Total Expenditures	**$ 601,434**	**$ 590,669**	**$ 590,669**	**$ 568,861**	**$ 592,423**	**$ 592,423**
County Costs (net)	**$ 601,434**	**$ 590,669**	**$ 590,669**	**$ 568,861**	**$ 592,423**	**$ 592,423**
Total County Attorney's Office and Related Expenditures	**$ 601,434**	**$ 590,669**	**$ 590,669**	**$ 568,861**	**$ 592,423**	**$ 592,423**

Mission Statement

Our mission is to provide effective and efficient legal services to the Orange County Board of Commissioners and all departments and offices within Orange County Government.

Major Services

- Advise the County Commissioners and County Departments on the legal aspects of county operations.
- Advise the County Commissioners and Manager on the legal authority for county actions.
- Draft and review contracts, documents, agreements, etc., for legal sufficiency.
- Review and interpret federal, state, and local laws, rules, and regulations.
- Represent Orange County in Litigation.
- Track pending and new legislation impacting Orange County.

FY 2017-18 Outcomes

- Collected $69,128 year-to-date, through the collections program.
- Achieved positive results in at least 26 cases in district and superior court.
- Achieved positive results in 5 quasi-judicial hearings.
- Achieved positive results in 3 administrative hearings.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Service: Delinquent account collection					
Delinquent account notifications for collection*	$40,000	$40,000	$25,000	$70,000	$50,000

*Collection amounts are not reflected in the County Attorney budget but rather in the budgets of the departments participating in the collections program. Amounts have increased due to improved departmental efficiencies.

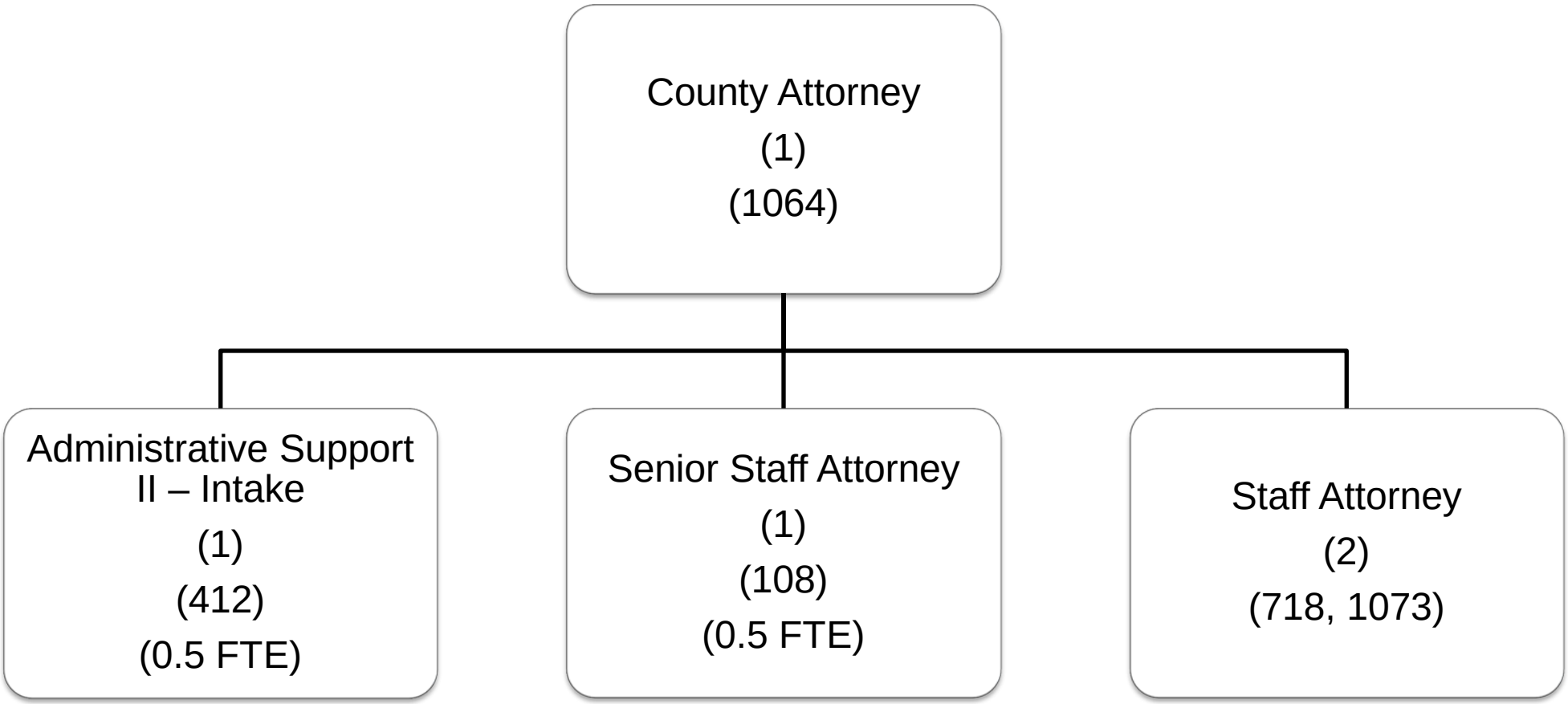
FY 2018-19 Objectives

- Examine the efficiency of converting historic legal files to microfiche and make a recommendation to the Board of County Commissioners.
- Report to the Board of County Commissioners the results of the 2018 restructuring of the County Attorney's office.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget demonstrates the sharing of 2 FTEs with the newly created Human Rights and Relations Department, which was formerly a division of the Housing and Community Development Department.

County Attorney's Office



FY 2018-19 Commissioner Approved
Note: 0.5 FTE's split between County Attorney's Office and Human Rights and Relations Department

County Manager's Office

Phone Number: (919) 245 - 2300 Website: http://orangecountync.gov/manager

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Category (General Fund)						**Account: 210**
Personnel Services	818,041	771,231	771,231	769,815	848,431	848,431
Operations	1,326,939	2,050,250	2,055,638	1,590,500	2,072,226	1,976,226
Capital Outlay	0	0	0	0	0	0
Total Expenditures	**$ 2,144,980**	**$ 2,821,481**	**$ 2,826,869**	**$ 2,360,315**	**$ 2,920,657**	**$ 2,824,657**
Offsetting Revenues	*(170)*	*0*	*0*	*0*	*(43,310)*	*(43,310)*
County Costs (net)	**$ 2,144,810**	**$ 2,821,481**	**$ 2,826,869**	**$ 2,360,315**	**$ 2,877,347**	**$ 2,781,347**
Orange County Partnership to End Homelessness (Community Development Fund)						**Account: 4706**
Personnel Services	97,630	104,761	104,761	102,098	114,373	114,373
Operations	38,769	65,741	65,741	62,440	68,979	68,979
Capital Outlay	0	0	0	0	0	0
Total Expenditures	**$ 136,399**	**$ 170,502**	**$ 170,502**	**$ 164,538**	**$ 183,352**	**$ 183,352**
Offsetting Revenues	*(100,732)*	*(127,406)*	*(127,406)*	*(133,196)*	*(122,570)*	*(122,570)*
County Costs (net)	**$ 35,667**	**$ 43,096**	**$ 43,096**	**$ 43,096**	**$ 60,782**	**$ 60,782**
Arts Commission (Visitors Bureau Fund)						**Account: 6010**
Personnel Services	62,293	80,741	80,741	80,741	91,107	91,107
Operations	85,496	83,115	93,932	92,698	102,618	102,618
Capital Outlay	0	0	0	0	0	0
Total Expenditures	**$ 147,789**	**$ 163,856**	**$ 174,673**	**$ 173,439**	**$ 193,725**	**$ 193,725**
Offsetting Revenues	*(39,230)*	(30,330)	(41,147)	(39,913)	*(36,670)*	*(36,670)*
County Costs - VB Fund	**$ 108,559**	**$ 133,526**	**$ 133,526**	**$ 133,526**	**$ 157,055**	**$ 157,055**
Total County Manager and Related Expenditures	**$ 2,429,168**	**$ 3,155,839**	**$ 3,172,044**	**$ 2,698,292**	**$ 3,297,734**	**$ 3,201,734**

Division Summary

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Program (General Fund)						
County Manager's Office	758,485	827,484	827,484	813,218	841,968	841,968
Food Council	0	0	0	0	71,000	75,000
Risk Management	1,386,495	1,993,997	1,999,385	1,547,097	2,007,689	1,907,689
Total Expenditures	**$ 2,144,980**	**$ 2,821,481**	**$ 2,826,869**	**$ 2,360,315**	**$ 2,920,657**	**$ 2,824,657**
Offsetting Revenue	*(170)*	*0*	*0*	*0*	*(43,310)*	*(43,310)*
County Costs (net)	**$ 2,144,810**	**$ 2,821,481**	**$ 2,826,869**	**$ 2,360,315**	**$ 2,877,347**	**$ 2,781,347**
Total Expenditures	**$ 2,144,980**	**$ 2,821,481**	**$ 2,826,869**	**$ 2,360,315**	**$ 2,920,657**	**$ 2,824,657**
Other Related Programs (Community Development Fund)						
OC Partnership to End Homeless	136,399	170,502	170,502	164,538	183,352	183,352
Total Expenditures	**$ 136,399**	**$ 170,502**	**$ 170,502**	**$ 164,538**	**$ 183,352**	**$ 183,352**
Offsetting Revenue	*(100,732)*	*(127,406)*	*(127,406)*	*(133,196)*	*(122,570)*	*(122,570)*
County Costs (net)	**$ 35,667**	**$ 43,096**	**$ 43,096**	**$ 43,096**	**$ 60,782**	**$ 60,782**
Total Expenditures	**$ 136,399**	**$ 170,502**	**$ 170,502**	**$ 164,538**	**$ 183,352**	**$ 183,352**
Other Related Programs (Visitors Bureau Fund)						
Arts Commission	147,789	163,856	174,673	173,439	193,725	193,725
Total Expenditures	**$ 147,789**	**$ 163,856**	**$ 174,673**	**$ 173,439**	**$ 193,725**	**$ 193,725**
Offsetting Revenue	*(39,230)*	*(30,330)*	*(41,147)*	*(39,913)*	*(36,670)*	*(36,670)*
County Costs - VB Fund (net)	**$ 108,559**	**$ 133,526**	**$ 133,526**	**$ 133,526**	**$ 157,055**	**$ 157,055**
Total Expenditures	**$ 147,789**	**$ 163,856**	**$ 174,673**	**$ 173,439**	**$ 193,725**	**$ 193,725**

Mission Statement

The Orange County Manager's Office ensures that all County departments provide residents with effective levels of government services, as efficiently as possible. The Orange County Manager's Office also implements the policies of the Board of Orange County Commissioners (BOCC) and coordinates, monitors, and evaluates all County government activities.

Major Services – Manager, Arts Commission, Orange County Partnership to End Homelessness & Risk Management

Manager

- Oversees the development of the annual operating budget and capital investment plan. Establishes budget criteria and service performance levels to assure efficient service delivery to Orange County residents.
- Oversees and evaluates County operations and coordinates the implementation of Board initiatives and policies.
- Investigates and develops strategies for improving service delivery, with an emphasis on measurable service outcomes, for County residents.
- Provides guidance to the County's two school systems on matters related to funding for operations and capital facilities and manages outside agency annual grant application process.
- Coordinates the County legislative process, which includes agenda preparation and response coordination for follow-up items from BOCC meetings. Assists the BOCC in

identifying and advocating proposed legislation for the BOCC's legislative agenda submitted annually to the North Carolina General Assembly.

Arts Commission

- Serve as the N.C. Arts Council Designated County Partner for Orange County.
- Manage state Grassroots Arts Program funds, as well as county arts grants funds, through an annual grants cycle for artists, schools and nonprofit organizations creating high-quality, diverse, cultural programs and projects in Orange County.
- Promote arts happenings through monthly e-news Arts Update, social media (Facebook, twitter, Instagram), as well as traditional media sources.
- Manage and maintain www.artsorange.org, offering arts stories, an updated calendar of events, and resources for artists and art lovers.
- Participate in several Triangle-wide arts programs including the Piedmont Laureate Program, the U.S. 4th Congressional District High School Art Competition, and Durham Arts Council Emerging Artists Program.
- Initiate and facilitate public arts throughout Orange County.
- Serve as the primary facilitator for the arts in Orange County, making sure the community, elected officials and community leaders understand the role the arts play in the county economy, community and schools.
- Serve as a source of information for local agencies and organizations regarding all areas of arts administration, including programming, fundraising and marketing.
- Through meetings with arts and community leaders as well as research and analysis, assess the current state of the arts in Orange County. Determine the primary areas of need and use these identified gaps to determine the future focus and goals of the OCAC.

Orange County Partnership to End Homelessness

- Builds partnerships and coordinates collaboration among stakeholders working to end homelessness in Orange County;
- Manages process for the Continuum of Care (CoC) and Emergency Solution Grant (ESG) annual homeless program funding applications, including grant writing and coordinating funding committees;
- Submits annual reports required by the U.S. Department of Housing and Urban Development (HUD) including the Point-in-Time count, the Annual Homeless Assessment Report, and System Performance Measures;
- Works collaboratively with service providers to address unmet local homeless housing and service needs;
- Encourages homeless housing and service providers to adopt best data-driven practices to improve program performance;
- Raises awareness about homelessness in Orange County;

- Assists homeless housing providers to collect high-quality homelessness data to understand the nature of homelessness in our community and to measure outcomes.

Risk Management

- Provide management of enterprise risk for Orange County including work related injuries, auto liability, general liability, equipment and property losses, professional, pollution and other exposures.
- Maintain all liability insurance and resolve County insurance claims. Mitigate and maintain all insurance claims and County risk.
- Develops and maintains Countywide Safety and Loss Prevention Programs.

FY 2017-18 Outcomes

Manager

- Addressed multiple budget and personnel related issues including selective filling of vacant staff positions to achieve financial savings and presentation to the Board of Commissioners of the pending financial challenges associated with continuing to provide existing and future services to County residents.
- Led the execution of technical and analytical tasks associated with Schools Collaboration and special cooperative efforts with the school districts.
- Provided guidance to staff and recommendations to the Board regarding siting for significant capital projects.
- Continued outlining issues, financial impacts and options to the Solid Waste Advisory Group (SWAG)
- Continued work with Orange Water and Sewer Authority (OWASA) and town partners to extend sewer to the Historic Rogers Road Neighborhood.
- Assisted the Board of Commissioners on the Durham Orange Light Rail Transit (DO-LRT) project by contracting for an independent review of the DO-LRT financial plan and coordinating the presentation of comprehensive information on the project.
- Facilitated a strategic planning process with the Functional Leadership Teams and the Employee Advocacy Roundtable (EAR) to identify budget priorities as well as collaboration opportunities.

Arts Commission

- Expanded Arts in Education programming throughout Orange County. Adopted new policies regarding state and county Arts Grants to ensure a more efficient and fair application and panel process, adhering to the guidelines set forth by the N.C. Arts Council.
- Served as lead agency for Orange County at Arts North Carolina's ArtsDay 2017, arranging meetings between legislators and community arts leaders.
- Published an Orange County Arts Map showcasing visual, performing and literary arts venues throughout the county

- Initiated a new public art project to be constructed Spring, 2017, at Orange County Animal Services.
- Served as lead agency for Orange County in the participation of Americans for the Arts' *Arts and Economic Prosperity Survey V.* (2016)
- Expanded promotional efforts for arts and cultural happenings through social media, e-marketing, the artsorange.org website, online advertising and strategic sponsorships.
- Assessed the current state of the arts in Orange County to determine the future goals and areas of focus for the OCAC to determine the following:
    - How we can better fulfill our mission to promote and strengthen the artistic and cultural development of Orange County?
    - What is working and how can OCAC help to further strengthen these programs?
    - What needs support or improvement, or what features of a strong arts community are currently not present in Orange County?
    - Why, in a county with the resources and artist base that we have, are we not a major arts destination? Why is there a lack of collaboration among arts organizations, particularly involving the town/gown relationship with UNC? How can we harness our resources to make Orange County a thriving arts center for residents, working artists, and visitors

Orange County Partnership to End Homelessness

- Secured federal funding for homeless programs in Orange County;
- Completed the homeless system map and gaps analysis of homeless services in Orange County;
- Worked with service providers on the 100,000 Homes Task Force to house the most vulnerable people in Orange County;
- Organized Project Connect event that connected guests with services;
- Launched the OC Connect resource database where people can search for resources by key word or category;

Risk Management

- Implemented several coverage enhancements negotiated with NCACC.

- Assisted all departments in the implementation of their Emergency Action Plans (EAP) including testing of the plan and drills.

- Worked with the third party administrator to provide oversight and management of all workers' compensation, auto, property, general and other liability claims.

- Conducted ergonomic assessments throughout the County on an as needed basis to address workplace accessibility and comfort issues.

- Facilitated Business Continuity Planning throughout the County with the identification of a BCP team to consult and assist the departments in time of departmental or County-wide incidents.

- Completed the initial components of a County-wide Safety Manual with additional modules underway.

- Worked with the Risk Management Committee and departments to develop functional Safety Committees throughout the county to ensure and promote a safe and healthy work environment.

- Developed a New Employee Safety Orientation program.

FY 2018-19 Objectives

Manager

- Review County operations for duplicative activities and investigate reorganization/reassignment of existing staff.
- Continue progress on affordable housing, Historic Rogers Road Neighborhood, Efland-Buckhorn wastewater improvements, Northern County Campus development, Southern Branch Library, and economic development.
- Provide the Board of Commissioners information and options to address the financial challenges associated with providing services to County residents.
- Coordinate and facilitate meetings with the Functional Leadership Teams and the Employee Advocacy Roundtable (EAR) to implement
- Coordinate and facilitate meetings with Outside Agencies to identify collaboration opportunities.
- Continue implementation of the Strategic Communications Plan through Community Relations Department.

Arts Commission

- Develop new programs and projects that meet the identified needs in the arts community.
- Determine best path to allow additional streams of revenue for new programs and projects.
- Explore grant opportunities to execute new community and county-wide projects that fit within the OCAC's updated goals.
- Host social gatherings of "Orange County Creatives" (a Facebook group formed by the OCAC for the local arts community).
- Continue to promote the arts through traditional and digital media. Transform the artsorange.org into the "go-to" source for anything arts related in Orange County. Explore new marketing campaigns that address id

Orange County Partnership to End Homelessness

- Increase access to stable and affordable housing by collaborating with public housing authorities, maximizing federal and local sources of homeless service funding
- Retool the homeless crisis response system by increasing participation in coordinated entry, completing funding requests for identified system gaps, training community members on evidence-based best practices, and evaluating system outcomes by race, gender, and household type.

Risk Management

- Work with Departments to complete Business Continuity Plans
- Provide an enterprise risk management program with continuous assessment of evolving risk
- Provide loss prevention and safety services to all departments, working to ensure a safe and healthful work environment for all employees

Budget Highlights

Manager

The FY 2018-19 Commissioner Approved Budget includes $50,000 for racial equity training. This is offset by a reduction of $50,000 for consulting services. These funds will begin County-wide staff training, which will be phased over several years to reach all County employees. $50,000 remains in contract services to complete management reviews and organizational assessments.

Arts Commission

The FY 2018-19 Commissioner Approved Budget allocates occupancy tax funds equal to 10% of the previous year actual collection and will support $13,743 in new programming. This benchmark will be used in the future to calculate the amount of occupancy tax allocated to the Arts Commission.

Risk Management

The FY 2018-19 Commissioner Approved Budget includes:

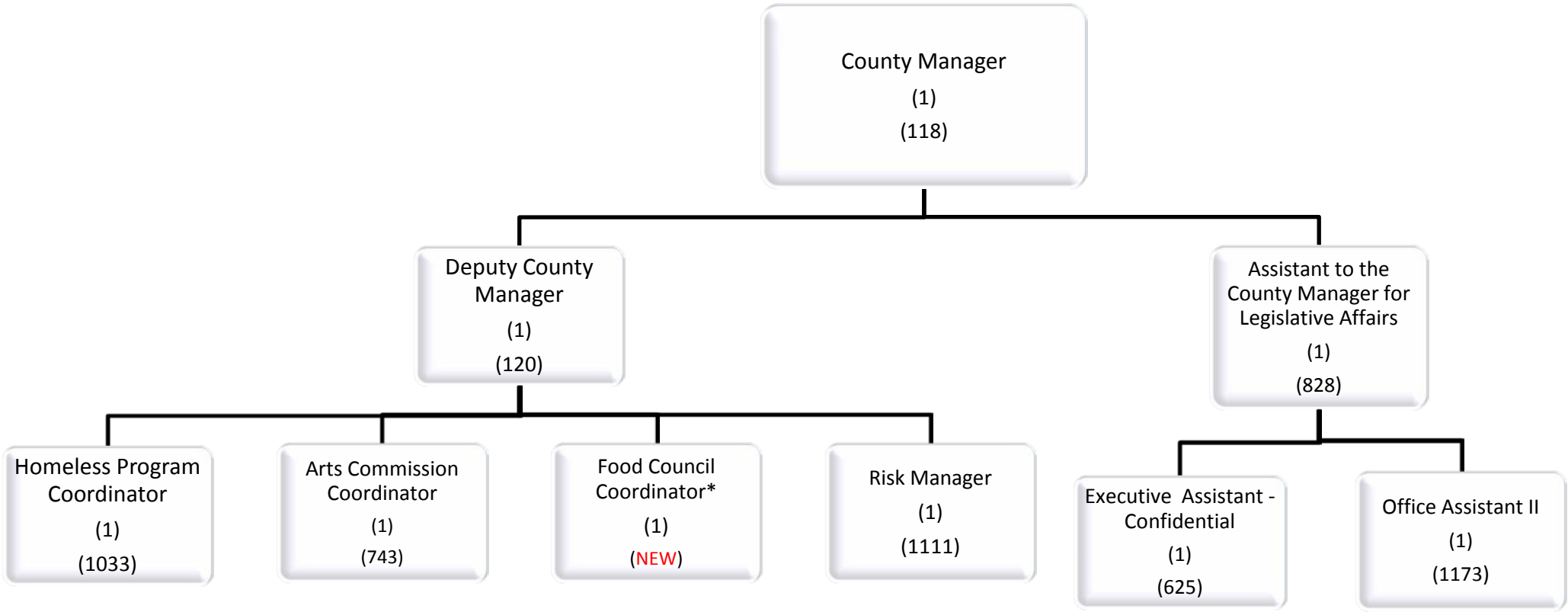
- Reduction of $50,000 for workers compensation based on expected cost
- Reduction of $50,000 for unemployment insurance based on expected cost

- Increase of $10,000 for bonds and insurance for property insurance rate increases for hurricane events

Food Council

The FY 2018-19 Commissioner Approved Budget includes a new Food Council division ($71,000), contingent on an executed cost-share agreement with Towns of Chapel Hill, Carrboro, and Hillsborough. This includes a new Time-Limited 1.0 FTE Food Council Coordinator position ($58,774), contingent on cost-share funding. Proposed cost share is as follows: Orange County (39%), Town of Chapel Hill (41%), Town of Carrboro (15%), and Town of Hillsborough (5%). Percentage of cost-share is based on population.

County Manager's Office



FY 2018-19 Commissioner Approved

*Denotes Time-Limited Position(s)

Courts

Website: http://www.nccourts.org/county/orange

By Category (General Fund)	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved Account: 700
Personnel Services	0	9,000	9,000	7,500	0	0
Operations	16,658	61,000	38,915	16,600	61,000	61,000
Capital Outlay	255	0	22,085	20,000	0	0
Total Expenditures	**$ 16,913**	**$ 70,000**	**$ 70,000**	**$ 44,100**	**$ 61,000**	**$ 61,000**
County Costs (net)	**$ 16,913**	**$ 70,000**	**$ 70,000**	**$ 44,100**	**$ 61,000**	**$ 61,000**
Total Courts and Related Expenditures	**$ 16,913**	**$ 70,000**	**$ 70,000**	**$ 44,100**	**$ 61,000**	**$ 61,000**

Major Services

- The County is required under section 74 of the NC General Statutes to provide space, equipment, and law books for the District Attorney's Office, Superior Court, the Clerk of Court and District Court.

Budget Highlights

- The decrease in Personnel Services for FY 2018-19 is due to not budgeting for the Jury Personnel master list; this is budgeted every other fiscal year.

Criminal Justice Resource Department

Phone Number: (919) 245-2303 Website: N/A

	2016-17 Actual Expenditures*	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Category (General Fund)						**Account: 720**
Personnel Services	251,620	416,277	416,277	388,681	512,899	512,899
Operations	36,103	56,449	92,616	56,412	90,400	105,400
Capital Outlay	0	8,706	8,706	8,283	2,030	2,030
Total Expenditures	**$ 287,723**	**$ 481,432**	**$ 517,599**	**$ 453,376**	**$ 605,329**	**$ 620,329**
Offsetting Revenues	*(329,775)*	*(478,121)*	*(504,288)*	*(390,287)*	*(605,329)*	*(605,329)*
County Costs (net)	**$ (42,052)**	**$ 3,311**	**$ 13,311**	**$ 63,089**	**$ 0**	**$ 15,000**
Total Criminal Justice Resource Office and Related Expenditures	**$ 287,723**	**$ 481,432**	**$ 517,599**	**$ 453,376**	**$ 605,329**	**$ 620,329**

Mission Statement

The Criminal Justice Resource Department directly oversees the County's Pretrial Release Services, two drug treatment courts, the Misdemeanor Diversion Program, the Youth Mental Health Liaison and the Criminal Case Assessment Specialist. The department seeks to support and increase jail alternatives, opportunities for diversion from the criminal justice system, and provide treatment needs assessment and programming for criminal or juvenile-justice involved individuals with the objective of reducing the numbers of mentally ill in detention, safely and successfully reducing overall rates of pretrial detention, reducing recidivism and addressing racial and economic disparities.

Major Services

- Oversee and administer Pretrial Release Services, which provides necessary information for court stakeholders in setting pretrial release conditions and supervises individuals on pretrial release with the goal of reducing unnecessary pretrial detention, ensuring community safety, reducing disparities and increasing court attendance.
- Oversee, administer and enhance the County's two drug treatment courts.
- Oversee the Criminal Case Assessment Specialist and Youth Mental Health Liaison, two clinical positions that assess mental health and substance use issues, address treatment needs and provide case management support for adults and youth in detention or at risk of detention.
- Administer the Misdemeanor Diversion Program, which diverts 16 and 17 year old first offenders from the adult criminal justice system.
- Administer and support the Justice Advisory Council.
- Provide data and information to County stakeholders to support, improve and recommend jail alternatives programming and initiatives.

FY 2017-18 Outcomes

- Youth Mental Health Liaison and Misdemeanor Diversion Coordinator positions were both filled and have established important partnerships with juvenile justice and law enforcement stakeholders.
- Coordinated Local Reentry Council plan created by JAC sub-committee and submitted to the North Carolina Department of Public Safety.
- Collaborated with the Sheriff's Office to create and support the COORE Program and Peer Support Services at the Detention Center.
- Instituted an evidence-based risk assessment tool and differing levels of supervision (including GPS monitoring for higher-risk cases) to Pretrial Release Services.
- Expert-led trainings resulted in best-practice based revisions to drug treatment court policies and procedures.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Service: Misdemeanor Diversion Program					
Total Number of 16 and 17 Year olds served by MDP	Start Date: 4/15/16: 15	69	85	60	80
Percentage of successful completions of MDP Diversion Plans	100%	89%	95%	90%	90%
Percentage of MDP graduates that remain arrest-free	93%	94%	95%	90%	90%
Service: Pretrial Release Services					
Number of individuals screened for Pretrial Release	Start Date: 1/6/16: 465	939	1015	890	900
Number of individuals released to Pretrial Release	235	393	410	380	400
Percentage of successful completions of or compliance with Pretrial release (no FTA or terminating violation)	65%	79%	75%	80%	82%
Service: Criminal Case Assessment Specialist					
Number of incarcerated individuals assessed and/or helped with mental health or substance use issues	Start Date: 1/6/16: 56	114	90	120	120
Percentage of referrals that resulted in treatment provision and release from Jail	82%	68%	78%	70%	70%
Service: Drug Treatment Courts					
Number of Individuals served in the drug treatment courts	36	45	45	42	45
Percentage of participants in successful completion or that graduated	33%	64%	50%	66%	65%
Service: Youth Mental Health Liaison					
Number of youth 18 and under referred	N/A	N/A	N/A	50	70

FY 2018-19 Objectives

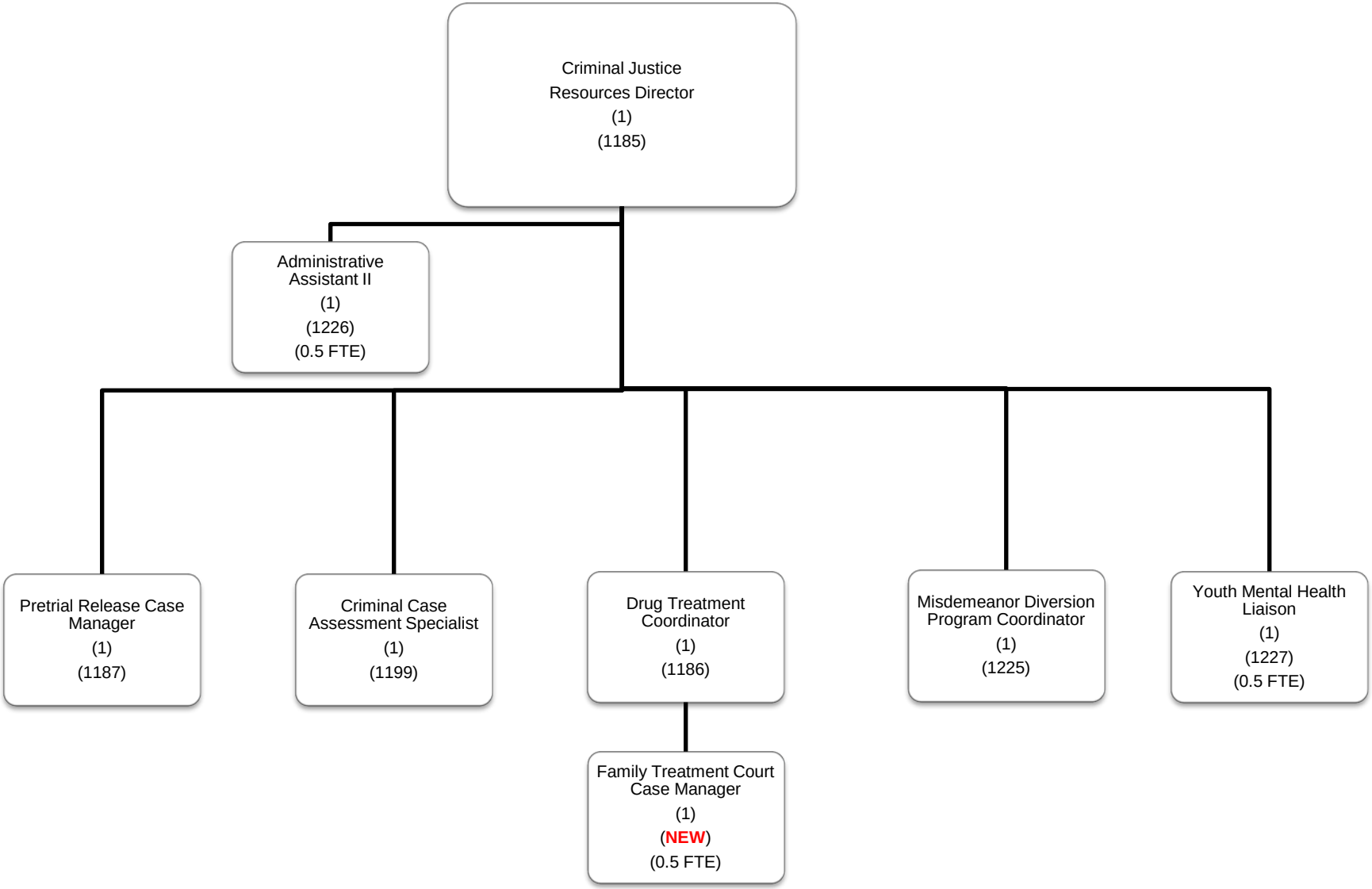
- Operational Coordinated Local Reentry Council.
- Hire a part-time Family Treatment Court Case Manager for the drug treatment courts.
- Assist stakeholders with start and administration of Law Enforcement Assisted Diversion Program in adult criminal justice system.
- Continued collaboration with the Sheriff's office to enhance Detention Center mental health and substance use intake identification, data collection, inmate support and policy creation, as needed.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes:

- 0.5 FTE Family Treatment Court Case Manager, $34,482 ongoing and start-up cost to be funded from increase in ABC Board grant
- Increase for Contract Services in the amount of $15,000 for GPS Units for Pretrial Release Services
- Contract Service for Jail Psychiatry, $15,000, funded using Cardinal Innovations MOE funds

Criminal Justice Resource Department



FY 2018-19 Commissioner Approved

Department of Environment, Agriculture, Parks and Recreation

Phone Number: (919) 245-2510 Website: *www. orangecountync.gov/departments/deapr/index.php*

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Category (General Fund)						**Account: 615**
Personnel Services	2,990,858	3,009,751	3,033,607	3,030,964	3,072,065	3,054,267
Operations	683,859	1,009,314	1,108,275	1,027,907	1,015,668	949,089
Capital Outlay	26,125	54,735	92,230	91,565	47,400	40,200
Total Expenditures	**$ 3,700,842**	**$ 4,073,800**	**$ 4,234,112**	**$ 4,150,436**	**$ 4,135,133**	**$ 4,043,556**
Offsetting Revenues	*(638,467)*	*(611,887)*	*(691,413)*	*(664,327)*	*(589,363)*	*(589,363)*
County Costs (net)	**$ 3,062,375**	**$ 3,461,913**	**$ 3,542,699**	**$ 3,486,109**	**$ 3,545,770**	**$ 3,454,193**
Other Related Programs (Multi-year Grant Fund)						**Account: 6100**
Personnel Services	0	0	0	0	0	0
Operations	3,000	0	0	6,000	25,000	25,000
Capital Outlay	0	0	0	0	0	0
Total Expenditures	**$ 3,000**	**$ 0**	**$ 0**	**$ 6,000**	**$ 25,000**	**$ 25,000**
Offsetting Revenues	*(3,250)*	*0*	*0*	*0*	*0*	*0*
County Costs (net)	**$ 15,000**	**$ 0**	**$ 0**	**$ 6,000**	**$ 25,000**	**$ 25,000**
Total Department of Environment, Agriculture, Parks and Recreation and	**$ 3,703,842**	**$ 4,073,800**	**$ 4,234,113**	**$ 4,156,437**	**$ 4,160,133**	**$ 4,068,556**

Division Summary

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Program (General Fund)						
Admin/Support Services	776,647	792,408	792,736	722,967	653,440	653,440
Community Centers	129,615	260,435	288,413	275,734	325,995	263,799
Natural and Cultural Resources	281,769	300,589	309,946	345,469	405,680	385,103
Parks	1,348,430	1,524,497	1,563,807	1,537,839	1,508,856	1,500,052
Recreation	765,565	802,699	882,367	863,593	838,578	838,578
Soil & Water Conservation	398,816	393,172	396,843	404,834	402,584	402,584
Total Expenditures	**$ 3,700,842**	**$ 4,073,800**	**$ 4,234,112**	**$ 4,150,436**	**$ 4,135,133**	**$ 4,043,556**
Offsetting Revenue	(638,467)	(611,887)	(691,413)	(664,327)	(589,363)	(589,363)
County Costs (net)	**$ 3,062,375**	**$ 3,461,913**	**$ 3,542,699**	**$ 3,486,109**	**$ 3,545,770**	**$ 3,454,193**
Total Expenditures	**$ 3,700,842**	**$ 4,073,800**	**$ 4,234,112**	**$ 4,150,436**	**$ 4,135,133**	**$ 4,043,556**
Other Related Programs (Multi-year Grant Fund)						
Historic Resources Inventory	3,000	0	0	6,000	25,000	25,000
Total Expenditures	**$ 3,000**	**$ 0**	**$ 0**	**$ 6,000**	**$ 25,000**	**$ 25,000**
Offsetting Revenue	*(3,250)*	*0*	*0*	*0*	*0*	*0*
County Costs (net)	**$ 15,000**	**$ 0**	**$ 0**	**$ 6,000**	**$ 25,000**	**$ 25,000**
Total Expenditures	**$ 3,000**	**$ 0**	**$ 0**	**$ 6,000**	**$ 25,000**	**$ 25,000**

Mission Statement

The Department of Environment, Agriculture, Parks and Recreation (DEAPR) works to conserve and manage the natural and cultural resources of Orange County. Included within this “green infrastructure” are natural areas and nature preserves, open spaces, parks and recreation facilities, water resources, and agricultural and cultural resource lands. Consistent with the strong environmental ethic of the community, DEAPR also strives to bring environmental education, recreation, athletics and other programs to residents of the County - with a goal of promoting cultural, physical and natural stewardship and well-being.

Department of Environment, Agriculture, Parks and Recreation: Administration

Major Services

- Administers the department and project budgets, as well as capital projects identification, budgeting, planning and implementation.
- Coordinate parks and open space planning efforts.
- Handle facility reservation and program registrations for County facilities and recreation programs through the RecTrac/WebTrac programs.
- Address risk management and safety issues within County parks and recreation facilities.
- Work on intergovernmental projects and initiatives related to environmental, agriculture or parks and recreation topics.
- Provide staff support for the Parks and Recreation Council, the Intergovernmental Parks Work Group and other boards and committees as needed.
- Coordinate department public information and communications including news releases, web site updates, and social media.

FY 2017-18 Outcomes

- Mountains to Sea Trail Planning: Secure adoption of Mountains to Sea Trail (MST) route. Oversee and implement trail easement acquisition, partnerships and construction for the first portions of the MST, focused on extending Hillsborough Riverwalk to Seven Mile Creek Nature Park. Continue this multi-year process to build and maintain trail, working with willing landowners, partners, NCDOT and State Parks.
- Advisory Boards: Coordinated all meetings, and developed studies, reports and plans for the Parks and Recreation Council and Intergovernmental Parks Work Group. Investigated several new potential facilities, including disc golf, primitive camping, orienteering, and bicycle and equestrian potential within County parks. Advised and provided direction to the Agricultural Preservation Board and other advisory boards as needed. Attended Carrboro Greenways Commission meetings as the Orange County liaison. Participated in the ADA Accessibility Assessment of all County facilities with Asset Management. Attended and contributed to the Transportation & Outdoor Spaces Work Group for the Orange County Master Aging Plan. Coordinated the development and implementation of the new Countywide Interactive Trails and Greenways map (rollout anticipated fall of 2017).
- Parks and Open Space Capital Improvements: Supervised the construction and engineering contracts for Fairview Parking Area. Planned and oversaw the permitting and development of a replacement pedestrian bridge for River Park (including securing required permits with the town of Hillsborough). Investigated and coordinated with Town of Hillsborough on planned and implemented Margaret Lane sidewalk improvements. Bid and oversaw construction of future Seven Mile Creek Nature Park parking area and ADA loop trail. Implemented other capital projects as budgeted and approved.
- Continued to work on community centers and working with neighborhood associations to make the centers important locations for community–building, meeting local needs and community activities. The neighborhood associations have begun managing daily operations to re-energize and support

increased activities and programs at Efland-Cheeks Community Center and cedar Grove Community Center, and Rogers Road Community Center.

- Departmental Operations: Organized and conducted bimonthly staff meetings, staff Leadership Team meetings, and special topical work groups to accomplish defined priorities and tasks. Regular meetings with division heads. Organized and conducted safety and risk management training. Worked with Human Resources on classification analyses.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Service: Program Registrations					
Outcome Measure Total Number of Registrations Processed	7135	7872	7127	9000	9646
Performance Measures (Any type) % On-line registration taken on WebTrac	44%	40%	45%	42%	42%
Service: Mountains to Sea Trail Meetings					
Conduct meetings, communiques and information reports on the Mountains to Sea Trail project	0	4	2	5	4 (podcasts)

FY 2018-19 Objectives

- Continue efforts to create partnerships with local agencies and businesses for sponsorships, special events, and potential shared facility funding. Negotiate updated agreements and sponsorship arrangements as needed.
- Implement more open and user-friendly information outreach about County parks, centers and nature preserves. Significantly increase public opportunities for interaction on parks and preserves through social media and special information-sharing methods.
- Conduct, in conjunction with the Town of Chapel Hill, a park master plan for the future Millhouse Road Park.
- Complete master plan revisions for Cedar Grove Park, Soccer.com Center and Little River Park.
- Serve as budgetary liaison for the County's community centers, and provide grounds and other support as needed.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes:

- Landscape Architect position moved from Administration Division to Natural and Cultural Resources Division
- Motor Pool charges are no longer being charged to departments under operations

Department of Environment, Agriculture, Parks and Recreation: Recreation

Recreation Division Mission Statement

DEAPR-Recreation Division exists to provide Orange County residents of all ages, backgrounds, abilities, and interests with a wide variety of affordable recreation programming, open access to recreation facilities, and opportunities for all people to gather, celebrate, and engage in activities that promote healthy lifestyles, teach important life skills, and build a stronger community.

Major Services

- The Recreation Division is responsible for the planning, promotion, programming and implementation of well-rounded, age-specific recreation activities. Full-spectrum recreation services include athletic leagues, instructional programs, special events, and summer camps for various age groups. Personnel are involved in all aspects of this service from start to finish which includes participant registration, face-to-face communication with patrons, program implementation, and dispute resolution as necessary.

- Recreation manages permit scheduling, maintenance, rental supervision, and billing support of all Orange County recreation facilities including the Central Recreation Center, and Soccer.com Center for a 7-day-per-week, 14-hour-per-day operation. Additionally, the Recreation Division is responsible for rental supervision for the Cedar Grove Community Center and Efland-Cheeks Community Center on weekday evenings and all day Saturday and Sunday. The service includes set-up and breakdown for groups and organizations, recreation and athletic programs, monthly meetings, County Department meetings/training, and County voting precincts.

- Recreation manages over 375 volunteers annually including 50 special event volunteers and 325 youth athletic league coaches. The Volunteer Coaches Training Program assists coaches with the skills of teaching youth sports in a positive, fun, and cultivating atmosphere. Coaches receive criminal background and sexual predator checks every two years. Groups of coaches also serve on advisory committees directed by Recreation Staff to improve and enhance youth program implementation. In addition to managing volunteers the Recreation Division enlists the support of parents in providing a safe and enjoyable environment for youth sports participants. To this end the Division provides parent orientations that introduce parents to the benefits of youth sports and proper behavior for supporters during athletic games and practices.

- Recreation manages a full-service at our EmergeOrtho concession at the Soccer.com Center and a mobile food trailer both of which operate under the guidelines of North Carolina health codes and standards. The Soccer.com Center concession stand supports all activities at the Soccer.com Center including tournament, league play, and special events. The mobile food trailer is deployed at County-wide special events including Movies in the Park, Community Egg Hunt, Halloween Spooktacular, Fairview Live, and sports tournaments.

- Recreation manages the support of existing partnerships and the development of new collaborations with community organizations, local interest groups and other County Departments. Existing partners include Orange Tennis Club, Hillsborough Youth Athletic Association, Triangle United Soccer Association, Hillsborough Police Department, YMCA Young Leaders, Beyond Expectations, Orange County Health Department, Orange County Schools, and Hillsborough Chamber of Commerce. New community collaborations are being explored at all times.

FY 2017-18 Outcomes

- Supported the community-based Family Success Alliance by providing recreational based programs that met the FSA's objective of improving children's chances for educational and economic opportunities. The Recreation Division provided a 4-week summer camp at New Hope Elementary School in July and August 2017 that supplemented the FSA's reading literacy program.
- Offered expanded programming in summer camps, athletics, and general recreation. In summer 2017 the Recreation Division offered 90 camps with 1,928 enrollments, which was an increase of 12 camps and 333 enrollments from 2016. In response to public request the Recreation Division offered a new flag football program, which served 40 children and was well received. The Recreation Division offered new general recreation classes in yoga, martial arts and chess.
- Effective October 2017 the Recreation Division assumed responsibilities for permit scheduling, maintenance, rental supervision, and billing support of the Cedar Grove Community Center and Efland-Cheeks Community Center. In three months' time the Recreation Staff has been responsible for supervising 654 rental hours without any additional seasonal staff funding.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Service: Development and implementation of a wide range of recreation programs, for youth and adults.					
Healthy Lifestyle Programs	155	160	160	173	165
Healthy Lifestyle Enrollments	5,900	6,500	6,500	6,700	7,000
Service: Recreation Division Programs in Science, Technology, Engineering, Arts, and Math (S.T.E.A.M.)					
(S.T.E.A.M.) Program Offerings	30	59	59	60	64
(S.T.E.A.M.) Participant Enrollments	475	850	943	967	1,065

FY 2018-19 Objectives

- To develop and implement specialized activities at Fairview Park in support of the Fairview Park Monitor program. In FY 2016-17, the Recreation Division began oversight of the outside agency funding at the request of Fairview Community Watch to provide park monitors through the summer at Fairview Park. After surveying park patrons, it was determined that patrons wanted more structured activities to support the youth of their community. The Recreation Division in FY2018-19 will work with the community to provide structured programming opportunities for the youth of the Fairview Community.
- Initiate counselor in training program with three main objectives: (1) Provide expanded opportunities for summer enrichment for ages 13-15; (2) Develop leadership, teamwork, customer service, and supervisory skills for preteens; (3) Enhance existing summer camp services to enrolled campers and their families with the assistance of young leaders.
- Implement online training options for Parent Meeting and Coaches Training. Current information and training sessions are entirely in-person, creating scheduling conflicts and hampering implementation of mandatory attendance. Online alternatives will be aimed at improving convenience for both staff and customers.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes:

- Increase of 222 seasonal hours, $3,058; cost offset by increase in revenue and reductions in operations
- Increase of $6,580 for operations, primarily special activity instructors; cost are offset by increase in revenue and reductions in other operational areas
- Fee increases: Activity room rental ($5 per hour increase, total $30 per hour) and Athletic tournament fees ($15 per hour increase, total $50 per hour); Fee recommendations based on research, and are comparable to other local governments

Department of Environment, Agriculture, Parks and Recreation: Parks

Parks Division Mission Statement

The Orange County Parks division is dedicated to the purpose of enriching the physical, social and emotional quality of life of the people of Orange County. Within the limitations of our resources, we promise to provide clean and safe parks, preserves and greenways throughout the County. We will protect and preserve the elements of natural and cultural heritage within our parks and promote the stewardship of these sites through educational and conservational programs and practices.

Major Services

- Maintain nine County Parks comprising 746 acres, including the Seven Mile Creek Nature Park (part of the Upper Eno Nature Preserve) that is slated to open in summer of 2018. Assist in the conservation and management of four land-banked future park sites (336 acres) and three nature preserves (including public open spaces) totaling 472 acres.
- Maintain County grounds and landscaped areas including 27 sites that total approximately 140 acres.
- Continuously strive to improve the quality and aesthetics of County Parks, athletic fields and facilities. Increase athletic field availability while maintaining and improving field conditions, park safety and patron experience.
- Perform needed periodic management and stewardship of County Nature Preserves, working with the Land Conservation Manager and Landscape Architect to develop management practices that enhance, manage and preserve the natural resources of those sites for humans and wildlife.
- Ensure that all County Play areas are maintained to meet and exceed the National Playground Safety Institute, the National Park and Recreation Association and the American Society of Testing Materials standards and codes.
- Improve, expand and conduct nature programs and special events to various age groups and schools, promoting environmental stewardship and nature appreciation.
- Promote a high level of safety, efficiency and professionalism thru training, seminars, obtaining and maintaining licenses, certifications as well as conducting monthly safety and training meetings.

FY 2017-18 Outcomes

- Maintain all County parks, public open spaces, trails and landscaped areas/grounds to a high level
- Establish protocols and procedures that enable athletic fields to be utilized longer while maintaining natural turf fields to a safe and healthy condition.
- Provided numerous nature program classes and events ranging from Arbor Day to stargazing that were enthusiastically attended and appreciated.
- All playgrounds met or exceeded all safety standards and regulations set forth by the industry.
- Scheduled timely responses to replacing and or installing new or missing street signs.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Service: Manage a total of 1802 acres of County Parks, preserves, open space and landscaped areas.					
Park acreage maintained	709 acres	770 acres	860 acres	876	884 acres
Acres of Landscaped grounds maintained	106 acres	139 acres	145 acres	141 acres	144 acres
Stewardship support/management of future park sites and nature preserves	412 acres	472 acres	582 acres	532 acres	540 acres
Meet or exceed the NSI & ASTM codes and regulations as they pertain to play structures	100%	100%	100%	100%	100%

FY 2018-19 Objectives

- Strive to maintain all County parks, preserves, open spaces and landscape areas
- Continue to research methods and programs to further improve management, to include implementing site specific programs targeted to forest and meadow management.
- Complete and open hiking trails at Seven Mile Nature Park, which includes a portion of the Mountains to Sea Trail through Orange County.
- Continue to expand and improve upon the nature programs the Parks Division currently provides.
- Continue to maintain our natural turf athletic fields to a high level, and explore the installation of synthetic turf at appropriate locations, enabling the County to conduct numerous tournaments generating revenue and increasing tourism in the County.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes:

- Motor Pool charges are no longer being charged to departments under operations
- Increase for Blackwood Farm Park Seasonal $4,500, to increase operating days; currently open Friday, Saturday, and Sunday, additional funds will facilitate opening on Thursdays
- Increase for Little River Natural Area revenue ($13,862) to share in increase of 963 seasonal hours ($13,252), living wage increase, and other allocated cost
- Capital Outlay items include:

- Grasshopper tractor unit to replace mower 7085, $12,500, tractor is the only replacement unit, mowing deck and other attachments do not need replacing at this time
- Blower attachment for Ventrac Mower, $3,900
- Zero Turn Radius Mower, $14,800, to replace mower 7007

Department of Environment, Agriculture, Parks and Recreation: Natural and Cultural Resources

Natural and Cultural Resources Mission Statement

The Natural and Cultural Resources (NCR) Division provides a wide range of services in the areas of land conservation, water resources policy analysis and data, protection of significant historic/cultural resources, agricultural land preservation, parkland acquisition, design and construction oversight, environmental education and efforts to implement the long-term goal of environmental responsibility in county government

Major Services

- The **Lands Legacy Program** works with willing landowners and other partners (e.g., land trusts, universities, other units of gov't.) to conserve high priority natural and cultural resource lands.
- The **Historic Preservation Program** promotes the preservation, documentation and protection of properties with historical, prehistorical, architectural and/or cultural significance. The Historic Preservation Commission oversees a variety of programs, including the designation of Local Historic Landmarks and the National Register of Historic Places, with administrative support provided by DEAPR staff.
- **Orange Well Net** is a groundwater observation well network established by the County in 2010 in partnership with other entities. The network currently includes six bedrock wells and seven regolith wells that monitor fluctuations in groundwater levels. Findings are used to inform the public and officials about groundwater supply issues, including the impact of natural phenomena (such as drought) on groundwater in Orange County. Groundwater levels are collected hourly, and this information is made available to the public on the NC Division of Water Resources web page.
- Partnered with other jurisdictions in the **Eno River Watershed Hydrilla Management Task Force** to complete a two-year pilot study evaluating the use of an EPA-approved herbicide to manage an invasive aquatic weed (Hydrilla) that is infesting the Eno River watershed.
- The goal of **Environmental Responsibility in County Government** was adopted by Orange County in December 2005. DEAPR works with other county departments to implement a series of objectives that support the goal of performing County functions with a sensitivity and ethic that promotes environmental responsibility and leadership.
- Continued participation in the **Upper Neuse River Basin Association (UNRBA)** effort to re-examine Stage II of the Falls Lake Nutrient Management Strategy.
- Finally, the NCR Division maintains a comprehensive database of significant natural and cultural resources in Orange County. These data are updated regularly; most are available electronically for use by other County departments, other jurisdictions, partner entities, and the general public.
- Supervise consultants and contractors in the design and development of parks and recreation facilities.

- Assist countywide departments with site planning; consultant selection and construction drawing documentation.
- Provide staff support for the Intergovernmental Parks Work Group and other boards and committees as needed.
- Plan for and provide environmental education information; programs and community events.

FY 2017-18 Outcomes

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Service: Land conserved through the Lands Legacy program					
Outcome Measure: acres protected	73	137	137	119	374
Outcome Measure: Funds (or donated value) received for completing County land conservation projects	$161,000	$180,000	$180,000	$0	$250,000
Service: Orange Well Net					
Outcome Measure: Ground water wells monitored by Orange Well Net	14	13	13	13	13
Service: Historic Preservation Program					
Outcome Measure: Historic properties designated as Local Landmarks or placed on the National Register	1	1	1	2	4
Service: Environmental Education Outreach					
Farm to Table Fourth Grade Field Trip participants	510	493	500	500	500
Earth Day (Earth Evening) participants	300	300	350	350	350
Middle School Earthwalk participants				125	125
Provide interpretive environmental education signage at park sites		10	8	8	15

FY 2018-19 Objectives

- Complete two farmland conservation easements with federal/state grant funds
- Continue to pursue partnerships and grant funding for Lands Legacy program land acquisitions.
- Acquire land for additional priority sites by Lands Legacy program
- Open Seven Mile Creek Nature Park (Upper Eno Nature Preserve) trails and parking area to the public
- Implement the master plan from Hillsborough to Seven Mile Creek segment of the NC Mountains-to-Sea Trail (MST)
- Support the County's Historic Preservation Commission to complete the final writing phase of the planned joint County-Hillsborough publication on the historic resources of Orange County, with funding assistance from state and private grants.
- Designate two new Local Historic Landmarks
- Complete two new National Register nomination

- Continue to participate in Eno River Watershed Hydrilla Management Task Force, including development of Hydrilla Management Plan for the 5-year period 2017-2022
- Continue to participate in Upper Neuse River Basin Association (UNRBA)
- Conduct, in conjunction with the Town of Chapel Hill Parks and Recreation Department, a park master plan for the future Millhouse Road Park.
- Complete the next phase of planning and park construction management for River Park.
- Complete, in conjunction with the Durham County Open Space and Real Estate Division the master plan for Little River Regional Park
- Continue to assess conditions of the former Hillsborough Landfill utilizing State trust fund
- Develop interpretive environmental and cultural educational signs for New Hope Nature Park
- Plan and host Earth Evening and the Farm to Table Field trip events
- Complete planning for restoration of historic Strayhorn-Blackwood House at Blackwood Farm Park
- Work is underway as directed by the BOCC on the MST segment between Occoneechee Mountain and Seven Mile Creek Nature Park using existing funding.
- Acquisition of new agricultural conservation easements pending decisions on State/federal grant applications.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes:

- Landscape Architect position moved from Administration Division to Natural and Cultural Resources Division

Department of Environment, Agriculture, Parks and Recreation: Soil & Water

Soil & Water Mission Statement

Orange Soil and Water Conservation District: to protect and conserve Orange County's natural resources by providing technical, financial, and educational advice on agricultural farmland and non-agricultural lands concerning soil erosion control, water quality, and sustainable agriculture; administers Orange County Voluntary Agricultural District Program; provides environmental outreach programs for youth and adults.

Major Services

- Provide technical assistance to citizens concerning; agricultural land use recommendations, develop agriculture conservation plans, nutrient management planning, design and implement agriculture sediment and erosion control best management practices to meet US Dept. of Agriculture standards; improve water quality by reducing soil erosion, nitrogen and phosphorus delivery to streams, and improving riparian stream buffers.
- Administer state and federal cost share and/or grant funding programs that focus on improving water quality and protecting natural resources; process applications, determine funding needs, develop funding contracts, manage and distribute funds based on qualifying measures for agricultural and non-agricultural landowners. Focus assistance to landowners to meet the State mandated nutrient reductions in the Jordan Lake and Falls Lake watersheds (over 95% of Orange County). Participate in

Orange County focus group (H2Orange), and state's Agricultural Watershed Oversight Committee to meet watershed rules.

- Administer the Orange County Voluntary Agricultural District (VAD) and Enhanced Voluntary Agricultural District (EVAD) Programs, for qualifying farmers; process applications, verify farm eligibility, report to Orange County Agricultural Preservation Board and BOCC for approvals, develop conservation agreements, record agreements with Orange County Land Records, install signage on enrolled farmlands. Assist DEARP -Land Conservation staff with promoting and seeking federal and state grants for conservation easement funding; encourage preservation and conservation of agriculture lands and natural areas.

- Enhance citizen awareness of natural resource conservation through educational programs: develop and sponsor workshops for citizens, landowners and farmers; planning/participate in Agricultural Summit; K-12 classroom presentations; outdoor classrooms at schools, Earth Walk, (environmental field day for all Orange County Schools 7th graders; plan and sponsored for 48 years); Envirothon program, local, area and State contest (middle and high school environmental education contest with 800+ student participation-5-6 teams from Orange Co.); assist with planning and participate in DEAPR-Farm to Table 4th grade field trip at Blackwood farm; assist with developing Discovery Trail at Blackwood

FY 2017-2018 Outcomes

- Assessed treatment needs for animal operations and cropland based on water quality and soil erosion issues; provided technical and financial assistance to landowners; plan, design, and installation of best management practices (BMP's) treating agricultural sediment and nutrient runoff problems; agricultural conservation planning that includes wildlife enhancement, water quality improvement; and reforestation through available cost share/incentive programs. Provide technical assistance to urban landowners; assessment, planning and designing BMP's to retrofit and treat water quality concerns with sediment and storm water runoff problems.

- Assist DEAPR/Natural and Cultural Resources division with technical assistance, detailed soils maps, development/update agricultural conservation plans, letters of support, assist with seeking state and federal funding for the Orange County Lands Legacy, as needed.

- Increase agricultural awareness and protection of farmland through enrollment in the Orange County VAD/EVAD program available to agricultural landowners by increasing enrolled acres; recorded documentation with Land Records, and installation of visible VAD signs in the agricultural community. Assisted Orange County Agriculture Preservation Board plan and host a Landowner appreciation breakfast for participants in the VAD/EVAD program with 65 attendees.

- Promote natural resources educational opportunities by assisting citizens, schools, teachers, home-school groups; provide workshops, farm visits, mini-grant programs, teachers' workshops, environmental field days, regional and state Envirothon contest. Develop outdoor classrooms and pollinator gardens at schools to increase awareness of storm water runoff, water quality concerns, and natural resources; assist with 4th grade Farm to Table event at Blackwood Farm; planning, secured grant funding, and assisted with developing Discovery Trail at Blackwood Farm.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Service: Administering, contracting and implementing funding programs to install BMP are to reduce soil erosion, reduce nitrogen and phosphorus movement into water systems, and protect natural resources					
Outcome Measure: Contracted funding to install BMP's on agri. and non-agri. property to protect natural resources					
State funds encumbered /contracted for BMP's for agriculture	$84,359	$90,326	$100,000	$91,453	$90,800
Federal USDA-EQIP funds encumbered /contracted for BMP's for agriculture	$40,000	$50,000	$60,000	$15,000	$60,000
State funds encumbered/contracted with urban land users	$6,583	$6,800	$8,000	$8000	$4,500
Service: Increase participation in Farmland preservation programs to protect agriculture.					
Outcome Measure: Promoted and increased enrollment into the VAD/EVAD program					
Farmland Enrolled in VAD/EVAD program-per year enrollment acres(ac.)	1570 ac.	2392 ac.	1500 ac.	1075 ac.	1500
Agri. Preservation Bd. Host landowner appreciation breakfast for VAD/EVAD	0	72 participants	70 participants	65 participants	75 participants
Service: Increase outreach program participation to inform citizens of natural resource programs and through educational programs.					
Outcome Measure: Provide awareness and education programs to youth and adults through educational programs					
Number of individuals participated	2600	1800	2600	1800	2000

FY 2018-19 Objectives

- Promote and increase awareness of County, state and federal programs that provide education, technical and financial assistance to agricultural and non-agricultural landowners, public and private, to protect Orange County's natural resources. Provide technical assistance and implement best management practices (BMP's) that will improve soil and water quality in all watersheds, reduce sediment and nutrient run off into streams from agricultural lands, meet the state mandated required nutrient reductions goals in the Jordan Lake and Falls Lake watersheds. Provide watershed BMP updates and technical information to Orange County, NCDA-Soil and Water Conservation, NC Division of Water Resources, and NC Environmental Management Commission as requested.

- Increase awareness and enrollment acres in the VAD/EVAD program to qualifying agricultural operations. Develop and record conservation agreements with landowners to protect and enhance County agriculture lands. Install signs on farms throughout county. Assist Agriculture Preservation Board with planning and hosting landowner appreciation breakfast. Assist DEAPR/Natural and Cultural Resources division with Orange County Lands Legacy program: develop review of conservation plans and assist with securing state and federal funding.

- Increase awareness to citizens about the importance of conservation and preservation of natural resources through educational programs and workshops for students and adults. Continue to seek funding for development and expanding the Discovery Trail at Blackwood Farm. Assist/committee participant with planning county fall festival, Local Fest.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes:

- $33,000 decrease in State revenue; State revenue has historically funded 0.5 of 2 FTEs; State funding will only fund 0.5 of 1 FTE, with amount not to exceed $20,000; The County General Fund will supplement and preserve the position
- Motor Pool charges are no longer being charged to departments under operations

Department of Environment, Agriculture, Parks and Recreation: Community Centers

Major Services

- Serve as a liaison for pass-through funding for Efland Cheeks, Cedar Grove, and Rogers Road Community Centers
- Work with neighborhood associations on programs, operations, and activities

FY 2017-18 Outcomes

- Completed individual operating agreements between the County and Community Center associations. Worked through budgetary, legal, and risk management, scheduling and other issues in collaboration with the neighborhood associations
- Turned over operations of Community Centers to the neighborhood associations

FY 2018-19 Objectives

- Maintain operating agreements between the County and Community Center associations

Budget Highlights

The FY 2018-19 Commissioners Approved Budget includes:

- Rogers Road Community Center funded at a 2% increase over FY 17-18 Original budget; total funding equals $86,644
- Cedar Grove Community Center funded at a 2% increase over their FY 18-19 Request; Request was less than FY 17-18 Original budget; total funding equals $89,556
- Efland-Cheeks Community Center funded at a 2% increase over FY 17-18 Original budget; total funding equals $87,599
- Efland-Cheeks request for improved accessibility for handicap parking will be addressed in the Capital Improvement Plan under accessibility projects

Department of Environment, Agriculture, Parks and Recreation: Historic Resources Inventory

Major Services

- Provide narrative descriptions and histories of each historic resource, along with a comprehensive text depicting the overall history of the County and the development and evolution of its many historic resources
- Document the story of the County and its historic resources from the early European contact period with native populations, up through the mid-20th century and the rise of modern Orange County

FY 2017-18 Outcomes

- Submitted grant application for a Certified Local Government grant from the State Historic Preservation Office to help provide funding assistance for the final writing and editorial phase of the publication project
- Obtained funding commitment of $25,000 from the Alliance for Historic Hillsborough in March, 2018, to help pay for cost of final writing and editorial phase
- Secured private challenge gift of $5,000 in December 2017, to assist with project work
- Contracted with editor/author for phase I of writing and editorial phase, consisting of an assessment of all existing written materials and developing a plan for completing the entire project. This was successfully completed in April 2018
- Historic Preservation Commission members completed a process of review and selection of all historic resources to identify properties to be included in the publication
- Alliance for Historic Hillsborough board members completed a separate process of review and selection of Hillsborough historic resources to be included in the publication

FY 2018-19 Objectives

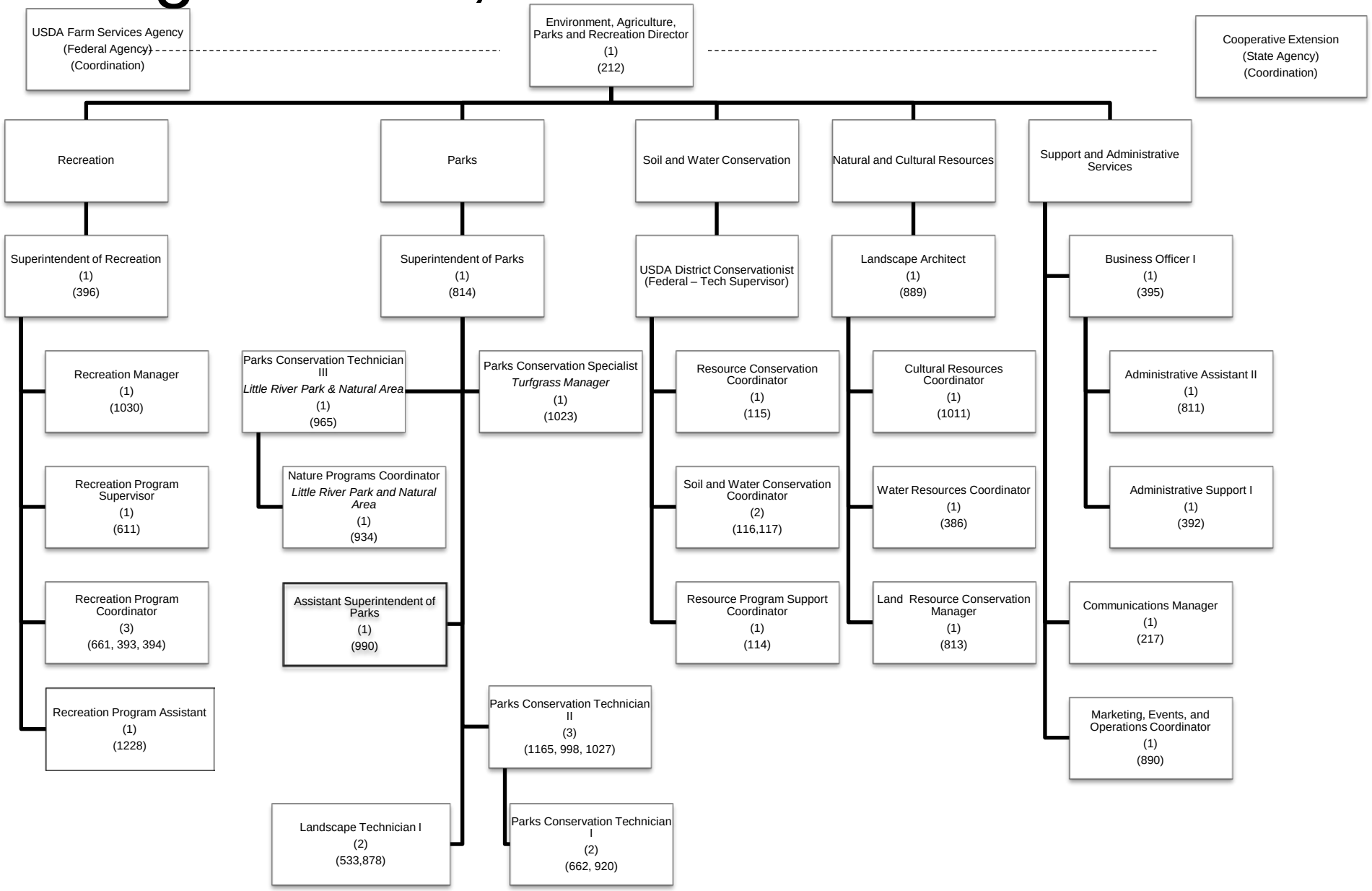
- Complete of writing phase of historic resources book: the County's Historic Preservation Commission seeks to complete the final writing phase of the planned joint County-Hillsborough publication on the historic resources of Orange County and Hillsborough.
- Obtain funding support from other outside sources, through donations and grants, to fund the actual production of the publication, including layout, design, final editing, photography and printing.
- DEAPR staff has already submitted grant applications and funding requests from the State Historic Preservation Office, the Alliance for Historic Hillsborough and the Historic Preservation Fund of Hillsborough for additional monies to complete the production phase of the project, to include layout, design and printing

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes:

- $25,000 increase for historic resources inventory for the completion of the writing phase of the historic resources publication.

Department of Environment, Agriculture, Parks & Recreation



FY 2018-19 Commissioner Approved

Economic Development

Phone Number: (919) 245-2325 Website: http://growinorangenc.com

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Category (General Fund)						**Account: 600**
Personnel Services	466,111	464,625	464,625	464,625	471,445	402,310
Operations	63,131	114,100	117,100	87,775	111,151	111,151
Capital Outlay	521	0	0	0	0	0
Total Expenditures	**$ 529,762**	**$ 578,725**	**$ 581,725**	**$ 552,400**	**$ 582,596**	**$ 513,461**
Offsetting Revenues	*0*	*0*	*0*	*0*	*0*	*0*
County Costs (net)	**$ 529,762**	**$ 578,725**	**$ 581,725**	**$ 552,400**	**$ 582,596**	**$ 513,461**
Visitors Bureau (Visitors Bureau Fund)						**Account: 6005**
Overhead	102,888	89,876	89,876	89,876	117,684	117,684
Personnel Services	492,983	493,375	493,375	490,240	491,280	491,280
Operations	1,237,532	878,152	1,175,907	1,081,152	1,076,532	1,076,532
Capital Outlay	3,519	2,600	2,600	2,600	3,540	3,540
Total Expenditures	**$ 1,836,922**	**$ 1,464,003**	**$ 1,761,758**	**$ 1,663,868**	**$ 1,689,036**	**$ 1,689,036**
Offsetting Revenues	*(1,822,521)*	*(1,597,529)*	*(1,895,284)*	*(1,801,529)*	*(1,846,091)*	*(1,846,091)*
County Costs (net)*	**$ 14,400**	**$ (133,526)**	**$ (133,526)**	**$ (137,661)**	**$ (157,055)**	**$ (157,055)**
Total Economic Development and Related Expenditures	**$ 2,366,684**	**$ 2,042,728**	**$ 2,343,483**	**$ 2,216,268**	**$ 2,271,632**	**$ 2,202,497**

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Program (General Fund)						
Economic Development	529,762	578,725	581,725	552,400	582,596	513,461
Total Expenditures	**$ 529,762**	**$ 578,725**	**$ 581,725**	**$ 552,400**	**$ 582,596**	**$ 513,461**
County Costs (net)	**$ 529,762**	**$ 578,725**	**$ 581,725**	**$ 552,400**	**$ 582,596**	**$ 513,461**
Total Expenditures	**$ 529,762**	**$ 578,725**	**$ 581,725**	**$ 552,400**	**$ 582,596**	**$ 513,461**
Chapel Hill/Orange County Visitors Bureau (Visitors Bureau Fund)						
Visitors Bureau	1,836,922	1,464,003	1,761,758	1,663,868	1,689,036	1,689,036
Total Expenditures	**$ 1,836,922**	**$ 1,464,003**	**$ 1,761,758**	**$ 1,663,868**	**$ 1,689,036**	**$ 1,689,036**
Offsetting Revenue	*(1,822,521)*	*(1,597,529)*	*(1,895,284)*	*(1,801,529)*	*(1,846,091)*	*(1,846,091)*
County Costs (net)*	**$ 14,400**	**$ (133,526)**	**$ (133,526)**	**$ (137,661)**	**$ (157,055)**	**$ (157,055)**
Total Expenditures	**$ 1,836,922**	**$ 1,464,003**	**$ 1,761,758**	**$ 1,663,868**	**$ 1,689,036**	**$ 1,689,036**

Mission Statement

- The Economic Development Department serves to diversify the local economy through the retention and recruitment of desirable and clean businesses, retail, light industrial manufacturing, distribution, mixed use commercial office development, and the redevelopment of existing locations.
- The Department also supports agricultural ventures such as farming, food processing and related food systems. New and existing small business start-ups are supported by making monthly visitation schedule, offering small business grant and loan programs, and maintaining a joint County/Town of Chapel Hill entrepreneurial incubator to assist high technology venture start-ups.
- The Department's affiliated Orange County Visitors Bureau has a separate professional staff & advisory board that promote tourism across the County. The Bureau strives to increase tourism

revenues through convention activity, hotel stays and restaurant visits. The agency's many business promotion activities help create stable jobs for county residents, generate a salary at or above the County's average living wage and support higher density development.

- A primary goal of the Department is to increase Orange County's employment opportunities and non-residential tax base by adding retail sales tax and non-residential property tax revenues, and, to attract higher salaried, advance technology-focused job opportunities offering comprehensive employee benefits. Orange County encourages the recruitment and retention of growth-oriented businesses that have the potential to enhance the County's and residents' financial well-being and quality of life.

Economic Development: Economic Development

Major Services

- Promote growth and diversification of the County's non-residential tax base and employment opportunities through the recruitment and retention of new and existing businesses. Seek new capital investment in clean and desirable technologies that bring high-tech workforce skills, health care coverage & related employee benefits, and, at a salary range at or above the County's living wage.
- Offer business counseling to new and existing retail, commercial and light industrial businesses, and offering direct assistance and various loan and grant financial programs that support entrepreneurial start-up ventures, small businesses, high-tech light manufacturing, agriculture and related agriculture and food processing operations.
- Assist the economic development activities, such as agri-tourism provided by the Department's affiliated agency (Chapel Hill/Orange County Visitors Bureau), which has its own staff and management, advisory board, and a budget funded from Town of Chapel Hill's local hotel occupancy tax revenues.
- Provide small business grant and loan financing for existing small businesses, local entrepreneurs and agriculture ventures through Orange County's Small Business Loan Program, the Business Investment Grant Program, and the Agriculture Economic Development Grant Program. These loan and grant programs for small local businesses are funded by Article 46 revenues (¼ cent sales tax revenues for economic development), and not from the General Fund.
- Provide up-to-date economic and demographic statistical data and related economic development assistance to the County's residents, towns and businesses. Such resources include the Economic Development Department's website, statistical brochures, lectures and public presentations.
- Market Orange County's available inventory of commercial/industrial buildings, and economic development construction sites to prospective businesses, investors, State of North Carolina corporate site selection business recruiters, and site selection consultants.
- Promote the growth of the County's local agriculture and food system economy by supporting local producers, food entrepreneurs, the Piedmont Food & Agriculture Processing facility (PFAP) and the recruitment of food processing related light manufacturing business prospects.

FY 2017-18 Outcomes

- Increased the actual number of corporate investment inquiries the Department received from retail, commercial and light industrial prospects by 15% over the previous fiscal year. These

investment leads were generated by national real estate developers, local realtors, utilities and State of North Carolina's site selection consultants. Increased the number of actual number of visits by prospects to tour Orange County sites and available buildings by 10% over the previous fiscal year. In FY 2017-18, the Economic Development Department received 90 separate investment inquiries from prospective light manufacturing, commercial and retail projects. The Department responded to 50 of those projects (a 25% increase over the previous fiscal year) and experienced a record increase in activity by hosting more than 15 actual prospect visits to the County.

- Continued to apply the use of the Article 46 funding to BOCC approved financial assistance programs (Orange County Small Business Loan, Small Business Investment Grant & Agriculture Economic Development Grant) that support the growth and retention of small businesses and farming operations through the County.
- Local agriculture and food systems support included (1) assisting Orange County Cooperative Extension to plan and conduct the annual Orange County Agriculture Summit in February, (2) leading the formation of a new Orange County Food Council; (3) receiving a grant from the North Carolina Department of Agriculture to set up a new "CROP" micro-loan program to assist Piedmont Food & Agriculture Processing (PFAP) tenants, (4) marketing the agriculture grant program, and (5) collaborating with the Carolina Farm Stewardship Association to implement "GAP" certification training for participating Orange County farmers.
- Created a first-ever comprehensive guide book of all known Federal, State of N.C. and Orange County-based agricultural resources, agencies, loans and grants, and related programs that are available to help Orange County farmers thrive in an agricultural business.
- Visited with all tenants of the "Chapel Hill LAUNCH Innovation Center" incubator, and the "Piedmont Food & Agriculture Food Processing Center" (PFAP) to assist in business retention and market the Department's small business loan and grant programs.
- Provided collaborative assistance to other Orange County departments (Visitors Bureau, Arts Commission, Social Services, Animal Services, Asset Management, Library Services, Planning & Inspections, and Aging) and their respective advisory boards. Also worked closely with the Chambers of Commerce in Hillsborough and Chapel Hill, and the town economic developers in Hillsborough, Carrboro & Chapel Hill.
- Updated and expanded the Department's inventory of site maps, statistical demographic reports, marketing materials, advertising, and joint business networking opportunities with the 3 Town economic developers.
- Routinely marketed available Orange County's available industrial buildings and sites in the 3 Economic Development Districts to prospective business prospects, giving regular emphasis on properties located in the Hillsborough, Efland and the Buckhorn regions. Also marketed retail and commercial office space in Chapel Hill, Carrboro and Hillsborough to visiting prospects.
- The Department's existing business/retention staff member made over 299 face-to-face visits with small and medium sized companies in the County, and marketed the loan and grant programs.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Service: Attract new economic ventures to Orange County.					
# of investment inquiries received from commercial & light industrial prospects	58	81	70	85	90

Economic Development – continued

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Percent change in actual site visits by commercial, retail & light industrial prospects, compared to the previous year	83%	9%	20%	10%	15%
Service: Market Orange County's location advantages by tracking job growth & new business development.					
Visitors to Department's social media sites	75,200	71,675	80,000	72,000	72,500
Number of businesses in Orange County	3,972	3,928	4,000	3,972	4,000
Service: Provide guidance and financial resources to new & expanding businesses.					
Small Business Loan Program (loans approved / total applications)	6 / 7	3 / 5	8 / 9	1 / 5	3 / 5
Business Investment Grant Program (grants approved / total applications)	49 / 100	22 / 77	50 / 125	55 / 90	60 / 100
Agriculture Grant Program (grants approved / total applications)	23 / 31	9 / 17	25 / 35	7 / 10	8 / 12
Percent increase in # of existing business (company visits / total interviewed)	30%	20%	25%	20%	25%
# of industrial site selection proposals submitted to investment prospects.	38	39	35	45	50
Service: Recruit and retain a skilled workforce and attract employment opportunities. Seek new job growth that brings stable employment and employee benefits for the high-tech business sectors being recruited.					
Orange County's Unemployment Rate	4.6%	4.0%	4.0%	3.6%	3.8%
Orange County's Available Workforce	75,570	76,144	77,600	77,424	77,500

FY 2018-19 Objectives

- Determine the feasibility to implement any of consultant recommendations derived from the now completed SWOT analysis of the County's industrial, commercial and retail locations in the 3 Economic Development Districts and commercial nodes, and redevelopment potential of portions of the Hillsborough & Efland communities.
- Continue to market the Department's Article 46-funded financial programs that support the growth, retention & expansion of Orange County's many small businesses, farms, agriculture and food system ventures, and entrepreneurial start-ups.
- Further diversify the sources of business recruitment leads seeking site locations, and increase the number of project inquires received and responded to with community and real estate data for Orange County.
- Collaborate closely on investment projects of mutual benefit with other economic development stakeholders in the County, to include the two Chambers of Commerce, the 3 towns' economic developers, local utilities, commercial & real estate developers, and the University of North Carolina at Chapel Hill.
- Update the Department's aging web site with current demographic statistics, linked marketing videos, and a summary of available building and green field industrial site data in the County which are suitable for retail, commercial, warehousing and light industrial operations.
- Form a recognition and appreciation program to showcase existing Orange County small and medium sized businesses, farms and larger manufacturers.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget moves the Administrative Assistant III position from the Economic Development Department to the Planning& Inspections Department.

Economic Development: Chapel Hill Orange County Visitors Bureau

Mission Statement

To position Orange County as a desirable destination for conferences and tourism with the help of a strategic marketing plan whose goal is to help increase spending from visitors, assist in the creation of jobs and increase retail sales and occupancy tax revenue.

Major Services

- Position Orange County as a desirable visitor, conference, & events destination.
- Encourage longer stays; increased spending and repeat visits to Orange County
- Implement a comprehensive social media and tourism marketing plan
- Contribute to economic development and quality of life that comprises Orange County
- Operate the County's Visitor Center, six days a week, providing walk-in services to 9,000 visitors annually, highlighting the restaurants, hotels and attractions of Orange County.
- Produce a guide to Orange County neighborhoods, from downtown Chapel Hill to Cedar Grove, Lake Orange, Hillsborough and Schley. Convert guide to online format, providing visitors and retirees a close look at Orange County.

FY 2017-18 Outcomes

- Anticipate a 4% increase in visitor spending; and an increase in qualified sales leads distributed to hotels and meeting facilities.
- Advertising: began collaboration with FleishmanHilllard marketing agency on digital strategies and tourism marketing throughout the Mid-Atlantic, including Washington DC and Atlanta. Tasks included increasing visitor inquiries, demand to website and social media sites, referrals to county establishments and events, and event attendance. Agency launched national public relations to impact positive editorials in media vehicles.
- Municipal efforts: Provided financial support to visitor related events in Orange County, Carrboro, Chapel Hill and Hillsborough.
- Contributed to attendance increases for special events in Orange County, including farm events, town events that bring in day-trips and overnight guests who contribute to restaurant, hotel and retail revenue.
- Positioned the amenities of Orange County farms through an on-line app produced in cooperation with the Department of Agriculture.
- Increased website visits through the introduction of search engine optimization (SEO) and search engine marketing (SEM).

- Maintained three new cooperative websites with Raleigh and Durham including: www.triangelcampusguide.com; www.artsinthetriangle.com and www,trianglegrown.com.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Tourism Sales					
Conference, meeting books	54	30	50	50	55
Generate sales leads for hotels	105	95	100	90	100
Room nights generated from bureau	3,865	1,766	2,500	2,500	3,000
Tourism Communications					
Build attraction visitations (in millions)	2.2	2.2	2.2	2.2	2.2
Media stories on Orange County	300	300	330	300	300
Annual tourism impact * (in millions) Info Reported by NC Dept. of Commerce	184.4	192.6	190	193	194
Social Media					
Facebook likes	12,958	12,958	20,000	20,000	25,000
Facebook posts	379	379	420	400	420
Twitter follows	2,936	2,936	4,300	4,100	4,300
Twitter posts	385	385	800	850	900
Instagram followers	1,581	1,581	3,550	3,200	3,500
Instagram posts	92	92	135	135	140

FY 2018-19 Objectives

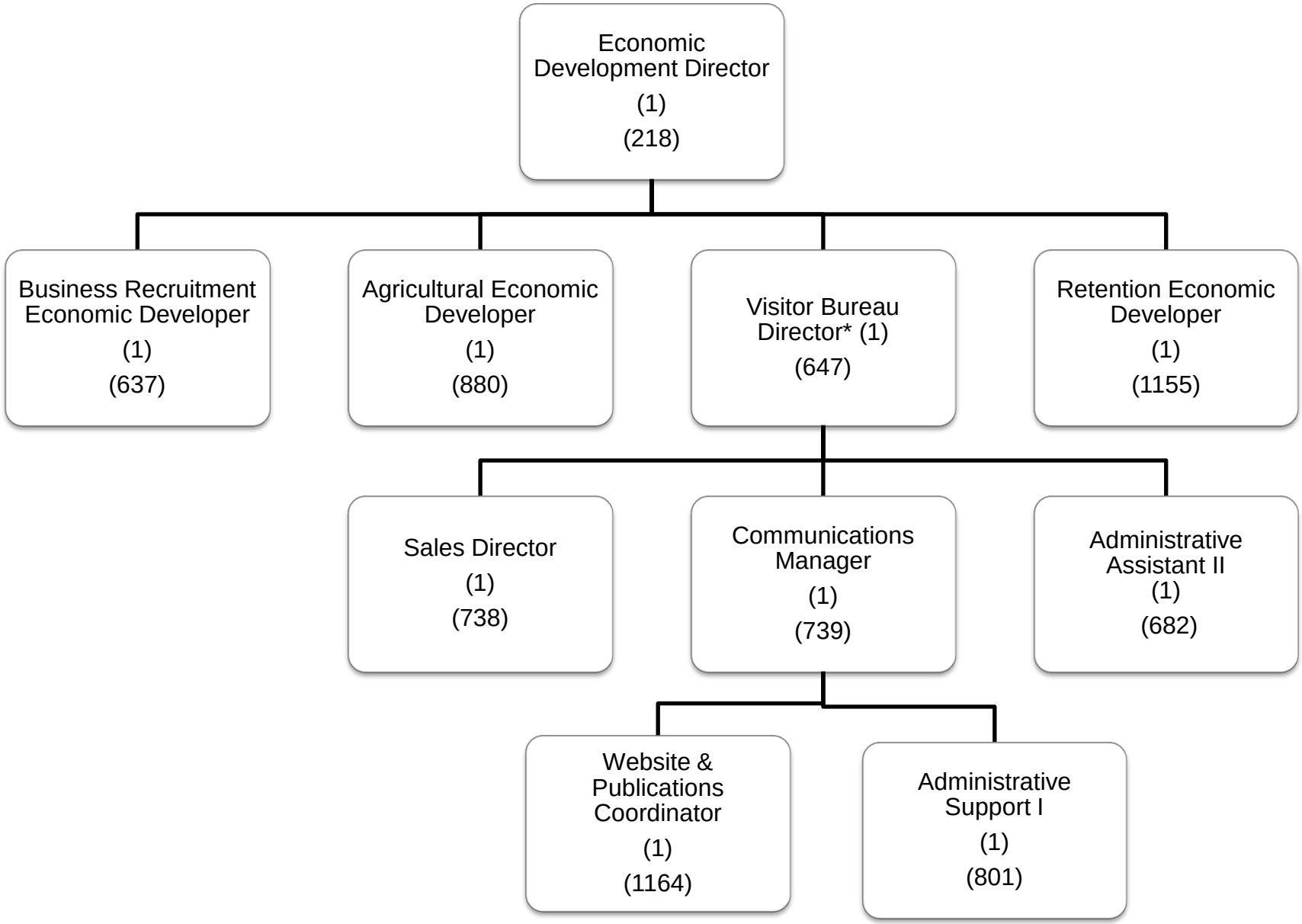
- Maximize tourism growth through strategic marketing initiatives focusing on proven and potential sources of visitation from regional and Atlantic coast markets.
- Increase marketing efforts in culinary tourism, LGBT marketing and hotel visitation.
- Continued emphasis on growing mid-week occupancy by increasing business travel and meeting space demands. Orange County now has 1735 sleeping rooms.
- Increase online engagement on website and through social media to boost engagement and, ultimately, demand.
- Implement Visitor Center marketing plan to increase visitors to walk in visitor center.
- Work with Orange County on Local Fest (county fair) and agricultural programs that focus on farm to food market segment.
- Continues to promote Orange County through neighborhood guides and rural assets program.

Budget Highlights

The FY 2018-19 Commissioner Approved budget includes:

- Occupancy Tax Revenue: Increase of $64,633 due to strong travel economy and the addition of hotel room supply. In FY 2017-18, Orange County's 3% Occupancy Tax collections have increased overall and year-end revenues are expected to exceed FY 2016-17 by five percent ($74,610)
- Fund Balance Appropriation: In FY 2018-19 the Visitors Bureau will appropriate $302,517 in fund balance. This appropriation will fund several marketing initiatives including an Orange County Neighborhood Guide, marketing of local open space and trails through the Triangle Land Conservancy, and a new LGBTQ tourism campaign. These proposed initiatives have received support from the Visitors Bureau Advisory Board
- Operations: Increases in Advertising ($132,436), Publications ($52,975), Promotion & Events ($10,370), and Market Research ($5,000)
- Town Contributions: The Town of Chapel Hill's contribution will remain the same at $200,000
- Occupancy tax, collected by the Visitors Bureau, will support increased funding for the Orange County Arts Commission. Funding for the Orange County Arts Commission is equal to 10% of the previous year actual collection of occupancy tax.

Economic Development
(Including Orange County Visitors Bureau)



* Separately funded through the Orange County/Chapel Hill Visitor's Bureau

Emergency Services

Phone Number: (919) 245-6100 Website: orangecountync.gov/departments/emergency_services

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Category (General Fund)						**Account: 750**
Personnel Services	8,515,536	9,443,494	9,443,494	8,941,501	9,640,242	9,640,242
Operations	1,142,737	1,369,072	1,537,619	1,329,636	1,047,061	1,047,061
Capital Outlay	7,094	163,358	204,242	187,786	124,326	90,074
Total Expenditures	**$ 9,665,367**	**$ 10,975,924**	**$ 11,185,354**	**$ 10,458,922**	**$ 10,811,628**	**$ 10,777,377**
Offsetting Revenues	*(2,974,833)*	*(2,525,868)*	*(2,525,868)*	*(2,731,403)*	*(2,782,153)*	*(2,782,153)*
County Costs (net)	**$ 6,690,534**	**$ 8,450,056**	**$ 8,659,486**	**$ 7,727,519**	**$ 8,029,475**	**$ 7,995,224**
Emergency Telephone Fund						**Account: 7551**
Overhead	8,672	16,005	16,005	16,005	16,005	16,005
Personnel Services	0	0	0	0	0	0
Operations	524,079	716,705	730,784	669,008	724,089	724,089
Capital Outlay	0	20,750	70,199	25,750	179,051	179,051
Total Expenditures	**$ 532,751**	**$ 753,460**	**$ 816,988**	**$ 710,763**	**$ 919,145**	**$ 919,145**
Offsetting Revenues	*(557,929)*	*(753,460)*	*(816,988)*	*(753,460)*	*(919,145)*	*(919,145)*
County Costs (net)	**$ (25,178)**	**$ 0**	**$ 0**	**$ (42,697)**	**$ (0)**	**$ 0**
Total Emergency Services and Related Expenditures	**$ 10,198,118**	**$ 11,729,384**	**$ 12,002,342**	**$ 11,169,685**	**$ 11,730,773**	**$ 11,696,522**

Division Summary

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Program (General Fund)						
Administration	1,214,042	1,331,712	1,375,218	1,329,972	652,585	652,585
Emergency Management	0	0	0	0	464,761	434,761
Fire Marshal	289,040	327,354	345,836	331,452	302,300	302,300
Telecommunications	2,721,625	2,995,274	2,998,438	2,743,107	3,094,525	3,090,273
Emergency Medical Services	5,440,661	6,321,584	6,465,863	6,054,392	6,297,458	6,297,458
Total Expenditures	**$ 9,665,367**	**$ 10,975,924**	**$ 11,185,354**	**$ 10,458,922**	**$ 10,811,628**	**$ 10,777,377**
Offsetting Revenue	*(2,974,833)*	*(2,525,868)*	*(2,525,868)*	*(2,731,403)*	*(2,782,153)*	*(2,782,153)*
County Costs (net)	**$ 6,690,534**	**$ 8,450,056**	**$ 8,659,486**	**$ 7,727,519**	**$ 8,029,475**	**$ 7,995,224**
Total Expenditures	**$ 9,665,367**	**$ 10,975,924**	**$ 11,185,354**	**$ 10,458,922**	**$ 10,811,628**	**$ 10,777,377**
Emergency Telephone Fund						
Emergency Telephone System	532,751	753,460	816,988	710,763	919,145	919,145
Total Expenditures	**$ 532,751**	**$ 753,460**	**$ 816,988**	**$ 710,763**	**$ 919,145**	**$ 919,145**
Offsetting Revenue	*(557,929)*	*(753,460)*	*(816,988)*	*(753,460)*	*(919,145)*	*(919,145)*
County Costs (net)	**$ (25,178)**	**$ 0**	**$ 0**	**$ (42,697)**	**$ (0)**	**$ 0**
Total Expenditures	**$ 10,198,118**	**$ 11,729,384**	**$ 12,002,342**	**$ 11,169,685**	**$ 11,730,773**	**$ 11,696,522**

Mission Statement

To provide a prepared, coordinated, and integrated Emergency Services System.

Emergency Services

Major Services

- *Administrative Division*: Responsible for providing budgetary and logistical support to the entire department and for delivering superior customer service and support to emergency response partners and external customers.
- *Emergency Management Division*: Responsible for coordinating Orange County's preparation for and response to emergency situations. To adequately address these potential threats, whether manmade or natural, the Division maintains the County's emergency management framework, which outlines emergency response functions. When Orange County activates the Emergency Operations Center (EOC), staff works with County departments, as well as various city, state, and federal agencies, to respond effectively and quickly to provide for the continuity of services to the public.
- *Fire Marshal Division*: Responsible for enforcing the North Carolina Fire Prevention Code, conducting fire inspections, reviewing plans for new building construction, fire/arson investigations, county fire department coordination, hazardous materials response, and SARA Title III reporting in the unincorporated areas of Orange County. The Division operates during business hours for routine services and is on-call 24 hours every day.
- *9-1-1 Communications Division*: Serves as the vital link between the community and emergency response partners. This division provides enhanced 911 call services for Orange County. The Telecommunications Center is the public safety answering point and the link for citizens to access law enforcement and emergency service agencies. The telecommunications center is fully staffed 24 hours every day.
- *Emergency Medical Services (EMS) Division*: Responsible for deploying highly educated, well-trained emergency medical personnel, committed to improving customer service and relationships with internal staff and partner agencies. Crews assess and treat medical emergencies throughout Orange County and transport sick and injured patients to area hospitals when necessary. The Division is staffed 24 hours every day.

FY 2017-18 Outcomes

- ESO Solutions for Administrative Staff for Patient Care Reports (PCRs) completely operational with all trainings completed. The transition of data from previous versions of the software are completed.
- Renovated Emergency Operation Center (EOC), with new technologies in place and operational.
- The 9-1-1 Backup Center is fully functional. The Center will be utilized in the event of a failure to the Primary PSAP (Public Safety Answering Point) as well as to handle surge increase during a critical event.
- The first phase of the County Radio Project are complete and ready to move into Phase II in FY 2018-19. Phase II will include presenting a detailed analysis of the cost and a conceptual plan of the system design.

- Worked with consultant to continue establishing a more robust communication process with clarity and understanding between South Orange Rescue Squad (SORS). In the near future, SORS may be established as a BLS provider within the Orange County EMS System.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Assure all performance reviews are submitted in a timely manner and thoroughly reviewed with each employee.					
WPPRs submitted on time (based on 133 full time positions)	NA	89% (15 of 132)	NA	92% (9 of 111)	95%
Improve hiring through reviewing incentives, open house, and job fairs.					
Department Retention Rate (133 Positions)		9.02% (12 Separated)	NA	7.52 (10 Separated)	6.02 (8 Separated)
Open Houses	NA	NA	NA	NA	2
Job Fairs	NA	5	NA	5	7
Diversity and Sensitivity Training					
On-Line Training	NA	NA	NA	2	66 (New/Existing)
In House/Vendor Training	NA	20 (New Hires)	NA	20 (New Hires)	67 (New/Existing)

FY 2018-19 Objectives

- Reevaluate and update the OCES Strategic Plan to incorporate more measurable and attainable goals. Create a status report to identify the needs and progress of each Division goal to assure follow-through and completion.
- Work Plan Performance Reviews – Assure that all WPPRs are complete within 2 weeks of review date and no later than within 2 weeks of extended/final submission date. All WPPRs above proficiency will be completed and reviewed with Division Lead and Director 1 month prior to WPPR due date and submitted for County Manager approval.
- Joint Public Safety Training Facility – Create the RFP with Scope of Work and submit for bids. Select a vendor and complete Phase I of the consulting process.
- County Radio Project – Continue working with Federal Engineering to select the recommended radio infrastructure approved and create the concept design for the next phase.
- Providing diversity and sensitivity training for all divisions to provide the right tools and support to maximize every employee's development and performance.

- Create a more robust recruiting program for EMS and 9-1-1 by establishing open house concept and public outreach to potential candidates.
- Continue support of South Orange Rescue Squad

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes:

- Increased telephone costs of $33,175 to correct County chargebacks previously charged to Communications. The phone system was upgraded in 2017 at an increased per-line cost.
- Decreased uniform costs of $10,000 due to uniform purchases in FY 17-18.
- Decreased training costs $7,500.
- A one-time purchase of $1,000 to replace five (5) broken chairs.
- A reduction in personnel costs and other related expenses due to five (5) positions being moved to newly-created Emergency Management Division.

Emergency Services: Emergency Management Division

Major Services

- Comprehensive, All-hazards Emergency Management program (mitigation, preparedness, response, and recovery).
- Emergency planning with whole community partners and coordinating the Orange County EOC response to such emergencies.
- Annual disaster training and exercises.
- Fleet and supply chain management.
- Radio and Radio System Maintenance/Operation.

FY 2017-18 Outcomes

- Finalized consultant work for county-wide radio system improvements and options.
- Coordinated response to multiple special events and incidents, including several high-profile protests. Deployed mutual aid resources to major incidents throughout the state, including Hurricane Irma and Scotland County SAR event.
- Launched a new preparedness initiative aimed at assisting neighborhood in developing emergency plans (“5 Steps to Neighborhood Preparedness”).
- Concluded in-depth after-action report for the February 2017 water crisis incident.
- Finalized major renovation to the Orange County EOC that significantly improves capabilities and enhances workflow within the facility.
- Finalized guiding the development of Departmental Continuity of Operations Plans (COOP) plans.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Emergency Management (Prevention, Mitigation, Preparedness, Response, and Recovery)					
Number of Disaster/Emergency Exercises Conducted	5	6	4	5	5
Number of Emergency Plans Update/Developed	3 (large plans)	3	3	12	2
Percentage of County Departments that were provided one-on-one consultation on disaster responsibilities.	75%	100%	100%	95%	100%
Number of Training Opportunities for County Staff and Stakeholders					
Local Emergency Planning Committee (LEPC) Meetings	2	4	4	1	4
Number of times the EOC was activated before the hazard/event occurred	N/A	5	4	6	5
ICS/Incident Management Training	N/A	N/A	12	8	6
Community Emergency Response Team Activities (CERT)	22 Trained	45 Trained 17 Events	60 Trained 15 Events	>100 Trained 5 events	>100 Trained 5 Events

FY 2018-19 Objectives

- Emergency Management will standardize the damage assessment process across the community and leverage technology to increase situational awareness of physical and financial damages during significant incidents by implementing and training on Crisis Track.
- EM will continue to validate the feasibility of identified options for improving radio communications throughout the county.
- Working with regional partners, EM will continue the planning, training, and preparedness processes to improve operational coordination and other capabilities.
- EM will continue to strengthen community resiliency by completing the final phases of the Triangle Regional Resiliency Plan and begin updating the Orange County Hazard Mitigation Plan.
- EM will finalize conducting the Threat and Hazards Identification Risk Assessment (THIRA) for fire/rescue services and develop a strategic 5 year capability improvement plan.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes:

- Five (5) positions and select operating expenses moved from Administration Division.

- An increase of $20,069 for Everbridge Public Notification System. These costs are offset by revenue from partner agencies.

Fire Marshal Division

Major Services

- Administer fire protection enforcement program using the NC Fire Prevention Code and National Fire Protection Association Standards by conducting fire inspections, issuing permits, reviewing architectual blueprints through plan review, providing design guidance through code intrepretation.
- Administer life safety/fire prevention programs for Orange County employees and residents.
- Assists fire departments with long-range planning and insurance certification and guidance with reporting requirements per the NC General Statutes.
- Investigate fires to determine cause and origin and provide emergency response to incidents.

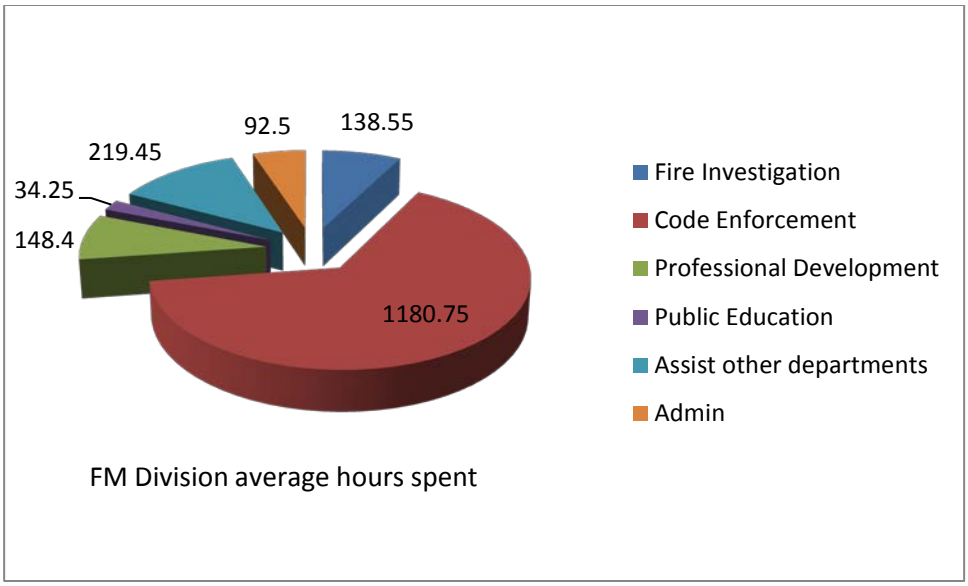
FY 2017-18 Outcomes

- Began effort to implement central permitting.
- Continue to develop a strategic plan for rescue with stakeholders.
- Developed 12 month accountability of time spent for services provided as a performance measure of the major duties in office.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Measurement of time spent on responsibilities of office					
Average Code Enforcement over 12 month period in the division	N/A	N/A	N/A	1180.75	1200
Average Fire Investigation over a 12 month period in the division	N/A	N/A	N/A	138.55	140
Average Dedicated Public Education over a 12 month period in the division	N/A	N/A	N/A	34.25	40

Note: 2017-18 data is from February 10, 2017 to February 10, 2018.

- The department is accounting for hours spent for three main services provided (fire prevention education, code enforcement, and fire investigation).
- Code enforcement includes all work related to plan review, construction meetings/phone calls, research, data entry and inspections



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FY 2018-19 Objectives

- Continue to locate and inspect properties that have not been identified as having an inspection.
- Continue to account for accurate performance measures
- Increase time spent delivering dedicated public education
- Implement central permitting.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes:

- Decreased costs for rescue items, including a $26,635 decrease for rescue services. The current request reflects only the amount of the South Orange Rescue Squad (SORS) stipend. Other purchases are delayed while a Threats and Hazard Identification and Risk Assessment (THIRA) Committee reviews and assesses the overall needs of County Fire Departments.

9-1-1 Communications

Major Services

- 24 hours Public Safety Answering Point (PSAP) for residents and visitors requiring emergency and non-emergency assistance.
- Dispatch all law enforcement, EMS and fire resources to respond to the needs of the community and partner counties. Monitor and respond to all public safety agency requests through various mediums of communication to provide information and oversee safety of responders.
- Coordinate and dispatch calls through the use of IAED Dispatch System Protocols to provide the most accurate resource and provide pre-arrival and post-dispatch instructions to the caller/patient until trained personnel arrive on scene.

- Maintain all 9-1-1 records and produce duplicated recordings/logs/database information as requested by the agencies, residents, businesses and attorneys as outlined by NC GS 132-1.4 and GS 132-1.5.
- Implement Backup 9-1-1 Center in preparation for any failure at the primary PSAP.

FY 2017-18 Outcomes

- The 9-1-1 Backup Center is fully functional. The Center will be utilized in the event of a failure to the Primary PSAP (Public Safety Answering Point) as well as to handle surge increase during a critical event.
- Continuing to use EcATS as the standard measuring tool for accuracy of 9-1-1 call data. EcATS has enhanced the capability to measure individual positions by employee name providing for a more accurate view of each employee's performance.
- Completed Academy retaining four new telecommunicators. One trainee is currently finishing training, and six new trainees are beginning the Academy.
- Retention rate is at 90.3%. (National average is 81%.) The department lost an experienced staff member and two trainees.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
In compliance with NC 9-1-1 Board's operating standards for all 9-1-1 PSAPS, ninety (90) percent of emergency 911 calls received on emergency lines shall be answered within ten 14 (10) seconds, and ninety-five (95) percent of emergency 911 calls received on emergency lines shall be answered within twenty (20) seconds. Compliance shall be evaluated monthly using data from the previous month via EcATS.					
Outcome Measure	97.47%	97.15%	98%	98%	98%
Performance Measures (EcATS (9-1-1 State Funded Statistics Software)	Yes	Yes	Yes	Yes	Yes
Decrease the average duration of a 9-1-1 call to 90 seconds or less in comparison with the national standard.					
Target = 105 seconds	110	106.94	105	108	105

FY 2018-19 Objectives

- Continue collaborations with surrounding PSAPs developing CAD to CAD interface to provide faster notification of resources for large scale events and transfer of calls for resident and visitors on borderline calls.
- Focus on health and wellness for telecommunicators with a balance of home and work life as we continue to increase staffing.
- Continue working with our partner agencies in trying to reduce dispatch times by looking at new processes and automating paging processes.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes:

- An increase of $45,791.66 to replace all servers and workstations consistent with NC Gen. Stat. 143B. This is a computer-aided design (CAD) Hardware Refresh Project for the 9-1-1 Communications Division, which will include replacement of all servers and workstations. The County is responsible for 20% of the cost. Remaining amounts are covered by the Emergency Telephone Fund (ETF).
- A decrease of $11,500 due to correction of county telephone chargebacks.
- An increase of $21,570 for Airbus Maintenance Backup Center, Priority Dispatch extended service plan, and increased maintenance costs.
- A decrease of $12,900 for computer support and software licenses as upgrades complete in FY 2017-18.
- A one-time purchase of $5,000 for four (4) chairs for 24/7 use by telecommunicators in 9-1-1 Center.

Emergency Medical Services

Major Services

- Provide treatment for persons with medical or traumatic emergencies and if necessary coordinate transportation resources to provide appropriate transportation of patients, including ambulance, taxi, public transport, or private vehicles.
- Coordinate emergency medical services and public safety preparedness efforts for special events such as sporting events, festivals, and entertainment.
- Manage EMS Medical Services providers throughout the county through ordinance franchise process.
- Prepare for and respond to EMS Surge and/or Mass Casualty incidents providing medical services throughout the region.
- Provide public outreach via community CPR classes, community medicine, school outreach, health literacy, and job fairs.

FY 2017-18 Outcomes

- EMS responded to over 14,000 calls for service, provided evaluation and treatment to over 13,000 patients, and transported nearly 9,000 patients to area hospitals.
- As of March 1, 2018, Orange County paramedics completed 19 “Stay Up, Stay Active” visits with 13 follow-up visits from the Department on Aging. The departments reached roughly 30 patients in the fiscal year. Two patients who frequently fell and necessitated EMS assistance over 132 times in FY 2017-18 greatly reduced their number of falls post-visit by paramedics, the Department on Aging, and Department of Social Services.
- Due to the cessation of the paramedic continuing education program at Durham Technical Community College, EMS explored other options for recruiting and training new paramedics. The Paramedic Academy will recruit two additional full time paramedics through a partnership with Lenoir Community College.
- EMS began its colocation with Chapel Hill Fire Department at Fire/EMS Station at Glen Lennox. EMS has continued to work with the Orange Rural Fire Department, the Town of

Hillsborough, and Asset Management Services to construct a new Fire/EMS/Police station in the Waterstone Subdivision.

- With guidance and assistance from EMS Division, five fire departments increased their level of Medical First Responder services to EMT level. The departments include White Cross Fire Department, Chapel Hill Fire Department, Orange Grove Fire Department, Efland Fire Department, and Caldwell Fire Department.
- The EMS Division outfitted all responding paramedics and EMTs with extrication personnel protective equipment. This vital equipment will improve provider safety and expand opportunities to engage in on-duty training with fire department partners.
- Three paramedics participated in the Sheriff's Office initiated Coordinated Opioid Overdose Reduction Effort (COORE) program and completed training through the Criminal Justice Resource Center. Through partnership with the Sheriff's Office, Criminal Justice Resource Center, and the Orange County Health Department, these paramedics are able to provide services to individuals who have had a recent overdose reversal. The paramedics are equipped with naloxone, access to clean needles, drug lockboxes, and COORE information pamphlets because of these strong partnerships.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Emergency Medical Services utilizes the number of calls for service with direct impact to EMS response time and Move Up. As calls for service increases, the number of ambulance move-ups increase. Move up calls occur when one geographic area of the County is without EMS service due to call volume.					
Total Calls for Service	14159	14894	15000	14909	15500
Number of Ambulance Move Up Calls	1160	1386	1400	1700	2000
Standby or Special Events (includes South Orange Rescue Squad)	309	336	N/A	586	550
Emergency Medical Services utilizes response times to determine the adequacy of the level of staffed units. As the call volume increases with the same number of units, increases in response times will also increase. The "Wheels Rolling Time" is an important controllable factor in the response time and EMS carefully monitors this statistic to ensure that ambulances are moving towards the call for service as quickly as possible.					
Response Time (Average)	9:40	09:57	09:47	09:24	09:30
Response Time (90th percentile)	16:14	16:27	16:30	16:11	16:30
Average Wheels Rolling Time	00:48	00:48	00:48	00:50	00:49
Stay Up Stay Active					
Paramedic Initiated Visits	110	40	180	29	200

FY 2018-19 Objectives

- The 2018-19 Paramedic Academy will recruit three additional full time paramedics.

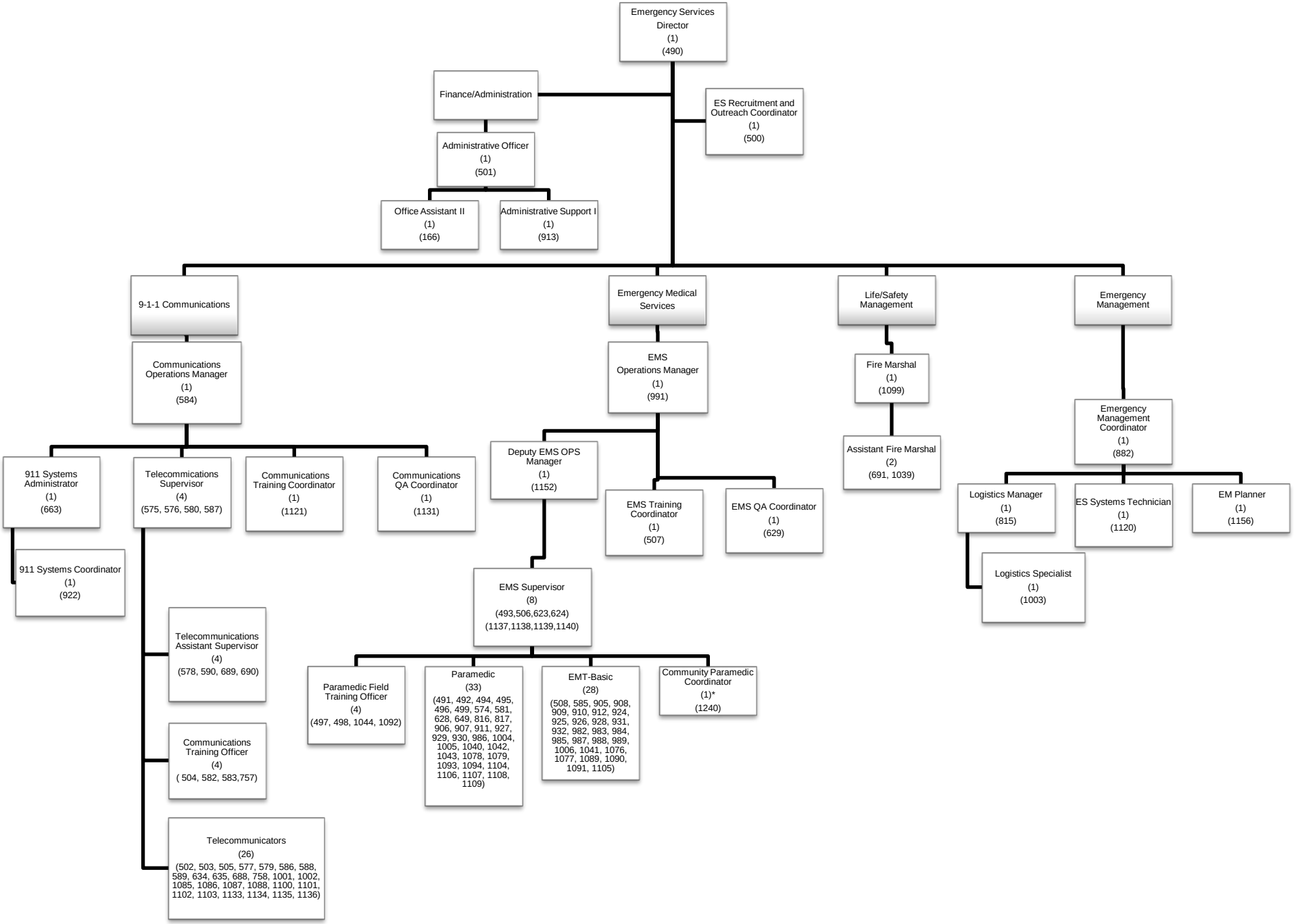
- In 2017-18, the Community Paramedic position was approved contingent on outside funding. In February 2018, Emergency Services initiated discussion on expansion of the Community Paramedicine program to include congestive heart failure referrals from UNC Hospitals. Emergency Services is currently pursuing a funding model through the UNC Senior Alliance, LLC.
- Asset Management Services and Emergency Services will continue the remounting process of two Excellance, Inc. Ambulances in 2018-19. Remounting recycles the exceptionally constructed patient care compartment by repurposing it onto a new ambulance chassis.
- EMS will continue the Waterstone Fire/EMS construction project and begin construction of its first standalone EMS station on Highway 70 in Efland.
- Three paramedics were selected in 2017-18 to provide medical support to three special teams from the Orange County Sheriff's Office, Carrboro Police Department, and Chapel Hill Police Department. These tactical paramedics are in the process of specialized training and outfitting to provide EMS services in high risk environments, rendering important lifesaving care rapidly at the site of the high risk activity.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes:

- An increase of $11,000 for a new paramedic academy.
- A decrease of $6,000 due to maintenance of an Automated External Defibrillator (AED) being transferred to Asset Management Services.
- A one-time appropriation of $40,282 for new medical supply cabinets, carbon monoxide detectors, automated external defibrillators, replacement defibrillator and oximeter cables, and replacement furniture.

Emergency Services



Finance & Administrative Services

Phone Number: (919) 245-2151

Website: *www.orangecountync.gov/departments/finance_and_administrative_services.php*

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Category (General Fund)						**Account: 230**
Personnel Services	1,174,663	1,189,455	1,189,455	1,189,455	1,220,943	1,220,943
Operations	244,582	216,430	212,830	204,981	214,912	284,662
Capital Outlay	3,452	0	3,600	0	0	0
Total Expenditures	**$ 1,422,697**	**$ 1,405,885**	**$ 1,405,885**	**$ 1,394,436**	**$ 1,435,855**	**$ 1,505,605**
County Costs (net)	**$ 1,422,697**	**$ 1,405,885**	**$ 1,405,885**	**$ 1,394,436**	**$ 1,435,855**	**$ 1,505,605**
Total Finance and Administrative Services and Related Expenditures	**$ 1,422,697**	**$ 1,405,885**	**$ 1,405,885**	**$ 1,394,436**	**$ 1,435,855**	**$ 1,505,605**

Division Summary

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Program (General Fund)						
Budget Office	379,303	370,468	377,130	367,742	373,619	373,619
Finance Office	1,043,394	1,035,417	1,060,615	1,026,694	1,062,236	1,131,986
Total Expenditures	**$ 1,422,697**	**$ 1,405,885**	**$ 1,437,745**	**$ 1,394,436**	**$ 1,435,855**	**$ 1,505,605**
County Costs (net)	**$ 1,422,697**	**$ 1,405,885**	**$ 1,437,745**	**$ 1,394,436**	**$ 1,435,855**	**$ 1,505,605**
Total Expenditures	**$ 1,422,697**	**$ 1,405,885**	**$ 1,437,745**	**$ 1,394,436**	**$ 1,435,855**	**$ 1,505,605**

Mission Statement

The Department strives to be a strategic partner in providing fiscal leadership, excellent service delivery, and financial accountability for all residents and stakeholders.

Department Name: Finance and Purchasing Division

Major Services

- Complete the County's Comprehensive Annual Financial Report (CAFR).
- Maintain the County's sound financial condition through accounting and internal controls, in accordance with the Generally Accepted Accounting Principles (GAAP) and North Carolina General Statutes.
- Prompt and efficient payment of all County obligations.
- Adhere to County fiscal policies and department standard operating procedures.

FY 2017-18 Outcomes

- Ensure fund balance meets budgeted goals of the County.
- Monitor financial transactions to ensure compliance with the Fiscal Control Act, taking corrective action when necessary resulting in no more than two finance related management points.
- Continue facilitating additional professional development and training resources for staff.
- Ensure finance processes are aligned with the new departmental Standard Operating Procedures manual.
- Implement Electronic Content Management system to manage financial records on a digital platform.
- Develop a Plan of Finance for first issuance of a General Obligation Bond Referendum.
- Implement second phase of Kronos enhancements which includes timekeeping reporting, compensatory time enhancements, and labor distribution activities.
- Enhance customer service delivery through collaboration with Human Resources and Information Technology on Employee Self-Service.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Unassigned Fund Balance, as percent of General Fund Expenditures (Target: ≥ 16%)	16.2 %	16.8 %	16.0 %	16.0%	16.0%
Debt Service, as a percent of General Fund Expenditures (Target: ≤ 15%)	12.6 %	12.6 %	12.1 %	12.2%	13.8%

FY 2018-19 Objectives

- Implement Munis Grants Master module to enhance Grants Management and Reporting.
- Implement Munis Cashiering module to automate Bank to General Ledger reconciliations.
- Implement Munis Accounts Receivable module to automate and standardize the posting of County funds to the General Ledger.
- Utilize Financial Content Management system in the County Accounts Payable process.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes additional funding of $69,750 for Cash Handling Audits for all county departments.

Finance and Administrative Services: Budget Division

Major Services

- Meet all timelines, as required by the North Carolina Local Government Budget and Fiscal Control Act, and as establish by the Board of County Commissioners (BOCC).
- Produce the County's annual operating budget and five-year Capital Investment Plan (CIP)
- Provide analytical support for special projects, including service delivery models, cost analysis, fee study analysis, and performance measurement.
- Provide analytical support for all County departments.
- Manage and coordinate the logistics of the Outside Agency and Fire Districts funding processes.

FY 2017-18 Outcomes

- Implemented New General Fund Financial Model developed by Management Partners.
- Published the FY 2017-18 Approved Operating and Capital Investment Plan Budgets and delivered to the Board of County Commissioners prior to their first meeting in September, 2017 and posted on the County website.
- Completed the submittal requirements and received the Distinguished Budget Presentation Award from the Government Finance and Officers Association for the twenty-sixth year.
- Upgrade to KRONOS version 8 scheduled for implementation in May 2018.
- Provided the Board of County Commissioners with a detailed Financial Report of Revenues and Expenditures on a quarterly basis.

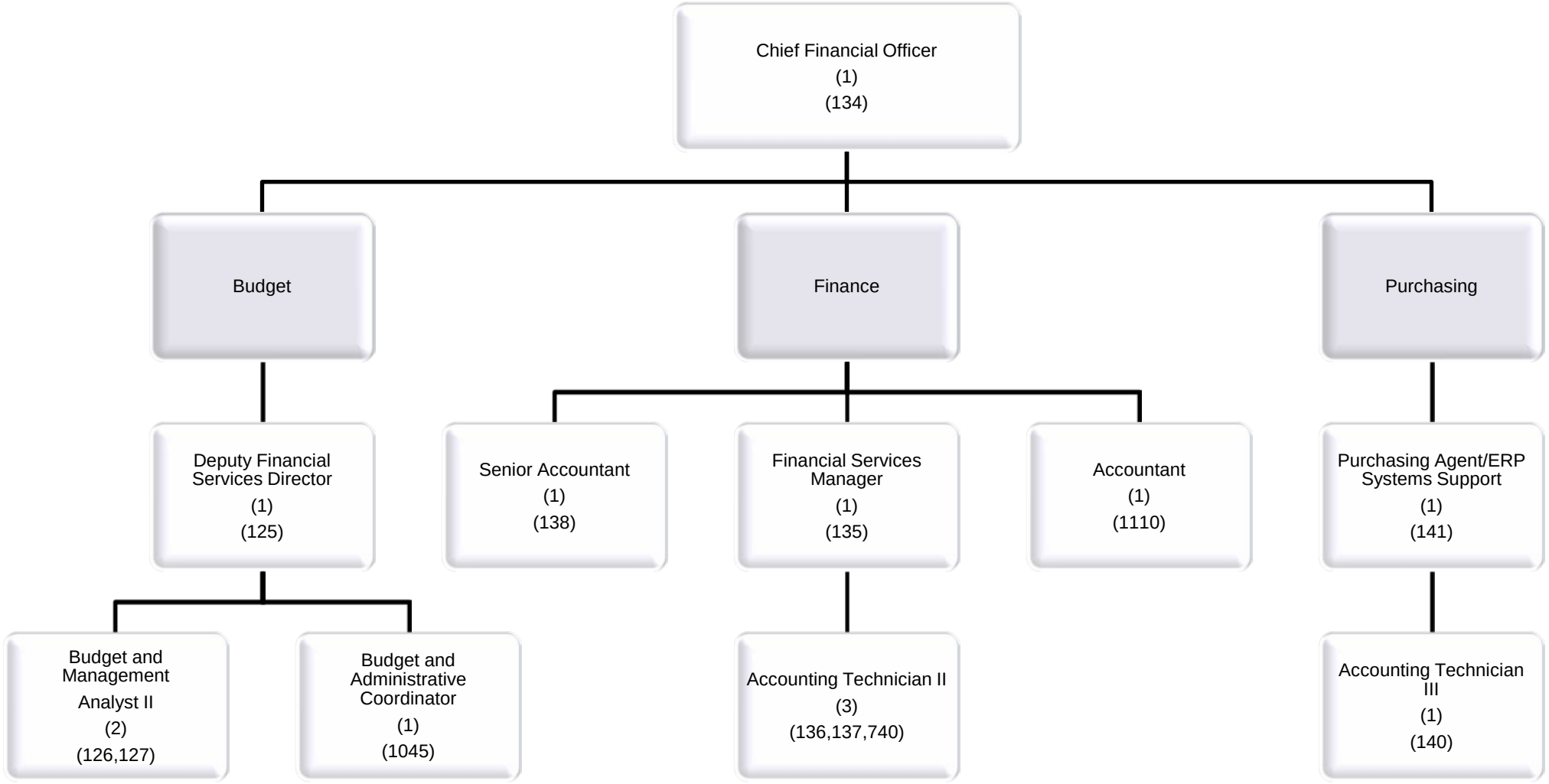
FY 2018-19 Objectives

- Publish the FY 2018-19 Approved Operating and Capital Investment Plan Budgets to the Board of County Commissioners at their meeting in September, 2018.
- Continue utilizing new forecasting model for Five Year Forecast of Revenues and Expenditures
- Quarterly Reporting of Revenues and Expenditures to the Commissioners, as well as Economic Outlook reports.
- Expand multi-year forecasting to include Proprietary, Special Revenue and Internal Service funds.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes no significant budget changes.

Finance and Administrative Services



FY 2018-19 Commissioner Approved

Health Department

Phone Number: (919) 245-2400 Website: www.orangecountync.gov/departments/health/index.php

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Category (General Fund)						**Account: 410**
Personnel Services	7,375,073	7,631,730	7,708,327	7,510,671	7,928,345	8,032,859
Operations	1,746,644	2,274,197	2,714,181	2,251,701	2,238,597	2,312,372
Capital Outlay	18,087	6,172	20,515	20,541	4,766	0
Total Expenditures	**$ 9,139,804**	**$ 9,912,099**	**$ 10,443,023**	**$ 9,782,913**	**$ 10,171,708**	**$ 10,345,231**
Offsetting Revenues	*(2,966,133)*	*(3,141,740)*	*(3,522,930)*	*(3,219,050)*	*(3,292,490)*	*(3,438,404)*
County Costs (net)	**$ 6,173,672**	**$ 6,770,359**	**$ 6,920,093**	**$ 6,563,863**	**$ 6,879,218**	**$ 6,906,827**
Other Related Programs (Grant Fund)						**Account: 4102**
Personnel Services	1,617	246,191	246,191	0	0	0
Operations	24,630	102,929	102,929	0	0	0
Capital Outlay	0	9,529	9,529	0	0	0
Total Expenditures	**$ 26,247**	**$ 358,649**	**$ 358,649**	**$ 0**	**$ 0**	**$ 0**
Offsetting Revenues	*(15,000)*	*(367,888)*	*(367,888)*	*0*	*0*	*0*
County Costs (net)	**$ 11,247**	**$ (9,239)**	**$ (9,239)**	**$ 0**	**$ 0**	**$ 0**
Total Health Department and Related Expenditures	**$ 9,166,051**	**$ 10,270,748**	**$ 10,801,672**	**$ 9,782,913**	**$ 10,171,708**	**$ 10,345,231**

Division Summary

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Program (General Fund)						
Financial & Administrative Service	1,114,784	1,112,974	1,124,277	1,176,066	1,128,853	1,128,853
Dental Health	1,222,719	1,217,530	1,222,905	1,202,269	1,372,526	1,372,526
Promotion and Education	944,437	1,239,815	1,427,649	1,230,710	1,344,810	1,340,044
Environmental Health	1,516,651	1,547,940	1,553,114	1,454,164	1,481,625	1,481,625
Personal Health	4,341,214	4,793,840	5,115,077	4,719,704	4,843,894	5,022,183
Total Expenditures	**$ 9,139,804**	**$ 9,912,099**	**$ 10,443,023**	**$ 9,782,913**	**$ 10,171,708**	**$ 10,345,231**
Offsetting Revenue	*(2,966,133)*	*(3,141,740)*	*(3,522,930)*	*(3,219,050)*	*(3,292,490)*	*(3,438,404)*
County Costs (net)	**$ 6,173,672**	**$ 6,770,359**	**$ 6,920,093**	**$ 6,563,863**	**$ 6,879,218**	**$ 6,906,827**
Total Expenditures	**$ 9,139,804**	**$ 9,912,099**	**$ 10,443,023**	**$ 9,782,913**	**$ 10,171,708**	**$ 10,345,231**

Financial and Administrative Services Division

Major Services

- Provide administrative, operations, financial reporting, statistical analysis, and technical support services to the Orange County Health Department and the Board of Health.
- Process all birth and death certificates, burial transit permits and other vital records in compliance with state general statutes.
- Coordinate Health Department HIPAA privacy and security policies, training requirements, strategic planning, and accreditation standards.

FY 2017-18 Outcomes

- Contracted with Carolinas IT to conduct a successful, informative HIPAA Security analysis of all electronic personal health information.
- Held a training session for Orange County Funeral Home Directors in April 2018 to improve death certificate accuracy rates.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Improve efficiency, effectiveness, and accuracy of Vital Records processing. **(Vital Records is charged with completing, verifying information, and obtaining the signature of the Health Director on all birth and death certificates before they are sent to the Register of Deeds.)**					
Percentage of errors on death certificates sent to the state	0.9%	1%	0%	1%	0%
Death Certificates Processed	1,539	1,534	1,400	1,830	1,600
Birth Certificates Processed	3,907	4,079	3,600	4,972	4,500
Improve timely, performance feedback loop between supervisors and staff. **(The Human Resources section coordinates the department-wise WPPR process, acts as the liaison to the county HR office, and provides internal personnel management and guidance in accordance with the State Personnel Act.)**					
Performance Measures: Percentage of WPPR's submitted to HR by the specified due date	96%	98%	100%	96%	100%

FY 2018-19 Objectives

- Increase percentage of Work Plan and Performance Reviews (WPPR) submitted to HR by the specified due date to 100%. The department plans to achieve this by providing regular reminders to supervisors and holding periodic WPPR trainings for staff and supervisors.
- Decrease death certificate error rate to 0%.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes:

- Department-wide reallocation of funds and efficiencies resulting in cost savings and improved financial monitoring.
- An increase of $5,800 for credit card transaction fees.

Dental Health Division

Major Services

- Provide routine dental treatment including fillings, extractions, and cleanings to residents of Orange County; primarily to patients who are Medicaid eligible and to those who meet the Federal Poverty Guidelines.
- Provide preventative dental services with a primary focus on children through application of fluoride varnish and dental sealants and on prenatal patients through early oral health evaluation, prophylaxis and treatment.
- Provide dental education to Orange County residents, emphasizing childcare facilities and elementary schools with a higher percentage of children on free or reduced lunch program.

FY 2017-18 Outcomes

- Provided oral health screenings in Orange County schools identified as having a higher percentage of children on free or reduced lunch programs.
- Continued implementation of the baby and prenatal oral health programs (bOHP and pOHP).
- Continued presentations at county's New Employee Orientation to promote Dental Clinic services for Orange County employees.
- Continued collaboration with WIC and Access Care of NC to provide dental home for underserved children and pregnant women.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Provide oral health screening and sealants to children of Orange County					
Number of children received oral health screenings in schools	295	450	300	600	700
Number of children from screenings that participated in sealant day at clinic	19	15	15	16	30
Provide dental care to economically disadvantaged Orange County Residents					
Number of total dental patient visits	6,940	6,924	7,500	7,100	7,200
Percent of Medicaid/Health Choice visits	32%	32%	40%	32%	35%
Increase total percentage of pediatric patients served					
Percent of pediatric patient visits age 0 to 17	37%	38%	45%	40%	40%
Average monthly pediatric procedures (new measure)	780	900	850	950	1000
Increase services to prenatal patients					
Total number of prenatal patients seen	104	153	120	130	150

FY 2018-19 Objectives

- Conduct dental screenings at four Orange County schools identified as having a higher percentage of children on free or reduced lunch programs.
- Decrease nine month hygiene waiting period to six months by adding third dental hygienist.
- Increase total patient visits and monthly procedures by adding third dental hygienist.
- Increase number of Medicaid and Health Choice pediatric patients that receive dental care.
- Increase number of prenatal initial and follow up visits.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes:

- Funding for a new dental hygienist position in the Dental Health Division. This 1.0 FTE position is fully supported by earned revenue and will be able to help the Division address a patient appointment backlog.
- A net revenue increase of $20,000 due to new fees and a new hygienist.
- An increase of $26,683 for contracted dentistry services to ensure full staffing levels.

Health Promotion and Education Services

Major Services

- Lead community assessment, engagement, and coalition building.
- Plan, develop, implement, and evaluate policies and interventions for community health priorities and social determinants of health.
- Collaborate with community partners to provide support on health-related grants, program development, and referral services.
- Prioritize equity, diversity, and inclusion across the breadth of the department's work.

FY 2017-18 Outcomes

- *Healthy Carolinians*: Held a Suicide Prevention effort in September 2017 yielded a kickoff event that held close to 40 participants; a day of prayer among local faith-based churches/organization; a "Be the Light Awareness Walk" that had close to 100 students, professionals and residents; and a QPR (Question Persuade Refer) gatekeeper training that had 9 participants.
- *Tobacco Prevention and Control* : Completed 8 Freshstart group tobacco treatment sessions with 48 participants and 2 Freshstart *Live!* Presentations to UNC Carolina Association of Pharmacy Students with more than 50 participants, dispensed 163 packages of Nicotine Replacement Therapy to Orange County residents and employees, and designed and purchased bilingual Tobacco Free Schools signs for all 34 properties of Orange and Chapel Hill Carrboro Schools.
- *Healthy Homes:* Served 20 families in environmental home assessments and medication management; provided each family with green cleaning supplies and prevention materials to

assist them in taking corrective action in the home environment as it pertains to asthma; and provided four asthma trainings for medical providers, health practitioners, and school district personnel.

- *Family Success Alliance*: Enrolled over 120 families with over 500 family members; expanded out of school programming to reach almost 300 zone children, with external evaluators demonstrating gains in attention, cognition, and social skills and 88% of families stating their child has performed better in school since joining FSA; lifted community voice through surveying 100 mobile home residents in 8 parks to inform policy and funding allocation; recognized by Triangle Community Foundation and GSK, through partnership with Empowerment, Inc., with the 2018 Impact Award.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Community Health Assessment					
Community Health Assessment/State of the County Health Report	1	1	1	1	1
Policy Development					
New health-related policy or practice implemented	4	4	4	4	3
Family Success Alliance					
FSA zone families enrolled in the navigator program	34	77	120	120	165

FY 2018-19 Objectives

- *2019 CHA Preparation*: Develop and create the survey instrument, produce the CHA implementation plan, develop the methodology, coordinate survey teams, create and coordinate CHA Leadership Team.
- *Implement Individualized Tobacco Treatment*: Plan for the piloting of an individualized tobacco treatment program which will require the development of protocol, budget, evaluation tools, data management tools, and a timeline for full implementation.
- *Healthy Communities Contract Addendum*: Plan, implement, and evaluate two strategies per contract addendum deliverables.
- *Navigator Program Enrollment*: Enroll an additional 45 FSA zone families in the navigator program, maintaining engagement with a total of 165 FSA families and approximately 700 family members, and evaluate impact on school readiness and family goals.
- *Clinical Screening Tool*: With the Board of Health, research and explore a clinical screening tool for children and adults that will identify and address social determinants in an upstream manner to improve health outcomes.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes:

- An increase of $51,344 in revenue from donations and state funds.
- A decrease of $32,999 due to efficiencies in non-profit health insurance purchases.
- No additional General Fund appropriation to Family Success Alliance.

Environmental Health

Major Services

- Assuring proper construction and operation of septic systems and wells through permitting, evaluation, and inspection.
- Providing water sampling services for private water supply wells.
- Assuring proper food handling and food safety in restaurants and other businesses through permitting, evaluation, inspection and verification visits. Evaluation and inspection of lodging facilities, childcare centers, rest homes, schools and other establishments.
- Environmental investigation and assuring abatement of childhood lead hazards.
- Assuring safe public swimming pools through permitting and regular inspections.
- Assuring proper operating of septic systems and safe water supplies in mobile home parks via an annual inspection.

FY 2017-18 Outcomes

- Increased efforts to accomplish goal of 100% inspection rate of required septic system inspections enrolled in monitoring program (WTMP) by hiring temporary employees. Worked with County Attorney to submit delinquent accounts to debt setoff to increase collection rate.
- Increased collection rate for WTMP fees and Mobile Home Park fees from less than 70% to 97% using the continued process implemented with the County Attorney's office.
- Achieved 100% inspection rate in the Food & Lodging Program.
- Newly constructed wells were sampled within 30 days of the issuance of the Certificate of Completion and results were reported to the owners.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Inspection and permitting of on-site wastewater systems (septic systems)					
Collection rate for WTMP fees	95%	97%	97%	97%	95%
Failure rate of septic systems observed during WTMP inspections	8.7%	5%	7.5%	5%	5%
Inspection and permitting of restaurants and other establishments					
New restaurant permits issued	47	30	33	42	60

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Review time for new restaurant plans (in days)	21	30	21	5.3	7
Public Swimming Pools Inspected	138	140	140	134	140

FY 2018-19 Objectives

- Implement new central permitting software.
- Initialize new online database of well and septic records to allow for citizens, realtors and researchers independent 24 hour access.
- Purchase tablets or touch-screen laptops for use by onsite staff in the field to improve inspection efficiency and faster permitting after go-live with new permitting software.
- Obtain data plans/air cards/mobile phone hot spots for FLI staff in order to increase functionality of CDP software for records searches, inspection submittals and permit issuance for new clients.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes:

- Department-wide reallocation of funds and efficiencies resulting in cost savings and improved financial monitoring.
- A revenue increase of $61,394 due to projected revenue collection and an amended fee schedule.
- Funding for Temporary Environmental Health Specialists to decrease inspection wait times during peak inspection volume.

Personal Health

Major Services

- Medical services: Immunizations, Family Planning, Breast and Cervical Cancer Screening, Prenatal and Well Child care, diagnosis and treatment of acute and chronic health conditions, integrated Behavioral Health.
- Investigation, prevention and control of communicable diseases.
- Care coordination/management services for at-risk pregnant women and children with special health care needs; post-partum/newborn home visiting services.
- Medical Nutrition Therapy and Diabetes Self-Management Education.
- Management of language services, training, policies, and outreach.

FY 2017-18 Outcomes

- Increased access and delivery of integrated behavioral health/mental health care services to patients by 30%.

- Increased the number of MNT appointments and DSME program completion rates to improve outcome measures.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Integrated Behavioral Health Services					
Number of patients seen for behavioral health care services	N/A	193	342	450	450
Provide Medical Nutrition Therapy and Diabetes Self-Management Education Services to Residents					
# of MNT appointments	789	794	791	726	762
% completing 9 of 10 hours of DSME program	83%	82%	83%	83%	85%
% with improved blood glucose control at the 3mos f/u appointment (completing all 10 hours of DSME)	75%	74%	75%	74%	75%

FY 2018-19 Objectives

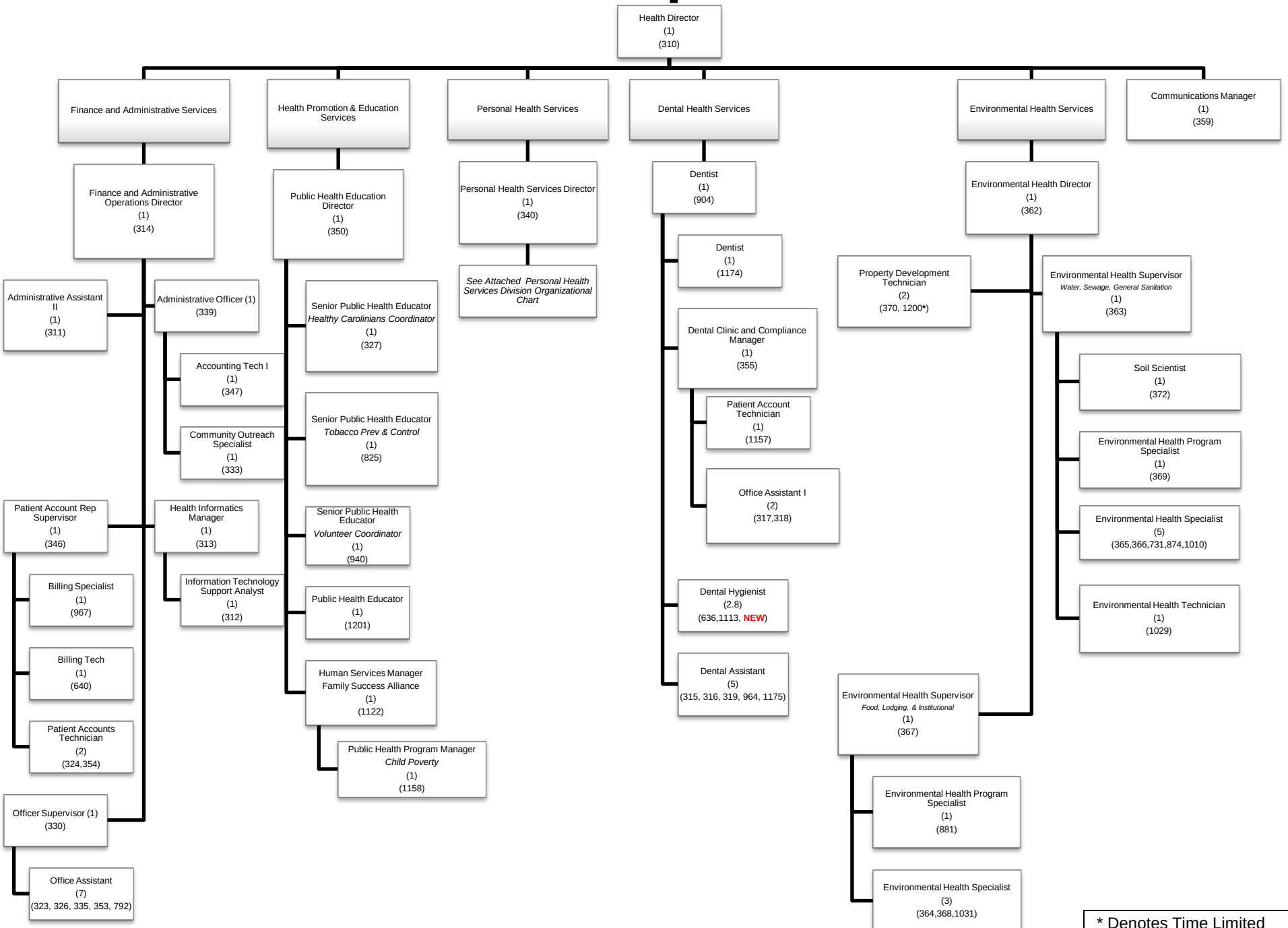
- Increase the number of women who complete a post-partum visit.
- Increase the OCHD immunization rates for required childhood vaccines.
- Increase the number of women using long-acting contraception.
- Increase the number of women served in the Breast and Cervical Cancer Prevention Program.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes:

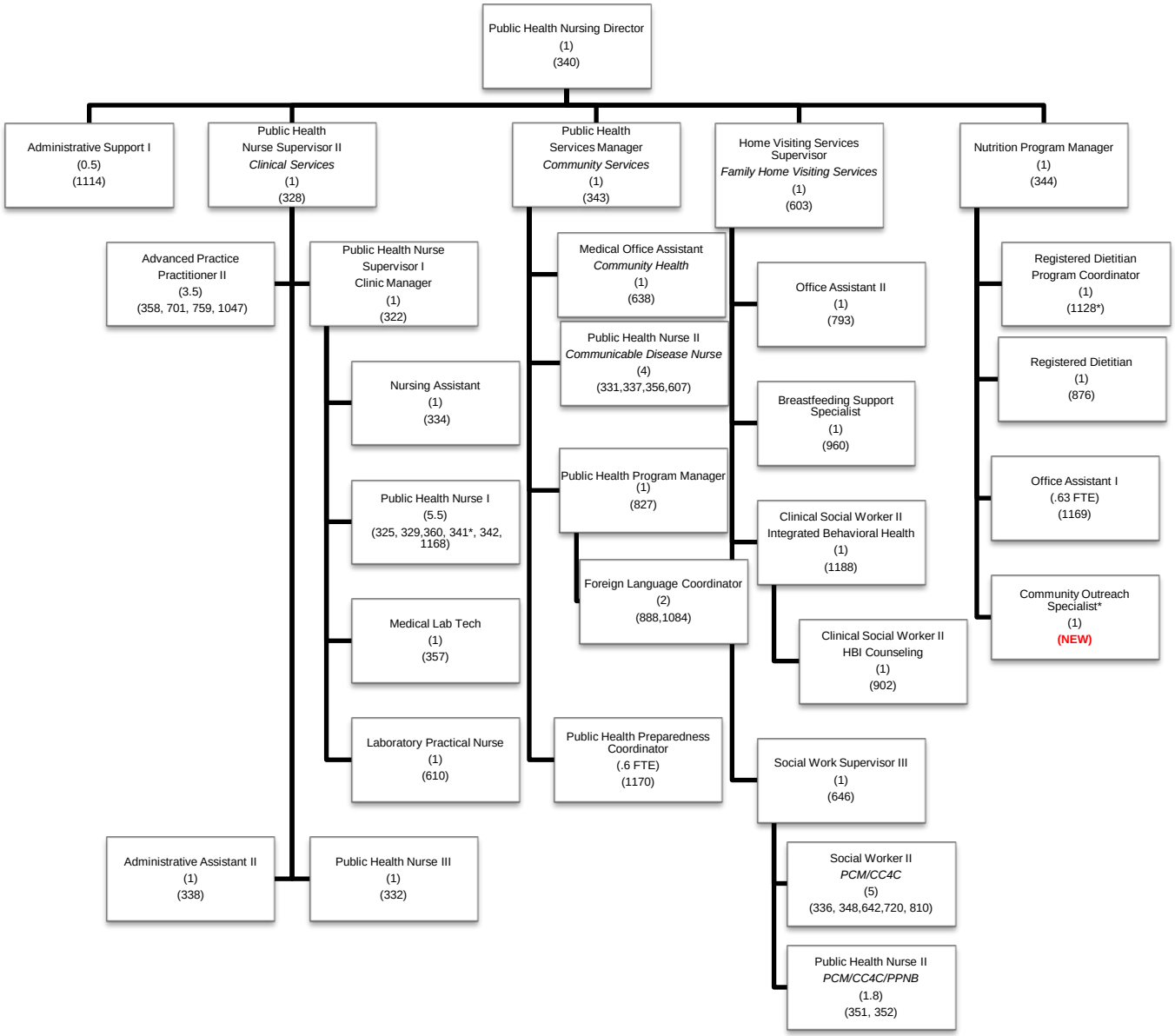
- Receipt and appropriation of a Community Health Grant award in the amount of $145,914, to include the creation of a 1.0 FTE Time-Limited Community Outreach Specialist position.
- An increase to contracted services in the amount of $32,375 for El Futuro based on outside agency recommendations.
- A decrease of $24,961 in Medicaid revenue.
- A decrease of $30,200 to pharmacy supplies based on actual spending and efficiencies identified by the department.
- An increase of $7,600 in insurance reimbursements.
- An increase of $37,500 based on funding from the Duke Endowment grant. This funding supports the Formerly Incarcerated Transition (FIT) Program, a joint opportunity with the UNC Department of Family Medicine.
- A decrease of $17,353, based on revenue projections for the Refugee health fund and federal cuts to the Family Planning health fund. The department expects to maintain current levels of service as a result of cost savings identified by department staff in other programs.

Health Department



* Denotes Time Limited

Health Department – Personal Health Services Division



FY 2018-19 Commissioner Approved

* Denotes Time Limited

Housing and Community Development Department

Phone Number: (919) 245 -2490 Website: www.orangecountync.gov/departments/hhrcd/index.php

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Category (General Fund)						**Account: 460**
Personnel Services	66,317	99,082	0	0	162,102	162,102
Operations	40,833	30,650	2,500	19,003	69,360	169,360
Capital Outlay	0	0	35,054	35,054	0	0
Total Expenditures	**$ 107,150**	**$ 129,732**	**$ 37,554**	**$ 54,057**	**$ 231,462**	**$ 331,462**
Offsetting Revenues	*0*	*0*	*0*	*0*	*0*	*0*
County Costs (net)	**$ 107,150**	**$ 129,732**	**$ 37,554**	**$ 54,057**	**$ 231,462**	**$ 331,462**
By Category (Community Development Fund)					**Accounts:**	
Personnel Services	145,192	238,098	238,098	160,804	361,947	361,947
Operations	159,967	1,023,159	1,023,159	116,880	532,557	532,557
Capital Outlay	0	2,775	2,775	14,014	0	0
Total Expenditures	**$ 305,159**	**$ 1,264,032**	**$ 1,264,032**	**$ 291,698**	**$ 894,504**	**$ 894,504**
Offsetting Revenues	*(146,625)*	*(757,494)*	*(757,494)*	*(173,772)*	*(342,760)*	*(342,760)*
County Costs (net)	**$ 158,534**	**$ 506,538**	**$ 506,538**	**$ 117,926**	**$ 551,744**	**$ 551,744**
By Category (Housing Fund)						**Account: 4800**
Personnel Services	477,588	450,903	500,985	515,289	450,017	450,017
Operations	68,543	84,749	152,249	115,099	100,099	100,099
Capital Outlay	0	22,185	22,185	23,585	0	0
Rental Assistance	3,989,097	3,915,393	4,195,994	3,915,393	3,915,393	3,915,393
Total Expenditures	**$ 4,535,228**	**$ 4,473,230**	**$ 4,871,413**	**$ 4,569,366**	**$ 4,465,509**	**$ 4,465,509**
Offsetting Revenues	*(4,400,059)*	*(4,211,164)*	*(4,510,265)*	*(4,201,664)*	*(4,201,264)*	*(4,201,264)*
County Costs (net)	**$ 135,169**	**$ 262,066**	**$ 361,148**	**$ 367,702**	**$ 264,245**	**$ 264,245**
Total Housing & CD and Related Expenditures	**$ 4,947,537**	**$ 5,866,994**	**$ 6,172,999**	**$ 4,915,121**	**$ 5,591,475**	**$ 5,691,475**

Division Summary

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Program (General Fund)						
Housing & CD Administration	107,150	129,732	37,554	54,057	231,462	331,462
Total Expenditures	**$ 107,150**	**$ 129,732**	**$ 37,554**	**$ 54,057**	**$ 231,462**	**$ 331,462**
Offsetting Revenue	*0*	*0*	*0*	*0*	*0*	*0*
County Costs (net)	**$ 107,150**	**$ 129,732**	**$ 37,554**	**$ 54,057**	**$ 231,462**	**$ 331,462**
Total Expenditures	**$ 107,150**	**$ 129,732**	**$ 37,554**	**$ 54,057**	**$ 231,462**	**$ 331,462**
By Program (Community Development Fund)						
Urgent Repair Program	120,621	598,785	598,785	189,818	257,388	257,388
Housing Displacement	0	67,778	67,778	5,898	75,000	75,000
HOME Program	184,538	597,469	597,469	95,982	562,116	562,116
Total Expenditures	**$ 305,159**	**$ 1,264,032**	**$ 1,264,032**	**$ 291,698**	**$ 894,504**	**$ 894,504**
Offsetting Revenue	*(146,625)*	*(757,494)*	*(757,494)*	*(173,772)*	*(342,760)*	*(342,760)*
County Costs (net)	**$ 158,534**	**$ 506,538**	**$ 506,538**	**$ 117,926**	**$ 551,744**	**$ 551,744**
Total Expenditures	**$ 305,159**	**$ 1,264,032**	**$ 1,264,032**	**$ 291,698**	**$ 894,504**	**$ 894,504**
By Program (Housing Fund)						
Section 8 Housing	4,535,228	4,473,230	4,871,413	4,569,366	4,465,509	4,465,509
Total Expenditures	**$ 4,535,228**	**$ 4,473,230**	**$ 4,871,413**	**$ 4,569,366**	**$ 4,465,509**	**$ 4,465,509**
Offsetting Revenue	*(4,400,059)*	*(4,211,164)*	*(4,510,265)*	*(4,201,664)*	*(4,201,264)*	*(4,201,264)*
County Costs (net)	**$ 135,169**	**$ 262,066**	**$ 361,148**	**$ 367,702**	**$ 264,245**	**$ 264,245**
Total Expenditures	**$ 4,535,228**	**$ 4,473,230**	**$ 4,871,413**	**$ 4,569,366**	**$ 4,465,509**	**$ 4,465,509**

Mission Statement

The primary mission of the Orange County Housing and Community Development Department is to promote adequate and affordable housing, economic opportunity and a suitable living environment for County residents.

Housing and Community Development: Administration

Major Services

- Provides administrative, financial reporting and technical support services to the Orange County Housing and Community Development Department and the Orange County Housing Authority's Housing Choice Voucher Program.
- Provides fiscal support for the Department budget and assures compliance with fiscal audit requirements.
- Assist Department Divisions with development and implementation of each division's policies and procedures, compliance with federal, state and local laws and regulations and staff development.

FY 2017-18 Outcomes

- Hired one (1) additional Housing Choice Voucher (HCV) Inspector/Rehab Specialist per the department's approved FY 2017-2018 budget.
- Re-advertised for the HCV Program Manager's vacant position.
- Advertised for the Housing & Community Development Specialist, formerly known as the *Housing Resource Specialist.*
- Used local, state and federal funds to assist low/moderate income families and individuals in obtaining and maintaining safe, decent, sanitary and affordable housing.
- Demonstration Project: Launched the *Risk Mitigation/Housing Displacement Fund* with $67,000 in an effort to maintain landlords in various Orange County Voucher Programs; assist with housing stabilization and mitigate displacement of program participants, as well as prevent homelessness. At the time of this writing, served three (3) families. Will begin the hard launch of the program in May and should serve an additional five (5) landlords and families by June 30, 2018.
- Provided coordinated housing rehabilitation services. Closed-out the FY 2014 NCHFA Single-Family Grant. Two (2) homes were renovated under this state grant program. Also, to date, completed two (2) homes under the 2017 NCHFA Urgent Repair and identified seven (7) homes to be addressed under the 2017 NCHFA Essential Rehabilitation Grant Program. Completed an additional seven (7) homes under the County's Local Urgent Repair Program.
- Worked to get all award agreements developed and signed as it relates to the 2016 Affordable Housing Bond Funds, which the BOCC approved awards in June 2017, as well as the surplus properties award, which the BOCC approved one (1) award in November 2017.
- Worked with the County's Planning Department and the Affordable Housing Land Banking/Manufactured Home Park Initiative to secure BOCC approval for programmatic recommendations, as well as the creation of the County's *Rapid Response Protocol* and

Displacement Mitigation Assistance Program (DMAP) as it relates to manufactured home park closures and re-development.

FY 2018-2019 Objectives

- Use local, state and federal funds to assist low and moderate income families and individuals in obtaining and maintaining safe, decent, sanitary and affordable housing.
- Continue to provide coordinated housing rehabilitation services.
- Administer the second round of RFPs for the Affordable Housing Bond Program.
- Administer the Risk Mitigation/Housing Displacement Fund. Anticipate providing assistance to ten (10) landlords and a total of thirty (30) low and very low income families and individuals.
- Administer the new Displacement Mitigation Assistance Program as it relates to manufactured home park closures, including the new Revolving Loan Pool for Manufactured Home Park Owners.

Budget Highlights

- $10,000 is recommended for program administration funds as it relates to the Affordable Housing Bond Program. These funds will be used to defray environmental assessments and other ancillary costs associated with administering a Bond Program.
- $20,000 is recommended for administration of the new Revolving Loan Fund under the Affordable Housing Land Banking/Mobile Home Park Initiative.
- The Risk Mitigation/Housing Displacement Fund is recommended to increase to $75,000. The funds will be used according to the following eligible activities:
    - Risk Mitigation -- $33,750
    - Displacement Activities -- $22,500
    - Direct Assistance -- $18,750 (for individuals and families displaced by a manufactured home park closure)
- $100,000 is recommended for a pilot program to provide locally funded rent subsidies, based on income.

Housing and Community Development: Housing Choice Voucher Program Division (formerly Section 8)

Major Services

- Assists low income families and individuals in obtaining decent, safe, sanitary and affordable housing in the County at reasonable rental rates by providing rent subsidies to qualified low income families and individuals.
- Ensures that housing obtained meet minimum standards of health and safety as provided in the Orange County Housing Authority Administrative Plan.
- Administers a Homeless Demonstration Voucher Preference.
- Collaborates w/the Durham Veterans Administration as it relates to the HUD-VASH Program.
- Offers a Housing Choice Voucher Homeownership Program.

- Undertakes activities to enhance landlord participation and engagement.
- Hosts workshops and other activities to spur HCV participants' self-sufficiency.

FY 2017-18 Outcomes

- Provided rent subsidies to over 580 low-income families, including sixteen (16) homeless individuals, to enable them to obtain standard, affordable rental housing in the County.
- Provided rent subsidies to an additional five (5) HUD-VASH participants (veterans).
- Hosted two (2) briefings for participating and interested landlords, thereby, increasing the number of units available for rent by program participants.
- One (1) Housing Choice Voucher holder will purchased a home during the year.
- Hosted two (2) engagement activities and workshops for HCV participants, as well as hosted two (2) summer camps for HCV children and youth during the 2017 Spring Break.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Service: Provide rent subsidies to low-income families and individuals leasing standard housing in the County.					
Number of rental subsidies to low-income households	588	581	600	590	600
Service: Ensure housing procured by voucher holders meet minimum standards of health and safety					
Number of annual housing inspection conducted	588	581	600	590	600
Service: Housing Choice Voucher Holder to Homeownership Program					
Number of Housing Choice Voucher Holders to qualified for Homeownership	N/A	11	N/A	10	11
Number of Housing Choice Voucher Holders moved to Homeownership	0	1	2	1	3

FY 2018-2019 Objectives

- Increase the number of rent subsidies provided to low income families to 600, including providing a Voucher to individuals and families with a homeless preference.
- Increase the number of landlords participating in the Housing Choice Voucher Program by utilizing enhanced engagement efforts.
- Increase the number of Housing Choice Voucher holders who utilize the Voucher to purchase a home by three (3) additional individuals.

Housing and Community Development: Community Development Division

The second work area division in the department is community development. The Community Development Division includes several programs that promote affordable housing in Orange County and they include the HOME Program, Urgent Repair Program and Single-Family Housing Rehabilitation Program. These programs are capitalized with local County dollars, as well as federal and state grants. In addition, the department has oversight responsibilities for the Risk Mitigation/Housing Displacement Fund, Affordable Housing Bond Program and the

Affordable Housing Land Banking/Manufactured Home Park Initiative, inclusive of a new Displacement Mitigation Assistance Program and new Revolving Loan Program for Manufactured Home Park Owners. All of these programs are capitalized with local dollars. Information on these programs was included under the section on General Administration.

Major Services – HOME Program

- Administer funds, in partnership with local non-profits groups, for community development of a wide range of activities including building, buying, and/or rehabilitating affordable housing for rent or homeownership or providing direct rental assistance to low-income people.

FY 2017-18 Outcomes

- Provided homeownership assistance to six (6) first-time homebuyers earning between 30% and 65% of area median income.
- Continued to provide housing rehabilitation funds for critical repairs, accessibility modification and home performance upgrades to low-income homeowners earning less than 80% of area medium income.
- Provided acquisition funds for one (1) affordable rental unit to provide housing for a low income family.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Service: First Time Homebuyers Programs					
Number of First-time homebuyer programs	11	12	10	10	3
Service: Housing Rehabilitation Programs					
Number of substandard housing units repaired	0	10	8	1	7
Service: Acquisition of Existing House					
Number of homes purchased for affordable housing	1	0	1	1	2
Service: New Construction Partnership Homeowner Partnership					
Number of units constructed for purchase by low-moderate income families	11	12	0	0	0
Services: Tenant Base Rental Assistance					
Number of rental assistance, rent deposits and utility payments	40	0	0	0	25

FY 2018-19 Objectives

- Provide homeownership assistance to three (3) first-time homebuyers earning between 30% and 80% of area median income.
- Provide housing rehabilitation funds for critical repairs, accessibility modification and home performance upgrades to low-income homeowners earning less than 80% of area medium income. It is anticipated that seven (7) homes will be completed.

- Provide acquisition funds for one (1) affordable rental unit and one (1) unit for homeownership to provide housing for low and moderate income families and individuals.
- Provide rental assistance, including security and utility deposits for low and very low income families and individuals. .

Budget Highlights

- The Housing Community Development Department anticipates receiving $289,693 in a federal HOME grant, as well as $13,306 in Program Income and $65,181 in Local Match.

Major Services – Urgent Repair and Single-Family Housing Rehabilitation Programs

- The Housing Rehabilitation Initiative under the department's Community Development Division addresses the great need in Orange County to preserve the existing housing stock. Many low and moderate income families and individuals do not have the resources to maintain their homes, many of which are old and substandard. There are four (4) programs under this initiative that provide assistance as it relates to the preservation of the existing housing stock occupied by low and moderate income individuals and families.
    - Urgent Repair (limited to addressing health, safety or life threats and is available only to low income senior and/or disabled home owners)
    - North Carolina Housing Finance Agency Grant – Urgent Repair (provides assistance for low income senior and/or disabled home owners who are at 50% AMI)
    - Orange County Single-Family Housing Rehabilitation (provides comprehensive housing rehabilitation assistance for low and moderate income home owners)
    - North Carolina Housing Finance Trust Fund Grant – Essential Single Family Rehabilitation (provides moderate housing rehabilitation assistance for low income home owners)

FY 2017-18 Outcomes

- Hired a new HCV Inspector/Rehab Specialist who mainly focuses on the Housing Choice Voucher Program inspections. This allows the two (2) Housing Rehabilitation Specialists to concentrate more on urgent repairs and housing rehabilitations in order to increase the number of substandard dwellings renovated.
- In the process of hiring a Housing & Community Development Specialist (*formerly known as the Housing Resource Coordinator*) to coordinate the County's housing rehabilitation and Affordable Land Banking/Manufactured Home Park Initiative, as well as collect data on all County housing efforts.
- Ongoing review of eligibility requirements and programmatic of the County's housing rehabilitation program to identify barriers to providing repairs in a timely manner. The assessment is sixty percent (60%) complete and will be completed by June 30, 2018.
- In process of working with other applicable County departments and community partners who receive County housing rehabilitation funds to develop a single portal for low income

homeowners to receive necessary housing repairs and to leverage funds and services for housing rehabilitation.

- Complete the repair or rehabilitation of fifteen (15) homes occupied by low and moderate income individuals and families.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Service: Urgent Repair - Repair needs that pose a threat to the life, safety and/or health of low-income occupants, or that addresses accessibility modifications for a disabled occupant.					
Number of dwelling units repairs with immediate health, safety or accessibility issues.	21	10	40	15	25
Service: Single-Family Housing Rehabilitation – Comprehensive and moderate rehab activities for low and moderate income individuals and families.					
Number of dwelling units renovated	0	0	0	0	15

FY 2018-19 Objectives

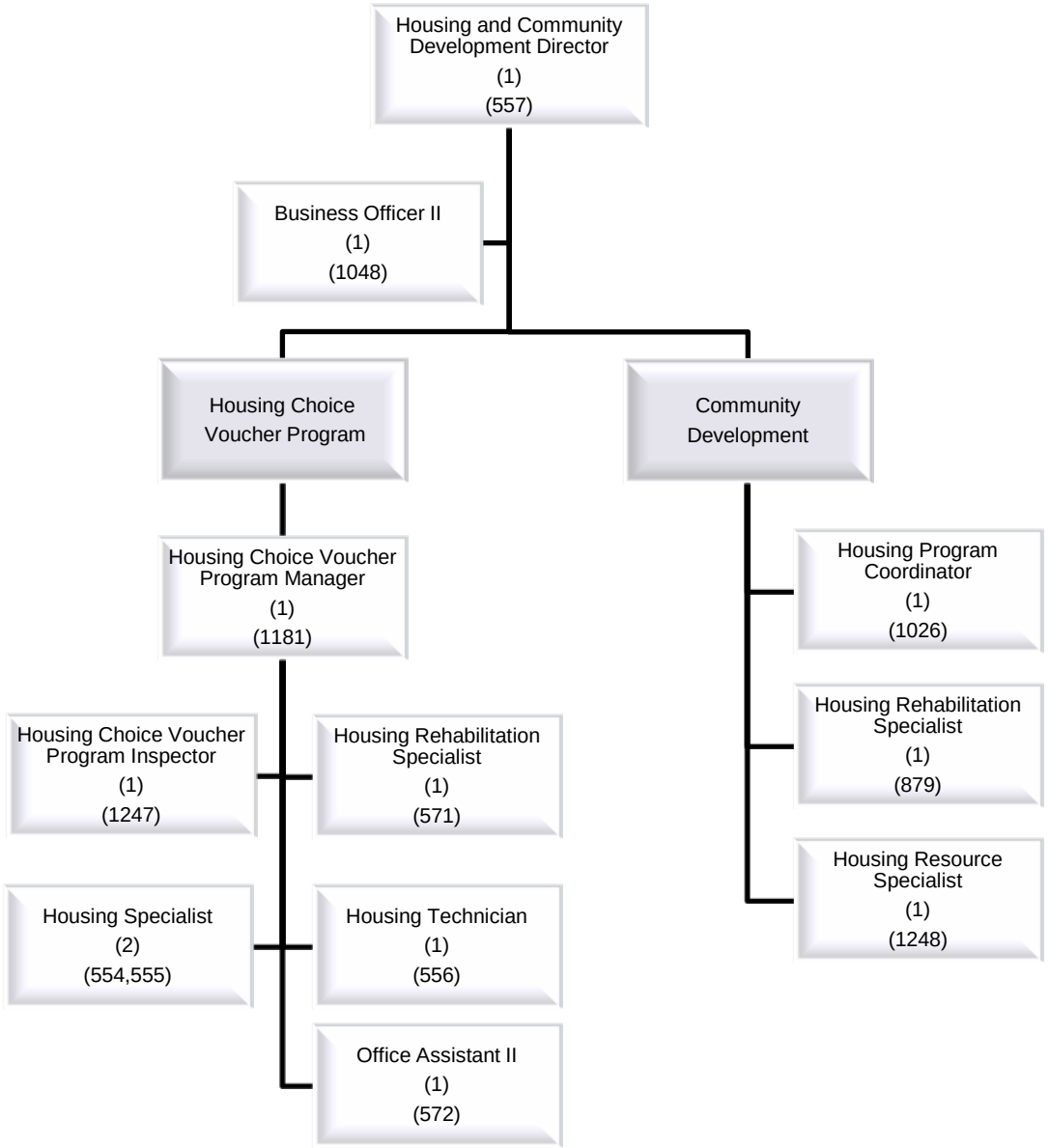
- Based on the programmatic assessment, develop or revise programmatic guidelines and policies for all housing rehabilitation programs.
- Increase the total number of houses rehabilitated with County and other funds to forty (40) units in FY 2018-2019; sixty (60) units in FY 2019-2020 and 100 (100) units in FY 2020-2021.
- Finalize implementation of the Home Preservation Coalition and develop a single portal for low income homeowners to receive necessary housing repairs and to leverage funds and services for the County's housing rehabilitation efforts.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes:

- Continue realignment of current staff, among divisions, based on funding streams.
- Funds in the current Urgent Repair Account were split between the Urgent Repair and Single-Family program components. This is a multi-year fund. After the segmentation of the account, there is a balance of $160,000 in the Urgent Repair component. The recommended budget includes an additional $40,000 for Urgent Repair, which increases the total amount available to $200,000 for use in FY 2018-19.
- After the segmentation of the Urgent Repair Account, there is a balance of $243,000 in the Single-Family program component. The department will be seeking approval from the State for use of existing Program Income funds for Single Family Rehabilitation programs, so no additional funds are budgeted in FY 2018-19.

Housing & Community Development



Human Resources

Phone Number: (919) 245-2550

Website: http://www.orangecountync.gov/departments/human_resources/index.php

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Category (General Fund)						**Account: 250**
Personnel Services	810,871	819,264	819,264	808,621	840,585	840,585
Operations	106,362	113,229	127,320	120,235	145,018	116,200
Capital Outlay	0	2,950	3,224	3,224	0	0
Total Expenditures	**$ 917,233**	**$ 935,443**	**$ 949,808**	**$ 932,080**	**$ 985,603**	**$ 956,785**
County Costs (net)	**$ 917,233**	**$ 935,443**	**$ 949,808**	**$ 932,080**	**$ 985,603**	**$ 956,785**
Total Human Resources and Related Expenditures	**$ 917,233**	**$ 935,443**	**$ 949,808**	**$ 932,080**	**$ 985,603**	**$ 956,785**

Mission Statement

The Human Resources Department of Orange County provides a full-range of human resource services and programs supporting and promoting an inclusive culture and work environment that is characterized by fair treatment of staff, open communications, personal accountability, trust and mutual respect. Areas of service include competitive recruitment and selection for all County positions (excluding the Sheriff's Department), position classification and pay administration, staff development and training, employee and retiree benefit administration and employee relations.

Major Services

- Maintaining a viable workforce by making sure that we have the right people with the right skills in the right jobs.
- Ensuring that employees are given the tools, training and motivation to operate in the most efficient and effective manner.
- Promoting and recruiting the best qualified people, while recognizing and encouraging the value of diversity in the workplace.
- Providing a competitive salary and benefits package and developing the full potential of our workforce by providing training and development for career enhancement.
- Providing a work atmosphere that is safe, healthy, and secure and conscious of long-term family and community goals.
- Establishing, administering and effectively communicating sound policies, rules and practices that treat employees with dignity and equality while maintaining company compliance with employment and benefit laws and the Orange County Code of Ordinances.

FY 2017-18 Outcomes

- Convene focus groups and launch the new Performance Management System (NEOGOV Perform) to pilot departments.
- Complete compensation and salary grade studies through salary grade 16 and apply appropriate compression adjustments when applicable.
- Provide recommendations for performance pay and the salary schedule.
- Complete updates to Employee Handbook and Supervisor Handbook.
- Implement time schedule to address consistency with practices and policies.

FY 2018-19 Objectives

- Workforce Planning and Staffing
  - Focus on defining career expectations for employees.
  - Examine current pay structures to discern if there are inequities in salary and promotional opportunities among employees in protected classes.
  - Focus on setting objectives relative to performance indicators such as turnover rate, retention and current retirement risk.
- Employee Development and Training and Performance Management
  - Provide means of teaching in-demand skills to employees.
  - Create a culture of development and leadership.
- Employee Relations
  - Define and measure employee engagement by creating employee satisfaction surveys bi-annually and setting objectives accordingly. Subjects of measure will include commitment to organization, trust in management, cooperation and effort and involvement.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Service: Workforce Planning and Staffing					
Turnover Rate	10.40%	10.09%	10.00%	10.00%	10.00%
Retention Rate	11.89%	12.74%	10.00%	10.21%	10.00%
Retirement Risk					
Service: Employee Development and Training and Performance Management					
Training Participation Rate	9.00%	8.66%	9.00%	10.00%	15.00%
Total # of training courses offered	89	81	135	100	100
Performance Review Completion Rate		84.42%	77.05%	85.00%	90%
Performance Rating Distribution					
Exceptional Rating		28.18%	29.51%		
Proficient with Superior Rating		18.95%	22.13%		
Proficient Rating		51.25%	46.99%		
Needs Improvement / Unsatisfactory Rating		1.62%	1.37%		
Service: Classification and Compensation					
Average Compa-ratio (internal comparison)		89.00%	90.39%		
Service: Employee Relations and Employee Satisfaction					
Employee Satisfaction Survey					

- Review the Orange County Code of Ordinances Chapter 28 and other County Administrative Policies to determine if changes are warranted and make recommendation to the Manager and the Board of County Commissioners.

- Transition County Health Insurance benefits to the North Carolina Health Insurance Pool and report quarterly to the Manager and Finance Director.
- Transition all employees to the NEO GOV performance management system.
- Provide Racial Equity Training to employees.
- Contract to do a pay equity study among all employees.
- Provide assessment of onboarding practices.
- Continue classification and salary grade reviews.

Health and Dental Insurance Budget Summary

The County offers two health plan options: a traditional Point of Service (POS) plan, and a High Deductible Plan paired with a Health Savings Account (HDP/HSA) for employees. Retirees under age 65 are eligible for enrollment in the same group plans offered to active County employees. The County pays for 100 percent of employee only health coverage for both medical plan options and pays a percentage of the premium equivalent for dependent coverage. Employees and pre-65 retirees contribute for dependent coverage. In addition, the County offers medical coverage for retirees eligible for Medicare coverage at the age of 65. This benefit is provided by a Medicare Supplement (Plan F) and a Medicare Part D prescription drug plan, and the cost is shared by the County and the retiree. The chart below demonstrates the cost sharing for active, and both pre-65 and post 65 retirees:

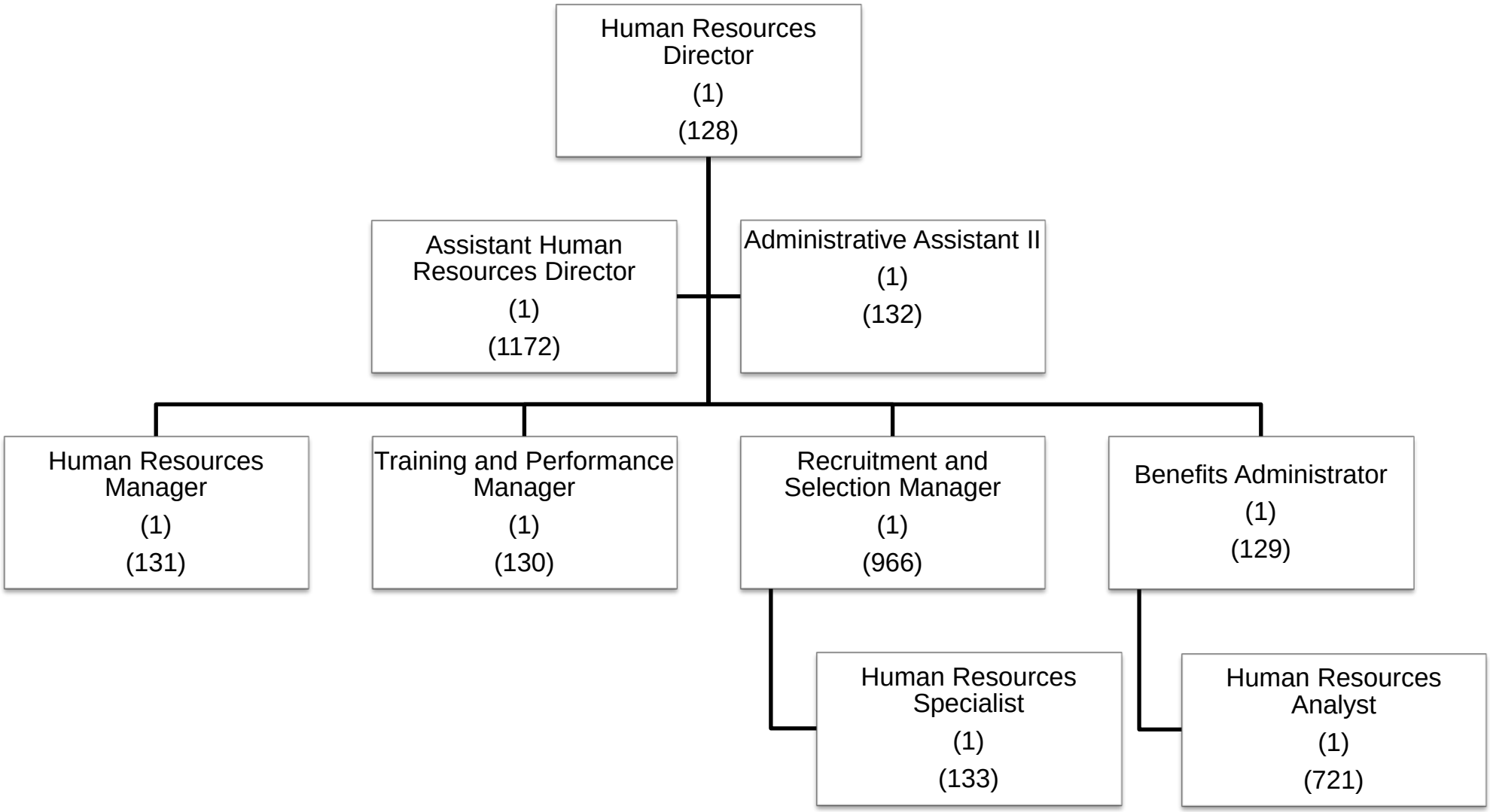
Health and Dental Insurance Fund			
	REVENUE		**FY 2018-19 Budget**
Active/COBRA Premiums:			
Premium - County Paid		Premium - County Paid	11,204,832
Premium - Employee Paid		Premium - Employee Paid	1,860,197
Other Revenue - Wellness Funds		Other Revenue	25,000
		Total	**13,090,029**
Pre-65 Retiree Premiums:			
Premium - County Paid		Premium - County Paid	1,634,588
Premium - Employee Paid		Premium - Employee Paid	162,380
		Total	**1,796,968**
Post-65 Retiree Premiums:			
Premium - County Paid		Premium - County Paid	991,932
Premium - Employee Paid		Premium - Employee Paid	18,100
		Total	**1,010,032**
Beginning Cash:			**2,000,000**
		TOTAL REVENUE	**17,897,029**

	EXPENSE		**FY 2018-19 Budget**
Active/COBRA:			
Contract Services			100,392
Insurance			12,462,612
Claims			2,130,000
Taxes & Assessments			3,614
		Active/COBRA Total	**14,696,618**
Pre-65 Retiree:			
Insurance			1,796,968
Taxes & Assessments			457
		Pre-65 Retiree Total	**1,797,425**
Post-65 Retiree:			
Insurance			1,010,033
		Post-65 Retiree Total	**1,010,033**
		TOTAL EXPENSE	**17,504,076**
Ending Cash:			**392,953**

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes no significant budget changes.

Human Resources Department



Human Rights & Relations

Phone Number: ***919-245-2487***

Website: *http://www.orangecountync.gov/departments/human_rights_and_relations/index.php*

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Category (General Fund)						**Account: 460**
Personnel Services	211,101	228,193	249,795	228,193	244,544	244,544
Operations	35,533	28,373	59,023	24,100	32,925	35,925
Capital Outlay	0	0	0	0	0	0
Total Expenditures	**$ 246,634**	**$ 256,566**	**$ 308,818**	**$ 252,293**	**$ 277,469**	**$ 280,469**
Offsetting Revenues	0	(31,650)	(31,650)	(31,650)	(31,650)	(31,650)
County Costs (net)	**$ 246,634**	**$ 224,916**	**$ 277,168**	**$ 220,643**	**$ 245,819**	**$ 248,819**
Total HHR and Related Expenditures	**$ 246,634**	**$ 256,566**	**$ 308,818**	**$ 252,293**	**$ 277,469**	**$ 280,469**

Mission Statement

The Orange County Department of Human Rights and Relations is dedicated to fostering positive human relations and eliminating discrimination based on race, color, religion, sex, national origin, age, disability, familial status, and veteran status in Orange County. The Department does this by enforcing the Orange County Civil Rights Ordinance, community education, training, and targeted outreach on anti-discrimination laws and the promotion of human relations in the community.

Human Rights & Relations

Major Services

- Prevent discriminatory practices in housing and public accommodations through education, outreach and enforcement of the Orange County Civil Rights Ordinance and as a substantial equivalent agency, the Federal Fair Housing Act (Title VII of the Civil Rights Act of 1964)
- Prevent and Address discriminatory practices though enforcement of the Civil rights Ordinance.
- Promote community dialogue, address community concerns and improve human relations.
- Identify Limited English Proficient (LEP) communities in Orange County; assess their needs, and conduct outreach to those communities to enable improves access to county government services.
- Record, investigate, or conciliate matters in which an Orange County residents feels they were discriminated against under the Fair Housing Act
- Act as an administrative and supportive body to the Human Relations Committee

FY 2017-18 Outcomes

- Outline up to 5 measurable results anticipated, by June 30, 2018.
- Received seven (7) fair housing complaint inquires and five (5) were accepted for investigation.

- Participated in seven (7) LEP Outreach activities
- Conducted three (3) workshops or presentations
- Assisted the Human Relations Commission with 1) Human Relations Month activities (forum on Sexual harassment and Sexual assault); 2) 28th Annual Pauli Murray Award Ceremony; 3) Monitoring human rights and relations issues and advising the Board of County Commissioners as necessary.
- Assist community partners with the facilitation of the Orange County Annual "Community Dinner".

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Service: Prevent discriminatory practices in housing and public accommodations.					
Number of Complaints Received	10	13	10	11	10
Number of Cases Initiated	10	10	10	8	10
Number of Workshops & Presentations	20	16	20	3	20
Service: Assess the needs and conduct outreach to Limited English Proficient communities.					
Number of LEP Outreach Activities	10	6	10	7	10

FY 2018-19 Objectives

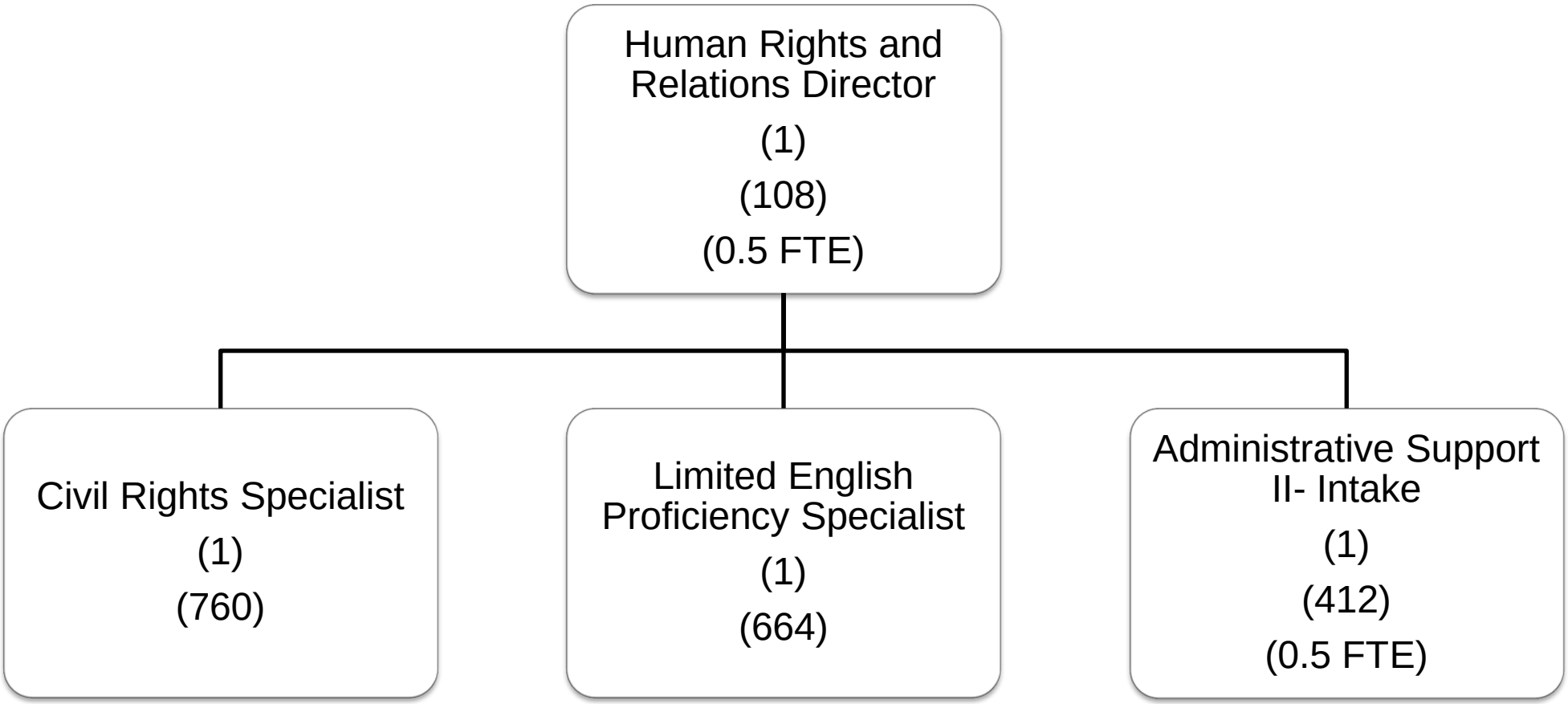
- Outline up to 5 measureable goals, for next fiscal year.
- Receive, investigate and seek to resolve discrimination complaints in the areas of housing, public accommodation and bias related incidents;
- Increase educational outreach in the community regarding Fair Housing and the Orange County Civil Rights Ordinance.
- Promote dialogue and interaction among diverse sectors of the community.
- Improve non-English speaking population access to Orange County Government Services
- Conduct Conciliation Agreement trainings with housing providers or respondents.
- Assist the Human Relations Commission with 1) Planning Human Relations Month activities including Pauli Murray Awards Program; 2) Monitoring human rights and relations issues and advising the Board of County Commissioners as necessary.
- Assist community partners with the facilitation of the Orange County Annual "Community Dinner".

Budget Highlights

- The FY 2018-19 Commissioner Approved Budget is largely consistent with a base or continuation budget. An increase of $3,000 in operations is for racial equity training, for members of the Human Rights and Relations Commission. The difference between FY 2017-18 Original budget and FY 2018-19 Commissioner Approved is due to the restructuring of the Human Rights and Relations function, from a division of the Housing, Human Rights and Relations, and Community Development department, to a standalone department. In FY 2017-18, a new department head was appointed with a dual capacity as Senior Staff Attorney; position costs are shared with the

County Attorney's Office. Cost for the Administrative Assistant II-Intake position will also be shared with the County Attorney's Office. Budgeted increase in operations is due to splitting of FY 2017-18 budgeted funds in the administration division of the former Housing, Human Rights and Relations, and Community Development department.

Human Rights and Relations



FY 2018-19 Commissioner Approved
Note: 0.5 FTE's split between County Attorney's Office and Human Rights and Relations Department

Information Technologies

Phone Number: (919) 245-2280 Website: intranet.orangecountync.gov/IT/

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Category (General Fund)						**Account: 315**
Personnel Services	1,487,995	1,589,364	1,589,364	1,586,509	1,651,565	1,651,565
Operations	1,640,097	1,738,771	1,783,534	1,732,352	1,882,451	1,796,451
Capital Outlay	1,469	0	3,600	0	0	0
Total Expenditures	**$ 3,129,561**	**$ 3,328,135**	**$ 3,376,498**	**$ 3,318,861**	**$ 3,534,016**	**$ 3,448,016**
Offsetting Revenues	*0*	*(19,645)*	*(19,645)*	*(19,645)*	*(19,645)*	*(19,645)*
County Costs (net)	**$ 3,129,561**	**$ 3,308,490**	**$ 3,356,853**	**$ 3,299,216**	**$ 3,514,371**	**$ 3,428,371**
Total Information Technologies and Related Expenditures	**$ 3,129,561**	**$ 3,328,135**	**$ 3,376,498**	**$ 3,318,861**	**$ 3,534,016**	**$ 3,448,016**

Mission Statement

To serve Orange County residents by creating, configuring and maintaining reliable and cost-effective technical solutions for the provision of public services and the protection of County information.

Major Services

- Ensure all Orange County staff members have access to efficient and effective technology.
- Provision and support Orange County staff computers, servers, data and voice networking equipment.
- Coordinate technology procurement for all Orange County departments.
- Protect and preserve Orange County's digital data assets.
- Establish security and best practices policies for Orange County computing.
- VoIP Phone System.
- Inter-local IT Engineering Support (Hillsborough, Carrboro and Chapel Hill Police Departments connecting back through the Computer Aided Dispatch System).
- Maintain public wireless Internet services in and around county facilities.
- Broadband Education and Statistics

FY 2017-18 Outcomes

- Replaced 280 PC units.
- Replaced 20 printer units.
- Migrated financial servers into cloud for access anywhere during disaster recovery operations.

Information Technologies – continued

- Moved backup data to Southern Human Services.
- Continued to move away from old storage area network systems (SAN) and traditional servers into the hyper-converged model where storage and computing technology are merged rather than separate to allow for a better centralized management model. Forty percent (40%) is complete.
- Animal Services and Solid Waste VoIP phone systems upgraded.
- Continued Land Records Central Permitting Project.
- PC replacements of 200 units (100 laptops + 100 desktops).
- Expanded Internet availability to Orange County residents.
- Increased Library Hotspot Loaner Program to 130 loaner units.
- Explored long term loaner programs.
- Kronos service improvements.
- Fiber Project started. Phase 1 estimated to complete in FY19.
- Broadband Request for Proposals. Distribution of county funds earmarked for rural broadband expansion should commence FY18 and complete in FY19.

The chart below highlights both the break-fix service levels of the Information Technologies and the more proactive project completion rates. While the much Operations Division proactively works to reduce down time, it is often defined by its ability to quickly react to the very small percent of outages incurred during the business year as well as how fast it processes customer requests at the Help Desk level. The Applications Division tends to be defined by its application programming, project management expertise and its ability to work with other business units to help analyze, manage and track of departmental business needs.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Network and VoIP					
Network Uptime	99.40%	99.90%	99.90%	99.90%	99.90%
Help Desk					
Incoming Trouble Tickets	15,000	10,155	13,000	10,679	12,000
Service Call Resolution within Targets	61%	75.94%	80%	75.37%	80%
Disaster Recovery					
Data Backup Success Rates	99.90%	99.90%	99.90%	99.90%	99.90%
Applications & Operations Projects					
All projects in queue	123	118	110	78	60

New projects added to queue	43	121	45	55	20
Closed/completed Projects	80	97	75	73	36
On Hold/Waiting	43	27	35	15	3
Canceled	0	14	2	5	0

Collaborative Efforts

- Inter-local IT Engineering Support (Hillsborough, Carrboro and Chapel Hill Police Departments connecting back through the Computer Aided Dispatch system).
- Inter-local IT Support (Hillsborough Permits Plus support).
- Work with Carrboro IT to improve Cybrary network services and on connecting the Southern Branch Library.
- Health's and Planning's Central Permitting Project.
- County-wide Broadband Initiative (State and Residents).
- Departmental Support Services.
- Partner with Library on Internet Hotspot Loaner Program.
- Work with the Town of Hillsborough on network expansion projects.
- Transition Website over to the Department of Community Relations.
- Work with UNC, OWASA, Town of Chapel Hill, Town of Carrboro, Town of Hillsborough, Orange County Schools and Chapel Hill Carrboro City Schools on identifying network resources in order to leverage existing connections to each other's advantage.
- Work and coordinate with the Town of Carrboro to ensure their new EnerGov permitting software works with Orange County's EnerGov product.

FY 2018-19 Objectives

- PC and printer replacements.
- Central Permitting Project completed and moved into the IT support phase.
- Broadband Grant / Request for Proposals.
- Complete Phase 1 of Town of Hillsborough Orange County fiber buildout.

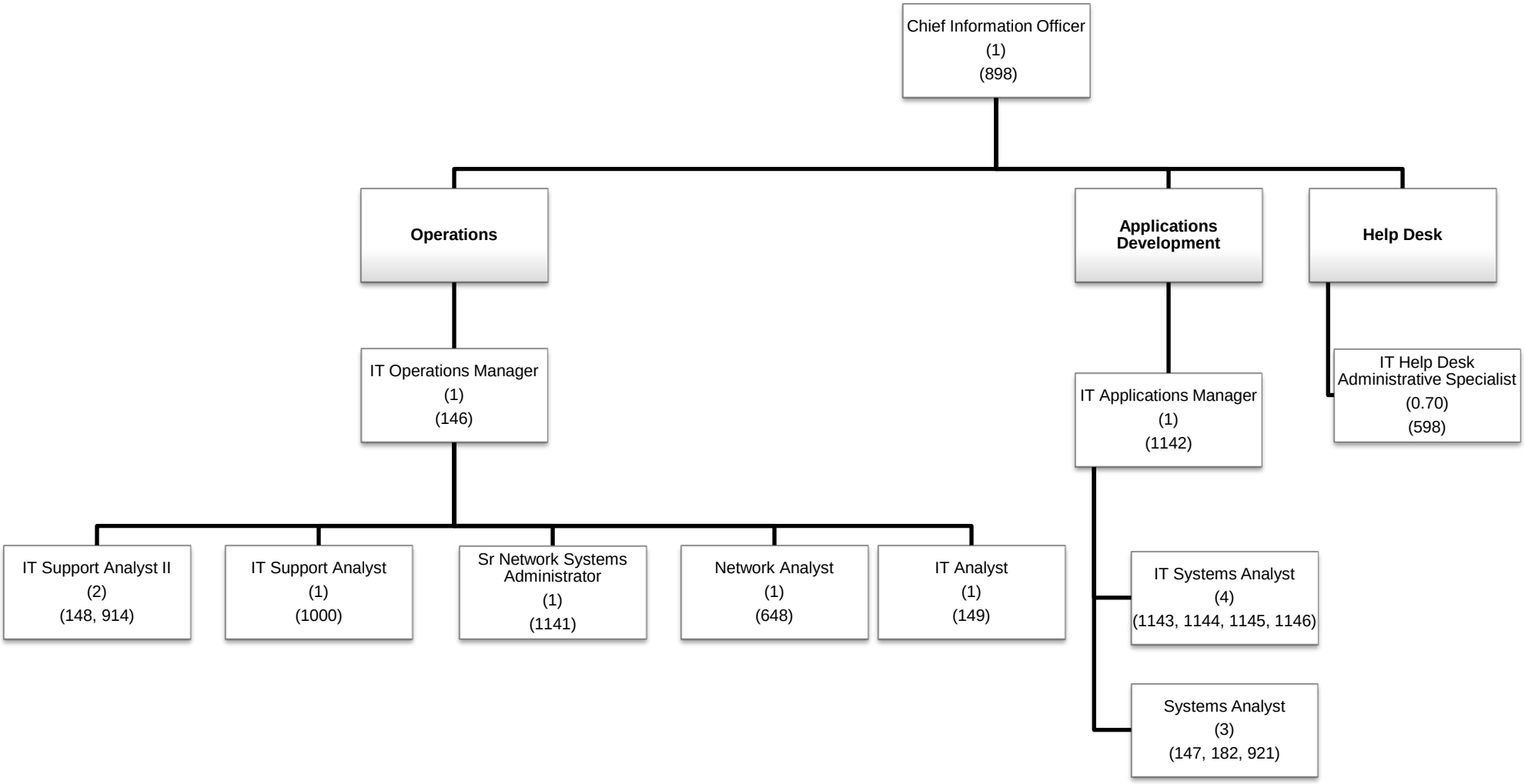
Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes:

- A decrease of roughly $36,000 for the transfer of seventy-five (75) hotspots from the Library Hotspot Loaner Program. The program is moved to the Library Services' department budget effective FY 2018-19.

- An increase of $114,504 for maintenance and licensing consistent with 116 software agreements for County departments.

Information Technologies



Library Services

Phone Number: (919)245-2525 Website: *www.orangecountync.gov/departments/library*

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Category (General Fund)						**Account: 500**
Personnel Services	1,780,258	1,799,990	1,799,990	1,876,153	1,881,192	1,881,192
Operations	469,471	443,727	458,475	452,609	441,867	477,867
Capital Outlay	18,324	0	0	0	0	0
Total Expenditures	**$ 2,268,054**	**$ 2,243,717**	**$ 2,258,465**	**$ 2,328,762**	**$ 2,323,059**	**$ 2,359,059**
Offsetting Revenues	*(221,333)*	*(138,297)*	*(153,045)*	*(140,772)*	*(138,597)*	(138,597)
County Costs (net)	**$ 2,046,721**	**$ 2,105,420**	**$ 2,105,420**	**$ 2,187,990**	**$ 2,184,462**	**$ 2,220,462**
By Category (Multi-year Grant Fund)						**Account: 5000**
Personnel Services	63,618	65,148	65,148	65,148	66,766	66,766
Operations	20,010	16,050	16,050	16,050	16,660	16,660
Capital Outlay	5,113	0	0	0	0	0
Total Expenditures	**$ 88,741**	**$ 81,198**	**$ 81,198**	**$ 81,198**	**$ 83,426**	**$ 83,426**
Offsetting Revenues	*(73,628)*	*(71,198)*	*(71,198)*	*(71,198)*	*(73,426)*	*(73,426)*
County Costs (net)	**$ 15,113**	**$ 10,000**	**$ 10,000**	**$ 10,000**	**$ 10,000**	**$ 10,000**
Total Library Services and Related Expenditures	**$ 2,356,795**	**$ 2,324,915**	**$ 2,339,663**	**$ 2,409,960**	**$ 2,406,485**	**$ 2,442,485**

Division Summary

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Program (General Fund)						
Carrboro Library	162,897	157,883	152,832	158,175	154,805	154,805
Cybrary	59,431	68,605	73,656	71,078	75,536	75,536
Main Library	2,045,561	2,017,229	2,031,977	2,099,509	2,092,718	2,128,718
Total Expenditures	**$ 2,267,890**	**$ 2,243,717**	**$ 2,258,465**	**$ 2,328,762**	**$ 2,323,059**	**$ 2,359,059**
Offsetting Revenue	*(221,333)*	*(138,297)*	*(153,045)*	*(140,772)*	*(138,597)*	*(138,597)*
County Costs (net)	**$ 2,046,557**	**$ 2,105,420**	**$ 2,105,420**	**$ 2,187,990**	**$ 2,184,462**	**$ 2,220,462**
Total Expenditures	**$ 2,267,890**	**$ 2,243,717**	**$ 2,258,465**	**$ 2,328,762**	**$ 2,323,059**	**$ 2,359,059**
Other Related Programs (Multi-year Grant Fund)						
Outreach Grant	88,741	81,198	81,198	81,198	83,426	83,426
Total Expenditures	**$ 88,741**	**$ 81,198**	**$ 81,198**	**$ 81,198**	**$ 83,426**	**$ 83,426**
Offsetting Revenue	*(73,628)*	*(71,198)*	*(71,198)*	*(71,198)*	*(73,426)*	*(73,426)*
County Costs (net)	**$ 15,113**	**$ 10,000**	**$ 10,000**	**$ 10,000**	**$ 10,000**	**$ 10,000**
Total Expenditures	**$ 88,741**	**$ 81,198**	**$ 81,198**	**$ 81,198**	**$ 83,426**	**$ 83,426**

Mission Statement

Our mission statement reflects the commitment we are making to the residents of Orange County.

The Orange County Public Library will set an example for other public libraries by providing safe and welcoming spaces where the people of our community and their ideas can flourish. We will focus our efforts on listening and learning from a broader audience, expanding our reach throughout the county, ensuring that our partnerships are in service to our strategic goals, making our spaces more inclusive, and strengthening our internal and external support systems and relationships.

Strategic Vision

- Engage with Ideas
    - We will ensure that the library is engaging targeted audiences throughout our community
- Partner for Impact
    - We will focus and strengthen our strategic partnerships to create opportunities for change in our community
- Build Inclusive Spaces
    - We will establish physical and digital spaces where all people can come together to connect with each other, share ideas and learn
- Create Stronger Connections
    - We will strengthen the systems and connections that enable us to better serve our customers

Library Services: Main Library, Hillsborough

Major Services

- Select and provide access to a broad selection of high-interest print and non-print materials for popular reading, watching and listening (books, DVDs and music) and basic information gathering (research).
- Provide public access to free wi-fi and up-to-date computers with basic software, internet access and printing capabilities
- Help customers find and utilize library materials and technology.
- Develop and host diverse programming to support literacy and learning at all stages of life.
- Serve as a safe public gathering spot.
- Provide meeting and study space to the general public.

FY 2017-18 Outcomes

- Launched assistive technology for vision and hearing impaired communities through an Library Services and Technology Act (LSTA) grant that supports training, equipment and marketing.
- Partnered with local school systems by setting up Student Easy Access (SEA) accounts for Orange County School children grades K-12 and laying ground work to do the same with the Chapel Hill/Carrboro City Schools.
- Continued our collaborative partnership with The Expedition School (TES), providing school visits and library services to the students year round, as well as Student Easy Access (SEA) accounts to upper grade level TES students.
- Launched *Motheread* an additional early literacy effort by partnering with the Orange County Partnership for Young Children. Through *Motheread*, the library delivers early childhood teacher

training and parent education classes for participants at Early Head Start in the Fairview Community and Tiny Tots and Tiny Tots, Too in southern Hillsborough.

- Prepared for the Orange County Southern Branch by merging into one catalog all items at CBL (Carrboro McDougle) Main Library and Cybray; added items in the kiosk to the catalog. Noted immediate uptick in circulation of items for all three branches and surge in items being sent between locations via courier.
- Reinvigorated adult and teen engagement at Main by relaunching our Teen Advisory Board and offering adult-centered programming, such as financial literacy, writing and poetry workshops and Frederick Douglass celebration events.
- Nurtured stronger staff connections through encouraging participation in strategic planning teams and workgroups such as a social media team and by offering quarterly training on issues such as homelessness, the opioid crisis, safety protocols and monthly skills training on library services.
- Increased digital collection offerings to include hoopla, books, movies, comics, music and more 24/7 no waiting.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Service: Engage with Ideas: Use information from existing community outreach and partnership efforts and the strategic planning process to meet people where they are.					
Annual visits to Main Library	223,500	240,610	245,000	245,000	255,000
Annual Collaborations	25	25	26	25	27
Number of Volunteers	35		35	40	42
Service: Partner for Impact: Emphasize strategic partnership to increase literacy for children birth to five, school-aged children and adults					
Annual programming attendance	10,540	10,672	9,500	9,000	9,000
Programming attendance per capita (NC Average =.38)	.15	.13	.14	.15	.15
Service: Build Inclusive Spaces: We will extend the reach of the library system throughout the county with a new branch location in Carrboro and an improved website. We will continue to support county efforts to increase internet access to all residents.					
Newsletter recipients county wide	900		1200	4000	5000
Catalog visits annually	361,093	353,230	325,000	350,000	350,000
Number of Wifi-to-Go	15	125	125	125	75
Service: Create Stronger Connections: To increase our effectiveness, we will continue to develop our support network, forge relationships with other library systems and foster a customer-focused work culture.					
Number of Interactions with customers within the library	23,409	38,665	26,000	26,000	30,000
Friends of the Library financial support annually	$12,750	$23,936	$1500	$10,000	$10,000

FY 2018-19 Objectives

- Working the 2017-2020 strategic plan to include major milestones within the 4 broad areas of Engagement, Partnerships, Inclusiveness, and Connections.
- Conducting prep work for the Orange County Southern Branch Library, including enhancing system wide processes, as well as researching best-practice library design, programming, and operations.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes:

- Fee Change
    - Reduction of fines for overdue children's materials, $2 maximum charge, down from $5 maximum
    - Reduction of interlibrary loan charge, $3 charge, down from $4
    - Ensure that Out of County Card fee is only applicable to counties outside of Alamance, Caswell, Chatham, Durham, and Person counties
    - New fee for replacement cards, $1
    - Book club kits overdue charge, $1 per day
    - There will be no fee for Notary service
- Award of $37,350 grant from Orange County Partnership for Young Children to support the *Time to Read* project focusing on early childhood literacy in local child care facilities with teacher training. The Partnership grant included a match from the county of $10,000 and support from the Friends of the Orange County Library of $3,316 to supply educational and reading materials.
- $36,000 moved from Information Technology Department budget to Library Services Department budget, for 75 wifi units available for loan, to Library patrons

Main Library (FY 2017-18, 68 Hours per week)

Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday
9am-8pm	9am-8pm	9am-8pm	9am-8pm	9am-6pm	9am-6pm	12-6pm

Library Services:: Library Carrboro Branch Library – McDougle Middle School

Major Services

- Select and provide access to a broad selection of high-interest print and non-print materials for popular reading, watching and listening (books, DVDs and music) and basic information gathering (research).
- Provide public access to free wi-fi and up-to-date computers with basic software, internet access and printing capabilities
- Help customers find and utilize library materials and technology.
- Develop and host diverse programming to support literacy and learning at all stages of life.
- Serve as a safe public gathering spot.

Carrboro Branch Library – (FY 2017-18, 26 hours per week)

Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday
3:30pm – 8pm	3:30pm – 8pm	3:30pm – 8pm	3:30pm – 8pm		10am – 2pm	1pm – 5pm

FY 2017-18 Outcomes

- Contract with CCHSS includes pre-determined set hours of operation and stipends for janitorial services and technology support.
- Provide support for ongoing work with the Manager's Office toward building and planning for the Orange County Southern Branch Library.
- Consolidated on-shelf collection, weeding out items that had not circulated in 4 years. Noticed immediate uptick in circulation of remaining items.
- Launched assistive technology for vision and hearing impaired communities through an Library Services and Technology Act (LSTA) grant that supports training, equipment and marketing.
- Prepared for the Orange County Southern Branch by merging into one catalog all items at CBL (Carrboro McDougle) Main Library and Cybray; added items in the kiosk to the catalog. Noted immediate uptick in circulation of items for all three branches and surge in items being sent between locations via courier.
- Reinvigorated adult and teen engagement at Main by relaunching our Teen Advisory Board and offering adult-centered programming, such as financial literacy, writing and poetry workshops and Frederick Douglass celebration events.
- Nurtured stronger staff connections through encouraging participation in strategic planning teams and workgroups such as a social media team and by offering quarterly training on issues such as homelessness, the opioid crisis, safety protocols and monthly skills training on library services.
- Increased digital collection offerings to include hoopla, books, movies, comics, music and more 24/7 no waiting.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Service: Track and support usage of CBL					
Circulation of materials	20,230	29,846	25,000	24,000	25,000
Annual number of library visits	15,176	19,111	18,000	16,000	17,000

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes no significant budget changes.

Library Services: Cybrary Branch Library

Major Services

- Select and provide access to a broad selection of high-interest print and non-print materials for popular reading, watching and listening (books, DVDs and music) and basic information gathering (research).
- Provide public access to free wi-fi and up-to-date computers with basic software, internet access and printing capabilities
- Help customers find and utilize library materials and technology.
- Develop and host diverse programming to support literacy and learning at all stages of life.
- Serve as a safe public gathering spot.

Cybrary Branch Library – (FY 2017-18, 39 hours per week)

Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday
9am – 4pm	9am-4pm	9am – 4pm	9am – 4pm	9am – 4pm	10am – 2pm	closed

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Service: Support library services including technology and research assistance.					
Technology assistance at Cybrary	2,093	2,268	1700	1700	1800
Annual number of library visits	14,328	14,934	14,000	15,000	15,000

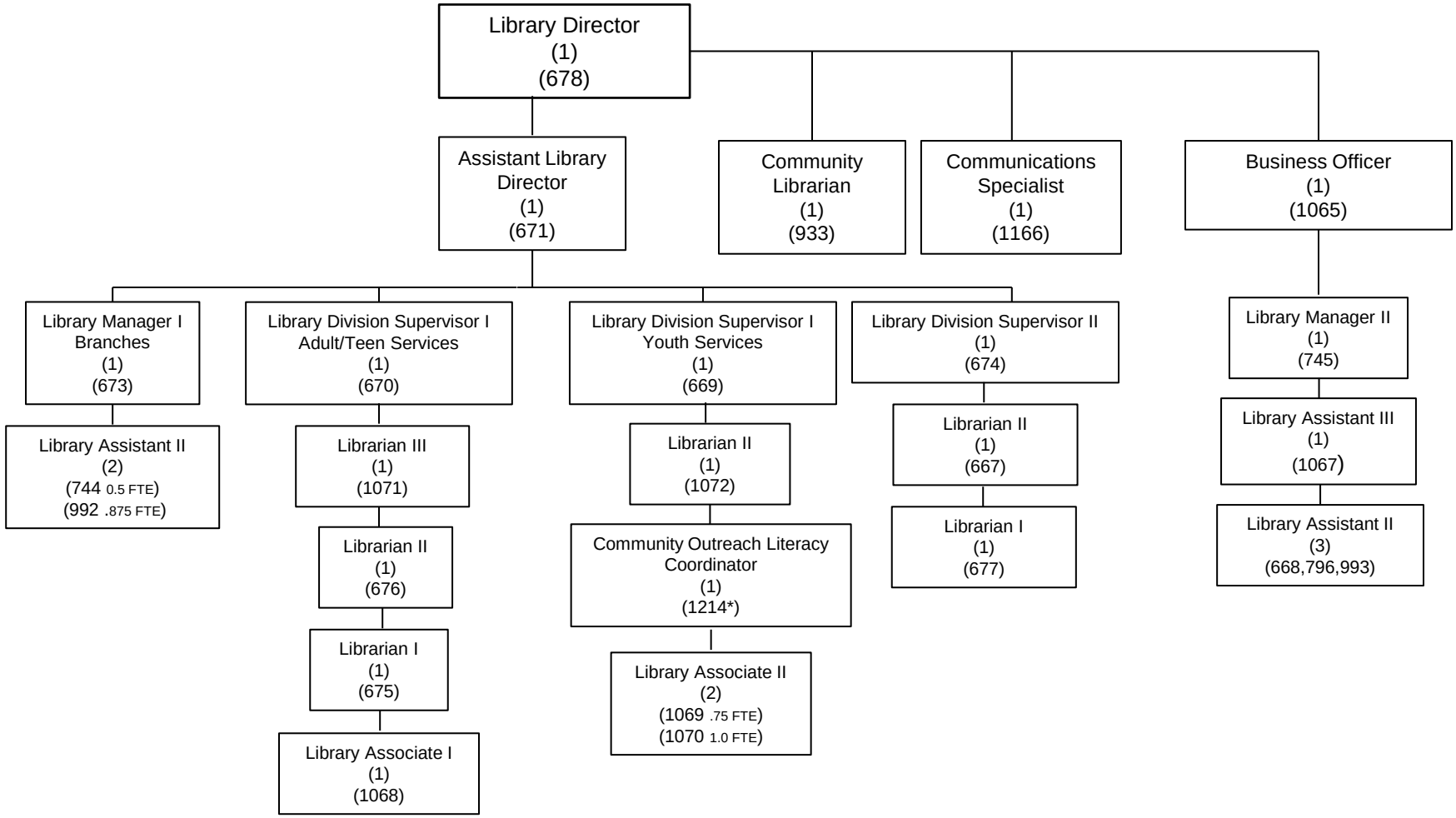
FY 2017-18 Outcomes

- Provided support for ongoing work with the Manager's Office toward construction of the Orange County Southern Branch Library.
- Visited Club Nova on multiple occasions to sign up members for library cards. Saw an increase of library use by Club Nova members. Recycled Cybrary newspapers for use at the Club Nova Thrift Store.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes no significant budget changes.

Orange County Public Libraries



FY 2018-19 Commissioner Approved

*Time-Limited/Grant Funded Positions

Orange County Public Transportation

Phone Number: (919) 245 - 2007 Website: www.orangecountync.gov/transit

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Category (General Fund)						**Account: 325**
Personnel Services	830,530	1,195,551	1,088,351	939,496	1,317,651	1,317,651
Operations	318,996	299,642	317,791	306,989	370,481	370,481
Capital Outlay	7,723	91,750	91,750	81,750	65,000	60,000
Total Expenditures	**$ 1,157,249**	**$ 1,586,943**	**$ 1,497,892**	**$ 1,328,235**	**$ 1,753,132**	**$ 1,748,132**
Offsetting Revenues	*(681,236)*	*(954,915)*	*(971,864)*	*(1,351,079)*	*(1,657,388)*	*(1,657,388)*
County Costs (net)	**$ 476,014**	**$ 632,028**	**$ 526,028**	**$ (22,844)**	**$ 95,744**	**$ 90,744**
Total Orange Public Transportation and Related Expenditures	**$ 1,157,249**	**$ 1,586,943**	**$ 1,497,892**	**$ 1,328,235**	**$ 1,753,132**	**$ 1,748,132**

Mission Statement

It is the mission of Orange County Public Transportation to provide safe, customer focused, and reliable transit services; that are an accessible and viable means of mobility to the residents and visitors in need of public transportation in Orange County, NC.

Major Services

- Rural Area Transportation
- Urbanized Area Fixed Route
- Complementary ADA Service
- Non- Emergency Medical transportation (DSS/ Medicaid)
- Enhanced Mobility of Seniors and Individual with Disabilities (Dept. on Aging)
-

FY 2017-18 Outcomes

- Hired 5 fulltime transit operators.
- Hired new Dispatcher/Scheduler.
- Hired new Transit Demand Coordinator.
- Implemented Fixed Route Orange-Alamance Connector
- Rebranded buses with new logo and marketing materials.
- Procured Remix software for transit route planning projects.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Service: OCPT provides safe courteous and reliable public transportation services throughout Orange County					
Revenues from fares and grants	$884,494	$952,557	$954,883	$960,000	$1,657,388

Orange County Public Transportation – continued

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Cost per trip	15.65	17.18	15.91	17.81	26.73
Total number of daily routes	24	26	34	36	36
Incidents per 200K miles	.54	1.6	1.50	2.1	1.8
Ridership	57,456	60,976	60,000	53,888	62,000

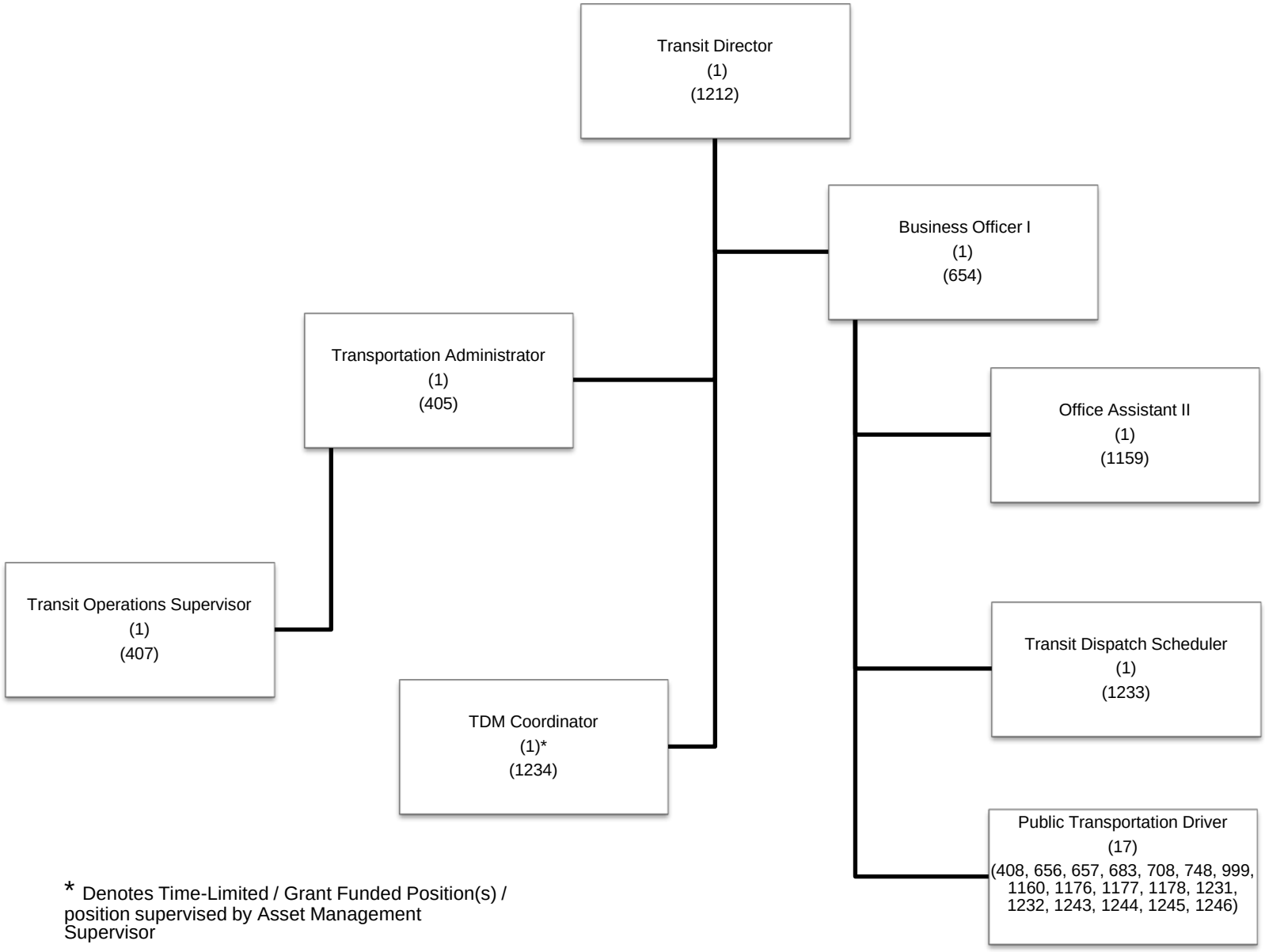
FY 2018-19 Objectives

- Deploy expansion routes such as Hillsborough Circulator II, Flex Routes (micro-transit), and Efland Commuter Loop or alternative route.
- Procure expansion smaller vans/buses for expansion routes and replace vehicles that have reached useful life.
- Upgrade or Procure new transit software for dispatching/ scheduling/ customer service.
- Procure Automated Passenger Counters and associated AVL equipment for reliable accounting for compliance reporting, grants, and customer service, offset by anticipated transit tax proceeds.
- Procure GO Pass fare media readers for fixed route fleet, offset by anticipated transit tax proceeds.

Budget Highlights

- Due to unrealized revenue from prior years the department is to see a significant increase in grant funding. To realize these revenues, projects and initiatives listed above should be allowed to meet the increased demand of accounting and reporting requirements for federal and state programs.

Orange Public Transportation



* Denotes Time-Limited / Grant Funded Position(s) / position supervised by Asset Management Supervisor

FY 2018-19 Commissioner Approved

Planning and Inspections

Phone Number: (919) 245-2600 Website: orangecountync.gov/departments/planning_and_inspections/

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Category (General Fund)						**Account: 620**
Personnel Services	2,501,482	2,778,092	2,758,092	2,758,092	2,889,972	2,959,108
Operations	375,868	356,769	378,903	283,579	248,990	248,990
Capital Outlay	31,835	0	1,327	1,325	1,325	0
Total Expenditures	**$ 2,909,185**	**$ 3,134,861**	**$ 3,138,322**	**$ 3,042,996**	**$ 3,140,287**	**$ 3,208,098**
Offsetting Revenues	*(1,651,666)*	*(1,437,050)*	*(1,437,050)*	*(1,500,300)*	*(1,586,420)*	*(1,586,420)*
County Costs (net)	**$ 1,257,519**	**$ 1,697,811**	**$ 1,701,272**	**$ 1,542,696**	**$ 1,553,867**	**$ 1,621,678**
Efland Sewer Fund						**Account: 3601**
Operations	312,683	359,385	375,345	353,354	156,750	156,750
Capital Outlay	0	0	0	0	0	0
Total Expenditures	**$ 312,683**	**$ 359,385**	**$ 375,345**	**$ 353,354**	**$ 156,750**	**$ 156,750**
Offsetting Revenues	*(324,601)*	*(359,385)*	*(375,345)*	*(367,854)*	*(156,050)*	*(156,750)*
County Costs (net)	**$ (11,918)**	**$ 0**	**$ 0**	**$ (14,500)**	**$ 700**	**$ 0**
Total Planning and Inspections and Related Expenditures	**$ 3,221,868**	**$ 3,494,246**	**$ 3,513,667**	**$ 3,396,350**	**$ 3,297,037**	**$ 3,364,848**

Division Summary

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Program (General Fund)						
Planning	1,362,613	1,308,399	1,310,699	1,249,556	1,284,519	1,353,655
Engineering	78,324	0	0	0	0	0
Inspections	1,117,132	1,350,987	1,352,148	1,351,304	1,336,186	1,334,861
Erosion Control	351,116	475,475	475,475	442,136	519,582	519,582
Total Expenditures	**$ 2,909,185**	**$ 3,134,861**	**$ 3,138,322**	**$ 3,042,996**	**$ 3,140,287**	**$ 3,208,098**
Offsetting Revenue	*(1,651,666)*	*(1,437,050)*	*(1,437,050)*	*(1,500,300)*	*(1,586,420)*	*(1,586,420)*
County Costs (net)	**$ 1,257,519**	**$ 1,697,811**	**$ 1,701,272**	**$ 1,542,696**	**$ 1,553,867**	**$ 1,621,678**
Total Expenditures	**$ 2,909,185**	**$ 3,134,861**	**$ 3,138,322**	**$ 3,042,996**	**$ 3,140,287**	**$ 3,208,098**
Efland Sewer Fund						
Efland Sewer	312,683	359,385	375,345	353,354	156,750	156,750
Total Expenditures	**$ 312,683**	**$ 359,385**	**$ 375,345**	**$ 353,354**	**$ 156,750**	**$ 156,750**
Offsetting Revenue	*(324,601)*	*(359,385)*	*(375,345)*	*(367,854)*	*(156,050)*	*(156,750)*
County Costs (net)	**$ (11,918)**	**$ 0**	**$ 0**	**$ (14,500)**	**$ 700**	**$ 0**
Total Expenditures	**$ 3,221,868**	**$ 3,494,246**	**$ 3,513,667**	**$ 3,396,350**	**$ 3,297,037**	**$ 3,364,848**

Mission Statement

The Planning and Inspections Department seeks to serve the residents and businesses of Orange County by implementing adopted land use, environmental, and building policies and standards through a system of regulations to promote stable and quality residential and non-residential economic development while protecting the environment.

Planning & Inspections: Planning Division | *Administration*

Major Services

- Develops planning studies, area plans and/or regulatory measures to implement BOCC Goals. (BOCC Goal Three linkage: Implement planning and economic development policies which create a balanced, dynamic local economy, and which promote diversity, sustainable growth and enhanced revenue while embracing community values. Also supports other goals of health, safety and welfare.)
- Administration of Planning Board agendas/meetings.
- Administration of various inter-governmental planning initiatives such as the Joint Planning Agreement with the Towns of Chapel Hill and Carrboro, Town of Hillsborough, Cities of Durham and Mebane, and the Schools Adequate Public Facilities Ordinance (SAPFO).
- Manages interdepartmental collaboration and takes lead roles on special planning projects.
- Assists in other major comprehensive plan implementation and current planning amendments.
- Manages transportation planning and collaborates with Orange County Public Transportation on Public Transit initiatives.
- Manage Engineering initiatives such as Economic Development zone, water, sewer, infrastructure and coordinate with gas, telecommunication (wired fiber and wireless) and roadway construction.
- Interacts with regional, state and federal agencies such as North Carolina Department of Transportation (NCDOT), Army Corps of Engineers (ACOE), North Carolina Department of Environment and Natural Resources (NCDENR), Environmental Protection Agency (EPA), multiple Metropolitan Planning Organizations (MPO), Triangle J Council of Governments (TJCOG), etc.
- Supports economic development department and leads coordinated infrastructure development before and during industrial recruitment and office/retail opportunities.
- Participates in intergrovernmental coordination at the local, state, and federal levels.

FY 2017-18 Outcomes

- SAPFO Administration, including presentations on the annual technical report as requested.
- Efficient agenda preparation and management for Planning Board and quarterly public hearings.
- Maintenance of departmental webpage.
- Hillsborough-Orange County Strategic Growth Plan and coordinated land use plan review.
- Orange County, Chapel Hill, Carrboro Joint Planning Area (JPA) Administration: Review and comment on Land Use Management Ordinance revisions proposed by Town of Chapel Hill and Town of Carrboro and on-going coordination on land use issues.
- Zoning Ordinance and Map Amendment and Comprehensive Plan Text and Map amendments, including significant mapping efforts. This is an implementation measure of the Efland-Mebane Small Area Plan, including Buckhorn EDD.

Performance Measures	2015-16 Actual	2016-17 Actual	2016-17 Budget	2017-18 Estimate	2018-19 Projected

Performance Measures	2015-16 Actual	2016-17 Actual	2016-17 Budget	2017-18 Estimate	2018-19 Projected
Prepare and distribute agendas: Quarterly and Regular Public Hearings	4	4	4	4	6
JPA Public Hearing	2	2	2	2	2
Advisory Boards/Task Forces	26	28	35	35	35
Other Local Government Meetings	12	15	15	18	20

FY 2018-19 Fiscal Year Objectives

- Assistance with "Phase II" Unified Development Ordinance amendments as needed (i.e., addition of Economic Development planning process steamlining and Central Permitting, Agricultural Support Enterprises).
- Continued implementation of Efland-Mebane Small Area Plan (i.e., Design Guidelines, Land Use Plan text and map amendments) which can include ‘prezoning’
- Continued coordination with the Town of Hillsborough implementing the intergovernmental agreement regarding utility extension.
- Continue to provide GIS mapping (including thematic maps) and socio-economic data (updated by 2010 Census) to department staff, other county departments, and outside agencies as requested. Required update to county’s Data Element based on American Community Survey for use by all departments. Begin preparation of 2020 cenus.
- Coordination with Orange County Public Transportation/Chapel Hill Transit (OCPT/CHT)/GoTriangle/MPO implementation of Orange County Transit Plan regarding bus expansion.
- Research, planning, and implementation to address Regional Mobility Act and one-half cent sales/tag tax initiative regarding Light Rail, Bus Rapid Transit and Amtrak.
- Engineering and infrastructure oversight including master plan projects, as well as, specific projects outlined in CIP.
- Show and prepare (infrastructure and zoning) Orange County sites.
- Research and coordinate land use, zoning and infrastructure with interlocal agreement municipal partners.
- Continue work with Housing and Community Development department on Affordable housing and workforce housing initiative.
- Analyze county and city population and employment projections for 2045 MTP of the DCHCMPO. Discuss with local governments the ‘ground truth’ of such projections.
- Continue work on rural cluster design.
- Interdepartmental collaboration

    1) Environmental Health, Planning & Inspections, Information Technologies

        Land Management Central Permitting Software (LMCPS)

        This collaboration assists customers (residents and businesses) to proceed with real estate improvement and development. This upgraded software will improve and streamline processing, employ technology and internet access, share information across department areas and provide better reporting and performance measurement.

2) Planning & Inspections, Department on Aging, Housing and Community Development

   Housing Opportunities and Master Aging Plan

   Housing supply challenges are being exacerbated by the aging population, limitations on land development and the increasing cost of services and associated taxes. New housing types (such as 'Tiny Houses') or cooperative living styles are necessitating a new look at land development regulations and the impact of changing demographics.

3) Information Technologies, Planning & Inspections

   Rural Broadband

   The department is repsonsible for both urban and rural development patterns and the services that are available to promote equity and a balanced transportation and communication network.

   - Collaborate with public-private partnerships to extend wired or wireless broadband to urban and rural areas.
   - Virtual Meeting Rooms to enhance facilities, reduce meeting travel, and allow for seamless participation in out of county facility meetings.

4) Assist Manager's Office with development of fiscal impact model to gauge the impacts of various land uses and their density/intensity pattern related to revenues and the cost of services.

5) Continue participation multi-juristictional team with Rogers Road land use and sewer planning.

6) Planning & Inspections, OCPT, Health Development, Department of Social Services, Department on Aging, Libraries

   Public Transit Program

   Public Transit has been identified in the goal setting and strategic plans of all of the aforementioned agencies. This initiative provides enhanced access to jobs and county services which are centralized and consistent with land use and zoning.

7) Economic Development and Planning, Building and Environmental Health, create an advocate/ombudsman work group to facilitate and educate residents and businesses thru the development process. Share an exisiting position to organize activities and information sharing.

Planning & Inspections: Planning Division | *Current Planning*

Major Services

- Administer and manage land use and subdivision regulations including, but not limited to zoning, subdivision, site plans flood damage prevention, environmental protection, stormwater management, and adequate public facilities.
- Process and issue permits authorizing land disturbing or other activity (residential and non-residential) including home occupational licenses.
- Information/educational resource for the general public concerning development policies.
- Enforcement of land use regulations.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Permit issuance					
Issue permits for completed/accurate residential development permit applications within 5 business days.	91%	95%	93%	90%	95%
Issue permits for completed/accurate non-residential development permit applications in no less than 30 business days from date of submittal (Ordinance maximum is 30 days).	88%	95%	90%	90%	95%
Respond, in writing or e-mail, to request for information on land use issues within 5 business days from receipt.	89%	95%	90%	90%	95%
Enforcement of Land Use Regulations					
Conduct initial inspection on a submitted complaint within 5 business days from receipt.	84%	85%	90%	80%	90%
Respond to complaint within 7 business days from date of receipt.	80%	84%	90%	80%	90%
Follow-up inspections on violations within 30 days of initial notice of violation being sent out.	80%	79%	90%	82%	90%
Processing of Subdivision Applications					
Ensure review/action (i.e. approve, deny, reject, request additional information, etc.) on Minor Subdivision Concept Plan applications occur within 30 business days from receipt of application.	89%	90%	95%	95%	95%
Respond to applicants with updates within 5 business days from contact.	87%	90%	95%	90%	95%

FY 2018-19 Objectives

- Continue to work on increasing permit processing effectiveness within identified time frames.
- Continue to improve outreach activities to keep residents informed of local development applications/projects including increasing web presence.
- Continue to work to revise existing regulations to address identified long-term planning issues (i.e. table of permitted uses, subdivisions, landscape standards, sign regulations, mixed use development projects, rural master planning, affordable housing, etc.).
- Complete revisions to the Sign Ordinance.
- Permitted use table reorganization.

Planning and Inspections: Planning Division | *Comprehensive Planning*

Mission Statement

Comprehensive Planning serves the residents, businesses, advisory boards, and local officials of Orange County through implementation update and inter-departmental coordination of the County's Comprehensive Plan, long-range transportation and land use planning services, which include the development, administration, coordination, and implementation of County, inter-County, regional, and State plans.

Major Services

- Provides Transportation Planning service function of the County, including coordination between and among the County and NCDOT, MPOs, RPO, and TJCOG.
- Small bus (park and ride lots and shelters) capital planning.
- Administration of Orange Unified Transportation Board (OUTBoard) agendas/meetings.
- Prepares/updates/implements elements of the Comprehensive Plan, Joint Land Use Plan with Hillsborough, and access management plans.
- Prepares/amends/coordinates functional long- and short-range plans and special studies.
- Provides technical assistance to governing and advisory boards concerning comprehenisve planning issues in Orange County.
- Coordinates with other County Departments and Divisions on ordinance and/or policy preparation/amendment required to implement the Comprehensive Plan (includes the elements of Economic Development, Housing, Land Use, Natural and Cultural Systems, Parks and Recreation, Services and Community Facilities and Transportation.
- Coordinates NCDOT quarterly meeting and implements work products.
- DURCHO participation.

FY 2017-18 Outcomes

- Assisted in updating the Orange County Transit Plan.
- Coordination with GoTriangle and OCPT on bus shelter planning.
- Participated in Durham-Chapel Hill-Carrboro (DCHC) MPO Unified Planning Work Program reporting and reimbursement process to reimburse the County for a portion of its contributions toward MPO transportation planning. This revenue has now been shifted to OCPT.
- Participated in development of State Transportation Improvement Program, SPOT 5.0.
- MPO Projects -- Durham-Chapel Hill-Carrboro Comprehensive Transportation Plan (CTP); and 2045 Metropolitan Transportation Plan (MTP).
- Participated in NC 54 Corridor Study.
- Established Bicycle Safety Task Force and initiated implementation.
- Continued access management planning in Economic Development Districts (EDD) and completed consultant oversight in preparation of a transportation report for the Efland/Buckhorn/Mebane study area.
- Processed land use amendments in Hillsborough Economic Development District. Initiated expansion of Hillsborough Economic Development area.

FY 2018-19 Objectives

- Active membership on Technical Committees (TC) of the two MPOs and RPO, as well as support to respective Policy Boards and respective Orange County elected officials.
- Complete NC 54 Corridor Study.
- Develop online interactive map of transportation projects in the County.
- Update the Buckhorn-Mebane Access Management Plan.
- Installation of bus shelters, up to five on OCPT routes.
- Participate in development of State Transportation Improvement Program, SPOT 5.0.
- Continue Bicycle Safety implementation.

Planning & Inspections: Planning Division | *Special Projects & GIS*

Major Services

- Coordinates with other departments and management the growth management strategies as inferred in the goals of the BOCC.
- Prepares/updates/implements small area plans, comprehensive plan, development regulations (UDO), and special studies to implement BOCC goals.
- Administration of various inter-governmental planning initiatives such as the Joint Planning Agreement with the Towns of Chapel Hill and Carrboro, the Schools Adequate Public Facilities Ordinance (SAPFO), and the Water and Sewer Management, Planning, and Boundary Agreement (WASMPBA).
- Administration of Planning Board agendas/meetings.
- GIS mapping services and socio-economic/demographic data for Planning & Inspections, other County departments as requested, and other agencies as requested.
- Manages interdepartmental collaboration, including BOCC agenda coordination with the County Manager's office.

FY 2017-18 Outcomes

- Significant contribution to the Affordable Housing Plan and Mobile Home Park Workgroup.
- Golden Leaf Foundation Grant: Completed and submitted two grant applications for Hillsborough EDD and Buckhorn-Mebane EDD.
- Unified Development Ordinance: Drafted amendments to the UDO modifying the public hearing process in regards to quarterly public hearings, in furtherance of BOCC goals.
- SAPFO Administration, including student membership projections and authoring the annual technical report.
- Rogers Road Area/Greene Tract Staff Working Group: Participation on a multi-jurisdictional staff working group that is working toward solutions for the Rogers Road area and the Greene Tract.
- Planning GIS analysis, including mapping related to economic development prospects, various housing initiatives (e.g., senior housing, mobile home parks, affordable housing

plan), the Greene Tract, the BOCC voting district project, and transportation/transit projects. Also provided GIS analytical services to other departments as needed (e.g., Economic Development, OPT, AMS, and DEAPR).

- JPA Administration: reviewed and commented on several Land Use Management Ordinance revisions proposed by the Towns of Chapel Hill and Carrboro and on-going coordination with the Towns on land use issues.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Planning Board Agenda Administration/Distribution					
Percentage of Planning Board Agendas/Materials available a minimum of 7 calendar days prior to meeting.	100%	100%	100%	100%	100%
Performance Measures (Any type) Ordinance Review Committee held.	100%	100%	100%	100%	100%
Performance Measures (Any type) Planning Board understands and votes in expeditious timeframe.	90%	95%	95%	95%	95%
JPA Administration – Review of Chapel Hill and Carrboro Ordinance Amendments and Projects					
Percentage of requested ordinance amendment and project reviews completed prior to Town public hearings.	100%	100%	100%	100%	100%

FY 2018-19 Objectives

- Continue interdepartment and interagency collaboration on projects that cross department/agency lines of responsibility:
    - Joint planning matters (including the Town of Carrboro's "Maker Space" proposal on Old Hwy 86).
    - Greene Tract Development (Plan and Coordination).
    - Senior housing and affordable housing.
    - Mobile home park issues.
    - Joint Chatham-Orange Task Force.
- Continue to provide GIS mapping (including thematic maps) and socio-economic data to department staff, other County departments as requested, and outside agencies as requested.
- Continued administration of JPA, SAPFO, WASMPBA, and Planning Board agendas, as well as Department-wide coordination of BOCC agenda items with the County Manager's office.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget reflects:

- Changes to reinspection fee, legal ad fee, and zoning fees.
- A reduction of $24,000 in transportation planning funds.

- A reduction of $34,280 in reducing outside contractor work.

Planning and Inspections: Inspections Division

Mission Statement

The Orange County Inspections Division strives to achieve excellence in all facets of building inspection by providing timely, efficient and thorough building inspections. The department is committed to providing quality services to all residential businesses through innovation, continuous improvement, determination and excellence in customer service.

The department's primary mission is to safeguard the public promote the health, safety and welfare of Orange County through enforcement of the North Carolina State Building Codes. The department provides equitable treatment for all individuals regardless of circumstances and strive to enforce all building codes in a fair and considerate manner.

Major Services

- Review building plans, issue permits, conduct inspections, in the trades of: building, mechanical, electrical, and plumbing systems associated with new construction and alterations to existing buildings, to achieve compliance with and enforce the current North Carolina State Building Codes.
- Respond to the general public to act as resource for Code related information and perform investigation of code violations.
- Conduct annual safety inspections of public schools as required by G.S. 115C-525.
- Calculate and post Occupancy Load in all Assembly Occupancies and spaces in the unincorporated areas of Orange County and the Town of Hillsborough.
- Provide inspections and assessments during disasters and major environmental events.
- Assist County Departments and entities with construction related evaluations and information to ensure County projects meet minimum safety standards and requirements.

FY 2017-18 Outcomes

- Issued permits for building, electrical, plumbing, mechanical systems, zoning compliance and solid waste.
- Accepted all major credit cards at the front counter providing a convenience for customers.
- Provided plan review of all commercial and residential permit applications, assuring all relevant codes and laws are met, before approval
- Conducted 95% of inspections on the day requested to be performed.
- Issued Certificates of Occupancy or Certificates of Compliance at the completion of all projects for unincorporated Orange County and Town of Hillsborough.
- Inspected and authorized release of power service to residential and commercial buildings and facilities.
- Inspected 100% of the public schools one time each year.

- Worked with the Code Officials and Builders Alliance League of the Triangle (COBALT) to foster consistency in building code enforcement within the region.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
To protect the public's life, health, safety and welfare as it relates to construction and occupancy of buildings and ensure that all construction, reconstruction, alterations, and repairs conform to the minimum requirements of the North Carolina State Building Codes.					
Permits Issued (all)	4,290	4776	5,015	5104	5204 [+2%]
Building	800	892	909	954	973
Electrical	1,630	1,778	1,868	1961	2000
Mechanical	1,280	1,396	1,470	1396	1423
Plumbing	580	710	756	793	808
Field Inspections Year	15,500	16,615	18,925	18,713	17,500 [-6%]
Field Inspections Per Day	68	70	79	76	70
Complaint / Inquiries	50	25	50	35	25
Commercial Plans Review	350	258	275	205	210
One and Two Family Dwelling Review	255	479	425	958	977
School Inspections	13	13	13	13	13
Permit Valuation in Orange County incorporated and Town of Hillsborough	**126,630,000**	**363,735,557**	**202,570,040**	**218,521,210**	**222,891,634**

FY 2018-19 Objectives

- Continue training with the 2012 codes and begin training for 2018 building, fire, fuel gas, mechanical, plumbing, administration, energy conservation, existing building, manufactured homes and residential codes.
- Implementation of the new permitting software. Roll-out customer service portal to facilitate customer electronic access to permitting processes.
- Implement electronic plans review for commercial and residential projects; work with applicants to assure all relevant codes and laws are maintained before approval.
- Provide classes and education opportunities for Contractors to learn about the new State Building Codes.
- Provide education and training with the newly adopted 2017 National Electrical Code (North Carolina Electrical Code).
- Conduct 95% of inspections on the day requested to be conducted.
- Reduce paper usage; nearly paperless in field inspections, through use of laptop computers.
- Issue and inspect commercial facilities for ABC permits.
- Post occupancy loads in 100% of restaurants and other assembly occupancies.

- Maintain electronic connections to customers alerting them of: impending permit expirations, permit approval and inspection results.
- Provide weekly permit activity reports to 140+ recipients via automated email.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes:

- Overall decrease of $1,008 in operational costs.
- Savings of $2,000 by conducting in-house continuing education classes. These courses allow for completion of required education credits by 15 employees with 51 individual certifications.
- Fee increases projected to generate $109,370.
- A one-time capital purchase in the amount of $1,325 for two (2) new workstations with computers, monitors, and printers. Employees at this workstation will assist customers directly with new permitting software.

Planning and Inspections: Erosion Control Division (Stormwater/Engineering)

Mission Statement

As part of the Planning and Inspections Department, the Erosion Control Division seeks to serve the citizens of Orange County and protect the environment by enforcing the erosion control and stormwater management portions of the Unified Development Ordinance (UDO), performing various Engineering duties related to extending utility infrastructure to the Economic Development Districts (EDD's) to promote stable and quality development, and maintaining the Lake Orange Dam and continuous water flow in the East Fork of the Eno River.

Major Services

- *Engineering:* Manage and develop major water and sewer infrastructure projects extending public water supply and sewage collection to the EDDs of Orange County. Manage and operate Lake Orange Reservoir, including three (3) upstream sediment control structures (wet detention ponds). Provide engineering support to other County departments.
- *Stormwater:* Focuses on providing erosion & sedimentation control and stormwater management permitting services and related construction compliance inspections to the residents of Orange County desiring to develop their property. Offers surface water identification (SWID's) services to confirm the existence and locations of jurisdictional waters on resident's properties. Investigate violations of the UDO regulations within the department's purview and with their subsequent resolution. Review and approve erosion control plans. Inspect and monitor construction sites. Review and approve stormwater management plans. Inspect and monitor post-construction stormwater control measures. Stream buffer impact review and approval. Provide education, outreach, and assistance.

FY 2017-18 Outcomes

- Buckhorn Mebane EDD, Efland Sewer to Mebane, Phase 2 Extension construction 70% completed.

- Lake Orange Reservoir and 3 Upstream Sediment Control Structures (SCS's): Maintained continuous monitoring and maintenance of minimum flow in the East Fork of the Eno River through automated monitoring/remote spillway controls, in accordance with the multi-party Eno River Water Management Plan. Performed continued maintenance of dam. Commissioned a periodic engineering safety inspection and report, including construction documents for maintenance repairs to the concreted lined spillway channel. In conjunction with the North Carolina Department of Environmental Quality (NCDEQ), partially funded activities related to aquatic weed control (Hydrilla).
- Orange County's increased Jordan Lake Water Allocation (1.5%) was approved by the NC Environmental Management Commission (EMC). The department expects the proportionate share of US Army Corps of Engineers operation and maintenance for 2017 water supply storage in Jordan Lake to be paid by the Division of Water Resources of NCDEQ.
- Construction documents for an initial extension of gravity sewer into the northeastern portion of the Eno EDD are expected to be 100% completed this fiscal year with permitting, bid award for construction in FY 2018-19.
- Reviewed and approved approximately 45 erosion control plans (new projects).
- Conducted approximately 1,100 erosion control and stormwater inspections.
- Reviewed and approved approximately five (5) stormwater management plans; note that Low Impact Development (LID) analysis indicating compliance is also accounted in this total.
- Conducted approximately 35 surface water identifications (SWID's).
- Oriented and trained new Erosion Control Officer I.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Manage and develop major water and sewer infrastructure projects					
Morinaga Infrastructure project	Construction completed and project made operational, under budget	Transfer ownership of easements and infra-structure to Mebane	Completed	N/A	N/A
Buckhorn Mebane EDD, Efland Sewer to Mebane, Phase 2 Extension project	85% Sewer system design and permitted; commission Duke Energy to construct extension of 3-phase power to the West Ten pump station site	Complete 3-phase pump station power ext.; hire replacement engineer to complete design, property and easement acquisition, permitting, bid and award construction contract	Complete construction documents, bid, award and begin construction	70% complete construction of sewer system, including the West Ten Pump Station	Complete construction of sewer system, including the West Ten Pump Station, and transfer ownership to Mebane

Planning & Inspections – continued

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Jordan Lake Water Allocation	EMC staff and sub-committees completed review and recommended approval	EMC completed review and approved 1.5% allocation 03/09/2017	Pay proportionate share of USACE O&M of Jordan Lake	As budgeted	Pay proportionate share of USACE O&M of Jordan Lake
Eno Economic Development District (EDD) Initial Focus: Gravity sewer service to the most northeasterly area of the economic development zone ~ 100 acres	Completed focused study - downstream upgrades necessary to existing system	Compete 2nd extension to interlocal agreement; commission and complete final design	Permit, bid and award Phase 1 sewer system expansion	As budgeted	Construct Phase 1 sewer system expansion
Hillsborough Economic Development District (EDD) Initial Focus: Providing water and gravity sewer infrastructure to the economic development zone near the I-40/Old NC 86 interchange	In-house preliminary design and estimate of probable costs of design, permitting & construction	Continued work on establishing an interlocal utility service agreement with the Town of Hillsborough	Issue request for designer qualifications (RFQ); select and contract consultant; complete final design, permitting and bid construction	As budgeted	Award and construct sewer and water system extension
Historic Rogers Road Area Sewer Expansion	N/A	N/A	Award Construction contract and begin construction in phases	As budgeted	Complete construction
Manage and operate Efland Sewer System					
Transfer the Eland Sewer System to Mebane	Sewer atlas completed, customer database created, maintenance contract negotiated & executed	Mebane to maintain the system under contract to Orange Co. until Sewer Ph. 2 Ext. complete	Expand Mebane's maintenance to include Operator in Responsible Charge (ORC); Orange County Engineering to continue preparations for system turnover	As budgeted	Continued contract maintenance by Mebane; complete Phase 2 Extension project (see above) as prerequisite to transferring system ownership to Mebane; continue transfer preparations
Manage and operate Lake Orange Reservoir					

Planning & Inspections – continued

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Lake Orange Dam and Spillway Maintenance Typical maintenance includes mowing of the dam; however, what is highlighted here are "additional" type maintenance projects, which vary from year to year, including aquatic weed control. SCADA = Supervisory Control and Data Acquisition, which allows us to remotely monitor and control the flow through the primary outlet.	Emergency repairs and testing failed Lake Orange SCADA controls caused Phase 3 repairs to be postponed again; performed additional Hydrilla mgmt.	Removed trees from both sides of spillway; performed additional Hydrilla management	Perform additional Hydrilla management; repair and reseal trapezoidal concrete spillway expansion joints	Contract to evaluate condition of the dam and prepare construction documents to repair walls and reseal expansion joints in the trapezoidal concrete spillway	Bid, award, and effect repairs to walls and expansion joints in the trapezoidal concrete spillway; perform additional Hydrilla management; contract to sandblast and paint the intake tower.
Lake Orange Upstream Sediment Control Structures (3 total) Typical maintenance includes mowing of the dams; however, what is highlighted here are "additional" type maintenance projects, which vary from year to year, including aquatic weed control and structural (riser/barrel) outlet repairs.	N/A	Performed additional Hydrilla management	Replace trash rack on (2) SCS's (#2 & 3); repair support beam beneath outlet pipe for SCS# 2; perform additional Hydrilla management	As budgeted	Remove trees from the dam on SCS #3; perform additional Hydrilla management
Lake Orange Emergency Action Plan (EAP)	In review	Comments from the State received	Address and resubmit	Approval expected	N/A
Stormwater Services					
Number of Erosion Control Officers	2	3	3	3	4
Erosion Control Plans Reviewed	57	50	60	45	50
Land Disturbing Permits Issued	57	50	60	45	50
Stormwater Management Plans Reviewed	10	7	15	5	10
Total Disturbed Acres Permitted	195	180	300	350	265
Inspections (FY 2018-19 Based upon 2 ECO-II's + 2 ECO-I's)	537	1,409	1,200	1,100	1,800
Surface Water Identifications (SWID's)	38	18	35	35	35
Notices of Violation (NOV's)	2	4	10	3	3

FY 2018-19 Objectives

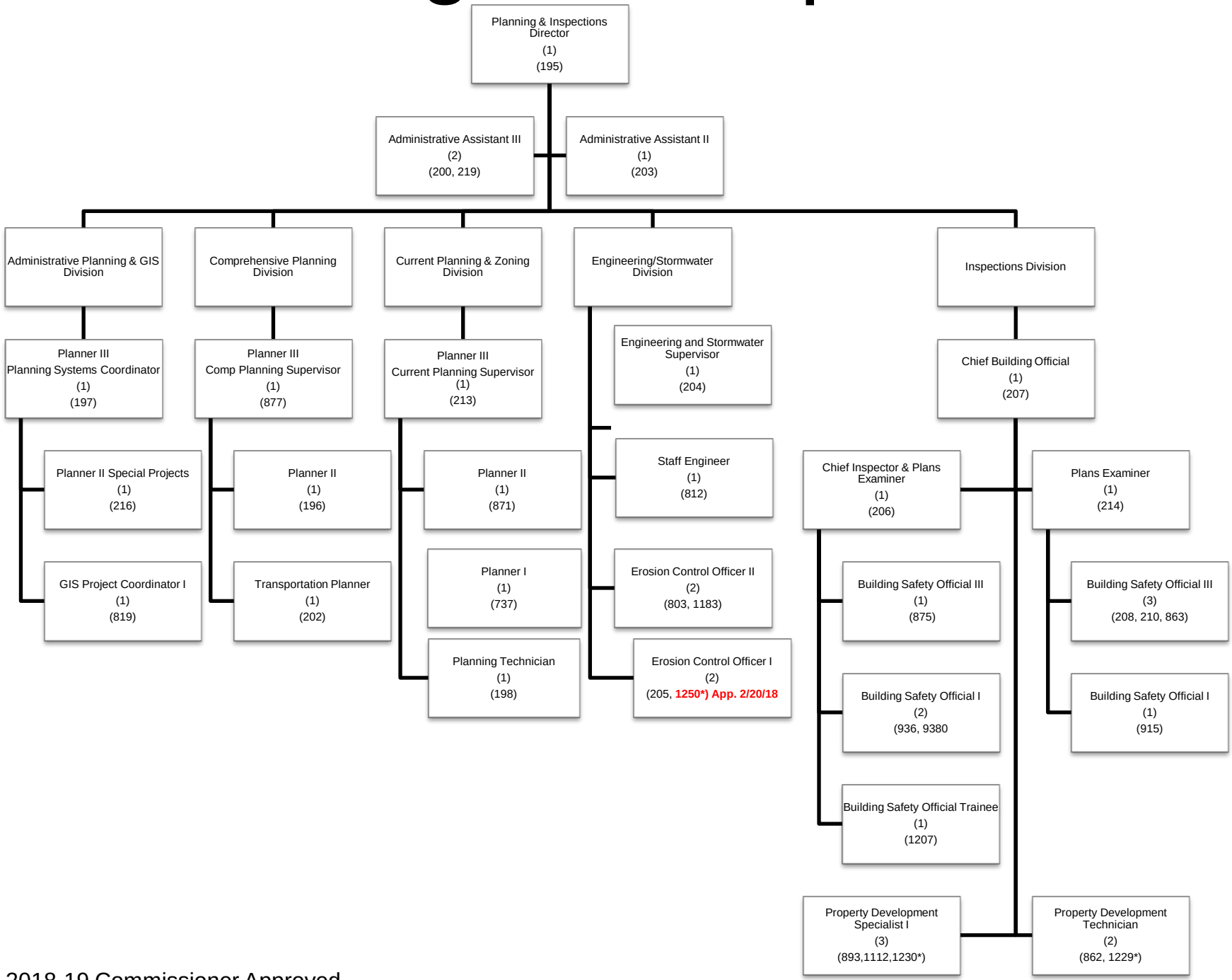
- Eno EDD: Award and construct Phase 1 sewer system, a expansion gravity sewer system extension of the City of Durham's system to serve approximately 100 acres in the northeastern area of the EDD.
- Hillsborough EDD: Award and construct as much of the water and sewer infrastructure backbone as the budget will afford to serve the southwestern area of the econmonic development zone near the intersection of I-40 and Old NC 86.
- Historic Rogers Road Area Sewer Expansion: Complete construction.
- NPDES Stormwater Control Measure (SCM) Retrofits: Facilitate the conversion of existing ponds into true SCM's which would accommodate stormwater detention and treatment to reduce total suspended solids, nitrogen and phosphorus coveyed in typical stormwater runoff, as well as to improve flood control.
- Riparian Buffer Restoration: Perform an in-house evaluation of need and develop concepts for implementation. This would be a long-range goal.
- Regulation Compliance: Work with the NCDEQ to amend UDO and comply with regulations the Environmental Management Commission (EMC) will require the County to enforce as a delegated program.
- Inspections: Increase number of erosion control and stormwater inspections with additional staff to better meet the expectations of the NC Sedimentation Control Commission (SCC).

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes:

- A decrease of $15,000 due to reduction of non-permanent personnel.
- A net decrease of $1,440 in operational costs.
- New fees projected to generate $2,000 in revenue for conservation easement document review.
- An increase of $60,000 in soil and erosion revenues.
- A reduction of $38,385 in transfer from General Fund (full year savings of $144,885) due to Efland Sewer System being turned over to Mebane.

Planning and Inspections



FY 2018-19 Commissioner Approved

* Time Limited and/or Grant Funded Position

Register of Deeds

Phone Number: (919) 245-2675 Website: orangecountync.gov/departments/register_of_deeds

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Category (General Fund)						**Account: 325**
Personnel Services	902,897	863,870	865,675	939,608	919,558	919,558
Operations	94,044	107,225	100,752	97,546	105,365	105,365
Capital Outlay	4,337	14,120	18,788	18,776	0	0
Total Expenditures	**$ 1,001,278**	**$ 985,215**	**$ 985,215**	**$ 1,055,930**	**$ 1,024,923**	**$ 1,024,923**
Offsetting Revenues	*(1,910,935)*	*(1,778,900)*	*(1,778,900)*	*(1,953,570)*	*(1,967,500)*	*(1,967,500)*
County Costs (net)	**$ (909,657)**	**$ (793,685)**	**$ (793,685)**	**$ (897,640)**	**$ (942,577)**	**$ (942,577)**
Total Register of Deeds and Related Expenditures	**$ 1,001,278**	**$ 985,215**	**$ 985,215**	**$ 1,055,930**	**$ 1,024,923**	**$ 1,024,923**

Mission Statement

The purpose of the Register of Deeds Office is to record and preserve real and personal records while maintaining compliance with the NC General Statutes; to provide access to public records; and to professionally serve the public and citizens of Orange County.

Major Services

- Record documents presented for registration.
- Index and scan all recorded documents to create permanent public records.
- Create permanent records of births, deaths, marriages and military discharges.
- Issue marriage licenses and certified copies of public permanent records.
- Redact personal information from web (upon citizen's request).
- Passport Services.

FY 2017-18 Outcomes

- *Recording Process*: Reviewed each document to ensure in compliance with NC recording laws; submitted each land-related document to Land Records for Parcel Identifier Number (PIN) assignment within five (5) minutes of presentation. Completed filing process, affixed book and page, time and date, collected/receipted fee within ten (10) minutes. (This process gives notice to title searchers that the document is on file).Total process completed in the designated time frame approximately 99% of the time. Returned filed documents to designated party within 3 to 5 days of filing, approximately 98% of the time. (From June 2017 to July 2018, e-recordings were approximately 55%.)
- *Vital Records*: Issued certified copies of Birth, Death and Marriage Certificates within five (5) minutes of application approximately 99% of the time. Issued marriage license within twenty (20) minutes of application approximately 99% of the time. Indexed births and deaths received the same day approximately 95% of the time.

- *Vital Records Project*: This project is being completed by four (4) Register of Deeds staff. Staff labeled, scanned and indexed over 9,000 birth records. Since the start of the project, staff have completed over 65,600 records.
- *Slave Records Project*: Staff/interns created an index to the names of all enslaved persons written in the County's old Deed books (approximately 43,000 records in total). This index is now available on the Orange County Register of Deeds website.
- *Vital Records Reconstruction Project*: The reconstruction included adding a front counter that will allow staff the ability to notice customers are approaching the Vitals section.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Recording, Scanning, & Indexing all of documents					
Deeds, Deeds of Trust, D/T Cancellations, other documents, UCC's	19,969	20,558	20,900	19,000	19,500
Vital Records – Births/Deaths Indexed, Marriage Licenses & Certified Copies of Vital Records Issued					
Births Indexed	3,949	4,032	4,000	4,200	4,250
Deaths Indexed	1,518	1,500	1,500	1,550	1,575
Marriage Licenses Issued	885	900	900	800	850
Certified Copies of Vital Records Issued	20,297	21,000	21,000	20,000	20,500
Passports					
Passport Applications	-------	116	-------	1,100	1,200
Passport Photos	-------	75	-------	800	850

FY 2018-19 Objectives

Projects that are in process for FY 2018-19 include:

- *Indexing Project*: Create a unified index for all deed books from 1752 to present. (From 1930 to present already exists.)
- *Vital Records Project*: Scan Vital Record documents including Birth, Death and Marriage records. This project will be completed in the Register of Deeds office by staff and new software vendor.
- *Conservation and preservation of Historical Map and records*: Reverse the damage to the 1891 Orange County Map by George W. Tate as well as other old maps and surveys. This project will be funded from the Register of Deeds Automation fund (NC Gen. Stat. 161-113).
- *New Software System*: The Register of Deeds office is in need of a new software system. Our current system is approximately 12 years old and is unable to provide the technology and support we need. This project is included in the Capital Investment Plan and will be funded from the Register of Deeds Automation fund (NC Gen. Stat. 161-11.3). (Requests for proposal and vendor selection completed in FY 2017-18.)

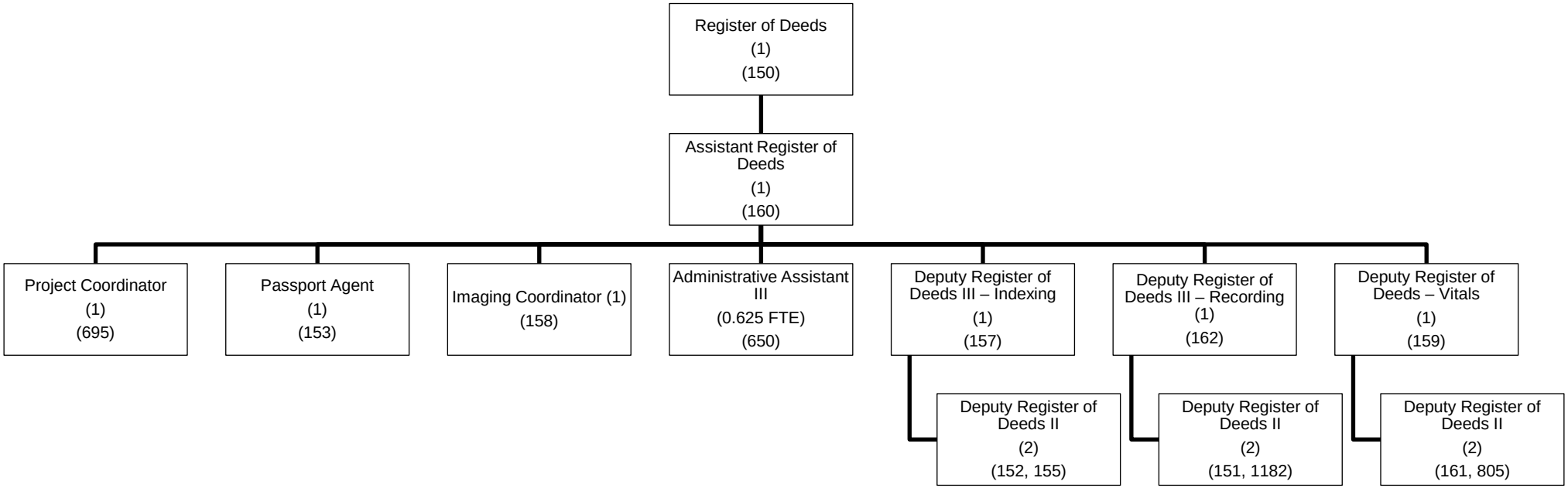
Budget Highlights

Register of Deeds – continued

The FY 2018-19 Commissioner Approved Budget includes:

- A revenue increase of $203,000 in Excise Stamps.
- A revenue decrease of $12,500 in Register of Deeds fees.
- A net decrease of $1,360 in operational accounts.

Register of Deeds



FY 2018-19 Commissioner Approved

Sheriff

Phone Number (919) 644-3050 Website: http://www.co.orange.nc.us/ sheriff

By Category (General Fund)	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved Account: 710
Personnel Services	10,620,902	10,759,372	10,944,862	10,837,206	11,302,422	11,302,422
Operations	2,311,866	2,879,124	3,140,519	2,434,088	2,121,771	2,121,771
Capital Outlay	136,054	0	161,189	136,615	0	25,000
Total Expenditures	**$ 13,068,821**	**$ 13,638,496**	**$ 14,246,570**	**$ 13,407,909**	**$ 13,424,193**	**$ 13,449,193**
Offsetting Revenues	*(2,891,225)*	*(2,759,388)*	*(2,856,938)*	*(3,203,263)*	*(3,059,388)*	*(3,059,388)*
County Costs (net)	**$ 10,177,596**	**$ 10,879,108**	**$ 11,389,632**	**$ 10,204,646**	**$ 10,364,805**	**$ 10,389,805**
Total Sheriff and Related Expenditures	**$ 13,068,821**	**$ 13,638,496**	**$ 14,246,570**	**$ 13,407,909**	**$ 13,424,193**	**$ 13,449,193**

Mission Statement

The mission of the Orange County Sheriff's Office is to be responsive to the needs of all members of our community as well as to those who visit or travel through our great county, without regard to the individual differences that make us unique. We will put fear and bias aside and treat all citizens with the respect and courtesy they deserve. Following "True North" principles, we will remain the cornerstone of Orange County by realigning ourselves with the specific needs of those we serve.

Our mission can be further exemplified into certain ongoing objectives that we in law enforcement must continually strive to achieve as we seek to fulfill the goals of this Sheriff's Office:

1. The protection of life, property, and Constitutional guarantees.
2. The enforcement of the General Statutes of the State of North Carolina.
3. The apprehension of law violators and the repression of crime.
4. The preservation of social tranquility, safety, and well being of all citizens.
5. The recovery and safe keeping of property.
6. The prevention of civil disorder.
7. To provide service to the courts and the criminal justice system.
8. To provide humane safe keeping of all persons confined in the Orange County Detention Center.

Major Services

- Provide continuous 24-hour routine patrol services to the entire county.
- Respond to crimes in progress, citizen complaints and incident investigations.

- Seek out wanted persons and serve criminal process. Serve civil process as mandated by the court.
- Provide school/community resource deputies for Orange County's elementary, middle school, and high schools to prevent violence and work with at risk students in the community.
- Operate the County Jail Facility. Transport inmates to court and maintain custody of same during court trials. Transport inmates to and from other jail facilities and state prisons. Provide courtroom security for courts and courthouse property.
- Continue Community outreach and crime prevention programs that include Crime Stoppers programs and conduct the D.A.R.E programs in the county schools. Provide assistance to domestic violence victims, child abuse, project lifesaver, elderly and handicapped, S.A.L.T. and aid crisis victims. We offer Drug Drop boxes for all prescription drugs. The boxes are located in the Orange County Court House and Orange County Sheriff's Office.
- New Programs are Citizens Police Academy, Project Engage Collaboratively and a Gun Buy Back Program that is in the process of being established with the Orange County Sheriff's Office, County Commissioners and Citizens of Orange County.

FY 2017-18 Outcomes

- Reduce the number of property and larcenies crimes.
- To continue our school resource deputy program to reduce crime and incidents of violence in our schools,
- Provide safe housing and security for housed state and federal inmates.
- Staff will continue screening all reports from the OCSO and initiate contact with victims of domestic violence.
- Respond to 100% of citizens concerns regarding neighborhood drug and crime problems.
- Involve more citizens in our efforts to reduce and prevent crime. Continue high visibility and aggressive patrol coverage through out the county to deter and prevent crime.

Outcome Measures	2015-16 Actual	2016-17 Actual	2016-17 Budget	2017-18 Estimate	2018-19 Projected
Number of OCSO Break-ins	482	275	460	460	460
Number of OCSO Larcenies	428	346	469	469	469
Number reported domestic violence contacts/incidents	4,550	3,777	5,000	5,000	5,000
Number of juvenile contacts by deputies (state law requires juvenile contacts be reported)	49,500	50,550	50,550	50,550	50,550
Number of child abuse cases	150	140	175	175	175
Average number of inmates per month	123	115	130	130	130

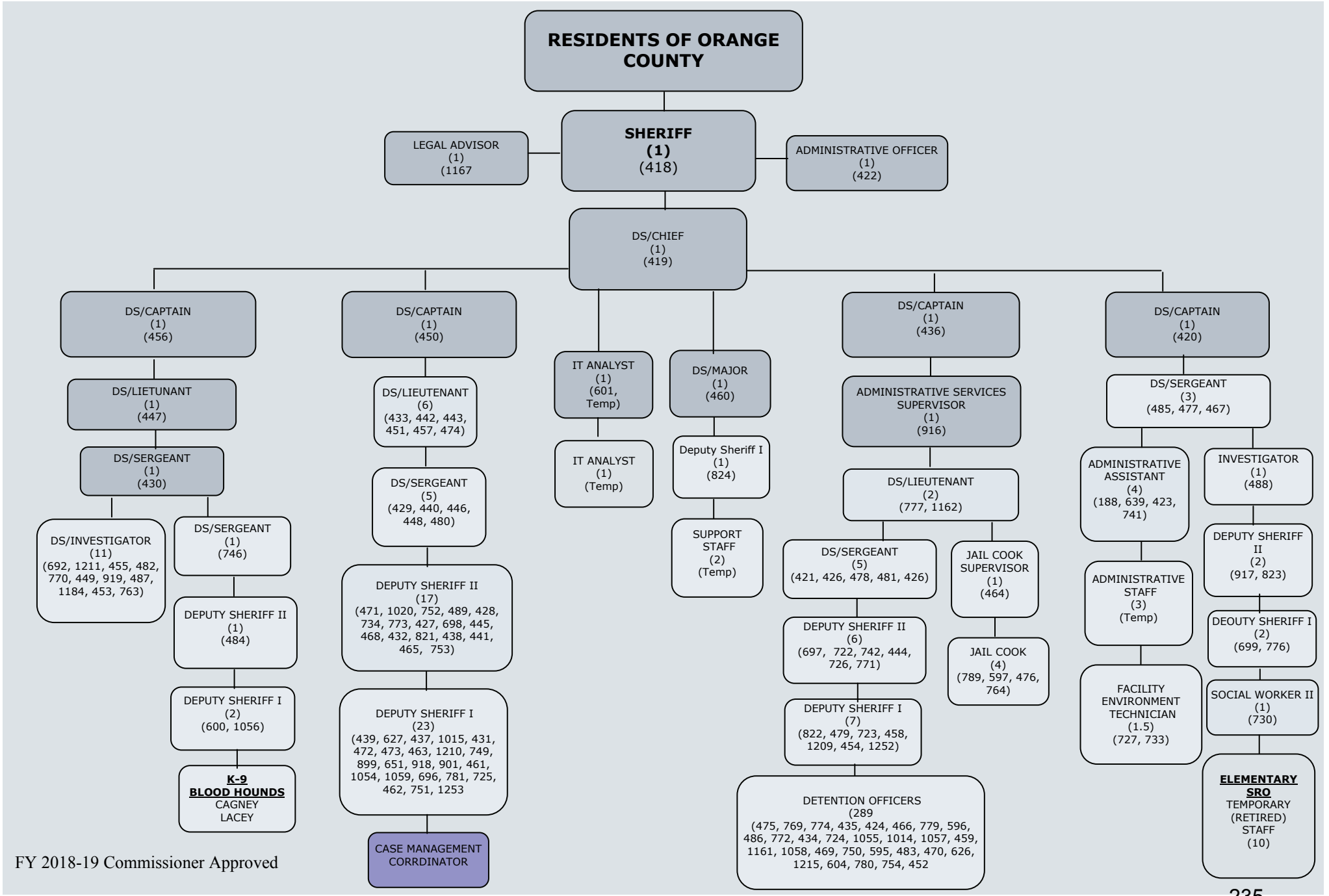
FY 2018-19 Fiscal Year Objectives

- Involving more citizens in our efforts to reduce and prevent crime. Continue high visibility and aggressive patrol coverage through out the county to deter and prevent crime. Increase daily e-mail to Community Watch Groups for crime in their community.
- Work in cooperation with other community agencies to empower victims of domestic violence and provide them with the resources available to prevent and remove themselves from domestic violence.
- Continue to involve citizens, especially parents of school age children in our drug awareness prevention programs. Encourage citizen participation in solving community problems and decrease overall incidents of crime.
- Implement body worn cameras.
- Continue participation in planning for the new Jail Detention Center.
- Meet federal and state jail standards as mandates.

Budget Highlights

- The decrease in Operations from FY 2017-18 to FY 2018-19 is due to the elimination of Motor Pool chargebacks from Asset Management Services *(See Asset Management Services budget tab, Fleet Service division, for further details).*
- All other Operations remain the same as in FY 2017-18.
- Some of the increases in Personnel Services are attributed to position reclassifications approved during FY 2017-18.
- The increase in Revenue for FY 2018-19 includes additional budgeted Jail Fees for housing Federal inmates, based on collection trend in FY 2017-18.
- The FY 2018-19 Commissioner Approved budget includes $25,000 in Recurring Capital for a rescue vehicle, trailer, and associated equipment to initiate a pilot program to patrol County parks and trails, using available Drug Forfeiture funds.
- The FY 2018-19 Commissioner Approved budget includes increasing a current .50 FTE Jail Cook position to a 1.0 FTE position, effective July 1, 2018. The additional costs of $18,063 is covered by a reallocation of existing temporary personnel funds within the department.

SHERIFF'S OFFICE ORGANIZATION CHART



FY 2018-19 Commissioner Approved

Social Services

Phone Number: (919) 245 -2800 Website: http://orangecountync.gov/socsvcs/index.asp

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Category (General Fund)						**Account: 400**
Personnel Services	11,204,198	11,923,335	12,056,583	12,101,354	12,549,103	12,549,103
Operations	9,926,458	6,815,205	7,359,639	6,901,496	6,820,696	6,867,786
Capital Outlay	121,633	34,200	223,462	76,856	49,914	29,914
Total Expenditures	**$ 21,252,290**	**$ 18,772,740**	**$ 19,639,684**	**$ 19,079,705**	**$ 19,419,713**	**$ 19,446,803**
Offsetting Revenues	*(13,029,947)*	*(9,808,557)*	*(10,191,446)*	*(9,335,037)*	*(9,779,538)*	*(9,779,538)*
County Costs (net)	**$ 8,222,343**	**$ 8,964,183**	**$ 9,448,238**	**$ 9,744,668**	**$ 9,640,175**	**$ 9,667,265**
Total Department of Social Services and Related Expenditures	**$ 21,252,290**	**$ 18,772,740**	**$ 19,639,684**	**$ 19,079,705**	**$ 19,419,713**	**$ 19,446,803**

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Program (General Fund)						
Administration	3,542,733	3,587,813	3,826,211	3,651,608	3,847,830	3,841,294
Children/Family Services	6,253,017	6,234,803	6,367,820	6,390,924	6,493,123	6,526,749
Economic Services	4,405,276	5,519,654	5,956,777	5,820,145	5,918,078	5,918,078
Public Assistance	1,403,544	1,541,415	1,541,415	1,558,587	1,428,438	1,428,438
Subsidy	5,647,741	1,889,055	1,947,461	1,658,441	1,732,244	1,732,244
Total Expenditures	**$ 21,252,311**	**$ 18,772,740**	**$ 19,639,684**	**$ 19,079,706**	**$ 19,419,713**	**$ 19,446,803**
Offsetting Revenue	*(13,029,947)*	*(9,808,557)*	*(10,191,446)*	*(9,335,037)*	*(9,779,538)*	*(9,779,538)*
County Costs (net)	**$ 8,222,364**	**$ 8,964,183**	**$ 9,448,238**	**$ 9,744,669**	**$ 9,640,175**	**$ 9,667,265**
Total Expenditures	**$ 21,252,311**	**$ 18,772,740**	**$ 19,639,684**	**$ 19,079,706**	**$ 19,419,713**	**$ 19,446,803**

Mission Statement

The Orange County Department of Social Services shall meet with clients at their point of need to provide preventive, supportive, and restorative services delivered with competence and compassion while striving to protect vulnerable children, the at-risk elderly, persons with disabilities and the economically disadvantaged in our community.

Social Services: Administration

Major Services

- Administration and fiscal support for Department divisions and the Social Services Board
- Management of accounts payable and receivable

FY 2017-18 Outcomes

- Assured compliance with fiscal audit requirements by drafting an accounting policy to govern the completion of the monthly DSS-1571 report; incorporating a reconciliation process to the general ledger; and automating the completion of Part I, Part II, and Part IV of the DSS-1571 to the extent possible.
- Assured no findings in the State fiscal monitoring.

FY 2018-19 Objectives

- Maximize state and federal funds available to Orange County for Social Services
- Ensure compliance with fiscal and program audit requirements
- Maintained expenditures within approved county budget
- Beginning in July 2018, counties will be accountable for performance agreements with the State. Although the details are not known yet, this may have impacts on the agency and budget.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes:

- Revenue decrease for LIEAP Administration (-$5,079)
- Continuation of 3 Time-limited Social Services Assistant positions
- Increase for telephone/data services based on previous and current year actuals primarily driven by NC FAST and mobile needs; 50% of cost are reimbursable from the State
- Capital Outlay: $20,000 for information technology replacements; 50% of cost are reimbursable from the State

Social Services: Child and Family Services

Major Services

- Provide protective services and substitute care for at-risk Orange County children
- Provide safe, permanent homes for children in DSS custody
- Conduct Adult Protective Services intake and investigations
- Provide supportive services to adults in their homes
- Coordinate adult out-of-home placements
- Act as guardian and protective payee for incompetent or disabled adults

FY 2017-18 Outcomes

- The percentage of children who re-entered foster care within 12 months of exiting is projected to be 1.0%, within the target range

- The percentage of children who experience maltreatment while in foster care is projected to be 0.0% well beneath the national standard of 8.5%
- The percentage of children who achieved permanence within 12 – 23 months is 72.7%

Performance Measures	2015-16 Actual	2016-2017 Actual	2017-2018 Budget	2017-2018 Projected	2018-2019 Budget
Service: Provide protective services and substitute care for at-risk Orange County children					
Number of children in households reported for abuse and neglect	1244	1151	1200	1192	1150
Number of children in DSS legal custody	142	141	155	150	150
Percentage of children with a finding of abuse or neglect who had a second finding within the following twelve months (Target: ≤ 9.0%)	10.5%	13.7%	2.0%	10.0%	9.0%
Percentage of children who re-entered foster care within twelve months of exit (Target: ≤ 8.6%)	2.3%	0.0%	2.0%	1.0%	1.0%
Service: Provide safe, permanent homes for children in DSS custody					
Number of children adopted	18	21	20	20	20
Number of children who achieved permanence	45	45	50	50	50
Service: Conduct Adult Protective Services intake and investigations					
Number of Adult Protective Services investigations	46	63	80	85	80
Service: Provide supportive services to adults in their homes					
Number of adults receiving Community Alternatives Program (CAP)/in-home services	46	88	60	86	86
Service: Act as guardian and protective payee for incompetent or disabled adults					
Number of guardianship cases	37	34	37	39	39

FY 2018-19 Objectives

- Protect children by responding to referrals made alleging abuse, neglect, and/or dependency.
- Protect elderly and disabled adults by responding to referrals alleging abuse, neglect, and/or exploitation.
- Maintain elderly and disabled adults in their own homes when possible.
- Assure child welfare meets the federal performance goals.
- Successfully implement NCFAST in child welfare.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes:

- Revenue Increases: +$34,917 TANF Transferred Social Services Block Grant for Child Welfare, +$20,000 Community Alternatives, +$20,000 CAP Supplies, +$18,881 Day Care Admin, +$11,603 CPS IV-E
- Revenue Decreases: Child Protection Services State -$40,000, Smart Start Administration -$24,000, Social Services Block Grant for Guardianship -$20,000
- Continuation of two Time-limited Child Protection Social Workers, 50% funded by Social Services Block Grant, extended through June 30, 2019 to reflect NC Fast's implementation schedule.
- Increase for legal services ($65,000), attorney costs have continued to increase due to the number of appeals and adoptions
- ROAP Transportation revenue and expenditure reduction ($25,000) in Social Services budget since these funds are being utilized by Orange County Public Transportation
- The County will now provide maintenance of effort funds for mental health services directly through Social Services expenditures rather than routing the funds through Cardinal Innovations.
- Second Family Project expanding with additional drivers, no additional County cost due to grant funds from Second Family Foundation

Social Services: Economic Services

Major Services

- Provide funding for staff administering various Public Assistance programs, the Work First and Adolescent Parenting (APP) programs (Actual costs for Public Assistance payments as well as related performance measures are found in the Public Assistance division)
- Provide case management services to adolescent parents to delay future pregnancies
- Provide cash payments, case management, and other supportive services to Work First families to allow them to obtain employment
- Assist Orange County Veterans in accessing benefits
- Enable Orange County residents to acquire skills, obtain employment, and/or increase income at the Skills Development Center
- Provide employment and training to Food and Nutrition Services recipients including Able-Bodied Without Dependents (ABAWD) households

FY 2017-18 Outcomes

- 75% of APP participants who were eligible are projected to graduate with their high school diploma or equivalency. DSS has expanded this program to include additional parenting teens who are in-eligible under state funding rules.
- 93% of adolescent parents have delayed a second pregnancy.
- Enabled approximately 300 economic service recipients to obtain employment.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Service: Provide Employment resources and case management services to low-income or unemployed families					
Number of households receiving Work First cash assistance (monthly average)	132	93	120	95	98
Number of work program participants who gained employment	100	309	175	175	178
Number of clients who have received basic or vocational skills trainings including English as a Second Language or high school equivalency	724	643	900	1100	1100
Number of clients placed in medium term work experience positions	*	10	10	10	10
Number of clients placed in subsidized employment positions	*	33	30	30	30
Service: Provide case management services to pregnant teens and adolescent parents to delay future pregnancies and achieve academic success					
Number of adolescent parents participating in the Adolescent Pregnancy Prevention Program (APP)	39	26	30	15	18
Percentage of participating teens who avoided a second pregnancy	98%	100%	100%	93%	100%
Percentage of participating teens who successfully completed high school or equivalency	85%	75%	100%	75%	100%
Number of adolescent parents participating in expanded APP (APP-E)	N/A	13	15	12	12
Percentage of APP-E participants who participate in monthly parenting education activities.	N/A	75%	100%	81%	90%
Service: Assist Veterans in accessing benefits					
Number of Veterans receiving assistance in applying for needed services	439	258	410	200	300
Service: Enable Orange County residents to obtain employment or increase income					
Number of distinct individuals receiving services at skills center	*	2,092	1,930	1,930	1,990
Number of resumes and cover letters created with clients	*	747	800	800	800
Number of job referrals created with clients	*	2,780	2,600	2,600	2,600

* DSS has combined measures across employment programs to align with the agency's goal of creating a comprehensive employment program that includes various funding sources. These numbers are not available for FY15-16.

FY 2018-19 Objectives

- 100% of APP and APP-E participants will delay second pregnancies and continue to work toward high school diplomas or equivalents.
- Continue expansion of Food and Nutrition Services Employment and Training Program (FNS E&T) and collaboration with Durham Technical Community College (DTCC).

- Continue integration of Workforce Innovation and Opportunity Act (WIOA) clients with other employment services.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes:

- Revenue Increases: Health Choice Admin Fees: +93,502; FNS Employment & Training: +$51,158
- Revenue Decreases: Medicaid Admin : -$361,483; Food Stamps: -$95,287; UNC Hospital: -$11,504
- Increase for Overtime ($11,647) due to Affordable Care Act increasing the request for Medicaid by clients
- Increase for FNS Employment & Training Program +$99,868, will continue in FY 2018-2019; Temporary salaries to support subsidized employees and participation expenses are still reflected in the budget. However, the contract funds for the DTCC navigator will now be paid directly from the State.
- Café 113 increase in revenue offsets capital outlay expenditures through sale of goods and continues to provide onsite job training for subsidized employees in the agency's employment programs
- WIOA Adult Services program moved from Annual Grant fund to Economic Services division

Social Services: Public Assistance

Major Services

- Determine eligibility and process benefits for Food and Nutrition Services (FNS)
- Provide medical assistance to low-income families meeting eligibility guidelines for Medicaid programs
- Determine eligibility for Special Assistance for domiciliary patients
- Provide Emergency Assistance to families in crisis

FY 2017-18 Outcomes

- Continued to manage implementation of NC FAST including all energy programs
- Worked to meet state and federal timeframes for processing Medicaid and Food and Nutrition Services application and recertification
- Passed State Medicaid Report Card for every month thus far in FY2017-18
- Although caseloads have stabilized in Food and Nutrition Services, the amount of work to determine eligibility for families has increased. Due to rule changes, cases require more staff time annually to complete.
- Open enrollment, through the Affordable Care Act, results in increased applications each year that staff must process even though many clients do not end up receiving Medicaid. Medicaid enrollment has increased over the last two years but with uncertainty around the

Affordable Care Act and Medicaid expansion, it is difficult to anticipate what will happen next year. Staff resources for these programs can be found in Economic Services.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2016-17 Projected	2018-19 Budget
Service: Determine eligibility and process benefits for Food and Nutrition Services					
Average number of households receiving food and nutrition services monthly	5818	5151	5300	5080	5080
Average processing time in days (Target: ≤ 13)	14.71	12.9	13	11.7	12
Service: Provide medical assistance to low-income families meeting eligibility guidelines for Medicaid programs					
Average number of recipients receiving Medicaid monthly	14000*	13134	15600	13248	13250

*This number is estimated due to NC FAST data issues

FY 2018-19 Objectives

- Assist low-income families and individuals with meeting nutritional, medical, and other basic needs
- Redesign business processes through Work Support Strategies to manage increasing workload and while achieving performance objectives in public assistance
- Work toward integrating work support programs across the agency
- Continue to develop mechanisms and evaluate progress to manage the ongoing demand for Emergency Assistance
- Continue to meet time standards in Food and Nutrition Services and Medicaid programs
- NC FAST will be expanding to include Program Integrity and Document Management next year.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes:

- Decreases in Crisis Intervention (-$30,929) and LIEAP (-$30,929) revenue and program payments based on State estimates

Social Services: Subsidy

Major Services

- Provide child day care subsidy and social casework services for families, including information and referral services to help parents determine appropriate child care placements
- Provide payments for foster and adoptive parents (performance measures for these services are found in the Child and Family Services division)

- Provide county-funded emergency utility, housing, food, and medication assistance for eligible families (performance measures for these services are found in the Public Assistance division)

FY 2017-18 Outcomes

- 76% of child care providers utilized by the agency were high quality centers or homes (4 or 5 stars)
- 100% of preschool children served through child care subsidy were in regulated care
- Provided safe, stimulating, learning environment for children in Child Protective Services, Work First Family Assistance, Homeless Families and Adolescent Parenting Program
- Continue to provide child care subsidy funding to school age children affected by General Assembly legislative changes
- DSS provided child care subsidy to children receiving services through the Family Success Alliance.
- Staff are beginning to enroll 4 year-olds in child care subsidy services using county child care funds.

Performance Measures	2015-16 Actual	2016-2017 Actual	2017-2018 Budget	2017-2018 Projected	2018-2019 Budget
Service: Improve family functioning by providing child care subsidy and casework support services					
Average number of children served per month in child care subsidy program	718	749	825	776	776
Unduplicated count of children receiving child care subsidy during the fiscal year	1185	1103	1220	1200	1200
Average monthly payment per child	$615	$598	$620	$639	$639

FY 2018-19 Objectives

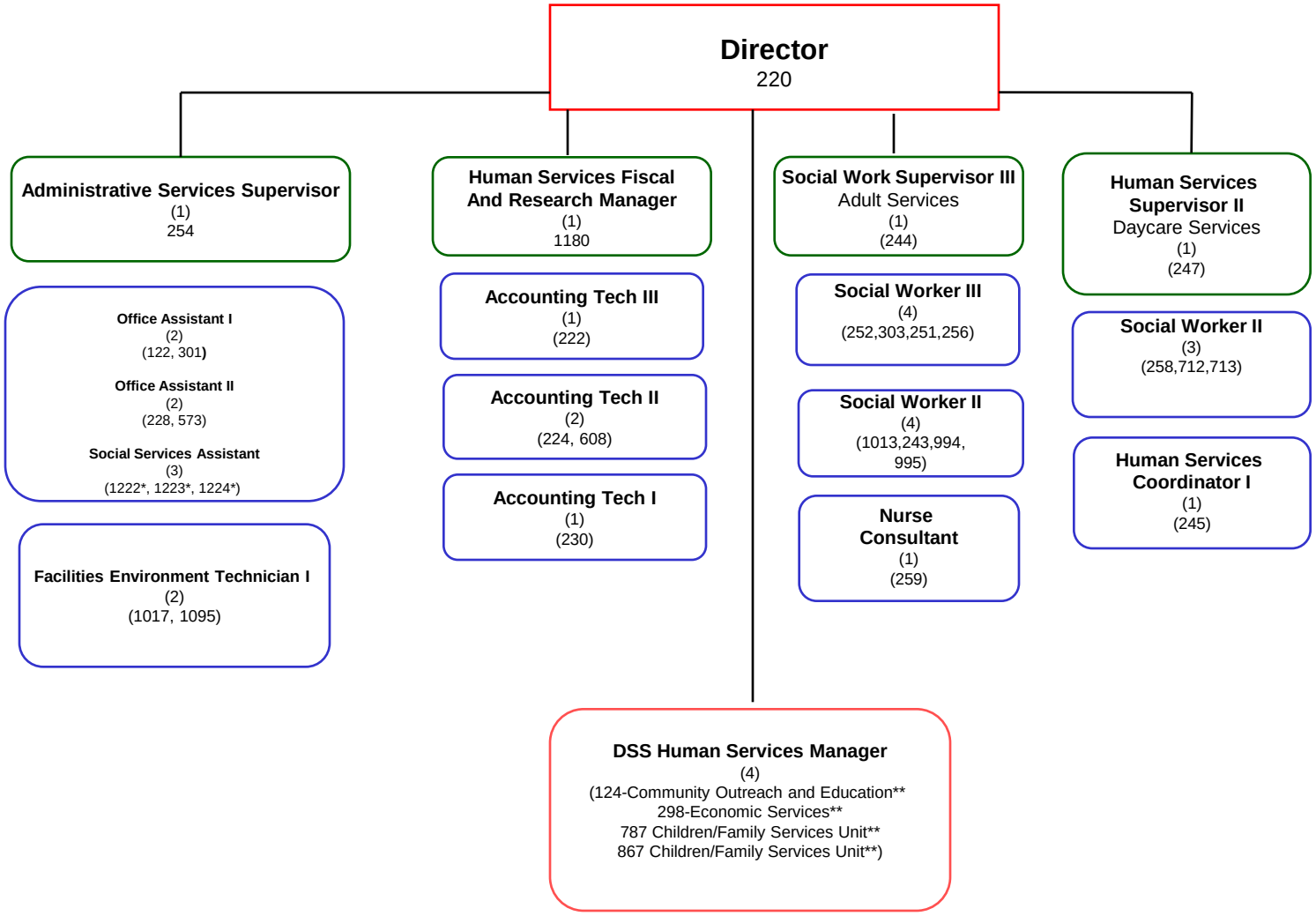
- Ensure families receive quality child care in order for parents to seek and maintain employment
- Reduce the amount of time children wait to receive child care subsidy funding to no more than six months
- Ensure safety and health of children in child care
- Maximize state subsidy and county child care funding to serve the children of Orange County
- Provide information and resources to families seeking quality child care
- Assure that children in agency custody have appropriate placements and support

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes:

- County child care subsidy payments only; Smart Start and state-funded subsidy payments are going directly to vendors from the State. There is a $100,000 reduction in County child care subsidy, based on demand and stabilization of State allocation, projected at $5,319,616 for FY 2018-19
- A $3,000 increase for Youth Sponsorship funds for needy children to participate in extra-curricular activities; additionally, Ligo Dojo of Budo Karate, formerly funded through the Outside Agency process, may now receive Youth Sponsorship funding, as requested by families

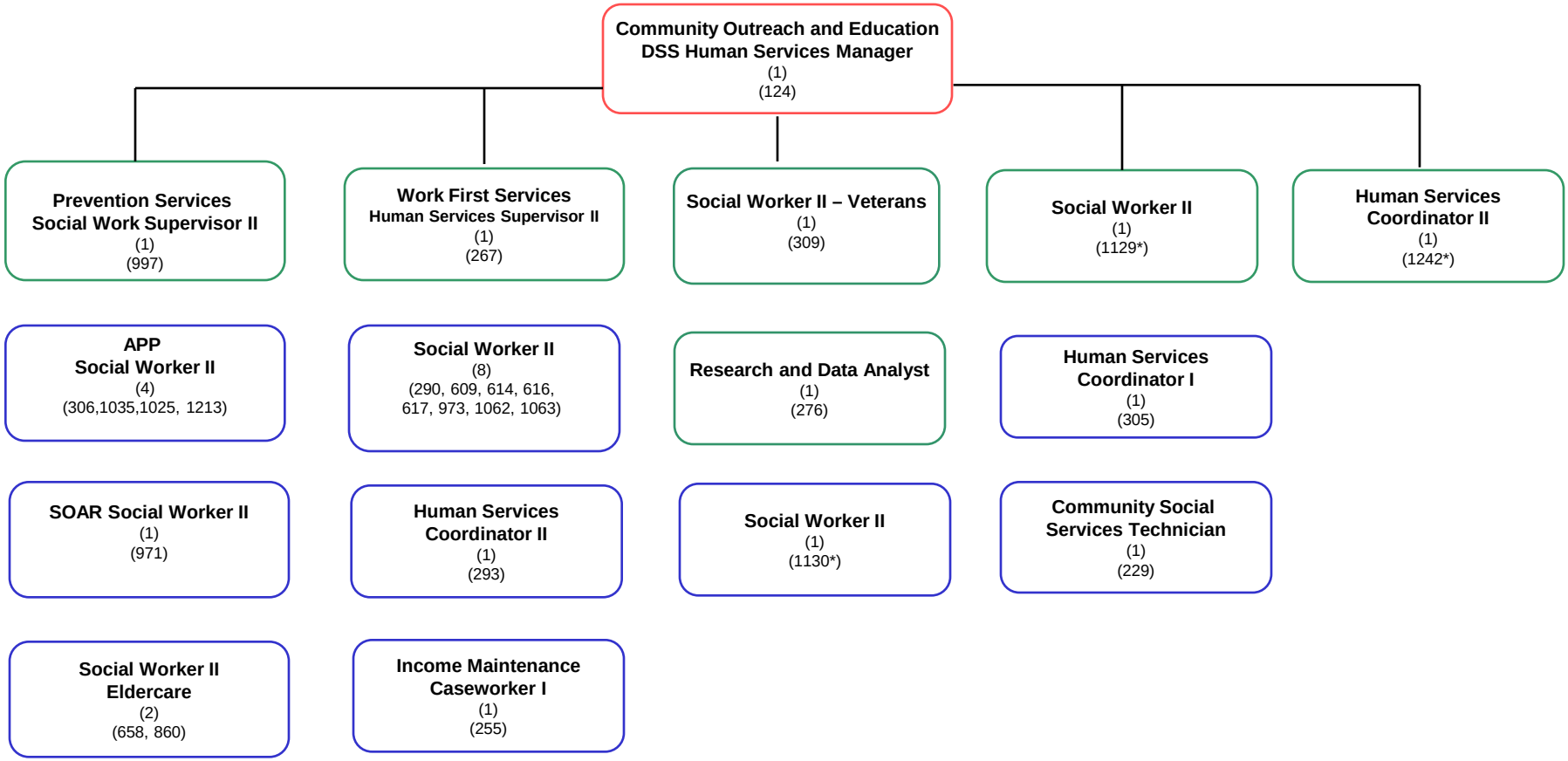
ORANGE COUNTY SOCIAL SERVICES



*Time Limited Position
** Separate Org Charts for each Division/Unit

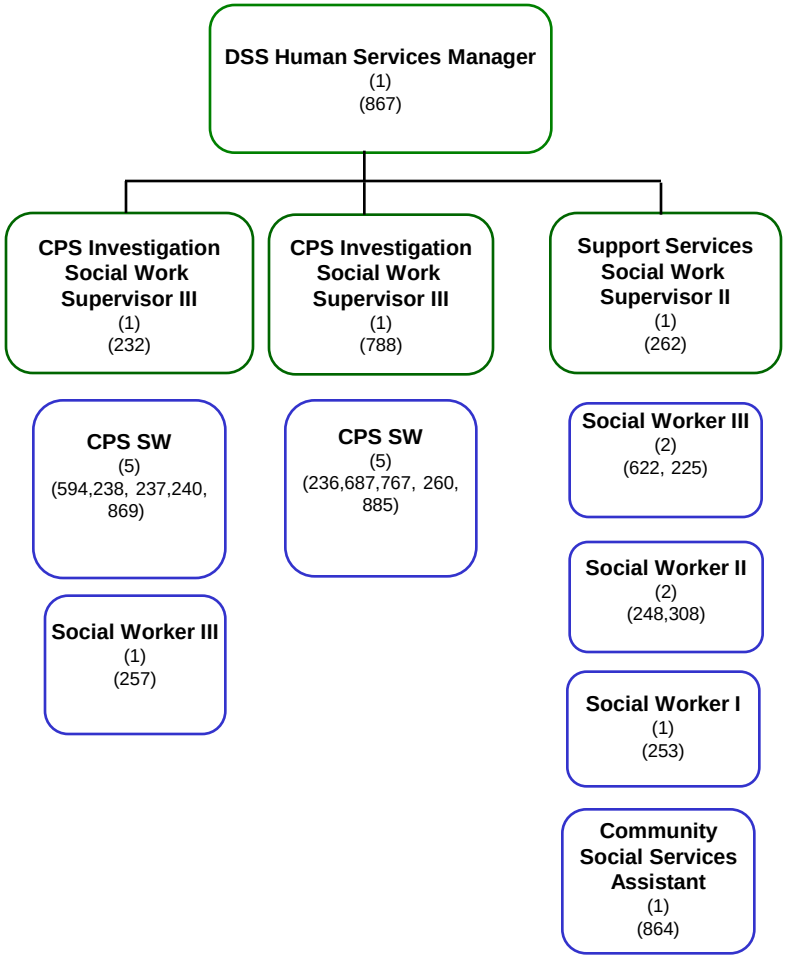
FY 2018-19 Commissioner Approved

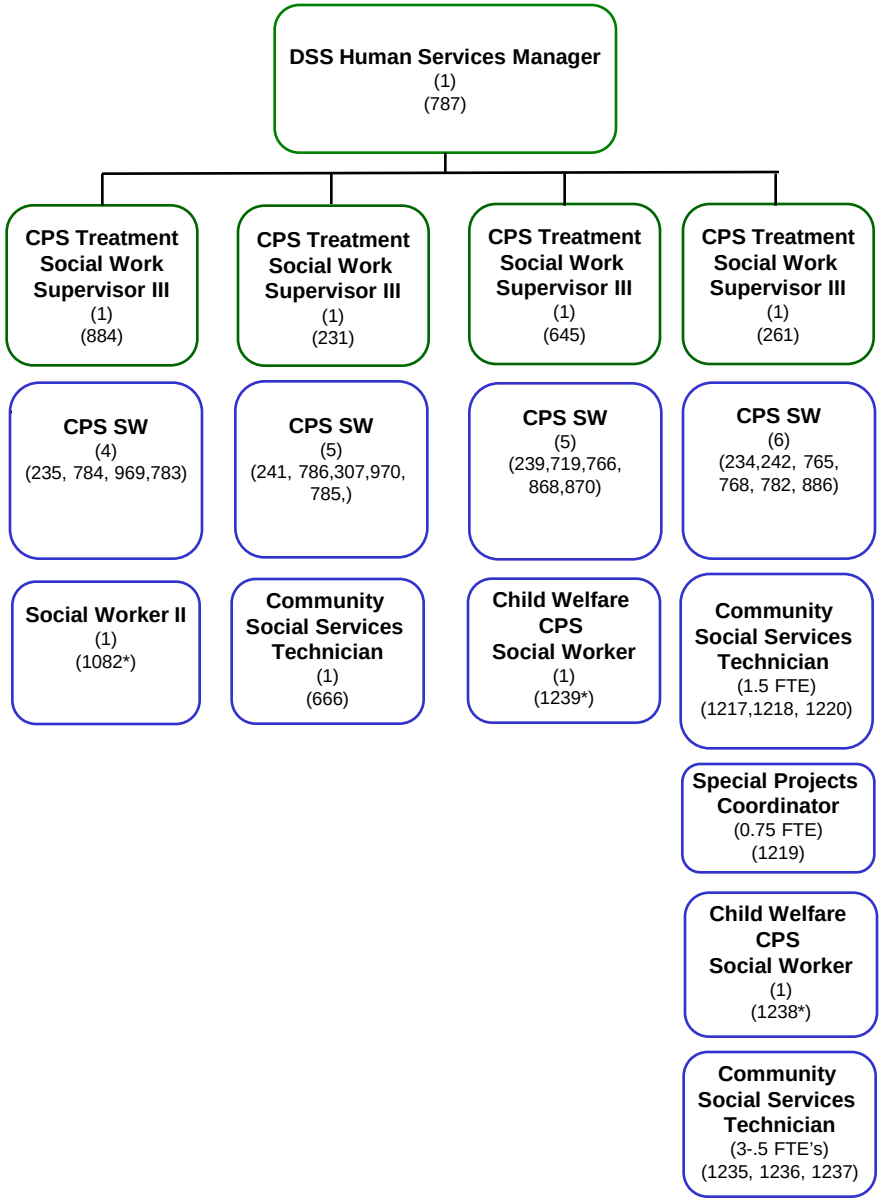
COMMUNITY OUTREACH AND EDUCATION



*Time Limited Position

CHILDREN/FAMILY SERVICES UNIT

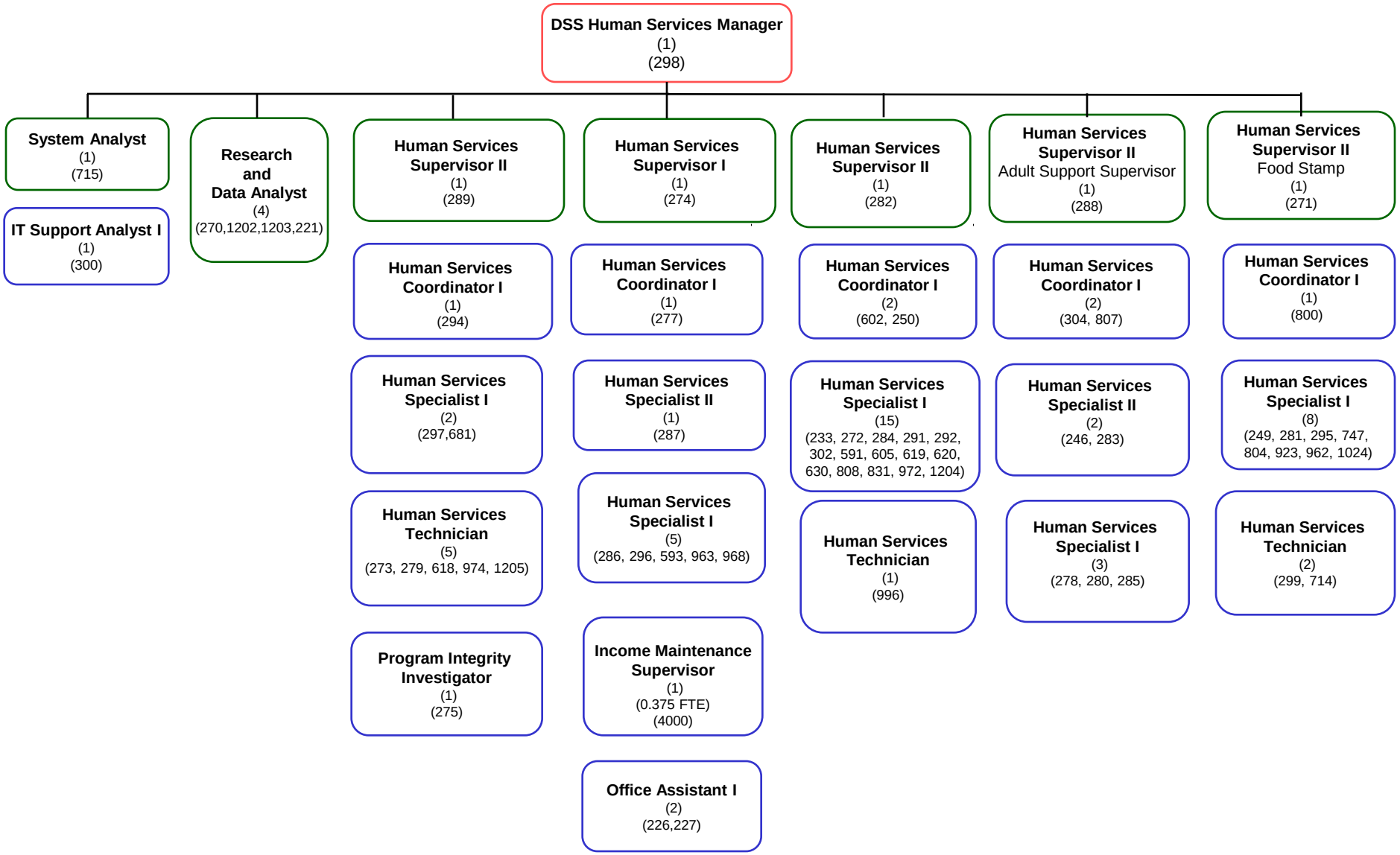




FY 2018-19 Commissioner Approved

*Time Limited Position extended through 6/30/2019

Economic Services



FY 2018-19 Commissioner Approved

Solid Waste Management

Phone Number: (919) 968-2885 Website: http://orangecountync.gov/departments/solid_waste_management/index.php

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
Solid Waste Operating Fund						**Account: 3500**
Overhead	518,330	518,330	518,330	518,330	672,599	672,599
Personnel Services	4,086,880	4,186,802	4,186,802	4,039,139	4,386,973	4,386,973
Operations	4,557,710	4,677,950	5,469,469	4,164,901	4,056,082	4,056,082
Debt Service Payments	662,547	765,863	765,863	858,952	749,925	749,925
Capital Outlay	98	1,646,074	3,955,222	3,081,891	2,145,167	0
Transfer to R&R Fund	0	0	0	0	0	174,842
Transfer to Equipment Reserves	0	1,335,623	1,335,623	1,335,623	1,399,146	0
Total Expenditures	**$ 9,825,564**	**$ 13,130,642**	**$ 16,231,309**	**$ 13,998,836**	**$ 13,409,892**	**$ 10,040,421**
Offsetting Revenues	*(8,845,471)*	*(9,824,611)*	*(9,824,611)*	*(9,808,629)*	*(10,761,129)*	*(9,540,421)*
Appropriated Fund Balance	*0*	*(1,409,784)*	*(4,510,451)*	*(2,293,960)*	*(1,648,763)*	*0*
General Fund Contribution	**$ (1,284,719)**	**$ (1,896,247)**	**$ (1,896,247)**	**$ (1,896,247)**	**$ (1,000,000)**	**$ (500,000)**

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
Solid Waste Operating Fund						
Environmental Support	2,011,016	2,392,737	2,483,613	2,344,712	2,492,786	2,530,063
Landfill	84,794	1,179,131	1,578,052	1,579,672	1,068,203	951,682
Recycling	5,377,988	5,270,663	5,565,551	4,394,389	5,201,355	3,748,074
Sanitation	2,351,767	4,288,111	6,604,093	5,680,063	4,647,548	2,810,602
Total Expenditures	**$ 9,825,564**	**$ 13,130,642**	**$ 16,231,309**	**$ 13,998,836**	**$ 13,409,892**	**$ 10,040,421**
Offsetting Revenue	*(8,845,471)*	*(9,824,611)*	*(9,824,611)*	*(9,808,629)*	*(10,761,129)*	*(9,540,421)*
Appropriated Fund Balance	*0*	*(1,409,784)*	*(4,510,451)*	*(2,293,960)*	*(1,648,763)*	*0*
General Fund Contribution	**$ (1,284,719)**	**$ (1,896,247)**	**$ (1,896,247)**	**$ (1,896,247)**	**$ (1,000,000)**	**$ 500,000**
Total Expenditures	**$ 9,825,564**	**$ 13,130,642**	**$ 16,231,309**	**$ 13,998,836**	**$ 13,409,892**	**$ 10,040,421**

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
Solid Waste Renewal and Replacement Fund (Capital Items)						**Account: 3500**
Vehicles	0	0	0	0	0	865,220
Equipment	0	0	0	0	0	160,519
Furnishings	0	0	0	0	0	5,000
Construction	0	0	0	0	0	1,114,428
Reserves	0	0	0	0	0	174,842
Total Expenditures	**$ 0**	**$ 0**	**$ 0**	**$ 0**	**$ 0**	**$ 2,320,009**
Future Financing Proceeds	*0*	*0*	*0*	*0*	*0*	*(2,145,167)*
Transfer from Solid Waste Operations Fund	*0*	*0*	*0*	*0*	*0*	*(174,842)*
Net Costs	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Total Solid Waste Fund and Related Expenditures	**$ 9,825,564**	**$ 13,130,642**	**$ 16,231,309**	**$ 13,998,836**	**$ 13,409,892**	**$ 12,360,430**

Mission Statement

- To operate and maintain five (5) staffed Waste & Recycling Centers and to provide collection services for Centers, Orange County Government and School Buildings and bulky waste collection for Chapel Hill-Carrboro Schools.
- To provide convenient, comprehensive and service-oriented recycling services to the residents of Orange County.
- To serve the residents of Orange County by operating and maintaining the County's landfill assets in an efficient and environmentally responsible manner, in compliance with the operating permits and applicable regulations, and in a customer oriented manner.

Solid Waste Management: Sanitation

Major Services

- Provide municipal solid waste (MSW) collection services for Waste & Recycling Centers, Orange County government buildings, and Orange County schools.
- Provide bulky material collection services for Waste & Recycling Centers and Chapel Hill-Carrboro schools.
- Administer Sanitation Division, including collection operations, data collection and analysis, employee supervision and coordination of vehicle and facility maintenance.

FY 2017-18 Outcomes

- Provided collection services for: Waste & Recycling Centers (compactor, dumpster and roll-off service), Orange County government buildings (dumpster service), Orange County schools (dumpster service) and Chapel Hill-Carrboro schools (roll-off service).
- Completed construction of the Eubanks Road Waste & Recycling Center improvements.
- Conducted a Community Meeting regarding FY18-19 High Rock Road Waste & Recycling Center improvements.
- Initiated a mattress/box spring collection program at the Eubanks Road and Walnut Grove Church Road Waste & Recycling Centers.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Service: Collections					
Municipal Solid Waste (MSW) collected from convenience centers, Orange County schools and Orange County government buildings	7,438	7,069	7,735	7,100	7,438
Construction and Demolition, Misc. Bulky Waste (furniture), Vegetative Waste, Metal, Tires, White Goods and Clean Wood	6,222	6,352	6,808	6,837	6,969

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Total Tons	13,660	13,421	14,543	13,937	14,407

FY 2018-19 Objectives

- Maintain collection services for staffed Waste & Recycling Centers, Orange County government buildings, Orange County schools and Chapel Hill-Carrboro schools.
- Administer Sanitation Division, including collection operations and scheduling, data collection and analysis, employee supervision and coordination of vehicle and facility maintenance.
- Executed a revised High Rock Road Waste & Recycling Center lease with the initial term of the lease for ten (10) years with the guaranteed rental payment of $1,000 per month. Finalize the plan and begin construction of the High Rock Road Waste & Recycling Center improvements.
- Begin and complete construction of vehicle/equipment parking improvements.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes:

- $28,145 of the Solid Waste Programs Fee increase ($128 to $132) is allocated to this division
- Reduction of $1,396,247 in County General Fund Contribution to Solid Waste Fund, budgeting $500,000

Solid Waste Management: Environmental Support

Major Services

- Provide integrated departmental support services including utilities, ordinance enforcement, public communication, safety training, facility and equipment maintenance.
- Provide clerical, administrative and managerial support for the department including budget management, accounting, recordkeeping, planning, contracts and grants management.
- Manage data and trends impacting solid waste management, develop ordinances and policies to improve and sustain solid waste management waste reduction efforts.
- Review project applications and plans for all new construction in Orange County, including the Towns. Advise design professionals, builders/developers and contractors with regard to waste reduction, deconstruction, and proper vehicle types.
- Provide public outreach and education for proper use of C&D landfill, recycling, composting and other solid waste services through print and social media outlets. Provide waste reduction consulting and education services such as waste audits for government, schools, businesses & other non-residential entities in Orange County.

FY 2017-18 Outcomes

- Conducted 150 plan reviews, 2,000 construction site inspections, issued/renewed 200 haulers licenses, issued 4,100 regulated recyclable materials permits (all jurisdictions), responded to 75

complaint investigations for illegal activities, and placed 1,000 verification tags on construction/demolition roll-off containers.

- Achieved 62% waste reduction rate per capita again, surpassing the 61% goal set in 1997, based on baseline year FY1991-92.
- Placed print, radio, and digital advertisements as dictated by department and program outreach and notification needs. Published 18 newspaper articles and broadcast 24 regular monthly radio programs on local stations. Sold 130 compost bins and 75 kitchen buckets and conducted 15 compost classes, workshops or trainings.
- Provided 10 landfill tours by request, 65 lectures and presentations, provided information and/or collection services at 35 local events and festivals.
- Continue to publish e-newsletter "Orange County Solid Waste and Recycling News" to 12 monthly editions, and as needed for Inclement Weather announcements to over 6,500 subscribers.
- Continued to manage and staff Carrboro Farmers Market compost collection program at Saturday market. Over nine tons of material was diverted; average of 75 participants every Saturday.
- Continue to support "WASTEWISE" events in Orange County. Developed Waste Wise Event policy per request of County Manager.
- Continued use of "Fork It Over" utensil loan program to avoid use of over 25,000 plastic utensils at various events by substituting washable utensils on load from Orange County Solid Waste Management Department.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Projected
• Development Plan Reviews • Construction Site inspections • RRMO Permits Issued (All Jurisdictions)	169 2,965 4,710	150 1,196 4,161	198 2,500 4,100	150 2,000 4,100	200 2,500 4,300
• Issue Hauler Licenses • Issue Citations/Notices of Violation • Place Verification Tags on Construction & Demolition Waste Containers	229 119 1,262	180 114 700	210 100 1,200	200 75 1,000	210 120 1,200
Conduct landfill tours, workshops, lectures, events and presentations	110	107	110	110	110
Backyard Compost Bins Sold	150	130	150	150	150

FY 2018-19 Objectives

- Provide public information support and planning for communications related to modernization of High Rock Road Waste & Recycling Center.
- Provide education and outreach for any projected recycling route changes.
- Continue to utilize temp staff, interns and volunteers to satisfy department outreach support needs.
- Plan communication strategies (including education and outreach) to further maximize waste reduction success in order to exceed the current 62% per capita waste reduction (based on baseline year FY 1991-92).

- Support Solid Waste Advisory Group in development of new solid waste plan including establishing waste and recycling service priorities.
- Create internal performance measures to evaluate accomplishments in meeting stated objectives.
- Oversee Strategic Recycling and Waste Reduction Planning Effort to assess multi-jurisdictional regional solid waste opportunities.
- Seek final approval of a new inter-local agreement between the County and the three towns. Discuss with UNC Hospital and University the potential for cooperative recycling services and collection opportunities. Work with the Finance and Administrative Services Department to ensure the success of the Renewal and Replacement Capital Fund,
- Continue to conduct enforcement of littering, illegal dumping, licensing and other County solid waste ordinance provisions.
- Develop and mail to all county addresses a Solid Waste Newsletter for 2018-19.
- Continue monitoring effectiveness of Financial Plan and Solid Waste Program Fee increase

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes:

- $79,654 of the Solid Waste Programs Fee increase ($128 to $132) is allocated to this division
- Decrease of $19,000 in Advertising due to change from print to digital advertising
- Increase of $154,269 in Charges by General Fund based on Indirect Cost Allocation Plan
- The creation of a Renewal and Replacement Capital Fund, separate from the Solid Waste Operating Fund, to include all capital items, such as Equipment, Vehicles, and Construction projects

Solid Waste Management: Landfill

Major Services

- Maintain and operate an active Construction and Demolition (C&D) landfill; maintain and monitor three closed landfills. Maintain emergency storm debris response capabilities.
- Maximize the waste reduction rate and recycling rate attributable to the C&D landfill by operating within State and County ordinances and policies with regard to materials banned from disposal and by providing close oversight and enforcement. Conduct environmental monitoring and compliance activities as required by the State, including gas well and groundwater monitoring well testing.
- Maintain high level of customer service for all landfill customers. Use customer interaction during load inspection as an opportunity to educate customers about the proper disposal and waste diversion methods.

FY 2017-18 Outcomes

- Managed, operated and maintained the C&D landfill and associated ancillary facilities in compliance with Federal, State, and local rules and regulations. Continued to maintain permitted

Storm Debris Management Areas and searched for potential new sites within County that would accommodate large amounts of storm debris.

- Continued to enforce the County ordinance and State rules pertaining to waste disposal and recycling; continued maintenance and monitoring of closed landfills.

- Conducted quarterly monitoring of landfill gas wells to comply with State regulations. Conducted semi-annual sampling of groundwater monitoring wells and analysis of the results in compliance with State regulations.

- The landfill hours were extended from 3:00 PM on weekdays to 4:00 PM. Tonnages received year to date are up and some of the increase is attributable to the extended hours.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Service: Accept C&D waste materials and properly manage their disposal.					
Construction and Demolition Landfill tonnage	6902	8522	8000	9000	8500

FY 2018-19 Objectives

- Manage and maintain Construction & Demolition landfill utilizing industry best management practices.

- Conduct State mandated environmental monitoring and compliance activities including gas and groundwater monitoring. Maintain compliance with facility permits.

Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes:

- $10,812 of the Solid Waste Programs Fee increase ($128 to $132) is allocated to this division
- Decrease of $45,000 in Contract Services due to smaller scale construction projects planned in FY 2018-19
- Decrease of $25,800 in Contract Services due to performing seeding operations in-house and reduced buffer planting replacement project

Solid Waste Management: Recycling

Major Services

- Urban Curbside Recycling - Provide weekly contracted single-stream curbside recycling collection to all eligible households and businesses in the municipalities of Carrboro, Chapel Hill, and Hillsborough.
- Rural Curbside Recycling – Provide biweekly collection of curbside recycling to all eligible households and businesses throughout the unincorporated portion of Orange County.

- Multifamily Recycling – Provide weekly recycling collection services to all eligible multifamily properties throughout Orange County.
- Commercial and Organics Recycling Programs – Operate County-provided collection of recyclables from bars, restaurants, and other eligible businesses throughout Orange County. Operate and oversee contractor-approved collection and composting of pre and post-consumer organic materials, including food waste, from eligible food-service establishments.

  Schools and Government Building Recycling – Collect single-stream and cardboard recycling at all 30 K-12 school locations for Chapel Hill-Carrboro City School System and Orange County Public School System as well as all government buildings.

- Toxicity Reduction Programs – Operate programs intended to reclaim useful resources and keep hazardous materials out of the environment while minimizing the toxicity of the municipal solid waste stream. Toxicity Reduction programs include oil, oil filter, and antifreeze recycling programs, dry cell battery recycling program, lead acid battery recycling program, lights containing mercury program, household hazardous waste program, conditionally exempt commercial hazardous waste program, and electronics recycling program.
- Drop-off recycling program and other programs – operate and collect recyclable materials from five staffed solid waste & recycling centers and four unstaffed 24-hour drop-off recycling sites.

FY 2017-18 Outcomes

- Curbside Recycling - 800 new carts were deployed in the rural area, 1000 carts were replaced, repaired or deployed in the urban area. Educational materials are distributed along with new carts. The rural tonnage was 1,732 tons and urban area tonnage was 3,400..
- Multi-Family - Increased level of education and outreach, developed new signage and began sending thank you notes to properties that increased their recycling. Resulted in lower contamination and a higher quality of recyclables.
- Commercial Recycling - Added 20 new businesses to the program and continued to educate and follow up with managers and owners following contamination. Added cart deliveries and repairs into online work order system.
- Drop-off Recycling - Carrboro Plaza closed in August 2017, changing the total number of sites to nine. Maintained high level of service at all drop-off sites, maximized collection efficiency and prevented overflow. Strived to keep sites clean to reduce contamination.
- Toxicity Reduction Programs- Continued all currently provided services with emphasis on increasing collection of targeted materials such as electronics and eligible commercial hazardous wastes. Diverted all lights containing mercury from household hazardous waste program and worked directly with light bulb recycling vender to decrease the overall cost.
- There has been a reduction, over the past two fiscal years, in recycling commodity revenue. This is due, in part, to China's new policy requiring the contamination rate be less than 0.5% per loaded container. As a result, significant material revenue loss was realized in FY 2016-17 and FY 2017-18.

Performance Measures	2015-2016 Actual	2016-2017 Actual	2017-2018 Budgeted	2017-2018 Projected	2018-2019 Budgeted
Service: Collect Curbside Recycling within each of the three towns and entire unincorporated area.					

Performance Measures	2015-2016 Actual	2016-2017 Actual	2017-2018 Budgeted	2017-2018 Projected	2018-2019 Budgeted
Percent increase/(decrease) from previous year	2.6%	10.2%	20%	10%	8%
Tons collected	7,700	8,850	10,445	12,000	13,000
Service: Collect Multi-Family Recycling at all apartments, townhomes, and condominiums throughout County					
Percent increase/(decrease)	(6.8%)	4%	2%	(12%)	9%
Tons collected	1,020	1061	1,250	1100	1200
Service: Collect Commercial Recycling for over 300 businesses within incorporated and unincorporated Orange County					
Percent increase/(decrease)	.58%	(1%)	7%	(5%)	5%
Tons collected	1,040	1,030	1,100	1040	1100
Collect Recycling at nine drop-off sites throughout County					
Percent increase/(decrease)	9.4%	(24.1%)	0%	21%	(7%)
Tons collected	3,600	2,500	2,225	2700	2500
Service: Collect Organics from eligible food-service establishments, grocery stores, convenience Center, and schools					
Percent increase/(decrease)	.49%	12.8%	0%	0%	6%
Tons collected	1,630	1,830	1,800	1800	1900
Service: Collect bottles, cans, and paper recycling from all 30 public school locations k-12 for both Chapel Hill Carrboro City Schools and Orange County Public Schools					
Percent increase/ (decrease)	.45%	2.3%	7%	(4%)	4%
Tons collected	220	225	240	230	240

FY 2018-19 Objectives

- Develop new performance measures to implement in FY2019-20 with the goal to continually improve upon existing recycling services throughout the County.
- Add additional commercial establishments to the food waste collection program.
- Begin to collect plastic film, food waste, waste vegetable oil, and Household Hazardous Waste at the refurbished Eubanks Road Solid Waste & Recycling Center. HHW facility hours to expand by 15 addditional hours to mirror operating hours of solid waste & recycling center.
- Begin to develop a long-term waste reduction and recycling plan for the County through utilizing staff and consultation.

Budget Highlights

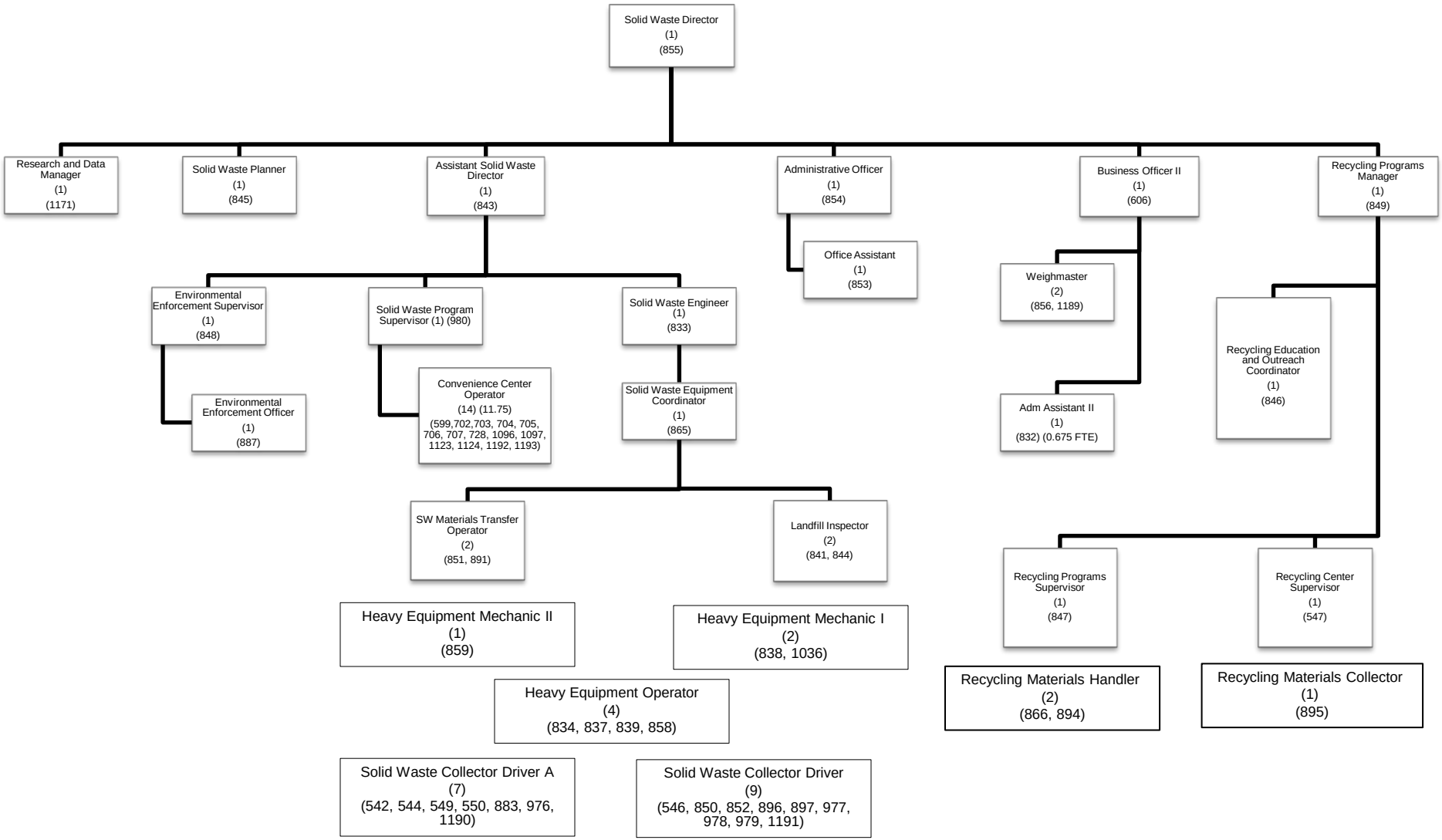
The FY 2018-19 Commissioner Approved Budget includes:

- $134,149 of the Solid Waste Programs Fee increase ($128 to $132) is allocated to this division

Solid Waste Management – continued

- $10,000 decrease in Mattress Fee Revenue due to no longer charging a mattress recycling fee
- $30,000 decrease in Recyclable Materials Revenue due to market conditions for recyclable commodities
- Receipt of 2 State grants, $30,000 reimbursement grant for compactors at Eubanks Road site and $15,000 for mercury recovery
- Decrease of $100,000 in Contract Services due to completion of strategic planning
- Decrease of $326,076 in Contract Services due to decreased urban collection, Household Hazardous Waste alarm monitoring, and decreased mattress recycling

Solid Waste Management



Sportsplex Fund

Phone Number (919) 644 - 0339 Website: http://www.oc-sportsplex.com

By Category (Sportsplex Operations Fund)	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
Personnel Services	1,174,895	1,249,139	1,249,139	1,153,000	1,374,718	1,374,718
Operations	2,178,364	2,321,444	2,343,115	2,339,959	2,472,043	2,472,043
Capital Outlay	1,475	0	0	0	0	0
Transfer to R & R Fund	0	0	0	0	0	37,710
Total Expenditures	**$ 3,354,734**	**$ 3,570,583**	**$ 3,592,254**	**$ 3,492,959**	**$ 3,846,761**	**$ 3,884,471**
Offsetting Revenues	*(3,237,235)*	*(3,402,574)*	*(3,424,245)*	*(3,340,000)*	*(3,884,471)*	*(3,884,471)*
Transfer from General Fund	*(152,850)*	*(168,009)*	(168,009)	(168,009)	*0*	*0*
Total Cost (net)	**$ (35,351)**	**$ 0**	**$ (0)**	**$ (15,050)**	**$ (37,710)**	**$ 0**
Total Sportsplex Operations and Related Expenditures	**$ 3,354,734**	**$ 3,570,583**	**$ 3,592,254**	**$ 3,492,959**	**$ 3,846,761**	**$ 3,884,471**

By Category (Sportsplex Renewal and Replacement Fund)	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
Personnel Services						
Operations						
Capital Outlay			3,986,495	3,521,495	544,710	544,710
Total Expenditures	**$ 0**	**$ 0**	**$ 3,986,495**	**$ 3,521,495**	**$ 544,710**	**$ 544,710**
Offsetting Revenues	*0*	*0*	*(3,986,495)*	*(3,521,495)*	*(507,000)*	*(507,000)*
Transfer from Operations Fund					*(37,710)*	*(37,710)*
Total Cost (net)	**$ 0**	**$ 0**	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Total Sportsplex Renewal and Reaplacement Fund Expenditures	**$ 0**	**$ 0**	**$ 3,986,495**	**$ 3,521,495**	**$ 544,710**	**$ 544,710**

Mission Statement

To provide the residents of Orange County with quality recreation and fitness experiences for participants of all ages that encourage healthy lifestyles, in a clean, safe community based facility.

Major Services

- Provide programs to utilize the ice rink such as Learn to Skate, Hockey, Figure Skating, Clinics and related competitions/tournaments/exhibitions, plus entertaining and safe open skating sessions.
- Manage the Aquatics Programs for instructional learning, beginner through advanced swimmer development and youth and adult swim team coaching and competition.
- Provide children's programs, including pre-school, after school and summer camps.
- Provide exercise, aerobic, strength, therapeutic massage, specialty training and total wellness classes and programs.

- Offerings to be extended to new hard court and turf programming, plus additional specialty fitness programs upon completion of the Field House.

FY 2017-18 Outcomes

- Fitness showed a modest growth to 5,900 members with the continued trend of more aging adult members (now 46% of all memberships). The Medicare supported Silver Sneakers programs also continued to grow.
- Public ice skating participants grew by 28%.
- Summer camp revenues grew 31%; After School participants grew 5% however a more flexible per day payment program resulted in 16% decline in overall revenues. The pricing plan has been changed for next year; pre-school numbers are at full capacity after a further 12% growth.
- Swim lesson revenue grew 12% as the program continues to attract young families as well as those looking to prepare their children for our expanding swim team program.
- Continued focus on growing sustainable ice skating lesson and learn to play hockey programs resulted in 30% participation growth in those programs. Sportsplex partnered with the Carolina Hurricanes “First Goal” initiative to provide a discounted seven-week summer program combined with highly subsidized kids’ safety equipment, including skates and helmets. The 50-participant class sold out in one hour. Objective is to grow participation at the grassroots level.

FY 2018-19 Objectives

- Provide continued quality Sportsplex stewardship while increasing operating profit (defined as operating revenues less operating costs, excluding debt service). 2017-18 operating profit projected to be $600K, growing to $725K for 2018-19. These funds are used to pay debt service.
- Continue to operate a safe, clean and fun gathering place for Orange County residents of all age groups to maintain healthy lifestyles.
- Major initiative to ensure all staffing, programs, and other related resources are fully implemented when the Field House opens in early Summer 2018 and thereafter grow classes, leagues, and clinics throughout the year.
- Strong focus on growing the family fitness memberships and programs, while continuing to support the needs of aging adults. New cross training space in the Field House will be heavily marketed to the younger members interested in this high demand sector.
- Oversee design and construction of new family and single user change area in the space vacated by the children’s development center move to the Field House.
- Add qualified personal trainers; grow therapeutic massage; continue to collaborate with the Department on Aging on Silver Sneakers plus new Field House sessions such as Pickleball and Senior Basketball.
- Expand Learn to Swim; grow youth and masters Swim teams;
- Grow Pre-school, After-school and camps participation utilizing the Field House expansion.
- Continue to support Commissioner recommended membership discounts for Seniors, County employees, Military and Veterans, NC state and Hillsborough/Chapel Hill government employees, teachers, clergy.

Budget Highlights

- The FY 2018-19 Commissioner Approved Budget includes debt service totaling $687,289, which will be paid by the Sportsplex Enterprise Fund. The debt service includes a portion of the debt associated with the original purchase of the building, the addition of the Passmore Center and required Sportsplex renovation, and the Debt Service payments on the Field House addition, all of which are reflected in the Operations section of the budget.
- The Sportsplex Enterprise Fund debt service has been revised to better align capital assets and liabilities between the Sportsplex Fund and the General Fund. Debt service pertaining to the original 2005 land and building acquisition is allocated at 70% to the Sportsplex Fund, which represents assets inuring to the Sportsplex Fund. The remaining 30% of debt service is allocated to the General Fund and this represents non-Sportsplex assets consisting of the Passmore Center, Soltys Adult Day Health Center, and related site and parking area. Debt service pertaining to the 2007 and 2008 capital investment is allocated at 25% to the Sportsplex Fund reflecting construction of the mezzanine fitness area.
- FY 2018-19 programming revenues are projected to exceed programming expenditures by $724,999, not including debt service and enterprise fund transfers. It should be noted that the revenue numbers are net of discounts to Seniors, County employees, etc. as detailed above in the Objectives section. These discounts will total $605,000 in FY2018-19.
- For FY 2018-19, Revenues are projected to exceed expenditures, including payment of Sportsplex debt service, by $37,710. These funds will be transferred to the Sportsplex Renewal and Replacement Fund for use in future capital outlay purchases.
- Budgeted program revenues for FY2018-19 are projected at a 14.2% increase over budgeted FY 2017-18 revenues, and program expenditures are budgeted at a 10.41% increase when compared with the FY 2017-18 budget primarily variable to the Field House addition.
- The new Field House facility will be fully operational in FY 2018-19, with anticipated revenues of $282,000 and expenditures of $227,700. A further $50,000 in fitness membership revenue is attributed to the Field House.
- A detailed list of Capital Improvements to the Sportsplex is included in the Commissioner Approved FY 2018-23 Capital Investment Plan.
- The FY2018-19 Commissioner Approved Budget includes the creation of a Renewal and Replacement Capital Fund, separate from the Sportsplex Operating Fund, to include all capital items, such as Equipment and Construction projects.
- Fee Schedule changes are included in the FY 2018-19 Commissioner Approved Budget. *(See the County Fee Schedule in the Appendices section of the document)*

Tax Administration

Phone Number: (919) 245-2100 Website: orangecountync.gov/departments/tax

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Category (General Fund)						**Account: 330**
Personnel Services	3,018,346	3,033,055	3,033,055	2,959,056	3,138,677	3,138,677
Operations	522,235	672,309	699,831	601,982	579,817	579,817
Capital Outlay	1,053	5,140	15,832	6,832	22,125	22,125
Total Expenditures	**$ 3,541,634**	**$ 3,710,504**	**$ 3,748,718**	**$ 3,567,870**	**$ 3,740,619**	**$ 3,740,619**
Offsetting Revenues	*(404,902)*	*(437,701)*	*(437,701)*	*(434,301)*	*(437,701)*	*(437,701)*
County Costs (net)	**$ 3,136,731**	**$ 3,272,803**	**$ 3,311,017**	**$ 3,133,569**	**$ 3,302,918**	**$ 3,302,918**
Total Tax Administration and Related Expenditures	**$ 3,541,634**	**$ 3,710,504**	**$ 3,748,718**	**$ 3,567,870**	**$ 3,740,619**	**$ 3,740,619**

Division Summary

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
By Program (General Fund)						
Tax Assessor	1,382,829	1,523,804	1,587,346	1,493,113	1,563,039	1,563,039
Revaluation	398,276	340,120	317,619	289,008	305,699	305,699
Land Records	765,721	800,607	788,107	781,937	774,186	774,186
Tax Collector/Revenue	994,808	1,045,973	1,055,646	1,003,812	1,097,695	1,097,695
Total Expenditures	**$ 3,541,634**	**$ 3,710,504**	**$ 3,748,718**	**$ 3,567,870**	**$ 3,740,619**	**$ 3,740,619**
Offsetting Revenue	*(404,902)*	*(437,701)*	*(437,701)*	*(434,301)*	*(437,701)*	*(437,701)*
County Costs (net)	**$ 3,136,731**	**$ 3,272,803**	**$ 3,311,017**	**$ 3,133,569**	**$ 3,302,918**	**$ 3,302,918**
Total Expenditures	**$ 3,246,317**	**$ 3,496,212**	**$ 3,569,092**	**$ 3,514,617**	**$ 3,610,799**	**$ 3,600,799**
Other Related Programs (Revaluation Fund)						
Revaluation	0	0	0	0	0	0
Total Expenditures	**$ 0**	**$ 0**	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Offsetting Revenue	*(11,163)*	*0*	*0*	*0*	*0*	*0*
County Costs (net)	**$ (11,163)**	**$ 0**	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Total Expenditures	**$ 3,246,317**	**$ 3,496,212**	**$ 3,569,092**	**$ 3,514,617**	**$ 3,610,799**	**$ 3,600,799**

Mission Statement

The mission of Tax Administration is to ensure all residents are provided a fair and equitable Ad Valorem taxation process. In addition, the department has the duty to collect other taxes and fees for other departments and for municipalities.

Major Services

- Administer the property tax in Orange County, assessing a $15 billion tax base and collecting over $210 million in revenues.
- Identify, review, and approve deeds and land-related documents prior to recording by the Register of Deeds. This process is the primary key for real property title records.
- Implement and administer Road Naming and 911-Addressing Ordinance.

- Maintain Tax Maps and the PIN Application, which records changes to land and ownership.
- List, appraise and assess all taxable property. Bill and collect property taxes in accordance with North Carolina law and appraisal standards.
- Conduct Revaluation of real property at least every 8 years. 2017 is a revaluation year.
- Bill, collect, and account for other fees and taxes, including Solid Waste Programs Fees, Chapel Hill and Hillsborough Stormwater Management Fees, Room Occupancy Taxes, Emergency Services Ambulance Billing, Fire Inspection and Special Events Fees, Gross Receipts Taxes, Hillsborough Waterstone Special Assessments, and Efland Sewer loans.
- Administer statewide and local tax relief programs, and Present-Use Value Programs, which grant about $7 million in tax assistance annually.
- Review applications for tax assistance to determine qualification.
- Appraise developments and improvements to real property annually in accordance with the adopted schedule of values, and conduct periodic countywide reappraisal of real property.
- Manage the review and appeal process for taxpayers who believe their property is not properly valued. These processes include informal review, the Board of Equalization and Review, the State Property Tax Commission, and appeals to higher courts.
- Collect and account for all current and delinquent taxes for the County, special districts, the Town of Carrboro, the Town of Chapel Hill, the Town of Hillsborough, and the City of Mebane.
- Administer assistance programs, including the Emergency Services Ambulance Assistance Program and the Solid Waste Programs Fee Financial Assistance Program.
- Ensure that records are current and available to the public while meeting the requirements of State and Federal privacy laws.

FY 2017-18 Outcomes

- Upgraded to AssessPro software and PINApp. Additional software was added to enhance appraiser tools. This will allow for comprehensive reappraisals in the currently planned four-year revaluation cycle.
- 2017 Revaluation completed. Appraisal staff successfully handled 2,239 Informal Appeals. The outcome of the informal appeals process resulted in 280 Formal Appeals heard by the Board of Equalization and Review. Approximately 30 of those appeals have continued to the next stage, which is the State Property Tax Commission.
- 911-Addressing Ordinance progression. Staff are diligently working with mobile home park residents and owners to properly address homes in order for emergency staff to locate callers. Staff are also working with local fire departments for outreach and education to improve understanding and citizen compliance.
- Ambulance Billing and Collections have seen efficiency in the billing and collection processes, increases in revenue, and better customer service. However, it is evident that the workload remains more than staff can maintain at an acceptable level, especially with recent conversion to the ESO software used by the Emergency Services Department. Tax Administration has used temporary employment arrangements to help keep workloads manageable.

Performance Measures	2015-16 Actual	2016-17 Actual	2017-18 Budget	2017-18 Projected	2018-19 Budget
Assessment and Valuation of Properties					
16.67% of Real Properties reviewed annually (new)	N/A	N/A	16.67%	16.67%	16.67%
Business Personal Property Audits conducted (new)	N/A	N/A	N/A	N/A	200
Emergency Services' Ambulance Billing and Collection					
Meet budgeted revenue estimates	$2,421,588 (98.84%)	$2,876,199 (110.62%)	$2,400,000	$2,400,000 (100%)	$2,650,000
Tax Collection					
Meet budgeted revenue estimates	$136,472,724 (100.04%)	$138,316,785 (100.81%)	$139,606,313	$139,955,329 (100.25%)	$146,379,548

FY 2018-19 Objectives

- Work with Register of Deeds to maintain compatibility with new software plans, to procure user licenses needed by department staff to access new software, and to continue to uphold standards needed to meet the requirements of Orange County's PIN Ordinance. Note: Conversion to new Register of Deeds software was postponed. This conversion is anticipated in FY 2018-19.
- Maintain compatibility with new permit software plans. Note: Conversion to new permit software was postponed. This conversion is anticipated in FY 2018-19.
- The business personal property appraisers will annually audit 200 business personal property listings in which the total value is under $100,000. If a site visit is needed, each will be scheduled in conjunction with a commercial real property appraiser. This will ensure inspection of properties is performed to properly classify property assets and to ensure all taxable real and personal property is accounted for without duplication or omission.
- Increase collections in Emergency Services Ambulance Billing & Collections. The department is requesting an additional position in FY 2018-19 for Ambulance Billing and Collections. The position is expected to generate additional revenue by focusing on the collection of delinquent ambulance bills. These items have not been actively collected since billing and collections processes were outsourced. The expected annual revenue to offset the cost of the position is $154,000. The department will also create additional, private offices to accommodate the new position.

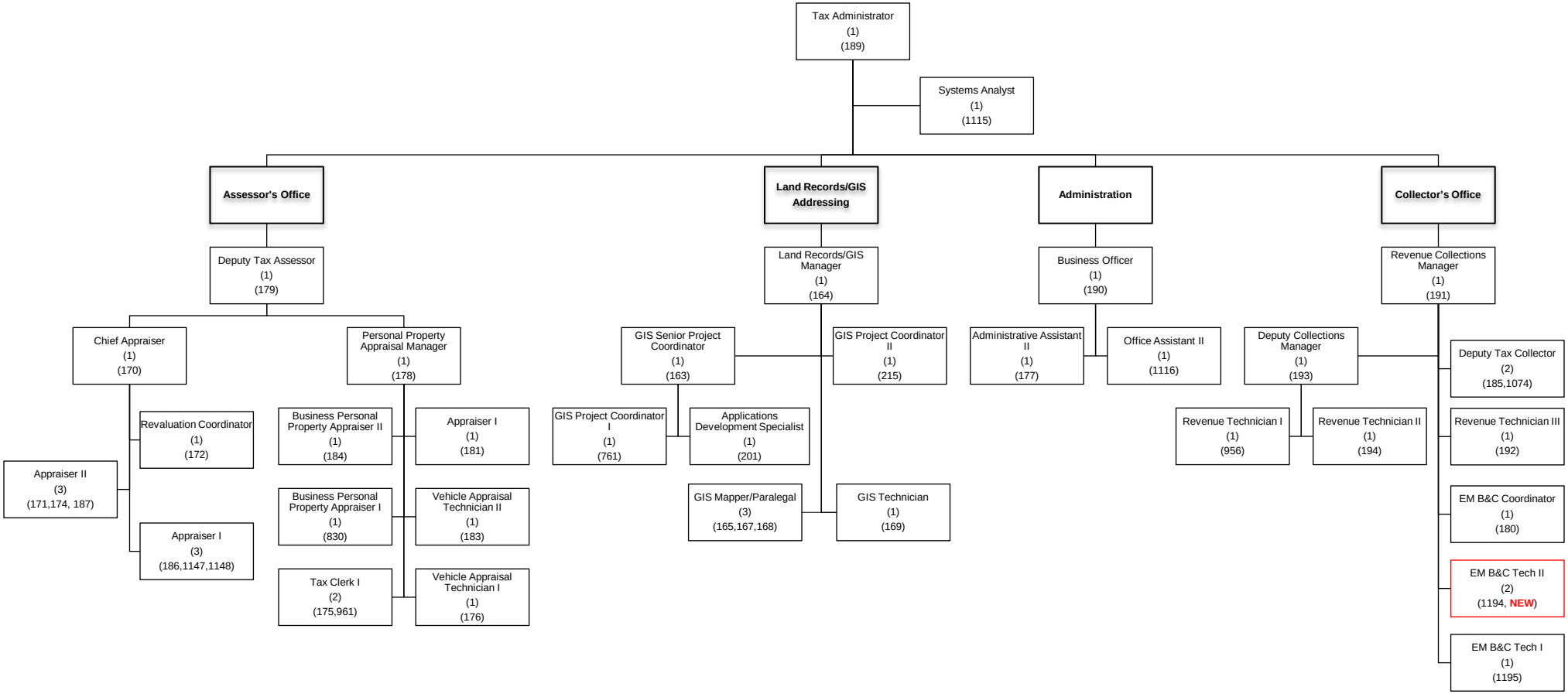
Budget Highlights

The FY 2018-19 Commissioner Approved Budget includes:

- Targeted cuts of $129,200 due to efficiencies identified by department leadership.
- A new collections position fully supported by earned revenue. This position collects additional delinquent collections of Emergency Services billing.

- An increase of $20,000 to fund building improvements. This project will accommodate medical billing work requiring secure and private office space.

Tax Administrator's Office



FY 2018-19 Commissioner Approved

Article 46 Sales Tax

The Article 46 One-Quarter Cent (1/4 cent) County Sales and Use Tax was approved by Orange County voters in the November 2011 election, and became effective April 1, 2012. A Special Revenue Fund has been established to receive and account for the One-Quarter Cent (1/4 cent) Sales and Use Tax proceeds. The sales and use tax proceeds are divided 50% to the County's two school systems and 50% to Economic Development initiatives. The funds will remain separate from the County's General Fund to allow for more isolated and accurate tracking of revenues and expenditures. The Board of County Commissioners approved a ten-year commitment to allocate the proceeds as follows:

- 50% of the funding will be allocated in an equitable manner between the County's two school systems, based on the Average Daily Membership (ADM) of each school system, for the dedicated purpose of funding capital projects, including but not limited to, facility improvements at older schools and the procurement of technology.
- 50% of the funding will be allocated to Economic Development initiatives.

The tables below reflect approved uses of the anticipated proceeds of $3,651,952 by the two school systems and Economic Development in FY 2018-19:

School Systems Use of Proceeds	FY 2017-18 Approved Budget	FY 2018-19 Approved Budget
Technology – Student Access Computing Devices (Chapel Hill-Carrboro City Schools)	$ 527,601	$ 554,458
Facility Improvements at Older Schools – Mechanical Systems (Chapel Hill-Carrboro City Schools)	$ 527,602	$ 554,457
Technology – Upgrades (District-Wide – Orange County Schools)	$ 700,543	$ 717,061
TOTAL	**$1,755,746**	**$1,825,976**

Economic Development Use of Proceeds	FY 2017-18 Approved Budget	FY 2018-19 Approved Budget
Debt Service on Infrastructure	$ 814,936	$ 814,641
Utility Service Agreement with Mebane	$ 50,000	$ 50,000
Collaborative/Outreach	$ 20,000	$ 20,000
Small Business Loan Pool*	$ 0	$ 0
Innovation Center – "Launch Chapel Hill"	$ 73,500	$ 73,500
Agricultural Grants	$ 60,000	$ 100,000
Business Investment Grants**	$ 100,000	$ 150,000
Incentives	$ 337,310	$ 347,835
Agricultural Summit	$ 5,000	$ 5,000
Economic Development Summit	$ 30,000	$ 30,000
Local Fest Planning	$ 15,000	$ 35,000
Food/Farm Products	$ 50,000	$ 0
Durham Tech – Orange Connect Project (Scholarships)	$ 200,000	$ 200,000
TOTAL	**$1,755,746**	**$1,825,976**

** Small Business Loan Pool – No new funding was approved in FY 2017-18 as there were existing funds available in the Loan Pool; No new funding is approved in FY 2018-19 as there is currently a balance of $330,000 in the Loan Pool for use in FY 2018-19.*

*** Business Investment Grants – In FY 2017-18, an additional $20,000 in existing funds for Business Investment Grants were available for use in FY 2017-18.*

Debt Service

Debt Service (General Fund)	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
Principal - Schools General Obliga	6,923,895	6,350,960	6,350,960	6,350,960	8,507,791	8,507,791
Principal - Non-General Obligation	5,023,046	5,651,700	5,651,700	5,651,700	5,758,225	5,758,225
Interest - Non-General Obligation D	1,235,704	1,081,354	1,081,354	1,081,354	1,330,719	1,330,719
Interest - Schools General Obligati	2,212,705	1,990,896	1,990,896	1,990,896	2,028,686	2,028,686
Total School Debt Service	**$15,395,349**	**$15,074,910**	**$15,074,910**	**$15,074,910**	**$17,625,421**	**$17,625,421**
Principal - County General Obligati	1,926,105	2,294,040	2,294,040	2,294,040	2,174,978	2,174,978
Interest - County General Obligatio	676,196	587,950	587,950	587,950	556,991	556,991
Principal - Non-General Obligation	5,434,442	6,257,239	6,623,677	6,436,144	6,974,716	6,974,716
Interest - Non-General Obligation D	2,406,475	2,545,397	2,629,884	2,625,397	2,616,135	2,616,135
Total County Debt Service	**$10,443,218**	**$11,684,626**	**$12,135,551**	**$11,943,531**	**$12,322,820**	**$12,322,820**
Total Debt Service Expenditure	**$ 25,838,567**	**$ 26,759,536**	**$ 27,210,461**	**$ 27,018,441**	**$ 29,948,241**	**$ 29,948,241**

These funds repay principal and interest due on non-enterprise fund debt. This includes outstanding voter approved General Obligation (GO) bonds and other alternative financing issuances related to School and County capital projects.

Debt Management

Orange County's primary objective in managing the amount of debt issued to meet long-term capital needs is to keep the level of indebtedness within available resources. The Board has a longstanding Debt Management Policy that establishes parameters, procedures and other objectives related to debt issuance. A major benchmark included in the Policy provides for the County's annual non-enterprise fund debt service payments to be no more than 15 percent of the County's total General Fund revenues. Fifteen percent of the fiscal year 2018-19 approved General Fund Budgeted Revenues equals $32,690,228 compared to our anticipated debt service payments of $29,948,241. The table below compares the County's current level of debt with the levels outlined in the Debt Management Policy.

County's Debt Level for Fiscal Year 2018-19			
	Per County's Adopted Debt Management Policy	**Legal Debt Limit per NC General Statute**	**As Included in FY 2018-19 Approved Budget**
Annual Debt Service Payments as a Percentage of General Fund Revenues	No greater than 15%	N/A	13.74%
Total Outstanding Debt as a Percentage of Total Assessed Valuation	No greater than 3%	No greater than 8%	1.57%

Bond Ratings

Current bond ratings for the three rating agencies are as follows:

- Fitch – AAA
- Standards and Poors – AAA
- Moody's – Aaa

Education

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
Local School Systems						
Current Expenses (General Fund)						
Orange County Schools	30,812,435	32,215,326	32,215,326	32,215,326	35,396,291	33,365,815
Chapel Hill/Carrboro City Schools	46,388,977	48,530,521	48,530,521	48,530,521	52,600,136	51,591,855
Total Current Expenses (General Fund)	**$ 77,201,412**	**$ 80,745,847**	**$ 80,745,847**	**$ 80,745,847**	**$ 87,996,427**	**$ 84,957,670**
Recurring Capital						
Orange County Schools [1]	1,197,300	1,197,000	1,197,000	1,197,000	0	0
Chapel Hill-Carrboro City Schools[1]	1,802,700	1,803,000	1,803,000	1,803,000	0	0
Total Recurring Capital Expenses	**$ 3,000,000**	**$ 3,000,000**	**$ 3,000,000**	**$ 3,000,000**	**$ 0**	**$ 0**
Long Range Capital						
School Capital [2]	5,150,784	0	1,357,688	196,500	0	0
Total Long Range Capital Expenses	**$ 5,150,784**	**$ 0**	**$ 1,357,688**	**$ 196,500**	**$ 0**	**$ 0**
Debt Service						
Interest Non-GO Bonds	2,212,705	1,990,896	1,990,896	1,990,896	2,028,686	2,028,686
Principal & Interest GO Bonds	8,159,599	7,432,314	7,432,314	7,432,314	9,838,510	9,838,510
Principal Non-GO Bonds	5,023,046	5,651,700	5,651,700	5,651,700	5,758,225	5,758,225
School Debt Reserve	0	0	0	0	0	0
Total Debt Service Expenses	**$ 15,395,349**	**$ 15,074,910**	**$ 15,074,910**	**$ 15,074,910**	**$ 17,625,421**	**$ 17,625,421**
Other School-Related Programs						
School Health & Safety Contracts[3]	3,390,336	3,354,000	3,354,000	3,488,655	3,558,428	3,558,428
One-Time Discretionary	0	2,100,000	2,100,000	2,100,000	0	0
Deferred Maintenance Funds [4]	0	0	0	0	0	3,000,000
Total Other School-Related Programs	**$ 3,390,336**	**$ 5,454,000**	**$ 5,454,000**	**$ 5,588,655**	**$ 3,558,428**	**$ 6,558,428**
Total Local School Systems Expenditures	**$ 104,137,881**	**$ 104,274,757**	**$ 105,632,445**	**$ 104,605,912**	**$ 109,180,276**	**$ 109,141,519**
Durham Technical Community College (DTCC)						
Current Expenses (General Fund)						
Durham Technical Community College	628,928	641,751	641,751	641,751	655,144	655,144
Total Current Expenses (General Fund)	**$ 628,928**	**$ 641,751**	**$ 641,751**	**$ 641,751**	**$ 655,144**	**$ 655,144**
Recurring Capital						
Durham Technical Community College	75,000	75,000	75,000	75,000	75,000	75,000
Total Recurring Capital Expens	**$ 75,000**	**$ 75,000**	**$ 75,000**	**$ 75,000**	**$ 75,000**	**$ 75,000**
Debt Service						
Principal & Interest Non-GO Bonds	273,462	260,384	260,384	260,384	251,080	251,080
Total Debt Service Expenses	**$ 266,001**	**$ 260,384**	**$ 260,384**	**$ 260,384**	**$ 251,080**	**$ 251,080**
Total DTCC	**$ 969,929**	**$ 977,135**	**$ 977,135**	**$ 977,135**	**$ 981,224**	**$ 981,224**
Total Education Expenditures	**$ 105,107,810**	**$ 105,251,892**	**$ 106,609,580**	**$ 105,583,047**	**$ 110,161,500**	**$ 110,122,743**

[1] The FY 2018-19 Commissioner Approved budget includes substituting $3,000,000 in pay-as-you-go funds to debt financing for School recurring capital. [2] includes substituting $3,933,463 in pay-as-you-go funds to a combination of two-thirds net debt bond financing and regular debt financing for School capital projects. [3] includes contracted payments for the costs of supplying a Nurse in every school in both CHCCS and OCS, as well as supplying School Resource Officers in the middle and high schools in both CHCCS and OCS. [4] includes $3,000,000 for deferred maintenance needs as addressed in both school districts' assessment of older facilities.

Note: In addition to the funding outlined here, in fiscal year 2018-19 Chapel Hill-Carrboro City Schools anticipate receiving approximately $23.7 million from its special district tax proceeds.

Local School Systems

In North Carolina, each county is responsible for supplementing state and federal appropriations to public education. Local current expense appropriations are allocated to each school system based on an equal amount per pupil. In addition, counties provide funds to each system for recurring and long-range capital projects. School systems in North Carolina do not have separate taxing authority and are not allowed to issue debt for school construction and renovation projects. Therefore, issuance and repayment of long-term debt, such as general obligation bonds and private placement loans, are the responsibility of county government. Many school units in the state also have special district taxes. These voter-approved taxes, levied within the unit's boundaries, further supplement county funding.

Student Enrollment Projections

In accordance with North Carolina General Statutes, the State Department of Public Instruction (DPI) certifies the estimated number of students who will attend public school in each district during the next academic year. These numbers are available to the Boards of Education and Board of County Commissioners in March of each year and are often referred to as the March ADM (Average Daily Membership) numbers. DPI allows counties to modify these totals to incorporate the number of students residing in each district who are expected to attend charter schools the following academic year. The resulting total projected student populations for each system are multiplied by the per pupil appropriation approved by the Board of County Commissioners to determine the total current expense appropriation for each district.

- **Student Enrollment Projections for the Orange County Schools**

  Based on DPI projections, the Orange County School district enrollment for fiscal year 2018-19 totals 7,345, a decrease of 199 students from the March 2017 projections. The district continues to experience a growing number of charter students, with a current enrollment of 769 students, as of March 2018, which represents an increase of 152 students. Out of district students are budgeted at 103 students. This brings the total district enrollment to 8,011 for FY 2018-19.

- **Student Enrollment Projections for the Chapel Hill-Carrboro City Schools**

  The Chapel Hill-Carrboro City School District DPI projections total 12,474, an increase of 235 from the March 2017 projections. Charter students are budgeted at the current enrollment of 155, as of March 2018, and out of district students are budgeted at 242. This brings the total district enrollment to 12,387 for FY 2018-19.

2017-18 Enrollment Projections

	CHCCS	OCS	Total
March 2017 Department of Public Instruction ADM Planning #s	12,239	7,544	19,783
Less: Out of District	(241)	(89)	(330)
	11,998	7,455	19,453
Plus: Budgeted Charter Students	162	617	779
Total Budgeted Students	**12,160**	**8,072**	**20,232**
	60.10%	39.90%	

2018-19 Enrollment Projections

	CHCCS	OCS	Total
March 2018 Department of Public Instruction ADM Planning #s	12,474	7,345	19,819
Less: Out of District	(242)	(103)	(345)
	12,232	7,242	19,474
Plus: Budgeted Charter Students	155	769	924
Total Budgeted Students	**12,387**	**8,011**	**20,398**
	60.73%	39.27%	

Current Expense

As stated earlier, local current expense funding supplements State and Federal funds received by each district for the operation of the schools. North Carolina law requires boards of county commissioners to provide equal per pupil appropriations to each system in counties that have more than one school administrative unit, as is the case in Orange County.

It is important to note that the Chapel Hill-Carrboro City School system also receives proceeds from a special district tax approved many years ago by the voters of that district. At this time, the Orange County School system does not have a similar taxing authority.

The approved fiscal year 2018-19 budget provides $4,165 per student for each of the 20,398 students in the two school systems. This represents a $174 per pupil increase from the $3,991 per pupil approved for fiscal year 2017-18. This increase is to help cover cost increases for both school systems for mandated increases related to State mandated teacher pay raises and all other locally paid school employees, and increases in Retirement and Health Insurance for FY 2018-19.

- **Current Expense Funding for the Orange County Schools**

  The approved budget increases the current year funding level by $1,150,489 and brings the total appropriation in current expense funding to $33,365,815.

- **Current Expense Funding for the Chapel Hill-Carrboro City Schools**

  The approved budget increases the current year funding level by $3,061,334 and brings the total current expense funding for the District to $51,591,855.

- **District Tax – Chapel Hill-Carrboro City Schools**

  The special district tax rate for the Chapel Hill Carrboro City Schools is approved to remain at the current tax rate of 20.18 cents per $100 assessed value for FY 2018-19. Each penny on the Chapel Hill-Carrboro district tax rate for fiscal year 2018-19 is expected to produce $1,178,383. Anticipated revenue from this special tax is estimated to generate $1,920 per student for the district. Projected revenue from district tax proceeds for fiscal year 2018-19 totals $23,779,770.

School Health and Safety Contracts

The FY 2018-19 approved budget includes funds totaling $3,558,428, outside of the per pupil funding, to cover the costs of School Resource Officers in every middle and high school, and a School Health Nurse in every elementary, middle, and high school in both school systems, in an effort to replace the

Fair Funding model implemented in FY 2006-07, which provided equal funds of $494,000 to both school systems outside of the per pupil funding to pay for costs associated with School Resource Officers and School Health Nurses. These services are provided through a contractual agreement with both school systems to provide these safety and health initiatives.

Recurring Capital

Recurring capital outlay funding supports Category I (facility improvements), Category II (equipment and furnishings), and Category III (vehicles and bus purchases) expenditures. The equal per pupil allocations required by law for current expense appropriations are not applicable to this category of local school funding.

Schools receive the equivalent of approximately 2 cents on the tax rate for recurring capital. This amount is distributed to each district based on its share of the total number of students. For fiscal year 2018-19, the approved budget provides total funding for recurring capital at $3.0 million. Of the total, recurring capital for the Chapel Hill-Carrboro City Schools equals $1,821,900 and Orange County Schools' allocation is $1,178,100. Instead of funding the recurring capital from pay-as-you-go funds, debt financing will be utilized in FY 2018-19.

Long-Range Capital and School Capital Projects

The County plans and programs long-range school capital funding through the County's Capital Investment Plan (CIP). Projects are funded by a combination of State and local bonds, non-bond financing and pay-as-you-go funding sources. The latter include dedicated half-cent sales tax revenues and property tax earmarked under the Board's Capital Funding Policy. The approved budget for FY 2018-19 includes $2,388,792 for Chapel Hill-Carrboro City Schools and $1,544,671 for Orange County Schools, for a total of $3,933,463 in FY 2018-19. Instead of funding the long-range capital from pay-as-you-go funds, a combination of two-thirds net debt bond financing and regular debt financing will be utilized in FY 2018-19.

Deferred Maintenance Funds for School Capital Projects

The FY 2018-19 approved budget includes $3,000,000 allocated by ADM towards deferred maintenance needs as addressed in both districts' assessment of older facilities in the following amounts: Chapel Hill-Carrboro City Schools' appropriation of $1,821,900, and Orange County Schools appropriation of $1,178,100.

Debt Service

These funds repay principal and interest due on School related debt, including general obligation bonds and private placement loans.

Durham Technical Community College (DTCC) – Orange County Campus

The Orange County Satellite Campus of Durham Technical Community College, located at the Waterstone Development located just south of Hillsborough off Highway 86, opened in May 2008.

As with local school districts, counties in North Carolina are responsible for supplementing state and federal appropriations to community colleges. For the most part, counties are responsible for day-to-day operating costs such as utilities, security and custodians. Counties are not responsible for teaching staff.

Education - continued

The FY 2018-19 approved budget provides a total of $981,224 to DTCC. This includes current expense funding of $655,144, recurring capital of $75,000 and debt service of $251,080. DTCC's FY 2018-19 requested amount included $200,000 for 200 scholarships for Orange County residents attending DTCC. The approved budget includes funding the entirety of the requested $200,000 through Article 46 Sales Tax proceeds instead of through Current Expense.

Fire Districts

Fire Districts *(Fire District Fund)*	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
Cedar Grove	214,379	247,659	247,659	247,659	260,316	260,316
Chapel Hill	278,550	272,664	272,664	272,664	267,256	267,256
Damascus	97,214	98,895	98,895	98,895	98,157	98,157
Efland	574,871	501,796	501,796	501,796	519,934	519,934
Eno	603,321	693,273	693,273	693,273	798,623	798,623
Little River	179,565	227,309	227,309	227,309	280,696	280,696
New Hope	651,421	627,958	627,958	627,958	661,408	661,408
Orange Grove	547,299	552,907	552,907	552,907	566,139	566,139
Orange Rural	1,155,723	1,268,521	1,268,521	1,268,521	1,314,043	1,314,043
South Orange	535,522	548,153	596,153	548,153	567,376	567,376
Southern Triangle	210,339	220,100	220,100	220,100	232,706	232,706
White Cross	437,201	466,833	496,833	466,833	493,220	493,220
Total Fire District Expenditures	**$ 5,485,405**	**$ 5,726,068**	**$ 5,804,068**	**$ 5,726,068**	**$ 6,059,874**	**$ 6,059,874**
Offsetting Revenue	*$ (5,574,443)*	*$ (5,726,068)*	*$ (5,804,068)*	*$ (6,004,669)*	*$ (6,059,874)*	*$ (6,059,874)*
Net Cost	**$ (89,038)**	**$ 0**	**$ 0**	**$ (278,601)**	**$ 0**	**$ 0**

Fire protection in the unincorporated areas of Orange County is provided in twelve tax supported fire districts. In most districts, fire services are provided under contract with various incorporated volunteer fire departments. In two cases, service is provided to district residents under agreements with municipal fire departments. In addition to fire protection, many of these departments provide first responder and early defibrillation services to medical emergencies within their district. Coordination of these services is provided by Orange County Emergency Services.

It is estimated that there are at least 540 firefighters and first responders contributing more than 60,000 training and service hours in Orange County.

Cedar Grove Fire District **$260,316**

- The tax rate for this district is approved to remain at the current tax rate of 8.10 cents for FY 2018-19.
- In FY 2017-18, the department lowered its ISO rating from a 9 to a 6; purchased two new 800 mhz portable radios; hired two part-time personnel in August; continue to provide certified training for its members; received delivery of a new fire engine; completed work on the addition at Station #2; and purchased a new turn out gear washer to be able clean contaminated gear.
- In FY 2018-19, the department plans to add iPads in tankers for Pagetrac; purchase replacement air packs; apply for grants to help pay for older equipment; install more water points; consider replacing a 1985 squad truck; and replacement of the roof at Station #1.
- Their Five-Year plan includes continue working toward replacing a 32 year old brush truck with a larger style truck; replace a 2002 Engine to keep it on a 15-20 year rotation; and continue to recruit additional members.

Greater Chapel Hill Fire Service District **$267,256**

- This is one of three new Fire Service Districts that replaced existing Fire Protection Districts in FY 2013-14.
- The Town of Chapel Hill provides fire protection for the Greater Chapel Hill Fire Service District.
- On February 27, 2013, the Chapel Hill Town Council voted unanimously to enter into a service agreement to extend the Town's current fire district into the affected neighborhoods for a period of 5 years with a 15.00 cent tax levy per one-hundred dollar valuation of real and personal property.
- The tax rate for this district is approved to remain at the current tax rate of 14.91 cents for FY 2018-19.

Damascus Fire District **$98,157**
Southern Triangle Fire Service District **$232,706**

- The North Chatham Fire Department will continue to contract with Orange County to provide fire services to the citizens in both the Damascus Fire Protection District and the new Southern Triangle Fire Service District within Orange County. There will be a separate agreement for the Damascus Fire Protection District since a different NC General Statute provides the County authority to contract for Fire Protection.
- The Southern Triangle Fire Service District was one of three new Fire Service Districts that replaced Fire Protection Districts in FY 2013-14. There were no changes to the Damascus Fire Protection District.
- The tax rate for both the Damascus Fire Protection District and the Southern Triangle Fire Service District is approved to remain at the current tax rate of 10.30 cents for FY 2018-19. This tax rate is consistent with the Chatham County tax rate.

Efland Fire District **$519,934**

- The tax rate for this district is approved to remain at the current tax rate of 6.78 cents for FY 2018-19.
- In FY 2017-18, the department received delivery on a new Tanker, increasing their ability to provide water to fires in rural areas; added Thermal Imaging Cameras to their self-contained air breathing apparatus; replace four radios that were ten years old, which puts them on schedule to upgrade all radios over the next two years; install new equipment to test and certify their gas measurement equipment; replaced old hoses with new hoses, as well as some older nozzles; and continue to train responders and keep certifications.
- In FY 2018-19, the department plans to purchase additional radios to replace older ones that cannot be repaired; update spare/training air packs with thermal imagers; upgrade rescue equipment to meet the medium rescue standards; and replace the Fire Chief's vehicle, which is currently 9 years old.
- Their Five-Year plan includes continuing to work on a new station at their Station #2 location to include a decontamination corridor, incorporate features that can be used for pump testing, indoor apparatus training, a room for a small drill tower, and a meeting room to be used for class training.

Eno Fire District **$798,623**

- The tax rate for this district is approved to increase from a current tax rate of 8.68 cents to 9.68 cents for FY 2018-19. This rate increase will be used to help pay off an Elliptical Tanker, the installation of a generator at Station #1 and the new building behind Station #1, paving behind Station #1, replacing self-contained breathing apparatus fill station, and start the purchase of equipment for the new Rescue Engine that will arrive in December 2018.
- In FY 2017-18, the department certified one additional driver; completed remodeling project at Station #1, and constructed a new building behind Station #1.
- In FY 2018-19, the department will receive delivery of a new Rescue Engine; purchase equipment for the new Engine; increase weekend staff from 2 to 3 firefighters per day; replace self-contained breathing apparatus fill station, and paving of parking lot behind Station #1.
- Their Five-Year plan includes acquiring additional land; purchase a boat for water rescue; and begin the process of replacing two 2000 year model Fire Engines.

Little River Fire District **$280,696**

- The tax rate for this district is approved to increase from a current tax rate of 4.92 cents to 5.92 cents for FY 2018-19. This rate increase will be used to move forward in purchasing land and construction of a Station #2. The reason for Station #2 is due to having residents outside of six miles from Station #1, which results in those residents paying higher insurance premiums, per the North Carolina Department of Insurance. Also, with this increase, the department will purchase a new fire engine to replace a 1994 front line engine, which will be moved to Station #2 after completion.
- In FY 2017-18, the department replaced an outdated HVAC system in the fire station; lowered its ISO rating from a 7 to a 5; received a Rescue Grant to purchase six new portable radios; added iPads to trucks; held a Senior Day at the fire station and other community outreach events for its residents; received a Fire Grant to replace outdated equipment; certified additional firefighters and EMTs; and replaced the fire station roof.

- In FY 2018-19, the department plans to maintain their ISO rating of a 5; recruit additional volunteers; apply for additional grants to upgrade and replace outdated equipment; purchase land for Station #2; pave parking lot at Station #1; build Station #2; update outdated self-contained breathing apparatus; purchase personal protective equipment; replace a 1994 model year Fire Engine; and purchase equipment for the new Fire Engine.
- Their Five-Year plan includes continuing to apply for grants; maintain current ISO rating; recruit additional volunteers; upgrade equipment to meet standards; review feasibility of hiring part-time staff; install additional water points; and continue community outreach and fire prevention efforts.

New Hope Fire District **$661,408**

- The tax rate for this district is approved to remain at the current tax rate of 9.94 cents for FY 2018-19.
- In FY 2017-18, the department received new members and have six potential new members; members continue to train for firefighter certification and have completed four new courses; members attended area fire schools for technical rescue training and other specialized courses; provided fire prevention and fire safety classes to over 200 children and 50 adults at schools, fire station tours, and burn survivor camp at Camp New Hope; ordered a new Tanker to replace an aging Tanker with mechanical problems; added a paid Deputy Chief position to help with administration and manage paid staff; and replaced garage at Station #2.
- In FY 2018-19, the department will receive delivery of new Tanker to enhance fire protection services in the district; continue to train for firefighter certification; train new fire drivers; offer mandatory Emergency Vehicle Driver training; send members to area fire schools for specialized training and ensure that all members receive hazmat and bloodborne pathogens training to meet OSHA requirements; host training events for mutual aid departments to meet ISO training requirements; continue to apply for grants to enhance service delivery and offset operational costs; increase volunteer membership; provide mandatory Traffic Incident Management System training for all members; and install new insulation and repaint Station #2.
- Their Five-Year plan includes replacing a Tanker at Station #2; continue certification training and offer specialized training courses; continue OSHA required training; apply for grants for personal protective equipment and communications equipment; revise strategic plans for the department to increase efficiency; maintain a viable volunteer membership; recruit and maintain volunteers; refurbish body and pump, and install a new chassis on a Fire Engine.

Orange Grove Fire District **$566,139**

- The tax rate for this district is approved to remain at the current tax rate of 6.81 cents for FY 2018-19.
- In FY 2017-18, the department worked to pay off a truck; ordered a replacement truck consistent with their replacement schedule; focused on membership issues by recruiting new members, and reducing inactive members; purchased radios; and obtained automobile extrication rescue equipment.
- In FY 2018-19, the department plans to receive their next truck and integrate it into operations; add eight new members; and purchase handheld VHF radios and turnout gear equipment.
- Their Five-Year plan includes ISO improvement plan with goal of reducing homeowner insurance costs; continue collaboration with other county fire departments; continue working

relationships with the County; continue and expand member training program to reach 1503 standards; acquire equipment to comply with NFPA recommendations and update aging equipment; and begin planning for 24 hour EMS base.

Orange Rural Fire District **$1,314,043**

- The tax rate for this district is approved to remain at the current tax rate of 9.15 cents for FY 2018-19.
- In FY 2017-18, the department replaced the Fire Chief's vehicle; replaced an aged Brush Truck; completed renovations to the inside of Station #3; added three new personnel to become fully staffed; fifteen members attended Trench Rescue; four attended Fire Investigator training; four certified in Structural Collapse Rescue; seven members certified as Level I & II Firefighters; the Hillsborough Firefighter's Association raised funds to purchase a Drone for search and rescue; and performed a live burn on an old hotel to provide training for department, as well as mutual aid partners.
- In FY 2018-19, the department plans to certify fifteen firefighters in Water Rescue; create driver positions; continue to work with Orange County to co-locate a fire/police/EMS station in the Waterstone development; certify all staff as Child Passenger Safety Seat Technicians; certify four staff members to become Level I&II firefighter instructors; perform repairs to Station #1; increase retirement employer contribution as a tool to increase retention; adjust salaries of staff to be more competitive in hiring and retention.
- Their Five-Year plan includes constructing a fourth fire station, in conjunction with the Town and County, hire a full-time Fire Chief; and upgrade ISO classification.

South Orange Fire Service District **$567,376**

- The Town of Carrboro will continue to provide fire protection for the South Orange Fire Insurance District. Fire protection for residents in this district is provided under contract between the County and the Town of Carrboro Fire Department.
- On December 4, 2012, the Town of Carrboro Board of Alderman voted to approve a resolution to modify the existing South Orange Fire Insurance District. This is one of three new Fire Service Districts that replaced existing Fire Protection Districts in FY 2013-14.
- The tax rate for this Service District is approved to remain at the current tax rate of 9.68 cents for FY 2018-19.

Southern Triangle Fire Service District (See Damascus Fire District)

- Refer to the section regarding Damascus Fire District for this department's information.
- North Chatham Volunteer Fire Department serves people in this district as well as those in the Damascus Fire Protection District.

White Cross Fire District **$493,220**

- The tax rate for this district is approved to remain at the current tax rate of 11.37 cents for FY 2018-19.
- In FY 2017-18, the department received a 2008 Pumper Tanker for Station #2; added 7 new volunteers; engaged with the Chapel Hill High School EMT and Firefighter program; added two

30kw portable generators for the district; received two swift water rescue boats from Federal Surplus and plans to have them in service by the end of July 2018; continued extensive training program with Durham Technical Community College providing additional training; and hosted a regional grant for a training structure.

- In FY 2018-19, the department plans to put into service the swift water rescue boats; refurbish a 1996 Brush Truck; continue hosting monthly certification trainings for firefighters; replace 15-20 sets of turnout gear; purchase 5 new sets of water rescue personal protective equipment; purchase an additional AED for the department; purchase training aids for the department; and identify and install an additional dry hydrant within the district.
- Their Five-Year plan includes the replacement of a service vehicle in FY 2019-20; continue replacing extrication equipment to meet the automotive 2025 steel strength requirements; begin the planning process for replacement of an Engine; replace self-contained breathing apparatus; and continue their annual replacement of turnout gear and radios.

ISO Grades for each Fire District

Fire Districts	0-5 miles	5 to 6 miles	6 miles or greater
Cedar Grove	6	9E	10
Greater Chapel Hill	2	9E	10
Damascus	6	9E	10
Efland	6	9E	10
Eno	7	9E	10
Little River	5	9E	10
New Hope	6	9E	10
Orange Grove	6	9E	10
Orange Rural	6	9E	10
South Orange	5	9E	10
Southern Triangle	6	9E	10
White Cross	5	9E	10

*Grades based on ISO ratings as of March, 2018

Transfers to Other Funds

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
Transfers to Other Funds *(General Fund)*						
Transfer to Affordable Housing Fund	509,615	811,700	936,105	936,105	876,771	876,771
Transfer to County Capital Projects	867,500	320,000	320,000	320,000	220,000	220,000
Transfer to Efland Sewer Fund	130,780	144,885	144,885	144,885	53,800	0
Transfer to Grant Projects	67,716	55,676	55,676	55,676	82,043	82,043
Transfer to OPEB Trust Fund	250,000	0	0	0	0	0
Transfer to School Capital Projects	5,150,784	0	1,357,688	196,500	0	0
Transfer to Health & Dental Fund	0	0	0	0	2,626,520	2,626,520
Transfer to Sportsplex Fund	152,850	168,009	168,009	168,009	0	0
Total Transfer to Other Funds	**$ 7,129,245**	**$ 1,500,270**	**$ 2,982,363**	**$ 1,821,175**	**$ 3,859,134**	**$ 3,805,334**

**These transfers represent contributions from the General Fund to Other Funds.*

Transfer to Affordable Housing Initiatives **$876,771**

This transfer reserves funds to address long-term housing needs for decent and affordable housing in Orange County, provides funds for the Housing Rehabilitation Initiative - Urgent Repair Program ($257,388), the County match to the HOME Program ($219,356), Housing Displacement Funds ($75,000), and the Homelessness Partnership Program ($60,782), and provides General Fund support to the Housing Choice Voucher Program ($264,245) related to the County's involvement in affordable housing programs. *(See the Housing and Community Development Fund budget section of this document for more information).*

Transfer to School Capital **$0**
Transfer to County Capital **$220,000**

These transfers provide pay-as-you-go funds for School and County capital projects identified in the FY 2018-19 Capital Investment Plan (CIP). The FY 2018-19 approved budget includes $3,933,463 in two-thirds net debt bond financing and debt financing for School capital projects instead of pay-as-you-go funding.

Transfer to Efland Sewer Enterprise Fund **$0**

This transfer provides funds to supplement money received from sewer charges. For FY 2018-19, there are sufficient funds available in the Enterprise Fund's fund balance to cover the necessary subsidy paid previously from the General Fund *(See the Efland Sewer Fund budget in the Planning and Inspections section of this document for more information).*

Transfers to Other Funds - continued

Transfer to Grant Projects **$82,043**

This transfer allocates general fund dollars to the Senior Health Coordination-Wellness, Historic Resource Inventory, and Outreach Librarian grant projects.

Transfer to Health and Dental Insurance Fund **$2,626,520**

This represents funding for Pre-65 and Post-65 retirees directly to the Health and Dental Insurance Fund. In prior years, these funds were budgeted in the Support Services Non-Departmental section of the budget.

Transfer to Other Post Employment Benefits (OPEB) **$0**

This transfer allocates general fund dollars towards the County's Liability related to Other Post Employment Benefits (OPEB).

Transfer to Sportsplex Fund **$0**

The Sportsplex Enterprise Fund debt service has been revised to better align capital assets and liabilities between the Sportsplex Fund and the General Fund, and therefore no budgeted transfer is needed in FY 2018-19. *(See Sportsplex Fund section of the budget document for more details).*

Non-Departmental Summary

Community Services

Listed below are appropriations for non-departmental Community Services related funds and entities.

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
Community Services						
Big Brothers Big Sisters	4,000	5,800	5,800	5,800	10,000	6,430
Bike Safety	0	10,000	10,000	10,000	5,000	5,000
Boys & Girls Club of Durham & Or	5,000	6,500	6,500	6,500	5,000	5,000
Bridge II Sports	5,250	5,438	5,438	5,438	11,000	6,272
Collaborative Conservation Plan	0	3,000	3,000	0	0	0
Contribution for Sanitation Svs.	1,284,719	1,896,247	1,896,247	1,000,000	1,000,000	500,000
Forest Service	51,808	55,863	55,863	55,863	58,963	58,963
Historic Hillsborough Commission	8,857	9,028	9,028	9,028	9,200	9,054
Historical Foundation	6,600	6,699	6,699	6,699	16,388	9,606
DCHC Metropolitan Planning ORg	26,147	25,622	25,622	25,622	23,121	23,121
Econ Dev Partnership Of Nc	15,000	0	0	0	0	0
Farmer Foodshare	2,500	6,250	6,250	6,250	10,000	7,375
Hillsborough Arts Council	7,500	9,750	9,750	9,750	16,500	10,763
Jordan Lake Partnership Dues	14,926	8,000	19,204	19,200	10,800	10,800
Jordan Lake Water Storage Dues	3,339	2,700	2,700	2,528	4,050	4,050
Kidzu Children's Museum	0	10,460	10,460	10,460	27,339	12,992
Lake Orange	12,619	38,800	50,780	35,000	38,500	38,500
Parks Payment In Lieu Update	4,229	0	41,500	41,500	10,000	0
Pied. Conservation Council Dues	2,000	2,000	2,000	2,000	2,000	2,000
Piedmont Wildlife Center	3,500	4,475	4,475	4,475	0	0
Previously Unfunded Organiza	0	0	0	0	23,000	0
Public Gallery of Carrboro	1,000	1,000	1,000	1,000	0	0
Resrve For Planning Initiatves	13,281	0	0	0	0	0
Rogers Eubanks Rd Neighborhoo	20,000	0	0	0	0	0
Rural Planning Organization	7,500	7,500	7,500	7,500	7,500	7,500
Solid Waste Program Fee For County Property	7,597	8,000	8,000	7,500	8,000	8,000
Solid Waste Program Fee Payments in Lieu of Taxes	89,559	90,000	90,000	90,000	90,000	90,000
The ArtsCenter	10,000	12,500	12,500	12,500	15,000	13,250
TJCOG Water Quality	13,119	15,365	15,365	15,365	15,500	15,500
Triangle Bikeworks	1,000	2,200	2,200	2,200	7,500	3,790
Upper Neuse River Basin Dues	104,282	109,268	109,268	108,532	115,732	115,732
Community Services Total	**$ 1,725,331**	**$ 2,352,465**	**$ 2,417,149**	**$ 1,500,710**	**$ 1,540,093**	**$ 963,698**

Community Services
Non-Departmentals

Big Brothers Big Sisters of the Triangle **$6,430**

Big Brothers Big Sisters of the Triangle provides children facing adversity with strong and enduring professionally supported one-to-one relationships that change their lives for the better, forever. Big Brothers Big Sisters (BBBS) of the Triangle offers two services: community-based and school-based mentoring.

Boys and Girls Club of Durham & Orange County **$5,000**

The Boys and Girls Club of Easter Piedmont provides Orange County school age children and youth, especially from challenging circumstances, with a professionally supervised, consistent environment where they are safe, equally accepted and able to participate in goal-oriented programs that enhance their self-esteem and assist them to achieve their full potential as productive, responsible and caring citizens.

Bike Safety **$5,000**

The Bicycle Safety Task Force, appointed by the Board of County Commissioners, will use these funds, along with an additional $5,000 in the Visitor's Bureau Fund FY 2018-19 Manager Recommended Budget, to develop a campaign for bicycle safety education and research, including implementation of recommendations of the Bicycle Safety and Pedestrian Safety Report.

Bridge II Sports **$6,272**

Bridge II Sports creates opportunities for children and adults with physical challenges to participate in team, individual, and recreational activities. Funds will support recruitment efforts and adapted sports programs that serve Chapel Hill residents, with physical disabilities.

Contribution for Recycling and Sanitation Services **$500,000**

The Sanitation Division was transferred from the General Fund to the Solid Waste Enterprise Fund, effective July 1, 2010. The General Fund makes an annual contribution to the Solid Waste Fund for related Recycling and Sanitation operations.

Durham-Chapel Hill-Carrboro (DCHC) Metropolitan Planning Organization **$23,121**

The Durham-Chapel Hill-Carrboro Metropolitan Planning Organization (DCHC-MPO) is the regional organization responsible for transportation planning for the western part of the Research Triangle area. The DCHC urbanized planning area covers all of Durham County, a portion of Orange County including the Towns of Chapel Hill, Carrboro, and Hillsborough, and Northeast Chatham County. The DCHC MPO receives federal funds for planning purposes, which require a 20% local match. Historically, the City of Durham has paid 100% of this match. Beginning in budget year FY2013-14, all member agencies were asked to share in these costs based on population within their planning jurisdiction.

Economic Development Partnership of NC **$0**

Funds have been previously budgeted to the Friends of North Carolina and Research Triangle Regional Partnership to assist Orange County in networking and marketing with the State's business recruitment staff and events. The business recruitment part of the NC Department of Commerce has been privatized to form the new recruiting agency, Economic Development Partnership of NC (EDPNC). EDPNC is located in Cary, and has begun to take donations in exchange for networking and marketing assistance.

Farmer Foodshare **$7,375**

Farmer Foodshare connects farm fresh food with agencies that serve the hungry. Formed by the farmers and shoppers of the Carrboro Farmers' Market, the agency provides fresh food to agencies, such as food pantries and local schools that needed the healthiest possible food in their programs.

Hillsborough Arts Council **$10,763**

The Hillsborough Arts Council's mission is to "Enrich our Community through the Arts". Funding will assist with the year-end goals of: (1) Sustain Current Programs and (2) Expand Revenue-generating art lessons and retail opportunities.

Historic Hillsborough Commission **$9,054**

The Commission maintains and preserves the Burwell School Historic Site, located on Churton Street in Hillsborough; interpret the history of 19th century Hillsborough for the enrichment of the public; and to celebrate and promote the culture and heritage of Hillsborough and Orange County.

Historical Foundation of Hillsborough and Orange County **$9,606**

The Orange County Historical Museum, located in Hillsborough, enlightens and engages the community and visitors from around the world by preserving and interpreting the history of Hillsborough and Orange County.

Jordan Lake Partnership Dues **$10,800**

Orange County joined an 11-local government coalition with a goal of "collaboratively defining Jordan Lake's role in a long term sustainable and secure regional water supply for the Research Triangle Region." Funds in this account are used to pay Jordan Lake Partnership dues.

Jordan Lake Water Storage Allocation Dues **$4,050**

Represents Orange County's annual payment to the State of North Carolina for the current 1 million gallons per day (mgd) Level II allocation the County previously held plus 3 mgd Level II as part of the new supply request. To retain the allocation, the County pays one percent of the operations, maintenance and rehabilitation program costs. The State of North Carolina has the responsibility to allocate and manage water supply storage in Jordan Lake, and the Division of Water Resources is the lead agency for carrying out this charge.

Kidzu Children's Museum **$12,992**

With focus on S.T.E.M., the arts, child health and wellness and emerging literacy, "Kidzu's mission is to inspire children and the adults in their lives to learn through creative and purposeful play." Funding supports the Outreach STEM program and access to STEM programs.

Lake Orange **$38,500**

These funds provide for maintenance, grass cutting and other grounds keeping at Lake Orange and upstream sediment structures. Lake Orange maintenance funds serve to protect the County's interests in the infrastructure of Lake Orange, as a drinking water source and natural habitat in the Eno River channel. Reservoirs require protection from the growth of trees on dams, the activities of beavers clogging overflow structures raising water levels to unsafe levels, and from the loss of storage volume due to collected sediment.

N.C. Forest Service **$58,963**

These funds provide matching support, with State funds, to protect Orange County forestland.

Park Payment-in-Lieu Technical Update **$0**

This is a collaborative project between Department of Environment, Agriculture, and Parks and Recreation and Planning and Inspections since elements of the implementation of the park master plan would be required to be a planning regulation within the UDO. Parks and Open Space Master Plan/Level of Service Analysis to include Parks and Recreation Payment in Lieu Fee Analysis/land dedication. This was suggested to be done after the Park Element of the Comprehensive Plan, after the Parks Master Plan and after countywide (municipal, school district and county) intergovernmental park level of services are determined.

Piedmont Conservation Council (PCC) Dues **$2,000**

Originally set up by the USDA as part of a national network of Resource and Development Councils, PCC leverages people and resources for innovative projects that promote conservation and sustainable communities. The PCC Council is comprised of three representatives from Alamance, Caswell, Chatham, Durham, Guilford, Orange, Randolph, Rockingham, and Wake Counties. These Council members provide technical expertise and local connections, as well as identify new Council initiatives. Each county also has a member that serves on the Executive Board that makes regular business decisions and oversees the daily operations of PCC.

Piedmont Wildlife Center **$0**

Piedmont Wildlife fosters healthy connections among people, wildlife and nature through nature education, conservation and a wildlife assistance program. The center’s education programs are geared to school-aged children, their families and the general public; it works to instill awareness and deeper appreciation for nature and the wildlife that share the community’s environment. This agency did not apply for funds through the Outside Agency process in FY 2018-19.

Public Gallery of Carrboro (WCOM-LP Radio) **$0**

Public Gallery of Carrboro’s missions is to educate, inspire, and entertain the diverse populations of Carrboro, Chapel Hill, and nearby areas. WCOM-LP Radio cultivates local music and facilitates the exchange of cultural and intellectual ideas, with particular regard for those who are overlooked or under represented by other media outlets. This agency did not apply for Outside Agency funding in FY 2018-19. The Community Relations department will contract with this agency to provide necessary services.

Rogers Road-Eubanks Neighborhood Association **$0**

The Rogers Road-Eubanks Neighborhood Association ensures the community residents and all North Carolinians have affordable access to safe drinking water, sanitary waste disposal, and safe communities; preserves and pass on the untold history of Rogers Eubanks neighborhood; to support youth in deepening their roots and strengthening their branches by developing their sense of responsibility, confidence, academic success, and commitment to environmental justice; and to organize neighbors and, together, face the challenges affecting the health and safety of residents in the neighborhoods that surround the Orange County landfill. The FY 2018-19 Commissioner Approved budget includes funds for this association as part of DEAPR's budget for community centers.

Rural Planning Organization (RPO) **$7,500**

The State of North Carolina created the Rural Planning Organization (RPO) in order to review, analyze and recommend planning and improvements to rural area transportation networks. Triangle J Council of Governments is the lead agency to coordinate a multi-county rural region adjacent to the Durham/Chapel Hill Metropolitan Planning Organization (MPO), which handles more urban issues. Orange County's membership in the RPO requires one commissioner, the county manager (or a designee), and the transportation planner to be participating members.

Solid Waste Programs Fee for County Property **$8,000**

These funds cover the Solid Waste Programs fee assessed to County properties.

Solid Waste Program Fee-in-Lieu of Taxes **$90,000**

These funds cover the Solid Waste Program fees assessed to property owners in Orange County, who have been granted a waiver by the County due to their financial inability to pay.

The ArtsCenter **$13,250**

The Arts Center links art, artists and audiences in Orange County through programs, events and classes designed in response to community needs and interests. Funds support youth programs and school shows.

Triangle J Council of Government (TJCOG) - Water Supply Monitoring Project **$15,500**

The greater Research Triangle Area is a six-county region within the upper Cape Fear and upper Neuse River Basins in North Carolina. Two multipurpose reservoirs, eight smaller reservoirs, and six rivers supply water for the 30 municipalities in the area.

Because of this reliance on surface water for water supply and the potential impact of growth on the quality of the region's water supply sources, local governments in the region recognize that water-quality monitoring is crucial to the protection of the Triangle Area's surface-water resources. With assistance from the U.S. Geological Survey (USGS), the Project has collected and analyzed water-quality samples from reservoirs and streams and collected continuous discharge record from streams in the study area for more than 20 years.

The Triangle Area Water Supply Monitoring Project was established to provide local governments with water-quality and stream flow data that could be used to protect and monitor the area's surface-water supplies. Specific goals of the Project are to:

1. Supplement existing data on major ions, nutrients, and trace elements to enable determination of long-term trends;
2. Examine differences in water quality among water supplies within the region, especially differences among smaller upland sources, large multipurpose reservoirs, and run-of-river supplies;
3. Provide tributary loading and in-lake data for predictive modeling of Falls and Jordan Lakes; and
4. Establish a database for the presence of synthetic organic compounds in surface water in the region.

Triangle Bikeworks **$3,790**

Triangle Bikeworks has been in operation for four years and incorporated in the state of North Carolina since October 2012.The youth participants of Triangle Bikeworks are enriched in mind, body and spirit through transformative community, cultural and cycling experiences.

Upper Neuse River Basin Dues **$115,732**

These funds provide for Orange County to remain a member of the Upper Neuse River Basin Association. Starting in FY 2013-14, activities undertaken by the UNRBA over the next five to ten years, to alter Stage II of the Falls Lake Rules, will require substantial funding. UNRBA has contracted with Cardo ENTRIX to conduct a comprehensive surface water monitoring project over a four-year period (2015-18), the purpose of which is to collect better data needed to revise the State’s nutrient reduction goals that will be required of all local governments in the Upper Neuse watershed (including Orange County).

Non-Departmental Summary

General Government

Listed below are appropriations for non-departmental General Government related funds and entities.

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
General Government						
DMV Collection Charges	303,119	0	0	200,000	0	0
Manager's Miscellaneous	12,705	20,000	20,891	15,000	20,000	20,000
Meeting Supplies	0	10,500	10,500	10,500	10,500	10,500
Referendum Education	50,232	0	0	0	0	0
School Collaboration Consultant	1,855	2,000	2,000	1,700	2,000	2,000
Stormwater Fees For Co. Property	16,867	40,500	40,500	26,850	40,500	40,500
Tax Bill Inserts	0	4,000	4,000	0	4,000	4,000
Triangle J Dues	25,156	25,500	25,500	25,500	25,500	25,500
General Government Total	**$ 409,933**	**$ 102,500**	**$ 103,391**	**$ 279,550**	**$ 102,500**	**$ 102,500**

General Government Non-Departmentals

DMV Collection Charges **$0**

Fee for collection of Motor Vehicle Taxes, by the State of North Carolina.

Manager's Miscellaneous **$20,000**

This account provides funds for miscellaneous, non-budgeted expenditures that often arise during the fiscal year. It provides the Manager with the flexibility to handle small non-budgeted items as they occur immediately. This account prevents requesting small expenditures from the Board of Commissioners' contingency account.

Meeting Support Supplies **$10,500**

This account provides funds for costs associated with Department Director Meetings, Department Director Retreat, Employee Advocacy Roundtable, and internal United Way campaign meetings.

Referendum Education **$0**

Funding to cover costs of an education campaign related to the November 2016 Bond Referendum.

School Collaboration Consultant **$2,000**

To cover mediation costs associated with school district collaboration meetings.

Stormwater Fees for County Property **$40,500**

These funds provide for payments to the Town of Chapel Hill and Town of Hillsborough for stormwater utility fees assessed to County properties.

Tax Bill Inserts **$4,000**

Funding is provided for the production and printing of informational inserts to the County's mailing of annual property tax bills.

Triangle J Council of Government (TJCOG) – Dues **$25,500**

Funds are budgeted to pay TJCOG dues for regional Emergency Medical Services, Aging, and Ombudsman support.

Non-Departmental Summary

Human Services

Listed below are appropriations for non-departmental Human Services related funds and entities.

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
Human Services						
A Helping Hand	5,000	6,500	6,500	6,500	6,500	6,500
Centre For Homeownership	0	0	0	0	25,000	0
CH/Carrboro Human Rights Cente	2,000	8,750	8,750	8,750	15,500	10,775
CH/Carrboro Meals on Wheels	15,000	15,000	15,000	15,000	18,000	15,900
CH/Carrboro Meals on Wheels So	0	0	0	0	0	7,267
CH/Carrboro Public School Found	0	563	563	563	0	0
CH/Carrboro YMCA Boomerang	10,000	11,725	11,725	11,725	16,000	13,008
Charles House	20,000	22,500	22,500	22,500	25,000	23,250
Child Care Services Assocation	0	5,250	5,250	5,250	35,000	0
*Club Nova	0	12,500	12,500	12,500	25,000	16,250
Communities in Schools-OC	(1,575)	0	0	0	0	0
Community Empowerment Fund	7,500	13,750	13,750	13,750	20,000	15,625
*Community Home Trust	200,026	205,353	205,353	205,353	208,680	208,680
Compass Center	64,500	65,200	65,200	65,200	90,458	72,777
Dispute Settlement Center	80,000	81,500	81,500	81,500	85,000	81,850
Duke Homecare & Hospice	1,000	1,100	1,100	1,100	1,200	1,115
El Centro Hispano	28,810	31,905	31,905	31,905	35,000	32,834
*El Futuro	0	0	0	0	35,000	0
EmPOWERment	25,000	27,500	27,500	27,500	30,000	28,250
Freedom House	35,000	36,000	36,000	36,000	37,000	36,300
Habitat for Humanity	25,000	37,500	37,500	37,500	50,000	41,250
Impact Fee Reimbursement	33,738	0	0	0	0	0
Inter-Faith Council for Social Servi	50,000	50,000	50,000	50,000	101,500	55,150
KidSCope	75,000	75,000	75,000	75,000	75,000	75,000
*Ligo Dojo Of Budo Karate	2,000	3,000	3,000	3,000	4,000	0
Marian Cheek Jackson Center	10,000	11,250	11,250	11,250	40,000	19,875
Medical Examiner	48,050	42,000	42,000	45,000	42,000	42,000
Movement of Youth	0	20,213	20,213	20,213	88,986	30,529
Northside Neighborhood Initiative	0	0	0	0	0	50,000
OC County Literacy Council	15,000	15,600	15,600	15,600	17,000	15,810
OC County Rape Crisis Center	35,000	52,500	52,500	52,500	60,000	54,750
OC Disability Awareness Council	7,000	8,250	8,250	8,250	10,000	8,513
OE Enterprises, Inc.	51,100	54,550	54,550	54,550	54,550	54,550
Orange Congregation in Mission	50,415	71,415	71,415	71,415	92,415	77,715
Orange Congregation in Mission S	0	0	0	0	0	7,267
Orange County Food Council	0	20,376	51,376	45,376	20,376	0
Orange County Prtrshp for Young	3,500	5,500	5,500	5,500	7,000	5,950
Orange County Rural Alliance	0	12,500	12,500	12,500	40,000	20,750
Orange County Rural Alliance Soc	0	0	0	0	0	7,267
Pathways to Change	4,000	9,400	9,400	9,400	7,000	7,000
Piedmont Health Services	0	16,500	16,500	16,500	16,500	16,500
Planned Parenthood	20,000	20,000	20,000	20,000	20,000	20,000
Previously Unfunded Organiza	0	0	0	0	45,885	0
Refugee Support Center	11,340	0	0	0	0	5,000
Senior Care of Orange County	30,000	35,000	35,000	35,000	35,000	35,000
Social Justice Reserve Fund	0	250,000	100,000	0	250,000	328,199
St. Joseph CME Church	0	3,750	3,750	0	0	0

TABLE	5,000	8,500	8,500	8,500	15,000	10,450
The Arc of the Triangle	6,000	6,450	6,450	6,450	7,500	6,608
The Art Therapy Institute	0	300	300	300	2,000	555
*The Exchange Club-Child Abuse	0	9,638	0	0	22,390	0
Tides Center - Youth Forward	0	750	750	750	7,500	0
United Way of the Triangle	12,023	0	0	0	0	0
Voices Together	15,000	17,500	17,500	17,500	20,000	18,250
Volunteers For Youth	7,500	8,750	8,750	8,750	12,000	9,075
WHUP Radio	0	1,000	0	250	0	0
Youth Community Project	4,750	7,038	7,038	7,038	0	0
Human Services Total	**$ 1,013,676**	**$ 1,419,326**	**$ 1,289,688**	**$ 1,183,188**	**$ 1,871,940**	**$ 1,593,394**

* In FY 2018-19,Finance and Administrative Services administers all agency contracts with the following exceptions: Club Nova (Cardinal Innovations, MOE Funds $95,000, Community Home Trust (Housing), El Futuro (Public Health), Ligo Dojo of Budo Karate (Social Services - Youth Enhancement Funds), The Exchange Club Child Abuse Prevention Center (Social Services).

Human Services Non-Departmentals

A Helping Hand **$6,500**

A Helping Hand enables senior citizens to live independently, maintain high levels of wellness and avoid institutionalized care. Services provided include transportation to the doctor, assistance with shopping for nutritious food and preparing healthy meals, assistance with business correspondence, and light housekeeping for a clean and safe home environment.

Centre for Homeownership **$0**

The mission of Centre for Homeownership is to enrich, empower, and invest in the economic growth of the community by providing housing counseling services, financial capability, homebuyer education, affordable housing opportunities, and small business training. The Board of County Commissioners did not approve funding for this agency in FY 2018-19. However, the Housing and Community Development department will collaborate with this agency on programs not currently offered by the County to enhance services.

Boomerang Youth Inc. **$13,008**

Boomerang is an alternative suspension program for middle and high school a student that engages youth, at-risk for disconnection and their communities, with a supportive alternative environment for out of school time, and advocating for community. This agency receives a county match through the Juvenile Crime Prevention Council (JCPC) program; see the Public Safety Non-Departmental Section for more details.

Chapel Hill-Carrboro Meals on Wheels **$15,900**

The Chapel Hill-Carrboro Meals on Wheels program aims to nourish the bodies and spirits of the homebound with a balanced meal and the human connection they need to help them live independently. The agency uses volunteers to deliver nutritious noonday meals with cheerful personal visits to those who are homebound or recovering from surgery.

Chapel Hill-Carrboro Meals on Wheels – Social Justice **$7,267**

In FY 2018-19 the Board of County Commissioners approved three agencies to receive one-time funds for direct meal delivery. Each of the three organizations received an equal amount of $7,267. The three agencies were: Chapel Hill – Carrboro Meals on Wheels, Orange Congregation in Missions, and Orange County Rural Alliance.

Chapel Hill – Carrboro Public School Foundation **$0**

The Chapel Hill – Carrboro Public School Foundation become incorporated in 1983. Their mission is to create opportunities for students and teachers. Funding supports the Blue Ribbon Youth Leadership institute. This agency did not apply for Outside Agency funding in FY 2018-19.

Charles House **$23,250**

Charles House is a private, nonprofit organization whose mission is threefold: 1) Enriching the lives of seniors; 2) Supporting families caring for aging family members; and 3) Representing the community's commitment to its elders.

Child Care Services Association **$0**

Child Care Services Association mission is to ensure that affordable (no more than 10% of a family's gross earnings are used to purchase childcare for one child), accessible, high quality childcare is available for all young children and their families. This agency was not approved funding in FY 2018-19.

Club Nova **$16,250**

Club Nova provides opportunities for individuals with mental illness to lead meaningful lives of their choice in the community. Club Nova serves adults in Orange County, living with severe and persistent mental illness, and provides them with structured daily activities, as well as social, vocational and residential opportunities that they would not otherwise have. This agency will be funded with maintenance of effort (MOE) funds through Cardinal Innovations / OPC Mental Health ($95,000) and county general funds ($16,250).

Community Empowerment Fund **$15,625**

The Community Empowerment Fund (CEF) cultivates opportunities, assets and communities that support the alleviation of homelessness and poverty. CEF is a student-powered nonprofit that pairs volunteers with its members to provide personalized, one-on-one assistance.

Community Home Trust **$208,680**

Community Home Trust is a nonprofit provider of affordable housing. Its mission is to create and maintain permanently affordable housing. The agency implements the inclusionary housing policies of local governments. Although the agency's funding is budgeted in the Human Services Non-Departmental accounts, the Department of Housing and Community Development administers the contract.

Compass Center for Women and Families **$72,777**

The Compass Center helps individuals and families build stable lives by increasing self-sufficiency and preventing domestic violence. The agency provides direct services, including crisis response and court advocacy, and long-term tools for self-sufficiency, including financial literacy education, career exploration and access to legal information.

Dispute Settlement Center **$81,850**

The Dispute Settlement Center promotes and brings about peaceful settlement of disputes and prevents the escalation of conflict through mediation, facilitation, conciliation, and training. This agency receives a county match through the Juvenile Crime Prevention Council (JCPC) program; see the Public Safety Non-Departmental Section for more details.

Duke Homecare and Hospice **$1,115**

Duke Homecare and Hospice provides medical, psychosocial, spiritual and bereavement care for terminally ill patients and families, regardless of ability to pay. Bereavement services are provided to anyone in the community, regardless of connection to hospice, through individual, family, and group sessions, as well as in the Chapel Hill-Carrboro and Orange County School Systems.

El Centro Hispano **$32,834**

El Centro Hispano is a grassroots community-based organization dedicated to strengthening the Latino community and improving the quality of life of Latino residents in Carrboro, Chapel Hill, and the surrounding area. El Centro Hispano in Carrboro creates programs to build community strengths and skills through referral/resource services, translation/interpretation, employment services, legal consultations and mediation; and English for speakers of other languages (ESOL) literacy.

El Futuro **$0**

El Futuro addresses the behavioral health needs of North Carolina's Latino community by promoting behavioral health awareness, enhancing existing services, and developing a model clinic. Funds will support mental health and substance abuse services, for uninsured Orange County residents, for whom there are no other available services. The Health Department – Public Health division will administer and oversee this agencies grant. MOE funds of ($27,500) will be associated with the agency's funding.

EmPOWERment **$28,250**

The mission of EmPOWERment is to emPOWER people and communities to control their own destinies through affordable housing, advocacy, community organizing and grassroots economic development. With funding provided through the Human Services grant, EmPOWERment, Inc. has created a one-stop shop for affordable rental programs and services.

Freedom House Recovery Center **$36,300**

Freedom House promotes enhances and supports recovery for men, women, and children affected by substance use disorder and mental illness by using a holistic, evidence-based and person-centered approach. Our expertise and broad array of treatment services stabilize nurture and enhance the personal growth and development of those we serve so that they can recover to live rich, full lives.

Habitat for Humanity of Orange County **$41,250**

Habitat for Humanity provides decent affordable housing for families earning less than half of the area median income and who live in substandard housing. HHOC constructs simple, well-built homes that are then sold to qualifying families at affordable prices. Funding supports their "A Brush with Kindness" program.

Impact Fee Reimbursement **$0**

On November 1, 1995, the BOCC approved a policy for impact fee reimbursement to local non-profit organizations that met the established eligibility criteria. Historically, the County managed reimbursements during the fiscal year. Beginning in FY 2014-15, the County appropriated funds in this non-departmental operating section of the budget.

Human Rights Center of Chapel Hill and Carrboro **$10,775**

The Human Rights Center dba Refugee Community Partnership builds a powerful community support infrastructure to enable and sustain the complex process of rebuilding home. Through relationship-based support, opportunity development, and cultural stewardship, RCP bridges the gap between local refugee communities and the services, resources, and opportunities they need. Funds will support bi-weekly ESL classes and general agency operations. The Refugee Community Partnership operates under The Human Rights Center of Chapel Hill and Carrboro.

Inter-Faith Council for Social Service (IFC) **$55,150**

The Inter-Faith Council meets basic needs and helps individuals and families achieve their goals. They provide shelter, food, direct services, advocacy and information to people in need. The IFC accomplishes this through strong partnerships with volunteers, staff and those we serve. They rely on the active involvement of caring individuals, congregations and other community organizations.

KidSCope **$75,000**

KidSCope is an early intervention program that offers services to young children who are experiencing social, emotional, and/or behavioral difficulties. KidSCope will provide therapeutic mental health services and parent education to young Orange County children and their families.

Ligo Dojo of Budo Karate **$0**

Ligo Dojo strengthens the minds, bodies and hearts of young people through karate training, because hard physical training leads to increased spiritual strength and patience, which in turn leads to the ability to make better life decisions. The agency also deepens relationships between people of diverse backgrounds, strengthens American communities, and creates create individuals who are 'community minded' and open-minded. This agency receives a county match through the Juvenile Crime Prevention Council (JCPC) program; see the Public Safety Non-Departmental Section (Young Warriors) for more details. Ligo Dojo of Budo Karate will contract directly with Social Services and funds will be administered from Social Services' Youth Enhancement funds. Funds will only be disbursed as parents/children choose his organization and are eligible for the Youth Enhancement program.

Marian Cheek Jackson Center **$19,875**

The Marian Cheek Jackson Center advances the vitality, diversity, and historical integrity of neighborhoods struggling with displacement. Established in 2008, the agency preserves, engages, and acts on the rich history of Northside and Pine Knolls.

Medical Examiner **$42,000**

Funds are budgeted to perform autopsies and medical examinations as required at the University Medical Center.

Movement of Youth, Inc. **$30,529**

Movement of Youth (MOY) prepares diverse youth to lead and succeed in the 21st Century through mentoring and targeted enrichment activities led by college students. MOY aspires to be the nation's leading movement for young people to disrupt the status quo and build a safer, smarter, more socially conscious world. Funding supports the My Brother's Keeper program.

Northside Neighborhood Initiative **$50,000**

The Northside Neighborhood Initiative is a collaborative, cross jurisdictional effort. Entering its fourth year, the NNI received a $3M loan commitment from UNC in spring 2015 and Town of Chapel Hill implementation support the first three years. The NNI produces essential units to meet the affordable housing gap; saves subsidy dollars at the back end for the County; models collaboration with all affordable housing partners; secures racial and socioeconomic diversity; retains 4th and 5th generation county residents; and allows mobilization of additional creative options for elder housing. In the spring of 2018, the NNI team was informed of a funding loss and requested additional money from the County outside of the Outside Agency process. The Board of County Commissioners approved $50,000 to support this affordable housing initiative.

OE Enterprises **$54,550**

OE Enterprises is a community rehabilitation program. OE Enterprises provides vocational training and sheltered employment programs for Orange County citizens who have employment barriers. OE Enterprises is a thriving business that promotes achievements, self-reliance, life choices and respect through relationships with community partners.

Orange Congregations in Mission (OCIM) **$77,715**

Orange Congregations in Missions provides services to economically-challenged and homebound northern Orange County residents through volunteer efforts of diverse congregations and individuals. The agency provides nutritious food and financial assistance to the economically insecure population of northern Orange County and provides nutritious meals to the frail and elderly in our community.

Orange Congregations in Mission (OCIM) – Social Justice **$7,267**

In FY 2018-19 the Board of County Commissioners approved three agencies to receive one-time funds for direct meal delivery. Each of the three organizations received an equal amount of $7,267. The three agencies were: Chapel Hill – Carrboro Meals on Wheels, Orange Congregation in Missions, and Orange County Rural Alliance.

Orange County Disability Awareness Council **$8,513**

The Orange County Disability Awareness Council offers educational and advocacy projects to promote opportunities for persons with disabilities to work and live in an environment free of architectural, attitudinal, economic, structural, and societal barriers.

Orange County Food Council **$0**

The Orange County Food Council's mission is to build the community food security, encourage economic development through promotion of a healthy, local food system, and preserve farmland in Orange County. This agency did not apply for funds during the Outside Agency process. A new division is recommended in The County Manager's Office.

Orange County Literacy Council **$15,810**

The Orange County Literacy Council helps adults reach their education, employment and life goals. Trained volunteers provide individualized and small group instruction to adult learners who want to improve their reading, writing, basic math, English language and GED preparation skills.

Orange County Partnership for Young Children **$5,950**

The Orange County Partnership for Young Children aims to ensure that all young children arrive at school healthy and ready to succeed. Funds support the Transplanting Traditions Community Farm refugee farm project and Growing Health Kids Community Gardens Project.

Orange County Rape Crisis Center **$54,750**

The Orange County Rape Crisis Center works to stop sexual violence and its impact through support, education, and advocacy. The agency provides residents with 24-hour crisis intervention services, community education, training, and provides educational programs for students, in Chapel Hill-Carrboro City Schools and Orange County Schools.

$50,000 are also included in the Department of Housing Human Rights and Community Development for this agency.

Orange County Rural Alliance (OCRA) **$20,750**

Orange County Rural Alliance (OCRA) is part of a community-based alliance that is building awareness of the needs of rural seniors and supports them with what they need to age in place with independence and dignity. OCRA helps with access to county services, safe homes, nutritious food and friendly human contact. OCRA delivers hot meals to rural seniors in underserved areas. Funding supports OCRA's meals on wheels program.

Orange County Rural Alliance (OCRA) – Social Justice **$7,267**

In FY 2018-19 the Board of County Commissioners approved three agencies to receive one-time funds for direct meal delivery. Each of the three organizations received an equal amount of $7,267. The three agencies were: Chapel Hill – Carrboro Meals on Wheels, Orange Congregation in Missions, and Orange County Rural Alliance.

Pathways to Change **$7,000**

Pathways to Change, Inc. provides classes to meet the needs of those required by a North Carolina mandate to participate in a state certified domestic violence Batterer Intervention Program. Additionally, Pathways to Change intends to provide other services to identify client needs and link clients to needed services. This agency requested a reduction in funding for FY 2018-19. Behavioral Insights Inc. changed their agency name to Pathways to Change in August, 2017.

Piedmont Health Services **$16,500**

Piedmont Health Services has served the health care needs of the citizens of central North Carolina, since 1970. The agency operates several community health centers, provides high quality, comprehensive family health care services and offers payment on a sliding fee scale, for those who qualify. The agency also provides bilingual care to a growing Spanish-speaking population.

Planned Parenthood of Central North Carolina **$20,000**

Planned Parenthood is an essential health care provider, committed to educating our communities and expanding and protecting access to reproductive health services. The agency provides education programming to reduce rates of unintended pregnancy and sexually transmitted infection in the County, and educates residents about insurance plans available under the Affordable Care Act and provides information to help them enroll.

Refugee Support Center **$5,000**

The Refugee Support Center (RSC) is a volunteer-based organization established to facilitate the transition of Orange County refugees in their adjustment and integration into American culture. Our goal is to help refugees develop the skills and access the tools they need to thrive in their new home and allow them to become self-sufficient, contributing members of our society. This agency did not apply for Outside Agency funds in FY 2017-18, but was awarded Social Justice funds in the amount of $11,340.

Senior Care of Orange County **$35,000**

Senior Care of Orange county, Inc. provides program services to frail or disabled older adults to help remain in their homes with family as long as possible. The program provides financial support to the Florence Gray Soltys Adult Day Health Program under the auspices of Senior Care of Orange County, Inc.

Social Justice Reserve Fund **$328,199**

The allocation of these funds sets up a reserve fund that could be used to offset potential State cuts to critical human service and other related programs. By holding the funds in reserve, the County will have funds to ensure that the most critical services can be continued. In FY 2018-19, the Manager Recommended $250,000 for the Social Justice Reserve Fund. The Board of County Commissioners approved an additional $100,000 to be added to the Social Justice reserve as a place holder for Inter-Faith Council's capital request that was presented to the Board in FY 2018-19. In addition, the board approved $21,800 to be deducted from the Social Justice Reserve to use as one-time funds for three agencies for cost associated with direct meal delivery. Each of the three organizations received an equal amount of $7,267. The three agencies were: Chapel Hill – Carrboro Meals on Wheels, Orange Congregation in Missions, and Orange County Rural Alliance.

St. Joseph CME Church **$0**

At the heart of Saint Joseph Christian Methodist Episcopal Church's mission is to transform lives through the message of faith, hope and love. Services are the hallmark of these three areas of our mission of Saint Joseph and must be communicated with more than mere words. Funding supports the Heavenly Groceries, emergency food assistance program. This agency did not apply for funds through the Outside Agency process in FY 2018-19.

TABLE **$10,450**

TABLE's mission is to provide healthy, emergency food aid every week to hungry children living in Chapel Hill and Carrboro, NC.

The Arc of the Triangle **$6,608**

The Arc of the Triangle works with and for people who have or are at risk for intellectual and/or developmental disabilities to promote full participation in areas of life in our community. Funds will offset the cost to provide educational and social experiences, not funded through Medicaid or State funding.

The Art Therapy Institute **$555**

The Art Therapy Institute (ATI) provides counseling services for children in schools, adult refugees at a local community health center, and adult women through refugee support groups. The services provided by ATI help their clients return to jobs and family life, and reintegrate into their communities. This agency will be funded with maintenance of effort (MOE) funds through Cardinal Innovations / OPC Mental Health ($3,000), and county general fund ($555). The County will administer both contracts (MOE and General Fund dollars) for ATI in FY 2018-19.

The Exchange Club Child Abuse Prevention Center of NC/Alamance Family Ctr. **$0**

The Exchange Club seeks to prevent and treat child abuse and neglect. The Parent Aide program will provide in-home visitation services to 18 families at-risk for and/or involved in child abuse and neglect. Provision of services will be offered to all Orange County residents, for free. The Department of Social Services will budget and administer the contract funds, in FY 2018-19.

Tides Center – Youth Forward **$0**

Tides accelerate the pace of social change, working with innovative partners to solve society's toughest problems. Youth Forward, a project of Tides Center, is dedicated to advance a seamless array of services aligned to the needs of all youth in Chapel Hill – Carrboro by working with non-profits, schools, local governments, and others. This agency was not approved funding in FY 2018-19.

Voices Together **$18,250**

Voices Together is an Orange County-based non-profit that uses a specialized music therapy approach to help people with intellectual and developmental disabilities speak, communicate and express their thoughts, feelings and needs. The agency does this through groups in classrooms that employ our proprietary model and by training teachers, parents, therapists and caregivers in its methods and approach.

Volunteers for Youth **$9,075**

Volunteers for Youth provides services to Orange County youth to integrate them into the community in ways that help them make responsible choices and recognize that they have a stake in their future. This agency receives a county match through the Juvenile Crime Prevention Council (JCPC) program; see the Public Safety Non-Departmental Section for more details.

WHUP Radio **$0**

WHUP is a Hillsborough based radio station. This agency did not apply for funds through the Outside Agency process in FY 2018-19. The Community Relations department will contract with this agency to provide necessary services.

Youth Community Project **$0**

Youth Community Project strives to create youth-run cultural center /café, where all teens can gather to discover and nurture their passions, in an open, respectful environment that celebrates the unique contributions of all people. This agency did not apply for funds through the Outside Agency process in FY 2018-19.

Non-Departmental Summary

Other Agencies - Library

Listed below are appropriations for non-departmental Other Agencies - Library related funds and entities.

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
Other Agencies - Library						
Contribution - CH Library	568,139	568,139	568,139	568,139	568,139	568,139
Contribution - Mebane Library	700	700	700	700	700	700
Other Agencies - Library Total	**$ 568,839**	**$ 568,839**	**$ 568,839**	**$ 568,839**	**$ 568,839**	**$ 568,839**

Human Services – Other Non-Departmentals

Other Agencies – Libraries **$568,839**

General Fund contributions to the Chapel Hill Public Library total $568,139, which represents the same funding as in FY 2017-18. The Mebane Public Library will receive $700.

Non-Departmental Summary

Other Agencies - Recreation

Listed below are appropriations for non-departmental Other Agencies - Recreation related funds and entities.

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
Other Agencies - Recreation						
Contribution - Carrboro	35,898	35,898	35,898	35,898	35,898	35,898
Contribution - Chapel Hill	83,760	83,760	83,760	83,760	83,760	83,760
Contribution - Mebane	5,450	5,450	5,450	5,450	5,450	5,450
Other Agencies - Recreation Total	**$ 125,108**	**$ 125,108**	**$ 125,108**	**$ 125,108**	**$ 125,108**	**$ 125,108**

Community Services - Other Non-Departmentals

Other Agencies – Recreation **$125,108**
General Fund contributions to the Towns of Carrboro ($35,898), Chapel Hill ($83,760), and Mebane ($5,450) recreation departments.

Non-Departmental Summary

Public Safety

Listed below are appropriations for non-departmental Public Safety related funds and entities.

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
Public Safety						
Boomerang	36,041	27,312	29,863	28,131	28,131	27,312
Child & Adolescent Services	0	0	4,030	4,030	4,030	0
Dispute Settlement Center	27,061	27,061	28,234	27,718	27,718	27,061
Fire Districts Audits	36,000	40,000	40,000	40,000	40,000	40,000
Governor's Crime Commission	7,767	16,995	16,995	8,000	16,995	9,826
Intensive Services Program	7,528	11,294	3,333	8,063	8,063	11,294
JCPC Administration	16,222	15,500	8,834	8,834	15,500	15,500
Mental Health America of the Tria	40,722	40,722	40,722	40,722	40,722	40,722
OCJCPC Matching Funds	79,086	83,321	83,321	83,321	83,321	83,321
Vol For Youth - Teen Court	40,155	39,155	40,992	40,330	40,330	39,155
Volunteers For Youth	88,224	88,224	92,190	90,870	90,870	88,224
Wrenn/Haven House	9,459	9,459	10,529	10,029	10,029	9,459
Young Warriors	19,004	19,004	19,004	19,004	19,004	19,004
Public Safety Total	**$ 407,269**	**$ 418,047**	**$ 418,047**	**$ 409,052**	**$ 424,713**	**$ 410,878**

Public Safety Non-Departmentals

NC Dept. of Public Safety/Adult Correction & Juvenile Justice Pass-Through Funds:

Boomerang (YMCA) **$27,312**

The innovative program is based on resiliency research, a best-practice model for addressing the needs of disconnected adolescents most at risk of dropping out of school. Boomerang helps youths and the community that surrounds them identifies resources and supports that lead to long-term, successful outcomes. Through a rich and robust community collaborative, Boomerang provides each student it serves with a strengths-focused environment that includes intensive attention to academics, psychosocial development and substance-abuse counseling.

Dispute Settlement Center: Victim (Resolve/Mediation) **$27,061**

This program provides assistance to the juvenile justice system by helping offenders to understand the impact of their actions thereby reducing recidivism. The program has the following three components: intervention, prevention and collaboration. A primary component is to schedule face-to-face meetings between the juvenile offenders and their victims. These meetings are facilitated by trained DSC mediators, and organized by DSC staff. The meetings are designed to build empathy and understanding of the human consequences of the youth's criminal actions. The RESOLVE program will help the juvenile courts and juvenile court counselors to hold offenders accountable for their actions.

Fire Districts Audits **$40,000**

As per Agreements with the fire districts within Orange County, each district must submit an annual audit, by an independent auditor, to the County. Based on the Agreement, the County will pay for the cost of the audit.

Governor's Crime Commission Grant **$9,826**

Recipient - District Court Judges Office, Judicial District 15B - NC Administrative Office of the Courts. This grant funds a position that serves as a coordinator between the courts and the school systems focusing on school suspensions and truancies in hopes of reducing the number of youth suspended from school.

Intensive Services/Psychological Services Program **$11,294**

Through family risk and needs assessments, the 15B Juvenile Justice Office has identified and targeted youth having severe emotional and psychological problems. Through a contract with a licensed Court Psychologist, assessments, evaluations, and counseling will be provided to these identified youth. With this information, the Juvenile Justice Office will be able to develop a more thorough case plan and identify any mental health and other community related issues that create risks for youth.

JCPC Administration **$15,500**

Administrative funds are used to provide administrative support to the Orange-Chatham Justice Partnership.

Mental Health America of the Triangle **$40,722**

Mental Health America of the Triangle (formerly Mental Health Association of Orange County) provides parent/family counseling to at-risk and adjudicated youth through referrals from Juvenile Services and Orange-Person-Chatham Mental Health case managers. Services provided include child and family team meetings, school conferences and youth planning team meetings.

Orange County JCPC Matching Funds **$83,321**
These funds fulfill the Orange-Chatham Justice Partnership requirement for the County to provide a 30% match for all JCPC funded agencies.

Volunteers for Youth – Teen Court **$39,155**
Teen Court is a diversion program for petty juvenile court offenders. Adult volunteers train youth volunteers to act as officials of the court who hear the complaints and determine appropriate sanctions for peers who have admitted to violating the law. By diverting first-time, petty offenders from the juvenile court system, Teen Court reduces the backlog of cases and ultimately allows more time for serious offenses. Offenders are given the opportunity to resolve their charge without obtaining an official court record. The youth volunteers benefit by being given the opportunity to learn about the court system and by exposing themselves to the concept of community service. Teen Court will not accept cases involving sexual offenses, firearms, hate crimes, motor vehicle violations, and offenses that have resulted in serious injury.

Volunteers for Youth **$88,224**
This agency allows delinquent youths the opportunity to repay society for their destructive behavior. Through community service, young people are taught accountability for their actions and respect for the rights of others. By working one-on-one with the volunteer work-site supervisors, they develop job skills and explore career opportunities, which ultimately help to build self-esteem. Community service/restitution programs have proven to be one of the most effective types of programming in preventing court involvement. This program proposes to serve youth with community service placements to fulfill their court requirements.

Wrenn/Haven House **$9,459**
Provides a temporary shelter for at risk court involved youth. The youth are provided high level structured learning environment to increase their ability to academically achieve. In addition to a safe place for youth, one on one, group and peer mentoring is available that encourages youth to have age appropriate behavior and associations with other peers.

Young Warriors **$19,004**
This program takes referrals from juvenile justice on diversion plans, court supervision, gang involved, and at-risk youth. This program provides instruction in health, self-esteem and discipline while instilling karate training. Court referred youth are ordered to attend 20 classes in 10 weeks.

Non-Departmental Summary

Support Services

Listed below are appropriations for non-departmental Support Services related funds and entities.

	2016-17 Actual Expenditures	2017-18 Original Budget	2017-18 Revised Budget	2017-18 12-Month Estimate	2018-19 Department Requested	2018-19 Commissioner Approved
Support Services						
401 K Plan Enhancement	0	600,000	0	0	600,000	600,000
ASCAP	1,363	1,341	1,341	1,401	1,341	1,341
Drug Testing	15,088	20,000	24,682	20,522	20,000	20,000
Employee Development	42,635	60,500	67,500	53,559	216,322	60,400
Health Incentives Program	6,910	40,000	40,000	20,000	40,000	40,000
Health Insurance Increase	0	524,433	0	0	875,521	875,521
Living Wage Adjustment	0	131,425	37,015	0	0	27,194
OC Living Wage	16,750	17,725	17,725	17,725	20,000	18,408
Recruitment/Selection	26,050	28,500	28,500	22,000	48,500	28,500
Retiree Health Insurance	2,264,171	2,338,017	2,338,017	2,338,017	0	0
Salary - Wage Increase	0	1,506,824	14,173	0	1,654,615	1,654,615
Salary Compression Adjustment	0	250,000	61,518	0	250,000	0
Salary Savings	0	(2,000,000)	0	0	(2,000,000)	(2,000,000)
Sportsplex Mbrship - Co. Share	40,999	40,000	40,000	37,000	40,000	40,000
Tuition Refunds	29,507	40,000	40,000	33,000	40,000	40,000
Support Services Total	**$ 2,443,472**	**$ 3,598,765**	**$ 2,710,471**	**$ 2,543,224**	**$ 1,806,299**	**$ 1,405,979**

Support Services Non-Departmentals

401K Plan Enhancement **$600,000**
These funds continue the County match of employees' contributions of up to $63.00 per pay period (for a maximum annual County contribution of $1,512) for all general (non-sworn law enforcement officer) employees. See Appendix A for more details.

American Society of Composers, Authors, and Publishers (ASCAP) **$1,341**
Annual dues paid to ASCAP, a not-for-profit performing rights organization that protects its members' musical copyrights by monitoring public performances of their music, whether via a broadcast or live performance, and compensating them accordingly.

Drug Testing **$20,000**
These funds provide for the actual costs of drug and alcohol tests as well as for the administration of the random testing program and Federal reporting. The increase is to provide testing of employees required to drive a County vehicle on a regular basis, other than CDL drivers to be part of the random drug and alcohol pool.

Employee Development **$60,400**
Funds for in-house employee training to ensure that employees are given the tools and proper training to operate in the most efficient and effective manner by providing activities and programs that address employee training and development, talent acquisition and performance management to ensure that the knowledge, skills, abilities and performance of the workforce meet current and future county and individual needs.

Health Incentives Program **$40,000**
Continues the wellness program started in FY 2014-15 to improve employees' health, reduce their medical and dental claims and increase productivity (decreased sick leave usage).

Health and Dental Insurance Increase **$875,521**
An increase of $750,000 is projected in Health Insurance premiums and $125,521 in Dental Insurance premiums for FY 2018-19. See Appendix A for more details.

Living Wage Adjustment **$27,194**
The FY 2018-19 Commissioner Approved Budget includes an increase in the living wage from $13.75/hour to $14.25/hour, effective July 1, 2018. See Appendix A for more details.

Orange County Living Wage **$18,408**
Orange County Living wage is a non-profit 501c3 organization that is focused on promoting a living wage in Orange County, North Carolina. Through our employer certification program, we certify Orange County employers that pay their employees a living wage. The certification is voluntary on the parts of the employees.

Recruitment and Selection **$28,500**
Funds to cover costs of the recruitment, selection process and relocation expenses, for positions at and above the department head level.

Retiree Health Insurance **$0**

The FY 2018-19 Commissioner Approved Budget includes funds totaling $2,626,520 for pre-65 and post-65 retiree healthcare benefits in the Transfers to Other Funds section of the budget document. *See Appendix A for more details.*

Salary – Wage Increase and Merit Pay Adjustments **$1,654,615**

Funds for a Wage increase of 2.00%, effective July 1, 2018, and an employee performance award of $500, $750 or $1,000, effective with WPPR Review Dates from July 1, 2018 to June 30, 2019. For FY 2018-19, the Manager recommends that all employees subject to a performance evaluation receive their WPPR bonus on their base salary. The effective date of receiving the performance award on base salary will continue to be effective on an employee's anniversary date. See Appendix A for more details.

Salary Compression Adjustment **$0**

With the WPPR performance award approved to be added to an employee's base salary, no additional Salary Compression adjustments will be budgeted in FY 2018-19.

Salary Savings **($2,000,000)**

Implements a Salary attrition savings of $2,000,000 in FY 2018-19.

Sportsplex Membership – County Share **$40,000**

Funding to offer discounted Sportsplex memberships to permanent County employees.

Tuition Refunds **$40,000**

These funds reimburse County employees for tuition, fees and books for job related courses. With this incentive, employees can pursue educational qualifications to enhance their professional growth, achieve higher-level positions and enrich current employment.

Outside Agencies

Commissioner Approved Budget

Synopsis

- In FY 2017-18, the Board of County Commissioners appropriated $1,354,401 for 58 agencies, an increase of $213,638 above the FY 2016-17 appropriation. This included funding for eight new or previously unfunded agencies, which totaled $54,486.
    - Refugee Support Center did not apply for Outside Agency funds in FY 2017-18, but was awarded Social Justice funds in the amount of $11,340.
- On December 13, 2016 the Board of County Commissioners approved a funding target of 1.2% of the County's General Fund expenditures, less the appropriation for education expenses, for the purpose of funding outside agency operations. The County has historically funded Outside Agencies at 1% of the County Budget (Less Education Appropriation). Based on FY 2016-17 Approved Budget (Less Education Appropriation), 1.2% equates to $1,345,761.
- **Application Process**: For the FY 2018-19 Funding Process, the County received applications from 59 agencies. Requests totaled $1,828,491, an increase of $462,750 above the current year's appropriation. Seven, currently unfunded agencies requested $88,885. Seven, currently funded agencies did not apply in FY2018-19; ($38,202).
- **Commissioner Approved:** The Board of County Commissioners approved funding awards for 50 agencies totaling $1,401,173; an increase of $35,432 from the FY 2017-18 appropriations. Based on the Commissioners Approved Budget (Less Education Appropriation), 1.2% equates to $1,399,587.
- All of the outside agencies mentioned in this section are also referenced in the Non-departmental section of this document.

Attached Materials

I. FY 2018-19 Commissioner Approved Outside Agencies

II. Outside Agency Summaries

Outside Agencies Appropriation
FY 2018-19 Commissioner Approved Budget

Agency	FY 2017-18 Approved Budget	FY 2018-19 Agency Request	FY 2018-19 Manager Recommended	FY 2018-19 Commissioner Approved	Change from Approved Budget
1. FY 2018-19 Funded Agencies					
A Helping Hand	6,500	6,500	6,500	6,500	-
Big Brothers Big Sisters of the Triangle	5,800	10,000	6,430	6,430	630
Boomerang Youth Inc. [1]	11,725	16,000	13,008	13,008	1,283
Boys and Girls Club of Durham & Orange Co.	6,500	5,000	5,000	5,000	(1,500)
Bridge II Sports	5,438	11,000	6,272	6,272	834
Chapel Hill - Carrboro Meals on Wheels	15,000	18,000	15,900	15,900	900
Charles House	22,500	25,000	23,250	23,250	750
Club Nova	107,500	120,000	111,250	111,250	3,750
Community Empowerment Fund	13,750	20,000	15,625	15,625	1,875
Community Home Trust [2,3]	205,353	208,680	208,680	208,680	3,327
Compass Center for Women and Families	65,200	90,458	72,777	72,777	7,577
Dispute Settlement Center [1]	81,500	85,000	81,850	81,850	350
Duke Homecare & Hospice	1,100	1,200	1,115	1,115	15
El Centro Hispano	31,905	35,000	32,834	32,834	929
El Futuro [2]	31,250	35,000	32,375	32,375	1,125
EmPOWERment	27,500	30,000	28,250	28,250	750
Farmer Foodshare	6,250	10,000	7,375	7,375	1,125
Freedom House	36,000	37,000	36,300	36,300	300
Habitat for Humanity	37,500	50,000	41,250	41,250	3,750
Hillsborough Arts Council	9,750	16,500	10,763	10,763	1,013
Historic Hillsborough Commission	9,028	9,200	9,054	9,054	26
Historical Foundation	6,699	16,388	9,606	9,606	2,907
Human Rights Center of Chapel Hill & Carrboro	8,750	15,500	10,775	10,775	2,025
Interfaith Council	50,000	101,500	55,150	55,150	5,150
KidSCope	75,000	75,000	75,000	75,000	-
Kidzu Children's Museum	10,460	27,339	12,992	12,992	2,532
Ligo Dojo of Budo Karate [1,2]	3,000	4,000	3,000	3,000	-
Marian Cheek Jackson Center	11,250	40,000	19,875	19,875	8,625
Movement of Youth Inc.	20,213	88,986	30,529	30,529	10,316
OE Enterprises, Inc.	54,550	54,550	54,550	54,550	-
Orange Congregations in Missions	71,415	92,415	77,715	77,715	6,300
Orange County Disability Awareness Council	8,250	10,000	8,513	8,513	263
Orange County Literacy Council	15,600	17,000	15,810	15,810	210
Orange County Living Wage	17,725	20,000	18,408	18,408	683
Orange County Partnership for Young Children	5,500	7,000	5,950	5,950	450
Orange County Rape Crisis Center	52,500	60,000	54,750	54,750	2,250
Orange County Rural Alliance	12,500	40,000	20,750	20,750	8,250
Pathways to Change [5]	9,400	7,000	7,000	7,000	(2,400)
Piedmont Health Services, Inc.	16,500	16,500	16,500	16,500	-
Planned Parenthood	20,000	20,000	20,000	20,000	-
Refugee Support Center	11,340	5,000	5,000	5,000	(6,340)

Outside Agencies Appropriation
FY 2018-19 Commissioner Approved Budget

Agency	FY 2017-18 Approved Budget	FY 2018-19 Agency Request	FY 2018-19 Manager Recommended	FY 2018-19 Commissioner Approved	Change from Approved Budget
1. FY 2018-19 Funded Agencies (cont'd)					
Senior Care of Orange County	35,000	35,000	35,000	35,000	-
TABLE	8,500	15,000	10,450	10,450	1,950
The Arc of the Triangle	6,450	7,500	6,608	6,608	158
The Art Therapy Institute	3,300	5,000	3,555	3,555	255
The Arts Center	12,500	15,000	13,250	13,250	750
The Exchange Club Child Abuse Prevention [2]	9,638	22,390	13,464	13,464	3,826
Triangle Bikeworks	2,200	7,500	3,790	3,790	1,590
Voices Together	17,500	20,000	18,250	18,250	750
Volunteers for Youth [1]	8,750	12,000	9,075	9,075	325
1. Total - FY 2018-19 Funded Agencies	**$ 1,321,539**	**$ 1,697,106**	**$ 1,401,173**	**$ 1,401,173**	**$ 79,634**
2. FY 2018-19 Unfunded Agencies					
Chapel Hill - Carrboro Public School Foundation	563	-	-	-	(563)
Centre for Homeownership	-	25,000	-	-	-
Child Care Services Association	5,250	35,000	-	-	(5,250)
Diaper Bank of NC	-	10,000	-	-	-
Josh's Hope Foundation	-	13,600	-	-	-
Orange County Food Council [4]	20,376	-	-	-	(20,376)
Orange Partnership for Alcohol and Drug Free Youth	-	5,385	-	-	-
Our Wild Neighbors	-	23,000	-	-	-
Piedmont Wildlife Center	4,475	-	-	-	(4,475)
Public Gallery of Carrboro - WCOM-LP Radio	1,000	-	-	-	(1,000)
Ronald McDonald House	-	10,000	-	-	-
SKJAJA Fund	-	1,900	-	-	-
St. Joseph CME Church	3,750	-	-	-	(3,750)
Tides Center - Youth Forward	750	7,500	-	-	(750)
WHUP Radio	1,000	-	-	-	(1,000)
Youth Community Project	7,038	-	-	-	(7,038)
2. Total - Unfunded Agencies	**$ 44,202**	**$ 131,385**	**$ -**	**$ -**	**$ (35,601)**
Grand Total	**$ 1,365,741**	**$ 1,828,491**	**$ 1,401,173**	**$ 1,401,173**	**$ 35,432**

Notes:

1. The agency receives State Juvenile Crime Prevention Council (JCPC)funds; the County provides a 30% match.
2. Finance and Administrative Services administers all agency contracts with the following exceptions: Club Nova (a part of Cardinal Innovations MOE funds $95,000), Community Home Trust (Housing), El Futuro (Public Health), Ligo Dojo of Budo Karate (Social Services - Youth Enhancement Funds), and The Exchange Club Child Abuse Prevention Center (Social Services).
3. Community Home Trust requested an increase in funding for FY 2018-19. This increase is based on an interlocal agreement formula.
4. Orange County Food Council did not apply for funding through the Outside Agency process. A new division was approved in The County Manager's Office. Please reference The County Manager's Office section of this document.
5. Behavioral Insights changed their agency name to Pathways to Change in August, 2017.

Outside Agency Summaries

1. FY 2018-19 Funded Agencies

A Helping Hand **$6,500**

A Helping Hand enables senior citizens to live independently, maintain high levels of wellness and avoid institutionalized care. Services provided include transportation to the doctor, assistance with shopping for nutritious food and preparing healthy meals, assistance with business correspondence, and light housekeeping for a clean and safe home environment.

Big Brothers Big Sisters of the Triangle **$6,430**

Big Brothers Big Sisters provides children facing adversity with strong and enduring professionally supported one-to-one relationships that change their lives for the better, forever. Big Brothers Big Sisters (BBBS) of the Triangle offers two services: community-based and school-based mentoring.

Boomerang Youth Inc. **$13,008**

Boomerang is an alternative suspension program for middle and high school a student that engages youth, at-risk for disconnection and their communities, with a supportive alternative environment for out of school time, and advocating for community. This agency receives a county match through the Juvenile Crime Prevention Council (JCPC) program; see the Public Safety Non-Departmental Section for more details.

Boys and Girls Club of Durham & Orange County **$5,000**

The Boys and Girls Club of Easter Piedmont provides Orange County school age children and youth, especially from challenging circumstances, with a professionally supervised, consistent environment where they are safe, equally accepted and able to participate in goal-oriented programs that enhance their self-esteem and assist them to achieve their full potential as productive, responsible and caring citizens.

Bridge II Sports **$6,272**

Bridge II Sports creates opportunities for children and adults with physical challenges to participate in team, individual, and recreational activities. Funds will support recruitment efforts and adapted sports programs that serve Chapel Hill residents, with physical disabilities.

Chapel Hill-Carrboro Meals on Wheels **$15,900**

The Chapel Hill-Carrboro Meals on Wheels program aims to nourish the bodies and spirits of the homebound with a balanced meal and the human connection they need to help them live independently. The agency uses volunteers to deliver nutritious noonday meals with cheerful personal visits to those who are homebound or recovering from surgery. Chapel Hill-Carrboro Meals on Wheels received one-time funds for direct meal delivery in FY 2018-19. Please see the Human Services Non-Departmental section for more information.

Chapel Hill – Carrboro Public School Foundation **$0**

The Chapel Hill – Carrboro Public School Foundation become incorporated in 1983. Their mission is to create opportunities for students and teachers. Funding supports the Blue Ribbon Youth Leadership institute. This agency did not apply for Outside Agency funding in FY 2018-19.

Charles House **$23,250**

Charles House is a private, nonprofit organization whose mission is threefold: 1) Enriching the lives of seniors; 2) Supporting families caring for aging family members; and 3) Representing the community's commitment to its elders.

Child Care Services Association **$0**

Child Care Services Association mission is to ensure that affordable (no more than 10% of a family's gross earnings are used to purchase childcare for one child), accessible, high quality childcare is available for all young children and their families. This agency was not approved funding in FY 2018-19.

Club Nova **$111,250**

Club Nova provides opportunities for individuals with mental illness to lead meaningful lives of their choice in the community. Club Nova serves adults in Orange County, living with severe and persistent mental illness, and provides them with structured daily activities, as well as social, vocational and residential opportunities that they would not otherwise have. This agency will be funded with maintenance of effort (MOE) funds through Cardinal Innovations / OPC Mental Health ($95,000) and county general funds ($16,250).

Community Empowerment Fund **$15,625**

The Community Empowerment Fund (CEF) cultivates opportunities, assets and communities that support the alleviation of homelessness and poverty. CEF is a student-powered nonprofit that pairs volunteers with its members to provide personalized, one-on-one assistance.

Community Home Trust **$208,680**

Community Home Trust is a nonprofit provider of affordable housing. Its mission is to create and maintain permanently affordable housing. The agency implements the inclusionary housing policies of local governments. Although the agency's funding is budgeted in the Human Services Non-Departmental accounts, the Department of Housing and Community Development administers the contract.

Compass Center for Women and Families **$72,777**

The Compass Center helps individuals and families build stable lives by increasing self-sufficiency and preventing domestic violence. The agency provides direct services, including crisis response and court advocacy, and long-term tools for self-sufficiency, including financial literacy education, career exploration and access to legal information.

Dispute Settlement Center **$81,850**

The Dispute Settlement Center promotes and brings about peaceful settlement of disputes and prevents the escalation of conflict through mediation, facilitation, conciliation, and training. This agency receives a county match through the Juvenile Crime Prevention Council (JCPC) program; see the Public Safety Non-Departmental Section for more details.

Duke Homecare and Hospice **$1,115**

Duke Homecare and Hospice provides medical, psychosocial, spiritual and bereavement care for terminally ill patients and families, regardless of ability to pay. Bereavement services are provided to anyone in the community, regardless of connection to hospice, through individual, family, and group sessions, as well as in the Chapel Hill-Carrboro and Orange County School Systems.

El Centro Hispano **$32,834**

El Centro Hispano is a grassroots community-based organization dedicated to strengthening the Latino community and improving the quality of life of Latino residents in Carrboro, Chapel Hill, and the surrounding area. El Centro Hispano in Carrboro creates programs to build community strengths and skills through referral/resource services, translation/interpretation, employment services, legal consultations and mediation; and English for speakers of other languages (ESOL) literacy.

El Futuro **$32,375**

El Futuro addresses the behavioral health needs of North Carolina's Latino community by promoting behavioral health awareness, enhancing existing services, and developing a model clinic. Funds will support mental health and substance abuse services, for uninsured Orange County residents, for whom there are no other available services. The Health Department – Public Health division will administer and oversee this agencies grant. MOE funds will be associated with agency's funding ($27,500).

EmPOWERment **$28,250**

The mission of EmPOWERment is to emPOWER people and communities to control their own destinies through affordable housing, advocacy, community organizing and grassroots economic development. With funding provided through the Human Services grant, EmPOWERment, Inc. has created a one-stop shop for affordable rental programs and services.

Farmer Foodshare **$7,375**

Farmer Foodshare connects farm fresh food with agencies that serve the hungry. Formed by the farmers and shoppers of the Carrboro Farmers' Market, the agency provides fresh food to agencies, such as food pantries and local schools that needed the healthiest possible food in their programs.

Freedom House Recovery Center **$36,300**

Freedom House promotes enhances and supports recovery for men, women, and children affected by substance use disorder and mental illness by using a holistic, evidence-based and person-centered approach. Our expertise and broad array of treatment services stabilize nurture and enhance the personal growth and development of those we serve so that they can recover to live rich, full lives.

Habitat for Humanity of Orange County **$41,250**

Habitat for Humanity provides decent affordable housing for families earning less than half of the area median income and who live in substandard housing. HHOC constructs simple, well-built homes that are then sold to qualifying families at affordable prices. Funding supports their "A Brush with Kindness" program.

Hillsborough Arts Council **$10,763**

The Hillsborough Arts Council's mission is to "Enrich our Community through the Arts". Funding will assist with the year-end goals of: (1) Sustain Current Programs, (2) Expand Revenue-generating art lessons and retail opportunities, and (3) use our 30th anniversary to rebrand HAC and build development efforts.

Historic Hillsborough Commission **$9,054**

The Historic Hillsborough Commission maintains and preserves the Burwell School Historic Site, located on Churton Street in Hillsborough; interprets the history of 19th century Hillsborough for the enrichment of the public; and to celebrate and promote the culture and heritage of Hillsborough and Orange County.

Historical Foundation of Hillsborough and Orange County **$9.606**

The Orange County Historical Museum, located in Hillsborough, enlightens and engages the community and visitors from around the world by preserving and interpreting the history of Hillsborough and Orange County.

Human Rights Center of Chapel Hill and Carrboro **$10,775**

The Human Rights Center dba Refugee Community Partnership builds a powerful community support infrastructure to enable and sustain the complex process of rebuilding home. Through relationship-based support, opportunity development, and cultural stewardship, RCP bridges the gap between local refugee communities and the services, resources, and opportunities they need. Funds will support bi-weekly ESL classes and general agency operations. The Refugee Community Partnership operates under The Human Rights Center of Chapel Hill and Carrboro.

Inter-Faith Council for Social Service (IFC) **$55,150**

The Inter-Faith Council meets basic needs and helps individuals and families achieve their goals. They provide shelter, food, direct services, advocacy and information to people in need. The IFC accomplishes this through strong partnerships with volunteers, staff and those we serve. They rely on the active involvement of caring individuals, congregations and other community organizations.

KidSCope **$75,000**

KidSCope is an early intervention program that offers services to young children who are experiencing social, emotional, and/or behavioral difficulties. KidSCope will provide therapeutic mental health services and parent education to young Orange County children and their families.

Kidzu Children's Museum **$12,992**

With focus on S.T.E.M., the arts, child health and wellness and emerging literacy, "Kidzu's mission is to inspire children and the adults in their lives to learn through creative and purposeful play." Funding supports the Outreach STEM program and access to STEM programs.

Ligo Dojo of Budo Karate **$3,000**

Ligo Dojo strengthens the minds, bodies and hearts of young people through karate training, because hard physical training leads to increased spiritual strength and patience, which in turn leads to the ability to make better life decisions. The agency also deepens relationships between people of diverse backgrounds, strengthens American communities, and creates create individuals who are 'community minded' and open-minded. This agency receives a county match through the Juvenile Crime Prevention Council (JCPC) program; see the Public Safety Non-Departmental Section (Young Warriors) for more details. Ligo Dojo of Budo Karate will contract directly with Social Services and funds will be administered from Social Services' Youth Enhancement funds. Funds will only be disbursed as parents/children choose his organization and are eligible for the Youth Enhancement program.

Marian Cheek Jackson Center **$19,875**

The Marian Cheek Jackson Center advances the vitality, diversity, and historical integrity of neighborhoods struggling with displacement. Established in 2008, the agency preserves, engages, and acts on the rich history of Northside and Pine Knolls.

Movement of Youth, Inc. **$30,529**

Movement of Youth (MOY) prepares diverse youth to lead and succeed in the 21st Century through mentoring and targeted enrichment activities led by college students. MOY aspires to be the nation's leading movement for young people to disrupt the status quo and build a safer, smarter, more socially conscious world. Funding supports the My Brother's Keeper program.

OE Enterprises **$54,550**

OE Enterprises is a community rehabilitation program. OE Enterprises provides vocational training and sheltered employment programs for Orange County citizens who have employment barriers. OE Enterprises is a thriving business that promotes achievements, self-reliance, life choices and respect through relationships with community partners.

Orange Congregations in Mission (OCIM) **$77,715**

Orange Congregations in Missions provides services to economically-challenged and homebound northern Orange County residents through volunteer efforts of diverse congregations and individuals. The agency provides nutritious food and financial assistance to the economically insecure population of northern Orange County and provides nutritious meals to the frail and elderly in our community. OCIM received one-time funds for direct meal delivery in FY 2018-19. Please see the Human Services Non-Departmental section for more information.

Orange County Disability Awareness Council **$8,513**

The Orange County Disability Awareness Council offers educational and advocacy projects to promote opportunities for persons with disabilities to work and live in an environment free of architectural, attitudinal, economic, structural, and societal barriers.

Orange County Food Council **$0**

The Orange County Food Council's mission is to build the community food security, encourage economic development through promotion of a healthy, local food system, and preserve farmland in Orange County. This agency did not apply for funds during the Outside Agency process. A new division is recommended in The County Manager's Office.

Orange County Literacy Council **$15,810**

The Orange County Literacy Council helps adults reach their education, employment and life goals. Trained volunteers provide individualized and small group instruction to adult learners who want to improve their reading, writing, basic math, English language and GED preparation skills.

Orange County Living Wage **$18,408**

Orange County Living wage is a non-profit 501c3 organization that is focused on promoting a living wage in Orange County, North Carolina. Through our employer certification program, we certify Orange County employers that pay their employees a living wage. The certification is voluntary on the parts of the employees.

Orange County Partnership for Young Children **$5,950**

The Orange County Partnership for Young Children aims to ensure that all young children arrive at school healthy and ready to succeed. Funds support the Transplanting Traditions Community Farm refugee farm project and Growing Health Kids Community Gardens Project.

Orange County Rape Crisis Center **$54,750**

The Orange County Rape Crisis Center works to stop sexual violence and its impact through support, education, and advocacy. The agency provides residents with 24-hour crisis intervention services, community education, training, and provides educational programs for students, in Chapel Hill-Carrboro City Schools and Orange County Schools.

Orange County Rural Alliance **$20,750**

Orange County Rural Alliance (OCRA) is part of a community-based alliance that is building awareness of the needs of rural seniors and supports them with what they need to age in place with independence and dignity. OCRA helps with access to county services, safe homes, nutritious food and friendly human contact. OCRA delivers hot meals to rural seniors in underserved areas. Funding supports OCRA's meals on wheels program. OCRA received one-time funds for direct meal delivery in FY 2018-19. Please see the Human Services Non-Departmental section for more information.

Pathways to Change **$7,000**

A pathway to Change, Inc. provides classes to meet the needs of those required by a North Carolina mandate to participate in a state certified domestic violence Batterer Intervention Program. Additionally, Pathways to Change intends to provide other services to identify client needs and link clients to needed services. This agency requested a reduction in funding for FY 2018-19. Behavioral Insights Inc. changed their agency name to Pathways to Change in August, 2017.

Piedmont Health Services **$16,500**

Piedmont Health Services has served the health care needs of the citizens of central North Carolina, since 1970. The agency operates several community health centers, provides high quality, comprehensive family health care services and offers payment on a sliding fee scale, for those who qualify. The agency also provides bilingual care to a growing Spanish-speaking population.

Piedmont Wildlife Center **$0**

Piedmont Wildlife fosters healthy connections among people, wildlife and nature through nature education, conservation and a wildlife assistance program. The center's education programs are geared to school-aged children, their families and the general public; it works to instill awareness and deeper appreciation for nature and the wildlife that share the community's environment. This agency did not apply for funds through the Outside Agency process in FY 2018-19.

Planned Parenthood of Central North Carolina **$20,000**

Planned Parenthood is an essential health care provider, committed to educating our communities and expanding and protecting access to reproductive health services. The agency provides education programming to reduce rates of unintended pregnancy and sexually transmitted infection in the County, and educates residents about insurance plans available under the Affordable Care Act and provides information to help them enroll.

Public Gallery of Carrboro (WCOM-LP Radio) **$0**

Public Gallery of Carrboro's missions is to educate, inspire, and entertain the diverse populations of Carrboro, Chapel Hill, and nearby areas. WCOM-LP Radio cultivates local music and facilitates the exchange of cultural and intellectual ideas, with particular regard for those who are overlooked or under represented by other media outlets. This agency did not apply for Outside Agency funding in FY 2018-19. The Community Relations department will contract with this agency to provide necessary services.

Refugee Support Center **$5,000**

The Refugee Support Center (RSC) is a volunteer-based organization established to facilitate the transition of Orange County refugees in their adjustment and integration into American culture. Our goal is to help refugees develop the skills and access the tools they need to thrive in their new home and allow them to become self-sufficient, contributing members of our society. This agency did not apply for Outside Agency funds in FY 2017-18, but was awarded Social Justice funds in the amount of $11,340.

Senior Care of Orange County **$35,000**

Senior Care of Orange county, Inc. provides program services to frail or disabled older adults to help remain in their homes with family as long as possible. The program provides financial support to the Florence Gray Soltys Adult Day Health Program under the auspices of Senior Care of Orange County, Inc.

St. Joseph CME Church **$0**

At the heart of Saint Joseph Christian Methodist Episcopal Church's mission is to transform lives through the message of faith, hope and love. Services are the hallmark of these three areas of our mission of Saint Joseph and must be communicated with more than mere words. Funding supports the Heavenly Groceries, emergency food assistance program. This agency did not apply for funds through the Outside Agency process in FY 2018-19.

TABLE **$10,450**

TABLE's mission is to provide healthy, emergency food aid every week to hungry children living in Chapel Hill and Carrboro, NC.

The Arc of the Triangle **$6,608**

The Arc of the Triangle works with and for people who have or are at risk for intellectual and/or developmental disabilities to promote full participation in areas of life in our community. Funds will offset the cost to provide educational and social experiences, not funded through Medicaid or State funding.

The Art Therapy Institute **$3,555**

The Art Therapy Institute (ATI) provides counseling services for children in schools, adult refugees at a local community health center, and adult women through refugee support groups. The services provided by ATI help their clients return to jobs and family life, and reintegrate into their communities. This agency will be funded with maintenance of effort (MOE) funds through Cardinal Innovations / OPC Mental Health ($3,000), and county general fund ($555). The County will administer both contracts (MOE and General Fund dollars) for ATI in FY 2018-19.

The Arts Center **$13,250**

The ArtsCenter exists in order to inspire creativity and to enrich the lives of people of all ages. The Arts Center links art, artists and audiences in Orange County through programs, events and classes designed in response to community needs and interests. Funds support youth programs and school shows.

The Exchange Club Child Abuse Prevention Center of NC/Alamance Family Ctr. $13,464

The Exchange Club seeks to prevent and treat child abuse and neglect. The Parent Aide program will provide in-home visitation services to 18 families at-risk for and/or involved in child abuse and neglect. Provision of services will be offered to all Orange County residents, for free. The Department of Social Services will budget and administer the contract funds, in FY 2018-19.

Tides Center – Youth Forward **$0**

Tides accelerate the pace of social change, working with innovative partners to solve society's toughest problems. Youth Forward, a project of Tides Center, is dedicated to advance a seamless array of services aligned to the needs of all youth in Chapel Hill – Carrboro by working with non-profits, schools, local governments, and others. This agency was not approved funding in FY 2018-19.

Triangle Bikeworks **$3,790**

Triangle Bikeworks has been in operation for four years and incorporated in the state of North Carolina since October 2012.The youth participants of Triangle Bikeworks are enriched in mind, body and spirit through transformative community, cultural and cycling experiences.

Voices Together **$18,250**

Voices Together is an Orange County-based non-profit that uses a specialized music therapy approach to help people with intellectual and developmental disabilities speak, communicate and express their thoughts, feelings and needs. The agency does this through groups in classrooms that employ our proprietary model and by training teachers, parents, therapists and caregivers in its methods and approach.

Volunteers for Youth **$9,075**

Volunteers for Youth provides services to Orange County youth to integrate them into the community in ways that help them make responsible choices and recognize that they have a stake in their future. This agency receives a county match through the Juvenile Crime Prevention Council (JCPC) program; see the Public Safety Non-Departmental Section for more details.

WHUP **$0**

WHUP is a Hillsborough based radio station. This agency did not apply for funds through the Outside Agency process in FY 2018-19. The Community Relations department will contract with this agency to provide necessary services.

Youth Community Project **$0**

Youth Community Project strives to create youth-run cultural center /café, where all teens can gather to discover and nurture their passions, in an open, respectful environment that celebrates the unique contributions of all people. This agency did not apply for funds through the Outside Agency process in FY 2018-19.

2. FY 2018-19 Unfunded Agencies

Centre for Homeownership **$0**

The mission of Centre for Homeownership is to enrich, empower, and invest in the economic growth of the community by providing housing counseling services, financial capability, homebuyer education, affordable housing opportunities, and small business training. The Manager does not recommend funding for this agency in FY 2018-19. However, the Housing and Community Development department will collaborate with this agency on programs not currently offered by the County to enhance services.

Diaper Bank of NC **$0**

The mission of the Diaper Bank of North Carolina is to promote and protect dignity of each resident by improving access to personal hygiene products and other basic necessities, thereby removing barriers to education, employment, and personal fulfillment. The Manager does not recommend funding for this agency in FY 2018-19. However, the department of Social Services will collaborate with this agency on programs not currently offered by the County to enhance services.

Josh's Hope Foundation **$0**

Josh's Hope Foundation bridges gaps in services to young adults 18-35 years old with mental illness or substance abuse issues which help reduce risk factors around unemployment, homelessness, poverty, and incarceration, substance use, suicide and isolation from family friends while improving outcomes which increase a participants quality of life, resiliency, successful independent living and appropriate inclusion in the community. The Manager does not recommend funding for this agency in FY 2018-19. However, the Criminal Justice Resources department will collaborate with this agency on programs not currently offered by the County to enhance services.

Orange Partnership for Alcohol and Drug Free Youth **$0**

OPADFY is a community coalition working to prevent underage drinking and substance abuse in Hillsborough and surrounding areas through community collaboration, education, policy advocacy and youth empowerment.

Our Wild Neighbors **$0**

The mission of Our Wild Neighbors is to strive to promote the understanding of nature and the protection of wildlife. We seek to meet our mission by dedicating ourselves to the care of orphaned and injured wildlife, and by actively engaging in the community as educators and advisors. The Manager does not recommend funding for this agency in FY 2018-19. However, the Animal Services department is developing a Request for Proposal (RFP) for Wildlife services.

Ronald McDonald House **$0**

The Ronald McDonald House of Chapel Hill (RMH) enables access to quality health care by providing a home-away-from-home for families of seriously ill or injured children who are receiving treatment at area hospitals. The House offers families of pediatric patients a safe and comfortable place to rest during their child's treatment.

SKJAJA Fund **$0**

SKJAJA Fund provides kids in families with limited resources in Chapel Hill and Carrboro, NC, the opportunity to participate in social and education enrichment activities including, but not limited to: team sports, art or dance classes, private music lessons, academic tutoring, summer camps, and school band/orchestra. Each child who receives funding is required to “pay it forward” – i.e., do a good deed for someone else without expecting anything in return.

ORANGE COUNTY
NORTH CAROLINA

FY 2018-2023
Capital Investment Plan

Commissioner Approved

FY 2018-23 Capital Investment Plan

Commissioner Approved

Bonnie Hammersley, County Manager

Travis Myren, deputy county manager

Gary Donaldson, Chief Financial Officer

Paul Laughton, Deputy director
Finance and Administrative Services

ORANGE COUNTY, NORTH CAROLINA

Board of County Commissioners



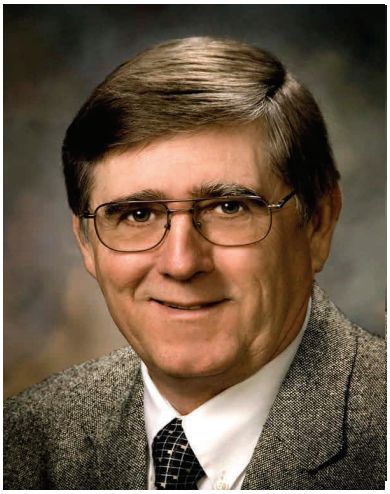
Mark Dorosin, Chair



Penny Rich, Vice-Chair



Mia Burroughs



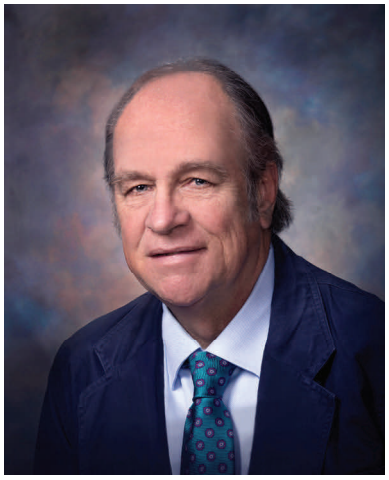
Earl McKee



Barry Jacobs



Renee Price



Mark Marcoplos

ORANGE COUNTY
NORTH CAROLINA

April 3, 2018

TO: Board of Orange County Commissioners

FROM: Bonnie Hammersley
County Manager

RE: Manager's Recommended FY 2018-2023 Capital Investment Plan

I am pleased to submit the County Manager's Recommended Capital Investment Plan (CIP) for FY 2018-23 for your consideration. The CIP serves two important functions. First, it authorizes capital appropriations for the next fiscal year. If approved by the Board, County staff will proceed with implementing these projects during the next fiscal year. The second purpose of the CIP is to plan for the future. The Plan contains detailed recommendations for capital projects five years into the future and more general descriptions of projects that would occur in the subsequent five years, projecting a total of ten years into the future. These future project plans are integrated into the County's budget projection model for long term financial forecasting.

Recommended capital expenditures for FY 2018-19 total $42 million. Of this amount, $28.51 million is recommended for County capital projects, $2.46 million is recommended for proprietary fund spending including water and sewer projects, Solid Waste, and Sportsplex, and $11.1 million is recommended for school capital improvements.

The recommended FY 2018-19 CIP represents a decrease of approximately $68 million compared to the FY2017-18 Approved CIP pending a FY2017-18 budget amendment for the Chapel Hill-Carrboro City Schools bond projects. Based on new cost information for Chapel Hill High School and a revised project and cash flow schedule, the Board of County Commissioners will be asked to consider an amendment to the FY2017-18 Capital Budget that authorizes $72.1 million to be borrowed this fiscal year. This amount represents all of Chapel Hill-Carrboro City Schools' share of the $120 million school bond passed in 2016. When the bond funds are excluded from this comparison, the total Recommended FY2018-19 CIP represents an increase of approximately $4.17 million compared to last fiscal year.

This memorandum describes projects that are recommended in the first year of the FY2018-23 CIP and other significant changes that are recommended compared to the CIP approved last fiscal year.

Policy Priorities

The Board of County Commissioners adopted a variety of policy priorities in 2016 consistent with existing Board goals. The CIP recommends funding associated with many of those priorities as well as funding for projects that have been introduced and approved conceptually as part of the Board's regular legislative process.

- **Affordable Housing Bond - $2.5 million**

  The 2016 Bond Referendum authorized a total of $5 million for affordable housing initiatives. The first half of those authorized funds ($2.5 million) was awarded through a Request for Proposal process in June of 2017. These awards will assist in the creation of fifty-three (53) affordable housing units through partnerships with nonprofit agencies. The second half of the bond funds ($2.5 million) is recommended for FY2018-19. These funds will be awarded using a similar competitive process.

- **Sheriff Office Body Worn Cameras - $300,000**

  In February, the Orange County Sherriff reported the results of a successful body worn camera pilot project. The Sherriff indicated that his office was prepared for a full implementation of this technology pending a funding decision by the Board of Commissioners, and the County Manager reported that this initiative would be included in the FY2018-19 CIP. The FY2018-19 CIP recommends $300,000 to implement this initiative. Due to the integration of these devices with portable radios, these funds are recommended to be reallocated from the Communication System Improvements project allowing both needs to be satisfied using the same amount of total funding.

- **Community Centers - $100,000**

  The FY2018-19 CIP includes $100,000 for an analysis of facility options for the Efland-Cheeks Community Center. This analysis will include an evaluation of programming and facility needs and projections for growth. The current site is constrained by impervious surface limitations and will not allow for an expansion of the building footprint. As a result, other sites may need to be considered if facility expansion is needed to accommodate current demand and projected growth.

- **Economic Development – Water and Sewer Projects - $145,000**

  In FY2017-18, the Board authorized funding to conduct an analysis of the County's Economic Development Districts (EDD's). This report highlighted the importance of having sites that are prepared for development including the availability of water and sewer service. The County has previously appropriated over $5.5 million to build out water and sewer infrastructure in the economic development districts to stimulate commercial and industrial development and job creation. The recommended CIP for FY2018-19 adds $145,000 for engineering services to begin designing the Buckhorn-Mebane Phase 3

infrastructure project. This project will upgrade an existing lift station and extend utilities under the Interstate in the Buckhorn EDD. The total cost of Phase 3 is estimated to be $1.36 million and is scheduled to begin in FY2019-20. Debt service on water and sewer projects is paid using the portion of Article 46 sales tax revenue dedicated to economic development.

- **Emergency Medical Services (EMS) Substation with Solar Pilot - $1.5 million**

  The Board has supported the development of new Emergency Medical Services (EMS) Substations to upgrade and strategically locate emergency response facilities throughout the County. The FY2017-18 CIP included a partnership with the Orange Rural Fire Department and the Town of Hillsborough to collocate an EMS substation with a fire station and police substation in the Waterstone development in Hillsborough. The FY2018-19 CIP is recommending a stand-alone substation in the Efland area to replace an existing substation on Mount Willing Road. The existing station is incapable of expansion and would not support the level of investment necessary to comply with the fire code for sleeping quarters. The County has identified a site for the new substation and, if approved, would proceed with property acquisition and construction in FY2018-19.

  The new facility will also include solar photovoltaic panels to reduce the cost of operations and improve sustainability. The Board has consistently prioritized sustainable practices in all aspects of County operations, and this project will serve as a pilot for a new standard of including solar photovoltaic systems in all new construction.

- **Facility Accessibility and Security Improvements - $114,500**

  One component of the Space Study Work Group focused on facility safety and security. The CIP recommends $114,500 in FY 2018-19 to fund camera equipped security systems at the Historic Courthouse and Orange County fuel station. This project will also upgrade fire alarm systems at the Court Street Annex, Orange County Public Transportation Administration Offices, and the Visitors Bureau building to maintain code compliance. This appropriation will also be used to replace a wheelchair lift at Central Recreation which has reached the end of its useful life.

- **Orange County Public Transit (OCPT) Bus Shelters - $125,000**

  The Board has emphasized the need to provide transportation options for County residents. Orange County Public Transit (OCPT) currently provides fixed route services within the Town of Hillsborough, from Hillsborough to the Town of Chapel Hill and, most recently, from Hillsborough to the City of Mebane. This project would install up to five bus shelters along OCPT routes. Based on ridership, these shelters would most likely be placed on either the Hillsborough Circulator route or the Orange-Chapel Hill Connector route. Funding for this project will be allocated from the Article 43 transit sales tax fund.

- **School Capital Improvements - $11.1 million**

  The recommended CIP includes a total of $11.1 million to finance a variety of school capital improvements and deferred maintenance. This total amount is consistent with prior year allocations but represents a change in how recurring capital is funded. The Recommended CIP funds $3 million in recurring capital using debt financing instead of cash financing to provide short term flexibility in the operating budget. The remainder of the funding comes from a mix of sources including lottery proceeds, Article 46 sales tax proceeds, and $1 million in debt financing specifically targeted at facility improvements in older schools.

  As discussed above, the cost and project schedule for the Chapel Hill High School bond project will accelerate the need to access nearly all of the $72 million in bond funds allocated to Chapel Hill-Carrboro City Schools at one time. Bond projects for Orange County Schools continue at the pace assumed in prior year Capital Investment Plans with the two remaining bond draws of approximately $16 million each occurring in FY2019-20 and FY2021-22.

Continuation Funding

Continuation funding is recommended for projects that are either currently underway or those for which planning funds were appropriated in prior years.

- **Conservation Easements – $1 million**

  The CIP recommends continuing funding for conservation easements as part of the Lands Legacy program. Due to the timing and funding requirements of easement acquisitions, conservation easement funding was restructured into $1 million increments every other year. This total appropriation is comprised of $500,000 in County funds and an additional $500,000 in matching funds from State and Federal grants. The County uses conservation easements, among other strategies, to protect prime or threatened farmland, sensitive natural areas and wildlife habitat, or water quality buffer lands in water supply watersheds.

- **Detention Facility - $12.5 million**

  The original site for the Detention Center on Highway 86 could not be used because the State of North Carolina would not agree to an acceptable ground lease for the facility. Following those negotiations, the County evaluated alternative sites including the location of the existing facility, a site adjacent to the existing facility in downtown Hillsborough, and two sites outside of the downtown area. Based on this analysis, the County initiated the acquisition process for a site off of Highway 70 in the Hillsborough Extraterritorial Zoning Jurisdiction. This site is also able to accommodate a new Environment and Agriculture Center that was authorized in the FY2017-18 CIP at $3.38 million and a Parks Operations Base that is currently part of a future phase of the Blackwood Farm Park development. The cost of the operations base is currently estimated to be $2.57 million. No additional new funds would need to be added to the Capital Investment Plan, but the timing of projects may need to be restructured in future years.

  If the site is acquired this fiscal year, design work would be completed and construction would begin in the summer of 2019. A portion of the total construction cost for the Detention Center ($12.5 million of $20 million) is recommended for appropriation in the FY2018-19 CIP. The balance of the construction costs would be recommended in next year's Capital Investment Plan.

- **Orange County Southern Branch Library – $5.6 million**

  In October of 2017, the Board approved a development agreement with the Town of Carrboro to jointly develop and occupy a new facility at 203 South Greensboro Street. The facility would include space for the County's Southern Branch Library as well as Town offices and potentially other tenants. Funding for the construction phase of this project is recommended in FY2018-19 at $5.6 million. Along with the recommended capital commitment for design and construction costs, the CIP continues to recognize the additional operating expenses that will be required to operate this branch. The net new operating costs are currently estimated at approximately $622,000 annually after deducting the operating costs associated with the two existing County funded library resources in the Town of Carrboro.

Parks, Open Space, and Trail Development

The Board has consistently expressed support for parks, open space, and trail development that preserve natural areas of the County and promote nature activities for County residents. This support is represented by the Parks and Open Space Master Plan as well as the individual master plans that have been adopted and periodically updated for each park property. The FY2018-19 CIP recommends funding for the following projects:

- **Blackwood Farm Park - $1.79 million**

  The FY2018-19 CIP recommends $1.79 million to begin construction of Phase II of Blackwood Farm Park. Phase II construction includes new picnic shelters, restrooms, an amphitheater, a disc golf course, and other improvements to the existing grounds and facilities.

- **Mountains to Sea Trail - $110,000**

  Prior year funding of $521,000 is authorized for easement acquisition and initial trail construction. The FY2018-19 CIP recommends reallocating funds from the Upper Eno Nature Preserve project to the Mountains to Sea Trail project to construct waystation facilities at Seven Mile Nature Park. The waystation facilities will include a well and rest areas.

Information Technology and Communications

Significant information technology and communication improvements are financed through the Capital Investment Plan. These projects maintain and expand the capabilities of the County's current information technology infrastructure, employ new technologies to better meet the needs of County residents, protect and store critical data, and improve internal operating efficiencies.

- **Information Technology Infrastructure and Board Technology Initiatives - $500,000**

  The FY 2018-19 CIP recommends $450,000 for Information Technology Infrastructure that would fund server upgrades, end user device replacements, data storage, network improvements, and the continued deployment of wireless capabilities. An additional $50,000 is recommended to fund technology priorities defined by the Board of County Commissioners that may not be included in the other requests.

- **Communication System Improvements - $505,000**

  The County has been engaged in a multiyear effort to replace its radio communication equipment. For FY2018-19, $505,000 is recommended to complete the replacement of radios in the Sheriff's Office.

- **Register of Deeds Automation - $80,000**

  The Register of Deeds is pursuing the replacement of software that is twelve years old and does not provide the functionality to meet the needs of the department. This project will be funded using automation fees that are specifically designated by State Statute to improve technology capabilities in the Register of Deeds Office. Each year, the County budgets $80,000 which is allowed to accumulate over time to make these significant technology investments.

Building and Infrastructure Improvements

The Recommended CIP also includes building and infrastructure investments that are important to the continued safety, security, and maintenance of County facilities and operations.

- **Criminal Justice Resource Department - $275,000**

  The Criminal Justice Resource Department is currently located in two different buildings. As this program grows in scope and complexity, additional office space will be required to meet the needs of staff. The FY2018-19 CIP includes $275,000 to remodel underutilized office space in the Gateway facility near the Register of Deeds Office to accommodate current staffing needs and some amount of future growth. This project also includes installing a dry sprinkler system in the Register of Deeds Office to protect vital land records in the event the fire suppression system is activated.

- **Link Center Remodel - $50,000**

  The FY2017-18 CIP included funding to relocate the Public Defender's Office from a County owned building on King Street to the lower level of the John Link Jr. Government Services Center. This relocation will result in the loss of meeting space on the lower level of the Link Building. The FY2018-19 CIP includes $50,000 to enhance the large meeting space on the main floor of the Link Building so that it can be more intensively used. After the Public Defender Office is vacated, the Board may consider how that facility could be repurposed or sold.

- **Old Courthouse Square – Building and Grounds Improvements - $20,000**

  The FY2018-19 CIP proposes funds for an engineer to design renovations to the Historic Courthouse Facility. The renovations would include exterior restoration and structural repairs, foundation drainage, sidewalk restoration, lighting, and public seating.

- **Other Critical Infrastructure Improvements for 2018-19**

  - ***HVAC Projects*** - $142,000 to install air conditioning at the Motor Pool facility and to replace HVAC equipment at the Emergency Services Communication Tower.

- ***Roofing and Building Façade Projects*** – $369,800 to fund a needs assessment and condition study of existing facilities as well as specific façade repairs at the Central Recreation Building, Motor Pool Facility, and the John Link Jr. Government Services Center.
- ***Vehicle Replacements*** - $689,328 to replace seven (7) Sheriff's Office patrol vehicles, two (2) Sheriff's Office transport vehicles, a remount of an existing Animal Services vehicle, and two (2) Emergency Services Ambulances.

Financing the Capital Investment Plan

The Recommended Capital Investment Plan for FY2018-19 totals $42 million in expenditures. Of that amount, $35.5 million is recommended to be financed by County funded debt. Other significant sources of funds include Lottery Proceeds and Article 46 sales tax proceeds. Both of these sources are dedicated to fund school capital needs and are estimated to contribute approximately $3.2 million to the resources used to support the CIP.

Debt Capacity Target and Next Steps

County policy establishes a debt service capacity target of fifteen percent (15%) of general fund revenues. The cost increase and cash flow needs associated with the Chapel Hill High School project will have an impact on the ease with which the County can both comply with the debt capacity policy and match the debt service repayment schedule with available tax revenues. This acceleration means that higher debt service payments will be due earlier in the debt service repayment schedule than previously modeled.

The debt affordability target may be achieved if some interest only payments are included in each of the debt issuances included in the FY2018-23 CIP. County staff are in active discussions with the Local Government Commission about the extent to which that approach will be allowed. As the Board considers the CIP, staff will provide updates and recommend necessary adjustments so that the Board is comfortable with the current and planned debt over the course of the FY2018-23 CIP.

Finally, I would like to thank Deputy County Manager, Travis Myren, for leading the development of the CIP this year and for working with each of the department directors to create a capital plan that addresses the Board's priorities. I would also like to thank the County's Finance and Administrative Services team most notably Chief Financial Officer, Gary Donaldson, and Deputy Finance Director, Paul Laughton. Their sharp financial acumen, attention to detail, and impressive work ethic shaped and produced the document we are introducing today for the Board's consideration.

I look forward to working with you over the next several weeks to improve upon the Manager's Recommended Capital Investment Plan. Please contact me or the Deputy Manager with any questions.

Adjustments to the Manager's Recommended FY 2018-23 Capital Investment Plan

On June 19, 2018, the Board of County Commissioners accepted the following changes to the Manager's Recommended FY 2018-23 Capital Investment Plan and approved funding for the 2018-19 fiscal year. The information below summarizes changes approved and accepted by the Board:

The projects listed in the Manager's Recommended FY 2018-23 CIP, presented on April 3, 2018, totaled $193,657,868, while the Commissioner Approved FY 2018-23 CIP totals $196,329,868. The difference is attributed to moving $2,672,000 in 2016 voter-approved School bonds for Chapel Hill-Carrboro City Schools from FY 2017-18 to FY 2021-22 to coincide with the last scheduled issuance of the 2016 Bonds.

The following adjustments were made to the County Capital Projects:

- In the Commissioner Approved FY 2018-23 CIP, the **Detention Facility** project title was changed to **Orange County Northern Campus,** which now includes the Detention Center, the Environment and Agriculture Center, and the Parks Operations Base.
- The Parks Operations Base was moved from the **Blackwood Farm Park** project to the **Orange County Northern Campus** project, and funding of $2,572,500 was moved from Year 5 (FY 2022-23) to Year 2 (FY 2019-20).
- The **Environment and Agriculture Center** project with Prior Year funding and Fiscal Year 2017-18 funding was removed from the Appendices section under Active Capital Projects with No New Funding for Fiscal Years 2018-23 and Years 6-10 and moved to the **Orange County Northern Campus** project.

In addition, adjustments were made to the School Capital Projects in Years 1-5 and Years 6-10 in regards to the FY 2018-19 budgeted ADM percentages for both school systems to be consistent with the FY 2018-19 Commissioner Approved Operating Budget. The Manager's Recommended FY 2018-23 CIP included the percentage allocation of 60.70% Chapel Hill-Carrboro City Schools (CHCCS) and 39.30% Orange County Schools (OCS). The Commissioner Approved FY 2018-23 CIP includes the percentage allocation of 60.73% CHCCS and 39.27% OCS.

Preface

The Capital Investment Plan (CIP) has been redesigned to enhance communication to our readers. The CIP is a five-year plan which describes each County project that is to be funded during the planning period. The following definitions for a capital asset and a capital project differentiate the two types of capital items and the treatment of each during the budget process.

Definition of a Capital Asset

An item with a value exceeding $5,000 and a useful life of one year or greater; includes automobiles, equipment and furniture.

Definition of a Capital Project

A project with an estimated cost exceeding $100,000 or more and useful life exceeding ten years or greater. Capital projects include the construction, purchase, or major renovation of buildings, parks, utility systems, or other structures and sites; and purchase of land and major landscaping projects.

County projects meeting the above definition are included in the CIP document rather than the Operating Budget.

What is important to know when reviewing the Capital Investment Plan (CIP)?

- The CIP represents a long-range planning resource, and only the dollars in the first year of the plan are adopted by the Board of County Commissioners.

- The CIP is a planning document to be used as a companion document to the Operating Budget document.

- The CIP provides a comprehensive perspective to capital planning and includes projects that are funded from all available funding sources including bond proceeds, grants, or pay-as-you- go (cash).

- The CIP projects are subject to re-prioritization annually as part of funding sources review and conformity to the County debt affordability policy, including debt service limited to 15% of general fund revenues.

- The CIP is a dynamic process that will include changes necessitated by organizational changes, priorities, funding uncertainties, unforeseen emergencies, project delays, or plans by other entities which may alter the most well planned CIP.

CIP Project Page

The CIP project pages have been revised from landscape to portrait presentation format and includes key sub-headings which correlate to prerequisite checks important to both the working staff and the reader of this document. The key sub-headings and descriptions are indicated below:

Project Category: refers to either County Capital, School Capital, Water and Sewer Capital, Solid Waste Capital, or Sportsplex Capital

Functional Service Area: corresponds to the appropriate Functional Leadership Team

Department: includes the department with oversight responsibility for the project

Project Number: refers to the project number assigned to the project

Project Status- Project Status can either be New, Active, Planned, or Debt Repayment.

New – a project that has not been included in previous CIPs

Active – a project that has received approved funding in previous CIPs

Planned – a project that has been in previous CIPs, but has not yet received approved funding as a Year 1 project.

Debt Repayment – a project that has received approved funding in previous CIPs, has an operations and maintenance impact, and requires debt service payments

Proposed Bid Award Date- Project Bid Award Date must precede the construction period; this date is included to assist in the timing of funding requirements and for debt financed projects appropriate timing for entry in the capital market and debt issuance. Projects where bids do not apply will be denoted as N/A. Projects where bids do apply, but a date is currently unknown will be denoted as TBD.

Starting Date and Completion Date Projects- Starting and Completion Dates pertain to construction dates and these dates are important prerequisites in the debt filing application process with the North Carolina Local Government Commission. These dates provide a clearer understanding of projected construction fund drawdowns and investment of idle construction proceeds. Projects that are not construction related will be denoted as N/A.

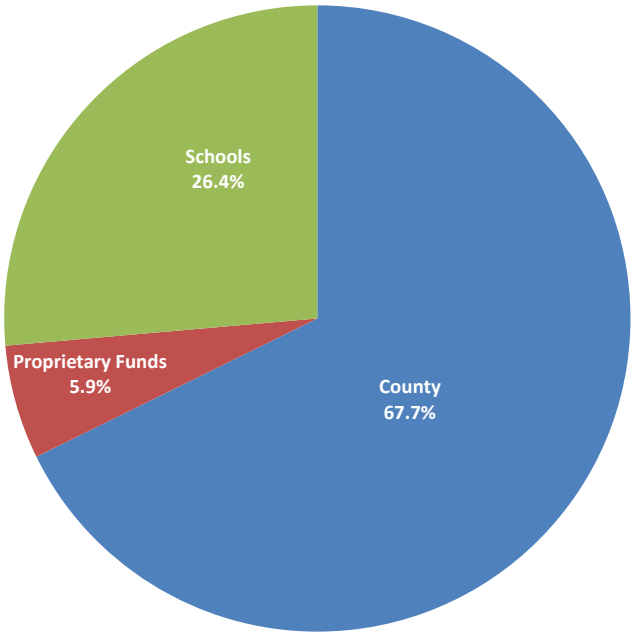
Project Type- Project Type describes New, Expansion, Renovation or Replacement.

Orange County Capital Investment Plan- Plan Summary - APPROVED
Fiscal Years 2018-23

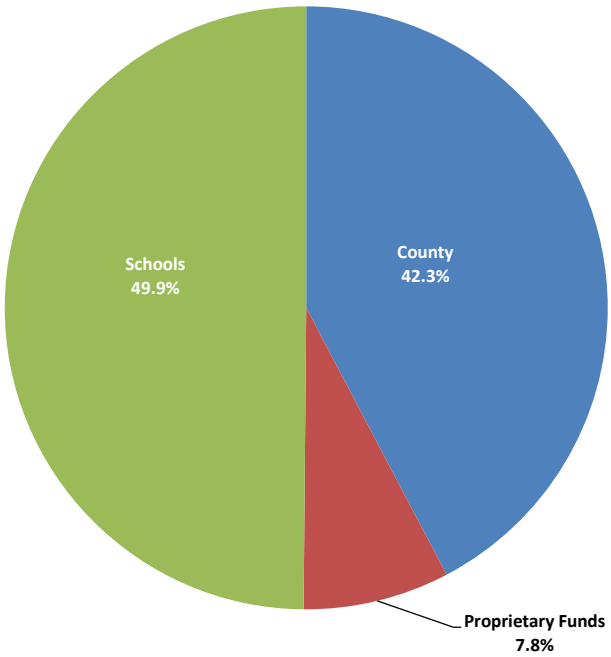
	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriations								
County Capital Projects	13,437,058	26,030,599	28,704,417	4,974,380	16,757,330	4,063,500	80,530,226	73,731,290
Bond Referendum Projects	2,500,000	2,500,000					2,500,000	
Total County Capital Projects	15,937,058	28,530,599	28,704,417	4,974,380	16,757,330	4,063,500	83,030,226	73,731,290
Proprietary Capital Projects								
Water & Sewer Utilities	-	145,000	1,365,000	115,000	945,000		2,570,000	
Solid Waste	330,484	1,831,815	1,977,791	1,967,049	1,351,038	3,031,486	10,159,179	6,707,503
Sportsplex	465,000	507,000	200,000	1,450,000	420,000	100,000	2,677,000	3,566,000
Schools Capital Projects								
Chapel Hill Carrboro City Schools	4,789,035	4,928,726	5,020,859	5,115,721	4,606,103	4,706,698	24,378,107	25,151,342
Deferred Maintenance Projects								31,515,493
Bond Referendum Projects	69,436,000				2,672,000		2,672,000	
Recurring Capital Items		1,821,900	1,821,900	1,821,900	1,821,900	1,821,900	9,109,500	9,109,500
Total Chapel Hill Carrboro City Schools	74,225,035	6,750,626	6,842,759	6,937,621	9,100,003	6,528,598	36,159,607	65,776,336
Orange County Schools	3,179,409	3,187,075	3,246,650	3,307,992	2,978,456	3,043,505	15,763,677	16,263,678
Deferred Maintenance Projects								9,005,840
Bond Referendum Projects	15,964,000		15,964,000		15,964,000		31,928,000	
Recurring Capital Items		1,178,100	1,178,100	1,178,100	1,178,100	1,178,100	5,890,500	5,890,500
Total Orange County Schools	19,143,409	4,365,175	20,388,751	4,486,091	20,120,556	4,221,605	53,582,178	31,160,019
Durham Tech Community College (Orange Co Campus)					714,290	7,437,389	8,151,679	15,396,232
Total	**110,100,986**	**42,130,216**	**59,478,718**	**19,930,141**	**49,408,218**	**25,382,577**	**196,329,868**	**196,337,378**
Revenues/Funding Source								
Available Project Balances							-	
Transfer from Other Funds			100,000				100,000	
Transfer from General Fund - County	245,000	220,000	165,000	240,000	200,000	77,500	902,500	1,070,000
Transfer from General Fund - W & S Utilities							-	
Transfer from General Fund - Schools	-			-	-		-	
Transfer from other Capital Projects			100,000				100,000	
County Capital Fund Balance							-	
Visitors Bureau Fund Balance							-	
Solid Waste Fund Balance		104,972	121,500			134,000	360,472	
Sportsplex Fund Balance	465,000	507,000	200,000	300,000	420,000	100,000	1,527,000	2,150,000
Solid Waste Programs Fee							-	
Lottery Proceeds	1,356,362	1,356,362	1,356,362	1,356,362	1,356,362	1,356,362	6,781,810	6,781,810
QSCBs								
Register of Deeds Fees	80,000	80,000	80,000	80,000	80,000	80,000	400,000	400,000
9-1-1 Funds							-	600,000
State 9-1-1 Funds							-	
Medicaid Maximization Funds			3,629,500				3,629,500	
Grants & Contributions		500,000	995,000	750,000	250,000	750,000	3,245,000	2,510,000
NCDEQ Reimbursement Funds	50,000		1,500,000				1,500,000	
Grants - Solid Waste Fund							-	
User Fees/Donations							-	
Partner Funding - County Capital	15,000		25,000	150,000	4,125,000		4,300,000	92,500
Partner Funding - W & S							-	
Article 46 Sales Tax Proceeds - Schools	1,755,746	1,825,976	1,899,015	1,974,975	2,053,976	2,136,133	9,890,075	12,032,787
Article 46 Sales Tax Proceeds - W & S	-						-	
Article 43 Transit Tax Proceeds		124,971					124,971	
State Revolving Loan Funds							-	
Financing:								
Debt Financing - County Capital	13,047,058	25,105,628	22,109,917	3,754,380	12,102,330	3,156,000	66,228,255	69,058,790
Debt Financing - W & S Utilities	-	145,000	1,365,000	115,000	945,000		2,570,000	
Debt Financing - Solid Waste	330,484	1,726,843	1,856,291	1,967,049	1,351,038	2,897,486	9,798,707	6,707,503
Debt Financing - Sportsplex				1,150,000			1,150,000	1,416,000
Debt Financing - Special Revenue Funds	-						-	
Debt Financing - E-9-1-1							-	
Debt Financing - Affordable Housing (Bond Pro	2,500,000	2,500,000					2,500,000	
Debt Financing - Schools (Bond Proceeds)	85,400,000		15,964,000		18,636,000		34,600,000	
Debt Financing - Durham Tech (Orange Co. Campus)			-	-	714,290	7,437,389	8,151,679	15,396,232
Debt Financing - Schools Capital	1,000,000	5,889,799	8,012,132	8,092,375	7,174,222	7,257,707	36,426,235	78,121,757
Debt Financing - 2/3 Net Debt Bonds (Schools)	3,856,336	2,043,664					2,043,664	
Total	**110,100,986**	**42,130,216**	**59,478,718**	**19,930,141**	**49,408,218**	**25,382,577**	**196,329,868**	**196,337,378**

FY 2018-23 Orange County Capital Investment Plan Projects
County-Wide Summary - Appropriations

Year 1: FY 2018-19
$42,130,216

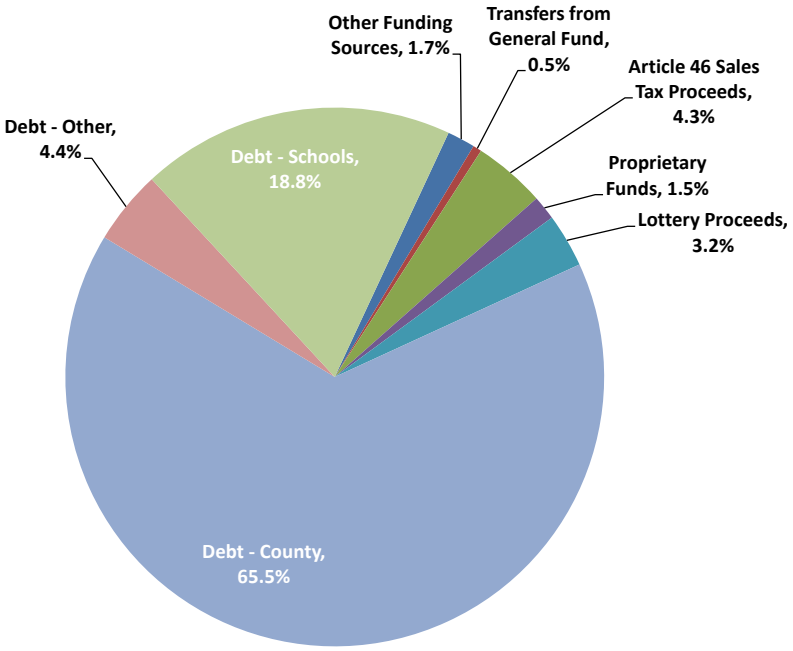


Years 1-5: FY 2018-23
$196,329,868

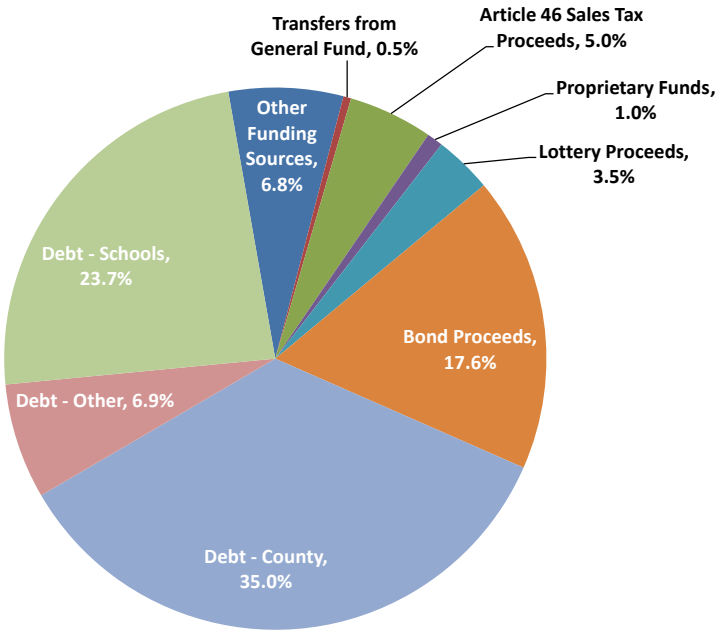


FY 2018-23 Orange County Capital Investment Plan Projects
County-Wide Summary - Funding Sources

Year 1: FY 2018-19
$42,130,216



Years 1-5: FY 2018-23
$196,329,868



Note:

Other Funding Sources includes Available Project Balances, Register of Deeds Fees, Grants/Contributions, Article 43 Transit Tax Proceeds, Medicaid Maximization Funds, Partner Funding, User Fees/Donations, and Transfers from Other Capital Projects.

Transfers from General Fund includes transfers to Water and Sewer Utilities, Solid Waste.

Proprietary Fund includes Solid Waste Program Fees, Solid Waste Fund Balance and Sportsplex Fund Balance.

Debt - Other includes debt for Solid Waste, Sportsplex and Water and Sewer Utilities projects.

Water & Sewer Utilities Capital Projects Summary - APPROVED
Fiscal Years 2018-23

Projects	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriations									
Buckhorn-Mebane EDD Phase 3		-	145,000	1,365,000	-	-	-	1,510,000	
Buckhorn-Mebane EDD Phase 4					115,000	945,000		1,060,000	
Total	**-**	**-**	**145,000**	**1,365,000**	**115,000**	**945,000**	**-**	**2,570,000**	
Revenues/Funding Source									
Transfer from General Fund	-							-	
Transfer from Other Projects (30017)								-	
General Fund - Debt Service Payments								-	
Article 46 Sales Tax - Debt Service								-	
EPA Special Appropriations Grant								-	
Article 46 Sales Tax Proceeds	-	-						-	
Partner Funding (Chapel Hill and Carrboro)								-	
State Revolving Loan Funds								-	
Debt Financing - Article 46 Sales Tax	-	-	145,000	1,365,000	115,000	945,000	-	2,570,000	-
Total	**-**	**-**	**145,000**	**1,365,000**	**115,000**	**945,000**	**-**	**2,570,000**	**-**
General Fund Related Operating Costs									
Personnel Services									
Operations								-	
Recurring Capital									
New/Addt'l Revenue								-	-
Total Operating Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Solid Waste Capital Projects Summary - APPROVED
Fiscal Years 2018-23

Projects	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriations									
Environmental Support		116,484						-	
Sanitation - Equipment	909,953	214,000	251,790	531,246	521,904		395,052	1,699,992	2,011,526
Recycling - Vehicles and Equipment	4,455,927		493,597	1,325,045	815,145	1,351,038	1,327,530	5,312,355	4,159,266
High Rock Road Convenience Center [(1)]			676,428					676,428	
Ferguson Road Convenience Center				121,500	630,000			751,500	
Bradshaw Quarry Convenience Center							828,000	828,000	
Landfill - C & D Equipment							480,904	480,904	536,711
Sanitation Equip Parking Improvements			410,000					410,000	
Total	**5,365,880**	**330,484**	**1,831,815**	**1,977,791**	**1,967,049**	**1,351,038**	**3,031,486**	**10,159,179**	**6,707,503**
Revenues/Funding Source									
Solid Waste Funds	2,747,405		104,972	121,500			134,000	360,472	
Debt Financing	2,085,815	330,484	1,726,843	1,856,291	1,967,049	1,351,038	2,897,486	9,798,707	6,707,503
Grant	532,660							-	
Total	**5,365,880**	**330,484**	**1,831,815**	**1,977,791**	**1,967,049**	**1,351,038**	**3,031,486**	**10,159,179**	**6,707,503**
Solid Waste Fund Related Operating Costs									
Personnel Services		18,050	72,194	72,916	73,645	74,382	74,382	367,519	383,220
Operations			50,765	(15,000)	35,915	(27,377)	26,198	70,501	95,398
Recurring Capital		66,855	180,500	48,800	207,800	64,275	239,275	740,650	406,875
New/Addl Revenue								-	
Total Operating Costs	**-**	**84,905**	**303,459**	**106,716**	**317,360**	**111,280**	**339,855**	**1,178,670**	**885,493**

(1) Previously budgeted in FY 2017-18, but project has not started, so CIP reflects re-budgeting in FY 2018-19.

Sportsplex Capital Projects Summary - APPROVED
Fiscal Years 2018-23

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
New Facilities Projects:									
Field House Expansion Fitness section(1)	950,000							-	
Field House Sports and Recreation Section(1)	2,800,000							-	
Family Change room project (1a)	122,000	100,000						-	
Elevated Connector, Sportsplex to Field House (1b)			65,000					65,000	
Storage Facility	125,000								
New member locker/shower project (1c)								-	490,000
Fully conditioned (HVAC) Enclosure of soccer field (1d)								-	926,000
Facility Maintenance/Replacement Items:									
Parking Lot Repair/Repave (2)	150,000					75,000		75,000	
HVAC Contingency (12) ***FY2016-17 Completed***	50,000		85,000			100,000		185,000	350,000
IT/Communications/Security Contingency (13)		50,000				50,000		50,000	50,000
Tilt up Panel (exterior wall system) (2)	100,000							-	
Major upgrade of Servers, Telephones (8)	35,000							-	125,000
Signage Upgrade (17)	25,000							-	30,000
Upgrade to High Efficiency Utility Mgmt. System					200,000			200,000	
Replace glass entry doors and install ADA access (19)			20,000	20,000					
Kidsplex									
Kidsplex Equipment Upgrade (10)		50,000				100,000		100,000	100,000
Outside Play Area (6)	45,000							-	
Inflatables (14)	30,000		25,000	5,000		5,000		35,000	25,000
Ice Rink									
Rink concrete ice floor repair (3) ***Completed***								-	
Ice Rink Re-Build (4)					975,000			975,000	
Rink de-humidification /Ice Rink Munters (5)				125,000				125,000	
Major rebuild - compressors/chiller barrel (7)			100,000					100,000	75,000
Rink Scoreboard	20,000							-	
Rink Renovation: Boards; Lockers; Rubberized Floor					175,000			175,000	50,000
Ice Rink/Fitness Wall Repair Paint Project	40,000							-	75,000
Fitness									
Climbing Wall (1a)								-	
Equipment Upgrade/Replace (9) **($100K Completed)**	200,000		100,000		100,000		100,000	300,000	250,000
Pool									
Pool Lane Timer/Scoreboard ***Completed***	15,000					40,000		40,000	
Pool pump/filter (11) ***Completed***	57,000							-	
Pool wall reglaze (2)	125,000							-	
Boiler/Pumps (15)		75,000		50,000		25,000		75,000	100,000
Pools Replaster, Tile, Starter Blocks(16)		150,000				25,000		25,000	150,000
Pool Water Reclamation Project		40,000						-	
Engineering Study for Natatorium Project(18)			20,000					20,000	
Natatorium Project (18)			80,000						320,000
Handicap Lift(s)			12,000						
Roof Asset Mgmt. Program (RAMP) recommendations									450,000
Total	**4,889,000**	**465,000**	**507,000**	**200,000**	**1,450,000**	**420,000**	**100,000**	**2,677,000**	**3,566,000**
Revenues/Funding Source									
Sportsplex Fund Balance	1,139,000	465,000	507,000	200,000	300,000	420,000	100,000	1,527,000	2,150,000
Debt Financing	3,750,000				1,150,000	-		1,150,000	1,416,000
Total	**4,889,000**	**465,000**	**507,000**	**200,000**	**1,450,000**	**420,000**	**100,000**	**2,677,000**	**3,566,000**
Impact on Operating Budget									
Personnel Services			80,000	160,000	190,000	220,000	250,000	900,000	1,400,000
Operations			225,000	409,760	404,000	439,540	475,080	1,953,380	2,625,300
Recurring Capital									
New/Add'l Revenue			(504,500)	(1,105,000)	(1,394,000)	(1,412,500)	(1,431,000)	(5,847,000)	(8,285,000)
Total		**-**	**(199,500)**	**(535,240)**	**(800,000)**	**(752,960)**	**(705,920)**	**(2,993,620)**	**(3,529,600)**

1. Project was re-scoped to create premier recreation facility adding courts and turf. Fitness space in Pool Mezzanine moved to Field House for construction synergies. All phases now consolidated to facilitate maximum construction logistics and cost efficiencies. Project broke ground in Nov. 2017. June 2018 completion date.

Field House sports/recreation area includes courts and turf for basketball, volleyball, pickleball, soccer, lacrosse, and proprietary RFP early childhood education programs (e.g." Lil Kickers") plus Kidsplex pre/after school programs. NOTE: Projected annual incremental financial returns anticipated to cover the annual debt service required for this project. Land acquired and parking plan approved.

(1a) Combined Prior and Current year funding of $222,000 to construct new Family Change Room . Construction to start June 2018 in space vacated when Kidsplex moves

(1b) Elevated enclosed connector from Sportsplex to Field House to maintain single secure access. Annual savings from staffing a dual entrance are $80,000.

(1c) Increased members and participants will require expanded/upgraded change rooms. Of equal importance is separating adult fitness members from children swimmer

There may be unused funds available from the re-designed Field House project to escalate to move this project into a future earlier time frame.

(1d) Fully enclosing and conditioning the air for the soccer field would have significantly increased the cost of the Field House project. By building an outdoor turf field now some of the planned programming can still be implemented and determination of the cost/benefit to either just cover the field or fully enclose can be deferred.

($592,700 for open air shelter vs. $926,200 for fully conditioned enclosure)

2. Parking Lot repave; pool wall; exterior paint deferred to be done with Field House addition for construction synergy opportunities.

3. Rink floor repair completed and paid out of Operating Funds. Unused funds reallocated to help fund Family/Single User change areas.

4. Permafrost conditions shorten the useful lives of concrete ice rinks similar to how they impact northern road to an 18 year average useful life. In 2020 the rink will be 25 years old and investment in a new rink system (including refrigeration systems) will protect this significant source of annual revenue. Cost revised downward from $1,500,000 to $975,000 using RFP Sand Floor proposal. Overall savings of Sand versus Concrete is in excess of $1mil due to significantly shorter business interruption.

5. Key Munters components replacement in 2015 extending life to 25 years. Full replacement required in FY19-20.

6. Outside play area for Pre-school, After-school and camps.

7. Routine process to extend useful life by 5 years. Moved from FY16-17 to FY17-18 to better spread annual spending.

8. Building wide telephone/intercom scheduled to be completed with major building expansion. Deferred to 2017-18 and will be wired with IT/Security project incorporating Field House (item 13)

9. Cardio equipment has a useful life of 3 years with the heavy usage. While quality maintenance can extend life, it is prudent to maintain a budgeted contingency based on industry replacement standards. $100,000K spent on cardio replacement. Strength equipment deferred to FY17-18 (June) when expanded fitness space is completed.

10. With growth in Kidsplex programs we expect more equipment needs plus increased wear from higher usage.

11. All filters replaced due to shell corrosion. Project completed with savings of $43,000 from original budget using corrosion free fiberglass shells.

12. Contingency for HVAC equipment. Many units are over 20 years old. Average useful life is 15 years. Replacement of major cooling/heating unit serving change rooms completed January 2017.

13. Replace/upgrade servers, point of sale registers, entry security systems. (see also item (8)

14. Inflatables are a low cost way to generate party and event revenue. Will also be used for children's programs and camps. Payback is less than one year. To be positioned in space created with the Field House expansion.

15. Boilers and Pumps have the least useful life of any class of commercial/industrial equipment. At end of life. Part of proposed Natatorium project.

16. Replaster required every 8 years. We are in year 11. Scheduled for May 2018 to work around busiest program weeks.

17. Signs will need to be relocated with Field House. (Deferred)

Schools Capital Projects Summary - APPROVED
Fiscal Years 2018-23

Projects by School System	Fiscal Year 2016-17	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Chapel Hill Carrboro City Schools									
Long Range Capital									
Debt Financing - Capital Projects[1]	2,283,027		1,147,675	2,436,568	2,485,299	2,535,005	2,585,705	11,190,254	13,725,238
Lottery Proceeds[2]	828,330	815,174	823,719	823,719	823,719	823,719	823,719	4,118,593	4,118,593
Article 46 Sales Tax Proceeds[3]	903,670	1,055,203	1,108,915	1,153,272	1,199,403	1,247,379	1,297,274	6,006,243	7,307,512
Facility Improvements to Older Schools	600,900	601,000	607,300	607,300	607,300			1,821,900	
2/3 Net Debt Bonds		2,317,658	1,241,117					1,241,117	
Recurring Capital Items			1,821,900	1,821,900	1,821,900	1,821,900	1,821,900	9,109,500	9,109,500
Deferred Maintenance Projects[4]									31,515,493
Bond Referendum Projects[5]		69,436,000				2,672,000		2,672,000	
Total	4,615,927	74,225,035	6,750,626	6,842,758	6,937,621	9,100,003	6,528,598	36,159,607	65,776,336
Orange County Schools									
Long Range Capital									
Debt Financing - Capital Projects[1]	1,516,319		742,124	1,575,564	1,607,076	1,639,217	1,672,002	7,235,982	8,875,186
Lottery Proceeds[2]	528,032	541,188	532,643	532,643	532,643	532,643	532,643	2,663,217	2,663,217
Article 46 Sales Tax Proceeds[3]	600,193	700,543	717,061	745,743	775,573	806,596	838,860	3,883,832	4,725,276
Facility Improvements to Older Schools	399,100	399,000	392,700	392,700	392,700			1,178,100	
2/3 Net Debt Bonds		1,538,678	802,547					802,547	
Recurring Capital Items			1,178,100	1,178,100	1,178,100	1,178,100	1,178,100	5,890,500	5,890,500
Deferred Maintenance Projects[4]									9,005,840
Bond Referendum Projects[5]		15,964,000		15,964,000		15,964,000		31,928,000	
Total	3,043,644	19,143,409	4,365,175	20,388,751	4,486,091	20,120,556	4,221,605	53,582,178	31,160,019
Durham Tech Community College (Orange County Campus)									
Long Range Capital									
State Bond - County Match[6]						714,290		714,290	
Construction/Expansion Project[7]					-	-	7,437,389	7,437,389	15,396,232
Total	**-**	-	**-**	**-**	**-**	**714,290**	**7,437,389**	**8,151,679**	**15,396,232**
Total all Schools	***7,659,571***	**93,368,444**	**11,115,801**	**27,231,509**	**11,423,713**	**29,934,849**	**18,187,592**	**97,893,462**	**112,332,587**
Revenues/Funding Source									
General Fund (Pay-As-You-Go)	3,799,346	-						-	
Lottery Proceeds	1,356,362	1,356,362	1,356,362	1,356,362	1,356,362	1,356,362	1,356,362	6,781,810	6,781,810
Article 46 Sales Tax Proceeds	1,503,863	1,755,746	1,825,976	1,899,015	1,974,976	2,053,975	2,136,134	9,890,075	12,032,786
Debt Financing - Durham Tech (Orange Co Campus)			-	-	-	714,290	7,437,389	8,151,679	15,396,232
Debt Financing - Bond Proceeds	-	85,400,000	-	15,964,000	-	18,636,000	-	34,600,000	-
Debt Financing - 2/3 Net Debt Bonds		3,856,336	2,043,664					2,043,664	
Debt Financing - School Capital/Facility Improvements	1,000,000	1,000,000	5,889,799	8,012,132	8,092,375	7,174,222	7,257,707	36,426,235	78,121,757
	7,659,571	**93,368,444**	**11,115,801**	**27,231,509**	**11,423,713**	**29,934,849**	**18,187,592**	**97,893,462**	**112,332,587**

Note: School Construction is guided by the Schools Adequate Public Facilities Ordinance (SAPFO) projections of capacity and need. The FY 2018-23 CIP is based on the most recent proposed SAPFO projections shared with the Board of County Commissioners in December 2017, scheduled to be certified in Spring 2018.

(1) Debt Financing is assumed to be utilized beginning in Year 1 for School Capital Projects instead of previously used Pay-As-You-Go funds; reflects a 2.0% annual growth throughout the years of the CIP.

(2) Lottery Proceeds are assumed at the same amount throughout the remaining CIP period, based on the most recent lottery estimates from the State. The County uses Lottery Proceeds towards school debt service and substitutes that amount of proceeds as additional PAYG funds to each school system based on the Average Daily Membership (ADM).

(3) Article 46 Sales Tax Proceeds reflect a 4.0% annual growth throughout the years of the CIP.

(4) Includes deferred maintenance items related to the Facilities Assessment findings from both school systems; it does not include items/projects that add to school capacity.

(5) Bond Referendum approved by voters in November 2016, with first issuance in Fall 2017, based on ADM at time of Bond Referendum approval.

(6) Includes the County match for the Durham Technical Community College - Orange County Campus, based on the voter approved March 2016 State Bond.

(7) Includes construction of a Health Technology Building (56,000 square foot) and surface parking of 250 spaces.

County Capital Projects Summary - APPROVED
Fiscal Years 2018-23

Projects	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriations									
Affordable Housing Bond Projects		2,500,000	2,500,000					**2,500,000**	
Court Street Annex							100,000	**100,000**	188,600
Criminal Justice Resource Department @ Gateway			275,000					**275,000**	
Facility Accessibility and Security Improvements	439,000	30,000	114,500	171,500	150,000	25,000	74,000	**535,000**	
Generator Projects	505,000			130,000				**130,000**	
HVAC Projects	2,708,923	122,000	142,000	257,000		150,000		**549,000**	1,070,000
Link Center Up-Fit		175,000	50,000					**50,000**	
Main Branch Library - Remodel								**-**	1,200,000
Old Courthouse Square - Building/Grounds Impr.	40,000	85,000	20,000	220,000	410,000			**650,000**	
Orange County Northern Campus	1,250,000	4,006,614	12,500,000	10,041,717				**22,541,717**	
Orange County Southern Branch Library	1,172,500		5,625,000	750,000				**6,375,000**	
Orange County Transit - Bus Shelters			124,971					**124,971**	
Parking Lot Improvements	120,000		50,000		-			**50,000**	1,883,600
Roofing and Building Façade Projects	2,345,810	102,444	369,800	160,200	484,380	722,330		**1,736,710**	1,590,740
Southern Orange Campus Expansion	2,020,000	4,000,000		5,185,000				**5,185,000**	
Vehicle Replacements			689,328	700,000	700,000	700,000	700,000	**3,489,328**	3,500,000
Whitted Building	1,795,000							**-**	319,000
Information Technology Fiber Connectivity	60,000	1,160,000						**-**	2,091,350
Information Technologies Goverance Council Initiative	1,928,100	510,000		500,000		500,000		**1,000,000**	1,500,000
Information Technologies Infrastructure	6,421,613	750,000	500,000	500,000	500,000	500,000	500,000	**2,500,000**	2,500,000
Register of Deeds Automation	1,175,514	80,000	80,000	80,000	80,000	80,000	80,000	**400,000**	400,000
Communication System Improvements	2,696,868	920,000	505,000					**505,000**	
Sheriff - Body Cameras			300,000					**300,000**	
EMS Substations	550,000	845,000	1,500,000			600,000	100,000	**2,200,000**	2,100,000
Orange County Radio/Paging System Upgrades	1,543,750		-	-	-	-		**-**	27,300,000
911 Center Improvements and Backup Capability	369,499								3,130,000
Blackwood Farm Park	1,457,400	100,000	1,795,000			870,000	529,500	**3,194,500**	
Bingham District Park							300,000	**300,000**	6,700,000
Cedar Grove Park Phase II	1,908,000			1,740,000				**1,740,000**	
Conservation Easements	7,878,181		1,000,000		1,000,000		1,000,000	**3,000,000**	2,000,000
Upper Eno Nature Preserve-Public Access Area	125,000				430,000			**430,000**	
Soccer.com Soccer Center Phase II	566,000	300,000		4,589,000				**4,589,000**	
Lands Legacy	8,410,452			500,000	500,000	500,000	500,000	**2,000,000**	2,500,000
Millhouse Road Park	294,802				300,000	6,400,000		**6,700,000**	
Mountains to Sea Trail	521,000		110,000	450,000	20,000			**580,000**	693,000
Hollow Rock Nature Park (New Hope Preserve)	622,500	10,000						**-**	165,000
Northeast District Park								**-**	8,000,000
Twin Creeks Park Campus Phase II	1,956,457				220,000	3,780,000		**4,000,000**	4,000,000
Little River Park Phase II	1,721,720			50,000		250,000		**300,000**	
Fairview Park Improvements	425,000	50,000		1,500,000		1,500,000		**3,000,000**	
Efland-Cheeks Community Center Upfit	35,000		100,000	1,000,000				**1,100,000**	
Parks and Rec Facility Renovations and Repairs	806,500	191,000	180,000	180,000	180,000	180,000	180,000	**900,000**	900,000
Total	**53,869,589**	**15,937,058**	**28,530,599**	**28,704,417**	**4,974,380**	**16,757,330**	**4,063,500**	**83,030,226**	**73,731,290**

Projects		Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Revenues/Funding Source									
Available Project Balances	464,000							-	
Transfer from Other Funds	84,514			100,000				100,000	
Transfer from General Fund	9,880,002	245,000	220,000	165,000	240,000	200,000	77,500	902,500	1,070,000
Transfer from Other Projects	959,312			100,000				100,000	
Register of Deeds Fees	1,175,514	80,000	80,000	80,000	80,000	80,000	80,000	400,000	400,000
User Fees/Donations	10,000							-	
County Capital Fund Balance								-	
Visitors Bureau Fund Balance								-	
Article 43 Transit Tax Proceeds			124,971					124,971	
9-1-1 Funds	1,086,003							-	600,000
State 9-1-1 Funds								-	
Medicaid Maximization Funds				3,629,500				3,629,500	
Grant Funding	1,055,285			315,000	250,000	250,000	250,000	1,065,000	1,250,000
Grant Funding from State/Fed for Parks	4,974,181		500,000	680,000	500,000		500,000	2,180,000	1,260,000
NCDEQ reimbursement Funds		50,000		1,500,000				1,500,000	
Contributions from Other Infrastructure Partners	591,162	15,000		25,000	150,000	4,125,000		4,300,000	92,500
Debt Financing - Affordable Housing Bond Proceeds		2,500,000	2,500,000					2,500,000	
Debt Financing - Special Revenue Funds								-	
Debt Financing - E-9-1-1	539,062							-	
Debt Financing	33,050,554	13,047,058	25,105,628	22,109,917	3,754,380	12,102,330	3,156,000	66,228,255	69,058,790
Total	**53,869,589**	**15,937,058**	**28,530,599**	**28,704,417**	**4,974,380**	**16,757,330**	**4,063,500**	**83,030,226**	**73,731,290**

Affordable Housing Bond Projects

Project Category:	County Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Human Services	**Proposed Bid Award Date:**	TBD	New	**X**
Department:	Housing and Community Development	**Starting Date:**	TBD	Expansion	**X**
Project Number:	New	**Completion Date:**	TBD	Renovation	
				Replacement	

Project Description/Justification: Funding of $2,500,000 in FY2017-18 and planned funding of $2,500,000 for FY 2018-19 are for the bond referendum projects.

FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Professional Services								-	
Construction/Repairs/Renovations								-	
Land Acquisition		2,500,000	2,500,000					2,500,000	
								-	
Total Project Budget	**-**	**2,500,000**	**2,500,000**	**-**	**-**	**-**	**-**	**2,500,000**	**-**
Funding Sources									
Transfer from General Fund								-	-
Transfer from Other Projects								-	
Debt Financing								-	
Bond Proceeds		2,500,000	2,500,000					2,500,000	
Total	**-**	**2,500,000**	**2,500,000**	**-**	**-**	**-**	**-**	**2,500,000**	**-**
Impact on Operating Budget									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Add'l Revenue								-	-
Total Operating Costs			**-**	**-**	**-**	**-**	**-**	**-**	**-**

Court Street Annex

Project Category:	County Capital	**Project Status:**	Planned	**Project Type**	
Functional Service Area:	Support Services	**Proposed Bid Award Date:**	TBD	New	
Department:	Asset Management Services	**Starting Date:**	7/1/22	Expansion	
Project Number:	10004	**Completion Date:**	6/30/25	Renovation	X
				Replacement	X

Project Description/Justification: Funding of $100,000 in FY 2022-23 is for planned replacement of the main distribution panel and electrical circuits throughout the building, which is necessary to meet modern standards. Funding of $17,500 in Years 6-10 is for professional services for interior renovations to the Court Street Annex facility that currently houses the Juvenile Justice and Adult Probation/Parole Offices. This renovation would upgrade the current facility to meet accessibility needs, security, and more effective use for the space available. Funding of $171,100 in Years 6-10 would allow for these renovations to be implemented. The funding of $17,500 in Years 6-10 will take into account the potential movement of the Detention Center and the subsequent master planning for this downtown site.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Land/Building								-	
Professional Services								-	17,500
Construction/Repairs/Renovations								-	125,000
Wayfinding Signage								-	2,500
Lift Upgrades, Cover & Signage								-	18,000
Furniture, Fixtures & Equipment								-	25,600
Electrical system improvements							100,000	100,000	
Total Project Budget:			-	-	-	-	**100,000**	**100,000**	**188,600**
Funding Sources									
Transfer from General Fund								-	
Transfer from Other Projects								-	
Debt Financing						-	100,000	100,000	188,600
Total			-	-	-	-	**100,000**	**100,000**	**188,600**
Impact on Operating Budget									
Personnel Services									
Operations									
Recurring Capital									
New/Add'l Revenue								-	
Total Operating Costs			-	-	-	-	-	-	-

Criminal Justice Resource Department @ Gateway

Project Category:	County Capital	**Project Status:**	Planned	**Project Type**	
Functional Service Area:	Support Services	**Proposed Bid Award Date:**	TBD	New	**X**
Department:	Asset Management Services	**Starting Date:**	7/1/18	Expansion	**X**
Project Number:	New	**Completion Date:**	6/30/19	Renovation	
				Replacement	

Project Description/Justification: The Criminal Justice Resource Department is currently located in the lower level of the 1954 Courthouse. Recent program expansion has prompted the need for consolidated office space. The Register of Deeds space in the Gateway building has excess capacity because of advances in technology that require less physical storage space for books and records. This project repurposes this extra capacity for the Criminal Justice Resource Department, and adds a dry sprinkler system to protect sensitive historical land records.

FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Land/Building								-	
Professional Services			30,000					-	
Construction/Repairs/Renovations			245,000					-	
Total Project Budget:			**275,000**	-	-	-	-	-	-
Funding Sources									
Transfer from General Fund								-	
Transfer from Other Projects								-	
Debt Financing			275,000					275,000	
Total			**275,000**	-	-	-	-	**275,000**	-
Impact on Operating Budget									
Personnel Services									
Operations									
Recurring Capital									
New/Add'l Revenue								-	
Total Operating Costs			-	-	-	-	-	-	-

Facility Accessibility, Safety and Security Improvements

Project Category:	County Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Support Services	**Proposed Bid Award Date:**	TBD	New	
Department:	Asset Management Services	**Starting Date:**	7/1/12	Expansion	
Project Number:	30001	**Completion Date:**	6/30/23	Renovation	X
				Replacement	X

Project Description/Justification: Funding of $114,500 in FY2018-19 is for accessibility and security improvements as identified by the Space Study Work Group, Emergency Action Planning Work Group, BOCC initiatives, and the Facilities Accessibility Self Assessment. These initiatives include adding way finding and warning signage, such as the "No Weapons" signage, providing security cameras in multiple facilities including the Historic Courthouse and the Orange County Fuel Station, fire alarm system upgrades at the Court Street Annex, Orange Public Transportation Administrative Building, and Chapel Hill Visitors' Center, and replacing a wheelchair lift at Central Recreation. Funding in FY2019-20 includes automated access doors at Skills Development, Animal Services, and other facilities and the purchase and installation of AED units and cabinets at appropriate county facilities. The accessibility need at the Visitors' Center is intended to replace the current access pathway from the Skills Development parking area.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses								-	
Accessibility Improvements - Facility Wide Way finding, Warning, and Identification Signage			27,500	27,500		25,000	25,000	105,000	
-Whitted facility step, curb and rail repair	75,000							-	
-Historic Courthouse accessibility projects	40,000							-	
Security door access and camera installation- multiple facilities	75,000	30,000	30,000	30,000	30,000		25,000	115,000	
Single Occupancy Restroom Renovations at five (5) County facilities	105,000							-	
Sidewalk Construction on the County-owned property near the Hillsborough Visitors Center	24,000							-	
Fire alarm system improvements/ replacement - Historic Courthouse	25,000							-	
Elevator improvements - Historic Courthouse	60,000							-	
Wheelchair Lift replacement - Central Recreation			32,000					32,000	
Safety Improvements - Install AEDs at multiple facilities				30,000				30,000	
Fire alarm system design and installation - Efland Community Center, OPT (former AMS N), Court Street Annex	10,000		25,000					25,000	-
Fire alarm system upgrades - Whitted, Link, Skills, 501 W Franklin					120,000			120,000	
Automated Access Doors	25,000			24,000			24,000	48,000	
Visitors Bureau (Chapel Hill) - Accessibility Ramp/Lift				60,000				60,000	
Total Project Budget:	**439,000**	**30,000**	**114,500**	**171,500**	**150,000**	**25,000**	**74,000**	**535,000**	**-**
Funding Sources									
Transfer from General Fund	310,000				-	25,000		25,000	-
Transfer from Other Projects								-	
Debt Financing	129,000	30,000	114,500	171,500	150,000		74,000	510,000	-
Total	**439,000**	**30,000**	**114,500**	**171,500**	**150,000**	**25,000**	**74,000**	**535,000**	**-**

Generator Projects

Project Category:	County Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Support Services	**Proposed Bid Award Date:**	TBD	New	**X**
Department:	Asset Management Services	**Starting Date:**	7/1/15	Expansion	
Project Number:	30013	**Completion Date:**	7/1/20	Renovation Replacement	

Project Description/Justification: There are no funds requested in FY2018-19. Funding of $130,000 in FY2019-20 includes a generator to be installed at the Piedmont Food & Ag Center due to large scale commercial food operations. This generator would support the entire facility, which could be used during utility loss.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Professional Services	30,000			5,000				5,000	
Construction/Repairs/Renovations								-	
Equipment/Furnishings								-	
-Seymour Center								-	
-Hillsborough Commons	100,000							-	
-Animal Services Center	100,000							-	
-Cedar Grove Community Center	75,000							-	
-Efland Cheeks Community Center	50,000							-	
-Rogers Road Community Center	50,000							-	
-Jerry M. Passmore Center	100,000							-	
-Piedmont Food & Ag Center				125,000				125,000	
Total Project Budget	**505,000**	**-**	**-**	**130,000**	**-**	**-**	**-**	**130,000**	**-**
Funding Sources									
Transfer from General Fund	30,000			-		-	-	-	-
Transfer from Other Projects								-	
Debt Financing	475,000			65,000				65,000	
Grant Funding				65,000				65,000	
Total	**505,000**	**-**	**-**	**130,000**	**-**	**-**	**-**	**130,000**	**-**
Impact on Operating Budget									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Add'l Revenue								-	-
Total Operating Costs			**-**	**-**	**-**	**-**	**-**	**-**	**-**

HVAC Projects

Project Category:	County Capital	**Project Status:**	Active	**Project Type**
Functional Service Area:	Support Services	**Proposed Bid Award Date:**	TBD	New
Department:	Asset Management Services	**Starting Date:**	1/8/15	Expansion
Project Number:	30018	**Completion Date:**	Ongoing	Renovation
				Replacement X

Project Description/Justification: Funding of $142,000 in FY2018-19 is for HVAC improvements/replacements. The Year 2 controls upgrade request resulted from the technology advancement made available to the County in spring FY16-17. This replaces our current control system that will not be supported by the vendor after 2019.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Humidity Impact Study - Justice, Link, ES,			25,000					25,000	
Controls Upgrade for Multiple Facilities				95,000				95,000	
Construction/Repairs/Renovations	617,223							-	
Community Geothermal (DA Bld, Jail, Historic Courthouse, CSA)	1,709,200							-	
Link Center								-	100,000
Efland Cheeks CC HVAC Replacement	20,000							-	
Battle Courtroom geo-thermal HVAC	50,000							-	
Hillsborough Commons - equipment replacement	75,000							-	100,000
501 W Franklin (Visitors Center) - equipment replacement		75,000						-	
503 W Franklin (SDC) - equipment replacement	52,500							-	
Whitted Human Services Center	150,000					150,000		150,000	
Central Recreation Building				150,000				150,000	
Public Defender's Office - equipment replacements								-	60,000
Emergency Services - Sub Station #1 - equipment replacements			20,000					20,000	
Emergency Services Communications Tower - equipment replacements			12,000					12,000	
Emergency Services Efland Rescue				12,000				12,000	
Emergency Services 510 Meadowlands								-	200,000
Orange Public Transportation - equipment replacement								-	25,000
Dickson House - equipment replacement		12,000						-	
Rogers Road Community Center								-	20,000
Piedmont Food & Ag Processing Center								-	225,000
Gateway Center								-	225,000
AMS Motor Pool Facility & Storage Facility			85,000					85,000	
Robert & Pearl Seymour Center (Replace Roof Top Units 2 & 7 Only)		35,000						-	115,000
WCOB - backup for cooling system for IT room,c/w notification system, FY20-21 replacement of all other equipment	35,000							-	
	2,708,923	**122,000**	**142,000**	**257,000**	**-**	**150,000**	**-**	**549,000**	**1,070,000**
Funding Sources									
Transfer from General Fund	617,223	-						-	
Transfer From Other Projects								-	
Grant Funding ECCBG								-	
Debt Financing	2,091,700	122,000	142,000	257,000		150,000		549,000	1,070,000
Total	**2,708,923**	**122,000**	**142,000**	**257,000**	**-**	**150,000**	**-**	**549,000**	**1,070,000**
Impact on Operating Budget									
Personnel Services									
Operations									
Recurring Capital									
New/Add'l Revenue								-	
Total Operating Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Link Center Up-Fit

Project Category:	County Capital	**Project Status:**	New	**Project Type**	
Functional Service Area:	Support Services	**Proposed Bid Award Date:**	TBD	New	**X**
Department:	Asset Management Services	**Starting Date:**	7/1/18	Expansion	
Project Number:	30035	**Completion Date:**	6/30/19	Renovation Replacement	**X**

Project Description/Justification: In March 2018, the Board approved renovations to the lower level of the John Link Jr. Government Services Center to house the Public Defender resulting in a loss of meeting space at this facility. Funding of $50,000 in FY2018-19 would allow for renovations to the first floor of the John Link Jr. Government Services Center by improving the existing meeting spaces with upgraded Audio Visual equipment and furnishings. The County owned 129 E. King Street facility that currently houses the Public Defender will become surplus property and subject ot disposition by the Boad of Conty Commissioners.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Land/Building								-	
Professional Services		15,000						-	
Construction/Repairs/Renovations		140,000	50,000					50,000	
Equipment/Furnishings		20,000						-	
Total Project Budget	-	**175,000**	**50,000**	-	-	-	-	**50,000**	-
Funding Sources									
Transfer from General Fund		15,000						-	
Available Project Balances								-	
Debt Financing		160,000	50,000					50,000	
Total	-	**175,000**	**50,000**	-	-	-	-	**50,000**	-
Impact on Operating Budget									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Add'l Revenue								-	
Total Operating Costs			-	-	-	-	-	-	-

Main Branch Library Remodel

Project Category:	County Capital	**Project Status:**	Planned	**Project Type**	
Functional Service Area:	Support Services	**Proposed Bid Award Date:**	TBD	New	
Department:	Asset Management Services	**Starting Date:**	7/1/22	Expansion	
Project Number:	New	**Completion Date:**	6/30/24	Renovation	**X**
				Replacement	

Project Description/Justification: There is no funding in FY2018-19 for the Orange County Public Library (OCPL). However, funding is designated in future years. The County Space Needs Study and the 2012 Community Needs Assessment portion of the library's strategic plan recognized a future need for the re-design/renovation of Main OCPL. To accommodate current and future demand, better use of the existing space is necessary to maximize flexibility and adaptability. An initial evaluation by the consultant identified four areas to improve: 1) service points/staff areas; 2) sight lines/security; 3) programming spaces; 4) technology as a customer resource and operational tool. With a re-designed layout, the library can improve service with fewer work stations and service points that occupy less square footage.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Land/Building								-	
Professional Services			-					-	95,000
Construction/Repairs/Renovations				-				-	880,000
Equipment/Furnishings								-	225,000
Total Project Budget	-	-	-	-	-	-	-	-	**1,200,000**
Funding Sources									
Transfer from General Fund			-	-	-	-		-	
Available Project Balances								-	
Debt Financing				-	-	-		-	1,200,000
Total	-	-	-	-	-	-	-	-	**1,200,000**
Impact on Operating Budget									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Add'l Revenue								-	
Total Operating Costs			-	-	-	-	-	-	-

Old Courthouse Square – Building and Grounds Improvements

Project Category:	County Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Support Services	**Proposed Bid Award Date:**	TBD	New	
Department:	Asset Management Services	**Starting Date:**	7/1/16	Expansion	
Project Number:	10061	**Completion Date:**	6/30/21	Renovation	X
				Replacement	

Project Description/Justification: The FY2018-19 funding request is for the start of the architectural and structural engineering services to design the upcoming renovations proposed in future years. The FY2019-20 funding request addresses exterior restoration items and necessary structural repairs. FY 2020-21 funding will address site work that must be carried out after exterior restoration is complete, including foundation drainage, sidewalk restoration/ADA modifications, landscaping, improved lighting, new public seating and landscape plantings as per site master plan. This addresses interior restoration of historic features, enhancements to accessibility and safety, and necessary upgrades to electrical, audiovisual and lighting to meet court requirements. All work must be sequenced and planned to coordinate with court schedules and requirements.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses								-	
Land/Building								-	
Professional Services								-	
Archaeological Survey PH 1	6,000							-	
Cultural Assessment/Historic Research Report	34,000							-	
Landscape Architect / Site Master Plan, Public Process		45,000						-	
Archaeological Phase 2		20,000						-	
Architect / Structural Engineer		20,000	20,000	20,000	20,000			60,000	
Exterior Construction/Repairs/Renovations								-	
Site Work/Removal of Foundation plantings				10,000				10,000	
Brick Restoration				80,000				80,000	
Structural Corrections for Roof System & SE corner				50,000				50,000	
Portico brick paving and stonework restoration				25,000				25,000	
Repair/Restoration of 1930's WPA stone sidewalks; ADA modifications					40,000			40,000	
Foundataion and site drainage improvements				35,000				35,000	
Landscape Infrastructure & Hardscape improvements					60,000			60,000	
Landscape plantings					50,000			50,000	
Interior Restoration / Renovations								-	
Finish Carpentry, storm window renovation,					120,000			120,000	
Acoustic treatment, stair renovations, lighting, signage								-	
Equipment/Furnishings								-	
Communications, media, audio visual improvements					100,000			100,000	
Courtroom Tables & Seating Improvements					20,000			20,000	
Total Project Budget:	**40,000**	**85,000**	**20,000**	**220,000**	**410,000**	**-**	**-**	**650,000**	**-**
Funding Sources									
Transfer from General Fund	40,000	85,000	20,000		20,000	-		40,000	
Transfer from Other Projects								-	
Grant Funding and Donations								-	
Debt Financing				220,000	390,000			610,000	
Total	**40,000**	**85,000**	**20,000**	**220,000**	**410,000**	**-**	**-**	**650,000**	**-**
Impact on Operating Budget									
Personnel Services									
Operations									
Recurring Capital									
New/Add'l Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	-

Orange County Northern Campus

Project Category:	County Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Support Services	**Proposed Bid Award Date:**	TBD	New	**X**
Department:	Asset Management Services	**Starting Date:**	7/1/18	Expansion	**X**
Project Number:	New	**Completion Date:**	6/30/20	Renovation Replacement	**X**

Project Description/Justification: On April 3, 2018, the Board of County Commissioners approved the acquisition of approximately 21 acres located within the Hillsborough Highway 70/Cornelius Street corridor, known as the "Hwy 70 Site Assembly" for the development of a Orange County Northern Campus site. This project combines three current CIP projects ---- Detention Center, Environment and Agriculture Center, and the Parks Operations Base to be located on the site for a total funding amount of $28.10 million. The Detention Center funding of $1,250,000 in prior years is included for architectural/engineering costs. The construction, equipment/furnishings, and other professional services costs are included in FY 2017-18 through FY 2019-20. This project includes a preliminary construction estimate for a facility capacity to house 144 detainees. The facility will be designed for expansion capapbility, if needed, up to approximately 250 detainees. The architect will conduct a staffing and operating cost analysis for different detention facility configurations as part of the Board's review of the schematic design of the facility, Prior year and FY 2017-18 funding for the Environment and Agriculture Center totals $3,684,500, and funding of $2,572,500 million in FY 2019-20 is associated with the Parks Operations Base which is reallocated from the FY2022-23 Blackwood Farm Park Project due to the relocation of the Parks Operations Base to the Northern County Campus.

FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Detention Center:									
Land/Building								-	
Professional Services	1,250,000	622,114						-	
Construction/Repairs/Renovations			12,500,000	7,112,624				19,612,624	
Equipment/Furnishings				356,593				356,593	
Environment and Agriculture Center:								-	
Professional Services	300,000							-	
Construction/Repairs/Renovations		3,282,000						-	
Equipment/Furnishings		102,500						-	
Parks Operations Base:								-	
Construction/Repairs/Renovations				2,572,500				2,572,500	
Total Project Budget	**1,550,000**	**4,006,614**	**12,500,000**	**10,041,717**	**-**	**-**	**-**	**22,541,717**	**-**
Funding Sources									
Transfer from General Fund								-	
Transfer from Other Projects									
Debt Financing	1,550,000	4,006,614	12,500,000	10,041,717	-	-		22,541,717	
Total	**1,550,000**	**4,006,614**	**12,500,000**	**10,041,717**	**-**	**-**	**-**	**22,541,717**	**-**
Impact on Operating Budget									
Personnel Services									
Operations									
Recurring Capital									
New/Add'l Revenue								-	-
Total Operating Costs		-	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Orange County Southern Branch Library

Project Category:	County Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Support Services	**Proposed Bid Award Date:**	TBD	New	**X**
Department:	Asset Management Services	**Starting Date:**	7/1/18	Expansion	
Project Number:	10050	**Completion Date:**	6/30/20	Renovation Replacement	

Project Description/Justification: Planned funding of $5,625,000 in FY 2018-19 is for design and construction costs for new Southern Branch location, which will replace the Cybrary and McDougle facilities. The BOCC approved an agreement with the Town of Carrboro to collaborate on a building project, which the library would be a tenant with various Town functions. Based on this colocation, space needs will be re-evaluated to take advantage of potential space efficiencies. Updated capital and operating cost estimates will be based on the actual schematic and market based costs forecasts in collaboration with design, operations, engineering, and construction cost estimating firms.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Land/Building	700,000							-	
Professional Services	472,500							-	
Construction/Repairs/Renovations			5,625,000					5,625,000	-
Equipment/Furnishings				750,000				750,000	
Total Project Budget	**1,172,500**	**-**	**5,625,000**	**750,000**	**-**	**-**	**-**	**6,375,000**	**-**
Funding Sources									
Transfer from General Fund								-	-
Available Project Balances	264,000							-	
Debt Financing	908,500	-	5,625,000	750,000	-		-	6,375,000	
Total	**1,172,500**	**-**	**5,625,000**	**750,000**	**-**	**-**	**-**	**6,375,000**	**-**
Impact on Operating Budget									
Personnel Services				304,703	457,054	457,054	457,054	1,675,865	2,285,270
Operations				82,500	165,000	165,000	165,000	577,500	825,000
Recurring Capital	-		-					-	
New/Add'l Revenue								-	
Total Operating Costs		-	**-**	**387,203**	**622,054**	**622,054**	**622,054**	**2,253,365**	**3,110,270**

Orange County Transit Plan Implementation – Bus Shelters

Project Category:	County Capital	**Project Status:**	Planned	**Project Type**	
Functional Service Area:	Support Services	**Proposed Bid Award Date:**	TBD	New	**X**
Department:	Asset Management Services	**Starting Date:**	7/1/18	Expansion	
Project Number:	New	**Completion Date:**	6/30/19	Renovation Replacement	

Project Description/Justification: The Orange County Transit Plan, updated in April 2017, includes bus stop improvements for Orange County Public Transportation (OCPT) thorugh the ½ cent public transit sales tax. During FY 2018-19, $124,971 will be made available to design, engineer, and install up to five bus shelters on OCPT routes. An Orange County staff team, with assistance from GoTriangle is considering the highest ridership stops for improvements. Sites presently being considered include Faucette Mill Rd/US 70; Rainey St./US 70; Hampton Point/New NC 86 (2-shelters, one on each side of New NC 86); and at two stops on Martin Luther King Boulevard in Chapel Hill. These stops are located on either the Hillsborough Circulator or the Orange-Chapel Hill Connector OCPT routes. The transit shelter includes a bench and shelter, and can be equipped with solar lighting for any to be located in low-light areas.

FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Professional Design Services			7,463					7,463	
Pre and Post Engineering			11,623					11,623	
Equipment & Construction			105,885					105,885	
								-	
Total Project Budget:			**124,971**	**-**	**-**	**-**	**-**	**124,971**	**-**
Funding Sources									
Transfer from General Fund									
Transfer from Other Projects								-	
Debt Financing						-		-	
1/2-cent Public transit sales tax			124,971						
Total			**124,971**	**-**	**-**	**-**	**-**	**124,971**	**-**
Impact on Operating Budget									
Personnel Services									
Operations			2,500	2,500	2,500	2,750	2,750	13,000	15,000
Recurring Capital									
New/Add'l Revenue								-	
Total Operating Costs			**2,500**	**2,500**	**2,500**	**2,750**	**2,750**	**13,000**	**15,000**

Parking Lot Improvements

Project Category:	County Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Support Services	**Proposed Bid Award Date:**	TBD	New	
Department:	Asset Management Services	**Starting Date:**	07/01/15	Expansion	
Project Number:	30029	**Completion Date:**	Ongoing	Renovation	**X**
				Replacement	**X**

Project Description/Justification: Funding requested in FY2018-19 is for asphalt repairs, gravel and site work necessary to improve safety and capacity for the Sheriff's Office and OCPT vehicle fleets at the Motor Pool facility. This includes improvments to the evidence storage area managed by the Sheriff's Office. Funding in Years 6-10 is designated for painting and remarking of multiple parking lots, for boxing in the recycle and waste containers located in the back of the Skills Development Lot, repairs to the ENO River Parking Deck and Passmore/Adult Day Center, as well as $1,500,000 designated to provide major parking and circulation improvements for the planned increase in OCPT bus units.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Land/Building									
Construction/Repairs/Renovations									
Striping & Painting Multiple Facilities									15,000
Government Services Annex/Link Ctr								-	
District Attorney Building								-	
Efland- Cheeks Community Center					-			-	
AMS North/OPT			50,000			-		50,000	1,500,000
501/503 W Franklin St	120,000							-	25,000
EMS Station-Revere Road								-	
Passmore/Adult Day						-		-	125,000
ENO River Parking Deck								-	18,600
Total Project Budget:	**120,000**	**-**	**50,000**	**-**	**-**	**-**	**-**	**50,000**	**1,683,600**
Funding Sources									
Transfer from General Fund			50,000					50,000	
Transfer from Other Projects									
Debt Financing	120,000				-	-	-	-	1,683,600
Total	**120,000**	**-**	**50,000**	**-**	**-**	**-**	**-**	**50,000**	**1,683,600**
Impact on Operating Budget									
Personnel Services									
Operations									
Recurring Capital									
New/Add'l Revenue								-	
Total Operating Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Roofing and Building Facade Projects

Project Category:	County Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Support Services	**Proposed Bid Award Date:**	TBD	New	
Department:	Asset Management Services	**Starting Date:**	01/08/15	Expansion	
Project Number:	30002	**Completion Date:**	Ongoing	Renovation	**X**
				Replacement	**X**

Project Description/Justification: This project is a combination of building roof replacements and building façade repairs. The Roof Asset Management Plan was updated in FY 2016-17. Building envelope/facade systems include exterior walls, cladding, windows, doors, foundations and associated components. The purpose of this project is to provide resources for systematic operation and identification of any remedial action that may be needed in order to cost-effectively maximize the useful life of the building envelopes of County facilities. Any needed remedial activity would be listed and prioritized via a building envelope/façade study initially being requested in FY2018-19. FY 2018-19 funding includes the comprehensive facility facade study as well as needed attention at the Central Recreation Building, AMS North Motor Pool Facility, and the John Link Jr. Government Services Center. This facade study will inform the long range facade plan.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2021-22	Five Year Total	Year 6 to Year 10
Expenses									
Building Envelope / Façade Study			22,000					22,000	
Construction/Repairs/Renovations	1,433,100							-	
129 King (Large Metal Roof Sector #3)								-	100,000
Court Street Annex	75,000							-	
Jail (1997 Addition) 3 sectors	158,000							-	146,000
Justice Facility (New Courthouse) - Two flat roofs	35,000							-	
Justice Facility (Sheriff's Office) - Waterproof Wall @ Boiler Room									85,000
Cadwallader Jones Historic Law Office								-	5,700
Historic Courthouse (Roof and Cupola Sections)								-	256,250
Hillsborough Visitors' Center (Dickson House) Windows						6,200		6,200	256,250
Hillsborough Visitors' Center (Dickson House) Siding, Shutters, Roofing									23,540
Hillsborough Commons (DSS, Orange Works) Skylights					276,460			276,460	256,250
Hillsborough Commons (DSS) Water proofing south side of building									60,000
501 W. Franklin (Roof & Slate Sections)		51,744				191,310		191,310	
501 W. Franklin (Bay Window - Front)									88,000
503 W. Franklin (Skills Development Center - 9 sectors)	85,000					195,800		195,800	
AMS North Administrative Bldg	14,000							-	
AMS North Operations Warehouse (4,400 sf)	35,200							-	
AMS North Operations Small storage (1,600 sf)	12,800							-	
AMS North Motorpool Facility			152,800					152,800	
AMS North Fuel Station								-	16,300
Emergency Services (510 Meadowlands) IT room insulation				5,900				5,900	2,500
Emergency Services (510 Meadowlands) Window Replacement									35,000
ES Station-Revere Road								-	39,450
ES Communication Tower (Eno Mtn)								-	2,500
Whitted Government Services Building A		38,400		111,300		237,020		348,320	
Whitted Government Services Building B		12,300				92,000		92,000	218,000
Blackwood Farm House	16,225							-	
Cate Farm House (Twin Creeks)	20,625							-	
Efland Community Center (main building)	30,000							-	
Efland Rescue, Mt. Willing Road				12,000				12,000	
Environment & Agriculture Center (Included in separate CIP project)								-	
John Link Jr. Gov. Services Center. Water proofing exterior walls and stone band, and roof replacement, partial window replacement.			150,000		207,920			357,920	
DA Building (sector 2)	12,000							-	
Central Recreation	194,700		45,000					45,000	
Southern Human Services (Included in separate CIP project)								-	
Millhouse Road Parks Offce Administration				31,000				31,000	
Cedar Grove Community Center (Reroofed during renovations 2016)								-	
1954 Courthouse (courtroom EPDM, 4,800 sf, 4 other sectors)	124,160							-	
Battle Courtroom (2 sectors)	100,000							-	
Total Project Budget	**2,345,810**	**102,444**	**369,800**	**160,200**	**484,380**	**722,330**	**-**	**1,736,710**	**1,590,740**
Funding Sources									
Transfer from General Fund	1,550,100							-	
Transfer from Other Projects								-	
Debt Financing	795,710	102,444	369,800	160,200	484,380	722,330	-	1,736,710	1,590,740
Total	**2,345,810**	**102,444**	**369,800**	**160,200**	**484,380**	**722,330**	**-**	**1,736,710**	**1,590,740**
Impact on Operating Budget									
Personnel Services									
Operations									
Recurring Capital									
New/Add'l Revenue								-	-
Total Operating Costs	-	-	-	-	-	-	-	-	-

Southern Campus Expansion

Project Category:	County Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Support Services	**Proposed Bid Award Date:**	TBD	New	
Department:	Asset Management Services	**Starting Date:**	7/1/11	Expansion	**X**
Project Number:	10052	**Completion Date:**	7/1/21	Renovation Replacement	

Project Description/Justification: Southern Orange Campus Expansion combines three current projects - - Southern Campus Expansion, Southern Human Service Center Expansion, and Seymour Center Renovations / additional parking. This combination provides heightened safety, construction efficiency and cost effectiveness. The project includes an expanded Commissioner's meeting facility, a dental clinic, expanded health and human service areas, Seymour Center programmable space and expanded parking. The addition of dental clinic space in this facility fulfills the County's commitment to provide dental services in Southern Orange County. The replacement of the Southern Human Services Center (SHSC) roof has been included within this project, if funding is not appropriated for this project, the SHSC roof will be added to the roofing projects for replacement in FY2019-20.

FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Professional Services - Design	75,000							-	
SHSC	300,000							-	
Seymour Center Modifications	100,000							-	
Campus Site		400,000						-	
Construction/Repairs/Renovations	-							-	
SHSC				5,185,000				5,185,000	
Seymour Center Modifications	585,000							-	
Campus Site		3,600,000						-	
Seymour Additional Parking	270,000							-	
Health Clinic & DSS Renovations	180,000							-	
Proposed for emergency HVAC rooftop replacement	75,000							-	
Site Master Plan	400,000								
Equipment/Furnishings	35,000							-	
Total Project Budget	**2,020,000**	**4,000,000**	**-**	**5,185,000**	**-**	**-**	**-**	**5,185,000**	**-**
Funding Sources									
Transfer from General Fund	-	-	-	-	-	-	-	-	
Medicaid Maximization Funds				3,629,500				3,629,500	
Transfer from Other Projects								-	
Debt Financing	2,020,000	4,000,000	-	1,555,500		-	-	1,555,500	
Total	**2,020,000**	**4,000,000**	**-**	**5,185,000**	**-**	**-**	**-**	**5,185,000**	**-**
Impact on Operating Budget									
Personnel Services					40,884	40,884	40,884	122,652	204,420
Operations					58,700	58,700	58,700	176,100	293,500
Recurring Capital									
New/Add'l Revenue								-	-
Total Operating Costs	**-**	**-**	**-**	**-**	**99,584**	**99,584**	**99,584**	**298,752**	**497,920**

Vehicle Replacements

Project Category:	County Capital	**Project Status:**		**Project Type**	
Functional Service Area:	Support Services	**Proposed Bid Award Date:**	TBD	New	**X**
Department:	Asset Management Services	**Starting Date:**	7/1/18	Expansion	
Project Number:	New	**Completion Date:**	On-going	Renovation Replacement	

Project Description/Justification: Funding of $689,328 includes replacement of several public safety related vehicles. Funds of $700,000 in the subsuquent years includes replacement of various vehicles county-wide.

FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Professional Services								-	
Construction/Repairs/Renovations								-	
Vehicle Replacements			689,328	700,000	700,000	700,000	700,000	3,489,328	3,500,000
Total Project Budget:	-	-	**689,328**	**700,000**	**700,000**	**700,000**	**700,000**	**3,489,328**	**3,500,000**
Funding Sources									
Transfer from General Fund									
Register of Deeds Fees								-	
Debt Financing			689,328	700,000	700,000	700,000	700,000	3,489,328	3,500,000
Total	-	-	**689,328**	**700,000**	**700,000**	**700,000**	**700,000**	**3,489,328**	**3,500,000**
Impact on Operating Budget									
Personnel Services									
Operations									
Recurring Capital									
New/Addt'l Revenue								-	-
Total Operating Costs			-	-	-	-	-	-	-

Whitted Building Complex

Project Category:	County Capital	**Project Status:**	New	**Project Type**	
Functional Service Area:	Support Services	**Proposed Bid Award Date:**	TBD	New	
Department:	Asset Management Services	**Starting Date:**	7/1/12	Expansion	**X**
Project Number:	10028	**Completion Date:**	6/30/20	Renovation	**X**
				Replacement	

Project Description/Justification: Funding in Years 6-10 includes necessary site and storm water management improvements in the rear area of the Whitted Campus. The scope includes a facility waste container corral, site drainage improvements, gravel parking lot improvements, back stair step / sidewalk improvements, fencing repairs, and required signage.

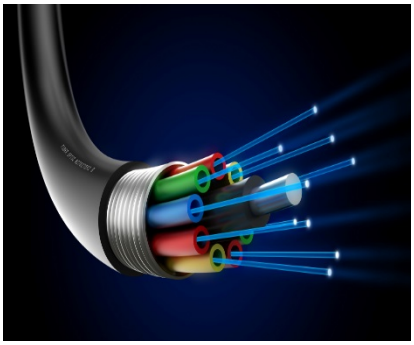


FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Land/Building									
Professional Services - Design work	100,000							-	26,000
Construction/Repairs/Renovations	1,400,000							-	293,000
Generator upgrade/replacement	200,000							-	
Replacement of exterior doors/storefronts	70,000							-	
Additional controlled access doors	25,000							-	
Total Project Budget:	**1,795,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**319,000**
Funding Sources									
Transfer from General Fund	100,000							-	
Transfer from Other Projects		-						-	319,000
Debt Financing	1,695,000			-				-	
Total	**1,795,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**319,000**
Impact on Operating Budget									
Personnel Services									
Operations									
Recurring Capital									
New/Add'l Revenue								-	-
Total Operating Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Information Technologies Fiber Connectivity

Project Category:	County Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Support Services	**Proposed Bid Award Date:**	Feb 2018	New	
Department:	Information Technology	**Starting Date:**	May 2018	Expansion	**X**
Project Number:	30007	**Completion Date:**	May 2019	Renovation	
				Replacement	



Project Description/Justification: Funding in FY2017-18 included $1,160,000 in fiber connectivity within the Town of Hillsborough, and $2,091,350 in funding in Years 6-10 for expansion county-wide.

During FY 2016-17, Information Technologies undertook a fiber inventory and assessment project by hiring a fiber needs assessment consultant to estimate how much it would cost to run fiber to those county facilities currently supplied by Time Warner with network connections which are billed monthly at approximately $17,000 per month. The fiber backbone envisioned as a part of this project will extend from Cedar Grove to Carrboro and run east west from Efland to potential economic development zones to the east along Highway 70. After connecting county facilities, any excess fiber could be offered to other units of government, government agencies, schools and businesses as a means of maintenance cost sharing. This fiber request also may be offset with potential construction cost sharing agreements with the Town of Hillsborough and other partners.

FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Professional Services									
Equipment								-	
Fiber Connectivity	60,000	1,160,000		-	-			-	2,091,350
Total Project Budget	**60,000**	**1,160,000**	**-**	**-**	**-**	**-**	**-**	**-**	**2,091,350**
Funding Sources									
Transfer from General Fund	60,000	-						-	-
Transfer from Other Projects								-	
Funding from Partners								-	
Debt Financing		1,160,000	-	-	-			-	2,091,350
Total	**60,000**	**1,160,000**	**-**	**-**	**-**	**-**	**-**	**-**	**2,091,350**
Impact on Operating Budget									
Personnel Services									
Operations			(15,706)	(15,706)	(15,706)	(15,706)	(15,706)	(78,530)	(366,790)
Recurring Capital									
New/Add'l Revenues								-	
Total Operating Costs	**-**	**-**	**(15,706)**	**(15,706)**	**(15,706)**	**(15,706)**	**(15,706)**	**(78,530)**	**(366,790)**

Information Technologies Governance Council Initiatives

Project Category:	County Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Support Services	**Proposed Bid Award Date:**	TBD	New	
Department:	Information Technology	**Starting Date:**	N/A	Expansion	X
Project Number:	30007	**Completion Date:**	N/A	Renovation	
				Replacement	X

Project Description/Justification: This project funds technology related initiatives recommended through the Information Technology Governannce Council (ITGC). Examples of prior year initatives were the following: Crisis Damage Assessment Application, Sheriff's Office and Jail Video technology, Electronic Health Record and Billing software, Laserfiche Licensing upgrade, Automatic Vehicles locators for Animal Services, and Fleet Maintenance software.



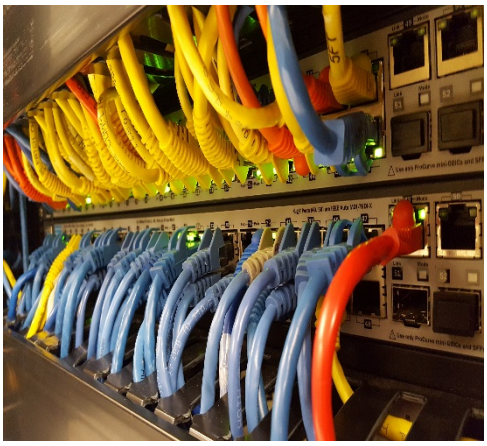
FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Professional Services									
Library Management Systems Software	250,000								
Central Permitting System	800,000								
IT Governance Council Initiatives	878,100	510,000		500,000		500,000		1,000,000	1,500,000
Total Project Budget	**1,928,100**	**510,000**	**-**	**500,000**	**-**	**500,000**	**-**	**1,000,000**	**1,500,000**
Funding Sources									
Transfer from General Fund								-	-
Transfer from Other Projects								-	
Available Project Balance								-	
Debt Financing	1,928,100	510,000	-	500,000	-	500,000	-	1,000,000	1,500,000
Total	**1,928,100**	**510,000**	**-**	**500,000**	**-**	**500,000**	**-**	**1,000,000**	**1,500,000**
Impact on Operating Budget									
Personnel Services									
Operations								-	-
Recurring Capital									
New/Add'l Revenues								-	
Total Operating Costs	-	-	-	-	-	-	-	-	-

Information Technologies Infrastructure

Project Category:	County Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Support Services	**Proposed Bid Award Date:**	TBD	New	
Department:	Information Technology	**Starting Date:**	N/A	Expansion	X
Project Number:	30007	**Completion Date:**	N/A	Renovation	
				Replacement	X

Project Description/Justification: Funding in FY2018-19 includes $450,000 in infrastructure components related to server upgrades, desktop and laptop replacements, data storage, network improvements, printer replacements, and deployment of wireless capabilities. This project also includes $50,000 in Board of Commissioners technology initiatives.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Professional Services									
Equipment/Furnishings - Infrastructure	6,171,613	700,000	450,000	450,000	450,000	450,000	450,000	2,250,000	2,250,000
BOCC Initiatives	250,000	50,000	50,000	50,000	50,000	50,000	50,000	250,000	250,000
Total Project Budget	**6,421,613**	**750,000**	**500,000**	**500,000**	**500,000**	**500,000**	**500,000**	**2,500,000**	**2,500,000**
Funding Sources									
Transfer from General Fund	3,619,113	50,000	50,000	50,000	50,000	50,000	50,000	250,000	250,000
Transfer from Other Projects								-	
Available Project Balance	200,000							-	
Debt Financing	2,602,500	700,000	450,000	450,000	450,000	450,000	450,000	2,250,000	2,250,000
Total	**6,421,613**	**750,000**	**500,000**	**500,000**	**500,000**	**500,000**	**500,000**	**2,500,000**	**2,500,000**
Impact on Operating Budget									
Personnel Services									
Operations								-	-
Recurring Capital									
New/Add'l Revenues								-	
Total Operating Costs	-	-	-	-	-	-	-	-	-

Register of Deeds Automation

Project Category:	County Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Support Services	**Proposed Bid Award Date:**	TBD	New	**X**
Department:	Asset Management Services	**Starting Date:**	N/A	Expansion	
Project Number:	30009	**Completion Date:**	N/A	Renovation	
				Replacement	**X**

Project Description/Justification: Funding of $80,000 in each fiscal year throughout the plan is for the acquisition of technology for the preservation and storage of public records in the Register of Deeds Office. The Register of Deeds Automation project is funded with fees collected by the Register of Deeds. The funding is mandated by NC General Statute 161-11.3 which requires all Counties to reserve ten percent of revenue collected and retained by the County in a nonreverting Automation Enhancement and Preservation Fund.

FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Professional Services									
Construction/Repairs/Renovations									
Equipment/Furnishings	1,175,514	80,000	80,000	80,000	80,000	80,000	80,000	**400,000**	400,000
Total Project Budget	**1,175,514**	**80,000**	**80,000**	**80,000**	**80,000**	**80,000**	**80,000**	**400,000**	**400,000**
Funding Sources									
Transfer from General Fund									
Register of Deeds Fees	1,175,514	80,000	80,000	80,000	80,000	80,000	80,000	400,000	400,000
Debt Financing									
Total	**1,175,514**	**80,000**	**80,000**	**80,000**	**80,000**	**80,000**	**80,000**	**400,000**	**400,000**
Impact on Operating Budget									
Personnel Services									
Operations									
Recurring Capital									
New/Add'l Revenue									
Total Operating Costs			-	-	-	-	-	-	-

Communication System Improvements

Project Category:	County Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Public Safety	**Proposed Bid Award Date:**	TBD	New	X
Department:	Emergency Services	**Starting Date:**	N/A	Expansion	
Project Number:	30061	**Completion Date:**	N/A	Renovation	
				Replacement	X

Project Description/Justification: A consistent radio platform ensures integration and reliability of the radios used by first responders. The replacement process was initiated in 2004. In FY 17-18 $920,000 was allocated to replace the most outdated mobiles and portables in the Sheriff's Office. Phase I has been completed. Currently, the Sheriff's Office still has 76 mobiles and 55 portables that are to be replaced in Phase II of this project, along with miscellaneous equipment, such as, encryption, bluetooth and special mikes for tactical and special teams. Municpal partners will be engaged to discuss cooperative purchase that may bring the cost of these radios for all agencies below the State contract price.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
OSSI-CAD Replacement	589,875							-	
Multi-Band Radios	561,077	920,000	505,000					505,000	
NextGen Phone System	349,573							-	
9-1-1 Call Taker and Dispatch Software:									
**Emergency Police Dispatch*	107,038							-	
**Emergency Fire Dispatch*	107,038							-	
P25 Compliant Radio Consoles (E-9-1-1)	832,268							-	
P25 Compliant Radios (County & Rural Fire Districts)	150,000							-	
Total Project Budget	**2,696,868**	**920,000**	**505,000**	**-**	**-**	**-**	**-**	**505,000**	**-**
Funding Sources									
Transfer from General Fund	193,474								
From 9-1-1 Funds - Debt Service								-	
From 9-1-1 Funds	716,504		-					-	
Grant Funds - State E911 Board	625,828								
Capital Projects Fund Balance									
Debt Financing - E-9-1-1	539,062							-	
Debt Financing	622,000	920,000	505,000					505,000	
Total	**2,696,868**	**920,000**	**505,000**	**-**	**-**	**-**	**-**	**505,000**	**-**
Impact on Operating Budget									
Personnel Services									
Operations									
Recurring Capital									
New/Add'l Revenue								-	
Total Operating Costs	-	-	-	-	-	-	-	-	-

Sheriff's Office – Body Cameras

Project Category:	County Capital	**Project Status:**	New	**Project Type**	
Functional Service Area:	Public Safety	**Proposed Bid Award Date:**	TBD	New	X
Department:	Sheriff's Office	**Starting Date:**	N/A	Expansion	
Project Number:	New	**Completion Date:**	N/A	Renovation	
				Replacement	

Project Description/Justification: Funding of $300,000 in FY 2018-19 would equip Sheriff Deputies with body-worn cameras. Body-worn cameras will allow deputies to better document evidence while increasing accountability and transparency. Studies on the use of body-worn cameras by law enforcement indicate that incidents of use of force decrease as do the number of complaints filed against officers.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Equipment - Body Cameras			300,000					**300,000**	
Total Project Budget	-	-	**300,000**	-	-	-	-	**300,000**	-
Funding Sources									
General Fund - Debt Service								-	
Capital Projects Fund Balance									
Debt Financing			300,000					300,000	
Total	-	-	**300,000**	-	-	-	-	**300,000**	-
Impact on Operating Budget									
Personnel Services									
Operations								-	
Recurring Capital									
New/Addt'l Revenue								-	
Total Operating Costs	-	-	-	-	-	-	-	-	-

Emergency Services Substations

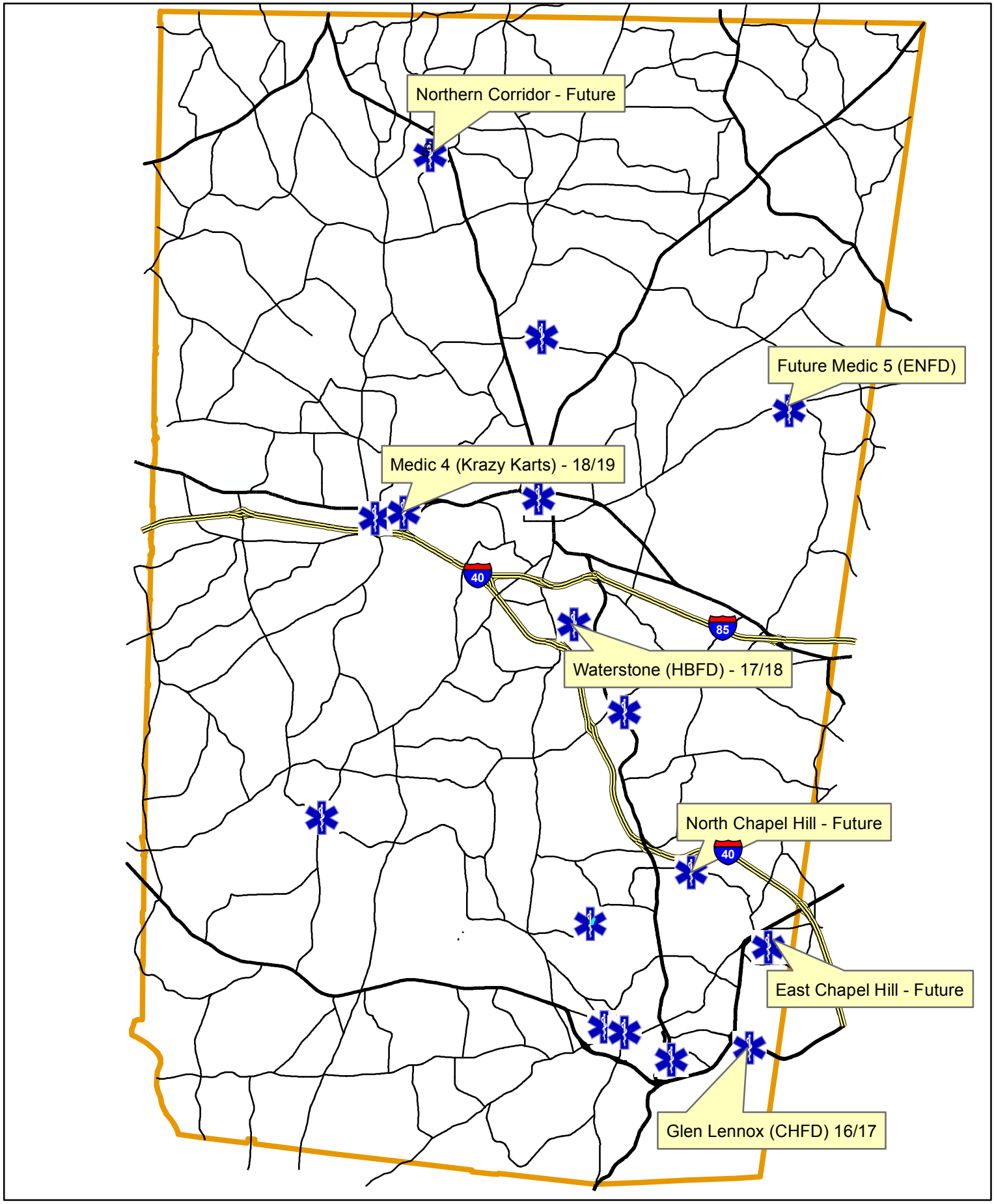
Project Category:	County Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Public Safety	**Proposed Bid Award Date:**	TBD	New	**X**
Department:	Emergency Services	**Starting Date:**	7/1/16	Expansion	**X**
Project Number:	10053	**Completion Date:**	6/30/22	Renovation	**X**
				Replacement	

Project Description/Justification: Funding in FY 2018-19 includes a stand-alone station in the Efland area. This station will replace the existing Station 4 on Mt Willing Road in Efland. The existing station is incapable of expansion and the cost of upfitting and bringing the station into compliance under the state fire code would be more than the cost of the building itself. The proposed new station will provide bays to house the ambulance and will be within 1 mile of the existing station. Funding in FY 2018-19 also includes installing a solar photovoltaic (PV) system on the roof of the new stand-alone station. Future EMS stations will be strategically located in developing districts that are experiencing increasing call volume and service demand. The architectural design of the stations will allow for one drive through bay (with expansion for an additional drive through bay), secure storage for narcotics, a decontamination area, equipment room with washer/dryer, sleeping quarters, training/conference room, office area, restrooms and shower, and public area separate from the secure area of the crew quarters. The cost of the colocation stations represents efficiencies gained from sharing of kitchen, training, and other common areas. The operating costs of the colocated facilites will also be shared.

FY 2018-19: Independent station in the Efland area with a solar photovoltaic (PV) system
FY 2021-22: Co-Location with fire department to be determined
FY 2022-23: $100,000 for architectural design for stand alone in Years 6-10
Years 6-10: Independent EMS station in the Northern corridor of the County
Years 6-10: Co-Location with fire department

FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Construction/Repairs/Renovations	30,000	45,000						-	
Professional Services								-	
Location Study		50,000						-	
Architectural Design for Stand Alone Stations		150,000			-		100,000	100,000	
Land/Building								-	
Glen Lennox-Chapel Hill FS #2	520,000							-	
Waterstone-Orange Rural FD		600,000						-	
Buckhord/Efland-OCES Stand Alone			1,500,000					1,500,000	
Co-Location TBD					-	600,000		600,000	
Northern Corridor-OCES Stand Alone						-		-	1,500,000
Co-Location TBD						-	-	-	600,000
Total Project Budget:	**550,000**	**845,000**	**1,500,000**	**-**	**-**	**600,000**	**100,000**	**2,200,000**	**2,100,000**
Funding Sources									
Transfer from General Fund	50,000				-			-	
Transfer from Other Projects								-	
Debt Financing	500,000	845,000	1,500,000	-	-	600,000	100,000	2,200,000	2,100,000
Total	**550,000**	**845,000**	**1,500,000**	**-**	**-**	**600,000**	**100,000**	**2,200,000**	**2,100,000**
Impact on Operating Budget									
Personnel Services								-	
Operations	6,000	12,000	24,000	24,000	24,000	30,000	30,000	132,000	228,000
Recurring Capital									
New/Addt'l Revenue								-	
Total Operating Costs	**6,000**	**12,000**	**24,000**	**24,000**	**24,000**	**30,000**	**30,000**	**132,000**	**228,000**



This map contains parcels prepared for the inventory of real property within Orange County, and is compiled from recorded deed, plats, and other public records and data. Users of this map are hereby notified that the aforementioned public primary information sources should be consulted for verification of the information contained on this map. The county and its mapping companies assume no legal responsibility for the information on this map.

Legend
Major Streets
Symbology
HWY Ramp
Interstate
Interstate Ramp
NC HWY
US HWY
Major

Orange County Tax Administration/Land Records

Date: 2/21/2018 1 inch = 14,833 feet

Orange County Radio/Paging Systems Upgrade

Project Category:	County Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Public Safety	**Proposed Bid Award Date:**	TBD	New	X
Department:	Emergency Services	**Starting Date:**	TBD	Expansion	X
Project Number:	30060	**Completion Date:**	TBD	Renovation	
				Replacement	X

Project Description/Justification: On May 2, 2017, Federal Engineering presented to the BOCC a recommendation of 4 options for the radio infrastructure project. The BOCC requested more information on the current VIPER System to determine if the existing system, with changes, could accommodate the radio communication needs of first responders. In November of 2017, the Countywide Radio Committee asked Federal Engineering to proceed with discussions and an analysis of the current system with changes. The estimated costs to use the exisiting radio system may reduce the amount of towers needed in the County as well as eliminate the need to establish personnel and upgrade costs for a shared or independent system. . Current available funds within this project are adequate for obtaining estimated costs of expanding the VIPER System and selecting the most effective and feasible solution. Once an option has been selected, the next step will be for Federal Engineering to develop the technical specifications and RFP for the selected system.

Note: Cost share has not been included in these estimates. The Countywide Radio Committee is currently working to develop a proposed formula to present to all of the stakeholders.



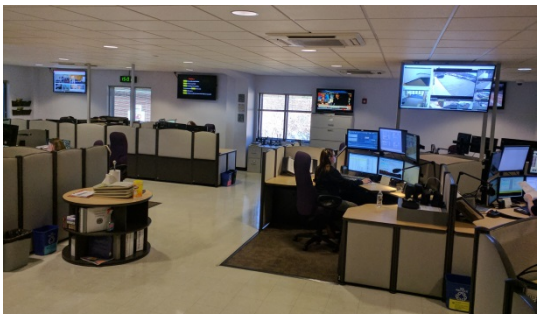
FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Countywide Radio Communications Interoperability and Systems Engineering	543,750							-	
Design, Engineering, and Towers	1,000,000	-	-	-	-	-	-	-	27,300,000
Total Project Budget	**1,543,750**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**27,300,000**
Funding Sources									
General Fund - Debt Service	-	-	-	-	-	-	-	-	-
Capital Projects Fund Balance									
Debt Financing	1,543,750		-	-	-	-	-	-	27,300,000
Total	**1,543,750**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**27,300,000**
Impact on Operating Budget									
Personnel Services									
Operations								-	875,000
Recurring Capital									
New/Addt'l Revenue								-	
Total Operating Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**875,000**

911 Center Improvements

Project Category:	County Capital	**Project Status:**	Planned	**Project Type**	
Functional Service Area:	Public Safety	**Proposed Bid Award Date:**	TBD	New	**X**
Department:	Emergency Services	**Starting Date:**	N/A	Expansion	
Project Number:	30062	**Completion Date:**	N/A	Renovation	**X**
				Replacement	

Project Description/Justification: This project comtemplates updating and expanding the 9-1-1 and Emergency Operations Center facilities within the 510 Meadowlands Complex. The back up center, mandated by NC Gen. Stat. §143B-1406 (f)(5) and NC Administrative Code 09 NCAC 06C.0206, is located in the basement of the West Campus building to process and dispatch 9-1-1 calls in the event the primary center cannot be used.



Funding of $2.5M in years 6-10 is proposed to renovate and expand an estimated 6,300 square foot area within the existing facility. This project contemplates hardening the existing facility to ensure operations continue during potential catastrophic events. The current center is located on the second floor of a steel framed building that does not provide an adequate level of security during very severe storm events that produce very strong winds like a tornados or hurricanes.

Additional funding of $600,000 being supplied by 9-1-1 funds will purchase updated communications, electronic and furniture equipment.

FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Hardened 911 Communications Center (Meadowlands)									
Design	-							-	30,000
Building Renovations	-							-	2,500,000
Equipment and Installation	369,499							-	600,000
Total Project Budget:	**369,499**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**3,130,000**
Funding Sources									
Transfer from General Fund				-	-	-	-	-	-
E-9-1-1 Funds	369,499	-		-	-	-	-	-	600,000
Debt Financing	-	-		-		-		-	2,530,000
Total	**369,499**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**3,130,000**
Impact on Operating Budget									
Personnel Services									
Operations								-	448,000
Recurring Capital									
New/Addt'l Revenue								-	-
Total Operating Costs		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**448,000**

Blackwood Farm Park

Project Category:	County Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Community Services	**Proposed Bid Award Date:**	5/1/18	New	X
Department:	DEAPR	**Starting Date:**	7/1/18	Expansion	X
Project Number:	20037	**Completion Date:**	6/30/20	Renovation	
				Replacement	



Project Description/Justification: Blackwood Farm Park is a 152-acre park midway between Chapel Hill and Hillsborough on NC 86 and New Hope Church Road. The park opened on a limited basis in June 2015 and is currently open Friday-Sunday. Funding for park infrastructure, design and other associated needs, including construction of new turn lanes, entryway and parking was included in FY 2016-17 and 17-18. Park construction for Phase II of the park is proposed for FY2018-19, Consistent with the adopted master plan for a low-impact park with agricultural and historic themes and components of the farm's agricultural past, including interpretive signage, picnic areas, community garden, agricultural demonstration areas and exhibits. The planned Phase II park construction also includes new picnic shelters, restrooms, an amphitheater, repairs and renovations to the farmstead, fishing station, trails, Nature Center and open play fields, along with a disc golf course. It is anticipated that the park will open full-time in FY 2019-20 once Phase II construction is complete. Funding of $800,000 in FY 2021-22 includes an enhanced Nature Center (with associated matching partner revenue). Funding of $529,500 is included in Year 5 for Phase III, which includes the remaining New Hope Church Road area facilities. If the Board of Commissioners authorizes the development of a Northern Orange County campus, a revised combined project will be amended consisting of the Detention Facility, Environment and Ag Center, and Parks Operations Base.

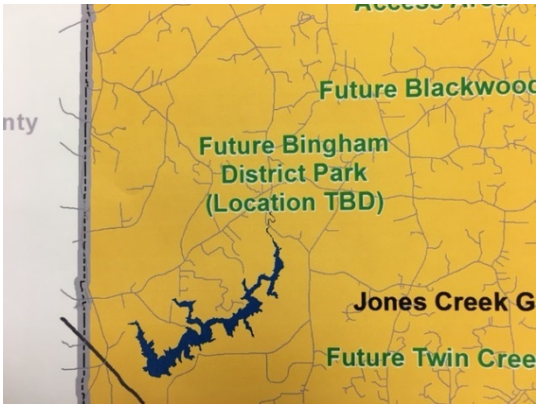
FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Land/Building									
Professional Services	210,000			-		70,000	150,000	220,000	
Construction/Repairs/Renovations	1,198,000		1,795,000	-		800,000	114,500	2,709,500	
Equipment/Furnishings	49,400	100,000		-			265,000	265,000	
Total Project Budget	**1,457,400**	**100,000**	**1,795,000**	**-**	**-**	**870,000**	**529,500**	**3,194,500**	**-**
Funding Sources									
Transfer from General Fund	50,000	90,000					27,500	27,500	
Transfer from Other Capital Funds	267,400							-	
Grants, Partner revenue, Donations	-	10,000		-		800,000		800,000	
Debt Financing	1,140,000		1,795,000	-	-	70,000	502,000	2,367,000	
Total	**1,457,400**	**100,000**	**1,795,000**	**-**	**-**	**870,000**	**529,500**	**3,194,500**	**-**
Impact on Operating Budget									
Personnel Services	203,373	77,738	138,000	138,000	138,000	138,000	138,000	690,000	690,000
Operations	61,010	26,000	52,000	52,000	52,000	52,000	52,000	260,000	260,000
Recurring Capital									
New/Addl Revenue									
Total Operating Costs	**264,383**	**103,738**	**190,000**	**190,000**	**190,000**	**190,000**	**190,000**	**950,000**	**950,000**

Bingham Park

Project Category:	County Capital	**Project Status:**	Planned	**Project Type**	
Functional Service Area:	Community Services	**Proposed Bid Award Date:**	TBD	New	**X**
Department:	DEAPR	**Starting Date:**	7/1/23	Expansion	
Project Number:	New	**Completion Date:**	7/1/25	Renovation	
				Replacement	

Project Description/Justification: Bingham District Park would serve as the County's park for southwestern Orange County. Negotiations are underway for the park site, and funding for the land acquisition would be through the Lands Legacy program. As with previous park projects, this future park site would be land-banked for the future construction of park facilities, with projected design in Year 5 and construction in Year 6. Cost estimates are based on a district park concept of comparable size. Preliminary discussions have been held with the Orange Water and Sewer Authority about working together on the Bingham District Park location.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Land/Building									
Professional Services							300,000	300,000	
Construction/Repairs/Renovations								-	6,700,000
Equipment/Furnishings									
Total Project Budget	-	-	-	-	-	-	**300,000**	**300,000**	**6,700,000**
Funding Sources									
Transfer from General Fund									
Transfer from Other Funds									
Debt Financing						-	300,000	300,000	6,700,000
Total	-	-	-	-	-	-	**300,000**	**300,000**	**6,700,000**
Impact on Operating Budget									
Personnel Services								-	312,000
Operations								-	220,000
Recurring Capital									
New/Addl Revenue									
Total Operating Costs	-	-	-	-	-	-	-	-	**532,000**

Cedar Grove Park, Phase II

Project Category:	County Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Community Services	**Proposed Bid Award Date:**	TBD	New	X
Department:	DEAPR	**Starting Date:**	7/1/18	Expansion	
Project Number:	20002	**Completion Date:**	6/30/20	Renovation	
				Replacement	X

Project Description/Justification: Funding is proposed for FY 2019-20 for Phase II of the park. Phase II as planned would feature another baseball/softball field (recent discussions have proposed multiple smaller size fields instead, to address the pending loss of similar small fields in Hillsborough), tennis courts, a picnic shelter and additional parking. Cedar Grove Park opened in 2008 and includes baseball/softball fields, a multi-purpose field, trails, playground, basketball courts, a Little Free Library and other amenities. It is co-located with the Cedar Grove Community Center.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Land/Building									-
Professional Services				100,000				100,000	
Construction/Repairs/Renovations	1,908,000			1,640,000				1,640,000	
Equipment/Furnishings								-	
Total Project Budget	**1,908,000**	**-**	**-**	**1,740,000**	**-**	**-**	**-**	**1,740,000**	**-**
Funding Sources									
Transfer from Other Funds	148,000	-		100,000				100,000	
Funding from Other Sources				100,000				100,000	
Grant Funding	500,000			500,000				500,000	
Debt Financing	1,260,000			1,040,000				1,040,000	
Total	**1,908,000**	**-**	**-**	**1,740,000**	**-**	**-**	**-**	**1,740,000**	**-**
Impact on Operating Budget								-	
Personnel Services					18,500	18,500	18,500	55,500	92,500
Operations					20,000	20,000	20,000	60,000	100,000
Recurring Capital								-	
New/Addl Revenue								-	-
Total Operating Costs			**-**	**-**	**38,500**	**38,500**	**38,500**	**115,500**	**192,500**

Conservation Easements

Project Category:	County Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Community Services	**Proposed Bid Award Date:**	TBD	New	
Department:	DEAPR	**Starting Date:**	N/A	Expansion	**X**
Project Number:	20006	**Completion Date:**	N/A	Renovation	
				Replacement	

Project Description/Justification: The Conservation Easement component of the Lands Legacy program was initially funded in July 2002, and provides matching funds for State and federal grants to acquire conservation easements to conserve prime or threatened farmland, sensitive natural areas, or important water quality buffer lands in keeping with Board goals and Lands Legacy priorities. These lands have conservation values or agricultural operations to be enhanced and protected, and the land stays in private ownership and is not publicly-accessible except upon landowner consent. Over 2,100 acres of prime farmland and natural areas have been conserved to date, with millions of dollars in state/federal grants leveraged. It is anticipated that additional matching funds of approximately 50% would again be leveraged for easements, shown as Grant Funding and Landowner Donations.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Land/Building	7,878,181		1,000,000		1,000,000		1,000,000	3,000,000	2,000,000
Construction/Repairs/Renovations									
Equipment/Furnishings									
Total Project Budget	**7,878,181**	**-**	**1,000,000**	**-**	**1,000,000**	**-**	**1,000,000**	**3,000,000**	**2,000,000**
Funding Sources									
Transfer from General Fund	600,000							-	-
Transfer from Other Projects	143,000							-	
Grant Funding and Donations	3,385,181		500,000		500,000		500,000	1,500,000	1,000,000
Debt Financing	3,750,000		500,000		500,000		500,000	1,500,000	1,000,000
Total	**7,878,181**	**-**	**1,000,000**	**-**	**1,000,000**	**-**	**1,000,000**	**3,000,000**	**2,000,000**
Impact on Operating Budget									
Personnel Services									
Operations									
Recurring Capital									
New/Addl Revenue									
Total Operating Costs			**-**	**-**	**-**	**-**	**-**	**-**	**-**

Upper Eno Nature Preserve – Seven Mile and McGowan Creek Nature Parks

Project Category:	County Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Community Services	**Proposed Bid Award Date:**	TBD	New	
Department:	DEAPR	**Starting Date:**	7/1/15	Expansion	**X**
Project Number:	20028	**Completion Date:**	7/1/21	Renovation	
				Replacement	

Project Description/Justification: The Upper Eno Nature Preserve includes a number of different properties with water resource and conservation significance in the Upper Eno Watershed. There are two planned "Nature Parks" for public access within this preserve, at Seven Mile Creek south of I-85/40 and McGowan Creek, north of US 70. Work is currently underway on trails, camping area and a parking area at the Seven Mile Creek Nature Park using previously-approved funds. The Mountains to Sea Trail would traverse this Nature Preserve as part of its course from the Blue Ridge Mountains to the Outer Banks. Funds are proposed for FY 2020-21 for the McGowan Creek Natural Area, including a needed road redesign on US 70. Grant funding would be pursued for this project.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Land/Building									-
Construction/Repairs/Renovations	100,000		-		400,000			400,000	
Equipment/Furnishings	25,000		-		30,000			30,000	
Total Project Budget	**125,000**	-	-	-	**430,000**	-	-	**430,000**	-
Funding Sources									
Transfer from General Fund								-	
Transfer from Other Capital Funds									
Debt Financing	125,000		-		430,000			430,000	-
Total	**125,000**	-	-	-	**430,000**	-	-	**430,000**	-
Impact on Operating Budget									
Personnel Services		40,000	40,000	40,000	47,000	47,000	47,000	221,000	235,000
Operations		10,000	10,000	12,000	22,000	22,000	22,000	88,000	110,000
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs			**50,000**	**52,000**	**69,000**	**69,000**	**69,000**	**309,000**	**345,000**

Soccer.com Soccer Center, Phase II

Project Category:	County Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Community Services	**Proposed Bid Award Date:**	TBD	New	
Department:	DEAPR	**Starting Date:**	7/1/14	Expansion	**X**
Project Number:	20026	**Completion Date:**	7/1/20	Renovation	
				Replacement	

Project Description/Justification: Funding was approved in FY 2017-18 for design and engineering of a facility expansion, with construction in FY 2019-20 for this successful soccer destination. Land was acquired to expand the center in summer 2016. A Master Plan revision is being prepared by staff to reflect expansion options. The proposed funding would enable the construction of 2-4 additional fields (depending on field surface decisions), parking, restrooms, concession/equipment storage, stormwater controls and other amenities. Current costs are based on artificial turf fields.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Land/Building	425,000							-	
Professional Services		300,000						-	
Construction/Repairs/Renovations	125,000			4,500,000				4,500,000	
Equipment/Furnishings	16,000			89,000				89,000	
Total Project Budget	**566,000**	**300,000**	**-**	**4,589,000**	**-**	**-**	**-**	**4,589,000**	**-**
Funding Sources									
Transfer from General Fund	16,000							-	
Transfer from Other Funds		-						-	
Debt Financing	550,000	300,000	-	4,589,000	-		-	4,589,000	-
Transfer from Lands Legacy									
Total	**566,000**	**300,000**	**-**	**4,589,000**	**-**	**-**	**-**	**4,589,000**	**-**
Impact on Operating Budget									
Personnel Services					65,000	65,000	65,000	195,000	325,000
Operations				5,000	22,000	22,000	22,000	71,000	110,000
Recurring Capital								-	
New/Addl Revenue				47,000	47,000	47,000	47,000	188,000	235,000
Total Operating Costs		**-**	**-**	**52,000**	**134,000**	**134,000**	**134,000**	**454,000**	**670,000**

Lands Legacy Program

Project Category:	County Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Community Services	**Proposed Bid Award Date:**	TBD	New	
Department:	DEAPR	**Starting Date:**	N/A	Expansion	**X**
Project Number:	20011	**Completion Date:**	N/A	Renovation	
				Replacement	



Project Description/Justification: The Lands Legacy Program, established in April 2000, is an award-winning, comprehensive program to conserve and protect the County's most critical natural and cultural resources, including prime and threatened farmland; future parklands; natural areas, wildlife habitat and prime forests; watershed stream buffers; and historic and archaeological sites. Farmland conservation and other natural areas conservation also occurs through the related "Conservation Easements" project. Acquisition of the Bingham Township District Park site, Mountains to Sea Trail easements, continued acquisitions for the Upper Eno Nature Preserve, and the Jordan Lake Macrosite natural area are among several top anticipated priorities for these current and planned funds. Currently, $2.95 million is available in this project for those (and other opportunity) purposes. The County has and will continue to aggressively seek to leverage these funds through grants ($5.5 million to date) and partnership funding.

FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Land/Building	8,410,452			500,000	500,000	500,000	500,000	2,000,000	2,500,000
Construction/Repairs/Renovations									
Equipment/Furnishings									
Total Project Budget	**8,410,452**	**-**	**-**	**500,000**	**500,000**	**500,000**	**500,000**	**2,000,000**	**2,500,000**
Funding Sources									
Transfer from General Fund	1,110,452								
Transfer from Other Funds								-	-
Debt Financing	7,300,000			250,000	250,000	250,000	250,000	1,000,000	1,250,000
Grant Funds and/or Payment-In-Lieu Fund				250,000	250,000	250,000	250,000	1,000,000	1,250,000
Total	**8,410,452**	**-**	**-**	**500,000**	**500,000**	**500,000**	**500,000**	**2,000,000**	**2,500,000**
Impact on Operating Budget									
Personnel Services									
Operations									
Recurring Capital									
New/Addl Revenue								-	-
Total Operating Costs		-	-	-	-	-	-	-	-

Millhouse Road Park

Project Category:	County Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Community Services	**Proposed Bid Award Date:**	TBD	New	**X**
Department:	DEAPR	**Starting Date:**	7/1/16	Expansion	
Project Number:	20034	**Completion Date:**	7/1/20	Renovation	
				Replacement	

Project Description/Justification: This park project is a planned Town of Chapel Hill / Orange County partnership using a 50-50 split-funding concept, with the development of a master plan for the facility and an interlocal agreement currently underway. The requested funding in FY2020-21 is for design and engineering services for the collaborative planning effort, followed by construction in FY2021-22. The Millhouse Road Park is a 79-acre site just north of Chapel Hill, and was acquired in 2004 (69 acres) and 2007 (10 acres) as a future park site with discussion to date focused on a soccer field complex for southern Orange County, with some walking trails and other amenities. Cost estimates are based on the existing Soccer.com Soccer Center.

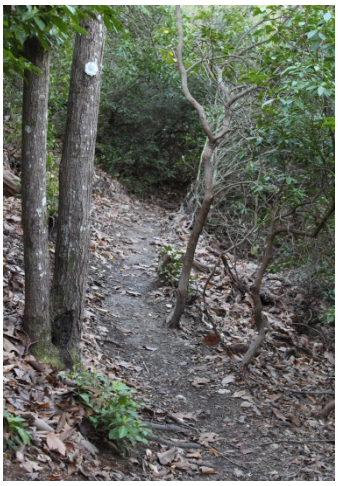


FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Land/Building	188,712							-	
Professional Services				-	300,000			300,000	
Construction/Repairs/Renovations	106,090				-	6,400,000		6,400,000	-
Equipment/Furnishings								-	
Total Project Budget	**294,802**	**-**	**-**	**-**	**300,000**	**6,400,000**	**-**	**6,700,000**	**-**
Funding Sources									
Transfer from General Fund	76,090			-	150,000			150,000	
Transfer from Other Projects	218,712							-	
Debt Financing					-	3,200,000		3,200,000	-
Possible Town of Chapel Hill funding				-	150,000	3,200,000		3,350,000	
Operations/funding from other sources								-	
Total	**294,802**	**-**	**-**	**-**	**300,000**	**6,400,000**	**-**	**6,700,000**	**-**
Impact on Operating Budget									
Personnel Services						-	136,000	136,000	680,000
Operations						-	100,000	100,000	500,000
Recurring Capital									
New/Addl Revenue									-
Total Operating Costs			**-**	**-**	**-**	**-**	**236,000**	**236,000**	**1,180,000**

Mountains to Sea Trail

Project Category:	County Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Community Services	**Proposed Bid Award Date:**	TBD	New	
Department:	DEAPR	**Starting Date:**	7/1/16	Expansion	**X**
Project Number:	20043	**Completion Date:**	6/30/26	Renovation	
				Replacement	



Project Description/Justification: The Mountains to Sea Trail (MST) is a part of the N.C. State Parks system and would connect by trail the Great Smoky Mountains with the Outer Banks. Funding was provided in FY 2016-17 for the initial phase of this project, acquiring and constructing the trail segment from Occoneechee Mountain State Natural Area to the County's Upper Eno Nature Preserve (Seven Mile Creek Nature Park). Funding appropriated and proposed is for acquiring easements, initial trail construction of identified segments, with associated signage and fencing and any other privacy measures. The initial segment will also include some type of pedestrian crossing improvements over Interstate 85/40. Additionally, $110,000 has been moved from the Upper Eno Nature Preserve project to this project for FY 2018-19 to build waystation facilities for the Mountains to Sea Trail (MST) at Seven Mile Nature Park. The second phase of the project is proposed for Year 2 and would address the segment of the MST from Buckhorn Road around and on the OWASA-owned lands at Cane Creek Reservoir, continuing to the Alamance County line. The third phase would be in Years 7-10 and would complete the middle section of the trail from Seven Mile Creek to Buckhorn Road. The project reflects phased voluntary acquisition of trail easements and trail construction in FY 2019-20 and beyond, as lands are acquired and segments connected.

FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Land/Building	120,000			260,000			-	260,000	420,000
Construction/Repairs/Renovations	313,000	-	100,000	130,000				230,000	203,000
Equipment/Furnishings	88,000		10,000	60,000	20,000			90,000	70,000
Total Project Budget	**521,000**	**-**	**110,000**	**450,000**	**20,000**	**-**	**-**	**580,000**	**693,000**
Funding Sources									
Transfer from General Fund	88,000			90,000	20,000			110,000	70,000
Transfer from Other Funds (LL)	120,000							-	
Grant Funding from State Parks	150,000			180,000				180,000	260,000
In-Kind Funding from Organizations	10,000	-						-	10,000
Debt Financing	153,000		110,000	180,000				290,000	353,000
Total	**521,000**	**-**	**110,000**	**450,000**	**20,000**	**-**	**-**	**580,000**	**693,000**
Impact on Operating Budget									
Personnel Services	-	10,000	10,000	10,000	10,000	10,000	15,000	55,000	75,000
Operations	-	12,000	14,000	16,000	16,000	20,000	20,000	86,000	100,000
Recurring Capital								-	
New/Addl Revenue								-	-
Total Operating Costs		22,000	**24,000**	**26,000**	**26,000**	**30,000**	**35,000**	**141,000**	**175,000**

Hollow Rock Nature Park (New Hope Preserve)

Project Category:	County Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Community Services	**Proposed Bid Award Date:**	TBD	New	X
Department:	DEAPR	**Starting Date:**	7/12/13	Expansion	X
Project Number:	20027	**Completion Date:**	7/1/23	Renovation	X
				Replacement	

Project Description/Justification: The New Hope Preserve is a 72-acre site owned by Orange County, Durham County and the Town of Chapel Hill. Located within this Preserve is the Hollow Rock Nature Park, Phase I of which opened in 2016 with hiking trails. A state grant is being pursued to fund a wildlife overlook, ADA trail and permanent restrooms. The final phase of the project will be completed in future years as the ultimate disposition of Pickett Road is determined. Previously-appropriated funds have allowed for site facilities (parking, driveway, trails and bridges, kiosks and other low-impact amenities). Some of these facilities are now completed, . Durham County contributes 50% of the cost of these facilities and amenities as per an interlocal agreement between the parties adopted in spring 2015.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Land/Building	75,000							-	
Professional Services								-	
Construction/Repairs/Renovations	537,500	10,000						-	165,000
Equipment/Furnishings	10,000							-	
Total Project Budget	**622,500**	**10,000**	**-**	**-**	**-**	**-**	**-**	**-**	**165,000**
Funding Sources									
Transfer from General Fund	180,000	5,000						-	82,500
Funding from Durham County	152,500	5,000						-	82,500
From Other Projects	75,000							-	-
Grant Funding	215,000							-	-
Total	**622,500**	**10,000**	**-**	**-**	**-**	**-**	**-**	**-**	**165,000**
Impact on Operating Budget									
Personnel Services		47,000	47,000	47,000	47,000	47,000	47,000	235,000	235,000
Operations	7,000	10,000	12,000	12,000	12,000	12,000	12,000	60,000	60,000
Recurring Capital								-	
New/Addl Revenue						-	-	-	-
Total Operating Costs	**7,000**	**57,000**	**59,000**	**59,000**	**59,000**	**59,000**	**59,000**	**295,000**	**295,000**

Northeast District Park

Project Category:	County Capital	**Project Status:**	Planned	**Project Type**	
Functional Service Area:	Community Services	**Proposed Bid Award Date:**	TBD	New	**X**
Department:	DEAPR	**Starting Date:**	7/1/19	Expansion	
Project Number:	20036	**Completion Date:**	6/30/21	Renovation	
				Replacement	

Project Description/Justification: This future park site, the district park for the northeast quadrant of Orange County, has been purchased and is land-banked for future use. A Preliminary Concept Plan was prepared by staff that identifies the general locations for different types of park activities, including a potential solid waste convenience center and possible emergency services substation and cellular tower within the park. Northeast District Park is a 142-acre site acquired in late-2007. The site was acquired with the potential for appropriate co-located county facilities. The property is currently leased to a local farmer for cattle grazing, pending future construction. The cost estimates are based on a district park concept of comparable size.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Land/Building									
Professional Services				-		-		-	350,000
Construction/Repairs/Renovations					-		-	-	7,650,000
Equipment/Furnishings									
Total Project Budget			-	-	-	-	-	-	**8,000,000**
Funding Sources									
Transfer from General Fund		-	-	-				-	
Debt Financing					-		-	-	8,000,000
Funding from other infrastructure partner									
Total		-	-	-	-	-	-	-	**8,000,000**
Impact on Operating Budget									
Personnel Services									610,000
Operations	10,000							-	300,000
Recurring Capital									
New/Addl Revenue									
Total Operating Costs	10,000	-	-	-	-	-	-	-	**910,000**

Twin Creeks Park and Educational Campus, Phase II

Project Category:	County Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Community Services	**Proposed Bid Award Date:**	TBD	New	X
Department:	DEAPR	**Starting Date:**	7/1/09	Expansion	X
Project Number:	20003	**Completion Date:**	7/1/27	Renovation	
				Replacement	

Project Description/Justification: Twin Creeks (Moniese Nomp) Park is located along Old NC 86 north of Carrboro and connects to Morris Grove Elementary School (which is part of the overall site). It is the district park for southeastern Orange County. Funding for design and engineering for Phase II of the park is requested in FY 2020-21, with additional funding requested in FY 2021-22 for construction of Phase II. The cost estimates are based on a district park of comparable size. The first phase of the park (Jones Creek Greenway) was completed in 2011.Prior years funding exists for a portion of a future entry road that would be shared with the adjoining property development to the south (Ballentine subdivision). This entry road has been on hold pending Town studies on transportation and stormwater and the developer's plans. Funding to complete the third and final phase of the park is reflected in Years 6-10.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building	50,814								
Professional Services				-	220,000			220,000	220,000
Construction/Repairs/Renovations	1,905,643				-	3,780,000		3,780,000	3,780,000
Equipment/Furnishings									
Total Project Budget	**1,956,457**	**-**	**-**	**-**	**220,000**	**3,780,000**	**-**	**4,000,000**	**4,000,000**
Revenues/Funding Source									
General Government Revenue	277,000							-	
Debt Financing	1,250,000				220,000	3,780,000		4,000,000	4,000,000
Funding from other infrastructure partner									
Grant Funding NCDOT	429,457								
Total	**1,956,457**	**-**	**-**	**-**	**220,000**	**3,780,000**	**-**	**4,000,000**	**4,000,000**
General Fund Related Operating Costs									
Personnel Services							93,500	93,500	467,500
Operations							70,000	70,000	350,000
Recurring Capital								-	
New/Addl Revenue								-	
Total Operating Costs	**-**	**-**	**-**	**-**	**-**	**-**	**163,500**	**163,500**	**817,500**

Little River Park, Phase II

Project Category:	County Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Community Services	**Proposed Bid Award Date:**	TBD	New	**X**
Department:	DEAPR	**Starting Date:**	7/1/15	Expansion	**X**
Project Number:	20040	**Completion Date:**	7/1/22	Renovation	**X**
				Replacement	

Project Description/Justification: This park is a joint Orange/Durham County initiative. In compliance with an Interlocal Agreement, funding includes 50% from Durham County. Funding of $100,000 was approved in FY2016-17 to repave the park entry road, expand parking, repave the ADA loop trail, and add a new maintenance shed. These repairs are pending completion of the updated master plan for the full park by both Orange and Durham counties. An additional $50,000 in FY 2019-20 has been added to reflect the need to address the Laws House, which stands at the park entrance and has been stabilized pending a future decision on use. Requested funding for FY2021-22 is for other improvements, including a new playground and new and improved trails.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Professional Services	25,000							-	
Construction/Repairs/Renovations	1,696,720		-	50,000		250,000		300,000	
Equipment/Furnishings								-	
Total Project Budget	**1,721,720**	**-**	**-**	**50,000**	**-**	**250,000**	**-**	**300,000**	**-**
Funding Sources									
From General Fund	104,750		-	25,000		125,000		150,000	
Contribution from Durham County	438,662		-	25,000		125,000		150,000	
Grant Funding	724,000								
Transfer from Payment-In-Lieu	84,514								
Bonds	369,794								
Total	**1,721,720**	**-**	**-**	**50,000**	**-**	**250,000**	**-**	**300,000**	**-**
Impact on Operating Budget									
Personnel Services								-	
Operations		7,500	7,500	7,500	7,500	10,000	10,000	42,500	50,000
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs	-	7,500	**7,500**	**7,500**	**7,500**	**10,000**	**10,000**	**42,500**	**50,000**

Fairview Park Improvements

Project Category:	County Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Community Services	**Proposed Bid Award Date:**	TBD	New	X
Department:	DEAPR	**Starting Date:**	07/01/15	Expansion	
Project Number:	20041	**Completion Date:**	01/01/23	Renovation	
				Replacement	

Project Description/Justification: Funding approved in FY 2015-16 and FY2016-17 has been used to create a new access entry and parking lot for Fairview Park from NC 86. This work is now completed. Funds were approved in FY 2017-18 for a site assessment to determine the scope of future landfill mitigation on the site, and this assessment is underway. These funds would be reimbursed by the State Division of Environmental Quality. Completion of this assessment will allow for future funds for landfill remediation ($1.5 million) in FY 2019-20 by the State via reimbursement, and an additional $1.5 million in local funds in FY 2021-22 for construction of new park facilities on the former landfill portion of the site.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Land/Building				1,500,000				1,500,000	
Professional Services		50,000						-	
Construction/Repairs/Renovations	425,000					1,500,000		1,500,000	
Equipment/Furnishings								-	
Total Project Budget	**425,000**	**50,000**	**-**	**1,500,000**	**-**	**1,500,000**	**-**	**3,000,000**	**-**
Funding Sources									
Transfer from General Fund	100,000							-	
NCDEQ Reimbursement Fund		50,000		1,500,000	-			1,500,000	
Transfer from Other Funds				-	-	-	-	-	
Debt Financing	325,000					1,500,000	-	1,500,000	
Total	**425,000**	**50,000**	**-**	**1,500,000**	**-**	**1,500,000**	**-**	**3,000,000**	**-**
Impact on Operating Budget									
Personnel Services							49,000	49,000	245,000
Operations							15,000	15,000	75,000
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	**-**	**-**	**-**	**-**	**64,000**	**64,000**	**320,000**

Efland-Cheeks Community Center

Project Category:	County Capital	**Project Status:**	Active/New	**Project Type**	
Functional Service Area:	Support Services	**Proposed Bid Award Date:**	TBD	New	**X**
Department:	Asset Management Services/DEAPR	**Starting Date:**	7/1/12	Expansion	**X**
Project Number:	20045	**Completion Date:**	7/1/20	Renovation Replacement	

Project Description/Justification: The Efland Cheeks Community Center is located adjacent to Efland Cheeks Park and Efland Cheeks Elementary School. Due to the limitations of expansion potential for the existing 1992 building, funding is proposed for FY 2018-19 to examine the Center's needs and facility options to meet those needs. Pending the outcome of that assessment, funding is planned for facility improvement or construction in FY 2019-20. Incremental increases in operating and personnel costs are also shown.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Professional Services	35,000		100,000					100,000	
Construction/Repairs/Renovations				1,000,000				1,000,000	
Equipment/Furnishings								-	
								-	
Total Project Budget	**35,000**	**-**	**100,000**	**1,000,000**	**-**	**-**	**-**	**1,100,000**	**-**
Funding Sources									
General Fund - Debt Service								-	-
Transfer from General Fund	35,000		100,000					100,000	
Debt Financing				1,000,000				1,000,000	
								-	
Total	**35,000**	**-**	**100,000**	**1,000,000**	**-**	**-**	**-**	**1,100,000**	**-**
General Fund Related Operating Costs									
Personnel Services		32,760	32,760	32,760	32,760	32,760	32,760	163,800	163,800
Operations		27,000	27,000	27,000	40,000	40,000	40,000	174,000	200,000
Recurring Capital									
New/Addl Revneue								-	-
Total Operating Costs			**59,760**	**59,760**	**72,760**	**72,760**	**72,760**	**337,800**	**363,800**

Park and Recreation Facility Renovations, Repairs, and Safety Improvements

Project Category:	County Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Community Services	**Proposed Bid Award Date:**	TBD	New	
Department:	DEAPR	**Starting Date:**	7/1/14	Expansion	
Project Number:	20039	**Completion Date:**	Ongoing	Renovation	X
				Replacement	X

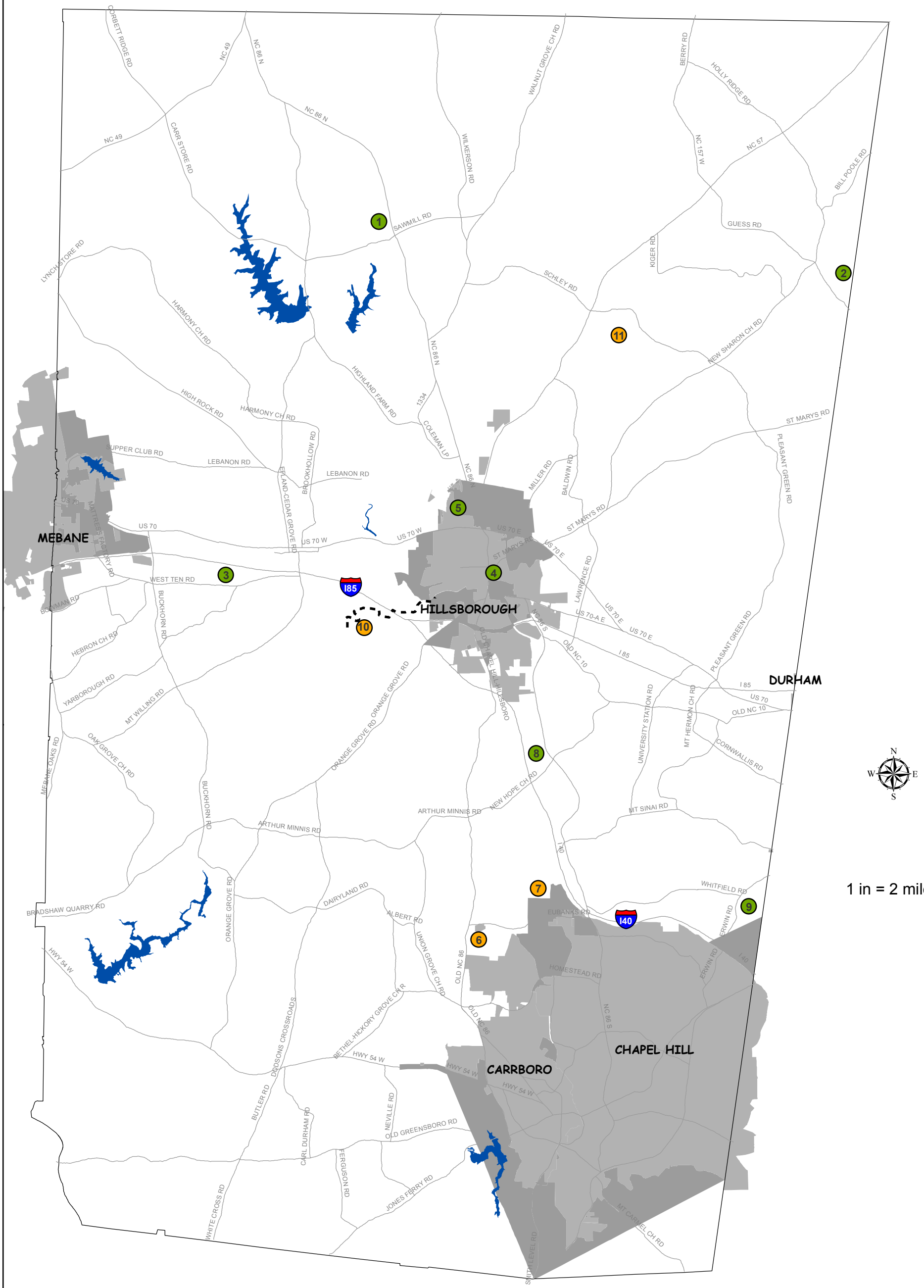
Project Description/Justification: Funding of $180,000 is proposed for FY 2018-19 for ongoing safety, lighting/energy, park infrastructure, signage, preventive maintenance and landscape improvements to the County's seven parks. Each year, park and recreation equipment and facilities need renovation, repair, replacement and upgrades. This project provides for a scheduled and prioritized funding source for these needs identified in the 2030 P&R Master Plan process. Funding needs are based on a schedule of repairs and renovations planned for in advance. Each year the master list of scheduled projects is reviewed and prioritized, and projects proposed to be funded from this account.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Professional Services	28,500	1,500	2,000	2,000	2,000			6,000	
Construction/Repairs/Renovations	536,200	133,000	90,000	120,000	98,000	80,000	80,000	468,000	400,000
Equipment/Furnishings	241,800	56,500	88,000	58,000	80,000	100,000	100,000	426,000	500,000
Total Project Budget	**806,500**	**191,000**	**180,000**	**180,000**	**180,000**	**180,000**	**180,000**	**900,000**	**900,000**
Revenues/Funding Source									
Transfer from General Fund	524,800							-	
Transfer from Other Capital Projects	135,200							-	
Capital Projects Fund Balance								-	
Debt Financing	146,500	191,000	180,000	180,000	180,000	180,000	180,000	900,000	900,000
Total	**806,500**	**191,000**	**180,000**	**180,000**	**180,000**	**180,000**	**180,000**	**900,000**	**900,000**
General Fund Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs	-	-	-	-	-	-	-	-	-

CIP Park Project Locations



1 in = 2 miles

Legend

Existing Parks
1. Cedar Grove Park
2. Little River Regional Park
3. Soccer.com Center
4. River Park
5. Fairview Park
8. Blackwood Farm Park
9. Hollow Rock Nature Park

Future Parks
6. Twin Creeks (Moniese Nomp) Park
7. Millhouse Road Park
10. Upper Eno Nature Preserves
11. Northeast District Park

Proposed Mountains to Sea Trail

Main roads
Towns
Municipal ETJs
Lakes

DEAPR
Map prepared by Land Records/GIS Division
2/28/2013 Update 3/27/2017<OC 220K O:\gishome\gisproj\land_resources\CIP_PkPrjLocations.mxd

Water & Sewer Utilities Capital Projects Summary - APPROVED
Fiscal Years 2018-23

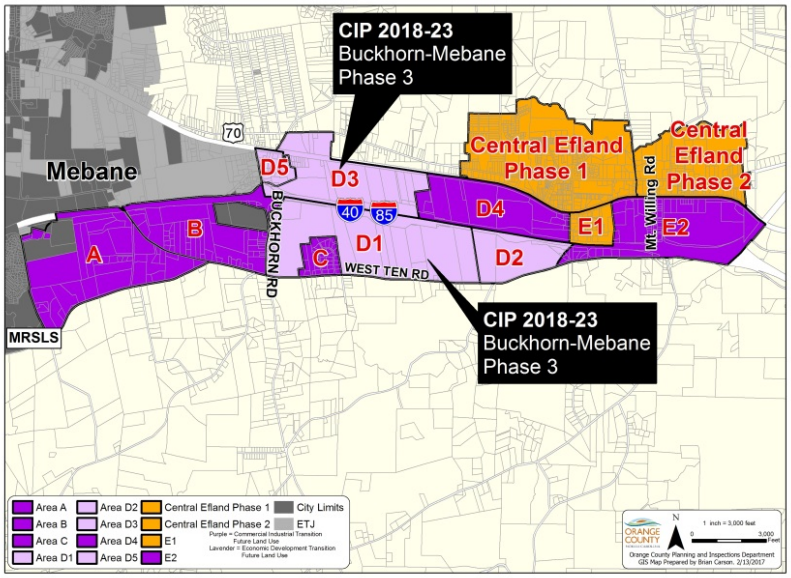
Projects	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriations									
Buckhorn-Mebane EDD Phase 3		-	145,000	1,365,000	-	-	-	1,510,000	
Buckhorn-Mebane EDD Phase 4					115,000	945,000		1,060,000	
Total	**-**	**-**	**145,000**	**1,365,000**	**115,000**	**945,000**	**-**	**2,570,000**	
Revenues/Funding Source									
Transfer from General Fund	-							-	
Transfer from Other Projects (30017)								-	
General Fund - Debt Service Payments								-	
Article 46 Sales Tax - Debt Service								-	
EPA Special Appropriations Grant								-	
Article 46 Sales Tax Proceeds	-	-						-	
Partner Funding (Chapel Hill and Carrboro)								-	
State Revolving Loan Funds								-	
Debt Financing - Article 46 Sales Tax	-	-	145,000	1,365,000	115,000	945,000	-	2,570,000	-
Total	**-**	**-**	**145,000**	**1,365,000**	**115,000**	**945,000**	**-**	**2,570,000**	**-**
General Fund Related Operating Costs									
Personnel Services									
Operations								-	
Recurring Capital									
New/Addt'l Revenue								-	-
Total Operating Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Buckhorn-Mebane EDD Phase 3 Sewer

Project Category:	Water and Sewer	**Project Status:**	Planned	**Project Type**	
Functional Service Area:	Community Services	**Proposed Bid Award Date:**	5/1/19	New	
Department:	Planning and Inspections	**Starting Date:**	7/1/19	Expansion	X
Project Number:	New	**Completion Date:**	6/30/20	Renovation	
				Replacement	

Project Description/Justification: . Recent developer interest in this area of the County has created the need to accelerate the capacity expansion of the Gravelly Hill pump station, utilizing the capacity of the Efland Sewer to Mebane, Phase 2 Extension. $1,510,000 of funding for design, construction and project management for Phase 3 has been advanced accordingly. Phase 3 includes an upgrade to a lift station and connection to a different force main. The project will extend under the interstate to the D3 area to the north as shown on the project map from prior work in Phase 2. This 200+ acre area of the County has been designated an Economic Development District and is one of the few areas with rail access. The design and construction of water and sewer infrastructure in this EDD will facilitate development in the area.

Efland/Buckhorn/Mebane Capital Projects



Operational Impact: None. After construction, this system would be owned, operated and maintained by the City of Mebane per an existing interlocal agreement amended in 2012.

FINANCIAL SUMMARY

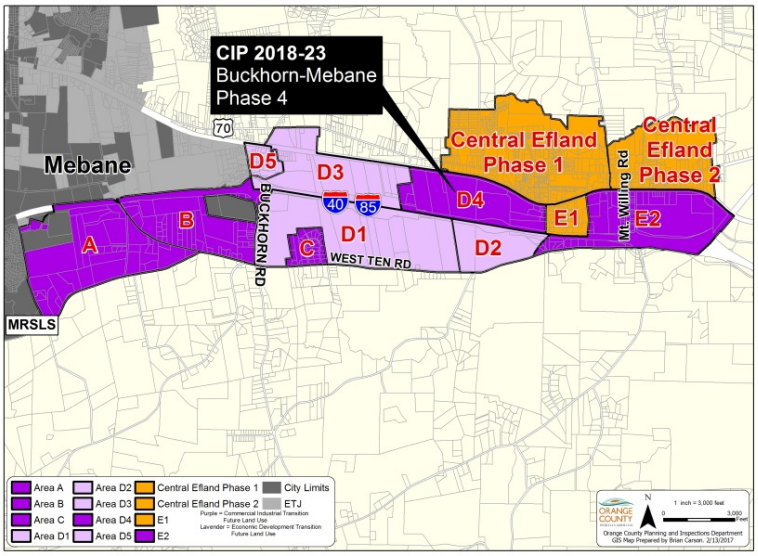
Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Professional Design Services	-		130,000					130,000	
Land/Building	-		15,000					15,000	
Construction/Repairs/Renovations				1,300,000				1,300,000	
Project Management				65,000				65,000	
Total Project Budget		-	**145,000**	**1,365,000**	-	-	-	**1,510,000**	
Funding Sources									
Article 46 Sales Tax Proceeds								-	
Debt Financing - Article 46 Sales Tax			145,000	1,365,000				1,510,000	
Total		-	**145,000**	**1,365,000**	-	-	-	**1,510,000**	-
Impact on Operating Budget									
Personnel Services									
Operations									
Recurring Capital									
New/Addt'l Revenue								-	-
Total Operating Costs			-	-	-	-	-	-	-

Buckhorn-Mebane EDD Phase 4 Sewer

Project Category:	Water and Sewer	**Project Status:**	Planned	**Project Type**	
Functional Service Area:	Community Services	**Proposed Bid Award Date:**	5/01/21	New	
Department:	Planning and Inspections	**Starting Date:**	7/01/21	Expansion	**X**
Project Number:	New	**Completion Date:**	6/30/22	Renovation	
				Replacement	

Project Description/Justification: The Phase 4 project is a project that would service a 200+ acre commercial-industrial land use area shown a D-4 on the project map north of I-40/85 and south of the NC Railway. This area is a later phase for several reasons, one of which its dependence on extending a gravity outfall connection southeasterly to the Efland Sewer to Mebane Phase 2 Extension project, which is under construction and sheduled to be operational by the fall of 2018. This gravity sewer outfall will also extend under the interstate. This project area is also included in the Orange County/City of Mebane interlocal agreement for Mebane to serve after construction. This area has some access constraints because of the limited rail crossings; so, project initiation will be timed with improved access management.

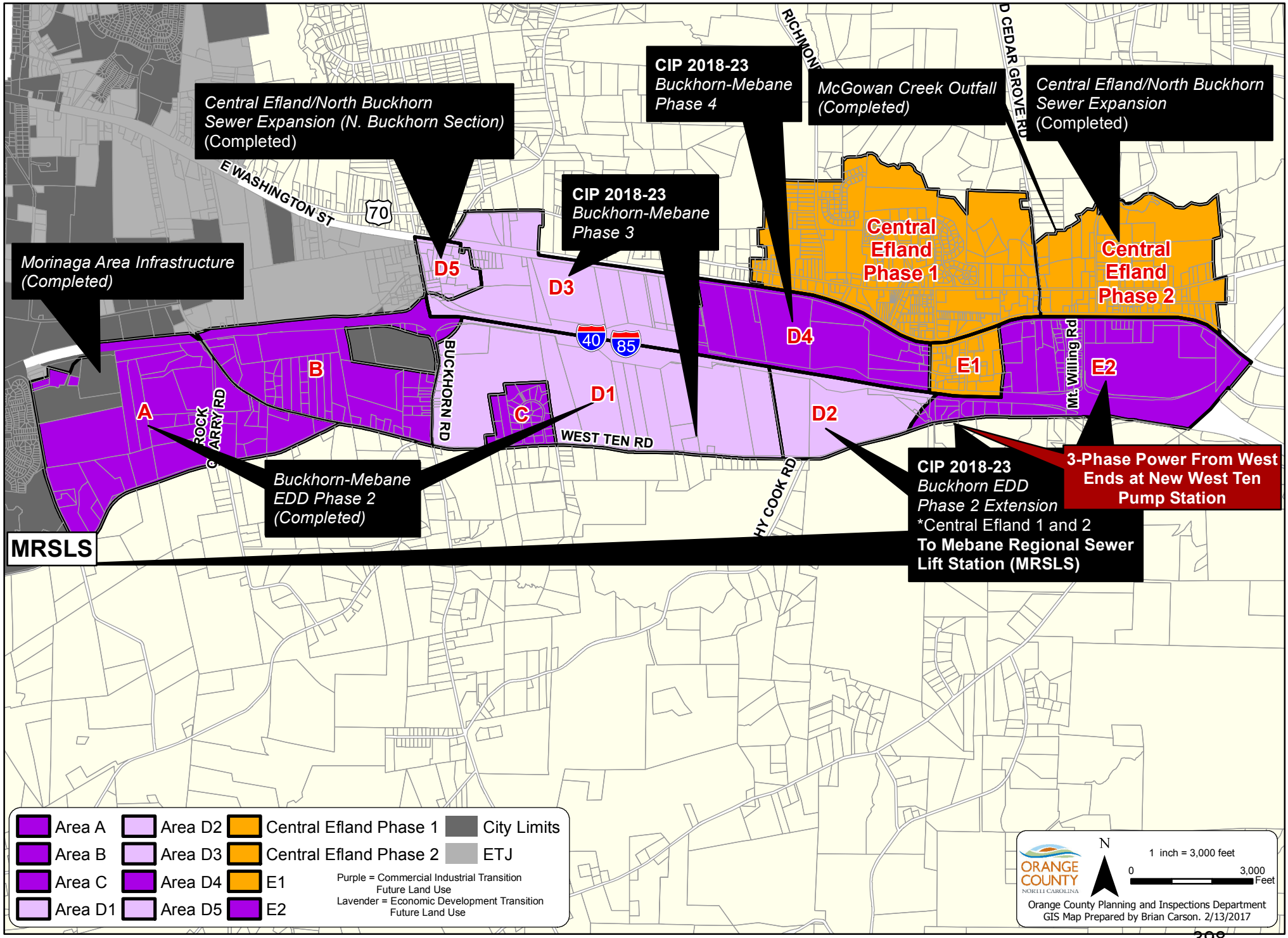
Efland/Buckhorn/Mebane Capital Projects



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Professional Design Services					90,000			90,000	
Land/Building					25,000			25,000	
Construction/Repairs/Renovations						900,000		900,000	
Project Management						45,000		45,000	
Total Project Budget		-	-	-	**115,000**	**945,000**	-	**1,060,000**	
Funding Sources									
Article 46 Sales Tax Proceeds								-	
Debt Financing - Article 46 Sales Tax					115,000	945,000	-	1,060,000	
Total		-	-	-	**115,000**	**945,000**	-	**1,060,000**	-
Impact on Operating Budget									
Personnel Services									
Operations									
Recurring Capital									
New/Addt'l Revenue								-	-
Total Operating Costs		-	-	-	-	-	-	-	-

Efland/Buckhorn/Mebane Utility Planning Area (Master Plan)



Solid Waste Capital Projects Summary - APPROVED
Fiscal Years 2018-23

Projects	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriations									
Environmental Support		116,484						-	
Sanitation - Equipment	909,953	214,000	251,790	531,246	521,904		395,052	1,699,992	2,011,526
Recycling - Vehicles and Equipment	4,455,927		493,597	1,325,045	815,145	1,351,038	1,327,530	5,312,355	4,159,266
High Rock Road Convenience Center [(1)]			676,428					676,428	
Ferguson Road Convenience Center				121,500	630,000			751,500	
Bradshaw Quarry Convenience Center							828,000	828,000	
Landfill - C & D Equipment							480,904	480,904	536,711
Sanitation Equip Parking Improvements			410,000					410,000	
Total	**5,365,880**	**330,484**	**1,831,815**	**1,977,791**	**1,967,049**	**1,351,038**	**3,031,486**	**10,159,179**	**6,707,503**
Revenues/Funding Source									
Solid Waste Funds	2,747,405		104,972	121,500			134,000	360,472	
Debt Financing	2,085,815	330,484	1,726,843	1,856,291	1,967,049	1,351,038	2,897,486	9,798,707	6,707,503
Grant	532,660							-	
Total	**5,365,880**	**330,484**	**1,831,815**	**1,977,791**	**1,967,049**	**1,351,038**	**3,031,486**	**10,159,179**	**6,707,503**
Solid Waste Fund Related Operating Costs									
Personnel Services		18,050	72,194	72,916	73,645	74,382	74,382	367,519	383,220
Operations			50,765	(15,000)	35,915	(27,377)	26,198	70,501	95,398
Recurring Capital		66,855	180,500	48,800	207,800	64,275	239,275	740,650	406,875
New/Addl Revenue								-	
Total Operating Costs	**-**	**84,905**	**303,459**	**106,716**	**317,360**	**111,280**	**339,855**	**1,178,670**	**885,493**

(1) Previously budgeted in FY 2017-18, but project has not started, so CIP reflects re-budgeting in FY 2018-19.

Environmental Support – Equipment Replacement

Project Category:	Solid Waste Capital	**Project Status:**	Active	**Project Type**
Functional Service Area:	Community Services	**Proposed Bid Award Date:**	10/1/26	New
Department:	Solid Waste	**Starting Date:**	N/A	Expansion
Project Number:	Fund 50	**Completion Date:**	N/A	Renovation
				Replacement X

Project Description/Justification:
Equipment and vehicles scheduled for replacement in year one are reviewed and evaluated using factors such as mileage/hours, repair history, downtime, and general servicibility.
The replacement is deferred if the vehicle is front-line servicable. For every item of equipment replaced a comparable item of equipment is sold as surplus property to maintain current overall fleet size.



Current Year (2017-18)
Replacement of Large Service Truck #586, Previously deferred from FY 2016-17 - $116,484
Year 1 (2018-19)
No capital vehicle replacement scheduled
Year 2 (2019-20)
No capital vehicle replacement scheduled
Year 3 (2020-21)
No capital vehicle replacement scheduled
Year 4 (2021-22)
No capital vehicle replacement scheduled
Year 5 (2022-23)
No capital vehicle replacement scheduled
Years 6-10 - $218,205
FY 2026-27 Replacement of Large Service Truck $218,205

FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Land/Building									
Construction/Repairs/Renovations									
Equipment/Furnishings		116,484						-	218,205
Total Project Budget		**116,484**	-	-	-	-	-	-	**218,205**
Funding Sources									
Solid Waste Funds		-						-	218,205
Debt Financing		116,484						-	
Total		**116,484**	-	-	-	-	-	-	**218,205**
Impact on Solid Waste Fund Operating Budget									
Personnel Services									
Operations									
Recurring Capital									
New/Addl Revenue									
Total Operating Costs		-	-	-	-	-	-	-	-

Sanitation – Vehicle/Equipment Replacement

Project Category:	Solid Waste Capital	**Project Status:**	Active	**Project Type**
Functional Service Area:	Community Services	**Proposed Bid Award Date:**	10/1/18	New
Department:	Solid Waste	**Starting Date:**	N/A	Expansion
Project Number:	Fund 50	**Completion Date:**	N/A	Renovation
				Replacement X



Project Description/Justification:
The Department follows the same process described above in the Environmental Support Equipment Replacement section for evaluating and replacing equipment.

Current Year (2017-18)
Waste & Recycling Center Stationary Compactors $214,000
Eight (8) stationary compactors replacing current front-loading and roll-off containers at the Eubanks Road W&R Center.
Replacement of # 679, Dump Truck, deferred to FY 2019-2020.
Year 1 (2018-19)
Replace # 844, Hook Lift Truck, $251,790
Year 2 (2019-20)
Replace # 679, Dump Truck, previously deferred in FY 2017-18, $171,414; Replace #881, Front End Loader, $359,832
Year 3 (2020-21)
Replace #922, Hook Lift Truck, and #927, Hook Lift Truck, ($260,952 each) $521,904
Year 4 (2021-22)
No capital vehicles replacement scheduled.
Year 5 (2022-23) Replace #959, Front End Loader, $395,052
Years 6-10 - $2,011,526
FY 2023-24 Replace Hook Lift Truck, $289,996
FY 2025-26 Replace Hook Lift Truck, $354,294
FY 2026-27 Replace Dump Truck, $162,400; Front End Loader, $506,320; (2) Hook Lift Trucks ($349,218 each) $698,436

FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Land/Building									
Construction/Repairs/Renovations								-	-
Equipment/Furnishings	909,953	214,000	251,790	531,246	521,904		395,052	1,699,992	2,011,526
Total Project Budget	**909,953**	**214,000**	**251,790**	**531,246**	**521,904**	**-**	**395,052**	**1,699,992**	**2,011,526**
Funding Sources									
Solid Waste Funds	662,668					-		-	
Debt Financing	217,285	214,000	251,790	531,246	521,904		395,052	1,699,992	2,011,526
Grant	30,000							-	-
Total	**909,953**	**214,000**	**251,790**	**531,246**	**521,904**	**-**	**395,052**	**1,699,992**	**2,011,526**
Impact on Solid Waste Fund Operating Budget									
Personnel Services		-	-	-	-	-	-	-	-
Operations		-	-	-	-	-	-	-	-
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Recycling Operations – Vehicle and Equipment Replacement/Cart Purchase

Project Category:	Solid Waste Capital	**Project Status:**	Active	**Project Type**
Functional Service Area:	Community Services	**Proposed Bid Award Date:**	10/1/18	New
Department:	Solid Waste	**Starting Date:**	N/A	Expansion
Project Number:	Fund 50	**Completion Date:**	N/A	Renovation
				Replacement X

Project Description/Justification:



The Department uses the same factors described in the Environmental Support Equipment Replacement section for evaluating and replacing recycling equipment.

Year 1 (2018-19)
Replace #897, Multi-Family Truck, $281,991
NEW Small Rear Load Compacting Swing Truck, $211,606

Year 2 (2019-20)
Replace #846, Road Tractor, $150,560; Replace #923 and #924, (2) Curbside Recycling Trucks, $776,136, Replace #1781, Front End Loader, previously deferred from FY 2017-18, $398,349

Year 3 (2020-21)
Replace #929, Roll-off Truck, $286,856; #872, Govt. Bldg. Truck, $119,526; #887, Road Tractor, $154,294; #942, Commercial Recycling Truck, $254,469

Year 4 (2021-22)
Overhaul Cat Wheel Loader $184,345; Overhaul Cat Track Loader $335,593
Replace (2) Curbside Recycling Trucks $831,100

Year 5 (2022-23)
Replace Roll-off Truck $276,186; Front End Loader $403,068, Horizontal Grinder $648,276

Year 6-10 (2023-28) - $4,159,266
FY 2024-25 Replace Multi-Family Truck $377,895; Replace Compact Loader $193,761 Overhaul Excavator, $173,395
FY 2025-26 Replace (2) Curbside Recycling Trucks, $1,040,096
FY 2026-27 Replace Road Tractor $211,853; Commercial Truck $341,013; Roll-Off Truck, $384,414
FY 2027-28 Replace Road Tractor $217,107; Replace (2) Curbside Recycling Trucks, $1,113,754; Replace Walking Floor $105,978

FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Land/Building									
Construction/Repairs/Renovations									
Equipment/Furnishings	4,455,927		493,597	1,325,045	815,145	1,351,038	1,327,530	5,312,355	4,159,266
Total Project Budget	**4,455,927**	-	**493,597**	**1,325,045**	**815,145**	**1,351,038**	**1,327,530**	**5,312,355**	**4,159,266**
Funding Sources									
Solid Waste Funds	2,084,737							-	
Debt Financing	1,868,530		493,597	1,325,045	815,145	1,351,038	1,327,530	5,312,355	4,159,266
Grant	502,660								
Total	**4,455,927**	-	**493,597**	**1,325,045**	**815,145**	**1,351,038**	**1,327,530**	**5,312,355**	**4,159,266**
Impact on Solid Waste Fund Operating Budget									
Personnel Services									
Operations									
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	-

High Rock Road Waste & Recycling Center

Project Category:	Solid Waste Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Community Services	**Proposed Bid Award Date:**	11/1/18	New	
Department:	Solid Waste	**Starting Date:**	3/1/19	Expansion	
Project Number:	Fund 50	**Completion Date:**	7/1/19	Renovation	**X**
				Replacement	

Project Description/Justification: Improvements to the High Rock Road Waste and Recycling Center include the modernization of the High Rock Road Center into a Neighborhood Center ($676,428). Construction of the site was deferred from current year to Year 1 due to the possibility of site closure overlapping with the completion of the Eubanks Road facility. Costs have been revised and updated, and the site is projected to open July 2019.



As a Neighborhood Center, services will be modified as larger bulky materials, metal, yard waste, tires, clean wood, and white goods will no longer be accepted. Smaller bulky materials which will fit into the household waste compactor will continue to be accepted. The salvage shed, waste oil, oil filters, wet & dry cell batteries and electronics will also remain. Plastic film, textiles, cooking oil and food waste recycling programs will be added.

The High Rock Road Center is located on leased property, and planned site improvements will continue to be coordinated with the property owner. The County has successfully negotiated a new lease with the property owner that will take effect when the modernization project starts. Terms of the lease will provide for long term assurance of the property's availability.

Operating costs for the High Rock Center are estimated to increase to $50,765 for FY18/19. The increase is due to ongoing electricity costs, and one-time costs associated with the relocation and installation of security cameras and establishment of a temporary site during construction. No new staff is required.

Estimated operational savings of $15,000 will result from a more efficient hauling of waste and recyclables from compactors rather than hauling loose materials. Additionally, tip fees should be reduced due to the fully enclosed waste compactors alleviating water logged, heavier materials caused by the current open-topped dumpsters.

The Neighborhood/District Waste & Recycling Center concept was endorsed by the BOCC in FY 2011-12 providing essential services to all county residential sectors, increasing services and hours at District Centers and helps partially fund the center improvements through increased efficiencies and savings from reduced/reallocated services and hours at the Neighborhood Centers. Staff had proposed that High Rock Road Waste & Recycling Center be the first Neighborhood Center constructed. Stationary compactors are considered Recurring Capital and are reflected as such below.

FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Land/Building								-	
Professional Services			104,972					104,972	
Construction/Repairs/Renovations			571,456					571,456	
Equipment/Furnishings								-	
Total Project Budget:	-	-	**676,428**	-	-	-	-	**676,428**	-
Funding Sources									
Solid Waste Funds		-	104,972					104,972	
Debt Financing		-	571,456					571,456	
Grant Funds								-	
Total	-	-	**676,428**	-	-	-	-	**676,428**	-
Impact on Solid Waste Fund Operating Budget									
Personnel Services									
Operations			50,765	(15,000)	(14,685)	(14,377)	(14,075)	(7,371)	(66,062)
Recurring Capital			145,000	13,300	13,300	13,300	13,300	198,200	66,500
New/Addl Revenue								-	
Total Operating Costs		-	**195,765**	**(1,700)**	**(1,385)**	**(1,077)**	**(775)**	**190,829**	**438**

Ferguson Road Waste & Recycling Center

Project Category:	Solid Waste Capital	**Project Status:**	Planned	**Project Type**	
Functional Service Area:	Community Services	**Proposed Bid Award Date:**	9/1/20	New	
Department:	Solid Waste	**Starting Date:**	11/1/20	Expansion	
Project Number:	Fund 50	**Completion Date:**	3/1/21	Renovation	**X**
				Replacement	



Project Description/Justification: Improvements to the Ferguson Road Waste & Recycling Center include the modernization of the Ferguson Road Center into a Neighborhood Center ($751,500). Due to a number of exigencies, staff has not conducted a detailed site assessment for this service center; however, it is estimated that the cost for Ferguson Road Center would be similar to the High Rock Road Center budget estimate. No new staff is recommended. The above projections anticipate a March 2021 opening



Year 3 operating costs include relocation and installation of security cameras, septic pump & haul and electricity costs. After construction, operational efficiencies are estimated to save $13,000 annually.

There is some uncertainty as to whether the County owned 1.97 acre parcel would be granted a permit due to watershed protection standards limiting impervious surfaces beyond 10% of total area. This coupled with the fact that the Bradshaw Center is too small to upgrade has led staff to analyze whether combining the two Centers at a site located between the two Centers might be a better solution. Solid Waste Management staff will seek BOCC approval to investigate the feasibility of combining the Centers.

Stationary compactors are considered Recurring Capital in the Operating Budget as reflected below.

FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Land/Building								-	
Professional Services				121,500				121,500	
Construction/Repairs/Renovations					630,000			630,000	
Equipment/Furnishings								-	
Total Project Budget:	**-**	**-**	**-**	**121,500**	**630,000**	**-**	**-**	**751,500**	**-**
Funding Sources									
Solid Waste Funds				121,500				121,500	
Debt Financing				-	630,000			630,000	
Grant Funds								-	
Total	**-**	**-**	**-**	**121,500**	**630,000**	**-**	**-**	**751,500**	**-**
Impact on Solid Waste Fund Operating Budget									
Personnel Services									
Operations					50,600	(13,000)	(12,727)	24,873	(59,736)
Recurring Capital					159,000	15,475	15,475	189,950	77,375
New/Addl Revenue								-	-
Total Operating Costs		**-**	**-**	**-**	**209,600**	**2,475**	**2,748**	**214,823**	**17,639**

Bradshaw Quarry Road Waste & Recycling Center

Project Category:	Solid Waste Capital	**Project Status:**	Planned	**Project Type**	
Functional Service Area:	Community Services	**Proposed Bid Award Date:**	9/1/22	New	
Department:	Solid Waste	**Starting Date:**	11/1/22	Expansion	
Project Number:	Fund 50	**Completion Date:**	3/1/23	Renovation	**X**
				Replacement	

Project Description/Justification: Improvements to the Bradshaw Quarry Road Waste & Recycling Center include the modernization of the Bradshaw Quarry Road Center into a Neighborhood Center ($828,000). This Center is located on leased property with a month-to-month term. This site is incapable of hosting a Neighborhood Center due to its size and expansion limitations. Staff will require discussions with the BOCC to determine how to proceed, including potentially seeking another location for this Neighborhood Center and possibly combining it in a central location with the Ferguson Road Center. Cost shown on the CIP budget request is based upon current year cost estimates that were prepared for the standard Neighborhood Center. Stationary compactors are considered Recurring Capital in the Operating Budget as reflected below.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Land/Building								-	
Professional Services							134,000	134,000	
Construction/Repairs/Renovations							694,000	694,000	
Equipment/Furnishings								-	
Total Project Budget:	-	-	-	-	-	-	**828,000**	**828,000**	-
Funding Sources									
Solid Waste Funds						-	134,000	134,000	
Debt Financing				-		-	694,000	694,000	
Grant Funds								-	
Total	-	-	-	-	-	-	**828,000**	**828,000**	-
Impact on Solid Waste Fund Operating Budget									
Personnel Services									
Operations							53,000	53,000	(50,000)
Recurring Capital							175,000	175,000	85,500
New/Addl Revenue									
Total Operating Costs		-	-	-	-	-	**228,000**	**228,000**	**35,500**

Landfill/Construction & Demolition – Equipment Replacement

Project Category:	Solid Waste Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Community Services	**Proposed Bid Award Date:**	10/1/22	New	
Department:	Solid Waste	**Starting Date:**	N/A	Expansion	
Project Number:	Fund 50	**Completion Date:**	N/A	Renovation	
				Replacement	**X**

Project Description/Justification: The Department uses the same factors described above in the Environmental Support Equipment Replacement section for evaluating and replacing Landfill equipment.



Year 1 (2018-19)
No capital vehicle replacement scheduled, Overhaul of #441, Compactor, deferred to FY 2022-23
Year 2 (2019-20)
No capital vehicle replacement scheduled
Year 3 (2020-21)
No capital vehicle replacement scheduled
Year 4 (2021-22)
No capital vehicle replacement scheduled, Overhaul of #446, D6R Dozer, deferred until FY 26-27
Year 5 (2022-23)
FY 2022-23 Overhaul #441, Compactor, $355,481; #462, hydraulic excavator, $125,423
Years 6-10 - $1,017,615
FY 2025-26 Overhaul #440, Articulating Truck, $367,706
FY 2026-27 Overhaul #446, D6R Dozer, $169,005

FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Land/Building								-	
Professional Services								-	
Construction/Repairs/Renovations								-	
Equipment/Furnishings							480,904	480,904	536,711
Total Project Budget:	-	-	-	-	-	-	**480,904**	**480,904**	**536,711**
Funding Sources									
Solid Waste Funds				-				-	
Debt Financing							480,904	480,904	536,711
Grant Funds								-	
Total	-	-	-	-	-	-	**480,904**	**480,904**	**536,711**
Impact on Solid Waste Fund Operating Budget									
Personnel Services									
Operations									
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	-

Sanitation Equipment Parking Improvements

Project Category:	Solid Waste Capital	**Project Status:**	New	**Project Type**	
Functional Service Area:	Community Services	**Proposed Bid Award Date:**	8/1/18	New	**X**
Department:	Solid Waste	**Starting Date:**	10/1/18	Expansion	
Project Number:	Fund 50	**Completion Date:**	2/1/19	Renovation	
				Replacement	

Project Description/Justification: Solid Waste facilities improvements include the improvements to the parking area designated for the Sanitation Division's operating equipment ($410,000). This project is proposed to provide better working conditions for staff that operate the Division's equipment by providing electricity, lighting and water in a sheltered location for performing daily maintenance, pre- and post- trip inspections, and storing equipment. A minimal increase in electric costs is anticipated due to an increase in the number of lights in the area, but the majority of the electricity will be a consolidation of the usage to one area instead of being spread out through the complex. Labor and time savings are also anticipate due to the projected reduction in congestion at the maintenance shop due to drivers waiting for a bay to open up for use. Separation of Sanitation equipment parking from Recycling equipment parking would also be consistent with the Department's Business Continuity Plan – reducing risk of catastrophic equipment loss.



The structure was designed and permitted with the Eubanks Waste and Recycling Center Project and is ready to bid. The structure would be constructed between the new scale-house and the vegetative waste processing area, as approved by the town of Chapel Hill.

FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services			410,000					410,000	
Construction/Repairs/Renovations								-	
Equipment/Furnishings								-	
Total Project Budget:	-	-	**410,000**	-	-	-	-	**410,000**	-
Revenues/Funding Source									
Solid Waste Funds		-	-	-	-	-	-	-	-
Debt Financing			410,000					410,000	
Grant Funds								-	
Total	-	-	**410,000**	-	-	-	-	**410,000**	-
Solid Waste Fund Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	-

Sportsplex Capital Projects Summary - APPROVED
Fiscal Years 2018-23

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
New Facilities Projects:									
Field House Expansion Fitness section(1)	950,000							-	
Field House Sports and Recreation Section(1)	2,800,000							-	
Family Change room project (1a)	122,000	100,000						-	
Elevated Connector, Sportsplex to Field House (1b)			65,000					65,000	
Storage Facility	125,000								
New member locker/shower project (1c)								-	490,000
Fully conditioned (HVAC) Enclosure of soccer field (1d)								-	926,000
Facility Maintenance/Replacement Items:									
Parking Lot Repair/Repave (2)	150,000					75,000		75,000	
HVAC Contingency (12) ***FY2016-17 Completed***	50,000		85,000			100,000		185,000	350,000
IT/Communications/Security Contingency (13)		50,000				50,000		50,000	50,000
Tilt up Panel (exterior wall system) (2)	100,000							-	
Major upgrade of Servers, Telephones (8)	35,000							-	125,000
Signage Upgrade (17)	25,000							-	30,000
Upgrade to High Efficiency Utility Mgmt. System					200,000			200,000	
Replace glass entry doors and install ADA access (19)			20,000	20,000					
Kidsplex									
Kidsplex Equipment Upgrade (10)		50,000				100,000		100,000	100,000
Outside Play Area (6)	45,000							-	
Inflatables (14)	30,000		25,000	5,000		5,000		35,000	25,000
Ice Rink									
Rink concrete ice floor repair (3) ***Completed***								-	
Ice Rink Re-Build (4)					975,000			975,000	
Rink de-humidification /Ice Rink Munters (5)				125,000				125,000	
Major rebuild - compressors/chiller barrel (7)			100,000					100,000	75,000
Rink Scoreboard	20,000							-	
Rink Renovation: Boards; Lockers; Rubberized Floor					175,000			175,000	50,000
Ice Rink/Fitness Wall Repair Paint Project	40,000							-	75,000
Fitness									
Climbing Wall (1a)								-	
Equipment Upgrade/Replace (9) **($100K Completed)**	200,000		100,000		100,000		100,000	300,000	250,000
Pool									
Pool Lane Timer/Scoreboard ***Completed***	15,000					40,000		40,000	
Pool pump/filter (11) ***Completed***	57,000							-	
Pool wall reglaze (2)	125,000							-	
Boiler/Pumps (15)		75,000		50,000		25,000		75,000	100,000
Pools Replaster, Tile, Starter Blocks(16)		150,000				25,000		25,000	150,000
Pool Water Reclamation Project		40,000						-	
Engineering Study for Natatorium Project(18)			20,000					20,000	
Natatorium Project (18)			80,000						320,000
Handicap Lift(s)			12,000						
Roof Asset Mgmt. Program (RAMP) recommendations									450,000
Total	**4,889,000**	**465,000**	**507,000**	**200,000**	**1,450,000**	**420,000**	**100,000**	**2,677,000**	**3,566,000**
Revenues/Funding Source									
Sportsplex Fund Balance	1,139,000	465,000	507,000	200,000	300,000	420,000	100,000	1,527,000	2,150,000
Debt Financing	3,750,000				1,150,000	-		1,150,000	1,416,000
Total	**4,889,000**	**465,000**	**507,000**	**200,000**	**1,450,000**	**420,000**	**100,000**	**2,677,000**	**3,566,000**
Impact on Operating Budget									
Personnel Services			80,000	160,000	190,000	220,000	250,000	900,000	1,400,000
Operations			225,000	409,760	404,000	439,540	475,080	1,953,380	2,625,300
Recurring Capital									
New/Add'l Revenue			(504,500)	(1,105,000)	(1,394,000)	(1,412,500)	(1,431,000)	(5,847,000)	(8,285,000)
Total		**-**	**(199,500)**	**(535,240)**	**(800,000)**	**(752,960)**	**(705,920)**	**(2,993,620)**	**(3,529,600)**

1. Project was re-scoped to create premier recreation facility adding courts and turf. Fitness space in Pool Mezzanine moved to Field House for construction synergies. All phases now consolidated to facilitate maximum construction logistics and cost efficiencies. Project broke ground in Nov. 2017. June 2018 completion date.

Field House sports/recreation area includes courts and turf for basketball, volleyball, pickleball, soccer, lacrosse, and proprietary RFP early childhood education programs (e.g." Lil Kickers") plus Kidsplex pre/after school programs. NOTE: Projected annual incremental financial returns anticipated to cover the annual debt service required for this project. Land acquired and parking plan approved.

(1a) Combined Prior and Current year funding of $222,000 to construct new Family Change Room . Construction to start June 2018 in space vacated when Kidsplex moves

(1b) Elevated enclosed connector from Sportsplex to Field House to maintain single secure access. Annual savings from staffing a dual entrance are $80,000.

(1c) Increased members and participants will require expanded/upgraded change rooms. Of equal importance is separating adult fitness members from children swimmer

There may be unused funds available from the re-designed Field House project to escalate to move this project into a future earlier time frame.

(1d) Fully enclosing and conditioning the air for the soccer field would have significantly increased the cost of the Field House project. By building an outdoor turf field now some of the planned programming can still be implemented and determination of the cost/benefit to either just cover the field or fully enclose can be deferred.

($592,700 for open air shelter vs. $926,200 for fully conditioned enclosure)

2. Parking Lot repave; pool wall; exterior paint deferred to be done with Field House addition for construction synergy opportunities.

3. Rink floor repair completed and paid out of Operating Funds. Unused funds reallocated to help fund Family/Single User change areas.

4. Permafrost conditions shorten the useful lives of concrete ice rinks similar to how they impact northern road to an 18 year average useful life. In 2020 the rink will be 25 years old and investment in a new rink system (including refrigeration systems) will protect this significant source of annual revenue. Cost revised downward from $1,500,000 to $975,000 using RFP Sand Floor proposal. Overall savings of Sand versus Concrete is in excess of $1mil due to significantly shorter business interruption.

5. Key Munters components replacement in 2015 extending life to 25 years. Full replacement required in FY19-20.

6. Outside play area for Pre-school, After-school and camps.

7. Routine process to extend useful life by 5 years. Moved from FY16-17 to FY17-18 to better spread annual spending.

8. Building wide telephone/intercom scheduled to be completed with major building expansion. Deferred to 2017-18 and will be wired with IT/Security project incorporating Field House (item 13)

9. Cardio equipment has a useful life of 3 years with the heavy usage. While quality maintenance can extend life, it is prudent to maintain a budgeted contingency based on industry replacement standards. $100,000K spent on cardio replacement. Strength equipment deferred to FY17-18 (June) when expanded fitness space is completed.

10. With growth in Kidsplex programs we expect more equipment needs plus increased wear from higher usage.

11. All filters replaced due to shell corrosion. Project completed with savings of $43,000 from original budget using corrosion free fiberglass shells.

12. Contingency for HVAC equipment. Many units are over 20 years old. Average useful life is 15 years. Replacement of major cooling/heating unit serving change rooms completed January 2017.

13. Replace/upgrade servers, point of sale registers, entry security systems. (see also item (8)

14. Inflatables are a low cost way to generate party and event revenue. Will also be used for children's programs and camps. Payback is less than one year. To be positioned in space created with the Field House expansion.

15. Boilers and Pumps have the least useful life of any class of commercial/industrial equipment. At end of life. Part of proposed Natatorium project.

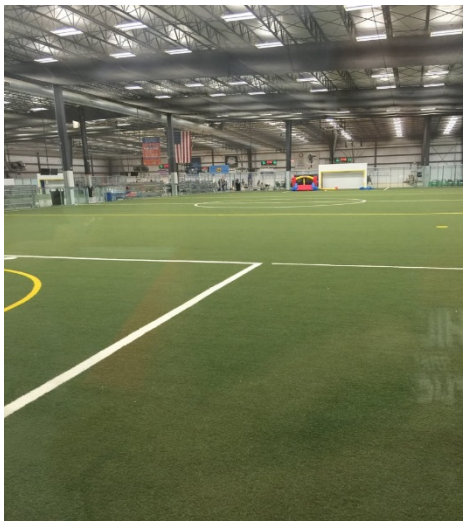
16. Replaster required every 8 years. We are in year 11. Scheduled for May 2018 to work around busiest program weeks.

17. Signs will need to be relocated with Field House. (Deferred)

Sportsplex - New Facilities

Project Category:	Sportsplex Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Community Services	**Proposed Bid Award Date:**	4/30/17	New	**X**
Department:	Sportsplex	**Starting Date:**	7/1/17	Expansion	
Project Number:	Fund 53	**Completion Date:**	7/1/18	Renovation	
				Replacement	

Project Description/Justification: Funding in FY 2018-19 of $65,000 includes an elevated enclosed connecting ramp between the Sportsplex and Field House. Prior Years funding includes the Field House Complex featuring a Sports and Recreation section, Camp, After and Pre-School area and Fitness section, for total funding of $3,997,000, $222,000 in reallocated funding from previously unused project funds for a Family/Single User Change Room project, and $125,000 in reallocated unused capital funds for storage space. Year 1 Operating costs reflect a half year of operation with the overall project costs recovered from net operating revenues over a six year period. Years 6-10 includes new member change area to accommodate growth plus the need to segregate the youth and adult user segments currently using the combined pool/member change areas; and enclosing the outdoor turf field to expand revenue generating programs.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services								-	
Construction/Repairs/Renovations								-	-
Field House Expansion Fitness section	950,000							-	
Field House Sports and Rec section	2,800,000							-	
Family Change Room project	122,000	100,000						-	
Elevated Connector, Sportsplex to Field House			65,000					65,000	
Storage Facility	125,000								
New member locker/shower project									490,000
Fully air-conditioned Sports Field enclosure									926,000
Equipment/Furnishings								-	
Total Project Budget:	**3,997,000**	**100,000**	**65,000**	**-**	**-**	**-**	**-**	**65,000**	**1,416,000**
Revenues/Funding Source									
Debt Financing	3,750,000							-	1,416,000
Sportsplex Funds	247,000	100,000	65,000	-				65,000	
Total	**3,997,000**	**100,000**	**65,000**	**-**	**-**	**-**	**-**	**65,000**	**1,416,000**
Sportsplex Related Operating Costs									
Personnel Services			80,000	160,000	190,000	220,000	250,000	900,000	1,400,000
Operations			255,000	449,760	484,000	519,540	555,080	2,263,380	3,025,300
Recurring Capital									
New/Addl Revenue			(504,500)	(1,105,000)	(1,394,000)	(1,412,500)	(1,431,000)	(5,847,000)	(8,285,000)
Total Net Operating Costs/(Surplus)		**-**	**(169,500)**	**(495,240)**	**(720,000)**	**(672,960)**	**(625,920)**	**(2,683,620)**	**(3,859,700)**

Sportsplex - Facilities Maintenance/Replacement

Project Category:	Sportsplex Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Community Services	**Proposed Bid Award Date:**	N/A	New	
Department:	Sportsplex	**Starting Date:**	07/1/18	Expansion	**x**
Project Number:	Fund 53	**Completion Date:**	Ongoing	Renovation	
				Replacement	**X**

Project Description/Justification: Funding in FY 2018-19 includes $85,000 to replace HVAC equipment that has reached or exceeded its life expectancy and $20,000 for replacement exterior and interior access including automatic ADA door openers. In 2019-20 all remaining access doors will be upgraded. Funding in FY 2020-21 includes $200,000 for an upgrade to a high efficiency utility management system, which is projected to save $40,000 annually in utility costs. Funding in FY 2021-22 totals $225,000 for additional parking lot repair/repaving in areas not included in the prior years funding, and scheduled replacement of HVAC equipment and IT/Communications/Security equipment replacement.



FINANCIAL SUMMARY

Project Budget	Funding	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	Total	Year 10
Appropriation									
Land/Building								-	
Professional Services								-	
Construction/Repairs/Renovations								-	-
Parking Lot Repair/Repave	150,000					75,000		75,000	
Tilt Up Panel/Exterior Wall System	100,000							-	
Roofing Replacement									450,000
Equipment/Furnishings								-	
Signage Upgrade	25,000							-	30,000
HVAC	50,000		85,000			100,000		185,000	350,000
IT/Communications/Security		50,000				50,000		50,000	125,000
Upgrade of Servers, Computers	35,000								50,000
Exterior and Interior ADA Access Doors			20,000	20,000				40,000	
High Efficiency Utility Management System Upgrade					200,000			200,000	
Total Project Budget:	**360,000**	**50,000**	**105,000**	**20,000**	**200,000**	**225,000**	**-**	**550,000**	**1,005,000**
Revenues/Funding Source									
Debt Financing								-	450,000
Sportsplex Funds	360,000	50,000	105,000	20,000	200,000	225,000	-	550,000	555,000
Total	**360,000**	**50,000**	**105,000**	**20,000**	**200,000**	**225,000**	**-**	**550,000**	**1,005,000**
Sportsplex Related Operating Costs									
Personnel Services								-	
Operations					(40,000)	(40,000)	(40,000)	(120,000)	(200,000)
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		**-**	**-**	**-**	**(40,000)**	**(40,000)**	**(40,000)**	**(120,000)**	**(200,000)**

Sportsplex - Kidsplex

Project Category:	Sportsplex Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Community Services	**Proposed Bid Award Date:**	N/A	New	X
Department:	Sportsplex	**Starting Date:**	7/1/18	Expansion	
Project Number:	Fund 53	**Completion Date:**	Ongoing	Renovation	
				Replacement	X

Project Description/Justification: Funding in FY2017-18 was authorized for additional Kidsplex equipment to accommodate the growth in Kidsplex programs. Funding in FY 2018-19 and FY 2019-20 includes $30,000 for additional purchase of inflatables, to be positioned in space created by the Field House project. Funding in FY 2021-22 includes $105,000 for additional and/or replacement Kidsplex equipment, as well as inflatables.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2021-22	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services								-	
Construction/Repairs/Renovations								-	-
Equipment/Furnishings								-	
Kidsplex Equipment Upgrade		50,000				100,000		100,000	100,000
Outside Play Area	45,000							-	
Inflatables	30,000		25,000	5,000		5,000		35,000	25,000
Total Project Budget:	**75,000**	**50,000**	**25,000**	**5,000**	**-**	**105,000**	**-**	**135,000**	**125,000**
Revenues/Funding Source									
Debt Financing								-	
Sportsplex Funds	75,000	50,000	25,000	5,000	-	105,000	-	135,000	125,000
Total	**75,000**	**50,000**	**25,000**	**5,000**	**-**	**105,000**	**-**	**135,000**	**125,000**
Sportsplex Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	-

Sportsplex - Ice Rink

Project Category:	Sportsplex Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Community Services	**Proposed Bid Award Date:**	TBD	New	
Department:	Sportsplex	**Starting Date:**	7/01/20	Expansion	
Project Number:	Fund 53	**Completion Date:**	11/30/20	Renovation	x
				Replacement	X

Project Description/Justification: Funding in FY2018-19 includes $100,000 for major rebuild of compressors and chiller barrel. Funding in FY 2019-20 includes $125,000 for replacement of rink de-humidification unit. Funding in FY 2020-21 includes $975,000 for ice rink re-build. In 2020, the rink will be 25 years old and is at its life expectancy. The re-build is planned to protect this significant source of annual income to the Sportsplex Fund. FY 2020-21 also includes renovations to the ice rink locker areas, rubberized flooring, and plexi-glass.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services								-	
Construction/Repairs/Renovations								-	-
Ice Rink Re-build					975,000			975,000	
Major Re-build - Compressors/Chiller barrel			100,000					100,000	75,000
Ice Rink Renovation: Boards, Lockers, Floor					175,000			175,000	75,000
Ice Rink/Fitness: Wall Repair/Painting	40,000							-	50,000
Equipment/Furnishings								-	
Rink Scoreboard	20,000							-	
Rink De-humidification				125,000				125,000	
Total Project Budget:	**60,000**	**-**	**100,000**	**125,000**	**1,150,000**	**-**	**-**	**1,375,000**	**200,000**
Revenues/Funding Source									
Debt Financing					1,150,000	-		1,150,000	
Sportsplex Funds	60,000	-	100,000	125,000			-	225,000	200,000
Total	**60,000**	**-**	**100,000**	**125,000**	**1,150,000**	**-**	**-**	**1,375,000**	**200,000**
Sportsplex Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	-

Sportsplex - Fitness

Project Category:	Sportsplex Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Community Services	**Proposed Bid Award Date:**	N/A	New	X
Department:	Sportsplex	**Starting Date:**	7/1/18	Expansion	
Project Number:	Fund 53	**Completion Date:**	Ongoing	Renovation	
				Replacement	X

Project Description/Justification: Funding in FY 2018-19, FY 2020-21, and FY 2022-23 includes $100,000 in each fiscal year for replacement and upgrades of fitness equipment. Based on industry standards, heavy use commercial cardio equipment has a useful life of approximately 3 years.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services								-	
Construction/Repairs/Renovations								-	-
Equipment/Furnishings								-	
Fitness Equipment (Upgrade/Replacement)	200,000		100,000		100,000		100,000	300,000	250,000
Total Project Budget:	**200,000**	**-**	**100,000**	**-**	**100,000**	**-**	**100,000**	**300,000**	**250,000**
Revenues/Funding Source									
Debt Financing								-	
Sportsplex Funds	200,000	-	100,000	-	100,000	-	100,000	300,000	250,000
Total	**200,000**	**-**	**100,000**	**-**	**100,000**	**-**	**100,000**	**300,000**	**250,000**
Sportsplex Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	-

Sportsplex - Pool

Project Category:	Sportsplex Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Community Services	**Proposed Bid Award Date:**	N/A	New	**X**
Department:	Sportsplex	**Starting Date:**	7/1/18	Expansion	
Project Number:	Fund 53	**Completion Date:**	6/30/23	Renovation	
				Replacement	**X**



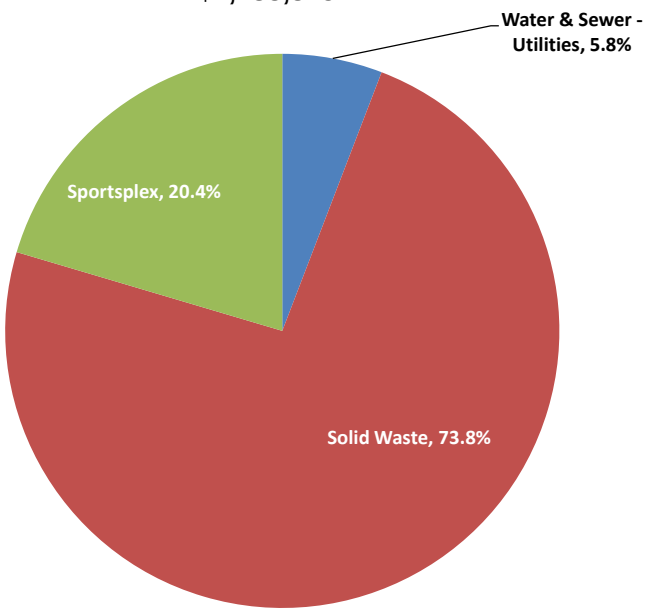
Project Description/Justification: Funding in FY 2018-19 includes $20,000 for a comprehensive Natatorium study (rellocated from a project funded from operations) as well as $80,000 as a contingency to replace the compressors on one of the two major pool HVAC systems that are experiencing premature end of life failure. Funding in FY 2018-19 also includes $12,000 for handicap pool lifts to complement the handicap ramp currently in place as a result of more users with disabilities using both pools. Funding in FY 2019-20 includes $50,000 for boilers and pumps repair/replacement, and FY 2021-22 includes a total of $90,000 for replacement and upgrade of the pool lane timer/scoreboard, additional boiler and pumps repair/replacement, and repairs to the pool plaster and tile. Years 6-10 includes contingency funding based on the results of the Natatorium study related to the pool HVAC systems.

FINANCIAL SUMMARY

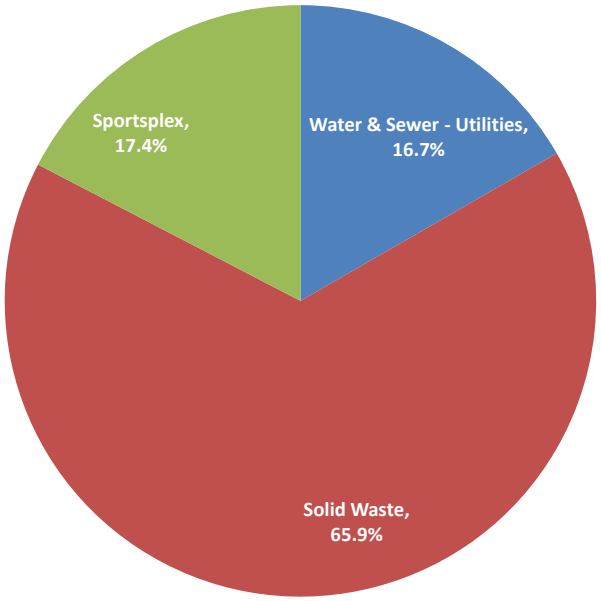
Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services								-	
Construction/Repairs/Renovations								-	-
Pool Wall Reglaze	125,000							-	
Pools Replaster/Tile/Blocks		150,000				25,000		25,000	150,000
Pool Water Reclamation Project		40,000						-	
Equipment/Furnishings								-	
Pool Lane Timer/Scoreboard	15,000					40,000		40,000	
Pool Pumper/Filter	57,000							-	
Boiler/Pumps		75,000		50,000		25,000		75,000	100,000
Natatorium Equipment Replacement Project			80,000						320,000
Natatorium Engineering Study			20,000					20,000	
Handicap Lift(s)			12,000						
Total Project Budget:	**197,000**	**265,000**	**112,000**	**50,000**	**-**	**90,000**	**-**	**252,000**	**570,000**
Revenues/Funding Source									
Debt Financing								-	
Sportsplex Funds	197,000	265,000	112,000	50,000	-	90,000	-	252,000	570,000
Total	**197,000**	**265,000**	**112,000**	**50,000**	**-**	**90,000**	**-**	**252,000**	**570,000**
Sportsplex Related Operating Costs									
Personnel Services								-	
Operations			(30,000)	(40,000)	(40,000)	(40,000)	(40,000)	(190,000)	(200,000)
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		**-**	**(30,000)**	**(40,000)**	**(40,000)**	**(40,000)**	**(40,000)**	**(190,000)**	**(200,000)**

FY 2018-23 Orange County Capital Investment Plan Projects
Proprietary Summary - Appropriations

Year 1: FY 2018-19
$2,483,815

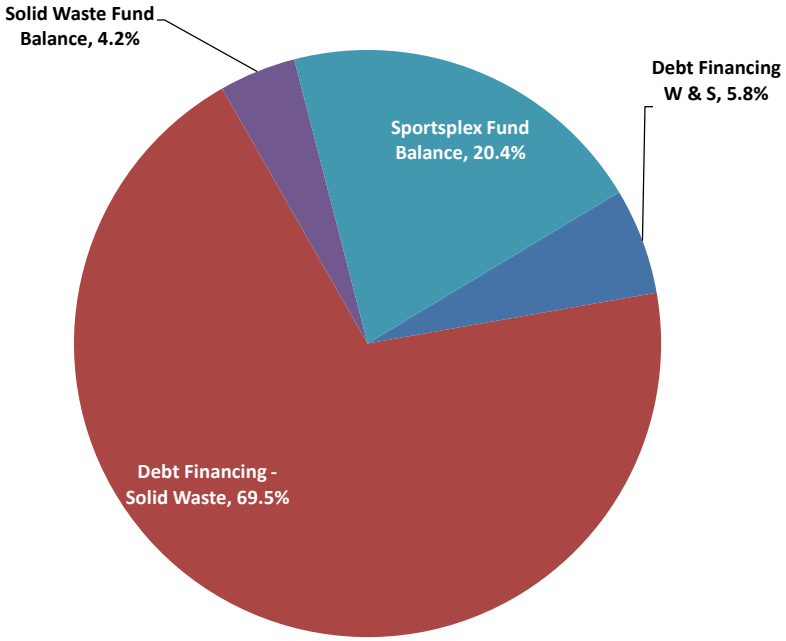


Years 1-5: FY 2018-23
$15,406,179

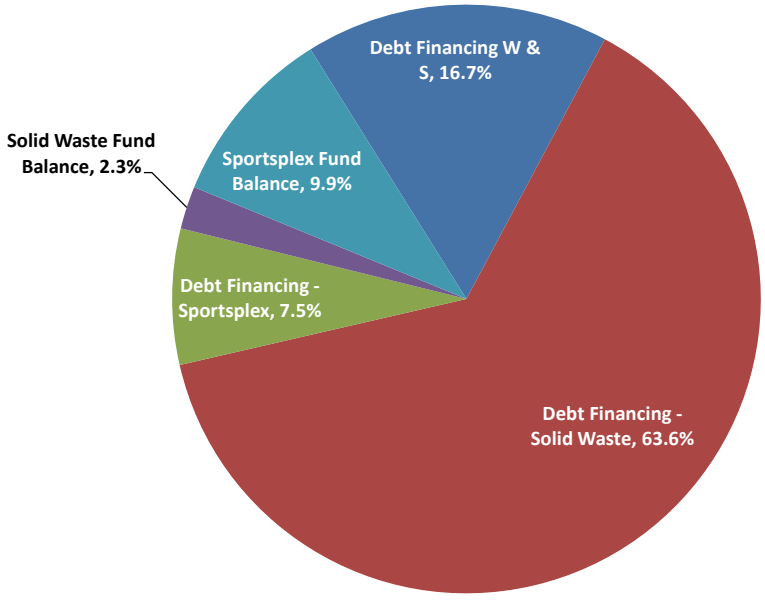


FY 2018-23 Orange County Capital Investment Plan Projects
Proprietary Summary - Funding Sources

Year 1: FY 2018-19
$2,483,815



Years 1-5: FY 2018-23
$15,406,179



Schools Capital Projects Summary - APPROVED
Fiscal Years 2018-23

Projects by School System	Fiscal Year 2016-17	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Chapel Hill Carrboro City Schools									
Long Range Capital									
Debt Financing - Capital Projects[1]	2,283,027		1,147,675	2,436,568	2,485,299	2,535,005	2,585,705	11,190,254	13,725,238
Lottery Proceeds[2]	828,330	815,174	823,719	823,719	823,719	823,719	823,719	4,118,593	4,118,593
Article 46 Sales Tax Proceeds[3]	903,670	1,055,203	1,108,915	1,153,272	1,199,403	1,247,379	1,297,274	6,006,243	7,307,512
Facility Improvements to Older Schools	600,900	601,000	607,300	607,300	607,300			1,821,900	
2/3 Net Debt Bonds		2,317,658	1,241,117					1,241,117	
Recurring Capital Items			1,821,900	1,821,900	1,821,900	1,821,900	1,821,900	9,109,500	9,109,500
Deferred Maintenance Projects[4]									31,515,493
Bond Referendum Projects[5]		69,436,000				2,672,000		2,672,000	
Total	4,615,927	74,225,035	6,750,626	6,842,758	6,937,621	9,100,003	6,528,598	36,159,607	65,776,336
Orange County Schools									
Long Range Capital									
Debt Financing - Capital Projects[1]	1,516,319		742,124	1,575,564	1,607,076	1,639,217	1,672,002	7,235,982	8,875,186
Lottery Proceeds[2]	528,032	541,188	532,643	532,643	532,643	532,643	532,643	2,663,217	2,663,217
Article 46 Sales Tax Proceeds[3]	600,193	700,543	717,061	745,743	775,573	806,596	838,860	3,883,832	4,725,276
Facility Improvements to Older Schools	399,100	399,000	392,700	392,700	392,700			1,178,100	
2/3 Net Debt Bonds		1,538,678	802,547					802,547	
Recurring Capital Items			1,178,100	1,178,100	1,178,100	1,178,100	1,178,100	5,890,500	5,890,500
Deferred Maintenance Projects[4]									9,005,840
Bond Referendum Projects[5]		15,964,000		15,964,000		15,964,000		31,928,000	
Total	3,043,644	19,143,409	4,365,175	20,388,751	4,486,091	20,120,556	4,221,605	53,582,178	31,160,019
Durham Tech Community College (Orange County Campus)									
Long Range Capital									
State Bond - County Match[6]						714,290		714,290	
Construction/Expansion Project[7]					-	-	7,437,389	7,437,389	15,396,232
Total	**-**	-	**-**	**-**	**-**	**714,290**	**7,437,389**	**8,151,679**	**15,396,232**
Total all Schools	***7,659,571***	**93,368,444**	**11,115,801**	**27,231,509**	**11,423,713**	**29,934,849**	**18,187,592**	**97,893,462**	**112,332,587**
Revenues/Funding Source									
General Fund (Pay-As-You-Go)	3,799,346	-						-	
Lottery Proceeds	1,356,362	1,356,362	1,356,362	1,356,362	1,356,362	1,356,362	1,356,362	6,781,810	6,781,810
Article 46 Sales Tax Proceeds	1,503,863	1,755,746	1,825,976	1,899,015	1,974,976	2,053,975	2,136,134	9,890,075	12,032,786
Debt Financing - Durham Tech (Orange Co Campus)			-	-	-	714,290	7,437,389	8,151,679	15,396,232
Debt Financing - Bond Proceeds	-	85,400,000	-	15,964,000	-	18,636,000	-	34,600,000	-
Debt Financing - 2/3 Net Debt Bonds		3,856,336	2,043,664					2,043,664	
Debt Financing - School Capital/Facility Improvements	1,000,000	1,000,000	5,889,799	8,012,132	8,092,375	7,174,222	7,257,707	36,426,235	78,121,757
	7,659,571	**93,368,444**	**11,115,801**	**27,231,509**	**11,423,713**	**29,934,849**	**18,187,592**	**97,893,462**	**112,332,587**

Note: School Construction is guided by the Schools Adequate Public Facilities Ordinance (SAPFO) projections of capacity and need. The FY 2018-23 CIP is based on the most recent proposed SAPFO projections shared with the Board of County Commissioners in December 2017, scheduled to be certified in Spring 2018.

[1] Debt Financing is assumed to be utilized beginning in Year 1 for School Capital Projects instead of previously used Pay-As-You-Go funds; reflects a 2.0% annual growth throughout the years of the CIP.

[2] Lottery Proceeds are assumed at the same amount throughout the remaining CIP period, based on the most recent lottery estimates from the State. The County uses Lottery Proceeds towards school debt service and substitutes that amount of proceeds as additional PAYG funds to each school system based on the Average Daily Membership (ADM).

[3] Article 46 Sales Tax Proceeds reflect a 4.0% annual growth throughout the years of the CIP.

[4] Includes deferred maintenance items related to the Facilities Assessment findings from both school systems; it does not include items/projects that add to school capacity.

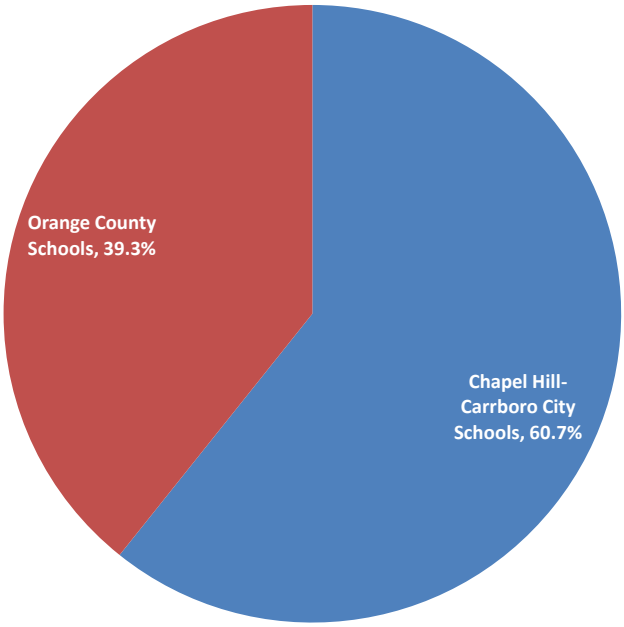
[5] Bond Referendum approved by voters in November 2016, with first issuance in Fall 2017, based on ADM at time of Bond Referendum approval.

[6] Includes the County match for the Durham Technical Community College - Orange County Campus, based on the voter approved March 2016 State Bond.

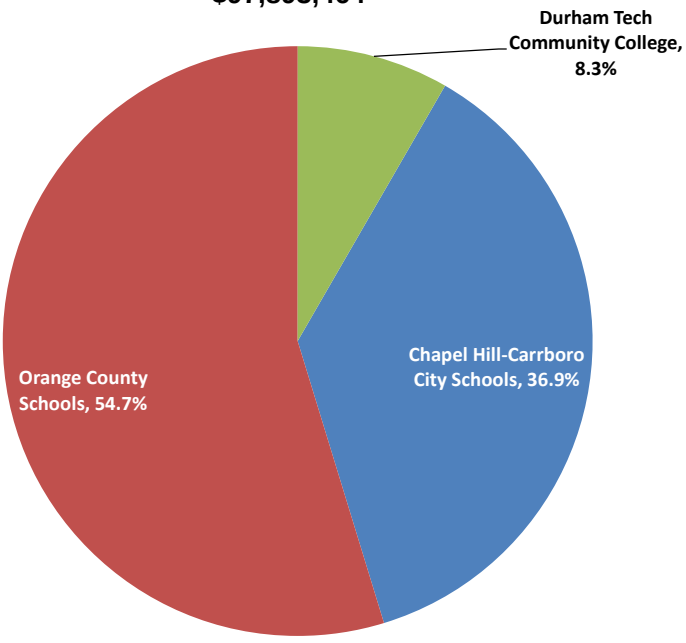
[7] Includes construction of a Health Technology Building (56,000 square foot) and surface parking of 250 spaces.

FY 2018-23 Orange County Capital Investment Plan Projects
School Summary - Appropriations

Year 1: FY 2018-19
$11,115,801

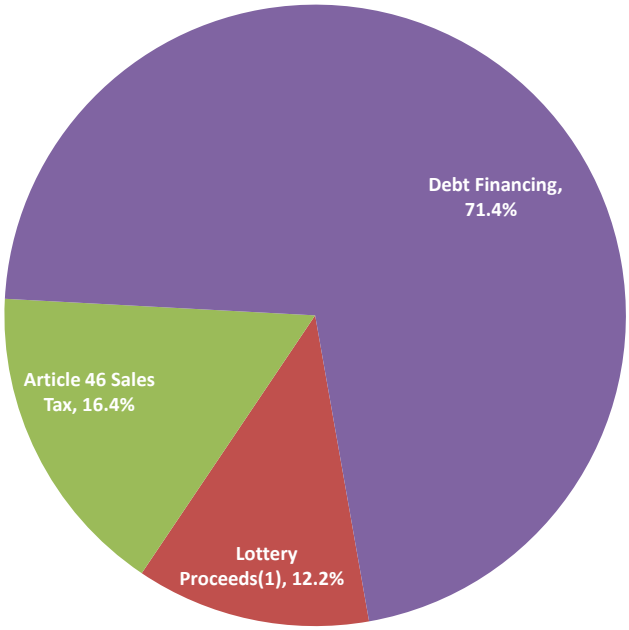


Years 1-5: FY 2018-23
$97,893,464

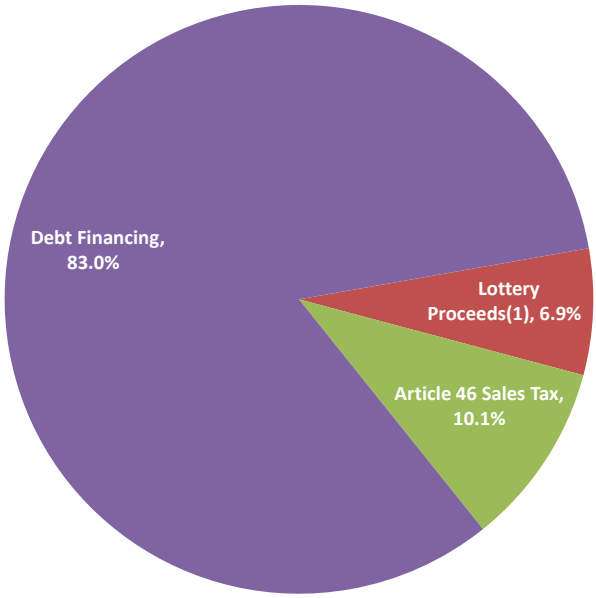


FY 2018-23 Orange County Capital Investment Plan Projects
School Summary - Funding Sources

Year 1: FY 2018-19
$11,115,801



Years 1-5: FY 2018-23
$97,893,463



Note 1: The Article 46 one quarter cent sales tax proceeds includes the schools portion of the sales tax.

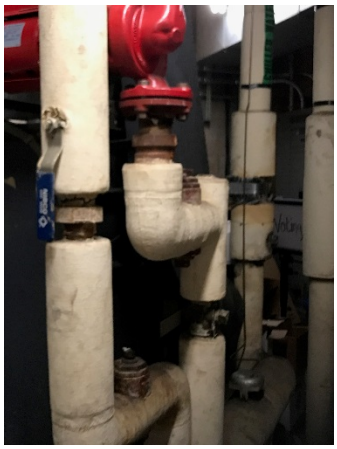
Note 2: School Construction is guided by the Schools Adequate Public Facilities Ordinance (SAPFO) projections of capacity and need.

(1) Lottery Proceeds are assumed at the same amount throughout the 5 year CIP period, based on the most recent lottery estimates from the State. The County uses Lottery Proceeds towards school debt service and substitutes that amount of proceeds as additional PAYG funds to each school system based on the Average Daily Membership (ADM).

Abatement Projects

Project Category:	School Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Education	**Proposed Bid Award Date:**	TBD	New	
District:	Chapel Hill-Carrboro City Schools	**Starting Date:**	7/1/17	Expansion	
Project Number:	54001	**Completion Date:**	Ongoing	Renovation	X
				Replacement	X

Project Description/Justification: Funding of $150,000 in FY 2018-19 includes district abatement projects and the removal of asbestos floor tile at Phillips Middle School. Funding of $50,000 is included in each subsequent fiscal year for abatement projects throughout the distirct.



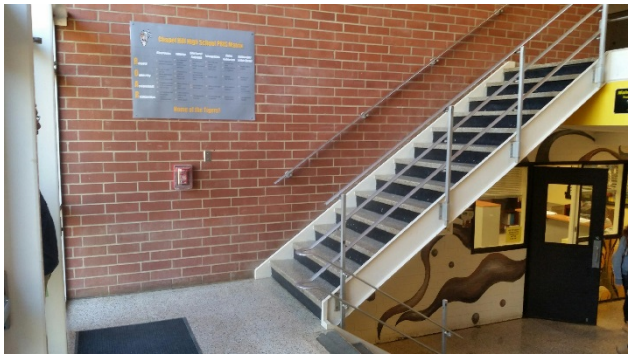
FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services								-	
Construction/Repairs/Renovations	530,080	50,000	150,000	50,000	50,000	50,000	50,000	350,000	250,000
Equipment/Furnishings								-	
Total Project Budget:	**530,080**	**50,000**	**150,000**	**50,000**	**50,000**	**50,000**	**50,000**	**350,000**	**250,000**
Revenues/Funding Source									
From General Fund (PAYG)	530,080	-						-	
From Article 46 Sales Tax Proceeds								-	
Addtl PAYG (from Lottery Proceeds)		50,000	150,000	50,000	50,000	50,000	50,000	350,000	250,000
Debt Financing - 2/3 Net Debt Bonds								-	
Debt Financing - School Improvements								-	
Grant Funds								-	
Total	**530,080**	**50,000**	**150,000**	**50,000**	**50,000**	**50,000**	**50,000**	**350,000**	**250,000**
Education Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	-

ADA Requirements

Project Category:	School Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Education	**Proposed Bid Award Date:**	TBD	New	
District:	Chapel Hill-Carrboro City Schools	**Starting Date:**	7/1/17	Expansion	
Project Number:	54000	**Completion Date:**	Ongoing	Renovation	X
				Replacement	X

Project Description/Justification: Funding in FY2018-19 through FY 2020-21 includes $35,000 each fiscal year to make necessary facility improvements to comply with ADA requirements. Funding increases to $50,000 for FY 2021-22 and FY 2022-23.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services								-	
Construction/Repairs/Renovations	310,616	35,000	35,000	35,000	35,000	50,000	50,000	205,000	250,000
Equipment/Furnishings								-	
Total Project Budget:	**310,616**	**35,000**	**35,000**	**35,000**	**35,000**	**50,000**	**50,000**	**205,000**	**250,000**
Revenues/Funding Source									
From General Fund (PAYG)	310,616	-						-	
From Article 46 Sales Tax Proceeds								-	
Addtl PAYG (from Lottery Proceeds)		35,000	35,000	35,000	35,000	50,000	50,000	205,000	250,000
Debt Financing - 2/3 Net Debt Bonds								-	
Debt Financing - School Improvements									
Grant Funds								-	
Total	**310,616**	**35,000**	**35,000**	**35,000**	**35,000**	**50,000**	**50,000**	**205,000**	**250,000**
Education Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	-

Athletic Facilities

Project Category:	School Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Education	**Proposed Bid Award Date:**	TBD	New	
District:	Chapel Hill-Carrboro City Schools	**Starting Date:**	7/1/17	Expansion	
Project Number:	54002	**Completion Date:**	6/30/20	Renovation	X
				Replacement	X

Project Description/Justification: Funding of $150,000 in FY2017-18 included athletic field improvements at Chapel Hill High School. Funding of $162,262 in FY 2018-19 includes athletic field improvements at Carrboro High School, and funding of $175,000 in FY 2019-20 and $91,282 in FY 2020-21 includes athletic field improvements at East Chapel Hill High School.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services								-	
Construction/Repairs/Renovations	1,195,000	150,000	162,262	175,000	91,282			428,544	500,000
Equipment/Furnishings								-	
Total Project Budget:	**1,195,000**	**150,000**	**162,262**	**175,000**	**91,282**	**-**	**-**	**428,544**	**500,000**
Revenues/Funding Source									
From General Fund (PAYG)	959,088	-				-	-	-	
From Article 46 Sales Tax Proceeds									
Addtl PAYG (from Lottery Proceeds)									500,000
Debt Financing - 2/3 Net Debt Bonds	235,912	150,000	162,262					162,262	
Debt Financing - School Improvements				175,000	91,282			266,282	
Grant Funds								-	
Total	**1,195,000**	**150,000**	**162,262**	**175,000**	**91,282**	**-**	**-**	**428,544**	**500,000**
Education Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	-

Classroom/Building Improvements

Project Category:	School Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Education	**Proposed Bid Award Date:**	TBD	New	
District:	Chapel Hill-Carrboro City Schools	**Starting Date:**	7/1/17	Expansion	
Project Number:	53025	**Completion Date:**	Ongoing	Renovation	X
				Replacement	X

Project Description/Justification: Funding of $450,000 in FY 2017-18 included science classroom casework improvments at Phillips Middle School, and playground improvements at McDougle Elementary. Funding of $330,000 in FY 2018-19 includes caswork and bathroom improvements at Seawell Elementary, media center, cafeteria and bathroom improvements at Phillips Middle School, and art classroom casework improvements at Smith Middle School. Funding of $386,374 in FY 2019-20 includes casework and bathroom improvements at Seawell Elementary, and continued media center, cafeteria and bathroom improvements at Phillips Middle School, and playgrounds improvements at Seawell Elementary, Carrboro Elementary, and Estes Hills Elementary.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services								-	
Construction/Repairs/Renovations	1,525,607	450,000	330,000	386,374				716,374	4,347,401
Equipment/Furnishings								-	
Total Project Budget:	**1,525,607**	**450,000**	**330,000**	**386,374**	**-**	**-**	**-**	**716,374**	**4,347,401**
Revenues/Funding Source									
From General Fund (PAYG)	1,275,607	-						-	
From Article 46 Sales Tax Proceeds						-		-	3,653,757
Addtl PAYG (from Lottery Proceeds)		66,000						-	500,000
Debt Financing - 2/3 Net Debt Bonds	250,000	384,000	330,000					330,000	
Debt Financing - School Improvements				386,374				386,374	193,644
Grant Funds								-	
Total	**1,525,607**	**450,000**	**330,000**	**386,374**	**-**	**-**	**-**	**716,374**	**4,347,401**
Education Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	-

Deferred Maintenance Projects

Project Category:	School Capital	**Project Status:**	New	**Project Type**	
Functional Service Area:	Education	**Proposed Bid Award Date:**	TBD	New	
District:	Chapel Hill-Carrboro City Schools	**Starting Date:**	TBD	Expansion	
Project Number:	Various	**Completion Date:**	TBD	Renovation	**X**
				Replacement	**X**

Project Description/Justification: To address deferred maintenance issues as identified in the school system's Facilities Assessment study.

FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services								-	
Construction/Repairs/Renovations								-	31,515,493
Equipment/Furnishings								-	
Total Project Budget:	-	-	-	-	-	-	-	-	**31,515,493**
Revenues/Funding Source									
From General Fund (PAYG)								-	
From Article 46 Sales Tax Proceeds									
From Bond Proceeds								-	
Debt Financing - Older Facilities								-	
Debt Financing - Deferred Maintenance								-	31,515,493
Grant Funds								-	
Total	-	-	-	-	-	-	-	-	**31,515,493**
Education Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	-

Doors/Hardware/Canopies

Project Category:	School Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Education	**Proposed Bid Award Date:**	TBD	New	
District:	Chapel Hill-Carrboro City Schools	**Starting Date:**	7/1/17	Expansion	
Project Number:	53023	**Completion Date:**	Ongoing	Renovation	X
				Replacement	X

Project Description/Justification: Funding of $58,545 in FY 2018-19 includes hardware and door replacements in several schools district-wide. Funding of $233,545 in FY 2019-20 includes continued hardware and door replacements in the district and installation of a canopy at the kiss and go drop off at Frank Porter Graham Elementary. Funding of $258,545 in FY 2020-21 includes continued hardware and door replacements in the district and a canopy at the kiss and go drop off at Ephesus Elementary. Funding of $108,545 in FY 2021-22 and FY 2022-23 includes continued hardware and door replacements in the district.



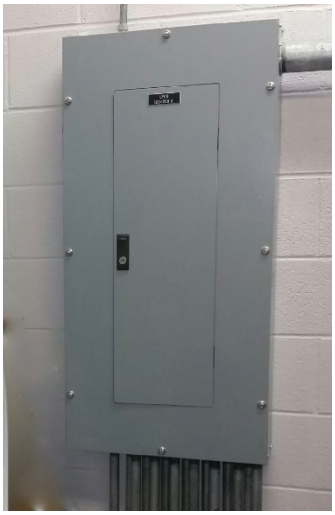
FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services								-	
Construction/Repairs/Renovations	433,033	50,000	58,545	233,545	258,545	108,545	108,545	767,725	312,723
Equipment/Furnishings								-	
Total Project Budget:	**433,033**	**50,000**	**58,545**	**233,545**	**258,545**	**108,545**	**108,545**	**767,725**	**312,723**
Revenues/Funding Source									
From General Fund (PAYG)	433,033							-	
From Article 46 Sales Tax Proceeds								-	
Addtl PAYG (from Lottery Proceeds)		50,000	58,545	233,545	258,545	108,545	108,545	767,725	312,723
Debt Financing - 2/3 Net Debt Bonds								-	
Debt Financing - School Improvements									
Grant Funds								-	
Total	**433,033**	**50,000**	**58,545**	**233,545**	**258,545**	**108,545**	**108,545**	**767,725**	**312,723**
Education Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	-

Electrical Systems

Project Category:	School Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Education	**Proposed Bid Award Date:**	TBD	New	
District:	Chapel Hill-Carrboro City Schools	**Starting Date:**	7/1/17	Expansion	
Project Number:	53026	**Completion Date:**	Ongoing	Renovation	X
				Replacement	X

Project Description/Justification: Funding in each fiscal year ranges from $125,000 to $150,000 to increase electrical distribution in schools throughout the district.



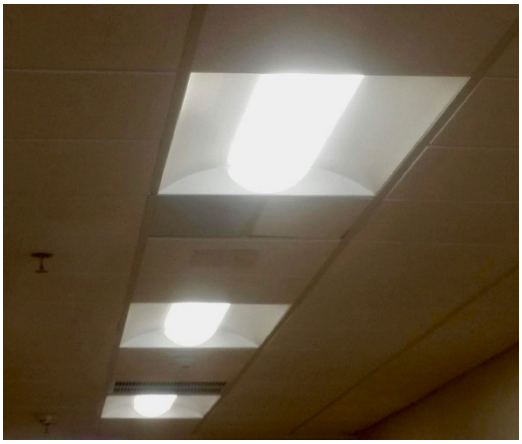
FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2021-22	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services								-	
Construction/Repairs/Renovations	980,852	100,000	125,000	125,000	150,000	150,000	150,000	700,000	650,000
Equipment/Furnishings								-	
Total Project Budget:	**980,852**	**100,000**	**125,000**	**125,000**	**150,000**	**150,000**	**150,000**	**700,000**	**650,000**
Revenues/Funding Source									
From General Fund (PAYG)	980,852							-	
From Article 46 Sales Tax Proceeds								-	
Addtl PAYG (from Lottery Proceeds)					7,000	150,000	150,000	307,000	375,870
Debt Financing - 2/3 Net Debt Bonds		100,000	125,000					125,000	
Debt Financing - School Improvements				125,000	143,000			268,000	274,130
Grant Funds								-	
Total	**980,852**	**100,000**	**125,000**	**125,000**	**150,000**	**150,000**	**150,000**	**700,000**	**650,000**
Education Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	-

Energy Efficiency/Lighting Improvements

Project Category:	School Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Education	**Proposed Bid Award Date:**	TBD	New	
District:	Chapel Hill-Carrboro City Schools	**Starting Date:**	7/1/17	Expansion	
Project Number:	54003	**Completion Date:**	Ongoing	Renovation	**X**
				Replacement	**X**

Project Description/Justification: Funding of $125,000 in FY 2017-18 included converting pneumatic controls to digital controls at East Chapel Hill High. Funding of $232,480 in FY 2018-19 and $200,000 in FY 2019-20 includes complete conversion from pneumatic to digital controls at McDougle Elementary; Funding of $250,000 in FY 2020-21 includes replacement of lighting upgrades at Frank Porter Graham Elementary. Funding of $200,000 in both FY 2020-21 and 2021-22 includes replacement of pneumatic controls at Ephesus and Seawell Elementary Schools and energy efficiency and lighting improvements at schools yet to be determined.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services								-	
Construction/Repairs/Renovations	350,000	125,000	232,480	200,000	250,000	200,000	200,000	1,082,480	500,000
Equipment/Furnishings								-	
Total Project Budget:	**350,000**	**125,000**	**232,480**	**200,000**	**250,000**	**200,000**	**200,000**	**1,082,480**	**500,000**
Revenues/Funding Source									
From General Fund (PAYG)	350,000	-						-	
From Article 46 Sales Tax Proceeds								-	
Addtl PAYG (from Lottery Proceeds)		107,323		200,000	250,000	200,000	200,000	850,000	500,000
Debt Financing - 2/3 Net Debt Bonds		17,677	218,787					218,787	
Debt Financing - School Improvements			13,693					13,693	
Grant Funds								-	
Total	**350,000**	**125,000**	**232,480**	**200,000**	**250,000**	**200,000**	**200,000**	**1,082,480**	**500,000**
Education Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	-

Fire/Safety/Security Systems

Project Category:	School Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Education	**Proposed Bid Award Date:**	TBD	New	
District:	Chapel Hill-Carrboro City Schools	**Starting Date:**	7/1/17	Expansion	
Project Number:	54004	**Completion Date:**	Ongoing	Renovation	X
				Replacement	X

Project Description/Justification: Funding ranges from $100,000 to $200,000 in each fiscal year for security systems and camera upgrades/expansions at several schools throughout the district. Funding of $200,000 in FY 2018-19 includes intercom systems at Frank Porter Graham Elementary and East Chapel Hill High School, and security systems and camera upgrades/expansions at schools district-wide.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services								-	
Construction/Repairs/Renovations	1,160,000	150,000	200,000	100,000	150,000	200,000	200,000	850,000	500,000
Equipment/Furnishings								-	
Total Project Budget:	**1,160,000**	**150,000**	**200,000**	**100,000**	**150,000**	**200,000**	**200,000**	**850,000**	**500,000**
Revenues/Funding Source									
From General Fund (PAYG)	1,080,000							-	
From Article 46 Sales Tax Proceeds								-	
Addtl PAYG (from Lottery Proceeds)	80,000	50,000	50,000	100,000				150,000	500,000
Debt Financing - 2/3 Net Debt Bonds		100,000	150,000					150,000	
Debt Financing - School Improvements					150,000	200,000	200,000	550,000	
Grant Funds								-	
Total	**1,160,000**	**150,000**	**200,000**	**100,000**	**150,000**	**200,000**	**200,000**	**850,000**	**500,000**
Education Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	-

Indoor Air Quality Improvements

Project Category:	School Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Education	**Proposed Bid Award Date:**	TBD	New	
District:	Chapel Hill-Carrboro City Schools	**Starting Date:**	7/1/17	Expansion	
Project Number:	54005	**Completion Date:**	Ongoing	Renovation	**X**
				Replacement	**X**

Project Description/Justification: Funding ranges from $25,000 to $75,000 in FY 2018-19 through FY 2022-23 for indoor air quality improvement projects at several schools throughout the district.

FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services								-	
Construction/Repairs/Renovations	501,340	20,000	25,000	50,000	50,000	50,000	75,000	250,000	200,000
Equipment/Furnishings	125,000							-	
Total Project Budget:	**626,340**	**20,000**	**25,000**	**50,000**	**50,000**	**50,000**	**75,000**	**250,000**	**200,000**
Revenues/Funding Source									
From General Fund (PAYG)	534,700							-	
From Article 46 Sales Tax Proceeds								-	
Addtl PAYG (from Lottery Proceeds)	91,640	20,000	25,000	50,000	50,000	50,000	75,000	250,000	200,000
Debt Financing - 2/3 Net Debt Bonds								-	
Debt Financing - School Improvements									
Grant Funds								-	
Total	**626,340**	**20,000**	**25,000**	**50,000**	**50,000**	**50,000**	**75,000**	**250,000**	**200,000**
Education Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	-

Major Facility Renovations

Project Category:	School Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Education	**Proposed Bid Award Date:**	TBD	New	
District:	Chapel Hill-Carrboro City Schools	**Starting Date:**	7/1/17	Expansion	X
Project Number:	Bond Projects	**Completion Date:**	4/30/21	Renovation	X
				Replacement	X

Project Description/Justification: Funding totaling $72,108,000 from voter approved bond proceeds and $5,354,281 in financing proceeds, in fiscal years 2017-18 through FY 2022-23, includes reconstruction of Chapel Hill High School to address critical maintenance issues including HVAC system updates, ADA updates, insufficient educational spaces, outdated science labs, and facility deterioration, and funds for Lincoln Center improvements. Also, included in Years 1-5 are Contingency funds from IT reductions within the district, and in Years 1-3 the district's portion ($607,300) of the $1,000,000 provided to both school districts for older facilities improvements.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services								-	
Construction/Repairs/Renovations								-	
Lincoln Center		1,436,000				2,672,000		2,672,000	
Chapel Hill High School	600,900	68,000,000						-	
Contingency Funds		601,000	1,124,467	1,295,671	669,074	706,307	957,762	4,753,281	661,442
Equipment/Furnishings								-	
Total Project Budget:	**600,900**	**70,037,000**	**1,124,467**	**1,295,671**	**669,074**	**3,378,307**	**957,762**	**7,425,281**	**661,442**
Revenues/Funding Source									
From General Fund (PAYG)								-	
From Article 46 Sales Tax Proceeds									
From Bond Proceeds		69,436,000	-	-	-	2,672,000		2,672,000	
Debt Financing - Older Facilities	600,900	601,000	607,300	607,300	607,300			1,821,900	
Debt Financing			517,167	688,371	61,774	706,307	957,762	2,931,381	661,442
Grant Funds								-	
Total	**600,900**	**70,037,000**	**1,124,467**	**1,295,671**	**669,074**	**3,378,307**	**957,762**	**7,425,281**	**661,442**
Education Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	-

Mechanical Systems

Project Category:	School Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Education	**Proposed Bid Award Date:**	TBD	New	
District:	Chapel Hill-Carrboro City Schools	**Starting Date:**	7/1/17	Expansion	
Project Number:	54006	**Completion Date:**	Ongoing	Renovation	X
				Replacement	X

Project Description/Justification: Funding of $580,765 in FY 2018-19 includes replacement of cooling tower at Carrboro Elementary, boiler replacements at Estes Hills Elementary, Glenwood Elementary, and Carrboro Elementary, HVAC rooftop units at Culbreth Middle, HVAC rooftop units at Ephesus Elementary, and air handler replacement at Frank Porter Graham Elementary. Funding of $582,048 in FY 2019-20 includes replacement of HVAC rooftop units at Ephesus Elementary, and POD classroom HVAC units at Seawell Elementary. Funding of $805,330 in FY 2020-21 includes chiller replacements at Smith Middle and POD classroom HVAC units at Seawell Elementary. Funding of $629,544 in FY 2021-22 includes pneumatic controls replacement at McDougle Middle and chiller replacements at Smith Middle. Funding of $654,725 includes additional mechanical systems replacements at other schools yet to be determined.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services								-	
Construction/Repairs/Renovations								-	
Equipment/Furnishings	3,449,416	705,317	580,765	582,048	805,330	629,544	654,725	3,252,412	698,925
Total Project Budget:	**3,449,416**	**705,317**	**580,765**	**582,048**	**805,330**	**629,544**	**654,725**	**3,252,412**	**698,925**
Revenues/Funding Source									
From General Fund (PAYG)	1,774,246							-	
Addtl PAYG (from Lottery Proceeds)	959,247								
From Article 46 Sales Tax Proceeds	451,835	527,602	580,765	582,048	605,330	629,544	654,725	3,052,412	
Debt Financing - 2/3 Net Debt Bonds	264,088	177,715						-	
Debt Financing - School Improvements					200,000			200,000	698,925
Grant Funds								-	
Total	**3,449,416**	**705,317**	**580,765**	**582,048**	**805,330**	**629,544**	**654,725**	**3,252,412**	**698,925**
Education Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	-

Paving/Parking Lots/Driveways/Walkways

Project Category:	School Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Education	**Proposed Bid Award Date:**	TBD	New	
District:	Chapel Hill-Carrboro City Schools	**Starting Date:**	7/1/17	Expansion	
Project Number:	54008	**Completion Date:**	Ongoing	Renovation	X
				Replacement	X

Project Description/Justification: Funding of $75,000 in FY 2017-18 included bus driveway and parking lot paving at McDougle Middle. Funding of $100,000 in FY 2018-19 includes bus driveway and paking lot paving at East Chapel Hill High. Funding of $41,558 in FY 2021-22 and $54,506 in FY 2022-23 includes addiitional improvements at schools yet to be determined.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services								-	
Construction/Repairs/Renovations	605,000	75,000	100,000			41,558	54,506	196,064	
Equipment/Furnishings								-	
Total Project Budget:	**605,000**	**75,000**	**100,000**	**-**	**-**	**41,558**	**54,506**	**196,064**	**-**
Revenues/Funding Source									
From General Fund (PAYG)	605,000							-	-
From Article 46 Sales Tax Proceeds								-	
Addtl PAYG (from Lottery Proceeds)		75,000	100,000		-	41,558	-	141,558	
Debt Financing - School Improvements							54,506	54,506	
Grant Funds								-	
Total	**605,000**	**75,000**	**100,000**	**-**	**-**	**41,558**	**54,506**	**196,064**	**-**
Education Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	-

Recurring Capital Projects

Project Category:	School Capital	**Project Status:**	New	**Project Type**	
Functional Service Area:	Education	**Proposed Bid Award Date:**	TBD	New	
District:	Chapel Hill-Carrboro City Schools	**Starting Date:**	TBD	Expansion	
Project Number:	Various	**Completion Date:**	TBD	Renovation	**X**
				Replacement	**X**

Project Description/Justification: To address recurring capital projects as identified by the school system each fiscal. The $1,821,900 each fiscal year represents CHCCS portion, based on the current ADM, of the $3,000,000 provided schools each year for recurring capital projects. The funding source for these annual projects used to be pay-as-you-go, but beginning in FY 2018-19, they will be debt financed. Examples of FY 2018-19 projects include: furnishings and equipment at schools district-wide, drainagle improvements, carpet/tile installation, roof repairs, and mechnical and plumbing repairs/renovations.

FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services								-	
Construction/Repairs/Renovations			1,821,900	1,821,900	1,821,900	1,821,900	1,821,900	9,109,500	9,109,500
Equipment/Furnishings								-	
Total Project Budget:	-	-	**1,821,900**	**1,821,900**	**1,821,900**	**1,821,900**	**1,821,900**	**9,109,500**	**9,109,500**
Revenues/Funding Source									
From General Fund (PAYG)								-	
From Article 46 Sales Tax Proceeds									
From Bond Proceeds								-	
Debt Financing - School Improvements			1,821,900	1,821,900	1,821,900	1,821,900	1,821,900	9,109,500	9,109,500
Debt Financing - Deferred Maintenance								-	
Grant Funds								-	
Total	-	-	**1,821,900**	**1,821,900**	**1,821,900**	**1,821,900**	**1,821,900**	**9,109,500**	**9,109,500**
Education Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	-

Rental Space

Project Category:	School Capital	**Project Status:**	Active	**Project Type**
Functional Service Area:	Education	**Proposed Bid Award Date:**	TBD	New
District:	Chapel Hill-Carrboro City Schools	**Starting Date:**	7/1/17	Expansion
Project Number:	54019	**Completion Date:**	Ongoing	Renovation Replacement

Project Description/Justification: Funding ranges from $137,000 to $148,000 in each fiscal year for rental space needs in the district.

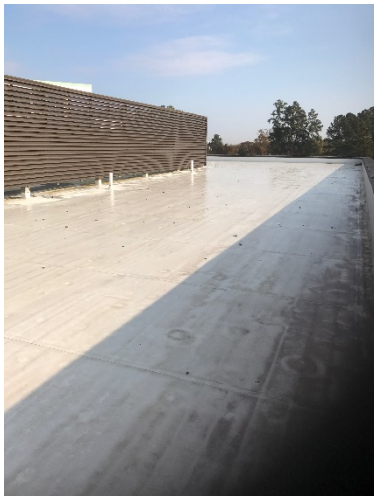
FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services								-	
Construction/Repairs/Renovations	131,000	134,000	137,000	140,000	143,000	145,000	148,000	713,000	730,000
Equipment/Furnishings								-	
Total Project Budget:	**131,000**	**134,000**	**137,000**	**140,000**	**143,000**	**145,000**	**148,000**	**713,000**	**730,000**
Revenues/Funding Source									
From General Fund (PAYG)	131,000							-	
From Article 46 Sales Tax Proceeds								-	
Addtl PAYG (from Lottery Proceeds)		134,000	137,000	140,000	143,000	145,000	148,000	713,000	730,000
Debt Financing - 2/3 Net Debt Bonds								-	
Debt Financing - School Improvements								-	
Grant Funds								-	
Total	**131,000**	**134,000**	**137,000**	**140,000**	**143,000**	**145,000**	**148,000**	**713,000**	**730,000**
Education Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	-

Roofing/Building Waterproofing

Project Category:	School Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Education	**Proposed Bid Award Date:**	TBD	New	
District:	Chapel Hill-Carrboro City Schools	**Starting Date:**	7/1/20	Expansion	
Project Number:	54012	**Completion Date:**	Ongoing	Renovation	**X**
				Replacement	**X**

Project Description/Justification: Funding of $200,000 in FY 2020-21 includes brick pointing and envelope seal at Scroggs Elementary. Funding of $568,401 in FY 2022-23 includes roof replacement and building envelope sealing at Smith Middle.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services								-	
Construction/Repairs/Renovations	5,811,723				200,000		568,401	768,401	2,500,000
Equipment/Furnishings								-	
Total Project Budget:	**5,811,723**	**-**	**-**	**-**	**200,000**	**-**	**568,401**	**768,401**	**2,500,000**
Revenues/Funding Source									
From General Fund (PAYG)	1,181,723		-	-				-	
From Article 46 Sales Tax Proceeds									
Qualified School Construction Bonds	4,630,000								
Debt Financing - School Improvements					200,000		568,401	768,401	2,500,000
Grant Funds								-	
Total	**5,811,723**	**-**	**-**	**-**	**200,000**	**-**	**568,401**	**768,401**	**2,500,000**
Education Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	-

Stormwater Management

Project Category:	School Capital	**Project Status:**	New	**Project Type**	
Functional Service Area:	Education	**Proposed Bid Award Date:**	TBD	New	**X**
District:	Chapel Hill-Carrboro City Schools	**Starting Date:**	7/1/17	Expansion	
Project Number:	New	**Completion Date:**	Ongoing	Renovation	**X**
				Replacement	**X**

Project Description/Justification: Funding ranges from $50,000 to $115,000 per fiscal year for stormwater improvements at several schools throughout the district and for surafce water correction at Frank Porter Graham Elementary in FY 2018-19 and FY 2019-20.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services								-	
Construction/Repairs/Renovations		50,000	50,000	115,000	50,000	50,000	60,000	325,000	200,000
Equipment/Furnishings								-	
Total Project Budget:	**-**	**50,000**	**50,000**	**115,000**	**50,000**	**50,000**	**60,000**	**325,000**	**200,000**
Revenues/Funding Source									
From General Fund (PAYG)		-						-	
From Article 46 Sales Tax Proceeds								-	
Addtl PAYG (from Lottery Proceeds)		50,000	50,000	15,174	30,174	28,616	42,174	166,138	
Debt Financing - 2/3 Net Debt Bonds								-	
Debt Financing - School Improvements				99,826	19,826	21,384	17,826	158,862	200,000
Grant Funds								-	
Total	**-**	**50,000**	**50,000**	**115,000**	**50,000**	**50,000**	**60,000**	**325,000**	**200,000**
Education Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	-

Technology Plan

Project Category:	School Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Education	**Proposed Bid Award Date:**	TBD	New	
District:	Chapel Hill-Carrboro City Schools	**Starting Date:**	7/1/17	Expansion	
Project Number:	54013	**Completion Date:**	Ongoing	Renovation	**X**
				Replacement	**X**

Project Description/Justification: Total funding ranges from $1,429,759 to $2,225,149 each fiscal year for network infrastructure, enterprise software, and computers and technology improvements and replacements/enhancements in schools throughout the district. Funding from Article 46 Sales Tax proceeds ranges from $528,150 to $642,549 each fiscal year and is related to the 1:1 student access computing devices initiative.

FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services								-	
Construction/Repairs/Renovations								-	
Equipment/Furnishings	12,272,939	2,093,718	1,618,207	1,533,221	2,213,490	2,225,149	1,429,759	9,019,826	12,850,852
Total Project Budget:	**12,272,939**	**2,093,718**	**1,618,207**	**1,533,221**	**2,213,490**	**2,225,149**	**1,429,759**	**9,019,826**	**12,850,852**
Revenues/Funding Source									
From General Fund (PAYG)	11,821,104							-	
From Article 46 Sales Tax Proceeds	451,835	527,601	528,150	571,224	594,073	617,835	642,549	2,953,831	3,653,755
Addtl PAYG (from Lottery Proceeds)		177,851						-	
Debt Financing - 2/3 Net Debt Bonds		1,388,266						-	
Debt Financing - School Improvements			1,090,057	961,997	1,619,417	1,607,314	787,210	6,065,995	9,197,097
Grant Funds								-	
Total	**12,272,939**	**2,093,718**	**1,618,207**	**1,533,221**	**2,213,490**	**2,225,149**	**1,429,759**	**9,019,826**	**12,850,852**
Education Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	-

Abatement Projects

Project Category:	School Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Education	**Proposed Bid Award Date:**	TBD	New	
District:	Orange County Schools	**Starting Date:**	7/1/17	Expansion	
Project Number:	51001	**Completion Date:**	6/30/222	Renovation	**X**
				Replacement	**X**

Project Description/Justification: Funding in FY 2017-18 of $50,000 for abatement at various facilities district-wide.

FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services								-	
Construction/Repairs/Renovations		50,000			-	-		-	-
Equipment/Furnishings								-	
Total Project Budget:	**-**	**50,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Revenues/Funding Source									
From General Fund (PAYG)		-					-	-	-
From Article 46 Sales Tax Proceeds								-	
Addtl PAYG (from Lottery Proceeds)			-	-	-	-		-	
Debt Financing - 2/3 Net Debt Bonds		50,000						-	
Grant Funds								-	
Total	**-**	**50,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Education Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ADA Requirements

Project Category:	School Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Education	**Proposed Bid Award Date:**	TBD	New	
District:	Orange County Schools	**Starting Date:**	7/1/17	Expansion	
Project Number:	51005	**Completion Date:**	6/30/18	Renovation	X
				Replacement	X

Project Description/Justification: Funding in FY2017-18 included $16,000 to install an accessible ramp at the kitchen area at Cameron Park Elementary.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services								-	
Construction/Repairs/Renovations	583,300	16,000						-	-
Equipment/Furnishings								-	
Total Project Budget:	**583,300**	**16,000**	-	-	-	-	-	-	-
Revenues/Funding Source									
From General Fund (PAYG)	583,300			-	-	-	-	-	-
From Article 46 Sales Tax Proceeds									
Debt Financing - 2/3 Net Debt Bonds		16,000	-					-	
Grant Funds								-	
Total	**583,300**	**16,000**	-	-	-	-	-	-	-
Education Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	-

Athletic Facilities

Project Category:	School Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Education	**Proposed Bid Award Date:**	TBD	New	
District:	Orange County Schools	**Starting Date:**	7/1/17	Expansion	
Project Number:	51027	**Completion Date:**	Ongoing	Renovation	X
				Replacement	X

Project Description/Justification: Funding in FY2017-18 included replacement of washers and dryers at Cedar Ridge and Orange High Schools, repavement of walking track at New Hope Elementary, and tennis court reconstruction design at Orange High School. Funding in FY 2018-19 includes track resurfacing and tennis court reconstruction at Orange High School. FY 2019-20 funding includes setting aside funds for future anticipated athletic field and facility improvements at various schools that will require multi-year funding.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services								-	
Construction/Repairs/Renovations	951,067	42,500	250,000	200,000				450,000	225,000
Equipment/Furnishings		25,000						-	
Total Project Budget:	**951,067**	**67,500**	**250,000**	**200,000**	**-**	**-**	**-**	**450,000**	**225,000**
Revenues/Funding Source									
From General Fund (PAYG)	951,067					-	-	-	
From Article 46 Sales Tax Proceeds									
Debt Financing - 2/3 Net Debt Bonds		67,500						-	
Debt Financing - School Improvements			250,000	200,000				450,000	225,000
Grant Funds								-	
Total	**951,067**	**67,500**	**250,000**	**200,000**	**-**	**-**	**-**	**450,000**	**225,000**
Education Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	-

Classroom/Building Improvements

Project Category:	School Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Education	**Proposed Bid Award Date:**	TBD	New	
District:	Orange County Schools	**Starting Date:**	7/1/17	Expansion	
Project Number:	51025	**Completion Date:**	Ongoing	Renovation	X
				Replacement	X



Project Description/Justification: Funding of $543,500 in FY 2017-18 included upgrade science classrooms at Cedar Ridge High School and Gravelly Hill Midde School, BMP reconstruction at Gravelly Hill Middle School, a brick exterior engineering study for Central Elementary, a drainage engineering study for Pathways Elementary, upgrade science classrooms at C.W. Stanford Middle, and implementation of facilities assessment findings district-wide. Funding of $477,362 in FY 2018-19 includes exterior resurfacing work at Cameron Park Elementary, drainage improvments at Pathways Elementary, upgrade science classroooms at Orange High School, and upfit and infrastructure work at Corporate Drive property. Funding of $512,426 in FY 2019-20, $609,562 in FY 2020-21, $369,758 in FY 2021-22, and $369,758 in FY 2022-23 includes funds for classroom/building improvements at various schools district-wide.

FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services		50,000					369,758	369,758	1,412,082
Construction/Repairs/Renovations	4,332,707	239,500	241,862	414,426	216,862	369,758		1,242,908	600,000
Improvements to Older Facilities	254,100	254,000	235,500	98,000	392,700			726,200	
Equipment/Furnishings								-	
Total Project Budget:	**4,586,807**	**543,500**	**477,362**	**512,426**	**609,562**	**369,758**	**369,758**	**2,338,866**	**2,012,082**
Revenues/Funding Source									
From General Fund (PAYG)	1,385,888							-	
From Article 46 Sales Tax Proceeds									
Qualified School Construction Bonds	2,946,819								
Addtl PAYG (from Lottery Proceeds)			241,862	241,862	216,862	369,758	369,758	1,440,102	2,012,082
Bond Proceeds									
Debt Financing - 2/3 Net Debt Bonds		289,500						-	
Debt Financing - Older Facilites	254,100	254,000	235,500	98,000	392,700			726,200	
Debt Financing - School Improvements				172,564				172,564	
Grant Funds								-	
Total	**4,586,807**	**543,500**	**477,362**	**512,426**	**609,562**	**369,758**	**369,758**	**2,338,866**	**2,012,082**
Education Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	-

Deferred Maintenance Projects

Project Category:	School Capital	**Project Status:**	New	**Project Type**	
Functional Service Area:	Education	**Proposed Bid Award Date:**	TBD	New	
District:	Orange County Schools	**Starting Date:**	TBD	Expansion	
Project Number:	Various	**Completion Date:**	TBD	Renovation	**X**
				Replacement	**X**

Project Description/Justification: To address deferred maintenance issues as identified in the school system's Facilities Assessment study.

FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services								-	
Construction/Repairs/Renovations								-	9,005,840
Bond Projects								-	
Equipment/Furnishings								-	
Total Project Budget:	-	-	-	-	-	-	-	-	**9,005,840**
Revenues/Funding Source									
From General Fund (PAYG)		-						-	
From Article 46 Sales Tax Proceeds									
Addtl PAYG (from Lottery Proceeds)								-	
Debt Financing - Older Facilities			-	-	-	-	-	-	
Debt Financing - Deferred Maintenance									9,005,840
Grant Funds								-	
Total	-	-	-	-	-	-	-	-	**9,005,840**
Education Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	-

Doors/Windows/Canopies

Project Category:	School Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Education	**Proposed Bid Award Date:**	TBD	New	
District:	Orange County Schools	**Starting Date:**	7/1/17	Expansion	
Project Number:	51026	**Completion Date:**	6/30/22	Renovation	X
				Replacement	X

Project Description/Justification: Funding of $250,000 in FY2017-18 included canopy improvements at C.W. Stanford Middle and replacement of doors and windows at Grady A. Brown Elementary. Funding of $219,691 in FY 2018-19 includes replacement of window replacements at Cameron Park Elementary. Funding of $50,000 in FY 2020-21 and FY 2021-22 includes additional canopy improvements at C.W. Stanford Middle.



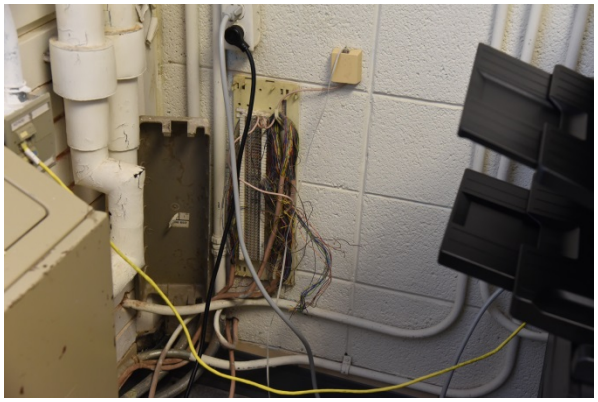
FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services								-	
Construction/Repairs/Renovations	360,000	30,000	219,691		50,000	50,000		319,691	
Bond Projects		220,000							
Equipment/Furnishings								-	
Total Project Budget:	**360,000**	**250,000**	**219,691**	**-**	**50,000**	**50,000**	**-**	**319,691**	**-**
Revenues/Funding Source									
From General Fund (PAYG)	360,000						-	-	-
From Article 46 Sales Tax Proceeds									
Debt Financing - 2/3 Net Debt Bonds		30,000						-	
Debt Financing - School Improvements			219,691	-	50,000	50,000		319,691	
Bond Proceeds - Financing	-	220,000	-						
Grant Funds								-	
Total	**360,000**	**250,000**	**219,691**	**-**	**50,000**	**50,000**	**-**	**319,691**	**-**
Education Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	-

Electrical Systems

Project Category:	School Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Education	**Proposed Bid Award Date:**	TBD	New	
District:	Orange County Schools	**Starting Date:**	7/1/20	Expansion	
Project Number:	51002	**Completion Date:**	6/30/22	Renovation	**X**
				Replacement	**X**

Project Description/Justification: Funding of $50,000 in both FY 2020-21 and FY 2021-22 establishes multi-year funding to provide emergency generators for critical lighting and kitchen equipment at yet to be identified locations within the district.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services								-	
Construction/Repairs/Renovations	33,000				50,000	50,000		100,000	
Equipment/Furnishings								-	
Total Project Budget:	**33,000**	**-**	**-**	**-**	**50,000**	**50,000**	**-**	**100,000**	**-**
Revenues/Funding Source									
From General Fund (PAYG)	33,000							-	-
From Article 46 Sales Tax Proceeds									
Debt Financing - School Improvements					50,000	50,000		100,000	
Grant Funds								-	
Total	**33,000**	**-**	**-**	**-**	**50,000**	**50,000**	**-**	**100,000**	**-**
Education Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Energy Efficiency/Lighting Improvements

Project Category:	School Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Education	**Proposed Bid Award Date:**	TBD	New	
District:	Orange County Schools	**Starting Date:**	7/1/17	Expansion	
Project Number:	51028	**Completion Date:**	6/30/18	Renovation	X
				Replacement	X

Project Description/Justification: Funding of $20,000 in FY 2017-18 included converting gymnasium lighting to LED lighting at schools district-wide, with a focus on the Hillsborough Elementary gymnasium.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services								-	
Construction/Repairs/Renovations								-	
Equipment/Furnishings	239,918	20,000						-	
Total Project Budget:	**239,918**	**20,000**	-	-	-	-	-	-	-
Revenues/Funding Source									
From General Fund (PAYG)	239,918			-	-	-	-	-	-
From Article 46 Sales Tax Proceeds									
Debt Financing - 2/3 Net Debt Bonds		20,000						-	
Grant Funds								-	
Total	**239,918**	**20,000**	-	-	-	-	-	-	-
Education Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	-

Fire/Safety/Security Systems

Project Category:	School Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Education	**Proposed Bid Award Date:**	TBD	New	
District:	Orange County Schools	**Starting Date:**	7/1/17	Expansion	
Project Number:	51024	**Completion Date:**	6/30/20	Renovation	**X**
				Replacement	**X**

Project Description/Justification: Funding of $35,000 in FY 2017-18 included the installation of a new fire alarm system at the Maintenance offices. Funding of $20,000 in FY 2019-20 includes replacement of fire suppression system at C.W. Stanford Middle.

FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services								-	
Construction/Repairs/Renovations								-	
Improvements to Older Facilties				20,000				20,000	
Equipment/Furnishings	1,212,117	35,000						-	
Total Project Budget:	**1,212,117**	**35,000**	**-**	**20,000**	**-**	**-**	**-**	**20,000**	**-**
Revenues/Funding Source									
From General Fund (PAYG)	962,117					-	-	-	-
From Article 46 Sales Tax Proceeds								-	
Lottery Proceeds	250,000							-	
Debt Financing - 2/3 Net Debt Bonds		35,000						-	
Debt Financing - Older Facilities				20,000				20,000	
Grant Funds								-	
Total	**1,212,117**	**35,000**	**-**	**20,000**	**-**	**-**	**-**	**20,000**	**-**
Education Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	-

Food Services

Project Category:	School Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Education	**Proposed Bid Award Date:**	TBD	New	
District:	Orange County Schools	**Starting Date:**	7/1/17	Expansion	
Project Number:	51033	**Completion Date:**	Ongoing	Renovation	X
				Replacement	X



Project Description/Justification: Funding of $350,550 in FY 2017-18 included food service facility improvements at Grady Brown Elementary and Orange High School, replacement of the hood and fire suppression system at Hillsborough Elementary, replacement of the cold storage unit and outdated cooking equipment at Orange High School, replacement of refrigerator and cold storage unit at New Hope Elementary, and serving line modifications at A.L. Stanback Middle, and additional drying racks at Pathways Elementary. Funding of $57,200 in FY 2018-19 includes replacement of cold storage unit and an additional oven at Grady A. Brown Elementary. Funding of $362,800 in FY 2019-20 includes food service facility improvements at C.W. Stanford Middle and Hillsborough Elementary. Funding of $35,000 in FY 2020-21 includes new serving line counters at Cedar Ridge High School.

FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services								-	
Construction/Repairs/Renovations	193,500	205,550		163,100	35,000			198,100	
Improvements to Older Facilites	145,000	145,000	57,200	199,700				256,900	
Equipment/Furnishings								-	
Total Project Budget:	**338,500**	**350,550**	**57,200**	**362,800**	**35,000**	**-**	**-**	**455,000**	**-**
Revenues/Funding Source									
From General Fund (PAYG)	193,500						-	-	
Fro Article 46 Sales Tax Proceeds								-	
Addtl PAYG (from Lottery Proceeds)		7,100						-	
Debt Financing - 2/3 Net Debt Bonds		198,450						-	
Debt Financing - School Improvements				163,100	35,000			198,100	-
Debt Financing - Older Facilities	145,000	145,000	57,200	199,700				256,900	
Grant Funds								-	
Total	**338,500**	**350,550**	**57,200**	**362,800**	**35,000**	**-**	**-**	**455,000**	**-**
Education Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	-

Mechanical Systems

Project Category:	School Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Education	**Proposed Bid Award Date:**	TBD	New	
District:	Orange County Schools	**Starting Date:**	7/1/17	Expansion	
Project Number:	51029	**Completion Date:**	Ongoing	Renovation	X
				Replacement	X

Project Description/Justification: Funding of $100,000 in FY 2018-19 includes mechanical system replacements at New Hope Elementary. Funding of $1,751,007 in FY 2019-20 includes mechanical system replacement at Cameron Park Elementary and Grady A. Brown Elementary. Funding of $10,373,164 includes mechanical systems replacement at Cameron Park Elementary, A.L. Stanback Middle, Central Elementary, Efland-Cheeks Global Elementary, Hillsborough Elementary, and New Hope Elementary.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services								-	175,000
Construction/Repairs/Renovations								-	1,735,304
Improvements to Older Facilities			100,000						
Bond Projects				1,751,007		10,373,164			
Equipment/Furnishings	1,991,761	8,900,000						-	
Total Project Budget:	**1,991,761**	**8,900,000**	**100,000**	**1,751,007**	**-**	**10,373,164**	**-**	**12,224,171**	**1,910,304**
Revenues/Funding Source									
From General Fund (PAYG)	1,269,140							-	
From Article 46 Sales Tax Proceeds									
Qualified School Construction Bonds	722,621								
Debt Financing - School Improvements								-	1,910,304
Debt Financing - Older Facilities			100,000					100,000	
Bond Proceeds - Financing		8,900,000	-	1,751,007	-	10,373,164		12,124,171	
Grant Funds								-	
Total	**1,991,761**	**8,900,000**	**100,000**	**1,751,007**	**-**	**10,373,164**	**-**	**12,224,171**	**1,910,304**
Education Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	-

New Facilities

Project Category:	School Capital	**Project Status:**	New	**Project Type**	
Functional Service Area:	Education	**Proposed Bid Award Date:**	TBD	New	X
District:	Orange County Schools	**Starting Date:**	5/1/17	Expansion	X
Project Number:	New	**Completion Date:**	6/30/21	Renovation	X
				Replacement	

Project Description/Justification: Funding in FY 2017-18 of $3,100,000 included property accquisition on Corporate Drive. Funding in FY 2019-20 includes $11,400,000 for construction of a classroom wing addition at Cedar Ridge High School, and $100,000 in future facilities planning. Funding in FY 2021-22 includes $5,000,000 for a joint effort with Chapel Hill-Carrboro City Schools in the replacement of the transportation facility.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services				100,000				100,000	2,061,267
Construction/Repairs/Renovations								-	
Bond Projects		3,100,000		11,400,000		5,000,000		16,400,000	
Equipment/Furnishings								-	
Total Project Budget:	**-**	**3,100,000**	**-**	**11,500,000**	**-**	**5,000,000**	**-**	**16,500,000**	**2,061,267**
Revenues/Funding Source									
From General Fund (PAYG)		-						-	
From Article 46 Sales Tax Proceeds									
Addtl PAYG (from Lottery Proceeds)								-	
Financing - School Improvements				100,000				100,000	2,061,267
Bond Proceeds - Financing	-	3,100,000	-	11,400,000	-	5,000,000	-	16,400,000	
Grant Funds								-	
Total	**-**	**3,100,000**	**-**	**11,500,000**	**-**	**5,000,000**	**-**	**16,500,000**	**2,061,267**
Education Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	-

Paving/Parking Lots/Driveways/Walkways

Project Category:	School Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Education	**Proposed Bid Award Date:**	TBD	New	
District:	Orange County Schools	**Starting Date:**	7/1/17	Expansion	
Project Number:	51030	**Completion Date:**	6/30/21	Renovation	**X**
				Replacement	**X**

Project Description/Justification: Total funding of $615,000 in FY 2018-19 through FY 2020-21 includes paving, parking lots, driveways, and walkway improvements at various schools district-wide.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services								-	
Construction/Repairs/Renovations	218,281	150,000	150,000	300,000	165,000			615,000	
Equipment/Furnishings								-	
Total Project Budget:	**218,281**	**150,000**	**150,000**	**300,000**	**165,000**	**-**	**-**	**615,000**	**-**
Revenues/Funding Source									
From General Fund (PAYG)	218,281						-	-	-
From Article 46 Sales Tax Proceeds									
Debt Financing - 2/3 Net Debt Bonds		150,000						-	
Debt Financing - School Improvements			150,000	300,000	165,000			615,000	
Grant Funds								-	
Total	**218,281**	**150,000**	**150,000**	**300,000**	**165,000**	**-**	**-**	**615,000**	**-**
Education Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	-

Recurring Capital Projects

Project Category:	School Capital	**Project Status:**	New	**Project Type**	
Functional Service Area:	Education	**Proposed Bid Award Date:**	TBD	New	
District:	Orange County Schools	**Starting Date:**	TBD	Expansion	
Project Number:	Various	**Completion Date:**	TBD	Renovation	**X**
				Replacement	**X**

Project Description/Justification: To address recurring capital projects as identified by the school system each fiscal. The $1,178,100 each fiscal year represents OCS portion, based on the current ADM, of the $3,000,000 provided schools each year for recurring capital projects. The funding source for these annual projects used to be pay-as-you-go, but beginning in FY 2018-19, they will be debt financed. Examples of FY 2018-19 projects include: mobile units, HVAC replacements, roof repairs, new classroom set-up, and environmental maintenance.

FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services								-	
Construction/Repairs/Renovations			1,178,100	1,178,100	1,178,100	1,178,100	1,178,100	5,890,500	5,890,500
Bond Projects								-	
Equipment/Furnishings								-	
Total Project Budget:	**-**	**-**	**1,178,100**	**1,178,100**	**1,178,100**	**1,178,100**	**1,178,100**	**5,890,500**	**5,890,500**
Revenues/Funding Source									
From General Fund (PAYG)		-						-	
From Article 46 Sales Tax Proceeds									
Addtl PAYG (from Lottery Proceeds)								-	
Debt Financing - Older Facilities								-	
Debt Financing - School Improvements			1,178,100	1,178,100	1,178,100	1,178,100	1,178,100	5,890,500	5,890,500
Grant Funds								-	
Total	**-**	**-**	**1,178,100**	**1,178,100**	**1,178,100**	**1,178,100**	**1,178,100**	**5,890,500**	**5,890,500**
Education Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Roofing Projects

Project Category:	School Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Education	**Proposed Bid Award Date:**	TBD	New	
District:	Orange County Schools	**Starting Date:**	7/1/17	Expansion	
Project Number:	51010	**Completion Date:**	Ongoing	Renovation	**X**
				Replacement	**X**



Project Description/Justification: Funding of $924,980 in FY 2018-19 includes roof replacement work at Central Elementary, C.W. Stanford Middle, and Orange High School. Funding of $1,757,914 in FY 2019-20 includes roof replacement work at Central Elementary, Orange High School, Cameron Park Elementary, A.L. Stanback Middle, Grady A. Brown Elementary, and Hillsborough Elementary. Funding of $1,213,495 in FY 2020-21 includes roof replacement work at Central Elementary, Efland-Cheeks Global Elementary, Cameron Park Elementary, Hillsborough Elementary, New Hope Elementary, and Orange High School. Funding of $1,901,290 in FY 2021-22 includes roof replacement work at Cameron Park Elementary, Grady A. Brown Elementary, Orange High School, Pathways Elementary, A.L. Stanback Middle, and Efland-Cheeks Global Elementary. Funding of $1,672,002 in FY 2022-23 includes roof replacement work at Cameron Park Elementary, C. W. Stanford Middle, Efland-Cheeks Global Elementary, New Hope Elementary, Orange High School, and Pathways Elementary.

FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services								-	
Construction/Repairs/Renovations	3,184,200	254,155	924,980	444,921	1,213,495	1,310,454	1,672,002	5,565,852	4,628,615
Bond Projects		2,744,000		1,312,993		590,836		1,903,829	
Equipment/Furnishings								-	
Total Project Budget:	**3,184,200**	**2,998,155**	**924,980**	**1,757,914**	**1,213,495**	**1,901,290**	**1,672,002**	**7,469,681**	**4,628,615**
Revenues/Funding Source									
From General Fund (PAYG)	1,106,200							-	
From Article 46 Sales Tax Proceeds									
Qualified School Construction Bonds	1,600,000								
Debt Financing - School Improvements	478,000		121,825	369,921	1,213,495	1,310,454	1,672,002	4,687,697	4,628,615
Debt Financing - 2/3 Net Debt Bonds		254,155	803,155					803,155	
Debt Financing - Older Facilities				75,000				75,000	
Bond Proceeds - Financing	-	2,744,000	-	1,312,993	-	590,836	-	1,903,829	
Grant Funds								-	
Total	**3,184,200**	**2,998,155**	**924,980**	**1,757,914**	**1,213,495**	**1,901,290**	**1,672,002**	**7,469,681**	**4,628,615**
Education Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	-

School Safety/Security

Project Category:	School Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Education	**Proposed Bid Award Date:**	TBD	New	
District:	Orange County Schools	**Starting Date:**	7/1/17	Expansion	
Project Number:	51034	**Completion Date:**	Ongoing	Renovation	**X**
				Replacement	**X**

Project Description/Justification: Funding of $1,739,391 in FY 2017-18 included safety and security design services, restructure the main entrance at Efland-Cheeks Global Elementary, and school safety initiatives (e.g. security vestibules) district-wide. Funding of $127,489 in FY 2018-19 includes implementation of school safety initiatives within the district. Funding of $1,897,468 in FY 2019-20 includes continued school safety initiatives district-wide, and replacement of wrestling mats/safety padding at applicable schools. Funding of $246,069 in FY 2020-21 and $228,763 in FY 2021-22 includes continued school safety initiatives district-wide.

FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services		50,000						-	
Construction/Repairs/Renovations	260,819	689,391	127,489	397,468	246,069	228,763		999,789	50,000
Bond Projects		1,000,000		1,500,000				1,500,000	
Equipment/Furnishings								-	
Total Project Budget:	**260,819**	**1,739,391**	**127,489**	**1,897,468**	**246,069**	**228,763**	**-**	**2,499,789**	**50,000**
Revenues/Funding Source									
From General Fund (PAYG)	260,819							-	
From Article 46 Sales Tax Proceeds								-	
Addtl PAYG (from Lottery Proceeds)		311,318	127,489	127,489	152,489			407,467	
Debt Financing - 2/3 Net Debt Bonds		428,073						-	
Debt Financing - School Improvements				269,979	93,580	228,763	-	592,322	50,000
Bond Projects - Financing	-	1,000,000	-	1,500,000				1,500,000	
Grant Funds								-	
Total	**260,819**	**1,739,391**	**127,489**	**1,897,468**	**246,069**	**228,763**	**-**	**2,499,789**	**50,000**
Education Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Technology

Project Category:	School Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Education	**Proposed Bid Award Date:**	TBD	New	
District:	Orange County Schools	**Starting Date:**	7/1/17	Expansion	
Project Number:	51011	**Completion Date:**	Ongoing	Renovation	**X**
				Replacement	**X**

Project Description/Justification: Funding in each fiscal year from Article 46 Sales Tax proceeds includes technology upgrades and debt service payments related to the 1:1 laptop initiative district-wide. Funding in each fiscal year from additional pay-as-you-go funds (lottery proceeds) includes technology upgrades district-wide.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services								-	
Equipment Upgrades	3,835,605	308,234	310,274	338,956	368,786	399,809	401,745	1,819,570	2,376,411
Equipment - Debt Service Payments		570,079	570,079	570,079	570,079	570,079	600,000	2,880,316	3,000,000
Total Project Budget:	**3,835,605**	**878,313**	**880,353**	**909,035**	**938,865**	**969,888**	**1,001,745**	**4,699,886**	**5,376,411**
Revenues/Funding Source									
From General Fund (PAYG)	2,991,313							-	
From Article 46 Sales Tax Proceeds	600,193	700,543	717,061	745,743	775,573	806,596	838,860	3,883,833	4,725,276
From Other School Projects	244,099								
Addtl PAYG (from Lottery Proceeds)		177,770	163,292	163,292	163,292	163,292	162,885	816,053	651,135
Debt Financing								-	
Grant Funds								-	
Total	**3,835,605**	**878,313**	**880,353**	**909,035**	**938,865**	**969,888**	**1,001,745**	**4,699,886**	**5,376,411**
Education Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	-

Vehicle Replacements

Project Category:	School Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Education	**Proposed Bid Award Date:**	TBD	New	
District:	Orange County Schools	**Starting Date:**	N/A	Expansion	
Project Number:	51032	**Completion Date:**	N/A	Renovation	**X**
				Replacement	**X**

Project Description/Justification: Funding of $45,000 in FY 2017-18 included replacement of a skid steer loader for the transportation offices.

FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services								-	
Construction/Repairs/Renovations								-	
Equipment/Furnishings	175,000	45,000						-	
Total Project Budget:	**175,000**	**45,000**	-	-	-	-	-	-	-
Revenues/Funding Source									
From General Fund (PAYG)	175,000				-	-	-	-	-
From Article 46 Sales Tax Proceeds								-	
Addtl PAYG (from Lottery Funds)		45,000						-	
Debt Financing - 2/3 Net Debt Bonds								-	
Debt Financing - School Improvements			-					-	
Grant Funds								-	
Total	**175,000**	**45,000**	-	-	-	-	-	-	-
Education Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	-

Durham Technical Community College – Orange County Campus New Facilities

Project Category:	School Capital	**Project Status:**	Planned	**Project Type**	
Functional Service Area:	Education	**Proposed Bid Award Date:**	TBD	New	X
Department:	DTCC	**Starting Date:**	TBD	Expansion	
Project Number:	New	**Completion Date:**	TBD	Renovation	
				Replacement	

Project Description/Justification: The new facilities project Includes $714,290 in FY 2021-22 for planning funds to be used to plan and design a new Health Technology Buiilding on the Orange County Campus. This represents the County match requirement for the use of $1,000,0000 in voter approved March 2016 State Connect Bond funds. A total of $23,547,911 is budgeted for the construction of this building, consisting of 56,000 square feet and surface parking of 250 spaces.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services						714,290	685,710	1,400,000	400,000
Construction/Repairs/Renovations							6,751,679	6,751,679	14,996,232
Equipment/Furnishings								-	
Total Project Budget:	-	-	-	-	-	**714,290**	**7,437,389**	**8,151,679**	**15,396,232**
Revenues/Funding Source									
From General Fund (PAYG)		-						-	
Debt Financing				-	-	714,290	7,437,389	8,151,679	15,396,232
Grant Funds								-	
Total	-	-	-	-	-	**714,290**	**7,437,389**	**8,151,679**	**15,396,232**
Education Related Operating Costs									
Personnel Services								-	460,000
Operations								-	378,000
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	**838,000**

Board of Education

Agenda Abstract

Meeting Date: 1/18/18
Agenda Type: Discussion & Action
Agenda Item #: 6c

Subject: 2018-28 Capital Investment Plan

Division:	Support Services Division, Todd LoFrese	**Department:**	Facilities Management
Person Responsible:	William J. Mullin, Executive Director of School Facilities	**Feedback Requested From:**	

Agenda Item….Prior Submission Dates **Public Hearing Required:** No

Work Session	No	**Date**
Discussion and Action	No	**Date**

Attachment(s):
Recommended 2018-28 CIP
1) Funded Projects Plan
2) Unfunded: Major Expansions, Renovations and Projects
Funding Required to Properly Maintain School Facilities

PURPOSE: To review the recommended 2018-28 Capital Investment Plan and approve a plan to be forwarded to Orange County.

BACKGROUND:

Attached is the recommended 2018-28 Capital Investment Plan. The plan is presented at this time to conform to the timeline established by Orange County Finance Department. The CIP format is similar to prior years and includes (1) a Funded Plan that aligns with anticipated revenues and (2) an Unfunded Plan identifying district needs that exceed revenue projections. While the Funded Plan provides project information for the next 5 years and funding projections for 10 years, only the projects in FY 2018-19 will be funded.

FUNDED PLAN

The Funded Plan continues to reflect the use of 2016 School Bond funds for renovation needs at CHHS and the Lincoln Center Campus. Therefore, there are no specific line item

projects for these two campuses. As these two projects move through their implementation phase, needs that cannot be addressed with Bond funds will be added into the CIP schedule.

Major facility improvement projects in FY 2018-19 include Phillips Media Center and bathroom renovations, begin replacement of classroom casework in Seawell, intercom replacements at FPG and ECHHS, a new cooling tower at Carrboro Elementary, complete the replacement of Culbreth's rooftop HVAC units, initiate plans to replace Ephesus rooftop HVAC units, and commence the replacement of boilers at Carrboro, Estes Hills and Glenwood Elementary Schools.

IT has completed a comprehensive review of their needs and funding that has resulted in reductions in the Technology account. The IT line item no longer receives 50% of the funding but rather reflects the anticipated needs. It is recommended these reductions be held in the Contingency account along with the special 5 year funding of $600,900 annually for older schools. The contingency funds would be available to address any shortfalls or unexpected expenses. At the end of the year, the Board can determine to redirect the funds to an aspect of the Lincoln Center Campus project or other district needs. Daniel Curry-Corcoran, Chief Technology Officer, will be present at the meeting to address questions regarding the IT account.

The 2016 School Bond funds have been prioritized to the CHHS renovations project with the remaining balance directed to Lincoln Center Campus improvements. CHHS current project budget is estimated based upon the Lincoln Center Campus construction bids received last September. Barnhill Contracting Company was recently approved at the Construction Manager at Risk for the Bond projects and is concentrating on developing an up-to-date budget for the CHHS project. Upon finalization of the CHHS project budget, a review of potential Lincoln Center renovations options will be presented. Additionally, the administration continues to work with the County's Finance Department to develop a funding stream to meet district needs.

UNFUNDED PLAN

The major component of the Unfunded Plan is the identification of funds necessary to renovate and expand the 7 remaining older schools identified in the 2013 Facilities Assessment. This assessment identified needed code improvements, facility upgrades, and expansions to bring these schools as close as possible to the County's new school construction standards. The original 2013 budgets have been adjusted to reflect current costs and future construction estimates.

While the 2017-18 SAPFO projections have not yet been released, it should be noted that renovating and expanding the older schools is the district's planned option to meet increased student enrollment. If student growth projections and/or State class size regulations require additional classrooms, the district will be obligated to meet the demand and provide the necessary capacity.

FINANCIAL IMPACT: As outlined in the attached schedules.

PERSONNEL IMPACT: None

RECOMMENDATION: Approve the recommended 2018-28 CIP

RESOLUTION: Be it, therefore, resolved that the Board of Education approves the 2018-28 Capital Investment Plan.

CHAPEL HILL - CARRBORO CITY SCHOOLS
CAPITAL INVESTMENTS PLAN 2018 - 2028

FUNDED PLAN

EXPENDITURES

PROJECT TITLE	PENDING 2017-18 Budgeted Lottery Funded Projects	Year 1 2018-19	Year 2 2019-20	Year 3 2020-21	Year 4 2021-22	Year 5 2022-23	Five Year Total		Years 6 to 10 2023-27
ADA Requirements	35,000	35,000	35,000	35,000	50,000	50,000	205,000		250,000
							-		
Abatement Projects							-		
District Abatement Projects	50,000	50,000	50,000	50,000	50,000	50,000	250,000		250,000
Phillips: Remove Asbestos Floor Tile		100,000					100,000		
							-		
Athletic Facilities							-		
CHHS: Athletic Field Improvements							-		
Carrboro HS: Field Improvements		150,000					150,000		
ECHHS: Field Improvements			175,000	91,282			266,282		
Middle Schools: Tracks									500,000
							-		
Classroom/Building Improvements							-		
Seawell: PODs Casework/Bathrooms		105,000	211,374				316,374		
Phillips: 4 Science Classrooms Casework	200,000						-		
Phillips: Media Center Refurbishment/Cafeteria Bathrooms		150,000	100,000				250,000		
Smith: Art Classroom Casework		75,000					75,000		
PlaygroundS: Seawell, Carrboro, Estes Hills			75,000				75,000		
McDougleElm/MS: Clasroom Casework									500,000
							-		
Doors/Hardware/Canopies							-		
District Hardware and Door Replacements	50,000	50,000	75,000	100,000	100,000	100,000	425,000		150,000
Seawell: Expand canopies							-		120,000
FPG: Canopy at Kiss n Go and Bus Circle			150,000				150,000		
Ephesus: Canopy at Kiss and Go				150,000			150,000		
							-		
Electrical Systems							-		
All Schools: Increase Electrical Distribution		125,000	125,000	150,000	150,000	150,000	700,000		650,000
							-		
Energy Efficiency/Lighting Improvemnets	107,323					200,000	200,000		500,000
Ephesus/Seawell: Replace pneumatic controls					200,000				
FPG: lighting upgrades				250,000					
McDElm: complete conversion from pneumatic		231,731	200,000				431,731		
ECHHS: Conversion to Digital Controls							-		
							-		
Fire/Safety/Security Systems							-		
Security Systems: Camera Upgrades/Expansions/	50,000	100,000	100,000	150,000	200,000	200,000	750,000		500,000
FPG Intercom System		30,000							
ECHHS Intercom System		70,000							
							-		
Indoor Air Quality Improvements							-		
District IAQ Projects	20,000	25,000	50,000	50,000	50,000	75,000	250,000		200,000
							-		
Rental Space		137,000	140,000	143,000	145,000	148,000	713,000		730,000
Paving:Parking Lots/Driveways/Walkways	75,000				41,558	54,506	96,064		

CHAPEL HILL - CARRBORO CITY SCHOOLS
CAPITAL INVESTMENTS PLAN 2018 - 2028

FUNDED PLAN

McD Mdl: bus driveway and parking lot paving							-		
ECHHS: bus driveway and parking lot paving		100,000					100,000		
							-		
Roofing/Building Waterproofing Projects							-		
Smith: Roof project (at 20 years)/envelope seal						568,401	568,401		750,000
Scroggs/Phillips: brick pointing/envelope seal				200,000			200,000		
ECHHS: Roof project (at 25 years)									1,750,000
Storm Water Management									200,000
-Restorations/certifications	50,000	40,000	50,000	50,000	50,000	60,000	250,000		
-FPG: surface water correction		10,000	65,000						
Mechanical Systems				200,000			200,000		
McDougle: HVAC Systems - chiller replacements	177,715						-		
Rashkis: Chiller replacement									626,727
Information Technology - IT		1,090,057	961,761	1,619,281	1,607,179	787,074	6,065,352		9,262,513
Article 46 Sales Tax - Funded Projects									
-Technology: Student Access Computing Devices		527,602	548,706	570,654	593,480	617,219	2,857,661		3,476,782
-Improvements at Older Schools:						617,219	617,219		3,476,782
-Culbreth: Replace HVAC Roof top Units		150,000					150,000		
-MdDougleMdl: replace pneumatic controls					350,000		350,000		
-CarrboroElm: cooling tower replacements		75,000					75,000		
-Ephesus: replace10 HVAC roof top units		72,601	233,252				305,853		
-EstesHills/Glenwood/CarrboroElm: boiler replacements		180,000					180,000		
-Smith: chiller replacements				430,654	243,480		674,134		
-Seawell: replace POD classroom HVAC units			200,000	140,000			340,000		
units			115,453				115,453		
-FPG Intermediate Bld: air handler repalcement		50,000					50,000		
Contingency		1,094,573	1,240,512	600,900	631,179	868,833	4,435,997		
							-		
TOTAL CIP EXPENDITURES	**815,038**	**4,823,564**	**4,901,058**	**4,980,771**	**4,461,876**	**4,546,252**	**23,713,521**		**23,892,804**

CHAPEL HILL - CARRBORO CITY SCHOOLS
CAPITAL INVESTMENTS PLAN 2018 - 2028

FUNDED PLAN

CAPITAL FUNDING SOURCES	2017-18 Budgeted	2018-19	Year 2 2019-20	Year 3 2020-21	Year 4 2021-22	Year 5 2022-23	Five Year Total		Years 6 to 10 2023-27
Long Range Pay-As-You-Go Funds	**2,017,658**	**2,352,423**	**2,387,709**	**2,423,525**	**2,459,878**	**2,496,776**	**12,120,311**		**12,864,051**
Lottery Funds - Budgeted	**828,330**	**815,038**	**815,038**	**815,038**	**815,038**	**815,038**	**4,075,190**		**4,075,190**
							-		
Facility Improvements - 5 Year Funding	**600,900**	**600,900**	**600,900**	**600,900**	**-**	**-**	**1,802,700**		**-**
Article 46 Sales Tax - 1/4 Cent	**903,670**	**1,055,203**	**1,097,411**	**1,141,308**	**1,186,960**	**1,234,438**	**5,715,320**		**6,953,563**
							-		
							-		
TOTAL CIP FUNDING	**4,350,558**	**4,823,564**	**4,901,058**	**4,980,771**	**4,461,876**	**4,546,252**	**23,713,521**		**23,892,804**
		-	(0)	0	0	(0)			

2016 SCHOOLS BOND	through 2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	Five Year Total
FUNDING	24,036,000	24,036,000		24,036,000			72,108,000
PROJECTS:							
Chapel Hill High School: **Bid April '18 - start J**	6,600,000	27,259,825	27,560,000	4,390,000			65,809,825
Lincoln Center Campus	1,613,900	1,000,000	3,684,275				6,298,175

CHAPEL HILL - CARRBORO CITY SCHOOLS
CAPITAL INVESTMENTS PLAN 2018 - 2028
UNFUNDED - Major Expansions, Renovations and

UNFUNDED MAJOR EXPANSIONS, RENOVATIONS and PROJECTS

		10 YEAR UNFUNDED NEW SCHOOLS										
		Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	TEN YEAR
		2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	TOTAL
PROJECTS:												
REMAINING FACILITY ASSESSMENT PROJESTS:												
Ephesus - inc. capacity +137	BID 2023					1,500,000	12,500,000	18,000,000	5,361,786			37,361,786
Seawell - inc. capacity +119	BID 2024						1,500,000	12,000,000	16,000,000	3,463,528		32,963,528
Estes Hills - inc. capacity +58	BID 2024						1,500,000	14,000,000	17,000,000	3166754		35,666,754
Phillips MS	BID 2024						750,000	9,000,000	10,000,000	3,515,493		23,265,493
Carrboro Elm. - inc. capacity +52	BID 2026								1,500,000	12,000,000	16,000,000	29,500,000
FP Graham	BID 2027									500,000	7,000,000	7,500,000
Culbreth MS	BID 2028										750,000	750,000
OTHER MAJOR PROJECTS:												
CarrboroHS: Stadium Visitor Bleachers						600,000						600,000
CarboroHS: Stadium Synthetic Field									1,250,000			1,250,000
CHHS: Stadium Visitor Bleachers						300,000						300,000
CHHS: Stadium Synthetic Field									1,250,000			1,250,000
CHHS: Baseball Field Bathroom/Concession Bld								1,200,000				1,200,000
ECHHS: Stadium Synthetic Field									1,250,000			1,250,000
ECHHS: Stadium Visitor Bleachers						300,000						300,000
Carrboro Elementary: Multi purpose field								150,000				150,000
Scroggs: Athletic Field					200,000							200,000
McDougle Mdl: Tennis Courts							750,000					750,000
ECHHS: Theater Lighting and Sound upgrade			900,000									900,000
CarrboroHS: Chillers and Cooling Towers (at 20 years)											500,000	500,000
Morris Grove: Chillers and Cooling Towers (at 20 years)											500,000	
Rashkis: Roof Replacement and envelope (at 20 years)								1,750,000				1,750,000
CarrboroHS: Roof Replacement and envelope (at 20 years)											2,250,000	2,250,000
Technology												
Technology			492,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,292,000
Building Additions												
McDougle Middle School: Auditorium			500,000	4,000,000	600,000							5,100,000
TOTAL UNFUNDED PROJECTS	**-**	**1,892,000**	**4,100,000**	**900,000**	**2,800,000**	**17,100,000**	**56,200,000**	**53,711,786**	**22,745,775**	**27,100,000**	**186,049,561**	

ORANGE COUNTY SCHOOLS
FY2019 UNFUNDED MAJOR PROJECTS

SCOPE OF WORK	LOCATION	PROJECTED COST
CENTRAL OFFICE ADDITION (PRICE INCLUDES TOTAL PROJECT COSTS)	BOE	$4,688,000
RENOVATE EXISTING K-1 WING (PRICE INCLUDES TOTAL PROJECT COSTS)	CAMERON PARK	$2,030,400
CLASSROOM EXPANSION (PRICE INCLUDES TOTAL PROJECT COSTS)	CENTRAL	
RENOVATE EXISTING OFFICE SUITE (PRICE INCLUDES TOTAL PROJECT COSTS)	CAMERON PARK	$265,000
RENOVATE/EXPAND EXISTING 2-4 WING (PRICE INCLUDES TOTAL PROJECT COSTS)	CAMERON PARK	$3,784,000
DECONSTRUCT/RECONSTRUCT 4-5 WING (PRICE INCLUDES TOTAL PROJECT COSTS)	CAMERON PARK	$5,500,000
NEW CONNECTOR (PRICE INCLUDES TOTAL PROJECT COSTS)	CAMERON PARK	$484,375
Envelope veneer replacement	CAMERON PARK	$500,000
FIELD HOUSE (PRICE INCLUDES TOTAL PROJECT COSTS)	CEDAR RIDGE	$2,400,000
CARPET REPLACEMENT MEDIA CENTER	CEDAR RIDGE	$90,000
BOILER REPLACEMENT	CEDAR RIDGE	$75,000
OFFICE EXPANSION (PRICE INCLUDES TOTAL PROJECT COSTS)	CENTRAL ELEM	$414,000
RENOVATE MAIN ENTRANCE (PRICE INCLUDES TOTAL PROJECT COSTS)	CW STANFORD	$700,000
REPLACE OUTDOOR STORAGE BUILDING	CW STANFORD	$45,000
MEDIA CENTER RENOVATIONS	CW STANFORD	$200,000
PAVING ASSESSMENT FY 19	CW STANFORD	$352,600
NON-PROTOTYPICAL ELEMENTARY SCHOOL #8	DISTRICT	$28,500,000
FURNITURE UPGRADES (YEAR 1 OF 5)	DISTRICT	$250,000
OFFICE RENOVATION (PRICE INCLUDES TOTAL PROJECT COSTS)	EFLAND CHEEK GLOBAL	
PRE-K ADDITION (PRICE INCLUDES TOTAL PROJECT COSTS)	EFLAND CHEEK GLOBAL	$690,000
CLASSROOM EXPANSION (PRICE INCLUDES TOTAL PROJECT COSTS)	EFLAND CHEEK GLOBAL	$1,968,750
MAIN ENTRANCE ADDITION (PRICE INCLUDES TOTAL PROJECT COSTS)	GRADY BROWN	$897,000
MEDIA CENTER/TEACHER SUPPORT RENOVATION (PRICE INCLUDES TOTAL PROJECT COSTS	GRADY BROWN	$1,950,000
SIDEWALK REPAIRS	GRADY BROWN	$40,000
WATER HEATER KITCHEN	GRADY BROWN	$50,000
WATER HEATER KITCHEN	GRAVELLY HILL	$75,000
REPLACE BUILDING 100 ONLY (PRICE INCLUDES TOTAL PROJECT COSTS)	HILLSBOROUGH ELEMENTARY	$14,422,000
BUILDING CONNECTORS (PRICE INCLUDES TOTAL PROJECT COSTS)	HILLSBOROUGH ELEMENTARY	$1,468,750
LEARNING CENTER HVAC	HILLSBOROUGH ELEMENTARY	$25,000
LEARNING CENTER WINDOWS	HILLSBOROUGH ELEMENTARY	$60,000
LEARNING CENTER FLOORING	HILLSBOROUGH ELEMENTARY	$30,000
PAVING ASSESSMENT FY 19	HILLSBOROUGH ELEMENTARY	$82,700
REPLACE MAINTENANCE COMPLEX (TOTAL PROJECT COSTS)	MAINTENANCE	$4,688,000
ADD MAINTENANCE STORAGE (TOTAL PROJECT COSTS)	MAINTENANCE	$2,265,700
WINDOW/DOOR REPLACEMENTS	MAINTENANCE	$40,000
CARPET/MASTIC REPLACEMENT	NEW HOPE	$100,000
DRAINAGE PROJECT	NEW HOPE	$90,000
REPLACE WORKFORCE DEVELOPMENT BUILDING (PRICE INCLUDES TOTAL PROJECT COSTS	OHS	$3,625,000
VCT ASBESTOS TILE REPLACEMENT	OHS	$250,000

PAVING ASSESSMENT FY19	OHS	$439,900
PAVING ASSESSMENT IMMEDIATE	TRANSPORTATION	$312,800
		$83,848,975

ORANGE COUNTY SCHOOLS
FY 2017 CIP-- BOND PRIORITIES

	SCOPE OF WORK		YEAR 1 2018-2019 (FY 19)	YEAR 2 2019-2020 (FY 20)	YEAR 3 2020-2021 (FY 21)	YEAR 4 2021-2022 (FY22)	YEAR 5 2022-2023 (FY23)	FIVE YEAR TOTAL
		$47,892,000						
	MECHANICAL SYSTEMS							
	MECHANICAL SYSTEM	ALS				$4,000,000		$4,000,000
	MECHANICAL SYSTEM	CENTRAL				$1,638,200		$1,638,200
	MECHANICAL SYSTEM	CP			$1,047,007	$239,993		$1,287,000
	MECHANICAL SYSTEM	EFLAND				$2,034,000		$2,034,000
	MECHANICAL SYSTEM	GAB		$704,000				$704,000
	MECHANICAL SYSTEM	HES				$458,233		$458,233
	MECHANICAL SYSTEM	NEW HOPE				$2,002,738		$2,002,738
	MECHANICAL SYSTEM REPLACEMENT--GEOTHERMAL	OHS	$4,641,764					$4,641,764
	NEW BUILDING CONSTRUCTION							$0
	CLASSROOM WING ADDITION (Total project: $14.5 Million; $3.1 funded from School Construction Impact Fees)	CRHS		$6,800,000	$4,600,000			$11,400,000
	CORPORATE DRIVE PROPERTY ACQUISITION	DISTRICT						$0
	REPLACE TRANSPORTATION FACILITY (JOINT PROJECT WITH CHCCS--ASSUMES $3MILLION CONTRIBUTION, NOT INCLUDED IN THIS AMOUNT)	TRANSP				$5,000,000		$5,000,000
	ROOFING PROJECTS							$0
	ROOF REPLACEMENTS	ALS	$382,575	$296,420		$240,015		$919,010
	ROOF REPLACEMENTS	CENTRAL	$608,940					$608,940
	ROOF REPLACEMENTS	CP	$233,714	$274,764				$508,478
	ROOF REPLACEMENTS	EFLAND				$350,821		$350,821
	ROOF REPLACEMENTS	GAB	$199,648	$27,416	$539,393			$766,457
	HAZ MATERIAL MITIGATION: SOFFITS	DISTRICT						$0
	ROOF REPLACEMENTS	HES		$175,000				$175,000
	SCHOOL SAFETY/SECURITY							$0
	IMPLEMENTATION OF SCHOOL SAFETY INITATIVES		$1,000,000	$1,500,000				$2,500,000
	DOORS/HARDWARE/CANOPIES							$0
	REPLACE WINDOWS /DOORS	GAB	$220,000					$220,000
			$7,286,641	$9,777,600	$6,186,400	$15,964,000	$0	$39,214,641

ORANGE COUNTY SCHOOLS
FY 2017 CIP-- BOND PRIORITIES

	SCOPE OF WORK		YEAR 1 2018-2019 (FY 19)	YEAR 2 2019-2020 (FY 20)	YEAR 3 2020-2021 (FY 21)	YEAR 4 2021-2022 (FY22)	YEAR 5 2022-2023 (FY23)	FIVE YEAR TOTAL
		$47,892,000						
29	Projects programmed to reflect bond sales by County in Years 1,3 and 5 ---------->>>>>>>>>>>>			$15,964,000		$15,964,000		
30	BOND FUNDS: $47,892,000							
31	DOES NOT INCLUDE $3,000,000 FROM CHCCS FOR TRANSPORTATION FACILITY							
32	FUNDING ISSUANCE BY COUNTY--ASSUME 3 SALES IN YRS 1, 3, 5							
33								
34								
35								
36	**LOCATION LEGEND:**							
37	AL STANBACK MIDDLE SCHOOL	ALS						
38	BOARD OF EDUCATION BUILDING	BOE						
39	CENTRAL ELEMENTARY	CENTRAL						
40	CAMERON PARK ELEMENTARY SCHOOL	CP						
41	CEDAR RIDGE HIGH SCHOOL	CRHS						
42	C W STANFORD MIDDLE SCHOOL	CWS						
43	EFLAND-CHEEKS GLOBAL ELEMENTARY SCHOOL	ECGE						
44	GRADY A BROWN ELEMENTARY SCHOOL	GAB						
45	GRAVELLY HILL MIDDLE SCHOOL	GHMS						
46	HILLSBOROUGH ELEMENTARY SCHOOL	HES						
47	MAINTENANCE OFFICES	MAINT						
48	NEW HOPE ELEMENTARY SCHOOL	NH						
49	ORANGE HIGH SCHOOL	OHS						
50	PATHWAYS ELEMENTARY SCHOOL	PE						
51	TRANSPORTATION OFFICES	TRANSP						

ORANGE COUNTY SCHOOLS
FY 2019--FY2028 CIP --FACILITY IMPROVEMENTS FOR OLDER SCHOOLS
(SUPPLEMENTAL BOND FUNDING FUNDED FOR FIVE YEARS ONLY BEGINNING IN FY2017)

DESCRIPTION	LOCATION	2017-2018 (FY18)	2018-2019 (FY19)	2019-2020 (FY20)	2020-2021 (FY21)	TOTAL
ANNUAL ALLOCATION		$399,000	$399,000	$399,000	$399,000	$1,197,000
AVAILABLE FOR ALLOCATION		$0	$0	$0	$0	$0
ALLOCATED		$399,000	$399,000	$399,000	$399,000	$1,197,000
CLASSROOM/BUILDING IMPROVEMENTS						
UPGRADE SCIENCE CLASSROOMS	CWS	$80,000				$0
RESERVE: IMPLEMENTATION-FACILITIES USAGE ASSESSMENT	DISTRICT			$104,000	$399,000	$503,000
CORPORATE DRIVE PROPERTY UPFIT/INFRASTRUCTURE	DISTRICT	$174,000	$31,500			$31,500
UPGRADE SCIENCE CLASSROOMS	OHS		$160,000			$160,000
DRAINAGE ISSUES ADDRESSED	PE		$50,000			$50,000
FOOD SERVICES						
REPLACE STEAMER	CWS			$35,000		$35,000
REPLACE COLD STORAGE UNIT	CWS			$50,000		$50,000
ADD 1-COMPARTMENT COMBI-OVEN	GAB		$22,500			$22,500
REPLACE COLD STORAGE UNIT	GAB		$35,000			$35,000
REPLACE COLD STORAGE UNIT	HES			$55,000		$55,000
REPLACE COOKING EQUIPMENT	HES			$60,000		$60,000
REPLACE MERCHANDISING REFRIGERATOR	NEW HOPE	$20,000				
REPLACE COLD STORAGE UNIT	NEW HOPE	$50,000				
REPLACE OUTDATED COOKING EQUIPMENT	OHS	$75,000				
FIRE/SAFETY/SECURITY SYSTEMS						
REPLACE HOOD AND FIRE SUPPRESSION SYSTEM	CWS			$20,000		$20,000
ROOFING PROJECTS						
ROOF REPLACEMENTS PER 2016 ASSESSMENT (SEE BOND FOR BALANCE)	CP			$75,000		$75,000
MECHANICAL SYSTEMS						
MECHANICAL SYSTEM	NH		$100,000			$100,000

ORANGE COUNTY SCHOOLS
FY 2019--FY2028 CIP --FACILITY IMPROVEMENTS FOR OLDER SCHOOLS
(SUPPLEMENTAL BOND FUNDING FUNDED FOR FIVE YEARS ONLY BEGINNING IN FY2017)

LOCATION LEGEND:	
AL STANBACK MIDDLE SCHOOL	ALS
BOARD OF EDUCATION BUILDING	BOE
CENTRAL ELEMENTARY	CENTRAL
CAMERON PARK ELEMENTARY SCHOOL	CP
CEDAR RIDGE HIGH SCHOOL	CRHS
C W STANFORD MIDDLE SCHOOL	CWS
EFLAND-CHEEKS GLOBAL ELEMENTARY SCHOOL	ECGE
GRADY A BROWN ELEMENTARY SCHOOL	GAB
GRAVELLY HILL MIDDLE SCHOOL	GHMS
HILLSBOROUGH ELEMENTARY SCHOOL	HES
MAINTENANCE OFFICES	MAINT
NEW HOPE ELEMENTARY SCHOOL	NH
ORANGE HIGH SCHOOL	OHS
PATHWAYS ELEMENTARY SCHOOL	PE
TRANSPORTATION OFFICES	TRANSP

ORANGE COUNTY SCHOOLS
FY 2019--FY2028 PROPOSED ARTICLE 46 SALES TAX CIP PROJECTS

SCOPE OF WORK	CURRENT 2017-2018	YEAR 1 2018-2019 (FY 19)	YEAR 2 2019-2020 (FY 20)	YEAR 3 2020-2021 (FY 21)	YEAR 4 2021-2022 (FY22)	YEAR 5 2022-2023 (FY23)	FIVE YEAR TOTAL	YEAR 6 2023-2024 (FY24)	YEAR 7 2024-2025 (FY25)	YEAR 8 2025-2026 (FY26)	YEAR 9 2026-2027 (FY27)	YEAR 10 2027-2028 (FY28)	YEAR 6-10 SUMMARY	Ten Year Total
ANNUAL ALLOCATION FROM COUNTY	$700,543	$728,565	$757,707	$788,016	$819,536	$852,318	$3,946,142	$886,410	$921,867	$958,741	$997,091	$1,036,975	$4,801,085	$8,747,226
TECHNOLOGY														
TECHNOLOGY DEBT SERVICE	$570,079	$570,079	$570,079	$570,079	$570,079	$600,000	$2,880,316	$600,000	$600,000	$600,000	$600,000	$600,000	$3,000,000	$5,880,316
TECHNOLOGY UPGRADES	$130,464	$158,486	$187,628	$217,937	$249,457	$252,318	$1,065,826	$286,410	$321,867	$358,741	$397,091	$436,975	$1,801,085	$2,866,911

ORANGE COUNTY SCHOOLS
FY 2019--2028 CIP--ADDITIONAL PAY-AS-YOU-GO (TIED TO LOTTERY PROCEEDS)

SCOPE OF WORK	LOCATION	CURRENT 2017-2018 (FY18)	YEAR 1 2018-2019 (FY 19)	YEAR 2 2019-2020 (FY 20)	YEAR 3 2020-2021 (FY 21)	YEAR 4 2021-2022 (FY22)	YEAR 5 2022-2023 (FY 23)	FIVE YEAR TOTAL	YEAR 6 2023-2024 (FY 24)	YEAR 7 2024-2025 (FY25)	YEAR 8 2025-2026 (FY26)	YEAR 9 2026-2027 (FY27)	YEAR 10 2027-2028 (FY28)	YEAR 6-10 SUMMARY	TEN-YEAR TOTAL
CLASSROOM/BUILDING IMPROVEMENTS															
RESERVE: DEFERRED MAINTENANCE	DISTRICT					$152,896		**$152,896**	$150,000	$150,000	$150,000	$150,000		$600,000	$752,896
EXTERIOR RESURFACING	CP		$250,000	$250,000				**$500,000**						$0	$500,000
RESERVE: FUTURE FACILITIES PLANNING							$377,896	**$377,896**	$227,896	$227,896	$227,896	$227,896	$541,188	$1,452,772	$1,830,668
FOOD SERVICE														$0	
SERVING LINE EQUIPMENT MODIFICATIONS	ALS	$5,600						**$0**						$0	$0
ADD DRYING RACKS	PE	$1,500						**$0**						$0	$0
HAZARDOUS MATERIALS ABATEMENT														$0	
ABATEMENT PROJECT: CARPET/MASTIC CAMPUS WIDE: A L STANBACK	ALS				$225,000			**$225,000**						$0	$225,000
ABATEMENT PROJECT: CARPET/MASTIC CAMPUS WIDE: NEW HOPE	NH					$225,000		**$225,000**						$0	$225,000
SCHOOL SAFETY/SECURITY														$0	
RESTRUCTURE MAIN ENTRANCE	ECGE	$350,000						**$0**						$0	$0
SCHOOL SAFETY INITIATIVES	DISTRICT	$5,796	$127,896	$127,896	$152,896			**$408,688**						$0	$408,688
TECHNOLOGY														$0	
DISTRICT: TECHNOLOGY UPGRADES	DISTRICT	$163,292	$163,292	$163,292	$163,292	$163,292	$163,292	**$816,460**	$163,292	$163,292	$163,292	$163,292		$653,168	$1,469,628
TRANSPORTATION TECHNOLOGY IMPLEMENTATION	TRANSP	$15,000						**$0**						$0	
TOTAL COUNTY ALLOCATION		**$541,188**	**$541,188**	**$541,188**	**$541,188**	**$541,188**	**$541,188**	**$2,705,940**	**$541,188**	**$541,188**	**$541,188**	**$541,188**	**$541,188**	**$5,411,880**	**$8,117,820**

LOCATION LEGEND:	
AL STANBACK MIDDLE SCHOOL	ALS
BOARD OF EDUCATION BUILDING	BOE
CENTRAL ELEMENTARY	CENTRAL
CAMERON PARK ELEMENTARY SCHOOL	CP
CEDAR RIDGE HIGH SCHOOL	CRHS
C W STANFORD MIDDLE SCHOOL	CWS
EFLAND-CHEEKS GLOBAL ELEMENTARY SCHOOL	ECGE
GRADY A BROWN ELEMENTARY SCHOOL	GAB
GRAVELLY HILL MIDDLE SCHOOL	GHMS
HILLSBOROUGH ELEMENTARY SCHOOL	HES
MAINTENANCE OFFICES	MAINT
NEW HOPE ELEMENTARY SCHOOL	NH
ORANGE HIGH SCHOOL	OHS
PATHWAYS ELEMENTARY SCHOOL	PE
TRANSPORTATION OFFICES	TRANSP

DESCRIPTION	LOCATION	CURRENT 2017-2018 (FY18)	YEAR 1 2018-2019 (FY 19)	YEAR 2 2019-2020 (FY 20)	YEAR 3 2020-2021 (FY 21)	Year 4 2021-2022 (FY22)	Year 5 2022-2023 (FY 23)	FIVE YEAR TOTAL	Year 6 2023-2024 (FY 24)	YEAR 7 2024-2025 (FY25)	YEAR 8 2025-2026 (FY26)	YEAR 9 2026-2027 (FY27)	YEAR 10 2027-2028 (FY28)	YEAR 6-10 SUMMARY	Ten Year Total
		#REF!	#REF!	#REF!	#REF!	#REF!	#REF!		#REF!	#REF!	#REF!	#REF!	#REF!		
ADA															
ADD ACCESSIBLE RAMP AT KITCHEN	CP	$16,000						**$0**						**$0**	$0
ATHLETIC FACILITIES/PLAYZONE IMPROVEMENTS															
INDUSTRIAL WASHER AND DRYERS FOR HIGH SCHOOLS	DISTRICT	$25,000						**$0**	$25,000					**$25,000**	$25,000
ATHLETIC FACILITIES RESERVE	DISTRICT			$200,000				**$200,000**					$200,000	**$200,000**	$400,000
REPAVE WALKING TRACK	NH	$12,500						**$0**						**$0**	$0
TENNIS COURTS RECONSTRUCTED; ENGINEERING/DESIGN	OHS	$30,000						**$0**						**$0**	$0
TRACK RESURFACING	OHS		$100,000					**$100,000**						**$0**	$100,000
TENNIS COURT RECONSTRUCTION	OHS		$150,000					**$150,000**						**$0**	$150,000
CLASSROOM/BUILDING IMPROVEMENTS														**$0**	
ENGINEERING STUDY: BRICK EXTERIOR	CENTRAL	$35,000						**$0**						**$0**	$0
RESERVE: CENTRAL ELEMENTARY BUILDING ENVELOPE IMPROVEMENTS BASED ON ENGINEERING ANALYSIS	CENTRAL			$172,564				**$172,564**						**$0**	$172,564
UPGRADE SCIENCE CLASSROOMS	CRHS	$149,500												**$0**	$0
UPGRADE SCIENCE CLASSROOMS	GHMS	$30,000												**$0**	$0
BMP RECONSTRUCTION	GHMS	$60,000												**$0**	$0
ENGINEERING STUDY: DRAINAGE ISSUES	PE	$15,000												**$0**	$0
DOORS/HARDWARD/CANOPIES														**$0**	
CANOPY IMPROVEMENTS	CWS	$30,000			$50,000	$50,000		**$100,000**						**$0**	$100,000
WINDOW REPLACEMENT (phase 1 envelope project)	CP		$220,258					**$220,258**							
ELECTRICAL SYSTEMS														**$0**	
EMERGENCY GENERATORS FOR CRITICAL LIGHTING AND KITCHEN EQUIPMENT	DISTRICT				$50,000	$50,000		**$100,000**						**$0**	$100,000

DESCRIPTION	LOCATION	CURRENT 2017-2018 (FY18)	YEAR 1 2018-2019 (FY 19)	YEAR 2 2019-2020 (FY 20)	YEAR 3 2020-2021 (FY 21)	Year 4 2021-2022 (FY22)	Year 5 2022-2023 (FY 23)	FIVE YEAR TOTAL	Year 6 2023-2024 (FY 24)	YEAR 7 2024-2025 (FY25)	YEAR 8 2025-2026 (FY26)	YEAR 9 2026-2027 (FY27)	YEAR 10 2027-2028 (FY28)	YEAR 6-10 SUMMARY	Ten Year Total
FOOD SERVICES														**$0**	
FOOD SERVICE FACILITY IMPROVEMENTS	CWS			$99,150				**$99,150**						**$0**	$99,150
NEW SERVING LINE COUNTERS	CRHS				$35,000			**$35,000**						**$0**	$35,000
FOOD SERVICE FACILITY IMPROVEMENTS	GAB	$67,450						$0						$0	$0
REPLACE HOOD AND FIRE SUPPRESSION SYSTEM	HES	$16,000						$0						$0	$0
FOOD SERVICE FACILITY IMPROVEMENTS	HES			$63,950				**$63,950**						**$0**	$63,950
REPLACE COLD STORAGE UNIT	OHS	$50,000						**$0**						**$0**	$0
FOOD SERVICE FACILITY IMPROVEMENTS	OHS	$65,000						**$0**						**$0**	$0
FIRE/SAFETY/SECURITY														**$0**	
NEW FIRE ALARM SYSTEM --25 STATION	MAINT	$35,000						**$0**						**$0**	
HAZARDOUS MATERIALS ABATEMENT														**$0**	
HAZARDOUS MATERIALS ABATEMENT VARIOUS FACILITIES (MULTI-YEAR FUNDING)	DISTRICT	$50,000						**$0**						**$0**	$0
ENERGY EFFICIENCY/LIGHTING IMPROVEMENTS														**$0**	
CONVERT GYMNASIUM LIGHTING TO LED--ALL SCHOOLS	DISTRICT	$20,000						**$0**						**$0**	$0
MECHANICAL SYSTEMS														**$0**	$0
MECHANICAL SYSTEM REPLACEMENT DESIGN	PE										$175,000			**$175,000**	$175,000
HVAC REPLACEMENT	PE							**$0**			$189,805	$1,545,499		**$1,735,304**	$1,735,304
NEW DISHWASHER EXHAUST FAN/DUCTWORK (KITCHEN)	OHS							**$0**						**$0**	$0
NEW FACILITIES															
RESERVE: CLASSROOM/BUILDING IMPROVEMENTS--FUTURE FACILITIES PLANNING	DISTRICT		$0	$100,000				**$100,000**		$399,815	$25,188	$50,565	$1,585,699	**$2,061,267**	$2,161,267
PAVING/PARKING LOTS/DRIVEWAYS														**$0**	
PAVING PARKING LOTS/DRIVEWAYS/WALKWAYS	DISTRICT	$150,000	$150,000	$300,000	$165,000			**$615,000**						**$0**	$615,000
ROOFING PROJECTS														**$0**	
ROOF REPLACEMENT PER 2016 ASSESSMENT	CENTRAL	$133,910	$264,520	$84,320	$48,535			**$397,375**						**$0**	$397,375
ROOF REPLACEMENT PER 2016 ASSESSMENT	CP				$500,000	$175,000	$130,000	**$805,000**	$8,720					**$8,720**	$813,720
C W STANFORD ROOF PER 2016 ASSESSMENT	CWS		$76,075				$18,068	**$94,143**	$10,395	$422,475	$1,012,389	$163,245		**$1,608,504**	$1,702,647
ROOF REPLACEMENT-- ADMIN ANNEX PER 2016 ASSESSMENT	DISTRICT	$41,701						**$0**						**$0**	$0
ROOF REPLACEMENTS PER 2016 ASSESSMENT	EFLAND	$12,940			$2,958		$45,152	**$48,110**	$564,434					**$564,434**	$612,544
ROOF REPLACEMENTS PER 2016 ASSESSMENT	GAB					$102,800		**$102,800**						**$0**	$102,800
ROOF REPLACEMENT PER 2016 ASSESSMENT	GHMS							**$0**			$305,928			**$305,928**	$305,928
ROOF REPLACEMENT PER 2016 ASSESSMENT	HES				$328,865			**$328,865**						**$0**	$328,865
ROOF REPLACEMENT PER 2016 ASSESSMENT	NH	$65,604			$200,000		$384,607	**$584,607**	$424,600	$424,600				**$849,200**	$1,433,807
ROOF REPLACEMENT PER 2016 ASSESSMENT	OHS	$0	$600,905	$295,222	$135,025	$740,430	$632,922	**$2,404,504**	$149,308					**$149,308**	$2,553,812
ROOF REPLACEMENT PER 2016 ASSESSMENT	PE					$286,104	$446,844	**$732,948**		$435,804				**$435,804**	$1,168,752
METAL ROOF RECOAT	CRHS								$500,000						

DESCRIPTION	LOCATION	CURRENT 2017-2018 (FY18)	YEAR 1 2018-2019 (FY 19)	YEAR 2 2019-2020 (FY 20)	YEAR 3 2020-2021 (FY 21)	Year 4 2021-2022 (FY22)	Year 5 2022-2023 (FY 23)	FIVE YEAR TOTAL	Year 6 2023-2024 (FY 24)	YEAR 7 2024-2025 (FY25)	YEAR 8 2025-2026 (FY26)	YEAR 9 2026-2027 (FY27)	YEAR 10 2027-2028 (FY28)	YEAR 6-10 SUMMARY	Ten Year Total
SCHOOL SAFETY/SECURITY														**$0**	
RESERVE: DESIGN SERVICES--SAF/SECURITY IMPROVEMENTS	DISTRICT	$50,000						**$0**						**$0**	$0
RESERVE: SCHOOL SAFETY INITIATIVES--FACILITY IMPROVEMENTS (E.G. SECURITY VESTIBULES)	DISTRICT	$333,073	$0	$244,979	$93,580	$228,763	$0	**$567,322**						**$0**	$567,322
REPLACE WRESTLING MATS/SAFETY PADDING (MULTI-YEAR FUNDING)	DISTRICT			$25,000				**$25,000**						**$0**	$25,000
AED REPLACEMENT (8 YEAR CYCLE PER UNIT)	DISTRICT							**$0**		$25,000	$25,000			**$50,000**	$50,000
VEHICLE REPLACMENTS														**$0**	
VEHICLE REPLACEMENT--DUMP TRUCK	MAINT		$0					**$0**						**$0**	$0
SKID STEER LOADER (USED EQUIP AN OPTION)	TRANSP	$45,000						**$0**						**$0**	$0
		$1,538,678	$1,561,758	$1,585,185	$1,608,963	$1,633,097	$1,657,593	**$8,046,596**	$1,682,457	$1,707,694	$1,733,310	$1,759,309	$1,785,699	**$8,168,469**	
****NOT IN TOTALS BELOW:**															
ELEMENTARY #8--NON PROTOTYPICAL DESIGN	DISTRICT			$2,500,000	$25,500,000			**$28,000,000**						**$0**	$28,000,000
TOTAL AVAILABLE FUNDING FROM COUNTY:															
DEBT FINANCING (AKA: PAY-AS-YOU-GO)			$746,336	$1,585,185	$1,608,963	$1,633,097	$1,657,594	**$7,231,175**	$1,682,458	$1,707,694	$1,733,310	$1,759,310	$1,785,699	**$15,771,540**	**$23,002,714**
2/3 DEBT BONDS (AKA: PAY-AS-YOU-GO)		$1,538,678	$815,422					**$815,422**							
ADDITIONAL PAY AS YOU GO (AKA: LOTTERY)		$541,188	$541,188	$541,188	$541,188	$541,188	$541,188	**$2,705,940**	$528,032	$528,032	$528,032	$528,032	$528,032	**$5,359,256**	**$8,065,196**
ARTICLE 46 SALES TAX		$700,543	$728,565	$757,707	$788,015	$819,536	$852,317	**$3,946,140**	$886,410	$4,103,986	$921,867	$4,268,145	$958,741	**$11,139,149**	**$15,085,290**
FACILITY IMPROVEMENTS TO OLDER SCHOOLS (5-YR ALLOCATION)		$399,000	$399,000	$399,000	$399,000	$0	$0	**$1,197,000**	$0	$0	$0	$0	$0	**$0**	**$1,197,000**
SUB TOTAL ANNUAL ALLOCATION		***$3,179,409***	***$3,230,511***	***$3,283,080***	***$3,337,166***	***$2,993,821***	***$3,051,099***								
DEBT FINANCED (AKA: SCHOOL CONSTRUCTION IMPACT FEES)	CRHS				$3,100,000										
BOND REFERENDUM PROJECTS			$8,677,359	$7,286,641	$9,777,600	$6,186,400	$15,964,000								
GRAND TOTAL ANNUAL ALLOCATION		$3,179,409	$11,907,870	$10,569,721	$16,214,766	$9,180,221	$19,015,099		$3,096,900	$6,339,713	$3,183,208	$6,555,487	$3,272,472		

LOCATION LEGEND:
AL STANBACK MIDDLE SCHOOL
BOARD OF EDUCATION BUILDING
CENTRAL ELEMENTARY
CAMERON PARK ELEMENTARY SCHOOL
CEDAR RIDGE HIGH SCHOOL
C W STANFORD MIDDLE SCHOOL
EFLAND-CHEEKS GLOBAL ELEMENTARY SCHOOL
GRADY A BROWN ELEMENTARY SCHOOL
GRAVELLY HILL MIDDLE SCHOOL
HILLSBOROUGH ELEMENTARY SCHOOL
MAINTENANCE OFFICES
NEW HOPE ELEMENTARY SCHOOL
ORANGE HIGH SCHOOL
PATHWAYS ELEMENTARY SCHOOL
TRANSPORTATION OFFICES

Active Capital Projects Summary - APPROVED
No New Funding for Fiscal Years 2018-23 and Years 6-10

Projects	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriations									
County Projects:									
Affordable Housing Land Banking	2,000,000							-	
Government Services Center Annex		350,000						-	
Passmore Center Renovation	550,000								
Information Technology Broadband Connectivity		500,000						-	
River Park Phase II	400,000							-	
Cedar Grove Community Center		75,000						-	
Historic Rogers Road Community Center	650,000							-	
Total	**3,600,000**	**925,000**	-	-	-	-	-	-	-
Proprietary Projects:									
Central Efland/North Buckhorn Sewer Expansion	3,793,900								
Buckhorn EDD - Efland Sewer to Mebane	4,973,000								
Hillsborough EDD	1,150,000	380,000							
Eno EDD	1,435,000	490,000							
Historic Rogers Road Neighborhood Infrastructure	6,672,000								
Eubanks Road Waste & Recycling Facilities	3,145,858								
Roll Cart Distribution and Maintenance Building	165,000								
Alternative Waste Disposal	100,000								
Total	**21,434,758**	**870,000**	-	-	-	-	-	-	-
School Projects:									
Energy Efficiency/Lighting Improvements - OCS	239,918	20,000							
Vehicle Replacements - OCS	175,000	45,000							
Total	**414,918**	**65,000**	-	-	-	-	-	-	-
Grand Total	**25,449,676**	**1,860,000**	-	-	-	-	-	-	

Projects	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Revenues/Funding Source									
Available Project Balances								-	
Transfer from Other Funds								-	
Transfer from General Fund	1,687,519	75,000						-	
Additional PAYG (from Lottery Funds)		45,000						-	
Chapel Hill Reimbursement (43%)	426,560							-	
Carrboro Reimbursement (14%)	138,880							-	
Solid Waste Enterprise Funds	403,311							-	
Article 46 Sales Tax Proceeds	625,000	90,000						-	
State 9-1-1 Funds								-	
EPA Special Appropriations Grant	1,348,400							-	
State Revolving Loan Funds	2,351,899							-	
Debt Financing - Article 46 Sales Tax	6,581,400	780,000						-	
Debt Financing - 2/3 Net Debt Bonds		20,000							
Debt Financing - Solid Waste Enterprise Fund	3,007,547							-	
Debt Financing - County Projects	8,879,160	850,000						-	
Total	**25,449,676**	**1,860,000**	-	-	-	-	-	-	-

Affordable Housing Land Banking

Project Category:	County Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Human Services	**Proposed Bid Award Date:**	N/A	New	**X**
Department:	Housing and Community Development	**Starting Date:**	N/A	Expansion	**X**
Project Number:	10056	**Completion Date:**	N/A	Renovation	
				Replacement	

Project Description/Justification: There is no funding planned in FY 2018-19. Funding of $1,000,000 in FY2016-17 was to add funds to the land banking program for affordable housing opportunities. The program was established by the BOCC in the FY2015-16 budget process to address land banking of manufactured homes parks, and/or to assist in the aquisition of property for future residential development as an affordable housing alternative.

FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Professional Services								-	
Construction/Repairs/Renovations								-	
Land Acquisition	2,000,000							-	
								-	
Total Project Budget	**2,000,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Funding Sources									
Transfer from General Fund			-	-	-	-	-	-	-
Transfer from Other Projects							-	-	
Debt Financing	2,000,000		-				-	-	
Bond Proceeds								-	
Total	**2,000,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Impact on Operating Budget									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Add'l Revenue								-	-
Total Operating Costs			**-**	**-**	**-**	**-**	**-**	**-**	**-**

Government Services Annex

Project Category:	County Capital	**Project Status:**	Planned	**Project Type**	
Functional Service Area:	Support Services	**Proposed Bid Award Date:**	TBD	New	
Department:	Asset Management Services	**Starting Date:**	07/01/17	Expansion	
Project Number:	10008	**Completion Date:**	06/30/19	Renovation	X
				Replacement	X

Project Description/Justification: Funding of $350,000 in FY 2017-18 was to replace the current HVAC systems and relocate the main electrical distribution systems from the basement level to the first floor. This relocation is necessary to mitigate new flood plain elevations that put these systems at risk.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Land/Building									
Construction/Repairs/Renovations									
Electrical panel relocation		250,000						-	
HVAC Replacement		100,000						-	
Total Project Budget:		**350,000**	-	-	-	-	-	-	-
Funding Sources									
Transfer from General Fund					-	-	-	-	-
Transfer from Other Projects									
Debt Financing		350,000						-	
Total		**350,000**	-	-	-	-	-	-	-
Impact on Operating Budget									
Personnel Services									
Operations									
Recurring Capital									
New/Add'l Revenue									
Total Operating Costs			-	-	-	-	-	-	-

Passmore Center Renovation

Project Category:	County Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Support Services	**Proposed Bid Award Date:**	5/31/17	New	
Department:	Asset Management Services	**Starting Date:**	7/1/17	Expansion	**X**
Project Number:	10023	**Completion Date:**	7/1/18	Renovation	**X**
				Replacement	

Project Description/Justification: Funding of $550,000 in FY 2016-17 provides for enclosing the front entrance area to create approximately 1,250 square feet of additional programming space at the Passmore Center in Hillsborough.



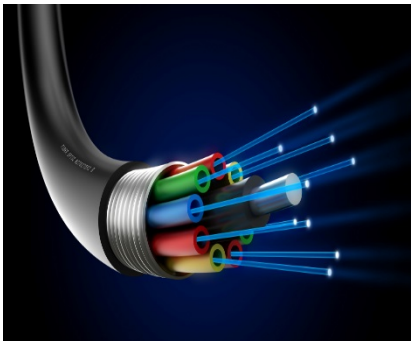
FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Professional Services	125,000							-	
Construction/Repairs/Renovations	375,000							-	
Equipment/Furnishings	50,000							-	
Total Project Budget	**550,000**	-	-	-	-	-	-	-	-
Funding Source									
General Fund - Debt Service			-	-	-	-	-	-	-
Transfer from Other Projects								-	
Debt Financing	550,000			-			-	-	-
Total	**550,000**	-	-	-	-	-	-	-	-
Impact on Operating Budget									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Add'l Revenue								-	-
Total Operating Costs		-	-	-	-	-	-	-	-

Information Technologies Broadband Connectivity

Project Category:	County Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Support Services	**Proposed Bid Award Date:**	May 2018	New	
Department:	Information Technology	**Starting Date:**	July 2018	Expansion	**X**
Project Number:	30007	**Completion Date:**	July 2019	Renovation	
				Replacement	

Project Description/Justification: Funding in FY2017-18 included $500,000 to improve broadband services for up to 750 units in northern and portions of western Orange County. A competitive solicitation process is currently being utilized with a proposed bid award date of May 2018 with a project start date of July 2018.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Professional Services									
Broadband Connectivity		500,000						-	
Equipment								-	
Total Project Budget	-	**500,000**	-	-	-	-	-	-	-
Funding Sources									
Transfer from General Fund								-	-
Transfer from Other Projects								-	
Funding from Partners								-	
Debt Financing		500,000	-					-	
Total	-	**500,000**	-	-	-	-	-	-	-
Impact on Operating Budget									
Personnel Services									
Operations								-	-
Recurring Capital									
New/Add'l Revenues								-	
Total Operating Costs	-	-	-	-	-	-	-	-	-

River Park, Phase II

Project Category:	County Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Community Services	**Proposed Bid Award Date:**	TBD	New	
Department:	DEAPR	**Starting Date:**	7/1/15	Expansion	
Project Number:	20032	**Completion Date:**	7/1/18	Renovation	**X**
				Replacement	**X**

Project Description/Justification: River Park is located behind the Courthouse/Justice Facilities building, and the County's East Campus buildings. Prior year funding included bridge replacement (an engineered bridge), a performance shell, trail extensions, benches, a renovation of the Occonneechee Village replica, signage and stormwater improvements and new entrance. Some of these improvements are underway, while others have been on hold pending the recently-completed Town pedestrian and public transit improvements project. There is also a sewer line repair within the park that is delaying activity in the winter of 2018, but park improvements should begin in the spring/summer. This park is experiencing increased usage due to the Hillsborough Riverwalk (which includes a portion of the MST) being located in the park, and its proximity to other downtown attractions.



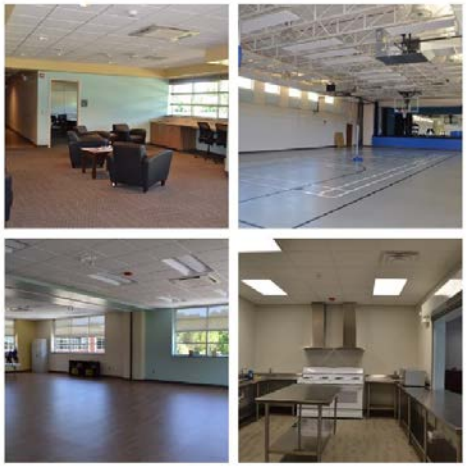
FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Land/Building									
Construction/Repairs/Renovations	400,000							-	
Equipment/Furnishings									
Total Project Budget	**400,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Funding Sources									
Transfer from General Fund	100,000							-	
Transfer from Other Funds			-	-	-	-	-	-	-
NCDOT/Town of Hillsborough								-	
Debt Financing	300,000							-	
Total	**400,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Impact on Operating Budget									
Personnel Services	-	24,000	24,000	24,000	24,000	24,000	24,000	120,000	120,000
Operations	-	8,000	8,000	8,000	8,000	8,000	8,000	40,000	40,000
Recurring Capital									
New/Addl Revenue								-	-
Total Operating Costs		**32,000**	**32,000**	**32,000**	**32,000**	**32,000**	**32,000**	**160,000**	**160,000**

Cedar Grove Community Center

Project Category:	County Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Support Services	**Proposed Bid Award Date:**	TBD	New	**X**
Department:	Asset Management Services	**Starting Date:**	7/1/12	Expansion	
Project Number:	10016	**Completion Date:**	6/30/18	Renovation Replacement	

Project Description/Justification: The Cedar Grove Community Center opened in June 2016, located on NC 86 North adjoining Cedar Grove Park. Funding of $75,000 in FY 2017-18 includes the installation of showers at the facility for persons using the exercise equipment and gymnasium. This project includes incremental increases in personnel and utility costs.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Land/Building								-	
Construction/Repairs/Renovations	3,786,771	75,000						-	
Equipment/Furnishings - Library Kiosk	180,000							-	
								-	
Total Project Budget	**3,966,771**	**75,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Funding Sources									
Transfer from General Fund	396,545	75,000		-	-	-	-	-	-
Available Project Balance	250,000							-	
Debt Financing	3,320,226							-	
								-	
Total	**3,966,771**	**75,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Impact on Operating Budget									
Personnel Services	64,106	32,760	32,760	32,760	32,760	49,801	49,801	197,882	249,005
Operations	88,068	46,270	46,270	46,270	46,270	46,270	46,270	231,350	231,350
Recurring Capital								-	
New/Addl Revenue								-	-
Total Operating Costs	**152,174**	**79,030**	**79,030**	**79,030**	**79,030**	**96,071**	**96,071**	**429,232**	**480,355**

Historic Rogers Road Neighborhood Community Center

Project Category:	County Capital	**Project Status:**	Active	**Project Type**
Functional Service Area:	Support Services	**Proposed Bid Award Date:**		New
Department:	Asset Management Services	**Starting Date:**		Expansion
Project Number:	20042	**Completion Date:**		Renovation Replacement

Project Description/Justification: There is no funding proposed for FY2017-18 as part of the Capital Investment Plan. Some smaller improvements will be reflected in the departmental budget. The Rogers Road Community Center opened in 2014 and is operated in compliance with a Service Level Agreement (SLA) with the Rogers-Eubanks Neighborhood Association (RENA).



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Professional Services								-	
Land/Building	650,000								
Construction/Repairs/Renovations		-						-	
Total Project Budget:	**650,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Funding Sources									
From General Fund	650,000								
Chapel Hill Reimbursement (43%)		-		-	-	-	-	-	
Carrboro Reimbursement (14%)		-		-	-	-	-	-	-
Debt Financing		-	-	-				-	
Total	**650,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Impact on Operating Budget									
Personnel Services	18,400	18,400	18,400	18,400	18,400	18,400	18,400	92,000	92,000
Operations									
Recurring Capital									
New/Addl Revenue								-	-
Total Operating Costs	18,400	18,400	**18,400**	**18,400**	**18,400**	**18,400**	**18,400**	**92,000**	**92,000**

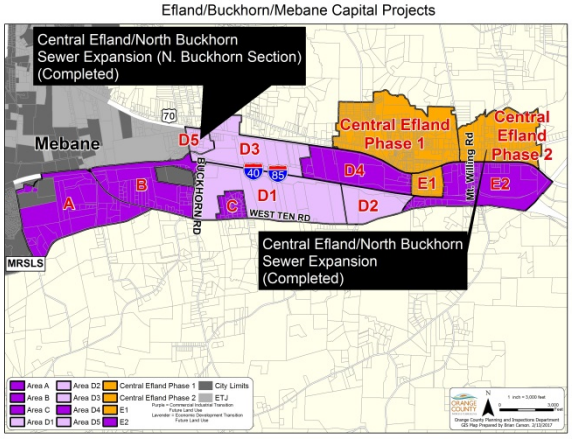
Central Efland/North Buckhorn Sewer Expansion

Project Category:	Water and Sewer	**Project Status:**	**Debt Repayment**	**Project Type**	
Functional Service Area:	Community Services	**Proposed Bid Award Date:**	N/A	New	
Department:	Planning and Inspections	**Starting Date:**	07/01/10	Expansion	X
Project Number:	30042	**Completion Date:**	06/30/13	Renovation	
				Replacement	

Project Description/Justification: The project is complete and therefore there is no captial funding in FY2018-19 for the Central Efland/North Buckhorn Sewer Expansion project. This project is included to reflect the associated ongoing debt service. The sewer extensions were made in two distinct areas. The project was made possible by EPA Special Appropriations Grants and also supported by a low interest loan from the NCDENR State Revolving Loan Fund and the general fund.

1. The Northern Buckhorn portion was an extension of the City of Mebane's sewer system that serves residents in the area along Buckhorn Road between the Interstate I-40/85 and the railroad tracks.
2. The Central Efland (Ph. 2) portion of this project added to the previously completed Efland Sewer System to provide sewer service availability to the majority of those properties requesting service 25 years ago.

Efland/Buckhorn/Mebane Capital Projects



Operational Impacts:

1. **North Buckhorn Extension** – None; the easements and infrastructure for this section of sewer were transfer to the City of Mebane in Dec. 2016. Mebane now owns and maintains this as part of their system.
2. **Central Efland Extension** (part of the Efland Sewer System) - Orange County still owns and operates this section through in-house administration and interlocal agreements with the Mebane, Hillsborough and Orange-Alamance Water System (OAWS). This system will be transferred completely to Mebane once the Efland Sewer to Mebane Ph. 2 Extension CIP project is completed, currently under construction and scheduled to be finished during the first half of FY2018-19.

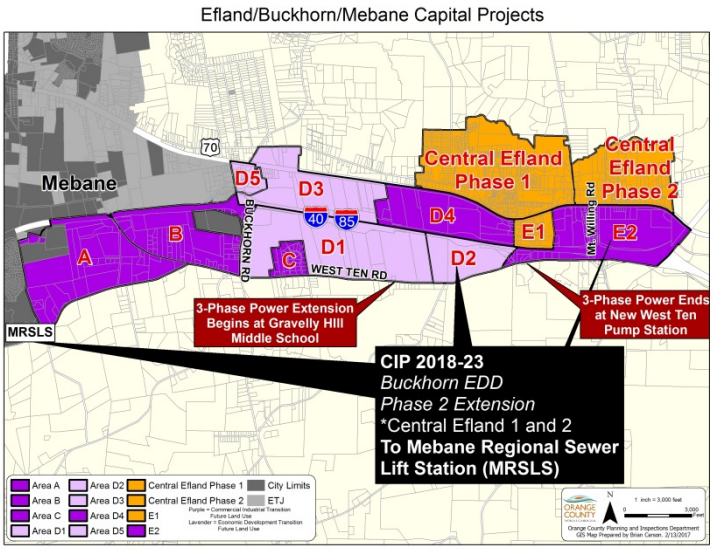
FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Professional Services	34,000							-	
Land/Building	59,900							-	
Construction/Repairs/Renovations	3,700,000							-	
Equipment/Furnishings								-	
Total Project Budget	**3,793,900**	-	-	-	-	-	-	-	-
Funding Sources									
Transfer from General Fund	93,601							-	-
Transfer from Other Projects	-	-	-	-	-	-	-	-	-
EPA Special Appropriations Grant	1,348,400							-	
State Revolving Loan Funds	2,351,899							-	
Debt Financing								-	
Total	**3,793,900**	-	-	-	-	-	-	-	-
Impact on Efland Sewer Operating Budget									
Personnel Services									
Operations	777,610	116,530	58,265					58,265	
Recurring Capital									
New/Add'l Revenue								-	-
Total Operating Costs	-	**116,530**	**58,265**	-	-	-	-	**58,265**	-

Buckhorn EDD - Efland Sewer to Mebane, Phase 2 Extension

Project Category:	Water and Sewer	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Community Services	**Proposed Bid Award Date:**	05/01/17	New	
Department:	Planning and Inspections	**Starting Date:**	07/01/17	Expansion	X
Project Number:	30044	**Completion Date:**	10/31/18	Renovation	
				Replacement	

Project Description/Justification: Funding was in prior years. No additional funding is being sought in FY2018-19. This project is included to reflect ongoing debt service associated with this project. Currently, the wastewater collected by the Efland sewer system is pumped 3 1/2 miles east to the Town of Hillsborough via a 10" force main. This project (currently under construction) will construct the infrastructure necessary to send the wastewater collected by the existing system to the City of Mebane. The strategy for operation and maintenance of the system will comply with the Interlocal Agreement with the City of Mebane. This project would also construct the force main between the new West Ten Road Sewer Pump Station (pump station) and the existing Rock Quarry road,18" gravity sewer main. This will eventually allow the Gravelly Hill PS (Buckhorn EDD) to be upgraded and connected to the larger force main (please see Buckhorn Mebane Phase 3 CIP).



Operational Impacts: Orange County currently operates the Efland Sewer System. Upon completeion of this project, the infrastrucutre ownership and maintenance responsibilities will be transferred to the City of Mebane per the Interlocal Agreement; thereby relieving Orange County of the associated expenditures.

FINANCIAL SUMMARY

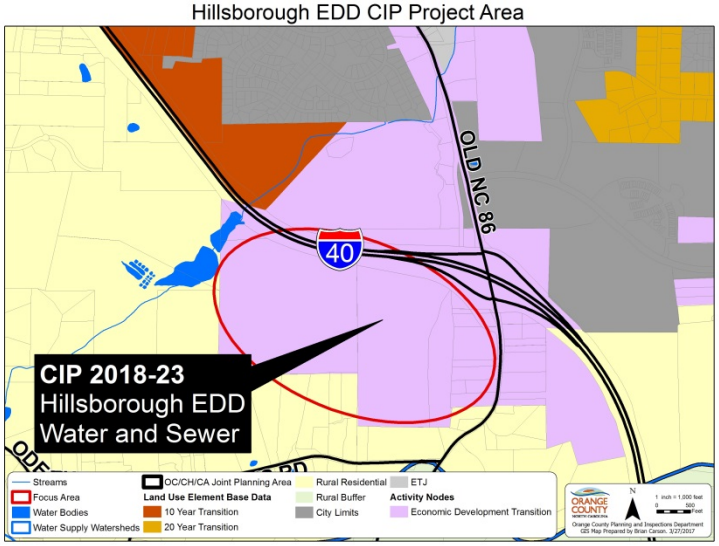
Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Professional Design Services	403,000							-	
Land/Building	40,000							-	
Construction/Repairs/Renovations	4,300,000		-					-	
Project Management	230,000							-	
Equipment/Furnishings									
Total Project Budget	**4,973,000**	-	-	-	-	-	-	-	-
Funding Sources									
Transfer from General Fund	151,600							-	
Transfer from Other Projects		-		-	-	-	-	-	-
Article 46 Sales Tax Proceeds	240,000							-	
Debt Financing - Article 46 Sales Tax	4,581,400		-					-	
Total	**4,973,000**	-	-	-	-	-	-	-	-
Impact on Operating Budget									
Personnel Services									
Operations								-	
Recurring Capital									
New/Addt'l Revenue								-	
Total Operating Costs	-	-	-	-	-	-	-	-	-

Hillsborough EDD

Project Category:	Water and Sewer	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Community Services	**Proposed Bid Award Date:**	7/1/18	New	X
Department:	Planning and Inspections	**Starting Date:**	9/1/18	Expansion	
Project Number:	30048	**Completion Date:**	10/31/19	Renovation Replacement	

Project Description/Justification: No additional funding is being sought in FY2018-19. The $380,000 funding in FY2017-18 added scope for a water main extension in the southwestern area. The County has developed a Utility Service Agreement with the Town of Hillsborough. This initial project targets approximately 370 acres in the southwestern and northwestern corner of the Hillsborough EDD in Orange County, including approximately 130 acres north of 1-40 and west of Old NC 86. The design and construction of water and sewer infrastructure in this EDD will facilitate development in the area. The design and construction of the water and sewer infrastructure will be done in conjunction with the Town of Hillsborough, with the Town sharing in those costs (not included in CIP below) primarily for the loop water system outside of the EDD. Recent geotechnical exploration of subsurface conditions below the interstate has revealed that more rock will be encountered than originally estimated under the elevated interstate in the area. As a result, the scope of the construction project may be monitored during the bid stage to keep within the project budget, maintaining the primary goal of getting gravity sewer to the south side of I-40. Orange County is in the process of obtaining a Golden Leaf infrastructure grant for the southern area.

Hillsborough EDD CIP Project Area



Operational Impacts: None, as infrastructure will be turned over to the Town of Hillsborough for ownership and maintenance following completion.

FINANCIAL SUMMARY

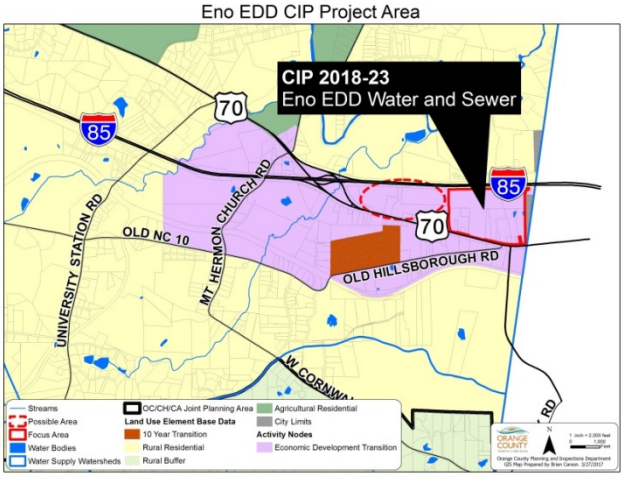
Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Professional Design Services	100,000	90,000						-	
Land/Building	50,000							-	
Construction/Repairs/Renovations	1,000,000	200,000						-	-
Project Management		90,000							
Equipment/Furnishings									
Total Project Budget	**1,150,000**	**380,000**	-	-	-	-	-	-	-
Funding Sources									
Transfer from General Fund						-		-	
Article 46 Sales Tax Proceeds	150,000	90,000	-					-	
Debt Financing - Article 46 Sales Tax	1,000,000	290,000	-					-	-
Total	**1,150,000**	**380,000**	-	-	-	-	-	-	-
Impact on Operating Budget									
Personnel Services									
Operations									
Recurring Capital									
New/Add'l Revenue								-	-
Total Operating Costs			-	-	-	-	-	-	-

Eno EDD

Project Category:	Water and Sewer	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Community Services	**Proposed Bid Award Date:**	7/01/18	New	**X**
Department:	Planning and Inspections	**Starting Date:**	9/30/18	Expansion	
Project Number:	30045	**Completion Date:**	9/3019	Renovation	
				Replacement	

Project Description/Justification: No additional funding is being sought in FY2018-19. The $490,000 funding in FY 2017-18 , along with prior years funding, is for construction and construction project management of the utility infrastructure. This 776 acre area of the County has been designated an Economic Development District. Approximately 100 acres in the northeast portion of the Eno EDD has been identified for feasible gravity sewer system extension. Another western and adjacent area of 100 acres may tie into this system via a private sewer pump station. The design and construction of water and sewer infrastructure in this portion of the EDD will facilitate development in the area. For example, presently a developer and electric contractor is proposing a building that is on a similar design/construction track as this CIP project. Coordinating this development activity has improved the synergy with this project. Other property owners have begun to jointly plan and market their property. There is an interlocal agreement between Orange County and the City of Durham for Durham to provide water and sewer service to this area. The County and the City will collaboratively supervise the design and construction of the utility infrastructure. Concurrent downstream sewer system improvements by Durham will remove former sewage capacity constraints resulting from infiltration and inflow (I&I) that have to be resolved before Orange County's sewer system extension can be brought online. Completion of Orange County's project is timed such that completion will coincide with sufficient downstream capactiy improvements. Staff is also exploring with NCDOT the extension of NC751 into this industrial park.

Eno EDD CIP Project Area



Operational Impacts: None, as infrastructure will be turned over to the City of Durham for ownership and maintenance following completion.

FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Professional Design Services	375,000							-	
Land/Building	60,000							-	
Construction/Repairs/Renovations	1,000,000	375,000						-	
Project Management		115,000						-	
Total Project Budget	**1,435,000**	**490,000**	-	-	-	-	-	-	-
Funding Sources									
Transfer from General Fund	200,000							-	
Article 46 Sales Tax Proceeds	235,000	-						-	
Debt Financing - Article 46 Sales Tax	1,000,000	490,000	-					-	
Total	**1,435,000**	**490,000**	-	-	-	-	-	-	-
Impact on Operating Budget									
Personnel Services									
Operations									
Recurring Capital									
New/Add'l Revenue								-	-
Total Operating Costs			-	-	-	-	-	-	-

Historic Rogers Road Neighborhood Infrastructure

Project Category:	County Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Support Services	**Proposed Bid Award Date:**	4/30/17	New	**X**
Department:	Planning & Inspections/ Asset Management Services	**Starting Date:**	7/1/17	Expansion	**X**
Project Number:	10054	**Completion Date:**	6/30/19	Renovation Replacement	

Project Description/Justification: Funding of $5,680,000 in FY2016-17 included the estimated cost of the construction and Construction Administration of the Sewer Concept plan to serve 86 parcels. The funding in FY2015-16 included $620,000 for Engineering Design, $160,000 for Community Planning and Outreach and $212,000 for easement acquisitions. The Historic Rogers Road Neighborhood Task Force recommended that the Sewerplan should be funded by Carrboro, Chapel Hill, and Orange County in proportion to the recommended cost sharing (14%, 43%, 43%). pursuant to an interlocal agreement last adopted December 13, 2016.

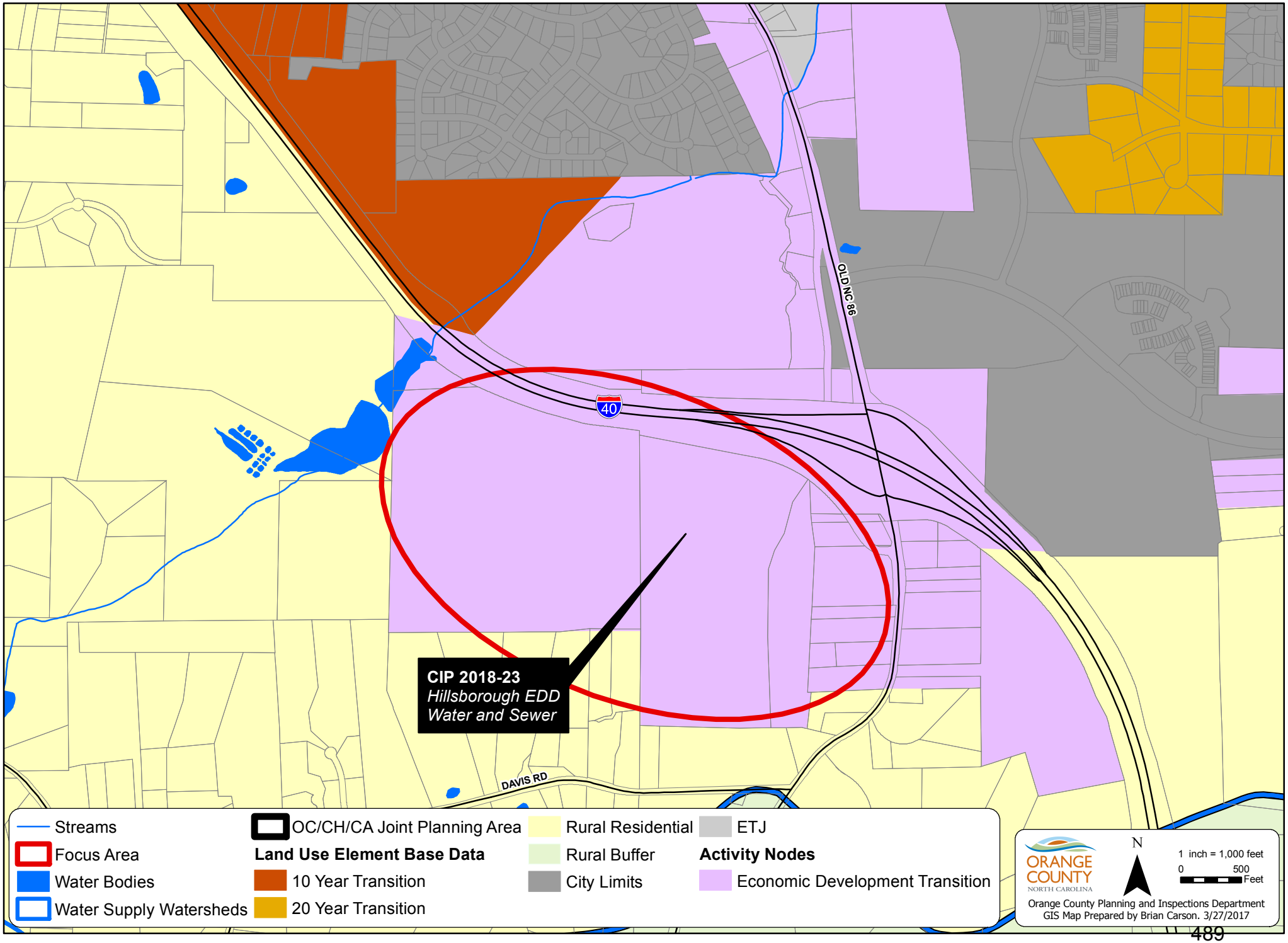
Part of the $5,680,000 includes funds ($220,000) for on-site sewer plumbing connections for up to 56 occupied structures, including the cost of OWASA availability fee.



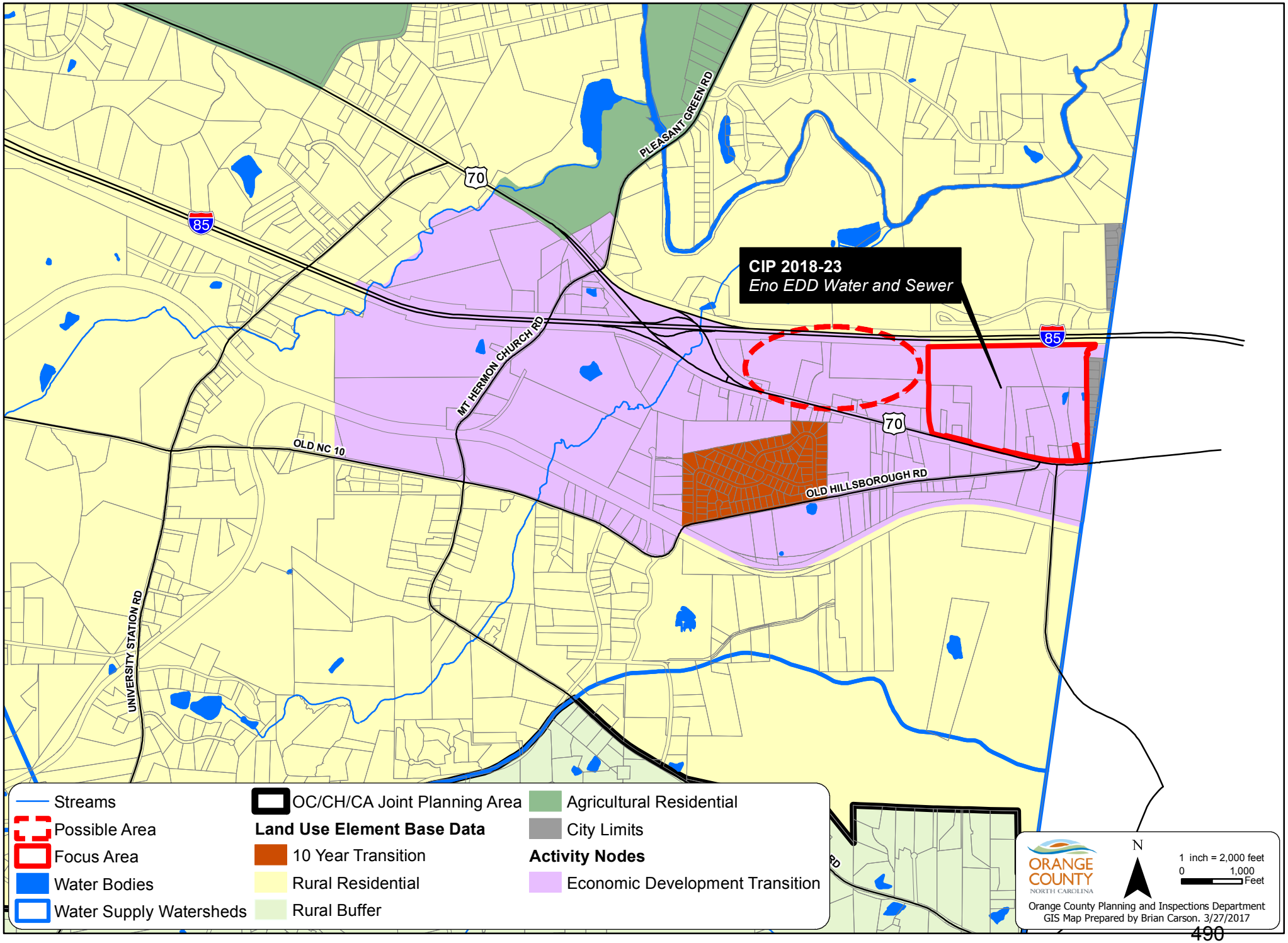
FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Professional Services	780,000							-	
Land/Building	212,000								
Construction/Repairs/Renovations	5,460,000							-	
Plumbing/Connection Fees	220,000								
Total Project Budget:	**6,672,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Funding Sources									
From General Fund	77,400								
Chapel Hill Reimbursement (43%)	426,560							-	
Carrboro Reimbursement (14%)	138,880							-	
Debt Financing	6,029,160							-	
Total	**6,672,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Impact on Operating Budget									
Personnel Services									
Operations									
Recurring Capital									
New/Add'l Revenue								-	-
Total Operating Costs	-	-	-	-	-	-	-	-	-

Hillsborough EDD CIP Project Area



Eno EDD CIP Project Area



Eubanks Road Waste & Recycling Facilities

Project Category:	Solid Waste Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Community Services	**Proposed Bid Award Date:**	1/24/17	New	
Department:	Solid Waste	**Starting Date:**	3/6/17	Expansion	
Project Number:	Fund 50	**Completion Date:**	12/31/17	Renovation	X
				Replacement	

Project Description/Justification: Solid Waste Facilities Improvements – (Eubanks Road Waste and Recycling Center) ($1,775,535 remaining from original 3 million debt financing; $303,311 remaining from completed and under budget landfill closure project). This project includes a modernization of the existing center similar to the recently completed Walnut Grove Road District Center, and the relocation of the main landfill entrance from the south side of Eubanks Road to the north side of Eubanks Road. ($3,145,858); Grant (reimbursable) for Compactor ($30,000). Initial bids (Feb. 2, 2016) exceeded the project budget and deduct alternates and negotiations with the contractor were unsuccessful in bringing the project in under budget. The site was redesigned in an effort to reduce costs and was rebid. The new low bid has been negotiated and value engineered to $3,100,000, not including stationary compactors that were planned to be bid separately. Stationary compactors ($214,000) will be purchased from the separate Sanitation – Vehicle/Equipment Replacement project. Prior year's operating budget includes $44,000 for establishment of a temporary center to be used during construction and associated public education & outreach. Current year operating costs included seven months of two new 30/hr./wk. part-time permanent center operators and installation of security cameras. Year one operating costs include OWASA permit, water service, electricity, 8 receiver boxes for containing and hauling compacted materials, 8 stationary compactor units and expanded hours for HHW facility. Operating efficiencies due to the installation of compactors and the ability to add larger roll-off containers provide for improved hauling efficiencies estimated at $25,000-$30,000 annually, not including environmental and safety benefits of reduced hauling. Due to the installation of compactors, an additional budgetary savings of $93,552 is being experienced in FY 2016-17 due to the change from a front-loading truck to a less costly roll-off truck. Additionally, fully enclosed waste compactors will not contain the water logged, heavier materials resulting from the current open-topped dumpsters becoming rain soaked and the associated increased tipping fee costs.



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Land/Building								-	
Professional Services								-	
Construction/Repairs/Renovations	3,145,858							-	
Equipment/Furnishings								-	
Total Project Budget:	**3,145,858**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Funding Sources									
Solid Waste Funds	303,311							-	
Debt Financing	2,842,547							-	
Grant Funds								-	
Total	**3,145,858**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Impact on Solid Waste Fund Operating Budget									
Personnel Services	39,429	71,480	72,194	72,916	73,645	74,382	74,382	367,519	383,220
Operations	76,205	32,808	47,200	48,144	49,106	50,090	50,090	244,630	271,196
Recurring Capital		66,855	35,500	35,500	35,500	35,500	35,500	177,500	177,500
New/Addl Revenue								-	
Total Operating Costs		**171,143**	**154,894**	**156,560**	**158,251**	**159,972**	**159,972**	**789,649**	**831,916**

Recycling - Roll Cart Distribution and Maintenance Building

Project Category:	Solid Waste Capital	**Project Status:**	Debt Repayment	**Project Type**	
Functional Service Area:	Community Services	**Proposed Bid Award Date:**	10/1/15	New	**X**
Department:	Solid Waste	**Starting Date:**	12/1/15	Expansion	
Project Number:	Fund 50	**Completion Date:**	3/1/16	Renovation	
				Replacement	

Project Description/Justification: Facility built to store stock of roll carts maintained for the urban and rural curbside programs, commercial and government building collections, and other services utilizing roll carts. The shelter protects the carts from the weather, theft, and vandalism. The building also provides and sheltered location to store parts for cart repairs and a location for staff to perform repairs. The project is complete. See debt repayment schedule included in the Appendix section of the document. Electricity costs of < $200/year are more than offset by labor savings of cleaning roll carts prior to distribution, resulting from outdoor storage, as was previously occuring. This project is complete. (See the Appendix section for Debt Service information).



FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Expenses									
Land/Building								-	
Professional Services								-	
Construction/Repairs/Renovations	165,000							-	
Equipment/Furnishings								-	
Total Project Budget:	**165,000**	-	-	-	-	-	-	-	-
Funding Sources									
Solid Waste Funds								-	
Debt Financing	165,000							-	
Grant Funds								-	
Total	**165,000**	-	-	-	-	-	-	-	-
Impact on Solid Waste Fund Operating Budget									
Personnel Services									
Operations	200	200	200	200	200	250	250	1,100	1,250
Recurring Capital									
New/Addl Revenue								-	-
Total Operating Costs	**200**	**200**	**200**	**200**	**200**	**250**	**250**	**1,100**	**1,250**

Landfill/ C&D - Alternative Waste Disposal

Project Category:	Solid Waste Capital	**Project Status:**	Active	**Project Type**	
Functional Service Area:	Community Services	**Proposed Bid Award Date:**	TBD	New	**X**
Department:	Solid Waste	**Starting Date:**	TBD	Expansion	
Project Number:	Fund 50	**Completion Date:**	TBD	Renovation	
				Replacement	

Project Description/Justification: The $100,000 funding in FY 2016-17 is to begin a joint effort with the Towns to plan for a Transfer Station or other alternative waste disposal facility. A preliminary facilities assessment is underway.



For FY 2017-18, there is some uncertainty pending the results of a preliminary assessment. Potential to move to a facilities siting process including land acquisition or to conduct preliminary design followed by design and permitting for an existing owned site. Future CIP expenditures/revenues would be produced by FY 2016-17 phase.

FINANCIAL SUMMARY

Project Budget	Prior Years Funding	Current Fiscal Year 2017-18	Year 1 Fiscal Year 2018-19	Year 2 Fiscal Year 2019-20	Year 3 Fiscal Year 2020-21	Year 4 Fiscal Year 2021-22	Year 5 Fiscal Year 2022-23	Five Year Total	Year 6 to Year 10
Appropriation									
Land/Building								-	
Professional Services	100,000							-	
Construction/Repairs/Renovations								-	
Equipment/Furnishings								-	
Total Project Budget:	**100,000**	-	-	-	-	-	-	-	-
Revenues/Funding Source									
Solid Waste Funds	100,000							-	-
Debt Financing								-	
Grant Funds								-	
Total	**100,000**	-	-	-	-	-	-	-	-
Solid Waste Fund Related Operating Costs									
Personnel Services								-	
Operations								-	
Recurring Capital									
New/Addl Revenue								-	
Total Operating Costs		-	-	-	-	-	-	-	-

County Debt Service and Debt Capacity (General Fund Only) - Incremental Tax Adjustment

Represents 5 Year Level Debt Service on Short-term Vehicles/Information Technology borrowings; 5/8 Year Level Principal on other Short-term borrowings; 20-Year Level Principal on Long-term borrowings, with an Incremental Tax Adjustment and Interest Only Periods, and a cumulative tax equivalent impact of 7.94 cents.

Fiscal Years 2018-23

Debt Service	Current Fiscal Year 2017-18	Fiscal Year 2018-19	Fiscal Year 2019-20	Fiscal Year 2020-21	Fiscal Year 2021-22	Fiscal Year 2022-23	Fiscal Year 2023-24
Total Existing Annual Debt Service	26,564,186	27,716,270	26,486,143	25,383,528	24,561,722	19,811,393	15,894,407
General Fund Revenues:							
Annual Growth Projections		2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Projected General Fund Revenues	**209,886,973**	**213,962,677**	**220,623,200**	**227,866,936**	**237,074,312**	**246,840,839**	**251,777,655**
Estimated Incremental Tax Equivalent		*1.27 cents*	*1.51 cents*	*2.48 cents*	*2.68 cents*	-	-
Adjusted General Fund Budget		**216,297,255**	**223,398,957**	**232,425,796**	**242,000,822**	**246,840,839**	**251,777,655**
Existing Debt Service as a % of General Fund Revs	**12.7%**	**13.0%**	**12.0%**	**11.1%**	**10.4%**	**8.0%**	**6.31%**
Debt Service Policy	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%
Future Debt Service Capacity	**2.34%**	**2.05%**	**2.99%**	**3.86%**	**4.64%**	**6.97%**	**8.69%**
Projected Debt Financing							
2017-18 - $101,457,793							
Debt Service Payments		1,690,811	1,690,811	1,690,811	1,690,811	1,690,811	1,690,811
2018-19 - $66,166,648							
Debt Service Payments			3,859,485	3,859,485	3,859,485	3,859,485	3,859,485
2019-20 - $33,620,832							
Debt Sevice Payments				5,593,846	5,593,846	5,593,846	5,593,846
2020-21 - $11,846,755							
Debt Service Payments					6,215,946	6,215,946	6,215,946
FY 2021-22 - $38,180,552							
Debt Service Payments						1,955,019	1,950,894
FY 2022-23 - $18,535,386							
Debt Service Payments							2,936,884
New Debt Service	-	1,690,811	5,550,296	11,144,142	17,360,088	19,315,107	22,247,866
Projected Annual Debt Service	**26,564,186**	**29,407,081**	**32,036,439**	**36,527,670**	**41,921,810**	**39,126,500**	**38,142,273**
Projected Annual Debt Service As a Percent of the General Fund Revenues	**12.7%**	**13.6%**	**14.4%**	**15.7%**	**17.3%**	**15.9%**	**15.2%**

Note: Interest Only Periods are subject to review and discussion with the Local Government Commission staff.

Water and Sewer Projects Debt Service (Article 46 Sales Tax) - APPROVED
Fiscal Years 2018-23

Debt Service	Current Fiscal Year 2017-18	Fiscal Year 2018-19	Fiscal Year 2019-20	Fiscal Year 2020-21	Fiscal Year 2021-22	Fiscal Year 2022-23	Fiscal Year 2023-24
Projected Article 46 Sales Tax Proceeds (Economic Development Portion)	1,755,746	1,825,976	1,899,015	1,974,976	2,053,975	2,136,134	2,221,579
Article 46 Sales Tax Existing Debt Service Obligation	814,936	814,641	809,260	807,502	805,137	797,166	794,838
Projected Debt Financing							
2017-18 - $0							
2018-2019 - $2,794,500							
Hillsborough EDD - $1,290,000			97,034	97,034	97,034	97,034	97,034
Eno EDD - $1,490,000			112,078	112,078	112,078	112,078	112,078
Buckhorn-Mebane EDD Phase 3 Sewer - $145,000			10,907	10,907	10,907	10,907	10,907
2019-20 - $1,365,000							
Buckhorn-Mebane EDD Phase 3 Sewer - $1,365,000				104,936	104,936	104,936	104,936
2020-21 - $115,000							
Buckhorn-Mebane EDD Phase 4 Sewer - $115,000					8,841	8,841	8,841
2021-22 - $945,000							
Buckhorn-Mebane EDD Phase 3 & 4 - $945,000						72,648	72,648
2022-23 - $0							
Projected Additional Annual Debt Service	-	-	220,019	324,955	333,796	406,444	406,444
Total Article 46 Sales Tax Debt Service	**814,936**	**814,641**	**1,029,279**	**1,132,457**	**1,138,933**	**1,203,610**	**1,201,282**
Available Article 46 Sales Tax Proceeds (Economic Development Portion)	**940,810**	**1,011,335**	**869,736**	**842,519**	**915,042**	**932,524**	**1,020,297**

Note: Since the obligation for the Article 46 Sales Tax runs for 10 years, without renewal, the General Fund would be obligated to pay the debt service.

Assumptions:
20 year Borrowings with Interest Rates ranging from 4.25% to 4.50%.

Solid Waste Projects Debt Service - APPROVED
Fiscal Years 2018-23

Debt Service	Current Fiscal Year 2017-18	Fiscal Year 2018-19	Fiscal Year 2019-20	Fiscal Year 2020-21	Fiscal Year 2021-22	Fiscal Year 2022-23	Fiscal Year 2023-24
Existing Solid Waste Annual Debt Service	758,306	749,925	732,517	714,916	696,974	667,102	486,955
Projected Debt Financing							
2018-2019 - $1,726,843 Sanitation - Vehicles/Equipment Recycling - Vehicles/Equipment High Rock Road Waste & Recycling Center Sanitation Equipment Parking Improvements			180,000	180,000	180,000	180,000	180,000
2019-2020 - $1,856,291 Sanitation - Vehicles/Equipment Recycling - Vehicles/Equipment				264,440	264,440	264,440	264,440
2020-21 - $1,967,049 Sanitation - Vehicles/Equipment Recycling - Vehicles/Equipment Ferguson Road Wastet & Recycling Center					238,904	238,904	238,904
2021-22 - $1,351,038 Recycling - Vehicles/Equipment						192,464	192,464
2022-23 - $2,897,486 Sanitation - Vehicles/Equipment Recycling - Vehicles/Equipment Bradshaw Quarry Road Waste & Recycling Center Landfill/C & D - Equipment							367,253
Projected Additional Annual Debt Service	-	-	180,000	444,440	683,344	875,808	1,243,061
Total Solid Waste Debt Service	**758,306**	**749,925**	**912,517**	**1,159,356**	**1,380,318**	**1,542,910**	**1,730,016**

Assumptions:
5 Year Borrowings for Vehicles/Equipment with Interest Rate of 3.00%
20 year Borrowings for Construction projects with Interest Rates ranging from 4.00% to 4.50%.

Sportsplex Projects Debt Service - APPROVED
Fiscal Years 2018-23

Debt Service	Current Fiscal Year 2017-18	Fiscal Year 2018-19	Fiscal Year 2019-20	Fiscal Year 2020-21	Fiscal Year 2021-22	Fiscal Year 2022-23	Fiscal Year 2023-24
Existing Sportsplex Annual Debt Service	724,349	687,289	667,446	644,553	621,240	591,693	577,305
Projected Debt Financing							
2018-19 - $0							
2019-20 - $0							
2020-21 - $1,150,000 Ice Rink Re-Build and Renovations					88,408	88,408	88,408
2021-22 - $0							
2022-23 - $0							
Projected Additional Annual Debt Service	-	-	-	-	88,408	88,408	88,408
Total Sportsplex Debt Service	**724,349**	**687,289**	**667,446**	**644,553**	**709,648**	**680,101**	**665,713**

Assumptions:
20 year Borrowings with Interest Rates ranging from 4.00% to 4.50%.

April 5, 2011

Orange County Board of Commissioners
Capital Funding Policy

Preamble

This capital funding policy is the product of extensive analysis and deliberation. The intent of this policy is to reflect greater priority than there has been historically on providing funding for County projects, with particular emphasis directed at enhanced upkeep of existing County facilities. The policy reflects the implementation of the Board of Commissioners' resolution of November 16, 2004 that the Board *"does hereby adopt in principle a policy of allocating a target of 60 percent of capital expenditures for school projects and 40 percent of capital expenditures for county projects over the decade beginning in calendar year 2005".* This policy continues the County's principle and historical practice of funding all School and County related debt service obligations before allocating any other School or County capital funds for other purposes.

Long Range Capital Investment Plan

During January of each fiscal year, the County Manager shall present, to the Board, five-year County and School capital needs and funding plans in the form of a Capital Investment Plan. Each year, the Board of Commissioners shall conduct a public hearing on the Manager's Recommended CIP during March and subsequently adopt a five-year Capital Investment Plan (CIP) as part of the annual operating budget in June.

County and School recurring capital needs will be identified and reviewed during each annual operating budget cycle, and recurring capital appropriations will be approved by the Board of Commissioners as an element of each annual Orange County Budget Ordinance.

The five-year plan for long-range capital funding shall include anticipated County and School capital expenditures costing $100,000 or more.

Sources of Funds

The County will allocate the following sources of funds for County and School debt service and long-range and recurring capital:

- All proceeds from the Article 40 and Article 42 half-cent sales taxes.

  (The North Carolina General Statutes require that 30 percent of the Article 40 (NCGS§105-487(a)) and 60 percent of the Article 42 (NCGS§105-502(a)) sales tax revenue be earmarked for public school capital outlay as defined in NCGS§105-426(f) or to retire any indebtedness incurred by the county for these purposes)

- School Construction Impact Fees for each school system.
- Property tax revenue as needed and approved by the Board.

- The County will budget NC Education Lottery proceeds as the revenues are distributed by the State each quarter, once the revenues are identified for an individual school capital project and requested by each district.

Debt Service

All County and School related debt service obligations would be funded prior to allocation of programmed funding for any other capital purposes.

Orange County Schools' impact fees will be earmarked to pay for debt service on projects that involved the construction of new school space in the Orange County Schools system. Chapel Hill-Carrboro City Schools' impact fees will be earmarked to pay for debt service on projects that involved the construction of new school space in the Chapel Hill-Carrboro City Schools system. These expenditures will be tracked and verified by each district annually.

NC Education Lottery Proceeds

Each school district will have the option to dedicate its share of the annual NC Education Lottery monies to address school facility renovation needs or as additional revenue to the districts pay-as-you-go funding to address school facility renovation needs. Annually either district can request that the County dedicate Lottery proceeds to repay debt service and the county will substitute pay-as-you-go-funding to expedite approved capital projects in the schools capital improvement plan.

Allocation

Capital funding for each five-year capital planning period will be allocated between the two school districts based on the student membership planning allotments, provided by the NC Department of Public Instruction by March 1 of each year.

Capital Project Ordinances – Form and Purpose

All funds allocated to capital projects are to be accounted for in a Capital Project Fund as authorized by a Board of County Commissioner approved Capital Project Ordinance.
The Capital Project Ordinance will include a detailed break down of each major cost category related to the project.

In accordance with the Board of County Commissioners November 2000 adopted *"Policy on Planning and Funding School Capital Projects"*, whenever School capital project bids are either higher or lower than originally projected, or any other factor affecting the project budget occurs, the affected school system is expected to work with County Management and Budget staff to present revised capital project ordinances for adoption by the Board of Commissioners. The same expectations shall be applicable for changes to County Capital project budgets.

Community Use of Schools

It is the intent of the Board of County Commissioners to evaluate each new proposed school in both School Districts for joint community use opportunities, including, but not limited to, park and recreation use.

Schools Adequate Public Facilities Ordinance

Orange County's Schools Adequate Public Facilities Ordinance (SAPFO) and Memoranda of Understanding (MOUs) between the County and its municipal and school partners establish the machinery to assure that, to the extent possible, new development will take

place only when there are adequate public school facilities available, or planned, which will accommodate such new development. The Board of County Commissioners is committed to the principle that new school space documented as needed through the annual SAPFO technical review process will be reflected in the next adopted CIP, and will be funded so as to be constructed to be available before the relevant level of service threshold is exceeded.

Rescission

This policy supersedes any policy in place prior to this date.

April 5, 2011

ORANGE COUNTY BOARD OF COMMISSIONERS
DEBT MANAGEMENT POLICY

The County has long recognized the importance of proper long-range planning in order to meet capital improvement needs as they arise without experiencing dramatic impacts on operational cost and debt service. The following policy statements will provide guidance on the issuance of debt to help insure that the County maintains a sound debt position and that its credit quality is protected. In conjunction with the County's Capital Policies, these policy statements rationalize the decision making process, identify objectives for staff to implement, and demonstrate a commitment to long term financial planning objectives. In addition, this debt management policy will allow for an appropriate balance between the established debt parameters and providing flexibility to respond to unforeseen circumstances and new opportunities.

POLICY STATEMENTS

Purpose and Type of Debt

1. Incurrence of debt or long-term borrowing will only be used for the purpose of providing financing for capital projects to include, but not limited to:
    a. Construction of new School and County facilities
    b. Renovation and repair of existing School and County facilities
    c. Acquisition of real property (land and/or buildings)
    d. Construction or expansion of Public Utilities.
    e. Providing funds for Affordable Housing Projects
    f. Construction, acquisition and development of Parks
    g. Purchase of major equipment

Debt issuance will not be used to finance current operations or normal maintenance.

2. The types of debt instruments to be used by the County include:
    a. General Obligation Bonds
    b. Bond Anticipation Notes
    c. Installment Purchase Agreements (private placement)
    d. Special Obligation Bonds (landfill only)
    e. Certificates of Participation, when feasible
    f. Revenue Bonds

3. All debt issued, including installment purchase methods, will be repaid within a period not to exceed the expected useful life of the improvements or equipment financed by the debt.

4. The County will not issue tax or revenue anticipation notes.

Purpose and Type of Debt (continued)

5. The County will not issue bond anticipation notes with maturities in excess of one year.

6. The County will strive to maximize the use of pay-as-you-go financing for capital improvements.

Issuance of Debt

7. The County will strive to issue bonds no more frequently than once in any fiscal year. The scheduling of bond sales and installment purchase decisions and the amount of bonds to be sold and installment financing to be sought will be determined each year by the County Commissioners. These decisions will be based upon the identified cash flow requirements for each project financed, market conditions, and other relevant factors. These factors will be ascertained from the school systems and County departments. If cash needs for bond projects are insignificant in any given year, the Board may choose not to issue bonds. Instead, the Board may fund up front project costs and reimburse these costs when bonds are sold. In these situations the Board will adopt Reimbursement Resolutions prior to the expenditure of project funds.

8. The County will seek level or declining debt repayment schedules and will avoid issuing debt that provides for balloon principal payments reserved at the end of the term of the issue.

9. The County will avoid over-reliance on variable rate debt. Variable rate debt will only be considered when market conditions favor this type of issuance. When variable rate debt is considered, careful analysis will be performed and techniques applied that will ensure that the County's sound debt position will be maintained. At no time will variable rate debt exceed 20% of the County's total outstanding debt.

10. The County is required by Statute to issue general obligation debt through a competitive process. The competitive process will also be used for other debt issuance unless time factors, interest rates or other factors make it more favorable to the County to use a negotiated process.

11. In the planning process for debt issuance the County will assess the need to maintain its "Bank Qualification" if installment purchase financing is being considered.

Level of Debt

12. The County will maintain its net bonded debt at a level not to exceed three percent of the assessed valuation of taxable property within the County.

13. The County will strive to maintain its annual debt service costs at a level no greater than fifteen percent of general fund revenues, including installment purchase debt. This is a recommended “best practice” from the Government Finance Officers Association.

Advance Refunding of Debt

14. The County will make every effort to issue advance refunding bonds to achieve cost savings of at least 3% percent net of the refunding bonds. Net savings includes gross savings less issuance costs and any cash contributions to the refunding. The 3% savings is the minimum savings permissible before the North Carolina Local Government Commission will consider advance refunding bonds. These decisions will be based upon the maturity date of the refunded bonds, the call date and premium on the refunded bonds and the interest rates at which the refunding bonds can be issued.

Undesignated Fund Balance

15. The County will strive to maintain an undesignated balance in the general fund of 17% percent of budgeted general fund operating expenditures each fiscal year. The amount of undesignated fund balance maintained during each fiscal year should not fall below 8% percent of budgeted general fund operating expenditures as recommended by the North Carolina Local Government Commission.

16. To the extent that general fund undesignated fund balance exceeds 17% percent the balances may be utilized to fund capital expenditures or pay down outstanding County debt.

Investment of Capital Funds

17. Investment of capital funds will be performed in accordance with the North Carolina General Statutes (159-30). Funds will be invested in instruments that will provide the liquidity required to meet the cash flow needs of each project funded.

18. Investment earnings on capital funds, after subtracting required or potential arbitrage, will be used for project costs and/or debt service.

Bond Ratings

19. The County will maintain good communications with bond rating agencies regarding its financial condition and will follow a policy of full disclosure on every financial report and offering statement.

20. The County will strive to maintain bond ratings at or better than AAA (Fitch), Aa2 (Moody's Investor Services) and AA+ (Standard & Poor's).

Arbitrage Rebate and Secondary Market Disclosure Requirements

21. The County will comply with all arbitrage rebate requirements as established by the Internal Revenue Service and all secondary market disclosure requirements established by the Securities and Exchange Commission.

22. Arbitrage will be calculated at the end of each fiscal year and interest earned on investment of bond or installment purchase proceeds will be reserved to pay any penalties due.

Enterprise Funds

23. For any Enterprise Fund that is supporting debt, an annual rate study will be performed to ensure that fees or rates are sufficient to meet the debt service requirements.

Capital Reserve Funds

24. The County will create and maintain capital reserve funds as appropriate, such as for school and county projects.

25. The Capital Reserves will be funded from property tax revenues, sales tax revenues and/or any other revenue source that the County Commissioners may choose.

26. Funds accumulated in the Capital Reserve Funds will be used on a pay-as-you-go basis to finance renovations and repairs to existing buildings and the purchase of major equipment. The Board may also choose to fund other pay-as-you-go initiatives from Reserve Funds.

5-Year Capital Investment Plan (CIP)

27. The County will review and adopt a five-year CIP annually.

28. This Debt Management Policy will be incorporated into the CIP.

29. The County will strive to include plans for debt issuance within the CIP.

Rescission

This policy supersedes any policy in place prior to this date.

April 5, 2011

ORANGE COUNTY BOARD OF COMMISSIONERS
FUND BALANCE MANAGEMENT POLICY

The Fund Balance Management Policy is intended to address the needs of Orange County (County), in the event of unanticipated and unavoidable occurrences which could adversely affect the financial condition of the County and thereby jeopardize the continuation of necessary public services. This policy will ensure the County maintains adequate fund balance and reserves in the County's Governmental Funds to provide the capacity to:

1. Provide sufficient cash flow for daily financial needs,
2. Secure and maintain investment grade bond ratings,
3. Offset significant economic downturns or revenue shortfalls, and
4. Provide funds for unforeseen expenditures related to emergencies.

Fund Balance for the County's Governmental Funds will be comprised of the following categories:

1. Nonspendable - amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact.

2. Restricted – amounts externally imposed by creditors (debt covenants), grantors, contributors, laws, or regulations of other governments.

3. Committed – amounts used for a specific purpose pursuant to constraints imposed by formal action of the government's highest level of decision-making authority.

    a. Amounts set aside based on self-imposed limitations established and set in place prior to year-end, but can be calculated after year end.
    b. Limitation imposed at highest level and requires same action to remove or modify
    c. Ordinances that lapse at year-end

4. Assigned - amounts that are constrained by the government's intent to be used for specific purposes, but are neither restricted nor committed.
5. Unassigned – amounts that are not reported in any other classification.

The General Fund will be the only fund that will have an unassigned fund balance. The Special Revenue Funds and Capital Project funds will consist of only nonspendable, restricted, committed and assigned categories of fund balance.

Unassigned Fund Balance – General Fund

Orange County has adopted a fiscal policy that provides for capital projects to be financed with debt and pay-as-you-go funding. In order to obtain the best possible financing, the County has adopted policies designed to maintain bond ratings at or better than AAA (Fitch), Aaa (Moody's Investor Services) and AAA (Standard & Poor's). Part of the County's fiscal health is maintaining a fund balance position that rating agencies feel is adequate to meet the County's needs and challenges.

Orange County has therefore adopted a policy that requires management to maintain an unassigned balance as follows:

1. The County will strive to maintain an unassigned fund balance in the General Fund of 16% percent of budgeted general fund operating expenditures each fiscal year. The amount of unassigned fund balance maintained during each fiscal year should not fall below 8% percent of budgeted general fund operating expenditures, as recommended by the North Carolina Local Government Commission.

2. To the extent that the General Fund unassigned fund balance exceeds 16% percent, the balances may be utilized to fund capital expenditures or pay down outstanding County debt.

3. The County's budget and revenue spending policy provides for programs with multiple revenue sources. The Financial Services Director will use resources in the following hierarchy: bond proceeds, Federal funds, State funds, local non-county funds, county funds. For purposes of fund balance classification, expenditures are to be spent from restricted fund balance first, followed in-order by committed fund balance, assigned fund balance, and lastly, unassigned fund balance. The Financial Services Director has the authority to deviate from this policy if it is in the best interest of the County with Board of County Commissioner's approval.

4. Management is expected to manage the budget so that revenue shortfalls and expenditure increases do not impact the County's total unassigned fund balance. If a catastrophic economic event occurs that requires a 10% or more deviation from total budgeted revenues or expenditures, then unassigned fund balance can be reduced by action from the Board of County Commissioners; the Board also will adopt a plan of action to return spendable fund balance to the required level.

Enterprise Funds - (Solid Waste, Efland Sewer, and the Orange County Sportsplex) – The County will strive to maintain unrestricted net assets greater than 8% of total operating revenues at fiscal year-end, net of any donated assets recognized, to provide reserves for operations and future capital improvements.

Restrictions, reservations, and designations of Net Assets for Enterprise Funds

For external reporting purposes, net assets will be reported as restricted or unrestricted in accordance with GAAP. For internal purposes, net assets will be reserved or designated as follows:

1. Encumbered balances to continue existing projects are designated.

2. Designations for funding of planned projects in a future period to reduce the financial demands placed upon a subsequent budget.

Internal Service Funds – Dental Insurance Fund - total net assets shall maintain a positive balance to illustrate the internal nature of recovery fees for services performed in self-insuring employees of the County. Additionally, the net assets of the fund will demonstrate adequate funding for incurred, but not reported claims.

Rescission

This policy supersedes any policy in place prior to this date.

May 16, 2017

Employee Pay and Benefits

Appendix A

Position Classification and Pay Plans

The Pay Plan of Orange County comprises the salary schedule and list of classifications assigned to each salary grade. The Manager is responsible for the administration and maintenance of the Pay Plan and recommends to the Board of County Commissioners such increases, reductions, or amendments to the Pay Plan as is necessary in order to maintain the fairness and adequacy of the Pay Plan.

Wage Recommendation

A wage increase of two percent (2%) is approved for all permanent employees on the County's payroll as of June 30, 2018.

An adjustment to the current 2018/2019 Salary Schedule is approved to recognize the living wage of $15.00 per hour; approved in the FY2017/2018 budget. The maximum salary of each salary range is approved to increase by two percent (2%) to accommodate salary growth associated with the across the board increase.

Meritorious Service Awards

In FY2016/2017 the Board of County Commissioners approved performance awards for three tiers: $500 for proficient performance; $750 for superior performance or $1,000 for exceptional performance. These performance awards are paid as a one-time bonus.

In FY 2017/2018 the Board of County Commissioners authorized the Manager to create a policy and process to add Employee Performance Awards to base salaries instead of a one-time payment.

In FY2018/2019, the Board of County Commissioners approved all employees subject to a performance evaluation will receive their WPPR bonus on their base salary which will be carried forward into the next fiscal year. The effective date of receiving a bonus on base will continue to be effective on an employee's anniversary date.

Position Classification and Pay Plan Recommendation

Salary compression was identified as a priority in FY2016/2017 and FY2017/2018 among directors and employees. In FY2016/2017 the Board of County Commissioners approved a compression adjustment totaling $500,000 to allow an adjustment to affected employees, and in FY2017/2018 the Board approved an additional compression adjustment of $250,000. Approximately 70 percent of employees received a compression adjustment in each fiscal year.

As a complement to the compression initiative, the Human Resources Department has been conducting classification studies for the last two years as part of an initiative to review 1/3 of all budgeted positions over three years. This includes salary reviews by grade, comprehensive market studies and department/division studies. As a result of the progress made to address compression in the salary schedule, no additional compression adjustments were approved for FY2018/2019.

Commissioner Approved

The Commissioner Approved Budget includes a 2 percent wage increase for all permanent employees on the County's payroll as of June 30, 2018. This increase will be effective July 1, 2018. The maximum salary of each salary range shall also be increased to accommodate the wage adjustment. In addition the Commissioners Approved Budget includes a change in the salary schedule recognizing $15.00 per hour as the living wage and the minimum salary rate for any non-temporary employee.

The Commissioner Approved Budget includes the pay structure for Employee Performance Awards of $500 for proficient performance; $750 for superior performance or $1,000 for exceptional performance. Employees will receive the pay award at their anniversary date. The Performance Award will be added to an employee's base salary.

The FY2018/2019 projected budgetary wage increase is approximately $1,654,615 including employee performance evaluation increases on base salary.

Orange County Salary Schedule

Effective July 1, 2018

Grade	Minimum	Quarter 1	Midpoint	Quarter 3	Maximum
9	$31,230	36,216	41,200	46,186	53,239
10	$31,542	36,578	41,612	46,648	53,771
11	$31,858	36,943	42,028	47,114	54,309
12	$32,176	37,313	42,449	47,585	54,852
12A	$32,498	37,686	42,873	48,061	55,400
13	$34,143	39,594	45,043	50,494	58,205
14	$36,219	42,001	47,782	53,564	61,744
15	$38,051	44,126	50,201	56,276	64,870
16	$39,978	46,360	52,743	59,125	68,153
17	$42,002	48,707	55,412	62,117	71,602
18	$44,126	51,172	58,217	65,262	75,228
19	$46,362	53,764	61,165	68,567	79,037
20	$48,709	56,485	64,261	72,037	83,037
21	$51,175	59,345	67,515	75,684	87,242
22	$53,764	62,348	70,932	79,515	91,658
23	$56,487	65,505	74,523	83,542	96,299
24	$59,347	68,821	78,295	87,770	101,173
25	$62,351	72,305	82,259	92,213	106,295
26	$65,506	75,964	86,422	96,880	111,674
27	$68,823	79,811	90,798	101,786	117,329
28	$72,307	83,851	95,395	106,939	123,270
29	$75,967	88,095	100,223	112,352	129,509
30	$79,814	92,556	105,299	118,041	136,067
31	$83,853	97,241	110,628	124,016	142,954
32	$88,099	102,164	116,229	130,294	150,192
33	$92,559	107,336	122,113	136,890	157,794
34	$97,246	112,771	128,296	143,821	165,784
35	$102,167	118,479	134,790	151,102	174,178
36	$107,340	124,478	141,615	158,752	182,995
37	$112,773	130,778	148,783	166,787	192,258

FY 2018-19 Classification and Pay Plan
Classes by Salary Grades

Class Code	Class Title	Salary Grade	FLSA Status
0902	Community Social Services Assistant	09	Non-Exempt
0910	Animal Care Technician	09	Non-Exempt
0911	Convenience Center Operator	09	Non-Exempt
0912	Jail Cook	09	Non-Exempt
0913	Facilities Environment Technician I	09	Non-Exempt
0914	Social Services Assistant	09	Non-Exempt
1001	Facilities Maintenance Technician II	10	Non-Exempt
1003	Community Social Services Technician	10	Non-Exempt
1006	Library Assistant II	10	Non-Exempt
1009	Public Transportation Driver	10	Non-Exempt
1012	Weighmaster	10	Non-Exempt
1015	Community Health Aide	10	Non-Exempt
1016	Nursing Assistant	10	Non-Exempt
1017	Office Assistant I	10	Non-Exempt
1018	Facilities Environment Technician II	10	Non-Exempt
1019	Recycling Materials Collector	10	Non-Exempt
1020	Tax Clerk	10	Non-Exempt
1104	Deputy Register Of Deeds II	11	Non-Exempt
1105	Emergency Medical Technician - Basic	11	Non-Exempt
1108	Revenue Technician I	11	Non-Exempt
1113	Patient Account Technician	11	Non-Exempt
1116	Library Assistant III	11	Non-Exempt
1117	Medical Office Assistant	11	Non-Exempt
1118	EM Billing & Collect Technician I	11	Non-Exempt
1119	Office Assistant II	11	Non-Exempt
1120	Landscape Technician I	11	Non-Exempt
1121	Recycling Materials Handler	11	Non-Exempt
1122	Veterinary Health Care Technician	11	Non-Exempt
1123	Jail Cook Supervisor	11	Non-Exempt
1124	Breastfeeding Support Specialist	11	Non-Exempt
1125	Office Assistant II-Nutrition	11	Non-Exempt

FY 2018-19 Classification and Pay Plan
Classes by Salary Grades

Class Code	Class Title	Salary Grade	FLSA Status
1126	Office Assistant II-County Manager	11	Non-Exempt
1127	Office Assistant II-Housing	11	Non-Exempt
1128	Reentry Case Manager	11	Non-Exempt
1201	Accounting Technician I	12	Non-Exempt
1202	Administrative Assistant II	12	Non-Exempt
1203	Animal Control Officer	12	Non-Exempt
1211	Housing Technician	12	Non-Exempt
1212	Income Maintenance Caseworker I	12	Non-Exempt
1213	Heavy Equipment Operator	12	Non-Exempt
1215	Revenue Technician II	12	Non-Exempt
1217	Facilities Maintenance Technician III	12	Non-Exempt
1221	Parks Conservation Technician I	12	Non-Exempt
1222	Licensed Practical Nurse	12	Non-Exempt
1225	Solid Waste Collector Driver	12	Non-Exempt
1226	Solid Waste Collector Driver-A	12	Non-Exempt
1227	Human Services Technician	12	Non-Exempt
1228	Recreation Program Assistant	12	Non-Exempt
1230	EM Billing & Collect Technician II	12	Non-Exempt
1231	Child Support Services Technician	12	Non-Exempt
1232	Passport Agent	12	Non-Exempt
1233	Program Assistant	12	Non-Exempt
1234	Dental Assistant	12	Non-Exempt
1301	Accounting Technician II	13	Non-Exempt
1303	Medical Laboratory Technician	13	Non-Exempt
1304	Telecommunicator	13	Non-Exempt
1306	Revenue Technician III	13	Non-Exempt
1307	Food Services Coordinator	13	Non-Exempt
1309	Property Development Technician	13	Non-Exempt
1310	Vehicle Appraisal Technician II	13	Non-Exempt
1311	Library Associate I	13	Non-Exempt
1312	Community Outreach Specialist	13	Non-Exempt
1313	Deputy Register Of Deeds III	13	Non-Exempt

FY 2018-19 Classification and Pay Plan
Classes by Salary Grades

Class Code	Class Title	Salary Grade	FLSA Status
1314	Billing Technician	13	Non-Exempt
1315	Solid Waste Materials Transfer Operator	13	Non-Exempt
1316	Animal Care Supervisor	13	Non-Exempt
1317	Detention Officer	13	Non-Exempt
1318	Vehicle Appraisal Technician I	13	Non-Exempt
1401	Administrative Assistant III	14	Non-Exempt
1403	Recreation Program Coordinator	14	Non-Exempt
1404	Automotive Mechanic	14	Non-Exempt
1409	Deputy Tax Collector	14	Non-Exempt
1410	Facilities Maintenance Technician IV	14	Non-Exempt
1411	Foreign Language Coordinator	14	Non-Exempt
1412	GIS Mapper	14	Non-Exempt
1414	Housing Specialist	14	Non-Exempt
1422	Paramedic	14	Non-Exempt
1426	Social Worker I	14	Non-Exempt
1427	Telecommunications Assistant Supervisor	14	Non-Exempt
1430	Parks Conservation Technician II	14	Non-Exempt
1432	Environmental Health Technician	14	Non-Exempt
1435	Planning Technician	14	Non-Exempt
1436	Imaging Coordinator	14	Non-Exempt
1437	Asset Management Coordinator	14	Non-Exempt
1440	Human Services Specialist I	14	Non-Exempt
1441	Logistics Specialist	14	Non-Exempt
1443	Resource Program Support Coordinator	14	Non-Exempt
1444	Landfill Inspector	14	Non-Exempt
1446	Nature Programs Coordinator	14	Non-Exempt
1448	Billing Specialist	14	Non-Exempt
1449	IT Help Desk-Administrative Specialist	14	Non-Exempt
1450	Accounting Technician III	14	Non-Exempt
1451	Project Coordinator	14	Non-Exempt
1452	Special Projects Coordinator	14	Non-Exempt
1453	Library Associate II	14	Non-Exempt

FY 2018-19 Classification and Pay Plan
Classes by Salary Grades

Class Code	Class Title	Salary Grade	FLSA Status
1454	Transit Dispatcher Scheduler	14	Non-Exempt
1455	EM Billing & Collect Coordinator	14	Non-Exempt
1456	Accounting Technician II	14	Non-Exempt
1457	Office Assistant Supervisor	14	Non-Exempt
1458	Administrative Support I	14	Non-Exempt
1459	Housing & Community Development Specialist	14	Non-Exempt
1460	Deputy Elections Director	14	Non-Exempt
1461	Volunteer Program Assistant	14	Non-Exempt
1462	Program Coordinator Assistant	14	Non-Exempt
1463	Family Treatment Court Case Manager	14	Non-Exempt
1505	Office Supervisor	15	Exempt
1508	Communications Specialist	15	Non-Exempt
1510	Library Manager I	15	Exempt
1511	Property Development Specialist I	15	Non-Exempt
1512	ES Systems Technician	15	Non-Exempt
1513	Patient Account Representative Supervisor	15	Exempt
1514	Training & Lead Animal Control Officer	15	Non-Exempt
1515	Human Resources Specialist	15	Non-Exempt
1516	Paramedic-Field Training Officer	15	Non-Exempt
1517	Heavy Equipment Mechanic I	15	Non-Exempt
1518	Pre-Trial Services Case Manager	15	Non-Exempt
1519	Lead Vet Health Care Technician	15	Non-Exempt
1520	Human Services Specialist Ii	15	Non-Exempt
1521	Deputy Sheriff I	15	Non-Exempt
1522	Chief Register Of Deeds	15	Exempt
1523	Misdemeanor Diversion Program Coordinator	15	Non-Exempt
1524	TDM Coordinator	15	Non-Exempt
1525	Accounting Technician III	15	Non-Exempt
1526	Assistant Deputy Clerk I	15	Non-Exempt
1527	Elections Administrator-Finance Specialist	15	Non-Exempt
1528	Elections Administrator-GIS Specialist	15	Non-Exempt
1529	Elections Coordinator	15	Non-Exempt

FY 2018-19 Classification and Pay Plan
Classes by Salary Grades

Class Code	Class Title	Salary Grade	FLSA Status
1530	Local Reentry Council Coordinator	15	Non-Exempt
1531	Community Paramedic	15	Non-Exempt
1602	Appraiser I	16	Non-Exempt
1604	Assistant Fire Marshal	16	Non-Exempt
1606	Child Support Officer	16	Non-Exempt
1611	Eldercare Manager	16	Non-Exempt
1616	GIS Technician	16	Non-Exempt
1617	Human Services Coordinator I	16	Non-Exempt
1621	Resource & Benefits Specialist	16	Non-Exempt
1622	IT Support Analyst	16	Non-Exempt
1624	Public Health Educator	16	Non-Exempt
1625	Recycling Education & Outreach Coordinator	16	Exempt
1626	Housing Rehabilitation Specialist	16	Non-Exempt
1627	Social Worker II	16	Non-Exempt
1629	Telecommunications Supervisor	16	Non-Exempt
1633	Recreation Program Supervisor	16	Non-Exempt
1637	Environmental Enforcement Officer	16	Exempt
1640	Senior Center Coordinator	16	Non-Exempt
1642	Business Personal Property Appraiser I	16	Non-Exempt
1645	Senior Auto Mechanic	16	Exempt
1646	Administrative Services Supervisor	16	Exempt
1647	Emergency Management Planner	16	Exempt
1648	Logistics Manager	16	Non-Exempt
1649	Solid Waste Field Services Supervisor	16	Exempt
1650	Heavy Equipment Mechanic II	16	Non-Exempt
1651	Parks Conservation Technician III	16	Non-Exempt
1652	Website & Publications Coordinator	16	Exempt
1654	Deputy Collections Manager	16	Exempt
1655	Social Worker II-Health	16	Non-Exempt
1657	Drug Treatment Coordinator	16	Non-Exempt
1658	Community Outreach Literacy Coordinator	16	Exempt
1659	Program Integrity Investigator	16	Non-Exempt

FY 2018-19 Classification and Pay Plan
Classes by Salary Grades

Class Code	Class Title	Salary Grade	FLSA Status
1660	Library Manager II	16	Exempt
1661	Building Safety Official-Trainee	16	Non-Exempt
1662	Graphic Design/Assistant Webmaster	16	Exempt
1663	VITA Assistant Coordinator	16	Exempt
1664	Chief Inspector	16	Non-Exempt
1665	Administrative Support II-Intake	16	Non-Exempt
1666	Transit Operations Supervisor	16	Exempt
1667	Systems Coordinator 911	16	Non-Exempt
1702	Building Safety Official I	17	Non-Exempt
1705	Environmental Health Specialist	17	Non-Exempt
1706	GIS Project Coordinator I	17	Exempt
1707	Human Resources Analyst	17	Exempt
1711	Planner I	17	Non-Exempt
1714	Senior Public Health Educator	17	Exempt
1715	Limited English Proficiency Specialist	17	Non-Exempt
1718	Housing Program Coordinator	17	Exempt
1721	Erosion Control Officer I	17	Non-Exempt
1722	EMS Training Coordinator	17	Exempt
1724	EMS Quality Assurance Coordinator	17	Exempt
1726	Communications Quality Assurance Coordinator	17	Exempt
1727	Communications Training Coordinator	17	Exempt
1729	ES Recruitment & Outreach Coordinator	17	Exempt
1730	Arts Commission Coordinator	17	Exempt
1731	Executive Assistant-Confidential	17	Non-Exempt
1732	Program Coordinator	17	Exempt
1733	Librarian I	17	Exempt
1734	Property Develop Specialist II	17	Non-Exempt
1735	Deputy Sheriff II	17	Non-Exempt
1737	Budget & Administrative Coordinator	17	Exempt
1738	Assistant Deputy Clerk II	17	Exempt
1801	Deputy Sheriff/Sergeant I	18	Non-Exempt
1802	Agriculture Economic Developer	18	Exempt

FY 2018-19 Classification and Pay Plan
Classes by Salary Grades

Class Code	Class Title	Salary Grade	FLSA Status
1803	EMS Supervisor	18	Non-Exempt
1809	Social Worker III	18	Non-Exempt
1810	Environmental Enforcement Supervisor	18	Exempt
1811	Recreation Manager	18	Exempt
1812	Parks Conservation Specialist	18	Exempt
1813	Deputy Sheriff/Investigator I	18	Non-Exempt
1814	Administrative Officer	18	Exempt
1815	IT Support Analyst II	18	Non-Exempt
1817	Registered Dietitian	18	Exempt
1818	Human Services Coordinator II	18	Exempt
1820	Facility Environment & Support Manager	18	Exempt
1821	Retention Economic Developer	18	Exempt
1822	Business Recruitment Economic Developer	18	Exempt
1823	Assistant Superintendent Of Parks	18	Exempt
1824	Homeless Program Coordinator	18	Exempt
1826	Community Services Librarian	18	Exempt
1827	Systems Administrator 911	18	Exempt
1828	Building Safety Official II	18	Non-Exempt
1829	Librarian II	18	Exempt
1830	Mental Health Liaison	18	Exempt
1831	Nurse Consultant	18	Exempt
1903	Appraiser II	19	Non-Exempt
1908	Business Personal Property Appraiser II	19	Non-Exempt
1909	CPS Social Worker	19	Non-Exempt
1912	Civil Rights Specialist	19	Exempt
1917	Environmental Health Program Specialist	19	Non-Exempt
1919	GIS Project Coordinator II	19	Exempt
1920	Human Services Supervisor I	19	Exempt
1923	Planner II	19	Exempt
1926	Sales Director	19	Exempt
1928	Clinical Social Worker I	19	Exempt
1932	Solid Waste Planner	19	Exempt

FY 2018-19 Classification and Pay Plan
Classes by Salary Grades

Class Code	Class Title	Salary Grade	FLSA Status
1935	Communications Manager	19	Exempt
1937	Public Health Education Program Manager	19	Exempt
1941	Cultural Resources Coordinator	19	Exempt
1946	Deputy Sheriff/Investigator II	19	Non-Exempt
1948	Registered Dietitian Program Coordinator	19	Exempt
1949	Accountant	19	Exempt
1951	Erosion Control Officer II	19	Exempt
1952	Facilities Maintenance Supervisor	19	Exempt
1953	Librarian III	19	Exempt
1954	Plans Examiner	19	Exempt
1955	Building Safety Official III	19	Non-Exempt
1956	Senior Volunteer Program Administrative	19	Exempt
1957	Research & Data Analyst	19	Exempt
1958	Criminal Case Assessment Specialist	19	Exempt
1959	Deputy Sheriff/Sergeant II	19	Non-Exempt
2001	Dental Hygienist	20	Non-Exempt
2002	Deputy Sheriff/Lieutenant	20	Non-Exempt
2003	Eldercare Service Administrator	20	Exempt
2005	Applications Development Specialist	20	Exempt
2007	Senior Centers Administrator	20	Exempt
2009	Social Work Supervisor II	20	Exempt
2015	Human Services Supervisor II	20	Exempt
2016	Sustainability Program Coordinator	20	Exempt
2017	PHN II-Preparedness Coordinator	20	Exempt
2018	Resource Conservation Coordinator	20	Exempt
2019	Soil & Water Conservation Coordinator	20	Exempt
2020	Solid Waste Equipment Services Manager	20	Exempt
2021	Solid Waste Programs Supervisor	20	Exempt
2022	Recycling Programs Supervisor	20	Exempt
2026	Public Health Nurse I	20	Exempt
2027	Staff Engineer-EI	20	Exempt
2028	Library Division Supervisor I	20	Exempt

FY 2018-19 Classification and Pay Plan
Classes by Salary Grades

Class Code	Class Title	Salary Grade	FLSA Status
2029	Revaluation Coordinator	20	Non-Exempt
2030	Business Officer-Library	20	Exempt
2031	Marketing, Events & Operations Coordinator	20	Exempt
2032	Business Officer-Health	20	Exempt
2033	Business Officer-OPT	20	Exempt
2034	Social Work Supervisor II-Health	20	Exempt
2105	Nutrition Program Manager	21	Exempt
2109	Deputy Ems Operations Manager	21	Exempt
2111	Clinical Social Worker II	21	Exempt
2112	Public Health Nurse II	21	Exempt
2113	Budget & Management Analyst II	21	Exempt
2201	Animal Control Manager	22	Exempt
2203	Business Officer I-OPT	22	Exempt
2206	Deputy Sheriff/Captain	22	Exempt
2210	IT Analyst	22	Exempt
2211	Land Resource Conservation Manager	22	Exempt
2213	Network Analyst	22	Exempt
2214	Superintendent Of Parks	22	Exempt
2215	Public Health Nurse III	22	Exempt
2216	Superintendent Of Recreation	22	Exempt
2219	Soil Scientist	22	Exempt
2220	IT Systems Analyst	22	Exempt
2221	Veterinary Health Care Manager	22	Exempt
2224	Water Resources Coordinator	22	Exempt
2227	Transportation Administrator	22	Exempt
2229	Social Work Supervisor III	22	Exempt
2230	GIS Senior Project Coordinator	22	Exempt
2231	Risk Manager	22	Exempt
2232	Training & Performance Manager	22	Exempt
2233	Library Division Supervisor II	22	Exempt
2234	Health Informatics Manager	22	Exempt
2235	Human Resources Manager	22	Exempt

FY 2018-19 Classification and Pay Plan
Classes by Salary Grades

Class Code	Class Title	Salary Grade	FLSA Status
2236	Deputy Sheriff/Captain	22	Exempt
2237	Landscape Architect	22	Exempt
2239	Solid Waste Collection Services Manager	22	Exempt
2240	Research & Data Manager	22	Exempt
2242	Occupational Therapist	22	Exempt
2243	Transportation Planner	22	Exempt
2245	Recruitment & Selection Manager	22	Exempt
2246	Financial Services Manager	22	Exempt
2248	Purchasing Agent/ERP System	22	Exempt
2249	Business Officer II-SWM	22	Exempt
2250	Business Officer II-Housing	22	Exempt
2302	Dental Clinic & Compliance Manager	23	Exempt
2303	Senior Accountant	23	Exempt
2304	HCV Program Manager	23	Exempt
2404	Chief Inspector And Plans Examiner	24	Exempt
2407	Fire Marshal	24	Exempt
2409	Environmental Health Supervisor	24	Exempt
2411	Solid Waste Engineer	24	Exempt
2413	Planner III	24	Exempt
2414	IT Operations Manager	24	Exempt
2415	Staff Engineer	24	Exempt
2417	Revenue Collections Manager	24	Exempt
2419	Chief Appraiser	24	Exempt
2420	Personal Property Appraiser Manager	24	Exempt
2421	Communications Operations Manager	24	Exempt
2422	EMS Operations Manager	24	Exempt
2424	Assistant Library Director	24	Exempt
2425	Engineering & Stormwater Supervisor	24	Exempt
2426	Legal Advisor To The Sheriff	24	Exempt
2427	Deputy Clerk/Information Specialist	24	Exempt
2428	Capital Projects Manager	24	Exempt
2429	Recycling Programs Manager	24	Exempt

FY 2018-19 Classification and Pay Plan
Classes by Salary Grades

Class Code	Class Title	Salary Grade	FLSA Status
2430	Assistant Human Resources Director	24	Exempt
2432	Assistant Register Of Deeds	24	Exempt
2433	Child Support Assistant Director	24	Exempt
2434	Animal Services Assistant Director	24	Exempt
2435	Emergency Management Coordinator	24	Exempt
2436	PHN Supervisor I	24	Exempt
2437	Public Health Services Manager	24	Exempt
2503	Health Human Services Manager	25	Exempt
2504	Deputy Tax Assessor	25	Exempt
2505	Applications Manager	25	Exempt
2506	Senior Network System Administrator	25	Exempt
2507	GIS & Land Records Manager	25	Exempt
2601	Deputy Sheriff/Major	26	Exempt
2602	Home Visiting Services Supervisor	26	Exempt
2603	Public Health Education Director	26	Exempt
2604	PHN Supervisor II	26	Exempt
2606	Solid Waste Operations Manager	26	Exempt
2609	Finance & Administrate Operations Director	26	Exempt
2612	Benefits Administrator	26	Exempt
2613	DSS Human Services Manager	26	Exempt
2614	HS Fiscal & Research Manager	26	Exempt
2615	Assistant Solid Waste Director	26	Exempt
2703	Environmental Health Director	27	Exempt
2708	Visitor Bureau Director	27	Exempt
2710	Staff Attorney	27	Exempt
2711	Assistant To County Manager For Legislative Affairs	27	Exempt
2714	Chief Building Official	27	Exempt
2801	Deputy Sheriff/Chief Of Operations	28	Exempt
2802	Public Health Nursing Director	28	Exempt
2803	Advance Practice Practitioner	28	Exempt
2804	Deputy Financial Services Director	28	Exempt

FY 2018-19 Classification and Pay Plan
Classes by Salary Grades

Class Code	Class Title	Salary Grade	FLSA Status
2901	Aging Director	29	Exempt
2902	Child Support Director	29	Exempt
2904	Environment, Agriculture, Parks & Recreation Director	29	Exempt
2905	Housing & Community Development Director	29	Exempt
2908	Library Director	29	Exempt
2911	Register Of Deeds	29	Exempt
2914	Animal Services Director	29	Exempt
2917	Community Relations Director	29	Exempt
2918	Clerk To The Board	29	Exempt
2919	Elections Director	29	Exempt
2920	Transit Director	29	Exempt
2921	Criminal Justice Resource Director	29	Exempt
2922	Human Rights & Relations Director	29	Exempt
3102	Chief Information Officer	31	Exempt
3103	Emergency Services Director	31	Exempt
3105	Health Director	31	Exempt
3106	Human Resources Director	31	Exempt
3107	Planning & Inspection Director	31	Exempt
3109	Sheriff	31	Exempt
3110	Social Services Director	31	Exempt
3111	Solid Waste Director	31	Exempt
3112	Tax Administrator	31	Exempt
3114	Economic Development Director	31	Exempt
3115	Asset Management Director	31	Exempt
3401	Dentist	34	Exempt
3501	Chief Financial Officer	35	Exempt
3601	Deputy County Manager	36	Exempt
3701	County Manager	37	Exempt
3702	County Attorney	37	Exempt

FY 2018-19 Classification and Pay Plan
Classes by Salary Grades

Class Code	Class Title	Salary Grade	FLSA Status
4920	Income Maintenance Supervisor	49	
	Unclassified		
0001	County Commissioner		

These positions are subject to the authority of the Board of County Commissioners to establish and change the salaries as limited by N. C. General Statutes 153A-92 (as cited in the Orange County Code of Ordinances, Chapter 28 Personnel, Section 28-13(o)).

County Contributions to Retirement Benefits

Background

Local Governmental Employees' Retirement System (LGERS)

Orange County and employees make contributions to the Local Governmental Employees' Retirement System (LGERS) based on employee earnings. The required County contribution is determined by the North Carolina Treasurer each year. While employer contributions have varied over the past few years (see chart below), the employee contribution has consistently been 6.0% of salary.

History of County Retirement Contributions

	LGERS		Supplemental Retirement	
Fiscal Year(s)	**Law Enforcement Officers (LEO's)**	**General Employees**	**Law Enforcement Officers (LEO's)**	**General Employees**
	% of Salary	**% of Salary**	**% of Salary**	**Annual Contribution**
2005-2007	4.78	4.88	5.00	$650
2007-2009	4.86	4.88	5.00	$715
2009-2010	4.86	4.88	5.00	Suspended
2010-2011	6.41	6.43	5.00	Suspended until January 2011, then $715
2011-2012	7.04	6.96	5.00	$715
2012-2013	6.77	6.74	5.00	$715
2013-2014	7.28	7.07	5.00	$715, added maximum $1,200 matching contribution)
2014-2015	7.55	7.07	5.00	$715, increased matching contribution to $1,512
2015-2016	7.15	6.74	5.00	$715 plus matching contribution to $1,512
2016-2017	8.00	7.25	5.00	$715 plus matching contribution to $1,512
2017-2018	8.25	7.56	5.00	$715 plus matching contribution to $1,512
2018-2019	8.50	7.75	5.00	$715 plus matching contribution to $1,512
2019-2020*	8.75	8.00		
2020-2021*	9.00	8.25		

*These rates are projected contributions recommended by the Treasures Office, accepted by the LGERS which recommended an adoption of an Employer Contribution Rate Stabilization Policy.

Supplemental Retirement Benefits for General Employees

The County contributes funds on behalf of general government employees to supplemental retirement savings accounts. The Board of County Commissioners began the County's contribution at $15 per pay period in FY1998/1999 ($375 annually), and gradually increased it to the current $27.50 per pay period ($715 annually). Employees receive this contribution whether or not they contribute themselves. Additionally, the County contributes up to $63 semi-monthly as a match to an employee's contribution. The County does not pay Social Security or Medicare taxes on any of its contributions.

Employees direct the County to invest its contribution to one of the following pre-tax options:

- Prudential 401(k) plan administered by the North Carolina Retirement System;
- ICMA-RC 457 plan; or
- Nationwide (NACo) 457.

Employees may elect to contribute an amount, within federal guidelines, to any of the plan(s) listed above as well as a post-tax (Roth) Prudential 401(k) plan.

The most recent data available from Prudential 401(k) dated December 2017 indicates that 59 North Carolina counties contribute to the NC Supplemental Retirement Plans through Prudential. Orange and McDowell counties contribute flat dollar amounts, and the remaining 57 counties contribute a percentage of salary, ranging from 1% to 8%, or an average of 3.6%. An average 4.5% contribution is made by the local governments near Orange County, with most contributing 5%, including Durham, Wake, and Person Counties. The maximum amount the County contributes, $2,227 annually, is equal to 4.5% of the average Orange County salary of approximately $49,600.

The chart below shows employee (law enforcement and general) participation in the supplemental retirement plans.

	Employees Contributing	**Percentage**	**Total Annualized Employee Contribution**
May 2009	500	65%	Not available
May 2010	433	57%	$386,436
May 2011	560	70%	$451,656
May 2012	533	65%	$460,320
April 2013	545	66%	$884,136
April 2014	597	69%	$1,154,196
April 2015	610	70%	$1,160,110
April 2016	727	81%	$1,311,936
April 2017	743	80%	$1,231,879

County Contributions to Retirement Benefits – continued

Supplemental Retirement Benefits for Sworn Law Enforcement Officers

The County is required by State law to make a contribution of five percent of salary to the 401(k) plan for each sworn law enforcement officer.

Commissioner Approved

The Commissioner Approved Budget maintains the $27.50 per pay period County minimum contribution to an employee's choice of supplemental retirement plan(s) and continues to match employees' contributions up to $63.00 semi-monthly for all general (non-sworn law enforcement officer) employees. The Approved Budget also continues the mandated 5% contribution for sworn law enforcement officers.

Employer Contributions
as of December 2017

Employer Type	Employer	Employer Contribution for General Employees
Charter School	Island Montessori Charter School	Up to 6.00%
Charter School	Longleaf School of the Arts	Up to 3.00%
Charter School	Northeast Carolina Prep School	Up to 3.00%
Charter School	Queens Grant Community School	Up to 3.00%
Charter School	Research Triangle High School	Up to 3.00%
Charter School	The Expedition School	Up to 6.00%
Charter School	Willow Oak Montessori School	5.00%
Comm. College	Beaufort Community College	1.00%
County	Alamance County	Up to 2.00%
County	Anson County	3.00%
County	Ashe County	2.00%
County	Avery County	Up to 3.00%
County	Beaufort County	Up to 2.00%
County	Bertie County	2.00%
County	Brunswick County	5.00%
County	Buncombe County	8.00%
County	Burke County	Up to 2.00%
County	Cabarrus County	5.00%
County	Camden County	5.00%
County	Carteret County	5.00%
County	Catawba County	Up to 1.00%
County	Chatham County	4.50%
County	Cleveland County	5.00%
County	Craven County	Up to 4.00%
County	Cumberland County	1.00%
County	Currituck County	5.68%
County	Davidson County	1.50%
County	Davie County	Up to 3.00%
County	Durham County	5.00%
County	Edgecombe County	2.00%
County	Forsyth County	2.50%
County	Franklin County	4.00%
County	Granville County	Up to 1.00%
County	Guilford County	Up to 5.00%
County	Harnett County	Up to 2.00%
County	Haywood County	2.00%
County	Henderson County	Up to 2.00%
County	Iredell County	5.00%
County	Johnston County	Up to 5.00%
County	Lee County	5.00%
County	Lenoir County	5.00%
County	Macon County	2.00%
County	Martin County	3.00%
County	McDowell County	$16.67
County	Mecklenburg County	Up to 5.00%
County	Montgomery County	Up to 5.00%
County	Moore County	Up to 3.00%
County	Nash County	5.00%
County	Onslow County	Up to 4.00%
County	Orange County	Up to $90.50
County	Person County	5.00%
County	Pitt County	5.08%
County	Randolph County	Up to 2.00%
County	Richmond County	5.00%
County	Robeson County	4.00%
County	Rowan County	3.00%
County	Rutherford County	3.25%
County	Sampson County	Up to 5.00%
County	Scotland County	Up to 2.00%
County	Stokes County	Up to 1.00%
County	Union County	5.00%
County	Wake County	5.00%
County	Washington County	Up to 3.00%
County	Watauga County	5.00%
County	Wayne County	Up to 2.00%
County	Wilson County	5.00%
County	Yadkin County	Up to 1.00%
Municipal	Aberdeen, Town of	5.00%
Municipal	Ahoskie, Town of	5.00%
Municipal	Angier, Town of	Up to 5.00%
Municipal	Apex, Town of	5.00%
Municipal	Archdale, City of	Up to 5.00%
Municipal	Archer Lodge, Town of	5.00%
Municipal	Asheville, City of	5.00%
Municipal	Atlantic Beach, Town of	5.00%
Municipal	Badin, Town of	Up to 5.00%
Municipal	Bald Head Island, Village of	5.00%
Municipal	Banner Elk, Town of	Up to 6.00%
Municipal	Beaufort, Town of	5.00%
Municipal	Beech Mountain, Town of	5.00%
Municipal	Belhaven, Town of	Up to 2.00%
Municipal	Belmont, City of	5.00%
Municipal	Benson, Town of	5.00%
Municipal	Bermuda Run, Town of	Up to 5.00%
Municipal	Bessemer City, City of	5.00%
Municipal	Bethel, Town of	2.00%
Municipal	Beulaville, Town of	5.00%
Municipal	Biltmore Forest, Town of	5.00%
Municipal	Biscoe, Town of	Up to 6.00%
Municipal	Black Creek, Town of	5.00%
Municipal	Black Mountain, Town of	5.00%
Municipal	Bladenboro, Town of	5.00%
Municipal	Blowing Rock, Town of	Up to 5.00%
Municipal	Boiling Spring Lakes, Town of	5.00%
Municipal	Boiling Springs, City of	5.00%
Municipal	Boone, Town of	5.00%
Municipal	Bridgeton, Town of	Up to 5.00%
Municipal	Bunn, Town of	2.00%
Municipal	Burgaw, Town of	5.00%
Municipal	Burlington, City of	5.00%
Municipal	Burnsville, Town of	Up to 2.00%
Municipal	Butner, Town of	5.00%
Municipal	Cameron, Town of	3.00%
Municipal	Candor, Town of	5.00%
Municipal	Cape Carteret, Town of	Up to 5.00%
Municipal	Carolina Beach, Town of	Up to 2.00%
Municipal	Carolina Shores, Town of	Up to 6.00%
Municipal	Carrboro, Town of	3.00%
Municipal	Carthage, Town of	5.00%
Municipal	Cary, Town of	5.00%

Employer contributions to the NC 401(k) Plan and/or the NC 457 Plan shown here are generalized and are not intended to convey the specifics associated with each employer. Employer contributions shown are per pay period, unless otherwise noted. Employer contributions are not guaranteed; they are subject to change at any time.

Employer Type	Employer	Employer Contribution for General Employees
Municipal	Caswell Beach, Town of	5.00%
Municipal	Chapel Hill, Town of	5.00%
Municipal	Charlotte, City of	3.00%
Municipal	Cherryville, City of	5.00%
Municipal	China Grove, Town of	5.00%
Municipal	Claremont, City of	5.00%
Municipal	Clarkton, Town of	Up to 5.00%
Municipal	Clayton, Town of	4.00%
Municipal	Clemmons, Village of	Up to 5.00%
Municipal	Cleveland, Town of	5.00%
Municipal	Columbus, Town of	5.00%
Municipal	Concord, City of	3.50%
Municipal	Conover, City of	5.00%
Municipal	Cooleemee, Town of	5.00%
Municipal	Cornelius, Town of	5.00%
Municipal	Cramerton, Town of	5.00%
Municipal	Creedmoor, City of	5.00%
Municipal	Dallas, Town of	5.00%
Municipal	Davidson, Town of	Up to 5.00%
Municipal	Dobson, Town of	5.00%
Municipal	Duck, Town of	5.00%
Municipal	Dunn, City of	2.00%
Municipal	Durham, City of	5.00%
Municipal	East Spencer, Town of	Up to 2.00%
Municipal	Eastover, Town of	Up to 5.00%
Municipal	Eden, City of	5.00%
Municipal	Edenton, Town of	1.00%
Municipal	Elizabeth City, City of	5.00%
Municipal	Elizabethtown, Town of	3.00%
Municipal	Elkin, Town of	5.00%
Municipal	Elm City, Town of	5.00%
Municipal	Elon, Town of	5.00%
Municipal	Emerald Isle, Town of	5.00%
Municipal	Erwin, Town of	5.00%
Municipal	Fairmont, Town of	5.00%
Municipal	Faison, Town of	2.00%
Municipal	Farmville, Town of	2.75%
Municipal	Fayetteville, City of	1.00%
Municipal	Fletcher, Town of	5.00%
Municipal	Forest City, Town of	Up to $40
Municipal	Foxfire Village, Town of	5.00%
Municipal	Franklin, Town of	5.00%
Municipal	Franklinton, Town of	5.00%
Municipal	Fremont, Town of	5.00%
Municipal	Fuquay-Varina, Town of	5.00%
Municipal	Garner, Town of	5.00%
Municipal	Gaston, Town of	5.00%
Municipal	Gastonia, City of	5.00%
Municipal	Gibsonville, Town of	5.00%
Municipal	Goldsboro, City of	3.00%
Municipal	Graham, City of	Up to 5.00%
Municipal	Granite Falls, Town of	2.00%
Municipal	Granite Quarry, Town of	5.00%
Municipal	Green Level, Town of	Up to 5.00%
Municipal	Greenville, City of	$30
Municipal	Grifton, Town of	Up to 1.50%
Municipal	Grover, Town of	5.00%
Municipal	Harrisburg, Town of	3.00%
Municipal	Havelock, City of	5.00%
Municipal	Haw River, Town of	5.00%
Municipal	Hertford, Town of	3.75%
Municipal	Hickory, City of	Up to 1.00%
Municipal	Hillsborough, Town of	5.00%
Municipal	Holden Beach, Town of	5.00%
Municipal	Holly Ridge, Town of	Up to 3.00%
Municipal	Holly Springs, Town of	5.00%
Municipal	Hope Mills, Town of	3.00%
Municipal	Hudson, Town of	3.00%
Municipal	Huntersville, Town of	5.00%
Municipal	Indian Beach, Town of	5.00%
Municipal	Indian Trail, Town of	Up to 5.00%
Municipal	Jacksonville, City of	2.00%
Municipal	Jamestown, Town of	4.50%
Municipal	Jonesville, Town of	5.00%
Municipal	Kenansville, Town of	Up to 5.00%
Municipal	Kenly, Town of	1.00%
Municipal	Kernersville, Town of	2.00%
Municipal	Kill Devil Hills, Town of	Up to 5.00%
Municipal	King, City of	5.00%
Municipal	Kings Mountain, City of	5.00%
Municipal	Kinston, City of	1.50%
Municipal	Kitty Hawk, Town of	Up to 2.00%
Municipal	Knightdale, Town of	5.00%
Municipal	Kure Beach, Town of	5.00%
Municipal	Lake Lure, Town of	Up to 5.00%
Municipal	Landis, Town of	5.00%
Municipal	Laurel Park, Town of	5.00%
Municipal	Laurinburg, City of	5.00%
Municipal	Leland, Town of	5.00%
Municipal	Liberty, Town of	3.00%
Municipal	Lilesville, Town of	4.00%
Municipal	Lillington, Town of	Up to 5.00%
Municipal	Littleton, Town of	3.00%
Municipal	Locust, City of	Up to 5.00%
Municipal	Louisburg, Town of	5.00%
Municipal	Lucama, Town of	2.50%
Municipal	Lumberton, City of	4.00%
Municipal	Madison, Town of	3.00%
Municipal	Maggie Valley, Town of	Up to 3.00%
Municipal	Manteo, Town of	5.00%
Municipal	Marion, City of	5.00%
Municipal	Marshville, Town of	Up to 3.50%
Municipal	Matthews, Town of	5.00%
Municipal	Mayodan, Town of	5.00%
Municipal	McAdenville, Town of	5.00%
Municipal	Mebane, City of	5.00%
Municipal	Middlesex, Town of	3.50%
Municipal	Mills River, Town of	Up to 4.00%
Municipal	Mint Hill, Town of	5.00%
Municipal	Misenheimer, Town of	5.00%
Municipal	Mocksville, Town of	Up to 5.00%
Municipal	Momeyer, Town of	Up to 2.00%
Municipal	Monroe, City of	Up to 5.00%
Municipal	Montreat, Town of	5.00%
Municipal	Mooresville, Town of	5.00%
Municipal	Morehead City, Town of	Up to 5.00%
Municipal	Morrisville, Town of	5.00%
Municipal	Mount Gilead, Town of	Up to 3.00%
Municipal	Mount Holly, City of	5.00%
Municipal	Mount Olive, Town of	4.00%
Municipal	Mount Pleasant, Town of	2.00%
Municipal	Murfreesboro, Town of	Up to 1.50%
Municipal	Nags Head, Town of	Up to 2.00%
Municipal	Nashville, Town of	3.00%
Municipal	New Bern, City of	6.00%
Municipal	Newland, Town of	4.00%
Municipal	Newport, Town of	4.00%
Municipal	Norlina, Town of	Up to 5.00%
Municipal	North Topsail Beach, Town of	3.00%
Municipal	North Wilkesboro, Town of	5.63%
Municipal	Northwest, City of	5.00%
Municipal	Oak Island, Town of	Up to 3.00%
Municipal	Oakboro, Town of	Up to 3.00%
Municipal	Ocean Isle Beach, Town of	5.00%
Municipal	Pembroke, Town of	3.00%
Municipal	Pilot Mountain, Town of	5.00%

Employer Type	Employer	Employer Contribution for General Employees
Municipal	Pine Knoll Shores, Town of	5.00%
Municipal	Pinebluff, Town of	3.00%
Municipal	Pinehurst, Village of	5.00%
Municipal	Pinetops, Town of	5.00%
Municipal	Pineville, Town of	Up to 5.00%
Municipal	Pittsboro, Town of	5.00%
Municipal	Plymouth, Town of	Up to 5.00%
Municipal	Polkton, Town of	4.00%
Municipal	Raeford, City of	5.00%
Municipal	Ramseur, Town of	2.50%
Municipal	Randleman, City of	5.00%
Municipal	Ranlo, Town of	3.00%
Municipal	Red Springs, Town of	2.00%
Municipal	Reidsville, City of	5.00%
Municipal	Rich Square, Town of	5.00%
Municipal	Richlands, Town of	3.00%
Municipal	River Bend, Town of	5.00%
Municipal	Roanoke Rapids, City of	Up to 3.00%
Municipal	Rockingham, City of	2.50%
Municipal	Rockwell, Town of	5.00%
Municipal	Rocky Mount, City of	3.00%
Municipal	Roseboro, Town of	Up to 5.00%
Municipal	Rolesville, Town of	5.00%
Municipal	Rutherfordton, Town of	2.50%
Municipal	Salisbury, City of	3.00%
Municipal	Saluda, City of	Up to 5.00%
Municipal	Sanford, City of	5.00%
Municipal	Sawmills, Town of	2.00%
Municipal	Scotland Neck, Town of	1.50%
Municipal	Selma, Town of	3.00%
Municipal	Seven Devils, Town of	Up to 2.00%
Municipal	Shallotte, Town of	5.00%
Municipal	Shelby, City of	5.00%
Municipal	Siler City, Town of	2.50%
Municipal	Simpson, Village of	Up to 5.00%
Municipal	Smithfield, Town of	Up to 3.00%
Municipal	Snow Hill, Town of	Up to 5.00%
Municipal	Southern Pines, Town of	5.00%
Municipal	Southern Shores, Town of	5.00%
Municipal	Southport, City of	5.00%
Municipal	Spencer, Town of	Up to 2.00%
Municipal	Spindale, Town of	4.00%
Municipal	Spring Hope, Town of	5.00%
Municipal	Spring Lake, Town of	2.00%
Municipal	St. James, Town of	5.00%
Municipal	St. Pauls, Town of	3.00%
Municipal	Stallings, Town of	Up to 5.00%
Municipal	Stanfield, Town of	5.00%
Municipal	Stanley, Town of	5.00%
Municipal	Stantonburg, Town of	Up to 2.00%
Municipal	Star, Town of	5.00%
Municipal	Statesville, City of	Up to 1.00%
Municipal	Stedman, Town of	5.00%
Municipal	Sugar Mountain, Village of	Up to 5.00%
Municipal	Summerfield, Town of	Up to 3.00%
Municipal	Sunset Beach, Town of	5.00%
Municipal	Surf City, Town of	$20
Municipal	Swansboro, Town of	1.00%
Municipal	Sylva, Town of	Up to 5.00%
Municipal	Tabor City, Town of	5.00%
Municipal	Tarboro, Town of	6.00%
Municipal	Taylorsville, Town of	5.00%
Municipal	Topsail Beach, Town of	5.00%
Municipal	Trent Woods, Town of	5.00%
Municipal	Troutman, Town of	5.00%
Municipal	Troy, Town of	2.00%
Municipal	Tryon, Town of	Up to 2.00%
Municipal	Vass, Town of	5.00%
Municipal	Wade, Town of	3.50%
Municipal	Wadesboro, Town of	4.00%
Municipal	Wagram, Town of	2.50%
Municipal	Wake Forest, Town of	5.00%
Municipal	Wallace, Town of	3.00%
Municipal	Walnut Cove, Town of	5.00%
Municipal	Walnut Creek, Village of	5.00%
Municipal	Warsaw, Town of	Up to 2.00%
Municipal	Washington, City of	Up to $50
Municipal	Waxhaw, Town of	5.00%
Municipal	Waynesville, Town of	5.00%
Municipal	Weaverville, Town of	Up to 6.00%
Municipal	Weddington, Town of	5.00%
Municipal	Wendell, Town of	5.00%
Municipal	West Jefferson, Town of	5.00%
Municipal	Whispering Pines, Village of	5.00%
Municipal	Whitakers, Town of	5.00%
Municipal	White Lake, Town of	2.50%
Municipal	Whiteville, City of	4.50%
Municipal	Wilkesboro, Town of	Up to 5.00%
Municipal	Wilmington, City of	4.50%
Municipal	Wilson, City of	5.00%
Municipal	Windsor, Town of	5.00%
Municipal	Wingate, Town of	5.00%
Municipal	Winterville, Town of	5.00%
Municipal	Woodfin, Town of	8.00%
Municipal	Wrightsville Beach, Town of	4.00%
Municipal	Yadkinville, Town of	5.00%
Municipal	Zebulon, Town of	5.00%
Other	Alamance Community Fire Department	Up to 2.00%
Other	Alamance Municipal ABC Board	5.00%
Other	Albemarle Commission	Up to 1.00%
Other	Albemarle Regional Health Services	1.00%
Other	Alliance Behavioral Healthcare	5.00%
Other	Asheville ABC Board	2.00%
Other	Asheville Regional Airport Authority	5.00%
Other	Bay Leaf Fire Department	5.00%
Other	Benson Housing Authority	Up to 2.00%
Other	Bertie-Martin Regional Jail	2.00%
Other	Blue Ridge Fire & Rescue	4.00%
Other	Braswell Memorial Public Library	3.00%
Other	Broad River Water Authority	5.00%
Other	Brunswick County Tourism Authority	5.00%
Other	Burke County Public Health	Up to 2.00%
Other	Burke County Social Services	Up to 2.00%
Other	Burke-Catawba District Confinement Authority	Up to 2.00%
Other	Cabarrus County Tourism Authority	5.00%
Other	Cape Fear COG	Up to 1.00%
Other	Cape Fear Public Transportation	Up to 4.50%
Other	Cape Fear Public Utility Authority	Up to 4.00%
Other	Carteret County ABC Board	5.00%
Other	Centennial Authority	5.00%
Other	Centralina COG	3.00%
Other	Charlotte Mecklenburg Library	Up to 5.00%
Other	Cleveland County Water	5.00%
Other	Coastal Care	Up to 2.00%
Other	Coastal Carolina Airport	Up to 4.00%
Other	Coastal Solid Waste Management Authority	Up to 5.00%
Other	Concord ABC Board	4.00%
Other	Cooleemee ABC Board	5.00%
Other	Craven County ABC Board	Up to 3.00%
Other	Craven-Pamlico-Carteret Library	Up to $25
Other	Cumberland County ABC Board	5.00%
Other	Dare County Tourism Board	Up to 1.00%
Other	Davie Soil & Water Conservation District	1.00%

Employer Contributions

Employer Type	Employer	Employer Contribution for General Employees
Other	Dobson ABC Board	5.00%
Other	Downtown Salisbury, Inc.	Up to 3.00%
Other	Dunn ABC Board	2.00%
Other	Durham Convention & Visitors Bureau	5.00%
Other	Durham County ABC Board	Up to 2.50%
Other	Durham Highway Fire Department	5.00%
Other	Eastpointe	Up to 3.00%
Other	Edenton Housing Authority	4.00%
Other	Edgecombe County ABC Board	5.00%
Other	Electricities of NC	2.50%
Other	Elizabethtown ABC Board	3.00%
Other	First Craven Sanitary District	Up to 3.00%
Other	Fontana Regional Library	Up to 2.00%
Other	Garner Fire Department	5.00%
Other	Gastonia ABC Board	5.00%
Other	Greensboro ABC Board	5.00%
Other	Greenville Housing Authority	$35
Other	Greenville Utilities Commission	$40
Other	Guilford Fire District 13	Up to 2.00%
Other	Halifax County ABC Board	3.00%
Other	Halifax County Tourism Development Authority	Up to 3.00%
Other	High Country COG	Up to 4.00%
Other	High Point ABC Board	Up to 6.00%
Other	Indian Trail ABC Board	Up to 1.00%
Other	Isothermal Planning & Development Commission	3.00%
Other	Johnston County ABC Board	5.00%
Other	Johnston County Mental Health	Up to 5.00%
Other	Jonesville Water & Sewer	5.00%
Other	Junaluska Sanitary District	3.00%
Other	Kerr Area Transportation Authority	Up to 3.00%
Other	Kerr-Tar Regional COG	Up to 1.00%
Other	Kinston Housing Authority	Up to 3.50%
Other	Kinston-Lenoir County Public Library	Up to 1.00%
Other	Land of Sky Regional Council	4.00%
Other	Laurinburg-Maxton Airport Commission	5.00%
Other	Lenoir County ABC Board	2.00%
Other	Lincolnton Housing Authority	Up to 4.00%
Other	Locust ABC Board	10.00%
Other	Louisburg ABC Board	5.00%
Other	Lower Cape Fear Water & Sewer Authority	3.00%
Other	Lumber River COG	Up to 2.00%
Other	Lumberton Airport Commission	4.00%
Other	Madison-Mayodan Recreation Commission	2.00%
Other	Marion ABC Board	2.00%
Other	Martin County Travel & Tourism	3.00%
Other	Mecklenburg County ABC Board	Up to 6.00%
Other	Mecklenburg EMS Agency	Up to 5.00%
Other	Metropolitan Sewerage District	Up to 5.00%
Other	MI Connection Communication	Up to 2.00%
Other	Mid-Carolina COG	1.00%
Other	Mid-East Planning Commission	Up to 3.00%
Other	Monroe Housing Authority	Up to 5.00%
Other	Moore County ABC Board	2.50%
Other	Moore County Airport	Up to 3.00%
Other	Moore County Tourism Development	Up to 3.00%
Other	Mooresville ABC Board	5.00%
Other	Mount Airy ABC Board	Up to 5.00%
Other	Nash County ABC Board	5.00%
Other	NC Association of County Commissioners	Up to 4.00%
Other	New Hanover County ABC Board	Up to 5.00%
Other	North Brunswick Sanitary District	5.00%
Other	Onslow County ABC Board	Up to 5.00%
Other	Onslow Water & Sewer Authority	Up to 3.00%
Other	Orange County ABC Board	Up to $75
Other	Parkwood Fire Department	5.00%
Other	Partners Behavioral Health Management	Up to 2.50%
Other	Pembroke Housing Authority	5.00%
Other	Piedmont Triad Regional Council	2.50%
Other	Piedmont Triad Regional Water Authority	5.00%
Other	Pinecroft Sedgefield Fire District	Up to 3.00%
Other	Pitt County ABC Board	5.00%
Other	Pitt-Greenville Convention Authority	$30
Other	Plymouth Housing Authority	Up to 3.00%
Other	Public Library of Johnston Co. & Smithfield	Up to 5.00%
Other	Raleigh Housing Authority	Up to 4.00%
Other	Raleigh-Durham Airport Authority	Up to 5.00%
Other	Randleman ABC Board	5.00%
Other	Reidsville ABC Board	5.00%
Other	Robeson Housing Authority	4.00%
Other	Rutherford-Polk-McDowell District Health Department	Up to 1.00%
Other	Salisbury Housing Authority	3.00%
Other	Salisbury-Rowan County Convention & Visitors Bureau	Up to 3.00%
Other	Sandhills Center	1.62%
Other	Sanford ABC Board	Up to 5.00%
Other	Scotland County ABC Board	5.00%
Other	Sheppard Memorial Library	$30
Other	Skyland Fire & Rescue	Up to 5.00%
Other	Smoky Mountain Mental Health	Up to 5.00%
Other	Spring Hope Water & Sewer	5.00%
Other	Statesville ABC Board	Up to 5.00%
Other	Summerfield Fire District	Up to 2.00%
Other	Tarboro Redevelopment Commission	6.00%
Other	Thomasville Housing Authority	Up to 3.00%
Other	Triangle J COG	5.00%
Other	Trillium Health Resources	Up to 2.00%
Other	Upper Coastal Plain COG	2.00%
Other	Vance County ABC Board	1.00%
Other	Wake County ABC Board	5.00%
Other	Water & Sewer Authority of Cabarrus County	4.00%
Other	Wayne County ABC Board	Up to $25
Other	Wayne County Public Library	Up to 2.00%
Other	Western Piedmont COG	Up to 1.00%
Other	Wilmington International Airport	5.00%
Other	Wilson County ABC Board	5.00%
Other	Wilson County Tourism	3.00%
Other	Wilson Economic Development Council	3.00%
Other	Yadkin Valley Sewer Authority	5.00%
School	Warren County Schools	$15
State	NC Auctioneer Licensing Board	7.13%

PRUDENTIAL RETIREMENT®

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Employee Health Care

Background

The County provides employees with a comprehensive benefits plan, including health, dental and life insurance, an employee assistance program, flexible compensation plan, and paid leave for permanent employees.

Health Insurance

The County offers two health plan options: a traditional Point of Service (POS) plan, and a High Deductible Plan paired with a Health Savings Account (HDP/HSA). An overview of both health plan options is outlined below:

Health Plan	County Cost (Individual Coverage)	Individual Deductible/Maximum Co-Insurance	Co-Pays
Traditional Medical Plan (POS)	$806.60/month premium contribution	$500/$1,000 (co-pays do not apply to the deductible, but do apply to the maximum co-insurance limit)	$20/$40 for Primary/Specialist Office Visits; $4/$25/$45 prescriptions; $50 Urgent Care and $150 Emergency Room
HDP/HSA Medical Plan	$798.52/month premium contribution + $118/month HSA contribution, which equals $916.52 county cost/month	$1,500/$2,000 (offset by $1,416 HSA= $84/$2,000)	None, all services except preventive care are subject to deductible, then covered at 80% until maximum co-insurance is reached

The County pays for 100 percent of employee only health coverage for both medical plan options and pays a percentage of the premium equivalent for dependent coverage. The County contributes up to $1,416 annually to a Health Savings Account for employees enrolled in the High Deduction Plan ($118 for each month of coverage).

The Commissioner Approved Budget for FY2018/2019 includes a $750,000 appropriation increase for health insurance. The employee premium equivalent will remain unchanged. All covered benefits, co-pays, co-insurance and deductibles will remain the same. (Action Agenda Item 6-c, dated February 6, 2018)

Dental and Vision Insurance

Delta Dental is the County's current dental provider, and Community Eye Care provides the County's vision plan. All covered benefits, co-pays, co-insurance and deductibles are expected to remain the same for both the dental and vision plans. The Commissioner Approved Budget for FY2018/2019 includes a $125,521 appropriation increase in the dental program. (Action Agenda Item 6-c, dated February 6, 2018)

Vision insurance premiums will not change. Employees pay 100% of the cost of vision insurance.

FY 2018/2019 Actions

The County's health plan has been self-insured since 2014. On February 6, 2018, the Board of County Commissioners (Action Agenda Item 4-b) approved joining the North Carolina Health Insurance Pool (NCHIP). NCHIP is a self-insured pool that offers economies of scale and risk pooling to members, providing financial stability to participating North Carolina counties, cities, and towns. NCHIP currently uses Blue Cross Blue Shield of North Carolina (BCBSNC) and Prime Therapeutics, a division of BCBSNC, to administer medical and prescription claims for its members.

Effective July 1, 2018, the County will join NCHIP; therefore, BCBSNC and Prime Therapeutics will replace United Healthcare and Envision Rx as the third party administrators (TPAs) for the County's medical and prescription coverage.

Commissioner Approved

The Commissioner Approved Budget for FY2018/2019 is summarized as follows:

- *Participate in the North Carolina Health Insurance Pool (NCHIP), which requires changing medical and prescription third party administrators to Blue Cross Blue Shield of North Carolina (BCBSNC) and Prime Therapeutics, a division of BCBSNC, respectively;*
- *Increase health insurance appropriation $750,000;*
- *Increase dental insurance appropriation $125,521;*
- *No increase to employee premium equivalent for health, dental, or vision insurance.*

Living Wage

Background

The Board of County Commissioners establishes a living wage for County employees each fiscal year through the adoption of the Orange County budget. The living wage applies to all permanent and temporary employees. The following is a summary of the history of living wage calculations and the Board of County Commissioners approvals:

- In FY2010/2011, the living wage was calculated by averaging the index for the cities of Durham, Burlington and Raleigh and the Town of Chapel Hill.
- In FY2011/2012, the living wage was comprised by averaging the indexes for Orange, Durham, Alamance and Wake Counties.
- In FY2014/2015, the Board increased the living wage to $12.76 per hour equating to an entry level salary grade 8 permanent salary.
- In FY2015/2016, the Board approved continuing the living wage at the current $12.76 per hour. In November 2015, Orange County was certified as a Living Wage Employer by Orange County Living Wage. This organization uses a different formula to calculate the living wage rate which is based on housing costs in Orange County and the surrounding area. Orange County Living Wage established $12.75 as its target hourly rate for 2016.
- In FY2016/2017 the Board of County Commissioners adopted $13.15 per hour as the living wage, consistent with the rate approved by Orange County Living Wage.
- In FY2017/2018 the Board of County Commissioners adopted $13.75 per hour as the living wage effective July 1, 2017 for all employees, permanent and temporary.
- Effective January 1, 2018, the living wage was increased to $15.00 per hour for all permanent employees. This equates to $31,230 annually.

Summary of Living Wage from 2000 through 2017

The chart below shows the living wage and the entry salary for salary grade 8 permanent employees for years 2000 through 2017. The data shows that the differential between the two wages has decreased significantly in 2015 and the difference has remained at 0 since July 2016.

In review, the increase of the living wage to $12.76 per hour represented an increase of $1.79 per hour or a 16 percent increase from July 2013. Further, the Living Wage has increased $4.76 per hour or 60 percent since its first establishment in 1998.

Date	Living Wage	Entry Salary Grade 8 Wage	Difference
Jul-00	$8.45	$8.85	($0.40)
Jul-01	$9.11	$9.52	($0.41)
Jul-05	$9.34	$11.42	($2.08)
Jul-07	$10.12	$12.23	($2.11)

Jul-11	$10.81	$12.51	($1.70)
Jul-12	$10.97	$12.76	($1.79)
Jul-13	$10.97	$12.76	($1.79)
Jul-14	$12.76	$12.95	($0.19)
Jul-15	$12.76	$12.95	($0.19)
Jul-16	$13.15	$13.15	0
Jul-17	$13.75	$13.75	0
Jan-18	$15.00	$15.00	0

Summary of Residence of Employees

The charts below provide the County of Residence for permanent employees and a residency comparison between FY2015/2016, FY2016/2017 and April 2018. The data demonstrates that the number of employees residing in Orange County relative to the all employees declining in years 2015 and 2016; however in 2017 it is showing a slight increase.

County of Residence	2015		2016		2017		2018	
	# of perm employees	% to total	# of perm employees	% to total	# of perm employees	% to total	# of perm employees	% to total
Orange	453	52.43%	372	40.61%	352	38.10%	356	37.36%
Alamance	134	15.51%	197	21.51%	212	22.94%	220	23.08%
Durham	127	14.70%	143	15.61%	168	18.18%	158	16.58%
Wake	57	6.60%	57	6.22%	60	6.49%	59	6.19%
Other	93	10.76%	147	16.05%	132	14.29%	160	16.79%
Total	864	100.00%	916	100.00%	924	100.00%	953	100.00%

County of Residence	CHANGE 2015 to 2016		CHANGE 2016 to 2017		CHANGE 2017 to 2018	
	# change	% change	# change	% change	# change	% change
Orange	-81	-17.88%	-20	-5.38%	4	1.14%
Alamance	63	47.01%	15	7.61%	8	3.77%
Durham	16	12.60%	25	17.48%	-10	-5.95%
Wake	0	0.00%	3	5.26%	-1	-1.67%
Other	54	58.06%	-15	-10.20%	28	21.21%
Total	52	6.02%	8	0.87%	29	3.14%

Living Wage – continued

The following chart demonstrates in more detail Employee Residency in 2018 by County as well as by City and Town within Orange County.

County	# of Employees	% of Total
Orange	356	37.36%
Alamance	220	23.08%
Durham	158	16.58%
Person	86	9.02%
Wake	59	6.19%
Guilford	21	2.20%
Chatham	12	1.26%
Caswell	12	1.26%
Granville	8	0.84%
Franklin	4	0.42%
Other	12	1.26%
Out of state	5	0.52%
TOTAL:	953	

City/Town	# of Employees	% of Total
Hillsborough	166	17.42%
Durham	157	16.47%
Mebane	122	12.80%
Chapel Hill	105	11.02%
Efland	38	3.99%
Burlington	37	3.88%
Graham	35	3.67%
Hurdle Mills	33	3.46%
Carrboro	26	2.73%
Raleigh	24	2.52%
Rougemount	24	2.52%
Cedar Grove	21	2.20%
Haw River	15	1.57%
Timberlake	15	1.57%
Roxboro	14	1.47%
Pittsboro	9	0.94%
Cary	7	0.73%
Other	105	11.02%
TOTAL	953	

Indicators for Establishing the Living Wage

Health and Human Services Poverty Guidelines Minimum Hourly Wage shows the unadjusted Federal Poverty Guidelines. The poverty guidelines are a version of the federal poverty measure. They are issued each year in the *Federal Register* by the Department of Health and Human Services (HHS). The guidelines are a simplification of the poverty thresholds for use for administrative purposes — for instance, determining financial eligibility for certain federal programs. These establish the annual earnings needed for a family of a specific size to meet the threshold, assuming a single wage earner and 2,080 working hours (40 hour work schedule) annually. The annual salary for a family of four as per the 2018 guidelines is $25,100 or $12.07 hourly. This represents an annual increase of $500 (or 24 cents per hour) over 2017. The 2017 annual salary for a family of four was $24,600.

Number in Family	2012	2013	2014	2015	2016	2017	2018
1	$5.37	$5.52	$5.61	$5.66	$5.71	$5.73	
2	$7.27	$7.46	$7.56	$7.66	$7.70	$7.81	$7.91
3	$9.18	$9.39	$9.51	$9.66	$9.69	$9.82	$9.99
4	$11.08	$11.32	$11.47	$11.66	$11.68	$11.83	$12.07
5	$12.99	$13.25	$13.42	$13.66	$13.67	$13.84	$14.14

Living Wage Certification

Based on 2018 Federal Poverty Guidelines, the hourly rate for a family of four is $12.07 per hour. In November 2015, Orange County was designated as an Orange County Living Wage Employer. Orange County's Living Wage of $15.00 is currently 24.30 percent higher than the 2018 poverty guidelines for a family of four ($12.07 per hour).

Employers certified as an Orange County Living Wage Employer must pay at least $13.70 per hour to all regular full and part time employees. For employers providing health insurance the threshold is $12.20 hour for employers recertified in 2018. The Towns of Chapel Hill, Carrboro and Hillsborough are also Certified Living Wage Employers and the current living wage is $13.70 per hour.

Living Wage for Participants in Subsidized Employment Programs at the Department of Social Services

The Department of Social Services manages a large employment services program and offers subsidized employment as one component. Subsidized employment allows clients involved with employment services, most of whom have barriers to employment, to gain valuable work experience using public or grant funds for a limited amount of time (generally six-months) in order to secure permanent employment in the future. In FY2017/2018 to date, the Department of Social Services has employed 20 clients in 12 positions, and there are currently nine subsidized employees working in these subsidized employment programs.

The subsidized employment program is funded through a combination of county, state, and federal dollars and clients must meet eligibility criteria for the county to receive reimbursement. To be eligible to participate in this program, a client should to be income eligible for Work First or Food and Nutrition Services, or meet certain requirements as a high-risk youth. The County pays the wage of the client working either in the private sector or within a county department as a temporary employee.

Currently, the County pays a living wage of $13.75 per hour, which is the minimum hourly rate that clients in subsidized employment earn. At the current living wage, some clients enrolled in the subsidized program do not meet the income eligibility requirements for health insurance (Medicaid) and/or food and nutrition benefits.

Subsequently, when participants lose these benefits they become ineligible for participation the subsidized employment program and further, the County will not receive state and/or federal reimbursement for wages.

In an effort to avoid the disruption of benefits for participants in the subsidized employment programs, the Commissioner Approved Budget includes the County paying new participants $11.51 per hour, the hourly wage necessary to allow participants currently receiving Medicaid coverage to continue their coverage under Transitional Medicaid for up to 12 months. Participants may work 40 hours per week.

Commissioner Approved

The Commissioner Approved Budget includes maintaining the current living wage of $15.00 per hour for all permanent employees. The living wage for temporary employees is $13.75 per hour. The Commissioners Approved Budget includes increasing the living wage for temporary employees to $14.25 per hour effective July 1, 2018, consistent with the Orange County Living Wage formula.

Personnel Savings Initiatives

Background

The County implemented a hiring freeze policy as a personnel savings program for FY2002/2003. A twelve-month hiring freeze was in effect for FY2009/2010 through FY2014/2015. In FY2010/2011, the Board of County Commissioners reduced the hiring freeze to six-months. Overall the program averaged a cost savings of approximately $2 million each fiscal year from FY2011/2012 through FY2014/2015. The Board discontinued the hiring freeze program in FY2015/2016.

In FY2016/2017, the Board authorized the County Manager to use a Request to Fill process to manage the rate at which vacancies are filled. If the County is facing a fiscal crisis, the Manager may postpone or deny requests to fill vacancies.

The County also achieves personnel savings through natural attrition. A summary is outlined below:

- Salary attrition savings of $750,000 was budgeted for FY2015/2016. As of June 30, 2016, total salary and benefits savings was $1,676,326.

- Salary attrition savings of $1.5 million was budgeted for FY2016/2017. As of June 30, 2017, total salary and benefits savings was $2,091,792.

- Salary attrition savings of $2 million was budgeted for FY2017/2018. As of March 31, 2018, total salary and benefits savings is approximately $2.4 million.

Commissioner Approved

The Commissioner Approved Budget includes a budgetary projection for FY2018/2019 for personnel salary and benefit savings through attrition of $2 million.

Retiree Health Care

Background

Health Insurance

The County provides health coverage to eligible retirees. Permanent employees hired on or before June 30, 2012 are eligible for County paid health insurance when they retire if they have completed at least ten years of service as a permanent employee. Retirees who are 65 years or older or are retiring on a disability retirement and have five years of service as a permanent employee are eligible for coverage but must pay half the cost. Permanent employees hired on or after July 1, 2012 are eligible for County paid health insurance when they retire if they have completed at least twenty years of service as a permanent employee. Retirees 65 years or older or who are retiring on a disability retirement and have ten years of service as a permanent employee are eligible for coverage but must pay half the cost.

Retirees under age 65 are eligible for enrollment in the same group plans offered to active County employees. This includes eligibility for two health plans; the Traditional Blue Options Medical Plan, a traditional Point of Service (POS) plan, and a High Deductible Plan paired with a Health Savings Account (HDP/HSA). As of March 2018, the plan covered 151 County non-Medicare eligible retirees under the age of 65.

Most retirees are eligible for Medicare coverage at the age of 65. Medicare coverage consists of two parts, Medicare Part A (hospital insurance) and Medicare Part B (medical insurance). Most retirees are automatically eligible for Medicare Part A at age 65, and there is no cost to the retiree. The Medicare Part B premium is automatically deducted from a retiree's Social Security benefits. If enrolled in Medicare Part B, the monthly premium is typically $134 monthly.

The County pays the premiums for both Medicare Part D (prescription drug coverage) and a Medicare Supplement as specified in Chapter 28 of the County Code of Ordinances. The Supplement, also called Medi-gap, covers most remaining hospital and doctor costs after Original Medicare (Part A and Part B) has paid its share. As of March 2018, 238 retirees are enrolled in a Medicare Supplement (Plan F) program.

Commissioner Approved

The Board of County Commissioners approved the FY2018/2019 budget for pre-65 retirees. (Action Agenda Items 6-b and 6-c, dated February 6, 2018) The Commissioner Approved Budget is consistent with the Manager's recommendation to not include an increase for the health coverage premium equivalent for retirees enrolled in the County's group plans (pre-65 retirees).

The Commissioner Approved Budget includes an increase of 10 percent for the post-65 retiree budget. This represents a total FY2018/2019 appropriation for post-65 (Medicare eligible) retirees of $1,010,033.

Further, the Commissioner Approved Budget includes amending Section 38-36 (d) (7) of the Orange County Code of Ordinances to allow Orange County retirees to remain enrolled in the Orange County Health Plan when working for another local government and to allow retirees to reinstate their health insurance coverage if other local government health insurance coverage is terminated.

Section 28-46 (d) (7) reads as follows:

If a retiree returns to work with another North Carolina Local Government employer in a position that offers group health insurance (whether the coverage is elected or not by the retiree), retiree health coverage on the plan ceases for the retiree and his or her dependents, and coverage will not be reinstated.

It is approved to amend this section as follows:

If a retiree returns to work with another North Carolina Local Government employer in a position that offers group health insurance, the retiree may elect coverage at another local government or continue coverage with Orange County. If a retiree chooses to elect coverage at another local government and its coverage is terminated; coverage may be reinstated with Orange County.

Other Post-Employment Benefits (OPEB)

GASB 74 establishes uniform financial reporting and accounting standards for state and local governments for post-employment benefits other than pensions (OPEB) and requires that expenses associated with retiree health benefits be accrued over the working lifetime of employees, rather than expensed on a pay-as-you-go basis as retirees incur claims. The Board of County Commissioners (BOCC) has funded $7.75 million in the OPEB Fund to appropriately prepare for the cost of retiree health insurance in the future. GASB 74 requires the presentation of the Net OPEB Liability (NOL) as of the reporting period ending June 30, 2017. The GASB required NOL actuary methodology and assumptions results in a higher liability than the UAAL. The charts below show the County's liability for retiree health care as determined by an independent actuary for years 2007 through 2017.

Actuarial Valuation Date	Net OPEB Liability (NOL)	NOL as a Percentage of Covered Payroll
12/31/2017	$96,503,866	225.6%

Note: The NOL schedule represents the new measurement standards pursuant to GASB 74 which became effective as of the June 30, 2017 financial reporting period. The above schedule will be updated to present 10 years of historical information.

Actuarial Valuation Date	Unfunded Actuarial Accrued Liability (UAAL)	UAAL as a Percentage of Covered Payroll
12/31/2015	$83,542,665	181.2%
12/31/2013	$65,152,273	167.5%

12/31/2012	$65,622,232	175.7%
12/31/2011	$63,716,142	165.2%
12/31/2010	$62,803,094	163.5%
12/31/2009	$58,020,674	152.7%
12/31/2007	$54,382,277	145.6%

Commissioner Approved

The Commissioner Approved Budget does not include a contribution in FY 2018-19 to fund the County's Other Post-Employment Benefits Unfunded Liability.

Voluntary Furlough Program

Background

Orange County Code of Ordinances Section 28-53 states that the Board of County Commissioners may by resolution implement a mandatory furlough plan and further authorizes the County Manager to implement a voluntary furlough plan and provide Administrative Rules and Regulations to carry out the provisions of the voluntary furlough program.

The Board of County Commissioners approved Resolution 2009-073 on dated June 16, 2009 which implemented the Voluntary Furlough Program as a cost savings measure to reduce personnel costs during a period of financial hardship.

The Manager implemented rules and regulations for the Voluntary Furlough Program, which provided employees the opportunity to request furlough leave without loss of employee benefits. Further, the program offered employees the opportunity to work a reduced schedule or take unpaid time off without losing any benefits or seniority status while the County continued to pay for benefits as if the employee were working his/her regularly scheduled work hours. Participation in the Voluntary Furlough Program required approval by a Director to ensure no disruption in service to Orange County residents.

The Voluntary Furlough Program has been extended as part of the budget process since its inception in FY2009/2010. To date the Voluntary Furlough Program was extended through June 30, 2018 as per the adoption of the FY2017/2018 budget by the Board of County Commissioners.

The chart below summarizes the number of participants, hours of unpaid leave and the cost savings for FY2010/2011 through FY2017/2018:

FISCAL YEAR	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
Participants	17	18	14	8	4	4	2	1
Hours of Unpaid Leave	1,086	2,182	2,525	1,380	1,020	932	410	128
Savings	$23,965	$40,886	$53,512	$27,841	$22,557	$21,900	$8,595	$2,767*

**as of February 3, 2018.*

Commissioner Approved

The Commissioner Approved Budget includes discontinuing the Voluntary Furlough Program for FY2018/2019 because it is not being utilized by County employees.

Commissioner Approved Fee Schedule

Appendix B

Commissioner Approved Fee Schedule - FY 2018-19

Department/Program	Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
Asset Management				
	Use Fee (except for classification 5 and 6, or as otherwise stipulated in Facilities Use Policy)	Resident $10/hr, Non-Resident $20/hr		2011
	Great Hall or Ballroom (Senior Centers), except class 6	Resident $75, Non-Resident $ 125		2011
	Class 5 Use Fee; includes use, kitchen fee and on-site personnel fees	Resident $50/hr, Non-Resident N/A		2011
	Class 6 Use Fee; includes use, kitchen fee and on-site personnel fees	Resident $125, Non-Resident $175		2011
	On-site personnel	Resident $15/hr, Non-Resident $20/hr		2011
	Kitchen Use, senior centers only	Resident $25, Non-Resident $50		2011
	Security Deposit; class 6 only	Resident $100, Non-Resident $100		2011
	Cleaning/lock up/utility fee	Resident $25, Non-Resident $25		2011
Orange Public Transportation				
	Vehicle lease	$1.00 per mile (van)		2012
		$1.00 per mile (van)		2012
		$1.00 per mile (bus)		2012
	Driver lease	$20.00/hour Business Hours		2007
		$22.00/hour Afterhours/Weekends		2007
		$30.00/hour Holidays		2007
	Public Shuttle	$2.00 per one way trip in-town		2005
		$1.00 per one way trip for elderly or disabled		2005
	Medical trips	$3.00 door to door		2001

* Any fee changes will be included in this column;
a blank beside each fee means there is no fee change in FY 2018-19

Commissioner Approved Fee Schedule - FY 2018-19

Department/Program	Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
Department on Aging				
Senior Programs	Classes	Instructor Cost + 10-25% Admin		Ongoing
	Senior Games	$15.00 per participant		2010
Senior Center	Room rental (CH center only)	$15 to $65/3 hr during bus. hours		1991
		$10 higher after business hours		1991
		$250 entire facility after hours		1991
Board of Elections				
Filing Fees	State & County Offices	1% of Annual Salary		Mandated #
	Municipal Offices	CH - $5.00 Mayor and Council		1980
		Car - $15.00 Mayor $10.00 Council		1980
		Hills - $10.00 Mayor and Council		1980
Municipal Elections	Precinct Officials	CH 50% and Car 50% of Cost		1980
		Hills - 100% of Cost		1980
	Ballots	All municipalities 100% of Cost		1980
	Advertisements	All municipalities 100% of Cost		1980
Other Charges	Computer print-outs	$.10 per page		2009
	Special Select	$.10 per page		2009
	One-Precinct	$.10 per page		2009
	Computer labels	$.30 per page		2009
	Computer Tapes/CD's	$10.00 per CD		2009
	Specialized Programming	$10.00 per CD		2009

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Commissioner Approved Fee Schedule - FY 2018-19

Department/Program	Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
DEAPR				
Natural & Cultural				
Resources	Local Landmark Program	$100.00		2010
PARKS &RECREATION				
Athletics	Youth Athletics	100% Recovery Rate		2009
	Adult Athletics	100% Recovery Rate		2005
General Programs	Youth/Teen Programs	100% Recovery Rate		2009
	Adult Programs	100% Recovery Rate		2009
	Trips	100% Recovery Rate		2009
	Gyms- Open play individuals	$25 annual Facility Use pass		2007
	Gyms- Open play individuals	$15 semi-annual Facility Use pass		2011
	Gyms- Open play per day	$3.00		2012
Special Populations Programs		5% Recovery Rate		2005
Other Programs	Concerts	Varies		2009
Facility Rentals	Gyms - Group Rentals	**Resident: $35 per hour** **Non-Resident : $ 52.50 per hour**		2015
	Activity Rms/Rec Centers **(1)**	**Resident: $25 per hour** **Non-Resident : $ 37.50 per hour**	**Resident: $30 per hour** **Non-Resident : $ 37.50 per hour**	2015
	Athletic Fields	**Resident: $25 per hour** **Non-Resident : $ 37.50 per hour**		2015
	Athletic Fields - Tournaments **(1)**	$35/hr. for resident, $52.50 for non-resident	**$50/hr. for resident, $52.50 for non-resident**	2014
	Athletic Field Lighting	$35 per hour		2016
	Tennis/Basketball Court Rental	$5.00		2010
	Tennis/Basketball Court Rental w/ lights	$10.00		2010
	Tournament Vending Permit Fee	$100 per day		2013
	Special Event Vending	$15/booth per day		2013
	Non-County Resident Fee	Additional 50% to applied fee		2007
	Picnic Shelter	$20 per rental		2012
	Group Camping	$30 per group of 6-30.		2009

* Any fee changes will be included in this column;
a blank beside each fee means there is no fee change in FY 2018-19

Commissioner Approved Fee Schedule - FY 2018-19

Department/Program	Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
	Parks Open Space permit fee (not court, shelter or athletic field)	$10/hour or $50/day		2011
	Farmer's Market Pavilion	$10 per day		2012
Equipment Rentals	Recreational Equipment Rental	$25 per use		2013
	Fax	$1.00 per page		1994
Land Records	GIS Property Map - 8 1/2 x 11	$3.00; additional copy $2.00		1994
	GIS Ortho - Property Map - 8 1/2 x 11	$5.00; additional copy $3.00		1994
	GIS Property Map - 11 x 17 (B-size)	$5.00		1994
	GIS Ortho - Property Map - 11 x 17 (B-size)	$10.00		1994
	GIS Property Map - 17 x 22 (C-size)	$10.00		1994
	GIS Ortho - Property Map - 17 x 22 (C-size)	$20.00		1994
	GIS Property Map - 22 x 34 (D-size)	$15.00		1994
	GIS Ortho - Property Map - 22 x 34 (D-size)	$25.00		1994
	GIS Property Map - 34 x 44 (E-size)	$25.00		1994
	GIS Ortho - Property Map - 34 x 44 (E-size)	$35.00		1994
	Custom GIS Map E-size (Original Inventory)	$30.00		1994
	Custom GIS Map E-size (Original)	$30.00 per hour		1994
	Computer Report Land Data	$.02 per item		1994
	Computer Labels - Owners	$.02 per item		1994
	Plot Land Description	$20.00 each		1994

* Any fee changes will be included in this column;
a blank beside each fee means there is no fee change in FY 2018-19

Commissioner Approved Fee Schedule - FY 2018-19

Department/Program	Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
Library				
	Fines - overdue children's books **(2)**	10 cents per day ($5.00 maximum)	**10 cents per day ($2.00 maximum)**	2010
	Fines - overdue adult books	20 cents per day ($5.00 maximum)		2010
	Fines - overdue Periodicals	$.20 per day		2013
	Fines - overdue DVD	$.50 per day ($5.00 maximum)		2015
	Fines - overdue CD	$.20 per day		2013
	Fines - overdue Literacy Bag	$1 per day		2013
	Photocopies	15 cents per page		2010
	Microfilm copies	15 cents per page		2010
	Fax	$1.00 per page to send		1989
		50 cents per page to receive		1989
	Printouts (from internet)	15 cents per page		2010
	Inter-library Loan	$1 plus library charges ($3)	**$3.00 only**	2013
	Processing Fee	$5.00		2010
	Kindle Replacement Fee	$150.00		2014
	Photocopies - Color	25 cents per page		2014
	Fines - overdue Kindle	$1.00/day		2014
	Flash Drive	$3.00		2015
	Out of County Card Fee (Counties outside of Alamance, Caswell, Chatham, Durham, and Person Counties (3)	**N/A**	**$25.00**	**NEW**
	Library Card Replacement (3)	**N/A**	**$1.00**	**NEW**
	Book Club Kits (3)	**N/A**	**$1.00 per day charge for overdues**	**NEW**
Register of Deeds				
	Deeds of Trust or Mortgage	$56 (up to 15 pgs); $4 each additional page		10/1/2011
	Deeds	$26 (up to 15 pgs); $4 each additional page.		10/1/2011
	Other Instruments	$26 (up to 15 pgs); $4 each additional page.		10/1/2011
	Assumed names, POA, etc.	$26 (up to 15 pgs); $4 each additional page.		10/1/2011
	Additional subsequent instruments index ref.	$25 each added to recording fee		10/1/2011
	Multiple documents	$10 each additional document		2002
	Certified Copies	$5 (1st pg); $2 each additional page		2002
	Non-standard document fee	$25 in addition to regular recording fee		2002
	Notice of Satisfaction	No Fee		2002
	Plats	$21.00		2002
	Right-of-Way Plans/Highway Maps	21; $5 each additional		2002

* Any fee changes will be included in this column;
a blank beside each fee means there is no fee change in FY 2018-19

Commissioner Approved Fee Schedule - FY 2018-19

Department/Program	Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
	Plat copy (uncertified)	$3.00		2002
	Certified copy of plats	$5		2002
	UCCs	$38, $45 if more than 2 pgs +$2/page over 10 pgs		2001
	UCC searches	$30 per debtor name + $1/page for copies		2001
	Excise/Revenue Stamps	$2 per $1000 based on purchase price		1992
	Conformed Copy	$5		2002
	Marriage License	$60		2009
	Marriage License Corrections	$10		2002
	Process Delayed Marriages	$20		2002
	Certified Copies, Births, Deaths, Marriages Certificates	$10		2002
	Laminated copy of Birth Certificates	$12		2002
	Process Amendments Births/Deaths	$10 + $15 to NC Vitals Records		2002
	Process Legitimation	$10		2002
	Delayed Birth Registration	$20		2002
	Notary Public Qualification	$10		2002
	Notarization per Signature	$5		2002
	Notary Certification	$3 per document		2002
	Copy Work	15 cents per page		2010
	Mylar plat copy	$5		Early 1980s
	Issuance of Plat Copy Key	$5		2002
	Duplicate Marriage License	$10		2000
	Historical Records	$1		Early 1980s
	CRT print-out	15 cents per page		2010
	Computer tapes	$10 per tape		1997

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Commissioner Approved Fee Schedule - FY 2018-19

Department/Program	Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
Planning				
Engineering	Plan Review	$300 minimum, $500 for greater than 1000 linear feet of utility or residential greater than 20		2012
	Construction Observation	$1 per linear foot of utility		2012
	Tap Reinspection Fee	$100.00		2011
Current Planning fees	Comprehensive Plan Amendment			
	Text Change	$500.00 staff review fee, $800.00 Legal advertisement	**Legal Advertisement $1,000**	2018
	Future Land Use Map Change	$500.00 + $50.00/acre of impacted property, area staff review fee, $800.00 Legal advertisement, $30.00 sign posting, $1.00 first class mail fee for each individual parcel required to be notified of the Planning Board meeting and public hearing associated with the review request	**Legal Advertisement $1,000**	2018
	Unified Development Ordinance			
	Text Amendments	$500.00 staff review fee, $800.00 Legal advertisement (i.e. newspaper ads)	**Legal Advertisement $1,000**	2018
	Zoning Atlas Amendment			
	Rezone to General Use Residential	$500.00 staff review fee, $800.00 Legal advertisement, $30.00 sign posting, $1.00 first class mail fee for each individual parcel required to be notified of the Planning Board meeting and public hearing associated with the review request	**Legal Advertisement $1,000**	2018

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Commissioner Approved Fee Schedule - FY 2018-19

Department/Program			Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
			Rezone to General Use Nonresidential	$2000.00 staff review fee including an		2016
			Special Use			
			Class A	$1,100.00 staff review fee, $800.00 Legal advertisement, $30.00 sign posting, $1.00 first class mail fee for each individual parcel required to be notified of the Neighborhood meeting for all non telcommunication facility permit requests / $1.00 first class mail fee for each individual parcel required to be notified of the Planning Board meeting and Public Hearing associated with the review of the request	**Legal Advertisement $1,000**	2018
			Class B	$560.00 staff review fee, $800.00 Legal advertisement, $30.00 sign posting, $1.00 first class mail fee for each individual parcel required to be notified of the Neighborhood meeting for all non telcommunication facility permit requests / $1.00 first class mail fee for each individual parcel required to be notified of the Public Hearing	**Legal Advertisement $1,000**	2018
			Re-Inspection Fee	**Residential: $50; Non-Residential: $150**		**NEW**
			Zoning Fees: Telecommunication Towers			2015
			Master Telecommunication Plan Amednment Requests	$200.00		2015
			Telecommunication Tower, Special use Permit Class A	$2,500.00	**Change the Title to: "Zoning Permit Review Fee - Telecommunication Tower Class A" No rate increase.**	2018
			Escrow Account	Consultant Review Fee $7,500.00		2016
			Telecommunication Tower, Special use Permit Class B	$1,500.00	**Change the Title to: "Zoning Permit Review Fee - Telecommunication Tower Class B" No rate increase.**	2018
			Escrow Account	Consultant Review Fee $7,000.00		2016
			Co-Location Fee	Co-Location Consultant Review Fee $1,000.00		2016
			Zoning Review Fee (building permite)	$100.00		2015

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Commissioner Approved Fee Schedule - FY 2018-19

Department/Program	Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
	Rezone to Conditional Use District	$3000.00 staff review fee (includes rezoning and Class A Special Use Permit Fee), $800.00 Legal advertisement, $30.00 sign posting, $1.00 first class mail fee for each individual parcel required to be notified of the Neighborhood meeting, the Planning Board meeting, and public hearing associated with the review request. If application proposes a Major Subdivision, then the following additional fees shall be required: $750.00 additional staff review fee plus $50.00 an acre fee for projects that do not include an affordable housing component, $25.00 an acre fee for projects that do include an affordable housing component.	**Legal Advertisement $1,000**	2016
	Rezone to Conditional Zoning District	$2000.00 staff review fee (involves rezoning application only), $800.00 Legal advertisement, $30.00 sign posting, $1.00 first class mail fee for each individual parcel required to be notified of the Neighborhood meeting, the Planning Board meeting, and public hearing associated with the review request. If application proposes a Major Subdivision, then the following additional fees shall be required: $750.00 additional staff review fee plus $50.00 an acre fee for projects that do not include an affordable housing component, $25.00 an acre fee for projects that do include an affordable housing component.	**Legal Advertisement $1,000**	2016
Board of Adjustment	Residential Variance/Appeal	$340.00 staff review fee, $800.00 legal advertisement, $5.00 certified mailing fee for each individual parcel required to be notified of request	**Legal Advertisement $1,000**	2011

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Commissioner Approved Fee Schedule - FY 2018-19

Department/Program			Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
			Nonresidential Variance/Appeal	$540.00 staff review fee, $800.00 legal advertisement, $5.00 certified mailing fee for each individual parcel required to be notified of request	**Legal Advertisement $1,000**	2011
		Subdivision	Concept Plan	$140.00 staff review fee		2011
			Final Plat	$140.00 staff review fee		2011
			Re-approval	$100.00 staff review fee		2011
			Major Subdivision			
			Concept Plan	$310 staff review fee, $30.00 sign posting for Neighborhood Information meeting, $1.00 Neighborhood Information meeting mailing fee for each individual parcel required to be notified of request		2011
			Preliminary	$600.00 staff review fee, $800.00 legal advertisement		2011
			Final	$500.00		2001
			Re-approval	$500.00 staff review fee		2011
			Modification of approved subdivision - preliminary or final plat	$500.00 staff review fee, $800.00 legal advertisement if BOCC review/approval of modification is required		2011
			Zoning Compliance Permits and Site Plan			
			Zoning Compliance Permit for single family/duplex residential structure(s)	$30.00		2011
			Single-family site plan associated with Conditional Use or Conditional Zoning approval	$1,000.00 staff review fee		2011
			Multi-family site plan associated with Conditional Use or Conditional Zoning approval	$1,000.00 staff review fee		2011

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Commissioner Approved Fee Schedule - FY 2018-19

Department/Program	Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
	Nonresidential - Certification Required	$1,000.00 staff review fee plus, $20.00 per 100 square feet of proposed office/institutional building area, $25.00 per 100 square feet of industrial/warehouse building area, $30.00 per 100 square foot of proposed commercial/retail building area. If project is associated with a Conditional Use or Conditional Zoning approval, an additional $250.00 staff review shall apply to the project		2016
	Home Occupation Plan Review	$90.00		1997
	EDD Site Plan	$1,000.00 plus $10.00 per square feet of proposed building area. If project is associated with a Conditional Use, Conditional Zoning, or Special Use Permit then an additional $250.00 staff review fee shall apply		2011
	Signs - not associated with a site plan review or approval	$25 + $2/sq. ft.		2001
	Major (engineering modifications to the site plan, including major changes in site planning)	$500.00		2001
	Minor (additions to or deletions from the site plan modification)	$250.00		2001
	Administrative approvals, including one-year extensions to approved site plans	$250.00		2001

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Commissioner Approved Fee Schedule - FY 2018-19

Department/Program	Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
	Miscellaneous			
	Review of Traffic Impact study associated with project	$250.00 in addition to established project review fee, if any		2011
	Review fee for projects located within Major Transportation Corridor Overlay District	$200.00 in addition to established project review fee, if any		2011
	Partial Width Right Of Way request	$125.00 staff review fee, $800.00 legal advertisement, $30.00 sign posting, $5.00 certified mailing fee for each individual parcel required to be notified of request		2011
	Vacation of rights-of-way/release of easements per vacation or release (includes advertising)	$250.00 staff review fee, $800.00 legal advertisement, $30.00 sign posting, $5.00 certified mailing fee for each individual parcel required to be notified of request		2011
	Payment-in-Lieu of Parkland Dedication			
	Community Park	$422/lot		1996
	District Park	$455/lot		1996
	Hire outside consultants	Cost + 15%		2001
	Land Use Plan Map	$1.00		1989
	Airport Study	$5.00		1989
	Water Resources Task Force	$4.25		1989
	Street Study	No Charge		1989
	Road Map	$2.00		1989
	Road Map (large)	$6.00		1989
	Aerial Photos	$1.00		1989
	Topo Maps	$1.50		1989
	Other Maps	$1.00		1989
	Inventory of Sites	$3.50		1989
	Inventory of Natural/wildlife etc	$10.00		1989

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Commissioner Approved Fee Schedule - FY 2018-19

Department/Program			Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
			Photo Copies (Small Area Plans, JPA Land Use Plan, and all other documents and reports)	$0.10 per page duplexed B&W; $0.50 per page duplexed Color		2011
			Master Recreation/Parks Plan	$10.00		1989
			New Hope Corridor Plan	$4.00		1996
			Historic Preservation Element	$10.00		1996
			Flexible Development Standards	$5.00		1996
			2030 Comprehensive Plan	$25.00 B&W; $125.00 Color		2011
			Unified Development Ordinance (UDO)	$40.00 B&W; $200.00 Color		2011
			Copy of Map 8.5 x 11	$3.00; additional copy $2.00		2011
			Copy of Map 11x17	$5.00; additional copy $3.00		2011
			Copy of Map 18x24	$10.00		2011
			Copy of Map 24x32	$15.00		2011
			Copy of Map 30x40	$25.00		2011
			Custom Map 24x32 (Using Existing Data)	$30.00		2011
			Custom Data/Map 24x32 (Creation of New Data)	$30.00/hour		2011
			CD	$10.00		2011

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Commissioner Approved Fee Schedule - FY 2018-19

Department/Program	Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
Erosion Control Fees	Erosion Control Plan Review			
	Intense urban	$507.00 per acre		2001
	Urban	$272.00 per acre		2001
	Rural	$158.00 per acre		2001
	Land Disturbance (Grading) Permits			
	Intense Urban	$1,241.00 per acre		2001
	Urban	$646.00 per acre		2001
	Rural	$310.00 per acre		2001
	Private Roads	$155.00		1998
	Storm water Management Plans	$500.00		2011
	Surface Water Identification (SWID) field work.	Stream Origin and Intermittent/Perennial Determinations 1-2 determinations/site $200 3-6 determinations/site $500 7-9 determinations/site $1000 10-12 determinations/site $1200 13-16 determinations/site $1500 17-19 determinations/site $2000		2012
	Infill /redevelopment	Flat fee of $10,000 for projects less than 5 acres. 5 acres or greater use intense urban		2011
Inspection fees Building	*Schedule A*			
	New Residential (1&2 family)	$0.357/sq. ft. (all trades included)	**$0.394/sq. ft. (all trades included)**	2014
	Building	0.145/sq. ft.	**0.160/sq. ft.**	2014
	Electrical	0.067/sq. ft.	**0.074/sq. ft.**	2014
	Plumbing	0.067/sq. ft.	**0.074/sq. ft.**	2014
	Mechanical	0.078/sq. ft.	**0.086/sq. ft.**	2014
	Plan Review	0.184/sq. ft. $10.00 min. 12% surcharge for Hillsborough	**0.203/sq. ft. $25.00 min. 12% surcharge for Hillsborough**	2014
	Schedule B			
	Residential Renovations and Accessory Structures (1&2 family)	$0.23 per square foot		2006
	Building	0.265/sq. ft.	**0.293/sq. ft.**	2014
	Electrical	$75.00	**$83.00**	2014

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Commissioner Approved Fee Schedule - FY 2018-19

Department/Program	Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
	Plumbing	$75.00	**$83.00**	2014
	Mechanical	$75.00	**$83.00**	2014
Plan Review	0.184/sq. ft. $15.00 min. 12% surcharge for Hillsborough		**0.203/sq. ft. $25.00 min. 12% surcharge for Hillsborough**	2014
	Schedule C			
	Mobile/Modular Homes			
	Singlewide			
	Building	$100.00	**$110.00**	2014
	Electrical	$63.00	**$70.00**	2014
	Plumbing	$45.00	**$50.00**	2014
	Mechanical	$45.00	**$50.00**	2014
	Doublewide			
	Building	$150.00	**$166.00**	2014
	Electrical	$63.00	**$70.00**	2014
	Plumbing	$45.00	**$50.00**	2014
	Mechanical	$45.00	**$50.00**	2014
	Triplewide			
	Building	$175.00	**$193.00**	2014
	Electrical	$63.00	**$70.00**	2014
	Plumbing	$63.00	**$70.00**	2014
	Mechanical	$63.00	**$70.00**	2014

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Commissioner Approved Fee Schedule - FY 2018-19

Department/Program	Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
	Quadwide			
	Building	$200.00	**$221.00**	2014
	Electrical	$63.00	**$70.00**	2014
	Plumbing	$63.00	**$70.00**	2014
	Mechanical	$63.00	**$70.00**	2014
	Schedule D			
	New Commercial-per square foot			
	Residential (apartments)			
	Building	$0.219	**$0.242**	2014
	Electrical	$0.097	**$0.107**	2014
	Plumbing	$0.097	**$0.107**	2014
	Mechanical	$0.077	**$0.085**	2014
	Storage			
	Building	$0.077	**$0.085**	2014
	Electrical	$0.059	**$0.065**	2014
	Plumbing	$0.059	**$0.065**	2014
	Mechanical	$0.077	**$0.085**	2014
	Assembly			
	Building	$0.164	**$0.181**	2014
	Electrical	$0.089	**$0.098**	2014
	Plumbing	$0.089	**$0.098**	2014
	Mechanical	$0.077	**$0.085**	2014
	Institutional			
	Building	$0.305	**$0.337**	2014
	Electrical	$0.150	**$0.166**	2014
	Plumbing	$0.150	**$0.166**	2014
	Mechanical	$0.153	**$0.169**	2014
	Business			
	Building	$0.219	**$0.242**	2014
	Electrical	$0.104	**$0.115**	2014
	Plumbing	$0.104	**$0.115**	2014
	Mechanical	$0.098	**$0.108**	2014
	Mercantile			

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Commissioner Approved Fee Schedule - FY 2018-19

Department/Program			Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
			Building	$0.150	**$0.166**	2014
			Electrical	$0.074	**$0.082**	2014
			Plumbing	$0.074	**$0.082**	2014
			Mechanical	$0.067	**$0.074**	2014
			Hazardous			
			Building	$0.114	**$0.126**	2014
			Electrical	$0.048	**$0.053**	2014
			Plumbing	$0.048	**$0.053**	2014
			Mechanical	$0.067	**$0.074**	2014
			Factory/Industrial			
			Building	$0.114	**$0.159**	2014
			Electrical	$0.048	**$0.053**	2014
			Plumbing	$0.048	**$0.053**	2014
			Mechanical	$0.067	**$0.074**	2014
			Educational			
			Building	$0.219	**$0.242**	2014
			Electrical	$0.104	**$0.115**	2014
			Plumbing	$0.104	**$0.115**	2014
			Mechanical	$0.098	**$0.108**	2014

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Commissioner Approved Fee Schedule - FY 2018-19

Department/Program	Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
	Commercial Plan Review	0.0322 per square foot per project <5000 sq ft ($82.50 minimum)	**0.034 per square foot per project <5000 sq ft ($150. minimum)**	2014
		0.0253 per square foot 5000-20,000 sq ft	**0.027 per square foot 5000-20,000 sq ft**	2014
		0.01955 per square foot 20,000-150,000 sq ft	**0.205 per square foot 20,000-150,000 sq ft**	2014
		0.0127 per square foot >150,000 sq ft	**0.013 per square foot >150,000 sq ft**	2014
		(Additional 11% Town of Hillsborough)	**(Additional 12% Town of Hillsborough)**	2006
	Commercial Renovations and Alterations	Building $150 + .316 per sf; Electrical $100.00; Plumbing $100.00; Mechanical $100.00	**Building $165 + .349 per sf; Electrical $110.00; Plumbing $110.00; Mechanical $110.00**	2014
	Schedule E			
	Miscellaneous Bldg Inspections	*Commercial* *Residential*	***Commercial*** ***Residential***	
	Moving Building	$100.00 $100.00	**$110.00** **$110.00**	2014
	Building Demolition	$100.00 $100.00	**$110.00** **$110.00**	2014
	Change of Occupancy/Use	$100.00	**$110.00**	2014
	Communication Tower			
	Building	$23.00/ft.	**REMOVE - NOT USED**	2014
	Electrical	$150.00	**REMOVE - NOT USED**	2014
	Swimming Pools		***Commercial*** ***Residential***	2012
	Commercial	$100.00	**$110.00** **$110.00**	2014
	Residential	$100.00	**$110.00** **$110.00**	2014
	Woodstove/Fireplace		***Commercial*** ***Residential***	
	Commercial	$50.00	**$55.00** **$55.00**	2014
	Residential	$50.00	**$55.00** **$55.00**	2014
	Prefabricated Utility Bldgs.			
	Commercial	Calculated under storage capacity		
	Residential	$100.00	**$110.00**	2014
	Signs	$100.00	**$110.00**	2014
	Schedule F			
	Miscellaneous Electrical	*Commercial* *Residential*	***Commercial*** ***Residential***	

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Commissioner Approved Fee Schedule - FY 2018-19

Department/Program	Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
Electrical Inspections	Temporary Serv 60 amp	$50.00 $50.00	**$55.00 $55.00**	2014
	Temporary Serv 60A-100A	$50.00 $50.00	**$55.00 $55.00**	2014
	Sign Inspections	$50.00 $50.00	**$55.00 $55.00**	2014
	Gasoline Pumps	$50.00	**$55.00**	2014
	Miscellaneous Inspections	$100.00 $100.00	**$110.00 $110.00**	2014
	Schedule G			
	Electrical Service Changes	*Commercial Residential*	*Commercial Residential*	
	Single Phase			
	60-100A	$100.00 $100.00	**$110.00 $110.00**	2014
	125-200A	$125.00 $125.00	**$138.00 $138.00**	2014
	400A	$150.00 $150.00	**$165.00 $165.00**	2014
	Three Phase			
	150-200A	$150.00 $150.00	**$165.00 $165.00**	2014
	400 A	$200.00 $200.00	**$221.00 $221.00**	2014
	Schedule H	*Commercial and Residental*	*Commercial and Residental*	
	Electrical Service	Single Phase Three Phase	**Single Phase Three Phase**	
	30-60A	$50.00 $125.00	**$55.00 $138.00**	2014
	70-100A	$125.00 $125.00	**$138.00 $138.00**	2014
	125A	$150.00 $150.00	**$165.00 $165.00**	2014
	150A	$175.00 $200.00	**$195.00 $220.00**	2014
	200A	$180.00 $225.00	**$200.00 $250.00**	2014
	300A	$190.00 $250.00	**$190.00 $250.00**	2014
	400A	$225.00 $300.00	**$250.00 $330.00**	2014
	600A	$300.00 $350.00	**$330.00 $385.00**	2014
	800A	$350.00 $475.00	**$385.00 $525.00**	2014
	1000A	$475.00 $625.00	**$525.00 $690.00**	2014
	1200A	$625.00 $700.00	**$690.00 $775.00**	2014
	1400A	$675.00 $900.00	**$745.00 $995.00**	2014
	1600A	$700.00 $1,200.00	**$775.00 $1,325.00**	2014
	Over 1600A	$110/100A $140/100A	**REMOVE $155/100A**	2014

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Commissioner Approved Fee Schedule - FY 2018-19

Department/Program	Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
Plumbing fees	*Schedule I*			
	New Construction	Based on square footage, see schedule A and B		
		Commercial *Residential*	***Commercial*** ***Residential***	
	Water Heater Installation	$100.00 $100.00	**$110.00** **$110.00**	2014
Mechanical Inspections	*Schedule J*			
	Residential Mechanical			
	Installation ea addt'l system	$50.00	**$55.00**	2014
	Replacement of one system	$150.00	**$165.00**	2014
	Schedule K			
	Non-residential/ Commercial			
	Commercial Cooling			
	First unit	$150.00	**$165.00**	2014
	Each additional Unit	$50.00	**$55.00**	2014
	Replacement of System	$150.00	**$165.00**	2014
	Commercial Heating			
	First Unit	$150.00	**$165.00**	2014
	Each additional Unit	$50.00	**$55.00**	2014
	Replacement of System	$150.00	**$165.00**	2014
	Commercial Heat/Cool Combine			
	First Unit	$150.00	**$165.00**	2014
	Each additional Unit	$50.00	**$55.00**	2014
	Replacement of System	$150.00	**$165.00**	2014
	Commercial Ventilation/Exhaust			
	One System	$150.00	**$165.00**	2014
	Each additional	$50.00	**$55.00**	2014
	Hood fan comm. cooking equip	$100.00	**$110.00**	2014
	Commercial Cooking (one)	$150.00	**$165.00**	2014
	Each additional	$52.50	**$58.00**	2014
	Commercial Reinspection Fee	$100.00	**$110.00**	2014

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Department/Program	Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
General	Refunds	$38.50	**$42.50**	
	Issue Certificate of Occupancy	$15.00	**$16.00**	2014
	Permit Renewal	$50.00	**$55.00**	2014
	Day Care Permits (existing building new occupancy	$100.00	**$110.00**	2014
	Day Care Reinspection	$100.00	**$110.00**	2014
	Sprinkler system	$210.00	**$221.00**	2014
	Temporary Electrical Final Inspection-Residential	$75.00	**$83.00**	2014
	Temporary Electrical Final Inspection-Commercial	$100.00	**$110.00**	2014
	Fire Alarm system	$200.00	**$220.00**	2014
	Archive research (per project)	$20.00	**$22.00**	2014
	Grease trap installation	$100.00	**$110.00**	2014
	Reinspection fee (no charge for 1st rejection per trade) - Residential	$100.00	**$110.00**	2014
	Temporary tents	$100.00	**REMOVE**	2014
	Application Fee (4)	**$0.00**	**$50.00**	**NEW**
	Technology Fee (4)	**$0.00**	**2%**	**NEW**
	Work started with no permits are charged double fees			1986

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Commissioner Approved Fee Schedule - FY 2018-19

Department/Program	Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
Emergency Medical	Emergency Response			
Emergency Management				
	Basis Life Support (Non-Emergency)	$300.00		2005
	Basis Life Support (Emergency)	$375.00		2011
	Advanced Life Support-1 (Non-Emergency)	$400.00		2005
	Advanced Life Support-1 (Emergency)	$475.00		2011
	Advanced Life Support -1 (Non-Transport)	$150.00		2005
	Advanced Life Support -2 (Emergency)	$575.00		2011
	Advanced Life Support -2 (Non-Transport)	$225.00		2005
	EMS Franchise Application Fee	$1,275.00		2011
	EMS Franchise Compliance Fee	$300.00		2011
	EMS Franchise Renewal Fee	$150.00		2011
	Mileage	7.50/mile		2005
	Special Event Coverage			
	Additional EMT Standby	$40.00/hour (3 hour minimum)		2007
	Paramedic Standby	$55.00/hour (3 hour minimum)		2007
	Ambulance Standby w/ 2 EMTs	$90.00/hour (3 hour minimum)		2005
	Ambulance Standby w/ 1 Paramedic and 1 EMT	$100.00/hour (3 hour minimum)		2007
	Telecommunicator Standby	$40.00/hour (3 hour minimum)		2005
	Clerical Staff Standby	$20.00/hour (3 hour minimum)		2005
	EM Senior Officer Standby	$40.00/hour (3 hour minimum)		2005
	EMS Physician Standby	$85.00/hour (3 hour minimum)		2005
Fire Marshal	Fire Inspections (by facility type)	See Appendix B		
	Assembly			1996
	Business			1996
	Church/Assembly			1996
	Daycare facility			1996
	Educational, private			1996
	Foster Care Home			1996
	Hazardous			1996
	Industrial			1996
	Institutional			1996
	Mercantile			1996
	Residential(Common Areas)			1996

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Commissioner Approved Fee Schedule - FY 2018-19

Department/Program	Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
	Storage			1996
	Fees below are to cover the cost of **Mandatory and Optional Permits** under the 2009 NC Fire Code (5310-435299), including staff hours to review plans, issue permits, and inspect locations			
	Amusement Buildings	$50.00		2011
	Battery Systems	$50.00		2011
	Carnivals & Fairs	$50.00		2011
	Combustible Dust	$50.00		2011
	Compressed Gas	$50.00		2011
	Covered Mall Bldg	$50.00		2011
	Cutting & Welding	$50.00		2011
	Exhibit/Trade Show	$50.00		2011
	Explosives/Blasting	$100.00		2011
	30 day Renewal for Explosives/Blasting	$50.00		2011
	Flammable/Combustible	$50.00		2011
	Tank Install/Removal	$50.00		2011
	Tank Install/Removal per additional tank	$25.00		2011
	Floor Finishing	$50.00		2011
	Fumigation/Thermal Fog	$50.00		2011

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Commissioner Approved Fee Schedule - FY 2018-19

Department/Program			Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
			Hazardous Materials	$100.00		2011
			High-Piled Storage	$50.00		2011
			Liquid Fuel Vehicle in Building	$50.00		2011
			LP Gas	$50.00		2011
			Open Burning	$50.00		2011
			Open Flame/Torches	$50.00		2011
			Open Flame/Candles	$50.00		2011
			Places of Assembly	$50.00		2011
			Private Fire Hydrant	$50.00		2011
			Pyrotechnics/Fireworks	$50.00		2011
			Pyroxylin Plastics	$50.00		2011
			Refrigeration Equipment	$50.00		2011
			Repair Garage/FCL Disp.	$50.00		2011
			Rooftop Heliports	$50.00		2011
			Spraying/Dipping	$50.00		2011
			Scrap Tire Storage	$50.00		2011
			Temp. Tents/Canopy (per)	$50.00		2011
			Tire-Rebuilding Plants	$50.00		2011
			Waste Handling	$50.00		2011
			Wood Products	$50.00		2011
			Mulch Pile	$50.00		2011
			Out of Service Exit/Emergency Light	$50.00		2015
			Blocked Exit	$250.00		2015
			Out of Service Fire Alarm System	$250.00		2015
			Out of Service Sprinkler System	$250.00		2015
			Out of Service Kitchen Suppression	$250.00		2015
			Out of Service Clean Agent Suppression System	$250.00		2015
			Nuisance Fire Alarms	$50.00		2015
			Stop Work Order Fine	$50.00		2015
			Failure to obtain proper permit	$ Double Amount of Permit		2017
			Public Education & Orange County Facilities	$ amount per square footage		2015
			Fees below are to cover the cost of **Required Construction Permits** under the 2009 NC Fire Code (5310-435299) including staff hours to review plans, issue permits, and inspect locations for compliance.			

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Commissioner Approved Fee Schedule - FY 2018-19

Department/Program			Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
			Auto Fire Extinguishing System	$100.00		2011
			Fire Pump	$100.00		2011
			Industrial Ovens	$50.00		2011
			Spraying/Dipping	$50.00		2011
			Compressed Gas	$50.00		2011
			Flammable/Combustible	$50.00		2011
			LP Gas	$50.00		2011
			Standpipe Systems	$100.00		2011
			Fire Alarm/Detect. Install	$100.00		2011
			Hazardous Materials	$50.00		2011
			Private Fire Hydrant	$50.00		2011
			Tents/Membranes	$50.00		2011
			Fire Extinguisher Class	$20.00		2011
			Fit Testing	$50.00		2011
			ABC Permit Inspections	Based on Square Foot		2011
			Hazardous Materials Mitigation	Fee Charged at Hourly Rate		2011

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Commissioner Approved Fee Schedule - FY 2018-19

Department/Program	Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
Sheriff	Out of State Officer Fee	$100.00		2006
	Instate Officer	$30.00		2012
	Gun Permits	$5.00		1982
	Work Release	$25.00		2012
	Report and Records Copies	$2.00		1986
	Fingerprint Cards	$20.00		2012
	Laminating	$5.00		1986
	Concealed Weapons Permits	$80.00 ($35 state $45 county)		2012
	Concealed Weapons Permits-Renewal	$75.00		2012
	Federal Inmates	$66.00		2012
	State Inmates	$14.50 per day		
	Commission on executions	5% 1st $500 and 2.5% on balance		1968
	Weekenders	$25.00		2012
Efland Sewer	Tap Fees	$1,300 connection fee + cost of public service stub out		2011
	User Monthly Rates	$13.39 per 1000 gal., 2000 gal. minimum		2013
Animal Services				
Administration	Pet Tax-Sterilized Cats and Dogs	$10.00		2010
	Pet Tax-Non Sterilized Cats and Dogs	$30.00		2010
	Pet Tax-Dogs and Cats under 6 months of age	$10.00		2012
	Pet Tax-Late Fee	$5.00		2012
	Pet Tax-Sterilized Waiver for Seniors	$0.00		2012
	6-Month Waiver of Pet Tax- Sterilized Foster Animals of Approved Rescue Groups	6-Month Waiver of Pet Tax- Sterilized Foster Animals of Approved Rescue Groups		2017
	Pet Tax-Sterilized Waiver for Citizens Receiving Public Assistance	Pet Tax-Sterilized Waiver for Residents Receiving Public Assistance including Homeless individuals-- $0.00		2017
Animal Control	*Civil Penalties/Fines*			
	failure to vaccinate	$200.00		2008
	failure to license	$200.00		2008
	public nuisance violations	$50,100,200,300,400.00		2008
	mistreatment	$200.00		2008

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Commissioner Approved Fee Schedule - FY 2018-19

Department/Program	Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
	failure to wear rabies tag	$50.00		2011
	Violating Vicious Animal Requirements	$500.00		3/1/2016
	Declaring an Animal Vicious	$100.00		3/1/2016
	Failure to Pay Civil Penalty (Generally)	$25.00		3/1/2016
	Failure to Pay Civil Penalty for No Rabies Vacc	$100.00		3/1/2016
	Public Nuisance Violation	$100, $200, $400		3/1/2016
	Failure to Allow a Kennel Inspection	$25.00		3/1/2016
	Violation of Restrictions for Display Wild Animal	$250.00		3/1/2016
	Violation of Restrictions for Keeping Wild Anima	$50.00		3/1/2016
	Inspections for Vicious Animals **(5)**	$25.00	**$50.00**	3/1/2016
	Kennel Permits **(5)**	$50.00	**$100.00**	2007

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Commissioner Approved Fee Schedule - FY 2018-19

Department/Program	Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
Animal Shelter	*Adoption Fees*			
	Cat Adoption Fees	$100.00		2017
	Kitten Adoption Fees (5 mo. and under)	$110.00		2017
	Special Cat Adoption	$55.00		2017
	Multiple Cat Adoption-Peak Season	$0.00		2015
	Special Event Cat Adoption Fee	$0.00 - $110.00		2017
	Senior Citizen Cat Adoption Fee	$25.00		2012
	Dog Adoption Fee	$120.00		2017
	Puppy Adoption Fee (5 mo. and under)	$135.00	**$150.00**	2017
	Special Event Dog Adoption Fee	$0.00 - $135.00		2017
	Special Dog Adoption	$65.00		2017
	Senior Citizen Dog Adoption Fee	$30.00		2012
	Veterinary Exam	$50.00		2012
	Care of Medical Condition	$20.00-$60.00		2012
	Daily Medication Administration	$5.00		2012
	Replacement of Rabies Tag/Certificate	$3.00		2012
	Boarding Fee for stray animals	$12.00/day		2017
	Protective Custody Board Fee	Protective Custody Board Fee Including Homeless Individuals-Board Fee--$0.00		2017
	Protective Custody Shelter Redemption Fee	Protective Custody Shelter Redemption Fee Including Homeless Individuals-Board Fee--		2017
	Boarding Fee for Euthanized Quarantine	$0.00		2015
	Bite Quarantines	$15.00 per day	**$18.00 per day**	2012
	Rabies Shots (shelter)	$10.00		2007
	Rabies Shots (low-cost clinics)	$10.00		2010
	Daily Board-cruelty/seizure/court hold	$18.00		2017
	Small and Other Animals	Varies on Type of Animal ($5 to $250)		2011
	Placement Partner Sterilization	$30.00 neuter, $60.00 spay		2009
	Owner surrender for euthanasia	$50.00	**$60.00**	2010
	Large animal trailer transport	$35.00		2010
	Field Surrenders	$25.00		2017
	Redemption for Impoundment Sterilized	$25, $50, $100, $200		3/1/2016
	Redemption for Impoundment Reproductive	$50, $100, $200, $400		3/1/2016
	Out of County Animal Surrender Fee (6)	**$60.00**	**$100.00**	**2017**
	Elective Microchip Fee	$35 per Microchip		2017
	Sale of Goods - Cat Carriers	$5.00		2014

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Commissioner Approved Fee Schedule - FY 2018-19

Department/Program	Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
	Livestock Daily Board Fee (Horses and other Large Animals)	$25.00		2017

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Commissioner Approved Fee Schedule - FY 2018-19

Department/Program	Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
Health Department				
Environmental Health	*Soil Analysis/Improvement Permit*			
	Single Family Units <601 Gallons per day. Less than 2 acres	$435.00	**$485.00**	2016
	Single Family Units >600 Gallons per day	$390 + $85 per 600 GPD or fraction of additional WW flow >600 GPD		2015
	Non-domestic WW	Fee increases by 50% over the total permit fee of a comparably sized domestic WW system		2006
	Authorization to construct WW system			
	Single Family Units <600 Gallons per day. Less than 2 acres	$360.00		2017
	Single Family Units >600 Gallons per day	$290 + $180 per 600 GPD or fraction of additional WW flow >600 GPD		2015
	Non-domestic WW	Double fee for comparably sized domestic WW system		2006
	Other Misc. Activities			
	Improvement Permit (lot w/existing home)	$485.00		2017
	Permit Site Revision	$175.00		2017
	Existing System Inspection(requiring a field visit)	$175.00		2017
	Existing System Authorizations (Office authorization, no field visit required)	$35.00		2017
	Mobile Home Park			
	1 to 25 spaces	$175.00		2017
	26 to 50 spaces	$240.00		2017
	51 and over spaces	$310.00		2017
	MH Space Reinspection	$95.00		2015
	Septic Tank Manufacturer Yard Inspection	$345.00		2017
	Septic Tank Contractor Registration Fee - New contractor (one time)	$280.00		2017
	Septic Tank Contractor Fee - Annual Renewal	$40.00		2017
	Failed Inspection/Reinspection	$45.00		2015
	Septic Tank Contractor Education Class Fee	$50.00		2006
	WTMP			
	Initial inspection	$175.00		2017
	Follow-up inspection	$95.00		2015

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Commissioner Approved Fee Schedule - FY 2018-19

Department/Program			Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
			Wells and Water Samples			
			Well permits	$595.00		2017
			Replacement Well Permit Refund (if original well abandoned within 30 days of construction)	-$280.00		2015
			Permit Site Review Revisions (IP, CA, Well)	$140.00		2015
		Microbiology				
			Total Cloiform P/A	$65.00		2016
			Total Cloiform MPN	$70.00		2016
			Fecal Coliform	$70.00		2016
			Fecal Coliform/Streptococcus	$0.00		2016
			Enterococcus, MPN	$70.00		2016
			Iron Bacteria	$70.00		2016
			Sulfur/Sulfate - Reducing	$80.00		2016
			Pseudomonas-MTF or MPN	$70.00		2016
			Heterotrophic Plate Count	$65.00		2016

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Commissioner Approved Fee Schedule - FY 2018-19

Department/Program	Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
Requested by Medical Professional				
	Total Coliform P/A	$65.00		2016
	Nitrate/Nitrite	$0.00		2016
	Full Inorganic Panel	$0.00		2016
	Existing Well Full Well Panel	$0.00		2016
	Pesticides	$0.00		2016
	Herbicides	$0.00		2016
	Petroleum Products	$0.00		2016
	Volatile Organic Chemicals	$0.00		2016
	Fluoride - Physician, Dentist request	$0.00		2016
	Radon Air Sample Kit - Radon	$20.00		2010
Inorganic Chemistry				
	Full Inorganic Panel - ***Only those referred by a physician will be $0***	$110.00		2015
	Hexavalent Chromium	$90.00		2016
	Coal Ash Panel	$110.00		2016
	Metals Panel	$100.00		2016
	Individual Metals	$85.00		2016
	Anions - FI,CI, Sulf	$70.00		2016
	Disinfection By-products	$70.00		2016
	Fluoride - Physician, Dentist request	$25.00		2015
	Nitrate/Nitrite	$70.00		2016
	Arsenic Speciation	$70.00		2016
Organic Chemistry				
	Pesticides - ***Only those referred by a physician will be $0***	$110.00		2015
	Herbicides - ***Only those referred by a physician will be $0***	$110.00		2015
	Petroleum Products - ***Only those referred by a physician will be $0***	$110.00		2015
	Volitile Organic Chemicals - ***Only those referred by a physician will be $0*** **(7)**	$0.00	**$110.00**	2015
	New Well Full Well Panel - ***Only those referred by a physician will be $0***	included in well permit		1/1/2015

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Commissioner Approved Fee Schedule - FY 2018-19

Department/Program	Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
	Existing Well Full Well Panel - ***Only those referred by a physician will be $0***	$110.00		2015
	Radon Air Sample Kit - Radon	$20.00		2010
	Tattoo Parlors			
	Tattoo Artist Annual Permit fee	$310.00		2017
	Swimming Pools			
	Swimming Pool Inspection	$310.00		2017
	Plan Review - Swimming Pools **(8)**	$310.00	**$350.00**	2017
	Reinspection of Pool/Spa**(8)**	$0.00	**$150.00**	**NEW**
	Annual/Year Round Pool/Spa Permit**(8)**	$0.00	**$350.00**	**NEW**
	Food Service			
	Plan review and permit fee - Temporary Food Establishment	$75.00		2010
	Plan Review - Food Service Establishment	$250.00		2010
	Shared Kitchen/Mobile Food Unit **(9)**	$0.00	**$100.00**	**NEW**
	Reinspection of Food Service Establishment	$0.00	**$50.00**	**NEW**
	Transitional Permit Plan Review	$0.00	**$100.00**	**NEW**

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Commissioner Approved Fee Schedule - FY 2018-19

Department/Program			Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
		ADA Code				
	Dental Health	D0150	Comprehensive Oral Evaluation	$80.00		2013
			Oral Evaluation for a patient under three years of age and counseling with primary caregiver **(26)**	$61.00		2015
		D0120	Periodic Oral Evaluation	$45.00		2013
		D0140	Limited Oral Evaluation	$69.00		2013
		D0170	Re-evaluation-limited, problem	$65.00		2013
		D9310	Consultation	$122.00		2013
		D0330	Panoramic Film	$100.00		2013
		D0270	BWX 1 Film	$26.00		2013
		D0272	BWX 2 Films	$41.00		2013
		D0273	Bitewings- thre films	$51.00		2013
		D0274	BWX 4 Films	$58.00		2013
		D0220	1st Intraoral PA Film	$26.00		2013
		D0230	Additional PA Film	$23.00		2013
		D0240	Intraoral Occulusal Film	$38.00		2013
		D0210	Full Mouth Series w BWX	$120.00		2013
		D1120	Prophy/Child under age 13	$61.00		2013
		D1110	Prophy/Adult age 13 and up	$82.00		2013
		D1203	Fluoride Varnish (age 13&under)	$33.00		2013
		D1204	Fluoride Varnish (age 13-20)	$33.00		2013
		D1206	Topical Fluoride varnish;therapeutic application for moderate to high caries risk patients	$39.00		2013
		D1351	Sealant/NEWLY ERUPTED TEETH	$49.00		2013
			Re-application of sealant	$49.00		2015
		D4342	Scale/Root Planing 1-3 teeth p/q	$167.00		2013
		D4341	Scale Root Planing 4> teeth p/q	$231.00		2013
		D4346	Scaling in presence of generalized moderate or severe gingival inflammation	$95.00		2017
		D4355	Full mouth Debridement	$168.00		2013
		D4910	Periodontal Maintenance	$127.00		2013
		D5411	**Adjust Complete Denture - lower**	**$0.00**	**$45.00**	**NEW**
		D6930	**Recement Bridge**	**$0.00**	**$100.00**	**NEW**
		D2140	Amal One Surface Prim/ Perm	$130.00		2013
		D2150	Amal Two Surface Prim/ Perm	$164.00		2013

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Commissioner Approved Fee Schedule - FY 2018-19

Department/Program			Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
		D2160	Amal Three Surface Prim/Perm	$198.00		2013
		D2161	Amal Four Surface Prim/Perm	$236.00		2013
		D2330	Resin One Surface Anterior	$148.00		2013
		D2331	Resin Two Surface Anterior	$183.00		2013
		D2332	Resin Three Surface Anterior	$227.00		2013
		D2335	Resin Four Surface Anterior	$288.00		2013
		D2390	Resin Comp. Crown Ant. Prim	$414.00		2013
		D2391	Resin Comp. 1sur.Post-Prim/Perm	$162.00		2013
		D2392	Resin Comp. 2sur.Post-Prim/Perm	$212.00		2013
		D2393	Resin Comp. 3sur.Posterior Perm	$261.00		2013
		D2394	Resin Comp.4+sur.Posterior Perm	$314.00		2013
		D9910	Application of Desensitizing Medicament	$57.00		2013
		D9911	Application of Desensitizing Resin for cervical and/or root surface per tooth	$70.00		2013
		D3220	Pulpotomy	$183.00		2013
		D2930	SSC Primary Tooth	$247.00		2013
		D2931	SSC Permanent Tooth	$298.00		2013
		D2932	Prebacricated Resin Crown	$323.00		2013
		D2934	Prefab.est.coat SSC prim. Tooth	$327.00		2013
		D2940	Sedative Filling	$113.00		2013
		D9110	Palliative Treatment	$115.00		2013
		D7140	Ext. Erupted Tooth Prim/Perm	$162.00		2013
		D7210	Extraction Surgical - 100+	$253.00		2013
		D7250	**Extract Root Tip**	**$0.00**	**$253.00**	**NEW**
		D7111	Ext. cornal remnants deciduous	$122.00		2013
		D7310	Alveoplasty extractions p/quad.	$270.00		2013
		D7311	Alveloplasty in conjunction with extraction 1-3 teeth per quadrant	$273.00		2013
		D7320	Alveloplasty not in conjunction with extraction 4 or more tooth spaces per quadrant	$404.00		2013

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Commissioner Approved Fee Schedule - FY 2018-19

Department/Program			Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
		D7321	Alveoplasty not in conjunction with extraction 1-3 tooth spaces per quadrant	$384.00		2013
		D2920	Recement Crown NOT cov. by MA	$100.00		2013
		D0470	Study Models	$104.00		2013
		D7510	I & D Minor Surgery	$217.00		2013
		D9951	Occulsal Adjustment Limited	$166.00		2013
		D9999	Fractured Tooth Txt.	$70.00		2013
		D3110	Pulp Cap-direct exp. Pulp MED	$76.00		2013
		D3120	Pulp Cap-indirect nearly exposed	$77.00		2013
		D7286	Biopsy Oral Tissue	$298.00		2013
		D2951	Pin Retention/tooth	$67.00		2012
		MED	Band & Loop/Quadrant Impress	$0.00		2013
		D1510	Band & Loop/Quadrant Deliver 209/25	$287.00		2013
		MED	Fixed Bilateral Impress	$0.00		2013
		D1520	**Space Maintainer-Removable, Unilateral**	**$0.00**	**$287.00**	**NEW**
		D1525	**Space Maintainer-Removable, Bilateral**	**$0.00**	**$287.00**	**NEW**
		D1550	**Recementation of Space Maintainer**	**$0.00**	**$57.00**	**NEW**
		D1555	**Removal of Fixed Space Maintainer**	**$0.00**	**$25.00**	**NEW**
		D1515	Fixed Bilateral Deliver 419/30	$393.00		2013
		D9940	Occlusal guard, by report minimize bruxism $274/95 lab	$549.00		2013
		D9941	Fabrication of Athletic Mouthguard	$236.00		2013
		D3310	Root Canal Therapy Anterior	$676.00		2013
		D3320	Root Canal Therapy Bicuspid	$780.00		2013
		D3330	Root Canal Therapy Molar	$943.00		2013
			Flat Fee Fabrication of Athletic Moutguard Projects	$17.00		2009
			Boil and Bite Mouthguards (students with braces)	$5.00		2007
			Minimum charge for dental visit	Sliding fee recommendation is to discontinue the $30 per preventative visit and $30 per procedure fee. Recommending to slide to 20% with a minimum of $30 per visit.		2013
		CPT Code				
	Personal Health	10060	Drainage of Skin Abscess	$117.00		2009
		10061	Drainage of Skin Abscess	$200.00		2009
		10080	Drainage of Pilonidal Cyst	$195.00		2009

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Commissioner Approved Fee Schedule - FY 2018-19

Department/Program			Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
		10120	Remove Foreign Body	$133.00		2009
		10140	Drainage of Hematoma/Fluid	$147.00		2009
		10160	Puncture Drainage of Lesion	$94.00		2008
		11000	Debride Infected Skin	$56.00		2009
		11055	Paring of corn/callus (1 lesion)	$46.00		2009
		11200	Remove Skin Tags	$89.00		2007
		11719	Trim Nail(s)	$22.00		2008
		11720	Debride Nail 1-5	$33.00		2008
		11730	Avulsion of Nail Plate	$97.00		2011
		11740	Drain Blood from Under Nail	$56.00		2009
		11976	Norplant (Remove)	$223.00		2008
		11981	Insertion, non-biodegradable drug	$250.00		2012
		11982	Removal, non-biodegradable drug	$154.00		2009
		11983	Removal, with reinsertion, non-biodegradable drug	$234.00		2009
		12001	Repair Superficial Wound(s) 2.5cm or less	$171.00		2008
		12002	Repair Superficial Wound(s) 2.6-7.5cm	$184.00		2009
		16000	Initial Burn(s) Treatment	$84.00		2009
		16020	Dsg and/or debridement, small	$97.00		2009
		17000	Destroy Benign/Premal Lesion	$72.00		2009
		17003	Destroy Lesions, 2-14	$18.00		2009
		17110	Destruct Lesion(s), 1-14	$109.00		2009
		17250	Chem. Caut of granulation tissue	$79.00		2009
		20550	Inject Single Tendon-Ligament-Cyst	$72.00		2009
		20551	Inject Single Tendon Orgin ? Insertion	$67.00		2009
		20552	Inject Single-Multi Trigger Pts, 1-2 Muscles	$67.00		2008
		20553	Inject Single-Multi Trigger Pts, 3+ Muscles	$78.00		2009
		20600	Drain/Inject, Small Joint or Bursa	$67.00		2008
		20605	Drain/Inject, Intermediate Joint or Bursa	$72.00		2007
		20610	Drain/Inject, Major Joint or Bursa	$84.00		2009
		26010	Drain Finger Abscess, Simple	$329.00		2009
		29130	Apply Finger Splint, Static	$44.00		2009

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Commissioner Approved Fee Schedule - FY 2018-19

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		30300	Remove foreign body intranasal	$244.00		2009
		30901	Control Nosebleed	$123.00		2009
		36415	Lab: Venipuncture	$18.00		2009
		36416	Capillary Puncture	$15.00		2012
		46083	Incise External Hemmorrhoids	$184.00		2009
		46600	Diagnostic Anoscopy	$100.00		2009
		51701	Insertion of non-dwelling bladder cath	$94.00		2009
		54050	Destroy Lesion (Male)	$315.00		2012
		54056	**Destruction of Lesion (Male) Simple Cryosurgery (10)**	**$0.00**	**$150.00**	**NEW**
		54060	**Treatment of Lesion (Male)(10)**	**$0.00**	**$155.00**	**NEW**
		54065	**Destruction of Lesion (Male) Extensive(10)**	**$0.00**	**$210.00**	**NEW**
		56405	Incision/Drainage of Vulva or Perineum	$140.00		2009
		56420	Incision/Drainage of Gland Abscess	$173.00		2009
		56501	Destroy Lesions (Female)	$260.00		2012
		57170	Diaphragm Fit	$95.00		2009
		57452	Colposcopy of the cervix (without biopsy)	$160.00		2012
		57454	Colposcopy of the cervix, with biopsy and endocervical curettage	$208.00		2012
		57455	Colposcopy of the cervix, with biopsy	$193.00		2012
		57456	Colposcopy of the cervix, with endocervical curettage	$183.00		2012
		58100	**Endometrial Biopsy(10)**	**$0.00**	**$85.88**	**NEW**
		58300	Insert Intrauterine Device (IUD)	$160.00		2012
		58301	IUD Removal	$200.00		2012
		59025	Fetal Non Stress	$90.00		2012
		59425	Antepartum package 4-6 visits	$1,900.44		2014
		59426	Antepartum package 7+ visits	$3,408.75		2014
		59430	Postpartum care only	$175.00		2012
		64435	Paracervical Block	$176.00		2008
		65205	Remove Foreign Body from External Eye	$67.00		2007
		69200	Remove Foreign Body from Outer Ear Canal	$140.00		2006
		69210	Remove Ear Wax	$67.00		2006
		80061	**Lipid Panel (Fasting) - UNC Lab**	$18.00		2006
		80101	**Urine Toxicology Screen (UNC Lab)**	$160.88		2010
		80178	**Lithium Level (UNC Lab)**	$9.46		2011

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		81000	U/A (W/Micro)	$28.00		2006
		81002	U/A (Dipstick Only)	$18.00		2006
		81025	Pregnancy Test	$15.00		2012
		82040	**Albumin Serum (UNC Lab Test)**	$6.00		2006
		82044	**Urine Micro-Albumin (UNC Lab)**	$4.18		2010
		82150	**Amylase (UNC Rate)**	$9.00		2006
		82239	Bile Acid Test	$93.00		2006
		82247	**Total Bilirubin (UNC Lab Test)**	$7.00		2006
		82248	**Direct Bilirubin (UNC Lab Test)**	$7.00		2006
		82251	**Neonatal Bilirubin (UNC Lab Test)**	$9.00		2006
		82270	Hemoccult	$11.00		2008
		82274	**Fecal Blood Screening Immunoassay(10)**	**$0.00**	**$21.82**	**NEW**
		82306	**Vitamin D 25 (UNC Lab)**	$71.00		2011
		82310	**Ca (UNC Lab Test)**	$7.00		2008
		82374	**CO2 (UNC Lab Test)**	$6.22		2014
		82435	**CL (UNC Lab Test)**	$6.00		2007
		82465	**Total Cholesterol (UNC Lab Test)**	$6.00		2006
		82565	**CREAT (UNC Lab Test)**	$7.00		2007
		82607	**B12 (UNC Lab Test)**	$21.00		2006
		82728	**Ferritin (UNC Lab Test)**	$19.00		2006
		82746	**Folate (UNC Lab Test)**	$20.00		2006
		82772	Fecal occult blood, single spec.	$10.00		2006
		82784	**Iga (UNC Lab)**	$13.58		2010
		82947	**GLU (UNC Lab Test)**	$5.00		2006
		82952	**GGT 3 HR**	$25.00		2012
		82977	**GGT (UNC Lab Test)**	$11.00		2006
		83001	**FSH (UNC Lab Test)**	$25.00		2006
		83002	**Luteinizing Hormone *UNC rate**	$25.00		2006
		83516	**Ttg (UNC Lab**	$16.85		2010
		83540	**Iron Profile (FE): IBC (UNC Lab Test)**	$9.00		2006
		83615	**LDH (UNC Lab Test)**	$8.00		2006
		83690	**Lipase (UNC Rate)**	$9.00		2006

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		83718	**Lipid Panel (Non-Fasting) HDL (UNC Lab Test)**	$11.00		2006
		83721	**LDL (UNC Lab Test)**	$13.00		2006
		84075	**ALK PHOS (UNC Lab Test)**	$7.00		2006
		84132	**K (UNC Lab Test)**	$6.00		2006
		84146	**Prolactin (UNC Lab)**	$27.00		2006
		84153	**PSA Screen (UNC Lab)**	$25.00		2006
		84153	**PSA Diagnostic (UNC Lab)**	$25.00		2006
		84155	**TP-Serum (UNC Lab Test)**	$5.00		2007
		84156	**TP-Urine (UNC Lab Test)**	$5.00		2006
		84295	**NA (UNC Lab Test)**	$6.12		2014
		84436	**Thyroxine (T4) - (UNC Lab Test)**	$8.00		2006
		84439	**Free T4 (UNC Lab Test)**	$12.00		2006

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		84443	**TSH (UNC Lab Test)**	$22.00		2006
		84450	**SGOT, AST (UNC Lab Test)**	$7.00		2006
		84460	**SGPT, ALT (UNC Lab Test)**	$7.00		2008
		84466	**Iron Profile/Tranferrin: % Saturation (UNC Lab Test)**	$17.00		2006
		84478	**TRIG (UNC Lab Test)**	$8.00		2006
		84479	**T3U (UNC Lab Test)**	$8.00		2006
		84481	**Free T3 (UNC Lab)**	$42.00		2010
		84520	**BUN (UNC Lab Test) (11)**	$5.01		2014
		84550	**Uric Acid (UNC Lab Test)**	$6.00		2006
		84702	**QUANT HCG/Serum (UNC Lab Test)**	$12.00		2006
		85025	**CBC with Diff (UNC Lab Test)**	$10.00		2006
		85027	**CBC w/o Diff (UNC Lab Test)**	$9.00		2006
		85611	**Prothrombin Time (UNC Lab)**	$5.00		2006
		85651	**SED Rate (UNC Lab Test) (11)**	$4.51		2014
		86038	**ANA (anti-nuclear antibody) titer (UNC Rate)**	$16.00		2006
		86039	**Confirmation, if ANA+ (UNC Rate)**	$15.00		2008
		86308	**MONO Spot (UNC Lab Test)**	$7.00		2006
		86430	**RA Factors - Qual (UNC Lab Test)**	$7.00		2006
		86431	**RA Factors - Quan (UNC Lab Test)**	$7.00		2006
		86580	PPD	$17.00		2012
		86677	**H. Pyloric (UNC Lab Test)**	$20.00		2011
		86706	**Hepatitis B Surface Antibody (UNC Lab)**	$15.38		2011
		86757	**RMSF (Convalescent) (UNC Rate)**	$27.00		2009
		86762	**Rubella (UNC Lab Test)**	$20.00		2009
		86787	**Varicella Immune Status Test *UNC rate**	$17.00		2008
		86803	**Hep C Antibody (UNC Lab)**	$20.00		2007
		86804	**Hepatitis C RIBA (UNC Lab Test)**	$16.00		2009
		86870	**Antibody Identification (UNC Lab Test)**	$21.00		2010
		86900	**ABO Group (UNC Lab Test)**	$4.00		2009
		86901	**RH Type (UNC Lab Test)**	$7.00		2009

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		87070	**Other Bacterial Culture (UNC Lab Test)**	$12.00		2008
		87081	**Throat Culture (UNC Lab Test)**	$8.00		2008
		87086	**Urine Culture (UNC Lab Test)**	$11.00		2006
		87101	**Culture, Fungal Dermatology Screen (UNC**	$10.00		2008
		87184	**ID & Sensitivity (UNC Lab Test)**	$9.00		2008
		87205	STAT Male Smear	$22.00		2008
		87206	**Fungal Direct Test (FDIR) (UNC Lab Test)**	$7.00		2008
		87210	Wet Mount	$18.00		2009
		87269	**Parasitology Test #9807-Giardia (UNC Lab Test)**	$16.00		2009
		87272	**Parasitology Test #9807-Cryptosporidium (UNC Lab)**	$16.00		2009
		87340	**HBsAG (UNC Lab Test)**	$13.00		2009
		87420	**RSV (Respiratory Syncytial Virus) Antigen Screen (UNC Lab)**	$16.00		2008
		87491	**GC NAAT (Durham Co Lab) (Bill with87591) (10)**	**$0.00**	**$85.02**	**NEW**
		87591	**GC NAAT (Durham Co Lab) (Bill with 87491 (10)**	**$0.00**	**$15.50**	**NEW**
		87880	**Streptococcus Group A Assay W/Optic (UNC Lab)**	$20.00		2009
		88175	Cytopath C/V Auto Fluid Redo	$35.00		2012
		90460	Admin Fee (1 vaccine) to children by RN or higher	$15.70		2012
		90461	Admin Fee (2 vaccines) to children by RN or higher	$8.84		2012
		90470	Administration of H1N1 Vaccine	$18.00		2010
		90471	Admin Fee (1 vaccine)	$18.00		2012
		90472	Admin Fee (2+ vaccines)	$18.00		2012
		90473	Immunization Adm. - Intranasal/Oral	$13.71		2014

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Department/Program			Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
		90474	Immunization Adm. - Intranasal/Oral Additional	$13.71		2014
		90620	Meningococcal Group B (Bexsero)	$177.00		2015
		90621	Meningococcal Group B (Trumenba)	$248.00		2015
		90632	Hep A - Adult	$45.00		2012
		90633	Hep A (Ped/Adol)	$25.00		2010
		90636	Twinrix	$102.00		2015
		90647	PedVaxHIS Self Pay	$40.00		2012
		90648	HIB Vaccine	$26.00		2012
		90649	Gardasil	$162.00		2015
		90651	HPV 9 (Gardasil 9)	$180.00		2015
		90654	Intradermal flu vaccine	$20.00		2012
		90655	Preservative free influenza vaccine 6-35 mo	$17		2015
		90656	Preservative free influenza vaccine	$18.00		2012
		90657	Influenza Split 6-35 mo.	$14.00		2009
		90658	Influenza Split 3yr and Above	$15.00		2012
		90660	Influenza Virus Vaccine Live for Intranasal	$23.00		2012
		90662	Influenza - high dose (65+)	$40.00		2012
		90669	Prevnar (PCV7 -Pneumococcal Vaccine	$116.00		2009
		90670	Prevnar (PCV13) -Pneumococcal Vaccine	$167.00		2015

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Department/Program			Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
		90672	Irtranasal administration of live quadrivalent infuenza vaccine	$26.00		2015
		90675	Rabies (IM)	$288.00	**$313.33**	2016
		90676	Rabies vaccine, for intradermal use	$212.00		2015
		90680	Rotateq (Rotavirus Vaccine)	$99.00		2009
		90681	Rotarix	$124.00		2015
		90685	Influenza vac quadrivalent prsrv free 6-35 mo IM	$16.00		2015
		90686	Influenza vac 4 valent prsrv free 3 yrs plus IM	$18.00		2015
		90696	Kinrix (DTaP/IPV)	$52.00		2012
		90698	Pentacel (DTaP/IPV/Hlb)	$95.00		2015
		90700	Dtap Vaccine (Pediatric) Self Pay	$32.00		2012
		90702	Diptheria tetanus toxoid absorbed > 7 yr IM	$40.00		2015
		90707	Adult MMR	$66.00		2015
		90713	Inactived Polio Vaccine (IPV)	$31.00		2009
		90714	Td (pres. Free)	$35.00		2015
		90715	Tdap Vaccine	$39.49		2014
		90716	Varicella vaccine	$111.00		2015
		90723	Pediarix (D TaP/Hep B/IPV	$91.00		2015
		90732	Immunization: Pneumococcal - State	$80.00		2015
		90733	Meningococcal Vaccine, Subcutaneous/Jet	$100.00		2008
		90734	Menactra Meningococcal Vaccine	$127.00		2015
		90736	Zostavax vaccine	$207.00		2015
		90744	Pediatric Hep B Vaccine Self Pay	$30.00		2012
		90746	Immunization: Hep B (20+ yrs)	$58.00		2007
		90760	IV Infusion Up to One Hour	$140.00		2007
		90772	Therapeutic prophylactic/diagonostic injection	$23.00		2008
		90801	Psychiatric Diagnostic Interview Exam	$151.00		2008
		90802	Psychiatric Diag Interview Exam, Interactive	$161.00		2009
		90804	Psychother, Indiv, Insight, 20-30 min.	$65.00		2009
		90806	Psychother, Indiv, Insight, 45-50 min.	$97.00		2007
		90808	Psychother, Indiv, Insight, 75-80 min.	$146.00		2008
		90810	Psychother, Indiv, Interac, 20-30 min.	$70.00		2007
		90812	Psychother, Indiv, Interac, 45-50 min.	$103.00		2009
		90814	Psychother, Indiv, Interac, 75-80 min.	$152.00		2009
		90846	Psychotherapy, Family, w/o Patient	$95.00		2009
		90847	Psychotherapy, Family, (Conjoint) W/Pt Present	$115.00		2009

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		90853	Psychotherapy, Group	$32.00		2009
		91781	IV infusion Each Additional Hour up to Eight	$39.00		2009
		86382	Rabies Titer	$100.00		2016
		99080	Record TB Screening Form Completion	$25.00		2016
		TBD	Minimum Lab Fee	$20.00		2016
		J7297	Liletta	$50.00		2016
		88175	Pap Smear with Interpretation	$26.50		2016
		87624	HPV	$25.00		2016
		88141	Pap Smear with Doctor Interpretation	$80.00		2016
		92551	Audiometry	$18.00		2008
		92587	OAE (Limited)	$100.00		2012
		93000	Electrocardiogram, Complete	$33.00		2009
		93005	Electrocardiogram, Tracing Only	$22.00		2009
		94150	**Peak Flow (10)**	**$0.00**	**$3.25**	**NEW**
		94640	Airway Inhalation Treatment	$22.00		2009
		94664	Aerosol/Vapor Inhalation Treatment	$22.00		2009
		94760	Pulse Oxygen	$8.00		2009
		96110	Developmental Test	$23.00		2012
		96125	**ASQ Developmental (10)**	**$0.00**	**$78.38**	**NEW**
		96127	Social-Emotional Screens	$6.00		**2017**
		96152	Health & Behavior Intervention	$55.00		2012
		96160	Adolescent Risk & Strength Screening	$9.20		**2017**
		96161	Amaternal Depression Screening	$9.20		**2017**

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		96372	Ther/Proph/Diag inj/SC/IM	$60.00		2012
		97802	Medical Nutrition Therapy/Initial 15 min. Unit	$30.00		2009
		97803	Medical Nutrition Therapy/Re-Assess 15 min. Unit	$34.00		2016
		97804	Medical Nutrition Therapy-Group (2 or more)	$15.00		2011
		99000	Lab: Handling Fee	$11.00		2009
		99070	Special Supplies	$18.00		2009
		99173	Vision	$7.00		2009
		99175	Induction of Vomiting	$67.00		2009
		99201	New Office/Outpt Tx Brief E&M	$110.00		2009
		99202	New Office/Outpt Tx Expanded Prob Focused E&M	$165.00		2009
		99203	New Office/Outpt Tx Detailed E&M	$200.00		2009
		99204	New Office/Outpt Tx Moderate Complex E&M	$335.00		2009
		99205	New Office/Outpt Tx High Complex E&M	$405.00		2009
		99211	Estab Offic/Outpt Tx Brief E&M	$60.00		2012
		99212	Estab Office/Outpt Tx Prob Focused E&M	$100.00		2012
		99213	Estab Office/Outpt Tx Expanded Focused E&M	$150.00		2012
		99214	Estab Office/Outpt Tx Detailed E&M	$225.00		2012
		99215	Estab Office/Outpt Tx Comprehensive E&M	$305.00		2012
		99381	Preventive/New Pt < 1 yr.	$255.00		2012
		99382	Preventive/New Pt 1-4 yrs.	$270.00		2012
		99383	Preventive/New Pt 5-11 yrs.	$275.00		2012
		99384	Preventive/New Pt 12-17 yrs.	$235.00		2012
		99385	Preventive/New Pt 18-39 yrs.	$235.00		2012
		99386	Preventive/New Pt 40-64 yrs.	$267.00		2009
		99387	Preventive/New Pt 65+ yrs.	$242.00		2008
		99391	Preventive/Estab Pt < 1 yr.	$225.00		2012
		99392	Preventive/Estab Pt 1-4 yrs.	$225.00		2012
		99393	Preventive/Estab Pt 5-11 yrs.	$200.00		2012
		99394	Preventive/Estab Pt 12-17 yrs.	$205.00		2012
		99395	Preventive/Estab Pt 18-39 yrs.	$225.00		2012
		99396	Preventive/Estab Pt 40-64 yrs.	$220.00		2012
		99397	Preventive/Estab Pt 65+ yrs.	$212.00		2004
			DSME (Diabetes Self Management Education) minimum fee	$20.00		2015
		99406	Tobacco Use Cessation Counseling - Intermediate	$13.00		2015

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		99407	Tobacco Use Cessation Counseling - Intensive	$32.00		2015
		99408	G0396 - ETOH & Substance Abuse Screening (10)	$0.00	**$35.00**	**NEW**
		99409	G0397 - ETOH & Substance Abuse Screening (10)	$0.00	**$67.00**	**NEW**
		99420	Health Check Autism Assessment	$9.20		2015
		Recoding	Education Classes	$30.00/hr		2010
		Recoding	Consultant Services (Health Educators)	$20.00/hr		2010
		Recoding	Patient Education (non Physician)	$35.00/unit		2012
		Recoding	Health Risk Appraisal	$12.00		2004
		82465QW	Cholesterol	$11.00		2011
		82947QW	Glucose (Random)	$18.00		2006
		82950QW	O'Sullivan	$28.00		2007
		82951QW	OGTT (3 HR)	$50.00		2006
		83036QW	Hemoglobin A1C	$21.00		2006
		85018QW	Hemoglobin	$11.00		2009
		88175-90	Pap, Thin Prep (State Lab)	$18.38		2012
		D0145	Oral Evaluation <3 yrs with counseling	$55.00		2012
		D1206	Topical Fluoride Appl	$47.00		2012
		Recode	**Employee Varicella Titer (UNC Lab)**	$78.00		2009
		Recode	Employee Measles (Rubeola) Titer	$48.00		2009
		Recode	Employee Mumps Titer	$50.00		2009

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Commissioner Approved Fee Schedule - FY 2018-19

Department/Program			Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
		Recode	Employee Rubella Titer	$75.00		2009
		G0008	Adm of Influenza Vaccine	$18.00		2009
		G0008	Admin. Influenza Vaccine - Medicare	$18.00		2009
		G0009	Adm of Pneumococcal Vaccine	$18.00		2009
		G0009	Admin. Pneumococcal Vaccine - Medicare	$18.00		2009
		G0108	DSME/DSMT Individual Assessment	$22.00		2010
		G0109	DSME/DSMT Group Class	$12.00		2010
		G0270	Additional MD requested MNT indiv - Medicare	$25.00		2010
		G0271	Additional MD requested MNT group - Medicare	$13.00		2010
		H0001	Alcohol and/or drug assessment	$20.00		2015
		H0031	Mental Health assessment, by non-physicaian	$22.00		2015
		J1055	Depo Provera Injection	$25.30		2016
		J1050	Injection, medroxyprogesterone acetate, 1 mg	$0.16		2015
	Medicaid only	**J1050ud**	**Injection, medroxyprogesterone acetate, 1 mg (10)**	**$0.16**	**$25.82**	2017
		J1725	Injection, medroxyprogesterone caproate, 1 mg	$3.00		2015
		J1200	Diphenhydramine HCL/Benadryl up to 50mg	$6.00		2009
		J2550	Promethazine _ mg	$8.00		2009
		J2790	Rhogam Injection	$88.00		2012
		J7296ud	**Kyleena (10)**	**$0.00**	**$249.00**	**NEW**
		J3420	B-12 Injection	$6.00		2009
		J3490	17 Alpha-hydroxprogesterone	$21.00		2012
		J7300	Paragard IUD	$264.43		2017
	Medicaid only	**J7300ud**	**Paragard IUD (10)**	**$264.43**	**$237.14**	**2017**
		J7301	Skyla IUD	$235.00		2017
	Medicaid only	**J7301ud**	**Skyla IUD (10)**	**$235.00**	**$375.38**	**2017**
		J7298	Mirena IUD	$235.00		2017
	Medicaid only	**J7298ud**	**Mirena IUD (10)**	**$235.00**	**$310.26**	**2017**
		J7303	Nuvaring (3pack)	$27.92		2017
		J7307	Nexplanon	$399.00		2017
	Medicaid only	**J7307ud**	**Nexplanon (10)**	**$399.00**	**$400.50**	**2017**
		JO696	Ceftriaxone Sodium/Rocephin per 250mg	$22.00		2008
		Recoded	Sports Physical	$44.00		2008
		Recoded	Camp Physical	$44.00		2009
		Recoded	College Physical	$44.00		2009

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Commissioner Approved Fee Schedule - FY 2018-19

Department/Program			Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
		Recoded	I-693 Form	$0.00		2015
		Recoded	Primary Care Minimum Fee	$20.00		2012
		Recoded	MNT Minimum Fee	$20.00		2012
		Recoded	Adult Medicaid Co-pay	$3.00		2010
		S4993	Oral Contraceptive Pills	$5.00		2012
		S9465	Diabetic management program, dietitian visit	$35.00		2011
		S9470	Nutritional counseling, dietitian visit	$35.00		2011
		T1002	RN Services up to 15 min.	$21.00		2005
		S9442	Birthing classes	8.69/ 1 hr block		2013
		90714	TD Vaccine	$35.00		2013
		Q2037	Fluvirin Vacc, 3 yrs & >, IM	$31.00		2015
		Q2038	Fluzone Vacc, 3 yrs & >, IM	$40.00		2015
		S0280	PMH Risk Screening	$50.00		2015
		**** UNC and State Lab Fees in BOLD are established by reference lab and not by OCHD**				
		** "No Code and Recode" represent local use codes that can be billed, however are not recognized by ICD-10.				

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Commissioner Approved Fee Schedule - FY 2018-19

Department/Program	Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
Miscellaneous				
	Regulatory Business License			
	Practitioner License	$0.00		2016
	Business/Owner License	$75.00		1996
School Capital				
Impact Fees	Orange County School District	$5,623 Per Single Family Dwelling; $1,743 Per Multi-Family Dwelling; $2,678 Per Manufactured Home		1/1/2012
	Chapel Hill-Carrboro City School District	$11,423 Per Single Family Dwelling; $6,610 Per Single Family Attached: $1,286 Per Multi-Family Dwelling; $4,939 Manufactured Home		1/1/2012
Social Services				
	Adoption Intermediary Fee	$300.00		2008
Solid Waste - Enterprise Fund				
	Solid Waste Programs Fee (11)	**$128.00**	**$132.00**	**2017**
Recycling				
	Mulch Delivery - 20 yards	$225.00		2017
	Mulch Delivery - 30 yards	$300.00		2017
	Mulch Delivery - 40 yards	$375.00		2017
	Mattress Fee	**$10.00**	**0.00 - REMOVE**	**2017**
	Bag of Premium Compost - 1 cubic foot	$5.50		2017
Sanitation				
				2013
Landfill	Construction & Demo	$40.00/ton		2012
	Clean Wood/Vegetative Waste	**$20.00/ton**		2016
	Conventional Yard Waste Mulch	$25.00/3cubic yard scoop		2012
	Decorative Red Mulch & Compost	$30.00/one cubic yard scoop		2016
	Stumps & Land Clearing Waste	$40.00/ton		2012
	Disposal of Mobile Homes	$200.00/unit		2010

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Commissioner Approved Fee Schedule - FY 2018-19

Department/Program	Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
	Tires (stockpiles tires/no state certification)	$100.00/ton		1997
Environmental Support	Appliances (White Goods)	No charge		
	Scrap Metal	No charge		
	Cardboard	No charge		
	Regulated Recyclable Materials Facility	$250.00/application		2002
	Regulated Recyclable Materials Permit-Carrboro	10% of assessed building permit fee		2002
	Regulated Material Permit-Town of Chapel Hill	8% of Applicable Building Permit Fees		2008
	Regulated Material Permit-Orange County	5% of Applicable Building Permit Fees		2008
Sanitation - School Refuse Collection				
	6 cubic yard container/scheduled pick-up	$31.00		2010
	8 cubic yard container/scheduled pick-up	$33.00		2010
	Non-scheduled pick-up	$40.00		2010
Community Relations/Visitors Bureau				
	Occupancy Tax Rate	3% of gross receipts derived from rental of accommodations in the County		2008

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Commissioner Approved Fee Schedule - FY 2018-19

Department/Program	Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
Sportsplex (12)	**Fitness Memberships**			
	Individual	$46.99/mo	$48.95/mo	2007
	Parent & Dependent	$56.99/mo	$59.95/mo	2007
	Couple	$67.99/mo	$74.95/mo	2007
	Family	$76.99/mo	$84.95/mo	2007
	Student	29.99/mo	$32.95/mo	2007
	Platinum Individual	64.99/mo	$69.95/mo	2007
	Platinum Parent & Dependent	$72.99/mo	$79.95/mo	2007
	Platinum Couple	77.99/mo	$89.95/mo	2007
	Platinum Family	94.99/mo	$99.95/mo	2007
	Senior Individual Resident (semi-platinum, incl. Pickleball/Basketball	$25/mo	$26/mo	2007
	Senior Individual Non Resident	$35.99/mo	$39.95/mo	2007
	Senior Couple (semi-platinum, incl. Pickleball/Basketball)	$35/mo	$36/mo	2007
	Senior Couple Non Resident	$49.99/mo	$54.95/mo	2007
	Nursery Fee	New	$5/mo	New
	Fitness Walk-in	$9.00	$10.00	2009
	County Employee	$11.74/mo	$12.25/mo	2009
	County Empl: Parent +Child	$14.24/mo	$15.00/mo	2009
	County Empl:Couple/Parent +2 children	$17.00/mo	$18.75/mo	2009
	County Empl:Family	$19.24/mo	$21.25/mo	2009
	County Employee Platinum	$16.24/mo	$17.50/mo	2009
	County Empl: Parent +Child Platinum	$18.24/mo	$19.95/mo	2009
	County Empl:Couple/Parent +2 children Platinum	$19.50/mo	$22.50/mo	2009
	County Empl:Family Platinum	$23.74/mo	$24.95/mo	2009
	Note: Membership Discounts (Seniors:50%; OC Employees:75%; Hills/Chapel Hill empl: 30%; OC/Ch- Hill/Carb. School empl. 40%; NC Govt. empl/Military/Veterans/Clergy: 30%)			

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Commissioner Approved Fee Schedule - FY 2018-19

Department/Program	Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
	Kidsplex			
	Preschool			
	2/3 Year Old/ 2 days	Member $1,485/annual;$165/mo	Member 1,392/annual;155/mo	2015
		Non-Member $1,485/annual;$165/mo	Non-Member $1,638/annual$182/mo	2015
	2/3 Year Old/ 3 days	Member $2,233/annual;247/mo	Member $2,079/annual;231/mo	2015
		Non-Member $2,233/annual;247/mo	Non-Member $2,4391/annual;$271/mo	2015
	2/3 Year Old/5days		Member $3,582/annual;398/mo	New
			Non-Member $4,212annual;$468/mo	New
	4/5 Year Old/2days	Member $2,233/annual;247/mo	Member $2,079annual;$231/mo	2015
		Non-Member 2,223;242/mo	Non-Member $2,439annual/$271/mo	2015
	4/5 Year Old/3days	Member $3,069/annual;$341/mo	Member $2,871annual/$319/mo	2015
		Non-Member $3,069/annual;$341/mo	Non-Member $3,376annual	2015
	4/5 Year Old/5 days		Member $4,545annual/$505/mo	New
			Non-Member $5,346annual	New
	After School			
	3 Days	Member $17/day	Member $1,620/annual;$192/mo	2016
		Non-Member $20/day	Non-Member $2,025/annual;$240/mo	2016
	4 Days	Member $17/day	Member $2,165/annual;$250/mo	2016
		Non-Member $20/day	Non-Member $2,710/annual;$312/mo	2016
	5 Days	Member $17/day	Member $2,710/annual;$310/mo	2016
		Non-Member $20/day	Non-Member $3,390/annual;$390/mo	2016
	Daily Flat Rate		$25Member/$30 Non-Member	New
	Summer Camp	$225/week		2016

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Commissioner Approved Fee Schedule - FY 2018-19

Department/Program	Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
	Pool			
	Public Swimming	Adult $6/Child $5/Senior $4		2015
	Group Swim Admission	$3.50/swimmer	$4.00/swimmer	2014
	Group Swim Lessons	Members: $112/8class session	Members:$119/8class session	2014
		Non-Members $132/8class session	Non-Members:$140/8class session	2014
	Swim Team	Members:$90/mo-$155/mo based on age	Members:$100/mo-$165/mo based on age	2015
		Non-Members:$100.mo-$170/mo based on age	Non-Members:$110/mo-$180/mo based on age	2015
	Lane Rental	$18.00/lane/hr		2017
	Swim Meet Facility Charge	$1,250 half day/$2,350 full day		2017
	Timing System	$100/half day/$200 full day		2017
	Baby Pool Drain and Seating	$400/meet		2017
	Hospitality Room	$200/meet		2017
	Ice Rink			
	Public Skating	Adult $8/Child $7/Skate Rental $4	Adult $8.50/Child $7.50/Skate Rental $4.50	2016
	Group Ice Skate 20 (or more)	$6/skater incl. ice skate rental	$6.50/skater incl ice skate rental	2014
	Group Ice Skate 75 (or more)	$5/skater incl. ice skate rental	$5.50/skater incl ice skate rental	2014
	Ice Rental	$340/hr. Prime times; $300-$320/hr. Non-prime	$350/hr. Prime times; $325/hr Non-prime	2015
	Adult Hockey Leagues	$340/per 16 game season	$352/per 16 game season	2015
	Learn to Skate School	$160/ 8 class beginner;$200/ 8 class advanced	$168/ 8 class beginner;$216/ 8 class advanced	2015
	Learn to Play Hockey	$129.50/ 7 class session	$133.00/ 7 class session	2016
	Hockey Tots	$64.75/ 7 class session	$66.50/ 7 class session	2016

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Commissioner Approved Fee Schedule - FY 2018-19

Department/Program	Description	Current Fee	Commissioner Approved Fee Change for FY 2018-19*	Last Revision
	Field House			
	Member Soccer/Flag Football/Lacrosse		$650 per team/per season	New
	Non-Member Soccer/Flag Football/Lacrosse		$800 per team/per season	New
	Member Basketball/Volleyball		$650 per team/per season	New
	Non-Member Basketball/Volleyball		$800 per team/per season	New
	Senior Pickleball		Weekday daytime: Free for Members/Passmore	New
	Open Pickleball Leagues (prime time)		$3.00 per game/league fee tbd	New
	Court Rental		$70/hr for Residents/$90/hr for Non Residents	New
	Field Rental		$80/hr for Residents/$100/hr for Non Residents	New

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FY 2018-19 Commissioner Approved Fee Schedule
Footnotes

(1) Cost associated with increase in living wage.
(2) Reducution in fee based on change in maximum for children's materials only.
(3) New Fee. Cost associated with new services
(4) New Application Fee applied to permit fee when issued. Fee accumulates to develop new software activity functions.
(5) Increase to reflect true cost recovery.
(6) Increase to be averaged with local clinic cost.
(7) Omitted from the BOCC Commissioner Approved Fee schedule - this is being re-added.
(8) Increase due to time required to review plans and additional site visits.
(9) New Fee to separate Food Service Establishments from the main Food Service review plan
(10) Fee rate adjusted as required by the Federal Government in order to use the annual average to set the next years' fee.
(11) Increase in fee to cover the cost to provide recycling services, landfill operations waste/recycling centers, and community outreach
(12) Sportsplex was added to the County Fee Schedule.

Policies

Appendix C

ORANGE COUNTY BOARD OF COMMISSIONERS
DEBT MANAGEMENT POLICY

The County has long recognized the importance of proper long-range planning in order to meet capital improvement needs as they arise without experiencing dramatic impacts on operational cost and debt service. The following policy statements will provide guidance on the issuance of debt to help insure that the County maintains a sound debt position and that its credit quality is protected. In conjunction with the County's Capital Policies, these policy statements rationalize the decision making process, identify objectives for staff to implement, and demonstrate a commitment to long term financial planning objectives. In addition, this debt management policy will allow for an appropriate balance between the established debt parameters and providing flexibility to respond to unforeseen circumstances and new opportunities.

POLICY STATEMENTS

Purpose and Type of Debt

1. Incurrence of debt or long-term borrowing will only be used for the purpose of providing financing for capital projects to include, but not limited to:
    a. Construction of new School and County facilities
    b. Renovation and repair of existing School and County facilities
    c. Acquisition of real property (land and/or buildings)
    d. Construction or expansion of Public Utilities.
    e. Providing funds for Affordable Housing Projects
    f. Construction, acquisition and development of Parks
    g. Purchase of major equipment

Debt issuance will not be used to finance current operations or normal maintenance.

2. The types of debt instruments to be used by the County include:
    a. General Obligation Bonds
    b. Bond Anticipation Notes
    c. Installment Purchase Agreements (private placement)
    d. Special Obligation Bonds (landfill only)
    e. Certificates of Participation, when feasible
    f. Revenue Bonds

3. All debt issued, including installment purchase methods, will be repaid within a period not to exceed the expected useful life of the improvements or equipment financed by the debt.

4. The County will not issue tax or revenue anticipation notes.

Purpose and Type of Debt (continued)

5. The County will not issue bond anticipation notes with maturities in excess of one year.

6. The County will strive to maximize the use of pay-as-you-go financing for capital improvements.

Issuance of Debt

7. The County will strive to issue bonds no more frequently than once in any fiscal year. The scheduling of bond sales and installment purchase decisions and the amount of bonds to be sold and installment financing to be sought will be determined each year by the County Commissioners. These decisions will be based upon the identified cash flow requirements for each project financed, market conditions, and other relevant factors. These factors will be ascertained from the school systems and County departments. If cash needs for bond projects are insignificant in any given year, the Board may choose not to issue bonds. Instead, the Board may fund up front project costs and reimburse these costs when bonds are sold. In these situations the Board will adopt Reimbursement Resolutions prior to the expenditure of project funds.

8. The County will seek level or declining debt repayment schedules and will avoid issuing debt that provides for balloon principal payments reserved at the end of the term of the issue.

9. The County will avoid over-reliance on variable rate debt. Variable rate debt will only be considered when market conditions favor this type of issuance. When variable rate debt is considered, careful analysis will be performed and techniques applied that will ensure that the County's sound debt position will be maintained. At no time will variable rate debt exceed 20% of the County's total outstanding debt.

10. The County is required by Statute to issue general obligation debt through a competitive process. The competitive process will also be used for other debt issuance unless time factors, interest rates or other factors make it more favorable to the County to use a negotiated process.

11. In the planning process for debt issuance the County will assess the need to maintain its "Bank Qualification" if installment purchase financing is being considered.

Level of Debt

12. The County will maintain its net bonded debt at a level not to exceed three percent of the assessed valuation of taxable property within the County.

13. The County will strive to maintain its annual debt service costs at a level no greater than fifteen percent of general fund revenues, including installment purchase debt. This is a recommended “best practice” from the Government Finance Officers Association.

Advance Refunding of Debt

14. The County will make every effort to issue advance refunding bonds to achieve cost savings of at least 3% percent net of the refunding bonds. Net savings includes gross savings less issuance costs and any cash contributions to the refunding. The 3% savings is the minimum savings permissible before the North Carolina Local Government Commission will consider advance refunding bonds. These decisions will be based upon the maturity date of the refunded bonds, the call date and premium on the refunded bonds and the interest rates at which the refunding bonds can be issued.

Unassigned Fund Balance

15. The County will strive to maintain an unassigned balance in the general fund of 16% percent of budgeted general fund operating expenditures each fiscal year. The amount of unassigned fund balance maintained during each fiscal year should not fall below 8% percent of budgeted general fund operating expenditures as recommended by the North Carolina Local Government Commission.

16. To the extent that general fund unassigned fund balance exceeds 16% percent the balances may be utilized to fund capital expenditures or pay down outstanding County debt.

Investment of Capital Funds

17. Investment of capital funds will be performed in accordance with the North Carolina General Statutes (159-30). Funds will be invested in instruments that will provide the liquidity required to meet the cash flow needs of each project funded.

18. Investment earnings on capital funds, after subtracting required or potential arbitrage, will be used for project costs and/or debt service.

Bond Ratings

19. The County will maintain good communications with bond rating agencies regarding its financial condition and will follow a policy of full disclosure on every financial report and offering statement.

20. The County will strive to maintain bond ratings at or better than AAA (Fitch), Aaa (Moody's Investor Services) and AAA (Standard & Poor's).

Arbitrage Rebate and Secondary Market Disclosure Requirements

21. The County will comply with all arbitrage rebate requirements as established by the Internal Revenue Service and all secondary market disclosure requirements established by the Securities and Exchange Commission.

22. Arbitrage will be calculated at the end of each fiscal year and interest earned on investment of bond or installment purchase proceeds will be reserved to pay any penalties due.

Enterprise Funds

23. For any Enterprise Fund that is supporting debt, an annual rate study will be performed to ensure that fees or rates are sufficient to meet the debt service requirements.

Capital Reserve Funds

24. The County will create and maintain capital reserve funds as appropriate, such as for school and county projects.

25. The Capital Reserves will be funded from property tax revenues, sales tax revenues and/or any other revenue source that the County Commissioners may choose.

26. Funds accumulated in the Capital Reserve Funds will be used on a pay-as-you-go basis to finance renovations and repairs to existing buildings and the purchase of major equipment. The Board may also choose to fund other pay-as-you-go initiatives from Reserve Funds.

5-Year Capital Investment Plan (CIP)

27. The County will review and adopt a five-year CIP annually.
28. This Debt Management Policy will be incorporated into the CIP.
29. The County will strive to include plans for debt issuance within the CIP.

Rescission

This policy supersedes any policy in place prior to this date.

May 16, 2017

ORANGE COUNTY BOARD OF COMMISSIONERS
INVESTMENT POLICY

SCOPE

This policy applies to all investments of Orange County (County) except authorized petty cash accounts and trust funds administered by the Financial Services Director. The County pools the cash resources of its various funds into a single fund in order to maximize investment opportunities. These funds are accounted for in the County's Comprehensive Annual Financial Report. Each fund's portion of total cash and investments is summarized by fund type in the combined balance sheet as equity or deficit in pooled cash and investments. This policy applies to all transactions involving the financial assets and related activity of all the various funds accounted for in the County's Comprehensive Annual Financial Report.

OBJECTIVES

Funds of the County will be invested in accordance with North Carolina General Statute 159-30 Cash Management and Investment Policy, and written administrative procedures. The County's investments shall be undertaken in a manner that (1) seeks to ensure the preservation of capital in the overall portfolio, (2) provides for sufficient liquidity to meet the cash needs of the County's various operations and (3) attains a fair market rate of return. Cash management functions will be conducted in such a manner as to insure that adequate funds will always be available to meet the County's financial obligations and to provide the maximum amount of funds available for investment at all times.

RESPONSIBILITY

In accordance with N.C. General Statutes, the Financial Services Director is charged with the responsibility of cash management and investment. The Financial Services Director is responsible for investment decisions and activities and shall develop and maintain written administrative procedures for the operation of the cash management and investment program, consistent with N.C. Statutes and these policies.

The standard of prudence to be used by the Financial Services Director shall be the "Prudent Investor" Rule, which states, "Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived."

This standard of prudence shall be applied in the context of managing the overall portfolio. The Financial Services Director, acting in accordance with North Carolina General Statues, this policy, and written administrative procedures and exercising due diligence shall be relieved of personal responsibility for an investment credit risk, provided deviations from expectations are reported in a timely fashion and appropriate action is taken to control adverse developments.

ETHICS AND CONFLICTS OF INTEREST

To avoid the appearance of potential conflict of interest or favoritism to a particular bank or broker, the Financial Services Director or any delegate employee who has investment responsibilities, shall make full disclosure to the County Manager of any relationship or dealings with any financial institution that has business dealings with the County. This disclosure need not include normal banking or brokerage relationships that are at normal market rates and conditions available to the general public. Investment officials of banks and other institutions shall be familiar with N.C. General Statutes and County policy regarding gifts and favors and shall act accordingly.

STATUTORY AUTHORIZATION

The legal limitations of local government investments are defined in N.C.G.S. 159-30. Accordingly, the following classes of securities are indicative of the investments utilized by Orange County:

A. Obligations of the United States or obligations fully guaranteed both as to principal and interest by the United States.

B. Obligations of the Federal Financing Bank, the Federal Farm Credit Bank, the Bank for Cooperatives, the Federal Intermediate Credit Bank, the Federal Land Banks, the Federal Home Loan Banks, the Federal Home Loan Mortgage Corporation, the Federal National Mortgage Association, the Government National Mortgage Association, the Federal Housing Administration, the Farmers Home Administration and the U.S. Postal Service.

C. Obligations of the State of North Carolina.

D. Bonds and notes of any North Carolina local government or public authority, subject to such restrictions as the Secretary of the Local Government Commission may impose.

E. Deposits at interest or purchase of certificates of deposit with any bank, savings and loan association or trust company in North Carolina, provided such deposits or certificates of deposit are fully collateralized.

F. Prime quality commercial paper bearing the highest rating of at least one nationally recognized rating service and not bearing a rating below the highest (A1, P1, F1) by any nationally recognized rating service which rates the particular obligation.

G. Bankers' Acceptances provided that the accepting bank or its holding company is either (1) incorporated in the State of North Carolina or (2) has outstanding publicly held obligations bearing the highest rating of at least one nationally recognized rating service and not bearing a rating below the highest (Aaa or AAA) by any nationally recognized rating service which rates the particular obligations.

H. Participating shares in a mutual fund for local government investment (such as the N.C. Cash Management Trust) which is certified by the N.C. Local Government Commission.

ADMINISTRATIVE RESTRICTIONS

In addition to the previously noted limitations on appropriate securities, Orange County's investment activities are further restricted in the following manner:

A. It is the policy of Orange County to diversify its investment portfolio. Assets held shall be diversified to eliminate the risk of loss resulting from the over concentration of assets in a specific maturity, a specific issuer or a specific class of securities. Diversification shall be determined and revised periodically by the Investment Officer. Portfolio maturities shall be staggered to avoid undue concentration of assets in a specific maturity sector. Maturities selected shall provide for stability of income and reasonable liquidity.

B. Orange County recognizes that investment risks can result from issuer defaults, market price changes or various technical complications leading to temporary illiquidity. Portfolio diversification is employed as a way to minimize default risk. No individual investment transaction shall be undertaken that jeopardizes the capital position of the overall portfolio. In the event of a default by a specific issuer, the Financial Services Director shall review and, if appropriate, proceed to liquidate securities having comparable credit risks.

C. No investments in Repurchase Agreements shall be made unless the underlying collateral shall be placed in safekeeping in the trust department of a third-party designated by the County.

D. The combined total investment in commercial paper and bankers' acceptances shall not exceed thirty five percent (35%) of the total portfolio and the investment in commercial paper or bankers' acceptances of a single issuer shall not exceed (35%) of the total portfolio at the time of investment.

E. No investment shall be made in any security with a maturity greater than five (5) years from the date of purchase.

SELECTION OF SECURITIES

The Financial Services Director will determine which instruments shall be purchased and sold and the desired maturity date(s) that are in the best interest of the County. The selection of an instrument will involve the evaluation of, but not be limited to, the following factors:

A. Cash flow projections and requirements.

B. Current market conditions.

C. Overall portfolio balance and makeup.

CUSTODY AND SAFEKEEPING OF SECURITIES

Orange County will maintain a third party safekeeping account for all investments (generally provided by the County's primary bank). Transactions should be processed on a delivery versus payment basis. Some securities, primarily certificates of deposit, will not be kept in the third party safekeeping account, but will be kept by the Financial Services Director in the vault of the Finance Services Department.

INTERNAL CONTROLS

The Financial Services Director is responsible for establishing a system of internal controls. These controls are designed to prevent losses of public funds arising from fraud, employee error, and misrepresentation by third parties or imprudent actions by County employees.

REPORTING

The Financial Services Director shall maintain a monthly investment report. The report shall include a general description of the portfolio in terms of investment securities, maturities, yields and other features. The report will show investment earnings for the month and fiscal year-to-date, including the annualized earned yield percentage for the portfolio. The report will compare actual investment earnings with budgeted earnings.

Approved April 5, 2011

Orange County Board of Commissioners
Capital Funding Policy

Preamble

This capital funding policy is the product of extensive analysis and deliberation. The intent of this policy is to reflect greater priority than there has been historically on providing funding for County projects, with particular emphasis directed at enhanced upkeep of existing County facilities. The policy reflects the implementation of the Board of Commissioners' resolution of November 16, 2004 that the Board *"does hereby adopt in principle a policy of allocating a target of 60 percent of capital expenditures for school projects and 40 percent of capital expenditures for county projects over the decade beginning in calendar year 2005".* This policy continues the County's principle and historical practice of funding all School and County related debt service obligations before allocating any other School or County capital funds for other purposes.

Long Range Capital Investment Plan

During January of each fiscal year, the County Manager shall present, to the Board, five-year County and School capital needs and funding plans in the form of a Capital Investment Plan. Each year, the Board of Commissioners shall conduct a public hearing on the Manager's Recommended CIP during March and subsequently adopt a five-year Capital Investment Plan (CIP) as part of the annual operating budget in June.

County and School recurring capital needs will be identified and reviewed during each annual operating budget cycle, and recurring capital appropriations will be approved by the Board of Commissioners as an element of each annual Orange County Budget Ordinance.

The five-year plan for long-range capital funding shall include anticipated County and School capital expenditures costing $100,000 or more.

Sources of Funds

The County will allocate the following sources of funds for County and School debt service and long-range and recurring capital:

- All proceeds from the Article 40 and Article 42 half-cent sales taxes.

  (The North Carolina General Statutes require that 30 percent of the Article 40 (NCGS§105-487(a)) and 60 percent of the Article 42 (NCGS§105-502(a)) sales tax revenue be earmarked for public school capital outlay as defined in NCGS§105-426(f) or to retire any indebtedness incurred by the county for these purposes)

- School Construction Impact Fees for each school system.
- Property tax revenue as needed and approved by the Board.

- The County will budget NC Education Lottery proceeds as the revenues are distributed by the State each quarter, once the revenues are identified for an individual school capital project and requested by each district.

Debt Service

All County and School related debt service obligations would be funded prior to allocation of programmed funding for any other capital purposes.

Orange County Schools' impact fees will be earmarked to pay for debt service on projects that involved the construction of new school space in the Orange County Schools system. Chapel Hill-Carrboro City Schools' impact fees will be earmarked to pay for debt service on projects that involved the construction of new school space in the Chapel Hill-Carrboro City Schools system. These expenditures will be tracked and verified by each district annually.

NC Education Lottery Proceeds

Each school district will have the option to dedicate its share of the annual NC Education Lottery monies to address school facility renovation needs or as additional revenue to the districts pay-as-you-go funding to address school facility renovation needs. Annually either district can request that the County dedicate Lottery proceeds to repay debt service and the county will substitute pay-as-you-go-funding to expedite approved capital projects in the schools capital improvement plan.

Allocation

Capital funding for each five-year capital planning period will be allocated between the two school districts based on the student membership planning allotments, provided by the NC Department of Public Instruction by March 1 of each year.

Capital Project Ordinances – Form and Purpose

All funds allocated to capital projects are to be accounted for in a Capital Project Fund as authorized by a Board of County Commissioner approved Capital Project Ordinance.
The Capital Project Ordinance will include a detailed break down of each major cost category related to the project.

In accordance with the Board of County Commissioners November 2000 adopted *"Policy on Planning and Funding School Capital Projects"*, whenever School capital project bids are either higher or lower than originally projected, or any other factor affecting the project budget occurs, the affected school system is expected to work with County Management and Budget staff to present revised capital project ordinances for adoption by the Board of Commissioners. The same expectations shall be applicable for changes to County Capital project budgets.

Community Use of Schools

It is the intent of the Board of County Commissioners to evaluate each new proposed school in both School Districts for joint community use opportunities, including, but not limited to, park and recreation use.

Schools Adequate Public Facilities Ordinance

Orange County's Schools Adequate Public Facilities Ordinance (SAPFO) and Memoranda of Understanding (MOUs) between the County and its municipal and school partners establish the machinery to assure that, to the extent possible, new development will take

place only when there are adequate public school facilities available, or planned, which will accommodate such new development. The Board of County Commissioners is committed to the principle that new school space documented as needed through the annual SAPFO technical review process will be reflected in the next adopted CIP, and will be funded so as to be constructed to be available before the relevant level of service threshold is exceeded.

Rescission

This policy supersedes any policy in place prior to this date.

April 5, 2011

ORANGE COUNTY BOARD OF COMMISSIONERS
FUND BALANCE MANAGEMENT POLICY

The Fund Balance Management Policy is intended to address the needs of Orange County (County), in the event of unanticipated and unavoidable occurrences which could adversely affect the financial condition of the County and thereby jeopardize the continuation of necessary public services. This policy will ensure the County maintains adequate fund balance and reserves in the County's Governmental Funds to provide the capacity to:

1. Provide sufficient cash flow for daily financial needs,
2. Secure and maintain investment grade bond ratings,
3. Offset significant economic downturns or revenue shortfalls, and
4. Provide funds for unforeseen expenditures related to emergencies.

Fund Balance for the County's Governmental Funds will be comprised of the following categories:

1. Nonspendable - amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact.

2. Restricted – amounts externally imposed by creditors (debt covenants), grantors, contributors, laws, or regulations of other governments.

3. Committed – amounts used for a specific purpose pursuant to constraints imposed by formal action of the government's highest level of decision-making authority.

    a. Amounts set aside based on self-imposed limitations established and set in place prior to year-end, but can be calculated after year end.
    b. Limitation imposed at highest level and requires same action to remove or modify
    c. Ordinances that lapse at year-end

4. Assigned - amounts that are constrained by the government's intent to be used for specific purposes, but are neither restricted nor committed.
5. Unassigned – amounts that are not reported in any other classification.

The General Fund will be the only fund that will have an unassigned fund balance. The Special Revenue Funds and Capital Project funds will consist of only nonspendable, restricted, committed and assigned categories of fund balance.

Unassigned Fund Balance – General Fund

Orange County has adopted a fiscal policy that provides for capital projects to be financed with debt and pay-as-you-go funding. In order to obtain the best possible financing, the County has adopted policies designed to maintain bond ratings at or better than AAA (Fitch), Aaa (Moody's Investor Services) and AAA (Standard & Poor's). Part of the County's fiscal health is maintaining a fund balance position that rating agencies feel is adequate to meet the County's needs and challenges.

Orange County has therefore adopted a policy that requires management to maintain an unassigned balance as follows:

1. The County will strive to maintain an unassigned fund balance in the General Fund of 16% percent of budgeted general fund operating expenditures each fiscal year. The amount of unassigned fund balance maintained during each fiscal year should not fall below 8% percent of budgeted general fund operating expenditures, as recommended by the North Carolina Local Government Commission.

2. To the extent that the General Fund unassigned fund balance exceeds 16% percent, the balances may be utilized to fund capital expenditures or pay down outstanding County debt.

3. The County's budget and revenue spending policy provides for programs with multiple revenue sources. The Financial Services Director will use resources in the following hierarchy: bond proceeds, Federal funds, State funds, local non-county funds, county funds. For purposes of fund balance classification, expenditures are to be spent from restricted fund balance first, followed in-order by committed fund balance, assigned fund balance, and lastly, unassigned fund balance. The Financial Services Director has the authority to deviate from this policy if it is in the best interest of the County with Board of County Commissioner's approval.

4. Management is expected to manage the budget so that revenue shortfalls and expenditure increases do not impact the County's total unassigned fund balance. If a catastrophic economic event occurs that requires a 10% or more deviation from total budgeted revenues or expenditures, then unassigned fund balance can be reduced by action from the Board of County Commissioners; the Board also will adopt a plan of action to return spendable fund balance to the required level.

Enterprise Funds - (Solid Waste, Efland Sewer, and the Orange County Sportsplex) – The County will strive to maintain unrestricted net assets greater than 8% of total operating revenues at fiscal year-end, net of any donated assets recognized, to provide reserves for operations and future capital improvements.

Restrictions, reservations, and designations of Net Assets for Enterprise Funds

For external reporting purposes, net assets will be reported as restricted or unrestricted in accordance with GAAP. For internal purposes, net assets will be reserved or designated as follows:

1. Encumbered balances to continue existing projects are designated.

2. Designations for funding of planned projects in a future period to reduce the financial demands placed upon a subsequent budget.

Internal Service Funds – Dental Insurance Fund - total net assets shall maintain a positive balance to illustrate the internal nature of recovery fees for services performed in self-insuring employees of the County. Additionally, the net assets of the fund will demonstrate adequate funding for incurred, but not reported claims.

Rescission

This policy supersedes any policy in place prior to this date.

May 16, 2017

School Districts Local Current Expense Fund Balance Policy

Joint Policy Between
Orange County Board of County Commissioners
Chapel Hill Carrboro City Schools Board of Education
Orange County Schools Board of Education

1. Guidelines

The School Budget and Fiscal Control Act (SBFCA) establishes accounting, budgetary and fiscal control guidelines for School Systems. The SBFCA is codified in G.S. Chapter 115C, Article 31, beginning at G.S. 115C-422. This act parallels the statutes established for Local Government with a few exceptions.

2. Definitions

2.1. **Total Fund Balance** – The difference between a school system's total assets and its total liabilities at the end of the fiscal year.

2.2. **Fund Balance Available for Appropriation** – The sum of a school system's assets held in cash and investments minus the sum of the school system's liabilities and encumbrances at the end of the fiscal year as outlined in G.S. 115C-425 of the SBFCA.

2.3. **Designated Fund Balance** – The amount of the available fund balance that has been appropriated for the budget year through budgetary action of the School Board.

2.4. **Undesignated Fund Balance** - The difference between Fund Balance Available for Appropriation and Designated Fund Balance.

3. Policy

3.1. **Fund Balance for Cash Flow Purposes** – Each school district will make a good faith effort to maintain a level of undesignated fund balance that will ensure sufficient funds are available to address its cash flow needs. The following levels are to be maintained for cash flow purposes only:

3.1.1. **Chapel Hill Carrboro City Schools** - The targeted level of undesignated fund balance for cash flow purposes will be at a minimum of 5.5 percent of budgeted expenditures.

3.1.2. **Orange County Schools** – The targeted level of undesignated fund balance for cash flow purposes will be at a minimum of 3 percent of budgeted expenditures.

3.2. **Accumulated Fund Balance Above Cash Flow Purposes** - In the event that either school district accumulates more than the percentage amounts allowed for cash flow purposes, the respective Boards of Education will develop a plan in place for spending the accumulated fund balance surplus for non-recurring purposes. The Board of Education will share that plan with the Board of County Commissioners

3.3. **Fund Balance Appropriation Occurring Outside the Normal Annual Budgeting Process** – Appropriation of fund balance is a budgetary action that rests with elected bodies of each school system. It is highly desired that fund balance appropriations be limited to non-recurring expenses. Both school districts have historically appropriated fund balance as a part of their normal budgeting process, and this practice will remain until additional revenue is available to eliminate the use of fund balance. The Board of Education should note and explain significant deviations in the normal budgetary appropriation as a part of the budget narrative accompanying the recommended and adopted budgets.

If the Board of Education finds it necessary to appropriate fund balance, outside the normal annual budgeting process, the Board of Education shall highlight the appropriation in their next fiscal year's budget request. The County Commissioners are not obligated to increase local current expense in order to fund recurring items for which the Board of Education appropriates fund balance outside of the normal budgeting process.

4. **Undesignated Fund Balance** – Undesignated fund balance may be allowed to accumulate above the cash flow percentages under certain circumstances. School Boards will develop a detailed plan for future use of accumulated fund balance. Boards of Education are to use undesignated fund balance to address unforeseen events or opportunities. In these instances, it is the responsibility of the Board of Commissioners to work with the School Boards to address the extraordinary issues.

5. **Extraordinary Emergency Needs** – There may arise a time in the future when one or both school district(s) experience(s) an unforeseen extraordinary uninsured event that greatly compromises how the district(s) serve(s) children. In such instances, there may be a need for the school district(s) to use some or all of its fund balance. In such instances, the Board(s) of Education is(are) to take appropriate action to correct the problem, and following necessary budgetary action by the Board of County Commissioners, the County will reimburse the School Board(s) for the necessary expenditures.

6. **Policy Review** - The School/County Collaboration Work Group shall review this policy every 18 months to determine if changes to the policy are necessary.

Budget Administration

As required by the North Carolina Budget and Fiscal control Act the County adopts an annual budget ordinance for all funds except those authorized by project ordinance. Orange County governmental funds budgeted under project ordinances include Grant Projects Fund, Community Development Fund, County Capital Projects Fund, and School Capital Projects Fund.

Amending the Budget

Appropriations to the various funds are formally budgeted on a functional basis. The County Manager is authorized to approve appropriation transfers *within* all functions except the Contingency account, which is included in the General Government function. Revisions that alter the total expenditures of any functional category or fund, including amendments to capital project ordinances and receipt or reduction of grant or new funds, must be approved by the Board of County Commissioners. In addition, appropriations from the Contingency account must be approved by the Board.

Encumbrances

Operating funds encumbered by the County as of June 30 of the fiscal year are re-appropriated through the County's annual budget ordinance (Section 13).

Line Item (Object Code) Transfers

Inter-departmental line item transfer requests are processed in the Finance and Administrative Services Department. Normal operating category allocations may be freely transferred within a department's line items. Other operating monies, such as internal service charges for motor pool, telephone, and duplicating, cannot be transferred. Use of unspent personnel services monies are approved on a case by case basis. Additions to capital outlay must be approved by the County Manager or Assistant County Manager. In addition, line item transfers exceeding $25,000 and transfers between departments, within a function, are to be reviewed by the County Manager's Office.

Purchase Orders

Requests for purchase orders originate at the department level for all purchases exceeding $500. Purchase orders are pre-audited by the Finance Director and approved and issued by the Finance and Administrative Services Department. For items costing $500 or less, payment requests are issued by each department.

Capital Outlay

All items exceeding $500 are considered capital outlay items and are approved by the County Manager before purchase. Finance and Administrative Services maintains a listing of approved capital outlay. Requests for technology equipment are approved by the Information Technologies Department.

Position Control

Finance and Administrative Services maintains a listing of approved permanent positions. The position count is maintained in full time equivalents (FTE). The County Manager approves temporary increases in the full time equivalent for up to one year assignments. Temporary part time positions that work less than 15 hours per week may be authorized by the department head. All increases in full time equivalents must be approved by the Board of County Commissioners.

Fiscal Year 2018-19
Budget Ordinance
Orange County, North Carolina

Be it ordained by the Board of Commissioners of Orange County

Section I. Budget Adoption

There is hereby adopted the following operating budget for Orange County for this fiscal year beginning July 1, 2018 and ending June 30, 2019, the same being adopted by fund and activity, within each fund, according to the following summary:

Fund	Current Revenue	Interfund Transfer	Fund Balance Appropriated	Total Appropriation
General Fund	$216,297,254	$1,637,600	$8,820,099	$226,754,953
Emergency Telephone Fund	$595,350	$0	$323,795	$919,145
Fire Districts Fund	$6,059,874	$0	$0	$6,059,874
Section 8 (Housing) Fund	$4,201,264	$264,245	$0	$4,465,509
Community Development Fund	$458,830	$612,526	$6,500	$1,077,856
Efland Sewer Operating Fund	$102,250	$0	$54,500	$156,750
Visitors Bureau Fund	$1,580,244	$0	$302,517	$1,882,761
School Construction Impact Fees Fund	$0	$0	$1,600,000	$1,600,000
Solid Waste Operations Enterprise Fund	$10,040,421	$0	$0	$10,040,421
Sportsplex Operations Enterprise Fund	$3,884,471	$0	$0	$3,884,471
Community Spay/Neuter Fund	$49,300	$0	$19,050	$68,350
Article 46 Sales Tax Fund	$3,651,952	$0	$0	$3,651,952

Section II. Appropriations

ORD-2018-024

That for said fiscal year, there is hereby appropriated out the following:

Function	Appropriation
General Fund	
Community Services	$13,159,487
General Government	$9,891,337
Public Safety	$25,318,777
Human Services	$39,202,652
Education	$92,246,242
Support Services	$13,182,883
Debt Service	$29,948,241
Transfers to Other Funds	$3,805,334
Total General Fund	***$226,754,953***
Emergency Telephone System Fund	
Public Safety	$919,145
Total Emergency Telephone System Fund	***$919,145***
Fire Districts	
Cedar Grove	$260,316
Greater Chapel Hill Fire Service District	$267,256
Damascus	$98,157
Efland	$519,934
Eno	$798,623
Little River	$280,696
New Hope	$661,408
Orange Grove	$566,139
Orange Rural	$1,314,043
South Orange Fire Service District	$567,376
Southern Triangle Fire Service District	$232,706
White Cross	$493,220
Total Fire Districts Fund	***$6,059,874***
Section 8 (Housing) Fund	
Human Services	$4,465,509
Total Section 8 Fund	***$4,465,509***
Community Development Fund (Housing Rehabilitation Initiative)	
Human Services	$257,388
Total Community Development Fund (Housing Rehabilitation Initiative)	***$257,388***
Community Development Fund (Housing Displacement Program)	
Human Services	$75,000
Total Community Development Fund (Housing Displacement Program)	***$75,000***
Community Development Fund (HOME Program)	
Human Services	$562,116
Total Community Development Fund (HOME Program)	***$562,116***
Community Development Fund (Homelessness Partnership Program)	
General Government	*$183,352*
Total Community Development Fund (Homelessness Program)	***$183,352***
Total Community Development Fund Programs	***$1,077,856***
Efland Sewer Operating Fund	
Community Services	$156,750
Total Efland Sewer Operating Fund	***$156,750***
Visitors Bureau Fund	
General Government	$193,725
Community Services	$1,689,036
Total Visitors Bureau Fund	***$1,882,761***
School Construction Impact Fees	
Transfers to Other Funds	$1,600,000
Total School Construction Impact Fees Fund	***$1,600,000***
Solid Waste Operations Enterprise Fund	
Community Services - Solid Waste/Landfill Operations	$10,040,421
Total Solid Waste Operations Enterprise Fund	***$10,040,421***

SportsPlex Operations Enterprise Fund	
Community Services – Sportsplex Operations	$3,884,471
Total Sportsplex Operations Enterprise Fund	***$3,884,471***
Community Spay/Neuter Fund	
Community Services	$68,350
Total Community Spay/Neuter Fund	***$68,350***
Article 46 Sales Tax Fund	
Community Services	$3,651,952
Total Article 46 Sales Tax Fund	***$3,651,952***

Section III. Revenues

The following fund revenues are estimated to be available during the fiscal year beginning July 1, 2018 and ending June 30, 2019, to meet the foregoing appropriations:

Function	Appropriation
General Fund	
Property Tax	$158,561,382
Sales Tax	$24,140,242
Licenses & Permits	$313,000
Intergovernmental	$17,296,375
Charges for Services	$12,456,495
Investment Earnings	$415,000
Miscellaneous	$3,114,760
Transfers from Other Funds	$1,637,600
Appropriated Fund Balance	$8,820,099
Total General Fund	***$226,754,953***
Emergency Telephone System Fund	
Charges for Services	$595,350
Appropriated Fund Balance	$323,795
Total Emergency Telephone System Fund	***$919,145***
Fire Districts	
Property Tax	$6,057,908
Investment Earnings	$1,966
Total Fire Districts Fund	***$6,059,874***
Section 8 (Housing) Fund	
Intergovernmental and General Government	$4,201,264
From General Fund	$264,245
Total Section 8 Fund	***$4,465,509***
Community Development Fund (Housing Rehabilitation Initiative)	
From General Fund	$257,388
Total Community Development Fund (Housing Rehabilitation Initiative)	***$257,388***
Community Development Fund (Housing Displacement Program)	
From General Fund	$75,000
Total Community Development Fund (Housing Rehabilitation Initiative)	***$75,000***
Community Development Fund *(HOME Program)*	
Intergovernmental	$329,454
Program Income	$13,306
From General Fund	$219,356
Total Community Development Fund (HOME Program)	***$562,116***
Community Development Fund (Homelessness Partnership Program)	
Intergovernmental and General Government	$116,070
From General Fund	$60,782
Appropriated Fund Balance	$6,500
Total Community Development Fund (Homelessness Partnership Program)	***$183,352***

Total Community Development Fund Programs	***$1,077,856***
Efland Sewer Operating Fund	
Charges for Services	$102,250
Appropriated Fund Balance	$54,500
Total Efland Sewer Operating Fund	***$156,750***

Visitors Bureau Fund	
Occupancy Tax	$1,342,974
Sales & Fees	$500
Intergovernmental	$236,670
Investment Earnings	$100
Appropriated Fund Balance	$302,517
Total Visitors Bureau Fund	***$1,882,761***
School Construction Impact Fees Fund	
Appropriated Fund Balance	$1,600,000
Total School Construction Impact Fees Fund	***$1,600,000***
Solid Waste Operations Enterprise Fund	
Sales & Fees	$8,907,871
Intergovernmental	$263,000
Miscellaneous	$194,550
Licenses & Permits	$130,000
Interest on Investments	$45,000
General Fund Contribution for Sanitation Operations	$500,000
Appropriated Reserves	$0
Total Solid Waste Operations Enterprise Fund	***$10,040,421***
Sportsplex Operations Enterprise Fund	
Charges for Services	$3,884,471
Total Sportsplex Operations Enterprise Fund	***$3,884,471***
Community Spay/Neuter Fund	
Animal Tax	$27,000
Intergovernmental	$10,000
Miscellaneous	$12,300
Appropriated Fund Balance	$19,050
Total Community Spay/Neuter Fund	***$68,350***
Article 46 Sales Tax Fund	
Sales Tax Proceeds	$3,651,952
Total Article 46 Sales Tax Fund	***$3,651,952***

Section IV. Tax Rate Levy

There is hereby levied for the fiscal year 2018-19 a general county-wide tax rate of 85.04 cents per $100 of assessed valuation. This rate shall be levied in the General Fund. Special district tax rates are levied as follows:

Cedar Grove	8.10
Greater Chapel Hill Fire Service District	14.91
Damascus	10.30
Efland	6.78
Eno	9.68
Little River	5.92
New Hope	9.94
Orange Grove	6.81
Orange Rural	9.15
South Orange Fire Service District	9.68

Southern Triangle Fire Service District	10.30
White Cross	11.37
Chapel Hill-Carrboro School District	20.18

Section V. General Fund Appropriations for Local School Districts
The following FY 2018-19 General Fund Appropriations for Chapel Hill-Carrboro City Schools and Orange County Schools are approved:

a) Current Expense appropriation for local school districts totals $84,957,670, and equates to a per pupil allocation of $4,165.
    1) The Current Expense appropriation to the Chapel Hill-Carrboro City Schools is $51,591,855.
    2) The Current Expense appropriation to the Orange County Schools is $33,365,815.

b) School Related Debt Service for local school districts totals $17,625,421.

c) Additional County funding for local school districts totals $6,558,428

    (1) School Resource Officers and School Health Nurses Contracts - Total appropriation of $3,558,428 to cover the costs of School Resource Officers in every middle and high school, and a School Health Nurse in every elementary, middle, and high schools in both school systems.
    (2) One-time deferred maintenance funding of $3,000,000 by ADM is allocated to the school systems by the following: Chapel Hill-Carrboro City Schools appropriation is $1,821,900 and Orange County Schools appropriation is $1,178,100.

Section VI. Schedule B Privilege Licenses

In accordance with Schedule B of the Revenue Act, Article 2, Chapter 105 of the North Carolina State Statutes, and any other section of the General Statutes so permitting, there are hereby levied privilege license taxes in the maximum amount permitted on businesses, trades, occupations or professions which the County is entitled to tax.

Section VII. Animal Licenses

A license costing $10 for sterilized dogs and sterilized cats is hereby levied. A license for un-sterilized dogs and a license for un-sterilized cats is $30 per animal.

Section VIII. Board of Commissioners' Compensation

The Board of County Commissioners authorizes that:

- Salaries of County Commissioners will be adjusted by any wage increase and/or any other general increase granted to permanent County employees. For fiscal

year 2018-19, the approved budget includes a total 2% wage increase, effective July 1, 2018.

- Annual compensation for County Commissioners will include the County contribution for health insurance, dental insurance and life insurance that is provided for permanent County employees, provided the Commissioners are eligible for this coverage under the insurance contracts and other contracts affecting these benefits.
- County Commissioners' compensation includes eligibility to continue to participate in the County health insurance at term end as provided below:
    - If the County Commissioner has served less than two full terms in office (less than eight years), the Commissioner may participate by paying the full cost of such coverage. (If the Commissioner is age 65 or older, Medicare becomes the primary insurer and group health insurance ends.)
    - If the County Commissioner has served two or more full terms in office (eight years or more), the County makes the same contribution for health insurance coverage that it makes for an employee who retires from Orange County after 20 years of consecutive County service as a permanent employee. If the Commissioner is age 65 or older, Medicare becomes the primary insurer and group health insurance ends. The County makes the same contribution for Medicare Supplement coverage that it makes for a retired County employee with 20 years of service.
    - Annual compensation for Commissioners will include a County contribution for each Commissioner to the Deferred Compensation (457) Supplemental Retirement Plan that is the same as the County contribution for non-law enforcement County employees in the State 401 (k) plan. For fiscal year 2018-19, the approved budget continues the County contribution of $27.50 per pay period and a County contribution match of up to $63.00 semi-monthly.

Section IX. Budget Control

General Statutes of the State of North Carolina provide for budgetary control measures to exist between a county and public school system. The statute provides:

> **Per General Statute 115C-429:**
> (c) The Board of County Commissioners shall have full authority to call for, and the Board of Education shall have the duty to make available to the Board of County Commissioners, upon request, all books, records, audit reports, and other information bearing on the financial operation of the local school administrative unit.

The Board of Commissioners hereby directs the following measures for budget administration and review:

> That upon adoption, each Board of Education will supply to the Board of County Commissioners a detailed report of the budget showing all appropriations by function and purpose, specifically to include funding increases and new program funding. The Board of Education will provide to the Board of County Commissioners a copy of the annual audit, monthly financial reports, copies of all budget amendments showing disbursements and use of local moneys granted to the Board of Education by the Board of Commissioners.

The Board of Commissioners hereby approves the following financial policies:

- The County will not initiate pay-as-you-go funding until October 1 of each fiscal year, and pending a review of the first quarter financial report, with the exception of County appropriations to the school districts and any other County Manager exceptions.
- The County will initiate measures to recoup sales tax proceeds on school capital projects through the conveyance of school property to the County with the school property reverting back to the school districts at the end of the construction period.
- The County will ensure that all monthly general ledger postings occur by the 10th work day of each month.
- The County will ensure that monthly financial reports are available by the 15th work day of each month.
- The County will not issue debt for a project until a bid award date and construction start date is established.
- Whereas, it is a best practice for governments to account for capital assets separate from their operating funds, and; Whereas, enterprise funds generally establish Renewal and Replacement Capital Funds to account for the acquisition of capital assets; Therefore,
    - **a.** The Solid Waste Renewal and Replacement Capital Fund is established to account for sources of income earmarked to fund the County Capital Investment Plan. Sources of income including debt financing proceeds, pay-as-you-go funds, and any other sources earmarked to finance acquisition of capital assets.
    - **b.** The Sportsplex Renewal and Replacement Capital Fund is established to account for sources of income earmarked to fund the County Capital Investment Plan. Sources of income including debt financing proceeds, pay-as-you-go funds, and any other sources earmarked to finance acquisition of capital assets.
- Whereas, the County intends to undertake Capital Projects as approved in Year 1 (FY 2018-19) of the Capital Investment Plan, will use its own funds to pay initial Project costs, and then reimburse itself from financing proceeds for these early expenditures. The expected primary type of financing for the Projects is installment financing under Section 160A-20. The financing may include more than one installment financing, and may include installment financings with equipment vendors and installment financings that include the use of limited obligation bonds. The Manager and Finance Officer have advised the Board that it should adopt this resolution to document the County's plans for reimbursement, in order to comply with certain federal tax rules relating to reimbursement from financing proceeds.
- The Community Loan Fund will issue no interest loans to recipients in this program.

Section X. Internal Service Fund - Health and Dental Insurance Fund

The Health and Dental Insurance Fund accounts for receipts of premium payments from the County and its employees, employees for their dependents, all retirees and the payment of employee and retiree claims and administration expenses. Projected receipts and fund reserves from the County and employees for fiscal year 2018-19 will be $17,897,029, and projected expenses for claims and administration for fiscal year 2018-19 will be $17,897,029.

Section XI. Agency Funds

These funds account for assets held by the County as an agent for other government units, and by State Statutes, these funds are not subject to appropriation by the Board of County Commissioners, and not included in this ordinance.

Section XII. Encumbrances

Operating funds encumbered by the County as of June 30, 2018 are hereby reappropriated to this budget.

Section XIV. Capital Projects & Grants Fund

The County Capital Improvements Fund, Schools Capital Improvements Fund, Proprietary Capital Funds, and the Grant Projects Fund are hereby authorized. Appropriations made for the specific projects or grants in these funds are hereby appropriated until the project or grant is complete.

The County Capital Projects Fund FY 2018-19 budget, with anticipated fund revenues of $28,530,599 and project expenditures of $28,530,599 is hereby adopted in accordance with G.S. 159 by Orange County for the fiscal year beginning July 1, 2018, and ending June 30, 2019, and the same is adopted by project.

The School Capital Projects Fund FY 2018-19 budget, with anticipated fund revenues of $9,759,439, and project expenditures of $9,759,439 is hereby adopted in accordance with G.S. 159 by Orange County for the fiscal year beginning July 1, 2018, and ending June 30, 2019, and the same is adopted by project. Note: the funding amounts do not include Lottery proceeds of $1,356,362; specific lottery funded projects will be presented to the Board of County Commissioners as part of separate budget amendments during FY2018-19, when quarterly lottery funds are distributed by the State.

The Proprietary Capital Funds FY 2018-19 budget, consisting of Water and Sewer Utilities, Solid Waste, and Sportsplex, with anticipated fund revenues of $2,483,815, and project expenditures of $2,483,815 is hereby adopted in accordance with G.S. 159 by Orange County for the fiscal year beginning July 1, 2018, and ending June 30, 2019, and the same is adopted by project.

The Solid Waste Renewal and Replacement Capital Fund FY 2018-19 budget, with anticipated sources of income of $2,320,009, and anticipated expenditures of $2,320,009 is hereby adopted in accordance with G.S. 159 by Orange County for the fiscal year beginning July 1, 2018, and ending June 30, 2019.

The Sportsplex Renewal and Replacement Capital Fund FY 2018-19 budget, with anticipated sources of income of $544,710, and anticipated expenditures of $544,710 is hereby adopted in accordance with G.S. 159 by Orange County for the fiscal year beginning July 1, 2018, and ending June 30, 2019.

The County Grant Projects Fund FY 2018-19 budget, with anticipated fund revenues of $245,469, and project expenditures of $245,469, is hereby adopted in accordance with G.S. 159 by Orange County for the fiscal year beginning July 1, 2018, and ending June 30, 2019, and the same is adopted by project.

Any capital project or grant budget previously adopted, the balance of any anticipated, but not yet received, revenues and any unexpended appropriations remaining on June 30, 2018, shall be reauthorized in the FY 2018-19 budget.

Section XVI. Contractual Obligations

The County Manager is hereby authorized to execute contractual documents under the following conditions:

1. The Manager may execute contracts for construction or repair projects that do not require formal competitive bid procedures, and which are within budgeted departmental appropriations, for which the amount to be expended does not exceed $250,000.
2. The Manager may execute contracts for general and/or professional services which are within budgeted departmental appropriations, for purchases of apparatus supplies and materials or equipment which are within the budgeted departmental appropriations, and for leases of property for a duration of one year or less and within budgeted departmental appropriations for which the amount to be expended does not exceed $89,999.
3. Subject to prior Board of County Commissioner authorization at an official Board meeting, the Manager is authorized to execute contracts, their amendments and extensions, in amounts otherwise reserved for Board approval and execution by the Chair, up to the Board-approved budgetary amount for a project or service that has been approved by the Board of County Commissioners in the current year budget.
4. Contracts executed by the Manager shall be pre-audited by the Chief Financial Officer and reviewed by the County Attorney to ensure compliance in form and sufficiency with North Carolina law.
5. The Manager may sign intergovernmental service agreements in amounts under $90,000.
6. The Manager may sign intergovernmental grant agreements regardless of amount as long as no expenditure of County matching funds, not previously budgeted and approved by the Board, is required. Subsequent budget amendments will be brought to the Board of County Commissioners for revenue generating grant agreements not requiring County matching funds as required for reporting and auditing purposes.
7. The Manager and Attorney will provide a quarterly report to the County Commissioners showing the type and amount of each intergovernmental agreement signed by the Manager.

This budget being duly adopted this 19th day of June 2018.

Donna Baker, Clerk to the Board

Mark Dorosin, Chair

Penny Rich, Vice-Chair

Mia Burroughs

Barry Jacobs

Mark Marcoplos

Earl McKee

Renee Price

Orange County - Demographics

(Based on 2010 Census, unless noted otherwise)

Population by Township		
Bingham	6,527	5%
Cedar Grove	5,222	4%
Chapel Hill	87,971	66%
Cheeks	9,313	7%
Eno	7,501	5%
Hillsborough	13,809	10%
Little River	3,458	3%
Total	133,801	100%

Age of Population	
Under 18 years of age	26%
18 to 34 years of age	26%
35 to 64 years of age	38%
65+ years of age	10%

School Facilities (2014)	
Elementary	18
Middle	7
High	5
Total	30

*The Hospital School (preK-12th grade) is one of the schools in the Chapel Hill-Carrboro City Schools district and is located within the UNC Hospitals complex.

Population by Race/Origin	
White	99,495
African American	15,928
Hispanic	11,017
Asian	9,023
Other	5,952
Identified by two or more	3,403

Income	
Median Household Income	55,241
Percentage of Population below Poverty Level	17.4%

Educational Attainment	
(persons 25 yrs and older)	
Less than High School Graduate	10%
High School Graduate	16%
Some College, No Degree	14%
Associate Degree	5%
Bachelors Degree	25%
Graduate of Professional Degree	30%

Workforce - Occupation			
Management, professional and related	54.6%	Farming, Foresty & Fishing	1.0%
Service	16.2%	Construction, extraction and maintenance	5.1%
Sales	17.9%	Production, transportation, material moving	5.2%

Source:

U.S. Census Bureau-2010/ Demographics and Housing Estimates

Orange County Planning Department

Glossary

Ad Valorem Tax - A tax levied in proportion to the value of a property.

Allocate - To set apart portions of budgeted expenditures which are specifically designated to organizations for special activities or purposes.

Annual Budget - A budget covering a single fiscal year.

Appropriation - The amount budgeted on a yearly basis to cover projected expenditures which the Board of Commissioners legally authorizes through the Budget Ordinance.

Approved Budget - The budget as formally adopted by the Board of County Commissioners for the upcoming fiscal year.

Assessed Valuation - The estimated dollar value placed upon real and personal property by the County Assessor as the basis for levying property taxes. The General Assembly exempted household personal property from taxation effective July 1, 1987.

Authorized Bonds - Bonds which have been legally authorized but may or may not been sold.

Balanced Budget - Occurs when planned expenditures anticipated revenues. In North Carolina, it is required that the budget submitted to the Board of County Commissioners be balanced.

Board of County Commissioners - Seven-member Board elected by district and at large by the voters of the County for four-year terms.

Bond - A written promise to pay a specific amount of money with interest within a specific time period, usually long-term.

Bond Rating - A grade indicating a governmental unit's investment qualities. Generally speaking, the higher the bond rating the more favorable the interest rate and the lower the cost of financing capital projects funded by bonds. A high rating is indicative of the Government's strong financial position. Ratings range from AAA (highest) to D (lowest).

Bonds Issued - Bonds that are sold.

Budget - A financial plan for a specified period of time that matches all planned revenues and expenditures with various County services.

Budget Message - A written overview of the proposed budget from the County Manager to the Board of Commissioners. This overview discusses the major budget items of the Manager's recommended budget.

Capital Investment Plan - A long term plan of proposed capital improvement projects, which includes estimated project cost and funding sources, which the County expects to undertake within a five-year period. The plan is updated annually to reassess capital needs.

Capital Outlay - An expenditure which results in the acquisition of or addition to a fixed asset.

Capital Project - A project expected to have a useful life greater than 10 years and an estimated cost of $30,000 or more. Capital projects include the construction, purchase or major renovation of buildings, utility systems, parks, or other physical structures or property; purchase of land; and purchase of large equipment.

Capital Project Fund - A fund used to account for the acquisition or construction of major capital facilities and equipment.

Category - Expenditure budgets are presented in one of three categories: Personnel Services, Operations and Capital Outlay.

Community Development Fund - A fund used to account for block grant monies received from the federal government under the Title I of the Housing and Community Development Act.

Contingency - Appropriation intended for unanticipated expenditures. Transfer of these funds into an expendable account is controlled by the Board of County Commissioners.

Current Expense - Local funds used to supplement the State's minimum level of support for operating the Schools. By State law, local governments appropriate these funds on a per pupil basis.

Debt Service - Principal, interest and administrative costs associated with the repayment of long-term debt.

Delinquent Taxes - Taxes that remain unpaid after the due date on which a penalty for nonpayment is occurred.

Department - A major administrative division of the county that has overall management responsibility for an operation within a functional area.

District Tax - Taxes paid by those owning property in a special district of the County.

Effective Tax Rate - Current tax rate multiplied by the sales assessment ratio. The effective tax rate is useful in comparing the tax rate of counties across the state since it adjusts for differing years of revaluation of real property across the state.

Encumbrances - A financial commitment for services, contracts, or goods which have not been delivered or performed.

Enterprise Fund - A grouping of activities whose expenditures are wholly or partially offset by revenues collected from consumers in the form of fees and charges.

Expenditures - The total cost of a program or capital project.

Fire District - Special voter-approved districts within the County established to furnish fire protection to residents and supported by property taxes.

Fiscal Year - A 12-month period (July 1 through June 30) in which the annual operating budget applies and at the end of which an assessment is made of the County's financial condition and performance of its operations.

Fixed Asset - An asset of long-term character. For budgetary purposes, a fixed asset is defined as an item costing $250 or more with an expected life of more than one year.

Fringe Benefits - For budgeting purposes, fringe benefits include employer payments for social security, retirement, group health and life insurance, dental insurance, and worker's compensation.

Full-time Equivalent (FTE) - One FTE equals 40-hour per week permanent position.

Fund - An accounting entity created to record the financial activity for a selected financial group.

Fund Balance - Funds accumulated through the under expenditure of appropriations and /or the act of exceeding anticipated revenue.

Function - A broad grouping of activities and departments whose objectives and expenditures are inter-related. Examples of functions within Orange County include Human Services, Education, Public Safety, etc.

General Fund - A fund that provides the accounting for most of the basic government services, such as elections, social services, sanitation, inspections, health, or law enforcement.

General Obligation Bonds - Bonds issued by a government that are backed by the full faith and credit of its taxing authority.

Goal - A broad statement of desired conditions to be maintained or achieved through the efforts of an organization.

Grants - A contribution of cash or other assets from another government or non-profit foundation to be used for a specified purpose.

Indirect Cost - The component of the total cost for a service which is provided by and budgeted within another department or division. Indirect costs are budgeted to more accurately reflect the true total cost for such services as those provided by the Health Department and Community Development.

Interest and Penalties Receivable on Taxes - Uncollected interest and penalties on property taxes.

Intergovernmental Revenues - Revenues from other governments (state, federal, and local) that can be in the form of grants, shared revenue, or entitlement.

Lease Purchase - A method of purchasing equipment in which payments are spread over a period or time.

Levy - The amount of tax, service charge, and assessments imposed by the government.

Line Item - A budgetary account representing a specific object of expenditure.

Modified Accrual - The basis of accounting for the County. Under this system, expenditures are recognized when encumbered, and in lieu of any other "property tax" that may have been considered on these values.

Net OPEB Liability (NOL) - The Total OPEB Liability minus the Plan Fiduciary Net Position which is derived from Employer Contributions and Net Investment Income versus Annual OPEB cost.

Non-operating Expenses - Expenses that are not directly related the provision of services, such as debt service.

Non-operating Revenues - Revenues that are generated from other sources and are not directly related to service activities.

Objective - A specific statement about what is to be accomplished or achieved for a particular program during the fiscal year.

Ordinance - A formal legislative enactment by the Board of Commissioners that has the full force and effect of law within the boundaries of the County.

Operating Budget - The County's financial plan, which outlines proposed expenditures for the upcoming fiscal year and estimates revenues that will be used to finance them.

Operating Expenses - Those expenditures of a recurring nature, covering services and supplies necessary to operate individual agency activities.

Personal Property - Movable property classified within two divisions: tangible and intangible. Tangible -- or touchable -- property includes items of visible and movable property not permanently affixed to real property. Intangible -- or non-touchable -- property includes stocks, bonds, notes, cash, bank deposits, accounts receivable, patents, trademarks, copyrights and similar assets.

Personnel Services - Salaries and wages paid to employees for full-time, part-time and temporary work, including overtime and similar compensation. Also included in this account group are fringe benefits paid for employees.

Program - A well-defined portion of the operating plan for which a distinct set of goals and objectives may be developed.

Property Tax Rate - The rate at which real property in the County is taxed in order to produce revenues sufficient to conduct necessary governmental activities.

Property Tax - Tax paid by those owning property in the County.

Proprietary Fund - A fund used to account for the operations similar to those in the private sector. This includes enterprise funds. The focus is on determination of net income, financial position and changes in financial position.

Public Safety - A group of expenditures related to the provision and enforcement of law enforcement and fire and disaster protection.

Real Property - Land, buildings, and items permanently affixed to land or buildings.

Real Property Value - The value of land and buildings that is taxable.

Reappraisal - The process of re-valuing a jurisdiction's real property in order to adjust the tax value to the market value. According to North Carolina law, a revaluation must be conducted at a minimum of every eight years. Property was recently re-valued as of January 1, 2009.

Reclassification - A change in the classification and corresponding job title of an existing position that results from a major change in assigned responsibilities.

Reserve - An account designated for a portion of the fund balance that is to be used for a specific purpose.

Revenue - All funds that the County government receives as income, including items such as tax payments, fees for specific services, receipts from other governments, fines, forfeitures, shared revenues, and interest income.

Sales Assessment Ratio - The ratio of the tax value and the actual value of real property.

Sales Tax - Tax paid by retail consumers in the County.

School Recurring Capital - A recurring appropriation that results in the acquisition of, or addition to, a fixed asset within the school systems.

School Current Expense - See current expense.

Service Level - The amount of service provided during the fiscal year as indicated by one or more performance indicators.

Solid Waste Program Fee (SWPF) – To fund the cost of recycling programs and a portion of the solid waste convenience centers.

Special Assessment - A levy on certain properties to defray part or all of the cost associated with improvements or services that will benefit those properties. For instance, a special assessment would be levied against property owners who have petitioned for paving a street.

Special Districts - Tax-levied voter approved districts to provide specified services. Special districts in Orange County include fire districts and the Chapel Hill-Carrboro City School Special District.

Special Revenue Fund - A fund used to account for the revenues from specific sources that are to be used for legally specified expenditures.

Tax Levy - Revenue produced by applying a given tax rate to a property's assessed, or tax, value.

Teachers Supplement - An additional salary provided by local governments above the salary set by the state.

Two-Thirds Bonds – General obligation bonds that can be issued by a local government without voter authorization. Under a formula set by the State, the new G.O. debt cannot exceed two-thirds of the previous year's net debt reduction.

Unfunded Actuarial Accrued Liability (UAAL) – The Actuarial Accrued Liability minus the Actuarial Value of Assets (AVA). UAAL is derived from unfunded Normal costs, actuarial gains/losses and changes to benefits plan.