



Robert and Pearl Seymour Senior Center

**2008-09
Annual Operating
Budget
Manager Recommended**

Orange County, North Carolina

Orange County, North Carolina
Manager Recommended
2008-2009 Annual Operating Budget

Board of County Commissioners

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**Orange County
North Carolina**

For the Fiscal Year Beginning

July 1, 2007

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Executive Director

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Orange County Mission Statement

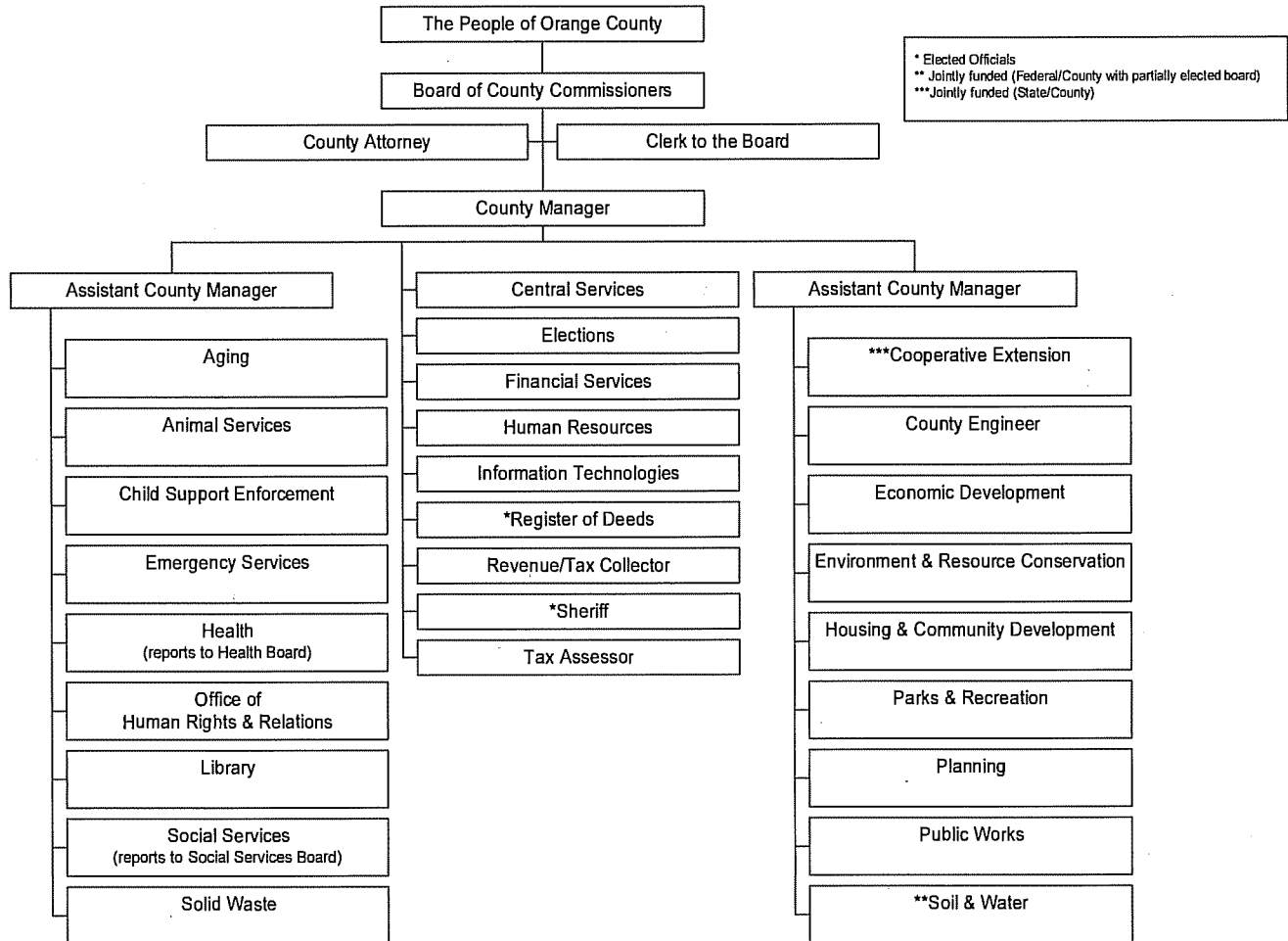
Orange County exists to provide governmental services requested by our Citizens or mandated by the State of North Carolina.

To provide these quality services efficiently, we must:

- Serve the ***Citizens*** of Orange County - ***Our Citizens Come First.***
- Depend on the energy, skills and dedication of all our employees and volunteers.
- Treat all our Citizens and all our Employees with fairness, respect, and understanding.

Orange County Citizens Come First.

Orange County Government



5/16/2008

To: Orange County Board of County Commissioners
Orange County Residents

From: Laura E. Blackmon, County Manager

Subject: Fiscal Year 2008-09 Manager's Recommended Budget

Date: May 20, 2008

I am pleased to submit my recommended Fiscal Year 2008-09 budget for your consideration. I believe this budget, prepared in accordance with the North Carolina Local Government and Budget Fiscal Control Act, lays the foundation for this organization to move forward in accomplishing the goals discussed at the Board retreat in February 2008.

Last October we reviewed the County's historical budget trends and multi-year budget forecasts. At that time, staff projected continued past practices of funding quality programs to meet community needs would continue to outpace the County's natural growth in property valuation and revenues. Compounding the problem are the budgetary actions taken by the General Assembly last summer that negatively impact our anticipated revenues.

Further, our national and state economy is slowing significantly. As a result of this slowing economy, revenues related to new construction, property transfers, and motor vehicle taxes are anticipated to decrease next year while expenditures for critical County programs such as housing, social services and public health assistance are expected to increase.

For Orange County, projected real property valuations reflect only a 2.3 percent increase over the current year budgeted valuations resulting in natural revenue growth of only \$2.5 million. Unfortunately, that growth is offset by anticipated losses of \$2.5 million in sales taxes as a result of the General Assembly approved Medicaid/Sales Tax Swap last summer and slowing consumer spending.

Thus, it is readily apparent the County's revenue outlook has deteriorated since last year at this time. The confluence of depressed revenues with increased demands for quality school and county services has forced staff to re-think how to best allocate our limited resources. In developing the recommended Fiscal Year 2008-09 budget, the following guiding principles were used:

- Balance increasing service demands and sluggish revenue growth while keeping our community affordable for all residents.
- Balance the Board of Commissioners' historic commitment to schools with other pressing community needs.
- Provide a safe and healthy community for all County residents, paying special attention to the increasing populations of multi-cultural and economically stressed residents.
- Fund staffing, operational and capital costs associated with new County facilities coming on-line during the next fiscal year.
- Offer a competitive pay and benefits package for permanent employees to enable them to deal with financial strains caused by rising gas, food, health care and housing costs.

- Avoid reductions in our permanent work force that other local entities across the state are facing.

At the June 5th budget work session, staff will be sharing ideas with the Board about reducing current services and perhaps eliminating non-core programs in an effort maintain or improve our fiscal stability during the upcoming year. We would also like to use this as an opportunity to focus attention on diversifying our tax base and looking for sustainable economic development that encompasses local and global markets and businesses.

Fiscal Year 2008-09 Budget Highlights

The proposed annual General Fund operating budget of \$188,293,308 continues our focus of providing excellent educational opportunities and schools for our children and quality services and facilities for all residents. This represents an overall increase in the County's General Fund budget of \$14,668,957 or 8.4 percent compared to the original FY2007-08 budget of \$173,624,351. Other highlights of this recommended budget include:

Tax Rates

Ad Valorem Tax Rate – Revenues generated by the County's ad valorem property tax supports day-to-day County and School operations budgeted in the General Fund. The recommended ad valorem property tax rate for next year totals \$1.038 per \$100 of assessed valuation, an increase of 8.8 cents over the current year approved tax rate of 95 cents. For a property owner with \$200,000 in valuation, this increase equates to \$176 per year. One cent on the property tax rate should generate \$1,271,729 in the upcoming fiscal year.

Chapel Hill Carrboro City Schools District Tax – The voter approved Chapel Hill City Schools District Tax provides additional revenue to the school district over and above the County's ad valorem tax. This recommended budget provides an increase to the current year special district tax of 20.35 cents per \$100 valuation for the Chapel Hill Carrboro City Schools to 23 cents per \$100 valuation. This increase of 2.65 cents will cover the cost of opening Morris Grove Elementary School and adding the senior class at Carrboro High School this fall. Based on this tax rate, the District will receive an estimated \$18,600,892 or \$1,589 per pupil. A property owner living in the Chapel Hill Carrboro City School District who owns property valued at \$200,000 can expect the tax bill to increase, in addition to the County's ad valorem tax rate increase, by \$53 next year. Voters in the Orange County School District have not authorized a special district tax to supplement its amount received from the County's General Fund for current expense.

Fire District Tax Rates – As outlined in the Fire Districts section of the recommended budget, tax rate increases ranging from 0.3 to 3 cents per \$100 valuation are recommended in seven of the County's twelve fire districts. Tax rates in the other five districts remain at FY2007-08 levels.

Property Taxes

Property taxes remain by far the largest single source of revenue for Orange County government comprising 70 percent of total General Fund revenues. The County's real property tax base for the upcoming year is projected to be \$11.4 billion, an increase of \$266 million or 2.4 percent from the current year's original valuation projection.

It is important to note \$45.8 million of valuation is related to Homestead Exemption and Circuit Breaker legislation and thereby exempted from property taxation. This equates to about \$470,000 in lost property tax revenues for the upcoming fiscal year. The valuation exemptions are \$6.4 million higher than the current year exemptions of \$39.4 million. While General Assembly actions are commendable and a great benefit for qualifying property owners, it is further evidence of how the County's tax base is slowly eroding and creating the need for a more diverse tax base and additional local revenue options.

Sales Tax

Consumer spending for non-essential goods and services has decreased significantly in light of rising fuel, food, housing and health care costs. State fiscal analysts and economists predict the slowing economy will continue to dampen consumer spending well into the upcoming year. As a result, we are anticipating a significant decrease in sales tax revenues for FY 2008-09.

Impact of Medicaid Relief on Sales Tax

After years of intensive county lobbying, the General Assembly enacted the Medicaid Relief/Sales Tax Swap package in its FY2007-08 budget (House Bill 1473). This legislation phased out the County's share of Medicaid expenditures over a three year period from FY2007-08 through FY2009-10. In exchange, the County will cede Article 44 sales tax (one-half cent) to the state over a two-year period. In addition, Article 42 sales tax, currently distributed on a per capita basis, will be distributed on a point-of-delivery basis beginning with the October 2009 distribution.

Even though Orange County will experience a decrease in sales tax revenues, House Bill 1473 does include a "hold harmless" provision that guarantees Orange County will receive at least \$500,000 in Medicaid relief, reportedly in perpetuity. As shared with the Board last fall, counties with historically high Medicaid expenditures will see larger monetary benefits from House Bill 1473 than those counties whose Medicaid expenditures comprised a lower percentage of their budget. Orange County falls in the latter category meaning we anticipate no more than the \$500,000 hold harmless benefit.

The other side of the Medicaid Relief/Sales Tax Swap legislation requires counties to hold towns harmless for their anticipated loss of Articles 42 and 44 sales taxes. The North Carolina Department of Revenue will calculate the towns' loss, withhold this amount from the county's Article 39 monthly distribution and include it in the towns' monthly distribution. Because both Articles 44 and 39 are affected, counties must project their sales tax revenues accordingly—the county's actual loss in the per capita portion of Article 44 and the towns' loss of Article 44 being deducted from the county's Article 39.

As a result of the sales tax changes created by House Bill 1473, the local portion of the sales tax is 2.25 cents from October 1, 2008 through September 30, 2009, while the state sales tax rate would be 4.5 cents for this same time frame.

Fund Balance

Slower revenue growth notwithstanding, Orange County has been able to maintain a healthy level of fund balance. This is due largely to sound fiscal policies adopted by the Commissioners, such as the Debt Management Policy and Capital Funding Policy, historically strong revenue

collection rates and fiscal prudence in appropriating fund balance for ongoing County operations.

Maintaining a healthy level of undesignated fund balance offers us several advantages. One benefit is it provides flexibility as unanticipated emergencies or non-recurring funding needs arise. The County's undesignated fund balance on June 30, 2007 was 13 percent of General Fund expenditures or \$21.3 million.

Fiscal constraints over the last few years have precluded us from fully funding our County Capital Funding Policy, which allows for the equivalent of 3 cents on the tax rate to be allocated to schools' operating capital needs and 1 cent on the tax rate to be allocated to county operating capital needs. To date, we have only been able to provide 2 cents on the tax rate to schools for their recurring capital needs, and county capital needs have remained unfunded. While we are hopeful we may be in a financial situation sometime in the future to fully fund the Capital Funding Policy, it is clear FY 2008-09 is not the year to recommend full funding levels.

Unfortunately, this lack of funding has created critical pent up capital needs in County departments. Therefore, I am recommending the Board appropriate \$2 million in fund balance in the upcoming fiscal year to cover costs of operational capital items for County departments.

Education Funding

Combined funding for Chapel Hill Carrboro City and Orange County Schools totals \$91,240,476 and represents 48.5 percent of the County's total recommended General Fund expenditures. This funding level reflects an increase of \$6,794,207 over the current year total budget of \$84,448,997. This 8 percent funding increase is equivalent to 5.4 cents on the tax rate for FY2008-09. The per pupil allocation for the 18,932 students attending schools in both districts increases from \$3,069 in the present fiscal year to \$3,256 for next year, an increase of \$187 per pupil.

This funding level provides monies for day-to-day operations (current expense), fair funding allocations, recurring and long-range capital, school related debt service, public health nurses, social workers and school resource officers. Although not a statutory mandate, we believe it is a functional requirement, and a matter of fundamental fairness to ensure adequate dollars are provided to both school systems so locally funded teachers receive the same salary increases as their State funded counterparts. My recommended funding increase allows each district to provide those increases as well as additional funding for each district to undertake some of their other priority initiatives.

As stated earlier, a 2.65 cent tax rate increase in the Chapel Hill Carrboro City Schools' Special District tax will generate sufficient additional monies for the district to cover the cost of opening Morris Grove Elementary School and add the senior class at Carrboro High School next fall.

In closing I wish to commend the Superintendents and their staffs for their collaborative spirit throughout the year, and all three elected boards for their demonstrated commitment to remain engaged in frank and rewarding discussions.

New Facilities

Orange County is in the midst of the most aggressive capital construction campaign in its history. In the last two months we have celebrated the opening of the Orange County Satellite Campus of Durham Technical Community College and the Gateway Center located on Churton

Street in Hillsborough. We anticipate opening eleven additional County facilities at various times throughout the upcoming fiscal year.

As we shared with Commissioners during our Capital Investment Plan discussions earlier this year, the cost of new facilities extends beyond mere design and construction. Costs to staff and operate new facilities have greater long-range impact on the County's General Fund than design and construction. The projected cumulative cost of staffing and operating the new facilities in next fiscal year is about \$3 million or about 2.4 cents on the tax rate. Further discussion of costs for individual facilities will be a topic during our upcoming June work sessions.

Staff Resources

A number of issues were considered in determining the need for staff resources in the coming year. The Board has previously discussed and supported the transitioning of long-term temporary employees to permanent status. The opening of new facilities has placed a staffing burden on internal support departments that can not be met with current FTEs. Re-locating departments whose levels of service have increased due to the additional space or upgrading of infrastructure are also in need of additional personnel. The increased demand to meet the safety and health concerns of all residents of our community is also reflected in the recommended positions.

Transition of Long-Term Temporary Employees to Permanent

Over the last few years, the Board has expressed concern about the County's use of temporary employees and the amount of funding dedicated to this line item in the annual budget. As department directors prepared their FY2008-09 budgets, I asked them to review their department's use of temporary monies.

Though departments are able to sometimes meet work load demands by re-employing retirees on a part-time basis, there are instances where departments have filled more permanent staffing needs through the use of long-term temporary employees. As I shared with the Board during our April 17, 2008 budget work session, the recommended budget provides funding to transition long-term temporary employees to new permanent positions, part and full-time, to meet ongoing needs at an estimated cost of \$210,000.

New Staff Related to Opening of New Facilities

- **Animal Services Facility** – The new facility, projected to open January 1, 2009, will offer expanded animal sheltering capacity and will require additional staff to provide placement services and ensure sheltered animals receive quality care. The recommended FY2008-09 budget includes funding for two new staff positions, Animal Care Technician and Veterinary Health Care Technician, effective with the opening of the new facility. An additional requested Animal Care Technician will be proposed for FY 2009-10.
- **Facility Maintenance** – As new facilities come on-line this year and next, our building maintenance staff will see an increase of fifty-eight percent in square footage that must be maintained. The recommended budget provides monies to cover the costs associated with a Building Maintenance Technician I and a Building Maintenance Technician II to maintain mechanical, electrical, plumbing, HVAC systems and grounds maintenance at existing and new County facilities

- **New Parks** – During the course of the upcoming year, we anticipate opening two new parks – West 10 Soccer Complex and Northern Human Services Park. Funding for two new staff members, Parks Conservation Technician I and Parks Conservation Technician II, is included in the recommended budget for next year. These positions will partner with current staff assigned to park related duties in providing conservation, maintenance, and operational services required for athletic and park facilities. In addition, the Technician II position will be assigned supervisory duties.

New Staff to Address Health, Safety and Wellbeing for Growing Populations Including Our Multi-Cultural and Economically Stressed Residents

- **Emergency Services** – the recommended budget provides funding for two positions in Emergency Services – a Paramedic and an Assistant Fire Marshal. Increased call volume and emergency transports, including a higher percentage of patients who require advanced life support during transport to the hospital, necessitate funding for an additional Paramedic. The Assistant Fire Marshal will enable the County to meet fire code requirements including fire prevention.
- **Public Health** – The recommended budget provides funding for 3.5 new Health Department positions next year including a Family Nurse Practitioner (.5), a Communicable Disease Nurse, an Administrative Assistant and a Community Dental Care Coordinator. Over the past year, our Health Department has experienced a significant increase in those requesting dental and health related services. While some of the increase can be attributed to the depressed economy, the Health Department is also experiencing a significant increase in refugee resettlement. Since July 1, 2007, 123 refugees have resettled in Orange County, with possibly 100 or more additional refugees expected to relocate to Orange County by fall 2008. In accordance with State recommendations, local public health departments must perform full health assessments for refugees to ensure health problems that could pose a threat to public health or impair the refugee's capacity to find employment and independence are promptly identified and treated within thirty days of arrival.

In addition, the recommended budget for Public Health provides county funding to replace lost grant monies for the department's current Volunteer Coordinator position and to increase working hours for a Dental Hygienist.

- **Sheriff** - Increases in Court related duties and calls for service over the past three years have negatively impacted the department's ability to conduct preventive patrolling in the communities. When the new Justice Facility opens in late 2009, the Sheriff anticipates staff requirements for Court duties will increase even more. The proposed addition of six new Deputy Sheriff positions, two of which are grant funded, will enable the department to meet increased service demands.
- **Social Services** – A new Day Care Social Worker included in the recommended budget will enable the Department of Social Services to work with the increased number of families seeking child care placement and financial assistance.

New Staff to Address Increased Service Demands

- **Information Technologies** – Increased workloads prompted by new technology initiatives such as implementation of the Property Information Management System (PIMS) and Central Permitting will require services provided by a new Systems Analyst position in the upcoming fiscal year. The recommended budget provides funding for this position.
- **Land Use/Transportation** – The Planning Department currently has a Land Use/Transportation Planner who works 20 hours per week. Increased work loads associated with transportation studies and Comprehensive Plan implementation create a need for the position to increase from part-time permanent to full-time permanent. The FY2008-09 recommended budget provides for this increase.
- **Library Services** – The recommended budget provides monies for the County to fully fund the Library's Office Supervisor II. Previously this position had been a shared position with the Regional Library. However, with program growth related to opening new facilities the workload has increased to the point the staff member must dedicate all of her time to Orange County Library services.
- **Tax Assessor/Land Records** – Increased land transaction activity has created backlogs and elongated the amount of time residents experience with regard to real estate closings and permit issuances. The recommended Geographic Information System (GIS) Mapper I position will speed up processing and decrease the time property owners must wait to complete their transactions. In addition, this position will ensure property records are correct and assist the department in preparing for the upcoming property revaluation process.
- **Recycling Program** – Increased recycling activity across the County coupled with enforcement of the County's Regulated Recyclable Materials Ordinance created the need for a Recycling Specialist/Enforcement Officer in the Solid Waste Enterprise fund. Examples of duties anticipated for this position include inspecting recycling activities for commercial establishments and providing public education/enforcement of littering and dumping. Funding for the position will come from the Enterprise Fund meaning the position does not impact the County's ad valorem property tax.
- **Address Verification** – This recommended E911/GIS Mapper II position will assign and maintain the County's address database. The creation of this position is critical to ensuring fire, emergency services and law enforcement personnel have access to accurate address data when answering calls. This position is funded with proceeds from the Emergency Telephone Fund and is not funded with proceeds from the County's ad valorem property tax.

Debt Service

Since 1988, Commissioners have authorized \$325 million in debt financing, including voter approved bonds and alternative financings, for school, county and partner projects. Examples of funded ventures include purchase, construction, development and renovation of schools, parks and recreation facilities, land conservation initiatives, affordable housing, and water/sewer projects.

Last spring, the Board authorized the issuance of new debt totaling just over \$59 million to fund projects such as Carrboro High School, Morris Grove Elementary, the Justice Facility, the satellite campus of Durham Technical Community College and West 10 Soccer Complex. Full year payments of \$5.5 million are funded in the upcoming fiscal year compared to partial year

payments of \$2.2 million budgeted in the current year. The County's debt service payments for FY2007-08 total \$26.1 million or 13.4 percent of the recommended General Fund budget.

Debt issuance plans under consideration for the upcoming year include the remaining \$6.9 million in 2001 voter approved bonds, \$8 million for the new Animal Services Facility, \$2.2 million for completion of Efland Sewer, \$25 million for the new County Campus and Library and approximately \$31 million to construct elementary school #11 for the Chapel Hill Carrboro City Schools.

Operating Budget Reductions

Up until now, I have focused my message on areas of the County's budget that reflect increases. I feel it is also important to highlight specific areas where departments are being asked to continue or increase service levels with little or no increase in funding for day-to-day operations.

As mentioned earlier, this recommended budget offers a plan for transitioning long-term temporary employees to permanent positions. The recommended budget also proposes taking additional steps to further reduce our dependence on temporary staffing by implementing a 50% across the board funding reduction in temporary line items and improving resource management of temporary personnel needs. This reduction will not affect seasonal employee or student intern line items.

For those departments that requested increases in their operating budget, the recommended budget provides a 2 percent across the board inflationary increase over the current year original budget. I excluded expenditures related to new facilities and public assistance from those reductions.

Staff and I look forward to discussing the implications of these reductions with the Board during our June budget work sessions.

Employee Pay and Benefit Compensation

Given the increase in the cost of living over the past year as well as the significant market pressures the County is experiencing in recruiting qualified staff, I urge the Board's consideration of the recommended employee pay and benefit package. My recommendation includes funding for:

- A two and a half percent Cost of Living Adjustment for all employees effective July 1, 2008 at a cost of \$1,000,036
- Enhancement of the In-Range Salary progression from the current rates of 1 percent for employees whose work performance is rated Proficient and 2 percent for employees whose work performance is rated Exceptional to 1 percent for Proficient and 3 percent for Exceptional. Increases will be effective with the employee's annual performance review. The recommended budget allocation for next fiscal year totals \$220,710
- A maximum increase in annual health insurance premiums of 8 percent effective January 1, 2009. Cost projections indicate an 8 percent increase will cost the County \$264,000 next fiscal year. It is important to note that earlier estimates projected an 11

percent annual increase. Should the earlier projections prove to be a reality next year, we plan to explore with the Board changes in our health insurance plan in order to remain within budget

- Earlier this year the Board approved a contract with Archer Company to conduct a review of the County's current classification and pay plan. While we were optimistic results of the study would be available in time to include full funding in the proposed budget plan, unfortunately the results will not be complete until fall 2008. To that end, I recommend the Board set aside \$225,000 to allocate once the study results are received to address employees' salaries significantly out-of-line with the market. I plan to recommend full funding of Archer results effective July 1, 2009

Conclusion

I believe this budget continues the Board's tradition of placing a priority on funding for education, human services and public safety. It recognizes the vital role our employees play in assuring a high level of competent and caring service to Orange County residents, while likewise acknowledging the sacrifices being made by our residents, particularly those on fixed incomes or in stressful economic situations.

Since I became Manager eighteen months ago, I have watched Orange County staff develop and implement quality programs that benefit the residents of our County. The staff will be called upon during the upcoming year to employ this professional creativity to investigate core services and service delivery models which may challenge the status quo and require a new way of thinking. Based on the discussions by the Board and staff during the February 2008 Board retreat, however, I believe together we can forge partnerships that will revitalize our organization and bring positive outcomes to our collective goals.

Supplemental data including summaries of recommended staff and historical data will be provided to you at the May 29, 2008 public hearing so that you have the information prior to the first budget work session on June 5, 2008.

Much work has been done over the past several months to provide you with a balanced recommended budget that strives to meet the needs of both the schools and the county. It is my hope this recommended budget provides the framework the Board needs to make informed fiscal decisions that reflect the values and concerns of the entire community. Staff and I look forward to reviewing the accompanying documents with you as you work towards adoption of the FY 2008-09 budget over the next few weeks.

How to Read the Budget Document

The operating budget is divided into 14 sections separated by tabs.

- The first two sections, the *Budget Message* and *Summaries* provide an overview of the Operating Budget.
- The next nine sections, starting with *Governing and Management* and ending with *Non-Departmental*, represent functions of the budget.
- The *Capital Projects* section lists all capital projects in which new funding is being appropriated during the current fiscal year.
- The *Appendix* contains supplemental information to help the reader understand terminology used in the document. Examples of information in this section include *New Position Report* and *Employee Compensation*.

Appropriations are made at the functional level. The first page following each function tab is a *Function Summary*. This gives the reader a brief summary of departmental funding levels.

Function Summary

Governing & Management Summary					
	2001-02	2002-2003	2003-2004	2003-2004	2004-2005
	Actual Expenditures	Actual Expenditures	Original Budget	12 Month Estimate	Department Requested
By Department (General Fund)					
Board of County Commissioners	\$428,020	\$ 396,883	\$ 457,828	\$ 420,995	\$ 512,773
County Manager	\$738,856	\$ 844,387	\$ 879,957	\$ 870,134	\$ 923,524
Animal Services	\$0	\$ -	\$ -	\$ -	\$ 988,644
Budget	\$213,221	\$ 216,139	\$ 233,365	\$ 222,680	\$ 250,168
Finance	\$370,805	\$ 381,788	\$ 395,369	\$ 376,752	\$ 408,126
Purchasing	\$210,834	\$ 295,300	\$ 228,301	\$ 222,758	\$ 231,845
Central Services	\$928,863	\$ 987,188	\$ 1,638,369	\$ 1,527,422	\$ 1,602,493
Rents and Insurance	\$203,814	\$ 234,491	\$ 203,949	\$ 182,050	\$ 162,651
Personnel	\$588,554	\$ 585,342	\$ 605,231	\$ 592,562	\$ 645,350
Non-Departmental		\$ 582,241	\$ 1,185,290	\$ 853,560	\$ 2,613,950
Total Function Expenditures	\$3,682,967	\$4,543,759	\$5,827,659	\$5,268,913	\$8,339,524
Offsetting Revenue	\$223,589	\$174,446	\$221,204	\$193,854	\$364,851
County Costs (net)	\$3,459,378	\$4,369,313	\$5,606,455	\$5,075,059	\$7,974,673
Other Related Programs (Grant Fund)					
County Manager Related Grant	\$155,004	\$11,519	\$15,500	\$15,500	\$15,500
Total Expenditures	\$155,004	\$11,519	\$15,500	\$15,500	\$15,500
Offsetting Revenue	\$164,545	\$0	\$0	\$0	\$0
County Costs (net)	(\$9,541)	\$11,519	\$15,500	\$15,500	\$15,500

Function Summary summarizes fiscal information at the function level.

Compares budgeted revenues and expenditures to the original and estimated year-end expenditures in addition to two years of historical spending.

Total Functional Expenditures

Offsetting revenue associated with activities of the departments/programs within the function.

Programs or activities appropriated in funds other than the General Fund. Appropriations for these programs are done by separate project ordinances.

Department/Program Budget Page

Each department/program has a budget page that gives the reader a general description of the department or program, and projected outcomes for the upcoming budget year. *Outcomes* are performance expectations stated in quantitative and qualitative terms. *Measures* provide the reader with historical workload and performance indicators for each department/program. *Budget Highlights* explain budget fluctuations or other relevant information pertaining to the department or program. For the larger departments with several divisions, the budget also contains a summary page of that department.

Budget Office						
	1995-96 Actual Expenditures	1996-97 Actual Expenditures	1997-98 Original Budget	1997-98 12 Month Estimate	1998-99 Department Requested	1998-99 Commissioner Approved
Budget Office (General Fund)						Account: 455
Personnel Services	\$147,642	\$148,899	\$171,864	\$147,877	\$159,117	\$159,117
Operations	9,286	8,539	9,440	12,614	10,840	10,840
Capital Outlay	1,969	12,475	0	10,258	0	0
Total Expenditures	\$158,897	\$169,913	\$181,304	\$170,749	\$169,957	\$169,957
Authorized F.T.E.	3,000	3,000	3,000	3,000	3,000	3,000
Total Budget Office Expenditures	\$158,897	\$169,913	\$181,304	\$170,749	\$169,957	\$169,957
Major Services						
- Formulate and administer the annual operating budget - Develop the 10 year Capital Improvements Plan for County and Schools - Evaluate internal County policies and procedures - Provide analytical support for special projects, such as, staff support for capital needs task force and school construction standards committee; emergency management service delivery models and costs analysis, measuring outcomes and service performance - Staff support for school related issues and for citizen and internal committees						
Objective Coordinate the annual budget and capital planning process						
Outcomes						
- Develop a technically sound budget and capital plan that requires no major amendments - Provide a budget with a minimum 8 percent fund balance, based on Budget Office estimated expenditures and revenue for the prior year, which are within (plus or minus) 2 percent of actual revenues and expenditures - Retain the GFOA Distinguished Budget Presentation Award and meet all the criteria of the awards program by all reviewers - Meet all time lines as required by the North Carolina Local Government and Fiscal Control Act and as established by the Board of County Commissioners						
Measures						
	1995-96 Actual	1996-97 Actual	1997-98 Estimate	1998-99 Projected		
Fund Balance as Percent of Expenditures	10.6%	9.5%	at least 8%	at least 8%		
Revenue/Expenditure Estimates Margin of Error	1.8%	< 2%	< 2%	< 2%		
GFOA Criteria met	56 out of 60	59 out of 60	57 out of 60	60 out of 60		

Department/Program Budget Page provides general

Provides current and historical fiscal information for each category - Personnel Services, Operations, and Capital Outlay.

Number of full-time equivalent positions paid from this program or department.

Associated activities to this program are shown as a cross-reference when applicable. These expenditures are made elsewhere in the budget. Not on this particular page.

Major Services - general description of the services of the department.

Outcomes and Measures - measure the success and performance of the department.

Budget highlights describe changes made for the upcoming fiscal year. Not shown on this page.

Fund Structure

The accounts of the County are organized on the basis of funds or account groups with each fund constituting a separate accounting entity. The operations of each fund are accounted for by providing a separate set of self-balancing accounts reflecting its assets, liabilities, fund balance, revenues and expenditures. The funds of the County are created because of the diverse nature of governmental operations and the necessity of complying with legal provisions. Orange County has three broad fund categories: governmental, proprietary and fiduciary. Only two of these, governmental and proprietary, are included in this document.

Government Funds

These funds account for expendable financial resources other than those accounted for in proprietary and fiduciary funds. Most of Orange County's functions are included in this fund type. The modified accrual basis of accounting is used in this fund.

"Basis of accounting" refers to criteria for determining when revenues and expenditures are recorded in the accounting system. The "modified accrual basis" requires that expenditures be recorded when a liability is incurred (time of receipt) for goods or services provided to the County. The expenditure is usually recorded before the funds are disbursed. This type of accounting also requires that most revenues be recorded when they are actually received. The modified accrual basis of accounting helps to keep financial practices on a conservative footing; expenditures are recorded as soon as the liabilities for them are incurred, and most revenues are not recorded until they have actually been received in cash.

The County's individual governmental funds include:

- **General Fund** - the general operating fund of the County, which accounts for normal recurring County activities such as education, human services, public safety, etc. These activities are funded by revenue sources such as property tax, sales tax, charges for services, etc.
- **Special Revenue Funds** - account for the proceeds of specific revenue sources (other than major capital projects) that require separate accounting because of legal restrictions or administrative action. Special revenue funds in Orange County include: Grant Projects Fund, Community Development Fund, Fire Districts Fund, Revaluation Fund, Visitors Bureau Fund, and Housing (Section 8) Fund.
- **Capital Projects Funds** - account for all resources used for acquisition, construction, or renovation of major capital facilities of Orange County, as well as Orange County Schools and Chapel Hill-Carrboro City Schools. Capital project funds in Orange County include: County Capital Projects Fund and School Capital Projects Fund. Prior to July 1, 1993, several funds were used to account for capital projects.

Proprietary Funds

These funds account for operations, which are similar to those found in the private sector because net income is determined in these funds. The accrual basis of accounting is used for this fund. In the accrual basis of accounting, revenues are recognized when they are earned and expenses are recognized when they are incurred. Orange County operates one type of proprietary funds:

- **Enterprise Funds** - account for operations that are intended to be self-supporting through charges made to users of services provided or where determination of net income is an important factor. Orange County presently has three enterprise funds, the Efland Sewer Enterprise Fund, the Solid Waste Enterprise Fund, and the Sportsplex Enterprise Fund.

Fiduciary Funds

These funds are used to account for assets held by the County in a trustee capacity or as an agent for individuals, private organizations, other governmental units and/or other funds. Since, by state statutes, these funds are not subject to appropriation by the Board of County Commissioners, these funds are not included in this document. The County's fiduciary funds include:

- **Agency Funds** account for assets held by the County as an agent for other governmental units. These monies are accounted for in essentially the same manner as governmental funds.
- **Non-expendable Trust Funds** account for assets, held by the County in a trustee capacity, which are designated for a particular purpose. These monies are accounted for basically in the same manner as proprietary funds.

Functions

Each fund is further divided into functions, which represent the level of authorization by the governing board. Revenue functions include Property Taxes, Sales Tax, Licenses and Permits, Intergovernmental, Charges for Services, Interest Income, Miscellaneous Income and Fund Balance. Orange County's appropriation functions include: Governing and Management, General Services, Community and Environment, Human Services, Public Safety, Culture and Recreation, Education, Transfers to Other Funds, and Debt Service.

Departments/Programs

Each function is comprised of two or more departments, and each department may be further represented by a program. In this document, each department or program summary contains a program description, prior year accomplishments, coming year objectives, a budget summary by expenditure category, and offsetting revenues. For departments administering more than one program a department summary precedes the department's program summaries.

Basis of Budgeting

Budgetary accounting is used for management control of all funds of the County. Annual budget ordinances are adopted on the modified accrual basis at the fund level and amended as required for the operations of the general, special revenue, and proprietary funds.

The Comprehensive Annual Financial Report (CAFR) shows the County's finances on the basis of "generally accepted accounting principles" (GAAP). In most cases, this conforms to the way the County prepares its budget. Two exceptions are the treatment of depreciation expense and compensated absences. Depreciation is not budgeted but capital improvements in the CAFR are depreciated. Compensated absences are accrued as expenditures in the CAFR and are not included in the budget. The CAFR shows fund revenues and expenditures on both a GAAP basis and budgetary basis for comparison purposes.

Permanent Full-Time Equivalent (FTE) Positions

All Funds

	2005-06	2006-07	2007-08	2007-08	2008-09	2008-09
	Actual F.T.E.'s	Actual F.T.E.'s	Original Budget	12-Month Estimate	Department Requested	Manager Recommended
General Fund						
Governing & Management						
Commissioners	5.000	5.000	4.000	4.000	4.000	4.000
County Manager	10.000	11.000	12.000	12.000	14.000	12.000
Animal Services	24.000	27.000	27.000	27.000	32.000	30.000
Financial Services	9.000	9.000	9.000	9.000	11.000	10.000
Purchasing and Central Services	6.000	6.000	7.000	7.000	9.000	9.000
Human Resources	8.000	9.000	9.000	9.000	10.000	9.000
Governing & Management Total	62.000	67.000	68.000	68.000	80.000	74.000
General Services						
Elections	4.000	4.000	4.000	4.000	4.000	4.000
Information Technologies	9.600	10.600	10.700	10.700	11.700	11.700
Register of Deeds	16.000	16.000	16.000	16.000	16.000	16.000
Tax Assessor	18.800	18.800	19.300	19.300	20.300	20.300
Tax Collector	13.000	13.000	12.500	12.500	13.500	12.500
Buildings & Grounds	34.000	35.000	35.000	35.000	38.000	38.000
Motor Pool	6.000	6.000	6.000	6.000	6.500	6.500
Sanitation	15.000	15.000	0.000	0.000	0.000	0.000
General Services Total	116.400	118.400	103.500	103.500	110.000	109.000
Community & Environment						
Planning	34.525	34.525	34.525	34.525	35.000	35.000
Environment & Resources Conservation	6.475	7.000	8.000	8.000	8.000	8.000
Economic Development	3.500	3.500	3.500	3.500	3.500	3.500
Soil & Water	4.000	4.000	4.000	4.000	4.000	4.000
Community & Environment Total	48.500	49.025	50.025	50.025	50.500	50.500
Culture & Recreation						
Parks and Recreation	17.000	17.000	19.000	19.000	22.000	21.000
Library ⁽¹⁾	13.575	14.575	14.575	14.575	15.075	15.075
Arts Commission	1.000	1.000	1.000	1.000	1.000	1.000
Culture & Recreation Total	31.575	32.575	34.575	34.575	38.075	37.075
Human Services						
<i>Social Services</i>						
Administration	22.000	23.000	23.000	23.000	23.000	23.000
Children/Family Services	65.000	64.000	64.000	64.000	65.000	65.000
Economic Services	60.000	68.000	70.000	70.000	72.000	72.000
Skills Development Center	1.000	1.000	1.000	1.000	1.000	1.000
Veterans' Services	1.000	1.000	1.000	1.000	1.000	1.000
<i>Social Services Total</i>	149.000	157.000	159.000	159.000	162.000	162.000

Permanent Full-Time Equivalent (FTE) Positions

All Funds

	2005-06	2006-07	2007-08	2007-08	2008-09	2008-09
	Actual F.T.E.'s	Actual F.T.E.'s	Original Budget	12-Month Estimate	Department Requested	Manager Recommended
<i>Health</i>						
Central Administrative Services	16.000	16.000	16.000	16.000	15.000	15.000
Dental Health	8.696	8.600	8.600	8.600	9.800	9.800
Health Promotion and Education	6.250	6.500	6.500	6.500	8.500	8.500
Personal Health	39.500	39.500	41.000	41.000	42.500	42.500
Environmental Health	14.000	15.000	18.000	18.000	18.000	18.000
Risk Management	3.000	3.000	3.000	3.000	3.000	3.000
Animal Control	0.000	0.000	0.000	0.000	0.000	0.000
<i>Health Total</i>	<i>87.446</i>	<i>88.600</i>	<i>93.100</i>	<i>93.100</i>	<i>96.800</i>	<i>96.800</i>
Cooperative Extension	13.000	13.000	13.000	13.000	14.000	13.000
<i>Aging</i>						
Administration	2.200	2.200	2.200	2.200	2.500	2.500
Community Based Services	5.000	6.750	7.750	7.750	9.500	7.750
Elder Care Program	4.875	5.000	5.000	5.000	5.375	5.375
RSVP	2.000	2.000	2.000	2.000	2.875	2.875
<i>Aging Total</i>	<i>14.075</i>	<i>15.950</i>	<i>16.950</i>	<i>16.950</i>	<i>20.250</i>	<i>18.500</i>
Orange Public Transportation	14.550	16.050	16.050	16.050	15.750	15.750
Human Rights and Relations	4.750	5.000	5.000	5.000	5.000	5.000
Child Support	12.000	12.000	12.000	12.000	12.000	12.000
OPC Legal Support	1.000	0.000	0.000	0.000	0.000	0.000
Human Services Total	295.821	307.600	315.100	315.100	325.800	323.050
Public Safety						
Sheriff	122.500	135.000	135.000	135.000	143.000	141.000
<i>EMS</i>						
Administration	4.000	4.000	4.000	4.000	6.000	4.000
Medical Services	47.000	51.000	51.000	51.000	56.000	56.000
Fire Services	3.000	3.000	3.000	3.000	4.000	4.000
Telecommunications	27.000	29.000	29.000	29.000	31.000	29.000
<i>EMS Total</i>	<i>81.000</i>	<i>87.000</i>	<i>87.000</i>	<i>87.000</i>	<i>97.000</i>	<i>93.000</i>
Public Safety Total	203.500	222.000	222.000	222.000	240.000	234.000
General Fund Total	<u>757.796</u>	<u>796.600</u>	<u>793.200</u>	<u>793.200</u>	<u>844.375</u>	<u>827.625</u>

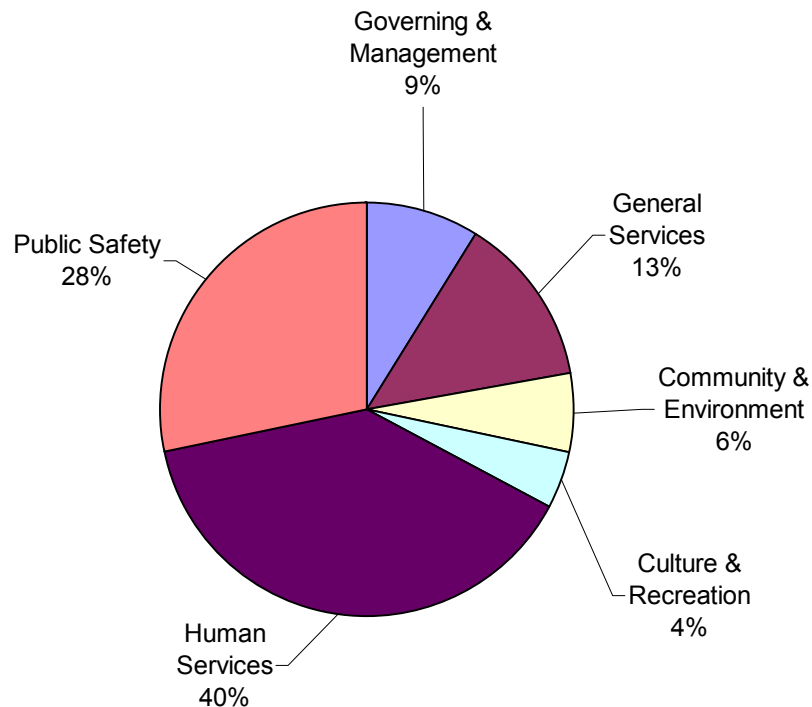
Permanent Full-Time Equivalent (FTE) Positions

All Funds

	2005-06	2006-07	2007-08	2007-08	2008-09	2008-09
	Actual F.T.E.'s	Actual F.T.E.'s	Original Budget	12-Month Estimate	Department Requested	Manager Recommended
Other Funds						
Aging - Senior Health Coordination	1.000	1.000	1.000	1.000	1.000	1.000
Assessor - Revaluation	1.200	1.200	1.200	1.200	1.200	1.200
Criminal Justice Partnership (OJJ)	1.000	1.000	1.000	1.000	1.000	1.000
Hyconeechee Regional Library	0.600	0.600	0.600	0.600	0.600	0.600
Emergency Telephone	2.000	2.000	2.000	2.000	3.000	3.000
Health - Home Visiting	2.500	2.500	1.000	1.000	1.000	1.000
Health - Health Advocacy	1.000	1.000	1.000	1.000	0.000	0.000
Health - Health and Wellness Trust	1.000	1.000	1.000	1.000	1.000	1.000
Health - Child Care Health Consultant	1.000	1.000	1.000	1.000	1.000	1.000
Health - Sr PHE Healthy Carolinians	0.250	0.000	0.000	0.000	0.000	0.000
Housing - Section 8	6.000	6.000	6.000	6.000	7.000	7.000
Housing - Urgent Repair Program	1.000	1.000	1.000	1.000	1.000	1.000
Housing - HOME Program	0.000	0.000	1.000	1.000	1.000	1.000
Housing - Homeless Program	0.000	0.000	0.000	1.000	1.000	1.000
Sheriff - Cops in Schools	2.000	0.000	0.000	0.000	0.000	0.000
Solid Waste/Landfill Operations	43.000	43.000	58.000	58.000	60.000	60.000
Visitors Bureau	6.000	6.000	6.000	6.000	6.000	6.000
Other Funds Total	69.550	67.300	81.800	82.800	85.800	85.800
Grand Total	<u>827.346</u>	<u>863.900</u>	<u>875.000</u>	<u>876.000</u>	<u>930.175</u>	<u>913.425</u>

⁽¹⁾ Library includes the Orange County Library, Carrboro Library, Carrboro Cybrary, and Cedar Grove Library.

General Fund FTE by Function (Recommended)



Revenue by Category Summary General Fund

	2005-06 Actual Revenues	2006-07 Actual Revenues	2007-08 Original Budget	2007-08 12Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Property Taxes						
Property Taxes	\$92,700,857	\$102,753,092	\$110,055,983	\$110,000,000	\$112,584,115	\$123,012,959
Motor Vehicles	\$6,889,198	\$7,571,581	\$8,495,122	\$8,230,137	\$8,494,849	\$8,992,507
Gross Receipts	\$43,128	\$42,942	\$40,000	\$40,000	\$40,000	\$40,000
Delinquent Taxes	\$568,863	\$697,372	\$610,000	\$650,000	\$635,000	\$635,000
Interest on Delinquent Taxes	\$347,011	\$380,020	\$350,000	\$325,000	\$350,000	\$350,000
Late List Penalties	\$36,130	\$40,791	\$40,000	\$70,000	\$60,000	\$60,000
Animal Taxes	\$109,528	\$108,382	\$140,000	\$107,500	\$110,000	\$110,000
Beer and Wine	\$207,247	\$209,362	\$215,000	\$215,000	\$215,000	\$215,000
Total Property Taxes	\$100,901,962	\$111,803,542	\$119,946,105	\$119,637,637	\$122,488,964	\$133,415,466
Sales Tax						
One Cent	\$7,437,031	\$7,355,675	\$7,430,000	\$6,655,000	\$6,780,576	\$6,780,576
Article 40 Half Cent	\$4,956,904	\$5,448,476	\$4,793,105	\$5,050,550	\$5,100,550	\$5,100,550
Article 42 Half Cent	\$4,922,493	\$5,410,684	\$4,793,105	\$5,012,000	\$5,058,093	\$5,058,093
Article 44 Half Cent	\$3,859,934	\$3,992,008	\$3,790,000	\$3,657,000	\$1,918,091	\$1,918,091
Total Sales Tax	\$21,176,362	\$22,206,843	\$20,806,210	\$20,374,550	\$18,857,310	\$18,857,310
Licenses and Permits						
Privilege License	\$12,266	\$12,580	\$13,000	\$13,000	\$13,000	\$13,000
Franchise Fee	\$256,305	\$319,965	\$275,000	\$270,113	\$275,000	\$275,000
Total Licenses and Permits	\$268,571	\$332,545	\$288,000	\$283,113	\$288,000	\$288,000
Investment Earnings	\$1,209,165	\$1,803,382	\$1,620,000	\$970,000	\$840,000	\$840,000
Miscellaneous	\$495,514	\$525,191	\$510,045	\$740,613	\$897,671	\$897,671
Appropriated Fund Balance	\$0	\$0	\$0	\$0	\$2,000,000	\$2,000,000
Charges for Services						
Aging and Transportation	\$283,536	\$288,766	\$267,648	\$263,776	\$221,176	\$221,176
Child Support Enforcement	\$2,135	\$2,330	\$2,400	\$2,400	\$2,400	\$2,400
Community Planning	\$1,208,259	\$1,068,001	\$1,071,300	\$1,029,498	\$980,300	\$980,300
Emergency Management	\$1,778,456	\$1,891,164	\$1,728,000	\$1,800,316	\$1,828,000	\$1,828,000
Health	\$1,454,741	\$1,425,113	\$1,593,544	\$1,440,609	\$1,744,740	\$1,744,740
Land Records	\$10,510	\$9,056	\$7,500	\$5,470	\$4,200	\$4,200
Library	\$25,712	\$24,779	\$21,350	\$28,900	\$24,550	\$24,550
Register of Deeds	\$1,837,819	\$1,795,134	\$1,948,799	\$1,804,888	\$1,836,501	\$1,836,501
Sheriff	\$2,746,377	\$3,189,915	\$2,893,200	\$2,496,933	\$2,931,200	\$2,931,200
Tax Collection	\$133,203	\$189,725	\$168,472	\$159,039	\$171,545	\$171,545
Other	\$900,017	\$859,574	\$1,024,936	\$1,022,719	\$1,067,295	\$1,067,295
Total Charges for Services	\$10,380,766	\$10,743,557	\$10,727,149	\$10,054,548	\$10,811,907	\$10,811,907

Revenue by Category Summary General Fund

	2005-06 Actual Revenues	2006-07 Actual Revenues	2007-08 Original Budget	2007-08 12Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Intergovernmental						
Aging and Transportation	\$747,171	\$831,400	\$700,493	\$873,892	\$723,194	\$723,194
Child Support Enforcement	\$841,922	\$815,332	\$766,000	\$738,000	\$828,000	\$828,000
Community Planning	\$0	\$10,422	\$0	\$0	\$0	\$0
Emergency Management	\$32,354	\$30,212	\$20,000	\$35,512	\$20,000	\$20,000
Health	\$675,868	\$765,475	\$570,707	\$750,957	\$595,721	\$595,721
Human Rights and Relations	\$161,454	\$37,780	\$49,700	\$67,000	\$41,000	\$41,000
Library	\$133,930	\$139,018	\$127,246	\$135,677	\$132,246	\$132,246
Lottery Proceeds	\$0	\$2,115,175	\$0	\$0	\$0	\$0
Sheriff	\$388,341	\$212,321	\$276,835	\$193,971	\$294,000	\$294,000
Social Services	\$10,204,510	\$11,203,899	\$11,575,691	\$11,868,232	\$13,063,782	\$13,363,782
Tax Collection	\$38,504	\$40,384	\$42,669	\$42,669	\$41,266	\$41,266
Local	\$2,201,461	\$2,503,047	\$2,120,680	\$2,175,114	\$2,363,467	\$2,363,467
Other	\$76,443	\$93,963	\$83,276	\$50,000	\$126,733	\$126,733
Total Intergovernmental	\$15,501,959	\$18,798,427	\$16,333,297	\$16,931,024	\$18,229,409	\$18,529,409
 Transfers from Other Funds	 \$2,870,000	 \$3,683,545	 \$3,393,545	 \$3,393,545	 \$2,653,545	 \$2,653,545
 Total Revenue	 <u>\$152,804,298</u>	 <u>\$169,897,033</u>	 <u>\$173,624,351</u>	 <u>\$172,385,030</u>	 <u>\$177,066,806</u>	 <u>\$188,293,308</u>

Expenditures by Department

Summary - General Fund

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Governing and Management						
Animal Services	\$1,435,733	\$1,558,943	\$1,642,015	\$1,629,818	\$1,983,242	\$1,713,142
Board of County Commissioners	\$482,874	\$501,227	\$484,311	\$542,466	\$601,946	\$595,384
County Manager	\$957,384	\$980,070	\$1,083,180	\$1,062,391	\$1,089,478	\$1,089,478
Financial Services	\$675,314	\$719,190	\$709,717	\$745,996	\$886,901	\$828,560
Human Resources	\$676,685	\$731,951	\$780,826	\$761,700	\$866,129	\$886,818
Non-Departmental	\$928,142	\$1,162,816	\$3,202,454	\$1,918,279	\$3,302,846	\$3,272,846
Purchasing & Central Services	\$1,916,886	\$2,112,308	\$2,895,872	\$3,166,266	\$2,898,260	\$2,898,264
Governing and Management Total	<u>\$7,073,018</u>	<u>\$7,766,506</u>	<u>\$10,798,375</u>	<u>\$9,826,915</u>	<u>\$11,628,802</u>	<u>\$11,284,492</u>
General Services						
Board of Elections	\$420,472	\$405,537	\$631,455	\$446,394	\$564,960	\$564,960
Information Technologies	\$1,149,665	\$1,314,552	\$1,547,934	\$1,427,247	\$1,935,451	\$1,866,290
Non-Departmental	\$9,009	\$4,680	\$10,000	\$9,945	\$100,549	\$100,549
Public Works	\$4,969,520	\$5,102,296	\$4,159,533	\$4,376,969	\$6,470,353	\$5,521,161
Register of Deeds	\$928,373	\$940,243	\$1,011,693	\$1,009,741	\$1,014,831	\$1,014,831
Tax Assessor	\$1,276,465	\$1,336,789	\$1,359,244	\$1,377,181	\$1,294,334	\$1,289,334
Tax Collector	\$796,184	\$844,930	\$837,980	\$893,126	\$936,455	\$862,873
General Services Total	<u>\$9,549,688</u>	<u>\$9,949,028</u>	<u>\$9,557,839</u>	<u>\$9,540,603</u>	<u>\$12,316,933</u>	<u>\$11,219,998</u>
Community and Environment						
Economic Development	\$255,535	\$283,805	\$278,408	\$183,468	\$327,836	\$326,274
Environment and Resource Conservation	\$458,356	\$572,213	\$661,041	\$615,738	\$713,043	\$706,793
Non-Departmental	\$53,627	\$81,319	\$185,341	\$349,847	\$190,980	\$190,980
Planning	\$2,314,603	\$2,474,523	\$2,503,238	\$2,626,154	\$2,692,575	\$2,689,450
Soil and Water	\$263,704	\$284,293	\$277,427	\$291,695	\$293,929	\$293,742
Community and Environment Total	<u>\$3,345,826</u>	<u>\$3,696,152</u>	<u>\$3,905,455</u>	<u>\$4,066,902</u>	<u>\$4,218,363</u>	<u>\$4,207,239</u>
Human Services						
Aging	\$1,341,181	\$1,477,352	\$1,309,788	\$1,472,337	\$1,490,712	\$1,405,653
Child Support Enforcement	\$780,285	\$833,086	\$850,791	\$856,177	\$893,503	\$884,303
Cooperative Extension	\$457,962	\$482,370	\$515,624	\$500,218	\$539,782	\$496,630
Health	\$5,976,281	\$6,302,495	\$6,707,688	\$6,880,059	\$7,561,233	\$7,494,481
Human Rights and Relations	\$329,326	\$294,497	\$373,432	\$428,820	\$421,209	\$385,420
OPC Mental Health	\$1,464,233	\$1,310,145	\$1,314,704	\$1,314,704	\$1,370,973	\$1,370,973
Non-Departmental	\$1,905,324	\$1,906,356	\$2,073,662	\$1,887,031	\$2,164,364	\$2,264,364
Orange Public Transportation	\$956,114	\$1,005,174	\$1,053,857	\$1,122,155	\$1,087,668	\$962,271
Social Services	\$18,614,875	\$20,154,676	\$21,506,843	\$22,584,018	\$21,466,580	\$21,267,136
Human Services Total	<u>\$31,825,582</u>	<u>\$33,766,150</u>	<u>\$35,706,389</u>	<u>\$37,045,520</u>	<u>\$36,996,024</u>	<u>\$36,531,231</u>

Expenditures by Department

Summary - General Fund

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Public Safety						
Courts	\$134,183	\$140,416	\$169,901	\$159,085	\$145,900	\$145,900
Non-Departmental	\$298,562	\$394,048	\$438,426	\$445,653	\$307,260	\$307,260
Sheriff	\$8,325,775	\$8,746,608	\$8,895,006	\$9,693,235	\$10,746,515	\$9,944,982
<i>Total</i>	<u>\$8,758,521</u>	<u>\$9,281,072</u>	<u>\$9,503,333</u>	<u>\$10,297,973</u>	<u>\$11,199,675</u>	<u>\$10,398,142</u>
EMS						
Emergency Services	\$3,912,812	\$4,128,637	\$4,047,231	\$4,583,072	\$5,399,232	\$4,780,687
Other Related County Support	\$1,572,520	\$1,658,485	\$1,723,326	\$1,839,860	\$2,137,854	\$2,017,798
<i>EMS Total</i>	<u>\$5,485,332</u>	<u>\$5,787,122</u>	<u>\$5,770,557</u>	<u>\$6,422,931</u>	<u>\$7,537,086</u>	<u>\$6,798,485</u>
Public Safety Total	<u>\$14,243,853</u>	<u>\$15,068,194</u>	<u>\$15,273,890</u>	<u>\$16,720,905</u>	<u>\$18,736,761</u>	<u>\$17,196,627</u>
Culture and Recreation						
Arts Commission	\$126,455	\$128,802	\$112,157	\$160,568	\$131,340	\$115,615
Library and Recreation Municipal Support	\$375,141	\$375,141	\$375,141	\$375,141	\$375,141	\$375,141
Library Services	\$1,028,600	\$1,117,805	\$1,086,659	\$1,142,265	\$1,156,281	\$1,176,367
Non-Departmental	\$78,822	\$108,576	\$110,574	\$110,574	\$113,617	\$113,617
Parks and Recreation	\$1,416,107	\$1,555,866	\$1,715,039	\$1,715,476	\$2,351,778	\$2,096,742
Culture and Recreation Total	<u>\$3,025,126</u>	<u>\$3,286,189</u>	<u>\$3,399,570</u>	<u>\$3,504,024</u>	<u>\$4,128,157</u>	<u>\$3,877,482</u>
Education						
Current Expenses	\$49,981,296	\$53,793,744	\$56,875,122	\$56,875,122	\$59,694,557	\$61,642,592
Fair Funding	\$0	\$800,000	\$988,000	\$988,000	\$988,000	\$988,000
Other Related County Support	\$0	\$0	\$195,598	\$100,000	\$581,601	\$581,601
Recurring Capital	\$2,290,258	\$2,400,000	\$2,400,000	\$2,400,000	\$2,570,635	\$2,570,635
Education Total	<u>\$52,271,554</u>	<u>\$56,993,744</u>	<u>\$60,458,720</u>	<u>\$60,363,122</u>	<u>\$63,834,793</u>	<u>\$65,782,828</u>
Non-Departmental						
Debt Service	\$19,866,708	\$22,667,297	\$24,080,240	\$24,080,240	\$25,915,813	\$25,915,813
Other Related County Support	\$0	\$0	\$190,046	\$190,046	\$190,046	\$190,046
Transfers to Other Funds	\$8,424,225	\$8,263,257	\$10,253,827	\$10,277,827	\$12,087,552	\$12,087,552
Non-Departmental Total	<u>\$28,290,933</u>	<u>\$30,930,554</u>	<u>\$34,524,113</u>	<u>\$34,548,113</u>	<u>\$38,193,411</u>	<u>\$38,193,411</u>
Total Expenditures	<u>\$149,625,579</u>	<u>\$161,456,517</u>	<u>\$173,624,351</u>	<u>\$175,616,104</u>	<u>\$190,053,244</u>	<u>\$188,293,308</u>

Governing and Management

Summary

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
By Department (General Fund)						
Animal Services	1,435,733	\$1,558,943	\$1,642,015	\$1,629,818	\$1,983,242	\$1,713,142
Board of County Commissioners	482,874	\$501,227	\$484,311	\$542,466	\$601,946	\$595,384
County Manager	957,384	\$980,070	\$1,083,180	\$1,062,391	\$1,089,478	\$1,089,478
Financial Services	675,314	\$719,190	\$709,717	\$745,996	\$886,901	\$828,560
Human Resources	676,685	\$731,951	\$780,826	\$761,700	\$866,129	\$886,818
Non-Departmental	928,142	\$1,162,816	\$3,202,454	\$1,918,279	\$3,302,846	\$3,272,846
Purchasing & Central Services	1,916,886	\$2,112,308	\$2,895,872	\$3,166,266	\$2,898,260	\$2,898,264
Total Function Expenditures	<u>7,073,018</u>	<u>\$7,766,506</u>	<u>\$10,798,375</u>	<u>\$9,826,915</u>	<u>\$11,628,802</u>	<u>\$11,284,492</u>
<i>Offsetting Revenue</i>	<i>(565,210)</i>	<i>(\$570,112)</i>	<i>(\$611,227)</i>	<i>(\$596,573)</i>	<i>(\$781,429)</i>	<i>(\$781,429)</i>
County Costs (net)	6,507,807	\$7,196,394	\$10,187,148	\$9,230,342	\$10,847,373	\$10,503,063
Other Related Programs (Grant Fund)						
Orange-Chatham Justice Partnership	\$247,892	\$235,486	\$216,431	\$220,544	\$216,431	\$216,431
Total Expenditures	<u>\$247,892</u>	<u>\$235,486</u>	<u>\$216,431</u>	<u>\$220,544</u>	<u>\$216,431</u>	<u>\$216,431</u>
<i>Offsetting Revenue</i>	<i>(\$244,094)</i>	<i>(\$224,565)</i>	<i>(\$191,897)</i>	<i>(\$210,712)</i>	<i>(\$185,332)</i>	<i>(\$185,332)</i>
County Costs (net)	\$3,798	\$10,921	\$24,534	\$9,832	\$31,099	\$31,099
Total Governing and Management and Related Expenditures	\$7,320,909	\$8,001,992	\$11,014,806	\$10,047,459	\$11,845,233	\$11,500,923

**Nondepartmental in this function includes "reserve" funding for several items that will be transferred to individual departments upon BOCC approval of the budget. Examples of these items include the proposed cost of living adjustment, and a potential health insurance increase.

General Services

Summary

		2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
By Department (General Fund)						
Board of Elections	420,472	\$405,537	\$631,455	\$446,394	\$564,960	\$564,960
Information Technologies	1,149,665	\$1,314,552	\$1,547,934	\$1,427,247	\$1,935,451	\$1,866,290
Non-Departmental	9,009	\$4,680	\$10,000	\$9,945	\$100,549	\$100,549
Public Works	4,969,520	\$5,102,296	\$4,159,533	\$4,376,969	\$6,470,353	\$5,521,161
Register of Deeds	928,373	\$940,243	\$1,011,693	\$1,009,741	\$1,014,831	\$1,014,831
Tax Assessor	1,276,465	\$1,336,789	\$1,359,244	\$1,377,181	\$1,294,334	\$1,289,334
Tax Collector	796,184	\$844,930	\$837,980	\$893,126	\$936,455	\$862,873
Total Function Expenditures	9,549,688	\$9,949,028	\$9,557,839	\$9,540,603	\$12,316,933	\$11,219,998
<i>Offsetting Revenue</i>	<i>(2,253,069)</i>	<i>(\$2,198,928)</i>	<i>(\$2,347,439)</i>	<i>(\$2,222,682)</i>	<i>(\$2,239,852)</i>	<i>(\$2,239,852)</i>
County Costs (net)	7,296,619	\$7,750,100	\$7,210,400	\$7,317,921	\$10,077,081	\$8,980,146
Other Related Programs (Revaluation Fund)						
Tax Assessor	\$76,437	\$98,646	\$136,949	\$103,034	\$181,227	\$181,227
Total Expenditures	\$76,437	\$98,646	\$136,949	\$103,034	\$181,227	\$181,227
<i>Offsetting Revenue</i>	<i>(\$3,043)</i>	<i>(\$2,509)</i>	<i>(\$12,949)</i>	<i>(\$13,949)</i>	<i>(\$45,227)</i>	<i>(\$45,227)</i>
County Costs (net)	\$73,394	\$96,136	\$124,000	\$89,085	\$136,000	\$136,000
Efland Sewer Fund						
Efland Sewer Fund	\$144,258	\$171,950	\$184,250	\$178,599	\$184,250	\$184,250
Total Expenditures	\$144,258	\$171,950	\$184,250	\$178,599	\$184,250	\$184,250
<i>Offsetting Revenue</i>	<i>(\$59,435)</i>	<i>(\$65,990)</i>	<i>(\$62,000)</i>	<i>(\$77,181)</i>	<i>(\$62,000)</i>	<i>(\$62,000)</i>
County Costs (net)	\$84,823	\$105,959	\$122,250	\$101,418	\$122,250	\$122,250
Total General Services and Related Expenditures	\$9,770,383	\$10,219,623	\$9,879,038	\$9,822,236	\$12,682,410	\$11,585,475

Human Services

Summary

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
By Department (General Fund)						
Aging	\$1,341,181	\$1,477,352	\$1,309,788	\$1,472,337	\$1,490,712	\$1,405,653
Child Support Enforcement	\$780,285	\$833,086	\$850,791	\$856,177	\$893,503	\$884,303
Cooperative Extension	\$457,962	\$482,370	\$515,624	\$500,218	\$539,782	\$496,630
Health	\$5,976,281	\$6,302,495	\$6,707,688	\$6,880,059	\$7,561,233	\$7,494,481
Human Rights and Relations	\$329,326	\$294,497	\$373,432	\$428,820	\$421,209	\$385,420
OPC Mental Health	\$1,464,233	\$1,310,145	\$1,314,704	\$1,314,704	\$1,370,973	\$1,370,973
Non-Departmental	\$1,905,324	\$1,906,356	\$2,073,662	\$1,887,031	\$2,164,364	\$2,264,364
Orange Public Transportation	\$956,114	\$1,005,174	\$1,053,857	\$1,122,155	\$1,087,668	\$962,271
Social Services	\$18,614,875	\$20,154,676	\$21,506,843	\$22,584,018	\$21,466,580	\$21,267,136
Total Function Expenditures	\$31,825,582	\$33,766,150	\$35,706,389	\$37,045,520	\$36,996,024	\$36,531,231
<i>Offsetting Revenue</i>	<i>(\$14,307,357)</i>	<i>(\$15,332,224)</i>	<i>(\$15,491,798)</i>	<i>(\$15,934,981)</i>	<i>(\$17,225,828)</i>	<i>(\$17,525,828)</i>
County Costs (net)	\$17,518,225	\$18,433,926	\$20,214,591	\$21,110,539	\$19,770,196	\$19,005,403
Other Related Programs (Grant Fund)						
Aging Related	\$111,500	\$105,474	\$89,034	\$137,598	\$121,414	\$121,414
Health Related	\$347,650	\$363,858	\$324,592	\$334,660	\$238,945	\$238,945
Total Expenditures	\$459,150	\$469,333	\$413,626	\$472,258	\$360,359	\$360,359
<i>Offsetting Revenue</i>	<i>(\$359,795)</i>	<i>(\$382,398)</i>	<i>(\$362,838)</i>	<i>(\$410,265)</i>	<i>(\$325,945)</i>	<i>(\$325,945)</i>
County Costs (net)	\$99,355	\$86,935	\$50,788	\$61,993	\$34,414	\$34,414
Other Funds (Housing and Community Development)						
Housing Section 8	\$4,267,655	\$4,183,980	\$4,408,586	\$4,588,652	\$4,057,434	\$4,057,434
Total Expenditures	\$4,267,655	\$4,183,980	\$4,408,586	\$4,588,652	\$4,057,434	\$4,057,434
<i>Offsetting Revenue</i>	<i>(\$4,499,918)</i>	<i>(\$4,488,351)</i>	<i>\$4,408,586</i>	<i>\$4,588,652</i>	<i>(\$3,975,720)</i>	<i>(\$3,975,720)</i>
County Costs (net)	(\$232,264)	(\$304,371)	\$0	\$0	\$81,714	\$81,714
Total Human Services and Related Expenditures	\$36,552,386	\$38,419,463	\$40,528,601	\$42,106,430	\$41,413,817	\$40,949,024

Culture and Recreation

Summary

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
By Department (General Fund)						
Arts Commission	\$126,455	\$128,802	\$112,157	\$160,568	\$131,340	\$115,615
Library Services	\$1,028,600	\$1,117,805	\$1,086,659	\$1,142,265	\$1,156,281	\$1,176,367
Non-Departmental	\$78,822	\$108,576	\$110,574	\$110,574	\$113,617	\$113,617
Parks and Recreation	\$1,416,107	\$1,555,866	\$1,715,039	\$1,715,476	\$2,351,778	\$2,096,742
Total Function Expenditures	<u>\$2,649,985</u>	<u>\$2,911,048</u>	<u>\$3,024,429</u>	<u>\$3,128,883</u>	<u>\$3,753,016</u>	<u>\$3,502,341</u>
<i>Offsetting Revenue</i>	<i>(\$440,527)</i>	<i>(\$506,359)</i>	<i>(\$462,359)</i>	<i>(\$410,822)</i>	<i>(\$553,387)</i>	<i>(\$553,387)</i>
County Costs (net)	<u>\$2,209,458</u>	<u>\$2,404,690</u>	<u>\$2,562,070</u>	<u>\$2,718,062</u>	<u>\$3,199,629</u>	<u>\$2,948,954</u>
Other Related Program (General Fund)						
Municipal Support	\$375,141	\$375,141	\$375,141	\$375,141	\$375,141	\$375,141
Total Culture and Recreation and Related Expenditures	<u>\$3,025,126</u>	<u>\$3,286,189</u>	<u>\$3,399,570</u>	<u>\$3,504,024</u>	<u>\$4,128,157</u>	<u>\$3,877,482</u>

Community and Environment

Summary

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
By Department (General Fund)						
Economic Development	\$255,535	\$283,805	\$278,408	\$183,468	\$327,836	\$326,274
Environment and Resource Conservation	\$458,356	\$572,213	\$661,041	\$615,738	\$713,043	\$706,793
Non-Departmental	\$53,627	\$81,319	\$185,341	\$349,847	\$190,980	\$190,980
Planning	\$2,314,603	\$2,474,523	\$2,503,238	\$2,626,154	\$2,692,575	\$2,689,450
Soil and Water	\$263,704	\$284,293	\$277,427	\$291,695	\$293,929	\$293,742
Total Function Expenditures	<u>\$3,345,826</u>	<u>\$3,696,152</u>	<u>\$3,905,455</u>	<u>\$4,066,902</u>	<u>\$4,218,363</u>	<u>\$4,207,239</u>
<i>Offsetting Revenue</i>	<i>(\$1,353,489)</i>	<i>(\$1,205,441)</i>	<i>(\$1,198,307)</i>	<i>(\$1,196,572)</i>	<i>(\$1,094,185)</i>	<i>(\$1,094,185)</i>
County Costs (net)	\$1,992,337	\$2,490,711	\$2,707,148	\$2,867,330	\$3,124,178	\$3,113,054
Visitors Bureau Fund						
Visitors Bureau Fund	\$597,045	\$751,666	\$958,863	\$968,904	\$1,014,000	\$1,014,000
Total Expenditures	\$597,045	\$751,666	\$958,863	\$968,904	\$1,014,000	\$1,014,000
<i>Offsetting Revenue</i>	<i>(\$663,308)</i>	<i>(\$772,164)</i>	<i>(\$958,863)</i>	<i>(\$1,076,751)</i>	<i>(\$1,014,000)</i>	<i>(\$1,014,000)</i>
County Costs (net)	(\$66,263)	(\$20,498)	\$0	(\$107,847)	\$0	\$0
Total Community and Environment and Related Expenditures	\$3,942,871	\$4,447,819	\$4,864,318	\$5,035,806	\$5,232,363	\$5,221,239

Public Safety

Summary

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
By Department (General Fund)						
Courts	\$134,183	\$140,416	\$169,901	\$159,085	\$145,900	\$145,900
Emergency Services	\$5,485,332	\$5,787,122	\$5,770,557	\$6,422,931	\$7,537,086	\$6,798,485
Non-Departmental	\$298,562	\$394,048	\$438,426	\$445,653	\$307,260	\$307,260
Sheriff	\$8,325,775	\$8,746,608	\$8,895,006	\$9,693,235	\$10,746,515	\$9,944,982
Total Function Expenditures	<u>\$14,243,853</u>	<u>\$15,068,194</u>	<u>\$15,273,890</u>	<u>\$16,720,905</u>	<u>\$18,736,761</u>	<u>\$17,196,627</u>
<i>Offsetting Revenue</i>	<i>(\$5,299,008)</i>	<i>(\$5,763,934)</i>	<i>(\$5,329,969)</i>	<i>(\$4,972,895)</i>	<i>(\$5,397,151)</i>	<i>(\$5,397,151)</i>
County Costs (net)	\$8,944,845	\$9,304,260	\$9,943,921	\$11,748,010	\$13,339,610	\$11,799,476
Other Funds						
Fire Districts	\$2,387,097	\$2,648,127	\$2,831,807	\$2,871,807	\$3,062,444	\$3,062,444
Total Expenditures	\$2,387,097	\$2,648,127	\$2,831,807	\$2,871,807	\$3,062,444	\$3,062,444
<i>Offsetting Revenue</i>	<i>(\$2,499,820)</i>	<i>(\$2,681,444)</i>	<i>(\$2,831,807)</i>	<i>(\$2,876,642)</i>	<i>(\$3,062,444)</i>	<i>(\$3,062,444)</i>
County Costs (net)	(\$112,723)	(\$33,317)	\$0	(\$4,835)	\$0	\$0
Emergency Telephone Fund						
Emergency Telephone Fund	\$652,938	\$851,547	\$726,026	\$707,566	\$718,223	\$718,223
Total Expenditures	<u>\$652,938</u>	<u>\$851,547</u>	<u>\$726,026</u>	<u>\$707,566</u>	<u>\$718,223</u>	<u>\$718,223</u>
<i>Offsetting Revenue</i>	<i>(\$671,536)</i>	<i>(\$740,917)</i>	<i>(\$726,026)</i>	<i>(\$743,241)</i>	<i>\$718,223</i>	<i>\$718,223</i>
County Costs (net)	(\$18,598)	\$110,630	\$0	(\$35,675)	\$0	\$0
Total Public Safety and Related Expenditures	\$17,283,887	\$18,567,868	\$18,831,723	\$20,300,278	\$22,517,428	\$20,977,294

Expenditures by Department (Non-Grant Funds)

(Alphabetical Order)

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Aging	\$1,341,181	\$1,477,352	\$1,309,788	\$1,472,337	\$1,490,712	\$1,405,653
Animal Services	\$1,435,733	\$1,558,943	\$1,642,015	\$1,629,818	\$1,983,242	\$1,713,142
Arts Commission	\$126,455	\$128,802	\$112,157	\$160,568	\$131,340	\$115,615
Board of County Commissioners	\$482,874	\$501,227	\$484,311	\$542,466	\$601,946	\$595,384
Board of Elections	\$420,472	\$405,537	\$631,455	\$446,394	\$564,960	\$564,960
Child Support Enforcement	\$780,285	\$833,086	\$850,791	\$856,177	\$893,503	\$884,303
Cooperative Extension	\$457,962	\$482,370	\$515,624	\$500,218	\$539,782	\$496,630
County Manager	\$957,384	\$980,070	\$1,083,180	\$1,062,391	\$1,089,478	\$1,089,478
Courts	\$134,183	\$140,416	\$169,901	\$159,085	\$145,900	\$145,900
Economic Development	\$255,535	\$283,805	\$278,408	\$183,468	\$327,836	\$326,274
Efland Sewer	\$144,258	\$171,950	\$184,250	\$178,599	\$184,250	\$184,250
Emergency Services	\$5,485,332	\$5,787,122	\$5,770,557	\$6,422,931	\$7,537,086	\$6,798,485
Environment and Resource Conservation	\$458,356	\$572,213	\$661,041	\$615,738	\$713,043	\$706,793
Financial Services	\$675,314	\$719,190	\$709,717	\$745,996	\$886,901	\$828,560
Health	\$5,976,281	\$6,302,495	\$6,707,688	\$6,880,059	\$7,561,233	\$7,494,481
Housing and Community Development	\$4,267,655	\$4,183,980	\$4,408,586	\$4,588,652	\$4,057,434	\$4,057,434
Human Resources	\$676,685	\$731,951	\$780,826	\$761,700	\$866,129	\$886,818
Human Rights and Relations	\$329,326	\$294,497	\$373,432	\$428,820	\$421,209	\$385,420
Information Technologies	\$1,149,665	\$1,314,552	\$1,547,934	\$1,427,247	\$1,935,451	\$1,866,290
Library Services	\$1,028,600	\$1,117,805	\$1,086,659	\$1,142,265	\$1,156,281	\$1,176,367
Mental Health	\$1,464,233	\$1,310,145	\$1,314,704	\$1,314,704	\$1,370,973	\$1,370,973
Orange Public Transportation	\$956,114	\$1,005,174	\$1,053,857	\$1,122,155	\$1,087,668	\$962,271
Parks and Recreation	\$1,416,107	\$1,555,866	\$1,715,039	\$1,715,476	\$2,351,778	\$2,096,742
Planning	\$2,314,603	\$2,474,523	\$2,503,238	\$2,626,154	\$2,692,575	\$2,689,450
Public Works	\$4,969,520	\$5,102,296	\$4,159,533	\$4,376,969	\$6,470,353	\$5,521,161
Purchasing & Central Services	\$1,916,886	\$2,112,308	\$2,895,872	\$3,166,266	\$2,898,260	\$2,898,264
Register of Deeds	\$928,373	\$940,243	\$1,011,693	\$1,009,741	\$1,014,831	\$1,014,831
Sheriff	\$8,325,775	\$8,746,608	\$8,895,006	\$9,693,235	\$10,746,515	\$9,944,982
Social Services	\$18,614,875	\$20,154,676	\$21,506,843	\$22,584,018	\$21,466,580	\$21,267,136
Soil and Water	\$263,704	\$284,293	\$277,427	\$291,695	\$293,929	\$293,742
Solid Waste	\$7,570,248	\$6,560,545	\$11,201,773	\$11,589,934	\$13,111,035	\$13,030,654
Tax Assessor	\$1,352,902	\$1,435,435	\$1,496,193	\$1,480,215	\$1,475,561	\$1,470,561
Tax Collector	\$796,184	\$844,930	\$837,980	\$868,303	\$936,455	\$862,873
Visitors Bureau	\$597,045	\$751,666	\$958,863	\$968,904	\$1,014,000	\$1,014,000
Total Expenditures	\$78,070,106	\$81,266,070	\$89,136,341	\$93,012,698	\$100,018,229	\$96,159,877

Department on Aging Summary

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
By Program (General Fund)						
Administration	\$190,012	\$189,460	\$196,484	\$229,455	\$235,410	\$231,876
Community Based Services	\$573,687	\$657,575	\$536,894	\$560,080	\$595,842	\$530,222
Elder Care Program	\$437,696	\$485,485	\$431,699	\$528,897	\$481,732	\$465,827
Retired Senior Volunteer Program	\$139,785	\$144,832	\$144,711	\$153,905	\$177,728	\$177,728
Total Expenditures	<u>\$1,341,181</u>	<u>\$1,477,352</u>	<u>\$1,309,788</u>	<u>\$1,472,337</u>	<u>\$1,490,712</u>	<u>\$1,405,653</u>
Offsetting Revenue	(\$469,247)	(\$482,154)	(\$390,165)	(\$505,170)	(\$412,894)	(\$412,894)
County Costs (net)	\$871,934	\$995,198	\$919,623	\$967,167	\$1,077,818	\$992,759
Other Related Programs (Grant Fund)						
Senior Health Coordination	\$111,500	\$105,474	\$89,034	\$137,598	\$121,414	\$121,414
Total Expenditures	<u>\$111,500</u>	<u>\$105,474</u>	<u>\$89,034</u>	<u>\$137,598</u>	<u>\$121,414</u>	<u>\$121,414</u>
Offsetting Revenue	(\$84,261)	(\$83,711)	(\$56,892)	(\$111,470)	(\$87,000)	(\$87,000)
County Costs (net)	\$27,239	\$21,763	\$32,142	\$26,128	\$34,414	\$34,414
Total Expenditures	\$1,452,681	\$1,582,827	\$1,398,822	\$1,609,935	\$1,612,126	\$1,527,067

Aging - Administration

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Aging - Administration (General Fund)						Account: 4300
Personnel Services	\$156,525	\$158,998	\$153,945	\$182,739	\$188,471	\$188,486
Operations	\$33,488	\$30,463	\$42,539	\$46,121	\$46,939	\$43,390
Capital Outlay	\$0	\$0	\$0	\$595	\$0	\$0
Total Expenditures	\$190,012	\$189,460	\$196,484	\$229,455	\$235,410	\$231,876
Offsetting Revenues	\$0	\$0	(\$2,500)	(\$2,500)	(\$2,500)	(\$2,500)
County Costs (net)	\$190,012	\$189,460	\$193,984	\$226,955	\$232,910	\$229,376

Major Services

- Provide clerical support, financial/program accounting and shared resources for the various program divisions.
- Supervise and coordinate professional program staff.
- Provide administrative support to the Orange County Advisory Board on Aging and six required special focus advocacy boards or appointed committees.
- Research, plan, develop and implement new programs and services to meet the changing or emerging needs of older adults as adopted in the Master Aging Plan.
- Advocate and inform public and private community groups about the concerns and interests of older adults.
- Prepare grant applications, proposals and reports for the funding and administration of the Department.
- Coordinate departmental resources with other County departments and private agencies.

Objective

- To provide information, administrative services and program planning to enhance and improve the quality of life for persons 60 years and older and their families.

Outcomes

- Update the Eldercare Resource Guide, including key organizations that serve the elderly, and post on the county website.
- Continue to offset the Department's operational expenses with non-County revenues.
- Produce and air a weekly public access television program on senior issues – "In Praise of Age".
- Implement first year of Master Aging Plan objectives as approved by the Board of County Commissioners
- Monitor the management of a non-profit agency to operate adult day health program and its move into the new facility at the Triangle Sportsplex/Central Orange Senior Center
- Open new Central Orange Senior Center facility at the Triangle Sportsplex.
- Participate in planning for the Aging and Disability Resource Connection, a combined effort of the Department on Aging, Carol Woods and the NC Division of Aging for one-stop service provision

Department on Aging - Administration - continued

Budget Highlights

- Personnel Increase due in part to an FTE Change for two employees. Each employee will be divided 0.75 FTE for Administration and .25 FTE to OPT, to reflect federal funding distribution to the department. Previously, each position was allocated 0.60 FTE to Administration and 0.40 FTE to OPT. This change will result in an increase in personnel costs for Central Administration and a decrease in costs for OPT.
- A full-time Front Desk Manager and part-time Evening Front Desk Manager, both for the new Central Orange Senior Center were requested for FY 2008-09, but not included in the Manger's Recommended Budget.

Aging - Community Based Services

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Aging - Community Based Services (General Fund)						Account: 4301
Personnel Services	\$267,678	\$287,626	\$372,697	\$370,462	\$468,330	\$390,552
Operations	\$282,401	\$364,644	\$164,197	\$180,265	\$125,937	\$139,670
Capital Outlay	\$23,608	\$5,305	\$0	\$9,353	\$1,575	\$0
Total Expenditures	\$573,687	\$657,575	\$536,894	\$560,080	\$595,842	\$530,222
Offsetting Revenues	(\$187,572)	(\$190,954)	(\$154,385)	(\$186,084)	(\$152,877)	(\$152,877)
County Costs (net)	\$386,114	\$466,621	\$382,509	\$373,996	\$442,965	\$377,345
Senior Health Coordination (Grant Project)						
Personnel Services	\$54,231	\$58,185	\$59,284	\$70,378	\$86,284	\$86,284
Operations	\$57,269	\$47,290	\$29,750	\$67,220	\$35,130	\$37,159
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$111,500	\$105,474	\$89,034	\$137,598	\$121,414	\$123,443
Offsetting Revenues	(\$84,261)	(\$83,711)	(\$56,892)	(\$111,470)	(\$87,000)	(\$87,000)
County Costs (net)	\$27,239	\$21,763	\$32,142	\$26,128	\$34,414	\$36,443
Total Aging - Community Based Services and Related Expenditures	\$685,187	\$763,050	\$625,928	\$697,678	\$717,256	\$653,665

Major Services

- Operate two multipurpose senior centers to provide opportunities for enrichment, community involvement, socialization, and public service benefits. Also responsible for the coordination of senior services at the Efland and Cedar Grove Community Centers.
- Provide services designed to meet the varied needs of the older adult population and promote health and wellness by encouraging self-determination, stimulation, and continued activity.
- Coordinate volunteer staff to assist in the operation of the two senior centers and the work done by the Friends of the Chapel Hill Senior Center, Inc. and the Friends of the Senior Center of Central Orange, Inc.
- Provide access to health services, education and exercise through the Wellness Program screenings, informational seminars, and fitness classes.
- Operate a Senior Net Learning Center established in conjunction with IBM and Bell South.

Objective

- To provide needed enrichment, community involvement, socialization and better health and well-being through two, multipurpose senior centers.

Outcomes

- Opened the new Robert and Pearl Seymour Center. Plans were completed for the new Central Orange Senior Center and a groundbreaking ceremony was held.
- Volunteer participation remained at over 4,000 hours with a value of over \$40,000.
- Continue the Chapel Hill Parks and Recreation Department special event offerings under contract with the Town, including eight, low-cost day and overnight trips.
- Maintain overall participation in the UNC Hospitals and Triangle United Way-funded Wellness Program.
- Continue contract to print and distribute 25,000 copies of The Orange Senior Times bi-monthly newspaper.
- Offered Senior Net computer classes to 2,441 duplicated participants.

Department on Aging - Community-Based Services (continued)

- The Senior Citizens Program Coordinator's position and related resources from the Orange County Recreation and Parks Department were transferred to the Department on Aging. This is helping greatly with the coordination of senior programming at the Efland Community Center and the Northern Orange Human Services Center with the Central Orange Senior Center. With the help of the Role of Community Center in serving Older Adults Task Force, outreach efforts have increased in these communities and a community telephone survey was completed.
- Over 300 persons participated in the Physical Function Screening and since January 2008, 100+ persons have joined the Seymour Center Fitness Room with the new exercise machines provided by UNC Healthcare.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimated	2008-09 Projected
Total # of Senior Center contacts	106,607	91,306	107,000	118,000	120,000
# of Senior Net participants	413	2,411	400	2,400	2,400
# of unduplicated people served	2,600	2,600	2,600	2,750	2,800
# of low-cost overnight trips	4	8	4	5	6
# of senior center volunteers	65	65	65	65	65
# of Senior Net volunteers	25	25	25	25	25
# of participation in Wellness	14,341	17,583	17,000	18,000	18,500

Program Highlights

- The new Central Orange Senior Center is scheduled to open in November 2008.
- The program offerings at the Robert and Pearl Seymour Center will continue to expand, especially those programs targeted for the "boomers."
- Develop a relationship with the Sportsplex to ensure a fitness program comparable to the Seymour Center's for older adults who will use the new Central Orange Senior Center.
- With the opening of the Robert and Pearl Seymour Center, program participation has increased 35%. The department anticipates 25% increase in participation when the new Central Orange Senior Center will opens in 2008-2009.

Budget Highlights:

- Increases to the year-end estimates for CBS Operations includes a carry-forward from 2006-07 (\$13,571) and additional funding from class fees (\$18,000) generated at the senior centers. The Capital Outlay estimate is also attributed to a 2006-07 carry-forward.
- Increases to the Senior Health Coordinator Personnel and Operating categories are tied to the cost of operating the fitness studio at the Seymour Center. Memberships collected from participants cover these increases.

Aging - Eldercare Program

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Aging - Eldercare Program (General Fund)						Account: 4320
Personnel Services	\$269,713	\$303,275	\$293,844	\$335,458	\$335,767	\$325,215
Operations	\$167,984	\$182,210	\$137,855	\$182,953	\$145,965	\$140,612
Capital Outlay	\$0	\$0	\$0	\$10,486	\$0	\$0
Total Expenditures	\$437,696	\$485,485	\$431,699	\$528,897	\$481,732	\$465,827
Offsetting Revenues	(\$207,266)	(\$215,692)	(\$159,052)	(\$241,158)	(\$184,342)	(\$184,342)
County Costs (net)	\$230,430	\$269,793	\$272,647	\$287,739	\$297,390	\$281,485

Major Services

- Provide personalized information and assistance on age-related issues through an information and assistance helpline and walk-in office visits.
- Provide community education about aging issues and community resources.
- Provide case assistance, such as in-home assessments of needs, consultations, and counseling regarding long-term care decisions.
- Arrange and fund in-home and adult daycare respite services to provide care for chronically ill seniors.
- Provide services to family caregivers, including: information, consultations, education, individual counseling, respite services, and support groups.
- Provide short-term counseling and behavioral interventions to prolong independence in spite of age-related problems, including depression, memory loss, chronic illness and other predictors of functional decline.
- Coordinate Seniors' Health Insurance and Information Program (SHIIP).
- Conduct in-home safety assessments to recommend changes to prevent falls and declining function.
- Provide non-CAP care management services to vulnerable seniors without social support.
- Provide outreach to churches, especially African American Churches, education and community resources regarding dementia and initiate faith-based support for families.
- Recruit, train, and coordinate a volunteer-based program to assist seniors in their homes.
- Coordinate telephone reassurance and durable medical equipment loan programs.
- Provide service coordination at a community apartment complex for low in-come seniors.

Objective

- To provide information and services to older adults and their caregivers, maximize older adults' safety, prolong independence enhance their quality of life, and facilitate their adjustment to age-related changes.

Outcomes

- Responded to 2,950 requests for information and help from consumers calling the information and help line or walking into senior centers to consult with Aging Transitions staff.
- Educated 1,675 individuals through community presentations on aging issues.

Department on Aging - Elder Care Program – continued

- Provided case assistance and care planning for 380 on-going clients in the community, including 910 home visits for assessments, care planning, care monitoring, and home safety
- Utilized supplemental state & county funding to provide in-home, adult daycare, and respite services for 55 seniors/caregivers.
- Provided psycho-educational group support to 106 family caregivers to foster quality care for chronically ill individuals and reduce caregiver burnout and premature institutionalization.
- Provided individual caregiver counseling to 63 family caregivers.
- Provided short-term individual behavioral counseling for 26 seniors at risk for functional decline due to adjustment-related mood disorders.
- Maintained the SHIP volunteer program to assist 901 seniors with navigating the health care insurance systems, including Medicare Part D.
- Provided 50 in-home assessments to recommend home modifications, assistive equipment, or adaptive techniques to prevent falls and injury.
- Maintained care management services for 31 frail seniors *without* social support and CAP.
- Provided dementia education and community outreach to 339 individuals at African American churches and other community groups and initiated a pilot group respite program.
- Provided volunteers to visit/help 60 isolated seniors in Friend-to-Friend Program.
- Provided 27 frail seniors with daily check-in phone calls.
- Provided 3 seniors with portable ramp loans and loaned 53 families durable medical equipment for bathroom and mobility safety.
- Provided 10 hours of service coordination at Manley Estates, low income senior apartment each week to enable residents to delay institutionalization.
- Provided CAP care management to 15 families.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
# of telephone or walk-in information consultations		2,284	2,500	2,950	3,000
# of case assistance clients	372	410	350	380	400
# in-home visits/ assess	1,083	1,077	1,100	920	900
# of persons receiving in-home aide or respite services	67	62	65	55	55
# of clients receiving non-CAP-DA care management	42	24	35	31	33

Department on Aging - Elder Care Program – continued

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
# of clients participating in staff-facilitated psycho-educational support groups		81	50	106	100
# of clients receiving individual clinical counseling		81	50	96	90
# of people reached through community presentations		1,305	1,000	1,675	2,000
# individuals educated to recognize dementia symptoms through faith community outreach		327	325	339	350
# of in-home safety and accessibility assessments (OTR/L)		47	40	50	75
# of seniors receiving assistance from Friend to Friend program	51	60	60	60	60
# of clients receiving CAP-DA	16	12	13	15	0

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Budget Highlights:

- Personnel Services includes the requested conversion an Administrative Assistant I position costs/duties to be split between Eldercare and RSVP divisions and have a net County cost of \$6,698 after calculating offsetting revenue.
- The additional \$10,000 received in HCCBG funding for Dementia Outreach to African American Churches has enabled Aging Transitions to educate 339 individuals in the community and teach them how to recognize dementia, connect with medical providers and community resources, and educate others. Efforts are also underway to train community volunteers in the group respite program at the Seymour Center so they can develop faith-based community daycare programs for individuals with dementia to meet the growing community need for services for families affected by Alzheimer's Disease and other dementia-related illnesses.
- The \$172,766 combined funds from HCCBG, National Family Caregiver Consumer Choice, and County funding has been used to provide day care, group respite, or in-home aide services for 55 seniors. This prudent use of funds (an average of \$3,141 per person per year) is based on clinical assessment and multi-faceted care planning to promote safety

Department on Aging - Elder Care Program – continued

and prevent functional decline. The allocation of resources for concrete services is designed to serve as many people as possible with just enough services to delay institutionalization.

- Aging Transitions staff reaches a readership of 11,500 with a monthly column in the *Chapel Hill Herald* on aging issues.

Aging - Retired Senior Volunteer Program (RSVP)

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Aging - Retired Senior Volunteer Program (RSVP) (General Fund)						Account: 4340
Personnel Services	\$114,421	\$119,893	\$118,773	\$124,005	\$151,718	\$151,718
Operations	\$22,335	\$24,939	\$25,938	\$29,900	\$26,010	\$26,010
Capital Outlay	\$3,029	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$139,785	\$144,832	\$144,711	\$153,905	\$177,728	\$177,728
Offsetting Revenues	(\$74,408)	(\$75,508)	(\$74,228)	(\$75,428)	(\$73,175)	(\$73,175)
County Costs (net)	\$65,377	\$69,324	\$70,483	\$78,477	\$104,553	\$104,553

Major Services

- Identify community needs that can be met through volunteer service, such as Disaster Preparedness, Adult and Child Literacy, English as a Second Language and the Volunteer Income Tax Assistance (VITA) programs.
- Recruit volunteers 55 years+ for meaningful volunteer placement.
- Match volunteers to assignments based on their interests, skills, expertise and knowledge.
- Enable volunteers to make their desired community contributions, by providing benefits including: Supplemental accident/liability/life insurance coverage, mileage and meal reimbursement, an annual recognition event, recognition events for VITA Tax Volunteers and Sr. Ed. Corps volunteers, and birthday cards sent to each volunteer.
- Recruit, train and consult with agencies in developing or improving their volunteer management systems.
- Senior Education Corps (SEC):
 1. Reading & Math Partners Program: Maintain & continue development of the Senior Education Corps to address educational deficiencies of children and non-English speakers (Federal PNS Grant for Reading Partners - \$10,778)
 - New Math Tutor Training: Initiate and collaborate with Orange County School District to provide an RSVP-led Math Tutor Training targeted to schools that did not meet their state-required goals.
 2. RSVP ESL Program (based on possible reinstatement with RSVP)-Recruit and train volunteers to tutor English as a 2nd Language (Federal PNS Grant for RSVP ESL - \$7,500)
 3. Require background checks on volunteers working one-on-one with children.
- Volunteer Income Tax Assistance (VITA):
 1. Coordinate the Orange County VITA program to provide free tax preparation services for those with low- to moderate-incomes, targeting individuals who might qualify for Earned Income Credit
 2. Offer VITA to local sponsors-towns & county government employees-as a benefit
 3. Provide computerized tax preparation and electronic filing of returns to reduce error rates and accelerate the refund process.

Objectives

- To develop meaningful and rewarding volunteer placement opportunities to address unmet community needs through non-profit agencies throughout Orange County.
- To recruit volunteers 55 plus years of age with a new focus on attracting baby boomers.

Department on Aging - RSVP - continued

Outcomes

- Maintain a core of approximately 580 volunteers with intentions to increase to 600 within the next year through efforts to reactivate and recruit.
- Recruit 20 new volunteers by speaking to retiree groups and individuals.
- Work with 110 volunteer stations annually to assess needs, update job descriptions and affirm their relationship with RSVP.
- Encourage recognition opportunities with 100 volunteer station supervisors for their volunteers such as the NC Governor Awards and WUNC Village Pride Awards.
- Publicize volunteer opportunities through 5-10 media contacts monthly.
- Provide volunteers who serve a combined total of 65,000 hours annually or the equivalent of 33 full-time employees in service to RSVP-registered volunteer stations.
- VITA:
Recruit, train, and provide support for 102 VITA volunteers to prepare & process tax returns for over 2,000 persons at six sites, provide electronic filing at all sites, provide 20 Orange Co-donated computers, 3 RSVP and 8 IRS printers, 15 IRS laptops.
 1. Homebound/disabled individuals and the physically disabled employees of Orange Enterprise are served by VITA volunteers using laptop computers and small printers to prepare off-site returns.
 2. Hispanic clients: Orange County provides a dedicated Hispanic telephone line to better serve this growing population.
 3. Sites are: UNC Hospitals 2 days/wk (increased-added evening shift), Carrboro Town Hall 2 days/wk (includes evening shift), Central Orange Senior Center 2 days/wk, Chapel Hill Senior Center 3 days/wk (includes evening shift), NEW: Carrboro Plaza Site: 3 days/wk.
 4. Chatham Co. Council on Aging (Pittsboro and Siler City sites).
 5. Please note: Many RSVP VITA volunteers live in Chatham County yet serve many volunteer hours in Orange County; therefore, we have VITA sites in Pittsboro and Siler City. We have developed collaboration with the staff from Chatham County Council on Aging who provides supervision and support. RSVP trains the volunteers and provides electronic filing services and equipment. Chatham County provides a dedicated telephone line to serve Spanish-speaking clients. This is a wonderful example of communities working together.
 6. Assistance for Hispanic clients to receive tax ID numbers if they do not have valid social security numbers.
- Senior Education Corps (SEC):
 1. RSVP Reading & Math Partners Program for Orange County Schools: Recruit, train, recognize and provide continued support for 25 volunteers.
 - To address the new RSVP initiative, recruit and train volunteers as math tutors for placement in two schools that did not meet state-required goals.
 2. Collaborate with Orange County School District on providing an RSVP-led Math Tutor Training targeted to schools that did not meet their state-required goals.

Department on Aging - RSVP - continued

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
# Of RSVP volunteers	*553	*558	*580	580	600
# Of volunteer service hours	66,407	**63,420	65,000	65,000	65,000
# Of non-profit agencies served	*102	114	114	114	***110
# of VITA tax volunteers	95	95	96	102	102
Computer trained preparers:	73	68	64	65	65
Administrative volunteers:	22	27	32	6	6
Site Coordinators:				18	18
Appointment schedulers:				13	13
# of persons helped by VITA	1,875	2,041	2,000	2,050	2,050
Value of volunteer hours donated to county agencies (calculated @ \$16.05/hour 2002 Eco. Report to the Pres.)	\$1,065,832	\$1,015,988	\$1,043,250	\$1,043,250	\$1,043,250

***Please note:

- *The Corporation for National and Community Service, our federal sponsor, issued new directives for RSVP. 1) For 3 years the Federal target was to concentrate on Quality instead of Quantity and to actually show results through reports based on impact measurements. This transition is ongoing. While we continuously strive to meet our Quantitative goals, our focus for 3 years has been to provide quality volunteers for the most pressing needs in the community, which has resulted in lower numbers of volunteers. This trend was predicted by the RSVP federal sponsor and has affected RSVP programs nationwide as expected. 2) The new directive is to once again refocus on building the volunteer base without losing our focus on targeting the most pressing, measurable community needs.
- **Due to family health issues, the part-time temporary staff person responsible for collecting and processing volunteer hours was absent extended lengths of time, which accounts for some hours not being reported. The absence of this staff person had an impact on the number of active volunteers.
- ***The federal sponsor (Corporation for National and Community Service) is encouraging programs to make the primary service target those volunteer stations under active "impact measurement plans." It is anticipated that the number of agencies served to be lower in the future due to this initiative.

Budget Highlights:

- The in-kind contributions from the Town of Carrboro in support of the Orange County RSVP Program have increased this year. In addition to their annual \$1,400 monetary contribution designated for SEC and VITA, the Town of Carrboro has provided internet access for 5 computers and a designated phone line for the VITA site located at the Town Hall. Next year they intend to supply "newer" used computers with LCD monitors and Windows XP operating systems for VITA sites in Hillsborough, Chapel Hill and Carrboro (could total 15 computers).

Department on Aging - RSVP - continued

- Personnel Services includes the requested conversion of two nonpermanent positions: and Administrative Assistant I and an Office Assistant I (Senior Education Corps Coordinator). The Administrative Assistant I position costs/duties will be split between Eldercare and RSVP divisions and have a net County cost of \$6,698 after calculating offsetting revenue. The Office Assistant II position will have a net County cost of +\$4,797 after calculating offsetting revenue.
- Temporary Personnel reflects a request for a VITA Tax Supervisor (\$9,537). This individual would supervise multi-site tax preparation program for low and moderate-income persons from mid-December through April. Equivalent of 1.0 FTE during this period. Position will enable permanent staff to perform federally-mandated tasks related to managing volunteer placement service with 700 enrollees and take on other County volunteer functions, such as Governor's Volunteer Awards program.

Animal Services Summary

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
By Program (General Fund)						
Administration	\$100,774	\$175,529	\$193,119	\$207,426	\$206,882	\$206,882
Animal Control	\$429,325	\$573,371	\$570,039	\$583,205	\$829,774	\$587,630
Animal Shelter	\$905,634	\$810,043	\$878,857	\$839,187	\$946,586	\$918,630
Total Expenditures	<u>\$1,435,733</u>	<u>\$1,558,943</u>	<u>\$1,642,015</u>	<u>\$1,629,818</u>	<u>\$1,983,242</u>	<u>\$1,713,142</u>
<i>Offsetting Revenue</i>	<i>(\$375,087)</i>	<i>(\$379,243)</i>	<i>(\$419,682)</i>	<i>(\$405,028)</i>	<i>(\$397,571)</i>	<i>(\$397,571)</i>
County Costs (net)	\$1,060,647	\$1,179,700	\$1,222,333	\$1,224,790	\$1,585,671	\$1,315,571

Animal Services - Administration

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended Account: 2152
Animal Services - Administration (General Fund)						
Personnel Services	\$89,549	\$167,083	\$179,716	\$195,104	\$193,207	\$193,207
Operations	\$11,025	\$8,021	\$13,403	\$12,322	\$13,675	\$13,675
Capital Outlay	\$200	\$425	\$0	\$0	\$0	\$0
Total Expenditures	\$100,774	\$175,529	\$193,119	\$207,426	\$206,882	\$206,882

Major Services

- Organizational direction and fiscal management
- Coordination and development of departmental resources
- Operations analysis and policy formulation
- Strategic planning and program evaluation
- Staff support to the Animal Services Advisory Board (ASAB) and other animal advisory bodies
- Developing and maintaining partnerships with affiliated stakeholders and agencies

Objectives

- Ensure efficient, cost-effective, customer-focused services for animal care and control
- Assure public health and safety through programs that support community livability and animal protection
- Lead the review of policies, ordinances, products, and enforcement strategies pertinent to animal services
- Coordinate and oversee complex investigations and customer complaints
- Facilitate a comprehensive review of current fee structure
- Assist in the siting, design and construction for a new Animal Services facility

Outcomes

- Oversee and coordinate the integration of animal sheltering and animal control into a single cohesive department
- Monitor departmental budget and alert County management to trends impacting costs and/or revenues
- Foster effective, positive public relations and community understanding and cooperation around departmental objectives

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
ASAB Meetings & Support	6	11	8	11	11
Website	Created	Revised/ Updated	Updated/ Maintained	Updated/ Maintained	Updated/ Maintained
Program Review	*	Completed	Ongoing	Ongoing	Ongoing
Ordinance Review	Progress	Ongoing	Ongoing	Ongoing	Ongoing
Fee Review	Progress	Progress	Progress	Outreach	Effective
Monthly Service Reports**	Progress	Revised	Ongoing	Ongoing	Ongoing

* Indicates data not available or procedures/programs not in place during that time period.

Animal Services - Administration - continued

** To view current and past copies of the Monthly Service Report, visit www.co.orange.nc.us/animalservices/reports.asp

Other Measures

- Staff has been engaged in the process of design, siting and construction for the County's new Animal Services Center, working with the Design Committee appointed by the Board of County Commissioners as well as the architect and engineer. Construction documents were completed by the end of 2007, based upon programming and schematic design. Site work is expected to begin in March or April and construction soon thereafter. December of 2008 remains the date for the project's substantial completion.
- Staff continued to support and coordinate with the County's Tethering Committee appointed by the Board of County Commissioners. The Animal Services Advisory Board (ASAB) reviewed and approved the committee's Final Report and Recommendations. Staff worked with the County Attorney to draft a proposed amendment and the proposed amendment is expected to be considered by the Board of County Commissioners by the end of the current fiscal year. The Board of County Commissioners has held a work session to review the report and expects to review related proposals during the fiscal year.
- Staff coordinated the standing committee of the ASAB responsible for hearing appeals of potentially dangerous dog declarations (as mandated by North Carolina General Statute).
- Staff supported and coordinated with the ASAB's Task Force for the Keeping of Wild Animals until its completion in August of 2007, and assisted in the preparation of a final report for the committee.
- Staff is supporting and coordinating with the Pet Overpopulation Committee (POP), a subcommittee of the ASAB, which is helping to develop guidelines for the Community Spay/Neuter Fund and develop a strategic plan for ending pet overpopulation. The Board of County Commissioners approved a request to declare February 26th, 2007 "Spay Day USA" in Orange County. The POP Committee, along with help from the Department of Social Services and Animal Services staff, worked with funds from the Community Spay/Neuter Fund to spay and neuter twenty animals that may not have otherwise been spayed or neutered in celebration of Spay Day.
- Staff is supporting and coordinating with the Adoption and Placement Committee, a subcommittee of the ASAB, responsible for determining adoption guidelines as well as placement partner guidelines and agreements. Staff also prepared an annual report on the foster program for consideration by the ASAB.
- Staff continues to conduct regular department meetings to ensure communication and effectiveness of policies and guidelines. This includes monthly reports that are circulated to all staff members, highlighting disposition and intake statistics and other significant changes and/or comparisons within the department.
- Staff members went to two trainings for Chameleon, the software program used throughout the Animal Services Department. In addition, staff conducted several in-house trainings to ensure consistent use of the program throughout the department.

Budget Highlights:

- On the basis of the animal services fee study, done with Budget staff and endorsed by the Animal Services Advisory Board, a range of fee and fine increases were approved by the Board of County Commissioners. Some became available on July 1, 2007 and others are to become effective July 1, 2008.

Animal Services - Administration - continued

- With proceeds from an increase in the license (tax) fee for intact adult cats and dogs, Animal Services has created a Community Spay/Neuter Fund to support proactive initiatives aimed at reducing pet overpopulation in our communities— and ultimately the number of companion animals that the County must shelter. The fund is expected to accrue \$25,500 by the end of the fiscal year that will be used to begin to address the costly problem of pet overpopulation in our community, as well as others.
- In coordination with the Animal Services Advisory Board, staff is initiating proactive programs for the coming year oriented toward “targeted spaying and neutering,” that is, pet sterilizations that otherwise would not be done. These initiatives will include creating a partnership with Animal Kind’s \$20 Fix Program to serve low-income Orange County residents; empowering staff to issue spay and neuter vouchers as part of a Litter Patrol initiative; developing programs to reduce the number of feral cats in our County (almost all of whom end up being euthanized); and coordinating an annual Spay and Neuter event with the nationally recognized “Spay Day USA” sponsored by the Humane Society of the United States.
- In February of this year, these funds were used to fund a Spay Day event that involved the sterilization of approximately twenty cats and dogs owned by clients of the County’s Department of Social Services (DSS). Animal Services and DSS staff worked together to identify interested residents, and the Board of County Commissioners adopted a resolution declaring February 26th, 2008, as Spay Day in Orange County, given the Humane Society of the United States’ sponsorship of that event nation-wide.
- Contracts for animal control and/or Emergency Animal Rescue (EARS) services to the Towns of Chapel Hill and Carrboro are expected to be renewed on the basis of their effective delivery through the County’s Animal Services Department. A contract with the Town of Hillsborough for animal service is also expected to be renewed and to more fully recover the costs of these services.
- Under a new general statute, Animal Services staff worked together to petition District and Superior Court to have the defendant in a case of animal cruelty post bonds in excess of \$15,000 to cover the cost of caring for animals for the duration of the criminal proceeding.

Animal Services - Animal Control Division

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Animal Services - Animal Control Division (General Fund)						Account: 2153
Personnel Services	\$343,466	\$467,409	\$467,000	\$477,461	\$515,379	\$477,331
Operations	\$85,860	\$98,476	\$103,039	\$104,923	\$103,879	\$103,379
Capital Outlay	\$0	\$7,486	\$0	\$821	\$210,516	\$6,920
Total Expenditures	\$429,325	\$573,371	\$570,039	\$583,205	\$829,774	\$587,630
Offsetting Revenues	(\$112,393)	(\$187,517)	(\$219,652)	(\$190,124)	(\$196,591)	(\$196,591)
County Costs (net)	\$316,932	\$385,854	\$350,387	\$393,081	\$633,183	\$391,039

Major Services

- Protect residents and their pets from rabies.

Objectives

- Continue to ensure effective rabies surveillance and control.
- Educate about bite prevention and animal safety (see below for details).
- Offer low-cost vaccination clinics throughout the year to vaccinate pets against rabies.

Outcomes

- Investigate every reported case of contact between human or pet and rabies suspect and promptly test when there may be an exposure.
- Ensure cat and dog vaccination among pets registered with Animal Control.
- Educate residents in new subdivisions and areas where rabies is confirmed.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Number of rabies investigations	227	186	218	210	200
Number of specimens tested	182	142	182	168	165
Average monthly vaccinations	1,286	1,314	1,313	1,304	1,310
Low-cost rabies clinics	*	19	*	21	20

* Indicates data not available or procedures/programs not in place during that time period.

Major Services

- Protect the public from nuisance, injury and loss caused by animals.

Objectives

- Respond to every call for service.

Outcomes

- Respond immediately to priorities such as rabies suspects, animal attacks and bites to humans, animals in need of assistance, law enforcement assistance, imminent threats, or animals attacking animals.
- Respond within 24 hours to all other calls.
- After hours, respond to priority calls in the unincorporated parts of the County and Hillsborough, and coordinate with Emergency Animal Service for the provision of similar services in Chapel Hill and Carrboro.

Animal Services - Animal Control Division - continued

- Continue to act as a resource for community regarding wildlife damage control.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Total calls (estimated)	5,942	6,650	5,464	6,300	6,300
Priority calls after hours	573	690	614	625	643
Priority after hour responses-- County and Hillsborough	523	587	557	555	566
Priority After Hour Responses-- Chapel Hill and Carrboro	N/A	371	N/A	382	376
Wildlife calls	450	427	421	432	426

Major Services

- Register dogs and cats whose owners reside in Orange County and tax owners accordingly.
- Issue kennel permits and pet shop licenses as required by County Ordinance.

Outcomes

- Mail and process 45,000 to 50,000 registration forms.
- Register more than 21,000 dogs and cats annually.
- Perform kennel inspections and permit issuance.
- Provide public information on licensing and registration.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Number of applications	46,728	50,416	48,000	49,468	50,000
Number of registrations	21,655	21,602	26,500	23,252	25,000
Ratio of registrations to applications	46%	43%	55%	47%	50%
Number of kennel inspections	20	19	21	16	16

Major Services

- Educate the public about animal issues and safety.

Objectives

- Improve residents' knowledge of animal safety issues.
- Educate school children about bite prevention, animal safety and animal services.
- Maintain community education programs and activities.
- Educate the public on major threats such as rabies (bat awareness, etc.).

Outcomes

- Participate in community fairs or festivals or events to raise community awareness of animal issues and safety.

Animal Services - Animal Control Division - continued

- Continue an education program for young children to be taught by Animal Control Officers in the schools, public and private. Some classes are part of a coordinated effort with Animal Shelter staff focused on “animal services” whereas others have a more specific focus, e.g., animal safety and bite prevention.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Number of fairs and festivals	8	6	7	6	7
Number of bite prevention sessions	10	6	10	6	7
Number of school presentations	20	10	20	10	15

Major Services

- Protect animals from cruelty, abuse and neglect caused by humans.

Objective

- Respond to animal cruelty/neglect calls and investigations.

Outcomes

- Respond to animal cruelty complaints the same day they are made.
- Secure further training for Animal Control Officers.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Number of cruelty complaints	315	385	318	339	347
Days of cruelty training	10	27	34	33	26

Other Measures:

- Co-sponsored a training session on “Livestock and Horse Body Conditioning Evaluation & Drought Related Issues” with the Orange County Cooperative Extension in January. The training was held for professionals in the animal care and control fields who have and would be dealing with the drought conditions and its negative effects on large animals.
- IT coordination regarding remote field products and services. Began training and use of field laptops for Animal Control Officers to enhance efficiency and effectiveness in all field services.
- Inform media and public of every upcoming rabies clinic and positive rabies test result in the County via media releases. This is in addition to posting fliers (in Spanish and English) throughout the County to advertise upcoming low-cost rabies vaccination clinics. Provided public information for upcoming rabies clinics, tethering information and shelter/animal control events to promote awareness and motivate the public.

Animal Services - Animal Control Division - continued

- Vaccinated 495 cats and 961 dogs in 2006/2007 at 19 low-cost rabies vaccination clinics. For 2007/2008, 217 cats and 431 dogs have been vaccinated at 12 clinics by the end of February. Nine additional clinics are scheduled this fiscal year.
- Coordinated with the News of Orange on positive rabies cases in Orange County. The *News of Orange* has produced a "Rabies Watch" that maps all positive cases throughout the calendar year in the County (see 2007 Rabies Alert map below).
- Celebrated the first annual World Rabies Day, in September. Low-cost vaccination clinics were held during the week of World Rabies Day and media releases were sent out to inform the public of the event and clinics. In addition, a public lecture on rabies with Dr. Carl Williams, North Carolina Public Health Veterinarian and expert on rabies in North Carolina and beyond, was held to help promote rabies awareness and prevention.

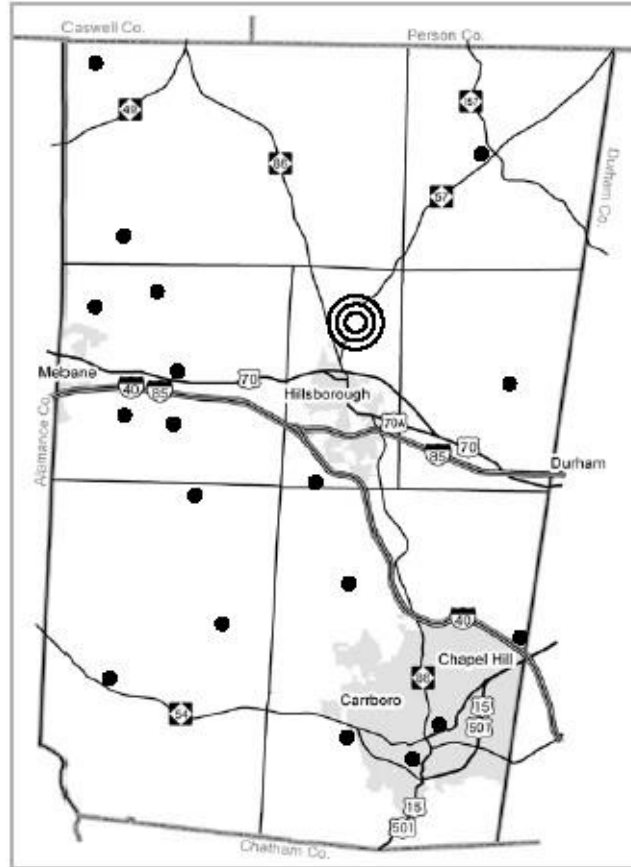
Budget Highlights:

- The Department requested an Office Assistant II – Dispatcher (1.0 FTE) position that is not included in the Manager Recommended budget for FY 2008-09.
- The Capital Outlay of \$6,920 includes a digital camera for field services, replacement of dog and cat traps, microchip scanners, dart tracking system, and portable corral system.
- The decrease in revenues is due to funds, originally budgeted in the Animal Tax account, now being placed in a separate Spay/Neuter fund.
- Conducted education, outreach and made necessary adjustment for the fee and fine increases approved by the Board of County Commissioners that are to become effective July 1, 2008.
- Pet registration fees collected for the current fiscal year are expected to total \$150,000. Whereas \$107,500 is projected as operating revenue, another \$25,500 is expected to be collected for the County's new Community Spay/Neuter Fund, and another \$17,000 is expected to be collected and remitted to the Towns of Chapel Hill and Carrboro.
- Identified follow-up procedures for license renewal as part of a broader review and ongoing revision of the County's pet registration.
- Animal Services has requested \$19,421 from the Town of Hillsborough for animal control services for the coming year in order to continue the process of recovering a "fair share" of the costs of providing that service.

Animal Services - Animal Control Division - continued

Rabies Alert Map

Source: News of Orange



Orange County

● Latest case(s) ● Previous 2007 cases

Total Rabies Exposures Jan 1- December 31, 2007: 19

Total Rabies Exposures Jan 1- December 31, 2006: 26

Animal Services - Animal Shelter Division

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Animal Services - Animal Shelter Division (General Fund)						Account: 2150
Personnel Services	\$655,051	\$546,538	\$598,097	\$562,706	\$663,488	\$635,532
Operations	\$238,208	\$256,534	\$280,760	\$275,565	\$280,688	\$280,688
Capital Outlay	\$12,375	\$6,971	\$0	\$916	\$2,410	\$2,410
Total Expenditures	\$905,634	\$810,043	\$878,857	\$839,187	\$946,586	\$918,630
Offsetting Revenues	(\$262,694)	(\$191,726)	(\$200,030)	(\$214,904)	(\$200,980)	(\$200,980)
County Costs (net)	\$642,940	\$618,317	\$678,827	\$624,283	\$745,606	\$717,650

Major Services

- Provide quality, humane care to animals received and housed in the shelter.
- Facilitate the return of animals to their owners or placement of animals to responsible owners.

Objective

- Effectively shelter stray and owner surrendered animals for the community.
- Reunite lost animals with owners.

Outcomes

- Care for shelter animals pursuant to the requirements of county and state statutes.
- Compare “lost” reports with animals housed in shelter and with “found” reports daily.
- Compare daily animal intakes and “found” reports with daily “lost” reports.
- Offer a website (<http://www.co.orange.nc.us/animalservices/lostpet.asp>) that posts stray animals in the shelter.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Animals sheltered (Stray animals/ Surrendered animals) ⁽¹⁾	4,319 (2,633/1,698)	4,610 (2,974/1,636)	4,586	4,470 (2,733/1,737)	4,806 ⁽³⁾ (2,989 /1,817)
Reclaim Rate ⁽²⁾	21%	18%	20%	18%	19%

⁽¹⁾ Domestic animals only; all wildlife is omitted

⁽²⁾ Rate of stray animal intakes that were reclaimed

⁽³⁾ Includes projected 15% increase for half of FY 08-09 due to impact of new Animal Services Facility

Objective

- Promote the adoption of healthy, adoptable animals
- Work with Placement Partner Organizations to transfer select animals into their care

Outcomes

- Offer a website (<http://www.co.orange.nc.us/animalservices/adoption.asp>) that highlights animals available for adoption
- Develop a comprehensive outreach program to promote adoptable animals, educate the community on spay/neuter and responsible pet ownership and present a continuing presence in the community.

Animal Services - Animal Shelter Division - continued

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Placement rate of adoptable animals ⁽¹⁾	66%	62%	65%	68%	65%
Annual promotional events	23	20	25	25	25
Educational outreach programs	59	77	65	70	70

⁽¹⁾ Adoptable does not include animal intakes in the following categories: wildlife, confiscate/bite, feral, disposal and euthanasia-requested surrenders.

Objective

- Provide appropriate medical evaluation and care, including vaccinations, preventatives and important health examinations and tests

Outcomes

- Evaluate, treat and/or develop protocol for animal related health problems within 48 hours of intake
- Spay or neuter all appropriate age, adoptable animals prior to adoption and spay/neuter all others at appropriate time.
- Provide each animal with a rabies vaccination and screen for major diseases

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Potentially adoptable animals are examined and treatment decisions and protocols developed within 48 hours.	82%	80%	80%	80%	90%
Animals in facility monitored for illness or disease daily and provided appropriate treatment in accordance with the Program of Veterinary Care	100%	100%	100%	100%	100%
Rabies vaccination administered to animals in accordance with the Animal Welfare Act NCAC 52J .0210(d)	100%	100%	100%	100%	100%
Animals sterilized prior to or after adoption	99%	99.6%	99%	99.9%	99.9%

Objective

- Provide animal husbandry in accordance with industry standards of hygiene and care

Outcomes

- Clean and sanitize all cages, access areas and animal related items such as food and water bowls and toys daily or between occupants

Animal Services - Animal Shelter Division - continued

Measures

Measure	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Occupied primary enclosures cleaned and sanitized daily	100%	100%	100%	100%	100%
Previously occupied primary enclosures cleaned and sanitized prior to reoccupation	100%	100%	100%	100%	100%
Access areas cleaned and sanitized daily	100%	100%	100%	100%	100%
Soiled Animal accessories cleaned and sanitized daily	100%	100%	100%	100%	100%
Animals are fed quality foodstuffs specific to species, age and health.	100%	100%	100%	100%	100%
Animal Visitation areas cleaned and sanitized after each use	100%	100%	100%	100%	100%
Provide counseling to each animal adopter.	100%	100%	100%	100%	100%

Objective

- Conduct humane euthanasia program
- Maintain Federal and State DEA registration for controlled substances

Outcomes

- Certified employees perform euthanasia according to veterinarian approved procedures

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Euthanasia by injection performed by employee certified by management and consulting veterinarian	100%	100%	100%	100%	100%
Injectable euthanasia performed with drugs specified by HSUS, AHA and AVMA	100%	100%	100%	100%	100%

Other Measures:

- Maintained a quality volunteer program with a total of 5,309 volunteer hours in 2006/2007 (average of 442 hours per month) and 3,563 volunteer hours by the end of February for 2007/2008 (average of 445 hours per month). This program includes regular volunteer training and orientation sessions. In 2006-2007, there were 24 orientations and 17 training sessions held at the shelter, and there have been 16 orientations and 11 training sessions in 2007-2008 by the end of February.
- Publicize shelter services and adoptable animals through the media. This includes five featured pets each week in different area newspapers, one 9-picture newspaper spread per month, a monthly WRAL television feature spot, and featured pets on the television program produced through UNC's School of Journalism and Mass

Animal Services - Animal Shelter Division - continued

Communication. This is in addition to select display and classified advertisements maintained throughout the year to increase service and awareness.

- Implemented specific online outreach measures to increase the Shelter's awareness and adoption rates via nationally recognized adoption sites such as www.petfinder.com and www.1-800-save-a-pet.com.
- Maintains above average standards for providing mental stimulation and enrichment to all sheltered animals via programs and activities designed to improve the daily environment (i.e. treats, toys, volunteer socialization, walks, etc).
- Maintain current North Carolina Department of Agriculture & Consumer Services licensure for Operation of an Animal Shelter through compliance with the North Carolina Animal Welfare Act. Licensure required the painting of all floor surfaces to maintain compliance with industry sanitation and disease prevention standards.
- Continues to provide pre-adoption microchips to all adopted animals.
- Began implementation of the "Meet Your Match" program for dogs and cats, to better match animals' unique personality types to the environment and needs of a new home.
- Created and implemented a new identification program that ensures every pet leaving the shelter is properly identified. This includes a rabies tag customized with Orange County Animal Services contact information for those animals of appropriate age that are adopted or transferred to placement partners. For adopted or transferred animals that are too young to receive a rabies vaccination, an Orange County Animal Services tag that states the animal is microchipped is put on each one. And for animals reclaimed by their owners or custodians, a hand-written sealed tag is created for each pet to ensure proper identification for the animal.
- Responded to requests from the Humane Society of the United States and the North Carolina Department of Agriculture to assist with the seizure of animals from a Virginia Puppy Mill and the closure and relocation of animals from a Hendersonville, North Carolina adoption facility.

Budget Highlights:

- Implemented BOCC approved increases for Animal Shelter Fees such as impound and daily board, effective July 1, 2007.
- Stabilized pre-adoption sterilization services through contractual agreements with two community veterinary clinics to ensure continued pre-adoption sterilization services.
- Acquired new Rabies tags with Animal Services contact information and educational message referring to pet's microchip. This was implemented after a substantial increase in the price of the previously used NC Department of Agriculture tags. New tags with more identifying information were able to be secured from a different vendor at the same cost as previous tags.
- CRV training provided to select staff members to increase efficiency and effectiveness of adoption process, and to provide low-cost rabies vaccinations to the public.
- Increases in Personnel Services for FY 2008-09 includes the addition of an Animal Care Technician (1.0 FTE) and a Veterinary Health Care Technician (1.0 FTE), both effective January 1, 2009 related to the new Animal Services facility, as well as conversion of non-permanent to permanent personnel for an Animal Care Technician (1.0 FTE) effective July 1, 2008. The Department also requested an additional Animal Care Technician (1.0 FTE) position, effective January 1, 2009, that is not included in the Manager Recommended budget.

Animal Services - Animal Shelter Division - continued

- The Capital Outlay of \$2,410 includes purchase of a microscope, otoscope, microchip scanner, and feral cat boxes.

Arts Commission

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Arts Commission (General Fund)						Account: 6010
Personnel Services	\$48,334	\$51,893	\$50,763	\$53,867	\$52,993	\$52,993
Operations	\$78,121	\$76,909	\$61,394	\$106,701	\$78,347	\$62,622
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$126,455	\$128,802	\$112,157	\$160,568	\$131,340	\$115,615
Offsetting Revenues	(\$39,564)	(\$39,020)	(\$24,442)	(\$36,130)	(\$36,095)	(\$36,095)
County Costs (net)	\$86,892	\$89,782	\$87,715	\$124,438	\$95,245	\$79,520

Major Services

- Distribute art grants to non-profit organizations and individual artists.
- Provide information and referrals to citizens, visitors, artists, and arts administrators on local arts resources through website, personal contacts, and workshops.
- Manage comprehensive database of Orange County artists and arts organizations.
- Publish and distribute arts resource guides, calendar of events, and newsletter via print media and/or website to citizens, visitors, artists, and arts administrators.
- Coordinate forums for artists and arts administrators on business planning, promotion, funding, available space and other topical issues.
- Facilitate long-range planning of arts and culture in Orange County.

Objective

- Strengthen the Orange County Arts Commission (OCAC) role as an information source for the arts.

Outcomes

- Increase awareness of Arts Commission publications, website and services.
- Increase public awareness and participation in Orange County arts events and programs.
- Provide greater access to Arts Commission publications via the Internet to increase exposure.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Publications Distributed					
• Arts Resource Guide/Brochures	1,800	1,800	1,800	1,800	1,800
• Newsletters	52,000 (2x/yr)	52,000 (2x/yr)	52,000 (2x/yr)	52,000 (2x/yr)	52,000 (2x/yr)
• Postcards	8,000 (4x/yr)	8,000 (4x/yr)	8,000 (4x/yr)	8,000 (4x/yr)	8,000 (4x/yr)
# of requests for information & referrals	800	900	950	900	1000
# of hits on OCAC website	409,945	510,276	650,000	600,000 (7/1/07-3/18/08)	700,000

* Indicates data not available or procedures/programs not in place during that time period.

Arts Commission - continued

Objective

- Expand opportunities for participation in and support of the arts

Outcomes

- Increase public awareness of local arts events, programs and individual artists' work
- Increase volunteer involvement in OCAC activities
- Increase number and diversity of arts grants applications
- Increase audience through collaborations with arts, cultural, and community groups
- Expand reach of services to encourage involvement of under-served populations
- Offer workshops for artists and administrators
- Increase distribution of publications and programs to public

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Publications distributed					
• Calendar of Events/Newsletter (2 times per year)	46,000	50,000	52,000	52,000	53,000
• Postcards (4 times per year)	8,000	8,000	8,000	8,000	8,000
Media Campaigns	8	8	8	8	8
# of press releases & Public Service Announcements distributed	600	600	600	600	600
# of media contacts	100	100	100	100	100
Volunteer participants	25	25	25	25	25
# of collaborative projects	10	10	10	10	10
Workshops	10	10	10	10	10

Budget Highlights

- The recommended budget for the Arts Commission reflects a continuation of current staffing and expenditures.

Board of Elections

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Board of Elections (General Fund)						Account: 3100
Personnel Services	\$307,203	\$296,478	\$419,356	\$305,072	\$381,320	\$381,320
Operations	\$112,595	\$103,175	\$208,851	\$137,184	\$153,240	\$153,240
Capital Outlay	\$675	\$5,884	\$3,248	\$4,138	\$30,400	\$30,400
Total Expenditures	\$420,472	\$405,537	\$631,455	\$446,394	\$564,960	\$564,960
Offsetting Revenues	(\$52,666)	(\$815)	(\$54,191)	(\$50,060)	\$0	\$0
County Costs (net)	\$367,806	\$404,723	\$577,264	\$396,334	\$564,960	\$564,960

Major Services

- Conduct federal, state, county and municipal elections.
- Certify election results.
- Issue certifications to elected officials.
- Conduct precinct worker training.
- Conduct filing for elected office.
- Conduct one stop no excuse absentee voting for the Primary and General Elections.
- Conduct statewide recount and random hand-eye recounts in order to validate voting equipment.
- Publish election notifications as required by law.
- Publish updated precinct workers manual.
- Process new registrations and updates.
- Record and report voter statistics.
- Process campaign finance reports and post on website.
- Serve as the County source for information on election law, procedures, and policies.
- Speak to civic, political and educational groups about voting.
- Earn and maintain the public's trust.
- Set the standard for customer service.
- Maintain up to date geo-coding, so all jurisdictional boundaries are legal, current, and accurate.
- Diligently, accurately, and legally maintain voter registration database.
- Educate and inform the public on the new voting laws and procedures.
- Complete telephone installation in remaining precincts.
- Maintain Board of Elections website to provide the public with important election information.

Objective

- Increase the percentage of early voting for each type of election by:
 - Placing announcements in every Orange County Newspaper and PSA on radio.
 - Working with parties and community groups to increase awareness of and trust in One Stop voting.
 - Better and more frequently publicizing One Stop voting locations, dates, and times in newspapers.

Board of Elections - continued

- Increasing the number of One Stop voting locations, and selecting locations that are close and convenient for most Orange County residents for Presidential Elections.
- Increasing the number of staff, computers, and voting booths at the One Stop voting locations to reduce voter lines and waiting time.

Outcomes

- Increase the percentage of total voters who vote early.
- Increase percentage of total of registered voters who voted.

Measures

	Primary 2004	General 2004	Primary 2006	General 2006	Primary 2008 Projected	General 2008 Projected
Orange County Registered Voters	83,782	95,570	88,944	91,140	94,000	98,000
Ballots Cast	18,389	65,127	11,767	35,419	45,000	67,000
One-Stop Absentee Ballots Cast	2,225	33,286	1,232	7,296	25,000	35,000

Budget Highlights

- The Board of Elections will conduct one (1) national election in FY 2008-09.
- The Board of Elections will continue to educate voters about One Stop voting and will ensure that early votes will be honestly and accurately counted and reported on Election night.
- The Board of Elections will continue to revise and improve the training process for poll workers and plans to hire a provisional coordinator for each precinct to concentrate on completing and processing Provisional ballots.
- The Board of Elections plans to increase advertisements and explore alternative methods for reaching people who are excluded from current advertisements (e.g. not all people read the newspaper).
- The Board of Elections will maintain the percentage of inactive voters in its voter registration database at an acceptable level by continuing to adhere to list maintenance procedures and timelines and will continue reminding the public of the importance of keeping their voter registration records up-to-date.
- The decreases in Personnel Services and Operations for FY 2008-09 is related to only having one (1) election in FY 2008-09; three (3) elections were conducted in FY 2007-08.
- The Capital Outlay of \$30,400 for FY 2008-09 includes the purchase of laptops for 22 precincts to effectively enhance voter registration and processing at the precinct level. This is the first of two planned phases to purchase laptops for all 44 precincts in the County; an additional 22 laptops will be requested in FY 2009-10.
- No revenues are budgeted due to not having municipal elections in FY 2008-09.

Child Support Enforcement

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended Account: 4400
Child Support Enforcement (General Fund)						
Personnel Services	\$674,635	\$721,427	\$706,166	\$739,507	\$733,578	\$732,328
Operations	\$105,300	\$105,783	\$142,525	\$114,670	\$153,325	\$145,375
Capital Outlay	\$350	\$5,876	\$2,100	\$2,000	\$6,600	\$6,600
Total Expenditures	\$780,285	\$833,086	\$850,791	\$856,177	\$893,503	\$884,303
Offsetting Revenues	(\$844,057)	(\$817,662)	(\$768,400)	(\$740,400)	(\$830,400)	(\$830,400)
County Costs (net)	(\$63,772)	\$15,425	\$82,391	\$115,777	\$63,103	\$53,903

Major Services

- Obtain child support for the children of Orange County by:
 - Locating non-custodial parents
 - Establishing paternity for children born outside marriage
 - Establishing child support orders
 - Enforcing child support orders

Objective

To obtain child support for Orange County children, thereby strengthening the family's potential for economic independence and self sufficiency, improving the health and well-being of those children, and reducing the taxpayers' costs of welfare.

Outcomes

- Orange County children will receive the financial support they are owed and collections will total \$5,900,000 – a \$100,000 increase.
- New child support orders will be established for 265 families.
- Paternity will be established for 170 children.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Collections	5,554,855	5,758,254	5,800,000	5,800,000	5,900,000
New child support orders	241	251	240	260	265
Paternity established	164	179	170	160	170

Budget Highlights:

- The increase in Operations includes an increase in the amount paid in mandatory filing fees for genetic testing; the new payment method now requires the department to pay fees in advance effective July 1, 2008.
- The increase in Revenues for FY 2008-09 includes an increase in anticipated reimbursements.
- The Capital Outlay of \$6,600 for FY 2008-09 includes purchase of two network printers, shredder for disposal of confidential documents, and replacement of old office furniture with ergonomic work stations.

County Manager

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
County Manager (General Fund)						Account: 2100
Personnel Services	\$915,419	\$923,416	\$1,027,774	\$995,915	\$1,018,793	\$1,018,793
Operations	\$41,761	\$56,654	\$53,406	\$64,476	\$53,985	\$53,985
Capital Outlay	\$203	\$0	\$2,000	\$2,000	\$16,700	\$16,700
Total Expenditures	\$957,384	\$980,070	\$1,083,180	\$1,062,391	\$1,089,478	\$1,089,478

Major Services

- Establish budget criteria and performance levels of service for all County departments to assure that services are delivered to citizens with efficiency and effectiveness
- Coordinate the County legislative process through agenda preparation, presentation, and follow up
- Document, assign responsibility, and coordinate response to items identified at Commissioner meetings that need follow up action
- Implement Board of County Commissioners policies
- Monitor and evaluate County operations and coordinate the implementation of Board initiatives
- Oversee the development, presentation and administration of the annual operating budget and capital investment plan
- Investigate and develop strategies for improving service delivery, with emphasis on tangible and measurable service outcomes for County residents
- Develop and coordinate promotional materials and special programs among departments and staff
- Provide administrative oversight and support to the Orange/Chatham Justice Partnership projects and new initiatives
- Coordinate the withdrawal of water from, and maintenance of minimum flows in, the Eno River in accordance with the requirements of the Eno Capacity Use Agreement
- Manage the operation and maintenance of the Efland sewer system
- Provide engineering/environmental and technical guidance on water resources issues to the Board of County Commissioners and to various County-related intergovernmental committees and appointed citizen boards and commissions
- Provide engineering review, documents, guidance, and support to the Board of County Commissioners and County-related intergovernmental committees and appointed citizen boards and commissions on utility and water/wastewater utility extension policies and issues
- Provide guidance to the County's two school systems on matters related to funding for operations and capital facilities
- Provide management and analytical support to the development and implementation of solid waste management and reduction policies and programs
- Assist the Board of Commissioners in identifying, developing, monitoring, and advocating for proposed legislation for the BOCC's legislative agenda submitted annually to the North Carolina General Assembly
- Provide staff leadership and organizational support to the Human Services Advisory Commission, the Cable Advisory Committee, and the Sportsplex Community Advisory Committee
- Manage the outside agency annual grant application process

County Manager – continued

- Provide frontline customer relations and constituent services to visitors and callers to the Government Services Center

Outcomes

- Continued to serve as lead in executing technical and analytical tasks associated with Schools Collaboration and special endeavors regarding the school districts.
- Facilitated work and meetings of Sportsplex Community Advisory Committee and continued oversight of the SportsPlex as a County owned enterprise under professional contract management.
- Maintained consultative role to OPC/LME board and staff in the fiscal review and policy design phase of local program and service divestiture under mental health reform.
- Continued to monitor and utilize the Critical Needs Reserve fund to address consequences of federal and state budgetary actions and lessen adverse impacts on vulnerable populations.
- Supervised engineering design, permit approvals, and construction oversight of water and sewer utility extension to serve the Buckhorn Economic Development District, south Buckhorn community and Gravelly Hill Middle School.
- Convened the Human Services Advisory Commission Forum 2006: “Communities Responding to an Aging Society” in conjunction with the Aging Advisory Board, Master Aging Plan (Plan) Update Steering Committee, and the Department on Aging.
- Continued to provide high level staff support to major departmental initiatives, including the Ten Year Plan to End Homelessness and the Child Care Subsidy Task Force, and the annual outside agency application process.
- Participated in inter-governmental work group charged with site review and recommendations for relocation of the Inter-Faith Council Men’s Residential Facility.
- Coordinated debut of live casting BOCC meetings from Southern Human Services Center and the creation of enhanced audio visual capabilities for public presentations.
- Engaged with the BOCC as needed to facilitate organizational transition to a new County Manager.
- Assisted the BOCC in the development and presentation of its legislative package to the local legislative delegation – and joined in the North Carolina Association of County Commissioner’s efforts to invigorate statewide lobbying efforts.
- Initiated with BOCC endorsement a new model for conducting its annual goal-setting retreat and revising the agenda format for its regular public meetings.
- Provided management analysis and policy guidance to the BOCC on implementation of initial phases within the 2006 Space Needs Study Update

Budget Highlights

- The 2008-09 Manager Recommended Budget reflects the shift of the Community Services Director position to Social Services and the Management Analyst position to Public Works.
- The increase in Capital Outlay will provide needed IT Equipment for the County Engineer, such as updated AutoCad software, printing capabilities for large documents, and editing software (\$16,400). The remaining amount is for a flatbed scanner for general office use.

Cooperative Extension

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Cooperative Extension (General Fund)						Account: 4500
Personnel Services	\$401,886	\$425,253	\$458,010	\$429,683	\$386,777	\$347,108
Operations	\$48,806	\$51,353	\$56,139	\$67,119	\$149,762	\$147,579
Capital Outlay	\$7,270	\$5,763	\$1,475	\$3,416	\$3,243	\$1,943
Total Expenditures	\$457,962	\$482,370	\$515,624	\$500,218	\$539,782	\$496,630
Offsetting Revenues	(\$4,853)	\$0	\$0	(\$3,500)	(\$1,800)	(\$1,800)
County Costs (net)	\$453,109	\$482,370	\$515,624	\$496,718	\$537,982	\$494,830

Major Services

- Help people improve the quality of their lives.
- Provide scientifically based information and informal educational opportunities focused on issues and needs.
- Provide programs in four major areas: Agricultural and Natural Resources, Family and Consumer Education, 4-H and Youth, and Community and Rural Development.
- Provide educational programs of interest to farmers, rural and urban residents, community leaders, homemakers, parents and youth.
- Provide information to the public through meetings, demonstrations, field days, conferences, media, and office visits.
- Programs open to all citizens, regardless of age, race, color, national origin, sex or economic circumstances.

Objective

- To provide research-based educational programs for crop, dairy, livestock, and horse producers on subjects such as crop management, livestock management, alternative marketing, waste management, and farm business management.

Outcomes

- 400 livestock, horse, dairy, and crop producers will develop improved farm management, financial and technical skills to increase farm income and protect water quality by attendance at educational meetings, consultation with agricultural agents and participation in other Extension sponsored activities.
- 17 dairy, livestock and poultry producers who are certified Operators in Charge of animal waste management systems will be given the opportunity to participate in 4 hours of re-certification classes.

Cooperative Extension - continued

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Participation by farmers, horse owners, and others in educational production programs	420	416	440	445	445
Farmers diversifying their operations	5	7	7	7	6
Number of dairy, swine, poultry, and beef producers increasing knowledge of water quality and waste management	99	90	85	75	70
Assisted beef producers in marketing calves through graded sales and other valued enhanced sales.	17	18	22	19	19

Objective

- Conduct training for Master Gardeners, Professional Landscapers, Private, Public & Commercial Pesticide Applicators, and Home Gardeners on maintenance of home lawns, gardens, and the proper use of pesticides.

Outcomes

- Reach over 5,000 individuals through various contact means such as seminars, trainings, individual consultations, publication distribution or phone calls.
- Provide leadership to Master Gardener Volunteers who will provide over 2,500 hours of service, 800 hours of training and travel time and over 10,000 miles of travel valued at over of \$40,000, to extend horticulture educational programs to the general public.
- Train licensed pesticide applicators on pesticide issues related to groundwater protection and personal protection during application.
- Provide educational opportunities for landscape professionals to implement grounds management practices aimed at reducing inputs such as pesticides, water and fertilizer.
- Provide educational opportunities for home gardeners to learn plant selection and landscape management techniques that minimize supplemental water use and chemical inputs.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Number of Master Gardener Volunteers	51	42	50	42	55
Number of formal educational program participants	725	600	950	800	1,000
Number of publications distributed	1,530	1,450	1,625	1,530	1,750
Contacts by phone, office, e-mail, demonstrations, (not including mass media)	4,950	4,800	5,250	5,000	5,800
Estimated value of volunteer service provided	65,000	55,000	65,000	55,000	70,000

Cooperative Extension - continued

Objectives

- Develop, implement, and coordinate educational programs on food safety, health, and nutrition issues to help citizens reduce chronic disease risks and promote healthier lifestyles.
- Coordinate food safety training for food service managers and employees. Plan two manager's workshops and two employee trainings – co-sponsored by Cooperative Extension Service and Environmental Health in Orange and Durham Counties. One employee training will target Spanish-speaking individuals.

Outcomes

- Homemakers and citizens will learn skills and increase knowledge in food safety through workshops, newsletters, news articles, and educational brochures.
- Food service managers and employees will increase their knowledge of food safety.
- Citizens will increase their knowledge of nutrition and health.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
People reached through food, nutrition and health programs.	2,805	4,098	2,000	4,523	2,700
People reached through food safety educational programs.	2,292	1,942	1,000	1,530	1,400
Food service managers participating in 18-hour food safety programs.	157	109	80	99	90
Food service managers receiving certification from the National Restaurant Association by passing certification exam.	123	86	70	83	80
Food service employees participating in 6 hour food safety training.	42	20	15	94	25

Objectives

- Provide family finance and consumer economics education to limited resource consumers and families to help increase knowledge of money management plans, estate planning, financial planning techniques and decision-making practices that will help achieve family financial goals.
- Provide families with the necessary knowledge and skills to secure, maintain, and enhance housing.
- Provide residential energy education programs to assist consumers in reducing their energy consumption and reducing their energy bills.

Cooperative Extension - continued

Outcomes

- Conduct educational programs on basic money management, consumer buymanship, estate planning, and consumer fraud for approximately 300 families in Orange County.
- Provide information on pest control for 100 Orange County households.
- Conduct educational programs on the purchase, care, and maintenance of the home for 50 families in Orange County.
- Conduct residential energy education programs for 100 families in Orange County to encourage the increased use of compact fluorescent bulbs, and to encourage and promote energy conservation in the home.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projecte d
People reached through consumer buymanship and estate planning educational programs.	175	572	200	200	200
People reached through money management educational programs	308	227	200	100	200
People reached through consumer fraud educational programs	100	---	250	200	250
Households provided with pest control information	25	50	75	50	75
Homeowners educated on the purchase, caring for, maintaining, and conserving energy in the home	336	605	250	100	250

Objectives (Youth Development)

- To provide youth with enriching, hands-on experiences that build their leadership-abilities, help them become better citizens and give them opportunities to serve as volunteers in their community and county.
- To teach youth managing and thinking (Head), relating and caring (Heart), giving and working (Hands), and living and being (Health) life skills through various curriculum and activity offerings that identify the 4-H's of the organization's name (Head, Heart, Hands and Health).
- To provide a comprehensive program that focuses on enrichment and hands-on learning experiences for youth, ages 5-14, during summer, after-school care, special interest activities, and through community club activities.

Outcomes

- At least 40% of the total population of Orange County's youth (5-19) will be maintained and/or enrolled in the community club program and be active participants in club projects and activities.
- At least 20% of the total population of Orange County's youth (5-19) will participate in environmental and science programs.

Cooperative Extension - continued

- At least 25% of the total population of Orange County's youth will be added to the already existing after-school program activities.
- To enroll 20% of Orange County's total youth population, (5-19) in 4-H summer activities.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Number of youth enrolled in 4-H activities.	20,000	16,543	18,000	18,000	20,000
Number of youth enrolled in environmental education and science programming.	5,000	7,300	4,000	5,000	6,000
Number of youth enrolled in 4-H programs as a result of their previous experience with 4-H programs and activities.	17,640	12,043	16,000	15,000	17,000

Objective (Volunteer Development)

- To recruit, train and utilize volunteers to more effectively and efficiently provide hands-on learning experiences and leadership development activities for youth.

Outcomes

- To have at least 40 additional volunteers who complete training in a fiscal year.
- To have 25% of total volunteers take part in county, district, and state level training opportunities.
- To have 50% of trained volunteers implement subject matter workshops to the Orange County 4-H population.
- To have at least 50% of the total 4-H volunteers to be recognized during National Volunteers Month.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Volunteers who complete training in a fiscal year.	894	771	750	800	1,000
Number of volunteers who take part and/or implement county, district, and state level trainings.	400	335	350	400	500
Volunteers that participate in a formal recognition ceremony.	160	150	140	150	200

Cooperative Extension - continued

Budget Highlights:

- The Department requested an Office Assistant I (1.0 FTE) position for FY 2008-09 that is not included in the Manager Recommended budget.
- The decrease in Personnel Services and a corresponding increase in Operations for FY 2008-09 is due to a Memorandum of Agreement with the State to move employees from the County payroll to a contract service with the State.
- The Capital Outlay of \$1,943 includes the cost of leasing State computers from North Carolina State University.
- Revenues listed are fees collected from the Public Market.

Courts

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended Account: 7000
<i>Courts (General Fund)</i>						
Personnel Services	\$9,000	\$0	\$9,000	\$9,000	\$0	\$0
Operations	\$125,148	\$133,008	\$145,901	\$140,985	\$145,900	\$145,900
Capital Outlay	\$35	\$7,408	\$15,000	\$9,100	\$0	\$0
Total Expenditures	\$134,183	\$140,416	\$169,901	\$159,085	\$145,900	\$145,900

Major Services

- The County is required under section 74 of the NC General Statutes to provide space, equipment, and law books for the District Attorney's Office, Superior Court, the Clerk of Court and District Court.

Budget Highlights

- The FY 2008-09 Manager Recommended budget maintains the current level of service in Operations.
- The decrease in Personnel Services for FY 2008-09 is due to budgeting for Jury Personnel every other year, so funding will not be needed in FY 2008-09.

Economic Development

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
<i>Economic Development (General Fund)</i>						Account: 6000
Personnel Services	\$210,111	\$238,600	\$225,514	\$140,485	\$252,565	\$251,003
Operations	\$42,749	\$45,205	\$52,894	\$42,983	\$75,271	\$75,271
Capital Outlay	\$2,675	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$255,535	\$283,805	\$278,408	\$183,468	\$327,836	\$326,274
<i>Offsetting Revenues</i>	<i>(\$18,000)</i>	<i>(\$18,000)</i>	<i>(\$18,000)</i>	<i>(\$18,000)</i>	<i>(\$18,000)</i>	<i>(\$18,000)</i>
County Costs (net)	\$237,535	\$265,805	\$260,408	\$165,468	\$309,836	\$308,274

Major Services

- Consistent with the economic development strategic plan, develop and operate targeted programs to strengthen and market the local economy.
- Provide assistance to new, expanding, and relocating businesses, including farms.
- Develop and disseminate business, economic, and demographic data to citizens, businesses, non-profits, and elected officials.
- Promote business participation in civic, social, youth, and educational programs.
- Encourage, assist, coordinate with, and fund small business service providers; examples include the Small Business & Technology Development Center (SBTDC), the Small Business Center at Durham Technical Community College, and Good Work.
- Prepare customized studies, such as "The Economic Impact of the Cultural Arts," "Hillsborough Retail Trends," and "Analysis of Living Wage Ordinances."
- Assist with and oversee activities of the Chapel Hill/Orange County Visitors Bureau and the Orange County Arts Commission.

Objective

- Provide citizens and businesses with information they seek in a timely and efficient manner.

Outcomes

- Research, develop, and prepare publications available free to anyone seeking information on small businesses and the local economy.
- Place publications in public places, such as local libraries and government buildings.
- Develop, publicize and update a web page containing the most-requested information, available 24 hours a day, 7 days a week.
- Inform public of availability of information through public speaking engagements, annual reports, newsletters, annual State of the Local Economy presentation, press releases, and media contacts.
- Respond to all requests for standard information within one working day and more detailed requests (other than custom research studies) within five working days.
- Perform customized research on a contractual basis.
- Track success in meeting 2005-2010 Strategic Plan goals; publicize results.

Economic Development - continued

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Information Requests	411	425	425	425	435
Web Contacts – Home Page Visits	167,387	100,000	150,000	175,000	175,000
Responses to Media Request for Information	132	125	125	125	125
Public Speaking – Groups	26	24	24	25	25
Mailing List for Reports & Newsletters	2,800	2,850	2,900	3,000	3,200
Publications Distributed	2,800	3,000	3,000	3,000	3,200
Attendees at State of Local Economy Breakfast	320	360	260	350	360
Loan Requests – Small Business Program	0	3	1	5	10

Objective

- Consistent with updated strategic plan, contribute to positive economic conditions in County.
- Diversify businesses in Orange County by providing interested businesses and individuals with timely and accurate information, maintaining inventories of available buildings and land, and marketing the area.
- Operate *Buy Local* campaign to inform citizens and governments of the value of shopping locally. Activities include distributing a directory of area businesses, obtaining media coverage, conducting special events, and speaking to groups.
- Promote awareness of Orange County's history and cultural heritage, including African-American history.
- Increase work force participation of Orange County citizens by coordinating and linking the business community and various employment and training providers (such as Durham Technical Community College, Workforce Development Board, the Chamber's public education support efforts, and Work First programs).
- Increase the wages of Orange County citizens by providing information, outreach and recognition to companies paying higher than average wages.
- Encourage use of all existing buildings by maintaining a comprehensive database of all buildings and by providing that information to firms looking to start, expand, or relocate.
- Encourage development of additional markets for local farm goods through an interactive web site (www.orangecountyfarms.org) and by convincing local food service operations to purchase local farm products. Activities include efforts to site a regional value-added agricultural processing center.

Economic Development - continued

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projecte d
EDC Business Clients	440	450	450	420	460
Buildings – Sq. Feet Surveyed (Millions)	8.6	8.7	8.7	8.75	8.9
Property Tax Base (\$ Billions)	10.85	11.2	11.2	11.96	12.5
Retail Sales (\$ Billions) *Reporting changed to gross collections in FY06	1.44	1.50	1.50	40.8*	42.0*
Orange County Employment	58,020	59,000	59,000	58,965	59,500
Number of Businesses	3,336	3,050	3,050	3,351	3,375
Average Private Sector Wage (Annual \$)	29,900	30,000	30,000	40,976	42,000
Unemployment Rate (%)	3.8	3.5	3.0	3.0	3.0
Commercial Building Vacancy Rate (%)	5.4	5.5	5.2	5.2	7.5
<i>Buy Local</i> information pieces distributed	2,500	8,000	10,000	10,000	10,000
Number of outlets purchasing Orange County produce	38	44	45	45	50

Objective

- To have a full range of services available to small businesses to encourage their start-up, expansion, and retention.

Outcomes

- In coordination with Cooperative Extension, provide business planning and other technical assistance to farmers, particularly those transitioning away from tobacco and other commodity production. Assistance includes technical and advocacy assistance in working through planning and zoning issues.
- Support for the Small Business and Technology Development Center regional office is included in this budget. The SBTDC provides business plan, marketing, capital, procurement, and other assistance to local businesses at no charge.
- A comprehensive *Small Business Resource Guide* will be updated in Fiscal Year 2008 and will be available in hard copy or via the Internet. This guide will allow prospective and existing businesses to access information regarding permits, licenses, taxes, finance, site location, and much more. The guide will be distributed at all locations where local business licenses are issued, as well as other places around the community.
- Provide ombudsman services to any entrepreneur or business owner as needed including participating in predevelopment conferences and planning for central permitting.

Economic Development - continued

- Continue work to ensure that zoning permits adequate commercial activity in all parts of the county and that infrastructure is available to the Economic Development Districts. Develop and secure support for a list of desirable businesses for the Economic Development Districts.
- In March 2007, the Board of County Commissioners voted to provide seed capital to a reorganized Small Business Loan Program. The by-laws of the non-profit Orange County Small Business Loan Program Company have changed to ensure business owner participation. It is anticipated that additional funds will be sought from other private and public sources after the program establishes a track record.
- Market local successes in business support to let both internal and external audiences know that "Orange County is open for business."
- Ensure that EDC is aware of upcoming space needs of existing businesses; enhance partnerships to provide advance information.
- Focus on expansion of medium-sized industrial/manufacturing businesses.
- Participate actively in the update of the County's Comprehensive Plan and oversee completion of the economic development element. Complete small area planning work for Eno EDD.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projecte d
SBTDC Local Clients	212	225	225	225	225
Good Work Clients	18	25	25	25	25
Small Business Guides Distributed	700	750	750	750	1,000
Number of Businesses Listed in Women-Owned Business Directory		260	150	150	150
Small Business Loan Applications	1	5	5	1	5
Small Business Loans Approved	0	2	2	0	4

Budget Highlights

- Hired new Economic Development Director in April 2008.
- Increased Advertising and Contract Services expenses (\$22,000) in 2008-09 for website redevelopment and new marketing initiatives to attract prospective businesses to Orange County.

Efland Sewer Fund

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
<i>Efland Sewer Fund</i>	<i>Efland Sewer Fund</i>					Account: 3601
Operations	\$144,258	\$171,950	\$184,250	\$178,599	\$184,250	\$184,250
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$144,258	\$171,950	\$184,250	\$178,599	\$184,250	\$184,250
<i>Offsetting Revenues</i>	<i>(\$59,435)</i>	<i>(\$65,990)</i>	<i>(\$62,000)</i>	<i>(\$77,181)</i>	<i>(\$62,000)</i>	<i>(\$62,000)</i>
County Costs (net)	\$84,823	\$105,959	\$122,250	\$101,418	\$122,250	\$122,250

Objective

Expand sewer service areas in Orange County to provide sewer service to the Buckhorn area (Economic Development District, Community and the Gravelly Hill Middle School) and central Efland.

Outcomes

- Complete construction of sewer extensions to the southern end of the Buckhorn Community and where utility service is available, connect those homes, institutions and businesses to the utilities.
- Complete design, permitting, property acquisition and bidding and initiate construction of sewer system extension to serve the un-sewered portions of central Efland.
- Complete design, permitting, bidding and initiate renovation of existing McGowan Creek pump station.

Objective

Provide new sewer service taps for new sewer customers.

Outcomes

- Work with property owners, developers, affordable housing organizations to design and construct sewer service extensions in accordance with existing land use plans.
- Use grant and bond funding to expand the sewer service area as necessary to make sewer service available to additional portions of the Efland community in accordance with the approved service area master plan and existing land use plans.
- Provide verbal response to request for sewer tap within one business day: determine if sewer service is available, extent and location of on- and off-site construction required and regulatory requirements for making sewer taps, etc.
- Coordinate with Town of Hillsborough to determine sewer tap fee cost within four working days of sewer tap request.
- Submit all permitting documentation for sewer tap construction to North Carolina Department of Transportation (NCDOT) as required within one business week.
- Complete all bidding and contract procurement requirements, begin tap construction within two weeks of NCDOT permit approvals.

Efland Sewer Fund - continued

Objective

Operate and Maintain sewer system infrastructure as required.

Outcomes

- Work with OWASA, NCDOT and Hillsborough to determine/evaluate infrastructure repair/ replacement requirements.
- Develop budget, secure funding to effect repairs/replacements that cannot be dealt with under normal maintenance budget.
- Coordinate system operation, repair and construction activities to ensure provision of uninterrupted sewer service and prevention of improper discharge of sewer.
- Initiate the capital improvement planning, sewer mapping, sewer inspection and sewer maintenance processes required by the new operations permitting requirements for the existing and expanded Efland sewer system.

Budget Highlights:

- As part of compliance issues with the new permit required by the State, all of the easements were cleared this previous year. Going forward, the easements will be cleared on at least an annual basis to allow ready access to the outlying portions of the system for inspection and/or emergencies.
- The State sewer collections system permit only requires that 10% of the system be cleaned and video inspected, which means that the entire system would be cleaned and internally inspected every 10 years. However, because the system is small, has never been video inspected or had a system-wide cleaning, the goal is to video and clean approximately 20% per year for the first five years. This should also allow some economies of scale as compared to cleaning just 10% and have the majority of the old system cleaned before the newly constructed Central Efland portion comes on line.
- A rate study is currently under way to evaluate what level of rate increase would be needed to capture the costs of operating the system. The current rates have remained unchanged since the inception of the system approximately twenty years ago. The results of the study will not be available in time for consideration in the FY 2008-09 budget. However, new rates resulting from the study may be implemented during the upcoming fiscal year.

Environment and Resource Conservation

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Environment and Resource Conservation (General Fund)						Account: 6100
Personnel Services	\$408,177	\$514,076	\$552,507	\$529,088	\$596,243	\$589,993
Operations	\$50,179	\$52,055	\$96,834	\$77,250	\$96,600	\$96,600
Capital Outlay	\$0	\$6,082	\$11,700	\$9,400	\$20,200	\$20,200
Total Expenditures	\$458,356	\$572,213	\$661,041	\$615,738	\$713,043	\$706,793

Major Services

- Coordinate County efforts in environmental protection, resource conservation and preservation, including staff support to four standing advisory boards - the Commission for the Environment (with 4 subcommittees), Historic Preservation Commission, Agricultural Preservation Board, Intergovernmental Parks Work Group, and various ad hoc park design and other special project work groups such as the Climate Change Committee.
- Coordinate and implement the County's Lands Legacy program, an acquisition, evaluation and management plan for prioritizing and acquiring the most-critical County natural and cultural resource lands.
- Identify, acquire, plan and design new County parks, nature preserves and natural areas
- Implement and manage the Voluntary Farmland Protection Ordinance, including the Voluntary Agricultural District Program.
- Maintain and enhance the Comprehensive Resource Database that contains Geographic Information System (GIS) coverages or overlays on the County's identified natural and cultural resources.
- Develop and oversee the creation of elements to the Orange County Comprehensive Plan in the areas of natural resources and cultural resources (Natural and Cultural Resources, Parks and Recreation).
- Develop, with citizen advisory committees and other like mechanisms, master plans for new programmed parks and public open spaces (timing as directed by the Board).
- Coordinate the H2Orange interdepartmental team, including a web site (www.h2orange.org), drought workshops, and public information and speaking engagements on water conservation and drought issues.
- Coordinate planning for surface water and ground water resources, as part of the Water Resources Initiative and Water Resources component of the Natural and Cultural Systems Element of the Comprehensive Plan.
- Update the Parks and Recreation Element of the Comprehensive Plan, working in conjunction with Parks & Recreation and Planning departments.
- Oversee local and multi-jurisdictional efforts to assess and evaluate climate change and air quality, including greenhouse gas emissions and ground-level ozone.
- Address other environmental issues, as directed by the Board of Commissioners.
- Pursue agricultural preservation programs at both state and local level, and participate with other departments in agricultural economic development efforts.
- Enforce and implement adopted program for historic preservation, including National Register of Historic Places and the Orange Local Landmark Programs, in keeping with state and local legislation.

Environment and Resource Conservation - continued

Objective

- Coordinate all efforts for natural and cultural resource conservation and preservation, including staff support to the Commission for the Environment (including committees of Air Quality, Biological Resources, Environmental Indicators and Education and Water Resources), Historic Preservation Commission, Agricultural Districts Advisory Board and Intergovernmental Parks Work Group.

Outcomes

- Provide staff support to all boards and commissions working on resource conservation and environmental issues, produce reports, data, studies and research as needed in support of Board goals.
- Acquire and manage lands identified as high priority resource lands through the Lands Legacy program.
- Address new air quality initiatives related to greenhouse gas emissions (Climate Change Committee), ozone non-attainment, and alternative-fuel vehicles.
- Provide a liaison to other groups with interests in this area.
- Coordinate closely with other conservation agencies on partnership opportunities, including the Orange Land Conservation Alliance, comprised of staffs from area resource conservation groups.
- Work with the Planning Department on goals of rural character and watershed protection implementation.
- Work with the Economic Development Department on agricultural economic development and integrating sustainability principles into County government.
- Work with the Parks and Recreation Department in identifying lands for recreation purposes, long-range planning, and constructing park facilities.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Actual	2007-08 Estimate
Convene meetings of the Environment and Resource Steering Committee	1	1	2	1	1
Provide staff support to the 4 advisory boards listed above and other ad hoc work groups as assigned	60	62	56	57	58
Prepare and distribute advisory board agendas					
Prepare reports and other needed documents					

Objective

- Continue to update and maintain the Comprehensive Resource Database, containing Geographic Information System (GIS) coverages or overlays on the County's identified natural and cultural resources.

Environment and Resource Conservation - continued

Outcomes

- Maintain existing resource database (correct errors, convert data to new platform (NAD '83).
- Inventory existing data and data needs.
- Identify coverages that exist and purchase needed data.
- Create new coverages for data needs not addressed.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Actual	2007-08 Estimate
Existing Data Maintenance and Upkeep	Regular maintenance performed. New coverage on biosolids sites added. Parks and open space revised quarterly, new biosolids coverage created	Maintenance performed, new coverages added.	Five-Year review of Comp Resource Database and new data to be performed by 6/30/07	Database review underway.	Regular maintenance performed, conversion to new Arc software platform achieved.
Identify needs and purchase data where it exists			Complete stream buffer analysis for 2007 State of the Environment report	Stream buffer coverage completed, quality check underway.	Needs and mapping produced for Natural/Cultural Systems Element of Comp Plan.
Create New Coverages			Complete stream buffer data and analysis for the 2007 State of the Environment report	Stream buffer coverage completed, quality check underway. Composite Countywide Parks Plan created. Biosolids coverage updated.	Complete coverages needed for Profile Element and Natural & Cultural Systems Element, Parks and Rec Element. New ag fields coverage begun. Biosolids updated. Wells

Environment and Resource Conservation - continued

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Actual	2007-08 Estimate
					updated.

Objective

- Administer the Lands Legacy Program

Outcomes

- Prepare 2-Year Action Plan of priorities, using guidance from BOCC and advisory boards.
- Acquire priorities in the action plan.
- Complete and implement Long-Term Priorities document.
- Identify and secure alternative funding sources (grants) / Work collaboratively with other jurisdictions and land trusts on acquisitions.
- Coordinate initiatives approved in the November 2001 Bond referendum.
- Prepare reports and issue papers on emerging issues related to Lands Legacy.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Actual	2007-08 Estimate
Prepare Two-Year Action Plan		New action plan in preparation	Adopt 2006-08 action plan, year 1 underway	Action Plan adopted 9/06, activities underway	2008-2010 Action Plan priorities solicited from boards, draft underway (to be presented October 2008)
Acres acquired (all - includes fee, easements and joint acquisitions)	477	130	200	120	515
Complete Lands Legacy Long-Term Priorities document			Update Long-Term Priorities document for next Action Plan (08-10)	Update underway, coupled with new look at long-term objectives.	Status to be addressed as part of consideration of 2008-2010 Action Plan (Oct 2008)
Identify and secure alternative funding sources (grants).		Received grant from USDA for \$846,000 in May 2005. OWASA to	Prepare for 2007 grant requests to variety of sources, including the	Joint application to CWMTF for Stollings acquisition with Eno	Submitted grant to NC Farmland Trust Fund for \$250,000 in 12/07,

Environment and Resource Conservation - continued

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Actual	2007-08 Estimate
Work collaboratively with other jurisdictions and land trusts on acquisitions		fund 50% of 4 new farm easements, Completed easements with USDA, OWASA, and Carrboro.	CWMTF and USDA FRPP. Complete 3 easements with USDA, TLC.	River Assn. was approved (\$500,000) 3 easements completed with USDA, TLC.	grant awards in July 2008. Completed all remaining easements with USDA (9 of 10 grant-funded easements closed), others with TLC, Eno River Assn.
Coordinate with November 2001 bond referendum	NA	NA	NA	NA	NA

Objective

- Develop and oversee the creation of elements to the Orange County Comprehensive Plan or other new programs, in the areas of natural resources, water resources and cultural resources.

Outcomes

- Consider methods of accomplishing resource-based Comprehensive Plan Elements called for in BOCC goals.
- Create process for combination of natural and cultural resource-based elements, and oversee the creation of subsequent Natural and Cultural Systems Element, to include chapters on Natural Areas/Open Space, Agriculture, Water Resources, Air Quality, Energy and Cultural Resources).
- Prepare to implement the Water Resources Initiative, pending further decisions by the Manager and Board.
- Create Parks Element of the Plan, in conjunction with Recreation and Parks and Planning.
- Assist the Planning Department as needed in development of new Land Use Element of Plan.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Actual	2007-08 Estimate
Natural and Cultural Systems	Work underway on Natural	Process identified, work	Natural Areas Component	Participated in Comprehen-	Worked with consultant, ELAB boards

Environment and Resource Conservation - continued

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Actual	2007-08 Estimate
Element	Areas Inventory update	underway on Natural Areas chapter	chapter draft under review by CFE Biological Resources Committee.	sive Plan process as Element Manager (2 elements) and ELAB meetings. Wrote complete document, conferring with consultant.	and staffs over several months to refine and complete draft plan element. Initial draft January 2008, subsequent revisions and additions in March and April. Final draft for public hearing conveyed April 11, 2008. NOTE: This element written by ERCD staff, not by consultant.
Water Resources Initiative		Funding reserved in budget for a new position, to be addressed later.	Pending decisions about Water Resources Initiative to be addressed.	Joint CFE/BOH committee meets on 4 occasions to discuss positions and outcomes, report to County Manager. Board considers coordinated effort, approves Water Resources Coordinator as first step.	Water Resources Coordinator advertised in late 2007, interviews and hiring process underway. New H2Orange team builds new teamwork potential and projects for several departments with water responsibiliti

Environment and Resource Conservation - continued

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Actual	2007-08 Estimate
					es, coordinated by ERCD.

Environment and Resource Conservation - continued

Parks and Recreation Element			Consideration of whether to make a standing plan element, or incorporate into Natural and Cultural Systems Element	Worked with consultant and P&R and Planning staff to facilitate process for RPAC.	Worked with RPAC, P&R and Planning staffs to review drafts, identify and develop goals and objectives, and consolidate and make revisions for May 2008 public hearing. Final draft transmitted April 2008.
Work with Planning in developing Land Use Element	Provide information and advice as requested	Provide information and advice as requested	Provide information and advice as requested	Meet with Planning staff re process, provide maps and data for Profile Element.	Participate through liaisons in Land Use Element, provide feedback as needed and mapping and information for Profile Element.

Budget Highlights:

- Personnel Services increase reflects a full-year of salary and benefits for the Water Resources Coordinator position, which began mid-year in FY 2007-08.
- Capital Outlay request includes funding for general office equipment, property signs for the Lands Legacy property, and a GIS plotter to be shared with the County Engineer.

Emergency Services Summary

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
By Program (General Fund)						
Administration	\$271,946	\$193,926	\$342,958	\$254,746	\$549,351	\$418,877
Emergency Medical Services	\$3,455,523	\$3,723,805	\$3,457,457	\$4,052,331	\$4,408,952	\$3,945,182
Fire Services	\$185,343	\$210,906	\$246,816	\$275,995	\$440,929	\$416,628
Telecommunications	\$1,572,520	\$1,658,485	\$1,723,326	\$1,839,860	\$2,137,854	\$2,017,798
Total Expenditures	\$5,485,332	\$5,787,122	\$5,770,557	\$6,422,931	\$7,537,086	\$6,798,485
Offsetting Revenue	(\$1,810,810)	(\$1,921,376)	(\$1,748,000)	(\$1,835,828)	(\$1,848,000)	(\$1,848,000)
County Costs (net)	\$3,674,522	\$3,865,746	\$4,022,557	\$4,587,103	\$5,689,086	\$4,950,485
Other Program (Emergency Telephone)						
Emergency Telephone System	\$652,938	\$851,547	\$726,026	\$707,566	\$718,223	\$718,223
Total Expenditures	\$652,938	\$851,547	\$726,026	\$707,566	\$718,223	\$718,223
Offsetting Revenue	(\$671,536)	(\$740,917)	(\$726,026)	(\$743,241)	(\$718,223)	(\$718,223)
County Costs (net)	(\$18,598)	\$110,630	\$0	(\$35,675)	\$0	\$0
Total Expenditures	\$6,138,269	\$6,638,669	\$6,496,583	\$7,130,497	\$8,255,309	\$7,516,708

Emergency Services - Administration

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Emergency Services - Administration (General Fund)						Account: 7500
Personnel Services	\$239,892	\$151,183	\$251,744	\$173,236	\$351,144	\$264,839
Operations	\$32,054	\$42,743	\$91,214	\$81,510	\$150,907	\$143,038
Capital Outlay	\$0	\$0	\$0	\$0	\$47,300	\$11,000
Total Expenditures	\$271,946	\$193,926	\$342,958	\$254,746	\$549,351	\$418,877
Offsetting Revenues	(\$32,354)	(\$30,212)	(\$20,000)	(\$35,512)	(\$20,000)	(\$20,000)
County Costs (net)	\$239,592	\$163,714	\$322,958	\$219,234	\$529,351	\$398,877

Major Services

- Provide coordination of county, state, federal, and private resources for disaster preparedness, response, and recovery
- Provide public notifications and education about disaster preparedness, response, and recovery
- Provide guidance and coordination for all volunteer emergency response agencies and various divisions within the Department.
- Seek grants for terrorism and disaster management and implement awarded projects
- Conduct terrorism and disaster management planning and training
- Assist in coordinating terrorism and disaster management response
- Coordinate disaster recovery operations
- Plan, execute and create after action reports for exercises

Objective

- To provide coordination and direction for daily emergency service operations and to prepare for and respond to disasters through information, training, planning, mitigation, response, and recovery efforts.

Outcomes

- Maintained a forum for other emergency response agencies and citizens to have a voice and provide input into the Emergency Management program, by interfacing with the Public Health Preparedness Committee, Local Emergency Planning Committee, Evacuation Planning Committee, Fire Chief's Council, and regional Terrorism Planning Task Force, UNC Emergency Response Group, County Communicators Workgroup.
- Continued to work closely with other local and state agencies to prepare for a variety of disasters, including public health emergencies.
- Begun the process of a complete update of the Emergency Operations Plan to be completed in late 2008.
- Continued to lead the Immigrant Emergency Communications Committee and interface these efforts with the County Communicators Workgroup.
- Provided coordination and information to fellow partner agencies regarding the County's participation in the statewide 800 MHz radio system "VIPER" initiative.
- Continued to apply for appropriate emergency preparedness and response grants, and continued managing existing grant programs.
- Continued support of the Orange County Safe Kids/Safe Communities injury prevention and outreach group, including providing emergency preparedness information to community members.
- Conducted one major exercise with 12 Orange County Emergency Partners including The American Red Cross, UNC Healthcare, OC DSS, OCHD.

Emergency Services - Administration - continued

- Providing support for UNC Active Shooter Exercise Cycle.
- Helped Health Department Coordinate Community Emergency Response Program (CERT) training leading to trainings in 2007.
- Held 5 community outreach sessions at senior and community centers throughout Orange County to educate and distribute preparedness materials.
- Implemented CodeRED alert notifications system throughout Orange County in partnership with municipalities.
- Implementing WebEOC on-line EOC and command coordination system.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projecte d
Emergency plans updated / created	0	N/A	10	13	10*
Terrorism Alerts	2	N/A	4	0	4
E.O.C. Readiness	4	N/A	8	1**	2
E.O.C. Activation	0	N/A	4	3 [#]	4
Disaster Recovery Operations	0	N/A	2	0	2

* Complete update expected

** Severe Weather Planning Session

2 Winter weather events, 1 high wind warning

Budget Highlights:

- The Department requested an Emergency Management Coordinator (1.0 FTE) position and a Logistics Technician (1.0 FTE) position for FY 2008-09 that are not included in the Manager Recommended budget.
- The increase in Operations for FY 2008-09 includes \$50,000 for the Fire and Rescue Study.
- The Capital Outlay of \$11,000 for FY 2008-09 includes a sliding equipment tray to load heavier equipment onto the covered logistics truck, and flat panel situation monitors for the Emergency Operations Center.

Emergency Services - Emergency Medical Services

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Emergency Services - Emergency Medical Services (General Fund)						Account: 7575
Personnel Services	\$2,973,223	\$3,202,133	\$2,941,013	\$3,382,027	\$3,349,854	\$3,238,486
Operations	\$482,300	\$519,841	\$516,444	\$668,804	\$647,934	\$527,661
Capital Outlay	\$0	\$1,831	\$0	\$1,500	\$411,164	\$179,035
Total Expenditures	\$3,455,523	\$3,723,805	\$3,457,457	\$4,052,331	\$4,408,952	\$3,945,182
Offsetting Revenues	(\$1,764,362)	(\$1,870,180)	(\$1,715,000)	(\$1,787,316)	(\$1,815,000)	(\$1,815,000)
County Costs (net)	\$1,691,161	\$1,853,625	\$1,742,457	\$2,265,015	\$2,593,952	\$2,130,182

Major Services

- Provide thorough paramedic assessment and complaint-appropriate treatment for persons with medical or traumatic emergencies.
- Coordinate transportation resources to provide appropriate transportation of patients, including ambulance, taxi, public transport, or private vehicles.
- Coordinate emergency medical services and public safety preparedness efforts for special events such as sporting events, festivals, and mass entertainment.
- Provide state-mandated continuing medical education for EMS staff, including volunteers.

Objectives

- Paramedic assessment and treatment will be available to persons with immediately life-threatening situations within fifteen minutes of a request.
- Transportation will be arranged or provided for any person who requests EMS service, needs to be transported, and cannot safely be transported by other means.
- Public Safety preparedness and potential medical needs will dictate the type and amount of service provided at special events. Emergency Management will coordinate this emergency medical service and ensure that field providers meet the medical and operational standards established for EMS in Orange County.
- Adequate outcome-based continuing medical education will be available to all EMS staff.
- Staff will work with community stakeholders to study the spectrum of non-emergency transportation services available and identify gaps between those services.

Outcomes

- EMS responds to more than 11,500 requests for service, makes patient contact with more than 12,000 patients, and provides transport for 7,000 people.
- The out-of-hospital cardiac-arrest save rate for Orange County will be at least 14%.

Emergency Services - Emergency Medical Services - continued

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projecte d
Requests for EMS Service	9,486	10,988	10,500	11,463	12,265
Average emergency response	8:45	9:19	10:00	10:49	11:49
Special event coverage hours	2,200	1,800	2,000	2,000	2,000
Number of EMS calls with response > 15 minutes	1,014	1,406	1,400	1,450	1,550
Number of Emergency EMS calls with response > 10 minutes	979	3,883	1,250	4,000	4,500

Budget Highlights:

- The increase in Personnel Services for FY 2008-09 includes a new Paramedic (1.0 FTE) position, as well as conversion of non-permanent to permanent personnel EMT-basic positions (4.0 FTE), effective July 1, 2008.
- The Capital Outlay of \$179,035 for FY 2008-09 includes the replacement of three (3) initial response vehicles, replacement of spine boards, as well as various pieces of emergency response equipment.

Emergency Services - Fire Protection Services

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
<i>Emergency Services - Fire Protection Services (General Fund)</i>						Account: 7505
Personnel Services	\$145,513	\$170,995	\$198,798	\$221,248	\$258,340	\$258,340
Operations	\$39,830	\$39,911	\$48,018	\$54,747	\$70,319	\$56,518
Capital Outlay	\$0	\$0	\$0	\$0	\$112,270	\$101,770
Total Expenditures	\$185,343	\$210,906	\$246,816	\$275,995	\$440,929	\$416,628
<i>Offsetting Revenues</i>	<i>(\$14,094)</i>	<i>(\$20,983)</i>	<i>(\$13,000)</i>	<i>(\$13,000)</i>	<i>(\$13,000)</i>	<i>(\$13,000)</i>
County Costs (net)	\$171,249	\$189,923	\$233,816	\$262,995	\$427,929	\$403,628

Major Services

- Administer the provisions of the North Carolina Fire Prevention Code.
- Review all building and subdivision plans submitted to the County Planning Department for fire code/life safety compliance and disaster planning.
- Provide fire education, life safety/disaster preparedness programs to day care providers, healthcare providers, civic organizations and public events for community outreach, upon request.
- Investigate fires to determine cause and origin of suspicious or undetermined fires.
- Investigate complaints of illegal open burning and other activities that could impact residents and the environment.
- Provide fire education classes to public and private schools upon request.
- Coordinate and deliver training programs to county employees and fire departments for OSHA compliance.
- Provide Community Emergency Response Team training to community members for disaster preparedness.
- Assist fire departments with county fire administration and training issues.
- Support fire and emergency response agencies at emergency incidents in the County.
- Administer the SARA Title III Regulations, which includes collection of data about chemical hazard in fixed storage facilities as well as existing plans and capabilities for emergency response.
- Provide coordination of public safety resources during times of emergencies as well as public events.
- Administer the overall fire protection program for the County.

Objectives

- Provide fire inspections as mandated in the inspection schedule of the North Carolina Fire Prevention Code.
- Conduct plans reviews as mandated for new construction or major renovations of facilities open to the public for fire code compliance.
- Reduce the numbers of fire re-inspections through fire safety education and awareness.
- Reduce the numbers of fires caused by carelessness or deliberately set fires through increasing public education and community outreach programs.
- Provide support to agencies as needed to mitigate incidents.
- Assist volunteer fire departments with the fire protection program for the County to enhance the levels of service and reduce the effects of fire to residents and their property.

Emergency Services - Fire Protection - continued

Outcomes

- Improve life safety and reduce fire damage in public buildings by conducting fire inspections in facilities as mandated by the North Carolina Fire Prevention Code.
- Review new commercial construction and major renovation plans to existing buildings to ensure fire code and life safety code compliance when facilities become operational, thus enhancing life safety and reducing the dangers of fire and property loss.
- Deliver fire prevention programs, life safety programs, and disaster preparedness programs to citizens, school students, health care providers, day care providers and county employees to heighten fire prevention awareness, identify fire hazards, injury prevention and disaster planning.
- Continue to partner with UNC Health and Safety to share haz mat resources for technical or chemical response and develop the Special Operations Team to train for bio terrorism and weapons of mass destruction events.
- Assist fire departments with firefighter certification, OSHA training to enhance fire suppression and first responder activities in the rural fire departments.
- Assist departments at emergency scenes that may impact emergency services, residents or the environment.
- Provide fire extinguisher training, haz mat awareness, blood borne pathogens and terrorism training to county employees for quality assurance and fulfill OSHA requirements.
- Assist county fire departments with county fire administration issues, including response-rating surveys of rural fire districts for reduction of fire insurance premiums for residential and commercial properties and to enhance the overall county fire protection program.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projecte d
Fire Inspections	190	235	275	270	230
Fire Re-inspections	45	38	60	40	35
Investigations	165	280	350	300	315
Plans Review/Permits	150	160	170	150	165
Haz Mat/Emergency Response	28	20	35	20	25
Fire Education, OSHA Programs, Fire Training Programs	20	18	25	200	231
Emergency Planning	2	3	145	5	5
Special Events	10	8	10	12	14
Automatic Fire Alarms	259	280	330	270	325
Structure Fires	156	135	175	167	190
Woods/Brush Fires	115	120	50	120	100
Vehicle Fires	19	14	35	20	25
Code Enforcement	34	40	65	80	85
Motor Vehicle Accidents	33	20	45	47	40

Emergency Services - Fire Protection - continued

Budget Highlights:

- The increase in Personnel Services for FY 2008-09 includes an Assistant Fire Marshal (1.0 FTE) position, effective July 1, 2008.
- The Capital Outlay of \$101,770 includes the replacement of a six-year old vehicle, a self-contained breathing apparatus to meet OSHA requirements, an 800 MHz mobile repeater to boost radio signals, and the purchase of a Firehouse Web-based software that replaces the existing one which is limited in use and access.

Emergency Services - Telecommunications

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Emergency Services - Telecommunications (General Fund)						Account: 7550
Personnel Services	\$1,474,051	\$1,553,660	\$1,595,508	\$1,714,556	\$1,903,267	\$1,803,844
Operations	\$96,705	\$104,825	\$127,818	\$120,179	\$189,418	\$180,374
Capital Outlay	\$1,764	\$0	\$0	\$5,125	\$45,169	\$33,580
Total Expenditures	\$1,572,520	\$1,658,485	\$1,723,326	\$1,839,860	\$2,137,854	\$2,017,798
Emergency Telephone System (Emergency Telephone Fund)						
Overhead	\$36,000	\$374,290	\$53,559	\$53,559	\$19,556	\$19,556
Personnel Services	\$126,657	\$131,984	\$160,883	\$120,905	\$196,667	\$196,667
Operations	\$440,731	\$304,793	\$306,584	\$328,102	\$418,000	\$418,000
Capital Outlay	\$49,549	\$40,480	\$205,000	\$205,000	\$84,000	\$84,000
Total Expenditures	\$652,938	\$851,547	\$726,026	\$707,566	\$718,223	\$718,223
Offsetting Revenues	(\$671,536)	(\$740,917)	(\$726,026)	(\$743,241)	(\$718,223)	(\$718,223)
County Costs (net)	(\$18,598)	\$110,630	\$0	(\$35,675)	\$0	\$0
Total Emergency Services - Telecommunications and Related Expenditures	\$2,225,458	\$2,510,032	\$2,449,352	\$2,547,426	\$2,856,077	\$2,736,021

Major Services

- Serve as an access point for citizens to emergency services.
- Dispatch appropriate law enforcement, EMS, Fire and support services to meet the citizen's requests for services.
- Serve as access point for the Division of Criminal Information Computer Network for all law enforcement agencies in Orange County to report stolen items, wanted persons, missing persons, major crimes and to check license and car registration, outstanding warrants and run criminal histories.
- Provide Emergency Medical Dispatch by prioritizing emergency medical calls for appropriate dispatch and providing pre-arrival instructions for the citizens until medically trained personnel can arrive.
- Coordinate with Land Records, Planning, and municipalities, Logistic Systems, Inc. and fire departments to make the Geographical Information System (GIS) a useful tool for the communications center and emergency responders
- Work with Wireless Carriers on the implementation of cell phone location technology.

Objective

- To ensure that assistance requested by the citizen and agencies served is delivered promptly and professionally by answering the 9-1-1 calls within the first three rings and dispatching the appropriate response agencies within three minutes of receiving the call in the communications center.

Outcomes

- We have answered 97% of all 9-1-1 calls within the first three rings (within 15 seconds) into the communications center.
- We have completed 98% of all emergency dispatches of response agencies within three minutes from the time the telephone call is picked up in the Communications Center.
- Division of Criminal Information (DCI) is handled promptly and correctly. The State audit done on our department rated us at 100% in compliance by correctly following all rules and regulations set forth by the state, correctly documenting confidential information and doing quality assurance on all personnel under our agency jurisdiction.

Emergency Services - Telecommunications - continued

- The medical assistance using Emergency Medical Dispatch (EMD) criteria has been reviewed for quality assurance and we have rated 95% in compliance following the correct protocol for the patient's condition and initiating the proper level of dispatch for responding units.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Calls for Service (Emergency/Non-Emergency) for all agencies	180,421	184,380	186,000	183,611	209,744
Law Enforcement Agencies	121,251	124,562	125,000	123,098	125,000
Fire Service for County and Municipalities	10,247	10,725	11,500	11,303	11,900
Calls following emergency medical and Prioritization and/or pre-arrival instructions	10,442	10,764	11,500	11,339	11,500
Support Agencies & EOC Activation	38,481	38,329	38,000	37,871	38,100

Budget Highlights

- The Department requested two Telecommunicator (2.0 FTE) positions for FY 2008-09 that are not included in the Manager Recommended budget.
- The 12-Month Estimate in Personnel Services for FY 2007-08 is projected to exceed budget due to expenditures related to overtime and temporary personnel coverage needs.
- The increase in Personnel Services for FY 2008-09 includes additional overtime funds consistent with current expenditure trends.
- The increase in Operations for FY 2008-09 includes \$50,000 to cover the annual Wireless contract for 9-1-1 radios that can no longer be paid with 9-1-1 funds.
- The Capital Outlay of \$33,580 includes replacement chairs for the 9-1-1 Center, 9-1-1 Call Taking/Radio Dispatch Training simulator, quality assurance software, and printers related to the new 9-1-1 center.
- The increase in Personnel Services in the Emergency Telephone System fund is due to a new E911 GIS Mapper II position (1.0 FTE) to perform addressing verification work including addressing, maintaining updates, cleaning out old data, and assigning new road names as needed to the 9-1-1 database.
- Prior to January 1, 2008, the surcharge for Wireline was fifty cents per subscriber with the funds coming directly to the County 9-1-1 Fund. On January 1, 2008, the law changed and now the surcharge is seventy cents per subscriber with the funds going directly to the State and from there disbursed back out. This change will likely increase revenue received by the Fund, and any increases above the budgeted amount will go into the 9-1-1's fund balance for future capital needs.

Financial Services

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Financial Services (General Fund)						Account: 2200/2300
Personnel Services	\$640,056	\$681,003	\$670,639	\$696,483	\$710,704	\$654,926
Operations	\$35,258	\$36,631	\$39,078	\$49,513	\$176,197	\$173,634
Capital Outlay	\$0	\$1,556	\$0	\$0	\$0	\$0
Total Expenditures	\$675,314	\$719,190	\$709,717	\$745,996	\$886,901	\$828,560

In FY 2007-08, the Budget and Finance Offices merged to become the new Financial Services Department.

Major Services

- Formulate and administer the County's annual operating budget.
- Develop the ten-year Capital Investment Plan for County and both School systems.
- Evaluate internal County policies and procedures.
- Provide analytical support for special projects, such as, service delivery models and cost analysis, outcome and service performance measurement.
- Offer staff support for various Commissioner appointed work groups including Capital Needs Advisory Task Force, School Collaboration, and Fair Funding. In addition, provide staff support to various citizen and internal committees.
- Accounting and fiscal control in accordance with Generally Accepted Accounting Principles (GAAP) and North Carolina General Statutes to ensure sound financial condition is maintained.
- Prompt and efficient payment of all County obligations.
- Accurate and timely payroll processing for all County employees.
- Revenues properly deposited and reported.
- Internal controls in place to safeguard the County's assets.
- Sufficient cash on hand to meet obligations and investment of all idle cash.
- Debt management to include prompt payment of debt service; plan, execute, oversee debt issuance and monitor debt parameters for compliance with policy.

Objectives

- Seek long-term solutions to lessen County's reliance on residential property tax revenues as its major source of revenue.
- Continue to seek legislative authority to broaden local governments' revenue options to include real estate transfer taxes and local option sales taxes.
- Seek viable and sustainable commercial development that adds to the property and sales tax bases and enhances employment opportunities for residents.
- Develop five-year financial forecast that projects future revenue growth and anticipates expenditure needs based on current
- Examine opportunities to reallocate/realign/restructure current resources while still being responsible citizenry needs. Conduct a self-assessment of currently offered programs and services to determine their viability in today's world.
 - Evolve from current budget process to one that is more program/service oriented.
 - Identify programs/services that can be streamlined, combined or eliminated.
 - Encourage all entities receiving County funding, including both school districts and non-profit agencies, to undergo the same self-assessment of their current programs.
 - Develop programmatic benchmarks tied to financial incentives.

Financial Services – continued

- Review County departments' dependency on filling permanent staffing needs with temporary employees and overtime.
- Conduct multi-year cost analysis of proposed County service delivery changes, new programs/services and additional facilities to determine full impact of staffing, operational, capital and debt service costs and equate the costs in terms of total dollars and cents on the tax rate prior to Board's commitment to fund (regardless of funding source).
- Conduct multi-year cost analysis, in conjunction with School staffs and possibly School Collaboration Work Group, of proposed School service delivery changes, new programs/services and additional facilities to determine full impact of staffing, operational, capital and debt service costs and equate the costs in terms of total dollars and cents on the tax rate prior to Board's commitment to fund.
- Evaluate current County financial policies, procedures and fee structures for their viability and amend, if needed, and develop/adopt new financial policies as deemed appropriate.
- Retain the GFOA Distinguished Budget Presentation Award and meet all the criteria of the awards program by all reviewers.
- Meet all time lines as required by the North Carolina Local Government and Fiscal Control Act and as established by the Board of County Commissioners.
- Provide information to help Orange County citizens understand the County budget, including County funding sources and tax dollar spending.

Objective

- Provide accurate and timely financial information to departments, management and County Commissioners allowing them to make informed fiscal decisions. Monitor financial condition to insure budgetary goals are met and sound financial condition is maintained.

Outcomes

- Correct financial transaction errors within two days of detection and availability of monthly reports by the tenth working day of each month 95% of the time.
- Insure prompt posting of all general ledger transactions on a daily basis.
- Complete the County's Comprehensive Annual Financial Report by October 31, 2007.
- Monitor financial transactions to insure compliance with Fiscal Control Act, taking corrective action when necessary resulting in no more than two finance related management points.
- Retain the GFOA Certificate of Achievement for Excellence in Financial Reporting.
- Fund balance meets budgeted goals of 10 percent or greater.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Estimate	2008-09 Projected

Financial Services – continued

Fund Balance % of General Fund Expenditures	10.43%	10.00%	10.00%	10.00%
CAFR Issued By October 31	Yes	Yes	Yes	Yes
Retention of GFOA Certificate	Yes	Yes	Yes	Yes

Objective

- Process accounts payable for all county departments and payroll for all County employees efficiently, accurately and on a timely basis to ensure timely payment of vendors, employees and payroll withholdings in compliance with local, state and federal guidelines. Monitor and record daily deposits and receipts.

Outcomes

- Make accurate and timely payment of wages bi-weekly to more than 900 full-time and hourly employees. Payroll process completed 2 days prior to payday 100 percent of the time.
- Correct 100 percent of payroll errors within one day after notification or discovery.
- Make accurate and timely payment of payroll withholdings to avoid penalties.
- Make accurate and timely payments to all vendors. Invoices paid within 30 days 98 percent of the time.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Estimate	2008-09 Projected
% of time invoices paid within 30 days	98.5%	98%	98%	98%
% of Time Payroll Completed two days prior to payday	100%	100%	100%	100%

Objective

- Ensure timely payment of debt service. Plan, execute and oversee debt issuance to comply with the Fiscal Control Act and insure fund availability for designated capital projects.

Outcomes

- Debt service on bonds and installment purchases is met with 100 percent accuracy. No penalties for late payment.
- Schedule and execute bond sale for 2001 voter approved bonds ensuring sufficient amounts are provided to meet cash flow requirements.
- Schedule and execute acquisition of alternative financing as the Board decides.
- Maintain excellent credit rating through sound financial policies and practices and strong financial condition.
- Monitor debt to ensure compliance with debt management policy.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
% of time debt service paid when due and penalties	100%	100%	100%	100%	100%

Financial Services – continued

avoided					
Debt Service as a % of general fund expenditures	13%	13.3%	13.5%	13.5%	14%
Bond Sale/Alternative Financing	Summer 2004	Summer 2005	Winter 2007	Spring 2007	Spring 2008
Bond Ratings (Moody's, S&P, Fitch)	AA+, Aa1 AAA	AA+, Aa2, AAA	AA+, Aa2 AAA	AA+,Aa2 AAA	AA+,Aa2 AAA

Budget Highlights:

- Increase in Personnel Services reflects the conversion of a Financial Services Technician position (1.0 FTE).
- Increase in Operations (+\$124,660) reflects the shift of audit expenditures and indirect costs from the Purchasing and Central Services to Financial Services.

Health Department Summary

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
By Program (General Fund)						
Animal Control	\$0	\$0	\$0	\$0	\$0	\$0
Central Administrative Services	\$828,972	\$888,421	\$897,668	\$900,379	\$869,071	\$869,071
Dental	\$686,976	\$698,410	\$782,061	\$741,245	\$1,132,350	\$1,125,297
Environmental Health	\$1,008,166	\$1,040,615	\$1,305,917	\$1,242,683	\$1,404,325	\$1,404,325
Personal Health	\$2,872,376	\$3,082,032	\$3,096,882	\$3,375,548	\$3,402,184	\$3,359,269
Promotion and Education	\$360,959	\$342,924	\$433,702	\$438,347	\$550,693	\$533,909
Risk Management	\$218,833	\$250,094	\$191,458	\$181,857	\$202,610	\$202,610
Total Expenditures	\$5,976,281	\$6,302,495	\$6,707,688	\$6,880,059	\$7,561,233	\$7,494,481
Offsetting Revenue	(\$2,130,609)	(\$2,190,588)	(\$2,164,251)	(\$2,191,566)	(\$2,340,461)	(\$2,340,461)
County Costs (net)	\$3,845,673	\$4,111,907	\$4,543,437	\$4,688,493	\$5,220,772	\$5,154,020
Other Related Programs (Grant Fund)						
Dental	\$24,667	\$34,372	\$33,850	\$29,593	\$0	\$0
Personal Health	\$246,202	\$260,705	\$195,728	\$222,238	\$141,846	\$141,846
Promotion and Education	\$76,781	\$68,781	\$95,014	\$82,829	\$97,099	\$97,099
Total Expenditures	\$347,650	\$363,858	\$324,592	\$334,660	\$238,945	\$238,945
Offsetting Revenue	(\$275,534)	(\$298,687)	(\$305,946)	(\$298,795)	(\$238,945)	(\$238,945)
County Costs (net)	\$72,117	\$65,172	\$18,646	\$35,865	\$0	\$0
Total Expenditures	\$6,323,932	\$6,666,353	\$7,032,280	\$7,214,719	\$7,800,178	\$7,733,426

Health - Administration

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Health - Administration (General Fund)						Account: 4100
Personnel Services	\$785,818	\$854,311	\$823,732	\$829,705	\$803,835	\$803,835
Operations	\$40,114	\$33,352	\$73,936	\$64,874	\$65,236	\$65,236
Capital Outlay	\$3,040	\$757	\$0	\$5,800	\$0	\$0
Total Expenditures	\$828,972	\$888,421	\$897,668	\$900,379	\$869,071	\$869,071
Offsetting Revenues	(\$76,319)	(\$43,716)	(\$42,885)	(\$82,885)	(\$42,885)	(\$42,885)
County Costs (net)	\$752,653	\$844,704	\$854,783	\$817,494	\$826,186	\$826,186

Major Services

- Provide high quality clerical, financial, medical record & information management services to the Orange County Health Department as it renders its services to the residents of Orange County.

Objective

- Process birth and death certificates, burial and transit permits and other vital records in accordance with state guidelines.

Outcomes

- Strive to achieve 100% of birth and death certificates being processed, recorded and made available to citizens of Orange County within a five-day turnaround time required by the State. Issues such as working with an increasing number of non-English speaking clients, an increase in home births (OCHD processes the birth certificates at our administrative offices in Hillsborough), working with the UNC Medical Examiner's Office, and obtaining more burial transit permits for shipment of bodies out of the U.S have contributed to our Department not being able to reach the State processing times.
- Maintain an error rate of less than 5%. Five of the Administrative Staff have attended a State Vital Records Training. We continue to cross-train in our office and are able to maintain a very small error rate.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Birth Certificates processed	3,257	3,385	3,500	3,600	3,600
Death Certificates processed	1,478	1,462	1,500	1,650	1,400

Major Services

- Internal fiscal and quality control.
- Administrative support for all Health Department programs and for the Board of Health.
- Manage the inventory control system for medical and pharmacy supplies.
- Data entry for request for PO's, check requisitions, and payment of invoices for four of the Health Department divisions.

Health – Administration- continued

Objective

- Ensure efficient and effective management of all agency program funds.
- Ensure medical and pharmaceutical supplies will be available as needed.
- Ensure vendors are paid in a timely manner; work with vendors for return of merchandise, credits and any problems that may arise with ordering.

Outcomes

- Ensure 100% compliance with fiscal and program audit requirements. State programs have started a much stricter audit process. This past year, Smart Start audited several of our grants – checking every invoice paid – and found no errors.
- Ensure 100% compliance with all federal, state and local reporting. Expenditure reports have all been prepared and submitted by the required deadlines. These monthly reports include: Smart Start FSR's, State Contract Agreement – Monthly Expenditure Reports, BT EMRs, Health & Wellness Grant Expenditure reports, Environmental Health Expenditure Reports.
- Provide prompt and friendly services for all customers.
- Promote better planning of medical and pharmacy supply orders.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Answer all incoming calls to main clinic lines within 3 rings	85%	85%	100%	90%	95%
*Compliance with federal, state, and local reporting requirements	100%	100%	100%	100%	100%

**New measure*

**100% compliance for programs that have been audited.*

Major Service

- Provides high-quality clerical, informational, financial and medical records services to the Orange County Health Department as it serves the residents of Orange County.

Objective

- Provide efficient clinical and clerical support for all programs, including patient appointments/scheduling, data entry and financial interviewing.
- Provide telephone support, including answering incoming calls to the Health Department not going directly to staff extensions.
- Language Coordinator provides interpretation, telephone support and translation of written materials for limited-English-proficiency clients.
- Create and maintain medical records for all patients seen at the Orange County Health Department in accordance with state guidelines.
- Administer patient billing system.
- Comply with Title VI requirements for services to Limited English Proficiency clients.

Outcomes

Health – Administration- continued

- Ensure eligibility and service requirements are met in accordance with State/Federal programs.
- Provide prompt and friendly services for all customers, including language assistance to all non-English speaking customers, regardless of language.
 - Providing services to a larger number of non-English speaking clients. Increasing number of different languages served in the clinics.
 - Language Assistance has been provided for the following languages (the number of different languages continues to increase each year):
 - Spanish
 - French
 - Japanese
 - Korean
 - Mandarin Chinese
 - Burmese (including Karen dialect)
 - Farsi

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
<i>Clinical Measures:</i>					
Collection rate on all billed claims – <i>eligible for reimbursement</i>	See note	92%	85%	90%	90%
(Denied) Medicaid error rate due to staff errors	See note	<3%	<5%	8%	<5%
Error Rate for completing medical records	See note	<3%	<5%	<5%	<5%
<i>Interpreter Services:</i>					
Number of Hispanic/Latino client visits (total number)	1,800	*	2,225	*	**
Number of incoming/outgoing phone calls OCHD Interpreter assisted LEP clients	1,600	*	2,500	*	**
Number of clients OCHD Interpreter assisted with visits	900	*	1,000	*	**
Number of clients Contractors or Language Line assisted with visits	300	*	750	*	**

NOTE: Due to a number of staff vacancies, the Medical Records Supervisor was unable to keep up these statistics.

* *Language Coordinator position has been vacant since the beginning of FY 07-08. We have relied on contract interpreters and Language Line (phone assistance) and have been unable to track this data.*

** *The position of Language Coordinator has been moved from Central Admin Services starting July 1, 2008, and will be reporting to the Immigrant & Refugee Health Project Manager in Health Promotion & Education Division.*

Budget Highlights:

- The vacant Foreign Language Coordinator position has been filled and started work March 2008. This position was moved (transferred) to the Health Promotion & Education Division. The decision to move this position was necessitated by increasing language needs and the development of a new Immigrant and Refugee Health program.

Health – Administration- continued

- The Business Officer, Accounts Payable and Inventory Supervisor, and the Medical Records Supervisor have been active participants on the Accreditation Management Team (AMT) since summer 2007. The AMT has been preparing for the site visit at the end of April 2008. In addition to regular day-to-day responsibilities, staff has written policies and procedures, ensured accuracy of personnel records, and gathered missing data / records in anticipation of Accreditation.
- Due to reorganization of the Health Department's network drive (started summer 2007), folders have been assigned "shared" or "protected" status. The shared "Manager's Working Files" folder (accessible to all Management Team members) has enabled staff to easily and accurately share documents for Board of Health and Budget (and others) without e-mailing files. Staff have saved much time and gained accuracy with this new system.
- The 12 Month Estimate for Capital Outlay for FY 2007-08 includes the use of State Accreditation funds to purchase filing cabinets necessary to pass the Accreditation site visit.

Health - Dental

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Health - Dental (General Fund)						Account: 4101
Personnel Services	\$478,026	\$380,199	\$537,498	\$400,608	\$655,867	\$655,867
Operations	\$189,408	\$307,367	\$241,213	\$336,682	\$290,754	\$283,701
Capital Outlay	\$19,543	\$10,844	\$3,350	\$3,955	\$185,729	\$185,729
Total Expenditures	\$686,976	\$698,410	\$782,061	\$741,245	\$1,132,350	\$1,125,297
Offsetting Revenues	(\$314,175)	(\$252,859)	(\$312,810)	(\$253,429)	(\$402,420)	(\$402,420)
County Costs (net)	\$372,802	\$445,551	\$469,251	\$487,816	\$729,930	\$722,877
Dental Screening (Smart Start Grant Program)						
Personnel Services	\$1,138	\$0	\$0	\$4,134	\$0	\$0
Operations	\$23,529	\$32,903	\$33,850	\$24,373	\$0	\$0
Capital Outlay	\$0	\$1,470	\$0	\$1,086	\$0	\$0
Others	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$24,667	\$34,372	\$33,850	\$29,593	\$0	\$0
Offsetting Revenues	(\$26,350)	(\$34,000)	(\$33,850)	(\$29,593)	\$0	\$0
County Costs (net)	(\$1,683)	\$372	\$0	\$0	\$0	\$0

Core Functions

- Promote and encourage safe and healthy dental health behaviors in children and adults.
- Assure quality and accessibility of dental health services.

Essential Services

- Link people to needed personal health services and assure provision of health care, health education, and outreach services, especially to the vulnerable populations.
- Inform and educate people about health issues.
- Mobilize community partnerships and action to address community health needs.

Major Services

- Provide routine dental treatment including fillings, extractions and cleanings to residents of Orange County, primarily to patients who are Medicaid eligible and to those who meet the Federal Poverty Guidelines.
- Provide emergency dental treatment within 24 hours to patients who experience pain/infection and swelling.
- Provide dental screenings and dental health education to the residents who are in daycare centers, family day care homes, schools, senior centers and other locations in Orange County.
- Provide the application of dental sealants to dental patients in the OCHD Dental Program with the emphasis on Medicaid eligible children. Conduct the special Seal Orange County Kids Program annually.

Objective

- Reduce incidence of tooth decay, periodontal disease, loss of teeth, pain and infection and oral cancer through dental assessments/ screenings, dental health education, prevention, sealant promotion and treatment to the residents of Orange County.

Outcomes

- Increase the percentage of caries-free children age 6-8 years old from 77% to 90% to meet the NC Dental Health Objective Year 2010. From the most recent Oral Health

Health Department - Dental - continued

Assessment of 2006/07, 75% (05/06 73%) of kindergarten children in Orange County were caries free.

- Increase the proportion of 5th graders whose permanent teeth are free of decay to meet the NC 2010 target of 87%. From the most recent Oral Health Assessment of 2006/07, 85% (05/06 81%) of 5th grade children in Orange County are decay free.

To meet the above objectives, 2000 instructions on dental care, sealants, nutrition and fluoride are presented to parents, educators, healthcare professionals and children. For 2006-07 there were educational services provided to 4,187 (2005-06 4,348) children and adults through the following:

- All grade levels at the Ephesus Elementary School
 - All 2 and 3 graders in the Orange County School System
 - All other schools in all grade levels served by the Public Health Dental Hygienist
 - Health Fairs in Orange County
 - Smart Start Preschool Program/Headstart
-
- Reduce tooth decay in preschool and kindergarten children to meet the NC 2010 target of 1.30 average number of decayed, missing and filled primary teeth with a 10 % improvement. From the most recent Oral Health Assessment of 2006-07, kindergarten children in Orange County are at .83 down from .90. The state average is at 1.65.
 - Increase the proportion of school age children with dental sealants in sixteen elementary schools in Orange County that have not reached the 50% target. (from the most recent screening of 2006/07 of 1215 5th grade children screened in Orange County, it showed that 44% had sealants present by providing the following:
 - annual Seal Orange County Kids Program targeting children in second through fifth grade who do not have sealants.
 - application of sealants to patients in the OCHD Dental Program.
 - Increase the referral and utilization of dental services to 75% of children ages 0-5, found to have dental needs through the Smart Start Screening, Education and Referral Program. Out of 172 children age 0-5 that were found to have dental needs, 147 (84%) were referred for dental treatment. Of the 147 children, 107 (73% up from 53% in 2006) reported having or receiving dental care due to the Smart Start Dental Screening, Education and Referral Program for 2007.
 - Provide emergency dental services to any person that contacts our dental clinic with pain/infection/swelling within 24 hours.
 - Maintain access to dental care for Medicaid eligible children and adults. From the NC Medicaid Paid Claims Data for FY 2006, there were 12,979 total Medicaid clients in Orange County. The OCHD Dental Program serves 4% of Medicaid clients.
 - Maintain the number of dental patient visits in the OCHD Dental Program at or around 4000 to 4200 visits per year.

Health Department - Dental - continued

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
# Preschool, school age and adults educated	4,348	4,187	4,000	4,000	4,000
# Sealants placed on teeth	1,282	1,153	1,500	1,200	1,500
# 5th graders referred for dental sealants	523	715	675	550	675
# Dental Emergency Patients	397	416	412	360	412
# New 20-80 per cent dental patients	304	287	315	200	315
#New Headstart patient visits	20	11	50	19	50
# New Medicaid Dental Visits	217	197	230	160	230
# 20-80 per cent dental visits	1,982	1,927	1,980	1,600	1,980
# Medicaid Dental Visits	1,260	1,118	1,633	1,200	1,633
# Insurance patient visits	370	273	584	260	584
# Health Choice patient visits	242	277	393	280	393
# Headstart children patient visits	43	35	110	50	80
# No charge follow-up patient visits	88	66	100	80	100
# 100 per cent patient visits	25	25	40	25	40
Total number of dental patient visits	4,010	3,722	4,840	3,495	4,810
# Smart Start Preschool children screened	1,446	1,531	1,800	1,700	1,800
# Smart Start Preschool children with dental needs	172	147	170	150	150
# Kindergarten children screened	1,192	1,299	1,300	1,386	1,400
# Kindergarten children caries free	1,061	954	1,100	976	1,100
# 5th grade children screened	1,262	1,215	1,220	1,395	1,300
# 5th grade children caries free	1,208	1,027	1,200	1,081	1,200
# 2nd & 4th grade children screened	2,451	2,609	2,650	2,704	2,700
# 2nd & 4th grade children caries free	2,199	1,763	2,000	1,800	2,000

Budget Highlights:

- For the past two years, the dental program experienced challenges due to the inability to recruit a dentist and dental assistant that has led to lost production and revenue due to clinic closings, lack of experienced dentists, contract dentists through a temp agency and discontinuation of dental student rotations.
- The increase in Personnel Services for FY 2008-09 includes the addition of a Dental Hygienist (1.0 FTE) position, effective July 1, 2008, to coordinate the Smart Start Dental Screening program, and to provide preventive clinical services to scheduled prenatal patients two days per week; this position will be mostly funded with Smart Start funds and revenue generated through the new clinical program serving prenatal clients. Also, an increase in hours for a currently funded Dental Hygienist position from 24 to 32 hours per week is recommended in order to provide an additional eight (8) hours of clinic time per week in order to see additional patients, as well as reduce the wait time for recall

Health Department - Dental - continued

appointments. The cost of the increase in hours is totally offset by clinic fees and Medicaid reimbursements.

- The increase in Operations for FY 2008-09 includes an increase in mandated interpreter services, as well as operating costs associated with the Dental Hygienist position related to the Smart Start program.
- The Capital Outlay of \$185,729 for FY 2008-09 includes the replacement of dental equipment at both Hillsborough and Carrboro dental clinics, a barcoding system for inventory of supplies, and handheld personal computers for clinical use with the new Health Information System which is coming on-line in the Fall of 2008.
- The increase in revenues for FY 2008-09 is due to additional clinic hours offered by increasing the hours of the current Dental Hygienist, as well as fees collected from providing new services to prenatal patients and the receipt of Smart Start funds, both of these are related to the new Dental Hygienist position.

Health - Environmental Health

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended Account: 4130
Health - Environmental Health (General Fund)						
Personnel Services	\$921,589	\$955,763	\$1,102,345	\$1,070,285	\$1,189,603	\$1,189,603
Operations	\$79,980	\$74,140	\$152,222	\$121,898	\$154,722	\$154,722
Capital Outlay	\$6,598	\$10,712	\$51,350	\$50,500	\$60,000	\$60,000
Total Expenditures	\$1,008,166	\$1,040,615	\$1,305,917	\$1,242,683	\$1,404,325	\$1,404,325
Offsetting Revenues	(\$379,045)	(\$446,771)	(\$570,095)	(\$461,894)	(\$581,125)	(\$581,125)
County Costs (net)	\$629,120	\$593,844	\$735,822	\$780,789	\$823,200	\$823,200

Core Function/Essential Service

- Prevention of food borne disease and assurance of proper sanitation in public facilities and institutions. The likelihood of any institutionally based disease transmission such as Salmonella, E. coli, and Hepatitis A increases if standards for sanitation and proper food handling techniques are not adhered to by food service establishments and other institutions.

Major Services

- Food, Lodging and Institutions: Permitting and sanitation inspections of all subject facilities. Education of food service managers, workers and child care operators.

Objective

Assure proper sanitation and food safety of facilities permitted in Orange County. Reduce the risk and incidence of food borne outbreaks.

Outcomes

- Achieve 100% of required inspections of permitted facilities.
- Prevent communicable disease outbreaks in 99.7% of inspected facilities with higher potential of disease transmission (swimming pools and facilities serving food).
- Sponsor or participate in at least 5 food service or day care service employee education workshops having a total enrollment of at least 150 persons.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Percentage of required inspections (Required Inspections)	90%	85% (1714)	100%	80%	95%
Communicable disease outbreaks in inspected facilities	2	0	<3	1	

Health Department - Environmental Health - continued

Educational schools sponsored or participated in: (approximate number of attendees)	4 (260)	4 (106)	2 (100)	2 (108)	Unknown (Pending law change affecting training responsibilities)
(Percentage of food service managers attending ServSafe who became certified by examination)	(85%)	(81%)	(85%)	(85%)	

Core Function/Essential Service

- Protect surface waters and groundwater in the county and minimize human exposure to sewage. Surface water and groundwater quality and prevention of disease transmission are dependent in part on the proper functioning of on-site septic systems.

Major Services

- Wastewater Treatment Systems: Wastewater system site evaluations, system permitting, construction inspections, repair diagnosis, and operational inspections.

Objective

Improve septic system performance and longevity and thereby decrease septic system failure rates to provide more effective treatment of wastewater.

Outcomes

- Increased numbers of Wastewater Treatment Management Program (WTMP) inspections. The number of systems requiring WTMP inspections has been projected to increase each year. Failure of systems under the WTMP program should be minimal (<5%).
- Continue as operator for wastewater systems owned by the County.
- Review of the local On-Site Wastewater regulations with recommended amendments to the Board of Health. Explore a memorandum of agreement with DWQ for biosolids, NPDES, and spray systems. Pursue 100% reporting compliance for all biosolids applicators.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Percentage of WTMP inspections (total # of inspections)	96% (396)	100% (431)	100% (500)	100% (480)	100% (500)
Percentage of failing systems documented during WTMP inspections	5% (16)	7% (26/383)	7%	7%	6%

Health Department - Environmental Health - continued

Educational outreach activities sponsored or participated in: (Total number of contacts)	20 (600+)	125 Hours of instruction (1230)	20 (600)	125 Hours of instruction (1230)	125 Hours of instruction (1230)
New septic systems properly installed and approved for use according to State and Orange County Rules.	361	249	375	300	300
Backlogs for service	2-3 weeks	2 weeks	1.5 - 2 weeks	1.5 weeks	1.5 weeks
Percentage of Biosolids appliers monitored (number of visits)	40% (10)	60% (39)	60% (15)	60% (40)	100% (50)

Core Function/Essential Service

- Protection and preservation of the county's groundwater resources. Potable well water is essential for most of Orange County's rural population.

Major Services

- Well Water Supplies: Well permitting, construction inspections, water sampling, and consulting resource for well users.

Objective

Assure that citizens have access to potable water through well construction regulation, provisions for sampling well water, and by advising them of appropriate treatment technology when water quality problems arise. Develop a groundwater and surface water monitoring framework to begin collecting data for future sustainability and quality restoration.

Outcomes

- At least six educational sessions for the public on water quality issues will be conducted.
- As needed, intensive well water sampling and well problem evaluation for specific communities with water problems.
- Implementation of new well construction legislative mandates.
- Major revision of local Groundwater Protection Rules with adoption by the Board of Health. Adoption of state drinking water regulations and well construction regulations.
- Mandatory testing of all newly constructed wells.

Health Department - Environmental Health - continued

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Public education sessions (Approximate number of participants)	5 (100)	4 (100)	6 (200)	6 (400)	6 (400)
New wells properly installed and approved for use according to State and Orange County Rules.	333	243	350	325	325
Percentage of bacteria samples with fecal coliform (Number of samples)	2.4% (457)	3.2% (311)	3% (500)	3% (500)	3% (500)

Budget Highlights:

- The increase in Personnel Services for FY 2008-09 includes full year funding for an Environmental Health Specialist (Food and Lodging Program) and an Environmental Health Specialist (Well Construction Program). These positions were approved and budgeted for six months during FY 2007-08 (starting January 1, 2008).
- The Capital Outlay of \$60,000 for FY 2008-09 includes funds for the completion of Permits Plus to meet basic needs of the division, and the purchase of a new filing system for non-computerized permit records.
- Beginning July 1st 2008, Environmental Health will operate under a significantly revised Groundwater Protection regulation. Originally proposed to be implemented January 1st 2008, delays in the development of state regulations, accreditation projects, and staff vacancies have postponed implementation. The most significant budget impact will be an increase in well permit fees to cover additional trips, mandatory sampling, and a dramatic increase in sampling costs through the state lab. The number of new wells is likely to be lower than expected due to a decline in new construction activities.
- WTMP inspections are being conducted at 100% while collection of revenue is still a major challenge. The county is exploring a move toward central permitting which will likely involve a different software platform that is fully supported by the vendor. It is anticipated that billing functions and tracking activities will improve for Environmental Health with this move.
- The county recently purchased a new field inspection system for food & lodging establishments which will increase efficiency of data management and eliminate triple entry of data. Tracking of activities will improve and will assure that establishments are inspected at the proper frequency.

Health - Personal Health

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended Account: 4140
Health - Personal Health (General Fund)						
Personnel Services	\$2,354,144	\$2,509,160	\$2,504,141	\$2,717,759	\$2,678,192	\$2,661,590
Operations	\$496,838	\$548,521	\$592,741	\$628,677	\$647,116	\$620,803
Capital Outlay	\$21,394	\$24,350	\$0	\$29,112	\$76,876	\$76,876
Total Expenditures	\$2,872,376	\$3,082,032	\$3,096,882	\$3,375,548	\$3,402,184	\$3,359,269
Offsetting Revenues	(\$1,194,452)	(\$1,253,159)	(\$1,129,287)	(\$1,202,164)	(\$1,172,457)	(\$1,172,457)
County Costs (net)	\$1,677,924	\$1,828,873	\$1,967,595	\$2,173,384	\$2,229,727	\$2,186,812
Enhance CSC, Child Care Health Consultant, and Intensive Home Visiting (Grant Project)						
Personnel Services	\$240,382	\$257,507	\$190,691	\$210,767	\$133,816	\$133,816
Operations	\$5,820	\$3,198	\$5,037	\$8,471	\$8,030	\$8,030
Capital Outlay	\$0	\$0	\$0	\$3,000	\$0	\$0
Others	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$246,202	\$260,705	\$195,728	\$222,238	\$141,846	\$141,846
Offsetting Revenues	(\$185,823)	(\$208,322)	(\$177,082)	(\$204,202)	(\$141,846)	(\$141,846)
County Costs (net)	\$60,379	\$52,383	\$18,646	\$18,036	\$0	\$0
Total Health - Personal Health and Related Expenditures	\$3,118,577	\$3,342,737	\$3,292,610	\$3,597,786	\$3,544,030	\$3,501,115

Core Function/Essential Service:

To decrease the incidence of communicable disease in the community

Major Services:

- Provision of immunizations
- Provision of Tuberculosis screening and treatment services
- HIV Counseling and Screening
- Investigation and control of reportable communicable diseases

Objectives:

- To provide immunizations 5 days per week via same day or next day appointment
- To increase the number of recommended vaccines provided
- To prevent the occurrence and transmission of TB infections in the community
- To prevent the spread of HIV
- To prevent the spread of other communicable diseases

Outcomes:

- At least 88% of 2 yr. old children served by OCHD will have age appropriate immunizations documented in the NC Immunization Registry
- 100% of Long-Term Care (LTC) facilities, Group Homes, and Senior Centers will be provided with flu vaccine to prevent morbidity/mortality from Influenza
- 80% of all persons who begin preventive treatment for latent Tuberculosis infection will complete treatment
- 100% of active TB cases will be placed on Directly Observed Therapy (DOT) in accordance with NC TB policy
- 85% of close contacts to an active TB case will receive a Tuberculin Skin Test within 7 days of identification
- 100% of reportable communicable diseases will be investigated and appropriate measures taken to prevent spread of disease

Health Department - Personal Health - continued

- 90% of refugees will receive a communicable disease screening within 30 days of arrival in Orange County

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budgeted	2007-08 Estimate	2008-09 Projected
% of 2 yr old children at OCHD with age appropriate immunizations in NCIR	79%	87%	81%	87%	88%
% of LTC, Group Homes, & Senior Centers provided with flu vaccine	100%	100%	100%	100%	100%
% of preventive TB therapy cases who complete therapy	84% 41/49	83% 38/46	75%*	75%*	80%
% of active TB cases placed on DOT therapy	100% 1/1	100% 4/4	100% 2/2	100%	100%
	2005-06 Actual	2006-07 Actual	2007-08 Budgeted	2007-08 Estimate	2008-09 Projected
% of close contacts to active TB case who receive a TB Skin Test within 7 days	n/a (no close contacts needing testing)	37%** (84/230)	85%	60%**	85%
% of reportable communicable diseases investigated and prevented from spreading***	100% 142/142	100% 159/159	100%	100%	100%
% of refugees receiving CD screening within 30 days of arrival	Not Measured	Not Measured	Not Measured	30%	90% (with additional resources)

*many are former jail inmates who were released and are now being treated for LTBI; not as compliant as general population

**all were jail-related contacts; many were unable to be located or did not respond to contact attempts

***does not include HIV/STD suspects and contacts

Core Function/Essential Service:

To assure the quality and accessibility of health services

Major Services:

- Preventive clinical services including family planning, prenatal, and well child/adolescent care. Services include physical exams, laboratory testing, medical treatment, health and nutrition counseling and teaching, psychosocial and substance abuse screening/counseling with referral and follow-up for high-risk conditions.

Health Department - Personal Health - continued

- Primary Care clinical services provided in Hillsborough and Chapel Hill for clients enrolled in preventive services. Services include diagnosis and treatment of acute and chronic health conditions.
- Clinical services provided for STD (Sexually Transmitted Disease) clients including diagnostic testing, examination, treatment and education.
- Screening services provided for adults including blood pressure checks, glucose and cholesterol laboratory testing, skin testing for tuberculosis and pregnancy testing.
- Immunization and TB diagnosis/treatment services provided to children, adolescents and adults.

Objectives:

- To provide a family-centered medical home for clients
- To promote wellness and physical/psychosocial development of children and adolescents.
- To reduce the number of unplanned pregnancies.
- To promote positive pregnancy outcomes and reduce/prevent infant deaths and low birth weight babies.
- To reduce illness and death from chronic diseases and to promote healthy lifestyles in adults.
- To prevent the occurrence and transmission of sexually transmitted infections in the community.

Outcomes:

- Increase the number of family planning clients served to 1220.
- 20% of total family planning clinic clients served are teens.
- 95% of prenatal clients deliver a newborn weighing more than 2500 grams.
- Serve 320 clients with 625 encounters in Primary Care clinic.
- 40% of enrollees in Primary Care in Hillsborough Clinic are uninsured or underinsured; 80% of these clients are 0-20% pay
- Increase the % of children ages 2-4yrs at OCHD with a Body Mass Index < 85th percentile but above the 5th percentile for age and gender to 65%
- Increase the % of children < 1 year of age at OCHD who receive WIC Services to 85%
- Increase the number of STD tests performed by 6%.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budgeted	2007-08 Estimate	2008-09 Projected
# of family planning clients served	1,191	1,156	1,220	1,150	1,220
# of teens in family planning clinic (% of total served)	258 (22%)	213 (18%)	268 (22%)	218 (19%)	244 (20%)
% of OCHD prenatal clients with a newborn weighing >2500 grams	92%	94%	95%	94%	95%
# of Primary Care clients served/clinic encounters provided	278 clients/540 enc	342 clients/664 enc	320 clients/625 enc	320/625	320/625

Health Department - Personal Health - continued

% in Hillsborough Primary Care uninsured or underinsured / % 0-20% pay	41% / 80%	41% / 92%	Not Measured	40% / 80%	40%/ 80%
% of children 2-4 with BMI <85% but >5%	CY 59.7%	CY 62.2 %	Not Measured	63%	65%
% of children <1yr in Child Health Clinic who receive WIC services	87.3	81.9	Not Measured	82%	85%
# of STD tests (% positive)	4,771 (3%)	5,171 (2%)	4,700 (3%)	4,700 (3%)	5,000 (3%)

Core Function/Essential Service:

- To link people to needed personal health services and assure provision of health care, health education and outreach services, especially to vulnerable populations.
- To promote and encourage safe and healthy behaviors.

Major Services:

- Baby Love Program: Maternal Care Coordinators (Social Workers) and Maternal Outreach Workers (paraprofessionals) provide counseling, education, supportive and referral services to Medicaid-eligible pregnant women through clinic and home visits.
- Child Service Coordination – Nurses and Social Workers provide case management services to children 0-5 years of age who are at risk for or diagnosed with medical or social developmental delays through home visits and telephone contacts.
- Intensive Home Visiting: Nurse or Social Worker make frequent home visits to pregnant women and families at risk of child abuse/neglect to provide supportive counseling, parent education and referrals.
- Psychosocial Counseling – LCSW provides behavioral and emotional counseling to Medicaid – eligible children and adults with referrals as appropriate
- Post-Partum/Newborn Home Visiting – Nurses provide home visits shortly after birth to assess the health of Medicaid – eligible mothers and babies, provide counseling, identify potential problems, and assure ongoing postnatal/infant care.

Objectives:

- To promote positive pregnancy outcomes and prevent/reduce infant deaths and low birth weight infants.
- To provide children with special needs the opportunity to reach their maximum developmental potential.
- To promote healthy, safe lifestyles and effective parenting skills for families with babies.
- To promote healthy coping skills and positive emotional health.

Outcomes:

- The number of Medicaid-enrolled pregnant women at OCHD who receive MCC services will increase by 15.

Health Department - Personal Health - continued

- 85% of newborn/postpartum home visits to Medicaid eligible OCHD prenatal clients will be completed by a public health nurse within one month of delivery.
- 400 children with or at risk for developmental delays will be served via 2800 Child Service Coordination encounters.
- 95% of parents enrolled in Intensive Home Visiting (IHV) Program will show an increase in child development knowledge and express confidence in their parenting skills.
- 95% of families enrolled in IHV for longer than 6 months will not be substantiated for child abuse and/or neglect.
- 80% of Orange County Medicaid eligible children will receive at least one regular checkup (HealthCheck).
- 25 referral sources will be contacted to educate about and promote Baby Love and CSC Programs.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budgeted	2007-08 Estimate	2008-09 Projected
# of additional Medicaid-eligible pregnant women at OCHD receiving MCC services	NM	NM	15	15	15
% of NB/PP home visits to OCHD Medicaid-eligible prenatals completed within 4 weeks of delivery	Not Measured (64% within 2 weeks)	90	85	85	85
# of children with or at risk for developmental delays served by the CSC Program / # of encounters provided	350/2,697	343/2,373	400/2,800	400/2,800	400/2,800
% of IHV enrolled parents showing an increase in child development knowledge/parenting skills	95	100	95	95	95
% of IHV families enrolled > 6 months without substantiated child abuse and/or neglect	100	100	95	95	95
% Medicaid eligible children receiving at least one regular check up	78.5	76.2	80	80	80
# of referral sources contacted to educate about/promote FHV programs	Not Measured	Not Measured	25	25	25

Health Department - Personal Health - continued

Budget Highlights:

- The increase in Personnel Services for FY 2008-09 includes a new Public Health Nurse II (Communicable Disease Nurse – 1.0 FTE), effective July 1, 2008, to provide communicable disease screening to all newly arriving refugees, and a new Family Nurse Practitioner (.50 FTE) position, effective July 1, 2008, to provide adequate staffing to expand the current refugee program and provide timely health assessments to new refugees.
- The increase in Operations for FY 2008-09 is to cover contracted interpreter services costs due to an increased number of clients with multiple language needs.
- The Capital Outlay of \$76,876 includes the purchase of two (2) hybrid vehicles for the Family Home Visiting section, computers and furnishings for the new positions, and hand held computers for use with the new required State Health Information System.
- The 12 Month Estimate in Personnel Services includes temporary personnel costs associated with primary care services offered from funds received during FY 2007-08.
- The decrease in Grant Project funding for FY 2008-09 is due to losing 50% funding from Smart Start for the Enhanced Child Service Coordination (Help 4 Kids) program. Due to this loss of funding, the program will not be offered by the department in FY 2008-09.

Health - Promotion and Education

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Health - Promotion and Education (General Fund)						Account: 4120
Personnel Services	\$336,010	\$294,348	\$374,915	\$362,737	\$470,351	\$470,351
Operations	\$20,249	\$48,576	\$58,787	\$75,610	\$77,367	\$60,583
Capital Outlay	\$4,700	\$0	\$0	\$0	\$2,975	\$2,975
Total Expenditures	\$360,959	\$342,924	\$433,702	\$438,347	\$550,693	\$533,909
Offsetting Revenues	(\$27,516)	(\$51,716)	(\$33,961)	(\$84,800)	(\$76,361)	(\$76,361)
County Costs (net)	\$333,443	\$291,207	\$399,741	\$353,547	\$474,332	\$457,548
Health and Wellness Trust (Grant Project)						
Personnel Services	\$46,901	\$47,342	\$51,719	\$51,719	\$54,304	\$54,304
Operations	\$29,148	\$21,439	\$43,295	\$31,110	\$42,795	\$42,795
Capital Outlay	\$732	\$0	\$0	\$0	\$0	\$0
Others	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$76,781	\$68,781	\$95,014	\$82,829	\$97,099	\$97,099
Offsetting Revenues	(\$63,361)	(\$56,365)	(\$95,014)	(\$65,000)	(\$97,099)	(\$97,099)
County Costs (net)	\$13,420	\$12,417	\$0	\$17,829	\$0	\$0
Total Health - Promotion and Education and Related Expenditures	\$437,740	\$411,705	\$528,716	\$521,176	\$647,792	\$631,008

Public Health Core Function/Essential Services

- Monitor health status to identify community problems, needs and assets.
- Inform and educate citizens about health issues.
- Mobilize community partnerships and actions to address community health needs.
- Promote and encourage safe and healthy behaviors.
- Link people to needed health education and outreach services, especially to vulnerable populations.
- Develop policies and plans that advocate and support individual and community health efforts.

Major Services

- Provision of health promotion and education services for Orange County.
- Building of community health promotion and education services capacity.

Objective(s)

- Effectively manage the community health assessment and priority setting process.
- Develop valid, coordinated health improvement plan(s) to improve health status and encourage healthy lifestyle behaviors among Orange County residents.
- Integrate health promotion and education services across the Health department.
- Increase the availability of clinical nutrition services for all age groups for both prevention and treatment of chronic disease risk behaviors.
- Work collaboratively with coalitions and task forces mobilized around community health initiatives.
- Effectively communicate information to create health awareness, empower behavior change, alert medical providers to emerging health threats and provide residents with necessary action steps to respond positively to public health incidents.

Outcomes

Build Community capacity to improve health status:

- Submission of the state mandated health assessment, and in alternate years the State of the County (SOTCH) reports.
- Submission of Healthy Carolinians of Orange County community action plans.

Health – Promotion and Education - continued

- Maintain a loan library of a minimum of 4 health education kits for use by partners, students and residents.
- Train a minimum of 2 natural helper groups to address emerging health issues especially in disparate populations.

Focused communications to improve and encourage action for positive health change:

- Collaborate with departmental divisions to produce a minimum of 4 educational/awareness campaigns promoting healthy behaviors.
- Review an update departmental communications plan.
- Develop, implement and evaluate a health information distribution system.
- Conduct media training for staff serving as subject matters experts.
- Collaborate with departmental divisions to submit a minimum of 6 news articles addressing community health priorities.
- Provide interactive educational exhibits for at least 6 traditionally well attended community events facilitating health education outreach to diverse community audiences
- Actively participate and serve as a technical resource for at least 6 health-related coalition/task forces assisting with policy development, program development, grant writing and advocacy.

Maintain compliance with Title VI

- Maintain a cadre of 5 qualified contract foreign language interpreters and/or translators.
- Refine 4 program procedures related to LEP issues.
- Create database-tracking system of LEP clients receiving interpreter services.

Provide Medical Nutrition Therapy (MNT) and general nutrition counseling, increasing the availability of such services for high-risk populations, within the department's clinic and the community.

- Provide a minimum of 75 clinical nutrition encounters for clinic clients.
- Provide a minimum of 15 clinical nutrition encounters for private clients.
- Provide a minimum of 2 nutrition home visits for CSC.
- Provide a minimum of 15 Senior Center nutrition seminars.
- Provide a minimum of 1 community wellness programs focusing on healthy weight and increased physical activity.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Build Community capacity to improve health status:					
Community Assessment submitted	Due 2007		1	1	Due 2011
Healthy Carolinians Community Action Plan(s) completed & submitted	*Reviewed and updated annually	*Due May '08	*Due May '08	3	3
SOTCH Report completed	1	0	Due Dec. '08,'09'10	0	1

Health – Promotion and Education - continued

# of Natural Helper Groups trained	3	2	2	2	2
Focused communications to improve and encourage action for positive health change:					
Communications Plan review & update	new	new	new	1	1
# of educational/ awareness campaigns	5	2	4	2	4
Functioning health information distribution system	new	new	new	new	1
Media Training conducted for Subject matter experts	new	new	1	1	1
# of health-related news articles submitted	29 Two staff had regular column in CH News	24 Two staff had regular column in CH News	24 Two staff had regular column in CH News	18 1 staff had regular column in CH News	6
# of community outreach events attended	33	18	20	10	6
# Health-related Coalition/Task Force receiving Technical Resource Services	15	10	10	8	6
Maintain compliance with Title VI:					
# of qualified contract foreign language interpreters and/or translators	New	New	New	New	5
# program refined procedures related to LEP issues	New	New	New	New	4
LEP database-tracking system created/ maintained/monitored	New	New	New	New	1
Provide Medical Nutrition Therapy (MNT) and general nutrition counseling, increasing the availability of such services for high-risk populations, within the department's clinic and community.					
# of clinic client encounters	112	209	115	115	100
# of private client encounters	111	115	100	100	75
# of CSC home visits	1	0	4	1	2

Health – Promotion and Education - continued

Senior Center Visits	8	8	8	8	15
# of participants	107	101	100	100	100
% participants with increased knowledge of healthy eating or lifestyle behaviors	100%	100%	100%	100%	100%
# Wellness Programs					
# participating	3	3	2	2	1
	443 (Co. Employee HRA, Diabetes)	220 (Co. Employee HRA, Diabetes)	50	75	25
% participants with increased knowledge of healthy eating or lifestyle behaviors	90%	100%	90%	100%	90%

Budget Highlights:

- Division accomplishments during FY 2007-08 included:
- Received a Strowd Roses grant during FY 2007-08 for Health Promoter Leadership training with two Latina Promoter groups receiving \$1000 for individual projects: Zumba fitness training and a community health fair.
- One of the division's Senior Health Public Educators received a Refugee Health Award for service and advocacy.
- Healthy Carolinians received the Health Coalition of the Year Award from NC Prevention partners. Healthy Carolinians co-sponsored the Brown Bag lunch series with over 100 professionals attending sessions on domestic violence, gangs, Internet crimes and more.
- Over 66 volunteers conducted a community health survey during 4 days this spring. 203 residents completed the survey.
- 13 Churches participated in "Orange Co. Churches Eating Smart Moving More" establishing policies on nutrition and physical activity. 12 churches were African-American. Churches were given \$500 mini-grants to support their policies. Activities reported include: walking programs, educational classes, blood pressure checks, Yoga, health fairs, healthy newsletters, exercise demonstrations from the pulpit and more.
- 119 County Employees participated in and completed a Health Risk Appraisal.
- The Increases in Personnel Services for FY 2008-09 includes a new Administrative Assistant I (1.0 FTE) position, effective July 1, 2008, to relieve communicable disease nurses who are currently performing administrative duties due to the increase in refugee resettlement in the County, as well as the reassignment of a Foreign Language Coordinator position from Central Administration to this division.
- The Capital Outlay of \$ 2,975 for FY 2008-09 includes a computer and office furnishings related to the new position.

Health – Promotion and Education - continued

- The increase in revenue for FY 2008-09 includes the receipt of Aid to County funds for use in essential services, and second year grant funds of a three year Healthy Carolinians project.

Health - Risk Management

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Health - Risk Management (General Fund)						Account: 4160
Personnel Services	\$175,403	\$188,165	\$170,380	\$107,627	\$181,532	\$181,532
Operations	\$13,495	\$55,426	\$21,078	\$58,730	\$21,078	\$21,078
Capital Outlay	\$29,936	\$6,503	\$0	\$15,500	\$0	\$0
Total Expenditures	\$218,833	\$250,094	\$191,458	\$181,857	\$202,610	\$202,610
Offsetting Revenues	(\$139,103)	(\$142,367)	(\$75,213)	(\$106,394)	(\$65,213)	(\$65,213)
County Costs (net)	\$79,731	\$107,728	\$116,245	\$75,463	\$137,397	\$137,397

Public Health Core Function/Essential Services

- Diagnose and investigate health problems and health hazards in the community.
- Enforce laws and regulations that protect health and ensure safety.
- Mobilize community partnerships to address community health needs.
- Evaluate effectiveness, accessibility, and quality of services provided by the Orange County Health Department.
- Assure a competent public health work force.

Major Services

- Develop and maintain public health emergency response plans.
- Develop and maintain department-wide, continuous quality improvement processes and plans.
- Develop and maintain of department-wide safety and risk management plans.
- Consult with all divisions of public health on individual HIPAA privacy and security policies and procedures, training needs, and accreditation requirements.
- Establish and manage the volunteer program for the health department.

Objective(s)

- Finalize public health emergency operation plans as adjuncts to the Orange County Multihazard Plan.
- Develop and maintain the Orange County Medical Reserve Corps Unit.
- Develop a department-wide continuous quality improvement process.
- Analyze accreditation requirements and consult with divisions to prepare for the North Carolina accreditation of health departments.
- Consult with divisions in the health department regarding safety and HIPAA policies and procedures, such as OSHA compliance, infection control, and HIPAA privacy and security.
- Develop and implement employee and volunteer orientation and training programs in consultation with each division.

Outcomes

- Finalize revisions to Core Public Health Emergency Operations Plan (PHEOP) and 3 Annexes.
- Plan and participate in at least three exercises that evaluate the PHEOP and/or Annexes.
- Recruit and orient at least 50 new volunteers to the Orange County Public Health Reserve Corps (PHRC).
- Train Orange County Public Health Reserve Corps volunteers to assist Orange County Health Department personnel with public health emergency response
- Collaborate with Orange County Emergency Management to implement the Orange County Community Emergency Response Team (CERT) Program
- Recruit 10 emergency response partners to instruct community classes for the Orange County CERT program

Health Department – Risk Management - continued

- Educate a minimum of 48 Orange County residents about how to be self-reliant for up to 72 hours following a disaster through the Orange County CERT program
- Recruit at least 75 Orange County PHRC and CERT volunteers to participate in new or ongoing core public health programs or activities.
- Establish an internal continuous quality improvement committee with representatives from each division and establish a preliminary plan for a records audit process for at least six programs.
- Consult with all five divisions regarding needed policies and procedures as required by accreditation standards and review/revise those in the QA/RM unit.
- Review in-place safety plans for all five divisions and consult on revising and updating these plans.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Volunteers recruited for Orange County Medical Reserve Corps.	29	17	60	60	50
Orange County residents trained through the Orange County CERT Program	n/a*	16	48	48	48
Volunteers recruited for core public health programs and activities	n/a [!]	79	n/a	n/a	75
Components of Public Health Emergency Plan finalized or revised	4	4	4	4	4
Exercises conducted testing emergency response plans	3	3	3	3	3
Consultations performed regarding divisional policies and procedures and safety plans	5	5	5	5	5

*New objective starting FY 2006-07

!New objective starting FY 2008-09 but have actual for FY 2006-07

Budget Highlights:

- This division includes a current Senior Public Health Educator (1.0 FTE - Volunteer Coordinator) position that is recommended to receive additional General Fund support in FY 2008-09 to continue to coordinate activities of the Medical Reserve Corps and Community Emergency Response Team programs by recruiting and training volunteers to assist the community during disasters and other times of need. In the current fiscal year (FY 2007-08), the County costs for this position is estimated at \$25,500. For FY 2008-09, there will be additional County costs of \$22,781, for a total of \$48,281.
- The 12 Month Estimate in Operations for FY 2007-08 includes expenditures related to additional CERT, Medical Reserve Corps, and Pan Flu funds received during FY 2007-08. The 12 Month Estimate in Capital Outlay for FY 2007-08 includes the purchase of training software.

Health Department – Risk Management - continued

- North Carolina Accreditation of Orange County Health Department has been a major effort in FY 2007-08.
- Staff attended ICS trainings to comply with requirement that all Health Department staff have at least ICS 100 and 200. Management, first responders & critical staff received training up to ICS 400. Conducted Respiratory Protection Training for OCHD staff and school nurses.
- Added Dental Health Services audit to Quality Improvement Program; developing a Financial Billing Audit tool to be used starting in FY 2008-09.

Housing and Community Development

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Housing and Community Development (Section 8 - Housing Fund)						Account: 4800
Personnel Services	\$338,259	\$337,205	\$357,990	\$428,446	\$429,518	\$429,518
Operations	\$19,062	\$19,924	\$0	\$18,489	\$26,176	\$26,176
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
Rental Assistance	\$3,910,334	\$3,826,851	\$4,050,596	\$4,141,717	\$3,601,740	\$3,601,740
Total Expenditures	\$4,267,655	\$4,183,980	\$4,408,586	\$4,588,652	\$4,057,434	\$4,057,434
Offsetting Revenues	(\$4,499,918)	(\$4,488,351)	(\$4,408,586)	(\$4,588,652)	(\$3,975,720)	(\$3,975,720)
County Costs (net)	(\$232,264)	(\$304,371)	\$0	\$0	\$81,714	\$81,714

Major Services

- Assist low/moderate income families and individuals in obtaining safe, decent, and sanitary housing at reasonable rates.
- Provide rent subsidies to low-income families and individuals leasing standard housing in the County through the HUD sponsored Section 8 Housing Choice Voucher Program.

Objective Administer the Section 8 Housing Choice Voucher Program.

Outcomes

- Provide rent subsidies to an average of 615 low-income families to enable them to obtain standard, affordable rental housing in the County.
- Process all applications for rental assistance received during the fiscal year as well as applications on the established waiting list.
- Provide complete program information to interested landlords and clients, thereby, increasing the number of units available for rent by program participants.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Number of applications processed	900	600	700	800	700
Number of families receiving rent subsidies	615	615	615	615	615

Budget Highlights:

- For FY 2008-09, due to an increase in the Housing and Community Development Director's role in non-Section 8 housing activities, such as the County's involvement in affordable housing programs, 70% of the Director's salary and benefits (\$81,714) are recommended to be funded by the General Fund through a Transfer to Affordable Housing.

Housing and Community Development - continued

- Also a change in FY 2008-09, includes the budgeting for .50 FTE instead of 1.0 FTE for the Housing Rehabilitation Specialist position; the remaining .50 FTE will be paid out of the Scattered Site Housing Rehabilitation Program.

HOME Program

Expenditures - HOME Program (Housing and Community Development Fund)

Homeownership Assistance – OCHLT	\$100,000
Homeownership Assistance – HOH – Highland Woods	\$120,000
New Construction – Hillsborough – Highland Woods	\$ 56,250
Housing Rehabilitation	\$465,225
Operational Support – OCHLT	\$ 33,000
Program Administration	\$ 66,176
<i>Total</i>	<u>\$810,651</u>

Revenue

Town of Chapel Hill – 2008	\$ 61,047
Town of Carrboro – 2008	\$ 20,845
Town of Hillsborough – 2008	\$ 7,445
Orange County Match – 2008	\$ 59,558
HUD Grant – 2008	\$661,756
<i>Total</i>	<u>\$810,651</u>

Major Services

- Housing Rehabilitation Program
- New Construction Partnerships
- First Time Homebuyer Programs
- Property Acquisition

Objective

Administer the HOME Investment Partnership Program for the Orange County HOME Consortium. The Orange County HOME Consortium members include Orange County, Chapel Hill, Carrboro, and Hillsborough.

Outcomes

- Reduce the number of substandard housing units occupied by low and moderate-income families with housing code violations.
- Facilitate the creation of first-time homebuyer families who are below 80 percent of the area median income.

Housing and Community Development - continued

- Facilitate the provision of affordable rental housing for families at or below 50 percent of the area median income.
- Facilitate new housing options for special populations including older adults, disabled, mentally ill, and homeless persons.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Repair existing substandard housing units.	2	2	2	4	10
Provide new single-family housing units for first-time homebuyers with incomes at or below 80% of the area median income	N/a	7	12	10	N/a
Facilitate the provision of affordable rental housing for persons with incomes at or below 50% of the area median income	N/a	N/a	N/a	N/a	10
Provide second mortgage assistance to first-time homebuyers at 50% of the area median income.	8	4	10	14	10

Urgent Repair Program

Expenditures – Urgent Repair Program (Housing and Community Development Fund)

Urgent Repairs	\$100,000
Program Administration	\$ 65,865
Total	\$165,865

Revenue

Transfer from Affordable Housing Fund	\$165,865
Total	\$165,865

Major Services

- Small Housing Rehabilitation Services

Housing and Community Development - continued

Objective

Establish an Urgent Repair Program designed to address repair needs that pose a threat to the life, safety, or health of low-income occupants, or address accessibility modifications for a disabled occupant.

Outcomes

- Reduce the total number of substandard dwellings in the County.
- Address immediate health and safety repair needs for low-income families in the County particularly those that are elderly and/or disabled.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Repair dwelling units with immediate health and/or safety hazards.	18	30	20	25	30

Scattered Site Housing Rehabilitation Program

Major Services

- Housing Rehabilitation Services

Objective

Implement a Comprehensive Housing Rehabilitation Program to repair substandard housing occupied by low-income families in the Towns of Carrboro and Hillsborough as well as the unincorporated areas of Orange County.

Outcome

- Reduce the total number of substandard dwellings in the County.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Repaired substandard dwellings in the County.	4	4	3	2	4

Housing and Community Development - continued

Budget Highlights:

- Includes budgeting .50 FTE of the Housing Rehab Specialist position within this program for FY 2008-09, with the remaining .50 FTE of this position budgeted in the Section 8 Housing Program.

Affordable Housing Initiatives:

Homelessness Partnership Program (Housing & Community Development Fund)

Expenditures

Personnel	\$ 74,578
Program Administration	\$ 6,320
<i>Total</i>	<u>\$ 80,898</u>

Revenue

Transfer from Affordable Housing Reserve	\$ 32,989
Contribution from Town of Chapel Hill	\$ 32,738
Contribution from Town of Carrboro	\$ 11,179
Contribution from Town of Hillsborough	\$ 3,992
<i>Total</i>	<u>\$ 80,898</u>

Major Services

- Work with identified partners to build capacity and a process to provide at least two housing first units to chronically homeless individuals prior to the end of calendar year 2008.
- Coordinate at least one Discharge Planning Training session, modeled after *Stopping the Revolving Door*, by the end of calendar year 2008.
- Develop tools and a process for evaluating the impact of the Orange County Ten Year Plan to End Homelessness.

Outcome

- Reduce the number of homeless individuals and families in Orange County.
- Facilitate increased access to services for homeless individuals and families.
- Increase public participation in ending homelessness in Orange County.

Housing and Community Development - continued

Individual Development Account (IDA) Homeownership Program

Orange County in partnership with The Women's Center is providing an Individual Development Account (IDA) Homeownership Program for first-time homebuyers with incomes below 80% of the area median income. Through this program potential homebuyer savings are matched 2:1 up to \$2,000. The Small Cities Community Development Block Grant Program and local general funds provide funds for the match.

Affordable Housing Bond Program

The Affordable Housing Bond Program continues to provide funding for affordable housing development initiatives in the County. To date, approximately \$3 million of the \$4 million dollar referendum approved by the voters has been committed to land acquisition, new housing construction, and second mortgage assistance.

Human Resources

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Human Resources (General Fund)						Account: 2500
Personnel Services	\$563,043	\$596,786	\$646,427	\$617,038	\$699,669	\$749,731
Operations	\$113,243	\$134,635	\$134,399	\$144,662	\$166,460	\$137,087
Capital Outlay	\$399	\$530	\$0	\$0	\$0	\$0
Total Expenditures	\$676,685	\$731,951	\$780,826	\$761,700	\$866,129	\$886,818

Major Services

- Support County departments in recruitment and selection of well qualified employees.
- Administer the County's equal employment opportunity program.
- Manage the position classification and pay programs for County employees.
- Develop, propose, communicate and administer personnel policies for employees.
- Support effective employee relations through a wide range of programs.
- Administer employee benefits program.
- Assess needs, design and implement training and employee development programs.
- Maintain personnel records and process personnel actions.

Objective

- Complete recruitment and selection activity in a timely way to support timely department action in filling openings and maintaining services to citizens.

Outcomes

- Post routine opening announcements on the Friday after the position vacancy notice is received in Personnel.
- Complete review of applications received and refer the applications of the better qualified candidates to the department within two working days of the closing date for most openings and within five days for more technical openings or ones with large (75 or more) applicant pools.
- Make employment offers within 24 hours of receiving the department's complete final selection decision, if the candidate can be reached.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Openings	148	110	190	155	145
Openings posted the Friday after receipt	n/a	n/a	95%	97%	96%
Applications received	2,815	4,500	3,000	2,015	2,175
Referrals completed within same week	78%	75%	88%	95%	92%
Offered within 24 hours of selection decision	n/a	95%	95%	95%	95%
Permanent hires	107	107	120	135	130

Human Resources - continued

Objective

- Communicate personnel policy, benefit, pay and related information to employees and supervisors to support employee understanding of County policies and programs.

Outcomes

- Publish a bi-monthly employee newsletter updating employees on County programs and events.
- Communicate to employees and supervisors about employee pay and benefits, including classification and pay study implementation and any approved pay and benefits changes.
- Develop and issue an updated equal employment opportunity plan reaffirming the County's commitment to equal employment opportunity.
- Respond to employee benefit inquiries, presently averaging 28-30 per day.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Employee Handbook distributed	120	n/a	125	135	130
Newsletters issued	6	4	6	6	6
Benefit inquiries	n/a	7,865	7,800	6,974	6,800
New employees receiving benefit orientation	n/a	n/a	131	135	150
Exit Interviews	n/a	n/a	103	90	105

Objective

- Assess needs, develop and implement training programs to support employee knowledge and skill development supporting the county's key policy initiatives.

Outcomes

- Make available employee training in support of County initiatives in the area of computer skills building, workplace violence prevention, Spanish language skills, multi-cultural awareness, and supervisory training, including performance management.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Participants in Training Programs (all types)	1,157	895	1,200	650	2,500
Computer class participants	70	15	75	50	75
Work Place Violence Prevention Training	42	77	60	75	100
Spanish Language Training	18	35	35	20	45
Multi-Cultural Awareness	278	101	130	85	200
Supervisory Training (inc. Performance Mgmt)	169	100	200	85	250

Human Resources - continued

Objective

- Process personnel actions timely and accurately to support correct payroll for County employees.

Outcomes

- Complete personnel action, overtime, holiday, longevity and other pay processing within established pay schedule deadlines, without error and with no audit exceptions.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Personnel actions processed	1,500	1,083	2,000	1,750	1,750

Budget Highlights

- A full-time Safety and Risk Management Analyst Position was requested for FY 2008-09, but not included in the Manger's Recommended Budget.
- Personnel Services includes \$110,750 reserved for County temporary needs as they arise. Departments can petition to receive additional temporary positions/funds and Human Resources will oversee this process.

Human Rights and Relations

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Human Rights and Relations (General Fund)						Account: 4600
Personnel Services	\$272,076	\$251,911	\$309,132	\$313,607	\$330,209	\$319,834
Operations	\$57,250	\$41,530	\$64,300	\$115,213	\$91,000	\$65,586
Capital Outlay	\$0	\$1,055	\$0	\$0	\$0	\$0
Total Expenditures	\$329,326	\$294,497	\$373,432	\$428,820	\$421,209	\$385,420
Offsetting Revenues	(\$161,454)	(\$37,780)	(\$49,700)	(\$67,000)	(\$41,000)	(\$41,000)
County Costs (net)	\$167,872	\$256,717	\$323,732	\$361,820	\$380,209	\$344,420

Major Services

- Prevent discriminatory practices through education and outreach on civil rights laws and the Orange County Civil Rights Ordinance;
- Provide technical assistance to the business community and conduct education regarding equal opportunity, fair housing, equal access and civil rights;
- Provide training to community based organizations and individuals on social justice issues; e.g. dismantling oppression, gender equality, immigrant rights, etc;
- Provide technical assistance to community based organizations/agencies serving diverse populations;
- Address discriminatory housing and public accommodation practices through enforcement of the Orange County Civil Rights Ordinance, Title VIII of the Civil Rights Act of 1964;
- Promote community dialogue, address community concerns and improve human relations; and
- Research, advocate and make recommendations for policies, programs and/or funding that will improve the lives of Orange County residents.
- Conducts outreach and identifies LEP communities in Orange County; assesses needs, analyzes access to County government services, and identifies ways to improve access

Objectives

- Increase community understanding of civil rights laws and protections by providing workshops and other technical assistance;
- Increase community awareness of social justice issues by providing workshops and other educational intervention;
- Receive, investigate and seek to resolve discrimination complaints in the areas of housing, public accommodation and bias related incidents;
- Receive and refer employment discrimination complaints to the EEOC¹;
- Receive and refer hate crimes and hate related incidents to State and National reporting agencies;
- Receive and refer other civil rights violations to the appropriate federal and state agencies;
- Establish and maintain a resource center on social justice issues for public use;

¹ In 2000, an Orange County Superior Court Judge declared the employment section of the Orange County Civil Rights Ordinance unconstitutional and severed the employment section of the Ordinance. This matter has been heard by the North Carolina Supreme Court and the Court has decided that the employment section of the Orange County Civil Rights Ordinance violates the North Carolina State Constitution. As a result of this ruling, Orange County and several localities no longer enforce employment discrimination laws. The Department continues to receive intake and forwards it to the EEOC for investigation.

Human Rights and Relations - continued

- Identify and analyze social justice issues as they impact Orange County residents;
- Improve access to Orange County government for traditionally oppressed or under-represented populations; and
- Increase the capacity of non-profits serving under-represented populations to more effectively serve Orange County residents.
- Provides uniformity of policies with regards to LEP access and bilingual services and ensures appropriate measures are being taken to comply with Title VI.

Measures: Training Sessions Provided

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected	2008-09 Projected
Dismantling oppression	3	1	1	1	1	1
Anti-discrimination	8	7	10	12	10	12
Cultural diversity	0	2	2	2	2	2
Model minority	3	1	1	1	1	1
Inter-ethnic conflict	1	2	1	3	1	2
Hate-related violence	2	2	2	2	2	3
Economic justice	2	2	2	2	2	3

Human Relations Commission

- Plan and coordinate Human Relations Month activities including the Pauli Murray Awards program;
- Provide three (3) community based activities to increase dialogue on social justice issues;
- Provide mediator services on human rights and relations issues;
- Monitor human rights and relations issues and advise the Board of County Commissioners.

Commission for Women

- Host the Orange County Women's Agenda Assembly;
- Provide travel to the State Legislature Advocacy Day;
- Plan and conduct activities during Women's History Month that recognize and promote the accomplishments of Orange County women;
- Maintain partnerships with three (3) agencies/organizations serving Orange County women;
- Monitor women issues and advise the Board of County Commissioners.

Capacity Building

- Provide technical assistance to local non-profits (4) through organizational development, strategic planning, or board service;
- Provide information regarding social justice issues effecting the targeted population of the non-profit agency/organization; and
- Provide training regarding oppression and other social justice issues.

Human Rights and Relations - continued

Civil Rights Ordinance Enforcement, Education and Outreach

- Maintain the average time for resolution of discrimination complaints at 103 days.
- Receive twelve (12) housing cases and resolve 25% within 100 days.
- Conduct three (3) employment discrimination-training sessions to businesses within Orange County.
- Conduct five (5) fair housing workshops or presentations to housing providers in Orange County.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2007-08 Estimate	2008-09 Projected
Complaints Received	24	28	30	35	35
Cases initiated	11	16	20	12	15
Cases Closed	11	18	20	12	15
Complaints forwarded to judicial system	1	2	1	2	3
Average length of resolution (days)	139.5	115	130	105	100
Supportive Service Provided	217	276	281	200	250
# of workshops and presentations	26	28	24	10	32
# in attendance at workshops and presentations	901	815	800	500	2,000
Partnerships with non-profits serving under-represented populations	5	7	5	5	7
Organizations/agencies receiving technical assistance	12	13	15	8	10

Budget Highlights

- The Orange County Human Rights and Relations Office received funding from the United States Department of Housing and Urban Development to begin a Community Civil Rights Educator (CCRE) Program. The CCRE program is designed to empower Orange County residents and help residents understand their rights and responsibilities. Additionally, use of CCRE will increase the level of trust community members have in the process and increase the likelihood that individuals will seek to vindicate their rights.
- The 12 Month Estimate for FY 2007-08 includes expenses related to HUD carryover funds available from the previous year.

Information Technologies

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Information Technologies (General Fund)						Account: 3150
Personnel Services	\$663,168	\$789,973	\$787,984	\$792,682	\$1,054,281	\$1,054,281
Operations	\$486,497	\$524,579	\$759,950	\$634,565	\$881,170	\$812,009
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$1,149,665	\$1,314,552	\$1,547,934	\$1,427,247	\$1,935,451	\$1,866,290

Major Services

- Provide technological leadership for implementation of Information Technology (IT) Plan initiatives.
- Provide consultation with departments concerning future information technology directions and selection of hardware and software consistent with County information technology standards.
- Support County departments by administering local and wide area networks, providing system backup and protecting systems security, developing and implementing new software, and maintaining existing application software.
- Support users of approximately 850 networked PCs, 170 mainframe connections and 300 printers by providing technical services for troubleshooting, resolving hardware and software problems and responding to IT work orders.
- Pursue eGovernment initiatives in coordination with all departments to enhance the use of the Internet for better citizen service.
- Support users and departments in deploying systems to replace legacy systems currently in operation on the County mainframe.
- Provide training for information technology users through programs with departmental information technology coordinators and directly to users through specialized workshops.

Objectives

- Provide hardware and software troubleshooting and problem resolution services:
- Quicker resolution (by repair, replacement, or appropriate reconfiguration) of user problems with PCs and mainframe applications.
- Reduce user problems by instituting preventive measures such as virus prevention, intrusion protection, and standardizing desktops and software.
- Reduced user loss of productivity due to hardware or software problems.
- Prioritization of problem reports based on impacts on public or countywide services (priority 1), department or workgroup level productivity (priority 2), or individual user problems (priority 3).
- Provide user training and consultation on cost-effective uses for technology.
- Improve user efficiency with PC and mainframe technologies by automating manual tasks
- Better design, development or selection of new software applications to ensure cost-effective solutions are in place
- Standardization of County information technology to improve maintainability, compatibility and comparability of user skills.

Information Technologies - continued

Outcomes

- Improved user efficiency by automating manual activities and sharing data across departments
- Increased reliability of data retention
- Increased reliability of computing infrastructure

Measures – Computing Service Uptime

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Network Reliability	99.56%	99.24	99.7%	99.71	99.8

- Information Technology staff will contain the growth in the number of incoming calls for assistance in relation to user community growth, which will decrease the number of users experiencing computer problems, although security policies will increase the number of user calls for password resets.
- Information Technology staff will resolve more help desk calls within the target times established, which are four (4) hours resolution for critical issues directly impacting the County's ability to provide services to citizens, eight (8) hours for issues affecting an entire department, and 16 hours for issues affecting individual users.

Measures – Trouble Ticket Resolution

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Incoming tickets	1,609	2,447	2,800	3,733	4,200
Resolution within targets	88%	75%	85%	70%	80%

Budget Highlights:

- The increase in Personnel Services for FY 2008-09 includes a new Systems Analyst (1.0 FTE) position, effective July 1, 2008, as well as the transfer of the Land Records Director and GIS Application Developer positions from the Assessor's Office to Information Technologies.
- The increase in Operations for FY 2008-09 includes new networking telephone charges associated with Department of Social Services' move to Hillsborough Commons and the new Animal Services/Solid Waste campus.

Library Services Summary

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
By Program (General Fund)						
Carrboro Cybrary	\$71,181	\$88,847	\$81,639	\$84,945	\$87,808	\$83,652
Carrboro Library	\$130,908	\$136,078	\$138,173	\$140,370	\$140,863	\$130,597
Cedar Grove Library	\$87,845	\$115,944	\$106,072	\$111,516	\$109,304	\$101,221
Orange County Library	\$738,666	\$776,937	\$760,775	\$805,434	\$818,306	\$860,897
Total Expenditures	\$1,028,600	\$1,117,805	\$1,086,659	\$1,142,265	\$1,156,281	\$1,176,367
<i>Offsetting Revenue</i>	<i>(\$168,268)</i>	<i>(\$178,414)</i>	<i>(\$155,596)</i>	<i>(\$172,577)</i>	<i>(\$163,796)</i>	<i>(\$163,796)</i>
County Costs (net)	\$860,333	\$939,391	\$931,063	\$969,688	\$992,485	\$1,012,571
Related Program (General Fund)						
Other Municipal Support	\$250,033	\$250,033	\$250,033	\$250,033	\$250,033	\$250,033
Total Library and Related Expenditures	\$1,278,633	\$1,367,838	\$1,336,692	\$1,392,298	\$1,406,314	\$1,426,400

Library - Carrboro Library

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Library - Carrboro Library (General Fund)						Account: 5001
Personnel Services	\$97,576	\$100,561	\$100,686	\$101,435	\$103,021	\$92,755
Operations	\$33,332	\$35,516	\$37,487	\$38,935	\$37,842	\$37,842
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$130,908	\$136,078	\$138,173	\$140,370	\$140,863	\$130,597
Offsetting Revenues	(\$7,902)	(\$7,196)	(\$7,000)	(\$7,800)	(\$8,000)	(\$8,000)
County Costs (net)	\$123,006	\$128,881	\$131,173	\$132,570	\$132,863	\$122,597

Major Services

- Provide a branch library in Carrboro offering books, audio books, CDs, DVDs, reference services, programs and classes.

Objective

- Provide increased visibility to entire southwestern Orange County community.

Outcomes

- Increase patron registration and new registrations each year.
- Operate a branch library in Carrboro with 26 service hours per week
- Increase registration of southwestern Orange County children and adults.
- Increase computer literacy of adult population with regular computer classes.
- Offer programs and classes for both children and adults, to number at least 12 per month.
- Increase local awareness of the arts with quarterly art classes and demonstrations.

Measures

	2005-06 Actual	2006-07 Budget	2006-07 Actual	2007-08 Estimate	2008-09 Projected
Patron Registration	4,848	6,700	6,163	7,229	7,801
Programs and classes	147	125	139	145	155
Circulation	53,857	50,000	55,645	56,444	58,000

* Out of date patron records were purged at the end of the calendar year 2005.

Budget Highlights

- The reduction in Personnel Services reflects a reduction in Temporary Personnel for FY 2008-09.
- The recommended budget includes a \$1,000 increase in office supplies due to library cards replacement costs.

Library - Carrboro Cybrary

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Library - Carrboro Cybrary (General Fund)						Account: 5006
Personnel Services	\$59,665	\$69,712	\$66,199	\$69,800	\$72,918	\$68,762
Operations	\$11,516	\$14,911	\$15,440	\$15,145	\$14,890	\$14,890
Capital Outlay	\$0	\$4,224	\$0	\$0	\$0	\$0
Total Expenditures	\$71,181	\$88,847	\$81,639	\$84,945	\$87,808	\$83,652
Offsetting Revenues	(\$1,427)	(\$1,508)	(\$1,400)	(\$1,650)	(\$1,500)	(\$1,500)
County Costs (net)	\$69,755	\$87,339	\$80,239	\$83,295	\$86,308	\$82,152

Major Services

- Provide basic library services, materials, and collections to the adult population of Carrboro in a centralized, downtown location.
- Provide adult programs of both a literary/cultural and informational/technological nature.

Objectives

- Provide increased visibility to entire southwestern Orange County community.
- Continue to make service population aware of branch and services.
- Provide basic computer and Internet access to the downtown population.
- Provide reference and reader's advisory services, both in person and electronically via NCLIVE.
- Maintain basic adult book, audiobook, and periodical collections.
- Give Carrboro residents access to collections of Hyconeechee region.
- Promote lifelong learning via recreational reading initiatives, computer-based training, and other literary/cultural programs.
- Collaborate with Town of Carrboro and the University of North Carolina to enhance adult program delivery.

Outcomes

- Publish bimonthly paper newsletter and monthly email newsletter.
- Provide computer and Internet assistance 44 hours per week.
- Provide reference and informational assistance 44 hours per week.
- Obtain materials from other regional libraries in a timely manner.
- Facilitate three branch book clubs (two monthly, one quarterly).
- Offer four free computer classes each month with UNC Libraries.
- Offer quarterly literary/cultural programs with Carrboro Recreation & Parks.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Estimate	2008-09 Projected
Monthly Door Count	950	1,663	1,420	1,500	1,600
Monthly Computer Use	719	1,220	1,189	1,200	1,300
Monthly Circulation	165	250	248	250	250
Adult programs	7	43	61	60	65

Budget Highlights

- Operating expenses reflects in increase in Advertising (\$200) for library promotion costs.

Library - Cedar Grove Library

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Library - Cedar Grove Library (General Fund)						Account: 5005
Personnel Services	\$64,514	\$78,311	\$75,767	\$67,707	\$76,723	\$68,640
Operations	\$22,718	\$29,885	\$30,305	\$43,491	\$30,355	\$30,355
Capital Outlay	\$613	\$7,748	\$0	\$318	\$2,226	\$2,226
Total Expenditures	\$87,845	\$115,944	\$106,072	\$111,516	\$109,304	\$101,221
Offsetting Revenues	(\$581)	(\$487)	(\$450)	(\$650)	(\$550)	(\$550)
County Costs (net)	\$87,264	\$115,457	\$105,622	\$110,866	\$108,754	\$100,671

Major Services

- Operate a branch library in Cedar Grove offering Adult/Children Fiction and Non-Fiction books, CDs, Audio books, DVDs, Adult/Children books in Spanish, References services Wireless Internet Access and collaboration with agencies in the county.
- Offer children's programs along with special programs/celebrations throughout the year.
- Offer adult programming (Book Club, Computer Classes, Knitting Circle, Literacy, etc).

Objective

- Provide to patrons information related to services in the community and the names of Agencies that work within Orange County.
- Maintain an up-to-date informational bulletin board of events and activities throughout the county.
- Provide support to Hispanic community in the area.

Outcomes

- Increase the collection available for circulation.
- Increase patron registration.
- Maintain available hours of operation (5 days and 36 hours per week).
- Offer programs for adult readers.
- Increase computer literacy of adult population with regularly scheduled computer classes.
- Provide an outlet for patrons to receive materials from other libraries within the regional system.
- Provide collections as appropriate to user's ethnicity and interest.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Estimate
Children's programs	47	68	47	65	70
Children's programs attendance	828	1,523	950	1,600	1,700
Circulation	4,568	5,243	6,000	6,250	6,500

* Cedar Grove Branch Library opened on April 21, 2004.

Budget Highlights

- The reduction in Personnel Services reflects a reduction in Temporary Personnel for FY 2008-09.
- Capital Outlay includes an IT request to replace the Circulation Desk PC. The current PC is not functioning and staff must check out books using pen/paper methods. This increase also reflects the purchase of a printer for public use, which has never been available before at this branch.

Library - Orange County Library

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Library - Orange County Library (General Fund)						Account: 5000
Personnel Services	\$542,193	\$575,026	\$580,849	\$605,992	\$635,092	\$616,811
Operations	\$184,169	\$186,890	\$179,926	\$198,868	\$181,515	\$242,387
Capital Outlay	\$12,304	\$15,021	\$0	\$574	\$1,699	\$1,699
Total Expenditures	\$738,666	\$776,937	\$760,775	\$805,434	\$818,306	\$860,897
Offsetting Revenues	(\$158,358)	(\$169,222)	(\$146,746)	(\$162,477)	(\$153,746)	(\$153,746)
County Costs (net)	\$580,308	\$607,715	\$614,029	\$642,957	\$664,560	\$707,151

Major Services

- Provide use of print and non-print materials both within the library and for each checkout to children and adults.
- Provide programs targeted toward adult patrons.
- Offer programs for teens.
- Offer children's programs along with special programs throughout the year.

Objective

- Make readily available to the people of Orange County an up-to-date and diverse collection of fiction and non-fiction materials for personal and professional use.

Outcomes

- Maintain current hours of operation (seven days and 64 hours per week).
- Increase the number of titles available for checkout.
- Continue to replace outdated materials in the reference and circulating book collections.
- Update patron registration files annually.
- Continue to offer an afternoon and evening library book club for adult readers.
- Continue to offer quality teen programs.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Estimate	2008-09 Projected
Total units circulated	153,435	167,000	178,911	180,000	185,000
Adult Programs	19	38	47	45	55
Total registered patrons	15,751*	20,729	18,800	25,000	27,000

*Out of date patron records were purged during the library system's upgrade to Polaris.

Major Services

- Provide public access to the Library's electronic resources (CDROMs, Internet NCKnows and NCLIVE).
- Provide information about library services and activities via the library's website.
- Offer individualized reference service to library patrons.

Objectives

- Increase access to public information available through electronic resources.
- Educate patrons in using electronic resources to acquire informational needs.

Orange County Library - continued

- Increase patrons' options in accessing their informational needs (in-house or remote).

Outcomes

- Provide for regular public use of computers, the Internet and the library's electronic and traditional materials.
- Provide individual assistance to patrons needing help with online job applications, résumés, job searches, etc.
- Increase hours of on-duty reference service.
- Provide web link to NCKnows (online 24/7 reference service) from library's Web page.
- Provide wireless access to library's Internet service.
- Make available Web based genealogical research through Ancestry.com.
- Provide remote access to library's online catalog via Polaris.
- Offer patron access to their individual library accounts via Polaris.
- Created and maintain a regional library webpage to give patrons uniform access to all library branches.
- Continue to upgrade and maintain library's computers.
- Acquired Books in Print Online to enhance the library's readers' advisory services.
- Keep communication open between students, media specialists and teachers to determine student informational needs.
- Train staff in using the library's electronic resources.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Estimate	2008-09 Projected
Total # of reference volumes	2,363	2,411	2,475	2,493	2,500
Total # of information services transactions	19,603	20,841	21,900	20,000	22,000
Public use computers (acquired through *Federal grants)	15	16	16	16	16
Computer Usage	20,007	22,672	25,109	22,250	23,000

Major Services

- Provide extension service to daycare centers, daycare homes, and homebound patrons.

Objective

- Provide service to the citizens of Orange County through service outlet of the outreach van.

Outcomes

- Deliver Treasures and Traveling Treasures boxes to all daycare centers and churches.
- Increase the number of children who are read to by daycare personnel.

Orange County Library - continued

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Estimate	2008-09 Projected
Number of Treasure and Traveling Treasure Boxes	66	67	68	68	69
Treasure and Traveling Treasure Boxes Circulated	745	722	664	675	675

Budget Highlights

- Personnel Services increase reflects an FTE Increase of the Office Supervisor II position from .50 FTE to 1.0 FTE (\$24,236).
- The County anticipates the new Library to open in early 2009 and projects operating expenses to be \$60,872.
- Recommended capitals includes replacement of a faulty Circulation Desk PC (\$1,000). Replacement of this PC will permit the branch to maintain existing service levels for the public. The request also includes the purchase of a scanner/printer for the branch (\$699).

OPC Mental Health

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Orange-Person-Chatham Area Program (General Fund)						Account: 4205
Personnel Services	\$78,452	\$16,115	\$0	\$0	\$0	\$0
Operations	\$1,385,782	\$1,294,030	\$1,314,704	\$1,314,704	\$1,370,973	\$1,370,973
Total Expenditures	\$1,464,233	\$1,310,145	\$1,314,704	\$1,314,704	\$1,370,973	\$1,370,973
<i>Offsetting Revenues</i>	<i>(\$38,640)</i>	<i>(\$39,829)</i>	<i>\$0</i>	<i>(\$38,000)</i>	<i>(\$40,000)</i>	<i>(\$40,000)</i>
County Costs (net)	\$1,425,593	\$1,270,316	\$1,314,704	\$1,276,704	\$1,330,973	\$1,330,973

The landscape for statewide mental health reform continues to be complex with the finances of the Orange-Person-Chatham (OPC) Area Program seriously influenced by the challenges.

Orange Public Transportation

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Orange Public Transportation (General Fund)						Account: 4350
Personnel Services	\$730,362	\$760,918	\$789,304	\$827,101	\$767,115	\$726,718
Operations	\$224,306	\$243,879	\$264,553	\$290,534	\$235,553	\$235,553
Capital Outlay	\$1,445	\$378	\$0	\$4,520	\$85,000	\$0
Total Expenditures	\$956,114	\$1,005,174	\$1,053,857	\$1,122,155	\$1,087,668	\$962,271
Offsetting Revenues	(\$568,946)	(\$643,857)	(\$586,476)	(\$641,998)	(\$539,976)	(\$539,976)
County Costs (net)	\$387,168	\$361,317	\$467,381	\$480,157	\$547,692	\$422,295

Major Services

- Administer the operation of 22 vehicles for community, human services agency and public transportation.
- Provide transportation to a total of 6,200 different persons system-wide.
- Design and operate a total of 20 subscription routes for 8 different agencies.
- Operate 8 daily medical demand-response routes.
- Operate rural Orange County's only public transportation service.
- Prepare NC Department of Transportation grant applications for Community Transportation Program (CTP) and Rural Operating Assistance Program (ROAP) funding.
- Comply with Federal Transportation Administration and North Carolina Department of Transportation guidelines.
- Provide staff support to the Transportation Services Board and the Board of County Commissioners.
- Promote regionalization with surrounding local transit agencies.
- Promote and market all public and para-transit services provided by OPT.
- Support community activities through mass transportation.
- (Wheels For Work) Provide assistance and individualized transportation plans for persons with mobility problems.

Objective

- To improve the mobility of Orange County citizens by providing human service agency, contractual, public, and coordinated regional transportation.

Outcomes

- Offer services that will enable total number of passenger trips to remain at or exceed 117,000.
- Continue public transportation to sixteen routes in rural Orange County by coordinating efforts with regional transit agencies.
- Oversee the completion of a Regional Transportation Development Plan for consideration of Wake, Durham, and Orange Community transit services being coordinated or combined.
- Increase service visibility by marketing techniques to include printing and distributing new OPT Program brochure, community outreach efforts and development of OPT logo.
- Continue to coordinate the Hillsborough to Chapel Hill public route with Triangle Transit Authority. TTA will provide 75% of the operating funds with OPT providing 25%.

Orange Public Transportation - continued

- CMAQ funding utilized to offer park and ride lots, Hillsborough in town route, and bus shelters.
- (Wheels For Work) Coordinate transportation assistance with DSS through promoting and operating the Vehicle Donation Program for Work First/low income persons.
- (Wheels For Work) Support individualized vehicle transportation by providing funding and administrative support for vehicle repairs and/or automobile insurance.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Total Passengers	116,988	117,809	117,000	118,369	117,000
Number of routes open to general public	14	14	16	18	18
Re-evaluate OPT routes; Hillsborough to Chapel Hill route, in-town Hillsborough route, Efland nutrition route, and mid-day Hillsborough to Duke route	North/ South route merger Implemented Jan, 2006		Public route expansion planned to add stops and increase ridership.	Accomplished August 2007	Coordinate transit services with Chapel Hill Transit by September 2008

Budget Highlights

- Personnel Increase due in part to an FTE Change for two employees. Each employee will be divided 0.75 FTE for Administration and .25 FTE to OPT, to reflect federal funding distribution to the department. Previously, each position was allocated 0.60 FTE to Administration and 0.40 FTE to OPT. This change will result in an increase in personnel costs for Central Administration and a decrease in costs for OPT.
- Temporary Personnel will experience a reduction (-\$17,500) due to fewer personnel required after canceling driver lease agreements with Orange Enterprises and Middle School Afterschool. These agreements were ended to comply with new state vehicle regulations that prohibit special purpose trips in NCDOT vehicles. The change in the driver lease program has reduced revenues by \$46,500.
- The division received an additional \$41,813 from the North Carolina Division of Transportation (NCDOT) and the Rural Operating Assistance Program (ROAP) for Temporary Personnel.

Parks and Recreation

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
<i>Parks and Recreation (General Fund)</i>						Account: 5100
Personnel Services	\$1,043,509	\$1,141,271	\$1,213,035	\$1,236,744	\$1,438,547	\$1,325,991
Operations	\$338,237	\$393,784	\$500,590	\$477,061	\$676,376	\$676,496
Capital Outlay	\$34,362	\$20,811	\$1,414	\$1,671	\$236,855	\$94,255
Total Expenditures	\$1,416,107	\$1,555,866	\$1,715,039	\$1,715,476	\$2,351,778	\$2,096,742
<i>Offsetting Revenues</i>	<i>(\$232,696)</i>	<i>(\$284,675)</i>	<i>(\$282,321)</i>	<i>(\$197,365)</i>	<i>(\$353,496)</i>	<i>(\$353,496)</i>
County Costs (net)	\$1,183,412	\$1,271,191	\$1,432,718	\$1,518,111	\$1,998,282	\$1,743,246

Major Services

- Provide a variety of instructional recreation activities, including arts and crafts, nature oriented classes, fitness/wellness training, lunch hour programs, youth and teen camps, special events, festivals, a performance series and general recreation programs for citizens of all ages. Increase interaction with other departments for the delivery of services.
- Implement leisure programs for special citizens, including teens, developmentally, cognitively and physically challenged individuals.
- Implement a variety of athletic programs for youth, teens and adults, to include sports leagues and camps, instructional programs and clinics, special athletic events, coaches' criminal background checks, coaches' training and player parents training.
- Strive to accommodate all interested individuals in these programs, without cut-offs, as possible within available resources in order to develop and reinforce healthy lifestyles and combat obesity and socially unacceptable behavior in both youth and adults.
- Continue to develop and promote programs for teens in order to combat encroaching incidents of gang activity and violence.
- Continue to develop a parks division within the department with which the County's developed and undeveloped parks and preserves can be constructed, managed and operated. Properties for which services are provided include: Little River Regional Park, Northern Park, Efland Cheeks Park, Fairview Park, Central Recreation Park, River Park, West Ten Soccer Center, Southern Human Services Center Trails, New Hope, Millhouse, Twin Creeks and Hollow rock properties.
- Provide for citizens a Program and Facilities Guide three times each year, as a means of promoting and increasing citizen awareness of all of the programs, parks and functions of the Department.
- Increase customer satisfaction by providing a Department website, affording the opportunity for mail-in registration, improving the facility reservation process, providing better service associated with reservations and more suitably identifying the County's recreation centers and offices.
- Operate the Little River Regional Park and Natural Area in conjunction with our Durham County partners.
- Manage the construction of the West Ten Soccer Center, Northern Community Park, Central Recreation restroom renovations, Fairview Park and other projects, as timing requires.

Goal

- Improve the Department's ability to manage the construction, operation and conservation of developed and undeveloped park and preserve lands.

Objectives

Parks and Recreation - continued

- Recruit, hire and train personnel, both full and part time with the essential experience and education required to manage park operations as well as the support functions required.
- Participate in the planning and development process for new parks and preserves.
- Continue to evaluate and select equipment and materials necessary to carry out essential tasks.
- Assess and evaluate products and procedures available for development and use while planning for the operation and maintenance needs for current and future parks.
- Manage the construction projects scheduled to begin during this fiscal year or continuing through this fiscal year: Northern Park, Fairview Park and West Ten Soccer Center.
- Provide in-house mowing and/or operations at New Hope, Millhouse, Twin Creeks, River Park and Hollow Rock properties.
- Operate Northern Park, Efland Cheeks Park, Central Recreation Park, Fairview Park, Little River Park, West Ten Soccer Center

Goal

- Continue to improve Customer Service

Objectives

- Provide adequate access for disabled persons to all recreation centers.
- Properly identify all recreation centers and developed parks and preserves.
- Assist with set up and breakdown for facility reservations. Assist as may be required for athletic reservations.
- Monitor and evaluate reservation management procedures.
- Continue to provide building improvements at the Central Recreation Center through remaining capital funding. (i.e. Installation of smoke and fire alarms, west side drainage improvements, handicapped parking, sun/rain awnings at doorways, bleacher replacement, etc.)
- Provide customers with the opportunity to pay for services with credit cards through the software module associated with RecTrac, our registration and reservation software.
- Work with managers in the re-drafting of ordinance language and related policies affecting the use of parks and recreation properties.

Goal

- Provide comprehensive opportunities in the delivery of Recreation Programs and Services.

Objectives

- Provide recreation and athletics programs for people of all ages, interests and abilities.
- Increase opportunities in athletics, in particular with the formation of adult leagues and activities.
- Provide a "Performance Series" including the sixth annual Gospel Festival, sixth annual Jazz Festival, fourth annual Community Theatre Program and fourth Annual Bluegrass Festival.
- Continue to develop and market the "Arts Studio" at the Northern Human Services Center.
- Identify area facilities, which may be available for use.

Parks and Recreation - continued

- Assist Chapel Hill Parks and Recreation with the year 'round Special Olympics Program.
- Work with Orange County Schools in the operation of Tennis courts for public use and recreation programs and lessons.

Goal

- Operate The Little River Regional Park and Natural Area

Objectives

- Monitor Group Camping activity.
- Renovate, repair and stabilize identified trail sections.
- Work with Durham County and a consultant to develop a Management Plan and accompanying Master Plan.
- Deconstruct the Laws House.
- Close discussion on equestrian trails.
- Continue to implement environmental programming.
- Develop interpretive signage throughout the park.
- Plan and implement Pack House improvements.
- Re-chink large tobacco barn/maintenance shed.
- Continue to plan and implement controlled burn program.
- Archeological study - phase II

Goal

- Begin full operation of the West Ten Soccer Center. Prepare the Center for opening.

Objectives

- Continue to order equipment and supplies necessary for center operations and maintenance.
- Recruit and orient staff needed to begin full operations in August or September of 2008.
- Develop Public Private Partnerships.
- Develop field surfaces and field use policy using best field management practices.
- Schedule outside user groups as field conditions and available time slots allow.
- Plan and initiate concession operations.
- Plan and implement grand opening.

Goal

- Begin the full operation of Northern Community Park. Prepare the Park for opening.

Objectives

- Continue to order equipment and supplies necessary for park operations and maintenance.
- Recruit and orient staff needed to begin full operation in August or September of 2008.
- Host fourth annual Bluegrass Festival, possibly in conjunction with park opening in late September.
- Develop field surfaces and field use policy using best field management practices.
- Construct a shed for mower and equipment storage using deconstructed materials.

Parks and Recreation - continued

Budget Highlights

- Two new full year projects have been added (for West Ten Soccer Center and Northern Park,) as well as one start-up year project (Fairview Park) in order to clearly identify proposed spending for these projects. Increases in the overall Parks and Recreation requests are, for the most part, associated with these projects. Between the projects above, three new FTEs were proposed; two have been recommended—a Parks Conservation Technician I and II. A second Parks Conservation Technician I position was not recommended.
- The request for Temporary Personnel has increased over the amount approved last year due to the nature of the work for these positions. Almost all of the funds requested in this line item are for the direct delivery of services to the public. These staff open and close buildings and parks for use of facilities by the public, they provide high season mowing, maintenance and facility coverage, they teach classes, train and work with volunteers, etc. These employees are not used to fill in when full time staff is out or away. Each of these positions fills an independent program or facilities need.
- An increase in Department Supplies is requested to cover increasing costs in these items. In addition this amount covers projected increases in enrollment following current trends, from which at least 75% of direct costs are recovered through fees charged. Departmental supplies funding is also used to replace or repair materials, supplies, and facilities rented out to the public.

Planning

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Planning (General Fund)						Account: 6200
Personnel Services	\$2,131,272	\$2,279,131	\$2,281,649	\$2,434,047	\$2,411,800	\$2,408,675
Operations	\$180,151	\$193,741	\$221,589	\$192,107	\$223,800	\$223,800
Capital Outlay	\$3,180	\$1,651	\$0	\$0	\$56,975	\$56,975
Total Expenditures	\$2,314,603	\$2,474,523	\$2,503,238	\$2,626,154	\$2,692,575	\$2,689,450
Offsetting Revenues	(\$1,208,259)	(\$1,078,423)	(\$1,071,300)	(\$1,029,498)	(\$980,300)	(\$980,300)
County Costs (net)	\$1,106,344	\$1,396,099	\$1,431,938	\$1,596,656	\$1,712,275	\$1,709,150

Major Services - Administrative/GIS division

- Develops plans to implement BOCC Goals
- Provides primary service as planning intergovernmental coordination liaison with Chapel Hill/Carrboro, Hillsborough, Durham, Mebane, Triangle J and surrounding counties.
- Coordinates planning activities with school districts.
- Provides countywide internal service function to other departments with socio-economic and demographic data and GIS mapping.
- Manage and assists in intradepartmental objective achievement.
- Manages interdepartmental collaboration.

Committees /Task Forces/Teams/Work Groups

1. Addressing Project
2. Affordable Housing Bond
Project Review & Selection
Committee
3. AGRI-BUSINESS
4. Business Climate Work Group
5. Churton Street Corridor
6. Durham-Chapel Hill-Orange
Work Group
7. Durham Tech Satellite Campus
8. Economic Development District
(EDD)
9. Efland/Mebane Small Area Plan
Task Force
10. Fairview Park Master Plan
11. Hillsborough/OC Strategic
Growth Plan Phase II
12. LSMT [Land Services
Management Team]
13. NCACC – Manufactured
Housing Task Force Committee
14. NCDOT [North Carolina
Department of Transportation]
15. Northern Human Services
Center & Northern Park
16. Orange County Economic
Summit Infrastructure Work
Group
17. Orange Co./Hillsborough Comp.
Stormwater Mgmt.
18. Pickard Mtn. Eco-Institute
19. Rogers Road Area & Greene Tract
from Eubanks Road
20. Rural Economic Development Districts
21. Small Business Work Group
22. Solid Waste Operations
Center/Transfer Station
23. Sportsplex/Senior Center
24. TDR Task Force
25. Triangle J Council of Governments
Smart Growth Task Force
26. Triangle Area Rural Trans. Planning
Org. (Triangle Area RPO)
27. Triangle Leadership Database
28. Twin Creeks
29. US Census Bureau
30. Upper Neuse River Basin Assn.
(UNRBA)
31. Web Redesign Project Steering
Committee

Planning - continued

Major Services - Comprehensive Planning Division

- Prepares/updates elements of the Comprehensive Land Use Plan.
- Prepares and amends functional long- and short-range plans and special studies.
- Provides technical assistance to governing and advisory boards concerning comprehensive planning issues in Orange County.
- Coordinates/conducts joint meetings with appropriate departments during the preparation and amendment of functional long- and short-range plans and special studies.
- Coordinates with other County Departments and Divisions on ordinance and/or policy preparation/amendment required to implement the Comprehensive Plan.
- Reviews project applications for compliance/consistency with the Comprehensive Plan and Land Use Plan.
- Provides assistance to citizens with answers to questions relating to land use and comprehensive planning in the County.

Major Services - Current Planning Division

- Provide technical assistance to governing and advisory boards concerning land use and regulatory issues in the County.
- Review project applications for compliance with land development ordinances and approved plans.
- Administer the Flood Damage Prevention Ordinance to minimize public and private losses due to flood conditions in specific areas of the County.
- Issue zoning permits, conducts zoning site inspections associated with either new construction or alterations and use changes to existing structures and sites.
- Interact with all county divisions and general public regarding investigation of Zoning Ordinance, Subdivision Regulations, Environmental Impact Ordinance and Flood Damage Prevention Ordinance violations.
- Enforce the Statewide Watershed regulations to ensure compliance with watershed overlay district requirements.
- Coordinate activities with Environmental Resource and Conservation Department to preserve open space, natural areas, and wildlife corridors in the County.
- Coordinate with Economic Development Department to facilitate review of projects within the County's Economic Development Districts.
- Preparation of ordinances and policies to implement the Comprehensive Plan.
- Provide reports to Boards and other departments concerning subdivision and building development patterns within the County.
- Coordination of infrastructure improvements (water/sewer provision, landscaping, proposed street patterns, open space networks, utility provision) during the development process.
- Administer Environmental Impact Ordinance.
- Perform Courtesy Review of projects for Hillsborough, Durham, Chapel Hill, Carrboro and informal review of projects in Mebane.
- Provide assistance to the general public regarding zoning, subdivision, floodplain administration and environmental impact.

Planning - continued

Major Services - Erosion Control Division

- Administer the erosion control programs to insure compliance with erosion and sediment control standards countywide (includes Hillsborough, Chapel Hill, Carrboro and a portion of Mebane in Orange County).
- Administer Stormwater ordinance for lands within the Neuse.
- Administer Riparian Buffer Rules for lands within the Neuse.
- Implement surface water classification/stream identification for zoning/subdivision ordinance requirement.
- Administer Phase II NPDES permit requirements for Town of Hillsborough.
- Coordinate with NC Forestry Service to protect surface water and stream buffers.
- Provide public assistance with any Stormwater/Erosion Control issues.

Major Services - Building Division

- Review plans, issue permits, conducts inspections, in the trades of building, mechanical, electrical, and plumbing systems associated with new construction and alterations to existing buildings, to achieve compliance with and enforce the North Carolina State Building Codes.
- Interact with all county divisions on matters of Building Code issues,
- Respond to the general public regarding investigation of code violations.
- Conducts safety inspections of schools and child/adult care facilities.
- Increase customer service through use of field pen tablets which will connect 'automatically' a code section with each inspection 'turn-down' Additionally, will offer use of drawing program to allow inspectors to sketch useful diagrams to further communicate with customers in field.
- Increase customer service through use of GPS enabled field pen tablets which will capture the location of all buildings (commercial and residential)
- Post Occupancy Load in all assemblies in the unincorporated areas of Orange County and the Town of Hillsborough.
- Identify and post as 'Condemned', all unsafe structures in the unincorporated areas of Orange County and the Town of Hillsborough.

Objectives - Administrative/GIS Division

- Analyze and study various county initiated projects from a planning perspective.
- Analyze and study private sector applications.
- Analyze and study proposals from local and county governments.

Outcomes

- Prepares functional plans and special studies and provide assistance to governing and advisory boards concerning land use issues in the county.
- Provides graphics/GIS support to department staff.
- Adopt action plans.
- Adopt amendments or new regulations.

Planning - continued

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Estimated	2007-08 Projected
Prepare & distribute Public Hearing agendas	6	6	5	6
-Quarterly Public Hearing	4	4	3	4
-JPA Public Hearing	2	2	2	2
-Other Public Hearings	2	1	2	2
-Other Committees	30	34	33	35
-Other local government meetings	15	15	14	18

Objectives – Comprehensive Planning Division

- To prepare and amend functional long- and short-range plans and special studies as well as provide assistance to governing and advisory boards concerning issues related to long-range planning in Orange County.

Outcomes

- Manage/coordinate Comprehensive Plan Update Process, which is to be completed this fiscal year.
- Upon adoption by the BOCC, coordinate the implementation of the Comprehensive Plan.
- Manage/coordinate the implementation phases of Small Area Plans including: NC 57 Speedway Area, Efland-Mebane, Hillsborough-Orange County Strategic Growth Plan, and Eno.
- Coordinate with the Zoning Division to distribute first-class mail notification and develop Public Hearing presentations for Land Use Element and Zoning Map amendments.
- Continue to analyze impacts of growth and development to inform Commissioners and interested citizens of its impacts.

Note: With the approval of the Comprehensive Planning Division's request to add hours to a currently funded part-time permanent position (from 21-hrs per week to 40-hrs per week), several additional transportation planning related outcomes and measures can be added.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budgeted	2007-08 Estimated	2008-09 Projected
Develop process to update Comprehensive Plan	Underway	Complete			
County Profile (Data) Element		Underway	Complete	Complete	
Management/Coordination of Comprehensive Plan Elements	Underway	Underway	Underway	Underway	Complete
Comprehensive Plan Implementation					Underway
Small Area Plan Implementation					Underway
Prepare & distribute advisory board agendas	59	65	65	65	65
Planning Board	16*	20*	22*	26*	20
Orange Unified Transportation Board	2**	12	12	14	12
Ordinance Review Committee	8	8	8	8	8
Other Committees	19	28	28	38	38

*Includes quarterly public hearings and special meetings for Comprehensive Plan.

**1st Mtg. in May 2006

Planning - continued

Objective - Current Planning Division

- Responsible for writing and enforcing land use regulations that are designed both to protect the natural environment and to affect the physical development of lands within the Orange County zoning jurisdiction.

Outcomes

- Comprehensive Plan – As part of the Comprehensive Plan amendment process the rewriting of the Zoning Ordinance, Subdivision Regulation, Environmental Impact Ordinance and the Economic Development.
- Rural Character Preservation – Through targeted amendments (buffer revisions, open space and density revisions) of the Flexible Development and Conventional Subdivision regulations Rural Character Preservation can be preserved and enhanced.
- Watershed Protection – Density revisions in the Upper Eno as well as other watersheds will promote stronger watershed protection. Additionally, implementation of the Neuse River Basin rules mandated by the state will assist in stronger watershed protection.
- Drainage and Stormwater Management – Primarily addressed through the implementation of the Neuse River Basin rules. Transfer of development rights can be tailored to assist in this area.
- Transfer of Development Rights – A new program designed to guide development through creative and legally binding documents whereby conservation and development are mutually promoted.
- Sustainability – limited impact on this area through current planning.
- Analysis of Impacts of Growth and Development – Through better data handling software staff will be able to develop trend data to better inform Commissioners and interested citizens of the impacts of growth and development.
- Accela Software -- Fully implement software to enhance workflow in the division.
- Create Rural Enterprise provision in Zoning and Subdivision Regulations.
- Efland Small Area Plan – Integrate recommendations of the Committee into current Zoning Ordinance and Subdivision Regulations.
- Smart Growth Initiative – Integrate recommendations into current ordinance and regulations.

Measures

Customer Service and Permit Reviews

	2005-06 Actual	2006-07 Actual	2007-08 Estimated	2008-09 Projected
Customer Service (walk-in, telephone)	7000	5190*	5122	5300
Zoning Approval for Building Permits	675	649	484	475
Home Occupation Permits	8	0	4	4
Environmental Impact Ordinance Reviews	2	4	3	5
Subdivision Field Inspections (New Measure)	75	48	58	65
Zoning Compliance Permit Field Inspections	*	439	800**	750

*Letters, faxes, emails removed from measure.

**Some projects require multiple inspections (i.e., foundations).

Planning - continued

Subdivision Plans/Plats and Exempt Plats

	2005-06 Actual	2006-07 Actual	2007-08 Estimated	2008-09 Projected
Total Plats & Plans Reviewed	199	149	207	174
Plats Reviewed	168	123	155	126
Major Plats	2	5	6	6
Minor Plats	64	42	60	50
Exempt Plats	102	76	89	70
Subdivision Plans Reviewed	31	26	52	48
Major Plans	2	7	6	6
Minor Plans	29	19	46	42

Floodplain Management

	2005-06 Actual	2006-07 Actual	2007-08 Estimated	2008-09 Projected
Letter of Map Amendments	3	2	7	3
Elevation Certificates	0	4	78	5
Elevation Determination	27	40	31	35
Map Information Queries	48	101	82	90
Training Seminars	2	2	2	2
No Rise Certifications	0	0	1	2
Letter of Map Revisions	0	0	2	1

Ordinance and Regulation Amendments

	2005-06 Actual	2006-07 Actual	2007-08 Estimated	2008-09 Projected
Unification of Land Development Code		Ordinance Review Committee		
Stream Buffer Text Amendments		Public Hearing	Public Hearing	Adoption
Economic Development District Text Amendment			Public Hearing/Adoption	
Stream Classification Text Amendment		Public Hearing	Public Hearing	Adoption
Zoning Enforcement Text Amendment			Public Hearing/Adoption	
Master Telecommunications Plan	Suspended	Suspended	Suspended	Public Hearing/Adoption

Planning - continued

Transfer of Development Rights Amendment	Study	Study	Study	Public Hearing/ Adoption
Comprehensive Plan Zoning Ordinance Amendments		Study	Public Hearing	Adoption
Rural Character/Farmland Amendments	Suspended	Suspended		Public Hearing
Flood Damage Prevention Ordinance Amendments	Public Hearing	Adopted	Revision Adopted	
Rural Enterprise Amendments		Public Hearing		
Efland Area Zoning Map/Text Amendments		Study	Public Hearing/ Adoption	
Signage Text Amendments		Public Hearing	Adoption	
NC 57 Text Amendments		Public Hearing	Recommendation	Adoption
Revision to EDD Design Manual			Public Hearing	
Landscape Ordinance Amendments				Public Hearing

Board of Adjustment Cases and Zoning Atlas Amendments

	2005-06 Actual	2006-07 Actual	2007-08 Estimated	2008-09 Projected
Special Use Permits	2	5	5	5
Variance/Appeals	3	3	5	5
Zoning Map Amendments	0	2	2	2

Zoning Enforcement

	2005-06 Actual	2006-07 Actual	2007-08 Estimated	2008-09 Projected
New Complaints Received	187	150*	80	70
Cases Successfully Closed	140*	90*	60	50
Number of Site inspections Performed	450	600**	200	100
Civil Penalties Pending	0	28	5	5
Cases in Court	2	15	2	2

*Several cases were over two (2) years old and were resolved with little additional enforcement expenditures.

**Included field inspections to verify compliance of building projects that are now tracked under Customer Service and Permit Reviews.

Planning - continued

Advisory Board Agenda Preparation and Distribution

	2005-06 Actual	2006-07 Actual	2007-08 Estimated	2008-09 Projected
Prepare & distribute Advisory Boards' agendas	66	60	75	
Planning Board/QPH	20	20	20	20
Board of Adjustment	5	9	10	10
Ordinance Review Committee	8	0	4	5
Other Committees and Studies	12	12	10	10
BOCC Items	12	12	18	24

Objectives - Erosion Control Division

- Administer the erosion control program to insure compliance with erosion and sediment control standards.
- Administer the Stormwater ordinance.
- Administer the Riparian Buffer Rules for lands within the Neuse.
- Issue and monitor NPDES permits for general construction.
- Represent county interest as stakeholders
- Clean Water Education Partnership (CWEP) Steering Committee
- Administer sedimentation and erosion control for Chapel Hill, Carrboro and Hillsborough, per NPDES Phase II requirements.

Outcomes

- Within 30 days of application, issue land disturbing permits for development activities when erosion control plans comply with standards.
- Inspect all erosion control devices to insure proper installation and function.
- Reduce nitrogen levels by 30% for new development in Neuse River Basin.
- Restore/protect Riparian Buffers in the Upper and Lower Eno, Little River and Flat River Watersheds.
- Begin reviewing all planned disturbances. There is no lower threshold in University Lake, Cane Creek and Upper Eno Watersheds.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Estimated	2008-09 Projected
Erosion control plans reviewed	82	61	70	71	100
Rural	60	35	42	40	40
Urban	8	20	11	21	40
Intense Urban	13	6	12	10	10
Grading permits issued	82	61	70	71	100
Rural	60	35	47	40	40
Urban	8	20	11	21	40
Intense Urban	13	6	12	10	10
Stormwater Management Plans	0	0	1	1	1
Inspections conducted	2,000	1,914	1,500	1,600	1,600
Surface Water ID	N/A	99	56	90	90

Planning - continued

Total Permitted Erosion Control Projects

		FY 2007-08
Total Project Acres	965	through 3 rd quarter
Total Acres Disturbed	182	through 3 rd quarter
Surface water identification, stream sites	62	through 3 rd quarter

Actual Land Disturbance Of Less Than 10,000 Square Feet

	FY 05-06 Actual	FY 06-07 Actual	FY 07-08 Estimated	FY 08-09 Projected
University Lake Watershed	54 projects	60 projects	60 projects	60 projects
Cane Creek Watershed	8 projects	10 projects	10 projects	15 projects
Upper Eno Watershed	19 projects	20 projects	20 projects	35 projects

Investigated and resolved 16 of 20 complaints in 2004.

Investigated and resolved 41 of 45 complaints in 2005.

Investigated and resolved 21 of 21 complaints in 2006.

Investigated and resolved 7 of 7 complaints in 2007.

Objectives - Building Division

- Issue permits, review residential and commercial plans, conducts inspections, building, mechanical, electrical, and plumbing systems associated with new construction and alterations to existing buildings both commercial and residential.
- Enforce the application of the Building, electrical, plumbing and mechanical codes in order to protect the public's life, health and welfare in the built environment.
- Interact with all county divisions and general public regarding code questions, code changes and investigation of code violations.
- Conduct safety inspections of schools, group care homes and child/adult care facilities.
- Inspect commercial facilities for ABC permits.
- Post occupancy loads in restaurants and other assembly occupancies.
- Implement International Building Codes.
- Expand use of permit and inspection software.
- Maintain Continuing Education for all trades through providing in-house training and attending off site training.
- Provide training of Inspections staff in Green Building certification programs.

Outcomes

- Reduce paper usage by going paperless in field inspections, through use of pen tablets.
- Implement International Building, Electrical, Plumbing, and Mechanical codes
- Implement Education of builders, citizens (owner builders) of International codes (State Building Codes).
- Issue building permits for building, electrical, plumbing and mechanical systems.
- Provide plan review of all residential permit applications; work with applicant until project is approved.
- Increase ISO rating for residential citizens through residential plans review, increased inspections staff and educational sessions.

Planning - continued

- Provide plan review of all commercial permit applications, assuring all relevant codes and laws are complied with before approval
- Conduct inspections of all new construction and alterations to existing buildings within 48 hours of receipt of inspection request.
- Issue Certificates of Occupancy or Certificates of Compliance at the completion of all projects
- Maintain records and provide reports on building activities.
- Provide reporting for activities with inspection and permit software.
- Inspect 100% of the schools two times per year and child/adult care facilities annually.
- Inspect 100% of commercial facilities for ABC permits.
- Post occupancy loads in 100% of restaurants.
- Continue staff training of International Building Codes.
- Conduct seminars for public and builders.
- Maintain electronic connections to customers alerting them of:
 - Impending permit expiration
 - Permit approval
 - Permit fees
 - Inspection results
- Maintain project files to archived status.
- Take Green Building certification training in order to further implementation of Green Building requirements.

Measures

INSPECTIONS DIVISION ACTIVITY AND REVENUE ESTIMATES FOR BUDGET YEAR 2008/2009

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Budgeted	2007-08 Estimated	2008-09 Projected
Permits issued	4,015	3,649	3,754	3,659	3,400	3,570	3,200
Building	985	864	953	914	825	891	800
Electrical	1,311	1,226	1,302	1,293	1,225	1,353	1,250
Plumbing	1,006	900	908	870	1,020	800	700
Mechanical	713	602	591	579	450	527	500
Inspections conducted	17,775	18,239	18,726	18,222	18,500	17,000	16,590
Number of required Inspections per NEWSF permit **	19	19	19	20	20	20	20
Complaint/Inquiries	69	98	31	32	25	25	25
Incoming/outgoing calls/day	247	260	270	288	300	288	300
Commercial plan review	173	267	102	120	130	296	240
New single family	447	405	363	370	375	300	290
New mobile home	30	38	22	33	20	18	20
Replacement mobile home	60	92	38	35	21	21	10

Planning - continued

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Budgeted	2007-08 Estimated	2008-09 Projected
Schools inspected	27	27	27	27	27	28	28
Child care facilities inspected	6	6	7	4	4	8	9
Adult care facilities inspected	3	3	5	4	4	6	6
Commercial facilities for ABC licenses inspected	6	5	0	7	5	15	10
Occupancy loads posted in restaurants	6	5	2	6	5	3	3

Initiatives

- Provide residential and commercial plans review for 100% of residential applications within 2 days / 1 week respectively.
- Proactive communications program between Department and builders/citizens, including conducting seminars/classes on code updates and interpretations.
- Preparing and mailing informational flyers/brochures to builders/clients.
- Train and implement International Building, Electrical, Plumbing and Mechanical Codes.
- Increase reporting tools with in Permits Plus and Inspect Plus.
- Coordinate with I.T. to provide credit card availability to permit holders for payment of permit/impact fees and other Planning Department fees.
- Provide increased customer service, thorough web interaction. Allowing more permit information available through Internet, allowing inspections requests to be processed over Internet.
- Increase customer service through use of field pen tablets which will connect 'automatically' a code section with each inspection 'turn-down' Additionally, will offer use of drawing program to allow inspectors to sketch useful diagrams to further communicate with customers in field.
- Offer 'How to' series of seminars for public such as: 'How to install a Sealed Crawlspace, 'Building with engineered wood.'
- Fulfill Continuing Education requirements for all Inspections staff (33 classes)
- Obtain teaching certification in order to provide some of the C.E. credits in house.
- Conduct (1 hour) in house code seminars each workweek.
- Capture GPS points for EMS – 911 response maps.

Program initiatives - within the Planning & Inspections Department (Administrative/GIS, Comprehensive Planning, Current Planning, Erosion Control and Building Divisions) include:

BOARD OF COUNTY COMMISSIONERS GOALS FOR 2004-2005

PRIMARY RESPONSIBILITY

- Adequate Public Facilities (APF) and Phased Growth
- Comprehensive Plan
- Cooperative Agreements
- Drainage and Stormwater Management
- Economic Development Districts
- Efland/Mebane Small Area Plan
- Growth and Development Impacts Analysis
- Public School Impact Tax/Fee
- Regional Transportation Planning

Planning - continued

- Rural Character Preservation Regulations
- Telecommunications Towers
- Transfers of Development Rights

SECONDARY & SUPPORT RESPONSIBILITY

- Affordable Housing
- Lands Legacy Program
- Natural and Cultural Resources
- Shaping Orange County's Future
- Sustainability
- Wastewater Treatment Management Program
- Water Resource Quantity and Quality
- Watershed Protection

Administration/GIS

- Choreograph the completion of other Comprehensive Plan elements
- Implement Development Permit software for all functional divisions
- Fee Schedule Changes in Planning and Building
- Continue development of Orange County Information Exchange Team (OCIET)
- Increase Public Access to GIS data
- Progress further with intergovernmental coordination
- Use of Presentation Technology with BOCC agenda
- Adopt Hazard Mitigation Plan
- Master Telco Plan adoption
- Finalize City of Durham cooperative planning agreement
- Finalize City of Mebane land use planning initiatives

Comprehensive Planning

- Research, analyze and adopt the updated Orange County Comprehensive Plan Land Use Element
- Develop Ordinances revisions, including a Unified Development Ordinance, for implementation of the Comprehensive Plan
- Comprehensive Plan Land Use and Transportation Element development and implementation
- Efland/Mebane Small Area Plan
- Orange County/Hillsborough Coordinated Transportation Planning Program

Current Planning

- Unified Development Ordinance RFF development
- Text Amendment to implement Efland Small Area Plan
- Text Amendments to implement the NC 57 Rural Economic Development District
- Develop Fiscal Impact Study partially done in 2001 but with additional department service analysis necessary
- Sustainability Program
- Water Resource/Zoning Linkage/Subdivision Linkage
- Begin organization of material for Unified Development Ordinance (UDO)
- Create Rural Enterprise provisions in the Zoning and Subdivision Regulations
- Implement Zoning/Subdivision map and text amendments to support LUE update.

Erosion Control

Planning - continued

- Issue National Pollutant Discharge Elimination System (NPDES) permits on behalf of Division of Water Quality (DWQ)
- All division personnel certified by State of North Carolina to establish ephemeral/intermittent point of county surface waters.
- Develop Stormwater Plan for Town of Hillsborough to enforce Neuse Rules within Hillsborough municipal limits and extraterritorial jurisdiction.
- Implement countywide stream buffers for first order streams per Neuse Rules.
- Provide assistance to public to resolve Stormwater/Erosion problems.

Building

- Provide residential plans review for 100% of residential applications
- Maintain current ISO rating through residential plans review
- Proactive communications program between Department and builders/citizens, including conducting seminars/classes on code updates and interpretations.
- Preparing and mailing information flyers to builders/clients.
- Upgrading field inspection and development restriction monitoring.
- Train and implement new International Building Codes.
- Public outreach seminars with Green Building techniques and certification programs.

Budget Highlights

- Personnel Services increase includes an FTE increase for a Planner to position to 1.0 FTE (\$23,469).
- Capital Outlay for 2008-09 (\$56,975) includes the replacement of two vehicles and a Ruggedized, GPS-enabled, field laptop for a Zoning Enforcer.

Public Works - Sanitation

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended Account: 3410
<i>Public Works - Sanitation (General Fund)</i>						
Personnel Services	\$769,616	\$836,727	\$0	\$0	\$0	\$0
Operations	\$961,219	\$910,901	\$0	\$0	\$0	\$0
Capital Outlay	\$3,817	\$300	\$0	\$0	\$0	\$0
Total Expenditures	\$1,734,652	\$1,747,928	\$0	\$0	\$0	\$0
<i>Offsetting Revenues</i>	<i>(\$56,440)</i>	<i>(\$35,678)</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
County Costs (net)	\$1,678,212	\$1,712,250	\$0	\$0	\$0	\$0

*This division was transferred to the Solid Waste Enterprise Fund beginning FY 2007-08.

Public Works - Buildings and Grounds

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended Account: 3400
Public Works - Buildings and Grounds (General Fund)						
Personnel Services	\$1,575,318	\$1,535,695	\$1,667,446	\$1,766,828	\$1,842,402	\$1,858,902
Operations	\$1,267,379	\$1,381,365	\$1,936,695	\$1,915,158	\$3,226,859	\$2,929,405
Capital Outlay	\$14,392	\$1,956	\$0	\$12,000	\$396,308	\$131,790
Total Expenditures	\$2,857,089	\$2,919,017	\$3,604,141	\$3,693,986	\$5,465,569	\$4,920,097

Major Services

- Maintain buildings and facilities for 43 County-owned and 6 leased properties (FY 2008/09) – electrical, heating/ventilation/air conditioning (HVAC), painting, plumbing, carpentry, etc. Services are provided through use of in-house staff and/or outside vendors as required.
- Assist in planning, designing and performance and/or administration/contract management of renovation work and new construction, including landscaping, etc.
- Provide grounds care services (mowing, trimming, mulching, tree and shrub care, etc.) for approximately 175 acres of County-owned properties including approximately 49 acres of landscaped areas.¹
- Maintain road signs for all State maintained roads in the County.
- Provide inclement weather services (sanding, ice melt, snow removal, brine application, storm debris cleanup and removal).
- Provide daily custodial services at 28 buildings, and periodic floor care for an additional three facilities. Provide custodial supplies for additional locations, including Jail, Carr Mill Mall dental clinic, Homestead and Efland Community centers. Provide contract administration for Seymour Center custodial contract.
- Provide support services for sound system operation and maintenance and meeting set and up and break down for County government meetings.
- Manage service contracts (elevator maintenance, pest control, alarm inspections, utilities management, etc.)
- Provide departmental services (moves, furniture assembly, hanging of items, etc.).

Goal

- To maintain clean, safe, comfortable and reliable buildings and associated infrastructure used by our customers – Orange County citizens and employees.

Objectives

- To minimize the number and complexity of corrective maintenance services required at County buildings and facilities through aggressive preventative maintenance programs.
- To reduce consumption of utility services (electricity, water, natural gas, propane, fuel oil).

¹ Does not include any increases that may result from addition/expansion/modification of activities at Fairview Park, Efland Cheeks Community Park, McGowan Creek Preserve, Little River Regional Park, Cedar Grove Park, Blackwood Farm or Cate Farm properties.

Public Works - Buildings and Grounds - continued

Outcomes

- Complete approximately 6,400 customer-generated service requests and in-house-generated work orders by the end of FY 2007-08. The following major projects have been completed or will be in progress by the end of FY 2007-08:
 - Animal Control – repairs to building façade
 - Animal Shelter – application of epoxy floor coating in animal contact areas
 - Court Street Annex – exterior painting
 - New Courthouse – assistance for implementation of voice over IP by court system
 - Historic Courthouse – replaced central heat pumps
 - Dickson House – wood siding repairs; exterior painting
 - Government Services Annex – exterior painting
 - Clerk of Courts Annex – installed intruder alarm system
 - Northern Human Services Center – new well placed in service
 - Southern Human Services Center – Health Department exam room expansion and improvements;
 - Jail – complete interior painting of 1997 addition;
 - Jail – plumbing fixture upgrades in 1997 addition;
 - Jail – replacement of chiller and two rooftop package units;
 - Jail - lighting upgrades for energy reduction (replaced T-12 fluorescent bulbs and ballasts with more efficient T-8's)
 - Northside complex – renovations for Work First program, including computer lab set-up
 - Northside 1 & 2 – installation of intruder alarm system
 - Orange Enterprises (former) – assisted in set-up of building for use by DSS (Toys for Tots), Elections (voting equipment & related storage), IT (temporary computer storage)
 - Richard E. Whitted Human Services Center – elevator modernization
 - Richard E. Whitted Human Services Center – power assisted door opener installation (six entrances)
 - Central Recreation building – restroom improvements; accessibility improvements
 - Sheriff Department – exterior painting
 - Skills Development Center – installation of intruder alarm system
 - Meadowlands Annex – Installed/upgraded fire and intruder alarm systems
 - Gateway Center occupied – full responsibility for utilities and custodial service, limited responsibility for maintenance during year 1 due to leased space and warranty for new systems.

Public Works - Buildings and Grounds - continued

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
County-owned Buildings					
• # of buildings	35	36	39	37	43
• Total area (gross square feet)	406,709	431,709	515,700	454,557	689,435
• Landscaped area (acres)	47	47	TBD	47	TBD ²
County-leased Buildings					
• # of buildings	11	10	10	11	6 ³
• Total area (sq. ft.)	38,850	27,610	29,810	50,458	38,146
• Landscaped area (acres)	1.6	1.6	1.6	1.6	TBD
Buildings and Facilities Repair and Maintenance Service Requests					
• Total received/generated	5,770	5157	6,500	6397	6717
• Percent completed within:					
○ Less than 1 hour	11%	10%	25%	15%	20%
○ 1 to 4 hours	69%	68%	60%	63%	60%
○ More than 4 hours	20%	22%	15%	22%	20%
• Emergency service requests responded to within 30 minutes	97%	98%	95%	98%	100%
Custodial Services					
• Total area provided with custodial services (GSF)	279,200	304,200	361,900	327,048	469,445
• Total number of restrooms	106	110	116	115	TBD
• Total desk-side trash cans emptied daily	1,360	1,400	1,500	1,600	TBD
• Total number of meeting set-ups			50	50	50
Road Signs					
• Total number of sign work orders completed	304	115	375	140	140
• Number of inspections performed during the fiscal year	3	4	4	4	4
• Signs repaired/replaced:					
○ Within 7 days of notification when sign is in stock	*	*	*	95%	100%
○ Within 45 days of notification when sign must be ordered from sign company	*	*	*	95%	100%

* Indicates data not available for, or procedures or programs not in place during that time period.

² A number of parameters related to new buildings and facilities are unknown at this time.

³ Gateway Center may convert from leased to owned in FY 2008/09. Leased space for Central Orange Senior Center (three suites) to be vacated during FY 2008/09 following completion of new Central Orange Senior Center.. Leased space at Sawyer Building to be vacated during FY 2008/09.

Public Works - Buildings and Grounds - continued

Budget Highlights:

- The increase in Personnel Services for FY 2008-09 includes a Senior Building Maintenance Technician (1.0 FTE) position, effective December 1, 2008, and a Building Maintenance Technician (1.0 FTE) position, effective January 1, 2009, related to the opening of new facilities.
- The increase in Personnel Services for FY 2008-09 also includes the conversion of a non-permanent to permanent Office Assistant I (1.0 FTE) position, effective July 1, 2008.
- The difference in the Manager Recommended budget and the Department Requested amount for Personnel Services in FY 2008-09 reflects a service delivery change of how custodial care is provided for new facilities.
- The majority of the increase in Operations for FY 2008-09 is related to custodial contract services, other professional contracts, and utilities costs for new facilities coming on-line during FY 2008-09. These facilities include the following:
 - Gateway Center (22,646 square feet) on-line March 2008
 - Public Market House on-line March 2008
 - Emergency Services building (22,069 square feet) – scheduled to go on-line during FY 2008-09
 - Central Orange Senior Center (15,000 square feet) – scheduled to go on-line during FY 2008-09
 - Gateway Office Building (46,716 square feet) – scheduled to go on-line during FY 2008-09
 - Library (23,454 square feet) – scheduled to go on-line during FY 2008-09
 - Animal Services Building (23,500 square feet) – scheduled to go on-line during FY 2008-09
 - Justice Facility (40,227 square feet) – scheduled to go on-line during FY 2008-09
 - Hillsborough Commons (56,000 square feet) – scheduled to go on-line during FY 2008/09
 - Animal Shelter, EMS-911 Center Building, Sawyer Building, Graham Building, Courts Annex Building, Purchasing & Central Services Building, existing Central Orange Senior Center (33,016 total square feet) – scheduled to go off-line during FY 2008/09
 - Government Services Annex, Government Services Center, Sheriff Department Building will be vacated for portion of FY 2008/09 for renovations but will be reoccupied during FY 2008/09. Animal Control building assumed to become storage space during FY 2008/09.
- The Capital Outlay of \$131,790 includes two (2) vehicles for the new positions, a replacement mower, and various building maintenance equipment items.

Public Works - Motor Pool

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Public Works - Motor Pool (General Fund)						Account: 3405
Personnel Services	\$310,253	\$342,709	\$351,595	\$359,948	\$363,207	\$356,441
Operations	\$67,525	\$92,643	\$203,797	\$311,808	\$604,827	\$207,873
Capital Outlay	\$0	\$0	\$0	\$11,227	\$36,750	\$36,750
Total Expenditures	\$377,778	\$435,351	\$555,392	\$682,983	\$1,004,784	\$601,064
Offsetting Revenues	(\$123,928)	(\$128,136)	(\$125,808)	(\$160,556)	(\$186,340)	(\$186,340)
County Costs (net)	\$253,850	\$307,215	\$429,584	\$522,427	\$818,444	\$414,724

Major Services

- Maintain the motor vehicles and equipment operated by the County in a safe and reliable condition.
- Provide preventive and corrective maintenance services and all State required emissions and safety inspections.
- Complete repairs to brake, electrical, electronic, suspension and heating/air conditioning systems.
- Maintain a parts and tire inventory to ensure quick service.
- Support a County fleet of over 300 vehicles, including emergency response vehicles, specialized equipment, buses, vans, heavy dump trucks, sanitation trucks, skid steer loaders and pickup trucks.
- Maintain more than 100 pieces of auxiliary equipment, including trailers, tractors, lawn mowers, vehicle mounted wheelchair lifts, animal cages and compressors.
- Operate and maintain the centralized automated fueling systems for gasoline, diesel and compressed natural gas for County-owned vehicles, motorized equipment, outside agencies and Town of Hillsborough vehicles.
- Maintain records and data for vehicles, parts inventory and centralized fueling station.
- Provide twenty-four hour/seven days per week breakdown and after hours assistance for County owned vehicles and emergency/auxiliary power generators.
- Develop and maintain an annual vehicle replacement schedule.
- Maintain a ready state for 14 emergency back-up generators, which involves preventive maintenance and monthly site visits to test the systems.

Objective

- Provide quality, timely maintenance to ensure safe and reliable transportation for all Orange County employees in the performance of their duties. Ensure safe and reliable dispensing of fuel for County, Town of Hillsborough and outside agency vehicles.

Outcomes

- 916 preventive maintenance services completed by the end of FY 2007-08.
- 1,204 corrective maintenance services completed by the end of FY 2007-08.
- Approximately 178 other services performed on County owned equipments such as generators, mowers, trailers and miscellaneous equipment
- Complete annual state emissions test and/or safety inspections on all County-owned vehicles and trailers
- Standardized preventive maintenance procedures at 5,000, 15,000, 30,000 and 90,000 mile intervals
- The County now has eight CNG and seven hybrid vehicles in service and continues to use biodiesel.

Public Works - Motor Pool - continued

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Preventive Maintenance Services	899	857	700	916	1,000
Corrective Maintenance Services	1,474	1,262	1,500	1,204	1,200
Other Services	134	122	175	178	200
TOTAL SERVICES	2,507	2,241	2,375	2,299	2,400
Miles Driven	3,220,863	3,236,090	3,075,000	3,644,336	3,800,000
Gasoline dispensed (gal) – County only	223,410	230,4236	*	235,370	247,138
Gasoline dispensed (gal) – Town of Hillsborough	45,559	43,120	44,691	45,623	47,903
Gasoline dispensed (gal) – other	6,922	9822	10,255	9292	9292
Diesel dispensed (gal) – County only	50,624	56,707	*	58,136	61,042
Diesel dispensed (gal) – Town of Hillsborough	10,021	11,729	12,480	10,982	10,982
Compressed natural gas (CNG) dispensed (GGE)	N/A	635	*	3,085	3,085
Fleet Age (% of total)					
0-5 years	*	41%	34%	44%	45%
6-10 years	*	38%	38%	35%	35%
10+ years	*	21%	28%	21%	20%

* Indicates data not available or procedures/programs not in place during that time period.

Budget Highlights:

- Personnel Services in FY 2008-09 includes the conversion of a non-permanent to permanent Office Assistant I (.50 FTE) position, effective July 1, 2008.
- The Capital Outlay of \$36,750 in FY 2008-09 includes replacement of a motor fleet vehicle, replacement of a vehicle lift, additional shelving for parts storage, and two laptop computers to enhance computerized diagnostics of vehicles.

Purchasing & Central Services

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Purchasing & Central Services (General Fund)	Account: 2400/2401/2402					
Personnel Services	\$340,685	\$381,738	\$386,657	\$411,752	\$497,443	\$497,447
Operations	\$1,574,344	\$1,724,275	\$2,509,215	\$2,737,853	\$2,400,817	\$2,400,817
Capital Outlay	\$1,857	\$6,295	\$0	\$16,661	\$0	\$0
Total Expenditures	\$1,916,886	\$2,112,308	\$2,895,872	\$3,166,266	\$2,898,260	\$2,898,264
Offsetting Revenues	(\$190,123)	(\$190,869)	(\$191,545)	(\$191,545)	(\$383,858)	(\$383,858)
County Costs (net)	\$1,726,763	\$1,921,439	\$2,704,327	\$2,974,721	\$2,514,402	\$2,514,406

Major Services

- Issue purchase orders for all goods and services costing more than \$100, and solicit bids for all items whose value collectively exceeds \$5,000.
- Administer capital projects as identified in the Capital Improvements Plan (CIP).
- Maintain fixed asset records and dispose of assets at the end of their useful County life.
- Review contracts to ensure compliance with County policies.
- Coordinate space allocations and leases including administering all leases with and for the County, drafting leases for attorney review and for Board of Commissioner approval.
- Administer the telephone system, analyzing system needs and making changes as necessary.
- Maintain data and bill departments for telephone services, duplicating, postage and central stores.
- Provide telephone support, including answering incoming calls not routed through the automated attendant, and training all employees in the use of the phone system.
- Administer the contract with Orange Enterprises, who provides mail and courier services to County Departments, effective December 1, 2005.
- Produce I.D. cards for all County employees.
- Maintain insurance policies as appropriate for County assets and business exposures.
- Convene and provide support to the County's Risk Management Team, comprised of representatives from County Departments.
- Provide technical assistance for such things as:
 - Fax machine installation and troubleshooting for various locations at which Central Services equipment is installed;
 - Copier troubleshooting and calls for service (nine copiers in various County buildings)
- Maintain a store room for frequently used office and computer supply items;
- Maintain inventory control system for central stores items.
- Administrative account in which lease amounts for the following properties are budgeted:
 - Contribution for lease at Carrboro Plaza to provide a Driver License Bureau office in southern portion of County.
 - Gateway Center; Occupants: Register of Deeds, Land Records, Tax Assessor, Revenue
- Note: The following leased facilities are included in departmental budgets:
 - Carr Mill Mall: 52% Health Department; Dental Clinic space
 - Carr Mill Mall: 48% Courts; Public Defender space
 - Meadowlands senior center site: Department on Aging
 - 110 N. Churton St. Hillsborough: Child Support Enforcement
 - 103 Laurel Avenue, Carrboro : Courts.
 - Cornerstone: Recreation and Parks; Parks Operations Base

Purchasing & Central Services – continued

- Building insurance is also budgeted in this account.

Objective

- Continue to implement Environmentally Preferable Products Purchasing Program and High Performance Building Standards in County purchases and building projects.

Outcome

- Products used by County departments will include an environmental standard in their specification with the intent to purchase only those products with the least environmental impact. Specific examples of products include cleaning products and other chemicals used by the County and products from paper to building materials that utilize recycled content. Buildings constructed by the County will overall have less environmental impact, both in their construction and on-going operation, than a conventionally built building.

Measures

- All buildings constructed and/or renovated by the County, or for which the County contributes a significant portion of construction costs, will be designed using elements of the High Performance Building Standards.
- All cleaning products that have environmentally sensitive alternatives are purchased for use in County buildings, to the extent feasible.

Objective

- To continue pursuing options that may become available in addressing space needs, as presented to the Board of Commissioners in January 2007.
- Develop implementation strategies for specific projects endorsed by the Board of Commissioners and consistent with available funding.

Outcomes

- Departments will have space needs addressed in an orderly and timely manner, thereby eliminating potential lost productivity due to overcrowded conditions.
- Advance planning will allow departments to prepare for likely disruptions, which occur during renovations of buildings and/or relocation of departments.
- Workplace safety issues can be handled more effectively in facilities that are not overcrowded.
- County financial resources will be used more efficiently by diverting lease funds toward County-owned property, resulting in a better long-term investment.

Measures

- The Space Study recommendations are implemented according to the phases outlined in the 2005 report, as updated in January 2007.

Objective

- Pursue timely development of the Central Orange Senior Center, within established budgets and timelines.

Outcomes

- Opening this facility will complete this phase of senior center development and will provide conveniently located services to all of the County's seniors.
- Transition to the new facility at the Sportsplex will eliminate annual rental payments.

Purchasing & Central Services – continued

Measures

- Commissioners approve a Construction Manager at Risk Contract that includes a Guaranteed Maximum Price for construction of the Central Orange Senior Center;
- Construction of the new facility begins and maintains momentum pursuant to the established milestones throughout the project period.

Objective

- Pursue the timely development/completion of the buildings associated with the West Margaret Lane County Campus.

Outcomes

- A substantial portion of the County's Space Plan that was first published in 2000 with revisions and updates in 2005 and 2007 will be achieved, thereby addressing long-term needs for operational space for the land services related departments and the library.

Measures

- Programming with proposed occupants of the three facilities is completed and provided to the Construction Manager at Risk in a timeframe and manner that facilitates the completion of the buildings as agreed.
- Construction of the Gateway Building is completed and occupied by the Register of Deeds, Land Records, Tax Assessor and Revenue Departments pursuant to the agreed upon timeline.

Objective

- Pursue timely development of the 9-1-1 Center on Meadowland Drive, Hillsborough, within established budgets and timelines.

Outcomes

- Achieves another component of the Space Study by providing a location for Emergency Services that will provide additional space for current operations in a location that can also offer long-term growth opportunities.

Measures

- Commissioners approve a Construction Manager at Risk Contract that includes a Guaranteed Maximum Price for upfit of the Meadowlands facility;
- Construction of the new facility begins and maintains momentum pursuant to the established milestones throughout the project period.

Objective

- Continue operating a systematic program whereby critical risk management issues are addressed, thereby minimizing the County's liability exposures.

Outcomes

- County facilities are safer for the public.
- Employees work in a safer environment.

Purchasing & Central Services – continued

- Insurance company and others who may inspect County facilities from time to time render favorable reports and no serious violations are cited.
- Employees feel connected to risk management and understand their role in ensuring its success.

Measures

- During the previous reporting period:
- No serious accidents have occurred in a County building as a result of a known unsafe condition.
- No serious County vehicle accidents involving bodily injury have occurred.
- Risk Management Team continues to address safety issues that affect County employees.

Objective

- To continue promoting the use of direct inward dial telephone numbers into County offices.

Outcomes

- Different citizens desire telecommunications services in different manners. For those who choose to directly contact the County employee they seek, the direct inward dial continues to be a major convenience.
- Enhanced customer service for those who know where they need to call and want to get there directly.
- Fewer calls coming through the switchboard allows realignment of staff time. Switchboard attendants may now cover more than just switchboard duty, which allows the department to keep up with increasing demand without adding personnel.

Objective

- To ensure that all lease renewals are presented to the Board of Commissioners for approval no less than 45 days prior to lease expiration.

Outcomes

- Leases are considered by the Board in advance of their expiration date. This provides ample discussion time for issues that may arise as a result of the renewal.

Purchasing & Central Services – continued

Budget Highlights:

- Personnel Services reflects the conversion of a previously contracted position to a full-time, Value-Added Engineer; it also reflects the addition of a new, full-time Sustainability Coordinator.
- Recommended budget reflects continuation of services.

Register of Deeds

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Register of Deeds (General Fund)						Account: 3250
Personnel Services	\$781,156	\$806,554	\$829,209	\$852,481	\$854,277	\$854,277
Operations	\$145,181	\$132,503	\$181,834	\$153,160	\$159,604	\$159,604
Capital Outlay	\$2,035	\$1,185	\$650	\$4,100	\$950	\$950
Total Expenditures	\$928,373	\$940,243	\$1,011,693	\$1,009,741	\$1,014,831	\$1,014,831
Offsetting Revenues	(\$1,837,819)	(\$1,795,134)	(\$1,948,799)	(\$1,804,888)	(\$1,836,501)	(\$1,836,501)
County Costs (net)	(\$909,446)	(\$854,891)	(\$937,106)	(\$795,147)	(\$821,670)	(\$821,670)

Major Services

- File documents presented for registration
- Index and scan all filed documents to create permanent public records
- Create permanent records of births, deaths, marriages and military discharges
- Issue marriage licenses
- Issue certified copies of public permanent records
- Respond to citizen inquiries
- Special Projects
- Customer Service

Objective

- Review each document presented for registration to ensure compliance with *NC General Statutes* and submit to Land Records for PIN (Parcel Identifier Number) assignment within five minutes of receiving the document.
- Within ten minutes of receiving the document from Land Records, complete the filing process by affixing book/page, date/time, collect and receipt.
- Index each document--names of parties, book/page, PIN and description within twenty minutes of filing (first phase of permanent record creation).
- Quality Control Check: Examine each document to ensure compliance with NC recording laws and NC Notary Public laws.
- Scan documents within four to six hours of recording; print copies for the permanent record books.
- Return all documents to designated party within 2 to 4 days of filing.
- Index births, deaths, marriages by name, book/page/date same day as received; update records with subsequent amendments as received from the State Office or Health Department.
- Issue marriage licenses and maintain permanent marriage records.
- Respond to citizens requesting certified copies of the public records as requests are received.
- Promptly and courteously assist citizens in obtaining information regarding personal and real property, vital, military discharge and notary records.
- Special Projects
 - Index, scan and label "old" birth records
 - Scan associated images of pre-1995 indexed records
 - Index and scan accounts payable and revenue records
- Assist customers timely

Register of Deeds – continued

Outcomes

- Each document was reviewed and certified to proof of acknowledgment of execution and other prerequisites to registration to ensure compliance with NC recording laws and submitted each land-related document to Land Records for PIN (Parcel Identifier Number) assignment within five minutes of presentation approximately 99% of the time.
- Completed the filing process, after document was returned from Land Records, affixed book and page, time and date, collected/receipted fee within ten minutes, approximately 97% of the time.
- Indexed document within twenty minutes of filing process approximately 96% of the time (this phase gives notice to title searchers that the document is on file).
- Each document processed by the Quality Control Supervisor within 24 hours of recording 100% of the time.
- Scanned recorded documents within three hours of recording approximately 98% of the time and printed permanent record book copies
- Returned filed documents to designated party within 2 to 4 days of filing approximately 97% of the time
- Issued marriage license within 20 minutes of application approximately 99% of the time.
- Indexed births, deaths the same day received approximately 99% of the time, marriages indexed within an hour after issuance approximately 97% of the time.
- Responded to citizens' requests courteously and timely.
- Special Projects:
 - Indexed, scanned and labeled "old" birth records
 - Scanned associated images of pre-1995 indexed records
 - Indexed and labeled associated images of indexed records pre-1985
 - Scanned and indexed accounts payable and revenue records
- Customers acknowledged and serviced as quickly as possible.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Estimate	2008-09 Projected
Deeds, Deeds of Trust, D/T Cancellations, other documents, UCCs recorded, scanned and indexed	27,000	24,951	27,206	28,744	29,313
Marriage Licenses issued	841	809	810	742	757
Births indexed	3,275	3,686	3,601	3,701	3,775
Deaths indexed	1,455	1,506	1,494	1,605	1,637
Certified copies of Vital records issued	16,367	16,649	12,150	15,223	15,523

Budget Highlights:

- The Capital Outlay of \$950 for FY2008-09 includes the purchase of a filing cabinet and a plat cabinet.
- Revenues are budgeted to decrease in FY 2008-09 due to a slower economy which has affected deeds and re-financing activity.

Sheriff

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended Account: 7100
<i>Sheriff (General Fund)</i>						
Personnel Services	\$7,149,200	\$7,495,576	\$7,531,831	\$8,115,168	\$8,295,896	\$8,112,190
Operations	\$1,173,210	\$1,231,004	\$1,357,475	\$1,539,867	\$1,726,419	\$1,472,592
Capital Outlay	\$3,366	\$20,027	\$5,700	\$38,200	\$724,200	\$360,200
Total Expenditures	\$8,325,775	\$8,746,608	\$8,895,006	\$9,693,235	\$10,746,515	\$9,944,982
<i>Offsetting Revenues</i>	<i>(\$3,134,717)</i>	<i>(\$3,402,236)</i>	<i>(\$3,170,035)</i>	<i>(\$2,690,904)</i>	<i>(\$3,225,200)</i>	<i>(\$3,225,200)</i>
County Costs (net)	\$5,191,058	\$5,344,371	\$5,724,971	\$7,002,331	\$7,521,315	\$6,719,782

Major Services

- Provide continuous 24-hour routine patrol service to the entire county.
- Respond to crimes in progress, citizen complaints and incident investigations.
- Provide security checks for homes and businesses on a 24 hour basis.
- Seek out wanted persons and serve criminal processes.
- Serve civil processes as mandated by the court.
- Provide school/community resource deputies for Orange County's high and middle schools, to prevent school violence and work with at risk students in the community.
- Operate the County Jail Facility.
- Provide courtroom security for the courts and courthouse property.
- Transport inmates to court and maintain custody of same during court trials, transport inmates to and from other jail facilities and state prisons.
- Organize community watch and crime stoppers programs, assist citizens in protecting their property.
- Conduct the D.A.R.E./C.A.R.E./GREAT programs in the county school system.
- Provide assistance to domestic violence victims, child abuse and aid crisis victims.
- Provide assistance to the elderly and handicapped, providing assistance with their care and daily checking their well-being.

Objective

Increase citizen participation into communities now not actively organized or participating in community watch programs. Involving more citizens in our efforts to reduce and prevent crime. Continue high visibility and aggressive patrol coverage through out the county to deter and prevent crime.

Outcomes

- Increase citizen awareness, participation and involvement in community watch and community policing.
- Reduce the number of property crimes by 10%.
- Reduce the number of larcenies by 15 %.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Number of OCSO Break-ins	438	309	350	428	458
Number of OSCO Larcenies	606	298	425	409	439
Number of OCSO suspicious/persons/conditions	11,597	11,641	12,200	6,739	7,200

Sheriff - continued

Crisis Division

Objective

Work in cooperation with other community agencies to empower victims of domestic violence and provide them with the resources available to prevent and remove themselves from domestic violence.

Outcomes

- The staff will continue screening all reports from the OCSO and initiate contact with victims of domestic violence with a follow-up rate of 95 %.
- The staff will provide crisis intervention and will continue to provide assistance to victims as needed.
- The staff will coordinate training sessions on victims of crime issues twice yearly.
- The staff will provide, upon request training on issues relating to victims of crime issues for other law enforcement agencies, community groups, the District Attorney's Office, Judges, Magistrates and Department of Social Services.
- Reduce incidence of domestic violence by 10%.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Number reported domestic violence incidents	3,120	2,279	2,279	2,479	2,500
Number of child abuse cases	225	444	300	454	468
Number of juvenile contacts by deputies (state law now requires juvenile contacts be reported)	10,486	22,755	21,804	22,500	22,800

Objective

Continue to involve citizens, especially parents of school age children in our drug awareness prevention programs. Encourage citizen participation in solving community problems and decrease overall incidents of crime.

Outcomes

- Respond to 100% of citizens concerns regarding neighborhood drug and crime problems
- Target and reduce repeat calls for service in the same areas by 10%.
- Continue our present level of DARE/CARE/GREAT Crime Prevention programs and sex battery /safety classes and increase student contacts by 50% through the DARE/CARE/GREAT program.
- Through our community policing program implement strategies involving citizens and law enforcement efforts to reduce street corner drug use and drug sales by 10 %.
- To continue our school resource deputy program to reduce crime and incidents of violence in our schools.

Sheriff - continued

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Number of drug arrest in targeted neighborhoods	438	324	525	525	535
Increase juvenile contacts through DARE/CARE/ GREAT Classes	14,280	22,755	22,800	22,800	30,000

Objective

Meet federal and state jail standards as mandates.

Outcomes

- Provide safe housing and security for housed federal and state inmates.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Average number of federal inmates per month	80	78	80	75	75
% of state/federal regulations, inspections and compliance met	100%	100%	100%	100%	100%
Average number of inmates per month	150	162	170	170	170

Budget Highlights:

- The increase in Personnel Services for FY 2008-09 includes six new Deputy Sheriff I (6.0 FTE) positions, effective July 1, 2008. Two (2) of these positions will be funded with Grant funds received. Other increases in Personnel Services as well as in the 12 Month Estimate are due to overtime and temporary personnel costs associated with courtroom security and patrol coverage demand.
- The increase in Operations for FY 2008-09 reflects the operational needs for the six new Deputy Sheriff I positions.
- The Capital Outlay of \$360,200 for FY 2008-09 includes weapons, IT equipment, and vehicles.
- Revenues for FY 2008-09 includes grant funds to cover the cost of two Deputy Sheriff I positions.

Sheriff - continued

Crisis Division

Objective

Work in cooperation with other community agencies to empower victims of domestic violence and provide them with the resources available to prevent and remove themselves from domestic violence.

Outcomes

- The staff will continue screening all reports from the OCSO and initiate contact with victims of domestic violence with a follow-up rate of 95 %.
- The staff will provide crisis intervention and will continue to provide assistance to victims as needed.
- The staff will coordinate training sessions on victims of crime issues twice yearly.
- The staff will provide, upon request training on issues relating to victims of crime issues for other law enforcement agencies, community groups, the District Attorney's Office, Judges, Magistrates and Department of Social Services.
- Reduce incidence of domestic violence by 10%.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Number reported domestic violence incidents	3,120	2,279	2,279	2,479	2,500
Number of child abuse cases	225	444	300	454	468
Number of juvenile contacts by deputies (state law now requires juvenile contacts be reported)	10,486	22,755	21,804	22,500	22,800

Objective

Continue to involve citizens, especially parents of school age children in our drug awareness prevention programs. Encourage citizen participation in solving community problems and decrease overall incidents of crime.

Outcomes

- Respond to 100% of citizens concerns regarding neighborhood drug and crime problems
- Target and reduce repeat calls for service in the same areas by 10%.
- Continue our present level of DARE/CARE/GREAT Crime Prevention programs and sex battery /safety classes and increase student contacts by 50% through the DARE/CARE/GREAT program.
- Through our community policing program implement strategies involving citizens and law enforcement efforts to reduce street corner drug use and drug sales by 10 %.
- To continue our school resource deputy program to reduce crime and incidents of violence in our schools.

Sheriff - continued

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Number of drug arrest in targeted neighborhoods	438	324	525	525	535
Increase juvenile contacts through DARE/CARE/ GREAT Classes	14,280	22,755	22,800	22,800	30,000

Objective

Meet federal and state jail standards as mandates.

Outcomes

- Provide safe housing and security for housed federal and state inmates.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Average number of federal inmates per month	80	78	80	75	75
% of state/federal regulations, inspections and compliance met	100%	100%	100%	100%	100%
Average number of inmates per month	150	162	170	170	170

Budget Highlights:

- The increase in Personnel Services for FY 2008-09 includes six new Deputy Sheriff I (6.0 FTE) positions, effective July 1, 2008. Two (2) of these positions will be funded with Grant funds received. Other increases in Personnel Services as well as in the 12 Month Estimate are due to overtime and temporary personnel costs associated with courtroom security and patrol coverage demand.
- The increase in Operations for FY 2008-09 reflects the operational needs for the six new Deputy Sheriff I positions.
- The Capital Outlay of \$360,200 for FY 2008-09 includes weapons, IT equipment, and vehicles.
- Revenues for FY 2008-09 includes grant funds to cover the cost of two Deputy Sheriff I positions.

Department of Social Services

Summary

	2005-06	2006-07	2007-08	2007-08	2008-09	2008-09
	Actual	Actual	Original	12-Month	Department	2008-09 Manager
	Expenditures	Expenditures	Budget	Estimate	Requested	Recommended
By Program (General Fund)						
Administration	\$1,328,365	\$1,580,803	\$1,921,984	\$2,925,606	\$2,776,115	\$2,658,865
Children/Family Services	\$4,079,836	\$4,359,576	\$4,633,724	\$4,750,696	\$4,787,373	\$4,780,350
Economic Services	\$3,234,516	\$3,649,680	\$4,111,212	\$3,981,131	\$4,216,461	\$4,141,290
Public Assistance	\$4,946,183	\$5,193,275	\$5,109,732	\$4,928,854	\$3,544,002	\$3,544,002
Skills Development Center	\$60,096	\$62,031	\$75,163	\$73,021	\$70,232	\$70,232
Subsidy	\$4,907,022	\$5,247,369	\$5,594,192	\$5,860,440	\$6,010,394	\$6,010,394
Veterans' Services	\$58,858	\$61,941	\$60,836	\$64,271	\$62,003	\$62,003
Total Expenditures	<u>\$18,614,875</u>	<u>\$20,154,676</u>	<u>\$21,506,843</u>	<u>\$22,584,018</u>	<u>\$21,466,580</u>	<u>\$21,267,136</u>
Offsetting Revenue	(\$10,204,510)	(\$11,203,899)	(\$11,575,691)	(\$11,868,232)	(\$13,102,182)	(\$13,402,182)
County Costs (net)	\$8,410,365	\$8,950,777	\$9,931,152	\$10,715,786	\$8,364,398	\$7,864,954
Other Related Programs (Grant Fund)						
Orange-Chatham Justice Partnership	\$247,892	\$235,486	\$216,431	\$204,385	\$216,431	\$216,431
Total Expenditures	<u>\$247,892</u>	<u>\$235,486</u>	<u>\$216,431</u>	<u>\$204,385</u>	<u>\$216,431</u>	<u>\$216,431</u>
Offsetting Revenue	(\$244,094)	(\$224,565)	(\$191,897)	(\$210,712)	(\$185,332)	(\$185,332)
County Costs (net)	\$3,798	\$10,921	\$24,534	(\$6,327)	\$31,099	\$31,099
Total Expenditures	\$18,862,767	\$20,390,162	\$21,723,274	\$22,788,403	\$21,683,011	\$21,483,567

Social Services - Administration

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Social Services - Administration (General Fund)						Account: 4001
Personnel Services	\$952,887	\$1,117,945	\$1,104,498	\$1,231,882	\$1,249,484	\$1,242,984
Operations	\$352,836	\$429,938	\$733,886	\$770,249	\$1,454,691	\$1,343,941
Capital Outlay	\$22,642	\$32,920	\$83,600	\$923,475	\$71,940	\$71,940
Total Expenditures	\$1,328,365	\$1,580,803	\$1,921,984	\$2,925,606	\$2,776,115	\$2,658,865
Offsetting Revenues	(\$209,493)	(\$201,448)	(\$203,197)	(\$207,333)	(\$959,697)	(\$959,697)
County Costs (net)	\$1,118,872	\$1,379,355	\$1,718,787	\$2,718,273	\$1,816,418	\$1,699,168
Orange/Chatham Justice Partnership (Grant Projects)						
Personnel Services	\$50,574	\$30,112	\$69,612	\$23,067	\$50,084	\$50,084
Operations	\$197,318	\$205,374	\$146,819	\$177,418	\$166,347	\$166,347
Capital Outlay	\$0	\$0	\$0	\$3,900	\$0	\$0
Total Expenditures	\$247,892	\$235,486	\$216,431	\$204,385	\$216,431	\$216,431
Offsetting Revenues	(\$244,094)	(\$224,565)	(\$191,897)	(\$210,712)	(\$185,332)	(\$185,332)
County Costs (net)	\$3,798	\$10,921	\$24,534	(\$6,327)	\$31,099	\$31,099
Total Social Services - Administration and Related Expenditures	\$1,576,257	\$1,816,289	\$2,138,415	\$3,129,991	\$2,992,546	\$2,875,296

Major Services-Administration

- Administration and Fiscal Support for Department Divisions and the Social Services Board
- Multi-site Reception/Switchboard services for information, referral and agency access
- Management of accounts payable and receivable

Objectives

- Ensure compliance with fiscal and program audit requirements
- Provide prompt and friendly services to the public
- Assure access for persons with Limited English Proficiency
- Maximize state and federal funds available to Orange County for Social Services

Outcomes

- Have had no material or significant findings in the single county audit
- Collected 100 percent of budgeted revenue available to Orange County
- Provided 28,200 walk-ins with referrals, information requests, and/or service access assistance
- Bilingual receptionists were available at each site to assist public with language barriers
- Maintained contracts with qualified interpreters
- Maintained expenditures within approved county budget

Major Services - Criminal Justice Partnership Program (CJPP)

- Provide a continuum of care, through a Resource Center, for eligible I-sanctioned offenders including Intensive Outpatient Services, Detoxification, Residential Placement, and CBI Services
- Provide additional services including: Assessment; Support Services; Aftercare Services; Drug Screening; Educational Services; Job Development, Housing and Life Skills Services; and Domestic Violence Support and Counseling.

Social Services - Administration - continued

Objective

- To reduce recidivism;
- To reduce the number of probation revocations;
- To reduce alcoholism and other drug dependencies among offenders; and
- To reduce the cost to the State and the counties of incarceration.

Major Services – Juvenile Crime Prevention Council (JCPC)

- Local programs include: Victim/Offender Mediation; Alternative-to-Suspension Program; Emergency Youth Shelter; Parent/Family Counseling; Clinical Case Management; Substance Abuse Treatment/Education; Psychological/Intensive Services; Community Service & Restitution; and Teen Court.

Objective

- To develop community-based alternatives to youth detention centers;
- To provide community-based delinquency and substance abuse prevention strategies and programs; and
- To provide non-institutional dispositional alternatives that will protect the community and the juveniles.

Budget Highlights

- The Personnel Services increase reflects the addition of the Community Services Director Position from the County Manager's Office, merit increases, and the 2007-08 approved COLA.
- DSS Operations for 2008-09 includes \$602,000 for Building Rent for Hillsborough Commons.
- Two hybrid cars are being requested to assist the social workers assigned to the Chapel Hill office (\$43,600).
- Additional funds are requested in the contract line item to expand the automation of Social Services client files. There is also a request for additional IT equipment to implement the electronic file contract (\$25,340).
- The Capital Outlay estimate for FY 2008-09 reflects an \$800,000 carry-forward for Building Improvements for the Whitted Building.
- The increase in estimated and recommended Operations for the Orange/Chatham Justice Partnership includes an additional \$18,815 for contracted services provided by Freedom House.
- The majority of the funding for CJPP and JCPC programs is from the NC Department of Correction (\$169,973) and NC Department of Juvenile Justice & Delinquency Prevention (\$283,951). This state funding is in jeopardy. The Criminal Justice Partnership Program and the Juvenile Crime Prevention Council are meeting to develop a priority funding list in the event that funding is cut.

Social Services - Child/Family Services

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Social Services - Child/Family Services (General Fund)						Account: 4002
Personnel Services	\$3,482,075	\$3,696,172	\$3,816,358	\$3,864,754	\$3,984,018	\$3,975,165
Operations	\$597,761	\$663,403	\$817,366	\$885,942	\$803,355	\$805,185
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$4,079,836	\$4,359,576	\$4,633,724	\$4,750,696	\$4,787,373	\$4,780,350
Offsetting Revenues	(\$1,962,451)	(\$2,125,883)	(\$2,165,982)	(\$2,133,255)	(\$2,241,464)	(\$2,341,464)
County Costs (net)	\$2,117,385	\$2,233,693	\$2,467,742	\$2,617,441	\$2,545,909	\$2,438,886

Major Services

- Conduct Child Protective Services (CPS) intake and investigations .
- Provide protective services treatment and substitute care for children.
- Provide adoption services.
- Conduct adult protective services investigations.
- Provide adult in-home services.
- Coordinate adult out-of-home placement.
- Act as guardian and protective payee for incompetent or disabled adults.

Social Services – Child/Family Services – Child Protective Services

Objective

- Protect children by responding to referrals made alleging abuse, neglect, and/or dependency, providing services, preventing unnecessary removal, and achieving permanence expeditiously.

Outcomes

- Provided CPS coverage 24 hours per day year round.
- Completed CPS screenings and conducted investigations/assessments where appropriate.
- Used a two level decision making process when a child's removal is considered.
- Ensured parent education and/or family therapy were available and utilized when indicated.
- Placed children in adoptive homes when termination of parental rights (TPR) was achieved.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Total Children's Services inquiries	4,937	4,048	4,900	5,000	5,000
Children in households reported for suspected child abuse/neglect	1,240	1,284	1,449	1,260	1,300

Social Services - Child/Family Services - continued

Average number of Families receiving child welfare services	186	184	220	170	180
Individuals receiving parenting services	118	140	145	123	150
# children in DSS legal custody	136	145	140	140	140
# children who entered custody	59	76	70	60	65
# children freed for adoption	13	9	15	13	15
# children who achieved permanence	69	57	60	60	65
# children adopted	22	17	18	18	23

Social Services – Child/Family Services - Adoption

Objective

- Assure the prompt availability of appropriate, prepared foster and adoptive families for the children in DSS custody.

Outcomes

- Sufficient number of homes were available to assure timely placement of DSS children
- Provided required pre-service training (30 hours) for all applicants.
- Completed approval process for applicant families within 60 days of their having completed pre-service training.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Monthly recruitment activities	4	4	6	4	4
Total # of children who are placed in adoptive homes	20	15	20	25	21
Pre-service training	5 groups/yr (150 hrs)	5 groups/yr (150 hrs)	5 groups/yr (150 hrs)	5 groups/yr (150 hrs)	5 groups/yr (150 hrs)
# Licensed Foster Homes	73	65	80	80	80

Social Services – Child/Family Services – Adult Services

Objective

- Protect elderly and disabled adults by responding to referrals alleging abuse, neglect, and/or exploitation, maintaining them in their own homes when possible, facilitating appropriate placements, and providing payee or guardianship services as appropriate.

Outcomes

- Provided Adult Protective Services (APS) intake coverage 24 hours per day year round.

Social Services - Child/Family Services - continued

- Provided Community Alternative Program (CAP) and in-home services to appropriate individuals.
- Provided information regarding placement resources and level of care needed.
- Monitored all adult care homes monthly for compliance with state standards.
- Provided guardianship services and acted as protective payee for individuals when no other resource could be identified in the community.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
APS investigations	32	29	40	52	40
% confirmed	17%	34%	40%	33%	40%
CAP clients	84	69	86	74	86
In-home services clients	30	18	36	23	23
Adults receiving heavy care services	35	32	35	44	46
Guardianship cases	22	23	22	26	26
Payee cases	20	21	20	22	28

Budget Highlights

- Personnel Services reflected the addition of a new Social Worker II (Day Care) position (\$48,974). Child Care and Development Funds (CCDF) will offset \$30,000 of this position.
- Turnover in child welfare positions has remained high. Some funds have been recommended for contract services within the administrative budget to hire temporary staff. If this trend continues, some lapsed salary money may also need to be transferred to the contract line item to assure that the agency meets legal mandates.
- Continued high demand and anticipated rate increases have necessitated an increase in Contract Services (\$28,684) for in-home aide services for elderly and disabled adults.
- The funds in the Emergency Care Contract have been reduced (\$71,000) to reflect the loss of the contract with Caring Family Network. The funds for the part time worker from mental health remain in that line item. Emergency care will now be provided through the foster care line item in the subsidy section.
- Although there is no increase in the hourly rate for legal fees, there has been an increase in demand that is reflected in that line item (\$14,000).
- Revenue increases include At-Home Specialist Funds (+\$3,000), CCDF (+\$28,913), Transportation (+\$30,000), and Case Visits (+\$14,306—new funding).

Social Services - Economic Services

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Social Services - Economic Services (General Fund)						Account: 4030
Personnel Services	\$2,858,489	\$3,169,002	\$3,539,371	\$3,256,798	\$3,770,087	\$3,691,356
Operations	\$376,027	\$406,504	\$571,841	\$586,805	\$446,374	\$449,934
Capital Outlay	\$0	\$74,175	\$0	\$137,528	\$0	\$0
Total Expenditures	\$3,234,516	\$3,649,680	\$4,111,212	\$3,981,131	\$4,216,461	\$4,141,290
Offsetting Revenues	(\$3,454,506)	(\$4,002,275)	(\$4,285,596)	(\$4,401,759)	(\$4,546,533)	(\$4,746,533)
County Costs (net)	(\$219,990)	(\$352,594)	(\$174,384)	(\$420,628)	(\$330,072)	(\$605,243)

Major Services

- Provide funding for staff administering various Public Assistance programs, the Work First and Adolescent Parenting programs.
- Provide orientation group sessions for Work First participants.
- Assess Work First families' needs, strengths, and barriers to employment.
- Provide job preparation sessions for groups and individuals.
- Provide training and supportive services (such as child care and transportation).
- Assist Work First families to obtain employment.
- Provide counseling and referral services.
- Provide four quarterly adult training classes.

Work First Program

Objective

- Move public assistance families into employment and toward self-sufficiency and personal responsibility.

Outcomes

- Enabled 180 families to avoid welfare through Diversion Assistance.
- Enabled 140 recipients to obtain employment.
- Tracked families for 12 months after Work First assistance ended.
- Assisted 30 public assistance recipients in improving their skill level by accessing short-term vocational training.
- Conducted 4 two-week life management and 90 job keeping/seeking workshops.
- Provided intensive employment services to 100 recipients.
- Provided adult drivers' training to 20 Work First recipients.

Measures: Work First

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Families Assessed	200	170	180	170	180
Employed Families (unduplicated)	116	116	120	140	140
Training Completions	32	25	40	30	30
Work Experience Sites	49	20	60	20	25

Social Services - Economic Services – continued

County Participation Rate	43%	54%	65%	65%	65%
Job Readiness/Preparation Workshops	129	100	110	80	100

Adolescent Parenting Program

Major Services

- Provide case management services to adolescent parents to delay future pregnancies.
- Develop a contract with teen parents and volunteers to ensure continuance of education and completion of high school.
- Recruit one on one volunteers to serve as mentors for adolescent parents.
- Coordinate and collaborate with other agencies/organizations providing services to adolescent parents.

Objectives

- Delay second pregnancies for adolescent parents.
- Support continued school attendance.

Outcomes

- 100% percent of teen mothers active in the Adolescent Parenting Program avoided a second pregnancy.
- Provided information, education and peer support by conducting 15 peer group meetings.
- Ensured that 90% of adolescent parents continue their education.
- Assured each adolescent will have a day care arrangement.
- Strengthened the involvement and participation of fathers. Fathers are encouraged to become involved with the program as a participant and/or attend monthly peer group meetings with topics ranging from budgeting/finance to dental care for themselves and their children.
- Provided intensive case management support for teen parents and their families.
- Improved life management and parenting skills for the participants.
- Services enabled teen parents to graduate from high school. Ten students are projected to graduate in June 2008.

Measures: Adolescent Parenting Program

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Adolescent Parents	32	29	35	32	30
2 nd Pregnancy Avoidance	97%	100%	85%	100%	100%
Peer Group Meetings	16	13	15	15	17
Education Continuance	91%	90%	85%	100%	100%

Social Services - Economic Services – continued

Budget Highlights

- The agency is participating in a three-year pilot in the Work First program. Funds were received in 2006-07 and 2007-08, and although the exact amount for 2008-09 is unknown, estimates of expenditures and revenues are included in the proposed budget. Specifically, the budget includes funds for four time-limited positions that were previously approved by the Board of County Commissioners, incentive funds, and funds for numerous temporary staff, previously approved by the County Manager.
- Personnel Services increase includes the conversion of two Social Worker II positions that work with the Adolescent Parenting Program (\$108,878). The agency is proposing to use TANF funds, currently used to contract with social workers in the two school systems, to bring the two Adolescent Parenting positions into the agency. This program has been very effective at helping teen parents finish school. Bringing the positions back to the county will allow the program to more effectively serve teens regardless of the number of teens enrolled in the program in each school system. The net impact of these changes is an increase in the personnel line item, which is offset by a decrease in the contract line item. There are no additional costs to the county; funding was transferred from the Contract Services line item that previously paid for these two positions.
- The contract line item has also been reduced to reflect that some of the TANF funds are being transferred to Public Assistance to help with emergency assistance for families with children.
- A new transfer of assets policy in Adult Medicaid will increase research and evaluation time for workers reviewing client eligibility. This could have a potential negative impact on worker caseload management and client service time.

Social Services - Public Assistance

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Social Services - Public Assistance (General Fund)						Account: 4000
Operations	\$4,946,183	\$5,193,275	\$5,109,732	\$4,928,854	\$3,544,002	\$3,544,002
Total Expenditures	\$4,946,183	\$5,193,275	\$5,109,732	\$4,928,854	\$3,544,002	\$3,544,002
Offsetting Revenues	(\$228,021)	(\$251,407)	(\$143,778)	(\$232,160)	(\$146,025)	(\$146,025)
County Costs (net)	\$4,718,162	\$4,941,868	\$4,965,954	\$4,696,694	\$3,397,977	\$3,397,977

Major Services

- Work First Cash Assistance
- Food and Nutrition Services (Formerly Food Stamps)
- Medical Assistance
- Special Assistance for Domiciliary Patients
- Emergency Assistance

Objective

- Assist low-income families and individuals with meeting nutritional, medical, and other basic needs.

Outcomes

- Provided Work First payments to 300 families per month to help meet the basic needs of dependent children.
- Provided Food and Nutrition Services assistance to 3,230 households per month to help meet nutritional needs.
- Provided Medicaid to 6,424 eligible families and individuals per month to help meet medical expenses.
- Provided Special Assistance payments to 276 low-income disabled and elderly adults per month to help meet the costs of rest home care.
- Provided emergency assistance to 595 households per month to help alleviate financial crisis situations.
- Provided health insurance through Health Choice to 632 children per month.

Measures (Figures represent Monthly Averages)

PROGRAM	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Work First Cases	351	269	350	300	350
Food Stamps Households	2,987	2,978	3,370	3,230	3,582
Medicaid Cases	5,785	6,019	6,475	6,424	6,770
Special Assistance Recipients	234	248	276	276	316
Emergency Assistance Services	512	576	635	595	635
Health Choice Recipients	652	561	652	632	675

Budget Highlights

- Caseloads remain high for public assistance. There has been 5% increase in the Food and Nutrition Services caseload and a 3% increase in the Medicaid caseload since fiscal year 2006-07.

Public Assistance - continued

- More than 2,400 Emergency Assistance payments are made yearly from several funding sources.
- A decrease in Food and Nutrition Services available to able-bodied adults without dependants could result in an increase in emergency assistance payments. It could also negatively impact the participation rate for this program.
- Medicaid Relief has resulted in a decrease of \$1,646,336 in county match.
- Special Assistance payments for persons placed in Adult Care Homes as well as persons in the Special Assistance In-Home Program are expected to increase.

Social Services - Skills Development Center

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Social Services - Skills Development Center (General Fund)						Account: 4031
Personnel Services	\$43,164	\$44,962	\$46,694	\$49,457	\$46,163	\$46,163
Operations	\$16,932	\$17,069	\$28,469	\$23,564	\$24,069	\$24,069
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$60,096	\$62,031	\$75,163	\$73,021	\$70,232	\$70,232
Offsetting Revenues	(\$19,029)	(\$14,867)	(\$10,000)	(\$10,000)	(\$10,000)	(\$10,000)
County Costs (net)	\$41,067	\$47,164	\$65,163	\$63,021	\$60,232	\$60,232

Major Services

- Provide educational, vocational, and human resources development training.
- Provide citizens the opportunity to interview with employers on-site.
- Provide assessment and case management assistance to Orange County citizens.
- Provide job listings and job placement.
- Provide labor market and career information to job seekers and employers.

Objectives

- Offer businesses the opportunity to recruit qualified workers at one location.
- Integrate skill development and employment resources for improved service delivery.
- Offer a comprehensive range of services that will enable citizens to improve their skills and employment outlook.

Outcomes

- Enabled 490 citizens to obtain employment or increase income.
- Made job search easier through the availability of computers and access to the World Wide Web.
- Provided 4,431 job referrals to citizens.
- Provided educational and vocational training for 2,761 citizens.
- Monitored 100% of customer satisfaction surveys for continuous improvement.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Customer Satisfaction Survey	100%	100%	100%	100%	100%
Training Completions					
• Human Resources Development	178	222	220	230	230
• Basic Skills Training (ABE, ESL, GED)	421	480	475	480	500
• Educational and Vocational Training	1,980	2,761	2,500	2,550	2,600
Obtained Employment or Increased Income	390	522	520	540	560
Facility Usage (monthly)	2,225	3,100	2,900	3,000	3,100

Budget Highlights

- The funds for staff travel, training and mileage have now been incorporated into the Social Services Administration budget.

Social Services - Subsidy

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Social Services - Subsidy (General Fund)						Account: 4050
Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0
Operations	\$4,907,022	\$5,247,369	\$5,594,192	\$5,860,440	\$6,010,394	\$6,010,394
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$4,907,022	\$5,247,369	\$5,594,192	\$5,860,440	\$6,010,394	\$6,010,394
Offsetting Revenues	(\$4,329,011)	(\$4,606,019)	(\$4,765,138)	(\$4,881,725)	(\$5,196,463)	(\$5,196,463)
County Costs (net)	\$578,011	\$641,351	\$829,054	\$978,715	\$813,931	\$813,931

Major Services

- Child Day Care Subsidy and Social Casework Services for families.
- Assure financial support for children in foster care or adoptive placements (statistics on these children are found in the Child and Family Services Section).
- Provide referral assistance with emergency needs, such as rent or utilities, to low-income families.

Objective

- Improve family functioning by providing child care subsidy and casework support services.

Outcomes

- Provided child care subsidy for 1000 children of working families.
- Provided a safe, stimulating, learning environment for 55 children and respite for parents as part of the protection plan when children have been neglected or abused.
- Assured that 75 children have child care while low-income parents attended school to meet their goal of self-sufficiency (Primarily high school, technical, trade, or skill development programs).
- Assured that 35 foster children received child care services to supplement foster care services when the foster parent(s) work outside the home.
- Assisted families who are in crisis or who live at the shelter for the homeless to become more stable and provided a more secure environment for their children (25 children).
- Provided child care information and referral services to parents on availability, quality and subsidy for child care (1,500 information and referral contacts on child care issues were made).
- Provided supportive casework services to 575 families.
- Provided child care for 10 children who have developmental delays or other special needs.
- Provided technical assistance to 120 Child Care Providers regarding participation in the DSS Child Care Subsidy Program.
- Coordinated training for more than 1,050 child care teachers and providers
- Provided child care subsidy transportation for 60 children.
- Sought sufficient funding to assure that full-time employed parents wait no longer than four months for subsidy.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected

Social Services - Subsidy - continued

Average # of children served per month	669	642	709	735	685
# of children approved for subsidy	317	280	350	330	280
# of Eligibility Re-certifications	506	422	495	370	330
# of Case Consultations	3,235	2513	3,300	3000	2575
# of Information and Referral Contacts	1,460	1282	1,700	1400	1325
Total # of Children served in year	1,025	1141	1,075	1275	1215

Budget Highlights

- Currently the agency has no waiting list for child care subsidy for full-time employed parents.
- There is a projected decrease of 6.5% of state and federal funds for child care subsidy for 2008-09.
- County funds in the amount of \$25,000 have been budgeted to “payback” the costs for county employees receiving subsidy.
- Little money was utilized from county sponsorship funds, mostly due to the availability of other funds to serve families. DSS proposes to continue to use these funds for matching sponsors as the waiting list begins to grow.
- There is a proposed increase in the foster care board rate which will require additional funds be directed to that line item. There will also be a change in how payments are issued. The county will be required to make the full payment for the cost of care and then request reimbursement from the state. This change is expected to cost the county an additional \$180,000 in 2008-09.
- Since the rate for adoption assistance payments is based on the foster care rate, an increase of \$50,000 is anticipated for next year.
- There has been an increased need for psychological evaluations to be conducted for parents. It is expected that this trend will continue, and the budget reflects that expectation.
- A proposed increase in adoption vendor payments will require that more funds be allocated to this line item. This change reflects the needs for specialized services needed by children being adopted.
- The IV-E waiver ended last year and those funds are no longer available for services.
- The Miles Second Family is a private foundation that has committed funds to assist with children in foster care. In addition to services provided directly to the child, the foundations makes supplemental payments to foster parents who have agreed to work with the foundation staff. The payments are included in the foster care board payments but are reimbursed by the Foundation.

Social Services - Veterans' Services

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Social Services - Veterans' Services (General Fund)						Account: 4003
Personnel Services	\$58,240	\$61,364	\$59,606	\$63,631	\$62,003	\$62,003
Operations	\$617	\$577	\$1,230	\$640	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$58,858	\$61,941	\$60,836	\$64,271	\$62,003	\$62,003
Offsetting Revenues	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)
County Costs (net)	\$56,858	\$59,941	\$58,836	\$62,271	\$60,003	\$60,003

Major Services

- Assist Veterans in accessing compensation, pension, and other benefits.
- Provide education and publicity for veterans and the public.
- Provide advocacy and information/referral for Orange County veterans.

Objective

- Ensure that veterans, their families, and the community know about the benefits/services available and assist them in accessing those services.

Outcomes

- Ensured current and accurate information on Veterans' benefits is available throughout the county.
- Assisted Orange County veterans to access or continue to receive local, state, and federal benefits as appropriate.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Compensation Applications	194	152	149	160	150
Education Applications	2	12	9	15	14
Burial Applications	17	20	24	28	26

Budget Highlights

- The Veterans' Services office is now located at the Whitted Building. The costs for training and for telephones have now been incorporated into the Social Services Administration budget.

Soil and Water

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Soil and Water (General Fund)						Account: 6300
Personnel Services	\$253,154	\$272,073	\$265,093	\$280,249	\$281,595	\$281,408
Operations	\$10,550	\$12,220	\$12,334	\$11,446	\$12,334	\$12,334
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$263,704	\$284,293	\$277,427	\$291,695	\$293,929	\$293,742
Offsetting Revenues	(\$49,000)	(\$56,490)	(\$53,000)	(\$53,000)	(\$53,000)	(\$53,000)
County Costs (net)	\$214,704	\$227,803	\$224,427	\$235,695	\$240,929	\$240,742

Major Services

- Improve water quality in Orange County utilizing the North Carolina Agricultural Cost Share Program and the North Carolina Community Conservation Assistance program.
- Provide conservation planning, nutrient management planning, and technical assistance to landowners, homeowners, schools, and other groups.
- Enhance citizen awareness of Natural Resource Conservation through education and information.
- Inform citizens of county, state and federal regulatory and incentive programs.
- Provide assistance to landowners in meeting the required nutrient reductions goals in the Neuse River Basin and the Cape Fear River Basin.

Objective

- Secure adequate NC Agricultural Cost-Share Program (NCACSP) funding levels to effectively improve water quality in Orange County.

Outcomes

- Assess treatment needs for animal operations and cropland relative to water quality.
- Submit NCACSP Strategy Plan (2008-2009) to the Division of Soil and Water by June 1, 2008 prioritizing and determining the needs and feasibility of Best Management Practices (BMP's) in solving existing water quality problems.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Allocation received from NCDEHR-DSWC*	\$101,733	\$102,881	\$100,000	\$106,780	\$100,000
Funds Obligated to NCACSP Contracts**	\$101,733	\$102,881	\$100,000	\$106,780	\$100,000

**Includes prior year's cancellations.

* NC DEHR-Division of Soil and Water Conservation

Objective

- Plan, design, and install Best Management Practices (BMP's) through NCACSP contracts to improve water quality in Orange County.

Outcomes

- Provide technical assistance to landowners; planning and designing BMP's to treat water quality problems.

Soil and Water - continued

- Develop NCACSP contracts providing cost-share assistance to landowners for the installation of BMP's treating sediment and nutrient runoff problems.
- Encumber 100% of Orange County's total allocation from the NCACSP.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projecte d
No. of contracts written	35	21	32	28	30
% of total allocation encumbered	100%	100%	100%	100%	100%
Animal operations assisted with BMP's	16	17	13	21	18
Acres affected by NCACSP contracts	662	385	637	610	605

Objective

- Administer the North Carolina Agricultural Cost-Share Program according to State Requirements.

Outcomes

- Spot-check 5% of all active contracts with the District Board of Supervisors.
- Inspect 100% of all animal waste management contracts installed within the past 5 years.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
% of all active contracts checked	9.8	9.8	10	10	10
% of all animal waste management contracts checked	100	100	100	100	100

Objective

- Plan, design, and install Best Management Practices (BMP's) through NC Community Conservation Assistance Program (CCAP) cost-share contracts to improve water quality on non-agricultural lands, private and public, in Orange County.

Outcomes

- Provide technical assistance to landowners; planning and designing BMP's to treat water quality problems that occur in urban areas.
- Develop NC CCAP contracts providing cost-share assistance to landowners for the installation of BMP's treating sediment and storm water runoff problems.

Soil and Water - continued

- Develop NC CCAP contract providing cost-share assistance to landowners for the closure of abandoned wells working directly with and using guidelines from the Orange Co. Environmental Health Dept. and the NC Division of Water Quality.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Allocation received from DSWC	n/a	n/a	n/a	\$42,000*	\$15,000
Number of abandoned well closure contracts	n/a	n/a	n/a	25	20

*grant funding became available in Oct.'07

Objective

- Promote, coordinate, and/or assist schools, citizens, other agencies, and civic organizations with educational activities that increase awareness of proper resource management.

Outcomes

- Provide information and technical assistance as requested on erosion control, drainage problems, pond development and other common resource problems.
- Promote natural resources through sales and distribution of tree seedlings, and RC&D wildlife committee nesting boxes.
- Assist schools/teachers/home-schoolers with developing outdoor classrooms, farm trips, mini-grants program, Soil Stewardship Week observance, teachers' workshops, environmental field days, and free resource materials.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projecte d
Promote natural resources conservation and assist citizens with information on resource concerns.	345	410	450	450	450
Provide educational opportunities as requested to participants involved in each educational activity throughout the year.	1,750	1,735	1,750	1,750	1,750

Objective

- Assist land users in Implementing Federal, State and Local regulations while using applicable cost-share programs to improve water quality.

Outcomes

- Provide land users with most current information on water quality regulations.

Soil and Water - continued

- Provide assistance to producers with animal waste systems to meet state permitting requirements.
- Provide individual planning covering requirements, alternatives, costs and feasibility to land users.
- Revise plans with landowners as regulations and land user priorities change.
- Promote total resource management systems that include not only erosion reduction on farmland, but wildlife enhancement, water quality improvement and reforestation through available cost share programs.
- Conduct annual status reviews on active compliance plans.
- Provide assistance to land users to enroll agriculture acres into the Conservation Reserve Program to enhance wildlife buffers. CP-33 is the bobwhite quail initiative included under the Conservation Reserve Program.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Develop Environmental Quality Incentive Program (EQIP) contracts (no.)	15	15	20	10	15
Contact active farmers & landowners to review and update compliance plans (no.)	90	75	100	100	100
Conduct status reviews on compliance plans (%)	5%	5%	5%	5%	5%
Allocate EQIP Funding for installation of conservation practices	\$120,000	\$150,000	\$150,000	\$130,000	\$160,000
Apply for Federal Farmland Protection Program funding for easements	\$500,000	\$250,000	\$100,000	0	\$100,000
Develop Resource Management plans on farmland (acreage amt)	300	350	400	400	400
Enroll farmland (acreage amt.) in CP-33	125	200	100	50	30

Process Highlights:

- Continue to maintain a high level of customer service through agriculture planning, implementation, construction, and review of best management practices (BMP) that will improve soil and water quality in Orange Co. watersheds.
- Increase awareness to citizens about the importance of conservation and preservation of natural resources through educational programs and workshops for students and adults. Continue to inform landowners of voluntary agriculture and non-agricultural programs that are available to citizens of Orange Co.
- Continue to assist the ERCD office with review of conservation plans and securing federal funding for the Orange county Farm Preservation/Purchasing development rights on agricultural lands.

Soil and Water - continued

- Increase awareness of new program, NC Community Conservation Assistance Program that provides education, technical and financial assistance to non-agricultural landowners, public and private, to protect natural resources.

Budget Highlights

- Personnel Services reflects the general increase in salary and benefits.

Solid Waste Summary

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Solid Waste (Enterprise Fund)						
Administration	\$989,301	\$1,015,953	\$1,460,132	\$1,427,571	\$1,951,680	\$1,951,680
Landfill Operations	\$2,608,863	\$2,073,660	\$3,345,681	\$3,882,367	\$3,768,727	\$3,768,727
Recycling Operations	\$3,972,084	\$3,469,415	\$3,149,192	\$3,120,738	\$3,713,973	\$3,713,973
Sanitation Operations	\$0	\$1,517	\$2,215,894	\$2,128,384	\$2,522,868	\$2,522,868
Total Expenditures	\$7,570,248	\$6,560,545	\$10,170,899	\$10,559,060	\$11,957,248	\$11,957,248
Equipment Reserve Allocation*	\$0	\$0	\$1,030,874	\$1,030,874	\$1,153,787	\$1,073,406
Total Expenditures and						
Allocations	<u>\$7,570,248</u>	<u>\$6,560,545</u>	<u>\$11,201,773</u>	<u>\$11,589,934</u>	<u>\$13,111,035</u>	<u>\$13,030,654</u>
Offsetting Revenues	(\$7,671,331)	(\$8,204,865)	(\$11,201,773)	(\$11,589,934)	(\$13,111,035)	(\$13,030,654)
Net County Cost	<u>(\$101,084)</u>	<u>(\$1,644,320)</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>

Note: FY 2007-08 includes the transition of Sanitation Operations from the Public Works Department to the Solid Waste Enterprise Fund.

* These funds are earmarked for specific purchases of equipment and vehicles, as well as costs of construction projects to be expensed in FY 2007-08 and future years to continue necessary solid waste, recycling and reduction programs.

Solid Waste - Administration

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Administration (Solid Waste Enterprise Fund)						Account: 3500
Personnel Services	\$435,822	\$453,908	\$464,733	\$490,409	\$502,647	\$502,647
Operations	\$539,169	\$560,971	\$824,949	\$877,211	\$1,025,013	\$1,025,013
Capital Outlay	\$14,309	\$1,074	\$170,450	\$59,951	\$424,020	\$424,020
Equipment Reserves	\$15,592	\$7,682	\$7,816	\$7,816	\$7,683	\$7,683
Total Expenditures	\$1,004,893	\$1,023,635	\$1,467,948	\$1,435,387	\$1,959,363	\$1,959,363
Offsetting Revenues	(\$1,004,893)	(\$1,023,635)	(\$1,467,948)	(\$1,435,387)	(\$1,959,363)	(\$1,959,363)
County Costs (net)	\$0	\$0	\$0	\$0	\$0	\$0

Major Services

- Budget administration/monitoring of all Solid Waste Department divisions
- Administration of accounts payable for all divisions.
- Operation of billings and accounts receivable operations
- Staff Support of County Manager and Board of County Commissioners.
- Staffing for Solid Waste Advisory Board and Solid Waste Plan Work Group including arranging meetings, preparing minutes, and agendas.
- Monthly/annual (and additional special or periodic reports) of solid waste and recycling tonnage and revenues, including DENR required reporting.
- Administration and development of the Orange County Solid Waste Management Plan
- Human Resources and payroll functions for the entire department
- Ensure compliance with all laws and regulatory provisions for the safe/efficient operation of the mixed solid waste and C&D landfills.
- Solid waste public outreach and education for landfill, recycling, waste reduction and other solid waste services. Provide general publicity regarding the programs and services for the public, businesses, media, builders and contractors, government entities, educators and at special events.
- Solid waste planning including development of financial models, ordinances and policies to improve and sustain solid waste management.
- Provide recycling and compost collection and consulting services at large public and quasi-public special events

Objective

- To provide administrative, educational and financial support for all departmental operations, Orange County Manager, and various Boards and Commissions as necessary.

Measures

- Compile and issue monthly invoice billing statements on a timely basis and record payment received on a timely basis.
- Provide an effective county-wide solid waste education program.
- Provide necessary promotion and advertising using all media, school presentations, and public outreach, tours, presentations, special events, etc.

Solid Waste - Administration - continued

Outcomes

- Public education and outreach for landfill, recycling, waste reduction and other solid waste services: Provide semi-annual newsletter, rural curbside recycling route calendar cards, rural reminder cards for low performing routes, and ongoing program advertising and presentations. Update all brochures annually and create new brochures as needed. Maintain department website. Increase outreach to non-English speaking populations in the County. Help city and county government improve their internal recycling programs. Provide technical assistance in solid waste management at public schools and other non-residential entities in the County when requested. Staff all major local festivals and similar events with solid waste information table, consultation and recycling services.
- Conduct annual compost bin sale.
- Provide at least 100 outreach presentations and landfill tours.
- Place at least 800 print and radio advertisements.
- Produce at least 65 newspaper articles And radio programs
- Conduct door-to-door outreach at underperforming apartment complexes as requested by recycling operations division.
- Produce at least two series of radio Advertisements.
- Assist Solid Waste Management Planning Work Group in obtaining public input to planning process.
- Assist all public and quasi-public event productions in maximizing their waste reduction through technical assistance, planning guidance and on-site assistance.

Measures

Outreach and Education	2005-06 Actual	2006-07 Budget	2006-07 Actual	2007-08 Estimated	2008-09 Projected
Number of ads placed radio and print ads	860*	800	765	800	800
Number of presentations, special events and tours	98	N/A*	95	100	100
Number of Apartment Complexes Surveyed	10	10	5	4	5
Number of news articles and radio broadcasts	55	55	64 ****	65	65****

*Includes 300 classified ads.

** Not a budget item.

***Requests by recycling operations division were minimal for this service.

****Includes once monthly on WCOM.

Solid Waste - Administration - continued

Budget Highlights

- Debt finance payments included for new Solid Waste Operations Center. Total debt financing for Administration is \$175,280.
- Operations request reflects increased advertising rates and ads for the new curbside cardboard service and ads for a new service of accepting rigid plastics at drop-off sites (\$23,229); increased Departmental Supplies for compost bins for resale to the public and to refresh decal design at MFU sites (\$18,265); and increased Indirect charges and personnel costs for two positions not located in the Solid Waste Department (\$36,228).
- Requested increase to produce the Solid Waste Management Plan Financial Analysis Final Report (\$63,700).
- Budget Capital Outlay request includes A/V equipment, phone system, and furnishings for new Solid Waste Operations Center (\$229,020). Also includes Land Improvements necessary to remediate the soil for the new center (\$195,000).

Solid Waste - Landfill Operations

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Landfill Operations (Solid Waste Enterprise Fund)						Account: 3510
Personnel Services	\$1,175,401	\$1,139,037	\$1,231,780	\$1,247,800	\$1,406,939	\$1,406,939
Operations	\$1,269,799	\$891,469	\$1,807,901	\$2,281,078	\$2,103,188	\$2,103,188
Capital Outlay	\$163,663	\$43,153	\$306,000	\$353,489	\$258,600	\$258,600
Equipment Reserves	\$834,819	\$923,646	\$672,546	\$672,546	\$734,831	\$734,831
Total Expenditures	\$3,443,682	\$2,997,306	\$4,018,227	\$4,554,913	\$4,503,558	\$4,503,558
Offsetting Revenues	(\$3,443,682)	(\$2,997,306)	(\$4,018,227)	(\$4,554,913)	(\$4,503,558)	(\$4,503,558)
County Costs (net)	\$0	\$0	\$0	\$0	\$0	\$0

Major Services

- Maintain and operate Orange County Landfill, consisting of a lined Mixed Solid Waste (MSW) cell, Construction & Demolition (C&D) landfill, Construction and Demolition Ordinance site which includes vegetative waste, tire site, clean metal and white goods site, organic bunkers facility, and cardboard compactor area.
- Enforcement of Orange County Solid Waste ordinances.
- Operate within the State's regulations with regard to banned materials in the current landfill.
- Maintain all equipment to a high level of serviceability.
- Maintain the area around the landfill and along the adjacent roads, including pick up of litter bi-weekly and mowing the grass areas.
- Provide all environmental monitoring activities as required by the State including gas and water well testing.
- Enforce the Regulated Recyclable Material Ordinance (RRMO). Issue permits and Licenses. Develop infrastructure to provide recycling capacity for regulated/banned materials.
- Education of construction and demolition generators and haulers regarding waste reduction, recycling and deconstruction.
- Maintain emergency response capabilities.
- Operate White Goods and Scrap Tire recycling functions.
- Work with all county entities to ensure that all construction permits issued within the county adhere to the recycling requirements pertaining to the RRMO.

Objectives

- To provide a high quality, cost-effective and efficient service to our customers, and to comply with all State and Local regulations.
- To provide enforcement and material management relative to the RRMO
- Assist the Towns and County with the Solid Waste Management Plan Development Review process to ensure that adequate recycling infrastructure within all County developmental projects is consistent with waste reduction goals

Solid Waste - Landfill Operations - continued

Outcomes

- Continue to enforce the ordinance banning landfilling of recyclable construction materials and requiring their source separation.
- Limit, through waste reduction and recycling, the amount of construction and demolition waste entering the landfill.
- Incorporate adequate recycling infrastructure into all development projects within the County and municipalities.
- Issue permits and licenses.
- Issue Regulated Recyclable Material

Measures

Program Collections (tons)	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
MSW	56,800	57,750	57,850	54,809	62000
C&D	15,705	17,100	17,100	22,270	13350
Yard Waste	8,600	8,700	8150	8000	8000
White Goods	750	800	800	800	800
Tires	1,074	1,100	1,100	1,200	1,200
Gas Monitoring	Conduct quarterly sampling of landfill vents to comply with State regulations				
Water Quality Monitoring	Conduct semi-annual sampling from landfill wells, testing and analysis to comply with State regulations.				

Construction Waste Mgmt	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Solid Waste Mgmt Plan/Development Review	115	130	130	130	130
Pre-construction meetings	175	175	180	175	180
Licenses	150	278	250	275	250
Certifications	2	2	2	2	2
Permits	1724	1600	1750	1600	2170
Appeals	0	0	5	5	5
Revocations	0	0	5	5	5
Citations	30	2	10	10	10
Stop Haul Orders	2	1	5	1	40
Verification Tags	369	163	300	720	800

- Solid waste reduction plan for construction and demolition. Continue timely review of plan submittals for new development for Town of Chapel Hill, Carrboro, and the County and others by request. It is anticipated that on July 1, 2008, Chapel Hill will start submitting for review and collecting for permits generated within the Town of Chapel

Solid Waste - Landfill Operations - continued

Hill. Push for all County entities to continue the review procedures that are currently in place to ensure space is provided for recyclables storage and facilitate reducing and recycling construction waste by providing research and coordination service to developers.

Budget Highlights

- This budget includes \$489,764 as debt service payments for financed equipment.
- Personnel Services reflects the conversion of a full-time Heavy Equipment Mechanic I (\$48,095) to permanent status and a new Recycling Specialist position (\$48,974). Neither of these positions will have an impact on the General Fund.
- Additional expenses under Temporary Employees' is related to additional personnel requirement to ensure proper separation of materials as now required by the state, additional litter control in and around the Landfill, and grounds maintenance relating to the Solid Waste Operations Center coming on line.
- The budget also includes an Intern from the University of North Carolina in the field of waste management, which will work under the Enforcement Supervisor in the field of waste reduction relevant to the Regulated Recyclable Materials Ordinance with commercial customers.
- This budget incorporates a \$2 dollar tip fee increase for both the Mixed Solid Waste (MSW) and Construction and Demolition (C&D) fees. This change is mandated by the state, which will in turn be paid to the state over a 12-month period as a result of legislation passed in 2007. The following are the mandated fees for 2008-09:

Fee Type	Current Rate	Approved Rate
MSW	\$47/ton	\$49/ton
C&D	\$41/ton	\$43/ton

- The increases in some of the operations are for additional supplies and maintenance requirements due to the annual expansion of waste placement. Fuel has been adjusted to reflect an increase for anticipated fuel prices provided by the town of Chapel Hill.
- The recommended Operations budget includes an additional \$34,000 increase for Alternate Daily Cover use due to price increase of new contract, for disposal of tires (\$17,000), and installation of a security system for the landfill (\$10,000).
- This budget includes an additional \$7,750 fee payable to the State of North Carolina for state oversight of Orange County's currently operating (2) and closed landfills (2).
- The replacement of one piece of heavy equipment for \$166,561 is under the Capital line item. One additional new vehicle is also listed that relates to one new position and the scheduled replacement of one additional vehicle and the replacement of a tractor is included.

Solid Waste - Recycling Operations

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Recycling Operations (Solid Waste Enterprise Fund)						Account: 3520
Personnel Services	\$722,231	\$783,035	\$832,336	\$811,815	\$863,632	\$863,632
Operations	\$3,122,787	\$2,455,425	\$2,055,840	\$2,109,279	\$2,194,528	\$2,194,528
Capital Outlay	\$127,066	\$230,955	\$261,016	\$199,644	\$655,813	\$655,813
Equipment Reserves	\$389,655	\$360,404	\$350,512	\$350,512	\$330,892	\$330,892
Total Expenditures	\$4,361,739	\$3,829,819	\$3,499,704	\$3,471,250	\$4,044,865	\$4,044,865
Offsetting Revenues	(\$4,361,739)	(\$3,829,819)	(\$3,499,704)	(\$3,471,250)	(\$4,044,865)	(\$4,044,865)
County Costs (net)	\$0	\$0	\$0	\$0	\$0	\$0

Major Services

- Urban Curbside recycling: provide weekly contracted curbside collection to an average of 18,300 households and eligible businesses in Carrboro, Chapel Hill and Hillsborough.
- Rural Curbside recycling: provide, through County performed operations, biweekly curbside recycling collection to an average of 12,250 households in unincorporated area of County.
- Multifamily recycling: perform collection service and associated maintenance to a minimum of 235 multifamily recycling sites throughout Orange County.
- Oil, Oil Filters, and Antifreeze Recycling: manage collection and recycling of Oil, Oil Filters, and Antifreeze from County Solid Waste Convenience Centers and public works facilities in Orange County.
- Battery Recycling: manage collection and recycling of lead-acid and dry cell batteries from Solid Waste Convenience Centers and various other drop-off locations throughout Orange County.
- Hazardous Household Waste collection program: provide full-time year-round collection of paints, pesticides, automotive products, batteries, and other household chemicals at the Orange County Landfill.
- Commercial Hazardous Waste Program: provide support and assistance to Conditionally Exempt Small Quantity Generators of commercial hazardous waste, including free hazardous waste management. Waste accepted from businesses with large quantities only by appointment.
- Electronics Recycling: manage collection, processing, and marketing of residential and non-residential electronics materials received by the Orange County Electronics Recycling Program.
- Drop-off site recycling at staffed Orange County Solid Waste Convenience Centers: operate collection and marketing of recyclable items from Orange County Solid Waste Convenience Centers, including collection and marketing of traditional recyclables, motor oil, oil filters, antifreeze, dry-cell batteries, lead acid batteries, and electronics. Four of the convenience centers have salvage sheds for swapping unwanted re-usable goods.

Solid Waste - Recycling Operations - continued

- Drop-off site recycling at six unstaffed (24 hour a day) recycling sites: operate collection, service, maintenance, and clean up of unstaffed recycling drop-off sites located throughout Orange County accepting newspaper, magazines, cardboard, mixed paper, brown, clear and green glass, plastic bottles and metal cans.
- Government Building Recycling Program: operate recycling collection services and program maintenance for local government buildings throughout Orange County.
- Commercial Recycling Program: Operate collection services and program maintenance for more than 100 commercial recycling program participants, primarily bars and restaurants located throughout Orange County, accepting glass, metals, plastics and paper.
- Organic Recycling Program: Oversee contractor-operated organic materials collection and composting program providing collection and composting of pre and post consumer food waste and organic compostables to 25 participating food service and grocery store locations, and providing collection and composting of lab-animal bedding to 13 laboratories at UNC-CH.
- Process and market materials from all County-operated recycling programs to ensure quality, minimize residue, and seek the best possible revenue for materials.
- *Administration of Waste Reduction, Reuse, and Recycling Fee (WRRRF).*

Objective

- The Orange County Department of Solid Waste Management's Recycling Division, also known as Orange Community Recycling, uses a combination of in-house staff and contractors to divert recyclable and toxic materials from Orange County Landfill. The recycling program's goals are to provide high-quality, efficient recycling services to the citizens, businesses and institutions of Orange County, and to the maximize diversion of recyclable material from the landfill. Additionally, the program strives to provide safe, convenient, and cost effective options to reduce the toxicity of the waste being buried in the Orange County Landfill, to facilitate the removal of hazardous waste from the environment at large, and specifically to protect local ground water and waterways.
- Contractors handle urban curbside, organics, oil, oil filter, and antifreeze collections and household hazardous wastes.
- Departmental staff handles drop-off site recycling, multifamily recycling, government building recycling, battery recycling, electronics recycling, commercial recycling, and rural recycling curbside recycling collection.

Outcomes

- Urban Curbside Recycling Program: Provide recycling services to all eligible new homes anticipated in this sector next year, including those formerly unincorporated households that have been annexed. Expand accepted materials to include corrugated cardboard.
- Rural Curbside Recycling Program: Work to increase program participation in currently serviced areas. Expand rural curbside services to 1,000 new homes over the course of

Solid Waste - Recycling Operations - continued

the year; including the provision of service to new infill homes within the currently serviced areas. Expand accepted materials to include corrugated cardboard.

- Multifamily Recycling Program: Build upon successful transition to dual-stream service and continue to promote the collection of commingled containers and all fiber except corrugated cardboard. Continue efforts to reach apartment complexes in Hillsborough, expand multifamily recycling to eligible units as identified. Add new multifamily sites as properties are developed.
- Drop-off Recycling Program: Convert drop-off container recycling from source-separated to commingled containers. Maintain high level of service at all drop-off sites, maximizing collection efficiency and preventing overflow; strive to keep sites clean and contamination low, and work to reduce theft of recyclable materials through commingling of containers and posting of receptacles. Continue to minimize impact of illegal dumping by conducting site visits and weekly site clean-ups.
- Hazardous Waste Program: Continue to provide hazardous waste services to Orange County households and to eligible Conditionally Exempt Small Quantity Generators (CESQGs); build upon success of full-time program and continue to encourage of free commercial hazardous waste services to those eligible. Pilot program to accept pharmaceuticals / medications.
- Commercial Recycling Program: Transition commercial recycling service from source separated to commingled containers. Add paper recycling at all commercial sites interested in this service. Strive to offer services to all ABC-on site permit holders in Orange County, expanding service to as many bars and restaurants as program can accommodate. Seek opportunities to expand commercial recycling services to new types of customers besides bars and restaurants as capabilities allow. Work to keep quality of marketable product high. Offer corrugated cardboard recycling collection services to businesses as able, expanding service to up to 10 businesses net year.
- Electronic Recycling – Continue to seek significant increase in diversion and seek opportunities for continued program efficiency gains; offer free electronics recycling services to all Orange County based businesses, governments, and non-profit agencies. Respond to the change to digital broad cast television by capturing and managing all end-of-life televisions, and through proposed CRT disposal ban at Orange County Landfill.
- Government Office Building Recycling Program: Continue every other week collection from governmental office buildings throughout Orange County. Add service to additional buildings as need arises and as unserved properties are identified. Expand service to new local government facilities as acquired and constructed.
- Organic Recycling Program: maintain existing collection of animal bedding and expand organics collection service to new sites that generate a minimum of 2 tons of compostable material per month as able with the objective of increasing amount of material diverted annually. Move food-waste program towards utilization of compostable liners to increase collection efficiency and to decrease water consumption.

Solid Waste - Recycling Operations - continued

Measures (all values given in Tons)

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projecte d
Curbside Recycling:					
• Urban	3,810	4,123	4,400	4,635	4,867
• Rural	1,213	1,433	1,650	2,042	2,250

Solid Waste - Recycling Operations - continued

Multifamily Recycling	1,033	1,081	1,300	1,216	1,275
Toxicity Reduction Programs:					
- Oil	104.7	95.6	100	88	90
- Oil filters	7.8	10.3	9.5	10.0	10.5
- Lead-Acid Batteries	54.9	41	45	34	40
- Dry-Cell Batteries	9.9	9.7	14.5	11.2	14
- Antifreeze	3.8	15.7	8.0	8.0	8.0
- Propane Tanks	3.2	3.9	4.0	4.0	4.0
- Hazardous Waste (HHW + CESQG)	119.9	116.4	130	124	131
- Electronics Recycling	290	346	363	380	418
Government Office Recycling	86	85	95	94	96
Commercial Recycling	604	638	665	704	775
Drop-Off (recyclable containers)	1,039	898	850	993	1,043
Drop-Off (recyclable paper):					
- Corrugated Cardboard (OCC)	1,492	1,526	1,500	1,589	1,400
- Newspaper #8	1,813	1,709	2,200	1,636	1,700
- Magazines	0	0	0	0	0
- Mixed Paper	1,188	1,076	1,100	1,114	1,200
Food Waste / Animal Bedding	2,350	2,285	2,450	2,330	2,550
Total	15,222	15,493	16,884	17,012	17,872

Types of Measures: Workload Measures

- Urban residential curbside recycling: Expand service to include collection of corrugated cardboard. Program will serve 660 new in-filled homes in FY 2008-09. Provide bins and weekly collection; respond to all complaint calls by 5pm of working day following receipt of call.
- Rural residential curbside recycling: Expand service to include collection of corrugated cardboard. Serve 1,000 new homes biweekly (combination of expansion and in-fill). Respond to all complaint calls by 5pm of working day following receipt of call.
- Multifamily recycling: Improve program performance by seeking to minimize contamination, continuing to promote acceptance of mixed paper, and by adding service to unserved complexes. Add service to new apartment complexes as they are occupied, expand program to additional sites in Hillsborough as possible.
- Drop-off site recycling: Provide six unstaffed sites and all staffed Orange County Convenience Centers with regular collection of source separated newspapers, magazines, corrugated cardboard, and mixed paper. Transition drop-off containers from source separated collection of glass, metal cans, and #1 through #7 plastic bottles to acceptance of commingled containers. Seek to add collection of source-separated rigid plastics. Additionally collect motor oil, oil filters, antifreeze, lead-acid batteries, and dry-cell batteries from staffed sites at intervals to prevent spills or overflows. Maintain salvage sheds in working order at four solid waste convenience center locations.

Solid Waste - Recycling Operations - continued

- Dry-Cell Battery Recycling Program: Expand collection service to new locations by partnering with additional businesses to act as drop-off points.
- Hazardous Waste Program: Continue full-time program servicing households and eligible businesses, increase the amount of commercial hazardous materials collected and diverted by promoting commercial hazardous waste services.
- Electronics Recycling Program: Respond to change to digital television by accepting all end-of-life televisions generated as a result of signal change. Continue to manage all electronics materials generated at County collection points, and more closely develop partnership with PTA Thrift Shop by implementing collection at Carrboro store.
- Commercial Recycling Program: Transition program from source separated to dual stream. Increase tonnage managed and number of sites serviced by building on opportunity created by ABC Legislation. Seek to expand service to traditionally unserved businesses such as retail and offices. Add corrugated cardboard service to at least 10.0 locations.
- Government Office Building Recycling program: Maintain service levels and expand program to include additional governmental buildings including those newly constructed.
- Organic Food Waste / Animal Bedding Program: Maintain number of Animal Bedding sites. Increase number of food waste sites served and increase program efficiency and reduce program water utilization by implementing use of compostable liners.

Budget Highlights

- Debt finance payments included for new Solid Waste Operations Center. Total debt financing for Recycling is (\$247,998).
- Operations Increase includes needed supplies for new Road Tractor, fuel cost increase, and increased fuel consumption for collection routes expansion, an increase of \$88,686 over FY 2007-08.
- Expand Curbside Recycling Programs to include collection of corrugated cardboard (+\$67,855).
- End collection and processing of source-separated containers from drop-off and commercial recycling programs and reconfigure processing operations to manage efficient transportation of commingled containers to market.
- Expand drop-off recycling to collect source-separated rigid plastic grade materials and make adjustments to processing abilities to accommodate this addition.
- Plan for and design new Highway 57 Solid Waste Convenience Center.
- Contribution of Solid Waste Planning efforts by Work Group and consultant.
- Add Rubber Tire Loader and Walking Floor Trailer to manage commingled containers. Lease Road-Tractor to haul commingled containers to market.
- Replace Front Loading and Hook-Lift Recycling Trucks, and E-85 burning minivan to Recycling fleet (\$370,790).

Solid Waste - Sanitation Operations

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Sanitation Operations (Solid Waste Enterprise Fund)						Account: 3530
Personnel Services	\$0	\$837	\$885,466	\$888,602	\$919,563	\$919,563
Operations	\$0	\$680	\$1,323,278	\$1,229,351	\$1,535,770	\$1,535,770
Capital Outlay	\$0	\$0	\$7,150	\$10,431	\$67,535	\$67,535
Equipment Reserves	\$0	\$0	\$0	\$0	\$80,381	\$0
Total Expenditures	\$0	\$1,517	\$2,215,894	\$2,128,384	\$2,603,249	\$2,522,868
Offsetting Revenues	\$0	(\$1,517)	(\$2,215,894)	(\$2,128,384)	(\$2,603,249)	(\$2,522,868)
County Costs (net)	\$0	\$0	\$0	\$0	\$0	\$0

Major Services

- Operate and maintain five staffed solid waste convenience centers to serve Orange County residents, including roadside cleanups within a half-mile in either direction of sites.
- Provide collection services for solid waste convenience centers, Orange County government buildings and Orange County schools. Front-end loaders collect dumpster container waste. One roll-off truck collects the majority of bulk waste from four centers. Dump trucks, a skid-steer loader and manual labor are used to collect bulk waste at one center and collect overflow materials at all centers. All bulk waste must be separated into mandated waste types, i.e. mattresses, white goods, clean metal, clean wood, tires and construction and demolition for acceptance by the landfill.
- Provide routine litter collection along roadways in the vicinities of the centers.
- Administer Sanitation Division, including daily collection operations, data collection and analysis, report presentation and development.
- Administer and develop public information education efforts.
- Enforce Orange County Solid Waste Ordinance, including investigation and/or cleanup of illegal dumping and accumulated trash as required.
- Provide policy, planning and technical assistance to Orange County elected officials.

Objective

- Provide high quality, cost-effective solid waste management services to our customers - Orange County residents, government offices and schools. Provide solid waste and recycling services to residents through five staffed solid waste convenience centers.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
Waste type (all units are tons)					
• Household waste (MSW)*	9,322	9,135	9,525	9,533	11,835
• C & D waste	2,222	2,417	2,496	2,006	0
• Electronics	103	96	112	21	0
• Yard waste	360	395	435	300	335
• White goods (appliances)	372	310	378	300	300
• Tires	73	72	121	70	75
• Metal, clean	643	609	640	537	550

Solid Waste - Sanitation - continued

• Wood, Clean	184	213	242	194	200
• Orange County Schools (MSW)	724	762	775	765	765
• Orange County Government Buildings (MSW)	525	563	600	578	600
Resident Permit Tons	3,401	3,008	3,600	2,000	2,700
Total Tons	17,328		18,924		18,924
Sanitation vehicle loads to landfill	9,322	2,630	2,189	1,877	1,800
Sanitation roll-off loads to landfill	0	1,779	1,658	2,062	2,100
Total Sanitation Loads	3742	5,163	5,543	3,939	3,900
Roll-off loads, contracted	460	0	0	0	0
Orange County Permits					
Resident loads to landfill (# of trips)	6,109	5,411	5,986	3,500	3,500
Orange County Landfill Tip Fee					
MSW (per ton)	\$46	\$46	\$47	\$47	\$49
C & D (per ton)	\$41	\$41	\$41	\$41	\$43
Vegetative (per ton)	\$15	\$15	\$15	\$15	\$15
Wood, clean (per ton)	\$15	\$15	\$15	\$15	\$15

*Effective April 1, 2008, C & D deposited at the SWCCs was re-classified to MSW.

Budget Highlights

- This budget includes \$78,065 as debt service payments for financed equipment.
- In September 2007, the lunchtime closure of the Solid Waste Convenience Center was eliminated, decreasing hours by 4 hours weekly.
- The delivery of a second hook-lift truck is projected for May 2008. This will improve collection efficiency and decrease escalated wear to the Division's sole hook truck.
- A replacement front-end has been acquisitioned with delivery projected for fall 2008. During FY 2007-08, the Division has faced significant downtime due to aging.
- A skid steer loader was located at the Eubanks and the Walnut Grove Centers to assist with the elimination of heavy bulky materials on the ground.
- Effective April 1, 2008, construction and demolition deposited into containers at the Centers were re-classified to be disposed of in a lined landfill (MSW). This reclassification will result in increased tip fees expended in FY 2008-09. These tip fees, and addition of the three new government buildings in FY 2008-09, will increase Landfill Fees by \$29,858.
- Increases in fuel and an aging fleet resulted in a \$15,672 increase in Vehicle Supplies.

Tax Assessor

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended Account: 3200
Tax Assessor (General Fund)						
Personnel Services	\$1,158,945	\$1,191,619	\$1,196,905	\$1,211,008	\$1,112,192	\$1,112,192
Operations	\$106,740	\$141,658	\$161,139	\$164,537	\$164,842	\$159,842
Capital Outlay	\$10,780	\$3,513	\$1,200	\$1,636	\$17,300	\$17,300
Total Expenditures	\$1,276,465	\$1,336,789	\$1,359,244	\$1,377,181	\$1,294,334	\$1,289,334
Offsetting Revenues	(\$10,510)	(\$9,056)	(\$7,500)	(\$5,470)	(\$4,200)	(\$4,200)
County Costs (net)	\$1,265,955	\$1,327,733	\$1,351,744	\$1,371,711	\$1,290,134	\$1,285,134
Other Related programs (Revaluation Fund)						
Personnel Services	\$65,612	\$70,576	\$79,279	\$70,706	\$82,537	\$82,537
Operations	\$10,825	\$28,070	\$57,670	\$32,328	\$98,690	\$98,690
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$76,437	\$98,646	\$136,949	\$103,034	\$181,227	\$181,227
Offsetting Revenues	(\$3,043)	(\$2,509)	(\$12,949)	(\$13,949)	(\$45,227)	(\$45,227)
County Costs (net)	\$73,394	\$96,136	\$124,000	\$89,085	\$136,000	\$136,000
Total Tax Assessor and Related Expenditures	\$1,352,902	\$1,435,435	\$1,496,193	\$1,480,215	\$1,475,561	\$1,470,561

Major Services

- List, assess, and bill all taxable property in the County for the purpose of ad valorem taxation.
- Discover taxable property that has not been properly recorded by the owner for tax purposes.
- Administer the tax exemption programs, including tax programs for eligible elderly and disabled individuals and exemption of eligible non-profit organizations.
- Administer the Land Use Program for horticulture, agriculture, and forestry management.
- Conduct and support the County's in-house revaluation of all real property within its jurisdiction, with new values assigned every four years.
- Support the Board of Equalization and Review that meets annually to hear formal appeals.

Objective

- List, assess, and bill all taxable property in the County for the purpose of ad valorem taxation. Discover taxable property that has not been properly recorded by the owner for tax purposes.

Outcomes

- Print and mail 56,000 – 58,000 tax bills with a greater than 99% successful delivery rate. By outsourcing this activity the Department is able to include information such as how tax dollars are spent and the benefits. Early mailing and added information enhances early collection rates and citizen awareness of County programs.
- Continue mailing listing forms to all property owners explaining the necessity of listing taxable personal property, new construction, partial construction, renovations and up fit. This program has resulted in a significant increase in personal property listed as well as new construction listed. The Assessor's Office has documented significant increases in personal property listings and new construction that otherwise would have been lost.
- Notify all appellants of informal decision within 120 days of receipt of appeal. This time frame will allow for timely decisions and the opportunity to be heard by the Board of Equalization and Review.

Tax Assessor - continued

Objective

- Administer the tax exemption programs, including tax programs for eligible elderly and disabled individuals and exemption of eligible non-profit organizations.

Outcomes

- Provide information so that all citizens eligible for tax-exempt programs know of these programs. A primary source of this information is the application for "homestead exemption" found on the listing form that is mailed annually in early January. Information is also advertised on the tax bills that are mailed in August. Other attempts to inform the public include publishing information in the legal section of the three area newspapers, the Orange County website, fliers posted in numerous areas in each township, fliers mailed to Orange Churches in Mission (OCIM), Interfaith Council, Empowerment, and area places of worship. Additionally, numerous Orange County departments are helping to reach out, offering support, information and assistance.
- Review one-fourth of all properties currently exempt from ad valorem taxation to determine continued qualification for exempt status

Objective

- Administer the Land Use Program for horticulture, agriculture and forestry management.

Outcomes

- Ensure eligibility requirements are met based on general statute guidelines and determine deferred taxes when parcels become ineligible. Development of proper criteria has led to changes in qualification standards.

Objective

- Conduct and support the County's in-house revaluation of all real property within its jurisdiction with new values assigned every four years. The last countywide revaluation became effective 01/01/2005.

Outcomes

- Determine tax values for real property as of the effective date of revaluation that are statistically within 95 percent of the actual market value of the property.
- Maintain a statistical coefficient of dispersion (COD) of 20% or less in years between revaluations. (N.C. Department of Revenue acceptable level is 20%). Statistical measurements such as the COD, when below 20%, indicate that tax values are uniform and consistently fair and equitable.
- Provide final estimate for value resulting from informal reviews within 120 days of appeal. Rendering a timely decision quickly addresses the concerns of individuals and demonstrates responsiveness to their concerns.

Objective

- Administer the business Personal Property Audit Program. Under this program, an audit firm works with the Assessor's office auditing the books of randomly selected businesses, discovering any values previously not listed or under listed. In addition to discovery, there is an educational aspect where the audited company's officers are assisted in getting future listings correct.

Outcomes

- Work with the audit firm in scheduling audit appointments.

Tax Assessor - continued

- Receive the audit results.
- Work with the audit firm in assisting the businesses to understand the results and the proper way to list in future years.
- Create the discovery bills for non or under listed property for the current year and five years back and notify the businesses accordingly.
- Report results to BOCC and receive Commissioners input on future years processes.

Objective

- Support the Board of Equalization and Review, which meets annually to hear final appeals.

Outcomes

- Act as Clerk to the Board of Equalization and Review that meets annually to hear final appeals.
- Provide appropriate cost, market or income data as requested by the Board to assist in its decisions.
- Enhance the ability to accurately derive values and support values in appeals to the Property Tax Commission and the Court of Appeals by employing professionals and specialists in the appraisal of specific and specialized types of property.

Measures

	2005-06 Actual	2006-07 Actual	2007-08 Budget	2007-08 Estimate	2008-09 Projected
# Bills generated and mailed by Aug 15	55,000	51,000	56,000	56,000	58,000
% Bills successfully delivered	99%	99%	99%	99%	99%
Abstracts generated & mailed by Jan 5	54,000	52,000	54,000	54,000	57,000
Sales ratio level as of effective date of last revaluation (does not change between revaluations).	95.85%	95.85%	95.85%	95.85%	95.85%
Annual level of statistical accuracy (COD)	7.00%	11.71%	13.00%	13.60%	13.00%
% Appellants notified within 120 days of informal decision	100%	100%	100%	100%	100%

Land Records/GIS Major Services

- Process documents for recording in the Register of Deeds office by assigning parcel identifier(s) to the face of the document. Parcel identifier numbers (PINs) are the key to working with real property title records.
- Create records of new properties, based on surveys presented for recording that subdivide or combine parcels.
- Make adjustments or corrections to records of existing properties on the County's computerized property maps.
- Use public records (such as deeds, court orders, and estates) to create and maintain the record of property ownership in the County.
- Help citizens find and obtain information about property, its ownership, and characteristics, and provide reports and maps as needed.

Objective

Tax Assessor - continued

- Assign parcel identifier numbers (PINs) to land title documents in an accurate and timely manner.

Outcomes

- Citizens, attorneys, and other land professionals will receive timely and accurate processing of their property documents.
- Citizens, attorneys, and other land professionals will receive timely and accurate processing of their property conveyance documents that create two new properties by means of subdivision or recombination of parcels, where the document (deed, plat) has been submitted to the Land Records Office at least twenty-four hours ahead of recording as a pre-assignment request.

Objective

- Create records of new properties and roads & make adjustments or corrections to existing properties on the County's GIS.

Outcomes

- Current, updated GIS parcel maps for all properties in Orange County will be available to citizens, County departments, and other agencies, in any desirable scale or on computer recording media 24 hours a day, seven days a week.
- Proposed new properties will be created before the recording of approved development plats in all townships and PINs will be pre-assigned for timely processing on the day of recording.
- Current GIS street centerline maps, with roads represented by a single line with road names and address range in all townships, will be available to citizens, County departments, and other agencies, in any desirable scale or on computer recording media 24 hours a day, seven days a week.

Budget Highlights:

- The Personnel Services section for FY 2008-09 includes a new GIS Mapper I (1.0 FTE) position, effective July 1, 2008. Increased land transaction activity has created backlogs and elongated the amount of time that residents experience with regard to real estate closings and permit issuances. The recommended Geographic Information System (GIS) Mapper I position will allow timelier processing and decrease time that property owners must wait to complete their transactions. In addition, this position will ensure that property records are correct and assist the department in preparing for the upcoming property revaluation process.
- The decrease in Personnel Services for FY 2008-09 is due to the transfer of the Land Records Director and GIS Application Developer positions from the Assessor's Office to Information Technologies.
- The Capital Outlay of \$17,300 includes five (5) new computer monitors for GIS Mapper positions to provide them with dual monitors to enhance efficiency and productivity, replacement of a 30 year old plotter, and a GIS workstation for the new position.
- There is an increase in budgeted expenses in the Revaluation Fund for FY 2008-09 due to revaluation.
- Revenues continue to decrease in Land Records due to more information continuing to be available to the public from the County's GIS website.

Tax Assessor - continued

Objective

- Administer the tax exemption programs, including tax programs for eligible elderly and disabled individuals and exemption of eligible non-profit organizations.

Outcomes

- Provide information so that all citizens eligible for tax-exempt programs know of these programs. A primary source of this information is the application for "homestead exemption" found on the listing form that is mailed annually in early January. Information is also advertised on the tax bills that are mailed in August. Other attempts to inform the public include publishing information in the legal section of the three area newspapers, the Orange County website, fliers posted in numerous areas in each township, fliers mailed to Orange Churches in Mission (OCIM), Interfaith Council, Empowerment, and area places of worship. Additionally, numerous Orange County departments are helping to reach out, offering support, information and assistance.
- Review one-fourth of all properties currently exempt from ad valorem taxation to determine continued qualification for exempt status

Objective

- Administer the Land Use Program for horticulture, agriculture and forestry management.

Outcomes

- Ensure eligibility requirements are met based on general statute guidelines and determine deferred taxes when parcels become ineligible. Development of proper criteria has led to changes in qualification standards.

Objective

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Outcomes

- Determine tax values for real property as of the effective date of revaluation that are statistically within 95 percent of the actual market value of the property.
- Maintain a statistical coefficient of dispersion (COD) of 20% or less in years between revaluations. (N.C. Department of Revenue acceptable level is 20%). Statistical measurements such as the COD, when below 20%, indicate that tax values are uniform and consistently fair and equitable.
- Provide final estimate for value resulting from informal reviews within 120 days of appeal. Rendering a timely decision quickly addresses the concerns of individuals and demonstrates responsiveness to their concerns.

Objective

- Administer the business Personal Property Audit Program. Under this program, an audit firm works with the Assessor's office auditing the books of randomly selected businesses, discovering any values previously not listed or under listed. In addition to discovery, there is an educational aspect where the audited company's officers are assisted in getting future listings correct.

Outcomes

- Work with the audit firm in scheduling audit appointments.

Tax Assessor - continued

- Receive the audit results.
- Work with the audit firm in assisting the businesses to understand the results and the proper way to list in future years.
- Create the discovery bills for non or under listed property for the current year and five years back and notify the businesses accordingly.
- Report results to BOCC and receive Commissioners input on future years processes.

Objective

- Support the Board of Equalization and Review, which meets annually to hear final appeals.

Outcomes

- Act as Clerk to the Board of Equalization and Review that meets annually to hear final appeals.
- Provide appropriate cost, market or income data as requested by the Board to assist in its decisions.
- Enhance the ability to accurately derive values and support values in appeals to the Property Tax Commission and the Court of Appeals by employing professionals and specialists in the appraisal of specific and specialized types of property.

Measures

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Land Records/GIS Major Services

- Process documents for recording in the Register of Deeds office by assigning parcel identifier(s) to the face of the document. Parcel identifier numbers (PINs) are the key to working with real property title records.
- Create records of new properties, based on surveys presented for recording that subdivide or combine parcels.
- Make adjustments or corrections to records of existing properties on the County's computerized property maps.
- Use public records (such as deeds, court orders, and estates) to create and maintain the record of property ownership in the County.
- Help citizens find and obtain information about property, its ownership, and characteristics, and provide reports and maps as needed.

Objective

Tax Assessor - continued

- Assign parcel identifier numbers (PINs) to land title documents in an accurate and timely manner.

Outcomes

- Citizens, attorneys, and other land professionals will receive timely and accurate processing of their property documents.
- Citizens, attorneys, and other land professionals will receive timely and accurate processing of their property conveyance documents that create two new properties by means of subdivision or recombination of parcels, where the document (deed, plat) has been submitted to the Land Records Office at least twenty-four hours ahead of recording as a pre-assignment request.

Objective

- Create records of new properties and roads & make adjustments or corrections to existing properties on the County's GIS.

Outcomes

- Current, updated GIS parcel maps for all properties in Orange County will be available to citizens, County departments, and other agencies, in any desirable scale or on computer recording media 24 hours a day, seven days a week.
- Proposed new properties will be created before the recording of approved development plats in all townships and PINs will be pre-assigned for timely processing on the day of recording.
- Current GIS street centerline maps, with roads represented by a single line with road names and address range in all townships, will be available to citizens, County departments, and other agencies, in any desirable scale or on computer recording media 24 hours a day, seven days a week.

Budget Highlights:

- The Personnel Services section for FY 2008-09 includes a new GIS Mapper I (1.0 FTE) position, effective July 1, 2008. Increased land transaction activity has created backlogs and elongated the amount of time that residents experience with regard to real estate closings and permit issuances. The recommended Geographic Information System (GIS) Mapper I position will allow timelier processing and decrease time that property owners must wait to complete their transactions. In addition, this position will ensure that property records are correct and assist the department in preparing for the upcoming property revaluation process.
- The decrease in Personnel Services for FY 2008-09 is due to the transfer of the Land Records Director and GIS Application Developer positions from the Assessor's Office to Information Technologies.
- The Capital Outlay of \$17,300 includes five (5) new computer monitors for GIS Mapper positions to provide them with dual monitors to enhance efficiency and productivity, replacement of a 30 year old plotter, and a GIS workstation for the new position.
- There is an increase in budgeted expenses in the Revaluation Fund for FY 2008-09 due to revaluation.
- Revenues continue to decrease in Land Records due to more information continuing to be available to the public from the County's GIS website.

Tax Collector

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
<i>Tax Collector (General Fund)</i>						Account: 3350
Personnel Services	\$637,415	\$677,561	\$649,715	\$675,375	\$712,761	\$670,588
Operations	\$158,537	\$162,965	\$188,265	\$191,293	\$222,519	\$191,110
Capital Outlay	\$232	\$4,404	\$0	\$1,635	\$1,175	\$1,175
Total Expenditures	\$796,184	\$844,930	\$837,980	\$868,303	\$936,455	\$862,873
<i>Offsetting Revenues</i>	<i>(\$171,706)</i>	<i>(\$230,109)</i>	<i>(\$211,141)</i>	<i>(\$201,708)</i>	<i>(\$212,811)</i>	<i>(\$212,811)</i>
County Costs (net)	\$624,478	\$614,821	\$626,839	\$666,595	\$723,644	\$650,062

Major Services

- Collect and account for all current and delinquent taxes for the County, 14 special districts, and the municipalities of Carrboro, Chapel Hill, and Hillsborough.
- Provide to the public at large and the taxpayers of Orange County a continuing growth in service availability through the use of technology such as the internet websites, credit card program, prepay programs, and bank draft program.
- Communicate to, educate, and answer questions for the public on North Carolina property tax laws and procedures, federal bankruptcy laws, civil process law, and estate law requirements.
- Bill and collect the 3R Fee as directed by the BOCC. Requires education of the public, taxpayers, legal community.
- Administer the 3R Assistance Program.
- Bill and collect on behalf of the Town of Chapel Hill the Stormwater Utility Fee.
- Provide specific tax data to attorneys, banks, citizens, mortgage companies and realtors.
- Bill and collect all other Emergency Management Billings such as fire inspections, Haz-Mat billings, special contracts, etc.
- Bill, file insurance, and arbitrate with insurance companies on behalf of clients in an effort to ensure that Orange County received monies due for EMS Ambulance Service Accounts.
- Continuing education process on new law changes relative to Medicare, Medicaid and HIPPA.
- Ensure continued compliance with HIPPA regulations to ensure client rights to privacy of their medical data.
- Assist clients with Medicare/Medicaid appeals.
- Administer the EMS Assistance Program.
- Communicate to, educate, and answers questions and concerns of clients on EMS ambulance issues.
- Collect and audit gross receipts on rental vehicles on behalf of Orange County and all municipalities within our jurisdiction.
- Price and bill register motor vehicles and process requests for relief, recalculation or refunds.
- Bill, collect and issue Beer and Wine licenses and massage therapy licenses.
- Receive, verify, distribute, and deposit revenues collected for all departments within Orange County government. Audit all relative departments for compliance with collection and accounts procedure compliance.

Tax Collector - continued

Objective

Improve the collection of current and delinquent taxes by:

- Consistent and timely use of collection remedies provided by the laws of North Carolina in the collection of taxes assigned this office in taxation.
- Provide a continually updated Revenue website by which citizens can stay abreast of any changes in the law, view their tax records of due/paid, informational source for ambulance billing issues, links to Medicare and as an informational source.
- Increase citizen understanding of property tax system and law, ambulance billing and assistance, County services, policies and issues by participation in citizen groups, through media outlets, mailings and public contact.
- Assist in the education of the public on the 3R fee structure and reasons behind the institution of the fee.
- Insure that the Revenue area is in total compliance with HIPPA (Health Insurance Portability and Accountability Act) regulations.
- Continue efforts to increase EMS collects while meeting the citizen needs.
- Ensure all Orange County departments are meeting the required procedures in the receipt and deposit of funds.
- Coordinate with other departments in the effort to insure service and availability of data to the citizen.
- Provide a payment options to the citizens at large and to county employees.
- Continue to work on building a strong working bond with the Assessor and his multiple divisions.

Outcomes

- To maintain and work toward increasing the current year tax collection rates.
- To maintain and work toward increasing the municipal tax collection rates on current tax.
- Meet or exceed the yearly budgetary goal for collection of current, delinquent taxes and interest.
- Continue ranking in the top five counties statewide in the collection of taxation.
- To maintain and enhance the training of staff with law changes in all areas we are charged to bill and collect.
- Meet or exceed the yearly budgetary goal for collection of EMS ambulance fees while ensuring all HIPPA regulations are met.
- Ensure all businesses compile with the issuance Beer and Wine licenses and massage therapy licenses.
- Maintain the collection and audit of all business, which qualify under the gross receipts vehicle tax.
- Successful billing and collection of the 3R fee.
- Successful billing and accounting of the Chapel Hill Stormwater Fee.

Measures

- Maintain a continuing education process for staff which to date has allowed 9 out of 11 employees to become certified by the North Carolina Tax Collectors Association.
- Continued ranking within the top five counties out of a possible 100 statewide.
- Historic record reflects the continued rise in the overall collection each year.
- Historic record reflects the continued rise in payment of EMS ambulance fees yearly.

Tax Collector - continued

- Continued external audits reflect compliance with all regulatory requirements.
- Coordinated with other staff and outside agencies the billing and collection portion on behalf of the Town of Chapel Hill in the implementation of the Stormwater Utility Fee.
- Continue to maintain a high level of collections for the 3R fee billing on behalf of the Solid Waste Department Enterprise Fund of Orange County

Budget Highlights:

- The Department requested a new Office Assistant II (1.0 FTE) position for FY 2008-09 that is not included in the Manager Recommended budget.
- The Capital Outlay of \$1,175 for FY 2008-09 includes a replacement printer in the Director's office.

Visitors Bureau Fund

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Visitors Bureau Fund						Account: 6005
Overhead	\$21,000	\$31,766	\$42,430	\$42,430	\$47,055	\$47,055
Personnel Services	\$299,845	\$337,307	\$343,497	\$344,528	\$352,868	\$352,868
Operations	\$273,910	\$373,032	\$567,436	\$572,240	\$575,277	\$575,277
Capital Outlay	\$2,289	\$9,562	\$5,500	\$9,705	\$38,800	\$38,800
Total Expenditures	\$597,045	\$751,666	\$958,863	\$968,904	\$1,014,000	\$1,014,000
Offsetting Revenues	(\$663,308)	(\$772,164)	(\$958,863)	(\$1,076,751)	(\$1,014,000)	(\$1,014,000)
County Costs (net)	(\$66,264)	(\$20,498)	\$0	(\$107,847)	\$0	\$0

Major Services

- Position Orange County as a desirable meeting and vacation destination, with careful consideration to the needs and assets of the Orange County communities.
- In cooperation with community organizations, achieve a comprehensive marketing program with high-quality advertising collateral materials, website and services.
- Serve as a countywide leader in developing strategies for consistently providing quality visitor services to the travelers who visit Orange County.
- Encourage longer stays, increased spending and repeat visits to Orange County.
- Examine the range of visitor services available, identify unmet needs, and encourage private businesses to meet those needs, as appropriate.
- Contribute to the economic development and quality of life that comprise Orange County.

Objective

- Engage in a variety of activities that will result in increased hotel bookings, rental of area meeting facilities, attraction and welcome center visitations, increased occupancy tax receipts, and increased visitor expenditures.

Outcomes

- Increase the amount of spending in Orange County by visitors each year.
- Provide information to Orange County visitors six days a week at the Visitors Center.
- Increase number of conference and meeting *definite* bookings initiated by the Bureau.
- Increase the number of qualified sales leads distributed to hotels and meeting facilities.
- Increase attraction, welcome center and tour visitations.
- Increase countywide average daily hotel room rates.
- Build and maintain hotel occupancy relative to supply/demand ratio of rooms added.

Measures

3-YEAR TRENDS	2006-07 Actual	2007-08 Projected	2007-08 Actual	2008-09 Projected
Conference, Meeting Bookings	56	56	58	60
Sales Leads	59	65	70	75
Groups Serviced	209	210	210	225
Attraction Visitations	1.5 million	1.6 million	1.65 million	1.7million

Visitors Bureau Fund - continued

Hotel Occupancy	67.8%	72%	70%	71%
Hotel Average Daily Rate	\$112.00	\$112.00	\$116.39	\$118.00
Revenue Per Available Room	\$75.48 (06)	\$78.12 (07)	\$79.00 (exp)	\$80.00 (exp)
Occupancy Tax Receipts/OC	664,903	\$698,874	\$739,000	\$750,000
Inventory of Hotel Rooms	1,483	1,404	1,362	1,362
Visitor Spending in Millions (calendar year)**	\$137million	\$138 million	\$140 million	\$150 million

Objective

- Conduct activities that will increase the awareness of Orange County as a meeting and leisure destination, targeting lower demand periods such as summer and winter.

Outcomes

- Increase distribution of visitor information.
- Increase the number of visitor inquiries generated.
- Increase the number of requests for meeting and event site information.
- Provide promotional assistance to local organizations that plan festivals and events that generate and stimulate overnight visitors to Orange County.
- Increase the number of visitor-related media stories published about our area.
- Re-design, expand and constantly update the Bureau's web site and electronic initiatives.
- Continue to expand the media plan for targeted advertisements in shoulder season and during special promotions.

Measures

	2006-07 Actual	2007-08 Budget	2007-08 Actual	2008-09 Projected	2008-09 Actual
Requests for Group Info	1,182	1,100	1,185	1,200	
Festivals/Events Assisted	25	28	30	35	
Media Stories Placed	220	230	220	240	
Web Site Visits	231,000	300,000	231,000	300,000	
Visitor Center Walk-ins	13,632	11,000	13,632	14,000	
Advertising Placements	40	40	40	70	

Budget Highlights

- For FY 2007-08, ending in 90 days, Orange County's 2% occupancy tax is projected at approximately \$739,000.
- In February 2008, the Board of County Commissioners approved a raise in the County occupancy tax level from 2% to 3% effective, July 1, 2008 which will increase occupancy tax revenues by approximately \$300,000.
- The Visitors Bureau budget will be approximately \$1 million.

Visitors Bureau Fund - continued

- The Bureau has allocated \$250,000 to Jennings Advertising to create an online and print campaign for Orange County for fiscal year 2008/09. New advertising and an on-line campaign will seek to increase demand by 5%.
- Additional marketing will be spent with High school Athletics, Tar Heel Athletics, Gay tourism, Culinary-Arts-Heritage tourism, and special Hillsborough retail push.
- Occupancy rates are currently holding steady due to increased inventory,
- In 2008/09, we will aim for a 71% occupancy rate, up 2% overall.
- In Orange County, each 1 percent increase in occupancy yields almost \$400,000 in additional room revenue; and \$500,000 in ancillary spending.
- Slight budget increases in several areas reflect inflationary costs and increased dues structures.
- Increase in software and training is the result of the Bureau's need to overhaul its customer relations management software, purchased in 1996, through D-3000.

Debt Service

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Debt Service (General Fund)						Account: 3800/8800
Total School Debt Service	\$11,126,402	\$12,485,411	\$12,038,155	\$12,038,155	\$19,570,005	\$19,570,005
Total Durham Technical Community College Debt Service	\$0	\$0	\$190,046	\$190,046	\$190,046	\$190,046
Total County Debt Service	\$3,106,634	\$2,951,985	\$2,546,603	\$2,546,603	\$6,345,808	\$6,345,808
Total Debt Service Expenditures	\$14,233,036	\$15,437,396	\$14,774,804	\$14,774,804	\$26,105,859	\$26,105,859

These funds repay principal and interest due on non-enterprise fund debt. This includes outstanding voter approved general obligation bonds and other alternative financing issuances related to School and County capital projects.

Debt Management

Orange County's primary objective in managing the amount of debt issued to meet long-term capital needs is to keep the level of indebtedness within available resources. The Board has a longstanding Debt Management Policy that establishes parameters, procedures and other objectives related to debt issuance. A major benchmark included in the Policy provides for the County's annual non-enterprise fund debt service payments to be no more than 15 percent of the County's total General Fund budget. Fifteen percent of the fiscal year 2008-09 recommended General Budget equals \$28,243,996 compared to our anticipated debt service payments of \$26,105,858. The table below compares the County's current level of debt with the levels outlined in the Debt Management Policy:

County's Debt Level for Fiscal Year 2008-09			
	Per county's Adopted Debt Management Policy	Legal Debt Limit per NC General Statute	As included in FY 2008-09 Approved Budget
Annual Debt Service Payments as a Percentage of General Fund Expenditures	No greater than 15%	N/A	13.4%
Total Outstanding Debt as a Percentage of Total Assessed Valuation	No greater than 3%	No greater than 8%	1.7%

Bond Ratings

The County has excellent bond ratings:

- Fitch IBCA- AAA
- Standards and Poors – AA+
- Moody's – Aa2
- North Carolina Municipal Council - 87

Education

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Local School Systems						
Current Expenses (General Fund)						
Orange County Schools	\$19,608,329	\$20,672,387	\$21,939,739	\$21,939,739	\$23,771,912	\$23,531,112
Chapel Hill/Carrboro City Schools	\$30,372,967	\$33,121,357	\$34,935,383	\$34,935,383	\$35,922,645	\$38,111,480
Total Current Expenses	\$49,981,296	\$53,793,744	\$56,875,122	\$56,875,122	\$59,694,557	\$61,642,592
Recurring Capital						
Orange County Schools	\$881,750	\$941,520	\$941,520	\$941,520	\$991,630	\$991,630
Chapel Hill/Carrboro City Schools	\$1,408,508	\$1,458,480	\$1,458,480	\$1,458,480	\$1,579,005	\$1,579,005
Total Recurring Capital	\$2,290,258	\$2,400,000	\$2,400,000	\$2,400,000	\$2,570,635	\$2,570,635
Long Range Capital						
School Capital	\$4,444,072	\$4,155,562	\$4,073,827	\$4,073,827	\$4,818,826	\$4,818,826
Total Long Range Capital	\$4,444,072	\$4,155,562	\$4,073,827	\$4,073,827	\$4,818,826	\$4,818,826
Debt Service						
Principal & Interest Schools Debts Service	\$15,228,051	\$17,518,448	\$18,488,002	\$18,488,002	\$19,570,005	\$19,570,005
Total Debt Service	\$15,228,051	\$17,518,448	\$18,488,002	\$18,488,002	\$19,570,005	\$19,570,005
Other School-Related Programs						
School Health Nursing Initiative	\$486,898	\$537,288	\$566,774	\$430,449	\$593,146	\$593,146
School Social Workers	\$266,577	\$420,604	\$557,272	\$483,667	\$557,272	\$557,272
School Resource Offices	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
Reserve for Fair Funding for Schools	\$0	\$800,000	\$988,000	\$988,000	\$988,000	\$988,000
Total Other School-Related Programs	\$1,253,475	\$2,257,892	\$2,612,046	\$2,402,116	\$2,638,418	\$2,638,418
Total Local School Systems Expenditures	\$73,197,152	\$80,125,646	\$84,448,997	\$84,239,067	\$89,292,441	\$91,240,476
Durham Technical Community College (DTCC)						
Current Expenses (General Fund)						
Durham Technical Community College	\$0	\$0	\$180,598	\$100,000	\$545,151	\$545,151
Recurring Capital						
Durham Technical Community College	\$0	\$0	\$15,000	\$0	\$36,450	\$36,450
Debt Service						
Principal & Interest Non-General Obligation - DTCC	\$0	\$0	\$190,046	\$190,046	\$190,046	\$190,046
Total Durham Technical Community College (DTCC)	\$0	\$0	\$385,644	\$290,046	\$771,647	\$771,647
Total Education Expenditures	\$73,197,152	\$80,125,646	\$84,834,641	\$84,529,113	\$90,064,088	\$92,012,123

Note: In addition to the funding outlined here, in fiscal year 2008-09 Chapel Hill Carrboro City Schools anticipate receiving approximately \$18.6 million from its special district tax proceeds.

Local School Systems

In North Carolina, each county is responsible for supplementing state and federal appropriations to public education. Local current expense appropriations are allocated to each school system based on an equal amount per pupil. In addition, counties provide funds to each system for recurring and long-range capital projects. School systems in North Carolina do not have separate taxing authority and are not allowed to issue debt for school construction and renovation projects. Therefore, issuance and repayment of long-term debt, such as general obligation bonds and private placement loans, are the responsibility of county government. Many school units in the state also have special district taxes. These voter-approved taxes, levied within the unit's boundaries, further supplement county funding.

Student Enrollment Projections

In accordance with North Carolina General Statutes, the State Department of Public Instruction (DPI) certifies the estimated number of students who will attend public school in each district during the next academic year. These numbers are available to the Boards of Education and Board of County Commissioners in March of each year and are often referred to as the March ADM (Average Daily Membership) numbers. DPI allows counties to modify these totals to incorporate the number of students residing in each district who are expected to attend charter schools the following academic year. The resulting total projected student populations for each system are multiplied by the per pupil appropriation approved by the Board of County Commissioners to determine the total current expense appropriation for each district.

- **Student Enrollment Projections for the Orange County Schools**

Based on DPI projections, the Orange County School district enrollment for fiscal year 2008-09 totals 6,973, an increase of 79 students from the March 2007 projections. Currently budgeted charter school students total 254, the same number as fiscal year 2007-08. This brings the total district enrollment to 7,227.

- **Student Enrollment Projections for the Chapel Hill-Carrboro City Schools**

The Chapel Hill-Carrboro City School District DPI projections total 11,588, reflecting an increase of 323 when compared to the March 2007 projections. Currently budgeted charter school students total 117, the same as fiscal year 2007-08. This brings the total district enrollment for the district to 11,705.

2008-09 Enrollment Projections

	CHCCS	OCS	Total
March 2008 Department of Public Instruction ADM Planning #s	11,666	7,030	18,696
Less: Out of District	<u>78</u>	<u>57</u>	<u>135</u>
	11,588	6,973	18,561
Plus: Budgeted Charter Students	<u>117</u>	<u>254</u>	<u>371</u>
Total Budgeted Students	11,705	7,227	18,932
	61.83%	38.17%	

2007-08 Enrollment Projections

	CHCCS	OCS	Total
March 2007 Department of Public Instruction ADM Planning #s	11,343	6,954	18,297
Less: Out of District	<u>78</u>	<u>60</u>	<u>138</u>
	11,265	6,894	18,159
Budgeted March 2006 Charter Students	<u>117</u>	<u>254</u>	<u>371</u>
Total Budgeted Students	11,382	7,148	18,530
	61.42%	38.58%	

Current Expense

As stated earlier, local current expense funding supplements State and Federal funds received by each district for the operation of the schools. North Carolina law requires boards of county commissioners to provide equal per pupil appropriations to each system in counties that have more than one school administrative unit, as is the case in Orange County.

It is important to note that the Chapel Hill-Carrboro City School system also receives proceeds from a special district tax approved many years ago by the voters of that district. At this time, the Orange County School system does not have a similar taxing authority.

The recommended fiscal year 2008-09 budget provides \$3,256 per student for each of the 18,932 students in the two school systems. This represents an increase of \$187 from the 2007-08 approved per pupil allocation of \$3,069.

- **Current Expense Funding for the Orange County Schools**

The recommended budget increases the current year funding level by \$1,591,373 and brings the total appropriation in current expense funding to \$23,531,112.

- **Current Expense Funding for the Chapel Hill/Carrboro City Schools**

For the Chapel Hill-Carrboro City Schools, the recommended budget increases the current year funding level by \$3,176,097 and brings the total General Fund funding for the District to \$38,111,480.

- **District Tax – Chapel Hill-Carrboro City Schools**

The recommended budget increases the district tax rate by 2.65 cents, to 23 cents. Each penny on the Chapel Hill-Carrboro district tax rate for fiscal year 2008-09 is expected to produce \$808,738. Anticipated revenue from this special tax is estimated to generate \$1,589 per student for the district. Projected revenue from district tax proceeds for fiscal year 2008-09 totals \$18,600,932.

The proposed tax rate increase will provide monies to cover costs of opening the new Morris Grove Elementary School (\$1,780,834) and adding the senior class at Carrboro High School which opened in fall 2007 (\$312,860) for a total of \$2,093,694.

**State Mandated Funding Formula
General Fund Per Pupil Allocations to Each District**

	CHCCS	OCS	Total
# of Students Budgeted in Fiscal Year 2007-08	11,382	7,148	18,530
Projected Increase in Students for Fiscal Year 2008-09	323	79	402
Total Projected Students (including charter students) for Fiscal Year 2008-09	11,705	7,227	18,932
Recommended County Per Pupil Allocation for FY 2008-09	3,256	3,256	3,256
Total Recommended Current Expense Funding for Fiscal Year 2008-09	\$38,111,480	\$23,531,112	\$61,642,592
Total Approved Current Expense Funding FY 2007-08	\$34,935,383	\$21,939,739	\$56,875,122
Recommended Increase in Funding for FY 2008-09	\$3,176,097	\$1,591,373	\$4,767,470
Requested Current Expense Funding (Ad Valorem only) for FY 2008-09	\$35,922,645	\$23,771,912	\$59,694,557
Requested Current Expense Funding (Ad Valorem and Special District Tax) for FY 2008-09	\$54,886,970	\$24,393,193	\$79,280,163

Recurring Capital

Recurring capital outlay funding supports Category I (facility improvements), Category II (equipment and furnishings), and Category III (vehicles and bus purchases) expenditures. The equal per pupil allocations required by law for current expense appropriations are not applicable to this category of local school funding.

For fiscal year 2008-09, the recommended budget provides total funding for recurring capital at \$2,570,635. Of the total, recurring capital for the Chapel Hill-Carrboro City Schools equals \$1,579,005, and Orange County Schools' allocation is \$991,630.

Long-Range Capital and School Capital Projects

The County plans and programs long-range school capital funding through the County's Capital Investment Plan (CIP). Projects are funded by a combination of State and local bonds, non-bond financing and pay-as-you-go funding sources. The latter include dedicated half-cent sales

tax revenues and property tax earmarked under the Board's Capital Funding Policy. With the updated Capital Funding Policy adopted by the Board in April 2007, North Carolina Public School Building Capital funds and School Construction Impact Fees offset School related debt service associated with construction of new school seats. The Board of County Commissioners approved allocation of these funds to individual school capital projects on May 1, 2008.

Debt Service

These funds repay principal and interest due on School related debt including general obligation bonds and private placement loans.

Total Funding for Operations and Recurring Capital by Local School District

The chart below shows the total approved funding for operations and recurring capital for the two districts for the 2008-09 fiscal year. This does not include long-term capital investments or debt service.

	Orange County Schools	Chapel Hill Carrboro City Schools
Current Expense	\$23,531,112	\$38,111,480
Recurring Capital	\$991,630	\$1,579,005
District Tax	\$0	\$18,600,932
Total Funding by District	\$24,522,742	\$58,291,417
<i>Projected Student Enrollment</i>	<i>7,227</i>	<i>11,705</i>

Durham Technical Community College (DTCC)

The Orange County Satellite Campus of Durham Technical Community College, located at the Waterstone Development located just south of Hillsborough off Highway 86, held its grand opening on May 2, 2008. Fiscal year 2008-09 marks the first full year of operations for the satellite campus.

As with local school districts, counties in North Carolina are responsible for supplementing state and federal appropriations to community colleges. For the most part, counties are responsible for day-to-day operating costs such as utilities, security and custodians. Counties are not responsible for teaching staff.

The recommended budget provides \$771,647 to DTCC for fiscal year 2008-09. This includes current expense funding of \$545,151, recurring capital of \$36,450 and debt service allocations of \$190,046.

Fire Districts

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Fire Districts (Fire District Fund)						
Cedar Grove	\$154,887	\$171,619	\$168,552	\$168,552	\$171,189	\$171,189
Chapel Hill	\$562	\$566	\$444	\$444	\$996	\$996
Damascus	\$18,319	\$34,675	\$35,870	\$35,870	\$45,976	\$45,976
Efland	\$181,628	\$263,433	\$237,855	\$237,855	\$295,496	\$295,496
Eno	\$311,933	\$319,939	\$339,818	\$339,818	\$339,941	\$339,941
Little River	\$148,012	\$152,620	\$163,677	\$163,677	\$166,035	\$166,035
New Hope	\$344,613	\$317,619	\$321,103	\$321,103	\$354,783	\$354,783
Orange Grove	\$190,317	\$224,165	\$236,315	\$236,315	\$259,666	\$259,666
Orange Rural	\$487,997	\$530,041	\$564,353	\$604,353	\$641,640	\$641,640
South Orange	\$365,880	\$390,212	\$442,900	\$442,900	\$429,969	\$429,969
Southern Triangle	\$66,217	\$122,725	\$146,530	\$146,530	\$167,726	\$167,726
White Cross	\$116,732	\$120,513	\$174,390	\$174,390	\$189,027	\$189,027
Total Fire District Expenditures	\$2,387,097	\$2,648,127	\$2,831,807	\$2,871,807	\$3,062,444	\$3,062,444
Offsetting Revenue	(\$2,499,820)	(\$2,681,444)	(\$2,831,807)	(\$2,876,642)	(\$3,062,444)	(\$3,062,444)
Net County Cost	(\$112,723)	(\$33,317)	\$0	(\$4,835)	\$0	\$0

Fire protection in the unincorporated areas of Orange County is provided in twelve tax supported fire districts. In most districts, fire services are provided under contract with various incorporated volunteer fire departments. In two cases, service is provided to district residents under agreements with municipal fire departments. In addition to fire protection, many of these departments provide first responder and early defibrillation services to medical emergencies within their district. Coordination of these services is provided by Orange County Emergency Management Services.

It is estimated that there are at least 350 firefighters and first responders contributing more than 40,000 training and service hours in Orange County.

Cedar Grove Fire District

\$171,189

- The tax rate for this district is recommended to remain at 7.30 cents for FY 2008-09.
- In FY 2007-08, the department continued their efforts to achieve all required training for their firefighters to meet the State requirements of level 1 and 2 certification, replaced a 1979 tanker with a new 2000 gallon tanker, purchased a Thermal Imaging Camera to assist in searching buildings for victims during structural fires, and received a grant from the Department of Homeland Security for new 800 MHz radios to be ready for the County's change over to the new system.
- In FY 2008-09, the department will continue to train all firefighters at level 1 and 2 state certifications, will continue to recruit new members to increase membership, continue preparing financially for the replacement of another 1979 tanker next fiscal year, and adding more water points in the district to assist with fires, which will improve the district's ISO rating.
- The department's five-year plan includes renovation of station #2 to include a training room, kitchen area, and office space for the fire department officers, replace the heating

Fire Districts - continued

systems at both stations with more energy efficient units, and replace their 1979 tanker, due to plumbing and tank rusting out.

Chapel Hill Fire District

\$996

- Protection for the six homes located in this district is provided by the Town of Chapel Hill Fire Department.
- The tax rate is recommended to increase by 3.0 cents (from 1.9 to 4.9 cents) for FY 2008-09. The current tax rate is much lower than surrounding fire districts and with this increase it will create a fair and more balanced fire district tax rate.

Damascus Fire District

\$45,976

Southern Triangle Fire District

\$167,726

- North Chatham Volunteer Fire Department contracts with Orange County to provide services to the citizens in the Damascus and Southern Triangle districts of Orange County.
- The department requested that its current contract of \$185,000 increase to \$213,702 for fiscal year 2008-09.
- The increase in the contract is needed to help cover the cost of installing laptop computers in 8 vehicles to provide onboard mapping, the addition of paid staff to continue staffing stations to meet minimum requirements, and continuing to expand their training program to provide the best level of services possible to the districts. During FY 2006-07, the department completed the requirements for the rated district to be extended to six miles in both Orange and Chatham counties, and this has resulted in an average of 25% savings on homeowners' insurance premiums.
- During a FY 2006-07 budget work session, a three-year plan was presented to the Board of County Commissioners to raise the tax rate to equal Chatham County's current rate of 6.0 cents. FY 2008-09 is the third year of that three-year plan, and the tax rate for these districts is recommended to increase by 1.0 cent, from 5.0 cents to 6.0 cents for FY 2008-09. The contract cost of \$213,702 represents approximately 8% of the total North Chatham Fire Department's annual budget of \$2.5 million.

Efland Fire District

\$295,496

- The tax rate for this district is recommended to increase by 1.0 cents (from 4.225 to 5.225 cents) for FY 2008-09.
- In FY 2007-08, the department placed in service a new tanker and completed the substation on Highway 70 and will be occupied by the end of the fiscal year. Currently, there are 13 firefighters who are working on completing their firefighter level 1 and 2 training, 16 firefighters who are certified in emergency rescue services, and 22 who are certified first responders. The department also has three high school youth participating in their Junior Firefighter Program. The district received grant funds to purchase 800 MHz radio equipment, which saved the taxpayers in this district approximately \$100,000. The first responder program has more than doubled their call volume, with approximately 250 to 280 calls experienced this year.

Fire Districts - continued

- In FY 2008-09, the department plans to continue fire prevention, firefighter assistance, level 1 and 2 training, and first responder training, analyze their operations, call volume, and distribution services so they can better plan for the future, and continue to deal with the impact of growth in the district.
- The department's five-year plan includes continuing to work toward the goal of purchasing apparatus outright instead of financing, maintaining their ISO rating of 7, securing more water points, and continuing to work on plans for phasing in paid personnel as their call volume grows.

Eno Fire District

\$339,941

- The tax rate for this district is recommended to remain at 5.70 cents for FY 2008-09.
- In FY 2007-08, the department opened station #2 on St. Mary's Road, and purchased 800 MHz with their capital reserve funds.
- In FY 2008-09, the department plans to purchase a new tanker for station #2, work on a Mutual Aid agreement with the City of Durham, and obtain a rescue franchise from Orange County.
- The department's five-year plan includes hiring a full-time firefighter to oversee day-to-day operations, continue working on lowering its ISO rating, and purchase a rescue/engine.
- The district serves over 6,000 residents with numerous churches and businesses.

Little River Fire District

\$166,035

- The tax rate for this district is recommended to remain at 4.60 cents for FY 2008-09.
- In FY 2007-08, the department will purchase a brush truck which will also serve as a medical responder vehicle, purchased a new copier, made repairs to the training tower, and purchased 800 MHz radios for the new County radio system.
- In FY 2008-09, the department plans to implement fire department web page for citizen information, replace some of their turn-out gear, begin replacing aged self contained breathing apparatus as able, and replace a twenty-nine year old tanker.
- The department's five-year plan includes replacing all self contained breathing apparatus to meet new standards, and analyze the feasibility of part-time staff.

New Hope Fire District

\$354,783

- The tax rate for this district is recommended to remain at 6.75 cents for FY 2008-09. The district will use \$34,038 of their available fund balance to cover necessary increased costs.
- In FY 2007-08, the department continued to increase the number of fully-certified firefighters, paid staff overtime and volunteer policies now in compliance with Federal Fair Labor Standards Act, initiated leadership development plan for officers, and continued working on lowering ISO rating.
- In FY 2008-09, the department will complete the restructuring and leadership development plan for officers, improve district coverage with two paid employees on day and night shifts,

Fire Districts - continued

meet requirements necessary with the target of reducing their ISO rating from a 9 to a grade 8 by 2009, thus reducing homeowners' insurance premiums.

- The department's five-year plan includes request ISO re-evaluation with the target of reducing from an 8 (if achieved in FY 2008-09) to a 7, station consolidation – reducing from 2 stations to 1 new station, develop new strategies to recruit and retain firefighters within the County, and purchase a new 1800 gallon elliptical tanker for in-district and mutual aid.

Orange Grove Fire District

\$259,666

- The tax rate for this district is recommended to increase by .30 cents (from 3.90 to 4.20 cents) for FY 2008-09 to meet increased operating expenses for fuel and utilities and to implement a pay per call program to help members cover the rising cost of fuel.
- In FY 2007-08, the department purchased a thermal imaging camera to help find hot spots and to facilitate rescue in fire responses, added 5 additional water points, and received grant funds from the Assistance to Fire Fighters program to purchase an exhaust removal system for the truck bays, 17 new self contained breathing apparatus, and purchased 800 MHz mobile radios for their trucks. This, coupled with their purchase of handheld radios, allows the department to be ready for the County's conversion to the new radio system.
- In FY 2008-09, the department will continue to recruit volunteers and will implement a pay per call program as an incentive in recruitment, and apply for two (2) Assistance to Fire Fighters grants for the purchase of personal protective gear for all members, as well as replacement of a twenty-five year old tanker.
- The department's five-year plan is to continue switching to the 800 MHz radio system, continue to seek and develop water points throughout the district, and whenever possible, link them with neighboring departments to improve water availability, begin writing specifications for a replacement tanker, which they are planning to tentatively purchase in FY 2009-10 (if grant funds are unsuccessful), and continue to monitor call volume and trends to determine when to add additional career staff.

Orange Rural Fire District

\$641,640

- The tax rate for this district is recommended to increase by .70 cents (from 5.60 to 6.30 cents) for FY 2008-09, as well as an appropriation of \$18,071 from their available fund balance, to cover increased fuel and utilities costs, increased maintenance cost due to aging buildings and apparatus, and costs associated with staffing two stations 24 hours, seven days per week in order to reduce response time and improve coverage.
- In FY 2007-08, the department replaced a 1983 rescue truck, staffed station #2 with two (2) firefighters for better coverage in the northern section of the district, added three (3) new firefighter positions, completed application with the County for rescue charter in the district, applied for FEMA grant to replace outdated turn out gear, paid off debt on 2005 tanker, reduced response times in northern district, continued to have officers level 1 certified, and implemented automatic three department mutual aid on structure fires.
- In FY 2008-09, the department plans to purchase aerial truck with the Town of Hillsborough, replace a ten-year old vehicle, train all officers to Rescue Technician level, implement a comprehensive risk management plan, place mobile computers on fire

Fire Districts - continued

engines for pre-plan information, replace existing dry hydrant connections, lower response times to five minutes on average, and train members to comply with Department of Transportation traffic management.

- The department's five-year plan includes the hiring a full-time fire chief, locate and build a third fire station, increase services to fill existing voids in the County, replace a 17 year-old tanker with a more productive unit, increase staffing to meet service expectations of citizens, and locate and build training facilities.

South Orange Fire District

\$429,969

- Fire protection for residents in this district is provided under contract between the County and the Town of Carrboro Fire Department. Based on relative shares of service calls and tax base, district residents pay less than one fifth of the Carrboro Fire Department's costs.
- A Fire District Commission appointed by the Orange County Board of Commissioners represents citizens of this district. This Commission meets annually with the Carrboro Town Manager, Fire Chief, and County staff to review current service delivery, future plans for the Carrboro Fire Department, and the appropriate share of the department's costs that should be borne by district taxpayers in accordance with the existing contract.
- As a result of a May 2008 meeting, the tax rate for this district is recommended to remain at 9.50 cents for FY 2008-09.

Southern Triangle Fire District (See Damascus Fire District)

- Refer to the section regarding Damascus Fire District for this department's achievements.
- North Chatham Volunteer Fire Department serves people in this district as well as those in the Damascus area.

White Cross Fire District

\$189,027

- The tax rate for this district is recommended to increase by 1.0 cents (from 5.00 to 6.00 cents) for FY 2008-09 in order to cover the increased expenses in fuel, truck maintenance, insurance, replacement of a twenty year-old first responder vehicle.
- In FY 2007-08, the department installed four (4) additional dry hydrants and had 14 dry hydrants certified to ISO standards, purchased 21 portable and 5 mobile 800 MHz radios (15 of the portables were purchased with grant funds received), purchased five sets of turn out gear to replace aging gear, purchased "pulse-Ox" meters for use with in their medical responders program, and updated the defibrillator to be used on children patients.
- In FY 2008-09, the department plans to continue training as necessary to meet ISO requirements, conduct additional multi-department training exercises, replace five (5) additional sets of turn out gear, have drivers finish the State's Driver operator series, and apply for grant funds to help purchase new self contained breathing apparatus, bottles, and a new filling compressor, which will meet comply with federal standards.
- The department's five year plan includes establishing and securing proper funding for the new building addition, establishing a time line for the start and completion of a new building addition, replace a twenty-one year old first responder vehicle, purchase an additional new

Fire Districts - continued

thermal imaging camera, and purchase a new defibrillator to increase accessibility during cardiac emergencies.

Transfers to Other Funds

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Transfers to Other Funds (General Fund)						
Affordable Housing	\$270,360	\$188,360	\$274,453	\$274,453	\$475,220	\$475,220
Community Development	\$0	\$0	\$0	\$24,000	\$0	\$0
County Capital	\$3,328,364	\$2,970,374	\$2,715,885	\$2,715,885	\$3,212,551	\$3,212,551
Efland Sewer	\$85,000	\$106,800	\$122,250	\$122,250	\$122,250	\$122,250
Grant Projects	\$71,494	\$80,661	\$50,788	\$50,788	\$36,443	\$36,443
Revaluation	\$50,000	\$50,000	\$124,000	\$124,000	\$136,000	\$136,000
School Capital	\$4,444,072	\$4,155,562	\$4,073,827	\$4,073,827	\$4,818,826	\$4,818,826
Solid Waste	\$0	\$0	\$2,168,090	\$2,168,090	\$2,562,953	\$2,562,953
Sportsplex	\$163,435	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000
Transfer to JCPC (County Match)	\$11,500	\$11,500	\$24,534	\$24,534	\$23,309	\$23,309
Total Transfer to Other Funds	\$8,424,225	\$8,263,257	\$10,253,827	\$10,277,827	\$12,087,552	\$12,087,552

Transfer to Affordable Housing Reserve **\$475,220**

This transfer reserves funds to address long-term housing needs for decent and affordable housing in Orange County, provides funds for the Urgent Repair Program, Homelessness Partnership Program, the County match to the HOME Program, Impact Fee Reimbursement, and provides General Fund support of 70% of the Housing and Community Director's salary and benefits due to increased non-Section 8 housing duties related to the County's involvement in affordable housing programs.

Transfer to School Capital **\$4,818,826**

Transfer to County Capital **\$3,212,551**

These transfers provide pay-as-you-go funds for School and County capital projects identified in the Capital Investment Plan (CIP).

Transfer to Efland Sewer Enterprise Fund **\$122,250**

This transfer provides funds to supplement money received from sewer charges. *(See the Efland Sewer Enterprise Fund budget in the Department Operating Budgets section of this document for more information).*

Transfer to Grant Projects **\$36,443**

This transfer allocates general fund dollars to the Senior Health Coordination-Wellness grant project.

Transfer to Revaluation **\$136,000**

Transfers to Other Funds - continued

This transfer allocates funds to the Revaluation fund to pay for the revaluation of real property in the County. State Statutes require a revaluation of real property to be completed at least every eight years. Orange County has adopted a quadrennial revaluation cycle, with the most recent revaluation having taken effect on January 1, 2005. *(See the Assessor's Department Budget in the Taxation and Records Section of this budget for more information).*

Transfer to Solid Waste \$2,562,953

This transfer allocates general fund dollars to the Solid Waste Enterprise Fund to cover operational costs associated with Sanitation Operations.

Transfer to Sportsplex \$700,000

In December 2005, the County purchased the Sportsplex located in Hillsborough. Under a current contractual arrangement, a third party, Recreation Factory Partners, manages and operates the facility for a fee. This transfer provides sufficient funds to pay the annual debt service (principal and interest) associated with the purchase (\$521,417) with the remainder for operations.

Transfer to Orange-Chatham Justice Program \$23,309

Criminal Justice Partnership Program – These funds provide the County match for the Criminal Justice Partnership Program. This match, along with grant funding from the Criminal Justice Partnership Program and the State Office of Juvenile Justice finance the County's Criminal Justice Program Coordinator position.

Non-Departmental Summary

Governing and Management

Listed below are appropriations for non-departmental Governing and Management related funds and entities.

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Governing And Management						
3R Fee For County Property	\$1,911	\$2,470	\$2,500	\$2,790	\$3,000	\$3,000
3R Fee Payments In Lieu	\$9,249	\$18,774	\$20,000	\$26,057	\$27,000	\$27,000
401 K Plan Enhancement	\$0	\$0	\$46,500	\$0	\$0	\$0
ASCAP	\$0	\$909	\$1,000	\$948	\$1,000	\$1,000
Cable Casting Communication Meeting	\$28,558	\$59,713	\$30,000	\$34,538	\$30,000	\$30,000
Cable Franchise Negotiation	\$1,086	\$0	\$0	\$0	\$0	\$0
Class & Pay Study	\$0	\$0	\$100,000	\$100,000	\$0	\$0
Construction Management	\$0	\$17,825	\$100,000	\$282,175	\$0	\$0
Contingency	\$0	\$0	\$17,500	\$0	\$0	\$0
County Government Week	\$480	\$644	\$750	\$750	\$750	\$750
Drug Testing	\$7,615	\$7,075	\$8,000	\$8,150	\$15,606	\$15,606
Employee Development	\$48,198	\$50,532	\$63,000	\$91,443	\$63,000	\$63,000
Energy Conservation Team	\$0	\$0	\$30,000	\$30	\$30,000	\$0
Fairview Community Policing Stat	\$14,252	\$0	\$0	\$0	\$0	\$0
Health Insurance Increase	\$0	\$41,320	\$127,000	\$0	\$264,000	\$264,000
In Range Salary Adjustment	\$0	\$0	\$249,267	\$0	\$220,710	\$220,710
Incentives Program	\$0	\$0	\$0	\$0	\$2,500	\$2,500
Meeting Support Supplies	\$9,490	\$12,022	\$12,000	\$11,360	\$12,000	\$12,000
Manager's Miscellaneous	\$2,923	\$2,759	\$7,500	\$7,000	\$7,500	\$7,500
OCS District Tax	\$2,309	\$0	\$0	\$0	\$0	\$0
Pay Plan Equity Retention	\$0	\$0	\$25,000	\$0	\$225,000	\$225,000
Recruitment/Selection	\$709	\$1,997	\$5,000	\$8,500	\$5,000	\$5,000
Referendum Education	\$0	\$12,453	\$0	\$0	\$0	\$0
Relocation Expenses	\$0	\$0	\$0	\$0	\$35,000	\$35,000
Reserve for Cost of Living Adjustment	\$0	\$0	\$1,138,030	\$0	\$1,000,036	\$1,000,036
Reserve For Downtown Camp Park	\$0	\$25,237	\$0	\$0	\$0	\$0
Reserve For Water Resource Initiative	\$0	\$1,620	\$0	\$0	\$0	\$0
Retiree Health	\$760,363	\$841,111	\$1,149,407	\$1,149,407	\$1,273,744	\$1,273,744
School Collaborative Consultant	-\$680	\$1,300	\$3,500	\$3,500	\$3,500	\$3,500
Special Referenda	\$0	\$31	\$0	\$107,500	\$0	\$0
Sportsplex Membership Co Share	\$0	\$24,207	\$20,000	\$34,000	\$35,000	\$35,000
Tax Bill Inserts	\$3,386	\$3,271	\$5,000	\$3,450	\$5,000	\$5,000
TJCOG Water Quality	\$6,881	\$6,881	\$7,000	\$11,964	\$7,000	\$7,000
Triangle J Dues	\$20,117	\$21,301	\$22,000	\$23,217	\$24,000	\$24,000
Tuition Refunds	\$10,978	\$8,399	\$11,000	\$10,000	\$11,000	\$11,000
Youth Voices	\$317	\$965	\$1,500	\$1,500	\$1,500	\$1,500
Governing and Management Total	\$928,142	\$1,162,816	\$3,202,454	\$1,918,279	\$3,302,846	\$3,272,846

Governing and Management Non-Departmentals

3R Fee for County Property

\$3,000

These funds cover the Waste Reduction, Reuse, and Recycling (WRRR) fees assessed to Counties properties.

3R Payment-in-Lieu

\$27,000

These funds cover the Waste Reduction, Reuse, and Recycling (WRRR) fees assessed to property owners in Orange County, who have been granted a waiver by the County due to their financial inability to pay.

American Society of Composers, Authors, and Publishers (ASCAP)

\$1,000

Annual dues paid to ASCAP, a not-for-profit performing rights organization that protects its members' musical copyrights by monitoring public performances of their music, whether via a broadcast or live performance, and compensating them accordingly

Cable Casting Board of Commissioner Meetings

\$30,000

Funds provide for cable casting Board of County Commissioners meetings.

County Government Week

\$750

These funds are used to increase awareness of County government operations during National County Government Week each April. Activities include sponsoring an "Official for the Day" Program, in which County department heads act as mentors for area high school students. The County also sponsors a Speakers' Bureau that provides speakers on County government activities to various community and civic groups.

Drug Testing

\$15,606

These funds provide for the actual costs of drug and alcohol tests as well as for the administration of the random testing program and Federal reporting. The increase reflects the growth in the number of covered employees.

Employee Development/Computer Training

\$63,000

Funds in this line item are for in-house employee training. This includes funds for initiatives in computer training, cultural diversity and cultural awareness training, Spanish language training, supervisory training (including sexual harassment, ADA, performance management) and customer service.

Health Insurance Increase

\$264,000

Funds to cover health insurance increases anticipated during fiscal year 2008-09. Recommended funding for FY 2008-09 will allow for an 8% increase in health insurance premiums, effective January 1, 2009. The actual amount of the County's health insurance increase will be determined in September 2008 through the annual renewal process.

In-Range Salary Adjustment

\$220,710

Funds to grant 1.0 percent in-range salary increase for employees whose work performance is "proficient" and a 3.0 percent increase for those whose work performance is rated "exceptional". Awards would be effective with the employee's performance review date.

Governing and Management Non-Departmentals - continued

Incentives Program **\$2,500**

The HR Department previously budgeted funds to encourage employees to look for ways to save resources, energy, and improve service delivery without increasing the budget. This process will be monitored by HR and winners will be recognized with financial and gift awards.

Manager's Miscellaneous **\$7,500**

This account provides funds for miscellaneous, non-budgeted expenditures that often arise during the fiscal year. It provides the Manager with the flexibility to handle small non-budgeted items as they occur immediately. This account prevents requesting small expenditures from the Board of Commissioners' contingency account.

Meeting Support Supplies **\$12,000**

Supplies and meal costs for Board of Commissioners related meetings.

Pay Plan Equity Retention **\$225,000**

Earlier this year, the Board approved a contract with Archer Company to conduct a review of the County's current classification and pay plan. While we were optimistic that results of the study would be available in time to include full funding in my proposed budget plan, unfortunately the results will not be complete until the fall/winter 2008 timeframe. To that end, the recommended budget sets aside \$225,000 to allocate once the study results are received to address employees' salaries most out-of-line with market and allocate these funds once the study results are approved. I recommend full funding of the results effective July 1, 2009 and plan to allocate monies for this purpose in my recommended 2009-10 budget.

Recruitment/Selection **\$5,000**

Funds to cover costs of the recruitment and selection process for department head level positions.

Relocation Expenses **\$35,000**

Funds to cover expenses such as temporary lodging, moving expenses, etc. associated with obtaining new members of the County Management Team.

Reserve for Cost of Living Adjustment **\$1,000,036**

Funds to adjust the salary schedule and employee salaries 2.5 percent effective July 1, 2008, in response to cost of living and labor market factors.

Retiree Health Insurance **\$1,273,744**

These funds provide for health insurance for County retirees who are eligible under Orange County's Personnel Ordinance. The increase results from the increasing cost for health insurance and the increasing number of eligible retirees.

School Collaboration Consultant **\$3,500**

To cover mediation costs associated with school districts collaboration meetings.

Sportsplex Membership – County Share **\$35,000**

Funding to offer discounted Sportsplex memberships to permanent County employees.

Governing and Management Non-Departmentals - continued

Tax Bill Inserts

\$5,000

Funding is provided for the production and printing of informational inserts to the County's summer mailing of real property tax bills and monthly motor vehicle tax bills. This effort is directly related to the Board's approved Communications goal.

Triangle J Council of Government (TJCOG) – Water Quality

\$7,000

These funds pay for the County's participation in the Triangle Area Water Supply Monitoring Project. This account also pays a portion of the County's cost to maintain the Eno River gauging station as outlined in the Eno River Capacity Use Agreement. Orange County's primary role in this agreement is to preserve the Eno River habitat while monitoring water capacity fluctuations and their impact on the surrounding habitat of Lake Orange.

Triangle J Council of Government (TJCOG) – Dues

\$24,000

Funds are budgeted to pay COG dues for regional Emergency Medical Services, Aging, and Ombudsman support.

Tuition Refunds

\$11,000

These funds are used to reimburse County employees up to \$600 each fiscal year for tuition, fees and books for job related courses. The increase results from increased employee use of the program.

Youth Voices

\$1,500

These funds support the cooperative efforts of high school students from both the Orange County and Chapel Hill-Carrboro Schools to meet periodically to identify and discuss mutual concerns and possible improvements on matters such as recreation and leisure activities for youth.

Non-Departmental Summary

General Services

Listed below are appropriations for non-departmental General Services related funds and entities.

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
General Services						
Greene Tract	\$0	\$0	\$0	\$0	\$90,549	\$90,549
Stormwater Fees For Co Prop	\$9,009	\$4,680	\$10,000	\$9,945	\$10,000	\$10,000
General Services Total	\$9,009	\$4,680	\$10,000	\$9,945	\$100,549	\$100,549

General Services Non-Departmentals

Greene Tract

\$90,549

The County's share to the Solid Waste Enterprise Fund for the Greene Tract property.

Stormwater Fees for County Property

\$10,000

These funds provide for payment to the Town of Chapel Hill for stormwater utility fees assessed to County properties.

Non-Departmental Summary

Human Services

Listed below are appropriations for non-departmental Human Services related funds and entities.

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Human Services						
A Helping Hand	\$5,000	\$5,000	\$5,000	\$5,000	\$10,000	\$10,000
Adolescent Pregnancy Coalition	\$0	\$0	\$0	\$0	\$500	\$500
Adolescents In Need	\$75,749	\$75,749	\$75,749	\$75,749	\$75,749	\$75,749
Alliance Of AIDS Services	\$3,000	\$3,000	\$3,000	\$3,000	\$5,000	\$5,000
Arc Of Orange County	\$4,000	\$4,000	\$4,000	\$4,000	\$12,000	\$12,000
Arts Commission	\$7	\$16	\$0	\$72	\$0	\$0
Big Brothers/Big Sisters	\$0	\$5,000	\$5,000	\$10,000	\$10,000	\$10,000
Charles House	\$8,000	\$11,000	\$11,000	\$11,000	\$12,000	\$12,000
Chapel Hill-Carrboro YMCA/Boomerang	\$0	\$0	\$0	\$0	\$5,000	\$5,000
Child Care Services Association	\$43,025	\$43,025	\$43,025	\$43,025	\$50,000	\$50,000
Chrysalis Foundation	\$0	\$20,000	\$20,000	\$20,000	\$25,000	\$25,000
Club Nova	\$0	\$0	\$0	\$0	\$7,000	\$7,000
Community In Schools	\$55,000	\$55,000	\$55,000	\$55,000	\$65,000	\$65,000
Cornucopia House	\$0	\$2,000	\$2,000	\$2,000	\$6,000	\$6,000
Disability Awareness Council	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500
Dispute Settlement	\$34,000	\$34,000	\$34,000	\$34,000	\$41,000	\$41,000
Duke Community Hospice	\$3,300	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000
El Centro Latino	\$21,000	\$21,000	\$21,000	\$21,000	\$21,000	\$21,000
El Futuro	\$0	\$0	\$0	\$0	\$60,000	\$60,000
Empowerment, Inc.	\$0	\$13,544	\$13,545	\$13,545	\$13,600	\$13,600
Family Violence Prevention Center	\$19,400	\$19,400	\$19,400	\$19,400	\$21,000	\$21,000
Family Counseling Services	\$3,500	\$3,500	\$3,500	\$1,750	\$0	\$0
Food Bank Of Central & Eastern NC	\$0	\$0	\$4,500	\$4,500	\$10,000	\$10,000
Freedom House	\$17,000	\$24,000	\$24,000	\$26,000	\$26,000	\$26,000
Habitat For Humanity	\$15,000	\$15,000	\$15,000	\$15,000	\$20,000	\$20,000
Hope Line	\$1,500	\$1,500	\$0	\$0	\$0	\$0
Human Services Forum	\$5,471	\$6,889	\$6,300	\$6,922	\$6,300	\$6,300
Interfaith Council	\$36,480	\$36,480	\$36,480	\$36,480	\$56,480	\$56,480
JOCCA	\$100,000	\$100,000	\$105,000	\$105,000	\$105,000	\$105,000
KidScope	\$89,000	\$89,000	\$89,000	\$139,000	\$114,200	\$114,200
Leaf Light	\$0	\$5,000	\$0	\$0	\$0	\$0
Literacy Council	\$14,687	\$13,500	\$13,500	\$13,500	\$15,000	\$15,000
Medical Examiner	\$34,375	\$32,300	\$32,000	\$38,100	\$38,000	\$38,000
Mental Health Assoc	\$2,000	\$2,000	\$2,000	\$2,000	\$0	\$0
Middle School Program - CIS	\$65,000	\$65,000	\$70,000	\$70,000	\$70,000	\$70,000
OC Alternative Sentencing	\$39,989	\$83,000	\$83,000	\$83,000	\$83,000	\$83,000
OC American Red Cross	\$0	\$5,000	\$5,000	\$5,000	\$7,000	\$7,000
OC Partnership For Young Children	\$0	\$0	\$0	\$0	\$5,000	\$5,000
OPC Mental Health	\$243,744	\$80,000	\$0	\$75,000	\$0	\$0

Non-Departmental Summary

Human Services

Listed below are appropriations for non-departmental Human Services related funds and entities.

	2005-06	2006-07	2007-08	2007-08	2008-09	2008-09
	Actual	Actual	Original	12-Month	Department	Manager
	Expenditures	Expenditures	Budget	Estimate	Requested	Recommended
Orange Community Housing & Land Trust	\$110,000	\$114,000	\$149,000	\$149,000	\$179,000	\$179,000
Orange Congregation In Missions	\$30,600	\$30,600	\$30,600	\$30,600	\$35,600	\$35,600
Orange Enterprises	\$73,175	\$73,175	\$73,175	\$73,125	\$63,175	\$63,175
Partnership To End Homelessness	\$38,351	\$16,700	\$24,000	\$0	\$0	\$0
Piedmont Health Services	\$10,750	\$10,750	\$10,750	\$10,750	\$10,750	\$10,750
Piedmont Wildlife Center	\$20,000	\$20,000	\$20,000	\$20,000	\$30,000	\$30,000
Planned Parenthood	\$21,940	\$21,940	\$21,940	\$21,940	\$21,940	\$21,940
Project Turn Around	\$44,424	\$64,424	\$64,424	\$64,424	\$64,424	\$64,424
Rape Crisis Center	\$28,000	\$28,000	\$28,000	\$28,000	\$35,000	\$35,000
Recruitment/Selection	\$6,500	\$0	\$0	\$0	\$0	\$0
Reserve For Human Services Space	\$0	\$0	\$163,300	\$0	\$0	\$0
School Health Nurse	\$486,898	\$537,288	\$566,774	\$430,449	\$593,146	\$593,146
Senior Care Of Orange County	\$40,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
Triangle Radio Reading Service	\$1,800	\$1,800	\$1,800	\$1,800	\$2,000	\$2,000
TROSA	\$0	\$0	\$0	\$0	\$3,000	\$3,000
UNC-CH STEP Program	\$0	\$0	\$0	\$0	\$0	\$100,000
Volunteers For Youth	\$25,000	\$25,000	\$25,000	\$25,000	\$35,000	\$35,000
W.C. Breeze Family Farm	\$0	\$0	\$10,000	\$10,000	\$10,000	\$10,000
Women's Center	\$16,400	\$16,400	\$16,400	\$16,400	\$18,000	\$18,000
Youth Creating Change	\$2,500	\$1,875	\$0	\$0	\$0	\$0
Youth Services	\$6,259	\$13,000	\$10,000	\$10,000	\$10,000	\$10,000
Human Services Total	\$1,905,324	\$1,906,356	\$2,073,662	\$1,887,031	\$2,164,364	\$2,264,364

Human Services Non-Departmentals

A Helping Hand

\$10,000

The goals of this agency are to enable senior citizens to live independently, maintain high levels of wellness and avoid institutionalized care. The funds provided from Orange County support low-income care recipients who are unable to afford the fee of \$15 per hour. Services provided by A Helping Hand include transportation to the doctor, assistance with shopping for nutritious food and preparing healthy meals, assistance with business correspondence, and light housekeeping for a clean and safe home environment.

Adolescent Pregnancy Coalition

\$500

The mission of this agency is to lower the rate of teen pregnancy in Orange County and North Carolina. The program offers training and services to youth-serving providers to expand their capacity to implement teen pregnancy prevention education.

Adolescents in Need

\$75,749

This agency serves Orange County School District teens (grades 6 through 12 and those not in school). The focus is primarily on those youths that are considered at-risk of early sexual involvement, substance abuse, defiant behavior and physical or sexual abuse due to home, family or other social surroundings.

Alliance of Aids Services

\$5,000

This agency operates two family care homes for low-income people living with HIV/AIDS, six of whom currently live at the Orange Community Residence ("Orange House") in Carrboro. This grant will assist the Alliance in providing the proper nutrition and medication needed for the six residents in the Orange House.

Arc of Orange County

\$12,000

The Arc of Orange County works with and for people who have/are at risk for developmental disabilities to promote full participation in all areas of life in our community. Approximately \$2,000 of the requested funds would be used for transportation costs for clients living in northern Orange County. The other half of their request would be spent on a new program initiative, Community Connections Program. This program will promote entrepreneurial abilities in clients by supporting and encouraging projects and activities that might lead to micro-enterprise projects.

Big Brothers Big Sisters

\$10,000

Big Brothers Big Sisters (BBBS) of the Triangle offers two services, community-based and school-based mentoring. Community-based mentoring provides mentors for children from single parent homes or other children in need of adult mentors. These "Big Brothers and Big Sisters" play an integral role in the lives of their "Littles" by being good listeners and guiding these children in the right direction. School-based mentoring provides mentors to children during and after school on their school's campus. Teachers or key school staff refer children to their program who may need extra attention to build better social skills or who may be lacking in a particular area of schoolwork. School-based matches last for one school year and may continue into the next at the request of the parent, child, teacher or volunteer.

Human Services Non-Departmentals - continued

Charles House **\$12,000**

Charles House is an adult day care facility located in Carrboro whose goals are to prolong the independence of older adults with disabilities and to provide respite for their caregivers. The facility has a capacity for 19 older adults and has had a waiting list since June of 2000.

Chapel Hill-Carrboro YMCA/Boomerang **\$5,000**

Boomerang provides short-term suspended middle and high school students with a supervised and positive environment during their time away from school.

Child Care Services Association (Formerly "Day Care Services") **\$50,000**

The Child Care Services Association seeks to ensure that affordable (no more than 10% of a family's gross earning are used to purchase child care for one child), accessible, high quality childcare is available for all young children and their families.

Chrysalis Foundation **\$25,000**

The Chrysalis Foundation develops affordable housing for disabled adults and families in Orange County, focusing on mental health, developmental and substance abuse disabilities. Chrysalis develops housing that brings additional rental units into the affordable stock for renters whose income is generally lower than 30 percent of area median income. Chrysalis's housing activities include real estate development, property acquisition and renovation, financing, grant writing and participating in local housing initiatives.

Club Nova **\$7,000**

The mission of Club Nova is to serve adults in Orange County living with severe and persistent mental illness and provide them with structured daily activities, as well as social, vocational and residential opportunities that they would not otherwise have.

Communities In Schools **\$65,000**

Communities in Schools (CISOC) is a "stay-in-school" program that coordinates human services delivery to middle school and high school youth and their families. The goal of the agency is to offer students successful learning environments and encourage them to stay in school and prepare for life.

Cornucopia House **\$6,000**

Cornucopia House provides a nurturing environment where patients, families and others can gather to share and receive support, resources and education to cope with cancer. Services at Cornucopia House are provided to anyone touched by cancer at any stage of diagnosis, treatment, recovery, remission or recurrence.

Disability Awareness Council **\$3,500**

The Orange County Disability Awareness Council offers educational and advocacy projects to promote opportunities for persons with disabilities to work and live in an environment free of architectural, attitudinal, economic, structural, and societal barriers.

Human Services Non-Departmentals - continued

Dispute Settlement Center **\$41,000**

This agency promotes and brings about peaceful settlement of disputes and prevents the escalation of conflict through mediation, facilitation, conciliation, and training.

Duke Community Hospice Services (formerly Triangle Hospice) **\$4,000**

This grant will serve the terminally ill and their families in Orange County. The Hospice provides medical, psychosocial, spiritual and bereavement care for the terminally ill and their loved ones.

El Centro Latino **\$21,000**

El Centro Latino offers services to meet the needs of the Latino community in a culturally appropriate and pro-active manner. These include, overcoming language and transportation barriers, isolation, legal issues, educational issues, access to services and assistance to individuals who are not eligible for social services.

El Futuro **\$60,000**

The mission of El Futuro is to address the behavioral health needs of North Carolina's Latino community by promoting behavioral health awareness, enhancing existing services, and developing a model clinic.

EmPOWERment, Inc. **\$13,600**

EmPOWERment will employ and supervise a Property Manager for five local nonprofits concerned with providing affordable rental housing to low-income residents. The new position will manage 58 rental units for the Affordable Rentals Group (EmPOWERment, Inc., Orange Community Land and Housing Trust, Chrysalis Foundation, Affordable Rentals, Inc, and Habitat for Humanity).

Family Violence Prevention Center **\$21,000**

The Family Violence Prevention Center seeks to prevent and end family violence through community education and provision of direct services including emergency assistance, case management and court advocacy.

Food Bank of Central and Eastern North Carolina **\$10,000**

This agency provides regularly scheduled distribution and delivery of nutritious food, including fresh produce and high-quality high-protein meats, to seven Food Bank partner agencies in Orange County serving low-income individuals.

Freedom House **\$26,000**

This agency provides extended care and transitional living in order to promote recovery from the disease of addiction. The goal of the Freedom House is to help alcoholics and drug addicts by providing the tools necessary to lead a life of recovery and to become productive members of society.

Habitat for Humanity **\$20,000**

Habitat for Humanity of Orange County (HHOC) provides decent affordable housing for families earning less than half of the area median income and who live in substandard housing. HHOC constructs simple but well-built homes that are then sold to qualifying families at affordable prices.

Human Services Non-Departmentals - continued

Human Services Forum

\$6,300

These funds are used to support the Human Services Advisory Commission's Annual Forum held each September.

Interfaith Council for Social Service

\$56,480

Funds from this grant will continue to address local poverty, hunger, homelessness, underemployment, transitional housing (Project HomeStart), substance abuse and other problems through specific programs offered by volunteers and paid staff or in collaboration with other community agencies.

Joint Orange-Chatham Community Action (JOCCA)

\$105,000

JOCCA provides services to very low-income families and individuals with the goal of improving their quality of every day life. JOCCA offers the following services (1) nutrition and aging; (2) self-sufficiency services; (3) job training and employment; (4) community based assistance and teen court for youth offenders; and (5) energy conservation/weatherization and heating assistance. Increased funding for fiscal year 2007-08 will allow JOCCA to increase the numbers of meals it will serve to seniors at the new Seymour Senior Center in Chapel Hill.

KidsCope

\$114,200

KidScope is an early intervention program that offers services to young children who are experiencing social, emotional, and/or behavioral difficulties. Main service components include individual play therapy with children, customized counseling and education for families, technical assistance and training for child care providers, service coordination and a therapeutic preschool program.

Literacy Council

\$15,000

The Orange County Literacy Council (OCLC) provides tuition-free instruction to adults who want to improve their skills in reading, writing, basic math and/or computer-based literacy. Trained volunteers provide individual tutoring and lead small group classes in a variety of public settings.

Medical Examiner

\$38,000

Funds are budgeted to perform autopsies and medical examinations as required at the University Medical Center.

Middle School After School Program

\$70,000

The Middle School After School Program (MSAS) provides educational, social and recreational activities for middle school students during the after school hours from 3:00pm to 6:00pm. This program is offered at all middle schools in the Orange County and Chapel Hill-Carrboro City School Districts. Increased funding for fiscal year 2007-08 will allow MSAS to expand its programming for Gravelly Hills Middle School in the Orange County School District.

Orange-Chatham Alternative Sentencing

\$83,000

Orange-Chatham Alternative Sentencing (OCAS) provides critical information to the judiciary and probations officers, magistrates, jailers, and other judicial officials so that they may make more informed decisions regarding the rehabilitation or release of Pretrial inmates in the 15-B County Jails.

Human Services Non-Departmentals - continued

Orange County American Red Cross

\$7,000

The American Red Cross, Orange County Chapter provides Disaster Services, Health and Safety Services and Blood Services to the citizens of Orange County. Each year, the Orange County Chapter responds immediately to over 75 local emergencies, including house or apartment fires. Disaster relief focuses on meeting people's immediate emergency disaster-caused needs. Each year, the Orange County Chapter trained 5,000 people in lifesavings skills – programs that are designed to give individuals the confidence to respond in an emergency situation with skills that can save a life. The Chapter also provides nearly one-third of UNC Hospital's blood supply from volunteer donors in Orange County.

Orange County Partnership for Young Children

\$5,000

The mission of the Partnership is to ensure that all young children arrive at school healthy and ready to succeed. The Partnership is the administrator for the Smart Start Early Childhood Initiative.

Orange Community Housing and Land Trust

\$179,000

Orange Community Housing and Land Trust (OCHLT) focuses on providing affordable housing, that remains affordable forever, for families earning less than 80 percent of the area median income.

Orange Congregations in Mission (OCIM)

\$35,600

This agency provides services to economically-challenged and homebound northern Orange County residents through volunteer efforts of diverse congregations and individuals.

Orange Enterprises

\$63,175

Orange Enterprises provides vocational training and sheltered employment programs for Orange County citizens who have employment barriers.

Piedmont Health Services

\$10,750

This grant supports health services to families in or near poverty. This local grant enables this agency to attract more than \$2.7 million annually in federal funds to support primary care services for residents. Piedmont Health Services served approximately 30,207 Orange County residents in 2003-04. The cost of the average visit to the Health Center is approximately \$80.00 compared to triple that amount in most hospital emergency rooms.

Piedmont Wildlife Center

\$30,000

This agency's mission is to support native North American wildlife and its habitat through rehabilitation, education, and scientific study, with emphasis given to wildlife and wilderness of the North Carolina Piedmont. Piedmont Wildlife Center takes in sick, injured, and orphaned native North American wildlife with the intent of returning them in a healthy condition to their original habitat. Additionally, PWC teaches wildlife rehabilitation and restoration while stressing the importance of preserving tracts of wilderness needed to support wildlife populations.

Planned Parenthood

\$21,940

Planned Parenthood of Orange and Durham Counties provides comprehensive reproductive health care services along with educational programs that enhance understanding of human sexuality.

Human Services Non-Departmentals - continued

Project Turn Around \$64,424

Project Turn Around (PTA) is a court diversionary program for first-time non-violent drug offenders. Program participants receive twelve months intensive supervision, during which time they are required to pay program fees and to be employed or in school, support themselves and any dependents, participate in drug counseling, have no further criminal charges and be drug free. At successful completion of the program, the court charges are dismissed.

Rape Crisis Center \$35,000

The Orange County Rape Crisis Center works to stop sexual violence and its impact through support, education, and advocacy. It does this through operation of 24-hour services, support groups, and community education throughout the county.

School Nurse \$593,146

In 2001, the Board of County Commissioners approved a School Nurse Funding Plan to promote the optimal health and well being of all students in Orange County schools. The goal of this plan was to provide one nurse to each of the existing schools at that time in both the Chapel Hill-Carrboro City and Orange County School systems. This meant County funding phased in over a four-year period for 9 additional nurses resulting in 6 for the Chapel Hill-Carrboro City Schools and 3 for the Orange County Schools. Funding for school nurses in subsequent future schools will be included in the schools' proposed budgets. The School Nurse funds were previously accounted for within the Health Department's Personal Health budget.

Senior Care of Orange County \$50,000

Senior Care of Orange County was created to provide a safe and enriching environment while offering social and health services to frail, disabled, and isolated older adults. The program provides respite and education for family members and caregivers with the primary goal of preventing or delaying the institutionalization of participants.

Triangle Reading Service \$2,000

This agency broadcasts local and national newspapers and periodicals to elderly, visually and physically impaired, and handicapped residents of Orange County.

Triangle Resident Options for Substance Abusers (TROSA) \$3,000

TROSA is a two-year substance abuse recovery program with the mission to assist in changing lives and increasing law-abiding behavior by providing a self-supporting, two-year, residential self-help community serving offenders and substance abusers at no cost to the individuals.

UNC-CH Department of Psychiatry- Schizophrenia Treatment And Evaluation (STEP) Program \$100,000

The STEP Program offers comprehensive care for individuals with chronic mental illness, specifically those illnesses with psychotic features. The program works closely with families and community support services in order to provide continuous, consistent and effective care.

Volunteers for Youth \$35,000

Volunteers for Youth, Inc. is an organization that serves delinquent and high-risk youths in Orange County. The agency bridges the gap between disconnected youth and the community through one-on-one volunteer and community service programs.

W.C. Breeze Family Farm \$10,000

These funds are budgeted for the W.C. Breeze Family Farm Agriculture Extension and Research Facility.

Human Services Non-Departmentals - continued

Women's Center

\$18,000

The Women's Center offers information, education, referral and support services for women. These services include coordinating legal information, referrals to therapists, providing workshops and support groups, hosting the state's largest juried art show for women artists, as well as providing direct supportive services such as information and referral to area resources, consumer credit and basic budget counseling, career counseling, and a pregnancy and violence prevention program for at-risk adolescents and their families.

Youth Services

\$10,000

This funding will provide for the second summer of the Youth Leadership Development Institute, which was developed last summer through collaboration with the County Manager's office, Cooperative Extension office, Recreation and Parks department, and Human Rights and Relations, with funding support also provided by United Way. The program provides leadership training activities and community service projects for Orange County youth.

Non-Departmental Summary

Culture and Recreation

Listed below are appropriations for non-departmental Culture and Recreation related funds and entities.

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Culture and Recreation						
Arts Center	\$5,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Forest Service	\$36,822	\$57,076	\$62,949	\$62,949	\$65,492	\$65,492
Haw River Festival	\$500	\$0	\$0	\$0	\$0	\$0
Hillsborough Youth Athletic Assoc.	\$22,500	\$22,500	\$23,625	\$23,625	\$23,625	\$23,625
Historical Foundation of Hillsborough/OC	\$5,000	\$5,000	\$5,000	\$5,000	\$5,500	\$5,500
Historical Commission	\$9,000	\$9,000	\$9,000	\$9,000	\$9,000	\$9,000
Special Olympics Of Orange County	\$0	\$5,000	\$0	\$0	\$0	\$0
Culture and Recreation Total	\$78,822	\$108,576	\$110,574	\$110,574	\$113,617	\$113,617

Other Agencies - Library

Listed below are appropriations for non-departmental Other Agencies - Library related funds and entities.

[illegible]

Other Agencies - Recreation

Listed below are appropriations for non-departmental Other Agencies - Recreation related funds and entities.

[illegible]

Culture and Recreation Non-Departmentals

ArtsCenter

\$10,000

The Arts Center links art, artists and audiences in Orange County through programs, events and classes designed in response to community needs and interests. The co-existence of visual, performing and literary arts in one accessible facility encourages multi-disciplinary collaborations and provides wide-ranging experiences for professionals, amateurs and non-artists of all ages to learn about and participate in visual and performing arts.

Forest Service

\$65,492

These funds provide matching support with State funds to protect forestland in Orange County.

Hillsborough Youth Athletic Association (HYAA)

\$23,625

This agency provides youth baseball programs for Orange County children, ages 5 through 17, in a supervised and structured environment. HYAA provides playing facilities, supplies and equipment, and organizes players, parents, volunteers, coaches and umpires.

Historical Foundation of Hillsborough and Orange County (Formerly Historical Museum)

\$5,500

The Orange County Historical Museum, located in Hillsborough, preserves the past and encourages interest in local history through the exhibition of the economic, political, social, and cultural aspects of Orange County's 18th and 19th century history. The Museum is open to the public, free of charge, 6 days per week.

Historic Hillsborough Commission

\$9,000

The Commission owns and maintains the Burwell School located on Churton Street in Hillsborough, which is on the National Register of Historic Buildings. The two-acre site consists of the main house (ca 1821, 1846), a brick classroom building (ca 1837), a rare brick necessary (ca. 1837), and the Carrie Waitte Spurgeon Garden. The site is open to the public year round and there is no charge for tours of the school.

Non-Departmental Summary

Community and Environment

Listed below are appropriations for non-departmental Community and Environment related funds and entities.

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Community and Environment						
Blackwood And Cate Operations	\$4,809	\$2,770	\$10,000	\$3,500	\$10,000	\$10,000
Cape Fear River Assembly	\$3,820	\$3,820	\$3,916	\$3,916	\$3,916	\$3,916
Cate Property Operations	\$1,200	\$0	\$0	\$0	\$0	\$0
Communication Towers Study	\$0	\$0	\$10,000	\$10,000	\$0	\$0
Greenhouse Gas Emissions Project	\$6,091	\$19,104	\$0	\$0	\$0	\$0
Hillsborough/Orange Strategic Plan	\$9,121	\$13,819	\$0	\$2,060	\$0	\$0
Jordan Lake Water Storage	\$0	\$4,270	\$4,500	\$4,500	\$4,500	\$4,500
Lake Orange	\$600	\$1,700	\$1,500	\$1,500	\$1,500	\$1,500
Loan Pool Reserve	\$0	\$0	\$0	\$0	\$75,000	\$75,000
OWASA Fees	\$2,880	\$0	\$0	\$0	\$0	\$0
Regional Processing Center Study	\$0	\$0	\$0	\$15,000	\$0	\$0
Reserve For Planning Initiatives	\$0	\$6,970	\$125,000	\$277,030	\$56,916	\$56,916
Research Triange Regional Partnership	\$10,000	\$10,000	\$10,000	\$10,000	\$18,564	\$18,564
Rural Planning Organization	\$6,000	\$6,000	\$7,566	\$7,566	\$7,566	\$7,566
Upper Neuse River Basin Dues	\$9,105	\$12,865	\$12,859	\$14,776	\$13,018	\$13,018
Community and Environment Total	\$53,627	\$81,319	\$185,341	\$349,847	\$190,980	\$190,980

Community and Environment Non-Departmentals

Blackwood and Cate Operations **\$10,000**

These funds will provide the necessary operational costs associated with security system service and maintenance, grounds maintenance, as well as utility costs at the Blackwood Farm Property.

Cape Fear River Assembly **\$3,916**

These funds will provide for Orange County to remain a member of the Cape Fear River Assembly. The Assembly provides for proper management of the Cape Fear River, its tributaries, and adjacent land uses. Approximately half of Orange County is located in the Cape Fear River Basin, including the Cane Creek and University Lake Watersheds.

Jordan Lake Water Storage Allocation **\$4,500**

Represents Orange County's annual one percent allocation of the water supply storage in Jordan Lake. Orange County pays one percent of the operations, maintenance and rehabilitation program costs. The State of North Carolina has the responsibility to allocate and manage water supply storage in Jordan Lake, and the Division of Water Resources is the lead agency for carrying out this charge.

Lake Orange **\$1,500**

These funds provide for maintenance, grass cutting and other grounds keeping at Lake Orange and upstream sediment structures. Increased funding is for constructing a beaver-proof overflow for one of the sedimentation structures, tree clearing, and other miscellaneous construction-type items. Lake Orange maintenance funds serve to protect the County's interests in the infrastructure of Lake Orange, as a drinking water source and natural habitat in the Eno River channel. Reservoirs require protection from the growth of trees on dams, the activities of beavers clogging overflow structures raising water levels to unsafe levels, and from the loss of storage volume due to collected sediment.

Loan Pool Reserve **\$75,000**

These funds establish a small business loan pool to encourage entrepreneurial business activity in the County.

Reserve for Planning Initiatives **\$56,916**

Provides funds for Planning related initiatives. Staff will bring back a list of potential initiatives during the June work sessions that the Board of Commissioners may choose to fund during FY 2000-09.

Research Triangle Regional Partnership **\$18,564**

The Research Triangle Regional Partnership is a partnership organization consisting of 7 counties in the Triangle Region. The organization's mission is to market the region for the economic benefit of its communities. The Partnership concentrates its marketing on the following industries: information technology, biotechnology/pharmaceuticals, warehousing/distribution, automotive manufacturing, and plastics.

Community and Environment Non-Departmentals - continued

Rural Planning Organization (RPO)

\$7,566

The State of North Carolina created the Rural Planning Organization (RPO) in order to review, analyze and recommend planning and improvements to rural area transportation networks. Triangle J Council of Governments is the lead agency to coordinate a multi-county rural region adjacent to the Durham/Chapel Hill Metropolitan Planning Organization (MPO), which handles more urban issues. Orange County's membership in the RPO requires one commissioner, the county manager (or a designee), and the transportation planner to be participating members.

Upper Neuse River Basin Dues

\$13,018

These funds provide for Orange County to remain a member of the Upper Neuse River Basin Association.

Non-Departmental Summary

Public Safety

Listed below are appropriations for non-departmental Public Safety related funds and entities.

	2005-06 Actual Expenditures	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Department Requested	2008-09 Manager Recommended
Public Safety						
Fire Safety Protection Study	\$12,689	\$12,500	\$0	-\$189	\$0	\$0
OCJCPC Matching Funds	\$16,182	\$21,389	\$26,492	\$26,492	\$23,309	\$23,309
Public Safety Communication Study	\$2,047	\$0	\$0	\$0	\$0	\$0
Public Safety Total	\$30,917	\$33,889	\$26,492	\$26,303	\$23,309	\$23,309
Office of Juvenile Justice Pass Through Funds						
Behavior Skills Counseling	\$12,000	\$0	\$0	\$0	\$0	\$0
Boomerang	\$0	\$15,000	\$18,000	\$18,000	\$18,000	\$18,000
Dispute Settlement Center	\$35,800	\$44,673	\$35,000	\$35,000	\$48,000	\$48,000
Governor's Crime Commission	\$9,215	\$8,469	\$11,308	\$11,218	\$7,194	\$7,194
Hillcrest Youth Shelter	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
JCPC Administration	\$0	\$0	\$15,500	\$15,000	\$15,500	\$15,500
Mental Health Association	\$45,585	\$102,721	\$136,749	\$142,350	\$37,000	\$37,000
OCJCPC Unallocated Funds	\$0	\$0	\$0	\$2,450	\$0	\$0
OPC Clinical Case Management	\$15,644	\$17,646	\$17,411	\$17,411	\$15,416	\$15,416
Project Turn Around	\$41,510	\$31,836	\$27,100	\$27,100	\$0	\$0
Psychological Intensive Services Program	\$18,891	\$15,502	\$14,403	\$14,403	\$11,538	\$11,538
Volunteers for Youth	\$47,000	\$82,313	\$94,418	\$94,418	\$88,303	\$88,303
Volunteers For Youth - Teen Court	\$32,000	\$32,000	\$32,000	\$32,000	\$33,000	\$33,000
Pass Through Total	\$267,645	\$360,160	\$411,889	\$419,350	\$283,951	\$283,951
Public Safety (All) Total	\$298,562	\$394,049	\$438,381	\$445,653	\$307,260	\$307,260

Public Safety Non-Departmentals

JCPC – Orange County Match

\$23,309

These funds fulfill the Orange-Chatham Justice Partnership requirement for the County to provide a 30% match for all JCPC funded agencies.

Office of Juvenile Justice Pass Through Funds:

Boomerang

\$18,000

Boomerang is an alternative-to-suspension program, serving students from the Chapel Hill-Carrboro City Schools. In lieu of spending their out-of-school suspensions at home, Boomerang provides a safe, structured environment geared towards keeping students on pace with their schoolwork while understanding and identifying any unmet mental health or substance abuse needs.

Dispute Settlement Center: Victim (Resolve/Mediation)

\$48,000

This program provides assistance to the juvenile justice system by helping offenders to understand the impact of their actions, and thereby reducing recidivism. A primary component is to schedule face-to-face meetings between the juvenile offenders and their victims. These meetings are facilitated by trained DSC mediators, and organized by DSC staff. The meetings are designed to build empathy and understanding of the human consequences of the youth's criminal actions. The RESOLVE program will help the juvenile courts and juvenile court counselors to hold offenders accountable for their actions. This program will provide assistance to the juvenile justice system to help offenders understand the impact of their actions, and thereby reduce recidivism. Restorative justice is a shift from our traditional system of retribution toward a focus of repairing the damage caused by crime to victims and the community. The program has these three components: intervention, prevention and collaboration.

Governor's Crime Commission Grant

\$7,194

Recipient - District Court Judges Office, Judicial District 15B - NC Administrative Office of the Courts. This grant will pay for a position to serve as a coordinator between the courts and the school systems focusing on school suspensions and truancies in hopes of reducing the number of youth suspended from school.

Hillcrest Youth Shelter

\$10,000

Hillcrest is an emergency shelter in Sanford, which provides temporary shelter and related services to youth in Orange County who are determined to be in need of out-of-home placement. The program targets youth who are characterized as abused, neglected, dependent, delinquent, runaway, homeless, or at-risk of becoming one of these. Hillcrest residents will participate in a counseling regimen, which includes testing and evaluation and both group and individual sessions with the staff psychologist. While residing at Hillcrest, the youth are required to participate in the Education Program five days a week. The Education Coordinator either obtains assignments from the home school of the youth or creates weekly academic assignments for the residents.

JCPC Administration

\$15,500

Administrative funds are used to support the County's Criminal Justice Program Coordinator position and to provide administrative support to the Orange-Chatham Justice Partnership.

Mental Health Association

\$37,000

The Mental Health Association of Orange County provides parent/family counseling to at-risk and adjudicated youth through referrals from Juvenile Services and Orange-Person-Chatham

Public Safety Non-Departmentals - continued

Mental Health case managers. Services provided include child and family team meetings, school conferences and youth planning team meetings.

OPC Clinical Case Management

\$15,416

OPC has established a case management program which ensures timely assessment and case management services for juveniles in Orange and Chatham counties who appear to be significantly impaired and in need of mental health treatment. This program enhances the court's ability to make timely professionally directed decisions regarding the mental health needs of children. To the extent possible, this case management service prevents inappropriate placement in detention, training schools and assists the courts with identification of appropriate treatment options.

Psychological Services/Intensive Services

\$11,538

Through family risk and needs assessments, the 15B Juvenile Justice Office has identified and targeted youth having severe emotional and psychological problems. Through a contract with a licensed Court Psychologist, assessments, evaluations, and counseling will be provided to these identified youth. With this information, the Juvenile Justice Office will be able to develop a more thorough case plan and identify any mental health and other community related issues that create risks for youth.

Volunteers for Youth

\$88,303

This agency allows delinquent youths the opportunity to repay society for their destructive behavior. Through community service, young people are taught accountability for their actions and respect for the rights of others. Also, by working one-on-one with the volunteer work-site supervisors, they develop job skills and explore career opportunities, which ultimately helps to build their self-esteem. Community Service/restitution programs have proven to be one of the most effective types of programming in preventing court involvement. This program proposes to serve youth with community service placements to fulfill their court requirements.

The Restitution Program is also the only program in Orange County that addresses the monetary restitution requirements of juvenile offenders. Because of the lack of viable employment options and transportation, many juvenile offenders would be unable to pay their court-ordered restitution without this program. Most juvenile referrals are 7 to 17 years old. Without this program, victims would not receive compensation. If juvenile offenders are unable to pay their restitution, they are rendered incapable of taking responsibility for their actions. The program will guide and assist youth ordered to make monetary and/or community service restitution to fulfill their obligation by setting up work sites and community projects. Through this realization, participants will learn behavior norms, which will eventually exclude undisciplined behavior.

Volunteers for Youth – Teen Court

\$33,000

Teen Court is a diversion program for petty juvenile court offenders. Adult volunteers train youth volunteers to act as officials of the court who hear the complaints and determine appropriate sanctions for peers who have admitted to violating the law. By diverting first-time, petty offenders from the juvenile court system, Teen Court reduces the backlog of cases and ultimately allows more time for serious offenses. Offenders are given the opportunity to resolve their charge without obtaining an official court record. The youth volunteers benefit by being given the opportunity to learn about the court system and by exposing themselves to the concept of community service.

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007	2008	2008	2009	2009	
COUNTY COMMISSIONERS	ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	COMMENT
10200020 629000 OTHER SUP	.00	.00	.00	.00	.00	
10200020 630000 CONT SVS	38,526.06	16,546.00	17,481.00	23,375.00	23,375.00	
10200020 680000 RECOG PRO	6,972.39	5,000.00	5,000.00	6,000.00	6,000.00	
10200020 680005 TASK FORCE	1,155.52	1,000.00	1,000.00	1,400.00	1,400.00	
10200020 680006 PIPR	.00	1,000.00	1,000.00	1,400.00	1,400.00	
10200020 680008 ORNGE BOOK	.78	.00	.00	.00	.00	
10200020 740000 CAP \$250	.00	.00	.00	.00	.00	
TOTAL OPERATIONS	166,158.13	134,691.00	159,626.00	187,721.00	187,721.00	
30 RECURRING CAPITAL						
10200030 800000 EQUIPMNT	499.00	.00	640.00	1,000.00	1,000.00	
10200030 800100 IT EQUIP	5,845.00	.00	.00	.00	.00	
10200030 801000 FURNISH	.00	.00	.00	9,902.00	9,902.00	
10200030 803000 BLD IMPS	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL	6,344.00	.00	640.00	10,902.00	10,902.00	
TOTAL COUNTY COMMISSIONERS	522,727.15	484,311.00	523,674.00	601,946.00	595,384.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR: COUNTY MANAGER			2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT

10	PERSONNEL SERVICES		-----					
10210010	510000	PERM SALS	747,147.85	802,001.00	779,422.00	797,728.00	797,728.00	_____
10210010	510100	OT	521.41	.00	.00	.00	.00	_____
10210010	510102	HOLIDAY	.00	.00	.00	.00	.00	_____
10210010	510200	LONGEVITY	8,134.83	6,004.00	4,750.00	6,568.00	6,568.00	_____
10210010	511000	TEMP	2,950.50	16,200.00	16,200.00	.00	.00	_____
10210010	511001	TL TEMP	.00	.00	.00	.00	.00	_____
10210010	511002	SEASONAL	.00	.00	.00	.00	.00	_____
10210010	511003	ST INTERNS	.00	.00	.00	18,360.00	18,360.00	_____
10210010	515000	CONT PERS	.00	.00	.00	.00	.00	_____
10210010	520000	SOC SEC	40,694.44	52,034.00	48,501.00	51,005.00	51,005.00	_____
10210010	520001	MEDICARE	10,681.63	12,889.00	12,063.00	11,929.00	11,929.00	_____
10210010	520100	MED INS	66,235.71	76,053.00	68,831.00	75,519.00	75,519.00	_____
10210010	520150	DENT INS	2,775.05	3,756.00	3,443.00	3,130.00	3,130.00	_____
10210010	520160	LIFE INS	1,599.45	2,262.00	2,064.00	1,324.00	1,324.00	_____
10210010	520200	RETIRE	32,913.84	42,675.00	39,889.00	39,330.00	39,330.00	_____
10210010	520305	CO 401(K)	9,761.60	13,900.00	14,376.00	13,900.00	13,900.00	_____
TOTAL PERSONNEL SERVICES			923,416.31	1,027,774.00	989,539.00	1,018,793.00	1,018,793.00	_____
20	OPERATIONS		-----					
10210020	530000	TRAVEL	10,352.95	8,000.00	8,000.00	10,000.00	10,000.00	_____
10210020	530100	TRAINING	3,001.87	1,804.00	1,804.00	1,804.00	1,804.00	_____
10210020	530200	CERT&LICSN	.00	10,600.00	5,600.00	5,600.00	5,600.00	_____
10210020	530500	MILEAGE	2,340.58	1,500.00	1,500.00	2,500.00	2,500.00	_____
10210020	530900	TRVL ADV	.00	.00	.00	.00	.00	_____
10210020	540000	TELEPHONE	5,630.60	5,000.00	5,000.00	6,000.00	6,000.00	_____
10210020	550000	POSTAGE	515.11	1,350.00	1,350.00	1,350.00	1,350.00	_____
10210020	560900	MOTOR POOL	1,129.59	2,000.00	2,000.00	2,000.00	2,000.00	_____
10210020	561000	VEH LEASE	.00	.00	.00	.00	.00	_____
10210020	571000	EQUIP RPR	.00	200.00	200.00	200.00	200.00	_____
10210020	590000	DUPLICATIN	11,360.66	8,906.00	8,906.00	10,000.00	10,000.00	_____
10210020	591000	PRINTING	25.50	3,000.00	2,000.00	3,000.00	3,000.00	_____
10210020	600000	ADVERT	346.50	350.00	350.00	350.00	350.00	_____
10210020	610000	DUES	2,179.14	3,515.00	4,515.00	4,000.00	4,000.00	_____
10210020	611000	SUBS	383.81	620.00	620.00	620.00	620.00	_____
10210020	621000	OFF SUPS	4,874.30	3,751.00	3,751.00	3,751.00	3,751.00	_____
10210020	629000	OTHER SUP	2,735.67	2,810.00	3,260.00	2,810.00	2,810.00	_____
10210020	630000	CONT SVS	1,785.00	.00	.00	.00	.00	_____
10210020	740000	CAP \$250	.00	.00	.00	.00	.00	_____
10210020	892020	RELOCATION	10,000.00	.00	5,000.00	.00	.00	_____
TOTAL OPERATIONS			56,661.28	53,406.00	53,856.00	53,985.00	53,985.00	_____
30	RECURRING CAPITAL		-----					
10210030	800000	EQUIPMNT	.00	.00	.00	.00	.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR: COUNTY MANAGER	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
10210030 800100 IT EQUIP	.00	2,000.00	2,000.00	16,700.00	16,700.00	
10210030 801000 FURNISH	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL	.00	2,000.00	2,000.00	16,700.00	16,700.00	
TOTAL COUNTY MANAGER	980,077.59	1,083,180.00	1,045,395.00	1,089,478.00	1,089,478.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	COMMENT
ANIMAL SHELTER			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

10	PERSONNEL SERVICES							

10215010	510000	PERM SALS	353,268.83	388,158.00	405,358.00	461,977.00	444,454.00	
10215010	510100	OT	15,509.27	11,253.00	11,253.00	10,980.00	10,980.00	
10215010	510102	HOLIDAY	4,958.69	4,677.00	4,677.00	5,242.00	5,242.00	
10215010	510200	LONGEVITY	.00	.00	.00	.00	.00	
10215010	511000	TEMP	50,388.57	49,626.00	49,626.00	16,693.00	6,260.00	
10215010	511001	TL TEMP	.00	.00	.00	.00	.00	
10215010	511002	SEASONAL	.00	.00	.00	.00	.00	
10215010	511003	ST INTERNS	.00	.00	.00	.00	.00	
10215010	520000	SOC SEC	26,101.44	29,986.00	29,986.00	30,664.00	30,664.00	
10215010	520001	MEDICARE	6,103.92	7,013.00	7,013.00	7,187.00	7,187.00	
10215010	520100	MED INS	60,077.25	71,344.00	71,344.00	89,048.00	89,048.00	
10215010	520150	DENT INS	3,061.81	4,382.00	4,382.00	5,166.00	5,166.00	
10215010	520160	LIFE INS	1,213.18	1,575.00	1,575.00	1,318.00	1,318.00	
10215010	520200	RETIRE	18,047.91	20,983.00	20,983.00	23,414.00	23,414.00	
10215010	520305	CO 401(K)	7,806.71	9,100.00	9,677.00	11,799.00	11,799.00	
TOTAL PERSONNEL SERVICES			546,537.58	598,097.00	615,874.00	663,488.00	635,532.00	

20	OPERATIONS							

10215020	530000	TRAVEL	11,825.29	3,300.00	4,450.00	4,800.00	4,800.00	
10215020	530100	TRAINING	470.00	510.00	510.00	1,350.00	1,350.00	
10215020	530200	CERT&LICSN	.00	.00	.00	.00	.00	
10215020	530500	MILEAGE	1,029.37	1,000.00	450.00	750.00	750.00	
10215020	530900	TRVL ADV	.00	.00	.00	.00	.00	
10215020	540000	TELEPHONE	4,628.03	5,500.00	5,500.00	5,000.00	5,000.00	
10215020	550000	POSTAGE	245.26	250.00	250.00	450.00	450.00	
10215020	560900	MOTOR POOL	4,507.40	5,700.00	5,700.00	11,000.00	11,000.00	
10215020	570000	BLDG RPR	1,976.15	2,000.00	2,935.00	2,000.00	2,000.00	
10215020	570005	PEST CNTRL	.00	.00	.00	.00	.00	
10215020	571000	EQUIP RPR	631.60	1,200.00	2,147.00	2,500.00	2,500.00	
10215020	580000	BLDG RENT	.00	.00	.00	.00	.00	
10215020	590000	DUPLICATIN	332.86	550.00	550.00	550.00	550.00	
10215020	591000	PRINTING	860.00	1,000.00	470.00	1,000.00	1,000.00	
10215020	600000	ADVERT	2,156.80	2,500.00	2,325.00	2,500.00	2,500.00	
10215020	610000	DUES	288.00	340.00	340.00	.00	.00	
10215020	611000	SUBS	.00	15.00	15.00	.00	.00	
10215020	620000	DEPT SUPS	6,192.42	7,500.00	7,500.00	7,393.00	7,393.00	
10215020	620050	ED SUPS	877.45	800.00	800.00	800.00	800.00	
10215020	621000	OFF SUPS	3,608.59	4,295.00	4,130.00	4,295.00	4,295.00	
10215020	622000	MED SUPS	43,285.39	47,500.00	47,500.00	45,000.00	45,000.00	
10215020	623000	PHARM SUPS	.00	.00	.00	.00	.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
ANIMAL SHELTER							
10215020 629002	ANIMAL SUP	43,714.77	44,500.00	44,500.00	44,500.00	44,500.00	
10215020 629003	OUT VETSVS	1,558.05	4,000.00	4,000.00	4,000.00	4,000.00	
10215020 629004	CONSLT VET	14,327.00	19,000.00	19,000.00	19,000.00	19,000.00	
10215020 629005	EARS	.00	.00	.00	.00	.00	
10215020 629006	SPAY/NEUT	86,157.35	98,000.00	98,000.00	98,000.00	98,000.00	
10215020 629007	MICROCHIP	20,377.00	15,000.00	12,732.00	10,000.00	10,000.00	
10215020 629008	ADOPT VACC	179.00	.00	.00	.00	.00	
10215020 629009	RABIES VAC	2,542.00	2,800.00	2,800.00	1,500.00	1,500.00	
10215020 630000	CONT SVS	1,813.00	2,000.00	2,000.00	2,300.00	2,300.00	
10215020 631010	X-RAY	.00	.00	.00	.00	.00	
10215020 632000	LAB SVS	793.25	1,000.00	1,000.00	1,000.00	1,000.00	
10215020 641000	BNDS/INS	500.00	500.00	500.00	500.00	500.00	
10215020 650000	ELECTRICIT	.00	.00	.00	.00	.00	
10215020 651000	WATER	.00	.00	.00	.00	.00	
10215020 660003	GOODS SOLD	992.07	1,500.00	1,500.00	1,000.00	1,000.00	
10215020 670000	UNIFORMS	2,875.37	3,000.00	3,000.00	3,000.00	3,000.00	
10215020 682002	CR CARD CH	2,574.84	3,000.00	3,000.00	3,500.00	3,500.00	
10215020 682020	PETTY CASH	.00	.00	.00	.00	.00	
10215020 740000	CAP \$250	490.29	500.00	665.00	500.00	500.00	
10215020 771008	VOL PROGRM	1,063.50	2,000.00	2,000.00	2,500.00	2,500.00	
	TOTAL OPERATIONS	262,872.10	280,760.00	280,269.00	280,688.00	280,688.00	
30	RECURRING CAPITAL						
10215030 800000	EQUIPMNT	400.00	.00	916.00	2,410.00	2,410.00	
10215030 800100	IT EQUIP	.00	.00	.00	.00	.00	
10215030 801000	FURNISH	.00	.00	.00	.00	.00	
10215030 802000	VEHICLES	6,571.00	.00	.00	.00	.00	
	TOTAL RECURRING CAPITAL	6,971.00	.00	916.00	2,410.00	2,410.00	
	TOTAL ANIMAL SHELTER	816,380.68	878,857.00	897,059.00	946,586.00	918,630.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT

10 PERSONNEL SERVICES						

10215210 510000 PERM SALS	130,688.43	138,339.00	144,203.00	149,468.00	149,468.00	
10215210 510100 OT	.00	.00	.00	.00	.00	
10215210 510102 HOLIDAY	.00	.00	.00	.00	.00	
10215210 510200 LONGEVITY	.00	.00	.00	.00	.00	
10215210 511000 TEMP	.00	.00	.00	.00	.00	
10215210 511001 TL TEMP	.00	.00	.00	.00	.00	
10215210 511002 SEASONAL	.00	.00	.00	.00	.00	
10215210 511003 ST INTERNS	.00	.00	.00	.00	.00	
10215210 520000 SOC SEC	7,830.79	9,074.00	9,074.00	9,267.00	9,267.00	
10215210 520001 MEDICARE	1,831.42	2,122.00	2,122.00	2,167.00	2,167.00	
10215210 520100 MED INS	17,484.13	19,665.00	19,665.00	21,576.00	21,576.00	
10215210 520150 DENT INS	722.50	939.00	939.00	939.00	939.00	
10215210 520160 LIFE INS	382.68	470.00	470.00	336.00	336.00	
10215210 520200 RETIRE	6,443.26	7,157.00	7,157.00	7,309.00	7,309.00	
10215210 520305 CO 401(K)	1,700.00	1,950.00	2,147.00	2,145.00	2,145.00	
TOTAL PERSONNEL SERVICES	167,083.21	179,716.00	185,777.00	193,207.00	193,207.00	
20 OPERATIONS						

10215220 530000 TRAVEL	1,500.00	3,126.00	3,126.00	3,500.00	3,500.00	
10215220 530100 TRAINING	301.87	1,097.00	1,097.00	1,500.00	1,500.00	
10215220 530200 CERT&LICSN	.00	.00	.00	.00	.00	
10215220 530500 MILEAGE	1,432.30	2,000.00	1,400.00	800.00	800.00	
10215220 540000 TELEPHONE	1,069.58	1,320.00	1,320.00	1,250.00	1,250.00	
10215220 550000 POSTAGE	172.68	200.00	200.00	400.00	400.00	
10215220 590000 DUPLICATIN	375.00	375.00	375.00	375.00	375.00	
10215220 591000 PRINTING	750.00	750.00	750.00	750.00	750.00	
10215220 600000 ADVERT	987.88	1,500.00	1,370.00	1,500.00	1,500.00	
10215220 610000 DUES	260.00	294.00	294.00	850.00	850.00	
10215220 611000 SUBS	.00	.00	.00	.00	.00	
10215220 620050 EDUC SUPP	.00	.00	.00	.00	.00	
10215220 621000 OFF SUPS	1,171.46	1,685.00	1,685.00	1,685.00	1,685.00	
10215220 630000 CONT SVS	.00	1,056.00	1,056.00	1,065.00	1,065.00	
10215220 892020 RELOCATION	.00	.00	.00	.00	.00	
TOTAL OPERATIONS	8,020.77	13,403.00	12,673.00	13,675.00	13,675.00	
30 RECURRING CAPITAL						

10215230 800100 IT EQUIP	.00	.00	.00	.00	.00	
10215230 801000 FURNISH	425.00	.00	.00	.00	.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 8
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
ANIMAL SERVICES ADMINISTRATION						

TOTAL RECURRING CAPITAL	425.00	.00	.00	.00	.00	
TOTAL ANIMAL SERVICES ADMINI	175,528.98	193,119.00	198,450.00	206,882.00	206,882.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	COMMENT
ANIMAL CONTROL			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

10	PERSONNEL SERVICES							

10215310	510000	PERM SALS	336,998.26	334,161.00	348,586.00	371,270.00	333,222.00	_____
10215310	510100	OT	18,672.79	15,000.00	15,000.00	15,000.00	15,000.00	_____
10215310	510102	HOLIDAY	1,413.78	2,000.00	2,000.00	1,000.00	1,000.00	_____
10215310	510200	LONGEVITY	3,541.92	3,542.00	3,542.00	2,958.00	2,958.00	_____
10215310	511000	TEMP	.00	.00	.00	.00	.00	_____
10215310	511001	TL TEMP	.00	.00	.00	.00	.00	_____
10215310	511002	SEASONAL	.00	.00	.00	.00	.00	_____
10215310	511003	ST INTERNS	.00	.00	.00	.00	.00	_____
10215310	520000	SOC SEC	22,089.98	23,044.00	23,044.00	24,187.00	24,187.00	_____
10215310	520001	MEDICARE	5,166.26	5,389.00	5,389.00	5,656.00	5,656.00	_____
10215310	520100	MED INS	52,204.83	54,681.00	54,681.00	63,863.00	63,863.00	_____
10215310	520150	DENT INS	2,477.16	3,130.00	3,130.00	3,443.00	3,443.00	_____
10215310	520160	LIFE INS	1,108.93	1,378.00	1,378.00	1,061.00	1,061.00	_____
10215310	520200	RETIRE	17,569.70	18,175.00	18,175.00	19,076.00	19,076.00	_____
10215310	520305	CO 401(K)	6,165.86	6,500.00	6,983.00	7,865.00	7,865.00	_____
TOTAL PERSONNEL SERVICES			467,409.47	467,000.00	481,908.00	515,379.00	477,331.00	_____
20	OPERATIONS							

10215320	530000	TRAVEL	1,857.37	1,254.00	1,254.00	1,300.00	1,300.00	_____
10215320	530100	TRAINING	1,110.00	750.00	750.00	800.00	800.00	_____
10215320	530200	CERT&LICSN	3,290.00	2,990.00	2,990.00	3,000.00	3,000.00	_____
10215320	530500	MILEAGE	1,000.00	1,100.00	1,100.00	500.00	500.00	_____
10215320	530900	TRVL ADV	.00	.00	.00	.00	.00	_____
10215320	540000	TELEPHONE	9,327.80	10,000.00	10,000.00	10,000.00	10,000.00	_____
10215320	550000	POSTAGE	2,324.95	2,200.00	2,200.00	2,200.00	2,200.00	_____
10215320	560900	MOTOR POOL	50,927.14	50,235.00	49,792.00	57,000.00	57,000.00	_____
10215320	571000	EQUIP RPR	360.00	800.00	800.00	400.00	400.00	_____
10215320	580000	BLDG RENT	.00	.00	.00	.00	.00	_____
10215320	590000	DUPLICATIN	424.27	350.00	350.00	350.00	350.00	_____
10215320	591000	PRINTING	683.19	900.00	1,583.00	1,000.00	900.00	_____
10215320	600000	ADVERT	1,297.39	1,350.00	1,350.00	1,350.00	1,350.00	_____
10215320	610000	DUES	.00	.00	.00	.00	.00	_____
10215320	611000	SUBS	15.00	60.00	60.00	.00	.00	_____
10215320	620000	DEPT SUPS	3,590.58	3,750.00	3,341.00	3,625.00	3,500.00	_____
10215320	620050	ED SUPS	1,135.79	1,200.00	1,200.00	800.00	800.00	_____
10215320	620100	SAFE SEAT	.00	.00	.00	.00	.00	_____
10215320	621000	OFF SUPS	1,685.56	1,000.00	1,000.00	1,104.00	1,029.00	_____
10215320	622000	MED SUPS	.00	.00	.00	.00	.00	_____
10215320	623000	PHARM SUPS	.00	.00	.00	.00	.00	_____
10215320	630000	CONT SVS	14,588.78	21,100.00	21,100.00	17,000.00	17,000.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 10
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
ANIMAL CONTROL							
10215320 631010	X-RAY	.00	.00	.00	.00	.00	
10215320 641000	BND\$/INS	.00	.00	.00	.00	.00	
10215320 670000	UNIFORMS	4,227.65	3,200.00	2,517.00	3,050.00	2,850.00	
10215320 710041	ANIMASHELT	.00	.00	.00	.00	.00	
10215320 740000	CAP \$250	630.29	800.00	800.00	400.00	400.00	
TOTAL OPERATIONS		98,475.76	103,039.00	102,187.00	103,879.00	103,379.00	
30	RECURRING CAPITAL						
10215330 800000	EQUIPMNT	7,280.74	.00	852.00	9,920.00	6,920.00	
10215330 800100	IT EQUIP	204.99	.00	.00	1,300.00	.00	
10215330 801000	FURNISH	.00	.00	.00	.00	.00	
10215330 802000	VEHICLES	.00	.00	.00	199,296.00	.00	
TOTAL RECURRING CAPITAL		7,485.73	.00	852.00	210,516.00	6,920.00	
TOTAL ANIMAL CONTROL		573,370.96	570,039.00	584,947.00	829,774.00	587,630.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 11
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR: BUDGET	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT

10 PERSONNEL SERVICES						
10220010 510000 PERM SALS	194,126.05	186,838.00	194,640.00	210,875.00	210,875.00	
10220010 510100 OT	-25.87	.00	.00	.00	.00	
10220010 510200 LONGEVITY	4,069.85	4,070.00	4,070.00	4,700.00	4,700.00	
10220010 511000 TEMP	12,004.13	14,560.00	14,560.00	.00	.00	
10220010 511001 TL TEMP	.00	.00	.00	.00	.00	
10220010 511002 SEASONAL	.00	.00	.00	.00	.00	
10220010 511003 ST INTERNS	.00	.00	.00	8,500.00	8,500.00	
10220010 520000 SOC SEC	12,175.33	13,253.00	13,253.00	13,430.00	13,430.00	
10220010 520001 MEDICARE	2,847.46	3,099.00	3,099.00	3,249.00	3,249.00	
10220010 520100 MED INS	19,149.88	19,311.00	19,311.00	14,528.00	14,528.00	
10220010 520150 DENT INS	841.80	939.00	939.00	1,252.00	1,252.00	
10220010 520160 LIFE INS	471.60	580.00	580.00	422.00	422.00	
10220010 520200 RETIRE	9,659.06	9,716.00	9,716.00	10,542.00	10,542.00	
10220010 520305 CO 401(K)	1,950.00	1,950.00	2,211.00	2,860.00	2,860.00	
TOTAL PERSONNEL SERVICES	257,269.29	254,316.00	262,379.00	270,358.00	270,358.00	

20 OPERATIONS						
10220020 530000 TRAVEL	14.00	100.00	100.00	100.00	100.00	
10220020 530100 TRAINING	2,779.94	4,566.00	4,566.00	6,000.00	4,700.00	
10220020 530200 CERT&LICSN	.00	.00	.00	.00	.00	
10220020 530500 MILEAGE	37.38	400.00	400.00	800.00	500.00	
10220020 530900 TRVL ADV	1,147.40	.00	.00	.00	.00	
10220020 540000 TELEPHONE	1,749.48	1,700.00	1,700.00	1,800.00	1,700.00	
10220020 550000 POSTAGE	63.69	100.00	100.00	100.00	100.00	
10220020 560900 MOTOR POOL	.00	.00	.00	.00	.00	
10220020 571000 EQUIP RPR	.00	.00	.00	.00	.00	
10220020 590000 DUPLICATIN	1,893.67	2,400.00	2,400.00	3,100.00	2,537.00	
10220020 591000 PRINTING	911.29	1,500.00	1,500.00	1,000.00	1,000.00	
10220020 600000 ADVERT	.00	.00	.00	.00	.00	
10220020 610000 DUES	130.00	397.00	397.00	397.00	397.00	
10220020 611000 SUBS	261.67	300.00	300.00	300.00	300.00	
10220020 620000 DEPT SUPS	118.00	.00	.00	.00	.00	
10220020 621000 OFF SUPS	1,154.04	1,000.00	1,000.00	1,600.00	1,600.00	
10220020 625000 COMP SUPS	894.66	600.00	600.00	600.00	300.00	
10220020 629000 OTHER SUP	500.00	500.00	500.00	600.00	600.00	
10220020 630000 CONT SVS	.00	.00	.00	.00	.00	
10220020 740000 CAP \$250	.00	.00	.00	.00	.00	
TOTAL OPERATIONS	11,655.22	13,563.00	13,563.00	16,397.00	13,834.00	

30 RECURRING CAPITAL						
10220030 800000 EQUIPMNT	1,555.88	.00	.00	.00	.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 12
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR: BUDGET	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
10220030 800100 IT EQUIP	822.00	.00	.00	.00	.00	
10220030 801000 FURNISH	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL	2,377.88	.00	.00	.00	.00	
TOTAL BUDGET	271,302.39	267,879.00	275,942.00	286,755.00	284,192.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 13
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	COMMENT
FINANCE			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

10	PERSONNEL SERVICES							

10230010	510000	PERM SALS	323,365.64	310,431.00	323,759.00	336,998.00	293,202.00	
10230010	510100	OT	.00	.00	.00	.00	.00	
10230010	510102	HOLIDAY	.00	.00	.00	.00	.00	
10230010	510200	LONGEVITY	9,064.10	9,064.00	9,064.00	4,800.00	4,800.00	
10230010	511000	TEMP	1,381.25	5,000.00	5,000.00	.00	.00	
10230010	511001	TL TEMP	.00	.00	.00	.00	.00	
10230010	511002	SEASONAL	.00	.00	.00	.00	.00	
10230010	511003	ST INTERNS	.00	.00	.00	.00	.00	
10230010	520000	SOC SEC	19,302.02	20,212.00	20,212.00	20,570.00	17,855.00	
10230010	520001	MEDICARE	4,641.35	4,893.00	4,893.00	4,956.00	4,321.00	
10230010	520100	MED INS	43,319.97	43,685.00	43,685.00	48,381.00	43,040.00	
10230010	520150	DENT INS	1,683.60	1,878.00	1,878.00	2,191.00	1,878.00	
10230010	520160	LIFE INS	853.20	1,004.00	1,004.00	731.00	610.00	
10230010	520200	RETIRE	16,223.03	16,256.00	16,256.00	16,714.00	14,572.00	
10230010	520305	CO 401 (K)	3,900.00	3,900.00	4,347.00	5,005.00	4,290.00	
TOTAL PERSONNEL SERVICES			423,734.16	416,323.00	430,098.00	440,346.00	384,568.00	
20	OPERATIONS							

10230020	530000	TRAVEL	149.36	1,000.00	1,000.00	1,000.00	1,000.00	
10230020	530100	TRAINING	1,230.71	375.00	375.00	375.00	375.00	
10230020	530200	CERT&LICSN	.00	.00	.00	3,350.00	3,350.00	
10230020	530500	MILEAGE	205.42	350.00	350.00	500.00	500.00	
10230020	530900	TRVL ADV	.00	.00	.00	.00	.00	
10230020	540000	TELEPHONE	3,275.76	3,400.00	3,400.00	3,400.00	3,400.00	
10230020	550000	POSTAGE	9,320.87	9,500.00	9,500.00	9,500.00	9,500.00	
10230020	560900	MOTOR POOL	.00	.00	.00	.00	.00	
10230020	571000	EQUIP RPR	.00	.00	.00	.00	.00	
10230020	590000	DUPLICATIN	388.77	600.00	600.00	600.00	600.00	
10230020	591000	PRINTING	1,224.88	1,500.00	1,500.00	1,500.00	1,500.00	
10230020	610000	DUES	795.00	850.00	850.00	2,000.00	2,000.00	
10230020	611000	SUBS	420.66	425.00	425.00	1,000.00	1,000.00	
10230020	620000	DEPT SUPS	2,255.43	.00	3,369.00	8,000.00	8,000.00	
10230020	621000	OFF SUPS	4,800.14	6,600.00	6,600.00	3,000.00	3,000.00	
10230020	630000	CONT SVS	333.75	340.00	340.00	125,000.00	125,000.00	
10230020	641000	BNDS/INS	575.00	575.00	575.00	575.00	575.00	
10230020	740000	CAP \$250	.00	.00	.00	.00	.00	
TOTAL OPERATIONS			24,975.75	25,515.00	28,884.00	159,800.00	159,800.00	
30	RECURRING CAPITAL							

10230030	800000	EQUIPMNT	.00	.00	.00	.00	.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR: FINANCE	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
10230030 800100 IT EQUIP	.00	.00	.00	.00	.00	
10230030 801000 FURNISH	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL	.00	.00	.00	.00	.00	
TOTAL FINANCE	448,709.91	441,838.00	458,982.00	600,146.00	544,368.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 15
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007	2008	2008	2009	2009	
PURCHASING	ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	COMMENT

10 PERSONNEL SERVICES						
10240010 510000 PERM SALS	232,824.56	235,698.00	245,932.00	245,198.00	245,198.00	
10240010 510100 OT	.00	.00	.00	.00	.00	
10240010 510102 HOLIDAY	.00	.00	.00	.00	.00	
10240010 510200 LONGEVITY	5,756.03	5,756.00	5,756.00	6,654.00	6,654.00	
10240010 511000 TEMP	.00	.00	.00	.00	.00	
10240010 511001 TL TEMP	.00	.00	.00	.00	.00	
10240010 511002 SEASONAL	.00	.00	.00	.00	.00	
10240010 511003 ST INTERNS	.00	.00	.00	.00	.00	
10240010 520000 SOC SEC	13,789.27	14,951.00	14,951.00	14,987.00	14,987.00	
10240010 520001 MEDICARE	3,353.04	3,643.00	3,643.00	3,652.00	3,652.00	
10240010 520100 MED INS	22,833.28	24,632.00	24,632.00	25,554.00	25,554.00	
10240010 520101 INS PIL	.00	.00	.00	.00	.00	
10240010 520150 DENT INS	1,034.00	1,252.00	1,252.00	1,252.00	1,252.00	
10240010 520160 LIFE INS	547.20	702.00	702.00	489.00	489.00	
10240010 520200 RETIRE	11,642.69	12,287.00	12,287.00	12,316.00	12,316.00	
10240010 520305 CO 401(K)	2,400.00	2,600.00	2,943.00	2,860.00	2,860.00	
TOTAL PERSONNEL SERVICES	294,180.07	301,521.00	312,098.00	312,962.00	312,962.00	

20 OPERATIONS						
10240020 530000 TRAVEL	10.69	.00	.00	.00	.00	
10240020 530100 TRAINING	287.48	496.00	496.00	500.00	500.00	
10240020 530200 CERT&LICSN	.00	1,000.00	1,000.00	.00	.00	
10240020 530500 MILEAGE	26.78	250.00	250.00	250.00	250.00	
10240020 530900 TRVL ADV	.00	.00	.00	.00	.00	
10240020 540000 TELEPHONE	2,107.92	2,870.00	2,870.00	2,870.00	2,870.00	
10240020 550000 POSTAGE	2,586.78	1,825.00	1,825.00	3,000.00	3,000.00	
10240020 560900 MOTOR POOL	9.80	450.00	450.00	.00	.00	
10240020 571000 EQUIP RPR	.00	400.00	400.00	.00	.00	
10240020 590000 DUPLICATIN	761.08	1,509.00	1,509.00	1,500.00	1,500.00	
10240020 591000 PRINTING	.00	510.00	510.00	500.00	500.00	
10240020 600000 ADVERT	815.41	1,050.00	1,050.00	1,050.00	1,050.00	
10240020 610000 DUES	150.00	262.00	262.00	400.00	400.00	
10240020 611000 SUBS	444.67	354.00	354.00	200.00	200.00	
10240020 621000 OFF SUPS	1,974.00	2,254.00	2,474.00	2,250.00	2,250.00	
TOTAL OPERATIONS	9,174.61	13,230.00	13,450.00	12,520.00	12,520.00	

30 RECURRING CAPITAL						
10240030 800000 EQUIPMNT	1,555.88	.00	.00	.00	.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 16
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR: PURCHASING	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
10240030 800100 IT EQUIP	3,070.09	.00	.00	.00	.00	
10240030 801000 FURNISH	1,668.55	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL	6,294.52	.00	.00	.00	.00	
TOTAL PURCHASING	309,649.20	314,751.00	325,548.00	325,482.00	325,482.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 17
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	COMMENT
CENTRAL SERVICES			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

10	PERSONNEL SERVICES		-----					
10240110	510000	PERM SALS	65,621.92	62,997.00	65,687.00	148,326.00	148,326.00	_____
10240110	510100	OT	.00	.00	.00	.00	.00	_____
10240110	510102	HOLIDAY	.00	.00	.00	.00	.00	_____
10240110	510200	LONGEVITY	1,768.14	1,768.00	1,768.00	1,839.00	1,839.00	_____
10240110	511000	TEMP	.00	.00	.00	.00	.00	_____
10240110	511001	TL TEMP	.00	.00	.00	.00	.00	_____
10240110	511002	SEASONAL	.00	.00	.00	.00	.00	_____
10240110	511003	ST INTERNS	.00	.00	.00	.00	.00	_____
10240110	520000	SOC SEC	4,178.36	4,178.00	4,178.00	8,348.00	8,348.00	_____
10240110	520001	MEDICARE	976.98	977.00	977.00	1,003.00	1,003.00	_____
10240110	520100	MED INS	9,653.96	9,735.00	9,735.00	16,281.00	16,281.00	_____
10240110	520150	DENT INS	561.20	626.00	626.00	726.00	726.00	_____
10240110	520160	LIFE INS	208.80	260.00	260.00	186.00	186.00	_____
10240110	520200	RETIRE	3,288.71	3,295.00	3,295.00	6,342.00	6,346.00	_____
10240110	520305	CO 401(K)	1,300.00	1,300.00	1,390.00	1,430.00	1,430.00	_____
TOTAL PERSONNEL SERVICES			87,558.07	85,136.00	87,916.00	184,481.00	184,485.00	_____
20	OPERATIONS		-----					
10240120	530000	TRAVEL	.00	.00	.00	.00	.00	_____
10240120	530100	TRAINING	.00	131.00	131.00	.00	.00	_____
10240120	530200	CERT&LICSN	.00	.00	.00	.00	.00	_____
10240120	530900	TRVL ADV	.00	.00	.00	.00	.00	_____
10240120	540000	TELEPHONE	664,281.97	.00	67,064.76	.00	.00	_____
10240120	549999	TELEPHONE	-618,999.86	.00	.00	.00	.00	_____
10240120	550000	POSTAGE	107,903.77	.00	.00	.00	.00	_____
10240120	559999	PST (CONT)	-114,663.22	.00	.00	.00	.00	_____
10240120	560900	MOTOR POOL	.00	1,650.00	1,650.00	.00	.00	_____
10240120	571000	EQUIP RPR	543.40	12,750.00	12,750.00	.00	.00	_____
10240120	579999	EQUIP RPR	.00	.00	.00	.00	.00	_____
10240120	590000	DUPLICATIN	97,686.21	.00	2,915.11	.00	.00	_____
10240120	599999	DUPLICATIN	-109,483.44	.00	.00	.00	.00	_____
10240120	610000	DUES	.00	262.00	262.00	.00	.00	_____
10240120	621000	OFF SUPS	1,002.91	375.00	375.00	1,000.00	1,000.00	_____
10240120	630000	CONT SVS	540,651.40	418,527.00	432,527.00	261,336.00	261,336.00	_____
10240120	641000	BNDS/INS	369,906.03	537,517.00	537,517.00	546,276.00	546,276.00	_____
10240120	641005	WKRS COMP	813,335.00	1,020,859.00	1,020,859.00	1,020,859.00	1,020,859.00	_____
10240120	641006	UNEMP	63,242.04	60,000.00	60,000.00	60,000.00	60,000.00	_____
10240120	641007	WK COMP CL	503.00	.00	.00	.00	.00	_____
10240120	641008	WC-CONTRA	.00	.00	.00	.00	.00	_____
10240120	649000	DED RSRV	21,295.63	20,000.00	25,274.95	20,000.00	20,000.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 18
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
CENTRAL SERVICES							
10240120 649100	INS PRP DM	29,560.72	.00	12,942.15	.00	.00	
10240120 649150	INS PROCED	-39,045.66	.00	.00	.00	.00	
10240120 683000	RISK MG	.00	.00	.00	.00	.00	
10240120 700000	PUR INVENT	143,282.17	.00	200.50	.00	.00	
10240120 701000	ISS INVENT	-125,238.54	.00	.00	.00	.00	
10240120 740000	CAP \$250	.00	.00	.00	.00	.00	
10240120 901090	CHANGE CEN	.00	.00	.00	.00	.00	
TOTAL OPERATIONS		1,845,763.53	2,072,071.00	2,174,468.47	1,909,471.00	1,909,471.00	
30	RECURRING CAPITAL						
10240130 800000	EQUIPMNT	16,661.00	.00	16,661.00	.00	.00	
10240130 801000	FURNISH	5,987.15	.00	.00	.00	.00	
10240130 803000	BLD IMPS	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		22,648.15	.00	16,661.00	.00	.00	
TOTAL CENTRAL SERVICES		1,955,969.75	2,157,207.00	2,279,045.47	2,093,952.00	2,093,956.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 19
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT

20 OPERATIONS						
10240220 530200 CERT&LICSN	.00	.00	.00	.00	.00	
10240220 570500 LEASED PR	540.00	13,800.00	13,800.00	13,800.00	13,800.00	
10240220 570550 PARK LEASE	.00	18,000.00	18,000.00	12,000.00	12,000.00	
10240220 570600 PROP INS	.00	91,394.00	91,394.00	91,394.00	91,394.00	
10240220 580000 BLDG RENT	16,632.00	300,720.00	300,720.00	361,632.00	.00	
10240220 641000 BNDS/INS	.00	.00	.00	.00	.00	
10240220 790022 NEW FACS	.00	.00	.00	.00	361,632.00	
TOTAL OPERATIONS	17,172.00	423,914.00	423,914.00	478,826.00	478,826.00	
TOTAL RENTS & INSURANCE	17,172.00	423,914.00	423,914.00	478,826.00	478,826.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 20
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	COMMENT
PERSONNEL			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

10	PERSONNEL SERVICES		-----					
10250010	510000	PERM SALS	451,794.06	504,636.00	526,313.00	541,015.00	497,225.00	_____
10250010	510100	OT	.00	.00	.00	.00	.00	_____
10250010	510102	HOLIDAY	.00	.00	.00	.00	.00	_____
10250010	510200	LONGEVITY	3,350.44	3,379.00	3,379.00	2,195.00	2,195.00	_____
10250010	511000	TEMP	28,165.00	7,150.00	7,150.00	7,150.00	2,681.00	_____
10250010	511001	TL TEMP	.00	.00	.00	.00	.00	_____
10250010	511002	SEASONAL	.00	.00	.00	.00	.00	_____
10250010	511003	ST INTERNS	.00	.00	.00	.00	.00	_____
10250010	511004	RSRVE TEMP	.00	.00	.00	.00	110,750.00	_____
10250010	515000	CONT PERS	.00	.00	.00	.00	.00	_____
10250010	520000	SOC SEC	29,038.97	33,244.00	33,244.00	34,122.00	30,964.00	_____
10250010	520001	MEDICARE	6,791.17	7,775.00	7,775.00	7,980.00	7,345.00	_____
10250010	520100	MED INS	47,052.40	54,033.00	54,033.00	69,067.00	63,726.00	_____
10250010	520150	DENT INS	2,131.30	2,817.00	2,817.00	3,130.00	2,817.00	_____
10250010	520160	LIFE INS	1,276.12	1,673.00	1,673.00	1,297.00	1,171.00	_____
10250010	520200	RETIRE	22,211.25	25,870.00	25,870.00	26,563.00	24,422.00	_____
10250010	520305	CO 401(K)	4,975.00	5,850.00	6,577.00	7,150.00	6,435.00	_____
TOTAL PERSONNEL SERVICES			596,785.71	646,427.00	668,831.00	699,669.00	749,731.00	_____
20	OPERATIONS		-----					
10250020	530000	TRAVEL	2,218.20	3,450.00	1,950.00	3,450.00	2,200.00	_____
10250020	530100	TRAINING	1,766.00	2,704.00	2,704.00	3,099.00	2,099.00	_____
10250020	530200	CERT&LICSN	.00	.00	.00	.00	.00	_____
10250020	530500	MILEAGE	236.88	520.00	520.00	520.00	520.00	_____
10250020	530900	TRVL ADV	.00	.00	.00	.00	.00	_____
10250020	540000	TELEPHONE	5,331.05	6,564.00	6,564.00	6,984.00	5,064.00	_____
10250020	550000	POSTAGE	2,532.85	4,027.00	3,027.00	4,027.00	3,027.00	_____
10250020	560900	MOTOR POOL	.00	200.00	200.00	200.00	200.00	_____
10250020	561000	OTHER	.00	.00	.00	.00	.00	_____
10250020	571000	EQUIP RPR	850.00	700.00	700.00	700.00	700.00	_____
10250020	590000	DUPLICATIN	4,166.03	5,406.00	3,406.00	5,406.00	3,406.00	_____
10250020	591000	PRINTING	4,683.55	1,400.00	1,600.49	2,400.00	2,400.00	_____
10250020	600000	ADVERT	57,753.00	45,800.00	50,800.00	56,500.00	45,297.00	_____
10250020	610000	DUES	980.00	1,184.00	1,184.00	1,895.00	1,895.00	_____
10250020	611000	SUBS	1,725.26	2,582.00	2,582.00	6,790.00	6,290.00	_____
10250020	620000	DEPT SUPS	3,174.55	3,654.00	3,958.50	.00	.00	_____
10250020	621000	OFF SUPS	3,648.80	3,649.00	3,649.00	3,649.00	3,149.00	_____
10250020	629000	OTHER SUP	.00	.00	.00	.00	.00	_____
10250020	630000	CONT SVS	29,106.09	25,384.00	30,384.00	38,376.00	38,376.00	_____
10250020	683000	OTHER	683.22	.00	.00	.00	.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 21
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR: PERSONNEL	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
10250020 684000 RECOG PRGM	22,685.00	27,175.00	27,375.00	32,464.00	22,464.00	
10250020 720023 RECOG PROG	.00	.00	.00	.00	.00	
10250020 740000 CAP \$250	.00	.00	.00	.00	.00	
10250020 892020 RELOCATION	.00	.00	.00	.00	.00	
TOTAL OPERATIONS	141,540.48	134,399.00	140,603.99	166,460.00	137,087.00	
30 RECURRING CAPITAL						
10250030 800000 EQUIPMNT	.00	.00	.00	.00	.00	
10250030 800100 IT EQUIP	.00	.00	.00	.00	.00	
10250030 801000 FURNISH	529.99	.00	3,700.00	.00	.00	
TOTAL RECURRING CAPITAL	529.99	.00	3,700.00	.00	.00	
TOTAL PERSONNEL	738,856.18	780,826.00	813,134.99	866,129.00	886,818.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 25
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	COMMENT
BOARD OF ELECTIONS			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

10	PERSONNEL SERVICES		-----					
10310010	510000	PERM SALS	182,388.30	180,895.00	191,452.00	194,237.00	194,237.00	_____
10310010	510100	OT	4,725.38	.00	.00	.00	.00	_____
10310010	510102	HOLIDAY	.00	.00	.00	.00	.00	_____
10310010	510200	LONGEVITY	3,044.17	3,044.00	3,044.00	3,170.00	3,170.00	_____
10310010	511000	TEMP	50,855.86	173,520.00	173,520.00	.00	.00	_____
10310010	511001	TL TEMP	.00	.00	.00	.00	.00	_____
10310010	511002	SEASONAL	.00	.00	.00	120,950.00	120,950.00	_____
10310010	511003	ST INTERNS	.00	.00	.00	.00	.00	_____
10310010	513000	BOARD	.00	.00	.00	.00	.00	_____
10310010	520000	SOC SEC	12,281.12	14,662.00	14,662.00	16,762.00	16,762.00	_____
10310010	520001	MEDICARE	2,872.26	3,429.00	3,429.00	3,920.00	3,920.00	_____
10310010	520100	MED INS	27,045.72	29,596.00	29,596.00	28,027.00	28,027.00	_____
10310010	520101	INS PIL	.00	.00	.00	.00	.00	_____
10310010	520150	DENT INS	1,056.10	1,565.00	1,565.00	1,252.00	1,252.00	_____
10310010	520160	LIFE INS	579.24	682.00	682.00	489.00	489.00	_____
10310010	520200	RETIRE	9,180.28	9,363.00	9,363.00	9,653.00	9,653.00	_____
10310010	520305	CO 401(K)	2,450.00	2,600.00	2,954.00	2,860.00	2,860.00	_____
TOTAL PERSONNEL SERVICES			296,478.43	419,356.00	430,267.00	381,320.00	381,320.00	_____
20	OPERATIONS		-----					
10310020	530000	TRAVEL	993.30	1,200.00	1,200.00	1,200.00	1,200.00	_____
10310020	530100	TRAINING	2,483.46	.00	.00	.00	.00	_____
10310020	530200	CERT&LICSN	787.08	6,500.00	6,500.00	6,500.00	6,500.00	_____
10310020	530500	MILEAGE	3,867.46	10,938.00	10,938.00	15,000.00	15,000.00	_____
10310020	530900	TRVL ADV	.00	.00	.00	.00	.00	_____
10310020	540000	TELEPHONE	8,726.06	15,012.00	15,012.00	7,200.00	7,200.00	_____
10310020	550000	POSTAGE	7,405.44	15,072.00	15,072.00	10,000.00	10,000.00	_____
10310020	560900	MOTOR POOL	.00	.00	.00	.00	.00	_____
10310020	571000	EQUIP RPR	10,975.60	5,220.00	5,220.00	5,000.00	5,000.00	_____
10310020	580000	BLDG RENT	1,310.00	4,980.00	4,980.00	2,000.00	2,000.00	_____
10310020	590000	DUPLICATIN	1,938.03	2,800.00	2,800.00	1,800.00	1,800.00	_____
10310020	591000	PRINTING	44,398.41	81,021.00	74,021.00	46,000.00	46,000.00	_____
10310020	600000	ADVERT	1,941.10	5,900.00	5,900.00	3,000.00	3,000.00	_____
10310020	610000	DUES	.00	275.00	275.00	275.00	275.00	_____
10310020	611000	SUBS	.00	165.00	165.00	165.00	165.00	_____
10310020	620000	DEPT SUPS	5,803.49	8,438.00	24,563.00	4,000.00	4,000.00	_____
10310020	621000	OFF SUPS	3,556.14	2,100.00	2,100.00	2,100.00	2,100.00	_____
10310020	625000	COMP SUPS	910.82	1,000.00	1,000.00	1,000.00	1,000.00	_____
10310020	630000	CONT SVS	1,143.91	38,685.00	38,685.00	42,000.00	42,000.00	_____
10310020	680000	BD ALLOW	7,000.00	9,545.00	9,545.00	6,000.00	6,000.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 26
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR: BOARD OF ELECTIONS	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
10310020 740000 CAP \$250	.00	.00	.00	.00	.00	
TOTAL OPERATIONS	103,240.30	208,851.00	217,976.00	153,240.00	153,240.00	
30 RECURRING CAPITAL						
10310030 800000 EQUIPMNT	2,057.89	.00	.00	.00	.00	
10310030 800100 IT EQUIP	3,825.86	.00	.00	29,400.00	29,400.00	
10310030 801000 FURNISH	.00	3,248.00	4,248.00	1,000.00	1,000.00	
TOTAL RECURRING CAPITAL	5,883.75	3,248.00	4,248.00	30,400.00	30,400.00	
TOTAL BOARD OF ELECTIONS	405,602.48	631,455.00	652,491.00	564,960.00	564,960.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 27
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	COMMENT
INFORMATION TECHNOLOGY			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

10	PERSONNEL SERVICES							

10315010	510000	PERM SALS	611,518.79	612,264.00	640,277.00	811,726.00	811,726.00	
10315010	510100	OT	594.70	.00	.00	3,000.00	3,000.00	
10315010	510102	HOLIDAY	374.87	.00	.00	.00	.00	
10315010	510200	LONGEVITY	3,907.22	3,907.00	3,907.00	6,003.00	6,003.00	
10315010	511000	TEMP	11,824.00	.00	.00	.00	.00	
10315010	511001	TL TEMP	.00	.00	.00	.00	.00	
10315010	511002	SEASONAL	.00	.00	.00	.00	.00	
10315010	511003	ST INTERNS	.00	.00	.00	8,000.00	8,000.00	
10315010	515000	CONT PERS	.00	.00	.00	.00	.00	
10315010	520000	SOC SEC	37,021.55	39,662.00	39,662.00	51,381.00	51,381.00	
10315010	520001	MEDICARE	8,658.13	9,276.00	9,276.00	12,017.00	12,017.00	
10315010	520100	MED INS	74,680.78	78,991.00	78,991.00	105,796.00	105,796.00	
10315010	520150	DENT INS	2,909.13	3,443.00	3,443.00	4,382.00	4,382.00	
10315010	520160	LIFE INS	1,695.24	2,009.00	2,009.00	1,832.00	1,832.00	
10315010	520200	RETIRE	30,051.77	31,282.00	31,282.00	40,134.00	40,134.00	
10315010	520305	CO 401(K)	6,737.20	7,150.00	8,114.00	10,010.00	10,010.00	
TOTAL PERSONNEL SERVICES			789,973.38	787,984.00	816,961.00	1,054,281.00	1,054,281.00	

20	OPERATIONS							

10315020	530000	TRAVEL	618.21	1,844.00	1,844.00	10,000.00	10,000.00	
10315020	530100	TRAINING	17,685.42	12,500.00	14,839.00	17,000.00	12,500.00	
10315020	530200	CERT&LICSN	.00	12,500.00	12,500.00	12,500.00	7,500.00	
10315020	530500	MILEAGE	407.63	550.00	550.00	700.00	700.00	
10315020	530900	TRVL ADV	.00	.00	.00	.00	.00	
10315020	540000	TELEPHONE	222,210.06	313,000.00	313,000.00	353,000.00	300,759.00	
10315020	550000	POSTAGE	32.33	100.00	100.00	120.00	100.00	
10315020	550100	FREIGHT	.00	.00	.00	.00	.00	
10315020	560900	MOTOR POOL	1,416.02	2,000.00	2,000.00	2,000.00	2,000.00	
10315020	571000	EQUIP RPR	282,092.73	371,043.00	377,902.05	417,000.00	370,000.00	
10315020	590000	DUPLICATIN	60.31	150.00	150.00	100.00	100.00	
10315020	600000	ADVERT	.00	.00	750.00	750.00	750.00	
10315020	610000	DUES	.00	300.00	300.00	400.00	300.00	
10315020	611000	SUBS	.00	375.00	375.00	300.00	300.00	
10315020	620000	DEPT SUPS	3,317.81	8,588.00	8,588.00	12,000.00	12,000.00	
10315020	621000	OFF SUPS	400.34	1,000.00	1,000.00	1,300.00	1,000.00	
10315020	625000	COMP SUPS	28,812.87	24,000.00	24,297.99	29,000.00	29,000.00	
10315020	630000	CONT SVS	8,340.00	12,000.00	20,025.50	25,000.00	25,000.00	
10315020	790022	NEW FACS	.00	.00	.00	.00	40,000.00	
TOTAL OPERATIONS			565,393.73	759,950.00	778,221.54	881,170.00	812,009.00	

30	RECURRING CAPITAL							

10315030	800000	EQUIPMNT	.00	.00	.00	.00	.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
INFORMATION TECHNOLOGY							
10315030 800100	IT EQUIP	.00	.00	.00	.00	.00	
10315030 801000	FURNISH	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		.00	.00	.00	.00	.00	
TOTAL INFORMATION TECHNOLOGY		1,355,367.11	1,547,934.00	1,595,182.54	1,935,451.00	1,866,290.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 33
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	
TAX ASSESSOR			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	COMMENT

10	PERSONNEL SERVICES		-----					
10330010	510000	PERM SALS	561,720.33	565,274.00	591,832.00	583,706.00	583,706.00	_____
10330010	510100	OT	.00	.00	.00	.00	.00	_____
10330010	510102	HOLIDAY	.00	.00	.00	.00	.00	_____
10330010	510200	LONGEVITY	9,186.80	9,902.00	9,902.00	9,515.00	9,515.00	_____
10330010	511000	TEMP	4,442.50	3,500.00	3,500.00	3,500.00	3,500.00	_____
10330010	511001	TL TEMP	.00	.00	.00	.00	.00	_____
10330010	511002	SEASONAL	.00	.00	.00	.00	.00	_____
10330010	511003	ST INTERNS	.00	.00	.00	.00	.00	_____
10330010	520000	SOC SEC	34,715.09	37,338.00	37,338.00	36,973.00	36,973.00	_____
10330010	520001	MEDICARE	8,119.19	8,732.00	8,732.00	8,647.00	8,647.00	_____
10330010	520100	MED INS	69,133.84	75,812.00	75,812.00	81,893.00	81,893.00	_____
10330010	520150	DENT INS	3,221.58	3,850.00	3,850.00	3,850.00	3,850.00	_____
10330010	520160	LIFE INS	1,745.36	2,076.00	2,076.00	1,494.00	1,494.00	_____
10330010	520200	RETIRE	27,860.56	29,278.00	29,278.00	28,990.00	28,990.00	_____
10330010	520305	CO 401 (K)	7,445.00	7,995.00	8,885.00	8,795.00	8,795.00	_____
TOTAL PERSONNEL SERVICES			727,590.25	743,757.00	771,205.00	767,363.00	767,363.00	_____
20	OPERATIONS		-----					
10330020	530000	TRAVEL	701.45	847.00	847.00	847.00	847.00	_____
10330020	530100	TRAINING	290.00	266.00	266.00	266.00	266.00	_____
10330020	530200	CERT&LICSN	3,041.25	3,200.00	3,200.00	3,200.00	3,200.00	_____
10330020	530500	MILEAGE	151.30	.00	.00	.00	.00	_____
10330020	530900	TRVL ADV	.00	.00	.00	.00	.00	_____
10330020	540000	TELEPHONE	7,267.35	7,500.00	7,500.00	7,500.00	7,500.00	_____
10330020	550000	POSTAGE	37,097.08	44,620.00	43,410.00	51,207.00	51,207.00	_____
10330020	560900	MOTOR POOL	15,668.59	7,160.00	7,160.00	7,160.00	7,160.00	_____
10330020	571000	EQUIP RPR	.00	100.00	100.00	100.00	100.00	_____
10330020	590000	DUPLICATIN	1,230.03	739.00	739.00	739.00	739.00	_____
10330020	591000	PRINTING	4,747.38	13,805.00	13,805.00	13,805.00	8,805.00	_____
10330020	600000	ADVERT	836.65	1,020.00	1,020.00	1,020.00	1,020.00	_____
10330020	610000	DUES	350.00	1,274.00	1,274.00	1,465.00	1,465.00	_____
10330020	620000	DEPT SUPS	1,755.46	1,817.00	1,817.00	1,817.00	1,817.00	_____
10330020	621000	OFF SUPS	2,460.82	1,945.00	3,155.00	1,945.00	1,945.00	_____
10330020	630000	CONT SVS	26,004.27	30,000.00	29,061.94	30,000.00	30,000.00	_____
10330020	720023	TAX AUDIT	19,960.00	20,000.00	20,600.00	20,000.00	20,000.00	_____
10330020	740000	CAP \$250	.00	.00	490.00	.00	.00	_____
TOTAL OPERATIONS			121,561.63	134,293.00	134,444.94	141,071.00	136,071.00	_____
30	RECURRING CAPITAL		-----					
10330030	800000	EQUIPMNT	.00	.00	.00	.00	.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:		2007	2008	2008	2009	2009	
TAX ASSESSOR		ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	COMMENT
10330030 800100	IT EQUIP	.00	.00	.00	.00	.00	
10330030 801000	FURNISH	290.00	.00	.00	.00	.00	
10330030 803000	BLD IMPS	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		290.00	.00	.00	.00	.00	
TOTAL TAX ASSESSOR		849,441.88	878,050.00	905,649.94	908,434.00	903,434.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 29
bgnrypts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	COMMENT	
LAND RECORDS			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND		

10	PERSONNEL SERVICES		-----						
10320010	510000	PERM SALS	346,515.68	343,098.00	360,851.00	253,158.00	253,158.00	_____	
10320010	510100	OT	6,423.01	.00	.00	3,200.00	3,200.00	_____	
10320010	510102	HOLIDAY	.00	.00	.00	.00	.00	_____	
10320010	510200	LONGEVITY	7,306.62	7,213.00	7,213.00	7,128.00	7,128.00	_____	
10320010	511000	TEMP	4,812.00	1,200.00	2,200.00	1,200.00	1,200.00	_____	
10320010	511001	TL TEMP	.00	.00	.00	.00	.00	_____	
10320010	511002	SEASONAL	.00	.00	.00	.00	.00	_____	
10320010	511003	ST INTERNS	.00	.00	.00	.00	.00	_____	
10320010	520000	SOC SEC	21,124.95	23,314.00	23,314.00	16,393.00	16,393.00	_____	
10320010	520001	MEDICARE	4,940.39	5,453.00	5,453.00	3,834.00	3,834.00	_____	
10320010	520100	MED INS	48,139.54	46,553.00	46,553.00	40,182.00	40,182.00	_____	
10320010	520101	INS PIL	.00	.00	.00	.00	.00	_____	
10320010	520150	DENT INS	1,842.70	2,191.00	2,191.00	1,878.00	1,878.00	_____	
10320010	520160	LIFE INS	1,043.39	1,246.00	1,246.00	695.00	695.00	_____	
10320010	520200	RETIRE	17,579.99	18,330.00	18,330.00	12,871.00	12,871.00	_____	
10320010	520305	CO 401(K)	4,300.00	4,550.00	5,145.00	4,290.00	4,290.00	_____	
TOTAL PERSONNEL SERVICES			464,028.27	453,148.00	472,496.00	344,829.00	344,829.00	_____	
20	OPERATIONS		-----						
10320020	530000	TRAVEL	630.00	300.00	300.00	300.00	300.00	_____	
10320020	530100	TRAINING	.00	2,000.00	2,000.00	1,400.00	1,400.00	_____	
10320020	530200	CERT&LICSN	8,340.20	4,600.00	4,600.00	2,000.00	2,000.00	_____	
10320020	530900	TRVL ADV	.00	.00	.00	.00	.00	_____	
10320020	540000	TELEPHONE	4,427.41	4,800.00	4,800.00	4,800.00	4,800.00	_____	
10320020	550000	POSTAGE	296.05	300.00	300.00	200.00	200.00	_____	
10320020	550100	FREIGHT	.00	.00	.00	.00	.00	_____	
10320020	560900	MOTOR POOL	97.96	400.00	400.00	400.00	400.00	_____	
10320020	571000	EQUIP RPR	2,303.86	5,000.00	4,000.00	5,000.00	5,000.00	_____	
10320020	581000	EQUIP RENT	952.00	1,440.00	1,671.65	1,671.00	1,671.00	_____	
10320020	590000	DUPLICATIN	.00	.00	.00	.00	.00	_____	
10320020	610000	DUES	190.00	306.00	306.00	300.00	300.00	_____	
10320020	611000	SUBS	.00	.00	.00	.00	.00	_____	
10320020	620000	DEPT SUPS	4,167.90	4,000.00	3,564.00	4,000.00	4,000.00	_____	
10320020	621000	OFF SUPS	1,030.21	1,100.00	1,100.00	1,100.00	1,100.00	_____	
10320020	630000	CONT SVS	2,776.00	2,600.00	5,376.00	2,600.00	2,600.00	_____	
10320020	740000	CAP \$250	.00	.00	1,200.00	.00	.00	_____	
10320020	750150	MCRFLMS	.00	.00	.00	.00	.00	_____	
10320020	892020	RELOCATION	.00	.00	.00	.00	.00	_____	
TOTAL OPERATIONS			25,211.59	26,846.00	29,617.65	23,771.00	23,771.00	_____	
30	RECURRING CAPITAL		-----						
10320030	800000	EQUIPMNT	.00	.00	.00	.00	.00	_____	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 30
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR: LAND RECORDS	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
10320030 800100 IT EQUIP	.00	.00	436.00	17,300.00	17,300.00	
10320030 801000 FURNISH	3,223.00	1,200.00	.00	.00	.00	
TOTAL RECURRING CAPITAL	3,223.00	1,200.00	436.00	17,300.00	17,300.00	
TOTAL LAND RECORDS	492,462.86	481,194.00	502,549.65	385,900.00	385,900.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 1
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007	2008	2008	2009	2009	
REVALUATION FUND	ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	COMMENT
3301 REVALUATION						
10 PERSONNEL SERVICES						
36330110 510000 PERM SALS	49,650.38	49,650.00	49,650.00	53,924.00	53,924.00	
36330110 510100 OT	.00	.00	.00	.00	.00	
36330110 510102 HOLIDAY	.00	.00	.00	.00	.00	
36330110 510200 LONGEVITY	571.03	571.00	571.00	594.00	594.00	
36330110 511000 TEMP	3,695.00	11,360.00	11,360.00	11,400.00	11,400.00	
36330110 511001 TL TEMP	.00	.00	.00	.00	.00	
36330110 511002 SEASONAL	.00	.00	.00	.00	.00	
36330110 511003 ST INTERNS	.00	.00	.00	.00	.00	
36330110 520000 SOC SEC	3,093.29	3,818.00	3,818.00	4,093.00	4,093.00	
36330110 520001 MEDICARE	723.46	893.00	893.00	957.00	957.00	
36330110 520100 MED INS	9,130.84	9,208.00	9,208.00	7,520.00	7,520.00	
36330110 520150 DENT INS	336.72	376.00	376.00	376.00	376.00	
36330110 520160 LIFE INS	144.00	167.00	167.00	149.00	149.00	
36330110 520200 NC RET	2,450.81	2,456.00	2,456.00	2,666.00	2,666.00	
36330110 520305 CO 401(K)	780.00	780.00	780.00	858.00	858.00	
TOTAL PERSONNEL SERVICES	70,575.53	79,279.00	79,279.00	82,537.00	82,537.00	
20 OPERATIONS						
36330120 550000 POSTAGE	.00	2,000.00	2,000.00	22,500.00	22,500.00	
36330120 560900 MOTOR POOL	.00	11,000.00	11,000.00	11,000.00	11,000.00	
36330120 571000 EQUIP RPR	.00	.00	.00	.00	.00	
36330120 590000 DUPLICATIN	.00	.00	.00	500.00	500.00	
36330120 591000 PRINTING	.00	2,000.00	2,000.00	2,000.00	2,000.00	
36330120 620000 DEPT SUPS	.00	.00	878.00	878.00	878.00	
36330120 621000 OFF SUPS	.00	.00	1,122.00	1,122.00	1,122.00	
36330120 630000 CONT SVS	25,845.00	34,000.00	32,000.00	46,100.00	46,100.00	
36330120 680000 BOARD	2,225.00	4,080.00	4,080.00	10,000.00	10,000.00	
36330120 683000 OTHER	.00	4,590.00	4,590.00	4,590.00	4,590.00	
TOTAL OPERATIONS	28,070.00	57,670.00	57,670.00	98,690.00	98,690.00	
30 RECURRING CAPITAL						
36330130 800000 EQUIPMNT	.00	.00	.00	.00	.00	
36330130 800100 IT EQUIP	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL	.00	.00	.00	.00	.00	
TOTAL REVALUATION	98,645.53	136,949.00	136,949.00	181,227.00	181,227.00	
TOTAL REVALUATION FUND	98,645.53	136,949.00	136,949.00	181,227.00	181,227.00	
GRAND TOTAL	98,645.53	136,949.00	136,949.00	181,227.00	181,227.00	

** END OF REPORT - GENERATED BY PAUL LAUGHTON **

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	COMMENT
REGISTER OF DEEDS			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

10	PERSONNEL SERVICES							
10325010	510000	PERM SALS	601,930.25	598,573.00	627,254.00	620,221.00	620,221.00	
10325010	510100	OT	.00	1,648.00	5,848.00	.00	.00	
10325010	510102	HOLIDAY	.00	.00	.00	.00	.00	
10325010	510200	LONGEVITY	11,221.36	10,506.00	10,506.00	11,226.00	11,226.00	
10325010	511000	TEMP	10,600.50	25,000.00	25,000.00	25,000.00	25,000.00	
10325010	511001	TL TEMP	.00	.00	.00	.00	.00	
10325010	511002	SEASONAL	.00	.00	.00	.00	.00	
10325010	511003	ST INTERNS	.00	.00	.00	.00	.00	
10325010	520000	SOC SEC	37,812.18	40,961.00	40,961.00	40,672.00	40,672.00	
10325010	520001	MEDICARE	8,842.97	9,580.00	9,580.00	9,512.00	9,512.00	
10325010	520100	MED INS	90,012.93	94,111.00	94,111.00	98,677.00	98,677.00	
10325010	520150	DENT INS	4,296.30	5,008.00	5,008.00	5,008.00	5,008.00	
10325010	520160	LIFE INS	1,916.06	2,338.00	2,338.00	1,665.00	1,665.00	
10325010	520200	RETIRE	29,921.91	31,084.00	31,084.00	30,856.00	30,856.00	
10325010	520305	CO 401(K)	10,000.00	10,400.00	11,361.00	11,440.00	11,440.00	
TOTAL PERSONNEL SERVICES			806,554.46	829,209.00	863,051.00	854,277.00	854,277.00	
20	OPERATIONS							
10325020	530000	TRAVEL	3,065.25	3,550.00	3,550.00	3,550.00	3,550.00	
10325020	530200	CERT&LICSN	500.00	500.00	500.00	500.00	500.00	
10325020	530500	MILEAGE	.00	.00	.00	.00	.00	
10325020	530900	TRVL ADV	.00	.00	.00	.00	.00	
10325020	540000	TELEPHONE	7,616.11	8,600.00	8,600.00	9,000.00	9,000.00	
10325020	550000	POSTAGE	11,623.42	14,000.00	14,000.00	14,700.00	14,700.00	
10325020	550100	FREIGHT	.00	.00	.00	.00	.00	
10325020	560900	MOTOR POOL	290.64	500.00	500.00	500.00	500.00	
10325020	571000	EQUIP RPR	27,843.69	47,554.00	47,554.00	41,359.00	41,359.00	
10325020	581000	EQUIP RENT	17,625.00	23,529.00	23,529.00	27,729.00	27,729.00	
10325020	590000	DUPLICATIN	.00	56.00	56.00	56.00	56.00	
10325020	610000	DUES	545.00	775.00	775.00	1,050.00	1,050.00	
10325020	611000	SUBS	224.73	635.00	785.00	635.00	635.00	
10325020	620000	DEPT SUPS	.00	.00	.00	.00	.00	
10325020	621000	OFF SUPS	16,128.86	18,175.00	18,175.00	18,175.00	18,175.00	
10325020	625000	COMP SUPS	.00	.00	.00	.00	.00	
10325020	629000	OTHER SUP	.00	.00	.00	.00	.00	
10325020	630000	CONT SVS	14,187.74	25,725.00	18,275.00	12,055.00	12,055.00	
10325020	641000	BNDS/INS	340.00	.00	.00	.00	.00	
10325020	641001	DAILY REC	31,414.79	36,360.00	35,260.00	28,410.00	28,410.00	
10325020	641002	RE-CREAT	186.00	1,050.00	1,050.00	1,060.00	1,060.00	
10325020	740000	CAP \$250	1,042.20	825.00	825.00	825.00	825.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 32
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR: REGISTER OF DEEDS	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
10325020 750150 MCRFLMS	.00	.00	.00	.00	.00	
TOTAL OPERATIONS	132,633.43	181,834.00	173,434.00	159,604.00	159,604.00	
30 RECURRING CAPITAL						
10325030 800000 EQUIPMNT	1,184.80	650.00	2,950.00	950.00	950.00	
10325030 800100 IT EQUIP	.00	.00	.00	.00	.00	
10325030 801000 FURNISH	.00	.00	1,900.00	.00	.00	
TOTAL RECURRING CAPITAL	1,184.80	650.00	4,850.00	950.00	950.00	
TOTAL REGISTER OF DEEDS	940,372.69	1,011,693.00	1,041,335.00	1,014,831.00	1,014,831.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 35
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	COMMENT
TAX COLLECTOR/REVENUE			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

10	PERSONNEL SERVICES		-----					
10335010	510000	PERM SALS	508,252.22	479,369.00	502,927.00	523,664.00	485,616.00	_____
10335010	510100	OT	.00	.00	.00	.00	.00	_____
10335010	510102	HOLIDAY	.00	.00	.00	.00	.00	_____
10335010	510200	LONGEVITY	2,892.29	3,775.00	3,775.00	5,240.00	5,240.00	_____
10335010	511000	TEMP	5,446.00	6,100.00	6,100.00	6,600.00	2,475.00	_____
10335010	511001	TL TEMP	.00	.00	.00	.00	.00	_____
10335010	511002	SEASONAL	.00	.00	.00	.00	.00	_____
10335010	511003	ST INTERNS	.00	.00	.00	.00	.00	_____
10335010	520000	SOC SEC	30,405.03	31,571.00	31,571.00	33,188.00	33,188.00	_____
10335010	520001	MEDICARE	7,110.59	7,384.00	7,384.00	7,762.00	7,762.00	_____
10335010	520100	MED INS	84,988.16	83,023.00	83,023.00	94,851.00	94,851.00	_____
10335010	520101	INS PIL	.00	.00	.00	.00	.00	_____
10335010	520150	DENT INS	3,587.05	3,913.00	3,913.00	4,226.00	4,226.00	_____
10335010	520160	LIFE INS	1,560.78	1,853.00	1,853.00	1,401.00	1,401.00	_____
10335010	520200	RETIRE	24,943.89	24,602.00	24,602.00	26,176.00	26,176.00	_____
10335010	520305	CO 401 (K)	8,375.00	8,125.00	8,915.00	9,653.00	9,653.00	_____
TOTAL PERSONNEL SERVICES			677,561.01	649,715.00	674,063.00	712,761.00	670,588.00	_____
20	OPERATIONS		-----					
10335020	530000	TRAVEL	.00	.00	.00	.00	.00	_____
10335020	530100	TRAINING	3,069.70	3,440.00	3,440.00	4,080.00	3,000.00	_____
10335020	530200	CERT&LICSN	2,475.00	2,475.00	2,475.00	3,854.00	3,440.00	_____
10335020	530500	MILEAGE	1,236.49	1,200.00	1,200.00	1,500.00	1,200.00	_____
10335020	530900	TRVL ADV	.00	.00	.00	.00	.00	_____
10335020	540000	TELEPHONE	6,318.24	6,670.00	6,670.00	7,200.00	6,670.00	_____
10335020	550000	POSTAGE	65,412.47	72,100.00	72,100.00	75,700.00	75,119.00	_____
10335020	560900	MOTOR POOL	.00	92.00	92.00	92.00	92.00	_____
10335020	571000	EQUIP RPR	1,826.76	2,240.00	2,240.00	2,240.00	1,500.00	_____
10335020	590000	DUPLICATIN	381.35	824.00	824.00	824.00	500.00	_____
10335020	591000	PRINTING	2,434.45	3,730.00	3,730.00	3,795.00	3,795.00	_____
10335020	600000	ADVERT	1,632.73	5,700.00	5,700.00	6,200.00	5,700.00	_____
10335020	610000	DUES	40.00	45.00	45.00	225.00	225.00	_____
10335020	611000	SUBS	185.00	209.00	209.00	294.00	294.00	_____
10335020	621000	OFF SUPS	5,508.34	5,950.00	5,950.00	6,310.00	5,950.00	_____
10335020	630000	CONT SVS	73,349.72	85,400.00	83,825.00	106,980.00	85,400.00	_____
10335020	634000	LEGAL SVS	.00	.00	.00	.00	.00	_____
10335020	641000	BNDS/INS	100.00	200.00	100.00	200.00	200.00	_____
10335020	720023	FORECLOSE	-268.00	-2,500.00	-2,500.00	2,500.00	-2,500.00	_____
10335020	740000	CAP \$250	118.06	490.00	280.00	525.00	525.00	_____
10335020	790000	CAP \$250	.00	.00	.00	.00	.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 36
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR: TAX COLLECTOR/REVENUE	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
TOTAL OPERATIONS	163,820.31	188,265.00	186,380.00	222,519.00	191,110.00	
30 RECURRING CAPITAL						
10335030 800000 EQUIPMNT	1,745.16	.00	310.00	.00	.00	
10335030 800100 IT EQUIP	.00	.00	1,575.00	1,175.00	1,175.00	
10335030 801000 FURNISH	1,660.00	.00	.00	.00	.00	
10335030 803000 BLD IMPS	1,348.90	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL	4,754.06	.00	1,885.00	1,175.00	1,175.00	
TOTAL TAX COLLECTOR/REVENUE	846,135.38	837,980.00	862,328.00	936,455.00	862,873.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 37
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	COMMENT
BUILDINGS & GROUNDS			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

10	PERSONNEL SERVICES		-----					
10340010	510000	PERM SALS	1,066,176.18	1,169,431.00	1,223,016.00	1,310,828.00	1,310,828.00	_____
10340010	510100	OT	35,113.26	36,600.00	36,600.00	36,600.00	36,600.00	_____
10340010	510102	HOLIDAY	.00	.00	.00	.00	.00	_____
10340010	510200	LONGEVITY	12,035.10	13,755.00	13,755.00	15,069.00	15,069.00	_____
10340010	511000	TEMP	74,653.00	42,970.00	42,970.00	.00	16,500.00	_____
10340010	511001	TL TEMP	.00	.00	.00	.00	.00	_____
10340010	511002	SEASONAL	.00	.00	.00	32,480.00	32,480.00	_____
10340010	511003	ST INTERNS	.00	.00	.00	.00	.00	_____
10340010	520000	SOC SEC	70,853.98	85,021.00	85,021.00	86,137.00	86,137.00	_____
10340010	520001	MEDICARE	16,582.94	19,903.00	19,903.00	20,218.00	20,218.00	_____
10340010	520100	MED INS	176,311.44	200,375.00	200,375.00	232,821.00	232,821.00	_____
10340010	520101	INS PIL	37.50	.00	.00	.00	.00	_____
10340010	520150	DENT INS	7,600.62	10,642.00	10,642.00	11,607.00	11,607.00	_____
10340010	520160	LIFE INS	3,172.44	4,565.00	4,565.00	3,530.00	3,530.00	_____
10340010	520200	RETIRE	54,698.91	62,084.00	62,084.00	66,597.00	66,597.00	_____
10340010	520305	CO 401(K)	18,460.11	22,100.00	23,896.00	26,515.00	26,515.00	_____
TOTAL PERSONNEL SERVICES			1,535,695.48	1,667,446.00	1,722,827.00	1,842,402.00	1,858,902.00	_____
20	OPERATIONS		-----					
10340020	530000	TRAVEL	1,595.13	2,000.00	2,000.00	2,500.00	2,000.00	_____
10340020	530100	TRAINING	11,845.17	14,300.00	16,885.00	12,000.00	12,000.00	_____
10340020	530200	CERT&LICSN	.00	1,000.00	1,000.00	1,000.00	1,000.00	_____
10340020	530500	MILEAGE	1,725.30	1,500.00	1,500.00	2,364.00	1,500.00	_____
10340020	530900	TRVL ADV	.00	.00	.00	.00	.00	_____
10340020	540000	TELEPHONE	31,300.40	32,100.00	32,100.00	32,000.00	32,000.00	_____
10340020	550000	POSTAGE	105.33	530.00	530.00	530.00	530.00	_____
10340020	560900	MOTOR POOL	64,226.07	71,486.00	71,486.00	79,760.00	76,406.00	_____
10340020	570000	BLDG RPR	133,334.64	171,025.00	198,246.37	374,707.00	209,759.00	_____
10340020	570001	FAC CARE	96,990.92	100,000.00	145,193.20	100,000.00	100,000.00	_____
10340020	571000	EQUIP RPR	10,105.23	13,800.00	14,731.30	13,800.00	13,800.00	_____
10340020	590000	DUPLICATIN	550.51	431.00	431.00	750.00	431.00	_____
10340020	591000	PRINTING	.00	.00	.00	.00	.00	_____
10340020	610000	DUES	310.00	450.00	450.00	600.00	450.00	_____
10340020	611000	SUBS	.00	566.00	566.00	500.00	500.00	_____
10340020	620000	DEPT SUPS	244,559.02	284,910.00	287,176.28	387,629.00	287,731.00	_____
10340020	621000	OFF SUPS	827.15	1,860.00	1,860.00	2,712.00	1,860.00	_____
10340020	630000	CONT SVS	96,733.52	193,345.00	203,873.26	722,814.00	193,345.00	_____
10340020	650000	ELECTRICIT	471,264.21	590,609.00	560,609.00	761,606.00	651,480.00	_____
10340020	651000	WATER	130,954.59	130,445.00	130,445.00	141,956.00	130,445.00	_____
10340020	652000	NAT GAS	192,303.63	274,077.00	262,077.00	521,211.00	274,077.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 38
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:		2007	2008	2008	2009	2009	
BUILDINGS & GROUNDS		ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	COMMENT
10340020 652001	FUEL OIL	16,099.43	23,316.00	23,316.00	30,000.00	23,316.00	
10340020 652002	PROP GAS	6,523.28	10,080.00	10,080.00	17,000.00	10,080.00	
10340020 670000	UNIFORMS	8,402.86	17,365.00	17,365.00	19,920.00	18,106.00	
10340020 740000	CAP \$250	1,380.00	1,500.00	1,500.00	1,500.00	1,500.00	
10340020 790022	NEW FACS	.00	.00	.00	.00	887,089.00	
TOTAL OPERATIONS		1,521,136.39	1,936,695.00	1,983,420.41	3,226,859.00	2,929,405.00	
30	RECURRING CAPITAL						
10340030 800000	EQUIPMNT	1,577.84	.00	14,634.00	197,750.00	88,000.00	
10340030 800100	IT EQUIP	378.00	.00	.00	1,790.00	1,790.00	
10340030 801000	FURNISH	.00	.00	.00	.00	.00	
10340030 802000	VEHICLES	.00	.00	.00	42,000.00	42,000.00	
10340030 803000	BLD IMPS	.00	.00	.00	154,768.00	.00	
TOTAL RECURRING CAPITAL		1,955.84	.00	14,634.00	396,308.00	131,790.00	
TOTAL BUILDINGS & GROUNDS		3,058,787.71	3,604,141.00	3,720,881.41	5,465,569.00	4,920,097.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 39
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	COMMENT
MOTOR POOL			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

10	PERSONNEL SERVICES		-----					
10340510	510000	PERM SALS	252,556.16	241,284.00	254,374.00	265,420.00	265,420.00	_____
10340510	510100	OT	2,223.76	12,500.00	12,500.00	6,000.00	6,000.00	_____
10340510	510102	HOLIDAY	.00	.00	.00	.00	.00	_____
10340510	510200	LONGEVITY	1,629.71	1,630.00	1,630.00	674.00	674.00	_____
10340510	511000	TEMP	17,450.00	25,000.00	25,000.00	10,826.00	4,060.00	_____
10340510	511001	TL TEMP	.00	.00	.00	.00	.00	_____
10340510	511002	SEASONAL	.00	.00	.00	.00	.00	_____
10340510	511003	ST INTERNS	.00	.00	.00	.00	.00	_____
10340510	520000	SOC SEC	16,979.45	18,009.00	18,009.00	17,541.00	17,541.00	_____
10340510	520001	MEDICARE	3,970.94	4,212.00	4,212.00	4,102.00	4,102.00	_____
10340510	520100	MED INS	28,961.88	29,206.00	29,206.00	37,385.00	37,385.00	_____
10340510	520101	INS PIL	.00	.00	.00	.00	.00	_____
10340510	520150	DENT INS	1,683.60	1,878.00	1,878.00	2,191.00	2,191.00	_____
10340510	520160	LIFE INS	841.68	995.00	995.00	758.00	758.00	_____
10340510	520200	RETIRE	12,511.49	12,981.00	12,981.00	13,305.00	13,305.00	_____
10340510	520305	CO 401(K)	3,900.00	3,900.00	4,339.00	5,005.00	5,005.00	_____
TOTAL PERSONNEL SERVICES			342,708.67	351,595.00	365,124.00	363,207.00	356,441.00	_____
20	OPERATIONS		-----					
10340520	530000	TRAVEL	1,253.74	1,884.00	2,734.00	1,000.00	1,000.00	_____
10340520	530100	TRAINING	.00	1,500.00	1,500.00	2,000.00	1,500.00	_____
10340520	530200	CERT&LICSN	.00	1,000.00	1,000.00	1,000.00	1,000.00	_____
10340520	530500	MILEAGE	399.97	960.00	960.00	500.00	500.00	_____
10340520	530900	TRVL ADV	.00	.00	.00	.00	.00	_____
10340520	540000	TELEPHONE	4,634.12	4,750.00	4,750.00	4,836.00	4,750.00	_____
10340520	550000	POSTAGE	12.71	520.00	520.00	520.00	520.00	_____
10340520	560000	VEH MAINT	22,955.01	39,000.00	41,203.25	55,743.00	39,000.00	_____
10340520	560100	GAS & OIL	590,522.56	577,900.00	599,336.23	852,225.00	605,209.00	_____
10340520	560101	DIESEL	149,059.73	144,500.00	176,500.00	224,352.00	144,500.00	_____
10340520	560300	TIRES	41,337.25	52,679.00	56,848.56	80,573.00	52,679.00	_____
10340520	560900	MOTOR POOL	6,164.33	9,550.00	9,550.00	9,550.00	9,550.00	_____
10340520	569999	MPCONTRA	-1,104,436.55	-1,094,439.00	-1,094,439.00	-1,143,708.00	-1,116,328.00	_____
10340520	571000	EQUIP RPR	3,901.94	4,775.00	5,474.85	8,458.00	4,775.00	_____
10340520	591000	PRINTING	.00	.00	.00	.00	.00	_____
10340520	610000	DUES	.00	225.00	225.00	225.00	225.00	_____
10340520	611000	SUBS	1,796.90	2,107.00	2,107.00	3,000.00	2,107.00	_____
10340520	620000	DEPT SUPS	108,632.71	115,000.00	111,787.67	120,000.00	115,000.00	_____
10340520	621000	OFF SUPS	.00	179.00	179.00	500.00	179.00	_____
10340520	629000	OTHER SUP	1,600.97	2,500.00	2,500.00	2,500.00	2,500.00	_____
10340520	630000	CONT SVS	9,922.44	12,735.00	13,748.14	20,876.00	12,735.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 40
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
MOTOR POOL							
10340520 641000	BNDS/INS	278,656.00	306,522.00	306,522.00	337,174.00	306,522.00	
10340520 652000	NAT GAS	.00	12,000.00	2,000.00	12,500.00	12,000.00	
10340520 670000	UNIFORMS	5,654.47	7,200.00	7,360.00	10,253.00	7,200.00	
10340520 740000	CAP \$250	.00	750.00	750.00	750.00	750.00	
10340520 901090	CHANGE CEN	.00	.00	.00	.00	.00	
TOTAL OPERATIONS		122,068.30	203,797.00	253,116.70	604,827.00	207,873.00	
30	RECURRING CAPITAL						
10340530 800000	EQUIPMNT	.00	.00	11,205.00	16,230.00	16,230.00	
10340530 800100	IT EQUIP	.00	.00	.00	3,580.00	3,580.00	
10340530 801000	FURNISH	.00	.00	.00	.00	.00	
10340530 802000	VEHICLES	.00	.00	.00	16,940.00	16,940.00	
TOTAL RECURRING CAPITAL		.00	.00	11,205.00	36,750.00	36,750.00	
TOTAL MOTOR POOL		464,776.97	555,392.00	629,445.70	1,004,784.00	601,064.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 41
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:		2007	2008	2008	2009	2009	
SANITATION		ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	COMMENT

10	PERSONNEL SERVICES						

10341010	510000	PERM SALS	544,626.69	.00	.00	.00	.00
10341010	510100	OT	14,110.47	.00	.00	.00	.00
10341010	510102	HOLIDAY	3,622.95	.00	.00	.00	.00
10341010	510200	LONGEVITY	7,875.56	.00	.00	.00	.00
10341010	511000	TEMP	73,716.50	.00	.00	.00	.00
10341010	520000	SOC SEC	38,431.73	.00	.00	.00	.00
10341010	520001	MEDICARE	8,988.09	.00	.00	.00	.00
10341010	520100	MED INS	101,278.55	.00	.00	.00	.00
10341010	520101	INS PIL	.00	.00	.00	.00	.00
10341010	520150	DENT INS	4,215.58	.00	.00	.00	.00
10341010	520160	LIFE INS	1,666.20	.00	.00	.00	.00
10341010	520200	RETIRE	27,779.61	.00	.00	.00	.00
10341010	520305	CO 401 (K)	10,414.89	.00	.00	.00	.00
TOTAL PERSONNEL SERVICES			836,726.82	.00	.00	.00	.00
20	OPERATIONS						

10341020	530000	TRAVEL	16.00	.00	.00	.00	.00
10341020	530100	TRAINING	3,451.70	.00	.00	.00	.00
10341020	530200	CERT&LICSN	65.00	.00	.00	.00	.00
10341020	530500	MILEAGE	832.77	.00	.00	.00	.00
10341020	530900	TRVL ADV	.00	.00	.00	.00	.00
10341020	540000	TELEPHONE	4,300.97	.00	.00	.00	.00
10341020	550000	POSTAGE	216.56	.00	.00	.00	.00
10341020	560000	VEH MAINT	45,350.48	.00	.00	.00	.00
10341020	560100	GAS & OIL	7,163.24	.00	.00	.00	.00
10341020	560101	DIESEL	56,405.14	.00	.00	.00	.00
10341020	560300	TIRES	15,641.08	.00	.00	.00	.00
10341020	560900	MOTOR POOL	5,139.25	.00	.00	.00	.00
10341020	570000	BLDG RPR	14,196.24	.00	.00	.00	.00
10341020	571000	EQUIP RPR	4,734.59	.00	.00	.00	.00
10341020	580000	BLDG RENT	.00	.00	.00	.00	.00
10341020	581000	EQUIP RENT	6,953.90	.00	.00	.00	.00
10341020	591000	PRINTING	6,215.73	.00	.00	.00	.00
10341020	600000	ADVERT	.00	.00	.00	.00	.00
10341020	610000	DUES	306.00	.00	.00	.00	.00
10341020	611000	SUBS	.00	.00	.00	.00	.00
10341020	620000	DEPT SUPS	32,378.27	.00	.00	.00	.00
10341020	620050	ED SUPS	.00	.00	.00	.00	.00
10341020	621000	OFF SUPS	327.80	.00	.00	.00	.00
10341020	621050	VEHCL SUPP	1,158.29	.00	.00	.00	.00

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
SANITATION							
10341020 629000	OTHER SUP	.00	.00	.00	.00	.00	
10341020 630000	CONT SVS	215.41	.00	.00	.00	.00	
10341020 630003	MISC SVS	35,612.04	.00	.00	.00	.00	
10341020 650000	ELECTRICIT	10,098.02	.00	.00	.00	.00	
10341020 670000	UNIFORMS	9,087.71	.00	.00	.00	.00	
10341020 682000	LDFL FEES	677,521.60	.00	.00	.00	.00	
10341020 740000	CAP \$250	.00	.00	.00	.00	.00	
TOTAL OPERATIONS		937,387.79	.00	.00	.00	.00	
30	RECURRING CAPITAL						
10341030 800000	EQUIPMNT	299.99	.00	.00	.00	.00	
10341030 801000	FURNISH	.00	.00	.00	.00	.00	
10341030 802000	VEHICLES	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		299.99	.00	.00	.00	.00	
TOTAL SANITATION		1,774,414.60	.00	.00	.00	.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 47
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT

20 OPERATIONS						
10400020 760000 MEDICAID	3,996,893.78	4,025,236.00	4,025,236.00	2,378,900.00	2,378,900.00	
10400020 760001 SAA	725,826.21	720,564.00	720,564.00	758,806.00	758,806.00	
10400020 760020 TANF CO	1,543.00	1,000.00	1,000.00	1,000.00	1,000.00	
10400020 760021 MED SERVS	88,621.42	95,000.00	95,000.00	95,000.00	95,000.00	
10400020 760022 TANF EA	109,453.63	110,000.00	130,000.00	150,000.00	150,000.00	
10400020 760030 FS TRNG	8,400.00	10,000.00	10,000.00	10,000.00	10,000.00	
10400020 760040 XIX TRANS	.00	.00	.00	.00	.00	
10400020 760050 CRIS INT	247,632.34	137,778.00	281,357.00	140,025.00	140,025.00	
10400020 760060 AID BLIND	8,535.30	10,154.00	10,154.00	10,271.00	10,271.00	
10400020 760070 EMS ASSIST	6,369.47	.00	.00	.00	.00	
TOTAL OPERATIONS	5,193,275.15	5,109,732.00	5,273,311.00	3,544,002.00	3,544,002.00	
TOTAL PUBLIC ASSISTANCE	5,193,275.15	5,109,732.00	5,273,311.00	3,544,002.00	3,544,002.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 48
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	COMMENT
DSS CENTRAL ADMINISTRATION			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

10	PERSONNEL SERVICES		-----					
10400110	510000	PERM SALS	844,847.30	816,062.00	906,485.00	913,728.00	913,728.00	_____
10400110	510100	OT	.00	.00	.00	.00	.00	_____
10400110	510102	HOLIDAY	.00	.00	.00	.00	.00	_____
10400110	510200	LONGEVITY	3,229.08	5,240.00	6,494.00	7,830.00	7,830.00	_____
10400110	511000	TEMP	4,518.00	8,848.00	8,848.00	10,400.00	3,900.00	_____
10400110	511001	TL TEMP	.00	.00	.00	.00	.00	_____
10400110	511002	SEASONAL	.00	.00	.00	.00	.00	_____
10400110	511003	ST INTERNS	.00	.00	.00	.00	.00	_____
10400110	515000	CONT PERS	.00	.00	.00	.00	.00	_____
10400110	520000	SOC SEC	50,249.22	53,321.00	56,854.00	57,781.00	57,781.00	_____
10400110	520001	MEDICARE	11,810.49	12,530.00	13,356.00	13,513.00	13,513.00	_____
10400110	520100	MED INS	137,598.07	141,410.00	148,632.00	174,106.00	174,106.00	_____
10400110	520101	INS PIL	300.00	.00	.00	.00	.00	_____
10400110	520150	DENT INS	6,419.55	7,199.00	7,512.00	7,512.00	7,512.00	_____
10400110	520160	LIFE INS	2,686.66	3,114.00	3,312.00	2,390.00	2,390.00	_____
10400110	520200	RETIRE	41,436.30	41,824.00	44,610.00	45,064.00	45,064.00	_____
10400110	520305	CO 401(K)	14,850.23	14,950.00	16,763.00	17,160.00	17,160.00	_____
TOTAL PERSONNEL SERVICES			1,117,944.90	1,104,498.00	1,212,866.00	1,249,484.00	1,242,984.00	_____
20	OPERATIONS		-----					
10400120	530000	TRAVEL	3,006.50	3,628.00	5,938.10	3,973.00	3,973.00	_____
10400120	530100	TRAINING	9,546.73	13,167.00	23,167.00	15,362.00	15,362.00	_____
10400120	530200	CERT&LICSN	.00	.00	.00	.00	.00	_____
10400120	530500	MILEAGE	140,079.06	136,795.00	137,055.00	148,200.00	148,200.00	_____
10400120	530900	TRVL ADV	.00	.00	.00	.00	.00	_____
10400120	540000	TELEPHONE	77,235.13	82,475.00	82,475.00	85,095.00	85,095.00	_____
10400120	550000	POSTAGE	45,641.17	42,000.00	42,000.00	42,000.00	42,000.00	_____
10400120	560900	MOTOR POOL	32,230.84	32,000.00	32,000.00	42,000.00	42,000.00	_____
10400120	571000	EQUIP RPR	510.68	1,300.00	300.00	1,000.00	1,000.00	_____
10400120	580000	BLDG RENT	.00	.00	.00	713,000.00	.00	_____
10400120	590000	DUPLICATIN	29,611.42	35,189.00	35,189.00	45,189.00	45,189.00	_____
10400120	591000	PRINTING	2,102.85	3,000.00	4,000.00	1,500.00	1,500.00	_____
10400120	600000	ADVERT	1,076.05	1,000.00	.00	1,000.00	1,000.00	_____
10400120	610000	DUES	1,594.19	1,200.00	1,200.00	1,500.00	1,500.00	_____
10400120	611000	SUBS	510.40	793.00	793.00	793.00	793.00	_____
10400120	621000	OFF SUPS	20,600.45	16,742.00	19,742.00	16,742.00	16,742.00	_____
10400120	629000	OTHER SUP	11,437.65	6,397.00	18,634.00	6,397.00	6,397.00	_____
10400120	630000	CONT SVS	36,022.17	334,000.00	352,533.25	294,000.00	294,000.00	_____
10400120	630200	VER FEES	1,864.50	2,000.00	2,000.00	2,500.00	2,500.00	_____
10400120	630300	COMM/VOL	.00	.00	.00	9,000.00	9,000.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 49
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
DSS CENTRAL ADMINISTRATION							
10400120 641005	WKRS COMP	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00	
10400120 680000	BD ALLOW	4,869.01	5,000.00	5,000.00	5,000.00	5,000.00	
10400120 680002	SAFETY NET	.00	.00	.00	.00	.00	
10400120 740000	CAP \$250	1,408.97	2,200.00	2,200.00	5,440.00	5,440.00	
10400120 790022	NEW FACS	.00	.00	.00	.00	602,250.00	
TOTAL OPERATIONS		434,347.77	733,886.00	779,226.35	1,454,691.00	1,343,941.00	
30	RECURRING CAPITAL						
10400130 800000	EQUIPMNT	6,459.70	.00	5,000.00	.00	.00	
10400130 800100	IT EQUIP	3,420.56	40,000.00	45,250.00	25,340.00	25,340.00	
10400130 801000	FURNISH	37,564.64	.00	20,880.70	3,000.00	3,000.00	
10400130 802000	VEHICLES	.00	43,600.00	42,500.00	43,600.00	43,600.00	
10400130 803000	BLD IMPS	1,005.77	.00	806,100.00	.00	.00	
TOTAL RECURRING CAPITAL		48,450.67	83,600.00	919,730.70	71,940.00	71,940.00	
TOTAL DSS CENTRAL ADMINISTRA		1,600,743.34	1,921,984.00	2,911,823.05	2,776,115.00	2,658,865.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 50
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT

10 PERSONNEL SERVICES						
10400210 510000 PERM SALS	2,812,967.10	2,898,014.00	3,021,374.00	3,023,891.00	3,023,891.00	
10400210 510100 OT	47,203.73	45,000.00	45,000.00	50,000.00	50,000.00	
10400210 510102 HOLIDAY	1,372.57	.00	.00	.00	.00	
10400210 510200 LONGEVITY	26,997.91	30,310.00	30,310.00	33,590.00	33,590.00	
10400210 511000 TEMP	31,281.79	9,221.00	9,221.00	14,165.00	5,312.00	
10400210 511001 TL TEMP	.00	.00	.00	.00	.00	
10400210 511002 SEASONAL	.00	.00	.00	.00	.00	
10400210 511003 ST INTERNS	.00	.00	.00	.00	.00	
10400210 515000 CONT PERS	.00	.00	.00	.00	.00	
10400210 520000 SOC SEC	174,510.02	192,405.00	192,405.00	193,542.00	193,542.00	
10400210 520001 MEDICARE	40,812.98	44,998.00	44,998.00	45,264.00	45,264.00	
10400210 520100 MED INS	355,052.67	372,086.00	372,086.00	396,582.00	396,582.00	
10400210 520101 INS PIL	612.50	.00	.00	.00	.00	
10400210 520150 DENT INS	16,593.79	20,032.00	20,032.00	20,345.00	20,345.00	
10400210 520160 LIFE INS	9,023.73	11,391.00	11,391.00	8,208.00	8,208.00	
10400210 520200 RETIRE	141,019.14	151,301.00	151,301.00	151,956.00	151,956.00	
10400210 520305 CO 401(K)	38,724.36	41,600.00	45,745.00	46,475.00	46,475.00	
10400210 683000 TMP NON-CH	.00	.00	.00	.00	.00	
TOTAL PERSONNEL SERVICES	3,696,172.29	3,816,358.00	3,943,863.00	3,984,018.00	3,975,165.00	

20 OPERATIONS						
10400220 530000 TRAVEL	.00	.00	.00	.00	.00	
10400220 530200 CERT&LICSN	.00	.00	.00	.00	.00	
10400220 530500 MILEAGE	105.02	.00	.00	.00	.00	
10400220 530900 TRVL ADV	.00	.00	.00	.00	.00	
10400220 540000 TELEPHONE	.00	.00	.00	.00	.00	
10400220 550000 POSTAGE	.00	.00	.00	.00	.00	
10400220 560900 MOTOR POOL	.00	.00	.00	.00	.00	
10400220 571000 EQUIP RPR	.00	.00	.00	.00	.00	
10400220 590000 DUPLICATIN	.00	.00	.00	.00	.00	
10400220 591000 PRINTING	.00	.00	.00	.00	.00	
10400220 600000 ADVERT	.00	.00	.00	.00	.00	
10400220 610000 DUES	.00	.00	.00	.00	.00	
10400220 611000 SUBS	.00	.00	.00	.00	.00	
10400220 621000 OFF SUPS	.00	.00	.00	.00	.00	
10400220 622000 MED SUPS	70,800.73	90,000.00	90,488.00	90,000.00	90,000.00	
10400220 623001 HEP B	.00	.00	.00	.00	.00	
10400220 629000 OTHER SUP	.00	.00	.00	.00	.00	
10400220 630000 CONT SVS	429,460.22	431,316.00	437,755.00	461,830.00	461,830.00	
10400220 630004 EMERG SVCS	80,633.12	103,000.00	99,663.00	32,000.00	32,000.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 51
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
CHILDREN/FAMILY SERVICES						
10400220 632010 CRT TESTS	17,475.00	20,000.00	20,000.00	20,000.00	20,000.00	
10400220 634000 LEGAL SVS	150,000.03	141,000.00	146,676.73	155,000.00	155,000.00	
10400220 680011 CH SAFE GR	2,242.11	.00	.00	.00	.00	
10400220 680012 CHLD WELF	.00	.00	14,305.00	14,305.00	14,305.00	
10400220 683000 FAM PLN 01	.00	.00	.00	.00	.00	
10400220 740000 CAP \$250	.00	.00	.00	.00	.00	
10400220 761000 PROG PMTS	33,026.04	32,050.00	32,050.00	32,050.00	32,050.00	
TOTAL OPERATIONS	783,742.27	817,366.00	840,937.73	805,185.00	805,185.00	
30 RECURRING CAPITAL						
10400230 801000 FURNISH	.00	.00	.00	.00	.00	
10400230 802000 VEHICLES	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL	.00	.00	.00	.00	.00	
TOTAL CHILDREN/FAMILY SERVIC	4,479,914.56	4,633,724.00	4,784,800.73	4,789,203.00	4,780,350.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 52
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT

10 PERSONNEL SERVICES						
10400310 510000 PERM SALS	47,760.96	45,851.00	47,809.00	47,699.00	47,699.00	
10400310 510100 OT	.00	.00	.00	.00	.00	
10400310 510102 HOLIDAY	.00	.00	.00	.00	.00	
10400310 510200 LONGEVITY	1,552.23	1,552.00	1,552.00	1,615.00	1,615.00	
10400310 511001 TL TEMP	.00	.00	.00	.00	.00	
10400310 511002 SEASONAL	.00	.00	.00	.00	.00	
10400310 511003 ST INTERNS	.00	.00	.00	.00	.00	
10400310 520000 SOC SEC	3,027.38	3,057.00	3,057.00	3,057.00	3,057.00	
10400310 520001 MEDICARE	708.01	715.00	715.00	715.00	715.00	
10400310 520100 MED INS	4,826.98	4,868.00	4,868.00	5,341.00	5,341.00	
10400310 520150 DENT INS	280.60	313.00	313.00	313.00	313.00	
10400310 520160 LIFE INS	151.20	189.00	189.00	137.00	137.00	
10400310 520200 RETIRE	2,406.39	2,411.00	2,411.00	2,411.00	2,411.00	
10400310 520305 CO 401(K)	650.00	650.00	716.00	715.00	715.00	
TOTAL PERSONNEL SERVICES	61,363.75	59,606.00	61,630.00	62,003.00	62,003.00	

20 OPERATIONS						
10400320 530000 TRAVEL	.00	.00	.00	.00	.00	
10400320 530100 TRAINING	358.00	450.00	20.00	.00	.00	
10400320 530200 CERT&LICSN	.00	.00	.00	.00	.00	
10400320 530900 TRVL ADV	.00	.00	.00	.00	.00	
10400320 540000 TELEPHONE	219.45	780.00	39.90	.00	.00	
10400320 550000 POSTAGE	.00	.00	.00	.00	.00	
10400320 560900 MOTOR POOL	.00	.00	.00	.00	.00	
10400320 571000 EQUIP RPR	.00	.00	.00	.00	.00	
10400320 590000 DUPLICATIN	.00	.00	.00	.00	.00	
10400320 591000 PRINTING	.00	.00	.00	.00	.00	
10400320 600000 ADVERT	.00	.00	.00	.00	.00	
10400320 621000 OFF SUPS	.00	.00	.00	.00	.00	
10400320 740000 CAP \$250	.00	.00	.00	.00	.00	
TOTAL OPERATIONS	577.45	1,230.00	59.90	.00	.00	

30 RECURRING CAPITAL						
10400330 800000 EQUIPMNT	.00	.00	.00	.00	.00	
10400330 800100 IT EQUIP	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL	.00	.00	.00	.00	.00	
TOTAL VETERANS SERVICES	61,941.20	60,836.00	61,689.90	62,003.00	62,003.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 53
bgnryrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	COMMENT
ECONOMIC SERVICES			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

10	PERSONNEL SERVICES							

10403010	510000	PERM SALS	2,345,965.38	2,504,663.00	2,608,559.00	2,632,805.00	2,632,805.00	
10403010	510000	71080 PERM SALS	12,274.61	73,516.00	96,016.00	118,495.00	118,495.00	
10403010	510100	OT	3,643.58	7,987.00	7,987.00	2,500.00	2,500.00	
10403010	510100	71080 OT	.00	.00	.00	.00	.00	
10403010	510102	HOLIDAY	.00	.00	.00	.00	.00	
10403010	510102	71080 HOLIDAY	.00	.00	.00	.00	.00	
10403010	510200	LONGEVITY	17,186.84	20,116.00	20,116.00	21,027.00	21,027.00	
10403010	510200	71080 LONGEVITY	.00	.00	.00	.00	.00	
10403010	511000	TEMP	54,467.98	53,122.00	53,122.00	41,772.00	14,599.00	
10403010	511000	71080 TEMP	25,878.00	61,560.00	101,560.00	84,198.00	32,640.00	
10403010	511001	TL TEMP	.00	.00	.00	.00	.00	
10403010	511002	SEASONAL	.00	.00	.00	8,345.00	8,345.00	
10403010	511003	ST INTERNS	.00	.00	.00	.00	.00	
10403010	520000	SOC SEC	144,482.07	166,795.00	166,795.00	167,282.00	167,282.00	
10403010	520000	71080 SOC SEC	2,361.57	8,375.00	12,250.00	12,567.00	12,567.00	
10403010	520001	MEDICARE	33,790.28	39,009.00	39,009.00	39,123.00	39,123.00	
10403010	520001	71080 MEDICARE	552.32	1,959.00	2,821.00	2,939.00	2,939.00	
10403010	520100	MED INS	348,495.64	384,072.00	384,072.00	408,828.00	408,828.00	
10403010	520100	71080 MED INS	1,216.92	9,735.00	9,735.00	17,133.00	17,133.00	
10403010	520101	INS PIL	300.00	.00	.00	.00	.00	
10403010	520101	71080 INS PIL	.00	.00	.00	.00	.00	
10403010	520150	DENT INS	16,146.70	20,658.00	20,658.00	20,345.00	20,345.00	
10403010	520150	71080 DENT INS	72.90	626.00	783.00	939.00	939.00	
10403010	520160	LIFE INS	7,486.52	10,136.00	10,136.00	7,145.00	7,145.00	
10403010	520160	71080 LIFE INS	34.17	291.00	380.00	335.00	335.00	
10403010	520200	RETIRE	115,547.70	128,956.00	128,956.00	129,895.00	129,895.00	
10403010	520200	71080 RETIRE	599.01	3,595.00	4,696.00	5,794.00	5,794.00	
10403010	520305	CO 401(K)	38,274.77	42,900.00	46,382.00	46,475.00	46,475.00	
10403010	520305	71080 CO 401(K)	225.00	1,300.00	1,625.00	2,145.00	2,145.00	
TOTAL PERSONNEL SERVICES			3,169,001.96	3,539,371.00	3,715,658.00	3,770,087.00	3,691,356.00	
20	OPERATIONS							

10403020	530000	TRAVEL	.00	.00	.00	.00	.00	
10403020	530200	CERT&LICSN	.00	.00	.00	.00	.00	
10403020	530500	MILEAGE	.00	.00	.00	.00	.00	
10403020	530500	71080 MILEAGE	124.60	3,000.00	3,000.00	3,124.00	3,124.00	
10403020	530900	TRVL ADV	.00	.00	.00	.00	.00	
10403020	540000	TELEPHONE	.00	.00	.00	.00	.00	
10403020	540000	71080 TELEPHONE	.00	750.00	750.00	750.00	750.00	
10403020	550000	POSTAGE	33,165.85	35,000.00	35,000.00	25,000.00	25,000.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR: ECONOMIC SERVICES	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
10403020 560900 MOTOR POOL	.00	.00	.00	.00	.00	
10403020 560900 71080 MOTOR POOL	.00	2,000.00	2,000.00	2,000.00	2,000.00	
10403020 590000 71080 DUPLICATIN	.00	1,500.00	1,500.00	1,500.00	1,500.00	
10403020 611000 SUBS	.00	.00	.00	.00	.00	
10403020 621000 71080 OFF SUPS	1,289.46	4,000.00	9,000.00	4,000.00	4,000.00	
10403020 629000 OTHER SUP	.00	.00	.00	.00	.00	
10403020 629000 71080 OTHER SUP	7,717.97	4,000.00	9,000.00	4,000.00	4,000.00	
10403020 630000 CONT SVS	315,269.84	290,000.00	274,762.94	153,560.00	153,560.00	
10403020 630000 71080 CONT SVS	10,919.49	34,631.00	42,696.65	70,000.00	70,000.00	
10403020 630500 WK 1ST DEM	2,020.48	.00	.00	.00	.00	
10403020 633100 WF TRANS	44,963.86	75,000.00	55,000.00	50,000.00	50,000.00	
10403020 683000 AFDC-PA01	.00	.00	.00	.00	.00	
10403020 760100 CHIPS	50.00	1,000.00	1,000.00	1,000.00	1,000.00	
10403020 761000 PROG PMTS	36,020.36	60,960.00	60,960.00	50,000.00	50,000.00	
10403020 761000 71080 PROG PMTS	25,495.64	60,000.00	155,000.00	85,000.00	85,000.00	
10403020 790000 CAP \$250	.00	.00	.00	.00	.00	
TOTAL OPERATIONS	477,037.55	571,841.00	649,669.59	449,934.00	449,934.00	
30 RECURRING CAPITAL						
10403030 800000 EQUIPMNT	.00	.00	.00	.00	.00	
10403030 800000 71080 EQUIPMNT	8,021.13	.00	.00	.00	.00	
10403030 800100 71080 IT EQUIP	38,018.13	.00	3,200.00	.00	.00	
10403030 801000 71080 FURNISH	12,054.13	.00	1,750.00	.00	.00	
10403030 802000 71080 VEHICLES	17,306.00	.00	-525.18	.00	.00	
10403030 803000 71080 BLD IMPS	.00	.00	135,253.00	.00	.00	
TOTAL RECURRING CAPITAL	75,399.39	.00	139,677.82	.00	.00	
TOTAL ECONOMIC SERVICES	3,721,438.90	4,111,212.00	4,505,005.41	4,220,021.00	4,141,290.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 55
bgnryrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	COMMENT
SKILLS DEVELOPMENT CENTER			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

10	PERSONNEL SERVICES							
10403110	510000	PERM SALS	34,772.92	33,382.00	34,807.00	34,728.00	34,728.00	
10403110	510100	OT	.00	.00	.00	.00	.00	
10403110	510200	LONGEVITY	.00	.00	.00	543.00	543.00	
10403110	511000	TEMP	.00	2,771.00	2,771.00	.00	.00	
10403110	511001	TL TEMP	.00	.00	.00	.00	.00	
10403110	511002	SEASONAL	.00	.00	.00	.00	.00	
10403110	511003	ST INTERNS	.00	.00	.00	.00	.00	
10403110	520000	SOC SEC	2,125.92	2,328.00	2,328.00	2,187.00	2,187.00	
10403110	520001	MEDICARE	497.24	544.00	544.00	511.00	511.00	
10403110	520100	MED INS	4,826.98	4,868.00	4,868.00	5,341.00	5,341.00	
10403110	520150	DENT INS	280.60	313.00	313.00	313.00	313.00	
10403110	520160	LIFE INS	111.60	138.00	138.00	100.00	100.00	
10403110	520200	RETIRE	1,697.02	1,700.00	1,700.00	1,725.00	1,725.00	
10403110	520305	CO 401(K)	650.00	650.00	698.00	715.00	715.00	
10403110	683000	STAFF GR01	.00	.00	.00	.00	.00	
TOTAL PERSONNEL SERVICES			44,962.28	46,694.00	48,167.00	46,163.00	46,163.00	
20	OPERATIONS							
10403120	530000	TRAVEL	345.00	345.00	.00	.00	.00	
10403120	530100	TRAINING	795.00	795.00	.00	.00	.00	
10403120	530200	CERT&LICSN	.00	.00	.00	.00	.00	
10403120	530500	MILEAGE	260.00	260.00	.00	.00	.00	
10403120	530900	TRVL ADV	.00	.00	.00	.00	.00	
10403120	540000	TELEPHONE	5,901.07	8,520.00	8,520.00	8,520.00	8,520.00	
10403120	550000	POSTAGE	130.73	500.00	500.00	500.00	500.00	
10403120	560900	MOTOR POOL	.00	.00	.00	.00	.00	
10403120	571000	EQUIP RPR	.00	.00	.00	.00	.00	
10403120	590000	DUPLICATIN	3,584.92	4,506.00	4,506.00	4,506.00	4,506.00	
10403120	591000	PRINTING	51.00	2,200.00	2,200.00	2,200.00	2,200.00	
10403120	600000	ADVERT	867.08	1,200.00	1,200.00	1,200.00	1,200.00	
10403120	610000	DUES	110.00	315.00	315.00	315.00	315.00	
10403120	611000	SUBS	256.50	467.00	467.00	467.00	467.00	
10403120	621000	OFF SUPS	2,482.42	2,361.00	2,361.00	2,361.00	2,361.00	
10403120	629000	OTHER SUP	4,470.13	3,000.00	4,614.19	3,000.00	3,000.00	
10403120	630000	CONT SVS	.00	.00	.00	.00	.00	
10403120	683000	TRAN PARK	700.00	1,000.00	1,000.00	500.00	500.00	
10403120	761000	PROG PMTS	.00	3,000.00	3,000.00	500.00	500.00	
TOTAL OPERATIONS			19,953.85	28,469.00	28,683.19	24,069.00	24,069.00	
30	RECURRING CAPITAL							
10403130	800000	EQUIPMNT	.00	.00	.00	.00	.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 56
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
SKILLS DEVELOPMENT CENTER						
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10403130 800100 IT EQUIP	.00	.00	.00	.00	.00	_____
10403130 801000 FURNISH	.00	.00	.00	.00	.00	_____
TOTAL RECURRING CAPITAL	.00	.00	.00	.00	.00	_____
TOTAL SKILLS DEVELOPMENT CEN	64,916.13	75,163.00	76,850.19	70,232.00	70,232.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 57
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007	2008	2008	2009	2009	
SUBSIDY	ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	COMMENT

10 PERSONNEL SERVICES						
10405010 511000 TEMP	.00	.00	.00	.00	.00	
TOTAL PERSONNEL SERVICES	.00	.00	.00	.00	.00	
20 OPERATIONS						
10405020 530200 CERT&LICSN	.00	.00	.00	.00	.00	
10405020 683000 F/C IV-E	.00	.00	.00	.00	.00	
10405020 761000 PROG PMTS	6,596.39	6,000.00	6,000.00	6,000.00	6,000.00	
10405020 764000 CH DCARE	4,253,732.45	4,354,749.00	4,720,922.00	4,326,063.00	4,326,063.00	
10405020 764100 AD DCARE	7,250.00	6,643.00	6,643.00	2,888.00	2,888.00	
10405020 764200 CO DAYCARE	49,679.25	50,000.00	50,000.00	50,000.00	50,000.00	
10405020 765000 GEN ASST	108,648.84	130,000.00	130,000.00	130,000.00	130,000.00	
10405020 765001 GA DONATS	.00	.00	.00	.00	.00	
10405020 765002 GA UTIL	2,668.05	6,000.00	6,000.00	3,000.00	3,000.00	
10405020 766000 FC DONATS	.00	.00	.00	.00	.00	
10405020 766001 FC BOARD	570,574.89	700,000.00	700,000.00	1,143,268.00	1,143,268.00	
10405020 767000 ADOPTION	147,984.27	150,000.00	150,000.00	175,000.00	175,000.00	
10405020 767001 ADPT VENDR	69,164.99	77,000.00	75,550.00	90,000.00	90,000.00	
10405020 767002 ADPT CO	.00	.00	.00	.00	.00	
10405020 768000 PSYCH	10,903.75	25,000.00	46,202.50	79,375.00	79,375.00	
10405020 768025 IV-E SERVC	52,291.11	84,000.00	97,440.00	.00	.00	
10405020 768050 NEIGHB FND	.00	.00	.00	.00	.00	
10405020 768100 CO SOC SER	2,912.68	4,800.00	4,800.00	4,800.00	4,800.00	
TOTAL OPERATIONS	5,282,406.67	5,594,192.00	5,993,557.50	6,010,394.00	6,010,394.00	
30 RECURRING CAPITAL						
10405030 800000 EQUIPMNT	.00	.00	.00	.00	.00	
10405030 801000 FURNISH	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL	.00	.00	.00	.00	.00	
TOTAL SUBSIDY	5,282,406.67	5,594,192.00	5,993,557.50	6,010,394.00	6,010,394.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 58
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT

10 PERSONNEL SERVICES						
10410010 510000 PERM SALS	624,684.63	608,569.00	634,653.00	597,884.00	597,884.00	
10410010 510100 OT	41.25	.00	.00	.00	.00	
10410010 510102 HOLIDAY	.00	.00	.00	.00	.00	
10410010 510200 LONGEVITY	6,503.36	6,549.00	6,549.00	8,788.00	8,788.00	
10410010 511000 TEMP	4,470.00	4,560.00	17,060.00	.00	.00	
10410010 511001 TL TEMP	.00	.00	.00	.00	.00	
10410010 511002 SEASONAL	.00	.00	.00	.00	.00	
10410010 511003 ST INTERNS	.00	.00	.00	.00	.00	
10410010 515000 BOARD	2,839.35	3,700.00	3,700.00	.00	.00	
10410010 520000 SOC SEC	37,629.64	39,498.00	39,498.00	36,700.00	36,700.00	
10410010 520001 MEDICARE	8,805.47	9,353.00	9,353.00	8,792.00	8,792.00	
10410010 520100 MED INS	99,801.11	102,487.00	102,487.00	105,058.00	105,058.00	
10410010 520101 INS PIL	.00	.00	.00	.00	.00	
10410010 520150 DENT INS	4,379.15	5,008.00	5,008.00	4,695.00	4,695.00	
10410010 520160 LIFE INS	1,927.32	2,289.00	2,289.00	1,544.00	1,544.00	
10410010 520200 RETIRE	30,802.08	31,319.00	31,319.00	29,649.00	29,649.00	
10410010 520305 CO 401(K)	10,175.00	10,400.00	11,274.00	10,725.00	10,725.00	
TOTAL PERSONNEL SERVICES	832,058.36	823,732.00	863,190.00	803,835.00	803,835.00	

20 OPERATIONS						
10410020 530000 TRAVEL	743.37	876.00	876.00	900.00	900.00	
10410020 530100 TRAINING	2,238.58	2,100.00	2,100.00	2,551.00	2,551.00	
10410020 530200 CERT&LICSN	355.00	850.00	850.00	850.00	850.00	
10410020 530500 MILEAGE	3,885.47	3,400.00	3,400.00	4,200.00	4,200.00	
10410020 530900 TRVL ADV	.00	.00	.00	.00	.00	
10410020 540000 TELEPHONE	6,362.96	7,500.00	7,500.00	6,000.00	6,000.00	
10410020 550000 POSTAGE	1,891.22	1,400.00	1,400.00	2,200.00	2,200.00	
10410020 560900 MOTOR POOL	1,623.00	1,900.00	2,692.00	750.00	750.00	
10410020 571000 EQUIP RPR	90.00	200.00	200.00	200.00	200.00	
10410020 580000 BLDG RENT	.00	.00	.00	.00	.00	
10410020 590000 DUPLICATIN	4,070.16	6,500.00	6,500.00	6,500.00	6,500.00	
10410020 591000 PRINTING	.00	3,000.00	3,000.00	1,100.00	1,100.00	
10410020 600000 ADVERT	256.02	417.00	417.00	300.00	300.00	
10410020 610000 DUES	2,247.20	2,590.00	2,590.00	3,000.00	3,000.00	
10410020 611000 SUBS	.00	287.00	287.00	287.00	287.00	
10410020 620000 DEPT SUPS	3,670.78	5,150.00	11,265.00	4,800.00	4,800.00	
10410020 620050 ED SUPSLIE	595.42	450.00	450.00	400.00	400.00	
10410020 620100 SAFE SEAT	.00	.00	.00	.00	.00	
10410020 621000 OFF SUPS	1,938.52	5,227.00	5,227.00	6,000.00	6,000.00	
10410020 622000 MED SUPS	59.99	.00	.00	.00	.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 59
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
HEALTH CENTRAL ADMINISTRATION						
10410020 623000 PHARM SUPS	.00	.00	.00	.00	.00	
10410020 630000 CONT SVS	10,261.71	22,000.00	29,500.00	15,000.00	15,000.00	
10410020 631010 X-RAY	.00	.00	.00	.00	.00	
10410020 632000 LAB SVS	.00	.00	.00	.00	.00	
10410020 641000 BNDS/INS	990.00	1,089.00	1,089.00	1,198.00	1,198.00	
10410020 670000 UNIFORMS	.00	.00	.00	.00	.00	
10410020 680001 STIPEND	.00	9,000.00	9,000.00	9,000.00	9,000.00	
10410020 680002 SAFETY NET	.00	.00	.00	.00	.00	
10410020 740000 CAP \$250	364.99	.00	625.00	.00	.00	
TOTAL OPERATIONS	41,644.39	73,936.00	88,968.00	65,236.00	65,236.00	
30 RECURRING CAPITAL						
10410030 800000 EQUIPMNT	.00	.00	.00	.00	.00	
10410030 800100 IT EQUIP	1,302.92	.00	546.00	.00	.00	
10410030 801000 FURNISH	.00	.00	5,760.00	.00	.00	
10410030 802000 VEHICLES	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL	1,302.92	.00	6,306.00	.00	.00	
TOTAL HEALTH CENTRAL ADMINIS	875,005.67	897,668.00	958,464.00	869,071.00	869,071.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 60
bgnryrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	COMMENT
DENTAL HEALTH			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

10	PERSONNEL SERVICES							
10410110	510000	PERM SALS	277,121.73	406,788.00	339,991.00	503,264.00	503,264.00	
10410110	510100	OT	30.98	.00	.00	.00	.00	
10410110	510102	HOLIDAY	913.50	914.00	914.00	475.00	475.00	
10410110	510200	LONGEVITY	6,690.51	6,691.00	6,691.00	7,250.00	7,250.00	
10410110	511000	TEMP	5,957.03	.00	.00	.00	.00	
10410110	511001	TL TEMP	.00	.00	.00	.00	.00	
10410110	511002	SEASONAL	.00	.00	.00	.00	.00	
10410110	511003	ST INTERNS	.00	.00	.00	2,160.00	2,160.00	
10410110	512000	SEP ALLOW	.00	.00	.00	.00	.00	
10410110	513000	BOARD	.00	.00	.00	.00	.00	
10410110	520000	SOC SEC	17,259.17	26,212.00	26,212.00	29,744.00	29,744.00	
10410110	520001	MEDICARE	4,036.40	6,254.00	6,254.00	7,436.00	7,436.00	
10410110	520100	MED INS	47,079.56	59,485.00	59,485.00	69,134.00	69,134.00	
10410110	520101	INS PIL	.00	.00	.00	.00	.00	
10410110	520150	DENT INS	1,896.80	2,817.00	2,817.00	3,130.00	3,130.00	
10410110	520160	LIFE INS	818.78	1,394.00	1,394.00	1,151.00	1,151.00	
10410110	520200	RETIRE	13,994.45	21,093.00	21,093.00	24,973.00	24,973.00	
10410110	520305	CO 401(K)	4,400.00	5,850.00	6,422.00	7,150.00	7,150.00	
TOTAL PERSONNEL SERVICES			380,198.91	537,498.00	471,273.00	655,867.00	655,867.00	
20	OPERATIONS							
10410120	530000	TRAVEL	.00	25.00	25.00	525.00	525.00	
10410120	530100	TRAINING	270.42	560.00	560.00	560.00	560.00	
10410120	530200	CERT&LICSN	1,121.70	4,950.00	4,950.00	5,856.00	5,856.00	
10410120	530500	MILEAGE	778.86	836.00	836.00	2,854.00	2,854.00	
10410120	530900	TRVL ADV	.00	.00	.00	.00	.00	
10410120	540000	TELEPHONE	6,726.82	7,950.00	7,950.00	8,965.00	8,965.00	
10410120	550000	POSTAGE	1,220.27	2,482.00	2,482.00	2,982.00	2,982.00	
10410120	560900	MOTOR POOL	.00	.00	.00	.00	.00	
10410120	571000	EQUIP RPR	2,050.00	2,000.00	2,000.00	2,000.00	2,000.00	
10410120	580000	BLDG RENT	57,971.20	59,895.00	59,895.00	62,291.00	62,291.00	
10410120	581000	EQUIP RENT	1,065.00	1,100.00	1,952.00	2,200.00	2,200.00	
10410120	590000	DUPLICATIN	1,437.26	992.00	992.00	1,442.00	1,442.00	
10410120	591000	PRINTING	.00	100.00	100.00	1,100.00	1,100.00	
10410120	600000	ADVERT	.00	100.00	100.00	600.00	600.00	
10410120	610000	DUES	455.16	1,008.00	1,008.00	1,008.00	1,008.00	
10410120	611000	SUBS	.00	.00	.00	.00	.00	
10410120	620000	DEPT SUPS	241.33	253.00	253.00	253.00	253.00	
10410120	620050	ED SUPSLIE	336.74	400.00	400.00	400.00	400.00	
10410120	620100	SAFE SEAT	.00	.00	.00	.00	.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 61
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
DENTAL HEALTH						
10410120 621000 OFF SUPS	2,898.67	2,025.00	2,025.00	2,325.00	2,325.00	
10410120 622000 MED SUPS	27,143.61	29,204.00	28,599.00	44,714.00	44,714.00	
10410120 622100 BLDBRN SUP	15,217.39	15,260.00	15,445.00	14,760.00	14,760.00	
10410120 623000 PHARM SUPS	.00	.00	.00	.00	.00	
10410120 629000 OTHER SUP	.00	.00	.00	.00	.00	
10410120 630000 CONT SVS	173,712.91	94,173.00	178,045.00	120,764.00	113,711.00	
10410120 631000 MED/DNT	.00	.00	.00	.00	.00	
10410120 631010 X-RAY	.00	.00	.00	.00	.00	
10410120 632000 LAB SVS	.00	499.00	499.00	999.00	999.00	
10410120 641000 BNDS/INS	5,042.00	5,546.00	5,546.00	6,101.00	6,101.00	
10410120 670000 UNIFORMS	7,830.86	7,855.00	7,855.00	8,055.00	8,055.00	
10410120 680007 COM PRJ SP	4,161.31	4,000.00	16,041.00	.00	.00	
10410120 740000 CAP \$250	.00	.00	.00	.00	.00	
TOTAL OPERATIONS	309,681.51	241,213.00	337,558.00	290,754.00	283,701.00	
30 RECURRING CAPITAL						
10410130 800000 EQUIPMNT	9,820.50	.00	.00	136,089.00	136,089.00	
10410130 800100 IT EQUIP	27.00	.00	605.00	47,348.00	47,348.00	
10410130 801000 FURNISH	1,122.40	3,350.00	3,350.00	2,292.00	2,292.00	
10410130 802000 VEHICLES	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL	10,969.90	3,350.00	3,955.00	185,729.00	185,729.00	
TOTAL DENTAL HEALTH	700,850.32	782,061.00	812,786.00	1,132,350.00	1,125,297.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 62
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	COMMENT
HEALTH PROMOTION & EDUCATION			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

10	PERSONNEL SERVICES							
10412010	510000	PERM SALS	229,047.25	287,079.00	299,458.00	353,076.00	353,076.00	_____
10412010	510100	OT	.00	.00	.00	.00	.00	_____
10412010	510102	HOLIDAY	252.00	588.00	588.00	469.00	469.00	_____
10412010	510200	LONGEVITY	.00	.00	.00	.00	.00	_____
10412010	511000	TEMP	.00	.00	10,606.00	.00	.00	_____
10412010	511001	TL TEMP	.00	.00	.00	.00	.00	_____
10412010	511002	SEASONAL	.00	.00	.00	.00	.00	_____
10412010	511003	ST INTERNS	.00	.00	.00	.00	.00	_____
10412010	513000	BOARD	.00	.00	.00	.00	.00	_____
10412010	520000	SOC SEC	13,452.78	18,577.00	18,577.00	21,920.00	21,920.00	_____
10412010	520001	MEDICARE	3,146.29	4,345.00	4,345.00	5,126.00	5,126.00	_____
10412010	520100	MED INS	32,120.54	41,804.00	41,804.00	62,255.00	62,255.00	_____
10412010	520150	DENT INS	1,243.95	2,191.00	2,191.00	2,817.00	2,817.00	_____
10412010	520160	LIFE INS	645.35	1,129.00	1,129.00	965.00	965.00	_____
10412010	520200	RETIRE	11,189.79	14,652.00	14,652.00	17,288.00	17,288.00	_____
10412010	520305	CO 401 (K)	3,250.00	4,550.00	4,965.00	6,435.00	6,435.00	_____
TOTAL PERSONNEL SERVICES			294,347.95	374,915.00	398,315.00	470,351.00	470,351.00	_____
20	OPERATIONS							
10412020	530000	TRAVEL	1,008.32	2,605.00	3,705.00	3,805.00	2,605.00	_____
10412020	530100	TRAINING	2,446.00	4,000.00	4,700.00	5,200.00	4,000.00	_____
10412020	530200	CERT&LICSN	411.00	2,542.00	2,542.00	2,542.00	1,933.00	_____
10412020	530500	MILEAGE	4,260.37	6,300.00	6,548.00	8,000.00	8,000.00	_____
10412020	530900	TRVL ADV	.00	.00	.00	.00	.00	_____
10412020	540000	TELEPHONE	1,727.13	3,300.00	3,300.00	5,835.00	5,835.00	_____
10412020	550000	POSTAGE	155.06	2,500.00	2,900.00	2,750.00	1,750.00	_____
10412020	560900	MOTOR POOL	.00	300.00	300.00	300.00	300.00	_____
10412020	571000	EQUIP RPR	.00	556.00	556.00	556.00	556.00	_____
10412020	580000	BLDG RENT	.00	.00	.00	.00	.00	_____
10412020	590000	DUPLICATIN	1,712.42	2,397.00	5,397.00	3,297.00	2,797.00	_____
10412020	591000	PRINTING	981.77	2,000.00	3,445.00	3,000.00	2,000.00	_____
10412020	600000	ADVERT	81.04	500.00	500.00	500.00	500.00	_____
10412020	610000	DUES	502.50	797.00	797.00	897.00	897.00	_____
10412020	611000	SUBS	117.41	350.00	350.00	350.00	350.00	_____
10412020	620000	DEPT SUPS	3,132.70	4,000.00	4,500.00	4,225.00	4,225.00	_____
10412020	620050	ED SUPS	6,244.50	5,000.00	10,000.00	4,875.00	4,875.00	_____
10412020	620100	SAFE SEAT	.00	.00	.00	.00	.00	_____
10412020	621000	OFF SUPS	2,569.91	2,140.00	2,140.00	2,540.00	2,540.00	_____
10412020	629001	PUB HLT MO	1,013.65	1,220.00	1,220.00	3,720.00	3,720.00	_____
10412020	630000	CONT SVS	8,161.48	3,500.00	19,600.00	6,955.00	3,500.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 63
bgnyrpts

FOR PERIOD 12

PROJECTION: 20091 2008-09 Budget

ACCOUNTS FOR:		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
HEALTH PROMOTION & EDUCATION							
10412020 680001	STIPEND	.00	3,500.00	3,500.00	3,500.00	.00	
10412020 680007	COM PRJ SP	20,096.28	11,280.00	35,561.35	13,680.00	9,800.00	
10412020 740000	CAP \$250	.00	.00	.00	840.00	400.00	
TOTAL OPERATIONS		54,621.54	58,787.00	111,561.35	77,367.00	60,583.00	
30	RECURRING CAPITAL						
10412030 800000	EQUIPMNT	.00	.00	.00	.00	.00	
10412030 800100	IT EQUIP	.00	.00	.00	1,300.00	1,300.00	
10412030 801000	FURNISH	.00	.00	.00	1,675.00	1,675.00	
TOTAL RECURRING CAPITAL		.00	.00	.00	2,975.00	2,975.00	
TOTAL HEALTH PROMOTION & EDU		348,969.49	433,702.00	509,876.35	550,693.00	533,909.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 64
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	COMMENT
ENVIRONMENTAL HEALTH			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

10	PERSONNEL SERVICES							
10413010	510000	PERM SALS	727,404.35	829,889.00	864,620.00	912,328.00	912,328.00	_____
10413010	510100	OT	.00	975.00	975.00	975.00	975.00	_____
10413010	510102	HOLIDAY	.00	.00	.00	.00	.00	_____
10413010	510200	LONGEVITY	13,485.64	14,212.00	14,212.00	14,803.00	14,803.00	_____
10413010	511000	TEMP	12,641.60	.00	.00	.00	.00	_____
10413010	511001	TL TEMP	.00	.00	.00	.00	.00	_____
10413010	511002	SEASONAL	.00	.00	.00	.00	.00	_____
10413010	511003	ST INTERNS	.00	.00	.00	.00	.00	_____
10413010	520000	SOC SEC	44,616.80	58,726.00	58,726.00	57,506.00	57,506.00	_____
10413010	520001	MEDICARE	10,435.00	13,734.00	13,734.00	13,449.00	13,449.00	_____
10413010	520100	MED INS	96,039.25	118,482.00	118,482.00	124,335.00	124,335.00	_____
10413010	520150	DENT INS	3,840.00	5,634.00	5,634.00	5,634.00	5,634.00	_____
10413010	520160	LIFE INS	2,244.72	3,329.00	3,329.00	2,348.00	2,348.00	_____
10413010	520200	RETIRE	36,155.63	45,664.00	45,664.00	45,355.00	45,355.00	_____
10413010	520305	CO 401(K)	8,900.00	11,700.00	12,864.00	12,870.00	12,870.00	_____
TOTAL PERSONNEL SERVICES			955,762.99	1,102,345.00	1,138,240.00	1,189,603.00	1,189,603.00	_____
20	OPERATIONS							
10413020	530000	TRAVEL	123.78	256.00	256.00	250.00	250.00	_____
10413020	530100	TRAINING	753.65	4,004.00	4,004.00	4,000.00	4,000.00	_____
10413020	530200	CERT&LICSN	3,427.42	8,950.00	8,700.00	8,950.00	8,950.00	_____
10413020	530500	MILEAGE	8,011.80	8,714.00	8,714.00	9,000.00	9,000.00	_____
10413020	530900	TRVL ADV	.00	.00	.00	.00	.00	_____
10413020	540000	TELEPHONE	9,034.10	10,560.00	10,560.00	10,000.00	10,000.00	_____
10413020	550000	POSTAGE	4,178.69	5,975.00	5,975.00	6,300.00	6,300.00	_____
10413020	560900	MOTOR POOL	29,991.70	59,690.00	59,690.00	59,177.00	59,177.00	_____
10413020	571000	EQUIP RPR	680.05	1,000.00	1,000.00	1,000.00	1,000.00	_____
10413020	580000	BLDG RENT	.00	.00	.00	.00	.00	_____
10413020	590000	DUPLICATIN	1,243.91	1,850.00	1,850.00	1,850.00	1,850.00	_____
10413020	591000	PRINTING	140.54	1,625.00	1,625.00	1,200.00	1,200.00	_____
10413020	600000	ADVERT	.00	.00	250.00	500.00	500.00	_____
10413020	610000	DUES	270.00	605.00	605.00	600.00	600.00	_____
10413020	611000	SUBS	.00	.00	.00	.00	.00	_____
10413020	620000	DEPT SUPS	6,236.28	7,400.00	7,640.00	7,400.00	7,400.00	_____
10413020	620050	ED SUPS	.00	1,500.00	1,500.00	4,000.00	4,000.00	_____
10413020	620100	SAFE SEAT	.00	.00	.00	.00	.00	_____
10413020	621000	OFF SUPS	1,336.00	1,500.00	2,128.00	1,500.00	1,500.00	_____
10413020	622000	MED	.00	.00	.00	.00	.00	_____
10413020	623000	PHARM SUPS	.00	.00	.00	.00	.00	_____
10413020	630000	CONT SVS	4,000.00	4,000.00	4,080.00	4,000.00	4,000.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 65
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
ENVIRONMENTAL HEALTH						
10413020 631010 X-RAY	.00	.00	.00	.00	.00	
10413020 632000 LAB SVS	5,553.06	30,500.00	32,378.24	30,500.00	30,500.00	
10413020 632001 WELL TEST	.00	.00	.00	.00	.00	
10413020 641000 BNDS/INS	3,121.00	4,093.00	4,093.00	4,495.00	4,495.00	
10413020 670000 UNIFORMS	.00	.00	.00	.00	.00	
10413020 740000 CAP \$250	835.99	.00	.00	.00	.00	
TOTAL OPERATIONS	78,937.97	152,222.00	155,048.24	154,722.00	154,722.00	
30 RECURRING CAPITAL						
10413030 800000 EQUIPMNT	.00	.00	2,600.00	.00	.00	
10413030 800100 IT EQUIP	1,597.01	10,800.00	10,800.00	30,000.00	30,000.00	
10413030 801000 FURNISH	.00	6,050.00	6,050.00	30,000.00	30,000.00	
10413030 802000 VEHICLES	9,115.00	34,500.00	34,500.00	.00	.00	
TOTAL RECURRING CAPITAL	10,712.01	51,350.00	53,950.00	60,000.00	60,000.00	
TOTAL ENVIRONMENTAL HEALTH	1,045,412.97	1,305,917.00	1,347,238.24	1,404,325.00	1,404,325.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 66
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	COMMENT
PERSONAL HEALTH			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

10	PERSONNEL SERVICES							

10414010	510000	PERM SALS	1,891,889.58	1,921,535.00	2,001,527.00	2,035,689.00	2,035,689.00	
10414010	510100	OT	106.03	.00	.00	.00	.00	
10414010	510102	HOLIDAY	.00	.00	.00	.00	.00	
10414010	510200	LONGEVITY	24,262.47	25,734.00	25,734.00	29,578.00	29,578.00	
10414010	511000	TEMP	68,616.13	26,545.00	112,663.00	26,563.00	9,961.00	
10414010	511001	TL TEMP	.00	.00	.00	.00	.00	
10414010	511002	SEASONAL	.00	.00	.00	.00	.00	
10414010	511003	ST INTERNS	.00	.00	.00	.00	.00	
10414010	513000	BOARD	.00	.00	.00	.00	.00	
10414010	520000	SOC SEC	117,710.29	122,432.00	122,432.00	129,620.00	129,620.00	
10414010	520001	MEDICARE	27,529.10	28,633.00	28,633.00	30,314.00	30,314.00	
10414010	520100	MED INS	244,449.36	239,226.00	239,226.00	276,112.00	276,112.00	
10414010	520101	INS PIL	.00	.00	.00	.00	.00	
10414010	520150	DENT INS	10,695.83	12,364.00	12,364.00	13,459.00	13,459.00	
10414010	520160	LIFE INS	5,486.94	6,732.00	6,732.00	5,178.00	5,178.00	
10414010	520200	RETIRE	93,539.64	95,265.00	95,265.00	100,934.00	100,934.00	
10414010	520305	CO 401(K)	24,875.00	25,675.00	28,346.00	30,745.00	30,745.00	
TOTAL PERSONNEL SERVICES			2,509,160.37	2,504,141.00	2,672,922.00	2,678,192.00	2,661,590.00	
20	OPERATIONS							

10414020	530000	TRAVEL	2,315.67	2,394.00	2,394.00	2,344.00	2,344.00	
10414020	530100	TRAINING	1,453.73	1,800.00	2,050.00	1,700.00	1,700.00	
10414020	530200	CERT&LICSN	2,791.97	7,282.00	7,282.00	8,070.00	8,070.00	
10414020	530500	MILEAGE	9,983.95	10,569.00	10,569.00	10,803.00	10,803.00	
10414020	530900	TRVL ADV	.00	.00	.00	.00	.00	
10414020	540000	TELEPHONE	34,869.95	34,075.00	34,075.00	39,408.00	36,810.00	
10414020	550000	POSTAGE	8,203.03	7,202.00	7,202.00	7,378.00	7,378.00	
10414020	560900	MOTOR POOL	20,083.98	19,923.00	19,923.00	22,769.00	22,769.00	
10414020	571000	EQUIP RPR	1,301.79	2,800.00	2,800.00	2,800.00	2,800.00	
10414020	580000	BLDG RENT	.00	.00	.00	.00	.00	
10414020	590000	DUPLICATIN	9,833.99	7,600.00	7,600.00	7,700.00	7,700.00	
10414020	591000	PRINTING	1,360.74	1,305.00	1,816.52	1,305.00	1,305.00	
10414020	600000	ADVERT	821.79	800.00	1,897.00	1,400.00	1,400.00	
10414020	610000	DUES	125.00	400.00	400.00	400.00	400.00	
10414020	611000	SUBS	847.20	660.00	660.00	705.00	705.00	
10414020	620000	DEPT SUPS	4,983.19	4,336.00	9,715.90	4,336.00	4,336.00	
10414020	620050	ED SUPS	2,798.42	2,878.00	2,878.00	3,528.00	3,528.00	
10414020	620100	SAFE SEAT	.00	.00	.00	.00	.00	
10414020	621000	OFF SUPS	8,260.87	6,500.00	7,815.00	8,750.00	8,750.00	
10414020	622000	MED SUPS	67,897.34	56,192.00	56,698.21	64,344.00	64,344.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 67
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
PERSONAL HEALTH							
10414020 622100	BLDERN SUP	8,232.64	8,472.00	9,624.46	8,500.00	8,500.00	
10414020 623000	PHARM SUPS	163,361.01	140,212.00	190,783.10	133,865.00	132,865.00	
10414020 629000	OTHER SUP	757.62	748.00	748.00	846.00	846.00	
10414020 630000	CONT SVS	191,105.11	203,338.00	203,754.95	241,119.00	224,904.00	
10414020 631010	X-RAY	5,500.00	5,500.00	7,930.00	6,000.00	6,000.00	
10414020 631100	SCH NURSE	.00	.00	.00	.00	.00	
10414020 632000	LAB SVS	28,604.81	33,000.00	48,530.74	36,000.00	35,000.00	
10414020 641000	BND\$/INS	21,964.00	24,360.00	24,360.00	26,796.00	26,796.00	
10414020 670000	UNIFORMS	704.89	750.00	750.00	750.00	750.00	
10414020 680001	STIPEND	.00	.00	.00	.00	.00	
10414020 680010	EMP WELLNS	6,408.59	5,500.00	5,500.00	5,500.00	.00	
10414020 680015	STROWD GRT	7,162.75	3,895.00	6,970.00	.00	.00	
10414020 683000	OTHER	.00	.00	.00	.00	.00	
10414020 740000	CAP \$250	737.85	250.00	619.00	.00	.00	
TOTAL OPERATIONS		612,471.88	592,741.00	675,345.88	647,116.00	620,803.00	
30	RECURRING CAPITAL						
10414030 800000	EQUIPMNT	27,120.07	.00	6,527.00	800.00	800.00	
10414030 800100	IT EQUIP	13,072.10	.00	27,775.10	27,826.00	27,826.00	
10414030 801000	FURNISH	4,934.35	.00	4,045.70	2,250.00	2,250.00	
10414030 802000	VEHICLES	.00	.00	.00	46,000.00	46,000.00	
10414030 803000	BLD IMPS	9,871.27	.00	8,585.00	.00	.00	
TOTAL RECURRING CAPITAL		54,997.79	.00	46,932.80	76,876.00	76,876.00	
TOTAL PERSONAL HEALTH		3,176,630.04	3,096,882.00	3,395,200.68	3,402,184.00	3,359,269.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 68
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	COMMENT
RISK MGMT & QUALITY ASSURANCE			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

10	PERSONNEL SERVICES							
10416010	510000	PERM SALS	122,410.70	138,498.00	125,923.00	103,157.00	103,157.00	
10416010	510000	71100 PERM SALS	24,653.60	.00	.00	38,090.00	38,090.00	
10416010	510100	OT	.00	.00	.00	.00	.00	
10416010	510100	71100 OT	.00	.00	.00	.00	.00	
10416010	510102	HOLIDAY	.00	.00	.00	.00	.00	
10416010	510102	71100 HOLIDAY	.00	.00	.00	.00	.00	
10416010	510200	LONGEVITY	849.50	849.00	849.00	.00	.00	
10416010	510200	71100 LONGEVITY	.00	.00	.00	.00	.00	
10416010	511000	TEMP	.00	.00	5,110.00	.00	.00	
10416010	511000	71100 TEMP	.00	.00	.00	.00	.00	
10416010	511001	TL TEMP	.00	.00	.00	.00	.00	
10416010	511002	SEASONAL	.00	.00	.00	.00	.00	
10416010	511003	ST INTERNS	.00	.00	.00	.00	.00	
10416010	520000	SOC SEC	7,311.25	6,608.00	6,924.00	6,396.00	6,396.00	
10416010	520000	71100 SOC SEC	1,528.48	.00	.00	2,362.00	2,362.00	
10416010	520001	MEDICARE	1,709.74	1,545.00	1,619.00	1,496.00	1,496.00	
10416010	520001	71100 MEDICARE	357.44	.00	.00	552.00	552.00	
10416010	520100	MED INS	16,064.46	15,350.00	15,350.00	13,761.00	13,761.00	
10416010	520100	71100 MED INS	2,835.78	.00	.00	5,341.00	5,341.00	
10416010	520101	INS PIL	.00	.00	.00	.00	.00	
10416010	520101	71100 INS PIL	.00	.00	.00	.00	.00	
10416010	520150	DENT INS	671.70	626.00	626.00	626.00	626.00	
10416010	520150	71100 DENT INS	170.10	.00	.00	313.00	313.00	
10416010	520160	LIFE INS	397.50	392.00	392.00	276.00	276.00	
10416010	520160	71100 LIFE INS	77.70	.00	.00	110.00	110.00	
10416010	520200	RETIRE	5,973.78	5,212.00	5,212.00	5,044.00	5,044.00	
10416010	520200	71100 RETIRE	1,203.04	.00	.00	1,863.00	1,863.00	
10416010	520305	CO 401 (K)	1,550.00	1,300.00	1,500.00	1,430.00	1,430.00	
10416010	520305	71100 CO 401 (K)	400.00	.00	.00	715.00	715.00	
TOTAL PERSONNEL SERVICES			188,164.77	170,380.00	163,505.00	181,532.00	181,532.00	
20	OPERATIONS							
10416020	530000	TRAVEL	17.04	920.00	320.00	920.00	920.00	
10416020	530000	71100 TRAVEL	.00	.00	.00	.00	.00	
10416020	530100	TRAINING	337.14	1,128.00	1,728.00	1,128.00	1,128.00	
10416020	530100	71100 TRAINING	97.60	.00	.00	.00	.00	
10416020	530200	CERT&LICSN	299.00	1,200.00	1,200.00	1,200.00	1,200.00	
10416020	530200	71100 CERT&LICSN	.00	.00	.00	.00	.00	
10416020	530500	MILEAGE	952.77	1,020.00	1,020.00	1,500.00	1,500.00	
10416020	530500	71100 MILEAGE	390.30	.00	.00	.00	.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 69
bgnryrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	
RISK MGMT & QUALITY ASSURANCE			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	COMMENT
10416020 530900		TRVL ADV	.00	.00	.00	.00	.00	
10416020 530900 71100		TRVL ADV	.00	.00	.00	.00	.00	
10416020 540000		TELEPHONE	2,764.08	2,600.00	2,600.00	2,750.00	2,750.00	
10416020 540000 71100		TELEPHONE	130.00	.00	.00	.00	.00	
10416020 550000		POSTAGE	10.14	84.00	84.00	297.00	297.00	
10416020 550000 71100		POSTAGE	340.86	.00	.00	.00	.00	
10416020 560900		MOTOR POOL	.00	63.00	63.00	.00	.00	
10416020 560900 71100		MOTOR POOL	.00	.00	.00	.00	.00	
10416020 571000		EQUIP RPR	.00	.00	.00	.00	.00	
10416020 571000 71100		EQUIP RPR	.00	.00	.00	.00	.00	
10416020 580000		BLDG RENT	.00	.00	.00	.00	.00	
10416020 580000 71100		BLDG RENT	.00	.00	.00	.00	.00	
10416020 590000		DUPLICATIN	530.23	722.00	722.00	722.00	722.00	
10416020 590000 71100		DUPLICATIN	288.68	.00	.00	.00	.00	
10416020 591000		PRINTING	.00	2,396.00	5,161.00	1,581.00	1,581.00	
10416020 591000 71100		PRINTING	1,145.99	.00	.00	.00	.00	
10416020 600000		ADVERT	.00	710.00	1,531.00	710.00	710.00	
10416020 600000 71100		ADVERT	.00	.00	.00	.00	.00	
10416020 610000		DUES	150.00	160.00	160.00	195.00	195.00	
10416020 610000 71100		DUES	.00	.00	.00	.00	.00	
10416020 611000		SUBS	.00	.00	.00	.00	.00	
10416020 611000 71100		SUBS	.00	.00	.00	.00	.00	
10416020 620000		DEPT SUPS	1,852.18	2,345.00	2,345.00	2,345.00	2,345.00	
10416020 620000 71100		DEPT SUPS	403.58	.00	.00	.00	.00	
10416020 620050		ED SUPS	.00	.00	.00	.00	.00	
10416020 620050 71100		EDUC SUPP	.00	.00	.00	.00	.00	
10416020 621000		OFF SUPS	733.15	811.00	811.00	811.00	811.00	
10416020 621000 71100		OFF SUPS	166.52	.00	.00	.00	.00	
10416020 622000		MED SUPS	.00	.00	.00	.00	.00	
10416020 622000 71100		MED SUPS	.00	.00	.00	.00	.00	
10416020 622100		BLDBRN SUP	4,095.25	1,350.00	1,350.00	1,350.00	1,350.00	
10416020 622100 71100		BLDBRN SUP	.00	.00	.00	.00	.00	
10416020 623000		PHARM SUPS	1,999.90	2,000.00	2,000.00	2,000.00	2,000.00	
10416020 623000 71100		PHARM SUPS	.00	.00	.00	.00	.00	
10416020 629000		OTHER SUP	37,557.87	.00	16,480.00	.00	.00	
10416020 629000 71100		OTHER SUP	.00	.00	.00	.00	.00	
10416020 630000		CONT SVS	2,405.00	2,160.00	15,210.00	2,160.00	2,160.00	
10416020 630000 71100		CONT SVS	.00	.00	.00	.00	.00	
10416020 632000		LAB SVS	.00	.00	.00	.00	.00	
10416020 632000 71100		LAB SVS	.00	.00	.00	.00	.00	
10416020 641000		BNDS/INS	.00	.00	.00	.00	.00	
10416020 641000 71100		BNDS/INS	.00	.00	.00	.00	.00	
10416020 680007		COM PRJ SP	.00	1,409.00	1,409.00	1,409.00	1,409.00	
10416020 680007 71100		COM PRJ SP	1,920.91	.00	177.30	.00	.00	
10416020 683000		OTHER	.00	.00	.00	.00	.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 70
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
RISK MGMT & QUALITY ASSURANCE						
-----	-----	-----	-----	-----	-----	-----
10416020 683000 71100 OTHER	.00	.00	.00	.00	.00	_____
10416020 740000 CAP \$250	.00	.00	.00	.00	.00	_____
10416020 740000 71100 CAP \$250	.00	.00	.00	.00	.00	_____
TOTAL OPERATIONS	58,588.19	21,078.00	54,371.30	21,078.00	21,078.00	_____
30 RECURRING CAPITAL						
-----	-----	-----	-----	-----	-----	-----
10416030 800000 EQUIPMNT	6,503.46	.00	.00	.00	.00	_____
10416030 800000 71100 EQUIPMNT	.00	.00	.00	.00	.00	_____
10416030 800100 IT EQUIP	1,486.40	.00	15,586.40	.00	.00	_____
10416030 800100 71100 IT EQUIP	.00	.00	.00	.00	.00	_____
10416030 801000 FURNISH	.00	.00	.00	.00	.00	_____
10416030 801000 71100 FURNISH	.00	.00	.00	.00	.00	_____
10416030 802000 VEHICLES	.00	.00	.00	.00	.00	_____
10416030 802000 71100 VEHICLES	.00	.00	.00	.00	.00	_____
TOTAL RECURRING CAPITAL	7,989.86	.00	15,586.40	.00	.00	_____
TOTAL RISK MGMT & QUALITY AS	254,742.82	191,458.00	233,462.70	202,610.00	202,610.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 71
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT

10 PERSONNEL SERVICES						
10417010 510000 PERM SALS	.00	.00	.00	.00	.00	_____
TOTAL PERSONNEL SERVICES	.00	.00	.00	.00	.00	_____
20 OPERATIONS						
10417020 530200 CERT&LICSN	.00	.00	.00	.00	.00	_____
10417020 630000 CONT SVS	.00	.00	.00	.00	.00	_____
10417020 631010 X-RAY	.00	.00	.00	.00	.00	_____
10417020 641000 BNDS/INS	.00	.00	.00	.00	.00	_____
10417020 670000 UNIFORMS	.00	.00	.00	.00	.00	_____
10417020 710041 ANIMASHELT	.00	.00	.00	.00	.00	_____
10417020 740000 CAP \$250	.00	.00	.00	.00	.00	_____
TOTAL OPERATIONS	.00	.00	.00	.00	.00	_____
30 RECURRING CAPITAL						
10417030 800000 EQUIPMNT	.00	.00	.00	.00	.00	_____
10417030 801000 FURNISH	.00	.00	.00	.00	.00	_____
10417030 802000 VEHICLES	.00	.00	.00	.00	.00	_____
TOTAL RECURRING CAPITAL	.00	.00	.00	.00	.00	_____
TOTAL ANIMAL CONTROL	.00	.00	.00	.00	.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 72
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT

20 OPERATIONS						

10420020 530200 CERT&LICSN	.00	.00	.00	.00	.00	
10420020 710050 OPC	1,294,000.00	1,314,704.00	1,314,704.00	1,370,973.00	1,370,973.00	
TOTAL OPERATIONS	1,294,000.00	1,314,704.00	1,314,704.00	1,370,973.00	1,370,973.00	
TOTAL GENERAL APPROPRIATION	1,294,000.00	1,314,704.00	1,314,704.00	1,370,973.00	1,370,973.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 73
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT

10 PERSONNEL SERVICES						
10420510 510000 PERM SALS	13,263.00	.00	.00	.00	.00	_____
10420510 510200 LONGEVITY	.00	.00	.00	.00	.00	_____
10420510 520000 SOC SEC	803.00	.00	.00	.00	.00	_____
10420510 520001 MEDICARE	188.00	.00	.00	.00	.00	_____
10420510 520100 MED INS	996.00	.00	.00	.00	.00	_____
10420510 520150 DENT INS	55.00	.00	.00	.00	.00	_____
10420510 520160 LIFE INS	38.00	.00	.00	.00	.00	_____
10420510 520200 RETIRE	647.00	.00	.00	.00	.00	_____
10420510 520305 CO 401(K)	125.00	.00	.00	.00	.00	_____
TOTAL PERSONNEL SERVICES	16,115.00	.00	.00	.00	.00	_____
20 OPERATIONS						
10420520 530000 TRAVEL	.00	.00	.00	.00	.00	_____
10420520 530100 TRAINING	.00	.00	.00	.00	.00	_____
10420520 530200 CERT&LICSN	.00	.00	.00	.00	.00	_____
10420520 540000 TELEPHONE	30.00	.00	.00	.00	.00	_____
10420520 610000 DUES	.00	.00	.00	.00	.00	_____
10420520 620000 DEPT SUPS	376.81	.00	.00	.00	.00	_____
TOTAL OPERATIONS	406.81	.00	.00	.00	.00	_____
TOTAL OPC LEGAL SUPPORT	16,521.81	.00	.00	.00	.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 74
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT

10 PERSONNEL SERVICES						
10430010 510000 PERM SALS	126,321.44	119,196.00	124,285.00	146,548.00	146,548.00	
10430010 510100 OT	.00	.00	.00	.00	.00	
10430010 510200 LONGEVITY	3,644.05	4,200.00	4,200.00	6,002.00	6,002.00	
10430010 511000 TEMP	.00	1,200.00	1,200.00	.00	.00	
10430010 511001 TL TEMP	.00	.00	.00	.00	.00	
10430010 511002 SEASONAL	.00	.00	.00	.00	.00	
10430010 511003 ST INTERNS	.00	.00	.00	1,214.00	1,214.00	
10430010 515000 CONT PERS	.00	.00	.00	.00	.00	
10430010 520000 SOC SEC	7,836.65	8,033.00	8,033.00	9,533.00	9,533.00	
10430010 520001 MEDICARE	1,857.25	1,879.00	1,879.00	2,230.00	2,230.00	
10430010 520100 MED INS	10,616.42	10,669.00	10,669.00	12,573.00	12,573.00	
10430010 520101 INS PIL	.00	.00	.00	.00	.00	
10430010 520150 DENT INS	619.35	689.00	689.00	782.00	782.00	
10430010 520160 LIFE INS	325.57	372.00	372.00	340.69	356.00	
10430010 520200 RETIRE	6,342.36	6,277.00	6,277.00	7,460.00	7,460.00	
10430010 520305 CO 401(K)	1,434.50	1,430.00	1,601.00	1,788.00	1,788.00	
TOTAL PERSONNEL SERVICES	158,997.59	153,945.00	159,205.00	188,470.69	188,486.00	

20 OPERATIONS						
10430020 530000 TRAVEL	463.70	206.00	206.00	206.00	206.00	
10430020 530100 TRAINING	.00	.00	.00	.00	.00	
10430020 530200 CERT&LICSN	.00	.00	.00	.00	.00	
10430020 530500 MILEAGE	2,537.59	3,000.00	3,000.00	3,400.00	3,400.00	
10430020 530900 TRVL ADV	.00	.00	.00	.00	.00	
10430020 540000 TELEPHONE	11,794.91	14,000.00	14,000.00	18,000.00	18,000.00	
10430020 550000 POSTAGE	1,643.17	4,000.00	4,625.00	4,000.00	4,000.00	
10430020 560900 MOTOR POOL	.00	.00	.00	.00	.00	
10430020 571000 EQUIP RPR	.00	.00	.00	.00	.00	
10430020 580000 BLDG RENT	.00	.00	.00	.00	.00	
10430020 590000 DUPLICATIN	5,675.44	6,300.00	5,100.00	6,300.00	5,251.00	
10430020 591000 PRINTING	3,545.09	3,000.00	5,220.00	3,000.00	3,000.00	
10430020 600000 ADVERT	.00	.00	.00	.00	.00	
10430020 610000 DUES	262.00	262.00	262.00	262.00	262.00	
10430020 620000 DEPT SUPS	.00	.00	.00	.00	.00	
10430020 621000 OFF SUPS	5,508.25	3,591.00	7,666.01	3,591.00	3,591.00	
10430020 629000 OTHER SUP	155.13	500.00	30.00	500.00	.00	
10430020 630000 CONT SVS	2,679.75	2,680.00	1,480.00	2,680.00	2,680.00	
10430020 630100 RESPITE	180.00	.00	.00	.00	.00	
10430020 630110 PRAISE AGE	2,762.50	5,000.00	7,100.00	5,000.00	3,000.00	
10430020 740000 CAP \$250	.00	.00	.00	.00	.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 75
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
AGING CENTRAL ADMINISTRATION						
TOTAL OPERATIONS	37,207.53	42,539.00	48,689.01	46,939.00	43,390.00	
30 RECURRING CAPITAL						
10430030 800000 EQUIPMNT	.00	.00	594.99	.00	.00	
10430030 800100 IT EQUIP	.00	.00	.00	.00	.00	
10430030 801000 FURNISH	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL	.00	.00	594.99	.00	.00	
TOTAL AGING CENTRAL ADMINIST	196,205.12	196,484.00	208,489.00	235,409.69	231,876.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 76
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	COMMENT
COMMUNITY BASED SERVICES			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

10	PERSONNEL SERVICES							
10430110	510000	PERM SALS	192,344.38	263,140.00	270,836.00	323,876.00	267,704.00	
10430110	510100	OT	.00	.00	.00	.00	.00	
10430110	510102	HOLIDAY	.00	.00	.00	.00	.00	
10430110	510200	LONGEVITY	1,649.80	3,319.00	3,319.00	3,869.00	3,869.00	
10430110	511000	TEMP	37,383.21	22,147.00	33,081.00	34,570.00	12,964.00	
10430110	511001	TL TEMP	.00	.00	.00	.00	.00	
10430110	511002	SEASONAL	.00	.00	.00	.00	.00	
10430110	511003	ST INTERNS	.00	.00	.00	.00	.00	
10430110	520000	SOC SEC	14,025.25	18,573.00	18,573.00	22,464.00	22,464.00	
10430110	520001	MEDICARE	3,279.92	4,343.00	4,343.00	5,254.00	5,254.00	
10430110	520100	MED INS	24,165.60	38,823.00	38,823.00	51,067.00	51,067.00	
10430110	520101	INS PIL	.00	.00	.00	.00	.00	
10430110	520150	DENT INS	1,411.95	2,504.00	2,504.00	3,131.00	3,131.00	
10430110	520160	LIFE INS	612.09	1,082.00	1,082.00	923.00	923.00	
10430110	520200	RETIRE	9,467.01	13,566.00	13,566.00	16,027.00	16,027.00	
10430110	520305	CO 401(K)	3,287.23	5,200.00	5,458.00	7,149.00	7,149.00	
TOTAL PERSONNEL SERVICES			287,626.44	372,697.00	391,585.00	468,330.00	390,552.00	
20	OPERATIONS							
10430120	530000	TRAVEL	92.20	398.00	398.00	400.00	400.00	
10430120	530100	TRAINING	70.00	131.00	131.00	130.00	130.00	
10430120	530200	CERT&LICSN	.00	.00	.00	.00	.00	
10430120	530500	MILEAGE	1,289.68	1,488.00	1,488.00	2,400.00	2,400.00	
10430120	530900	TRVL ADV	.00	.00	.00	.00	.00	
10430120	540000	TELEPHONE	720.00	780.00	780.00	3,720.00	780.00	
10430120	550000	POSTAGE	4,819.18	5,000.00	5,000.00	5,000.00	5,000.00	
10430120	560900	MOTOR POOL	.00	.00	.00	.00	.00	
10430120	571000	EQUIP RPR	.00	.00	.00	.00	.00	
10430120	580000	BLDG RENT	283,080.02	84,800.00	84,800.00	42,800.00	42,800.00	
10430120	591000	PRINTING	22,483.20	29,034.00	29,504.00	37,950.00	37,950.00	
10430120	610000	DUES	135.00	135.00	135.00	135.00	135.00	
10430120	611000	SUBS	.00	.00	.00	.00	.00	
10430120	620000	DEPT SUPS	20,381.11	14,581.00	15,591.38	20,000.00	14,581.00	
10430120	620050	ED SUPS	.00	.00	.00	.00	.00	
10430120	621000	OFF SUPS	126.00	.00	.00	1,000.00	.00	
10430120	622000	MED SUPS	.00	.00	.00	.00	.00	
10430120	629000	OTHER SUP	29,256.02	23,572.00	61,638.20	9,838.95	23,572.00	
10430120	630000	CONT SVS	1,169.00	500.00	500.00	500.00	500.00	
10430120	634000	LEGAL SVS	1,715.00	1,715.00	1,715.00	.00	.00	
10430120	740000	CAP \$250	.00	.00	.00	.00	.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 77
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
COMMUNITY BASED SERVICES						
10430120 770105 HLTH PROM	4,930.55	2,063.00	5,003.00	2,063.00	2,063.00	
10430120 790000 COM 4 WOM	.00	.00	.00	.00	.00	
10430120 790022 NEW FACS	.00	.00	.00	.00	9,359.00	
10430120 892020 RELOCATION	2,174.40	.00	.00	.00	.00	
TOTAL OPERATIONS	372,441.36	164,197.00	206,683.58	125,936.95	139,670.00	
30 RECURRING CAPITAL						
10430130 800000 EQUIPMNT	3,000.00	.00	699.99	.00	.00	
10430130 800100 IT EQUIP	11,657.39	.00	8,652.39	1,300.00	.00	
10430130 801000 FURNISH	.00	.00	.00	275.00	.00	
TOTAL RECURRING CAPITAL	14,657.39	.00	9,352.38	1,575.00	.00	
TOTAL COMMUNITY BASED SERVIC	674,725.19	536,894.00	607,620.96	595,841.95	530,222.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 78
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	COMMENT
ELDER CARE PROGRAM			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

10	PERSONNEL SERVICES		-----					
10432010	510000	PERM SALS	213,638.10	205,092.00	213,841.00	223,980.00	223,980.00	_____
10432010	510100	OT	21.00	.00	.00	.00	.00	_____
10432010	510102	HOLIDAY	.00	.00	.00	.00	.00	_____
10432010	510200	LONGEVITY	618.86	619.00	619.00	1,485.00	1,485.00	_____
10432010	511000	TEMP	22,781.50	19,011.00	51,761.00	16,884.00	6,332.00	_____
10432010	511001	TL TEMP	.00	.00	.00	20,000.00	20,000.00	_____
10432010	511002	SEASONAL	.00	.00	.00	.00	.00	_____
10432010	511003	ST INTERNS	.00	.00	.00	.00	.00	_____
10432010	520000	SOC SEC	13,944.75	14,700.00	14,700.00	16,266.00	16,266.00	_____
10432010	520001	MEDICARE	3,261.18	3,438.00	3,438.00	3,804.00	3,804.00	_____
10432010	520100	MED INS	33,220.70	34,562.00	34,562.00	36,040.00	36,040.00	_____
10432010	520101	INS PIL	.00	300.00	300.00	.00	.00	_____
10432010	520150	DENT INS	1,403.00	1,565.00	1,565.00	1,722.00	1,722.00	_____
10432010	520160	LIFE INS	680.40	830.00	830.00	628.00	628.00	_____
10432010	520200	RETIRE	10,455.94	10,477.00	10,477.00	11,025.00	11,025.00	_____
10432010	520305	CO 401(K)	3,250.00	3,250.00	3,543.00	3,933.00	3,933.00	_____
TOTAL PERSONNEL SERVICES			303,275.43	293,844.00	335,636.00	335,767.00	325,215.00	_____
20	OPERATIONS		-----					
10432020	530000	TRAVEL	.00	112.00	112.00	112.00	112.00	_____
10432020	530100	TRAINING	339.00	450.00	450.00	450.00	450.00	_____
10432020	530200	CERT&LICSN	.00	.00	.00	.00	.00	_____
10432020	530500	MILEAGE	6,562.80	6,150.00	7,669.00	11,740.00	9,287.00	_____
10432020	530900	TRVL ADV	.00	.00	.00	.00	.00	_____
10432020	540000	TELEPHONE	.00	.00	60.00	120.00	120.00	_____
10432020	550000	POSTAGE	501.51	500.00	500.00	500.00	500.00	_____
10432020	560900	MOTOR POOL	504.28	.00	.00	.00	.00	_____
10432020	590000	DUPLICATIN	89.50	150.00	150.00	150.00	150.00	_____
10432020	591000	PRINTING	.00	.00	.00	.00	.00	_____
10432020	610000	DUES	73.91	75.00	75.00	75.00	75.00	_____
10432020	611000	SUBS	75.00	75.00	75.00	75.00	75.00	_____
10432020	620000	DEPT SUPS	450.00	450.00	450.00	450.00	450.00	_____
10432020	620050	EDUC SUPP	800.02	.00	1,469.00	.00	.00	_____
10432020	621000	OFF SUPS	1,667.28	56.00	1,556.00	56.00	56.00	_____
10432020	622010	CRGIVR SUP	9,959.93	.00	4,993.00	.00	.00	_____
10432020	629000	OTHER SUP	3,129.71	500.00	4,155.50	500.00	.00	_____
10432020	630000	CONT SVS	5,776.74	6,000.00	6,000.00	6,000.00	6,000.00	_____
10432020	630100	RESPIRE	54,133.07	14,727.00	35,212.40	14,727.00	14,727.00	_____
10432020	630101	CHORE	101,072.51	107,474.00	113,816.00	107,474.00	107,474.00	_____
10432020	630102	CARE OUT	.00	.00	5,000.00	.00	.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 79
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
ELDER CARE PROGRAM						
10432020 630103 ELDER MIST	.00	.00	.00	.00	.00	
10432020 641000 BNDS/INS	836.00	836.00	836.00	836.00	836.00	
10432020 690000 INDIRECT	.00	.00	1,483.00	2,400.00	.00	
10432020 740000 CAP \$250	.00	.00	.00	.00	.00	
10432020 770100 DEMENTIA	.00	.00	.00	.00	.00	
10432020 770110 FRAIL ELD	4,163.88	300.00	8,098.00	300.00	300.00	
10432020 899950 UNALLOCATE	.00	.00	.00	.00	.00	
TOTAL OPERATIONS	190,135.14	137,855.00	192,159.90	145,965.00	140,612.00	
30 RECURRING CAPITAL						
10432030 800000 EQUIPMNT	.00	.00	.00	.00	.00	
10432030 800100 IT EQUIP	.00	.00	10,786.00	.00	.00	
10432030 801000 FURNISH	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL	.00	.00	10,786.00	.00	.00	
TOTAL ELDER CARE PROGRAM	493,410.57	431,699.00	538,581.90	481,732.00	465,827.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	COMMENT
RETIRED SR VOLUNTEER PROGRAM			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

10	PERSONNEL SERVICES							

10434010	510000	PERM SALS	78,742.04	75,592.00	78,820.00	102,091.00	102,091.00	
10434010	510100	OT	.00	.00	.00	.00	.00	
10434010	510102	HOLIDAY	.00	.00	.00	.00	.00	
10434010	510200	LONGEVITY	1,496.27	1,496.00	1,496.00	1,557.00	1,557.00	
10434010	511000	TEMP	13,375.00	13,879.00	14,304.00	.00	.00	
10434010	511001	TL TEMP	.00	.00	.00	.00	.00	
10434010	511002	SEASONAL	.00	.00	.00	9,537.00	9,537.00	
10434010	511003	ST INTERNS	.00	.00	.00	.00	.00	
10434010	520000	SOC SEC	5,440.36	5,835.00	5,835.00	7,017.00	7,017.00	
10434010	520001	MEDICARE	1,272.36	1,365.00	1,365.00	1,641.00	1,641.00	
10434010	520100	MED INS	13,538.18	14,444.00	14,444.00	20,915.00	20,915.00	
10434010	520150	DENT INS	561.20	626.00	626.00	1,096.00	1,096.00	
10434010	520160	LIFE INS	252.00	312.00	312.00	293.00	293.00	
10434010	520200	RETIRE	3,915.56	3,924.00	3,924.00	5,068.00	5,068.00	
10434010	520305	CO 401(K)	1,300.00	1,300.00	1,408.00	2,503.00	2,503.00	
TOTAL PERSONNEL SERVICES			119,892.97	118,773.00	122,534.00	151,718.00	151,718.00	

20	OPERATIONS							

10434020	530000	TRAVEL	824.04	225.00	1,337.00	225.00	225.00	
10434020	530100	TRAINING	.00	.00	.00	.00	.00	
10434020	530200	CERT&LICSN	.00	.00	.00	.00	.00	
10434020	530500	MILEAGE	272.79	528.00	128.00	600.00	600.00	
10434020	530900	TRVL ADV	.00	.00	.00	.00	.00	
10434020	540000	TELEPHONE	.00	.00	.00	.00	.00	
10434020	550000	POSTAGE	1,287.79	1,075.00	1,075.00	1,075.00	1,075.00	
10434020	560900	MOTOR POOL	.00	.00	.00	.00	.00	
10434020	590000	DUPLICATIN	1,022.10	750.00	1,005.00	750.00	750.00	
10434020	591000	PRINTING	2,123.90	2,150.00	2,395.90	2,150.00	2,150.00	
10434020	610000	DUES	130.00	112.00	112.00	112.00	112.00	
10434020	620000	DEPT SUPS	955.50	956.00	894.94	956.00	956.00	
10434020	621000	OFF SUPS	3,103.36	1,685.00	1,685.00	1,685.00	1,685.00	
10434020	630000	CONT SVS	250.00	250.00	250.00	250.00	250.00	
10434020	740000	CAP \$250	.00	.00	.00	.00	.00	
10434020	771000	VOL MEALS	.00	.00	.00	.00	.00	
10434020	771001	VOL INS	2,628.24	3,150.00	2,629.00	3,150.00	3,150.00	
10434020	771002	VOL OTHR	7,670.91	7,713.00	9,555.00	7,713.00	7,713.00	
10434020	771003	VOL TRANS	6,537.06	6,144.00	6,965.00	6,144.00	6,144.00	
10434020	771005	VOL TRAIN	170.74	300.00	300.00	300.00	300.00	
10434020	771006	VOL SUPP	300.00	300.00	300.00	300.00	300.00	
10434020	771007	VOL CONTR	262.00	600.00	352.00	600.00	600.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 81
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PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
RETIRE SR VOLUNTEER PROGRAM						

TOTAL OPERATIONS	27,538.43	25,938.00	28,983.84	26,010.00	26,010.00	_____
30 RECURRING CAPITAL						

10434030 800000 EQUIPMNT	.00	.00	537.00	.00	.00	_____
10434030 800100 IT EQUIP	.00	.00	.00	.00	.00	_____
10434030 801000 FURNISH	.00	.00	.00	.00	.00	_____
TOTAL RECURRING CAPITAL	.00	.00	537.00	.00	.00	_____
TOTAL RETIRED SR VOLUNTEER P	147,431.40	144,711.00	152,054.84	177,728.00	177,728.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 82
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	COMMENT
ORANGE PUBLIC TRANSPORTATION			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

10	PERSONNEL SERVICES							
10435010	510000	PERM SALS	486,492.69	523,280.00	545,688.00	521,365.00	521,365.00	
10435010	510100	OT	5,554.46	3,000.00	3,000.00	3,036.00	3,036.00	
10435010	510102	HOLIDAY	.00	.00	.00	.00	.00	
10435010	510200	LONGEVITY	9,120.18	9,083.00	9,083.00	9,387.00	9,387.00	
10435010	511000	TEMP	109,239.51	82,139.00	125,562.00	64,636.00	24,239.00	
10435010	511001	TL TEMP	.00	.00	.00	.00	.00	
10435010	511002	SEASONAL	.00	.00	.00	.00	.00	
10435010	511003	ST INTERNS	.00	.00	.00	.00	.00	
10435010	520000	SOC SEC	37,080.58	39,637.00	39,637.00	37,102.00	37,102.00	
10435010	520001	MEDICARE	8,689.15	9,270.00	9,270.00	8,677.00	8,677.00	
10435010	520100	MED INS	65,481.82	77,497.00	77,497.00	78,512.00	78,512.00	
10435010	520101	INS PIL	900.00	900.00	900.00	900.00	900.00	
10435010	520150	DENT INS	3,769.85	4,945.00	4,945.00	4,851.00	4,851.00	
10435010	520160	LIFE INS	1,529.58	2,038.00	2,038.00	1,464.00	1,464.00	
10435010	520200	RETIRE	24,344.01	27,245.00	27,245.00	26,102.00	26,102.00	
10435010	520305	CO 401(K)	8,715.74	10,270.00	11,021.00	11,083.00	11,083.00	
TOTAL PERSONNEL SERVICES			760,917.57	789,304.00	855,886.00	767,115.00	726,718.00	
20	OPERATIONS							
10435020	530000	TRAVEL	765.65	577.00	1,650.00	650.00	650.00	
10435020	530100	TRAINING	.00	.00	.00	1,000.00	1,000.00	
10435020	530200	CERT&LICSN	.00	.00	.00	.00	.00	
10435020	530500	MILEAGE	1,933.73	2,000.00	2,670.00	2,700.00	2,700.00	
10435020	540000	TELEPHONE	4,630.78	5,000.00	5,000.00	5,000.00	5,000.00	
10435020	550000	POSTAGE	502.07	250.00	250.00	250.00	250.00	
10435020	560000	VEH MAINT	.00	1,067.00	1,067.00	1,000.00	1,000.00	
10435020	560300	TIRES	.00	.00	.00	.00	.00	
10435020	560900	MOTOR POOL	177,782.45	188,254.00	188,254.00	159,254.00	159,254.00	
10435020	571000	EQUIP RPR	2,561.23	2,425.00	4,125.00	1,833.00	1,833.00	
10435020	581000	EQUIP RENT	7,716.50	7,900.00	8,509.50	7,314.00	7,314.00	
10435020	590000	DUPLICATIN	1,339.66	1,350.00	2,971.00	3,350.00	3,350.00	
10435020	591000	PRINTING	2,440.09	2,500.00	5,493.00	2,500.00	2,500.00	
10435020	610000	DUES	625.00	750.00	800.00	750.00	750.00	
10435020	611000	SUBS	.00	.00	.00	.00	.00	
10435020	620000	DEPT SUPS	5,238.37	3,375.00	6,117.50	2,925.00	2,925.00	
10435020	621000	OFF SUPS	1,621.50	1,666.00	3,600.00	2,200.00	2,200.00	
10435020	629000	OTHER SUP	6,703.05	2,500.00	5,087.00	1,000.00	1,000.00	
10435020	630000	CONT SVS	23,497.65	22,400.00	43,374.00	21,500.00	21,500.00	
10435020	633000	WF TRANS	11,239.00	11,239.00	21,492.00	11,239.00	11,239.00	
10435020	633300	TRANS SVS	4,520.00	4,800.00	5,500.00	5,088.00	5,088.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 83
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
ORANGE PUBLIC TRANSPORTATION						
10435020 650000 ELECTRICIT	.00	.00	.00	.00	.00	
10435020 651000 WATER	.00	.00	.00	.00	.00	
10435020 740000 CAP \$250	4,800.00	6,500.00	11,300.00	6,000.00	6,000.00	
10435020 771004 VOL MILE	.00	.00	.00	.00	.00	
TOTAL OPERATIONS	257,916.73	264,553.00	317,260.00	235,553.00	235,553.00	
30 RECURRING CAPITAL						
10435030 800000 EQUIPMNT	.00	.00	4,000.00	85,000.00	.00	
10435030 800100 IT EQUIP	553.00	.00	175.00	.00	.00	
10435030 801000 FURNISH	.00	.00	.00	.00	.00	
10435030 802000 VEHICLES	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL	553.00	.00	4,175.00	85,000.00	.00	
TOTAL ORANGE PUBLIC TRANSPOR	1,019,387.30	1,053,857.00	1,177,321.00	1,087,668.00	962,271.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 84
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	COMMENT
CHILD SUPPORT ENFORCEMENT			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

10	PERSONNEL SERVICES		-----					
10440010	510000	PERM SALS	544,262.14	524,587.00	547,046.00	548,390.00	548,390.00	_____
10440010	510100	OT	.00	.00	.00	.00	.00	_____
10440010	510102	HOLIDAY	.00	.00	.00	.00	.00	_____
10440010	510200	LONGEVITY	11,347.08	12,689.00	12,689.00	13,863.00	13,863.00	_____
10440010	511000	TEMP	2,691.00	1,300.00	1,300.00	2,000.00	750.00	_____
10440010	511001	TL TEMP	.00	.00	.00	.00	.00	_____
10440010	511002	SEASONAL	.00	.00	.00	.00	.00	_____
10440010	511003	ST INTERNS	.00	.00	.00	.00	.00	_____
10440010	520000	SOC SEC	32,808.71	34,890.00	34,890.00	34,984.00	34,984.00	_____
10440010	520001	MEDICARE	7,672.98	8,160.00	8,160.00	8,182.00	8,182.00	_____
10440010	520100	MED INS	82,764.70	83,667.00	83,667.00	84,907.00	84,907.00	_____
10440010	520150	DENT INS	3,355.05	3,756.00	3,756.00	3,756.00	3,756.00	_____
10440010	520160	LIFE INS	1,636.35	1,974.00	1,974.00	1,422.00	1,422.00	_____
10440010	520200	RETIRE	27,114.10	27,343.00	27,343.00	27,494.00	27,494.00	_____
10440010	520305	CO 401(K)	7,775.00	7,800.00	8,553.00	8,580.00	8,580.00	_____
TOTAL PERSONNEL SERVICES			721,427.11	706,166.00	729,378.00	733,578.00	732,328.00	_____
20	OPERATIONS		-----					
10440020	530000	TRAVEL	1,662.56	1,200.00	1,200.00	3,600.00	3,600.00	_____
10440020	530100	TRAINING	1,901.58	2,600.00	2,600.00	2,600.00	2,600.00	_____
10440020	530200	CERT&LICSN	.00	150.00	150.00	150.00	150.00	_____
10440020	530500	MILEAGE	.00	200.00	200.00	200.00	200.00	_____
10440020	530900	TRVL ADV	190.00	.00	.00	.00	.00	_____
10440020	540000	TELEPHONE	7,821.54	9,000.00	9,000.00	9,000.00	8,025.00	_____
10440020	550000	POSTAGE	8,121.88	9,800.00	9,800.00	9,000.00	8,025.00	_____
10440020	560900	MOTOR POOL	536.48	500.00	500.00	800.00	800.00	_____
10440020	571000	EQUIP RPR	.00	300.00	300.00	300.00	300.00	_____
10440020	580000	BLDG RENT	47,300.04	50,000.00	50,000.00	56,000.00	50,000.00	_____
10440020	590000	DUPLICATIN	3,000.17	3,800.00	4,070.53	4,000.00	4,000.00	_____
10440020	591000	PRINTING	288.91	1,000.00	1,000.00	1,000.00	1,000.00	_____
10440020	600000	ADVERT	.00	.00	.00	.00	.00	_____
10440020	610000	DUES	60.00	225.00	225.00	225.00	225.00	_____
10440020	611000	SUBS	30.00	150.00	150.00	150.00	150.00	_____
10440020	621000	OFF SUPS	3,049.18	3,200.00	3,700.00	3,500.00	3,500.00	_____
10440020	630000	CONT SVS	360.81	7,200.00	5,500.00	7,200.00	7,200.00	_____
10440020	632010	CRT TESTS	-196.00	1,400.00	1,400.00	3,800.00	3,800.00	_____
10440020	634000	LEGAL SVS	31,926.30	51,600.00	51,600.00	51,600.00	51,600.00	_____
10440020	740000	CAP \$250	.00	200.00	200.00	200.00	200.00	_____
10440020	790000	CAP \$250	.00	.00	.00	.00	.00	_____
TOTAL OPERATIONS			106,053.45	142,525.00	141,595.53	153,325.00	145,375.00	_____
30	RECURRING CAPITAL		-----					
10440030	800000	EQUIPMNT	.00	.00	.00	1,800.00	1,800.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 85
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
CHILD SUPPORT ENFORCEMENT						
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10440030 800100 IT EQUIP	465.00	600.00	1,800.00	2,000.00	2,000.00	
10440030 801000 FURNISH	5,411.00	1,500.00	1,500.00	2,800.00	2,800.00	
TOTAL RECURRING CAPITAL	5,876.00	2,100.00	3,300.00	6,600.00	6,600.00	
TOTAL CHILD SUPPORT ENFORCEM	833,356.56	850,791.00	874,273.53	893,503.00	884,303.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	COMMENT
COOPERATIVE EXTENSION			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

10	PERSONNEL SERVICES							
10450010	510000	PERM SALS	279,703.08	291,467.00	303,167.00	243,787.00	217,058.00	
10450010	510000	71070 PERM SALS	25,500.83	26,556.00	27,690.00	27,626.00	27,626.00	
10450010	510000	71071 PERM SALS	32,801.86	31,490.00	32,835.00	16,339.00	16,339.00	
10450010	510100	OT	30.00	.00	.00	.00	.00	
10450010	510102	HOLIDAY	.00	.00	.00	.00	.00	
10450010	510200	LONGEVITY	4,576.96	4,777.00	4,777.00	4,301.00	4,301.00	
10450010	511000	TEMP	2,645.00	880.00	880.00	1,144.00	429.00	
10450010	511000	10032 TEMP	.00	.00	.00	3,888.00	1,458.00	
10450010	511000	71070 TEMP	.00	.00	.00	.00	.00	
10450010	511000	71071 TEMP	.00	.00	.00	.00	.00	
10450010	511001	TL TEMP	.00	.00	.00	.00	.00	
10450010	511001	71070 TL TEMP	.00	.00	.00	.00	.00	
10450010	511001	71071 TL TEMP	.00	.00	.00	.00	.00	
10450010	511002	SEASONAL	.00	.00	.00	.00	.00	
10450010	511002	71070 SEASONAL	.00	.00	.00	.00	.00	
10450010	511002	71071 SEASONAL	.00	.00	.00	.00	.00	
10450010	511003	ST INTERNS	.00	.00	.00	.00	.00	
10450010	511003	71070 ST INTERNS	.00	.00	.00	.00	.00	
10450010	511003	71071 ST INTERNS	.00	.00	.00	.00	.00	
10450010	520000	SOC SEC	7,502.43	19,175.00	19,175.00	15,422.00	13,765.00	
10450010	520000	10032 SOC SEC	.00	.00	.00	.00	.00	
10450010	520000	71070 SOC SEC	1,539.90	1,715.00	1,715.00	1,713.00	1,713.00	
10450010	520000	71071 SOC SEC	1,983.40	2,034.00	2,034.00	1,013.00	1,013.00	
10450010	520001	MEDICARE	3,777.94	4,484.00	4,484.00	3,611.00	3,223.00	
10450010	520001	10032 MEDICARE	.00	.00	.00	.00	.00	
10450010	520001	71070 MEDICARE	360.12	401.00	401.00	401.00	401.00	
10450010	520001	71071 MEDICARE	463.80	476.00	476.00	237.00	237.00	
10450010	520100	MED INS	27,435.43	32,128.00	32,128.00	33,030.00	27,689.00	
10450010	520100	71070 MED INS	4,624.16	4,868.00	4,868.00	5,341.00	5,341.00	
10450010	520100	71071 MED INS	3,713.78	4,598.00	4,598.00	2,519.00	2,519.00	
10450010	520150	DENT INS	2,492.25	3,443.00	3,443.00	2,817.00	2,504.00	
10450010	520150	71070 DENT INS	268.45	313.00	313.00	313.00	313.00	
10450010	520150	71071 DENT INS	561.20	626.00	626.00	313.00	313.00	
10450010	520160	LIFE INS	817.83	1,202.00	1,202.00	698.00	624.00	
10450010	520160	71070 LIFE INS	89.70	110.00	110.00	79.00	79.00	
10450010	520160	71071 LIFE INS	111.60	130.00	130.00	47.00	47.00	
10450010	520200	RETIRE	13,058.27	15,080.00	15,080.00	12,123.00	10,816.00	
10450010	520200	71070 RETIRE	1,244.45	1,353.00	1,353.00	1,351.00	1,351.00	
10450010	520200	71071 RETIRE	1,600.82	1,604.00	1,604.00	799.00	799.00	
10450010	520305	CO 401(K)	6,425.00	7,150.00	7,542.00	6,435.00	5,720.00	
10450010	520305	71070 CO 401(K)	625.00	650.00	688.00	715.00	715.00	
10450010	520305	71071 CO 401(K)	1,300.00	1,300.00	1,345.00	715.00	715.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 87
bgnrypts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
COOPERATIVE EXTENSION						
-----	-----	-----	-----	-----	-----	-----
10450010 999999 OTHER	.00	.00	.00	.00	.00	
TOTAL PERSONNEL SERVICES	425,253.26	458,010.00	472,664.00	386,777.00	347,108.00	
20 OPERATIONS						
-----	-----	-----	-----	-----	-----	-----
10450020 530000 TRAVEL	3,117.78	3,958.00	3,958.00	4,950.00	4,650.00	
10450020 530000 71070 TRAVEL	3,711.57	4,381.00	4,381.00	4,381.00	4,381.00	
10450020 530000 71071 TRAVEL	974.95	2,250.00	2,250.00	2,250.00	1,558.00	
10450020 530100 TRAINING	.00	.00	.00	.00	.00	
10450020 530200 CERT&LICSN	.00	.00	.00	.00	.00	
10450020 530500 MILEAGE	372.23	300.00	300.00	400.00	300.00	
10450020 530900 TRVL ADV	.00	.00	.00	.00	.00	
10450020 540000 TELEPHONE	13,415.92	13,871.00	13,371.00	13,371.00	13,371.00	
10450020 540000 71070 TELEPHONE	.00	.00	.00	.00	.00	
10450020 540000 71071 TELEPHONE	.00	.00	.00	.00	.00	
10450020 550000 POSTAGE	319.08	350.00	350.00	350.00	350.00	
10450020 550000 71070 POSTAGE	.00	221.00	221.00	.00	.00	
10450020 550000 71071 POSTAGE	.00	.00	.00	.00	.00	
10450020 560900 MOTOR POOL	1,900.81	3,033.00	3,033.00	3,033.00	3,033.00	
10450020 560900 71070 MOTOR POOL	.00	.00	.00	.00	.00	
10450020 560900 71071 MOTOR POOL	.00	.00	.00	.00	.00	
10450020 571000 EQUIP RPR	222.63	300.00	300.00	300.00	300.00	
10450020 590000 DUPLICATIN	9,563.15	6,548.00	6,548.00	12,000.00	10,939.00	
10450020 590000 71070 DUPLICATIN	.00	150.00	150.00	.00	.00	
10450020 590000 71071 DUPLICATIN	.00	.00	.00	.00	.00	
10450020 591000 PRINTING	700.00	700.00	700.00	700.00	700.00	
10450020 610000 DUES	591.00	1,078.00	1,078.00	738.00	708.00	
10450020 611000 SUBS	191.90	254.00	254.00	120.00	120.00	
10450020 620000 DEPT SUPS	735.14	2,151.00	2,151.00	208.00	208.00	
10450020 620000 10032 DEPT SUPS	.00	.00	.00	2,112.00	2,112.00	
10450020 620000 71070 DEPT SUPS	35.41	150.00	150.00	150.00	150.00	
10450020 620000 71071 DEPT SUPS	388.90	1,794.00	353.00	353.00	353.00	
10450020 620050 ED SUPS	10.00	550.00	550.00	50.00	50.00	
10450020 620150 AG SUMT	1,638.66	2,100.00	2,100.00	2,100.00	2,100.00	
10450020 620151 OTHER	.00	.00	.00	.00	.00	
10450020 621000 OFF SUPS	5,420.19	5,600.00	5,600.00	5,600.00	5,600.00	
10450020 621000 71070 OFF SUPS	.00	.00	.00	.00	.00	
10450020 621000 71071 OFF SUPS	.00	.00	.00	.00	.00	
10450020 630000 CONT SVS	8,043.85	6,400.00	6,400.00	75,679.00	75,679.00	
10450020 630000 71070 CONT SVS	.00	.00	.00	.00	.00	
10450020 630000 71071 CONT SVS	.00	.00	.00	20,917.00	20,917.00	
10450020 680003 STATE GRNT	.00	.00	.00	.00	.00	
10450020 680009 AG PROG GR	2,934.50	.00	3,782.50	.00	.00	
10450020 740000 CAP \$250	.00	.00	.00	.00	.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 88
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
COOPERATIVE EXTENSION						
TOTAL OPERATIONS	54,287.67	56,139.00	57,980.50	149,762.00	147,579.00	
30 RECURRING CAPITAL						
10450030 800000 EQUIPMNT	.00	.00	.00	.00	.00	
10450030 800100 IT EQUIP	4,935.36	625.00	2,566.00	3,243.00	1,943.00	
10450030 801000 FURNISH	827.81	850.00	850.00	.00	.00	
TOTAL RECURRING CAPITAL	5,763.17	1,475.00	3,416.00	3,243.00	1,943.00	
TOTAL COOPERATIVE EXTENSION	485,304.10	515,624.00	534,060.50	539,782.00	496,630.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 89
bgnryrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	COMMENT
HUMAN RIGHTS & RELATIONS			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

10	PERSONNEL SERVICES							

10460010	510000	PERM SALS	196,895.26	236,860.00	235,927.00	237,314.00	237,314.00	_____
10460010	510100	OT	.00	.00	.00	17,000.00	8,500.00	_____
10460010	510102	HOLIDAY	.00	.00	.00	.00	.00	_____
10460010	510200	LONGEVITY	.00	.00	.00	.00	.00	_____
10460010	511000	TEMP	5,265.00	7,000.00	7,000.00	3,000.00	1,125.00	_____
10460010	511001	TL TEMP	.00	.00	.00	.00	.00	_____
10460010	511002	SEASONAL	.00	.00	.00	.00	.00	_____
10460010	511003	ST INTERNS	.00	.00	.00	4,000.00	4,000.00	_____
10460010	520000	SOC SEC	12,315.34	16,207.00	16,207.00	16,201.00	16,201.00	_____
10460010	520001	MEDICARE	2,880.10	3,790.00	3,790.00	3,789.00	3,789.00	_____
10460010	520100	MED INS	20,912.52	27,146.00	27,146.00	30,708.00	30,708.00	_____
10460010	520101	INS PIL	.00	.00	.00	.00	.00	_____
10460010	520150	DENT INS	903.01	1,565.00	1,565.00	1,565.00	1,565.00	_____
10460010	520160	LIFE INS	606.75	874.00	874.00	621.00	621.00	_____
10460010	520200	RETIRE	9,608.49	12,440.00	12,440.00	12,436.00	12,436.00	_____
10460010	520305	CO 401(K)	2,525.00	3,250.00	3,587.00	3,575.00	3,575.00	_____
TOTAL PERSONNEL SERVICES			251,911.47	309,132.00	308,536.00	330,209.00	319,834.00	_____
20	OPERATIONS							

10460020	530000	TRAVEL	531.76	1,200.00	1,200.00	1,200.00	1,200.00	_____
10460020	530200	CERT&LICSN	.00	.00	.00	.00	.00	_____
10460020	530500	MILEAGE	1,808.11	1,700.00	1,700.00	2,500.00	2,500.00	_____
10460020	530900	TRVL ADV	.00	.00	.00	.00	.00	_____
10460020	540000	TELEPHONE	2,046.09	4,000.00	4,000.00	4,000.00	4,000.00	_____
10460020	550000	POSTAGE	1,767.79	4,000.00	4,000.00	4,000.00	4,000.00	_____
10460020	560900	MOTOR POOL	.00	.00	.00	300.00	300.00	_____
10460020	571000	EQUIP RPR	.00	.00	.00	.00	.00	_____
10460020	581000	EQUIP RENT	.00	.00	.00	.00	.00	_____
10460020	590000	DUPLICATIN	437.37	2,100.00	2,100.00	2,100.00	2,100.00	_____
10460020	591000	PRINTING	2,462.50	2,000.00	2,000.00	2,000.00	2,000.00	_____
10460020	600000	ADVERT	640.66	1,500.00	1,500.00	1,500.00	1,500.00	_____
10460020	610000	DUES	977.00	1,000.00	1,000.00	1,000.00	1,000.00	_____
10460020	611000	SUBS	356.70	1,000.00	1,000.00	1,000.00	1,000.00	_____
10460020	620000	DEPT SUPS	1,953.71	2,100.00	2,100.00	2,100.00	2,100.00	_____
10460020	621000	OFF SUPS	2,451.67	3,200.00	3,200.00	3,200.00	3,200.00	_____
10460020	630000	CONT SVS	2,316.94	4,100.00	4,100.00	4,100.00	4,100.00	_____
10460020	680004	MLK GRANT	.00	.00	.00	.00	.00	_____
10460020	740000	CAP \$250	.00	.00	.00	.00	.00	_____
10460020	790000	COMM WOMEN	4,300.36	5,000.00	5,000.00	5,000.00	5,000.00	_____
10460020	790001	YOUTH SUM	.00	.00	.00	.00	.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 90
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
HUMAN RIGHTS & RELATIONS						
10460020 790002 CR SUM	.00	.00	.00	.00	.00	
10460020 790003 PART GRT	6,608.24	10,000.00	159,642.00	30,000.00	10,000.00	
10460020 790005 H REL COMM	9,030.25	5,000.00	5,000.00	5,000.00	5,000.00	
10460020 790006 HUD TRAIN	7,427.03	16,400.00	113,668.00	22,000.00	16,586.00	
10460020 790007 HUD OUT&ED	.00	.00	.00	.00	.00	
TOTAL OPERATIONS	45,116.18	64,300.00	311,210.00	91,000.00	65,586.00	
30 RECURRING CAPITAL						
10460030 800000 EQUIPMNT	.00	.00	.00	.00	.00	
10460030 800100 IT EQUIP	.00	.00	.00	.00	.00	
10460030 801000 FURNISH	1,055.07	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL	1,055.07	.00	.00	.00	.00	
TOTAL HUMAN RIGHTS & RELATIO	298,082.72	373,432.00	619,746.00	421,209.00	385,420.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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bgnrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	COMMENT
ORANGE COUNTY CENTRAL LIBRARY			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

10	PERSONNEL SERVICES							
10500010	510000	PERM SALS	422,694.26	422,366.00	439,691.00	447,781.00	447,781.00	
10500010	510100	OT	.00	.00	.00	.00	.00	
10500010	510102	HOLIDAY	1,110.11	750.00	750.00	850.00	850.00	
10500010	510200	LONGEVITY	2,057.65	5,097.00	5,097.00	6,692.00	6,692.00	
10500010	511000	TEMP	20,263.75	15,000.00	15,000.00	29,249.00	10,968.00	
10500010	511001	TL TEMP	.00	.00	.00	.00	.00	
10500010	511002	SEASONAL	.00	.00	.00	.00	.00	
10500010	511003	ST INTERNS	.00	.00	.00	.00	.00	
10500010	513000	BOARD	.00	.00	.00	.00	.00	
10500010	520000	SOC SEC	26,753.03	28,929.00	28,929.00	30,043.00	30,043.00	
10500010	520001	MEDICARE	6,256.45	6,766.00	6,766.00	7,026.00	7,026.00	
10500010	520100	MED INS	63,320.24	67,699.00	67,699.00	77,872.00	77,872.00	
10500010	520101	INS PIL	175.00	.00	.00	.00	.00	
10500010	520150	DENT INS	3,091.96	3,531.00	3,531.00	3,687.00	3,687.00	
10500010	520160	LIFE INS	1,280.31	1,615.00	1,615.00	1,204.00	1,204.00	
10500010	520200	RETIRE	20,790.80	21,764.00	21,764.00	22,265.00	22,265.00	
10500010	520305	CO 401(K)	7,232.00	7,332.00	7,912.00	8,423.00	8,423.00	
TOTAL PERSONNEL SERVICES			575,025.56	580,849.00	598,754.00	635,092.00	616,811.00	
20	OPERATIONS							
10500020	530000	TRAVEL	3,086.14	2,750.00	1,250.00	2,750.00	2,750.00	
10500020	530100	TRAINING	712.86	1,000.00	200.00	1,000.00	1,000.00	
10500020	530200	CERT&LICSN	.00	.00	.00	.00	.00	
10500020	530500	MILEAGE	1,206.63	1,000.00	1,000.00	1,000.00	1,000.00	
10500020	530900	TRVL ADV	.00	.00	.00	.00	.00	
10500020	540000	TELEPHONE	7,786.14	7,740.00	7,740.00	7,740.00	7,740.00	
10500020	550000	POSTAGE	4,366.72	4,250.00	4,250.00	4,250.00	4,250.00	
10500020	560900	MOTOR POOL	2,355.97	2,000.00	2,000.00	2,000.00	2,000.00	
10500020	571000	EQUIP RPR	10,202.84	10,711.00	15,511.00	10,800.00	10,800.00	
10500020	580000	BLDG RENT	.00	.00	.00	.00	.00	
10500020	581000	EQUF RENT	2,115.02	2,150.00	2,150.00	2,150.00	2,150.00	
10500020	590000	DUPLICATIN	413.31	600.00	600.00	600.00	600.00	
10500020	591000	PRINTING	268.04	500.00	500.00	500.00	500.00	
10500020	600000	ADVERT	537.96	550.00	550.00	550.00	550.00	
10500020	610000	DUES	845.00	775.00	775.00	775.00	775.00	
10500020	611000	SUBS	.00	250.00	250.00	250.00	250.00	
10500020	620000	DEPT SUPS	1,988.09	2,000.00	2,400.00	2,000.00	2,000.00	
10500020	621000	OFF SUPS	5,596.58	5,700.00	5,700.00	5,700.00	5,700.00	
10500020	629000	OTHER SUP	.00	.00	.00	.00	.00	
10500020	630000	CONT SVS	11,655.52	16,500.00	18,620.00	16,500.00	16,500.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 96
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
ORANGE COUNTY CENTRAL LIBRARY						
10500020 680002 SAFETY NET	.00	.00	.00	.00	.00	
10500020 740000 CAP \$250	.00	.00	.00	.00	.00	
10500020 750000 BOOKS	92,026.52	90,500.00	94,142.03	92,000.00	92,000.00	
10500020 750050 PERDICLS	9,542.98	11,500.00	11,500.00	11,500.00	11,500.00	
10500020 750100 AUDIOVIS	4,704.35	2,650.00	4,596.01	2,650.00	2,650.00	
10500020 750150 MCRFLMS	2,410.83	2,800.00	2,968.33	2,800.00	2,800.00	
10500020 750200 NONBOOK	9,100.33	7,000.00	9,034.72	7,000.00	7,000.00	
10500020 750300 REG LIB	15,471.35	.00	.00	.00	.00	
10500020 750900 BINDING	.00	.00	.00	.00	.00	
10500020 750950 PROCESS	8,422.30	7,000.00	7,608.44	7,000.00	7,000.00	
10500020 790000 CAP \$250	.00	.00	.00	.00	.00	
10500020 790022 NEW FACS	.00	.00	.00	.00	60,872.00	
10500020 899900 RESERVE	.00	.00	.00	.00	.00	
TOTAL OPERATIONS	194,815.48	179,926.00	193,345.53	181,515.00	242,387.00	
30 RECURRING CAPITAL						
10500030 800000 EQUIPMNT	4,493.68	.00	2,810.00	.00	.00	
10500030 800100 IT EQUIP	5,116.56	.00	1,000.00	1,699.00	1,699.00	
10500030 801000 FURNISH	5,984.92	.00	564.20	.00	.00	
10500030 802000 VEHICLES	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL	15,595.16	.00	4,374.20	1,699.00	1,699.00	
TOTAL ORANGE COUNTY CENTRAL	785,436.20	760,775.00	796,473.73	818,306.00	860,897.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 97
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	COMMENT	
CARRBORO	BRANCH	LIBRARY	ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND		

10	PERSONNEL SERVICES		-----						

10500110	510000	PERM SALS	59,517.77	57,075.00	59,512.00	59,376.00	59,376.00	_____	
10500110	510100	OT	.00	.00	.00	.00	.00	_____	
10500110	510102	HOLIDAY	500.06	500.00	500.00	350.00	350.00	_____	
10500110	510200	LONGEVITY	1,043.09	1,043.00	1,043.00	1,249.00	1,249.00	_____	
10500110	511000	TEMP	14,457.27	16,500.00	16,500.00	16,425.00	6,159.00	_____	
10500110	511001	TL TEMP	.00	.00	.00	.00	.00	_____	
10500110	511002	SEASONAL	.00	.00	.00	.00	.00	_____	
10500110	511003	ST INTERNS	.00	.00	.00	.00	.00	_____	
10500110	513000	BOARD	.00	.00	.00	.00	.00	_____	
10500110	520000	SOC SEC	4,523.43	4,774.00	4,774.00	4,799.00	4,799.00	_____	
10500110	520001	MEDICARE	1,057.82	1,116.00	1,116.00	1,122.00	1,122.00	_____	
10500110	520100	MED INS	14,083.44	14,202.00	14,202.00	14,110.00	14,110.00	_____	
10500110	520150	DENT INS	665.10	742.00	742.00	742.00	742.00	_____	
10500110	520160	LIFE INS	192.96	235.00	235.00	171.00	171.00	_____	
10500110	520200	RETIRE	2,979.78	2,958.00	2,958.00	2,982.00	2,982.00	_____	
10500110	520305	CO 401(K)	1,540.50	1,541.00	1,623.00	1,695.00	1,695.00	_____	
TOTAL PERSONNEL SERVICES			100,561.22	100,686.00	103,205.00	103,021.00	92,755.00	_____	
20	OPERATIONS		-----						

10500120	530000	TRAVEL	125.00	200.00	.00	200.00	200.00	_____	
10500120	530100	TRAINING	.00	50.00	.00	50.00	50.00	_____	
10500120	530200	CERT&LICSN	.00	.00	.00	.00	.00	_____	
10500120	530500	MILEAGE	.00	.00	.00	.00	.00	_____	
10500120	530900	TRVL ADV	.00	.00	.00	.00	.00	_____	
10500120	540000	TELEPHONE	1,357.82	1,320.00	1,320.00	1,320.00	1,320.00	_____	
10500120	550000	POSTAGE	.00	100.00	.00	100.00	100.00	_____	
10500120	560900	MOTOR POOL	.00	.00	.00	.00	.00	_____	
10500120	571000	EQUIP RPR	200.00	200.00	200.00	200.00	200.00	_____	
10500120	580000	BLDG RENT	.00	.00	.00	.00	.00	_____	
10500120	581000	EQUIP RENT	.00	1,100.00	1,100.00	1,100.00	1,100.00	_____	
10500120	590000	DUPLICATIN	.00	50.00	.00	.00	.00	_____	
10500120	591000	PRINTING	.00	100.00	.00	100.00	100.00	_____	
10500120	600000	ADVERT	29.12	100.00	100.00	100.00	100.00	_____	
10500120	610000	DUES	.00	150.00	150.00	150.00	150.00	_____	
10500120	611000	SUBS	.00	.00	.00	.00	.00	_____	
10500120	620000	DEPT SUPS	357.99	500.00	500.00	500.00	500.00	_____	
10500120	621000	OFF SUPS	1,204.18	1,130.00	2,230.00	2,230.00	2,230.00	_____	
10500120	629000	OTHER SUP	.00	.00	.00	.00	.00	_____	
10500120	630000	CONT SVS	8,075.00	8,290.00	8,790.00	8,290.00	8,290.00	_____	
10500120	740000	CAP \$250	.00	.00	.00	.00	.00	_____	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 98
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
CARRBORO BRANCH LIBRARY						
10500120 750000 BOOKS	20,982.00	20,630.00	19,935.17	19,935.00	19,935.00	
10500120 750050 PERDICLS	1,305.28	1,375.00	1,375.00	1,375.00	1,375.00	
10500120 750100 AUDIOVIS	1,452.73	1,192.00	1,220.92	1,192.00	1,192.00	
10500120 750150 MCRFLMS	.00	.00	.00	.00	.00	
10500120 750200 NONBOOK	.00	.00	.00	.00	.00	
10500120 750900 BINDING	.00	.00	.00	.00	.00	
10500120 750950 PROCESS	1,027.55	1,000.00	1,000.00	1,000.00	1,000.00	
10500120 790000 CAP \$250	.00	.00	.00	.00	.00	
TOTAL OPERATIONS	36,116.67	37,487.00	37,921.09	37,842.00	37,842.00	
30 RECURRING CAPITAL						
10500130 800000 EQUIPMNT	.00	.00	.00	.00	.00	
10500130 800100 IT EQUIP	.00	.00	.00	.00	.00	
10500130 801000 FURNISH	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL	.00	.00	.00	.00	.00	
TOTAL CARRBORO BRANCH LIBRAR	136,677.89	138,173.00	141,126.09	140,863.00	130,597.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 99
bgnrypts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	
CEDAR GROVE LIBRARY			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	COMMENT

10	PERSONNEL SERVICES							

10500510	510000	PERM SALS	44,198.96	42,431.00	44,243.00	45,250.00	45,250.00	
10500510	510100	OT	.00	.00	.00	.00	.00	
10500510	510102	HOLIDAY	.00	.00	.00	.00	.00	
10500510	510200	LONGEVITY	.00	.00	.00	.00	.00	
10500510	511000	TEMP	13,539.09	12,350.00	12,350.00	12,933.00	4,850.00	
10500510	511001	TL TEMP	.00	.00	.00	.00	.00	
10500510	511002	SEASONAL	.00	.00	.00	.00	.00	
10500510	511003	ST INTERNS	.00	.00	.00	.00	.00	
10500510	513000	BOARD	.00	.00	.00	.00	.00	
10500510	520000	SOC SEC	3,323.54	3,506.00	3,506.00	3,495.00	3,495.00	
10500510	520001	MEDICARE	777.16	820.00	820.00	817.00	817.00	
10500510	520100	MED INS	12,532.45	12,638.00	12,638.00	10,180.00	10,180.00	
10500510	520101	INS PIL	.00	.00	.00	.00	.00	
10500510	520150	DENT INS	491.04	548.00	548.00	548.00	548.00	
10500510	520160	LIFE INS	154.08	175.00	175.00	125.00	125.00	
10500510	520200	RETIRE	2,156.96	2,161.00	2,161.00	2,124.00	2,124.00	
10500510	520305	CO 401(K)	1,137.50	1,138.00	1,199.00	1,251.00	1,251.00	
TOTAL PERSONNEL SERVICES			78,310.78	75,767.00	77,640.00	76,723.00	68,640.00	
20	OPERATIONS							

10500520	530000	TRAVEL	178.40	300.00	300.00	400.00	400.00	
10500520	530100	TRAINING	5.00	100.00	100.00	200.00	200.00	
10500520	530200	CERT&LICSN	.00	.00	.00	.00	.00	
10500520	530500	MILEAGE	77.10	250.00	250.00	250.00	250.00	
10500520	530900	TRVL ADV	.00	.00	.00	.00	.00	
10500520	540000	TELEPHONE	1,237.44	1,220.00	1,220.00	1,220.00	1,220.00	
10500520	550000	POSTAGE	39.00	225.00	225.00	125.00	125.00	
10500520	560900	MOTOR POOL	.00	.00	.00	.00	.00	
10500520	571000	EQUIP RPR	200.00	1,000.00	1,000.00	1,000.00	1,000.00	
10500520	580000	BLDG RENT	.00	.00	.00	.00	.00	
10500520	581000	EQUIP RENT	969.21	1,100.00	1,100.00	1,100.00	1,100.00	
10500520	590000	DUPLICATIN	.00	.00	.00	.00	.00	
10500520	591000	PRINTING	150.00	150.00	150.00	150.00	150.00	
10500520	600000	ADVERT	.00	250.00	250.00	150.00	150.00	
10500520	610000	DUES	35.00	60.00	60.00	60.00	60.00	
10500520	611000	SUBS	.00	.00	.00	.00	.00	
10500520	620000	DEPT SUPS	.00	.00	.00	.00	.00	
10500520	621000	OFF SUPS	1,419.03	1,500.00	1,150.00	1,500.00	1,500.00	
10500520	629000	OTHER SUP	1,700.00	.00	.00	.00	.00	
10500520	630000	CONT SVS	3,043.34	2,900.00	3,470.00	3,200.00	3,200.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 100
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007	2008	2008	2009	2009	
CEDAR GROVE LIBRARY	ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	COMMENT
10500520 680002 SAFETY NET	.00	.00	.00	.00	.00	
10500520 740000 CAP \$250	.00	.00	.00	.00	.00	
10500520 750000 BOOKS	19,354.76	17,000.00	17,682.17	17,000.00	17,000.00	
10500520 750050 PERDICLS	600.00	800.00	800.00	900.00	900.00	
10500520 750100 AUDIOVIS	453.76	800.00	800.00	800.00	800.00	
10500520 750150 MCRFLMS	.00	.00	.00	.00	.00	
10500520 750200 NONBOOK	.00	.00	.00	.00	.00	
10500520 750300 REG LIB	.00	.00	.00	.00	.00	
10500520 750900 BINDING	.00	.00	.00	.00	.00	
10500520 750950 PROCESS	1,675.31	2,650.00	2,650.00	2,300.00	2,300.00	
TOTAL OPERATIONS	31,137.35	30,305.00	31,207.17	30,355.00	30,355.00	
30 RECURRING CAPITAL						
10500530 800000 EQUIPMNT	.00	.00	.00	.00	.00	
10500530 800100 IT EQUIP	2,128.05	.00	350.00	2,226.00	2,226.00	
10500530 801000 FURNISH	5,619.70	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL	7,747.75	.00	350.00	2,226.00	2,226.00	
TOTAL CEDAR GROVE LIBRARY	117,195.88	106,072.00	109,197.17	109,304.00	101,221.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 101
bgnrypts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	COMMENT
CARRBORO	CYBRARY		ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

10	PERSONNEL SERVICES							

10500610	510000	PERM SALS	48,868.59	46,326.00	48,220.00	46,994.00	46,994.00	_____
10500610	510100	OT	.00	.00	.00	.00	.00	_____
10500610	510102	HOLIDAY	.00	.00	.00	.00	.00	_____
10500610	510200	LONGEVITY	.00	.00	.00	.00	.00	_____
10500610	511000	TEMP	7,141.40	6,350.00	6,350.00	6,650.00	2,494.00	_____
10500610	511001	TL TEMP	.00	.00	.00	.00	.00	_____
10500610	511002	SEASONAL	.00	.00	.00	.00	.00	_____
10500610	511003	ST INTERNS	.00	.00	.00	.00	.00	_____
10500610	513000	BOARD	.00	.00	.00	.00	.00	_____
10500610	520000	SOC SEC	3,381.05	3,386.00	3,386.00	3,326.00	3,326.00	_____
10500610	520001	MEDICARE	790.67	792.00	792.00	778.00	778.00	_____
10500610	520100	MED INS	4,961.32	4,868.00	4,868.00	10,681.00	10,681.00	_____
10500610	520101	INS PIL	175.00	.00	.00	.00	.00	_____
10500610	520150	DENT INS	561.20	626.00	626.00	626.00	626.00	_____
10500610	520160	LIFE INS	134.95	191.00	191.00	135.00	135.00	_____
10500610	520200	RETIRE	2,398.00	2,360.00	2,360.00	2,298.00	2,298.00	_____
10500610	520305	CO 401 (K)	1,300.00	1,300.00	1,364.00	1,430.00	1,430.00	_____
TOTAL PERSONNEL SERVICES			69,712.18	66,199.00	68,157.00	72,918.00	68,762.00	_____
20	OPERATIONS							

10500620	530000	TRAVEL	258.60	300.00	300.00	300.00	300.00	_____
10500620	530100	TRAINING	60.00	100.00	100.00	100.00	100.00	_____
10500620	530200	CERT&LICSN	.00	.00	.00	.00	.00	_____
10500620	530500	MILEAGE	190.21	250.00	250.00	250.00	250.00	_____
10500620	530900	TRVL ADV	.00	.00	.00	.00	.00	_____
10500620	540000	TELEPHONE	.00	.00	.00	.00	.00	_____
10500620	550000	POSTAGE	156.00	200.00	200.00	200.00	200.00	_____
10500620	560900	MOTOR POOL	.00	.00	.00	.00	.00	_____
10500620	571000	EQUIP RPR	130.00	450.00	450.00	450.00	450.00	_____
10500620	580000	BLDG RENT	.00	.00	.00	.00	.00	_____
10500620	581000	EQUIP RENT	700.00	700.00	700.00	700.00	700.00	_____
10500620	590000	DUPLICATIN	321.46	370.00	370.00	250.00	250.00	_____
10500620	591000	PRINTING	.00	150.00	150.00	100.00	100.00	_____
10500620	600000	ADVERT	116.00	300.00	300.00	500.00	500.00	_____
10500620	610000	DUES	30.00	40.00	40.00	40.00	40.00	_____
10500620	611000	SUBS	.00	.00	.00	.00	.00	_____
10500620	620000	DEPT SUPS	.00	.00	.00	.00	.00	_____
10500620	621000	OFF SUPS	1,695.96	2,000.00	2,275.00	2,000.00	2,000.00	_____
10500620	625000	COMP SUPS	449.99	.00	.00	.00	.00	_____
10500620	629000	OTHER SUP	1,700.00	.00	.00	.00	.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 102
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:		2007	2008	2008	2009	2009	
CARRBORO CYBRARY		ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	COMMENT
10500620 630000	CONT SVS	916.86	1,000.00	725.00	1,000.00	1,000.00	
10500620 740000	CAP \$250	.00	.00	.00	.00	.00	
10500620 750000	BOOKS	4,481.32	4,000.00	4,869.85	4,000.00	4,000.00	
10500620 750050	PERDICLS	2,209.51	3,000.00	3,000.00	3,000.00	3,000.00	
10500620 750100	AUDIOVIS	-13.09	.00	.00	.00	.00	
10500620 750150	MCRFLMS	.00	.00	.00	.00	.00	
10500620 750200	NONBOOK	2,378.42	2,580.00	2,580.00	2,000.00	2,000.00	
10500620 750900	BINDING	.00	.00	.00	.00	.00	
10500620 750950	PROCESS	.00	.00	.00	.00	.00	
TOTAL OPERATIONS		15,781.24	15,440.00	16,309.85	14,890.00	14,890.00	
30 RECURRING CAPITAL							
10500630 800000	EQUIPMNT	.00	.00	.00	.00	.00	
10500630 800100	IT EQUIP	1,751.90	.00	.00	.00	.00	
10500630 801000	FURNISH	2,471.96	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		4,223.86	.00	.00	.00	.00	
TOTAL CARRBORO CYBRARY		89,717.28	81,639.00	84,466.85	87,808.00	83,652.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 104
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007	2008	2008	2009	2009	
RECREATION & PARKS ADMINISTRAT	ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	COMMENT
10 PERSONNEL SERVICES						
10510010 510000 PERM SALS	667,663.96	656,312.00	684,093.00	646,385.00	646,385.00	
10510010 510000 20002 PERM SALS	.00	.00	.00	70,597.00	70,597.00	
10510010 510000 20005 PERM SALS	.00	.00	.00	41,325.00	41,325.00	
10510010 510000 20012 PERM SALS	64,412.92	61,836.00	64,476.00	64,688.00	64,688.00	
10510010 510000 20026 PERM SALS	.00	82,608.00	82,608.00	113,730.00	64,908.00	
10510010 510100 OT	3,823.19	1,000.00	1,000.00	500.00	500.00	
10510010 510100 20002 OT	.00	.00	.00	200.00	200.00	
10510010 510100 20005 OT	.00	.00	.00	200.00	200.00	
10510010 510100 20012 OT	14.51	500.00	500.00	300.00	300.00	
10510010 510100 20026 OT	.00	.00	.00	300.00	300.00	
10510010 510102 HOLIDAY	.00	.00	.00	.00	.00	
10510010 510102 20002 HOLIDAY	.00	.00	.00	.00	.00	
10510010 510102 20005 HOLIDAY	.00	.00	.00	.00	.00	
10510010 510102 20012 HOLIDAY	.00	500.00	500.00	300.00	300.00	
10510010 510102 20026 HOLIDAY	.00	.00	.00	.00	.00	
10510010 510200 LONGEVITY	5,019.30	5,019.00	5,019.00	6,798.00	6,798.00	
10510010 510200 20012 LONGEVITY	.00	.00	.00	.00	.00	
10510010 511000 TEMP	144,237.96	129,775.00	129,775.00	65,975.00	24,741.00	
10510010 511000 20002 TEMP	.00	.00	.00	.00	.00	
10510010 511000 20005 TEMP	.00	.00	.00	5,000.00	1,875.00	
10510010 511000 20012 TEMP	30,786.77	22,800.00	22,800.00	16,000.00	6,000.00	
10510010 511000 20026 TEMP	.00	.00	.00	15,000.00	5,625.00	
10510010 511001 TL TEMP	.00	.00	.00	.00	.00	
10510010 511001 20002 TL TEMP	.00	.00	.00	.00	.00	
10510010 511001 20005 TL TEMP	.00	.00	.00	.00	.00	
10510010 511001 20012 TL TEMP	.00	.00	.00	.00	.00	
10510010 511001 20026 TL TEMP	.00	.00	.00	.00	.00	
10510010 511002 SEASONAL	.00	.00	.00	17,811.00	17,811.00	
10510010 511002 20002 SEASONAL	.00	.00	.00	12,549.00	12,549.00	
10510010 511002 20005 SEASONAL	.00	.00	.00	2,000.00	2,000.00	
10510010 511002 20012 SEASONAL	.00	.00	.00	29,000.00	29,000.00	
10510010 511002 20026 SEASONAL	.00	.00	.00	22,000.00	22,000.00	
10510010 511003 ST INTERNS	.00	.00	.00	.00	.00	
10510010 511003 20002 ST INTERNS	.00	.00	.00	.00	.00	
10510010 511003 20005 ST INTERNS	.00	.00	.00	.00	.00	
10510010 511003 20012 ST INTERNS	.00	.00	.00	.00	.00	
10510010 511003 20026 ST INTERNS	.00	.00	.00	.00	.00	
10510010 512000 SEP ALLOW	.00	.00	.00	.00	.00	
10510010 520000 SOC SEC	49,952.88	53,970.00	53,970.00	45,723.00	45,723.00	
10510010 520000 20002 SOC SEC	.00	.00	.00	5,167.00	5,167.00	
10510010 520000 20005 SOC SEC	.00	.00	.00	3,009.00	3,009.00	
10510010 520000 20012 SOC SEC	5,814.83	6,685.00	6,685.00	6,837.00	6,837.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 105
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:				2007	2008	2008	2009	2009	COMMENT
RECREATION & PARKS ADMINISTRAT				ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	
10510010	520000	20026	SOC SEC	.00	4,778.00	4,778.00	9,364.00	9,364.00	
10510010	520001		MEDICARE	11,682.05	12,622.00	12,622.00	11,084.00	11,084.00	
10510010	520001	20002	MEDICARE	.00	.00	.00	1,209.00	1,209.00	
10510010	520001	20005	MEDICARE	.00	.00	.00	704.00	704.00	
10510010	520001	20012	MEDICARE	1,359.79	1,563.00	1,563.00	1,599.00	1,599.00	
10510010	520001	20026	MEDICARE	.00	1,117.00	1,117.00	2,190.00	2,190.00	
10510010	520100		MED INS	91,698.09	90,149.00	90,149.00	96,043.00	96,043.00	
10510010	520100	20002	MED INS	.00	.00	.00	10,681.00	10,681.00	
10510010	520100	20005	MED INS	.00	.00	.00	8,421.00	8,421.00	
10510010	520100	20012	MED INS	10,798.52	10,578.00	10,578.00	11,606.00	11,606.00	
10510010	520100	20026	MED INS	.00	9,330.00	9,330.00	21,576.00	21,576.00	
10510010	520101		INS PIL	.00	.00	.00	.00	.00	
10510010	520101	20012	INS PIL	.00	.00	.00	.00	.00	
10510010	520150		DENT INS	4,137.20	4,695.00	4,695.00	4,382.00	4,382.00	
10510010	520150	20002	DENT INS	.00	.00	.00	626.00	626.00	
10510010	520150	20005	DENT INS	.00	.00	.00	313.00	313.00	
10510010	520150	20012	DENT INS	561.20	626.00	626.00	626.00	626.00	
10510010	520150	20026	DENT INS	.00	600.00	600.00	939.00	939.00	
10510010	520160		LIFE INS	2,051.59	2,495.00	2,495.00	1,682.00	1,682.00	
10510010	520160	20002	LIFE INS	.00	.00	.00	203.00	203.00	
10510010	520160	20005	LIFE INS	.00	.00	.00	119.00	119.00	
10510010	520160	20012	LIFE INS	245.76	255.00	255.00	186.00	186.00	
10510010	520160	20026	LIFE INS	.00	305.00	305.00	327.00	327.00	
10510010	520200		RETIRE	32,967.02	33,725.00	33,725.00	33,282.00	33,282.00	
10510010	520200	20002	RETIRE	.00	.00	.00	3,462.00	3,462.00	
10510010	520200	20005	RETIRE	.00	.00	.00	2,031.00	2,031.00	
10510010	520200	20012	RETIRE	3,143.40	3,174.00	3,174.00	3,192.00	3,192.00	
10510010	520200	20026	RETIRE	.00	3,768.00	3,768.00	5,576.00	5,576.00	
10510010	520305		CO 401(K)	9,600.00	9,750.00	10,682.00	10,010.00	10,010.00	
10510010	520305	20002	CO 401(K)	.00	.00	.00	1,430.00	1,430.00	
10510010	520305	20005	CO 401(K)	.00	.00	.00	715.00	715.00	
10510010	520305	20012	CO 401(K)	1,300.00	1,300.00	1,389.00	1,430.00	1,430.00	
10510010	520305	20026	CO 401(K)	.00	1,200.00	1,200.00	2,145.00	2,145.00	
10510010	520350		LITTLE RIV	.00	.00	.00	.00	.00	
TOTAL PERSONNEL SERVICES				1,141,270.94	1,213,035.00	1,244,477.00	1,438,547.00	1,325,991.00	
20	OPERATIONS								
10510020	530000		TRAVEL	2,737.81	2,678.00	2,678.00	4,335.00	4,335.00	
10510020	530000	20012	TRAVEL	.00	.00	.00	.00	.00	
10510020	530100		TRAINING	5,934.41	6,345.00	6,345.00	3,832.00	3,832.00	
10510020	530100	20002	TRAINING	.00	.00	.00	885.00	.00	
10510020	530100	20005	TRAINING	.00	.00	.00	1,830.00	.00	
10510020	530100	20012	TRAINING	2,368.54	625.00	625.00	.00	.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:				2007	2008	2008	2009	2009	COMMENT
RECREATION & PARKS ADMINISTRAT				ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	
10510020	530100	20026	TRAINING	.00	.00	.00	.00	.00	
10510020	530200		CERT&LICSN	5,788.88	3,460.00	3,460.00	3,849.00	3,849.00	
10510020	530200	20002	CERT&LICSN	.00	.00	.00	300.00	.00	
10510020	530200	20012	CERT&LICSN	.00	1,350.00	1,350.00	600.00	600.00	
10510020	530200	20026	CERT&LICSN	.00	500.00	500.00	675.00	500.00	
10510020	530500		MILEAGE	.00	.00	.00	.00	.00	
10510020	530500	20012	MILEAGE	.00	.00	.00	.00	.00	
10510020	530900		TRVL ADV	.00	.00	.00	.00	.00	
10510020	530900	20012	TRVL ADV	.00	.00	.00	.00	.00	
10510020	540000		TELEPHONE	11,263.52	13,200.00	13,200.00	15,240.00	15,240.00	
10510020	540000	20002	TELEPHONE	.00	.00	.00	420.00	.00	
10510020	540000	20005	TELEPHONE	.00	.00	.00	420.00	.00	
10510020	540000	20012	TELEPHONE	1,114.20	1,350.00	1,350.00	1,600.00	1,600.00	
10510020	540000	20026	TELEPHONE	.00	500.00	500.00	2,190.00	500.00	
10510020	550000		POSTAGE	1,403.43	1,800.00	2,050.00	2,573.00	2,573.00	
10510020	550000	20002	POSTAGE	.00	.00	.00	100.00	.00	
10510020	550000	20005	POSTAGE	.00	.00	.00	100.00	.00	
10510020	550000	20012	POSTAGE	108.81	100.00	100.00	50.00	50.00	
10510020	550000	20026	POSTAGE	.00	.00	.00	100.00	.00	
10510020	560900		MOTOR POOL	28,726.03	30,000.00	30,000.00	35,000.00	35,000.00	
10510020	560900	20002	MOTOR POOL	.00	.00	.00	6,500.00	.00	
10510020	560900	20005	MOTOR POOL	.00	.00	.00	3,000.00	.00	
10510020	560900	20012	MOTOR POOL	1,595.92	2,000.00	2,600.00	3,000.00	3,000.00	
10510020	560900	20026	MOTOR POOL	.00	1,500.00	1,500.00	10,000.00	1,500.00	
10510020	571000		EQUIP RPR	1,544.10	1,500.00	1,500.00	2,500.00	2,500.00	
10510020	571000	20002	EQUIP RPR	.00	.00	.00	2,000.00	.00	
10510020	571000	20005	EQUIP RPR	.00	.00	.00	500.00	.00	
10510020	571000	20012	EQUIP RPR	570.95	1,000.00	1,000.00	1,500.00	1,500.00	
10510020	571000	20026	EQUIP RPR	.00	.00	.00	1,500.00	.00	
10510020	572000		GRNDS MNTN	35,376.81	37,000.00	38,741.93	18,000.00	18,000.00	
10510020	572000	20002	GRNDS MNTN	.00	5,000.00	5,000.00	12,905.00	5,000.00	
10510020	572000	20005	GRNDS MNTN	.00	.00	.00	4,000.00	.00	
10510020	572000	20012	GRNDS MNTN	14,656.35	12,000.00	13,776.90	12,000.00	12,000.00	
10510020	572000	20026	GRNDS MNTN	.00	25,000.00	25,000.00	39,800.00	25,000.00	
10510020	580000		BLDG RENT	35,009.76	36,061.00	36,061.00	38,984.00	38,984.00	
10510020	580000	20012	BLDG RENT	.00	.00	.00	.00	.00	
10510020	581000		EQUIP RENT	8,075.26	10,725.00	11,222.00	10,000.00	10,000.00	
10510020	581000	20002	EQUIP RENT	.00	500.00	500.00	1,000.00	500.00	
10510020	581000	20005	EQUIP RENT	.00	.00	.00	500.00	.00	
10510020	581000	20012	EQUIP RENT	29.21	500.00	500.00	180.00	300.00	
10510020	581000	20026	EQUIP RENT	.00	.00	.00	1,000.00	.00	
10510020	590000		DUPLICATIN	2,959.23	4,000.00	4,000.00	4,215.00	4,215.00	
10510020	590000	20002	DUPLICATIN	.00	.00	.00	500.00	.00	
10510020	590000	20005	DUPLICATIN	.00	.00	.00	.00	.00	
10510020	590000	20012	DUPLICATIN	.00	100.00	100.00	50.00	50.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 107
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PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:				2007	2008	2008	2009	2009	COMMENT
RECREATION & PARKS ADMINISTRAT				ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	
10510020	590000	20026	DUPLICATIN	.00	.00	.00	500.00	.00	
10510020	591000		PRINTING	17,630.74	22,195.00	22,195.00	22,525.00	22,525.00	
10510020	591000	20002	PRINTING	.00	.00	.00	1,000.00	.00	
10510020	591000	20005	PRINTING	.00	.00	.00	200.00	.00	
10510020	591000	20012	PRINTING	1,298.00	2,000.00	1,400.00	1,000.00	1,000.00	
10510020	591000	20026	PRINTING	.00	500.00	500.00	1,000.00	500.00	
10510020	600000		ADVERT	9,831.90	10,100.00	10,100.00	13,425.00	13,425.00	
10510020	600000	20002	ADVERT	.00	.00	.00	1,000.00	.00	
10510020	600000	20005	ADVERT	.00	.00	.00	200.00	.00	
10510020	600000	20012	ADVERT	200.00	500.00	893.00	400.00	400.00	
10510020	600000	20026	ADVERT	.00	600.00	600.00	1,000.00	600.00	
10510020	610000		DUES	1,564.00	1,553.00	1,608.00	1,995.00	1,995.00	
10510020	610000	20002	DUES	.00	.00	.00	110.00	.00	
10510020	610000	20005	DUES	.00	.00	.00	90.00	.00	
10510020	610000	20012	DUES	110.00	110.00	90.00	110.00	110.00	
10510020	610000	20026	DUES	.00	150.00	150.00	310.00	150.00	
10510020	611000		SUBS	174.04	225.00	225.00	225.00	225.00	
10510020	611000	20012	SUBS	.00	.00	.00	.00	.00	
10510020	620000		DEPT SUPS	48,891.94	54,935.00	55,706.72	60,275.00	60,275.00	
10510020	620000	20002	DEPT SUPS	.00	4,000.00	4,000.00	6,685.00	4,000.00	
10510020	620000	20005	DEPT SUPS	.00	.00	.00	2,000.00	.00	
10510020	620000	20012	DEPT SUPS	4,305.09	4,000.00	4,000.00	4,000.00	4,000.00	
10510020	620000	20026	DEPT SUPS	.00	3,000.00	3,000.00	25,000.00	3,000.00	
10510020	620050		ED SUPS	2,077.19	1,906.00	2,504.75	1,000.00	1,000.00	
10510020	620050	20002	EDUC SUPP	.00	300.00	300.00	300.00	300.00	
10510020	620050	20005	EDUC SUPP	.00	.00	.00	.00	.00	
10510020	620050	20012	EDUC SUPP	1,754.16	.00	.00	.00	.00	
10510020	620050	20026	EDUC SUPP	.00	500.00	500.00	500.00	500.00	
10510020	620200		SR GAMES	1,034.00	.00	.00	.00	.00	
10510020	621000		OFF SUPS	4,937.35	5,078.00	5,078.00	5,578.00	5,578.00	
10510020	621000	20002	OFF SUPS	.00	200.00	200.00	180.00	200.00	
10510020	621000	20005	OFF SUPS	.00	.00	.00	50.00	.00	
10510020	621000	20012	OFF SUPS	652.08	600.00	600.00	1,000.00	1,000.00	
10510020	621000	20026	OFF SUPS	.00	1,000.00	1,000.00	500.00	1,000.00	
10510020	629000		OTHER SUP	589.89	500.00	500.00	1,000.00	1,000.00	
10510020	629000	20002	OTHER SUP	.00	.00	.00	2,000.00	.00	
10510020	629000	20005	OTHER SUP	.00	.00	.00	800.00	.00	
10510020	629000	20012	OTHER SUP	.00	350.00	350.00	200.00	200.00	
10510020	629000	20026	OTHER SUP	.00	.00	.00	5,000.00	.00	
10510020	630000		CONT SVS	115,192.90	101,415.00	113,922.80	102,835.00	102,835.00	
10510020	630000	20002	CONT SVS	.00	3,500.00	3,500.00	4,500.00	3,500.00	
10510020	630000	20005	CONT SVS	.00	.00	.00	5,000.00	.00	
10510020	630000	20012	CONT SVS	18,830.84	10,000.00	10,715.00	14,000.00	14,000.00	
10510020	630000	20026	CONT SVS	.00	3,000.00	3,000.00	14,000.00	3,000.00	
10510020	635000		REC PRGS	14,347.86	15,000.00	15,000.00	18,000.00	18,000.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:				2007	2008	2008	2009	2009	COMMENT
RECREATION & PARKS ADMINISTRAT				ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	
10510020	635000	20002	REC PRGS	.00	.00	.00	.00	.00	
10510020	635000	20005	REC PRGS	.00	.00	.00	.00	.00	
10510020	635000	20012	REC PRGS	4,585.76	7,150.00	6,230.00	3,000.00	3,000.00	
10510020	635000	20026	REC PRGS	.00	.00	.00	.00	.00	
10510020	635001		REC PARTIC	1,456.00	729.00	729.00	80.00	80.00	
10510020	635001	20012	REC PARTIC	.00	.00	.00	.00	.00	
10510020	641000		BNDS/INS	.00	800.00	800.00	800.00	800.00	
10510020	641000	20002	BNDS/INS	.00	.00	.00	.00	.00	
10510020	641000	20005	BNDS/INS	.00	.00	.00	2,000.00	.00	
10510020	641000	20012	BNDS/INS	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	
10510020	641000	20026	BNDS/INS	.00	.00	.00	.00	.00	
10510020	650000		ELECTRICIT	13,099.85	14,000.00	14,000.00	15,000.00	15,000.00	
10510020	650000	20002	ELECTRICIT	.00	1,500.00	1,500.00	9,725.00	1,500.00	
10510020	650000	20005	ELECTRICIT	.00	.00	.00	150.00	.00	
10510020	650000	20012	ELECTRICIT	3,106.13	4,000.00	4,000.00	3,500.00	3,500.00	
10510020	650000	20026	ELECTRICIT	.00	1,500.00	1,500.00	45,895.00	1,500.00	
10510020	651000		WATER	441.36	500.00	500.00	500.00	500.00	
10510020	651000	20026	WATER	.00	500.00	500.00	2,000.00	500.00	
10510020	652000		NAT GAS	1,140.20	1,400.00	1,400.00	1,400.00	1,400.00	
10510020	652000	20012	NAT GAS	.00	.00	.00	.00	.00	
10510020	652000	20026	NAT GAS	.00	200.00	200.00	2,000.00	200.00	
10510020	652002		PROP GAS	.00	.00	.00	.00	.00	
10510020	652002	20012	PROP GAS	.00	.00	.00	.00	.00	
10510020	670000		UNIFORMS	2,451.95	2,000.00	2,000.00	3,200.00	3,200.00	
10510020	670000	20002	UNIFORMS	.00	.00	.00	500.00	.00	
10510020	670000	20005	UNIFORMS	.00	.00	.00	500.00	.00	
10510020	670000	20012	UNIFORMS	518.69	1,000.00	1,000.00	800.00	800.00	
10510020	670000	20026	UNIFORMS	.00	800.00	800.00	1,000.00	800.00	
10510020	682002		CR CARD CH	.00	3,000.00	2,750.00	3,000.00	3,000.00	
10510020	705000		RESALE	.00	.00	.00	.00	.00	
10510020	705000	20002	RESALE	.00	.00	.00	.00	.00	
10510020	705000	20005	RESALE	.00	.00	.00	.00	.00	
10510020	705000	20012	RESALE	.00	.00	.00	.00	.00	
10510020	705000	20026	RESALE	.00	1,000.00	1,000.00	.00	1,000.00	
10510020	740000		CAP \$250	8,166.00	3,000.00	5,407.73	4,000.00	4,000.00	
10510020	740000	20002	CAP \$250	.00	1,500.00	1,500.00	1,500.00	1,500.00	
10510020	740000	20005	CAP \$250	.00	.00	.00	1,500.00	.00	
10510020	740000	20012	CAP \$250	497.00	3,000.00	2,181.56	1,500.00	1,500.00	
10510020	740000	20026	CAP \$250	.00	2,000.00	2,000.00	600.00	2,000.00	
10510020	790004		LIT RIV OP	.00	.00	.00	.00	.00	
10510020	790022	20002	NEW FACS	.00	.00	.00	.00	35,610.00	
10510020	790022	20005	NEW FACS	.00	.00	.00	.00	22,840.00	
10510020	790022	20026	NEW FACS	.00	.00	.00	.00	112,320.00	
TOTAL OPERATIONS				443,148.14	500,590.00	520,296.39	676,376.00	676,496.00	
30 RECURRING CAPITAL									
10510030	800000		EQUIPMNT	1,892.18	1,414.00	1,414.00	13,000.00	13,000.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 109
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PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007	2008	2008	2009	2009	
RECREATION & PARKS ADMINISTRAT	ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	COMMENT
10510030 800000 20002 EQUIPMNT	.00	.00	.00	65,100.00	21,800.00	
10510030 800000 20005 EQUIPMNT	.00	.00	.00	25,000.00	200.00	
10510030 800000 20012 EQUIPMNT	9,983.80	.00	4,750.00	1,000.00	.00	
10510030 800000 20026 EQUIPMNT	.00	.00	.00	.00	.00	
10510030 800100 IT EQUIP	1,051.00	.00	.00	23,255.00	21,755.00	
10510030 800100 20002 IT EQUIP	.00	.00	.00	.00	.00	
10510030 800100 20005 IT EQUIP	.00	.00	.00	.00	.00	
10510030 800100 20012 IT EQUIP	.00	.00	818.44	.00	.00	
10510030 800100 20026 IT EQUIP	.00	.00	.00	.00	.00	
10510030 801000 FURNISH	582.00	.00	.00	1,500.00	1,500.00	
10510030 801000 20002 FURNISH	.00	.00	.00	.00	.00	
10510030 801000 20005 FURNISH	.00	.00	.00	.00	.00	
10510030 801000 20012 FURNISH	.00	.00	.00	.00	.00	
10510030 801000 20026 FURNISH	.00	.00	.00	.00	.00	
10510030 802000 VEHICLES	.00	.00	.00	60,000.00	36,000.00	
10510030 802000 20012 VEHICLES	.00	.00	.00	.00	.00	
10510030 803000 BLD IMPS	.00	.00	.00	18,000.00	.00	
10510030 803000 20002 BLD IMPS	.00	.00	.00	15,000.00	.00	
10510030 803000 20005 BLD IMPS	.00	.00	.00	.00	.00	
10510030 803000 20012 BLD IMPS	7,302.03	.00	.00	15,000.00	.00	
10510030 803000 20026 BLD IMPS	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL	20,811.01	1,414.00	6,982.44	236,855.00	94,255.00	
TOTAL RECREATION & PARKS ADM	1,605,230.09	1,715,039.00	1,771,755.83	2,351,778.00	2,096,742.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 112
bgnrypts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007	2008	2008	2009	2009	
ECONOMIC DEVELOPMENT COMM	ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	COMMENT

10 PERSONNEL SERVICES						
10600010 510000 PERM SALS	189,233.52	173,440.00	171,310.00	196,262.00	196,262.00	
10600010 510100 OT	.00	.00	3,200.00	.00	.00	
10600010 510102 HOLIDAY	.00	.00	.00	.00	.00	
10600010 510200 LONGEVITY	.00	.00	.00	.00	.00	
10600010 511000 TEMP	.00	2,500.00	9,100.00	2,500.00	938.00	
10600010 511001 TL TEMP	.00	.00	.00	.00	.00	
10600010 511002 SEASONAL	.00	.00	.00	.00	.00	
10600010 511003 ST INTERNS	.00	.00	.00	.00	.00	
10600010 520000 SOC SEC	11,400.18	11,356.00	11,356.00	12,323.00	12,323.00	
10600010 520001 MEDICARE	2,666.32	2,656.00	2,656.00	2,882.00	2,882.00	
10600010 520100 MED INS	21,888.95	22,278.00	22,278.00	24,443.00	24,443.00	
10600010 520101 INS PIL	.00	.00	.00	.00	.00	
10600010 520150 DENT INS	1,110.25	1,252.00	1,252.00	1,252.00	1,252.00	
10600010 520160 LIFE INS	515.94	597.00	597.00	446.00	446.00	
10600010 520200 RETIRE	9,234.56	8,835.00	8,835.00	9,597.00	9,597.00	
10600010 520305 CO 401(K)	2,550.00	2,600.00	2,857.00	2,860.00	2,860.00	
TOTAL PERSONNEL SERVICES	238,599.72	225,514.00	233,441.00	252,565.00	251,003.00	

20 OPERATIONS						
10600020 530000 TRAVEL	1,927.75	367.00	367.00	367.00	367.00	
10600020 530100 TRAINING	1,885.78	2,883.00	2,883.00	2,883.00	2,883.00	
10600020 530200 CERT&LICSN	3,442.63	3,750.00	3,750.00	3,750.00	3,750.00	
10600020 530500 MILEAGE	2,596.41	2,224.00	2,224.00	2,601.00	2,601.00	
10600020 530900 TRVL ADV	.00	.00	.00	.00	.00	
10600020 540000 TELEPHONE	2,695.78	3,000.00	3,000.00	3,000.00	3,000.00	
10600020 550000 POSTAGE	2,912.64	3,500.00	3,500.00	3,500.00	3,500.00	
10600020 560900 MOTOR POOL	123.20	250.00	250.00	250.00	250.00	
10600020 590000 DUPLICATIN	3,490.57	5,000.00	5,000.00	5,000.00	5,000.00	
10600020 591000 PRINTING	7,117.15	6,600.00	6,600.00	6,600.00	6,600.00	
10600020 600000 ADVERT	3,040.00	2,500.00	2,500.00	12,500.00	12,500.00	
10600020 610000 DUES	1,007.00	1,250.00	1,250.00	1,250.00	1,250.00	
10600020 611000 SUBS	299.00	656.00	656.00	656.00	656.00	
10600020 620000 DEPT SUPS	4,109.75	4,460.00	4,460.00	4,460.00	4,460.00	
10600020 621000 OFF SUPS	1,286.71	1,954.00	1,954.00	1,954.00	1,954.00	
10600020 630000 CONT SVS	10,000.00	12,000.00	12,000.00	24,000.00	24,000.00	
10600020 683000 ECON DEV	.00	2,500.00	2,500.00	2,500.00	2,500.00	
10600020 740000 CAP \$250	.00	.00	.00	.00	.00	
TOTAL OPERATIONS	45,934.37	52,894.00	52,894.00	75,271.00	75,271.00	

30 RECURRING CAPITAL						
10600030 800000 EQUIPMNT	.00	.00	.00	.00	.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 113
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
ECONOMIC DEVELOPMENT COMM						
-----	-----	-----	-----	-----	-----	-----
10600030 800100 IT EQUIP	.00	.00	.00	.00	.00	_____
10600030 801000 FURNISH	.00	.00	.00	.00	.00	_____
TOTAL RECURRING CAPITAL	.00	.00	.00	.00	.00	_____
TOTAL ECONOMIC DEVELOPMENT C	284,534.09	278,408.00	286,335.00	327,836.00	326,274.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 114
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	COMMENT
ARTS COMMISSION			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

10	PERSONNEL SERVICES							
10601010	510000	PERM SALS	39,085.02	37,522.00	39,125.00	39,034.00	39,034.00	
10601010	511000	TEMP	.00	.00	.00	.00	.00	
10601010	511001	TL TEMP	.00	.00	.00	.00	.00	
10601010	511002	SEASONAL	.00	.00	.00	.00	.00	
10601010	511003	ST INTERNS	.00	.00	.00	.00	.00	
10601010	520000	SOC SEC	2,171.28	2,423.00	2,423.00	2,420.00	2,420.00	
10601010	520001	MEDICARE	507.77	567.00	567.00	566.00	566.00	
10601010	520100	MED INS	7,161.45	7,222.00	7,222.00	7,924.00	7,924.00	
10601010	520150	DENT INS	280.60	313.00	313.00	313.00	313.00	
10601010	520160	LIFE INS	129.60	155.00	155.00	112.00	112.00	
10601010	520200	RETIRE	1,907.36	1,911.00	1,911.00	1,909.00	1,909.00	
10601010	520305	CO 401 (K)	650.00	650.00	703.00	715.00	715.00	
TOTAL PERSONNEL SERVICES			51,893.08	50,763.00	52,419.00	52,993.00	52,993.00	
20	OPERATIONS							
10601020	530000	TRAVEL	471.98	563.00	778.00	563.00	563.00	
10601020	530100	TRAINING	464.00	464.00	1,014.00	464.00	464.00	
10601020	530200	CERT&LICSN	.00	.00	.00	.00	.00	
10601020	530500	MILEAGE	1,442.31	1,218.00	1,218.00	1,268.00	1,268.00	
10601020	530900	TRVL ADV	.00	.00	.00	.00	.00	
10601020	540000	TELEPHONE	446.37	685.00	685.00	685.00	685.00	
10601020	550000	POSTAGE	825.96	3,000.00	2,235.00	3,000.00	3,000.00	
10601020	590000	DUPLICATIN	1,752.80	1,937.00	2,353.83	1,937.00	1,937.00	
10601020	591000	PRINTING	4,278.89	4,620.00	4,620.00	4,620.00	4,620.00	
10601020	600000	ADVERT	91.20	541.00	.00	541.00	541.00	
10601020	610000	DUES	200.00	325.00	325.00	325.00	325.00	
10601020	611000	SUBS	169.00	182.00	182.00	182.00	182.00	
10601020	620000	DEPT SUPS	1,046.10	1,020.00	1,020.00	1,020.00	1,020.00	
10601020	621000	OFF SUPS	145.76	397.00	24.24	397.00	397.00	
10601020	630000	CONT SVS	1,397.50	500.00	375.00	500.00	500.00	
10601020	683000	ARTS GRNT	37,854.67	22,942.00	36,076.00	36,095.00	20,370.00	
10601020	683001	LOCAL ARTS	27,072.90	23,000.00	24,531.72	26,750.00	26,750.00	
10601020	683004	PUB ARTS	.00	.00	32,200.00	.00	.00	
10601020	740000	CAP \$250	.00	.00	.00	.00	.00	
TOTAL OPERATIONS			77,659.44	61,394.00	107,637.79	78,347.00	62,622.00	
30	RECURRING CAPITAL							
10601030	800000	EQUIPMNT	.00	.00	.00	.00	.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 115
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
ARTS COMMISSION							
10601030 800100	IT EQUIP	.00	.00	.00	.00	.00	
10601030 801000	FURNISH	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		.00	.00	.00	.00	.00	
TOTAL ARTS COMMISSION		129,552.52	112,157.00	160,056.79	131,340.00	115,615.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 116
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	COMMENT
ENVIRON & RESOURCE CONSERV DEV			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

10	PERSONNEL SERVICES							

10610010	510000	PERM SALS	383,110.21	425,342.00	439,826.00	448,950.00	448,950.00	
10610010	510100	OT	.00	500.00	500.00	500.00	500.00	
10610010	510102	HOLIDAY	.00	.00	.00	.00	.00	
10610010	510200	LONGEVITY	4,305.57	4,937.00	4,937.00	5,947.00	5,947.00	
10610010	511000	TEMP	18,729.75	10,000.00	10,000.00	.00	.00	
10610010	511001	TL TEMP	.00	.00	.00	.00	.00	
10610010	511002	SEASONAL	.00	.00	.00	.00	.00	
10610010	511003	ST INTERNS	.00	.00	.00	10,000.00	3,750.00	
10610010	513000	BOARD	1,120.52	1,700.00	1,700.00	1,700.00	1,700.00	
10610010	520000	SOC SEC	23,721.71	25,133.00	25,133.00	28,855.00	28,855.00	
10610010	520001	MEDICARE	5,547.90	5,878.00	5,878.00	6,748.00	6,748.00	
10610010	520100	MED INS	51,183.96	51,615.00	51,615.00	61,972.00	61,972.00	
10610010	520150	DENT INS	1,964.20	2,191.00	2,191.00	2,504.00	2,504.00	
10610010	520160	LIFE INS	936.00	1,327.00	1,327.00	1,078.00	1,078.00	
10610010	520200	RETIRE	18,905.77	19,334.00	19,334.00	22,269.00	22,269.00	
10610010	520305	CO 401(K)	4,550.00	4,550.00	5,069.00	5,720.00	5,720.00	
TOTAL PERSONNEL SERVICES			514,075.59	552,507.00	567,510.00	596,243.00	589,993.00	
20	OPERATIONS							

10610020	530000	TRAVEL	268.94	1,550.00	1,550.00	1,700.00	1,700.00	
10610020	530100	TRAINING	1,697.00	1,700.00	1,700.00	1,850.00	1,850.00	
10610020	530200	CERT&LICSN	.00	.00	.00	.00	.00	
10610020	530500	MILEAGE	2,602.86	2,300.00	2,300.00	2,400.00	2,400.00	
10610020	530900	TRVL ADV	.00	.00	.00	.00	.00	
10610020	540000	TELEPHONE	4,853.13	5,600.00	5,600.00	5,600.00	5,600.00	
10610020	550000	POSTAGE	1,101.33	2,500.00	2,500.00	2,500.00	2,500.00	
10610020	560900	MOTOR POOL	2,663.57	7,200.00	7,200.00	6,500.00	6,500.00	
10610020	571000	EQUIP RPR	2,748.45	7,800.00	8,257.25	7,000.00	7,000.00	
10610020	590000	DUPLICATIN	2,292.87	3,200.00	3,200.00	3,200.00	3,200.00	
10610020	591000	PRINTING	2,750.00	8,000.00	8,000.00	8,000.00	8,000.00	
10610020	600000	ADVERT	.00	1,200.00	1,200.00	1,200.00	1,200.00	
10610020	610000	DUES	992.00	1,400.00	1,400.00	1,600.00	1,600.00	
10610020	611000	SUBS	764.00	635.00	635.00	750.00	750.00	
10610020	620000	DEPT SUPS	3,829.67	4,574.00	4,574.00	5,000.00	5,000.00	
10610020	621000	OFF SUPS	2,277.29	2,550.00	2,550.00	3,000.00	3,000.00	
10610020	625000	COMP SUPS	.00	500.00	500.00	500.00	500.00	
10610020	630000	CONT SVS	21,179.16	20,000.00	37,740.00	20,000.00	20,000.00	
10610020	671000	CLOTHING	.00	225.00	225.00	300.00	300.00	
10610020	683000	TR LAND	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	
10610020	705000	RESALE	.00	.00	.00	.00	.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 117
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
ENVIRON & RESOURCE CONSERV DEV						
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10610020 740000 CAP \$250	867.72	900.00	1,057.00	500.00	500.00	
TOTAL OPERATIONS	75,887.99	96,834.00	115,188.25	96,600.00	96,600.00	
30 RECURRING CAPITAL						
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10610030 800000 EQUIPMNT	6,491.00	5,300.00	5,709.00	6,500.00	6,500.00	
10610030 800100 IT EQUIP	.00	6,400.00	6,400.00	13,700.00	13,700.00	
10610030 801000 FURNISH	.00	.00	1,000.00	.00	.00	
10610030 802000 VEHICLES	.00	.00	.00	.00	.00	
10610030 803000 BLD IMPS	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL	6,491.00	11,700.00	13,109.00	20,200.00	20,200.00	
TOTAL ENVIRON & RESOURCE CON	596,454.58	661,041.00	695,807.25	713,043.00	706,793.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 118
bgnrypts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	COMMENT
CURRENT PLANNING			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

10	PERSONNEL SERVICES							
10620010	510000	PERM SALS	1,774,504.55	1,751,537.00	1,825,274.00	1,851,008.00	1,851,008.00	
10620010	510100	OT	2,484.03	5,000.00	5,000.00	5,000.00	5,000.00	
10620010	510102	HOLIDAY	.00	.00	.00	.00	.00	
10620010	510200	LONGEVITY	16,315.80	16,940.00	16,940.00	22,224.00	22,224.00	
10620010	511000	TEMP	9,822.00	18,000.00	18,000.00	5,000.00	1,875.00	
10620010	511001	TL TEMP	.00	.00	.00	.00	.00	
10620010	511002	SEASONAL	.00	.00	.00	.00	.00	
10620010	511003	ST INTERNS	.00	.00	.00	5,004.00	5,004.00	
10620010	513000	BOARD	.00	.00	.00	.00	.00	
10620010	520000	SOC SEC	107,625.07	115,447.00	115,447.00	117,070.00	117,070.00	
10620010	520001	MEDICARE	25,170.65	27,035.00	27,035.00	27,379.00	27,379.00	
10620010	520100	MED INS	218,105.35	217,247.00	217,247.00	246,735.00	246,735.00	
10620010	520101	INS PIL	.00	.00	.00	.00	.00	
10620010	520150	DENT INS	9,675.15	10,955.00	10,955.00	10,955.00	10,955.00	
10620010	520160	LIFE INS	5,539.84	6,446.00	6,446.00	4,554.00	4,554.00	
10620010	520200	RETIRE	87,513.07	90,292.00	90,292.00	91,846.00	91,846.00	
10620010	520305	CO 401(K)	22,375.00	22,750.00	25,222.00	25,025.00	25,025.00	
10620010	999999	OTHER	.00	.00	.00	.00	.00	
TOTAL PERSONNEL SERVICES			2,279,130.51	2,281,649.00	2,357,858.00	2,411,800.00	2,408,675.00	
20	OPERATIONS							
10620020	530000	TRAVEL	3,217.47	3,861.00	3,861.00	3,500.00	3,500.00	
10620020	530100	TRAINING	6,864.97	15,395.00	14,295.00	15,750.00	15,750.00	
10620020	530200	CERT&LICSN	6,780.12	10,605.00	10,605.00	10,000.00	10,000.00	
10620020	530500	MILEAGE	6,832.80	5,000.00	5,000.00	6,000.00	6,000.00	
10620020	530900	TRVL ADV	.00	.00	.00	.00	.00	
10620020	540000	TELEPHONE	24,659.22	26,000.00	26,000.00	25,000.00	25,000.00	
10620020	550000	POSTAGE	4,087.85	16,000.00	16,000.00	16,000.00	16,000.00	
10620020	560900	MOTOR POOL	51,021.64	50,000.00	50,000.00	52,000.00	52,000.00	
10620020	571000	EQUIP RPR	1,060.36	3,000.00	3,000.00	3,000.00	3,000.00	
10620020	581000	EQUIP RENT	.00	7,800.00	7,800.00	7,800.00	7,800.00	
10620020	590000	DUPLICATIN	8,311.90	11,378.00	11,378.00	12,000.00	12,000.00	
10620020	591000	PRINTING	1,627.28	3,000.00	3,000.00	5,000.00	5,000.00	
10620020	600000	ADVERT	13,457.71	15,500.00	15,500.00	15,500.00	15,500.00	
10620020	610000	DUES	4,000.00	4,640.00	4,640.00	4,950.00	4,950.00	
10620020	611000	SUBS	2,221.36	1,506.00	2,606.00	1,500.00	1,500.00	
10620020	620000	DEPT SUPS	4,418.83	5,279.00	5,279.00	5,200.00	5,200.00	
10620020	621000	OFF SUPS	15,141.11	12,050.00	12,050.00	15,000.00	15,000.00	
10620020	630000	CONT SVS	38,406.71	26,600.00	26,600.00	21,600.00	21,600.00	
10620020	671000	CLOTHING	1,040.80	975.00	975.00	1,000.00	1,000.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 119
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
CURRENT PLANNING							
10620020 705000	RESALE	.00	.00	.00	.00	.00	
10620020 740000	CAP \$250	2,011.32	3,000.00	3,757.80	3,000.00	3,000.00	
TOTAL OPERATIONS		195,161.45	221,589.00	222,346.80	223,800.00	223,800.00	
30	RECURRING CAPITAL						
10620030 800000	EQUIPMNT	.00	.00	.00	.00	.00	
10620030 800100	IT EQUIP	.00	.00	.00	4,975.00	4,975.00	
10620030 801000	FURNISH	1,650.84	.00	.00	.00	.00	
10620030 802000	VEHICLES	.00	.00	.00	52,000.00	52,000.00	
10620030 803000	BLD IMPS	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		1,650.84	.00	.00	56,975.00	56,975.00	
TOTAL CURRENT PLANNING		2,475,942.80	2,503,238.00	2,580,204.80	2,692,575.00	2,689,450.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 120
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT

10 PERSONNEL SERVICES						
10630010 510000 PERM SALS	209,338.40	200,070.00	208,613.00	208,134.00	208,134.00	
10630010 510100 OT	.00	.00	.00	.00	.00	
10630010 510102 HOLIDAY	.00	.00	.00	.00	.00	
10630010 510200 LONGEVITY	5,746.62	6,293.00	6,293.00	6,546.00	6,546.00	
10630010 511000 TEMP	.00	300.00	300.00	300.00	113.00	
10630010 511001 TL TEMP	.00	.00	.00	.00	.00	
10630010 511002 SEASONAL	.00	.00	.00	.00	.00	
10630010 511003 ST INTERNS	.00	.00	.00	.00	.00	
10630010 520000 SOC SEC	12,534.49	13,330.00	13,330.00	13,310.00	13,310.00	
10630010 520001 MEDICARE	2,931.36	3,117.00	3,117.00	3,117.00	3,117.00	
10630010 520100 MED INS	26,662.60	26,887.00	26,887.00	35,054.00	35,054.00	
10630010 520101 INS PIL	.00	.00	.00	.00	.00	
10630010 520150 DENT INS	1,122.40	1,252.00	1,252.00	1,252.00	1,252.00	
10630010 520160 LIFE INS	640.80	745.00	745.00	524.00	524.00	
10630010 520200 RETIRE	10,496.35	10,499.00	10,499.00	10,498.00	10,498.00	
10630010 520305 CO 401(K)	2,600.00	2,600.00	2,886.00	2,860.00	2,860.00	
TOTAL PERSONNEL SERVICES	272,073.02	265,093.00	273,922.00	281,595.00	281,408.00	

20 OPERATIONS						
10630020 530000 TRAVEL	400.00	400.00	400.00	400.00	400.00	
10630020 530100 TRAINING	650.00	650.00	650.00	650.00	650.00	
10630020 530200 CERT&LICSN	600.00	600.00	600.00	600.00	600.00	
10630020 530500 MILEAGE	300.00	300.00	300.00	300.00	300.00	
10630020 530900 TRVL ADV	.00	.00	.00	.00	.00	
10630020 540000 TELEPHONE	1,980.63	2,200.00	2,200.00	2,200.00	2,200.00	
10630020 550000 POSTAGE	208.37	500.00	500.00	500.00	500.00	
10630020 560900 MOTOR POOL	769.66	600.00	600.00	600.00	600.00	
10630020 571000 EQUIP RPR	200.00	200.00	200.00	200.00	200.00	
10630020 590000 DUPLICATIN	24.42	100.00	100.00	100.00	100.00	
10630020 591000 PRINTING	600.00	600.00	600.00	600.00	600.00	
10630020 610000 DUES	1,632.00	1,750.00	1,750.00	1,750.00	1,750.00	
10630020 611000 SUBS	24.00	24.00	24.00	24.00	24.00	
10630020 620000 DEPT SUPS	185.00	185.00	185.00	185.00	185.00	
10630020 621000 OFF SUPS	225.00	225.00	225.00	225.00	225.00	
10630020 629000 OTHER SUP	.00	.00	.00	.00	.00	
10630020 683000 RECOG PR	16.49	.00	.00	.00	.00	
10630020 683002 NC MATCH	4,404.50	4,000.00	6,338.00	4,000.00	4,000.00	
10630020 683003 USDA GRANT	.00	.00	2,570.00	.00	.00	
10630020 740000 CAP \$250	.00	.00	.00	.00	.00	
TOTAL OPERATIONS	12,220.07	12,334.00	17,242.00	12,334.00	12,334.00	

30 RECURRING CAPITAL						
10630030 800000 EQUIPMNT	.00	.00	.00	.00	.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 121
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
SOIL & WATER CONSERVATION						

TOTAL RECURRING CAPITAL	.00	.00	.00	.00	.00	
TOTAL SOIL & WATER CONSERVAT	284,293.09	277,427.00	291,164.00	293,929.00	293,742.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 123
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007	2008	2008	2009	2009	
COURTS	ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	COMMENT

10 PERSONNEL SERVICES						
10700010 514000 JURY	.00	9,000.00	9,000.00	.00	.00	
TOTAL PERSONNEL SERVICES	.00	9,000.00	9,000.00	.00	.00	
20 OPERATIONS						
10700020 530200 CERT&LICSN	.00	.00	.00	.00	.00	
10700020 550000 POSTAGE	.00	.00	.00	.00	.00	
10700020 571000 EQUIP RPR	.00	.00	.00	.00	.00	
10700020 580000 BLDG RENT	103,203.05	108,000.00	108,000.00	108,000.00	108,000.00	
10700020 590000 DUPLICATIN	.00	.00	.00	.00	.00	
10700020 621000 OFF SUPS	1,415.08	1,901.00	3,083.25	1,900.00	1,900.00	
10700020 630000 CONT SVS	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	
10700020 665000 BOARD PROV	18,009.00	26,000.00	25,250.00	26,000.00	26,000.00	
10700020 740000 CAP \$250	381.28	.00	.00	.00	.00	
TOTAL OPERATIONS	133,008.41	145,901.00	146,333.25	145,900.00	145,900.00	
30 RECURRING CAPITAL						
10700030 800000 EQUIPMNT	.00	.00	.00	.00	.00	
10700030 801000 FURNISH	4,855.15	15,000.00	15,000.00	.00	.00	
10700030 803000 BLD IMPS	.00	.00	.00	.00	.00	
10700030 803001 CC CAPITAL	.00	.00	.00	.00	.00	
10700030 803002 DC CAPITAL	2,561.65	.00	.00	.00	.00	
10700030 803003 DA CAPITAL	281.96	.00	.00	.00	.00	
10700030 803004 PD CAPITAL	442.00	.00	.00	.00	.00	
10700030 803005 SCJ CAP	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL	8,140.76	15,000.00	15,000.00	.00	.00	
TOTAL COURTS	141,149.17	169,901.00	170,333.25	145,900.00	145,900.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 124
bgnryrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:				2007	2008	2008	2009	2009	
SHERIFF - NON-JAIL OPERATIONS				ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	COMMENT

10	PERSONNEL SERVICES								
10710010	510000	PERM SALS	4,796,606.57	4,998,883.00	5,105,425.00	5,489,585.00	5,452,729.00		
10710010	510000	71032 PERM SALS	118,309.92	.00	.00	.00	.00		
10710010	510000	71035 PERM SALS	.00	34,220.00	34,220.00	.00	.00		
10710010	510100	OT	86,574.51	75,000.00	130,062.00	115,000.00	115,000.00		
10710010	510100	71032 OT	2,250.70	.00	.00	.00	.00		
10710010	510102	HOLIDAY	203,410.69	200,000.00	200,000.00	200,000.00	200,000.00		
10710010	510102	71032 HOLIDAY	1,986.16	.00	.00	.00	.00		
10710010	510200	LONGEVITY	51,876.73	59,539.00	59,539.00	69,515.00	69,515.00		
10710010	510200	71032 LONGEVITY	1,307.17	.00	.00	.00	.00		
10710010	511000	TEMP	263,667.41	140,000.00	140,000.00	225,000.00	125,000.00		
10710010	511001	TL TEMP	.00	.00	.00	.00	.00		
10710010	511002	SEASONAL	.00	.00	.00	.00	.00		
10710010	511003	ST INTERNS	.00	.00	.00	.00	.00		
10710010	512000	SEP ALLOW	165,662.42	150,000.00	150,000.00	150,000.00	150,000.00		
10710010	515000	CONT PERS	.00	.00	.00	.00	.00		
10710010	520000	SOC SEC	334,124.44	371,734.00	371,734.00	385,921.00	377,436.00		
10710010	520000	71032 SOC SEC	6,905.96	.00	.00	.00	.00		
10710010	520000	71035 SOC SEC	.00	2,122.00	2,122.00	.00	.00		
10710010	520001	MEDICARE	78,403.72	87,199.00	87,199.00	90,572.00	88,587.00		
10710010	520001	71032 MEDICARE	1,615.17	.00	.00	.00	.00		
10710010	520001	71035 MEDICARE	.00	496.00	496.00	.00	.00		
10710010	520100	MED INS	802,619.42	857,392.00	857,392.00	985,128.00	963,764.00		
10710010	520100	71032 MED INS	26,728.67	.00	.00	.00	.00		
10710010	520100	71035 MED INS	.00	4,868.00	4,868.00	.00	.00		
10710010	520101	INS PIL	187.50	.00	.00	.00	.00		
10710010	520150	DENT INS	33,657.68	41,942.00	41,942.00	44,759.00	43,507.00		
10710010	520150	71032 DENT INS	837.59	.00	.00	.00	.00		
10710010	520150	71035 DENT INS	.00	313.00	313.00	.00	.00		
10710010	520160	LIFE INS	15,512.89	19,887.00	19,887.00	15,105.00	14,727.00		
10710010	520160	71032 LIFE INS	372.65	.00	.00	.00	.00		
10710010	520160	71035 LIFE INS	.00	128.00	128.00	.00	.00		
10710010	520200	RETIRE	249,294.81	268,177.00	268,177.00	282,743.00	276,201.00		
10710010	520200	71032 RETIRE	5,970.97	.00	.00	.00	.00		
10710010	520200	71035 RETIRE	.00	1,636.00	1,636.00	.00	.00		
10710010	520300	LEO 401(K)	183,200.24	183,434.00	183,434.00	206,103.00	199,259.00		
10710010	520300	71032 LEO 401(K)	4,489.18	.00	.00	.00	.00		
10710010	520300	71035 LEO 401(K)	.00	1,711.00	1,711.00	.00	.00		
10710010	520305	CO 401(K)	30,067.39	33,150.00	40,107.00	36,465.00	36,465.00		
10710010	520305	71032 CO 401(K)	645.41	.00	.00	.00	.00		
10710010	520305	71035 CO 401(K)	.00	.00	.00	.00	.00		
TOTAL PERSONNEL SERVICES				7,466,285.97	7,531,831.00	7,700,392.00	8,295,896.00	8,112,190.00	
20	OPERATIONS								
10710020	530000	TRAVEL	38,162.69	27,920.00	33,481.60	27,920.00	27,920.00		

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 125
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:				2007	2008	2008	2009	2009	COMMENT
SHERIFF - NON-JAIL OPERATIONS				ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	
10710020	530000	71035	TRAVEL	.00	6,000.00	6,000.00	.00	.00	
10710020	530200		CERT&LICSN	.00	.00	.00	72,080.00	37,680.00	
10710020	530500		MILEAGE	.00	.00	.00	.00	.00	
10710020	530900		TRVL ADV	.00	.00	.00	.00	.00	
10710020	540000		TELEPHONE	50,900.55	34,557.00	34,557.00	53,700.00	50,635.00	
10710020	550000		POSTAGE	9,320.48	9,180.00	9,180.00	10,640.00	9,180.00	
10710020	560900		MOTOR POOL	417,784.08	514,800.00	514,800.00	660,540.00	562,800.00	
10710020	571000		EQUIP RPR	91,886.73	85,000.00	66,461.24	90,000.00	90,000.00	
10710020	580000		BLDG RENT	9,779.95	9,780.00	780.00	10,270.00	9,780.00	
10710020	590000		DUPLICATIN	5,151.05	9,278.00	9,278.00	9,742.00	9,278.00	
10710020	591000		PRINTING	8,302.27	2,500.00	2,500.00	10,000.00	2,500.00	
10710020	610000		DUES	2,051.94	1,785.00	1,785.00	3,000.00	1,785.00	
10710020	611000		SUBS	103.06	370.00	370.00	389.00	370.00	
10710020	620000		DEPT SUPS	22,372.49	21,284.00	20,284.00	27,348.00	23,284.00	
10710020	620050		ED SUPS	.00	.00	.00	.00	.00	
10710020	621000		OFF SUPS	10,953.86	7,505.00	8,834.65	11,000.00	7,505.00	
10710020	622000		MED SUPS	41,648.05	40,500.00	40,500.00	45,000.00	40,500.00	
10710020	623000		PHARM	4,802.24	.00	5,491.42	6,500.00	3,184.00	
10710020	623001		HEP B	.00	3,184.00	.00	15,343.00	.00	
10710020	628000		SPEC OPS	13,836.66	14,076.00	14,076.00	15,000.00	14,076.00	
10710020	629000		OTHER SUP	10,062.14	8,717.00	6,717.00	9,153.00	8,717.00	
10710020	629000	71035	OTHER SUP	.00	16,005.00	16,005.00	.00	.00	
10710020	630000		CONT SVS	135,867.80	150,000.00	187,605.00	189,000.00	150,000.00	
10710020	630000	71035	CONT SVS	.00	4,036.00	4,036.00	.00	.00	
10710020	631000		MED/DNT	.00	10,825.00	10,825.00	22,000.00	10,825.00	
10710020	631200		JAIL HLTH	12,080.70	16,652.00	6,876.51	17,720.00	16,652.00	
10710020	660000		INM PROVS	249,898.75	250,000.00	325,067.37	280,000.00	280,000.00	
10710020	660001		INM SUPS	31,254.46	26,530.00	26,530.00	28,000.00	26,530.00	
10710020	660002		INM RESL	56,809.43	48,500.00	67,622.92	60,504.00	48,500.00	
10710020	670000		UNIFORMS	50,425.57	33,207.00	37,321.00	45,000.00	35,607.00	
10710020	671000		CLOTHING	2,500.00	4,732.00	5,795.00	6,000.00	4,732.00	
10710020	705000		RESALE	543.39	552.00	552.00	570.00	552.00	
10710020	740000		CAP \$250	.00	.00	.00	.00	.00	
TOTAL OPERATIONS				1,276,498.34	1,357,475.00	1,463,331.71	1,726,419.00	1,472,592.00	
30	RECURRING CAPITAL								
10710030	800000		EQUIPMNT	27,507.48	.00	15,569.50	28,000.00	.00	
10710030	800000	71035	EQUIPMNT	.00	5,700.00	5,700.00	.00	.00	
10710030	800100		IT EQUIP	3,931.41	.00	17,000.00	29,000.00	14,000.00	
10710030	801000		FURNISH	.00	.00	.00	.00	.00	
10710030	802000		VEHICLES	.00	.00	.00	662,200.00	344,200.00	
10710030	802100		WEAPON	.00	.00	.00	5,000.00	2,000.00	
10710030	803000		BLD IMPS	.00	.00	.00	.00	.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 126
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
SHERIFF - NON-JAIL OPERATIONS						
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10710030 803100 JAIL IMPS	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL	31,438.89	5,700.00	38,269.50	724,200.00	360,200.00	
TOTAL SHERIFF - NON-JAIL OPE	8,774,223.20	8,895,006.00	9,201,993.21	10,746,515.00	9,944,982.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 127
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT

10 PERSONNEL SERVICES						
10710110 510000 PERM SALS	20,154.16	.00	2,685.00	.00	.00	
10710110 510000 71032 PERM SALS	.00	.00	.00	.00	.00	
10710110 510100 OT	1,261.43	.00	.00	.00	.00	
10710110 510102 HOLIDAY	347.22	.00	.00	.00	.00	
10710110 510200 LONGEVITY	.00	.00	.00	.00	.00	
10710110 520000 SOC SEC	1,349.26	.00	.00	.00	.00	
10710110 520000 71032 SOC SEC	.00	.00	.00	.00	.00	
10710110 520001 MEDICARE	315.55	.00	.00	.00	.00	
10710110 520100 MED INS	3,231.87	.00	.00	.00	.00	
10710110 520100 71032 MED INS	.00	.00	.00	.00	.00	
10710110 520150 DENT INS	179.35	.00	.00	.00	.00	
10710110 520150 71032 DENT INS	.00	.00	.00	.00	.00	
10710110 520160 LIFE INS	79.06	.00	.00	.00	.00	
10710110 520160 71032 LIFE INS	.00	.00	.00	.00	.00	
10710110 520200 RETIRE	1,049.16	.00	.00	.00	.00	
10710110 520200 71032 RETIRE	.00	.00	.00	.00	.00	
10710110 520300 LEO 401(K)	1,123.11	.00	.00	.00	.00	
10710110 520300 71032 LEO 401(K)	.00	.00	.00	.00	.00	
10710110 520305 CO 401(K)	200.00	.00	90.00	.00	.00	
TOTAL PERSONNEL SERVICES	29,290.17	.00	2,775.00	.00	.00	
TOTAL COPS IN SCHOOLS	29,290.17	.00	2,775.00	.00	.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 128
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	COMMENT
EMERG MANAGEMENT - CENTRAL ADM			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

10	PERSONNEL SERVICES							

10750010	510000	PERM SALS	114,902.83	195,054.00	203,129.00	272,257.00	207,047.00	
10750010	510100	OT	361.10	497.00	497.00	490.00	490.00	
10750010	510102	HOLIDAY	.00	.00	.00	.00	.00	
10750010	510200	LONGEVITY	.00	.00	.00	.00	.00	
10750010	511000	TEMP	.00	1,500.00	1,500.00	.00	.00	
10750010	511001	TL TEMP	.00	.00	.00	.00	.00	
10750010	511002	SEASONAL	.00	.00	.00	.00	.00	
10750010	511003	ST INTERNS	.00	.00	.00	4,800.00	4,800.00	
10750010	520000	SOC SEC	6,737.97	12,721.00	12,721.00	16,881.00	12,838.00	
10750010	520001	MEDICARE	1,575.90	2,975.00	2,975.00	4,024.00	3,079.00	
10750010	520100	MED INS	19,294.95	24,533.00	24,533.00	32,258.00	21,576.00	
10750010	520101	INS PIL	.00	.00	.00	300.00	300.00	
10750010	520150	DENT INS	682.85	1,252.00	1,252.00	1,878.00	1,252.00	
10750010	520160	LIFE INS	339.01	652.00	652.00	629.00	449.00	
10750010	520200	RETIRE	5,690.42	9,960.00	9,960.00	13,337.00	10,148.00	
10750010	520305	CO 401(K)	1,598.13	2,600.00	2,871.00	4,290.00	2,860.00	
TOTAL PERSONNEL SERVICES			151,183.16	251,744.00	260,090.00	351,144.00	264,839.00	
20	OPERATIONS							

10750020	530000	TRAVEL	1,601.58	2,500.00	2,500.00	.00	.00	
10750020	530200	CERT&LICSN	.00	250.00	250.00	10,650.00	9,650.00	
10750020	530500	MILEAGE	10.24	.00	.00	.00	.00	
10750020	530900	TRVL ADV	.00	.00	.00	.00	.00	
10750020	540000	TELEPHONE	3,029.49	3,000.00	3,000.00	4,075.00	3,163.00	
10750020	550000	POSTAGE	600.32	1,750.00	1,750.00	750.00	750.00	
10750020	560000	VEH MAINT	3,282.99	1,000.00	2,710.47	2,500.00	2,500.00	
10750020	560100	GAS & OIL	.00	2,000.00	2,000.00	2,400.00	2,400.00	
10750020	560900	MOTOR POOL	5,546.57	3,000.00	3,000.00	3,300.00	3,300.00	
10750020	570001	FAC CARE	464.55	500.00	500.00	500.00	500.00	
10750020	571000	EQUIP RPR	400.72	1,000.00	1,000.00	1,100.00	1,100.00	
10750020	580000	BLDG RENT	.00	.00	.00	.00	.00	
10750020	581000	EQUIP RENT	4,005.67	4,500.00	4,764.61	5,022.00	5,022.00	
10750020	590000	DUPLICATIN	137.65	402.00	402.00	442.00	442.00	
10750020	591000	PRINTING	20.00	350.00	350.00	385.00	385.00	
10750020	600000	ADVERT	100.00	.00	.00	.00	.00	
10750020	610000	DUES	220.00	500.00	500.00	850.00	730.00	
10750020	611000	SUBS	120.00	112.00	112.00	123.00	123.00	
10750020	620000	DEPT SUPS	601.07	750.00	750.00	750.00	750.00	
10750020	620050	ED SUPS	2,159.48	8,000.00	8,000.00	7,000.00	7,000.00	
10750020	621000	OFF SUPS	1,671.43	1,600.00	1,600.00	1,760.00	1,660.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 129
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
EMERG MANAGEMENT - CENTRAL ADM						
10750020 622000 MED SUPS	.00	.00	.00	.00	.00	
10750020 623001 HEP B	.00	.00	.00	.00	.00	
10750020 629000 OTHER SUP	3,161.54	5,000.00	5,000.00	5,000.00	5,000.00	
10750020 630000 CONT SVS	14,374.00	54,000.00	51,295.50	102,550.00	97,563.00	
10750020 670000 UNIFORMS	427.82	1,000.00	600.00	1,750.00	1,000.00	
10750020 710077 EMERG PREP	.00	.00	.00	.00	.00	
10750020 710078 WMD GRANT	.00	.00	.00	.00	.00	
10750020 710079 CERT GRANT	7,929.90	.00	.00	.00	.00	
10750020 710080 CORPS GRNT	.00	.00	.00	.00	.00	
10750020 740000 CAP \$250	.00	.00	.00	.00	.00	
TOTAL OPERATIONS	49,865.02	91,214.00	90,084.58	150,907.00	143,038.00	
30 RECURRING CAPITAL						
10750030 800000 EQUIPMNT	.00	.00	.00	46,000.00	11,000.00	
10750030 800100 IT EQUIP	.00	.00	.00	1,300.00	.00	
10750030 801000 FURNISH	.00	.00	.00	.00	.00	
10750030 802000 VEHICLES	.00	.00	.00	.00	.00	
10750030 803000 BLD IMPS	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL	.00	.00	.00	47,300.00	11,000.00	
TOTAL EMERG MANAGEMENT - CEN	201,048.18	342,958.00	350,174.58	549,351.00	418,877.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 130
bgnrypts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT

10 PERSONNEL SERVICES						
10750510 510000 PERM SALS	128,676.11	142,374.00	150,181.00	198,765.00	198,765.00	
10750510 510100 OT	3,138.09	.00	.00	.00	.00	
10750510 510102 HOLIDAY	.00	.00	.00	.00	.00	
10750510 510200 LONGEVITY	1,493.25	1,440.00	1,440.00	1,800.00	1,800.00	
10750510 511000 TEMP	350.00	10,000.00	10,000.00	.00	.00	
10750510 511001 TL TEMP	.00	.00	.00	.00	.00	
10750510 511002 SEASONAL	.00	.00	.00	.00	.00	
10750510 511003 ST INTERNS	.00	.00	.00	.00	.00	
10750510 520000 SOC SEC	7,932.30	9,904.00	9,904.00	12,435.00	12,435.00	
10750510 520001 MEDICARE	1,855.18	2,316.00	2,316.00	2,908.00	2,908.00	
10750510 520100 MED INS	18,285.09	22,020.00	22,020.00	28,028.00	28,028.00	
10750510 520150 DENT INS	707.00	939.00	939.00	1,252.00	1,252.00	
10750510 520160 LIFE INS	427.68	532.00	532.00	484.00	484.00	
10750510 520200 RETIRE	6,505.40	7,323.00	7,323.00	9,808.00	9,808.00	
10750510 520305 CO 401(K)	1,625.00	1,950.00	2,212.00	2,860.00	2,860.00	
TOTAL PERSONNEL SERVICES	170,995.10	198,798.00	206,867.00	258,340.00	258,340.00	

20 OPERATIONS						
10750520 530000 TRAVEL	.00	.00	.00	.00	.00	
10750520 530100 TRAINING	.00	.00	.00	.00	.00	
10750520 530200 CERT&LICSN	3,969.19	5,749.00	5,749.00	10,074.00	10,074.00	
10750520 530500 MILEAGE	.00	.00	.00	.00	.00	
10750520 530900 TRVL ADV	.00	.00	.00	.00	.00	
10750520 540000 TELEPHONE	3,810.50	2,814.00	2,814.00	9,164.00	7,663.00	
10750520 550000 POSTAGE	.00	.00	.00	.00	.00	
10750520 560000 VEH MAINT	2,481.61	3,000.00	3,000.00	5,000.00	4,000.00	
10750520 560900 MOTOR POOL	8,868.17	9,000.00	9,000.00	14,000.00	12,000.00	
10750520 571000 EQUIP RPR	1,539.61	2,000.00	2,174.50	2,250.00	1,250.00	
10750520 580000 BLDG RENT	.00	.00	.00	.00	.00	
10750520 581000 EQUIP RENT	.00	.00	.00	.00	.00	
10750520 590000 DUPLICATIN	14.23	150.00	150.00	150.00	150.00	
10750520 591000 PRINTING	.00	500.00	500.00	750.00	750.00	
10750520 610000 DUES	277.00	280.00	280.00	636.00	636.00	
10750520 611000 SUBS	30.00	825.00	825.00	945.00	945.00	
10750520 620000 DEPT SUPS	1,372.36	1,800.00	1,800.00	2,300.00	1,300.00	
10750520 620050 ED SUPS	1,501.10	1,500.00	1,558.80	1,500.00	1,000.00	
10750520 621000 OFF SUPS	437.24	400.00	400.00	550.00	550.00	
10750520 622000 MED SUPS	.00	.00	.00	.00	.00	
10750520 625000 COMP SUPS	1,175.00	1,200.00	1,200.00	1,200.00	1,200.00	
10750520 629000 OTHER SUP	.00	.00	.00	.00	.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 131
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:		2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
FIRE MARSHAL							
10750520 630000	CONT SVS	.00	.00	.00	.00	.00	
10750520 670000	UNIFORMS	3,189.22	4,000.00	2,466.32	7,000.00	5,000.00	
10750520 710075	HAZ MAT	14,657.94	14,800.00	24,460.00	14,800.00	10,000.00	
10750520 740000	CAP \$250	190.00	.00	.00	.00	.00	
10750520 790000	COM 4 WOM	.00	.00	.00	.00	.00	
TOTAL OPERATIONS		43,513.17	48,018.00	56,377.62	70,319.00	56,518.00	
30	RECURRING CAPITAL						
10750530 800000	EQUIPMNT	.00	.00	.00	40,175.00	29,675.00	
10750530 800100	IT EQUIP	.00	.00	.00	21,965.00	21,965.00	
10750530 801000	FURNISH	.00	.00	.00	1,195.00	1,195.00	
10750530 802000	VEHICLES	.00	.00	.00	48,935.00	48,935.00	
10750530 803000	BLD IMPS	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		.00	.00	.00	112,270.00	101,770.00	
TOTAL FIRE MARSHAL		214,508.27	246,816.00	263,244.62	440,929.00	416,628.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 132
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	COMMENT
PUBLIC SAFETY COMMUNICATIONS			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

10	PERSONNEL SERVICES		-----					
10755010	510000	PERM SALS	1,020,170.74	1,099,929.00	1,149,061.00	1,270,242.00	1,205,114.00	_____
10755010	510100	OT	106,156.28	25,000.00	25,000.00	103,732.00	103,732.00	_____
10755010	510102	HOLIDAY	44,016.98	64,601.00	64,601.00	66,900.00	66,900.00	_____
10755010	510200	LONGEVITY	17,531.77	19,229.00	19,229.00	21,335.00	21,335.00	_____
10755010	511000	TEMP	36,509.12	20,000.00	20,000.00	21,137.00	7,926.00	_____
10755010	511001	TL TEMP	.00	.00	.00	.00	.00	_____
10755010	511002	SEASONAL	.00	.00	.00	.00	.00	_____
10755010	511003	ST INTERNS	.00	.00	.00	.00	.00	_____
10755010	520000	SOC SEC	73,778.66	89,827.00	89,827.00	91,967.00	87,929.00	_____
10755010	520001	MEDICARE	17,254.46	1,008.00	1,008.00	21,509.00	20,565.00	_____
10755010	520100	MED INS	154,829.58	174,773.00	174,773.00	199,669.00	188,987.00	_____
10755010	520101	INS PIL	.00	.00	.00	.00	.00	_____
10755010	520150	DENT INS	6,695.18	9,077.00	9,077.00	9,703.00	9,077.00	_____
10755010	520160	LIFE INS	3,306.10	4,574.00	4,574.00	3,406.00	3,226.00	_____
10755010	520200	RETIRE	57,960.63	68,640.00	68,640.00	71,502.00	68,318.00	_____
10755010	520305	CO 401(K)	15,450.30	18,850.00	20,502.00	22,165.00	20,735.00	_____
TOTAL PERSONNEL SERVICES			1,553,659.80	1,595,508.00	1,646,292.00	1,903,267.00	1,803,844.00	_____
20	OPERATIONS		-----					
10755020	530000	TRAVEL	37.83	.00	.00	.00	.00	_____
10755020	530100	TRAINING	4,584.68	6,988.00	5,323.00	6,500.00	6,500.00	_____
10755020	530200	CERT&LICSN	4,153.04	5,012.00	6,677.00	6,000.00	6,000.00	_____
10755020	530500	MILEAGE	.00	.00	.00	.00	.00	_____
10755020	530900	TRVL ADV	.00	.00	.00	.00	.00	_____
10755020	540000	TELEPHONE	70,273.30	78,500.00	78,500.00	85,144.00	80,000.00	_____
10755020	550000	POSTAGE	.00	.00	.00	.00	.00	_____
10755020	560000	VEH MAINT	9.60	.00	.00	.00	.00	_____
10755020	560100	GAS & OIL	.00	.00	.00	.00	.00	_____
10755020	560900	MOTOR POOL	348.67	1,000.00	1,000.00	2,500.00	2,500.00	_____
10755020	570000	BLDG RPR	.00	.00	.00	.00	.00	_____
10755020	571000	EQUIP RPR	7,906.46	10,000.00	10,000.00	60,000.00	58,000.00	_____
10755020	580000	BLDG RENT	.00	.00	.00	.00	.00	_____
10755020	581000	EQUIP RENT	3,750.00	8,900.00	7,550.00	8,900.00	8,900.00	_____
10755020	590000	DUPLICATIN	129.12	924.00	924.00	624.00	494.00	_____
10755020	591000	PRINTING	.00	500.00	500.00	250.00	250.00	_____
10755020	600000	ADVERT	.00	.00	.00	.00	.00	_____
10755020	610000	DUES	1,890.49	2,500.00	2,500.00	3,970.00	3,800.00	_____
10755020	611000	SUBS	.00	.00	.00	.00	.00	_____
10755020	620000	DEPT SUPS	722.92	829.00	829.00	1,600.00	1,000.00	_____
10755020	620050	ED SUPS	5,031.43	4,000.00	4,499.90	3,000.00	3,000.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 133
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
PUBLIC SAFETY COMMUNICATIONS						
10755020 621000 OFF SUPS	2,856.71	2,140.00	3,640.00	2,800.00	2,800.00	
10755020 622000 MED SUPS	.00	.00	.00	.00	.00	
10755020 629000 OTHER SUP	6.41	.00	.00	.00	.00	
10755020 630000 CONT SVS	1,080.00	400.00	400.00	2,930.00	2,930.00	
10755020 670000 UNIFORMS	3,476.52	4,125.00	2,853.00	4,200.00	4,200.00	
10755020 740000 CAP \$250	461.62	2,000.00	2,000.00	1,000.00	.00	
10755020 790000 COM 4 WOM	.00	.00	.00	.00	.00	
TOTAL OPERATIONS	106,718.80	127,818.00	127,195.90	189,418.00	180,374.00	
30 RECURRING CAPITAL						
10755030 800000 EQUIPMNT	.00	.00	5,125.00	16,580.00	16,580.00	
10755030 800100 IT EQUIP	.00	.00	.00	28,589.00	17,000.00	
10755030 801000 FURNISH	.00	.00	.00	.00	.00	
10755030 803000 BLD IMPS	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL	.00	.00	5,125.00	45,169.00	33,580.00	
TOTAL PUBLIC SAFETY COMMUNIC	1,660,378.60	1,723,326.00	1,778,612.90	2,137,854.00	2,017,798.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 134
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	
EMERGENCY MEDICAL SERVICES			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	COMMENT

10	PERSONNEL SERVICES		-----					
10757510	510000	PERM SALS	1,000,101.39	1,033,404.00	1,078,550.00	1,182,756.00	1,182,756.00	
10757510	510000	71030 PERM SALS	698,170.42	710,952.00	742,765.00	849,342.00	849,342.00	
10757510	510100	OT	338,827.69	133,679.00	133,679.00	198,615.00	198,615.00	
10757510	510100	71030 OT	127,655.49	54,886.00	54,886.00	86,547.00	86,547.00	
10757510	510102	HOLIDAY	55,748.83	65,713.00	65,713.00	66,993.00	66,993.00	
10757510	510102	71030 HOLIDAY	39,178.59	55,811.00	55,811.00	46,168.00	46,168.00	
10757510	510200	LONGEVITY	7,365.74	8,859.00	8,859.00	4,803.00	4,803.00	
10757510	510200	71030 LONGEVITY	1,030.64	1,484.00	1,484.00	1,544.00	1,544.00	
10757510	511000	TEMP	72,391.03	47,328.00	47,328.00	88,589.00	33,221.00	
10757510	511000	71030 TEMP	232,418.21	174,107.00	174,107.00	89,600.00	33,600.00	
10757510	511001	TL TEMP	.00	.00	.00	.00	.00	
10757510	511001	71030 TL TEMP	.00	.00	.00	.00	.00	
10757510	511002	SEASONAL	.00	.00	.00	.00	.00	
10757510	511002	71030 SEASONAL	.00	.00	.00	.00	.00	
10757510	511003	ST INTERNS	.00	.00	.00	2,322.00	2,322.00	
10757510	511003	71030 ST INTERNS	.00	.00	.00	2,322.00	2,322.00	
10757510	520000	SOC SEC	89,592.36	86,785.00	86,785.00	95,733.00	95,733.00	
10757510	520000	71030 SOC SEC	67,400.48	69,611.00	69,611.00	66,682.00	66,682.00	
10757510	520001	MEDICARE	21,010.47	20,296.00	20,296.00	22,389.00	22,389.00	
10757510	520001	71030 MEDICARE	15,762.95	16,280.00	16,280.00	15,595.00	15,595.00	
10757510	520100	MED INS	140,016.69	158,070.00	158,070.00	174,142.00	174,142.00	
10757510	520100	71030 MED INS	137,807.75	139,431.00	139,431.00	173,304.00	173,304.00	
10757510	520101	INS PIL	.00	.00	.00	.00	.00	
10757510	520150	DENT INS	6,096.95	8,138.00	8,138.00	8,451.00	8,451.00	
10757510	520150	71030 DENT INS	6,332.25	7,825.00	7,825.00	9,077.00	9,077.00	
10757510	520160	LIFE INS	3,199.62	4,438.00	4,438.00	3,254.00	3,254.00	
10757510	520160	71030 LIFE INS	2,430.70	2,933.00	2,933.00	2,428.00	2,428.00	
10757510	520200	RETIRE	67,724.67	66,133.00	66,133.00	71,060.00	71,060.00	
10757510	520200	71030 RETIRE	42,166.85	41,700.00	41,700.00	48,098.00	48,098.00	
10757510	520305	CO 401(K)	14,187.36	16,900.00	18,413.00	19,305.00	19,305.00	
10757510	520305	71030 CO 401(K)	15,515.40	16,250.00	17,316.00	20,735.00	20,735.00	
TOTAL PERSONNEL SERVICES			3,202,132.53	2,941,013.00	3,020,551.00	3,349,854.00	3,238,486.00	

20	OPERATIONS		-----					
10757520	530000	TRAVEL	-53.22	1,500.00	1,500.00	.00	.00	
10757520	530100	TRAINING	6,437.22	6,000.00	6,000.00	7,205.00	7,205.00	
10757520	530100	71030 TRAINING	787.92	1,000.00	1,000.00	3,425.00	3,425.00	
10757520	530200	CERT&LICSN	5,315.86	6,600.00	3,659.56	3,000.00	3,000.00	
10757520	530500	MILEAGE	.00	.00	.00	.00	.00	
10757520	530900	TRVL ADV	.00	.00	.00	.00	.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 135
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	COMMENT
EMERGENCY MEDICAL SERVICES			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	
10757520	540000	TELEPHONE	15,581.01	15,000.00	15,000.00	16,500.00	14,000.00	
10757520	540000	71030 TELEPHONE	8,466.00	7,409.00	7,409.00	8,150.00	3,150.00	
10757520	550000	POSTAGE	.00	.00	.00	.00	.00	
10757520	560000	VEH MAINT	43,533.93	35,000.00	35,000.00	38,500.00	36,000.00	
10757520	560000	71030 VEH MAINT	57,845.14	30,000.00	30,000.00	33,000.00	25,000.00	
10757520	560100	GAS & OIL	26,931.76	39,500.00	39,500.00	47,400.00	47,400.00	
10757520	560100	71030 GAS & OIL	10,344.96	32,000.00	32,000.00	38,400.00	38,400.00	
10757520	560900	MOTOR POOL	43,775.63	.00	.00	.00	.00	
10757520	570000	BLDG RPR	998.00	1,000.00	1,000.00	40,000.00	1,000.00	
10757520	571000	EQUIP RPR	24,320.66	41,000.00	41,000.00	45,100.00	40,100.00	
10757520	580000	BLDG RENT	.00	.00	.00	.00	.00	
10757520	581000	EQUIP RENT	.00	.00	.00	.00	.00	
10757520	581000	71030 EQUIP RENT	25,272.50	25,200.00	25,200.00	25,200.00	20,200.00	
10757520	590000	DUPLICATIN	353.91	787.00	787.00	787.00	787.00	
10757520	591000	PRINTING	4,088.25	5,000.00	5,199.60	5,000.00	2,500.00	
10757520	610000	DUES	692.00	1,598.00	1,598.00	1,453.00	1,453.00	
10757520	610000	71030 DUES	.00	.00	.00	80.00	80.00	
10757520	611000	SUBS	.00	.00	.00	.00	.00	
10757520	620000	DEPT SUPS	518.83	.00	.00	.00	.00	
10757520	620000	71030 DEPT SUPS	.00	.00	.00	1,000.00	1,000.00	
10757520	620050	ED SUPS	4,160.75	7,500.00	7,500.00	8,250.00	5,000.00	
10757520	621000	OFF SUPS	1,479.77	800.00	800.00	860.00	860.00	
10757520	622000	MED SUPS	150,125.61	150,000.00	155,966.14	187,159.00	157,351.00	
10757520	622100	BLDBRN SUP	2,155.23	2,000.00	3,100.00	5,910.00	5,910.00	
10757520	623001	HEP B	124.64	500.00	500.00	500.00	500.00	
10757520	629000	OTHER SUP	1,494.87	2,000.00	2,000.00	2,200.00	2,200.00	
10757520	629000	71030 OTHER SUP	4,569.17	6,000.00	6,000.00	6,000.00	3,000.00	
10757520	630000	CONT SVS	42,335.00	44,000.00	47,500.00	51,400.00	46,400.00	
10757520	630000	71030 CONT SVS	.00	.00	.00	7,500.00	7,500.00	
10757520	641000	BNDS/INS	3,850.00	3,850.00	3,850.00	4,235.00	4,235.00	
10757520	650000	71030 ELECTRICIT	24,150.00	25,200.00	25,200.00	27,720.00	23,005.00	
10757520	670000	UNIFORMS	15,093.52	8,250.00	13,811.75	11,000.00	11,000.00	
10757520	670000	71030 UNIFORMS	10,099.96	8,250.00	13,516.58	13,000.00	13,000.00	
10757520	710076	RES SVS	6,553.41	7,500.00	7,500.00	7,500.00	2,500.00	
10757520	740000	CAP \$250	.00	2,000.00	500.00	500.00	500.00	
TOTAL OPERATIONS			541,402.29	516,444.00	533,597.63	647,934.00	527,661.00	
30	RECURRING CAPITAL							
10757530	800000	EQUIPMNT	.00	.00	1,500.00	115,122.00	29,798.00	
10757530	800000	71030 EQUIPMNT	.00	.00	.00	.00	.00	
10757530	800100	IT EQUIP	.00	.00	.00	2,432.00	2,432.00	
10757530	800100	71030 IT EQUIP	1,831.01	.00	.00	.00	.00	
10757530	800198	71030 SOFTWARE	.00	.00	.00	.00	.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 136
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
EMERGENCY MEDICAL SERVICES						
-----	-----	-----	-----	-----	-----	-----
10757530 801000 FURNISH	.00	.00	.00	.00	.00	_____
10757530 801000 71030 FURNISH	.00	.00	.00	.00	.00	_____
10757530 802000 VEHICLES	.00	.00	.00	293,610.00	146,805.00	_____
10757530 802000 71030 VEHICLES	.00	.00	.00	.00	.00	_____
10757530 802100 WEAPONS	.00	.00	.00	.00	.00	_____
TOTAL RECURRING CAPITAL	1,831.01	.00	1,500.00	411,164.00	179,035.00	_____
TOTAL EMERGENCY MEDICAL SERV	3,745,365.83	3,457,457.00	3,555,648.63	4,408,952.00	3,945,182.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 1
bgnryrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT

7551 E 911						

09 TRANSFERS FROM						

35755109 690000 OVRHEAD	36,000.00	53,559.00	53,559.00	19,556.00	19,556.00	
35755109 910010 TR TO GF	.00	.00	.00	.00	.00	
35755109 910019 TR2OTHRFND	338,290.00	.00	.00	.00	.00	
TOTAL TRANSFERS FROM	374,290.00	53,559.00	53,559.00	19,556.00	19,556.00	

10 PERSONNEL SERVICES						

35755110 510000 PERM SALS	58,049.94	69,660.00	69,660.00	146,527.00	146,527.00	
35755110 510000 71031 PERM SALS	41,345.09	51,425.00	51,425.00	.00	.00	
35755110 510100 OT	86.45	2,500.00	2,500.00	5,000.00	5,000.00	
35755110 510100 71031 OT	726.88	1,125.00	1,125.00	.00	.00	
35755110 510102 HOLIDAY	.00	.00	.00	.00	.00	
35755110 510200 LONGEVITY	1,886.63	2,264.00	2,264.00	4,927.00	4,927.00	
35755110 510200 71031 LONGEVITY	617.10	771.00	771.00	.00	.00	
35755110 511000 TEMP	.00	.00	.00	.00	.00	
35755110 511001 TL TEMP	.00	.00	.00	.00	.00	
35755110 511001 71031 TL TEMP	.00	.00	.00	.00	.00	
35755110 511002 SEASONAL	.00	.00	.00	.00	.00	
35755110 511002 71031 SEASONAL	.00	.00	.00	.00	.00	
35755110 511003 ST INTERNS	.00	.00	.00	.00	.00	
35755110 511003 71031 ST INTERNS	.00	.00	.00	.00	.00	
35755110 520000 SOC SEC	3,721.51	4,614.00	4,614.00	9,700.00	9,700.00	
35755110 520000 71031 SOC SEC	2,317.09	3,306.00	3,306.00	.00	.00	
35755110 520001 MEDICARE	868.59	1,079.00	1,079.00	2,269.00	2,269.00	
35755110 520001 71031 MEDICARE	543.55	773.00	773.00	.00	.00	
35755110 520100 MED INS	4,826.98	4,868.00	4,868.00	17,133.00	17,133.00	
35755110 520100 71031 MED INS	9,827.49	9,930.00	9,930.00	.00	.00	
35755110 520150 DENT INS	280.60	313.00	313.00	939.00	939.00	
35755110 520150 71031 DENT INS	280.02	313.00	313.00	.00	.00	
35755110 520160 LIFE INS	172.80	198.00	198.00	376.00	376.00	
35755110 520160 71031 LIFE INS	122.16	198.00	198.00	.00	.00	
35755110 520200 RETIRE	2,923.67	3,639.00	3,639.00	7,651.00	7,651.00	
35755110 520200 71031 RETIRE	2,088.84	2,607.00	2,607.00	.00	.00	
35755110 520305 CO 401(K)	650.00	650.00	650.00	2,145.00	2,145.00	
35755110 520305 71031 CO 401(K)	648.81	650.00	650.00	.00	.00	
TOTAL PERSONNEL SERVICES	131,984.20	160,883.00	160,883.00	196,667.00	196,667.00	

20 OPERATIONS						

35755120 530000 TRAVEL	92.00	.00	.00	.00	.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
EMERGENCY TELEPHONE FUND						
35755120 530000 71031 TRAVEL	.00	.00	.00	.00	.00	
35755120 530100 TRAINING	2,117.82	5,000.00	5,000.00	46,000.00	46,000.00	
35755120 530100 71031 TRAINING	.00	.00	.00	.00	.00	
35755120 540000 TELEPHONE	300,446.27	124,684.00	199,842.87	300,000.00	300,000.00	
35755120 540000 71031 TELEPHONE	8,667.66	118,400.00	118,400.00	.00	.00	
35755120 560900 71031 MOTOR POOL	.00	.00	.00	.00	.00	
35755120 571000 EQUIP RPR	7,500.00	16,500.00	18,000.00	20,000.00	20,000.00	
35755120 571000 71031 EQUIP RPR	17,732.45	17,000.00	17,000.00	.00	.00	
35755120 590000 DUPLICATIN	.00	.00	.00	.00	.00	
35755120 590000 71031 DUPLICATIN	.00	.00	.00	.00	.00	
35755120 610000 71031 DUES	.00	.00	.00	.00	.00	
35755120 620000 DEPT SUPS	368.50	2,000.00	2,000.00	2,000.00	2,000.00	
35755120 620000 71031 DEPT SUPS	.00	.00	.00	.00	.00	
35755120 621000 71031 OFF SUPS	.00	.00	.00	.00	.00	
35755120 630000 CONT SVS	16,976.34	20,000.00	20,000.00	50,000.00	50,000.00	
35755120 630000 71031 CONT SVS	28,581.50	3,000.00	70,092.00	.00	.00	
35755120 630010 WIRELESS	.00	.00	.00	.00	.00	
35755120 630010 71031 WIRELESS	.00	.00	.00	.00	.00	
35755120 740000 71031 CAP \$250	.00	.00	.00	.00	.00	
TOTAL OPERATIONS	382,482.54	306,584.00	450,334.87	418,000.00	418,000.00	
30 RECURRING CAPITAL						
35755130 800000 EQUIP	3,292.50	5,000.00	5,000.00	.00	.00	
35755130 800000 71031 EQUIPMNT	.00	.00	.00	.00	.00	
35755130 800100 IT EQUIP	1,692.81	100,000.00	100,000.00	84,000.00	84,000.00	
35755130 800100 71031 IT EQUIP	39,971.50	100,000.00	104,294.30	.00	.00	
35755130 801000 FURNISH	.00	.00	.00	.00	.00	
35755130 801000 71031 FURNISH	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL	44,956.81	205,000.00	209,294.30	84,000.00	84,000.00	
TOTAL E 911	933,713.55	726,026.00	874,071.17	718,223.00	718,223.00	
TOTAL EMERGENCY TELEPHONE FU	933,713.55	726,026.00	874,071.17	718,223.00	718,223.00	
GRAND TOTAL	933,713.55	726,026.00	874,071.17	718,223.00	718,223.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	COMMENT
VISITORS	BUREAU	FUND	ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

6005	VISITORS BUREAU							

10	PERSONNEL SERVICES							

37600510	510000	PERM SALS	258,871.85	264,793.00	263,793.00	273,103.00	273,103.00	_____
37600510	510100	OT	56.67	.00	.00	.00	.00	_____
37600510	510102	HOLIDAY	.00	.00	.00	.00	.00	_____
37600510	510200	LONGEVITY	884.07	661.00	661.00	2,028.00	2,028.00	_____
37600510	511000	TEMP	8,789.33	6,000.00	7,000.00	3,000.00	3,000.00	_____
37600510	511001	TL TEMP	.00	.00	.00	.00	.00	_____
37600510	511002	SEASONAL	.00	.00	.00	.00	.00	_____
37600510	511003	ST INTERNS	.00	.00	.00	.00	.00	_____
37600510	520000	SOC SEC	16,429.63	16,830.00	16,830.00	17,244.00	17,244.00	_____
37600510	520001	MEDICARE	3,842.22	3,936.00	3,936.00	4,033.00	4,033.00	_____
37600510	520100	MED INS	29,673.79	31,560.00	31,560.00	33,155.00	33,155.00	_____
37600510	520150	DENT INS	1,586.40	1,878.00	1,878.00	1,878.00	1,878.00	_____
37600510	520160	LIFE INS	797.04	958.00	958.00	683.00	683.00	_____
37600510	520200	RETIRE	12,675.97	12,981.00	12,981.00	13,454.00	13,454.00	_____
37600510	520305	CO 401(K)	3,700.00	3,900.00	3,900.00	4,290.00	4,290.00	_____
TOTAL PERSONNEL SERVICES			337,306.97	343,497.00	343,497.00	352,868.00	352,868.00	_____
20	OPERATIONS							

37600520	530000	TRAVEL	7,289.85	8,900.00	9,400.00	9,300.00	9,300.00	_____
37600520	530100	TRAINING	.00	.00	.00	.00	.00	_____
37600520	530500	MILEAGE	4,637.65	5,000.00	5,000.00	7,600.00	7,600.00	_____
37600520	540000	TELEPHONE	6,251.94	10,900.00	10,900.00	6,900.00	6,900.00	_____
37600520	550000	POSTAGE	8,334.96	8,400.00	8,400.00	5,000.00	5,000.00	_____
37600520	550100	FREIGHT	2,391.67	2,400.00	2,400.00	4,900.00	4,900.00	_____
37600520	570000	BLDG RPR	.00	2,000.00	2,000.00	.00	.00	_____
37600520	571000	EQUIP RPR	177.10	250.00	250.00	.00	.00	_____
37600520	580000	BLDG RENT	48,763.44	48,824.00	48,824.00	48,000.00	48,000.00	_____
37600520	590000	DUPLICATIN	486.28	500.00	500.00	500.00	500.00	_____
37600520	591000	PRINTING	3,323.64	2,500.00	2,500.00	2,500.00	2,500.00	_____
37600520	600000	ADVERT	86,916.75	102,000.00	118,905.00	257,286.00	257,286.00	_____
37600520	610000	DUES	4,827.60	7,622.00	8,847.00	9,220.00	9,220.00	_____
37600520	611000	SUBS	1,367.50	1,480.00	1,480.00	4,565.00	4,565.00	_____
37600520	620000	DEPT SUPS	3,789.65	4,200.00	5,200.00	16,000.00	16,000.00	_____
37600520	620050	ED SUP	1,183.44	1,275.00	1,275.00	1,275.00	1,275.00	_____
37600520	621000	OFF SUPS	2,359.65	2,000.00	3,500.00	2,000.00	2,000.00	_____
37600520	630000	CONT SVS	9,817.50	210,400.00	185,775.00	13,000.00	13,000.00	_____
37600520	634000	LEGAL SVS	.00	.00	.00	.00	.00	_____
37600520	641000	BNDS/INS	.00	.00	.00	.00	.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007	2008	2008	2009	2009	
VISITORS BUREAU FUND	ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	COMMENT
37600520 650000 ELECTRICIT	5,279.77	6,720.00	6,720.00	6,600.00	6,600.00	
37600520 682002 CR CARD CH	.00	.00	.00	500.00	500.00	
37600520 685000 STRAT ALLI	37,414.58	13,500.00	14,407.83	22,000.00	22,000.00	
37600520 685001 COLLAT	.00	.00	.00	.00	.00	
37600520 685002 PROMO	34,874.79	14,800.00	17,550.00	30,731.00	30,731.00	
37600520 685003 TRADE SHOW	5,101.54	8,215.00	9,215.00	13,500.00	13,500.00	
37600520 685004 SALES	10,153.40	11,100.00	9,292.17	10,200.00	10,200.00	
37600520 685005 MRK RESE	902.50	1,000.00	1,000.00	15,000.00	15,000.00	
37600520 685006 PUBLICAT	93,425.25	93,450.00	94,128.00	88,700.00	88,700.00	
37600520 740000 CAP \$250	.00	.00	.00	.00	.00	
37600520 892020 RELOCATION	.00	.00	.00	.00	.00	
TOTAL OPERATIONS	379,070.45	567,436.00	567,469.00	575,277.00	575,277.00	
30 RECURRING CAPITAL						
37600530 800000 EQUIPMNT	.00	500.00	2,100.00	33,000.00	33,000.00	
37600530 800100 IT EQUIP	195.00	.00	195.00	2,500.00	2,500.00	
37600530 801000 FURNISH	10,981.72	5,000.00	7,410.00	3,300.00	3,300.00	
TOTAL RECURRING CAPITAL	11,176.72	5,500.00	9,705.00	38,800.00	38,800.00	
90 TRANSFERS TO OTHER FUNDS						
37600509 690000 OVRHEAD	31,766.00	42,430.00	42,430.00	47,055.00	47,055.00	
37600509 910010 TR TO GF	.00	.00	.00	.00	.00	
TOTAL TRANSFERS TO OTHER FUN	31,766.00	42,430.00	42,430.00	47,055.00	47,055.00	
TOTAL VISITORS BUREAU	759,320.14	958,863.00	963,101.00	1,014,000.00	1,014,000.00	
TOTAL VISITORS BUREAU FUND	759,320.14	958,863.00	963,101.00	1,014,000.00	1,014,000.00	
GRAND TOTAL	759,320.14	958,863.00	963,101.00	1,014,000.00	1,014,000.00	

** END OF REPORT - GENERATED BY PAUL LAUGHTON **

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 1
bgnrypts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT

3500 LANDFILL ADMINISTRATION						

09 TRANSFERS FROM						

50350009 910050 CONT EQ RS	.00	7,816.00	7,816.00	7,683.00	7,683.00	
TOTAL TRANSFERS FROM	.00	7,816.00	7,816.00	7,683.00	7,683.00	

10 PERSONNEL SERVICES						

50350010 510000 PERM SALS	339,771.02	339,418.00	339,418.00	353,098.00	353,098.00	
50350010 510100 OT	644.67	1,787.00	1,787.00	1,635.00	1,635.00	
50350010 510102 HOLIDAY	.00	.00	.00	.00	.00	
50350010 510200 LONGEVITY	5,388.67	5,389.00	5,389.00	7,365.00	7,365.00	
50350010 511000 TEMP	6,646.50	13,075.00	13,075.00	13,538.00	13,538.00	
50350010 511001 TL TEMP	.00	.00	.00	.00	.00	
50350010 511002 SEASONAL	.00	.00	.00	.00	.00	
50350010 511003 ST INTERNS	.00	.00	.00	.00	.00	
50350010 520000 SOC SEC	21,316.85	21,988.00	21,988.00	22,658.00	22,658.00	
50350010 520001 MEDICARE	4,985.45	5,215.00	5,215.00	5,447.00	5,447.00	
50350010 520100 MED INS	51,792.56	54,065.00	54,065.00	74,265.00	74,265.00	
50350010 520150 DENT INS	1,683.60	1,878.00	1,878.00	1,878.00	1,878.00	
50350010 520160 LIFE INS	903.60	1,070.00	1,070.00	766.00	766.00	
50350010 520200 RETIRE	16,875.45	16,948.00	16,948.00	17,707.00	17,707.00	
50350010 520305 CO 401 (K)	3,900.00	3,900.00	3,900.00	4,290.00	4,290.00	
TOTAL PERSONNEL SERVICES	453,908.37	464,733.00	464,733.00	502,647.00	502,647.00	

20 OPERATIONS						

50350020 530000 TRAVEL	.00	.00	.00	.00	.00	
50350020 530100 TRAINING	8,593.83	10,739.00	10,739.00	11,691.00	11,691.00	
50350020 530500 MILEAGE	14.69	300.00	300.00	300.00	300.00	
50350020 540000 TELEPHONE	26,294.01	28,600.00	28,600.00	31,500.00	31,500.00	
50350020 550000 POSTAGE	20,724.45	25,300.00	38,940.00	36,300.00	36,300.00	
50350020 560000 VEH MAINT	.00	.00	.00	.00	.00	
50350020 560900 MOTOR POOL	.00	.00	.00	.00	.00	
50350020 570000 BLDG RPR	161.00	750.00	1,750.00	1,550.00	1,550.00	
50350020 571000 EQUIP RPR	.00	.00	.00	.00	.00	
50350020 571050 COMP RPR	.00	.00	.00	.00	.00	
50350020 581000 EQUIP RENT	3,595.73	4,000.00	3,380.00	4,360.00	4,360.00	
50350020 590000 DUPLICATIN	733.16	900.00	900.00	500.00	500.00	
50350020 591000 PRINTING	11,566.75	19,900.00	25,840.00	17,240.00	17,240.00	
50350020 600000 ADVERT	59,623.47	59,250.00	58,443.20	82,479.00	82,479.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 2
bgnrypts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
SOLID WASTE FUND						
50350020 610000 DUES	1,298.00	2,161.00	2,161.00	2,241.00	2,241.00	
50350020 611000 SUBS	1,241.50	1,511.00	1,511.00	1,500.00	1,500.00	
50350020 620000 DEPT SUPS	14,092.39	10,700.00	12,367.70	28,965.00	28,965.00	
50350020 621000 OFF SUPS	1,739.68	3,200.00	7,200.00	2,700.00	2,700.00	
50350020 630000 CONT SVS	201,546.20	7,565.00	76,195.63	71,265.00	71,265.00	
50350020 630003 MISC SVS	15,223.76	12,995.00	14,395.08	53,215.00	36,710.00	
50350020 641000 BNDS/INS	44,573.00	49,030.00	49,030.00	53,933.00	53,933.00	
50350020 641005 WKRS COMP	17,178.00	20,785.00	20,785.00	22,863.00	22,863.00	
50350020 650000 ELECTRICIT	23,340.03	26,080.00	26,080.00	25,500.00	25,500.00	
50350020 651000 WATER	.00	500.00	500.00	.00	.00	
50350020 652000 NAT GAS	.00	.00	.00	.00	.00	
50350020 652001 FUEL OIL	.00	.00	.00	.00	.00	
50350020 652002 PROP GAS	.00	.00	.00	.00	.00	
50350020 670000 UNIFORMS	.00	.00	.00	.00	.00	
50350020 690000 CHRGES	293,359.00	365,403.00	365,403.00	401,631.00	401,631.00	
50350020 700100 DEBT PMTS	.00	175,280.00	175,280.00	175,280.00	175,280.00	
50350020 700150 COMP ABSNC	.00	.00	.00	.00	.00	
50350020 740000 CAP \$250	.00	.00	.00	.00	.00	
50350020 790022 NEW FACS	.00	.00	.00	.00	16,505.00	
50350020 806000 CHG BY GEN	.00	.00	.00	.00	.00	
TOTAL OPERATIONS	744,898.65	824,949.00	919,800.61	1,025,013.00	1,025,013.00	
30 RECURRING CAPITAL						
50350030 780000 STRT IMPS	200,887.05	.00	50,887.05	195,000.00	195,000.00	
50350030 800000 EQUIPMNT	.00	106,400.00	105,400.00	120,390.00	120,390.00	
50350030 800100 IT EQUIP	1,367.45	3,450.00	3,743.45	.00	.00	
50350030 801000 FURNISH	943.77	60,600.00	61,543.77	63,630.00	63,630.00	
50350030 802000 VEHICLES	.00	.00	.00	.00	.00	
50350030 803000 BLD IMPS	.00	.00	.00	45,000.00	45,000.00	
TOTAL RECURRING CAPITAL	203,198.27	170,450.00	221,574.27	424,020.00	424,020.00	
90 TRANSFERS TO OTHER FUNDS						
50350090 910050 CONT EQ RS	.00	.00	.00	.00	.00	
TOTAL TRANSFERS TO OTHER FUN	.00	.00	.00	.00	.00	
TOTAL LANDFILL ADMINISTRATIO	1,402,005.29	1,467,948.00	1,613,923.88	1,959,363.00	1,959,363.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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bgnrypts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT

3510 LANDFILL OPERATIONS						

09 TRANSFERS FROM						

50351009 910050 CONT EQ RS	.00	672,546.00	672,546.00	734,831.00	734,831.00	
TOTAL TRANSFERS FROM	.00	672,546.00	672,546.00	734,831.00	734,831.00	

10 PERSONNEL SERVICES						

50351010 510000 PERM SALS	786,145.63	875,074.00	875,074.00	978,522.00	978,522.00	
50351010 510100 OT	8,858.67	9,000.00	9,000.00	8,000.00	8,000.00	
50351010 510102 HOLIDAY	2,934.63	5,400.00	5,400.00	2,780.00	2,780.00	
50351010 510200 LONGEVITY	9,797.81	10,687.00	10,687.00	14,088.00	14,088.00	
50351010 511000 TEMP	93,516.97	79,464.00	79,464.00	113,987.00	113,987.00	
50351010 511001 TL TEMP	.00	.00	.00	.00	.00	
50351010 511002 SEASONAL	.00	.00	.00	.00	.00	
50351010 511003 ST INTERNS	.00	.00	.00	.00	.00	
50351010 520000 SOC SEC	54,783.81	60,737.00	60,737.00	69,420.00	69,420.00	
50351010 520001 MEDICARE	12,812.06	14,205.00	14,205.00	16,235.00	16,235.00	
50351010 520100 MED INS	111,319.95	110,679.00	110,679.00	129,591.00	129,591.00	
50351010 520101 INS PIL	.00	.00	.00	.00	.00	
50351010 520150 DENT INS	5,040.90	6,260.00	6,260.00	6,886.00	6,886.00	
50351010 520160 LIFE INS	2,410.08	3,256.00	3,256.00	2,521.00	2,521.00	
50351010 520200 RETIRE	39,666.96	44,018.00	44,018.00	49,179.00	49,179.00	
50351010 520305 CO 401(K)	11,750.00	13,000.00	13,000.00	15,730.00	15,730.00	
50351010 999999 OTHER	.00	.00	.00	.00	.00	
TOTAL PERSONNEL SERVICES	1,139,037.47	1,231,780.00	1,231,780.00	1,406,939.00	1,406,939.00	

20 OPERATIONS						

50351020 530000 TRAVEL	.00	.00	.00	.00	.00	
50351020 530100 TRAINING	11,164.24	17,600.00	17,600.00	28,200.00	28,200.00	
50351020 530500 MILEAGE	.00	.00	.00	.00	.00	
50351020 540000 TELEPHONE	.00	.00	.00	.00	.00	
50351020 550000 POSTAGE	.00	.00	.00	.00	.00	
50351020 560000 VEH REPAIR	16,055.60	21,400.00	21,894.74	27,250.00	27,250.00	
50351020 560900 MOTOR POOL	.00	.00	.00	.00	.00	
50351020 570000 BLDG RPR	5,693.18	8,000.00	9,000.00	8,000.00	8,000.00	
50351020 570001 FAC CARE	.00	.00	.00	.00	.00	
50351020 571000 EQUIP RPR	120,751.57	169,350.00	185,102.32	159,500.00	159,500.00	
50351020 571050 COMP RPR	.00	.00	.00	.00	.00	
50351020 581000 EQUIP RENT	6,411.12	7,150.00	8,934.92	7,150.00	7,150.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007	2008	2008	2009	2009	
SOLID WASTE FUND	ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	COMMENT
50351020 590000	27.00	200.00	200.00	200.00	200.00	
50351020 591000	180.00	550.00	1,383.00	2,205.00	2,205.00	
50351020 600000	.00	.00	.00	.00	.00	
50351020 610000	2,281.00	3,403.00	2,570.00	4,179.00	4,179.00	
50351020 611000	.00	.00	.00	.00	.00	
50351020 620000	109,452.34	110,670.00	165,775.25	115,526.00	115,526.00	
50351020 621000	.00	.00	.00	.00	.00	
50351020 621050	198,500.00	220,151.00	237,254.70	358,595.00	358,595.00	
50351020 630000	640,530.80	320,000.00	782,957.17	362,700.00	362,700.00	
50351020 630003	311,495.06	309,110.00	324,818.25	359,620.00	359,620.00	
50351020 641000	.00	.00	.00	.00	.00	
50351020 641005	.00	.00	.00	.00	.00	
50351020 650000	.00	.00	.00	.00	.00	
50351020 651000	9,791.44	8,000.00	12,957.36	8,000.00	8,000.00	
50351020 652000	.00	.00	.00	.00	.00	
50351020 652001	.00	.00	.00	.00	.00	
50351020 652002	5,500.00	5,500.00	7,899.60	5,500.00	5,500.00	
50351020 670000	15,000.00	15,000.00	17,550.03	16,100.00	16,100.00	
50351020 682004	.00	.00	.00	150,700.00	150,700.00	
50351020 690000	.00	.00	.00	.00	.00	
50351020 700100	517,273.50	591,817.00	591,817.00	489,763.00	489,763.00	
50351020 700101	48,847.74	.00	.00	.00	.00	
TOTAL OPERATIONS	2,018,954.59	1,807,901.00	2,387,714.34	2,103,188.00	2,103,188.00	
30 RECURRING CAPITAL						
50351030 720023	.00	.00	.00	.00	.00	
50351030 780000	78,018.00	300,000.00	347,489.10	7,750.00	7,750.00	
50351030 780002	.00	.00	.00	.00	.00	
50351030 800000	631,349.71	3,000.00	3,000.00	196,561.00	196,561.00	
50351030 800100	.00	2,000.00	2,000.00	3,300.00	3,300.00	
50351030 801000	.00	1,000.00	1,000.00	475.00	475.00	
50351030 802000	22,626.00	.00	.00	50,514.00	50,514.00	
50351030 803000	.00	.00	.00	.00	.00	
50351030 850000	140,260.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL	872,253.71	306,000.00	353,489.10	258,600.00	258,600.00	
90 TRANSFERS TO OTHER FUNDS						
50351090 910050	.00	.00	.00	.00	.00	
TOTAL TRANSFERS TO OTHER FUN	.00	.00	.00	.00	.00	
TOTAL LANDFILL OPERATIONS	4,030,245.77	4,018,227.00	4,645,529.44	4,503,558.00	4,503,558.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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bgnrypts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT

3520 RECYCLING OPERATIONS						

09 TRANSFERS FROM						

50352009 910050 CONT EQ RS	.00	350,512.00	350,512.00	330,892.00	330,892.00	
TOTAL TRANSFERS FROM	.00	350,512.00	350,512.00	330,892.00	330,892.00	

10 PERSONNEL SERVICES						

50352010 510000 PERM SALS	526,833.97	567,244.00	567,244.00	584,451.00	584,451.00	
50352010 510100 OT	33,843.55	35,000.00	35,000.00	35,000.00	35,000.00	
50352010 510102 HOLIDAY	6,891.00	12,000.00	12,000.00	12,000.00	12,000.00	
50352010 510200 LONGEVITY	582.20	582.00	582.00	947.00	947.00	
50352010 511000 TEMP	25,110.25	15,015.00	15,015.00	18,500.00	18,500.00	
50352010 511001 TL TEMP	.00	.00	.00	.00	.00	
50352010 511002 SEASONAL	.00	.00	.00	.00	.00	
50352010 511003 ST INTERNS	.00	.00	.00	.00	.00	
50352010 520000 SOC SEC	36,173.19	39,050.00	39,050.00	40,356.00	40,356.00	
50352010 520001 MEDICARE	8,459.57	9,133.00	9,133.00	9,438.00	9,438.00	
50352010 520100 MED INS	100,391.71	105,652.00	105,652.00	112,974.00	112,974.00	
50352010 520150 DENT INS	4,227.80	5,321.00	5,321.00	5,321.00	5,321.00	
50352010 520160 LIFE INS	1,720.50	2,224.00	2,224.00	1,566.00	1,566.00	
50352010 520200 RETIRE	28,376.58	30,065.00	30,065.00	30,924.00	30,924.00	
50352010 520305 CO 401(K)	10,425.00	11,050.00	11,050.00	12,155.00	12,155.00	
50352010 530000 TRAVEL	.00	.00	.00	.00	.00	
TOTAL PERSONNEL SERVICES	783,035.32	832,336.00	832,336.00	863,632.00	863,632.00	

20 OPERATIONS						

50352020 530000 TRAVEL	.00	.00	.00	.00	.00	
50352020 530100 TRAINING	3,535.35	6,325.00	6,325.00	6,325.00	6,325.00	
50352020 530500 MILEAGE	.00	.00	.00	.00	.00	
50352020 540000 TELEPHONE	.00	.00	.00	.00	.00	
50352020 550000 POSTAGE	140.63	.00	.00	.00	.00	
50352020 560000 VEH REPAIR	69,933.66	101,750.00	111,925.11	108,825.00	108,825.00	
50352020 560900 MOTOR POOL	.00	.00	.00	.00	.00	
50352020 570000 BLDG RPR	1,316.62	7,450.00	7,450.00	8,500.00	8,500.00	
50352020 570001 FAC CARE	.00	.00	.00	.00	.00	
50352020 571000 EQUIP RPR	28,152.21	31,500.00	34,305.00	32,000.00	32,000.00	
50352020 580000 BLDG RENT	.00	3,623.00	.00	.00	.00	
50352020 581000 EQUIP RENT	3,280.00	.00	3,623.00	27,151.00	27,151.00	
50352020 590000 DUPLICATIN	.00	.00	.00	.00	.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2007	2008	2008	2009	2009	COMMENT
SOLID WASTE FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	
50352020	591000	PRINTING	5,406.89	.00	.00	.00	.00	
50352020	600000	ADVERT	20,874.20	.00	1,875.00	.00	.00	
50352020	610000	DUES	675.00	681.00	681.00	705.00	705.00	
50352020	611000	SUBS	.00	.00	.00	.00	.00	
50352020	620000	DEPT SUPS	77,963.74	102,250.00	105,916.20	107,598.00	107,598.00	
50352020	621000	OFF SUPS	.00	.00	.00	.00	.00	
50352020	621050	VEHCL SUPP	129,999.32	134,160.00	167,009.92	222,846.00	222,846.00	
50352020	630000	CONT SVS	45,006.25	55,000.00	55,000.00	55,000.00	55,000.00	
50352020	630003	MISC SVS	1,218,815.99	1,290,000.00	1,405,410.48	1,357,855.00	1,357,855.00	
50352020	641005	WKRS COMP	.00	.00	.00	.00	.00	
50352020	650000	ELECTRICIT	.00	.00	.00	.00	.00	
50352020	651000	WATER	.00	.00	.00	.00	.00	
50352020	652000	NAT GAS	.00	.00	.00	.00	.00	
50352020	652001	FUEL OIL	.00	.00	.00	.00	.00	
50352020	652002	PROP GAS	500.00	6,500.00	7,000.00	6,000.00	6,000.00	
50352020	670000	UNIFORMS	13,500.00	12,750.00	12,750.00	13,725.00	13,725.00	
50352020	690000	IND COSTS	.00	.00	.00	.00	.00	
50352020	700100	DEBT PMTS	160,193.58	303,851.00	303,851.00	247,998.00	247,998.00	
50352020	700101	DEBT INT	17,150.54	.00	.00	.00	.00	
50352020	740000	CAP \$250	.00	.00	.00	.00	.00	
50352020	804000	DEPREC	1,796.85	.00	.00	.00	.00	
50352020	805000	POST CLOSE	.00	.00	.00	.00	.00	
TOTAL OPERATIONS			1,798,240.83	2,055,840.00	2,223,121.71	2,194,528.00	2,194,528.00	
30 RECURRING CAPITAL								
50352030	720023	MISC	.00	.00	.00	.00	.00	
50352030	780000	LAND IMPS	50,572.00	55,000.00	55,000.00	.00	.00	
50352030	800000	EQUIPMNT	237,051.00	52,500.00	55,817.00	159,000.00	159,000.00	
50352030	800100	IT EQUIP	.00	.00	.00	.00	.00	
50352030	801000	FURNISH	.00	.00	.00	.00	.00	
50352030	802000	VEHICLES	2,797.00	153,516.00	153,516.00	444,813.00	444,813.00	
50352030	803000	BLD IMPS	7,500.00	.00	7,500.00	27,000.00	27,000.00	
50352030	850000	LAND/FEES	.00	.00	.00	25,000.00	25,000.00	
TOTAL RECURRING CAPITAL			297,920.00	261,016.00	271,833.00	655,813.00	655,813.00	
90 TRANSFERS TO OTHER FUNDS								
50352090	910050	CONT EQ RS	.00	.00	.00	.00	.00	
TOTAL TRANSFERS TO OTHER FUN			.00	.00	.00	.00	.00	
TOTAL RECYCLING OPERATIONS			2,879,196.15	3,499,704.00	3,677,802.71	4,044,865.00	4,044,865.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT

3530 SANITATION OPERATIONS						

09 TRANSFERS FROM						

50353009 910050 CONT EQ RS	.00	.00	.00	80,381.00	.00	
TOTAL TRANSFERS FROM	.00	.00	.00	80,381.00	.00	

10 PERSONNEL SERVICES						

50353010 510000 PERM SALS	.00	541,655.00	541,655.00	563,630.00	563,630.00	
50353010 510100 OT	744.02	16,692.00	16,692.00	16,702.00	16,702.00	
50353010 510102 HOLIDAY	.00	6,000.00	6,000.00	6,000.00	6,000.00	
50353010 510200 LONGEVITY	.00	8,814.00	8,814.00	11,545.00	11,545.00	
50353010 511000 TEMP	.00	112,576.00	112,576.00	112,584.00	112,584.00	
50353010 511001 TL TEMP	.00	.00	.00	.00	.00	
50353010 511002 SEASONAL	.00	.00	.00	.00	.00	
50353010 511003 ST INTERNS	.00	.00	.00	.00	.00	
50353010 520000 SOC SEC	46.13	42,516.00	42,516.00	44,049.00	44,049.00	
50353010 520001 MEDICARE	10.79	9,943.00	9,943.00	10,302.00	10,302.00	
50353010 520100 MED INS	.00	101,690.00	101,690.00	107,517.00	107,517.00	
50353010 520101 INS PIL	.00	.00	.00	.00	.00	
50353010 520150 DENT INS	.00	5,008.00	5,008.00	5,008.00	5,008.00	
50353010 520160 LIFE INS	.00	2,144.00	2,144.00	1,550.00	1,550.00	
50353010 520200 RETIRE	36.31	28,028.00	28,028.00	29,236.00	29,236.00	
50353010 520305 CO 401(K)	.00	10,400.00	10,400.00	11,440.00	11,440.00	
TOTAL PERSONNEL SERVICES	837.25	885,466.00	885,466.00	919,563.00	919,563.00	

20 OPERATIONS						

50353020 530000 TRAVEL	.00	.00	.00	.00	.00	
50353020 530100 TRAINING	.00	6,000.00	6,335.00	6,900.00	6,900.00	
50353020 530500 MILEAGE	.00	800.00	800.00	840.00	840.00	
50353020 530900 TRVL ADV	.00	.00	.00	.00	.00	
50353020 540000 TELEPHONE	.00	10,978.00	10,978.00	15,234.00	15,234.00	
50353020 550000 POSTAGE	.00	1,500.00	1,500.00	1,000.00	1,000.00	
50353020 560000 VEH MAINT	680.00	76,915.00	87,073.08	76,915.00	76,915.00	
50353020 560100 GAS & OIL	.00	.00	.00	.00	.00	
50353020 560101 DIESEL	.00	.00	.00	.00	.00	
50353020 560300 TIRES	.00	.00	3,700.36	.00	.00	
50353020 560900 MOTOR POOL	.00	.00	747.00	.00	.00	
50353020 570000 BLDG RPR	.00	13,530.00	15,650.70	12,000.00	12,000.00	
50353020 571000 EQUIP RPR	.00	6,500.00	6,500.00	6,500.00	6,500.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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bgnrypts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
SOLID WASTE FUND						
50353020 571050 COMP RPR	.00	.00	.00	.00	.00	
50353020 580000 BLDG RENT	.00	.00	.00	.00	.00	
50353020 581000 EQUIP RENT	.00	7,400.00	11,296.60	6,470.00	6,470.00	
50353020 591000 PRINTING	.00	912.00	1,941.36	912.00	912.00	
50353020 600000 ADVERT	.00	.00	.00	.00	.00	
50353020 610000 DUES	.00	306.00	306.00	497.00	497.00	
50353020 611000 SUBS	.00	.00	.00	.00	.00	
50353020 620000 DEPT SUPS	.00	35,790.00	51,412.04	52,400.00	52,400.00	
50353020 620050 ED SUPS	.00	.00	.00	.00	.00	
50353020 621000 OFF SUPS	.00	1,000.00	1,000.00	1,000.00	1,000.00	
50353020 621050 VEHCL SUPP	.00	132,216.00	131,210.00	161,362.00	161,362.00	
50353020 629000 OTHER SUP	.00	.00	.00	.00	.00	
50353020 630000 CONT SVS	.00	20,000.00	20,000.00	38,000.00	38,000.00	
50353020 630003 MISC SVS	.00	72,330.00	101,557.00	72,470.00	72,470.00	
50353020 650000 ELECTRICIT	.00	13,182.00	13,182.00	13,841.00	13,841.00	
50353020 670000 UNIFORMS	.00	12,000.00	12,000.00	13,680.00	13,680.00	
50353020 682000 LDFL FEES	.00	730,222.00	691,422.00	760,080.00	760,080.00	
50353020 690001 CHRGR BY EF	.00	136,621.00	136,621.00	172,065.00	172,065.00	
50353020 700100 DEBT PMTS	.00	45,076.00	45,076.00	123,604.00	123,604.00	
50353020 740000 CAP \$250	.00	.00	.00	.00	.00	
TOTAL OPERATIONS	680.00	1,323,278.00	1,350,308.14	1,535,770.00	1,535,770.00	
30 RECURRING CAPITAL						
50353030 800000 EQUIPMNT	.00	.00	1,500.00	18,940.00	18,940.00	
50353030 800100 IT EQUIP	.00	.00	1,781.00	.00	.00	
50353030 801000 FURNISH	.00	7,150.00	7,150.00	7,436.00	7,436.00	
50353030 802000 VEHICLES	.00	.00	1,006.00	16,159.00	16,159.00	
50353030 850000 LAND/FEES	.00	.00	.00	25,000.00	25,000.00	
TOTAL RECURRING CAPITAL	.00	7,150.00	11,437.00	67,535.00	67,535.00	
TOTAL SANITATION OPERATIONS	1,517.25	2,215,894.00	2,247,211.14	2,603,249.00	2,522,868.00	
TOTAL SOLID WASTE FUND	8,312,964.46	11,201,773.00	12,184,467.17	13,111,035.00	13,030,654.00	
GRAND TOTAL	8,312,964.46	11,201,773.00	12,184,467.17	13,111,035.00	13,030,654.00	

** END OF REPORT - GENERATED BY PAUL LAUGHTON **

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 1
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PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT

3601 EFLAND SEWER OPERATIONS						

20 OPERATIONS						

51360120 540000 TELEPHONE	944.95	1,500.00	1,500.00	1,500.00	1,500.00	
51360120 571000 EQUIP RPR	16,549.05	25,250.00	49,250.00	25,250.00	25,250.00	
51360120 650000 ELECTRICIT	921.86	2,600.00	2,600.00	2,600.00	2,600.00	
51360120 652002 PROP GAS	88.44	300.00	300.00	300.00	300.00	
51360120 800801 HILLS SETL	.00	.00	.00	.00	.00	
51360120 800802 HILLSB WWT	140,169.82	140,000.00	116,000.00	140,000.00	140,000.00	
51360120 800803 OR-ALA EXP	13,615.70	13,200.00	13,200.00	13,200.00	13,200.00	
51360120 807000 OPERATIONS	1,809.76	1,400.00	1,400.00	1,400.00	1,400.00	
51360120 808000 REMIT HILL	.00	.00	.00	.00	.00	
TOTAL OPERATIONS	174,099.58	184,250.00	184,250.00	184,250.00	184,250.00	
TOTAL EFLAND SEWER OPERATION	174,099.58	184,250.00	184,250.00	184,250.00	184,250.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 1
bgnryrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
PERMANENT SALARIES	31,684,522.80	32,380,458.00	33,568,485.00	35,281,777.00	34,788,416.00	
OVERTIME	827,046.23	438,412.00	500,874.00	669,001.00	651,675.00	
HOLIDAY PAY	359,207.00	396,054.00	396,054.00	388,747.00	388,747.00	
LONGEVITY	343,910.25	365,551.00	365,551.00	402,637.00	402,535.00	
TEMPORARY PERSONNEL	1,622,911.82	1,321,019.00	1,570,485.00	984,047.00	444,708.00	
TIME LIMITED TEMPORARY	.00	.00	.00	20,000.00	20,000.00	
SEASONAL	.00	.00	.00	254,672.00	254,672.00	
STUDENT INTERNS	.00	.00	.00	66,682.00	60,432.00	
RESERVE OTHER TEMP NEE	.00	.00	.00	.00	110,750.00	
SEPARATION ALLOWANCE	165,662.42	150,000.00	150,000.00	150,000.00	150,000.00	
BOARD REMUNERATION	69,899.18	70,426.00	70,426.00	90,562.00	90,562.00	
JURY PERSONNEL	.00	9,000.00	9,000.00	.00	.00	
CONTRACT PERSONNEL	2,839.35	3,700.00	3,700.00	.00	.00	
SOCIAL SECURITY	2,082,219.60	2,284,121.00	2,288,312.00	2,362,839.00	2,337,369.00	
MEDICARE	490,848.80	515,836.00	516,772.00	553,619.00	547,766.00	
MEDICAL INSURANCE	4,586,662.33	4,796,634.00	4,796,634.00	5,456,501.00	5,397,750.00	
MED INS PMT IN LIEU	3,262.50	1,200.00	1,200.00	2,222.00	2,222.00	
DENTAL INSURANCE	204,877.91	249,656.00	249,813.00	263,608.00	260,165.00	
LIFE INSURANCE	97,961.24	123,759.00	123,848.00	92,343.69	91,273.00	
RETIREMENT	1,613,936.68	1,712,434.00	1,713,535.00	1,792,545.00	1,772,960.00	
457 DEFERRED COMP	3,275.00	3,250.00	3,250.00	4,409.00	4,409.00	
LAW ENFORCEMENT 401(K)	188,812.53	185,145.00	185,145.00	206,103.00	199,259.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
NON-SWORN 401(K)	432,414.72	466,006.00	512,831.00	538,202.00	533,197.00	
457 DEFERRED COMP	.00	.00	.00	.00	.00	
LITTLE RIVER PARK	.00	.00	.00	.00	.00	
TRAVEL	125,725.76	125,800.00	135,026.70	141,330.00	137,388.00	
TRAINING/DEVELOPMENT	103,895.04	122,424.00	134,608.00	135,579.00	123,284.00	
CERTIFICATIONS & LICEN	56,954.34	110,165.00	103,639.56	191,700.00	149,802.00	
PERSONAL MILEAGE	228,678.65	238,870.00	238,657.00	277,294.00	273,277.00	
TRAVEL ADVANCES	1,337.40	.00	.00	.00	.00	
TELEPHONE	1,399,588.86	847,312.00	913,196.66	940,551.00	858,509.00	
TELEPHONE CONTRA	-618,999.86	.00	.00	.00	.00	
POSTAGE	388,552.99	333,838.00	332,038.00	333,774.00	328,438.00	
FREIGHT	.00	.00	.00	.00	.00	
POSTAGE CONTRA	-114,663.22	.00	.00	.00	.00	
VEHICLE MAINTENANCE	175,458.76	109,067.00	112,980.72	135,743.00	107,500.00	
GAS & OIL	634,962.52	651,400.00	672,836.23	940,425.00	693,409.00	
DIESEL FUEL	205,464.87	144,500.00	176,500.00	224,352.00	144,500.00	
TIRES	56,978.33	52,679.00	56,848.56	80,573.00	52,679.00	
MOTOR POOL	977,809.44	1,080,436.00	1,081,385.00	1,259,235.00	1,138,141.00	
VEHICLE LEASE	.00	.00	.00	.00	.00	
MOTOR POOL CONTRA	-1,104,436.55	-1,094,439.00	-1,094,439.00	-1,143,708.00	-1,116,328.00	
BUILDING REPAIRS	150,505.03	174,025.00	202,181.37	416,707.00	212,759.00	
FACILITY CARE	97,455.47	100,500.00	145,693.20	100,500.00	100,500.00	
PEST CONTROL SERVICES	.00	.00	.00	.00	.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
LEASED PROP MAINT	540.00	13,800.00	13,800.00	13,800.00	13,800.00	
PARKING LEASE	.00	18,000.00	18,000.00	12,000.00	12,000.00	
PROPERTY INSURANCE	.00	91,394.00	91,394.00	91,394.00	91,394.00	
EQUIPMENT REP & MAINT	496,496.66	641,524.00	637,554.19	736,046.00	672,623.00	
GROUNDS MAINTENANCE	50,033.16	79,000.00	82,518.83	86,705.00	60,000.00	
EQUIPMENT REPS CONTRA	.00	.00	.00	.00	.00	
BUILDING RENT	554,286.02	654,236.00	645,236.00	1,394,977.00	313,855.00	
EQUIPMENT RENT	79,229.27	97,144.00	98,248.76	103,566.00	96,686.00	
DUPLICATING	222,792.78	148,276.00	153,504.47	170,903.00	163,493.00	
PRINTING	154,967.04	222,641.00	226,144.51	205,166.00	187,366.00	
DUPLICATING CONTRA	-109,483.44	.00	.00	.00	.00	
ADVERTISING	100,151.61	105,638.00	114,603.00	133,096.00	119,793.00	
DUES	69,911.43	90,332.00	92,467.00	113,798.00	111,653.00	
SUBSCRIPTIONS	12,323.17	17,734.00	18,984.00	23,495.00	22,083.00	
DEPARTMENTAL SUPPLIES	566,316.90	597,939.00	630,603.89	757,550.00	614,759.00	
EDUCATIONAL SUPPLIES	29,482.45	36,484.00	47,110.45	41,430.00	32,653.00	
PASSENGER SAFETY SEATS	.00	.00	.00	.00	.00	
AGRICULTURE SUMMITT	1,638.66	2,100.00	2,100.00	2,100.00	2,100.00	
UNKNOWN	.00	.00	.00	.00	.00	
SENIOR GAMES	1,034.00	.00	.00	.00	.00	
OFFICE SUPPLIES	176,784.16	170,052.00	193,933.15	186,261.00	179,728.00	
VEHICLE SUPPLIES	1,158.29	.00	.00	.00	.00	
MEDICAL SUPPLIES	400,960.72	413,396.00	419,751.35	476,217.00	441,909.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
CAREGIVER SUPPLIES	9,959.93	.00	4,993.00	.00	.00	
BLOODBorne PATH SUPPS	29,700.51	27,082.00	29,519.46	30,520.00	30,520.00	
PHARMACY SUPPLIES	170,163.15	142,212.00	198,274.52	142,365.00	138,049.00	
HEP B VACCINES	124.64	3,684.00	500.00	15,843.00	500.00	
COMP SUPP/SFTWRE	54,351.08	28,600.00	50,447.99	34,120.00	33,820.00	
SPECIAL OPERATIONS	13,836.66	14,076.00	14,076.00	15,000.00	14,076.00	
OTHER SUPPLIES	129,305.81	85,599.00	163,218.89	63,344.95	64,842.00	
PUBLIC HEALTH MONTH	1,013.65	1,220.00	1,220.00	3,720.00	3,720.00	
ANIMAL RELATED SUPPLIE	43,714.77	44,500.00	44,500.00	44,500.00	44,500.00	
OUTSIDE VETERINARIAN S	1,558.05	4,000.00	4,000.00	4,000.00	4,000.00	
CONSULTING VETERINARIA	14,327.00	19,000.00	19,000.00	19,000.00	19,000.00	
EARS	.00	.00	.00	.00	.00	
SPAY/NEUTER	86,157.35	98,000.00	98,000.00	98,000.00	98,000.00	
MICROCHIP	20,377.00	15,000.00	12,732.00	10,000.00	10,000.00	
ADOPTION VACCINES	179.00	.00	.00	.00	.00	
RABIES VACCINATIONS	2,542.00	2,800.00	2,800.00	1,500.00	1,500.00	
CONTRACT SERVICES	2,517,244.39	2,829,076.00	3,087,437.93	3,537,796.00	2,885,896.00	
MISC CONTRACT SERVICES	35,612.04	.00	.00	.00	.00	
EMERGENCY CARE CONTRAC	80,633.12	103,000.00	99,663.00	32,000.00	32,000.00	
RESPITE CAREGIVERS	54,313.07	14,727.00	35,212.40	14,727.00	14,727.00	
CHORE CAREGIVERS	101,072.51	107,474.00	113,816.00	107,474.00	107,474.00	
CAREGIVER OUTREACH	.00	.00	5,000.00	.00	.00	
ELDER MISTREATMENT	.00	.00	.00	.00	.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
IN PRAISE OF AGE	2,762.50	5,000.00	7,100.00	5,000.00	3,000.00	
VERIFICATION FEES	1,864.50	2,000.00	2,000.00	2,500.00	2,500.00	
COMMUNITY/VOLUNTEER SE	.00	.00	.00	9,000.00	9,000.00	
WORK FIRST DEMONSTRATI	2,020.48	.00	.00	.00	.00	
MEDICAL/DENTAL SRVS	.00	10,825.00	10,825.00	22,000.00	10,825.00	
X-RAY	5,500.00	5,500.00	7,930.00	6,000.00	6,000.00	
SCH HEALTH NURSE CONT	656,179.44	566,774.00	614,928.67	593,146.00	593,146.00	
JAIL HEALTH SRVS	12,080.70	16,652.00	6,876.51	17,720.00	16,652.00	
LAB SERVICES	34,951.12	64,999.00	82,407.98	68,499.00	67,499.00	
WELL TESTING	.00	.00	.00	.00	.00	
COURT ORDERED TESTS	17,279.00	21,400.00	21,400.00	23,800.00	23,800.00	
WORK FIRST VEHICLES	11,239.00	11,239.00	21,492.00	11,239.00	11,239.00	
WORK FIRST TRANSPRT	44,963.86	75,000.00	55,000.00	50,000.00	50,000.00	
TRANSPORTATION SERVICE	4,520.00	4,800.00	5,500.00	5,088.00	5,088.00	
LEGAL SVS	183,641.33	194,315.00	199,991.73	206,600.00	206,600.00	
RECREATION PROGS	18,933.62	22,150.00	21,230.00	21,000.00	21,000.00	
RECREATION PARTICIPANT	1,456.00	729.00	729.00	80.00	80.00	
BONDS & INSURANCE	690,880.03	890,888.00	890,788.00	936,186.00	903,534.00	
DAILY RECORDINGS	31,414.79	36,360.00	35,260.00	28,410.00	28,410.00	
RE-CREATION	186.00	1,050.00	1,050.00	1,060.00	1,060.00	
WORKERS COMPENSATION	828,335.00	1,035,859.00	1,035,859.00	1,035,859.00	1,035,859.00	
UNEMPLOYMENT COMP	63,242.04	60,000.00	60,000.00	60,000.00	60,000.00	
WORKERS' COMP CLAIMS -	503.00	.00	.00	.00	.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
WORKERS' COMP REIMB -	.00	.00	.00	.00	.00	
RESERVE FOR DEDUCTIBLE	21,295.63	20,000.00	25,274.95	20,000.00	20,000.00	
INSURED PROPERTY DAMAG	29,560.72	.00	12,942.15	.00	.00	
PD INSURANCE PROCEEDS	-39,045.66	.00	.00	.00	.00	
ELECTRICITY	521,718.21	636,809.00	606,809.00	863,596.00	695,985.00	
WATER	131,395.95	131,445.00	131,445.00	144,456.00	131,445.00	
NATURAL GAS	193,443.83	287,677.00	265,677.00	537,111.00	287,677.00	
FUEL OIL	16,099.43	23,316.00	23,316.00	30,000.00	23,316.00	
PROPANE GAS	6,523.28	10,080.00	10,080.00	17,000.00	10,080.00	
INMATE PROVISIONS	249,898.75	250,000.00	325,067.37	280,000.00	280,000.00	
INMATE SUPPLIES	31,254.46	26,530.00	26,530.00	28,000.00	26,530.00	
INMATE PURCH FOR RESAL	56,809.43	48,500.00	67,622.92	60,504.00	48,500.00	
COST OF GOODS SOLD	992.07	1,500.00	1,500.00	1,000.00	1,000.00	
JUV BOARD & PROVISIONS	18,009.00	26,000.00	25,250.00	26,000.00	26,000.00	
UNIFORMS	124,467.06	102,002.00	113,215.65	132,978.00	114,568.00	
CLOTHING ALLOWANCE	3,540.80	5,932.00	6,995.00	7,300.00	6,032.00	
RECOGNITION PROGRAMS	18,841.40	19,545.00	19,545.00	17,000.00	17,000.00	
STIPEND	.00	12,500.00	12,500.00	12,500.00	9,000.00	
SAFETY NET RESERVE	.00	.00	.00	.00	.00	
STATE INITIATIVE GRANT	.00	.00	.00	.00	.00	
MLK MINI GRANT	.00	.00	.00	.00	.00	
TASK FORCE	1,155.52	1,000.00	1,000.00	1,400.00	1,400.00	
PIPR	.00	1,000.00	1,000.00	1,400.00	1,400.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
COMMUNITY PROJECT SUPP	26,178.50	16,689.00	53,188.65	15,089.00	11,209.00	
ORANGE BOOK PROJECT	.78	.00	.00	.00	.00	
AGRICULTURE PROGRAM GR	2,934.50	.00	3,782.50	.00	.00	
EMPLOYEE WELLNESS GRAN	6,408.59	5,500.00	5,500.00	5,500.00	.00	
CHILD SAFETY GRANT	2,242.11	.00	.00	.00	.00	
CHILD WELFARE	.00	.00	14,305.00	14,305.00	14,305.00	
STROWD ROSES GRANT	7,162.75	3,895.00	6,970.00	.00	.00	
LANDFILL FEES	677,521.60	.00	.00	.00	.00	
CREDIT CARD ACCEPTANCE	2,574.84	6,000.00	5,750.00	6,500.00	6,500.00	
3R FEE PAYMENTS IN LIE	18,774.00	20,000.00	20,000.00	27,000.00	27,000.00	
PETTY CASH SHORTAGE	.00	.00	.00	.00	.00	
OTHER	64,254.38	51,442.00	64,576.00	64,095.00	48,370.00	
LOCAL ARTS GRANT	27,072.90	23,000.00	24,531.72	26,750.00	26,750.00	
NC MATCHING GRANT	4,404.50	4,000.00	6,338.00	4,000.00	4,000.00	
USDA FARM BILL GRANT	.00	.00	2,570.00	.00	.00	
PUBLIC ARTS 360	.00	.00	32,200.00	.00	.00	
RECOGNITION PROGRAMS	22,685.00	27,175.00	27,375.00	32,464.00	22,464.00	
OVERHEAD	.00	.00	1,483.00	2,400.00	.00	
PURCHASES FOR INVENTOR	143,282.17	.00	200.50	.00	.00	
ISSUES FROM INVENTORY	-125,238.54	.00	.00	.00	.00	
PURCHASE FOR RESALE	543.39	1,552.00	1,552.00	570.00	1,552.00	
CHAPEL HILL MUSEUM	.00	.00	.00	.00	.00	
EL CENTRO LATINO	21,000.00	21,000.00	21,000.00	21,000.00	21,000.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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FOR PERIOD 12

PROJECTION: 20091 2008-09 Budget

ACCOUNTS FOR: GENERAL FUND	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
TRIANGLE RESIDENT OPTI	.00	.00	.00	3,000.00	3,000.00	
DISPUTE SETTLEMENT	34,000.00	34,000.00	34,000.00	41,000.00	41,000.00	
ORANGE ENTERPRISES	73,175.00	73,175.00	73,175.00	63,175.00	63,175.00	
HISTORICAL COMMISSION	9,000.00	9,000.00	9,000.00	9,000.00	9,000.00	
JOINT ORANGE CHAT COMM	100,000.00	105,000.00	105,000.00	105,000.00	105,000.00	
HILLSBOROUGH HIST MUSE	5,000.00	5,000.00	5,000.00	5,500.00	5,500.00	
CONSUMER CREDIT-FAMILY	.00	.00	.00	.00	.00	
RAPE CRISIS	28,000.00	28,000.00	28,000.00	35,000.00	35,000.00	
ADOLESCENTS IN NEED	75,749.00	75,749.00	75,749.00	75,749.00	75,749.00	
VOLUNTEERS FOR YOUTH	25,000.00	25,000.00	25,000.00	35,000.00	35,000.00	
ARTS CENTER	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	
PLANNED PARENTHOOD	21,940.00	21,940.00	21,940.00	21,940.00	21,940.00	
WOMEN'S CENTER	16,400.00	16,400.00	16,400.00	18,000.00	18,000.00	
KIDSCOPE	89,000.00	89,000.00	139,000.00	114,200.00	114,200.00	
RECREATION CHAPEL HILL	83,760.00	83,760.00	83,760.00	83,760.00	83,760.00	
RECREATION CARRBORO	35,898.00	35,898.00	35,898.00	35,898.00	35,898.00	
RECREATION MEBANE	5,450.00	5,450.00	5,450.00	5,450.00	5,450.00	
LIBRARY CHAPEL HILL	249,333.00	249,333.00	249,333.00	249,333.00	249,333.00	
LIBRARY MEBANE	700.00	700.00	700.00	700.00	700.00	
ARTS COMMISSION	16.20	.00	.00	.00	.00	
INTERFAITH COUNCIL	36,480.00	36,480.00	36,480.00	56,480.00	56,480.00	
HABITAT FOR HUMANITY	15,000.00	15,000.00	15,000.00	20,000.00	20,000.00	
LITERACY COUNCIL	13,500.00	13,500.00	13,500.00	15,000.00	15,000.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
OCCHS	.00	.00	.00	.00	.00	
DUKE COMMUNITY HOSPICE	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	
HILLS YOUTH ATHLETIC	22,500.00	23,625.00	23,625.00	23,625.00	23,625.00	
TRIANGLE RADIO READ	1,800.00	1,800.00	1,800.00	2,000.00	2,000.00	
CHARLES HOUSE	11,000.00	11,000.00	11,000.00	12,000.00	12,000.00	
HAW RIVER FESTIVAL	.00	.00	.00	.00	.00	
ORANGE CONG IN MISSION	30,600.00	30,600.00	30,600.00	35,600.00	35,600.00	
DISAB AWARENESS CNCL	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	
DAY CARE SERVICES	43,025.00	43,025.00	43,025.00	50,000.00	50,000.00	
COMMUNITY IN SCHOOLS	55,000.00	55,000.00	55,000.00	65,000.00	65,000.00	
OC ALTERNATIVE SENTENC	83,000.00	83,000.00	83,000.00	83,000.00	83,000.00	
MIDDLE SCHOOL PROGRAM	65,000.00	70,000.00	70,000.00	70,000.00	70,000.00	
FREEDOM HOUSE	24,000.00	24,000.00	24,000.00	26,000.00	26,000.00	
ORANGE COMM HOUSING	114,000.00	149,000.00	149,000.00	179,000.00	179,000.00	
MENTAL HEALTH ASSOCIAT	39,204.00	39,000.00	39,000.00	37,000.00	37,000.00	
ANIMAL SHELTER	.00	.00	.00	.00	.00	
FRIENDS OF CARRBORO LI	.00	.00	.00	.00	.00	
OPC MENTAL HEALTH	1,374,000.00	1,314,704.00	1,389,704.00	1,370,973.00	1,370,973.00	
HAZ MAT	14,657.94	14,800.00	24,460.00	14,800.00	10,000.00	
RESCUE SERVICES	6,553.41	7,500.00	7,500.00	7,500.00	2,500.00	
EMERGENCY PREPAREDNESS	.00	.00	.00	.00	.00	
WMD TRAINING GRANT	.00	.00	.00	.00	.00	
CERT PROGRAM GRANT	7,929.90	.00	.00	.00	.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
CITIZENS CORPS GRANT	.00	.00	.00	.00	.00	
ESL SUMMER SCHOOL	.00	.00	.00	.00	.00	
YMCA CAPITAL CAMPAIGN	.00	.00	.00	.00	.00	
INSTITUTE OF GOVERNMENT	.00	.00	.00	.00	.00	
DAYCARE CAPITAL CAMPAIGN	.00	.00	.00	.00	.00	
LAFIESTA DEL PUEBLO	.00	.00	.00	.00	.00	
CHATHAM DSPTE SETTLEMENT	.00	.00	.00	.00	.00	
FAM VIOL PREVENT CNTR	34,901.65	33,803.00	33,803.00	32,538.00	32,538.00	
SHAEFFER HOUSE	.00	.00	.00	.00	.00	
VOLUNTEERS FOR YOUTH	64,000.00	70,000.00	70,000.00	88,303.00	88,303.00	
JUVENILE MEDIATION PRO	.00	.00	.00	.00	.00	
SHAEFFER HOUSE	.00	.00	.00	.00	.00	
JOCCA	.00	.00	.00	.00	.00	
HILLCREST YOUTH SHELTER	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	
FAMILFIRST	.00	.00	.00	.00	.00	
PROJECT TURN AROUND	96,260.00	91,524.00	91,524.00	64,424.00	64,424.00	
RESTORATIVE JUSTICE PR	.00	.00	.00	.00	.00	
OJJ ADMINISTRATION	.00	15,500.00	15,500.00	15,500.00	15,500.00	
MENTORS FOR KIDS	.00	.00	.00	.00	.00	
DISPUTE SETTLEMENT	44,673.00	35,000.00	35,000.00	48,000.00	48,000.00	
JOCCA RESTITUTION	.00	.00	.00	.00	.00	
JOCCA TEEN COURT	.00	.00	.00	.00	.00	
VOL FAMILIES WITH CHILD	.00	.00	.00	.00	.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 11
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PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
OPC FOSTER CARE	.00	.00	.00	.00	.00	_____
OPC CLINICAL CASE MANA	17,646.00	17,411.00	17,411.00	15,416.00	15,416.00	_____
DISPUTE SETTLEMENT	.00	.00	.00	.00	.00	_____
PIEDMONT HEALTH SERVIC	10,750.00	10,750.00	10,750.00	10,750.00	10,750.00	_____
ALLIANCE OF AIDS SERVI	3,000.00	3,000.00	3,000.00	5,000.00	5,000.00	_____
ARC OF ORANGE COUNTY	4,000.00	4,000.00	4,000.00	12,000.00	12,000.00	_____
CHAPEL HILL TRAIN OUTR	.00	.00	.00	.00	.00	_____
CHILD CARE NETWORKS	.00	.00	.00	.00	.00	_____
FAMILY COUNSELING SERV	3,500.00	3,500.00	3,500.00	.00	.00	_____
SENIOR CARE OF ORANGE	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	_____
OC AMERICAN RED CROSS	5,000.00	5,000.00	5,000.00	7,000.00	7,000.00	_____
YOUTH CREATING CHANGE	1,875.00	.00	.00	.00	.00	_____
BEHAVIOUR SKILLS COUNS	.00	.00	.00	.00	.00	_____
ADOLESCENT PREGNANCY P	.00	.00	.00	.00	.00	_____
PIEDMONT WILDLIFE CENT	20,000.00	20,000.00	20,000.00	30,000.00	30,000.00	_____
PREVIOUSLY UNFUNDED OR	.00	.00	.00	.00	.00	_____
GOVERNOR'S CRIME COMMI	8,469.00	11,308.00	11,308.00	7,194.00	7,194.00	_____
VOL FOR YOUTH - TEEN C	32,000.00	32,000.00	32,000.00	33,000.00	33,000.00	_____
MENTAL HEALTH REFORM R	.00	.00	.00	.00	.00	_____
RESRVE FOR PLANNING IN	109,000.00	125,000.00	277,029.55	56,916.00	56,916.00	_____
BOOMERANG	15,000.00	18,000.00	18,000.00	18,000.00	18,000.00	_____
BIG BROTHERS/BIG SISTE	5,000.00	5,000.00	5,000.00	10,000.00	10,000.00	_____
CORNUCOPIA HOUSE	2,000.00	2,000.00	2,000.00	6,000.00	6,000.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 12
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
LEAF LIGHT	5,000.00	.00	.00	.00	.00	
SPECIAL OLYMPICS OF OC	5,000.00	.00	.00	.00	.00	
CHRYSALIS FOUNDATION	20,000.00	20,000.00	20,000.00	25,000.00	25,000.00	
VOL FOR YOUTH - WORK T	18,313.04	24,418.00	24,418.00	.00	.00	
Mental Health Assoc SF	65,516.51	99,794.00	99,794.00	.00	.00	
ADOLESCENT PREGNANCY C	.00	.00	.00	500.00	500.00	
CH-CARRBORO YMCA/BOOME	.00	.00	.00	5,000.00	5,000.00	
CLUB NOVA	.00	.00	.00	7,000.00	7,000.00	
EL FUTURO	.00	.00	.00	60,000.00	60,000.00	
OC PARTNRSHP FOR YOUNG	.00	.00	.00	5,000.00	5,000.00	
UNC-CH STEP PROGRAM	.00	.00	.00	.00	100,000.00	
PIEDMONT RC&D	.00	.00	.00	.00	.00	
RESERVE FOR EMS TRANSP	.00	.00	.00	.00	.00	
CRITICAL NEEDS/SAFETY	.00	.00	145,000.00	.00	.00	
MEETING SUPPORT SUPPLI	12,021.64	12,000.00	11,360.00	12,000.00	12,000.00	
EMPLOYEE PAY AND BENEF	.00	.00	.00	.00	.00	
OCJCPC MATCHING FUNDS	21,389.00	26,492.00	26,492.00	23,309.00	23,309.00	
TUITION REFUNDS	8,398.82	11,000.00	11,000.00	11,000.00	11,000.00	
TRIANGLE J WORKSHOPS	.00	.00	.00	.00	.00	
PIEDMONT RC&D	6,881.00	7,000.00	7,000.00	7,000.00	7,000.00	
RT REGIONAL PARTNERSHI	10,000.00	10,000.00	10,000.00	18,564.00	18,564.00	
FOREST SERVICE	57,075.54	62,949.00	62,949.00	65,492.00	65,492.00	
MEDICAL EXAMINER	32,300.00	32,000.00	32,000.00	38,000.00	38,000.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
LAKE ORANGE	1,700.00	1,500.00	1,500.00	1,500.00	1,500.00	
MERIT ADJUSTMENT	.00	.00	.00	.00	.00	
RETIREE HEALTH	841,110.79	1,149,407.00	1,149,407.00	1,273,744.00	1,273,744.00	
EMPLOYEE DEVELOPMENT	79,544.00	63,000.00	91,442.87	63,000.00	63,000.00	
SAVINGS FROM HIRING FR	.00	.00	.00	.00	.00	
RECRUITMENT/SELECTION	1,997.49	5,000.00	5,000.00	5,000.00	5,000.00	
CONTINGENCY	.00	17,500.00	4,065.00	.00	.00	
SALARY - COST OF LIVIN	.00	1,138,030.00	.00	1,000,036.00	1,000,036.00	
SPECIAL REFERENDA	30.63	.00	110,000.00	.00	.00	
INCENTIVES PROGRAM	.00	.00	.00	2,500.00	2,500.00	
MISCELLANEOUS	22,451.45	25,000.00	25,600.00	30,000.00	25,000.00	
REPORT TO PEOPLE	.00	.00	.00	.00	.00	
CABLE TV SHOW	.00	.00	.00	.00	.00	
YOUTH SERVICES	16,000.00	10,000.00	10,000.00	10,000.00	10,000.00	
TASK FORCE	.00	.00	.00	.00	.00	
JORDAN LAKE WATER	.00	.00	.00	.00	.00	
COUNTY GOVERNMENT WEEK	644.23	750.00	750.00	750.00	750.00	
YOUTH VOICES	964.63	1,500.00	1,500.00	1,500.00	1,500.00	
SIGNAGE	.00	.00	.00	.00	.00	
250TH ANNIVERSARY	.00	.00	.00	.00	.00	
DRUG TESTING	7,773.36	8,000.00	8,697.96	15,606.00	15,606.00	
RESERVE FOR BOCC ACTIO	.00	.00	.00	.00	.00	
EMERGENCY WATERSHED PR	.00	.00	.00	.00	.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
PUB SAFETY COMMUNICA S	.00	.00	.00	.00	.00	_____
SHEARON HARRIS INITIAT	.00	.00	.00	.00	.00	_____
IN RANGE SALARY ADJUST	.00	249,267.00	.00	220,710.00	220,710.00	_____
PAY PLAN EQUITY RETENT	.00	25,000.00	20,173.00	225,000.00	225,000.00	_____
STUDENT GEN & IMPACT F	.00	.00	.00	.00	.00	_____
CABLE CASTING COMM MEE	64,806.92	30,000.00	34,538.00	30,000.00	30,000.00	_____
MERITORIOUS SERVICE AW	.00	.00	.00	.00	.00	_____
TRIANGLE J DUES	21,301.00	22,000.00	22,000.00	24,000.00	24,000.00	_____
TAX BILL INSERTS	3,471.00	5,000.00	5,000.00	5,000.00	5,000.00	_____
FIRE SAFETY PROTECTION	.00	.00	.00	.00	.00	_____
ORGANIZ ASSESSMENT STU	.00	.00	.00	.00	.00	_____
CLASS & PAY STUDY	.00	100,000.00	100,000.00	.00	.00	_____
CHILD CARE SCHOLARSHIP	.00	.00	.00	.00	.00	_____
FAIRVIEW COMM POLICING	.00	.00	.00	.00	.00	_____
NORTH HUMAN SVS COMPUT	.00	.00	.00	.00	.00	_____
IOG CIVICS EDUCATION I	.00	.00	.00	.00	.00	_____
SCHOOL COLLAB CONSULTA	1,300.00	3,500.00	3,500.00	3,500.00	3,500.00	_____
TJCOG DUES	.00	.00	.00	.00	.00	_____
DISABILITY AWARENESS C	.00	.00	.00	.00	.00	_____
CAPE FEAR RIVER ASSEMB	3,820.00	3,916.00	3,916.00	3,916.00	3,916.00	_____
ROGERS RD WATERLINE HO	.00	.00	.00	.00	.00	_____
OWASA FEES	.00	.00	.00	.00	.00	_____
ROGERS RD WATERLINE GR	.00	.00	.00	.00	.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
BLACKWOOD AND CATE OPE	5,640.21	10,000.00	10,000.00	10,000.00	10,000.00	
CATE PROPERTY OPERATIO	1,355.00	.00	.00	.00	.00	
DROUGHT RELATED EXPEND	.00	.00	.00	.00	.00	
FAIRVIEW CENTER EQUIPM	272.35	.00	.00	.00	.00	
NATURAL DISASTER EXPEN	.00	.00	.00	.00	.00	
HEALTH INSURANCE INCRE	41,319.86	127,000.00	370,032.00	264,000.00	264,000.00	
HOUSING WAGE RESERVE	.00	.00	.00	.00	.00	
HUMAN SERVICES FORUM	6,889.31	6,300.00	6,300.00	6,300.00	6,300.00	
RURAL PLANNING ORGANIZ	6,000.00	7,566.00	7,566.00	7,566.00	7,566.00	
UNIFIED DEVELOPMENT OR	.00	.00	.00	.00	.00	
COMMUNICATION TOWERS S	.00	10,000.00	10,000.00	.00	.00	
RESERVE FOR CARRBORO C	.00	.00	.00	.00	.00	
UPPER NEUSE RIVER BASI	12,865.00	12,859.00	12,859.00	13,018.00	13,018.00	
MISC NON DEPARTMENTAL	.00	.00	.00	.00	.00	
DOMESTIC PARTNER BENEF	.00	.00	.00	.00	.00	
RESERVE FOR NEW POSITI	.00	.00	.00	.00	.00	
JORDAN LAKE WATER STOR	4,270.22	4,500.00	4,500.00	4,500.00	4,500.00	
3R FEE FOR COUNTY PROP	2,470.00	2,500.00	2,500.00	3,000.00	3,000.00	
STORMWATER FEES FOR CO	4,680.00	10,000.00	10,000.00	10,000.00	10,000.00	
401 K PLAN ENHANCEMENT	.00	46,500.00	.00	.00	.00	
HILLS/ORANGE STRATEGIC	15,878.98	.00	2,059.91	.00	.00	
RESERVE FOR CHILD CARE	.00	.00	.00	.00	.00	
CABLE FRANCHISE NEGOTI	.00	.00	.00	.00	.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
METROPOLITAN PLANNING	.00	.00	.00	.00	.00	
FIRE AND RESCUE STRATE	12,500.00	.00	.00	.00	.00	
OCS DISTRICT TAX	.00	.00	.00	.00	.00	
A HELPING HAND	5,000.00	5,000.00	5,000.00	10,000.00	10,000.00	
GREENHOUSE GAS EMISSIO	38,250.00	.00	19,146.23	.00	.00	
ENERGY CONSERVATION TE	.00	.00	.00	.00	.00	
RESERVE FOR WATER RESO	1,620.00	.00	.00	.00	.00	
RESERVE FOR OPENING OF	.00	.00	.00	.00	.00	
PARTNERSHIP TO END HOM	28,733.53	24,000.00	12,033.61	.00	.00	
RESERVE FOR COURT OPER	.00	.00	.00	.00	.00	
RESERVE FOR DOWNTOWN C	27,053.64	.00	1,816.65	.00	.00	
FAIR FUNDING - CHCCS	400,000.00	494,000.00	494,000.00	494,000.00	494,000.00	
RSV4 FIRE&RESCUE STUDY	.00	.00	.00	.00	.00	
MISC BUDGET REDUCTIONS	.00	.00	.00	.00	.00	
RSV 4 CUSTODIAL STRATE	.00	.00	.00	.00	.00	
RESERVE FOR STAFF ATTO	.00	.00	.00	.00	.00	
FAIR FUNDING - OCS	400,000.00	494,000.00	494,000.00	494,000.00	494,000.00	
AMERICORP	.00	.00	.00	.00	.00	
HUMAN SVS AUTOMATION I	.00	.00	.00	.00	.00	
REFERENDUM EDUCATION	12,452.67	.00	.00	.00	.00	
WC BREEZE FAMILY FARM	.00	10,000.00	10,000.00	10,000.00	10,000.00	
Regional Processing Ct	.00	.00	15,000.00	.00	.00	
ASCAP	909.00	1,000.00	1,000.00	1,000.00	1,000.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 17
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PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
RESERVE FOR HUMAN SRVC	.00	163,300.00	163,300.00	.00	.00	
Food Bank of Cen & Eas	.00	4,500.00	4,500.00	10,000.00	10,000.00	
GREENE TRACT	.00	.00	.00	90,549.00	90,549.00	
CAPITAL UNDER \$250	24,383.58	31,415.00	39,858.09	31,080.00	29,540.00	
BOOKS	136,844.60	132,130.00	136,629.22	132,935.00	132,935.00	
PERIODICALS	13,657.77	16,675.00	16,675.00	16,775.00	16,775.00	
AUDIOVISUALS	6,597.75	4,642.00	6,616.93	4,642.00	4,642.00	
MICROFILMS	2,410.83	2,800.00	2,968.33	2,800.00	2,800.00	
NON-BOOK MATERIAL	11,478.75	9,580.00	11,614.72	9,000.00	9,000.00	
REGIONAL LIBRARY	15,471.35	.00	.00	.00	.00	
BOOK BINDING	.00	.00	.00	.00	.00	
BOOK PROCESSING	11,125.16	10,650.00	11,258.44	10,300.00	10,300.00	
MEDICAID	3,996,893.78	4,025,236.00	4,025,236.00	2,378,900.00	2,378,900.00	
SPECIAL ASST TO ADULTS	725,826.21	720,564.00	720,564.00	758,806.00	758,806.00	
TANF CNTY INITIATED	1,543.00	1,000.00	1,000.00	1,000.00	1,000.00	
MEDICAL SERVICES	88,621.42	95,000.00	95,000.00	95,000.00	95,000.00	
TANF EMERG ASSISTANCE	109,453.63	110,000.00	130,000.00	150,000.00	150,000.00	
FOOD STAMPS EMP TRNG	8,400.00	10,000.00	10,000.00	10,000.00	10,000.00	
TITLE XIX TRANSPORTATI	.00	.00	.00	.00	.00	
CRISIS INTERVENTION	247,632.34	137,778.00	281,357.00	140,025.00	140,025.00	
AID TO BLIND	8,535.30	10,154.00	10,154.00	10,271.00	10,271.00	
EMS ASSISTANCE PROGRAM	6,369.47	.00	.00	.00	.00	
CHIPS RESERVE	50.00	1,000.00	1,000.00	1,000.00	1,000.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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bgnrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
SCHOOL COLLABORATION I	.00	.00	.00	.00	.00	
CONSTRUCTION MANAGEMEN	105,200.00	100,000.00	282,174.56	.00	.00	
PROGRAM PAYMENTS	101,138.43	162,010.00	257,010.00	173,550.00	173,550.00	
CHILD DAY CARE	4,253,732.45	4,354,749.00	4,720,922.00	4,326,063.00	4,326,063.00	
ADULT DAY CARE	7,250.00	6,643.00	6,643.00	2,888.00	2,888.00	
COUNTY DAY CARE	49,679.25	50,000.00	50,000.00	50,000.00	50,000.00	
GENERAL ASSISTANCE	108,648.84	130,000.00	130,000.00	130,000.00	130,000.00	
GEN ASSISTANCE	.00	.00	.00	.00	.00	
GEN ASSIST UTILITY DEP	2,668.05	6,000.00	6,000.00	3,000.00	3,000.00	
FOSTER CARE	.00	.00	.00	.00	.00	
FSTR CARE BOARD	570,574.89	700,000.00	700,000.00	1,143,268.00	1,143,268.00	
ADOPTION	147,984.27	150,000.00	150,000.00	175,000.00	175,000.00	
ADOPTION VNDR PMTS	69,164.99	77,000.00	75,550.00	90,000.00	90,000.00	
ADOPTION 100% COUNTY	.00	.00	.00	.00	.00	
PSYCHOLOGICAL	10,903.75	25,000.00	46,202.50	79,375.00	79,375.00	
IV-E WAIVER SERVICES	52,291.11	84,000.00	97,440.00	.00	.00	
NC HELPING NEIGHBORS F	.00	.00	.00	.00	.00	
COUNTY SOCIAL SERVICES	2,912.68	4,800.00	4,800.00	4,800.00	4,800.00	
DEMENTIA EDUCATION PRO	.00	.00	.00	.00	.00	
HEALTH PROMOTION	4,930.55	2,063.00	5,003.00	2,063.00	2,063.00	
FRAIL ELDERLY	4,163.88	300.00	8,098.00	300.00	300.00	
RSVP VOL MEALS	.00	.00	.00	.00	.00	
RSVP VOL INSURANCE	2,628.24	3,150.00	2,629.00	3,150.00	3,150.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
RSVP VOL OTHER	7,670.91	7,713.00	9,555.00	7,713.00	7,713.00	
RSVP VOL TRANSPORT	6,537.06	6,144.00	6,965.00	6,144.00	6,144.00	
RSVP VOL MILEAGE	.00	.00	.00	.00	.00	
VOLUNTEER TRAINING	170.74	300.00	300.00	300.00	300.00	
VOLUNTEER SUPPLIES	300.00	300.00	300.00	300.00	300.00	
VOLUNTEER CONTRACT SER	262.00	600.00	352.00	600.00	600.00	
VOLUNTEER PROGRAM	1,063.50	2,000.00	2,000.00	2,500.00	2,500.00	
EMPOWERMENT - HOMEOWNE	13,544.00	13,545.00	13,545.00	13,600.00	13,600.00	
COMMISSION FOR WOMEN	4,300.36	5,000.00	5,000.00	5,000.00	5,000.00	
YOUTH SUMMITT	.00	.00	.00	.00	.00	
CIVIL RIGHTS SUMMITT	.00	.00	.00	.00	.00	
PARTNERSHIP GRANT	6,608.24	10,000.00	159,642.00	30,000.00	10,000.00	
LITTLE RIVER PARK OPER	.00	.00	.00	.00	.00	
HUMAN RELATIONS COMMIS	9,030.25	5,000.00	5,000.00	5,000.00	5,000.00	
HUD TRAINING	7,427.03	16,400.00	113,668.00	22,000.00	16,586.00	
HUD OUTREACH & EDUCATI	.00	.00	.00	.00	.00	
SPORTSPLEX MEMBERSHIP	24,207.18	20,000.00	20,000.00	35,000.00	35,000.00	
NEW FACILITIES EXPENSE	.00	.00	.00	.00	2,131,972.00	
EQUIPMENT	146,111.18	13,064.00	110,704.48	808,426.00	382,752.00	
IT EQUIPMENT	106,490.74	60,425.00	157,321.33	338,743.00	305,454.00	
SOFTWARE	.00	.00	.00	.00	.00	
FURNISHINGS	97,917.66	31,198.00	70,598.60	55,889.00	55,614.00	
VEHICLES	32,992.00	78,100.00	76,474.82	1,464,581.00	776,480.00	

06/02/2008
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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 20
bgnyrpts

PROJECTION: 20091 2008-09 Budget

FOR PERIOD 12

ACCOUNTS FOR:
GENERAL FUND

	2007 ACTUAL	2008 ORIG BUD	2008 REVISED BUD	2009 REQUEST	2009 RECOMMEND	COMMENT
WEAPONS	.00	.00	.00	5,000.00	2,000.00	
BUILDING IMPROVEMNTS	19,527.97	.00	949,938.00	202,768.00	.00	
CLERK OF COURT CAPITAL	.00	.00	.00	.00	.00	
DISTRICT COURT CAPITAL	2,561.65	.00	.00	.00	.00	
DISTRICT ATTORNEY CAPI	281.96	.00	.00	.00	.00	
PUBLIC DEFENDER CAPITA	442.00	.00	.00	.00	.00	
SUPERIOR COURT JUDGE C	.00	.00	.00	.00	.00	
JAIL IMPROVEMENTS	.00	.00	.00	.00	.00	
RELOCATION EXPENSES	12,174.40	.00	5,000.00	35,000.00	35,000.00	
RESERVE	.00	.00	.00	.00	.00	
LOAN POOL RESERVE	.00	.00	.00	75,000.00	75,000.00	
UNALLOCATED	.00	.00	.00	.00	.00	

FY 2008-09 Major Funding Recommendations

The list below summarizes major funding elements included in the FY 2008-09 recommended General Fund budget and their corresponding ad valorem tax rate impacts. **The tax rate equivalent of the drivers listed below total more than the 8.8 cent tax rate increase recommended by the Manager meaning that some of the increases were absorbed either by increases in non-tax dollars or decreases in other expenditures.**

1	Fiscal Year 2007-08 Ad Valorem Tax Rate	95.00 cents per \$100 valuation

2	Anticipated Amount One Cent on Fiscal Year 2008-09 Tax Rate Will Generate	\$1,271,729

4				
5	Proposed Budget Increases Associated With:	\$ Amount of Increase	Tax Rate Equivalent in Addition to FY 2007-08 Tax Rate (cents per \$100 valuation)	Cumulative Tax Rate Needed to Fund Items Identified in Column B (FY 2007-08 Tax Rate (95 cents per \$100 valuation) Plus Increase)
6	Increased Debt Service (net)	\$2,016,983	1.59	96.59
7	Education Funding			
8	Increase Per Pupil Funding From Current Rate of \$3,069 to \$3,256 - An Increase of \$187 Per Pupil (Equates to total increase of \$3,176,097 for Chapel Hill Carrboro City Schools and increase of \$1,591,373 for Orange County Schools) ⁽¹⁾	\$4,767,470	3.75	100.33
9	Full Year Funding for Durham Technical Community College Orange County Campus	\$386,003	0.30	100.64
10	Transition Long-Term Temporary Positions to Permanent Positions	\$139,000	0.11	100.75
11	County's Contribution to Greene Tract Repayment	\$90,549	0.07	100.82
12	County Employee Compensation Plan			100.82
13	Cost of Living Adjustment (Preliminary considerations include a 2.5% Cost of Living Increase for all County employees, effective July 1, 2008. Each 1% COLA increase = \$400,012)	\$1,000,036	0.79	101.61
14	In-Range Awards Based on Employee Performance (Preliminary Considerations Provide for 1% for Proficient and 3% for Exceptional)	\$220,710	0.17	101.78
15	Health Insurance Rate Increase for Current and Retired County Employees (Assumes 8% Annual Increase and No Change in Existing Plans)	\$264,000	0.21	101.99
16	Health Insurance Increase for Retiree Coverage	\$124,337	0.10	102.08
17	Equity Retention to Address Phase I of Classification and Pay Study	\$200,000	0.16	102.24
18	Open New County Facilities (Includes Staffing and Operating Costs; Does Not Include Debt Service (see row 1 above) and One-Time Capital Costs)	\$2,520,557	1.98	104.22
19	Outside Agencies Funding Recommendations from Human Services Advisory Committee	\$346,629	0.27	104.50
20	County Operational Funding Increases Associated with Inflation and Higher Costs (Approximately 2.3% of total operational expenses)	\$531,766	0.42	104.91
21	Recommended New Staff Positions Not Associated with Opening of New Facilities	\$847,399	0.67	105.58
22	Total	\$13,455,439	10.58	

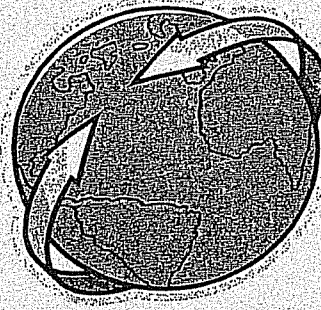
⁽¹⁾ This does not include additional Chapel Hill Carrboro City Schools funding of \$18.6 million provided by the district's Special District Tax.

21st Century Learners

Responsive and Accountable Leaders



Effective Educational Programs



Safe, Inviting, and Respectful Schools

**Board of Education's
2008-2009
Budget Request
March 20, 2008**



March 26, 2008

Ms. Laura Blackmon
Orange County Manager
208 S. Cameron Street
Hillsborough, NC 27278

Dear Ms. Blackmon:

Enclosed is the 2008-09 budget request as approved by the Chapel Hill – Carrboro City Board of Education on March 20, 2008. We are submitting this budget two months earlier than usual as part of our ongoing effort to receive budget assurances before we must make decisions concerning contracts for personnel next year.

To date the district has still not received any directions from the State regarding salary and benefit increases for next year. This budget request assumes that the State will award raises comparable to those given for the 2007-08 school year.

The Board's requested increase is \$6,816,122, which is a 12% increase over this year's budget. Of this amount, \$6,259,779 represents continuation expenses. The expansion budget request is one of the smallest in recent years, coming in at \$556,343. We are projected to enroll an additional 323 students next year. The Board approved this budget with a funding scenario that holds the per-pupil appropriation constant and achieves full funding by increasing the district tax by \$.0706.

We are including an alternative funding option at the Board's direction that increases the district tax only by the amount needed to fund the opening of the elementary school (\$1,780,834) and the addition of the senior class at Carrboro High (312,860), an increase of \$.0243. The remainder of the required revenue would come from an increase in the per pupil appropriation of \$313.

We look forward to meeting with the Commissioners and discussing our budget request in further detail. We have attached a single page with the alternative revenue strategy along with the Board of Education's budget book.

Sincerely,

A handwritten signature in dark ink, appearing to read "Neil G. Pedersen".

Neil G. Pedersen
Superintendent

Attachments

CHAPEL HILL - CARRBORO CITY SCHOOLS
2008-2009 Local Fund Revenue Projections
Assumes a \$313 Increase in the Per Pupil Appropriation
Assumes a \$.0243 Increase in the Special District Tax Rate

Projected Student Enrollment	2006-2007	2006-2007	2007-2008	2007-2008	2008-2009	2008-2009
	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ESTIMATE</u>	<u>SUPT RECOM</u>	<u>BOE REQ</u>
State projection of Students	11,162	11,102	11,343	11,343	11,705	11,666
Less: Out-of-County Tuition Paid	(78)	(78)	(78)	(78)	(78)	(78)
Existing Charter School students	117	150	140	140	140	140
Total County Resident Students	11,201	11,174	11,405	11,405	11,767	11,728

County Appropriation	\$ 2,957	\$ 2,957	\$ 3,069	\$ 3,069	\$ 3,359	\$ 3,382
Special District Tax	\$ 1,328	\$ 1,343	\$ 1,431	\$ 1,431	\$ 1,578	\$ 1,571

LOCAL REVENUES	2006-2007	2006-2007	2007-2008	2007-2008	2008-2009	2008-2009
	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ESTIMATE</u>	<u>SUPT RECOM</u>	<u>SUPT RECOM</u>
County Appropriation	33,121,357	33,121,357	34,935,383	34,935,383	39,525,353	39,664,096
Special District Tax	14,871,670	15,007,628	16,325,706	16,325,706	18,571,840	18,423,052
Prior Year Special District Tax	75,000	94,814	75,000	75,000	85,000	85,000
Fair Funding			494,000	494,000	494,000	494,000
Sales Tax Revenue	90,000	92,767	90,000	90,000	80,000	80,000
Tuition - Regular School	100,000	106,976	100,000	100,000	100,000	100,000
Tuition - Summer School	105,000	101,220	105,000	105,000	-	-
Tuition - Preschool	135,000	140,912	135,000	135,000	145,000	145,000
Fines & Forfeitures	350,000	452,405	350,000	350,000	400,000	400,000
ABC Revenue	59,472	59,472	59,472	59,472	59,472	59,472
Interest Earned on Investments	170,000	425,481	250,000	250,000	300,000	300,000
Miscellaneous Revenue	250,000	294,920	336,256	336,256	288,680	282,740
Indirect Cost	100,000	151,981	100,000	140,000	140,000	140,000
Appropriated Fund Balance	1,032,500	2,032,500	1,021,421	1,021,421	1,020,000	1,020,000
TOTAL LOCAL REVENUES	\$ 50,459,999	\$ 52,082,433	\$ 54,377,238	\$ 54,417,238	\$ 61,209,345	\$ 61,193,360

Total Budget Request \$ 6,832,107 \$ 6,816,122

ASSUMPTIONS:

1. Assumes a 323 student enrollment increase from 2008-2009.
2. Assumes a \$313 increase in the County Appropriation rate per student. One cent valuation of the ad valorem tax is estimated to be \$1,285,317. It is also assumed that the County will fund all of the 140 charter school students.
3. Assumes a .8% inflationary increase in the Special District Tax base. The projected 2008-09 one cent valuation amount is \$808,738. The current district tax rate of \$.2035 would increase by \$.0243 to \$.2278 to cover the costs of fulling funding the district's budget request of \$6,816,122. The increase in the special district tax covers the opening of Morris Grove Elementary (\$1,780,834) and the addition of a senior class at Carrboro High School (\$312,860).
4. Assumes the County will continue the Fair Funding allocation of \$494,000 to each district.
5. Carol Wood contribution of \$50,000 is included in the miscellaneous revenue projection for 2008-2009.
6. The miscellaneous revenue projection has been adjusted to reflect the anticipated \$70,000 loss of Medicaid administrative reimbursements.

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BUDGET MESSAGE

Superintendent's Budget Message 2008-09

To the Members of the Board of Education:

The administration has revised the budget development process and presentation for this year in order to try to avoid the contention and uncertainty that characterized last year's budget experience. It is our sincere hope that this will result in the Board of County Commissioners being in a position to provide us with assurances this spring that we will be able to offer to our students, as a worst-case scenario, the same level of services in 2008-09 as we have during this school year. This would avoid the uncertainty experienced last year that prevented the administration from providing contracts to many of our current employees and filling vacant positions until our local budget was adopted in July.

In concert with the County Manager and the Collaboration Committee, we devised a budget calendar for this year that will result in us submitting our budget request to the Board of County Commissioners almost two months earlier than required by law. Last fall we developed a Continuation Budget that is intended to maintain current levels of service to a growing population of students and to fulfill prior commitments made by the Board of Education. It takes into account the impact of state mandates (including anticipated salary and fringe benefit increases), costs associated with growth (including the opening of our tenth elementary school, Morris Grove, and the inclusion of seniors at Carrboro High School), anticipated rate and inflationary increases, and two prior commitments to serve pre-school students and students who have Limited English Proficiency. The additional expenses associated with the Continuation Budget are \$6,389,779. This is actually a revised figure from the one approved by the Board of Education on November 1, 2007, which at that time was \$6,561,902. The details associated with each item in the Continuation Budget are included in a subsequent section of this message. It should be noted that the Continuation Budget contains many assumptions about student enrollment and possible salary and other rate increases that are quite uncertain at this time. As the process proceeds, it is quite possible that these assumptions will need to be changed, which will then impact our budget request.

Last fall the administration requested that each school and department consider its need for additional resources or how it might use its resources differently. Knowing that the cost associated with the Continuation Budget was substantial, budget managers were not encouraged to submit additional needs unless they were considered absolutely essential. A total of \$2,902,888 in new requests was submitted. Of this amount, only \$556,343 is included in the Expansion Budget that I'm recommending. The needs are much greater than even \$2.9 million; however, the administration is doing all that it can to present a budget that the County Commissioners can fully support.

The new high school summer school model eliminates tuition for all students. Therefore, there is a local revenue reduction of \$105,000. Although the new model also has a reduced budget, we will continue to need local funds for teacher supplements that cannot be paid with State funds. In order to fund summer school teacher supplements within the existing local budget, appropriate expenses currently funded from local funds for At-Risk student programming will be moved to the State budget. This realignment will reduce the available State

funding for summer school to reflect the savings of the new model while continuing to provide the local funding needed for teacher supplements.

The cost of opening Morris Grove Elementary School and including the senior class at Carrboro High School is \$2,093,694. This would require a \$.0259 increase in the district tax. Historically, the County Commissioners have supported raising the district tax for this purpose.

Under this recommendation, the local budget would increase by \$6,816,122, from \$54,377,238 to \$61,193,360, which is an increase of 12.51%. The Board of Education understands that the County Commissioners cannot raise the district tax by more than what the school board requests. As in recent years, the Board is including in its request a proposal to fund the entire increase from the district tax in order not to restrict in any way the Commissioners' ability to fund our entire request. A \$.0701 increase would be required assuming the county per-pupil appropriation remains the same. Of course, the Board would expect that the per-pupil appropriation would be increased, thereby negating the need to fund the entire increase from the district tax.

The budget is dependent upon the district having a sufficient fund balance to appropriate \$1,020,000 toward its support. We project that at the end of this fiscal year, having made this appropriation, our unappropriated fund balance will be in line with the 5.5% guideline established by the County Commissioners. Other revenue sources have been reviewed and adjusted to reflect our best estimate of the funds that they will generate in 2008-09.

Explanation of Increases in the Continuation Budget

There are a number of anticipated external and internal factors that drive the continuation budget, many of which are beyond our control. The enrollment in our schools is projected to increase from 11,405, the number used for this year's budget, to 11,728. This requires additional teachers, teacher assistants, other support personnel, and instructional materials and supplies. In addition, because we have experienced consistent growth in recent years, we must absorb the expense of opening a new elementary school and adding a grade level to Carrboro High School. The other major expense associated with growth is the need for at least six additional ESL teachers. The number of students identified as English Language Learners has increased from 1,010 in 2005-06 to 1,455 in 2007-08 and is projected to increase by another 311 students next year to 1,766. In addition to growing numbers of students, the severity of their needs has increased dramatically. Most recently, we have received many Karin refugees from camps in Thailand.

The second largest factor in our continuation budget is state mandates. We have based salary and fringe benefit increases on those that were approved by the General Assembly for this year. We probably won't know what these will be until June or July. We've budgeted two additional teachers and two assistants for our exceptional children due to mandated lowering of pupil-teacher ratios in self-contained EC classes by the State Board of Education. The State has also required that all high school graduates complete a graduation project. This is a major effort requiring coaching by teachers and assistance from community members. Conservatively, we are planning on adding one classified position per high school to coordinate this effort.

Most of the other increases in the Continuation Budget are self-explanatory and relate to rate or inflationary increases or shortfalls in some budget lines. There are two prior commitments that the Board of Education has made that we are treating as continuation items. One is the continuation of our dual language program into the middle school grades. When we instituted the dual language program with a kindergarten cohort five years ago, we committed to providing a dual language experience for these students through high school so that they could become and continue to be fluent in a second language. As they transition to sixth grade, there will be some additional staffing costs that will go away for the most part in subsequent years. We also are budgeting an extra \$50 for each current student in a dual language program because materials must be purchased in two languages. Approximately one half of the children in the dual language program would qualify for ESL services, however, so overall this program is quite cost effective. The other prior commitment is to participate in a First School partnership with the Frank Porter Graham Child Development Institute. Although we were not able to provide the financial support for a "new" First School, we are incorporating the concept in two of our elementary schools and adding two pre-school classes. We project that the equivalent of one class will be funded from tuition from parents of pre-schoolers.

Further detail on the Continuation Budget is provided below:

State Mandates

Salary and Benefits Increases

\$2,070,194

Certified salaries have been projected to increase by 5% for the 2008-09 year based on the increase awarded for 2007-08. The \$859,130 requested includes the local supplement and matching benefits. Non-certified salaries are expected to increase by 4% inclusive of matching benefits (\$591,885). Local supplement must also be increased for the teachers paid from the state budget (\$295,488). The employer health insurance match is expected to increase by 6% or \$209,014. The employer state retirement match is estimated to increase by .4% from 7.83% to 8.23% (\$114,677).

Graduation Project

\$ 143,000

New state graduation requirements will require all graduating students to have a completed project representing a culmination of four years of high school learning. The projects will require the district to provide direction and monitoring for the students' work. A classified position will be needed at each of the three high schools at a cost of \$36,000 each (\$108,000). Costs for printed materials, supplies, and publicity are estimated at \$20,000 for the three schools. Professional development costs are anticipated at \$5,000 per school for a total of \$15,000.

Exceptional Children's Program

\$ 205,504

New state regulations governing class sizes for exceptional children will require the district to hire one additional FOCAL II teacher for Chapel Hill High school (\$70,273), one additional Autism teacher for the elementary level (\$70,273), and two additional teacher assistants (\$64,958).

Board of Education Stipends

\$ 990

It is district practice to increase Board of Education member stipends by the salary increase rate for certified staff each year. This small increase is intended to help offset the out-of-pocket expenses incurred by Board members

Costs Associated with Projected Student Enrollment Growth

Local Supplement for New State-Paid Teacher Positions \$ 64,358

Based on the projected student enrollment growth projections for 2008-09, new teacher positions are anticipated in the state budget. A total of nine new positions across grade levels are expected, which will require a local supplement at an average of \$7,151 per position.

Additional Teacher Assistant Positions \$ 162,395

The district has maintained a 1:1 teacher to teacher assistant ratio in grades K-3. The projected student enrollment growth in K-3 grades will require five additional teacher assistants.

Additional Office Assistant Positions \$ 37,783

A .5 office assistant position is requested for two elementary schools. This additional half-time position at each school will align their clerical staffing allotment to agree with the Board's formula based on their projected enrollments for next year.

Occupational Therapist – Assistive Technology Team \$ 21,082

Enrollment growth in the exceptional children will require the district to hire .3 of a new occupational therapist for the Assistive Technology Team in 2008-09.

Completion of Carrboro High School Configuration (Grades 9-12) \$ 312,860

The addition of a senior class at Carrboro High School next year will increase the student enrollment at the school and require additional support positions. An additional assistant principal position (\$93,707), a secretarial position for the new assistant principal (\$43,469), a counselor position (\$70,273), .6 of a program facilitator position (\$42,164), a half-time 504 Coordinator position (\$35,137), a .5 psychologist position (\$35,137), and a .5 student assistance program specialist position (\$35,137) need to be added to the school faculty to maintain the position allotment standards set by the Board.

Operating Costs for Morris Grove Elementary \$1,780,834

A detailed budget is included in the budget book outlining the operating costs to open Morris Grove. The budget includes a request for 50.0 new certified positions and 34.5 new classified positions. All costs for annual operations of the school are included.

Expenses Allocated on a Per-Pupil/Per-Teacher Basis \$ 20,437

Based on the projected growth in student enrollment additional funds are needed to provide the per-pupil or per-teacher allotments for the new students. This request covers all of the formulas currently allocated by the Board.

Additional ESL Teacher Positions \$ 421,638

Six new ESL teacher positions are requested to maintain the current teacher/student ratio of 1:50. The goal set by the district was a 1:20 teacher/student ratio. At a projected enrollment of 1,455 ESL students next year, 6 new positions will increase the Local ESL teacher allotment

to 35 positions and maintain the current. Each year the growth of the LEP student population continues to increase tremendously and the delivery of services to the ESL students is challenging.

Dual Language Textbooks and Instructional Materials **\$ 22,500**

This budget request will support the purchase of textbooks and instructional supplies for the Spanish/Chinese component of the dual language programs at Carrboro Elementary and Glenwood Elementary. State and local monies have been allotted to each school to support the English portion of their dual language programs. It is requested that Carrboro Elementary receive \$15,000 and Glenwood receive \$7,500 in additional funding.

Continuation of Current Service

Utility Increases **\$ 464,051**

Price increases are affecting all of the utility budgets. A 25% increase is requested for water only (does not include sewer) (\$75,500), a 7% increase for natural gas (\$117,258), and electricity (\$271,293). The percentages are based on the historical trends for these three utilities.

Additional Child Nutrition Subsidy **\$ 87,650**

The Board is currently subsidizing the Child Nutrition Services for \$122,000 each year. It has been the district's experience that at the close of the annual audit an additional subsidy has been requested to cover the financial shortfall. It is requested that the Board increase the annual subsidy to a level that will prevent the additional request each year. Child Nutrition Services should be able to break even annually with an additional \$87,650 in subsidy. It removes the uncertainty of the cash requirement on the Local fund balance from year to year. Although we share the Board's goal of eliminating the subsidy for CNS, at this time we believe we must be realistic about projected losses. This projected loss is lower than the one experienced in 2006-07.

Increase in Other Employee Benefits **\$ 153,340**

State longevity pay to locally funded employees is a budget line that has been incurring a shortfall in recent years. As employees' employment tenures increase with the district the State longevity pay line must be increased to provide the funds to cover the cost. This budget line was short by \$33,745 at the end of the 2006-07 budget year. Certain terminating employees are eligible for a payout of accrued annual and bonus leave. These budget lines have also been experiencing a shortfall (\$119,595).

Middle After School Programs **\$105,000**

Inadequate funding resources are available to support the current middle school after school programs next year. In order to maintain these greatly needed services to students additional funding is required.

Inflationary Increases to Budget Lines **\$ 72,000**

It has been several years since the district requested an inflationary increase on expense categories such as instructional supplies, office supplies, printer cartridges, laser check stock, subscriptions, fuel, and equipment. The annual inflation rate averages 3%.

Implementation of School Board Commitments

Expansion of the Dual Language Program to Middle Schools **\$ 129,273**

The expansion of the Dual Language Program into McDougale and Culbreth Middle Schools will require one new teacher position. Additional budget will be needed for other expenses as outlined below:

• 1.0 Teacher position at McDougale Middle	\$ 70,273
• Instructional materials, staff development, etc.	37,500
• Student transportation	20,000
• Curriculum planning stipends	1,500
• Total	<u>\$129,273</u>

First School **\$ 114,891**

The items below are needed to implement the First School model at Carrboro and Seawell Elementary Schools, and to begin work at FPG and Ephesus Elementary Schools for implementation expected for 2008-09. We are planning two new classes at Carrboro Elementary, but are projecting 15 new tuition students, which will fund one teacher and one teacher assistant.

• Two Teachers for two classes at Carrboro Elementary	\$70,890
• Two Teacher Assistants	32,001
• Materials for 4 Pre-K classes at Carrboro Elementary and 2 Pre-K classes at Seawell	12,000

Total of School Board Prior Commitments **\$ 244,164**

Subtotal of Continuation Budget Requests **\$6,389,779**

Less:

Reduction in Summer School Programming	(105,000)
One-time Staff Development fund for Carrboro High School	(25,000)

Total of Continuation Budget Requests **\$6,259,779**

Explanation of Items in the Expansion Budget

The Expansion Budget is quite modest this year, with recommendations totaling \$556,343. There are two items that we'll highlight.

The first is the opening of a Welcome Center to process all English Language Learners as they enter the district and a Newcomer Center for middle and high school students who come to us with little to no English and, in many cases, limited educational experiences. The Welcome Center will consist of a secretary with special training, located in an office at Lincoln Center.

The Newcomer Center will be located in two existing mobile units at Chapel Hill High School. It will include two teachers (accounted for in the continuation budget request for 6 additional ESL teachers), two teacher assistants, and a half-time social worker (funded from CHHS current allocation). Students will remain at the Newcomer Center for up to a year in order to prepare them for success in an English speaking class.

The second major expansion item is a new position that a principal would assume to support the other 18 principals in the district, especially those who are new to their positions. We have had great success with the Peer Assistance and Review (PAR) program for teachers and this is a similar model for principals. Effective principal leadership is essential to the success of a school district.

The Expansion Budget is described in more detail below:

Hospital School Tutors **\$ 5,000**

The Hospital School hires UNC students to tutor their students/patients who are taking higher math and science courses such as AP Calculus or AP Chemistry. This is an unfunded budget need for the Hospital School.

K-2 Literacy Lead Teacher **\$ 7,045**

A K-2 literacy lead teacher position is needed to build and sustain a strong literacy program for all elementary teacher. The district needs this additional budget amount to complete the funding for a full-time literacy coach position.

Employee Wellness **\$ 14,400**

Employee Wellness surveys and reports from site-based health teams indicate interest in expanding wellness programs for employees for weight loss, physical activity and, stress reduction. On an employee wellness survey conducted in 2006, employees requested health screening, more nutritious food offerings during the school day, and permission to take an exercise break during the school day as time allows without feeling guilty. Requested funding is for the following: health screening at 18 work sites with an estimated 30 people per site times \$10 per person totals \$5,400; \$500 for each site (\$9,000) to offer classes, health promotions, and incentives to increase staff physical activity.

ESL Welcome and Newcomer Center **\$ 100,245**

A secretarial position (\$36,043) is requested for the student Welcome Center. The Center would provide centralized assessment, instruction, and placement of all limited English proficient students, as well as essential services to their parents. The Welcome Center would coordinate interpreting and translation services in the schools. Staff would deliver the initial IPT assessment. Welcome Center staff would work in partnership with staff of the proposed Newcomer Center to provide communication and to determine appropriate placement for arriving students.

The Newcomer Center will require two ESL teacher positions. It is expected that these new positions will be allocated from the positions included in the Continuation Budget request. The bilingual ESL teachers would develop appropriate academic curriculum and language acquisition instruction for these students to promote their successful incorporation into the school district. The Newcomer Center will also need two new teacher assistant positions (64,002) to provide support students in the center.

Dual Language Program Instructional Supplies **\$ 10,800**

This budget request will support the purchase of textbooks and instructional supplies for the Spanish component of the dual language programs at the new dual language elementary schools. State and local monies have been allocated to each school to support the English portion of their dual language programs. This budget will provide \$150 per student for three classes of 24 students.

Elementary Lead Math Teacher **\$ 77,300**

An 11-month teacher position is requested to serve as a lead math teacher for elementary schools. Several of the elementary schools submitted budget requests for a math specialist position. To request this position for each of the elementary schools would be a very large budget item. This lead math teacher position is expected to provide some additional support for teachers to help improve student math scores.

Exceptional Children's Coordinator for Curriculum **\$ 70,890**

The Exceptional Children's Coordinator for Curriculum position was approved by the Board in the 2007-08 budget cycle; however, funding for the position needed to be diverted to other more urgent needs in the department. This position will work directly with the Exceptional Children's teachers to develop curriculum.

Boomerang Program **\$ 30,000**

Boomerang, a community-based alternative learning program, will lose major grant funding resource at the end of the 2007-08 school year when the Governor's Crime Commission grant expires. In 2006-07, the district contributed \$20,000. The program is requesting an additional \$30,000.

Principal's Peer Assistance **\$ 128,920**

An administrative position is requested to provide leadership assistance for all of the principals. With the district growing to 18 schools next year, the Assistant Superintendent for Instruction Services cannot provide the leadership support desired to the Instruction Services administrators as well as to principals.

Technology Support Staff **\$ 76,743**

The Technology Division is in need of an additional technician position to improve technical support provided to schools and administrative offices (\$40,700). Additionally, the Division currently does not have a full-time administrative support position to support the administrative functions for the district (\$35,043).

Online Learning Resources

\$ 35,000

During the past 5 years the number of on-line learning resources has grown substantially as schools take advantage of digital information. The district has standardized on several tools that are available in school media centers and on-line. These include the EBSCO reference material and several on-line research databases. This budget also supports many of the on-line tools used by teachers, students, and staff: United Streaming, Atomic Learning, SchoolCenter, and Contactology.

Total of Expansion Budget Request

\$ 556,343

Grand Total of Superintendent's Recommended Budget

\$6,816,122

Other Requests

In a separate document, the administration is providing the Board of Education all of the original budget requests received. As indicated earlier, these requests are quite conservative and in no way represent the resources that schools and departments believe that they truly need to meet their instructional goals.

It should be noted that most of the elementary and middle schools requested a math specialist to provide direct services to students and to upgrade the effectiveness of math instruction in these schools. Although we believe that math specialists could be particularly beneficial in the elementary schools, due to the cost of this request they were not included in this budget. Instead, we have added an 11-month Elementary Mathematics Lead Teacher position to provide coaching to elementary math teachers in our ten elementary schools.

In addition, we should point out that we have increased each school's technology specialist position from half-time to full-time; however, funding was not increased to support these positions. Instead each school's allocation was reduced by a .5 certified position: elimination of a .5 drama allocation in the elementary schools; elimination of a teacher assistant position in the middle schools; and the reclassification of the ISS position in the high schools from a certified to a classified position. These are position exchanges that schools have been regularly submitting once it was clear that we were unable to fund full-time technology specialists in their schools.

Revenues

Local revenues must total \$61,193,360 to support the \$6,816,122 increase in recommended budget priorities. The State's projected enrollment for the district for 2008-09 is 11,666. The 78 out-of-county students are subtracted from the State's projection and 117 charter students are added. The district is projecting 140 charter students, but the County has not been willing to change the previous count of 117 students. Last year the district reallocated budget to fund the additional charter students. The total projected enrollment is 11,728 students, but the revenue projection for county appropriated funds includes only 11,705 students for a revenue increase of \$987,262.

This proposed budget anticipates the special district tax rate will be increased to fully fund the district's total request. A \$.0706 increase in the special district tax is required. The

Board presents this request to the County Commissioners as one option for fully funding the budget. The inflationary rate of .8% has been applied to the district tax rate base based on the \$808,738 one cent valuation rate received from the County.

Other revenue sources have been reviewed and adjusted to reflect the more accurate projections for 2008-09. Increases in some Local revenue sources such as prior year special district tax collections, preschool tuition, and fines and forfeitures will increase revenues by another \$70,000. However, there are anticipated reductions in other revenue sources such as the loss of \$105,000 from summer school tuition, and a net reduction in miscellaneous revenues of \$49,840 due to the loss of the federal reimbursement for Medicaid administrative costs.

The Local fund balance amount required to balance the budget has been adjusted from \$1,021,421 for 2007-08 to \$1,020,000 for 2008-09. The projected net change in all of the other Local revenue sources is a reduction of \$12,943 as detailed below:

<u>Other Local Revenue Sources</u>	<u>2007-08 Budget</u>	<u>2008-09 Budget</u>	<u>Net Change</u>
Prior Year Special District Tax	\$ 75,000	\$ 85,000	\$10,000
Fair Funding	494,000	494,000	-0-
Sales Tax Revenue	90,000	80,000	(\$10,000)
Tuition – Regular School	100,000	100,000	-0-
Tuition – Summer School	105,000	-0-	(105,000)
Tuition – Preschool	135,000	145,000	10,000
Fines and Forfeitures	350,000	400,000	50,000
ABC Revenues	59,472	59,472	-0-
Interest Earned on Investments	250,000	300,000	50,000
Miscellaneous Revenues	336,256	279,734	(56,522)
Indirect Cost	100,000	140,000	40,000
Appropriated Fund Balance	<u>1,021,421</u>	<u>1,020,000</u>	<u>(1,421)</u>
Totals	\$3,116,149	\$3,109,888	(\$12,943)

Other Budgets

The projected **State budget** for 2008-09 is based on an increase of approximately 5% of the anticipated 2007-08 budget total. To date no information has been shared from the State regarding salary increases or changes to any of the allotment formulas. The district's own enrollment projection indicates growth in the number of student's expected next year, but the State's projection will serve as the official number. The projected budget includes anticipated changes to the state retirement and health insurance match requirements. The State budget total expected for 2007-08 is \$61,229,890 and the projected total for 2008-09 is \$64,260,824.

The **Federal budget** is expected to remain at the current 2007-08 level of \$5,200,000 for 2008-09. There are indications that reductions will occur in some grants and increases in others. The Title V grant funds are expected to be eliminated for next school year which will be a loss of \$13,767.

The **Recurring Capital budget** from the County for 2008-09 is projected to total \$2,546,782. Our district should receive approximately 62% or \$1,579,005.

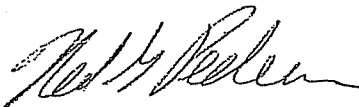
A preliminary **Child Nutrition Services budget** is included which includes a \$.10 increase in lunch prices. Salary increases for district employees are included at 4%. The price per meal cost is expected to increase by 4 to 5% based on the Consumer Price Index.

The **Community Schools budget** reflects the 4% salary increase for staff as well as the expected increases in snack and lunch prices. Changes in revenue are due to a fee increase in the After School program, Summer Camp and Summer Youth Enrichment fees, and interest income. Fund balance is appropriated in the amount of \$5,000 to accommodate the opening of the Morris Grove After School program.

Conclusion

As was the case last year, we recognize that the County is facing extreme financial pressures in order to meet all the service expectations of its residents. The County Commissioners, however, have a history of appropriating the resources necessary to provide the quality of education for which the Chapel Hill-Carrboro City Schools are known. In order to have a successful conclusion to last year's budget process, the school district reduced expenditures by \$1.5 million. These were permanent reductions that will be carried over to the 2008-09 budget. These were the last of the possible non-personnel reductions; therefore, if faced with a similar budget shortfall this year, it will be very painful to close the funding gap. It is our hope that by taking a conservative approach to this year's budget we will receive an appropriation from the County Commissioners that will be sufficient to meet the ongoing needs of our students.

Respectfully submitted,

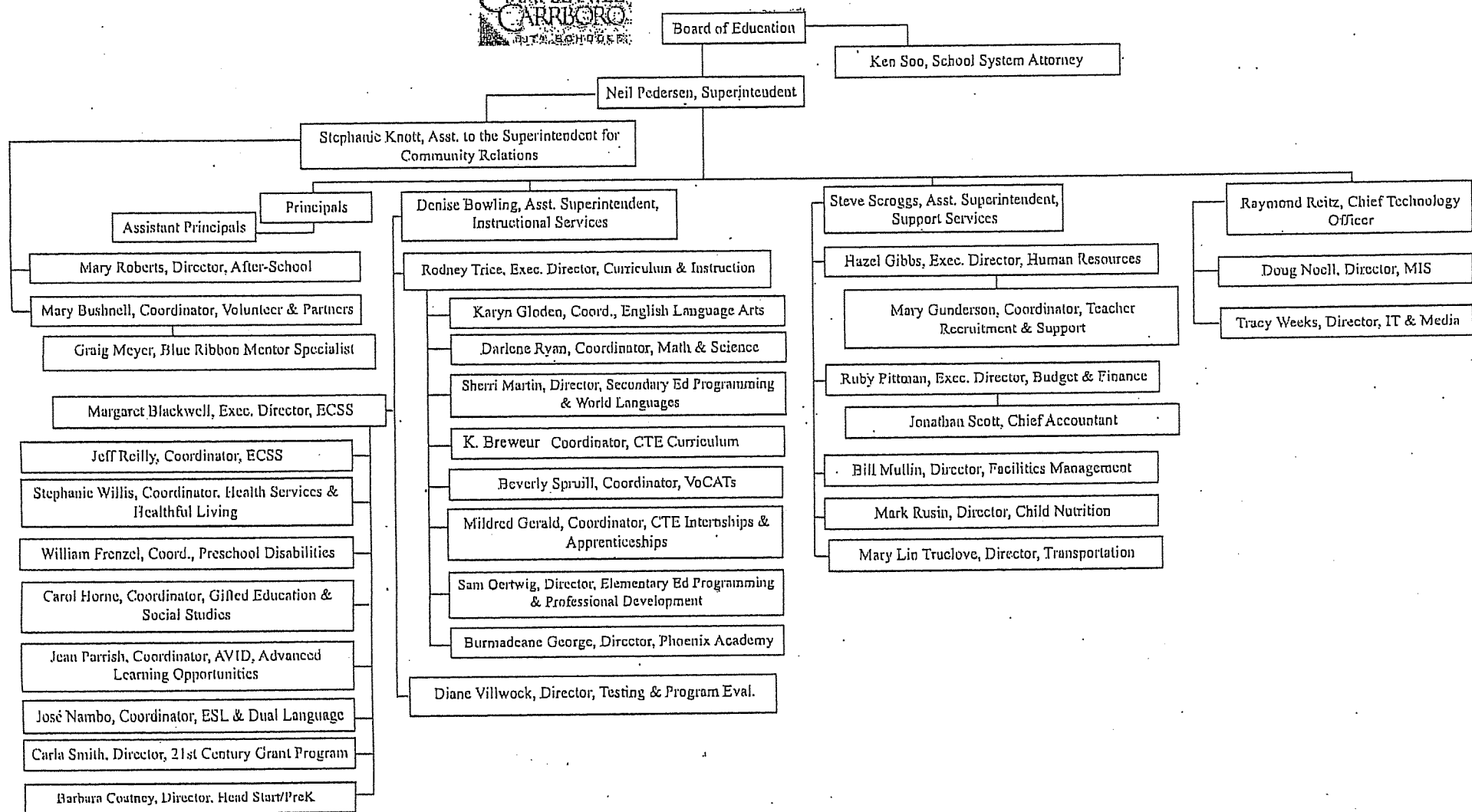


Neil G. Pedersen
Superintendent

March 20, 2008



Organization Chart 2007-2008



CHAPEL HILL – CARRBORO CITY SCHOOLS
Board of Education Members and Principal Officials

Pam Hemminger, Chair

Lisa Stuckey, Vice-Chair

Jamezetta Bedford

Mia Day Burroughs

Jean Hamilton

Mike Kelley

Annetta Streater

Neil G. Pedersen, Superintendent

Denise Bowling, Assistant Superintendent
for Instructional Services

Steve Scroggs, Assistant Superintendent
For Support Services

Ruby Pittman, Executive Director of Budget and Finance

Lincoln Center
750 South Merritt Mill Road
Chapel Hill, NC 27516
(919) 967-8211

February 22, 2008

CHAPEL HILL – CARRBORO CITY SCHOOLS

Principals

Emily Bivins
Susan Pegg
Cheryl Carnahan
Phillip Holmes
Minnie Goins, Interim
Sheila Burnette
Nathan Hester, Interim
Deshera Mack
Grace Repass
Susan Wells
Debra Scott
Eileen Tully
Valerie Reinhardt
Jeff Thomas
Jacqueline Ellis
Dave Thaden
Flicka Bateman

Carrboro Elementary
Seawell Elementary
Estes Hill Elementary
Ephesus Road Elementary
Glenwood Elementary
Frank Porter Graham Elementary
McDougle Elementary
Rashkis Elementary
Mary Scroggs Elementary
Culbreth Middle
McDougle Middle
Phillips Middle
Smith Middle
Carrboro High
Chapel Hill High
East Chapel Hill High
Hospital School, UNC Hospitals

Chapel Hill-Carrboro City Schools

Preliminary 2008-09 Local Fund Budget Calendar

August 31, 2007	Cabinet develops proposed budget process and budget drivers
September 20, 2007	Share proposed budget process and budget drivers with the Board
October 1, 2007	Kick off budget request process with school and departments
November 1, 2007	Present preliminary continuation budget to Board of Education
November 15, 2007	Board of Education approves preliminary continuation budget
November 19, 2007	Forward preliminary continuation budget to County Manager
November 1-30, 2007	Departments present budgets to Superintendent for review
November 16, 2007	Departments present recommendations for fee increases
December 14, 2007	Schools submit new budget requests
February 21-22, 2008	Superintendent presents budget to Board of Education, Board Planning Conference, Friday Center, Chapel Hill, NC
March 6, 2008	Board of Education public hearing on the budget and discussion of the budget, Town Hall, Chapel Hill, NC at 7:00 pm
March 20, 2008	Board adopts budget request, Town Hall, Chapel Hill, NC at 7:00 pm
March 21, 2008	Superintendent submits budget request to County Manager
April 22, 2008	Present budget to BOCC at joint meeting of school boards at Southern Human Services on Homestead Road, Chapel Hill at 7:30 pm

The County Commissioners have scheduled three work sessions for their own budget discussions. The public is welcome to attend.

May 8, 2008	County Commissioners' Budget Work Session, Southern Human Services Center on Homestead Road, Chapel Hill at 7:30 pm

Chapel Hill-Carrboro City Schools

Preliminary 2008-09 Local Fund Budget Calendar

May 20, 2008	County Commissioners' Budget Work Session, Southern Human Services Center on Homestead Road, Chapel Hill at 5:30 pm
May 27, 2008	County Commissioners' Budget Public Hearing, New Courthouse in Hillsborough, NC at 7:30 pm
May 29, 2008	County Commissioners' Budget Public Hearing, Southern Human Services Center on Homestead Road, Chapel Hill at 7:30 pm
June 5, 2008	County Commissioners' Budget Work Session, Government Services Center in Hillsborough at 7:30 pm
June 12 and June 17, 2008	County Commissioners' Budget Work Session, Southern Human Services Center on Homestead Road, Chapel Hill at 7:30 pm
June 24, 2008	County Commissioners' approve budget at regular meeting, Southern Human Services Center on Homestead Road, Chapel Hill at 7:30 pm
July 2008	Board of Education approves 2008-09 Budget

2008-09 BUDGETS

Combined Operating Budget Revenues and Expenditures

REVENUE	2006-07	2006-07	2007-08	2007-08	2008-09	2008-09
	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ESTIMATES</u>	<u>SUPT RECOM</u>	<u>BOE REQ</u>
Total Local Revenue	50,459,999	52,082,433	54,377,238	54,417,238	61,209,345	61,193,360
Total State Revenue	54,383,999	55,655,327	61,229,890	61,559,512	64,260,824	64,260,824
Total Federal Revenue	5,400,000	4,800,393	5,200,000	5,000,000	5,200,000	5,200,000
TOTAL REVENUE	\$ 110,243,998	\$ 112,538,153	\$ 120,807,128	\$ 120,976,750	\$ 130,670,169	\$ 130,654,183

ALLOCATIONS INSTRUCTIONAL PROGRAMS	2006-07	2006-07	2007-08	2007-08	2008-09	2008-09
	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ESTIMATES</u>	<u>SUPT RECOM</u>	<u>BOE REQ</u>
Regular Instructional Programs	\$ 47,426,821	\$ 46,992,679	\$ 51,658,263	\$ 52,092,534	\$ 67,780,558	\$ 67,747,602
Special Programs	11,243,759	10,759,008	11,994,605	11,641,416	14,657,652	14,924,183
Alternative Program and Services	-	163	-	925,000	2,605,486	2,500,486
Co-Curricular Activities	1,076,883	1,080,959	1,211,559	1,211,559	1,766,225	1,766,225
School Leadership	-	-	-	-	3,056,010	3,099,479
School Based Support Services	8,040,689	8,309,199	8,756,378	8,756,378	9,053,225	9,053,225
Other	15,593,302	16,058,732	17,989,416	17,134,366	333,136	308,136
TOTAL INSTRUCTIONAL PROG.	83,381,453	83,200,740	91,610,220	91,761,253	99,252,292	99,399,336

SUPPORT SERVICES	2006-07	2006-07	2007-08	2007-08	2008-09	2008-09
	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ESTIMATES</u>	<u>SUPT RECOM</u>	<u>BOE REQ</u>
Instructional Support Services	2,579,768	2,872,304	2,839,349	2,906,594	3,758,899	3,829,789
Administrative Leadership	688,718	513,668	833,644	772,766	972,111	1,083,854
School Admin.	4,961,470	4,814,986	5,485,971	5,382,078	6,412,663	6,456,132
Business Support	10,474,626	11,607,059	11,450,348	13,165,850	16,707,458	16,728,677
Central Support	1,594,950	130,582	1,661,865	209,343	987,845	987,845
Other	4,043,736	3,367,891	4,507,146	4,173,884		-
TOTAL SUPPORT SERVICES	24,343,268	23,306,490	26,778,323	26,610,515	28,838,976	29,086,297

OTHER SERVICES	2006-07	2006-07	2007-08	2007-08	2008-09	2008-09
	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ESTIMATES</u>	<u>SUPT RECOM</u>	<u>BOE REQ</u>
Community Services	470,823	665,694	410,241	410,241	42,329	42,329
Charter School Funds	431,125	472,660	529,680	529,680	529,680	529,680
Child Nutrition Transfers	122,000	122,000	122,000	347,000	310,000	209,650
Contingency	150,000	-	-	-		-
State Textbooks	730,330	730,265	760,115	759,512	789,892	789,892
Other	615,000	768,581	596,550	943,550	907,000	597,000
TOTAL OTHER SERVICES	2,519,278	2,759,200	2,418,586	2,989,983	2,578,901	2,168,551

TOTAL OPERATING EXPENSES	\$ 110,243,998	\$ 109,266,429	\$ 120,807,128	\$ 121,361,750	\$ 130,670,169	\$ 130,654,184

<i>Per Pupil Expenditures</i>	\$ 9,842	9,779	\$ 10,592	\$ 10,641	\$ 11,105	\$ 11,140

Orange County Budget Office form

CHAPEL HILL - CARRBORO CITY SCHOOLS

2008-2009 Local Fund Revenue Projections

Assumes a \$.0706 Increase in the Special District Tax Rate

Projected Student Enrollment	2006-2007	2006-2007	2007-2008	2007-2008	2008-2009	2008-2009
	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ESTIMATE</u>	<u>SUPT RECOM</u>	<u>BOE REQ</u>
State projection of Students	11,162	11,102	11,343	11,343	11,705	11,666
Less: Out-of-County Tuition Paid	(78)	(78)	(78)	(78)	(78)	(78)
Existing Charter School students	117	150	140	140	140	140
Total County Resident Students	11,201	11,174	11,405	11,405	11,767	11,728

County Appropriation	\$ 2,957	\$ 2,957	\$ 3,069	\$ 3,069	\$ 3,359	\$ 3,069
Special District Tax	\$ 1,328	\$ 1,343	\$ 1,431	\$ 1,431	\$ 1,578	\$ 1,890

LOCAL REVENUES	2006-2007	2006-2007	2007-2008	2007-2008	2008-2009	2008-2009
	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ESTIMATE</u>	<u>SUPT RECOM</u>	<u>SUPT RECOM</u>
County Appropriation	33,121,357	33,121,357	34,935,383	34,935,383	39,525,353	35,922,645
Special District Tax	14,871,670	15,007,628	16,325,706	16,325,706	18,571,840	22,167,509
Prior Year Special District Tax	75,000	94,814	75,000	75,000	85,000	85,000
Fair-Funding			494,000	494,000	494,000	494,000
Sales Tax Revenue	90,000	92,767	90,000	90,000	80,000	80,000
Tuition - Regular School	100,000	106,976	100,000	100,000	100,000	100,000
Tuition - Summer School	105,000	101,220	105,000	105,000	-	-
Tuition - Preschool	135,000	140,912	135,000	135,000	145,000	145,000
Fines & Forfeitures	350,000	452,405	350,000	350,000	400,000	400,000
ABC Revenue	59,472	59,472	59,472	59,472	59,472	59,472
Interest Earned on Investments	170,000	425,481	250,000	250,000	300,000	300,000
Miscellaneous Revenue	250,000	294,920	336,256	336,256	288,680	279,734
Indirect Cost	100,000	151,981	100,000	140,000	140,000	140,000
Appropriated Fund Balance	1,032,500	2,032,500	1,021,421	1,021,421	1,020,000	1,020,000
TOTAL LOCAL REVENUES	\$ 50,459,999	\$ 52,082,433	\$ 54,377,238	\$ 54,417,238	\$ 61,209,345	\$ 61,193,360
Total Budget Request					\$ 6,832,107	\$ 6,816,122

ASSUMPTIONS:

1. Assumes a 323 student enrollment increase from 2008-2009.
2. Assumes no increase in the County Appropriation rate per student. One cent valuation of the ad valorem tax is estimated to be \$1,285,317. It is also assumed that the County will only fund 117 charter school students.
3. Assumes a .8% inflationary increase in the Special District Tax base. The projected 2008-09 one cent valuation amount is \$808,738. The current district tax rate of \$.2035 would increase by \$.0706 to \$.2741 to cover the costs of fulling funding the district's budget request of \$6,816,122.
4. Assumes the County will continue the Fair Funding allocation of \$494,000 to each district.
5. Carol Wood contribution of \$50,000 is included in the miscellaneous revenue projection for 2008-2009.
6. The miscellaneous revenue projection has been adjusted to reflect the anticipated \$70,000 loss of Medicaid administrative reimbursements.

Orange County Budget Office form

Local Fund Budget Summary

Summary by Purpose Code

	2006-07	2006-07	2007-08	2007-08	2008-09	2008-09
<u>INSTRUCTIONAL</u>	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ESTIMATES</u>	<u>SUPT RECOM</u>	<u>BOE REQ</u>
5100 Regular Instructional Services	16,570,370	15,270,324	17,688,951	17,688,951	23,236,707	23,203,751
5200 Special Populations Services	4,509,553	4,512,979	4,946,684	4,946,684	6,377,486	6,377,486
5240 Speech and Language (new)					632,164	632,164
5260 Academically Gifted (new)					904,638	904,638
5270 ESL Services (new)					1,511,191	1,511,191
5300 Alternative Programs and Serv (new)					286,245	286,245
5320 Attendance/Social Work Services(new)					738,140	738,140
5340 Pre-K Services (new)					247,525	247,525
5353 Summer Instructional Services					408,576	303,576
5400 Co-Curricular	1,076,883	1,080,959	1,211,559	1,211,559	-	-
5400 School Leadership (new)					3,056,010	3,099,479
5501 Athletics					1,398,936	1,398,936
5502 Cultural Arts					134,830	134,830
5504 Before/After School Care					232,458	232,458
5810 Education Media	873,701	796,847	931,828	931,828	1,030,309	1,030,309
5820 Attendance/Social Work	408,758	558,269	472,072	472,072		
5830 Guidance Services	1,027,504	1,066,155	1,096,910	1,096,910	1,111,509	1,111,509
5840 Health Services	228,198	322,640	290,265	290,265	663,219	663,219
5850 Psychological Services	179,656	164,886	188,639	188,639		
5850 Safety and Security (new)					94,205	94,205
5860 Speech Pathology	578,527	565,661	607,454	607,454		-
5870 Career Development Coord.	43,509	38,722	45,684	45,684		-
5870 Staff Development (new)					326,136	301,136
5890 Other Pupil Support Services	455,849	413,030	477,428	477,428		-
5890 Volunteer Services					180,795	180,795
5900 Employee Benefits	5,530,390	5,673,493	6,030,517	6,030,517		
5930 Staff Development (old)	359,859	253,197	392,909	392,909		
5000 TOTAL INSTRUCT.SERVICES	31,842,757	30,717,162	34,380,900	34,380,900	42,571,081	42,451,594
<u>SUPPORT SERVICES</u>						
6110 Regular Curricular Support					1063175	1,063,175
6190 School Crossing Guards	79,406	70,839	82,582	82,582		
6100 Sub-total Regular Instruction Support	79,406	70,839	82,582	82,582	1,063,175	1,063,175
6201 Children w/Disabilities Support					40,400	40,400
6207 ESL Support					71,329	71,329
6210 Improvement of Instruction	2,100,601	2,060,516	1,992,561	1,992,561		
6200 Sub-total Special Populations Support	2,100,601	2,060,516	1,992,561	1,992,561	111,729	111,729
6301 Alternative Programs Support (new)					10,000	10,000
6310 Board Of Education	161,814	156,335	184,908	184,908		
6320 Executive Administration	159,018	115,137	162,367	162,367		
6390 Other Administrative Support	14,178		14,178	14,178		
6300 Sub-Total Admin. Staff/Alternative Prog.	335,010	271,472	361,453	361,453	10,000	10,000

Local Fund Budget Summary

Summary by Purpose Code

	2006-07	2006-07	2007-08	2007-08	2008-09	2008-09
SUPPORT SERVICES	BUDGET	ACTUAL	BUDGET	ESTIMATES	SUPT RECOM	BOE REQ
6400 Technology Support Services (new)					423,716	535,459
6410 Office of the Principal	2,333,399	2,180,182	2,547,302	2,547,302		
6420 School Res. Off./Cross. Guards	48,104	48,104	329,213	329,213		
6400 Sub-total School Admin.	2,381,503	2,228,286	2,876,515	2,876,515		
6400 Sub-total Technology Support (new)					423,716	535,459
6510 Support Services	139,828	206,402	239,080	239,080		
6510 Telephones (new)					104,083	104,083
6520 Printing and Copying Services(new)					267,235	267,235
6520 Fiscal Service	499,411	546,095	512,798	512,798		
6530 Public Utility and Energy Serv (new)					6,664,875	6,686,094
6540 Operation of Plant	5,107,631	4,588,838	5,828,898	5,828,898		
6540 Custodial Services (new)					2,162,042	2,162,042
6550 Transportation	445,280	352,657	407,984	407,984	448,399	448,399
6570 Internal Services	414,816	520,154	257,219	257,219		
6580 Maintenance of Plant	1,858,207	1,875,134	1,995,799	1,995,799	2,379,005	2,379,005
6500 Sub-total Operational Support	8,465,175	8,089,280	9,241,778	9,241,778	12,025,641	12,046,860
6611 Financial Services (new)					466,806	466,806
6613 Risk Management (new)					366,090	366,090
6621 Human Resource Services (new)					443,318	443,318
6630 Community Relations	260,196	248,010	266,999	266,999		
6640 Human Resources	550,945	452,317	547,648	547,648		
6660 Management Information Serv.	583,344	760,424	637,875	637,875		
6600 Sub-total Financial/Human Resources	1,394,485	1,460,751	1,452,522	1,452,522	1,276,214	1,276,214
6720 Research and Evaluation (new)					238,518	238,518
6700 Sub-total Student Accountability(new)					238,518	238,518
6900 Employee Benefits	2,455,371	2,020,932	2,724,687	2,724,687		
6910 Board or Education					62,246	62,246
6920 Attorney Fees					100,000	100,000
6930 Audit Fees					40,000	40,000
6930 Staff Development	268,390	185,634	242,633	242,633		
6941 Office of the Superintendent (new)					349,337	349,337
6942 Assistant Supt of Instruction (new)					1,636,603	1,707,493
6943 Assistant Supt of Supp Serv (new)					277,906	277,906
6950 Public Relations (new)					183,501	183,501
6900 Sub-total Other Support	2,723,761	2,206,566	2,967,320	2,967,320	2,649,593	2,720,483
6000 TOTAL SYSTEMWIDE SUPPORT	17,479,940	16,387,710	18,974,730	18,974,730	17,374,869	17,466,978

Local Fund Budget Summary

Summary by Purpose Code

	2006-07	2006-07	2007-08	2007-08	2008-09	2008-09
<u>OTHER SERVICES</u>	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ESTIMATES</u>	<u>SUPT RECOM</u>	<u>BOE REQ</u>
7100 Community Services/Afterschool	395,708	529,788	329,921	329,921		
7910 Employee Benefits	38,468	78,744	40,007	40,007		
7930 Staff Development		1,720				
7100 COMMUNITY SERVICES	434,175	610,252	369,928	369,928		-
8100 Charter School Funds	431,125	472,660	529,680	529,680	529,680	529,680
8100 Child Nutrition Transfers	122,000	122,000	122,000	347,000	310,000	209,650
8100 Sales Tax Refund						
8100 Other Transfers		500,000				
9990 Contingency	150,000					
TOTAL LOCAL FUND BUDGET	<u>50,459,998</u>	<u>48,809,784</u>	<u>54,377,238</u>	<u>54,602,238</u>	<u>61,209,345</u>	<u>61,193,360</u>

Orange County Budget Office form

CHAPEL HILL - CARRBORO CITY SCHOOLS

2008-2009 BUDGET REQUESTS

CONTINUATION BUDGET

<u>State Mandates</u>	<u>AMOUNT</u>
Anticipated 5% Locally-paid certified staff pay increase including benefits and supplement	\$ 859,130
Anticipated supplement for State-paid teacher pay increase	295,488
Anticipated 4% non-certified staff pay increase including benefits and supplement	591,885
Anticipated increase in employee health insurance - (6% increase)	209,014
Anticipated increase in employer state retirement match (.4% increase)	114,677
Graduation Project , 3 coordinator positions, professional development, and other expenses	143,000
Exceptional Children's Program mandates to reduce class size (2 teachers, 2 TA's)	205,504
5% Increase for School Board Member stipends	990
Subtotal	\$ 2,419,687

Costs Associated with Projected Student Enrollment Growth

Anticipated supplement for new State-paid teacher positions, 9.0 FTEs	\$ 64,358
Additional K-5 elementary teacher assistants not provided by State (5.0 FTEs)	162,395
Office Assistant - .5 allocation for Ephesus and Estes Elementary Schools (1.0 FTE)	37,783
Occupational Therapist - Assistive Technology (.3 FTE)	21,082
Completion of Carrboro High School configuration (grades 9-12)	
- Assistant Principal position	\$ 93,707
- Assistant Principal secretarial position	43,469
- Counselor position	70,273
- 504 Coordinator (.5 FTE)	35,137
- Psychologist (.5 FTE)	35,137
- Student Assistance Program Specialist (.5 FTE)	35,137
Subtotal	\$ 312,860
Start-up costs for Morris Grove Elementary	1,780,834
Expenses allocated on per-pupil/per teacher basis	20,437
ESL teacher positions (6 FTEs) (includes 2 FTEs for ESL Newcomer Center)	421,638
Dual Language Textbooks and Instructional Materials	22,500
Subtotal	\$ 2,843,887

Continuation of Current Services

Utility Increases:	
Water - 25% (water only; does not include sewer)	\$ 75,500
Natural Gas - 7%	117,258
Electricity - 7%	271,293
Additional Child Nutrition Subsidy	87,650

CHAPEL HILL - CARRBORO CITY SCHOOLS 2008-2009 BUDGET REQUESTS

<u>Continuation of Current Services (continued)</u>	<u>AMOUNT</u>
Increase in under budgeted other employee benefits:	
- State longevity pay	\$ 33,745
- Annual and bonus leave payouts	119,595
Middle School After School Programs (shortfall)	105,000
Inflationary increases to operating budget line items (3%)	72,000
Subtotal	\$ 882,041
 <u>Implementation of School Board Prior Commitments</u>	
Expansion of Dual Language Program to Middle Schools:	
- 1.0 Teacher position at McDougale Middle	\$ 70,273
- Operating Expenses: instructional materials, staff development, etc.	37,500
- Student Transportation	20,000
- Curriculum design stipends	1,500
First School Program	114,891
Total of School Board Prior Commitments	\$ 244,164
 SUBTOTAL OF CONTINUATION BUDGET REQUESTS	\$ 6,389,779
 Budget Reallocations:	
Reduction in Summer School Programming	\$ (105,000)
One-time Staff Development Funds for Carrboro High School Start-up	(25,000)
TOTAL OF BUDGET REALLOCATIONS	\$ (130,000)
 TOTAL OF CONTINUATION BUDGET REQUESTS	\$ 6,259,779
 EXPANSION BUDGET	
Tutoring funds for the Hospital School	\$ 5,000
K-2 Literacy Lead Teacher (amount needed to complete funding for a full-time position)	7,045
Employee Wellness Services	14,400
ESL Welcome and Newcomer Center	100,245
Elementary Dual Language Program Instructional Materials	10,800
Elementary Math Lead Teacher (11 month position)	77,300
Exceptional Children's Coordinator for Curriculum	70,890

EXPANSION BUDGET (continued)

	<u>AMOUNT</u>
Boomerang Program (lost grant funding)	30,000
Principals' Peer Assistance	128,920
Technology - Additional Support Positions (2.0 FTEs)	76,743
Technology - Online Learning Resources	<u>35,000</u>
TOTAL OF EXPANSION BUDGET REQUESTS	\$ 556,343
 GRAND TOTAL OF SUPERINTENDENT'S RECOMMENDED BUDGET	 \$ 6,816,122

MORRIS GROVE ELEMENTARY SCHOOL OPERATING BUDGET FOR 2008-09 OPENING

		REDUCTION OF FIRST YR EXP 07-08 BUDGET	NON-REC. STARTUP NON-PERSONNEL 08-09 BUDGET	RECURRING STARTUP 08-09 BUDGET
<u>SCHOOL PERSONNEL</u>		<u>Cost</u>	<u>Pos.</u>	<u>Cost</u>
Includes benefits				
CERTIFIED	Principal	\$ 21,985	1.00	New State Allotment
	Principal Supplement	6,250		24,000
	Assistant Principal (3 mos. State-paid)	26,854	1.00	62,224
	Assistant Principal Supplement	5,750		8,056
	Classroom Teachers		24.00	Regular Allotment
	AG Resource/Enrichment		1.50	105,410
	Literacy Coach (transfer 1)		2.00	70,273
	Guidance Counselor		1.00	Regular Allotment
	Family Specialist		1.00	70,273
	Media Specialist	33,481	1.00	70,273
	Technology Specialist	33,481	1.00	70,273
	Nurse (system allocated)		1.00	70,273
	EC Resource Teachers (transfer 1)		2.00	70,273
	EC FOCAL I/II Teachers (transfer 2)		3.00	70,273
	Speech/Language Pathologist		0.50	35,137
	Occupational Therapist		0.50	35,137
	Psychologist		0.50	35,137
	Program Facilitator		0.50	Regular Allotment
	ESL (1.0 from Regular Allotment)		2.00	70,273
	World Language Teacher (.5 from Regular Allotment)		1.50	70,273
	Preschool Teacher		1.00	Regular Allotment
	Specials: Music, PE, Art, Dance	-	4.00	281,092
	Subtotal	\$ 127,801	\$ -	50.00 \$ 1,218,648
NON- CERTIFIED	Admin. Asst./Secretary	\$ 21,049	2.00	81,252
	Data Manager		1.00	43,469
	MIS Support Technician		1.00	40,371
	Media Assistant		1.00	32,476
	Teacher Assistants (K-3)		14.00	Regular Allotment
	Teacher Assistants (4-5)		4.00	Regular Allotment
	EC Inclusion Assistants		2.00	64,958
	EC classroom Assistants (4 transferring)		6.00	64,958
	Preschool Teacher Assistant		1.00	Regular Allotment
	Science Specialist		1.00	45,604
	Custodians	9,429	1.50	56,853
	Subtotal	\$ 30,478	34.50	\$ 429,949

MORRIS GROVE ELEMENTARY SCHOOL

	REDUCTION OF FIRST YR EXP 07-08 BUDGET	STARTUP NON-PERSONNEL 07-08 BUDGET	ON-GOING 08-09 BUDGET
CO-CURRICULAR			
Co-curricular Stipends		5AU	\$ 3,000
TOTAL ADDITIONAL PERSONNEL	\$ 158,279	84.50	\$ 1,651,596
NON-PERSONNEL	Cost	Pos.	Cost
<u>INSTRUCTIONAL</u>			
Staff Development/Planning	40,000	25,000	\$ 4,500
<u>SCHOOL OPERATING FUNDS</u>			
Extra Duty Pay/Lead Teacher			\$ 2,400
Field Trips			1,536
SIT Supplies			1,142
Instructional Supplier			11,264
Media Center Supplies			6,451
At Risk Funds			1,690
Principal and Asst. Principal Travel			1,828
Administrative Supplies and Postage	5,000		2,099
Subtotal Continuing Operating	\$ 5,000		\$ 28,410
<u>OTHER CONTINUING COSTS</u>			
Lead Proficiency Teacher Stipend and Summer Salary			\$ 6,269
Contract Cleaning			75,000
Custodial Supplies			9,195
Utilities: Electricity			95,000
Natural Gas			26,000
Water			7,500
Property Insurance			10,000
Telephone	5,000		10,000
Maintenance Costs - 1 maintenance helper position	-	1.00	40,644
Subtotal Other	\$ 5,000		\$ 279,608
TOTAL NON-PERSONNEL COSTS	\$ 50,000	\$ 25,000	\$ 312,518
GRAND TOTAL MORRIS GROVE ELEMENTARY	\$ 208,279	\$ 25,000	85.50 \$ 1,964,113
NET ADDITIONAL BUDGET REQUIRED			\$ 1,780,834

Updated 10/22/07

Local Fund Revenue History

Year	County Appropriation		Special District Tax per \$100 Value	
	Per Student	Increase	District Tax	
	1,057			
1990-91	1,175	\$ 118	0.1775	
1991-92	1,310	135	0.1735	
1992-93	1,310	-	0.1735	
1993-94	1,363	53	0.1575	*
1994-95	1,451	88	0.1540	
1995-96	1,571	120	0.1540	
1996-97	1,782	211	0.1900	
1997-98	1,889	107	0.1790	*
1998-99	2,040	151	0.1920	
1999-00	2,256	216	0.2200	
2000-01	2,395	139	0.2200	
2001-02	2,437	42	0.2020	*
2002-03	2,516	79	0.1920	
2003-04	2,566	50	0.2000	
2004-05	2,623	57	0.2000	
2005-06	2,796	173	0.1834	*
2006-07	2,957	161	0.1885	
2007-08	3,069	112	0.2035	
2008-09				

For 2008-09:

A \$.01 Special District Tax increase will generate \$808,738 in additional revenue.

A .8% inflationary increase to the Special District Tax base is included.

A \$.01 County General Fund Property Tax rate is estimated to generate \$1,285,317

The district approximately 62%.

* Re-evaluation year of property tax values

2008-09 State Fund Revenue Projection

	2006-2007	2006-2007	2007-2008	2007-2008	2008-2009	2008-2009
	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ESTIMATE</u>	<u>SUPT RECOM</u>	<u>BOE REQ</u>
Revenue	\$ 53,653,669	\$ 54,925,062	\$ 60,448,506	\$ 60,800,000	\$ 63,470,932	\$ 63,470,932
State Textbook Revenue	730,330	730,265	781,384	759,512	789,892	789,892
Total Revenue	\$ 54,383,999	\$ 55,655,327	\$ 61,229,890	\$ 61,559,512	\$ 64,260,824	\$ 64,260,824

Orange County Budget Office form

State Fund Budget Summary

Summary by Purpose Code

	2006-2007	2006-2007	2007-2008	2007-2008	2008-2009	2008-2009
<u>INSTRUCTIONAL</u>	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ESTIMATE</u>	<u>SUPT RECOM</u>	<u>BOE REQ</u>
5100 Regular	30,296,576	31,449,527	33,426,234	33,860,505	43,998,851	43,998,851
5200 Special	4,069,110	3,483,458	4,500,778	4,500,778	5,950,183	5,950,183
5800 Pupil Support	3,834,309	4,160,521	4,247,740	4,247,740	5,573,187	5,573,187
5870 Staff Development					110,000	110,000
5900 Employee Benefits	8,727,795	9,086,652	10,600,575	10,600,575		
5930 Staff Development	194,150	84,765	207,741	103,695		
5000 INSTRUCTIONAL SERVICES	47,121,940	48,264,923	52,983,067	53,313,292	55,632,221	55,632,221

	2005-06	2004-05	2005-06	2005-06	2006-07	2006-07
<u>SUPPORT SERVICES</u>	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ESTIMATES</u>	<u>SUPT RECOM</u>	<u>BOE REQ</u>
6200 Instructional Staff Support	253,293	364,168	371,024	371,024	480,874	480,874
6300 Administrative Staff	290,947	201,079	411,313	411,313	538,395	538,395
6400 School Admin.	2,579,967	2,586,700	2,860,565	2,860,565	3,711,654	3,711,654
6500 Business Support	1,995,397	2,052,757	2,194,937	2,194,937	2,867,698	2,867,698
6600 Central Support	148,935	129,433	159,360	159,360	197,761	197,761
6900 Employee Benefits	1,226,543	1,270,560	1,449,197	1,449,197		
6000 SUPPORT SERVICES	6,495,081	6,604,697	7,446,396	7,446,396	7,796,382	7,796,382

7100 Community Services	36,648	55,442	40,313	40,313	42,329	42,329
7900 Employee Benefits						
8100 Other						
State Textbooks	730,330	730,265	760,115	759,512	789,892	789,892

TOTAL	\$ 54,383,999	\$ 55,655,327	\$ 61,229,890	\$ 61,559,512	\$ 64,260,824	\$ 64,260,824

Orange County Budget Office form

Summary of Changes State Fund For 2008-2009

- * The State budget includes a 5% salary increase for certifies employees, a 4% increase for non-certified employees, an average 6% increase to the health insurance employer's matching rate, and a .4% increase in the state retirement rate.
- * A total of 9 new classroom teaching positions are projected based on the district's projected enrollment increase of 332 new students.
- * Additional months of employment are expected for the new principal and assistant positions at Morris Grove Elementary.
- * A 5% increase is projected in the instructional supply allotment.

2008-09 Federal Fund Revenue Projection

	2006-2007	2006-2007	2006-2007	2006-2007	2008-2009	2008-2009
	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ESTIMATE</u>	<u>SUPT RECOM</u>	<u>BOE REQ</u>
Federal Revenue	\$ 5,400,000	\$ 4,800,393	\$ 5,200,000	\$ 5,000,000	\$ 5,200,000	\$ 5,200,000

Orange County Budget Office form

Federal Fund Budget Summary

Summary by Purpose Code

	2006-2007	2006-2007	2007-2008	2007-2008	2008-2009	2008-2009
<u>INSTRUCTIONAL</u>	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ESTIMATES</u>	<u>SUPT RECOM</u>	<u>BOE REQ</u>
5100 Regular Instructional Services	\$ 559,875	\$ 272,828	\$ 543,078	\$ 543,078	\$ 545,000	\$ 545,000
5200 Special Populations	2,665,096	2,762,571	2,547,143	1,602,954	1,791,000	1,791,000
5270 ESL Services				591,000	400,000	400,000
5300 Adult Education Instruction		163				
5330 Remedial and Suppl. K-12 Serv.				775,000	775,000	775,000
5350 Extended Day/Year Instruc.(new)				150,000	150,000	150,000
5800 Pupil Support	410,678	222,468	398,358	398,358	400,000	400,000
5870 Staff Development (new)				6,670	7,000	7,000
5910 Employee Benefits	601,108	901,394	583,074			
5930 Staff Development	180,000	59,231	174,600			
5000 INSTRUCTIONAL SERVICES	4,416,756	4,218,655	4,246,253	4,067,060	4,068,000	4,068,000

	2006-2007	2005-2006	2006-2007	2006-2007	2007-2008	2007-2008
<u>SUPPORT SERVICES</u>	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ESTIMATES</u>	<u>SUPT RECOM</u>	<u>BOE REQ</u>
6100 Support and Dev. Serv.(new)				8,000	8,000	8,000
6200 (Special Populations Supp(new)						
6200 Instructional Staff	146,468	261,986	142,074	142,074	150,000	150,000
6300 Administrative Staff	62,761	41,117	60,878			
6300 Alt Progs & Services Supp (new)				67,720	70,000	70,000
6400 Technology Support Serv (new)				9,313	10,000	10,000
6500 Business Support	14,054	55,431	13,633			
6550 Transportation				267,300	250,000	250,000
6600 Central Support	51,529	1,149	49,983	49,983	55,000	55,000
6620 Research and Evaluation (new)						
6900 Other Support	49,521	61,244	48,035			
6930 Staff Development	43,911	15,155	42,594			
6000 SUPPORT SERVICES	368,244	436,082	357,197	536,390	535,000	535,000
7200 Nutrition Services						
8100 Transfers	115,000	146,581	111,550	111,550	112,000	112,000
OTHER	500,000		485,000	485,000	485,000	485,000
TOTAL	\$ 5,400,000	\$ 4,801,318	\$ 5,200,000	\$ 5,200,000	\$ 5,200,000	\$ 5,200,000

Orange County Budget Office form

Summary of Changes Federal Fund For 2008-2009

- * The federal budget is expected to experience reductions in some grant programs and modest increases in other programs:
 - Title V Funds are expected to be eliminated next year. These funds have supported a portion of an ESL teacher position.
 - Safe and Drug Free Schools will be reduced.
 - Small increases are expected in the IDEA and Title I grants.

The district's federal budget is projected to remain at the 2007-08 level of \$5.2 million. The increases and decreases are expected to net to a minimal reduction to the current funding level.

Community Schools Fund Budget Summary

	2006-07 <u>ACTUAL</u>	2007-08 <u>BUDGET</u>	2008-09 <u>PROPOSED</u>	Percent <u>Change</u>
REVENUE				
After-school program	\$ 1,225,119	\$ 1,233,430	\$ 1,338,226	8.5%
Summer Camp	132,897	163,521	162,385	-0.7%
Summer Youth Enrichment	59,588	57,500	65,000	13.0%
District tuition assistance	11,761	11,761	11,761	0.0%
Facility rental	241,681	275,000	266,000	-3.3%
CCSA Grant Funds Appropriated	32,526	16,935	12,000	-29.1%
Retained Earnings Appropriated	-	69,599	5,000	
Total Revenue	\$ 1,703,572	\$ 1,827,746	\$ 1,860,372	1.8%
OPERATING EXPENSES				
Salaries, wages and benefits	\$ 1,476,146	\$ 1,368,067	\$ 1,427,961	4.4%
Supplies	56,865	101,615	76,198	-25.0%
Food	124,423	127,755	137,483	7.6%
Purchased services/activities	56,774	230,309	218,730	-5.0%
Total Expenses	\$ 1,714,208	\$ 1,827,746	\$ 1,860,372	1.8%
Net Profit (Loss)	\$ (10,636)	\$ -		
After-school program enrollment	725	730	700	-4.1%

Summary of Changes Community Schools Fund For 2008-09

Changes in Revenue

- * Changes in revenue are due to fee increase for After-School, Summer Camp and Summer Youth Enrichment, interest income and a \$5,000 fund balance appropriated for one half of the supplies needed to open Morris Grove After School program.

Changes in Expenses

- * Changes in operating expenses are due to a projected 4% salary increase, a retirement increase to 8.23%, increase in hospitalization costs, and snack and lunch rate increases.

Child Nutrition Fund Budget Summary

	2006-07 <u>ACTUAL</u>	2007-08 <u>BUDGET</u>	2008-09 <u>PROPOSED</u>	<u>CHANGE</u>
REVENUE				
Sales of meals and supplemental sales	\$ 1,990,981	\$ 2,042,600	\$ 2,104,500	3.0%
Federal reimbursements	1,244,469	1,193,000	1,255,000	5.2%
Catering and miscellaneous	24,389	184,511	191,000	3.5%
Summer Program		95,000	125,000	31.6%
Marriott Guarantee				
Indirect cost		260,000	280,000	
School district subsidy		122,000	209,650	
Sodexo reimbursement	-	-	-	
	<u>\$ 3,259,839</u>	<u>\$ 3,897,111</u>	<u>\$ 4,165,150</u>	6.9%
OPERATING EXPENSES				
Food	\$ 1,311,029	\$ 1,382,850	\$ 1,495,200	8.1%
Salaries, wages and benefits	1,413,905	1,470,761	1,543,950	5.0%
Supplies	166,714	193,500	222,000	14.7%
Administrative expenses	587,147	580,000	624,000	7.6%
Sodexo contract reimbursements	(20,000)	-		
Indirect cost	115,717	260,000	280,000	
TOTAL OPERATING EXPENSES	<u>\$ 3,574,512</u>	<u>\$ 3,887,111</u>	<u>\$ 4,165,150</u>	7.2%
Depreciation	(41,461)			
Inter-transfer from district	122,000			
Indirect costs	(294,858)			
Indirect costs not paid	294,858			
(Increase) decrease in compensated absences payable	31,759			
Increase (decrease) in inventory	8,536			
Profit (Loss) Before State support and Marriott Guarantee				
NET PROFIT (LOSS)	<u>\$ (193,839)</u>	<u>\$ -</u>	<u>\$ -</u>	

Summary of Changes Child Nutrition Services Fund For 2008-09

Changes in Revenue

- * 3% increase in student growth
- * \$.10 increase in lunch prices
- * Sodexho guarantee has not been negotiated

Changes in Expenses

- * 4% increase for state employees
- * Fixed price per meal to increase based on C.P.I, expected to be 4-5%

Summary of Recurring Capital Budget
School District
Fiscal Year 2008-2009

		Category			Funding Amount	
Capital Item	Justification/Description	Category 1 - Buildings & Grounds	Category 2 - Furniture & Equipment	Category 3 - Vehicles	District Request	Superin Recomm
School						
Carrboro Elementary	furniture/equipment		X			6,492
Ephesus Elementary	"		X			5,128
Estes Hills Elementary	"		X			6,075
FP Graham Elementary	"		X			6,435
Glenwood Elementary	"		X			4,981
McDougle Elementary	"		X			6,570
Morris Grove	"		X			-
Rashkis Elementary	"		X			5,297
Scroggs Elementary	"		X			6,728
Seawell Elementary	"		X			6,199
Culbreth Middle	"		X			8,148
McDougle Middle	"		X			6,830
Phillips Middle	"		X			7,495
Smith Middle	"		X			7,731
Carrboro High	"		X			4,604
Chapel Hill High	"		X			14,786
East Chapel Hill High	"		X			17,660
Hospital School	"		X			564
Total					\$0	\$121,723
District Projects						
Technology Equipment	MIS Department Expenses		X			240,418
Classroom Furniture	Facilities Management Dept.		X			50,000
Copier Equipment	Finance Department		X			-
Child Nutrition Equip.	Child Nutrition Department		X			35,000
Custodial Equipment	Facilities Management Dept.		X			15,000
Administrative Equip.	Administrative Tech. Dept.		X			55,000
Print Shop Equipment	Support Services Division		X			3,500
Cafeteria Equipment	Facilities Management Dept.		X			5,000
Equipment	Support Services Division		X			-
Cultural Arts Equip.	Instructional Services		X			5,500
Total					\$0	\$409,418
District Projects						
Site Development	Drainage/Safety Improvements	X				100,000
Renovations	Painting, IAQ, Electrical, etc.	X				601,036
Floor Coverings	Carpet/Tile Installations	X				45,000
Roof Replacement	CIP Supplement	X				5,000
Roof Repairs	District Repairs	X				70,000
Playgrounds	Safety Code Compliance	X				180,000
Total					\$0	\$1,001,036

Summary of Recurring Capital Budget
School District
Fiscal Year 2008-2009

		Category			Funding Amount	
Capital Item	Justification/Description	Category 1 - Buildings & Grounds	Category 2 - Furniture & Equipment	Category 3 - Vehicles	District Request	Superin Recomm
District Projects						
District Vehicles	Maintenance Dept. Trucks					36,828
Transportation Vehicles	Transportation Department					
Contingency	Unknown Expenses					10,000

The 2008-09 Recurring Capital Budget from the County is estimated at \$2,546,782. Approximately 62% of the total or \$1,579,005 is expected to be allocated to CHCCS.

2008-09
CAPITAL IMPROVEMENT PLAN

**CHAPEL HILL - CARRBORO CITY SCHOOLS
2008-2009 CAPITAL BUDGET REQUESTS**

School Capital Budget Requests

Carrboro Elementary	\$ 519,500
Ephesus Elementary	231,500
Glenwood Elementary	183,500
Rashkis Elementary	2,400
Mary Scroggs Elementary	8,000
Seawell Elementary	75,000
McDougle Middle	30,000
Phillips Middle	125,000
Pre-K HeadStart	15,000
Smith Middle	85,000
Carrboro High	tbd
Chapel Hill High	540,575
East Chapel Hill High	465,000
Subtotal	\$ 2,280,475

Administrative Capital Budget Requests

Professional Development Center	\$ 700,000
Technology Division	1,155,000
Subtotal	\$ 1,855,000

Grand Total \$ 4,135,475

CHAPEL HILL - CARRBORO CITY SCHOOLS
CAPITAL INVESTMENTS PLAN 2008 - 2018

PROJECT TITLE	Prior Year(s)	Year 1 2008-09	Year 2 2009-10	Year 3 2010-11	Year 4 2011-12	Year 5 2012-13	Year 6 2013-14	Year 7 2014-15	Year 8 2015-16	Year 9 2016-17	Year 10 2017-18	TEN YEAR TOTAL	PROJECT TOTAL
ADA Requirements	373,450	25,000	50,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	675,000	1,048,450
Abatement Projects	380,000			70,000	70,000	25,000	50,000	75,000	75,000	100,000	100,000	565,000	945,000
Phillips: Replace Floor Tile			100,000									100,000	100,000
CHHS: Replace Floor Tile			100,000									100,000	100,000
Athletic Facilities	2,422,387									200,000	200,000	400,000	2,822,387
Scroggs: Athletic Field									150,000			150,000	150,000
Culbreth: Bleachers, Gym Floor				75,000				100,000				175,000	175,000
Phillips: Bleachers, Gym Acoustics/Floor				75,000								75,000	75,000
McDougle MS: Track Resurfacing, Gym				150,000								150,000	150,000
CHHS: Athletic Fields/Gym					105,000		150,000					255,000	255,000
ECHHS: Athletic Fields/Track						150,000						150,000	150,000
Classroom/Building Improvements	745,000											-	745,000
Elementary Classroom Casework			100,000	50,000	100,000	150,000	200,000	350,000	250,000	300,000	400,000	1,900,000	1,900,000
Ephesus, FPG, other Bathroom Imp.			100,000	150,000								250,000	250,000
Glenwood: Stage Improvements-curtains		25,000										25,000	25,000
FP Graham: Stage Imp.-curtains		25,000										25,000	25,000
Smith MS: Cafeteria Acoustics		45,000										45,000	45,000
CHHS: Cultural Arts Building-Lobby Imp.		205,000										205,000	205,000
Doors/Hardware/Canopies	485,000				75,000	75,000		75,000	100,000		100,000	425,000	910,000
Ephesus: Canopy to Bus Drive		114,154										114,154	114,154
Estes Hills: Canopy at Drop-of Area			100,000									100,000	100,000
Seawell: Expand canopies							100,000					100,000	100,000
Electrical Systems	145,000		100,000	150,000	75,000	75,000	75,000	100,000	100,000	100,000	100,000	875,000	1,020,000
Elementary Schools: Increase Distribution		150,000										150,000	150,000
Phillips: Increase Electrical Distribution		25,000										25,000	25,000
CHHS: Electrical Upgrades		75,000										75,000	75,000
Energy Efficiency/Lighting Improvemnets	251,316											-	251,316
Ephesus: replace Light Fixtures					300,000							300,000	300,000
FP Graham: replace Light Fixtures				250,000								250,000	250,000
Seawell: replace Light Fixtures				250,000								250,000	250,000
Culbreth: replace Light Fixtures						250,000						250,000	250,000
Phillips: replace Light Fixtures							300,000					300,000	300,000
CHHS: replace Light Fixtures			600,000	350,000								950,000	950,000
Fire/Safety/Security Systems	1,486,559				75,000		75,000		75,000		75,000	300,000	1,786,559
Elementary/Middle Schools Access Controls		150,000	150,000	75,000								375,000	375,000
Culbreth: Access Controls/Video Expansion			25,000									25,000	25,000
Phillips: Access Controls/Video Expansion			25,000									25,000	25,000
CHHS: Expand/Upgrade Access/Video System		25,000										25,000	25,000
ECHHS: Expand/Upgarde Access/Video System		25,000										25,000	25,000

PROJECT TITLE	Prior Year(s)	Year 1 2008-09	Year 2 2009-10	Year 3 2010-11	Year 4 2011-12	Year 5 2012-13	Year 6 2013-14	Year 7 2014-15	Year 8 2015-16	Year 9 2016-17	Year 10 2017-18	TEN YEAR TOTAL	PROJECT TOTAL
Indoor Air Quality Improvements	258,498	200,000	175,000	175,000	50,000	75,000	50,000	75,000	75,000	100,000	100,000	1,075,000	1,333,498
Mechanical Systems	3,780,490									250,000	250,000	500,000	4,280,490
Kitchen Air Conditioning Systems		410,000	300,000	75,000								785,000	785,000
Ephesus: Chiller/Boiler Replacement			50,000	50,000								100,000	100,000
Estes Hills: Chiller/Boiler Replacement				50,000								50,000	50,000
FP Graham: Boiler Replacement/Heat Pumps		250,000										250,000	250,000
Scroggs: Back-up Chiller				225,000								225,000	225,000
Seawell: Boilers (2) Replacement		50,000										50,000	50,000
Culbreth: Duct Replacement/Controls					300,000							300,000	300,000
McD Mdl/Elm: convert to digital controls					650,000							650,000	650,000
CHHS: CA Bld convert from electric heat						200,000	200,000	200,000				600,000	600,000
Mobile Classrooms/Rental Space	1,670,000	110,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,460,000	3,130,000
Paving/Parking Lots, Driveways and Walkways	1,026,590	75,000										75,000	1,101,590
Roofing Projects	4,387,126									300,000	400,000	700,000	5,087,126
Glenwood: Primary Building			350,000									350,000	350,000
McDougle Mdl: Replacement						400,000	300,000					700,000	700,000
Phillips: New Wing Replacement			400,000									400,000	400,000
ECHHS: Seal and Repairs									400,000			400,000	400,000
Window Replacements	1,525,000											-	1,525,000
Ephesus: replace Windows in Original Bld				250,000								250,000	250,000
Seawell: Replace Classroom/Bld Windows											300,000	300,000	300,000
Culbreth: Replace Classroom/Bld Windows									150,000	150,000		300,000	300,000
Phillips: Replace Classroom/Bld Windows									150,000	150,000		300,000	300,000
CHHS: Continue Window Replacement					150,000	200,000	200,000	200,000				750,000	750,000
Long Range Facility Improvements			306,186	169,067	728,494	728,494	728,494	728,494	728,494	728,494	728,494	5,574,711	
Technology	13,017,502											-	13,017,502
Contracted Engineering Services		220,000	242,000	266,200	292,820	322,102	354,312	389,743	428,718	471,590	490,540	3,478,025	3,478,025
Software Licensing Services/Renewals		154,000	169,400	186,340	204,974	225,471	248,019	272,820	300,102	330,113	330,113	2,421,352	2,421,352
Maintenance Agreements		22,000	24,200	26,620	29,282	32,210	35,431	38,974	42,872	47,159	51,875	350,623	350,623
Network Hardware & Software		330,000	363,000	399,300	439,230	706,683	569,971	854,994	643,077	487,312	469,466	5,263,033	5,263,033
On-line Resources		88,000	96,800	106,480	117,128	128,841	141,725	155,897	171,487	188,636	207,499	1,402,493	1,402,493
Instructional Computers & Technology		110,000	121,000	633,100	851,530	1,000,000	1,100,000	1,400,000	1,317,963	1,400,000	1,200,000	9,133,593	9,133,593
Administrative Computers		60,500	66,550	73,205	80,526	88,578	97,436	107,179	117,897	129,687	120,345	941,903	941,903
Network Printers		38,500	42,350	46,585	51,244	56,368	62,005	68,205	75,026	82,528	90,781	613,591	613,591
Community Access		22,000	24,200	26,620	29,282	32,210	35,431	38,974	42,872	47,159	51,875	350,623	350,623
Repairs		55,000	60,500	66,550	73,205	80,526	88,578	97,436	107,179	117,897	101,670	848,541	848,541
Sub-Total	31,953,918	3,084,154	4,391,186	4,695,067	5,072,714	5,226,483	5,386,402	5,552,718	5,725,687	5,905,575	6,092,658	51,132,643	83,086,561
New Schools and Facilities:													
Morris Grove Elementary School opens 2008-09	20,954,475	3,695,525										3,695,525	35,942,000
Lincoln Center-Phoenix Academy	624,204											-	624,204
TOTAL EXPENSES - 10 YEAR CIP		6,779,679	4,391,186	4,695,067	5,072,714	5,226,483	5,386,402	5,552,718	5,725,687	5,905,575	6,092,658	54,828,168	

PROJECT TITLE	Prior Year(s)	Year 1 2008-09	Year 2 2009-10	Year 3 2010-11	Year 4 2011-12	Year 5 2012-13	Year 6 2013-14	Year 7 2014-15	Year 8 2015-16	Year 9 2016-17	Year 10 2017-18	TE. TOTAL	PROJECT TOTAL
CIP REVENUE													
Morris Grove Elementary School Funding:													
County Debt Issuance-Elem #10	19,254,475	2,845,525										2,845,525	22,100,000
County Debt Issuance-Park Infrastructure	1,200,000											-	1,200,000
CHCCS - Fund Balance	500,000											-	500,000
CHCCS - Pay-As-You-Go (2008/09)		500,000										500,000	500,000
Sales Tax Rebates		350,000										350,000	350,000
Long Range Pay-As-You-Go Funds - Projects		2,459,950	3,162,692	3,466,573	3,844,220	3,997,989	4,157,908	4,324,224	4,497,193	4,677,081	4,864,164	39,451,994	39,451,994
Lottery Proceeds	624,204	624,204	1,228,494	1,228,494	1,228,494	1,228,494	1,228,494	1,228,494	1,228,494	1,228,494	1,228,494	11,680,650	12,304,854
TOTAL CIP FUNDING		6,779,679	4,391,186	4,695,067	5,072,714	5,226,483	5,386,402	5,552,718	5,725,687	5,905,575	6,092,658	54,828,169	
UNFUNDED-New Schools and Facilities:													
Elementary School #11: opens 2011-12		1,540,130	11,000,000	17,418,460	3,219,333							33,177,923	33,177,923
Carrboro High School: Auditorium opens 2011-12		275,000	4,825,000	7,427,489	1,350,077							13,877,566	13,877,566
New Central Office: opens 2011-12		400,000	5,450,000	7,799,322	1,337,520							14,986,842	14,986,842
Lincoln Center: Convert to Educational Facility 2012-13			400,000	5,450,000	7,647,971	1,400,569						14,898,540	14,898,540
Culbreth Middle School: Science Labs open 2012			90,000	1,100,000	1,980,592	353,268						3,523,860	3,523,860
Middle School #5: opens 2013-14				1,300,000	18,750,000	25,759,223	4,909,984					50,719,207	50,719,207
Carrboro High School: Classroom Additions open 2014-15					375,000	6,450,000	9,291,348	1,685,097				17,801,445	17,801,445
McDougle Middle School: Auditorium open 2015-16						150,000	1,975,000	3,973,901	512,058			6,610,959	6,610,959
Elementary School #12: opens 2017-18								2,325,000	15,400,000	22,184,419	4,110,237	44,019,656	44,019,656
												-	-
												-	-
TOTAL UNFUNDED PROJECTS	-	2,215,130	21,765,000	40,495,271	34,660,493	34,113,060	16,176,332	7,983,998	15,912,058	22,184,419	4,110,237	199,615,998	199,615,998

SCHOOLS

Chapel Hill - Carrboro City Schools

Summary of All Schools

STUDENT ENROLLMENT	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Kindergarten	830	834	776
First Grade	834	873	799
Second Grade	791	851	809
Third Grade	855	818	799
Fourth Grade	843	872	784
Fifth Grade	803	874	817
Sixth Grade	849	851	913
Seventh Grade	862	866	871
Eighth Grade	873	904	896
Ninth Grade	987	1,056	1,042
Tenth Grade	962	921	949
Eleventh Grade	835	875	866
Twelfth Grade	731	797	838
TOTAL* (Hospital School not incl.)	11,055	11,392	11,159

STATE BUDGET	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Salaries and Benefits	\$ 47,617,785	\$ 49,142,972	\$ 51,600,121
Textbooks	493,371	433,705	708,123
Instructional Supplies	795,199	1,009,966	649,125
Technology	156,060	136,657	158,269
Staff Development	51,449	46,437	69,383
TOTAL	\$ 49,113,864	\$ 50,769,737	\$ 53,185,021

LOCAL BUDGET	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Salaries and Benefits	\$ 29,978,921	\$ 32,405,486	\$ 35,145,630
Differentiated Pay	157,604	142,971	107,274
Contracted Services	57,002	106,000	88,000
Textbooks	51,797	126,797	104,887
Travel	11,586	31,461	31,160
Field Trips	63,111	39,564	59,106
Instructional Supplies	334,926	391,721	309,053
Media Supplies	155,874	164,393	139,679
Office Supplies	40,839	52,774	48,507
SGC Supplies	14,342	20,216	18,201
Commencement	6,040	22,921	6,040
Technology	39,432	54,786	58,635
Staff Development	148,895	149,932	131,828
Custodial Supplies	310,096	109,569	178,828
Co-Curricular Support	279,882	359,836	278,559
Telephone	1,669,574	1,572,300	1,573,300
Utilities	796,156	819,557	814,142
TOTAL LOCAL	\$ 34,116,078	\$ 36,570,284	\$ 39,092,830
CAPITAL BUDGET			
Recurring Capital Outlay	\$ 106,813	\$ 102,367	\$ 112,148
Capital Technology	184,166	84,456	428,043
TOTAL CAPITAL	\$ 290,980	\$ 186,823	\$ 540,190
GRAND TOTAL	\$ 83,520,921	\$ 87,526,844	\$ 92,818,041

Carrboro Elementary School

Emily Bivins, Principal

STUDENT ENROLLMENT	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Kindergarten	88	107	98
First Grade	85	99	104
Second Grade	87	92	104
Third Grade	84	92	92
Fourth Grade	100	85	97
Fifth Grade	84	97	81
TOTAL	528	572	576

STATE BUDGET	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Salaries and Benefits	\$ 2,502,373	\$ 2,627,492	\$ 2,758,867
Textbooks	18,501	29,161	38,592
Instructional Supplies	48,034	48,689	37,198
Technology	3,867	3,988	3,940
Staff Development	2,849	2,325	2,415
TOTAL	\$ 2,575,624	\$ 2,711,655	\$ 2,841,012

LOCAL BUDGET	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Salaries and Benefits	\$ 1,486,618	\$ 1,560,949	\$ 2,758,867
Differentiated Pay	1,742	5,301	5,506
Contracted Services			
Textbooks	-	4,081	3,456
Travel	27	1,828	1,828
Field Trips	3,582	3,998	1,728
Instructional Supplies	28,467	21,035	14,573
Media Supplies	7,669	8,512	7,258
Office Supplies	4,652	2,390	2,362
SGC Supplies	137	1,142	1,142
Technology	980	1,049	1,037
Staff Development	6,352	11,134	2,415
Custodial Supplies	11,628	19,103	7,894
Co-Curricular Support			
Telephone	9,635	3,720	6,200
Utilities	104,455	68,500	68,500
Recurring Capital Outlay	6,552	6,142	6,492
Capital Technology	15,827	8,632	33,788
TOTAL	\$ 1,688,323	\$ 1,727,516	\$ 2,889,256

GRAND TOTAL	\$ 4,263,947	\$ 4,439,171	\$ 5,730,268

Ephesus Road Elementary School

Phillip Holmes, Principal

STUDENT ENROLLMENT	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Kindergarten	70	84	74
First Grade	64	77	76
Second Grade	75	69	77
Third Grade	91	60	66
Fourth Grade	66	97	69
Fifth Grade	69	66	94
TOTAL	435	453	456

STATE BUDGET	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Salaries and Benefits	\$ 2,305,355	\$ 2,420,622	\$ 2,541,654
Textbooks	21,894	18,753	30,552
Instructional Supplies	32,173	42,533	29,448
Technology	3,019	3,140	3,119
Staff Development	1,870	2,430	3,848
TOTAL	\$ 2,364,311	\$ 2,487,478	\$ 2,608,621

LOCAL BUDGET	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Salaries and Benefits	\$ 1,695,695	\$ 1,831,350	\$ 1,922,918
Differentiated Pay	6,121	5,540	5,848
Contracted Services		-	-
Textbooks	-	3,213	1,368
Travel	99	1,828	1,828
Field Trips	2,051	1,377	1,368
Instructional Supplies	14,777	10,367	13,680
Media Supplies	5,836	6,701	5,746
Office Supplies	2,766	1,882	1,870
SGC Supplies	2,212	1,142	1,142
Technology	704	826	821
Staff Development	4,675	2,630	3,848
Custodial Supplies	7,355	7,564	7,540
Co-Curricular Support			
Telephone	10,070	8,000	8,000
Utilities	95,238	87,600	87,600
Recurring Capital Outlay	4,043	5,060	5,139
Capital Technology	11,500	1,790	26,749
TOTAL	\$ 1,863,142	\$ 1,976,870	\$ 2,095,464

GRAND TOTAL	\$ 4,227,452	\$ 4,464,349	\$ 4,704,084

Sheila Burnette; Principal

GRAND TOTAL	\$ 4,189,905	\$ 4,415,336	\$ 4,659,961

Glenwood Elementary School

Minnie Goins, Interim Principal

	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
STUDENT ENROLLMENT			
Kindergarten	85	90	82
First Grade	68	78	85
Second Grade	69	71	80
Third Grade	65	68	70
Fourth Grade	91	71	61
Fifth Grade	76	98	65
TOTAL	454	476	443

	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
STATE BUDGET			
Salaries and Benefits	\$ 1,752,849	\$ 1,840,491	\$ 1,932,516
Textbooks	23,208	24,124	29,681
Instructional Supplies	29,962	38,897	28,609
Technology	3,186	3,228	3,030
Staff Development	734	2,055	3,375
TOTAL	\$ 1,809,939	\$ 1,908,795	\$ 1,997,211

	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
LOCAL BUDGET			
Salaries and Benefits	\$ 1,478,714	\$ 1,552,649	\$ 1,630,282
Differentiated Pay	4,910	4,685	5,130
Contracted Services			
Textbooks	6,783	7,356	3,544
Travel	770	790	1,828
Field Trips	2,586	1,416	2,658
Instructional Supplies	14,258	16,119	13,290
Media Supplies	5,393	6,891	5,582
Office Supplies	1,733	1,935	1,816
SGC Supplies	1,151	1,142	1,142
Technology	807	817	797
Staff Development	623	5,786	3,375
Custodial Supplies	6,547	6,679	7,072
Co-Curricular Support			
Telephone	8,279	6,000	6,000
Utilities	62,793	80,000	80,000
Recurring Capital Outlay	4,961	5,477	4,993
Capital Technology	11,838	11,575	25,986
TOTAL	\$ 1,612,145	\$ 1,709,317	\$ 1,793,495

GRAND TOTAL	\$ 3,422,084	\$ 3,618,112	\$ 3,790,706

Nathan Hester, Interim Principal

Rashkis Elementary School

Deshera Mack, Principal

STUDENT ENROLLMENT	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Kindergarten	104	93	82
First Grade	110	93	82
Second Grade	91	123	63
Third Grade	106	96	92
Fourth Grade	114	109	76
Fifth Grade	110	120	75
TOTAL	635	634	470

STATE BUDGET LINE ITEMS	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Salaries and Benefits	\$ 2,590,434	\$ 2,719,956	\$ 2,855,953
Textbooks	27,461	30,210	31,490
Instructional Supplies	42,142	51,510	17,470
Technology	4,228	4,309	3,215
Staff Development	2,489	2,620	2,625
TOTAL	2,666,754	2,808,605	2,910,753

LOCAL BUDGET LINE ITEMS	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Salaries and Benefits	1,630,379	1,711,898	\$ 1,797,493
Differentiated Pay	6,871	5,974	3,990
Contracted Services	-	-	-
Textbooks	5,272	4,473	2,820
Travel	-	1,828	1,828
Field Trips	5,866	1,890	2,820
Instructional Supplies	9,991	27,949	14,100
Media Supplies	9,091	5,755	5,922
Office Supplies	2,473	2,583	1,927
SGC Supplies	362	2,142	1,142
Technology	1,218	1,134	846
Staff Development	2,940	2,620	2,625
Custodial Supplies	12,511	10,047	8,852
Co-Curricular Support			
Telephone	7,149	15,000	15,000
Utilities	106,790	94,200	94,200
Capital Technology	8,676	5,203	5,297
Recurring Capital Outlay	6,031	7,404	13,785
TOTAL	1,815,620	1,900,100	\$ 1,972,647

GRAND TOTAL	6,297,993	6,608,805	\$ 4,883,400

Elizabeth Seawell Elementary School

Susan Pegg, Principal

STUDENT ENROLLMENT	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Kindergarten	100	79	79
First Grade	96	103	82
Second Grade	84	105	93
Third Grade	95	86	94
Fourth Grade	86	113	91
Fifth Grade	92	96	111
TOTAL	553	582	550

STATE BUDGET	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Salaries and Benefits	\$ 2,746,556	\$ 2,883,884	\$ 3,028,078
Textbooks	8,945	17,262	36,850
Instructional Supplies	57,342	60,981	35,519
Technology	3,668	4,008	3,762
Staff Development	618	2,540	3,795
TOTAL	\$ 2,817,129	\$ 2,968,675	\$ 3,108,004

LOCAL BUDGET	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Salaries and Benefits	\$ 1,506,054	\$ 1,626,538	\$ 1,707,865
Differentiated Pay	6,540	5,791	5,768
Contracted Services			
Textbooks	4,255	4,102	4,400
Travel	69	1,828	1,828
Field Trips	2,475	1,758	3,300
Instructional Supplies	17,181	20,433	16,500
Media Supplies	7,292	8,556	8,030
Office Supplies	1,710	2,403	2,255
SGC Supplies	2,142	1,142	1,142
Technology	699	1,055	990
Staff Development	1,886	2,540	3,795
Custodial Supplies	9,800	7,818	8,262
Co-Curricular Support	862		
Telephone	2,639	8,400	8,400
Utilities	122,346	107,000	107,500
Recurring Capital Outlay	6,137	6,503	6,199
Capital Technology	14,735	9,139	19,333
TOTAL	\$ 1,706,821	\$ 1,815,006	\$ 1,905,567

GRAND TOTAL	\$ 4,523,950	\$ 4,783,681	\$ 5,013,571

Grace Repass, Principal

STUDENT ENROLLMENT	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Kindergarten	115	101	84
First Grade	119	120	87
Second Grade	132	114	111
Third Grade	117	134	102
Fourth Grade	101	116	119
Fifth Grade	120	103	94
TOTAL	704	688	597

STATE BUDGET	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Salaries and Benefits	\$ 2,742,968	\$ 2,880,117	\$ 3,024,123
Textbooks	33,241	27,493	39,999
Instructional Supplies	48,032	63,167	38,554
Technology	3,896	4,332	4,083
Staff Development	2,701	2,760	4,125
TOTAL	\$ 2,830,838	\$ 2,977,869	\$ 3,110,884

LOCAL BUDGET	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Salaries and Benefits	\$ 1,841,107	\$ 1,933,162	\$ 2,029,820
Differentiated Pay	6,000	6,293	6,270
Contracted Services	-		
Textbooks	2,683	4,753	4,776
Travel	719	1,828	1,828
Field Trips	5,292	2,038	3,582
Instructional Supplies	17,123	24,028	17,910
Media Supplies	9,859	9,913	7,522
Office Supplies	4,080	2,784	2,448
SGC Supplies	324	1,142	1,142
Technology	4,692	1,267	1,075
Staff Development	2,491	2,760	4,125
Custodial Supplies	13,120	10,521	10,554
Co-Curricular Support	-		
Telephone	10,245	10,000	10,000
Utilities	112,627	81,000	81,000
Recurring Capital Outlay	7,303	3,567	6,728
Capital Technology	10,258	5,972	35,020
TOTAL	\$ 2,047,922	\$ 2,101,028	\$ 2,223,800

GRAND TOTAL	\$ 4,878,760	\$ 5,078,897	\$ 5,334,684

Susan Wells, Principal

STUDENT ENROLLMENT	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
	214	253	236
Seventh Grade	207	221	259
Eighth Grade	205	220	228
TOTAL	626	694	723

STATE BUDGET	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Salaries and Benefits	\$ 2,759,363	\$ 2,897,331	\$ 3,042,198
Textbooks	22,589	11,768	48,441
Instructional Supplies	49,209	80,361	40,072
Technology	4,016	4,720	4,945
Staff Development	1,197	2,935	4,800
TOTAL	\$ 2,836,374	\$ 2,997,115	\$ 3,140,456

LOCAL BUDGET	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Salaries and Benefits	\$ 1,745,958	\$ 1,833,256	\$ 1,924,919
Differentiated Pay	11,550	7,456	7,296
Contracted Services	11,718	13,000	13,000
Textbooks	8,172	8,970	9,399
Travel	1,390	1,828	1,828
Field Trips	3,680	2,070	4,338
Instructional Supplies	23,782	24,149	21,690
Media Supplies	9,043	10,074	10,556
Office Supplies	2,148	2,829	2,964
SGC Supplies	805	1,142	1,142
Technology	1,138	1,127	1,301
Staff Development	731	3,270	4,800
Custodial Supplies	10,536	11,102	6,975
Co-Curricular Support	15,916	16,000	16,000
Telephone	11,405	9,000	9,000
Utilities	111,418	106,000	121,000
Recurring Capital Outlay	6,601	7,168	8,148
Capital Technology	9,602	6,036	25,413
TOTAL	\$ 1,985,591	\$ 2,064,477	\$ 2,189,769

GRAND TOTAL	\$ 4,821,966	\$ 5,061,592	\$ 5,330,225

Debra Scott, Principal

GRAND TOTAL	\$ 6,017,612	\$ 6,406,712	\$ 6,705,850

Guy B. Phillips Middle School

Eileen Tully, Principal

STUDENT ENROLLMENT	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Sixth Grade	199	203	231
Seventh Grade	220	214	211
Eighth Grade	221	217	223
TOTAL	640	634	665

STATE BUDGET	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Salaries and Benefits	\$ 3,174,933	\$ 2,981,785	\$ 3,130,874
Textbooks	19,320	14,344	44,555
Instructional Supplies	50,276	66,546	42,946
Technology	958	4,323	4,549
Staff Development	1,428	2,980	5,513
TOTAL	\$ 3,246,914	\$ 3,069,978	\$ 3,228,436

LOCAL BUDGET	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Salaries and Benefits	\$ 1,719,859	\$ 2,579,788	\$ 2,708,778
Differentiated Pay	6,305	8,194	8,379
Contracted Services	12,806	13,000	13,000
Textbooks	805	8,320	8,645
Travel	304	1,828	1,828
Field Trips	3,508	3,840	3,990
Instructional Supplies	15,900	21,784	19,950
Media Supplies	7,875	9,377	9,709
Office Supplies	2,600	2,591	2,727
SGC Supplies	-	1,142	1,142
Technology	1,659	1,138	1,197
Staff Development	617	2,980	5,513
Custodial Supplies	14,626	11,000	12,229
Co-Curricular Support	87,036	13,468	91,000
Telephone	11,076	10,000	10,000
Utilities	220,389	124,000	124,000
Recurring Capital Outlay	7,121	5,089	7,495
Capital Technology	10,147	6,036	23,375
TOTAL	\$ 2,122,633	\$ 2,823,575	\$ 3,052,955

GRAND TOTAL	\$ 5,369,547	\$ 5,893,553	\$ 6,281,391

Valerie Reinhardt, Principal

STUDENT ENROLLMENT	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Sixth Grade	229	204	233
Seventh Grade	212	235	209
Eighth Grade	230	229	244
TOTAL	671	668	686

STATE BUDGET	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Salaries and Benefits	\$ 2,769,610	\$ 2,460,618	\$ 2,583,649
Textbooks	20,534	3,593	45,962
Instructional Supplies	59,466	87,997	38,021
Technology	4,494	3,539	4,692
Staff Development	5,899	3,235	4,823
TOTAL	\$ 2,860,002	\$ 2,558,982	\$ 2,677,147

LOCAL BUDGET	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Salaries and Benefits	\$ 1,852,724	\$ 1,945,361	\$ 2,042,629
Differentiated Pay	8,091	9,376	7,330
Contracted Services	6,093	13,000	13,000
Textbooks	4,759	8,684	8,918
Travel	1,828	1,828	1,828
Field Trips	787	2,004	4,116
Instructional Supplies	27,525	21,606	20,580
Media Supplies	9,966	9,753	8,644
Office Supplies	1,176	4,435	2,813
SGC Supplies	191	1,142	1,142
Technology	-	1,202	1,235
Staff Development	2,113	3,235	4,823
Custodial Supplies	12,855	13,175	12,340
Co-Curricular Support	83,267	16,000	16,000
Telephone	1,409	15,000	15,000
Utilities	236,119	120,000	120,000
Recurring Capital Outlay	8,486	7,619	7,731
Capital Technology	10,400	2,159	24,113
TOTAL	\$ 2,267,788	\$ 2,195,579	\$ 2,312,240

GRAND TOTAL	\$ 5,127,790	\$ 4,754,561	\$ 4,989,388

Jacqueline Ellis, Principal

STUDENT ENROLLMENT	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Ninth Grade	490	370	376
Tenth Grade	485	340	329
Eleventh Grade	449	302	316
Twelfth Grade	353	422	290
TOTAL	1,777	1,434	1,311

STATE BUDGET	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Salaries and Benefits	\$ 5,466,398	\$ 5,739,718	\$ 6,026,704
Textbooks	116,007	71,513	99,696
Instructional Supplies	88,589	121,211	84,664
Technology	10,890	9,843	8,967
Staff Development	9,361	5,905	6,510
TOTAL	\$ 5,691,245	\$ 5,948,190	\$ 6,226,541

LOCAL BUDGET	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Salaries and Benefits	\$ 4,574,048	\$ 4,818,151	\$ 5,059,059
Differentiated Pay	22,438	13,463	9,895
Contracted Services	11,949	18,000	18,000
Textbooks	5,504	18,707	17,043
Travel	1,683	2,784	3,262
Field Trips	8,373	5,358	7,866
Instructional Supplies	75,789	45,718	39,330
Media Supplies	25,178	21,009	19,141
Office Supplies	1,673	8,350	8,063
SGC Supplies	2,096	2,142	1,142
Commencement Supplies	3,020	3,020	3,020
Technology	1,966	1,200	2,360
Staff Development	1,105	5,905	6,510
Custodial Supplies	29,600	24,493	23,828
Co-Curricular Support	80,688	90,701	77,441
Telephone	16,385	25,000	25,000
Utilities	406,298	350,000	350,000
Recurring Capital Outlay	9,872	19,696	14,775
Capital Technology	20,286	11,820	46,082
TOTAL	\$ 5,297,952	\$ 5,485,517	\$ 5,731,815

GRAND TOTAL	\$ 10,989,197	\$ 11,433,707	\$ 11,958,357

David Thaden, Principal

STUDENT ENROLLMENT	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Ninth Grade	497	413	405
Tenth Grade	477	425	373
Eleventh Grade	386	404	402
Twelfth Grade	378	375	387
TOTAL	1,738	1,617	1,567

STATE BUDGET	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Salaries and Benefits	\$ 6,086,341	\$ 6,390,658	\$ 6,710,191
Contracted Services	-	\$ -	\$ 18,000
Textbooks	101,652	108,406	104,989
Instructional Supplies	96,500	72,437	97,906
Technology	14,559	4,730	10,718
Staff Development	3,798	5,905	9,728
TOTAL	\$ 6,302,850	\$ 6,582,136	\$ 6,951,532

LOCAL BUDGET	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Salaries and Benefits	\$ 3,896,682	\$ 4,091,516	\$ 4,296,092
Differentiated Pay	52,329	36,454	14,786
Contracted Services	1,408	18,000	18,000
Textbooks	191	21,034	18,804
Travel	2,203	2,463	2,784
Field Trips	10,717	4,854	9,402
Instructional Supplies	35,485	55,930	47,010
Media Supplies	25,039	23,623	19,744
Office Supplies	7,813	10,773	9,637
SGC Supplies	1,288	1,142	1,142
Commencement	3,020	3,020	3,020
Technology	2,941	3,232	2,821
Staff Development	1,235	5,905	6,485
Custodial Supplies	17,026	15,277	16,000
Co-Curricular Support	100,477	82,930	82,018
Telephone	22,458	25,000	25,000
Utilities	306,149	335,810	380,000
Recurring Capital Outlay	17,630	9,401	17,660
Capital Technology	27,010	-	55,080
TOTAL	\$ 4,531,101	\$ 4,746,364	\$ 5,025,485

GRAND TOTAL	\$ 10,833,951	\$ 11,328,500	\$ 11,977,017

UNC Hospital School

Flicka Bateman, Principal

STUDENT ENROLLMENT	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
TOTAL	55	50	34

STATE BUDGET	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Salaries and Benefits	\$ 1,126,730	\$ 1,126,731	\$ 1,183,068
Textbooks	3,272	3,350	3,350
Instructional Supplies	2,644	3,327	3,229
Technology	349	342	342
Staff Development			
TOTAL	\$ 1,132,995	\$ 1,133,750	\$ 1,189,989

LOCAL BUDGET	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Salaries and Benefits	\$ 256,631	\$ 269,463	\$ 282,936
Differentiated Pay	1,710	1,710	1,482
Contracted Services			
Textbooks	-	355	300
Travel	780	704	1,350
Field Trips	-	150	150
Instructional Supplies	1,046	1,515	1,500
Media Supplies	1,021	1,350	630
Office Supplies	180	205	205
SGC Supplies	476	752	1,071
Technology	-	90	90
Staff Development	2,282	1,500	1,300
Custodial Supplies			
Co-Curricular Support			
Telephone			
Utilities			
Recurring Capital Outlay	563	564	564
Capital Technology	-	475	2,933
TOTAL	\$ 264,689	\$ 278,833	\$ 294,510

GRAND TOTAL \$ 1,397,684 \$ 1,412,583 \$ 1,484,499

Jeff Thomas, Principal

STUDENT ENROLLMENT	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Ninth Grade		273	261
Tenth Grade		156	247
Eleventh Grade		169	148
Twelfth Grade			161
TOTAL		598	817

STATE BUDGET	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Salaries and Benefits		\$ 3,298,897	\$ 3,463,842
Textbooks		19,832	884
Instructional Supplies		39,625	9,180
Technology		2,025	2,794
Staff Development		2,755	2,288
TOTAL		\$ 3,363,134	\$ 3,478,988

LOCAL BUDGET	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Salaries and Benefits			
Differentiated Pay		6,281	3,477
Contracted Services		18,000	18,000
Textbooks		7,696	9,768
Travel		2,784	1,828
Field Trips		1,776	2,451
Instructional Supplies		16,076	26,283
Media Supplies		8,643	10,294
Office Supplies			502,455
SGC Supplies		534	1,142
Commencement Supplies		3,020	3,020
Technology		1,066	882
Staff Development		2,755	2,288
Custodial Supplies		8,331	15,154
Co-Curricular Support		69,585	68,608
Telephone		25,000	25,000
Utilities		55,000	55,000
Recurring Capital Outlay			
Capital Technology			
TOTAL	\$ -	\$ 226,547	\$ 745,650

GRAND TOTAL	\$	-	\$	3,589,681	\$	4,224,638

DEPARTMENTS

Chapel Hill - Carrboro City Schools

Summary of All Administrative Budgets

	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
STATE BUDGET			
Superintendent's Office	\$ 235,496	\$ 247,271	\$ 259,634
Instructional Services Division	2,874,055	2,636,448	2,641,292
Information Technology Division	158,820	160,026	165,000
Human Resources	129,432	156,884	164,728
Finance and Budget	53,697	55,845	58,079
Facilities	46,082	58,011	60,912
Transportation	1,070,376	1,101,128	1,156,184
Asst. Superintendent Supp. Ser.	90,988	95,537	100,314
Volunteer Office	55,441	58,213	61,124
TOTAL STATE	\$ 4,714,387	\$ 4,569,363	\$ 4,667,266
LOCAL BUDGET			
Superintendent's Office	\$ 118,018	\$ 137,826	\$ 143,999
Board of Education	175,310	200,265	200,265
Community Relations Office	-	-	-
Volunteer Office	379,332	417,536	431,832
Instructional Services Division	6,987,761	9,865,911	10,207,302
Information Technology Division	863,629	848,707	887,603
Human Resources	529,125	752,654	786,278
Finance and Budget	689,102	656,167	681,238
Facilities	1,926,097	2,382,255	2,392,043
Transportation	1,270,213	1,288,627	1,305,623
Asst. Superintendent Supp. Ser.	1,727,955	2,116,611	2,251,499
Other	-	-	-
TOTAL LOCAL	\$ 14,666,541	\$ 18,666,558	\$ 19,287,682
FEDERAL BUDGET			
Instructional Services Division	\$ 4,551,874	\$ 5,441,745	\$ 4,873,589
Information Technology	4,814	9,637	10,000
TOTAL FEDERAL	\$ 4,556,688	\$ 5,451,382	\$ 4,883,589
TRUST BUDGET			
Middle School After School	\$ 60,766	\$ 126,529	\$ -
TOTAL TRUST	\$ 60,766	\$ 126,529	\$ -
RECURRING CAPITAL BUDGET			
Instructional Services Division	\$ -	\$ 5,500	\$ 5,500
Information Technology	69,222	95,000	95,000
Facilities	1,024,345	1,097,864	1,210,282
Asst. Superintendent Supp. Ser.	19,535	20,000	20,000
Community Relations	-	-	-
TOTAL RECURRING CAPITAL	\$ 1,113,102	\$ 1,218,364	\$ 1,330,782
CIP BUDGET			
Information Technology	\$ 956,704	\$ 839,790	\$ 900,000
TOTAL CIP	\$ 956,704	\$ 839,790	\$ 900,000
GRAND TOTAL	\$ 26,068,188	\$ 30,871,986	\$ 31,069,319

SUPERINTENDENT'S OFFICE

Neil Pedersen, Superintendent

Program Areas	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Board of Education			
Cablecasting	\$ 2,800	\$ 2,108	\$ 2,108
Meals for Closed Session	4,423	3,600	3,600
Legislative Dinner	188	300	300
Board Stipend	18,902	18,945	18,945
Attorney Fees	68,075	100,000	100,000
Audit Fees	45,157	40,000	40,000
Advertising	171		
Bd of Ed Supplies	217	807	807
Memberships Dues/Fees	16,402	20,000	20,000
Bd of Ed Wkshops	18,975	14,505	14,505
Subtotal - Board of Education	\$ 175,310	\$ 200,265	\$ 200,265
Office Administration			
State - Salaries and Benefits	\$ 235,496	\$ 247,271	\$ 259,634
Salaries and Benefits	56,732	59,569	62,547
National Conferences	3,664	3,800	3,800
Local Travel Reimb	3,096	4,412	5,130
Postage	519	600	600
Exec. Adm Supplies	2,852	3,527	4,150
Publications	370	2,150	2,150
Food		13,000	13,000
Non-Capitalized Equipment	533		
Leadership Team Membership Dues	20,795	15,700	15,700
Back To School	13,426	5,500	5,500
Teacher Appreciation	3,530	4,000	4,000
Misc Special Events	10,051		
Contracted Services		14,178	14,178
Leadership Team Staff Dev.	2,450	11,390	13,244
Subtotal - Office Administration	\$ 353,514	\$ 385,097	\$ 403,634
LOCAL FUNDS	\$ 293,328	\$ 338,091	\$ 344,264
STATE FUNDS	\$ 235,496	\$ 247,271	\$ 259,634
GRAND TOTAL	\$ 528,824	\$ 585,362	\$ 603,899

COMMUNITY RELATIONS OFFICE

Stephanie Knott, Director

Program Areas	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Salaries and Benefits	\$ 137,388	\$ 144,257	\$ 151,470
Contracted Services			
Travel	1,380	2,092	2,092
Postage	1,009	1,100	
Printing and Binding	45,668	66,700	70,479
Office Supplies	5,440	1,577	500
Lincoln Center Supplies	14,238	10,818	2,818
Periodicals, Newspaper	1,283		
Food	414	1,400	1,400
Furniture and Equipment		500	
Software		2,837	2,272
Memberships	403	500	
Miscellaneous	1,160		
Staff Development	1,793	1,415	10,948
Total - Community Relations	\$ 210,176	\$ 233,196	\$ 241,979

VOLUNTEER OFFICE

Mary Bushnell, Director

Program Areas	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Department Administration			
State Salaries and Benefits	\$ 55,441	\$ 58,213	\$ 61,124
Local Salaries and Benefits	136,950	142,428	\$ 148,125
Screening		2,822	2,822
Contracted Services	641	200	200
Travel	283	500	500
Postage/Shipping	199	400	400
Advertising	137	500	500
Printing	1,023	2,000	2,000
Instructional Supplies	1,625	3,000	3,000
Office Supplies	3,972	4,335	5,100
Periodicals	72		
Food	1,916	3,000	3,000
Membership Dues	400		
Staff Development		80	
Subtotal - Volunteer Office	\$ 202,659	\$ 217,478	\$ 226,771
BRMA			
Local Salaries and Benefits	\$ 94,931	100,058	\$ 105,061
Contracted Services	325	18,150	18,150
Rentals	500		
Travel	2,549	2,000	2,000
Postage	150	300	300
Printing	613	800	800
Field Trips	2,199	3,000	3,000
Instructional Supplies	723		
Office Supplies	969	770	770
Software		200	200
Food	4,793	3,000	3,000
Membership Dues	10	200	200
Non-Capitalized Equipment	189		
Telephones		480	480
Auto Liability	600	600	600
Staff Development	651	500	500
Subtotal - BRMA	\$ 109,202	\$ 130,058	\$ 135,061
BRMA Grant Funds	\$ 67,471	\$ 70,000	\$ 70,000
Total	\$ 379,332	\$ 417,536	\$ 431,832
STATE FUNDS	\$ 55,441	\$ 58,213	\$ 61,124
LOCAL FUNDS	\$ 256,420	\$ 289,323	\$ 300,708
GRANT FUNDS	\$ 67,471	\$ 70,000	\$ 70,000
GRAND TOTAL	\$ 379,332	\$ 417,536	\$ 431,832

INFORMATION TECHNOLOGY DIVISION

Ray Reitz, Chief Technology Officer

Program Areas	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
MIS Office Administration			
State -School Technology	\$ 158,820	\$ 160,026	165,000
ITD Salaries and Benefits	664,318	690,890	725,435
Contracted Services	19,895	15,800	15,800
Repairs	44,039	34,000	42,000
Travel	5,025	4,500	4,500
Telephone	7,522	7,500	
Postage			
Temporary Personnel	42,667		
Supplies	10,097	9,227	10,855
Software	37	2,565	2,565
Food	58	1,000	
NonCap Equipment	4,979		
NonCap Comp	1,290	1,000	
Computer Hardware	14,744	500	2,000
Staff Development	30,681	66,655	68,148
Subtotal - State & Local	\$ 1,004,172	\$ 993,663	1,036,303
ITD Office Administration			
Contracted Services			
Travel	3,484	5,700	5,700
Postage	200		
Supplies	10,789	6,970	8,200
Subscriptions	2,765		
Memberships	1,039	2,400	2,400
Subtotal - Local Funds	\$ 18,277	\$ 15,070	16,300
Rec. Capital Admin. Computers	\$ 29,268	\$ 55,000	55,000
Rec. Capital - MIS Computers	39,954	40,000	40,000
CIP	\$ 956,704	839,790	900,000
Subtotal - Capital Funds	\$ 1,025,926	\$ 934,790	995,000
Educ. Tech. Grant	4,814	9,637	10,000
Subtotal - Grant Funds	\$ 4,814	\$ 9,637	10,000
TOTAL	\$ 2,053,189	\$ 1,953,160	2,057,603
STATE FUNDS	\$ 158,820	\$ 160,026	165,000
LOCAL FUNDS	\$ 863,629	\$ 848,707	887,603
RECURRING CAPITAL	\$ 69,222	\$ 95,000	95,000
CIP	\$ 956,704	\$ 839,790	900,000
FEDERAL	\$ 4,814	\$ 9,637	10,000
GRAND TOTAL	\$ 2,053,189	\$ 1,953,160	2,057,603

SUPPORT SERVICES

Steve Scroggs, Assistant Superintendent

Program Areas	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Office Administration			
State - Salaries and Benefits	\$ 90,988	\$ 95,537	\$ 100,314
Local - Salaries and Benefits	234,814	244,206	253,975
Contracted Services		1,500	
Travel	1,103	2,537	3,299
Temporary Services			
Postage	340		
Office Supplies	12,185	16,940	18,318
Food	44	217	217
NonCap Equip	1,873	2,623	2,623
Equipment	5,562	5,212	5,212
Miscellaneous	1,851		
Staff Development	2,105	1,323	1,323
Subtotal	\$ 350,864	\$ 370,095	\$ 385,280
Safety			
Travel	\$ 1,600	\$ 800	\$ 500
Office Supplies	5,277	1,128	1,128
Subtotal	\$ 6,877	\$ 1,928	\$ 1,628
Registrar's Office			
Temporary Services	\$ 1,446		
Office Supplies	2,110	1,922	1,922
Subtotal	\$ 3,556	\$ 1,922	\$ 1,922
Risk Management			
Property Insurance	\$ 180,392	\$ 240,590	\$ 250,590
Liability Insurance	64,015	80,000	80,000
Vehicle Liability	35,450	25,500	25,500
Other	\$ 23,918	10,000	10,000
Subtotal	\$ 303,775	\$ 356,090	\$ 366,090
Central Office Utilities			
Electricity	\$ 190,509	\$ 209,560	\$ 224,229
Natural Gas	110,833	121,916	130,450
Water	150,694	165,763	182,340
Telephone	64,752	99,083	99,083
Contracted Janitorial Services	637,082	882,290	957,290
Subtotal	\$ 1,153,870	\$ 1,478,613	\$ 1,593,392
Recurring Capital			
Recurring Cap. Equip.	\$ 19,535	\$ 20,000	\$ 20,000
Print Shop		\$ 3,500	\$ 3,500
Total	\$ 1,838,477	\$ 2,232,148	\$ 2,371,813
TOTAL STATE	\$ 90,988	\$ 95,537	\$ 100,314
TOTAL LOCAL	\$ 1,727,955	\$ 2,116,611	\$ 2,251,499
TOTAL RECURRING CAPITAL	\$ 19,535	\$ 20,000	\$ 20,000
GRAND TOTAL	\$ 1,838,477	\$ 2,232,148	\$ 2,371,813

FACILITIES DEPARTMENT

William Mullin, Director

Program Areas	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Maintenance			
State - Salaries and Benefits	\$ 46,082	\$ 58,011	\$ 60,912
Local - Salaries and Benefits	1,087,738	1,490,098	1,564,603
Contracted Services	435,209	579,275	280,312
Rentals/Lease	21,622	11,634	15,500
Travel	46	4,085	4,750
Telephone		367	
Postage	70		
Supplies	2,068	2,000	1,000
Parts/Maint	78,961	110,465	208,130
Food		285	285
NonCap Equip	875	1,218	1,218
NonCap Equip		260	6,126
Equipment	213	5,841	3,467
License and Title Fees	835		
Painting	1,091	1,700	4,500
Recurring Capital	1,076,931	1,117,864	1,117,864
Subtotal - Maintenance	\$ 2,751,741	\$ 3,383,103	\$ 3,268,667
Grounds			
Contracted Services	\$ 38,068	\$ 4,791	\$ 15,000
Maint-Grounds	21,147	530	25,200
Subtotal - Grounds	\$ 59,215	\$ 5,321	\$ 40,200
Electrical			
Maint.-Electrical	28,992		52,469
Subtotal - Electrical	\$ 28,992	\$ -	\$ 52,469
Vehicles			
Vehicle Repair	\$ 22,778	\$ 15,929	\$ 28,747
Fuel	51,314	59,818	24,000
Subtotal - Vehicles	\$ 74,092	\$ 75,747	\$ 52,747
HVAC			
Maint.-HVAC	90,352	30,178	99,736
Subtotal - HVAC	\$ 90,352	\$ 30,178	\$ 99,736

FACILITIES DEPARTMENT

William Mullin, Director

Program Areas	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Glass			
Glass	\$ 10,501	\$ 9,000	\$ 12,000
Locksmith			
Maint.-Locksmith	\$ 18,066	\$ 36,000	\$ 15,000
Plumbing			
Plumbing	\$ 16,151	\$ 18,781	\$ 30,000
TOTAL	\$ 3,049,110	\$ 3,558,130	\$ 3,570,819
STATE FUNDS	\$ 46,082	\$ 58,011	\$ 60,912
LOCAL FUNDS	\$ 1,926,097	\$ 2,382,255	\$ 2,392,043
RECURRING CAPITAL FUNDS	\$ 1,076,931	\$ 1,117,864	\$ 1,117,864
GRAND TOTAL	\$ 3,049,110	\$ 3,558,130	\$ 3,570,819

BUDGET AND FINANCE OFFICE

Ruby Pittman, Director

Program Areas	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Office Administration			
State Salaries and Benefits	\$ 53,697	\$ 55,845	\$ 58,079
Local Salaries and Benefits	573,884	596,840	620,713
Contracted Services	38,483	26,725	26,725
Vehicle Maintenance	336	2,000	2,000
Travel	1,614	1,133	2,126
Temporary Services	11,732		
Software	1,750	1,000	1,000
Office Supplies	15,547	16,352	19,481
Food	90	372	372
Equipment	3,072	8,301	4,951
Memberships	2,395	830	830
Subscriptions	39		
Staff Development	3,813	2,614	3,040
Subtotal	\$ 706,452	\$ 712,012	\$ 739,317
Mail Services			
Districtwide Assessments	\$ 26,056		
	10,291		
Total	\$ 742,799	\$ 712,012	\$ 739,317
TOTAL STATE FUNDS	\$ 53,697	\$ 55,845	\$ 58,079
TOTAL LOCAL FUNDS	\$ 689,102	\$ 656,167	\$ 681,238
GRAND TOTAL	\$ 742,799	\$ 712,012	\$ 739,317

HUMAN RESOURCES

Hazel Gibbs, Director

	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Recruiting and Retention			
Screening	\$ 17,027	\$ 26,364	\$ 19,280
Recruiting	12,104	18,780	19,844
Advertising	1,854	11,000	22,000
Subtotal	\$ 30,985	\$ 56,144	\$ 61,124
Substitute Office			
Sub. System Maintenance		\$ 3,410	\$ 5,498
Sub. System Upgrade			8,000
Subtotal	\$ -	\$ 3,410	\$ 13,498
Publications			
Printing	\$ 7,872	\$ 13,353	\$ 16,353
Wellness Program			
Miscellaneous		\$ 10,000	\$ 10,000
Recognition Program			
Employee Recognitions	\$ 14,466	\$ 13,600	\$ 16,000
Office Administration			
State-Salaries and Benefits	\$ 129,432	156,884	\$ 164,728
Local-Salaries and Benefits	301,769	414,501	435,226
Substitute Pay			
Contracted Services	47,425	43,791	50,214
Rentals			
Travel	68	3,492	4,061
Printing	8,217	500	
Temporary Personnel	16,406	20,398	8,937
Office Supplies	4,281	4,007	2,757
Memberships	484	500	500
Subtotal	\$ 508,082	\$ 644,073	\$ 666,423
PAR Program			
Other Assign. Pay		\$ 14,183	\$ 14,183
Contracted Services	21,147	2,000	2,000
Travel	706	2,000	2,000
Printing		500	500
Office Supplies	553	2,200	2,000
Noncap Equipment		2,000	2,000
Computers		3,391	3,391
Staff Development	2,073	9,500	9,500
Subtotal	\$ 24,479	\$ 35,774	\$ 35,574

HUMAN RESOURCES

Hazel Gibbs, Director

Program Areas	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Sign-On Bonus			
Bonus Pay	\$ 49,575	\$ 50,000	\$ 50,000
Tuition Reimbursement			
Teacher Reimb.	\$ 22,644	\$ 39,034	\$ 39,034
New Teacher Voucher			
Vouchers		\$ 8,000	\$ 8,000
Teacher Support Programs			
Miscellaneous		\$ 13,750	\$ 10,000
Professional Development			
Workshops	\$ 454	\$ 12,400	\$ 15,000
PSP Certifications	\$ 3,500	\$ 10,000	\$ 10,000
Total	\$ 658,557	\$ 909,538	\$ 951,006
TOTAL STATE FUNDS	\$ 129,432	\$ 156,884	\$ 164,728
TOTAL LOCAL FUNDS	\$ 529,125	\$ 752,654	\$ 786,278
GRAND TOTAL	\$ 658,557	\$ 909,538	\$ 951,006

TRANSPORTATION DEPARTMENT

MaryLin Truelove, Director

Program Areas	Actual 2006-07	Budgeted 2007-08	Projected 2008-09
Department Administration			
State - Salaries and Benefits	1,014,135	1,029,128	1,080,584
State - Non-Personnel	56,241	72,000	75,600
Local - Salaries and Benefits	1,202,620	1,163,951	1,222,149
Supplies	5,394	14,720	18,370
Contracted Services	24,473	28,000	
Repairs	779	1,000	1,000
Uniform Rentals	7,740	6,000	6,000
Telephone	255		
Electricity	6,489	5,400	5,400
Natural Gas	1,058	2,500	2,500
Travel	2,339	2,850	2,850
CDL	2,469	13,652	
License and Title Fees		3,200	
Computer Software	6,409		
Advertising		500	500
Periodicals/Newspaper	404		
Food	604	434	
NonCap Equipment		500	500
Capitalized Equipment	1,354	5,384	5,384
Staff Development		5,339	5,773
Subtotal - Dept. Admin.	\$ 2,332,763	\$ 2,354,558	\$ 2,426,610
Field Trips			
Field Trips*		\$ 4,634	\$ 4,634
Activity Bus Maintenance			
Trans-Fuel	\$ 15,504	\$ 14,813	\$ 14,813
Repairs/Parts	(60)	14,250	14,250
Subtotal - Activity Bus Maint.	\$ 15,444	\$ 29,063	\$ 29,063
Mini Bus			
Supplies	\$ (296)	\$ 1,500	\$ 1,500
Late Route			
Late Route Mileage Reimb.	\$ (7,322)		
Total	\$ 2,340,589	\$ 2,389,755	\$ 2,461,807
*Field trip reimbursements offset other budget overexpenditures			
TOTAL STATE FUNDS	\$ 1,070,376	\$ 1,101,128	\$ 1,156,184
TOTAL LOCAL FUNDS	\$ 1,270,213	\$ 1,288,627	\$ 1,305,623
GRAND TOTAL	\$ 2,340,589	\$ 2,389,755	\$ 2,461,807

INSTRUCTIONAL SERVICES DIVISION			
Denise Bowling, Assistant Superintendent			
	Actual	Budgeted	Projected
Program Areas	2006-07	2007-08	2008-09
Health Services			
ABC-Staff Salaries and Benefits	\$ 87,261	91,624	\$ 96,206
Instructional Supplies	6,130	5,895	\$ 6,345
ABC-Supplies	10,590	6,900	9,623
ABC-Contracted Services	4,880	20,031	2,000
ABC-Postage	1,147	1,500	1,500
ABC-Printing	6,483	2,690	1,500
ABC-Memberships	400	1,033	500
ABC-Staff Development		1,000	
ABC-Food		450	
Abstinence Grant	26,734	4,258	
Contracted Services	4,249	8,000	8,000
Drug Free Sch. Grant	26,808	28,465	29,888
Instructional Supplies	8,307	11,122	12,377
Printing	3,552	829	692
Salaries and Benefits			
Staff Development	6,347	6,262	6,262
Memberships		1,991	
Supplies	19,390	4,974	7,189
Postage			
Telecommunications	1,518	1,800	1,800
Travel	640		
Food	566	100	100
Liability Insurance	3,823	3,847	3,712
Subtotal - Health Services	\$ 218,825	\$ 202,771	\$ 187,694
World Language Program			
Contracted Services	\$ 2,000	\$ 3,000	\$ 3,000
Workshop Expenses	400	7,500	7,500
Subtotal - World Language	\$ 2,400	\$ 10,500	\$ 10,500
ESL Program			
State LEP - Salaries and Benefits	Costed to school personnel budgets		
State - Instructional Supplies	\$ 11,448	\$ 12,000	\$ 12,000
State - Travel	629		
State - Substitute Pay	860	8,653	8,653
State - Staff Development	7,445	6,500	6,500
Other Assignments	24,488	7,368	
Contracted Ser.-Trans.	19,786	1,829	36,829
Contracted Ser.-TESOL	38,167	35,000	30,000
Printing		2,600	4,000
Food		800	500
ESL Teacher Staff Dev.		18,000	10,000
ESL Admin. Staff Dev.		4,050	4,050
ESL Teachers Salaries and Benefits	Costed to school personnel budgets		

INSTRUCTIONAL SERVICES DIVISION			
Denise Bowling, Assistant Superintendent			
	Actual	Budgeted	Projected
Program Areas	2006-07	2007-08	2008-09
ESEA Title V Grant	11,220	15,288	16,052
Language Acquisition Grant	59,422	150,363	110,000
Language Acquisition Grant II	2,691	466,814	233,000
Subtotal - ESL Program	\$ 176,156	\$ 729,265	\$ 471,584
Character Education Prog.			
Contracted Services	\$ 6,647	\$ 4,613	\$ 3,000
Publications		2,150	\$ 2,150
Printing		800	800
Instructional Supplies	1,496	11,200	11,200
Subtotal - Character Education	8,143	18,763	17,150
Curriculum Management			
Stipends	\$ 22,916	\$ 46,822	\$ 46,822
Other Assignments		\$ 4,300	
Contracted Services	45,883	43,230	42,400
Travel		500	
Printing			
Instructional Supplies	3,702	11,960	20,000
Textbooks		3,000	
Supplies	3,609		
Non-Capitalized Equipment	1,681	700	
Capitalized Equipment	18,895		
Memberships	170	900	
Staff Development - Substitutes	9,359		
Staff Development-Teacher Workshops	1,128	24,967	1,000
Staff Development - Admin. Workshops			
Staff Development - Food			
Subtotal-Curriculum Management	\$ 107,343	\$ 136,379	\$ 110,222
Evaluation and Testing			
Stipend Pay	\$ 10,343		\$ 12,750
Other Assignments	208		
Contracted Services	77,433	163,730	163,730
Travel	272		
Postage	3,415	625	625
Printing	11,456	14,000	25,000
Instructional Supplies	84,277	21,200	10,450
Office Supplies	6,976	24,370	3,590
Computer Software	1,163		
Equipment	6,525		
Memberships		1,250	1,500
Staff Development	450	700	700
Subtotal - Evaluation and Testing	\$ 202,518	\$ 225,875	\$ 218,345

INSTRUCTIONAL SERVICES DIVISION			
Denise Bowling, Assistant Superintendent			
	Actual	Budgeted	Projected
Program Areas	2006-07	2007-08	2008-09
ISD Office Administration			
State - Admin. Salaries and Benefits	\$ 272,004	\$ 285,604	\$ 299,885
Local - Admin. Salaries and Benefits	950,637	998,169	1,048,078
Local - Supvr./Office Pers. Sal. & Ben.	257,937	268,254	278,984
ISD - Staff Dev. Substitutes		3,000	
Contracted Services	11,156	57,031	114,781
Travel	7,340	25,981	36,917
Printing	1,398		
Postage		1,000	1,000
Supplies	11,044	23,704	27,692
Admin. Staff Development	39,263	84,110	103,493
Food		5,000	5,000
Memberships	1,279	25,000	25,000
Tutorial Pay		12,539	
ISD Teacher Staff Development	2,661	500	
Proficiency Lead Teachers	52,641		
Subtotal - ISD Office Administration	\$ 1,610,260	\$ 1,789,893	\$ 1,940,829
Math/Science Program			
Math Bowl - Substitutes	\$ 3,407	\$ 8,610	\$ 4,810
Math Bowl - Stipends	3,731		
Math Bowl - Contracted Services	3,004	1,000	6,000
Math Bowl - Student Trans.	336		
Math Bowl - Postage		30	
Math Bowl - Memberships		260	60
Math Bowl - Instructional Supplies	32,352	14,367	16,150
Math Bowl - Office Supplies	1,365		
Math Bowl-Food	332	253	1,000
Math/Science Equipment		1,500	
Math/Science Staff Development	2,029	9,700	8,100
Subtotal - Math/Science	\$ 46,556	\$ 35,720	\$ 36,120
MSA			
MSA Student Support(alloc. to schools)		\$ 19,248	\$ 134,514
Supplies			
Rentals			
Princeton Review			
Staff Dev. Substitutes	102	40,254	40,254
Stipend	513		
MSA Substitutes		2,518	2,518
MSA - Rental			
Beyond Diversity Consulting	500		
BRMF Contracted Services	12,500	10,000	40,000
MSA Contracted Services		3,000	3,000
MSA Contr. Transport.	44,954	50,000	67,382
Field Trips	4,143	5,000	

INSTRUCTIONAL SERVICES DIVISION			
Denise Bowling, Assistant Superintendent			
	Actual	Budgeted	Projected
Program Areas	2006-07	2007-08	2008-09
MSA Instruct. Supplies	127		
MSA Memberships			
MSA Miscellaneous			
BRMA			
MSA Staff Dev.	4,660	12,050	12,050
Summer Accel. Reading		3,000	3,000
MSA Comm. Outreach	18,275	24,700	3,000
Subtotal - MSA	\$ 85,774	\$ 169,770	\$ 305,718
Cultural Arts (not allocated directly to schools)			
Performing Arts			
Cultural Arts - Contracted Services	9,395		10,000
Pottery	13,524	10,430	10,000
Cultural Arts-Field Trips	6,979	6,600	6,600
Cultural Arts-Rentals		2,000	2,000
Cultural Arts Supplies (alloc. to schools)	1,427	6,266	31,300
Cultural Arts-Food		430	430
Cultural Arts Enrichment Equipment		12,000	13,000
Cultural Arts Staff Development		1,000	
Recurring Capital Funds		5,500	5,500
Subtotal - Cultural Arts	\$ 31,325	\$ 44,226	\$ 78,830
Vocational Education			
State Voc. Ed. (Costed to school budgets and transferred to PRC 14)			
Local Voc. Ed. Teachers			
Subtotal - Voc. Ed. PRC 13	\$ 1,814,708	\$ 2,755,719	\$ 2,893,505
State Voc. Ed.	\$ 1,075,616	\$ 623,865	655,058
Work Study	695		
Supplementary Pay	3,562	2,233	2,233
Other Assignment Pay	15,003	6,363	
Contracted Services	19,098	31,770	38,000
Travel	1,641	14,137	15,000
Student Travel	6,301	10,000	10,000
Voc. Ed. Driver's Pay	370		
Instructional Supplies	106,660	1,305	
Software		1,745	
Staff Development	2,831	5,580	5,580
Food		5,000	5,000
Non-Capitalized Computer Equipment		155,591	
Capitalized Equipmetn		13,454	
Capitalized Computer Equipment	14,402	110,495	
Subtotal - Voc. Ed. PRC 14	\$ 1,246,179	\$ 981,538	\$ 730,871
PRC 17 Grant-Prog. Supp.	\$ 77,644	\$ 98,095	\$ 98,095
Subtotal - Vocational Education	\$ 3,138,531	\$ 3,835,352	\$ 3,722,471

INSTRUCTIONAL SERVICES DIVISION			
Denise Bowling, Assistant Superintendent			
	Actual	Budgeted	Projected
Program Areas	2006-07	2007-08	2008-09
Staff Development			
State Staff Development - Districtwide	\$ 32,793	\$ 53,325	\$ 53,325
Benefits	11,867	\$ 1,158	
Portfolio Scoring-Subs.	147	2,000	
Substitutes	2,383		
Substitutes - Literacy	7,376	1,000	
Crisis Intervention - Subs			
World Language Subs	1,175	5,447	
Mentor Teacher Stipends	8,700		
Literacy - Other Assign.			
District Workshops			
ISD Workshops	20,796	62,882	126,120
Portfolio Scor. Workshop		4,000	
Literacy/Reading Rec. Staff Development	1,563	55,979	25,000
World Language		4,100	6,000
Classified Staff Development	3,204	10,000	10,000
Differentiation Staff Development	676	22,945	9,750
Crisis Intervention	81	6,400	5,500
Family Spec. Staff Development		5,100	6,000
Math-Sceince Staff Development			
Leadership Team Staff Development			
Principal and Asst. Principal Staff Dev.		2,500	
MSA Staff Development	3,305		
Triangle Leadership Academy	55,192	50,000	50,000
Morris Grove Planning		40,000	25,000
Carrboro High School Planning	11,480	25,000	
Teacher Quality Grant			
Subtotal - Staff Dev. PRC 028	\$ 127,945	\$ 298,511	\$ 263,370
Student Accountability			
State - Stud. Accountability	\$ 124,413	\$ 194,108	\$ 125,000
Title I Basic Grant	894,063	1,032,837	950,000
Subtotal - Student Accountability	\$ 1,018,476	\$ 1,226,945	\$ 1,075,000
Phoenix Academy			
State Phoenix Salaries and Benefits	\$ 72,112	\$ 77,989	\$ 81,888
Local Phoenix Salaries and Benefits	83,460	\$ 153,522	\$ 161,198
Phoenix -Admin. Staff Development	18,485		
Textbooks			
Contracted Services	3,888	350	350
Travel	931	500	500
Field Trips	1,312	1,500	50
Instructional Supplies	6,999	11,504	14,804
Food	721	600	600

INSTRUCTIONAL SERVICES DIVISION			
Denise Bowling, Assistant Superintendent			
	Actual	Budgeted	Projected
Program Areas	2006-07	2007-08	2008-09
Non-Capitalized Equip.	436		
Capitalized Equipment	5,334	4,900	6,400
Teacher Staff Development	2,295	2,600	1,600
Subtotal - Phoenix Academy	\$ 195,973	\$ 253,465	\$ 267,391
Exceptional Children			
State Except. Children Sal. and Ben.	Costed to school personnel budgets.		
State Children with Special Needs	Costed to school personnel budgets.		
Testing Supplies	\$ 12,315	\$ 16,150	\$ 19,000
Teacher Salary	Costed to school personnel budgets.		
ESY Teacher Salary	75,787	79,577	83,555
TA Salary	Costed to school personnel budgets.		
ESY - TA	41,692	41,136	43,193
Homebound Tutor		6,120	6,120
Teacher Assistant Subs	2,337	2,238	2,238
Workstudy Student		1,500	1,500
Overtime	6,348		
Supplementary Pay	589,229	727,071	763,425
Substitute Pay		41,600	41,600
Stipends		2,550	3,000
Bus Monitors	183,162	359,090	357,745
Contracted Services	102,778	185,000	185,000
Medicaid Billing		25,000	25,000
Travel	22,604	18,920	22,000
ESY Travel		312	
Postage	244	1,000	1,000
Printing	1,511	4,000	4,000
Field Trips		1,000	1,000
Temporary Personnel	524		
Instructional Supplies	21,104	30,000	30,000
ESY - Instruct. Supplies		1,500	1,500
Supplies	1,401	5,100	6,000
Computer Software		15,000	15,000
Food		17,000	
Non-Cap. Equipment	20,960	25,000	25,000
Non-Cap. Comp. Equip.	24,260	5,000	5,000
Capitalized Equipment	2,066	10,000	10,000
Cap. Computer Equip.	13,163	12,000	12,000
ESY - Nurse Salary	7,853	9,450	9,450
ESY - Supplement		1,071	1,071
Speech/Path. Teachers	432,935	392,106	411,711
ESY-Speech/Path. Tchr.			
Supplementary Pay	132,726	233,767	245,455
ESY - Suppl. Pay	1,490		
ESY - Psychologist		11,640	

INSTRUCTIONAL SERVICES DIVISION			
Denise Bowling, Assistant Superintendent			
	Actual	Budgeted	Projected
Program Areas	2006-07	2007-08	2008-09
Program Facilitator	14,840	32,456	34,079
OT/PT	189,779	76,628	80,459
ESY - OT/PT	17,146	175,000	183,750
Supplementary Pay	127,014	99,222	104,183
ESY - Suppl. Pay	1,074	41,200	43,260
Benefits	1,022,851	1,174,618	1,233,349
Dir./Supv. Salary	50,589	53,601	56,281
Office Personnel	60,252	66,993	69,673
Supplementary Pay	19,043	16,138	16,784
Bus Drivers		11,527	11,988
Membership Dues/Fees	1,621	1,200	1,200
Administrative Staff Benefits	11,603		
IDEA VI-B	10,794	27,009	28,089
IDEA Preschool Handicap.	43,553	43,964	45,723
IDEA VI-B Handicapped	1,872,526	2,052,344	2,134,438
State Willie M.	24,926	43,000	43,000
Subtotal - Exceptional Children	\$ 5,139,174	\$ 6,152,798	\$ 6,374,819
Academically Gifted Program			
State - AG Salaries and Benefits	\$ 450,953	\$ 491,568	\$ 516,146
Local - AG Teacher Salary	414,186	434,895	456,640
Supplementary Pay	123,892	130,087	136,591
Field Trips	300		
Instructional Supplies			
Benefits	182,331	191,448	201,020
Subtotal - Academically Gifted	\$ 1,171,662	\$ 1,247,997	\$ 1,310,397
Attendance and Crisis Intervention			
Homebound Tutors	\$ 10,683	\$ 24,744	\$ 24,744
Contracted Services	18,177	35,678	35,446
Travel	7,676	5,845	5,845
Contracted Student Transportation	33,709	35,476	35,476
Telephones	180	2,100	3,000
Office Supplies	1,948	2,188	2,188
Auto Liability Insurance Reimbursement	6,300	7,800	6,300
504 - Medical Equipment		500	500
Crisis Intervention Grant	21,904		
Crisis Intervention Grant - IDEA	4,048		
Subtotal - Attendance and Crisis	\$ 104,625	\$ 114,331	\$ 113,499

INSTRUCTIONAL SERVICES DIVISION			
Denise Bowling, Assistant Superintendent			
	Actual	Budgeted	Projected
Program Areas	2006-07	2007-08	2008-09
AVID Program			
AVID - Tutors	\$ 7,318	\$ 4,640	\$ 7,000
AVID - Other Assignment Pay	2,325		
AVID - Travel		350	350
AVID - Field Trips	\$ 4,457	2,550	2,550
AVID Supplies	15,064	12,425	13,200
AVID Food	2,329	2,300	2,300
AVID Substitutes	2,706	2,000	
AVID Workshops	6,011	14,419	13,944
AVID Memberships	16,170	30,795	30,495
Subtotal - AVID Program	\$ 56,380	\$ 69,479	\$ 69,839
PreK Program			
PreK Teacher/Other Certified Salaries	174,306	231,035	242,587
PreK TA	967		
PreK Office Personnel	40,125	60,692	63,727
PreK Supplementary Pay	25,204	32,000	33,600
PreK Psychologists	18,396		
PreK Benefits	58,184	30,843	32,385
PreK Contracted Services	7,586	3,360	3,360
PreK Staff Development		4,410	4,410
PreK Instructional Supplies	2,648	3,360	3,360
PreK Office Supplies	172		
PreK Rentals		2,000	2,000
PreK Food	1,427	3,360	3,360
PreK Equipment	922		
Subtotal PreK Program	\$ 329,015	\$ 371,060	\$ 388,789
*PreK PRC 32 expenses are included in that code			
*PreK Teachers' Salaries for sites located at schools are coded in the school's expenses			
HeadStart Grant	1,263,109	1,135,847	1,135,847
More at Four Grant	99,257	50,223	50,223
Smart Start Grant	42,234	42,234	42,234
Service Learning Program			
Salaries	\$ 44,972	49,965	\$ 52,613
Benefits	10,586	16,436	17,307
Subtotal - Service Learning	\$ 55,558	\$ 66,401	\$ 69,920
Summer School			
State - Summer School	\$ 858,575	\$ 951,314	\$ 951,314
Teacher Salaries and Benefits	115,184	273,625	287,306
Assistant Principal Stipend			
Field Trips		7,000	7,000
Instructional Supplies	6,760	15,000	15,000
Contracted Services	1,000	1,000	1,000
Food	228		

INSTRUCTIONAL SERVICES DIVISION			
Denise Bowling, Assistant Superintendent			
	Actual	Budgeted	Projected
Program Areas	2006-07	2007-08	2008-09
Subtotal Summer School	\$ 981,747	\$ 1,247,939	\$ 1,261,620
At Risk Program			
State - School Resource Officers			
Local - School Resource Officers*	\$ 48,104	\$ 329,213	\$ 329,213
Subtotal - At Risk	\$ 48,104	\$ 329,213	\$ 329,213
*School Resource Officer cost was reimbursed by Orange County - \$281,109			
Driver Education			
State - Driver Education	\$ 205,880	\$ 254,342	\$ 267,059
High School Reform	\$ 54,086	\$ 75,000	\$ 75,000
Middle College	63,883	\$ 75,000	\$ 75,000
GRAND TOTAL	13,878,340	17,401,613	17,600,225
LOCAL FUNDS	\$ 6,574,230	\$ 9,611,924	\$ 10,079,844
STATE FUNDS	\$ 2,874,055	\$ 2,636,448	\$ 2,641,292
GRANT FUNDS	\$ 4,430,055	\$ 5,147,741	\$ 4,873,589
RECURRING CAPITAL FUNDS		\$ 5,500	\$ 5,500
GRAND TOTAL	\$ 13,878,340	\$ 17,401,613	\$ 17,600,225

INSTRUCTIONAL SERVICES DIVISION			
Denise Bowling, Assistant Superintendent			
	Actual	Budgeted	Projected
Program Areas	2006-07	2007-08	2008-09
Health Services			
ABC-Staff Salaries and Benefits	\$ 87,261	91,624	\$ 96,206
Instructional Supplies	6,130	5,895	\$ 6,345
ABC-Supplies	10,590	6,900	9,623
ABC-Contracted Services	4,880	20,031	2,000
ABC-Postage	1,147	1,500	1,500
ABC-Printing	6,483	2,690	1,500
ABC-Memberships	400	1,033	500
ABC-Staff Development		1,000	
ABC-Food		450	
Abstinence Grant	26,734	4,258	
Contracted Services	4,249	8,000	8,000
Drug Free Sch. Grant	26,808	28,465	29,888
Instructional Supplies	8,307	11,122	12,377
Printing	3,552	829	692
Salaries and Benefits			
Staff Development	6,347	6,262	6,262
Memberships		1,991	
Supplies	19,390	4,974	7,189
Postage			
Telecommunications	1,518	1,800	1,800
Travel	640		
Food	566	100	100
Liability Insurance	3,823	3,847	3,712
Subtotal - Health Services	\$ 218,825	\$ 202,771	\$ 187,694
World Language Program			
Contracted Services	\$ 2,000	\$ 3,000	\$ 3,000
Workshop Expenses	400	7,500	7,500
Subtotal - World Language	\$ 2,400	\$ 10,500	\$ 10,500
ESL Program			
State LEP - Salaries and Benefits	Costed to school personnel budgets		
State - Instructional Supplies	\$ 11,448	\$ 12,000	\$ 12,000
State - Travel	629		
State - Substitute Pay	860	8,653	8,653
State - Staff Development	7,445	6,500	6,500
Other Assignments	24,488	7,368	
Contracted Ser.-Trans.	19,786	1,829	36,829
Contracted Ser.-TESOL	38,167	35,000	30,000
Printing		2,600	4,000
Food		800	500
ESL Teacher Staff Dev.		18,000	10,000
ESL Admin. Staff Dev.		4,050	4,050
ESL Teachers Salaries and Benefits	Costed to school personnel budgets		

INSTRUCTIONAL SERVICES DIVISION			
Denise Bowling, Assistant Superintendent			
	Actual	Budgeted	Projected
Program Areas	2006-07	2007-08	2008-09
ESEA Title V Grant	11,220	15,288	16,052
Language Acquisition Grant	59,422	150,363	110,000
Language Acquisition Grant II	2,691	466,814	233,000
Subtotal - ESL Program	\$ 176,156	\$ 729,265	\$ 471,584
Character Education Prog.			
Contracted Services	\$ 6,647	\$ 4,613	\$ 3,000
Publications		2,150	\$ 2,150
Printing		800	800
Instructional Supplies	1,496	11,200	11,200
Subtotal - Character Education	8,143	18,763	17,150
Curriculum Management			
Stipends	\$ 22,916	\$ 46,822	\$ 46,822
Other Assignments		\$ 4,300	
Contracted Services	45,883	43,230	42,400
Travel		500	
Printing			
Instructional Supplies	3,702	11,960	20,000
Textbooks		3,000	
Supplies	3,609		
Non-Capitalized Equipment	1,681	700	
Capitalized Equipment	18,895		
Memberships	170	900	
Staff Development - Substitutes	9,359		
Staff Development-Teacher Workshops	1,128	24,967	1,000
Staff Development - Admin. Workshops			
Staff Development - Food			
Subtotal-Curriculum Management	\$ 107,343	\$ 136,379	\$ 110,222
Evaluation and Testing			
Stipend Pay	\$ 10,343		\$ 12,750
Other Assignments	208		
Contracted Services	77,433	163,730	163,730
Travel	272		
Postage	3,415	625	625
Printing	11,456	14,000	25,000
Instructional Supplies	84,277	21,200	10,450
Office Supplies	6,976	24,370	3,590
Computer Software	1,163		
Equipment	6,525		
Memberships		1,250	1,500
Staff Development	450	700	700
Subtotal - Evaluation and Testing	\$ 202,518	\$ 225,875	\$ 218,345

INSTRUCTIONAL SERVICES DIVISION			
Denise Bowling, Assistant Superintendent			
	Actual	Budgeted	Projected
Program Areas	2006-07	2007-08	2008-09
ISD Office Administration			
State - Admin. Salaries and Benefits	\$ 272,004	\$ 285,604	\$ 299,885
Local - Admin. Salaries and Benefits	950,637	998,169	1,048,078
Local - Supvr./Office Pers. Sal. & Ben.	257,937	268,254	278,984
ISD - Staff Dev. Substitutes		3,000	
Contracted Services	11,156	57,031	114,781
Travel	7,340	25,981	36,917
Printing	1,398		
Postage		1,000	1,000
Supplies	11,044	23,704	27,692
Admin. Staff Development	39,263	84,110	103,493
Food		5,000	5,000
Memberships	1,279	25,000	25,000
Tutorial Pay		12,539	
ISD Teacher Staff Development	2,661	500	
Proficiency Lead Teachers	52,641		
Subtotal - ISD Office Administration	\$ 1,610,260	\$ 1,789,893	\$ 1,940,829
Math/Science Program			
Math Bowl - Substitutes	\$ 3,407	\$ 8,610	\$ 4,810
Math Bowl - Stipends	3,731		
Math Bowl - Contracted Services	3,004	1,000	6,000
Math Bowl - Student Trans.	336		
Math Bowl - Postage		30	
Math Bowl - Memberships		260	60
Math Bowl - Instructional Supplies	32,352	14,367	16,150
Math Bowl - Office Supplies	1,365		
Math Bowl-Food	332	253	1,000
Math/Science Equipment		1,500	
Math/Science Staff Development	2,029	9,700	8,100
Subtotal - Math/Science	\$ 46,556	\$ 35,720	\$ 36,120
MSA			
MSA Student Support(alloc. to schools)		\$ 19,248	\$ 134,514
Supplies			
Rentals			
Princeton Review			
Staff Dev. Substitutes	102	40,254	40,254
Stipend	513		
MSA Substitutes		2,518	2,518
MSA - Rental			
Beyond Diversity Consulting	500		
BRMF Contracted Services	12,500	10,000	40,000
MSA Contracted Services		3,000	3,000
MSA Contr. Transport.	44,954	50,000	67,382
Field Trips	4,143	5,000	

INSTRUCTIONAL SERVICES DIVISION			
Denise Bowling, Assistant Superintendent			
	Actual	Budgeted	Projected
Program Areas	2006-07	2007-08	2008-09
MSA Instruct. Supplies	127		
MSA Memberships			
MSA Miscellaneous			
BRMA			
MSA Staff Dev.	4,660	12,050	12,050
Summer Accel. Reading		3,000	3,000
MSA Comm. Outreach	18,275	24,700	3,000
Subtotal - MSA	\$ 85,774	\$ 169,770	\$ 305,718
Cultural Arts (not allocated directly to schools)			
Performing Arts			
Cultural Arts - Contracted Services	9,395		10,000
Pottery	13,524	10,430	10,000
Cultural Arts-Field Trips	6,979	6,600	6,600
Cultural Arts-Rentals		2,000	2,000
Cultural Arts Supplies (alloc. to schools)	1,427	6,266	31,300
Cultural Arts-Food		430	430
Cultural Arts Enrichment Equipment		12,000	13,000
Cultural Arts Staff Development		1,000	
Recurring Capital Funds		5,500	5,500
Subtotal - Cultural Arts	\$ 31,325	\$ 44,226	\$ 78,830
Vocational Education			
State Voc. Ed. (Costed to school budgets and transferred to PRC 14)			
Local Voc. Ed. Teachers			
Subtotal - Voc. Ed. PRC 13	\$ 1,814,708	\$ 2,755,719	\$ 2,893,505
State Voc. Ed.	\$ 1,075,616	\$ 623,865	655,058
Work Study	695		
Supplementary Pay	3,562	2,233	2,233
Other Assignment Pay	15,003	6,363	
Contracted Services	19,098	31,770	38,000
Travel	1,641	14,137	15,000
Student Travel	6,301	10,000	10,000
Voc. Ed. Driver's Pay	370		
Instructional Supplies	106,660	1,305	
Software		1,745	
Staff Development	2,831	5,580	5,580
Food		5,000	5,000
Non-Capitalized Computer Equipment		155,591	
Capitalized Equipmetn		13,454	
Capitalized Computer Equipment	14,402	110,495	
Subtotal - Voc. Ed. PRC 14	\$ 1,246,179	\$ 981,538	\$ 730,871
PRC 17 Grant-Prog. Supp.	\$ 77,644	\$ 98,095	\$ 98,095
Subtotal - Vocational Education	\$ 3,138,531	\$ 3,835,352	\$ 3,722,471

INSTRUCTIONAL SERVICES DIVISION			
Denise Bowling, Assistant Superintendent			
	Actual	Budgeted	Projected
Program Areas	2006-07	2007-08	2008-09
Staff Development			
State Staff Development - Districtwide	\$ 32,793	\$ 53,325	\$ 53,325
Benefits	11,867	\$ 1,158	
Portfolio Scoring-Subs.	147	2,000	
Substitutes	2,383		
Substitutes - Literacy	7,376	1,000	
Crisis Intervention - Subs			
World Language Subs	1,175	5,447	
Mentor Teacher Stipends	8,700		
Literacy - Other Assign.			
District Workshops			
ISD Workshops	20,796	62,882	126,120
Portfolio Scor. Workshop		4,000	
Literacy/Reading Rec. Staff Development	1,563	55,979	25,000
World Language		4,100	6,000
Classified Staff Development	3,204	10,000	10,000
Differentiation Staff Development	676	22,945	9,750
Crisis Intervention	81	6,400	5,500
Family Spec. Staff Development		5,100	6,000
Math-Science Staff Development			
Leadership Team Staff Development			
Principal and Asst. Principal Staff Dev.		2,500	
MSA Staff Development	3,305		
Triangle Leadership Academy	55,192	50,000	50,000
Morris Grove Planning		40,000	25,000
Carrboro High School Planning	11,480	25,000	
Teacher Quality Grant			
Subtotal - Staff Dev. PRC 028	\$ 127,945	\$ 298,511	\$ 263,370
Student Accountability			
State - Stud. Accountability	\$ 124,413	\$ 194,108	\$ 125,000
Title I Basic Grant	894,063	1,032,837	950,000
Subtotal - Student Accountability	\$ 1,018,476	\$ 1,226,945	\$ 1,075,000
Phoenix Academy			
State Phoenix Salaries and Benefits	\$ 72,112	\$ 77,989	\$ 81,888
Local Phoenix Salaries and Benefits	83,460	\$ 153,522	\$ 161,198
Phoenix -Admin. Staff Development	18,485		
Textbooks			
Contracted Services	3,888	350	350
Travel	931	500	500
Field Trips	1,312	1,500	50
Instructional Supplies	6,999	11,504	14,804
Food	721	600	600

INSTRUCTIONAL SERVICES DIVISION			
Denise Bowling, Assistant Superintendent			
	Actual	Budgeted	Projected
Program Areas	2006-07	2007-08	2008-09
Non-Capitalized Equip.	436		
Capitalized Equipment	5,334	4,900	6,400
Teacher Staff Development	2,295	2,600	1,600
Subtotal - Phoenix Academy	\$ 195,973	\$ 253,465	\$ 267,391
Exceptional Children			
State Except. Children Sal. and Ben.	Costed to school personnel budgets.		
State Children with Special Needs	Costed to school personnel budgets.		
Testing Supplies	\$ 12,315	\$ 16,150	\$ 19,000
Teacher Salary	Costed to school personnel budgets.		
ESY Teacher Salary	75,787	79,577	83,555
TA Salary	Costed to school personnel budgets.		
ESY - TA	41,692	41,136	43,193
Homebound Tutor		6,120	6,120
Teacher Assistant Subs	2,337	2,238	2,238
Workstudy Student		1,500	1,500
Overtime	6,348		
Supplementary Pay	589,229	727,071	763,425
Substitute Pay		41,600	41,600
Stipends		2,550	3,000
Bus Monitors	183,162	359,090	357,745
Contracted Services	102,778	185,000	185,000
Medicaid Billing		25,000	25,000
Travel	22,604	18,920	22,000
ESY Travel		312	
Postage	244	1,000	1,000
Printing	1,511	4,000	4,000
Field Trips		1,000	1,000
Temporary Personnel	524		
Instructional Supplies	21,104	30,000	30,000
ESY - Instruct. Supplies		1,500	1,500
Supplies	1,401	5,100	6,000
Computer Software		15,000	15,000
Food		17,000	
Non-Cap. Equipment	20,960	25,000	25,000
Non-Cap. Comp. Equip.	24,260	5,000	5,000
Capitalized Equipment	2,066	10,000	10,000
Cap. Computer Equip.	13,163	12,000	12,000
ESY - Nurse Salary	7,853	9,450	9,450
ESY - Supplement		1,071	1,071
Speech/Path. Teachers	432,935	392,106	411,711
ESY-Speech/Path. Tchr.			
Supplementary Pay	132,726	233,767	245,455
ESY - Suppl. Pay	1,490		
ESY - Psychologist		11,640	

INSTRUCTIONAL SERVICES DIVISION			
Denise Bowling, Assistant Superintendent			
	Actual	Budgeted	Projected
Program Areas	2006-07	2007-08	2008-09
Program Facilitator	14,840	32,456	34,079
OT/PT	189,779	76,628	80,459
ESY - OT/PT	17,146	175,000	183,750
Supplementary Pay	127,014	99,222	104,183
ESY - Suppl. Pay	1,074	41,200	43,260
Benefits	1,022,851	1,174,618	1,233,349
Dir./Supv. Salary	50,589	53,601	56,281
Office Personnel	60,252	66,993	69,673
Supplementary Pay	19,043	16,138	16,784
Bus Drivers		11,527	11,988
Membership Dues/Fees	1,621	1,200	1,200
Administrative Staff Benefits	11,603		
IDEA VI-B	10,794	27,009	28,089
IDEA Preschool Handicap.	43,553	43,964	45,723
IDEA VI-B Handicapped	1,872,526	2,052,344	2,134,438
State Willie M.	24,926	43,000	43,000
Subtotal - Exceptional Children	\$ 5,139,174	\$ 6,152,798	\$ 6,374,819
Academically Gifted Program			
State - AG Salaries and Benefits	\$ 450,953	\$ 491,568	\$ 516,146
Local - AG Teacher Salary	414,186	434,895	456,640
Supplementary Pay	123,892	130,087	136,591
Field Trips	300		
Instructional Supplies			
Benefits	182,331	191,448	201,020
Subtotal - Academically Gifted	\$ 1,171,662	\$ 1,247,997	\$ 1,310,397
Attendance and Crisis Intervention			
Homebound Tutors	\$ 10,683	\$ 24,744	\$ 24,744
Contracted Services	18,177	35,678	35,446
Travel	7,676	5,845	5,845
Contracted Student Transportation	33,709	35,476	35,476
Telephones	180	2,100	3,000
Office Supplies	1,948	2,188	2,188
Auto Liability Insurance Reimbursement	6,300	7,800	6,300
504 - Medical Equipment		500	500
Crisis Intervention Grant	21,904		
Crisis Intervention Grant - IDEA	4,048		
Subtotal - Attendance and Crisis	\$ 104,625	\$ 114,331	\$ 113,499

INSTRUCTIONAL SERVICES DIVISION			
Denise Bowling, Assistant Superintendent			
	Actual	Budgeted	Projected
Program Areas	2006-07	2007-08	2008-09
AVID Program			
AVID - Tutors	\$ 7,318	\$ 4,640	\$ 7,000
AVID - Other Assignment Pay	2,325		
AVID - Travel		350	350
AVID - Field Trips	\$ 4,457	2,550	2,550
AVID Supplies	15,064	12,425	13,200
AVID Food	2,329	2,300	2,300
AVID Substitutes	2,706	2,000	
AVID Workshops	6,011	14,419	13,944
AVID Memberships	16,170	30,795	30,495
Subtotal - AVID Program	\$ 56,380	\$ 69,479	\$ 69,839
PreK Program			
PreK Teacher/Other Certified Salaries	174,306	231,035	242,587
PreK TA	967		
PreK Office Personnel	40,125	60,692	63,727
PreK Supplementary Pay	25,204	32,000	33,600
PreK Psychologists	18,396		
PreK Benefits	58,184	30,843	32,385
PreK Contracted Services	7,586	3,360	3,360
PreK Staff Development		4,410	4,410
PreK Instructional Supplies	2,648	3,360	3,360
PreK Office Supplies	172		
PreK Rentals		2,000	2,000
PreK Food	1,427	3,360	3,360
PreK Equipment	922		
Subtotal PreK Program	\$ 329,015	\$ 371,060	\$ 388,789
*PreK PRC 32 expenses are included in that code			
*PreK Teachers' Salaries for sites located at schools are coded in the school's expenses			
HeadStart Grant	1,263,109	1,135,847	1,135,847
More at Four Grant	99,257	50,223	50,223
Smart Start Grant	42,234	42,234	42,234
Service Learning Program			
Salaries	\$ 44,972	49,965	\$ 52,613
Benefits	10,586	16,436	17,307
Subtotal - Service Learning	\$ 55,558	\$ 66,401	\$ 69,920
Summer School			
State - Summer School	\$ 858,575	\$ 951,314	\$ 951,314
Teacher Salaries and Benefits	115,184	273,625	287,306
Assistant Principal Stipend			
Field Trips		7,000	7,000
Instructional Supplies	6,760	15,000	15,000
Contracted Services	1,000	1,000	1,000
Food	228		

INSTRUCTIONAL SERVICES DIVISION			
Denise Bowling, Assistant Superintendent			
	Actual	Budgeted	Projected
Program Areas	2006-07	2007-08	2008-09
Subtotal Summer School	\$ 981,747	\$ 1,247,939	\$ 1,261,620
At Risk Program			
State - School Resource Officers			
Local - School Resource Officers*	\$ 48,104	\$ 329,213	\$ 329,213
Subtotal - At Risk	\$ 48,104	\$ 329,213	\$ 329,213
*School Resource Officer cost was reimbursed by Orange County - \$281,109			
Driver Education			
State - Driver Education	\$ 205,880	\$ 254,342	\$ 267,059
High School Reform	\$ 54,086	\$ 75,000	\$ 75,000
Middle College	\$ 63,883	\$ 75,000	\$ 75,000
Middle School After Schools - Local	\$ 352,765	\$ 127,458	\$ 127,458
Middle School After Schools - Trust	\$ 60,766	\$ 126,529	
High School After Schools-Grant	\$ 121,819	\$ 294,004	
GRAND TOTAL	\$ 14,413,690	\$ 17,949,604	\$ 17,727,683
LOCAL FUNDS	\$ 6,987,761	\$ 9,865,911	\$ 10,207,302
STATE FUNDS	\$ 2,874,055	\$ 2,636,448	\$ 2,641,292
TRUST FUNDS	\$ 60,766	\$ 126,529	\$ -
GRANT FUNDS	\$ 4,551,874	\$ 5,441,745	\$ 4,873,589
RECURRING CAPITAL FUNDS		\$ 5,500	\$ 5,500
GRAND TOTAL	\$ 14,474,456	\$ 18,076,133	\$ 17,727,683

STATISTICAL PROFILE

This part of the Chapel Hill-Carrboro City School's comprehensive report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about District's overall financial health.

Contents

Financial Trends

These schedules contain trend information to help the reader understand how the District's financial performance and well-being have changed over time.

Revenue Capacity

These schedules contain information to help the reader assess the District's most significant local revenue source, the property tax.

Debt Capacity

These schedules present information to help the reader assess the affordability of the District's current levels of outstanding debt and the District's ability to issue additional debt in the future

Demographic and Economic Information

These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place.

Operating Information

These schedules contain service and infrastructure to help the reader understand how the information in the District's financial report relates to the services the District provides and the activities it performs.

Continuing Disclosure Information

These schedules are required as part of the District's on going general obligation bonded debt disclosures and give additional information to investors about the financial trends and tax base of the District.

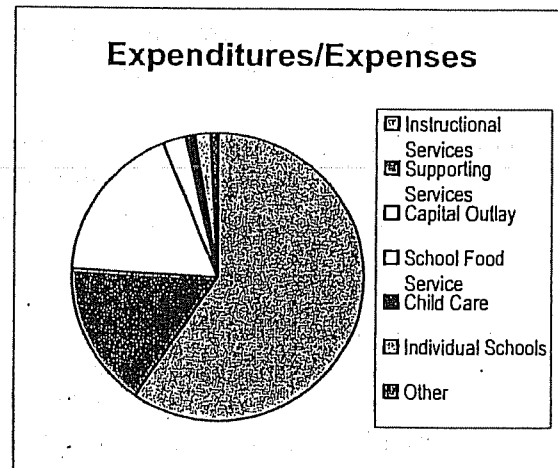
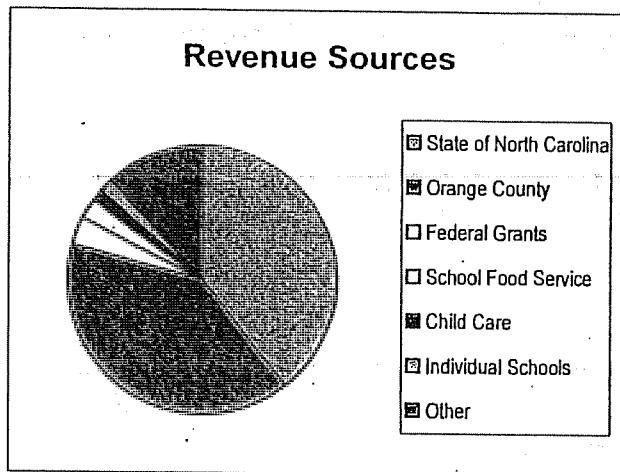
**CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION
FINANCIAL PERSPECTIVE - ALL FUND TYPES
FOR THE YEAR ENDED JUNE 30, 2007**

Revenue Sources

State of North Carolina	\$	55,717,793
Orange County		57,136,424
Federal Grants		4,800,173
School Food Service		3,676,697
Child Care		1,712,598
Individual Schools		2,414,520
Other		<u>17,127,392</u>
Total	\$	<u>142,585,597</u>

Expenditures/Expenses

Instructional Services	\$	86,185,395
Supporting Services		23,611,655
Capital Outlay		26,109,734
School Food Service		3,574,512
Child Care		1,714,208
Individual Schools		2,404,752
Other		<u>1,192,169</u>
Total	\$	<u>144,792,425</u>



Note: Unaudited

Source: Financial Statements For the Fiscal Year Ended June 30, 2007

CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION
GENERAL SCHOOL SYSTEM REVENUES BY SOURCE - GOVERNMENTAL-WIDE

	2006- 2007	2005- 2006	2004 - 2005	2003 - 2004	2003 - 2002
Program Revenues					
Charges for services	2,802,216	2,536,093	2,615,947	2,666,909	2,550,806
Operating Grants and Contributions	60,147,394	55,522,004	53,677,353	51,873,963	49,731,864
Capital Grants and Contributions	370,572	659,835	842,199	663,209	525,856
Total Program Revenues	63,320,182	58,717,932	57,135,499	55,204,081	52,808,526
General Revenues					
Unrestricted county appropriations - operating	33,121,357	30,372,967	28,816,278	27,479,294	26,201,624
Unrestricted county appropriations - capital	24,015,067	16,865,918	5,664,955	10,743,613	14,421,528
Unrestricted State appropriations - operating	-	-	-	-	-
Unrestricted State appropriation - capital	-	-	-	-	-
Investment earnings, unrestricted	425,481	259,385	99,843	40,332	77,495
Miscellaneous, unrestricted	16,162,234	15,193,011	14,383,675	13,854,110	12,840,636
Total General Revenues	73,724,139	62,691,281	48,964,751	52,117,349	53,541,283
Transfers	(122,000)	(578,066)	(206,234)	(73,705)	(65,407)
Total Program Revenues, General Revenues and Transfers	136,922,321	120,831,147	105,894,016	107,247,725	106,284,402

Note: 2003 was the first year governmental wide General School System revenues were available.
Unavailable due to GASB 34 implementation.

Source: Financial Statements For the Fiscal Year Ended June 30, 2007

CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION
GENERAL SCHOOL SYSTEM EXPENSES BY PURPOSE - GOVERNMENTAL-WIDE
FOR THE LAST TEN YEARS

Year Ended June 30	Instructional Programs	Support Services	Community Services	Non-programmed Charges	Unallocated Depreciation Expense	Total Expenses
2007	\$ 86,739,513	\$ 27,399,783	\$ 622,045	\$ 418,413	\$ 3,792,816	\$ 118,972,570
2006	78,719,653	25,141,611	478,060	301,744	3,704,445	108,345,513
2005	76,145,391	25,583,561	314,160	254,973	3,153,570	105,451,655
2004	75,593,624	24,880,909	309,376	133,180	3,250,965	104,168,054
2003	71,612,700	21,705,332	337,941	303,155	3,176,324	97,135,452

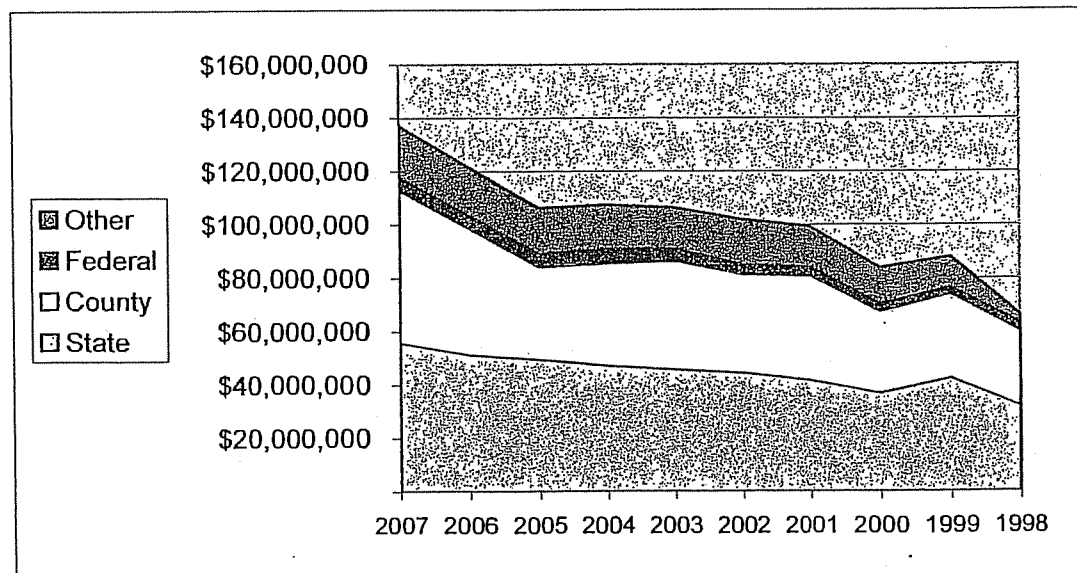
Note: 2003 was the first year governmental wide General School System expenses were available.

**CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION
SOURCES OF GOVERNMENTAL FUND REVENUES AND OTHER FINANCING SOURCES
FOR THE LAST TEN YEARS**

Year Ended June 30	State		County		Federal		Other		Total
2007	\$	55,717,793	\$	57,136,434	\$	4,800,173	\$	19,541,912	\$ 137,196,312
2006		51,235,505		47,238,885		4,946,334		18,154,810	121,575,534
2005		49,564,687		34,481,233		4,954,864		17,253,167	106,253,951
2004		47,229,446		38,222,907		5,307,726		16,700,657	107,460,736
2003		45,748,986		40,623,152		4,508,736		15,578,351	106,459,225
2002		44,456,004		36,855,407		3,542,490		17,144,049	101,997,950
2001		41,691,685		39,029,286		3,143,286		15,415,332	99,279,589
2000		36,849,298		30,445,393		2,895,136		13,715,749	83,905,576
1999		42,459,361		31,518,626		2,370,936		11,626,311	87,975,234
1998		31,953,892		27,917,717		3,235,116		3,100,794	66,207,519

Note: The above governmental revenues include the General, State Public School, Federal Grants, Capital Projects Funds and the Expendable Trust Fund.

"Other" revenue includes miscellaneous income, sale of surplus properties and subsidies from the State of North Carolina.



Source: Chapel Hill - Carrboro City Schools' Audited Financial Statements 1998-2007

**CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION
GOVERNMENTAL EXPENDITURES BY PURPOSE - FUND LEVEL
FOR THE LAST TEN YEARS**

Year Ended June 30	Instructional Programs	Supporting Services	Community Services	Nonprogrammed Charges	Debt Service	Capital Outlay	Total
2007	\$ 86,739,513	\$ 27,399,783	\$ 622,045	\$ 418,143	\$ 410,000	\$ 25,699,612	\$ 141,289,096
2006	78,719,653	25,141,611	478,600	301,204	388,575	16,595,509	\$ 121,625,152
2005	76,145,391	25,583,561	314,160	254,973	388,576	6,069,782	108,756,443
2004	75,593,624	24,880,909	309,376	133,180	147,443	13,245,075	114,309,607
2003	71,612,700	21,705,332	337,941	303,155	-	14,724,089	108,683,217
2002	66,422,521	22,513,017	310,504	415,165	-	12,683,300	102,344,507
2001	61,073,050	21,363,045	149,149	390,371	-	16,243,889	96,107,131
2000	52,701,116	19,107,017	121,469	421,149	-	9,692,337	82,043,088
1999	45,869,137	17,023,293	68,130	329,173	-	23,586,798	86,876,531
1998	42,206,663	16,849,794	34,559	493,617	-	6,953,801	66,538,434

Note: The above operational expenditures include the General, State Public School, Federal Grants, Capital Projects Fund and the Expendable Trust Fund.

Note: Unaudited.

Source: Financial Statements For the Fiscal Year Ended June 30, 2007

**CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION
OPERATIONAL EXPENDITURES PER PUPIL
FOR THE LAST TEN YEARS**

Year Ended June 30	Average Daily Membership	Instructional Programs	Support Services	Community Services	Non-Program Charges	Total Expenditures
2007	11,110	\$ 7,807.34	\$ 2,466.23	\$ 55.99	\$ 37.64	\$ 10,367.19
2006	10,977	\$ 7,171.33	\$ 2,290.39	\$ 43.60	\$ 27.44	\$ 9,532.76
2005	10,721	7,102.45	2,386.30	29.30	23.78	9,541.84
2004	10,662	7,090.00	2,333.61	29.02	12.49	9,465.12
2003	10,347	6,921.11	2,097.74	32.66	29.30	9,080.81
2002	9,997	6,644.25	2,251.98	31.06	41.53	8,968.81
2001	9,598	6,363.10	2,225.78	15.54	40.67	8,645.09
2000	8,984	5,866.11	2,126.78	13.52	46.88	8,053.29
1999	8,516	5,386.23	1,998.98	8.00	38.65	7,431.86
1998	8,181	5,159.11	2,059.63	4.22	60.34	7,283.29

Note: The above operational expenditures per pupil include the General, State Public School and Federal Grant Funds, Capital Projects Fund and the Expendable Trust Fund.

Note: Unaudited.

Source: Financial Statements For the Fiscal Year Ended June 30, 2007

CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION
SOURCES OF SCHOOL FOOD SERVICE REVENUES AND REIMBURSEMENTS
FOR THE LAST TEN YEARS

Year Ended June 30	2007	2006	2005	2004	2003	2002	2001	2000	1999	1998
Food Sales	\$ 1,990,981	\$ 1,897,279	\$ 1,676,683	\$ 1,933,458	\$ 1,777,144	\$ 1,811,637	\$ 1,643,251	\$ 1,461,491	\$ 1,322,708	\$ 1,182,741
USDA Reimbursement	1,097,491	1,042,779	986,446	898,473	810,706	753,092	669,962	706,151	668,831	645,258
Federal Commodities	146,978	129,094	109,017	133,068	133,943	121,098	154,310	-	-	-
Other	294,858	261,951	245,217	245,735	230,366	293,252	167,451	197,713	173,543	168,986
State/Local Reimbursement	122,000	578,066	206,234	73,705	65,407	-	-	-	-	-
Total	\$ 3,652,308	\$ 3,909,169	\$ 3,223,597	\$ 3,284,439	\$ 3,017,566	\$ 2,979,079	\$ 2,634,974	\$ 2,365,355	\$ 2,165,082	\$ 1,996,985
Food Sales	55%	49%	52%	59%	59%	61%	62%	62%	61%	59%
USDA Reimbursement	30%	27%	31%	27%	27%	25%	25%	30%	31%	32%
Donated Commodities	4%	3%	3%	4%	4%	4%	6%	0%	0%	0%
Other	8%	7%	8%	7%	8%	10%	6%	8%	8%	8%
State/Local Reimbursement	3%	15%	6%	2%	2%	0%	0%	0%	0%	0%
Total	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

Note:

The State Reimbursements are operating transfers from the State Public School Fund for the years ending 1996-1997.
The Local Reimbursement in 1995 are operating transfers from the General Fund, Special Revenue Fund and the Capital Project Fund.
The Local Reimbursement in 1994 are operating transfers from the Special Revenue Fund and the Capital Project Fund.
"Other" revenues include such things as investment income, indirect cost not paid, disposition of fixed assets, donations and miscellaneous revenue.

Note: Unaudited.

Source: Financial Statement For the Fiscal Year Ended June 30, 2007

CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION
SOURCES OF CHILD CARE SERVICE REVENUES AND REIMBURSEMENTS
FOR THE LAST TEN YEARS

Year Ended June 30	2007	2006	2005	2004	2003	2002	2001	2000	1999	1998
Child Care Fees	\$ 1,461,891	\$ 1,411,219	\$ 1,281,761	\$ 1,351,419	\$ 1,381,435	\$ 1,414,255	\$ 1,274,817	\$ 1,221,337	\$ 1,184,275	\$ 1,084,941
Federal grants	-	-	-	-	-	-	-	-	-	-
Other	241,681	292,440	210,807	163,689	165,935	174,955	148,135	135,430	116,707	96,714
State/Local Reimbursement	-	-	-	-	-	11,761	-	-	-	-
Total	\$ 1,703,572	\$ 1,703,659	\$ 1,492,568	\$ 1,515,108	\$ 1,547,370	\$ 1,600,971	\$ 1,422,952	\$ 1,356,767	\$ 1,300,982	\$ 1,181,655
Child Care Fees	97%	94%	85%	90%	89%	88%	90%	90%	91%	92%
Federal grants	-1%	-1%	-1%	-1%	0%	0%	0%	0%	0%	0%
Other	16%	19%	14%	11%	11%	11%	10%	10%	9%	8%
State/Local Reimbursement	0%	0%	0%	0%	0%	1%	0%	0%	0%	0%
Total	112%	112%	98%	100%	100%	100%	100%	100%	100%	100%

Note:

The Local Reimbursement includes transfers from the General Fund.

"Other" revenues include such things as investment income, indirect cost not paid, Sale of property, donations and miscellaneous revenue.

Child Care Service began operations in 1996-1997.

Note: Unaudited.

Source: Financial Statements For the Fiscal Year Ended June 30, 2007

CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION
CAPITAL OUTLAY REVENUES
FOR THE LAST TEN YEARS

Year Ended June 30	State	County	Other	Total Revenues
2007	\$ 410,122	\$ 24,015,067	\$ 114,778	\$ 24,320,983
2006	388,575	16,865,915	43,832	17,298,322
2005	388,576	5,664,955	365,657	6,419,188
2004	147,443	10,743,613	103,951	10,995,007
2003	-	14,421,528	199,969	14,621,497
2002	-	12,046,747	824,052	12,870,799
2001	-	16,348,636	-	16,348,636
2000	46,064	10,360,225	-	10,406,289
1999	9,366,158	14,007,266	-	23,373,424
1998	-	6,755,602	-	6,755,602

Note: "Other" includes interest earned on investments, disposition of school fixed assets, insurance proceeds and miscellaneous income.

Source: Financial Statements For the Fiscal Year Ended June 30, 2007

Note: Unaudited.

**CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION
CAPITAL PROJECT FUND EXPENDITURES
FOR THE LAST TEN YEARS**

<u>Year Ended June 30</u>	<u>Land, Buildings and Site Improvements</u>	<u>Furnishings and Equipment,</u>	<u>Vehicles and other</u>	<u>Debt Service</u>	<u>Total</u>
2007	\$ 22,119,223	\$ 3,083,247	\$ 497,142	\$ 410,122	\$ 26,109,734
2006	16,009,898	419,716	165,895	388,575	16,984,084
2005	5,295,686	438,383	335,713	388,576	6,458,358
2004	12,236,013	436,898	572,164	147,443	13,392,518
2003	13,929,757	732,772	61,560	-	14,724,089
2002	11,924,098	729,943	29,259	-	12,683,300
2001	15,147,626	1,027,200	69,063	-	16,243,889
2000	9,023,283	537,037	132,007	-	9,692,327
1999	23,055,298	460,746	70,754	-	23,586,798
1998	6,117,218	637,997	198,586	-	6,953,801

Note: Debt Service expenditures were excluded prior to 2003.

Note: Unaudited.

Source: Financial Statements for the Fiscal Year Ended June 30, 2007

CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION
PUPILS IN MEMBERSHIP BY RACE AND SEX
FOR THE LAST TEN YEARS

YEAR	AMERICAN INDIAN/ ALASKAN NATIVE		BLACK		ASIAN/PACIFIC ISLANDER		HISPANIC		WHITE		MULTI- RACIAL		TOTAL
	NO.	%	NO.	%	NO.	%	NO.	%	NO.	%	NO.	%	
2006	26	0.23	1,583	14.25	1,325	11.93	1,039	9.35	6,541	58.87	596	5.36	11,110
2006	24	0.22	1,577	14.37	1,283	11.69	960	8.75	6,621	60.32	512	4.66	10,977
2005	32	0.30	1,592	14.85	1,177	10.98	891	8.31	6,556	61.15	473	4.41	10,721
2004	35	0.33	1,625	15.24	1,118	10.49	800	7.50	6,649	62.36	435	4.08	10,622
2003	32	0.31	1,588	15.37	1,050	10.16	684	6.62	6,595	63.81	386	3.73	10,335
2002	32	0.31	1,592	15.35	1,055	10.18	685	6.61	6,619	63.84	385	3.71	10,368
2001	18	0.19	1,496	15.60	841	8.77	523	5.45	6,443	67.18	269	2.81	9,590
2000	14	0.16	1,467	16.31	726	8.07	388	4.31	6,207	69.03	190	2.11	8,992
1999	14	0.16	1,423	16.74	602	7.08	316	3.72	5,995	70.53	150	1.76	8,500
1998	14	0.17	1,437	17.66	539	6.62	227	2.79	5,824	71.57	96	1.18	8,137

Source: North Carolina Public School Statistical Profile, Edition:: 1993-2007.
Note: Based on June 30 membership. Unaudited.

CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION
 PER PUPIL EXPENDITURES
 (EXCLUDES FOOD SERVICE AND CHILD CARE EXPENDITURES)
 FOR THE LAST TEN YEARS

Year	State	Local	Federal	Total
2007	4,969.30	4,485.88	318.38	9,773.56
2006	4,918.66	4,092.03	459.80	9,470.49
2005	4,461.24	4,180.14	464.13	9,105.51
2004	4,461.24	3,971.85	368.28	8,801.37
2003	4,439.20	3,824.76	424.99	8,688.95
2002	4,447.91	3,971.95	213.20	8,633.06
2001	4,330.43	3,866.99	288.11	8,485.53
2000	4,145.51	3,538.89	293.33	7,977.73
1999	3,963.95	3,023.74	193.77	7,181.46
1998	3,719.39	2,905.38	148.27	6,773.04

Note: Unaudited.

Source: Statistical Profile 2007

CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION
PERSONNEL SUMMARY
LAST TEN YEARS

<u>Fiscal Year</u>	<u>Teachers</u>	<u>Certified Support Staff</u>	<u>Other Operating Personnel</u>	<u>Total</u>	<u>Average Daily Membership</u>	<u>Ratio of Pupils to Certified Personnel</u>
2007	888	209	604	1,701	11,110	53.16
2006	873	209	604	1,686	10,977	52.52
2005	862	215	549	1,626	10,721	49.87
2004	843	220	571	1,634	10,662	48.46
2003	810	193	528	1,531	10,347	53.61
2002	779	173	518	1,470	9,997	57.79
2001	735	182	531	1,448	9,598	52.74
2000	691	155	550	1,396	8,984	57.96
1999	640	145	466	1,251	8,516	58.73
1998	593	141	440	1,174	8,181	58.02

Source: North Carolina Public School Statistical Profile, Editions: 1998-2007

CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION
 FULL-TIME EQUIVALENTS (FTE) EMPLOYEES
 LAST TEN YEARS
 JUNE 30, 1998 THROUGH 2007

<u>Professional Positions</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>	<u>2003</u>	<u>2002</u>	<u>2001</u>	<u>2000</u>	<u>1999</u>	<u>1998</u>
Principals	19	17	16	16	16	16	15	15	14	13
Asst. Principals	20	20	20	20	19	18	18	17	15	13
Spec. Assgn' Teach							0	0	2	2
Classroom Teachers	587.1	580.8	548	549.9	534.7	526.5	526.3	472.4	410.83	401.31
Dual Language		1		8	4	2				
Voc. Ed/Workforce Development	33.8	29.6	28.5	28.5	27.4		0	21	22	21.5
Career Technical Education (CTE)						29				
Reading	47.5	48	44	46	45.5	30	29.5	28	24.5	23.5
Prim. Resource						8	8	8	7	7
RR & 3-8 Teacher Leader		2	2	2	2	1	1.5	1.5	1	
Literacy Coach						4.5				
Counselors	35	35	35	35	34	33	31	28	26	23
Family Specialist	19	17	17	17	17	15	14	13.5	12	12
Pre-K	14	14	14	14	17.5	16	18	17	7	7
LEAP (Gifted self-contained)										
Proficiency Specialist/Prep Academy	3.5	2	2	2	2	2.5	4.5	7.5	1.5	0.5
Transition Project							0			
Media Techn. Specialist	32.5	30.5	30.5	30.5	30.5	28.5	28	26	25.5	23
Elem. Cultural Arts	18.6	18.6	18.48	18.6	18	15.5	18	15.5	13.5	13.5
Elem. Ph. Ed.	15.4	14.95	13.4	13.7	13.5	12.69	13	12.69	11.16	11.16
Science Specialist/Service Learning		2	2	2						
Dance/Drama**	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5
Elem. For. Lang.**	16.5	15.5	15.5	15	15	14	14	14	12	12.5
Science Enrichment	1				2	2				
ESL	29	28	28	28	28	25	20.5	18	7	5
Ind. Ed./Transition Coord./VoCATS Spc.		9	9	8	7		5		4.5	4.5
Career Development Counselor	10					5		5		
Spec. Pop./504 Specialist	5	4	4	4	3	4	4	2.5	2	2
In-Sch. Suspen./Behav	5	5	6	6	6	5	5	5	5	5
MH/BEH Self-Cont.	27	32	32	28	28.5	26.5	25	24	23	21
LD/BEH Resource	62	62.5	61.5	65.5	60.5	62	60	57.5	47	45
AG/Enrichment	21	22.5	18.5	21.5	19.5	17.5	18	17	15.5	14
Speech	20.5	24.25	19.2	24.55	23.4	22.4	22.3	20.5	19.1	18.2
Visually Impaired	4.5	4.5	4	4	4	2	4	4	1	1
Transition Facilitator	5.5									
LEA Rep.									7.0	6.5
Program Facilitator	10	10	10	9.5	8.5	9.5	8	7		
Psychologist	7.8	7.8	7.8	7.8	7.8	7.5	7	6.6	5.5	5.5
Stu. Assistance	2.5	2	2	2	2	2	2	2	2	2
Occupational Therapy/Physical Therapy	13	16.55	12.45	13.3	12.5	13.3	11.0	10.6	6.8	5.8
Nurse	17	15.6	16.6	15.6	12.6	9.6	7.66	7.6	5.5	4.5
Central Office	36	36	36	37	41	41	34	31	24	23.5
MSEN - AVID/Minority Enrichment	8	7.4	6.6	6.6	6.6	6.5	6.6	5.5	5.5	5
Athletic Director	3	2	2	2.0	2	2	2	2	2	1.5
TOTAL:	<u>1150.20</u>	<u>1137.55</u>	<u>1082.53</u>	<u>1102.05</u>	<u>1071.40</u>	<u>1035.49</u>	<u>981.36</u>	<u>923.39</u>	<u>787.89</u>	<u>754.47</u>

Source: CHCCS Back to School Report

<u>Support Staff Positions</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>	<u>2003</u>	<u>2002</u>	<u>2001</u>	<u>2000</u>	<u>1999</u>	<u>1998</u>
SECRETARY										
Schools	18	18	17	17	17	16	16	15	14	13
Data Manager	16	15	15	15	15	14				
Guidance	7	6	6	6	6	6	6	5	5	5
Comp/Clerc							16	19	2	2
Other	22	21	22.5	22.5	22.5	10	5	5	5	5
Receptionist	3	2	2	2	2	2	2	2	2	1.5
Science Specialist***	1.5								0	5
Service Learning Spec.		1	1	1	1	1	1	1	1	0.5
PERMANENT SUB	8	9	9	9	9					
THEATRE ARTS	2	2	2	2	2	2	2	2		
SUPPORT	12	10	10	10	10	10	13.5	10		
BOOKKEEPER	4	3	3	3	3	2.38	2.38	2.4	2	1.5
TEACHER ASST.	0	0	0	0	0	0	0	0	0	
Clerical							0	0	16	16
Bus/Clerical	2	2	2	2	2	2	2	1.5	1.5	1.5
Media	17	17	16.5	16.5	17	15	16	15	9.99	9.99
K-3	160	157	154	137	123	129	126	121.5	109	108
Dual Language				9	5.5					
4-6/4-8	31.5	31	34.5	37	39	34.5	42.5	39	35.21	33.57
9-12	6	6	6	6	6					
Pre-K	17	24	22	24	28.5	31.5	34.5	34	10.57	10.5
Remedial						8	4	8	4	4
Sp. Ed/Crisis	89	87	92	92	93.5	91	76.5	75.3	67.56	72
Medical Asst	1.5	2	2	1.5	1	1	1	1		
Language Facilitator	1									
Vision Assistant	1									
Braille Assistant	0.5									
Aide Monitor							7.75	7.8	7.75	8.25
Child Care									1.45	1.45
Workforce Dev	3	2	2	2	2	2	3	2		
Study Hall	7									
AG	2	2.5	2	1.5	2	1	1	1	1	1
Interpreter						1				
In-School Suspension	2									
COMMUNITY SCHOOL	40.93	38.2	31.26	30.2	32.73	32.2	37.89	41	28.35	27.5
SECURITY	8	5	5	5	5	5	5	5	3	3
CUSTODIANS	62	64	65	65	63.5	70.5	72	70	66.5	66.5
FOOD SERVICE/CHILD NUTRITION	64.71	60.77	58.46	52.82	56.13	56.64	53.69	59	41.15	39.56
BUS DRIVER/MONITORS	50.33	50.33	50.33	50.33	50.33	45.71	50.05	62	46.09	33.34
DISTRICT SUPPORT	37									
CENTRAL OFFICE SUPPORT		37	37	37	37	42	37	46.0	36.25	35.25
SAFETY OFFICER	1	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5
MAINTENANCE	22	22	23	23	23	23	23	23	23	23
TOTAL:	719.97	695.30	691.05	679.85	675.19	654.93	657.26	674.00	539.87	528.41

Source: CHCCS Back to School Report

CHAPEL HILL - CARRBORO CITY SCHOOLS
Capital Asset Information
June 30, 2007

<u>School</u>	<u>Total Sq. Feet</u>	<u>Total C/Rooms</u>	<u>Site Acres</u>	<u>Year Built</u>	<u>Estimated 2006/07 Enrollment</u>	<u>Student Capacity</u>
<u>ELEMENTARY SCHOOLS</u>						
Carrboro Elementary	61,562	25	20.80	1957	546	563
Ephesus Elementary	73,096	29	13.23	1972	433	472
Estes Hills Elementary	57,029	24	incl.w/Phillips	1958	533	549
Frank Porter Graham Elementary	68,513	27	10.81	1960	562	570
Glenwood Elementary	54,412	23	10.05	1952	441	445
Mary Scroggs Elementary	92,900	28	13.05	1999	592	609
McDougle Elementary	99,920	29	11.70	1996	580	596
Rashkis Elementary	95,729	26	22.04	2003	492	619
Seawell Elementary	58,629	27	10.95	1969	547	498
<u>MIDDLE SCHOOLS</u>						
Culbreth Middle	108,058	27	35.66	1969	695	670
McDougle Middle	138,141	32	28.28	1994	619	732
Phillips Middle	109,498	29	33.00	1962	638	706
Smith Middle	136,054	30	20.43	2001	670	732
<u>HIGH SCHOOLS</u>						
Chapel Hill High	254,551	93	85.31	1966	1,423	1,520
East Chapel Hill High	267,549	86	74.80	1996	1,613	1,515
<u>ALTERNATIVE SCHOOL</u>						
Phoenix Academy	mobile classrooms		3			
<u>SUPPORT FACILITIES</u>						
Lincoln Center (Central Office)	45,975	NA	12.76	1950	NA	NA
Central Warehouse	26,957	NA	Central Off.	1978	NA	NA
Transportation Center	5,089	NA	10.30	1995	NA	NA
Totals	1,753,662	538	413.17		10,384	10,796

Source: CHCCS Back to School Report

CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION
FUND BALANCE HISTORY
FOR THE LAST TEN YEARS

	1997-98	1998-99	1999-00	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07
Total Revenues	24,137,100	26,702,042	31,256,331	36,109,951	40,182,176	39,504,108	41,807,142	43,465,487	46,338,264	50,133,971
Total Expenditures	23,903,793	25,612,776	30,058,939	36,414,938	40,611,848	39,916,819	42,334,459	42,223,401	43,827,781	48,257,639
Revenues Less Exp.	233,307	1,089,266	1,197,392	(304,987)	(429,672)	(412,711)	(527,317)	1,242,086	2,510,483	1,876,332
Less Operating Transfers	2,481,331	2,268,091	3,322,244	4,519,636	4,138,486	3,671,027	3,192,909	2,591,887	3,627,739	5,560,156
Less Prior Year's Adjustments	(446,547)	(35,113)		(11,761)	(37,787)	(65,407)	(73,705)	(206,234)	(578,066)	(622,000)
Ending Fund Balance	2,268,091	3,322,244	4,519,636	4,138,486	3,671,027	3,192,909	2,591,887	3,627,739	5,560,156	6,814,488
Fund Balance Reserved	802,876	144,171	1,157,139	1,821,253	919,266	601,646	1,425,638	431,966	605,293	1,173,547
Fund Balance Designated	431,562	500,000	900,000	1,500,000	1,500,000	1,500,000	1,140,736	1,000,000	1,032,500	1,021,421
Undesignated Fund Balance	1,033,653	2,678,073	2,462,497	817,233	1,251,761	1,091,263	25,513	2,195,773	3,922,363	4,619,520

Source: Chapel Hill - Carrboro City Schools' Audited Financial Statements 1998-2007

CHAPEL-HILLCARRBORO CITY BOARD OF EDUCATION
OPERATING STATISTICS
LAST TEN YEARS

Fiscal Year	Average Daily Membership	Average Daily Attendance	Per Pupil Expenditure	North Carolina Per Pupil Expenditure Rank	Students Receiving, Free or Reduced-Price	Student Racial/Ethnic Composition		
						Black	White	Other
2007	11,110	10,591	9,932	12th	11.20%	14.24%	58.87%	26.89%
2006	10,977	10,654	9,401	12th	16.00%	14.37%	60.32%	25.31%
2005	10,721	10,469	9,170	12th	14.30%	14.85%	61.15%	24.00%
2004	10,662	10,336	8,983	4th	15.10%	15.24%	62.36%	22.40%
2003	10,347	10,089	8,922	4th	13.90%	15.37%	63.81%	20.82%
2002	9,997	9,760	8,485	6th	13.20%	15.35%	63.84%	20.81%
2001	9,598	9,273	7,977	7th	13.20%	15.60%	67.18%	17.22%
2000	8,984	8,718	7,423	8th	14.40%	16.31%	69.03%	14.66%
1999	8,516	8,253	7,007	6th	13.00%	16.74%	70.53%	12.73%
1998	8,181	8,012	6,593	7th	10.00%	17.76%	71.57%	10.67%

Sources: Chapel Hill-Carrboro City Child Nutrition Department, Students Receiving-Free or Reduced-Price meals.

Statistical Profile Editions: 1997-2007

Statewide ranking data has not been released for 2007

ORANGE COUNTY, NORTH CAROLINA
NET ASSETS BY COMPONENT
LAST FOUR YEARS
(accrual basis of accounting)

	Fiscal Year			
	2007	2006	2005	2004
Governmental activities				
Invested in capital assets, net of related debt	\$ 23,802,586	\$ 8,323,542	\$ (2,239,884)	\$ 6,033,496
Restricted-capital assets	49,125,807	-	-	500,511
Restricted-other purposes	-	-	-	-
Unrestricted	(156,314,997)	(90,456,612)	(71,473,372)	(79,927,592)
Total government activities net assets	<u>\$ (83,386,604)</u>	<u>\$ (82,133,070)</u>	<u>\$ (73,803,256)</u>	<u>\$ (73,093,585)</u>
Business-type activities				
Invested in capital assets, net of related debt	\$ 5,158,855	\$ 5,334,757	\$ 5,331,054	\$ 6,034,422
Unrestricted	(3,566,096)	(1,595,064)	(812,996)	(582,170)
Total business-type activities	<u>\$ 8,724,951</u>	<u>\$ 6,929,821</u>	<u>\$ 6,144,050</u>	<u>\$ 5,452,252</u>
Primary government				
Invested in capital assets, net of related debt	\$ 28,961,441	\$ 13,658,299	\$ 3,001,170	\$ 12,067,918
Restricted-capital projects	49,125,807	-	-	500,511
Restricted-other purposes	-	-	-	-
Unrestricted	(152,748,901)	(88,861,548)	(70,660,376)	(80,209,762)
Total primary government net assets	<u>\$ (74,661,663)</u>	<u>\$ (75,206,249)</u>	<u>\$ (67,659,206)</u>	<u>\$ (67,641,333)</u>

Note: Accrual basis financial information for the County government as a whole is available back to 2003 only, the year GASB Statement 34 was implemented.

In accordance with North Carolina law, liabilities of the County include approximately \$132 million in long term debt associated with assets belonging to the Orange County Board of Education and the Chapel Hill Carrboro Board of Education. As these assets are not reflected on the County's financial statements and the full amount of long-term debt is reflected on the County's financial statements, the County reports a deficit in net assets.

ORANGE COUNTY, NORTH CAROLINA
NET ASSETS BY COMPONENT
LAST FOUR YEARS (continued)
(accrual basis of accounting)

	Fiscal Year			
	2007	2006	2005	2004
Expenses				
Governmental activities:				
Governing and management	\$ 10,364,753	\$ 9,013,179	\$ 11,633,062	\$ 11,581,882
General services	11,404,059	10,371,173	10,095,265	8,168,947
Community and environment	9,922,055	9,078,254	8,939,210	9,893,926
Human services	34,318,247	33,499,003	32,558,212	29,540,568
Education	85,157,632	82,853,757	58,910,220	61,463,034
Public safety	20,546,205	18,278,983	16,685,076	15,781,817
Culture and recreation	3,245,515	2,508,464	2,430,733	1,918,031
Interest on long term debt	8,290,604	7,526,775	6,508,674	6,766,691
	<u>183,249,070</u>	<u>173,129,588</u>	<u>147,760,452</u>	<u>145,114,896</u>
Total government activities				
Business-type activities				
Landfill	6,560,515	6,691,328	5,766,797	5,456,187
Sewer	209,020	181,329	177,477	237,150
SportsPlex	2,721,368	1,322,837	-	-
	<u>9,490,903</u>	<u>8,195,494</u>	<u>5,944,274</u>	<u>5,693,337</u>
Total primary government expenses	<u>\$ 192,739,973</u>	<u>\$ 181,325,082</u>	<u>\$ 153,704,726</u>	<u>\$ 150,808,233</u>
Revenues				
Government activities				
Program revenues	\$ 13,340,016	\$ 11,926,850	\$ 10,861,457	\$ 10,747,239
Charges for services	23,515,334	21,785,974	20,838,946	19,304,008
Operating grants and contributions	23,857,083	26,673	953,634	60,068
Capital grants and contributions				
General revenues	114,240,169	103,277,416	91,188,353	84,879,390
Property taxes	23,319,221	21,795,500	20,448,762	19,183,144
Other taxes	37,247,136	4,903,090	2,966,288	2,446,239
Other	<u>181,995,536</u>	<u>163,715,503</u>	<u>147,257,440</u>	<u>136,575,088</u>
Total governmental activities revenues				

ORANGE COUNTY, NORTH CAROLINA
NET ASSET BY COMPONENT,
LAST FOUR YEARS (concluded)
(accrual basis of accounting)

	2007	2006	2005	Fiscal Year 2004
Business-type activities				
Charge for services	\$ 9,833,042.00	\$ 8,094,985.00	\$ 6,847,668.00	\$ 4,428,918.00
Operating grants and contributions	215,234	195,214	215,868	191,750
Other	1,237,757	672,117	96,679	30,379
Total business-type activities program revenues	11,286,033	8,962,226	7,160,215	4,651,047
Total primary government program revenues	<u>\$ 193,281,569</u>	<u>\$ 172,677,729</u>	<u>\$ 154,417,655</u>	<u>\$ 141,226,135</u>
Increase in net assets	(541,596)	(8,647,353)	712,929	(9,582,098)
Net assets July 1 previously reported	(75,203,249)	(67,659,206)	(67,641,333)	(59,335,285)
Prior period adjustment	-	1,103,310	(730,802)	1,276,023
Net assets July 1, restated	(75,203,249)	(66,555,896)	(68,372,135)	(58,059,235)
Net assets June 30	<u>\$ (74,661,653)</u>	<u>\$ (75,203,249)</u>	<u>(67,659,206)</u>	<u>(67,641,333)</u>

Note: Accrual-basis financial information for the County government as whole is available back to 2003 only, the year GASB Statement 34 was implemented.

ORANGE COUNTY, NORTH CAROLINA
FUND BALANCES, GOVERNMENTAL FUNDS
LAST TEN YEARS
(modified accrual basis of accounting)

	2007	2006	2005	2004	2003	2002	2001	2000	1999	1998
General Fund										
Reserved for:										
Inventories	\$ 113,966	\$ 114,036	\$ 82,251	\$ 83,803	\$ 118,186	\$ 81,805	\$ 76,959	\$ 78,977	\$ 92,099	\$ 91,558
Encumbrances	963,542	847,979	624,561	628,551	646,232	518,925	619,089	571,812	530,699	317,831
State Statute	<u>10,349,628</u>	<u>7,956,752</u>	<u>6,905,033</u>	<u>7,649,826</u>	<u>6,775,510</u>	<u>6,524,159</u>	<u>6,188,956</u>	<u>8,430,055</u>	<u>7,392,730</u>	<u>7,688,333</u>
Total Reserved	11,427,136	8,918,767	7,611,845	8,362,180	7,539,930	7,124,889	6,885,004	9,080,844	8,014,898	8,097,722
Unreserved								299,687	299,687	299,687
Designated for capital and miscellaneous	-	-	-	-	-	-	-	-	-	-
Designated for subsequent year's expenditures	-	-	-	1,714,451	2,099,108	2,666,008	3,591,596	3,884,820	2,273,702	1,408,063
Undesignated	<u>21,384,544</u>	<u>15,542,551</u>	<u>13,548,885</u>	<u>10,879,392</u>	<u>12,329,134</u>	<u>11,641,260</u>	<u>13,528,396</u>	<u>13,470,026</u>	<u>14,377,602</u>	<u>11,752,158</u>
Total General Fund	<u>\$ 32,811,680</u>	<u>\$ 24,371,318</u>	<u>\$ 21,160,760</u>	<u>\$ 20,956,023</u>	<u>\$ 21,968,172</u>	<u>\$ 21,432,157</u>	<u>\$ 24,004,996</u>	<u>\$ 26,735,377</u>	<u>\$ 24,965,889</u>	<u>\$ 21,557,630</u>
All other governmental funds:										
Reserved for:										
Inventories	-	-	-	-	-	-	-	-	-	-
Encumbrances	1,888,242	7,635,847	2,733,971	1,652,432	1,090,126	402,278	868,570	790,744	953,904	885,808
State Statute	<u>1,596,372</u>	<u>495,693</u>	<u>1,366,199</u>	<u>825,530</u>	<u>903,919</u>	<u>1,220,742</u>	<u>251,453</u>	<u>238,745</u>	<u>181,502</u>	<u>773,503</u>
Total reserved	3,484,614	8,131,540	4,100,170	2,477,962	1,994,045	1,623,020	1,120,033	1,029,489	1,135,406	1,659,311
Unreserved										
Designated for subsequent year's expenditures	67,442,865	33,120,947	17,882,591	5,468,041	19,710,687	16,162,771	28,976,597	38,482,637	5,523,885	16,212,350
Undesignated	-	2,300,707	2,794,179	3,718,401	7,059,332	7,971,884	-	-	-	-
Reported in non major special revenue	<u>5,391,683</u>	<u>3,936,389</u>	<u>2,277,472</u>	<u>2,583,290</u>	<u>1,880,657</u>	<u>2,903,358</u>	<u>2,942,492</u>	<u>2,961,507</u>	<u>3,223,532</u>	<u>1,574,014</u>
Total unreserved	72,834,548	39,358,043	22,954,242	11,769,732	28,650,676	27,038,013	31,919,089	41,444,144	8,747,417	17,786,364
Total all other governmental funds	<u>\$ 76,319,162</u>	<u>\$ 47,489,583</u>	<u>\$ 27,054,412</u>	<u>\$ 14,247,694</u>	<u>\$ 30,644,721</u>	<u>\$ 28,661,033</u>	<u>\$ 33,039,122</u>	<u>\$ 42,473,633</u>	<u>\$ 9,882,823</u>	<u>\$ 19,445,675</u>
Total All Funds	<u>109,130,842</u>	<u>71,860,901</u>	<u>\$ 48,125,142</u>	<u>\$ 35,203,717</u>	<u>\$ 52,612,893</u>	<u>\$ 50,093,190</u>	<u>\$ 57,044,188</u>	<u>\$ 69,209,010</u>	<u>\$ 34,848,712</u>	<u>\$ 41,003,305</u>

ORANGE COUNTY, NORTH CAROLINA
BOARD OF EDUCATION
Changes in Fund Balances, Governmental Funds
Last Five Fiscal Years

Fiscal Year Ended June 30,

Revenues:	2007	2006	2005	2004	2003
Taxes	114,817,041	103,650,756 \$	91,786,354 \$	85,404,401 \$	80,884,567 \$
Sales Tax	22,636,962	21,176,362	19,786,266	18,589,763	15,985,224
Intergovernmental Revenues	27,371,417	22,346,834	22,438,641	19,364,076	19,075,713
Charges for Services	10,560,926	9,754,878	8,232,327	6,697,791	6,632,968
Investment Earnings	3,523,274	3,683,113	1,101,586	396,143	626,991
Licenses and Permits	332,545	268,571	256,850	1,360,384	1,181,198
Impact Fees	2,020,400	1,864,897	2,372,280	2,689,064	2,595,342
Miscellaneous	994,820	1,253,232	1,314,884	2,048,802	2,335,503
Total Revenue	182,257,385	163,998,643	147,289,198	136,550,424	129,317,506
Expenditures:					
Current:					
Governing and Management	7,765,185	7,060,610	6,315,396	5,081,203	4,600,241
General Services	10,597,332	9,976,728	9,703,326	9,341,406	9,447,392
Community and Environment	9,533,076	8,964,634	9,040,677	8,769,698	7,999,562
Human Services	33,848,886	32,512,567	31,463,036	30,416,726	28,098,416
Education	56,993,744	52,271,554	48,752,268	46,461,682	44,150,357
Public Safety	19,786,208	17,549,051	16,202,310	15,699,015	14,367,523
Culture and Recreation	3,156,900	2,444,132	2,329,396	1,918,031	1,538,918
Capital Outlay	38,967,226	36,887,563	19,615,281	20,903,526	24,427,047
Debt Service:					
Principal	14,588,007	13,236,904	11,066,814	10,276,402	9,767,002
Interest	8,114,118	6,758,565	6,889,640	6,780,803	6,315,632
Issuance Costs	-	334,964	22,393	2,000	126,583
Total Expenditures	203,350,682	187,997,272	161,400,537	155,650,492	150,838,673
Excess of Revenues Over (under)					
Expenditures	(21,093,297)	(23,998,629)	(14,111,339)	(19,100,068)	(21,521,167)
Other Financing Sources (uses)					
Transfers In	11,791,989	12,111,856	8,782,469	11,764,671	8,376,157
Transfer Out	(12,598,789)	(12,552,723)	(8,622,211)	(11,718,101)	(8,261,148)
Bonds Issuance	0	29,185,000	25,140,000	-	19,175,000
Refunding Issuance	0	29,365,000	-	-	22,815,000
Refunding Issue Costs	0	(1,590,000)	-	-	2,037,715
Payments to Escrow Agent-Refunding	0	(27,775,000)	-	-	(24,726,132)
Installment Loans Issuance	59,057,000	17,685,000	1,820,506	378,300	4,614,276
Capital Leases Issuance	0	1,215,255	-	-	-
Total Other Financing Sources	58,250,200	47,644,388	27,120,764	424,870	24,030,868
Net Change in Fund Balances	37,156,903	23,645,759 \$	13,009,425 \$	(18,675,198) \$	2,509,701 \$
Debt Service as a Percentage of Noncapital					
Expenditures	13.63%	13.23%	12.66%	12.66%	12.72%

ORANGE COUNTY, NORTH CAROLINA
DEMOGRAPHICS AND ECONOMIC STATISTIC
LAST TEN YEARS

Year	Population	Personal Income (2) (thousands of dollars)	Per Capita Personal Income (2)	Median Age	Public School Enrollment (3)	Unemployment Rate (4)	Number of Building Inspections Performed (5)
2007	125,046 *		35,191	32.20	18,530	3.3%	1,745
2006	123,766	4,667,922	34,182	32.41	17,641	3.4%	2,402
2005	128,725	4,122,336	33,375	32.60	17,352	3.6%	2,153
2004	127,414	3,902,027	31,900	31.71	17,349	3.0%	2,047
2003	125,372	3,877,363	30,238	30.40	16,590	3.4%	1,945
2002	123,162	3,800,280	30,238	30.40	16,527	3.3%	2,106
2001	120,952	3,583,041	30,238	30.78	16,121	1.3%	2,994
2000	118,277	3,327,229	29,773	31.36	15,676	1.4%	1,844
1999	111,982	3,169,976	28,946	31.55	15,238	1.2%	2,645
1998	109,288	3,042,049	27,947	31.13	14,940	1.4%	1,607

*Information not yet available

Notes:

- (1) N.C. State Data Center, Estimates as of beginning of fiscal year.
- (2) Bureau of Economic Analysis, U.S. Department of Commerce. Figures are the prior calendar year.
- (3) N.C. Department OF Public Instruction, FIRST Month Avergae Daily Membership.
- (4) N.C. Employment Security Commission, Annual Average for prior calendar year.
- (5) Total number of inspections performed by Orange Co. Inspections Department.
Does not include inspection by municipalities

ORANGE COUNTY, NORTH CAROLINA
 PRINCIPAL EMPLOYERS
 CURRENT YEAR AND NINE YEARS AGO

Employer	2007			1998		
	Employees	Rank	Percentage of Total County Employment	Employees	Rank	Percentage of Total County Employment
UNC-Chapel Hill	11,000	1	16.35%	9,772	1	15.35%
UNC Hospitals	6,956	2	10.34%	4,425	2	6.95%
Chapel Hill-Carrboro Schools	1,686	3	2.51%	1,500	4	2.36%
Blue Cross/Blue Shield of NC	1,612	4	2.40%	2,811	3	4.41%
Orange County Schools	1,031	5	1.53%	900	6	1.41%
Orange County Government	963	6	1.43%	621	7	0.98%
Town of Chapel Hill	678	7	1.01%	575	8	0.90%
A Southern Season	501	8	0.74%	325	9	0.51%
General Electric	501	9	0.74%	950	5	1.49%
Wal-Mart Stores, Inc.	414	10	0.62%	206	10	0.32%

Source: Orange County Economic Development Commission, Employment Security Commission

ORANGE COUNTY, NORTH CAROLINA
PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN YEARS (unaudited)

Tax Year	Year Ended June 30,	Current* Adjusted Tax Levy	Current Years Levy Collections	Percentage Collected	Prior Years Levy Collections	Total Collections During Year	Percent of Total Collections to Adjusted Tax Levy	Outstanding Delinquent Taxes	Percent of Delinquent Taxes to Adjusted Tax Levy
2006	2007	\$ 111,171,556	\$ 110,014,826	98.96	\$ 1,053,864	\$ 111,068,690	98.01	\$ 2,774,093	2.50
2005	2006	100,374,499	99,271,479	98.96	954,076	100,255,495	99.88	2,711,245	2.70
2004	2005	88,749,583	87,687,321	98.80	952,448	88,639,769	99.88	2,455,230	2.77
2003	2004	82,444,007	81,398,098	98.73	973,082	82,371,180	99.91	2,464,989	2.99
2002	2003	92,190,830	90,917,919	98.61	1,069,986	91,987,905	99.78	2,629,499	2.85
2001	2002	87,980,261	86,794,380	98.65	996,708	87,791,088	99.78	2,512,868	2.96
2000	2001	80,576,790	79,356,027	98.48	1,121,114	80,477,141	99.87	2,400,709	2.98
1999	2000	76,489,429	75,287,744	98.42	951,204	76,238,948	99.67	2,358,799	3.08
1998	1999	70,316,829	69,421,430	98.73	944,342	70,365,772	99.93	2,054,195	2.92
1997	1998	65,368,175	64,309,207	98.38	945,593	65,254,801	99.83	1,933,364	2.96

Source: Annual County Report of Valuation and Property Tax Levies

* Tax Levy includes special districts

ORANGE COUNTY, NORTH CAROLINA
RATIOS OF NET GENERAL BONDED DEBT OUTSTANDING
LAST TEN YEARS

General Bonded Debt Outstanding						
Fiscal Year	General Obligation Bonds	Revenue Bonds	Total	Percentage of Personal Income (1)	Percentage of Actual Taxable Value of Property (2)	Per Capital(1)
2007	\$ 139,215,000	\$ -	\$ 139,215,000	*	1.13%	1,113
2006	148,175,000	-	148,175,000	3.15%	1.19% \$	1,151
2005	125,810,000	-	125,810,000	3.05%	1.05%	977
2004	107,585,000	-	107,585,000	2.76%	0.97%	844
2003	113,955,222	-	113,955,222	2.94%	1.09%	909
2002	102,255,000	-	102,255,000	2.69%	1.08%	830
2001	90,030,000	-	90,030,000	2.51%	1.02%	744
2000	95,475,000	-	95,475,000	2.87%	1.20%	807
1999	59,565,000	-	59,565,000	1.88%	0.83%	532
1998	63,835,000	-	63,835,000	2.10%	0.96%	584

* Information not yet available.

Notes: Details regarding the County's outstanding debt can be found in the notes to the financial statements.

(1) See Schedule 13 for personal income and population data. These ratios are calculated using personal income and population for the prior calendar year. Calendar 2005 personal income not available to calculate fiscal year 2006.

(2) See Schedule 5 for property value data.

ORANGE COUNTY, NORTH CAROLINA
RATIOS OF OUTSTANDING DEBT BY TYPE
LAST TEN FISCAL YEARS
(unaudited)

Fiscal Year	Governmental Activities				Business-type Activities				Total Primary Government	Per Capita (1)	Percentage of Personal Income (1)
	General Obligation Bonds	Revenue Bonds	Installment Loans	Capital Leases	General Obligation Bonds	Revenue Bonds	Installment Loans	Capital Leases			
2007	\$ 139,215,000	\$ -	\$ 92,219,561	\$ 1,849,471	\$ -	\$ -	\$ 3,013,542	\$ 1,676,173	\$ 240,973,747	\$ 1,927	
2006	148,175,000	-	37,878,032	2,765,956	-	-	6,570,860	1,233,830	196,623,678	1,527	
2005	125,810,000	-	24,565,678	2,107,612	-	-	836,342	1,152,360	154,471,992	1,200	3.75%
2004	107,585,000	-	28,610,895	70,366	-	-	1,094,886	613,794	137,974,941	1,083	3.54%
2003	113,935,000	-	32,559,707	5,776	-	-	1,365,043	-	147,865,526	1,179	3.81%
2002	102,255,000	-	31,403,649	10,768	-	-	-	-	133,669,417	1,085	3.52%
2001	90,030,000	-	34,821,659	15,454	-	-	-	-	124,867,113	1,032	3.48%
2000	95,475,000	-	22,105,357	2,093	-	-	-	-	117,582,450	994	3.53%
1999	59,565,000	-	23,784,290	21,304	-	-	-	-	83,370,594	744	2.63%
1998	63,835,000	-	25,371,341	83,368	-	-	-	-	89,289,709	817	2.94%

*Information not yet available

Notes: Details regarding the County's outstanding debt can be found in the notes to the financial statements.

(1) See Schedule 13 for personal income and population data. These ratios are calculated using personal and population for the prior calendar year.

Calendar 2005 personal income not available to calculate fiscal year 2006.

ORANGE COUNTY, NORTH CAROLINA
LEGAL DEBT MARGIN INFORMATION
LAST TEN YEARS
(dollars in thousands)

	Fiscal Year									
	2007	2006	2005	2004	2003	2002	2001	2000	1999	1998
Assessed Value of Property	<u>12,330,315</u>	<u>11,597,244</u>	<u>10,084,127</u>	<u>9,735,182</u>	<u>9,445,883</u>	<u>9,106,471</u>	<u>7,363,803</u>	<u>7,025,948</u>	<u>6,707,190</u>	<u>6,388,947</u>
Debt Limit, 8% of Assessed Value (Statutory Limitation)	<u>986,425</u>	<u>927,780</u>	<u>806,730</u>	<u>778,815</u>	<u>755,671</u>	<u>728,518</u>	<u>589,104</u>	<u>562,076</u>	<u>536,575</u>	<u>511,116</u>
Amount of Debt Applicable to Limit										
Gross Debt	240,974	196,624	154,472	137,975	147,866	133,669	124,867	117,582	83,371	89,290
Less: Amount available for repayment of general obligation bonds	0	0	0	0	0	0	0	0	0	0
Debt outstanding for water and sewer purposes	0	0	0	0	0	0	0	0	0	0
Revenue bonds	0	0	0	0	0	0	0	0	0	0
Total net debt applicable to limit	<u>240,974</u>	<u>196,624</u>	<u>154,472</u>	<u>137,975</u>	<u>147,866</u>	<u>133,669</u>	<u>124,867</u>	<u>117,582</u>	<u>83,371</u>	<u>89,290</u>
Legal Debt Margin	<u>745,451</u>	<u>731,156</u>	<u>652,258</u>	<u>640,840</u>	<u>607,805</u>	<u>594,849</u>	<u>464,237</u>	<u>444,494</u>	<u>453,204</u>	<u>421,826</u>
Total net debt applicable to the limit as a percentage of debt limit	<u>24.47%</u>	<u>21.19%</u>	<u>19.15%</u>	<u>17.72%</u>	<u>19.57%</u>	<u>18.35%</u>	<u>21.20%</u>	<u>20.92%</u>	<u>15.54%</u>	<u>17.47%</u>

Note: NC Statute GS 159-55 limits the County's outstanding debt to 8% of the appraised value of property subject to taxation. The following deductions are made from gross to arrive at net debt applicable to the limit:

money held for payment of principal; debt incurred for water, sewer, gas or electric power purposes; uncollected special assessments, funding and refunding bonds not yet issued; and revenue bonds.

The legal debt margin is the difference between the debt limit and the County's net debt outstanding applicable to the limit, and represents the County's legal debt margin authority.

ORANGE COUNTY, NORTH CAROLINA
DIRECT AND OVERLAPPING PROPERTY TAX RATES
LAST TEN FISCAL YEARS

	Year Taxes Are Payable									
	2007	2006	2005	2004	2003	2002	2001	2000	1999	1998
Orange County	\$0.9030	\$0.8430	\$0.8800	\$0.8450	\$0.8300	\$0.8050	\$0.9290	\$0.9190	\$0.9020	\$0.8730
<u>Municipality Rates</u>										
Chapel Hill	0.5220	0.5220	0.5750	0.5530	0.5530	0.5040	0.5780	0.5630	0.5380	0.5380
Carrboro	0.6244	0.6244	0.7148	0.6852	0.6852	0.6568	0.7120	0.6750	0.6600	0.6375
Hillsborough	0.6200	0.5660	0.6200	0.6200	0.6200	0.6000	0.6200	0.5700	0.5200	0.4500
<u>Fire Districts</u>										
Cedar Grove	0.0730	0.0730	0.0730	0.0730	0.0730	0.0730	0.0730	0.0630	0.0630	0.0630
Chapel Hill	0.0190	0.0190	0.0200	0.0200	0.0200	0.0200	0.0250	0.0250	0.0250	0.0250
Damascus	0.0400	0.0260	0.0300	0.0300	0.0260	0.0260	0.0300	0.0300	0.0300	0.0330
Efland	0.0422	0.3475	0.0465	0.0375	0.0285	0.0285	0.0300	0.0300	0.0300	0.0300
Eno	0.0570	0.0570	0.0640	0.0640	0.0440	0.0440	0.0510	0.0510	0.0510	0.0510
Little River	0.0460	0.0460	0.0520	0.0450	0.0450	0.0450	0.0465	0.0465	0.0465	0.0465
New Hope	0.0675	0.0625	0.0650	0.0650	0.0500	0.0500	0.0550	0.0515	0.0515	0.0515
Orange Grove	0.0390	0.0340	0.0390	0.0390	0.0390	0.0390	0.0440	0.0440	0.0440	0.0440
Orange Rural	0.0560	0.0560	0.0510	0.0510	0.0460	0.0460	0.0450	0.0400	0.0400	0.0400
South Orange	0.0400	0.0920	0.0920	0.0920	0.0785	0.0850	0.0900	0.0880	0.0880	0.0880
Southern Triangle	0.0400	0.0260	0.0300	0.0300	0.0260	0.0260	0.0300	0.0300	0.0300	0.0300
White Cross	0.0420	0.0420	0.0480	0.0480	0.048	0.0480	0.0580	0.0580	0.0580	0.0580
CHCS District	0.1885	0.1834	0.2000	0.2000	0.1920	0.2020	0.2200	0.2020	0.1920	0.1790

ORANGE COUNTY, NORTH CAROLINA
DIRECT AND OVERLAPPING GOVERNMENT ACTIVITIES DEBT
June 30, 2007

<u>Governmental Unit</u>	<u>Debt Outstanding</u>	<u>Estimated Percentage Applicable</u>	<u>Estimated Share of Direct and Overlapping Debt</u>
Municipalities			
Town of Chapel Hill	\$ 46,130,000	100%	\$ 46,130,000
Town of Hillsborough	9,631,882	100%	9,631,882
Town of Carrboro	7,530,579	100%	7,530,579
City of Durham	393,169,067	3%	11,795,072
Town of Mebane	11,801,413	30%	3,540,424
Total direct debt			<u>240,973,747</u>
Total direct and overlapping debt			<u>\$ 319,601,704</u>

ORANGE COUNTY, NORTH CAROLINA
PRINCIPAL PROPERTY TAX PAYERS
CURRENT YEAR AND NINE YEARS AGO

Fiscal year 2007					Fiscal Year 1998		
Taxpayer.	Type of Business	Assessed Valuation	Rank	Percentage of Total Assessed Valuation	Assessed Valuation	Rank	Percentage of Total Assessed Valuation
Duke Energy	Public Utility	\$ 85,032,008	1	0.69%	\$ 70,582,673	1	1.10%
VAC Limited Partnership	Apartment Rental	62,932,010	2	0.51%	48,966,336	3	0.77%
US CT LLC	Property Owners Trust	50,171,736	3	0.41%			0.00%
Southeast Region IV, LLC		43,904,279	4	0.36%			0.00%
Piedmont Electric Membership	Public Utility	42,058,880	5	0.34%	25,441,517	7	0.40%
Blue Cross Blue Shield	Insurance Provider	41,499,386	6	0.34%	65,914,692	2	1.03%
University Mall	Retail Outlet	36,437,198	7	0.30%			0.00%
Bell South	Public Utility	34,013,462	8	0.28%	36,218,129	5	0.57%
Corium LLC	Insurance Provider	32,584,496	9	0.26%			0.00%
Patriots Point, LLC	Real estate	30,323,127	10	0.25%	44,945,947	4	0.70%
Elizabeth Kenan Trustee	Property Owners Trust				27,881,891	6	0.44%
Chapel Hill Res. Retirement	Retirement Facility				20,909,245	8	0.33%
Wachovia Bank of N.C.	Banking & Financial Svcs				20,109,661	9	0.31%
General Electric	Manufacturer				14,629,581	10	0.23%
Franklin Misty Woods and Assoc	Apartment rental						
Totals		\$ 458,955,582		3.72%	\$ 375,599,672		5.88%

Source: Orange County Tax Assessor

ORANGE COUNTY, NORTH CAROLINA
 ASSESSED VALUE AND ACTUAL VALUE OF TAXABLE PROPERTY
 LAST TEN YEARS

Fiscal Year	Real Property	Personnal Property	Public-Service Companies	Less Tax Exempt Property	Total Assessed Value	Total Direct Tax Rate	Estimated Actual Market Value	Assessed Value as a Percent of Actual Value
2007	\$ 10,936,261,416	\$ 1,214,967,577	\$ 218,479,438	\$ 39,393,242	\$ 12,330,315,189	0.903	\$ 13,740,043,669	89.74%
2006	10,321,040,868	1,322,278,025	211,531,245	40,113,991	11,894,964,129	0.903	12,445,037,661	95.58%
2005	8,794,192,326	1,115,514,805	208,965,580	34,545,769	10,084,126,942	0.843	12,037,873,871	83.77%
2004	8,482,244,767	1,092,264,074	212,895,468	32,222,193	9,735,182,116	0.880	11,040,124,876	88.18%
2003	8,163,921,473	1,100,233,638	215,976,206	34,248,473	9,445,882,844	0.845	10,476,799,960	90.16%
2002	7,848,287,505	1,062,765,496	215,042,038	19,624,116	9,106,470,893	0.830	9,425,037,149	96.62%
2001	6,153,059,801	1,003,565,338	207,177,892	19,681,025	7,363,803,121	0.805	8,869,914,624	83.02%
2000	5,886,410,337	969,221,679	190,464,397	20,147,479	7,025,948,661	0.929	7,940,719,554	88.48%
1999	5,617,653,829	924,149,804	184,438,796	19,051,909	6,707,190,520	0.919	7,205,060,178	93.09%
1998	5,361,329,887	851,073,083	176,543,720	-	6,388,946,690	0.902	6,623,415,602	96.46%

Source: Annual County Report of Valuation and Property Tax Levies

APPENDIX

Chapel Hill- Carrboro Schools
Proposed Allotment Formula – 2008- 2009

POSITION	ELEMENTARY	MIDDLE	HIGH SCHOOL	Proposed Changes 2008- 2009 Budget
Principal	1 for 12 months	1 for 12 months	1 @ 12 months	
Assistant Principal	1 for 12 months	1 for 12 months	1: up to 600 ADM 2: 601- 1250 ADM 3: 1251 -1750 ADM 4: 1751- 2250 ADM all @12 months	1 FTE @ Morris Grove Elem 1 FTE @ Carrboro High 817 = 2 @ CHS 1312 = 3 @ CHHS 1567 = 3 @ ECHH
Classroom teachers				
Kindergarten-Third	1:21 ADM			
Fourth- Fifth	1:26 ADM			
Core subjects		1: 104 ADM (teaching 4 classes at 1:26)	1:130 ADM (teaching 5 classes at 1:26)	
Mathematics			1: 120 ADM (teaching five 1:24)	
Vocational/ CTE		Dictated by the program	Dictated by the program	
Electives		1: 130 ADM (teaching 5 classes at 1:26)	1: 130 ADM (teaching 5 classes at 1:26)	
Dept. chair			1 FTE per school	Provide 10 stipends per school @ \$1200 each by allocation's reduction
Small classes			2 FTE per school	
AVID		.60 FTE per school	.60 FTE per school	
Reading Recovery/ Reading	1 FTE + As Formula dictates	2 FTE per school	1: up to 1000 ADM 2: 1001+ ADM	
Pre-K	Program allocation			
Pre-school Handicapped	Program allocation			
ESL	(systemwide) 1:40	(systemwide) 1:40	(systemwide) 1:40	
Cultural Arts: Music, PE, Art, Drama, Dance	Music @1 FTE per 25 classes PE @1 FTE per 20 classes Art @1FTE per 25 classes Dance @.50 FTE per school Drama @.50 FTE per school	elective allocation	elective allocation	Re-allocate .5 FTE drama per elementary school to increase Technology Specialist allocation to 1 FTE
Elem Foreign Language	Allocation requires 3 periods @ 30 minutes per each K-5 class or 1 FTE per 40 periods			
Media Specialist --	1 FTE per school	1 FTE per school	1: up to 1000 ADM 1.5: 1001- 1500 ADM 2: 1501+ ADM	

POSITION	ELEMENTARY	MIDDLE	HIGH SCHOOL	Proposed Changes 2008- 2009 Budget
Guidance	1 FTE per school	1 FTE per grade 1 @ 11 moe others @ 10.5 moe	1: up to 300 ADM 2: 301 - 600 ADM 3: 601 - 900 ADM 4: 901 -1200 ADM 5: 1201 -1500 ADM 6: 1501 -1800 ADM 1 @ 12 moe others @ 11 moe	1 FTE @ CHS CHS = 817 ADM = 3 FTE CHHS = 1312 ADM = 5 FTE ECHHS = 1567 ADM = 6 FTE
Family Specialist	1 FTE per school	1 FTE per school	1: up to 1000 ADM 1.5: 1001-1500 ADM 2: 1501+ ADM	.5 FTE reduction @ CHHS re-assigned to Newcomer's Center CHS = 817 ADM = 1 FTE CHHS = 1312 ADM = 1.5 FTE ECHHS = 1567 ADM = 2 FTE
In School Suspension		1 FTE per school	1 FTE (Teacher Assistant) per school	Provides .5 FTE teacher per school to be reassigned to technology specialist
Student Assistance			1 FTE school	
Nurses	system-wide allocation	system-wide allocation	system-wide allocation	
Service Learning			.5 FTE per school	
Athletic Director		Extra duty supplement	1 FTE per school @ 11 moe	
Technology specialist	1 FTE per school (11 moe)	1 FTE per school (11 moe)	1 FTE per school (12 moe)	
504		Extra duty supplement	1 per school	
Transition Facilitator			1 per school	
Program Facilitator	.50 FTE per school	.50 FTE per school	.50 FTE: up to 1000 ADM 1: 1000+ ADM	
Ex Ed - resource	1 FTE per 15 - 20 caseload	1 FTE per 20-25 caseload	1 FTE per 20-25 caseload	
Speech-language Path	1 FTE per 30 - 35 caseload	1 FTE per 30 - 35 caseload	1 FTE per 30 - 35 caseload	
Self-contained AIG (District - wide)	district program			
AIG (resource/ enrich)	1.5 FTE per school	1 FTE per school		
Occupational Therapist	System allocation	System allocation	System allocation	
Physical Therapist	System allocation	System allocation	System allocation	

SUPPORT POSITIONS	ELEMENTARY	MIDDLE	HIGH SCHOOL	Proposed Changes 2008-2009 Budget
Science Specialist	3 FTE per system @ 215 day school year			
Teacher assistant	1FTE per K-3 class @ 215 day school year .50 FTE per 4-5 @ 210 day school year	1:200 ADM @ 210 day school year	2: up to 1000 ADM 3: 1001+ ADM @ 210 day school year	Provides 1 FTE TA to be reassigned to MS Technology Specialist allocation
Ex Ed teacher assistant	per total student need @ 210 day school year	per total school need @ 210 day school year	per total school need @ 210 day school year	
Media assistant	1 FTE per school @ 210 day school year	1 FTE per school @ 210 day school year	1: up to 1000 ADM 1.5: 1001+ ADM @ 210 day school year	
Principal Secretary	1per school @ 12 moe	1per school @ 12 moe	1per school @ 12 moe	
AP Secretary			1 per AP @ 12 moe	1 FTE @ Carrboro High
Clerical assistant/ HS receptionist	.50 FTE: up to 500 ADM 1 FTE: 501+ ADM @11 moe	1 per school @ 11 moe	1 per school @ 12 moe	
Driver/clerical		.50 FTE per school		
Technology Technician	.50 FTE per school @ 12 moe	.50 FTE per school @ 12 moe	.50 per school @ 12 moe	
Network Support			District Allocation	
CTE teacher/ technical assistant			1 FTE per 1000 students	
Bookkeeper			1 FTE per school @ 12 moe	
Data Manager	1 FTE per school @ 12 moe	1 FTE per school @ 12 moe	1 FTE per school @ 12 moe	
Guidance Clerk		1 FTE per school @ 11 moe	1: up to 1000 ADM 2: 1000+ ADM 1 @ 12 months other = 11 months	
Security Guard			2 FTE: school (1 FTE @ 6 hrs daily assigned after-school/ evening hours)	
Custodian	per formula based on square footage and ADM	per formula based on square footage and ADM	per formula based on square footage and ADM	

ADM: Average Daily Membership or average student enrollment

FTE: Full Time Equivalent of a position

MOE: Months of Employment

2008-09 NON-PERSONNEL BUDGET ALLOCATIONS TO SCHOOLS

ACCOUNT	per	ELEM	MIDDLE	HIGH	HOSPITAL	Changes for 2007-08 Budget
STATE FUNDS:						
Instructional Supplies	per student	59.50	59.50	59.50	59.50	planning allotment from state
Textbooks	per student	67.85	67.85	67.85	67.85	planning allotment from state
Drop-Out Prevention	per student	10.17	10.17	10.17	10.17	same as 00-01
Staff Development (50 percent)	per teacher	100.00	100.00	100.00	100.00	same as 06-07
School Technology	per student	6.77	6.77	6.77	6.84	planning allotment from state
Duty Free Period	per school	-	-	-	-	
LOCAL FUNDS:						
Differentiated Pay	per cert staff	114.00	114.00	114.00	114.00	same as 00-01
Field Trips	per student	3.00	3.00	3.00	3.00	same as 07-08
Staff Development (50 percent)	per teacher	100.00	100.00	100.00	100.00	same as 06-07
Safe Schools/Violence Prevention	per school	-	13,000.00	18,000.00	-	same as 00-01
At Risk	per student	3.30	3.30	3.30	3.30	same as 00-01
Instructional Supplies	per student	22.00	22.00	22.00	22.00	same as 07-08
New Classroom Setup grades 1-12	per classrm	500.00	500.00	500.00	-	same as 00-01
New Classroom Setup Kindergarten	per classrm	1,000.00	-	-	-	same as 00-01
Technology software	per student	1.80	1.80	1.80	1.80	same as 00-01
Textbooks	per student	3.50	9.50	9.50	3.50	same as 07-08
Supplementary Books	per student	2.50	2.50	2.50	2.50	same as 07-08
Media Center Supplies	per student	12.60	12.60	12.60	12.60	same as 07-08
Co-curricular Activities	per school	-	16,000.00	54,000.00	-	same as 01-02
Co-curricular Activities	per student	-	-	17.88	-	same as 00-01
Travel - Asst. Principals	per Asst. Prin	478.00	478.00	478.00	-	same as 00-01
Travel - Principals	per Principal	1,350.00	1,350.00	1,350.00	1,350.00	same as 00-01
Telephone	per school size					same as 00-01
Administrative Supplies & Postage	per student	4.10	4.10	6.15	4.10	same as 00-01
Custodial Supplies	per student	8.04	8.04	8.04	-	same as 00-01
Custodial Supplies	per square ft.	0.058	0.058	0.058	-	same as 00-01
Copier/Equip Maintenance /Repair	District	-	-	-	-	District
SGC Funds	per school	1,142.00	1,142.00	1,142.00	571.00	same as 07-08
Commencement	high school			3,020.00		same as 00-01
Utilities - Electric	per history					same as 00-01
Utilities - Natural Gas	per history					same as 00-01
CAPITAL FUNDS						
Replacement Equipment/Furniture	per student	11.27	11.27	11.27	11.27	based on number of students
Purchase of Computer Hardware	per student	58.66	35.15	35.15	35.15	based on number of students

Appendix B
NC State Department of Public Instruction
Allotment General Information FY 2008-09

State Fund Allotment Formulas

The State of North Carolina allots funds to public schools on the following basis:

Classroom Teachers

See Allotment Policy Manual, pages 43-49.

Dollars associated with these positions are based on each LEA's average teacher salary including benefits, rather than the statewide average teacher salary. This is a position allotment and you must stay within the positions, rather than the dollars, allotted. This calculation is necessary to determine your LEA's allotment per ADM for charter schools.

Instructional Support Personnel

1 position per 200.10 ADM.

Dollars associated with these positions are based on each LEA's average instruction support salary including benefits, rather than the statewide average salary. This is a position allotment and you must stay within the positions, rather than the dollars allotted. This calculation is necessary in order to determine your LEA's allotment per ADM for charter schools.

At-Risk Student Services

Each LEA receives the dollar equivalent of one resource officer (\$37,838) per high school. Of the remaining funds, 50% is distributed based on ADM (\$64.34 per ADM) and 50% is distributed based on number of poor children, per the Federal Title I Low Income poverty data (\$384.64 per poor child). Each LEA receives a minimum of the dollar equivalent of two teachers and two instructional support personnel (\$214,782). The new formula is fully implemented and the hold harmless no longer applies.

Central Office Administration

FY 2007-08 Planning Allotment is .46% high than FY 2006-07 Initial Allotment.

Classroom Materials/Instructional Supplies/Equipment

\$54.41 per ADM plus \$2.69 per 8th and 9th grade ADM for PSAT funding..

Driver Education

\$243.41 per 9th grade ADM, includes private, charter, and federal schools.

Children with Special Needs

Appendix B
Allotment Descriptions

\$3,157.55 per funded headcount. Headcount is compressed of the lesser of the December 1 handicapped headcount or 12.5% of the allotted ADM

Noninstructional Support (Clerical support, custodians and teacher substitute pay)
Distributed based on ADM (\$251.31 per ADM).

School Building Administration

Principals: 1 per school with at least 100 ADM or at least 7 state paid teachers.

Assistant Principals: One month of employment per 80 in ADM

School Technology

\$6.84 per ADM. Monthly allotment adjustments will be made to each LEA based on interest received on their account from the State Treasurer's Office. Monthly adjustments for fines and penalties will also be made based on ADM.

Staff Development

750 per LEA, then 25% of total is allotted equally (base) and 75% allotted based on ADM.

Teacher Assistants

\$992.15 per K-3 ADM

Textbooks

\$67.00 per ADM in grades K-12.

Transportation

Based on an efficiency rated formula and local operating plans.

Vocational Education Months of Employment (MOEs)

Base of 50 MOEs per LEA with remainder distributed based on 8-12 ADM.

-Hold harmless for merging LEAs. {Page 12 of the Allotment Policy Manual}

Dollars associated with these months are based on each LEA's average vocational education teacher salary including benefits, rather than the statewide average salary. This is a month of employment allotment and you must stay within the months, rather than the dollars, allotted. This calculation is necessary to determine your LEA's allotment per ADM for charter schools.

Vocational Education - Program Support

Base of \$10,000 per LEA with remainder distributed based on 8-12 ADM (\$32.82)

Federal Fund Allotment Formulas

Drug Free Schools and Communities

Funding for alcohol and other drug abuse prevention programs. 91% of total funds are distributed based on (1) 70% based on LEA and private school ADM and (2) 30% based on LEAs with the greatest need for additional funds.

IASA Title 1 - Reading

One of the largest federal grant for CHCCS is for the reading recovery program in the elementary schools. It provides funding to supplement and provide special help to educationally deprived children from low income families. Estimated funding projected by Washington.

IDEA Title VI-B Handicapped

The other large grant CHCCS receives is for funding to initiate, expand, and continue special education to handicapped children ages 3-21. Per child rate is \$550.00 - December 1997 headcount for ages 3-21 years.

IDEA Title VI-B Preschool Handicapped

Funds to initiate and expand preschool special education programs for handicapped children ages 3-5. A new formula establishes a base of 75% of 97/98 funding. Remaining funds distributed as follows: 85% based on ADM and 15% based on December 1997 free lunch count.

Vocational Education - Program Improvement

Funding to improve vocational education programs. 70% based on Title 1-Basic funds received in FY 1995-96. 20% based on December VI-B handicapped student headcount from the preceding year. 10% based on ADM in grades K-12.

IASA Title VI (formerly Chapter 2) Elementary and Secondary School Improvement Amendment of 1988

Funding to help implement innovative education programs. 60% of funding is based on ADM (\$3.71 per ADM); including private schools. 40% of funding is based on the December 1997 free lunch count (\$8.22 per count).

APPENDIX C

REVENUE SOURCES GLOSSARY

ABC Revenue	Local fund revenue given to the school district by the Orange County Alcoholic Beverage Control (ABC) Board. Funds are used to support programs of drug and alcohol abuse education.
Appropriated Fund Balance	A portion of the Local Fund Balance that is appropriated to be used to balance the budget. The Fund Balance is credited by the collection of prior years revenues that exceeded budgeted revenues and the under spending of prior years budgets. School Board policy dictates that Fund Balance that is in excess of 5.5% of the budget can be appropriated.
Community Schools	A new Fund that was formerly part of the Local Budget. Revenue is made up of after-school and summer camp and enrichment program fees charged to the participants of those programs.
County Appropriation	Local Fund revenue appropriated by the Orange County Commissioners on a per pupil basis. The source of the revenue is county property taxes. Amount is determined by July 1 of each year and paid in twelve equal payments.
Federal Appropriations	Federal Fund revenue received from the North Carolina Department of Instruction. Monies are held in the State Fund checking account and funded as needed by the State Treasurer.
Federal Reimbursements to the Child Nutrition Fund	Child Nutrition Fund revenues and donated commodities received from the Federal Government. The National School Lunch Act provides a per meal reimbursement on the sale of meals to students. It also provides reimbursement for free and reduced lunches for students whose family income falls below certain income levels.
Fines and Forfeitures	Local Fund revenue received from Orange County. The sources of the revenue are the fines and forfeitures assessed by the Orange County Courts.
Indirect Cost	Local Fund revenue received from federal grants for overhead expenses. Indirect costs are charged to the federal grants received through the State Department of Public Instruction as well as the Headstart and Outreach programs.

Appendix C
Revenue Sources Glossary

Interest Earned on Investments	Local Fund revenue earned by investing available monies in interests bearing checking accounts and certificates of deposit.
Miscellaneous Revenue	Local Fund revenues that are small and miscellaneous in nature.
Prior Year Special District Tax	Local Fund revenue received from Orange County for Special District Taxes taxed in the prior year but collected in the current year.
Facility Rentals	Revenue received from groups and individuals that rent school district property.
Sale of Meals	Child Nutrition Fund revenues received from the sale of meals to students and adults, and the sale of supplemental foods. Meal rates are approved by the School Board each Fall for Elementary, Middle and High School students and adults.
Special District Tax	Local Fund revenue received from Orange County. A Special District Property Tax is charged to property within the school district at a rate set by the Orange County Commissioners. Revenue is received as collected.
State Appropriations	State Fund revenue received from the North Carolina Department of Instruction. Monies are held in the State Fund checking account and funded as needed to the school district by the State Treasurer.
State Textbooks	State account used to order state approved textbooks. Allocated on a per pupil basis as counted on the tenth day of school each fall.
Tuition - Pre-School	Local Fund revenue received from tuition charged for the pre-kindergarten blended classes program.
Tuition - Regular School	Local Fund revenue received from parents of students who attend the CHCCS but live outside the district. The tuition rate is set each year to match the county and district tax revenues.
Tuition - Summer School	Local Fund revenue received from parents of students who attend the High School Summer School Enrichment programs.

Orange County Schools



2008-2009 Approved Budget

**ORANGE COUNTY SCHOOLS
2008-09 BUDGET**

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Orange County Schools



2008-09

Board of Education Approved Budget April 2008

VISION STATEMENT

Our school system shall be a leader in promoting student learning and achievement through demonstrated excellence.

MISSION STATEMENT

Based on our commitment to academic excellence, Orange County Schools will provide safe and successful educational opportunities. Our students will demonstrate the essential skills necessary to function as lifelong learners and productive citizens in an ever-changing world.

SYSTEM PRIORITIES

High Student Performance
Healthy Students in Safe, Orderly, and Caring Schools
Quality Teachers, Administrators, and Staff
Strong Family, Community, and Business Support
Effective and Efficient Operations

BOARD OF EDUCATION

Ted Triebel, Chair
Debbie Piscitelli, Vice Chair
Elizabeth Brown
Susan Hallman
Al Hartkopf
Anne Medenblik

SUPERINTENDENT

G. Patrick Rhodes



Orange County Schools
200 East King Street
Hillsborough, NC 27278

G. Patrick Rhodes
Superintendent

(919) 732-8126 Telephone
(919) 732-8120 Fax
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The Superintendent's Budget Message
2008-2009

Orange County Schools' top priority is ensuring that all students achieve at the highest possible levels. Although our achievement levels are very good overall, we can do better.

Nationwide, multiple organizations are calling on schools to better prepare our students for a rapidly changing, more globalized economy. Businesses, universities, government officials, state boards of education, foundations, and key leaders are among the numerous groups and individuals who are insisting upon improved academic preparation for students. This "better schools imperative" has been reinforced by the loss of manufacturing jobs, high dropout rates, and persistent achievement gaps between white and minority students. In response, state and local boards of education are ramping up efforts to address these problems through programmatic changes, increased standards, and a focus on college readiness. Clearly, the stakes are high for the entire country.

Orange County Schools recognizes that there are unmet needs in our district. This year alone, district leaders received over 9.7 million dollars in total new capital and instructional-related requests. These combined school-level requests reflect legitimate needs as identified by school improvement teams of parents, teachers, principals, and students. We realize that funding this level of requests would be difficult at best.

In terms of the Orange County government's capacity for funding, we recognize that this year is a tight budget year. Across the country, boards of education have been entering a period of diminished resource allocations. After hearing of similar patterns in Orange County, the district's senior staff has taken several steps to ensure that we are making the best use of our state and local resources.

Efficiency Study

In December, 2007, we conducted an Efficiency Study of our Human Resources and Finance operations. The purpose of this external study was to assist the district in our goal to be the best possible stewards of taxpayer dollars. Other objectives were to identify ways to shift existing positions and resources in order to maximize achievement.

Reorganization

In an effort to improve service delivery to our students and schools, the district office is in the process of reorganizing all of its divisions. This reorganization is designed to eliminate redundancies in job responsibilities, streamline processes, and, most importantly, improve responsiveness to our community. In addition, we have initiated a school-based program review designed to eliminate ineffective programs and replicate successful ones. We believe we can meet several of our new budgetary requests through careful realignment of personnel funds. Again, our goal is to better allocate existing resources for improved student achievement. We are dedicated to making the most of local funding.

During the 2008-09 school year, Orange County Schools is requesting \$298,552 to fund five new initiatives. These include: extending AVID to our high schools, dropout prevention and reduction, closing the achievement gap, Academically and Intellectually Gifted program improvements, and improved services for students with limited English proficiency. All of these

initiatives will focus directly on improving achievement and ultimately lead to increasing our high school completion rate.

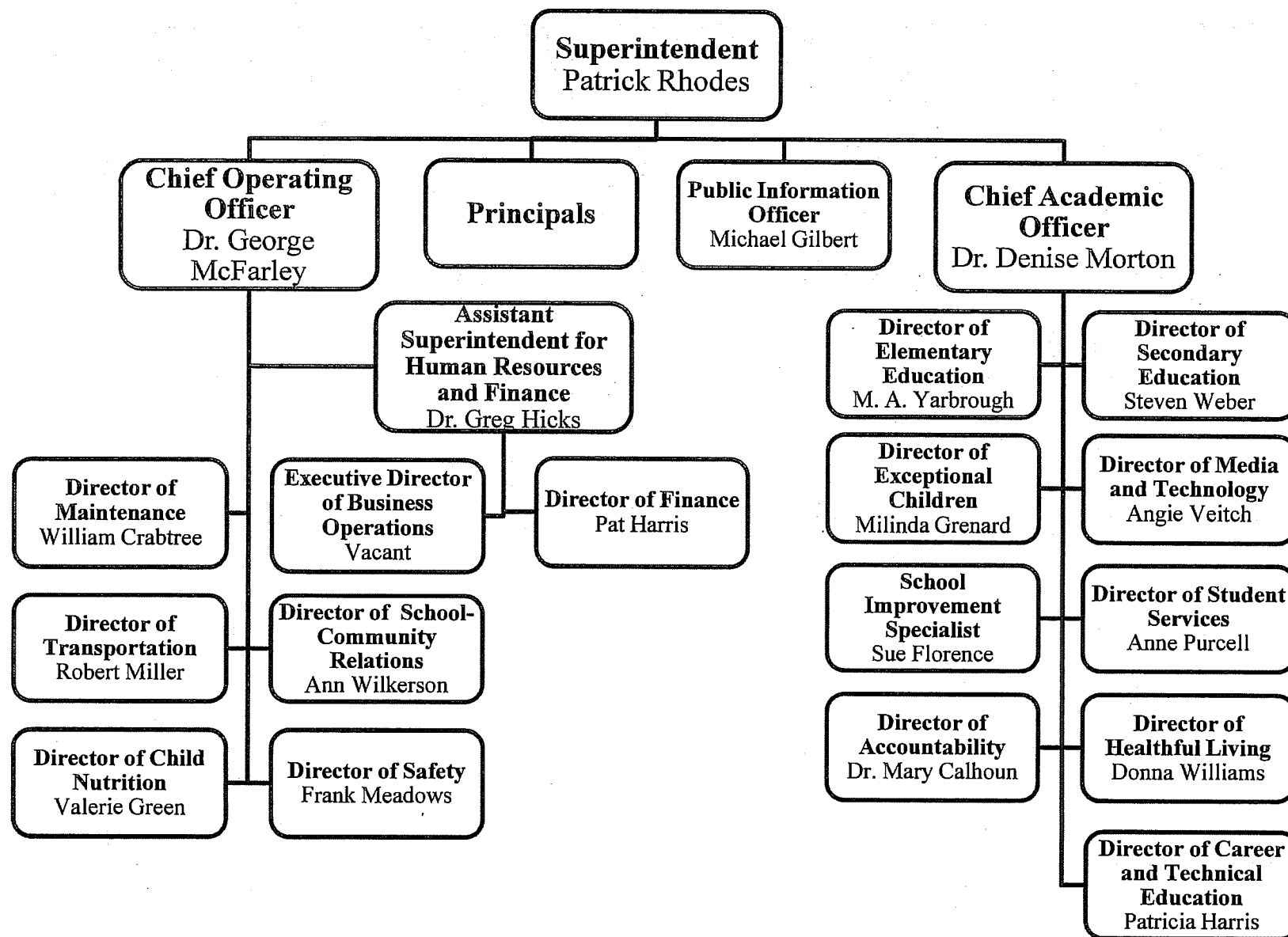
Due to anticipated increases in teacher salaries and the associated benefit costs, we are requesting an additional 1.2 million in funds from the Board of County Commissioners. New student enrollment plus increasing fuel and utility costs add an additional \$227,000 to our request.

Orange County Schools is requesting an increase of \$1,832,173 in county appropriations for the 2008-2009 school year. We believe that this 8.3% increase is a modest and fiscally responsible request, especially when compared to the annual double-digit requests submitted by our district over the past 25 years. Although it is quite lean, we believe this increase exemplifies exactly what we need to support our students and move our district forward. Franklin Delano Roosevelt said it best, "We cannot always build the future for our youth, but we can build our youth for the future."

Budget Calendar

Fiscal Year 2008-2009

Budget Plans	September	Presentation of budget plans to the Leadership Team to discuss the proposed budget formation process.
Develop and Approve Proposed Calendar	September/October	Administration seeks input and approval from the School Board in regard to the process that will be used.
Budget Review	October	Finance Department prepares budget worksheets for distribution to schools and departments
Budget Proposal	October/November	School principals schedule meetings with staff and school improvement teams to discuss budget requests.
Budget Preparation	November	Finance Department compiles the various proposals to develop a preliminary continuation budget.
Budget Approval (preliminary)	November/December	Preliminary operating budget approved by the School Board.
Budget Submission (preliminary)	December	Preliminary operating budget distributed to County Commissioners
Budget Submission	January 4, 2008	Finalized budget requests are due to the Finance Department from school principals and directors. Send via e-mail
Budget Consolidation	January 8-11, 2008	Finance Compiles Schools and departments budget requests.
Budget Development	January 15-18, 2008	All principals/directors meet to discuss budget requests.
Budget Prioritizations	January 22-25, 2008	Prioritize Budget Needs in relation to system goals – <i>Senior Staff</i>
Board Initial Draft	February 18, 2008	Formal presentation made to Board of Education by the Superintendent on "Budget Recommendations."
Board Work Sessions	March 3, 2008 March 17, 2008	Board of Education participates in Budget work sessions
Budget Consideration	April 7, 2008	Public Hearing
Board Approval	April 21, 2008	Board of Education Adopts Budget
Budget Distribution	May 15, 2008	Budget distributed to County Commissioners
County Commissioners Approval of Budget Request	May/June	1. Budget presented to County Commissioners. 2. Approval by County Commissioners.
Budget Approval	June	Board of Education adopts Budget Resolution



Organizational Chart 2008-2009

1-5



ORANGE COUNTY SCHOOLS

May 14, 2008

Combined Operating Budget

Revenues and Expenditures

Revenues	2006-07		2007-08		2008-09		
	Budget	Actual	Budget	Estimates	District Request	Superin Recom	BOE Approved
Total Local Fund	\$23,767,870	\$23,244,926	\$26,314,840	\$26,314,840	\$28,147,013	\$28,147,013	\$28,147,013
Total State Fund	\$36,375,712	\$35,971,977	\$36,769,710	\$36,769,710	\$37,262,986	\$37,262,986	\$37,262,986
Total Federal Fund	\$3,352,391	\$3,117,192	\$2,802,598	\$2,802,598	\$2,582,182	\$2,582,182	\$2,582,182
Total Revenues	\$63,495,973	\$62,334,095	\$65,887,148	\$65,887,148	\$67,992,181	\$67,992,181	\$67,992,181

Allocations	2006-07		2007-08		2008-09		
	Budget	Actual	Budget	Estimates	District Request	Superin Recom	BOE Approved
Instructional Programs							
Regular	\$23,563,531	\$22,983,472	\$35,062,353	\$35,062,353	\$36,082,308	\$36,082,308	\$36,082,308
Special	\$5,440,119	\$5,165,502	\$6,687,531	\$6,687,531	\$7,030,551	\$7,030,551	\$7,030,551
Co-Curricular	\$751,073	\$737,164	\$2,218,072	\$2,218,072	\$2,296,914	\$2,296,914	\$2,296,914
School Based Leadership			\$4,123,691	\$4,123,691	\$4,250,146	\$4,250,146	\$4,250,146
Pupil Support	\$3,633,438	\$3,534,371	\$801,365	\$801,365	\$824,285	\$824,285	\$824,285
Other	\$12,072,429	\$11,645,822	\$3,024,555	\$3,024,555	\$3,105,304	\$3,105,304	\$3,105,304
Total Instructional Programs	\$45,460,590	\$44,066,331	\$51,917,567	\$51,917,567	\$53,589,508	\$53,589,508	\$53,589,508

Support Services	2006-07		2007-08		2008-09		
	Budget	Actual	Budget	Estimates	District Request	Superin Recom	BOE Approved
Pupil Support	123,063	118,148	1,145,711	1,145,711	1,180,007	1,180,008	1,180,009
Instructional Staff	\$1,060,442	\$974,997	\$158,547	\$158,547	\$158,954	\$158,954	\$158,954
Administrative	\$723,437	\$618,751	\$34,869	\$34,869	\$34,869	\$34,869	\$34,869
School Administration	\$3,348,799	\$3,335,187	\$252,900	\$252,900	\$264,332	\$264,332	\$264,332
Business Support	\$9,273,385	\$9,210,901	\$8,929,677	\$8,929,677	\$9,208,643	\$9,208,643	\$9,208,643
Central Support	\$996,859	\$962,706	\$1,539,040	\$1,539,040	\$1,580,671	\$1,580,671	\$1,580,671
Other	\$2,832,723	\$2,660,855	\$1,044,972	\$1,044,972	\$1,076,278	\$1,076,278	\$1,076,278
Total Support Services	18,358,708	17,881,545	13,105,716	13,105,716	13,503,754	13,503,755	13,503,756

Other Services	2006-07		2007-08		2008-09		
	Budget	Actual	Budget	Estimates	District Request	Superin Recom	BOE Approved
Community Services	\$172,023	\$89,405	\$115,391	\$115,391	\$10,803	\$10,803	\$10,803
Charter School Funds	\$810,295	\$949,519	\$719,533	\$719,533	\$794,533	\$794,533	\$794,533
Contingency		\$0					
Other	\$104,562	\$97,083	\$28,941	\$28,941	\$93,583	\$93,583	\$93,583
Total Other Services	\$1,086,880	\$1,136,007	\$863,865	\$863,865	\$898,919	\$898,919	\$898,919

Total Operating Expenses \$64,906,178 \$63,083,883 \$65,887,148 \$65,887,148 \$67,992,181 \$67,992,182 \$67,992,183

Per Pupil Expenditures \$9,989 \$9,708 \$9,935 \$9,935 \$9,983 \$9,983 \$9,983

Local Fund Revenue Projections

Projected Student Enrollment	2006-07		2007-08		2008-09		
	Budget	Actual	Budget	Estimates	District Request	Superin Recom	BOE Approved
Total Number Students Projected by State (March DPI Estimates)	6806	6842	6954	6973	7030	7030	7030
Less: Out-of-District Tuition Paid Students	69	69	60	60	57	57	57
Plus: Current Charter School Students	254	254	254	254	254	254	254
Total Projected Student Enrollment	6991	7027	7148	7167	7227	7227	7227

Per Pupil Appropriation (County General Fund)	\$2,957	\$2,942	\$3,069	\$3,061	\$3,289	\$3,289	\$3,289

Local Revenues	2006-07		2007-08		2008-09		
	Budget	Actual	Budget	Estimates	District Request	Superin Recom	BOE Approved
Total County Current Expense Appropriation (General Fund)	\$20,672,387	\$20,672,387	\$ 21,939,739	\$ 21,939,739	\$23,771,912	\$23,771,912	\$23,771,912
Special District Tax (CHCCS only)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Unanticipated Special District Tax from Prior Fiscal Year	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Inventory Tax Reimbursements							
Textbooks	444,728	234,732	-	-	-	-	-
More At Four Grant	150,000	93,385	158,337	158,337	158,337	158,337	158,337
Smart Start	38,250	18,250	20,000	20,000	20,000	20,000	20,000
Head Start	140,000	84,868	145,000	145,000	145,000	145,000	145,000
Sales Tax Reimbursements	159,387	180,039	225,000	225,000	225,000	225,000	225,000
County Appropriation Health & Safety	400,000	400,000	494,000	494,000	494,000	494,000	494,000
Tuition							
Regular School	25,000	36,117	40,000	40,000	40,000	40,000	40,000
Summer School							
Adult School	1,500	1,500	1,500	1,500	1,500	1,500	1,500
Contributions and Donations	65,000	41,418	65,000	65,000	65,000	65,000	65,000
Fines and Forfeitures	280,000	294,055	300,000	300,000	300,000	300,000	300,000
ABC Revenue	37,705	36,140	42,000	42,000	42,000	42,000	42,000
E-rate Reimbursement					100,000	100,000	100,000
Medicaid Reimbursements	120,000	72,483	120,000	120,000	120,000	120,000	120,000
County Reimb Nurse	297,767	182,641	225,000	225,000	225,000	225,000	225,000
County Reimb Social Worker	43,233	46,767	52,100	52,100	55,000	55,000	55,000
Rental of School Property	30,000	23,989	60,000	60,000	80,000	80,000	80,000
Interest Income on Investments	185,000	193,666	215,000	215,000	225,000	225,000	225,000
Miscellaneous Revenue	77,913	151,929	125,000	125,000	275,000	275,000	275,000
Indirect Cost	500,000	480,561	500,000	500,000	550,000	550,000	550,000
Transfer from Community Schools	100,000	-	-	-			
Appropriated Fund Balance			1,587,164	1,587,164	1,254,264	1,254,264	1,254,264
Total Local Revenues	\$23,767,870	\$23,244,926	\$26,314,840	\$26,314,840	\$28,147,013	\$28,147,013	\$28,147,013

Local Fund Budget Summary

Summary by Purpose Code

Instructional		2006-07		2007-08		2008-09		
		Budget	Actual	Budget	Estimates	District Request	Superin Recom	BOE Approved
5100	Regular	\$5,225,130	\$4,683,793	\$11,320,236	\$11,320,236	\$11,987,416	\$11,987,416	\$11,987,416
5200	Special	507,099	401,233	736,948	736,948	1,200,271	1,200,271	1,200,271
5300	Alternative			868,420	868,420	933,970	933,970	933,970
5400	School Leadership			1,812,848	1,812,848	1,910,405	1,910,405	1,910,405
5500	Co-Curricular	747,241	733,333	801,365	801,365	824,285	824,285	824,285
5800	Student Services	934,866	923,416					
5800	School Based Support			1,098,687	1,098,687	1,152,474	1,152,474	1,152,474
5900	Employee Benefits	5,232,242	5,035,662					
5000 Total Instructional Services		\$12,646,578	\$11,777,437	\$16,638,504	\$16,638,504	\$18,008,821	\$18,008,821	\$18,008,821

Support Services		2006-07		2007-08		2008-09		
		Budget	Actual	Budget	Estimates	District Request	Superin Recom	BOE Approved
6100	Pupil Support	41,684	38,178					
6100	Support & Development			828,966	828,966	862,439	862,439	862,439
6200	Instructional Support	683,995	645,454					
6210	Improvement of Instruction							
6200 Sub-Total Instructional Staff		\$725,679	\$683,632	\$828,966	\$828,966	\$862,439	\$862,439	\$862,439
6310	Board of Education		364,040					
6320	Executive Administration	444,073						
6390	Other Administrative Support							
6300 Sub-Total Administrative Staff		\$444,073	\$364,040	\$0	\$0	\$0	\$0	\$0
6410	Office of the Principal	1,278,582	1,266,782	226,327	226,327	237,679	237,679	237,679
6400 Sub-Total School Administration		\$1,278,582	\$1,266,782	\$226,327	\$226,327	\$237,679	\$237,679	\$237,679
6500	Operational Support	6,862,883	6,808,996	5,876,016	5,876,016	6,146,182	6,146,182	6,146,182
6510	Support Services							
6520	Fiscal Services							
6540	Operation of Plant							
6550	Transportation							
6560	Child Nutrition							
6570	Internal Services							
6580	Maintenance of Plant							
6500 Sub-Total Business Support		\$6,862,883	\$6,808,996	\$5,876,016	\$5,876,016	\$6,146,182	\$6,146,182	\$6,146,182
6600	Financial & Human Resources			1,288,595	1,288,595	1,329,636	1,329,636	1,329,636
6640	Human Resources	728,673	700,303					
6660	Management Information Services							
6600 Sub-Total Central Support		\$728,673	\$700,303	\$1,288,595	\$1,288,595	\$1,329,636	\$1,329,636	\$1,329,636
6700	Accountability			136,295	136,295	145,100	145,100	145,100
6600 Sub-Total Central Support				136,295	136,295	145,100	145,100	145,100
6800	System-wide Pupil Support			13,287	13,287	13,802	13,802	13,802
6800 Sub-Total Pupil Support				13,287	13,287	13,802	13,802	13,802
6900	Employee Benefits	1,509,289	1,354,600					
6900	Policy Leadership & Public			577,984	577,984	599,018	599,018	599,018
6930	Staff Development							
6900 Sub-Total Other Support		\$1,509,289	\$1,354,600	\$577,984	\$577,984	\$599,018	\$599,018	\$599,018
6000 Total Support Services		\$11,549,179	\$11,178,353	\$8,947,470	\$8,947,470	\$9,333,856	\$9,333,856	\$9,333,856

Local Fund Budget Summary

Summary by Purpose Code

		2006-07		2007-08		2008-09		
		Budget	Actual	Budget	Estimates	District Request	Superin Recom	BOE Approved
7100	Community Services	\$146,023	\$78,359	\$9,333	\$9,333	\$9,803	\$9,803	\$9,803
7910	Employee Benefits	26,000	11,046					
7100 Community Services		\$172,023	\$89,405	\$9,333	\$9,333	\$9,803	\$9,803	\$9,803

		2006-07		2007-08		2008-09		
		Budget	Actual	Budget	Estimates	District Request	Superin Recom	BOE Approved
Charter School Funds								
8100	Charter School Funds	\$810,295	\$949,519	\$718,572	\$718,572	\$793,572	\$793,572	\$793,572
8100	Indirect Cost			\$961	\$961	\$961	\$961	\$961
8100 Non-Programmed Charges		\$810,295	\$949,519	\$719,533	\$719,533	\$794,533	\$794,533	\$794,533

		2006-07		2007-08		2008-09		
		Budget	Actual	Budget	Estimates	District Request	Superin Recom	BOE Approved
Contingency Funds								
8920	Contingency	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Total Local Fund Budget		\$25,178,075	\$23,994,714	\$26,314,840	\$26,314,840	\$28,147,013	\$28,147,013	\$28,147,013

Explanations for Changes in Local Fund Budget

Fiscal Year 2008-09

State and Federal Mandates

Salary Increase 5.0% Certified, 4.0% Other personnel	\$	808,561
Matching Social Security		61,855
Matching Retirement 7.83 to 8.23%		133,596
Increase Matching Hospital Insurance from \$4097 to \$4,343		61,037
Exceptional Children's Program (2 teachers, 1 assistant)		160,952

Continuation of Current Services

Utilities Increases:

Water - 10%	\$	33,000
Natural Gas - 10%		48,000
Fuel		50,000
Inflationary Increases (Supplies & Materials)		63,443

New Student Enrollment Growth

Local Supplement for New State-Paid Teachers	\$	23,177
Per pupil allotments for new students		15,000
Charter Schools Growth		75,000

Expanded Programs or New Initiatives

Curriculum and Instruction

AVID Support (High School)	\$	25,000
Drop Out Prevention/Reduction Initiative		25,000
Raising Achievement While Closing the Gap Program Support		25,000
AIG Program Support		25,000

Human Resources

1	AIG Teacher	66,184
2	ESL Teachers	132,368

TOTAL CHANGES IN LOCAL FUND BUDGET	\$	1,832,173

State Fund Revenue Projections

	2006-07		2007-08		District Request	2008-09	
	Budget	Actual	Budget	Estimates		Superin Recomm	BOE Approved
State Revenue							
State Allocations	36,375,712	35,971,977	36,769,710	36,769,710	37,262,986	37,262,986	37,262,986
	\$36,375,712	\$35,971,977	\$36,769,710	\$36,769,710	\$37,262,986	\$37,262,986	\$37,262,986

State Fund Budget Summary

Summary by Purpose Code

		2006-07		2007-08		2008-09		
		Budget	Actual	Budget	Estimates	District Request	Superin Recomm	BOE Approved
Instructional								
5100	Regular	18,261,027	18,227,889	23,682,188	23,682,188	24,034,963	24,034,963	24,034,963
5200	Special	3,089,349	2,975,768	4,264,069	4,264,069	4,323,766	4,323,766	4,323,766
5300	Alternative Programs			949,424	949,424	962,716	962,716	962,716
5400	School Leadership Services			2,064,178	2,064,178	2,093,076	2,093,076	2,093,076
5800	Student Services	2,493,920	2,408,226	1,925,868	1,925,868			
5900	Employee Benefits	6,117,604	5,978,143			1,952,830	1,952,830	1,952,830
5000 Total Instructional Services		29,961,900	29,590,026	32,885,727	32,885,727	33,367,351	33,367,351	33,367,351

		2006-07		2007-08		2008-09		
		Budget	Actual	Budget	Estimates	District Request	Superin Recomm	BOE Approved
Support Services								
6100	Pupil Support	64,372	63,695	274,495	274,495	275,318	275,318	275,318
6200	Special Population Support	143,377	142,992	135,537	135,537	135,944	135,944	135,944
6210	Improvement of Instruction							
6200 Sub-Total Instructional Staff		207,749	206,687	410,032	410,032	411,262	411,262	411,262
6300	Alter. Progr. & Svcs Support	231,851	215,414					
6320	Executive Administration							
6390	Other Administrative Support							
6300 Sub-Total Administrative Staff		231,851	215,414	-	-	-	-	-
6400	Technology Support			26,573	26,573	26,653	26,653	26,653
6410	Office of the Principal	2,070,217	2,068,405					
6400 Sub-Total School Administration		2,070,217	2,068,405	26,573	26,573	26,653	26,653	26,653
6500	Business Support	2,397,031	2,394,084	2,933,344	2,933,344	2,942,144	2,942,144	2,942,144
6500 Sub-Total Business Support		2,397,031	2,394,084	2,933,344	2,933,344	2,942,144	2,942,144	2,942,144
6600	Central Support	268,186	262,403	196,628	196,628	197,218	197,218	197,218
6600 Sub-Total Central Support		268,186	262,403	196,628	196,628	197,218	197,218	197,218
6800	System-wid Pupil Support			83,496	83,496	83,746	83,746	83,746
6800 Sub-Total Pupil Support		-	-	83,496	83,496	83,746	83,746	83,746
6900	Employee Benefits	1,238,778	1,234,958					
6900	Policy Leadership			233,910	233,910	234,612	234,612	234,612
6900 Sub-Total Other Support		1,238,778	1,234,958	233,910	233,910	234,612	234,612	234,612
6000 Total Support Services		6,413,812	6,381,951	3,883,983	3,883,983	3,895,635	3,895,635	3,895,635

State Fund Budget Summary

Summary by Purpose Code

		2006-07		2007-08		2008-09	
		Budget	Actual	Budget	Estimates	District Request	BOE Approved
Community Services							
7100	Community Services						
7110	Employee Benefits						
7100 Community Services		-	-	-	-	-	-

		2006-07		2007-08		2008-09	
		Budget	Actual	Budget	Estimates	District Request	BOE Approved
Non Programmed Charges							
8100	Ssales & Used Tax Refund						

		2006-07		2007-08		2008-09	
		Budget	Actual	Budget	Estimates	District Request	BOE Approved
Contingency Funds							
9990	Contingency						

		2005-06		2006-07		2007-08	
		Budget	Actual	Budget	Estimates	District Request	BOE Approved
State Textbooks							
	State Textbooks						

Total State Fund Budget		36,375,712	35,971,977	36,769,710	36,769,710	37,262,986	37,262,986

Explanations for Changes in State Fund Budget

Fiscal Year 2008-09

- ♦ **OCS Planning Allotment provided 5.0 additional Regular Classroom teachers to accommodate growth in student population**
- ♦ **OCS Planning Allotment provided .05 additional Instructional Support position to accommodate growth in student population.**

We used our 2007-08 planning allotment for our Projected State Budget. These allotments are subject to change. The following page from the Department of Public Instruction has been provided to Orange County Schools as possible changes to the planning allotment.



Public Schools of North Carolina

North Carolina Department of Public Instruction

State Planning Allotment - Fiscal Year 2008-09

Enter LEA#

680

Orange County

Allotted ADM

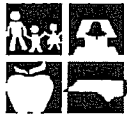
7,030

PRC #	PRC Name	Planning Allotment			Estimated Allotment Per ADM		
		Position	MOE	Amount	Position	MOE	Amount
001	Classroom Teachers	329.00		\$ 18,493,090.00	0.05		\$ 2,630.60
002	Central Office Administration			\$ 823,706.00			\$ 117.17
003	Non-Instructional Support			\$ 1,850,530.00			\$ 263.23
005	School Building Administration		244.00	\$ 1,792,150.00		0.03	\$ 254.93
007	Instructional Support	35.00		\$ 2,139,865.00	-		\$ 304.39
013	Career and Technical Edu - Month of Employment		355.00	\$ 1,987,645.00		0.05	\$ 282.74
014	Career and Technical Edu - Program Support			\$ 101,474.00			\$ 14.43
019	Small County Supplemental			(Not available)			
027	Teacher Assistants			\$ 2,210,948.00			\$ 314.50
028	Staff Development			\$ 71,559.00			\$ 10.18
031	Low Wealth Supplemental			(Not available)			
032	Children with Special Needs			\$ 3,124,144.00			
034	Academically Gifted			\$ 304,331.00			\$ 43.29
054	Limited English			\$ 208,543.00			\$ 29.66
056	Transportation			\$ 2,135,533.00			\$ 303.77
061	Classroom Material			\$ 418,495.00			\$ 59.53
069	At Risk Student Services			\$ 884,256.00			\$ 125.78
072	Improving Student Accountability			(Not available)			
Total of State Public School Fund		364.00	599.00	\$ 36,546,269.00			

000	Textbooks			\$ 476,985.00			\$ 67.85
012	Driver Training			\$ 192,122.00			
015	School Technology			\$ 47,610.00			\$ 6.77
Total of Other Programs				\$ 716,717.00			

Grand Total State Funds Allotted

364.00 599.00 \$ 37,262,986.00



Public Schools of North Carolina
North Carolina Department of Public Instruction

State Planning Allotment - Fiscal Year 2008-09

Enter LEA#

680 **Orange County**

Allotted ADM

7,030

Calculation of Dollars Per ADM For Charter School Information

PRC #	PRC Name	Amount
	Grand Total State Funds Allotted	\$ 37,262,986.00
032	Less: Children with Special Needs	\$ (3,124,144.00)
054	Less: Limited English	\$ (208,543.00)
012	Less: Driver Training	\$ (192,122.00)
056	Less: Transportation	\$ (2,135,533.00)
099	Plus: Prior Year Transportation	\$ 2,144,355.00
	Revised State Funds Allotted	<u><u>\$ 33,746,999.00</u></u> (a)

ADM	7,030	(b)
State Funds Allotted Per ADM	\$ 4,800.43	(c) = (a)/(b)
Unallotted \$/ADM	\$ 109.61	(d)
State Funds Per ADM (Excluding Children with Special Needs)	<u><u>\$ 4,910.04</u></u>	(c) + (d)

Children with Special Needs -- School Age	\$ 2,933,159
Headcount	990
\$/Headcount	<u><u>\$ 2,962.79</u></u>

Children with Special Needs -- Preschool	\$ 190,985
Headcount	50
\$/Headcount	<u><u>\$ 3,819.70</u></u>

Federal Fund Revenue Projections

	2006-07		2007-08		2008-09	
	Budget	Actual	Budget	Estimates	District Request	Superin Recom
Federal Funds	3,352,391	3,117,192	2,802,598	2,802,598	2,582,182	2,582,182
	\$3,352,391	\$3,117,192	\$2,802,598	\$2,802,598	\$2,582,182	\$2,582,182

Federal Fund Budget Summary

Summary by Purpose Code

		2006-07		2007-08		2008-09		
		Budget	Actual	Budget	Estimates	District Request	Superin Recom	BOE Approved
Instructional								
5100	Regular	\$77,374	\$71,790	\$59,929	\$59,929	\$59,929	\$59,929	\$59,929
5200	Special	1,843,671	1,788,501	1,686,514	1,686,514	1,506,514	1,506,514	1,506,514
5300	Alternative Programs			400,228	400,228	400,228	400,228	400,228
5400	School-Based Support			246,665	246,665	246,665	246,665	246,665
5500	Remediation Services	3,832	3,831					
5800	Student Services	204,652	202,729					
5900	Employee Benefits	722,583	632,017					
5000 Total Instructional Services		\$2,852,112	\$2,698,868	\$2,393,336	\$2,393,336	\$2,213,336	\$2,213,336	\$2,213,336

		2006-07		2007-08		2008-09		
		Budget	Actual	Budget	Estimates	District Request	Superin Recom	BOE Approved
Support Services								
6100	Pupil Support	\$ 17,007	\$ 16,275	\$ 42,250	\$ 42,250	\$ 42,250	\$ 42,250	\$ 42,250
6100 Sub-Total Pupil Support		\$17,007	\$16,275	\$42,250	\$42,250	\$42,250	\$42,250	\$42,250
6200	Special Population			\$23,010	\$23,010	\$23,010	\$23,010	\$23,010
6210	Improvement of Instruction	\$233,070	\$186,551					
6200 Sub-Total Instructional Staff		\$233,070	\$186,551	\$23,010	\$23,010	\$23,010	\$23,010	\$23,010
6310	Board of Education							
6320	Administrative Support	47,513	39,297	34,869	34,869	34,869	34,869	34,869
6390	Other Administrative Support							
6300 Sub-Total Administrative Staff		\$47,513	\$39,297	\$34,869	\$34,869	\$34,869	\$34,869	\$34,869
6410	Office of the Principal							
6400 Sub-Total School Administration		\$0	\$0	\$0	\$0	\$0	\$0	\$0
6500	Business Support	13,471	7,821	120,317	120,317	120,317	120,317	120,317
6500 Sub-Total Business Support		\$13,471	\$7,821	\$120,317	\$120,317	\$120,317	\$120,317	\$120,317
6600	Central Support	-	-	53,817	53,817	53,817	53,817	53,817
6640	Human Resources							
6660	Management Information Services							
6600 Sub-Total Central Support		\$0	\$0	\$53,817	\$53,817	\$53,817	\$53,817	\$53,817
6900	Employee Benefits	84,656	71,297					
6930	Staff Development	-	-					
6900 Sub-Total Other Support		\$84,656	\$71,297	\$0	\$0	\$0	\$0	\$0
6000 Total Support Services		\$395,717	\$321,241	\$274,263	\$274,263	\$274,263	\$274,263	\$274,263

Federal Fund Budget Summary

Summary by Purpose Code

		2006-07		2007-08		2008-09		
Community Services		Budget	Actual	Budget	Estimates	District Request	Superin Recom	BOE Approved
7100	Community Services							
7200	Nutritional Services			1000	1000	1000	1000	1000
7100 Community Services		\$0	\$0	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
		2006-07		2007-08		2008-09		
Indirect Cost		Budget	Actual	Budget	Estimates	District Request	Superin Recom	BOE Approved
8100	Indirect Cost	\$104,562	\$97,083	\$105,058	\$105,058	\$93,583	\$93,583	\$93,583
		2006-07		2007-08		2008-09		
Unbudgeted Federal Funds		Budget	Actual	Budget	Estimates	District Request	Superin Recom	BOE Approved
8200	Unbudgeted Federal Funds			\$28,941	\$28,941			
		2006-07		2007-08		2008-09		
Contingency Funds		Budget	Actual	Budget	Estimates	District Request	Superin Recom	BOE Approved
9990	Contingency							
		2006-07		2007-08		2008-09		
Textbooks		Budget	Actual	Budget	Estimates	District Request	Superin Recom	BOE Approved
	Textbooks							
Total Federal Fund Budget		\$3,352,391	\$3,117,192	\$2,802,598	\$2,802,598	\$2,582,182	\$2,582,182	\$2,582,182

Explanations for Changes in Federal Fund Budget

Fiscal Year 2008-09

- ◆ **Planning Allotment had a significant decrease in Language Acquisition Program Report Code 111 and Migrant Program Report Code 051.**
- ◆ **IDEA VI-B, Preschool Handicapped and Title I have slight decreases.**
- ◆ **Overall the Federal budget will have a net increase in 2007-2008.**

Summary of Full-Time Equivalent Positions
Summary by Purpose Code

		Local Fund						State Fund						Federal Fund						Total					
		2005-06 Actual	2006-07 Actual	2007-08 Projected	2008-09 District Request	2008-09 Superin Recom	2008-09 BOE Approv.	2005-06 Actual	2006-07 Actual	2007-08 Projected	2008-09 District Request	2008-09 Superin Recom	2008-09 BOE Approv.	2005-06 Actual	2006-07 Actual	2007-08 Projected	2008-09 District Request	2008-09 Superin Recom	2008-09 BOE Approv.	2005-06 Actual	2006-07 Actual	2007-08 Projected	2008-09 District Request	2008-09 Superin Recom	2008-09 BOE Approv.
Instructional																									
5100	Regular	126.80	150.30	150.30	153.00	153.00	153.00	390.00	389.00	383.00	394.00	394.00	394.00	6.00	6.00	4.00	4.00	4.00	4.00	522.80	545.30	537.30	551.00	551.00	551.00
5200	Special	19.00	26.00	26.00	20.00	20.00	20.00	60.00	67.00	67.00	60.00	60.00	60.00	33.00	33.00	37.87	37.87	37.87	37.87	112.00	126.00	130.87	117.87	117.87	117.87
5400	Co-Curricular	0.00	0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00							0.00	0.00	0.00	0.00	0.00	0.00
5810	Educational Media	1.00	2.00	2.00	2.00	2.00	2.00	11.00	10.00	10.00	10.00	10.00	10.00							12.00	12.00	12.00	12.00	12.00	12.00
5820	Attendance/Social Work	2.00	4.50	4.50	4.50	4.50	4.50	2.00	5.00	6.00	6.00	6.00	6.00							4.00	9.50	10.50	10.50	10.50	10.50
5830	Guidance Services	5.50	6.00	6.50	7.50	7.50	7.50	8.50	9.00	9.00	9.00	9.00	9.00							14.00	15.00	15.50	16.50	16.50	16.50
5840	Health Services	3.00	4.00	4.00	4.00	4.00	4.00	8.00	9.00	9.00	9.00	9.00	9.00							11.00	13.00	13.00	13.00	13.00	13.00
5850	Psychological Services	0.00	1.00	1.00	1.00	1.00	1.00	3.50	6.00	6.00	6.00	6.00	6.00							3.50	7.00	7.00	7.00	7.00	7.00
5860	Speech Pathology							11.00	11.00	11.00	11.00	11.00	11.00							11.00	11.00	11.00	11.00	11.00	11.00
5890	Other Pupil Support Services	2.00	0.00	0.00	5.50	5.50	5.50									1.06	1.06	1.06	1.06	2.00	0.00	1.06	6.56	6.56	6.56
5000 Total Instructional Services		159.30	193.80	194.30	197.50	197.50	197.50	494.00	506.00	501.00	505.00	505.00	505.00	39.00	39.00	42.93	42.93	42.93	42.93	692.30	738.80	738.23	745.43	745.43	745.43

		Local Fund						State Fund						Federal Fund						Total					
		2005-06 Actual	2006-07 Actual	2007-08 Projected	2008-09 District Request	2008-09 Superin Recom	2008-09 BOE Approv.	2005-06 Actual	2006-07 Actual	2007-08 Projected	2008-09 District Request	2008-09 Superin Recom	2008-09 BOE Approv.	2005-06 Actual	2006-07 Actual	2007-08 Projected	2008-09 District Request	2008-09 Superin Recom	2008-09 BOE Approv.	2005-06 Actual	2006-07 Actual	2007-08 Projected	2008-09 District Request	2008-09 Superin Recom	2008-09 BOE Approv.
Support Services																									
6210	Improvement of Instruction	6.00	6.00	4.30	4.30	4.30	4.30	2.00	2.00	2.00	2.00	2.00	2.00	1.50	1.50	0.67	0.67	0.67	0.67	9.50	9.50	6.97	6.97	6.97	6.97
6200 Sub-Total Instructional Staff		6.00	6.00	4.30	4.30	4.30	4.30	2.00	2.00	2.00	2.00	2.00	2.00	1.50	1.50	0.67	0.67	0.67	0.67	9.50	9.50	6.97	6.97	6.97	6.97
6310	Board of Education																			0.00	0.00	0.00	0.00	0.00	0.00
6320	Executive Administration	1.00	1.00	3.00	3.00	3.00	3.00	4.00	4.50	4.50	4.50	4.50	4.50							5.00	5.50	7.50	7.50	7.50	7.50
6390	Other Administrative Support	7.90	7.90	7.90	7.90	7.90	7.90	4.00	4.10	4.10	4.10	4.10	4.10			0.70	0.70	0.70	0.70	11.90	12.00	12.70	12.70	12.70	12.70
6300 Sub-Total Administrative Staff		8.90	8.90	10.90	10.90	10.90	10.90	8.00	8.60	8.60	8.60	8.60	8.60	0.00	0.00	0.70	0.70	0.70	0.70	16.90	17.50	20.20	20.20	20.20	20.20
6410	Office of the Principal	22.00	15.00	21.00	24.00	24.00	24.00	36.00	36.00	37.00	37.00	37.00	37.00							58.00	51.00	51.00	56.00	56.00	56.00
6400 Sub-Total School Administration		22.00	15.00	21.00	24.00	24.00	24.00	36.00	36.00	37.00	37.00	37.00	37.00	0.00	0.00	0.00	0.00	0.00	0.00	58.00	51.00	51.00	56.00	56.00	56.00
6510	Support Services		0	0	0	0	0	0.5	0.5	1	1	1	1								0.50	1.00	1.00	1.00	1.00
6520	Fiscal Services	5	5	6	7	7	7	0.5	0.5	1	1	1	1							5.50	5.50	7.00	8.00	8.00	8.00
6540	Operation of Plant	26	26	24	26	26	26	30	30	30	30	30	30							56.00	56.00	54.00	56.00	56.00	56.00
6550	Transportation	2.5	2.5	3	3	3	3	27	26	26	26	26	26							29.50	28.50	29.00	29.00	29.00	29.00
6560	Child Nutrition	55.6	55	55	55	55	55													55.60	55.00	55.00	55.00	55.00	55.00
6570	Internal Services				1	1	1													0.00	0.00	0.00	1.00	1.00	1.00
6580	Maintenance of Plant	20	20	20	23	23	23													20.00	20.00	20.00	23.00	23.00	23.00
6500 Sub-Total Business Support		109.10	108.50	108.00	115.00	115.00	115.00	58.00	57.00	58.00	58.00	58.00	58.00	0.00	0.00	0.00	0.00	0.00	0.00	166.60	165.50	166.00	173.00	173.00	173.00
6630	Community Relations	1	1	1	1	1	1													1.00	1.00	1.00	1.00	1.00	1.00
6640	Human Resources	5	5	5.33	5.33	5.33	5.33													5.00	5.00	5.33	5.33	5.33	5.33
6660	Management Information Services	4	4	6	7	7	7													4.00	4.00	6.00	7.00	7.00	7.00
6600 Sub-Total Central Support		10.00	10.00	12.33	13.33	13.33	13.33	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	10.00	10.00	12.33	13.33	13.33	13.33
6000 Total Support Services		156.00	148.40	156.53	167.53	167.53	167.53	104.00	103.60	105.60	105.60	105.60	105.60	1.50	1.50	1.37	1.37	1.37	1.37	261.00	253.50	256.50	269.50	269.50	269.50

		Local Fund						State Fund						Federal Fund						Total					
		2005-06 Actual	2006-07 Actual	2007-08 Projected	2008-09 District Request	2008-09 Superin Recom	2008-09 BOE Approv.	2005-06 Actual	2006-07 Actual	2007-08 Projected	2008-09 District Request	2008-09 Superin Recom	2008-09 BOE Approv.	2005-06 Actual	2006-07 Actual	2007-08 Projected	2008-09 District Request	2008-09 Superin Recom	2008-09 BOE Approv.	2005-06 Actual	2006-07 Actual	2007-08 Projected	2008-09 District Request	2008-09 Superin Recom	2008-09 BOE Approv.
Community Services																									
7100	Community Services	23.00	23.00	23.00	23.00	23.00	23.00													23.00	23.00	23.00	23.00	23.00	23.00
7100 Community Services		23.00	23.00	23.00	23.00	23.00	23.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	23.00	23.00	23.00	23.00	23.00	23.00
Total District FTE's		338.30	365.20	373.83	388.03	388.03	388.03	598.00	609.60	606.60	610.60	610.60	610.60	40.50	40.50	44.30	44.30	44.30	44.30	976.30	1,015.30	1,017.73	1,037.93	1,037.93	1,037.93

Local Salary Supplements

Fiscal Year 2007-08

Category	Chapel Hill-Carrboro		Orange County	
	Supplement Amount	Average Amount Paid	Supplement Amount	Average Amount Paid
Teachers				
0-4 Years of Experience			1,096,781	4,458
5-9 Years of Experience			775,930	5,705
10-14 Years of Experience			1,166,294	8,391
15-19 Years of Experience				
20-24 Years of Experience				
25 Years and over				
Classified Staff				
All Classified same 6%			518,779	1,596
Administrators				
Assoc. Principals			119,888	7,993
Directors/Supervisors			242,943	8,098
Principals			200,850	15,450
Superintendents			58,474	58,474

Summary of Recurring Capital Budget
ORANGE COUNTY SCHOOLS
Fiscal Year 2008-09

		Category			Funding Amount		
Capital Item	Justification/Description	Category 1 Buildings & Grounds	Category 2 Furniture & Equipment	Category 3 Vehicles	District Request	Superin Recomm	BOE Approved
District Projects							
Playground Surfacing		X					
Playground Maintenance & Repairs		X				33,000	33,000
Asbestos Inspections/Abatement		X				30,000	30,000
Bloodborne Pathogens Standard		X				12,000	12,000
Chemical Removal		X				7,800	7,800
Roof Repairs		X				35,000	35,000
Paint Schools		X				25,000	25,000
Parking Lot Maintenance		X				40,000	40,000
Pest Control		X				11,000	11,000
Landscaping		X				40,000	40,000
Cafeteria Hood Cleaning		X				10,000	10,000
Bleacher/Basketball Goal Maintenance		X				18,000	18,000
Fire Alarms		X				18,000	18,000
Turf & Field Maintenance		X				40,000	40,000
NCDPI Engineering Service		X				7,800	7,800
Mobile Unit Rental			X			20,000	20,000
Carpet Cleaning-System wide		X				10,000	10,000
Vehicle Replacement				X		82,000	82,000
Science Lab Maintenance		X				15,000	15,000
Copier Leases		X				70,000	70,000
Energy Management		X				10,000	10,000
New Classroom Setup		X				25,000	25,000
Total						559,600	559,600
Capital Health & Safety Needs							
Floor Coverings	Replace carpet with tile	X				140,000	140,000
Emergency Lights & Batteries	All Schools	X				10,030	10,030
Maintenance Training & Safety Equip.	Dist. Maint. & Custodians	X				25,000	25,000
Environmental Maintenance	All Schools	X				60,000	60,000
Safety Padding	Gym Wall & Stage Edges	X				12,000	12,000
Gymnasium Floor Resurfacing	Middle & High Schools	X				15,000	15,000
Fencing	Cameron Park	X				25,000	25,000
Restroom Maintenance	All Schools	X				20,000	20,000
Sidewalk Maintenance	All Schools	X				25,000	25,000
Security Cameras	Installation & Replacement	X				100,000	100,000
Total						\$ 432,030	\$ 432,030
Total Recurring Capital						\$ 991,630	\$ 991,630

Orange County Schools

Current Expense Appropriation

FY 2008-09

Per Pupil Allocation		Average Daily Membership*	Approved General Fund Current Expense Appropriation
07-08 Actual	\$3,069	7,148	\$21,939,739
08-09 Recommended	\$3,289	7,227	\$23,771,912
Total Increase Current Expense	\$220	79	1,832,173
Total New Local Funding (Including increases from prior fiscal year. For example: sales tax reimbursement)			

* As projected by State DPI

	Requested	BOE Approved
2007-08 Approved Budget		
Base Budget	21,939,739	21,939,739

Adjustments		
Appropriated Fund Balance	1,254,264	1,254,264
County Appropriation Health & Safety	494,000	494,000
Medical Outreach	120,000	120,000
Head Start	145,000	145,000
More At Four	158,337	158,337
State Textbooks	0	0
Indirect Cost	550,000	550,000
Smart Start	20,000	20,000
Sales Tax Reimbursement	225,000	225,000
Fines & Forfeitures	300,000	300,000
Miscellaneous Revenues	1,108,500	1,108,500
Total Revenue Adjustments	\$ 4,375,101	\$ 4,375,101

Increases:			
Mandates			
Salary Increase 5.0% Certified, 4.0% Other personnel	\$	808,561	\$ 808,561
Matching Social Security		61,855	61,855
Matching Retirement 7.83% to 8.23%		133,596	133,596
Increase Matching Hospital Insurance from \$4,097 to \$4,343		61,037	61,037
Exceptional Children's Program (2 teachers, 1 assistant)		160,952	160,952
Total Funding for Mandates	\$	1,226,001	\$ 1,226,001

Budget Impact of Charter Schools		
Charter Schools	75,000	75,000
Total Impact of Charter Schools	\$ 75,000	\$ 75,000

Expansion or New Initiatives Budget		
Utilities Increases:		
Water - 10%	33,000	33,000
Natural Gas - 10%	48,000	48,000
Fuel	50,000	50,000
Inflationary Increases (supplies & materials)	63,443	63,443
Local Supplement for New State Paid Teachers	23,177	23,177
Per pupil allotments for new students	15,000	15,000
AVID Support (High School)	25,000	25,000
Drop Out Prevention/Reduction Initiative	25,000	25,000
Raising Achievement While closing the Gap Program Support	25,000	25,000
AIG Program Support	25,000	25,000
1 AIG Teacher	66,184	66,184
3 ESL Teachers	132,368	132,368
		-
Total Expansion/ New Initiatives	531,172	\$ 531,172
Total 2006-07 Local Funding	\$ 28,147,013	\$ 28,147,013

**ORANGE COUNTY SCHOOLS
LOCAL CURRENT EXPENSE 2008-09
APPROVED BUDGET**

4/21/2008

Mandates/Critical Needs		
Salary Increase 5.0% Certified, 4.0% Other personnel	\$	808,561
Matching Social Security		61,855
Matching Retirement 8.23%		133,596
Increase Matching Hospital Insurance from \$4,097 to \$4,343		61,037
Exceptional Children's Program (2 teachers, 1 assistant)		160,952
TOTAL MANDATES/CRITICAL NEEDS	\$	1,226,001
Continuation of Current Services		
Utilities Increases:		
Water - 10%	\$	33,000
Natural Gas - 10%		48,000
Fuel		50,000
Inflationary Increases (Supplies & Materials)		63,443
TOTAL CONTINUATION OF CURRENT SERVICES	\$	194,443
New Student Enrollment Growth		
Local Supplement for New State-Paid Teachers	\$	23,177
Per pupil allotments for new students		15,000
Charter Schools Growth		75,000
TOTAL NEW STUDENT ENROLLMENT GROWTH	\$	113,177
Current Expansion or New Initiatives Budget		
<u>Curriculum and Instruction</u>		
AVID Support (High School)	\$	25,000
Drop Out Prevention/Reduction Initiative		25,000
Raising Achievement While Closing the Gap Program Support		25,000
AIG Program Support		25,000
<u>Human Resources</u>		
1 AIG Teacher		66,184
2 ESL Teachers		132,368
TOTAL EXPANSION OR NEW INITIATIVES BUDGET	\$	298,552
Budget Summary		
TOTAL BUDGET REQUEST 2008-2009	\$	1,832,173

LOCAL BUDGET 2008-2009

ACCOUNT CODE	ACCOUNT DESCRIPTION	2007-08 BUDGET	2008-09 BUDGET	MANDATED SALARY	MANDATED BENEFITS	MANDATE OTHER	EXPANSION	TOTAL INCREASE
5110	REGULAR INSTRUCTIONAL PROGRAMS							
2.5110.001.121	SALARY- TEACHER	4,030,706	4,291,112	210,806	49,600			260,406
2.5110.001.121	SALARY- TEACHER GHMS	127,027	135,234	6,644	1,563			8,207
2.5110.001.121.034	INTERNATIONAL BACCALAUREATE PROGRAM	35,236	37,512	1,843	433			2,276
2.5110.027.142	SALARY- TEACHER ASSISTANT	1,133,583	1,190,661	45,343	11,735			57,078
2.5110.001.311.008	MIDDLE COLLEGE	125,000	125,000					-
2.5110.488.143.328	PROFESSIONAL DEVELOPMENT SCHOOL	-	-					-
2.5110.511.311	LITERACY GRANT	831	831					-
2.5110.003.162	SALARY- SUB PAY CERTIFIED	89,303	95,072	4,671	1,098			5,769
2.5120.013.411.332	LIVE PROJECT	38,200	38,200					-
2.5110.020.311	VIF CONTRACTED	20,000	20,000					-
2.5110.001.199	SCHOOL BASED CHAIRPERSON	11,000	11,044		44			44
2.5110.061.411.034	INTERNATIONAL BACCALAUREATE PROGRAM	14,746	14,746					-
2.5110.061.411	INSTRUCTIONAL SUPPLIES	245,089	270,652			25,563		25,563
2.5110.001.311.400	SUMMER SIZZLE	5,000	5,000					-
2.5110.061.411.030	SCIENCE KITS & MAT'LS	50,000	50,000					-
2.5110.061.411	REPLACE INSTRUCTIONAL SUPPLIES (\$7/ADM)	47,677	49,732			2,055		2,055
2.5110.061.414	PRINTED MATERIALS K12 MEDIA (\$15/ADM)	102,165	102,165					-
2.5110.061.461	SCHOOL LEVEL EQUIPMENT (\$20/ADM)	136,220	136,220					-
2.5110.061.461.680	SYSTEMWIDE FURNITURE REPLACEMENT	25,000	25,000					-
2.5110.130.431	STATE TEXTBOOKS	-	-					-
2.5110.061.361.034	INTERNATIONAL BACCALAUREATE PROGRAM	17,864	17,864					-
2.5110.061.541.031	DISTANCE LEARNING CLASSROOM	-	-					-
2.5110.001.211	EMPLOYER'S SOC. SEC. COST	437,084	437,084					-
2.5110.001.211.034	INTERNATIONAL BACCALAUREATE PROGRAM	2,215	2,215					-
2.5110.001.221	EMPLOYER'S RETIREMENT COST	354,220	355,637		1,417			1,417
2.5110.001.221.034	INTERNATIONAL BACCALAUREATE PROGRAM	1,695	1,695					-
2.5110.001.231	EMPLOYER'S HOSP. INS COST	364,068	385,912		21,844			21,844
2.5110.001.231.034	INTERNATIONAL BACCALAUREATE PROGRAM	2,034	2,156		122			122
2.5110.009.233	UNEMPLOYMENT PAYMENTS	15,360	15,360					-
2.5110.009.235	LIFE INSURANCE	13,800	13,800					-
2.5110.009.236	DENTAL INSURANCE ALL EMPLOYEES	-	-					-
2.5110.009.184	LONGEVITY PAY	1,789	1,796		7			7
2.5110.009.185	BONUS ANNUAL LEAVE	1,262	1,262					-
2.5110.009.188	ANNUAL LEAVE	1,304	1,309		5			5
2.5110.009.211	EMPLOYER'S SOC. SEC. COST	4,442	4,442					-
2.5110.009.221	EMPLOYER'S RETIREMENT COST	2,796	2,807		11			11
2.5110.009.231	EMPLOYER'S HOSP. INS COST	-	-					-
2.5110.027.211	EMPLOYER'S SOC. SEC. COST	69,482	69,482					-
2.5110.027.221	EMPLOYER'S RETIREMENT COST	50,029	50,229		200			200
2.5110.027.231	EMPLOYER'S HOSP. INS COST	171,607	181,903		10,296			10,296
2.5110.009.184	LONGEVITY PAY	20,101	20,101					-
2.5110.009.185	BONUS ANNUAL LEAVE	8,823	8,823					-
2.5110.801.312.030	TASC STAFF DEVELOPMENT	15,300	15,300					-

LOCAL BUDGET 2008-2009

ACCOUNT CODE	ACCOUNT DESCRIPTION	2007-08 BUDGET	2008-09 BUDGET	MANDATED SALARY	MANDATED BENEFITS	MANDATE OTHER	EXPANSION	TOTAL INCREASE
2.5110.028.162	STAFF DEVELOPMENT SCHOOLS	31,826	31,826					-
2.5110.028.312.034	INTERNATIONAL BACCALAUREATE PROGRAM	3,487	3,487					-
2.5110.028.312.	STAFF DEVELOPMENT	27,521	27,521					-
2.5110.028.312.005	STAFF DEVELOPMENT- HIGH FIVE	25,000	25,000					-
2.5120.003.181	CLASS SUPP/TTSUP=036	487,382	518,779	24,369	5,820	1,208		31,397
2.5110.001.181	NON-TENURED TEACHER SUPPLEMENT	999,188	1,096,781	52,258	12,296	33,039		97,593
2.5110.001.311.120	GRADUATION FACILITY RENTAL	8,000	8,000					-
2.5110.001.411.009	GRADE 9 TRANSITION/ACADEMY	15,000	15,000					-
2.5110.001.411.006	GRADE 6 TRANSITION/ACADEMY	10,000	15,000			5,000		5,000
2.5111.001.181	TENURED TEACHER SUPPLEMENT	713,314	775,930	51,573	11,043			62,616
2.5112.001.181	TEACHER 10 & UP SUPPLEMENT	1,095,518	1,166,294	57,296	13,480			70,776
2.5110.001.312	TEACHER VOUCHERS	30,000	30,000					-
2.5120.013.162	VOCATIONAL EDUCATION SUBSTITUTE	2,022	2,022					-
2.5120.013.199	VOCATIONAL BUS DRIVERS	1,146	1,146					-
2.5120.013.311	VOCATIONAL NETWORK CERT. TEST	2,400	2,400					-
2.5120.013.326	VOCATIONAL CONTRACT REPAIRS & MAINT	3,225	3,225					-
2.5120.013.332	WORKFORCE DEVELOPMENT TRAVEL	3,930	3,930					-
2.5120.013.334	VOCATIONAL STUDENT TRAVEL	2,000	2,000					-
2.5120.013.211	EMPLOYER'S SOC. SEC. COST	125	125					-
2.6910.013.221	EMPLOYER'S RETIREMENT COST	159	159					-
2.5120.013.411	VOCATIONAL SUPPLIES	650	650					-
2.5120.013.418	VOCATIONAL SOFTWARE	4,985	4,985					-
2.5120.013.629	VOCATIONAL INSURANCE	800	800					-
2.5110.001.311	RECORDS IMAGING SYSTEM	25,000	25,000					-
2.5110.001.411	START UP SUPPLIES & MATERIALS	25,500	30,000			4,500		4,500
2.5110.001.418	BENCHMARK ASSESSMENT SOFTWARE	-	-					-
2.5110.001.332	ITINERATE TRAVEL	10,000	10,000					-
TOTAL 5100		11,320,236	11,987,416	454,801	141,014	71,365	-	667,180

5200	SPECIAL POPULATION PROGRAMS							
2.5210.032.121	SALARY-TEACHER	122,416	228,941	6,402	1,507	98,616		106,525
2.5210.032.142	SALARY-TEACHER ASSISTANT	26,630	48,102	1,065	276	20,131		21,472
2.5210.032.311	CONTRACT SERVICE EXC. CHILD	32,855	32,855					-
2.5210.032.312	STAFF DEVELOPMENT	-	-					-
2.5210.032.411	EXC. CHILD INST. SUPPLIES	10,000	10,000					-
2.5210.001.311	VOCATIONAL REHAB MATCH	23,350	23,350					-
2.5210.032.311	PROJECT TRANSITION	-	-					-
2.5210.032.211	EXC CHILD SOC SEC COST	9,402	9,402					-
2.5210.032.221	EXC CHILD RETIREMENT COST	7,182	16,064		29	8,853		8,882
2.5210.032.231	EXC CHILD HOSP. INS. COST	12,203	25,287		732	12,352		13,084
2.5210.032.211	EMPLOYER'S SOC. SEC. COST	2,512	12,442			9,930		9,930
2.5260.034.211	EXC CHILD SOC SEC COST	-	-					-

LOCAL BUDGET 2008-2009

ACCOUNT CODE	ACCOUNT DESCRIPTION	2007-08 BUDGET	2008-09 BUDGET	MANDATED SALARY	MANDATED BENEFITS	MANDATE OTHER	EXPANSION	TOTAL INCREASE
2.5260.034.221	EXC CHILD RETIREMENT COST	-	-					-
2.5260.034.231	EXC CHILD HOSP.INS. COST	-	-					-
2.5270.050.211	READING REC.SOC SEC COST	2,387	2,387					-
2.5270.050.221	READING REC. RETIREMENT COST	1,812	1,819		7			7
2.5270.050.231	READING REC. HOSP.INS. COST	4,068	4,312		244			244
2.5270.054.211	EMPLOYER'S SOC. SEC. COST	324	324					-
2.5270.054.221	EMPLOYER'S RETIREMENT COST	233	234		1			1
2.5270.054.231	EMPLOYER'S HOSP. INS COST	-	-					-
2.5210.032.312	WORKSHOP EXPENSE	2,500	2,500					-
2.5260.034.312.046	WORKSHOP EXPENSE	8,500	8,500					-
2.5211.032.311	TRANSITION TEACHER/COACH	-	50,000				50,000	50,000
2.5203.032.311	CONTRACT SVC-HOME BOUND	12,000	12,000					-
2.5260.034.121	AIG TEACHER	190,539	269,033	9,965	2,345		66,184	78,494
2.5260.034.411	AIG SUPPLIES & MATL'S		25,000				25,000	25,000
2.5270.050.121	LIMITED ENGLISH PROFICIENCY TEACHER	-	132,368				132,368	132,368
2.5270.050.121	READING RECOVERY LEAD TEACHER	38,369	40,848	2,007	472			2,479
2.5270.054.121	LEP TEACHER	130,885	139,340	6,845	1,610			8,455
2.5210.007.133	PSYCHOLOGIST	98,781	105,162	5,166	1,215			6,381
TOTAL 5200		736,948	1,200,271	31,451	8,438	149,882	273,552	463,323

5300	ALTERNATIVE PROGRAMS							
2.5310.061.411.029	AVID SUPPLIES & MAT'L'S	50,000	75,000				25,000	25,000
2.5310.068.310	ALTERNATIVE SCHOOL TEACHERS	-	-					-
2.5310.068.311	ALTERNATIVE SCHOOL CONTRACTED	110,000	110,000					-
2.5310.068.411	ALTERNATIVE SCHOOL SUPPLIES	-	-					-
2.5320.007.131	SOCIAL WORKER	54,981	57,749	2,199	569			2,768
2.5320.840.311	SOCIAL WORKER - TEEN PARENT	30,000	31,938	1,569	369			1,938
2.5320.840.311	SOCIAL WORKER - DSS	319,336	339,967	16,701	3,930			20,631
2.5340.309.211	EMPLOYER'S SOC. SEC. COST	5,013	5,013					-
2.5340.309.221	EMPLOYER'S RETIREMENT COST	2,000	2,000					-
2.5340.309.231	EMPLOYER'S HOSP. INS COST	13,905	14,739		834			834
2.5340.601.211	EMPLOYER'S SOC. SEC. COST	7,270	7,270					-
2.5340.601.221	EMPLOYER'S RETIREMENT COST	431	431					-
2.5340.413.211	EMPLOYER'S SOC. SEC. COST	8,734	8,734					-
2.5340.413.221	EMPLOYER'S RETIREMENT COST	3,483	3,483					-
2.5340.413.231	EMPLOYER'S HOSP. INS COST	13,905	14,739		834			834
2.5340.640.211	EMPLOYER'S SOC. SEC. COST	2,202	2,202					-
2.5340.640.221	EMPLOYER'S RETIREMENT COST	878	878					-
2.5340.640.231	EMPLOYER'S HOSP. INS COST	3,477	3,686		209			209
2.5330.413.311	WORKSHOP EXPENSE	6,210	6,210					-
2.5340.309.142	PRE SCHOOL HEAD START ASSISTANTS	77,331	81,225	3,093	801			3,894
2.5340.309.183	ONE TIME 550 BONUS	2,302	2,302					

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ACCOUNT CODE	ACCOUNT DESCRIPTION	2007-08 BUDGET	2008-09 BUDGET	MANDATED SALARY	MANDATED BENEFITS	MANDATE OTHER	EXPANSION	TOTAL INCREASE
2.5340.309.411	PRE SCHOOL HEAD START SUPPLIES	5,239	5,239					-
2.5340.601.121	KINDERGARTEN ACADEMY	11,874	12,641	621	146			767
2.5340.601.142	KINDERGARTEN ACADEMY	-	-					-
2.5340.413.121	MORE AT FOUR TEACHER SALARY	139,849	148,883	7,314	1,720			9,034
2.5340.413.162	MORE AT FOUR SUBSTITUTE PAY	-	-					-
2.5340.413.311	MORE AT FOUR CONTRACTED SERVICES	-	-					-
2.5340.413.411	MORE AT FOUR SUPPLIES & MATERIALS	-	-					-
2.5340.413.522	MORE AT FOUR FENCING	-	-					-
TOTAL 5300		868,420	933,970	31,498	9,052	-	25,000	65,550

5400	SCHOOL ADMIN.-PRINCIPAL							
2.5400.003.151	SALARY-OFFICE PERSONNEL	642,021	683,499	33,578	7,900			41,478
2.5400.003.151	SALARY-OFFICE PERSONNEL GHMS	106,938	113,847	5,593	1,316			6,909
2.5402.005.116	SALARY- ASSOCIATE PRINCIPAL	407,170	433,475	21,295	5,010			26,305
2.5402.005.116	SALARY- ASSOCIATE PRINCIPAL-GHMS	143,752	153,039	7,518	1,769			9,287
2.5400.005.119	SALARY- OTHER ADMINISTRATIVE ASSIGNMENTS	65,014	69,214	3,400	800			4,200
2.5402.005.181	SALARY- ASSOC. PRINC. SUPPLEMENT	112,613	119,888	5,890	1,385			7,275
2.5401.005.181	SALARY- PRINCIPAL SUPPLEMENTS	200,850	200,850					-
2.5401.005.332	PRINCIPAL, SCH. ADMIN. TRV	11,843	11,843					-
2.5400.005.211	EMPLOYER'S SOC. SEC. COST	52,702	52,702					-
2.5400.005.221	EMPLOYER'S RETIREMENT COST	37,403	37,553		150			150
2.5400.005.231	EMPLOYER'S HOSP. INS.	32,542	34,495		1,953			1,953
TOTAL 5400		1,812,848	1,910,405	77,274	20,283	-	-	97,557

5500	CO-CURRICULAR INSTRUCTION							
2.5500.851.311	CULTURAL ARTS	12,000	12,000					-
2.5500.854.461.332	BAND INSTRUMENTS/UNIFORMS OHS	25,000	25,000					-
2.5500.854.461.310	BAND INSTRUMENTS/UNIFORMS CRHS	25,000	25,000					-
2.5500.854.326	BAND INSTRUMENT REPAIR	13,940	13,940					-
2.5500.854.411	BAND GRANT	7,080	7,080					-
2.5500.855.311	SCHS. IMPROVEMENT PROCESS	22,000	22,000					-
2.5500.860.181	ATHLETIC SUPPLEMENT	401,914	401,914					-
2.5500.860.379	CATASTROPHIC INSURANCE	1,200	1,200					-
2.5500.860.411	ATHLETIC GRANT	91,560	114,480			22,920		22,920
2.5500.861.411	CLUB FUNDS, SUPPLIES	11,990	11,990					-
2.5500.861.181	CLUB SPONSORS DEPT/ GRADE HEAD	37,658	37,658					-
2.5504.701.311.304	ALS MIDDLE SCHOOL AFTER SCHOOL	50,675	50,675					-
2.5504.701.311.327	GHMS MIDDLE SCHOOL AFTER SCHOOL	50,674	50,674					-
2.5504.701.311.316	CWS MIDDLE SCHOOL AFTER SCHOOL	50,674	50,674					-
TOTAL 5500		801,365	824,285	-	-	22,920	-	22,920

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ACCOUNT CODE	ACCOUNT DESCRIPTION	2007-08 BUDGET	2008-09 BUDGET	MANDATED SALARY	MANDATED BENEFITS	MANDATE OTHER	EXPANSION	TOTAL INCREASE
5800	STUDENT SERVICES							
2.5830.007.131	GUIDANCE COUNSELOR	353,067	375,877	18,465	4,345			22,810
2.5830.007.131	GUIDANCE COUNSELOR - GHMS	63,927	68,057	3,343	787			4,130
2.5830.007.131	ALTERNATIVE SCHOOL COUNSELOR	62,855	66,916	3,287	774			4,061
2.5840.007.139	SALARY- NURSE	302,905	322,473	15,842	3,726			19,568
2.5850.802.311	SCHOOL RESOURCE OFFICERS	110,000	110,000					-
2.5830.007.211	EMPLOYER'S SOC. SEC. COST	44,671	44,671					-
2.5830.007.221	EMPLOYER'S RETIREMENT COST	28,467	28,581		114			114
2.5830.007.231	EMPLOYER'S HOSP. INS COST	51,723	54,826		3,103			3,103
2.5820.640.411	SOCIAL WORKER SUPPLIES	2,107	2,107					-
2.5820.640.332	SOCIAL WORKER TRAVEL	743	743					-
2.5870.801.312	STAFF DEVELOPMENT	77,479	77,479					-
2.5870.640.312	STAFF DEVELOPMENT SOCIAL WORKER	743	743					-
TOTAL 5800		1,098,687	1,152,474	40,938	12,849	-	-	53,787

6100	INSTRUCTIONAL SUPPORT							
2.6110.801.171	SALARY- BUS DRIVERS	4,314	4,314					-
2.6110.801.162	SALARY- SUBSTITUTE TEACHERS	5,125	5,125					-
2.6110.801.186	WORKSHOP PARTICIPANTS	-	-					-
2.6110.801.199	SALARY- TESTING ASSISTANT	4,059	4,059					-
2.6110.801.311	CONTRACTED SERVICES	7,200	7,200					-
2.6110.801.326	CONTRACTED REPAIR & MAINT.	10,000	10,000					-
2.6110.801.332	TRAVEL	7,933	7,933					-
2.6110.801.314	PRINTING & BINDING	15,000	15,000					-
2.6110.801.411	INSTRUCTIONAL SUPPLIES	20,459	22,341			1,882		1,882
2.6110.801.411	SUPPLIES & MATERIALS	15,000	16,647			1,647		1,647
2.6110.801.418	SOFTWARE	3,775	3,775					-
2.6110.801.462	COMPUTER PART REPLACEMENT	3,775	3,775					-
2.6110.801.361	SOUTHERN ASSOCIATION	12,800	12,800					-
2.6110.801.699	MISCELLANEOUS	5,212	5,212					-
2.6110.002.113	INSTRUCTIONAL DIR./COORD/SUPERVISORS	132,129	138,782	5,285	1,368			6,653
2.6110.002.211	EMPLOYER'S SOC. SEC. COST	83,860	83,860					-
2.6110.002.221	EMPLOYER'S RETIREMENT COST	54,710	54,929		219			219
2.6110.002.231	EMPLOYER'S HOSP. INS.	113,213	120,006		6,793			6,793
2.6110.002.181	INSTRUCTIONAL DIR. SUPPLEMENT	43,090	45,260	1,724	446			2,170
2.6110.003.151	CLERICAL INSTRUCTIONAL SUPPORT	77,102	80,984	3,084	798			3,882
2.6110.801.312	STAFF DEVELOPMENT	7,092	7,092					-
2.6110.032.113	SPECIAL EDUCATION ADMINISTRATION	38,084	40,001	1,523	394			1,917
2.6110.009.179	LONGEVITY PAY	56,076	58,900	2,243	581			2,824
2.6110.103.139	LITERACY SPECIALIST	23,403	24,582	936	243			1,179
2.6120.002.181	INSTRUCTIONAL DIR. SUPPLEMENT	7,995	8,397	320	82			402

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ACCOUNT CODE	ACCOUNT DESCRIPTION	2007-08 BUDGET	2008-09 BUDGET	MANDATED SALARY	MANDATED BENEFITS	MANDATE OTHER	EXPANSION	TOTAL INCREASE
2.6110.002.139	MATH/SCIENCE/SOC STUDIES SPECIALIST	77,560	81,464	3,102	802			3,904
TOTAL 6100		828,966	862,439	18,218	11,726	3,529	-	33,473

6400	TECHNOLOGY SUPPORT							
2.6400.003.169	TECHNOLOGY, NETWORK SUPPORT	97,258	102,155	3,890	1,007			4,897
2.6400.002.113	TECHNOLOGY DIRECTOR	78,184	82,120	3,127	809			3,936
2.6401.003.151	TECHNOLOGY CLERICAL	37,600	39,493	1,504	389			1,893
2.6400.002.181	TECHNOLOGY SUPPLEMENT	12,404	13,029	496	129			625
2.6400.361.211	EMPLOYER'S SOC. SEC. COST	881	881					-
TOTAL 6400		226,327	237,679	9,018	2,334	-	-	11,352

6540	PLANT OPERATION							
2.6540.003.173	SALARY- CUSTODIANS	740,791	788,649	38,743	9,115			47,858
2.6540.003.211	EMPLOYER'S SOC. SEC. COST	71,617	71,617					-
2.6540.003.221	EMPLOYER'S RETIREMENT COST	69,948	70,228		280			280
2.6540.003.231	EMPLOYER'S HOSP. INS.	149,992	158,992		9,000			9,000
2.6540.003.199	SALARY- OVERTIME PAY	-	-					-
2.6520.804.326	OFFICE EQUIP. REPAIRS COPIERS	236,608	236,608					-
2.6540.802.199	SECURITY SERVICES	33,296	33,296					-
2.6540.802.311	CONTRACTED SERVICES	34,000	34,000					-
2.6540.802.321	ELECTRICITY COST	1,330,187	1,330,187					-
2.6540.802.322	NATURAL GAS COST	480,000	528,000			48,000		48,000
2.6540.802.323	WATER/SEWAGE	329,271	362,271			33,000		33,000
2.6540.802.324	RECYCLED TRASH COLLECTION	50,000	50,000					-
2.6540.802.326	TRASH REMOVAL	23,000	23,000					-
2.6540.802.341	TELEPHONE SERVICE	220,000	220,000					-
2.6540.802.344	CELLULAR TELEPHONE SERVICE	-	-					-
2.6540.802.343	TELECOMMUNICATION(WAN,INTERNET)	95,732	95,732					-
2.6540.802.411	CUSTODIAL SUPPLIES/MATLS	107,550	113,185			5,635		5,635
SUB-TOTAL 6540	PLANT OPERATION	3,971,992	4,115,765	38,743	18,395	86,635	-	143,773

6550	TRANSPORTATION							
2.6550.002.113	SALARY- TRANSPORTATION COORD	70,301	73,840	2,812	727			3,539
2.6550.002.181	SALARY- TRANS. SUPPLEMENT	6,784	7,125	271	70			341
2.6550.056.175	SALARY- CLERICAL	125,063	131,361	5,003	1,295			6,298
2.6550.056.169	LOCAL MECHANIC	27,107	28,471	1,084	280			1,364
2.6550.056.171	BUS DRIVERS & MONITORS	230,263	241,858	9,211	2,384			11,595
2.6550.056.199	BUS DRIVER SALARY, OVERTIME	71,118	74,699	2,845	736			3,581
2.6550.056.181	BUS DRIVER BONUS	60,388	63,430	2,416	626			3,042
2.6550.056.186	WORKSHOP PARTICIPANTS	2,127	2,127					-

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ACCOUNT CODE	ACCOUNT DESCRIPTION	2007-08 BUDGET	2008-09 BUDGET	MANDATED SALARY	MANDATED BENEFITS	MANDATE OTHER	EXPANSION	TOTAL INCREASE
2.6550.056.311	STUDENT BUS MONITORS	2,000	2,000					-
2.6550.056.332	TRAVEL	3,195	3,195					-
2.6550.056.411	SUPPLIES & MATERIALS	1,506	2,571			1,065		1,065
2.6550.056.417	FUEL	50,000	100,000			50,000		50,000
2.6551.056.199	BUS DRIVER/MONITOR O.T.	14,631	15,368	585	152			737
2.6550.056.211	EMPLOYER'S SOC. SEC. COST	25,893	25,893					-
2.6550.056.221	EMPLOYER'S RETIREMENT COST	18,813	18,888		75			75
2.6550.056.231	EMPLOYER'S HOSP. INS.	16,864	17,876		1,012			1,012
2.6550.056.312	STAFF DEVELOPMENT TRANSPORTATION	9,601	9,601					-
2.6550.309.351	MORE AT FOUR	33,000	33,000					-
SUB-TOTAL 6550	TRANSPORTATION	768,654	851,302	24,226	7,357	51,065	-	82,648

6580	MAINTENANCE							
2.6580.802.169	SALARY- MAINTENANCE PERSONNEL	770,214	808,997	30,809	7,974			38,783
2.6580.802.311	CONTRACT SERVICES	20,300	20,300					-
2.6580.002.181	SALARY, DIRECTOR SUPPLEMENT	6,920	7,268	277	71			348
2.6580.802.325	CONT. REP., BUILDINGS	20,000	20,000					-
2.6580.802.326	CONT. REP., EQUIP.	5,000	5,000					-
2.6580.802.411	MAINTENANCE SUPPLIES	15,000	16,647			1,647		1,647
2.6580.802.414	GAS, OIL, GREASE, ANTI.	10,000	10,000					-
2.6580.802.415	TIRES AND TUBES	2,000	2,000					-
2.6580.802.416	REP. PARTS, MATERIALS	185,000	185,000					-
2.6582.802.416	CONTRACT REPAIR VEHICLES	40,000	40,000					-
2.6583.802.416	ACTIVITY BUS MAINTENANCE	2,000	2,000					-
2.6580.002.113	SALARY, DIRECTOR	58,936	61,903	2,357	610			2,967
SUB-TOTAL 6580	MAINTENANCE	1,135,370	1,179,115	33,443	8,655	1,647	-	43,745
TOTAL 6500		5,876,016	6,146,182	96,412	34,407	139,347	-	270,166

6600	CENTRAL SUPPORT SERVICES							
6610	FINANCE							
2.6610.003.151	SALARY- OFFICE PERSONNEL	228,094	242,830	11,929	2,807			14,736
2.6610.003.211	FINANCE SOC SEC COST	53,813	53,813					-
2.6610.003.221	FINANCE RETIREMENT COST	16,959	17,027		68			68
2.6610.003.231	FINANCE INSURANCE COST	24,582	26,057		1,475			1,475
2.6610.003.181	FINANCE DIRECTOR SUPPLEMENT	8,790	9,358	460	108			568
2.6610.804.314	PRINTING COST	3,960	3,960					-
2.6610.804.411	OFFICE SUPPLIES	15,185	17,840			2,655		2,655
2.6613.804.317	FIDELITY BOND	3,375	3,375					-
2.6613.802.622	VEHICLE LIABILITY INS.	30,000	30,000					-
2.6613.802.623	PROPERTY INSURANCE	76,000	76,000					-

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ACCOUNT CODE	ACCOUNT DESCRIPTION	2007-08 BUDGET	2008-09 BUDGET	MANDATED SALARY	MANDATED BENEFITS	MANDATE OTHER	EXPANSION	TOTAL INCREASE
2.6613.890.371	LIABILITY INSURANCE	44,295	44,295					-
2.6613.009.232	WORKER'S COMP. INSURANCE	108,160	108,160					-
2.6610.804.312	STAFF DEVELOPMENT	3,006	3,006					-
2.6610.613.327	PROJECT HOUSE	110,216	110,216					-
SUB-TOTAL 6610	FINANCE	726,435	745,937	12,389	4,458	2,655	-	19,502

6620	HUMAN RESOURCES							
2.6620.003.160	COURIER SERVICES	20,678	21,719	827	214			1,041
2.6620.003.177	WORK STUDY STUDENTS	11,607	12,191	464	120			584
2.6620.002.181	DIRECTOR SUPPLEMENT	15,210	15,977	608	159			767
2.6620.002.211	EMPLOYER'S SOC. SEC. COST	37,120	37,120					-
2.6620.002.221	EMPLOYER'S RETIREMENT COST	24,424	24,522		98			98
2.6620.002.231	EMPLOYER'S HOSP. INS.	27,037	28,659		1,622			1,622
2.6620.803.186	NATIONAL BOARD PAY	6,995	6,995					-
2.6620.803.181	NATIONAL BOARD STIPEND	10,000	10,000					-
2.6620.803.311	CRIMINAL RECORDS CHECK	200	200					-
2.6620.803.312	IN-SERVICE EDUCATION	-	-					-
2.6620.803.319	DRUG TESTING	5,293	5,293					-
2.6620.803.341	COMMUNICATIONS/PAGERS	-	-					-
2.6620.803.332	TRAVEL	6,000	6,000					-
2.6620.803.351	ADVERTISING COSTS	4,000	4,000					-
2.6620.803.314	PRINTING/BINDING COSTS	4,150	4,150					-
2.6620.803.411	SUPPLIES/MAT'LS., TCHRS.	10,464	11,914			1,450		1,450
2.6620.803.462	COMPUTER	-	-					-
2.6620.803.699	BLOODBORNE PATHOGENS	-	-					-
2.6620.002.119	DIRECTOR HUMAN RESOURCES	70,882	74,451	2,835	734			3,569
2.6620.003.151	CLERICAL SALARIES	156,814	164,710	6,273	1,623			7,896
2.6622.803.312	TUITION REIMBURSEMENT	22,000	22,000					-
2.6622.803.181	RECRUITMENT INCENTIVE	27,000	27,000					-
2.6622.803.332	RECRUITING EXPENSE	9,420	9,420					-
2.6600.002.181	SUPP. PAY DIRECTORS	89,616	94,128	3,585	927			4,512
2.6642.803.311	PRAXIS TEST REIMBURSEMENT	3,250	3,250					-
SUB-TOTAL 6620		562,160	583,699	14,592	5,497	1,450	-	21,539
TOTAL 6600		1,288,595	1,329,636	26,981	9,955	4,105	-	41,041

6700	ACCOUNTABILITY SERVICES							
2.6710.002.113	ACCOUNTABILITY DIRECTOR	48,095	51,201	2,515	591			3,106
2.6710.003.151	SIMS/TESTING CLERICAL	33,311	35,463	1,742	410			2,152

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ACCOUNT CODE	ACCOUNT DESCRIPTION	2007-08 BUDGET	2008-09 BUDGET	MANDATED SALARY	MANDATED BENEFITS	MANDATE OTHER	EXPANSION	TOTAL INCREASE
2.6710.003.151	NC WISE COORDINATOR							-
2.6700.002.181	SIMS SUPPLEMENT	7,791	8,294	407	96			503
2.6710.003.149	SIMS/TESTING COORDINATOR	47,098	50,141	2,463	580			3,043
TOTAL 6700		136,295	145,100	7,128	1,677	-	-	8,805

6800	PUPIL SUPPORT							
2.6840.001.411	SUPPLIES & MATERIALS HEALTH	3,060	3,060					-
2.6800.002.181	DIRECTOR SUPPLEMENT	10,227	10,742	409	106			515
TOTAL 6800		13,287	13,802	409	106	-	-	515

6900	ADMINISTRATIVE SUPPORT SERVICES							
6910	BOARD OF EDUCATION							
2.6910.890.186	BOARD MTG. ATTENDANCE PAY	8,400	8,400					-
2.6910.890.311	CONTRACTED SERVICES	23,000	23,000					-
2.6920.890.311	LEGAL SERVICES	35,000	35,000					-
2.6932.890.311	AUDIT	30,468	30,468					-
2.6910.890.332	TRAVEL EXPENSES, MEMBERS	10,402	10,402					-
2.6910.890.411	SUPPLIES AND MATERIALS	8,598	10,522			1,924		1,924
2.6910.890.361	MEMBERSHIP DUES & FEES	11,000	11,000					-
2.6910.890.312	WORKSHOP EXP/ALLOWABLE TRAVEL	13,263	13,263					-
SUB-TOTAL 6910	TOTAL BOARD OF EDUCATION	140,131	142,055	-	-	1,924	-	1,924

6941	OFFICE OF SUPERINTENDENT							
2.6941.003.151	SALARY- OFFICE PERSONNEL	154,374	164,347	8,074	1,899			9,973
2.6941.003.211	SOC SECURITY COST	11,214	11,214					-
2.6941.003.221	RETIREMENT COST	11,478	11,524		46			46
2.6941.003.231	HOSPITALIZATION	12,000	12,720		720			720
2.6941.002.181	SALARY- SUPERINTENDENT	55,671	58,474	2,227	576			2,803
2.6941.002.199	ADMINISTRATIVE AUTO EXPENSE	10,800	10,800					-
2.6941.891.311.057	SUPPLIES/MAT'L.S., PROGRAMS & RECOG.	15,000	15,000					-
2.6941.891.312	SUPERINTENDENT STAFF DEV.	1,578	1,578					-
2.6941.891.342	OFFICE POSTAGE	24,500	24,500					-
2.6941.891.699	SUPT. LEADERSHIP INSTITUTE	5,500	5,500					-
2.6941.002.199	SUPT. AUTO ALLOW.	7,500	7,500					-
2.6941.891.332	DIRECTED TRAVEL	2,229	2,229					-
SUB-TOTAL 6941	TOTAL SUPERINTENDENT	311,844	325,386	10,301	3,241	-	-	13,542

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ACCOUNT CODE	ACCOUNT DESCRIPTION	2007-08 BUDGET	2008-09 BUDGET	MANDATED SALARY	MANDATED BENEFITS	MANDATE OTHER	EXPANSION	TOTAL INCREASE
6942	AUXILIARY SERVICES							
2.6942.002.181	ASSOC. SUPERINTEND SUPPLEMENT	23,272	23,365	-	93			93
2.6942.003.151	SALARY-OFFICE CLERICAL	31,732	33,330	1,269	329			1,598
2.6942.805.312	STAFF DEVELOPMENT	674	674					-
2.6942.801.311	CONTRACT SERVICE	-	-					-
2.6942.801.314	PRINTING		-					-
2.6942.801.411	SUPPLIES	500	1,000			500		500
SUB-TOTAL 6942	AUXILIARY SERVICES	56,178	58,369	1,269	422	500	-	2,191
6950	PUBLIC RELATIONS							
2.6950.900.119	PUBLIC RELATIONS	58,856	61,976	2,490	630			3,120
2.6950.900.211	PUBLIC RELATIONS SOC. SEC.	4,040	4,040					-
2.6950.900.221	PUBLIC RELATIONS RETIREMENT COST	2,867	2,879		12			12
2.6950.900.231	PUBLIC RELATIONS INSURANCE	4,068	4,313		245			245
SUB-TOTAL 6950	PUBLIC RELATIONS	69,831	73,208	2,490	887			3,377
TOTAL 6900		577,984	599,017	14,059	4,550	2,424	-	21,033
7000	NON-PROGRAMMED CHARGES							
2.7100.002.181	DIRECTOR SUPPLEMENT	9,333	9,803	373	97			470
TOTAL 7000		9,333	9,803	373	97	-	-	470
8000	NON-PROGRAMMED CHARGES							
2.8100.036.717	TRANSFER TO CHARTER SCHOOLS	718,572	793,572			75,000		75,000
2.8100.640.392	INDIRECT COST	961	961					-
2.8920.001.699	CONTINGENCY APPROPRIATION	-	-					-
TOTAL 8000		719,533	794,533	-	-	75,000	-	75,000
TOTAL BUDGET 2008-09		26,314,840	28,147,013	808,561	256,488	468,572	298,552	1,832,173

LOCAL REVENUES 2008-2009

ACCOUNT CODE	ACCOUNT DESCRIPTION	2007-08 BUDGET	2008-09 BUDGET	TOTAL INCREASE
3000-4000	REVENUES			
2.3150.000.000	SALES TAX REIMBURSEMENT	225,000	225,000	0
2.3320.601.000	SMART START	20,000	20,000	0
2.3720.306.000	MEDICAID DIRECT SERVICES REIM PROGRAM	75,000	75,000	0
2.3730.305.000	MEDICAL OUTREACH	45,000	45,000	0
2.3790.309.000	HEAD START	145,000	145,000	0
2.3790.413.000	MORE AT FOUR	158,337	158,337	0
2.4110.000.000	COUNTY APPROPRIATION	21,939,739	23,771,912	1,832,173
2.4110.007.000	COUNTY APPROPRIATION HEALTH & SAFETY	494,000	494,000	0
2.4210.000.000	TUITION AND FEES	40,000	40,000	0
2.4220.000.000	TUITION ADULT ED. DURHAM TECH	1,500	1,500	0
2.4410.000.000	FINES & FORFEITURES	300,000	300,000	0
2.4420.740.000	RENTAL SCHOOL PROPERTY	60,000	80,000	20,000
2.4430.701.000	AFTER SCHOOL MIDDLE SCHOOLS	65,000	65,000	0
2.4440.611.000	ABC REVENUES	42,000	42,000	0
2.4890.007.000	NURSE REIMBURSEMENT	225,000	225,000	0
2.4890.640.000	SOCIAL WORKER REIMBURSEMENT	52,100	55,000	2,900
2.4450.000.000	EARNED INTEREST ON INVESTMENTS	215,000	225,000	10,000
2.4840.000.000	INSURANCE SETTLEMENT-SCHOOL PROPERTY	75,000	75,000	0
2.4880.000.000	INDIRECT COST	500,000	550,000	50,000
2.4980.000.000	E-RATE REVENUE		100,000	100,000
2.4490.020.000	VIF LOAN PAYMENT	20,000	20,000	0
2.4490.000.000	MISCELLANEOUS REVENUE	30,000	180,000	150,000
2.4910.000.000	FUND BALANCE APPROPRIATED	1,587,164	1,254,264	(332,900)
	TOTAL LOCAL REVENUES	26,314,840	28,147,013	1,386,856

Local Fund Budget Summary

Approved Budget for 2008-09

SUMMARY BY PURPOSE CODE

	<u>2006-07 ACTUAL</u>	<u>2007-08 BUDGET</u>	<u>2008-09 PROPOSED</u>
<u>REVENUE</u>	23,244,926	26,314,840	28,147,013
<u>INSTRUCTIONAL PROGRAMS</u>			
5100 REGULAR	4,683,793	11,320,236	11,987,416
5200 SPECIAL	401,233	736,948	1,200,271
5300 ALTERNATIVE		868,420	933,970
5400 SCHOOL LEADERSHIP		1,812,848	1,910,405
5500 CO-CURRICULAR	733,333	801,365	824,285
5800 SCHOOL BASED SUPPORT	923,416	1,098,687	1,152,474
5900 BENEFITS	5,035,662		
5000 TOTAL	11,777,437	16,638,504	18,008,821
<u>SUPPORT SERVICES</u>			
6100 PUPIL SUPPORT	38,178		
6100 SUPPORT & DEVELOPMENT		828,966	862,439
6200 INSTRUCTIONAL SUPPORT	645,454		
6300 ADMINISTRATIVE SUPPORT	364,040		
6400 SCHOOL ADMINISTRATION	1,266,782		
6400 TECHNOLOGY SUPPORT		226,327	237,679
6500 OPERATIONAL SUPPORT	6,808,996	5,876,016	6,146,182
6600 CENTRAL SUPPORT	700,303		
6600 FINANCIAL & HUMAN RESOURCES		1,288,595	1,329,636
6700 ACCOUNTABILITY		136,295	145,100
6800 SYSTEM-WIDE PUPIL SUPPORT		13,287	13,802
6900 BENEFITS	1,354,600		
6900 POLICY, LEADERSHIP & PUBLIC		577,984	599,018
6000 TOTAL SUPPORT	11,178,353	8,947,470	9,333,856
<u>COMMUNITY SERVICES</u>			
7000 COMMUNITY SCHOOLS	89,405	9,333	9,803
7000 TOTAL COMMUNITY	89,405	9,333	9,803
<u>8000 NON-PROGRAMMED</u>			
INDIRECT COST	230,947	961	961
CHARTER SCHOOLS	718,572	718,572	793,572
TOTAL NON-PROGRAMMED	949,519	719,533	794,533
TOTAL LOCAL FUND BUDGET	23,994,714	26,314,840	28,147,013

Orange County Schools Funding History From County Appropriations

YEAR	% INCREASE Continuation/Expansion REQUESTED	% INCREASE Continuation/Expansion RECEIVED
1990-91	21.40%	11.80%
1991-92	18.60%	10.40%
1992-93	16.50%	3.10%
1993-94	15.70%	8.80%
1994-95	19.92%	9.16%
1995-96	9.40%	8.97%
1996-97	21.66%	14.69%
1997-98	13.46%	13.53%
1998-99	14.00%	12.40%
1999-00	15.85%	11.93%
2000-01	15.16%	8.42%
2001-02	15.02%	1.97%
2002-03	5.50%	0.72%
2003-04	12.10%	6.91%
2004-05	13.26%	4.16%
2005-06	18.26%	9.42%
2006-07	19.38%	5.43%
2007-08	17.99%	6.13%
2008-09	8.35%	

Orange County Schools Funding History From County Appropriations

YEAR	Requested %	Requested Amount	Received %	Received Amount	Percent of Request Received
1990-91	21.40%	1,212,191	11.80%	668,405	55.1%
1991-92	18.60%	1,143,142	10.40%	639,176	55.9%
1992-93	16.50%	1,133,738	3.10%	213,005	18.8%
1993-94	15.70%	1,190,961	8.80%	667,545	56.1%
1994-95	19.92%	1,478,098	9.16%	679,688	46.0%
1995-96	9.40%	781,290	8.97%	745,550	95.4%
1996-97	21.66%	1,919,057	14.69%	1,301,521	67.8%
1997-98	13.46%	1,474,891	13.53%	1,482,561	100.5%
1998-99	14.00%	1,608,181	12.40%	1,424,389	88.6%
1999-00	15.85%	2,046,419	11.93%	1,540,301	75.3%
2000-01	15.16%	2,190,216	8.42%	1,216,154	55.5%
2001-02	15.02%	2,353,493	1.97%	308,882	13.1%
2002-03	5.50%	880,237	0.72%	115,364	13.1%
2003-04	12.10%	2,378,505	6.91%	1,112,694	46.8%
2004-05	13.26%	2,280,849	4.16%	715,306	31.4%
2005-06	18.26%	3,272,180	9.42%	1,687,993	51.6%
2006-07	19.38%	3,799,379	5.43%	1,064,058	28.0%
2007-08	17.99%	3,720,806	6.13%	1,267,352	34.1%
2008-09	8.35%	1,832,173	8.35%		

Local Fund Revenue History

<u>Year</u>	<u>Per Student</u>	<u>Increase</u>
1994-95	1,451	88
1995-96	1,571	120
1996-97	1,782	211
1997-98	1,889	107
1998-99	2,040	151
1999-00	2,256	216
2000-01	2,395	139
2001-02	2,437	42
2002-03	2,516	79
2003-04	2,566	50
2004-05	2,623	57
2005-06	2,796	173
2006-07	2,957	161
2007-08	3,069	112
2008-09	3,289	220

**Summary of Changes
Position Budget
2008-09**

Change in State Fund Budget		INCR/(DECR)
* New Classroom Teacher Positions		5.00
* Instructional Support Position		0.05
TOTAL ADDITIONAL STATE POSITIONS		5.05

Changes in Local Fund Budget		
* AIG Teacher		1
* ESL Teachers		2
TOTAL ADDITIONAL LOCAL POSITIONS		3

Change in Federal Fund Budget		
* No Change		0

TOTAL ALL NEW POSITIONS	8.05

**Orange County Schools
Fiscal Year 2008-2009**

Approved 4/21/2008

Recurring Capital Annual Needs

Capital Item	Board Approved
<i>District Projects</i>	
Playground Maintenance	33,000
Asbestos Inspections/Abatement	30,000
Bloodborne Pathogens Standard	12,000
Chemical Removal	7,800
Roof Repairs	35,000
Paint Schools	25,000
Parking Lot Maintenance	40,000
Pest Control	11,000
Landscaping	40,000
Cafeteria Hood Cleaning	10,000
Bleacher/Basketball Goal Maintenance	18,000
Fire Alarm Maintenance	18,000
Turf & Field Maintenance	40,000
NCDPI Engineering Service	7,800
Mobile Unit Rental	20,000
Carpet Cleaning-System wide	10,000
Vehicle Replacement	82,000
Science Lab Maintenance	15,000
Copier Leases	70,000
Energy Management	10,000
New Classroom Setup	25,000
TOTAL RECURRING CAPITAL ANNUAL NEEDS	\$ 559,600

Recurring Capital Health & Safety Needs

Capital Item	Board Approved
<i>District Projects</i>	
Floor Coverings	140,000
Emergency Lights & Batteries	10,030
Maintenance Training & Safety Equipment	25,000
Environmental Maintenance	60,000
Safety Padding	12,000
Gymnasium Floor Resurfacing	15,000
Fencing	25,000
Restroom Maintenance	20,000
Sidewalk Maintenance	25,000
Security Cameras	100,000
TOTAL RECURRING CAPITAL HEALTH & SAFETY NEEDS	\$ 432,030

Total Recurring Capital

Total Recurring Capital Annual Needs	559,600
Total Recurring Capital Health & Safety Needs	432,030
TOTAL RECURRING CAPITAL	\$ 991,630

**ORANGE COUNTY SCHOOLS
CAPITAL INVESTMENT PLAN FY 2008-09**

PROJECT TITLE	FY 2007-08 included in 2008-18 CIP	BOE APPROVED FY 2008-09 One Year Plan	Variance
Cameron Park Elementary	35000		
Door replacement (gym & hallways)		20,000	
Plumbing upgrades (double check valves)		15,000	
Cameron Park Elementary Total	35000	35,000	-
Pathways Elementary	7700		
Perimeter fencing		30,000	
Fire Alarm upgrade		4,500	
Cabinet replacement (Room 507)		3,200	
Pathways Elementary Total	7700	37,700	30,000
C. W. Stanford Middle	735,000		
Air Handler Replacement		500,000	
Replacement exterior doors (100, 200 bldg. & cafeteria)		25,000	
Science lab renovations		50,000	
Plumbing upgrades		35,000	
School-Based Student Health Center Construction		125,000	
C. W. Stanford Middle School Total	735,000	735,000	-
A. L. Stanback Middle	123,000		
Support column reinforcement		25,000	
Science lab renovations		82,000	
Mechanical room ventilation upgrade		16,000	
Acoustical tile (Lobby)		14,000	
A. L. Stanback Middle Total	123,000	137,000	14,000
Grady Brown Elementary	35000		
Concrete repairs		20,000	
Plumbing upgrades (grease trap and double check valves)		35,000	
Grady A. Brown Elementary Total	35000	55,000	20,000
Hillsborough Elementary	95000		
Boiler replacement (Cafeteria)		45,000	
Replace exterior doors (100 building)		25,000	
Plumbing upgrades (double check valves)		25,000	
Hillsborough Elementary Total	95000	95,000	-
New Hope Elementary	145,000		
Concrete repairs		15,000	
Replace gym floor (rubberized surface)		130,000	
Lighting upgrades		20,000	
New Hope Elementary Total	145,000	165,000	20,000
Cedar Ridge High School	35,000		
Landscaping and erosion control		10,000	
Security lighting (Student parking lot & stadium entrance)		15,000	
Tennis courts refurbishment		10,000	
Cedar Ridge High School Renovations Total	35,000	35,000	-
Efland Cheeks Elementary	45000		
HVAC for kitchen		30,000	
Window replacement		20,000	
Repair front drainage system		10,000	
Plumbing upgrades (double check valves)		15,000	
Efland Cheeks Elementary Total	45000	75,000	30,000
Gravelly Hill Middle	14,000		
Fencing (around sediment ponds)		10,000	
Flag poles (Athletic fields)		4,000	
Gravelly Hill Middle Total	14,000	14,000	-
Orange High School	200,000		
Mini-blind replacement		20,000	
Replace lockers (Main Gym)		18,000	
Boiler replacement		75,000	
Renovate athletic office spaces		20,000	

PROJECT TITLE	FY 2007-08 included in 2008-18 CIP	BOE APPROVED FY 2008-09 One Year Plan	Variance
Upgrade main gymnasium lights		7,000	100,000
Plumbing upgrades (grease trap and double check valves)		35,000	
Replace damaged ceiling tiles		25,000	
Lobby renovation		100,000	
Orange High School Renovations Total	200,000	300,000	
Central Elementary	140,000		250,000
Casework replacement (K-1 classrooms)		100,000	
Replace all mini-blinds		25,000	
Cooling tower replacement		150,000	
Interior lighting Upgrade		40,000	
Plumbing upgrades (grease trap and double check valves)		25,000	
Lobby and Front Office Renovation		50,000	
Central Elementary Total	140,000	390,000	
Districtwide Improvements	132,000		-
Furniture		100,000	
Vehicle Safety Partitions (10 each)		5,000	
Walkie Talkies		3,000	
Emergency Electrical hookup for Central Office		3,000	
Emergency radios (PES, GHMS, PAAS, Trans)		21,000	
Districtwide Improvements Total	132,000	132,000	
Transportation Facility	40,000		-
Monorail vehicle lift system		10,000	
Bus security cameras		30,000	
Transportation Facility Total	40,000	40,000	
Technology	500,000		-
Technology upgrades		500,000	
Technology Total	500,000	500,000	
TOTAL EXPENDITURES	2,281,700	2,745,700	464,000
CIP REVENUE			464,000
Long -Range Capital	2,281,700	-	
Less: Construction Management Contribution	0		
Net Long-Range Capital	2,281,700	2,745,700	
New Middle School Bond & Alt. Financing	-	-	
UNFUNDED	0	-	
TOTAL CIP FUNDS AVAILABLE	2,281,700	2,745,700	464,000

2008-09 State Fund Budget Summary

SUMMARY BY PURPOSE CODE

	2006-2007 ACTUAL	2007-2008 BUDGET	2008-2009 PROPOSED
REVENUES	35,971,977	36,769,710	37,262,986
EXPENSES			
INSTRUCTIONAL PROGRAMS			
5100 REGULAR	18,227,889	23,682,188	24,034,963
5200 SPECIAL	2,975,768	4,264,069	4,323,766
5300 ALTERNATIVE		949,424	962,716
5400 SCHOOL LEADERSHIP		2,064,178	2,093,076
5500 CO-CURRICULAR			
5800 SCHOOL BASED SUPPORT	2,408,226	1,925,868	1,952,830
5900 BENEFITS	5,978,143		
5000 TOTAL	29,590,026	32,885,727	33,367,351
SUPPORT SERVICES			
6100 PUPIL SUPPORT	63,695		
6100 SUPPORT & DEVELOPMENT		274,495	275,318
6200 INSTRUCTIONAL SUPPORT	142,992		
6200 SPECIAL POPULATION SUPPORT		135,537	135,944
6300 ADMINISTRATIVE SUPPORT	215,414		
6400 SCHOOL ADMINISTRATION	2,068,405		
6400 TECHNOLOGY SUPPORT		26,573	26,653
6500 OPERATIONAL SUPPORT	2,394,084	2,933,344	2,942,144
6600 CENTRAL SUPPORT	262,403		
6600 FINANCIAL & HUMAN RESOURCES		196,628	197,218
6800 SYSTEM-WIDE PUPIL SUPPORT		83,496	83,746
6900 BENEFITS	1,234,958		
6900 POLICY, LEADERSHIP & PUBLIC		233,910	234,612
6000 TOTAL SUPPORT	6,381,951	3,883,983	3,895,635
COMMUNITY SERVICES			
7000 COMMUNITY SCHOOLS	-	-	-
7000 TOTAL COMMUNITY	-	-	-
8000 NON-PROGRAMMED			
CONTINGENCY		-	-
TOTAL NON-PROGRAMMED	-		
TOTAL	35,971,977	36,769,710	37,262,986

* 2007-08 Projections are based on planning allotments which are subject to change based on the higher of the first two months ADM.

2008-09 Federal Fund Budget Summary

SUMMARY BY PURPOSE CODE

	2006-2007 ACTUAL	2007-2008 BUDGET	2008-2009 PROPOSED
<u>REVENUE</u>	3,117,192	2,802,598	2,582,182
<u>EXPENSES</u>			
<u>INSTRUCTIONAL PROGRAMS</u>			
5100 REGULAR	71,790	59,929	59,929
5200 SPECIAL	1,788,501	1,686,514	1,506,514
5300 ALTERNATIVE		400,228	400,228
5400 SCHOOL-BASED SUPPORT		246,665	246,665
5500 REMEDIATION	3,831		
5800 STUDENT SERVICES	202,729		
5900 BENEFITS	632,017		
5900 ADDITIONAL PAY			
5000 TOTAL	2,698,868	2,393,336	2,213,336
<u>SUPPORT SERVICES</u>			
6100 SUPPORT & DEVELOPMENT	16,275	42,250	42,250
6200 SPECIAL POPULATION	186,551	23,010	23,010
6300 ADMINISTRATIVE SUPPORT	39,297	34,869	34,869
6400 SCHOOL ADMINISTRATION			
6500 BUSINESS SUPPORT	7,821	120,317	120,317
6600 CENTRAL SUPPORT		53,817	53,817
6900 BENEFITS	71,297		
6920 ADDITIONAL PAY			
6000 TOTAL SUPPORT	321,241	274,263	274,263
<u>COMMUNITY SERVICES</u>			
7200 NUTRITIONAL SERVICES		1,000	1,000
7000 TOTAL COMMUNITY	-	1,000	1,000
<u>8000 NON-PROGRAMMED</u>			
8100 INDIRECT COST	97,083	105,058	93,583
8200 UNBUDGETED FUNDS		28,941	
8000 TOTAL NON-PROGRAMMED	97,083	133,999	93,583
TOTAL	3,117,192	2,802,598	2,582,182

COMMUNITY SCHOOLS BUDGET 2008-09

	2006-07 ACTUAL	2007-08 BUDGET	2008-09 PROPOSED
REVENUE			
Tuition	815,979	930,800	976,505
Earned Interest			
Indirect Cost			
Miscellaneous			
Fund Balance		161,442	161,442
Total Revenue	815,979	1,092,242	1,137,947
OPERATING EXPENSE			
Salaries, Wages and Benefits	661,880	725,965	778,998
Supplies & Materials	31,550	49,419	49,419
Depreciation		9,500	9,500
Indirect Cost		100,000	100,000
Other	136,489	207,358	200,030
TOTAL OPERATING EXPENSES	829,919	1,092,242	1,137,947
Nonoperating Revenues:			
Federal Grants			
Interest Earned	1,321		
TOTAL NON-OPERATING REVENUES	1,321		
Other Financing Sources (Uses):	160,000		
Transfer from (to) other funds			
NET PROFIT (LOSS)	\$ 147,381		
Reconciliation of modified accrual to full accrual basis:	147,381		
Revenue over (under) expenditures			
Reconciling items:			
Depreciation	(20,518)		
Equipment purchases	(128,570)		
(Increase) decrease in compensated absence payable	(1,537)		
Net income (loss) (full accrual)	\$ (3,244)		

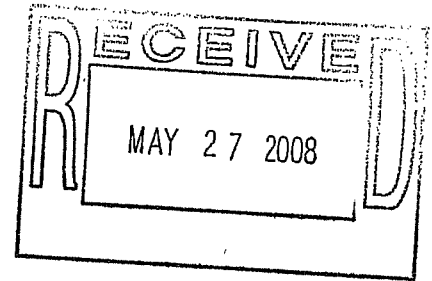
Child Nutrition Fund Budget Summary 2008-09

	2006-07 ACTUAL	2007-08 BUDGET	2008-09 PROPOSED	CHANGE
REVENUE				
Food Sales	1,555,117	1,537,752	1,661,100	8.0%
Federal Reimbursement	948,585	999,600	944,132	-5.5%
Federal Commodities	126,896	136,374	114,568	-16.0%
Interest Earned on Investment	11,205	12,100	13,500	11.6%
Miscellaneous		2,080	2,000	-3.8%
Fund Balance		251,532	105,000	-58.3%
Total Revenue	2,641,803	2,939,438	2,840,300	-64.0%
	1,086,686			
	(1,555,117)			
OPERATING EXPENSE				
Food	1,206,218	1,245,200	1,295,000	4.0%
Salaries, Wages and Benefits	1,479,596	1,256,944	1,303,750	3.7%
Supplies	35,781	97,480	100,500	3.1%
Purchased Services	16,244	28,700	24,400	-15.0%
Equipment		41,800	33,500	-19.9%
Depreciation	-	65,000	65,000	0.0%
Indirect Cost	-	201,164	15,000	0.0%
Other	40,411	3,150	3,150	0.0%
TOTAL OPERATING EXPENSES	2,778,250	2,939,438	2,840,300	-24.02%
Reconciliation of Modified				
accrual to full accrual basis:				
Under Expenditures	\$ (136,447)			
Reconciling items:				
Depreciation	(64,371)			
Indirect Cost	(254,908)			
capital outlay	6,643			
Increases in Compensated				
absences payable	10,682			
decrease in inventory	(7,089)			
Net Loss(full accrual)	\$ (445,490)			

2008-09
Combined Operating Budget
Revenues and Expenditures

	<u>Local Fund</u>	<u>State Public School Fund</u>	<u>Federal Fund</u>	<u>Total</u>
Revenues				
State of North Carolina		36,786,001		36,786,001
State Textbook Allocation		476,985		476,985
Federal			2,582,182	2,582,182
Orange County Appropriation	23,771,912			23,771,912
Special District Tax				-
Other Local Revenue	4,375,101			4,375,101
Additional Revenue Requested		-	-	-
Total Revenues	28,147,013	37,262,986	2,582,182	67,992,181
Expenses				
INSTRUCTIONAL PROGRAMS				
5100 REGULAR	11,987,416	24,034,963	59,929	36,082,308
5200 SPECIAL	1,200,271	4,323,766	1,506,514	7,030,551
5300 ALTERNATIVE	933,970	962,716	400,228	2,296,914
5400 SCHOOL LEADERSHIP	1,910,405	2,093,076	246,665	4,250,146
5400 CO-CURRICULAR	824,285			824,285
5500 REMEDIATION				-
5800 SCHOOL BASED SUPPORT	1,152,474	1,952,830		3,105,304
5900 BENEFITS				-
5900 ADDITIONAL PAY				-
5000 TOTAL	18,008,821	33,367,351	2,213,336	53,589,508
SUPPORT SERVICES				
6100 PUPIL SUPPORT			42,250	42,250
6100 SUPPORT & DEVELOPMENT	862,439	275,318		
6200 INSTRUCTIONAL SUPPORT			23,010	23,010
6200 SPECIAL POPULATION SUPPORT		135,944		
6300 ADMINISTRATIVE SUPPORT			34,869	34,869
6400 SCHOOL ADMINISTRATION				
6400 TECHNOLOGY SUPPORT	237,679	26,653		264,332
6500 OPERATIONAL SUPPORT	6,146,182	2,942,144	120,317	9,208,643
6600 CENTRAL SUPPORT			53,817	53,817
6600 FINANCIAL & HUMAN RESOURCES	1,329,636	197,218		
6700 ACCOUNTABILITY	145,100			
6800 SYSTEM-WIDE PUPIL SUPPORT	13,802	83,746		97,548
6900 BENEFITS				
6900 POLICY, LEADERSHIP & PUBLIC	599,018	234,612		833,630
6000 TOTAL SUPPORT	9,333,856	3,895,635	274,263	13,503,754
COMMUNITY SERVICES				
7000 COMMUNITY SCHOOLS	9,803			9,803
7200 NUTRITIONAL SERVICES		-	1,000	1,000
7000 TOTAL COMMUNITY	9,803	-	1,000	10,803
8000 NON-PROGRAMMED				
8100 PAYMENTS TO OTHER GOVT UNITS	794,533		93,583	888,116
8200 UNBUDGETED FUNDS				
8900 CONTINGENCY		-		-
TOTAL NON-PROGRAMMED	794,533		93,583	888,116
Total Operating Expense	28,147,013	37,262,986	2,582,182	67,992,181
Per pupil expenditure	4,014	5,313	368	9,695

May 20, 2008



Ms. Laura Blackmon
Orange County Manager
200 South Cameron Street
PO Box 8181
Hillsborough, NC 27278

Dear Ms. Blackmon: *LAURA*

The FY 2008-09 Budget Request for Durham Technical Community College is attached for your review. This budget request, which was approved by our Board of Trustees last week, totals \$581,694 which is a 7.17% increase over our annualized appropriation for the current fiscal year. We are requesting an increase of \$42,457 in current expenses over our annualize appropriation of \$502,694 and a decrease of \$3,550 in capital outlay over our annualize appropriation of \$40,000.

As we discussed earlier this month, almost half of our current expense request is in the area of salaries and benefits. The specific items included in that category include a twenty-four-hour per day, seven-day per week campus security presence, a full-time campus receptionist, and funds to pay for a portion of the salaries of facilities services personnel, (such as maintenance technicians, our shipping and receiving coordinator, and supervisors responsible for housekeeping and landscaping contracts). Based on guidance from the North Carolina Community College System Office, we have calculated a 4% increase for our full-time and continuing part-time employees in these areas. The portions of the overall salary we are asking Orange County to fund range from \$2,000 to \$8,000, depending upon the position and the amount of time and attention the employees will devote to supporting Orange County Campus operations.

In past years about one-fifth of the students who enroll in classes at Durham Tech reside in Orange County. With the opening of our Orange County Campus we are convinced that percentage will increase. I thank you again for the support we have received from you and the Orange County Board of Commissioners, and we look forward to meeting with you to discuss our FY 2008-09 Budget Request.

Very truly yours,

A handwritten signature in dark ink, appearing to read "W. Ingram", written over a horizontal line.

William G. Ingram
President

c: Edward E. Moore, Interim Chief Financial Officer

Enclosure

**DURHAM TECHNICAL COMMUNITY COLLEGE
BUDGET REQUEST TO ORANGE COUNTY FOR FY 2008-2009**

	<u>Current FY 2007-2008</u>		<u>FY 2008-2009</u>	<u>From Appropriated Annualized</u>	
	<u>Appropriated</u>	<u>Appropriated Annualized</u>	<u>Request</u>	<u>Change</u>	<u>% Change</u>
TOTAL CURRENT EXPENSE	\$ 180,598	\$ 502,694	\$ 545,151	\$ 42,457	8.45%
TOTAL CAPITAL OUTLAY	\$ 15,000	\$ 40,000	\$ 36,450	\$ (3,550)	-8.88%
GRAND TOTAL	\$ 195,598	\$ 542,694	\$ 581,601	\$ 38,907	7.17%

**Durham Technical Community College
Orange County Budget Request
FY 2008-2009**

	Current FY 2007-2008			FY 2008-2009
	Requested	Appropriated	Projected Expenditures	Total Request
A. Operations - Current Expense				
1 Salaries & Benefits:				
FT Salaries	51,669	37,548	5,285	203,964
Service, Maintenance, Skilled (Part-Time)	0	14,121	1,768	1,000
Retirement	3,689	3,689	254	13,778
FICA	3,670	3,670	539	12,407
Medical Insurance	3,640	3,640	0	29,099
Longevity	0	0	0	0
College Work Study (Match)	0	0	0	3,000
Sub-Total Salaries & Benefits	62,668	62,668	7,847	263,248
2 Contractual Services:				
Institutional Development	0	0	0	500
Waste Removal	4,200	4,200	0	10,000
Equipment Maintenance	0	0	0	1,000
Security	0	0	47,348	4,500
Janitorial Service/Maintenance Service	29,700	29,700	25,650	74,100
Uniform Laundry Services	0	0	0	1,000
Building Maintenance	500	500	0	14,200
Landscaping	5,000	5,000	0	13,000
Sub-Total Contractual Services	39,400	39,400	72,998	118,300
3 Legal Fees:				
Legal Fees	2,000	2,000	0	2,000
Sub-Total Legal Fees	2,000	2,000	0	2,000

**Durham Technical Community College
Orange County Budget Request
FY 2008-2009**

	Current FY 2007-2008			FY 2008-2009
	Requested	Appropriated	Projected Expenditures	Total Request
4 Insurance:				
Property	10,000	10,000	10,093	15,000
Workers Compensation	3,000	3,000	0	6,000
Group Dental	0	0	0	2,483
Employee Life Insurance	0	0	0	100
Sub-Total Insurance	13,000	13,000	10,093	23,583
5 Rental:				
Facility Services	0	0	0	10,000
Classroom Space -Continuing Education	0	0	0	0
Parking	0	0	0	0
Other Equipment	0	0	0	0
Sub-Total Rental	0	0	0	10,000
6 Utilities:				
Natural Gas	8,000	8,000	11,912	18,000
Electricity	12,000	19,200	12,978	20,000
Water	1,500	1,500	600	3,000
Telephone	5,500	5,500	3,291	19,650
Sub-Total Utilities	27,000	34,200	28,781	60,650
7 Advertising, Publicity, Public Relations:				
Institutional Dues	0	0	0	1,000
Printing and Binding Publications	2,000	2,000	0	10,000
Advertising and Publicity	0	0	2,000	10,000
Sub-Total Advertising, Publicity, Public Relations	2,000	2,000	2,000	21,000

**Durham Technical Community College
Orange County Budget Request
FY 2008-2009**

	Current FY 2007-2008			FY 2008-2009
	Requested	Appropriated	Projected Expenditures	Total Request
8 Travel:				
Administration	358	358	0	500
Maintenance and Housekeeping	2,479	2,479	0	2,415
Instructional	0	0	0	0
Other Support Personnel	2,493	2,493	0	4,805
Sub-Total	5,330	5,330	0	7,720
9 Repairs:				
Equipment	3,000	3,000	0	2,500
Facilities	0	0	0	1,000
Vehicles	0	0	0	0
Sub-Total Repairs	3,000	3,000	0	3,500
10 Supplies:				
Operations	9,200	9,200	404	26,100
Maintenance	2,000	2,000	5,082	2,400
General Institution	300	300	957	400
Sub-Total Supplies	11,500	11,500	6,443	28,900
11 Other Expense:				
Motor Vehicle Operation	0	0	1,000	1,000
Facilities	0	0	0	0
Safety	0	0	0	0
Misc. Items	7,500	7,500	150	5,250
Sub-Total Other Expense	7,500	7,500	1,150	6,250
TOTAL CURRENT EXPENSE	173,398	180,598	129,312	545,151

**Durham Technical Community College
Orange County Budget Request
FY 2008-2009**

	Current FY 2007-2008			FY 2008-2009
	Requested	Appropriated	Projected Expenditures	Total Request
1 Capital Improvement Projects				
Sub-Total Building Alterations and Additions -	0	0	0	-
2 Equipment				
A. Tools/Equipment for Facility Services	15,000	15,000	15,000	16,450
Sub-Total Equipment	15,000	15,000	15,000	16,450
3 Capital Contingency Fund	0	0	0	20,000
Sub-Total Capital Contingency Fund	0	0	0	20,000
TOTAL CAPITAL OUTLAY	15,000	15,000	15,000	36,450
TOTAL CURRENT EXPENSE	173,398	180,598	129,312	545,151
TOTAL CURRENT EXPENSE & CAPITAL OUTLAY	188,398	195,598	144,312	581,601

Comparison of Education Related Salary Increases
Board of Education Requested Budget Compared to House Approved Budget

Each Board of Education's budget request included 5% salary increase for certified employees and 4% increase for non-certified employees. However, the State House Budget, approved on June 5, 2008, provides the following salary increases for school personnel: 3% average increase for teachers, 2.69% increase for school administrators and 2.75% average for other employees. the chart below compares, by school district, the difference between the requested budgets and the House approved budget.

	Amount Requested by Board of Education for Salary Increases	Amount Required to Fund State House Approved Salary Increases	Difference (Potential Savings)
Chapel Hill Carrboro City Schools	\$1,451,015	\$1,035,015	\$416,000
Orange County Schools	\$870,416	\$626,303	\$244,113
Total	\$2,321,431	\$1,661,318	\$660,113

FY2008-2009 Orange County Campus, Capital Request

Description	Housekeeping	Maintenance	OCC	Security	Grand Total
Vacuum Cleaner Wet Vac	1,200			0	1,200
Contingency, Building Alterations		20,000		0	20,000
Monitor			750	0	750
Computer				2,500	2,500
2 digital portable radios				6,600	6,600
Emergency light/blue light phone				5,400	5,400
Grand Total	1,200	20,000	750	14,500	36,450

Manager Recommendations for New Staff and/or Changes to Existing Staff for FY 2008-09

Category 1. New Positions Related to Opening of New Facilities

Requesting Department	Position Description/Need	FTE Change	Salary and Benefits	Operating Costs	One-Time Start-Up Costs	Total	Offsetting Revenues or Reductions	Net County Cost FY 2008-09	Annual Cost After FY 2008-09	Position Requested Previously	Comments
Animal Services	Animal Care Technician (Shelter) - (effective 1/1/09) - The opening of the County's new Animal Services facility will require additional personnel to care for animals and accomplish core service measures in order to utilize the fully- expanded capacity of the new facility. Operation of the new facility at full capacity is expected to increase the number of animals that can be managed effectively and made available for placement.	1.000	\$17,523	\$167	\$145	\$17,835	\$0	\$17,835	\$35,380	No	One-Time Start-Up costs includes rabies prophylaxis vaccination.
	Veterinary Health Care Technician (Shelter) - (effective 1/1/09) - To address the medical needs of an increased animal population, as well as new intensive processes for animal intake and care as the result of the opening of the new facility, and to convert the use of temporary personnel into permanent ensuring that daily staffing includes a Veterinary Health Care Technician.	1.000	\$18,281	\$217	\$145	\$18,643	\$9,220	\$9,423	\$18,388	No	One-Time Start-Up costs includes rabies prophylaxis vaccination; realignment of current resources from non-permanent to permanent provides for a reduction in current expenditures of \$9,220.
Parks and Recreation	Parks Conservation Technician I - This position will perform routine conservation, maintenance, and operational functions required for athletic and park facilities.	1.000	\$24,411	\$415	\$1,475	\$26,301	\$0	\$26,301	\$24,826	Yes	One-Time Start-Up costs includes office furnishings and a modular workstation.
	Parks Conservation Technician II - This position will perform routine conservation, maintenance, and operational functions required for park facilities, including supervision of a proposed Parks Conservation Technician I position.	1.000	\$52,995	\$1,450	\$0	\$54,445	\$0	\$54,445	\$54,445	Yes	
Public Works	Senior Building Maintenance Technician (effective 12/1/08) - To address an approximately 50% net increase in new gross square footage managed by the Public Works department, with the addition of the Seymour Center, Gateway Center, Emergency Services Facility, Central Orange Senior Center, Gateway Office Building, Animal Services Building, the new Library, Justice Facility, and Hillsborough Commons. Additional staff will be required to perform preventive and corrective maintenance for all new building additions (HVAC, electrical, plumbing, data lines), as well as departmental services (moves, furniture set-up, installations).	1.000	24,114	1,795	21,000	\$46,909	\$0	\$46,909	\$43,359	No	One-Time Start-Up costs includes a vehicle and miscellaneous tools and equipment.
	Building Maintenance Technician (effective 1/1/09) - To address an approximately 50% net increase in new gross square footage managed by the Public Works department, with the addition of the Seymour Center, Gateway Center, Emergency Services Facility, Central Orange Senior Center, Gateway Office Building, Animal Services Building, the new Library, Justice Facility, and Hillsborough Commons. Additional staff will be required to perform lawn care, assist in preventive and corrective maintenance for all new building additions (HVAC, electrical, plumbing, data lines) during off-season lawn care duties, as well as assisting with departmental services (moves, furniture set-up, installations).	1.000	19,022	4,221	21,000	\$44,243	\$0	\$44,243	\$46,316	No	One-Time Start-Up costs includes a vehicle and miscellaneous tools and equipment.
Total Category 1		6.000	\$156,346	\$8,265	\$43,765	\$208,376	\$9,220	\$199,156	\$222,714		

Category 2. Change in Funding Status: Additional General Fund Support Requested (No Change In FTE)

Requesting Department	Position Description/Need	FTE Change	Salary and Benefits	Operating Costs	One-Time Start-Up Costs	Total	Offsetting Revenues or Reductions	Net County Cost FY 2008-09	Annual Cost After FY 2008-09	Position Requested Previously	Comments
Health	Senior Public Health Educator (Volunteer Coordinator) - This is a current FTE whose purpose is to coordinate activities of the Medical Reserve Corps and Community Emergency Response Team programs by recruiting and training volunteers to assist the community during disasters and other times of need. Federal grant ended on September 30, 2006 for this position. Emergency Services grant funds, one-time National Association of City and County Health Officials funds, unspent carryforward grant funds, and County support continued this position for fiscal year 2007-08.	0.000	\$51,131	\$7,150	\$0	\$58,281	\$10,000	\$48,281	\$48,281	Yes	Offsetting revenues of \$10,000 for FY 2008-09 are from Emergency Services Performance Grant funds. In the current fiscal year, the County Cost for this position is estimated at \$25,500. For FY 2008-09, the additional County Cost will be \$22,781, for a total of \$48,281.
Housing	Housing/Community Development Director - Based on the evolving duties of this position over the past several years, this request is to transition the position from fully grant funded to one that is funded with 70% General fund monies and 30% Grant funds. Historically, the position has been funded solely with Section 8 monies; however, over the past several years Section 8 administrative monies have remained flat while actual costs of administering the program have grown in tandem with the program needs. In addition, over the past several years, the Director's role in non-Section 8 housing activities has increased (for example, duties related to the County's involvement in affordable housing programs).	0.000	\$81,714	\$0	\$0	\$81,714	\$0	\$81,714	\$81,714	No	Salary and Benefits amount reflects 70% of the cost of the position.
Total Category 2		0.000	\$132,845	\$7,150	\$0	\$139,995	\$10,000	\$129,995	\$129,995		

Category 3. Additional General Fund Support and Increase in FTE

Requesting Department	Position Description/Need	FTE Change	Salary and Benefits	Operating Costs	One-Time Start-Up Costs	Total	Offsetting Revenues or Reductions	Net County Cost FY 2008-09	Annual Cost After FY 2008-09	Position Requested Previously	Comments
Health	Dental Hygienist - Request an increase in hours from 24 to 32 hours/week to provide an additional eight hours per week of dental hygiene clinic time in order to see additional patients, as well as reduce the wait time for recall appointments. This service to an additional 320 patients per year will result in a reduction of the recall wait time between appointments from 10 months down to a standard 6 months.	0.200	\$15,491	\$0	\$0	\$15,491	\$20,892	(\$5,401)	(\$5,401)	No	Offsetting revenues reflect clinic fees as well as Medicaid reimbursements.
Library	Office Supervisor II - Currently, the Library is only supported with a 50% administrative staff member (0.50 FTE). In order to provide quality administrative support, a full-time 40 hours/week position is needed due to the growth and expansion of Library services throughout the County.	0.500	\$25,746	\$0	\$0	\$25,746	\$5,000	\$20,746	\$20,746	No	Includes a reduction in current expenditures of \$5,000 related to currently used temporary personnel funds.
Planning	Planner II (Land Use/Transportation Planner) - To increase the currently funded position to a full-time position to help support the Orange United Transportation (OUT) Board; provide assistance with data collection, verification, and analysis for transportation studies; assist with the implementation of the Comprehensive Plan; and share transportation related information with the BOCC on a regularly scheduled basis. Originally this was a full-time, shared position between Planning (.525) and ERCD (.475) until the Environment and Resource Conservation Department (ERCD) portion became its own full FTE in 2006-07. This is an increase in hours from 21 to 40 hours/week.	0.475	\$23,469	\$0	\$0	\$23,469	\$0	\$23,469	\$23,469	Yes	
Total Category 3		1.175	\$64,706	\$0	\$0	\$64,706	\$25,892	\$38,814	\$38,814		

Category 4. New Positions to Improve Service Delivery (Increase in FTE)

Requesting Department	Position Description/Need	FTE Change	Salary and Benefits	Operating Costs	One-Time Start-Up Costs	Total	Offsetting Revenues or Reductions	Net County Cost FY 2008-09	Annual Cost After FY 2008-09	Position Requested Previously	Comments
Emergency Services	Paramedic - Due to increased call volume and transports, the department is requesting one paramedic position. Emergency Services has also experienced an increase in the percentage of patients who require advanced life support during transport to the hospital. This increase in acuity of patients has led to a significant increase in the average call duration for paramedics, which effectively reduces the number of paramedics available to respond to emergencies.	1.000	\$49,117	\$20	\$0	\$49,137	\$0	\$49,137	\$49,137	No	
	Assistant Fire Marshal - This position will allow the department to meet the minimum requirements of NC fire prevention code, a statewide mandate. Two full time positions are needed for this program, and currently only one is funded. The number of facilities in the county has increased and new provisions have been added to the fire code that requires an additional staff person to administer the provisions of the code. Plan review for new commercial construction and major renovations of existing commercial buildings are part of code enforcement process.	1.000	\$48,974	\$7,362	\$2,495	\$58,831	\$10,000	\$48,831	\$46,336	Yes	Includes a reduction in current expenditures of \$10,000 related to currently used temporary personnel funds. One-Time Start-Up costs includes a computer and office furnishings.
Health	Family Nurse Practitioner II - The County has experienced a significant increase in refugee resettlement. Since July 1, 2007, 123 refugees resettled in the County with an anticipated 200+ refugees expected by September 2008. The State recommends that local public health departments perform a full health assessment for refugees with the intention of ensuring any health problems that could pose a threat to public health or impair the refugee's capacity to find employment and independence are promptly identified and treated within 30 days of arrival. This .50 FTE position would enable the department to expand the current refugee health program and provide this health assessment within the 30 day period.	0.500	37,992	872	\$1,775	\$40,639	\$31,050	\$9,589	\$7,814	No	Offsetting revenues includes Medicaid reimbursements from clinic fees; One-Time Start-Up costs includes computer and office furnishings.
	Public Health Nurse II (Communicable Disease Nurse) - Due to the growth in refugee resettlement (as discussed above), the department has been unable to keep up with demand. Newly arriving refugees are required to have a communicable disease screening with their local health department within 30 days of arrival in the County. This includes screening for Tuberculosis, Hepatitis B, Parasites, and other conditions and includes the provision of immunizations to prevent disease. This position will provide screenings within 30 days and offer prompt investigation, control and management of all active Tuberculosis cases.	1.000	58,279	335	3,075	\$61,689	\$0	\$61,689	\$58,614	No	One-Time Start-Up costs includes computer, office furnishings and a modular workstation.
	Administrative Assistant I - Due to the growth in refugee resettlement, the communicable disease nursing staff is currently performing administrative duties such as scheduling appointments, arranging for interpreters, and completing paperwork on refugees instead of spending their time on professional nursing duties. The addition of a support position will assist with the necessary paperwork for the refugee program, provide a central contact point for refugees as well as the settled immigrant population, and provide educational outreach for clinical and community services.	1.000	39,651	620	2,575	\$42,846	\$38,875	\$3,971	\$3,971	No	Offsetting revenues includes Aid to County funds, Random Moment in Time Study funds, and Medicaid Maximization funds; One-Time Start-Up costs includes computer, office furnishings and a modular workstation.
	Dental Hygienist (Community Dental Care Coordinator) - To coordinate the Smart Start Dental Screening, Education and Follow-up Program, and to provide preventive clinical services to scheduled prenatal patients' two days per week at the department's dental clinics. Currently, the clients in the Prenatal clinic are not receiving dental care. The department does not have enough dental hygiene clinical hours to provide additional services to this population. Currently, Smart Start funds are used to contract out for the Dental Screening part of the program. Smart Start grant funds would fund 34% of the position.	1.000	58,279	18,164	4,264	\$80,707	\$70,537	\$10,170	\$5,906	No	Offsetting revenues includes Smart Start funds, clinic visit fees, and Medicaid funds; One-Time Start-Up costs includes a computer, office furnishings, and a modular workstation.

Category 4. New Positions to Improve Service Delivery (Increase in FTE) - Continued

Requesting Department	Position Description/Need	FTE Change	Salary and Benefits	Operating Costs	One-Time Start-Up Costs	Total	Offsetting Revenues or Reductions	Net County Cost FY 2008-09	Annual Cost After FY 2008-09	Position Requested Previously	Comments
Information Technologies	Systems Analyst - Increased workloads prompted by new technology initiatives such as implementation of the Property Information Management System (PIMS) and Central Permitting will require services provided by this position.	1.000	63,664	0	0	\$63,664	\$0	\$63,664	\$63,664	No	
Sheriff	Deputy (Patrol) - Due to increases in service calls over the past three years, the department's ability to conduct preventive patrolling in the communities has been reduced by 40%. Additional deputies will provide an increase in coverage and reduce response time of calls. Since 1996, patrol workload has increased by over 100%, and yet patrol personnel has remained the same during the same period.	6.000	275,556	87,968	124,000	\$487,524	\$100,000	\$387,524	\$263,524	No	One-Time Start-Up costs includes vehicles, computers, and weapons for deputies. Offsetting revenues of \$100,000 includes grant funds for two (2) Deputy positions.
Social Services	Day Care Social Worker (Social Worker II) - This position would allow the department to manage the current subsidy program. Major duties include providing social worker case management to families, conducting comprehensive family assessments, and referral services for the department.	1.000	\$48,974	\$1,320	\$3,995	\$54,289	\$30,000	\$24,289	\$20,294	No	Offsetting Revenues reflect Child Care Development Fund (CCDF) administrative funds. One-Time Start-Up costs includes a computer, office furnishings, and a modular workstation.
Tax Assessor	GIS Mapper I - Increased land transaction activity has created backlogs and elongated the amount of time residents experience with regard to real estate closings and permit issuances. This position will speed up processing and decrease the time property owners must wait to complete their transactions. In addition, this position will ensure property records are correct and assist the department in preparing for the upcoming property revaluation process.	1.000	41,337	0	2,800	\$44,137	\$0	\$44,137	\$41,337	Yes	One-Time Start-Up costs includes a GIS-equipped computer.
Total Category 4		14.500	\$721,823	\$116,661	\$144,979	\$983,463	\$280,462	\$703,001	\$560,597		

Category 5. Non-General Fund Positions: New Positions to Improve Service Delivery (Increase in FTE)

Requesting Department	Position Description/Need	FTE Change	Salary and Benefits	Operating Costs	One-Time Start-Up Costs	Total	Offsetting Revenues or Reductions	Net County Cost FY 2008-09	Annual Cost After FY 2008-09	Position Requested Previously	Comments
Solid Waste	Recycling Specialist (Enforcement Officer) - This position would provide education/enforcement of the Orange County Regulated Recyclable Materials Ordinance, inspect commercial establishments, and provide public education/enforcement of littering and dumping. This position would result in increased recycling and waste reduction within the county. The Enterprise Fund would pay for the costs associated with this position.	1.000	\$48,974	\$2,319	\$27,050	\$78,343	\$78,343	\$0	\$0	No	Position will be funded through the Solid Waste Enterprise Fund.
Emergency Services	E9-1-1 GIS Mapper II (Emergency Telephone System Fund) - This position will assign and maintain the County's address database, and is critical to ensuring fire, emergency services and law enforcement personnel have access to accurate address data when answering calls. This position is funded from proceeds from the Emergency Telephone Fund and is not funded with proceeds from the County's ad valorem property tax.	1.000	\$64,226	\$960	\$0	\$65,186	\$65,186	\$0	\$0	No	This position will be paid with Emergency Telephone System funds and does not require any County General Fund support.
Total Category 5		2.000	\$113,200	\$3,279	\$27,050	\$143,529	\$143,529	\$0	\$0		

Total All Categories	23.675	\$1,188,920	\$135,355	\$215,794	\$1,540,069	\$469,103	\$1,070,966	\$952,120		

Positions Proposed As Part of Transition of Long Term Temporary Funding to Meet Permanent County Staff Needs - General Fund

Requesting Department	Position Description/Need	FTE Change	Salary and Benefits	Operating Costs	One-Time Start-Up Costs	Total	Offsetting Revenues or Reductions in Current Expenditures	Net County Cost FY 2008-09	Annual Cost After FY 2008-09	Position Requested Previous FY	Comments
Aging	Administrative Assistant I (Eldercare & Retired Senior Volunteer Program (RSVP)) - This position will handle recordkeeping and reporting tasks for the Eldercare Division's in-home aide and respite care programs, client and caregiver counseling, and community-based respite. This position will also enable the RSVP program to meet administrative requirements mandated by federal sponsors, including data collection and volunteer record management system.	0.750	\$30,973	\$0	\$0	\$30,973	\$20,484	\$10,489	\$10,489	No	Offsetting Revenues include Personnel costs for two, nonpermanent Administrative Assistant Positions in RSVP and Eldercare Transitions programs
	Office Assistant I (Senior Education Corp Coordinator) - This position administers volunteer programming and recognition events and also assists with grant development, oversight, and federally-mandated measurement reporting.	0.500	\$21,446	\$0	\$0	\$21,446	\$12,298	\$9,148	\$9,148	No	Offsetting Revenues include salary costs for existing nonpermanent, part-time position.
Animal Services	Animal Care Technician (Shelter) - Providing for the needs of sheltered animals is a requirement 24 hours per day, 7 days per week. Since the County began operating the Shelter in 2004, in order to provide appropriate levels of service, it has been necessary to cover the required hours with a combination of permanent and non-permanent staff. The department is identifying the need to provide consistency in providing animal care services by realigning current financial resources used for non-permanent staff to fund a full-time permanent FTE.	1.000	\$35,355	\$667	\$145	\$36,167	\$22,539	\$13,628	\$13,483	No	One-Time Start-Up costs include rabies prophylaxis vaccination.
Financial Services	Financial Services Technician - For a number of years, the Finance and Budget divisions of the County have relied on non-permanent administrative and technical staffing to meet workload. The need for this support has continued to increase as County services have grown. With this request, the department proposes to realign currently approved temporary personnel funds to create a permanent position.	1.000	\$29,120	\$0	\$0	\$29,120	\$13,000	\$16,120	\$16,120	No	
Emergency Services	Emergency Medical Technician - Increases in emergency medical related calls over the past several years have created the need to add a fourth ambulance to respond to emergency situations throughout the County. This fourth ambulance is currently being staffed by temporary personnel. This personnel change realigns current financial resources allocated to temporary to offset some of the cost of these recommended positions.	4.000	\$158,604	\$1,080	\$0	\$159,684	\$83,200	\$76,484	\$76,484	No	
Public Works	Office Assistant I (Building and Grounds) - Temporary personnel have been used to assist with the administrative workload including answering telephone, assignment of motor pool vehicles, dispensing of recycling bins, creating/closing out work orders, and assist with building and grounds and custodial inventory.	1.000	\$36,524	\$0	\$0	\$36,524	\$29,250	\$7,274	\$7,274	No	
	Office Assistant I (Motor Pool) - Temporary personnel have been used to meet permanent and growing administrative needs for creation and completion of work orders, filing paper work, entering parts information, and assist in pickup of parts in the absence of the Automotive Mechanic Helper. Permanent position can be trained for parts management, including prompt placement of orders on shelf and in electronic inventory.	0.500	\$21,446	\$0	\$0	\$21,446	\$15,600	\$5,846	\$5,846	No	
Purchasing and Central Services	Value Engineer - This position oversees all County capital projects. This personnel change will convert this currently contracted position to a permanent position.	1.000	\$63,724	\$0	\$0	\$63,724	\$63,724	\$0	\$0	No	
	Sustainability Coordinator (effective January 1, 2009) - The position will allow the County to approach energy conservation in a more comprehensive approach by systematically identifying and integrating energy efficient strategies into daily operations.	1.000	\$30,000	\$0	\$0	\$30,000	\$30,000	\$0	\$30,000	No	
Social Services	Social Worker II (Adolescent Parenting Program) -Each position provides case management services to pregnant and parenting teens. These positions work within both school systems to serve adolescent parents. This personnel change will convert each currently contracted position to a permanent position. This conversion would enable staff to operate for 12 months rather than the 10 months stipulated by the contract. Medicaid funds cover the full cost of each position.	2.000	\$97,948	\$2,940	\$7,990	\$108,878	\$108,878	\$0	\$0	No	Medicaid funds will offset the full cost of each position.
Total Positions Proposed As Part of Transition of Long Term Temporary Funding to Meet Permanent County Staff Needs (General Fund)		12.750	\$525,140	\$4,687	\$8,135	\$537,962	\$398,973	\$138,989	\$168,844		

Positions Proposed As Part of Transition of Long Term Temporary Funding to Meet Permanent County Staff Needs - Non-General Fund

Requesting Department	Position Description/Need	FTE Change	Salary and Benefits	Operating Costs	One-Time Start-Up Costs	Total	Offsetting Revenues or Reductions in Current Expenditures	Net County Cost FY 2008-09	Annual Cost After FY 2008-09	Position Requested Previous FY	Comments
Housing	Office Assistant II (if Housing & CD Director moves to GF) - Since re-opening the Section 8 Housing Choice Voucher Program waiting list in the Fall of 2004, the department has utilized a temporary employee to assist with the increased interest in submitting applications. Without the position, the consequences would likely result in a backlog of residents applying for assistance and processing applications for the Section 8 Program. Note: funding for this position is only possible if the Housing/Community Development Director position is moved to 70% County funding, 30% Grant funding.	1.000	\$38,048	\$0	\$0	\$38,048	\$38,048	\$0	\$0	No	Section 8 Housing (Non-General Fund) funds pay for this position.
Solid Waste	Heavy Equipment Mechanic I- This position would service sanitation vehicles, perform basic welding and other general duties, such as parts delivery and vehicle transportation. This position would also increase the rate of work order completions and improve overall efficiency. The change will enable reorganization of duties within the Maintenance staff and allow greater support within the department to take place. The Enterprise Fund would pay for the costs associated with this position.	1.000	\$48,095	\$1,374	\$0	\$49,469	\$49,469	\$0	\$0	No	Position will be funded through the Solid Waste Enterprise Fund.
	Total Positions Proposed As Part of Transition of Long Term Temporary Funding to Meet Permanent County Staff Needs (Non-General Fund)	2.000	\$86,143	\$1,374	\$0	\$87,517	\$87,517	\$0	\$0		

Non-Departmentals - Reserve for Planning Initiatives

Agency	2007-08 Original Budget	2008-09 Request	2008-09 Recommendation
Cape Fear River Basin Assembly	\$0	\$3,916	\$3,916 ⁽⁵⁾
Clean Water Education Partnership	\$4,797	\$5,000	\$5,000 ⁽⁴⁾
Comprehensive Plan Update, Synthesizing Consultant	\$50,000	\$8,000	\$8,000 ⁽¹⁾
Comprehensive Plan, Dispute Settlement Center	\$15,000	\$0	\$0
Consultant for Water/sewer Special Assessment or Tax Increment Financing (TIF) Consultant	\$0	\$10,000	\$10,000 ⁽³⁾
Efland-Mebane Sewer Master Plan Consultant (Efland-Mebane Small Area Plan)	\$25,000	\$25,000	\$0
Eno Economic Development District Water/Sewer Study	\$20,000	\$30,000	\$30,000 ⁽²⁾
Hillsborough/Orange County Strategic Growth Plan (Phase II)	\$10,000	\$0	\$0
OAWS Water Infrastructure Consultant	\$0	\$20,000	\$0
Phase III Transfer of Development Rights (TDR) Development (Contract in Progress)	\$0	\$0	\$0
Technical Update Park Payment in Lieu	\$0	\$36,000	\$0
Upper New Hope Arm of Jordan Lake	\$0	\$0	\$0
Total	\$124,797	\$137,916	\$0

**Footnotes 1 thru 5 reflect the Planning Department's priorities for FY 2008-09, based on the Recommendation.

**Reserve for Planning Initiatives
FY 2008-09 Recommendation
Total: \$56,916**

Cape Fear River Basin Assembly (Membership Dues)⁽⁵⁾ \$3,916

The Cape Fear River Assembly (CFRA) includes a membership from Greensboro and High Point to Wilmington with a 39 member Board of Directors. The Assembly membership and the board are made up of representatives from throughout the Cape Fear River Basin and with varying interests including environmental and conservation organizations, academia, small business and industry, government (local, state, and federal), and the general public. The Mission of the CFRA is to provide for the highest quality of life possible for the residents of the Cape Fear River Basin, through the proper management of the Cape Fear River, its tributaries, and adjacent land uses. Funding for the CFRA is provided through three primary sources- membership dues, corporate contributions, and appropriations from the North Carolina General Assembly.

Clean Water Education Partnership⁽⁴⁾ \$5,000

The Clean Water Education Partnership (CWEP) is a cooperative effort between local governments, state agencies, and nonprofit organizations to protect water quality in the Tar-Pamlico, Neuse, and Cape Fear River Basins. CWEP helps public entities communicate the important fact that clean water is vital for healthy ecosystems and a high quality of life for area residents. Subcommittees work on various public outreach and education activities. As of FY 2008, there are 30 local government partners in CWEP. EPA's and DWQ's Section 319 grant program generously provides occasional supplemental funding for specific initiatives.

Comprehensive Plan Update, Synthesizing Consultant⁽¹⁾ \$8,000

In December 2006, the BOCC voiced support for the use of consulting services to help staff complete the Comprehensive Plan Update. In this case, consulting services would be used to "synthesize" the existing reports and studies that have been completed by various county departments, advisory boards, and in some cases consultants; identify any missing components; and repackage into a Draft Comprehensive Plan. In March 2007, staff initiated the consultant procurement process through a Request for Qualifications (RFQ). At the time this was written, staff anticipated the BOCC beginning contractual negotiations with a preferred professional consultant in late-May to early-June to extend in FY 07-08.

Consultant for Water/Sewer Special Assessment and/or Tax Increment Financing (TIF)⁽³⁾ \$10,000

This consultant work is intended to be available if and when an economic development project or district or County is considering a creative financing program to fund and build infrastructure. Tax Increment Financing (TIF) mechanisms are now available to be used in North Carolina under guidelines best developed by a consultant since there is limited history of TIF usage in North Carolina.

Eno EDD Water and Sewer Study⁽²⁾**\$30,000**

A small area planning task force has been created for this area within the City of Durham urban growth boundary. It is suggested by the task force and Durham officials that a jointly funded water and sewer conceptual master plan would be the best mechanism to lead to the orderly and efficient economic development land use pattern. Additional monies are needed for the study.

- **Initiatives with Continued County Participation, But no Funding Required at this Time:**

Upper New Hope Arm of Jordan Lake (Jordan Lake Rules)**No cost at this time**

Erosion Control Division is primary staff liaison with Orange Soil & Water Conservation and Environment & Resource Conservation Department (ERCD) also participating.

**Phase III Transfer of Development Rights (TDR) Development
(Contract in Progress)****No cost at this time**

Outside Agency/Non-Departmental Funding*
(Alphabetical Order)

Outside Agencies

Agency	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Agency Requested	2008-09 Manager Recommended
A Helping Hand	\$5,000	\$5,000	\$10,000	\$10,000
Adolescent Pregnancy Coalition	\$0	\$0	\$500	\$500
Adolescents In Need	\$75,749	\$75,749	\$75,749	\$75,749
Alliance Of AIDS Services	\$3,000	\$3,000	\$5,000	\$5,000
Arc Of Orange County	\$4,000	\$4,000	\$12,000	\$12,000
Arts Center	\$10,000	\$10,000	\$15,000	\$10,000
Big Brothers Big Sisters	\$5,000	\$10,000	\$10,000	\$10,000
Chapel Hill-Carrboro YMCA/Boomerang	\$0	\$0	\$5,000	\$5,000
Charles House	\$11,000	\$11,000	\$12,000	\$12,000
Child Care Services Association	\$43,025	\$43,025	\$50,000	\$50,000
Chrysalis Foundation	\$20,000	\$20,000	\$25,000	\$25,000
Club Nova	\$0	\$0	\$7,000	\$7,000
Community In Schools	\$55,000	\$55,000	\$65,000	\$65,000
Cornucopia House	\$2,000	\$2,000	\$6,000	\$6,000
Disability Awareness Council	\$3,500	\$3,500	\$7,500	\$3,500
Dispute Settlement	\$34,000	\$34,000	\$41,000	\$41,000
Duke Community Hospice	\$4,000	\$4,000	\$4,000	\$4,000
El Centro Latino	\$21,000	\$21,000	\$22,500	\$21,000
El Futuro	\$0	\$0	\$60,000	\$60,000
Empowerment, Inc.	\$13,545	\$13,545	\$28,350	\$13,600
Family Counseling Services ⁽¹⁾	\$3,500	\$1,750	\$0	\$0
Family Violence Prevention Center	\$19,400	\$19,400	\$21,000	\$21,000
Food Bank Of Central & Eastern NC	\$4,500	\$4,500	\$10,000	\$10,000
Freedom House	\$24,000	\$26,000	\$26,000	\$26,000
Habitat For Humanity	\$15,000	\$15,000	\$20,000	\$20,000
Hillsborough Youth Athletic Assoc.	\$23,625	\$23,625	\$23,625	\$23,625
Historic Hillsborough Commission	\$9,000	\$9,000	\$9,000	\$9,000
Historical Foundation of Hillsborough/OC	\$5,000	\$5,000	\$5,500	\$5,500
Interfaith Council	\$36,480	\$36,480	\$56,480	\$56,480
JOCCA	\$105,000	\$105,000	\$105,000	\$105,000
KidScope	\$89,000	\$139,000	\$114,200	\$114,200
Literacy Council	\$13,500	\$13,500	\$15,000	\$15,000
Mental Health Assoc	\$2,000	\$2,000	\$0	\$0
Middle School Program - CIS	\$70,000	\$70,000	\$70,000	\$70,000
OC Alternative Sentencing	\$83,000	\$83,000	\$83,000	\$83,000
OC American Red Cross	\$5,000	\$5,000	\$7,000	\$7,000
OC Partnership For Young Children	\$0	\$0	\$5,000	\$5,000

Outside agencies and Non-Departmentals approved for funding in FY 2007-08 and/orrecommended for funding in FY 2008-09.

Outside Agency/Non-Departmental Funding*
(Alphabetical Order)

Agency	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Agency Requested	2008-09 Manager Recommended
OPC Mental Health	\$75,000	\$75,000	\$0	\$0
Orange Community Housing & Land Trust	\$149,000	\$149,000	\$200,000	\$179,000
Orange Congregation In Missions	\$30,600	\$30,600	\$35,600	\$35,600
Orange Enterprises	\$73,175	\$73,125	\$63,175	\$63,175
Piedmont Health Services	\$10,750	\$10,750	\$10,750	\$10,750
Piedmont Wildlife Center	\$20,000	\$20,000	\$30,000	\$30,000
Planned Parenthood	\$21,940	\$21,940	\$21,940	\$21,940
Project Turn Around	\$64,424	\$64,424	\$64,424	\$64,424
Rape Crisis Center	\$28,000	\$28,000	\$35,000	\$35,000
Senior Care Of Orange County	\$50,000	\$50,000	\$50,000	\$50,000
Triangle Radio Reading Service	\$1,800	\$1,800	\$2,000	\$2,000
TROSA	\$0	\$0	\$3,000	\$3,000
UNC-CH STEP Program	\$0	\$0	\$100,000	\$100,000
Volunteers For Youth	\$25,000	\$25,000	\$35,000	\$35,000
Women's Center	\$16,400	\$16,400	\$18,000	\$18,000
Outside Agencies Total	\$1,383,913	\$1,439,113	\$1,701,293	\$1,655,043

¹ Family Counseling Service ceased offering services December 31, 2007.

Outside Agencies (Funded with State Pass-Through Funds)

Agency	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Requested	2008-09 Manager Recommended
Boomerang	\$18,000	\$18,000	\$18,000	\$18,000
Dispute Settlement Center	\$35,000	\$35,000	\$48,000	\$48,000
Governor's Crime Commission	\$11,308	\$11,218	\$7,194	\$7,194
Hillcrest Youth Shelter	\$10,000	\$10,000	\$10,000	\$10,000
JCPC Administration	\$15,500	\$15,000	\$15,500	\$15,500
Mental Health Association	\$136,749	\$142,350	\$37,000	\$37,000
OCJCPC Unallocated Funds	\$0	\$2,450	\$0	\$0
OPC Clinical Case Management	\$17,411	\$17,411	\$15,416	\$15,416
Project Turn Around	\$27,100	\$27,100	\$0	\$0
Psychological Intensive Services Program	\$14,403	\$14,403	\$11,538	\$11,538
Volunteers for Youth	\$94,418	\$94,418	\$88,303	\$88,303
Volunteers For Youth - Teen Court	\$32,000	\$32,000	\$33,000	\$33,000
Outside Agencies Pass-Through Total	\$411,889	\$419,350	\$283,951	\$283,951
Outside Agencies Grand Total	\$1,795,802	\$1,858,463	\$1,985,244	\$1,938,994

Outside agencies and Non-Departmentals approved for funding in FY 2007-08 and/or recommended for funding in FY 2008-09.

Outside Agency/Non-Departmental Funding*
(Alphabetical Order)

Non-Departmentals

Agency	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Requested	2008-09 Manager Recommended
3R Fee For County Property	\$2,500	\$2,790	\$3,000	\$3,000
3R Fee Payments In Lieu	\$20,000	\$26,057	\$27,000	\$27,000
401 K Plan Enhancement	\$46,500	\$0	\$0	\$0
ASCAP	\$1,000	\$948	\$1,000	\$1,000
Blackwood And Cate Operations	\$10,000	\$3,500	\$10,000	\$10,000
Cable Casting Communication Meeting	\$30,000	\$34,538	\$30,000	\$30,000
Cape Fear River Assembly	\$3,916	\$3,916	\$3,916	\$3,916
Cate Property Operations	\$0	\$0	\$0	\$0
Cable Franchise Negotiation	\$0	\$0	\$0	\$0
Class & Pay Study	\$100,000	\$100,000	\$0	\$0
Communication Towers Study	\$10,000	\$10,000	\$0	\$0
Construction Management	\$100,000	\$282,175	\$0	\$0
Contingency	\$17,500	\$0	\$0	\$0
County Government Week	\$750	\$750	\$750	\$750
Drug Testing	\$8,000	\$8,150	\$15,606	\$15,606
Employee Development	\$63,000	\$91,443	\$63,000	\$63,000
Energy Conservation Team	\$30,000	\$30,000	\$30,000	\$0
Fairview Community Policing Stat	\$0	\$0	\$0	\$0
Fire Safety Protection Study	\$0	-\$189	\$0	\$0
Forest Service	\$62,949	\$62,949	\$65,492	\$65,492
Greene Tract	\$0	\$0	\$90,549	\$90,549
Greenhouse Gas Emissions Project	\$0	\$0	\$0	\$0
Health Insurance Increase	\$127,000	\$0	\$264,000	\$264,000
Hillsborough/Orange Strategic Plan	\$0	\$0	\$0	\$0
Human Services Forum	\$6,300	\$6,922	\$6,300	\$6,300
In Range Salary Adjustment	\$249,267	\$0	\$220,710	\$220,710
Incentives Program	\$0	\$0	\$2,500	\$2,500
Jordan Lake Water Storage	\$4,500	\$4,500	\$4,500	\$4,500
Lake Orange	\$1,500	\$1,500	\$1,500	\$1,500
Library - Chapel Hill	\$249,333	\$249,333	\$249,333	\$249,333
Library - Mebane	\$700	\$700	\$700	\$700
Loan Pool Reserve	\$0	\$0	\$75,000	\$75,000
Manager's Miscellaneous	\$7,500	\$7,000	\$7,500	\$7,500
Medical Examiner	\$32,000	\$38,100	\$38,000	\$38,000
Meeting Support Supplies	\$12,000	\$11,360	\$12,000	\$12,000
OCJCPC Matching Funds	\$26,492	\$26,492	\$23,309	\$23,309

Outside Agency/Non-Departmental Funding*
(Alphabetical Order)

Agency	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Requested	2008-09 Manager Recommended
OCS District Tax	\$0	\$0	\$0	\$0
OWASA Fees	\$0	\$0	\$0	\$0
Partnership To End Homelessness	\$24,000	\$0	\$0	\$0
Pay Plan Equity Retention	\$25,000	\$0	\$225,000	\$225,000
Public Safety Communication Study	\$0	\$0	\$0	\$0
Recreation - Carrboro	\$35,898	\$35,898	\$35,898	\$35,898
Recreation - Chapel Hill	\$83,760	\$83,760	\$83,760	\$83,760
Recreation - Mebane	\$5,450	\$5,450	\$5,450	\$5,450
Recruitment/Selection	\$5,000	\$8,500	\$5,000	\$5,000
Recruitment/Selection	\$0	\$0	\$0	\$0
Referendum Education	\$0	\$0	\$0	\$0
Regional Processing Center Study	\$0	\$15,000	\$0	\$0
Relocation Expenses	\$0	\$0	\$35,000	\$35,000
Research Triange Regional Partnership	\$10,000	\$10,000	\$18,564	\$18,564
Reserve for Cost of Living Adjustment	\$1,138,030	\$0	\$1,000,036	\$1,000,036
Reserve For Downtown Camp Park	\$0	\$0	\$0	\$0
Reserve For Human Services Space	\$163,300	\$0	\$0	\$0
Reserve For Planning Initiatives	\$125,000	\$277,030	\$56,916	\$56,916
Reserve For Water Resource Initiative	\$0	\$0	\$0	\$0
Retiree Health	\$1,149,407	\$1,149,407	\$1,273,744	\$1,273,744
Rural Planning Organization	\$7,566	\$7,566	\$7,566	\$7,566
School Collaborative Consultant	\$3,500	\$3,500	\$3,500	\$3,500
School Health Nurse	\$566,774	\$430,449	\$593,146	\$593,146
Special Referenda	\$0	\$107,500	\$0	\$0
Sportsplex Membership Co Share	\$20,000	\$34,000	\$35,000	\$35,000
Stormwater Fees For Co Prop	\$10,000	\$9,945	\$10,000	\$10,000
Tax Bill Inserts	\$5,000	\$3,450	\$5,000	\$5,000
TJCOG Water Quality	\$7,000	\$11,964	\$7,000	\$7,000
Triangle J Dues	\$22,000	\$23,217	\$24,000	\$24,000
Tuition Refunds	\$11,000	\$11,000	\$11,000	\$11,000
Upper Neuse River Basin Dues	\$12,859	\$14,776	\$13,018	\$13,018
W.C. Breeze Family Farm	\$10,000	\$10,000	\$10,000	\$10,000
Youth Services	\$10,000	\$10,000	\$10,000	\$10,000
Youth Voices	\$1,500	\$1,500	\$1,500	\$1,500
Non-Departmental Total	\$4,674,751	\$3,266,846	\$4,715,763	\$4,685,763

Outside Agency/Non-Departmental Funding*
(Alphabetical Order)

Outside Agencies - Not Recommended for Funding

Agency	2007-08 Original Budget	2007-08 12-Month Estimate	2008-09 Requested	2008-09 Manager Recommended
AnimalKind	\$0	\$0	\$18,000	\$0
Extraordinary Ventures	\$0	\$0	\$3,840	\$0
Interfaith Food Shuttle	\$0	\$0	\$8,000	\$0
Table Ministries	\$0	\$0	\$5,000	\$0
Total	\$0	\$0	\$34,840	\$0

**TO: Donna Coffey, Budget Director
Tonya Walton, Budget Analyst**

**FROM: Gwen Harvey, Assistant County Manager
Staff, Human Services Advisory Commission**

**RE: Outside Agency Allocation Recommendations –
Response to BOCC Request for Additional Information**

DATE: June 9, 2008

The Orange County Human Services Advisory Commission met in facilitated session with Margaret Henderson of the UNC School of Government Public-Private Intersect Project (Non Profit Partnering) on March 17, 2007 to formulate recommendations on outside agency funding to the BOCC for its work session on April 15.

Working in teams of 2-3 members in advance of the meeting on March 17, HSAC used the BOCC-approved agency application evaluation tool, to produce a raw score for each application. At the meeting, raw scores were analyzed and through careful dialog where differences existed, final allocation recommendations were made. Under budgetary targets established by the new BOCC policy, HSAC was able to support and recommend funding increases as requested for agencies that scored well and were properly vetted by group examination.

Four (4) brand new (first time) agencies were not recommended for funding because of perceived service duplications and/or insufficient justification – **AnimalKind, Extraordinary Ventures, Interfaith Food Shuttle, and Table Ministries**. **Two (2) recurring agencies** were recommended at a reduced level of funding than the previous fiscal year based upon their application – **Hillsborough Youth Athletic Association and Piedmont Wildlife Services**. (NOTE: These two agencies were addressed by the BOCC on April 15 with the intent to retain at current level with issues noted by HSAC included within their new performance agreement.)

The following justification is provided for the **four (4) brand new (first time) agencies** that did receive a HSAC funding recommendation to the BOCC for FY08-09.

Adolescent Pregnancy Prevention Coalition of North Carolina (APPCNC)

Requested: \$500
Recommended: \$500

APPCNC provides comprehensive, science-based services and curricula to Orange County healthcare, school-based, youth-serving providers to help them

expand their ability and capacity to implement teen pregnancy prevention and teen parenting programs. In Orange County the overall rate of teen pregnancy is 20.9 per 1000 teens (15-19); the rate for Orange County Hispanic girls is 135.7 pr 1000 teens.

Funds would be used to help underwrite the participation of partner providers from Orange County in APPCNC training programs with follow up technical assistance and guidance. Special effort and energies will be dedicated to publishing articles, promoting trainings, and sending the message of teen pregnancy prevention throughout the Hispanic community.

Triangle Residential Options for Substance Abusers (TROSA)

Requested: \$3,000

Recommended: \$3,000

TROSA is a highly-structured, disciplined substance abuse recovery program with the mission to assist in changing lives and increasing law-abiding behavior by providing a self-supporting, two-year, residential self-help community serving offenders and substance abusers at no cost to the individuals. TROSA is primarily funded through program-based businesses (TROSA Moving and TROSA Lawn Care) and in-kind donations, with the remainder from outside grants and contributions.

Funds would be used to help subsidize a minimum of eight (8) Orange County residents' recovering from substance abuse with access to therapy, medical services, educational/vocational training, and room/board.

In its 2007 Needs Assessment, Orange County Healthy Carolinians reported Orange County survey respondents cited drug and alcohol use as the 2nd most serious health concern (1st being lack of health insurance). Lack of residential services and detoxification was a perceived or expressed need by the community. Evidence supports investment in TROSA would save local dollars by eliminating costs of detention and incarceration and emergency room visits. County support is especially needed as TROSA business programs grapple with rapidly rising fuel costs and reduced demand for lawn care due to the continuing drought.

El Futuro

Requested: \$60,000

Recommended: \$60,000

El Futuro, founded in 2004, is a pioneer agency addressing the behavioral health needs of North Carolina's Latino community by promoting behavioral health awareness, enhancing existing services, and developing a model, bi-lingual, culturally-competent clinic. Clients were first seen in November 2005.

Funds would be used to help defer staff costs associated with locating, leveraging, requesting, and tracking authorizations for publicly funded payment sources for their largely uninsured Orange County clients, and help cover costs that ultimately can not be reimbursed.

Data shows that treatment rates for adults with mental illness in Orange, Person, and Chatham counties are slightly lower than the state average of 34.4 per cent, and throughout the states, services are not being delivered at effective levels of continuity. Orange County Healthy Carolinians most recent survey data indicated that mental health disorders was the fourth most important health concern for residents.

County support is especially needed given the weakened state of community-based mental health services, and only opportunity presented to invest in agency whose mission is to offer therapy, medication management, and parent education to underserved Latino-Hispanic families. The Human Services Advisory Commission recommended full funding with emphasis on broadened outreach to central and northern Orange. El Futuro was also strongly endorsed by OPC management.

UNC Department of Psychiatry – Schizophrenia Treatment and Evaluation Program (STEP)

Requested:	\$100,000
Recommended:	\$100,000

STEP is a joint program of the UNC Department of Psychiatry and the UNC Medical School, relying heavily on medical students and graduate level interns and volunteers in addition to licensed professionals. Funds are requested to expand services to an additional 60 Orange County adults who suffer psychotic disorders. Services include psychiatric evaluation, medication management, individual and group psychotherapy, and community support. While the STEP clinic is currently housed in the UNC Hospital, it is separate and apart from the UNC Hospital System and does not receive System financial support.

Funds would be used to specifically hire a part-time psychiatrist and related clinical staff to form a State certified community support team. Plans are also underway to relocate from the hospital into another community-based setting to increase public presence and client convenience. STEP is increasingly being recognized as a national model for its evidence-based, one-of-a-kind treatment protocol for a severe and persistent mentally ill population.

County and OPC staff conducted a site visit and interview with the STEP management team on May 8th and on the basis of their findings endorsed the HSAC recommendation to fully fund a one-time only grant of \$100,000 to foster service expansion within the context of continued mental health reform.



**STATE OF NORTH CAROLINA
DEPARTMENT OF JUVENILE JUSTICE AND DELINQUENCY PREVENTION
PO BOX 60
HILLSBOROUGH, NORTH CAROLINA 27278-0060
TELEPHONE: (919) 245-2215
FAX: (919) 644-3039**

MICHAEL F. EASLEY
GOVERNOR

GEORGE L. SWEAT
SECRETARY

KATHY DUDLEY
ASSISTANT SECRETARY
Program Services
DENNIS COTTEN
CENTRAL AREA ADMINISTRATOR
PEGGY HAMLETT
CHIEF COURT COUNSELOR
DISTRICT COURT DISTRICT 15B

June 6, 2008

Gwendolyn Harvey, Assistant County Manager
Orange County
P.O. Box 8181
Hillsborough, N.C. 27278

Dear Gwen,

I am writing in support of funding for Project Turn Around (PTA), which had been funded for about eight years by the Juvenile Crime Prevention Council (JCPC). PTA has an even longer run with the adult offenders and is a respected program.

The JCPC funding request for this year was not received due to the extended medical absence of their Program Manager, William Cozart. The funding decision for 2008-2009 had already been approved by the JCPC. Jim Huegerich, Crisis Unit Supervisor with the Chapel Hill Police Department has advised us of his request for additional one-time county funds to continue program operations for the upcoming fiscal year.

I, along with several other JCPC members, met with Mr. Huegerich on May 2nd to talk about PTA and how the program can meet the needs of our juvenile population who have been identified as having drug issues. Mr. Huegerich was very receptive to court counselor comments and recommendations about enhancing services, i.e. increasing communication between PTA staff and court counselors, offering services in Northern Orange County, thus reducing transportation concerns, and developing a curriculum that uses a best practice approach.

Substance abuse continues to be a major concern in Orange County and I feel confident, that with Mr. Huegerich's involvement and oversight, that PTA can continue to fill a niche for our at risk youth.

Should PTA decide to apply for JCPC funding for fiscal year 2009-2010, a decision to fund will be made according to the Funding Procedures in our JCPC By-Laws. This letter of support is in no way a promise or guarantee for future JCPC funding, as the entire JCPC votes on the funding decisions.

Please feel free to call if you have any questions and thank you.

Peggy Hamlett
Chief Court Counselor
District Court District 15B

Retiree Health Historicals

Fiscal Year	Original Approved Budget
FY 2000-01	\$230,000
FY 2001-02	\$280,000
FY 2002-03	\$375,000
FY 2003-04	\$525,000
FY 2004-05	\$620,000
FY 2005-06	\$740,000
FY 2006-07	\$798,200
FY 2007-08	\$1,149,407
FY 2008-09*	\$1,273,744

**Manager Recommended*

Orange County Vacancies as of May 7, 2008

As of June 3, 2008 there are 44 vacancies in the County

<u>Department</u>	<u>Position</u>	<u>Pos #</u>	<u>Date Last Employed</u>	<u>Notes</u>
AGING & OPT	PUB TRANS DRIVER	659		Unfilled due to loss of After School transportation program contract.
AGING & OPT	PUB TRANS DRIVER	660	8/30/06	
AGING & OPT	PUB TRANS DRIVER	998	4/27/06	Waiting for outcome of regional transportation study. (tentative date of completion during 2009) Work is currently being performed through temporary labor.
ANIMAL SERVICES	ANIMAL CARE TECH	949	2/12/08	First recruitment/selection process unsuccessful; Second recruitment process closed 5/5/08; selection process started.
CHILD SUPPORT	OFFICE ASSISTANT II	417	5/30/08	Recruitment closes 6/9/08
COOPERATIVE EXTENSION	COMMUNITY HLTH AIDE	959		Due to changes in the permanent arrangement with the State the County is not using these FTEs.
COOPERATIVE EXTENSION	HOME ECONOMIST	384		
COUNTY MANAGER	STAFF ATTORNEY	108	7/1/07	Classification process completed. Recruitment closed 4/28/08; selection process started
ECONOMIC DEVELOPMENT	ECON DEV SPECIALIST	637	1/22/08	Recruitment will be directed by the new Economic Development Director
EMERGENCY SERVICES	DEP EM DIR/EMS	500	7/6/07	Selection process will be directed by the new Emergency Services Director.
EMERGENCY SERVICES	EMS ASST SUPERVISOR	496	1/31/08	Recruitment closed 4/21/08; selection process started
EMERGENCY SERVICES	EMT - BASIC	912	4/6/08	Recruitment closed 4/28/08; selection process started
EMERGENCY SERVICES	EMT - BASIC	987	5/10/08	
EMERGENCY SERVICES	PARAMEDIC	491	5/25/08	Continous recruitment and selection
EMERGENCY SERVICES	PARAMEDIC	499		Not recruiting based on 07-08 BOCC budget decision
EMERGENCY SERVICES	TELECOMMUNICATOR	634	5/16/08	Continous recruitment and selection
EMERGENCY SERVICES	TELECOMMUNICATOR	505	5/20/08	

EMERGENCY SERVICES	TELECOMMUNICATOR	502		Not recruiting based on 07-08 BOCC budget decision
HEALTH	COMM DIS CONT SPEC	320	2/29/08	Redefining job description.
HEALTH	ENVIR HEALTH SPECLST	1,010	1/31/08	Recruitment and selection was unsuccessful in March and April. Recruitment will begin a second time.
HEALTH	ENVIRON HEALTH SPEC	364	1/10/08	Recruitment closed 3/24/08; selection process started
HEALTH	FOREIGN LANG COORD	888	5/2/08	
HEALTH	PUB HEALTH NURSE II	939	7/3/07	Recruitment and selection has occurred three times unsuccessfully. Fourth recruitment closed 4/21/08; selection process started
HEALTH	SENIOR PUB HEALTH ED	327	3/24/08	Recruitment closed 4/21/08; selection process started
HEALTH	SOCIAL WORKER II	646	11/30/07	Request for reclassification pending.
HOUSING & COM DEVEL	HOUSING PROGRAM COOR	1,026	7/1/07	Classification process completed. First recruitment and selection process was unsuccessful. Second recruitment process closed 5/5/08; selection process started
PLANNING & INSPECTIONS	PLANNER II	216	5/19/08	Recruitment closes 6/9/08
PUBLIC WORKS	AUTOMOTIVE MECHANIC	538	2/29/08	First recruitment selection process unsuccessful. Second recruitment closed 5/5/08; selection process started
PUBLIC WORKS	CUSTODIAN	818	4/30/08	Recruitment closed 4/21/08; selection process started
PUBLIC WORKS	HVAC TECH	535	4/30/08	
PURCHASING & CENTRAL SERVS	CENTRAL SERV CLK I	144	9/29/07	
SHERIFF	DETENTION OFFICER	462	5/31/08	Sheriff is actively recruiting
SHERIFF	DS/LIEUTENANT	442	5/31/08	
SOCIAL SERVICES	COMM SOCIAL SVC TECH	1,017	2/14/07	Work First demo grant positions
SOCIAL SERVICES	SOCIAL WORKER II	1,018	2/14/07	
SOCIAL SERVICES	HUMAN SVC COORD	1,019	5/7/08	
SOCIAL SERVICES	INC MAINT CW II	278	3/14/08	Recruitment closed 11/19/07; currently in the selection process

SOCIAL SERVICES	SOCIAL WORKER II	258	4/30/08	Recruitment closes 5/12/08
SOCIAL SERVICES	SOCIAL WORKER III	304	2/29/08	Offer made, pending start date
SOLID WASTE MANAGEMENT	CONV CENTER OPER	599	2/25/08	Recruitment closed 3/24/08; selection process started
SOLID WASTE MANAGEMENT	HEAVY EQUIP MECH I	838	5/20/08	
SOLID WASTE MANAGEMENT	RECYCLING MAT HAND	866	3/3/08	Recruitment closed 4/28/08; selection process started
SOLID WASTE MANAGEMENT	RECYCLING MAT HANDL	978	4/29/08	
SOLID WASTE MANAGEMENT	RECYCLING PROGS SUPV	847	10/19/07	First recruitment and selection process was unsuccessful. Second recruitment closed 2/29/08; selection process started

Benefits Overview

Orange County provides a comprehensive benefits package for permanent employees who work twenty hours or more a week.

<i>PROGRAM</i>	<i>BENEFIT</i>	<i>WHO PAYS</i>
HEALTH INSURANCE	- Choice of Preferred Provider Organization-PPO or Health Maintenance Organization-HMO through the North Carolina Association of County Commissioners - Enrollment is effective on the first day of the month following date of employment - Enrollment required to participate - Retiree Health Insurance	Orange County pays the full cost of employee coverage and part of the cost of dependent coverage.
DENTAL INSURANCE	- Group dental insurance benefits - Covers diagnostic and preventative services at 100%	Orange County pays the cost of employee coverage. The employee pays the cost of dependent coverage
VACATION LEAVE	- Monthly leave time accrual - May earn 96 to 230.4 hours per year based on service and a 40 hour regular work schedule. - May be used for vacation, illness, religious observance, adverse weather, other, upon supervisor approval	Orange County
SICK LEAVE	96 hours earned each year based on a 40 hour regular work schedule - Unlimited accumulation - May be used for the employee's illness or medical appointment or for the illness of an immediate family	Orange County

	member as defined in policy	
HOLIDAYS	• Eleven paid County holidays per year	Orange County
PERSONAL LEAVE	• Two days of personal leave per calendar year, pro-rated based on hire date	Orange County
PETTY LEAVE	• 70 minutes per month or 14 hours per fiscal year based on a 40 hour regular work schedule	Orange County
OTHER LEAVE	• Funeral Leave • Civil Leave • Family Leave • Military Leave	Orange County. The amount available varies, depending on the leave type.
RETIREMENT	• N.C. Local Government Employees' Retirement System • Full retirement benefit after 30 years of retirement service, at age 60 with 25 years of service, or at age 65 with five years of such service • Reduced retirement benefit at age 50 with at least 20 years of retirement service or at age 60 with at least five years of such service • Death Benefit of up to \$50,000 after one year of retirement service	The employee contributes 6% of annual salary. Orange County contributes 4.88%.
LIFE INSURANCE	• Group life insurance benefits. • Option to purchase additional coverage beyond what the County provides	Orange County pays the employee cost. The employee pays for dependent coverage and may pay for additional coverage above what the County pays for the employee.

EMPLOYEE DISCOUNTS	• Triangle Sportsplex • Local Discounts • National Discounts	Orange County offers a 75% discount on membership (individual or family) to Triangle Sportsplex
TUITION REFUND	• Pays up to \$600 in a fiscal year for eligible courses	Orange County
LONGEVITY PAY	• Recognizes Orange County service of 10 years and more • Annual, lump-sum payment of 1.50 to 4.50 percent of annual salary based on years of service	Orange County
SUPPLEMENTAL RETIREMENT PLANS	• Current tax savings available through Traditional 401(k) • Roth 401(k) (no tax deferral) • Optional Deferred Compensation (457) Plan	The employee may make a voluntary contribution. Orange County contributes \$27.50 per pay period to the 401(K) for permanent employees, except law enforcement who receive a 5% contribution.
FLEXIBLE COMPENSATION PLAN	• Provides for optional tax sheltering of health and dental insurance premiums • Provides optional flexible spending accounts for medical expenses and dependent care • May enroll only during annual enrollment	Orange County pays administrative fees.
DISABILITY INCOME INSURANCE	• Optional disability insurance available	The employee
SAVINGS BONDS	• Option to purchase savings bonds through payroll deduction	The employee

EMPLOYEE EVENTS

- Service Awards
- Employee Appreciation Luncheon
- Winter Holiday Social

The County hosts employee recognition activities

Historical Overtime Expenditures and Recommendations for FY 2008-09

	Department/Division	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 Revised Budget	2007-08 12-Month Estimate	2008-09 Department Request	2008-09 Recommended Budget	% Change from 2007-08 Original Budget	Justification/Description
1	Aging - Eldercare Program	\$21	\$0	\$0	\$0	\$0	\$0		No Change
2	Aging - OPT	\$5,554	\$3,000	\$3,000	\$6,459	\$3,036	\$3,036	1.20%	Budgeted amount is more in line with historical spending trends in recent years.
3	Animal Control	\$18,673	\$15,000	\$15,000	\$11,507	\$15,000	\$15,000		No Change
4	Animal Services Administration	\$0	\$0	\$0	\$48	\$0	\$0		No Change
5	Animal Shelter	\$15,509	\$11,253	\$11,253	\$10,437	\$10,980	\$10,980	-2.43%	Decrease is consistent with current year expenditures.
6	Arts Commission	\$0	\$0	\$0	\$0	\$0	\$0		No Change
7	Board of Elections	\$4,725	\$0	\$0	\$1,311	\$0	\$0		No Change
8	Central Services	\$0	\$0	\$0	\$25	\$0	\$0		No Change
9	Cooperative Extension	\$30	\$0	\$0	\$62	\$0	\$0		No Change
10	County Commissioners	\$0	\$500	\$500	\$500	\$500	\$500		No Change
11	County Manager	\$521	\$0	\$0	\$617	\$0	\$0		No Change
12	DSS - Administration	\$0	\$0	\$0	\$280	\$0	\$0		No Change
13	DSS - Child/Family Services	\$47,204	\$45,000	\$45,000	\$64,445	\$50,000	\$50,000	11.11%	Increased social worker vacancies requires existing staff to handle additional administrative duties and on-call hours.
14	DSS - Economic Services	\$3,644	\$7,987	\$7,987	\$1,325	\$2,500	\$2,500	-68.70%	Budgeted amount is more in line with historical spending trends in recent years.
15	Economic Development	\$0	\$0	\$3,200	\$5,000	\$0	\$0		No Change
16	Emergency Services - Administration	\$361	\$497	\$497	\$0	\$490	\$490	-1.41%	
17	Emergency Services - Communications	\$106,156	\$25,000	\$25,000	\$101,138	\$103,732	\$103,732	314.93%	Increase is based on historical spending trends and required coverage by telecommunicators of the 911 center.
18	Emergency Services - Emergency Medical Services - Transportation	\$127,655	\$54,886	\$54,886	\$194,132	\$86,547	\$86,547	57.69%	Increase is needed to cover mandatory training of personnel, shift briefings, special events, and coverage during staff vacation/sick leave and vacancies.
19	Emergency Services - Emergency Medical Services - Treatment	\$338,828	\$133,679	\$133,679	\$332,441	\$198,615	\$198,615	48.58%	Increase is needed to cover the increase in call volume, training requirements, and proper coverage during staff vacation/sick leave and vacancies.
20	Emergency Services - Fire Marshal	\$3,138	\$0	\$0	\$0	\$0	\$0		No Change
21	Energy Conservation - Non Departmental	\$0	\$7,887	\$7,887	\$0	\$8,826	\$0	-100.00%	Decrease related to moving the Energy Conservation Team costs to Central Services as a non-permanent to permanent personnel conversion in FY 2008-09.
22	Environment and Resource Conservation	\$0	\$500	\$500	\$0	\$500	\$500		No Change

Historical Overtime Expenditures and Recommendations for FY 2008-09

	Department/Division	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 Revised Budget	2007-08 12-Month Estimate	2008-09 Department Request	2008-09 Recommended Budget	% Change from 2007-08 Original Budget	Justification/Description
23	Health - Administration	\$41	\$0	\$0	\$0	\$0	\$0		No Change
24	Health - Dental	\$31	\$0	\$0	\$0	\$0	\$0		No Change
25	Health - Environmental Health	\$0	\$975	\$975	\$300	\$975	\$975		No Change
26	Health - Personal Health	\$106	\$0	\$0	\$0	\$0	\$0		No Change
27	Human Rights and Relations	\$0	\$0	\$0	\$0	\$17,000	\$8,500		Increase is based on allowance for County policy on overtime.
28	Information Technologies	\$595	\$0	\$0	\$2,134	\$3,000	\$3,000		With new facilities coming on-line in FY 2008-09, staff anticipates overtime will be necessary to ensure full continuity of technology services between old and new locations.
29	Parks and Recreation	\$3,823	\$1,000	\$1,000	\$400	\$500	\$500	-50.00%	
30	Parks and Recreation - Northern Park	\$0	\$0	\$0	\$0	\$200	\$200		New park opening requires increased hours.
31	Parks and Recreation - Fairview Park	\$0	\$0	\$0	\$0	\$200	\$200		Position was moved from Administration to Fairview account; overtime funds accompanied this position.
32	Parks and Recreation - Little River Park	\$15	\$500	\$500	\$200	\$300	\$300	-40.00%	Budgeted amount is more in line with historical spending trends in recent years.
33	Parks and Recreation - West Ten	\$0	\$0	\$0	\$0	\$300	\$300		New park opening may require increased hours.
34	Planning	\$2,484	\$5,000	\$5,000	\$1,680	\$5,000	\$5,000		No Change
35	Public Works - Buildings and Grounds	\$35,113	\$36,600	\$36,600	\$18,391	\$36,600	\$36,600		No Change
36	Public Works - Motor Pool	\$2,224	\$12,500	\$12,500	\$3,896	\$6,000	\$6,000	-52.00%	Budgeted amount is more in line with historical spending trends in recent years.
37	Public Works - Sanitation	\$14,110	\$0	\$0	\$0	\$0	\$0		Division transferred to the Solid Waste Enterprise Fund on July 1, 2007.
38	Register of Deeds	\$0	\$1,648	\$5,848	\$1,464	\$0	\$0	-100.00%	Decrease related to software upgrades that were performed in FY 2007-08, and will not be needed in FY 2008-09.
39	Sheriff	\$90,087	\$75,000	\$130,062	\$143,587	\$115,000	\$115,000	53.33%	Increase is based on historical spending trends related to increased demands for courthouse security, inmate transportation and special events - some portion offset by increased revenues.
40	Tax Assessor/Land Records	\$6,423	\$0	\$0	\$4,037	\$3,200	\$3,200		Increase is based on the past couple of years' expenditure trends to ensure all property ownership records are up to date at the end of each calendar year.

<i>Overtime Total</i>	\$827,071	\$438,412	\$500,874	\$905,816	\$669,001	\$651,675		

Recommended Funding Levels for Non-Permanent Personnel for FY 2008-09

Category 1. Temporary Personnel Expenditures and Recommendations for FY 2008-09 Budget

	Department/Division	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 Revised Budget	2007-08 12-Month Estimate	2008-09 Department Request	2008-09 Recommended Budget	% Change from 2007-08 Original Budget
1	Aging - Administration	\$0	\$1,200	\$1,200	\$1,075	\$0	\$0	-100.00%
2	Aging - Community Based Services	\$37,383	\$22,147	\$33,081	\$33,081	\$34,570	\$12,964	-41.46%
3	Aging - Eldercare Program	\$22,782	\$19,011	\$51,761	\$42,256	\$16,884	\$6,332	-66.69%
4	Aging - OPT	\$109,240	\$82,139	\$125,562	\$133,437	\$64,636	\$24,239	-70.49%
5	Aging - RSVP	\$13,375	\$13,879	\$14,304	\$13,704	\$0	\$0	-100.00%
6	Animal Shelter	\$50,389	\$49,626	\$49,626	\$40,180	\$16,693	\$6,260	-87.39%
7	Board of Elections	\$50,856	\$173,520	\$173,520	\$60,483	\$0	\$0	-100.00%
8	Budget	\$12,004	\$14,560	\$14,560	\$30,398	\$0	\$0	-100.00%
9	Central Services	\$0	\$0	\$0	\$20,000	\$0	\$0	
10	Child Support Enforcement	\$2,691	\$1,300	\$1,300	\$10,353	\$2,000	\$750	-42.31%
11	Cooperative Extension	\$2,645	\$880	\$880	\$3,500	\$1,144	\$429	-51.25%
12	Cooperative Extension - Farmers Market	\$0	\$0	\$0	\$0	\$3,888	\$1,458	
13	County Commissioners	\$8,698	\$10,500	\$10,500	\$6,637	\$10,500	\$3,938	-62.50%
14	County Manager	\$2,950	\$16,200	\$16,200	\$22,900	\$0	\$0	-100.00%
15	DSS - Administration	\$4,518	\$8,848	\$8,848	\$23,941	\$10,400	\$3,900	-55.92%
16	DSS - Child/Family Services	\$31,282	\$9,221	\$9,221	\$12,331	\$14,165	\$5,312	-42.39%
17	DSS - Economic Services	\$80,346	\$114,682	\$154,682	\$104,191	\$125,970	\$47,239	-58.81%
18	DSS - Skills Development Center	\$0	\$2,771	\$2,771	\$2,771	\$0	\$0	-100.00%
19	Economic Development	\$0	\$2,500	\$9,100	\$4,920	\$2,500	\$938	-62.48%
20	Emergency Services - Administration	\$0	\$1,500	\$1,500	\$1,500	\$0	\$0	-100.00%
21	Emergency Services - Communications	\$36,509	\$20,000	\$20,000	\$30,365	\$21,137	\$7,926	-60.37%
22	Emergency Services - Emergency Medical Services - Transportation	\$232,418	\$174,107	\$174,107	\$174,166	\$89,600	\$33,600	-80.70%
23	Emergency Services - Emergency Medical Services - Treatment	\$72,391	\$47,328	\$47,328	\$94,145	\$88,589	\$33,221	-29.81%
24	Emergency Services - Fire Marshal	\$350	\$10,000	\$10,000	\$6,000	\$0	\$0	-100.00%
25	Environment and Resource Conservation	\$18,730	\$10,000	\$10,000	\$5,000	\$0	\$0	-100.00%
26	Finance	\$1,381	\$5,000	\$5,000	\$2,500	\$0	\$0	-100.00%

Recommended Funding Levels for Non-Permanent Personnel for FY 2008-09

Category 1. Temporary Personnel Expenditures and Recommendations for FY 2008-09 Budget (cont.)

	Department/Division	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 Revised Budget	2007-08 12-Month Estimate	2008-09 Department Request	2008-09 Recommended Budget	% Change from 2007-08 Original Budget
27	Health - Administration	\$4,470	\$4,560	\$17,060	\$7,500	\$0	\$0	-100.00%
28	Health - Dental	\$5,957	\$0	\$0	\$0	\$0	\$0	
29	Health - Environmental Health	\$12,642	\$0	\$0	\$8,793	\$0	\$0	
30	Health - Health Promotion and Education	\$0	\$0	\$10,606	\$0	\$0	\$0	
31	Health - Personal Health	\$68,616	\$26,545	\$112,663	\$87,137	\$26,563	\$9,961	-62.48%
32	Health - Risk Management and Quality Assurance	\$0	\$0	\$5,110	\$4,500	\$0	\$0	
33	Human Resources	\$28,165	\$7,150	\$7,150	\$35,730	\$7,150	\$2,681	-62.50%
34	Human Rights and Relations	\$5,265	\$7,000	\$7,000	\$2,400	\$3,000	\$1,125	-83.93%
35	Information Technologies	\$11,824	\$0	\$0	\$0	\$0	\$0	
36	Land Records	\$4,812	\$1,200	\$2,200	\$4,366	\$1,200	\$1,200	0.00%
37	Library - Carrboro Branch	\$14,457	\$16,500	\$16,500	\$12,028	\$16,425	\$6,159	-62.67%
38	Library - Carrboro Cybrary	\$7,141	\$6,350	\$6,350	\$5,524	\$6,650	\$2,494	-60.72%
39	Library - Cedar Grove Branch	\$13,539	\$12,350	\$12,350	\$11,396	\$12,933	\$4,850	-60.73%
40	Library - Central Library	\$20,264	\$15,000	\$15,000	\$20,463	\$29,249	\$10,968	-26.88%
41	Parks and Recreation	\$144,238	\$129,775	\$129,775	\$129,775	\$65,975	\$24,741	-80.94%
42	Parks and Recreation - Fairview Park	\$0	\$0	\$0	\$0	\$5,000	\$1,875	
43	Parks and Recreation - Little River Park	\$30,787	\$22,800	\$22,800	\$30,883	\$16,000	\$6,000	-73.68%
44	Parks and Recreation - West Ten	\$0	\$0	\$0	\$0	\$15,000	\$5,625	
45	Planning	\$9,822	\$18,000	\$18,000	\$2,803	\$5,000	\$1,875	-89.58%
46	Public Works - Buildings and Grounds	\$74,653	\$42,970	\$42,970	\$75,174	\$0	\$16,500	-61.60%
47	Public Works - Motor Pool	\$17,450	\$25,000	\$25,000	\$23,090	\$10,826	\$4,060	-83.76%
48	Public Works - Sanitation	\$73,716	\$0	\$0	\$0	\$0	\$0	
49	Register of Deeds	\$10,600	\$25,000	\$25,000	\$18,440	\$25,000	\$25,000	0.00%
50	Sheriff	\$263,667	\$140,000	\$140,000	\$283,022	\$225,000	\$125,000	-10.71%
51	Soil and Water	\$0	\$300	\$300	\$200	\$300	\$113	-62.33%
52	Tax Assessor	\$4,442	\$3,500	\$3,500	\$5,750	\$3,500	\$3,500	0.00%
53	Tax Collector/Revenue	\$5,446	\$6,100	\$6,100	\$3,798	\$6,600	\$2,475	-59.43%
54	Temporary Sub-total	\$1,622,911	\$1,321,019	\$1,570,485	\$1,652,606	\$984,047	\$444,708	-66.34%

Recommended Funding Levels for Non-Permanent Personnel for FY 2008-09

Category 2. Time-Limited Non-Permanent Personnel Expenditures and Recommendations for FY 2008-09 Budget

	Department/Division	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 Revised Budget	2007-08 12-Month Estimate	2008-09 Department Request	2008-09 Recommended Budget	% Change from 2007-08 Original Budget
58	Aging - Eldercare Program	\$0	\$0	\$0	\$0	\$20,000	\$20,000	
59	Time-Limited Sub-total	\$0	\$0	\$0	\$0	\$20,000	\$20,000	

Category 3. Seasonal Non-Permanent Personnel Expenditures and Recommendations for FY 2008-09 Budget

	Department/Division	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 Revised Budget	2007-08 12-Month Estimate	2008-09 Department Request	2008-09 Recommended Budget	% Change from 2007-08 Original Budget
60	Aging - RSVP	\$0	\$0	\$0	\$0	\$9,537	\$9,537	
61	Board of Elections	\$0	\$0	\$0	\$0	\$120,950	\$120,950	
62	DSS - Economic Services	\$0	\$0	\$0	\$0	\$8,345	\$8,345	
63	Parks and Recreation	\$0	\$0	\$0	\$0	\$17,811	\$17,811	
64	Parks and Recreation - Fairview Park	\$0	\$0	\$0	\$0	\$2,000	\$2,000	
65	Parks and Recreation - Little River Park	\$0	\$0	\$0	\$0	\$29,000	\$29,000	
66	Parks and Recreation - Northern Park	\$0	\$0	\$0	\$0	\$12,549	\$12,549	
67	Parks and Recreation - West Ten	\$0	\$0	\$0	\$0	\$22,000	\$22,000	
68	Public Works - Buildings and Grounds	\$0	\$0	\$0	\$0	\$32,480	\$32,480	
69	Seasonal Sub-total	\$0	\$0	\$0	\$0	\$254,672	\$254,672	

Recommended Funding Levels for Non-Permanent Personnel for FY 2008-09

Category 4. Student Interns Expenditures and Recommendations for FY 2008-09 Budget

	Department/Division	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 Revised Budget	2007-08 12-Month Estimate	2008-09 Department Request	2008-09 Recommended Budget	% Change from 2007-08 Original Budget
70	Aging - Administration	\$0	\$0	\$0	\$0	\$1,214	\$1,214	
71	Budget	\$0	\$0	\$0	\$0	\$8,500	\$8,500	
72	County Manager	\$0	\$0	\$0	\$0	\$18,360	\$18,360	
73	Emergency Services - Administration	\$0	\$0	\$0	\$0	\$4,800	\$4,800	
74	Emergency Services - Emergency Medical Services - Transportation	\$0	\$0	\$0	\$0	\$2,322	\$2,322	
75	Emergency Services - Emergency Medical Services - Treatment	\$0	\$0	\$0	\$0	\$2,322	\$2,322	
76	Environment and Resource Conservation	\$0	\$0	\$0	\$0	\$10,000	\$3,750	
77	Health - Dental	\$0	\$0	\$0	\$0	\$2,160	\$2,160	
78	Human Rights and Relations	\$0	\$0	\$0	\$0	\$4,000	\$4,000	
79	Information Technologies	\$0	\$0	\$0	\$0	\$8,000	\$8,000	
80	Planning	\$0	\$0	\$0	\$0	\$5,004	\$5,004	
81	Student Interns Sub-total	\$0	\$0	\$0	\$0	\$66,682	\$60,432	

Category 5. Reserve for Temporary Personnel Expenditures and Recommendations for FY 2008-09 Budget

	Department/Division	2006-07 Actual Expenditures	2007-08 Original Budget	2007-08 Revised Budget	2007-08 12-Month Estimate	2008-09 Department Request	2008-09 Recommended Budget	% Change from 2007-08 Original Budget
82	Human Resources	\$0	\$0	\$0	\$0	\$0	\$110,750	
83	Reserve Sub-total	\$0	\$0	\$0	\$0	\$0	\$110,750	

84	Non-Permanent Personnel Grand Total	\$1,622,911	\$1,321,019	\$1,570,485	\$1,652,606	\$1,325,401	\$890,562	-32.59%

General Fund Annual Budget

Comparison of Requests, Manager Recommended and Board Approved Budgets

	2002-03		2003-04		2004-05		2005-06		2006-07		2007-08		2008-09	
	Funding	New Staff	Funding	New Staff	Funding	New Staff	Funding	New Staff	Funding	New Staff	Funding	New Staff	Funding	New Staff
Requests	\$125,632,535	9.00	\$131,931,506	29.70	\$147,427,748	54.643	\$158,989,278	0.85	\$168,680,207	25.125	\$177,891,730	31.1	\$190,053,244	51.175
Manager Recommended	\$122,850,400	0.50	\$130,366,634	27.7	\$137,351,929	39.663	\$152,788,013	0.85	\$164,680,207	19.375	\$172,206,470	9.1	\$188,293,308	34.425
Manager Recommended Tax Rate	85.0 cents		86.0 cents		89.0 cents		86.8 cents		91.3 cents		94.0 cents		\$1.038	
Board Approved	\$119,187,150	0.50	\$128,972,522	25.95	\$136,408,768	33.413	\$149,856,874	0.85	\$163,473,184	17.9	\$173,624,351	9.1		
Board Approved Tax Rate	83.0 cents		84.5 cents		88.0 cents		84.3 cents		90.3 cents		95.0 cents			
One Cent on Tax Rate Generates	\$926,799		\$974,804		\$1,011,210		\$1,187,580		\$1,207,023		\$1,247,881		\$1,271,729	

**BOCC Contingency Appropriations
Fiscal Years 1997-98 through 2007-08**

Fiscal Year	Budgeted	Board Approved	Description
1997-98	\$ 100,000	\$ 34,630	Rabies Clininc(\$13,405); Dr. Keith Lehman(\$75); Dr. Darius Amjadi(\$150); Farm Family of the Year (\$2,000); Community Housing(\$19,000)
1998-99	\$ 250,000	\$ 156,300	Shearon Harris(\$22,800); Establish ERCD(\$52,000); First Baptist Church/HUD(\$10,000); Fees associated with legal proceedings against Shearon Harris(\$19,500); BOCC Approved(\$52,000)
1999-00	\$ 175,000	\$ 171,200	La Fiesta(\$5,000); Illiteracy Contribution(\$2,500); Allowance for cost over-runs of professional studies of student generation rates and impact fee(\$30,400); Fees associated with legal proceedings against Shearon Harris (\$128,300); Travel & Tourism(\$5,000)
2000-01	\$ 175,000	\$ 25,000	DSS General Assistance Programs(\$25,000)
2001-02	\$ 100,000	\$ 0	No appropriations made in fiscal year 2001-02
2002-03	\$ 50,000	\$ 47,380	Orange County Animal Shelter focus group consultation(\$8,000); Contribution to Friends of the Carrboro Branch Library Art Committee(\$750); Northern Human Services Center Capital Project for analysis work of alternative septic options(\$3,630); Appropriation to the Lands Legacy Capital Project (\$35,000)
2003-04	\$ 50,000	\$ 50,000	Humane Society of the United States(HSUS) Animal Shelter Evaluation Study (\$18,500); Recreation Opportunities Map (\$3,900); Orange County's share of School Collaboration facilitation costs (\$3,000); Orange Book Project (\$10,000); Education Excellence Study (\$14,600)
2004-05	\$ 50,000	\$ 18,000	Additional appropriation to Recreation and Parks Jazz Festival (\$5,000); Orange County's share of OPC Director search (\$3,000); Revenue Enhancement/Expenditure Reduction agreement with Robert Segal Firm (\$10,000)
2005-06	\$ 35,000	\$ 27,971	As of June 1, 2006, Cost of conducting supplemental Orange County Schools district tax referendum (\$15,000); Contribution to Ronald Aycock Scholarship Fund (\$1,000); Additional financial assistance to the County's "Cool Jazz" festival (\$5,000); Appropriation for hosting Eno River Confluence (\$2,000); Appropriation to cover supplemental scope of services for the Transfer of Development Right(TDR) feasibility study (\$4,971)
2006-07	\$ 35,000	\$ 28,167	As of May 31, 2007, Appropriation for BOCC District Elections Education process (\$15,000); Contribution to Upper Neuse River Basin Association (\$1,917); Appropriation for recognition celebration of the volunteer fire and rescue departments and ham radio operators (\$1,750); Appropriation to cover consultant costs related to developing a Service Needs Plan for Orange County Public Libraries (\$4,000); Appropriation to cover approved contract for a feasibility study for an agriculture products regional value-added processing center (\$5,500)
2007-08	\$ 17,500	\$ 13,435	As of May 22, 2008, Mediation services for the Farmers Market (\$935); Contract to perform a Community Survey regarding the Local Revenue Options (\$10,000); Authorize BOCC office to recruit for vacant Advisory Board and Commission positions (\$2,500)
TOTAL	\$ 1,020,000	\$ 558,648	

**Safety Net and Critical Needs Reserve
Fiscal Years 2002-03 through 2007-08**

FY 2002-2003

	<u>Comments</u>
	\$300,000 Approved FY 02-03 allocation
Budget	\$300,000
	(\$61,735) Increase DSS appropriation for Emergency Assistance for families
	(\$5,000) To offset loss of State funding for Orange Chatham Alternative Sentencing Program pre-trial services (6 months)
Appropriations	(\$1,500) County match to fund Volunteer Families for Children
	(\$98,389) Cover some of the State budget cuts that DSS, Health, Aging, and Library experienced in FY 02-03
Remaining Balance	\$133,376

FY 2003-2004

	<u>Comments</u>
	\$130,000 Approved FY 03-04 allocation
	\$219,116 FY 02-03 Carry Forward
Budget	\$349,116
	(\$10,000) Inter-Faith Council (IFC) for Project Homestart as part of a Challenge Grant
	(\$5,000) To El Centro Latino for One Race Many Cultures
	(\$27,000) Replace loss of Federal funds for Breastfeeding program funding for two months
	(\$890) Hillcrest Youth Shelter, County match for JCPC
	(\$35,000) Replace loss of Federal funds for Breastfeeding program funding through June 2004
Appropriations	Aging Department's Friend-to-Friend program and Senior Employment program (\$11,014), to Duke Community Hospice for a generator (\$10,000), and to Orange-Chatham Alternative Sentencing (\$12,000) for continuation of pre-trial release services
	(\$33,014)
	To support Enhanced Child Service Coordination (\$10,170), Community Health Awareness (\$46,790), Healthy Carolinians (\$890), and Intensive Home Visiting (\$29,410) Grant Programs that lost funding or experienced reductions in funding during FY 03-04
	(\$87,260)
Remaining Balance	\$150,952

FY 2004-2005

	<u>Comments</u>
	\$100,000 Approved FY 04-05 allocation
	\$150,952 FY 2003-04 Carry Forward
Budget	\$250,952
	(\$50,000) Provide subsidies to families on the DSS Day Care waiting list
Appropriations	(\$50,000) Provide subsidies to families on the DSS Day Care waiting list
Remaining Balance	\$150,952

**Safety Net and Critical Needs Reserve
Fiscal Years 2002-03 through 2007-08**

FY 2005-2006

		<u>Comments</u>
Budget	\$440,000	Approved FY 05-06 allocation
	\$150,952	Carry Forward from FY 04-05
	\$590,952	
Appropriations	(\$21,500)	Water sampling and analysis of 100 households in the Mill Creek Road area
	(\$50,000)	Provide subsidies to families on the department's day care waiting list
	(\$57,468)	OPC Mental Health to facilitate the divestiture and transfer of the Early Intervention and Family Services (EIFS) program and KidScope programs from the OPC/LME to Chapel Hill Training and Outreach Project, Inc.
	(\$102,865)	Emergency assistance to address DSS increased emergency needs of low-income families due to rising energy costs and increased numbers of eligible families
	(\$19,739)	To offset the State's reduction Orange-Chatham Alternative Sentencing Pre-Trial Release Program
	(\$5,269)	To Mental Health Association to fund the 30% match requirement in order to draw down State Juvenile Crime Prevention Council (JCPC) funds
	(\$41,012)	OPC Mental Health to facilitate the divestiture and transfer of Cross Disability Services from the OPC/LME to Cross Disability Services, Inc.
	(\$13,467)	OPC Mental Health to facilitate the divestiture and transfer of Severe and Persistent Mental Illness (SPMI) Assertive Community Treatment Team (ACTT) services to Lutheran Family Services.
	(\$131,797)	OPC Mental Health to facilitate the divestiture and transfer of Orange County outpatient services to Caring Family Networks
	(\$87,720)	Orange County's share of OPC Mental Health Area Program's Unfunded Needs for FY 2005-06
Remaining Balance		\$60,115

FY 2006-07

		<u>Comments</u>
Budget	\$125,000	Approved FY 06-07 allocation
	\$225,000	Carry Forward from FY 05-06
	\$350,000	
Appropriation	(\$80,000)	To OPC/LME to further facilitate the divestiture of OPC Club Nova to Club Nova Community, Inc.
Remaining Balance		\$270,000

FY 2007-08

		<u>Comments</u>
Budget	\$0	Approved FY 07-08 allocation
	\$270,000	Carry Forward from FY 06-07
	\$270,000	
Appropriation	(\$125,000)	Appropriation to Club Nova (\$75,000) and KidsCope (\$50,000) for fiscal year 2007-08.
Remaining Balance		\$145,000

Historical Tax Rate

(Per \$100 Assessed Valuation)

Ad Valorem

County Tax Rate		<i>Change (in cents per \$100 assessed valuation)</i>
1989-90	74.00	
1990-91	76.50	2.50
1991-92	80.50	4.00
1992-93	84.25	3.75
1993-94	83.60	(0.65)
1994-95	88.50	4.90
1995-96	94.75	6.25
1996-97	99.75	5.00
1997-98	87.30	(12.45)
1998-99	90.20	2.90
1999-00	91.90	1.70
2000-01	92.90	1.00
2001-02	80.50	(12.40)
2002-03	83.00	2.50
2003-04	84.50	1.50
2004-05	88.00	3.50
2005-06	84.30	(3.70)
2006-07	90.30	6.00
2007-08	95.00	4.70
2008-09*	103.80	8.80

*Fiscal Years 1989-90 through 2007-08 reflect approved tax rates; Fiscal Year 2008-09 reflects Manager Recommended tax rate.

Historical Tax Rate

(Per \$100 Assessed Valuation)

Chapel Hill-Carrboro District Tax

<i>CHCCS Special District</i>		<i>Change (in cents per \$100 assessed valuation)</i>
1989-90	17.75	
1990-91	17.75	0.00
1991-92	17.35	(0.40)
1992-93	17.35	0.00
1993-94	15.75	(1.60)
1994-95	15.40	(0.35)
1995-96	15.40	0.00
1996-97	19.00	3.60
1997-98	17.90	(1.10)
1998-99	19.20	1.30
1999-00	22.00	2.80
2000-01	22.00	0.00
2001-02	20.20	(1.80)
2002-03	19.20	(1.00)
2003-04	20.00	0.80
2004-05	20.00	0.00
2005-06	18.34	(1.66)
2006-07	18.85	0.51
2007-08	20.35	1.50
2008-09*	23.00	2.65

*Fiscal Years 1989-90 through 2007-08 reflect approved tax rates; Fiscal Year 2008-09 reflects Manager Recommended tax rate.

Fire Districts' Budget Recommendations for FY 2008-09

District	Current 2007-08 Tax Rate (in cents)	Recommended Tax Rate for 2008-09	Recommended Tax Rate Change 2008-09	1 Cent Equals	1/10 Cent Equals	Recommended Fund Balance Appropriation for 2008-09	Reason for Increase
Cedar Grove	7.30	7.30	0.00	\$ 22,968	\$ 2,297		
Chapel Hill	1.90	4.90	3.00	\$ 191	\$ 19		This district serves six (6) properties. The current rate is much lower than surrounding fire districts and in order to create a fair and balanced fire district tax rate, the recommended budget includes a tax rate increase of 3.0 cents for FY 2008-09.
Damascus	5.00	6.00	1.00	\$ 7,663	\$ 766		This one cent increase provides for the final year of a three year plan to raise the tax rate in this district to match Chatham County's tax rate. Although since this three year plan began, Chatham's rate has increased its rate to 7.0 cents. So the district will be asking for another 1 cent increase in FY 2009-10. This increase is needed to help cover the additional paid staff necessary to staff stations at a minimum requirement, to expand their training program, and to help cover the cost of onboard mapping on 8 vehicles which the district accomplished this fiscal year.
Efland	4.225	5.225	1.00	\$ 56,554	\$ 5,655		Their substation is complete and will be occupied by the end of this fiscal year. They have ordered and received another pumper/tanker truck that will be used at the new station, and they have purchased \$120,000 worth of radios so they are ready for the County mandated change over to the new 800MHz system.
Eno	5.70	5.70	0.00	\$ 59,086	\$ 5,909		
Little River	4.60	4.60	0.00	\$ 35,524	\$ 3,552		
New Hope	6.75	6.75	0.00	\$ 47,165	\$ 4,717	\$ 34,038	The increase in their budget is due to experiencing a 25% increase in fuel costs, increased equipment maintenance of 15% due to an aging fleet of apparatus, purchase of 800 MHz radios to comply with the new County radio system, and an increase in their payroll budget to ensure 2 firefighters on duty each evening and to come into compliance with the Federal Fair Labor Standards Act. In order to keep the tax rate the same for FY 2008-09, \$34,038 is recommended to come from their available fund balance, which would leave them with approximately \$12,000 in their fund balance.
Orange Grove	3.90	4.20	0.30	\$ 61,509	\$ 6,151		This increase is needed to meet increased operating expenses for fuel and utilities and to implement a pay per call program to help their members cover the rising cost of fuel. They are applying for 2 FEMA grants, one to replace personal protective gear, and the other to replace a tanker. Their matching funds for these grants, if successful, are indicated in their Capital Reserves contribution.
Orange Rural	5.60	6.30	0.70	\$ 98,127	\$ 9,813	\$ 18,071	This increase is needed due to increased expenses in fuel and utilities costs, increased maintenance cost caused by aging buildings and apparatus, and costs associated with staffing 2 stations 24 hours, seven days a week in order to reduce response time and improve coverage. \$18,071 is recommended to come from their available fund balance, which would leave them with approximately \$11,000 in their fund balance.

District	Current 2007-08 Tax Rate (in cents)	Recommended Tax Rate for 2008-09	Recommended Tax Rate Change 2008-09	1 Cent Equals	1/10 Cent Equals	Recommended Fund Balance Appropriation for 2008-09	Reason for Increase
South Orange	9.50	9.50	0.00	\$ 44,707	\$ 4,471		
Southern Triangle	5.00	6.00	1.00	\$ 27,954	\$ 2,795		This one cent increase provides for the final year of a three year plan to raise the tax rate in this district to match Chatham County's tax rate. Although since this three year plan began, Chatham's rate has increased its rate to 7.0 cents. So the district will be asking for another 1 cent increase in FY 2009-10. This increase is needed to help cover the additional paid staff necessary to staff stations at a minimum requirement, to expand their training program, and to help cover the cost of onboard mapping on 8 vehicles which the district accomplished this fiscal year.
White Cross	5.00	6.00	1.00	\$ 30,395	\$ 3,040		This increase is needed due to increased expenses in fuel, truck maintenance, and insurance. The North Carolina Division of Water Quality issued a change in their septic permit which has resulted in an \$8,000 annual increase in the cost of inspection and testing fees. Also, included in their budget is the replacement of a 20 year old first responder vehicle.

Capital Recommendations
Fiscal Year 2008-09

Department	Description	Quantity	Justification/Need for Equipment	Type of Equip	Cost of Equip	N or R (N/R)?	Is this Due to a New Staff Request (Y/N)?	Total Funding Request
Animal Services	Digital Cameras (Field Services)	1	For Animal Control Officer to use in field when working on cruelty cases that may end up in court.	E	\$300	N	N	\$300
Animal Services	Dog & Cat Traps with shipping cost	3	To replace aging traps.	E	\$300	R	N	\$900
Animal Services	Microchip Scanner	5	For each Animal Control Officer to have a scanner to use while in the field to help identify owners of stray animals that are micro chipped.	E	\$335	N	N	\$1,675
Animal Services	Dart Tracking System & Tranquilizers	1	To ensure availability for 6 Animal Control Officers and ensure that there is always at least one available.	E	\$425	N	N	\$425
Animal Services	Portable Corral System	1	Will be used to corral livestock animals when the need arises because Animal Services currently does not own one.	E	\$3,000	N	N	\$3,000
Animal Services	Hand held communication radios	1	To replace aging radios and to accommodate the number of staff Animal Control currently has.	E	\$380	N	Y	\$380
Animal Services	Collarum Traps	1	To replace aging traps.	E	\$240	R	N	\$240
Animal Services	Microscope	1	Two needed in order to operate in an efficient manner now and in the future.	E	\$700	N	N	\$700
Animal Services	Otoscope	1	To ensure availability for 2-3 Veterinary Health Care Technicians and Veterinarian and ensure that there is always at least one available.	E	\$800	N	N	\$800
Animal Services	Microchip Scanner	1	For shelter staff to use in house to identify owners of stray animals that are micro chipped.	E	\$335	N	N	\$335
Animal Services	Oster Clippers	1	For use by healthcare technician in order to groom animals that may come in to the shelter with matted hair or to use to clear the hair from an area that a medical procedure may need to be done.	E	\$250	N	N	\$250
Animal Services	Feral Cat Boxes	5	Due to the number of increased feral colonies in the community and to replace aging boxes.	E	\$65	N	N	\$325
BOCC	Chairs	18	For the existing and incoming Commissioners, County Manager, County Attorney, and the Clerk; for both BOCC meeting locations	F	\$399	R	Y	\$7,182
BOCC	Tables	4	For new commissioners at both BOCC meeting locations	F	\$680	N	Y	\$2,720
BOCC	Microphones	2	For new commissioners at both BOCC meeting locations	E	\$500	N	Y	\$1,000
Board of Elections	Laptops	22	Needed in Precincts to register and process voters during elections	IT	\$1,200	N	N	\$26,400
Board of Elections	Desk Top Computer	1	Needed to place in public area for voters and campaign committees as well as office use by temps	IT	\$945	N	N	\$945
Board of Elections	Computer Upgrades	3	Add CD Writers and Scanner to office computers	IT	\$685	N	N	\$2,055

Department	Description	Quantity	Justification/Need for Equipment	Type of Equip	Cost of Equip	N or R (N/R)?	Is this Due to a New Staff Request (Y/N)?	Total Funding Request
Board of Elections	Public Computer Table w/ 2 chairs	1	Needed to facilitate mandated public computer access by the SBOE to be used by Orange County citizens and visitors	F	\$1,000	N	N	\$1,000
Child Support	Shredder	1	For disposal of confidential documents	E	\$1,800	R	N	\$1,800
Child Support	Network Printer	1	Replacement of Network Printer that is 7 years old	IT	\$2,000	R	N	\$2,000
Child Support	Desk Modular Workstations	2	Replacement of two 20 year old desks with ergonomic workstations	F	\$1,400	R	N	\$2,800
Coop Ext	Lease for Mini Macs	15	State Equipment, but Cooperative Extension rents equipment from NCSU	IT	\$130	n/a	N	\$1,943
Co Mgr	HP Scanjet 5590 Digital Flatbed Scanner	1	For 11x14 documents with faster preview scans and editing capabilities	IT	\$300	R	N	\$300
Co Mgr	PaperPort11 Professional	1	Editing Software	IT	\$200	N	N	\$200
Co Mgr	Latest Version of AutoCad plus subscription	2	Version currently used by Engineer is 8 years old; one each for Paul and Kevin	IT	\$6,000	R	N	\$12,000
Co Mgr	HP Printer with 11x17 printing capability	1	Land Records has moved and the Engineers Office has no way of printing anything at this time	IT	\$4,200	N	N	\$4,200
ERCD	GIS/LA Workstation	1	GIS-standard workstation for Landscape Architect (many design/Auto-CAD programs that require GIS workstation)	IT	\$2,200	R	N	\$2,200
ERCD	GIS Plotter	1	New GIS plotter (HP Design Jet 4500) to replace 1998 model currently used by 2 GIS staff and landscape architect. Would also be available for use by engineers in new building.	IT	\$11,500	N	N	\$11,500
ERCD	Digital camera	1	Pictures of natural areas, other natural and cultural resources	IT	\$400	N	N	\$400
ERCD	Lands Legacy Signs	1	Signs at properties acquired through Lands Legacy Program denoting site and purpose of acquisition	E	\$4,000	N	N	\$4,000
ERCD	Lateral File Cabinet	1	Cabinet to allow for filing of oversized maps, plots and surveys	E	\$700	N	N	\$700
ERCD	Storage Cabinet	1	Storage for departmental supplies, etc.	E	\$400	N	N	\$400
ERCD	Voluntary-Agricultural District Framed photos	1	New framed photos of farms in the Voluntary Agricultural District program and those with conservation easements - for wall display	E	\$1,000	N	N	\$1,000
ES	Engel MRFD-015D-A Fridge/Freezer (Portable Freezer to be placed in Ambulances	8	To keep Normal Saline Bags "iced" for use in Orange County's Induced Hypothermia Protocol	E	\$421	N	N	\$3,368
ES	Floor Mount IV Warmer	8	To keep Normal Saline Bags at normal body temperature due to fluctuations in ambulance ambient temperature	E	\$440	N	N	\$3,520
ES	Broselow Pediatric Bags	8	Keeps pediatric advanced life support system compartmentalized and easily accessible for use in pediatric emergency calls	E	\$270	R	N	\$2,160

Department	Description	Quantity	Justification/Need for Equipment	Type of Equip	Cost of Equip	N or R (N/R)?	Is this Due to a New Staff Request (Y/N)?	Total Funding Request
ES	Thomas Pack	6	Keeps advanced life support equipment and medications compartmentalized for access during emergency calls	E	\$260	R	N	\$1,560
ES	Pro-Pak	14	Allows paramedics to keep equipment compartmentalized for access during emergency calls, these bags are easy to decontaminate	E	\$400	N	N	\$5,600
ES	Interosseous Drill battery packs	14	These battery packs contain lithium ion batteries that are good for over 10,000 uses. These battery packs drive the IO drill for use in critically ill patients	E	\$100	R	N	\$1,400
ES	Medtronic Life Pack 12 Carrying Case	14	These cases will replace the existing "worn-out" cases currently used by the paramedics	E	\$300	R	N	\$4,200
ES	Spineboards	50	This is critical equipment used to spinally immobilize injured patients	E	\$160	R	N	\$8,000
ES	Sliding Equipment Tray	1	This sliding equipment tray allows us to load more, heavier supplies and equipment into the bed of a covered logistics pickup (already have the truck) with less risk of injury to employees and faster deployment. We will use it to run emergency logistics as well as exercise supplies and HazMat response.	E	\$3,000	N	N	\$3,000
ES	Flat Panel Situation Monitors	2	These monitors will be large display monitors connected to various inputs and mounted and locked in the Emergency Operations Center. They will be used to monitor news and situation reports during emergency activations and used for the projection of training materials and presentation information when the EOC is being used routinely as a county training facility.	E	\$4,000	N	N	\$8,000
ES	911 StarZ III Simulator	1	911 StarZ III Call Taking/Radio Dispatch Training Simulator allows for the training session to parallel the actual physical activity associated with the emergency phone and radio functions using headset, foot pedal, hold, transmit tones and volume controls. The trainee gathers the information over the simulated phone line, enters the call information into a CAD clone (desk top computer) and dispatches the call out over the simulated radio frequency. The one being replaced is 10 years old.	E	\$5,900	R	N	\$5,900
ES	9-1-1 Chairs for Comm Center	7	24/7 sturdy chairs needed for the Communication Center. They need to be heavy duty, designed for 24/7 coverage and ergonomically correct. The chairs being used at this time are at least 3 years old are torn and are in need of replacement.	F	\$1,200	R	N	\$8,400
ES	Interactive 9-1-1 Simulator	1	Teaching device in English and Spanish used to teach children and mentally challenged how, when and why to dial 911 in case of an emergency by engaging children in a question and answer dialogue with a realistic emergency telecommunicator.	E	\$2,280	N	N	\$2,280
ES	Self Contained Breathing Apparatus	3	Equipment needed to meet OSHA requirements and National Fire Protection Association Standards. Current equipment does not meet OSHA/NFPA Standards due to age of equipment	E	\$4,725	R	N	\$14,175
ES	800mhz Mobile Repeater	1	Repeater need to boost 800mhz radio signals on the VIPER System in fringe areas and enhance radio interoperability for emergency response agencies in the County.	E	\$15,500	N	N	\$15,500
ES	T61 ThinkPad Laptop Computer w/ Mini Docking Station	1	This equipment would be used by the training officer during mandated continuing education. The training officer must travel to multiple locations and needs portable access.	IT	\$1,454	N	Y	\$1,454

Department	Description	Quantity	Justification/Need for Equipment	Type of Equip	Cost of Equip	N or R (N/R)?	Is this Due to a New Staff Request (Y/N)?	Total Funding Request
ES	Office Professional 2003 Win32 English Microsoft Volume License Microsoft Select License Only	1	The training officer will need Microsoft office utilities for the functioning of his/her duties	IT	\$318	N	Y	\$318
ES	Linksys Wireless-G Router with SpeedBooster	3	These wireless routers will be used to gain internet access for the electronic patient care report submission related to the Zoll Data Systems project. These routers would be positioned at 1914 New Hope Church Rd. and at the new Meadowland's complex. Wireless availability is crucial at the emergency services building as the paramedics and emts must send all of their documents to the server at the end of their shift.	IT	\$60	N	N	\$180
ES	HP Deskjet 460wf Mobile Printer with Wireless Connectivity	1	This mobile printer would be used to print training documents at EMS continuing education as well as interview documents during EMS interviews. Both of these activities take place throughout the county.	IT	\$300	N	N	\$300
ES	D-Link 3G Mobile Router Ev-do 4-Port Switch 802.11G 108MBPS	1	This wireless router will be utilized at the Efland EMS station for the same purpose. We propose to utilize the Verizon wireless network to interface with the router.	IT	\$170	N	N	\$170
ES	Aqua Quality Assurance Software	1	Quality assurance software to ensure the 9-1-1 center calls are completed based on protocol.	IT	\$5,000	N	N	\$5,000
ES	Printers - Comm Center	3	Additional printers for the new 9-1-1 center	IT	\$2,000	N	N	\$6,000
ES	Printer - Comm Center	1	Replace printer in the 9-1-1 center	IT	\$2,000	Replace	N	\$2,000
ES	Color Laser Printer	1	Replace color laser currently in the EOC to be placed in the Administrative area on the second floor of the new building	IT	\$4,000	Replace	N	\$4,000
ES	Laptop and docking station	1	New employee request - Asst Fire Marshal position	IT	\$1,300	N	Y	\$1,300
ES	Firehouse Web based software	1	Allows employees to access Firehouse from EMS Stations and laptops. Allows Fire Marshal staff to conduct inspections and enter data in the field. Allows fire departments to access pre-fire surveys fire flow calculations in their districts as well as mutual aid departments. This package will replace the existing Firehouse software that is limited in use and access.	IT	\$20,665	R	N	\$20,665
ES	Office Furnishings		Office Furnishings for New Staff Requests - Asst Fire Marshal position	F		N	Y	\$1,195
ES	Vehicle	1	Replacement of 6 year old vehicle with recurring maintenance issues	V	\$48,935	R	N	\$48,935
ES	Vehicles	3	Replacement of 6 year old vehicles with recurring maintenance issues	V	\$48,935	R	N	\$146,805
Health	Typewriter	1	Replacement typewriter for Whitted Pharmacy	E	\$400	R	N	\$400
Health	Fetal Doppler	1	Replacement Fetal Doppler for stolen item at SHSC (currently using older back-up model)	E	\$400	R	N	\$400

Department	Description	Quantity	Justification/Need for Equipment	Type of Equip	Cost of Equip	N or R (N/R)?	Is this Due to a New Staff Request (Y/N)?	Total Funding Request
Health	Midwest Tradition Push Button Fiber Optic Highspeed Handpiece. Hillsborough Clinic Tier A Mandate (OSHA)	22	All high-speed hand pieces must be sterilized after every patient. Approximately 30 patients are seen daily. Thirty high-speed hand pieces are needed for each dental clinic for a total of 60.	E	\$525	R	N	\$11,550
Health	Midwest Conta Angle Sheath for Shorty slowspeed handpiece attachment. Hillsborough Clinic Tier A Mandate (OSHA)	5	Due to new a OSHA regulation all slowspeed handpiece motors and attachments must be sterilized after every patient. In the past the motors and sheaths were bagged and sprayed with disinfectant. Approximately 30 patients are seen per day.	E	\$120	R	N	\$600
Health	Midwest Friction Grip Head, Push Button slowspeed handpiece attachment. Hillsborough Clinic. Tier A Mandate (OSHA)	6	Due to a new OSHA regulation all slowspeed handpiece motors and attachments must be sterilized after every patient. In the past the motors and sheaths were bagged and sprayed with disinfectant. Approximately 30 patients are seen per day.	E	\$150	R	N	\$900
Health	Midwest Shorty Two Speed Air Motor slowspeed handpiece motor. Hillsborough Clinic. Tier A Mandate (OSHA)	7	Due to a new OSHA regulation all slowspeed handpiece motors and attachments must be sterilized after every patient. In the past the motors and sheaths were bagged and sprayed with disinfectant. Approximately 30 patients are seen per day.	E	\$600	N	N	\$4,200
Health	Midwest Slowspeed Handpiece Straight attachment. Hillsborough Clinic. Tier A Mandate (OSHA)	12	Due to a new OSHA regulation all slowspeed handpiece motors and attachments must be sterilized after every patient. In the past the motors and sheaths were bagged and sprayed with disinfectant. Approximately 30 patients are seen per day.	E	\$254	N	N	\$3,048
Health	Curing Light. Hillsborough Clinic.	1	Replace broken light. Curing light is needed to provide dental sealants and composite restorations.	E	\$1,029	R	N	\$1,029
Health	Midwest Tradition Friction Grip High-speed Fiber Optic Handpiece. Carrboro Clinic. Tier A Mandate (OSHA)	16	There are 15 Midwest High-speed hand pieces presently. Would need 45 to replace old hand pieces dated from 1983-1997.	E	\$525	R	N	\$8,400
Health	Midwest Slowspeed Hand pieces Friction Grip attachment. Carrboro Clinic. Tier A Mandate (OSHA)	35	The attachments for slowspeed hand pieces are used with dental burs and prophylaxis cups and brushes. All attachments must be sterilized after every patient. If motors are purchased so must the attachments.	E	\$150	N	N	\$5,250
Health	Midwest Slowspeed Handpiece Contra angle attachment. Carrboro Clinic. Tier A Mandate (OSHA)	38	The attachments for slowspeed hand pieces are used with dental burs and prophylaxis cups and brushes. All attachments must be sterilized after every patient. If motors are purchased so must the attachments.	E	\$120	N	N	\$4,560
Health	Midwest Slowspeed Handpiece Straight attachment. Carrboro Clinic. Tier A Mandate (OSHA)	38	The attachments for slowspeed hand pieces are used with dental burs and prophylaxis cups and brushes. All attachments must be sterilized after every patient. If motors are purchased so must the attachments.	E	\$254	N	N	\$9,652

Department	Description	Quantity	Justification/Need for Equipment	Type of Equip	Cost of Equip	N or R (N/R)?	Is this Due to a New Staff Request (Y/N)?	Total Funding Request
Health	Midwest Slowspeed Latch type attachment. Carrboro Clinic. Tier A Mandate (OSHA)	16	The attachments for slowspeed hand pieces are used with dental burs and prophylaxis cups and brushes. All attachments must be sterilized after every patient. If motors are purchased so must the attachments.	E	\$150	N	N	\$2,400
Health	Midwest Slowspeed Motor. Carrboro Clinic. Tier A Mandate (OSHA)	37	Presently there are 14 motors, 4 are broken and unrepairable leaving 10 motors for 8 dental chairs (2 for spares). In order to meet OSHA standards all parts of the handpiece are suppose to be sterilized. Presently, OCHD uses plastic barriers.	E	\$600	N/R	N	\$22,200
Health	\$1,600 Dentistply Cavitron SPS replacement		Replacement of aging dental equipment	E	\$1,600	R	N	\$1,600
Health	\$18,000 Panelipse X-ray Machine- Replacement		Replacement of aging dental equipment	E	\$18,000	R	N	\$18,000
Health	\$5,000 Autoclave Midmark M-11 - Replacement Tier A Mandate (OSHA)		Replacement of aging dental equipment	E	\$5,000	R	N	\$5,000
Health	\$2,000 Adec Assisting-Replacement Tier A Mandate (OSHA)		Replacement of aging dental equipment	E	\$2,000	R	N	\$2,000
Health	\$4,500 Dent-X 810 Processor- Replacement		Replacement of aging dental equipment	E	\$4,500	R	N	\$4,500
Health	\$18,000 Panelipse X-ray Machine- Replacement		Replacement of aging dental equipment	E	\$18,000	R	N	\$18,000
Health	\$4,700 Autoclave Midmark M-11- Replacement Tier A Mandate (OSHA)		Replacement of aging dental equipment	E	\$4,700	R	N	\$4,700
Health	\$2,000 Adec Assisting-Replacement Tier A Mandate (OSHA)		Replacement of aging dental equipment	E	\$2,000	R	N	\$2,000
Health	\$2,400 L & R Ultrasonic Cleaner- Replacement Tier A Mandate (OSHA)		Replacement of aging dental equipment	E	\$2,400	R	N	\$2,400
Health	\$4,100 X-ray Tubehead Heliodent by Seimens- Replacement		Replacement of aging dental equipment	E	\$4,100	R	N	\$4,100
Health	PC Computer	4	Need two PC Desktop computers one in each dental clinic for seven dental staff. Two PC Desktop computers in each office for the dental director.	IT	\$750	N	N	\$3,000
Health	17" Flat Panel LCD Monitor	4	Need two monitors one in each dental clinic for seven dental staff. Two monitors in each office for the dental director.	IT	\$204	N	N	\$816
Health	Microsoft Office Professional License	4	Need two licenses one in each dental clinic for seven dental staff. Two licenses in each office for the dental director.	IT	\$318	N	N	\$1,272

Department	Description	Quantity	Justification/Need for Equipment	Type of Equip	Cost of Equip	N or R (N/R)?	Is this Due to a New Staff Request (Y/N)?	Total Funding Request
Health	Warranty Upgrade and Image Ultrabuild client imaging License	4	Need two warranty upgrades one in each dental clinic for seven dental staff. Two warranty upgrades in each office for the dental director.	IT	\$72	N	N	\$288
Health	T61 Notebook Computer w/ software, Mini Docking Station, and 17" Flat panel LCD Monitor	1	Computer Equipment for new Dental Hygienist position.	IT	\$1,972	N	Y	\$1,972
Health	Hand-Held PC Tablets with Microsoft Office	10	For Clinical use with new Health Information System coming on-line Sept-Nov 08. Tablets will allow access to electronic medical/dental information by dentists/clinicians to enter/update client health information at time of service and facilitate check out/billing/revenue production process (10 tablets/site)	IT	\$2,000	N	N	\$20,000
Health	Munis Bar Coding System	1	Bar coding system for dental inventory of supplies	IT	\$20,000	N	N	\$20,000
Health	Hand-Held PC Tablets with Microsoft Office	12	For Clinical use with new Health Information System coming on-line Sept-Nov 08. Tablets will allow access to electronic medical information by nurses/clinicians to enter/update client health information at time of service and facilitate check out/billing/revenue production process (6 tablets/site)	IT	\$2,000	N	N	\$24,000
Health	Personal Computer with Microsoft Office	2	PCs for 2 requested positions: 1.0 Communicable Disease Nurse; .5 Family Nurse Practitioner	IT	\$1,300	N	Y	\$2,600
Health	Vehicles	2	Hybrid vehicles for Family Home Visiting section	V	\$23,000	N	N	\$46,000
Health	HP 4250 LaserJet Printer	1	Replace a HP LaserJet 4000TN at SHSC that gets heavy use and breaks down frequently. 18+ staff print to this one printer.	IT	\$1,226	R	N	\$1,226
Health	Personal Computer	1	Office Assistant II	IT	\$1,300	N	Y	\$1,300
Health	Bookcase, Calculator, and File Cabinet	1	Start-up Cost for new Dental Hygienist Position	F	\$442	N	Y	\$442
Health	Chair	1	Start-up Cost for new Dental Hygienist Position	F	\$275	N	Y	\$275
Health	Desk Modular Workstation	1	Start-up Cost for new Dental Hygienist Position	F	\$1,300	N	Y	\$1,300
Health	PC Table Hutch	1	Start-up Cost for new Dental Hygienist Position	F	\$275	N	Y	\$275
Health	Office Module	1	Modular Workstation for new 1.0 CD Nurse (.5 FNP will share a current office module)	F	\$1,300	N	Y	\$1,300
Health	Office Chair	2	Chairs for 2 new staff (1.0 CD Nurse; .5 FNP)	F	\$275	N	Y	\$550
Health	Filing Cabinet	2	Filing Cabinets for 2 new staff (1.0 CD Nurse; .5 FNP)	F	\$200	N	Y	\$400
Health	Chair	1	Office Assistant II	F	\$275	N	Y	\$275

Department	Description	Quantity	Justification/Need for Equipment	Type of Equip	Cost of Equip	N or R (N/R)?	Is this Due to a New Staff Request (Y/N)?	Total Funding Request
Health	Modular Desk	1	Office Assistant II	F	\$1,000	N	Y	\$1,000
Health	Desk Extension	1	Nutritionist desk--two staff sharing work space	F	\$400	N	N	\$400
Health	Permits Plus completion	1	Contract for completion of Permits Plus to meet basic needs for Environmental Health division	IT	\$30,000	R	N	\$30,000
Health	Filing System	1	New filing system for non-computerized permit records	F	\$30,000	N	N	\$30,000
Tax Assessor	Computer Monitors	5	Mappers require dual monitors for efficiency	IT	\$400	N	N	\$2,000
Tax Assessor	Plotter	1	Replace old plotter	IT	\$12,500	R	N	\$12,500
Tax Assessor	GIS Workstation w/ 2 monitors	1	Computer for new employee	IT	\$2,800	N	Y	\$2,800
Library	Scanner / Printer	1	The current scanner and color printer (old ink jet) have stopped working. There is no other option within the department for scanning/color printing	IT	\$699	R	N	\$699
Library	Circulation Desk - computers	2	The current circulation desk computers were purchased in January 2004 with the upgrade of the automation system. This replacement schedule fits into the county's current plans. This is for one computer at Cedar Grove and one at the Main Library.	IT	\$1,000	R	N	\$2,000
Library	HP 4250N LaserJet	1	The current printer at the Cedar Grove location is a hand me down printer from the computer lab and has needed attention during the year. Currently, there is no printer for the public computers at the library in Cedar Grove	V	\$1,226	R	N	\$1,226
Parks & Recreation	Pick up truck - large	1	General Parks Mobile Crew service vehicle	V	\$36,000	R	N	\$36,000
Parks & Recreation	ZTR Mower	1	For use in the performance of essential grounds maintenance functions. Replaces JD lawn tractor.	E	\$13,000	R	N	\$13,000
Parks & Recreation	Trail Vehicle (Northern Park)	1	Grounds Maintenance	E	\$19,000	N	N	\$19,000
Parks & Recreation	Attachments for above	1	Infield Grooming	E	\$2,800	N	N	\$2,800
Parks & Recreation	Printer	1	Network printer for front office staff	IT	\$2,000	R	N	\$2,000
Parks & Recreation	Software - RecTrac Credit Card module	1	For customer convenience	IT	\$19,705	N	N	\$19,705
Parks & Recreation	Filing Cabinet	1	For new Parks Conservation Tech I	F	\$200	N	Y	\$200
Parks & Recreation	Chair	2	For new Parks Conservation Tech I	F	\$275	N	Y	\$550
Parks & Recreation	Modular Desk	1	For new Parks Conservation Tech I	F	\$1,000	N	Y	\$1,000

Department	Description	Quantity	Justification/Need for Equipment	Type of Equip	Cost of Equip	N or R (N/R)?	Is this Due to a New Staff Request (Y/N)?	Total Funding Request
Planning	Small Hybrid SUV	2	Similar to Escape by Ford ; all wheel drive; Urgent Need on vehicle replacement list	V	\$26,000	R	N	\$52,000
Planning	Ruggedized Field Laptop (with GPS)	1	For use in field by Current Planning Staff and Zoning Enforcement Officer for legal zoning cases and subdivision condition verification.	IT	\$4,975	N	N	\$4,975
Public Works	Key cabinet w/ 1,520 key capacity	1	Keys for County buildings are currently stored in multiple cabinets of varying configurations. Requested cabinet will allow for a single, central repository	E	\$2,750	R	N	\$2,750
Public Works	Intruder alarm system	1	Improvement to existing intruder alarm system at SHSC	E	\$2,200	R	N	\$2,200
Public Works	One-person lift (interior use)	1	Required for access to equipment in gymnasiums, Jail pods, two-story foyers, etc.	E	\$10,000	N	N	\$10,000
Public Works	Floor scrubber	2	Approximately 40 minutes is required to dust mop and wet mop 1,000 square feet of floor using current techniques and equipment. The auto scrubber requested will clean 1,000 square feet in approximately 3 minutes.	E	\$7,500	N	N	\$15,000
Public Works	Key duplicating machine	1	Required for cutting keys for County buildings. Will reduce/eliminate need for having keys cut by outside vendors.	E	\$600	R	N	\$600
Public Works	Shelving for custodial closets	7	Shelving for new County buildings for custodial supplies	E	\$300	N	N	\$2,100
Public Works	Restroom supply dispensers	50	Paper Towel and Toilet Paper dispensers for County buildings	E	\$50	N/R	N	\$2,500
Public Works	Automatic Floor Scrubber	2	Automatic Scrubber needed to increase efficiency/reduce labor cost & add flexibility to staff. Also this "cylindrical" machine uses brushed instead of pads which is in line with Forbo floors manufacturers recommendations. Report provided to show cost & time savings.	E	\$6,900	N	N	\$13,800
Public Works	KiaVac 2150 No-touch cleaning system	1	Improve restroom cleaning and efficiency. Eliminates the spreading of contaminated water when mopping. Reduces employees & customers exposure to biological waste in restroom transfer stations that could transfer the MRSA and other bacteria.	E	\$1,900	N	N	\$1,900
Public Works	ATP meter by Hygiena; SSIII SystemSure Luminometer and Ultrasnap ATP hygiene swabs	1	Determines if restroom surfaces and all other surfaces are at an acceptable level of cleanliness. Reads and gives output of bacteria levels on any surface; Results in 15 seconds; includes DataSure II analysis software. Ultrasnap ATP hygiene swabs 1 box = 100 devices	E	\$1,076	N	N	\$1,076
Public Works	Field meter kit	1	Allows for more accurate HVAC readings	E	\$1,000	N	N	\$1,000
Public Works	36" walk behind mower	1	Saves time trimming around buildings	E	\$3,600	N	N	\$3,600
Public Works	Voltage monitor	1	Monitors electrical system voltage spikes	E	\$1,200	N	N	\$1,200
Public Works	Metal/Wood scrap bins	2	Saves travel time to and from the Landfill	E	\$4,000	N	N	\$8,000

Department	Description	Quantity	Justification/Need for Equipment	Type of Equip	Cost of Equip	N or R (N/R)?	Is this Due to a New Staff Request (Y/N)?	Total Funding Request
Public Works	Refrigerant Leak detector	1	Improvement to existing model	E	\$300	N	N	\$300
Public Works	Electric Eel drain clearing equip	1	Increase safety & Improve productivity / Upgrade	E	\$2,000	N	N	\$2,000
Public Works	777 John Deer mower 60"	1	replace existing old mower	E	\$8,330	R	N	\$8,330
Public Works	Wood Tek dust collector system	1	For collection of dust from wood cutting/fabricating equipment	E	\$600	N	N	\$600
Public Works	Delta table saw	1	For cutting dimensional lumber and sheet goods for work in County buildings	E	\$1,800	N	N	\$1,800
Public Works	Delta drill press	1	For drilling wood and metal parts	E	\$600	N	N	\$600
Public Works	4.5" metal cutting saw	1	Use for fabrication of metal parts for County buildings	E	\$250	N	N	\$250
Public Works	Hobart single-phase mig welder and welding curtains	1	Use for fabrication of metal parts for County buildings	E	\$1,170	N	N	\$1,170
Public Works	Sewer camera	1	Use for viewing/troubleshooting sewer line blocks	E	\$6,750	N	N	\$6,750
Public Works	Weed trimmer	1	Required for trimming around trees, bushes, posts, etc.	E	\$300	N	N	\$300
Public Works	Backpack blower	1	Required for clean up after mowing, and for fall leaf collection	E	\$450	N	N	\$450
Public Works	Handheld blower	1	Required for clean up after mowing, and for fall leaf collection	E	\$200	R	N	\$200
Public Works	Rotary lift SPO18 (vehicle lift)	1	Several existing lifts are unable to lift ambulances and buses, limiting the number of vehicles that can be worked on simultaneously. Lift to be replaced has less rigorous safety features	E	\$13,275	R	N	\$13,275
Public Works	Fork lift mount barrer lifter	1	Needed for moving bulk 55 gallon fluid barrels within motor pool	E	\$500	N	N	\$500
Public Works	Parts shelving	6	Required for additional parts storage capabilities	E	\$330	N	N	\$1,980
Public Works	6467A15 - T61 ThinkPad Laptop Computer (Lenovo (IBM) w/ Mini Dock	1	80% of Custodial Supervisor's time spent away from office. ThinkPad would allow more time to work on employee evaluations; record events critical to evals; send service request more accurately; access to critical weather & other emergency information. (To replace OC147G)	IT	\$1,472	R	N	\$1,472
Public Works	26906826 Office Professional 2003 Win32 Microsoft License	1	Needed programs comes separate	IT	\$318	R	N	\$318
Public Works	6467A15 - T61 ThinkPad Laptop Computer (Lenovo (IBM) w/ Mini Dock	2	Computerization of vehicles and computerized diagnostics is increasing. Use of computers will allow real-time downloading of OBD II diagnostic codes. Laptop model required to allow unit to be placed in vehicle during road tests. While docked, PC can be used to access vehicle history through FleetMaint computerized maintenance management system, and AllData troubleshooting software.	IT	\$1,472	R	N	\$2,944

Department	Description	Quantity	Justification/Need for Equipment	Type of Equip	Cost of Equip	N or R (N/R)?	Is this Due to a New Staff Request (Y/N)?	Total Funding Request
Public Works	26906826 Office Professional 2003 Win32 Microsoft License	2	Needed programs comes separate	IT	\$318	R	N	\$636
Public Works	Vehicles	2	New vehicles for New Staff requested	V	\$21,000	N	Y	\$42,000
Public Works	Vehicles	1	Replacement vehicle for Motor Pool fleet	V	\$16,940	R	N	\$16,940
Register of Deeds	Filing Cabinet	1	Storage space needed for files in Register of Deeds office	E	\$300	N	N	\$300
Register of Deeds	Plat Cabinet	1	Shelving for permanent record books	E	\$650	N	N	\$650
Sheriff	Printers and laptop computers		Replace aging printers	IT		R	N	\$4,000
Sheriff	Laptop Computers	4	Laptops for New Deputies	IT	\$2,500	N	Y	\$10,000
Sheriff	Vehicles		Replacement of vehicles	V		R	N	\$232,200
Sheriff	Vehicles	4	New vehicles for New Staff requested	V	\$28,000	N	Y	\$112,000
Sheriff	Weapons	4	Weapons for New Staff requested	E	\$500	N	Y	\$2,000
Social Services	Automation Project	1	Phase II of Automation project started in 2007-08	IT	\$25,340	N	N	\$25,340
Social Services	Modular Desk	3	For three, new social worker positions	F	\$1,000	N	Y	\$3,000
Social Services	Vehicles	2	For social workers in the field	V	\$21,800	N	N	\$43,600
Tax Collector	Printer	1	To replace printer in Director's Office that is currently being used at information desk in new facility	IT	\$1,175	Y	Y	\$1,175
Total Capital Equipment Recommended for Fiscal Year 2008-09					\$756,618			\$1,522,300

Annual Operating Costs Associated With Opening of New Facilities

Anticipated Amount One Cent on Fiscal Year 2008-09 Tax Rate Will Generate	\$1,271,729

Anticipated Amount One Cent on Fiscal Year 2008-09 Tax Rate Will Generate	\$1,526,075

Fiscal Year 2008-09				
Facility	Staffing Cost	Operating Cost ⁽¹⁾	Capital Cost	Total Fiscal Year 2008-09 Annual Operating Budget Impact
1 General Fund Supported Facilities				
2 Central Orange Senior Center	\$0	\$79,660	\$5,000	\$84,660
3 Northern Park	\$106,124	\$35,610	\$21,800	\$163,534
4 West Ten Park	\$193,147	\$112,320	\$0	\$305,467
5 Fairview Park	\$63,837	\$22,840	\$200	\$86,877
6 Library	\$0	\$60,872	\$0	\$60,872
7 Gateway Center	\$0	\$497,109	\$0	\$497,109
8 Emergency Services Building	\$0	\$109,158	\$0	\$109,158
9 Justice Facility	\$0	\$152,280	\$0	\$152,280
10 Animal Services Facility	\$35,804	\$112,162	\$0	\$147,966
11 Hillsborough Commons (Department of Social Services Space)	\$0	\$820,823	\$0	\$820,823
12 Office Building	\$0	\$118,811	\$0	\$118,811
13 Total General Fund Supported Facilities	\$398,912	\$2,121,645	\$27,000	\$2,547,557
14 Ad Valorem Tax Rate Equivalent (per \$100 Valuation)	0.31	1.67	0.02	2.00
15 Solid Waste Enterprise Fund Supported Facilities				
16 Solid Waste Administration Building	\$0	\$27,505	\$61,960	\$89,465
17 Total Solid Waste Enterprise Fund Supported Facilities	\$0	\$27,505	\$61,960	\$89,465
18 Annual Operating Costs Associated With Opening of New County Facilities	\$398,912	\$2,149,150	\$88,960	\$2,637,022

⁽¹⁾ Direct departmental expenditures included in individual departmental budgets. Other indirect expenditures, such as utilities, included in Public Works.

Annual Operating Costs Associated With Opening of New Facilities

Anticipated Amount One Cent on
Fiscal Year 2008-09 Tax Rate Will \$ 1,271,729
Generate

	Fiscal Year 2008-09							
	Facility	Anticipated Date of Opening	Anticipated Date of Incurring Costs	# of Months Budgeted in FY 2008-09	Staffing Cost	Operating Cost ⁽¹⁾	Capital Cost	Total Fiscal Year 2008-09 Annual Operating Budget Impact
1	General Fund Supported Facilities							
2	Central Orange Senior Center	Nov-08	Oct-08	9	\$0	\$79,660	\$5,000	\$84,660
3	Northern Park	Oct-08	underway	12	\$106,124	\$35,610	\$21,800	\$163,534
4	West Ten Park	Sep-08	underway	12	\$193,147	\$112,320	\$0	\$305,467
5	Fairview Park	Fall-09	Spring-09	4	\$63,837	\$22,840	\$200	\$86,877
6	Library	Feb-09	Feb-09	5	\$0	\$60,872	\$0	\$60,872
7	Gateway Center	Mar-08	Mar-08	12	\$0	\$497,109	\$0	\$497,109
8	Emergency Services Building	Jul-08	Jul-08	12	\$0	\$109,158	\$0	\$109,158
9	Justice Facility	Nov-08	Nov-08	8	\$0	\$152,280	\$0	\$152,280
10	Animal Services Facility	Jan-09	Jan-09	6	\$35,804	\$112,162	\$0	\$147,966
11	Hillsborough Commons (Department of Social Services Space)	Dec-08	Summer-08	10	\$0	\$820,823	\$0	\$820,823
12	5	Feb-09	Feb-09	5	\$0	\$118,811	\$0	\$118,811
13	Total General Fund Supported Facilities				\$398,912	\$2,121,645	\$27,000	\$2,547,557
14	Ad Valorem Tax Rate Equivalent (per \$100 Valuation)				0.31	1.67	0.02	2.00
15	Solid Waste Enterprise Fund Supported Facilities							
16	Solid Waste Administration Building	Feb-09	Feb-09	5	\$0	\$27,505	\$61,960	\$89,465
17	Total Solid Waste Enterprise Fund Supported Facilities				\$0	\$27,505	\$61,960	\$89,465
18	Annual Operating Costs Associated With Opening of New County Facilities				\$398,912	\$2,149,150	\$88,960	\$2,637,022

⁽¹⁾ Direct departmental expenditures included in individual departmental budgets. Other indirect expenditures, such as utilities, included in Public Works.

Parks and Recreation
Festival Costs and Attendance FY 2007-08

	Cool Jazz	Egg Hunt	Fishing Rodeo	Summer Theater	Gospel	Bluegrass	All Festivals
Expenditures	\$ 32,093	\$ 2,700	\$ 605	\$ 14,220	\$ 2,556	\$ 7,686	\$ 59,860
Sponsor Fees	\$ (22,182)	\$ (1,800)	\$ (368)	\$ (8,703)	\$ (100)	\$ (4,000)	\$ (37,153)
Total County Cost	\$ 9,911	\$ 900	\$ 237	\$ 5,517	\$ 2,456	\$ 3,686	\$ 22,707
Event Attendance	5,000	850	275	1,000	400	1,300	8,825

Animal Services Follow Up Items Requested by Commissioners on June 5, 2008

Animal Seizure and Care Deposit: District court may be petitioned to require the owner of animals seized for cruelty or neglect to post a bond on a 30 day continuing basis to cover the "reasonable expenses expected to be incurred by the animal shelter...pending the disposition of charges" (North Carolina General Statute 19A-70). The fund is kept if the owner is found guilty of animal cruelty or neglect (barring any unused amount) but it must be returned if the owner is found to be not guilty.

The intent of this relatively recent statutory provision is to enable jurisdictions to cover the costs of animal by requiring a deposit for "reasonable expenses" that include "the cost of providing food, water, shelter, and care, including medical care for at least 30 days." Discussion with the Office of the County Attorney has confirmed that this intent means that the deposit is restricted to the direct costs of animal care that are necessarily incurred in the enforcement of North Carolina's animal cruelty and neglect laws.

Community Spay/Neuter Fund: In FY0708, the Animal Services Advisory Board and staff proposed and the Board of County Commissioners established this fund to support and promote pet sterilization. Its justification is the deep need to have a proactive and positive program of pet population management to control the costs of animal care and control in the County and prevent the euthanasia of adoptable animals that become "surplus" or "disposable" animals.

Recent experience and research suggests that area shelter admissions begin to decrease with a 6 pets per 1000 human rate of "targeted sterilization" (the spaying and neutering of animals who otherwise would remain reproductive). It is expected that by the end of its second year the County's Community Spay/Neuter Fund will be sufficient to cover the costs of approximately three-quarters (or more) of targeted sterilization in Orange County.

As staff has indicated, this fund is distinct from funds used to sterilize animals prior to their adoption from our Shelter. Such funds come from a line item in our annual operating budget, and presently they are expended to cover the costs of spay/neuter contracts with community veterinary clinics that sterilize animals prior to their adoption from the County's Shelter.

Staff expects those funds to be realigned and used to operate the in-house sterilization suite in the new Animal Services facility beginning in FY0910. A transition to in-house sterilization is expected to stabilize the availability of cost-effective sterilization services for the County. Continuing pre-adoption sterilization is required to control pet overpopulation and its associated costs in our own as well as other communities.

Animal Reclaim Rates: The animal reclaim rates, included among the performance measure under the section on our Animal Sheltering Division, report the rate of animals that are reclaimed relative to the number of stray intakes. These rates have remained relatively stable over the short period of time under consideration, despite our efforts to make recovery better known and convenient. These efforts have included more marketing and outreach than we have previously done as well as management of a photographic lost and found page as part of our website (using Pet Harbor, an adjunct service of Chameleon, the software used by Animal Services).

Staff is in the process of producing more refined reclaim statistics that they expect to have available in a few days time. These will include the specific reclaim rates for stray dogs and cats, which ordinarily are quite different, and the reclaim rate for all stray cats versus stray cats adjusted for cats identified as feral. This information may shed more light on changes in our performance in this area as well as reclaim trends themselves.

*Prepared by Robert A. Marotto, Animal Services Director
June 12th, 2008*

Visitors Bureau Revenue Collected 2002-2009

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 12-Month Estimate	2008-09 Projected ⁽¹⁾
Partnership Reimbursement	\$ 86	\$ 560	\$ 44	\$ 2,720	\$ 3,371	\$ 1,900	\$ 3,000
Interest On Investments	\$ 5,171	\$ 3,065	\$ 6,423	\$ 15,578	\$ 18,889	\$ 10,000	\$ 10,000
Resales	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 750	\$ 1,000
Appropriated Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 225,101	\$ -
Contribution From Chapel Hill	\$ 91,299	\$ 84,116	\$ 67,000	\$ 69,000	\$ 85,000	\$ 100,000	\$ 100,000
Occupancy Tax	\$ 440,922	\$ 431,866	\$ 513,486	\$ 576,010	\$ 664,903	\$ 739,000	\$ 900,000
Total Visitors Bureau Revenue:	\$ 537,478	\$ 519,607	\$ 586,953	\$ 663,308	\$ 772,164	\$ 1,076,751	\$ 1,014,000

¹ FY 2008-09 Occupancy Tax revenue includes a proposed 1% increase, effective July 1, 2008. This increase would bring the tax to 3%, the maximum amount allowable by the state. The Occupancy Tax has been 2% since FY 1996-97.

Recommended Funding for Vehicles for FY 2008-09

Department	Description	Quantity	Justification/Need for Equipment	Type of Equip	Cost of Equip	N or R (N/R)?	Is this Due to a New Staff Request (Y/N)?	Total Funding Request
ES	Hybrid Vehicle	1	Replacement of 6 year old vehicle with recurring maintenance issues	V	\$48,935	R	N	\$48,935
ES	Hybrid Vehicle	3	Replacement of 6 year old vehicles with recurring maintenance issues	V	\$48,935	R	N	\$146,805
Health	Hybrid Vehicle	2	Hybrid vehicles for Family Home Visiting section	V	\$23,000	N	N	\$46,000
Parks & Recreation	Flex-fuel Pick-up truck	1	General Parks Mobile Crew service vehicle	V	\$36,000	R	N	\$36,000
Planning	Hybrid Vehicle	2	Similar to Escape by Ford; all wheel drive; Urgent Need on vehicle replacement list	V	\$26,000	R	N	\$52,000
Public Works	Cargo Van	2	New vehicles for New Staff requested	V	\$21,000	N	Y	\$42,000
Public Works	Hybrid Vehicle	1	Replacement vehicle for Motor Pool fleet	V	\$16,940	R	N	\$16,940
Sheriff	Full-size Patrol Vehicle	9	Replacement of patrol vehicles	V	\$25,800	R	N	\$232,200
Sheriff	Full-size Patrol Vehicle	4	New vehicles for New Staff requested	V	\$28,000	N	Y	\$112,000
Social Services	Hybrid Vehicle	2	For social workers	V	\$21,800	N	N	\$43,600
Total Vehicle Recommendations for Fiscal Year 2008-09					\$296,410			\$776,480

Attachment 3. Summary of Fiscal Year 2008-09 County Technology Requests and Recommended Funding

Initiative	Narrative	Cost	Running Total
Central Permitting	Software, Hardware, Data Conversion, Consulting, Business Process Re-engineering to convert Planning, Inspections, Environmental Health, Fire Marshal and other development related permitting activities into a streamline unified process and toolset	\$325,000	\$325,000
Server Replacement	Upgrading SAN for storage, replacing old unsupported servers, including servers for Munis, PubWorks, Solid Waste, Chocvb, Network Image Storage, Library	\$78,000	\$403,000
Networking Equipment	Switches and routers for new facilities to provide network connectivity. Also, replacement of old networking equipment that is end-of-life	\$180,000	\$583,000
Commissioner Technology	Laptops, docking equipment, PDA package for 2 new commissioners	\$6,000	\$589,000
PC Replacement	Replace 130 7 to 8 year old PCs	\$200,000	\$789,000
Laptop Equipment	Replace 20 8 to 9 year old laptops, deploy up to 20 additional field laptops	\$92,000	\$881,000
GIS Equipment & Consulting	Plotter (\$13K) and GIS programming contract to assist with new website functionalities	\$40,000	\$921,000
Public Safety Field Access	3 hots spots	\$12,000	\$933,000
Credit Card Acceptance	3 more card readers & software	\$3,000	\$936,000
Security Audit	hire consultants to audit network security and address findings	\$30,000	\$966,000
Personnel Automation	Provide suite of employee/supervisor self-service tools	\$40,000	\$1,006,000
Content Management System (website)	Enable stronger website management plus automation of subscription services for citizen areas of interest	\$85,000	\$1,091,000
PDA Standardization	Provide smart phones to all department heads with enterprise level synchronization	\$95,000	\$1,186,000
A/V Support	Ensure funding is in place for maintenance of A/V equipment at larger meeting rooms, and allow for functional enhancements	\$10,000	\$1,196,000
Total		\$1,196,000	

Recommendation will fund a portion of replacement needs; unfunded needs will roll into fiscal year 2009-10 requests

Unfunded Needs

Note: these figures do not

include:

PIMS (to be financed)
 VOIP telephone system
 Fiber burial/installation for new buildings
 wiring for new buildings
 New data center in Office Bldg