

Annual
Operating Budget
2007-08
Manager Recommended
Orange County,
North Carolina

Orange County, North Carolina

Manager Recommended

2007-2008 Annual Operating Budget

Board of County Commissioners

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Orange County
North Carolina**

For the Fiscal Year Beginning

July 1, 2006

President

Executive Director



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Orange County *M*ission Statement

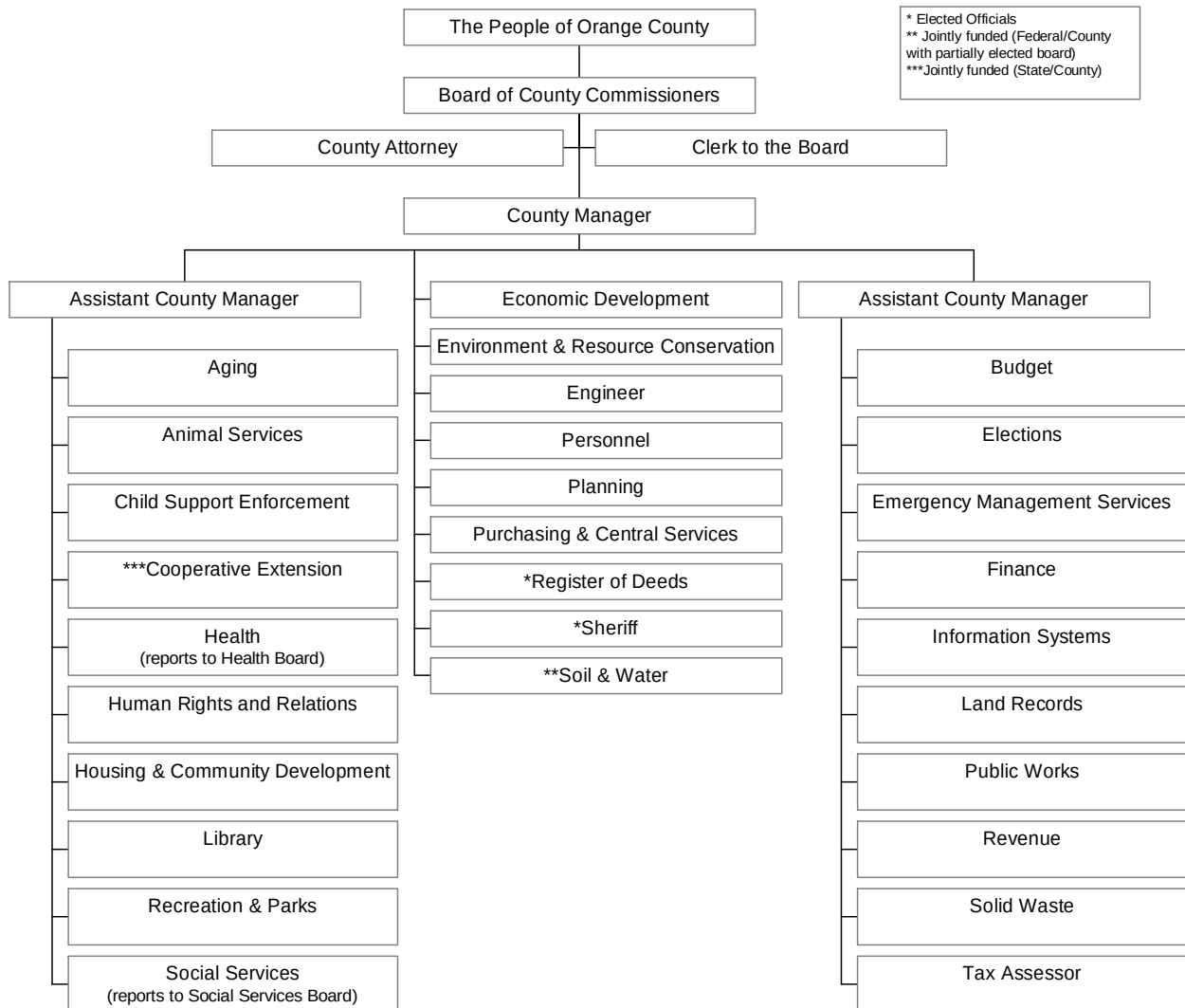
Orange County exists to provide governmental services requested by our Citizens or mandated by the State of North Carolina.

To provide these quality services efficiently, we must:

- Serve the ***Citizens*** of Orange County - ***Our Citizens Come First.***
- Depend on the energy, skills and dedication of all our employees and volunteers.
- Treat all our Citizens and all our Employees with fairness, respect, and understanding.

Orange County Citizens Come First.

Orange County Government



Orange County Goal Setting, Planning, and Budget Process

July 1	Fiscal Year Begins
Late September-Early October	County Manager/Department heads analyze progress to date on current goals and develop any recommended modifications. County Manager reports quarterly to the Board of Commissioners on the status of their adopted goals.
October	County Staff begins work on ten-year Capital Investment Plan and new staff resources requests for upcoming fiscal year.
Mid-October-Mid November	County Manager and Department Heads identify possible goals, initiatives, and strategic planning issues (including estimated costs) for next fiscal year.
Early November	Board of Commissioners solicit top priority goals for next fiscal year from various County appointed boards and commissions.
November	Budget Office prepares fiscal forecast for the upcoming budget year and identifies long-term financial trends.
Late November	Briefing books distributed to the County Commissioners in preparation for the annual goal setting sessions. Briefing materials include current year goals, status report, and possible goals/initiatives/issues for the next fiscal year and fiscal forecast.
Early December	County Commissioners hold annual planning session and provide preliminary direction to staff on next fiscal year goals including continuation of current goals and establishment of new goals.
December	Department heads submit requests for new staff resources for the upcoming fiscal year.
Early January	County Manager/Department heads develop draft goal statement for next fiscal year based on discussion at board retreat. Commissioners confirm or amend the draft goals.

Goal Setting, Planning, and Budget Process-continued

Late January - Early February	County Manager/Department heads incorporate Commissioners comments and develop draft goals, objectives, action plans, timetables, and estimated fiscal impacts for next fiscal year.
Mid-February	Commissioners review draft goals package and initiate any needed revisions.
February-March	Department heads prepare departmental budget requests for next fiscal year incorporating resources necessary to accomplish Board goals in accordance with planned timetables.
Late February	County Manager/Staff distribute final goals package to Commissioners; copies provided to County appointed boards/commissions, libraries and County/Municipal clerks' offices for citizen review.
Early March	County Commissioners hold public hearing to receive public comment on proposed goals and budget priorities for next fiscal year.
Early-Mid March	Following public hearing, County Commissioners hold work session to determine final, prioritized goals, objectives, action plans, and timetables.
March-May	County Manager/Staff develop recommended budget that incorporates resources required to accomplish Commissioners Goals.
Mid March	County Manager presents recommended ten-year Capital Investment Plan for Schools and County projects.
April-May	County Manager presents recommended staff resources to Board of County Commissioners.
Late May	County Manager presents recommended budget; Budget message explains how recommended budget addresses stated Board goals.
Mid-June	Board of Commissioners holds public hearings and work sessions on next fiscal year recommended budget and ten-year capital plan.
Late June	Board of Commissioners adopts budget and capital plan for next fiscal year that provides resources needed to accomplish Board goals.

ORANGE COUNTY

HILLSBOROUGH
NORTH CAROLINA

Manager's Office

Established 1752

MEMORANDUM

TO: Orange County Board of Commissioners

FROM: Laura E. Blackmon, County Manager *fab*

DATE: May 23, 2007

RE: Budget Message for Recommended Fiscal Year 2007-08 Budget

The Orange County Board of Commissioners, Orange County staff, and the residents of Orange County should be proud. Our County has established itself as a leader, a trendsetter, and an innovator in the State of North Carolina and in the nation as a whole. It is in this spirit of progressiveness and leadership that I, as your new County Manager, present to the Board a recommended 2007-08 Fiscal Year Budget.

Property taxes for Orange County have increased each year for the past eighteen years in order to provide operational and capital funding for schools and the County and to provide services to our residents. The decisions to raise property taxes over these years were made after thoughtful deliberation and careful consideration of the pressing needs and significant impacts. Unfortunately, however, those on the lower end of the economic scale have been hardest hit and have found the increases a heavy burden to bear.

On April 24, 2007, the Board approved the goal statements for 2007, including a Tax Goal that targeted the tax rate increase for FY2007-08 at the amount required to pay new debt service obligations. My recommended budget is consistent with that goal.

It must be said, however, that meeting the Board's tax target this year was a difficult task. As staff and I shared with you during our budget work sessions this spring, County and school needs far exceed the natural revenue growth of \$3.7 million. My recommended budget reflects a financial plan that funds mandates such as debt service and Medicaid, offers additional monies for new students and new facilities, and invests in our current workforce. Specific highlights of my proposed budget include:

- The County's General Fund budget totals \$172,206,470. This represents an increase of about \$8,733,286 or 5.3% from the original 2006-07 approved budget of \$163,473,184.

- The recommended General Fund property tax rate totals 94 cents per \$100 of assessed valuation. This represents an increase of 3.7 cents over the FY2006-07 approved tax rate of 90.3 cents. For a property owner with \$200,000 in valuation, this increase equates to \$74 per year. One cent on the property tax rate should generate \$1,247,881 in the upcoming fiscal year.
- In keeping with the Board's Tax Goal, my recommended budget maintains the Chapel Hill Carrboro City Schools Special District Tax at its current rate of 18.85 cents per \$100 of assessed valuation. In the upcoming fiscal year, one cent on the Special District tax rate should generate \$802,246.
- Over the course of this past year, the Board has approved a very progressive school and County capital campaign authorizing new debt to fund construction of several new facilities including two schools, a technical community college satellite campus, a new senior center, a justice facility, and a soccer complex. My recommended budget provides funding for the debt service payments associated with these issuances.
- Given the uncertainty of General Assembly actions regarding its commitment to Medicaid, my recommended budget anticipates the State will not offer any relief to counties. Included in my recommended budget is an increase of \$545,436 to fund this mandate. This increase takes the County's total Medicaid funding to \$4,570,236 for next fiscal year.
- Based upon student membership projections received from the State, the two school districts can expect 338 new students to attend classes in the fall. While my proposed budget includes funding for the additional students, it maintains per pupil funding level at the current year level of \$2,957. The cost of this recommendation totals \$999,466.
- We just celebrated the opening of the new Seymour Senior Center - a state-of-the-art senior center offering our mature citizens in Chapel Hill a new place to gather and remain active and fit. Likewise, we anticipate the new Orange County satellite campus of Durham Technical Community College and the West 10 Soccer Complex to open in the upcoming fiscal year. My proposed funding plan provides increased staffing and operational costs associated with these new facilities.
- During the brief time that I have served as Manager in Orange County, I have come to appreciate that one of the County's most valuable assets is its dedicated, qualified workforce. I believe it is important for the County, as a major community employer, to maintain and nurture these employees. Therefore, in addition to recommending a 3% cost-of-living increase effective July 1, 2007, I am also proposing reinstating the in-range salary adjustments for employees whose work performance is rated proficient or higher. Other County employee initiatives include increasing the current contribution of \$25 per pay period to the County 401(k) plan to

\$30 per pay period, effective July 1, 2007 and funding to conduct a Classification, Pay and Benefits study of our current plan.

- During the May 17, 2007 budget work session, we discussed new departmental staff requests submitted for next fiscal year. As I indicated during the work session, I am not recommending all of the requested positions. Instead, my recommended budget includes 9.1 new full-time equivalent positions for a total net County cost of \$259,155.

GENERAL FUND REVENUES

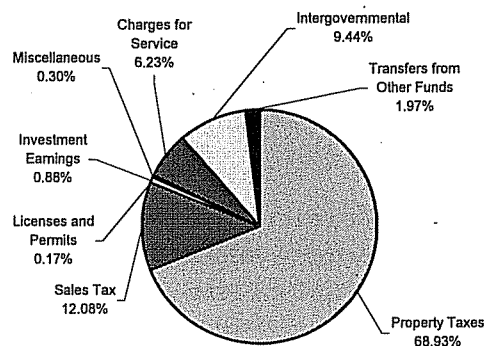
Property Taxes

As 69% of our total General Fund revenues, property taxes remain the largest single source of funding for Orange County government. According to projections from the Tax Assessor's Office, the growth in the County's real property valuation will be 2.8% from last year's budgeted valuation. This growth is consistent with average annual growth in non-revaluation years for the past decade. We anticipate real property tax revenue to increase \$7.4 million from the original FY2006-07 budget, with approximately \$3.1 million a result of the natural tax base growth and the balance a product of the proposed tax rate increase.

Real property comprises approximately 88% of the County's tax base. Other components of the tax base include personal property, utility property, and registered motor vehicles. Over the last few years, our registered motor vehicle valuation grew very slowly compared to the period before September 11, 2001. This year we have seen an upward trend in the amount of revenue we are receiving from motor vehicles. Next year, we anticipate the vehicle valuation to increase 4% compared to no growth in the past two years.

One of the objectives identified in the Tax Goal approved by the Board in April was to seek long-term solutions to lessen the County's reliance on residential property tax revenues as its major source of funding. Unfortunately, this is a statewide issue. Currently, members of the General Assembly are deliberating whether to offer a menu of local revenue options to counties, cities and towns. While the General Assembly's current session actions are uncertain at

General Fund Revenue by Category



this point, we are not alone in our need to broaden our revenue base and lessen our dependence upon revenues generated through property taxes. We remain hopeful that State representatives will act favorably to alternative revenue options for local governments during this session of the Legislature.

It is also important as we look to the future to seek viable and sustainable commercial development that not only adds to the property and sales tax bases but also enhances employment opportunities for our residents. A logical starting point for achieving this objective is for the County to develop a coherent set of strategies and targets for future non-residential development.

Sales Taxes

The County's total receipts from sales taxes total \$20.8 million or about 12% of our total revenue stream. As we shared with the Board at the May 17, 2007 work session, based on current collections, my recommended budget does not anticipate any growth in this, our second largest revenue stream. These stable projections reflect analysis by economists that consumers are continuing to spend cautiously.

Fund Balance

Fund balance is an important financial management tool. It is a measure of financial strength and creditworthiness that identifies a fiscally sound county government. Fund balance provides a source of cash to pay operating bills before the heavy property tax collection months of December and January. It also affords a cushion against unforeseen developments such as natural disasters or economic downturns. In the past a healthy fund balance enabled the County to remain financially stable during the multi-year State budget crisis and a faltering economy. However, as budgets have become tighter in recent years, fund balance as a percentage of the overall budget has declined. The end result is less flexibility to absorb "bumps in the road" and greater reliance on increases in the property tax rate to produce the revenue necessary to fund the desired mix of education and County services.

The Board's decision not to appropriate fund balance for the past three years has benefited the County's financial health. As noted in the presentation of the FY2005-06 audit, available fund balance increased from about 9.95% to 10.36% during the course of last fiscal year. Fund balance targets for local governments our size range between 10% and 15%. With the objective of further strengthening our fund balance position this year, my recommended budget contains no appropriation from fund balance.

Lottery Proceeds

Last year we budgeted for the first time \$2.4 million in anticipated revenue from the state distributed NC Education Lottery Fund. In accordance with statutory

requirements, Commissioners dedicated those monies to offset school related debt service. Unfortunately, the Lottery has experienced a slow start this year and we have been informed by the State that the County's share of lottery proceeds will fall short of the original budgeted amount. Based on the most recent projections from the State, the County can expect to receive about \$2 million in FY2006-07 – around \$400,000 short of budget.

Given our experience with lottery proceeds this year, the Board decided in April 2007 to budget future Lottery proceeds "in arrears" – meaning funds would be budgeted in the fiscal year after the State distributes them. As such, lottery proceeds distributed to the County during the upcoming FY2007-08 will be budgeted in FY2008-09.

Commissioners have decided to provide the option to each school district to either repay debt service for debt issued after FY2006-07 or spend as additional pay-as-you-go monies as long as the funds are used to address school facility renovation needs. Based on this policy decision, the recommended budget does not anticipate any revenue from the NC Education Lottery in FY2007-08.

Other Revenues

The good news is that, aside from Lottery Proceeds, we anticipate our intergovernmental revenues and investment earnings to increase by \$2.2 million next year. The increase in our intergovernmental revenues of about \$1.7 million is attributed to additional funds that our Department of Social Services plans to draw down from the State for specific programs.

APPROPRIATIONS

Education Funding

Orange County has two excellent school systems. It is clear through the Board of Commissioners dedication and funding priorities that the County's per pupil funding has excelled. The Schools Adequate Public Facilities Ordinance (SAPFO) has ensured the County builds new schools in a timely manner. The wide variety of classes and services provided through the public school systems are comprehensive and address not only the educational needs of our students but also the desires of our community.

As evidenced by both school districts' budget requests, the Boards of Education have set high goals for their systems. While each district has its own uniqueness and individual needs, they both face similar funding needs. Opening and operating new schools, meeting the needs of new students, and matching State salary increases for locally paid staff are challenges for both districts in the upcoming fiscal year.

The requested funding increase for the Orange County School system equals \$3.7 million and would equate to a per pupil equivalent of \$3,413 - an increase of \$456. Given the statutory requirement that counties must fund all students on an

equal per pupil basis (with the exception of special district taxes), if the per pupil funding were \$3,413 for the Orange County Schools, Commissioners would need to fund the 11,382 students in the Chapel Hill Carrboro City Schools at the same \$3,413 per student. This would bring the total Chapel Hill Carrboro City Schools appropriation to \$5.7 million. Therefore, the total County cost to fully fund the Orange County Schools' request would be \$9.4 million or the equivalent of 7.6 cents on the tax rate. The impact of this increase on a property owner with \$200,000 in property tax value would be \$152 per year.

The Chapel Hill Carrboro City Schools Board of Education requested a funding increase totaling \$6.8 million. It is important to note this request includes proceeds from both ad valorem and special district taxes. In order to fund the district's request through the ad valorem tax, funding would increase the current per pupil appropriation of \$2,957 to \$3,510 – an increase of \$553 for each of the 18,530 students attending school in the County's two school districts. The cost of this increase would total \$11.2 million or the equivalent of 9.01 cents on the ad valorem tax rate. The impact of this increase on a property owner with \$200,000 in property tax value would be \$180 per year.

While my proposed funding plan does include funding for the 338 new students anticipated in both school districts next fiscal year, it does not increase the per pupil appropriation. The cost to fund the new students at the current per pupil rate of \$2,957 totals \$999,466. My recommendation also provides for continuation of the Fair Funding initiative at the current year level of \$800,000 – giving each district \$400,000 outside of the per pupil funding to pay for costs associated with school resource officers and school health nurses.

Looking forward to next year, staff and I plan to work more closely with each Superintendent and their staff to get a clearer understanding of school fiscal matters and programmatic changes. In addition, as agreed at the April 30 joint work session with the schools boards, one of the tasks the School Collaboration Work Group plans to undertake this fall is evaluating school fund balance policies.

At the June 5, 2007 budget work session, Commissioners will have an opportunity to dialogue with both school boards about their budget requests.

Durham Technical Community College

One of the new facilities we anticipate coming on line during the upcoming fiscal year is the Orange County Satellite Campus of Durham Technical Community College (DTCC). Classes are set to begin in March 2008.

As with local school districts, counties in North Carolina are responsible for supplementing state and federal appropriations to community colleges. For the most part, these costs include day-to-day operational costs such as utilities, security and custodians. Counties are not responsible for teaching staff.

The recommended budget reflects four months of operations for the new facility and provides \$385,644 to DTCC for FY2007-08. This includes current expense funding of \$180,598, recurring capital of \$15,000 and debt service allocations of \$190,046. Funding in FY2008-09 will reflect a full year of costs for the new campus.

Debt Service

During FY2006-07, the Board authorized the issuance of new debt totaling just over \$59 million. Major projects funded with that debt include Carrboro High School, Chapel Hill Carrboro City Schools Elementary #10, Justice Facility, Durham Technical Community College and West 10 Soccer Complex. Debt service associated with that debt total \$2.2 million and reflects partial year payments for next fiscal year. Full year funding in FY2008-09 for these issuances will total \$5.5 million. The County's debt service payments for FY2007-08 total \$24.3 million or 14.1% of the total General Fund.

Medicaid

As the Department of Social Services Director indicated to you last week at our budget work session, there is much uncertainty surrounding Medicaid funding for next year. My recommended budget assumes that the State will not offer counties any relief next fiscal year and therefore includes an increase of \$545,436 to fund this mandate. This increase takes the County's total Medicaid funding to \$4,570,236 for next fiscal year.

As you know, the House passed a resolution that would provide \$100 million in Medicaid relief to counties. Should the Senate adopt that resolution Orange County's total Medicaid cost could likely be capped at the FY2005-2006 level of \$3,765,997. On the other hand, if the General Assembly were to provide \$60 million in relief, the County would pay close to this year's funding level of \$3,924,800. There are other proposals that would swap various County resources for the Medicaid relief, and it is highly unlikely the General Assembly will finalize action on this item before the County adopts its budget.

New Staff Recommendations

Funding for the following positions is included in my recommended budget:

Information Technology Systems Analyst (.1 FTE) - support critical Legacy/mainframe systems including Tax Assessment, Revenue Collection and Land Records systems along with various other systems within Health and Social Services. For some years, in order to meet the workload demand, there has been a temporary increase in the actual hours worked by the incumbent in this position. This action would make the temporary increase in hours permanent.

Environmental Health Specialist - Food and Lodging (1 FTE) - inspect food and lodging establishments and meet State mandated requirements for frequency of those inspections. In accordance with State regulations, individual Health Departments are not allowed to charge for inspections of food and lodging establishments, therefore there are no associated revenues.

Environmental Health Specialist - Well Construction Program (1 FTE) - comply with new unfunded State mandates associated with water sampling and well permitting; offsetting revenues generated by fees charged for the services.

Environmental Health Technician - Well/Water/Air Quality (1 FTE) - provide testing of water samples and indoor air quality and comply with new mandates requiring testing of private wells; costs savings will be generated by a reduction of temporary personnel funds and additional revenues generated by proposed user fees.

Recreation and Parks Athletic Program Supervisor (effective January 1, 2008) (1 FTE) - to provide technical and supervisory services in the delivery of programs including tournaments and leagues to the West 10 Soccer Center and other parks and facilities as needed.

Parks Conservation Specialist/Turf Grass Manager (effective September 1, 2007) (1 FTE) - provide agronomically and environmentally correct sports turf management technical services and support for outdoor sports turf facilities at West 10 Soccer Center and other facilities as needed.

Parks Conservation Technician II (effective November 1, 2007) (1 FTE) - will be the crew leader responsible for the daily maintenance operations and care of the West 10 Soccer Center and Northern Park.

Income Maintenance Caseworker II (1 FTE) - provide direct service to Food Stamp, Medicaid and Health Choice program clients. Medicaid reimbursements offset a portion of the cost of the position.

Social Worker II (School Social Worker) (1 FTE) - serve as school social worker for Gravelly Hill Middle School. This is the only school in the Orange County Schools system that does not have a school social worker. Reimbursements from Medicaid and Orange County Schools fund 100% of this position.

HOME Program Coordinator (1 FTE) - administer the HOME Investment Partnership Program and assist in development of local programs using HOME funds. Offsetting revenues are HUD funds.

We plan to dedicate one of our June budget work sessions to discussion of the recommended new positions and my pay and benefits recommendations.

Each year staff provides supplemental data to the Board after the Manager presents the recommended budget. Some examples of items included in the initial package are detailed information regarding the pay and benefits plan, new staff recommendations, and fund balance history along with departmental line item details and organizational charts. You will receive that package of information at the May 31 public hearing in order to have sufficient time to prepare for the budget work sessions that begin on June 5. Budget staff will also offer electronic versions of the budget document on CDs and will provide updated CDs with each issuance of supplemental data.

I believe this recommended budget meets the guidelines as established by the Board of County Commissioners and look forward to discussing the details of my proposal during upcoming budget work sessions in June. Please feel free to contact me or Budget Director Donna Coffey should you have any questions or need additional information prior to our scheduled meetings.

How to Read the Budget Document

The operating budget is divided into 14 sections separated by tabs.

- The first two sections, the *Budget Message* and *Summaries* provide an overview of the Operating Budget.
- The next nine sections, starting with *Community Maintenance* and ending with *Non-Departmental*, represent functions of the budget.
- The *Capital Funds* section lists all capital projects in which new funding is being appropriated during the current fiscal year.
- The *Appendix* contains supplemental information to help the reader understand terminology used in the document. Examples of information in this section include *New Position Report* and *Employee Compensation*.

Appropriations are made at the functional level. The first page following each function tab is a *Function Summary*. This gives the reader a brief summary of departmental funding levels.

Function Summary

General Administration Summary						
	1998-99 Actual Expenditures	1999-00 Actual Expenditures	2000-01 Original Budget	2000-01 12 Month Estimate	2001-02 Department Requested	2001-02 Commissioner Approved
By Department (General Fund)						
County Manager	\$559,959	\$563,463	\$586,942	\$582,862	\$651,280	\$651,280
Budget Office	\$158,897	\$169,913	\$181,304	\$170,749	\$169,957	\$169,957
Personnel	\$394,840	\$420,608	\$438,114	\$445,510	\$486,282	\$486,282
Finance	\$266,560	\$279,142	\$286,183	\$292,100	\$302,407	\$302,407
Purchasing	\$172,404	\$175,668	\$182,696	\$184,382	\$191,254	\$191,254
Central Services	\$671,307	\$635,403	\$745,055	\$638,811	\$765,798	\$765,798
Rent and Insurance	\$183,638	\$210,840	\$225,450	\$221,946	\$226,463	\$226,463
Information Systems	\$536,648	\$544,847	\$579,249	\$579,249	\$655,739	\$644,548
Total Function Expenditures	\$2,944,253	\$2,999,884	\$3,224,993	\$3,115,609	\$3,449,180	\$3,437,982
Offsetting Revenue	\$60,909	\$159,300	\$130,700	\$139,164	\$135,980	\$135,980
County Costs (net)	\$2,883,344	\$2,840,584	\$3,094,293	\$2,976,445	\$3,313,200	\$3,302,002
Authorized F.T.E.	35.600	35.600	35.600	36.100	38.350	37.350
Related Programs (General Fund)						
County Manager Related	\$7,528	\$13,906	\$32,750	\$1,765	\$750	\$750
Personnel Related	\$37,965	\$31,762	\$53,000	\$38,000	\$43,500	\$43,500
Total Related Expenditures	\$45,493	\$45,668	\$85,750	\$39,765	\$44,250	\$44,250
Other Related Programs (Grant Fund)						
County Manager Related Grant	\$108,102	\$264,489	\$181,841	\$181,841	\$181,841	\$181,841
Total Expenditures	\$108,102	\$264,489	\$181,841	\$181,841	\$181,841	\$181,841
Offsetting Revenue	\$108,102	\$264,489	\$181,841	\$181,841	\$181,841	\$181,841
County Costs (net)	\$0	\$0	\$0	\$0	\$0	\$0
Total General Administration and Related Expenditures	\$3,097,848	\$3,310,041	\$3,492,584	\$3,337,215	\$3,675,271	\$3,664,075

Function Summary summarizes fiscal information at the function level.

Compares budgeted revenues and expenditures to the original and estimated year-end expenditures in addition to two years of historical spending.

Total Functional Expenditures

Offsetting revenue associated with activities of the departments/programs within the function.

Number of full time equivalent positions. Organization charts in the Appendix show individual positions.

This cross-references programs or activities related to the functions. Actual appropriations are included in the Non-departmental function of the budget.

Programs or activities appropriated in funds other than the General Fund. Appropriations for these programs are done by separate project ordinances.

Department/Program Budget Page

Each department/program has a budget page that gives the reader a general description of the department or program, and projected outcomes for the upcoming budget year. *Outcomes* are performance expectations stated in quantitative and qualitative terms. *Measures* provide the reader with historical workload and performance indicators for each department/program. *Budget Highlights* explain budget fluctuations or other relevant information pertaining to the department or program. For the larger departments with several divisions, the budget also contains a summary page of that department.

Budget Office						
	1995-96 Actual	1996-97 Actual	1997-98 Original Budget	1997-98 12 Month Estimate	1998-99 Department Requested	1998-99 Commissioner Approved
Budget Office (General Fund)						<i>Account: 455</i>
Personnel Services	\$147,642	\$148,899	\$171,864	\$147,877	\$159,117	\$159,117
Operations	9,286	8,539	9,440	12,614	10,840	10,840
Capital Outlay	1,969	12,475	0	10,258	0	0
Total Expenditures	\$158,897	\$169,913	\$181,304	\$170,749	\$169,957	\$169,957
Authorized F.T.E.	3,000	3,000	3,000	3,000	3,000	3,000
Total Budget Office Expenditures	\$158,897	\$169,913	\$181,304	\$170,749	\$169,957	\$169,957
Major Services						
- Formulate and administer the annual operating budget - Develop the 10 year Capital Improvements Plan for County and Schools - Evaluate internal County policies and procedures - Provide analytical support for special projects, such as, staff support for capital needs task force and school construction standards committee; emergency management service delivery models and costs analysis, measuring outcomes and service performance - Staff support for school related issues and for citizen and internal committees						
Objective Coordinate the annual budget and capital planning process						
Outcomes						
- Develop a technically sound budget and capital plan that requires no major amendments - Provide a budget with a minimum 8 percent fund balance, based on Budget Office estimated expenditures and revenue for the prior year, which are within (plus or minus) 2 percent of actual revenues and expenditures - Retain the GFOA Distinguished Budget Presentation Award and meet all the criteria of the awards program by all reviewers - Meet all time lines as required by the North Carolina Local Government and Fiscal Control Act and as established by the Board of County Commissioners						
Measures						
	1995-96 Actual	1996-97 Actual	1997-98 Estimate	1998-99 Projected		
Fund Balance as Percent of Expenditures	10.6%	9.5%	at least 8%	at least 8%		
Revenue/Expenditure Estimates Margin of Error	1.8%	< 2%	< 2%	< 2%		
GFOA Criteria met	56 out of 60	59 out of 60	57 out of 60	60 out of 60		

Department/Program Budget Page provides general

Provides current and historical fiscal information for each category - Personnel Services,

Number of full-time equivalent positions paid from this program or department.

Associated activities to this program are shown as a cross-reference when applicable. These expenditures are made elsewhere in the budget. Not on this particular page.

Major Services - general description of the services of the department.

Outcomes and Measures - measure the success and

Budget highlights describe changes made for the

Fund Structure

The accounts of the County are organized on the basis of funds or account groups with each fund constituting a separate accounting entity. The operations of each fund are accounted for by providing a separate set of self-balancing accounts reflecting its assets, liabilities, fund balance, revenues and expenditures. The funds of the County are created because of the diverse nature of governmental operations and the necessity of complying with legal provisions. Orange County has three broad fund categories: governmental, proprietary and fiduciary. Only two of these, governmental and proprietary, are included in this document.

Government Funds

These funds account for expendable financial resources other than those accounted for in proprietary and fiduciary funds. Most of Orange County's functions are included in this fund type. The modified accrual basis of accounting is used in this fund.

"Basis of accounting" refers to criteria for determining when revenues and expenditures are recorded in the accounting system. The "modified accrual basis" requires that expenditures be recorded when a liability is incurred (time of receipt) for goods or services provided to the County. The expenditure is usually recorded before the funds are disbursed. This type of accounting also requires that most revenues be recorded when they are actually received. The modified accrual basis of accounting helps to keep financial practices on a conservative footing; expenditures are recorded as soon as the liabilities for them are incurred, and most revenues are not recorded until they have actually been received in cash.

The County's individual governmental funds include:

- **General Fund** - the general operating fund of the County, which accounts for normal recurring County activities such as education, human services, public safety, etc. These activities are funded by revenue sources such as property tax, sales tax, charges for services, etc.
- **Special Revenue Funds** - account for the proceeds of specific revenue sources (other than major capital projects) that require separate accounting because of legal restrictions or administrative action. Special revenue funds in Orange County include: Grant Projects Fund, Community Development Fund, Fire Districts Fund, Revaluation Fund, Visitors Bureau Fund, and Housing (Section 8) Fund.
- **Capital Projects Funds** - account for all resources used for acquisition, construction, or renovation of major capital facilities of Orange County, as well as Orange County Schools and Chapel Hill-Carrboro City Schools. Capital project funds in Orange County include: County Capital Projects Fund and School Capital Projects Fund. Prior to July 1, 1993, several funds were used to account for capital projects.

Proprietary Funds

These funds account for operations, which are similar to those found in the private sector because net income is determined in these funds. The accrual basis of accounting is used for this fund. In the accrual basis of accounting, revenues are recognized when they are earned and expenses are recognized when they are incurred. Orange County operates one type of proprietary funds:

- **Enterprise Funds** - account for operations that are intended to be self-supporting through charges made to users of services provided or where determination of net income is an important factor. Orange County presently has two enterprise funds, the Efland Sewer Enterprise Fund and the Solid Waste Enterprise Fund.

Fiduciary Funds

These funds are used to account for assets held by the County in a trustee capacity or as an agent for individuals, private organizations, other governmental units and/or other funds. Since, by state statutes, these funds are not subject to appropriation by the Board of County Commissioners, these funds are not included in this document. The County's fiduciary funds include:

- **Agency Funds** account for assets held by the County as an agent for other governmental units. These monies are accounted for in essentially the same manner as governmental funds.
- **Non-expendable Trust Funds** account for assets, held by the County in a trustee capacity, which are designated for a particular purpose. These monies are accounted for basically in the same manner as proprietary funds.

Functions

Each fund is further divided into functions, which represent the level of authorization by the governing board. Revenue functions include Property Taxes, Sales Tax, Licenses and Permits, Intergovernmental, Charges for Services, Interest Income, Miscellaneous Income and Fund Balance. Orange County's appropriation functions include: Governing and Management, General Services, Community and Environment, Human Services, Public Safety, Culture and Recreation, Education, Transfers to Other Funds, and Debt Service.

Departments/Programs

Each function is comprised of two or more departments, and each department may be further represented by a program. In this document, each department or program summary contains a program description, prior year accomplishments, coming year objectives, a budget summary by expenditure category, and offsetting revenues. For departments administering more than one program a department summary precedes the department's program summaries.

Basis of Budgeting

Budgetary accounting is used for management control of all funds of the County. Annual budget ordinances are adopted on the modified accrual basis at the fund level and amended as required for the operations of the general, special revenue, and proprietary funds.

The Comprehensive Annual Financial Report (CAFR) shows the County's finances on the basis of "generally accepted accounting principles" (GAAP). In most cases, this conforms to the way the County prepares its budget. Two exceptions are the treatment of depreciation expense and compensated absences. Depreciation is not budgeted but capital improvements in the CAFR are depreciated. Compensated absences are accrued as expenditures in the CAFR and are not included in the budget. The CAFR shows fund revenues and expenditures on both a GAAP basis and budgetary basis for comparison purposes.

Permanent Full-Time Equivalent (FTE) Positions

All Funds

	2004-05 Actual F.T.E.'s	2005-06 Actual F.T.E.'s	2006-07 Commissioner Approved	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
General Fund						
Governing & Management						
Commissioners	5.000	5.000	5.000	5.000	4.000	4.000
County Manager	10.000	10.000	10.000	11.000	13.000	12.000
Animal Services	16.000	24.000	27.000	27.000	27.000	27.000
Budget Office	3.000	3.000	3.000	3.000	3.000	3.000
Finance	6.000	6.000	6.000	6.000	6.000	6.000
Purchasing	3.000	3.000	4.000	4.000	4.000	4.000
Central Services	3.000	3.000	2.000	2.000	2.000	3.000
Personnel	8.000	8.000	8.000	9.000	9.000	9.000
Governing & Management Total	54.000	62.000	64.000	67.000	68.000	68.000
General Services						
Elections	4.000	4.000	4.000	4.000	4.000	4.000
Information Systems	9.600	9.600	10.600	10.600	10.700	10.700
Land Records	7.000	7.000	7.000	7.000	8.000	7.000
Register of Deeds	16.000	16.000	16.000	16.000	16.000	16.000
Tax Assessor	11.800	11.800	11.800	11.800	12.300	12.300
Tax Collector	13.000	13.000	13.000	13.000	12.500	12.500
Buildings & Grounds	34.000	34.000	34.000	35.000	38.000	35.000
Motor Pool	6.000	6.000	6.000	6.000	6.000	6.000
Sanitation	15.000	15.000	15.000	15.000	0.000	0.000
General Services Total	116.400	116.400	115.150	118.400	107.500	103.500
Community & Environment						
Planning	34.525	34.525	34.525	34.525	35.525	34.525
Environment & Resources Conservation	6.475	6.475	7.000	7.000	8.000	7.000
Economic Development	3.500	3.500	3.500	3.500	3.500	3.500
Soil & Water	4.000	4.000	4.000	4.000	4.000	4.000
Community & Environment Total	48.500	48.500	49.025	49.025	51.025	49.025
Culture & Recreation						
Recreation and Parks	17.000	17.000	17.000	17.000	22.000	19.000
Library ⁽¹⁾	13.575	13.575	14.575	14.575	14.575	14.575
Arts Commission	1.000	1.000	1.000	1.000	1.000	1.000
Culture & Recreation Total	31.575	31.575	31.125	32.575	37.575	34.575
Human Services						
<i>Social Services</i>						
Administration	25.000	22.000	22.000	23.000	23.000	23.000
Children/Family Services	65.000	65.000	66.000	64.000	64.000	64.000
Economic Services	57.000	60.000	64.000	68.000	70.000	70.000
Skills Development Center	1.000	1.000	1.000	1.000	1.000	1.000
Veterans' Services	1.000	1.000	1.000	1.000	1.000	1.000
<i>Social Services Total</i>	<i>149.000</i>	<i>149.000</i>	<i>154.000</i>	<i>157.000</i>	<i>159.000</i>	<i>159.000</i>

Permanent Full-Time Equivalent (FTE) Positions

All Funds

	2004-05 Actual F.T.E.'s	2005-06 Actual F.T.E.'s	2006-07 Commissioner Approved	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
<i>Health</i>						
Central Administrative Services	16.000	16.000	16.000	16.000	16.000	16.000
Dental Health	8.596	8.696	8.696	8.600	8.600	8.600
Health Promotion and Education	6.000	6.250	6.500	6.500	6.500	6.500
Personal Health	39.000	39.500	39.500	39.500	43.500	39.500
Environmental Health	14.000	14.000	15.000	15.000	18.000	18.000
Risk Management	3.000	3.000	3.000	3.000	3.000	3.000
Animal Control	8.000	0.000	0.000	0.000	0.000	0.000
<i>Health Total</i>	<i>94.596</i>	<i>87.446</i>	<i>87.036</i>	<i>88.600</i>	<i>95.600</i>	<i>91.600</i>
Cooperative Extension	13.000	13.000	13.000	13.000	14.000	13.000
<i>Aging</i>						
Administration	2.200	2.200	2.200	2.200	2.200	2.200
Community Based Services	5.000	5.000	6.750	6.750	7.750	7.750
Elder Care Program	4.875	4.875	5.000	5.000	5.000	5.000
RSVP	2.000	2.000	2.000	2.000	2.000	2.000
<i>Aging Total</i>	<i>14.075</i>	<i>14.075</i>	<i>15.950</i>	<i>15.950</i>	<i>16.950</i>	<i>16.950</i>
Orange Public Transportation	14.550	14.550	16.050	16.050	16.050	16.050
Human Rights and Relations	4.750	4.750	5.000	5.000	5.000	5.000
Child Support	12.000	12.000	12.000	12.000	12.000	12.000
OPC Legal Support	1.000	1.000	1.000	0.000	0.000	0.000
Human Services Total	302.971	295.821	304.036	307.600	318.600	313.600
Public Safety						
Sheriff	122.500	122.500	124.500	135.000	135.000	135.000
<i>EMS</i>						
Administration	4.000	4.000	4.000	4.000	4.000	4.000
Medical Services	47.000	47.000	51.000	51.000	57.000	51.000
Fire Services	3.000	3.000	3.000	3.000	4.000	3.000
Telecommunications	27.000	27.000	29.000	29.000	31.000	29.000
<i>EMS Total</i>	<i>81.000</i>	<i>81.000</i>	<i>86.000</i>	<i>87.000</i>	<i>96.000</i>	<i>87.000</i>
Public Safety Total	203.500	203.500	210.500	222.000	231.000	222.000
General Fund Total	<u>756.946</u>	<u>757.796</u>	<u>773.836</u>	<u>796.600</u>	<u>813.700</u>	<u>790.700</u>

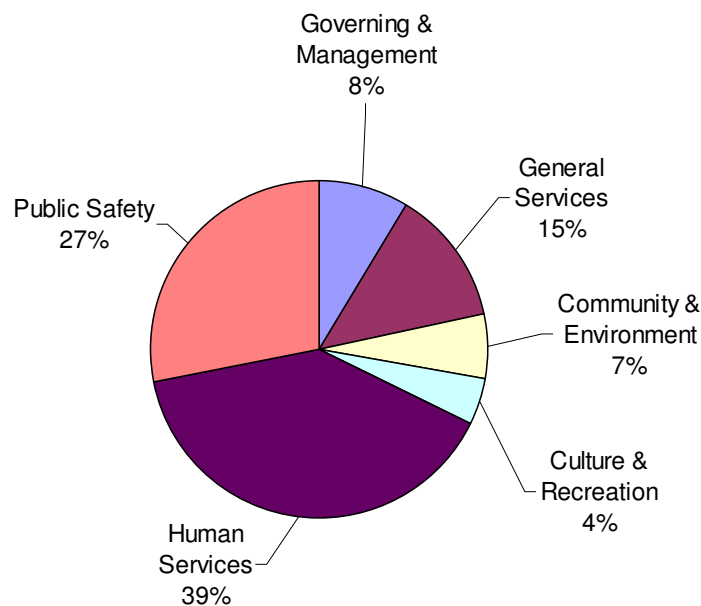
Permanent Full-Time Equivalent (FTE) Positions

All Funds

	2004-05 Actual F.T.E.'s	2005-06 Actual F.T.E.'s	2006-07 Commissioner Approved	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Other Funds						
Aging - Senior Health Coordination	1.000	1.000	1.000	1.000	1.000	1.000
Assessor - Revaluation	1.200	1.200	1.200	1.200	1.200	1.200
Criminal Justice Partnership (OJJ)	1.000	1.000	1.000	1.000	1.000	1.000
Hyconeechee Regional Library	0.600	0.600	2.000	0.600	0.600	0.600
Emergency Telephone	2.000	2.000	1.000	2.000	2.000	2.000
Health - Home Visiting	2.500	2.500	2.500	2.500	2.500	2.500
Health - Health Advocacy	1.000	1.000	1.000	1.000	1.000	1.000
Health - Community Awareness	1.000	1.000	1.000	1.000	1.000	1.000
Health - Child Care Health Consultant	0.000	1.000	1.000	1.000	1.000	1.000
Health - Sr PHE Healthy Carolinians	0.500	0.250	0.000	0.000	0.000	0.000
Housing - Section 8	6.000	6.000	1.000	6.000	6.000	6.000
Housing - Urgent Repair Program	1.000	1.000	0.600	1.000	1.000	1.000
Housing - HOME Program	0.000	0.000	0.000	0.000	1.000	1.000
Sheriff - Cops in Schools	2.000	2.000	2.000	0.000	0.000	0.000
Solid Waste/Landfill Operations	43.000	43.000	43.000	43.000	58.000	58.000
Visitors Bureau	6.000	6.000	6.000	6.000	6.000	6.000
Other Funds Total	68.800	69.550	69.300	67.300	83.300	83.300
Grand Total	825.746	827.346	843.136	863.900	897.000	874.000

⁽¹⁾ Library includes the Orange County Library, Carrboro Library, Carrboro Cybrary, and Cedar Grove Library.

General Fund FTE by Function (Manager Recommended)





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Revenue by Category

Summary - General Fund

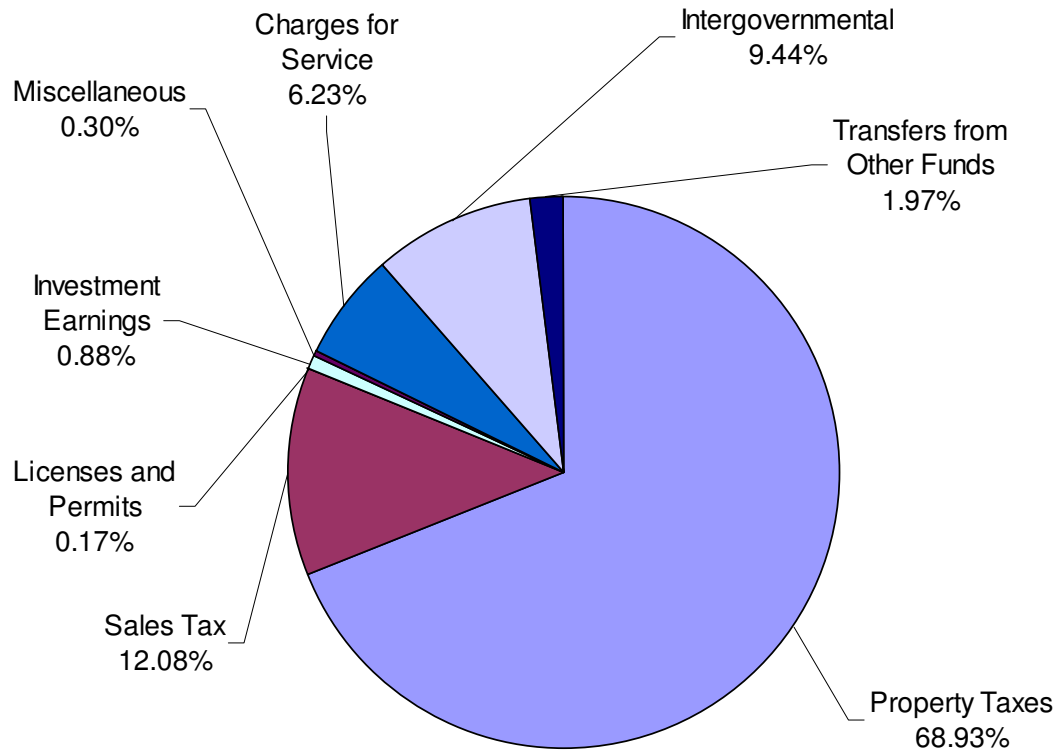
	2004-05	2005-06	2006-07	2006-07	2007-08	2007-08
	Actual Expenditures	Actual Expenditures	Original Budget	12-Month Estimate	Department Requested	Manager Recommended
Property Taxes						
Property Taxes	\$81,229,518	\$92,700,857	\$101,426,449	\$103,065,000	\$108,808,102	\$108,808,102
Motor Vehicles	\$6,733,532	\$6,889,198	\$7,604,273	\$7,844,632	\$8,495,122	\$8,495,122
Gross Receipts	\$40,185	\$43,128	\$40,000	\$40,000	\$40,000	\$40,000
Delinquent Taxes	\$576,820	\$568,863	\$550,000	\$650,000	\$610,000	\$610,000
Interest on Delinquent Taxes	\$354,134	\$347,011	\$325,000	\$350,000	\$350,000	\$350,000
Late List Penalties	\$39,855	\$36,130	\$40,000	\$41,000	\$40,000	\$40,000
Animal Taxes	\$109,685	\$109,528	\$107,500	\$107,500	\$140,000	\$140,000
Beer and Wine	\$210,399	\$207,247	\$215,000	\$215,000	\$215,000	\$215,000
Total Property Tax	\$89,294,128	\$100,901,962	\$110,308,222	\$112,313,132	\$118,698,224	\$118,698,224
Sales Tax						
One Cent	\$6,871,184	\$7,437,031	\$7,430,000	\$6,879,765	\$7,430,000	\$7,430,000
Article 40 Half Cent	\$5,084,518	\$4,956,904	\$4,793,105	\$5,397,819	\$4,793,105	\$4,793,105
Article 42 Half Cent	\$4,270,876	\$4,922,493	\$4,793,105	\$5,363,829	\$4,793,105	\$4,793,105
Article 44 Half Cent	\$3,559,690	\$3,859,934	\$3,790,000	\$3,798,117	\$3,790,000	\$3,790,000
Total Sales Tax	\$19,786,268	\$21,176,362	\$20,806,210	\$21,439,530	\$20,806,210	\$20,806,210
Licenses and Permits						
Privilege License	\$9,785	\$12,266	\$10,000	\$12,500	\$13,000	\$13,000
Franchise Fees	\$247,065	\$256,305	\$260,000	\$263,170	\$275,000	\$275,000
Total Licenses & Permits	\$256,850	\$268,571	\$270,000	\$275,670	\$288,000	\$288,000
Investment Earnings	\$526,505	\$1,209,165	\$1,000,000	\$1,520,000	\$1,520,000	\$1,520,000
Miscellaneous	\$577,894	\$495,514	\$504,780	\$506,729	\$510,045	\$510,045
Appropriated Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0

Revenue by Category

Summary - General Fund

	2004-05	2005-06	2006-07	2006-07	2007-08	2007-08
	Actual Expenditures	Actual Expenditures	Original Budget	12-Month Estimate	Department Requested	Manager Recommended
Charges for Service						
Aging and Transportation	\$241,631	\$283,536	\$278,198	\$281,640	\$267,648	\$267,648
Child Support Enforcement	\$1,420	\$2,135	\$2,000	\$2,340	\$2,400	\$2,400
Community Planning	\$1,007,831	\$1,208,259	\$1,135,700	\$1,072,312	\$1,071,300	\$1,071,300
Emergency Management	\$1,378,126	\$1,778,456	\$1,568,000	\$1,739,591	\$1,578,000	\$1,728,000
Health Permits	\$1,214,415	\$1,454,741	\$1,505,823	\$1,351,936	\$1,613,544	\$1,593,544
Land Records	\$11,134	\$10,510	\$11,000	\$10,167	\$7,500	\$7,500
Library Services	\$22,908	\$25,712	\$21,450	\$26,048	\$21,350	\$21,350
Recreation and Parks						
Register of Deeds	\$137,783	\$156,252	\$175,000	\$192,264	\$201,745	\$199,045
Sheriff	\$1,840,574	\$1,837,819	\$1,856,328	\$1,920,417	\$1,948,799	\$1,948,799
Social Services	\$2,206,001	\$2,746,377	\$2,558,200	\$2,850,310	\$2,628,200	\$2,893,200
Tax Collection	\$124,042	\$133,203	\$170,194	\$170,194	\$168,472	\$168,472
Other	\$294,351	\$743,765	\$652,156	\$652,465	\$825,891	\$825,891
Total Charges for Service	\$8,480,216	\$10,380,766	\$9,934,049	\$10,269,684	\$10,334,849	\$10,727,149
Intergovernmental						
Aging and Transportation	\$824,885	\$747,171	\$699,690	\$828,482	\$700,493	\$700,493
Child Support Enforcement	\$694,873	\$841,922	\$745,000	\$671,533	\$758,000	\$766,000
Community Planning	\$5,345	\$0	\$0	\$1,962	\$0	\$0
Emergency Management	\$43,818	\$32,354	\$20,000	\$30,212	\$20,000	\$20,000
Health	\$706,765	\$675,868	\$564,998	\$783,554	\$597,143	\$500,707
Human Rights and Relations	\$128,918	\$161,454	\$73,800	\$27,600	\$49,700	\$49,700
Library	\$121,953	\$133,930	\$127,246	\$139,018	\$127,246	\$127,246
Lottery Proceeds	\$0	\$0	\$2,414,045	\$2,000,000	\$0	\$0
Recreation & Parks	\$111,829	\$76,443	\$100,897	\$92,896	\$95,620	\$83,276
Sheriff	\$388,099	\$388,341	\$287,568	\$251,890	\$276,835	\$276,835
Social Services	\$9,404,269	\$10,204,510	\$9,932,808	\$11,220,207	\$11,455,691	\$11,575,691
Tax Collections	\$0	\$38,504	\$39,663	\$39,663	\$42,669	\$42,669
Local	\$2,508,126	\$2,201,461	\$1,960,663	\$2,113,955	\$2,120,680	\$2,120,680
Total Intergovernmental	\$14,938,881	\$15,501,959	\$16,966,378	\$18,200,972	\$16,244,077	\$16,263,297
Transfers from Other Funds	\$2,454,825	\$2,870,000	\$3,683,545	\$3,683,545	\$3,393,545	\$3,393,545

General Fund Revenue by Category





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Expenditures by Department

Summary - General Fund

		2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Governing and Management							
Animal Services		\$913,064	\$1,435,733	\$1,705,123	\$1,559,396	\$1,720,974	\$1,642,015
Board of County Commissioners		\$475,201	\$482,874	\$514,250	\$520,142	\$547,744	\$484,311
Budget		\$260,686	\$250,151	\$269,983	\$268,672	\$276,164	\$267,879
Central Services		\$1,458,995	\$1,638,786	\$1,834,187	\$1,952,525	\$2,241,305	\$2,157,207
County Manager		\$932,594	\$957,384	\$1,048,590	\$973,798	\$1,227,052	\$1,116,180
Finance		\$413,357	\$425,163	\$457,094	\$453,349	\$454,773	\$441,838
Non-Departmental		\$876,625	\$928,142	\$688,970	\$1,318,740	\$1,342,682	\$3,429,610
Personnel		\$638,407	\$676,685	\$718,078	\$740,797	\$806,913	\$783,826
Purchasing		\$240,383	\$252,179	\$331,042	\$313,706	\$324,572	\$314,751
Rents and Insurance		\$25,025	\$25,922	\$123,194	\$123,344	\$518,154	\$423,914
Governing and Management Total		\$6,234,336	\$7,073,018	\$7,690,511	\$8,224,469	\$9,460,333	\$11,061,531
General Services							
Board of Elections		\$471,360	\$420,472	\$429,609	\$402,845	\$692,403	\$683,455
Information Technologies		\$1,118,172	\$1,149,665	\$1,406,797	\$1,438,534	\$1,633,455	\$1,547,934
Land Records		\$489,078	\$473,108	\$513,154	\$501,553	\$545,653	\$481,194
Non-Departmental		\$9,945	\$9,009	\$60,000	\$6,000	\$7,000	\$10,000
Public Works - Buildings and Grounds		\$2,891,363	\$2,857,089	\$3,051,526	\$3,187,944	\$3,728,906	\$3,604,141
Public Works - Motor Pool		\$136,356	\$377,778	\$367,861	\$529,210	\$595,445	\$555,392
Public Works - Sanitation		\$1,645,589	\$1,734,652	\$1,908,640	\$1,942,428	\$0	\$0
Register of Deeds		\$899,830	\$928,373	\$1,038,754	\$990,176	\$1,042,082	\$1,011,693
Tax Assessor		\$780,543	\$803,357	\$887,399	\$869,580	\$901,603	\$878,050
Tax Collector		\$717,021	\$796,184	\$871,508	\$867,327	\$857,954	\$837,980
General Services Total		\$9,159,258	\$9,549,688	\$10,535,248	\$10,735,597	\$10,004,501	\$9,609,839
Community and Environment							
Economic Development		\$232,853	\$255,535	\$292,948	\$296,356	\$285,635	\$278,408
Environment and Resource Conservation		\$456,549	\$458,356	\$607,412	\$604,730	\$700,595	\$610,041
Non-Departmental		\$40,580	\$53,627	\$217,311	\$145,951	\$319,283	\$205,341
Planning		\$2,262,914	\$2,314,603	\$2,526,600	\$2,480,450	\$2,716,996	\$2,503,238
Soil and Water		\$257,853	\$263,704	\$283,891	\$283,617	\$285,763	\$277,427
Community and Environment Total		\$3,250,748	\$3,345,826	\$3,928,162	\$3,811,104	\$4,308,272	\$3,874,455
Human Services							
<i>Aging</i>							
Administration		\$232,626	\$190,012	\$201,030	\$201,321	\$201,450	\$196,484
Community Based Services		\$537,307	\$573,687	\$485,419	\$638,478	\$588,558	\$536,894
Eldercare Program		\$460,855	\$437,696	\$433,840	\$517,795	\$444,069	\$431,699
RSVP		\$135,798	\$139,785	\$146,874	\$146,191	\$147,862	\$144,711
Aging Total		\$1,366,585	\$1,341,181	\$1,267,163	\$1,503,785	\$1,381,939	\$1,309,788
Child Support		\$773,369	\$780,285	\$870,743	\$835,710	\$874,949	\$850,791
Cooperative Extension		\$457,252	\$457,962	\$505,241	\$494,551	\$532,186	\$515,624
<i>Health</i>							
Animal Control		\$522,701	\$0	\$0	\$0	\$0	\$0
Central Administration Services		\$763,557	\$828,972	\$922,067	\$901,814	\$961,612	\$897,668
Dental Health		\$583,836	\$686,976	\$773,427	\$694,615	\$799,010	\$782,061
Environmental Health		\$923,214	\$1,008,166	\$1,181,084	\$1,044,160	\$1,453,862	\$1,357,917
Personal Health		\$3,084,819	\$2,872,376	\$3,090,163	\$3,143,013	\$3,336,447	\$3,020,882
Promotion and Education		\$367,983	\$360,959	\$450,969	\$374,053	\$445,664	\$433,702
Risk Management and Quality Assurance		\$190,156	\$218,833	\$213,145	\$267,050	\$215,764	\$154,458
Health Total		\$6,436,267	\$5,976,281	\$6,630,855	\$6,424,705	\$7,212,359	\$6,646,688
Human Rights and Relations		\$244,251	\$329,326	\$384,203	\$321,800	\$383,301	\$373,432
Mental Health		\$1,369,265	\$1,464,233	\$1,382,780	\$1,314,162	\$1,314,704	\$1,314,704
Non-Departmental		\$1,171,713	\$1,905,324	\$1,853,027	\$1,913,487	\$2,539,534	\$2,038,662
Orange Public Transportation		\$948,355	\$956,114	\$1,079,021	\$993,804	\$1,075,660	\$1,053,857

Expenditures by Department

Summary - General Fund

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
<i>Social Services</i>						
Administration	\$1,430,994	\$1,328,365	\$1,509,393	\$1,572,547	\$1,955,987	\$1,921,984
Children/Family Services	\$4,032,439	\$4,079,836	\$4,696,204	\$4,458,906	\$4,754,485	\$4,633,724
Economic Services	\$2,939,240	\$3,234,516	\$3,832,289	\$3,873,153	\$4,217,659	\$4,111,212
Public Assistance	\$4,651,983	\$4,946,183	\$5,103,280	\$5,294,947	\$5,654,732	\$5,654,732
Skills Development Center	\$68,514	\$60,096	\$76,443	\$63,845	\$76,554	\$75,163
Subsidy	\$4,751,292	\$4,907,022	\$4,914,371	\$5,251,682	\$5,594,192	\$5,594,192
Veterans' Services	\$56,321	\$58,858	\$62,570	\$61,724	\$62,746	\$60,836
<i>Social Services Total</i>	<u>\$17,930,784</u>	<u>\$18,614,875</u>	<u>\$20,194,550</u>	<u>\$20,576,804</u>	<u>\$22,316,355</u>	<u>\$22,051,843</u>
Human Services Total	<u>\$30,697,842</u>	<u>\$31,825,582</u>	<u>\$34,167,583</u>	<u>\$34,378,808</u>	<u>\$37,630,987</u>	<u>\$36,155,389</u>
Public Safety						
Courts	\$141,545	\$134,183	\$169,901	\$149,742	\$169,901	\$169,901
<i>EMS</i>						
Administration	\$260,976	\$271,946	\$345,724	\$250,922	\$353,119	\$342,958
Emergency Medical Services	\$2,985,560	\$3,455,523	\$3,539,026	\$3,651,646	\$3,849,992	\$3,522,457
Fire Services	\$223,133	\$185,343	\$242,297	\$213,553	\$330,561	\$246,816
Telecommunications	\$1,479,963	\$1,572,520	\$1,795,567	\$1,642,328	\$2,228,461	\$1,788,326
<i>EMS Total</i>	<u>\$4,949,633</u>	<u>\$5,485,332</u>	<u>\$5,922,614</u>	<u>\$5,758,449</u>	<u>\$6,762,133</u>	<u>\$5,900,557</u>
Non-Departmental	\$308,584	\$298,562	\$563,330	\$430,513	\$438,426	\$438,426
Sheriff	\$8,265,597	\$8,325,775	\$8,751,848	\$8,847,258	\$9,301,577	\$8,895,006
Public Safety Total	<u>\$13,665,359</u>	<u>\$14,243,853</u>	<u>\$15,407,693</u>	<u>\$15,185,962</u>	<u>\$16,672,037</u>	<u>\$15,403,890</u>
Culture and Recreation						
Arts Commission	\$102,911	\$126,455	\$110,384	\$129,527	\$115,720	\$112,157
Library and Recreation Municipal Support	\$375,141	\$375,141	\$375,141	\$375,141	\$375,141	\$375,141
Library Services	\$967,135	\$1,028,600	\$1,092,204	\$1,108,452	\$1,106,867	\$1,076,659
Non-Departmental	\$77,278	\$78,822	\$110,425	\$110,425	\$120,574	\$109,449
Recreation and Parks	\$1,362,518	\$1,416,107	\$1,626,389	\$1,610,528	\$1,984,720	\$1,715,039
Culture and Recreation Total	<u>\$2,884,983</u>	<u>\$3,025,126</u>	<u>\$3,314,543</u>	<u>\$3,334,073</u>	<u>\$3,703,022</u>	<u>\$3,388,445</u>
Education						
Current Expenses	\$46,736,614	\$49,981,296	\$53,793,744	\$53,493,744	\$58,117,778	\$54,793,210
Fair Funding	\$0	\$0	\$800,000	\$800,000	\$800,000	\$800,000
Other Related County Support	\$0	\$0	\$0	\$0	\$195,598	\$195,598
Recurring Capital	\$2,015,654	\$2,290,258	\$2,400,000	\$2,400,000	\$2,400,000	\$2,400,000
Education Total	<u>\$48,752,268</u>	<u>\$52,271,554</u>	<u>\$56,993,744</u>	<u>\$56,693,744</u>	<u>\$61,513,376</u>	<u>\$58,188,808</u>
Non-Departmental						
Debt Service	\$17,714,427	\$19,866,708	\$23,379,243	\$23,380,245	\$24,270,286	\$24,270,286
Transfers to Other Funds	\$3,749,708	\$8,424,225	\$8,056,457	\$8,256,457	\$10,328,916	\$10,253,827
Non-Departmental Total	<u>\$21,464,135</u>	<u>\$28,290,933</u>	<u>\$31,435,700</u>	<u>\$31,636,702</u>	<u>\$34,599,202</u>	<u>\$34,524,113</u>
Total Expenditures	<u>\$136,108,928</u>	<u>\$149,625,579</u>	<u>\$163,473,184</u>	<u>\$164,000,459</u>	<u>\$177,891,730</u>	<u>\$172,206,470</u>

¹Animal Services is a newly constructed department that includes Animal Control and the Animal Shelter, which were previously in the Health Department.

²The School Nurse program, which was previously included in the Personal Health division has been transferred to Human Services Non-Departmentals.

Governing and Management

Summary

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
By Department (General Fund)						
Animal Services	\$913,064	\$1,435,733	\$1,705,123	\$1,559,396	\$1,720,974	\$1,642,015
Board of County Commissioners	\$475,201	\$482,874	\$514,250	\$520,142	\$547,744	\$484,311
Budget	\$260,686	\$250,151	\$269,983	\$268,672	\$276,164	\$267,879
Central Services	\$1,458,995	\$1,638,786	\$1,834,187	\$1,952,525	\$2,241,305	\$2,157,207
County Manager	\$932,594	\$957,384	\$1,048,590	\$973,798	\$1,227,052	\$1,116,180
Finance	\$413,357	\$425,163	\$457,094	\$453,349	\$454,773	\$441,838
Non-Departmental	\$876,625	\$928,142	\$688,970	\$1,318,740	\$1,342,682	\$3,429,610
Personnel	\$638,407	\$676,685	\$718,078	\$740,797	\$806,913	\$783,826
Purchasing	\$240,383	\$252,179	\$331,042	\$313,706	\$324,572	\$314,751
Rents and Insurance	\$25,025	\$25,922	\$123,194	\$123,344	\$518,154	\$423,914
Total Function Expenditures	\$6,234,336	\$7,073,018	\$7,690,511	\$8,224,469	\$9,460,333	\$11,061,531
Offsetting Revenue	(\$445,383)	(\$565,210)	(\$553,229)	(\$567,705)	(\$611,227)	(\$611,227)
County Costs (net)	\$5,788,953	\$6,507,807	\$7,137,282	\$7,656,764	\$8,849,106	\$10,450,304
Other Related Programs (Grant Fund)						
Orange-Chatham Justice Partnership	\$192,495	\$247,892	\$178,314	\$205,059	\$216,431	\$216,431
Total Expenditures	\$192,495	\$247,892	\$178,314	\$205,059	\$216,431	\$216,431
Offsetting Revenue	(\$178,955)	(\$244,094)	(\$166,814)	(\$222,438)	(\$191,897)	(\$191,897)
County Costs (net)	\$13,540	\$3,798	\$11,500	(\$17,379)	\$24,534	\$24,534
Total Governing and Management and Related Expenditures	\$6,426,831	\$7,320,909	\$7,868,825	\$8,429,528	\$9,676,764	\$11,277,962

*Animal Services in a newly constructed department that includes Animal Control and the Animal Shelter, which were previously in the Health Department.

**Nondepartmental in this function includes "reserve" funding for several items that will be transferred to individual departments upon BOCC approval of the budget. Examples of these items include the proposed pay plan components, a potential health insu

General Services

Summary

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
By Department (General Fund)						
Board of Elections	\$471,360	\$420,472	\$429,609	\$402,845	\$692,403	\$683,455
Information Technologies	\$1,118,172	\$1,149,665	\$1,406,797	\$1,438,534	\$1,633,455	\$1,547,934
Land Records	\$489,078	\$473,108	\$513,154	\$501,553	\$545,653	\$481,194
Non-Departmental	\$9,945	\$9,009	\$60,000	\$6,000	\$7,000	\$10,000
Public Works - Buildings and Grounds	\$2,891,363	\$2,857,089	\$3,051,526	\$3,187,944	\$3,728,906	\$3,604,141
Public Works - Motor Pool	\$136,356	\$377,778	\$367,861	\$529,210	\$595,445	\$555,392
Public Works - Sanitation	\$1,645,589	\$1,734,652	\$1,908,640	\$1,942,428	\$0	\$0
Register of Deeds	\$899,830	\$928,373	\$1,038,754	\$990,176	\$1,042,082	\$1,011,693
Tax Assessor	\$780,543	\$803,357	\$887,399	\$869,580	\$901,603	\$878,050
Tax Collector	\$717,021	\$796,184	\$871,508	\$867,327	\$857,954	\$837,980
Total Function Expenditures	\$9,159,258	\$9,549,688	\$10,535,248	\$10,735,597	\$10,004,501	\$9,609,839
Offsetting Revenue	(\$2,219,920)	(\$2,253,069)	(\$2,238,461)	(\$2,306,975)	(\$2,347,439)	(\$2,347,439)
County Costs (net)	\$6,939,337	\$7,296,619	\$8,296,787	\$8,428,622	\$7,657,062	\$7,353,811
Other Related Programs (Revaluation Fund)						
Assessor's Office	\$135,284	\$76,437	\$134,581	\$114,013	\$136,949	\$136,949
Total Expenditures	\$135,284	\$76,437	\$134,581	\$114,013	\$136,949	\$136,949
Offsetting Revenue	(\$481)	(\$3,043)	(\$84,581)	(\$66,486)	(\$12,949)	(\$12,949)
County Costs (net)	\$134,803	\$73,394	\$50,000	\$47,527	\$124,000	\$124,000
Efland Sewer Fund (Efland Sewer Operating Fund)						
Efland Sewer Fund	\$140,409	\$144,258	\$160,000	\$181,605	\$184,250	\$184,250
Total Expenditures	\$140,409	\$144,258	\$160,000	\$181,605	\$184,250	\$184,250
Offsetting Revenue	(\$63,451)	(\$59,435)	(\$60,000)	(\$64,681)	(\$62,000)	(\$62,000)
County Costs (net)	\$76,957	\$84,823	\$100,000	\$116,924	\$122,250	\$122,250
Total General Services and Related Expenditures	\$9,434,951	\$9,770,383	\$10,829,829	\$11,031,215	\$10,325,700	\$9,931,038

Human Services

Summary

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
By Department (General Fund)						
Aging	\$1,366,585	\$1,341,181	\$1,267,163	\$1,503,785	\$1,381,939	\$1,309,788
Child Support	\$773,369	\$780,285	\$870,743	\$835,710	\$874,949	\$850,791
Cooperative Extension	\$457,252	\$457,962	\$505,241	\$494,551	\$532,186	\$515,624
Health	\$6,436,267	\$5,976,281	\$6,630,855	\$6,424,705	\$7,212,359	\$6,646,688
Human Rights and Relations	\$244,251	\$329,326	\$384,203	\$321,800	\$383,301	\$373,432
Mental Health	\$1,369,265	\$1,464,233	\$1,382,780	\$1,314,162	\$1,314,704	\$1,314,704
Non-Departmental	\$1,171,713	\$1,905,324	\$1,853,027	\$1,913,487	\$2,539,534	\$2,038,662
Orange Public Transportation	\$948,355	\$956,114	\$1,079,021	\$993,804	\$1,075,660	\$1,053,857
Public Assistance	\$4,651,983	\$4,946,183	\$5,103,280	\$5,294,947	\$5,654,732	\$5,654,732
Social Services	\$13,278,800	\$13,668,692	\$15,091,270	\$15,281,857	\$16,661,623	\$16,397,111
Total Function Expenditures	\$30,697,842	\$31,825,582	\$34,167,583	\$34,378,808	\$37,630,987	\$36,155,389
Offsetting Revenue	(\$13,200,810)	(\$14,307,357)	(\$13,767,932)	(\$15,133,052)	(\$15,410,234)	(\$15,421,798)
County Costs (net)	\$17,497,032	\$17,518,225	\$20,399,651	\$19,245,756	\$22,220,753	\$20,733,591
Other Related Programs (Grant Fund)						
Aging Related	\$108,741	\$111,500	\$88,985	\$111,816	\$89,034	\$89,034
Health Related	\$323,030	\$347,650	\$378,877	\$359,751	\$399,681	\$262,220
Total Expenditures	\$431,771	\$459,150	\$467,862	\$471,567	\$488,715	\$351,254
Offsetting Revenue	(\$437,449)	(\$359,795)	(\$387,201)	(\$383,272)	(\$362,838)	(\$300,466)
County Costs (net)	(\$5,678)	\$99,355	\$80,661	\$88,295	\$125,877	\$50,788
Other Funds (Housing and Community Development)						
Housing Section 8	\$4,495,790	\$4,267,655	\$4,534,982	\$4,589,547	\$4,408,586	\$4,408,586
Total Expenditures	\$4,495,790	\$4,267,655	\$4,534,982	\$4,589,547	\$4,408,586	\$4,408,586
Offsetting Revenue	(\$4,477,882)	(\$4,499,918)	(\$4,534,982)	(\$4,549,982)	(\$4,408,586)	(\$4,408,586)
County Costs (net)	\$17,908	(\$232,264)	\$0	\$39,565	\$0	\$0
Total Human Services and Related Expenditures	\$35,625,403	\$36,552,386	\$39,170,427	\$39,439,922	\$42,528,288	\$40,915,229

Culture and Recreation

Summary

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
By Department (General Fund)						
Arts Commission	\$102,911	\$126,455	\$110,384	\$129,527	\$115,720	\$112,157
Carrboro Cybrary	\$67,598	\$71,181	\$91,006	\$91,406	\$83,569	\$81,639
Carrboro Library	\$128,661	\$130,908	\$140,574	\$138,200	\$140,551	\$138,173
Cedar Grove Library	\$70,424	\$87,845	\$118,075	\$120,531	\$107,840	\$106,072
Non-Departmental	\$77,278	\$78,822	\$110,425	\$110,425	\$120,574	\$109,449
Orange County Central Library	\$700,453	\$738,666	\$742,549	\$758,315	\$774,907	\$750,775
Recreation and Parks	\$1,362,518	\$1,416,107	\$1,626,389	\$1,610,528	\$1,984,720	\$1,715,039
Total Function Expenditures	<u>\$2,509,842</u>	<u>\$2,649,985</u>	<u>\$2,939,402</u>	<u>\$2,958,932</u>	<u>\$3,327,881</u>	<u>\$3,013,304</u>
Offsetting Revenue	(\$429,623)	(\$440,527)	(\$456,244)	(\$507,626)	(\$477,403)	(\$462,359)
County Costs (net)	\$2,080,219	\$2,209,458	\$2,483,158	\$2,451,306	\$2,850,478	\$2,550,945
Other Related Programs (General Fund)						
Municipal Support	\$375,141	\$375,141	\$375,141	\$375,141	\$375,141	\$375,141
Total Culture and Recreation and Related Expenditures	\$2,884,983	\$3,025,126	\$3,314,543	\$3,334,073	\$3,703,022	\$3,388,445

Community and Environment

Summary

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
By Department (General Fund)						
Economic Development	\$232,853	\$255,535	\$292,948	\$296,356	\$285,635	\$278,408
Environment and Resource Conservation	\$456,549	\$458,356	\$607,412	\$604,730	\$700,595	\$610,041
Non-Departmental	\$40,580	\$53,627	\$217,311	\$145,951	\$319,283	\$205,341
Planning	\$2,262,914	\$2,314,603	\$2,526,600	\$2,480,450	\$2,716,996	\$2,503,238
Soil and Water	\$257,853	\$263,704	\$283,891	\$283,617	\$285,763	\$277,427
Total Function Expenditures	<u>\$3,250,748</u>	<u>\$3,345,826</u>	<u>\$3,928,162</u>	<u>\$3,811,104</u>	<u>\$4,308,272</u>	<u>\$3,874,455</u>
Offsetting Revenue	(\$1,215,615)	(\$1,353,489)	(\$1,265,999)	(\$1,198,889)	(\$1,198,307)	(\$1,198,307)
County Costs (net)	\$2,035,133	\$1,992,337	\$2,662,163	\$2,612,215	\$3,109,965	\$2,676,148
Visitors Bureau Fund						
Visitors Bureau Fund	524,941	597,045	688,153	790,681	958,863	958,863
Total Expenditures	<u>\$524,941</u>	<u>\$597,045</u>	<u>\$688,153</u>	<u>\$790,681</u>	<u>\$958,863</u>	<u>\$958,863</u>
Offsetting Revenue	(\$586,865)	(\$663,308)	(\$688,153)	(\$790,681)	(\$958,863)	(\$958,863)
County Costs (net)	(\$61,924)	(\$66,264)	\$0	\$0	\$0	\$0
Total Community and Environment and Related Expenditures	\$3,775,689	\$3,942,871	\$4,616,315	\$4,601,785	\$5,267,135	\$4,833,318

Public Safety

Summary

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
By Department (General Fund)						
Courts	\$141,545	\$134,183	\$169,901	\$149,742	\$169,901	\$169,901
Emergency Management Services	\$4,949,633	\$5,485,332	\$5,922,614	\$5,758,449	\$6,762,133	\$5,900,557
Non-Departmental	\$308,584	\$298,562	\$563,330	\$430,513	\$438,426	\$438,426
Sheriff	\$8,265,597	\$8,325,775	\$8,751,848	\$8,847,258	\$9,301,577	\$8,895,006
Total Function Expenditures	\$13,665,359	\$14,243,853	\$15,407,693	\$15,185,962	\$16,672,037	\$15,403,890
<i>Offsetting Revenue</i>	<i>(\$4,349,336)</i>	<i>(\$5,299,008)</i>	<i>(\$4,720,866)</i>	<i>(\$5,289,707)</i>	<i>(\$4,914,969)</i>	<i>(\$5,329,969)</i>
County Costs (net)	\$9,316,023	\$8,944,845	\$10,686,827	\$9,896,255	\$11,757,068	\$10,073,921
Emergency Telephone Fund						
Emergency Telephone Fund	\$494,738	\$652,938	\$484,535	\$581,647	\$726,026	\$726,026
Total Expenditures	\$494,738	\$652,938	\$484,535	\$581,647	\$726,026	\$726,026
<i>Offsetting Revenue</i>	<i>(\$574,954)</i>	<i>(\$671,536)</i>	<i>(\$484,535)</i>	<i>(\$646,791)</i>	<i>(\$726,026)</i>	<i>(\$726,026)</i>
County Costs (net)	(\$80,216)	(\$18,598)	\$0	(\$65,144)	\$0	\$0
Other Funds						
Fire Districts	\$2,275,782	\$2,387,097	\$2,596,127	\$2,608,127	\$2,831,807	\$2,831,807
Total Expenditures	\$2,275,782	\$2,387,097	\$2,596,127	\$2,608,127	\$2,831,807	\$2,831,807
<i>Offsetting Revenue</i>	<i>(\$2,302,480)</i>	<i>(\$2,499,820)</i>	<i>(\$2,596,127)</i>	<i>(\$2,701,562)</i>	<i>(\$2,831,807)</i>	<i>(\$2,831,807)</i>
County Costs (net)	(\$26,698)	(\$112,723)	\$0	(\$93,435)	\$0	\$0
Total Public Safety and Related Expenditures	\$16,435,879	\$17,283,887	\$18,488,355	\$18,375,736	\$20,229,870	\$18,961,723

Expenditures by Department (Non-Grant Funds)

(Alphabetical Order)

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Aging - Administration	\$232,626	\$190,012	\$201,030	\$201,321	\$201,450	\$196,484
Aging - Community Based Services	\$537,307	\$573,687	\$485,419	\$638,478	\$588,558	\$536,894
Aging - Eldercare Program	\$460,855	\$437,696	\$433,840	\$517,795	\$444,069	\$431,699
Aging - Retired Senior Volunteer Program	\$135,798	\$139,785	\$146,874	\$146,191	\$147,862	\$144,711
Animal Services - Administration	\$0	\$100,774	\$193,844	\$163,651	\$217,676	\$193,119
Animal Services - Animal Control	\$0	\$429,325	\$586,531	\$574,214	\$587,010	\$570,039
Animal Services - Animal Shelter	\$913,064	\$905,634	\$924,748	\$821,531	\$916,288	\$878,857
Arts Commission	\$102,911	\$126,455	\$110,384	\$129,527	\$115,720	\$112,157
Board of County Commissioners	\$475,201	\$482,874	\$514,250	\$520,142	\$547,744	\$484,311
Board of Elections	\$471,360	\$420,472	\$429,609	\$402,845	\$692,403	\$683,455
Budget	\$260,686	\$250,151	\$269,983	\$268,672	\$276,164	\$267,879
Central Services	\$1,458,995	\$1,638,786	\$1,834,187	\$1,952,525	\$2,241,305	\$2,157,207
Child Support Enforcement	\$773,369	\$780,285	\$870,743	\$835,710	\$874,949	\$850,791
Cooperative Extension	\$457,252	\$457,962	\$505,241	\$494,551	\$532,186	\$515,624
County Manager	\$932,594	\$957,384	\$1,048,590	\$973,798	\$1,227,052	\$1,116,180
Courts	\$141,545	\$134,183	\$169,901	\$149,742	\$169,901	\$169,901
Economic Development	\$232,853	\$255,535	\$292,948	\$296,356	\$285,635	\$278,408
Efland Sewer	\$140,409	\$144,258	\$160,000	\$181,605	\$184,250	\$184,250
Emergency Services - Administration	\$260,976	\$271,946	\$345,724	\$250,922	\$353,119	\$342,958
Emergency Services - Emergency Medical Services	\$2,985,560	\$3,455,523	\$3,539,026	\$3,651,646	\$3,849,992	\$3,522,457
Emergency Services - Fire Services	\$223,133	\$185,343	\$242,297	\$213,553	\$330,561	\$246,816
Emergency Services - Telecommunications	\$1,974,701	\$2,225,458	\$2,274,277	\$2,223,975	\$2,954,487	\$2,514,352
Environment and Resource Conservation	\$456,549	\$458,356	\$607,412	\$604,730	\$700,595	\$610,041
Finance	\$413,357	\$425,163	\$457,094	\$453,349	\$454,773	\$441,838
Health - Administration	\$763,557	\$828,972	\$922,067	\$901,814	\$961,612	\$897,668
Health - Animal Control	\$328,857	\$0	\$0	\$0	\$0	\$0
Health - Dental Health	\$583,836	\$686,976	\$773,427	\$694,615	\$799,010	\$782,061
Health - Environmental Health	\$923,214	\$1,008,166	\$1,181,084	\$1,044,160	\$1,453,862	\$1,357,917
Health - Personal Health	\$3,084,819	\$2,872,376	\$3,090,163	\$3,143,013	\$3,336,447	\$3,020,882
Health - Promotion and Education	\$367,983	\$360,959	\$450,969	\$374,053	\$445,664	\$433,702
Health - Risk Management and Quality Assurance	\$190,156	\$218,833	\$213,145	\$267,050	\$215,764	\$154,458
Housing and Community Development	\$4,495,790	\$4,267,655	\$4,534,982	\$4,549,982	\$4,408,586	\$4,408,586
Human Rights and Relations	\$244,251	\$329,326	\$384,203	\$321,800	\$383,301	\$373,432
Information Technologies	\$1,118,172	\$1,149,665	\$1,406,797	\$1,438,534	\$1,633,455	\$1,547,934
Land Records	\$489,078	\$473,108	\$513,154	\$501,553	\$545,653	\$481,194
Library - Carrboro Cybrary	\$67,598	\$71,181	\$91,006	\$91,406	\$83,569	\$81,639
Library - Carrboro Library	\$128,661	\$130,908	\$140,574	\$138,200	\$140,551	\$138,173
Library - Cedar Grove Library	\$70,424	\$87,845	\$118,075	\$120,531	\$107,840	\$106,072
Library - Orange County Library	\$700,453	\$738,666	\$742,549	\$758,315	\$774,907	\$750,775
Mental Health	\$1,369,265	\$1,464,233	\$1,382,780	\$1,314,162	\$1,314,704	\$1,314,704
Orange Public Transportation	\$948,355	\$956,114	\$1,079,021	\$993,804	\$1,075,660	\$1,053,857
Personnel	\$638,407	\$676,685	\$718,078	\$740,797	\$806,913	\$783,826
Planning	\$2,262,914	\$2,314,603	\$2,526,600	\$2,480,450	\$2,716,996	\$2,503,238
Public Works - Buildings and Grounds	\$2,891,363	\$2,857,089	\$3,051,526	\$3,187,944	\$3,728,906	\$3,604,141
Public Works - Motor Pool	\$136,356	\$377,778	\$367,861	\$529,210	\$595,445	\$555,392
Public Works - Sanitation	\$1,645,589	\$1,734,652	\$1,908,640	\$1,942,428	\$0	\$0
Purchasing	\$240,383	\$252,179	\$331,042	\$313,706	\$324,572	\$314,751
Recreation and Parks	\$1,362,518	\$1,416,107	\$1,626,389	\$1,610,528	\$1,984,720	\$1,715,039
Register of Deeds	\$899,830	\$928,373	\$1,038,754	\$990,176	\$1,042,082	\$1,011,693
Rents and Insurance	\$25,025	\$25,922	\$123,194	\$123,344	\$518,154	\$423,914

Expenditures by Department (Non-Grant Funds)

(Alphabetical Order)

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Sheriff	\$8,265,597	\$8,325,775	\$8,751,848	\$8,847,258	\$9,301,577	\$8,895,006
Social Services - Administration	\$1,430,994	\$1,328,365	\$1,509,393	\$1,572,547	\$1,955,987	\$1,921,984
Social Services - Children/Family Services	\$4,032,439	\$4,079,836	\$4,696,204	\$4,458,906	\$4,754,485	\$4,633,724
Social Services - Economic Services	\$2,939,240	\$3,234,516	\$3,832,289	\$3,873,153	\$4,217,659	\$4,111,212
Social Services - Public Assistance	\$4,651,983	\$4,946,183	\$5,103,280	\$5,294,947	\$5,654,732	\$5,654,732
Social Services - Skills Development Center	\$68,514	\$60,096	\$76,443	\$63,845	\$76,554	\$75,163
Social Services - Subsidy	\$4,751,292	\$4,907,022	\$4,914,371	\$5,251,682	\$5,594,192	\$5,594,192
Social Services - Veterans' Services	\$56,321	\$58,858	\$62,570	\$61,724	\$62,746	\$60,836
Soil and Water	\$257,853	\$263,704	\$283,891	\$283,617	\$285,763	\$277,427
Solid Waste - Administration	\$862,673	\$989,301	\$1,255,629	\$1,425,547	\$1,467,948	\$1,467,948
Solid Waste - Landfill Operations	\$2,219,642	\$2,608,863	\$4,007,258	\$5,228,968	\$4,018,227	\$4,018,227
Solid Waste - Recycling Operations	\$3,296,304	\$3,972,084	\$3,081,983	\$3,365,863	\$3,499,704	\$3,499,704
Solid Waste - Sanitation Operations	\$0	\$0	\$0	\$0	\$2,215,894	\$2,215,894
Tax Assessor	\$915,827	\$879,794	\$1,021,980	\$983,593	\$1,038,552	\$1,014,999
Tax Collector	\$717,021	\$796,184	\$871,508	\$867,327	\$857,954	\$837,980
Visitors Bureau	\$524,941	\$597,045	\$688,153	\$790,681	\$958,863	\$958,863
Total Expenditures	<u>\$75,008,597</u>	<u>\$78,723,044</u>	<u>\$85,516,832</u>	<u>\$87,608,062</u>	<u>\$94,252,959</u>	<u>\$90,503,367</u>

Aging

Summary

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
By Program (General Fund)						
Administration	\$232,626	\$190,012	\$201,030	\$201,321	\$201,450	\$196,484
Community Based Services	\$537,307	\$573,687	\$485,419	\$638,478	\$588,558	\$536,894
Elder Care Program	\$460,855	\$437,696	\$433,840	\$517,795	\$444,069	\$431,699
Retired Senior Volunteer Program	\$135,798	\$139,785	\$146,874	\$146,191	\$147,862	\$144,711
Total Expenditures	<u>\$1,366,585</u>	<u>\$1,341,181</u>	<u>\$1,267,163</u>	<u>\$1,503,785</u>	<u>\$1,381,939</u>	<u>\$1,309,788</u>
Offsetting Revenue	(\$500,551)	(\$469,247)	(\$389,062)	(\$490,989)	(\$390,165)	(\$390,165)
County Costs (net)	\$866,034	\$871,934	\$878,101	\$1,012,796	\$991,774	\$919,623
Other Related Programs (Grant Fund)						
Senior Health Coordination	\$108,741	\$111,500	\$88,985	\$111,816	\$89,034	\$89,034
Total Expenditures	<u>\$108,741</u>	<u>\$111,500</u>	<u>\$88,985</u>	<u>\$111,816</u>	<u>\$89,034</u>	<u>\$89,034</u>
Offsetting Revenue	(\$118,633)	(\$84,261)	(\$56,892)	(\$79,950)	(\$56,892)	(\$56,892)
County Costs (net)	(\$9,892)	\$27,239	\$32,093	\$31,866	\$32,142	\$32,142
Total Expenditures	\$1,475,326	\$1,452,681	\$1,356,148	\$1,615,601	\$1,470,973	\$1,398,822

Aging - Community Based Services

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Aging - Community Based Services (General Fund)						Account: 4301
Personnel Services	\$251,055	\$267,678	\$270,851	\$294,711	\$383,661	\$372,697
Operations	\$272,480	\$282,401	\$214,568	\$333,278	\$164,197	\$164,197
Capital Outlay	\$13,771	\$23,608	\$0	\$10,489	\$40,700	\$0
Total Expenditures	\$537,307	\$573,687	\$485,419	\$638,478	\$588,558	\$536,894
Offsetting Revenues	(\$203,019)	(\$187,572)	(\$154,385)	(\$187,757)	(\$154,385)	(\$154,385)
County Costs (net)	\$334,288	\$386,114	\$331,034	\$450,721	\$434,173	\$382,509
Senior Health Coordination (Grant Project)						
Personnel Services	\$53,808	\$54,231	\$57,211	\$59,284	\$59,284	\$59,284
Operations	\$54,450	\$57,269	\$31,774	\$52,532	\$29,750	\$29,750
Capital Outlay	\$482	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$108,741	\$111,500	\$88,985	\$111,816	\$89,034	\$89,034
Offsetting Revenues	(\$118,633)	(\$84,261)	(\$56,892)	(\$79,950)	(\$56,892)	(\$56,892)
County Costs (net)	(\$9,892)	\$27,239	\$32,093	\$31,866	\$32,142	\$32,142
Total Community Based Services and Related Expenditures	\$646,048	\$685,187	\$574,404	\$750,294	\$677,592	\$625,928

Major Services

- Operate two multipurpose senior centers to provide opportunities for enrichment, community involvement, socialization, and public service benefits.
- Provide services designed to meet the varied needs of the older adult population and promote health and wellness by encouraging self-determination, stimulation and continued activity
- Coordinate volunteer staff to assist in the operation of the two senior centers and the work done by the Friends of the Seymour Center, Inc. and the Friends of the Senior Center of Central Orange, Inc.
- Provide access to health services, education and exercise through the Wellness Program screenings, informational seminars, and fitness classes.
- Operate a Senior Net Learning Center established in conjunction with IBM and Bell South
- Coordinate senior programs at the Efland Community Center and the Northern Orange Human Services Center.

Objective

To provide needed enrichment, community involvement, socialization and better health and well-being through three multipurpose senior centers.

Outcomes

- Held ground-breaking ceremony for the new Robert and Pearl Seymour Center and construction is underway with a completion date of May 30, 2007. Plans were also completed for the new Central Orange Senior Center.
- Volunteer participation remained at over 4,000 hours with a value of over \$40,000.
- Continue the Chapel Hill Parks and Recreation Department special event offerings under contract with the Town, including three overnight trips.
- Maintain overall participation in the UNC Hospitals and Triangle United Way-funded Wellness Program.
- Continue contract to print and distribute 25,000 copies of The Orange Senior Times bi-monthly newspaper.

Department on Aging - Community-Based Services - continued

- Offered Senior Net computer classes to 413 participants.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Total # of Senior Center contacts	111,101	106,607	105,000	105,000	107,000
# of Senior Net participants	385	413	400	400	400
# of unduplicated people served	2,600	2,600	2,600	2,600	2,600
# of low-cost overnight trips	4	3	5	4	4
# of senior center volunteers	65	65	65	65	65
# of Senior Net volunteers	25	25	25	25	25
# of participation in Wellness	17,519	14,341	17,000	15,000	17,000

Budget Highlights:

- Includes full-year funding of an Office Assistant II (1 FTE) and a Facility Operator (.75 FTE) at the Seymour Center, as well as funding for a Senior Citizen Program Coordinator position which was transferred from the Recreation and Parks Department to the Department on Aging.
- The transfer of the Senior Citizens Program Coordinator position and related resources will help greatly in coordination of senior programming at the Efland Community Center and the Northern Orange Human Services Center with the Central Orange Senior Center. With the help of the Role of Community Center in serving Older Adults Task Force we will increase our outreach efforts in these communities.
- An overall increase in Temporary Personnel funds in FY 2007-08 of \$1,915 is related to instructors needed for classes associated with the transfer of the Senior Citizens Program Coordinator position (\$6,750), while there is a decrease (-\$4,835) due to transferring 2 hours per day of the telephone reassurance program from this division to the Eldercare division. The telephone reassurance program provides daily calls to homebound/at-risk individuals.
- The overall decrease in Operations in FY 2007-08 is related to not having to pay lease/rent payments at the Chapel Hill Galleria, due to the opening of the Seymour Center.
- There are some operational increases in supplies associated with the transferred Senior Citizens Program Coordinator position, and in Printing to cover the cost of printing and publishing the Senior Times insert into the Herald-Sun newspaper six (6) times per year.

Aging - Eldercare Program

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
<i>Aging - Eldercare Program (General Fund)</i>						Account: 4320
Personnel Services	\$264,964	\$269,713	\$296,285	\$306,543	\$306,214	\$293,844
Operations	\$194,371	\$167,984	\$137,555	\$205,652	\$137,855	\$137,855
Capital Outlay	\$1,520	\$0	\$0	\$5,600	\$0	\$0
Total Expenditures	\$460,855	\$437,696	\$433,840	\$517,795	\$444,069	\$431,699
<i>Offsetting Revenues</i>	<i>(\$220,862)</i>	<i>(\$207,266)</i>	<i>(\$158,752)</i>	<i>(\$225,224)</i>	<i>(\$159,052)</i>	<i>(\$159,052)</i>
County Costs (net)	\$239,993	\$230,430	\$275,088	\$292,571	\$285,017	\$272,647

Major Services

- Provide Case Assistance services, such as in-home assessments of needs, consultations, and counseling regarding long-term care decisions, and other aging-related issues.
- Arrange and pay for in-home and adult daycare respite services to relieve caregivers.
- Provide immediate information and assistance on age-related issues to callers/walk-ins.
- Coordinate Seniors' Health Insurance and Information Program (SHIIP) consisting of volunteers trained by the NC Department of Insurance in Medicare and medical billing.
- Provide staff for community groups, including support groups, interagency task groups, and citizen advisory committees.
- Conduct safety assessments of impaired seniors in their homes.
- Recommend and coordinate safety and accessibility-related home modifications.
- Recruit, train, and coordinate a volunteer-based program to assist seniors in their homes.
- Coordinate Telephone Reassurance and Durable Medical Equipment Loan Programs.
- Provide Medicaid CAP-DA care management services to prevent nursing home placement.
- Provide non-CAP care management services to vulnerable seniors who lack an informal social network.
- Provide services to family caregivers, including: information, consultations, education, individual counseling, respite services, and support groups.
- Provide service coordination at a community apartment complex for low- income seniors.
- Provide pharmacy consultations to avoid medication errors and to maximize medication discounts.

Objective:

To provide information and services to older adults and their caregivers to maximize older adults' safety, enhance their quality of life, and facilitate their adjustment to age-related changes.

Outcomes:

- Provided case assistance for 350 clients.
- Utilized supplemental state & county funding to provide in-home, adult daycare, and respite services for 65 seniors/caregivers.
- Maintained the SHIIP volunteer program to assist 450 seniors with navigating the health care insurance systems.
- Provided 1,100 home visits for assessments, care planning, care monitoring, and home safety analysis.
- Maintained care management services for 35 frail seniors without social support and Medicaid benefits.
- Provided CAP care management to 13 clients/families.

Department on Aging - Elder Care Program - continued

- Respond to 2,500 requests for eldercare information.
- Provided volunteers to visit/help 60 isolated seniors.
- Provided 10 hours per week of service coordination at Manley Estates.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
# in-home visits/ assessments	1,355	1,083	1,300	1,100	1,100
# of seniors receiving assistance from Friend to Friend program	36	51	60	60	60
# of clients receiving individual or group counseling	97	113	130	120	see below
# of clients receiving individual clinical counseling					50
# of clients participating in psycho-educational support groups					50
# of case assistance clients	365	372	340	360	350
# of persons receiving in-home aide/respite services	86*	67	80	64	65
# of clients receiving CAP-DA	17	16	15	13	13
# of clients receiving non-CAP-DA care management	26	42	35	35	35
# of telephone or walk-in information consultations					2,500
# of people reached through community presentations and outreach					1,000
# of in-home safety and accessibility					40

*FY 2004 persons receiving in-home aide and respite services combine HCCBG funds and NFCSP funds.

Department on Aging - Elder Care Program - continued

Budget Highlights:

- Includes the transfer of 2 hours per day in temporary personnel (\$4,835) of the telephone reassurance program to this division from the Community Based Services division within the Department.

Orange Public Transportation

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Orange Public Transportation (General Fund)						Account: 4350
Personnel Services	\$717,756	\$730,362	\$814,468	\$752,115	\$811,107	\$789,304
Operations	\$228,588	\$224,306	\$264,553	\$240,966	\$264,553	\$264,553
Capital Outlay	\$2,012	\$1,445	\$0	\$723	\$0	\$0
Total Expenditures	\$948,355	\$956,114	\$1,079,021	\$993,804	\$1,075,660	\$1,053,857
Offsetting Revenues	(\$575,103)	(\$568,946)	(\$597,326)	(\$627,778)	(\$586,476)	(\$586,476)
County Costs (net)	\$373,252	\$387,168	\$481,695	\$366,026	\$489,184	\$467,381

Major Services

- Administer the operation of 28 vehicles for community, human services agency and public transportation.
- Provide transportation to a total of 6,000 different persons system-wide.
- Design and operate a total of 20 subscription routes for 8 different agencies.
- Operate 8 daily medical demand-response routes.
- Lease vehicles and drivers to non-profit organizations on a short-term basis.
- Operate rural Orange County's only public transportation service.
- Prepare NC Department of Transportation grant applications for Community Transportation Program (CTP) and Rural Operating Assistance Program (ROAP) funding.
- Comply with Federal Transportation Administration and North Carolina Department of Transportation guidelines.
- Provide staff support to the Transportation Services Board and the Board of County Commissioners.
- Promote regionalization with surrounding local transit agencies.
- Promote and market all public and para-transit services provided by OPT.
- Support community activities through mass transportation.
- (Wheels For Work) Provide assistance and individualized transportation plans for persons with mobility problems.

Objective: To improve the mobility of Orange County citizens by providing human service agency, contractual, public, and coordinated regional transportation.

Outcomes

- Offer services that will enable total number of passenger trips to remain at or exceed 117,000.
- Continue public transportation to sixteen routes in rural Orange County by coordinating efforts with regional transit agencies.
- Oversee the completion of a Regional Transportation Development Plan for consideration of Wake, Durham, and Orange Community transit services being coordinated or combined.
- Increase service visibility by marketing techniques to include printing and distributing new OPT Program brochure, community outreach efforts and development of OPT logo.
- Continue to coordinate the Hillsborough to Chapel Hill public route with Triangle Transit Authority. TTA will provide 75% of the operating funds with OPT providing 25%.
- CMAQ funding utilized to offer park and ride lots, Hillsborough in town route, and bus shelters.

Orange Public Transportation - continued

- (Wheels For Work) Coordinate transportation assistance with DSS through promoting and operating the Vehicle Donation Program for Work First/low income persons.
- (Wheels For Work) Support individualized vehicle transportation by providing funding and administrative support for vehicle repairs and/or automobile insurance.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Total Passengers	113,198	116,988	117,000	117,000	117,000
Number of routes open to general public	13	14	16	16	16
Re-evaluate OPT routes; Hillsborough to Chapel Hill route, in-town Hillsborough route, Efland nutrition route, and mid-day Hillsborough to Duke route	Merger with TTA of North/South route approved	North/South route Merger Implemented Jan, 2006	Revise TTA route based on six month operation; initiate Hillsborough Town route	Route Expansion Planned to Add stops and increase ridership	Revised route to be Implemented Summer, 2007

Budget Highlights:

- Revenues budgeted in FY 2007-08 include proposed fee changes related to the department's services. The increased driver rates proposed is based on 100% recovery of the average salary and benefits hourly rate of an Orange Public Transportation (OPT) driver. The increased Vehicle Lease Rates are consistent with the Motor Pool chargeback rates for FY 2007-08.
- Although the department is proposing an increase in fees, the overall budgeted revenues are decreasing due to the continued trend of decreased revenues mostly in the driver lease collections; this is due to North Carolina Department of Transportation (NCDOT) regulations prohibiting special purpose contracts, such as the middle school afterschool program and some charter lease services not open to public ridership.

Aging - Retired Senior Volunteer Program (RSVP)

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
<i>Aging - Retired Senior Volunteer Program (RSVP) (General Fund)</i>						Account: 4340
Personnel Services	\$111,993	\$114,421	\$121,739	\$120,758	\$121,924	\$118,773
Operations	\$20,627	\$22,335	\$25,135	\$25,433	\$25,938	\$25,938
Capital Outlay	\$3,178	\$3,029	\$0	\$0	\$0	\$0
Total Expenditures	\$135,798	\$139,785	\$146,874	\$146,191	\$147,862	\$144,711
Offsetting Revenues	(\$74,170)	(\$74,408)	(\$73,425)	(\$75,508)	(\$74,228)	(\$74,228)
County Costs (net)	\$61,628	\$65,377	\$73,449	\$70,683	\$73,634	\$70,483

Major Services

- Identify community needs that can be met through volunteer service, such as Disaster Preparedness, Adult and Child Literacy, English as a Second Language and the Volunteer Income Tax Assistance (VITA) programs.
- Recruit volunteers 55 years+ for meaningful volunteer placement.
- Match volunteers to assignments based on their interests, skills, expertise and knowledge.
- Provide volunteer benefits to ensure that they are able to make their desired community contributions. Benefits include supplemental accident/liability/life insurance coverage, mileage reimbursement, meal reimbursement, an annual recognition ceremony, VITA Tax Volunteer Recognition, and Reading Partners Program Recognition. Birthday cards are sent to each volunteer.
- Recruit, train and consult with agencies in developing or improving their volunteer management systems.
- Develop and provide RSVP homeland security program to assist individuals to prepare for and provide relief in times of disasters in partnership with Red Cross, public officials, the Health Department and EMS.
- Senior Education Corps (SEC): Maintain & continue development of the Senior Education Corps to address literacy needs of children and non-English speakers through the Reading Partners Program (Federal PNS Grant for Reading Partners - \$10,778) and the RSVP ESL Program (Federal PNS Grant for RSVP ESL - \$7,500-based on possible reinstatement with RSVP).
- SEC: Require background checks on volunteers working one-on-one with children.
- Volunteer Income Tax Assistance (VITA): Coordinate the Orange County VITA program to provide free tax preparation services for those with low- to moderate-incomes, targeting individuals who might qualify for Earned Income Credit.
- VITA: Offer program to local sponsors-town and county government employees-as a benefit.
- VITA: Promote electronic preparation and filing of returns to reduce error rates and accelerate the refund process.

Objectives

To develop meaningful and rewarding volunteer placement opportunities to address unmet community needs through non-profit agencies throughout Orange County.

To recruit volunteers 55 and older, with a new focus on attracting baby boomers.

Department on Aging - RSVP - continued

Outcomes

- Maintain a core of approx 580 volunteers with intentions to increase to 646 within the next 3-year federal grant cycle (FY 2006 - FY 2009) through efforts to retain, reactivate and recruit.
- Recruit 20 new volunteers by speaking to retiree groups and individuals.
- Work with 114 volunteer worksites annually to assess needs, update job descriptions and affirm their relationship with RSVP.
- Offer recognition opportunities to 85 volunteer station supervisors for their volunteers such as the NC Volunteer Awards and WUNC Village Pride Awards.
- Publicize volunteer opportunities through 5-10 media contacts monthly.
- Provide volunteers who serve a combined total of 65,000 hours annually or the equivalent of 33 full-time employees in service to RSVP-registered agencies.
- Recruit, train, and provide support for 96 volunteers to provide the VITA service for 2,000 persons at seven sites (one new), provide electronic filing at all sites, provide 20 Orange County-donated computers, 3 RSVP and 6 IRS printers, 15 IRS laptops.
 - a. Homebound/disabled individuals and the physically disabled employees of Orange Enterprise are served by VITA volunteers using laptop computers and small printers to prepare off-site returns.
 - b. Hispanic clients: Orange County provides a dedicated Hispanic telephone line to better serve this growing population.
 - c. Sites are: UNC Hospitals 2 days/wk (increased), Carrboro Town Hall 2 days/wk, Central Orange Senior Center 2 days/wk, Chapel Hill Senior Center 3 days/wk, NEW: Carrboro Plaza Site: 3 days/wk, Chatham Co. Council on Aging (Pittsboro and Siler City sites).
 - d. Please note: Many RSVP VITA volunteers live in Chatham County yet serve many volunteer hours in Orange County; therefore, we have VITA sites in Pittsboro and Siler City. We have developed collaboration with the staff from Chatham County Council on Aging who provides supervision and support. RSVP trains the volunteers and provides electronic filing services and equipment. Chatham County provides a dedicated telephone line to serve Spanish-speaking clients. This is a wonderful example of communities working together.
 - e. Assistance for Hispanic clients to receive tax ID numbers if they do not have valid social security numbers.
- RSVP Reading Partners Program for Orange County Schools: Recruit, train, recognize and provide continued support for 25 volunteers.
- RSVP collaborates with Orange County School district to provide tutor training.
- Participate as a Civilian Corps Council member to identify and address the needs of seniors in times of emergencies/disasters.
- Provide one disaster preparedness educational event annually.

Department on Aging - RSVP - continued

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
# Of RSVP volunteers	576	*553	*580	580	580
# Of volunteer service hours	65,375	66,407	64,500	64,500	65,000
# Of non-profit agencies served	114	*102	114	114	114
# of VITA tax volunteers	94	95	94	96	96
Computer trained preparers:	74	73	74	64	64
Administrative volunteers:	20	22	20	32	32
# of persons helped by VITA	1,861	1,875	2,000	2,000	2,000
Value of volunteer hours donated to county agencies (calculated @ \$16.05/hour 2002 Eco. Report to the Pres.)	\$1,049,269	\$1,065,832	\$1,035,225	\$1,035,225	\$1,043,250

**Please note: The Corporation for National and Community Service, our federal sponsor, has issued new directives for RSVP to concentrate on quality instead of quantity and to actually show results through reports based on impact measurements. This transition is ongoing. While we continuously strive to meet our quantitative goals, our focus is to provide quality volunteers for the most pressing needs in the community, which has resulted in lower numbers of volunteers. This trend was predicted by the RSVP federal sponsor and has affected RSVP programs nationwide as expected.*

Budget Highlights:

- Increase in revenues (\$803) for FY 2007-08 is due to additional Federal grant funds anticipated to cover the increased cost of the annual volunteer recognition luncheon, as well as volunteer mileage reimbursement.
- This budget maintains the current level of services for this division.

Animal Services

Summary

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
By Program (General Fund)						
Administration	\$0	\$100,774	\$193,844	\$163,651	\$217,676	\$193,119
Animal Control*	\$0	\$429,325	\$586,531	\$574,214	\$587,010	\$570,039
Animal Shelter	\$913,064	\$905,634	\$924,748	\$821,531	\$916,288	\$878,857
Total Expenditures	<u>\$913,064</u>	<u>\$1,435,733</u>	<u>\$1,705,123</u>	<u>\$1,559,396</u>	<u>\$1,720,974</u>	<u>\$1,642,015</u>
Offsetting Revenue	(\$255,908)	(\$375,087)	(\$361,684)	(\$375,560)	(\$419,682)	(\$419,682)
County Costs (net)	\$657,156	\$1,060,647	\$1,343,439	\$1,183,836	\$1,301,292	\$1,222,333

*Animal Services in a newly constructed department that includes Administration, Animal Shelter and Animal Control, which was previously housed in the Health Department.

Animal Services - Administration

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Animal Services - Administration (General Fund)						Account: 2152
Personnel Services	\$0	\$89,549	\$183,589	\$154,216	\$204,273	\$179,716
Operations	\$0	\$11,025	\$10,255	\$9,010	\$13,403	\$13,403
Capital Outlay	\$0	\$200	\$0	\$425	\$0	\$0
Total Expenditures	\$0	\$100,774	\$193,844	\$163,651	\$217,676	\$193,119

Major Services

- Organizational direction and fiscal management
- Coordination and development of departmental resources
- Operations analysis and policy formulation
- Strategic planning and program evaluation
- Staff support to the Animal Services Advisory Board (ASAB)
- Developing and maintaining partnerships with affiliated stakeholders and agencies

Objectives

- Ensure efficient, cost-effective, customer-focused services for animal care and control
- Assure public health and safety through programs that support community livability and animal protection
- Lead the review of policies, ordinances, products, and enforcement strategies pertinent to animal services
- Coordinate and oversee complex investigations and customer complaints
- Facilitate a comprehensive review of current fee structure
- Assist in the siting and design process for a new Animal Services facility

Outcomes

- Oversee and coordinate the integration of animal sheltering and animal control into a single cohesive department
- Monitor departmental budget and alert County management to trends impacting costs and/or revenues
- Foster effective, positive public relations and community understanding and cooperation around departmental objectives

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
ASAB Meetings & Support	*	6	8	9	8
Website	*	Created	Maintained	Updated/ Maintained	Updated/ Maintained
Program Review	*	*	Completed	Ongoing	Ongoing
Ordinance Review	*	Progress	Completed	Ongoing	Ongoing
Fee Review	*	Progress	Completed	Stage I Completed	Stage II Completed

* Indicates data not available or procedures/programs not in place during that time period.

Animal Services - Administration - continued

Other Measures

- Staff is and expects to continue to be centrally involved in the design process for the County's new Animal Services Center, working with the Design Committee appointed by the Board of County Commissioners as well as the architect and engineer, and doing so with an unexpectedly accelerated timetable. Preparation included visiting ten state-of-the-art facilities throughout the United States with various members of the design team.
- Staff is supporting an Orange County Tethering Committee appointed by the Board of County Commissioners.
- Staff coordinated the standing committee of the Animal Services Advisory Board responsible for hearing appeals of potentially dangerous dog declarations (as mandated by North Carolina General Statute).

Budget Highlights

- Completed a study of basic fees and fines collected through both departmental divisions, Animal Control and Animal Sheltering, in coordination with the County's Budget Office. A number of remaining fees, including animal adoption fees, are to be studied in the coming year in the second stage of this study.
- On the basis of the animal services fee study, a range of fee and fine increases are being recommended with the endorsement of the Animal Services Advisory Board, which reviewed initial staff recommendations.
- With a portion of the proceeds from an increase in the license (tax) fee for intact adult cats and dogs, Animal Services is recommending the creation of an Orange County Spay/Neuter Fund to support proactive initiatives aimed at reducing pet overpopulation in our communities and ultimately the number of companion animals that the County must shelter.
- Contracts for animal control and Emergency Animal Rescue (EARS) services to the Towns of Chapel Hill and Carrboro are expected to be renewed on the basis of their effective delivery through the County's Animal Services Department.
- For the first time it is expected that for next fiscal year a share of costs for services provided to the Town of Hillsborough through the County's Animal Services Department will be recovered via contract or agreement.
- During FY 06-07, select animal control services were provided to the Town of Carrboro on an interim basis under a contract separate from their contract for EARS services.
- Under a new general statute, Animal Services staff worked together to petition District Court to have the defendant in a case of animal cruelty post a bond in excess of \$5,000 to cover the cost of caring for animals for the duration of the criminal proceeding. This was the first time such a bond was requested and required to be posted in Orange County.

Animal Services - Animal Control Division

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Animal Services - Animal Control Division (General Fund)						Account: 2153
Personnel Services	\$0	\$343,466	\$480,751	\$459,864	\$483,971	\$467,000
Operations	\$0	\$85,860	\$105,780	\$106,550	\$103,039	\$103,039
Capital Outlay	\$0	\$0	\$0	\$7,800	\$0	\$0
Total Expenditures	\$0	\$429,325	\$586,531	\$574,214	\$587,010	\$570,039
Offsetting Revenues	(\$860)	(\$112,393)	(\$171,470)	(\$184,780)	(\$219,652)	(\$219,652)
County Costs (net)	(\$860)	\$316,932	\$415,061	\$389,434	\$367,358	\$350,387

Major Services

- Protect residents and their pets from rabies.

Objectives

- Continue to ensure effective rabies surveillance and control.
- Continue animal tax/registration program.
- Educate about bite prevention and animal safety (see below for details).

Outcomes

- Investigate every reported case of contact between human or pet and rabies suspect and promptly test when circumstances indicate the potential presence of rabies.
- Ensure cat and dog vaccination among pets registered with Animal Control.
- Educate residents in new subdivisions and areas where rabies is confirmed.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Number of rabies investigations	163	227	162	264	218
Number of specimens tested	128	182	120	235	182
Average monthly vaccinations	1,312	1,286	1,315	1,341	1,313

Major Services

- Protect the public from nuisance, injury and loss caused by animals.

Objectives

- Respond to every call for service.

Outcomes

- Respond immediately to priorities such as rabies suspects, bites, animals in need of assistance, law enforcement assistance, imminent threats, or animals attacking animals.
- Respond within 24 hours to all other calls.
- After hours, respond to all calls in the unincorporated parts of the County and coordinate with Emergency Animal Rescue Service (EARS) for the provision of other services.
- Continue to act as a resource for community regarding wildlife damage control.

Animal Services - Animal Control Division - continued

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Total calls (estimated)	4,450	5,942	4,550	6,000	5,464
911 calls, after hours	601	573	625	668	614
ACO in-person responses, after hours	534	523	605	615	557
Wildlife calls	262	450	320	552	421

Major Services

- Register dogs and cats whose owners reside in Orange County and tax owners accordingly.
- Issue kennel permits and pet shop licenses as required by County Ordinance.

Outcomes

- Mail 40,000 registration forms.
- Register 20,000 dogs/cats annually.
- Perform kennel inspections and permit issuance.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Number of applications	45,754	46,728	48,000	47,500	48,000
Number of registrations	22,492	21,655	22,000	21,500	26,500
Ratio of registrations to applications	49%	46%	46%	45%	55%
Number of kennel inspections	20	20	20	20	21

Major Services

- Educate the public about animal issues and safety.

Objectives

- Improve residents' knowledge of animal safety issues.
- Educate school children about bite prevention, animal safety and animal services.
- Maintain community education programs and activities.

Outcomes

- Participate in community fairs or festivals or events to raise community awareness of animal issues and safety.
- Continue an education program for young children to be taught by Animal Control Officers in the schools, public and private. Some classes are part of a coordinated effort with Animal Shelter staff focused on "animal services" whereas others have a more specific focus, e.g., animal safety and bite prevention.

Animal Services - Animal Control Division - continued

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Number of fairs and festivals	7	8	6	7	7
Number of bite prevention sessions	9	10	17	10	10
Number of school presentations	16	20	21	20	20

Major Services

- Protect animals from cruelty, abuse and neglect caused by humans.

Objective

- Respond to animal cruelty/neglect calls and investigations.

Outcomes

- Respond to animal cruelty complaints the same day they are made.
- Secure further training for Animal Control Officers.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Number of cruelty complaints	324	315	270	361	318
Days of cruelty training	17	10	18	23	34

Budget Highlights

- Fee increases for the pet license (tax) for intact animals, permits and civil penalties for ordinance offenses are being recommended on the basis of an assessment of Animal Control fines and fees completed in coordination with the Budget Office.
- Animal Services has requested \$13,682 from the Town of Hillsborough for animal control services for the coming year as a starting point for the regular recovering of a “fair share” of the costs of providing that service.
- Animal Control earned revenue in the amount of \$14,310 during the past year for providing select animal control services to the Town of Carrboro on an interim basis.
- Increases in the motor pool mileage charge-back rate are expected to be offset by a recent change in policy that limits the use of vehicles as “take home” vehicles.

Animal Services - Animal Shelter Division

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Animal Services - Animal Shelter Division (General Fund)						Account: 2150
Personnel Services	\$635,431	\$655,051	\$623,969	\$550,033	\$635,528	\$598,097
Operations	\$272,706	\$238,208	\$300,779	\$264,507	\$280,760	\$280,760
Capital Outlay	\$4,928	\$12,375	\$0	\$6,991	\$0	\$0
Total Expenditures	\$913,064	\$905,634	\$924,748	\$821,531	\$916,288	\$878,857
Offsetting Revenues	(\$255,048)	(\$262,694)	(\$190,214)	(\$190,780)	(\$200,030)	(\$200,030)
County Costs (net)	\$658,016	\$642,940	\$734,534	\$630,751	\$716,258	\$678,827

Major Services

- Provide quality, humane care to animals received and housed in the shelter.
- Facilitate the return of animals to their owners or placement of animals to responsible owners.

Objective

- Effectively shelter stray and owner surrendered animals for the community.
- Reunite lost animals with owners.

Outcomes

- Care for shelter animals pursuant to the requirements of county and state statutes.
- Compare "lost" reports with animals housed in shelter and with "found" reports daily.
- Compare daily animal intakes and "found" reports with daily "lost" reports.
- Offer a website (<http://www.co.orange.nc.us/animalservices/lostpet.asp>) that posts stray animals in the shelter.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Animals sheltered (stray animals/ surrendered animals) *	4,910 (3,363/1,547)	4,319 (2,633/1,698)	4,525	4,530	4,586
Reclaim Rate**	16%	21%	17%	20%	20%

* Domestic animals only; all wildlife is omitted

** Rate of stray animal intakes that were reclaimed

Objective

- Promote animal adoptions

Outcomes

- Offer a website (<http://www.co.orange.nc.us/animalservices/adoption.asp>) that highlights animals available for adoption
- Publicize shelter services and adoptable animals through the media

Animal Services - Animal Shelter Division - continued

- Develop a comprehensive outreach program to promote adoptable animals, educate the community on spay/neuter and responsible pet ownership and present a continuing presence in the community.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Placement rate of adoptable* animals	57%	66%	62%	65%	65%
Annual promotional events	3	22	5	24	25
Educational outreach programs	N/A	59	65	65	65

* Adoptable does not include animal intakes in the following categories: wildlife, confiscate/bite, feral and euthanasia-requested surrenders.

Objective

- Provide appropriate medical evaluation and care

Outcomes

- Evaluate, treat and/or develop protocol for animal related health problems within 48 hours of intake
- Spay or neuter all appropriate age, adoptable animals prior to adoption and spay/neuter all others at appropriate time.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Potentially adoptable animals are examined and treatment decisions and protocols developed within 48 hours.	N/A	82%	80%	80%	80%
Animals spayed/neutered before adoption	N/A	98%	95%	96%	95%
Animals of suitable age and condition sterilized after adoption	N/A	99%	95%	99%	99%

Objective

- Offer and maintain a clean and sanitary facility that meets local and state regulation

Outcomes

- Clean and sanitize all cages, access areas and animal related items such as food and water bowls and toys daily or between occupants

Animal Services - Animal Shelter Division - continued

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Occupied cages and access areas cleaned and sanitized daily	N/A	100%	100%	100%	100%
Water bowls cleaned daily	N/A	100%	100%	100%	100%
Food bowls cleaned after use	N/A	100%	100%	100%	100%
Meet and greet area cleaned after each use	N/A	100%	100%	100%	100%

Objective

- Conduct humane euthanasia program

Outcomes

- Certified employees perform euthanasia according to veterinarian approved procedures

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Euthanasia performed by employee certified by management and consulting veterinarian	100%	100%	100%	100%	100%
Euthanasia performed with drugs specified by consulting veterinarian according to administrative procedures and law	100%	100%	100%	100%	100%

Budget Highlights

- Increases for fees, such as impound and daily board, are being recommended on the basis of an assessment of Animal Shelter fees completed in coordination with the Budget Office.
- Fee issues to be addressed in the coming year with the Budget Office include animal adoptions and animal transfers to placement partners.
- Until the completion of the County's new Animal Services Facility, which will include a suite for pre-adoption sterilizations, obtaining such services may prove to be a challenge with respect to cost if not availability.

Arts Commission

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Arts Commission (General Fund)						Account: 6010
Personnel Services	\$47,441	\$48,334	\$52,172	\$51,864	\$52,326	\$50,763
Operations	\$54,711	\$78,121	\$58,212	\$77,663	\$63,394	\$61,394
Capital Outlay	\$760	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$102,911	\$126,455	\$110,384	\$129,527	\$115,720	\$112,157
Offsetting Revenues	(\$19,438)	(\$39,564)	(\$24,651)	(\$38,533)	(\$24,442)	(\$24,442)
County Costs (net)	\$83,474	\$86,892	\$85,733	\$90,994	\$91,278	\$87,715

Major Services

- Distribute art grants to non-profit organizations and individual artists
- Provide information and referrals to citizens, visitors, artists, and arts administrators on local arts resources through website, personal contacts, and workshops
- Manage comprehensive database of Orange County artists and arts organizations
- Publish and distribute arts resource guides, calendar of events, cultural landmarks map and newsletter to citizens, visitors, artists, and arts administrators
- Coordinate forums for artists and arts administrators on business planning, promotion, funding, available space and other topical issues
- Facilitate long-range planning of arts and culture in Orange County

Objective

- Strengthen the Orange County Arts Commission (OCAC) role as an information source for the arts

Outcomes

- Increase awareness of Arts Commission publications and services
- Increase public awareness and participation in Orange County arts events and programs
- Provide greater access to Arts Commission publications, specifically the Arts Resource Guide, via the Internet and increase exposure of publications produced

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Publications Distributed					
• Arts Resource Guide/Brochures	1,800	1,800	1,800	1,800	1,800
• Newsletters	46,000 (2x/yr.)	52,000 (2x/yr.)	52,000 (2x/yr.)	52,000 (2x/yr.)	52,000 (2x/yr.)
• Postcards	8,000 (4x/yr.)	8,000 (4x/yr.)	8,000 (4x/yr.)	8,000 (4x/yr.)	8,000 (4x/yr.)
# of requests for information & referrals	750	800	850	900	950
# of hits on OCAC website	272,968 (7/1/04-3/31/05)	409,945	650,000	305,902 (7/1/06-3/14/07)	650,000

Arts Commission - continued

Objective

- Expand opportunities for participation in and support of the arts

Outcomes

- Increase public awareness of local arts events, programs and individual artists' work
- Increase volunteer involvement in OCAC activities
- Increase number and diversity of arts grants applications
- Increase audience through collaborations with arts, cultural, and community groups
- Expand reach of services to encourage involvement of under-served populations
- Offer workshops for artists and administrators
- Increase distribution of publications and programs to public

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Publications distributed					
• Calendar of Events/Newsletter (2 times per year)	46,000	46,000	50,000	52,000	52,000
• Postcards (4 times per year)	8,000	8,000	8,000	8,000	8,000
Media Campaigns	8	8	8	8	8
# of press releases & Public Service Announcements distributed	600	600	600	600	600
# of media contacts	100	100	100	100	100
Volunteer participants	25	25	25	25	25
# of collaborative projects	10	10	10	10	10
Workshops	10	10	10	10	10

Budget Highlights

- During FY 2006-07, the North Carolina Arts Council, via a FY 2006-07 Arts in Communities - Grassroots Arts Program Grant, awarded the Orange County Arts Commission a one-time increase in funds of \$13,310 for re-granting and arts projects.

Board of Elections

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Board of Elections (General Fund)						Account: 3100
Personnel Services	\$334,230	\$307,203	\$316,198	\$288,625	\$426,893	\$419,356
Operations	\$111,459	\$112,595	\$112,511	\$109,227	\$260,851	\$260,851
Capital Outlay	\$25,671	\$675	\$900	\$4,993	\$4,659	\$3,248
Total Expenditures	\$471,360	\$420,472	\$429,609	\$402,845	\$692,403	\$683,455
Offsetting Revenues	(\$36,760)	(\$52,666)	\$0	(\$1,565)	(\$54,191)	(\$54,191)
County Costs (net)	\$434,600	\$367,806	\$429,609	\$401,280	\$638,212	\$629,264

Major Services

- Publish updated precinct workers manual.
- Serve on the Election Assistance Commission committee on voting machines standardization.
- Conduct precinct worker training.
- Conduct filing for elected office.
- Conduct one stop no excuse absentee voting for the Primary and General Elections.
- Conduct statewide recount and random hand-eye recounts in order to validate voting equipment.
- Process new registrations and updates.
- Process campaign finance reports and post on website.
- Serve as the County source for information on election law, procedures, and policies.
- Participate in State Board of Elections pilot program. Test all software before it is implemented statewide.
- Speak to civic, political and educational groups about voting.
- Earn and maintain the public's trust.
- Set the standard for customer service.
- Maintain up to date geo-coding, so all of jurisdictional boundaries are legal, current, and accurate.
- Diligently, accurately, legally, and aggressively maintain voter registration database.
- Appoint and train new precinct officials.
- Educate and inform the public on the new voting laws and procedures.
- Install telephones in all precincts.
- Train and implement new Campaign finance laws.
- Appoint new board members.

Objective

- Increase the percentage of early voting for each type of election by:
 - Placing announcements in every Orange County Newspaper and PSA on radio.
 - Working with parties and community groups to increase awareness of and trust in One Stop voting.
 - Better and more frequently publicizing One Stop voting locations, dates, and times in newspapers.
 - Increasing the number of One Stop voting locations, and selecting locations that are close and convenient for most Orange County residents for Presidential Elections.

Board of Elections - continued

- Increasing the number of staff, computers, and voting booths at the One Stop voting locations to reduce voter lines and waiting time.

Outcomes

- Increase the percentage of total voters who vote early for similar type elections.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Increase in percentage of total voters who vote early for similar type elections – One Stop Voter Turnout	12.34%	19.14%	6.00%	6.00%	50.00%

Objective

- Achieve a target of 2 percent provisional voting by:
 - Better training poll workers on provisional rules and process.
 - Adding an announcement in the *Daily Tarheel* that reminds students to update their voter registration records when they move.
 - Making voters aware that it is easier and more efficient for them to vote at their correct precinct.

Outcomes

- Achieve a target of 2 percent provisional voting.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Percentage of total voters who vote a provisional ballot	0.25%	1.39%	0.50%	0.50%	1.50%

Objectives

- Maintain registered voters in inactive status should remain at or below 10 percent by:
 - Better adhering to list maintenance procedures and time lines.
 - Timely processing of removal and duplication lists received from the State Board of Elections.
 - Performing periodic checks for internal duplications.
 - Improving data entry and verification methods to decrease the number of internal duplications created.
 - Insuring that inactive voters who show up to vote on Election Day fill out a voter registration update form

Outcomes

- Maintain registered voters in inactive status should remain at or below 10 percent.

Board of Elections - continued

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Consistency in percentage of registered voters in inactive status	14.34%	8.66%	6.82%	6.82%	6.82%

Budget Highlights

- The Board of Elections will conduct three elections in FY 2007-08.
- The Board of Elections will continue to educate voters about voting One Stop and will ensure that early votes will be honestly and accurately counted and reported on Election night.
- The Board of Elections will continue to revise and improve the training process for poll workers and plans to hire a provisional coordinator for each precinct to concentrate on completing and processing Provisional ballots.
- The Board of Elections plan to increase advertisements and explore alternative methods for reaching people who are excluded from current advertisements (e.g. not all people read the newspaper).
- The Board of Elections will maintain the percentage of inactive voters in its voter registration database at an acceptable level by continuing to adhere to list maintenance procedures and time lines and will continue reminding the public of the importance of keeping their voter registration records up-to-date.

Board of County Commissioners

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
<i>Board of County Commissioners (General Fund)</i>						Account: 2000
Personnel Services	\$327,214	\$330,221	\$376,477	\$351,301	\$413,053	\$349,620
Operations	\$144,338	\$150,778	\$132,028	\$162,996	\$134,691	\$134,691
Capital Outlay	\$3,648	\$1,875	\$5,745	\$5,845	\$0	\$0
Total Expenditures	\$475,201	\$482,874	\$514,250	\$520,142	\$547,744	\$484,311

Major Services

- Responds to daily citizen inquiries, answering questions and providing requested information.
- Provides staff support to members of the Orange County Board of Commissioners.
- Provides information to citizens and news media on current and upcoming issues.
- Maintains public records including agenda material, minutes, ordinances, contracts, resolutions.
- Supports County volunteer boards and commissions by providing orientation and effectiveness training, maintaining membership records and assisting in advertising and filling current vacancies.
- Maintains the official duly executed copies of all agreements, contracts, memos of understanding and resolutions for the County.
- Coordinating through the County Manager's office to assist other departments in communicating their policies and services to the public.
- Provides on the County's website agenda materials/minutes for BOCC meetings/public meeting calendars.
- Maintains the County's web page, as well as other departments, updating as necessary.

Objective

The objective of the Clerk's office is to serve the citizens and elected representatives of Orange County by providing requested information in a timely manner; provide County Departments with internet technical support and editorial assistance as necessary; provide staff support for members of the BOCC and other County boards and to maintain County ordinances, meeting minutes and other official documents in accordance with State law.

Outcomes

- Citizens and elected officials are served in a timely manner by professional and knowledgeable staff and receive correct information.
- Citizens are provided with information electronically through the County's web site.
- BOCC members are provided information with which to make informed decisions.
- Effective communication strategies result in a positive image for the County.
- Full membership on advisory boards and commissions enhances the probability for better decisions.
- Meetings are conducted according to the general statutes and the Open Meetings Law.
- Citizens are provided effective services through optimum utilization of resources and talents.
- Citizens, elected officials and County staff are treated with honesty and integrity.
- Staff has the opportunity to be resourceful and innovative in meeting the needs of each of our citizens.

Board of Commissioners - continued

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Telephone calls and requests for information received from citizens and the media	5000	3500	5000	2500	2500
Requests received from County Commissioners	1400	1500	1575	1500	1500
Requests received from County departments/employees	1200	1300	1350	1200-1300`	1200-1300
Contracts, Agreements, resolutions and other legal documents maintained in the Clerk's Office	400	425	550	Approx 400	Approx 400
BOCC meetings	75	80	80	70	75
Closed Session Minutes	9	15	20	29	20
Regular/Special Meeting Minutes	75	80	80	70	75
Membership on Boards and Commissions, TF, and other short-termed committees	450	400	400	375-400	375-400
Web page updates	800	1000	1200	Approx 1000	1000
News Releases prepared and distributed	150	250	250	300	350

Budget Highlights:

- The decrease in Personnel Services for FY 2007-08 is due to the reassigning of a 1.0 FTE position (currently classified as a Communications Specialist) from the Clerk's Office to the County Manager's Office to serve as Staff Attorney.
- Operational increases for FY 2007-08 include additional funds to cover the cost for telephones, dues, and Board of County Commissioners training and travel.
- The Clerk's Office continues to maintain in a systematic and effective manner the correspondence files, the permanent agenda files, the ordinance books, the minute index, and other files for easy access (minutes are both hard copies and electronically on the internet/intranet- in PDF format—and Staff continues to scan background PAF (permanent agenda files) and the indexed minutes and agenda materials can be linked and accessed through the web—but this process can be labor – intensive.
- However, we are in pursuit of laserfiche –a document management tool for local government for records management and public accessibility to County records in order to enforce a more consistent records procedure; to find and access information faster; to protect documents and records; and most importantly to improve access to public records by both staff and the public.
 - Maintain detailed BOCC meeting agendas online.
 - Indexed minutes up to date (on Intranet and Internet).

Board of Commissioners - continued

- Submittal of articles and news briefs to CountyLines (NCACC newsletter).
- News/media releases
- Day to day citizen support as the mailbox behind “webmaster”.
- Volunteer PSA’s
- Events and meetings listed on area media calendars.
- Significant increase in photographic coverage of County events.
- Respond to questions and research requests from citizens.
- Maintain public meetings calendar online.
- Upon request, provide audio, video, and/or text from past BOCC meetings.
- Provide primary web support for BOCC and several departments.
- BOCC/department input for Tax Inserts yearly.

Long-range goals and processes include the following:

- Live-casting of BOCC meetings (at Southern Human Services Center for now).
 - Web streaming of BOCC meetings.
 - Professional records management/storage- laserfische.
 - Paperless Agendas (electronic-in coordination with the Manager’s office).
 - Continuation of accurate recordings of meetings- cd’s.
 - Continuous evaluation and upgrading of Boards/Commissions database to streamline process.
 - Less usage of paper (increase usage of electronically transmitted data).
 - Efficient scanning of documents.
 - Orange Book- completed but await further direction from BOCC if any updates are needed.
 - Key Volunteer Awards Ceremony-continuation
 - Continuation of the Indexing of minutes –Intranet and Internet – Minutes have been approved and indexed up to this year and we continue to keep this up to date.
 - Continuing Education for staff (advanced computer courses, Spanish Classes, cultural diversity, Alcohol/drug awareness).

Budget

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
<i>Budget (General Fund)</i>						Account: 2200
Personnel Services	247,580	241,193	256,420	254,639	262,601	254,316
Operations	11,486	8,958	13,563	11,433	13,563	13,563
Capital Outlay	1,620	0	0	2,600	0	0
Total Expenditures	260,686	250,151	269,983	268,672	276,164	267,879

Major Services

- Formulate and administer the County's annual operating budget.
- Develop the ten-year Capital Investment Plan for County and both School systems.
- Evaluate internal County policies and procedures.
- Provide analytical support for special projects, such as, service delivery models and cost analysis, outcome and service performance measurement.
- Offer staff support for various Commissioner appointed work groups including Capital Needs Advisory Task Force, School Collaboration, and Fair Funding. In addition, provide staff support to various citizen and internal committees.

Objectives

- Seek long-term solutions to lessen County's reliance on residential property tax revenues as its major source of revenue.
 - Continue to seek legislative authority to broaden local governments' revenue options to include real estate transfer taxes and local option sales taxes.
 - Seek viable and sustainable commercial development that adds to the property and sales tax bases and enhances employment opportunities for residents.
- Develop five-year financial forecast that projects future revenue growth and anticipates expenditure needs based on current
- Examine opportunities to reallocate/realign/restructure current resources while still being responsible citizenry needs. Conduct a self-assessment of currently offered programs and services to determine their viability in today's world.
 - Evolve from current budget process to one that is more program/service oriented.
 - Identify programs/services that can be streamlined, combined or eliminated.
 - Encourage all entities receiving County funding, including both school districts and non-profit agencies, to undergo the same self-assessment of their current programs.
 - Develop programmatic benchmarks tied to financial incentives.
 - Review County departments' dependency on filling permanent staffing needs with temporary employees and overtime.
- Conduct multi-year cost analysis of proposed County service delivery changes, new programs/services and additional facilities to determine full impact of staffing, operational, capital and debt service costs and equate the costs in terms of total dollars and cents on the tax rate prior to Board's commitment to fund (regardless of funding source).
- Conduct multi-year cost analysis, in conjunction with School staffs and possibly School Collaboration Work Group, of proposed School service delivery changes, new programs/services and additional facilities to determine full impact of staffing, operational,

Budget – continued

capital and debt service costs and equate the costs in terms of total dollars and cents on the tax rate prior to Board's commitment to fund.

- Evaluate current County financial policies, procedures and fee structures for their viability and amend, if needed, and develop/adopt new financial policies as deemed appropriate.
- Retain the GFOA Distinguished Budget Presentation Award and meet all the criteria of the awards program by all reviewers.
- Meet all time lines as required by the North Carolina Local Government and Fiscal Control Act and as established by the Board of County Commissioners.
- Provide information to help Orange County citizens understand the County budget, including County funding sources and tax dollar spending.

Budget Highlights:

- The recommended budget for the Budget Office reflects a continuation of current staffing and expenditures.

Central Services

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Central Services (General Fund)						Account: 2401
Personnel Services	\$114,257	\$97,392	\$87,973	\$87,592	\$87,761	\$85,136
Operations	\$1,344,737	\$1,540,657	\$1,746,214	\$1,842,285	\$2,153,544	\$2,072,071
Capital Outlay	\$0	\$738	\$0	\$22,648	\$0	\$0
Total Expenditures	\$1,458,995	\$1,638,786	\$1,834,187	\$1,952,525	\$2,241,305	\$2,157,207

Major Services

- Provide telephone support, including answering incoming calls not routed through the automated attendant, and training all employees in the use of the phone system.
- Administer the contract with Orange Enterprises, who provides mail and courier services to County Departments, effective December 1, 2005.
- Produce I.D. cards for all County employees.
- Maintain insurance policies as appropriate for County assets and business exposures.
- Convene and provide support to the County's Risk Management Team, comprised of representatives from County Departments.
- Provide technical assistance for such things as:
 - Fax machine installation and troubleshooting for various locations at which Central Services equipment is installed;
 - Copier troubleshooting and calls for service (nine copiers in various County buildings)
- Maintain a store room for frequently used office and computer supply items;
- Maintain inventory control system for central stores items.

Objective

Continue operating a systematic program whereby critical risk management issues are addressed, thereby minimizing the County's liability exposures.

Outcomes

- County facilities are safer for the public.
- Employees work in a safer environment.
- Insurance company and others who may inspect County facilities from time to time render favorable reports and no serious violations are cited.
- Employees feel connected to risk management and understand their role in ensuring its success.

Measures

- During the previous reporting period:
- No serious accidents have occurred in a County building as a result of a known unsafe condition.
- No serious County vehicle accidents involving bodily injury have occurred.
- Risk Management Team continues to address safety issues that affect County employees.

Central Services - continued

Objective

To continue promoting the use of direct inward dial telephone numbers into County offices.

Outcomes

- Different citizens desire telecommunications services in different manners. For those who choose to directly contact the County employee they seek, the direct inward dial continues to be a major convenience.
- Enhanced customer service for those who know where they need to call and want to get there directly.
- Fewer calls coming through the switchboard allows realignment of staff time. Switchboard attendants may now cover more than just switchboard duty, which allows the department to keep up with increasing demand without adding personnel.

Measures

- The percentage of direct inward dial calls now stands at 74.5% (vs. 72.8% one year ago and 69.06%, 65.6%, 59%, 56%, 49% and 28% in previous years since the 2000 implementation).

Budget Highlights:

- The increase in Operations for FY 2007-08 reflects an approximately 21% increase in Worker's Compensation premium costs over the actual costs in FY 2006-07, and a 10% increase in Bonds and Insurance.

Child Support Enforcement

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Child Support Enforcement (General Fund)						Account: 4400
Personnel Services	\$652,102	\$674,635	\$725,612	\$721,052	\$730,324	\$706,166
Operations	\$120,031	\$105,300	\$140,931	\$108,647	\$142,525	\$142,525
Capital Outlay	\$1,237	\$350	\$4,200	\$6,011	\$2,100	\$2,100
Total Expenditures	\$773,369	\$780,285	\$870,743	\$835,710	\$874,949	\$850,791
Offsetting Revenues	(\$696,293)	(\$844,057)	(\$747,000)	(\$673,873)	(\$760,400)	(\$768,400)
County Costs (net)	\$77,076	(\$63,772)	\$123,743	\$161,837	\$114,549	\$82,391

Major Services

- Obtaining child support for the children of Orange County by:
 - Locate non custodial parents
 - Establish paternity for children born outside marriage
 - Establish child support orders
 - Enforce child support orders

Objective

To obtain child support for Orange County children; thereby strengthening the family's potential for economic independence and self sufficiency, improving the health and well-being of those children, and reducing the taxpayers' costs of welfare.

Outcomes

- Orange County children will receive the financial support they are owed and collections will total \$5,800,000 – a \$200,000 increase.
- New child support orders will be established for 240 families.
- Paternity will be established for 170 children.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Collections	5,272,840	5,554,855	5,500,000	5,600,00	5,800,000
New child support orders	258	241	275	240	240
Paternity established	188	164	200	170	170

Budget Highlights:

- The increase in Operations includes an increase needed for employee training.
- The increase in Revenues for FY 2007-08 includes an increase in anticipated Support Enforcement reimbursements.

Cooperative Extension

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Cooperative Extension (General Fund)						Account: 4500
Personnel Services	\$408,492	\$401,886	\$446,223	\$430,777	\$472,572	\$458,010
Operations	\$48,760	\$48,806	\$53,498	\$57,512	\$57,139	\$56,139
Capital Outlay	\$0	\$7,270	\$5,520	\$6,262	\$2,475	\$1,475
Total Expenditures	\$457,252	\$457,962	\$505,241	\$494,551	\$532,186	\$515,624
Offsetting Revenues	\$0	(\$4,853)	\$0	\$0	\$0	\$0
County Costs (net)	\$457,252	\$453,109	\$505,241	\$494,551	\$532,186	\$515,624

Major Services

- Help people improve the quality of their lives.
- Provide scientifically based information and informal educational opportunities focused on issues and needs.
- Provide programs in four major areas: Agricultural and Natural Resources, Family and Consumer Education, 4-H and Youth, and Community and Rural Development.
- Provide educational programs of interest to farmers, rural and urban residents, community leaders, homemakers, parents and youth.
- Provide information to the public through meetings, demonstrations, field days, conferences, media, and office visits.
- Programs open to all citizens, regardless of age, race, color, national origin, sex or economic circumstances.

Objective

- To provide research-based educational programs for crop, dairy, livestock, and horse producers on subjects such as crop management, livestock management, waste management, and farm business management.

Outcomes

- 400 livestock, horse, dairy, and crop producers will develop improved farm management, financial and technical skills to increase farm income and protect water quality by attendance at educational meetings, consultation with agricultural agents and participation in other Extension sponsored activities.
- 17 dairy, livestock and poultry producers who are certified Operators in Charge of animal waste management systems will be given the opportunity to participate in 4 hours of re-certification classes.

Cooperative Extension - continued

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Participation by farmers, horse owners, and others in educational production programs	405	420	430	440	440
Farmers diversifying their operations	6	5	8	7	7
Number of dairy, swine, poultry, and beef producers increasing knowledge of water quality and waste management	101	99	85	85	85
Assisted beef producers in marketing calves through graded sales and other valued enhanced sales.	19	17	20	20	22

Objective

- Conduct training for Master Gardeners, Professional Landscapers, Private, Public & Commercial Pesticide Applicators, and Home Gardeners on maintenance of home lawns, gardens, and the proper use of pesticides.

Outcomes

- Reach over 5,000 individuals through various contact means such as seminars, trainings, individual consultations, publication distribution or phone calls.
- Provide leadership to Master Gardener Volunteers who will provide over 2,500 hours of service, 800 hours of training and travel time and over 10,000 miles of travel valued at over of \$40,000, to extend horticulture educational programs to the general public.
- Train licensed pesticide applicators on pesticide issues related to groundwater protection and personal protection during application.
- Provide educational opportunities for landscape professionals to implement grounds management practices aimed at reducing inputs such as pesticides, water and fertilizer.
- Provide educational opportunities for home gardeners to learn plant selection and landscape management techniques that minimize supplemental water use and chemical inputs.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Number of Master Gardener Volunteers	38	51	49	51	50
Number of formal educational program participants	805	725	1,000	900	950
Number of publications distributed	1,592	1,530	1,500	1,575	1,625
Contacts by phone, office, e-mail, demonstrations, (not including mass media)	5,103	4,950	5,000	5,150	5,250
Estimated value of volunteer service provided	68,000	65,000	70,000	60,000	65,000

Cooperative Extension - continued

Objectives

- Develop, implement, and coordinate educational programs on food safety, health, and nutrition issues to help citizens reduce chronic disease risks and promote healthier lifestyles.
- Coordinate food safety training for food service managers and employees. Plan two manager's workshops and two employee trainings – co-sponsored by Cooperative Extension Service and Environmental Health in Orange and Durham Counties. One employee training will target Spanish-speaking individuals.

Outcomes

- Homemakers and citizens will learn skills and increase knowledge in food safety through workshops, newsletters, news articles, and educational brochures.
- Food service managers and employees will increase their knowledge of food safety.
- Citizens will increase their knowledge of nutrition and health.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
People reached through food, nutrition and health programs.	3,652	2,805	2,500	4,098	2,000
People reached through food safety educational programs.	1,595	2,292	1,500	1,942	1,000
Food service managers participating in 18-hour food safety programs.	64	157	80	109	80
Food service managers receiving certification from the National Restaurant Association by passing certification exam.	57	123	75	86	70
Food service employees participating in 6 hour food safety training.	89	42	35	20	15

Objectives

- Provide family finance and consumer economics education to limited resource consumers and families to help increase knowledge of money management plans, estate planning, financial planning techniques and decision-making practices that will help achieve family financial goals.
- Provide families with the necessary knowledge and skills to secure, maintain, and enhance housing.
- Provide residential energy education programs to assist consumers in reducing their energy consumption and reducing their energy bills.

Cooperative Extension - continued

Outcomes

- Conduct educational programs on basic money management, consumer buymanship, estate planning, and consumer fraud for approximately 300 families in Orange County.
- Provide information on pest control for 100 Orange County households.
- Conduct educational programs on the purchase, care, and maintenance of the home for 50 families in Orange County.
- Conduct residential energy education programs for 100 families in Orange County to encourage the increased use of compact fluorescent bulbs, and to encourage and promote energy conservation in the home.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
People reached through consumer education programs	205	175	200	200	200
People reached through money management educational programs	100	308	200	100	200
People reached through consumer fraud educational programs	200	100	250	200	250
Household provided with pest control information	50	25	75	50	75
Homeowners educated on the purchase, care, and maintenance of the home	250	336	250	100	250

Objectives (Youth Development)

- To provide youth with enriching, hands-on experiences that build their leadership abilities, help them become better citizens and give them opportunities to serve as volunteers in their community and county.
- To teach youth managing and thinking (Head), relating and caring (Heart), giving and working (Hands), and living and being (Health) life skills through various curriculum and activity offerings that identify the 4-H's of the organization's name (Head, Heart, Hands and Health).
- To provide a comprehensive program that focuses on enrichment and hands-on learning experiences for youth, ages 5-14, during summer, after-school care, special interest activities, and through community club activities.

Outcomes

- At least 40% of the total population of Orange County's youth (5-19) will be maintained and/or enrolled in the community club program and be active participants in club projects and activities.
- At least 20% of the total population of Orange County's youth (5-19) will participate in environmental and science programs.

Cooperative Extension - continued

- At least 25% of the total population of Orange County's youth will be added to the already existing after-school program activities.
- To enroll 20% of Orange County's total youth population, (5-19) in 4-H summer activities.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Number of youth enrolled in 4-H activities.	13,372	20,000	14,500	20,000	18,000
Number of youth enrolled in environmental education and science programming.	7,351	5,000	8,500	5,000	4,000
Number of youth enrolled in 4-H programs as a result of their previous experience with 4-H programs and activities.	10,861	17,640	10,000	17,640	1,600

Objective (Volunteer Development)

- To recruit, train and utilize volunteers to more effectively and efficiently provide hands-on learning experiences and leadership development activities for youth.

Outcomes

- To have at least 40 additional volunteers who complete training in a fiscal year.
- To have 25% of total volunteers take part in county, district, and state level training opportunities.
- To have 50% of trained volunteers implement subject matter workshops to the Orange County 4-H population.
- To have at least 50% of the total 4-H volunteers to be recognized during National Volunteers Month.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Volunteers who complete training in a fiscal year.	840	894	825	894	750
Number of volunteers who take part and/or implement county, district, and state level trainings.	365	400	450	400	350
Volunteers that participate in a formal recognition ceremony.	160	160	125	160	140

Cooperative Extension - continued

Budget Highlights

- The Recommended Budget includes \$10,000 in startup funds in the Human Services Non-Departmental budget for the W.C. Breeze Family Farm Agriculture Extension and Research Facility.
- Recommended capital includes \$625 for a portable PA system, \$350 for an ergonomic desk chair and \$500 for a self-cleaning oven for Food Lab demonstrations.

County Manager

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
<i>County Manager (General Fund)</i>						Account: 2100
Personnel Services	\$873,671	\$915,419	\$1,002,429	\$917,066	\$1,074,636	\$1,060,774
Operations	\$58,923	\$41,761	\$46,161	\$56,732	\$50,406	\$53,406
Capital Outlay	\$0	\$203	\$0	\$0	\$2,000	\$2,000
Total Expenditures	\$932,594	\$957,384	\$1,048,590	\$973,798	\$1,127,042	\$1,116,180
<i>Orange/Chatham Justice Partnership (Grant Projects)</i>						Account: 7050
Total Expenditures	\$192,495	\$247,892	\$178,314	\$205,059	\$216,431	\$216,431
<i>Offsetting Revenues</i>	<i>(\$178,955)</i>	<i>(\$244,094)</i>	<i>(\$166,814)</i>	<i>(\$222,438)</i>	<i>(\$191,897)</i>	<i>(\$191,897)</i>
County Costs (net)	\$13,540	\$3,798	\$11,500	(\$17,379)	\$24,534	\$24,534
Total County Manager and Related Expenditures	\$1,125,089	\$1,205,275	\$1,226,904	\$1,178,857	\$1,343,473	\$1,332,611

Major Services

- Establish budget criteria and performance levels of service for all County departments to assure that services are delivered to citizens with efficiency and effectiveness
- Coordinate the County legislative process through agenda preparation, presentation, and follow up
- Document, assign responsibility, and coordinate response to items identified at Commissioner meetings that need follow up action
- Implement Board of County Commissioners policies
- Monitor and evaluate County operations and coordinate the implementation of Board initiatives
- Oversee the development, presentation and administration of the annual operating budget and capital investment plan
- Investigate and develop strategies for improving service delivery, with emphasis on tangible and measurable service outcomes for County residents
- Develop and coordinate promotional materials and special programs among departments and staff
- Provide administrative oversight and support to the Orange/Chatham Justice Partnership projects and new initiatives
- Coordinate the withdrawal of water from, and maintenance of minimum flows in, the Eno River in accordance with the requirements of the Eno Capacity Use Agreement
- Manage the operation and maintenance of the Efland sewer system
- Provide engineering/environmental and technical guidance on water resources issues to the Board of County Commissioners and to various County-related intergovernmental committees and appointed citizen boards and commissions
- Provide engineering review, documents, guidance, and support to the Board of County Commissioners and County-related intergovernmental committees and appointed citizen boards and commissions on utility and water/wastewater utility extension policies and issues
- Provide guidance to the County's two school systems on matters related to funding for operations and capital facilities

County Manager – continued

- Provide management and analytical support to the development and implementation of solid waste management and reduction policies and programs
- Assist the Board of Commissioners in identifying, developing, monitoring, and advocating for proposed legislation for the BOCC's legislative agenda submitted annually to the North Carolina General Assembly
- Provide staff leadership and organizational support to the Human Services Advisory Commission, the Cable Advisory Committee, and the Sportsplex Community Advisory Committee
- Manage the outside agency annual grant application process
- Provide frontline customer relations and constituent services to visitors and callers to the Government Services Center

Outcomes

- Continued to serve as lead in executing technical and analytical tasks associated with Schools Collaboration and special endeavors regarding the school districts.
- Facilitated work and meetings of Sportsplex Community Advisory Committee and continued oversight of the SportsPlex as a County owned enterprise under professional contract management.
- Maintained consultative role to OPC/LME board and staff in the fiscal review and policy design phase of local program and service divestiture under mental health reform.
- Continued to monitor and utilize the Critical Needs Reserve fund to address consequences of federal and state budgetary actions and lessen adverse impacts on vulnerable populations.
- Supervised engineering design, permit approvals, and construction oversight of water and sewer utility extension to serve the Buckhorn Economic Development District, south Buckhorn community and Gravelly Hill Middle School.
- Convened the Human Services Advisory Commission Forum 2006: "Communities Responding to an Aging Society" in conjunction with the Aging Advisory Board, Master Aging Plan (Plan) Update Steering Committee, and the Department on Aging.
- Continued to provide high level staff support to major departmental initiatives, including the Ten Year Plan to End Homelessness and the Child Care Subsidy Task Force, and the annual outside agency application process.
- Participated in inter-governmental work group charged with site review and recommendations for relocation of the Inter-Faith Council Men's Residential Facility.
- Coordinated debut of live casting BOCC meetings from Southern Human Services Center and the creation of enhanced audio visual capabilities for public presentations.
- Engaged with the BOCC as needed to facilitate organizational transition to a new County Manager.
- Assisted the BOCC in the development and presentation of its legislative package to the local legislative delegation – and joined in the North Carolina Association of County Commissioner's efforts to invigorate statewide lobbying efforts.
- Initiated with BOCC endorsement a new model for conducting its annual goal-setting retreat and revising the agenda format for its regular public meetings.
- Provided management analysis and policy guidance to the BOCC on implementation of initial phases within the 2006 Space Needs Study Update

County Manager – continued

Budget Highlights

- The recommended budget includes funds for a new permanent full-time Staff Attorney position as well as \$16,200 to employ a Master of Public Administration (MPA) intern during FY 2007-08.
- This budget includes additional funds for training to promote continuing education and employee development.

Courts

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
<i>Courts (General Fund)</i>						Account: 7000
Personnel Services	\$0	\$9,000	\$0	\$0	\$9,000	\$9,000
Operations	\$135,952	\$125,148	\$154,901	\$142,100	\$145,901	\$145,901
Capital Outlay	\$5,593	\$35	\$15,000	\$7,642	\$15,000	\$15,000
Total Expenditures	\$141,545	\$134,183	\$169,901	\$149,742	\$169,901	\$169,901

Major Services

- The County is required under section 74 of the NC General Statutes to provide space, equipment, and law books for the District Attorney's Office, Superior Court, the Clerk of Court and District Court.

Budget Highlights

- The FY 2007-08 Recommended Budget maintains the current level of service.

Economic Development

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
<i>Economic Development (General Fund)</i>						Account: 6000
Personnel Services	\$183,715	\$210,111	\$239,523	\$241,310	\$232,741	\$225,514
Operations	\$47,808	\$42,749	\$53,425	\$55,046	\$52,894	\$52,894
Capital Outlay	\$1,330	\$2,675	\$0	\$0	\$0	\$0
Total Expenditures	\$232,853	\$255,535	\$292,948	\$296,356	\$285,635	\$278,408
<i>Offsetting Revenues</i>	<i>(\$18,000)</i>	<i>(\$18,000)</i>	<i>(\$18,000)</i>	<i>(\$18,000)</i>	<i>(\$18,000)</i>	<i>(\$18,000)</i>
County Costs (net)	\$214,853	\$237,535	\$274,948	\$278,356	\$267,635	\$260,408

Major Services

- Consistent with the economic development strategic plan, develop and operate targeted programs to strengthen and market the local economy.
- Provide assistance to new, expanding, and relocating businesses, including farms.
- Develop and disseminate business, economic, and demographic data to citizens, businesses, non-profits, and elected officials.
- Promote business participation in civic, social, youth, and educational programs.
- Encourage, assist, coordinate with, and fund small business service providers; examples include the Small Business & Technology Development Center (SBTDC), the Small Business Center at Durham Technical Community College, and Good Work.
- Prepare customized studies, such as "The Economic Impact of the Cultural Arts," "Hillsborough Retail Trends," and "Analysis of Living Wage Ordinances."
- Assist with and oversee activities of the Chapel Hill/Orange County Visitors Bureau and the Orange County Arts Commission.

Objective

- Provide citizens and businesses with information they seek in a timely and efficient manner.

Outcomes

- Research, develop, and prepare publications available free to anyone seeking information on small businesses and the local economy.
- Place publications in public places, such as local libraries and government buildings.
- Develop, publicize and update a web page containing the most-requested information, available 24 hours a day, 7 days a week.
- Inform public of availability of information through public speaking engagements, annual reports, newsletters, annual State of the Local Economy presentation, press releases, and media contacts.
- Respond to all requests for standard information within one working day and more detailed requests (other than custom research studies) within five working days.
- Perform customized research on a contractual basis.
- Track success in meeting 2005-2010 Strategic Plan goals; publicize results.

Economic Development - continued

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Information Requests	392	411	425	425	430
Web Contacts – Home Page Visits	87,546	167,387	100,000	150,000	175,000
Responses to Media Request for Information	129	132	125	125	125
Public Speaking – Groups	20	26	24	24	25
Mailing List for Reports & Newsletters	2,770	2,800	2,850	2,900	3,000
Publications Distributed	2,770	2,800	3,000	3,000	3,000
Attendees at State of Local Economy Breakfast	360	320	360	260	350
Loan Requests – Small Business Program	1	0	3	1	5

*The status of the loan program will be determined this year.

Objective

- Consistent with updated strategic plan, contribute to positive economic conditions in County.

Outcomes

- Diversify businesses in Orange County by providing interested businesses and individuals with timely and accurate information, maintaining inventories of available buildings and land, and marketing the area.
- Operate *Buy Local* campaign to inform citizens and governments of the value of shopping locally. Activities include distributing a directory of area businesses, obtaining media coverage, conducting special events, and speaking to groups.
- Promote awareness of Orange County's history and cultural heritage, including African-American history.
- Increase work force participation of Orange County citizens by coordinating and linking the business community and various employment and training providers (such as Durham Technical Community College, Workforce Development Board, the Chamber's public education support efforts, and Work First programs).
- Increase the wages of Orange County citizens by providing information, outreach and recognition to companies paying higher than average wages.
- Encourage use of all existing buildings by maintaining a comprehensive database of all buildings and by providing that information to firms looking to start, expand, or relocate.
- Encourage development of additional markets for local farm goods through an interactive web site (www.orangecountyfarms.org) and by convincing local food service operations to purchase local farm products. Activities include efforts to site a regional value-added agricultural processing center.

Economic Development - continued

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
EDC Business Clients	436	440	450	450	460
Buildings – Sq. Feet Surveyed (Millions)	8.5	8.6	8.7	8.75	8.9
Property Tax Base (\$ Billions)	9.7	10.85	11.2	11.96	12.5
Retail Sales (\$ Billions) *Reporting changed to gross collections in FY06	1.376	1.44	1.50	40.8*	42.0*
Orange County Employment	59,385	58,020	59,000	58,965	59,500
Number of Businesses	3,165	3,336	3,050	3,351	3,375
Average Private Sector Wage (Annual \$)	29,328	29,900	30,000	40,976	42,000
Unemployment Rate (%)	2.5	3.8	3.5	3.3	3.2
Commercial Building Vacancy Rate (%)	6.5	5.4	5.5	5.2	5.5
<i>Buy Local</i> information pieces distributed	2,400	2,500	8,000	10,000	10,000
Number of outlets purchasing Orange County produce	36	38	44	45	50

Objective

- To have a full range of services available to small businesses to encourage their start-up, expansion, and retention.

Outcomes

- In coordination with Cooperative Extension, provide business planning and other technical assistance to farmers, particularly those transitioning away from tobacco and other commodity production. Assistance includes technical and advocacy assistance in working through planning and zoning issues.
- Support for the Small Business and Technology Development Center regional office is included in this budget. The SBTDC provides business plan, marketing, capital, procurement, and other assistance to local businesses at no charge.
- A comprehensive *Small Business Resource Guide* will be updated in Fiscal Year 2008 and will be available in hard copy or via the Internet. This guide will allow prospective and existing businesses to access information regarding permits, licenses, taxes, finance, site location, and much more. The guide will be distributed at all locations where local business licenses are issued as well as other places around the community.

Economic Development - continued

- Provide ombudsman services to any entrepreneur or business owner as needed including participating in predevelopment conferences and planning for central permitting.
- Continue work to ensure that zoning permits adequate commercial activity in all parts of the county and that infrastructure is available to the Economic Development Districts. Develop and secure support for a list of desirable businesses for the Economic Development Districts.
- In March 2007, the Board of County Commissioners voted to provide seed capital to a reorganized Small Business Loan Program. The by-laws of the non-profit Orange County Small Business Loan Program Company will be changes to ensure business owner participation. It is anticipated that additional funds will be sought from other private and public sources after the program establishes a track record.
- Market local successes in business support to let both internal and external audiences know that "Orange County is open for business."
- Ensure that EDC is aware of upcoming space needs of existing businesses; enhance partnerships to provide advance information.
- Focus on expansion of medium-sized industrial/manufacturing businesses.
- Participate actively in the update of the County's Comprehensive Plan and oversee completion of the economic development element. Complete small area planning work for Eno EDD, Cornelius Street/Highway 70, and Highway 57/Speedway Area. Finalize zoning changes for Agricultural Support Enterprises.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
SBTDC Local Clients	212	217	225	225	225
Good Work Clients	35	18	25	25	25
Small Business Guides Distributed	720	700	750	750	1,000
Number of Businesses Listed in Women-Owned Business Directory	100	N/A	150	N/A	N/A
Small Business Loan Applications	1	1	5	1	5
Small Business Loans Approved	0	0	2	0	4

Budget Highlights

- The approved budget includes additional program efforts that will be funded with current budgeted amounts.

Education

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Local School Systems						
Current Expenses (General Fund)						
Orange County Schools	\$17,920,336	\$19,608,329	\$20,672,387	\$20,372,387	\$24,393,193	\$21,136,636
Chapel Hill/Carrboro City Schools	\$28,816,278	\$30,372,967	\$33,121,357	\$33,121,357	\$33,724,585	\$33,656,574
	<u>\$46,736,614</u>	<u>\$49,981,296</u>	<u>\$53,793,744</u>	<u>\$53,493,744</u>	<u>\$58,117,778</u>	<u>\$54,793,210</u>
Recurring Capital						
Orange County Schools	\$772,867	\$881,750	\$941,520	\$941,520	\$941,520	\$941,520
Chapel Hill/Carrboro City Schools	\$1,242,787	\$1,408,508	\$1,458,480	\$1,458,480	\$1,458,480	\$1,458,480
	<u>\$2,015,654</u>	<u>\$2,290,258</u>	<u>\$2,400,000</u>	<u>\$2,400,000</u>	<u>\$2,400,000</u>	<u>\$2,400,000</u>
Long Range Capital						
School Capital	\$2,385,864	\$4,444,072	\$4,155,562	\$4,155,562	\$4,073,827	\$4,073,827
	<u>\$2,385,864</u>	<u>\$4,444,072</u>	<u>\$4,155,562</u>	<u>\$4,155,562</u>	<u>\$4,073,827</u>	<u>\$4,073,827</u>
Debt Service						
Principal & Interest Schools General Obligation Bonds	\$10,577,036	\$11,126,402	\$12,391,387	\$12,391,387	\$12,038,155	\$12,038,155
Principal Non-General Obligation Schools	\$3,086,645	\$3,248,456	\$3,682,859	\$3,682,859	\$4,477,336	\$4,477,336
Interest Non-General Obligation Schools	\$1,072,158	\$853,193	\$1,525,322	\$1,525,322	\$1,972,511	\$1,972,511
	\$0	\$0	\$0	\$0	\$0	\$0
	<u>\$14,735,839</u>	<u>\$15,228,051</u>	<u>\$17,599,568</u>	<u>\$17,599,568</u>	<u>\$18,488,002</u>	<u>\$18,488,002</u>
Other School-Related Programs						
School Health Nursing Initiative	\$0	\$486,898	\$537,289	\$537,289	\$628,670	\$566,774
School Social Workers	\$122,118	\$266,577	\$500,230	\$527,050	\$557,272	\$557,272
Reserve for Fair Funding for Schools	\$0	\$0	\$800,000	\$800,000	\$800,000	\$800,000
	<u>\$122,118</u>	<u>\$753,475</u>	<u>\$1,837,519</u>	<u>\$1,864,339</u>	<u>\$1,985,942</u>	<u>\$1,924,046</u>
Total Local School Systems Expenditures	\$65,996,089	\$72,697,152	\$79,786,393	\$79,513,213	\$85,065,549	\$81,679,085
Durham Technical Community College (DTCC)						
Current Expenses (General Fund)						
Durham Technical Community College	\$0	\$0	\$0	\$0	\$180,598	\$180,598
	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$180,598</u>	<u>\$180,598</u>
Recurring Capital						
Durham Technical Community College	\$0	\$0	\$0	\$0	\$15,000	\$15,000
	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$15,000</u>	<u>\$15,000</u>
Debt Service						
Principal & Interest Non-General Obligation - DTCC	\$0	\$0	\$0	\$0	\$190,046	\$190,046
	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$190,046</u>	<u>\$190,046</u>
Total Durham Technical Community College	\$0	\$0	\$0	\$0	\$385,644	\$385,644
Total Education Expenditures	\$65,996,089	\$72,697,152	\$79,786,393	\$79,513,213	\$85,451,193	\$82,064,729

Note: In addition to the funding outlined here, in fiscal year 2007-08 CHCCS anticipates receiving approximately \$15.1 million from its special district tax proceeds.

Local School Systems

In North Carolina, each county is responsible for supplementing state and federal appropriations to public education. Local current expense appropriations are allocated to each school system based on an equal amount per pupil. In addition, counties provide funds to each system for recurring and long-range capital projects. School systems in North Carolina do not have separate taxing authority and are not allowed to issue debt for school construction and renovation projects. Therefore, issuance and repayment of long-term debt, such as general obligation bonds and private placement loans, are the responsibility of county government. Many school units in the state also have special district taxes. These voter-approved taxes, levied within the unit's boundaries, further supplement county funding.

Student Enrollment Projections

In accordance with North Carolina General Statutes, the State Department of Public Instruction (DPI) certifies the estimated number of students who will attend public school in each district during the next academic year. These numbers are available to the Boards of Education and Board of County Commissioners in March of each year and are often referred to as the March ADM (Average Daily Membership) numbers. DPI allows counties to modify these totals to incorporate the number of students residing in each district who are expected to attend charter schools the following academic year. The resulting total projected student populations for each system are multiplied by the per pupil appropriation approved by the Board of County Commissioners to determine the total current expense appropriation for each district.

- **Student Enrollment Projections for the Orange County Schools**

Based on DPI projections, the Orange County School district enrollment for fiscal year 2007-08 totals 6,894, an increase of 157 students from the March 2006 projections. Currently budgeted charter school students total 254, the same number as fiscal year 2006-07. This brings the total district enrollment to 7,148.

- **Student Enrollment Projections for the Chapel Hill-Carrboro City Schools**

The Chapel Hill-Carrboro City School District DPI projections total 11,265, reflecting an increase of 181 when compared to the March 2006 projections. Currently budgeted charter school students total 117, the same as fiscal year 2006-07. This brings the total district enrollment for the district to 11,382.

2007-08 Enrollment Projections

	CHCCS	OCS	Total
March 2007 Department of Public Instruction ADM Planning #s			
	11,343	6,954	18,297
Less: Out of District	<u>78</u>	<u>60</u>	<u>138</u>
	11,265	6,894	18,159
Plus: March 2006 Charter Students	<u>117</u>	<u>254</u>	<u>371</u>
Total Budgeted Students	11,382	7,148	18,530
	61.42%	38.58%	

2006-07 Enrollment Projections

	CHCCS	OCS	Total
March 2006 Department of Public Instruction ADM Planning #s			
	11,162	6,806	17,968
Less: Out of District	<u>78</u>	<u>69</u>	<u>147</u>
	11,084	6,737	17,821
Plus: March 2005 Charter Students	<u>117</u>	<u>254</u>	<u>371</u>
Total Budgeted Students	11,201	6,991	18,192
	61.57%	38.43%	

Current Expense

As stated earlier, local current expense funding supplements State and Federal funds received by each district for the operation of the schools. North Carolina law requires boards of county commissioners to provide equal per pupil appropriations to each system in counties that have more than one school administrative unit, as is the case in Orange County.

It is important to note that the Chapel Hill-Carrboro City School system also receives proceeds from a special district tax approved many years ago by the voters of that district. At this time, the Orange County School system does not have a similar taxing authority.

The recommended fiscal year 2007-08 budget maintains the local per pupil allocation at \$2,957 per student for each of the 18,530 students in the two school systems. This maintains the per pupil at the 2006-07 approved level.

- **Current Expense Funding for the Orange County Schools**

The recommended budget provides the District with an additional \$464,249 for a total appropriation in current expense funding of \$21,136,636. This level of funding is \$3,256,557 less than the \$24,393,193 requested by the Orange County Board of Education.

- **Current Expense Funding for the Chapel Hill/Carrboro City Schools**

For the Chapel Hill-Carrboro City Schools, the recommended budget increases the current year funding level by \$535,217 and brings the total General Fund funding for the District to \$33,656,574. This amount is \$68,011 less than the General Fund amount requested by the Chapel Hill-Carrboro Board of Education.

- **District Tax – Chapel Hill-Carrboro City Schools**

The recommended budget maintains the district tax rate at 18.85 cents. Each penny on the Chapel Hill-Carrboro district tax rate for fiscal year 2007-08 is expected to produce \$802,246. Anticipated revenue from this special tax is estimated to generate \$1,329 per student for the district. Projected revenue from district tax proceeds for fiscal year 2007-08 totals \$15,122,338. This amount is \$6,014,318 less than the amount requested by the Chapel Hill-Carrboro Board of Education.

**State Mandated Funding Formula
General Fund Per Pupil Allocations to Each District**

	CHCCS	OCS	Total
# of Students Budgeted in Fiscal Year 2006-07	11,201	6,991	18,192
Projected Increase in Students for Fiscal Year 2007-08	181	157	338
Total Projected Students (including charter students) for Fiscal Year 2007-08	11,382	7,148	18,530
Recommended County Per Pupil Allocation	2,957	2,957	2,957
Total Recommended Current Expense Funding for Fiscal Year 2007-08	\$33,656,574	\$21,136,636	\$54,793,210
Total Approved Current Expense Funding FY 2007-08	\$33,121,357	\$20,672,387	\$53,793,744
Recommended Increase in Funding for FY 2007-08	\$535,217	\$464,249	\$999,466
Requested Current Expense Funding (Ad Valorem only) for FY 2007-08	\$33,724,585	\$24,393,193	\$58,117,778
Requested Current Expense Funding (Ad Valorem and Special District Tax) for FY 2007-08	\$54,886,970	\$24,393,193	\$79,280,163

Recurring Capital

Recurring capital outlay funding supports Category I (facility improvements), Category II (equipment and furnishings), and Category III (vehicles and bus purchases) expenditures. The equal per pupil allocations required by law for current expense appropriations are not applicable to this category of local school funding.

For fiscal year 2007-08, the recommended budget maintains total funding for recurring capital at \$2,400,000. Of the total, recurring capital for the Chapel Hill-Carrboro City Schools equals \$1,458,480, and Orange County Schools' allocation is \$941,520.

Long-Range Capital and School Capital Projects

The County plans and programs long-range school capital funding through the County's Capital Investment Plan (CIP). Projects are funded by a combination of State and local bonds, non-bond financing and pay-as-you-go funding sources. The latter include dedicated half-cent sales tax revenues and property tax earmarked under the Board's Capital Funding Policy. With the

updated Capital Funding Policy adopted by the Board in April 2007, North Carolina Public School Building Capital funds and School Construction Impact Fees offset School related debt service associated with construction of new school seats. A list of all projects included in each district's capital budget 2007-08 will be forthcoming during a budget work session scheduled for June 2007.

Debt Service

These funds repay principal and interest due on School related debt including general obligation bonds and private placement loans.

Total Funding for Operations and Recurring Capital by Local School District

The chart below shows the total approved funding for operations and recurring capital for the two districts for the 2007-08 fiscal year. This does not include long-term capital investments or debt service.

	Orange County Schools	Chapel Hill Carrboro City Schools
Current Expense	\$21,136,636	\$33,656,574
Recurring Capital	\$941,520	\$1,458,480
District Tax	\$0	\$15,122,338
Total Funding by District	\$22,078,156	\$50,237,392
<i>Projected Student Enrollment</i>	<i>7,148</i>	<i>11,382</i>

Durham Technical Community College (DTCC)

The Orange County Satellite Campus of Durham Technical Community College is currently being constructed at the Waterstone Development located just south of Hillsborough off Highway 86. DTCC staff anticipate construction to be completed in winter 2007/08 and classes can begin in March 2008.

As with local school districts, counties in North Carolina are responsible for supplementing state and federal appropriations to community colleges. For the most part, counties are responsible for day-to-day operating costs such as utilities, security and custodians. Counties are not responsible for teaching staff.

The recommended budget reflects four months of operations for the new facility and provides \$385,644 to DTCC for fiscal year 2007-08. This includes current expense funding of \$180,598, recurring capital of \$15,000 and debt service allocations of \$190,046. Funding in fiscal year 2008-09 will reflect a full year of costs for the new campus.

Efland Sewer Fund

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
<i>Efland Sewer Fund</i>						Account: 3601
Operations	\$140,409	\$144,258	\$160,000	\$181,605	\$184,250	\$184,250
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$140,409	\$144,258	\$160,000	\$181,605	\$184,250	\$184,250
<i>Offsetting Revenues</i>	<i>(\$62,479)</i>	<i>(\$59,435)</i>	<i>(\$60,000)</i>	<i>(\$64,681)</i>	<i>(\$62,000)</i>	<i>(\$62,000)</i>
County Costs (net)	\$77,930	\$84,823	\$100,000	\$116,924	\$122,250	\$122,250

Objective

Expand sewer service areas in Orange County to provide sewer service to the Buckhorn area (Economic Development District, Community and the Gravelly Hill Middle School) and central Efland

Outcomes

- Complete construction of water and sewer extensions to the Gravelly Hill Middle School, the Buckhorn EDD and the southern end of the Buckhorn Community and where utility service is available, connect those homes, institutions and businesses to the utilities
- Complete design, permitting, property acquisition and bidding and initiate construction of sewer system extension to serve the un-sewered portions of central Efland

Objective

Provide new sewer service taps for new sewer customers

Outcomes

- Work with property owners, developers, affordable housing organizations to design and construct sewer service extensions in accordance with existing land use plans
- Use grant and bond funding to expand the sewer service area as necessary to make sewer service available to additional portions of the Efland community in accordance with the approved service area master plan and existing land use plans
- Provide verbal response to request for sewer tap within one business day: determine if sewer service is available, extent and location of on- and off-site construction required and regulatory requirements for making sewer taps, etc
- Coordinate with Town of Hillsborough to determine sewer tap fee cost within four working days of sewer tap request
- Submit all permitting documentation for sewer tap construction to North Carolina Department of Transportation (NCDOT) as required within one business week
- Complete all bidding and contract procurement requirements, begin tap construction within two weeks of NCDOT permit approvals

Objective

Operate and Maintain sewer system infrastructure as required.

Outcomes

- Work with OWASA, NCDOT and Hillsborough to determine/evaluate infrastructure repair/ replacement requirements
- Develop budget, secure funding to effect repairs/replacements that cannot be dealt with under normal maintenance budget
- Coordinate system operation, repair and construction activities to ensure provision of uninterrupted sewer service and prevention of improper discharge of sewer
- Initiate the capital improvement planning, sewer mapping, sewer inspection and sewer maintenance processes required by the new operations permitting requirements for the existing and expanded Efland sewer system

Budget Highlights:

- The FY 2007-08 Manager Recommended budget includes a transfer from the General Fund of \$122,250, due to increased costs in operations. The current fee structure is not adequate to cover the costs of operations, and the General Fund continues to help subsidize operations. A sewer rate and fee structure study will be conducted by a consultant during the fall of 2007. The Board of Commissioners will then decide which of the consultant recommendations will be implemented.

Environment and Resource Conservation

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Environment and Resource Conservation (General Fund)						Account: 6100
Personnel Services	\$396,550	\$408,177	\$501,498	\$514,981	\$588,345	\$501,507
Operations	\$59,999	\$50,179	\$97,514	\$81,549	\$97,650	\$96,834
Capital Outlay	\$0	\$0	\$8,400	\$8,200	\$14,600	\$11,700
Total Expenditures	\$456,549	\$458,356	\$607,412	\$604,730	\$700,595	\$610,041

Major Services

- Coordinate County efforts in environmental protection, resource conservation and preservation, including the provision of staff support to advisory boards such as the Commission for the Environment (including 4 subcommittees), Historic Preservation Commission, Agricultural Preservation Board, Inter-Governmental Parks Work Group and various ad hoc park design and other work groups.
- Coordinate and implement the County's Lands Legacy program, an acquisition, evaluation and management plan for prioritizing and acquiring the most-critical County natural and cultural resource lands.
- Identify, acquire, plan and design new County parks, nature preserves and natural areas
- Implement and manage the Voluntary Farmland Protection Ordinance, including the Voluntary Agricultural District Program.
- Maintain and enhance the Comprehensive Resource Database that contains Geographic Information System (GIS) coverages or overlays on the County's identified natural and cultural resources.
- Develop and oversee the creation of elements to the Orange County Comprehensive Plan in the areas of natural resources and cultural resources (Natural Areas, Parks and Open Space, Water Resources).
- Develop master plans for new parks and public open spaces with citizen advisory committees and other like mechanisms (timing of these plans as directed by the Board).
- Coordinate and integrate planning for surface and ground water, as part of the Water Resources Initiative and the comprehensive Water Resources component of the Natural and Cultural Systems Element of the Comprehensive Plan.
- Update the Parks and Open Space Element of the Comprehensive Plan, working in conjunction with the Recreation and Parks and Planning Departments.
- Oversee local and multi-jurisdictional efforts to assess and evaluate climate change and air quality, including greenhouse gas emissions and ground-level ozone.
- Address other environmental issues, as directed by the Board of Commissioners.

Objective

- Coordinate all efforts in natural and cultural resource conservation and preservation, including the provision of staff support to the Commission for the Environment (including committees of Air Quality, Biological Resources, Environmental Indicators and Education and Water Resources), Historic Preservation Commission, Agricultural Districts Advisory Board and Intergovernmental Parks Work Group.

Outcomes

- Provide staff support to all boards and commissions working on resource conservation and environmental issues, produce reports and research as needed in support of Board goals.

Environment and Resource Conservation - continued

- Acquire and manage lands identified as high priority resource lands through the Lands Legacy program.
- Address new air quality initiatives related to greenhouse gas emissions, ozone non-attainment, and alternative-fuel vehicles.
- Provide liaison to other groups with interests in this area.
- Coordinate closely with other conservation agencies on partnership opportunities, including the Orange Land Conservation Alliance of staffs from area resource conservation groups.
- Work with the Planning Department on goals of rural character and watershed protection.
- Work with the Economic Development Department on agriculture and integrating sustainability principles into County government.
- Work with the Recreation and Parks Department in identifying lands for recreation purposes and designing and constructing park facilities.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Convene meetings of the Environment and Resource Steering Committee	1	1	2	1	1
Provide staff support to the 4 advisory boards listed above and other ad hoc work groups as assigned					
Prepare and distribute advisory board agendas	60	62	56	57	58
Prepare reports and other needed documents					

Objective

- Continue to update and maintain the Comprehensive Resource Database, containing Geographic Information System (GIS) coverages or overlays on the County's identified natural and cultural resources.

Outcomes

- Maintain existing resource database (correct errors, convert data to new platform (NAD '83)
- Inventory existing data and data needs
- Identify coverages that exist and purchase needed data
- Create new coverages for data needs not addressed

Environment and Resource Conservation - continued

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Existing Data Maintenance and Upkeep	Regular maintenance performed. New coverage on biosolids sites added. Parks and open space revised quarterly, new biosolids coverage created	Maintenance performed, new coverages added.	Five-Year review of Comp Resource Database and new data to be performed by 6/30/07	Database review underway.	Perform regular maintenance, make conversion to new ARC software platform.
Identify needs and purchase data where it exists			Complete stream buffer analysis for 2007 State of the Environment report	Stream buffer coverage completed, quality check underway.	Identify needs for 2008 State of the Environment report and Natural and Cultural Systems Element of Plan.
Create New Coverages			Complete stream buffer data and analysis for the 2007 State of the Environment report	Stream buffer coverage completed, quality check underway. Composite Parks Plan created. Biosolids coverage updated.	Complete stream buffer cover, complete coverages needed for Profile Element and Natural & Cultural Systems Element, Parks Element

Objective

- Administer the Lands Legacy Program.

Outcomes

- Prepare 2-Year Action Plan of priorities, using guidance from BOCC and advisory boards.
- Acquire priorities in the action plan.
- Complete and implement Long-Term Priorities document.
- Identify and secure alternative funding sources (grants) / Work collaboratively with other jurisdictions and land trusts on acquisitions.
- Coordinate initiatives approved in the November 2001 Bond referendum.
- Prepare reports and issue papers on emerging issues related to Lands Legacy.

Environment and Resource Conservation - continued

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Prepare Two-Year Action Plan		New action plan in preparation	Adopt 2006-08 action plan, year 1 underway	Action Plan adopted 9/06, activities underway	Complete activities in current action plan, begin preparation of 2006-08 action plan in fall 2007
Acres acquired (all - includes fee, easements and joint acquisitions)	477	130	310	305	500
Complete Lands Legacy Long-Term Priorities document			Update Long-Term Priorities document for next Action Plan (08-10)	Update underway, coupled with new look at long-term objectives.	Update document on schedule with consideration of new 2008-2010 Action Plan (spring 2008)
Identify and secure alternative funding sources (grants). Work collaboratively with other jurisdictions and land trusts on acquisitions		Received grant from USDA for \$846,000 in May 2005. OWASA to fund 50% of 4 new farm easements, Completed easements with USDA, OWASA, Carrboro.	Prepare for 2007 grant requests to variety of sources, including the CWMTF and USDA FRPP. Complete 3 easements with USDA, TLC.	Application to CWMTF for joint Stollings acquisition with Eno River Assn. 3 easements completed with USDA, TLC.	Update farmland preservation program to be in position for maximum grant (30% match) for possible new NC FPTF grants. Complete 4 easements with USDA, TLC, Eno River Assn.
Coordinate with November 2001 bond referendum					

Environment and Resource Conservation - continued

Objective

- Develop and oversee the creation of elements to the Orange County Comprehensive Plan in the areas of natural resources, water resources and cultural resources.

Outcomes

- Consider methods of accomplishing resource-based Comprehensive Plan Elements called for in BOCC goals.
- Create process for combination of natural and cultural resource-based elements, and oversee the creation of subsequent Natural and Cultural Systems Element, to include chapters on Natural Areas/Open Space, Agriculture, Water Resources, Air Quality, Energy and Cultural Resources.
- Prepare to implement the Water Resources Initiative, pending further decisions by the Manager and Board.
- Create Parks Element of the Plan, in conjunction with Recreation and Parks and Planning.
- Assist the Planning Department as needed in development of new Land Use Element of Plan.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Natural and Cultural Systems Element	Work underway on Natural Areas Inventory update	Process identified, work underway on Natural Areas chapter	Natural Areas Component chapter draft under review by CFE Biological Resources Committee.	Participation in new Comprehensive Plan process and meetings, begin planning for creation of element, discuss with advisory boards.	Identify and complete goals and objectives for Natural and Cultural Systems Element (all chapters), within framework of Comprehensive Plan.
Water Resources Initiative		Funding reserved in budget for a new position, to be addressed later.	Pending decisions about Water Resources Initiative to be addressed.	Joint CFE/BOH committee meets on 4 occasions to discuss positions and outcomes, report to County Manager.	Pending review and decisions from joint committee report.
Parks Element			Consideration of whether to make a standing plan element, or incorporate into Natural and Cultural Systems Element	Decision to make a standalone plan element. Participation in meetings about Comprehensive Plan. Hold initial discussions with RPAC.	Work with RPAC, Rec and Parks and Planning to identify and develop goals and objectives for Plan Element.

Environment and Resource Conservation - continued

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Work with Planning in developing Land Use Element	Provide information and advice as requested	Provide information and advice as requested	Provide information and advice as requested	Meet with Planning staff, provide maps and data for Profile Element.	Participate through liaisons in Land Use Element, provide feedback as needed for natural and cultural overlap

Budget Highlights:

- The Capital Outlay of \$11,700 for FY 2007-08 includes signs for Local Landmark program sites, new scenic byway signs for Old Highway 86, and the purchase of ARC Editor GIS software, which will enable staff to edit GIS data such as streams, riparian buffers, floodplains, and watersheds.

Emergency Services

Summary

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
By Program (General Fund)						
Administration	\$260,976	\$271,946	\$345,724	\$250,922	\$353,119	\$342,958
Emergency Medical Services	\$2,985,560	\$3,455,523	\$3,539,026	\$3,651,646	\$3,849,992	\$3,522,457
Fire Services	\$223,133	\$185,343	\$242,297	\$213,553	\$330,561	\$246,816
Telecommunications	\$1,479,963	\$1,572,520	\$1,795,567	\$1,642,328	\$2,228,461	\$1,788,326
Total Expenditures	\$4,949,633	\$5,485,332	\$5,922,614	\$5,758,449	\$6,762,133	\$5,900,557
Offsetting Revenue	(\$1,421,943)	(\$1,810,810)	(\$1,588,000)	(\$1,769,803)	(\$1,598,000)	(\$1,748,000)
County Costs (net)	\$3,527,689	\$3,674,522	\$4,334,614	\$3,988,646	\$5,164,133	\$4,152,557
Other Related Program (Emergency Telephone)						
Emergency Telephone System	\$494,738	\$652,938	\$484,535	\$581,647	\$726,026	\$726,026
Total Expenditures	\$494,738	\$652,938	\$484,535	\$581,647	\$726,026	\$726,026
Offsetting Revenue	(\$574,954)	(\$671,536)	(\$484,535)	(\$646,791)	(\$726,026)	(\$726,026)
County Costs (net)	(\$80,216)	(\$18,598)	\$0	(\$65,144)	\$0	\$0
Total Expenditures	\$5,444,371	\$6,138,269	\$6,407,149	\$6,340,096	\$7,488,159	\$6,626,583

Emergency Services - Administration

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Emergency Services - Administration (General Fund)						Account: 7500
Personnel Services	\$196,445	\$239,892	\$258,882	\$186,422	\$261,905	\$251,744
Operations	\$64,531	\$32,054	\$66,842	\$54,500	\$91,214	\$91,214
Capital Outlay	\$0	\$0	\$20,000	\$10,000	\$0	\$0
Total Expenditures	\$260,976	\$271,946	\$345,724	\$250,922	\$353,119	\$342,958
Offsetting Revenues	(\$43,818)	(\$32,354)	(\$20,000)	(\$30,212)	(\$20,000)	(\$20,000)
County Costs (net)	\$217,159	\$239,592	\$325,724	\$220,710	\$333,119	\$322,958

Major Services

- Provide coordination of county, state, federal, and private resources for disaster preparedness, response, and recovery
- Provide public notifications and education about disaster preparedness, response, and recovery
- Provide guidance and coordination for all volunteer emergency response agencies and various divisions within the Department.
- Seek grants for terrorism and disaster management and implement awarded projects
- Conduct terrorism and disaster management planning and training
- Assist in coordinating terrorism and disaster management response
- Coordinate disaster recovery operations

Objective

- To provide coordination and direction for daily emergency service operations and to prepare for and respond to disasters through information, training, planning, mitigation, response, and recovery efforts.

Outcomes

- Maintained a forum for other emergency response agencies and citizens to have a voice and provide input into the Emergency Management program, by interfacing with the Public Health Preparedness Committee, Local Emergency Planning Committee, Evacuation Planning Committee, Fire Chief's Council, and regional Terrorism Planning Task Force.
- Continued to work closely with other local and state agencies to prepare for a variety of disasters, including public health emergencies.
- Updated four Departmental Emergency Operations Responsibilities lists
- Continued countywide evacuation committee, working on evacuation planning
- Provided coordination and information to fellow partner agencies regarding the County's participation in the statewide 800 MHz radio system "VIPER" initiative.
- Continued to apply for appropriate emergency preparedness and response grants, and continued managing existing grant programs.
- Continued support of the Orange County Safe Kids/Safe Communities injury prevention and outreach group, including providing emergency preparedness information to community members

Emergency Services - Administration - continued

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Emergency plans updated / created	*	0	8	6	10
Terrorism Alerts	4	2	3	4	4
E.O.C. Readiness	8	4	8	4	8
E.O.C. Activation	0	0	8	1	4
Disaster Recovery Operations	0	0	1	0	2

* Indicates data not available or procedures/programs not in place during that time period.

Budget Highlights

- This budget maintains the same level of services for the Emergency Services Administration Division as in FY 2006-07.

Emergency Services - Emergency Medical Services

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Emergency Services - Emergency Medical Services (General Fund)						Account: 7575
Personnel Services	\$2,525,566	\$2,973,223	\$3,024,768	\$3,153,603	\$3,331,928	\$3,006,013
Operations	\$459,994	\$482,300	\$514,258	\$496,212	\$518,064	\$516,444
Capital Outlay	\$0	\$0	\$0	\$1,831	\$0	\$0
Total Expenditures	\$2,985,560	\$3,455,523	\$3,539,026	\$3,651,646	\$3,849,992	\$3,522,457
Offsetting Revenues	(\$1,364,250)	(\$1,764,362)	(\$1,555,000)	(\$1,722,091)	(\$1,565,000)	(\$1,715,000)
County Costs (net)	\$1,621,310	\$1,691,161	\$1,984,026	\$1,929,555	\$2,284,992	\$1,807,457

Major Services

- Provide thorough paramedic assessment and complaint-appropriate treatment for persons with medical or traumatic emergencies.
- Coordinate transportation resources to provide appropriate transportation of patients, including ambulance, taxi, public transport, or private vehicles.
- Coordinate emergency medical services and public safety preparedness efforts for special events such as sporting events, festivals, and mass entertainment.
- Provide state-mandated continuing medical education for EMS staff, including volunteers.

Objectives

- Paramedic assessment and treatment will be available to persons with immediately life-threatening situations within fifteen minutes of a request.
- Transportation will be arranged or provided for any person who requests EMS service, needs to be transported, and cannot safely be transported by other means.
- Public Safety preparedness and potential medical needs will dictate the type and amount of service provided at special events. Emergency Management will coordinate this emergency medical service and ensure that field providers meet the medical and operational standards established for EMS in Orange County.
- Adequate outcome-based continuing medical education will be available to all EMS staff.
- Staff will work with community stakeholders to study the spectrum of non-emergency transportation services available and identify gaps between those services.

Outcomes

- EMS responds to more than 10,500 requests for service, makes patient contact with more than 11,000 patients, and provides transport for 7,000 people.
- The out-of-hospital cardiac-arrest save rate for Orange County will be at least 20%.

Emergency Services - Emergency Medical Services - continued

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Requests for EMS Service	9,050	9,486	9,500	9,910	10,500
Average emergency response	8:24	8:45	9:20	9:14	10:00
Special event coverage hours	1200	2200	1500	2000	2000
Number of EMS calls with response > 15 minutes	866	1,014	1,100	1,285	1,400
Number of Emergency EMS calls with response > 10 minutes	863	979	1,250	1,119	1,250

Budget Highlights

- In May 2006, the Emergency Services Department proposed a four-year staffing plan that would allow the Department to meet service demand increases and improve patient outcome. To that end, Commissioners approved four new Paramedic positions in fiscal year 2006-07. Timing has been such with hiring delays, recruitment challenges, and the length of necessary training, the four new positions have not yet begun to have an impact on Emergency Medical operations; staff anticipates seeing the full impact of the new positions within the first quarter of the upcoming fiscal year.
- Additional staff (six new permanent full-time EMT positions) was requested for fiscal year 2007-08; however, it is the Manager's recommendation that additional staffing needs should be assessed by the new Emergency Services Director who is anticipated to be employed early in fiscal year 2007-08.
- Increased service demands contribute to the increased revenue anticipated in fiscal year 2007-08.

Emergency Services - Fire Protection Services

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Emergency Services - Fire Protection Services (General Fund)						Account: 7505
Personnel Services	\$189,612	\$145,513	\$198,042	\$161,852	\$275,257	\$198,798
Operations	\$30,132	\$39,830	\$44,255	\$51,701	\$52,924	\$48,018
Capital Outlay	\$3,389	\$0	\$0	\$0	\$2,380	\$0
Total Expenditures	\$223,133	\$185,343	\$242,297	\$213,553	\$330,561	\$246,816
Offsetting Revenues	(\$13,876)	(\$14,094)	(\$13,000)	(\$17,500)	(\$13,000)	(\$13,000)
County Costs (net)	\$209,257	\$171,249	\$229,297	\$196,053	\$317,561	\$233,816

Major Services

- Administer the provisions of the North Carolina Fire Prevention Code.
- Review all building and subdivision plans submitted to the County Planning Department for fire code/life safety compliance and disaster planning.
- Provide fire education, life safety/disaster preparedness programs to day care providers, healthcare providers, civic organizations and public events for community outreach, upon request.
- Investigate fires to determine cause and origin of suspicious or undetermined fires.
- Investigate complaints of illegal open burning and other activities that could impact residents and the environment.
- Provide fire education classes to elementary schools and *Learn Not to Burn* fire education programs, upon request.
- Deliver training programs to county employees for OSHA compliance.
- Provide Community Emergency Response Team training to community members for disaster preparedness.
- Assist fire departments with county fire administration and training issues.
- Support fire and emergency response agencies at emergency incidents in the County.
- Administer the SARA Title III Regulations, which includes collection of data about chemical hazard in fixed storage facilities as well as existing plans and capabilities for emergency response.
- Provide coordination of public safety resources during times of emergencies and disasters.

Objectives

- Provide fire inspections as mandated in the inspection schedule of the North Carolina Fire Prevention Code.
- Conduct plans reviews as mandated for new construction or major renovations of facilities open to the public for fire code compliance.
- Reduce the numbers of fire re-inspections through fire safety education and awareness.
- Reduce the numbers of fires caused by carelessness or deliberately set fires through increasing public education and community outreach programs.
- Provide support to agencies as needed to mitigate incidents.

Outcomes

- Improve life safety and reduce fire damage in public buildings by conducting fire inspections in facilities as mandated by the North Carolina Fire Prevention Code.

Emergency Services - Fire Protection - continued

- Review new commercial construction and major renovation plans to existing buildings to ensure fire code and life safety code compliance when facilities become operational, thus enhancing life safety and reducing the dangers of fire and property loss.
- Deliver fire prevention programs, life safety programs, and disaster preparedness programs to citizens, school students, health care providers, day care providers and county employees to heighten fire prevention awareness, identify fire hazards, injury prevention and disaster planning.
- Continue to partner with UNC Health and Safety to share haz mat resources for technical or chemical response and continue development of the Special Operations Team to train for bio terrorism and weapons of mass destruction events.
- Assist fire departments with firefighter certification, OSHA training to enhance fire suppression and first responder activities in the rural fire departments.
- Assist departments at emergency scenes that may impact emergency services, residents or the environment.
- Provide fire extinguisher training, haz mat awareness, blood borne pathogens and terrorism training to county employees for quality assurance and fulfill OSHA requirements.
- Assist county fire departments with county fire administration issues, including response-rating surveys of rural fire districts for reduction of fire insurance premiums for residential and commercial properties and to enhance the overall county fire protection program.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Fire Inspections	188	190	235	250	275
Fire Re-inspections	42	45	50	55	60
Investigations	128	165	280	275	350
Plans Review/Permits	140	150	160	155	170
Haz Mat/Emergency Response	40	28	50	30	35
Fire Education, Disaster, OSHA Programs	30	20	60	10	10
Emergency Planning	0	2	137	3	145
Special Events	15	10	15	10	10
Automatic Fire Alarms	238	259	280	295	330
Structure Fires	128	156	135	145	175
Woods/Brush Fires	38	115	125	46	50
Vehicle Fires	12	19	20	25	35
Code Enforcement	18	34	36	45	65
Motor Vehicle Accidents	22	33	28	35	45

Budget Highlights

- The Division requested one new permanent full-time Assistant Fire Marshal position, as originally proposed with the department's four-year staffing plan of May 2006.
- This budget maintains the same level of services for FY 2006-07.

Emergency Services - Telecommunications

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Emergency Services - Telecommunications (General Fund)						Account: 7550
Personnel Services	\$1,373,145	\$1,474,051	\$1,690,286	\$1,525,263	\$2,099,829	\$1,660,508
Operations	\$106,819	\$96,705	\$105,281	\$117,065	\$128,632	\$127,818
Capital Outlay	\$0	\$1,764	\$0	\$0	\$0	\$0
Total Expenditures	\$1,479,963	\$1,572,520	\$1,795,567	\$1,642,328	\$2,228,461	\$1,788,326

Emergency Telephone System (Emergency Telephone Fund)						Account: 7551
Overhead	\$36,000	\$36,000	\$36,000	\$36,000	\$53,559	\$53,559
Personnel Services	\$118,531	\$126,657	\$131,126	\$132,880	\$160,883	\$160,883
Operations	\$289,451	\$440,731	\$312,409	\$375,283	\$306,584	\$306,584
Capital Outlay	\$50,757	\$49,549	\$5,000	\$37,484	\$205,000	\$205,000
Total Expenditures	\$494,738	\$652,938	\$484,535	\$581,647	\$726,026	\$726,026
Offsetting Revenues	(\$574,954)	(\$671,536)	(\$484,535)	(\$646,791)	(\$726,026)	(\$726,026)
County Costs (net)	(\$80,216)	(\$18,598)	\$0	(\$65,144)	\$0	\$0

Total Emergency Services - Telecommunications and Related Expenditures						
	\$1,974,701	\$2,225,458	\$2,280,102	\$2,223,975	\$2,954,487	\$2,514,352

Major Services

- Serve as an access point for citizens to emergency services.
- Dispatch appropriate law enforcement, EMS, Fire and support services to meet the citizen's requests for services.
- Serve as access point for the Division of Criminal Information Computer Network for all law enforcement agencies in Orange County to report stolen items, wanted persons, missing persons, major crimes and to check license and car registration, outstanding warrants and run criminal histories.
- Provide Emergency Medical Dispatch by prioritizing emergency medical calls for appropriate dispatch and providing pre-arrival instructions for the citizens until medically trained personnel can arrive.
- Coordinate with Land Records, Planning, and municipalities, Logistic Systems, Inc. and fire departments to make the Geographical Information System (GIS) a useful tool for the communications center and emergency responders
- Work with Wireless Carriers on the implementation of cell phone location technology.

Objective

- To ensure that assistance requested by the citizen and agencies served is delivered promptly and professionally by answering the 9-1-1 calls within the first three rings and dispatching the appropriate response agencies within three minutes of receiving the call in the communications center.

Outcomes

- We have answered 97% of all 9-1-1 calls within the first three rings (within 15 seconds) into the communications center.
- We have completed 98% of all emergency dispatches of response agencies within three minutes from the time the telephone call is picked up in the Communications Center.

Emergency Services - Telecommunications - continued

- Division of Criminal Information (DCI) is handled promptly and correctly. The State audit done on our department rated us at 100% in compliance by correctly following all rules and regulations set forth by the state, correctly documenting confidential information and doing quality assurance on all personnel under our agency jurisdiction.
- The medical assistance using Emergency Medical Dispatch (EMD) criteria has been reviewed for quality assurance and we have rated 95% in compliance following the correct protocol for the patient's condition and initiating the proper level of dispatch for responding units.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Calls for Service (Emergency/Non-Emergency) for all agencies	207,928	180,421	200,000	181,912	186,000
Law Enforcement Agencies	115,300	121,251	117,000	123,015	125,000
Fire Service for County and Municipalities	8,000	10,247	9,500	10,707	11,500
Calls following emergency medical and Prioritization and/or pre-arrival instructions	9,500	10,442	11,000	10,784	11,500
Support Agencies & EOC Activation	43,000	38,481	40,000	37,406	38,000

Budget Highlights

- The Division requested two new permanent full-time Telecommunicator positions, as originally proposed with the department's four-year staffing plan of May 2006.
- The 12-Month Estimate for Overtime and Temporary Personnel is projected to exceed budget due to overages in overtime and temporary personnel.
- The increase in Operations for FY 2007-08 includes additional funds for relocation of telephone lines to another facility and is consistent with current spending levels.
- Revenue in the Emergency Telephone System Fund for FY 2007-08 consists of Subscriber Fees and Wireless 911 Fees. The FY 2007-08 budget includes capital expenses related to the upgrade of the 9-1-1 Communications Center in a new facility.

Finance

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Finance (General Fund)						Account: 2300
Personnel Services	\$384,214	\$398,863	\$432,623	\$428,822	\$429,258	\$416,323
Operations	\$29,143	\$26,300	\$24,471	\$24,527	\$25,515	\$25,515
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$413,357	\$425,163	\$457,094	\$453,349	\$454,773	\$441,838

Major Services

- Accounting and fiscal control in accordance with Generally Accepted Accounting Principles (GAAP) and North Carolina General Statutes to ensure sound financial condition is maintained.
- Prompt and efficient payment of all County obligations.
- Accurate and timely payroll processing for all County employees.
- Revenues properly deposited and reported.
- Internal controls in place to safeguard the County's assets.
- Sufficient cash on hand to meet obligations and investment of all idle cash.
- Debt management to include prompt payment of debt service; plan, execute, oversee debt issuance and monitor debt parameters for compliance with policy.

Objective

- Provide accurate and timely financial information to departments, management and County Commissioners allowing them to make informed fiscal decisions. Monitor financial condition to insure budgetary goals are met and sound financial condition is maintained.

Outcomes

- Correct financial transaction errors within two days of detection and availability of monthly reports by the tenth working day of each month 95% of the time.
- Insure prompt posting of all general ledger transactions on a daily basis.
- Complete the County's Comprehensive Annual Financial Report by October 31, 2007.
- Monitor financial transactions to insure compliance with Fiscal Control Act, taking corrective action when necessary resulting in no more than two finance related management points.
- Retain the GFOA Certificate of Achievement for Excellence in Financial Reporting.
- Fund balance meets budgeted goals of 10 percent or greater.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Fund Balance % of General Fund Expenditures	9.96%	10.43%	10.00%	10.00%	10.00%
CAFR Issued By October 31	yes	Yes	Yes	Yes	Yes
Retention of GFOA Certificate	Yes	Yes	Yes	Yes	Yes

Finance – continued

Objective

- Process accounts payable for all county departments and payroll for all County employees efficiently, accurately and on a timely basis to ensure timely payment of vendors, employees and payroll withholdings in compliance with local, state and federal guidelines. Monitor and record daily deposits and receipts.

Outcomes

- Make accurate and timely payment of wages bi-weekly to more than 900 full-time and hourly employees. Payroll process completed 2 days prior to payday 100 percent of the time.
- Correct 100 percent of payroll errors within one day after notification or discovery.
- Make accurate and timely payment of payroll withholdings to avoid penalties.
- Make accurate and timely payments to all vendors. Invoices paid within 30 days 98 percent of the time.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
% of time invoices paid within 30 days	98.5%	98.5%	98%	98%	98%
% of Time Payroll Completed two days prior to payday	100%	100%	100%	100%	100%

Objective

- Ensure timely payment of debt service. Plan, execute and oversee debt issuance to comply with the Fiscal Control Act and insure fund availability for designated capital projects.

Outcomes

- Debt service on bonds and installment purchases is met with 100 percent accuracy. No penalties for late payment.
- Schedule and execute bond sale for 2001 voter approved bonds ensuring sufficient amounts are provided to meet cash flow requirements.
- Schedule and execute acquisition of alternative financing as the Board decides.
- Maintain excellent credit rating through sound financial policies and practices and strong financial condition.
- Monitor debt to ensure compliance with debt management policy.

Finance – continued

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
% of time debt service paid when due and penalties avoided	100%	100%	100%	100%	100%
Debt Service as a % of general fund expenditures	13%	13.3%	13.5%	13.5%	14%
Bond Sale/Alternative Financing	Summer 2004	Summer 2005	Winter 2007	Spring 2007	Spring 2008
Bond Ratings (Moody's, S&P, Fitch)	AA+, Aa1 AAA	AA+, Aa2, AAA	AA+, Aa2 AAA	AA+,Aa2 AAA	AA+,Aa2 AAA

Budget Highlights:

- This FY 2007-08 budget maintains the current level of services.

Fire Districts

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Fire Districts (Fire District Fund)						
Cedar Grove	\$135,568	\$154,887	\$159,619	\$171,619	\$168,552	\$168,552
Chapel Hill	\$562	\$562	\$566	\$566	\$444	\$444
Damascus	\$22,262	\$18,319	\$34,675	\$34,675	\$35,870	\$35,870
Efland	\$180,647	\$181,628	\$223,433	\$223,433	\$237,855	\$237,855
Eno	\$310,861	\$311,933	\$319,939	\$319,939	\$339,818	\$339,818
Little River	\$147,935	\$148,012	\$152,620	\$152,620	\$163,677	\$163,677
New Hope	\$304,816	\$344,613	\$317,619	\$317,619	\$321,103	\$321,103
Orange Grove	\$189,569	\$190,317	\$224,165	\$224,165	\$236,315	\$236,315
Orange Rural	\$418,943	\$487,997	\$530,041	\$530,041	\$564,353	\$564,353
South Orange	\$369,480	\$365,880	\$390,212	\$390,212	\$442,900	\$442,900
Southern Triangle	\$78,470	\$66,217	\$122,725	\$122,725	\$146,530	\$146,530
White Cross	\$116,669	\$116,732	\$120,513	\$120,513	\$174,390	\$174,390
Total Fire District Expenditures	\$2,275,782	\$2,387,097	\$2,596,127	\$2,608,127	\$2,831,807	\$2,831,807
<i>Offsetting Revenue</i>	<i>(\$2,302,480)</i>	<i>(\$2,499,820)</i>	<i>(\$2,596,127)</i>	<i>(\$2,701,562)</i>	<i>(\$2,831,807)</i>	<i>(\$2,831,807)</i>
Net County Cost	(\$26,698)	(\$112,723)	\$0	(\$93,435)	\$0	\$0

Fire protection in the unincorporated areas of Orange County is provided in twelve tax supported fire districts. In most districts, fire services are provided under contract with various incorporated volunteer fire departments. In two cases, service is provided to district residents under agreements with municipal fire departments. In addition to fire protection, many of these departments provide first responder and early defibrillation services to medical emergencies within their district. Coordination of these services is provided by Orange County Emergency Management Services.

It is estimated that there are at least 350 firefighters and first responders contributing more than 40,000 training and service hours in Orange County. Volunteers will respond to more than 5,000 fire and first responder calls by June 30, 2006.

Cedar Grove Fire District

\$168,552

- The tax rate for this district is recommended to remain at 7.30 cents for FY 2007-08.
- In FY 2006-07, the department continued their efforts to achieve all required training for their firefighters to meet the State requirements of level 1 and 2 certification, replaced three sets of old turnout gear and ten old pagers, anticipate delivery of a new replacement tanker in late June, and purchasing a Thermal Imaging Camera to assist in searching buildings for victims during structural fires.
- In FY 2007-08, the department will continue to train all firefighters at level 1 and 2 state certifications, will continue to recruit new members to increase membership, begin preparing financially for the replacement of a twenty-eight year old tanker within the next two to three

Fire Districts - continued

years, and adding more water points in the district to assist with fires, which will improve the district's ISO rating.

- The department's five-year plan includes renovation of station #2 to include a training room, kitchen area, and office space for the fire department officers, replace the heating systems at both stations with more energy efficient units, and replace their twenty-eight year old tanker, due to plumbing and tank rusting out.

Chapel Hill Fire District

\$444

- Protection for the six homes located in this district is provided by the Town of Chapel Hill Fire Department.
- The tax rate is recommended to remain at 1.9 cents for FY 2007-08.

Damascus Fire District

\$35,870

Southern Triangle Fire District

\$146,530

- North Chatham Volunteer Fire Department contracts with Orange County to provide services to the citizens in the Damascus and Southern Triangle districts of Orange County.
- The department requested that its current contract of \$160,000 (less any reimbursement that North Chatham receives for municipal annexations) increase to \$185,000 for fiscal year 2007-08.
- The increase in the contract is needed to help cover the cost of installing laptop computers on 6 vehicles to provide onboard mapping, the addition of paid staff to begin coverage of an additional station 24 hours/day. During FY 2006-07, the department completed the requirements for the rated district to be extended to six miles in both Orange and Chatham counties, and this has resulted in an average of 25% savings on homeowners' insurance premiums.
- During a FY 2006-07 budget worksession, a three-year plan was presented to the Board of County Commissioners to raise the tax rate to equal Chatham County's current rate of 6.0 cents. FY 2007-08 is the second year of that three-year plan, and the tax rate for these districts is recommended to increase by 1.0 cent, from 4.0 cents to 5.0 cents for FY 2007-08. The contract cost of \$185,000 represents approximately 8% of the total North Chatham Fire Department's annual budget of \$2.4 million.

Efland Fire District

\$237,855

- The tax rate for this district is recommended to remain at 4.225 cents for FY 2007-08.
- In FY 2006-07, the department roster increased by two members to a total of 40 firefighters. Currently, there are 16 firefighters who are working on completing their firefighter level 1 and 2 training, 16 firefighters who are certified in emergency rescue services, and 20 who are certified first responders. The department also has three high school youth participating in their Junior Firefighter Program. The district applied and received grant funds to purchase 800 MHz radio equipment, which saved the taxpayers in this district approximately \$100,000. The department has made progress in building a satellite station on Highway 70 West, which will enhance response time to the western part of the County once completed and outfitted with gear. The department has ordered a replacement pumper/tanker with

Fire Districts - continued

delivery scheduled in July 2007, and will purchase a vehicle that will be used by the first responders from emergency service purposes.

- In FY 2007-08, the department plans to continue fire prevention, firefighter assistance, level 1 and 2 training, and first responder training, continue developing a two phase plan for construction of a satellite station, and the use of a smoke machine for training purposes.
- The department's five-year plan includes continuing to work toward the goal of purchasing apparatus outright instead of financing, securing more water points, and continuing to work on plans for phasing in paid personnel as their call volume grows.

Eno Fire District

\$339,818

- The tax rate for this district is recommended to remain at 5.70 cents for FY 2007-08.
- In FY 2006-07, the department broke ground on station #2, and started construction in May 2007.
- In FY 2007-08, the department plans to purchase a new engine, and complete construction, and open station #2.
- The department's five-year plan includes hiring a full-time firefighter to oversee day-to-day operations, continue working on its ISO rating, and hire firefighters and first responders as part-time employees.
- The district serves over 6,000 residents with numerous churches and businesses.

Little River Fire District

\$163,677

- The tax rate for this district is recommended to remain at 4.60 cents for FY 2007-08.
- In FY 2006-07, the department built and furnished a firefighter dayroom, installed turnout gear lockers, replaced six sets of turn out gear, purchased 10 personal SCBA masks, installed four dry hydrants, and began process of purchasing a brush/EMS truck.
- In FY 2007-08, the department plans to purchase radios pending County's completion of the 800 MHz system, begin process of writing specifications for the replacement of their twenty-seven year old tanker, hire part-time paid firefighters, and purchase a new copier for the office.
- The department's five-year plan includes replacing their twenty-seven year old tanker, and continue to install dry hydrants as needed and as they become available.

New Hope Fire District

\$321,103

- The tax rate for this district is recommended to remain at 6.75 cents for FY 2007-08.
- In FY 2006-07, the department continued firefighter level 1 and 2 training, initial formulation of one, three, and five year plans related to: planned step-wise improvement of its ISO rating, inspection and servicing of aging water points, and initiated leadership development plan for officers.
- In FY 2007-08, the department will coordinate mutual-aid training with Chapel Hill and Carrboro fire departments, initiate a "ride along" program for certified firefighters with Chapel Hill fire department, require chiefs to take extensive training in leadership, ISO, and unified command, and request ISO re-evaluation with the target of reducing from a 9S to an 8, which will reduce homeowners' insurance premiums.

Fire Districts - continued

- The department's five-year plan includes request ISO re-evaluation with the target of reducing from an 8 (if achieved in FY 2007-08) to a 7, station consolidation – reducing from 2 stations to 1 new station, develop new strategies to recruit and retain firefighters within the County, and purchase a new 1800 gallon elliptical tanker for in-district and 3rd department automatic mutual aid.

Orange Grove Fire District

\$236,315

- The tax rate for this district is recommended to remain at 3.90 cents for FY 2007-08.
- In FY 2006-07, the department added five new water points, which increases access to water supplies across the district, purchased twelve 800 MHz radios, and began a driveway access inspection effort and notifying homeowners of any issues that need addressing.
- In FY 2007-08, the department will add a thermal imaging camera in order to improve their ability to find hot spots and locate unseen fires faster, will continue to focus on first responder training and regular firefighter skill training, will apply for grants to replace their SCBA, and replace the roof on the station.
- The department's five-year plan is to continue switching to the 800 MHz radio system, continue to seek and develop water points throughout the district, and whenever possible, link them with neighboring departments to improve water availability, begin gathering data to design a replacement tanker, which they are planning to tentatively purchase in FY 2008-09, and continue to monitor call volume and trends to determine when to add additional career staff.

Orange Rural Fire District

\$564,353

- The tax rate for this district is recommended to remain at 5.60 cents for FY 2007-08.
- In FY 2006-07, the department finalized renovations to station #2 in order to staff the building full-time, assisted Orange County Sheriff, Emergency Management, and Chapel Hill with fit testing, replaced the non-compliant fire alarm system in the main station, replaced the water tank in their 1974 brush truck to extend its service life, rebuilt the pump in one engine, replaced worn out garage doors in the main fire station, certified two employees in fire pump repair and maintenance to reduce future expenses, and applied for FEMA grant funds to replace outdated turn out gear.
- In FY 2007-08, the department plans to start a turn out gear replacement schedule that will match NFPA recommendations, specify and place order for a replacement air/light truck, payoff debt associated with their 2005 tanker, locate land and start the process to build a third fire station in the district, start an Explorer Post for junior firefighters, approach Eno and Caldwell departments about co-locating equipment in order to improve service delivery.
- The department's five-year plan includes the replacement of a 1983 air and light truck, replace a pick-up truck for EMS and Incident Command, place the 800 MHz radios into service, place mobile computers on front line apparatus for pre-plans, reporting and incident management, build, equip, and staff a third station in agreement with the Town of Hillsborough, attain certification as Heavy Rescue qualified by the State, and complete the ISO evaluation and improve the district's rating to lower homeowners' insurance premiums.

Fire Districts - continued

South Orange Fire District

\$442,900

- Fire protection for residents in this district is provided under contract between the County and the Town of Carrboro Fire Department. Based on relative shares of service calls and tax base, district residents pay less than one fifth of the Carrboro Fire Department's costs.
- A Fire District Commission appointed by the Orange County Board of Commissioners represents citizens of this district. This Commission meets annually with the Carrboro Town Manager, Fire Chief, and County staff to review current service delivery, future plans for the Carrboro Fire Department, and the appropriate share of the department's costs that should be borne by district taxpayers in accordance with the existing contract.
- As a result of a May 2007 meeting, a tax rate increase of .30 cents (from a current rate of 9.20 to 9.50 cents) is recommended for FY 2007-08. This increase in taxes collected, as well as a \$16,500 appropriation from the district's available fund balance, will provide adequate resources to serve the district.

Southern Triangle Fire District (See Damascus Fire District)

- Refer to the section regarding Damascus Fire District for this department's achievements.
- North Chatham Volunteer Fire Department serves people in this district as well as those in the Damascus area.

White Cross Fire District

\$174,390

- The tax rate for this district is recommended to increase by .80 cents (from 4.20 to 5.00 cents) for FY 2007-08. This increase is needed to cover the additional costs associated with purchasing new 800 MHz radios to interface with the County's new radio system, and the installation of additional water supply points in their district. The district is also requesting \$22,000 from their County-held fund balance to replace turnout gear with new National Fire Protection Association (NFPA) compliant gear. All of these funds will also help in the district's goal to lower their ISO rating.
- In FY 2006-07, the department hired a daytime firefighter to work 8 hours daily, Monday through Friday, purchased an additional pumper/tanker to replace a 20 year old truck, reviewed and acquired new water points and recorded GPS coordinates and submitted them to be mapped (all of this in preparation for seeking an ISO ratings reduction), and hired an architect firm to start the design process for their building addition.
- In FY 2007-08, the department plans to mark all water points with DOT approved signs and have engineer certifications completed, install an additional 5-8 dry hydrants in the district, ensure all firefighters are NFPA 1403 compliant, acquire additional hydraulic rescue equipment and train personnel accordingly, outfit all personnel with NFPA compliant turnout gear, continue training for ISO insurance rating reduction, and purchase some of the 800 MHz radios that are needed.
- The department's five year plan includes lowering their ISO rating to a Class 7, break ground on the station addition and renovations, complete specifications, bid and order for an elliptical tanker, and complete the purchase of 800 MHz radios to be able to work on the County's new radio infrastructure.

Health Department

Summary

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
By Program (General Fund)						
Animal Control	\$522,701	\$0	\$0	\$0	\$0	\$0
Central Administrative Services	\$763,557	\$828,972	\$922,067	\$901,814	\$961,612	\$897,668
Dental	\$583,836	\$686,976	\$773,427	\$694,615	\$799,010	\$782,061
Environmental Health	\$923,214	\$1,008,166	\$1,181,084	\$1,044,160	\$1,453,862	\$1,357,917
Personal Health	\$3,084,819	\$2,872,376	\$3,090,163	\$3,143,013	\$3,336,447	\$3,020,882
Promotion and Education	\$367,983	\$360,959	\$450,969	\$374,053	\$445,664	\$433,702
Risk Management	\$190,156	\$218,833	\$213,145	\$267,050	\$215,764	\$154,458
Total Expenditures	\$6,436,267	\$5,976,281	\$6,630,855	\$6,424,705	\$7,212,359	\$6,646,688
<i>Offsetting Revenue</i>	<i>(\$2,030,005)</i>	<i>(\$2,130,609)</i>	<i>(\$2,070,821)</i>	<i>(\$2,135,490)</i>	<i>(\$2,210,687)</i>	<i>(\$2,094,251)</i>
County Costs (net)	\$4,406,262	\$3,845,673	\$4,560,034	\$4,289,215	\$5,001,672	\$4,552,437
Other Related Programs (Grant Fund)						
Dental	\$27,379	\$24,667	\$26,350	\$28,212	\$33,850	\$33,850
Personal Health	\$197,938	\$246,202	\$255,640	\$258,558	\$270,817	\$133,356
Promotion and Education	\$97,713	\$76,781	\$96,887	\$72,981	\$95,014	\$95,014
Total Expenditures	\$323,030	\$347,650	\$378,877	\$359,751	\$399,681	\$262,220
<i>Offsetting Revenue</i>	<i>(\$318,815)</i>	<i>(\$275,534)</i>	<i>(\$330,309)</i>	<i>(\$315,303)</i>	<i>(\$305,946)</i>	<i>(\$243,574)</i>
County Costs (net)	\$4,214	\$72,117	\$48,568	\$44,448	\$93,735	\$18,646
Total Expenditures	\$6,759,296	\$6,323,932	\$7,009,732	\$6,784,456	\$7,612,040	\$6,908,908

*Animal Services in a newly constructed department that includes Administration, Animal Shelter and Animal Control, which was previously housed in the Health Department.

** The School Nurse program, which was previously included in the personal health division has been transferred to the Human Services Non-Departmentals.

Health - Administration

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Health - Central Administration (General Fund)						Account: 4100
Personnel Services	\$702,420	\$785,818	\$850,631	\$843,098	\$884,226	\$823,732
Operations	\$57,308	\$40,114	\$71,436	\$53,851	\$73,936	\$73,936
Capital Outlay	\$3,830	\$3,040	\$0	\$4,865	\$3,450	\$0
Total Expenditures	\$763,557	\$828,972	\$922,067	\$901,814	\$961,612	\$897,668
Offsetting Revenues	(\$129,789)	(\$76,319)	(\$42,885)	(\$42,885)	(\$42,885)	(\$42,885)
County Costs (net)	\$633,769	\$752,653	\$879,182	\$858,929	\$918,727	\$854,783

Major Services

- Provide high quality clerical, financial and medical record services to the Orange County Health Department as it renders its services to the residents of Orange County.

Objective

- Process birth and death certificates, burial and transit permits and other vital records in accordance with state guidelines.

Outcomes

- Strive to achieve 100% of birth and death certificates being processed, recorded and made available to citizens of Orange County within a five-day turnaround time required by the State. Issues such as working with an increasing number of non-English speaking client, an increase in home births (OCHD processes the birth certificates at our administrative offices), working with the UNC Medical Examiner's Office, and obtaining more burial transit permits for shipment of bodies out of the U.S.
- Maintain an error rate of less than 5%.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected Budget
Birth Certificates processed	3,000	3,257	3,257	3,250	3,300	3,500
Death Certificates processed	1,600	1,455	1,478	1,450	1,450	1,500

Major Services

- Internal fiscal and quality control.
- Administrative support for all Health Department programs and for the Board of Health.
- Manage the inventory control system for medical and pharmacy supplies.
- Data entry for request for PO's, check requisitions, and payment of invoices for four of the six Health Department divisions.

Objective

- Ensure efficient and effective management of all agency program funds.
- Ensure medical and pharmaceutical supplies will be available as needed.

Health – Administration- continued

- Ensure vendors are paid in a timely manner, work with vendors for return of merchandise, credits & any problems that may arise with ordering.

Outcomes

- Ensure 100% compliance with fiscal and program audit requirements.
- Ensure 100% compliance with all federal, state and local reporting.
- Provide prompt and friendly services for all customers.
- Promote better planning of medical and pharmacy supply orders.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2007-08 Projected
Answer all incoming calls to main clinic lines within 3 rings	85%	85%	85%	90%	100%
*Compliance with federal, state, and local reporting requirements	N/A	N/A	100%	100%	100%

**New measure*

**100% compliance for programs that have been audited.*

Major Service

- Provides high-quality clerical, informational, financial and medical records services to the Orange County Health Department as it serves the residents of Orange County.

Objective

- Provide efficient clinical and clerical support for all programs, including patient appointments/scheduling, data entry and financial interviewing.
- Provide telephone support, including answering incoming calls to the Health Department not going directly to staff extensions. Language Coordinator provides telephone support for limited-English-proficiency clients.
- Create and maintain medical records for all patients seen at the Orange County Health Department in accordance with state guidelines.
- Administer patient billing system.
- Comply with Title VI requirements for services to Limited English Proficiency clients.

Outcomes

- Ensure eligibility and service requirements are met in accordance with State/Federal programs.
- Provide prompt and friendly services for all customers, including language assistance to all non-English speaking customers, regardless of language.
 - Providing services to a larger number of non-English speaking clients. Increasing number of different languages served in the clinics.
 - Language Assistance has been provided for the following languages (the number of different languages continues to increase each year):
 - Spanish
 - French
 - Japanese
 - Korean

Health – Administration- continued

- Mandarin Chinese
- Burmese (including Karen dialect)

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2007-08 Projected
<i>Clinical Measures:</i>					
Collection rate on all billed claims	70%	N/A	See note	80%	85%
(Denied) Medicaid error rate due to staff errors	<5%	N/A	See note	<5%	<5%
Error Rate for completing medical records	<5%	N/A	See note	<5%	<5%
<i>Interpreter Services:</i>					
Number of Hispanic/Latino client visits (total number)	3,000	800	1,800	1,950	2,225
Number of incoming/outgoing phone calls OCHD Interpreter assisted LEP clients	900	900	1,600	2,050	2,500
Number of clients OCHD Interpreter assisted with visits	800	800	900	1,000	1,000
Number of clients Contractors or Language Line assisted with visits	Included above	100	300	550	750

NOTE: Due to a number of staff vacancies, the Medical Records Supervisor was unable to keep up these statistics.

Budget Highlights:

- Medicaid reimbursement is expected to continue without significant problems at the State. However, changeover to NPI (National Provider Identification numbers) will require some re-programming of the state HSIS system. There may be some Medicaid revenue problems at the beginning of FY 2007-08.
- The Administrative Assistant has continued work on the health department web pages. Conversion of the site to a county standard format has necessitated completely rewriting some pages.
- Conversion of client accounts from Medware to the mainframe system was completed in August 2006. Staff does not have to double-key information and can run reports easier from one system.
- Looking ahead to Spring 2008, Business Officer and Accounting Tech II will be starting to concentrate on Policies & Procedures needed for Accreditation.

Health - Animal Control

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
<i>Health - Animal Control (General Fund)</i>						Account: 4170
Personnel Services	\$400,332	\$0	\$0	\$0	\$0	\$0
Operations	\$91,914	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$30,455	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$522,701	\$0	\$0	\$0	\$0	\$0
<i>Offsetting Revenues</i>	<i>(\$113,365)</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
County Costs (net)	\$409,336	\$0	\$0	\$0	\$0	\$0

*This division has been transferred to the Animal Services Department as part of the County's consolidated Animal Services.

Health - Environmental Health

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Health - Environmental Health (General Fund)						Account: 4130
Personnel Services	\$843,149	\$921,589	\$1,046,011	\$937,324	\$1,191,090	\$1,154,345
Operations	\$76,466	\$79,980	\$110,073	\$93,736	\$152,222	\$152,222
Capital Outlay	\$3,599	\$6,598	\$25,000	\$13,100	\$110,550	\$51,350
Total Expenditures	\$923,214	\$1,008,166	\$1,181,084	\$1,044,160	\$1,453,862	\$1,357,917
Offsetting Revenues	(\$387,624)	(\$379,045)	(\$510,705)	(\$461,374)	(\$570,095)	(\$570,095)
County Costs (net)	\$535,590	\$629,120	\$670,379	\$582,786	\$883,767	\$787,822

Core Function/Essential Service

- Prevention of food borne disease and assurance of proper sanitation in public facilities and institutions. The likelihood of any institutionally based disease transmission such as Salmonella, E. coli, and Hepatitis A increases if standards for sanitation and proper food handling techniques are not adhered to by food service establishments and other institutions.

Major Services

- Food, Lodging and Institutions: Permitting and sanitation inspections of all subject facilities. Education of food service managers, workers and child care operators.

Objective

Assure proper sanitation and food safety of facilities permitted in Orange County. Reduce the risk and incidence of food borne outbreaks.

Outcomes

- Achieve 100% of required inspections of permitted facilities.
- Prevent communicable disease outbreaks in 99.7% of inspected facilities with higher potential of disease transmission (swimming pools and facilities serving food).
- Sponsor or participate in at least 5 food service or day care service employee education workshops having a total enrollment of at least 150 persons.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Percentage of required inspections (total facilities)	94% (744)	90% (756)	95%	94% (770)	100% (780)
Communicable disease outbreaks in inspected facilities	3	2	<3	<3	<3
Educational schools sponsored or participated in: (approximate number of attendees)	4 (120)	4 (260)	5 (175)	5 (200)	5 (200)

Health Department - Environmental Health - continued

(Percentage of food service managers attending ServSafe who became certified by examination)	(90%)	(85%)	(74.5%)	(75%)	(90%)

Core Function/Essential Service

- Protect surface waters and groundwater in the county and minimize human exposure to untreated and partially treated sewage. Surface water and groundwater quality and prevention of disease transmission are dependent in part on the proper functioning of these systems.

Major Services

- Wastewater Treatment Systems: Wastewater system site evaluations, system permitting, construction inspections, repair diagnosis, and operational inspections.

Objective

Improve septic system performance and longevity and thereby decrease septic system failure rates to provide more effective treatment of wastewater.

Outcomes

- Increased numbers of Wastewater Treatment Management Program (WTMP) inspections. The number of systems requiring WTMP inspections has been projected to increase each year. Failure of systems under the WTMP program should be minimal (<5%).
- Continue as operator for wastewater systems owned by the County.
- Review of the local On-Site Wastewater regulations with recommended amendments to the Board of Health.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Percentage of WTMP inspections (total # of inspections)	94% (442)	96% (396)	100% (500)	95% (420)	100% (500)
Percentage of failing systems found during WTMP inspections	7.5% (28)	5% (16)	<5% (<25)	7.3% (24)	7% (25)
Educational outreach activities sponsored or participated in: (Total number of contacts)	5 (300)	20 (600+)	6 (400)	20 (600)	20 (600)
New septic systems properly installed and approved for use according to State and Orange County Rules.	354	361	375	400	375

Health Department - Environmental Health - continued

Backlogs for service	2-3 weeks	2-3 weeks	1.5-2 weeks	2-3 weeks	1.5 - 2 weeks
Percentage of Biosolids appliers monitored (number of visits)	(5)	(10)	(10)	(14)	(15)

Core Function/Essential Service

- Protection and preservation of the county's groundwater resources. Potable well water is essential for most of Orange County's rural population.

Major Services

- Well Water Supplies: Well permitting, construction inspections, water sampling, and consulting resource for well users.

Objective

Assure that citizens have access to potable water through well construction regulation, provisions for sampling well water, and by advising them of appropriate treatment technology when water quality problems arise. Develop a groundwater and surface water monitoring framework to begin collecting data for future sustainability and quality restoration.

Outcomes

- At least eight educational sessions for the public on water quality issues will be conducted.
- As needed, intensive well water sampling and well problem evaluation for specific communities with water problems.
- Implementation of new well construction legislative mandates.
- Review of the local Groundwater Protection Rules with recommended amendments to the Board of Health.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Public education sessions (Approximate number of participants)	5 (175)	5 (100)	2 (75)	4 (100)	6 200
New wells properly installed and approved for use according to State and Orange County Rules.	290	333	350	275	350
Percentage of wells drilled after 1999 with persistent fecal coliform contamination. Percentage is for the budget year in which the well was drilled. (Number of wells)	0%	0%	<2% (<8)	1% (1)	<2% (<8)

Health Department - Environmental Health - continued

Budget Highlights:

- Legislation requires additional site visits for newly constructed wells in FY 2007-08, and mandatory sampling of well water. Well permit fees will increase from a current fee of \$260 to \$430 in FY 2007-08 as a result.
- The increase in Personnel Services in the Manager Recommended budget includes the following three (3) new positions: an Environmental Health Specialist (1.0 FTE) in the Food and Lodging Program to inspect food and lodging establishments and meet State mandated requirements for frequency of inspections; an Environmental Health Specialist in the Well Construction Program (1.0 FTE) in order to comply with the above mentioned new State mandates associated with well permitting and water sampling (offsetting revenues generated by fees charged for these services will cover the salary/benefits and operational costs of this position; and an Environmental Health Technician (1.0 FTE) to provide testing of water samples and indoor air quality and comply with the new mandates requiring testing of private wells; this position will replace the on-going temporary position who currently provides nearly all of the water sampling services.
- The increase in Operations for FY 2007-08 are partially due to the three (3) new positions in areas of Certifications and Licenses, Telephone, Motor Pool, and Departmental Supplies. The additional increase is in Lab Services, which covers the cost for mandated sampling of new wells and requested samples from citizens (offsetting revenues associated with the increase in the well permit fee will cover this expenditure increase)
- The Capital Outlay includes office furnishings needed for the three new positions, field GPS equipment for the Well Construction Program position, and two new vehicles related to the positions.

Health - Personal Health

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Health - Personal Health (General Fund)						Account: 4140
Personnel Services	\$2,248,046	\$2,354,144	\$2,546,184	\$2,514,846	\$2,672,136	\$2,428,141
Operations	\$822,310	\$496,838	\$543,006	\$577,950	\$615,806	\$592,741
Capital Outlay	\$14,463	\$21,394	\$973	\$50,217	\$48,505	\$0
Total Expenditures	\$3,084,819	\$2,872,376	\$3,090,163	\$3,143,013	\$3,336,447	\$3,020,882
Offsetting Revenues	(\$943,704)	(\$1,194,452)	(\$1,061,828)	(\$1,186,040)	(\$1,185,723)	(\$1,079,287)
County Costs (net)	\$2,141,115	\$1,677,924	\$2,028,335	\$1,956,973	\$2,150,724	\$1,941,595
Enhanced CSC, Child Care Health Consultant, and Intensive Home Visiting (Grant)						
Personnel Services	\$192,587	\$240,382	\$253,518	\$253,518	\$267,345	\$132,006
Operations	\$4,514	\$5,820	\$2,122	\$5,040	\$3,472	\$1,350
Capital Outlay	\$837	\$0	\$0	\$0	\$0	\$0
Others	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$197,938	\$246,202	\$255,640	\$258,558	\$270,817	\$133,356
Offsetting Revenues	(\$200,470)	(\$185,823)	(\$207,072)	(\$208,322)	(\$177,082)	(\$114,710)
County Costs (net)	(\$2,532)	\$60,379	\$48,568	\$50,236	\$93,735	\$18,646

Total Personal Health and Related Expenditures

\$3,282,757	\$3,118,577	\$3,345,803	\$3,401,571	\$3,607,264	\$3,154,238

**The Manager Recommended Budget for FY 2007-08 does not include budgeted funds for the partially grant supported Intensive Home Visiting program.*

Core Function/Essential Service:

To decrease the incidence of communicable disease in the community

Major Services:

- Provision of immunizations
- Provision of Tuberculosis screening and treatment services
- HIV Counseling and Screening
- Investigation and control of reportable communicable diseases

Objectives:

- To provide immunizations 5 days per week via same day or next day appointment
- To increase the number of recommended vaccines provided
- To prevent the occurrence and transmission of TB infections in the community
- To prevent the spread of HIV
- To prevent the spread of other communicable diseases

Outcomes:

- Provide 3425 flu vaccines with 50 % going to those ≥ 65 years of age
- Provide 200 Hepatitis A vaccines
- 75% of preventative TB therapy cases will complete therapy within the recommended timeframe
- 100% of TB cases will complete therapy within the recommended timeframe
- Provide 69 doses of Gardasil (Human Papilloma Virus Vaccine) to 23 women 9-26 years of age to prevent cervical cancer
- Provide 30 doses of Zostavax (Shingles Vaccine)

Health Department - Personal Health - continued

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budgeted	2006-07 Estimate	2007-08 Projected
% injectable flu vaccine provided to age $\geq$ 65	1323 / 2979 (44%)*	1668 / 3493 (48%)	1755 / 3900 (45%)	1344 / 2215 (61%)*	1713 / 3425 (50%)
Hepatitis A vaccines provided	273	175	220	160	200
% preventive TB therapy cases completing therapy within recommended timeframe	32 / 38 (84%)	41 / 49 (84%)	30 / 40 (75%)	34 / 40 (84%)	34 / 45 (75%)
% TB cases completing therapy within recommended timeframe	1 / 1 (100%)	1 / 1 (100%)	2 / 2 (100%)	2 / 2 (100%)	2 / 2 (100%)
# of HPV vaccines provided^	Vaccine N/A	Vaccine N/A	0	12	69
# of Zostavax vaccines provided^	Vaccine N/A	Vaccine N/A	Vaccine N/A	Vaccine N/A	30

- vaccine too late arriving to provide community blitz; order reduced but surplus at end of season
- ^new vaccines

Core Function/Essential Service:

To assure the quality and accessibility of health services

Major Services:

- Preventive clinical services provided primarily for women and children including family planning, prenatal, and well child/adolescent care. Services include physical exams, laboratory testing, medical treatment, health and nutrition counseling and teaching, psychosocial and substance abuse screening/counseling with referral and follow-up for high-risk conditions. (Men are eligible for Family Planning services)
- Primary Care clinical services provided in Hillsborough and Chapel Hill for clients enrolled in preventive services.
- Clinical services provided for STI (Sexually Transmitted Infection) clients including diagnostic testing, examination, treatment and education.
- Screening services provided for adults including blood pressure checks, glucose and cholesterol laboratory testing, skin testing for tuberculosis and pregnancy testing.
- Immunization and TB clinical services provided to children, adolescents and adults.

Health Department - Personal Health - continued

Objectives:

- To provide a medical home for traditionally served clients
- To promote wellness and physical/psychosocial development of children and adolescents.
- To reduce the number of unplanned pregnancies.
- To promote positive pregnancy outcomes and reduce/prevent infant deaths and low birth weight babies.
- To reduce illness and death from chronic diseases and to promote healthy lifestyles in adults.
- To prevent the occurrence and transmission of sexually transmitted infections in the community.

Outcomes:

- Provide 12,300 clinic visits to 7300 clients.
- Serve 320 clients with 625 encounters in Primary Care clinic.
- Increase the number of family planning clients served to 1220.
- 22% of total family planning clinic clients served are teens.
- Provide maternity care to 135 new prenatal clients.
- 95% of prenatal clients will deliver a newborn weighing more than 2500 grams.
- Maintain # of STI tests performed (includes syphilis, chlamydia, herpes and gonorrhea tests).

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budgeted	2006-07 Estimated	2007-08 Projected
# of clinic encounters for all clinics	11,755	10,667*	11,000	11,000*	12,300**
# of clients served in all clinics	6,697	5,180*	6,600	6,600	7,300**
# of primary care clinic encounters	196(1/2 yr)	544	550	550	625**
# of primary care clients served	120 (1/2 year)	279	280	280	320**
# of family planning clients	1,140	1,192	1,200	1,200	1,220
# of teens in family planning clinic (% of total served)	209 (18%)	258 (22%)	288 (24%)	264 (22%)	268 (22%)
# of new prenatal clients	129	124	120	135	135

Health Department - Personal Health - continued

% of OCHD prenatal client with a newborn weighing >2500 grams	95%	92%	95%	94%	95%
# STI tests (% pos)	4,511 (3% pos)	4,771 (3% pos)	4,275 (3% pos)	4,700 (3% pos)	4,700 (3%)

* Does not include flu statistics which were included in previous years' stats

**These numbers reflect the continuation of the Intensive Home Visiting Program in FY 2007-08.

Core Function/Essential Service:

- To link people to needed personal health services and assure provision of health care, health education and outreach services, especially to vulnerable populations.
- To promote and encourage safe and healthy behaviors.

Major Services:

- Baby Love Program: Maternal Care Coordinators (Social Workers) and Maternal Outreach Workers (paraprofessionals) provide counseling, education, supportive and referral services to Medicaid-eligible pregnant women through clinic and home visits.
- Child Service Coordination – Nurses and Social Workers provide case management services to children 0-5 years of age who are at risk for or diagnosed with medical or social developmental delays through home visits and telephone contacts.
- Psychosocial Counseling – LCSW provides behavioral and emotional counseling to Medicaid – eligible children and adults with referrals as appropriate
- Post-Partum/Newborn Home Visiting – Nurses provide home visits shortly after birth to assess the health of Medicaid – eligible mothers and babies, provide counseling, identify potential problems, and assure ongoing postnatal/infant care.

Objectives:

- To promote positive pregnancy outcomes and prevent/reduce infant deaths and low birth weight infants.
- To provide children with special needs the opportunity to reach their maximum developmental potential.
- To promote healthy, safe lifestyles and effective parenting skills for families with babies.
- To promote healthy coping skills and positive emotional health.

Outcomes:

- 95% of OCHD Medicaid eligible clinic patients will be enrolled in Maternity Care Coordination within one month of identification.
- 80% of Medicaid eligible OCHD prenatal clients will receive a newborn/postpartum home visit from a public health nurse within two weeks of delivery.
- 90% of enrolled MCC client's babies will be born drug/alcohol free.

Health Department - Personal Health - continued

- 85% of enrolled MCC pregnant women will receive regular prenatal care during pregnancy.
- 400 children with or at risk for developmental delays will be served via 2800 encounters.
- 95% of parents enrolled in Intensive Home Visiting (IHV) Program will show an increase in child development knowledge and express confidence in their parenting skills.
- 95% of families enrolled in IHV for longer than 6 months will not be substantiated for child abuse and/or neglect.
- 80% of Orange County Medicaid eligible children will receive at least one regular checkup.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budgeted	2006-07 Estimated	2007-08 Projected
% of OCHD clinic patients enrolled in MCC within 1 month	95%	95%	95%	98%	95%
% of NB/PP home visits carried out within 2 weeks of delivery	80%	64%	80%	67%	80%
% of enrolled MCC client's babies born drug/alcohol free	90%	90%	90%	92%	90%
% of enrolled MCC pregnant women who receive regular prenatal care during pregnancy	80%	90%	85%	82%	85%
# of CSC encounters (# of CSC children served)	2,489 (342)	2,697 (350)	2,800 (400)	2,750 (380)	2,800 (400)
% Medicaid eligible children receiving regular check up	73.6%	77.8%	80%	80%	80%

Budget Highlights:

- The Department requested to add a primary care clinician team consisting of the following positions:
 - Family Nurse Practitioner II (.50 FTE)
 - Public Health Nurse (1.0 FTE)
 - Medical Lab Technician (.50 FTE)
 - Nurses Assistant (1.0 FTE)
- The addition of this team reflects a permanent expansion of the primary care program currently staffed with temporary positions. Since this reflects a programmatic change to existing services, the Board of Commissioners will be asked to make a decision whether to make this a permanent change in the

Health Department - Personal Health - continued

- upcoming fiscal year and offer permanent primary care services at Southern Human Services Center. The costs of adding these positions are not included in the Manager Recommended Budget for FY 2007-08. Primary Care services began at Southern Human Services Center on January 1, 2007 with grant funds from the State. The Department has re-applied for grant funds for FY 2007-08, but will not receive notification of the award until sometime in late June 2007.
- Increases in Operations for FY 2007-08 includes increased costs of vaccines, contraceptives, and pharmaceuticals, as well as in Contract Services to cover the increase need in Interpreter services for non-English speaking patients due to an increased number of clients with multiple language needs.
 - The Capital Outlay reflected in the 12 month Estimate includes capital items purchased with Primary Care grant funds at both Whitted and Southern Human Services clinics.
 - The department is requesting a 2.5% increase in fees in order to stay at or above the Medicaid allowed charges for services, and is proposing 16 new fees related to additional services offered.
 - The department is offering the following new preventive Vaccines: Gardasil (Cervical Cancer), Zostavax (Shingles), & Varicella (prenatal chicken pox).
 - Increased number of Chronic Disease Care Coordination services.
 - The decrease reflected in the grant projects from FY 2006-07 to FY 2007-08 is due to not budgeting for the Intensive Home Visiting Grant project in the Manager Recommended budget, as the Board of Commissioners will decide whether or not to continue the Intensive Home Visiting Program. The Department had requested that a previously grant funded Social Worker II (1.0 FTE) position, and an Office Assistant II (.50 FTE) position be moved and funded entirely from the General Fund, due to increased General Fund support since FY 2004-05, because of reductions in Medicaid reimbursements received for this grant program. In addition, there is a Public Health Nurse II (1.0 FTE) position that is completely grant funded.

Health - Risk Management

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Health - Risk Management (General Fund)						Account: 4160
Personnel Services	\$170,374	\$175,403	\$185,460	\$195,753	\$188,686	\$133,380
Operations	\$13,832	\$13,495	\$27,685	\$62,504	\$27,078	\$21,078
Capital Outlay	\$5,950	\$29,936	\$0	\$8,793	\$0	\$0
Total Expenditures	\$190,156	\$218,833	\$213,145	\$267,050	\$215,764	\$154,458
Offsetting Revenues	(\$141,793)	(\$139,103)	(\$98,140)	(\$154,442)	(\$65,213)	(\$55,213)
County Costs (net)	\$48,363	\$79,731	\$115,005	\$112,608	\$150,551	\$99,245

Public Health Core Function/Essential Services

- Diagnose and investigate health problems and health hazards in the community.
- Enforce laws and regulations that protect health and ensure safety.
- Mobilize community partnerships to address community health needs.
- Evaluate effectiveness, accessibility, and quality of services provided by the Orange County Health Department.
- Assure a competent public health work force.

Major Services

- Develop and maintain public health emergency response plans.
- Develop and maintain department-wide, continuous quality improvement processes and plans.
- Develop and maintain of department-wide safety and risk management plans.
- Consult with all divisions of public health on individual HIPAA privacy and security policies and procedures, training needs, and accreditation requirements.

Objective(s)

- Finalize public health emergency response plans as adjuncts to the Orange County Multihazard Plan.
- Develop a department-wide continuous quality improvement process.
- Analyze accreditation requirements and consult with divisions to prepare for the North Carolina accreditation of health departments.
- Consult with divisions in the health department regarding safety and HIPAA policies and procedures, such as OSHA compliance, bloodborne pathogens, HIPAA privacy and security.
- Develop and implement employee and volunteer orientation and training programs in consultation with each division.

Health Department – QA/Risk Management Unit - continued

Outcomes

- Finalize four components of the overall public health emergency plan.
- Plan and participate in at least three exercises that test the emergency response plans.
- Establish an internal continuous quality improvement committee with representatives from each division and establish a preliminary plan for a records audit process for at least six programs.
- Consult with divisions on needed policies and procedures as required by accreditation standards.
- Review in-place safety plans for all six divisions and consult on revising and updating these plans.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Exercises conducted testing emergency response plans	4	3	3	3	3
Consultations performed regarding divisional safety plans	6	5	5	5	5
Components of Public Health Emergency Plan finalized or revised	4	4	4	4	4

Budget Highlights:

- The department requested moving a previous partially grant funded position, a Senior Public Health Educator (1.0 FTE) position from the Medical Reserve Corps grant project to this division beginning July 1, 2007 due to FY 2006-07 being the final year of the three year grant funds. The decrease in Personnel Services for FY 2007-08 is due to the position not being included in the Manager Recommended budget, as the Board of Commissioners will decide whether or not to continue with this program, which includes volunteer initiatives with the Public Health Reserve Corps (PHRC) and the Community Emergency Response Team (CERT).
- The decrease in revenues for FY 2007-08 is due to the loss of grant funds to support the Medical Reserve Corps program.
- In FY 2007-08, Public Health Preparedness will require three (3) exercises to test various aspects of the County's Public Health Preparedness plan.
- Merging the Public Health Preparedness Committee with the newly re-formed County Emergency Planning Committee.
- The division anticipates completion of the remaining elements of the Public Health Preparedness plan in FY 2007-08.
- This division will take the lead for organizing and preparing for the Health Department's Accreditation in Spring 2008.

Health - Dental

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Health - Dental (General Fund)						Account: 4101
Personnel Services	\$362,437	\$478,026	\$546,452	\$375,467	\$554,447	\$537,498
Operations	\$215,897	\$189,408	\$215,575	\$307,801	\$241,213	\$241,213
Capital Outlay	\$5,502	\$19,543	\$11,400	\$11,347	\$3,350	\$3,350
Total Expenditures	\$583,836	\$686,976	\$773,427	\$694,615	\$799,010	\$782,061
Offsetting Revenues	(\$261,545)	(\$314,175)	(\$308,810)	(\$237,296)	(\$312,810)	(\$312,810)
County Costs (net)	\$322,291	\$372,802	\$464,617	\$457,319	\$486,200	\$469,251
Dental Screening (Smart Start Grant Project)						
Personnel Services	\$0	\$1,138	\$0	\$0	\$0	\$0
Operations	\$26,249	\$23,529	\$26,350	\$26,742	\$33,850	\$33,850
Capital Outlay	\$1,130	\$0	\$0	\$1,470	\$0	\$0
Others	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$27,379	\$24,667	\$26,350	\$28,212	\$33,850	\$33,850
Offsetting Revenues	(\$27,365)	(\$26,350)	(\$26,350)	(\$34,000)	(\$33,850)	(\$33,850)
County Costs (net)	\$14	(\$1,683)	\$0	(\$5,788)	\$0	\$0
Total Dental and Related Expenditures	\$611,215	\$711,643	\$799,777	\$722,827	\$832,860	\$815,911

Core Functions

- Promote and encourage safe and healthy dental health behaviors in children and adults.
- Assure quality and accessibility of dental health services.

Essential Services

- Link people to needed personal health services and assure provision of health care, health education, and outreach services, especially to the vulnerable populations.
- Inform and educate people about health issues.
- Mobilize community partnerships and action to address community health needs.

Major Services

- Provide routine dental treatment including fillings, extractions and cleanings to residents of Orange County, primarily to patients who are Medicaid eligible and to those who meet the Federal Poverty Guidelines.
- Provide emergency dental treatment within 24 hours to patients who experience pain/infection and swelling.
- Provide dental screenings and dental health education to the residents who are in daycare centers, family day care homes, schools, senior centers and other locations in Orange County.
- Provide the application of dental sealants to dental patients in the OCHD Dental Program with the emphasis on Medicaid eligible children. Conduct the special Seal Orange County Kids Program annually.

Objective

- Reduce incidence of tooth decay, periodontal disease, loss of teeth, pain and infection and oral cancer through dental assessments/ screenings, dental health education, prevention, sealant promotion and treatment to the residents of Orange County.

Health Department - Dental - continued

Outcomes

- Increase the percentage of caries-free children age 6-8 years old from 77% to 90% to meet the NC Dental Health Objective Year 2010. From the most recent Oral Health Assessment of 2005/06, 73% of kindergarten children in Orange County were caries free.
- Increase the proportion of 5th graders whose permanent teeth are free of decay to meet the NC 2010 target of 87%. From the most recent Oral Health Assessment of 2005/06, 81% of 5th grade children in Orange County are decay free.

To meet the above objectives, 2000 instructions on dental care, sealants, nutrition and fluoride are presented to parents, educators, healthcare professionals and children. For 2005-06, there were educational services provided to 4,348 (2004-05 1716) children and adults through the following:

- All grade levels at the Ephesus Elementary School
 - All 2 and 3 graders in the Orange County School System
 - All other schools in all grade levels served by the Public Health Dental Hygienist
 - Health Fairs in Orange County
 - Smart Start Preschool Program/Headstart
-
- Reduce tooth decay in preschool and kindergarten children to meet the NC 2010 target of 1.30 average number of decayed, missing and filled primary teeth with a 10 % improvement. From the most recent Oral Health Assessment of 2005-06, kindergarten children in Orange County are at .90 up from .88. The state average is at 1.67.
 - Increase the proportion of school age children with dental sealants in sixteen elementary schools in Orange County that have not reached the 50% target. (from the most recent screening of 2005/06 of 1266 5th grade children screened in Orange County, it showed that 44% had sealants present by providing the following:
 - annual Seal Orange County Kids Program targeting children in second through fifth grade who do not have sealants.
 - application of sealants to patients in the OCHD Dental Program.
 - Increase the referral and utilization of dental services to 75% of children ages 0-5, found to have dental needs through the Smart Start Screening, Education and Referral Program. Out of 172 children age 0-5 that were found to have dental needs, 145 (84%) were referred for dental treatment. Of the 172 children, 92 (53%) reported having or receiving dental care due to the Smart Start Dental Screening, Education and Referral Program for 2006.
 - Provide emergency dental services to any person that contacts our dental clinic with pain/infection/swelling within 24 hours.
 - Maintain access to dental care for Medicaid eligible children at 16.6%. There are 3041 Medicaid-eligible children and the Orange County Health Department Dental program treats 13% (505 children age 0-17).
 - Maintain access to dental care for Medicaid eligible adults. There are 2602 Medicaid-eligible adults and the OCHD Dental program treats 4.1% (107 adults age 18 and older).
 - Maintain the number of dental patient visits in the OCHD Dental Program at or around 4000 to 4200 visits per year.

Health Department - Dental - continued

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
# Preschool, school age and adults educated	3625	4348	2400	4000	4000
# Sealants placed on teeth	1267	1282	1500	1400	1500
# 5th graders referred for dental sealants	673	523	675	600	675
# Dental Emergency Patients	361	397	412	408	412
# New 20-80 per cent dental patients	265	304	315	240	315
#New Headstart patient visits	31	20	50	20	50
# New Medicaid Dental Visits	194	217	230	215	230
# 20-80 per cent dental visits	1800	1982	1980	1700	1980
# Medicaid Dental Visits	1253	1260	1633	1200	1633
# Insurance patient visits	384	370	584	310	584
# Health Choice patient visits	265	242	393	350	393
# Headstart children patient visits	70	43	110	50	110
# No charge follow-up patient visits	97	88	100	60	100
# 100 per cent patient visits	36	25	40	30	40
Total number of dental patient visits	3937	4010	4000	3512	4000
# Smart Start Preschool children screened	1800	1446	1800	1500	1800
# Smart Start Preschool children with dental needs	190	172	165	170	170
# Kindergarten children screened	1200	1192	1200	1280	1300
# Kindergarten children caries free	1025	1061	1100	1100	1100
# 5th grade children screened	1250	1262	1300	1215	1220
# 5th grade children caries free	1115	1208	1200	1200	1200
# 2nd & 4th grade children screened	2500	2451	2500	2600	2650
# 2nd & 4th grade children caries free	2125	2199	2000	2000	2000

Budget Highlights

- The 12 Month Estimate in Personnel Services reflects vacancies in the Dental Office Assistant position from July 1, 2006 through November 20, 2006, and a Dental Assistant position only being filled for three months during FY 2006-07.
- These vacancies caused a decrease in the number of dental patient visits, and thus a reduction in revenues collected.
- The UNC School of Dentistry stopped providing dental student rotations two half days per week as of July 1, 2006, due to lack of funds at the School.
- The department is requesting a 2.5% increase in fees in order to stay at or above the Medicaid allowed charges for services, and is proposing 15 new fees related to additional services offered. (see the Proposed County Fee Schedule included in this document).
- The increase in revenues is attributed to the Mouthguard Project, which provides reduced cost mouthpieces for athletes in middle and high schools. Although fees are proposed to increase, no additional revenue is anticipated from these fee increases due

Health Department - Dental - continued

to the department seeing fewer Medicaid clients and an increasing number of clients in the 0-20% pay scale.

- The Capital Outlay for FY 2007-08 includes the replacement of a broken shredder, a new lateral file cabinet (due to all current files at maximum capacity), and purchase of a fax machine at the dental clinic.

Health - Promotion and Education

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Health - Health Promotion and Education (General Fund)						Account: 4120
Personnel Services	\$329,893	\$336,010	\$392,182	\$314,176	\$386,877	\$374,915
Operations	\$38,090	\$20,249	\$58,787	\$59,877	\$58,787	\$58,787
Capital Outlay	\$0	\$4,700	\$0	\$0	\$0	\$0
Total Expenditures	\$367,983	\$360,959	\$450,969	\$374,053	\$445,664	\$433,702
Offsetting Revenues	(\$52,185)	(\$27,516)	(\$48,453)	(\$53,453)	(\$33,961)	(\$33,961)
County Costs (net)	\$315,797	\$333,443	\$402,516	\$320,600	\$411,703	\$399,741
Health and Wellness Trust (Grant Project)						
Personnel Services	\$72,674	\$46,901	\$47,556	\$47,556	\$51,719	\$51,719
Operations	\$24,433	\$29,148	\$49,331	\$25,425	\$43,295	\$43,295
Capital Outlay	\$605	\$732	\$0	\$0	\$0	\$0
Others	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$97,713	\$76,781	\$96,887	\$72,981	\$95,014	\$95,014
Offsetting Revenues	(\$106,941)	(\$63,361)	(\$96,887)	(\$72,981)	(\$95,014)	(\$95,014)
County Costs (net)	(\$9,228)	\$13,420	\$0	\$0	\$0	\$0

Public Health Core Function/Essential Services

- Monitor health status to identify community problems, needs and assets.
- Inform and educate citizens about health issues.
- Mobilize community partnerships and actions to address community health needs.
- Promote and encourage safe and healthy behaviors.
- Link people to needed health education and outreach services, especially to vulnerable populations.
- Develop policies and plans that advocate and support individual and community health efforts.

Major Services

- Provision of health promotion and education services for Orange County.
- Building of community health promotion and education services capacity.

Objective(s)

- Effectively manage the community health assessment and priority setting process.
- Develop valid, coordinated health improvement plan(s).
- Improve health status and encourage healthy lifestyle behaviors among Orange County residents.
- Integrate health promotion and education services across the Health department.
- Increase the availability of clinical nutrition services for all age groups for both prevention and treatment of chronic disease risk behaviors.
- Work collaboratively with coalitions and task forces mobilized around community health initiatives.

Outcomes

- Submission of the state mandated health assessment (2007), and in alternate years the State of the County (SOTCH) report (2006).
- Submission of Healthy Carolinians of Orange County community action plans.

Health – Promotion and Education - continued

- Accomplishment of annual Health Promotion Agreement addenda action plan.
- Provide interactive educational exhibits for at least 10 traditionally well attended community events.
- Train a minimum of 2 natural helper groups to address emerging health issues especially in disparate populations.
- Collaborate with departmental divisions to produce a minimum of 4 educational/awareness campaigns promoting healthy behaviors.
- Collaborate with departmental divisions to submit a minimum of 6 news articles addressing community health priorities.
- Provide a minimum of 75 clinical nutrition encounters for clinic clients.
- Provide a minimum of 15 clinical nutrition encounters for private clients.
- Provide a minimum of 2 nutrition home visits for CSC.
- Provide a minimum of 15 Senior Center nutrition seminars.
- Provide a minimum of 1 community wellness programs focusing on healthy weight and increased physical activity,
- Annually review and update all clinical nutrition protocols.
- Provide technical resources to at least 4 community organizations implementing health improvement initiatives or services.
- Serve as a technical resource for at least 10 health-related coalition/task forces.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Community Assessment submitted	Due 2007	Due 2007	Work Initiated '06—'07 *Due Dec. '07	Work Initiated '06—'07 *Due Dec. '07	1
Healthy Carolinians Community Action Plan(s) completed & submitted	3	*Reviewed and updated annually	*Due May '08	*Due May '08	*Due May '08
SOTCH Report completed	1	1	Due Dec. '08,'09'10	Due Dec. '08,'09'10	Due Dec. '08,'09'10
Health Promotion Contract Addenda submitted	1	1	1	1	1
# of community events attended	25	33	20	20	20
# of Natural Helper Groups trained	5	3	2	2	2
# of educational/awareness campaigns	4	5	4	4	4

Health – Promotion and Education - continued

# of health-related news articles submitted	23	29	25 *Per guest column priv.	24	24
# Organizations receiving Technical Resource services.	5	7	6	6	5
# Health-related Coalition/Task Force receiving Technical Resource Services	10	15	10	10	10

Measures – Clinical Nutrition Services

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
# of clinic client encounters	141	112	132	120	115
# of private client encounters	123	111	120	95	100
# of CSC home visits	3	1	6	2	4
# of clinical protocols reviewed and updated	4	6	5	6	6

Measures – Community Nutrition and Education

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Senior Center Visits	9	8	15	8	8
# of participants	135	107	135	100	100
% participants with increased knowledge of healthy eating or lifestyle behaviors	N/A	100%	80%	100%	100%
# Wellness Programs	6 *Project Direct Grant	3 Diabetes Co. Wellness	2	2 (Co. Wellness HRA)	2
# participating	52	443	20	400	50
% participants with increased knowledge of healthy eating or lifestyle behaviors	*Wellness Way *Payoff *Diabetes 100% reported	90%	80%	90%	90%

****Note:2005-2006 estimates down due to staff on leave for six months.***

Budget Highlights:

- The 12 Month Estimate in Personnel Services reflects a reduced spending level due to difficulty in filling several staff vacancies during FY 2006-07.

Health – Promotion and Education - continued

- The decrease in Revenues for FY 2007-08 is due to the use of a one-time amount of deferred revenue in FY 2006-07 for the Healthy Carolinians Program, as well as seeing fewer Medicaid clients and more clients in the 0-20% pay scale in the Nutrition program.
- Community Health Assessment (CHA) is due in December 2007, and will require extensive community input.
- This Division generated over \$106,000 in grant funds for FY 2006-07 for funding of special projects.

Housing and Community Development

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Housing and Community Development (Section 8 - Housing Fund)						Account: 4800
Personnel Services	\$372,089	\$338,259	\$345,248	\$403,213	\$357,990	\$357,990
Operations	\$36,035	\$19,062	\$24,400	\$22,000	\$0	\$0
Capital Outlay	\$654	\$0	\$1,000	\$0	\$0	\$0
Rental Assistance	\$4,087,013	\$3,910,334	\$4,164,334	\$4,164,334	\$4,050,596	\$4,050,596
Total Expenditures	\$4,495,790	\$4,267,655	\$4,534,982	\$4,589,547	\$4,408,586	\$4,408,586
Offsetting Revenues	(\$4,477,882)	(\$4,499,918)	(\$4,534,982)	(\$4,589,547)	(\$4,408,586)	(\$4,408,586)
County Costs (net)	\$17,908	(\$232,264)	\$0	\$0	\$0	\$0

Major Services

- Assist low/moderate income families and individuals in obtaining safe, decent, and sanitary housing at reasonable rates.
- Provide rent subsidies to low-income families and individuals leasing standard housing in the County through the HUD sponsored Section 8 Housing Choice Voucher Program.

Objective Administer the Section 8 Housing Choice Voucher Program.

Outcomes

- Provide rent subsidies to an average of 615 low-income families to enable them to obtain standard, affordable rental housing in the County.
- Process all applications for rental assistance received during the fiscal year as well as applications on the established waiting list.
- Provide complete program information to interested landlords and clients, thereby, increasing the number of units available for rent by program participants.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Number of applications processed	725	900	700	700	700
Number of families receiving rent subsidies	623	615	623	615	615

Housing and Community Development - continued

HOME Program

Expenditures - HOME Program (Housing Fund)

Homeownership Assistance – OCHLT	\$140,000
Homeownership Assistance – HOH – Highland Woods	\$250,000
New Construction – OCHLT – Winmore	\$300,000
Rental Assistance – Homelessness Initiative	\$ 23,883
Operational Support – OCHLT	\$ 30,000
Program Administration	\$ 66,122
Total	\$810,005

Revenue

Town of Chapel Hill – 2007	\$ 60,998
Town of Carrboro – 2007	\$ 20,829
Town of Hillsborough – 2007	\$ 7,439
Orange County Match – 2007	\$ 59,510
HUD Grant – 2007	\$661,229
Total	\$810,005

Major Services

- Housing Rehabilitation Program
- New Construction Partnerships
- First Time Homebuyers Programs
- Property Acquisition
- Tenant Based Rental Assistance

Objective

Administer the HOME Investment Partnership Program for the Orange County HOME Consortium. The Orange County HOME Consortium members include Orange County, Chapel Hill, Carrboro, and Hillsborough.

Outcomes

- Reduce the number of substandard housing units occupied by low and moderate-income families with housing code violations.
- Facilitate the creation of first-time homebuyer families who are below 80 percent of the area median income.
- Facilitate the provision of affordable rental housing for families at or below 50 percent of the area median income.
- Facilitate new housing options for special populations including older adults, disabled, mentally ill, and homeless persons.

Housing and Community Development - continued

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Repair existing substandard housing units.	3	2	4	2	2
Provide new single-family housing units for first-time homebuyers with incomes at or below 80% of the area median	33		12	8	12
Property Acquisition for future housing development. # of lots	17		18	4	
Facilitate the provision of affordable rental housing for persons with incomes at or below 50% of the area median	0		5	4	
Provide second mortgage assistance to first-time homebuyers at 50% of the area median income.	12	8	10	12	10

Urgent Repair Program

Expenditures – Urgent Repair Program (Housing Fund)

Urgent Repairs	\$83,150
Program Administration	\$55,034
Total	<u>\$138,184</u>

Revenue

Transfer from Affordable Housing Fund	\$138,184
Total	<u>\$138,184</u>

Major Services

- Small Housing Rehabilitation Services

Objective

Establish an Urgent Repair Program designed to address repair needs that pose a threat to the life, safety, or health of low-income occupants, or address accessibility modifications for a disabled occupant.

Housing and Community Development - continued

Outcomes

- Reduce the total number of substandard dwellings in the County.
- Address immediate health and safety repair needs for low-income families in the County particularly those that are elderly and/or disabled.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Repair dwelling units with immediate health and/or safety hazards.	11	18	20	15	20

Scattered Site Housing Rehabilitation Program

Major Services

- Housing Rehabilitation Services

Objective

Implement a Comprehensive Housing Rehabilitation Program to repair substandard housing occupied by low-income families in the Towns of Carrboro and Hillsborough as well as the unincorporated areas of Orange County.

Outcome

- Reduce the total number of substandard dwellings in the County.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Repaired substandard dwellings in the County.	2	4	7	4	3

Affordable Housing Initiatives

Individual Development Account (IDA) Homeownership Program

Orange County in partnership with The Women's Center is providing an Individual Development Account (IDA) Homeownership Program for first-time homebuyers with incomes below 80% of the area median income. Through this program potential homebuyer savings are matched 2:1

Housing and Community Development - continued

up to \$2,000. The Small Cities Community Development Block Grant Program and local general funds provide funds for the match.

Ten Year Plan to End Homelessness

Orange County as a member of the Partnership to End Homelessness has provided leadership in the development of the Orange County Ten Year Plan to End Homelessness that was completed in March 2007. This plan is a part of a nationwide initiative to end chronic homelessness in ten years. Orange County is one of 14 communities engaged in this initiative.

There are five goals of the plan: reducing chronic homelessness; increasing employment; preventing homelessness; increasing access to services; and increasing public participation in ending homelessness. Full plan implementation is expected to begin in the July 2007 fiscal year.

Affordable Housing Bond Program

The Affordable Housing Bond Program continues to provide funding for affordable housing development initiatives in the County. To date, approximately \$2 million of the \$4 million dollar referendum approved by the voters has been committed to land acquisition, new housing construction, and second mortgage assistance.

Transfer to Affordable Housing Reserve

This transfer reserves funds to address long-term housing needs for decent and affordable housing in Orange County, as well as fund the Urgent Repair Program. The Manager Recommended budget includes a transfer of \$274,453 in the FY 2007-08, which includes the following: Urgent Repair Program (\$138,184), HOME Program County Match (\$59,910), EmPOWERment Property Manager (\$13,545), and Impact Fee Reimbursement (\$62,814).

Budget Highlights:

- The HOME program for FY 2007-08 includes a new requested position, a HOME Program Coordinator (1.0 FTE), to administer the County's HOME Investment Partnership Program, which was confirmed by Housing and Urban Development (HUD) officials during a February 2007 on-site monitoring visit. The HOME Investment Partnership Program is a federal program that provides approximately \$650,000 annually to the Orange County HOME Consortium. Orange County serves as the lead entity for the Consortium and therefore is responsible for program administration. The position costs are completely offset by HUD funds.

Human Rights and Relations

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
<i>Human Rights and Relations (General Fund)</i>						Account: 4600
Personnel Services	\$194,000	\$272,076	\$316,655	\$270,342	\$319,001	\$309,132
Operations	\$49,746	\$57,250	\$66,948	\$50,258	\$64,300	\$64,300
Capital Outlay	\$505	\$0	\$600	\$1,200	\$0	\$0
Total Expenditures	\$244,251	\$329,326	\$384,203	\$321,800	\$383,301	\$373,432
<i>Offsetting Revenues</i>	<i>(\$128,918)</i>	<i>(\$161,454)</i>	<i>(\$73,800)</i>	<i>(\$27,600)</i>	<i>(\$49,700)</i>	<i>(\$49,700)</i>
County Costs (net)	\$115,333	\$167,872	\$310,403	\$294,200	\$333,601	\$323,732

Major Services

- Prevent discriminatory practices through education and outreach on civil rights laws and the Orange County Civil Rights Ordinance;
- Provide technical assistance to the business community and conduct education regarding equal opportunity, fair housing, equal access and civil rights;
- Provide training to community based organizations and individuals on social justice issues; e.g. dismantling oppression, gender equality, immigrant rights, etc;
- Provide technical assistance to community based organizations/agencies serving diverse populations;
- Address discriminatory housing and public accommodation practices through enforcement of the Orange County Civil Rights Ordinance, Title VIII of the Civil Rights Act of 1964;
- Promote community dialogue, address community concerns and improve human relations; and
- Research, advocate and make recommendations for policies, programs and/or funding that will improve the lives of Orange County residents.
- Conducts outreach and identifies LEP communities in Orange County; assesses needs, analyzes access to County government services, and identifies ways to improve access

Objectives

- Increase community understanding of civil rights laws and protections by providing workshops and other technical assistance;
- Increase community awareness of social justice issues by providing workshops and other educational intervention;
- Receive, investigate and seek to resolve discrimination complaints in the areas of housing, public accommodation and bias related incidents;
- Receive and refer employment discrimination complaints to the EEOC¹;
- Receive and refer hate crimes and hate related incidents to State and National reporting agencies;

¹ In 2000, an Orange County Superior Court Judge declared the employment section of the Orange County Civil Rights Ordinance unconstitutional and severed the employment section of the Ordinance. This matter has been heard by the North Carolina Supreme Court and the Court has decided that the employment section of the Orange County Civil Rights Ordinance violates the North Carolina State Constitution. As a result of this ruling, Orange County and several localities no longer enforce employment discrimination laws. The Department continues to receive intake and forwards it to the EEOC for investigation.

Human Rights and Relations - continued

- Receive and refer other civil rights violations to the appropriate federal and state agencies;
- Establish and maintain a resource center on social justice issues for public use;
- Identify and analyze social justice issues as they impact Orange County residents;
- Improve access to Orange County government for traditionally oppressed or under-represented populations; and
- Increase the capacity of non-profits serving under-represented populations to more effectively serve Orange County residents.
- Provides uniformity of policies with regards to LEP access and bilingual services and ensures appropriate measures are being taken to comply with Title VI.

Measures: Training Sessions Provided

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Dismantling oppression	3	1	1	1	1
Anti-discrimination	8	7	10	12	10
Cultural diversity	0	2	2	2	2
Model minority	3	1	1	1	1
Inter-ethnic conflict	1	2	1	3	1
Hate-related violence	2	2	2	2	2
Economic justice	2	2	2	2	2

Human Relations Commission

- Plan and coordinate Human Relations Month activities including the Pauli Murray Awards program;
- Provide three (3) community based activities to increase dialogue on social justice issues;
- Provide mediator services on human rights and relations issues;
- Monitor human rights and relations issues and advise the Board of County Commissioners.

Commission for Women

- Host the Orange County Women's Agenda Assembly;
- Provide travel to the State Legislature Advocacy Day;
- Plan and conduct activities during Women's History Month that recognize and promote the accomplishments of Orange County women;
- Maintain partnerships with three (3) agencies/organizations serving Orange County women;
- Monitor women issues and advise the Board of County Commissioners.

Capacity Building

- Provide technical assistance to local non-profits (4) through organizational development, strategic planning, or board service;

Human Rights and Relations - continued

- Provide information regarding social justice issues effecting the targeted population of the non-profit agency/organization; and
- Provide training regarding oppression and other social justice issues.

Civil Rights Ordinance Enforcement, Education and Outreach

- Maintain the average time for resolution of discrimination complaints at 103 days.
- Receive twelve (12) housing cases and resolve 25% within 100 days.
- Conduct three (3) employment discrimination-training sessions to businesses within Orange County.
- Conduct five (5) fair housing workshops or presentations to housing providers in Orange County.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Complaints Received	24	28	30	30	35
Cases initiated	11	16	20	12	12
Cases Closed	11	18	20	10	12
Complaints forwarded to judicial system	1	2	1	2	2
Average length of resolution (days)	139.5	115	130	103	105
Supportive Service Provided	217	276	281	225	200
# of workshops and presentations	26	28	24	15	10
# in attendance at workshops and presentations	901	815	800	550	500
Partnerships with non-profits serving under-represented populations	5	7	5	5	5
Organizations/agencies receiving technical assistance	12	13	15	8	8

Budget Highlights

- The Orange County Human Rights and Relations Department received funding from the United States Department of Housing and Urban Development to begin a Community Civil Rights Educator (CCRE) Program. The CCRE program is designed to empower Orange County residents and help residents understand their rights and responsibilities. Additionally, use of CCRE will increase the level of trust community members have in the process and increase the likelihood that individuals will seek to vindicate their rights.

Information Technologies

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Information Technologies (General Fund)						Account: 3150
Personnel Services	\$689,974	\$663,168	\$812,965	\$808,134	\$813,495	\$787,984
Operations	\$425,699	\$486,497	\$593,832	\$630,400	\$819,960	\$759,950
Capital Outlay	\$2,500	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$1,118,172	\$1,149,665	\$1,406,797	\$1,438,534	\$1,633,455	\$1,547,934

Major Services

- Provide technological leadership for implementation of Information Technology (IT) Plan initiatives.
- Provide consultation with departments concerning future information technology directions and selection of hardware and software consistent with County information technology standards.
- Support County departments by administering local and wide area networks, providing system backup and protecting systems security, developing and implementing new software, and maintaining existing application software.
- Support users of approximately 800 networked PCs, 170 mainframe connections and 300 printers by providing technical services for troubleshooting, resolving hardware and software problems and responding to IT work orders.
- Pursue eGovernment initiatives in coordination with all departments to enhance the use of the Internet for better citizen service.
- Support users and departments in deploying systems to replace legacy systems currently in operation on the County mainframe.
- Provide training for information technology users through programs with departmental information technology coordinators and directly to users through specialized workshops.

Objectives

- Provide hardware and software troubleshooting and problem resolution services:
- Quicker resolution (by repair, replacement, or appropriate reconfiguration) of user problems with PCs and mainframe applications.
- Reduce user problems by instituting preventive measures such as virus prevention, intrusion protection, and standardizing desktops and software.
- Reduced user loss of productivity due to hardware or software problems.
- Prioritization of problem reports based on impacts on public or countywide services (priority 1), department or workgroup level productivity (priority 2), or individual user problems (priority 3).
- Provide user training and consultation on cost-effective uses for technology.
- Improve user efficiency with PC and mainframe technologies by automating manual tasks
- Better design, development or selection of new software applications to ensure cost-effective solutions are in place
- Standardization of County information technology to improve maintainability, compatibility and comparability of user skills.

Information Technologies - continued

Outcomes

- Improved user efficiency by automating manual activities and sharing data across departments
- Increased reliability of data retention
- Increased reliability of computing infrastructure

Measures – Computing Service Uptime

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Network Reliability	99.63%	99.56%	99.8%	99.46%	99.7%

- Information Technology staff will contain the number of incoming calls for assistance in relation to user community growth, which will decrease the number of users experiencing computer problems, although security policies will increase the number of user calls for password resets.
- Information Technology staff will resolve more help desk calls within the target times established, which are four (4) hours resolution for critical issues directly impacting the County's ability to provide services to citizens, eight (8) hours for issues affecting an entire department, and 16 hours for issues affecting individual users.

Measures – Trouble Ticket Resolution

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Incoming tickets	1,629	1,609	2,000	2,523	2,800
Resolution within targets	77.4%	88%	90%	77.6%	85%

Budget Highlights

- The cost of equipment service contracts has continued to rise with the addition of new software and security packages.
- Increase in Telephone charges reflects the transition of networking charges from Capital budget to Operating budget. This is the final year of a three-year plan to transition these charges into the Department's operating budget. The increase in Telephone also includes the addition of networking for one new facility and \$20,000 to begin creating a redundant mesh network, which will create parallel networks that could prevent the loss of networking services to key locations in the event of a outage.

Land Records

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Land Records (General Fund)						Account: 3200
Personnel Services	\$472,727	\$452,424	\$478,582	\$471,532	\$511,287	\$453,148
Operations	\$10,419	\$14,588	\$32,172	\$26,798	\$28,326	\$26,846
Capital Outlay	\$5,931	\$6,096	\$2,400	\$3,223	\$6,040	\$1,200
Total Expenditures	\$489,078	\$473,108	\$513,154	\$501,553	\$545,653	\$481,194
<i>Offsetting Revenues</i>	<i>(\$11,134)</i>	<i>(\$10,510)</i>	<i>(\$11,000)</i>	<i>(\$10,167)</i>	<i>(\$7,500)</i>	<i>(\$7,500)</i>
County Costs (net)	\$477,944	\$462,598	\$502,154	\$491,386	\$538,153	\$473,694

Land Records/GIS Major Services

- Process documents for recording in the Register of Deeds office by assigning parcel identifier(s) to the face of the document. Parcel identifier numbers (PINs) are the key to working with real property title records.
- Create records of new properties, based on surveys presented for recording that subdivide or combine parcels.
- Make adjustments or corrections to records of existing properties on the County's computerized property maps.
- Use public records (such as deeds, court orders, and estates) to create and maintain the record of property ownership in the County.
- Develop and administer the geographic information system (GIS), which is the County's computerized mapping system, by creating new applications and enhancing the type and amount of data available for use by County departments and citizens.
- Create and maintain County jurisdiction property addresses for County departments and citizens in MOAD (*Master Orange Address Database*).
- Help citizens find and obtain information about property, its ownership, and characteristics, and provide reports and maps as needed.
- Create and maintain the County's internet GIS site for citizens and land professionals, as well as design new GIS web sites for other County departments.

Objective

- Assign parcel identifier numbers (PINs) to land title documents in an accurate and timely manner.

Outcomes

- Citizens, attorneys, and other land professionals will receive timely and accurate processing of their property documents.
- Citizens, attorneys, and other land professionals will receive timely and accurate processing of their property conveyance documents that create two new properties by means of subdivision or recombination of parcels, where the document (deed, plat) has been submitted to the Land Records/GIS Office at least twenty-four hours ahead of recording as a pre-assignment request.

Land Records/GIS

Objective

- Create records of new properties and roads & make adjustments or corrections to existing properties on the County's GIS.

Outcomes

- Current, updated GIS parcel maps for all properties in Orange County will be available to citizens, County departments, and other agencies, in any desirable scale or on computer recording media 24 hours a day, seven days a week.
- Proposed new properties will be created before the recording of approved development plats in all townships and PINs will be pre-assigned for timely processing on the day of recording.
- Current GIS street centerline maps, with roads represented by a single line with road names and address range in all townships, will be available to citizens, County departments, and other agencies, in any desirable scale or on computer recording media 24 hours a day, seven days a week.

Objective

- Create records of new property addresses, make adjustments or corrections to existing property addresses, on the County's MOAD.

Outcomes

- Current updated property addresses and address points for all properties in Orange County will be available to citizens, County departments, and other agencies, in any desirable scale or on computer recording media 24 hours a day and seven days a week.
- Proposed new property addresses will be created before the recording of approved development plats in the County jurisdiction and pre-assigned for timely processing of permits on the day of recording.

Objective

- Automate available services through the implementation of enterprise GIS.

Outcomes

- Services such as buffer maps used to generate mailing labels, mls data forms, and GIS layer download will be available 24 hours a day on automated web services.
- Land Records/GIS Staff will be available to assist on-site customers and perform their work more accurately due to greater efficiency.

Objective

- Update Orthophotos and add oblique imagery. This will be funded by the County's CIP.

Outcomes

- Maintain Orange County's schedule for updating orthophotos imagery and add oblique imagery.

Land Records/GIS

- Updated ortho and oblique imagery will assist with accurate tax mapping; accurate tax appraisals; EMS dispatch; the Planning Department's short and long term planning objectives; ERCD analysis; Economic Development analysis.
- If we do not maintain our schedule of imagery, existing efforts and accuracies in the above areas will degrade.
- Provide an outlet to share costs and promote agency interaction with Chapel Hill, Carrboro, and Hillsborough.

Measures

- Meeting new legislative mandates regarding delinquent tax notices resulted in over 300 hours of overtime at a cost of over \$9,200 to the County.
- Providing buffer maps, generating labels, and selling GIS data requires two staff members to spend an average of 12 hours per week satisfying customer requests. This generates a staff cost of \$13,302 per year and a supply cost of \$919 for a total of \$14,221. Our generated projected revenue for these services for 2006-07 is \$7,430. This creates a negative balance of -\$6,790. By automating these services, the revenue will greatly decrease, but we will gain back the staff time and create a positive revenue stream. These measures will be documented over the next fiscal year after the enterprise GIS and FTP site implementation.
- The number of plats to be pre-assigned is also increasing. In the 2005-06 budget year, 283 plats were processed. In 2006-07 approximately 310 will be processed.
- The 2006-07 budget year also saw the implementation of a GIS-based master address layer. All addresses must now be mapped and verified in GIS. This gives addresses a spatial component that allows EMS to actually dispatch and route emergency vehicles to the exact location of the address point and not just to a geocoded "guess" at where the address should be based on the street centerline ranges.

Budget Highlights:

- The Capital Outlay for FY 2007-08 includes the replacement of three (3) desk chairs for staff.
- Revenues continue to decrease due to more information continuing to be available to the public from the County's GIS website.

Library Services

Summary

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
By Program (General Fund)						
Carrboro Cybrary	\$67,598	\$71,181	\$91,006	\$91,406	\$83,569	\$81,639
Carrboro Library	\$128,661	\$130,908	\$140,574	\$138,200	\$140,551	\$138,173
Cedar Grove Library	\$70,424	\$87,845	\$118,075	\$120,531	\$107,840	\$106,072
Orange County Library	\$700,453	\$738,666	\$742,549	\$758,315	\$774,907	\$750,775
Total Expenditures	\$967,135	\$1,028,600	\$1,092,204	\$1,108,452	\$1,106,867	\$1,076,659
Offsetting Revenue	(\$160,573)	(\$168,268)	(\$155,696)	(\$179,683)	(\$155,596)	(\$155,596)
County Costs (net)	\$806,562	\$860,333	\$936,508	\$928,769	\$951,271	\$921,063
Related Program (General Fund)						
Other Municipal Support	\$250,033	\$250,033	\$250,033	\$250,033	\$250,033	\$250,033
Total Library and Related Expenditures	\$1,217,168	\$1,278,633	\$1,342,237	\$1,358,485	\$1,356,900	\$1,326,692

Library - Carrboro Cybrary

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Library - Carrboro Cybrary (General Fund)						Account: 5006
Personnel Services	\$46,813	\$59,665	\$68,716	\$69,896	\$68,129	\$66,199
Operations	\$14,293	\$11,516	\$17,490	\$17,210	\$15,440	\$15,440
Capital Outlay	\$6,492	\$0	\$4,800	\$4,300	\$0	\$0
Total Expenditures	\$67,598	\$71,181	\$91,006	\$91,406	\$83,569	\$81,639
Offsetting Revenues	(\$1,040)	(\$1,427)	(\$1,100)	(\$1,706)	(\$1,400)	(\$1,400)
County Costs (net)	\$66,557	\$69,755	\$89,906	\$89,700	\$82,169	\$80,239

Major Services

- Operate a branch library in the Carrboro Century Center.
- Provide basic library services, materials, and collections to the adult population of Carrboro in a centralized, downtown location.
- Provide adult programs of both a literary/cultural and informational/technological nature.

Objective

- Continue to make service population aware of branch and services
- Provide basic computer and Internet access to the downtown population
- Provide reference and reader's advisory services, both in person and electronically via NCLIVE and NCKnows
- Maintain basic adult book, audiobook, and periodical collections
- Give Carrboro residents access to collections of Hyconeechee region
- Promote lifelong learning via recreational reading initiatives, computer-based training, and other literary/cultural programs.
- Collaborate with Town of Carrboro and the University of North Carolina to enhance adult program delivery.

Outcomes

- Increased monthly door count
- Publish bimonthly paper newsletter and monthly email newsletter
- Provide computer and Internet assistance 44 hours per week
- Provide reference and informational assistance 44 hours per week
- Increased monthly circulation of collections
- Obtain materials from other regional libraries in a timely manner
- Facilitate three branch book clubs (two monthly, one quarterly)
- Offer four free computer classes each month

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Monthly Door Count	950	1,663	1,400	1,500	1,600
Monthly Computer Use	719	1,220	1,200	1,300	1,350
Monthly Circulation	165	250	175	200	250
Adult programs	7	43	16	39	45

Budget Highlights

- This budget maintains the same level of services for the Cybrary as in FY 2006-07.

Library - Carrboro Library

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Library - Carrboro Library (General Fund)						Account: 5001
Personnel Services	\$95,220	\$97,576	\$104,675	\$102,313	\$103,064	\$100,686
Operations	\$33,271	\$33,332	\$35,899	\$35,887	\$37,487	\$37,487
Capital Outlay	\$170	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$128,661	\$130,908	\$140,574	\$138,200	\$140,551	\$138,173
Offsetting Revenues	(\$6,902)	(\$7,902)	(\$7,400)	(\$7,141)	(\$7,000)	(\$7,000)
County Costs (net)	\$121,759	\$123,006	\$133,174	\$131,059	\$133,551	\$131,173

Major Services

- Provide a branch library in Carrboro offering books, audio books, CDs, DVDs, reference services, programs and classes.
- Provide service to the citizens of Orange County through Carrboro Branch Library.

Objective

- Provide increased visibility to Hispanic Community; offer increased library programming to average two Hispanic oriented programs per month.

Outcomes

- Increase patron registration and new registrations each year.
- Operate a branch library in Carrboro with 26 service hours per week
- Increase registration of Spanish speaking children and adults.
- Increase computer literacy of adult population with regular computer classes.
- Offer programs and classes for both children and adults, to number at least 5 per month.
- Increase local awareness of the arts with quarterly art classes and demonstrations.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Patron Registration	7,088	4,848	6,700	6,501	7,801
Programs and classes	122	147	125	132	155
Circulation	48,023	53857	50,000	55,785	58,000

* Out-of-date patron records were purged at the end of the calendar year 2005.

Budget Highlights

- The recommended budget includes in increase of \$500 in contract services due to increased fees charged by performers for Children's Programs.

Library - Cedar Grove Library

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Library - Cedar Grove Library (General Fund)						Account: 5005
Personnel Services	\$52,385	\$64,514	\$78,845	\$78,525	\$77,535	\$75,767
Operations	\$16,127	\$22,718	\$30,430	\$33,506	\$30,305	\$30,305
Capital Outlay	\$1,911	\$613	\$8,800	\$8,500	\$0	\$0
Total Expenditures	\$70,424	\$87,845	\$118,075	\$120,531	\$107,840	\$106,072
Offsetting Revenues	(\$260)	(\$581)	(\$450)	(\$583)	(\$450)	(\$450)
County Costs (net)	\$70,164	\$87,264	\$117,625	\$119,948	\$107,390	\$105,622

Major Services

- Operate a branch library in Cedar Grove offering books, CDs, audio books, DVDs, References services and collaboration with agencies in the county.
- Offer children's programs along with special programs/celebrations throughout the year.
- Offer adult programming. (Book Club, Knitting Circle, Literacy, etc)

Objective

- Provide information related to services in the community and the names of Agencies that work within Orange County.
- Maintain an up-to-date informational bulletin board of events and activities throughout the county.

Outcomes

- Increase the collection available for circulation.
- Increase patron registration.
- Maintain available hours of operation (5 days and 36 hours per week).
- Offer programs for adult readers.
- Increase computer literacy of adult population with regularly scheduled computer classes.
- Provide an outlet for patrons to receive materials from other regional libraries.
- Provide collections as appropriate to user's ethnicity and interest.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Children's programs	47	68	47	65	70
Children's programs attendance	828	1,523	950	1,600	1,700
Circulation	4,568	5,243	6,000	6,250	6,500

* Cedar Grove Branch Library opened on April 21, 2004.

Budget Highlights

- The recommended budget includes a \$200 increase in Periodicals to provide additional materials requested by patrons.

Library - Orange County Library

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Library - Orange County Library (General Fund)						Account: 5000
Personnel Services	\$522,667	\$542,193	\$572,218	\$574,600	\$604,981	\$580,849
Operations	\$162,011	\$184,169	\$164,331	\$175,088	\$169,926	\$169,926
Capital Outlay	\$15,774	\$12,304	\$6,000	\$8,627	\$0	\$0
Total Expenditures	\$700,453	\$738,666	\$742,549	\$758,315	\$774,907	\$750,775
Offsetting Revenues	(\$152,371)	(\$158,358)	(\$146,746)	(\$170,253)	(\$146,746)	(\$146,746)
County Costs (net)	\$548,081	\$580,308	\$595,803	\$588,062	\$628,161	\$604,029

Major Services

- Provide use of print and non-print materials both within the library and for each checkout to children and adults.
- Provide programs targeted toward adult patrons.
- Offer programs for teens.
- Offer children's programs along with special programs throughout the year.

Objective

- Make readily available to the people of Orange County an up-to-date and diverse collection of fiction and non-fiction materials for personal and professional use.

Outcomes

- Maintain current hours of operation (seven days and 64 hours per week).
- Increase the number of titles available for checkout.
- Continue to replace outdated materials in the reference and circulating book collections.
- Update patron registration files annually.
- Continue to offer an afternoon and evening library book club for adult readers.
- Continue to offer quality teen programs.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Total units circulated	153,435	167,000	160,000	170,000	175,000
Adult Programs	19	38	26	40	45
Total registered patrons	15,751*	20,729	18,500	21,000	22,000

* Out-of-date patron records were purged during the library system's upgrade to Polaris.

Major Services

- Provide public access to the Library's electronic resources (CDROMs, Internet NCKnows and NCLIVE).
- Provide information about library services and activities via the library's website.
- Offer individualized reference service to library patrons.

Objectives

- Increase access to public information available through electronic resources.
- Educate patrons in using electronic resources to acquire informational needs.
- Increase patrons' options in accessing their informational needs (in-house or remote).

Orange County Library - continued

Outcomes

- Provide for regular public use of computers, the Internet and the library's electronic and traditional materials.
- Provide individual assistance to patrons needing help with online job applications, résumés, job searches, etc.
- Increase hours of on-duty reference service.
- Provide web link to NCKnows (online 24/7 reference service) from library's Web page.
- Provide wireless access to library's internet service.
- Make available Web based genealogical research through Ancestry.com.
- Provide remote access to library's online catalog via Polaris.
- Offer patron access to their individual library accounts via Polaris.
- Created and maintain a regional library webpage to give patrons uniform access to all library branches.
- Continue to upgrade and maintain library's computers.
- Acquired Books in Print Online to enhance the library's readers' advisory services.
- Keep communication open between students, media specialists and teachers to determine student informational needs.
- Train staff in using the library's electronic resources.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Total # of reference volumes	2,363	2,411	2,475	2,493	2,500
Total # of information services transactions	19,603	20,841	19,000	21,000	22,000
Public use computers (acquired through Federal grants)	15	6	14	0	4
Computer Usage	20,007	22,672	21,000	21,000	21,000

Major Services

- Provide extension service to daycare centers, daycare homes, and homebound patrons.

Objective

- Provide service to the citizens of Orange County through service outlet of the outreach van.

Outcomes

- Deliver Treasures and Traveling Treasures boxes to all daycare centers and churches.
- Increase the number of children who are read to by daycare personnel.

Orange County Library - continued

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Number of Treasure and Traveling Treasure Boxes	66	67	68	68	69
Treasure and Traveling Treasure Boxes Circulated	745	722	700	680	650

Budget Highlights

- The recommended budget includes an increase of \$1,000 in contract services due to increased fees charged by performers for Children's Programs.
- The recommended budget includes an increase in operations to provide MYLIBRARYDV for regional library patrons to access downloadable videos in the library or from their personal computers.

Mental Health

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
<i>Orange-Person-Chatham Area Program (General Fund)</i>						Account: 4205
Operations	\$1,294,000	\$1,381,720	\$1,294,000	\$1,294,000	\$1,314,704	\$1,314,704
OPC-Legal Support	\$75,265	\$82,514	\$88,780	\$20,162	\$0	\$0
Total Expenditures	\$1,369,265	\$1,464,234	\$1,382,780	\$1,314,162	\$1,314,704	\$1,314,704

The landscape for statewide mental health reform continues to be complex with the finances of the Orange-Person-Chatham (OPC) Area Program seriously influenced by the challenges.

During Fiscal Year 2006-07, the County position that previously served in the role of OPC-Legal Support transitioned from the OPC Area Program to the Orange County Personnel Department.

Personnel

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Personnel (General Fund)						Account: 2500
Personnel Services	\$516,193	\$563,043	\$586,825	\$607,540	\$667,454	\$646,427
Operations	\$121,116	\$113,243	\$131,253	\$132,727	\$139,459	\$137,399
Capital Outlay	\$1,098	\$399	\$0	\$530	\$0	\$0
Total Expenditures	\$638,407	\$676,685	\$718,078	\$740,797	\$806,913	\$783,826

Major Services

- Support County departments in recruitment, selection, and retention of well-qualified employees.
- Administer the County's equal employment opportunity program.
- Manage the position classification and pay programs for County employees.
- Develop, propose, communicate and administer personnel policies for employees.
- Support effective employee relations through a wide range of programs.
- Administer employee benefits program.
- Assess needs, design, and implement training and employee development programs.
- Maintain personnel records and process personnel actions.

Outcomes and Measures

Service Complete recruitment and selection activity in an efficient manner to support timely department action in filling openings and maintaining services to citizens.

Outcomes

- Post routine opening announcements on the Friday after the position vacancy notice is received in Personnel.
- Complete review of applications received and refer the applications of the more qualified candidates to the department within two working days of the closing date for most openings and within five days for more technical openings or ones with large (75 or more) applicant pools.
- Make employment offers within 24 hours of receiving the department's complete final selection decision, if the candidate can be reached.

Measures	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Openings	139	148	110	192	190
Openings posted the Friday after receipt	n/a	n/a	n/a	95%	95%
Applications received	4032	2815	4500	2800	3000
Referrals completed within two days	56%	78%	75%	88%	88%
Offered within 24 hours of selection decision	95%	n/a	95%	95%	95%
Permanent hires	128	107	107	120	120

Service Communicate personnel policy, benefit, pay and related information to employees and supervisors to support employee understanding of County policies and programs.

Outcomes

- Publish a bi-monthly employee newsletter updating employees on County programs and events.

Personnel - continued

- Communicate to employees and supervisors about employee pay and benefits, including classification and pay study implementation and any approved pay and benefits changes.
- Develop and issue biannually an updated equal employment opportunity plan reaffirming the County's commitment to equal employment opportunity.
- Respond to employee benefit inquiries, presently averaging 28-30 per day.

Measures	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Employee Handbook distributed	n/a	120	n/a	120	125
Newsletters issued	6	6	6	6	6
Benefit inquiries	7574	n/a	7865	7865	7800

Service Assess needs, develop, and implement training programs to support employee knowledge and skill development supporting the County's key policy initiatives.

Outcomes

- Make available employee training in support of County initiatives in the areas of computer skills building, workplace violence prevention, Spanish language skills, multi-cultural awareness, and supervisory training, including performance management.

Measures	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Participants in Training Programs (all types)	1032	1157	1050	1200	1200
Computer class participants	81	70	60	75	75
Work Place Violence Prevention Training	61	42	60	60	60
Spanish Language Training	86	18	60	35	35
Multi-Cultural Awareness	130	278	150	130	130
Supervisory Training (inc. Performance Mgmt)	102	169	100	180	200

Service Process personnel actions on time and accurately to support correct payrolling for County employees.

Outcomes

- Complete personnel action, overtime, holiday, longevity, and other pay processing within established pay schedule deadlines, without error and with no audit exceptions.

Measures	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Personnel actions processed	1796	1500	1502	2000	2000
Percent accurate/no audit exceptions	100%	100%	100%	100%	100%

Budget Highlights:

- The increase in Personnel Services and in Operations from the FY 2006-07 Original Budget includes costs associated with the transfer of the former OPC Legal Support position to the Personnel Department that the Board of County Commissioners approved in Fall 2006. These costs for FY 2007-08 include the full-year funding of this position, which was reclassified as a Policy and Compliance Officer when moved to Personnel.
- Increases in operational costs for FY 2007-08 include additional costs associated with the online Westlaw legal library, an increase in dues, training, and recognition programs, while there is a decrease in advertising due to greater use of electronic advertising.
- This budget maintains existing personnel programs.

Planning

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
<i>Planning (General Fund)</i>						Account: 6200
Personnel Services	\$2,087,206	\$2,131,272	\$2,304,811	\$2,276,228	\$2,465,478	\$2,281,649
Operations	\$174,361	\$180,151	\$218,789	\$201,222	\$219,159	\$221,589
Capital Outlay	\$1,347	\$3,180	\$3,000	\$3,000	\$32,359	\$0
Total Expenditures	\$2,262,914	\$2,314,603	\$2,526,600	\$2,480,450	\$2,716,996	\$2,503,238
<i>Offsetting Revenues</i>	<i>(\$1,013,176)</i>	<i>(\$1,208,259)</i>	<i>(\$1,135,700)</i>	<i>(\$1,074,274)</i>	<i>(\$1,071,300)</i>	<i>(\$1,071,300)</i>
County Costs (net)	\$1,249,738	\$1,106,344	\$1,390,900	\$1,406,176	\$1,645,696	\$1,431,938

MAJOR SERVICES

A. ADMINISTRATIVE/GIS DIVISION

- Develops plans to implement BOCC Goals
- Provides primary service as planning intergovernmental coordination liaison with Chapel Hill/Carrboro, Hillsborough, Durham, Mebane, Triangle J and surrounding counties.
- Coordinates planning activities with school districts.
- Provides countywide internal service function to other departments with socio-economic and demographic data and GIS mapping.

OBJECTIVES

- Analyze and study various county initiated projects from a planning perspective.
- Analyze and study private sector applications.
- Analyze and study proposals from local and county governments.

OUTCOMES

- Prepares functional plans and special studies and provide assistance to governing and advisory boards concerning land use issues in the county.
- Provides graphics/GIS support to department staff.
- Adopt action plans.
- Adopt amendments or new regulations.

MEASURES

MEASURES	2004-05 ACTUAL	2005-06 ACTUAL	2006-07 ESTIMATED	2007-08 PROJECTED
Prepare & distribute Public Hearing agendas	6	6	5	6
• Quarterly Public Hearing	4	4	3	4
• JPA Public Hearing	2	2	2	2
• Other Public Hearings	2	1	2	2
• Other Committees	30	34	33	35
• Other local government meetings	15	15	14	18

Committees /Task Forces/Teams/Work Groups

1. Addressing Project
2. Affordable Housing Bond Project Review & Selection Committee
3. AGRI-BUSINESS - Land Clearing Recycling Center
4. BOCC Redistricting
5. Business Climate Work Group
6. Chapel Hill Town Operations Center Project
7. Churton Street Corridor
8. Durham Agreement – Stonegate MHP
9. Durham-Chapel Hill-Orange Work Group
10. Durham Tech Satellite Campus
11. Economic Development District (EDD)
12. Educational Excellence Work Group
13. Efland/Mebane Small Area Plan Task Force
14. Fairview Park Master Plan
15. Hillsborough/OC Strategic Growth Plan
16. Homestead & HS Road Safety
17. Horace Williams Citizen Committee
18. LSMT [Land Services Management Team]
19. NCACC – Manufactured Housing Task Force Committee
20. NCDOT [North Carolina Department of Transportation]
21. Northern Human Services Center & Northern Park
22. Orange County Economic Summit Infrastructure Work Group
23. Orange Co./Hillsborough Comp. Stormwater Mgmt.
24. Orange Co./Hillsborough Urban Transition Task Force
25. OC Middle School Construction Work Group
26. Parks Operations Base/Storage Facility
27. Pickard Mtn. Eco-Institute
28. Rural Economic Development Districts
29. Small Business Work Group
30. Solid Waste Operations Center
31. Sportsplex/Senior Center
32. TDR Task Force

33. Triangle J Council of Governments Smart Growth Task Force
34. Triangle Area Rural Trans. Planning Org. (Triangle Area RPO)
35. Triangle Leadership Database
36. Twin Creeks
37. US Census Bureau
38. Upper Neuse River Basin Assn. (UNRBA)
39. Web Redesign Project Steering Committee

B. COMPREHENSIVE PLANNING DIVISION

- Prepares/updates elements of the Comprehensive Land Use Plan
- Prepares and amends functional long- and short-range plans and special studies
- Provides technical assistance to governing and advisory boards concerning comprehensive planning issues in Orange County
- Coordinates/conducts joint meetings with appropriate departments during the preparation and amendment of functional long- and short-range plans and special studies
- Coordinates with other County Departments and Divisions on ordinance and/or policy preparation/amendment required to implement the Comprehensive Plan
- Reviews project applications for compliance/consistency with the Comprehensive Plan and Land Use Plan
- Provides assistance to citizens with answers to questions relating to land use and comprehensive planning in the County.

OBJECTIVE

To prepare and amend functional long- and short-range plans and special studies as well as provide assistance to governing and advisory boards concerning issues related to long-range planning in Orange County.

OUTCOMES

- Complete County Profile (Data) Element and manage/coordinate completion of Goals for all Comprehensive Plan Elements.
- Manage/coordinate Comprehensive Plan Update Process 90% of which is to be completed this fiscal year.
- Develop Land Use, Services and Facilities, and Transportation Elements of the Comprehensive Plan and assist in the development of the Housing and Recreation and Parks Elements.
- Complete access management plans for Highway 70 through Efland and the Buckhorn Rd EDD area (recommendation in Efland/Mebane Small Area Plan).
- Implementation of the Efland/Mebane Small Area Plan.
- Courtesy review of projects within areas of Chapel Hill, Carrboro, Durham City/County, Hillsborough, and Mebane.
- Continue to analyze impacts of growth and development to inform Commissioners and interested citizens of the impacts of growth and development.

MEASURES	2004-2005 ACTUAL	2005-06 ACTUAL	2006-07 BUDGETED	2006-07 ESTIMATED	2007-08 PROJECTED
Develop process to update Comprehensive Plan		Underway	Complete		
County Profile (Data) Element			Underway	Completion	
Management/Coordination of Comprehensive Plan Elements	Underway	Underway	Underway	Underway	
Develop Land Use, Services & Facilities, and Trans. Elements			Underway	Underway	Underway
Assist in development of Housing and Rec. & Parks Elements			Underway	Underway	Underway
Highway 70/Efland Access Management Plan					Underway
Buckhorn Rd. Access Management Plan					Completion
Small Area Plans for Rural Nodes				Research	Underway

MEASURES	2004-2005 ACTUAL	2005-06 ACTUAL	2006-07 BUDGETED	2006-07 ESTIMATED	2007-08 PROJECTED
Prepare & distribute advisory board agendas	56	59	65	65	65
Planning Board	20*	20*	20*	20*	20*
Board of Adjustment	12	12	12	12	12
Ordinance Review Committee	8	8	8	8	8
Other Committees	16	19	28	28	38

*Includes quarterly public hearings.

BUDGET HIGHLIGHTS

Program initiatives within the Comprehensive Planning Division of the Planning and Inspections Department for 2006-2007 include:

- Complete County Profile (Data) Element and manage/coordinate completion of Goals for all Comprehensive Plan Elements.
- Manage/coordinate Comprehensive Plan Update Process 90% of which is to be completed this fiscal year.
- Develop Land Use, Services and Facilities, and Transportation Elements of the Comprehensive Plan and assist in the development of the Housing and Recreation and Parks Elements.

C. CURRENT PLANNING DIVISION

- Provide technical assistance to governing and advisory boards concerning land use and regulatory issues in the County.
- Review project applications for compliance with land development ordinances and approved plans.
- Administer the Flood Damage Prevention Ordinance to minimize public and private losses due to flood conditions in specific areas of the County.
- Issue zoning permits, conducts zoning site inspections associated with either new construction or alterations and use changes to existing structures and sites.
- Interact with all county divisions and general public regarding investigation of Zoning Ordinance, Subdivision Regulations, Environmental Impact Ordinance and Flood Damage Prevention Ordinance violations.
- Enforce the Statewide Watershed regulations to ensure compliance with watershed overlay district requirements.
- Coordinate activities with Environmental Resource and Conservation Department to preserve open space, natural areas, and wildlife corridors in the County.
- Coordinate with Economic Development Department to facilitate review of projects within the County's Economic Development Districts
- Preparation of ordinances and policies to implement the Comprehensive Plan.
- Provide reports to Boards and other departments concerning subdivision and building development patterns within the County
- Coordination of infrastructure improvements (water/sewer provision, landscaping, proposed street patterns, open space networks, utility provision) during the development process
- Administer Environmental Impact Ordinance.
- Perform Courtesy Review of projects for Hillsborough, Durham, Chapel Hill, Carrboro and informal review of projects in Mebane.
- Provide assistance to the general public regarding zoning, subdivision, floodplain administration and environmental impact.

C. CURRENT PLANNING DIVISION

OBJECTIVE

Responsible for writing and enforcing land use regulations that are designed both to protect the natural environment and to affect the physical development of lands within the Orange County zoning jurisdiction.

OUTCOMES

- Comprehensive Plan – As part of the Comprehensive Plan amendment process the rewriting of the Zoning Ordinance, Subdivision Regulation, Environmental Impact Ordinance and the Economic Development.
- Rural Character Preservation – Through targeted amendments (buffer revisions, open space and density revisions) of the Flexible Development and Conventional Subdivision regulations Rural Character Preservation can be preserved and enhanced.
- Watershed Protection – Density revisions in the Upper Eno as well as other watersheds will promote stronger watershed protection. Additionally, implementation of the Neuse River Basin rules mandated by the state will assist in stronger watershed protection.
- Drainage and Stormwater Management – Primarily addressed through the implementation of the Neuse River Basin rules. Transfer of development rights can be tailored to assist in this area.

- Transfer of Development Rights – A new program designed to guide development through creative and legally binding documents whereby conservation and development are mutually promoted.
- Sustainability – limited impact on this area through current planning.
- Analysis of Impacts of Growth and Development – Through better data handling software staff will be able to develop trend data to better inform Commissioners and interested citizens of the impacts of growth and development.
- Accela Software -- Fully implement software to enhance workflow in the division.
- Create Rural Enterprise provision in Zoning and Subdivision Regulations.
- Efland Small Area Plan – Integrate recommendations of the Committee into current Zoning Ordinance and Subdivision Regulations.
- Smart Growth Initiative – Integrate recommendations into current ordinance and regulations.

MEASURES

Customer Service and Permit Reviews

MEASURES	2004-05 ACTUAL	2005-06 ACTUAL	2006-07 ESTIMATED	2007-08 PROJECTED
Customer Service 9walk-in, telephone, email, fax, letter correspondence)	6600	7000	7500	8000
Zoning Approval for Building Permits	750	675	630	690
Home Occupation Permits	12	8	2	10
Environmental Impact Ordinance Reviews	2	2	4	4
Subdivision Field Inspections (New Measure)	25	75	80	80
Zoning Compliance Permit Field Inspections*	*	*	380*	425*

*Previously included in Subdivision Field and Zoning Enforcement Site Inspections performed.

Subdivision Plans/Plats and Exempt Plats

MEASURES	2004-05 ACTUAL	2005-06 ACTUAL	2006-07 ESTIMATED	2007-08 PROJECTED
Total Plats & Plans Reviewed	240	199	138	222
Plats Reviewed	190	168	97	176
Major Plats	5	2	2	8
Minor Plats	50	64	20	48
Exempt Plats	135	102	75	120
Subdivision Plans Reviewed	50	31	41	46
Major Plans	3	2	6	4
Minor Plans	47	29	35	42

Floodplain Management

MEASURES	2004-05 ACTUAL	2005-06 ACTUAL	2006-07 ESTIMATED	2007-08 PROJECTED
Letter of Map Amendments	*	3	2	3
Elevation Certificates	*	0	4	5
Elevation Determination	*	20	35	40
Map Information Queries	*	48	66	70
Training Seminars	*	2	1	2
No Rise Certifications	*	0	0	1
Letter of Map Revisions	*	0	0	1

Ordinance and Regulation Amendments

MEASURES	2004-05 ACTUAL	2005-06 ACTUAL	2006-07 ESTIMATED	2007-08 PROJECTED
Unification of Land Development Code			Ordinance Review Committee	
Stream Buffer Text Amendments			Public Hearing	Adoption
Economic Development District Text Amendment				Public Hearing/ Adoption
Stream Classification Text Amendment			Public Hearing	Adoption
Zoning Enforcement Text Amendment				Public Hearing/ Adoption
Master Telecommunications Plan	Suspended	Suspended	Suspended	PH/Adoption
Transfer of Development Rights Amendment		Study	PH/Adoption	Public Hearing/ Adoption
Comprehensive Plan Zoning Ordinance Amendments			Study	Public Hearing
Rural Character/Farmland Amendments		Suspended	Suspended	Public Hearing
Flood Damage Prevention Ordinance Amendments	Study	Public Hearing	Adopted	
Rural Enterprise Amendments			Public Hearing	Adoption
Erfand Area Zoning Map/Text Amendments			Study	Public Hearing
Signage Text Amendments			Public Hearing	Adoption
NC 57 Text Amendments			Public Hearing	Adoption
Conservation Cluster Perimeter Buffer Amendments			Public Hearing	Adoption
Revision to EDD Design Manual				Public Hearing
Landscape Ordinance Amendments				Public Hearing

Board of Adjustment Cases and Zoning Atlas Amendments

MEASURES	2004-05 ACTUAL	2005-06 ACTUAL	2006-07 ESTIMATED	2007-08 PROJECTED

Special Use Permits	3	2	5	5
Variance/Appeals	2	3	3	5
Zoning Map Amendments	0	0	2	2

Zoning Enforcement

MEASURES	2004-05 ACTUAL	2005-06 ACTUAL	2006-07 ESTIMATED	2007-08 PROJECTED
New Complaints Received	150	187	150*	80
Cases Successfully Closed	10	140*	90*	60
Number of Site Inspections Performed	150	450	600**	200
Civil Penalties Pending	3	0	28	5
Cases in Court	3	2	15	2

*Several cases were over two (2) years old and were resolved with little additional enforcement expenditures.

**Included field inspections to verify compliance of building projects that are now tracked under Customer Service and Permit Reviews.

Advisory Board Agenda Preparation and Distribution

MEASURES	2004-05 ACTUAL	2005-06 ACTUAL	2006-07 ESTIMATED	2007-08 PROJECTED
Prepare & distribute Advisory Boards' agendas	62	66	60	75
Planning Board/QPH	18	20	20	20
Board of Adjustment	7	5	9	10
Ordinance Review Committee	5	8	12	5
Other Committees and Studies	20	12	12	10
BOCC Items	12	12	35	30

D. EROSION CONTROL DIVISION

- Administer the erosion control programs to insure compliance with erosion and sediment control standards countywide (includes Hillsborough, Chapel Hill, Carrboro and a portion of Mebane in Orange County).
- Administer Stormwater ordinance for lands within the Neuse.
- Administer Riparian Buffer Rules for lands within the Neuse.
- Implement surface water classification/stream identification for zoning/subdivision ordinance requirement.
- Administer Phase II NPDES permit requirements for Town of Hillsborough.
- Coordinate with NC Forestry Service to protect surface water and stream buffers.
- Provide public assistance with any Stormwater/Erosion Control issues.

OBJECTIVES

- Administer the erosion control program to insure compliance with erosion and sediment control standards.
- Administer the Stormwater ordinance.
- Administer the Riparian Buffer Rules for lands within the Neuse.
- Issue and monitor NPDES permits for general construction.
- Represent county interest as stakeholders
- Clean Water Education Partnership (CWEP) Steering Committee
- Administer sedimentation and erosion control for Chapel Hill, Carrboro and Hillsborough, per NPDES Phase II requirements.

OUTCOMES

- Within 30 days of application, issue land disturbing permits for development activities when erosion control plans comply with standards.
- Inspect all erosion control devices to insure proper installation and function.
- Reduce nitrogen levels by 30% for new development in Neuse River Basin.
- Restore/protect Riparian Buffers in the Upper and Lower Eno, Little River and Flat River Watersheds.
- Begin reviewing all planned disturbances. There is no lower threshold in University Lake, Cane Creek and Upper Eno.

MEASURES

Measures	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimated	2007-08 Projected
Erosion control plans reviewed	42	82	61	70	71
Rural	20	60	35	42	40
Urban	18	8	20	11	21
Intense Urban	4	13	6	12	10
Grading permits issued	29	82	61	70	71
Rural	20	60	35	47	40
Urban	17	8	20	11	21
Intense Urban	2	13	6	12	10
Stormwater Management Plans	5	0	0	1	1
Inspections conducted	2,600	2,000	1,914	1,500	1,600
Surface Water ID	15	N/A	99	56	90

TOTAL PERMITTED EROSION CONTROL PROJECTS

		FY 06-07
Total Project Acres	1,181	through 3 rd quarter
Total Acres Disturbed	195.0	through 3 rd quarter
Surface water identification, stream sites	45	through 3 rd quarter

ACTUAL LAND DISTURBANCE OF LESS THAN 10,000 SQUARE FEET

	FY 04-05 ACTUAL	FY 05-06 ACTUAL	FY 06-07 ESTIMATED	FY 07-08 PROJECTED
University Lake Watershed	42 projects	54 projects	60 projects	60 projects
Cane Creek Watershed	20 projects	8 projects	10 projects	10 projects
Upper Eno Watershed	45 projects	19 projects	20 projects	20 projects

Investigated and resolved 24 of 26 complaints in 2003.
 Investigated and resolved 16 of 20 complaints in 2004.
 Investigated and resolved 41 of 45 complaints in 2005.
 Investigated and resolved 21 of 21 complaints in 2006.

E. BUILDING DIVISION

- Review plans, issue permits, conducts inspections, in the trades of building, mechanical, electrical, and plumbing systems associated with new construction and alterations to existing buildings,
- Interact with all county divisions on matters of Building Code issues,
- Respond to the general public regarding investigation of code violations.
- Conducts safety inspections of schools and child/adult care facilities.
- Increase customer service through use of field pen tablets which will connect 'automatically' a code section with each inspection 'turn-down' Additionally, will offer use of drawing program to allow inspectors to sketch useful diagrams to further communicate with customers in field.
- Increase customer service through use of GPS enabled field pen tablets which will capture the location of all buildings (commercial and residential)

OBJECTIVES

- Issue permits, review residential and commercial plans, conducts inspections, building, mechanical, electrical, and plumbing systems associated with new construction and alterations to existing buildings both commercial and residential.
- Enforce the application of the Building, electrical, plumbing and mechanical codes in order to protect the public's life, health and welfare in the built environment.
- Interact with all county divisions and general public regarding code questions, code changes and investigation of code violations.
- Conduct safety inspections of schools, group care homes and child/adult care facilities.
- Inspect commercial facilities for ABC permits.

- Post occupancy loads in restaurants and other assembly occupancies.
- Implement International Building Codes.
- Expand use of permits software.

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Budgeted	2006-07 Estimated	2007-08 Projected
Permits issued	3,681	4,015	3,649	3,754	4,000	3,507	3,400
Building	925	985	864	953	900	858	825
Electrical	1,264	1,311	1,226	1,302	1,000	1,236	1,225
Plumbing	672	1,006	900	908	1,000	946	1,020
Mechanical	820	713	602	591	670	567	450
Inspections conducted	18,995	17,775	18,239	18,726	18,000	18,286	18,500
Number of required Inspections per NEWSF permit **	19	19	19	19	19	20	20
Complaint/Inquiries	212	69	98	31	100	26	25
Incoming/outgoing calls/day	226	247	260	270	260	298	300
Commercial plan review	60	173	267	102	120	101	130
New single family	390	447	405	363	380	348	375
New mobile home	30	30	38	22	33	20	20
Replacement mobile home	78	60	92	38	70	18	21

OUTCOMES

- Implement International Building, Plumbing, and Mechanical codes
- Implement Education of builders, citizens (owner builders) of International codes (State Building Codes).
- Issue building permits for building, electrical, plumbing and mechanical systems.
- Provide plan review of all residential permit applications; work with applicant until project is approved.
- Increase ISO rating for residential citizens through residential plans review, increased inspections staff and educational sessions.
- Provide plan review of all commercial permit applications, assuring all relevant codes and laws are complied with before approval
- Conduct inspections of all new construction and alterations to existing buildings within 48 hours of receipt of inspection request.
- Issue Certificates of Occupancy or Certificates of Compliance at the completion of all projects
- Maintain records and provide reports on building activities.
- Provide reporting for activities with new permits software.
- Interconnect with Current planning and Fire Marshal's office and Permits Plus
- Begin data conversion of 1984 – 2002 records for Environmental health
- Inspect 100% of the schools two times per year and child/adult care facilities annually.
- Inspect 100% of commercial facilities for ABC permits.
- Post occupancy loads in 100% of restaurants.
- Continue staff training of International Building Codes.
- Conduct seminars for public and builders.

MEASURES

INSPECTIONS DIVISION ACTIVITY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Budgeted	2006-07 Estimated	2007-08 Projected
Schools inspected	25	27	27	27	27	28	28
Child care facilities inspected	6	6	6	7	4	8	9
Adult care facilities inspected	6	3	3	5	4	6	6
Commercial facilities for ABC licenses inspected	16	6	5	0	5	3	4
Occupancy loads posted in restaurants	9	6	5	2	6	2	3

BUDGET HIGHLIGHTS

- Provide training on 2006 International Building Codes for public and staff.
- Code Enforcement Officers will continue code classes in Building, Electrical, Plumbing and Mechanical trades to obtain additional certifications to increase general knowledge of trades.
- Train plans examiners and inspectors through classes on new North Carolina Rehabilitation Code.

INITIATIVES

- Provide residential and commercial plans review for 100% of residential applications within 2 days / 1 week respectively.
- Proactive communications program between Department and builders/citizens, including conducting seminars/classes on code updates and interpretations.
- Preparing and mailing informational flyers/brochures to builders/clients.
- Train and implement International Building, Electrical, Plumbing and Mechanical Codes.
- Increase and expand functionality of Permits Plus through in-house programming.
- Coordinate with I.T. to provide credit card availability to permit holders for payment of permit/impact fees and other Planning Department fees.
- Provide increased customer service, thorough web interaction. Allowing more permit information available through Internet, allowing inspections requests to be processed over Internet.
- Increase customer service through use of field pen tablets which will connect 'automatically' a code section with each inspection 'turn-down' Additionally, will offer use of drawing program to allow inspectors to sketch useful diagrams to further communicate with customers in field.

- Offer 'How to' series of seminars for public such as: 'How to install a Sealed Crawlspace, 'Building with engineered wood.'
- Fulfill Continuing Education requirements for all Inspections staff (33 classes)
- Obtain teaching certification in order to provide some of the C.E. credits in house.
- Provide permit design assistance to Environmental Health.
- Provide permit design assistance to Current Planning.
- Conduct (1 hour) in house code seminars each workweek.
- Capture GPS points for EMS – 911 response maps.

Program initiatives - within the Planning & Inspections Department (Administrative/GIS, Comprehensive Planning, Current Planning, Erosion Control and Building Divisions) include:

BOARD OF COUNTY COMMISSIONERS GOALS

PRIMARY RESPONSIBILITY

- Adequate Public Facilities (APF) and Phased Growth
- Comprehensive Plan
- Cooperative Agreements
- Drainage and Stormwater Management
- Economic Development Districts
- Efland/Mebane Small Area Plan
- Growth and Development Impacts Analysis
- Public School Impact Tax/Fee
- Regional Transportation Planning
- Rural Character Preservation Regulations
- Telecommunications Towers
- Transfers of Development Rights

SECONDARY & SUPPORT RESPONSIBILITY

- Affordable Housing
- Lands Legacy Program
- Natural and Cultural Resources
- Shaping Orange County's Future
- Sustainability
- Wastewater Treatment Management Program
- Water Resource Quantity and Quality
- Watershed Protection

A. Administration/GIS

- Choreograph the completion of other Comprehensive Plan elements
- Implement Development Permit software for all functional divisions
- Fee Schedule Changes in Planning and Building
- Continue development of Orange County Information Exchange Team (OCIET)
- Increase Public Access to GIS data
- Progress further with intergovernmental coordination
- Use of Presentation Technology with BOCC agenda
- Adopt Hazard Mitigation Plan
- Master Telco Plan adoption
- Finalize City of Durham cooperative planning agreement
- Finalize City of Mebane land use planning initiatives

B. Comprehensive Planning

- Research, analyze and adopt the updated Orange County Comprehensive Plan Land Use Element
- Develop Ordinances revisions, including a Unified Development Ordinance, for implementation of the Comprehensive Plan
- Comprehensive Plan Land Use and Transportation Element development and implementation
- Efland/Mebane Small Area Plan
- Orange County/Hillsborough Coordinated Transportation Planning Program

C. Current Planning

- Unified Development Ordinance RFF development
- Text Amendment to implement Efland Small Area Plan
- Text Amendments to implement the NC 57 Rural Economic Development District
- Develop Fiscal Impact Study partially done in 2001 but with additional department service analysis necessary
- Sustainability Program
- Water Resource/Zoning Linkage/Subdivision Linkage
- Begin organization of material for Unified Development Ordinance (UDO)
- Create Rural Enterprise provisions in the Zoning and Subdivision Regulations
- Implement Zoning/Subdivision map and text amendments to support LUE update.

D. Erosion Control

- Issue National Pollutant Discharge Elimination System (NPDES) permits on behalf of Division of Water Quality (DWQ)
- All division personnel certified by State of North Carolina to establish ephemeral/intermittent point of county surface waters.
- Develop Stormwater Plan for Town of Hillsborough to enforce Neuse Rules within Hillsborough municipal limits and extraterritorial jurisdiction.
- Implement countywide stream buffers for first order streams per Neuse Rules.
- Provide assistance to public to resolve Stormwater/Erosion problems.

E. Building

- Provide residential plans review for 100% of residential applications
- Maintain current ISO rating through residential plans review
- Proactive communications program between Department and builders/citizens, including conducting seminars/classes on code updates and interpretations.
- Preparing and mailing information flyers to builders/clients.
- Upgrading field inspection and development restriction monitoring.
- Train and implement new International Building Codes.
- Increase and expand functionality of Permits Plus for Environmental Health system through consultant assistance and in-house programming.
- Accela (new software) fully implemented and online with other departments.
- Software link with other County Departments
- Coordinate with other Planning and Inspections staff to assist in implementation of Accela (geo-based land management activities) software
- Public outreach seminars with new County Building Code.

Budget Highlights:

- Increases in Operations for FY 2007-08 includes first year payments of a 5 year lease for a scanner and plotter at a cost of \$7,800 per year.
- The Manager Recommended Budget for FY 2007-08 maintains the current level of services.

Public Works - Buildings and Grounds

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Public Works - Buildings and Grounds (General Fund)						Account: 3400
Personnel Services	\$1,575,059	\$1,575,318	\$1,732,365	\$1,535,207	\$1,790,937	\$1,667,446
Operations	\$1,310,522	\$1,267,379	\$1,319,161	\$1,650,781	\$1,937,969	\$1,936,695
Capital Outlay	\$5,782	\$14,392	\$0	\$1,956	\$0	\$0
Total Expenditures	\$2,891,363	\$2,857,089	\$3,051,526	\$3,187,944	\$3,728,906	\$3,604,141

Major Services

- Maintain buildings and facilities for 36 County-owned and 10 leased properties (electrical, heating/ventilation/air conditioning (HVAC), painting, plumbing, carpentry, etc.). Services are provided through use of in-house staff and/or outside vendors as required.
- Assist in planning, designing and performance and/or administration/contract management of renovation work and new construction, including landscaping, etc.
- Provide grounds care services (mowing, trimming, mulching, tree and shrub care, etc.) for approximately 175 acres of County-owned properties including approximately 48 acres of landscaped areas.¹
- Maintain road signs for all State maintained roads in the County.
- Provide inclement weather services (sanding, salting, snow removal, brine application, storm debris cleanup and removal).
- Provide daily custodial services at 24 buildings, and periodic floor care for an additional three facilities. Provide custodial supplies for additional locations, including Jail, Carr Mill Mall dental clinic, Homestead and Efland Community centers.
- Provide support services for sound system operation and maintenance and meeting set and up and break down for County government meetings.
- Manage service contracts (elevator maintenance, pest control, alarm inspections, utilities management, etc.)
- Provide departmental services (moves, furniture assembly, hanging of items, etc.).

Goal

- To maintain clean, safe, comfortable and reliable buildings and associated infrastructure used by our customers – Orange County citizens and employees.

Objectives

- To minimize the number and complexity of corrective maintenance services required at County buildings and facilities through aggressive preventative maintenance programs.
- To reduce consumption of utility services (electricity, water, natural gas, propane, fuel oil).

¹ Does not include any increases that may result from addition/expansion/modification of activities at Fairview Park, Efland Cheeks Community Park, McGowan Creek Preserve, Little River Regional Park, Cedar Grove Park, Blackwood Farm or Cate Farm properties.

Public Works - Buildings and Grounds - continued

Outcomes

- Complete approximately 6,400 customer-generated service requests and in-house-generated work orders by the end of FY 2006-07. The following major projects have been completed or will be in progress by the end of FY 2006-07:
 - Animal Shelter – interior painting, including all kennel areas
 - Court Street Annex – foundation waterproofing; ADA accessibility improvements
 - New Courthouse – reroofing (shingle portion), window repair and repainting, all exterior trim repair and repainting; foundation waterproofing (selected areas)
 - Dickson House – wood siding repairs; exterior painting
 - Efland Community Center – lighting upgrades for energy reduction
 - Eno Mountain Communication Tower – installation of upgraded emergency power generator
 - John Link, Jr Government Services Center – lighting upgrades for energy reduction
 - Northern Human Services Center – repainted daycare classrooms; assistance for installation of new well
 - Southern Human Services Center – Health Department improvements; assisted with preparatory work for livecasting of BOCC meetings
 - Jail – interior painting of 1997 addition
 - Northside complex – exterior painting; foundation waterproofing
 - Planning and Agriculture building – Cooperative Extension renovations
 - Public Works – installation of compressed natural gas fuel facility
 - Whitted Human Services Center – foundation waterproofing
 - Central Recreation building – window replacement; restroom improvements; fire alarm system installation
 - Sawyer Building – flooring replacement, interior painting
 - Skills Development Center – foundation waterproofing
 - Purchasing and Central Services – electrical service upgrade
 - Seymour Senior Center – assist in coordination of Department on Aging relocation from Galleria and Northside Building 1
 - Meadowlands Annex – assumed full responsibility for utilities, HVAC equipment maintenance; assisted in installation of emergency power generator and various building repairs

Public Works - Buildings and Grounds - continued

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
County-owned Buildings					
• # of buildings	35	35	38	37	39
• Total area (gross square feet)	406,709	406,709	469,000	453,710	515,700
• Landscaped area (acres)	46.62	46.62	TBD	TBD	TBD
County-leased Buildings					
• # of buildings	11	11	11	10	10
• Total area (sq. ft.)	38,850	38,850	38,850	38,950	29,810
• Landscaped area (acres)	1.6	1.6	1.6	1.6	1.6
Buildings and Facilities Repair and Maintenance Service Requests					
• Total received/generated	6,500	5,770	6,200	6,400	6,500
• Percent completed within:					
○ Less than 1 hour	*	11%	50%	13%	25%
○ 1 to 4 hours	*	69%	45%	66%	60%
○ More than 4 hours	*	20%	5%	21%	15%
• Emergency service requests responded to within 30 minutes	95%	97%	98%	99%	95%
Custodial Services					
• Total area provided with custodial services (GSF)	279,200	279,200	336,200	304,200	361,900
• Total number of restrooms	106	106	140	110	116
• Total desk-side trash cans emptied daily	990	1,360	1,090	1,434	1,500
• Total number of meeting set-ups	*		50	50	50
Road Signs					
• Total number of sign work orders completed	218	304	300	380	375
• Number of inspections performed during the fiscal year	3	3	4	4	4
• Signs repaired/replaced:					
○ Within 7 days of notification when sign is in stock	*	*	96%	*	*
○ Within 45 days of notification when sign must be ordered from sign company	*	*	4%	*	*

* Indicates data not available for, or procedures or programs not in place during that time period.

Budget Highlights

- During FY 2006-07, the Division added a permanent daytime Custodian position to provide daytime custodial services at the Homestead Road Campus. In addition, the Department contracted with Orange Enterprises to provide regular custodial services at the new Seymour Senior Center.
- The 12-Month Estimate is projected to exceed budget in electricity, water, natural gas and propane gas.

Public Works - Buildings and Grounds - continued

- Will add Meadowlands Annex (22,000 gross square feet) and the Seymour Senior Center (25,000 gross square feet) for a full year and the Gateway Center offices (46,700 gross square feet) for approximately 4 months during FY 2007-08.
- The Division requested one new permanent full-time Accounting Technician position and two new permanent full-time Custodian positions.

Public Works - Motor Pool

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Public Works - Motor Pool (General Fund)						Account: 3405
Personnel Services	\$307,323	\$310,253	\$355,513	\$360,135	\$361,648	\$351,595
Operations	(\$171,389)	\$67,525	\$12,348	\$169,075	\$233,797	\$203,797
Capital Outlay	\$422	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$136,356	\$377,778	\$367,861	\$529,210	\$595,445	\$555,392
Offsetting Revenues	(\$82,311)	(\$123,928)	(\$116,124)	(\$119,817)	(\$125,808)	(\$125,808)
County Costs (net)	\$54,045	\$253,850	\$251,737	\$409,393	\$469,637	\$429,584

Major Services

- Maintain the motor vehicles and equipment operated by the County in a safe and reliable condition.
- Provide preventive and corrective maintenance services and all State required emissions and safety inspections.
- Complete repairs to brake, electrical, electronic, suspension and heating/air conditioning systems.
- Maintain a parts and tire inventory to ensure quick service.
- Support a County fleet of over 300 vehicles, including emergency response vehicles, specialized equipment, buses, vans, heavy dump trucks, sanitation trucks, skid steer loaders and pickup trucks.
- Maintain more than 100 pieces of auxiliary equipment, including trailers, tractors, lawn mowers, vehicle mounted wheelchair lifts, animal cages and compressors.
- Operate and maintain the centralized automated fueling systems for gasoline, diesel and compressed natural gas for County-owned vehicles, motorized equipment, outside agencies and Town of Hillsborough vehicles.
- Maintain records and data for vehicles, parts inventory and centralized fueling station.
- Provide twenty-four hour/seven days per week breakdown and after hours assistance for County owned vehicles and emergency/auxiliary power generators.
- Develop and maintain an annual vehicle replacement schedule.
- Maintain a ready state for 14 emergency back-up generators, which involves preventive maintenance and monthly site visits to test the systems.

Objective

- Provide quality, timely maintenance to ensure safe and reliable transportation for all Orange County employees in the performance of their duties. Ensure safe and reliable dispensing of fuel for County, Town of Hillsborough and outside agency vehicles.

Outcomes

- 625 preventive maintenance services completed by the end of FY 2006-07.
- 1,400 corrective maintenance services completed by the end of FY 2006-07.
- Approximately 105 other services performed on County owned equipments such as generators, mowers, trailers and miscellaneous equipment
- Complete annual state emissions test and/or safety inspections on all County-owned vehicles and trailers
- Compressed natural gas fueling facility came on-line, and eight CNG vehicles in service at 03/2007

Public Works - Motor Pool - continued

- Four hybrid vehicles put into service during FY 2006-07
- Use of biodiesel initiated during FY 2006-07
- Fuel conservation activities resulted in approximately 3% reduction in gasoline use, 1.5% fuel use reduction overall (gas and diesel combined)

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Preventive Maintenance Services	465	899	650	625	700
Corrective Maintenance Services	1,560	1,474	1,650	1,400	1,500
Other Services	125	134	200	150	175
TOTAL SERVICES	2,150	2,507	2,500	2,175	2,375
Miles Driven	3,318,892	3,220,863	3,400,000	3,091,000	3,075,000
Gasoline dispensed (gal) – County only	228,604	223,410	N/A	224,144	*
Gasoline dispensed (gal) – Town of Hillsborough	46,681	45,559	N/A	42,563	44,691
Gasoline dispensed (gal) – other	5,640	6,922	N/A	9,767	10,255
Diesel dispensed (gal) – County only	37,057	50,624	N/A	52,544	*
Diesel dispensed (gal) – Town of Hillsborough	8,822	10,021	N/A	11,885	12,480
Compressed natural gas (CNG) dispensed (GGE)	N/A	N/A	N/A	*	*
Fleet Age (% of total)					
0-5 years	43%	*	45%	34%	34%
6-10 years	37%	*	35%	38%	38%
10+ years	20%	*	20%	28%	28%

* Indicates data not available or procedures/programs not in place during that time period.

Budget Highlights

- During FY 2006-07, the County brought online a compressed natural gas (CNG) fueling station to be initially used by county vehicles that have been converted to use compressed natural gas. The fueling station also is available and has been utilized by citizens.

Public Works - Motor Pool - continued

- New chargeback rates will be effective July 1, 2007. The Public Works Department and the Budget Office have a long-range plan to continue examining the chargeback structure on an annual basis and look at the impact of alternative fuel vehicles.

Public Works - Sanitation

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
<i>Public Works - Sanitation (General Fund)</i>						Account: 3410
Personnel Services	\$740,614	\$769,616	\$840,316	\$849,762	\$0	\$0
Operations	\$904,976	\$961,219	\$1,067,974	\$1,089,346	\$0	\$0
Capital Outlay	\$0	\$3,817	\$350	\$3,320	\$0	\$0
Total Expenditures	\$1,645,589	\$1,734,652	\$1,908,640	\$1,942,428	\$0	\$0
<i>Offsetting Revenues</i>	<i>(\$38,568)</i>	<i>(\$56,440)</i>	<i>(\$45,152)</i>	<i>(\$45,152)</i>	<i>\$0</i>	<i>\$0</i>
County Costs (net)	\$1,607,021	\$1,678,212	\$1,863,488	\$1,897,276	\$0	\$0

*This division has been transferred to the Solid Waste Enterprise Fund.

Purchasing

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Purchasing (General Fund)						Account: 2400
Personnel Services	\$228,209	\$243,294	\$314,812	\$295,132	\$311,342	\$301,521
Operations	\$12,174	\$7,766	\$13,230	\$12,279	\$13,230	\$13,230
Capital Outlay	\$0	\$1,119	\$3,000	\$6,295	\$0	\$0
Total Expenditures	\$240,383	\$252,179	\$331,042	\$313,706	\$324,572	\$314,751

Major Services

- Issue purchase orders for all goods and services costing more than \$100, and solicit bids for all items whose value collectively exceeds \$5,000.
- Administer capital projects as identified in the Capital Improvements Plan (CIP).
- Maintain fixed asset records and dispose of assets at the end of their useful County life.
- Review contracts to ensure compliance with County policies.
- Coordinate space allocations and leases including administering all leases with and for the County, drafting leases for attorney review and for Board of Commissioner approval.
- Administer the telephone system, analyzing system needs and making changes as necessary.
- Maintain data and bill departments for telephone services, duplicating, postage and central stores.

Objective

Continue to implement Environmentally Preferable Products Purchasing Program and High Performance Building Standards in County purchases and building projects.

Outcome

Products used by County departments will include an environmental standard in their specification with the intent to purchase only those products with the least environmental impact. Specific examples of products include cleaning products and other chemicals used by the County and products from paper to building materials that utilize recycled content. Buildings constructed by the County will overall have less environmental impact, both in their construction and on-going operation, than a conventionally built building.

Measures

- All buildings constructed and/or renovated by the County, or for which the County contributes a significant portion of construction costs, will be designed using elements of the High Performance Building Standards.
- All cleaning products that have environmentally sensitive alternatives are purchased for use in County buildings, to the extent feasible.

Objective

- To continue pursuing options that may become available in addressing space needs, as presented to the Board of Commissioners in January 2007.
- Develop implementation strategies for specific projects endorsed by the Board of Commissioners and consistent with available funding.

Purchasing – continued

Outcomes

- Departments will have space needs addressed in an orderly and timely manner, thereby eliminating potential lost productivity due to overcrowded conditions.
- Advance planning will allow departments to prepare for likely disruptions, which occur during renovations of buildings and/or relocation of departments.
- Workplace safety issues can be handled more effectively in facilities that are not overcrowded.
- County financial resources will be used more efficiently by diverting lease funds toward County-owned property, resulting in a better long-term investment.

Measures

- The Space Study recommendations are implemented according to the phases outlined in the 2005 report, as updated in January 2007.

Objective

Pursue the timely development/completion of the Justice Facility Expansion

Outcomes

The orderly planning and construction of court facilities in Orange County.

Measures

- Construction is begun.
- Farmer's Market is constructed to allow use for a portion of the 2007 growing season.

Objective

Pursue timely development of the Central Orange Senior Center, within established budgets and timelines.

Outcomes

- Opening this facility will complete this phase of senior center development and will provide conveniently located services to all of the County's seniors.
- Transition to the new facility at the Sportsplex will eliminate annual rental payments.

Measures

- Commissioners approve a Construction Manager at Risk Contract that includes a Guaranteed Maximum Price for construction of the Central Orange Senior Center;
- Construction of the new facility begins and maintains momentum pursuant to the established milestones throughout the project period.

Objective

Pursue the timely development/completion of the buildings associated with the West Margaret Lane County Campus.

Purchasing – continued

Outcomes

A substantial portion of the County's Space Plan that was first published in 2000 with revisions and updates in 2005 and 2007 will be achieved, thereby addressing long-term needs for operational space for the land services related departments and the library.

Measures

- Programming with proposed occupants of the three facilities is completed and provided to the Construction Manager at Risk in a timeframe and manner that facilitates the completion of the buildings as agreed.
- Construction of the Gateway Building is completed and occupied by the Register of Deeds, Land Records, Tax Assessor and Revenue Departments pursuant to the agreed upon timeline.

Objective

Pursue timely development of the 9-1-1 Center on Meadowland Drive, Hillsborough, within established budgets and timelines.

Outcomes

- Achieves another component of the Space Study by providing a location for Emergency Services that will provide additional space for current operations in a location that can also offer long-term growth opportunities.

Measures

- Commissioners approve a Construction Manager at Risk Contract that includes a Guaranteed Maximum Price for upfit of the Meadowlands facility;
- Construction of the new facility begins and maintains momentum pursuant to the established milestones throughout the project period.

Budget Highlights:

- The Manager Recommended Budget for FY 2007-2008 maintains the current level of service.

Recreation and Parks Services

Summary

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
By Program (General Fund)						
Recreation and Parks	\$1,362,518	\$1,416,107	\$1,626,389	\$1,610,528	\$1,984,720	\$1,715,039
Total Expenditures	<u>\$1,362,518</u>	<u>\$1,416,107</u>	<u>\$1,626,389</u>	<u>\$1,610,528</u>	<u>\$1,984,720</u>	<u>\$1,715,039</u>
Offsetting Revenue	(\$249,612)	(\$232,696)	(\$275,897)	(\$285,160)	(\$297,365)	(\$282,321)
County Costs (net)	\$1,112,906	\$1,183,412	\$1,350,492	\$1,325,368	\$1,687,355	\$1,432,718
Related Program (General Fund)						
Other Municipal Support	\$125,108	\$125,108	\$125,108	\$125,108	\$125,108	\$125,108
Total Recreation and Parks and Related Expenditures	\$1,487,626	\$1,541,215	\$1,751,497	\$1,735,636	\$2,109,828	\$1,840,147

Recreation and Parks

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Recreation and Parks (General Fund)						Account: 5100
Personnel Services	\$957,361	\$1,043,509	\$1,150,918	\$1,159,708	\$1,383,261	\$1,213,035
Operations	\$343,668	\$338,237	\$460,471	\$425,878	\$528,645	\$500,590
Capital Outlay	\$61,489	\$34,362	\$15,000	\$24,942	\$72,814	\$1,414
Total Expenditures	\$1,362,518	\$1,416,107	\$1,626,389	\$1,610,528	\$1,984,720	\$1,715,039
Offsetting Revenues	(\$249,612)	(\$232,696)	(\$275,897)	(\$285,160)	(\$297,365)	(\$282,321)
County Costs (net)	\$1,112,906	\$1,183,412	\$1,350,492	\$1,325,368	\$1,687,355	\$1,432,718

Major Services

- Provide a variety of instructional recreation activities, including arts and crafts, nature oriented classes, fitness/wellness training, lunch hour programs, youth summer camps, recreation trips, special events, festivals, a performance series and general recreation programs for citizens of all ages. Increase interaction with other departments for the delivery of services.
- Implement leisure programs for special citizens, including, teens, developmentally, cognitively and physically challenged individuals.
- Implement a variety of athletic programs for youth, teens and adults, to include sports leagues and camps, instructional programs and clinics, special athletic events, coaches' criminal background checks and coaches' training.
- Strive to accommodate all interested individuals in these programs, without cut-offs, as possible within available resources in order to develop and reinforce healthy lifestyles and combat obesity in both youth and adults.
- Continue to develop and promote programs for teens in order to combat encroaching incidents of gang activity and violence.
- Continue to develop a parks division within the department with which the County's developed and undeveloped parks and preserves can be constructed, managed and operated.
- Provide for citizens a Program and Facilities Guide three times each year, as a means of promoting and increasing citizen awareness of all of the programs, parks and functions of the Department.
- Increase customer satisfaction by providing a Department website, affording the opportunity for mail-in registration, improving the facility reservation process, providing better service associated with reservations and more suitably identifying the County's recreation centers and offices.
- Operate the Little River Regional Park and Natural Area in conjunction with our Durham County partners.
- Manage the construction of the West Ten Soccer Center, Northern Community Park, Central Recreation restroom renovations, and other projects as timing requires.

Goal

Improve the Department's ability to manage the construction, operation and conservation of developed and undeveloped park and preserve lands.

Objectives

- Recruit, hire and train personnel, both full and part time with the essential experience and education required to manage park operations as well as the support functions required.
- Participate in the planning and development process for new parks and preserves.

Recreation and Parks - continued

- Continue to evaluate and select equipment and materials necessary to carry out essential tasks.
- Assess and evaluate products and procedures available for development and use while planning for the operation and maintenance needs for current and future parks.
- Manage the construction projects scheduled to begin during this fiscal year or soon thereafter: Northern Park, Fairview Park and West Ten Soccer Center.
- Provide in-house mowing and operations at New Hope, Millhouse, Twin Creeks and Hollow Rock properties.

Goal

Continue to improve Customer Service.

Objectives

- Provide adequate access for disabled persons to all recreation centers.
- Properly identify all recreation centers, developed parks and preserves.
- Assist with set up and breakdown for facility reservations. Assist as may be required for athletic reservations.
- Monitor and evaluate reservation management procedures.
- Provide building improvements at the Central Recreation Center through capital funding which will allow restroom renovation. This renovation will address delivery of hot water to the restrooms as well as handicapped access.

Goal

Provide comprehensive opportunities in the delivery of Recreation Programs and Services.

Objectives

- Provide recreation and athletics programs for people of all ages, interests and abilities.
- Increase opportunities in athletics, in particular with the formation of adult leagues and activities.
- Provide a "Performance Series" including the fifth annual Gospel Festival, fifth annual Jazz Festival, third annual Community Theatre Program and third Annual Bluegrass Festival.
- Continue to develop the "Arts Studio" at the Northern Human Services Center.
- Identify area facilities, which may be available for use.
- Assist Chapel Hill Parks and Recreation with the year 'round Special Olympics Program.

Goal

Operate The Little River Regional Park and Natural Area.

Objectives

- Monitor and address needs associated with increased park operating hours and increased visitor ship anticipated during the summer months.
- Initiate and monitor Group Camping activity.
- Renovate, repair and stabilize identified trail sections.
- Evaluate, and manage the parking capacity and septic capacity to determine park capacity and/or possible future capital improvement needs.
- Determine the final disposition of the Laws House.
- Develop MOU with adjacent landowner for the construction and use of equestrian trails.
- Continue to develop environmental programming initiative within budgetary resources.
- Develop Interpretive signage throughout the park.
- Construct an amphitheatre and additional kiosks in the park.

Recreation and Parks - continued

- Develop a Park Operational Guidelines document in conjunction with Durham County, for consideration by both Boards of Commissioners.
- Renegotiate the Interlocal Agreement between Durham and Orange County.

Goal

Begin the start-up operation of the West Ten Soccer Center. Prepare the Center for opening.

Objectives

- Order Equipment and supplies necessary for Center operations and maintenance.
- Recruit and orient staff needed to begin maintenance in September of 2007.
- Prepare for full take over of the Center in March 2008, Field opening in August 2008.
- Develop Public Private Partnerships.
- Develop field surfaces and field use policy using best field management practices.

Goal

Begin the start-up operation of Northern Community Park. Prepare the Park for opening.

Objectives

- Order Equipment and supplies necessary for Park operations and maintenance.
- Recruit and orient staff needed to assist with development and oversight in November of 2007.
- Prepare for full take over of the Park in the March-June, 2008 time frame. Park opening in the August-September 2008 time frame.
- Develop field surfaces and field use policy using best field management practices.

Budget Highlights:

- The Manager Recommended Budget for FY 2007-08 includes three (3) new positions, an Athletic Program Supervisor (1.0 FTE – effective January 1, 2008) to provide technical and supervisory services in the delivery of programs, including tournaments and leagues to the West Ten Soccer Center and other parks and facilities as needed, a Parks Conservation Specialist/Turfgrass Manager (1.0 FTE – effective September 1, 2007), and a Parks Conservation Technician II (1.0 FTE – effective November 1, 2007) both to provide maintenance operations and care for the West Ten Soccer Center and the Northern Park.
- Increases in Operations for FY 2007-08 covers costs associated with the West Ten Soccer Center and Northern Park and to cover increases in Motor Pool, additional department supplies due to increased participation in programs, from which at least 75% of direct costs are recovered through fees charged, and in electricity costs due to the additional lighted facilities at Efland-Cheeks, the Community School Park, as well as extended use of the Orange High School Tennis Courts, which reflects actual spending during FY 2006-07.
- The Capital Outlay for FY 2007-08 includes the purchase of equipment needed to implement credit card processing for payment of program and athletic fees.
- Reductions in temporary personnel include the discontinuation of the Afterschool program for FY 2007-08. The Efland-Cheeks Community Center will be open on a reduced hours schedule and the Homestead Community Center will only be available for paid reservations or internal use.
- The increase in Revenues for FY 2007-08 includes proposed increases in Facility fees.

Register of Deeds

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Register of Deeds (General Fund)						Account: 3250
Personnel Services	\$765,791	\$781,156	\$857,449	\$816,022	\$859,598	\$829,209
Operations	\$132,034	\$145,181	\$180,085	\$172,934	\$181,834	\$181,834
Capital Outlay	\$2,005	\$2,035	\$1,220	\$1,220	\$650	\$650
Total Expenditures	\$899,830	\$928,373	\$1,038,754	\$990,176	\$1,042,082	\$1,011,693
Offsetting Revenues	(\$1,840,574)	(\$1,837,819)	(\$1,856,328)	(\$1,920,417)	(\$1,948,799)	(\$1,948,799)
County Costs (net)	(\$940,744)	(\$909,446)	(\$817,574)	(\$930,241)	(\$906,717)	(\$937,106)

Major Services

- File documents presented for registration
- Index and scan all filed documents to create permanent public records
- Create permanent records of births, deaths, marriages and military discharges
- Issue marriage licenses
- Issue certified copies of public permanent records
- Respond to citizen inquiries
- Special Projects

Objective

- Review each document presented for registration to ensure compliance with *NC General Statutes* and submit to Land Records for PIN (Parcel Identifier Number) assignment within five minutes of receiving the document.
- Within ten minutes of receiving the document from Land Records, complete the filing process by affixing book/page, date/time, collect and receipt.
- Index each document--names of parties, book/page, PIN and description within twenty minutes of filing (first phase of permanent record creation).
- Quality Control Check: Examine each document to ensure compliance with NC recording laws and NC Notary Public laws.
- Scan documents within four to six hours of recording; print copies for the permanent record books.
- Return all documents to designated party within 2 to 4 days of filing.
- Index births, deaths, marriages by name, book/page/date same day as received; update records with subsequent amendments as received from the State Office or Health Department.
- Issue marriage licenses and maintain permanent marriage records.
- Respond to citizens requesting certified copies of the public records as requests are received.
- Promptly and courteously assist citizens in obtaining information regarding personal and real property, vital, military discharge and notary records.
- Special Projects
 - Index, scan and label "old" birth records
 - Scan associated images of pre-1995 indexed records
 - Index and scan accounts payable and revenue records

Register of Deeds – continued

Outcomes

- Each document was reviewed and certified to proof of acknowledgment of execution and other prerequisites to registration to ensure compliance with NC recording laws and submitted each land-related document to Land Records for PIN (Parcel Identifier Number) assignment within five minutes of presentation approximately 99% of the time.
- Completed the filing process, after document was returned from Land Records, affixed book and page, time and date, collected/receipted fee within ten minutes, approximately 98% of the time.
- Indexed document within twenty minutes of filing process approximately 97% of the time (this phase gives notice to title searchers that the document is on file).
- Each document processed by the Quality Control Supervisor within 24 hours of recording 99% of the time.
- Scanned recorded documents within three hours of recording approximately 98% of the time and printed permanent record book copies
- Returned filed documents to designated party within 2 to 4 days of filing approximately 97% of the time
- Issued marriage license within 20 minutes of application approximately 99% of the time.
- Indexed births, deaths the same day received approximately 99% of the time, marriages indexed within an hour after issuance approximately 97% of the time.
- Responded to citizens' requests courteously and timely.
- Special Projects:
 - Indexed, scanned and labeled approximately 15,000 "old" birth records
 - Scanned approximately 65,000 associated images of pre-1995 indexed records
 - Scanned and indexed approximately five years of accounts payable and revenue records
 - Scanned, indexed and labeled associated images of indexed records pre-1985

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Deeds, Deeds of Trust, D/T Cancellations, other documents, UCCs recorded, scanned and indexed	27,200	24,951	33,000	26,904	27,308
Land transfers, splits and merges created	4,300	4,500	4,560	This task assumed by Land Records	This task assumed by Land Records
Marriage Licenses issued	841	809	718	705	716
Births indexed	3,275	3,817	3,830	3,804	3,861
Deaths indexed	1,455	1,468	1,590	1,512	1,535
Certified copies of Vital records issued	16,367	16,649	16,365	17,355	17,615

Budget Highlights

- Offsetting revenues for this department anticipate that recording activity will increase slightly.
- The recommended capital includes an additional storage cabinet (\$650).

Rents and Insurance

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Rents and Insurance (General Fund)						Account: 2402
Operations	\$25,025	\$25,922	\$123,194	\$123,344	\$518,154	\$423,914
Total Expenditures	\$25,025	\$25,922	\$123,194	\$123,344	\$518,154	\$423,914
Offsetting Revenues	(\$189,450)	(\$190,123)	(\$191,545)	(\$192,145)	(\$191,545)	(\$191,545)
County Costs (net)	(\$164,425)	(\$164,201)	(\$68,351)	(\$68,801)	\$326,609	\$232,369

Major Services

- Administrative account in which lease amounts for the following properties are budgeted:
 - Contribution for lease at Carrboro Plaza to provide a Driver License Bureau office in southern portion of County.
 - Gateway Center; Occupants: Register of Deeds, Land Records, Tax Assessor, Revenue
 - Property leased for County employee temporary parking on Cameron Street

Note: The following leased facilities are included in departmental budgets:

- Carr Mill Mall: 52% Health Department; Dental Clinic space
- Carr Mill Mall: 48% Courts; Public Defender space
- Meadowlands senior center site: Department on Aging
- 110 N. Churton St. Hillsborough: Child Support Enforcement
- 103 Laurel Avenue, Carrboro : Courts.
- Cornerstone: Recreation and Parks; Parks Operations Base
- Building insurance is also budgeted in this account.

Objective

To ensure that all lease renewals are presented to the Board of Commissioners for approval no less than 45 days prior to lease expiration.

Outcomes

- Leases are considered by the Board in advance of their expiration date. This provides ample discussion time for issues that may arise as a result of the renewal.

Measures (Note: Date indicates renewal due)

LEASES IN WHICH THE COUNTY IS TENANT	Lease Term Expiration
103 Laurel Avenue; Carrboro	6/30/08
Driver License Office; Carrboro	County contribution to state for lease
Carr Mill Mall; Carrboro	6/30/08
Meadowlands Senior Ctr	8/30/06
Gateway Center	1 year from occupying bldg.
110 N. Churton St. Hillsborough	11/30/08
Cameron St. temporary parking lot	3-31-09

Rents and Insurance- continued

Measures (Note: Date indicates renewal due)

LEASES IN WHICH THE COUNTY IS LANDLORD	
501 W. Franklin St. Tenants	
O.C. Visitor's Bureau	indefinite
Terra Dotta, Inc.	12/31/07
Builders Supply; Valley Forge Road, Hillsborough.	9/30/07

Budget Highlights:

- Increases reflective of six-months of lease payments for the Gateway Building (\$282,720) and a full year of lease payments (\$18,000) for temporary parking facility on Cameron Street.

Sheriff

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
<i>Sheriff (General Fund)</i>						Account: 7100
Personnel Services	\$7,005,029	\$7,149,200	\$7,443,398	\$7,515,236	\$7,922,142	\$7,531,831
Operations	\$1,156,069	\$1,173,210	\$1,308,450	\$1,301,432	\$1,373,735	\$1,357,475
Capital Outlay	\$104,499	\$3,366	\$0	\$30,590	\$5,700	\$5,700
Total Expenditures	\$8,265,597	\$8,325,776	\$8,751,848	\$8,847,258	\$9,301,577	\$8,895,006
<i>Offsetting Revenues</i>	<i>(\$2,594,100)</i>	<i>(\$3,134,717)</i>	<i>(\$2,845,768)</i>	<i>(\$3,102,200)</i>	<i>(\$2,905,035)</i>	<i>(\$3,170,035)</i>
County Costs (net)	\$5,671,497	\$5,191,059	\$5,906,080	\$5,745,058	\$6,396,542	\$5,724,971

Major Services

- Provide continuous 24-hour routine patrol service to the entire county.
- Respond to crimes in progress, citizen complaints and incident investigations.
- Provide security checks for homes and businesses on a 24 hour basis.
- Seek out wanted persons and serve criminal processes.
- Serve civil processes as mandated by the court.
- Provide school/community resource deputies for Orange County's high and middle schools, to prevent school violence and work with at risk students in the community.
- Operate the County Jail Facility.
- Provide courtroom security for the courts and courthouse property.
- Transport inmates to court and maintain custody of same during court trials, transport inmates to and from other jail facilities and state prisons.
- Organize community watch and crime stoppers programs, assist citizens in protecting their property.
- Conduct the D.A.R.E/C.A.R.E/GREAT programs in the county school system.
- Provide assistance to domestic violence victims, child abuse and aid crisis victims.
- Provide assistance to the elderly and handicapped, providing assistance with their care and daily checking their well-being.

Objective

Increase citizen participation into communities now not actively organized or participating in community watch programs. Involving more citizens in our efforts to reduce and prevent crime. Continue high visibility and aggressive patrol coverage through out the county to deter and prevent crime.

Outcomes

- Increase citizen awareness, participation and involvement in community watch and community policing.
- Reduce the number of property crimes by 10%.
- Reduce the number of larcenies by 15 %.

Sheriff - continued

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Number of OCSO Break-ins	474	438	580	334	350
Number of OSCO Larcenies	836	606	850	375	425
Number of OCSO suspicious/persons/conditions	10,155	11,597	12,848	11,597	12,200

Crisis Division

Objective

Work in cooperation with other community agencies to empower victims of domestic violence and provide them with the resources available to prevent and remove themselves from domestic violence.

Outcomes

- The staff will continue screening all reports from the OCSO and initiate contact with victims of domestic violence with a follow-up rate of 95 %.
- The staff will provide crisis intervention and will continue to provide assistance to victims as needed.
- The staff will coordinate training sessions on victims of crime issues twice yearly.
- The staff will provide, upon request training on issues relating to victims of crime issues for other law enforcement agencies, community groups, the District Attorney's Office, Judges, Magistrates and Department of Social Services.
- Reduce incidence of domestic violence by 10%.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Number reported domestic violence incidents	3100	3120	3650	3302	3500
Number of child abuse cases	204	225	250	225	300
Number of juvenile contacts by deputies (state law now requires juvenile contacts be reported)	11,000	10,486	12,500	21,804	21,804

Objective

Continue to involve citizens, especially parents of school age children in our drug awareness prevention programs. Encourage citizen participation in solving community problems and decrease overall incidents of crime.

Outcomes

- Respond to 100% of citizens concerns regarding neighborhood drug and crime problems
- Target and reduce repeat calls for service in the same areas by 10%.

Sheriff - continued

- Continue our present level of DARE/CARE/GREAT Crime Prevention programs and sex battery /safety classes and increase student contacts by 50% through the DARE/CARE/GREAT program.
- Through our community policing program implement strategies involving citizens and law enforcement efforts to reduce street corner drug use and drug sales by 10 %.
- To continue our school resource deputy program to reduce crime and incidents of violence in our schools.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Number of drug arrest in targeted neighborhoods	441	438	750	513	525
Increase juvenile contacts through DARE/CARE/ GREAT Classes	13,975	14,280	14,500	16,800	17,200

Objective

Meet federal and state jail standards as mandates.

Outcomes

- Provide safe housing and security for housed federal and state inmates.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Average number of federal inmates per month	80	80	89	80	80
Number of state/federal regulations, inspections and compliance not met.	0	0	0	0	0
Average number of inmates per month	145	150	185	169	169

Budget Highlights:

- Increases in Operating costs for FY 2007-08 include Motor Pool costs associated with rising fuel costs, and costs associated with Year 1 of the Electronic Monitoring Grant Project, which began in February 2007.
- The Capital Outlay for FY 2007-08 reflects equipment costs associated with implementing the Electronic Monitoring Project, which is completely offset by revenues.

Department of Social Services

Summary

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
By Program (General Fund)						
Administration	\$1,430,994	\$1,328,365	\$1,509,393	\$1,572,547	\$1,955,987	\$1,921,984
Children/Family Services	\$4,032,439	\$4,079,836	\$4,696,204	\$4,458,906	\$4,754,485	\$4,633,724
Economic Services	\$2,939,240	\$3,234,516	\$3,832,289	\$3,873,153	\$4,217,659	\$4,111,212
Public Assistance	\$4,651,983	\$4,946,183	\$5,103,280	\$5,294,947	\$5,654,732	\$5,654,732
Skills Development Center	\$68,514	\$60,096	\$76,443	\$63,845	\$76,554	\$75,163
Subsidy	\$4,751,292	\$4,907,022	\$4,914,371	\$5,251,682	\$5,594,192	\$5,594,192
Veterans' Services	\$56,321	\$58,858	\$62,570	\$61,724	\$62,746	\$60,836
Total Expenditures	\$17,930,784	\$18,614,875	\$20,194,550	\$20,576,804	\$22,316,355	\$22,051,843
Offsetting Revenue	(\$9,404,269)	(\$10,204,510)	(\$9,932,808)	(\$11,220,207)	(\$11,455,691)	(\$11,575,691)
County Costs (net)	\$8,526,515	\$8,410,365	\$10,261,742	\$9,356,597	\$10,860,664	\$10,476,152

Social Services - Administration

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
<i>Social Services - Administration (General Fund)</i>						Account: 4001
Personnel Services	\$1,060,548	\$952,887	\$1,118,638	\$1,113,810	\$1,138,501	\$1,104,498
Operations	\$339,042	\$352,836	\$385,755	\$420,641	\$733,886	\$733,886
Capital Outlay	\$31,404	\$22,642	\$5,000	\$38,096	\$83,600	\$83,600
Total Expenditures	\$1,430,994	\$1,328,365	\$1,509,393	\$1,572,547	\$1,955,987	\$1,921,984
<i>Offsetting Revenues</i>	<i>(\$195,921)</i>	<i>(\$209,493)</i>	<i>(\$203,111)</i>	<i>(\$203,111)</i>	<i>(\$203,197)</i>	<i>(\$203,197)</i>
County Costs (net)	\$1,235,073	\$1,118,872	\$1,306,282	\$1,369,436	\$1,752,790	\$1,718,787

Major Services

- Administration and Fiscal Support for Department Divisions and the Social Services Board
- Multi-site Reception/Switchboard services for information, referral and agency access
- Management of accounts payable and receivable

Objectives

- Assure compliance with fiscal and program audit requirements
- Provide prompt and friendly services to the public
- Assure access for persons with Limited English Proficiency
- Maximize state and federal funds available to Orange County for Social Services

Outcomes

- Have had no material or significant findings in the single county audit
- Collected 101 percent of budgeted revenue available to Orange County
- Provided 27,857 walk-ins with referrals, information requests, and/or service access assistance
- Bilingual receptionists were available at each site to assist public with language barriers
- Maintained contracts with qualified interpreters
- Maintained expenditures within approved county budget

Budget Highlights

- The purchase of two hybrid cars is recommended to cut down on the amount of personal mileage driven by the Social Workers who conduct home visits and are assigned to the Chapel Hill office.
- \$340,000 is recommended to automate the Social Services client files. The purchase, installation and training for this system will be partially reimbursed by increased State and Federal revenues that are budgeted in other Social Services divisions.

Social Services - Child/Family Services

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
<i>Social Services - Child/Family Services (General Fund)</i>						Account: 4002
Personnel Services	\$3,462,212	\$3,482,075	\$3,924,154	\$3,681,994	\$3,937,119	\$3,816,358
Operations	\$570,227	\$597,761	\$772,050	\$776,912	\$817,366	\$817,366
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$4,032,439	\$4,079,836	\$4,696,204	\$4,458,906	\$4,754,485	\$4,633,724
<i>Offsetting Revenues</i>	<i>(\$1,675,522)</i>	<i>(\$1,962,451)</i>	<i>(\$1,760,645)</i>	<i>(\$2,158,495)</i>	<i>(\$2,120,382)</i>	<i>(\$2,165,982)</i>
County Costs (net)	\$2,356,917	\$2,117,385	\$2,935,559	\$2,300,411	\$2,634,103	\$2,467,742

Major Services

- Conduct Child Protective Services (CPS) intake and investigations
- Provide protective services treatment and substitute care for children
- Provide adoption services
- Conduct adult protective services investigations
- Provide adult in-home services
- Coordinate adult out-of-home placement
- Act as guardian and protective payee for incompetent or disabled adults

Child Protective Services

Objective

- Protect children by responding to referrals made alleging abuse, neglect, and/or dependency, providing services, preventing unnecessary removal, and achieving permanence expeditiously

Outcomes

- Provided CPS coverage 24 hours per day year round
- Completed CPS screenings and conducted investigations/assessments where appropriate
- Used a two level decision making process when a child's removal is considered
- Ensured parent education and/or family therapy were available and utilized when indicated
- Placed children in adoptive homes when termination of parental rights (TPR) was achieved

Social Services - Child/Family Services - continued

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Total Children's Services inquiries	4,566	4937	5,000	4,700	4,900
CPS investigations completed	785	759	820	700	750
Children in households reported for suspected child abuse/neglect	1,162	1,240	1,250	1,374	1,449
Average number of Families receiving child welfare services	192	186	220	200	220
Individuals receiving parenting services	117	118	160	130	145
# children in DSS legal custody	136	136	130	140	140
# children who entered custody	56	59	65	70	70
# children freed for adoption	16	13	18	12	15
# children who achieved permanence	53	69	65	57	60
# children adopted	12	22	28	15	18

Adoption

Objective

- Assure the prompt availability of appropriate, prepared foster and adoptive families for the children in DSS custody

Outcomes

- Sufficient number of homes were available to assure timely placement of DSS children
- Provided required pre-service training (30 hours) for all applicants
- Completed approval process for applicant families within 60 days of their having completed pre-service training

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Monthly recruitment activities	3	4	5	6	6
Total # of children who are placed in adoptive homes	15	20	23	22	20
Pre-service training	5 groups/yr (150 hrs)	5 groups/yr (150 hrs)	5 groups/yr (150 hrs)	5 groups/yr (150 hrs)	5 groups/yr (150 hrs)
# Licensed Foster Homes	69	73	85	75	80

Social Services - Child/Family Services - continued

Adult Services

Objective

- Protect elderly and disabled adults by responding to referrals alleging abuse, neglect, and/or exploitation, maintaining them in their own homes when possible, facilitating appropriate placements, and providing payee or guardianship services as appropriate

Outcomes

- Provided Adult Protective Services (APS) intake coverage 24 hours per day year round
- Provided Community Alternative Program (CAP) and in-home services to appropriate individuals
- Provided information regarding placement resources and level of care needed
- Monitored all adult care homes monthly for compliance with state standards
- Provided guardianship services and acted as protective payee for individuals when no other resource could be identified in the community

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
APS investigations	46	32	50	38	40
% confirmed	33%	17%	35%	45%	40%
CAP clients	74	84	86	86	86
In-home services clients	22	30	25	34	36
Adults receiving heavy care services	32	35	33	35	35
Guardianship cases	19	22	22	20	22
Payee cases	18	20	15	18	20

Budget Highlights

- Agency continued to use IV-E waiver funds to address child welfare needs. There are some minor changes in the IV-E waiver and State Foster Care reimbursements due to some proposed state changes.
- Although additional contract funds for 2007-08 were not requested for this purpose, the agency anticipates the need to utilize a temporary social work agency if turnover remains high. The agency proposes to transfer lapsed salary to pay this if necessary.
- Continued high demand and anticipated rate increases have necessitated an increase in the contract services for in-home aide services for elderly and disabled adults.
- The agency contract attorney has requested an increase to \$175 per hour. This contract provides legal consultation for all child welfare, guardianship and adult protective services cases. Information from other counties suggests that many agencies are experiencing increase in their contract attorney rates. These costs will receive approximately 50% in federal reimbursements.

Social Services - Economic Services

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
<i>Social Services - Economic Services (General Fund)</i>						Account: 4030
Personnel Services	\$2,506,122	\$2,858,489	\$3,371,829	\$3,246,731	\$3,645,818	\$3,539,371
Operations	\$433,118	\$376,027	\$460,460	\$515,104	\$571,841	\$571,841
Capital Outlay	\$0	\$0	\$0	\$111,318	\$0	\$0
Total Expenditures	\$2,939,240	\$3,234,516	\$3,832,289	\$3,873,153	\$4,217,659	\$4,111,212
<i>Offsetting Revenues</i>	<i>(\$3,276,340)</i>	<i>(\$3,454,506)</i>	<i>(\$3,823,270)</i>	<i>(\$4,025,502)</i>	<i>(\$4,211,196)</i>	<i>(\$4,285,596)</i>
County Costs (net)	(\$337,100)	(\$219,990)	\$9,019	(\$152,349)	\$6,463	(\$174,384)

Major Services

- Provide funding for staff administering various Public Assistance programs, the Work First and Adolescent Parenting programs
- Provide orientation group sessions for Work First participants
- Assess Work First families' needs, strengths, and barriers to employment
- Provide job preparation sessions for groups and individuals
- Provide training and supportive services (such as child care and transportation)
- Assist Work First families to obtain employment
- Provide counseling and referral services
- Provide four quarterly adult training classes

Work First

Objective

- Move public assistance families into employment and toward self-sufficiency and personal responsibility

Outcomes

- Enabled 180 families to avoid welfare through Diversion Assistance
- Enabled 100 recipients to obtain employment
- Tracked families for 12 months after Work First assistance ended
- Assisted 35 public assistance recipients in improving their skill level by accessing short-term vocational training
- Conducted 4 two-week life management and 90 job keeping/seeking workshops
- Provided intensive employment services to 100 recipients
- Provided adult drivers' training to 20 Work First recipients

Social Services - Economic Services - continued

Measures: Work First

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Families Assessed	180	200	200	190	180
Employed Families (unduplicated)	130	116	110	110	120
Training Completions	40	32	35	32	40
Work Experience Sites	45	49	40	50	60
County Participation Rate	37%	43%	50%	50%	65%
Job Readiness/Preparation Workshops	64	129	60	108	110

Adolescent Parenting Program

Major Services

- Provide case management services to adolescent parents to delay future pregnancies
- Develop a contract with teen parents and volunteers to ensure continuance of education and completion of high school
- Recruit one on one volunteers to serve as mentors for adolescent parents
- Coordinate and collaborate with other agencies/organizations providing services to adolescent parents

Objectives

- Delay second pregnancies for adolescent parents
- Support continued school attendance

Outcomes

- 85% percent of teen mothers active in the Adolescent Parenting Program avoided a second pregnancy
- Provided information, education and peer support by conducting 15 peer group meetings
- Ensured that 85% of adolescent parents continue their education
- Assured each adolescent will have a day care arrangement
- Strengthened the involvement and participation of fathers. Fathers are encouraged to become involved with the program as a participant and/or attend monthly peer group meetings with topics ranging from budgeting/finance to dental care for themselves and their children
- Provided intensive case management support for teen parents and their families
- Improved life management and parenting skills for the participants
- Services enabled teen parents to graduate from high school. Five students are projected to graduate in June 2007

Social Services - Economic Services - continued

Measures: Adolescent Parenting Program

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Adolescent Parents	33	32	35	35	35
2 nd Pregnancy Avoidance	91%	97%	85%	85%	85%
Peer Group Meetings	21	16	20	15	15
Education Continuance	91%	91%	85%	85%	85%

Budget Highlights

- The agency is participating in a three-year pilot in the Work First program. Funds were received in 2006-07 and although the exact amount for 2007-08 is unknown, estimates of expenditures and revenues are included in the recommended budget. Specifically, the budget includes funds for two time-limited positions that were previously approved by the Board of County Commissioners, incentive funds, and funds for numerous temporary staff, previously approved by the County Manager. Since the exact amount of the Work First Pilot grant is not known, two other time-limited positions approved by the Board of County Commissioners are not currently funded in the 2007-08 budget.
- A new Income Maintenance Caseworker II is recommended to help with the increased workload experienced by public assistance staff. Specifically, this would reduce the current average caseload in the Family Medicaid and Food Stamps area from approximately 730 cases to 650 cases.
- The Orange County School System has requested that Social Services provide an additional social work position for Gravelly Hill Middle School. The cost of this position, including benefits, is paid through Medicaid funds and funds provided by the Orange County Schools.
- The Chapel Hill-Carrboro School system has requested TANF funds to reinstate the Adolescent Parenting position at the school due to current demand. The Employment Security Commission contract will probably not be needed, and the funds from the Work First Block Grant may be used for the Chapel Hill-Carrboro City Schools Adolescent Parenting position. This program has been very effective at helping teen parents finish school. The net impact of these changes is an increase in the contract line item, which is offset by reductions in other Work First line items.

Social Services - Public Assistance

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
<i>Social Services - Public Assistance (General Fund)</i>						Account: 4000
Operations	\$4,651,983	\$4,946,183	\$5,103,280	\$5,294,947	\$5,654,732	\$5,654,732
Total Expenditures	\$4,651,983	\$4,946,183	\$5,103,280	\$5,294,947	\$5,654,732	\$5,654,732
Offsetting Revenues	(\$198,666)	(\$228,021)	(\$139,535)	(\$251,282)	(\$143,778)	(\$143,778)
County Costs (net)	\$4,453,318	\$4,718,162	\$4,963,745	\$5,043,665	\$5,510,954	\$5,510,954

Major Services

- Work First Cash Assistance
- Food Stamps
- Medical Assistance
- Special Assistance for Domiciliary Patients
- Emergency Assistance

Objective

- Assist low-income families and individuals with meeting nutritional, medical, and other basic needs

Outcomes

- Provided Work First payments to 350 families per month to help meet the basic needs of dependent children
- Provided Food Stamp assistance to 3,370 households per month to help meet nutritional needs
- Provided Medicaid to 6,475 eligible families and individuals per month to help meet medical expenses
- Provided Special Assistance payments to 276 low-income disabled and elderly adults per month to help meet the costs of rest home care
- Provided emergency assistance to 635 households per month to help alleviate financial crisis situations
- Provided health insurance through Health Choice to 652 children per month

Measures (Figures represent Monthly Averages)

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Work First Cases	361	351	373	350	350
Food Stamps Households	2763	2987	3270	3212	3370
Medicaid Cases	5283	5785	5967	6247	6475
Special Assistance Recipients	238	234	245	248	276
Emergency Assistance Recipients	455	512	635	565	635
Health Choice Recipients	618	652	652	645	652

Budget Highlights

- Caseloads remain high for public assistance, although Food Stamps did not increase this year. (This is the first year without an increase since 2001.)

Social Services - Public Assistance - continued

- Medicaid expenditures indicate a significant increase. Although there is discussion about some state relief, the General Assembly has not yet decided this issue so the entire increase is reflected in the budget.
- Emergency Assistance payments to over 3000 clients are made from several funding sources.

Social Services - Skills Development Center

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Social Services - Skills Development Center (General Fund)						Account: 4031
Personnel Services	\$45,700	\$43,164	\$47,974	\$44,945	\$48,085	\$46,694
Operations	\$22,814	\$16,932	\$28,469	\$18,900	\$28,469	\$28,469
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$68,514	\$60,096	\$76,443	\$63,845	\$76,554	\$75,163
Offsetting Revenues	(\$10,000)	(\$19,029)	(\$10,000)	(\$14,867)	(\$10,000)	(\$10,000)
County Costs (net)	\$58,514	\$41,067	\$66,443	\$48,978	\$66,554	\$65,163

Major Services

- Provide educational, vocational, and human resources development training
- Provide citizens the opportunity to interview with employers on-site
- Provide assessment and case management assistance to Orange County citizens
- Provide job listings and job placement
- Provide labor market and career information to job seekers and employers

Objectives

- Offer businesses the opportunity to recruit qualified workers at one location
- Integrate skill development and employment resources for improved service delivery
- Offer a comprehensive range of services that will enable citizens to improve their skills and employment outlook

Outcomes

- Enabled 520 citizens to obtain employment or increase income
- Made job search easier through the availability of computers and access to the World Wide Web
- Improved the literacy of 475 citizens by providing basic skills training
- Provided educational and vocational training for 2,500 citizens
- Monitored 100% of customer satisfaction surveys for continuous improvement

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Customer Satisfaction Survey	100%	100%	100%	100%	100%
Training Completions					
• Human Resources Development	175	178	200	206	220
• Basic Skills Training (ABE, ESL, GED)	412	421	450	450	475
• Educational and Vocational Training	1,920	1,980	2,200	2,240	2,500
Obtained Employment or Increased Income	400	390	500	520	520
Facility Usage (monthly)	2,100	2,225	2,600	2,720	2,900

Budget Highlights

- This budget maintains the same level of services for the Skills Development Center as in FY 2006-07.

Social Services - Subsidy

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
<i>Social Services - Subsidy (General Fund)</i>						Account: 4050
Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0
Operations	\$4,751,292	\$4,907,022	\$4,914,371	\$5,251,682	\$5,594,192	\$5,594,192
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$4,751,292	\$4,907,022	\$4,914,371	\$5,251,682	\$5,594,192	\$5,594,192
<i>Offsetting Revenues</i>	<i>(\$4,045,819)</i>	<i>(\$4,329,011)</i>	<i>(\$3,994,247)</i>	<i>(\$4,564,950)</i>	<i>(\$4,765,138)</i>	<i>(\$4,765,138)</i>
County Costs (net)	\$705,472	\$578,011	\$920,124	\$686,732	\$829,054	\$829,054

Major Services

- Child Day Care Subsidy and Social Casework Services for families
- Assure financial support for children in foster care or adoptive placements (statistics on these children are found in the Child and Family Services Section)
- Provide referral assistance with emergency needs, such as rent or utilities, to low-income families

Objective

- Improve family functioning by providing child care subsidy and casework support services

Outcomes

- Provided child care subsidy for 900 children of working families
- Provided a safe, stimulating, learning environment for 65 children and respite for parents as part of the protection plan when children have been neglected or abused
- Assured that 75 children have child care while low-income parents attended school to meet their goal of self-sufficiency (Primarily high school, technical, trade, or skill development programs)
- Assured that 45 foster children received child care services to supplement foster care services when the foster parent(s) work outside the home
- Assisted families who are in crisis or who live at the shelter for the homeless to become more stable and provided a more secure environment for their children (25 children)
- Provided child care information and referral services to parents on availability, quality and subsidy for child care (1,500 information and referral contacts on child care issues were made)
- Provided supportive casework services to 575 families
- Provided child care for 15 children who have developmental delays or other special needs
- Provided technical assistance to 150 Child Care Providers regarding participation in the DSS Child Care Subsidy Program
- Coordinated training for more than 1,050 child care teachers and providers
- Provided child care subsidy transportation for 45 children
- Sought sufficient funding to assure that full-time employed parents wait no longer than four months for subsidy

Social Services - Subsidy - continued

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Average # of children served per month	682	669	655	670	709
# of children approved for subsidy	319	317	335	350	350
# of Eligibility Re-certifications	368	506	475	485	495
# of Case Consultations	2,740	3,235	3,100	3,350	3,300
# of Information and Referral Contacts	1,512	1,460	1,550	1,700	1,700
Total # of Children served in year	1,045	1,025	1,035	1,050	1,075

Budget Highlights

- Currently the agency has 99 full-time employed parents waiting for child care subsidy.
- The increase in state and federal funds that was received for child care subsidy during fiscal year 2006-07 will continue next year. This should allow for DSS to serve at least some of the new clients applying for subsidy.
- County funds in the amount of \$20,000 have also been budgeted to “payback” the costs for county employees receiving subsidy. The Social Services Board has contacted other government employers to encourage them to adopt this model.
- Little money was utilized from county sponsorship funds, mostly due to the availability of other funds to serve families. DSS proposes to continue to use these funds for matching sponsors as the waiting list begins to grow.

Social Services - Veterans' Services

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Social Services - Veterans' Services (General Fund)						Account: 4003
Personnel Services	\$55,762	\$58,240	\$61,340	\$61,092	\$61,516	\$59,606
Operations	\$559	\$617	\$1,230	\$632	\$1,230	\$1,230
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$56,321	\$58,858	\$62,570	\$61,724	\$62,746	\$60,836
Offsetting Revenues	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)
County Costs (net)	\$54,321	\$56,858	\$60,570	\$59,724	\$60,746	\$58,836

Major Services

- Assist Veterans in accessing compensation, pension, and other benefits
- Provide education and publicity for veterans and the public
- Provide advocacy and information/referral for Orange County veterans

Objective

- Ensure that veterans, their families, and the community know about the benefits/services available and assist them in accessing those services

Outcomes

- Ensured current and accurate information on Veterans' benefits is available throughout the county
- Assisted Orange County veterans to access or continue to receive local, state, and federal benefits as appropriate

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Contacts	2,836	2,876	3,036	3,151	3,500
Compensation Applications	87	194	149	109	149
Education Applications	3	2	9	9	9
Burial Applications	1	17	16	20	24

Budget Highlights

- The recommended budget for FY 2007-08 provides funds to continue the current level of service.

Soil and Water

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Soil and Water (General Fund)						Account: 6300
Personnel Services	\$246,382	\$253,154	\$272,000	\$271,992	\$273,429	\$265,093
Operations	\$11,471	\$10,550	\$11,891	\$11,625	\$12,334	\$12,334
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$257,853	\$263,704	\$283,891	\$283,617	\$285,763	\$277,427
Offsetting Revenues	(\$54,650)	(\$49,000)	(\$46,000)	(\$53,000)	(\$53,000)	(\$53,000)
County Costs (net)	\$203,202	\$214,704	\$237,891	\$230,617	\$232,763	\$224,427

Major Services

- Improve water quality in Orange County utilizing the North Carolina Agricultural Cost Share Program.
- Provide conservation planning, nutrient management planning, and technical assistance to landowners, homeowners, schools, and other groups.
- Enhance citizen awareness of Natural Resource Conservation through education and information.
- Inform citizens of county, state and federal regulatory and incentive programs.
- Provide assistance to landowners in meeting the required nutrient reductions goals in the Neuse River Basin.

Objective

- Secure adequate NC Agricultural Cost-Share Program (NCACSP) funding levels to effectively improve water quality in Orange County.

Outcomes

- Assess treatment needs for animal operations and cropland relative to water quality.
- Submit NCACSP Strategy Plan (2006-2007) to the Division of Soil and Water by July 1, 2006 prioritizing and determining the needs and feasibility of Best Management Practices (BMP's) in solving existing water quality problems.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Allocation received from NCDEHR	\$105,046	\$101,733	\$100,000	\$101,398	\$100,000
Funds Obligated to NCACSP Contracts*	\$105,046	\$101,733	\$100,000	\$101,398	\$100,000

*Includes prior year's cancellations.

Objective

- Plan, design, and install Best Management Practices (BMP's) through NCACSP contracts to improve water quality in Orange County.

Outcomes

- Provide technical assistance to landowners; planning and designing BMP's to treat water quality problems.

Soil and Water - continued

- Develop NCACSP contracts providing cost-share assistance to landowners for the installation of BMP's treating sediment and nutrient runoff problems.
- Encumber 100% of Orange County's total allocation from the NCACSP.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
No. of contracts written	33	35	33	20	32
% of total allocation encumbered	100%	100%	100%	100%	100%
Animal operations assisted with BMP's	13	16	12	10	13
Acres affected by NCACSP contracts	615	662	800	470	637

Objective

- Administer the North Carolina Agricultural Cost-Share Program according to State Requirements.

Outcomes

- Spot-check 5% of all active contracts with the District Board of Supervisors.
- Inspect 100% of all animal waste management contracts installed within the past 5 years.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
% of all active contracts checked	10.7	9.8	10	10	10
% of all animal waste management contracts checked	100	100	100	100	100

Objective

- Promote, coordinate, and/or assist schools, citizens, other agencies, and civic organizations with educational activities that increase awareness of proper resource management.

Outcomes

- Provide information and technical assistance as requested on erosion control, drainage problems, pond development and other common resource problems.
- Promote natural resources through sales and distribution of tree seedlings, and RC&D wildlife committee nesting boxes.
- Assist schools/teachers/home-schoolers with developing outdoor classrooms, farm trips, mini-grants program, Soil Stewardship Week observance, teachers' workshops, environmental field days, and free resource materials.

Soil and Water - continued

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Promote natural resources conservation and assist citizens with information on resource concerns.	320	345	400	410	450
Provide educational opportunities as requested to participants involved in each educational activity throughout the year.	1,660	1,750	1,800	1,735	1,750

Objective

- Assist land users in Implementing Federal, State and Local regulations while using applicable cost-share programs to improve water quality.

Outcomes

- Provide land users with most current information on water quality regulations.
- Provide assistance to producers with animal waste systems to meet state permitting requirements.
- Provide individual planning covering requirements, alternatives, costs and feasibility to land users.
- Revise plans with landowners as regulations and land user priorities change.
- Promote total resource management systems that include not only erosion reduction on farmland, but wildlife enhancement, water quality improvement and reforestation through available cost share programs.
- Conduct annual status reviews on active compliance plans.
- Provide assistance to land users to enroll agriculture acres into the Conservation Reserve Program to enhance wildlife buffers. CP-33 is the bobwhite quail initiative included under the Conservation Reserve Program.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Develop 5 EQIP contracts	15	15	15	15	20
Contact 50 active farmers/landowners to review and update compliance plans	85	90	100	75	100
Conduct status reviews on 5% of compliance plans	5%	5%	5%	5%	5%
Allocate EQIP Funding for installation of conservation practices	\$130,000	\$120,000	\$150,000	\$250,000	\$150,000
Apply for Federal Farmland Protection Program funding for 5 easements	0	\$500,000	\$250,000	0	\$100,000
Develop RMS plans on 100ac.	500	300	200	350	400
Enroll 100 acres in CP-33	0	125	200	200	100

Soil and Water - continued

Budget Highlights

- Continue to maintain a high level of customer service through agricultural planning, implementation, construction, and review of Best management practices (BMP's) that will improve soil and water quality in Orange Co watersheds.
- Increase awareness to citizens about the importance of conservation and preservation of natural resources through educational programs and workshops for students and adults.
- Continue to assist the ERCDC office with review of conservation plans and securing federal funding for the Orange County Farm Preservation/Purchasing Development rights on agricultural lands. Continue to inform landowners of Voluntary Agriculture Programs.

Solid Waste/Landfill Operations

Summary

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12 Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
By Program (Enterprise Fund)						
Administration	\$864,095	\$862,673	\$1,012,974	\$1,116,174	\$1,249,851	\$1,247,947
Landfill Operations	\$1,988,700	\$2,219,642	\$2,989,407	\$3,038,260	\$3,089,660	\$3,083,612
Recycling Operations	\$3,057,616	\$3,296,304	\$2,623,919	\$2,957,410	\$2,725,529	\$2,721,579
Sanitation Operations	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$5,910,411	\$6,378,619	\$6,626,300	\$7,111,844	\$7,065,040	\$7,053,138
Equipment Reserve Allocation*	\$0	\$1,539,534	\$1,240,067	\$1,240,067	\$1,291,732	\$1,291,732
Total Expenditures and Allocations	<u>\$5,910,411</u>	<u>\$7,918,153</u>	<u>\$7,866,367</u>	<u>\$8,351,911</u>	<u>\$8,356,772</u>	<u>\$8,344,870</u>
<i>Offsetting Revenue</i>	<i>\$5,910,411</i>	<i>\$7,918,153</i>	<i>\$7,866,367</i>	<i>\$8,351,911</i>	<i>\$8,356,772</i>	<i>\$8,344,870</i>
County Costs (net)	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total Expenditures	\$5,910,411	\$7,918,153	\$7,866,367	\$8,351,911	\$8,356,772	\$8,344,870

* these funds are earmarked for specific purchases of equipment and vehicles, as well as costs of construction projects to be expensed in FY 2007-08 and future years to continue necessary solid waste, recycling and reduction programs.

Solid Waste - Administration

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Solid Waste - Administration (Solid Waste Enterprise Fund)						Account: 3500
Personnel Services	\$423,128	\$435,822	\$456,256	\$443,145	\$464,733	\$464,733
Operations	\$437,062	\$539,169	\$682,341	\$765,383	\$824,949	\$824,949
Capital Outlay	\$2,483	\$14,309	\$109,350	\$209,337	\$170,450	\$170,450
Equip Reserve Allocation	\$15,541	\$15,592	\$7,682	\$7,682	\$7,816	\$7,816
Total Expenditures	\$878,214	\$1,004,893	\$1,255,629	\$1,425,547	\$1,467,948	\$1,467,948
Offsetting Revenues	(\$878,214)	(\$1,004,893)	(\$1,255,629)	(\$1,425,547)	(\$1,467,948)	(\$1,467,948)
County Costs (net)	\$0	\$0	\$0	\$0	\$0	\$0

Major Services

- Budget administration/monitoring of all Solid Waste Department divisions
- Administration of accounts payable for all divisions.
- Operation of billings and accounts receivable operations
- Staff Support of County Manager and Board of County Commissioners.
- Staffing for Solid Waste Advisory Board and Solid Waste Plan Work Group including arranging meetings, preparing minutes, and agendas.
- Monthly/annual (and additional special or periodic reports) of solid waste and recycling tonnage and revenues, including DENR required reporting.
- Administration and development of the Orange County Solid Waste Management Plan
- Human Resources and payroll functions for the entire department
- Ensure compliance with all laws and regulatory provisions for the safe/efficient operation of the mixed solid waste and C&D landfills.
- Solid waste public outreach and education for landfill, recycling, waste reduction and other solid waste services. Provide general publicity regarding the programs and services for the public, media, builders and contractors, educators and at special events.
- Solid waste planning including development of financial models, ordinances and policies to improve and sustain solid waste management.
- Administration of Waste Reduction, Reuse, and Recycling Fee (WRRRF).

Objective

To provide administrative, educational and financial support for all departmental operations, Orange County Manager, and various Boards and Commissions as necessary.

Measures

- Compile and issue monthly invoice billing statement on a timely basis and record payment received on a daily basis.
- Provide an effective county-wide solid waste education program.
- Provide necessary promotion and advertising using all media, school presentations, and public outreach, tours, presentations, special events, etc.

Solid Waste/Landfill Operations Administration - continued

Outcomes

- Public education and outreach for landfill, recycling, waste reduction and other solid waste services: Provide annual newsletter, rural curbside recycling route calendar cards, rural reminder cards for low performing routes, and ongoing program advertising and presentations. Update all brochures annually and create new brochures as needed. Maintain and continuously update department website. Increase outreach to non-English speaking populations in the County. Help city and county government improve their internal recycling programs. Provide technical assistance in solid waste management at public schools in the County when requested. Staff all major local festivals and similar events with solid waste information table and recycling services.
- Conduct annual compost bin sale.
- Provide at least 100 outreach presentations and landfill tours.
- Place at least 800 print and radio advertisements.
- Produce at least 55 newspaper articles.
- Conduct door-to-door outreach at underperforming apartment complexes as requested by recycling operations division.
- Produce at least two series of radio Advertisements.
- Assist Solid Waste Management Planning Work Group in obtaining public input to planning process.

Measures

Outreach and Education	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Number of ads placed radio and print ads	500	860*	800	800	800
Number of presentations, special events and tours	100	98	n/a **	100	100
Number of Apartment Complexes Surveyed	18	10	10	5	5
Number of news articles and radio broadcasts	42	55	55	64 ****	55

*Includes 300 classified ads.

** Not a budget item.

***Requests by recycling operations division were minimal for this service.

****Includes once monthly on WCOM.

Budget Highlights:

- Debt finance payments of \$101,280 are included for the new Solid Waste Operations Center in FY 2007-08.
- The Capital Outlay for FY 2007-08 includes costs for Audio/Video equipment, telephone system, and furnishings for the new Solid Waste Operations Center.
- Increases in Operations for FY 2007-08 include the debt finance payments mentioned above, increases in advertising, bonds and insurance, workers compensation, and in Charges by the General Fund, which covers overhead costs.

Solid Waste - Landfill Operations

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Landfill Operations (Solid Waste Enterprise Fund)						Account: 3510
Personnel Services	\$1,116,094	\$1,175,401	\$1,178,951	\$1,148,049	\$1,231,780	\$1,231,780
Operations	\$1,040,837	\$1,269,799	\$1,895,141	\$1,986,564	\$1,807,901	\$1,807,901
Capital Outlay	\$62,711	\$163,663	\$9,520	\$1,170,709	\$306,000	\$306,000
Equip Reserve Allocation	\$1,103,966	\$834,819	\$923,646	\$923,646	\$672,546	\$672,546
Total Expenditures	\$3,323,608	\$3,443,682	\$4,007,258	\$5,228,968	\$4,018,227	\$4,018,227
Offsetting Revenues	(\$3,323,608)	(\$3,443,682)	(\$4,007,258)	(\$5,228,968)	(\$4,018,227)	(\$4,018,227)
County Costs (net)	(\$0)	\$0	\$0	\$0	\$0	\$0

Major Services

- Maintain and operate Orange County Landfill, consisting of a lined Mixed Solid Waste (MSW) cell, Construction & Demolition (C&D) landfill, Construction and Demolition Ordinance site which includes vegetative waste, tire site, clean metal and white goods site, organic bunkers facility, and cardboard compactor area.
- Enforcement of Orange County Solid Waste ordinances.
- Operate within the State's regulations with regard to banned materials in the current landfill.
- Maintain all equipment to a high level of serviceability.
- Maintain the area around the landfill and along the adjacent roads, including pick up of litter bi-weekly and mowing the grass areas.
- Provide all environmental monitoring activities as required by the State including gas and water well testing.
- Enforce the Regulated Recyclable Material Ordinance (RRMO). Issue permits and Licenses. Develop infrastructure to provide recycling capacity for regulated/banned materials.
- Education of construction and demolition generators and haulers regarding waste reduction, recycling and deconstruction.
- Maintain emergency response capabilities.
- Operate White Goods and Scrap Tire recycling functions.
- Work with all county entities to ensure that all construction permits issued within the county adhere to the recycling requirements pertaining to the RRMO.

Objectives

- To provide a high quality, cost-effective and efficient service to our customers, and to comply with all State and Local regulations.
- To provide enforcement and material management relative to the RRMO
- Assist the Towns and County with the Solid Waste Management Plan Development Review process to ensure that adequate recycling infrastructure within all County developmental projects is consistent with waste reduction goals

Outcomes

- Continue to enforce the ordinance banning landfilling of recyclable construction materials and requiring their source separation.

Landfill Operations - continued

- Limit, through waste reduction and recycling, the amount of construction and demolition waste entering the landfill.
- Incorporate adequate recycling infrastructure into all development projects within the County and municipalities.
- Issue permits and licenses.
- Issue Regulated Recyclable Material

Measures

Program Collections (tons)	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
MSW	56,303		57,000	57,750	57,850
C&D	15,705		16,600	15,500	15,500
Yard Waste	9,106		8,700	8,150	8000
White Goods	750		800	800	800
Tires	1,074		1,100	1,100	1,100
Gas Monitoring	Conduct quarterly sampling of landfill vents to comply with State regulations				
Water Quality Monitoring	Conduct semi-annual sampling from landfill wells, testing and analysis to comply with State regulations.				

Construction Waste Mgmt	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Solid Waste Mgmt Plan/Development Review	110		115	130	130
Pre-construction meetings	175		180	175	180
Licenses	N/A		275	275	250
Certifications	N/A		2		2
Permits	N/A		1750	1600	1750
Appeals	N/A		12	0	5
Revocations	N/A		5	0	5
Citations	N/A		25	2	10
Stop Haul Orders	N/A		15	1	5

- Solid waste reduction plan for construction and demolition. Continue timely review of plan submittals for new development for Town of Chapel Hill, Carrboro, and the County and others by request. Push for all County entities to continue the review procedures that are currently in place to ensure space is provided for recyclables storage and facilitate reducing and recycling construction waste by providing research and coordination service to developers.

Landfill Operations - continued

Budget Highlights

- The Manager Recommended budget for FY 2007-08 includes \$591,817 as debt service payments for financed equipment.
- Increases in Operations for FY 2007-08 are for additional supplies and maintenance requirements due to the annual expansion of waste placement, and in equipment repair for scheduled undercarriage maintenance on two dozers.
- The Capital Outlay for FY 2007-08 includes the installation of the Leachate line as directed by the Board of County Commissioners in order to reduce expenses related to hauling of leachate.
- Regulatory approval for the Transfer Station on Eubanks Road and a Landfill Gas Recovery consulting is included under Professional Contract Services.

Solid Waste - Recycling Operations

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Recycling Operations (Solid Waste Enterprise Fund)						Account: 3520
Personnel Services	\$565,031	\$722,231	\$807,213	\$800,091	\$832,336	\$832,336
Operations	\$2,626,914	\$3,122,787	\$1,887,566	\$1,912,499	\$2,055,840	\$2,055,840
Capital Outlay	\$104,358	\$127,066	\$26,800	\$292,869	\$261,016	\$261,016
Equip Reserve Allocation	\$420,027	\$389,656	\$360,404	\$360,404	\$350,512	\$350,512
Total Expenditures	\$3,716,331	\$4,361,740	\$3,081,983	\$3,365,863	\$3,499,704	\$3,499,704
Offsetting Revenues	(\$3,716,331)	(\$4,361,740)	(\$3,081,983)	(\$3,365,863)	(\$3,499,704)	(\$3,499,704)
County Costs (net)	(\$0)	(\$0)	\$0	\$0	\$0	\$0

Major Services

- Urban Curbside recycling: provide weekly contracted curbside collection to an average of 18,204 households and eligible businesses in Carrboro, Chapel Hill and Hillsborough.
- Rural Curbside recycling: provide, through County performed operations, biweekly curbside recycling collection to an average of 12,250 households in unincorporated area of County.
- Multifamily recycling: perform collection service and associated maintenance to a minimum of 235 multifamily recycling sites throughout Orange County.
- Oil, Oil Filters, and Antifreeze Recycling: manage collection and recycling of Oil, Oil Filters, and Antifreeze from County Solid Waste Convenience Centers and public works facilities in Orange County.
- Battery Recycling: manage collection and recycling of lead-acid and dry cell batteries from Solid Waste Convenience Centers and various other drop-off locations throughout Orange County.
- Hazardous Household Waste collection program: provide full-time year-round collection of paints, pesticides, automotive products, batteries, and other household chemicals at the Orange County Landfill.
- Commercial Hazardous Waste Program: provide support and assistance to Conditionally Exempt Small Quantity Generators of commercial hazardous waste, including free hazardous waste management by appointment.
- Electronics Recycling: manage collection, processing, and marketing of residential and non-residential electronics materials received by the Orange County Electronics Recycling Program.
- Drop-off site recycling at staffed Orange County Solid Waste Convenience Centers: operate collection and marketing of recyclable items from Orange County Solid Waste Convenience Centers, including collection and marketing of traditional recyclables, motor oil, oil filters, antifreeze, dry-cell batteries, lead acid batteries, and electronics. Four of the convenience centers have salvage sheds for swapping unwanted re-usable goods.
- Drop-off site recycling at six unstaffed (24 hour a day) recycling sites: operate collection, service, maintenance, and clean up of unstaffed recycling drop-off sites located throughout Orange County accepting newspaper, magazines, cardboard, mixed paper, brown, clear and green glass, plastic bottles and metal cans.
- Government Building Recycling Program: operate recycling collection services and program maintenance for local government buildings throughout Orange County.
- Commercial Recycling Program: Operate collection services and program maintenance for more than 100 commercial recycling program participants, primarily bars and restaurants located throughout Orange County, accepting glass, metals, plastics and paper.

Recycling Operations - continued

- Organic Recycling Program: Oversee contractor-operated organic materials collection and composting program providing collection and composting of pre and post consumer food waste and organic compostables to 25 participating food service and grocery store locations, and providing collection and composting of lab-animal bedding to 13 laboratories at UNC-CH.
- Process and market materials from all County-operated recycling programs to ensure quality, minimize residue, and seek the best possible revenue for materials.

Objective

The Orange County Department of Solid Waste Management's Recycling Division, also known as Orange Community Recycling, uses a combination of in-house staff and contractors to divert recyclable and toxic materials from Orange County Landfill. The recycling program's goals are to provide high-quality, efficient recycling services to the citizens, businesses and institutions of Orange County, and to the maximize diversion of recyclable material from the landfill. Additionally, the program strives to provide safe, convenient, and cost effective options to reduce the toxicity of the waste being buried in the Orange County Landfill, to facilitate the removal of hazardous waste from the environment at large, and specifically to protect local ground water and waterways.

- Contractors handle urban curbside, organics, oil, oil filter, and antifreeze collections and household hazardous wastes.
- Departmental staff handles drop-off site recycling, multifamily recycling, government building recycling, battery recycling, electronics recycling, commercial recycling, and rural recycling curbside recycling collection.

Outcomes

- Urban Curbside Recycling Program: Continue to promote ability to recycle all paper except corrugated cardboard at the curb. Provide recycling services to all eligible new homes anticipated in this sector next year, including those formerly unincorporated households that have been annexed.
- Rural Curbside Recycling Program: Continue to promote ability to recycle all paper except corrugated cardboard at the curb. Work to increase program participating in currently serviced areas. Expand rural curbside services to 1,000 new homes over the course of the year; including the provision of service to new infill homes within the currently serviced areas.
- Multifamily Recycling Program: Transition program to dual-stream service collecting commingled containers and all fiber except corrugated cardboard. Continue efforts to reach apartment complexes in Hillsborough, expand multifamily recycling to eligible units as identified. Add new multifamily sites as properties are developed.
- Drop-off Recycling Program: Maintain high level of service at all drop-off sites, maximizing collection efficiency and preventing overflow; strive to keep sites clean and contamination low, and work to minimize impact of illegal dumping by conducting site visits and weekly site clean-ups.
- Hazardous Waste Program: Continue to provide hazardous waste services to Orange County households and to eligible Conditionally Exempt Small Quantity Generators (CESQGs); build upon success of full-time program and continue to encourage of free commercial hazardous waste services to those eligible. Pilot program to accept pharmaceuticals / medications.
- Commercial Recycling Program: In conjunction with the implementation of State legislation the commercial recycling program will strive to offer services to all ABC-on site permit holders in

Recycling Operations - continued

Orange County, expanding service to as many sites as program can accommodate, and continuing to focus on servicing bars and restraints while looking for new types of customers as well. Work to keep quality of marketable product high. Offer corrugated cardboard recycling collection services to businesses as able, expanding service to up to 10 businesses net year.

- Electronic Recycling – Continue to seek significant increase in diversion and seek opportunities for continued program efficiency gains; offer free electronics recycling services to all Orange County based businesses, governments, and non-profit agencies.
- Government Office Building Recycling Program: Continue every other week collection from governmental office buildings. Add additional buildings as need arises and as unserved properties are identified. Expand service to new local government facilities as acquired and constructed.
- Organic Recycling Program: maintain existing collection of animal bedding and expand organics collection service to new sites that generate a minimum of 2 tons of compostable material per month as able with the objective of increasing amount of material diverted annually by 120 Tons.

Measures (all values given in Tons)

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Curbside Recycling:					
• Urban	3,362	3,810	4,857	4,154	4,400
• Rural	1,140	1,213	1,975	1,380	1,650
Multifamily Recycling	1,025	1,033	1,080	1,070	1,300
Toxicity Reduction Programs:					
- Oil	106.5	104.7	112	98.5	100
- Oil filters	8.7	7.8	9.3	8.9	9.5
- Lead-Acid Batteries	63.5	54.9	60	42	45
- Dry-Cell Batteries	4.2	9.9	14.5	12.0	14.5
- Antifreeze	2.5	3.8	8.0	5.0	8.0
- Propane Tanks	2.3	3.2	4.0	3.9	4.0
- Household Hazardous Waste	112.6	119.9	160	125	130
- Electronics Recycling	187.3	290	300	330	363
Government Office Recycling	104	86	95	88	95
Commercial Recycling	646	604	650	635	665
Drop-Off (recyclable containers)	962	1,039	1,175	887	850
Drop-Off (recyclable paper):					
- Corrugated Cardboard (OCC)	1,223	1,492	1,600	1,471	1,500
- Newspapers	2,055	1,813	1,997	2,569	2,200
- Magazines	0	0	0	0	0
- Mixed Paper	1,041	1,188	654	1,300	1,100
Food Waste / Animal Bedding	1,917	2,350	2,713	2,324	2,450
Total	14,438	15,222	17,464	16,503	16,884

Recycling Operations - continued

Types of Measures: Workload Measures

- Urban residential curbside recycling: Program will serve 660 new in-filled homes in FY 2007-08. Provide bins and weekly collection; respond to all complaint calls by 5pm of working day following receipt of call.
- Rural residential curbside recycling: Serve 1,000 new homes biweekly (combination of expansion and in-fill). Respond to all complaint calls by 5pm of working day following receipt of call.
- Multifamily recycling: Transition program from source separated to dual stream. Add collection of residential mixed paper. Serve new apartment complexes as they are occupied, expand to additional sites in Hillsborough as possible.
- Drop-off site recycling: Provide six unstaffed sites and all staffed Orange County Convenience Centers with regular collection of newspapers, magazines, cardboard, mixed paper, glass, metal cans, and #1 through #7 plastic bottles. Additionally collect motor oil, oil filters, antifreeze, lead-acid batteries, and dry-cell batteries from staffed sites at intervals to prevent spills or overflows. Maintain salvage sheds in working order at four solid waste convenience center locations.
- Dry-Cell Battery Recycling Program: Expand collection service to new locations by partnering with additional businesses to act as drop-off points.
- Hazardous Waste Program: Continue full-time program servicing households and eligible businesses, increase the amount of hazardous materials collected and diverted from Orange County Landfill by at least 5%.
- Electronics Recycling Program: Increase program diversion by 33 tons. Seek recognition for program success.
- Commercial Recycling Program: Increase tonnage and number of sites serviced in conjunction with ABC Legislation and add corrugated cardboard service to at least 10.0 locations.
- Government Office Building Recycling program: Maintain service levels and expand program to include additional governmental buildings including those newly constructed. Seek opportunities to market collected paper at Office Fiber grade for higher revenue.
- Organic Food Waste / Animal Bedding Program: Maintain number of Animal Bedding sites. Increase number of food waste sites served and increase amount of food waste diverted by 120 Tons.

Budget Highlights

- Increases in Operations for FY 2007-08 include additional funds for Certifications and Training, vehicle repairs, vehicle supplies (related to gas/oil increases, and expansion of Rural Curbside pick-up points to 1,000 new homes), design work expenses associated with the replacement of the Highway 57 solid waste convenience center, and for full-year costs of mixed paper curbside collection.
- Debt service payments of \$303,851 in FY 2007-08 associated with curbside recycling bins and front-end loader recycling truck financed in FY 2006-07.
- Closure of Highway 57 SWCC.
- Contribution of Solid Waste Planning efforts by Work Group and consultant.
- The Capital Outlay for FY 2007-08 includes the purchase of forklift for loading electronics and other recyclables, re-paving Cedar Falls Recycling Drop-off site, and replacement of a multifamily recycling truck.

Sanitation Operations - continued

Solid Waste - Sanitation Operations

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
<i>Sanitation Operations Other Funds</i>						Account: 3530
Personnel Services	\$0	\$0	\$0	\$0	\$885,466	\$885,466
Operations	\$0	\$0	\$0	\$0	\$1,323,278	\$1,323,278
Capital Outlay	\$0	\$0	\$0	\$0	\$7,150	\$7,150
Total Expenditures	\$0	\$0	\$0	\$0	\$2,215,894	\$2,215,894
<i>Offsetting Revenues</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>(\$2,215,894)</i>	<i>(\$2,215,894)</i>
County Costs (net)	\$0	\$0	\$0	\$0	\$0	\$0

**The Manager Recommended Budget for FY 2007-08 includes the transition of Sanitation Operations from the Public Works Department to the Solid Waste Enterprise Fund beginning July 1, 2007. For previous years budgets related to Sanitation, refer to the Public Works section of the budget document.*

Major Services

- Operate and maintain six staffed solid waste convenience centers to serve Orange County residents, including roadside cleanups within a half-mile in either direction of sites.
- Provide collection services for solid waste convenience centers, Orange County government buildings and Orange County schools. Front-end loaders collect dumpster container waste. Dump trucks, a skid-steer loader and manual labor and/or roll-off containers are used to collect bulk waste. All bulk waste must be separated into mandated waste types, i.e. white goods, clean metal, clean wood, tires and construction and demolition for acceptance by the landfill.
- Administer Sanitation Division, including daily collection operations, data collection and analysis, report presentation and development.
- Administer and develop public information education efforts.
- Enforce Orange County Solid Waste Ordinance, including investigation and/or cleanup of illegal dumping and accumulated trash as required.
- Provide policy, planning and technical assistance to Orange County elected officials.
- Manage and assist with deconstruction projects

Objective

- Provide high quality, cost-effective solid waste management services to our customers - Orange County residents, government offices and schools. Provide solid waste and recycling services to residents through six staffed solid waste convenience centers.

Sanitation Operations - continued

Measures and Outcomes FY 2007-08

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Waste type (all units are tons)					
• Household waste (MSW)*	9,289	9,322	9,355	9,401	9,525
• C & D waste	2,085	2,222	2,506	2,359	2,496
• Electronics	103	103	149	107	112
• Yard waste	380	360	328	395	435
• White goods (appliances)	376	372	378	375	378
• Tires	57	73	61	98	121
• Metal, clean	518	643	669	621	640
• Wood, Clean	154	184	179	210	242
• Orange County Schools (MSW)	724	724	724	775	800
• Orange County Government Buildings (MSW)	505	525	550	550	600
Resident Permit Tons	3,389	2,800	3,385	3,425	3,600
Total Tons	17,580	17,328	18,284	18,222	18,924
Sanitation vehicle loads to landfill	3,742	5,059	4,440	3,900	3,880
Sanitation roll-off loads to landfill	0	114	1,150	1,658	1,710
Total Sanitation Loads	3742	5,163	5,590	5,543	5,590
Roll-off loads, contracted	460	1,006	150	0	0
Orange County Permits					
Resident loads to landfill (# of trips)	6,109	5,163	6,200	5,543	5,986
Orange County Landfill Tip Fee					
MSW (per ton)	\$ 46	\$46	\$46	\$46	\$47
C & D (per ton)	\$ 41	\$41	\$41	\$41	\$41
Vegetative (per ton)	\$ 15	\$15	\$15	\$15	\$15
Wood, clean (per ton)	\$15	\$15	\$15	\$15	\$15

*Effective October 2006, mattresses are part of the MSW waste stream and removed from the C&D waste stream.

Budget Highlights:

- In December 2006, the County received notice that the property owner of the Highway 57 Solid Waste Convenience Center desired to develop the property and the lease would expire as of May 1, 2007.
- In January 2007, the County purchased property to expand the Walnut Grove Church Road Solid Waste Convenience; expansion was scheduled to be completed by May 1, 2007.
- The County continues to site search for the replacement of the closed Highway 57 Solid Waste Convenience Center.

Sanitation Operations - continued

- The County will continue its site search for the replacement of the closed Highway 57 Solid Waste Convenience Center.
- In July 2006, the Sanitation's roll-off truck was placed into full service and to-date has serviced more this fiscal year than the private contractor the previous fiscal year.
- The Manager Recommended Budget for FY 2007-08 includes the transition of the Sanitation Division from the Public Works Department to the Solid Waste Enterprise Fund beginning July 1, 2007.
- Of the \$307,254 recommended increase in the Sanitation budget for FY 2007-08, \$173,820 is directly related to the transition to the Solid Waste Enterprise Fund, while \$133,434 is unrelated to the transition.
- The Recommended Budget includes one-time start up costs and recurring costs of \$173,820 directly related to the transition. This includes costs associated with a rental trailer and associated operating expenses for the sanitation supervisor's office and employee meeting room (\$6,900), fuel surcharges by the Town of Chapel Hill for re-fueling (\$26,999), overhead charges by the Enterprise Fund to the General Fund for overhead costs to administer the Sanitation operations (\$136,621), and one-time capital start-up costs for furnishings (\$7,150) for the Solid Waste Manager's office, Sanitation Supervisor's office, employee break room, and minimal furnishings for the rental trailer.
- The Recommended Budget also includes Personnel costs of \$45,150 unrelated to the transition due to the elimination of lunch time closures at solid waste convenience centers on Mondays, Tuesdays, Thursdays, and Fridays (\$32,914), Health Insurance increase due to change in employee coverage (\$9,390), and Operational costs of \$88,282 due to increased fuel, oil, and petroleum-based products (\$23,208), site design work for a replacement site of the recently closed Highway 57 solid waste convenience center (\$20,000), and debt financing payments (\$45,076) for scheduled replacement of a hook lift truck and a front end loader to be financed in FY 2007-08.

Solid Waste/Landfill Operations

Summary

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
By Program (Enterprise Fund)						
Administration	862,673	989,301	1,247,947	1,417,865	1,460,132	1,460,132
Landfill Operations	2,219,642	2,608,863	3,083,612	4,305,322	3,345,681	3,345,681
Recycling Operations	3,296,304	3,972,084	2,721,579	3,005,459	3,149,192	3,149,192
Sanitation Operations	0	0	0	0	2,215,894	2,215,894
Total Expenditures	6,378,618	7,570,248	7,053,138	8,728,646	10,170,899	10,170,899
Equipment Reserve Allocation*	1,539,534	1,240,067	1,291,732	1,291,732	1,030,874	1,030,874
Total Expenditures and Allocations	<u>7,918,152</u>	<u>8,810,315</u>	<u>8,344,870</u>	<u>10,020,378</u>	<u>11,201,773</u>	<u>11,201,773</u>
Offsetting Revenues	(7,918,152)	(8,810,315)	(8,344,870)	(10,020,378)	(11,201,773)	(11,201,773)
Net County Cost	\$0	\$0	\$0	\$0	\$0	\$0

Note: FY 2007-08 includes the transition of Sanitation Operations from the Public Works Department to the Solid Waste Enterprise Fund.

* These funds are earmarked for specific purchases of equipment and vehicles, as well as costs of construction projects to be expensed in future years to continue necessary solid waste, recycling and reduction programs.

Solid Waste/Landfill Operations

Budget Highlights:

Proposed 3-R Fee Increase

- The Manager Recommended Budget for FY 2007-08 includes a proposed increase in the Waste Reduction, Reuse, and Recycling (3-R) Fee. The following are the proposed fees for FY 2007-08:

Fee Type	Current Rate	Proposed Rate*
Basic	\$34.00	\$37.00
Multi-Family	\$14.00	\$19.00
Rural	\$16.00	\$26.00
Urban	\$39.00	\$44.00

**The Waste Reduction, Reuse, and Recycling (WRRR) proposed fee would include the following: Basic Fee (\$37.00), Multi-Family (\$19.00 added to Basic Fee, for a total of \$56.00), Rural Curbside (\$26.00 added to Basic Fee, for a total of \$63.00), and Urban Curbside (\$44.00 added to Basic Fee, for a total of \$81.00).*

The total revenue generated from the 3R fee in FY 2007-08 is estimated to be \$3,417,790, an increase of \$566,958 over the FY 2006-07 budgeted amount. This assumes a 96.5% collection rate. Contribution by the Landfill to Recycling for FY 2007-08 is \$435,068.

- An increase in the 3R fee is recommended due to the following reasons:
 - Full year costs associated with adding mixed paper collection to the curbside programs, and the addition of small commercial hazardous waste collection mid-year during FY 2006-07;
 - Full year costs associated with the expansion of food waste collection mid-year during FY 2006-07;
 - Relocation costs of Highway 57 Solid Waste Convenience Center (SWCC) and the expansion of the Walnut Grove SWCC;
 - The ability of the landfill to continue to provide a significant annual subsidy is becoming more limited each year. Increasing financial demands such as the transfer station, leachate sewer line, and landfill gas to energy project necessitate recycling being able to fund more of recycling expenses and not rely on substantive subsidies from the landfill, particularly since the landfill will soon reach capacity and a reduction in surplus revenue will occur.
 - Continued successes with recycling and waste reduction coupled with even more future waste reduction efforts through implementation of a new solid waste plan will result in diminished disposal tonnages, thus stagnate or reduced disposal revenues.

Solid Waste/Landfill Operations

Proposed Mixed Solid Waste (MSW) Tipping Fee Increase

- The Manager Recommended Budget includes an increase of \$1.00/ton in the MSW tipping fee (from \$46.00/ton to \$47.00/ton). The total revenue generated from Landfill fees is estimated to be \$3,498,450, an increase of \$39,850 above the FY 2006-07 budgeted amount.

Sanitation Division Reorganization

- The Manager Recommended Budget assumes the transfer of the Sanitation Division from Public Works to Solid Waste. There will be increased costs associated with this reorganization, but citizens will now have a unified and consolidated waste management organization to interact with rather than the existing organizational structure of split accountability. The County General Fund will transfer appropriate funds to cover the cost of Sanitation operations being administered within the Solid Waste Enterprise Fund. This transfer for FY 2007-08 is \$2,168,090.

Other Issues Impacting the FY 2007-08 Recommended Budget:

- The Manager Recommended Budget includes \$300,000 for the construction of a sewer line to the Landfill. Construction will begin sometime in early fall of 2007. The FY 2005-06 budget contained an appropriation of \$155,000 to fund construction of a sewer line from the junction of Millhouse Road and Eubanks Road to our leachate basin. Those funds were not spent as the design and permitting process has taken considerably longer than expected in part due to the need for an easement from the railroad and additional construction requirements have increased the projected cost. This sewer line will allow the direct injection of landfill leachate into the sewer as opposed to continuing to pump and haul the leachate into Chapel Hill for insertion into a manhole.
- The adopted FY 2006-07 Budget contained funding for the design and permitting of a transfer station, and relocation of ancillary facilities. Given the recent approval of the site for the transfer station a portion of the funds have been encumbered for that purpose and have proposed additional funding for design and permitting in FY 2007-08. Additional funding may be proposed in FY 2008-09 for bidding and negotiation, project administration, construction management, etc.

The preliminary (conservative) estimate of the overall project construction is \$5,200,000, which would include relocation of the Eubanks Road Solid Waste Convenience Center (SWCC), installation of turning lanes, relocation of recycling/sanitation vehicle and employee parking, etc. The facility is currently assumed to be wholly debt financed, unless fund balance would allow some down payment.

- The Solid Waste Operations Center project is ready to be bid and it is assumed that construction will begin sometime this summer. Debt service payments of \$175,280 are included in the FY 2007-08 Manager Recommended Budget, based on an estimated project cost of \$2,200,000. A new telephone system that will incorporate the new building with other landfill phones is budgeted in Capital Equipment at \$53,200. Audio/Video equipment

Solid Waste/Landfill Operations

funding of \$45,000 is also proposed. Furnishings for the new facility are budgeted in Capital Furnishings at \$60,600.

- Beginning in FY 2003-04 the Solid Waste Enterprise Fund began paying debt service on equipment purchased the prior year. Over the ensuing years, considerable use of debt financing has occurred, largely due to favorable interest rates. During that time, budgeted debt service payments have grown from \$296,723 in FY 2003-04 to an estimated \$1,070,948 in FY 2007-08 (not including Sanitation Division). Given future projected expenditures, these annual debt service payments are likely to continue to escalate over the next few years, particularly as they relate to the transfer station, operations center, possible development of an organics recycling facility, possible relocation and/or upgrading of additional convenience centers, continued financing of replacement equipment/vehicles, and likely increases related to implementation of a new solid waste management plan.
- Five capital equipment items are scheduled to be replaced in FY 2007-08. Three of those are proposed to be debt financed. Sanitation has not yet been incorporated into the schedule at this point, pending final decisions regarding reorganization. The estimated balance of the Equipment Reserve Fund at June 30, 2008, based on the current budget recommendations, is \$3,219,218.
- New Solid Waste legislation has been proposed (SB-1492) that, if adopted, could significantly impact solid waste costs to Orange County government and generally to all residents and businesses. It is still too early in the legislative process to make reasonable projections as to the likelihood of adoption, but the North Carolina Association of County Commissioners (NCACC) believes that significant legislative changes should be anticipated.

The Manager Recommended Budget for FY 2007-08 does not include funding for the following:

- Highway 57 Solid Waste Convenience Center Relocation - funds have been provided for design and permitting only, should a suitable site be identified and acquired.
- Solid Waste Management Plan Implementation – no funds have been proposed for the new Solid Waste Management Plan currently under development by the Solid Waste Planning Work Group.
- Storm Debris/Organics Recycling Facility - no funds have been proposed for acquisition of property and/or development of a local organics/storm debris management and recycling facility.
- Landfill Gas to Energy Project – no funds have been proposed for development of a landfill gas to energy project, except for funding for additional analysis/study.
- Greene Tract Revenue – does not assume any revenue related to Greene Tract reimbursement.

Solid Waste/Landfill Operations

The Proposed fee schedule for FY 2007-08 is outlined below, as well as estimated revenues from these fees:

Material	Cost/ton	Tons	Total Revenue
Mixed Waste	\$47.00/ton	57,850	\$2,718,950
Construction & Demolition Waste	\$41.00/ton	15,500	\$635,500
Vegetative Waste	\$15.00/ton	8,000	\$120,000
Clean Wood Waste	\$15.00/ton	1,600	\$24,000
3R Fee*			\$3,417,790
Total			\$6,916,240

**The Waste Reduction, Reuse, and Recycling (WRRR) fee includes the following: Basic Fee (\$37.00), Urban Curbside (\$44.00 added to Basic Fee, for a total of \$81.00), Rural Curbside (\$26.00 added to Basic Fee, for a total of \$63.00), and Multifamily (\$19.00 added to Basic Fee, for a total of \$56.00).*

For comparison, the FY 2006-07 estimated year-end tonnage and fee revenues are provided:

Material	Cost/ton	Tons	Total Revenue
Mixed Waste	\$46.00/ton	57,750	\$2,656,500
Construction & Demolition Waste	\$41.00/ton	15,500	\$635,500
Vegetative Waste	\$15.00/ton	8,150	\$122,250
Clean Wood Waste	\$15.00/ton	1,600	\$24,000
3R Fee			\$2,950,000
Total			\$6,388,250

Solid Waste/Landfill Operations

Total FY 2007-08 budgeted expenditures of \$11,201,773 would be funded as follows:

Tip Fee Revenue	3,498,450
Non-Tip Fee Revenue	1,058,824
WRRR Fee Revenue	3,417,790
Contribution from CIP Allocation	398,000
Appropriated Fund Balance	660,619
General Fund Contribution (Sanitation)	2,168,090
Total Revenue	\$11,201,773

Staff estimates that the Fund Balance at June 30, 2007 will be \$4,383,045. The recommended appropriation of Fund Balance for FY 2007-08 to balance the fund would leave an estimated Undesignated Fund Balance of \$503,208 at June 30, 2008, and a Designated Fund Balance (earmarked to underwrite the Fund's CIP) of \$3,219,218 on June 30, 2008.

Tax Assessor

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
<i>Tax Assessor (General Fund)</i>						Account: 3300
Personnel Services	\$682,303	\$706,521	\$752,786	\$727,714	\$767,310	\$743,757
Operations	\$96,558	\$92,152	\$134,613	\$141,576	\$134,293	\$134,293
Capital Outlay	\$1,682	\$4,684	\$0	\$290	\$0	\$0
Total Expenditures	\$780,543	\$803,357	\$887,399	\$869,580	\$901,603	\$878,050
<i>Offsetting Revenues</i>	<i>(\$35,688)</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
County Costs (net)	\$744,855	\$803,357	\$887,399	\$869,580	\$901,603	\$878,050

<i>Other Related Programs (Revaluation Fund)</i>						Account: 3301
Personnel Services	\$90,744	\$65,612	\$76,911	\$76,933	\$79,279	\$79,279
Operations	\$38,560	\$10,825	\$57,670	\$37,080	\$57,670	\$57,670
Capital Outlay	\$5,980	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$135,284	\$76,437	\$134,581	\$114,013	\$136,949	\$136,949
<i>Offsetting Revenues</i>	<i>(\$481)</i>	<i>(\$3,043)</i>	<i>(\$84,581)</i>	<i>(\$66,486)</i>	<i>(\$12,949)</i>	<i>(\$12,949)</i>
County Costs (net)	\$134,803	\$73,394	\$50,000	\$47,527	\$124,000	\$124,000

Total Tax Assessor and Related Expenditures	\$915,827	\$879,794	\$1,021,980	\$983,593	\$1,038,552	\$1,014,999

Major Services

- List, assess, and bill all taxable property in the County for the purpose of ad valorem taxation.
- Discover taxable property that has not been properly recorded by the owner for tax purposes.
- Administer the tax exemption programs, including tax programs for eligible elderly and disabled individuals and exemption of eligible non-profit organizations.
- Administer the Land Use Program for horticulture, agriculture, and forestry management.
- Conduct and support the County's in-house revaluation of all real property within its jurisdiction, with new values assigned every four years.
- Support the Board of Equalization and Review that meets annually to hear formal appeals.

Objective

- List, assess, and bill all taxable property in the County for the purpose of ad valorem taxation. Discover taxable property that has not been properly recorded by the owner for tax purposes.

Outcomes

- Print and mail 56,000 – 58,000 tax bills with a greater than 99% successful delivery rate. By outsourcing this activity the Department is able to include information such as how tax dollars are spent and the benefits. Early mailing and added information enhances early collection rates and citizen awareness of County programs.
- Continue mailing listing forms to all property owners explaining the necessity of listing taxable personal property, new construction, partial construction, renovations and up fit. This program has resulted in a significant increase in personal property listed as well as

Tax Assessor - continued

new construction listed. The Assessor's Office has documented significant increases in personal property listings and new construction that otherwise would have been lost.

- Notify all appellants of informal decision within 120 days of receipt of appeal. This time frame will allow for timely decisions and the opportunity to be heard by the Board of Equalization and Review.

Objective

- Administer the tax exemption programs, including tax programs for eligible elderly and disabled individuals and exemption of eligible non-profit organizations.

Outcomes

- Provide information so that all citizens eligible for tax-exempt programs know of these programs. A primary source of this information is the application for "homestead exemption" found on the listing form that is mailed annually in early January. Information is also advertised on the tax bills that are mailed in August. Other attempts to inform the public include publishing information in the legal section of the three area newspapers, the Orange County website, fliers posted in numerous areas in each township, fliers mailed to Orange Churches in Mission (OCIM), Interfaith Council, Empowerment, and area places of worship. Additionally, numerous Orange County departments are helping to reach out, offering support, information and assistance.
- Review one-fourth of all properties currently exempt from ad valorem taxation to determine continued qualification for exempt status

Objective

- Administer the Land Use Program for horticulture, agriculture and forestry management.

Outcomes

- Ensure eligibility requirements are met based on general statute guidelines and determine deferred taxes when parcels become ineligible. Development of proper criteria has led to changes in qualification standards.

Objective

- Conduct and support the County's in-house revaluation of all real property within its jurisdiction with new values assigned every four years. The last countywide revaluation became effective 01/01/2005.

Outcomes

- Determine tax values for real property as of the effective date of revaluation that are statistically within 95 percent of the actual market value of the property.
- Maintain a statistical coefficient of dispersion (COD) of 20% or less in years between revaluations. (N.C. Department of Revenue acceptable level is 20%). Statistical measurements such as the COD, when below 20%, indicate that tax values are uniform and consistently fair and equitable.
- Provide final estimate for value resulting from informal reviews within 120 days of appeal. Rendering a timely decision quickly addresses the concerns of individuals and demonstrates responsiveness to their concerns.

Objective

- Administer the business Personal Property Audit Program (Under this program, an audit firm works with the Assessor's office auditing the books of randomly selected

Tax Assessor - continued

businesses, discovering any values previously not listed or under listed. In addition to discovery, there is an educational aspect where the audited company's officers are assisted in getting future listings correct.

Outcomes

- Work with the audit firm in scheduling audit appointments.
- Receive the audit results.
- Work with the audit firm in assisting the businesses to understand the results and the proper way to list in future years.
- Create the discovery bills for non or under listed property for the current year and five years back and notify the businesses accordingly.
- Report results to BOCC and receive Commissioners input on future years processes.

Objective

- Support the Board of Equalization and Review, which meets annually to hear final appeals.

Outcomes

- Act as Clerk to the Board of Equalization and Review that meets annually to hear final appeals.
- Provide appropriate cost, market or income data as requested by the Board to assist in its decisions.
- Enhance the ability to accurately derive values and support values in appeals to the Property Tax Commission and the Court of Appeals by employing professionals and specialists in the appraisal of specific and specialized types of property.

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
# Bills generated and mailed by Aug 15	51,000	55,000	51,000	56,000	
% Bills successfully delivered	99%	99%	99%	99%	
Abstracts generated & mailed by Jan 5	52,000	54,000	52,000	54,000	
Sales ratio level as of effective date of last revaluation (does not change between revaluations).	96%	95.85%	95.85%	95.85%	95.85%
Annual level of statistical accuracy (COD)	11.90%	7.00%	7.00%	11.21%	13.00%
% Appellants notified within 120 days of informal decision	100%	100%	100%	100%	100%

Budget Highlights

- The recommended budget includes an increase in Personnel Services due to plans to share an existing Administrative Assistant position in the Tax Collector's Office with the Tax Assessor's Office.

Tax Collector

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
<i>Tax Collector (General Fund)</i>						Account: 3350
Personnel Services	\$558,714	\$637,415	\$683,983	\$677,326	\$669,689	\$649,715
Operations	\$156,334	\$158,537	\$183,065	\$185,541	\$188,265	\$188,265
Capital Outlay	\$1,973	\$232	\$4,460	\$4,460	\$0	\$0
Total Expenditures	\$717,021	\$796,184	\$871,508	\$867,327	\$857,954	\$837,980
<i>Offsetting Revenues</i>	<i>(\$174,885)</i>	<i>(\$171,706)</i>	<i>(\$209,857)</i>	<i>(\$209,857)</i>	<i>(\$211,141)</i>	<i>(\$211,141)</i>
County Costs (net)	\$542,136	\$624,478	\$661,651	\$657,470	\$646,813	\$626,839

Major Services

- Collect and account for all current and delinquent taxes for the County, 14 special districts, and the municipalities of Carrboro, Chapel Hill, and Hillsborough.
- Provide to the public at large and the taxpayers of Orange County a continuing growth in service availability through the use of technology such as the internet websites, credit card program, prepaid programs, and bank draft program.
- Communicate to, educate, and answer questions for the public on North Carolina property tax laws and procedures, federal bankruptcy laws, civil process law, and estate law requirements.
- Bill and collect the 3R Fee as directed by the BOCC. Requires education of the public, taxpayers, legal community.
- Administer the 3R Assistance Program.
- Bill and collect on behalf of the Town of Chapel Hill the Stormwater Utility Fee.
- Provide specific tax data to attorneys, banks, citizens, mortgage companies and realtors.
- Bill and collect all other Emergency Management Billings such as fire inspections, Haz-Mat billings, special contracts, etc.
- Bill, file insurance, and arbitrate with insurance companies on behalf of clients in an effort to ensure that Orange County received monies due for EMS Ambulance Service Accounts.
- Continuing education process on new law changes relative to Medicare, Medicaid and HIPPA.
- Ensure continued compliance with HIPPA regulations to ensure client rights to privacy of their medical data.
- Assist clients with Medicare/Medicaid appeals.
- Administer the EMS Assistance Program.
- Communicate to, educate, and answers questions and concerns of clients on EMS ambulance issues.
- Collect and audit gross receipts on rental vehicles on behalf of Orange County and all municipalities within our jurisdiction.
- Price and bill register motor vehicles and process requests for relief, recalculation or refunds.
- Bill, collect and issue Beer and Wine licenses and massage therapy licenses.
- Receive, verify, distribute, and deposit revenues collected for all departments within Orange County government. Audit all relative departments for compliance with collection and accounts procedure compliance.

Tax Collector - continued

Objective

Improve the collection of current and delinquent taxes by:

- Consistent and timely use of collection remedies provided by the laws of North Carolina in the collection of taxes assigned this office in taxation.
- Provide a continually updated Revenue website by which citizens can stay abreast of any changes in the law, view their tax records of due/paid, informational source for ambulance billing issues, links to Medicare and as an informational source.
- Increase citizen understanding of property tax system and law, ambulance billing and assistance, County services, policies and issues by participation in citizen groups, through media outlets, mailings and public contact.
- Assist in the education of the public on the 3R fee structure and reasons behind the institution of the fee.
- Insure that the Revenue area is in total compliance with HIPPA (Health Insurance Portability and Accountability Act) regulations.
- Continue efforts to increase EMS collects while meeting the citizen needs.
- Ensure all Orange County departments are meeting the required procedures in the receipt and deposit of funds.
- Coordinate with other departments in the effort to insure service and availability of data to the citizen.
- Provide a payment options to the citizens at large and to county employees.

Outcomes

- To maintain and work toward increasing the current year tax collection rates.
- To maintain and work toward increasing the municipal tax collection rates on current tax.
- Meet or exceed the yearly budgetary goal for collection of current, delinquent taxes and interest.
- Continue ranking in the top five counties statewide in the collection of taxation.
- To maintain and enhance the training of staff with law changes in all areas we are charged to bill and collect.
- Meet or exceed the yearly budgetary goal for collection of EMS ambulance fees while ensuring all HIPPA regulations are met.
- Ensure all businesses compile with the issuance Beer and Wine licenses and massage therapy licenses.
- Maintain the collection and audit of all business, which qualify under the gross receipts vehicle tax.
- Successful billing and collection of the 3R fee.
- Successful billing and accounting of the Chapel Hill Stormwater Fee.

Measures

- Maintain a continuing education process for staff which to date has allowed 8 out of 11 employees to become certified by the North Carolina Tax Collectors Association.
- Continued ranking within the top five counties out of a possible 100 statewide.
- Historic record reflects the continued rise in the overall collection each year.
- Historic record reflects the continued rise in payment of EMS ambulance fees yearly.
- Continued external audits reflect compliance with all regulatory requirements.
- Successful coordination of staff to develop the record format, billing and collection of the Orange County Solid Waste 3R Fee program for 2006.

Tax Collector - continued

- Coordinated with other staff and outside agencies the billing and collection portion on behalf of the Town of Chapel Hill in the implementation of the Stormwater Utility Fee.

Budget Highlights

- Successfully completed the tax year 2005-2006 with an overall collection rate of 98.97%
- Successfully collected over estimated collections on 3R fee finishing at 98.40% collected
- Successfully collected EMS charges exceeding prior year collections of 1.6 million.
- Successfully collected on behalf of the Town of Chapel Hill their Stormwater Utility Fee reaching collection of over 98%.
- The recommended budget includes a decrease in Personnel Services due to plans to share an existing Administrative Assistant position in the Tax Collector's Office with the Tax Assessor's Office.

Transfers to Other Funds

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Transfers to Other Funds (<i>General Fund</i>)						Account: 9000
Affordable Housing	\$254,000	\$270,360	\$188,360	\$188,360	\$274,453	\$274,453
County Capital	\$837,465	\$3,328,364	\$2,770,374	\$2,970,374	\$2,715,885	\$2,715,885
Efland Sewer	\$80,000	\$85,000	\$100,000	\$100,000	\$122,250	\$122,250
Grant Projects	\$25,248	\$71,494	\$80,661	\$80,661	\$125,877	\$50,788
Revaluation	\$155,611	\$50,000	\$50,000	\$50,000	\$124,000	\$124,000
School Capital	\$2,385,864	\$4,444,072	\$4,155,562	\$4,155,562	\$4,073,827	\$4,073,827
Solid Waste	\$0	\$0	\$0	\$0	\$2,168,090	\$2,168,090
Sportsplex	\$0	\$163,435	\$700,000	\$700,000	\$700,000	\$700,000
Transfer to JCPC (County Match)	\$11,520	\$11,500	\$11,500	\$11,500	\$24,534	\$24,534
Total Transfer to Other Funds	\$3,749,708	\$8,424,225	\$8,056,457	\$8,256,457	\$10,328,916	\$10,253,827

Transfer to Orange-Chatham Justice Program

\$24,534

Criminal Justice Partnership Program – These funds provide the County match for the Criminal Justice Partnership Program. This match, along with grant funding from the Criminal Justice Partnership Program and the State Office of Juvenile Justice finance the County's Criminal Justice Program Coordinator position.

Transfer to School Capital Transfer to County Capital

\$4,073,827
\$2,715,885

These transfers provide pay-as-you-go funds for School and County capital projects identified in the Capital Investment Plan (CIP).

Transfer to Revaluation

\$124,000

This transfer allocates funds to the Revaluation fund to pay for the revaluation of real property in the County. State Statutes require a revaluation of real property to be completed at least every eight years. Orange County has adopted a quadrennial revaluation cycle, with the most recent revaluation having taken effect on January 1, 2005. (*See the Assessor's Department Budget in the Taxation and Records Section of this budget for more information*).

Transfer to Efland Sewer Enterprise Fund

\$122,250

This transfer provides funds to supplement money received from sewer charges. (*See the Efland Sewer Enterprise Fund budget in the Department Operating Budgets section of this document for more information*).

Transfers to Other Funds - continued

Transfer to Affordable Housing Reserve **\$274,453**

This transfer reserves funds to address long-term housing needs for decent and affordable housing in Orange County as well as fund the Urgent Repair Program.

Transfer to Grant Projects **\$50,788**

This transfer allocates general fund dollars to the following grant projects: Enhanced Child Service Coordination (\$9,024), Child Care Health Consultant (\$9,622) and Senior Health Coordination-Wellness Program (\$32,142).

Transfer to Solid Waste **\$2,168,090**

This transfer allocates general fund dollars to the Solid Waste Enterprise Fund to cover operational costs associated with Sanitation Operations. FY 2007-08 marks the first year of the transition of this division from the General Fund to the Solid Waste Enterprise Fund.

Transfer to Sportsplex **\$700,000**

In December 2005, the County purchased the Sportsplex located in Hillsborough. Under a current contractual arrangement, a third party, Recreation Factory Partners, manages and operates the facility for a fee. This transfer provides sufficient funds to pay the annual debt service (principal and interest) associated with the purchase (\$521,417) with the remainder for operations.

Visitors Bureau Fund

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Visitors Bureau Fund	Visitors Bureau Fund					Account: 6005
Overhead	\$42,000	\$21,000	\$31,766	\$31,766	\$42,430	\$42,430
Personnel Services	\$279,766	\$299,845	\$333,775	\$345,260	\$343,497	\$343,497
Operations	\$202,761	\$273,910	\$319,112	\$404,155	\$567,436	\$567,436
Capital Outlay	\$414	\$2,289	\$3,500	\$9,500	\$5,500	\$5,500
Total Expenditures	\$524,941	\$597,045	\$688,153	\$790,681	\$958,863	\$958,863
Offsetting Revenues	(\$586,865)	(\$663,308)	(\$688,153)	(\$790,681)	(\$958,863)	(\$958,863)
County Costs (net)	(\$61,924)	(\$66,264)	\$0	\$0	\$0	\$0

Total Visitors Bureau Expenditures	\$524,941	\$597,045	\$688,153	\$790,681	\$958,863	\$958,863

Major Services

- Position Orange County as a desirable meeting or vacation destination, with careful consideration of the needs and assets of the communities that comprise Orange County.
- In cooperation with community organizations, achieve a comprehensive marketing program with high-quality collateral materials, programs, and services.
- Serve as a countywide leader in developing strategies for consistently providing quality visitor services to the travelers who visit Orange County.
- Encourage longer stays, increased spending and repeat visits to Orange County.
- Examine the range of visitor services available, identify unmet needs, and encourage private businesses to meet those needs, as appropriate.
- Operate in a manner that contributes to the economic development and quality of life that comprise Orange County.

Objective

- Engage in a variety of activities that will result in hotel bookings, rental of area meeting facilities, attraction and welcome center visitations, increased occupancy tax receipts, and increased visitor expenditures.

Outcomes

- Increase the amount of spending in Orange County by visitors.
- Provide information to Orange County visitors six days a week at the Visitors Center.
- Increase new conference and meeting definite bookings initiated by the Bureau.
- Increase the number of qualified sales leads distributed to hotels and meeting facilities.
- Increase the number of meeting and conference groups serviced
- Increase attraction, welcome center and tour visitations.
- Increase countywide average daily hotel room rates.
- Improve hotel occupancy over prior year.

Visitors Bureau Fund - continued

Measures

	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Conference, Meeting Bookings	40	42	45	47
Sales Leads	52	54	54	57
Groups Serviced	183	205	205	210
Attraction and Welcome Center Visitations	1.35 million	1.4 million	1.40 million	1.42 million
Hotel Occupancy	68.6%	72%	71.0%	71.8%
Hotel Average Daily Rate	\$103.75	\$106.00	\$108.08	\$112.00
Occupancy Tax Receipts	\$513,532	\$557,640	\$591,098	\$625,500
Inventory of Hotel Rooms	1,304	1,483	1,483	1,491
Visitor Spending in Millions (calendar year)**	\$127 million	\$135 million	\$135 million	\$136 Million

** Obtained through NC Commerce.

Objective

- Conduct activities that will increase the awareness of Orange County as a meeting and leisure destination, targeting lower demand periods such as summer and winter.

Outcomes

- Increase distribution of visitor information.
- Increase the number of visitor inquiries generated.
- Increase the number of requests for meeting and event site information.
- Provide promotional assistance to local organizations that plan festivals and events that generate and stimulate overnight visitors to Orange County.
- Increase the number of visitor-related media stories published about our area in local, regional and national publications.
- Continue to update and expand the Bureau's web site and electronic initiatives.
- Continue to expand the media plan for targeted advertisements placed in magazines, newspapers and other publications to generate increased demand for our area during slower periods such as summer and winter.

Visitors Bureau Fund - continued

Measures

	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Projected	2007-08 Budget
Requests for Meeting and Tour Information	1,135	1,078	1155	1075	1100
Local Festivals/Events Assisted	26	26	28	28	28
Media Stories Placed	199	205	220	220	230
Web Site Visits	295,721	288,628	360,785	229,000	300,000
Visitor Center Walk-ins (NEW)	3,928	7,211	8,650	10,000	11,000
Advertising Placements	59	20	40	40	100

Budget Highlights

- The Visitors Bureau will spend-down the fund balance by approximately \$221,000 (estimated at \$380,000 year's end) and expects to receive \$100,000 from the Town of Chapel Hill to support Visitors Bureau operations.
- For FY 2007-08, Orange County's 2% occupancy tax is projected at approximately \$625,000.
- Offsetting revenues for this department anticipate an increase in occupancy tax collections (\$114,000), which include revenues from the recent openings of the Franklin Hotel and the Residence Inn.
- The Visitors Bureau board voted to substantially increase advertising to draw new audiences into new and existing hotels. The Bureau has allocated \$200,000 to Jennings Advertising to create an online and print campaign for Orange County.
- New advertising and an online campaign will seek to increase occupancy by 3 percentage points. In Orange County, each 1 percent increase in occupancy yields almost \$400,000 in additional room revenue.
- In addition to a stepped-up marketing campaign, the Bureau will forge a partnership with Southern Foodways Alliance and increase its commitment to the North Carolina High School Athletic Association.
- Slight budget increases in several areas reflect inflationary costs and increased dues structures.

Visitors Bureau Fund

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Visitors Bureau Fund	Visitors Bureau Fund					Account: 6005
Overhead	\$42,000	\$21,000	\$31,766	\$31,766	\$42,430	\$42,430
Personnel Services	\$279,766	\$299,845	\$333,775	\$345,260	\$343,497	\$343,497
Operations	\$202,761	\$273,910	\$319,112	\$404,155	\$567,436	\$567,436
Capital Outlay	\$414	\$2,289	\$3,500	\$9,500	\$5,500	\$5,500
Total Expenditures	\$524,941	\$597,045	\$688,153	\$790,681	\$958,863	\$958,863
<i>Offsetting Revenues</i>	<i>(\$586,865)</i>	<i>(\$663,308)</i>	<i>(\$688,153)</i>	<i>(\$790,681)</i>	<i>(\$958,863)</i>	<i>(\$958,863)</i>
County Costs (net)	(\$61,924)	(\$66,264)	\$0	\$0	\$0	\$0

Total Visitors Bureau Expenditures	\$524,941	\$597,045	\$688,153	\$790,681	\$958,863	\$958,863

Major Services

- Position Orange County as a desirable meeting or vacation destination, with careful consideration of the needs and assets of the communities that comprise Orange County.
- In cooperation with community organizations, achieve a comprehensive marketing program with high-quality collateral materials, programs, and services.
- Serve as a countywide leader in developing strategies for consistently providing quality visitor services to the travelers who visit Orange County.
- Encourage longer stays, increased spending and repeat visits to Orange County.
- Examine the range of visitor services available, identify unmet needs, and encourage private businesses to meet those needs, as appropriate.
- Operate in a manner that contributes to the economic development and quality of life that comprise Orange County.

Objective

- Engage in a variety of activities that will result in hotel bookings, rental of area meeting facilities, attraction and welcome center visitations, increased occupancy tax receipts, and increased visitor expenditures.

Outcomes

- Increase the amount of spending in Orange County by visitors.
- Provide information to Orange County visitors six days a week at the Visitors Center.
- Increase new conference and meeting definite bookings initiated by the Bureau.
- Increase the number of qualified sales leads distributed to hotels and meeting facilities.
- Increase the number of meeting and conference groups serviced
- Increase attraction, welcome center and tour visitations.
- Increase countywide average daily hotel room rates.
- Improve hotel occupancy over prior year.

Visitors Bureau Fund - continued

Measures

	2005-06 Actual	2006-07 Budget	2006-07 Estimate	2007-08 Projected
Conference, Meeting Bookings	40	42	45	47
Sales Leads	52	54	54	57
Groups Serviced	183	205	205	210
Attraction and Welcome Center Visitations	1.35 million	1.4 million	1.40 million	1.42 million
Hotel Occupancy	68.6%	72%	71.0%	71.8%
Hotel Average Daily Rate	\$103.75	\$106.00	\$108.08	\$112.00
Occupancy Tax Receipts	\$513,532	\$557,640	\$591,098	\$625,500
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Visitors Bureau Fund - continued

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	2004-05 Actual	2005-06 Actual	2006-07 Budget	2006-07 Projected	2007-08 Budget
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- New advertising and an online campaign will seek to increase occupancy by 3 percentage points. In Orange County, each 1 percent increase in occupancy yields almost \$400,000 in additional room revenue.
- In addition to a stepped-up marketing campaign, the Bureau will forge a partnership with Southern Foodways Alliance and increase its commitment to the North Carolina High School Athletic Association.
- Slight budget increases in several areas reflect inflationary costs and increased dues structures.

Debt Service

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Debt Service (General Fund)	Account: 3800/8800					
Principal - Schools General Obligation Bonds	10,577,036	11,126,402	12,391,387	12,391,387	12,038,155	12,038,155
Principal - Non-General Obligation Debt - Schools	3,086,645	3,248,456	3,682,859	3,682,859	4,477,336	4,477,336
Interest - Non-General Obligation Debt - Schools	1,072,158	853,193	1,525,322	1,525,322	1,972,511	1,972,511
Total School Debt Service	14,735,839	15,228,051	17,599,568	17,599,568	18,488,002	18,488,002
Principal - County General Obligation Bonds	940,498	1,813,221	1,394,308	1,394,308	1,391,718	1,391,718
Interest - County General Obligation Bonds	1,042,519	1,293,413	1,212,661	1,212,661	1,154,885	1,154,885
Principal - Non-General Obligation Debt - County	823,402	1,343,748	2,154,902	2,122,902	2,005,349	2,005,349
Interest - Non-General Obligation Debt - County	172,169	188,275	1,017,804	1,050,806	1,230,332	1,230,332
Total County Debt Service	2,978,588	4,638,657	5,779,675	5,780,677	5,782,284	5,782,284
Total Debt Service Expenditures	17,714,427	19,866,708	23,379,243	23,380,245	24,270,286	24,270,286

These funds repay principal and interest due on non-enterprise fund debt. This includes outstanding voter approved general obligation bonds and other alternative financing issuances related to School and County capital projects.

Debt Management

Orange County's primary objective in managing the amount of debt issued to meet long-term capital needs is to keep the level of indebtedness within available resources. The Board has a longstanding Debt Management Policy that establishes parameters, procedures and other objectives related to debt issuance. A major benchmark included in the Policy provides for the County's annual non-enterprise fund debt service payments to be no more than 15 percent of the County's total General Fund budget. Fifteen percent of the fiscal year 2007-08 Manager's Recommended General Budget equals \$25,830,970 compared to our anticipated debt service payments of \$24,270,286. The table below compares the County's current level of debt with the levels outlined in the Debt Management Policy:

County's Debt Level for Fiscal Year 2007-08			
	Per county's Adopted Debt Management Policy	Legal Debt Limit per NC General Statute	As included in FY 2007-08 Recommended Budget
Annual Debt Service Payments as a Percentage of General Fund Expenditures	No greater than 15%	N/A	14.1%
Total Outstanding Debt as a Percentage of Total Assessed Valuation	No greater than 3%	No greater than 8%	2.0%

Bond Ratings

The County has excellent bond ratings:

- Fitch IBCA- AAA
- Standards and Poors – AA+
- Moody's – Aa2
- North Carolina Municipal Council - 87

Education

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Local School Systems						
Current Expenses (General Fund)						
Orange County Schools	\$17,920,336	\$19,608,329	\$20,672,387	\$20,372,387	\$24,393,193	\$21,136,636
Chapel Hill/Carrboro City Schools	\$28,816,278	\$30,372,967	\$33,121,357	\$33,121,357	\$33,724,585	\$33,656,574
	<u>\$46,736,614</u>	<u>\$49,981,296</u>	<u>\$53,793,744</u>	<u>\$53,493,744</u>	<u>\$58,117,778</u>	<u>\$54,793,210</u>
Recurring Capital						
Orange County Schools	\$772,867	\$881,750	\$941,520	\$941,520	\$941,520	\$941,520
Chapel Hill/Carrboro City Schools	\$1,242,787	\$1,408,508	\$1,458,480	\$1,458,480	\$1,458,480	\$1,458,480
	<u>\$2,015,654</u>	<u>\$2,290,258</u>	<u>\$2,400,000</u>	<u>\$2,400,000</u>	<u>\$2,400,000</u>	<u>\$2,400,000</u>
Long Range Capital						
School Capital	\$2,385,864	\$4,444,072	\$4,155,562	\$4,155,562	\$4,073,827	\$4,073,827
	<u>\$2,385,864</u>	<u>\$4,444,072</u>	<u>\$4,155,562</u>	<u>\$4,155,562</u>	<u>\$4,073,827</u>	<u>\$4,073,827</u>
Debt Service						
Principal & Interest Schools General Obligation Bonds	\$10,577,036	\$11,126,402	\$12,391,387	\$12,391,387	\$12,038,155	\$12,038,155
Principal Non-General Obligation Schools	\$3,086,645	\$3,248,456	\$3,682,859	\$3,682,859	\$4,477,336	\$4,477,336
Interest Non-General Obligation Schools	\$1,072,158	\$853,193	\$1,525,322	\$1,525,322	\$1,972,511	\$1,972,511
	\$0	\$0	\$0	\$0	\$0	\$0
	<u>\$14,735,839</u>	<u>\$15,228,051</u>	<u>\$17,599,568</u>	<u>\$17,599,568</u>	<u>\$18,488,002</u>	<u>\$18,488,002</u>
Other School-Related Programs						
School Health Nursing Initiative	\$0	\$486,898	\$537,289	\$537,289	\$628,670	\$566,774
School Social Workers	\$122,118	\$266,577	\$500,230	\$527,050	\$557,272	\$557,272
Reserve for Fair Funding for Schools	\$0	\$0	\$800,000	\$800,000	\$800,000	\$800,000
	<u>\$122,118</u>	<u>\$753,475</u>	<u>\$1,837,519</u>	<u>\$1,864,339</u>	<u>\$1,985,942</u>	<u>\$1,924,046</u>
Total Local School Systems Expenditures	\$65,996,089	\$72,697,152	\$79,786,393	\$79,513,213	\$85,065,549	\$81,679,085
Durham Technical Community College (DTCC)						
Current Expenses (General Fund)						
Durham Technical Community College	\$0	\$0	\$0	\$0	\$180,598	\$180,598
	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$180,598</u>	<u>\$180,598</u>
Recurring Capital						
Durham Technical Community College	\$0	\$0	\$0	\$0	\$15,000	\$15,000
	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$15,000</u>	<u>\$15,000</u>
Debt Service						
Principal & Interest Non-General Obligation - DTCC	\$0	\$0	\$0	\$0	\$190,046	\$190,046
	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$190,046</u>	<u>\$190,046</u>
Total Durham Technical Community College	\$0	\$0	\$0	\$0	\$385,644	\$385,644
Total Education Expenditures	\$65,996,089	\$72,697,152	\$79,786,393	\$79,513,213	\$85,451,193	\$82,064,729

Note: In addition to the funding outlined here, in fiscal year 2007-08 CHCCS anticipates receiving approximately \$15.1 million from its special district tax proceeds.

Local School Systems

In North Carolina, each county is responsible for supplementing state and federal appropriations to public education. Local current expense appropriations are allocated to each school system based on an equal amount per pupil. In addition, counties provide funds to each system for recurring and long-range capital projects. School systems in North Carolina do not have separate taxing authority and are not allowed to issue debt for school construction and renovation projects. Therefore, issuance and repayment of long-term debt, such as general obligation bonds and private placement loans, are the responsibility of county government. Many school units in the state also have special district taxes. These voter-approved taxes, levied within the unit's boundaries, further supplement county funding.

Student Enrollment Projections

In accordance with North Carolina General Statutes, the State Department of Public Instruction (DPI) certifies the estimated number of students who will attend public school in each district during the next academic year. These numbers are available to the Boards of Education and Board of County Commissioners in March of each year and are often referred to as the March ADM (Average Daily Membership) numbers. DPI allows counties to modify these totals to incorporate the number of students residing in each district who are expected to attend charter schools the following academic year. The resulting total projected student populations for each system are multiplied by the per pupil appropriation approved by the Board of County Commissioners to determine the total current expense appropriation for each district.

- **Student Enrollment Projections for the Orange County Schools**

Based on DPI projections, the Orange County School district enrollment for fiscal year 2007-08 totals 6,894, an increase of 157 students from the March 2006 projections. Currently budgeted charter school students total 254, the same number as fiscal year 2006-07. This brings the total district enrollment to 7,148.

- **Student Enrollment Projections for the Chapel Hill-Carrboro City Schools**

The Chapel Hill-Carrboro City School District DPI projections total 11,265, reflecting an increase of 181 when compared to the March 2006 projections. Currently budgeted charter school students total 117, the same as fiscal year 2006-07. This brings the total district enrollment for the district to 11,382.

2007-08 Enrollment Projections

	CHCCS	OCS	Total
March 2007 Department of Public Instruction ADM Planning #s			
	11,343	6,954	18,297
Less: Out of District	<u>78</u>	<u>60</u>	<u>138</u>
	11,265	6,894	18,159
Plus: March 2006 Charter Students	<u>117</u>	<u>254</u>	<u>371</u>
Total Budgeted Students	11,382	7,148	18,530
	61.42%	38.58%	

2006-07 Enrollment Projections

	CHCCS	OCS	Total
March 2006 Department of Public Instruction ADM Planning #s			
	11,162	6,806	17,968
Less: Out of District	<u>78</u>	<u>69</u>	<u>147</u>
	11,084	6,737	17,821
Plus: March 2005 Charter Students	<u>117</u>	<u>254</u>	<u>371</u>
Total Budgeted Students	11,201	6,991	18,192
	61.57%	38.43%	

Current Expense

As stated earlier, local current expense funding supplements State and Federal funds received by each district for the operation of the schools. North Carolina law requires boards of county commissioners to provide equal per pupil appropriations to each system in counties that have more than one school administrative unit, as is the case in Orange County.

It is important to note that the Chapel Hill-Carrboro City School system also receives proceeds from a special district tax approved many years ago by the voters of that district. At this time, the Orange County School system does not have a similar taxing authority.

The recommended fiscal year 2007-08 budget maintains the local per pupil allocation at \$2,957 per student for each of the 18,530 students in the two school systems. This maintains the per pupil at the 2006-07 approved level.

- **Current Expense Funding for the Orange County Schools**

The recommended budget provides the District with an additional \$464,249 for a total appropriation in current expense funding of \$21,136,636. This level of funding is \$3,256,557 less than the \$24,393,193 requested by the Orange County Board of Education.

- **Current Expense Funding for the Chapel Hill/Carrboro City Schools**

For the Chapel Hill-Carrboro City Schools, the recommended budget increases the current year funding level by \$535,217 and brings the total General Fund funding for the District to \$33,656,574. This amount is \$68,011 less than the General Fund amount requested by the Chapel Hill-Carrboro Board of Education.

- **District Tax – Chapel Hill-Carrboro City Schools**

The recommended budget maintains the district tax rate at 18.85 cents. Each penny on the Chapel Hill-Carrboro district tax rate for fiscal year 2007-08 is expected to produce \$802,246. Anticipated revenue from this special tax is estimated to generate \$1,329 per student for the district. Projected revenue from district tax proceeds for fiscal year 2007-08 totals \$15,122,338. This amount is \$6,014,318 less than the amount requested by the Chapel Hill-Carrboro Board of Education.

**State Mandated Funding Formula
General Fund Per Pupil Allocations to Each District**

	CHCCS	OCS	Total
# of Students Budgeted in Fiscal Year 2006-07	11,201	6,991	18,192
Projected Increase in Students for Fiscal Year 2007-08	181	157	338
Total Projected Students (including charter students) for Fiscal Year 2007-08	11,382	7,148	18,530
Recommended County Per Pupil Allocation	2,957	2,957	2,957
Total Recommended Current Expense Funding for Fiscal Year 2007-08	\$33,656,574	\$21,136,636	\$54,793,210
Total Approved Current Expense Funding FY 2007-08	\$33,121,357	\$20,672,387	\$53,793,744
Recommended Increase in Funding for FY 2007-08	\$535,217	\$464,249	\$999,466
Requested Current Expense Funding (Ad Valorem only) for FY 2007-08	\$33,724,585	\$24,393,193	\$58,117,778
Requested Current Expense Funding (Ad Valorem and Special District Tax) for FY 2007-08	\$54,886,970	\$24,393,193	\$79,280,163

Recurring Capital

Recurring capital outlay funding supports Category I (facility improvements), Category II (equipment and furnishings), and Category III (vehicles and bus purchases) expenditures. The equal per pupil allocations required by law for current expense appropriations are not applicable to this category of local school funding.

For fiscal year 2007-08, the recommended budget maintains total funding for recurring capital at \$2,400,000. Of the total, recurring capital for the Chapel Hill-Carrboro City Schools equals \$1,458,480, and Orange County Schools' allocation is \$941,520.

Long-Range Capital and School Capital Projects

The County plans and programs long-range school capital funding through the County's Capital Investment Plan (CIP). Projects are funded by a combination of State and local bonds, non-bond financing and pay-as-you-go funding sources. The latter include dedicated half-cent sales tax revenues and property tax earmarked under the Board's Capital Funding Policy. With the

updated Capital Funding Policy adopted by the Board in April 2007, North Carolina Public School Building Capital funds and School Construction Impact Fees offset School related debt service associated with construction of new school seats. A list of all projects included in each district's capital budget 2007-08 will be forthcoming during a budget work session scheduled for June 2007.

Debt Service

These funds repay principal and interest due on School related debt including general obligation bonds and private placement loans.

Total Funding for Operations and Recurring Capital by Local School District

The chart below shows the total approved funding for operations and recurring capital for the two districts for the 2007-08 fiscal year. This does not include long-term capital investments or debt service.

	Orange County Schools	Chapel Hill Carrboro City Schools
Current Expense	\$21,136,636	\$33,656,574
Recurring Capital	\$941,520	\$1,458,480
District Tax	\$0	\$15,122,338
Total Funding by District	\$22,078,156	\$50,237,392
<i>Projected Student Enrollment</i>	<i>7,148</i>	<i>11,382</i>

Durham Technical Community College (DTCC)

The Orange County Satellite Campus of Durham Technical Community College is currently being constructed at the Waterstone Development located just south of Hillsborough off Highway 86. DTCC staff anticipate construction to be completed in winter 2007/08 and classes can begin in March 2008.

As with local school districts, counties in North Carolina are responsible for supplementing state and federal appropriations to community colleges. For the most part, counties are responsible for day-to-day operating costs such as utilities, security and custodians. Counties are not responsible for teaching staff.

The recommended budget reflects four months of operations for the new facility and provides \$385,644 to DTCC for fiscal year 2007-08. This includes current expense funding of \$180,598, recurring capital of \$15,000 and debt service allocations of \$190,046. Funding in fiscal year 2008-09 will reflect a full year of costs for the new campus.

Fire Districts

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended
Fire Districts (Fire District Fund)						
Cedar Grove	\$135,568	\$154,887	\$159,619	\$171,619	\$168,552	\$168,552
Chapel Hill	\$562	\$562	\$566	\$566	\$444	\$444
Damascus	\$22,262	\$18,319	\$34,675	\$34,675	\$35,870	\$35,870
Efland	\$180,647	\$181,628	\$223,433	\$223,433	\$237,855	\$237,855
Eno	\$310,861	\$311,933	\$319,939	\$319,939	\$339,818	\$339,818
Little River	\$147,935	\$148,012	\$152,620	\$152,620	\$163,677	\$163,677
New Hope	\$304,816	\$344,613	\$317,619	\$317,619	\$321,103	\$321,103
Orange Grove	\$189,569	\$190,317	\$224,165	\$224,165	\$236,315	\$236,315
Orange Rural	\$418,943	\$487,997	\$530,041	\$530,041	\$564,353	\$564,353
South Orange	\$369,480	\$365,880	\$390,212	\$390,212	\$442,900	\$442,900
Southern Triangle	\$78,470	\$66,217	\$122,725	\$122,725	\$146,530	\$146,530
White Cross	\$116,669	\$116,732	\$120,513	\$120,513	\$174,390	\$174,390
Total Fire District Expenditures	\$2,275,782	\$2,387,097	\$2,596,127	\$2,608,127	\$2,831,807	\$2,831,807
<i>Offsetting Revenue</i>	<i>(\$2,302,480)</i>	<i>(\$2,499,820)</i>	<i>(\$2,596,127)</i>	<i>(\$2,701,562)</i>	<i>(\$2,831,807)</i>	<i>(\$2,831,807)</i>
Net County Cost	(\$26,698)	(\$112,723)	\$0	(\$93,435)	\$0	\$0

Fire protection in the unincorporated areas of Orange County is provided in twelve tax supported fire districts. In most districts, fire services are provided under contract with various incorporated volunteer fire departments. In two cases, service is provided to district residents under agreements with municipal fire departments. In addition to fire protection, many of these departments provide first responder and early defibrillation services to medical emergencies within their district. Coordination of these services is provided by Orange County Emergency Management Services.

It is estimated that there are at least 350 firefighters and first responders contributing more than 40,000 training and service hours in Orange County. Volunteers will respond to more than 5,000 fire and first responder calls by June 30, 2006.

Cedar Grove Fire District

\$168,552

- The tax rate for this district is recommended to remain at 7.30 cents for FY 2007-08.
- In FY 2006-07, the department continued their efforts to achieve all required training for their firefighters to meet the State requirements of level 1 and 2 certification, replaced three sets of old turnout gear and ten old pagers, anticipate delivery of a new replacement tanker in late June, and purchasing a Thermal Imaging Camera to assist in searching buildings for victims during structural fires.
- In FY 2007-08, the department will continue to train all firefighters at level 1 and 2 state certifications, will continue to recruit new members to increase membership, begin preparing financially for the replacement of a twenty-eight year old tanker within the next two to three

Fire Districts - continued

years, and adding more water points in the district to assist with fires, which will improve the district's ISO rating.

- The department's five-year plan includes renovation of station #2 to include a training room, kitchen area, and office space for the fire department officers, replace the heating systems at both stations with more energy efficient units, and replace their twenty-eight year old tanker, due to plumbing and tank rusting out.

Chapel Hill Fire District

\$444

- Protection for the six homes located in this district is provided by the Town of Chapel Hill Fire Department.
- The tax rate is recommended to remain at 1.9 cents for FY 2007-08.

Damascus Fire District

\$35,870

Southern Triangle Fire District

\$146,530

- North Chatham Volunteer Fire Department contracts with Orange County to provide services to the citizens in the Damascus and Southern Triangle districts of Orange County.
- The department requested that its current contract of \$160,000 (less any reimbursement that North Chatham receives for municipal annexations) increase to \$185,000 for fiscal year 2007-08.
- The increase in the contract is needed to help cover the cost of installing laptop computers on 6 vehicles to provide onboard mapping, the addition of paid staff to begin coverage of an additional station 24 hours/day. During FY 2006-07, the department completed the requirements for the rated district to be extended to six miles in both Orange and Chatham counties, and this has resulted in an average of 25% savings on homeowners' insurance premiums.
- During a FY 2006-07 budget worksession, a three-year plan was presented to the Board of County Commissioners to raise the tax rate to equal Chatham County's current rate of 6.0 cents. FY 2007-08 is the second year of that three-year plan, and the tax rate for these districts is recommended to increase by 1.0 cent, from 4.0 cents to 5.0 cents for FY 2007-08. The contract cost of \$185,000 represents approximately 8% of the total North Chatham Fire Department's annual budget of \$2.4 million.

Efland Fire District

\$237,855

- The tax rate for this district is recommended to remain at 4.225 cents for FY 2007-08.
- In FY 2006-07, the department roster increased by two members to a total of 40 firefighters. Currently, there are 16 firefighters who are working on completing their firefighter level 1 and 2 training, 16 firefighters who are certified in emergency rescue services, and 20 who are certified first responders. The department also has three high school youth participating in their Junior Firefighter Program. The district applied and received grant funds to purchase 800 MHz radio equipment, which saved the taxpayers in this district approximately \$100,000. The department has made progress in building a satellite station on Highway 70 West, which will enhance response time to the western part of the County once completed and outfitted with gear. The department has ordered a replacement pumper/tanker with

Fire Districts - continued

delivery scheduled in July 2007, and will purchase a vehicle that will be used by the first responders from emergency service purposes.

- In FY 2007-08, the department plans to continue fire prevention, firefighter assistance, level 1 and 2 training, and first responder training, continue developing a two phase plan for construction of a satellite station, and the use of a smoke machine for training purposes.
- The department's five-year plan includes continuing to work toward the goal of purchasing apparatus outright instead of financing, securing more water points, and continuing to work on plans for phasing in paid personnel as their call volume grows.

Eno Fire District

\$339,818

- The tax rate for this district is recommended to remain at 5.70 cents for FY 2007-08.
- In FY 2006-07, the department broke ground on station #2, and started construction in May 2007.
- In FY 2007-08, the department plans to purchase a new engine, and complete construction, and open station #2.
- The department's five-year plan includes hiring a full-time firefighter to oversee day-to-day operations, continue working on its ISO rating, and hire firefighters and first responders as part-time employees.
- The district serves over 6,000 residents with numerous churches and businesses.

Little River Fire District

\$163,677

- The tax rate for this district is recommended to remain at 4.60 cents for FY 2007-08.
- In FY 2006-07, the department built and furnished a firefighter dayroom, installed turnout gear lockers, replaced six sets of turn out gear, purchased 10 personal SCBA masks, installed four dry hydrants, and began process of purchasing a brush/EMS truck.
- In FY 2007-08, the department plans to purchase radios pending County's completion of the 800 MHz system, begin process of writing specifications for the replacement of their twenty-seven year old tanker, hire part-time paid firefighters, and purchase a new copier for the office.
- The department's five-year plan includes replacing their twenty-seven year old tanker, and continue to install dry hydrants as needed and as they become available.

New Hope Fire District

\$321,103

- The tax rate for this district is recommended to remain at 6.75 cents for FY 2007-08.
- In FY 2006-07, the department continued firefighter level 1 and 2 training, initial formulation of one, three, and five year plans related to: planned step-wise improvement of its ISO rating, inspection and servicing of aging water points, and initiated leadership development plan for officers.
- In FY 2007-08, the department will coordinate mutual-aid training with Chapel Hill and Carrboro fire departments, initiate a "ride along" program for certified firefighters with Chapel Hill fire department, require chiefs to take extensive training in leadership, ISO, and unified command, and request ISO re-evaluation with the target of reducing from a 9S to an 8, which will reduce homeowners' insurance premiums.

Fire Districts - continued

- The department's five-year plan includes request ISO re-evaluation with the target of reducing from an 8 (if achieved in FY 2007-08) to a 7, station consolidation – reducing from 2 stations to 1 new station, develop new strategies to recruit and retain firefighters within the County, and purchase a new 1800 gallon elliptical tanker for in-district and 3rd department automatic mutual aid.

Orange Grove Fire District

\$236,315

- The tax rate for this district is recommended to remain at 3.90 cents for FY 2007-08.
- In FY 2006-07, the department added five new water points, which increases access to water supplies across the district, purchased twelve 800 MHz radios, and began a driveway access inspection effort and notifying homeowners of any issues that need addressing.
- In FY 2007-08, the department will add a thermal imaging camera in order to improve their ability to find hot spots and locate unseen fires faster, will continue to focus on first responder training and regular firefighter skill training, will apply for grants to replace their SCBA, and replace the roof on the station.
- The department's five-year plan is to continue switching to the 800 MHz radio system, continue to seek and develop water points throughout the district, and whenever possible, link them with neighboring departments to improve water availability, begin gathering data to design a replacement tanker, which they are planning to tentatively purchase in FY 2008-09, and continue to monitor call volume and trends to determine when to add additional career staff.

Orange Rural Fire District

\$564,353

- The tax rate for this district is recommended to remain at 5.60 cents for FY 2007-08.
- In FY 2006-07, the department finalized renovations to station #2 in order to staff the building full-time, assisted Orange County Sheriff, Emergency Management, and Chapel Hill with fit testing, replaced the non-compliant fire alarm system in the main station, replaced the water tank in their 1974 brush truck to extend its service life, rebuilt the pump in one engine, replaced worn out garage doors in the main fire station, certified two employees in fire pump repair and maintenance to reduce future expenses, and applied for FEMA grant funds to replace outdated turn out gear.
- In FY 2007-08, the department plans to start a turn out gear replacement schedule that will match NFPA recommendations, specify and place order for a replacement air/light truck, payoff debt associated with their 2005 tanker, locate land and start the process to build a third fire station in the district, start an Explorer Post for junior firefighters, approach Eno and Caldwell departments about co-locating equipment in order to improve service delivery.
- The department's five-year plan includes the replacement of a 1983 air and light truck, replace a pick-up truck for EMS and Incident Command, place the 800 MHz radios into service, place mobile computers on front line apparatus for pre-plans, reporting and incident management, build, equip, and staff a third station in agreement with the Town of Hillsborough, attain certification as Heavy Rescue qualified by the State, and complete the ISO evaluation and improve the district's rating to lower homeowners' insurance premiums.

Fire Districts - continued

South Orange Fire District

\$442,900

- Fire protection for residents in this district is provided under contract between the County and the Town of Carrboro Fire Department. Based on relative shares of service calls and tax base, district residents pay less than one fifth of the Carrboro Fire Department's costs.
- A Fire District Commission appointed by the Orange County Board of Commissioners represents citizens of this district. This Commission meets annually with the Carrboro Town Manager, Fire Chief, and County staff to review current service delivery, future plans for the Carrboro Fire Department, and the appropriate share of the department's costs that should be borne by district taxpayers in accordance with the existing contract.
- As a result of a May 2007 meeting, a tax rate increase of .30 cents (from a current rate of 9.20 to 9.50 cents) is recommended for FY 2007-08. This increase in taxes collected, as well as a \$16,500 appropriation from the district's available fund balance, will provide adequate resources to serve the district.

Southern Triangle Fire District (See Damascus Fire District)

- Refer to the section regarding Damascus Fire District for this department's achievements.
- North Chatham Volunteer Fire Department serves people in this district as well as those in the Damascus area.

White Cross Fire District

\$174,390

- The tax rate for this district is recommended to increase by .80 cents (from 4.20 to 5.00 cents) for FY 2007-08. This increase is needed to cover the additional costs associated with purchasing new 800 MHz radios to interface with the County's new radio system, and the installation of additional water supply points in their district. The district is also requesting \$22,000 from their County-held fund balance to replace turnout gear with new National Fire Protection Association (NFPA) compliant gear. All of these funds will also help in the district's goal to lower their ISO rating.
- In FY 2006-07, the department hired a daytime firefighter to work 8 hours daily, Monday through Friday, purchased an additional pumper/tanker to replace a 20 year old truck, reviewed and acquired new water points and recorded GPS coordinates and submitted them to be mapped (all of this in preparation for seeking an ISO ratings reduction), and hired an architect firm to start the design process for their building addition.
- In FY 2007-08, the department plans to mark all water points with DOT approved signs and have engineer certifications completed, install an additional 5-8 dry hydrants in the district, ensure all firefighters are NFPA 1403 compliant, acquire additional hydraulic rescue equipment and train personnel accordingly, outfit all personnel with NFPA compliant turnout gear, continue training for ISO insurance rating reduction, and purchase some of the 800 MHz radios that are needed.
- The department's five year plan includes lowering their ISO rating to a Class 7, break ground on the station addition and renovations, complete specifications, bid and order for an elliptical tanker, and complete the purchase of 800 MHz radios to be able to work on the County's new radio infrastructure.

Transfers to Other Funds

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12-Month Estimate	2007-08 Department Requested	2007-08 Manager Recommended <i>Account: 9000</i>
Transfers to Other Funds (<i>General Fund</i>)						
Affordable Housing	\$254,000	\$270,360	\$188,360	\$188,360	\$274,453	\$274,453
County Capital	\$837,465	\$3,328,364	\$2,770,374	\$2,970,374	\$2,715,885	\$2,715,885
Efland Sewer	\$80,000	\$85,000	\$100,000	\$100,000	\$122,250	\$122,250
Grant Projects	\$25,248	\$71,494	\$80,661	\$80,661	\$125,877	\$50,788
Revaluation	\$155,611	\$50,000	\$50,000	\$50,000	\$124,000	\$124,000
School Capital	\$2,385,864	\$4,444,072	\$4,155,562	\$4,155,562	\$4,073,827	\$4,073,827
Solid Waste	\$0	\$0	\$0	\$0	\$2,168,090	\$2,168,090
Sportsplex	\$0	\$163,435	\$700,000	\$700,000	\$700,000	\$700,000
Transfer to JCPC (County Match)	\$11,520	\$11,500	\$11,500	\$11,500	\$24,534	\$24,534
Total Transfer to Other Funds	\$3,749,708	\$8,424,225	\$8,056,457	\$8,256,457	\$10,328,916	\$10,253,827

Transfer to Orange-Chatham Justice Program

\$24,534

Criminal Justice Partnership Program – These funds provide the County match for the Criminal Justice Partnership Program. This match, along with grant funding from the Criminal Justice Partnership Program and the State Office of Juvenile Justice finance the County's Criminal Justice Program Coordinator position.

Transfer to School Capital Transfer to County Capital

\$4,073,827
\$2,715,885

These transfers provide pay-as-you-go funds for School and County capital projects identified in the Capital Investment Plan (CIP).

Transfer to Revaluation

\$124,000

This transfer allocates funds to the Revaluation fund to pay for the revaluation of real property in the County. State Statutes require a revaluation of real property to be completed at least every eight years. Orange County has adopted a quadrennial revaluation cycle, with the most recent revaluation having taken effect on January 1, 2005. (*See the Assessor's Department Budget in the Taxation and Records Section of this budget for more information*).

Transfer to Efland Sewer Enterprise Fund

\$122,250

This transfer provides funds to supplement money received from sewer charges. (*See the Efland Sewer Enterprise Fund budget in the Department Operating Budgets section of this document for more information*).

Transfers to Other Funds - continued

Transfer to Affordable Housing Reserve \$274,453

This transfer reserves funds to address long-term housing needs for decent and affordable housing in Orange County as well as fund the Urgent Repair Program.

Transfer to Grant Projects \$50,788

This transfer allocates general fund dollars to the following grant projects: Enhanced Child Service Coordination (\$9,024), Child Care Health Consultant (\$9,622) and Senior Health Coordination-Wellness Program (\$32,142).

Transfer to Solid Waste \$2,168,090

This transfer allocates general fund dollars to the Solid Waste Enterprise Fund to cover operational costs associated with Sanitation Operations. FY 2007-08 marks the first year of the transition of this division from the General Fund to the Solid Waste Enterprise Fund.

Transfer to Sportsplex \$700,000

In December 2005, the County purchased the Sportsplex located in Hillsborough. Under a current contractual arrangement, a third party, Recreation Factory Partners, manages and operates the facility for a fee. This transfer provides sufficient funds to pay the annual debt service (principal and interest) associated with the purchase (\$521,417) with the remainder for operations.

2007-08 County Capital Budget

Summary of Priority Pay-As-You-Go Projects to Fund in Fiscal Year 2007-08

On April 24, 2007, Commissioners approved the County Capital Funding Policy. In that action, the Board instructed the Manager to prepare a one year capital budget to allocate pay-as-you-go funding for fiscal year 2007-08 followed by a full ten-year capital plan for Schools and County projects in October 2007. **The list that follows allocates the County's fiscal year 2007-08 pay-as-you-go funds only.** Additional funds to complete other County projects, for example upfitting space, repayment of Greene Tract, and completion of Blackwood and Cate Farm stabilization, will be presented in the October 2007 long-range capital plan.

Color Legend

To fulfill previous BOCC commitments

Pay-As-You-Go Funds Available for County Projects	\$2,715,885

BOCC Previous Commitments		Manager's Recommended Allocation of Fiscal Year 2007-08 Pay-As-You-Go Funding	
1	Lake Michael Park (Second year of 3 year commitment)	\$25,000	Second year of previous commitment to City of Mebane
2	Orange Enterprises (Final Year of 3 Year Capital Commitment)	\$100,000	Third and final year of previous commitment to Orange Enterprises
3	Solid Waste Convenience Centers - Repay Solid Waste Fund for Walnut Grove Road Site	\$150,000	
Additional Projects Recommended for Funding in FY 2007-08			
4	Blackwood Farm	\$44,885	To be combined with previously approved yet unspent funds of \$87,648
5	County Facilities Arts Reserve	\$5,000	
6	Equipment and Vehicle Replacements	\$459,000	
7	Flooring Replacements	(\$249,000)	Transfer previously approved, uncommitted funds
8	Information Technology	\$850,000	
9	911 Center at Meadowlands	\$1,300,000	Funds to upfit Meadowlands facility for 911 Center; cost projections based on architect's most recent estimate
10	Orange High School Tennis Court Resurfacing	\$100,000	\$50,000 currently available from prior years' appropriations
11	Painting (Interior and Exterior) of Facilities	(\$139,000)	Transfer previously approved, uncommitted funds
12	Seymour Senior Center Furnishings	\$41,000	
13	Waterproofing and Drainage	(\$71,000)	Transfer previously approved, uncommitted funds
14	Planning Upfit of County Space to Accommodate Departmental Relocations (Example - Upfit of Vacated Space at Link Government Services Center)	\$100,000	Monies to plan upfit of space; funding for actual construction to come in fiscal year 2008-09
15	Total County Projects	\$2,715,885	

2007-08 County Capital Budget Summary

Summary of Priority Pay-As-You-Go Projects to Fund in Fiscal Year 2007-08

BOCC Previous Commitments

1. Lake Michael (Second year of 3 year commitment)
2007-08 Recommended Capital Funding: **\$25,000**

Lake Michael is located in the northwestern area of Orange County. It is operated by the City of Mebane and currently offers water related recreational activities such as fishing and paddle boating. Funds allocated in this pay-as-you-go project in fiscal years 2006-07 through 2008-09 allow the County to partner with the City to construct piers, install playground equipment and make other improvements.

2. Orange Enterprises (Final year of 3 year commitment)
2007-08 Recommended Capital Funding: **\$100,000**

Orange Enterprises provides vocational training and sheltered employment programs for developmentally disabled persons through contracts with area businesses. The agency serves more than 175 individuals each year.

The County had previously funded an expansion to the existing facility on Valley Forge Road. However, prior to the commencement of the expansion, Orange Enterprises approached the County with a proposal to assist them with the purchase of a building on Elizabeth Brandy Road, Hillsborough that would allow them to significantly expand their contract capacity and allow them to locate to a facility that would serve them for the long-term. County Commissioners endorsed the plan and approved the County's contribution toward the purchase price of the facility in April, 2005. The disposition of the Valley Forge facility was determined by the County Commissioners during their deliberations on the 2005 Space Needs Update.

3. Solid Waste Convenience Centers (Repay Solid Waste Fund for Walnut Grove Road Site)
2007-08 Recommended Capital Funding: **\$150,000**

Funds to reimburse the Solid Waste Fund for land purchase and site improvement/expansion of the Walnut Grove Solid Waste convenience center.

Additional Projects Recommended for Funding in FY 2007-08

4. Blackwood Farm

2007-08 Recommended Capital Funding: \$44,000

The County purchased the historic Blackwood Farm in 2002 as a future low-impact oriented park site. Along with the 152-acre site came a farmhouse (house on the site dates to the eighteenth century and includes a chimney that likely dates back to 1827), a large barn, and several other farm outbuildings (smokehouse, milking shed, etc). Many of the buildings are in need of immediate stabilization, and others need intermediate and longer-term restoration to keep them from disrepair and ultimate collapse. Stabilization involves completing immediate repairs to ensure the buildings are structurally sound and weatherproof, such as repairing structural members, securing siding and reattaching and painting tin roofs, among others. At this point, stabilization will preserve the structures so that the County can continue to use them as a part of the future park. Proposed funding for the project comes from 2004 two-thirds net debt reduction bonds. Cost of the restoration is estimated to be \$150,000.

Funds budgeted in FY 2007-08 would add to the currently available monies in this project (\$87,648) and allow staff to move forward with stabilization and preservation of the structures to prevent additional disrepair.

5. County Facilities Arts Reserve

2007-08 Recommended Capital Funding: \$5,000

In keeping with Orange County's commitment to the Arts, funding of this project would create a reserve fund from which the BOCC would allocate monies to construction and renovation projects for approved art projects in County facilities. Allocations in previous years have funded artwork for the Central Orange Senior Center, SportsPlex, and Animal Services Facility.

6. Equipment and Vehicle Replacements

2007-08 Recommended Capital Funding: \$459,000

The County uses a portion of the proceeds from half-cent sales taxes to fund its vehicle and major equipment purchases. While staff would bring back specific recommendations for replacement purchases in fall/winter 2007, examples of items that staff would consider purchasing include replacement of Sheriff's vehicles and equipment and equipment for new parks and soccer fields.

During FY 2007-08 staff plan to explore options for purchasing County vehicles and equipment locally.

7. Flooring Replacements:

2007-08 Recommended Capital Funding: **(\$249,000)**

Reappropriation of previously approved, uncommitted funds, to higher priority County capital projects.

8. Information Technology

2007-08 Recommended Capital Funding: **\$850,000**

Refer to the attached Appendix A-4 for the IT projects listed in priority.

9. 911 Center at Meadowlands

2007-08 Recommended Capital Funding: **\$1,300,000**

On November 14, 2007 the Board approved the relocation of the 9-1-1 Center to the County-owned building at 510 Meadowlands Drive, Hillsborough. Since that time the Emergency Services staff has worked with the architect to arrive at a suitable space plan for the facility. Authorization to seek a Construction Manager at Risk for this work is slated for Board consideration on June 26, 2007. A CMAR contract would be presented in early-Fall 2007, with commencement of the work immediately thereafter.

Further, a new communications tower to connect the new Center to the Eno Mountain transmitters is being funded and built by the State Highway Patrol at the Meadowlands site. The Hillsborough Board of Adjustment is scheduled to approve the tower in July 2007.

A final component of the retrofit is the replacement of the dispatch consoles, which is funded through a Homeland Security grant. The grant was accepted by the Board in 2005 and the consoles ordered for installation in the current facility on New Hope Church Road. However, when the County moved toward relocation of Emergency Services operations to the Meadowlands site the console order was retooled to meet the configuration necessary for the new location. It is important for the County to take delivery of the equipment, which is now ready, in order to meet the deadline for drawdown of grant funds in late-Fall 2007. The grant was extended to allow sufficient time for the retrofit work at the new space, but would not be available for further time extension.

10. Orange High School Tennis Court Resurfacing

2007-08 Recommended Capital Funding: **\$100,000** (\$50,000 currently available from prior years' appropriations)

This project would pay for the County's share of resurfacing eight full size tennis courts on the grounds of Orange High School. The County has had a long standing contractual arrangement for use of these courts by the public, which stipulates that the County will provide half of the funding required for capital repairs to the facility. The courts are in serve need of repair. The total project cost is estimated to be \$300,000.

These courts experience heavy use by members of the public, both formal, programmed settings as well as informal use. They are the only tennis courts available for public use in northern Orange County. The Orange County School District has prioritized this project in the CIP request they have submitted.

11. Painting (Interior and Exterior) of Facilities:
2007-08 Recommended Capital Funding: **(\$139,000)**

Reappropriation of previously approved, uncommitted funds to higher priority County capital projects.

12. Seymour Senior Center Furnishings
2007-08 Recommended Capital Funding: **\$41,000**

This project would complete all furnishings and equipment for the new Senior Center located on Homestead Road, Chapel Hill.

13. Waterproofing and Drainage:
2007-08 Recommended Capital Funding: **(\$71,000)**

Reappropriation of previously approved, uncommitted funds to higher priority County capital projects.

14. Planning Upfit of County Space to Accommodate Departmental Relocations
(Example – Upfit of Vacated Space at Link Governmental Services Center)
2007-08 Recommended Capital Funding: **\$100,000**

Funding to begin the planning process for the retrofit of the Link Government Services Center following completion of the Gateway Building is included in the 2007 Capital recommendation. The developer continues to indicate December 2007 as the completion time for the Gateway Building. Based on that schedule, the offices of the Register of Deeds, Land Records, Tax Assessor and Revenue would be relocated to Gateway in early-2008. As the Board has correctly mentioned, significant discussion must occur prior to the final decisions regarding the configuration and subsequent retrofit of the Link Center. Staff has

recommended the architect be retained in FY 2007-2008 to facilitate these discussions, which will help assure the resulting plans can be structurally accommodated by the existing building. Funding to complete the work will be recommended as part of the 10-Year Capital Investment Plan in Fall-2007.

Non-Departmental Summary

Governing and Management

Listed below are appropriations for non-departmental Governing and Management related funds and entities.

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12 Month Estimate	2007-08 Department Requested	2007-08 Manager Recommends
Governing and Management						
3R Fee for County Property	\$1,641	\$1,911	\$2,000	\$2,470	\$2,500	\$2,500
3R Payment-in-lieu	\$5,348	\$9,249	\$9,000	\$20,000	\$20,000	\$20,000
ASCAP	\$0	\$0	\$0	\$0	\$1,000	\$1,000
Bond Committee	\$24	\$0	\$0	\$31	\$0	\$0
Cable Casting Commissioner Meetings	\$30,966	\$28,558	\$45,000	\$55,588	\$75,000	\$75,000
Cable Franchise Negotiation	\$6,220	\$1,086	\$0	\$0	\$0	\$0
Cable TV Show	\$2,053	\$0	\$0	\$0	\$0	\$0
Classification and Pay Study	\$0	\$0	\$0	\$0	\$0	\$100,000
Construction Manager	\$0	\$0	\$100,000	\$0	\$100,000	\$100,000
Contingency	\$0	\$0	\$35,000	\$0	\$35,000	\$35,000
County Government Week	\$716	\$480	\$750	\$500	\$750	\$750
Critical Needs/Safety Net Reserve	\$0	\$0	\$125,000	\$80,000	\$125,000	\$125,000
Drug Testing	\$6,884	\$7,615	\$7,500	\$7,500	\$8,000	\$8,000
Employee Development	\$45,592	\$48,198	\$63,000	\$80,000	\$63,000	\$63,000
Energy Conservation Team	\$0	\$0	\$0	\$0	\$55,505	\$23,156
Equity/Retention Fund	\$0	\$0	\$25,000	\$25,000	\$25,000	\$25,000
Fairview Community Policing Stat	\$14,369	\$14,252	\$3,600	\$0	\$0	\$0
Legal Services	\$880	\$0	\$0	\$0	\$0	\$0
Managers Miscellaneous	\$0	\$2,923	\$7,500	\$3,000	\$7,500	\$7,500
Meeting Support Supplies	\$8,036	\$9,490	\$10,000	\$12,000	\$12,000	\$12,000
Miscellaneous Non-Departmental	\$0	\$0	-\$1,215,497	\$0	-\$1,000,000	\$0
OCS District Tax	\$0	\$2,309	\$0	\$0	\$0	\$0
Recruitment	\$1,671	\$709	\$0	\$1,500	\$5,000	\$5,000
Referendum Education	\$0	\$0	\$0	\$12,453	\$0	\$0
Reserve for 401K Enhancement	\$0	\$0	\$0	\$0	\$0	\$93,000
Reserve for Cost of Living Adjustment	\$0	\$0	\$0	\$0	\$0	\$1,138,030
Reserve for Downtown Campus Parking	\$0	\$0	\$150,000	\$25,000	\$0	\$0
Reserve for Health Insurance Increase	\$0	\$0	\$375,000	\$95,925	\$588,020	\$127,000
Reserve for In-Range Salary Adjustment	\$0	\$0	\$0	\$0	\$0	\$249,267
Reserve for Staff Attorney	\$0	\$0	\$50,000	\$0	\$0	\$0
Reserve for Water Resources Initiative	\$0	\$0	\$50,000	\$1,620	\$0	\$0
Retiree Health	\$692,032	\$760,363	\$798,200	\$828,200	\$1,149,407	\$1,149,407
School Collaboration Consultant	\$3,108	-\$680	\$1,300	\$4,000	\$3,500	\$3,500
Sportsplex Membership - County Share	\$0	\$0	\$0	\$20,000	\$20,000	\$20,000
Tax Bill Inserts	\$3,163	\$3,386	\$7,000	\$3,271	\$5,000	\$5,000
TJCOG Water Quality	\$6,881	\$6,881	\$7,000	\$6,881	\$7,000	\$7,000
Triangle J Dues	\$36,694	\$20,117	\$20,117	\$21,301	\$22,000	\$22,000
Tuition Refunds	\$10,000	\$10,978	\$11,000	\$11,000	\$11,000	\$11,000
Youth Voices	\$346	\$317	\$1,500	\$1,500	\$1,500	\$1,500
Governing and Management Total	\$876,625	\$928,142	\$688,970	\$1,318,740	\$1,342,682	\$3,429,610

Governing and Management Non-Departmentals

3R Fee for County Property

\$2,500

These funds cover the Waste Reduction, Reuse, and Recycling (WRRR) fees assessed to Counties properties.

3R Payment-in-Lieu

\$20,000

These funds cover the Waste Reduction, Reuse, and Recycling (WRRR) fees assessed to property owners in Orange County, who have been granted a waiver by the County due to their financial inability to pay.

American Society of Composers, Authors, and Publishers (ASCAP)

\$1,000

Annual dues paid to ASCAP, a not-for-profit performing rights organization that protects its members' musical copyrights by monitoring public performances of their music, whether via a broadcast or live performance, and compensating them accordingly

Cable Casting Board of Commissioner Meetings

\$75,000

Funds provide for cable casting Board of County Commissioners meetings.

Classification, Pay and Benefits Study

\$100,000

To conduct a countywide classification, pay and benefit study during fiscal year 2007-08.

Construction Manager

\$100,000

The County has retained a contractual construction manager to assist in the management of County and school construction projects. The estimated annual expense for the position will be split along the lines of capital funding, 40% to be paid by the County, with 30% funded by each school system.

Commissioners' Contingency

\$35,000

The Board of Commissioners appropriates these funds at various times during the year for unanticipated items that arise throughout the fiscal year. By formal action, the Board of County Commissioners approves all expenditures paid from these funds, and authorizes the fund transfer from this reserve into spending accounts. There are no expenditures directly from this account.

County Government Week

\$750

These funds are used to increase awareness of County government operations during National County Government Week each April. Activities include sponsoring an "Official for the Day" Program, in which County department heads act as mentors for area high school students. The County also sponsors a Speakers' Bureau that provides speakers on County government activities to various community and civic groups.

Critical Needs/Safety Net Reserve

\$125,000

Funding in this account establishes a reserve fund that the Board could allocate in June (or later) to address additional funding for BOCC education priorities such as collaboration initiatives, educational excellence, and/or funding equity considerations; potential adverse State budgetary actions related to education, human services, justice programs, etc.; "Safety Net" considerations; or enhance Fund Balance.

Governing and Management Non-Departmentals - continued

Drug Testing **\$8,000**

These funds provide for the actual costs of drug and alcohol tests as well as for the administration of the random testing program and Federal reporting. The increase reflects the growth in the number of covered employees.

Employee Development/Computer Training **\$63,000**

Funds in this line item are for in-house employee training. This includes funds for initiatives in computer training, cultural diversity and cultural awareness training, Spanish language training, supervisory training (including sexual harassment, ADA, performance management) and customer service.

Energy Conservation Team **\$23,156**

Funds in this line item are for personnel costs associated with the Energy Conservation Team.

Equity/Retention Fund **\$25,000**

Funds are used to award equity/retention salary adjustments to address establishing or re-establishing equitable salary relationships among employees in a work unit or in related work units or to support retention. Any such increase requires the Manager's advance approval, following the department head's recommendation and Personnel's review.

Manager's Miscellaneous **\$7,500**

This account provides funds for miscellaneous, non-budgeted expenditures that often arise during the fiscal year. It provides the Manager with the flexibility to handle small non-budgeted items as they occur immediately. This account prevents requesting small expenditures from the Board of Commissioners' contingency account.

Meeting Support Supplies **\$12,000**

Supplies and meal costs for Board of Commissioners related meetings.

Recruitment **\$5,000**

Funds to cover costs of the recruitment and selection process for department head level positions.

Reserve for 401(k) Enhancement **\$93,000**

Funds to increase the County's 401(k) contribution by \$5 per pay period to permanent employees (with the exception of sworn law enforcement employees) effective July 1, 2007.

Reserve for Cost of Living Adjustment **\$1,138,030**

Funds to adjust the salary schedule and employee salaries 3.0 percent effective July 1, 2007, in response to cost of living and labor market factors.

Reserve for Health Insurance Increase **\$127,000**

Funds to cover health insurance increases anticipated during fiscal year 2007-08. In addition, staff plans to carry forward \$300,000 in unexpended funds budgeted for health insurance increases in fiscal year 2006-07 (health insurance increases in fiscal year 2006-07 were less than originally anticipated and there are unused funds remaining in the budget). The projected increase for fiscal year 2007-08 is estimated to be between 10 and 15.0 percent effective January 1, 2008. The actual amount of the County's health insurance increase will be determined in September 2007 through the annual renewal process.

Governing and Management Non-Departmentals - continued

Reserve for In-Range Salary Adjustment

\$249,267

Funds to grant 1.0 percent in-range salary increase for employees whose work performance is “proficient” and a 2.0 percent increase for those whose work performance is rated “exceptional”. Awards would be effective with the employee’s performance review date.

Retiree Health Insurance

\$1,149,407

These funds provide for health insurance for County retirees who are eligible under Orange County’s Personnel Ordinance. The increase results from the increasing cost for health insurance and the increasing number of eligible retirees.

School Collaboration Consultant

\$3,500

To cover mediation costs associated with school districts collaboration meetings.

Sportsplex Membership – County Share

\$5,000

Funding to offer discounted Sportsplex memberships to permanent County employees.

Tax Bill Inserts

\$5,000

Funding is provided for the production and printing of informational inserts to the County’s summer mailing of real property tax bills and monthly motor vehicle tax bills. This effort is directly related to the Board’s approved Communications goal.

Triangle J Council of Government (TJCOG) – Water Quality

\$7,000

These funds pay for the County’s participation in the Triangle Area Water Supply Monitoring Project. This account also pays a portion of the County’s cost to maintain the Eno River gauging station as outlined in the Eno River Capacity Use Agreement. Orange County’s primary role in this agreement is to preserve the Eno River habitat while monitoring water capacity fluctuations and their impact on the surrounding habitat of Lake Orange.

Triangle J Council of Government (TJCOG) – Dues

\$22,000

Funds are budgeted to pay COG dues for regional Emergency Medical Services, Aging, and Ombudsman support.

Tuition Refunds

\$11,000

These funds are used to reimburse County employees up to \$600 each fiscal year for tuition, fees and books for job related courses. The increase results from increased employee use of the program.

Youth Voices

\$1,500

These funds support the cooperative efforts of high school students from both the Orange County and Chapel Hill-Carrboro Schools to meet periodically to identify and discuss mutual concerns and possible improvements on matters such as recreation and leisure activities for youth.

Non-Departmental Summary

General Services

Listed below are appropriations for non-departmental General Services related funds and entities.

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12 Month Estimate	2007-08 Department Requested	2007-08 Manager Recommends
General Services						
Reserve for Custodial Strategic Plan	\$0	\$0	\$50,000	\$0	\$0	\$0
Stormwater Fees for County Property	\$9,945	\$9,009	\$10,000	\$6,000	\$7,000	\$10,000
General Services Total	\$9,945	\$9,009	\$60,000	\$6,000	\$7,000	\$10,000

General Services Non-Departmentals

Stormwater Fees for County Property

\$10,000

These funds provide for payment to the Town of Chapel Hill for stormwater utility fees assessed to County properties.

Non-Departmental Summary

Human Services

Listed below are appropriations for non-departmental Human Services related funds and entities.

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12 Month Estimate	2007-08 Department Requested	2007-08 Manager Recommends
Human Services						
A Helping Hand	\$0	\$5,000	\$5,000	\$5,000	\$7,500	\$5,000
Adolescents in Need	\$75,749	\$75,749	\$75,749	\$75,749	\$75,749	\$75,749
Alliance of AIDS Services	\$3,000	\$3,000	\$3,000	\$3,000	\$5,000	\$3,000
ARC of Orange County	\$4,000	\$4,000	\$4,000	\$4,000	\$4,500	\$4,000
Big Brothers Big Sisters	\$0	\$0	\$5,000	\$5,000	\$10,000	\$5,000
Charles House	\$8,000	\$8,000	\$11,000	\$11,000	\$12,000	\$11,000
Chrysalis Foundation	\$0	\$0	\$20,000	\$20,000	\$30,000	\$20,000
Child Care Services	\$43,025	\$43,025	\$43,025	\$43,025	\$50,000	\$43,025
Community In Schools	\$45,000	\$55,000	\$55,000	\$55,000	\$56,000	\$55,000
Cornucopia House	\$0	\$0	\$2,000	\$2,000	\$6,000	\$2,000
Disability Awareness Council	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500
Dispute Settlement	\$34,000	\$34,000	\$34,000	\$34,000	\$36,720	\$34,000
Duke Community Hospice	\$3,300	\$3,300	\$4,000	\$4,000	\$4,250	\$4,000
El Centro Latino	\$25,000	\$21,000	\$21,000	\$21,000	\$25,000	\$21,000
EmPOWERment	\$0	\$0	\$13,545	\$13,545	\$73,535	\$13,545
Family Counseling Services	\$3,500	\$3,500	\$3,500	\$3,500	\$6,000	\$3,500
Family Violence Prevention Center	\$19,400	\$19,400	\$19,400	\$19,400	\$20,000	\$19,400
Food Bank of Central and Eastern NC	\$0	\$0	\$0	\$0	\$15,000	\$4,500
Freedom House	\$17,000	\$17,000	\$24,000	\$24,000	\$25,000	\$24,000
Habitat for Humanity	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Hope Line	\$1,500	\$1,500	\$1,500	\$0	\$0	\$0
Human Services Forum	\$6,133	\$5,471	\$6,300	\$6,885	\$6,300	\$6,300
Interfaith Council	\$36,480	\$36,480	\$36,480	\$36,480	\$50,000	\$36,480
Joint Orange Chatham Community Action	\$100,000	\$100,000	\$100,000	\$100,000	\$105,000	\$105,000
Kidscope	\$89,000	\$89,000	\$89,000	\$89,000	\$221,000	\$89,000
Leaf Light	\$0	\$0	\$5,000	\$5,000	\$0	\$0
Literacy Council	\$12,313	\$14,687	\$13,500	\$13,500	\$14,500	\$13,500
Medical Examiner	\$31,325	\$34,375	\$32,000	\$32,000	\$32,000	\$32,000
Mental Health Association	\$2,000	\$2,000	\$2,000	\$2,000	\$4,000	\$2,000
Middle School Program -CIS	\$65,000	\$65,000	\$65,000	\$65,000	\$70,000	\$70,000
OC Alternative Sentencing	\$20,250	\$39,989	\$83,000	\$83,000	\$83,000	\$83,000
OC American Red Cross	\$0	\$0	\$5,000	\$5,000	\$7,000	\$5,000
OPC Mental Health	\$0	\$243,744	\$0	\$80,000	\$0	\$0
Orange Community Housing	\$100,000	\$110,000	\$114,000	\$114,000	\$153,000	\$114,000
Orange Congregations in Mission	\$25,600	\$30,600	\$30,600	\$30,600	\$35,600	\$30,600
Orange Enterprises	\$43,175	\$73,175	\$73,175	\$73,175	\$73,175	\$73,175
Partnership to End Homelessness	\$0	\$38,351	\$18,000	\$10,000	\$24,000	\$24,000
Piedmont Health Services	\$10,750	\$10,750	\$10,750	\$10,750	\$10,750	\$10,750
Piedmont Wildlife Center	\$20,000	\$20,000	\$20,000	\$20,000	\$40,000	\$20,000

Non-Departmental Summary

Human Services

Listed below are appropriations for non-departmental Human Services related funds and entities.

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12 Month Estimate	2007-08 Department Requested	2007-08 Manager Recommends

Non-Departmental Summary

Human Services

Listed below are appropriations for non-departmental Human Services related funds and entities.

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12 Month Estimate	2007-08 Department Requested	2007-08 Manager Recommends
Planned Parenthood	\$16,940	\$21,940	\$21,940	\$21,940	\$21,940	\$21,940
Previously Unfunded Organization	\$0	\$0	\$0	\$0	\$265,021	\$0
Project Turn Around	\$44,424	\$44,424	\$64,424	\$64,424	\$64,424	\$64,424
Rape Crisis	\$28,000	\$28,000	\$28,000	\$28,000	\$35,000	\$28,000
Recruitment and Selection	\$0	\$6,500	\$0	\$0	\$0	\$0
Reserve for Human Services Space	\$0	\$0	\$0	\$0	\$0	\$163,300
Reserve for Senior Center Openings	\$0	\$0	\$28,650	\$28,650	\$0	\$0
School Nurse	\$0	\$486,898	\$537,289	\$537,289	\$628,670	\$566,774
Senior Care of Orange County	\$0	\$40,000	\$50,000	\$50,000	\$50,000	\$50,000
Shaeffer House	\$165,000	\$0	\$0	\$0	\$0	\$0
Task Force	\$111	\$0	\$0	\$0	\$0	\$0
Triangle Radio Reading	\$1,800	\$1,800	\$1,800	\$1,800	\$2,000	\$1,800
Volunteers for Youth	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
W.C. Breeze Family Farm	\$0	\$0	\$0	\$0	\$10,000	\$10,000
Women's Center	\$16,400	\$16,400	\$16,400	\$16,400	\$17,400	\$16,400
Youth Creating Change	\$2,500	\$2,500	\$2,500	\$1,875	\$0	\$0
Youth Services	\$8,203	\$6,259	\$10,000	\$0	\$10,000	\$10,000
Human Services Total	\$1,171,377	\$1,905,317	\$1,853,027	\$1,913,487	\$2,539,534	\$2,038,662

Human Services Non-Departmentals

A Helping Hand

\$5,000

The goals of this agency are to enable senior citizens to live independently, maintain high levels of wellness and avoid institutionalized care. The funds provided from Orange County support low-income care recipients who are unable to afford the fee of \$15 per hour. Services provided by A Helping Hand include transportation to the doctor, assistance with shopping for nutritious food and preparing healthy meals, assistance with business correspondence, and light housekeeping for a clean and safe home environment.

Adolescents in Need

\$75,749

This agency serves Orange County School District teens (grades 6 through 12 and those not in school). The focus is primarily on those youths that are considered at-risk of early sexual involvement, substance abuse, defiant behavior and physical or sexual abuse due to home, family or other social surroundings.

Alliance of Aids Services

\$3,000

This agency operates two family care homes for low-income people living with HIV/AIDS, six of whom currently live at the Orange Community Residence ("Orange House") in Carrboro. This grant will assist the Alliance in providing the proper nutrition and medication needed for the six residents in the Orange House.

American Red Cross, Orange County Chapter

\$5,000

The American Red Cross, Orange County Chapter provides Disaster Services, Health and Safety Services and Blood Services to the citizens of Orange County. Each year, the Orange County Chapter responds immediately to over 75 local emergencies, including house or apartment fires. Disaster relief focuses on meeting people's immediate emergency disaster-caused needs. Each year, the Orange County Chapter trained 5,000 people in lifesavings skills – programs that are designed to give individuals the confidence to respond in an emergency situation with skills that can save a life. The Chapter also provides nearly one-third of UNC Hospital's blood supply from volunteer donors in Orange County.

Arc of Orange County

\$4,000

Arc of Orange County works with and for people who have or are at risk for developmental disabilities to promote full participation in all areas of life in our community. Approximately \$2,000 of the requested funds would be used for transportation costs for clients living in northern Orange County. The other half of their request would be spent on a new program initiative, Community Connections Program. This program will promote entrepreneurial abilities in clients by supporting and encouraging projects and activities that might lead to micro-enterprise projects.

Big Brothers Big Sisters

\$5,000

Big Brothers Big Sisters (BBBS) of the Triangle offers two services, community-based and school-based mentoring. Community-based mentoring provides mentors for children from single parent homes or other children in need of adult mentors. These "Big Brothers and Big Sisters" play an integral role in the lives of their "Littles" by being good listeners and guiding these children in the right direction. School-based mentoring provides mentors to children during and after school on their school's campus. Teachers or key school staff refer children to their program who may need extra attention to build better social skills or who may be lacking in

Human Services Non-Departmentals - continued

a particular area of schoolwork. School-based matches last for one school year and may continue into the next at the request of the parent, child, teacher or volunteer.

Charles House **\$11,000**

Charles House is an adult day care facility located in Carrboro whose goals are to prolong the independence of older adults with disabilities and to provide respite for their caregivers. The facility has a capacity for 19 older adults and has had a waiting list since June of 2000.

Child Care Services Association (Formerly "Day Care Services") **\$43,025**

The Child Care Services Association seeks to ensure that affordable (no more than 10% of a family's gross earning are used to purchase child care for one child), accessible, high quality childcare is available for all young children and their families.

Chrysalis Foundation **\$20,000**

The Chrysalis Foundation develops affordable housing for disabled adults and families in Orange County, focusing on mental health, developmental and substance abuse disabilities. Chrysalis develops housing that brings additional rental units into the affordable stock for renters whose income is generally lower than 30 percent of area median income. Chrysalis's housing activities include real estate development, property acquisition and renovation, financing, grant writing and participating in local housing initiatives.

Communities In Schools **\$55,000**

Communities in Schools (CISOC) is a "stay-in-school" program that coordinates human services delivery to middle school and high school youth and their families. The goal of the agency is to offer students successful learning environments and encourage them to stay in school and prepare for life.

Cornucopia House **\$2,000**

Cornucopia House provides a nurturing environment where patients, families and other can gather to share and receive support, resources and education to cope with cancer. Services at Cornucopia House are provided to anyone touched by cancer at any stage of diagnosis, treatment, recovery, remission or recurrence.

Disability Awareness Council **\$3,500**

The Orange County Disability Awareness Council offers educational and advocacy projects to promote opportunities for persons with disabilities to work and live in an environment free of architectural, attitudinal, economic, structural, and societal barriers.

Dispute Settlement Center **\$34,000**

This agency promotes and brings about peaceful settlement of disputes and prevents the escalation of conflict through mediation, facilitation, conciliation, and training.

Duke Community Hospice Services (formerly Triangle Hospice) **\$4,000**

This grant will serve the terminally ill and their families in Orange County. The Hospice provides medical, psychosocial, spiritual and bereavement care for the terminally ill and their loved ones.

El Centro Latino **\$21,000**

El Centro Latino offers services to meet the needs of the Latino community in a culturally appropriate and pro-active manner. These include, overcoming language and transportation barriers, isolation, legal issues, educational issues, access to services and assistance to individuals who are not eligible for social services.

Human Services Non-Departmentals - continued

EmPOWERment, Inc. \$13,545

EmPOWERment will employ and supervise a Property Manager for five local nonprofits concerned with providing affordable rental housing to low-income residents. The new position will manage 58 rental units for the Affordable Rentals Group (EmPOWERment, Inc., Orange Community Land and Housing Trust, Chrysalis Foundation, Affordable Rentals, Inc, and Habitat for Humanity).

Family Counseling Services \$3,500

The grant will fund a 26-week offender treatment program for domestic violence offenders. This program entitle CHANGE, includes highly structured educational groups as well as case management services and coordination between the courts, probation and victims.

Family Violence Prevention Center of Orange County \$19,400

The Family Violence Prevention Center seeks to prevent and end family violence through community education and provision of direct services including emergency assistance, case management and court advocacy.

Food Bank of Central and Eastern North Carolina \$4,500

This agency provides regularly scheduled distribution and delivery of nutritious food, including fresh produce and high-quality high-protein meats, to seven Food Bank partner agencies in Orange County serving low-income individuals.

Freedom House \$24,000

This agency provides extended care and transitional living in order to promote recovery from the disease of addiction. The goal of the Freedom House is to help alcoholics and drug addicts by providing the tools necessary to lead a life of recovery and to become productive members of society.

Habitat for Humanity \$15,000

Habitat for Humanity of Orange County (HHOC) provides decent affordable housing for families earning less than half of the area median income and who live in substandard housing. HHOC constructs simple but well-built homes that are then sold to qualifying families at affordable prices.

Human Services Forum \$6,300

These funds are used to support the Human Services Advisory Commission's Annual Forum held each September.

Interfaith Council for Social Service \$36,480

Funds from this grant will continue to address local poverty, hunger, homelessness, underemployment, transitional housing (Project HomeStart), substance abuse and other problems through specific programs offered by volunteers and paid staff or in collaboration with other community agencies.

Joint Orange-Chatham Community Action (JOCCA) \$105,000

JOCCA provides services to very low-income families and individuals with the goal of improving their quality of every day life. JOCCA offers the following services (1) nutrition and aging; (2) self-sufficiency services; (3) job training and employment; (4) community based assistance and teen court for youth offenders; and (5) energy conservation/weatherization and heating

Human Services Non-Departmentals - continued

assistance. Increased funding for fiscal year 2007-08 will allow JOCCA to increase the numbers of meals it will serve to seniors at the new Seymour Senior Center in Chapel Hill.

KidSCOpe \$89,000

KidSCOpe is an early intervention program that offers services to young children who are experiencing social, emotional, and/or behavioral difficulties. Main service components include individual play therapy with children, customized counseling and education for families, technical assistance and training for child care providers, service coordination and a therapeutic preschool program.

Literacy Council \$13,500

The Orange County Literacy Council (OCLC) provides tuition-free instruction to adults who want to improve their skills in reading, writing, basic math and/or computer-based literacy. Trained volunteers provide individual tutoring and lead small group classes in a variety of public settings.

Medical Examiner \$32,000

Funds are budgeted to perform autopsies and medical examinations as required at the University Medical Center.

Mental Health Association \$2,000

The Mental Health Association in Orange County promotes positive mental health through advocacy, education, collaboration and service. The Association supports activities to improve services to citizens who have a mental illness or emotional disturbance. This grant will be used to support the Compeer Program, which coordinates friendship matches between volunteers and mentally ill adults to address the social isolation that is often prevalent in mental illness.

Middle School After School Program \$70,000

The Middle School After School Program (MSAS) provides educational, social and recreational activities for middle school students during the after school hours from 3:00pm to 6:00pm. This program is offered at all middle schools in the Orange County and Chapel Hill-Carrboro City School Districts. Increased funding for fiscal year 2007-08 will allow MSAS to expand its programming for Gravelly Hills Middle School in the Orange County School District.

Orange-Chatham Alternative Sentencing \$83,000

Orange-Chatham Alternative Sentencing (OCAS) provides critical information to the judiciary and probations officers, magistrates, jailers, and other judicial officials so that they may make more informed decisions regarding the rehabilitation or release of Pretrial inmates in the 15-B County Jails.

Orange Community Housing and Land Trust \$114,000

Orange Community Housing and Land Trust (OCHLT) focuses on providing affordable housing, that remains affordable forever, for families earning less than 80 percent of the area median income.

Orange Congregations in Mission (OCIM) \$30,600

This agency provides services to economically challenged and homebound northern Orange County residents through volunteer efforts of diverse congregations and individuals.

Orange Enterprises \$73,175

Orange Enterprises provides vocational training and sheltered employment programs for Orange County citizens who have employment barriers. At its April 12, 2005 meeting the BOCC

Human Services Non-Departmentals - continued

agreed to increase the annual appropriation by \$30,000 order to allow Orange Enterprises to expand their capacity.

Partnership to End Homelessness \$24,000

In March 2005, the governing bodies of Orange County formed the Partnership to End Homelessness in Orange County. The purpose of the partnership is to address the following goals: to educate the community by dispelling myths and putting a face on the homeless, to develop a long term plan to end homelessness in Orange County and to encourage personal responsibility by inviting the community to address this issue individually.

Piedmont Health Services \$10,750

This grant supports health services to families in or near poverty. This local grant enables this agency to attract more than \$2.7 million annually in federal funds to support primary care services for residents. Piedmont Health Services served approximately 30,207 Orange County residents in 2003-04. The cost of the average visit to the Health Center is approximately \$80.00 compared to triple that amount in most hospital emergency rooms.

Piedmont Wildlife Center \$20,000

This agency's mission is to support native North American wildlife and its habitat through rehabilitation, education, and scientific study, with emphasis given to wildlife and wilderness of the North Carolina Piedmont. Piedmont Wildlife Center takes in sick, injured, and orphaned native North American wildlife with the intent of returning them in a healthy condition to their original habitat. Additionally, PWC teaches wildlife rehabilitation and restoration while stressing the importance of preserving tracts of wilderness needed to support wildlife populations.

Planned Parenthood \$21,940

Planned Parenthood of Orange and Durham Counties provides comprehensive reproductive health care services along with educational programs that enhance understanding of human sexuality.

Project Turn Around \$64,424

Project Turn Around (PTA) is a court diversionary program for first-time non-violent drug offenders. Program participants receive twelve months intensive supervision, during which time they are required to pay program fees and to be employed or in school, support themselves and any dependents, participate in drug counseling, have no further criminal charges and be drug free. At successful completion of the program, the court charges are dismissed.

Rape Crisis Center \$28,000

The Orange County Rape Crisis Center works to stop sexual violence and its impact through support, education, and advocacy. It does this through operation of 24-hour services, support groups, and community education throughout the county.

Reserve for Human Services Space \$163,300

Funds budgeted in this account may be used to provide additional office space for human services departments.

School Nurse \$566,774

In 2001, the Board of County Commissioners approved a School Nurse Funding Plan to promote the optimal health and well being of all students in Orange County schools. The goal of this plan was to provide one nurse to each of the existing schools at that time in both the Chapel Hill Carrboro City and Orange County School systems. This meant County funding phased in

Human Services Non-Departmentals - continued

over a four-year period for 9 additional nurses resulting in 6 for the Chapel Hill-Carrboro City Schools and 3 for the Orange County Schools. Funding for school nurses in subsequent future schools will be included in the schools' proposed budgets. The funding for 2005-2006 includes the final addition of one nurse to the CHCCS beginning in October 2005 at a cost of \$ 44,690. The School Nurse funds were previously accounted for within the Health Department's Personal Health budget.

Senior Care of Orange County **\$50,000**

Senior Care of Orange County was created to provide a safe and enriching environment while offering social and health services to frail, disabled, and isolated older adults. The program provides respite and education for family members and caregivers with the primary goal of preventing or delaying the institutionalization of participants.

Triangle Reading Service **\$1,800**

This agency broadcasts local and national newspapers and periodicals to elderly, visually and physically impaired, and handicapped residents of Orange County.

Volunteers for Youth **\$25,000**

Volunteers for Youth, Inc. is an organization that serves delinquent and high-risk youths in Orange County. The agency bridges the gap between disconnected youth and the community through one-on-one volunteer and community service programs.

W.C. Breeze Family Farm **\$10,000**

These startup funds are budgeted for the W.C. Breeze Family Farm Agriculture Extension and Research Facility.

Women's Center **\$16,400**

The Women's Center offers information, education, referral and support services for women. These services include coordinating legal information, referrals to therapists, providing workshops and support groups, hosting the state's largest juried art show for women artists, as well as providing direct supportive services such as information and referral to area resources, consumer credit and basic budget counseling, career counseling, and a pregnancy and violence prevention program for at-risk adolescents and their families.

Youth Services **\$10,000**

This funding will provide for the second summer of the Youth Leadership Development Institute, which was developed last summer through collaboration with the County Manager's office, Cooperative Extension office, Recreation and Parks department, and Human Rights and Relations, with funding support also provided by United Way. The program provides leadership training activities and community service projects for Orange County youth.

Non-Departmental Summary

Culture and Recreation

Listed below are appropriations for non-departmental Culture and Recreation related funds and entities.

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12 Month Estimate	2007-08 Department Requested	2007-08 Manager Recommends
Culture and Recreation						
Arts Center*	\$5,000	\$5,000	\$10,000	\$10,000	\$20,000	\$10,000
Forest Service	\$39,278	\$36,822	\$58,425	\$58,425	\$62,949	\$62,949
Haw River Festival	\$500	\$500	\$500	\$500	\$0	\$0
Hillsborough Historical Museum	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Hillsborough Youth Athletic Assoc.	\$22,500	\$22,500	\$22,500	\$22,500	\$23,625	\$22,500
Historical Commission	\$5,000	\$9,000	\$9,000	\$9,000	\$9,000	\$9,000
Special Olympics Orange County	\$0	\$0	\$5,000	\$5,000	\$0	\$0
Culture and Recreation Total	\$77,278	\$78,822	\$110,425	\$110,425	\$120,574	\$109,449

* This reflects both an operating contribution of \$5,000 and a contribution to the 10-year capital campaign (\$15,000); FY 03-04 was the final capital contribution

Other Agencies - Library

Listed below are appropriations for non-departmental Library related funds and entities.

[illegible]

Other Agencies - Recreation

Listed below are appropriations for non-departmental Recreation related funds and entities.

[illegible]

Culture and Recreation Non-Departmentals

ArtsCenter

\$10,000

The Arts Center links art, artists and audiences in Orange County through programs, events and classes designed in response to community needs and interests. The co-existence of visual, performing and literary arts in one accessible facility encourages multi-disciplinary collaborations and provides wide-ranging experiences for professionals, amateurs and non-artists of all ages to learn about and participate in visual and performing arts.

Forest Service

\$62,949

These funds provide matching support with State funds to protect forestland in Orange County.

Historic Museum

\$5,000

The Orange County Historical Museum, located in Hillsborough, preserves the past and encourages interest in local history through the exhibition of the economic, political, social, and cultural aspects of Orange County's 18th and 19th century history. The Museum is open to the public, free of charge, 6 days per week.

Hillsborough Youth Athletic Association (HYAA)

\$22,500

This agency provides youth baseball programs for Orange County children, ages 5 through 17, in a supervised and structured environment. HYAA provides playing facilities, supplies and equipment, and organizes players, parents, volunteers, coaches and umpires.

Historic Hillsborough Commission

\$9,000

The Commission owns and maintains the Burwell School located on Churton Street in Hillsborough, which is on the National Register of Historic Buildings. The two-acre site consists of the main house (ca 1821, 1846), a brick classroom building (ca 1837), a rare brick necessary (ca. 1837), and the Carrie Waitte Spurgeon Garden. The site is open to the public year round and there is no charge for tours of the school.

Non-Departmental Summary

Community and Environment

Listed below are appropriations for non-departmental Community and Environment related funds and entities.

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12 Month Estimate	2007-08 Department Requested	2007-08 Manager Recommends
Community and Environment						
Blackwood and Cate Operations	\$10,210	\$4,809	\$10,000	\$2,800	\$10,000	\$10,000
Cape Fear River Assembly	\$3,820	\$3,820	\$3,916	\$3,820	\$3,916	\$3,916
Cate Property Operations	\$3,190	\$1,200	\$7,500	\$0	\$0	\$0
Communications Tower Study	\$0	\$0	\$15,000	\$0	\$10,000	\$10,000
Greenhouse Gas Emissions Project	\$0	\$6,091	\$0	\$38,250	\$0	\$0
Hillsborough/Orange Strategic Plan	\$0	\$9,121	\$0	\$15,879	\$0	\$0
Jordan Lake Water	\$2,227	\$0	\$2,500	\$4,270	\$4,500	\$4,500
Lake Orange	\$1,490	\$600	\$1,500	\$1,500	\$1,500	\$1,500
OWASA Fees	\$2,494	\$2,880	\$2,880	\$0	\$0	\$0
Piedmont RC&D	\$0	\$0	\$500	\$0	\$0	\$0
Research Triangle Regional Partnership	\$8,044	\$10,000	\$10,000	\$10,000	\$18,145	\$10,000
Reserve for Planning Initiatives	\$0	\$0	\$145,000	\$49,000	\$250,797	\$145,000
Rural Planning Organization	\$0	\$6,000	\$7,567	\$7,567	\$7,566	\$7,566
Upper Neuse River Basin Dues	\$9,105	\$9,105	\$10,948	\$12,865	\$12,859	\$12,859
Community and Environment Total	\$40,580	\$53,627	\$217,311	\$145,951	\$319,283	\$205,341

Community and Environment

Non-Departmentals

Blackwood and Cate Operations **\$10,000**

These funds will provide the necessary operational costs associated with security system service and maintenance, grounds maintenance, as well as utility costs at the Blackwood Farm Property.

Cape Fear River Assembly **\$3,916**

These funds will provide for Orange County to remain a member of the Cape Fear River Assembly. The Assembly provides for proper management of the Cape Fear River, its tributaries, and adjacent land uses. Approximately half of Orange County is located in the Cape Fear River Basin, including the Cane Creek and University Lake Watersheds.

Communications Tower Study **\$10,000**

These funds will be used to hire a consultant to further analyze the development of a telecommunication master plan (wireless tower facility location) to promote an efficient grid of tower placement and to enhance public safety communication abilities.

Jordan Lake Water Storage Allocation **\$4,500**

Represents Orange County's annual one percent allocation of the water supply storage in Jordan Lake. Orange County pays one percent of the operations, maintenance and rehabilitation program costs. The State of North Carolina has the responsibility to allocate and manage water supply storage in Jordan Lake, and the Division of Water Resources is the lead agency for carrying out this charge.

Lake Orange **\$1,500**

These funds provide for maintenance, grass cutting and other grounds keeping at Lake Orange and upstream sediment structures. Increased funding is for constructing a beaver-proof overflow for one of the sedimentation structures, tree clearing, and other miscellaneous construction-type items. Lake Orange maintenance funds serve to protect the County's interests in the infrastructure of Lake Orange, as a drinking water source and natural habitat in the Eno River channel. Reservoirs require protection from the growth of trees on dams, the activities of beavers clogging overflow structures raising water levels to unsafe levels, and from the loss of storage volume due to collected sediment.

Reserve for Planning Initiatives **\$145,000**

Provides funds for Planning related initiatives. Staff will bring back a list of potential initiatives during the June work sessions that the Board of Commissioners may choose to fund during FY 2007-08.

Research Triangle Regional Partnership **\$10,000**

The Research Triangle Regional Partnership is a partnership organization consisting of 7 counties in the Triangle Region. The organization's mission is to market the region for the economic benefit of its communities. The Partnership concentrates its marketing on the following industries: information technology, biotechnology/pharmaceuticals, warehousing/distribution, automotive manufacturing, and plastics.

Community and Environment Non-Departmentals - continued

Rural Planning Organization (RPO)

\$7,566

The State of North Carolina created the Rural Planning Organization (RPO) in order to review, analyze and recommend planning and improvements to rural area transportation networks. Triangle J Council of Governments is the lead agency to coordinate a multi-county rural region adjacent to the Durham/Chapel Hill Metropolitan Planning Organization (MPO), which handles more urban issues. Orange County's membership in the RPO requires one commissioner, the county manager (or a designee), and the transportation planner to be participating members.

Upper Neuse River Basin Dues

\$12,859

These funds provide for Orange County to remain a member of the Upper Neuse River Basin Association.

Non-Departmental Summary

Public Safety

Listed below are appropriations for non-departmental Public Safety related funds and entities.

	2004-05 Actual Expenditures	2005-06 Actual Expenditures	2006-07 Original Budget	2006-07 12 Month Estimate	2007-08 Department Requested	2007-08 Manager Recommends
Public Safety						
Fire Safety Protection Study	\$0	\$12,689	\$0	\$0	\$0	\$0
OCJCPC Matching Funds	\$15,148	\$16,182	\$23,085	\$23,085	\$26,492	\$26,492
Public Safety Communication Study	\$2,047	\$2,047	\$0	\$0	\$0	\$0
Reserve for Court Operations	\$0	\$0	\$200,000	\$0	\$0	\$0
Reserve for Fire and Rescue Study Outcomes	\$0	\$0	\$50,000	\$0	\$0	\$0
Public Safety Total	\$17,194	\$30,917	\$273,085	\$23,085	\$26,492	\$26,492
Office of Juvenile Justice Pass Through Funds						
Behavior Skills Counseling	\$10,600	\$12,000	\$0	\$0	\$0	\$0
Boomerang	\$0	\$0	\$15,000	\$15,000	\$18,000	\$18,000
Dispute Settlement	\$36,000	\$35,800	\$40,500	\$40,500	\$35,000	\$35,000
Familfirst	\$18,750	\$0	\$0	\$0	\$0	\$0
Governor's Crime Commission	\$10,109	\$9,215	\$7,989	\$7,989	\$11,308	\$11,308
Hillcrest Youth Shelter	\$7,934	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
JCPC Administration	\$0	\$0	\$15,500	\$15,500	\$15,500	\$15,500
Mental Health Association	\$0	\$45,585	\$37,204	\$146,562	\$136,794	\$136,794
OCJCPC Unallocated Funds	\$0	\$0	\$16,570	\$3,147	\$0	\$0
OPC Clinical Case Management	\$11,000	\$15,644	\$17,646	\$17,646	\$17,411	\$17,411
Project Turn Around	\$49,047	\$41,510	\$31,836	\$31,836	\$27,100	\$27,100
Psychological Intensive Services Program	\$13,318	\$18,891	\$15,000	\$15,000	\$14,403	\$14,403
Shaeffer House	\$64,632	\$0	\$0	\$0	\$0	\$0
Volunteers for Youth	\$38,000	\$47,000	\$51,000	\$72,248	\$94,418	\$94,418
Volunteers for Youth - Teen Court	\$32,000	\$32,000	\$32,000	\$32,000	\$32,000	\$32,000
Pass Through Funds Total	\$291,390	\$267,645	\$290,245	\$407,428	\$411,934	\$411,934
Through Funds Total	\$308,584	\$298,562	\$563,330	\$430,513	\$438,426	\$438,426

Public Safety Non-Departmentals

JCPC – Orange County Match

\$26,492

These funds fulfill the Orange-Chatham Justice Partnership requirement for the County to provide a 30% match for all JCPC funded agencies.

Office of Juvenile Justice Pass Through Funds:

Boomerang

\$18,000

Boomerang is an alternative-to-suspension program, serving students from the Chapel Hill-Carrboro City Schools. In lieu of spending their out-of-school suspensions at home, Boomerang provides a safe, structured environment geared towards keeping students on pace with their schoolwork while understanding and identifying any unmet mental health or substance abuse needs.

Dispute Settlement Center: Victim (Resolve/Mediation)

\$35,000

This program provides assistance to the juvenile justice system by helping offenders to understand the impact of their actions, and thereby reducing recidivism. A primary component is to schedule face-to-face meetings between the juvenile offenders and their victims. These meetings are facilitated by trained DSC mediators, and organized by DSC staff. The meetings are designed to build empathy and understanding of the human consequences of the youth's criminal actions. The RESOLVE program will help the juvenile courts and juvenile court counselors to hold offenders accountable for their actions. This program will provide assistance to the juvenile justice system to help offenders understand the impact of their actions, and thereby reduce recidivism. Restorative justice is a shift from our traditional system of retribution toward a focus of repairing the damage caused by crime to victims and the community. The program has these three components: intervention, prevention and collaboration.

Governor's Crime Commission Grant

\$11,308

Recipient - District Court Judges Office, Judicial District 15B - NC Administrative Office of the Courts. This grant will pay for a position to serve as a coordinator between the courts and the school systems focusing on school suspensions and trancies in hopes of reducing the number of youth suspended from school.

Public Safety Non-Departmentals - continued

Hillcrest Youth Shelter

\$10,000

Hillcrest is an emergency shelter in Sanford, which provides temporary shelter and related services to youth in Orange County who are determined to be in need of out-of-home placement. The program targets youth who are characterized as abused, neglected, dependent, delinquent, runaway, homeless, or at-risk of becoming one of these. Hillcrest residents will participate in a counseling regimen, which includes testing and evaluation and both group and individual sessions with the staff psychologist. While residing at Hillcrest, the youth are required to participate in the Education Program five days a week. The Education Coordinator either obtains assignments from the home school of the youth or creates weekly academic assignments for the residents.

JCPC Administration

\$15,500

Administrative funds are used to support the County's Criminal Justice Program Coordinator position and to provide administrative support to the Orange-Chatham Justice Partnership.

Mental Health Association

\$136,794

The Mental Health Association of Orange County provides parent/family counseling to at-risk and adjudicated youth through referrals from Juvenile Services and Orange-Person-Chatham Mental Health case managers. Services provided include child and family team meetings, school conferences and youth planning team meetings.

OPC Clinical Case Management

\$17,411

OPC has established a case management program which ensures timely assessment and case management services for juveniles in Orange and Chatham counties who appear to be significantly impaired and in need of mental health treatment. This program enhances the court's ability to make timely professionally directed decisions regarding the mental health needs of children. To the extent possible, this case management service prevents inappropriate placement in detention, training schools and assists the courts with identification of appropriate treatment options.

Project Turnaround

\$27,100

The goal of Project Turnaround is to address the substance abuse problem among juvenile offenders in Orange and Chatham Counties. The goal is to engage juvenile offenders in treatment/education up to 15 months focusing them on becoming totally drug free (including alcohol), remaining in school and attending all classes, improving family interactions and relationships with parents, and becoming law-abiding juveniles.

Psychological Services/Intensive Services

\$14,403

Through family risk and needs assessments, the 15B Juvenile Justice Office has identified and targeted youth having severe emotional and psychological problems. Through a contract with a licensed Court Psychologist, assessments, evaluations, and counseling will be provided to these identified youth. With this information, the Juvenile Justice Office will be able to develop a more thorough case plan and identify any mental health and other community related issues that create risks for youth.

Public Safety Non-Departmentals - continued

Volunteers for Youth

\$94,418

This agency allows delinquent youths the opportunity to repay society for their destructive behavior. Through community service, young people are taught accountability for their actions and respect for the rights of others. Also, by working one-on-one with the volunteer work-site supervisors, they develop job skills and explore career opportunities, which ultimately helps to build their self-esteem. Community Service/restitution programs have proven to be one of the most effective types of programming in preventing court involvement. This program proposes to serve youth with community service placements to fulfill their court requirements.

The Restitution Program is also the only program in Orange County that addresses the monetary restitution requirements of juvenile offenders. Because of the lack of viable employment options and transportation, many juvenile offenders would be unable to pay their court-ordered restitution without this program. Most juvenile referrals are 7 to 17 years old. Without this program, victims would not receive compensation. If juvenile offenders are unable to pay their restitution, they are rendered incapable of taking responsibility for their actions. The program will guide and assist youth ordered to make monetary and/or community service restitution to fulfill their obligation by setting up work sites and community projects. Through this realization, participants will learn behavior norms, which will eventually exclude undisciplined behavior.

Volunteers for Youth – Teen Court

\$32,000

Teen Court is a diversion program for petty juvenile court offenders. Adult volunteers train youth volunteers to act as officials of the court who hear the complaints and determine appropriate sanctions for peers who have admitted to violating the law. By diverting first-time, petty offenders from the juvenile court system, Teen Court reduces the backlog of cases and ultimately allows more time for serious offenses. Offenders are given the opportunity to resolve their charge without obtaining an official court record. The youth volunteers benefit by being given the opportunity to learn about the court system and by exposing themselves to the concept of community service.

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School and County Debt Issued During Fiscal Year 2006-07

Issuance/Components	Debt Issued			FY 2007-08 Debt Service Payment (All Funds)		
	Schools	County	Total	Schools	County	Total
1. Alternative Financing Issued in December 2006						
CHCCS Carrboro High School (includes \$4.3 million for cost overruns)	\$9,000,000	\$0	\$9,000,000			
Total Alternative Financing Issued in December 2006	\$9,000,000	\$0	\$9,000,000	\$995,100	\$0	\$995,100
2. Alternative Financing Issued in June 2007 ⁽¹⁾ (Debt related to Solid Waste Operations Center and SportsPlex are not reflected in County Debt Service appropriation; they are accounted for and paid from the Solid Waste Enterprise and SportsPlex Enterprise Funds)						
Central Orange Senior Center (funds to be used to construct Senior Center addition to Orange County SportsPlex)	\$0	\$2,500,000	\$2,500,000			
CHCCS Elementary #10	\$23,352,000	\$0	\$23,352,000			
CHCCS Renovations	\$3,450,000	\$0	\$3,450,000			
Efland Water and Sewer	\$0	\$400,000	\$400,000			
Jail Expansion	\$0	\$600,000	\$600,000			
Justice Facility Construction and New Courthouse Renovations	\$0	\$10,200,000	\$10,200,000			
Orange County Satellite Campus of Durham Technical Community College (Orange County share of construction)	\$0	\$3,588,000	\$3,588,000			
Solid Waste Operations Center	\$0	\$2,200,000	\$2,200,000			
SportsPlex Renovations	\$0	\$1,500,000	\$1,500,000			
West Ten Soccer Complex	\$0	\$2,267,000	\$2,267,000			
Total Alternative Financing Issued in June 2007	\$26,802,000	\$23,255,000	\$50,057,000	\$652,428	\$625,694	\$1,278,122
Total Alternative Financing Issued in Fiscal Year 2006-07	\$35,802,000	\$23,255,000	\$59,057,000	\$1,647,528	\$625,694	\$2,273,222
Percentage of Total Debt Issues in FY 2006-07	60.6%	39.4%				

⁽¹⁾ Due to timing of issuances in fiscal year 2006-07, it will not be necessary to pay a full year of debt service in fiscal year 2007-08. Full-year debt service payments will be due in fiscal year 2008-09.

⁽²⁾ The net difference between FY 2006-07 and 2007-08 total debt service payments in the General Fund totals \$891,043 instead of the total \$2,273,222 reflected in column above. This is due to (1) the debt service amounts attributed to the Solid Waste and SportsPlex Enterprise Funds total \$94,473 and (2) decreases in debt service payments related to debt issued prior to fiscal year 2006-07.

Orange County Board of Commissioners

Approved

Capital Funding Policy

Preamble

This capital funding policy is the product of extensive analysis and deliberation. The intent of this policy is to reflect greater priority than there has been historically on providing funding for County projects, with particular emphasis directed at enhanced upkeep of existing County facilities. The policy reflects the implementation of the Board of Commissioners' resolution of November 16, 2004 that the Board *"does hereby adopt in principle a policy of allocating a target of 60 percent of capital expenditures for school projects and 40 percent of capital expenditures for county projects over the decade beginning in calendar year 2005"*. This policy continues the County's principle and historical practice of funding all School and County related debt service obligations before allocating any other School or County capital funds for other purposes.

Long Range Capital Investment Plan

During October of each fiscal year, the County Manager shall present, to the Board, ten-year County and School capital needs and funding plans in the form of a Capital Investment Plan. Each year, the Board of Commissioners shall conduct a public hearing on the Manager's Recommended CIP during November and subsequently adopt a ten-year Capital Investment Plan (CIP).

The first year of the adopted ten-year Capital Investment Plan shall become the basis for the annual capital budget and incorporated into the next annual operating budget recommended by the County Manager.

County and School recurring capital needs will be identified and reviewed during each annual operating budget cycle, and recurring capital appropriations will be approved by the Board of Commissioners as an element of each annual Orange County Budget Ordinance.

The ten-year plan for long-range capital funding shall include:

- Anticipated County capital expenditures costing \$25,000 or more (excluding equipment)
- Anticipated school capital expenditures costing \$50,000 or more (excluding equipment)
- Equipment costing \$5,000 or more

Sources of Funds

The County will allocate the following sources of funds for County and School debt service and long-range and recurring capital:

- All proceeds from the Article 40 and Article 42 half-cent sales taxes.
(The North Carolina General Statutes require that 30 percent of the Article 40 (NCGS§105-487(a)) and 60 percent of the Article 42 (NCGS§105-502(a)) sales tax

revenue be earmarked for public school capital outlay as defined in NCGS§105-426(f) or to retire any indebtedness incurred by the county for these purposes)

- School Construction Impact Fees for each school system.
- Public School Building Capital Fund monies
- Property tax revenue sufficient to pay all debt service on remaining 1988, 1992, 1997, or 2001 bonds, or refinancings thereof, as well as alternative financing programmed in the debt issuance schedule approved by the Board on May 5, 2004 and any subsequent updates to that schedule as the Board may approve.
- It is the intent of the Board of County Commissioners to dedicate the equivalent of four cents on the annual ad valorem property tax to funding recurring capital expenditures for schools (three cents) and county (1 cent). However, there will be times when the County will be bound fiscally and unable to achieve full funding. During those times, Commissioners may find it necessary to depart from the Policy. During the 2008-18 Capital Investment Plan development process, the Board will consider a timetable for phasing in the additional two-cents necessary to fully the recurring capital component of this policy.

(This 4-cent rate may, but need not, be adjusted with each quadrennial revaluation to a "revenue neutral" earmarking)

- Beginning in fiscal year 2007-08, the County will budget NC Education Lottery proceeds "in arrears" – meaning that funds will be budgeted in the year after the State distributes them. For example, lottery proceeds distributed to the County during the upcoming 2007-08 fiscal year would be budgeted the following fiscal year, 2008-09.

Debt Service

All County and School related debt service obligations would be funded prior to allocation of programmed funding for any other capital purposes.

All proceeds from annual allocations of North Carolina Public School Building Capital Funds will be earmarked explicitly to pay for eligible school debt service.

Orange County Schools' impact fees will be earmarked explicitly to pay for debt service on projects that involved the construction of new school space in the Orange County Schools system. Chapel Hill-Carrboro City Schools' impact fees will be earmarked explicitly to pay for debt service on projects that involved the construction of new school space in the Chapel Hill-Carrboro City Schools system.

NC Education Lottery Proceeds

Beginning in fiscal year 2008-09, each school district will have the option to dedicate its share of the annual NC Education Lottery monies either (1) to repay debt service for debt issued after fiscal year 2006-07 to address school facility renovation needs or (2) as an additional revenue to the districts pay-as-you-go funding to address school facility renovation needs. If either district chooses to dedicate Lottery proceeds to repay debt service, Lottery proceeds, sufficient to cover annual debt payments for principal and interest, will be dedicated for the life of the financing.

Beginning in fiscal year 2008-09, during the first quarter of each year, County staff will request, from the State, the amount of monies accumulated in the Lottery fund for both school districts with the intent of expending those funds during the fiscal year for either debt service payments or individual School capital projects as identified by each districts during their annual update of their ten-year capital plan.

Allocation

With the exception of the revenues earmarked for School and County recurring capital and the Construction Management function, the net proceeds of all programmed revenue sources after debt service obligations have been satisfied will be allocated on the basis of 60% to schools and 40% to the County.

Capital funding for each ten-year capital planning period will be allocated between the two school systems based on certified student membership as of November 15 each year.

Capital Project Ordinances – Form and Purpose

All funds allocated to capital projects are to be accounted for in a Capital Project Fund as authorized by a Board of County Commissioner approved Capital Project Ordinance. The Capital Project Ordinance will include a detailed break down of each major cost category related to the project.

In accordance with the Board of County Commissioners November 2000 adopted *“Policy on Planning and Funding School Capital Projects”*, whenever School capital project bids are either higher or lower than originally projected, or any other factor affecting the project budget occurs, the affected school system is expected to work with County Management and Budget staff to present revised capital project ordinances for adoption by the Board of Commissioners. The same expectations shall be applicable for changes to County Capital project budgets.

Community Use of Schools

It is the intent of the Board of County Commissioners to evaluate each new proposed school in both School Districts for joint community use opportunities, including, but not limited to, park and recreation use.

Recurring Capital

As outlined in the “Sources of Funds” section of this policy, recurring capital funding for the Schools and County will be based on the estimated proceeds of 4 cents on the annual General Fund property tax rate. The proceeds from 3 cents will be earmarked for schools, with funds allocated to each school system for the next fiscal year based on each system’s respective share of the student membership as of November 15 immediately preceding the next fiscal year. Proceeds from 1 cent on the tax rate will be earmarked for County recurring capital needs.

With regard to County Equipment and Vehicle acquisitions accomplished using third party financing, the Board of County Commissioners will determine the source of funding to repay the associated debt service at the point that the Board approves the financing arrangement.

Construction Management Function

Beginning with the 2005-06 fiscal year, the Board of Commissioners will appropriate funding to establish a Construction Management function to oversee County and School capital projects. In fiscal years 2005-06 through 2007-08, \$100,000 will be allocated annually to fund this function. The source of funding for the Construction Management function will be split on a 60/40 basis with each school district sharing the schools portion of funding (60%) in accordance with certified student membership as of November 15 each year. Each entity's share of this function will be deducted from its share of long-range capital funding prior to allocating capital funds.

Schools Adequate Public Facilities Ordinance

Orange County's Schools Adequate Public Facilities Ordinance (SAPFO) and Memoranda of Understanding (MOUs) between the County and its municipal and school partners establish the machinery to assure that, to the extent possible, new development will take place only when there are adequate public school facilities available, or planned, which will accommodate such new development. The Board of County Commissioners is committed to the principle that new school space documented as needed through the annual SAPFO technical review process will be reflected in the next adopted CIP, and will be funded so as to be constructed to be available before the relevant level of service threshold is exceeded.

Rescission

This policy rescinds the Orange County Board of Commissioners Capital Funding Policy, as originally approved on December 7, 1996 and as amended on February 3, 1998 and June 23, 2005.

Approved April 24, 2007.



MEMORANDUM

To: Laura Blackmon, County Manager
From: Lori Taft, Recreation and Parks Director
Re: **Orange County Recreation and Parks Use of Orange High School Tennis Courts**
Date: June 12, 2007

In 1984, the County entered into a 20-year agreement for the use of the Tennis Courts. The courts have been open to the public since that time; after school hours, on weekends and during school breaks. A renewal to the agreement has recently been approved by the Orange County School Board and has been placed on the agenda for consideration at the June 26 BOCC meeting. The agreement stipulates that Orange County Recreation and Parks provides access to the facility, pays for lighting, and is responsible for 50% of major renovations and repairs to the tennis courts. Recently, tennis has increased in popularity and the Department of Recreation and Parks has provided lessons to more than 100 registrants in the past year at these courts. In addition the community has had access to the courts and to the track for walking and general exercise, although the track was not mentioned in the agreement. The proposed renewal agreement extends for an additional 20 years and also formalizes the use of the track for casual drop in walkers, without obligating Orange County to additional future capital expenditures associated with the track.

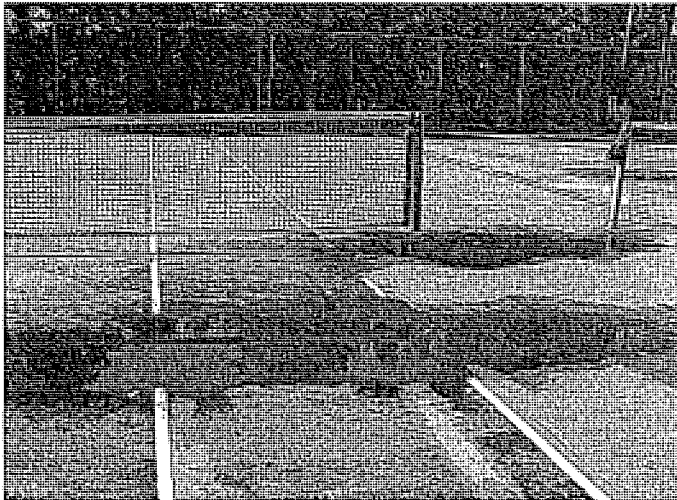
Within the past few years, both Orange County Schools staff and Recreation and Parks staff have become increasingly concerned with the deteriorating condition of the eight courts. (See attached photos) Initial estimates for resurfacing the courts were in the +/- \$100,000 range. Orange County's share would have been \$50,000. It was later determined that resurfacing the courts would not be an effective method of repair given the extent of the damage. Evidently, no tennis court contractor the School District representative contacted would undertake a resurfacing job.

Estimates for complete replacement of the courts were provided to the School District last fall. They are in the \$300,000 to \$350,000 range. With this in mind, Recreation and Parks has provided the figure of \$150,000 to the budget office for our 50% portion of this project.

Orange County Recreation and Parks has maintained a good relationship with Orange High School and the School District relative to this particular issue. Other than the condition of the courts, there has been no major concern or problem associated with the public's or the Recreation and Parks Department's use of the tennis courts or track that we are aware of.

If I can provide further clarification on this issue, please do not hesitate to contact me.

Appendix A-3
Pg. 1



Appendix A-3
Pg. 2

Information Technology Capital Project
Fiscal Year 2007-08 Capital Funding Recommendation

	Requesting Department	Technology Initiative	Estimated Cost	Running Total	Benefit
1	Information Technologies	Backup System Upgrade	50,000.00	50,000.00	Vendor considers County's current 6-year old system obsolete and no longer supports it
2	Information Technologies	Fiber Installation (including burial) for Gateway campus	40,000.00	90,000.00	Necessary to connect new campus to County network
3	Information Technologies	PC Replacement	253,750.00	343,750.00	County currently has about 800 pc's in place; the funding recommendation would allow for replacement of 7 year old pc's (about 200 of them or 1/4 of inventory) @ \$1,250 each including software.
4	Information Technologies	Switch Upgrades	60,000.00	403,750.00	Replace aging data networking switches prior to outages; switch malfunctions would mean 1 to 3 days outages of campuses/buildings
5	Information Technologies	Server Upgrades	36,000.00	439,750.00	Replace 6 aging servers @ \$6,000 each; server malfunctions would mean 1 to 3 days outages at campuses/buildings
6	Information Technologies	SAN Upgrades	40,000.00	479,750.00	Add storage space for new applications, including scanning initiatives, migrated data and overall increase in County's digital assets
7	Information Technologies	Microsoft Enterprise Licensing	18,000.00	497,750.00	Internal audit revealed gaps in licensing
8	Clerk to the BOCC	LaserFiche	50,000.00	547,750.00	Manages BOCC minutes, ordinances for ease of entry and more efficient citizen searching
9	Child Support Enforcement	Scanning/Doc Mgmt System	19,800.00	567,550.00	System for managing documents, scanning paperwork. Figure includes server space. Note system cost totals \$30,000; the amount reflected here is the County's 33% cost share; remaining 66% of cost reimbursed
10	Land Records	Orthophotography and Oblique Imagery (County share)	20,000.00	537,550.00	Produce imagery that will directly support EMS dispatch, tax assessment, land records maintenance, planning efforts, ERCD analysis, economic development analysis, police/fire site assessment, et.al. The total cost of the project will be approximately \$100,000. Additional funding to come from Towns and E-911 funds

Information Technology Capital Project
Fiscal Year 2007-08 Capital Funding Recommendation

	Requesting Department	Technology Initiative	Estimated Cost	Running Total	Benefit
12	Information Technologies	Web Upgrades	13,000.00	635,550.00	Have professional designer redesign home page, Template, prepare those changes for ongoing IT maintenance. Also, hire professional photographer to provide high quality photos for image library
13	Information Technologies	Hot Spots	6,000.00	641,550.00	Create outdoor accessible wireless hotspots at SHSC and Cedar Grove to allow synchronization of field technology (Sheriff deputies, Inspections, Tax Assessor, Animal Control)
14	Information Technologies	Laptop Replacement	90,250.00	731,800.00	Replace about 45 laptops (8+ years old) in computer fleet
15	Information Technologies	Redundant HBA cards and Fabric for SAN	25,000.00	756,800.00	Ensure high availability of SAN based servers in the event of HBA or fabric failures
16	GIS	Public Workstations	3,600.00	760,400.00	Public Inquiry Workstations need to be replaced. Old ones are failing.
17	Cooperative Extension	Printers	8,000.00	768,400.00	Replace aging printers that are on the verge of death
18	EMS	CAD system workstation replacements	22,000.00	790,400.00	Replace aging CAD workstations
19	EMS	Emergency Notification System	53,000.00	843,400.00	To be able to notify public directly via phone and by geographic proximity to event, of emergency situations
20	Library	Replacement Computers	6,600.00	850,000.00	Replace aging computers for Library not otherwise eligible among current replacement schedule

Information Technology Capital Project
Fiscal Year 2007-08 Capital Funding Recommendation

	Requesting Department	Technology Initiative	Estimated Cost	Running Total	Benefit
1	Information Technologies	Backup System Upgrade	50,000.00	50,000.00	Vendor considers County's current 6-year old system obsolete and no longer supports it
2	Information Technologies	Fiber Installation (including burial) for Gateway campus	40,000.00	90,000.00	Necessary to connect new campus to County network
3	Information Technologies	PC Replacement	253,750.00	343,750.00	County currently has about 800 pc's in place; the funding recommendation would allow for replacement of 7 year old pc's (about 200 of them or 1/4 of inventory) @ \$1,250 each including software.
4	Information Technologies	Switch Upgrades	60,000.00	403,750.00	Replace aging data networking switches prior to outages; switch malfunctions would mean 1 to 3 days outages of campuses/buildings
5	Information Technologies	Server Upgrades	36,000.00	439,750.00	Replace 6 aging servers @ \$6,000 each; server malfunctions would mean 1 to 3 days outages at campuses/buildings
6	Information Technologies	SAN Upgrades	40,000.00	479,750.00	Add storage space for new applications, including scanning initiatives, migrated data and overall increase in County's digital assets
7	Information Technologies	Microsoft Enterprise Licensing	18,000.00	497,750.00	Internal audit revealed gaps in licensing
8	Child Support Enforcement	Scanning/Doc Mgmt System	19,800.00	517,550.00	System for managing documents, scanning paperwork. Figure includes server space. Note system cost totals \$30,000; the amount reflected here is the County's 33% cost share; remaining 66% of cost reimbursed
9	Land Records	Orthophotography and Oblique Imagery (County share)	20,000.00	487,550.00	Produce imagery that will directly support EMS dispatch, tax assessment, land records maintenance, planning efforts, ERCD analysis, economic development analysis, police/fire site assessment, et.al. The total cost of the project will be approximately \$100,000. Additional funding to come from Towns and E-911 funds
10	Health	Permits Plus Customizations	35,000.00	572,550.00	Increased collection rates, reduced wait times for customers

Information Technology Capital Project
Fiscal Year 2007-08 Capital Funding Recommendation

	Requesting Department	Technology Initiative	Estimated Cost	Running Total	Benefit
11	Information Technologies	Web Upgrades	13,000.00	585,550.00	Have professional designer redesign home page, Template, prepare those changes for ongoing IT maintenance. Also, hire professional photographer to provide high quality photos for image library
12	Information Technologies	Hot Spots	6,000.00	591,550.00	Create outdoor accessible wireless hotspots at SHSC and Cedar Grove to allow synchronization of field technology (Sheriff deputies, Inspections, Tax Assessor, Animal Control)
13	Information Technologies	Laptop Replacement	90,250.00	681,800.00	Replace about 45 laptops (8+ years old) in computer fleet
14	Information Technologies	Redundant HBA cards and Fabric for SAN	25,000.00	706,800.00	Ensure high availability of SAN based servers in the event of HBA or fabric failures
15	GIS	Public Workstations	3,600.00	710,400.00	Public Inquiry Workstations need to be replaced. Old ones are failing.
16	Cooperative Extension	Printers	8,000.00	718,400.00	Replace aging printers that are on the verge of death
17	EMS	CAD system workstation replacements	22,000.00	740,400.00	Replace aging CAD workstations
18	EMS	Emergency Notification System	53,000.00	793,400.00	To be able to notify public directly via phone and by geographic proximity to event, of emergency situations
19	Library	Replacement Computers	6,600.00	800,000.00	Replace aging computers for Library not otherwise eligible among current replacement schedule
20	Clerk to the BOCC	LaserFiche	50,000.00	850,000.00	Manages BOCC minutes, ordinances for ease of entry and more efficient citizen searching

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 1
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

2000	COUNTY COMMISSIONERS							

10	PERSONNEL SERVICES							

10200010	510000	PERM SALS	178,382.49	211,499.00	189,999.00	233,622.00	181,750.00	_____
10200010	510100	OT	.00	500.00	500.00	500.00	500.00	_____
10200010	510200	LONGEVITY	759.98	790.00	790.00	822.00	822.00	_____
10200010	511000	TEMP	8,480.00	10,500.00	10,500.00	10,500.00	10,500.00	_____
10200010	513000	BOARD	65,267.56	66,080.00	66,080.00	68,726.00	68,726.00	_____
10200010	520000	SOC SEC	16,043.24	18,034.00	18,034.00	19,479.00	16,732.00	_____
10200010	520001	MEDICARE	3,752.13	4,217.00	4,217.00	4,556.00	3,914.00	_____
10200010	520100	MED INS	39,348.14	44,492.00	44,492.00	52,621.00	47,753.00	_____
10200010	520150	DENT INS	1,943.04	2,821.00	2,821.00	3,130.00	2,817.00	_____
10200010	520160	LIFE INS	745.19	989.00	989.00	1,108.00	933.00	_____
10200010	520200	RETIRE	8,760.13	10,380.00	10,380.00	11,489.00	9,323.00	_____
10200010	520220	457	3,262.50	3,250.00	3,250.00	3,250.00	3,250.00	_____
10200010	520305	CO 401(K)	2,610.00	2,925.00	2,925.00	3,250.00	2,600.00	_____
TOTAL PERSONNEL SERVICES			329,354.40	376,477.00	354,977.00	413,053.00	349,620.00	_____
20	OPERATIONS							

10200020	530000	TRAVEL	17,656.24	13,143.00	13,143.00	17,500.00	17,500.00	_____
10200020	530100	TRAINING	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	_____
10200020	530500	MILEAGE	17,323.00	17,800.00	16,800.00	17,800.00	17,800.00	_____
10200020	540000	TELEPHONE	8,811.85	7,850.00	7,850.00	9,270.00	9,270.00	_____
10200020	550000	POSTAGE	1,052.68	2,500.00	2,000.00	1,700.00	1,700.00	_____
10200020	590000	DUPLICATIN	3,414.30	3,100.00	2,800.00	2,500.00	2,500.00	_____
10200020	591000	PRINTING	373.89	800.00	500.00	250.00	250.00	_____
10200020	600000	ADVERT	2,898.55	2,100.00	2,100.00	2,100.00	2,100.00	_____
10200020	610000	DUES	51,850.55	47,006.00	47,006.00	50,000.00	50,000.00	_____
10200020	611000	SUBS	686.71	699.00	699.00	500.00	500.00	_____
10200020	620000	DEPT SUPS	2,379.29	2,625.00	4,225.00	2,625.00	2,625.00	_____
10200020	621000	OFF SUPS	4,112.43	4,959.00	4,259.00	4,100.00	4,100.00	_____
10200020	625000	COMP SUPS	30.32	1,000.00	22,500.00	1,300.00	1,300.00	_____
10200020	630000	CONT SVS	41,745.32	16,546.00	37,546.00	16,546.00	16,546.00	_____
10200020	680000	RECOG PRO	7,474.35	7,500.00	8,150.00	5,000.00	5,000.00	_____
10200020	680005	TASK FORCE	475.44	1,200.00	1,200.00	1,000.00	1,000.00	_____
10200020	680006	PIPR	20.00	1,200.00	.00	1,000.00	1,000.00	_____
TOTAL OPERATIONS			161,804.92	131,528.00	172,278.00	134,691.00	134,691.00	_____
TOTAL COUNTY COMMISSIONERS			491,159.32	508,005.00	527,255.00	547,744.00	484,311.00	_____

Appendix B-1

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 2
bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

2100	COUNTY MANAGER							

10	PERSONNEL SERVICES							

10210010	510000	PERM SALS	743,152.69	819,641.00	806,641.00	925,464.00	835,001.00	
10210010	510200	LONGEVITY	9,745.38	7,464.00	7,464.00	6,004.00	6,004.00	
10210010	511000	TEMP	2,306.25	.00	.00	16,200.00	16,200.00	
10210010	520000	SOC SEC	40,299.30	43,686.00	43,686.00	55,678.00	52,034.00	
10210010	520001	MEDICARE	10,605.15	11,993.00	11,993.00	13,741.00	12,889.00	
10210010	520100	MED INS	61,735.00	67,863.00	67,863.00	80,931.00	76,053.00	
10210010	520150	DENT INS	2,428.80	2,970.00	2,970.00	4,069.00	3,756.00	
10210010	520160	LIFE INS	1,566.18	1,866.00	1,866.00	2,460.00	2,262.00	
10210010	520200	RETIRE	36,827.72	40,446.00	40,446.00	45,549.00	42,675.00	
10210010	520305	CO 401(K)	6,525.00	6,500.00	6,500.00	14,550.00	13,900.00	
TOTAL PERSONNEL SERVICES			915,191.47	1,002,429.00	989,429.00	1,164,646.00	1,060,774.00	

20	OPERATIONS							

10210020	530000	TRAVEL	6,455.75	3,755.00	3,755.00	8,000.00	8,000.00	
10210020	530100	TRAINING	2,435.31	1,804.00	1,804.00	1,804.00	1,804.00	
10210020	530200	CERT&LICSN	.00	.00	.00	10,600.00	10,600.00	
10210020	530500	MILEAGE	1,429.01	1,500.00	1,500.00	1,500.00	1,500.00	
10210020	540000	TELEPHONE	5,469.15	5,000.00	5,000.00	5,000.00	5,000.00	
10210020	550000	POSTAGE	664.99	1,350.00	1,350.00	1,350.00	1,350.00	
10210020	560900	MOTOR POOL	1,584.81	4,600.00	4,600.00	2,000.00	2,000.00	
10210020	561000	VEH LEASE	.00	5,000.00	5,000.00	5,000.00	.00	
10210020	571000	EQUIP RPR	116.00	200.00	200.00	200.00	200.00	
10210020	590000	DUPLICATIN	12,781.66	8,906.00	8,906.00	8,906.00	8,906.00	
10210020	591000	PRINTING	25.00	3,000.00	3,000.00	3,000.00	3,000.00	
10210020	600000	ADVERT	.00	350.00	350.00	350.00	350.00	
10210020	610000	DUES	3,346.36	3,515.00	2,515.00	3,515.00	3,515.00	
10210020	611000	SUBS	770.93	620.00	627.31	620.00	620.00	
10210020	621000	OFF SUPS	3,589.34	3,751.00	3,751.00	3,751.00	3,751.00	
10210020	629000	OTHER SUP	3,099.95	2,810.00	3,810.00	2,810.00	2,810.00	
TOTAL OPERATIONS			41,768.26	46,161.00	46,168.31	58,406.00	53,406.00	

30	RECURRING CAPITAL							

10210030	800100	IT EQUIP	.00	.00	.00	4,000.00	2,000.00	
TOTAL RECURRING CAPITAL			.00	.00	.00	4,000.00	2,000.00	
TOTAL COUNTY MANAGER			956,959.73	1,048,590.00	1,035,597.31	1,227,052.00	1,116,180.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 3
bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

2150	ANIMAL SHELTER							

10	PERSONNEL SERVICES							

10215010	510000	PERM SALS	414,982.84	419,598.00	410,159.00	410,975.00	388,158.00	
10215010	510100	OT	10,338.44	11,253.00	11,253.00	20,095.00	11,253.00	
10215010	510102	HOLIDAY	3,374.59	4,160.00	4,160.00	4,677.00	4,677.00	
10215010	511000	TEMP	89,090.23	49,626.00	59,065.00	54,539.00	49,626.00	
10215010	520000	SOC SEC	31,963.59	30,048.00	30,048.00	30,398.00	29,986.00	
10215010	520001	MEDICARE	7,474.73	7,027.00	7,027.00	7,109.00	7,013.00	
10215010	520100	MED INS	63,227.69	66,904.00	66,904.00	71,344.00	71,344.00	
10215010	520150	DENT INS	3,192.92	4,158.00	4,158.00	4,382.00	4,382.00	
10215010	520160	LIFE INS	1,392.25	1,577.00	1,577.00	1,601.00	1,575.00	
10215010	520200	RETIRE	20,875.90	20,518.00	20,518.00	21,308.00	20,983.00	
10215010	520305	CO 401(K)	9,137.50	9,100.00	9,100.00	9,100.00	9,100.00	
TOTAL PERSONNEL SERVICES			655,050.68	623,969.00	623,969.00	635,528.00	598,097.00	

20	OPERATIONS							

10215020	530000	TRAVEL	221.80	2,378.00	12,378.00	3,300.00	3,300.00	
10215020	530100	TRAINING	411.00	510.00	510.00	510.00	510.00	
10215020	530500	MILEAGE	1,240.81	1,000.00	1,000.00	1,000.00	1,000.00	
10215020	540000	TELEPHONE	7,971.42	9,000.00	9,000.00	5,500.00	5,500.00	
10215020	550000	POSTAGE	280.37	250.00	250.00	250.00	250.00	
10215020	560900	MOTOR POOL	6,192.30	5,000.00	5,670.38	5,700.00	5,700.00	
10215020	570000	BLDG RPR	7,400.00	2,000.00	2,000.00	2,000.00	2,000.00	
10215020	571000	EQUIP RPR	999.82	1,200.00	800.00	1,200.00	1,200.00	
10215020	590000	DUPLICATIN	683.29	520.00	520.00	550.00	550.00	
10215020	591000	PRINTING	510.57	860.00	860.00	1,000.00	1,000.00	
10215020	600000	ADVERT	491.87	2,000.00	2,000.00	2,500.00	2,500.00	
10215020	610000	DUES	244.00	288.00	288.00	340.00	340.00	
10215020	611000	SUBS	.00	13.00	13.00	15.00	15.00	
10215020	620000	DEPT SUPS	7,255.65	10,852.00	10,979.00	7,500.00	7,500.00	
10215020	620050	ED SUPS	189.77	800.00	800.00	800.00	800.00	
10215020	621000	OFF SUPS	3,959.30	4,312.00	4,312.00	4,295.00	4,295.00	
10215020	622000	MED SUPS	41,685.60	51,500.00	51,720.00	47,500.00	47,500.00	
10215020	629002	ANIMAL SUP	35,097.08	44,500.00	44,581.41	44,500.00	44,500.00	
10215020	629003	OUT VETSVS	3,806.72	6,700.00	7,449.50	4,000.00	4,000.00	
10215020	629004	CONSLT VET	8,876.25	19,096.00	19,096.00	19,000.00	19,000.00	
10215020	629006	SPAY/NEUT	82,410.46	98,000.00	98,000.00	98,000.00	98,000.00	
10215020	629007	MICROCHIP	17,132.50	22,000.00	22,000.00	15,000.00	15,000.00	
10215020	629009	RABIES VAC	298.00	2,800.00	2,800.00	2,800.00	2,800.00	
10215020	630000	CONT SVS	3,359.35	2,850.00	2,850.00	2,000.00	2,000.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 4
bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
10215020 632000 LAB SVS	491.02	1,000.00	1,000.00	1,000.00	1,000.00	
10215020 641000 BNDS/INS	500.00	500.00	500.00	500.00	500.00	
10215020 660003 GOODS SOLD	1,171.77	2,250.00	2,250.00	1,500.00	1,500.00	
10215020 670000 UNIFORMS	2,255.08	3,000.00	3,000.00	3,000.00	3,000.00	
10215020 682002 CR CARD CH	2,667.76	3,000.00	3,000.00	3,000.00	3,000.00	
10215020 740000 CAP \$250	477.79	500.00	500.00	500.00	500.00	
10215020 771008 VOL PROGRM	.00	1,100.00	1,100.00	2,000.00	2,000.00	
TOTAL OPERATIONS	238,281.35	299,779.00	311,227.29	280,760.00	280,760.00	
TOTAL ANIMAL SHELTER	893,332.03	923,748.00	935,196.29	916,288.00	878,857.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 5
bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR:	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT

2152 ANIMAL SERVICES ADMINISTRATION						

10 PERSONNEL SERVICES						

10215210 510000 PERM SALS	71,105.74	143,048.00	143,048.00	158,783.00	138,339.00	
10215210 510100 OT	.00	.00	.00	2,258.00	.00	
10215210 520000 SOC SEC	4,113.76	8,869.00	8,869.00	9,985.00	9,074.00	
10215210 520001 MEDICARE	962.16	2,074.00	2,074.00	2,335.00	2,122.00	
10215210 520100 MED INS	8,833.61	19,307.00	19,307.00	19,665.00	19,665.00	
10215210 520150 DENT INS	241.91	891.00	891.00	939.00	939.00	
10215210 520160 LIFE INS	189.75	455.00	455.00	483.00	470.00	
10215210 520200 RETIRE	3,477.17	6,995.00	6,995.00	7,875.00	7,157.00	
10215210 520305 CO 401(K)	625.00	1,950.00	1,950.00	1,950.00	1,950.00	
TOTAL PERSONNEL SERVICES	89,549.10	183,589.00	183,589.00	204,273.00	179,716.00	

20 OPERATIONS						

10215220 530000 TRAVEL	522.71	1,500.00	1,500.00	3,126.00	3,126.00	
10215220 530100 TRAINING	980.00	1,125.00	1,125.00	1,097.00	1,097.00	
10215220 530500 MILEAGE	778.32	2,000.00	2,000.00	2,000.00	2,000.00	
10215220 540000 TELEPHONE	1,199.67	1,320.00	1,320.00	1,320.00	1,320.00	
10215220 550000 POSTAGE	113.17	200.00	200.00	200.00	200.00	
10215220 590000 DUPLICATIN	63.77	375.00	375.00	375.00	375.00	
10215220 591000 PRINTING	702.18	750.00	750.00	750.00	750.00	
10215220 600000 ADVERT	.00	1,000.00	1,000.00	1,500.00	1,500.00	
10215220 610000 DUES	150.00	263.00	263.00	294.00	294.00	
10215220 621000 OFF SUPS	1,377.90	1,685.00	1,260.00	1,685.00	1,685.00	
10215220 630000 CONT SVS	.00	.00	.00	1,056.00	1,056.00	
TOTAL OPERATIONS	5,887.72	10,218.00	9,793.00	13,403.00	13,403.00	
TOTAL ANIMAL SERVICES ADMINI	95,436.82	193,807.00	193,382.00	217,676.00	193,119.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

2153	ANIMAL CONTROL							

10	PERSONNEL SERVICES							

10215310	510000	PERM SALS	231,359.38	351,899.00	351,899.00	348,084.00	334,161.00	_____
10215310	510100	OT	14,274.79	15,000.00	16,700.00	18,048.00	15,000.00	_____
10215310	510102	HOLIDAY	1,044.07	1,000.00	1,000.00	2,000.00	2,000.00	_____
10215310	510200	LONGEVITY	2,362.62	3,406.00	3,406.00	3,542.00	3,542.00	_____
10215310	520000	SOC SEC	16,466.66	23,021.00	23,021.00	23,044.00	23,044.00	_____
10215310	520001	MEDICARE	3,850.92	5,384.00	5,384.00	5,389.00	5,389.00	_____
10215310	520100	MED INS	33,693.43	52,856.00	52,856.00	54,681.00	54,681.00	_____
10215310	520150	DENT INS	1,645.13	2,970.00	2,970.00	3,130.00	3,130.00	_____
10215310	520160	LIFE INS	731.23	1,340.00	1,340.00	1,378.00	1,378.00	_____
10215310	520200	RETIRE	12,176.34	17,375.00	17,375.00	18,175.00	18,175.00	_____
10215310	520305	CO 401(K)	4,365.00	6,500.00	6,500.00	6,500.00	6,500.00	_____
TOTAL PERSONNEL SERVICES			321,969.57	480,751.00	482,451.00	483,971.00	467,000.00	_____
20	OPERATIONS							

10215320	530000	TRAVEL	402.72	1,200.00	1,900.00	1,254.00	1,254.00	_____
10215320	530100	TRAINING	2,855.27	610.00	1,110.00	750.00	750.00	_____
10215320	530200	CERT&LICSN	.00	2,790.00	3,290.00	2,990.00	2,990.00	_____
10215320	530500	MILEAGE	110.16	200.00	1,000.00	1,100.00	1,100.00	_____
10215320	540000	TELEPHONE	9,354.93	10,000.00	10,000.00	10,000.00	10,000.00	_____
10215320	550000	POSTAGE	2,241.63	2,800.00	2,800.00	2,200.00	2,200.00	_____
10215320	560900	MOTOR POOL	46,051.20	53,500.00	53,500.00	50,235.00	50,235.00	_____
10215320	571000	EQUIP RPR	450.50	1,600.00	1,600.00	800.00	800.00	_____
10215320	590000	DUPLICATIN	619.10	572.00	572.00	350.00	350.00	_____
10215320	591000	PRINTING	845.99	700.00	700.00	900.00	900.00	_____
10215320	600000	ADVERT	962.30	1,350.00	1,350.00	1,350.00	1,350.00	_____
10215320	611000	SUBS	56.00	60.00	60.00	60.00	60.00	_____
10215320	620000	DEPT SUPS	3,512.59	3,537.00	3,650.84	3,750.00	3,750.00	_____
10215320	620050	ED SUPS	684.82	1,200.00	1,200.00	1,200.00	1,200.00	_____
10215320	621000	OFF SUPS	628.69	1,009.00	1,819.00	1,000.00	1,000.00	_____
10215320	630000	CONT SVS	13,664.82	21,100.00	21,100.00	21,100.00	21,100.00	_____
10215320	670000	UNIFORMS	2,669.00	2,733.00	4,233.00	3,200.00	3,200.00	_____
10215320	740000	CAP \$250	617.64	800.00	800.00	800.00	800.00	_____
TOTAL OPERATIONS			85,727.36	105,761.00	110,684.84	103,039.00	103,039.00	_____
TOTAL ANIMAL CONTROL			407,696.93	586,512.00	593,135.84	587,010.00	570,039.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

2200	BUDGET		-----					
10	PERSONNEL SERVICES		-----					
10220010	510000	PERM SALS	178,665.64	190,314.00	190,314.00	194,623.00	186,838.00	_____
10220010	510100	OT	1,072.50	.00	.00	500.00	.00	_____
10220010	510200	LONGEVITY	3,583.58	3,727.00	3,727.00	4,070.00	4,070.00	_____
10220010	511000	TEMP	12,871.51	14,560.00	12,960.00	14,560.00	14,560.00	_____
10220010	520000	SOC SEC	11,527.97	12,933.00	12,933.00	13,253.00	13,253.00	_____
10220010	520001	MEDICARE	2,696.02	3,024.00	3,024.00	3,099.00	3,099.00	_____
10220010	520100	MED INS	18,622.97	18,959.00	18,959.00	19,311.00	19,311.00	_____
10220010	520150	DENT INS	728.64	891.00	891.00	939.00	939.00	_____
10220010	520160	LIFE INS	466.92	573.00	573.00	580.00	580.00	_____
10220010	520200	RETIRE	8,924.91	9,489.00	9,489.00	9,716.00	9,716.00	_____
10220010	520305	CO 401(K)	2,032.50	1,950.00	1,950.00	1,950.00	1,950.00	_____
TOTAL PERSONNEL SERVICES			241,193.16	256,420.00	254,820.00	262,601.00	254,316.00	_____
20	OPERATIONS		-----					
10220020	530000	TRAVEL	18.25	342.00	342.00	100.00	100.00	_____
10220020	530100	TRAINING	2,420.96	1,500.00	1,500.00	4,566.00	4,566.00	_____
10220020	530500	MILEAGE	423.34	500.00	500.00	400.00	400.00	_____
10220020	540000	TELEPHONE	1,732.38	1,900.00	1,900.00	1,700.00	1,700.00	_____
10220020	550000	POSTAGE	81.78	150.00	150.00	100.00	100.00	_____
10220020	590000	DUPLICATIN	1,990.90	2,685.00	2,685.00	2,400.00	2,400.00	_____
10220020	591000	PRINTING	317.10	2,500.00	2,500.00	1,500.00	1,500.00	_____
10220020	610000	DUES	297.50	397.00	397.00	397.00	397.00	_____
10220020	611000	SUBS	.00	100.00	100.00	300.00	300.00	_____
10220020	621000	OFF SUPS	1,314.10	989.00	989.00	1,000.00	1,000.00	_____
10220020	625000	COMP SUPS	.00	600.00	600.00	600.00	600.00	_____
10220020	629000	OTHER SUP	500.00	.00	500.00	500.00	500.00	_____
TOTAL OPERATIONS			9,096.31	11,663.00	12,163.00	13,563.00	13,563.00	_____
TOTAL BUDGET			250,289.47	268,083.00	266,983.00	276,164.00	267,879.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

2300	FINANCE							

10	PERSONNEL SERVICES							

10230010	510000	PERM SALS	306,477.63	325,142.00	325,142.00	323,366.00	310,431.00	_____
10230010	510200	LONGEVITY	7,939.53	8,741.00	8,741.00	9,064.00	9,064.00	_____
10230010	511000	TEMP	4,560.25	7,500.00	7,500.00	5,000.00	5,000.00	_____
10230010	520000	SOC SEC	18,337.20	20,420.00	20,420.00	20,212.00	20,212.00	_____
10230010	520001	MEDICARE	4,410.24	4,928.00	4,928.00	4,893.00	4,893.00	_____
10230010	520100	MED INS	35,545.01	42,888.00	42,888.00	43,685.00	43,685.00	_____
10230010	520150	DENT INS	1,435.18	1,782.00	1,782.00	1,878.00	1,878.00	_____
10230010	520160	LIFE INS	825.78	995.00	995.00	1,004.00	1,004.00	_____
10230010	520200	RETIRE	15,379.22	16,327.00	16,327.00	16,256.00	16,256.00	_____
10230010	520305	CO 401(K)	3,865.00	3,900.00	3,900.00	3,900.00	3,900.00	_____
TOTAL PERSONNEL SERVICES			398,775.04	432,623.00	432,623.00	429,258.00	416,323.00	_____
20	OPERATIONS							

10230020	530000	TRAVEL	1,613.69	1,000.00	1,000.00	1,000.00	1,000.00	_____
10230020	530100	TRAINING	240.00	375.00	375.00	375.00	375.00	_____
10230020	530500	MILEAGE	228.87	400.00	400.00	350.00	350.00	_____
10230020	540000	TELEPHONE	3,356.19	3,400.00	3,400.00	3,400.00	3,400.00	_____
10230020	550000	POSTAGE	8,004.14	8,944.00	8,944.00	9,500.00	9,500.00	_____
10230020	590000	DUPLICATIN	514.53	393.00	393.00	600.00	600.00	_____
10230020	591000	PRINTING	2,274.83	2,000.00	2,000.00	1,500.00	1,500.00	_____
10230020	610000	DUES	850.00	985.00	985.00	850.00	850.00	_____
10230020	611000	SUBS	548.95	350.00	350.00	425.00	425.00	_____
10230020	621000	OFF SUPS	6,737.92	5,709.00	5,709.00	6,600.00	6,600.00	_____
10230020	630000	CONT SVS	318.30	340.00	340.00	340.00	340.00	_____
10230020	641000	BNDS/INS	575.00	575.00	575.00	575.00	575.00	_____
TOTAL OPERATIONS			25,262.42	24,471.00	24,471.00	25,515.00	25,515.00	_____
TOTAL FINANCE			424,037.46	457,094.00	457,094.00	454,773.00	441,838.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT

2400 PURCHASING						

10 PERSONNEL SERVICES						

10240010 510000 PERM SALS	193,943.26	249,643.00	249,643.00	245,519.00	235,698.00	
10240010 510200 LONGEVITY	4,463.49	4,642.00	4,642.00	5,756.00	5,756.00	
10240010 520000 SOC SEC	11,505.43	15,221.00	15,221.00	14,951.00	14,951.00	
10240010 520001 MEDICARE	2,782.95	3,694.00	3,694.00	3,643.00	3,643.00	
10240010 520100 MED INS	17,651.60	24,183.00	24,183.00	24,632.00	24,632.00	
10240010 520150 DENT INS	728.64	1,188.00	1,188.00	1,252.00	1,252.00	
10240010 520160 LIFE INS	443.52	706.00	706.00	702.00	702.00	
10240010 520200 RETIRE	9,702.30	12,435.00	12,435.00	12,287.00	12,287.00	
10240010 520305 CO 401(K)	1,957.50	2,600.00	2,600.00	2,600.00	2,600.00	
TOTAL PERSONNEL SERVICES	243,178.69	314,312.00	314,312.00	311,342.00	301,521.00	

20 OPERATIONS						

10240020 530100 TRAINING	229.19	496.00	496.00	496.00	496.00	
10240020 530200 CERT&LICSN	.00	1,000.00	1,000.00	1,000.00	1,000.00	
10240020 530500 MILEAGE	.00	250.00	250.00	250.00	250.00	
10240020 540000 TELEPHONE	2,309.28	2,870.00	2,870.00	2,870.00	2,870.00	
10240020 550000 POSTAGE	1,725.94	1,825.00	1,825.00	1,825.00	1,825.00	
10240020 560900 MOTOR POOL	81.76	450.00	450.00	450.00	450.00	
10240020 571000 EQUIP RPR	.00	400.00	400.00	400.00	400.00	
10240020 590000 DUPLICATIN	599.24	1,509.00	1,509.00	1,509.00	1,509.00	
10240020 591000 PRINTING	.00	510.00	510.00	510.00	510.00	
10240020 600000 ADVERT	1,204.99	1,050.00	1,050.00	1,050.00	1,050.00	
10240020 610000 DUES	185.00	262.00	262.00	262.00	262.00	
10240020 611000 SUBS	216.50	354.00	354.00	354.00	354.00	
10240020 621000 OFF SUPS	1,335.84	2,254.00	2,376.00	2,254.00	2,254.00	
TOTAL OPERATIONS	7,887.74	13,230.00	13,352.00	13,230.00	13,230.00	
TOTAL PURCHASING	251,066.43	327,542.00	327,664.00	324,572.00	314,751.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT

2401 CENTRAL SERVICES						

10 PERSONNEL SERVICES						

10240110 510000 PERM SALS	73,931.89	65,621.00	65,621.00	65,622.00	62,997.00	
10240110 510200 LONGEVITY	1,180.63	1,700.00	1,700.00	1,768.00	1,768.00	
10240110 520000 SOC SEC	4,657.06	4,174.00	4,174.00	4,178.00	4,178.00	
10240110 520001 MEDICARE	1,089.19	984.00	984.00	977.00	977.00	
10240110 520100 MED INS	10,453.43	9,558.00	9,558.00	9,735.00	9,735.00	
10240110 520150 DENT INS	584.99	594.00	594.00	626.00	626.00	
10240110 520160 LIFE INS	238.84	250.00	250.00	260.00	260.00	
10240110 520200 RETIRE	3,673.06	3,292.00	3,292.00	3,295.00	3,295.00	
10240110 520305 CO 401(K)	1,582.50	1,300.00	1,300.00	1,300.00	1,300.00	
TOTAL PERSONNEL SERVICES	97,391.59	87,473.00	87,473.00	87,761.00	85,136.00	

20 OPERATIONS						

10240120 530100 TRAINING	.00	131.00	131.00	131.00	131.00	
10240120 560900 MOTOR POOL	1,629.74	1,650.00	1,650.00	1,650.00	1,650.00	
10240120 571000 EQUIP RPR	1,133.78	12,750.00	13,293.40	12,750.00	12,750.00	
10240120 610000 DUES	.00	262.00	262.00	262.00	262.00	
10240120 621000 OFF SUPS	691.44	375.00	375.00	375.00	375.00	
10240120 630000 CONT SVS	472,113.06	418,527.00	440,196.87	500,000.00	418,527.00	
10240120 641000 BNDS/INS	351,152.24	488,652.00	488,652.00	537,517.00	537,517.00	
10240120 641005 WKRS COMP	757,851.00	780,867.00	780,867.00	1,020,859.00	1,020,859.00	
10240120 641006 UNEMP	52,747.24	23,000.00	23,000.00	60,000.00	60,000.00	
10240120 649000 DED RSRV	8,427.61	20,000.00	20,507.08	20,000.00	20,000.00	
TOTAL OPERATIONS	1,645,746.11	1,746,214.00	1,768,934.35	2,153,544.00	2,072,071.00	
TOTAL CENTRAL SERVICES	1,743,137.70	1,833,687.00	1,856,407.35	2,241,305.00	2,157,207.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
2402 RENTS & INSURANCE						
20 OPERATIONS						
10240220 570500 LEASED PR	9,440.02	13,800.00	13,950.00	13,800.00	13,800.00	
10240220 570550 PARK LEASE	.00	.00	.00	18,000.00	18,000.00	
10240220 570600 PROP INS	.00	91,394.00	91,394.00	91,394.00	91,394.00	
10240220 580000 BLDG RENT	16,632.00	18,000.00	18,000.00	394,960.00	300,720.00	
TOTAL OPERATIONS	26,072.02	123,194.00	123,344.00	518,154.00	423,914.00	
TOTAL RENTS & INSURANCE	26,072.02	123,194.00	123,344.00	518,154.00	423,914.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 12
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

2500	PERSONNEL							

10	PERSONNEL SERVICES							

10250010	510000	PERM SALS	442,574.08	459,983.00	510,689.00	525,663.00	504,636.00	_____
10250010	510200	LONGEVITY	6,783.15	6,033.00	6,033.00	3,379.00	3,379.00	_____
10250010	511000	TEMP	6,194.04	7,150.00	7,150.00	7,150.00	7,150.00	_____
10250010	520000	SOC SEC	27,118.23	29,336.00	32,809.00	33,244.00	33,244.00	_____
10250010	520001	MEDICARE	6,449.72	6,862.00	7,674.00	7,775.00	7,775.00	_____
10250010	520100	MED INS	43,763.03	45,609.00	49,392.00	54,033.00	54,033.00	_____
10250010	520150	DENT INS	1,781.59	2,376.00	2,618.00	2,817.00	2,817.00	_____
10250010	520160	LIFE INS	1,248.04	1,488.00	1,648.00	1,673.00	1,673.00	_____
10250010	520200	RETIRE	21,985.95	22,788.00	25,514.00	25,870.00	25,870.00	_____
10250010	520305	CO 401(K)	5,145.00	5,200.00	5,725.00	5,850.00	5,850.00	_____
TOTAL PERSONNEL SERVICES			563,042.83	586,825.00	649,252.00	667,454.00	646,427.00	_____
20	OPERATIONS							

10250020	530000	TRAVEL	787.23	1,312.00	2,439.00	3,450.00	3,450.00	_____
10250020	530100	TRAINING	689.00	750.00	1,766.00	4,204.00	2,704.00	_____
10250020	530500	MILEAGE	211.82	520.00	520.00	520.00	520.00	_____
10250020	540000	TELEPHONE	5,633.84	6,144.00	6,244.00	7,124.00	6,564.00	_____
10250020	550000	POSTAGE	2,614.90	4,027.00	4,027.00	4,027.00	4,027.00	_____
10250020	560900	MOTOR POOL	62.44	200.00	200.00	200.00	200.00	_____
10250020	571000	EQUIP RPR	187.50	700.00	850.00	700.00	700.00	_____
10250020	590000	DUPLICATIN	5,241.46	5,406.00	5,406.00	5,406.00	5,406.00	_____
10250020	591000	PRINTING	3,791.36	4,400.00	4,683.55	4,400.00	4,400.00	_____
10250020	600000	ADVERT	36,370.85	50,000.00	50,000.00	45,800.00	45,800.00	_____
10250020	610000	DUES	349.77	444.00	980.00	1,184.00	1,184.00	_____
10250020	611000	SUBS	1,643.01	1,672.00	1,726.00	2,582.00	2,582.00	_____
10250020	620000	DEPT SUPS	.00	.00	2,751.00	3,654.00	3,654.00	_____
10250020	621000	OFF SUPS	3,041.33	3,649.00	3,649.00	3,649.00	3,649.00	_____
10250020	630000	CONT SVS	30,237.70	26,544.00	31,544.00	25,384.00	25,384.00	_____
10250020	684000	RECOG PRGM	18,576.74	23,685.00	24,585.00	27,175.00	27,175.00	_____
TOTAL OPERATIONS			109,438.95	129,453.00	141,370.55	139,459.00	137,399.00	_____
TOTAL PERSONNEL			672,481.78	716,278.00	790,622.55	806,913.00	783,826.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT	
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND		

2950	GOV & MGMT NON-DEPARTMENTAL								

10	PERSONNEL SERVICES								

10295010	510000	72087	PERM SALS	.00	.00	.00	12,994.00	12,474.00	_____
10295010	510100	72087	OT	.00	.00	.00	8,216.00	7,887.00	_____
10295010	510200	72087	LONGEVITY	.00	.00	.00	98.00	98.00	_____
10295010	520000	72087	SOC SEC	.00	.00	.00	1,321.00	1,321.00	_____
10295010	520001	72087	MEDICARE	.00	.00	.00	309.00	309.00	_____
10295010	520160	72087	LIFE INS	.00	.00	.00	25.00	25.00	_____
10295010	520200	72087	RETIRE	.00	.00	.00	1,042.00	1,042.00	_____
TOTAL PERSONNEL SERVICES			.00	.00	.00	24,005.00	23,156.00	_____	
20	OPERATIONS								

10295020	530100	72087	TRAINING	.00	.00	.00	3,000.00	.00	_____
10295020	591000	72087	PRINTING	.00	.00	.00	500.00	.00	_____
10295020	620050	72087	EDUC SUPP	.00	.00	.00	3,000.00	.00	_____
10295020	630000	72087	CONT SVS	.00	.00	.00	25,000.00	.00	_____
10295020	682003		3R PMTNLEU	9,249.00	9,000.00	9,000.00	20,000.00	20,000.00	_____
10295020	720002		CRIT RESRV	.00	125,000.00	270,000.00	125,000.00	125,000.00	_____
10295020	720003		MEET SUPS	9,490.44	10,000.00	10,000.00	12,000.00	12,000.00	_____
10295020	720006		TUITION	10,978.40	11,000.00	11,000.00	11,000.00	11,000.00	_____
10295020	720008		TJCOGWATER	6,881.00	7,000.00	7,000.00	7,000.00	7,000.00	_____
10295020	720015		RETIREEHLT	760,362.51	798,200.00	798,200.00	1,149,407.00	1,149,407.00	_____
10295020	720016		EMPDEVELOP	79,026.02	63,000.00	93,827.89	63,000.00	63,000.00	_____
10295020	720018		RECRUT/SEL	708.78	.00	.00	5,000.00	5,000.00	_____
10295020	720019		CONTING	.00	35,000.00	12,333.00	35,000.00	35,000.00	_____
10295020	720020		COLA	.00	.00	.00	.00	1,138,030.00	_____
10295020	720023		MISC	2,922.65	7,500.00	7,500.00	7,500.00	7,500.00	_____
10295020	720029		CO GOV WEE	480.07	750.00	750.00	750.00	750.00	_____
10295020	720030		YOUTH VOIC	316.93	1,500.00	1,500.00	1,500.00	1,500.00	_____
10295020	720033		DRUG TEST	7,888.76	7,500.00	7,773.36	8,000.00	8,000.00	_____
10295020	720038		IN RANGE	.00	.00	.00	.00	249,267.00	_____
10295020	720039		PAYEQUITY	.00	25,000.00	25,000.00	25,000.00	25,000.00	_____
10295020	720041		CABLECAST	39,146.39	45,000.00	55,588.39	75,000.00	75,000.00	_____
10295020	720043		TR J DUES	20,117.00	20,117.00	20,117.00	22,000.00	22,000.00	_____
10295020	720044		TAX BILL I	3,585.71	7,000.00	7,200.00	5,000.00	5,000.00	_____
10295020	720047		CLAS&PAY	.00	.00	.00	.00	100,000.00	_____
10295020	720052		SCH CONSUL	-680.16	1,300.00	1,300.00	3,500.00	3,500.00	_____
10295020	720064		HLT INSINC	.00	375,000.00	375,000.00	588,020.00	127,000.00	_____
10295020	720072		NON DEPT	.00	-1,215,497.00	-1,215,497.00	-1,000,000.00	.00	_____
10295020	720076		3R FEE CO	1,911.00	2,000.00	2,000.00	2,500.00	2,500.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR:	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
GENERAL FUND						
10295020 720078 401K ENHAN	.00	.00	.00	.00	93,000.00	
10295020 720104 ASCAP	.00	.00	.00	1,000.00	1,000.00	
10295020 760301 CONST MGMT	.00	100,000.00	200,000.00	100,000.00	100,000.00	
10295020 790011 SPORT MEMB	.00	.00	.00	20,000.00	20,000.00	
TOTAL OPERATIONS	952,384.50	435,370.00	699,592.64	1,318,677.00	3,406,454.00	
TOTAL GOV & MGMT NON-DEPARTM	952,384.50	435,370.00	699,592.64	1,342,682.00	3,429,610.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

3100	BOARD OF ELECTIONS							

10	PERSONNEL SERVICES							

10310010	510000	PERM SALS	188,844.80	189,511.00	189,511.00	188,432.00	180,895.00	
10310010	510200	LONGEVITY	6,296.57	2,927.00	2,927.00	3,044.00	3,044.00	
10310010	511000	TEMP	62,923.60	70,000.00	65,000.00	173,520.00	173,520.00	
10310010	520000	SOC SEC	13,043.40	16,527.00	16,527.00	14,662.00	14,662.00	
10310010	520001	MEDICARE	3,050.38	3,866.00	3,866.00	3,429.00	3,429.00	
10310010	520100	MED INS	18,408.50	19,307.00	19,307.00	29,596.00	29,596.00	
10310010	520150	DENT INS	953.62	1,188.00	1,188.00	1,565.00	1,565.00	
10310010	520160	LIFE INS	531.48	660.00	660.00	682.00	682.00	
10310010	520200	RETIRE	9,587.42	9,612.00	9,612.00	9,363.00	9,363.00	
10310010	520305	CO 401(K)	2,570.29	2,600.00	2,600.00	2,600.00	2,600.00	
TOTAL PERSONNEL SERVICES			306,210.06	316,198.00	311,198.00	426,893.00	419,356.00	

20	OPERATIONS							

10310020	530000	TRAVEL	1,565.57	1,200.00	1,200.00	1,200.00	1,200.00	
10310020	530200	CERT&LICSN	.00	2,500.00	517.08	6,500.00	6,500.00	
10310020	530500	MILEAGE	6,898.21	6,000.00	4,500.00	10,938.00	10,938.00	
10310020	540000	TELEPHONE	2,340.24	2,400.00	9,400.00	15,012.00	15,012.00	
10310020	550000	POSTAGE	8,670.53	20,000.00	7,882.00	15,072.00	15,072.00	
10310020	571000	EQUIP RPR	7,419.55	7,000.00	11,574.00	5,220.00	5,220.00	
10310020	580000	BLDG RENT	2,820.00	2,500.00	1,310.00	4,980.00	4,980.00	
10310020	590000	DUPLICATIN	770.28	981.00	1,981.00	2,800.00	2,800.00	
10310020	591000	PRINTING	60,797.54	45,000.00	47,482.92	118,021.00	118,021.00	
10310020	600000	ADVERT	1,164.00	1,500.00	2,650.00	5,900.00	5,900.00	
10310020	610000	DUES	240.00	274.00	274.00	275.00	275.00	
10310020	611000	SUBS	50.00	131.00	131.00	165.00	165.00	
10310020	620000	DEPT SUPS	3,175.53	2,525.00	5,780.13	8,438.00	8,438.00	
10310020	621000	OFF SUPS	1,569.15	2,000.00	4,000.00	2,100.00	2,100.00	
10310020	625000	COMP SUPS	2,438.00	6,000.00	1,000.00	1,000.00	1,000.00	
10310020	630000	CONT SVS	2,525.00	3,000.00	1,567.48	53,685.00	53,685.00	
10310020	680000	BD ALLOW	7,010.00	7,000.00	7,000.00	9,545.00	9,545.00	
TOTAL OPERATIONS			109,453.60	110,011.00	108,249.61	260,851.00	260,851.00	

30	RECURRING CAPITAL							

10310030	801000	FURNISH	.00	.00	.00	4,659.00	3,248.00	
TOTAL RECURRING CAPITAL			.00	.00	.00	4,659.00	3,248.00	
TOTAL BOARD OF ELECTIONS			415,663.66	426,209.00	419,447.61	692,403.00	683,455.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 16
bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

3150	INFORMATION TECHNOLOGY							

10	PERSONNEL SERVICES							

10315010	510000	PERM SALS	493,719.89	633,671.00	626,625.00	637,775.00	612,264.00	_____
10315010	510200	LONGEVITY	2,681.04	4,487.00	4,487.00	3,907.00	3,907.00	_____
10315010	520000	SOC SEC	30,910.66	39,814.00	39,814.00	39,662.00	39,662.00	_____
10315010	520001	MEDICARE	7,229.19	9,311.00	9,311.00	9,276.00	9,276.00	_____
10315010	520100	MED INS	62,065.35	78,092.00	78,092.00	78,991.00	78,991.00	_____
10315010	520150	DENT INS	2,186.89	3,267.00	3,267.00	3,443.00	3,443.00	_____
10315010	520160	LIFE INS	1,397.14	1,967.00	1,967.00	2,009.00	2,009.00	_____
10315010	520200	RETIRE	24,336.82	31,206.00	31,206.00	31,282.00	31,282.00	_____
10315010	520305	CO 401(K)	5,875.00	7,150.00	7,150.00	7,150.00	7,150.00	_____
TOTAL PERSONNEL SERVICES			630,401.98	808,965.00	801,919.00	813,495.00	787,984.00	_____
20	OPERATIONS							

10315020	530000	TRAVEL	2,460.31	844.00	844.00	1,844.00	1,844.00	_____
10315020	530100	TRAINING	25,918.71	12,500.00	18,949.00	12,500.00	12,500.00	_____
10315020	530200	CERT&LICSN	.00	12,500.00	12,500.00	12,500.00	12,500.00	_____
10315020	530500	MILEAGE	581.96	550.00	550.00	550.00	550.00	_____
10315020	540000	TELEPHONE	181,631.52	235,000.00	237,076.39	373,000.00	313,000.00	_____
10315020	550000	POSTAGE	110.46	100.00	100.00	100.00	100.00	_____
10315020	560900	MOTOR POOL	1,624.20	2,000.00	2,000.00	2,000.00	2,000.00	_____
10315020	571000	EQUIP RPR	269,414.79	285,000.00	296,753.02	371,053.00	371,043.00	_____
10315020	590000	DUPLICATIN	175.54	150.00	150.00	150.00	150.00	_____
10315020	610000	DUES	.00	225.00	225.00	300.00	300.00	_____
10315020	611000	SUBS	.00	375.00	375.00	375.00	375.00	_____
10315020	620000	DEPT SUPS	3,950.38	8,588.00	4,911.08	8,588.00	8,588.00	_____
10315020	621000	OFF SUPS	459.82	1,000.00	1,000.00	1,000.00	1,000.00	_____
10315020	625000	COMP SUPS	20,256.20	23,000.00	30,500.00	24,000.00	24,000.00	_____
10315020	630000	CONT SVS	12,040.00	12,000.00	20,025.50	12,000.00	12,000.00	_____
TOTAL OPERATIONS			518,623.89	593,832.00	625,958.99	819,960.00	759,950.00	_____
TOTAL INFORMATION TECHNOLOGY			1,149,025.87	1,402,797.00	1,427,877.99	1,633,455.00	1,547,934.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 17
bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

3200	LAND RECORDS							

10	PERSONNEL SERVICES							

10320010	510000	PERM SALS	349,077.99	365,051.00	356,907.00	390,394.00	343,098.00	
10320010	510100	OT	.00	.00	8,144.00	1,800.00	.00	
10320010	510200	LONGEVITY	7,025.52	7,026.00	7,026.00	7,213.00	7,213.00	
10320010	511000	TEMP	273.00	1,200.00	1,200.00	1,200.00	1,200.00	
10320010	520000	SOC SEC	20,655.52	23,144.00	23,144.00	24,838.00	23,314.00	
10320010	520001	MEDICARE	4,830.56	5,414.00	5,414.00	5,809.00	5,453.00	
10320010	520100	MED INS	46,306.01	50,673.00	50,673.00	51,421.00	46,553.00	
10320010	520150	DENT INS	1,670.12	2,079.00	2,079.00	2,504.00	2,191.00	
10320010	520160	LIFE INS	1,034.71	1,250.00	1,250.00	1,377.00	1,246.00	
10320010	520200	RETIRE	17,085.34	18,195.00	18,195.00	19,531.00	18,330.00	
10320010	520305	CO 401(K)	4,465.00	4,550.00	4,550.00	5,200.00	4,550.00	
TOTAL PERSONNEL SERVICES			452,423.77	478,582.00	478,582.00	511,287.00	453,148.00	

20	OPERATIONS							

10320020	530000	TRAVEL	4,251.41	1,444.00	1,444.00	300.00	300.00	
10320020	530100	TRAINING	1,261.80	2,115.00	1,915.00	2,000.00	2,000.00	
10320020	530200	CERT&LICSN	.00	8,501.00	8,501.00	5,600.00	4,600.00	
10320020	540000	TELEPHONE	4,402.34	5,000.00	5,000.00	5,220.00	4,800.00	
10320020	550000	POSTAGE	96.31	200.00	200.00	300.00	300.00	
10320020	560900	MOTOR POOL	219.24	400.00	400.00	400.00	400.00	
10320020	571000	EQUIP RPR	888.36	5,000.00	5,000.00	5,000.00	5,000.00	
10320020	581000	EQUIP RENT	.00	1,100.00	1,100.00	1,440.00	1,440.00	
10320020	610000	DUES	300.00	306.00	306.00	326.00	306.00	
10320020	620000	DEPT SUPS	2,471.39	4,543.00	4,543.00	4,020.00	4,000.00	
10320020	621000	OFF SUPS	697.20	913.00	913.00	1,120.00	1,100.00	
10320020	630000	CONT SVS	.00	2,600.00	2,800.00	2,600.00	2,600.00	
TOTAL OPERATIONS			14,588.05	32,122.00	32,122.00	28,326.00	26,846.00	

30	RECURRING CAPITAL							

10320030	800100	IT EQUIP	5,611.04	.00	.00	3,200.00	.00	
10320030	801000	FURNISH	1,308.00	2,400.00	3,223.00	2,840.00	1,200.00	
TOTAL RECURRING CAPITAL			6,919.04	2,400.00	3,223.00	6,040.00	1,200.00	
TOTAL LAND RECORDS			473,930.86	513,104.00	513,927.00	545,653.00	481,194.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 18
bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

3250	REGISTER OF DEEDS							

10	PERSONNEL SERVICES							

10325010	510000	PERM SALS	582,899.95	631,654.00	631,654.00	628,338.00	598,573.00	
10325010	510100	OT	.00	.00	.00	1,648.00	1,648.00	
10325010	510200	LONGEVITY	10,640.65	10,790.00	10,790.00	10,506.00	10,506.00	
10325010	511000	TEMP	17,186.75	25,000.00	25,000.00	25,000.00	25,000.00	
10325010	520000	SOC SEC	37,122.27	41,381.00	41,381.00	41,260.00	40,961.00	
10325010	520001	MEDICARE	8,681.44	9,678.00	9,678.00	9,650.00	9,580.00	
10325010	520100	MED INS	80,023.33	90,082.00	90,082.00	94,111.00	94,111.00	
10325010	520150	DENT INS	3,743.04	4,752.00	4,752.00	5,008.00	5,008.00	
10325010	520160	LIFE INS	1,855.89	2,296.00	2,296.00	2,357.00	2,338.00	
10325010	520200	RETIRE	28,993.16	31,416.00	31,416.00	31,320.00	31,084.00	
10325010	520305	CO 401(K)	10,010.00	10,400.00	10,400.00	10,400.00	10,400.00	
TOTAL PERSONNEL SERVICES			781,156.48	857,449.00	857,449.00	859,598.00	829,209.00	

20	OPERATIONS							

10325020	530000	TRAVEL	3,415.75	3,050.00	3,050.00	3,550.00	3,550.00	
10325020	530200	CERT&LICSN	.00	500.00	500.00	500.00	500.00	
10325020	540000	TELEPHONE	7,584.29	8,700.00	8,700.00	8,600.00	8,600.00	
10325020	550000	POSTAGE	11,863.83	14,200.00	14,200.00	14,000.00	14,000.00	
10325020	560900	MOTOR POOL	370.16	400.00	400.00	500.00	500.00	
10325020	571000	EQUIP RPR	30,628.52	43,169.00	43,169.00	47,554.00	47,554.00	
10325020	581000	EQUIP RENT	18,100.50	23,529.00	23,529.00	23,529.00	23,529.00	
10325020	590000	DUPLICATIN	.00	56.00	56.00	56.00	56.00	
10325020	610000	DUES	525.00	724.00	724.00	775.00	775.00	
10325020	611000	SUBS	593.90	637.00	637.00	635.00	635.00	
10325020	621000	OFF SUPS	17,306.30	18,191.00	18,191.00	18,175.00	18,175.00	
10325020	630000	CONT SVS	12,778.09	27,530.00	27,660.04	25,725.00	25,725.00	
10325020	641001	DAILY REC	40,461.67	36,974.00	36,754.00	36,360.00	36,360.00	
10325020	641002	RE-CREAT	892.14	1,050.00	1,050.00	1,050.00	1,050.00	
10325020	740000	CAP \$250	773.55	825.00	1,045.00	825.00	825.00	
TOTAL OPERATIONS			145,293.70	179,535.00	179,665.04	181,834.00	181,834.00	

30	RECURRING CAPITAL							

10325030	800000	EQUIPMNT	2,034.96	1,220.00	1,220.00	650.00	650.00	
TOTAL RECURRING CAPITAL			2,034.96	1,220.00	1,220.00	650.00	650.00	
TOTAL REGISTER OF DEEDS			928,485.14	1,038,204.00	1,038,334.04	1,042,082.00	1,011,693.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 19
bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

3300	TAX ASSESSOR							

10	PERSONNEL SERVICES							

10330010	510000	PERM SALS	546,791.59	579,848.00	579,848.00	588,827.00	565,274.00	
10330010	510200	LONGEVITY	9,770.73	9,934.00	9,934.00	9,902.00	9,902.00	
10330010	511000	TEMP	2,770.00	3,500.00	3,500.00	3,500.00	3,500.00	
10330010	520000	SOC SEC	33,709.98	37,103.00	37,103.00	37,338.00	37,338.00	
10330010	520001	MEDICARE	7,883.69	8,676.00	8,676.00	8,732.00	8,732.00	
10330010	520100	MED INS	64,423.05	71,711.00	71,711.00	75,812.00	75,812.00	
10330010	520150	DENT INS	2,838.25	3,505.00	3,505.00	3,850.00	3,850.00	
10330010	520160	LIFE INS	1,699.00	1,998.00	1,998.00	2,076.00	2,076.00	
10330010	520200	RETIRE	28,460.69	28,841.00	28,841.00	29,278.00	29,278.00	
10330010	520305	CO 401(K)	8,174.50	7,670.00	7,670.00	7,995.00	7,995.00	
TOTAL PERSONNEL SERVICES			706,521.48	752,786.00	752,786.00	767,310.00	743,757.00	

20	OPERATIONS							

10330020	530000	TRAVEL	334.80	847.00	847.00	847.00	847.00	
10330020	530100	TRAINING	2,476.71	266.00	441.00	266.00	266.00	
10330020	530200	CERT&LICSN	.00	3,200.00	3,200.00	3,200.00	3,200.00	
10330020	540000	TELEPHONE	7,347.93	7,500.00	7,500.00	7,500.00	7,500.00	
10330020	550000	POSTAGE	31,256.04	44,620.00	45,897.50	44,620.00	44,620.00	
10330020	560900	MOTOR POOL	13,041.27	7,160.00	7,160.00	7,160.00	7,160.00	
10330020	571000	EQUIP RPR	.00	100.00	100.00	100.00	100.00	
10330020	590000	DUPLICATIN	1,484.67	739.00	739.00	739.00	739.00	
10330020	591000	PRINTING	16,280.61	13,805.00	13,805.00	13,805.00	13,805.00	
10330020	600000	ADVERT	315.85	1,020.00	1,020.00	1,020.00	1,020.00	
10330020	610000	DUES	830.00	1,274.00	1,274.00	1,274.00	1,274.00	
10330020	620000	DEPT SUPS	314.54	1,817.00	1,617.00	1,817.00	1,817.00	
10330020	621000	OFF SUPS	3,454.06	1,945.00	2,445.00	1,945.00	1,945.00	
10330020	630000	CONT SVS	31,922.62	30,000.00	45,155.00	30,000.00	30,000.00	
10330020	720023	TAX AUDIT	.00	20,000.00	20,000.00	20,000.00	20,000.00	
TOTAL OPERATIONS			109,059.10	134,293.00	151,200.50	134,293.00	134,293.00	
TOTAL TAX ASSESSOR			815,580.58	887,079.00	903,986.50	901,603.00	878,050.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 20
bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

3350	TAX COLLECTOR/REVENUE							

10	PERSONNEL SERVICES							

10335010	510000	PERM SALS	480,732.47	506,686.00	506,686.00	499,343.00	479,369.00	
10335010	510200	LONGEVITY	2,481.64	2,769.00	2,769.00	3,775.00	3,775.00	
10335010	511000	TEMP	3,670.00	6,100.00	6,100.00	6,100.00	6,100.00	
10335010	520000	SOC SEC	28,542.54	31,964.00	31,964.00	31,571.00	31,571.00	
10335010	520001	MEDICARE	6,675.15	7,476.00	7,476.00	7,384.00	7,384.00	
10335010	520100	MED INS	80,356.10	89,926.00	89,926.00	83,023.00	83,023.00	
10335010	520150	DENT INS	3,155.11	3,861.00	3,861.00	3,913.00	3,913.00	
10335010	520160	LIFE INS	1,522.77	1,839.00	1,839.00	1,853.00	1,853.00	
10335010	520200	RETIRE	22,374.35	24,912.00	24,912.00	24,602.00	24,602.00	
10335010	520305	CO 401(K)	7,905.00	8,450.00	8,450.00	8,125.00	8,125.00	
TOTAL PERSONNEL SERVICES			637,415.13	683,983.00	683,983.00	669,689.00	649,715.00	

20	OPERATIONS							

10335020	530100	TRAINING	3,672.64	3,440.00	3,440.00	3,440.00	3,440.00	
10335020	530200	CERT&LICSN	.00	2,475.00	2,475.00	2,475.00	2,475.00	
10335020	530500	MILEAGE	1,073.89	1,200.00	1,200.00	1,200.00	1,200.00	
10335020	540000	TELEPHONE	6,271.47	6,670.00	6,670.00	6,670.00	6,670.00	
10335020	550000	POSTAGE	66,795.28	66,900.00	66,900.00	72,100.00	72,100.00	
10335020	560900	MOTOR POOL	.00	92.00	92.00	92.00	92.00	
10335020	571000	EQUIP RPR	1,134.00	2,250.00	2,250.00	2,240.00	2,240.00	
10335020	590000	DUPLICATIN	682.05	834.00	834.00	824.00	824.00	
10335020	591000	PRINTING	3,143.88	3,745.00	3,745.00	3,730.00	3,730.00	
10335020	600000	ADVERT	2,191.46	5,700.00	5,700.00	5,700.00	5,700.00	
10335020	610000	DUES	40.00	41.00	41.00	45.00	45.00	
10335020	611000	SUBS	114.72	144.00	144.00	209.00	209.00	
10335020	621000	OFF SUPS	4,441.35	5,970.00	5,970.00	5,950.00	5,950.00	
10335020	630000	CONT SVS	68,607.62	85,400.00	85,995.00	85,400.00	85,400.00	
10335020	641000	BNDS/INS	100.00	214.00	214.00	200.00	200.00	
10335020	720023	FORECLOSE	-350.00	-2,500.00	-2,500.00	-2,500.00	-2,500.00	
10335020	740000	CAP \$250	220.00	490.00	490.00	490.00	490.00	
TOTAL OPERATIONS			158,138.36	183,065.00	183,660.00	188,265.00	188,265.00	
TOTAL TAX COLLECTOR/REVENUE			795,553.49	867,048.00	867,643.00	857,954.00	837,980.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 21
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

3400	BUILDINGS & GROUNDS							

10	PERSONNEL SERVICES							

10340010	510000	PERM SALS	1,135,761.46	1,239,194.00	1,239,194.00	1,314,042.00	1,169,431.00	
10340010	510100	OT	33,721.04	36,600.00	36,600.00	15,198.00	36,600.00	
10340010	510200	LONGEVITY	10,797.90	12,143.00	12,143.00	13,755.00	13,755.00	
10340010	511000	TEMP	39,227.30	42,970.00	42,970.00	16,480.00	42,970.00	
10340010	520000	SOC SEC	73,089.16	82,516.00	82,516.00	88,382.00	85,021.00	
10340010	520001	MEDICARE	17,095.96	19,298.00	19,298.00	20,689.00	19,903.00	
10340010	520100	MED INS	175,333.14	201,786.00	201,786.00	214,978.00	200,375.00	
10340010	520150	DENT INS	7,780.15	10,098.00	10,098.00	11,581.00	10,642.00	
10340010	520160	LIFE INS	3,282.87	4,469.00	4,469.00	4,944.00	4,565.00	
10340010	520200	RETIRE	57,912.49	61,191.00	61,191.00	66,838.00	62,084.00	
10340010	520305	CO 401(K)	21,316.94	22,100.00	22,100.00	24,050.00	22,100.00	
TOTAL PERSONNEL SERVICES			1,575,318.41	1,732,365.00	1,732,365.00	1,790,937.00	1,667,446.00	

20	OPERATIONS							

10340020	530000	TRAVEL	1,059.29	1,066.00	1,066.00	2,000.00	2,000.00	
10340020	530100	TRAINING	8,456.35	3,460.00	9,710.00	14,300.00	14,300.00	
10340020	530200	CERT&LICSN	.00	668.00	668.00	1,000.00	1,000.00	
10340020	530500	MILEAGE	690.51	1,000.00	1,000.00	1,500.00	1,500.00	
10340020	540000	TELEPHONE	29,465.49	24,434.00	24,434.00	32,244.00	32,100.00	
10340020	550000	POSTAGE	217.30	530.00	530.00	530.00	530.00	
10340020	560900	MOTOR POOL	65,722.27	71,486.00	71,486.00	71,486.00	71,486.00	
10340020	570000	BLDG RPR	102,590.61	110,000.00	129,224.44	171,025.00	171,025.00	
10340020	570001	FAC CARE	9,016.42	100,000.00	101,425.00	100,000.00	100,000.00	
10340020	571000	EQUIP RPR	8,631.33	8,600.00	9,324.25	13,800.00	13,800.00	
10340020	590000	DUPLICATIN	777.38	431.00	431.00	431.00	431.00	
10340020	610000	DUES	268.00	450.00	450.00	450.00	450.00	
10340020	611000	SUBS	151.58	566.00	566.00	566.00	566.00	
10340020	620000	DEPT SUPS	215,118.70	205,975.00	238,896.34	284,910.00	284,910.00	
10340020	621000	OFF SUPS	2,571.19	1,860.00	1,860.00	1,860.00	1,860.00	
10340020	630000	CONT SVS	79,989.82	80,531.00	95,093.10	193,345.00	193,345.00	
10340020	650000	ELECTRICIT	437,512.60	399,993.00	399,993.00	590,609.00	590,609.00	
10340020	651000	WATER	108,383.60	96,487.00	96,487.00	130,445.00	130,445.00	
10340020	652000	NAT GAS	227,251.74	171,559.00	171,559.00	274,077.00	274,077.00	
10340020	652001	FUEL OIL	12,681.43	23,316.00	23,316.00	23,316.00	23,316.00	
10340020	652002	PROP GAS	9,097.26	10,080.00	10,080.00	10,080.00	10,080.00	
10340020	670000	UNIFORMS	12,357.51	6,669.00	8,213.54	18,495.00	17,365.00	
10340020	740000	CAP \$250	179.99	.00	1,400.00	1,500.00	1,500.00	
TOTAL OPERATIONS			1,332,190.37	1,319,161.00	1,397,212.67	1,937,969.00	1,936,695.00	
TOTAL BUILDINGS & GROUNDS			2,907,508.78	3,051,526.00	3,129,577.67	3,728,906.00	3,604,141.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 22
bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

3405	MOTOR POOL							

10	PERSONNEL SERVICES							

10340510	510000	PERM SALS	217,714.53	251,332.00	251,332.00	251,337.00	241,284.00	
10340510	510100	OT	9,201.89	12,500.00	12,500.00	12,500.00	12,500.00	
10340510	510200	LONGEVITY	1,506.73	1,567.00	1,567.00	1,630.00	1,630.00	
10340510	511000	TEMP	24,046.50	25,000.00	25,000.00	25,000.00	25,000.00	
10340510	520000	SOC SEC	15,641.47	18,004.00	18,004.00	18,009.00	18,009.00	
10340510	520001	MEDICARE	3,658.24	4,210.00	4,210.00	4,212.00	4,212.00	
10340510	520100	MED INS	21,667.77	23,894.00	23,894.00	29,206.00	29,206.00	
10340510	520150	DENT INS	1,364.80	1,782.00	1,782.00	1,878.00	1,878.00	
10340510	520160	LIFE INS	731.85	957.00	957.00	995.00	995.00	
10340510	520200	RETIRE	11,091.19	12,367.00	12,367.00	12,981.00	12,981.00	
10340510	520305	CO 401(K)	3,628.06	3,900.00	3,900.00	3,900.00	3,900.00	
TOTAL PERSONNEL SERVICES			310,253.03	355,513.00	355,513.00	361,648.00	351,595.00	

20	OPERATIONS							

10340520	530000	TRAVEL	2,328.07	2,884.00	2,884.00	1,884.00	1,884.00	
10340520	530100	TRAINING	.00	.00	.00	1,500.00	1,500.00	
10340520	530200	CERT&LICSN	.00	.00	.00	1,000.00	1,000.00	
10340520	530500	MILEAGE	298.09	960.00	960.00	960.00	960.00	
10340520	540000	TELEPHONE	4,547.27	4,750.00	4,750.00	4,750.00	4,750.00	
10340520	550000	POSTAGE	78.00	520.00	520.00	520.00	520.00	
10340520	560000	VEH MAINT	27,549.17	69,000.00	49,327.07	69,000.00	39,000.00	
10340520	560100	GAS & OIL	577,904.68	485,619.00	488,223.85	577,900.00	577,900.00	
10340520	560101	DEISEL	123,132.88	83,660.00	83,660.00	144,500.00	144,500.00	
10340520	560300	TIRES	53,692.11	52,679.00	54,927.86	52,679.00	52,679.00	
10340520	560900	MOTOR POOL	4,477.69	9,550.00	9,550.00	9,550.00	9,550.00	
10340520	569999	MPCONTRA	-1,067,567.91	-1,090,673.00	-1,090,673.00	-1,094,439.00	-1,094,439.00	
10340520	571000	EQUIP RPR	7,780.30	4,775.00	6,179.63	4,775.00	4,775.00	
10340520	610000	DUES	.00	225.00	225.00	225.00	225.00	
10340520	611000	SUBS	1,500.00	2,107.00	2,107.00	2,107.00	2,107.00	
10340520	620000	DEPT SUPS	89,455.05	88,805.00	100,224.18	115,000.00	115,000.00	
10340520	621000	OFF SUPS	55.27	179.00	179.00	179.00	179.00	
10340520	629000	OTHER SUP	1,276.41	2,500.00	2,500.00	2,500.00	2,500.00	
10340520	630000	CONT SVS	8,278.80	12,735.00	13,659.19	12,735.00	12,735.00	
10340520	641000	BNDS/INS	248,000.00	278,656.00	278,656.00	306,522.00	306,522.00	
10340520	652000	NAT GAS	.00	.00	.00	12,000.00	12,000.00	
10340520	670000	UNIFORMS	4,716.95	2,667.00	3,715.79	7,200.00	7,200.00	
10340520	740000	CAP \$250	.00	750.00	750.00	750.00	750.00	
TOTAL OPERATIONS			87,502.83	12,348.00	12,325.57	233,797.00	203,797.00	
TOTAL MOTOR POOL			397,755.86	367,861.00	367,838.57	595,445.00	555,392.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 23
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT

3801 COUNTY BONDS - INTEREST						

35 LONG RANGE CAPITAL						

10380135 900003 CO PRIN	1,813,221.28	1,394,308.00	1,394,308.00	1,391,718.00	1,391,718.00	
10380135 900004 CO INTRST	1,293,412.62	1,212,661.00	1,212,661.00	1,154,885.00	1,154,885.00	
TOTAL LONG RANGE CAPITAL	3,106,633.90	2,606,969.00	2,606,969.00	2,546,603.00	2,546,603.00	
TOTAL COUNTY BONDS - INTERES	3,106,633.90	2,606,969.00	2,606,969.00	2,546,603.00	2,546,603.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 24
bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
3802 COUNTY NON-BOND - PRINCIPAL						
35 LONG RANGE CAPITAL						
10380235 900007 PR PP OC	1,343,747.97	2,154,902.00	2,154,902.00	1,936,384.00	1,936,384.00	
TOTAL LONG RANGE CAPITAL	1,343,747.97	2,154,902.00	2,154,902.00	1,936,384.00	1,936,384.00	
TOTAL COUNTY NON-BOND - PRIN	1,343,747.97	2,154,902.00	2,154,902.00	1,936,384.00	1,936,384.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 25
bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
3803 COUNTY NON-BOND - INTEREST						
35 LONG RANGE CAPITAL						
10380335 900008 IN PP OC	188,275.49	1,017,804.00	1,017,804.00	1,109,251.00	1,109,251.00	
TOTAL LONG RANGE CAPITAL	188,275.49	1,017,804.00	1,017,804.00	1,109,251.00	1,109,251.00	
TOTAL COUNTY NON-BOND - INTE	188,275.49	1,017,804.00	1,017,804.00	1,109,251.00	1,109,251.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 26
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT

3950 GEN SERVICES NON-DEPARTMENTAL						

20 OPERATIONS						

10395020 720077 STORMWATER	9,009.00	10,000.00	10,000.00	7,000.00	10,000.00	_____
TOTAL OPERATIONS	9,009.00	10,000.00	10,000.00	7,000.00	10,000.00	_____
TOTAL GEN SERVICES NON-DEPAR	9,009.00	10,000.00	10,000.00	7,000.00	10,000.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 27
bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR:	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
GENERAL FUND						

4000 PUBLIC ASSISTANCE						

20 OPERATIONS						

10400020 760000 MEDICAID	3,815,025.90	4,024,800.00	3,924,800.00	4,570,236.00	4,570,236.00	
10400020 760001 SAA	672,374.50	720,564.00	720,564.00	720,564.00	720,564.00	
10400020 760020 TANF CO	968.00	1,000.00	1,000.00	1,000.00	1,000.00	
10400020 760021 MED SERVS	91,163.59	95,000.00	95,000.00	95,000.00	95,000.00	
10400020 760022 TANF EA	121,966.45	110,000.00	110,000.00	110,000.00	110,000.00	
10400020 760030 FS TRNG	6,375.00	7,000.00	10,000.00	10,000.00	10,000.00	
10400020 760050 CRIS INT	224,305.82	135,035.00	247,782.00	137,778.00	137,778.00	
10400020 760060 AID BLIND	7,376.48	9,881.00	9,881.00	10,154.00	10,154.00	
TOTAL OPERATIONS	4,939,555.74	5,103,280.00	5,119,027.00	5,654,732.00	5,654,732.00	
TOTAL PUBLIC ASSISTANCE	4,939,555.74	5,103,280.00	5,119,027.00	5,654,732.00	5,654,732.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 28
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

4001	DSS CENTRAL ADMINISTRATION							

10	PERSONNEL SERVICES							

10400110	510000	PERM SALS	723,762.12	846,415.00	846,415.00	850,065.00	816,062.00	
10400110	510200	LONGEVITY	2,679.03	3,325.00	3,325.00	5,240.00	5,240.00	
10400110	511000	TEMP	8,765.00	8,850.00	8,850.00	8,848.00	8,848.00	
10400110	520000	SOC SEC	43,357.13	53,015.00	53,015.00	53,321.00	53,321.00	
10400110	520001	MEDICARE	10,218.67	12,449.00	12,449.00	12,530.00	12,530.00	
10400110	520100	MED INS	107,940.27	128,248.00	128,248.00	141,410.00	141,410.00	
10400110	520150	DENT INS	4,890.82	6,831.00	6,831.00	7,199.00	7,199.00	
10400110	520160	LIFE INS	2,274.72	3,003.00	3,003.00	3,114.00	3,114.00	
10400110	520200	RETIRE	35,644.69	41,552.00	41,552.00	41,824.00	41,824.00	
10400110	520305	CO 401(K)	13,175.07	14,950.00	14,950.00	14,950.00	14,950.00	
TOTAL PERSONNEL SERVICES			952,707.52	1,118,638.00	1,118,638.00	1,138,501.00	1,104,498.00	

20	OPERATIONS							

10400120	530000	TRAVEL	2,150.74	3,628.00	3,628.00	3,628.00	3,628.00	
10400120	530100	TRAINING	8,896.64	13,167.00	13,167.00	13,167.00	13,167.00	
10400120	530500	MILEAGE	121,133.46	131,795.00	136,795.00	136,795.00	136,795.00	
10400120	540000	TELEPHONE	76,658.19	82,475.00	82,475.00	82,475.00	82,475.00	
10400120	550000	POSTAGE	20,428.81	42,000.00	42,000.00	42,000.00	42,000.00	
10400120	560900	MOTOR POOL	31,370.15	32,000.00	32,000.00	32,000.00	32,000.00	
10400120	571000	EQUIP RPR	.00	1,300.00	1,300.00	1,300.00	1,300.00	
10400120	590000	DUPLICATIN	23,011.52	17,946.00	34,541.00	35,189.00	35,189.00	
10400120	591000	PRINTING	4,670.93	4,700.00	4,700.00	3,000.00	3,000.00	
10400120	600000	ADVERT	.00	1,000.00	2,450.00	1,000.00	1,000.00	
10400120	610000	DUES	561.80	612.00	1,612.00	1,200.00	1,200.00	
10400120	611000	SUBS	778.31	793.00	1,793.00	793.00	793.00	
10400120	621000	OFF SUPS	15,941.09	16,742.00	21,742.00	16,742.00	16,742.00	
10400120	629000	OTHER SUP	21,699.46	6,397.00	16,944.00	6,397.00	6,397.00	
10400120	630000	CONT SVS	7,050.95	4,000.00	26,492.50	334,000.00	334,000.00	
10400120	630200	VER FEES	1,287.00	5,000.00	5,000.00	2,000.00	2,000.00	
10400120	641005	WKRS COMP	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00	
10400120	680000	BD ALLOW	3,345.65	5,000.00	5,000.00	5,000.00	5,000.00	
10400120	740000	CAP \$250	1,344.04	2,200.00	1,775.00	2,200.00	2,200.00	
TOTAL OPERATIONS			355,328.74	385,755.00	448,414.50	733,886.00	733,886.00	

30	RECURRING CAPITAL							

10400130	800100	IT EQUIP	539.22	.00	4,170.22	40,000.00	40,000.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 29
bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
10400130 802000 VEHICLES	.00	.00	.00	43,600.00	43,600.00	
TOTAL RECURRING CAPITAL	539.22	.00	4,170.22	83,600.00	83,600.00	
TOTAL DSS CENTRAL ADMINISTRA	1,308,575.48	1,504,393.00	1,571,222.72	1,955,987.00	1,921,984.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 30
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT

4002 CHILDREN/FAMILY SERVICES						

10 PERSONNEL SERVICES						

10400210 510000 PERM SALS	2,683,729.46	3,007,764.00	2,987,764.00	3,018,765.00	2,898,014.00	
10400210 510100 OT	22,145.49	45,000.00	45,000.00	45,008.00	45,000.00	
10400210 510200 LONGEVITY	27,532.82	25,084.00	25,084.00	30,310.00	30,310.00	
10400210 511000 TEMP	28,056.04	9,221.00	20,221.00	9,223.00	9,221.00	
10400210 520000 SOC SEC	165,358.76	192,217.00	192,217.00	192,405.00	192,405.00	
10400210 520001 MEDICARE	38,672.94	44,953.00	44,953.00	44,998.00	44,998.00	
10400210 520100 MED INS	320,842.26	379,984.00	379,984.00	372,086.00	372,086.00	
10400210 520150 DENT INS	14,203.19	19,008.00	19,008.00	20,032.00	20,032.00	
10400210 520160 LIFE INS	8,603.35	11,017.00	11,017.00	11,391.00	11,391.00	
10400210 520200 RETIRE	133,255.22	148,306.00	148,306.00	151,301.00	151,301.00	
10400210 520305 CO 401(K)	38,357.75	41,600.00	41,600.00	41,600.00	41,600.00	
TOTAL PERSONNEL SERVICES	3,480,757.28	3,924,154.00	3,915,154.00	3,937,119.00	3,816,358.00	

20 OPERATIONS						

10400220 622000 MED SUPS	76,515.41	90,000.00	91,219.75	90,000.00	90,000.00	
10400220 630000 CONT SVS	399,393.50	400,000.00	432,673.47	431,316.00	431,316.00	
10400220 630004 EMERG SVCS	6,069.00	103,000.00	93,000.00	103,000.00	103,000.00	
10400220 632010 CRT TESTS	10,100.00	12,000.00	19,000.00	20,000.00	20,000.00	
10400220 634000 LEGAL SVS	90,034.21	135,000.00	135,000.00	141,000.00	141,000.00	
10400220 761000 PROG PMTS	33,622.27	32,050.00	32,626.00	32,050.00	32,050.00	
TOTAL OPERATIONS	615,734.39	772,050.00	803,519.22	817,366.00	817,366.00	
TOTAL CHILDREN/FAMILY SERVIC	4,096,491.67	4,696,204.00	4,718,673.22	4,754,485.00	4,633,724.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 31
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT

4003 VETERANS SERVICES						

10 PERSONNEL SERVICES						

10400310 510000 PERM SALS	45,958.05	47,761.00	47,761.00	47,761.00	45,851.00	_____
10400310 510200 LONGEVITY	1,033.29	1,493.00	1,493.00	1,552.00	1,552.00	_____
10400310 520000 SOC SEC	2,887.47	3,054.00	3,054.00	3,057.00	3,057.00	_____
10400310 520001 MEDICARE	675.36	715.00	715.00	715.00	715.00	_____
10400310 520100 MED INS	4,347.33	4,779.00	4,779.00	4,868.00	4,868.00	_____
10400310 520150 DENT INS	242.88	297.00	297.00	313.00	313.00	_____
10400310 520160 LIFE INS	145.53	182.00	182.00	189.00	189.00	_____
10400310 520200 RETIRE	2,297.82	2,409.00	2,409.00	2,411.00	2,411.00	_____
10400310 520305 CO 401 (K)	652.50	650.00	650.00	650.00	650.00	_____
TOTAL PERSONNEL SERVICES	58,240.23	61,340.00	61,340.00	61,516.00	59,606.00	_____
20 OPERATIONS						

10400320 530100 TRAINING	358.00	450.00	450.00	450.00	450.00	_____
10400320 540000 TELEPHONE	259.35	780.00	780.00	780.00	780.00	_____
TOTAL OPERATIONS	617.35	1,230.00	1,230.00	1,230.00	1,230.00	_____
TOTAL VETERANS SERVICES	58,857.58	62,570.00	62,570.00	62,746.00	60,836.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 32
bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

4030	ECONOMIC SERVICES		-----					
10	PERSONNEL SERVICES		-----					
10403010	510000	PERM SALS	2,157,389.67	2,534,578.00	2,534,578.00	2,609,024.00	2,504,663.00	-----
10403010	510000	71080 PERM SALS	.00	.00	24,029.00	73,516.00	73,516.00	-----
10403010	510100	OT	1,760.24	8,000.00	8,000.00	7,987.00	7,987.00	-----
10403010	510200	LONGEVITY	16,649.72	15,531.00	15,531.00	20,116.00	20,116.00	-----
10403010	511000	TEMP	49,460.58	53,122.00	53,122.00	55,208.00	53,122.00	-----
10403010	511000	71080 TEMP	.00	.00	61,560.00	61,560.00	61,560.00	-----
10403010	520000	SOC SEC	133,467.16	161,844.00	161,722.00	166,795.00	166,795.00	-----
10403010	520000	71080 SOC SEC	.00	.00	5,307.00	8,375.00	8,375.00	-----
10403010	520001	MEDICARE	31,213.17	37,851.00	37,973.00	39,009.00	39,009.00	-----
10403010	520001	71080 MEDICARE	.00	.00	1,242.00	1,959.00	1,959.00	-----
10403010	520100	MED INS	304,118.49	366,777.00	366,777.00	384,072.00	384,072.00	-----
10403010	520100	71080 MED INS	.00	.00	3,245.00	9,735.00	9,735.00	-----
10403010	520150	DENT INS	13,648.01	19,008.00	19,008.00	20,658.00	20,658.00	-----
10403010	520150	71080 DENT INS	.00	.00	195.00	626.00	626.00	-----
10403010	520160	LIFE INS	6,697.70	9,468.00	9,468.00	10,136.00	10,136.00	-----
10403010	520160	71080 LIFE INS	.00	.00	95.00	291.00	291.00	-----
10403010	520200	RETIRE	106,508.47	125,050.00	125,050.00	128,956.00	128,956.00	-----
10403010	520200	71080 RETIRE	.00	.00	1,175.00	3,595.00	3,595.00	-----
10403010	520305	CO 401(K)	37,287.50	40,600.00	40,600.00	42,900.00	42,900.00	-----
10403010	520305	71080 CO 401(K)	.00	.00	450.00	1,300.00	1,300.00	-----
TOTAL PERSONNEL SERVICES			2,858,200.71	3,371,829.00	3,469,127.00	3,645,818.00	3,539,371.00	-----

20	OPERATIONS		-----					
10403020	530500	71080 MILEAGE	.00	.00	2,400.00	3,000.00	3,000.00	-----
10403020	540000	71080 TELEPHONE	.00	.00	500.00	750.00	750.00	-----
10403020	550000	POSTAGE	32,645.57	35,000.00	35,000.00	35,000.00	35,000.00	-----
10403020	560900	71080 MOTOR POOL	.00	.00	2,000.00	2,000.00	2,000.00	-----
10403020	590000	71080 DUPLICATIN	.00	.00	1,000.00	1,500.00	1,500.00	-----
10403020	621000	71080 OFF SUPS	.00	.00	5,162.00	4,000.00	4,000.00	-----
10403020	629000	71080 OTHER SUP	.00	.00	12,000.00	4,000.00	4,000.00	-----
10403020	630000	CONT SVS	314,393.08	270,000.00	336,840.58	290,000.00	290,000.00	-----
10403020	630000	71080 CONT SVS	.00	.00	13,671.00	34,631.00	34,631.00	-----
10403020	633100	WF TRANS	60,841.35	92,000.00	92,000.00	75,000.00	75,000.00	-----
10403020	760100	CHIPS	150.00	1,000.00	1,000.00	1,000.00	1,000.00	-----
10403020	761000	PROG PMTS	34,154.59	62,460.00	60,960.00	60,960.00	60,960.00	-----
10403020	761000	71080 PROG PMTS	.00	.00	25,489.00	60,000.00	60,000.00	-----
TOTAL OPERATIONS			442,184.59	460,460.00	588,022.58	571,841.00	571,841.00	-----
TOTAL ECONOMIC SERVICES			3,300,385.30	3,832,289.00	4,057,149.58	4,217,659.00	4,111,212.00	-----

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 33
bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

4031	SKILLS DEVELOPMENT CENTER							

10	PERSONNEL SERVICES							

10403110	510000	PERM SALS	32,520.16	34,772.00	34,772.00	34,773.00	33,382.00	_____
10403110	511000	TEMP	1,118.55	2,772.00	7,639.00	2,771.00	2,771.00	_____
10403110	520000	SOC SEC	2,094.81	2,328.00	2,328.00	2,328.00	2,328.00	_____
10403110	520001	MEDICARE	489.91	544.00	544.00	544.00	544.00	_____
10403110	520100	MED INS	4,347.33	4,779.00	4,779.00	4,868.00	4,868.00	_____
10403110	520150	DENT INS	242.88	297.00	297.00	313.00	313.00	_____
10403110	520160	LIFE INS	107.41	132.00	132.00	138.00	138.00	_____
10403110	520200	RETIRE	1,590.12	1,700.00	1,700.00	1,700.00	1,700.00	_____
10403110	520305	CO 401(K)	652.50	650.00	650.00	650.00	650.00	_____
TOTAL PERSONNEL SERVICES			43,163.67	47,974.00	52,841.00	48,085.00	46,694.00	_____
20	OPERATIONS							

10403120	530000	TRAVEL	345.00	345.00	345.00	345.00	345.00	_____
10403120	530100	TRAINING	205.00	795.00	795.00	795.00	795.00	_____
10403120	530500	MILEAGE	260.00	260.00	260.00	260.00	260.00	_____
10403120	540000	TELEPHONE	7,288.61	8,520.00	8,520.00	8,520.00	8,520.00	_____
10403120	550000	POSTAGE	113.00	500.00	500.00	500.00	500.00	_____
10403120	590000	DUPLICATIN	3,361.99	4,506.00	4,506.00	4,506.00	4,506.00	_____
10403120	591000	PRINTING	24.00	2,200.00	2,200.00	2,200.00	2,200.00	_____
10403120	600000	ADVERT	1,489.00	1,200.00	1,784.79	1,200.00	1,200.00	_____
10403120	610000	DUES	385.00	315.00	315.00	315.00	315.00	_____
10403120	611000	SUBS	432.50	467.00	467.00	467.00	467.00	_____
10403120	621000	OFF SUPS	1,972.30	2,361.00	2,361.00	2,361.00	2,361.00	_____
10403120	629000	OTHER SUP	862.69	3,000.00	3,000.00	3,000.00	3,000.00	_____
10403120	683000	TRAN PARK	230.00	1,000.00	1,000.00	1,000.00	1,000.00	_____
10403120	761000	PROG PMTS	547.72	3,000.00	3,000.00	3,000.00	3,000.00	_____
TOTAL OPERATIONS			17,516.81	28,469.00	29,053.79	28,469.00	28,469.00	_____
TOTAL SKILLS DEVELOPMENT CEN			60,680.48	76,443.00	81,894.79	76,554.00	75,163.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 34
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
4050 SUBSIDY						
20 OPERATIONS						
10405020 761000 PROG PMTS	2,697.09	6,000.00	7,560.00	6,000.00	6,000.00	
10405020 764000 CH DCARE	3,894,950.35	3,640,324.00	4,286,864.00	4,354,749.00	4,354,749.00	
10405020 764100 AD DCARE	6,665.00	12,000.00	12,585.00	6,643.00	6,643.00	
10405020 764200 CO DAYCARE	51,902.20	50,000.00	50,000.00	50,000.00	50,000.00	
10405020 765000 GEN ASST	122,471.05	130,000.00	130,000.00	130,000.00	130,000.00	
10405020 765002 GA UTIL	965.49	6,000.00	6,000.00	6,000.00	6,000.00	
10405020 766001 FC BOARD	620,672.51	750,000.00	740,500.00	700,000.00	700,000.00	
10405020 767000 ADOPTION	138,708.41	150,000.00	150,000.00	150,000.00	150,000.00	
10405020 767001 ADPT VENDR	58,068.68	57,047.00	69,421.85	77,000.00	77,000.00	
10405020 768000 PSYCH	7,540.00	25,000.00	26,982.50	25,000.00	25,000.00	
10405020 768025 IV-E SERVC	.00	84,000.00	84,000.00	84,000.00	84,000.00	
10405020 768100 CO SOC SER	1,933.31	4,000.00	4,000.00	4,800.00	4,800.00	
TOTAL OPERATIONS	4,906,574.09	4,914,371.00	5,567,913.35	5,594,192.00	5,594,192.00	
TOTAL SUBSIDY	4,906,574.09	4,914,371.00	5,567,913.35	5,594,192.00	5,594,192.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 35
bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

4100	HEALTH CENTRAL ADMINISTRATION							

10	PERSONNEL SERVICES							

10410010	510000	PERM SALS	594,331.84	636,304.00	636,304.00	659,876.00	608,569.00	
10410010	510200	LONGEVITY	6,545.65	6,338.00	6,338.00	6,549.00	6,549.00	
10410010	511000	TEMP	2,445.00	5,200.00	5,200.00	4,560.00	4,560.00	
10410010	515000	BOARD	3,501.27	3,700.00	3,700.00	3,700.00	3,700.00	
10410010	520000	SOC SEC	35,804.42	40,247.00	40,247.00	41,107.00	39,498.00	
10410010	520001	MEDICARE	8,373.41	9,413.00	9,413.00	9,729.00	9,353.00	
10410010	520100	MED INS	89,292.20	100,614.00	100,614.00	107,355.00	102,487.00	
10410010	520150	DENT INS	3,809.10	4,752.00	4,752.00	5,321.00	5,008.00	
10410010	520160	LIFE INS	1,833.77	2,238.00	2,238.00	2,391.00	2,289.00	
10410010	520200	RETIRE	29,394.06	31,425.00	31,425.00	32,588.00	31,319.00	
10410010	520305	CO 401(K)	10,259.36	10,400.00	10,400.00	11,050.00	10,400.00	
TOTAL PERSONNEL SERVICES			785,590.08	850,631.00	850,631.00	884,226.00	823,732.00	

20	OPERATIONS							

10410020	530000	TRAVEL	431.98	1,501.00	1,501.00	876.00	876.00	
10410020	530100	TRAINING	2,777.11	2,173.00	2,173.00	2,100.00	2,100.00	
10410020	530200	CERT&LICSN	.00	850.00	850.00	850.00	850.00	
10410020	530500	MILEAGE	3,329.89	3,072.00	3,072.00	3,400.00	3,400.00	
10410020	540000	TELEPHONE	6,638.49	8,000.00	8,000.00	7,500.00	7,500.00	
10410020	550000	POSTAGE	1,700.07	1,300.00	1,300.00	1,400.00	1,400.00	
10410020	560900	MOTOR POOL	.00	1,900.00	1,900.00	1,900.00	1,900.00	
10410020	571000	EQUIP RPR	.00	200.00	200.00	200.00	200.00	
10410020	590000	DUPLICATIN	5,552.81	3,633.00	6,133.00	6,500.00	6,500.00	
10410020	591000	PRINTING	1,347.50	3,160.00	3,160.00	3,000.00	3,000.00	
10410020	600000	ADVERT	.00	450.00	450.00	417.00	417.00	
10410020	610000	DUES	1,491.40	1,556.00	2,106.00	2,590.00	2,590.00	
10410020	611000	SUBS	142.00	287.00	287.00	287.00	287.00	
10410020	620000	DEPT SUPS	3,513.49	5,419.00	5,219.00	5,150.00	5,150.00	
10410020	620050	ED SUPSLIE	134.75	500.00	500.00	450.00	450.00	
10410020	621000	OFF SUPS	4,919.69	5,445.00	2,545.00	5,227.00	5,227.00	
10410020	630000	CONT SVS	7,255.25	22,000.00	16,650.00	22,000.00	22,000.00	
10410020	641000	BNDS/INS	900.00	990.00	990.00	1,089.00	1,089.00	
10410020	680001	STIPEND	.00	9,000.00	9,000.00	9,000.00	9,000.00	
TOTAL OPERATIONS			40,134.43	71,436.00	66,036.00	73,936.00	73,936.00	

30	RECURRING CAPITAL							

10410030	800100	IT EQUIP	448.00	.00	4,865.00	1,500.00	.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
10410030 801000 FURNISH	1,287.89	.00	.00	1,950.00	.00	
TOTAL RECURRING CAPITAL	1,735.89	.00	4,865.00	3,450.00	.00	
TOTAL HEALTH CENTRAL ADMINIS	827,460.40	922,067.00	921,532.00	961,612.00	897,668.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 37
bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

4101	DENTAL HEALTH							

10	PERSONNEL SERVICES							

10410110	510000	PERM SALS	360,499.35	416,536.00	331,536.00	423,737.00	406,788.00	
10410110	510102	HOLIDAY	.00	.00	.00	914.00	914.00	
10410110	510200	LONGEVITY	6,856.16	7,588.00	7,588.00	6,691.00	6,691.00	
10410110	520000	SOC SEC	22,468.72	26,295.00	19,912.00	26,212.00	26,212.00	
10410110	520001	MEDICARE	5,254.95	6,149.00	6,149.00	6,254.00	6,254.00	
10410110	520100	MED INS	48,166.85	59,226.00	53,620.00	59,485.00	59,485.00	
10410110	520150	DENT INS	1,897.87	2,673.00	2,376.00	2,817.00	2,817.00	
10410110	520160	LIFE INS	988.29	1,396.00	1,198.00	1,394.00	1,394.00	
10410110	520200	RETIRE	17,963.63	20,739.00	16,582.00	21,093.00	21,093.00	
10410110	520305	CO 401(K)	5,117.50	5,850.00	5,200.00	5,850.00	5,850.00	
TOTAL PERSONNEL SERVICES			469,213.32	546,452.00	444,161.00	554,447.00	537,498.00	

20	OPERATIONS							

10410120	530000	TRAVEL	6.00	25.00	25.00	25.00	25.00	
10410120	530100	TRAINING	555.58	560.00	560.00	560.00	560.00	
10410120	530200	CERT&LICSN	.00	5,475.00	5,475.00	4,950.00	4,950.00	
10410120	530500	MILEAGE	793.52	836.00	836.00	836.00	836.00	
10410120	540000	TELEPHONE	6,376.19	7,950.00	7,950.00	7,950.00	7,950.00	
10410120	550000	POSTAGE	1,746.99	2,482.00	2,482.00	2,482.00	2,482.00	
10410120	571000	EQUIP RPR	1,622.20	2,000.00	2,050.00	2,000.00	2,000.00	
10410120	580000	BLDG RENT	56,618.76	59,395.00	59,395.00	59,895.00	59,895.00	
10410120	581000	EQUPT RENT	.00	1,100.00	1,100.00	1,100.00	1,100.00	
10410120	590000	DUPLICATION	1,188.27	992.00	2,192.00	992.00	992.00	
10410120	591000	PRINTING	91.40	100.00	100.00	100.00	100.00	
10410120	600000	ADVERT	.00	100.00	100.00	100.00	100.00	
10410120	610000	DUES	471.00	483.00	483.00	1,008.00	1,008.00	
10410120	620000	DEPT SUPS	229.88	253.00	253.00	253.00	253.00	
10410120	620050	ED SUPSLIE	334.51	400.00	400.00	400.00	400.00	
10410120	621000	OFF SUPS	1,974.02	2,025.00	2,825.00	2,025.00	2,025.00	
10410120	622000	MED SUPS	26,600.72	29,204.00	27,330.34	29,204.00	29,204.00	
10410120	622100	BLDBRN SUP	8,821.79	15,260.00	15,210.00	15,260.00	15,260.00	
10410120	630000	CONT SVS	69,692.06	73,539.00	175,830.00	94,173.00	94,173.00	
10410120	632000	LAB SVS	235.00	499.00	499.00	499.00	499.00	
10410120	641000	BNDS/INS	4,584.00	5,042.00	5,042.00	5,546.00	5,546.00	
10410120	670000	UNIFORMS	7,591.98	7,855.00	7,855.00	7,855.00	7,855.00	
10410120	680007	COM PRJ SP	.00	.00	9,000.00	4,000.00	4,000.00	
TOTAL OPERATIONS			189,533.87	215,575.00	326,992.34	241,213.00	241,213.00	

30	RECURRING CAPITAL							

10410130	801000	FURNISH	.00	1,400.00	1,400.00	3,350.00	3,350.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 38
bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR:
GENERAL FUND

2006
ACTUAL

2007
ORIG BUD

2007
REVISED BUD

2008
REQUEST

2008
RECOMMEND

COMMENT

TOTAL RECURRING CAPITAL
TOTAL DENTAL HEALTH

.00
658,747.19

1,400.00
763,427.00

1,400.00
772,553.34

3,350.00
799,010.00

3,350.00
782,061.00

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 39
bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

4120	HEALTH PROMOTION & EDUCATION							

10	PERSONNEL SERVICES							

10412010	510000	PERM SALS	261,379.83	301,996.00	301,996.00	299,041.00	287,079.00	_____
10412010	510102	HOLIDAY	.00	.00	.00	588.00	588.00	_____
10412010	520000	SOC SEC	15,349.30	18,784.00	18,784.00	18,577.00	18,577.00	_____
10412010	520001	MEDICARE	3,589.61	4,393.00	4,393.00	4,345.00	4,345.00	_____
10412010	520100	MED INS	35,488.34	43,489.00	43,489.00	41,804.00	41,804.00	_____
10412010	520150	DENT INS	1,540.88	2,079.00	2,079.00	2,191.00	2,191.00	_____
10412010	520160	LIFE INS	781.22	1,104.00	1,104.00	1,129.00	1,129.00	_____
10412010	520200	RETIRE	12,827.96	14,815.00	14,815.00	14,652.00	14,652.00	_____
10412010	520305	CO 401(K)	4,118.49	4,550.00	4,550.00	4,550.00	4,550.00	_____
TOTAL PERSONNEL SERVICES			335,075.63	391,210.00	391,210.00	386,877.00	374,915.00	_____
20	OPERATIONS							

10412020	530000	TRAVEL	1,304.52	2,605.00	2,605.00	2,605.00	2,605.00	_____
10412020	530100	TRAINING	2,682.89	4,726.00	4,726.00	4,000.00	4,000.00	_____
10412020	530200	CERT&LICSN	.00	1,816.00	1,816.00	2,542.00	2,542.00	_____
10412020	530500	MILEAGE	3,831.04	6,400.00	6,400.00	6,300.00	6,300.00	_____
10412020	540000	TELEPHONE	1,901.75	3,300.00	3,300.00	3,300.00	3,300.00	_____
10412020	550000	POSTAGE	33.56	2,857.00	2,857.00	2,500.00	2,500.00	_____
10412020	560900	MOTOR POOL	.00	300.00	300.00	300.00	300.00	_____
10412020	571000	EQUIP RPR	.00	.00	.00	556.00	556.00	_____
10412020	590000	DUPLICATIN	1,046.03	2,140.00	2,140.00	2,397.00	2,397.00	_____
10412020	591000	PRINTING	64.00	2,000.00	2,000.00	2,000.00	2,000.00	_____
10412020	600000	ADVERT	303.34	500.00	500.00	500.00	500.00	_____
10412020	610000	DUES	350.00	697.00	697.00	797.00	797.00	_____
10412020	611000	SUBS	222.50	350.00	350.00	350.00	350.00	_____
10412020	620000	DEPT SUPS	1,900.56	4,270.00	4,270.00	4,000.00	4,000.00	_____
10412020	620050	ED SUPS	3,042.56	5,256.00	6,418.00	5,000.00	5,000.00	_____
10412020	621000	OFF SUPS	2,049.96	2,070.00	2,565.00	2,140.00	2,140.00	_____
10412020	629001	PUB HLT MO	246.14	1,220.00	1,220.00	1,220.00	1,220.00	_____
10412020	630000	CONT SVS	500.00	7,000.00	7,000.00	3,500.00	3,500.00	_____
10412020	680001	STIPEND	.00	.00	.00	3,500.00	3,500.00	_____
10412020	680007	COM PRJ SP	2,426.77	11,280.00	24,780.00	11,280.00	11,280.00	_____
TOTAL OPERATIONS			21,905.62	58,787.00	73,944.00	58,787.00	58,787.00	_____
TOTAL HEALTH PROMOTION & EDU			356,981.25	449,997.00	465,154.00	445,664.00	433,702.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 40
bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

4130	ENVIRONMENTAL HEALTH							

10	PERSONNEL SERVICES							

10413010	510000	PERM SALS	701,924.12	791,430.00	791,430.00	918,634.00	881,889.00	
10413010	510100	OT	1,615.99	1,000.00	1,000.00	975.00	975.00	
10413010	510200	LONGEVITY	14,649.31	16,019.00	16,019.00	14,212.00	14,212.00	
10413010	520000	SOC SEC	43,341.62	50,597.00	50,597.00	58,726.00	58,726.00	
10413010	520001	MEDICARE	10,136.43	11,952.00	11,952.00	13,734.00	13,734.00	
10413010	520100	MED INS	87,673.64	103,467.00	103,467.00	118,482.00	118,482.00	
10413010	520150	DENT INS	3,400.32	4,455.00	4,455.00	5,634.00	5,634.00	
10413010	520160	LIFE INS	2,142.33	2,809.00	2,809.00	3,329.00	3,329.00	
10413010	520200	RETIRE	35,119.91	39,532.00	39,532.00	45,664.00	45,664.00	
10413010	520305	CO 401(K)	9,135.00	9,750.00	9,750.00	11,700.00	11,700.00	
TOTAL PERSONNEL SERVICES			909,138.67	1,031,011.00	1,031,011.00	1,191,090.00	1,154,345.00	

20	OPERATIONS							

10413020	530000	TRAVEL	269.71	174.00	174.00	256.00	256.00	
10413020	530100	TRAINING	4,095.81	1,950.00	1,950.00	4,004.00	4,004.00	
10413020	530200	CERT&LICSN	.00	7,363.00	7,363.00	8,950.00	8,950.00	
10413020	530500	MILEAGE	8,906.21	5,750.00	5,750.00	8,714.00	8,714.00	
10413020	540000	TELEPHONE	8,817.64	8,775.00	8,775.00	10,560.00	10,560.00	
10413020	550000	POSTAGE	4,036.23	4,375.00	4,375.00	5,975.00	5,975.00	
10413020	560900	MOTOR POOL	32,461.09	49,250.00	49,250.00	59,690.00	59,690.00	
10413020	571000	EQUIP RPR	399.29	1,075.00	1,075.00	1,000.00	1,000.00	
10413020	590000	DUPLICATIN	1,371.52	1,475.00	1,475.00	1,850.00	1,850.00	
10413020	591000	PRINTING	139.52	1,000.00	1,000.00	1,625.00	1,625.00	
10413020	610000	DUES	275.00	410.00	410.00	605.00	605.00	
10413020	620000	DEPT SUPS	3,031.52	7,102.00	7,102.00	7,400.00	7,400.00	
10413020	620050	ED SUPS	587.68	5,000.00	3,225.00	1,500.00	1,500.00	
10413020	621000	OFF SUPS	1,875.48	1,253.00	1,253.00	1,500.00	1,500.00	
10413020	630000	CONT SVS	4,182.64	4,000.00	4,000.00	4,000.00	4,000.00	
10413020	632000	LAB SVS	7,414.77	8,000.00	8,521.48	30,500.00	30,500.00	
10413020	641000	BNDS/INS	2,637.00	3,121.00	3,121.00	4,093.00	4,093.00	
TOTAL OPERATIONS			80,501.11	110,073.00	108,819.48	152,222.00	152,222.00	

30	RECURRING CAPITAL							

10413030	800100	IT EQUIP	6,597.50	1,500.00	1,585.00	40,000.00	10,800.00	
10413030	801000	FURNISH	.00	.00	3,878.00	36,050.00	6,050.00	
10413030	802000	VEHICLES	.00	22,500.00	22,500.00	34,500.00	34,500.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 41
bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR:
GENERAL FUND

2006
ACTUAL

2007
ORIG BUD

2007
REVISED BUD

2008
REQUEST

2008
RECOMMEND

COMMENT

TOTAL RECURRING CAPITAL	6,597.50	24,000.00	27,963.00	110,550.00	51,350.00	
TOTAL ENVIRONMENTAL HEALTH	996,237.28	1,165,084.00	1,167,793.48	1,453,862.00	1,357,917.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 42
bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

4140	PERSONAL HEALTH							

10	PERSONNEL SERVICES							
10414010	510000	PERM SALS	1,788,746.58	1,944,049.00	1,921,384.00	2,049,737.00	1,845,535.00	
10414010	510200	LONGEVITY	19,953.76	22,011.00	22,011.00	25,734.00	25,734.00	
10414010	511000	TEMP	56,746.02	26,899.00	105,414.00	26,545.00	26,545.00	
10414010	520000	SOC SEC	110,515.87	123,563.00	123,563.00	130,325.00	122,432.00	
10414010	520001	MEDICARE	25,846.08	28,897.00	28,897.00	30,479.00	28,633.00	
10414010	520100	MED INS	223,324.74	260,586.00	260,586.00	258,698.00	239,226.00	
10414010	520150	DENT INS	9,426.22	11,732.00	11,732.00	13,616.00	12,364.00	
10414010	520160	LIFE INS	5,314.71	6,632.00	6,632.00	7,236.00	6,732.00	
10414010	520200	RETIRE	88,475.15	96,140.00	96,140.00	101,491.00	95,265.00	
10414010	520305	CO 401(K)	25,189.19	25,675.00	25,675.00	28,275.00	25,675.00	
TOTAL PERSONNEL SERVICES			2,353,538.32	2,546,184.00	2,602,034.00	2,672,136.00	2,428,141.00	

20	OPERATIONS							
10414020	530000	TRAVEL	3,278.42	2,174.00	2,174.00	2,394.00	2,394.00	
10414020	530100	TRAINING	4,165.96	1,211.00	1,511.00	1,900.00	1,800.00	
10414020	530200	CERT&LICSN	.00	7,119.00	7,119.00	7,282.00	7,282.00	
10414020	530500	MILEAGE	8,320.34	10,169.00	10,169.00	10,569.00	10,569.00	
10414020	540000	TELEPHONE	36,426.00	33,798.00	34,513.00	34,507.00	34,075.00	
10414020	550000	POSTAGE	5,789.22	6,851.00	6,851.00	7,202.00	7,202.00	
10414020	560900	MOTOR POOL	19,025.02	18,500.00	18,500.00	19,923.00	19,923.00	
10414020	571000	EQUIP RPR	1,719.40	2,800.00	2,800.00	2,800.00	2,800.00	
10414020	590000	DUPLICATIN	8,254.60	6,981.00	7,381.00	7,600.00	7,600.00	
10414020	591000	PRINTING	1,043.77	1,305.00	1,555.00	1,305.00	1,305.00	
10414020	600000	ADVERT	.00	800.00	1,600.00	800.00	800.00	
10414020	610000	DUES	435.00	457.00	457.00	400.00	400.00	
10414020	611000	SUBS	937.40	830.00	830.00	660.00	660.00	
10414020	620000	DEPT SUPS	4,636.17	4,336.00	5,006.36	4,336.00	4,336.00	
10414020	620050	ED SUPS	2,858.57	2,878.00	3,516.00	2,878.00	2,878.00	
10414020	621000	OFF SUPS	5,939.55	5,749.00	6,951.00	6,500.00	6,500.00	
10414020	622000	MED SUPS	61,799.53	56,192.00	64,876.71	58,692.00	56,192.00	
10414020	622100	BLDBRN SUP	4,967.08	8,472.00	9,043.48	8,472.00	8,472.00	
10414020	623000	PHARM SUPS	150,994.24	132,018.00	219,137.90	145,212.00	140,212.00	
10414020	629000	OTHER SUP	816.26	748.00	748.00	748.00	748.00	
10414020	630000	CONT SVS	187,327.61	168,214.00	175,943.00	213,371.00	203,338.00	
10414020	631010	X-RAY	3,716.27	5,500.00	5,500.00	5,500.00	5,500.00	
10414020	632000	LAB SVS	22,014.99	33,000.00	33,964.80	38,000.00	33,000.00	
10414020	641000	BNDS/INS	19,967.00	21,964.00	21,964.00	24,360.00	24,360.00	
10414020	670000	UNIFORMS	.00	750.00	750.00	750.00	750.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 43
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
10414020 680010 EMP WELLNS	6,854.41	6,940.00	6,940.00	5,500.00	5,500.00	
10414020 680015 STROWD GRT	.00	.00	7,895.00	3,895.00	3,895.00	
10414020 740000 CAP \$250	482.63	250.00	250.00	250.00	250.00	
TOTAL OPERATIONS	561,769.44	540,006.00	657,946.25	615,806.00	592,741.00	
30 RECURRING CAPITAL						
10414030 800000 EQUIPMNT	1,333.39	973.00	27,196.00	2,505.00	.00	
10414030 802000 VEHICLES	.00	.00	.00	46,000.00	.00	
TOTAL RECURRING CAPITAL	1,333.39	973.00	27,196.00	48,505.00	.00	
TOTAL PERSONAL HEALTH	2,916,641.15	3,087,163.00	3,287,176.25	3,336,447.00	3,020,882.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 44
bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

4160	RISK MGMT & QUALITY ASSURANCE							

10	PERSONNEL SERVICES							

10416010	510000	PERM SALS	101,107.86	105,725.00	105,725.00	145,790.00	101,498.00	
10416010	510200	LONGEVITY	.00	817.00	817.00	849.00	849.00	
10416010	520000	SOC SEC	6,103.43	6,605.00	6,605.00	9,092.00	6,608.00	
10416010	520001	MEDICARE	1,427.34	1,545.00	1,545.00	2,126.00	1,545.00	
10416010	520100	MED INS	11,201.86	12,314.00	12,314.00	20,218.00	15,350.00	
10416010	520150	DENT INS	485.76	594.00	594.00	939.00	626.00	
10416010	520160	LIFE INS	329.17	385.00	385.00	551.00	392.00	
10416010	520200	RETIRE	4,944.29	5,210.00	5,210.00	7,171.00	5,212.00	
10416010	520305	CO 401(K)	1,305.00	1,300.00	1,300.00	1,950.00	1,300.00	
TOTAL PERSONNEL SERVICES			126,904.71	134,495.00	134,495.00	188,686.00	133,380.00	

20	OPERATIONS							

10416020	530000	TRAVEL	15.34	920.00	920.00	1,470.00	920.00	
10416020	530100	TRAINING	1,421.20	1,128.00	1,128.00	1,637.00	1,128.00	
10416020	530200	CERT&LICSN	.00	1,200.00	1,200.00	2,700.00	1,200.00	
10416020	530500	MILEAGE	1,149.40	1,020.00	1,020.00	1,320.00	1,020.00	
10416020	540000	TELEPHONE	960.00	3,404.00	3,404.00	3,100.00	2,600.00	
10416020	550000	POSTAGE	.00	.00	55.00	684.00	84.00	
10416020	560900	MOTOR POOL	.00	147.00	147.00	147.00	63.00	
10416020	590000	DUPLICATIN	257.50	722.00	722.00	1,022.00	722.00	
10416020	591000	PRINTING	.00	.00	.00	2,396.00	2,396.00	
10416020	600000	ADVERT	.00	.00	.00	710.00	710.00	
10416020	610000	DUES	.00	160.00	160.00	160.00	160.00	
10416020	620000	DEPT SUPS	1,341.86	2,345.00	2,345.00	2,855.00	2,345.00	
10416020	621000	OFF SUPS	121.45	326.00	748.00	958.00	811.00	
10416020	622100	BLDBRN SUP	.00	5,250.00	5,250.00	1,350.00	1,350.00	
10416020	623000	PHARM SUPS	.00	2,000.00	2,000.00	2,000.00	2,000.00	
10416020	630000	CONT SVS	2,160.00	2,160.00	2,640.00	2,160.00	2,160.00	
10416020	680007	COM PRJ SP	.00	.00	.00	2,409.00	1,409.00	
TOTAL OPERATIONS			7,426.75	20,782.00	21,739.00	27,078.00	21,078.00	
TOTAL RISK MGMT & QUALITY AS			134,331.46	155,277.00	156,234.00	215,764.00	154,458.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 45
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PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT

4200 GENERAL APPROPRIATION						

20 OPERATIONS						

10420020 710050 OPC	1,381,720.00	1,294,000.00	1,294,000.00	1,314,704.00	1,314,704.00	_____
TOTAL OPERATIONS	1,381,720.00	1,294,000.00	1,294,000.00	1,314,704.00	1,314,704.00	_____
TOTAL GENERAL APPROPRIATION	1,381,720.00	1,294,000.00	1,294,000.00	1,314,704.00	1,314,704.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 46
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

4300	AGING CENTRAL ADMINISTRATION							

10	PERSONNEL SERVICES							

10430010	510000	PERM SALS	124,599.27	124,160.00	124,160.00	124,162.00	119,196.00	
10430010	510200	LONGEVITY	436.44	4,039.00	4,039.00	4,200.00	4,200.00	
10430010	511000	TEMP	3,305.15	1,200.00	.00	1,200.00	1,200.00	
10430010	520000	SOC SEC	7,826.90	8,023.00	8,023.00	8,033.00	8,033.00	
10430010	520001	MEDICARE	1,838.60	1,876.00	1,876.00	1,879.00	1,879.00	
10430010	520100	MED INS	10,026.09	10,474.00	10,474.00	10,669.00	10,669.00	
10430010	520150	DENT INS	561.66	653.00	653.00	689.00	689.00	
10430010	520160	LIFE INS	318.83	367.00	367.00	372.00	372.00	
10430010	520200	RETIRE	6,113.96	6,269.00	6,269.00	6,277.00	6,277.00	
10430010	520305	CO 401(K)	1,497.98	1,430.00	1,430.00	1,430.00	1,430.00	
TOTAL PERSONNEL SERVICES			156,524.88	158,491.00	157,291.00	158,911.00	153,945.00	

20	OPERATIONS							

10430020	530000	TRAVEL	562.15	206.00	206.00	206.00	206.00	
10430020	530500	MILEAGE	1,849.43	3,000.00	3,000.00	3,000.00	3,000.00	
10430020	540000	TELEPHONE	13,503.78	14,000.00	14,000.00	14,000.00	14,000.00	
10430020	550000	POSTAGE	2,393.11	4,000.00	2,500.00	4,000.00	4,000.00	
10430020	590000	DUPLICATIN	6,842.08	6,300.00	6,504.25	6,300.00	6,300.00	
10430020	591000	PRINTING	856.18	3,000.00	3,695.00	3,000.00	3,000.00	
10430020	610000	DUES	262.00	262.00	262.00	262.00	262.00	
10430020	621000	OFF SUPS	4,837.95	3,591.00	5,091.00	3,591.00	3,591.00	
10430020	629000	OTHER SUP	1,500.00	500.00	278.00	500.00	500.00	
10430020	630000	CONT SVS	478.63	2,680.00	2,680.00	2,680.00	2,680.00	
10430020	630110	PRAISE AGE	1,195.96	5,000.00	5,000.00	5,000.00	5,000.00	
TOTAL OPERATIONS			34,281.27	42,539.00	43,216.25	42,539.00	42,539.00	
TOTAL AGING CENTRAL ADMINIST			190,806.15	201,030.00	200,507.25	201,450.00	196,484.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 47
bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR:		2006	2007	2007	2008	2008	COMMENT
GENERAL FUND		ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

4301	COMMUNITY BASED SERVICES						

10	PERSONNEL SERVICES						

10430110	510000	PERM SALS	174,604.62	187,740.00	195,078.00	274,104.00	263,140.00
10430110	510200	LONGEVITY	1,055.97	3,191.00	3,191.00	3,319.00	3,319.00
10430110	511000	TEMP	38,354.56	20,232.00	27,801.00	22,147.00	22,147.00
10430110	520000	SOC SEC	12,769.71	13,093.00	13,093.00	18,573.00	18,573.00
10430110	520001	MEDICARE	2,986.60	3,062.00	3,062.00	4,343.00	4,343.00
10430110	520100	MED INS	24,426.67	28,747.00	28,747.00	38,823.00	38,823.00
10430110	520150	DENT INS	1,164.90	1,485.00	1,485.00	2,504.00	2,504.00
10430110	520160	LIFE INS	560.80	715.00	715.00	1,082.00	1,082.00
10430110	520200	RETIRE	8,590.09	9,336.00	9,336.00	13,566.00	13,566.00
10430110	520305	CO 401(K)	3,149.98	3,250.00	3,250.00	5,200.00	5,200.00
TOTAL PERSONNEL SERVICES			267,663.90	270,851.00	285,758.00	383,661.00	372,697.00

20	OPERATIONS						

10430120	530000	TRAVEL	709.18	112.00	112.00	398.00	398.00
10430120	530100	TRAINING	.00	131.00	131.00	131.00	131.00
10430120	530500	MILEAGE	1,307.57	1,488.00	1,488.00	1,488.00	1,488.00
10430120	540000	TELEPHONE	720.00	780.00	780.00	780.00	780.00
10430120	550000	POSTAGE	74.82	5,000.00	5,000.00	5,000.00	5,000.00
10430120	580000	BLDG RENT	222,745.94	150,844.00	150,844.00	84,800.00	84,800.00
10430120	591000	PRINTING	19,849.92	19,850.00	23,025.04	29,034.00	29,034.00
10430120	610000	DUES	135.00	135.00	135.00	135.00	135.00
10430120	620000	DEPT SUPS	13,166.79	11,950.00	20,384.00	14,581.00	14,581.00
10430120	629000	OTHER SUP	21,288.56	20,000.00	40,426.54	23,572.00	23,572.00
10430120	630000	CONT SVS	3,899.43	500.00	1,655.00	500.00	500.00
10430120	634000	LEGAL SVS	1,715.00	1,715.00	1,715.00	1,715.00	1,715.00
10430120	770105	HLTH PROM	.00	2,063.00	4,972.00	2,063.00	2,063.00
TOTAL OPERATIONS			285,612.21	214,568.00	250,667.58	164,197.00	164,197.00

30	RECURRING CAPITAL						

10430130	800000	EQUIPMNT	.00	.00	3,000.00	40,700.00	.00
TOTAL RECURRING CAPITAL			.00	.00	3,000.00	40,700.00	.00
TOTAL COMMUNITY BASED SERVIC			553,276.11	485,419.00	539,425.58	588,558.00	536,894.00

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bgnyrpts

FOR PERIOD 12

ACCOUNTS FOR:			2006	2007	2007	2008	2008	
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	COMMENT
4320	ELDER CARE PROGRAM							
10	PERSONNEL SERVICES							
10432010	510000	PERM SALS	196,057.30	213,422.00	213,422.00	213,638.00	205,092.00	
10432010	510200	LONGEVITY	572.16	595.00	595.00	619.00	619.00	
10432010	511000	TEMP	13,711.88	14,176.00	24,542.00	22,835.00	19,011.00	
10432010	520000	SOC SEC	12,292.48	14,644.00	14,922.00	14,700.00	14,700.00	
10432010	520001	MEDICARE	2,874.80	3,425.00	3,425.00	3,438.00	3,438.00	
10432010	520100	MED INS	29,307.85	33,932.00	33,932.00	34,562.00	34,562.00	
10432010	520101	INS PIL	226.25	300.00	300.00	300.00	300.00	
10432010	520150	DENT INS	1,126.22	1,485.00	1,485.00	1,565.00	1,565.00	
10432010	520160	LIFE INS	654.88	805.00	805.00	830.00	830.00	
10432010	520200	RETIRE	9,626.40	10,251.00	10,251.00	10,477.00	10,477.00	
10432010	520305	CO 401(K)	3,262.50	3,250.00	3,250.00	3,250.00	3,250.00	
TOTAL PERSONNEL SERVICES			269,712.72	296,285.00	306,929.00	306,214.00	293,844.00	
20	OPERATIONS							
10432020	530000	TRAVEL	119.18	112.00	112.00	112.00	112.00	
10432020	530100	TRAINING	.00	450.00	450.00	450.00	450.00	
10432020	530500	MILEAGE	6,613.01	6,150.00	8,468.00	6,150.00	6,150.00	
10432020	550000	POSTAGE	164.62	500.00	500.00	500.00	500.00	
10432020	590000	DUPLICATIN	39.00	150.00	150.00	150.00	150.00	
10432020	610000	DUES	75.00	75.00	75.00	75.00	75.00	
10432020	611000	SUBS	75.00	75.00	75.00	75.00	75.00	
10432020	620000	DEPT SUPS	436.48	450.00	450.00	450.00	450.00	
10432020	621000	OFF SUPS	1.00	56.00	1,688.00	56.00	56.00	
10432020	629000	OTHER SUP	310.09	500.00	3,106.00	500.00	500.00	
10432020	630000	CONT SVS	5,863.26	6,000.00	6,100.00	6,000.00	6,000.00	
10432020	630100	RESPITE	47,094.98	14,727.00	55,286.45	14,727.00	14,727.00	
10432020	630101	CHORE	112,949.19	107,474.00	113,143.86	107,474.00	107,474.00	
10432020	641000	BNDS/INS	836.00	836.00	836.00	836.00	836.00	
10432020	770110	FRAIL ELD	4,257.57	.00	7,448.00	300.00	300.00	
TOTAL OPERATIONS			178,834.38	137,555.00	197,888.31	137,855.00	137,855.00	
TOTAL ELDER CARE PROGRAM			448,547.10	433,840.00	504,817.31	444,069.00	431,699.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT

4340 RETIRED SR VOLUNTEER PROGRAM						

10 PERSONNEL SERVICES						

10434010 510000 PERM SALS	74,062.86	78,740.00	78,740.00	78,742.00	75,592.00	
10434010 510200 LONGEVITY	1,383.36	1,439.00	1,439.00	1,496.00	1,496.00	
10434010 511000 TEMP	13,985.50	13,879.00	13,879.00	13,880.00	13,879.00	
10434010 520000 SOC SEC	5,160.61	5,986.00	5,986.00	5,835.00	5,835.00	
10434010 520001 MEDICARE	1,207.03	1,400.00	1,400.00	1,365.00	1,365.00	
10434010 520100 MED INS	12,899.48	14,180.00	14,180.00	14,444.00	14,444.00	
10434010 520150 DENT INS	485.76	594.00	594.00	626.00	626.00	
10434010 520160 LIFE INS	242.55	300.00	300.00	312.00	312.00	
10434010 520200 RETIRE	3,689.31	3,921.00	3,921.00	3,924.00	3,924.00	
10434010 520305 CO 401(K)	1,305.00	1,300.00	1,300.00	1,300.00	1,300.00	
TOTAL PERSONNEL SERVICES	114,421.46	121,739.00	121,739.00	121,924.00	118,773.00	

20 OPERATIONS						

10434020 530000 TRAVEL	448.64	225.00	225.00	225.00	225.00	
10434020 530500 MILEAGE	26.33	528.00	528.00	528.00	528.00	
10434020 550000 POSTAGE	1,046.86	1,075.00	1,075.00	1,075.00	1,075.00	
10434020 590000 DUPLICATIN	54.00	750.00	750.00	750.00	750.00	
10434020 591000 PRINTING	.00	2,150.00	2,150.00	2,150.00	2,150.00	
10434020 610000 DUES	112.00	112.00	112.00	112.00	112.00	
10434020 620000 DEPT SUPS	637.00	956.00	956.00	956.00	956.00	
10434020 621000 OFF SUPS	2,253.37	1,685.00	2,125.11	1,685.00	1,685.00	
10434020 630000 CONT SVS	250.00	250.00	250.00	250.00	250.00	
10434020 771001 VOL INS	2,463.00	3,150.00	3,150.00	3,150.00	3,150.00	
10434020 771002 VOL OTHR	8,166.22	7,313.00	7,459.21	7,713.00	7,713.00	
10434020 771003 VOL TRANS	6,576.06	5,741.00	5,741.00	6,144.00	6,144.00	
10434020 771005 VOL TRAIN	292.39	300.00	300.00	300.00	300.00	
10434020 771006 VOL SUPP	22.43	300.00	300.00	300.00	300.00	
10434020 771007 VOL CONTR	242.00	600.00	600.00	600.00	600.00	
TOTAL OPERATIONS	22,590.30	25,135.00	25,721.32	25,938.00	25,938.00	
TOTAL RETIRED SR VOLUNTEER P	137,011.76	146,874.00	147,460.32	147,862.00	144,711.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

4350	ORANGE PUBLIC TRANSPORTATION							

10	PERSONNEL SERVICES							

10435010	510000	PERM SALS	478,625.07	546,644.00	546,644.00	545,083.00	523,280.00	
10435010	510100	OT	4,613.38	3,000.00	3,000.00	3,000.00	3,000.00	
10435010	510200	LONGEVITY	4,650.71	9,176.00	9,176.00	9,083.00	9,083.00	
10435010	511000	TEMP	95,047.91	82,139.00	82,139.00	82,139.00	82,139.00	
10435010	520000	SOC SEC	36,115.40	40,238.00	40,238.00	39,637.00	39,637.00	
10435010	520001	MEDICARE	8,456.53	9,411.00	9,411.00	9,270.00	9,270.00	
10435010	520100	MED INS	63,519.45	78,839.00	78,839.00	77,497.00	77,497.00	
10435010	520101	INS PIL	866.25	900.00	900.00	900.00	900.00	
10435010	520150	DENT INS	3,429.17	4,693.00	4,693.00	4,945.00	4,945.00	
10435010	520160	LIFE INS	1,524.56	1,979.00	1,979.00	2,038.00	2,038.00	
10435010	520200	RETIRE	24,309.31	27,179.00	27,179.00	27,245.00	27,245.00	
10435010	520305	CO 401(K)	9,204.50	10,270.00	10,270.00	10,270.00	10,270.00	
TOTAL PERSONNEL SERVICES			730,362.24	814,468.00	814,468.00	811,107.00	789,304.00	

20	OPERATIONS							

10435020	530000	TRAVEL	516.10	577.00	577.00	577.00	577.00	
10435020	530500	MILEAGE	950.88	2,000.00	2,000.00	2,000.00	2,000.00	
10435020	540000	TELEPHONE	3,880.73	5,000.00	5,000.00	5,000.00	5,000.00	
10435020	550000	POSTAGE	431.38	250.00	250.00	250.00	250.00	
10435020	560000	VEH MAINT	.00	8,067.00	8,067.00	1,067.00	1,067.00	
10435020	560900	MOTOR POOL	173,820.73	181,254.00	181,254.00	188,254.00	188,254.00	
10435020	571000	EQUIP RPR	1,917.15	2,425.00	2,925.00	2,425.00	2,425.00	
10435020	581000	EQUIP RENT	7,020.75	7,900.00	7,900.00	7,900.00	7,900.00	
10435020	590000	DUPLICATIN	334.98	1,350.00	1,350.00	1,350.00	1,350.00	
10435020	591000	PRINTING	2,119.60	2,500.00	2,500.00	2,500.00	2,500.00	
10435020	610000	DUES	718.00	750.00	750.00	750.00	750.00	
10435020	620000	DEPT SUPS	5,130.57	3,375.00	5,622.00	3,375.00	3,375.00	
10435020	621000	OFF SUPS	1,359.27	1,666.00	1,666.00	1,666.00	1,666.00	
10435020	629000	OTHER SUP	3,449.53	2,500.00	5,762.45	2,500.00	2,500.00	
10435020	630000	CONT SVS	15,938.37	22,400.00	24,332.00	22,400.00	22,400.00	
10435020	633000	WF TRANS	9,859.86	11,239.00	11,239.00	11,239.00	11,239.00	
10435020	633300	TRANS SVS	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	
10435020	740000	CAP \$250	.00	6,500.00	6,500.00	6,500.00	6,500.00	
TOTAL OPERATIONS			232,247.90	264,553.00	272,494.45	264,553.00	264,553.00	
TOTAL ORANGE PUBLIC TRANSPOR			962,610.14	1,079,021.00	1,086,962.45	1,075,660.00	1,053,857.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR:		2006	2007	2007	2008	2008	COMMENT	
GENERAL FUND		ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND		

4400	CHILD SUPPORT ENFORCEMENT							

10	PERSONNEL SERVICES							

10440010	510000	PERM SALS	510,631.79	547,900.00	547,900.00	546,445.00	524,587.00	
10440010	510200	LONGEVITY	10,079.93	10,910.00	10,910.00	12,689.00	12,689.00	
10440010	511000	TEMP	3,636.00	1,300.00	1,300.00	3,600.00	1,300.00	
10440010	520000	SOC SEC	30,899.34	34,647.00	34,647.00	34,890.00	34,890.00	
10440010	520001	MEDICARE	7,226.37	8,103.00	8,103.00	8,160.00	8,160.00	
10440010	520100	MED INS	74,443.15	82,141.00	82,141.00	83,667.00	83,667.00	
10440010	520150	DENT INS	2,903.90	3,564.00	3,564.00	3,756.00	3,756.00	
10440010	520160	LIFE INS	1,574.25	1,922.00	1,922.00	1,974.00	1,974.00	
10440010	520200	RETIRE	25,462.83	27,325.00	27,325.00	27,343.00	27,343.00	
10440010	520305	CO 401(K)	7,777.50	7,800.00	7,800.00	7,800.00	7,800.00	
TOTAL PERSONNEL SERVICES			674,635.06	725,612.00	725,612.00	730,324.00	706,166.00	

20	OPERATIONS							

10440020	530000	TRAVEL	518.00	900.00	1,700.00	1,200.00	1,200.00	
10440020	530100	TRAINING	1,620.48	1,707.00	2,107.00	2,600.00	2,600.00	
10440020	530200	CERT&LICSN	.00	.00	.00	150.00	150.00	
10440020	530500	MILEAGE	35.64	200.00	200.00	200.00	200.00	
10440020	540000	TELEPHONE	7,573.19	11,000.00	11,000.00	9,000.00	9,000.00	
10440020	550000	POSTAGE	7,502.25	9,800.00	9,800.00	9,800.00	9,800.00	
10440020	560900	MOTOR POOL	362.60	500.00	600.00	500.00	500.00	
10440020	571000	EQUIP RPR	.00	300.00	300.00	300.00	300.00	
10440020	580000	BLDG RENT	46,550.04	47,300.00	47,300.00	50,000.00	50,000.00	
10440020	590000	DUPLICATIN	2,523.29	3,878.00	3,878.00	3,800.00	3,800.00	
10440020	591000	PRINTING	440.18	1,000.00	1,000.00	1,000.00	1,000.00	
10440020	610000	DUES	70.00	225.00	225.00	225.00	225.00	
10440020	611000	SUBS	25.00	150.00	150.00	150.00	150.00	
10440020	621000	OFF SUPS	3,274.85	3,171.00	3,171.00	3,200.00	3,200.00	
10440020	630000	CONT SVS	48.25	7,600.00	5,900.00	7,200.00	7,200.00	
10440020	632010	CRT TESTS	294.00	1,400.00	1,400.00	1,400.00	1,400.00	
10440020	634000	LEGAL SVS	34,461.90	51,600.00	51,600.00	51,600.00	51,600.00	
10440020	740000	CAP \$250	.00	200.00	200.00	200.00	200.00	
TOTAL OPERATIONS			105,299.67	140,931.00	140,531.00	142,525.00	142,525.00	

30	RECURRING CAPITAL							

10440030	800100	IT EQUIP	350.00	600.00	600.00	600.00	600.00	
10440030	801000	FURNISH	1,517.00	3,600.00	5,517.00	1,500.00	1,500.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 52
bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
TOTAL RECURRING CAPITAL	1,867.00	4,200.00	6,117.00	2,100.00	2,100.00	
TOTAL CHILD SUPPORT ENFORCEM	781,801.73	870,743.00	872,260.00	874,949.00	850,791.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 53
bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

4500	COOPERATIVE EXTENSION							

10	PERSONNEL SERVICES							

10450010	510000	PERM SALS	270,331.45	285,435.00	283,210.00	303,611.00	291,467.00	
10450010	510000	71070 PERM SALS	26,578.38	27,662.00	27,662.00	27,662.00	26,556.00	
10450010	510000	71071 PERM SALS	19,366.68	32,801.00	32,801.00	32,802.00	31,490.00	
10450010	510200	LONGEVITY	4,749.98	5,544.00	5,544.00	4,777.00	4,777.00	
10450010	511000	TEMP	4,020.00	880.00	3,105.00	880.00	880.00	
10450010	520000	SOC SEC	7,943.04	18,096.00	18,096.00	19,175.00	19,175.00	
10450010	520000	71070 SOC SEC	1,610.60	1,715.00	1,715.00	1,715.00	1,715.00	
10450010	520000	71071 SOC SEC	1,174.03	2,033.00	2,033.00	2,034.00	2,034.00	
10450010	520001	MEDICARE	3,924.01	4,232.00	4,232.00	4,484.00	4,484.00	
10450010	520001	71070 MEDICARE	376.74	401.00	401.00	401.00	401.00	
10450010	520001	71071 MEDICARE	274.52	475.00	475.00	476.00	476.00	
10450010	520100	MED INS	26,159.91	26,726.00	26,726.00	32,128.00	32,128.00	
10450010	520100	71070 MED INS	4,347.33	4,779.00	4,779.00	4,868.00	4,868.00	
10450010	520100	71071 MED INS	3,402.97	4,630.00	4,630.00	4,598.00	4,598.00	
10450010	520150	DENT INS	2,405.12	2,970.00	2,970.00	3,443.00	3,443.00	
10450010	520150	71070 DENT INS	242.88	297.00	297.00	313.00	313.00	
10450010	520150	71071 DENT INS	298.13	594.00	594.00	626.00	626.00	
10450010	520160	LIFE INS	870.38	1,087.00	1,087.00	1,202.00	1,202.00	
10450010	520160	71070 LIFE INS	90.09	105.00	105.00	110.00	110.00	
10450010	520160	71071 LIFE INS	63.97	125.00	125.00	130.00	130.00	
10450010	520200	RETIRE	13,451.36	14,229.00	14,229.00	15,080.00	15,080.00	
10450010	520200	71070 RETIRE	1,299.59	1,353.00	1,353.00	1,353.00	1,353.00	
10450010	520200	71071 RETIRE	946.94	1,604.00	1,604.00	1,604.00	1,604.00	
10450010	520305	CO 401(K)	6,502.50	6,500.00	6,500.00	7,150.00	7,150.00	
10450010	520305	71070 CO 401(K)	652.50	650.00	650.00	650.00	650.00	
10450010	520305	71071 CO 401(K)	802.50	1,300.00	1,300.00	1,300.00	1,300.00	
TOTAL PERSONNEL SERVICES			401,885.60	446,223.00	446,223.00	472,572.00	458,010.00	

20	OPERATIONS							

10450020	530000	TRAVEL	1,550.85	3,737.00	3,737.00	3,958.00	3,958.00	
10450020	530000	71070 TRAVEL	3,807.29	4,556.00	4,381.00	4,381.00	4,381.00	
10450020	530000	71071 TRAVEL	80.00	2,250.00	2,250.00	2,250.00	2,250.00	
10450020	530500	MILEAGE	272.71	300.00	300.00	300.00	300.00	
10450020	540000	TELEPHONE	16,896.92	14,871.00	13,871.00	14,871.00	13,871.00	
10450020	550000	POSTAGE	313.00	350.00	350.00	350.00	350.00	
10450020	550000	71070 POSTAGE	.00	221.00	221.00	221.00	221.00	
10450020	560900	MOTOR POOL	1,651.11	3,600.00	3,033.00	3,033.00	3,033.00	
10450020	571000	EQUIP RPR	13.45	300.00	300.00	300.00	300.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 54
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
10450020 590000	12,986.68	6,548.00	6,548.00	6,548.00	6,548.00	
10450020 590000 71070	.00	150.00	150.00	150.00	150.00	
10450020 591000	200.00	700.00	700.00	700.00	700.00	
10450020 610000	436.00	681.00	681.00	1,078.00	1,078.00	
10450020 611000	226.80	215.00	215.00	254.00	254.00	
10450020 620000	632.79	731.00	731.00	2,151.00	2,151.00	
10450020 620000 71070	86.84	150.00	150.00	150.00	150.00	
10450020 620000 71071	847.53	1,088.00	1,088.00	1,794.00	1,794.00	
10450020 620050	.00	50.00	50.00	550.00	550.00	
10450020 620150	2,175.67	2,100.00	2,100.00	2,100.00	2,100.00	
10450020 621000	3,941.16	4,500.00	5,500.00	5,600.00	5,600.00	
10450020 630000	.00	6,400.00	6,400.00	6,400.00	6,400.00	
TOTAL OPERATIONS	46,118.80	53,498.00	52,756.00	57,139.00	56,139.00	
30 RECURRING CAPITAL						
10450030 800100	4,072.04	2,520.00	5,387.00	625.00	625.00	
10450030 801000	3,197.80	3,000.00	875.00	1,850.00	850.00	
TOTAL RECURRING CAPITAL	7,269.84	5,520.00	6,262.00	2,475.00	1,475.00	
TOTAL COOPERATIVE EXTENSION	455,274.24	505,241.00	505,241.00	532,186.00	515,624.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR:	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT

4600 HUMAN RIGHTS & RELATIONS						

10 PERSONNEL SERVICES						

10460010 510000 PERM SALS	215,007.85	245,552.00	245,552.00	246,729.00	236,860.00	
10460010 511000 TEMP	261.00	8,000.00	8,000.00	7,000.00	7,000.00	
10460010 520000 SOC SEC	13,243.55	15,721.00	15,721.00	16,207.00	16,207.00	
10460010 520001 MEDICARE	3,097.40	3,568.00	3,568.00	3,790.00	3,790.00	
10460010 520100 MED INS	25,342.97	26,206.00	26,206.00	27,146.00	27,146.00	
10460010 520150 DENT INS	975.58	1,485.00	1,485.00	1,565.00	1,565.00	
10460010 520160 LIFE INS	701.48	865.00	865.00	874.00	874.00	
10460010 520200 RETIRE	10,513.94	12,008.00	12,008.00	12,440.00	12,440.00	
10460010 520305 CO 401(K)	2,932.50	3,250.00	3,250.00	3,250.00	3,250.00	
TOTAL PERSONNEL SERVICES	272,076.27	316,655.00	316,655.00	319,001.00	309,132.00	

20 OPERATIONS						

10460020 530000 TRAVEL	681.19	1,284.00	1,084.00	1,200.00	1,200.00	
10460020 530500 MILEAGE	2,341.72	1,700.00	1,700.00	1,700.00	1,700.00	
10460020 540000 TELEPHONE	2,191.60	4,000.00	3,500.00	4,000.00	4,000.00	
10460020 550000 POSTAGE	1,673.78	4,050.00	3,050.00	4,000.00	4,000.00	
10460020 590000 DUPLICATIN	212.28	2,100.00	1,600.00	2,100.00	2,100.00	
10460020 591000 PRINTING	4,383.37	2,000.00	5,202.00	2,000.00	2,000.00	
10460020 600000 ADVERT	512.77	1,500.00	1,500.00	1,500.00	1,500.00	
10460020 610000 DUES	1,065.00	1,016.00	1,016.00	1,000.00	1,000.00	
10460020 611000 SUBS	617.48	1,200.00	700.00	1,000.00	1,000.00	
10460020 620000 DEPT SUPS	1,821.53	2,195.00	2,451.00	2,100.00	2,100.00	
10460020 621000 OFF SUPS	2,463.19	3,308.00	3,308.00	3,200.00	3,200.00	
10460020 630000 CONT SVS	2,911.73	4,200.00	3,336.50	4,100.00	4,100.00	
10460020 790000 COMM WOMEN	4,637.26	5,000.00	5,800.00	5,000.00	5,000.00	
10460020 790003 PART GRT	27,921.57	10,000.00	141,764.00	10,000.00	10,000.00	
10460020 790005 H REL COMM	3,958.30	5,000.00	9,550.00	5,000.00	5,000.00	
10460020 790006 HUD TRAIN	4,770.67	17,900.00	56,699.00	16,400.00	16,400.00	
TOTAL OPERATIONS	62,163.44	66,453.00	242,260.50	64,300.00	64,300.00	
TOTAL HUMAN RIGHTS & RELATIO	334,239.71	383,108.00	558,915.50	383,301.00	373,432.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

4950	HUMAN SERVICES NON-DEPARTMENTA							

20	OPERATIONS							

10495020	631100	SCH NURSE	486,898.02	537,289.00	537,289.00	628,670.00	566,774.00	
10495020	720012	MEDEXAMIN	34,375.00	32,000.00	32,000.00	32,000.00	32,000.00	
10495020	720026	YOUTH SVS	9,258.99	10,000.00	13,000.00	10,000.00	10,000.00	
10495020	720066	HU SVS FOR	6,450.28	6,300.00	7,279.00	6,300.00	6,300.00	
10495020	720090	END HOMLES	64,042.26	18,000.00	43,690.80	24,000.00	24,000.00	
10495020	720102	BreezeFarm	.00	.00	.00	10,000.00	10,000.00	
10495020	720105	RSV4SPACE	.00	.00	.00	.00	163,300.00	
TOTAL OPERATIONS			601,024.55	603,589.00	633,258.80	710,970.00	812,374.00	

50	CONTRBS TO OTHER AGENCIES							

10495050	710001	EL CENTRO	21,000.00	21,000.00	21,000.00	25,000.00	21,000.00	
10495050	710003	DISP STLMT	34,000.00	34,000.00	34,000.00	36,720.00	34,000.00	
10495050	710004	ORG ENTER	73,175.00	73,175.00	73,175.00	73,175.00	73,175.00	
10495050	710006	JOCCA	100,000.00	100,000.00	100,000.00	105,000.00	105,000.00	
10495050	710009	RAPE CRIS	28,000.00	28,000.00	28,000.00	35,000.00	28,000.00	
10495050	710010	ADOL NEED	75,749.00	75,749.00	75,749.00	75,749.00	75,749.00	
10495050	710011	VOL4YTH	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	
10495050	710013	PLAN PRNT	21,940.00	21,940.00	21,940.00	21,940.00	21,940.00	
10495050	710014	WOM CNTR	16,400.00	16,400.00	16,400.00	17,400.00	16,400.00	
10495050	710015	KIDSCOPE	89,000.00	89,000.00	89,000.00	221,000.00	89,000.00	
10495050	710022	INTR FTH	36,480.00	36,480.00	36,480.00	50,000.00	36,480.00	
10495050	710023	HAB4HUM	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00	
10495050	710024	LITERACY	14,686.65	13,500.00	13,500.00	14,500.00	13,500.00	
10495050	710026	HOSPICE	3,300.00	4,000.00	4,000.00	4,250.00	4,000.00	
10495050	710028	RAD READ	1,800.00	1,800.00	1,800.00	2,000.00	1,800.00	
10495050	710029	CHARLES	8,000.00	11,000.00	11,000.00	12,000.00	11,000.00	
10495050	710031	OCIM	30,600.00	30,600.00	30,600.00	35,600.00	30,600.00	
10495050	710032	DIS AWARE	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	
10495050	710033	DCARE SVS	43,025.00	43,025.00	43,025.00	50,000.00	43,025.00	
10495050	710034	CIS	55,000.00	55,000.00	55,000.00	56,000.00	55,000.00	
10495050	710035	ALTER SENT	39,989.00	83,000.00	83,000.00	83,000.00	83,000.00	
10495050	710036	MIDDLE SCH	65,000.00	65,000.00	65,000.00	70,000.00	70,000.00	
10495050	710037	FREEDOM	17,000.00	24,000.00	24,000.00	25,000.00	24,000.00	
10495050	710038	OC HOUSE	110,000.00	114,000.00	114,000.00	153,000.00	114,000.00	
10495050	710039	MENTAL	2,000.00	2,000.00	2,000.00	4,000.00	2,000.00	
10495050	719001	FAM VIOL P	19,400.00	19,400.00	19,400.00	20,000.00	19,400.00	
10495050	719009	TURNAROUN	44,424.00	64,424.00	64,424.00	64,424.00	64,424.00	
10495050	719021	PIED HEALT	10,750.00	10,750.00	10,750.00	10,750.00	10,750.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 57
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
10495050 719022 AIDS SVS	3,000.00	3,000.00	3,000.00	5,000.00	3,000.00	
10495050 719023 ARC OF OC	4,000.00	4,000.00	4,000.00	4,500.00	4,000.00	
10495050 719026 FAMILY SVS	3,500.00	3,500.00	3,500.00	6,000.00	3,500.00	
10495050 719027 SR CARE OC	40,000.00	50,000.00	50,000.00	50,000.00	50,000.00	
10495050 719028 RED CROSS	.00	5,000.00	5,000.00	7,000.00	5,000.00	
10495050 719032 WILDLIFE	20,000.00	20,000.00	20,000.00	40,000.00	20,000.00	
10495050 719033 PREV UNFUN	.00	.00	.00	265,021.00	.00	
10495050 719039 BIGBRO/SIS	.00	5,000.00	5,000.00	10,000.00	5,000.00	
10495050 719040 CORNICOPIA	.00	2,000.00	2,000.00	6,000.00	2,000.00	
10495050 719043 CHRYSALIS	.00	20,000.00	20,000.00	30,000.00	20,000.00	
10495050 720085 HELP HAND	5,000.00	5,000.00	5,000.00	7,500.00	5,000.00	
10495050 720106 Food Bank	.00	.00	.00	15,000.00	4,500.00	
10495050 789005 EMPOWER HO	.00	13,545.00	13,545.00	73,535.00	13,545.00	
TOTAL CONTRBS TO OTHER AGENC	1,079,718.65	1,211,788.00	1,211,788.00	1,828,564.00	1,226,288.00	
TOTAL HUMAN SERVICES NON-DEP	1,680,743.20	1,815,377.00	1,845,046.80	2,539,534.00	2,038,662.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 58
bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

5000	ORANGE COUNTY CENTRAL LIBRARY							

10	PERSONNEL SERVICES							

10500010	510000	PERM SALS	404,961.12	422,376.00	422,376.00	439,965.00	422,366.00	
10500010	510102	HOLIDAY	815.10	800.00	800.00	750.00	750.00	
10500010	510200	LONGEVITY	996.05	5,321.00	5,321.00	5,097.00	5,097.00	
10500010	511000	TEMP	16,416.19	15,000.00	17,500.00	21,533.00	15,000.00	
10500010	520000	SOC SEC	25,446.23	27,358.00	27,358.00	28,929.00	28,929.00	
10500010	520001	MEDICARE	5,951.32	6,399.00	6,399.00	6,766.00	6,766.00	
10500010	520100	MED INS	56,063.28	61,685.00	61,685.00	67,699.00	67,699.00	
10500010	520150	DENT INS	2,739.36	3,350.00	3,350.00	3,531.00	3,531.00	
10500010	520160	LIFE INS	1,246.01	1,492.00	1,492.00	1,615.00	1,615.00	
10500010	520200	RETIRE	19,905.59	20,805.00	20,805.00	21,764.00	21,764.00	
10500010	520305	CO 401(K)	7,360.19	7,332.00	7,332.00	7,332.00	7,332.00	
TOTAL PERSONNEL SERVICES			541,900.44	571,918.00	574,418.00	604,981.00	580,849.00	

20	OPERATIONS							

10500020	530000	TRAVEL	1,723.28	2,750.00	2,750.00	2,750.00	2,750.00	
10500020	530100	TRAINING	692.91	1,000.00	1,000.00	1,000.00	1,000.00	
10500020	530500	MILEAGE	537.51	1,000.00	1,000.00	1,000.00	1,000.00	
10500020	540000	TELEPHONE	7,220.91	7,740.00	7,740.00	7,740.00	7,740.00	
10500020	550000	POSTAGE	3,844.11	4,250.00	4,250.00	4,250.00	4,250.00	
10500020	560900	MOTOR POOL	5,460.52	1,200.00	1,200.00	2,000.00	2,000.00	
10500020	571000	EQUIP RPR	9,026.80	9,266.00	10,266.00	10,711.00	10,711.00	
10500020	581000	EQUIP RENT	1,345.20	2,200.00	2,200.00	2,150.00	2,150.00	
10500020	590000	DUPLICATIN	429.25	600.00	600.00	600.00	600.00	
10500020	591000	PRINTING	462.41	500.00	500.00	500.00	500.00	
10500020	600000	ADVERT	160.40	550.00	550.00	550.00	550.00	
10500020	610000	DUES	600.00	775.00	775.00	775.00	775.00	
10500020	611000	SUBS	100.00	250.00	250.00	250.00	250.00	
10500020	620000	DEPT SUPS	1,772.61	2,000.00	2,000.00	2,000.00	2,000.00	
10500020	621000	OFF SUPS	6,961.18	5,700.00	5,700.00	5,700.00	5,700.00	
10500020	630000	CONT SVS	6,375.64	5,500.00	11,950.00	6,500.00	6,500.00	
10500020	750000	BOOKS	97,021.22	90,500.00	93,465.59	90,500.00	90,500.00	
10500020	750050	PERDICLS	10,276.17	11,500.00	11,500.00	11,500.00	11,500.00	
10500020	750100	AUDIOVIS	2,546.29	2,650.00	4,450.00	2,650.00	2,650.00	
10500020	750150	MCRFLMS	.00	2,800.00	2,800.00	2,800.00	2,800.00	
10500020	750200	NONBOOK	3,258.83	4,600.00	9,120.34	7,000.00	7,000.00	
10500020	750950	PROCESS	10,375.75	7,000.00	9,408.25	7,000.00	7,000.00	
TOTAL OPERATIONS			170,190.99	164,331.00	183,475.18	169,926.00	169,926.00	
TOTAL ORANGE COUNTY CENTRAL			712,091.43	736,249.00	757,893.18	774,907.00	750,775.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 59
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

5001	CARRBORO BRANCH LIBRARY							

10	PERSONNEL SERVICES							

10500110	510000	PERM SALS	56,465.10	59,452.00	59,452.00	59,453.00	57,075.00	_____
10500110	510102	HOLIDAY	114.13	500.00	500.00	500.00	500.00	_____
10500110	510200	LONGEVITY	964.37	694.00	694.00	1,043.00	1,043.00	_____
10500110	511000	TEMP	16,683.96	16,500.00	16,500.00	16,500.00	16,500.00	_____
10500110	520000	SOC SEC	4,463.76	4,752.00	4,752.00	4,774.00	4,774.00	_____
10500110	520001	MEDICARE	1,043.79	1,111.00	1,111.00	1,116.00	1,116.00	_____
10500110	520100	MED INS	12,653.78	16,254.00	16,254.00	14,202.00	14,202.00	_____
10500110	520150	DENT INS	575.69	704.00	704.00	742.00	742.00	_____
10500110	520160	LIFE INS	185.72	226.00	226.00	235.00	235.00	_____
10500110	520200	RETIRE	2,816.91	2,941.00	2,941.00	2,958.00	2,958.00	_____
10500110	520305	CO 401(K)	1,546.42	1,541.00	1,541.00	1,541.00	1,541.00	_____
TOTAL PERSONNEL SERVICES			97,513.63	104,675.00	104,675.00	103,064.00	100,686.00	_____
20	OPERATIONS							

10500120	530000	TRAVEL	25.00	200.00	125.00	200.00	200.00	_____
10500120	530100	TRAINING	.00	50.00	.00	50.00	50.00	_____
10500120	540000	TELEPHONE	1,304.22	1,320.00	1,320.00	1,320.00	1,320.00	_____
10500120	550000	POSTAGE	.00	100.00	.00	100.00	100.00	_____
10500120	571000	EQUIP RPR	127.50	200.00	200.00	200.00	200.00	_____
10500120	581000	EQUIP RENT	.00	.00	.00	1,100.00	1,100.00	_____
10500120	590000	DUPLICATIN	.00	50.00	.00	50.00	50.00	_____
10500120	591000	PRINTING	104.84	100.00	.00	100.00	100.00	_____
10500120	600000	ADVERT	248.60	100.00	30.00	100.00	100.00	_____
10500120	610000	DUES	.00	150.00	150.00	150.00	150.00	_____
10500120	620000	DEPT SUPS	341.72	500.00	500.00	500.00	500.00	_____
10500120	621000	OFF SUPS	900.13	1,130.00	1,130.00	1,130.00	1,130.00	_____
10500120	630000	CONT SVS	8,028.46	7,790.00	7,790.00	8,290.00	8,290.00	_____
10500120	750000	BOOKS	18,843.08	20,630.00	20,986.00	20,630.00	20,630.00	_____
10500120	750050	PERDICLS	1,190.18	1,375.00	1,375.00	1,375.00	1,375.00	_____
10500120	750100	AUDIOVIS	1,394.37	1,192.00	1,469.31	1,192.00	1,192.00	_____
10500120	750950	PROCESS	1,011.92	1,012.00	1,012.00	1,000.00	1,000.00	_____
TOTAL OPERATIONS			33,520.02	35,899.00	36,087.31	37,487.00	37,487.00	_____
TOTAL CARRBORO BRANCH LIBRAR			131,033.65	140,574.00	140,762.31	140,551.00	138,173.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 60

bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR:

2006

2007

2007

2008

2008

COMMENT

5005 CEDAR GROVE LIBRARY

10 PERSONNEL SERVICES

10500510	510000	PERM SALS	36,466.76	44,198.00	44,198.00	44,199.00	42,431.00
10500510	511000	TEMP	12,426.62	13,800.00	13,800.00	12,350.00	12,350.00
10500510	520000	SOC SEC	2,844.64	3,608.00	3,608.00	3,506.00	3,506.00
10500510	520001	MEDICARE	665.31	844.00	844.00	820.00	820.00
10500510	520100	MED INS	8,973.18	12,408.00	12,408.00	12,638.00	12,638.00
10500510	520150	DENT INS	336.92	520.00	520.00	548.00	548.00
10500510	520160	LIFE INS	125.73	168.00	168.00	175.00	175.00
10500510	520200	RETIRE	1,785.07	2,161.00	2,161.00	2,161.00	2,161.00
10500510	520305	CO 401(K)	889.37	1,138.00	1,138.00	1,138.00	1,138.00

TOTAL PERSONNEL SERVICES	64,513.60	78,845.00	78,845.00	77,535.00	75,767.00

20 OPERATIONS

10500520	530000	TRAVEL	458.75	300.00	300.00	300.00	300.00
10500520	530100	TRAINING	.00	100.00	100.00	100.00	100.00
10500520	530500	MILEAGE	302.94	250.00	250.00	250.00	250.00
10500520	540000	TELEPHONE	1,237.44	1,220.00	1,220.00	1,220.00	1,220.00
10500520	550000	POSTAGE	37.00	225.00	225.00	225.00	225.00
10500520	571000	EQUIP RPR	80.00	200.00	200.00	1,000.00	1,000.00
10500520	581000	EQUIP RENT	1,145.67	1,200.00	1,200.00	1,100.00	1,100.00
10500520	591000	PRINTING	20.00	150.00	150.00	150.00	150.00
10500520	600000	ADVERT	111.89	250.00	250.00	250.00	250.00
10500520	610000	DUES	.00	35.00	35.00	60.00	60.00
10500520	621000	OFF SUPS	1,164.27	1,500.00	1,500.00	1,500.00	1,500.00
10500520	630000	CONT SVS	2,460.59	2,900.00	3,625.00	2,900.00	2,900.00
10500520	750000	BOOKS	16,213.43	17,000.00	19,451.23	17,000.00	17,000.00
10500520	750050	PERDICLS	594.56	600.00	600.00	800.00	800.00
10500520	750100	AUDIOVIS	738.21	800.00	800.00	800.00	800.00
10500520	750950	PROCESS	1,191.93	2,000.00	2,000.00	2,650.00	2,650.00

TOTAL OPERATIONS	25,756.68	28,730.00	31,906.23	30,305.00	30,305.00

TOTAL CEDAR GROVE LIBRARY	90,270.28	107,575.00	110,751.23	107,840.00	106,072.00

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 61
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT

5006 CARRBORO CYBRARY						

10 PERSONNEL SERVICES						

10500610 510000 PERM SALS	38,829.88	46,224.00	46,224.00	48,256.00	46,326.00	
10500610 511000 TEMP	7,414.62	7,000.00	7,000.00	6,350.00	6,350.00	
10500610 520000 SOC SEC	2,677.53	3,300.00	3,300.00	3,386.00	3,386.00	
10500610 520001 MEDICARE	626.13	772.00	772.00	792.00	792.00	
10500610 520100 MED INS	6,449.74	7,090.00	7,090.00	4,868.00	4,868.00	
10500610 520150 DENT INS	397.58	594.00	594.00	626.00	626.00	
10500610 520160 LIFE INS	132.89	176.00	176.00	191.00	191.00	
10500610 520200 RETIRE	1,909.14	2,260.00	2,260.00	2,360.00	2,360.00	
10500610 520305 CO 401(K)	1,052.50	1,300.00	1,300.00	1,300.00	1,300.00	
TOTAL PERSONNEL SERVICES	59,490.01	68,716.00	68,716.00	68,129.00	66,199.00	

20 OPERATIONS						

10500620 530000 TRAVEL	397.34	300.00	300.00	300.00	300.00	
10500620 530100 TRAINING	75.00	100.00	100.00	100.00	100.00	
10500620 530500 MILEAGE	282.70	200.00	200.00	250.00	250.00	
10500620 550000 POSTAGE	39.00	200.00	200.00	200.00	200.00	
10500620 571000 EQUIP RPR	128.50	130.00	130.00	450.00	450.00	
10500620 581000 EQUIP RENT	699.65	700.00	700.00	700.00	700.00	
10500620 590000 DUPLICATIN	43.05	370.00	370.00	370.00	370.00	
10500620 591000 PRINTING	29.00	150.00	150.00	150.00	150.00	
10500620 600000 ADVERT	114.61	300.00	300.00	300.00	300.00	
10500620 610000 DUES	.00	40.00	40.00	40.00	40.00	
10500620 621000 OFF SUPS	1,407.90	2,000.00	2,000.00	2,000.00	2,000.00	
10500620 630000 CONT SVS	695.07	1,000.00	1,000.00	1,000.00	1,000.00	
10500620 750000 BOOKS	2,192.01	4,000.00	4,500.00	4,000.00	4,000.00	
10500620 750050 PERDCLS	2,621.95	3,000.00	2,400.00	3,000.00	3,000.00	
10500620 750200 NONBOOK	2,086.95	2,580.00	3,400.00	2,580.00	2,580.00	
TOTAL OPERATIONS	10,812.73	15,070.00	15,790.00	15,440.00	15,440.00	
TOTAL CARRBORO CYBRARY	70,302.74	83,786.00	84,506.00	83,569.00	81,639.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 62
bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
5090 CONTRBS TO OTHER AGENCIES						
50 CONTRBS TO OTHER AGENCIES						
10509050 710019 LIB CH	249,333.00	249,333.00	249,333.00	249,333.00	249,333.00	
10509050 710020 LIB MEB	700.00	700.00	700.00	700.00	700.00	
TOTAL CONTRBS TO OTHER AGENC	250,033.00	250,033.00	250,033.00	250,033.00	250,033.00	
TOTAL CONTRBS TO OTHER AGENC	250,033.00	250,033.00	250,033.00	250,033.00	250,033.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 63
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

5100	RECREATION & PARKS ADMINISTRAT							

10	PERSONNEL SERVICES							

10510010	510000	PERM SALS	637,068.72	676,561.00	676,561.00	683,658.00	656,312.00	
10510010	510000	20002 PERM SALS	.00	.00	.00	52,304.00	.00	
10510010	510000	20012 PERM SALS	52,023.71	64,412.00	64,412.00	64,413.00	61,836.00	
10510010	510000	20026 PERM SALS	.00	.00	.00	83,122.00	82,608.00	
10510010	510100	OT	792.58	1,000.00	1,000.00	1,000.00	1,000.00	
10510010	510100	20012 OT	803.68	1,000.00	1,000.00	500.00	500.00	
10510010	510102	20012 HOLIDAY	746.98	800.00	800.00	500.00	500.00	
10510010	510200	LONGEVITY	2,828.19	4,115.00	4,115.00	5,019.00	5,019.00	
10510010	511000	TEMP	123,799.94	148,395.00	148,395.00	180,803.00	129,775.00	
10510010	511000	20012 TEMP	20,683.05	22,800.00	22,800.00	42,910.00	22,800.00	
10510010	520000	SOC SEC	46,625.61	53,504.00	53,504.00	53,970.00	53,970.00	
10510010	520000	20002 SOC SEC	.00	.00	.00	3,243.00	.00	
10510010	520000	20012 SOC SEC	4,420.19	6,086.00	6,086.00	6,685.00	6,685.00	
10510010	520000	20026 SOC SEC	.00	.00	.00	5,154.00	4,778.00	
10510010	520001	MEDICARE	10,904.63	12,512.00	12,512.00	12,622.00	12,622.00	
10510010	520001	20002 MEDICARE	.00	.00	.00	758.00	.00	
10510010	520001	20012 MEDICARE	1,033.81	1,422.00	1,422.00	1,563.00	1,563.00	
10510010	520001	20026 MEDICARE	.00	.00	.00	1,205.00	1,117.00	
10510010	520100	MED INS	82,640.84	91,261.00	91,261.00	90,149.00	90,149.00	
10510010	520100	20002 MED INS	.00	.00	.00	6,896.00	.00	
10510010	520100	20012 MED INS	8,300.92	11,869.00	11,869.00	10,578.00	10,578.00	
10510010	520100	20026 MED INS	.00	.00	.00	9,736.00	9,330.00	
10510010	520150	DENT INS	3,632.54	4,455.00	4,455.00	4,695.00	4,695.00	
10510010	520150	20002 DENT INS	.00	.00	.00	443.00	.00	
10510010	520150	20012 DENT INS	373.73	594.00	594.00	626.00	626.00	
10510010	520150	20026 DENT INS	.00	.00	.00	626.00	600.00	
10510010	520160	LIFE INS	1,992.22	2,402.00	2,402.00	2,495.00	2,495.00	
10510010	520160	20002 LIFE INS	.00	.00	.00	207.00	.00	
10510010	520160	20012 LIFE INS	183.12	245.00	245.00	255.00	255.00	
10510010	520160	20026 LIFE INS	.00	.00	.00	329.00	305.00	
10510010	520200	RETIRE	31,323.11	33,285.00	33,285.00	33,725.00	33,725.00	
10510010	520200	20002 RETIRE	.00	.00	.00	2,558.00	.00	
10510010	520200	20012 RETIRE	2,616.38	3,150.00	3,150.00	3,174.00	3,174.00	
10510010	520200	20026 RETIRE	.00	.00	.00	4,065.00	3,768.00	
10510010	520305	CO 401(K)	9,735.00	9,750.00	9,750.00	9,750.00	9,750.00	
10510010	520305	20002 CO 401(K)	.00	.00	.00	925.00	.00	
10510010	520305	20012 CO 401(K)	980.00	1,300.00	1,300.00	1,300.00	1,300.00	
10510010	520305	20026 CO 401(K)	.00	.00	.00	1,300.00	1,200.00	
TOTAL PERSONNEL SERVICES			1,043,508.95	1,150,918.00	1,150,918.00	1,383,261.00	1,213,035.00	

20	OPERATIONS							

10510020	530000	TRAVEL	3,004.05	3,004.00	3,004.00	2,678.00	2,678.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 64
bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	
10510020	530100		6,305.04	5,362.00	5,677.00	6,345.00	6,345.00	
10510020	530100	20012	113.73	1,875.00	2,230.00	625.00	625.00	
10510020	530200		.00	5,934.00	5,934.00	4,960.00	3,460.00	
10510020	530200	20002	.00	.00	.00	250.00	.00	
10510020	530200	20012	.00	.00	.00	1,350.00	1,350.00	
10510020	530200	20026	.00	.00	.00	500.00	500.00	
10510020	540000		11,730.09	13,200.00	13,200.00	13,200.00	13,200.00	
10510020	540000	20002	.00	.00	.00	150.00	.00	
10510020	540000	20012	1,670.92	2,500.00	2,500.00	1,350.00	1,350.00	
10510020	540000	20026	.00	.00	.00	500.00	500.00	
10510020	550000		2,589.19	1,800.00	2,300.00	1,800.00	1,800.00	
10510020	550000	20012	.00	200.00	200.00	100.00	100.00	
10510020	560900		24,026.90	25,000.00	25,000.00	30,000.00	30,000.00	
10510020	560900	20002	.00	.00	.00	1,500.00	.00	
10510020	560900	20012	1,469.07	2,000.00	2,000.00	2,000.00	2,000.00	
10510020	560900	20026	.00	.00	.00	1,500.00	1,500.00	
10510020	571000		972.16	1,500.00	1,570.29	1,500.00	1,500.00	
10510020	571000	20012	95.31	1,000.00	1,000.00	1,000.00	1,000.00	
10510020	572000		37,053.50	45,000.00	50,943.32	40,000.00	37,000.00	
10510020	572000	20002	.00	.00	.00	5,000.00	5,000.00	
10510020	572000	20012	15,395.53	14,000.00	15,809.79	12,000.00	12,000.00	
10510020	572000	20026	.00	.00	.00	25,000.00	25,000.00	
10510020	580000		33,907.50	35,010.00	35,010.00	36,061.00	36,061.00	
10510020	581000		9,454.89	8,700.00	11,503.43	10,725.00	10,725.00	
10510020	581000	20002	.00	.00	.00	500.00	500.00	
10510020	581000	20012	492.14	1,000.00	1,064.85	500.00	500.00	
10510020	590000		2,748.80	2,756.00	2,756.00	4,000.00	4,000.00	
10510020	590000	20012	108.00	375.00	375.00	100.00	100.00	
10510020	591000		18,445.20	22,000.00	22,000.00	22,195.00	22,195.00	
10510020	591000	20012	1,308.02	5,000.00	4,645.00	2,000.00	2,000.00	
10510020	591000	20026	.00	.00	.00	500.00	500.00	
10510020	600000		6,950.87	11,300.00	12,174.00	10,100.00	10,100.00	
10510020	600000	20012	200.00	500.00	700.00	500.00	500.00	
10510020	600000	20026	.00	.00	.00	600.00	600.00	
10510020	610000		1,575.00	1,553.00	1,653.00	1,553.00	1,553.00	
10510020	610000	20002	.00	.00	.00	100.00	.00	
10510020	610000	20012	110.00	112.00	112.00	110.00	110.00	
10510020	610000	20026	.00	.00	.00	150.00	150.00	
10510020	611000		198.50	200.00	200.00	225.00	225.00	
10510020	620000		35,598.36	39,898.00	51,707.69	72,090.00	54,935.00	
10510020	620000	20002	.00	.00	.00	4,000.00	4,000.00	
10510020	620000	20012	5,014.45	4,755.00	4,755.00	4,000.00	4,000.00	
10510020	620000	20026	.00	.00	.00	3,000.00	3,000.00	
10510020	620050		2,804.10	4,622.00	4,896.50	1,906.00	1,906.00	
10510020	620050	20002	.00	.00	.00	300.00	300.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 65
bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	
10510020	620050	20026	EDUC SUPP	.00	.00	500.00	500.00	
10510020	621000		OFF SUPS	5,114.28	5,078.00	5,078.00	5,078.00	
10510020	621000	20002	OFF SUPS	.00	.00	200.00	200.00	
10510020	621000	20012	OFF SUPS	676.16	670.00	709.26	600.00	
10510020	621000	20026	OFF SUPS	.00	.00	1,000.00	1,000.00	
10510020	621000		OTHER SUP	362.26	1,394.00	500.00	500.00	
10510020	629000		OTHER SUP	.00	2,000.00	350.00	350.00	
10510020	629000	20012	OTHER SUP	.00	117,823.00	123,526.00	101,415.00	
10510020	630000		CONT SVS	70,847.79	.00	3,500.00	3,500.00	
10510020	630000	20002	CONT SVS	.00	.00	10,000.00	10,000.00	
10510020	630000	20012	CONT SVS	23,114.42	12,000.00	21,998.00	3,000.00	
10510020	630000	20026	CONT SVS	.00	.00	15,000.00	15,000.00	
10510020	635000		REC PRGS	25,457.84	16,064.00	17,872.00	7,150.00	
10510020	635000	20012	REC PRGS	1,976.58	5,000.00	5,249.48	729.00	
10510020	635001		REC PARTIC	940.00	1,566.00	1,682.00	800.00	
10510020	641000		BNDS/INS	.00	.00	5,000.00	5,000.00	
10510020	641000	20012	BNDS/INS	5,000.00	5,000.00	13,625.00	14,000.00	
10510020	650000		ELECTRICIT	5,669.35	9,500.00	.00	1,500.00	
10510020	650000	20002	ELECTRICIT	.00	.00	4,000.00	4,000.00	
10510020	650000	20012	ELECTRICIT	4,568.19	4,000.00	570.00	500.00	
10510020	650000	20026	ELECTRICIT	.00	.00	500.00	500.00	
10510020	651000		WATER	441.36	.00	1,400.00	1,400.00	
10510020	651000	20026	WATER	.00	.00	200.00	200.00	
10510020	652000		NAT GAS	858.91	3,000.00	3,000.00	400.00	
10510020	652000	20026	NAT GAS	.00	.00	1,000.00	1,000.00	
10510020	670000		UNIFORMS	3,675.84	750.00	750.00	800.00	
10510020	670000	20002	UNIFORMS	.00	.00	3,000.00	3,000.00	
10510020	670000	20012	UNIFORMS	506.85	.00	1,000.00	1,000.00	
10510020	670000	20026	UNIFORMS	.00	.00	5,000.00	3,000.00	
10510020	682002		CR CARD CH	.00	.00	1,500.00	1,500.00	
10510020	705000	20026	RESALE	.00	.00	2,000.00	2,000.00	
10510020	740000		CAP \$250	5,141.94	5,000.00	8,166.00	5,000.00	
10510020	740000	20002	CAP \$250	.00	.00	1,150.00	1,150.00	
10510020	740000	20012	CAP \$250	1,617.26	2,000.00	.00	.00	
10510020	740000	20026	CAP \$250	.00	.00	.00	.00	
TOTAL OPERATIONS			379,310.35	452,971.00	502,090.61	528,645.00	500,590.00	
30 RECURRING CAPITAL								
10510030	800000		EQUIPMNT	20,341.54	.00	1,904.00	2,814.00	
10510030	800000	20002	EQUIPMNT	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL			20,341.54	.00	1,904.00	72,814.00	1,414.00	
TOTAL RECREATION & PARKS ADM			1,443,160.84	1,603,889.00	1,654,912.61	1,984,720.00	1,715,039.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 66
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
5190 CONTRBS TO OTHER AGENCIES						
50 CONTRBS TO OTHER AGENCIES						
10519050 710016 REC CH	83,760.00	83,760.00	83,760.00	83,760.00	83,760.00	
10519050 710017 REC CARR	35,898.00	35,898.00	35,898.00	35,898.00	35,898.00	
10519050 710018 REC MEB	5,450.00	5,450.00	5,450.00	5,450.00	5,450.00	
TOTAL CONTRBS TO OTHER AGENC	125,108.00	125,108.00	125,108.00	125,108.00	125,108.00	
TOTAL CONTRBS TO OTHER AGENC	125,108.00	125,108.00	125,108.00	125,108.00	125,108.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 67
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT

5195 CULT & REC NON-DEPARTMENTAL						

50 CONTRBS TO OTHER AGENCIES						

10519550 710005 HIST COM	9,000.00	9,000.00	9,000.00	9,000.00	9,000.00	_____
10519550 710007 HIL MUS	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	_____
10519550 710012 ARTSCNTR	5,000.00	10,000.00	10,000.00	20,000.00	10,000.00	_____
10519550 710027 HYAA	22,500.00	22,500.00	22,500.00	23,625.00	22,500.00	_____
10519550 720011 FOREST	36,821.66	58,425.00	58,425.00	62,949.00	62,949.00	_____
TOTAL CONTRBS TO OTHER AGENC	78,321.66	104,925.00	104,925.00	120,574.00	109,449.00	_____
TOTAL CULT & REC NON-DEPARTM	78,321.66	104,925.00	104,925.00	120,574.00	109,449.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 68
bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

6000	ECONOMIC DEVELOPMENT COMM							

10	PERSONNEL SERVICES							

10600010	510000	PERM SALS	166,693.42	187,104.00	187,104.00	180,667.00	173,440.00	
10600010	511000	TEMP	.00	2,500.00	2,500.00	2,500.00	2,500.00	
10600010	520000	SOC SEC	10,055.94	11,755.00	11,755.00	11,356.00	11,356.00	
10600010	520001	MEDICARE	2,351.80	2,749.00	2,749.00	2,656.00	2,656.00	
10600010	520100	MED INS	18,986.26	21,872.00	21,872.00	22,278.00	22,278.00	
10600010	520150	DENT INS	930.82	1,188.00	1,188.00	1,252.00	1,252.00	
10600010	520160	LIFE INS	483.78	606.00	606.00	597.00	597.00	
10600010	520200	RETIRE	8,151.34	9,149.00	9,149.00	8,835.00	8,835.00	
10600010	520305	CO 401(K)	2,457.50	2,600.00	2,600.00	2,600.00	2,600.00	
TOTAL PERSONNEL SERVICES			210,110.86	239,523.00	239,523.00	232,741.00	225,514.00	

20	OPERATIONS							

10600020	530000	TRAVEL	2,317.54	367.00	367.00	367.00	367.00	
10600020	530100	TRAINING	4,036.06	2,250.00	2,250.00	2,883.00	2,883.00	
10600020	530200	CERT&LICSN	.00	3,250.00	4,450.00	3,750.00	3,750.00	
10600020	530500	MILEAGE	1,951.69	3,225.00	3,225.00	2,224.00	2,224.00	
10600020	540000	TELEPHONE	2,330.29	3,336.00	3,336.00	3,000.00	3,000.00	
10600020	550000	POSTAGE	1,430.97	3,500.00	3,500.00	3,500.00	3,500.00	
10600020	560900	MOTOR POOL	342.44	300.00	300.00	250.00	250.00	
10600020	590000	DUPLICATIN	3,101.96	5,000.00	5,000.00	5,000.00	5,000.00	
10600020	591000	PRINTING	8,392.57	6,600.00	8,021.51	6,600.00	6,600.00	
10600020	600000	ADVERT	2,707.73	3,040.00	3,040.00	2,500.00	2,500.00	
10600020	610000	DUES	1,035.00	987.00	987.00	1,250.00	1,250.00	
10600020	611000	SUBS	632.95	656.00	656.00	656.00	656.00	
10600020	620000	DEPT SUPS	2,854.52	4,460.00	4,460.00	4,460.00	4,460.00	
10600020	621000	OFF SUPS	1,855.45	1,954.00	1,954.00	1,954.00	1,954.00	
10600020	630000	CONT SVS	10,541.70	12,000.00	12,000.00	12,000.00	12,000.00	
10600020	683000	ECON DEV	640.00	2,500.00	1,300.00	2,500.00	2,500.00	
TOTAL OPERATIONS			44,170.87	53,425.00	54,846.51	52,894.00	52,894.00	
TOTAL ECONOMIC DEVELOPMENT C			254,281.73	292,948.00	294,369.51	285,635.00	278,408.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 69
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2006	2007	2007	2008	2008	
GENERAL FUND	ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	COMMENT

6010 ARTS COMMISSION						

10 PERSONNEL SERVICES						

10601010 510000 PERM SALS	36,553.01	39,084.00	39,084.00	39,085.00	37,522.00	
10601010 520000 SOC SEC	2,045.53	2,423.00	2,423.00	2,423.00	2,423.00	
10601010 520001 MEDICARE	478.32	567.00	567.00	567.00	567.00	
10601010 520100 MED INS	6,449.74	7,090.00	7,090.00	7,222.00	7,222.00	
10601010 520150 DENT INS	242.88	297.00	297.00	313.00	313.00	
10601010 520160 LIFE INS	124.74	149.00	149.00	155.00	155.00	
10601010 520200 RETIRE	1,787.36	1,912.00	1,912.00	1,911.00	1,911.00	
10601010 520305 CO 401(K)	652.50	650.00	650.00	650.00	650.00	
TOTAL PERSONNEL SERVICES	48,334.08	52,172.00	52,172.00	52,326.00	50,763.00	

20 OPERATIONS						

10601020 530000 TRAVEL	.00	422.00	422.00	563.00	563.00	
10601020 530100 TRAINING	232.50	414.00	414.00	464.00	464.00	
10601020 530500 MILEAGE	893.12	1,218.00	1,218.00	1,218.00	1,218.00	
10601020 540000 TELEPHONE	461.40	685.00	685.00	685.00	685.00	
10601020 550000 POSTAGE	2,934.67	2,000.00	700.00	3,000.00	3,000.00	
10601020 590000 DUPLICATIN	1,256.31	1,311.00	1,937.00	1,937.00	1,937.00	
10601020 591000 PRINTING	3,422.30	3,420.00	3,665.96	4,620.00	4,620.00	
10601020 600000 ADVERT	528.00	541.00	92.00	541.00	541.00	
10601020 610000 DUES	250.00	244.00	244.00	325.00	325.00	
10601020 611000 SUBS	109.00	182.00	182.00	182.00	182.00	
10601020 620000 DEPT SUPS	1,107.13	794.00	794.00	1,020.00	1,020.00	
10601020 621000 OFF SUPS	146.88	397.00	397.00	397.00	397.00	
10601020 630000 CONT SVS	405.00	433.00	1,413.00	500.00	500.00	
10601020 683000 ARTS GRNT	37,662.00	23,151.00	37,883.00	22,942.00	22,942.00	
10601020 683001 LOCAL ARTS	33,835.00	23,000.00	27,169.00	25,000.00	23,000.00	
TOTAL OPERATIONS	83,243.31	58,212.00	77,215.96	63,394.00	61,394.00	
TOTAL ARTS COMMISSION	131,577.39	110,384.00	129,387.96	115,720.00	112,157.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 70
bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

6100	ENVIRON & RESOURCE CONSERV DEV							

10	PERSONNEL SERVICES							

10610010	510000	PERM SALS	310,690.95	377,751.00	377,751.00	447,940.00	374,342.00	
10610010	510100	OT	.00	500.00	500.00	500.00	500.00	
10610010	510200	LONGEVITY	4,020.33	4,140.00	4,140.00	4,937.00	4,937.00	
10610010	511000	TEMP	7,579.00	10,000.00	20,427.00	10,000.00	10,000.00	
10610010	513000	BOARD	1,148.56	1,700.00	1,700.00	1,700.00	1,700.00	
10610010	520000	SOC SEC	18,713.60	24,452.00	24,452.00	28,698.00	25,133.00	
10610010	520001	MEDICARE	4,376.53	5,719.00	5,719.00	6,712.00	5,878.00	
10610010	520100	MED INS	40,108.60	50,674.00	50,674.00	56,483.00	51,615.00	
10610010	520150	DENT INS	1,456.74	2,079.00	2,079.00	2,504.00	2,191.00	
10610010	520160	LIFE INS	754.95	1,291.00	1,291.00	1,525.00	1,327.00	
10610010	520200	RETIRE	15,389.27	18,674.00	18,674.00	22,146.00	19,334.00	
10610010	520305	CO 401(K)	3,938.60	4,518.00	4,518.00	5,200.00	4,550.00	
TOTAL PERSONNEL SERVICES			408,177.13	501,498.00	511,925.00	588,345.00	501,507.00	

20	OPERATIONS							

10610020	530000	TRAVEL	810.05	1,523.00	1,523.00	1,700.00	1,550.00	
10610020	530100	TRAINING	845.84	1,650.00	1,650.00	1,850.00	1,700.00	
10610020	530500	MILEAGE	1,897.44	2,200.00	2,200.00	2,400.00	2,300.00	
10610020	540000	TELEPHONE	5,136.02	7,000.00	7,000.00	5,600.00	5,600.00	
10610020	550000	POSTAGE	1,105.14	2,500.00	2,500.00	2,500.00	2,500.00	
10610020	560900	MOTOR POOL	2,623.08	7,200.00	7,200.00	7,200.00	7,200.00	
10610020	571000	EQUIP RPR	134.50	7,800.00	7,800.00	7,800.00	7,800.00	
10610020	590000	DUPLICATIN	2,826.73	3,200.00	3,200.00	3,200.00	3,200.00	
10610020	591000	PRINTING	3,241.57	8,000.00	10,750.00	8,000.00	8,000.00	
10610020	600000	ADVERT	.00	1,200.00	1,200.00	1,200.00	1,200.00	
10610020	610000	DUES	757.00	1,387.00	1,387.00	1,500.00	1,400.00	
10610020	611000	SUBS	714.00	637.00	637.00	650.00	635.00	
10610020	620000	DEPT SUPS	2,183.57	4,576.00	4,693.50	4,700.00	4,574.00	
10610020	621000	OFF SUPS	2,992.75	2,466.00	2,597.95	2,650.00	2,550.00	
10610020	625000	COMP SUPS	2,352.00	.00	240.00	500.00	500.00	
10610020	630000	CONT SVS	2,700.00	20,000.00	22,700.00	20,000.00	20,000.00	
10610020	671000	CLOTHING	.00	225.00	225.00	300.00	225.00	
10610020	683000	TR LAND	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	
10610020	740000	CAP \$250	799.00	950.00	950.00	900.00	900.00	
TOTAL OPERATIONS			56,118.69	97,514.00	103,453.45	97,650.00	96,834.00	

30	RECURRING CAPITAL							

10610030	800000	EQUIPMNT	.00	8,400.00	8,400.00	5,700.00	5,300.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 71
bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
10610030 800100 IT EQUIP	.00	.00	.00	7,700.00	6,400.00	
10610030 801000 FURNISH	.00	.00	.00	1,000.00	.00	
10610030 802000 VEHICLES	.00	.00	.00	200.00	.00	
TOTAL RECURRING CAPITAL	.00	8,400.00	8,400.00	14,600.00	11,700.00	
TOTAL ENVIRON & RESOURCE CON	464,295.82	607,412.00	623,778.45	700,595.00	610,041.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 72
bgnrypts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

6200	CURRENT PLANNING							

10	PERSONNEL SERVICES							

10620010	510000	PERM SALS	1,678,277.80	1,784,401.00	1,784,401.00	1,916,936.00	1,751,537.00	_____
10620010	510100	OT	2,147.16	5,000.00	5,000.00	5,000.00	5,000.00	_____
10620010	510200	LONGEVITY	13,190.28	15,688.00	15,688.00	17,665.00	16,940.00	_____
10620010	511000	TEMP	2,793.00	18,000.00	18,000.00	18,000.00	18,000.00	_____
10620010	520000	SOC SEC	101,555.89	113,029.00	113,029.00	121,222.00	115,447.00	_____
10620010	520001	MEDICARE	23,751.36	26,434.00	26,434.00	28,385.00	27,035.00	_____
10620010	520100	MED INS	190,884.41	215,347.00	215,347.00	222,115.00	217,247.00	_____
10620010	520150	DENT INS	8,316.86	10,254.00	10,254.00	11,268.00	10,955.00	_____
10620010	520160	LIFE INS	5,178.54	6,194.00	6,194.00	6,640.00	6,446.00	_____
10620010	520200	RETIRE	82,814.62	88,023.00	88,023.00	94,847.00	90,292.00	_____
10620010	520305	CO 401(K)	22,362.50	22,441.00	22,441.00	23,400.00	22,750.00	_____
TOTAL PERSONNEL SERVICES			2,131,272.42	2,304,811.00	2,304,811.00	2,465,478.00	2,281,649.00	_____
20	OPERATIONS							

10620020	530000	TRAVEL	1,597.06	3,861.00	3,861.00	3,861.00	3,861.00	_____
10620020	530100	TRAINING	4,692.31	15,395.00	15,395.00	15,395.00	15,395.00	_____
10620020	530200	CERT&LICSN	.00	10,605.00	10,605.00	10,605.00	10,605.00	_____
10620020	530500	MILEAGE	4,562.48	5,000.00	7,000.00	5,000.00	5,000.00	_____
10620020	540000	TELEPHONE	24,803.71	26,000.00	26,000.00	26,270.00	26,000.00	_____
10620020	550000	POSTAGE	2,595.91	16,000.00	14,000.00	16,000.00	16,000.00	_____
10620020	560900	MOTOR POOL	51,773.72	50,000.00	50,000.00	50,000.00	50,000.00	_____
10620020	571000	EQUIP RPR	1,284.90	8,000.00	8,000.00	8,000.00	3,000.00	_____
10620020	581000	EQUIP RENT	.00	.00	.00	.00	7,800.00	_____
10620020	590000	DUPLICATIN	7,491.70	11,378.00	8,778.00	11,378.00	11,378.00	_____
10620020	591000	PRINTING	183.00	3,000.00	3,000.00	3,000.00	3,000.00	_____
10620020	600000	ADVERT	18,965.35	15,500.00	15,500.00	15,500.00	15,500.00	_____
10620020	610000	DUES	4,841.00	4,640.00	4,640.00	4,640.00	4,640.00	_____
10620020	611000	SUBS	335.00	1,506.00	2,506.00	1,506.00	1,506.00	_____
10620020	620000	DEPT SUPS	2,782.62	5,279.00	4,941.49	5,279.00	5,279.00	_____
10620020	621000	OFF SUPS	12,976.08	12,050.00	14,550.00	12,150.00	12,050.00	_____
10620020	630000	CONT SVS	51,401.36	26,600.00	37,322.20	26,600.00	26,600.00	_____
10620020	671000	CLOTHING	846.84	975.00	1,075.00	975.00	975.00	_____
10620020	740000	CAP \$250	402.57	3,000.00	3,000.00	3,000.00	3,000.00	_____
TOTAL OPERATIONS			191,535.61	218,789.00	230,173.69	219,159.00	221,589.00	_____
30	RECURRING CAPITAL							

10620030	800000	EQUIPMNT	.00	.00	.00	8,000.00	.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 73
bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
10620030 800100 IT EQUIP	3,180.00	.00	.00	22,683.00	.00	
10620030 801000 FURNISH	.00	3,000.00	3,000.00	1,676.00	.00	
TOTAL RECURRING CAPITAL	3,180.00	3,000.00	3,000.00	32,359.00	.00	
TOTAL CURRENT PLANNING	2,325,988.03	2,526,600.00	2,537,984.69	2,716,996.00	2,503,238.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 74
bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

6300	SOIL & WATER CONSERVATION							

10	PERSONNEL SERVICES							

10630010	510000	PERM SALS	196,182.48	208,401.00	208,401.00	208,406.00	200,070.00	
10630010	510200	LONGEVITY	4,608.55	5,525.00	5,525.00	6,293.00	6,293.00	
10630010	511000	TEMP	.00	300.00	300.00	300.00	300.00	
10630010	520000	SOC SEC	11,616.28	13,282.00	13,282.00	13,330.00	13,330.00	
10630010	520001	MEDICARE	2,716.75	3,106.00	3,106.00	3,117.00	3,117.00	
10630010	520100	MED INS	24,012.97	26,397.00	26,397.00	26,887.00	26,887.00	
10630010	520150	DENT INS	971.52	1,188.00	1,188.00	1,252.00	1,252.00	
10630010	520160	LIFE INS	616.77	740.00	740.00	745.00	745.00	
10630010	520200	RETIRE	9,818.82	10,461.00	10,461.00	10,499.00	10,499.00	
10630010	520305	CO 401(K)	2,610.00	2,600.00	2,600.00	2,600.00	2,600.00	
TOTAL PERSONNEL SERVICES			253,154.14	272,000.00	272,000.00	273,429.00	265,093.00	

20	OPERATIONS							

10630020	530000	TRAVEL	353.65	400.00	400.00	400.00	400.00	
10630020	530100	TRAINING	1,118.02	650.00	650.00	650.00	650.00	
10630020	530200	CERT&LICSN	.00	600.00	600.00	600.00	600.00	
10630020	530500	MILEAGE	298.89	300.00	300.00	300.00	300.00	
10630020	540000	TELEPHONE	2,011.53	2,200.00	2,100.00	2,200.00	2,200.00	
10630020	550000	POSTAGE	214.38	500.00	280.00	500.00	500.00	
10630020	560900	MOTOR POOL	654.53	600.00	600.00	600.00	600.00	
10630020	571000	EQUIP RPR	200.00	200.00	200.00	200.00	200.00	
10630020	590000	DUPLICATIN	61.54	100.00	100.00	100.00	100.00	
10630020	591000	PRINTING	600.00	600.00	600.00	600.00	600.00	
10630020	610000	DUES	1,420.00	1,312.00	1,632.00	1,750.00	1,750.00	
10630020	611000	SUBS	24.00	19.00	19.00	24.00	24.00	
10630020	620000	DEPT SUPS	187.00	185.00	185.00	185.00	185.00	
10630020	621000	OFF SUPS	112.00	225.00	225.00	225.00	225.00	
10630020	683002	NC MATCH	3,294.48	4,000.00	6,742.00	4,000.00	4,000.00	
TOTAL OPERATIONS			10,550.02	11,891.00	14,633.00	12,334.00	12,334.00	
TOTAL SOIL & WATER CONSERVAT			263,704.16	283,891.00	286,633.00	285,763.00	277,427.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT

6950 COMM & ENVIRON NON-DEPARTMENTA						

20 OPERATIONS						

10695020 719037 RES4PLANN	.00	145,000.00	145,000.00	250,797.00	145,000.00	
10695020 720013 LAKEORANGE	600.00	1,500.00	1,500.00	1,500.00	1,500.00	
10695020 720059 BLACKCATE	7,679.24	10,000.00	12,870.00	10,000.00	10,000.00	
10695020 720067 RPO	6,000.00	7,567.00	7,567.00	7,566.00	7,566.00	
10695020 720069 COMM TOWER	.00	15,000.00	20,000.00	10,000.00	10,000.00	
10695020 720071 UPPER NEUS	9,105.00	10,948.00	12,865.00	12,859.00	12,859.00	
10695020 720075 JORDAN LK	.00	2,500.00	2,500.00	4,500.00	4,500.00	
TOTAL OPERATIONS	23,384.24	192,515.00	202,302.00	297,222.00	191,425.00	

50 CONTRBS TO OTHER AGENCIES						

10695050 720010 RTREGPART	10,000.00	10,000.00	10,000.00	18,145.00	10,000.00	
10695050 720055 CAPE FEAR	3,820.00	3,916.00	3,916.00	3,916.00	3,916.00	
TOTAL CONTRBS TO OTHER AGENC	13,820.00	13,916.00	13,916.00	22,061.00	13,916.00	
TOTAL COMM & ENVIRON NON-DEP	37,204.24	206,431.00	216,218.00	319,283.00	205,341.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT

7000 COURTS						

10 PERSONNEL SERVICES						

10700010 514000 JURY	9,000.00	.00	.00	9,000.00	9,000.00	_____
TOTAL PERSONNEL SERVICES	9,000.00	.00	.00	9,000.00	9,000.00	_____
20 OPERATIONS						

10700020 580000 BLDG RENT	100,507.68	108,000.00	108,000.00	108,000.00	108,000.00	_____
10700020 621000 OFF SUPS	2,760.25	1,901.00	1,901.00	1,901.00	1,901.00	_____
10700020 630000 CONT SVS	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	_____
10700020 665000 BOARD PROV	11,592.00	35,000.00	35,000.00	26,000.00	26,000.00	_____
TOTAL OPERATIONS	124,859.93	154,901.00	154,901.00	145,901.00	145,901.00	_____
30 RECURRING CAPITAL						

10700030 801000 FURNISH	.00	15,000.00	12,500.00	15,000.00	15,000.00	_____
TOTAL RECURRING CAPITAL	.00	15,000.00	12,500.00	15,000.00	15,000.00	_____
TOTAL COURTS	133,859.93	169,901.00	167,401.00	169,901.00	169,901.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR:		2006	2007	2007	2008	2008	COMMENT	
GENERAL FUND		ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND		

7100	SHERIFF - NON-JAIL OPERATIONS							

10	PERSONNEL SERVICES							

10710010	510000	PERM SALS	4,574,386.46	5,003,095.00	5,003,095.00	5,207,170.00	4,998,883.00	
10710010	510000	71035 PERM SALS	.00	.00	69,490.00	34,220.00	34,220.00	
10710010	510100	OT	85,630.49	50,000.00	50,000.00	100,000.00	75,000.00	
10710010	510102	HOLIDAY	192,020.65	200,000.00	200,000.00	200,000.00	200,000.00	
10710010	510200	LONGEVITY	48,973.85	55,416.00	55,416.00	59,539.00	59,539.00	
10710010	511000	TEMP	206,512.75	90,000.00	90,000.00	297,024.00	140,000.00	
10710010	512000	SEP ALLOW	145,468.08	150,000.00	150,000.00	150,000.00	150,000.00	
10710010	520000	SOC SEC	314,610.93	352,583.00	352,583.00	371,734.00	371,734.00	
10710010	520000	71035 SOC SEC	.00	.00	4,308.00	2,122.00	2,122.00	
10710010	520001	MEDICARE	73,803.19	82,458.00	82,458.00	87,199.00	87,199.00	
10710010	520001	71035 MEDICARE	.00	.00	1,008.00	496.00	496.00	
10710010	520100	MED INS	716,056.15	842,044.00	842,044.00	857,392.00	857,392.00	
10710010	520100	71035 MED INS	.00	.00	8,706.00	4,868.00	4,868.00	
10710010	520150	DENT INS	28,871.97	38,610.00	38,610.00	41,942.00	41,942.00	
10710010	520150	71035 DENT INS	.00	.00	534.00	313.00	313.00	
10710010	520160	LIFE INS	14,592.43	19,240.00	19,240.00	19,887.00	19,887.00	
10710010	520160	71035 LIFE INS	.00	.00	250.00	128.00	128.00	
10710010	520200	RETIRE	240,012.09	252,672.00	252,672.00	268,177.00	268,177.00	
10710010	520200	71035 RETIRE	.00	.00	3,218.00	1,636.00	1,636.00	
10710010	520300	LEO 401(K)	183,508.40	187,646.00	187,646.00	183,434.00	183,434.00	
10710010	520300	71035 LEO 401(K)	.00	.00	3,474.00	1,711.00	1,711.00	
10710010	520305	CO 401(K)	27,122.50	30,000.00	30,000.00	33,150.00	33,150.00	
TOTAL PERSONNEL SERVICES		6,851,569.94	7,353,764.00	7,444,752.00	7,922,142.00	7,531,831.00		

20	OPERATIONS							

10710020	530000	TRAVEL	19,446.96	27,920.00	36,173.96	28,480.00	27,920.00	
10710020	530000	71035 TRAVEL	.00	.00	6,000.00	6,000.00	6,000.00	
10710020	540000	TELEPHONE	41,954.58	34,557.00	34,557.00	35,248.00	34,557.00	
10710020	550000	POSTAGE	9,154.27	9,180.00	9,180.00	9,364.00	9,180.00	
10710020	560900	MOTOR POOL	412,595.80	495,000.00	495,000.00	514,800.00	514,800.00	
10710020	571000	EQUIP RPR	78,526.90	85,000.00	89,874.73	86,700.00	85,000.00	
10710020	580000	BLDG RENT	5,332.00	9,780.00	9,780.00	9,975.00	9,780.00	
10710020	590000	DUPLICATIN	3,924.86	9,278.00	9,278.00	9,464.00	9,278.00	
10710020	591000	PRINTING	8,504.76	2,500.00	8,352.75	2,550.00	2,500.00	
10710020	610000	DUES	967.00	1,785.00	1,785.00	1,820.00	1,785.00	
10710020	611000	SUBS	881.69	370.00	370.00	377.00	370.00	
10710020	620000	DEPT SUPS	28,074.28	21,284.00	24,134.00	21,700.00	21,284.00	
10710020	621000	OFF SUPS	8,966.74	7,505.00	8,241.00	7,655.00	7,505.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
10710020 622000 MED SUPS	35,026.56	40,500.00	42,142.10	41,310.00	40,500.00	
10710020 623001 HEP B	2,940.00	.00	.00	3,184.00	3,184.00	
10710020 628000 SPEC OPS	13,883.01	14,076.00	14,076.00	14,358.00	14,076.00	
10710020 629000 OTHER SUP	9,774.35	8,717.00	8,997.00	8,891.00	8,717.00	
10710020 629000 71035 OTHER SUP	.00	.00	41,325.00	16,005.00	16,005.00	
10710020 630000 CONT SVS	143,009.75	150,000.00	130,917.00	153,000.00	150,000.00	
10710020 630000 71035 CONT SVS	.00	.00	8,072.00	4,036.00	4,036.00	
10710020 631000 MED/DNT	.00	10,825.00	.00	11,042.00	10,825.00	
10710020 631200 JAIL HLTH	11,757.26	16,652.00	16,652.00	16,985.00	16,652.00	
10710020 660000 INM PROVS	244,593.71	250,000.00	251,718.19	255,000.00	250,000.00	
10710020 660001 INM SUPS	32,571.09	26,530.00	29,530.00	27,060.00	26,530.00	
10710020 660002 INM RESL	46,471.19	48,500.00	53,500.00	49,470.00	48,500.00	
10710020 670000 UNIFORMS	58,682.90	33,207.00	48,884.35	33,871.00	33,207.00	
10710020 671000 CLOTHING	4,680.00	4,732.00	4,732.00	4,827.00	4,732.00	
10710020 705000 RESALE	430.71	552.00	552.00	563.00	552.00	
TOTAL OPERATIONS	1,222,150.37	1,308,450.00	1,383,824.08	1,373,735.00	1,357,475.00	
30 RECURRING CAPITAL						
10710030 800000 71035 EQUIPMNT	.00	.00	5,700.00	5,700.00	5,700.00	
TOTAL RECURRING CAPITAL	.00	.00	5,700.00	5,700.00	5,700.00	
TOTAL SHERIFF - NON-JAIL OPE	8,073,720.31	8,662,214.00	8,834,276.08	9,301,577.00	8,895,006.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT

7500 EMERG MANAGEMENT - CENTRAL ADM						

10 PERSONNEL SERVICES						

10750010 510000 PERM SALS	185,621.77	196,992.00	196,992.00	204,981.00	195,054.00	
10750010 510100 OT	.00	500.00	500.00	497.00	497.00	
10750010 511000 TEMP	125.00	1,500.00	1,500.00	1,500.00	1,500.00	
10750010 520000 SOC SEC	10,948.28	12,393.00	12,393.00	12,833.00	12,721.00	
10750010 520001 MEDICARE	2,560.39	2,898.00	2,898.00	3,001.00	2,975.00	
10750010 520100 MED INS	26,519.72	29,598.00	29,598.00	24,533.00	24,533.00	
10750010 520150 DENT INS	971.52	1,188.00	1,188.00	1,252.00	1,252.00	
10750010 520160 LIFE INS	557.86	644.00	644.00	660.00	652.00	
10750010 520200 RETIRE	9,118.98	9,676.00	9,676.00	10,048.00	9,960.00	
10750010 520305 CO 401(K)	2,610.00	2,600.00	2,600.00	2,600.00	2,600.00	
TOTAL PERSONNEL SERVICES	239,033.52	257,989.00	257,989.00	261,905.00	251,744.00	

20 OPERATIONS						

10750020 530000 TRAVEL	2,500.89	2,614.00	2,614.00	2,500.00	2,500.00	
10750020 530200 CERT&LICSN	.00	.00	.00	250.00	250.00	
10750020 540000 TELEPHONE	2,884.73	17,499.00	17,499.00	3,000.00	3,000.00	
10750020 550000 POSTAGE	824.18	1,750.00	1,750.00	1,750.00	1,750.00	
10750020 560000 VEH MAINT	477.43	4,000.00	4,000.00	1,000.00	1,000.00	
10750020 560100 GAS & OIL	.00	.00	.00	2,000.00	2,000.00	
10750020 560900 MOTOR POOL	5,069.33	.00	.00	3,000.00	3,000.00	
10750020 570001 FAC CARE	150.87	500.00	500.00	500.00	500.00	
10750020 571000 EQUIP RPR	605.90	1,000.00	1,000.00	1,000.00	1,000.00	
10750020 581000 EQUIP RENT	3,653.93	3,928.00	4,742.27	4,500.00	4,500.00	
10750020 590000 DUPLICATIN	107.97	402.00	402.00	402.00	402.00	
10750020 591000 PRINTING	2,267.20	350.00	350.00	350.00	350.00	
10750020 610000 DUES	83.00	225.00	225.00	500.00	500.00	
10750020 611000 SUBS	.00	112.00	112.00	112.00	112.00	
10750020 620000 DEPT SUPS	6.21	750.00	750.00	750.00	750.00	
10750020 620050 ED SUPS	248.00	10,000.00	10,000.00	8,000.00	8,000.00	
10750020 621000 OFF SUPS	1,323.92	1,600.00	1,600.00	1,600.00	1,600.00	
10750020 629000 OTHER SUP	3,597.77	3,225.00	5,324.24	5,000.00	5,000.00	
10750020 630000 CONT SVS	14,080.00	18,000.00	23,098.00	54,000.00	54,000.00	
10750020 670000 UNIFORMS	544.59	450.00	643.50	1,000.00	1,000.00	
TOTAL OPERATIONS	38,425.92	66,405.00	74,610.01	91,214.00	91,214.00	
TOTAL EMERG MANAGEMENT - CEN	277,459.44	324,394.00	332,599.01	353,119.00	342,958.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

7505	FIRE MARSHAL							

10	PERSONNEL SERVICES							

10750510	510000	PERM SALS	107,714.76	149,725.00	149,725.00	216,102.00	142,374.00	
10750510	510200	LONGEVITY	1,331.35	1,385.00	1,385.00	1,512.00	1,440.00	
10750510	511000	TEMP	6,912.50	10,000.00	10,000.00	.00	10,000.00	
10750510	520000	SOC SEC	7,108.90	9,593.00	9,593.00	12,900.00	9,904.00	
10750510	520001	MEDICARE	1,662.56	2,243.00	2,243.00	3,074.00	2,316.00	
10750510	520100	MED INS	11,499.32	14,337.00	14,337.00	26,888.00	22,020.00	
10750510	520150	DENT INS	477.04	891.00	891.00	1,252.00	939.00	
10750510	520160	LIFE INS	313.26	519.00	519.00	755.00	532.00	
10750510	520200	RETIRE	5,422.60	7,399.00	7,399.00	10,174.00	7,323.00	
10750510	520305	CO 401(K)	1,332.50	1,950.00	1,950.00	2,600.00	1,950.00	
TOTAL PERSONNEL SERVICES			143,774.79	198,042.00	198,042.00	275,257.00	198,798.00	

20	OPERATIONS							

10750520	530200	CERT&LICSN	.00	4,000.00	4,000.00	6,499.00	5,749.00	
10750520	540000	TELEPHONE	3,701.92	2,814.00	2,814.00	3,120.00	2,814.00	
10750520	560000	VEH MAINT	1,763.47	10,000.00	10,000.00	3,000.00	3,000.00	
10750520	560900	MOTOR POOL	6,197.92	.00	.00	10,200.00	9,000.00	
10750520	571000	EQUIP RPR	1,439.36	2,000.00	2,305.75	2,000.00	2,000.00	
10750520	590000	DUPLICATIN	11.33	150.00	150.00	150.00	150.00	
10750520	591000	PRINTING	540.97	500.00	500.00	500.00	500.00	
10750520	610000	DUES	164.00	280.00	280.00	330.00	280.00	
10750520	611000	SUBS	.00	525.00	525.00	825.00	825.00	
10750520	620000	DEPT SUPS	1,113.25	1,593.00	1,655.55	2,300.00	1,800.00	
10750520	620050	ED SUPS	510.55	1,500.00	1,810.55	1,500.00	1,500.00	
10750520	621000	OFF SUPS	624.45	268.00	268.00	500.00	400.00	
10750520	625000	COMP SUPS	.00	1,200.00	1,200.00	1,200.00	1,200.00	
10750520	670000	UNIFORMS	4,099.72	2,625.00	3,511.75	6,000.00	4,000.00	
10750520	710075	HAZ MAT	18,874.15	16,800.00	17,030.00	14,800.00	14,800.00	
TOTAL OPERATIONS			39,041.09	44,255.00	46,050.60	52,924.00	48,018.00	

30	RECURRING CAPITAL							

10750530	800000	EQUIPMNT	.00	.00	.00	75.00	.00	
10750530	800100	IT EQUIP	.00	.00	.00	1,300.00	.00	
10750530	801000	FURNISH	.00	.00	.00	1,005.00	.00	
TOTAL RECURRING CAPITAL			.00	.00	.00	2,380.00	.00	
TOTAL FIRE MARSHAL			182,815.88	242,297.00	244,092.60	330,561.00	246,816.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

7550	PUBLIC SAFETY COMMUNICATIONS							

10	PERSONNEL SERVICES							

10755010	510000	PERM SALS	986,436.85	1,202,113.00	1,202,113.00	1,442,930.00	1,164,929.00	
10755010	510100	OT	95,225.48	25,000.00	25,000.00	106,392.00	25,000.00	
10755010	510102	HOLIDAY	45,978.11	62,116.00	62,116.00	64,601.00	64,601.00	
10755010	510200	LONGEVITY	15,549.59	16,110.00	16,110.00	21,682.00	19,229.00	
10755010	511000	TEMP	26,216.58	20,000.00	20,000.00	45,125.00	20,000.00	
10755010	520000	SOC SEC	70,910.60	84,976.00	84,976.00	99,749.00	89,827.00	
10755010	520001	MEDICARE	16,583.71	19,873.00	19,873.00	23,328.00	1,008.00	
10755010	520100	MED INS	136,254.23	168,637.00	168,637.00	184,509.00	174,773.00	
10755010	520150	DENT INS	5,905.11	8,613.00	8,613.00	9,703.00	9,077.00	
10755010	520160	LIFE INS	3,203.19	4,415.00	4,415.00	5,193.00	4,574.00	
10755010	520200	RETIRE	55,927.60	59,583.00	59,583.00	76,467.00	68,640.00	
10755010	520305	CO 401(K)	15,860.00	18,850.00	18,850.00	20,150.00	18,850.00	
TOTAL PERSONNEL SERVICES			1,474,051.05	1,690,286.00	1,690,286.00	2,099,829.00	1,660,508.00	

20	OPERATIONS							

10755020	530100	TRAINING	8,607.18	5,527.00	5,527.00	6,988.00	6,988.00	
10755020	530200	CERT&LICSN	.00	6,473.00	6,473.00	5,012.00	5,012.00	
10755020	540000	TELEPHONE	65,806.52	50,000.00	50,000.00	78,644.00	78,500.00	
10755020	560900	MOTOR POOL	636.78	2,000.00	2,000.00	1,000.00	1,000.00	
10755020	571000	EQUIP RPR	7,953.63	14,000.00	14,516.00	10,000.00	10,000.00	
10755020	581000	EQUIP RENT	3,900.00	8,900.00	8,900.00	8,900.00	8,900.00	
10755020	590000	DUPLICATIN	195.17	424.00	424.00	924.00	924.00	
10755020	591000	PRINTING	144.00	1,000.00	1,000.00	500.00	500.00	
10755020	610000	DUES	785.17	2,063.00	2,063.00	2,670.00	2,500.00	
10755020	620000	DEPT SUPS	903.72	829.00	829.00	829.00	829.00	
10755020	620050	ED SUPS	1,798.75	5,000.00	5,000.00	4,000.00	4,000.00	
10755020	621000	OFF SUPS	2,897.54	2,140.00	2,140.00	2,140.00	2,140.00	
10755020	630000	CONT SVS	360.00	400.00	400.00	400.00	400.00	
10755020	670000	UNIFORMS	3,159.01	4,125.00	4,576.50	4,625.00	4,125.00	
10755020	740000	CAP \$250	357.95	2,400.00	2,400.00	2,000.00	2,000.00	
TOTAL OPERATIONS			97,505.42	105,281.00	106,248.50	128,632.00	127,818.00	
TOTAL PUBLIC SAFETY COMMUNIC			1,571,556.47	1,795,567.00	1,796,534.50	2,228,461.00	1,788,326.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 82
bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
GENERAL FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

7575	EMERGENCY MEDICAL SERVICES							

10	PERSONNEL SERVICES							

10757510	510000	PERM SALS	975,040.77	1,101,354.00	1,101,354.00	1,209,432.00	1,098,404.00	_____
10757510	510000	71030 PERM SALS	509,848.83	776,079.00	776,079.00	925,848.00	710,952.00	_____
10757510	510100	OT	424,134.20	130,000.00	130,000.00	133,679.00	133,679.00	_____
10757510	510100	71030 OT	215,485.28	75,000.00	75,000.00	54,886.00	54,886.00	_____
10757510	510102	HOLIDAY	49,316.90	51,580.00	51,580.00	65,713.00	65,713.00	_____
10757510	510102	71030 HOLIDAY	37,533.87	47,074.00	47,074.00	55,811.00	55,811.00	_____
10757510	510200	LONGEVITY	4,438.57	5,999.00	5,999.00	9,335.00	8,859.00	_____
10757510	510200	71030 LONGEVITY	990.99	1,030.00	1,030.00	1,484.00	1,484.00	_____
10757510	511000	TEMP	56,200.77	55,000.00	55,000.00	47,328.00	47,328.00	_____
10757510	511000	71030 TEMP	141,675.11	150,000.00	150,000.00	132,000.00	174,107.00	_____
10757510	520000	SOC SEC	92,749.84	89,215.00	89,215.00	86,798.00	86,785.00	_____
10757510	520000	71030 SOC SEC	55,204.06	68,150.00	68,150.00	69,083.00	69,611.00	_____
10757510	520001	MEDICARE	21,691.48	20,863.00	20,863.00	20,300.00	20,296.00	_____
10757510	520001	71030 MEDICARE	12,910.84	15,938.00	15,938.00	16,154.00	16,280.00	_____
10757510	520100	MED INS	125,908.34	146,074.00	146,074.00	158,070.00	158,070.00	_____
10757510	520100	71030 MED INS	99,085.42	143,881.00	143,881.00	168,639.00	139,431.00	_____
10757510	520150	DENT INS	5,675.12	7,425.00	7,425.00	8,138.00	8,138.00	_____
10757510	520150	71030 DENT INS	4,662.28	7,722.00	7,722.00	9,703.00	7,825.00	_____
10757510	520160	LIFE INS	3,098.40	4,127.00	4,127.00	4,634.00	4,438.00	_____
10757510	520160	71030 LIFE INS	1,816.59	2,955.00	2,955.00	3,666.00	2,933.00	_____
10757510	520200	RETIRE	71,820.88	54,151.00	54,151.00	66,144.00	66,133.00	_____
10757510	520200	71030 RETIRE	36,159.54	38,001.00	38,001.00	48,033.00	41,700.00	_____
10757510	520305	CO 401(K)	15,209.92	16,250.00	16,250.00	16,900.00	16,900.00	_____
10757510	520305	71030 CO 401(K)	12,565.08	16,900.00	16,900.00	20,150.00	16,250.00	_____
TOTAL PERSONNEL SERVICES			2,973,223.08	3,024,768.00	3,024,768.00	3,331,928.00	3,006,013.00	_____

20	OPERATIONS							

10757520	530000	TRAVEL	1,183.03	1,500.00	1,500.00	1,500.00	1,500.00	_____
10757520	530100	TRAINING	8,337.51	6,000.00	6,000.00	6,000.00	6,000.00	_____
10757520	530100	71030 TRAINING	611.48	1,000.00	1,000.00	1,000.00	1,000.00	_____
10757520	530200	CERT&LICSN	.00	6,600.00	6,600.00	6,600.00	6,600.00	_____
10757520	540000	TELEPHONE	13,904.25	15,000.00	15,000.00	15,000.00	15,000.00	_____
10757520	540000	71030 TELEPHONE	7,056.00	7,409.00	7,409.00	7,409.00	7,409.00	_____
10757520	560000	VEH MAINT	41,171.59	40,000.00	40,000.00	35,000.00	35,000.00	_____
10757520	560000	71030 VEH MAINT	49,176.00	70,000.00	52,373.46	30,000.00	30,000.00	_____
10757520	560100	GAS & OIL	2,238.55	39,000.00	39,000.00	39,500.00	39,500.00	_____
10757520	560100	71030 GAS & OIL	.00	26,800.00	26,800.00	32,000.00	32,000.00	_____
10757520	570000	BLDG RPR	154.40	1,000.00	1,000.00	1,000.00	1,000.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 83
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
10757520 571000 EQUIP RPR	24,873.28	26,000.00	26,000.00	41,000.00	41,000.00	
10757520 581000 71030 EQUIP RENT	24,000.00	25,200.00	25,200.00	25,200.00	25,200.00	
10757520 590000 DUBLICATIN	150.70	787.00	787.00	787.00	787.00	
10757520 591000 PRINTING	2,936.03	5,000.00	5,171.96	5,000.00	5,000.00	
10757520 610000 DUES	1,248.00	611.00	611.00	1,718.00	1,598.00	
10757520 620050 ED SUPS	7,303.43	7,500.00	7,500.00	7,500.00	7,500.00	
10757520 621000 OFF SUPS	651.28	795.00	1,545.00	800.00	800.00	
10757520 622000 MED SUPS	124,818.09	125,000.00	150,109.99	150,000.00	150,000.00	
10757520 622100 BLDBRN SUP	84.46	2,000.00	2,000.00	2,000.00	2,000.00	
10757520 623001 HEP B	.00	2,000.00	2,000.00	500.00	500.00	
10757520 629000 OTHER SUP	834.00	2,000.00	2,000.00	2,000.00	2,000.00	
10757520 629000 71030 OTHER SUP	6,878.26	7,500.00	6,201.15	6,000.00	6,000.00	
10757520 630000 CONT SVS	40,580.00	41,500.00	41,500.00	44,000.00	44,000.00	
10757520 641000 BNDS/INS	3,500.00	3,850.00	3,850.00	3,850.00	3,850.00	
10757520 650000 71030 ELECTRICIT	24,000.00	23,606.00	23,606.00	25,200.00	25,200.00	
10757520 670000 UNIFORMS	13,428.82	8,250.00	13,055.00	8,250.00	8,250.00	
10757520 670000 71030 UNIFORMS	13,407.66	8,250.00	11,448.87	9,750.00	8,250.00	
10757520 710076 RES SVS	5,745.78	8,100.00	7,630.84	7,500.00	7,500.00	
10757520 740000 CAP \$250	3,090.10	2,000.00	2,000.00	2,000.00	2,000.00	
TOTAL OPERATIONS	421,362.70	514,258.00	528,899.27	518,064.00	516,444.00	
TOTAL EMERGENCY MEDICAL SERV	3,394,585.78	3,539,026.00	3,553,667.27	3,849,992.00	3,522,457.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 84
bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT

7950 PUBLIC SAFETY NON-DEPARTMENTAL						

20 OPERATIONS						

10795020 719012 OJJ ADMIN	.00	15,500.00	15,500.00	15,500.00	15,500.00	_____
TOTAL OPERATIONS	.00	15,500.00	15,500.00	15,500.00	15,500.00	_____
50 CONTRBS TO OTHER AGENCIES						

10795050 710039 MENTAL	45,585.00	37,204.00	37,204.00	37,000.00	37,000.00	_____
10795050 719001 INTEN SVS	18,891.00	15,000.00	15,500.00	14,403.00	14,403.00	_____
10795050 719003 VOL4 YOUTH	47,000.00	51,000.00	59,000.00	70,000.00	70,000.00	_____
10795050 719007 HILLCREST	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	_____
10795050 719009 TURNAROUN	41,510.00	31,836.00	31,836.00	27,100.00	27,100.00	_____
10795050 719014 DISPUT SET	35,800.00	40,500.00	44,673.00	35,000.00	35,000.00	_____
10795050 719019 CLINC CASE	15,644.00	17,646.00	17,646.00	17,411.00	17,411.00	_____
10795050 719034 GOV CRIME	9,215.00	7,989.00	8,739.00	11,308.00	11,308.00	_____
10795050 719035 VFY TEEN	32,000.00	32,000.00	32,000.00	32,000.00	32,000.00	_____
10795050 719038 BOOMERANG	.00	15,000.00	15,000.00	18,000.00	18,000.00	_____
10795050 719044 VFY - WTTF	.00	.00	21,248.00	24,418.00	24,418.00	_____
10795050 719045 MHA SFP	.00	.00	109,358.00	99,794.00	99,794.00	_____
10795050 720005 JCPC MATCH	16,182.00	23,085.00	23,085.00	26,492.00	26,492.00	_____
TOTAL CONTRBS TO OTHER AGENC	271,827.00	281,260.00	425,289.00	422,926.00	422,926.00	_____
TOTAL PUBLIC SAFETY NON-DEPA	271,827.00	296,760.00	440,789.00	438,426.00	438,426.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 85
bgnyrpts

FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
8000 CURRENT EXPENSE - CHCCS						
40 EDUCATION						
10800040 999999 CE CHCCS	30,372,966.96	33,121,357.00	33,121,357.00	33,724,585.00	33,656,574.00	
TOTAL EDUCATION	30,372,966.96	33,121,357.00	33,121,357.00	33,724,585.00	33,656,574.00	
TOTAL CURRENT EXPENSE - CHCC	30,372,966.96	33,121,357.00	33,121,357.00	33,724,585.00	33,656,574.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
8001 CURRENT EXPENSE - OCS						
40 EDUCATION						
10800140 999999 CE OCS	19,608,329.00	20,672,387.00	20,672,387.00	24,393,193.00	21,136,636.00	
TOTAL EDUCATION	19,608,329.00	20,672,387.00	20,672,387.00	24,393,193.00	21,136,636.00	
TOTAL CURRENT EXPENSE - OCS	19,608,329.00	20,672,387.00	20,672,387.00	24,393,193.00	21,136,636.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
8002 CURRENT EXPENSE - DTCC						
40 EDUCATION						
10800240 900015 CE - DTCC	.00	.00	.00	180,598.00	180,598.00	
TOTAL EDUCATION	.00	.00	.00	180,598.00	180,598.00	
TOTAL CURRENT EXPENSE - DTCC	.00	.00	.00	180,598.00	180,598.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
8100 RECURRING CAPITAL - CHCCS						
40 EDUCATION						
10810040 999999 CAP CHCCS	1,408,508.04	1,458,480.00	1,458,480.00	1,458,480.00	1,458,480.00	
TOTAL EDUCATION	1,408,508.04	1,458,480.00	1,458,480.00	1,458,480.00	1,458,480.00	
TOTAL RECURRING CAPITAL - CH	1,408,508.04	1,458,480.00	1,458,480.00	1,458,480.00	1,458,480.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
8101 RECURRING CAPTIAL - OCS						
40 EDUCATION						
10810140 999999 CAP OCS	881,749.96	941,520.00	941,520.00	941,520.00	941,520.00	
TOTAL EDUCATION	881,749.96	941,520.00	941,520.00	941,520.00	941,520.00	
TOTAL RECURRING CAPTIAL - OC	881,749.96	941,520.00	941,520.00	941,520.00	941,520.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
8102 RECURRING CAPITAL - DTCC						
40 EDUCATION						
10810240 900016 CAP - DTCC	.00	.00	.00	15,000.00	15,000.00	
TOTAL EDUCATION	.00	.00	.00	15,000.00	15,000.00	
TOTAL RECURRING CAPITAL - DT	.00	.00	.00	15,000.00	15,000.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
8800 SCHOOL BONDS - PRINCIPAL						
35 LONG RANGE CAPITAL						
10880035 900000 PR SCH BON	6,569,255.00	7,315,660.00	7,315,660.00	7,283,250.00	7,283,250.00	
10880035 900001 IN SCH BON	4,557,147.46	5,075,727.00	5,075,727.00	4,754,905.00	4,754,905.00	
TOTAL LONG RANGE CAPITAL	11,126,402.46	12,391,387.00	12,391,387.00	12,038,155.00	12,038,155.00	
TOTAL SCHOOL BONDS - PRINCIP	11,126,402.46	12,391,387.00	12,391,387.00	12,038,155.00	12,038,155.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
8802 SCHOOL NON-BOND - PRINCIPAL						
35 LONG RANGE CAPITAL						
10880235 900005 PR PP CHSS	3,248,455.87	3,682,859.00	3,682,859.00	4,477,336.00	4,477,336.00	
TOTAL LONG RANGE CAPITAL	3,248,455.87	3,682,859.00	3,682,859.00	4,477,336.00	4,477,336.00	
TOTAL SCHOOL NON-BOND - PRIN	3,248,455.87	3,682,859.00	3,682,859.00	4,477,336.00	4,477,336.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
8803 SCHOOL NON-BOND - INTEREST						
35 LONG RANGE CAPITAL						
10880335 900006 IN PP CHSS	853,192.51	1,525,322.00	1,525,322.00	1,972,511.00	1,972,511.00	
TOTAL LONG RANGE CAPITAL	853,192.51	1,525,322.00	1,525,322.00	1,972,511.00	1,972,511.00	
TOTAL SCHOOL NON-BOND - INTE	853,192.51	1,525,322.00	1,525,322.00	1,972,511.00	1,972,511.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
8805 DTCC NON-BOND						
40 EDUCATION						
10880535 900010 PR PP DTCC	.00	.00	.00	68,965.00	68,965.00	
10880535 900011 IN PP DTCC	.00	.00	.00	121,081.00	121,081.00	
TOTAL EDUCATION	.00	.00	.00	190,046.00	190,046.00	
TOTAL DTCC NON-BOND	.00	.00	.00	190,046.00	190,046.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
8950 EDUCATION NON-DEPARTMENTAL						
20 OPERATIONS						
10895020 720093 FF - CHCCS	.00	800,000.00	400,000.00	400,000.00	400,000.00	
10895020 720098 FF - OCS	.00	.00	400,000.00	400,000.00	400,000.00	
TOTAL OPERATIONS	.00	800,000.00	800,000.00	800,000.00	800,000.00	
TOTAL EDUCATION NON-DEPARTME	.00	800,000.00	800,000.00	800,000.00	800,000.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
9000 TRANSFERS						
09 TRANSFERS FROM						
10900009 910000 TR TO GR P	71,494.00	80,661.00	80,661.00	125,877.00	50,788.00	
10900009 910003 TR TO REVA	50,000.00	50,000.00	50,000.00	124,000.00	124,000.00	
10900009 910005 TR TO CO C	3,328,364.00	2,770,374.00	2,970,374.00	2,715,885.00	2,715,885.00	
10900009 910006 TR TO AFF	270,360.00	188,360.00	188,360.00	274,453.00	274,453.00	
10900009 910007 TR TO SCH	4,444,072.00	4,155,562.00	4,155,562.00	4,073,827.00	4,073,827.00	
10900009 910008 TR TO EF S	85,000.00	100,000.00	100,000.00	122,250.00	122,250.00	
10900009 910009 TR TO PLEX	163,435.00	700,000.00	700,000.00	700,000.00	700,000.00	
10900009 910011 TRAN TO SW	.00	.00	.00	2,168,090.00	2,168,090.00	
10900009 910012 TRAN JCPC	11,500.00	11,500.00	11,500.00	24,534.00	24,534.00	
TOTAL TRANSFERS FROM	8,424,225.00	8,056,457.00	8,256,457.00	10,328,916.00	10,253,827.00	
TOTAL TRANSFERS	8,424,225.00	8,056,457.00	8,256,457.00	10,328,916.00	10,253,827.00	
TOTAL GENERAL FUND	147,389,801.58	160,572,364.00	163,304,502.70	177,891,730.00	172,206,470.00	
GRAND TOTAL	147,389,801.58	160,572,364.00	163,304,502.70	177,891,730.00	172,206,470.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 1
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FOR PERIOD 12

PROJECTION: 20081 2007-08 Budget

ACCOUNTS FOR:	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT

7551 E 911						

09 TRANSFERS FROM						

35755109 690000 OVRHEAD	36,000.00	36,000.00	36,000.00	53,559.00	53,559.00	
TOTAL TRANSFERS FROM	36,000.00	36,000.00	36,000.00	53,559.00	53,559.00	

10 PERSONNEL SERVICES						

35755110 510000 PERM SALS	55,610.73	77,573.00	55,817.00	69,660.00	69,660.00	
35755110 510100 OT	1,199.35	2,875.00	2,875.00	2,500.00	2,500.00	
35755110 510200 LONGEVITY	1,744.28	2,140.00	1,814.00	2,264.00	2,264.00	
35755110 520000 SOC SEC	3,630.33	5,121.00	3,752.00	4,614.00	4,614.00	
35755110 520001 MEDICARE	850.70	1,198.00	878.00	1,079.00	1,079.00	
35755110 520100 MED INS	4,347.33	10,141.00	4,779.00	4,868.00	4,868.00	
35755110 520150 DENT INS	242.88	460.00	297.00	313.00	313.00	
35755110 520160 LIFE INS	166.32	284.00	198.00	198.00	198.00	
35755110 520200 RETIRE	2,868.90	3,898.00	2,818.00	3,639.00	3,639.00	
35755110 520305 CO 401(K)	652.50	1,008.00	650.00	650.00	650.00	
TOTAL PERSONNEL SERVICES	71,313.32	104,698.00	73,878.00	89,785.00	89,785.00	

20 OPERATIONS						

35755120 530100 TRAINING	-50.54	4,000.00	4,000.00	5,000.00	5,000.00	
35755120 540000 TELEPHONE	226,274.85	124,684.00	131,540.10	124,684.00	124,684.00	
35755120 571000 CONS MAINT	13,461.07	16,500.00	16,000.00	16,500.00	16,500.00	
35755120 620000 DEPT SUPS	653.84	2,000.00	2,000.00	2,000.00	2,000.00	
35755120 630000 CONT SVS	12,546.78	20,000.00	20,000.00	20,000.00	20,000.00	
TOTAL OPERATIONS	252,886.00	167,184.00	173,540.10	168,184.00	168,184.00	

30 RECURRING CAPITAL						

35755130 800000 EQUIP	30,575.00	5,000.00	5,000.00	5,000.00	5,000.00	
35755130 800100 IT EQUIP	8,974.15	.00	2,000.00	100,000.00	100,000.00	
TOTAL RECURRING CAPITAL	39,549.15	5,000.00	7,000.00	105,000.00	105,000.00	
TOTAL E 911	399,748.47	312,882.00	290,418.10	416,528.00	416,528.00	
TOTAL EMERGENCY TELEPHONE FU	399,748.47	312,882.00	290,418.10	416,528.00	416,528.00	
GRAND TOTAL	399,748.47	312,882.00	290,418.10	416,528.00	416,528.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 1
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT

71031 WIRELESS 911 SYSTEM						

10 PERSONNEL SERVICES						

35755110 510000 71031 PERM SALS	38,649.56	17,800.00	39,556.00	51,425.00	51,425.00	
35755110 510100 71031 OT	2,078.03	1,125.00	1,125.00	1,125.00	1,125.00	
35755110 510200 71031 LONGEVITY	.00	267.00	593.00	771.00	771.00	
35755110 520000 71031 SOC SEC	2,229.10	1,190.00	2,559.00	3,306.00	3,306.00	
35755110 520001 71031 MEDICARE	519.64	279.00	599.00	773.00	773.00	
35755110 520100 71031 MED INS	8,868.57	4,387.00	9,749.00	9,930.00	9,930.00	
35755110 520150 71031 DENT INS	242.88	134.00	297.00	313.00	313.00	
35755110 520160 71031 LIFE INS	117.81	70.00	156.00	198.00	198.00	
35755110 520200 71031 RETIRE	1,985.95	883.00	1,963.00	2,607.00	2,607.00	
35755110 520305 71031 CO 401(K)	652.50	293.00	651.00	650.00	650.00	
TOTAL PERSONNEL SERVICES	55,344.04	26,428.00	57,248.00	71,098.00	71,098.00	

20 OPERATIONS						

35755120 540000 71031 TELEPHONE	1,575.96	118,400.00	118,400.00	118,400.00	118,400.00	
35755120 571000 71031 EQUIP RPR	14,217.83	20,000.00	24,000.00	17,000.00	17,000.00	
35755120 630000 71031 CONT SVS	205,171.48	.00	28,599.00	3,000.00	3,000.00	
TOTAL OPERATIONS	220,965.27	138,400.00	170,999.00	138,400.00	138,400.00	

30 RECURRING CAPITAL						

35755130 800100 71031 IT EQUIP	43,666.58	.00	40,166.58	100,000.00	100,000.00	
TOTAL RECURRING CAPITAL	43,666.58	.00	40,166.58	100,000.00	100,000.00	
TOTAL WIRELESS 911 SYSTEM	319,975.89	164,828.00	268,413.58	309,498.00	309,498.00	
TOTAL EMERGENCY TELEPHONE FU	319,975.89	164,828.00	268,413.58	309,498.00	309,498.00	
GRAND TOTAL	319,975.89	164,828.00	268,413.58	309,498.00	309,498.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 1
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR: REVALUATION FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT

3301 REVALUATION						

10 PERSONNEL SERVICES						

36330110 510000 PERM SALS	46,974.57	47,740.00	47,740.00	49,650.00	49,650.00	
36330110 510200 LONGEVITY	549.07	549.00	549.00	571.00	571.00	
36330110 511000 TEMP	2,756.00	11,360.00	11,360.00	11,360.00	11,360.00	
36330110 520000 SOC SEC	2,895.15	3,698.00	3,698.00	3,818.00	3,818.00	
36330110 520001 MEDICARE	677.09	865.00	865.00	893.00	893.00	
36330110 520100 MED INS	8,223.46	9,040.00	9,040.00	9,208.00	9,208.00	
36330110 520150 DENT INS	291.47	356.00	356.00	376.00	376.00	
36330110 520160 LIFE INS	138.60	162.00	162.00	167.00	167.00	
36330110 520200 NC RET	2,323.76	2,361.00	2,361.00	2,456.00	2,456.00	
36330110 520305 CO 401(K)	783.00	780.00	780.00	780.00	780.00	
TOTAL PERSONNEL SERVICES	65,612.17	76,911.00	76,911.00	79,279.00	79,279.00	

20 OPERATIONS						

36330120 550000 POSTAGE	.00	2,000.00	2,000.00	2,000.00	2,000.00	
36330120 560900 MOTOR POOL	.00	.00	8,000.00	11,000.00	11,000.00	
36330120 591000 PRINTING	.00	2,000.00	2,000.00	2,000.00	2,000.00	
36330120 630000 CONT SVS	3,500.00	45,000.00	37,000.00	34,000.00	34,000.00	
36330120 680000 BOARD	7,325.00	4,080.00	4,080.00	4,080.00	4,080.00	
36330120 683000 OTHER	.00	4,590.00	4,590.00	4,590.00	4,590.00	
TOTAL OPERATIONS	10,825.00	57,670.00	57,670.00	57,670.00	57,670.00	
TOTAL REVALUATION	76,437.17	134,581.00	134,581.00	136,949.00	136,949.00	
TOTAL REVALUATION FUND	76,437.17	134,581.00	134,581.00	136,949.00	136,949.00	

GRAND TOTAL	76,437.17	134,581.00	134,581.00	136,949.00	136,949.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 1
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
VISITORS BUREAU FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

6005	VISITORS BUREAU							

10	PERSONNEL SERVICES							

37600510	510000	PERM SALS	234,790.49	257,196.00	257,196.00	264,793.00	264,793.00	
37600510	510200	LONGEVITY	544.91	850.00	850.00	661.00	661.00	
37600510	511000	TEMP	2,540.00	5,000.00	5,000.00	6,000.00	6,000.00	
37600510	520000	SOC SEC	14,571.93	16,619.00	16,619.00	16,830.00	16,830.00	
37600510	520001	MEDICARE	3,407.99	3,887.00	3,887.00	3,936.00	3,936.00	
37600510	520100	MED INS	26,635.34	30,984.00	30,984.00	31,560.00	31,560.00	
37600510	520150	DENT INS	1,398.17	1,782.00	1,782.00	1,878.00	1,878.00	
37600510	520160	LIFE INS	711.04	939.00	939.00	958.00	958.00	
37600510	520200	RETIRE	11,507.73	12,618.00	12,618.00	12,981.00	12,981.00	
37600510	520305	CO 401(K)	3,737.50	3,900.00	3,900.00	3,900.00	3,900.00	
TOTAL PERSONNEL SERVICES			299,845.10	333,775.00	333,775.00	343,497.00	343,497.00	

20	OPERATIONS							

37600520	530000	TRAVEL	10,429.18	8,000.00	8,000.00	8,900.00	8,900.00	
37600520	530500	MILEAGE	3,839.87	4,200.00	4,200.00	5,000.00	5,000.00	
37600520	540000	TELEPHONE	7,025.03	10,900.00	9,100.00	10,900.00	10,900.00	
37600520	550000	POSTAGE	4,549.95	8,400.00	8,400.00	8,400.00	8,400.00	
37600520	550100	FREIGHT	879.83	2,400.00	2,400.00	2,400.00	2,400.00	
37600520	570000	BLDG RPR	.00	.00	.00	2,000.00	2,000.00	
37600520	571000	EQUIP RPR	397.38	.00	.00	250.00	250.00	
37600520	580000	BLDG RENT	49,646.44	48,824.00	49,803.44	48,824.00	48,824.00	
37600520	590000	DUPLICATIN	6.19	500.00	500.00	500.00	500.00	
37600520	591000	PRINTING	1,880.01	2,500.00	2,500.00	2,500.00	2,500.00	
37600520	600000	ADVERT	46,542.20	49,140.00	87,140.00	102,000.00	102,000.00	
37600520	610000	DUES	2,532.00	4,800.00	5,100.00	7,622.00	7,622.00	
37600520	611000	SUBS	2,289.00	1,480.00	1,480.00	1,480.00	1,480.00	
37600520	620000	DEPT SUPS	4,074.61	3,400.00	3,900.00	4,200.00	4,200.00	
37600520	620050	ED SUP	1,056.19	1,275.00	1,275.00	1,275.00	1,275.00	
37600520	621000	OFF SUPS	1,905.55	2,000.00	2,000.00	2,000.00	2,000.00	
37600520	630000	CONT SVS	8,941.75	8,400.00	9,836.50	210,400.00	210,400.00	
37600520	650000	ELECTRICIT	6,063.31	6,720.00	6,720.00	6,720.00	6,720.00	
37600520	685000	STRAT ALLI	9,733.67	7,708.00	37,708.00	13,500.00	13,500.00	
37600520	685002	PROMO	7,061.62	34,700.00	34,700.00	14,800.00	14,800.00	
37600520	685003	TRADE SHOW	4,424.30	8,215.00	8,215.00	8,215.00	8,215.00	
37600520	685004	SALES	4,093.03	11,100.00	11,100.00	11,100.00	11,100.00	
37600520	685005	MRK RESE	13,354.48	1,000.00	1,000.00	1,000.00	1,000.00	
37600520	685006	PUBLICAT	81,610.48	93,450.00	93,450.00	93,450.00	93,450.00	
TOTAL OPERATIONS			272,336.07	319,112.00	388,527.94	567,436.00	567,436.00	

30	RECURRING CAPITAL							

37600530	800000	EQUIPMNT	.00	.00	.00	500.00	500.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
VISITORS BUREAU FUND						
-----	-----	-----	-----	-----	-----	-----
37600530 801000 FURNISH	571.00	3,000.00	13,000.00	5,000.00	5,000.00	_____
TOTAL RECURRING CAPITAL	571.00	3,000.00	13,000.00	5,500.00	5,500.00	_____
90 TRANSFERS TO OTHER FUNDS						
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37600509 690000 OVRHEAD	21,000.00	31,766.00	31,766.00	42,430.00	42,430.00	_____
TOTAL TRANSFERS TO OTHER FUN	21,000.00	31,766.00	31,766.00	42,430.00	42,430.00	_____
TOTAL VISITORS BUREAU	593,752.17	687,653.00	767,068.94	958,863.00	958,863.00	_____
TOTAL VISITORS BUREAU FUND	593,752.17	687,653.00	767,068.94	958,863.00	958,863.00	_____
GRAND TOTAL	593,752.17	687,653.00	767,068.94	958,863.00	958,863.00	_____

** END OF REPORT - GENERATED BY PAUL LAUGHTON **

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 1
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
SOLID WASTE FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

3500	LANDFILL ADMINISTRATION							

09	TRANSFERS FROM							

50350009	910050	CONT EQ RS	.00	7,682.00	7,682.00	7,816.00	7,816.00	
	TOTAL TRANSFERS FROM		.00	7,682.00	7,682.00	7,816.00	7,816.00	

10	PERSONNEL SERVICES							

50350010	510000	PERM SALS	321,090.51	326,359.00	326,359.00	339,418.00	339,418.00	
50350010	510100	OT	1,079.19	1,535.00	1,535.00	1,787.00	1,787.00	
50350010	510200	LONGEVITY	4,156.34	5,181.00	5,181.00	5,389.00	5,389.00	
50350010	511000	TEMP	14,898.25	22,450.00	22,450.00	13,075.00	13,075.00	
50350010	520000	SOC SEC	20,660.04	21,772.00	21,772.00	21,988.00	21,988.00	
50350010	520001	MEDICARE	4,834.89	5,155.00	5,155.00	5,215.00	5,215.00	
50350010	520100	MED INS	46,906.03	50,865.00	50,865.00	54,065.00	54,065.00	
50350010	520150	DENT INS	1,457.28	1,782.00	1,782.00	1,878.00	1,878.00	
50350010	520160	LIFE INS	869.71	1,045.00	1,045.00	1,070.00	1,070.00	
50350010	520200	RETIRE	15,954.95	16,212.00	16,212.00	16,948.00	16,948.00	
50350010	520305	CO 401(K)	3,915.00	3,900.00	3,900.00	3,900.00	3,900.00	
	TOTAL PERSONNEL SERVICES		435,822.19	456,256.00	456,256.00	464,733.00	464,733.00	

20	OPERATIONS							

50350020	530100	TRAINING	8,530.44	10,096.00	10,096.00	10,739.00	10,739.00	
50350020	530500	MILEAGE	204.05	600.00	600.00	300.00	300.00	
50350020	540000	TELEPHONE	25,914.29	26,800.00	26,800.00	28,600.00	28,600.00	
50350020	550000	POSTAGE	22,059.67	25,200.00	25,200.00	25,300.00	25,300.00	
50350020	570000	BLDG RPR	75.00	750.00	750.00	750.00	750.00	
50350020	581000	EQUIP RENT	3,345.00	4,000.00	4,000.00	4,000.00	4,000.00	
50350020	590000	DUPLICATIN	410.45	900.00	900.00	900.00	900.00	
50350020	591000	PRINTING	12,053.69	18,000.00	20,786.54	19,900.00	19,900.00	
50350020	600000	ADVERT	59,905.92	55,400.00	59,600.00	59,250.00	59,250.00	
50350020	610000	DUES	1,602.00	1,960.00	1,960.00	2,161.00	2,161.00	
50350020	611000	SUBS	599.00	1,437.00	1,437.00	1,511.00	1,511.00	
50350020	620000	DEPT SUPS	15,070.96	12,283.00	14,237.00	10,700.00	10,700.00	
50350020	621000	OFF SUPS	1,445.52	2,200.00	2,200.00	3,200.00	3,200.00	
50350020	630000	CONT SVS	152,014.75	53,375.00	206,346.20	7,565.00	7,565.00	
50350020	630003	MISC SVS	13,724.34	13,650.00	40,079.75	12,995.00	12,995.00	
50350020	641000	BNDS/INS	42,450.00	44,573.00	44,573.00	49,030.00	49,030.00	
50350020	641005	WKRS COMP	16,360.00	17,178.00	17,178.00	20,785.00	20,785.00	
50350020	650000	ELECTRICIT	20,685.52	26,080.00	26,080.00	26,080.00	26,080.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 2
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
SOLID WASTE FUND						
50350020 651000 WATER	.00	.00	.00	500.00	500.00	
50350020 690000 CHRGES	272,883.00	293,359.00	293,359.00	365,403.00	365,403.00	
50350020 700100 DEBT PMTS	.00	74,000.00	.00	175,280.00	175,280.00	
TOTAL OPERATIONS	669,333.60	681,841.00	796,182.49	824,949.00	824,949.00	
30 RECURRING CAPITAL						
50350030 800000 EQUIPMNT	.00	50,000.00	.00	106,400.00	106,400.00	
50350030 800100 IT EQUIP	1,370.91	1,600.00	1,600.00	3,450.00	3,450.00	
50350030 801000 FURNISH	180.95	57,750.00	850.00	60,600.00	60,600.00	
TOTAL RECURRING CAPITAL	1,551.86	109,350.00	2,450.00	170,450.00	170,450.00	
TOTAL LANDFILL ADMINISTRATIO	1,106,707.65	1,255,129.00	1,262,570.49	1,467,948.00	1,467,948.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
SOLID WASTE FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

3510	LANDFILL OPERATIONS							

09	TRANSFERS FROM							

50351009	910050	CONT EQ RS	.00	923,646.00	923,646.00	672,546.00	672,546.00	
TOTAL TRANSFERS FROM			.00	923,646.00	923,646.00	672,546.00	672,546.00	

10	PERSONNEL SERVICES							

50351010	510000	PERM SALS	773,902.14	849,021.00	849,021.00	875,074.00	875,074.00	
50351010	510100	OT	19,291.91	9,000.00	9,000.00	9,000.00	9,000.00	
50351010	510102	HOLIDAY	572.81	10,500.00	10,500.00	5,400.00	5,400.00	
50351010	510200	LONGEVITY	8,522.08	9,167.00	9,167.00	10,687.00	10,687.00	
50351010	511000	TEMP	102,734.44	50,000.00	50,000.00	79,464.00	79,464.00	
50351010	520000	SOC SEC	57,311.85	57,517.00	57,517.00	60,737.00	60,737.00	
50351010	520001	MEDICARE	13,403.63	13,451.00	13,451.00	14,205.00	14,205.00	
50351010	520100	MED INS	107,366.29	116,226.00	116,226.00	110,679.00	110,679.00	
50351010	520150	DENT INS	4,736.05	5,940.00	5,940.00	6,260.00	6,260.00	
50351010	520160	LIFE INS	2,528.46	3,164.00	3,164.00	3,256.00	3,256.00	
50351010	520200	RETIRE	40,852.25	41,965.00	41,965.00	44,018.00	44,018.00	
50351010	520305	CO 401(K)	12,975.00	13,000.00	13,000.00	13,000.00	13,000.00	
TOTAL PERSONNEL SERVICES			1,144,196.91	1,178,951.00	1,178,951.00	1,231,780.00	1,231,780.00	

20	OPERATIONS							

50351020	530100	TRAINING	8,686.96	11,452.00	11,452.00	17,600.00	17,600.00	
50351020	560000	VEH REPAIR	12,816.73	17,000.00	17,000.00	21,400.00	21,400.00	
50351020	570000	BLDG RPR	6,507.26	8,000.00	8,150.00	8,000.00	8,000.00	
50351020	571000	EQUIP RPR	91,730.21	107,350.00	116,938.42	169,350.00	169,350.00	
50351020	581000	EQUIP RENT	5,610.92	7,150.00	7,508.76	7,150.00	7,150.00	
50351020	590000	DUPLICATIN	163.81	200.00	200.00	200.00	200.00	
50351020	591000	PRINTING	1,785.70	275.00	275.00	550.00	550.00	
50351020	610000	DUES	2,668.00	2,330.00	2,330.00	3,403.00	3,403.00	
50351020	620000	DEPT SUPS	88,097.69	109,170.00	114,456.71	110,670.00	110,670.00	
50351020	621050	VEHCL SUPP	169,531.59	198,873.00	198,873.00	220,151.00	220,151.00	
50351020	630000	CONT SVS	278,565.07	585,000.00	705,153.29	320,000.00	320,000.00	
50351020	630003	MISC SVS	315,933.02	291,110.00	311,671.88	309,110.00	309,110.00	
50351020	651000	WATER	6,000.00	8,000.00	9,830.91	8,000.00	8,000.00	
50351020	652002	PROP GAS	4,678.79	5,500.00	5,500.00	5,500.00	5,500.00	
50351020	670000	UNIFORMS	14,275.77	15,000.00	15,000.00	15,000.00	15,000.00	
50351020	700100	DEBT PMTS	408,770.75	528,731.00	528,731.00	591,817.00	591,817.00	
TOTAL OPERATIONS			1,415,822.27	1,895,141.00	2,053,070.97	1,807,901.00	1,807,901.00	

30	RECURRING CAPITAL							

50351030	780000	LAND IMP	105,260.00	.00	78,018.00	300,000.00	300,000.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 4
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR:		2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
SOLID WASTE FUND							
50351030 800000	EQUIPMNT	493,777.65	2,520.00	631,420.00	3,000.00	3,000.00	
50351030 800100	IT EQUIP	1,914.38	2,000.00	2,000.00	2,000.00	2,000.00	
50351030 801000	FURNISH	.00	.00	.00	1,000.00	1,000.00	
TOTAL RECURRING CAPITAL		600,952.03	4,520.00	711,438.00	306,000.00	306,000.00	
TOTAL LANDFILL OPERATIONS		3,160,971.21	4,002,258.00	4,867,105.97	4,018,227.00	4,018,227.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 5
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
SOLID WASTE FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

3520	RECYCLING OPERATIONS							

09	TRANSFERS FROM							

50352009	910050	CONT EQ RS	.00	360,404.00	360,404.00	350,512.00	350,512.00	
TOTAL TRANSFERS FROM			.00	360,404.00	360,404.00	350,512.00	350,512.00	

10	PERSONNEL SERVICES							

50352010	510000	PERM SALS	487,742.75	541,390.00	541,390.00	567,244.00	567,244.00	
50352010	510100	OT	30,122.67	31,843.00	31,843.00	35,000.00	35,000.00	
50352010	510102	HOLIDAY	9,293.98	14,004.00	14,004.00	12,000.00	12,000.00	
50352010	510200	LONGEVITY	538.28	560.00	560.00	582.00	582.00	
50352010	511000	TEMP	19,093.25	22,000.00	22,000.00	15,015.00	15,015.00	
50352010	520000	SOC SEC	33,492.88	37,807.00	37,807.00	39,050.00	39,050.00	
50352010	520001	MEDICARE	7,833.11	8,842.00	8,842.00	9,133.00	9,133.00	
50352010	520100	MED INS	91,726.45	106,035.00	106,035.00	105,652.00	105,652.00	
50352010	520150	DENT INS	3,834.91	5,049.00	5,049.00	5,321.00	5,321.00	
50352010	520160	LIFE INS	1,570.38	2,132.00	2,132.00	2,224.00	2,224.00	
50352010	520200	RETIRE	26,616.96	26,501.00	26,501.00	30,065.00	30,065.00	
50352010	520305	CO 401(K)	10,365.00	11,050.00	11,050.00	11,050.00	11,050.00	
TOTAL PERSONNEL SERVICES			722,230.62	807,213.00	807,213.00	832,336.00	832,336.00	

20	OPERATIONS							

50352020	530100	TRAINING	3,369.90	4,100.00	4,100.00	6,325.00	6,325.00	
50352020	560000	VEH REPAIR	65,015.83	84,007.00	86,113.01	101,750.00	101,750.00	
50352020	570000	BLDG RPR	4,222.31	8,950.00	4,450.00	7,450.00	7,450.00	
50352020	571000	EQUIP RPR	18,754.63	31,250.00	31,967.00	31,500.00	31,500.00	
50352020	580000	BLDG RENT	.00	.00	.00	3,623.00	3,623.00	
50352020	610000	DUES	566.00	675.00	675.00	681.00	681.00	
50352020	620000	DEPT SUPS	75,693.56	124,600.00	91,059.23	102,250.00	102,250.00	
50352020	621050	VEHCL SUPP	96,419.51	114,500.00	134,999.32	134,160.00	134,160.00	
50352020	630000	CONT SVS	45,000.00	20,750.00	49,006.25	55,000.00	55,000.00	
50352020	630003	MISC SVS	1,294,709.91	1,226,625.00	1,258,768.11	1,290,000.00	1,290,000.00	
50352020	652002	PROP GAS	.00	5,000.00	5,000.00	6,500.00	6,500.00	
50352020	670000	UNIFORMS	9,750.00	13,500.00	13,500.00	12,750.00	12,750.00	
50352020	700100	DEBT PMTS	149,100.04	229,129.00	229,129.00	303,851.00	303,851.00	
TOTAL OPERATIONS			1,762,601.69	1,863,086.00	1,908,766.92	2,055,840.00	2,055,840.00	

30	RECURRING CAPITAL							

50352030	780000	LAND IMPS	106,560.00	.00	50,572.00	55,000.00	55,000.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 6
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
SOLID WASTE FUND						
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50352030 800000 EQUIPMNT	23,634.00	20,500.00	241,544.00	52,500.00	52,500.00	_____
50352030 802000 VEHICLES	148,564.86	3,300.00	3,400.00	153,516.00	153,516.00	_____
TOTAL RECURRING CAPITAL	278,758.86	23,800.00	295,516.00	261,016.00	261,016.00	_____
TOTAL RECYCLING OPERATIONS	2,763,591.17	3,054,503.00	3,371,899.92	3,499,704.00	3,499,704.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 7
bgnypnts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR:			2006	2007	2007	2008	2008	COMMENT
SOLID WASTE FUND			ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	

3530	SANITATION OPERATIONS							

10	PERSONNEL SERVICES							

50353010	510000	PERM SALS	.00	.00	.00	541,655.00	541,655.00	
50353010	510100	OT	.00	.00	.00	16,692.00	16,692.00	
50353010	510102	HOLIDAY	.00	.00	.00	6,000.00	6,000.00	
50353010	510200	LONGEVITY	.00	.00	.00	8,814.00	8,814.00	
50353010	511000	TEMP	.00	.00	.00	112,576.00	112,576.00	
50353010	520000	SOC SEC	.00	.00	.00	42,516.00	42,516.00	
50353010	520001	MEDICARE	.00	.00	.00	9,943.00	9,943.00	
50353010	520100	MED INS	.00	.00	.00	101,690.00	101,690.00	
50353010	520150	DENT INS	.00	.00	.00	5,008.00	5,008.00	
50353010	520160	LIFE INS	.00	.00	.00	2,144.00	2,144.00	
50353010	520200	RETIRE	.00	.00	.00	28,028.00	28,028.00	
50353010	520305	CO 401(K)	.00	.00	.00	10,400.00	10,400.00	
TOTAL PERSONNEL SERVICES			.00	.00	.00	885,466.00	885,466.00	

20	OPERATIONS							

50353020	530100	TRAINING	.00	.00	.00	6,000.00	6,000.00	
50353020	530500	MILEAGE	.00	.00	.00	800.00	800.00	
50353020	540000	TELEPHONE	.00	.00	.00	10,978.00	10,978.00	
50353020	550000	POSTAGE	.00	.00	.00	1,500.00	1,500.00	
50353020	560000	VEH MAINT	.00	.00	.00	76,915.00	76,915.00	
50353020	570000	BLDG RPR	.00	.00	.00	13,530.00	13,530.00	
50353020	571000	EQUIP RPR	.00	.00	.00	6,500.00	6,500.00	
50353020	581000	EQUP RENT	.00	.00	.00	7,400.00	7,400.00	
50353020	591000	PRINTING	.00	.00	.00	912.00	912.00	
50353020	610000	DUES	.00	.00	.00	306.00	306.00	
50353020	620000	DEPT SUPS	.00	.00	.00	35,790.00	35,790.00	
50353020	621000	OFF SUPS	.00	.00	.00	1,000.00	1,000.00	
50353020	621050	VEHCL SUPP	.00	.00	.00	132,216.00	132,216.00	
50353020	630000	CONT SVS	.00	.00	.00	20,000.00	20,000.00	
50353020	630003	MISC SVS	.00	.00	.00	72,330.00	72,330.00	
50353020	650000	ELECTRICIT	.00	.00	.00	13,182.00	13,182.00	
50353020	670000	UNIFORMS	.00	.00	.00	12,000.00	12,000.00	
50353020	682000	LDFL FEES	.00	.00	.00	730,222.00	730,222.00	
50353020	690001	CHRG BY EF	.00	.00	.00	136,621.00	136,621.00	
50353020	700100	DEBT PMTS	.00	.00	.00	45,076.00	45,076.00	
TOTAL OPERATIONS			.00	.00	.00	1,323,278.00	1,323,278.00	

30	RECURRING CAPITAL							

50353030	801000	FURNISH	.00	.00	.00	7,150.00	7,150.00	
TOTAL RECURRING CAPITAL			.00	.00	.00	7,150.00	7,150.00	
TOTAL SANITATION OPERATIONS			.00	.00	.00	2,215,894.00	2,215,894.00	
TOTAL SOLID WASTE FUND			7,031,270.03	8,311,890.00	9,501,576.38	11,201,773.00	11,201,773.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 8
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR:
SOLID WASTE FUND

2006
ACTUAL

2007
ORIG BUD

2007
REVISED BUD

2008
REQUEST

2008
RECOMMEND

COMMENT

GRAND TOTAL 7,031,270.03 8,311,890.00 9,501,576.38 11,201,773.00 11,201,773.00 -----

*** END OF REPORT - GENERATED BY PAUL LAUGHTON ***

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 1
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR:	2006	2007	2007	2008	2008	
EFLAND SEWER OPERATING FUND	ACTUAL	ORIG BUD	REVISED BUD	REQUEST	RECOMMEND	COMMENT
3601 EFLAND SEWER OPERATIONS						
20 OPERATIONS						
51360120 540000 TELEPHONE	.00	1,000.00	1,000.00	1,500.00	1,500.00	
51360120 571000 EQUIP RPR	24,012.12	23,100.00	25,250.00	25,250.00	25,250.00	
51360120 650000 ELECTRICIT	547.48	1,600.00	1,600.00	2,600.00	2,600.00	
51360120 652002 PROP GAS	53.36	300.00	300.00	300.00	300.00	
51360120 800802 HILLSE WWT	109,317.22	122,000.00	122,000.00	140,000.00	140,000.00	
51360120 800803 OR-ALA EXP	10,753.00	12,000.00	12,000.00	13,200.00	13,200.00	
51360120 807000 OPERATIONS	1,724.76	.00	.00	1,400.00	1,400.00	
TOTAL OPERATIONS	146,407.94	160,000.00	162,150.00	184,250.00	184,250.00	
TOTAL EFLAND SEWER OPERATION	146,407.94	160,000.00	162,150.00	184,250.00	184,250.00	
TOTAL EFLAND SEWER OPERATING	146,407.94	160,000.00	162,150.00	184,250.00	184,250.00	
GRAND TOTAL	146,407.94	160,000.00	162,150.00	184,250.00	184,250.00	

** END OF REPORT - GENERATED BY PAUL LAUGHTON **

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 1
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR:
GENERAL FUND

	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
PERMANENT SALARIES	30,133,078.64	33,646,221.00	33,562,946.00	34,975,987.00	32,431,458.00	
OVERTIME	937,391.04	438,553.00	453,397.00	540,187.00	438,412.00	
HOLIDAY PAY	339,460.97	375,730.00	375,730.00	396,054.00	396,054.00	
LONGEVITY	314,531.45	346,107.00	346,107.00	369,277.00	365,551.00	
TEMPORARY PERSONNEL	1,398,498.50	1,193,271.00	1,390,985.00	1,515,368.00	1,321,019.00	
SEPARATION ALLOWANCE	145,468.08	150,000.00	150,000.00	150,000.00	150,000.00	
BOARD REMUNERATION	66,416.12	67,780.00	67,780.00	70,426.00	70,426.00	
JURY PERSONNEL	9,000.00	.00	.00	9,000.00	9,000.00	
CONTRACT PERSONNEL	3,501.27	3,700.00	3,700.00	3,700.00	3,700.00	
SOCIAL SECURITY	1,981,799.46	2,260,958.00	2,264,346.00	2,334,479.00	2,284,121.00	
MEDICARE	467,376.48	530,888.00	533,260.00	547,666.00	515,836.00	
MEDICAL INSURANCE	4,097,032.43	4,770,943.00	4,777,288.00	4,915,909.00	4,796,634.00	
MED INS PMT IN LIEU	5,098.75	1,500.00	1,500.00	1,200.00	1,200.00	
DENTAL INSURANCE	177,895.90	236,336.00	236,768.00	257,324.00	249,656.00	
LIFE INSURANCE	92,833.38	120,562.00	120,709.00	127,867.00	123,759.00	
RETIREMENT	1,551,336.35	1,667,763.00	1,667,999.00	1,761,494.00	1,712,434.00	
457 DEFERRED COMP	3,262.50	3,250.00	3,250.00	3,250.00	3,250.00	
LAW ENFORCEMENT 401(K)	192,677.36	190,796.00	194,270.00	185,145.00	185,145.00	
NON-SWORN 401(K)	424,881.69	457,140.00	456,940.00	481,981.00	466,006.00	
457 DEFERRED COMP	.00	.00	.00	.00	.00	
LITTLE RIVER PARK	.00	.00	.00	.00	.00	
TRAVEL	96,759.95	109,145.00	132,917.96	127,060.00	125,800.00	

Appendix B-2

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 2
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
TRAINING/DEVELOPMENT	123,999.39	106,570.00	121,376.00	127,683.00	122,424.00	
CERTIFICATIONS & LICEN	.00	98,714.00	97,181.08	115,165.00	110,165.00	
PERSONAL MILEAGE	204,177.45	223,421.00	233,439.00	239,270.00	238,870.00	
TRAVEL ADVANCES	-33.00	.00	.00	.00	.00	
TELEPHONE	1,260,850.98	753,820.00	799,762.37	911,929.00	847,312.00	
TELEPHONE CONTRA	-598,770.07	.00	.00	.00	.00	
POSTAGE	333,490.96	334,032.00	317,126.50	334,622.00	333,838.00	
FREIGHT	.00	.00	.00	.00	.00	
POSTAGE CONTRA	-113,446.43	.00	.00	.00	.00	
VEHICLE MAINTENANCE	147,220.63	268,067.00	231,067.53	139,067.00	109,067.00	
GAS & OIL	588,267.09	563,819.00	566,423.85	651,400.00	651,400.00	
DEISEL FUEL	165,924.30	139,060.00	139,060.00	144,500.00	144,500.00	
TIRES	65,204.38	69,094.00	73,482.61	52,679.00	52,679.00	
MOTOR POOL	990,064.83	1,028,623.00	1,030,826.38	1,083,220.00	1,080,436.00	
VEHICLE LEASE	.00	5,000.00	5,000.00	5,000.00	.00	
MOTOR POOL CONTRA	-1,067,567.91	-1,090,673.00	-1,090,673.00	-1,094,439.00	-1,094,439.00	
BUILDING REPAIRS	122,796.03	126,530.00	149,204.01	174,025.00	174,025.00	
FACILITY CARE	9,167.29	100,500.00	101,925.00	100,500.00	100,500.00	
PEST CONTROL SERVICES	.00	.00	.00	.00	.00	
LEASED PROP MAINT	9,440.02	13,800.00	13,950.00	13,800.00	13,800.00	
PARKING LEASE	.00	.00	.00	18,000.00	18,000.00	
PROPERTY INSURANCE	.00	91,394.00	91,394.00	91,394.00	91,394.00	
EQUIPMENT REP & MAINT	464,268.01	543,440.00	570,879.11	648,234.00	641,524.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 3
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR:
GENERAL FUND

	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT

GROUNDS MAINTENANCE	52,449.03	59,000.00	66,753.11	82,000.00	79,000.00	_____
EQUIPMENT REPS CONTRA	.00	.00	.00	.00	.00	_____
BUILDING RENT	485,613.92	430,829.00	429,639.00	748,671.00	654,236.00	_____
EQUIPMENT RENT	74,580.03	91,337.00	96,095.95	89,344.00	97,144.00	_____
DUPLICATING	208,894.04	122,809.00	153,481.87	148,762.00	148,276.00	_____
PRINTING	186,731.60	188,653.00	210,734.42	263,191.00	262,641.00	_____
DUPLICATING CONTRA	-106,735.25	.00	.00	.00	.00	_____
ADVERTISING	77,992.43	104,901.00	109,540.79	105,638.00	105,638.00	_____
DUES	80,990.55	81,942.00	82,912.00	90,927.00	90,332.00	_____
SUBSCRIPTIONS	12,921.43	16,689.00	18,250.31	17,756.00	17,734.00	_____
DEPARTMENTAL SUPPLIES	473,002.88	497,630.00	577,885.38	616,666.00	597,939.00	_____
EDUCATIONAL SUPPLIES	21,859.67	47,206.00	50,916.05	39,484.00	36,484.00	_____
PASSENGER SAFETY SEATS	.00	.00	.00	.00	.00	_____
AGRICULTURE SUMMITT	2,175.67	2,100.00	2,100.00	2,100.00	2,100.00	_____
UNKNOWN	.00	.00	.00	.00	.00	_____
SENIOR GAMES	7,422.02	5,000.00	2,000.00	.00	.00	_____
OFFICE SUPPLIES	164,792.63	163,350.00	184,693.32	170,669.00	170,052.00	_____
VEHICLE SUPPLIES	1,156.52	3,044.00	3,044.00	.00	.00	_____
MEDICAL SUPPLIES	366,671.82	392,396.00	427,398.89	416,706.00	413,396.00	_____
CAREGIVER SUPPLIES	4,830.51	.00	9,960.00	.00	.00	_____
BLOODBRNE PATH SUPPS	13,873.33	30,982.00	31,503.48	27,082.00	27,082.00	_____
PHARMACY SUPPLIES	154,314.84	134,018.00	226,026.90	147,212.00	142,212.00	_____
HEP B VACCINES	2,940.00	2,000.00	2,000.00	3,684.00	3,684.00	_____

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 4
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
COMP SUPP/SFTWRE	25,076.52	31,800.00	56,540.00	28,600.00	28,600.00	
SPECIAL OPERATIONS	13,883.01	14,076.00	14,076.00	14,358.00	14,076.00	
OTHER SUPPLIES	78,429.39	67,191.00	197,867.38	85,773.00	85,599.00	
PUBLIC HEALTH MONTH	246.14	1,220.00	1,220.00	1,220.00	1,220.00	
ANIMAL RELATED SUPPLIE	35,097.08	44,500.00	44,581.41	44,500.00	44,500.00	
OUTSIDE VETERINARIAN S	3,806.72	6,700.00	7,449.50	4,000.00	4,000.00	
CONSULTING VETERINARIA	8,876.25	19,096.00	19,096.00	19,000.00	19,000.00	
EARS	1,144.41	.00	.00	.00	.00	
SPAY/NEUTER	82,410.46	98,000.00	98,000.00	98,000.00	98,000.00	
MICROCHIP	17,132.50	22,000.00	22,000.00	15,000.00	15,000.00	
ADOPTION VACCINES	631.00	1,000.00	1,000.00	.00	.00	
RABIES VACCINATIONS	298.00	2,800.00	2,800.00	2,800.00	2,800.00	
CONTRACT SERVICES	2,185,554.98	2,168,092.00	2,529,392.15	2,946,738.00	2,827,232.00	
MISC CONTRACT SERVICES	96,043.43	73,620.00	75,629.84	.00	.00	
EMERGENCY CARE CONTRAC	6,069.00	103,000.00	93,000.00	103,000.00	103,000.00	
RESPIRE CAREGIVERS	47,100.75	14,727.00	55,286.45	14,727.00	14,727.00	
CHORE CAREGIVERS	112,949.19	107,474.00	113,143.86	107,474.00	107,474.00	
CAREGIVER OUTREACH	.00	.00	.00	.00	.00	
ELDER MISTREATMENT	.00	.00	.00	.00	.00	
IN PRAISE OF AGE	1,195.96	5,000.00	5,000.00	5,000.00	5,000.00	
VERIFICATION FEES	1,287.00	5,000.00	5,000.00	2,000.00	2,000.00	
WORK FIRST DEMONSTRATI	.00	.00	.00	.00	.00	
MEDICAL/DENTAL SRVS	.00	10,825.00	.00	11,042.00	10,825.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 5
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
X-RAY	3,716.27	5,500.00	5,500.00	5,500.00	5,500.00	
SCH HEALTH NURSE CONT	486,898.02	537,289.00	537,289.00	628,670.00	566,774.00	
JAIL HEALTH SRVS	11,757.26	16,652.00	16,652.00	16,985.00	16,652.00	
LAB SERVICES	30,155.78	42,499.00	43,985.28	69,999.00	64,999.00	
WELL TESTING	.00	.00	.00	.00	.00	
COURT ORDERED TESTS	10,394.00	13,400.00	20,400.00	21,400.00	21,400.00	
WORK FIRST VEHICLES	9,859.86	11,239.00	11,239.00	11,239.00	11,239.00	
WORK FIRST TRANSPRT	60,841.35	92,000.00	92,000.00	75,000.00	75,000.00	
TRANSPORTATION SERVICE	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	
LEGAL SVS	126,211.11	188,315.00	188,315.00	194,315.00	194,315.00	
RECREATION PROGS	27,434.42	21,064.00	23,121.48	22,150.00	22,150.00	
RECREATION PARTICIPANT	940.00	1,566.00	1,682.00	729.00	729.00	
BONDS & INSURANCE	637,751.24	809,950.00	809,950.00	890,888.00	890,888.00	
DAILY RECORDINGS	40,461.67	36,974.00	36,754.00	36,360.00	36,360.00	
RE-CREATION	892.14	1,050.00	1,050.00	1,050.00	1,050.00	
WORKERS COMPENSATION	772,851.00	795,867.00	795,867.00	1,035,859.00	1,035,859.00	
UNEMPLOYMENT COMP	52,747.24	23,000.00	23,000.00	60,000.00	60,000.00	
WORKERS' COMP CLAIMS -	.00	.00	.00	.00	.00	
WORKERS' COMP REIMB -	.00	.00	.00	.00	.00	
RESERVE FOR DEDUCTIBLE	8,427.61	20,000.00	20,507.08	20,000.00	20,000.00	
INSURED PROPERTY DAMAG	44,334.59	.00	9,532.76	.00	.00	
PD INSURANCE PROCEEDS	-33,313.22	.00	.00	.00	.00	
ELECTRICITY	481,309.10	449,959.00	454,084.00	636,809.00	636,809.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 6
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR:
GENERAL FUND

	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
WATER	108,824.96	97,057.00	97,057.00	131,445.00	131,445.00	
NATURAL GAS	228,110.65	172,959.00	172,959.00	287,677.00	287,677.00	
FUEL OIL	12,681.43	23,316.00	23,316.00	23,316.00	23,316.00	
PROPANE GAS	9,097.26	10,080.00	10,080.00	10,080.00	10,080.00	
INMATE PROVISIONS	244,593.71	250,000.00	251,718.19	255,000.00	250,000.00	
INMATE SUPPLIES	32,571.09	26,530.00	29,530.00	27,060.00	26,530.00	
INMATE PURCH FOR RESAL	46,471.19	48,500.00	53,500.00	49,470.00	48,500.00	
COST OF GOODS SOLD	1,171.77	2,250.00	2,250.00	1,500.00	1,500.00	
JUV BOARD & PROVISIONS	11,592.00	35,000.00	35,000.00	26,000.00	26,000.00	
UNIFORMS	136,593.39	93,781.00	124,701.33	108,196.00	102,002.00	
CLOTHING ALLOWANCE	5,526.84	5,932.00	6,032.00	6,102.00	5,932.00	
RECOGNITION PROGRAMS	17,830.00	19,500.00	20,150.00	19,545.00	19,545.00	
STIPEND	.00	12,000.00	12,000.00	12,500.00	12,500.00	
SAFETY NET RESERVE	.00	.00	.00	.00	.00	
STATE INITIATIVE GRANT	.00	.00	.00	.00	.00	
MLK MINI GRANT	.00	.00	.00	.00	.00	
TASK FORCE	475.44	1,200.00	1,200.00	1,000.00	1,000.00	
PIPR	20.00	1,200.00	.00	1,000.00	1,000.00	
COMMUNITY PROJECT SUPP	2,426.77	12,780.00	35,800.00	17,689.00	16,689.00	
ORANGE BOOK PROJECT	4,471.96	.00	.00	.00	.00	
AGRICULTURE PROGRAM GR	5,622.00	.00	3,782.50	.00	.00	
EMPLOYEE WELLNESS GRAN	6,854.41	6,940.00	6,940.00	5,500.00	5,500.00	
CHILD SAFETY GRANT	.00	.00	2,300.00	.00	.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 7
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
STROWD ROSES GRANT	.00	.00	7,895.00	3,895.00	3,895.00	
LANDFILL FEES	717,097.32	733,620.00	733,620.00	.00	.00	
CREDIT CARD ACCEPTANCE	2,667.76	3,000.00	3,000.00	6,000.00	6,000.00	
3R FEE PAYMENTS IN LIE	9,249.00	9,000.00	9,000.00	20,000.00	20,000.00	
PETTY CASH SHORTAGE	.00	.00	.00	.00	.00	
OTHER	66,918.23	53,451.00	65,867.00	51,442.00	51,442.00	
LOCAL ARTS GRANT	33,835.00	23,000.00	27,169.00	25,000.00	23,000.00	
NC MATCHING GRANT	3,294.48	4,000.00	6,742.00	4,000.00	4,000.00	
USDA FARM BILL GRANT	.00	.00	2,570.00	.00	.00	
RECOGNITION PROGRAMS	18,576.74	23,685.00	24,585.00	27,175.00	27,175.00	
PURCHASES FOR INVENTOR	129,292.89	.00	1,599.75	.00	.00	
ISSUES FROM INVENTORY	-107,876.02	.00	.00	.00	.00	
PURCHASE FOR RESALE	1,425.71	552.00	552.00	1,563.00	1,552.00	
CHAPEL HILL MUSEUM	.00	.00	.00	.00	.00	
EL CENTRO LATINO	21,000.00	21,000.00	21,000.00	25,000.00	21,000.00	
TRIANGLE RESIDENT OPTI	.00	.00	.00	.00	.00	
DISPUTE SETTLEMENT	34,000.00	34,000.00	34,000.00	36,720.00	34,000.00	
ORANGE ENTERPRISES	73,175.00	73,175.00	73,175.00	73,175.00	73,175.00	
HISTORICAL COMMISSION	9,000.00	9,000.00	9,000.00	9,000.00	9,000.00	
JOINT ORANGE CHAT COMM	100,000.00	100,000.00	100,000.00	105,000.00	105,000.00	
HILLSBOROUGH HIST MUSE	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	
CONSUMER CREDIT-FAMILY	.00	.00	.00	.00	.00	
RAPE CRISIS	28,000.00	28,000.00	28,000.00	35,000.00	28,000.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 8
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR:
GENERAL FUND

	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
ADOLESCENTS IN NEED	75,749.00	75,749.00	75,749.00	75,749.00	75,749.00	
VOLUNTEERS FOR YOUTH	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	
ARTS CENTER	5,000.00	10,000.00	10,000.00	20,000.00	10,000.00	
PLANNED PARENTHOOD	21,940.00	21,940.00	21,940.00	21,940.00	21,940.00	
WOMEN'S CENTER	16,400.00	16,400.00	16,400.00	17,400.00	16,400.00	
KIDSCOPE	89,000.00	89,000.00	89,000.00	221,000.00	89,000.00	
RECREATION CHAPEL HILL	83,760.00	83,760.00	83,760.00	83,760.00	83,760.00	
RECREATION CARRBORO	35,898.00	35,898.00	35,898.00	35,898.00	35,898.00	
RECREATION MEBANE	5,450.00	5,450.00	5,450.00	5,450.00	5,450.00	
LIBRARY CHAPEL HILL	249,333.00	249,333.00	249,333.00	249,333.00	249,333.00	
LIBRARY MEBANE	700.00	700.00	700.00	700.00	700.00	
ARTS COMMISSION	6.83	.00	.00	.00	.00	
INTERFAITH COUNCIL	36,480.00	36,480.00	36,480.00	50,000.00	36,480.00	
HABITAT FOR HUMANITY	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00	
LITERACY COUNCIL	14,686.65	13,500.00	13,500.00	14,500.00	13,500.00	
OCCHS	.00	.00	.00	.00	.00	
DUKE COMMUNITY HOSPICE	3,300.00	4,000.00	4,000.00	4,250.00	4,000.00	
HILLS YOUTH ATHLETIC	22,500.00	22,500.00	22,500.00	23,625.00	22,500.00	
TRIANGLE RADIO READ	1,800.00	1,800.00	1,800.00	2,000.00	1,800.00	
CHARLES HOUSE	8,000.00	11,000.00	11,000.00	12,000.00	11,000.00	
HAW RIVER FESTIVAL	500.00	500.00	500.00	.00	.00	
ORANGE CONG IN MISSION	30,600.00	30,600.00	30,600.00	35,600.00	30,600.00	
DISAB AWARENESS CNCL	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 9
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR:
GENERAL FUND

2006
ACTUAL

2007
ORIG BUD

2007
REVISED BUD

2008
REQUEST

2008
RECOMMEND

COMMENT

DAY CARE SERVICES	43,025.00	43,025.00	43,025.00	50,000.00	43,025.00	
COMMUNITY IN SCHOOLS	55,000.00	55,000.00	55,000.00	56,000.00	55,000.00	
OC ALTERNATIVE SENTENC	39,989.00	83,000.00	83,000.00	83,000.00	83,000.00	
MIDDLE SCHOOL PROGRAM	65,000.00	65,000.00	65,000.00	70,000.00	70,000.00	
FREEDOM HOUSE	17,000.00	24,000.00	24,000.00	25,000.00	24,000.00	
ORANGE COMM HOUSING	110,000.00	114,000.00	114,000.00	153,000.00	114,000.00	
MENTAL HEALTH ASSOCIAT	47,585.00	39,204.00	39,204.00	41,000.00	39,000.00	
ANIMAL SHELTER	.00	.00	.00	.00	.00	
FRIENDS OF CARRBORO LI	.00	.00	.00	.00	.00	
OPC MENTAL HEALTH	1,625,464.00	1,294,000.00	1,374,000.00	1,314,704.00	1,314,704.00	
HAZ MAT	18,874.15	16,800.00	17,030.00	14,800.00	14,800.00	
RESCUE SERVICES	5,745.78	8,100.00	7,630.84	7,500.00	7,500.00	
EMERGENCY PREPAREDNESS	.00	.00	.00	.00	.00	
WMD TRAINING GRANT	.00	.00	.00	.00	.00	
CERT PROGRAM GRANT	270.37	.00	7,930.00	.00	.00	
CITIZENS CORPS GRANT	900.00	.00	.00	.00	.00	
ESL SUMMER SCHOOL	.00	.00	.00	.00	.00	
YMCA CAPITAL CAMPAIGN	.00	.00	.00	.00	.00	
INSTITUTE OF GOVERNMEN	.00	.00	.00	.00	.00	
DAYCARE CAPITAL CAMPAI	.00	.00	.00	.00	.00	
LAFIESTA DEL PUEBLO	.00	.00	.00	.00	.00	
CHATHAM DSPTE SETTLEME	.00	.00	.00	.00	.00	
FAM VIOL PREVENT CNTR	38,291.00	34,400.00	34,900.00	34,403.00	33,803.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 10
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR:
GENERAL FUND

2006
ACTUAL

2007
ORIG BUD

2007
REVISED BUD

2008
REQUEST

2008
RECOMMEND

COMMENT

SHAEFFER HOUSE	.00	.00	.00	.00	.00	
VOLUNTEERS FOR YOUTH	47,000.00	51,000.00	59,000.00	70,000.00	70,000.00	
JUVENILE MEDIATION PRO	.00	.00	.00	.00	.00	
SHAEFFER HOUSE	.00	.00	.00	.00	.00	
JOCCA	.00	.00	.00	.00	.00	
HILLCREST YOUTH SHELTE	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	
FAMILFIRST	.00	.00	.00	.00	.00	
PROJECT TURN AROUND	85,934.00	96,260.00	96,260.00	91,524.00	91,524.00	
RESTORATIVE JUSTICE PR	.00	.00	.00	.00	.00	
OJJ ADMINISTRATION	.00	15,500.00	15,500.00	15,500.00	15,500.00	
MENTORS FOR KIDS	.00	.00	.00	.00	.00	
DISPUTE SETTLEMENT	35,800.00	40,500.00	44,673.00	35,000.00	35,000.00	
JOCCA RESTITUTION	.00	.00	.00	.00	.00	
JOCCA TEEN COURT	.00	.00	.00	.00	.00	
VOL FAMILIES WITH CHILD	.00	.00	.00	.00	.00	
OPC FOSTER CARE	.00	.00	.00	.00	.00	
OPC CLINICAL CASE MANA	15,644.00	17,646.00	17,646.00	17,411.00	17,411.00	
DISPUTE SETTLEMENT	.00	.00	.00	.00	.00	
PIEDMONT HEALTH SERVIC	10,750.00	10,750.00	10,750.00	10,750.00	10,750.00	
ALLIANCE OF AIDS SERVI	3,000.00	3,000.00	3,000.00	5,000.00	3,000.00	
ARC OF ORANGE COUNTY	4,000.00	4,000.00	4,000.00	4,500.00	4,000.00	
CHAPEL HILL TRAIN OUTR	.00	.00	.00	.00	.00	
CHILD CARE NETWORKS	.00	.00	.00	.00	.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 11
bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR:
GENERAL FUND

2006
ACTUAL

2007
ORIG BUD

2007
REVISED BUD

2008
REQUEST

2008
RECOMMEND

COMMENT

FAMILY COUNSELING SERV

3,500.00

3,500.00

3,500.00

6,000.00

3,500.00

SENIOR CARE OF ORANGE

40,000.00

50,000.00

50,000.00

50,000.00

50,000.00

OC AMERICAN RED CROSS

.00

5,000.00

5,000.00

7,000.00

5,000.00

YOUTH CREATING CHANGE

2,500.00

2,500.00

2,500.00

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BEHAVIOUR SKILLS COUNS

12,000.00

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ADOLESCENT PREGNANCY P

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PIEDMONT WILDLIFE CENT

20,000.00

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20,000.00

40,000.00

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PREVIOUSLY UNFUNDED OR

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265,021.00

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GOVERNOR'S CRIME COMMI

9,215.00

7,989.00

8,739.00

11,308.00

11,308.00

VOL FOR YOUTH - TEEN C

32,000.00

32,000.00

32,000.00

32,000.00

32,000.00

MENTAL HEALTH REFORM R

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RESERVE FOR PLANNING IN

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145,000.00

145,000.00

250,797.00

145,000.00

BOOMERANG

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15,000.00

15,000.00

18,000.00

18,000.00

BIG BROTHERS/BIG SISTE

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5,000.00

5,000.00

10,000.00

5,000.00

CORNUCOPIA HOUSE

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2,000.00

2,000.00

6,000.00

2,000.00

LEAF LIGHT

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5,000.00

5,000.00

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SPECIAL OLYMPICS OF OC

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5,000.00

5,000.00

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CHRYSALIS FOUNDATION

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20,000.00

20,000.00

30,000.00

20,000.00

VOL FOR YOUTH - WORK T

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21,248.00

24,418.00

24,418.00

Mental Health Assoc SF

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109,358.00

99,794.00

99,794.00

PIEDMONT RC&D

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500.00

500.00

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.00

RESERVE FOR EMS TRANSP

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.00

CRITICAL NEEDS/SAFETY

.00

125,000.00

270,000.00

125,000.00

125,000.00

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

PG 12
bgnryrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR:
GENERAL FUND

	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
MEETING SUPPORT SUPPLI	9,490.44	10,000.00	10,000.00	12,000.00	12,000.00	
EMPLOYEE PAY AND BENEF	.00	.00	.00	.00	.00	
OCJCPC MATCHING FUNDS	16,182.00	23,085.00	23,085.00	26,492.00	26,492.00	
TUITION REFUNDS	10,978.40	11,000.00	11,000.00	11,000.00	11,000.00	
TRIANGLE J WORKSHOPS	.00	.00	.00	.00	.00	
PIEDMONT RC&D	6,881.00	7,000.00	7,000.00	7,000.00	7,000.00	
RT REGIONAL PARTNERSHI	10,000.00	10,000.00	10,000.00	18,145.00	10,000.00	
FOREST SERVICE	36,821.66	58,425.00	58,425.00	62,949.00	62,949.00	
MEDICAL EXAMINER	34,375.00	32,000.00	32,000.00	32,000.00	32,000.00	
LAKE ORANGE	600.00	1,500.00	1,500.00	1,500.00	1,500.00	
MERIT ADJUSTMENT	.00	.00	.00	.00	.00	
RETIREE HEALTH	760,362.51	798,200.00	798,200.00	1,149,407.00	1,149,407.00	
EMPLOYEE DEVELOPMENT	79,026.02	63,000.00	93,827.89	63,000.00	63,000.00	
SAVINGS FROM HIRING FR	.00	.00	.00	.00	.00	
RECRUITMENT/SELECTION	7,208.78	.00	.00	5,000.00	5,000.00	
CONTINGENCY	.00	35,000.00	12,333.00	35,000.00	35,000.00	
SALARY - COST OF LIVIN	.00	.00	.00	.00	1,138,030.00	
BOND COMMITTEE	.00	.00	.00	.00	.00	
INCENTIVES PROGRAM	.00	.00	.00	.00	.00	
MISCELLANEOUS	2,572.65	25,000.00	25,000.00	25,000.00	25,000.00	
REPORT TO PEOPLE	.00	.00	.00	.00	.00	
CABLE TV SHOW	.00	.00	.00	.00	.00	
YOUTH SERVICES	9,258.99	10,000.00	13,000.00	10,000.00	10,000.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
TASK FORCE	.00	.00	.00	.00	.00	
JORDAN LAKE WATER	.00	.00	.00	.00	.00	
COUNTY GOVERNMENT WEEK	480.07	750.00	750.00	750.00	750.00	
YOUTH VOICES	316.93	1,500.00	1,500.00	1,500.00	1,500.00	
SIGNAGE	.00	.00	.00	.00	.00	
250TH ANNIVERSARY	.00	.00	.00	.00	.00	
DRUG TESTING	7,888.76	7,500.00	7,773.36	8,000.00	8,000.00	
RESERVE FOR BOCC ACTIO	.00	.00	.00	.00	.00	
EMERGENCY WATERSHED PR	.00	.00	.00	.00	.00	
PUB SAFETY COMMUNICA S	2,046.50	.00	.00	.00	.00	
SHEARON HARRIS INITIAT	.00	.00	.00	.00	.00	
IN RANGE SALARY ADJUST	.00	.00	.00	.00	249,267.00	
PAY PLAN EQUITY RETENT	.00	25,000.00	25,000.00	25,000.00	25,000.00	
STUDENT GEN & IMPACT F	.00	.00	.00	.00	.00	
CABLE CASTING COMM MEE	39,146.39	45,000.00	55,588.39	75,000.00	75,000.00	
MERITORIOUS SERVICE AW	.00	.00	.00	.00	.00	
TRIANGLE J DUES	20,117.00	20,117.00	20,117.00	22,000.00	22,000.00	
TAX BILL INSERTS	3,585.71	7,000.00	7,200.00	5,000.00	5,000.00	
FIRE SAFETY PROTECTION	.00	.00	.00	.00	.00	
ORGANIZ ASSESSMENT STU	.00	.00	.00	.00	.00	
CLASS & PAY STUDY	.00	.00	.00	.00	100,000.00	
CHILD CARE SCHOLARSHIP	.00	.00	.00	.00	.00	
FAIRVIEW COMM POLICING	14,252.24	3,600.00	3,600.00	.00	.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
NORTH HUMAN SVS COMPUT	.00	.00	.00	.00	.00	
IOG CIVICS EDUCATION I	.00	.00	.00	.00	.00	
SCHOOL COLLAB CONSULTA	-680.16	1,300.00	1,300.00	3,500.00	3,500.00	
TJCOG DUES	.00	.00	.00	.00	.00	
DISABILITY AWARENESS C	.00	.00	.00	.00	.00	
CAPE FEAR RIVER ASSEMB	3,820.00	3,916.00	3,916.00	3,916.00	3,916.00	
ROGERS RD WATERLINE HO	.00	.00	.00	.00	.00	
OWASA FEES	2,880.00	2,880.00	2,880.00	.00	.00	
ROGERS RD WATERLINE GR	.00	.00	.00	.00	.00	
BLACKWOOD AND CATE OPE	7,679.24	10,000.00	12,870.00	10,000.00	10,000.00	
CATE PROPERTY OPERATIO	2,555.00	7,500.00	8,855.00	.00	.00	
DROUGHT RELATED EXPEND	.00	.00	.00	.00	.00	
FAIRVIEW CENTER EQUIPM	272.35	.00	272.35	.00	.00	
NATURAL DISASTER EXPEN	.00	.00	.00	.00	.00	
HEALTH INSURANCE INCRE	.00	375,000.00	375,000.00	588,020.00	127,000.00	
HOUSING WAGE RESERVE	.00	.00	.00	.00	.00	
HUMAN SERVICES FORUM	6,450.28	6,300.00	7,279.00	6,300.00	6,300.00	
RURAL PLANNING ORGANIZ	6,000.00	7,567.00	7,567.00	7,566.00	7,566.00	
UNIFIED DEVELOPMENT OR	.00	.00	.00	.00	.00	
COMMUNICATION TOWERS S	.00	15,000.00	20,000.00	10,000.00	10,000.00	
RESERVE FOR CARRBORO C	.00	.00	.00	.00	.00	
UPPER NEUSE RIVER BASI	9,105.00	10,948.00	12,865.00	12,859.00	12,859.00	
MISC NON DEPARTMENTAL	.00	-1,215,497.00	-1,215,497.00	-1,000,000.00	.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
DOMESTIC PARTNER BENEF	.00	.00	.00	.00	.00	
RESERVE FOR NEW POSITI	.00	.00	.00	.00	.00	
JORDAN LAKE WATER STOR	.00	2,500.00	2,500.00	4,500.00	4,500.00	
3R FEE FOR COUNTY PROP	1,911.00	2,000.00	2,000.00	2,500.00	2,500.00	
STORMWATER FEES FOR CO	9,009.00	10,000.00	10,000.00	7,000.00	10,000.00	
401 K PLAN ENHANCEMENT	.00	.00	.00	.00	93,000.00	
HILLS/ORANGE STRATEGIC	9,121.31	.00	15,879.00	.00	.00	
RESERVE FOR CHILD CARE	.00	.00	.00	.00	.00	
CABLE FRANCHISE NEGOTI	1,085.76	.00	.00	.00	.00	
METROPOLITAN PLANNING	.00	.00	.00	.00	.00	
FIRE AND RESCUE STRATE	25,000.00	.00	12,311.09	.00	.00	
OCS DISTRICT TAX	2,308.95	.00	.00	.00	.00	
A HELPING HAND	5,000.00	5,000.00	5,000.00	7,500.00	5,000.00	
GREENHOUSE GAS EMISSIO	44,341.47	.00	38,250.00	.00	.00	
ENERGY CONSERVATION TE	.00	.00	.00	.00	.00	
RESERVE FOR WATER RESO	.00	50,000.00	50,000.00	.00	.00	
RESERVE FOR OPENING OF	.00	28,650.00	20,112.00	.00	.00	
PARTNERSHIP TO END HOM	64,042.26	18,000.00	43,690.80	24,000.00	24,000.00	
RESERVE FOR COURT OPER	.00	200,000.00	.00	.00	.00	
RESERVE FOR DOWNTOWN C	.00	150,000.00	150,000.00	.00	.00	
FAIR FUNDING - CHCCS	.00	800,000.00	400,000.00	400,000.00	400,000.00	
RSV4 FIRE&RESCUE STUDY	.00	50,000.00	50,000.00	.00	.00	
MISC BUDGET REDUCTIONS	.00	.00	.00	.00	.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
RSV 4 CUSTODIAL STRATE	.00	50,000.00	50,000.00	.00	.00	
RESERVE FOR STAFF ATTO	.00	50,000.00	50,000.00	.00	.00	
FAIR FUNDING - OCS	.00	.00	400,000.00	400,000.00	400,000.00	
AMERICORP	.00	.00	.00	.00	.00	
HUMAN SVS AUTOMATION I	.00	.00	.00	.00	.00	
REFERENDUM EDUCATION	.00	.00	15,000.00	.00	.00	
WC Breeze Family Farm	.00	.00	.00	10,000.00	10,000.00	
Regional Processing Ct	.00	.00	.00	.00	.00	
ASCAP	.00	.00	.00	1,000.00	1,000.00	
RESERVE FOR HUMAN SRVC	.00	.00	.00	.00	163,300.00	
Food Bank of Cen & Eas	.00	.00	.00	15,000.00	4,500.00	
CAPITAL UNDER \$250	17,554.04	29,472.00	34,409.00	35,415.00	31,415.00	
BOOKS	134,269.74	132,130.00	138,402.82	132,130.00	132,130.00	
PERIODICALS	14,682.86	16,475.00	15,875.00	16,675.00	16,675.00	
AUDIOVISUALS	4,678.87	4,642.00	6,719.31	4,642.00	4,642.00	
MICROFILMS	.00	2,800.00	2,800.00	2,800.00	2,800.00	
NON-BOOK MATERIAL	5,345.78	7,180.00	12,520.34	9,580.00	9,580.00	
REGIONAL LIBRARY	21,449.64	.00	.00	.00	.00	
BOOK BINDING	.00	.00	.00	.00	.00	
BOOK PROCESSING	12,579.60	10,012.00	12,420.25	10,650.00	10,650.00	
MEDICAID	3,815,025.90	4,024,800.00	3,924,800.00	4,570,236.00	4,570,236.00	
SPECIAL ASST TO ADULTS	672,374.50	720,564.00	720,564.00	720,564.00	720,564.00	
TANF CNTY INITIATED	968.00	1,000.00	1,000.00	1,000.00	1,000.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR:
GENERAL FUND

	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
MEDICAL SERVICES	91,163.59	95,000.00	95,000.00	95,000.00	95,000.00	
TANF EMERG ASSISTANCE	121,966.45	110,000.00	110,000.00	110,000.00	110,000.00	
FOOD STAMPS EMP TRNG	6,375.00	7,000.00	10,000.00	10,000.00	10,000.00	
TITLE XIX TRANSPORTATI	.00	.00	.00	.00	.00	
CRISIS INTERVENTION	224,305.82	135,035.00	247,782.00	137,778.00	137,778.00	
AID TO BLIND	7,376.48	9,881.00	9,881.00	10,154.00	10,154.00	
EMS ASSISTANCE PROGRAM	6,627.49	.00	.00	.00	.00	
CHIPS RESERVE	150.00	1,000.00	1,000.00	1,000.00	1,000.00	
SCHOOL COLLABORATION I	.00	.00	.00	.00	.00	
CONSTRUCTION MANAGEMEN	.00	100,000.00	200,000.00	100,000.00	100,000.00	
PROGRAM PAYMENTS	71,021.67	103,510.00	129,635.00	162,010.00	162,010.00	
CHILD DAY CARE	3,894,950.35	3,640,324.00	4,286,864.00	4,354,749.00	4,354,749.00	
ADULT DAY CARE	6,665.00	12,000.00	12,585.00	6,643.00	6,643.00	
COUNTY DAY CARE	51,902.20	50,000.00	50,000.00	50,000.00	50,000.00	
GENERAL ASSISTANCE	122,471.05	130,000.00	130,000.00	130,000.00	130,000.00	
GEN ASSISTANCE	.00	.00	.00	.00	.00	
GEN ASSIST UTILITY DEP	965.49	6,000.00	6,000.00	6,000.00	6,000.00	
FOSTER CARE	.00	.00	.00	.00	.00	
FSTR CARE BOARD	620,672.51	750,000.00	740,500.00	700,000.00	700,000.00	
ADOPTION	138,708.41	150,000.00	150,000.00	150,000.00	150,000.00	
ADOPTION VNDR PMTS	58,068.68	57,047.00	69,421.85	77,000.00	77,000.00	
ADOPTION 100% COUNTY	.00	.00	.00	.00	.00	
PSYCHOLOGICAL	7,540.00	25,000.00	26,982.50	25,000.00	25,000.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
IV-E WAIVER SERVICES	.00	84,000.00	84,000.00	84,000.00	84,000.00	
NC HELPING NEIGHBORS F	7,450.00	.00	.00	.00	.00	
COUNTY SOCIAL SERVICES	1,933.31	4,000.00	4,000.00	4,800.00	4,800.00	
DEMENTIA EDUCATION PRO	.00	.00	.00	.00	.00	
HEALTH PROMOTION	.00	2,063.00	4,972.00	2,063.00	2,063.00	
FRAIL ELDERLY	4,257.57	.00	7,448.00	300.00	300.00	
RSVP VOL MEALS	.00	.00	.00	.00	.00	
RSVP VOL INSURANCE	2,463.00	3,150.00	3,150.00	3,150.00	3,150.00	
RSVP VOL OTHER	8,166.22	7,313.00	7,459.21	7,713.00	7,713.00	
RSVP VOL TRANSPORT	6,576.06	5,741.00	5,741.00	6,144.00	6,144.00	
RSVP VOL MILEAGE	.00	.00	.00	.00	.00	
VOLUNTEER TRAINING	292.39	300.00	300.00	300.00	300.00	
VOLUNTEER SUPPLIES	22.43	300.00	300.00	300.00	300.00	
VOLUNTEER CONTRACT SER	242.00	600.00	600.00	600.00	600.00	
VOLUNTEER PROGRAM	.00	1,100.00	1,100.00	2,000.00	2,000.00	
EMPOWERMENT - HOMEOWNE	.00	13,545.00	13,545.00	73,535.00	13,545.00	
COMMISSION FOR WOMEN	4,637.26	5,000.00	5,800.00	5,000.00	5,000.00	
YOUTH SUMMITT	.00	.00	.00	.00	.00	
CIVIL RIGHTS SUMMITT	.00	.00	.00	.00	.00	
PARTNERSHIP GRANT	27,921.57	10,000.00	141,764.00	10,000.00	10,000.00	
LITTLE RIVER PARK OPER	.00	.00	.00	.00	.00	
HUMAN RELATIONS COMMIS	3,958.30	5,000.00	9,550.00	5,000.00	5,000.00	
HUD TRAINING	4,770.67	17,900.00	56,699.00	16,400.00	16,400.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 20081 2007-08 Budget

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
HUD OUTREACH & EDUCATI	1,005.55	.00	.00	.00	.00	
SPORTSPLEX MEMBERSHIP	.00	.00	.00	20,000.00	20,000.00	
EQUIPMENT	137,823.32	33,693.00	178,080.31	136,144.00	13,064.00	
IT EQUIPMENT	127,836.65	26,865.00	123,600.07	121,608.00	60,425.00	
SOFTWARE	.00	.00	.00	.00	.00	
FURNISHINGS	37,495.18	48,710.00	129,837.55	70,880.00	31,198.00	
VEHICLES	12,571.00	22,500.00	44,581.00	124,300.00	78,100.00	
WEAPONS	.00	.00	.00	.00	.00	
BUILDING IMPROVEMNTS	8,994.00	20,000.00	156,454.00	.00	.00	
CLERK OF COURT CAPITAL	35.04	.00	.00	.00	.00	
DISTRICT COURT CAPITAL	1,610.98	.00	1,610.98	.00	.00	
DISTRICT ATTORNEY CAPI	282.00	.00	2,782.00	.00	.00	
PUBLIC DEFENDER CAPITA	442.00	.00	442.00	.00	.00	
SUPERIOR COURT JUDGE C	.00	.00	.00	.00	.00	
JAIL IMPROVEMENTS	.00	.00	.00	.00	.00	
MOVING EXPENSES	10,000.00	.00	10,000.00	.00	.00	
RESERVE	.00	.00	.00	.00	.00	
UNALLOCATED	.00	16,570.00	9,024.00	.00	.00	
PRINCIPAL ON SCHOOL BO	6,569,255.00	7,315,660.00	7,315,660.00	7,283,250.00	7,283,250.00	
INTEREST ON SCHOOL BON	4,557,147.46	5,075,727.00	5,075,727.00	4,754,905.00	4,754,905.00	
SCHOOL BOND SVS CHARGE	.00	.00	.00	.00	.00	
PRINCIPAL ON COUNTY BO	1,813,221.28	1,394,308.00	1,394,308.00	1,391,718.00	1,391,718.00	
INTEREST ON COUNTY BON	1,293,412.62	1,212,661.00	1,212,661.00	1,154,885.00	1,154,885.00	

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ORANGE COUNTY MUNIS LIVE
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 20081 2007-08 Budget

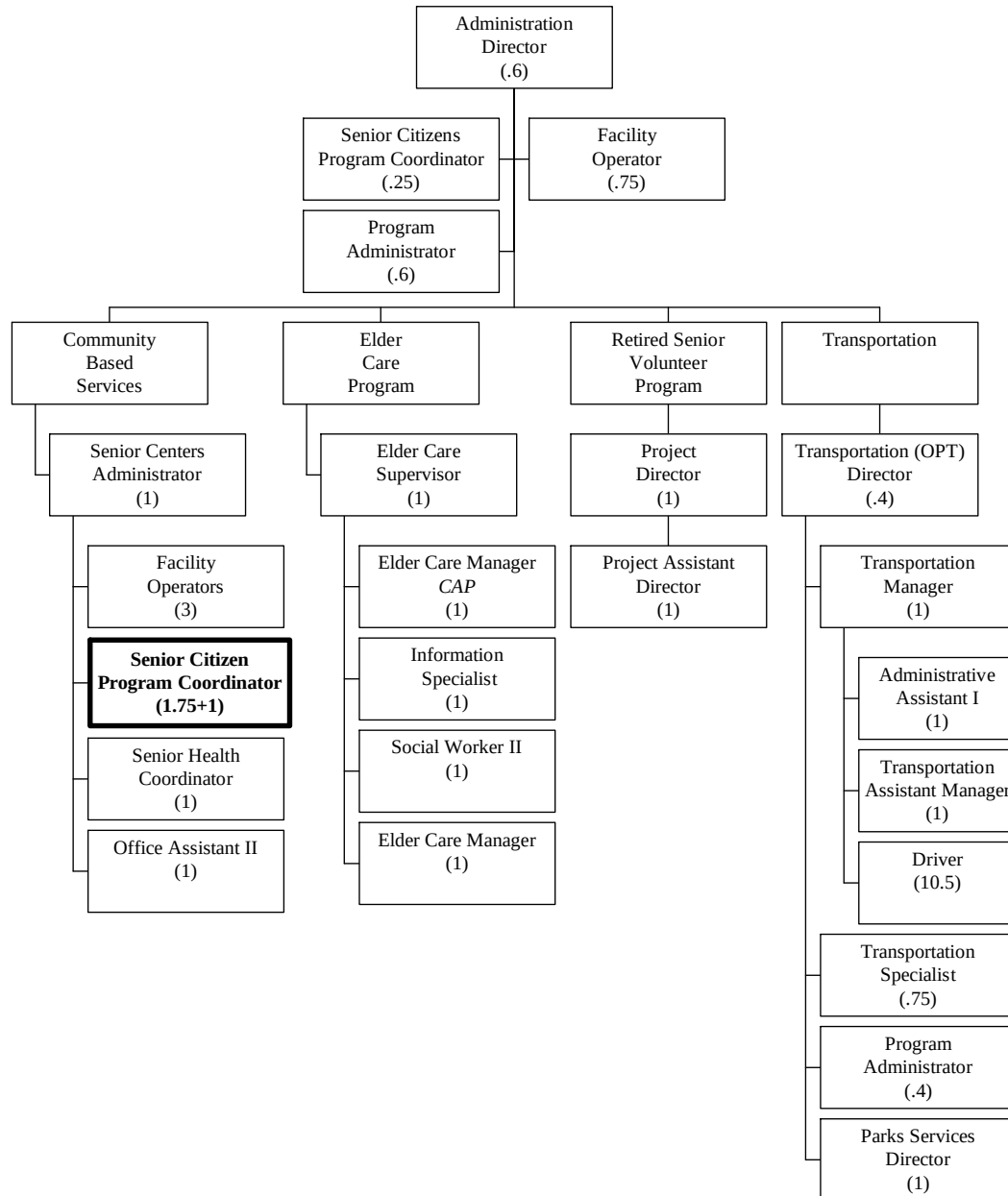
FOR PERIOD 12

ACCOUNTS FOR:
GENERAL FUND

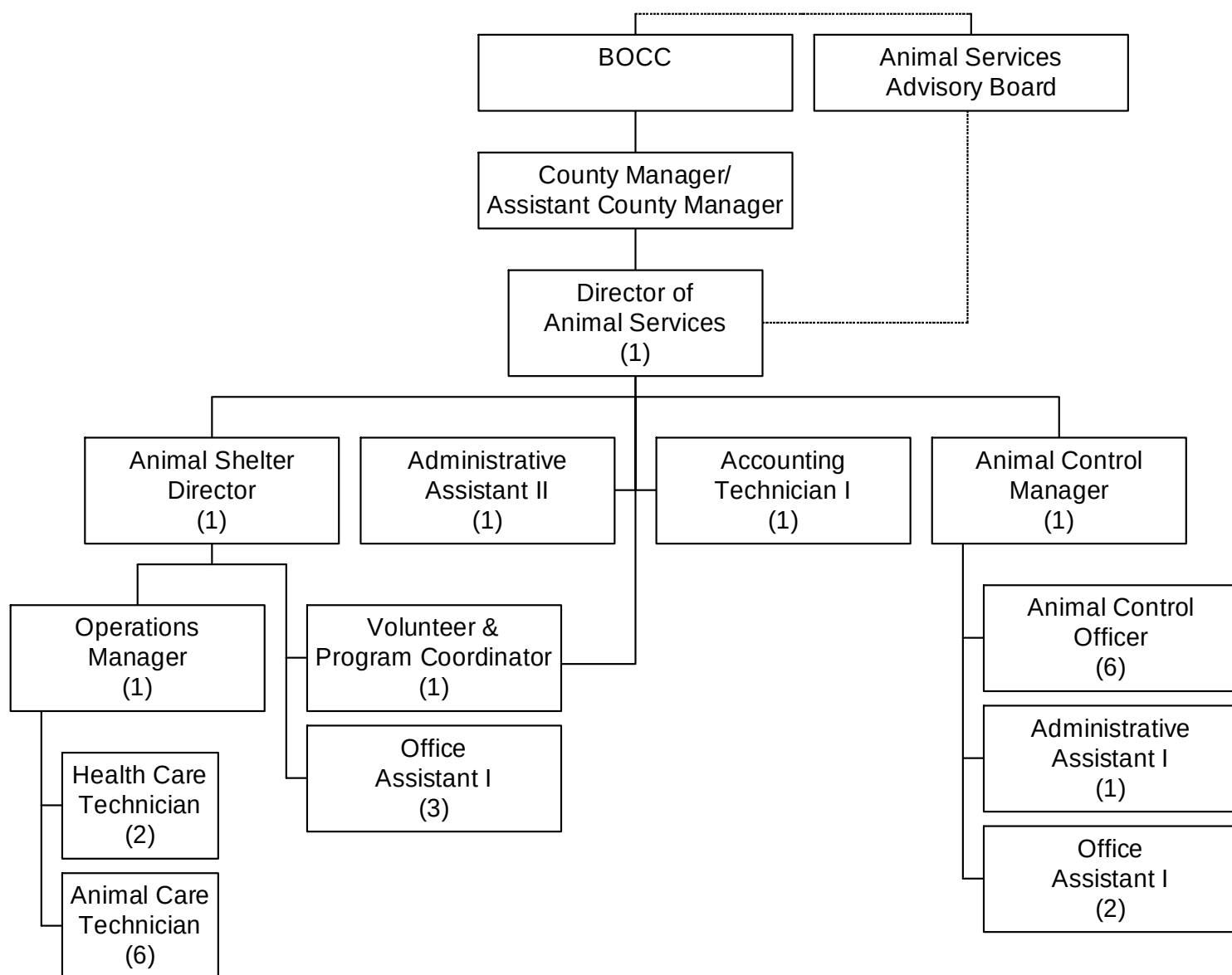
	2006 ACTUAL	2007 ORIG BUD	2007 REVISED BUD	2008 REQUEST	2008 RECOMMEND	COMMENT
Principal - Alt Financ	3,248,455.87	3,682,859.00	3,682,859.00	4,477,336.00	4,477,336.00	
Interest - Alt Financi	853,192.51	1,525,322.00	1,525,322.00	1,972,511.00	1,972,511.00	
Principal - Alt Financ	1,343,747.97	2,154,902.00	2,154,902.00	1,936,384.00	1,936,384.00	
Interest - Alt Financi	188,275.49	1,017,804.00	1,017,804.00	1,109,251.00	1,109,251.00	
PRIN - PRIVATE PLACEMN	.00	.00	.00	68,965.00	68,965.00	
INT - PRIVATE PLACEMNT	.00	.00	.00	121,081.00	121,081.00	
CURRENT EXPENSE - DTCC	.00	.00	.00	180,598.00	180,598.00	
RECURRING CAPITAL - DT	.00	.00	.00	15,000.00	15,000.00	
CHANGE CENTRAL STORES	.00	.00	.00	.00	.00	
TRANS TO GRANT PROJECT	71,494.00	80,661.00	80,661.00	125,877.00	50,788.00	
TRANS TO COMMUN DEVEL	.00	.00	.00	.00	.00	
TRANS TO SCHOOL CAP RE	.00	.00	.00	.00	.00	
TRANS TO REVALUATION	50,000.00	50,000.00	50,000.00	124,000.00	124,000.00	
TRANS TO ADOP ENHANCE	.00	.00	.00	.00	.00	
TRANS TO CO CAPITAL PR	3,328,364.00	2,770,374.00	2,970,374.00	2,715,885.00	2,715,885.00	
TRANS TO AFFORD HOUSE	270,360.00	188,360.00	188,360.00	274,453.00	274,453.00	
TRANS TO SCHOOL CAPITA	4,444,072.00	4,155,562.00	4,155,562.00	4,073,827.00	4,073,827.00	
TRANS TO EFLAND SEWER	85,000.00	100,000.00	100,000.00	122,250.00	122,250.00	
TRANSFER TO SPORTSPLEX	163,435.00	700,000.00	700,000.00	700,000.00	700,000.00	
TRANSFER TO SOLID WAST	.00	.00	.00	2,168,090.00	2,168,090.00	
TRANSFER TO OC JUSTICE	11,500.00	11,500.00	11,500.00	24,534.00	24,534.00	
TRANSFER TO 4H FUND	.00	.00	.00	.00	.00	
OTHER	52,273,053.96	56,195,244.00	56,195,244.00	60,517,778.00	57,193,210.00	
TOTAL GENERAL FUND	150,464,340.22	163,473,184.00	166,699,554.74	177,891,730.00	172,206,470.00	
GRAND TOTAL	150,464,340.22	163,473,184.00	166,699,554.74	177,891,730.00	172,206,470.00	

** END OF REPORT - GENERATED BY PAUL LAUGHTON **

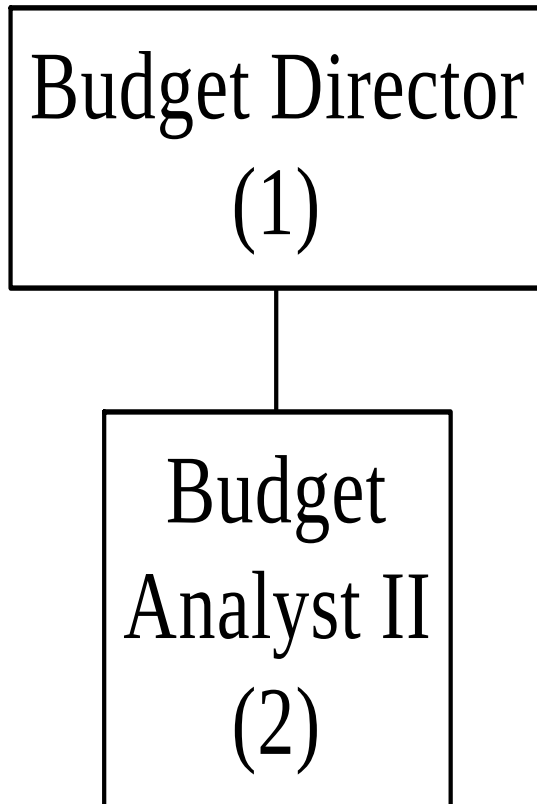
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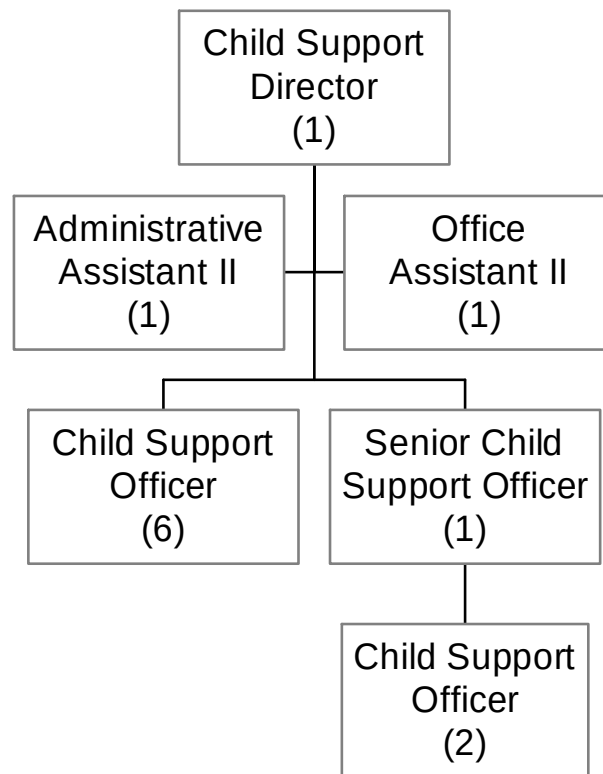
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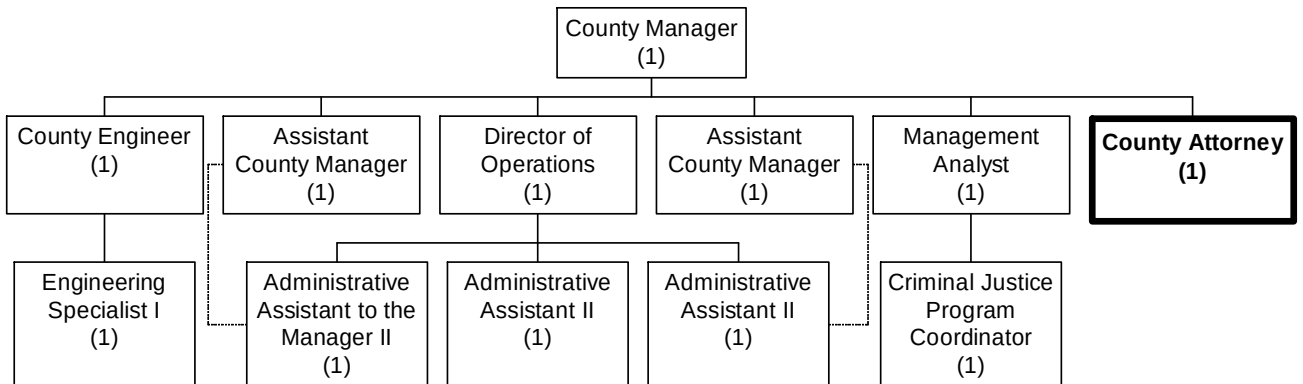
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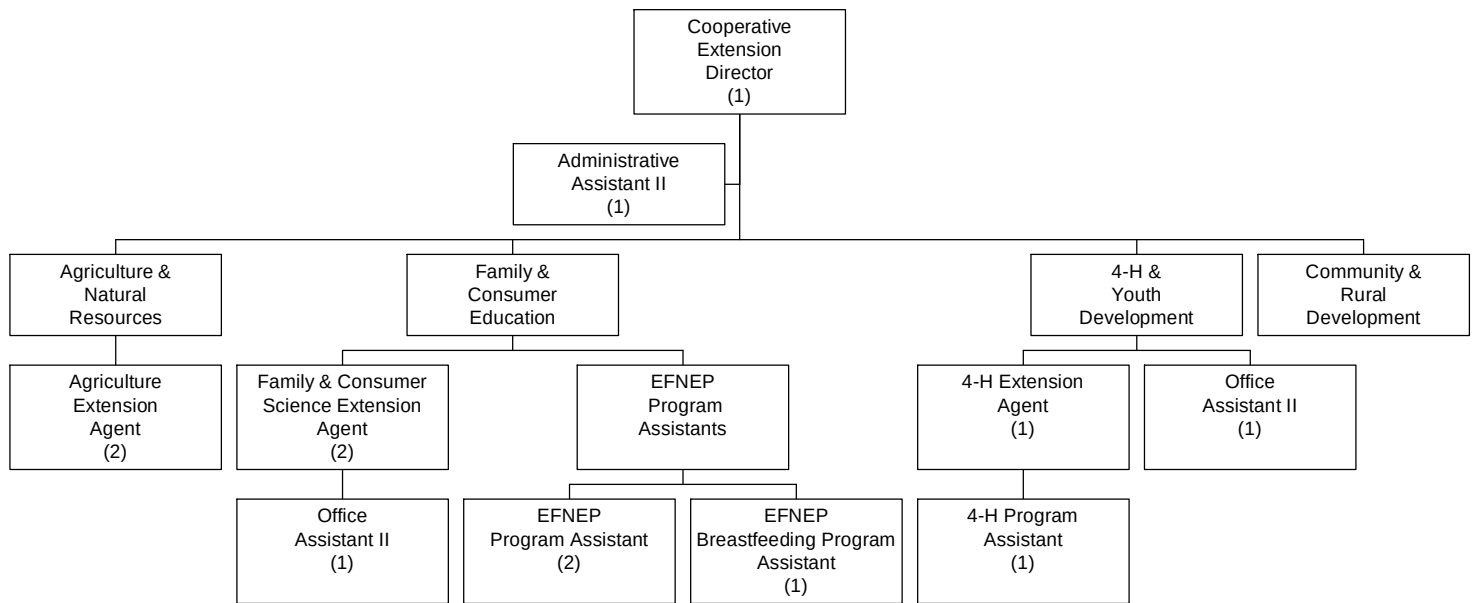
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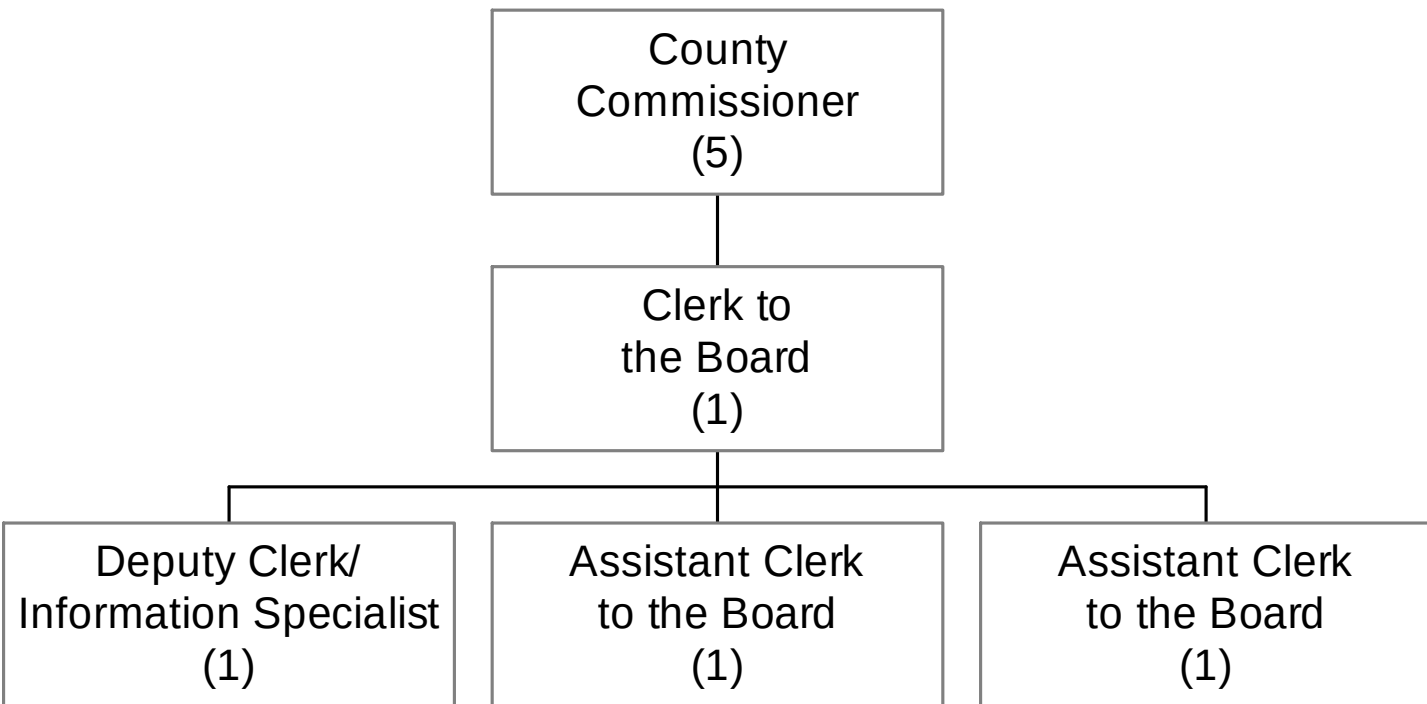
County Manager's Office



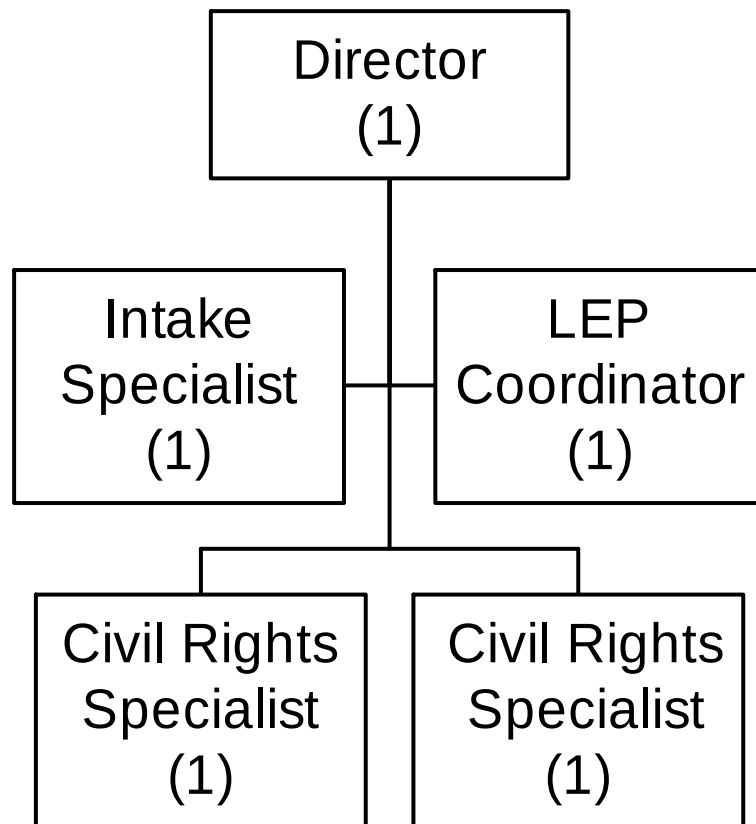
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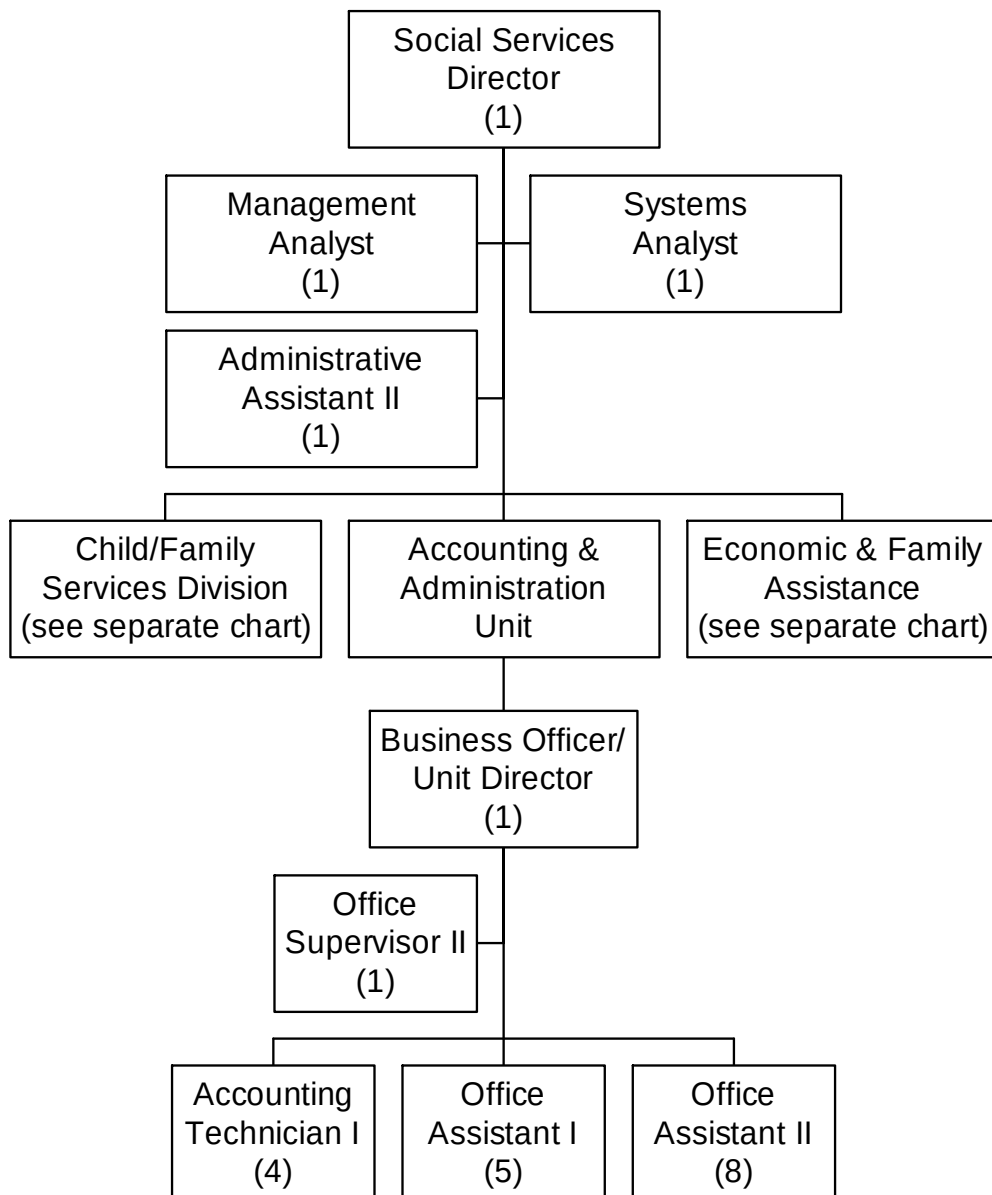
Board of County Commissioners Office



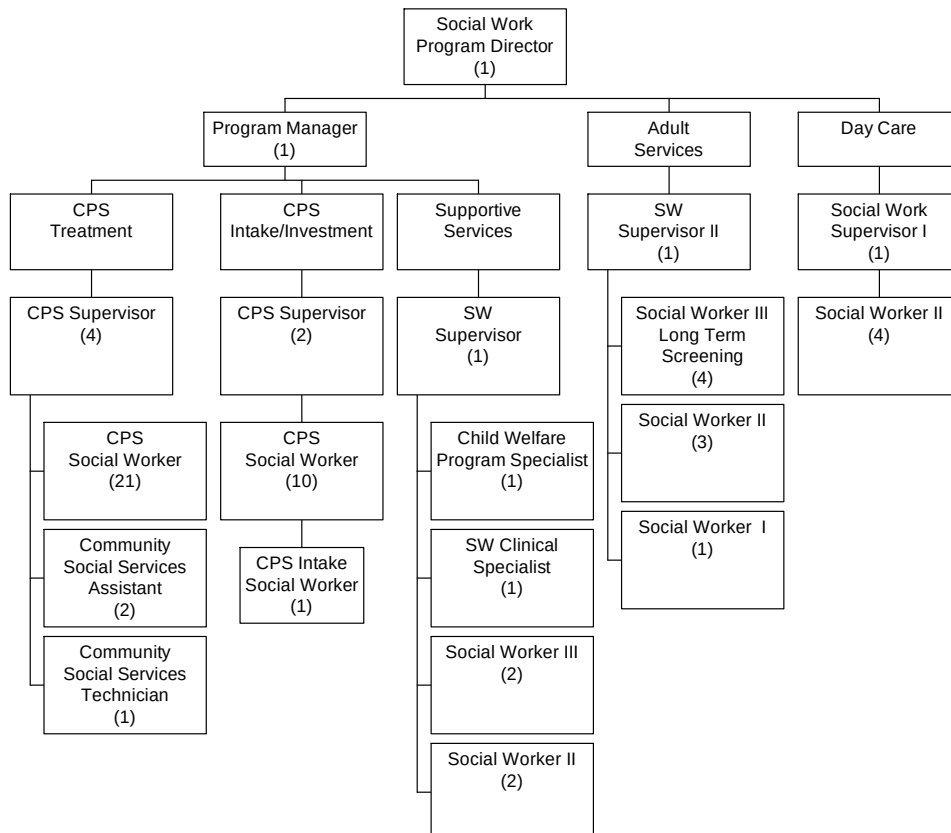
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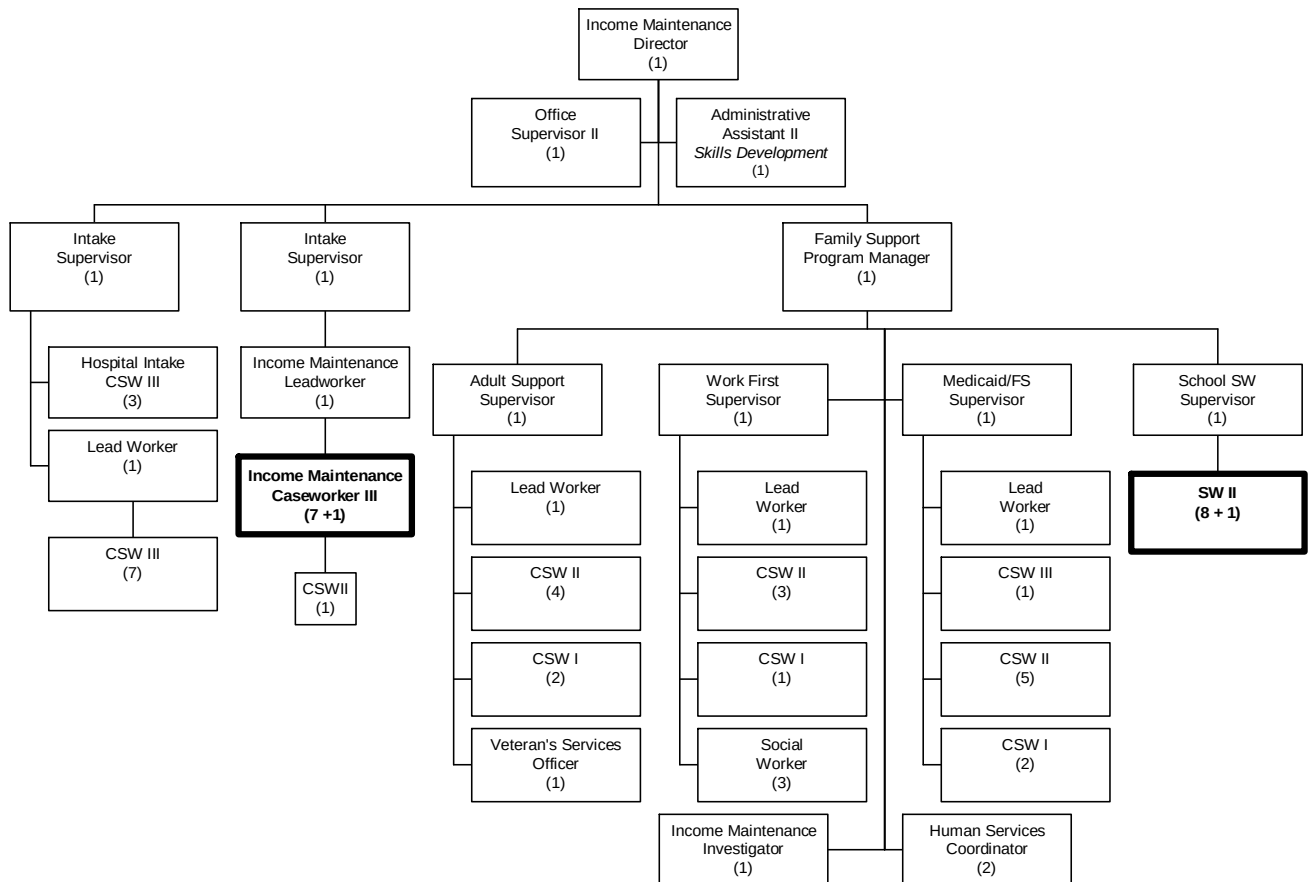
Department of Social Services – Administration



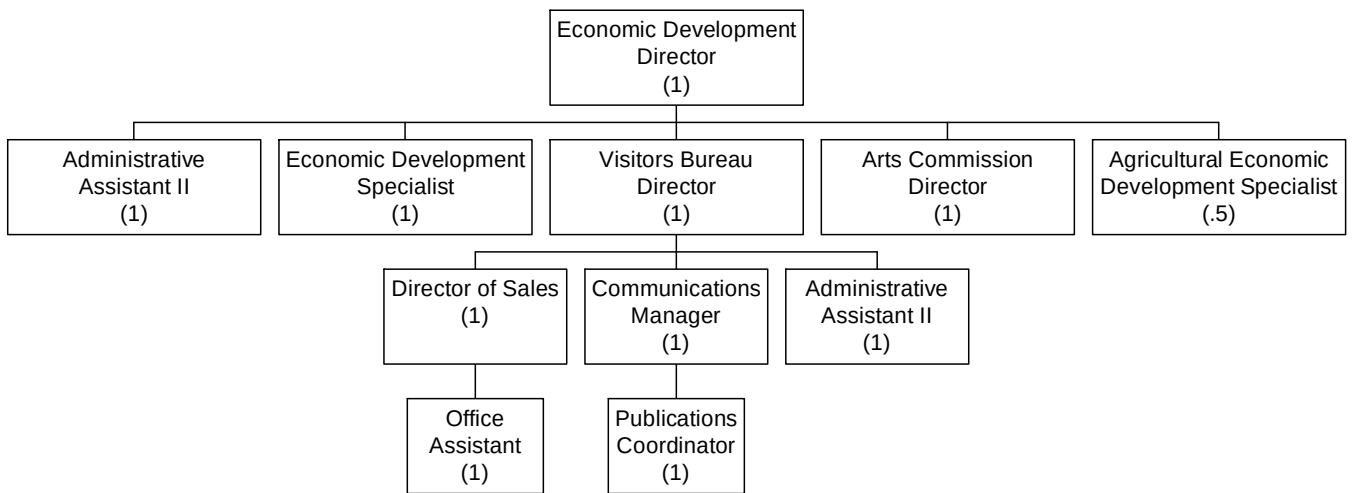
Department of Social Services – Children/Family Services



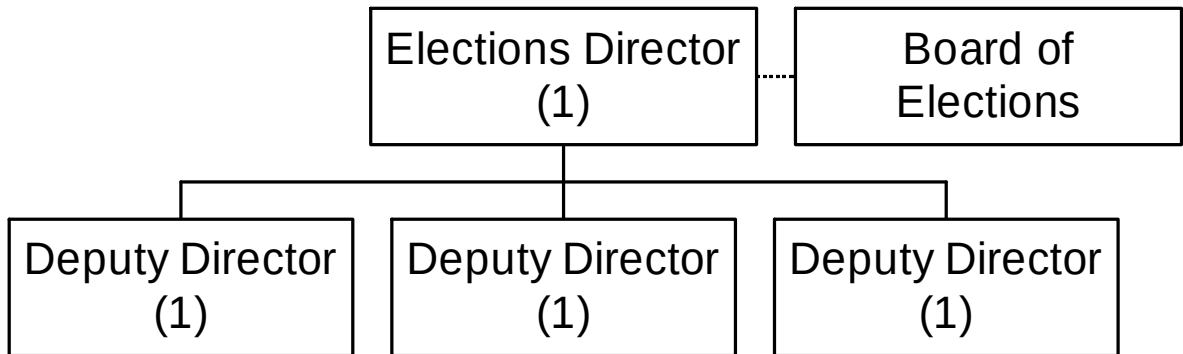
Department of Social Services – Economic & Family Assistance



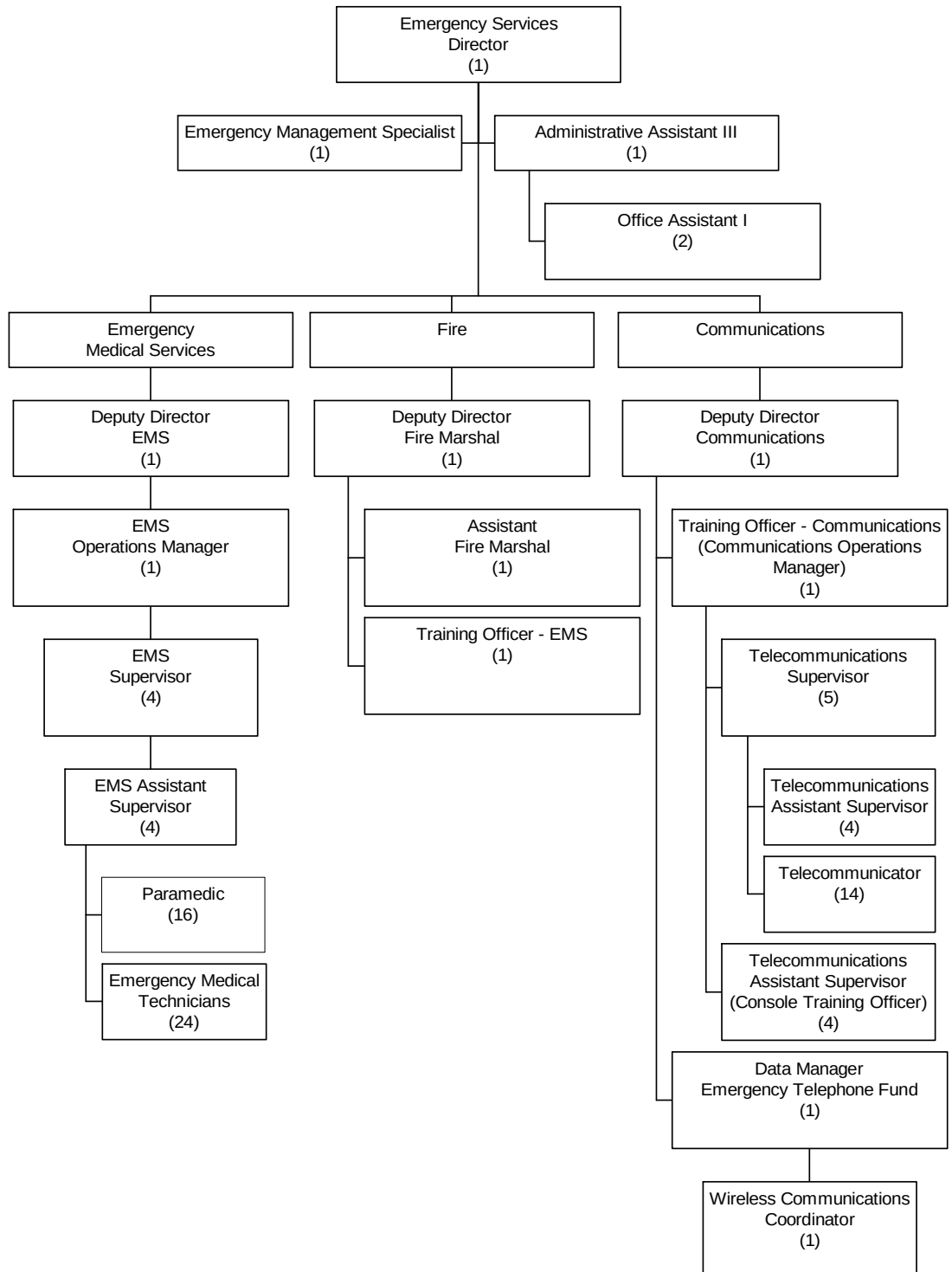
Economic Development (Including Arts Commission & Visitors Bureau)



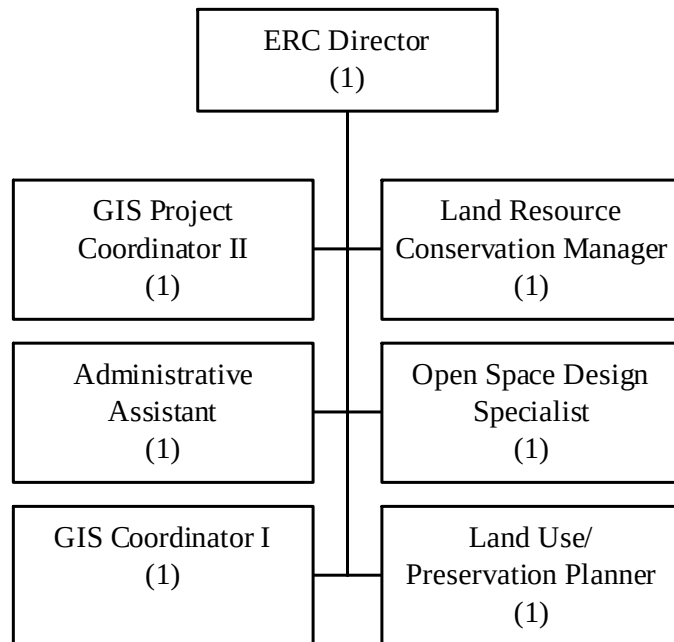
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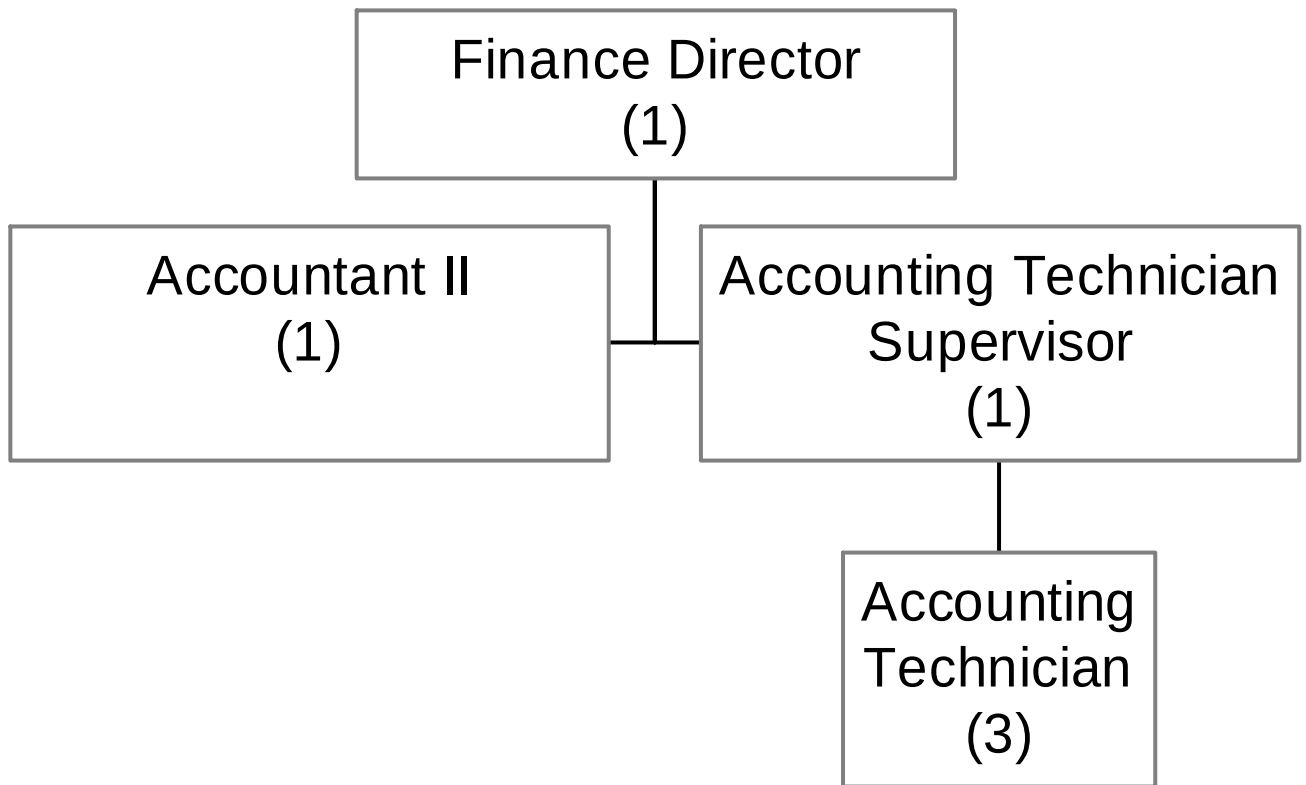
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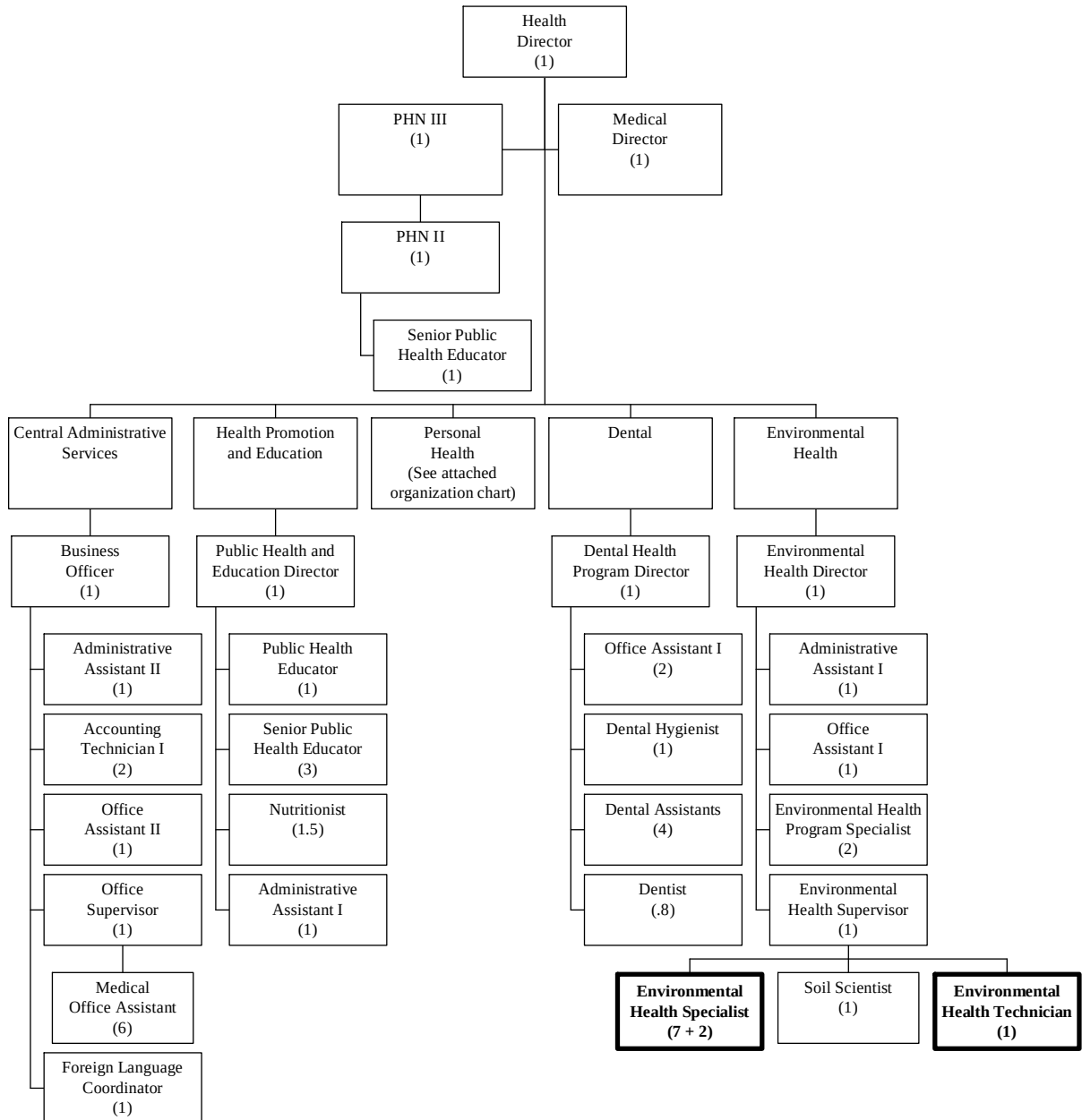
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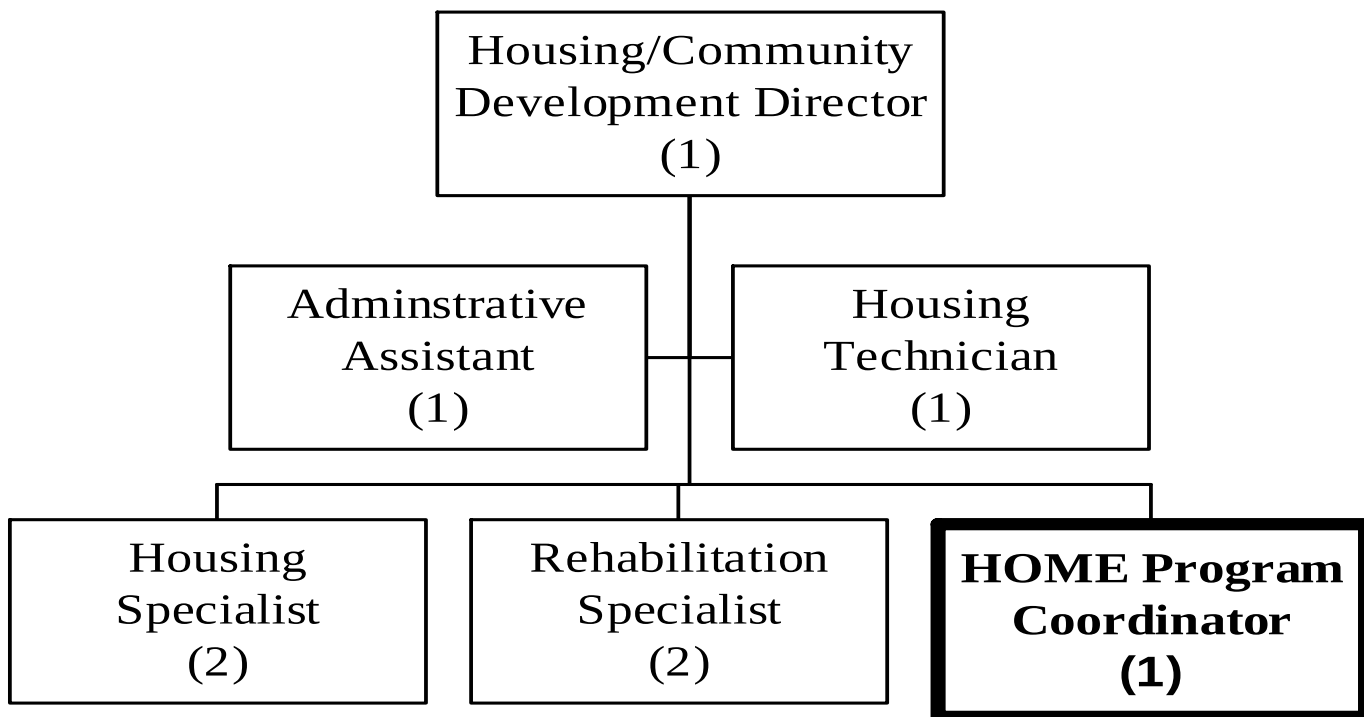
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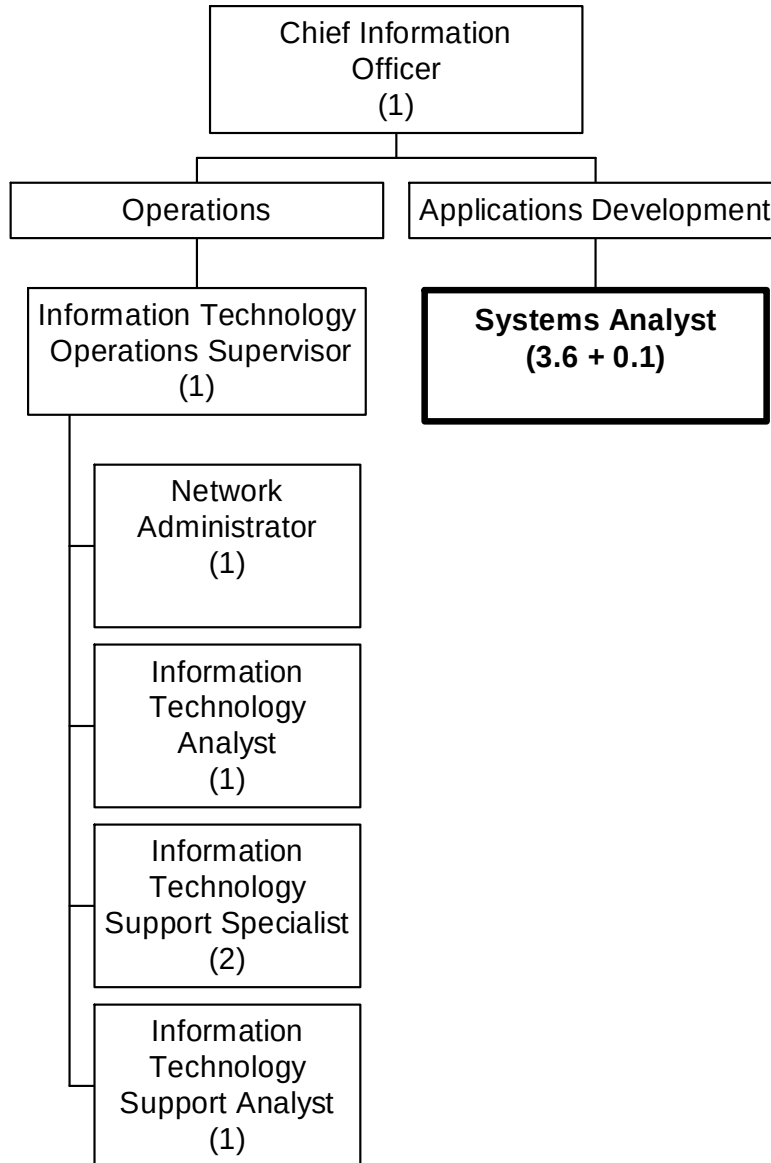
Health Department



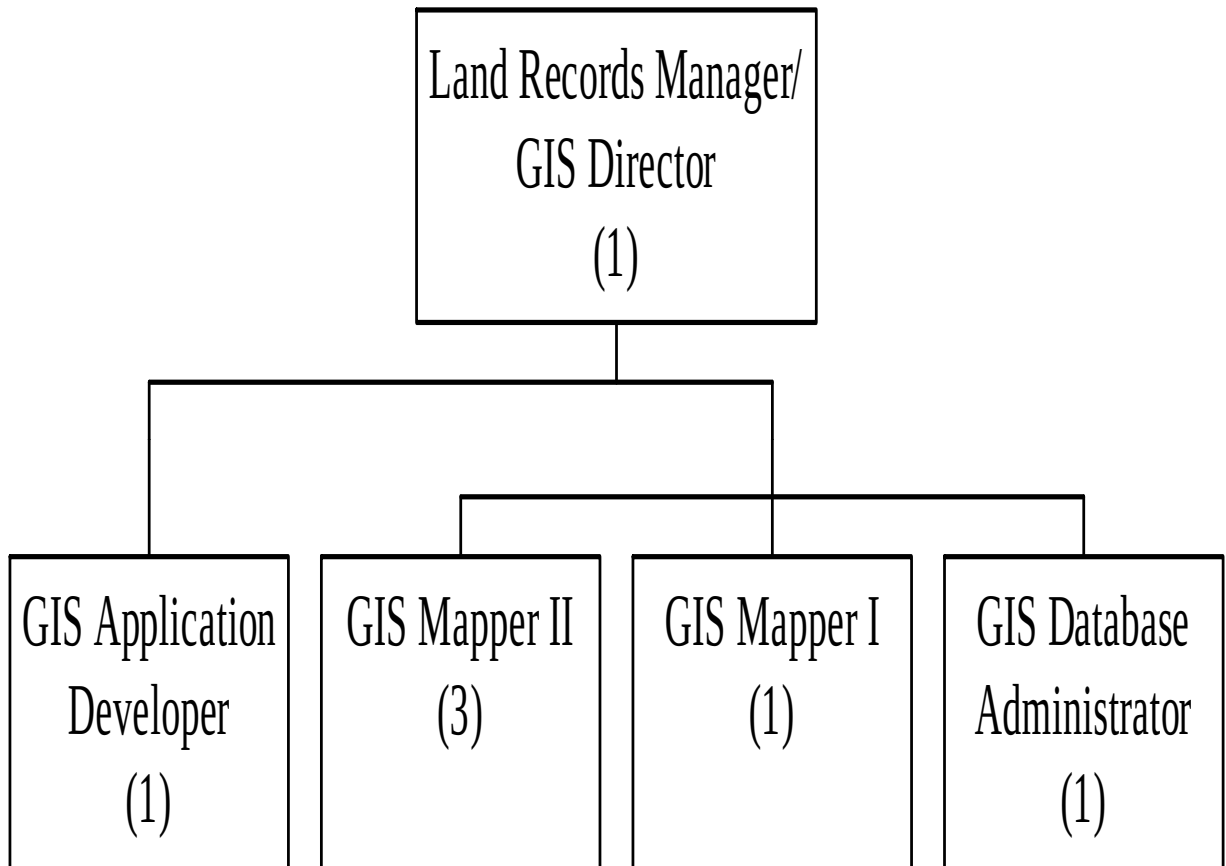
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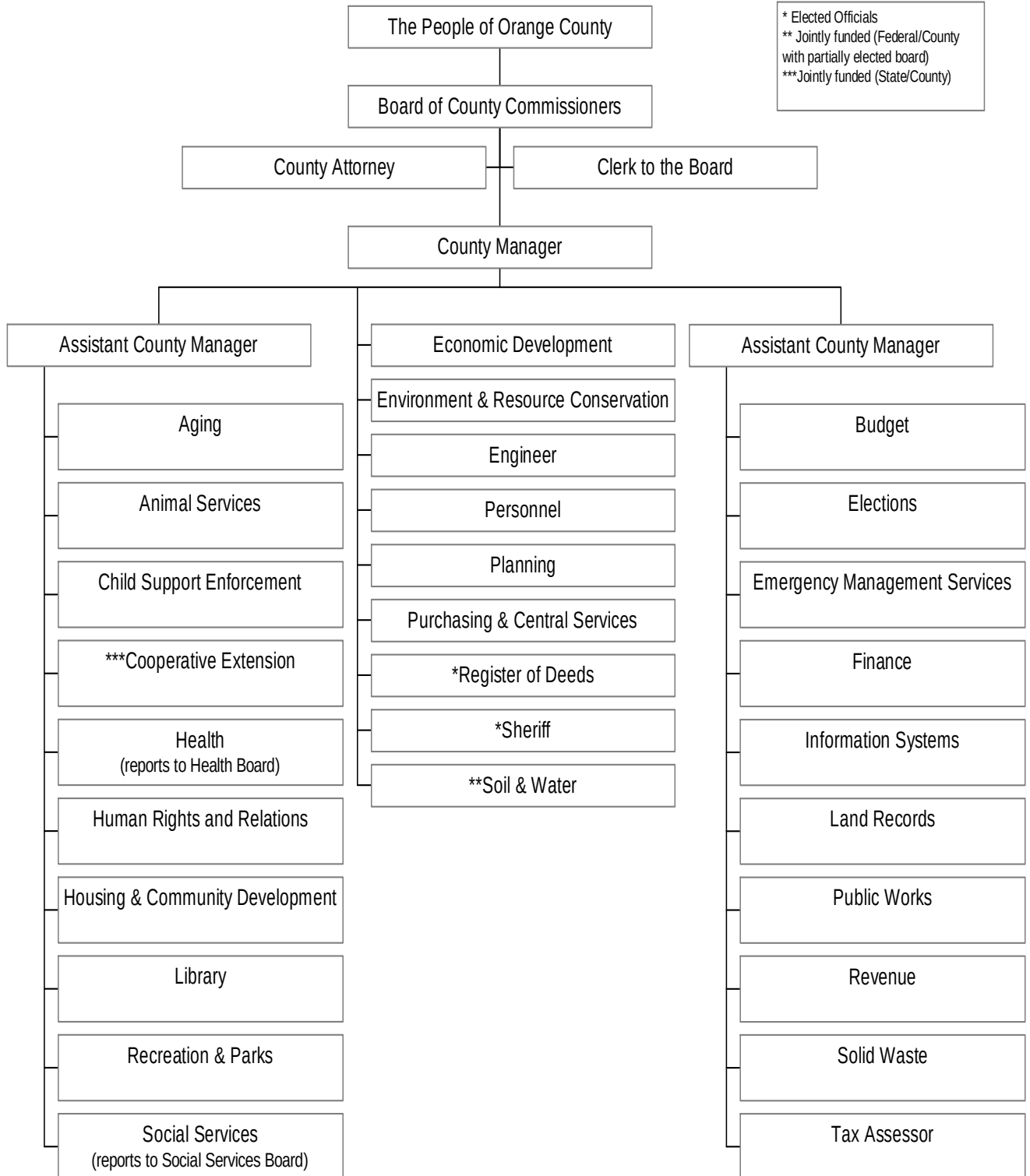
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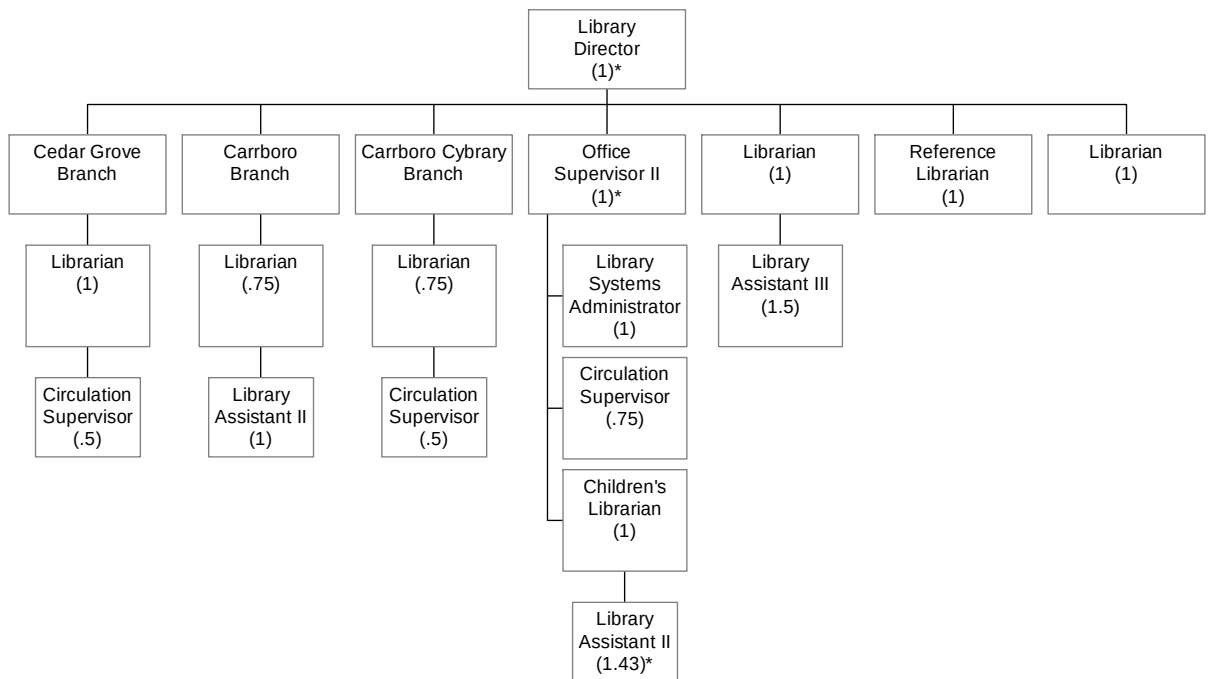
Land Records



Orange County Government



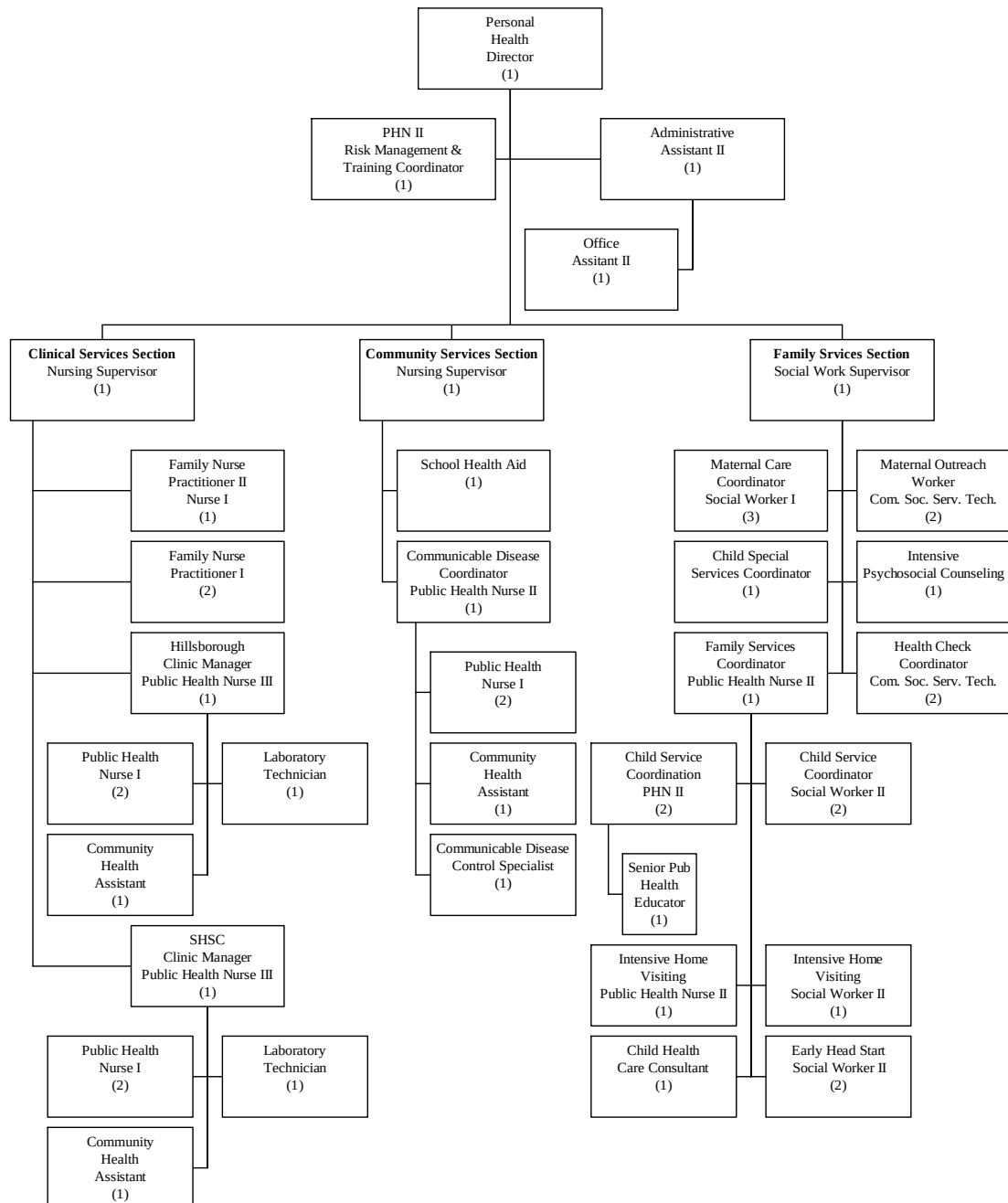
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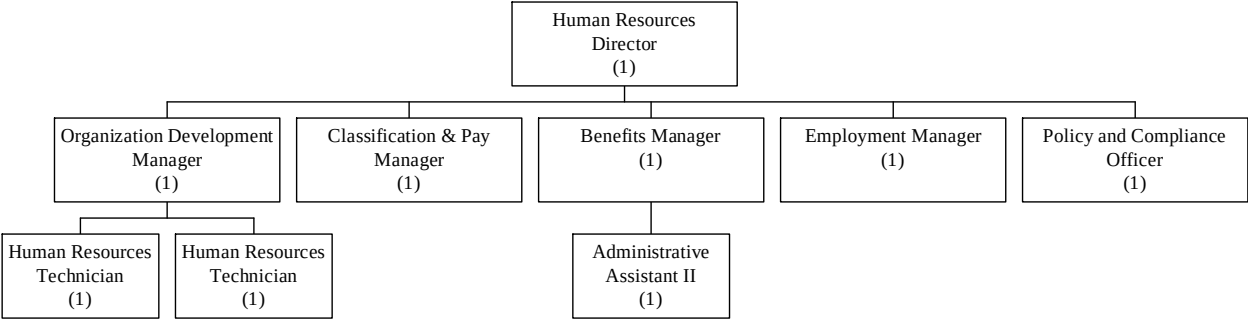
*jointly funded by County/State

Health Department

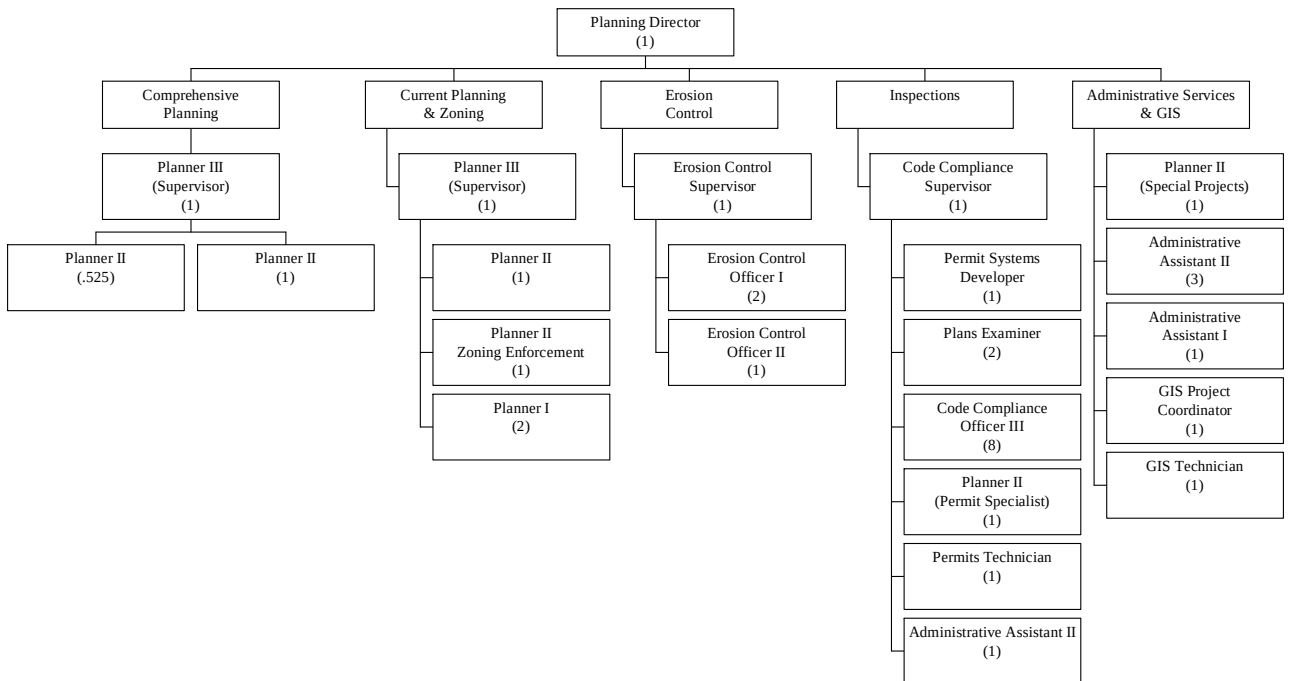
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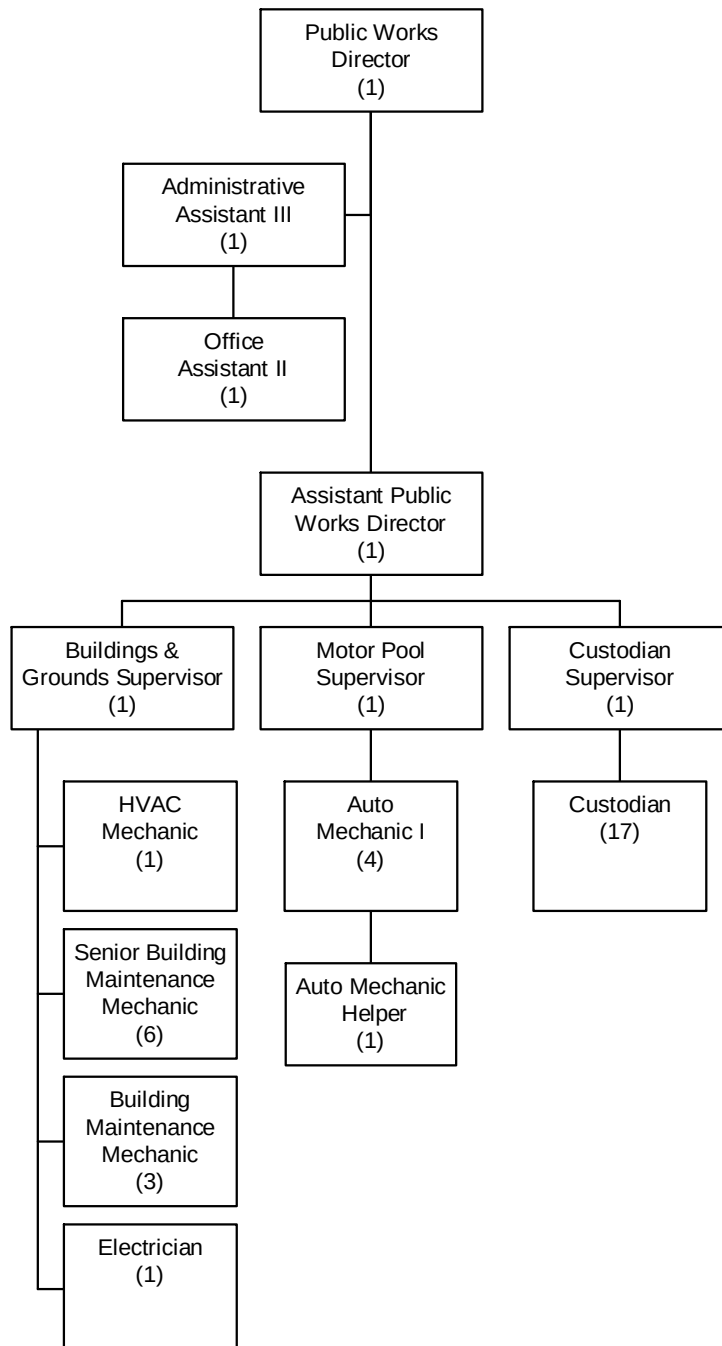
Personnel Department



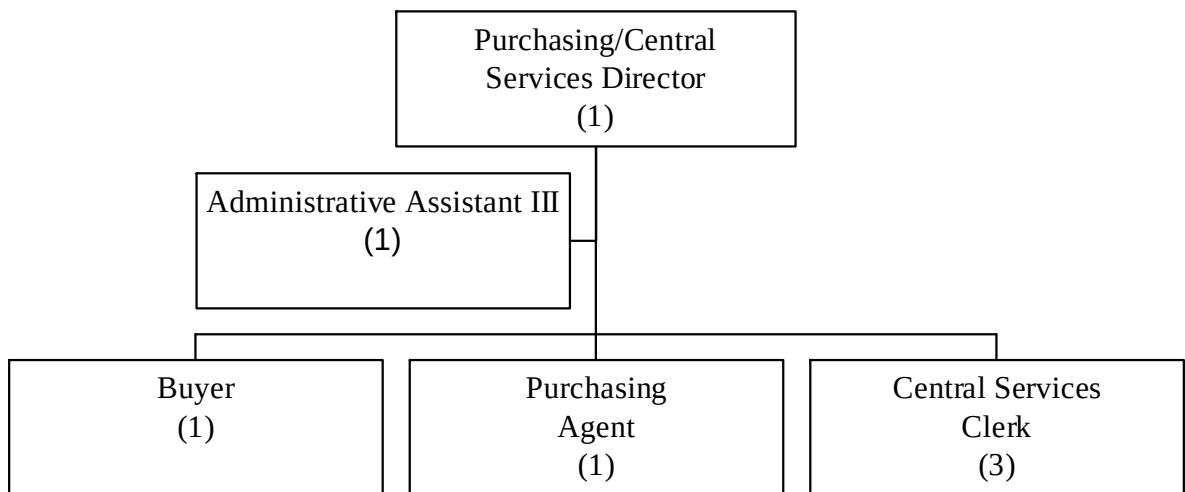
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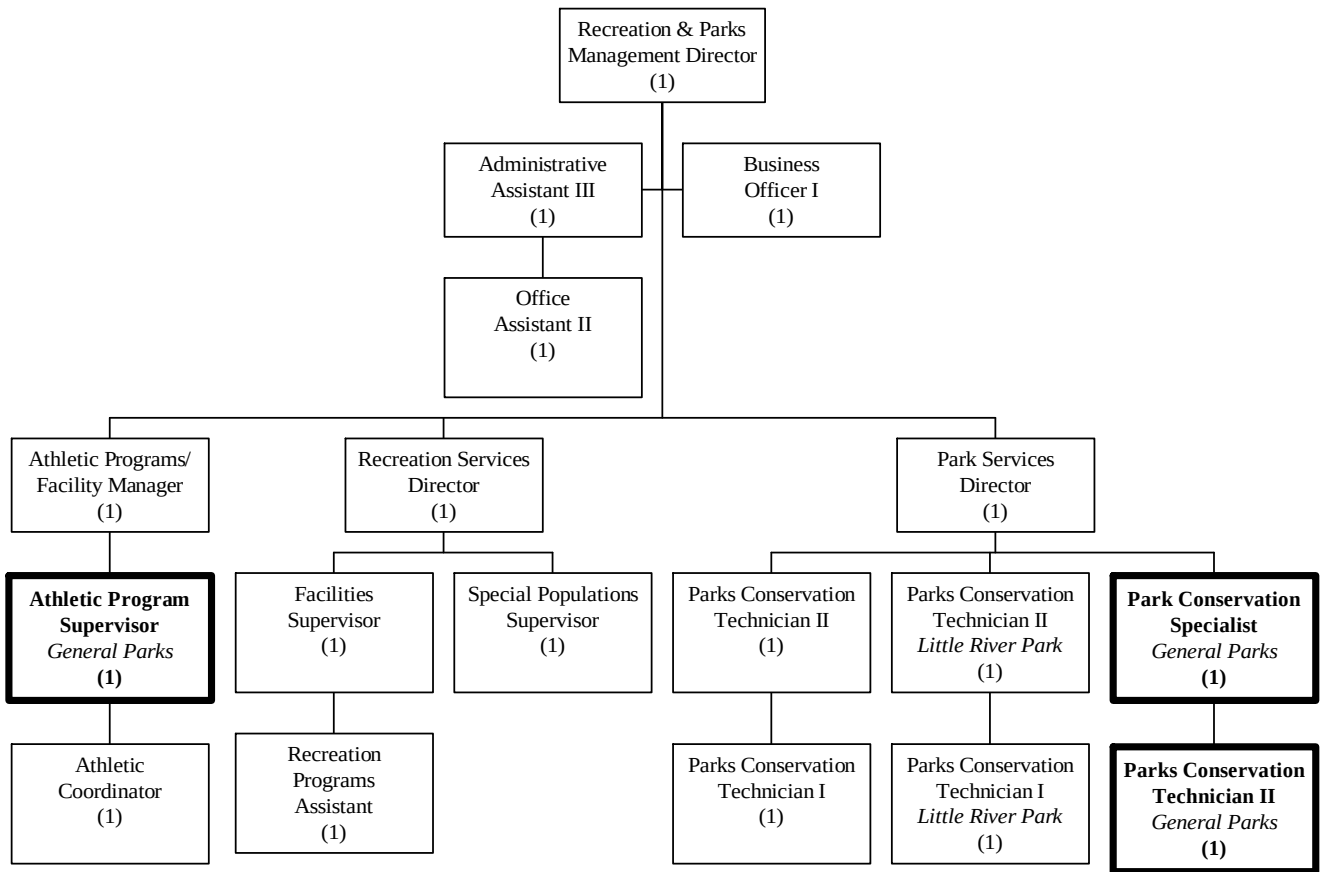
Public Works Department



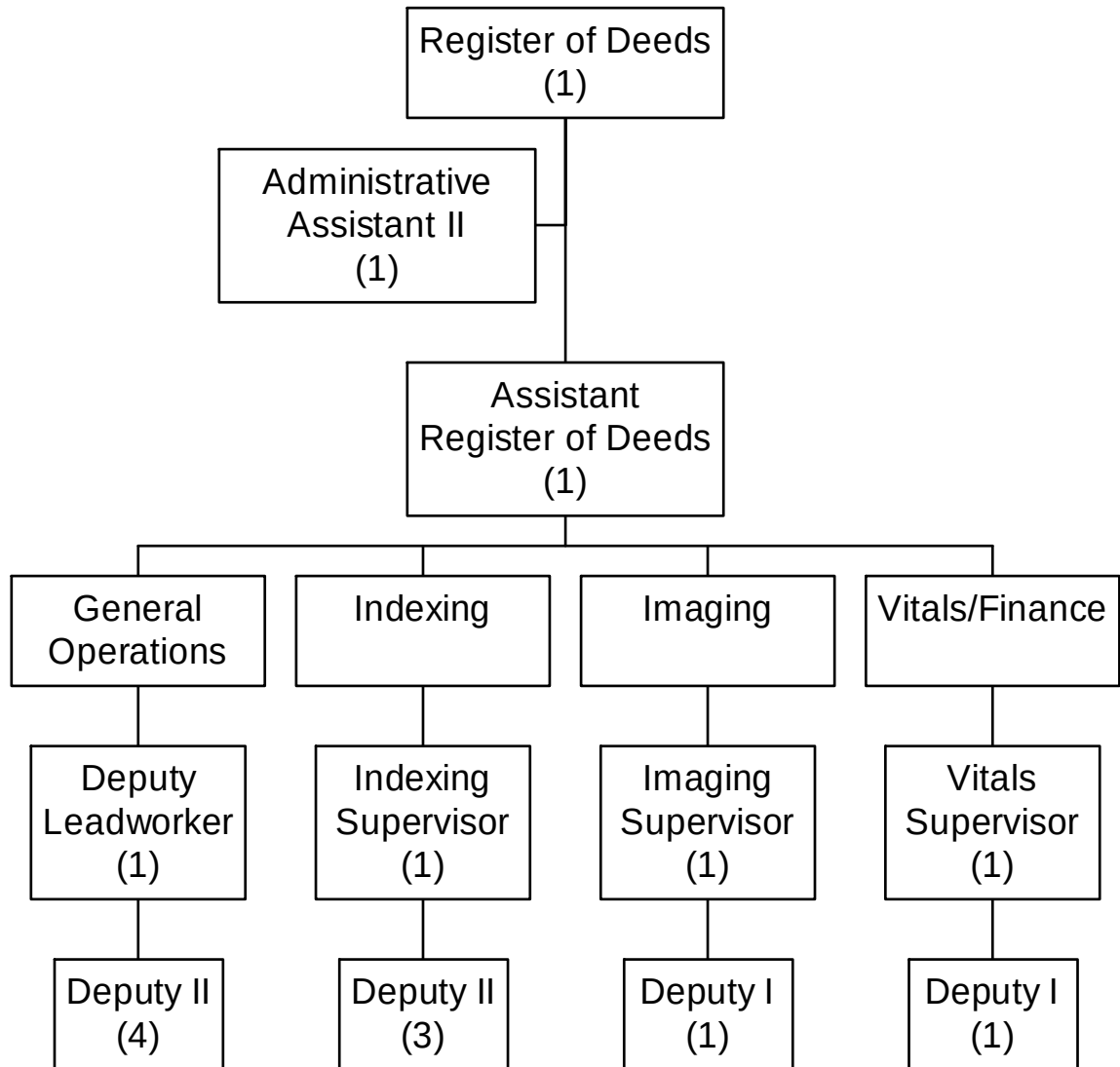
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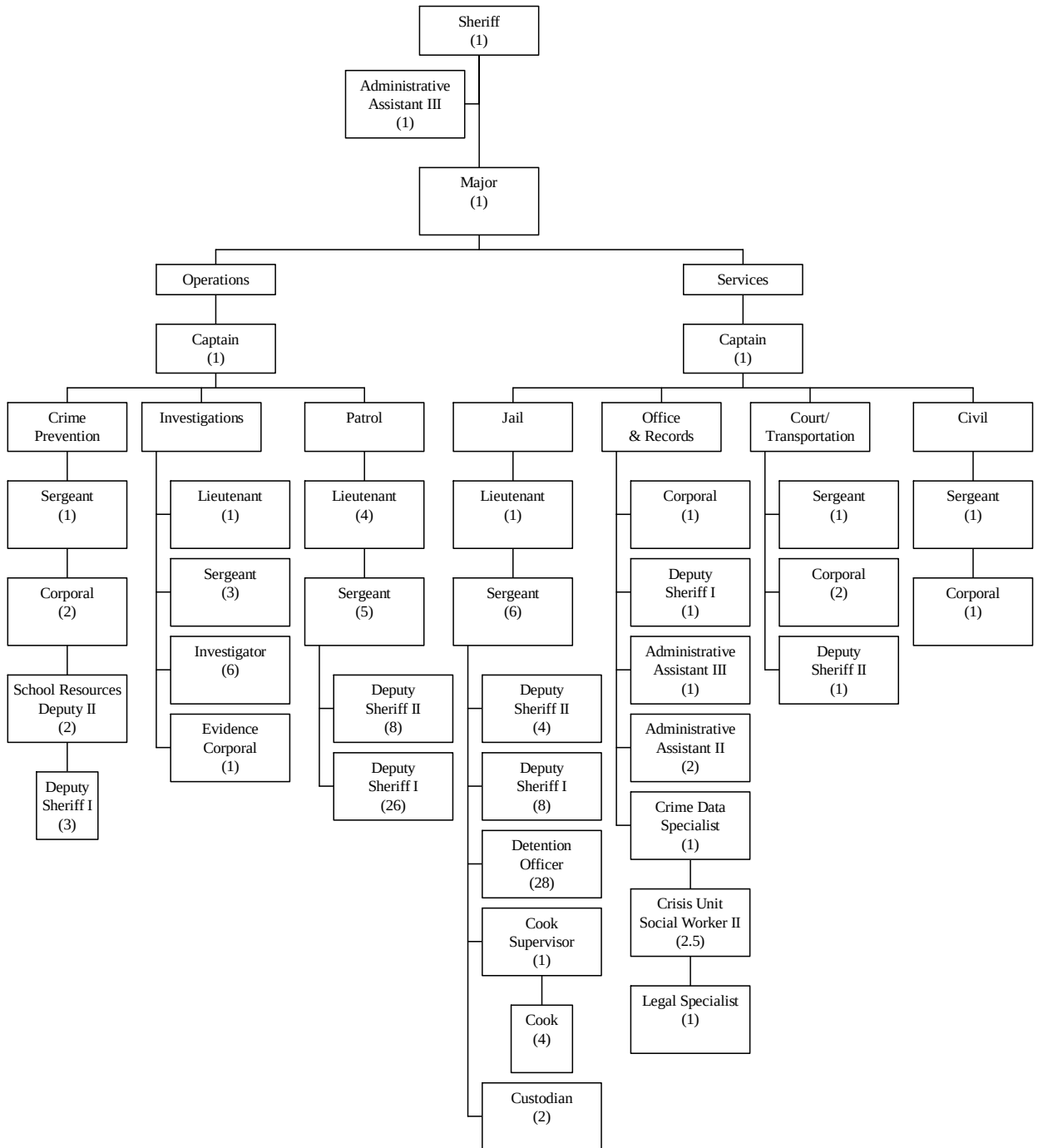
Recreation and Parks



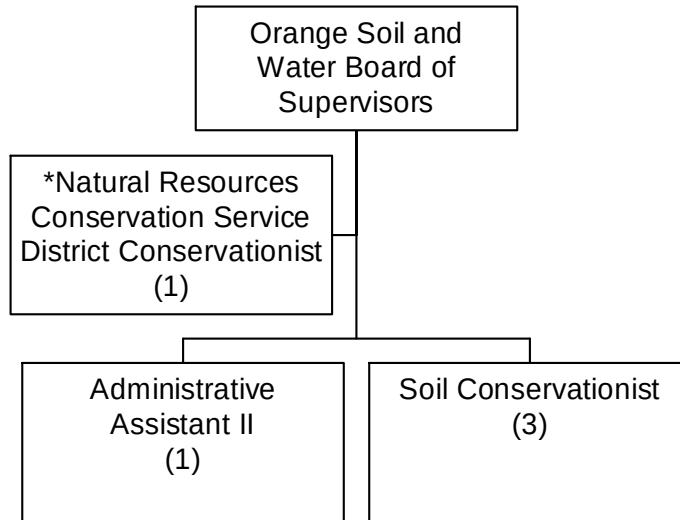
Register of Deeds



Sheriff's Department

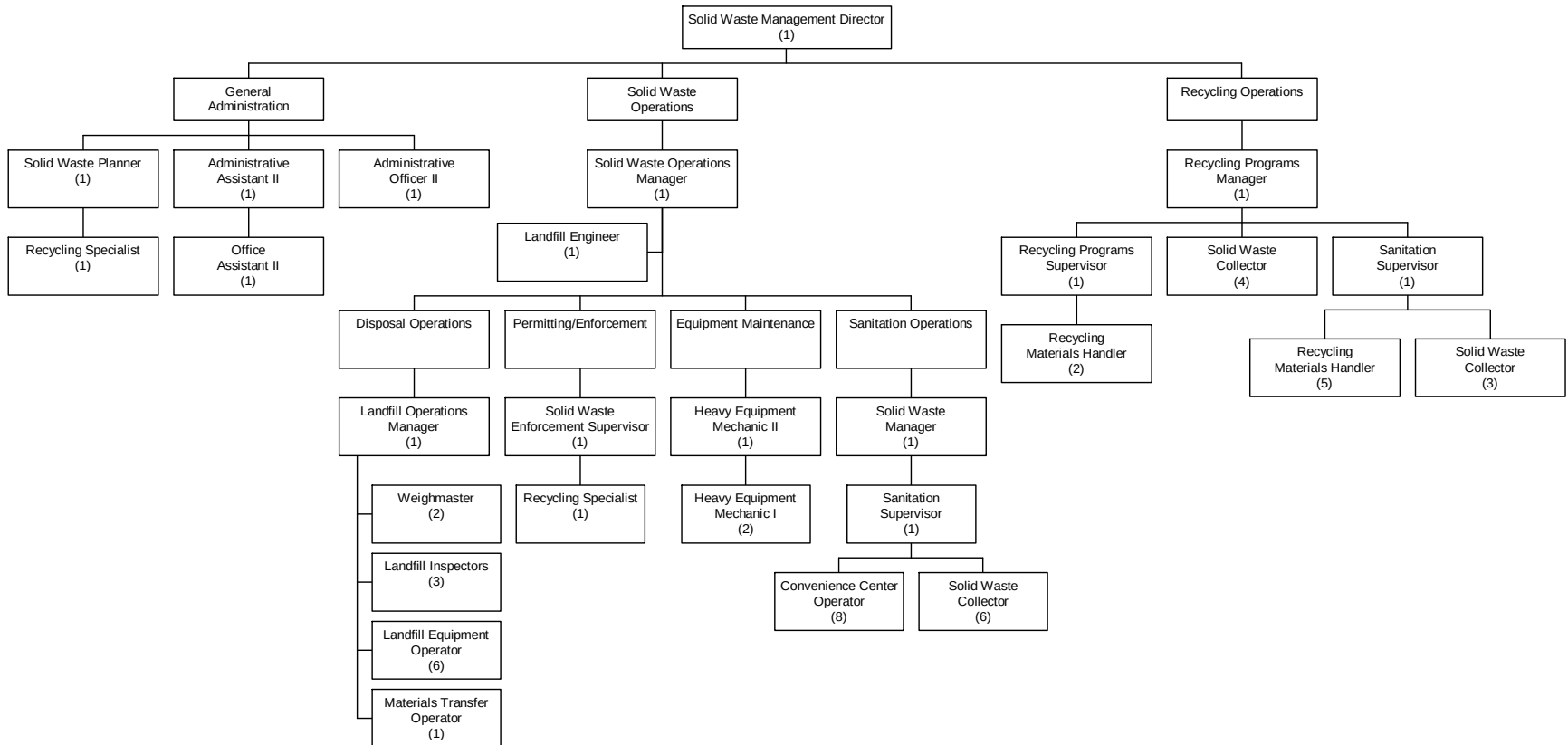


Soil and Water

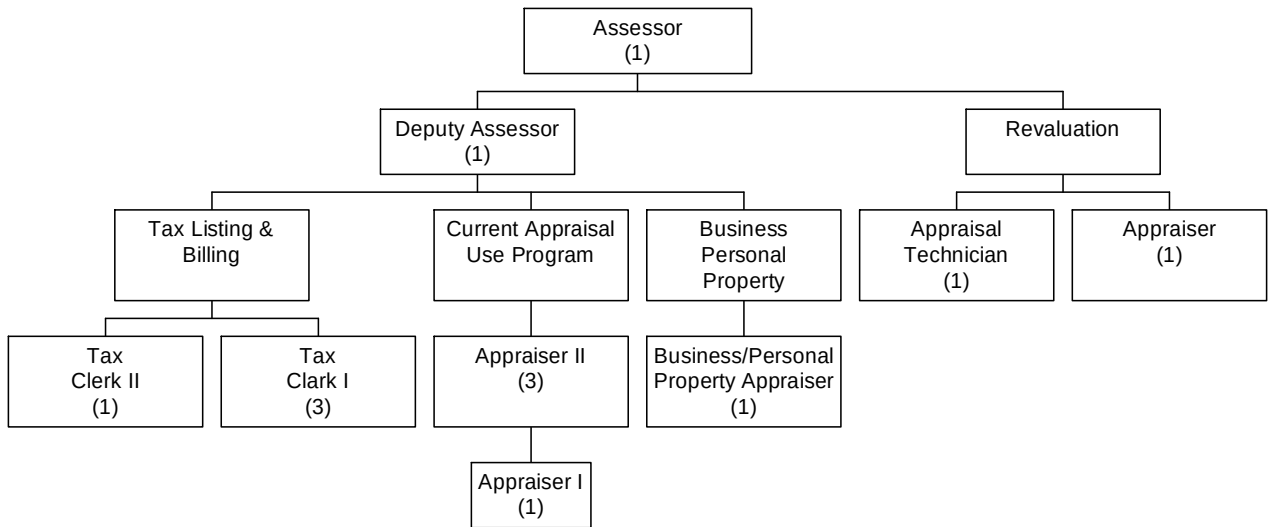


* Funded completely by Federal and/or State funds.

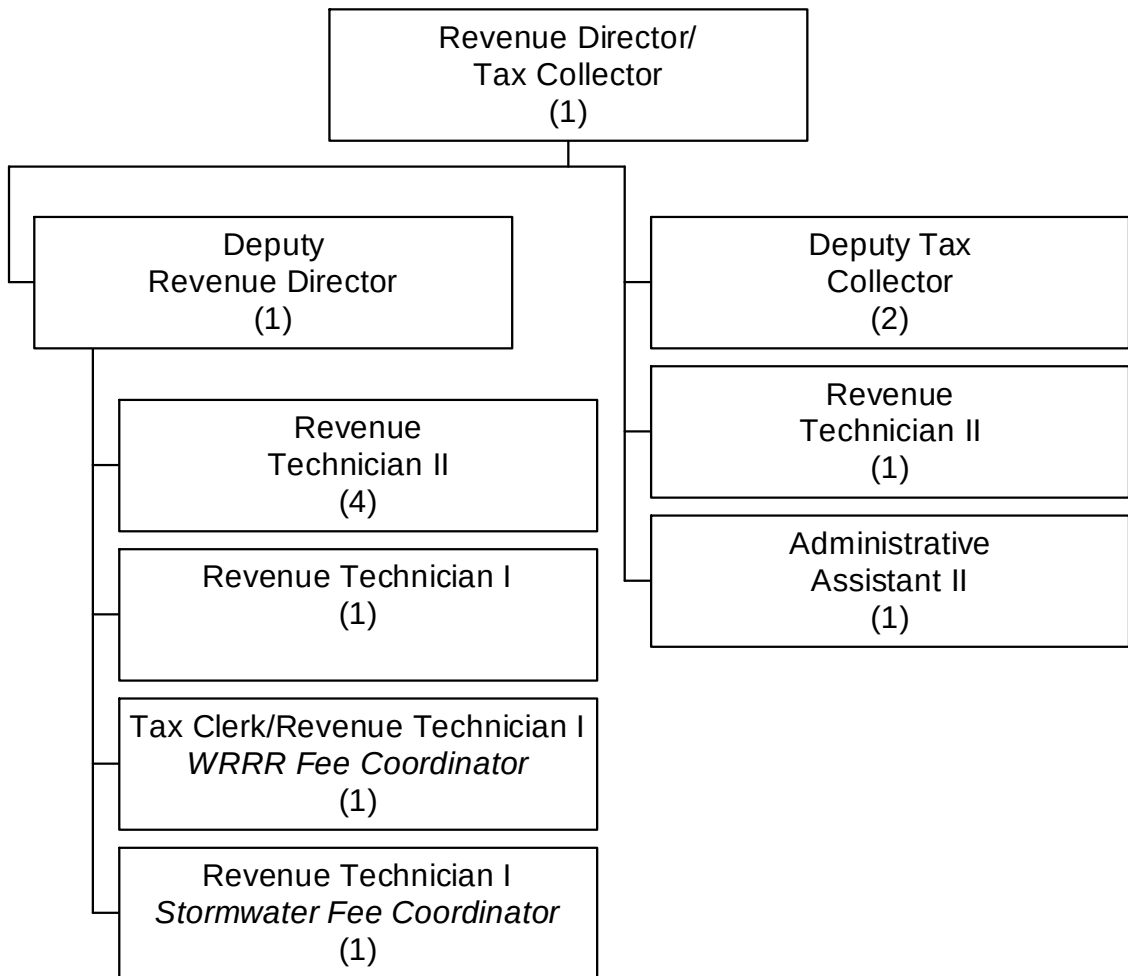
Solid Waste Department



Tax Assessor's Office



Tax Collector



Appendix
D-1

Annual General Fund Budgeted Appropriations for Education

Fiscal Year Ending	Current Expense Appropriation	Annual % Increase	Recurring Capital	Annual % Increase	Debt Service	Annual % Increase	Long Range Capital	Annual % Increase	Capital Reserve	Annual % Increase	General Fund Dedicated to School Health Nurses, School Social Workers & SRO's ⁽¹⁾	Annual % Increase	Fair Funding Reserve	Annual % Increase	Total Funding	Annual % Increase	Total Original General Fund Budget	% of Total GF Budget
1990	\$11,403,943		\$1,500,000		\$1,792,275		\$3,450,300		\$0		\$0		\$0		\$18,146,518		\$42,494,467	42.70
1991	\$13,057,549	14.50%	\$1,500,000	0.00%	\$2,636,842	47.12%	\$2,044,661	-40.74%	\$0		\$0		\$0		\$19,239,052	6.02%	\$46,351,500	41.51
1992	\$14,861,157	13.81%	\$1,500,000	0.00%	\$2,963,400	12.38%	\$1,827,627	-10.61%	\$0		\$0		\$0		\$21,152,184	9.94%	\$50,935,148	41.53
1993	\$15,713,450	5.74%	\$1,500,000	0.00%	\$2,879,475	-2.83%	\$2,603,953	-42.48%	\$0		\$0		\$0		\$22,696,878	7.30%	\$53,887,298	42.12
1994	\$17,258,306	9.83%	\$1,500,000	0.00%	\$4,879,002	69.44%	\$2,606,048	0.08%	\$0		\$0		\$0		\$26,243,356	15.63%	\$60,852,952	43.13
1995	\$19,098,062	10.66%	\$1,500,000	0.00%	\$5,717,540	17.19%	\$1,408,581	-45.95%	\$0		\$0		\$0		\$27,724,183	5.64%	\$66,581,662	41.64
1996	\$21,175,309	10.88%	\$1,500,000	0.00%	\$8,524,408	49.09%	\$3,049,749	116.51%	\$476,048		\$0		\$0		\$34,725,514	25.25%	\$73,099,271	47.50
1997	\$24,604,074	16.19%	\$1,624,500	8.30%	\$8,318,118	2.42%	\$4,058,571	33.08%	\$494,442	3.86%	\$0		\$0		\$39,099,705	12.60%	\$79,259,530	49.33
1998	\$27,197,822	10.54%	\$1,856,528	14.28%	\$8,767,660	5.40%	\$1,999,147	-50.74%	\$618,884	25.17%	\$0		\$0		\$40,440,041	3.43%	\$85,483,019	47.31
1999	\$30,422,520	11.86%	\$1,949,652	5.02%	\$9,318,087	6.28%	\$2,353,225	17.71%	\$649,884	5.01%	\$0		\$0		\$44,693,368	10.52%	\$92,685,103	48.22
2000	\$34,537,104	13.52%	\$2,043,675	4.82%	\$8,968,305	-3.75%	\$2,595,266	10.29%	\$227,075	-65.06%	\$0		\$0		\$48,371,425	8.23%	\$100,241,148	48.26
2001	\$38,348,740	11.04%	\$2,144,913	4.95%	\$11,554,060	28.83%	\$1,601,770	-38.28%	\$235,620	3.76%	\$0		\$0		\$53,885,103	11.40%	\$108,982,427	49.44
2002	\$40,785,632	6.35%	\$2,222,832	3.63%	\$13,521,025	17.02%	\$943,079	-41.12%	\$0	-100.00%	\$115,726		\$0		\$57,588,294	6.87%	\$117,131,808	49.17
2003	\$42,293,960	3.70%	\$1,856,397	-16.49%	\$14,008,972	3.61%	\$1,095,790	-16.19%	\$0		\$162,215	40.17%	\$0		\$59,417,334	3.18%	\$119,187,150	49.85
2004	\$44,684,324	5.65%	\$1,777,284	-4.26%	\$14,304,364	2.11%	\$1,834,981	67.46%	\$0		\$292,206	80.14%	\$0		\$62,893,159	5.85%	\$128,972,522	48.76
2005	\$46,736,614	4.59%	\$2,015,654	13.41%	\$14,818,840	3.60%	\$2,385,864	30.02%	\$0		\$552,567	89.10%	\$0		\$66,509,539	5.75%	\$136,408,768	48.76
2006	\$49,981,296	6.94%	\$2,290,258	13.62%	\$14,696,064	-0.83%	\$4,444,072	86.27%	\$0		\$797,016	44.24%	\$0		\$72,208,706	8.57%	\$149,856,874	48.19
2007	\$53,793,744	7.63%	\$2,400,000	4.79%	\$17,599,568	19.76%	\$4,155,562	-6.49%	\$0		\$1,497,519	87.89%	\$800,000		\$80,246,393	11.13%	\$163,473,184	49.09
2008 ⁽²⁾	\$54,793,210	1.86%	\$2,400,000	0.00%	\$18,488,002	5.05%	\$4,073,827	-1.97%	\$0		\$1,724,046	15.13%	\$800,000		\$82,279,085	2.53%	\$172,206,470	47.78

⁽¹⁾ Fiscal Year Ending 2007 is the first year that includes funding for School Resource Officers (SROs)

⁽²⁾ Fiscal Year Ending 2007 reflects the Manager's Recommended budget

Per Pupil Appropriation (General Fund)

Historical Comparison

Fiscal Years 1983-84 through 2006-07 reflect Commissioner approved per pupil appropriations; fiscal year 2007-08 reflects the Manager's Recommended per pupil.

Fiscal Year	Per Pupil Appropriation	Annual \$ Increase	Annual % Increase
83-84	\$603		
84-85	\$642	\$39	6.47%
85-86	\$773	\$131	20.40%
86-87	\$871	\$98	12.68%
87-88	\$870	(\$1)	-0.11%
88-89	\$967	\$97	11.15%
89-90	\$1,057	\$90	9.31%
90-91	\$1,175	\$118	11.16%
91-92	\$1,310	\$135	11.49%
92-93	\$1,310	\$0	0.00%
93-94	\$1,363	\$53	4.05%
94-95	\$1,451	\$88	6.46%
95-96	\$1,571	\$120	8.27%
96-97	\$1,782	\$211	13.43%
97-98	\$1,889	\$107	6.00%
98-99	\$2,040	\$151	7.99%
99-00	\$2,256	\$216	10.59%
00-01	\$2,395	\$139	6.16%
01-02	\$2,437	\$42	1.75%
02-03	\$2,516	\$79	3.24%
03-04	\$2,566	\$50	1.99%
04-05	\$2,623	\$57	2.22%
05-06	\$2,796	\$173	6.60%
06-07	\$2,957	\$161	5.76%
07-08	\$2,957	\$0	0.00%

\$1 Per Pupil Equivalent
Fiscal Year 2007-08

For fiscal year 2007-08, each one dollar increase in per pupil adds	\$18,530

For fiscal year 2007-08, one cent on the Ad Valorem Tax Rate equals	\$1,247,881

2006-07 BOCC Approved School Budgets

	Ad Valorem	District	Total
Chapel Hill-Carrboro City Schools	\$33,121,357	\$14,871,670	\$47,993,027
Orange County Schools	\$20,672,387	\$0	\$20,672,387
Total Current Expense Requests	\$53,793,744	\$14,871,670	\$68,665,414

2007-08 School Requests

	Ad Valorem	District	Total	Total Requested Increase From Prior Year
Chapel Hill-Carrboro City Schools	\$33,724,585	\$21,087,385	\$54,811,970	\$6,818,943
Orange County Schools	\$24,393,193	\$0	\$24,393,193	\$3,720,806
Total Current Expense Requests	\$58,117,778	\$21,087,385	\$79,205,163	\$10,539,749

Color Legend		2006-07 Approved Per Pupil (\$2,957) and Current Expense Appropriation
		Maintains per pupil at FY 2006-07 Amount of \$2,957; Allows for Increased Student Membership of 338 students for FY 2007-08
		Amount Required to Fully Fund Each District's Current Expense Request from Ad Valorem Tax
		Amount Required to Fund Each District's Match of State Salary Increases for Locally Paid Staff
		Amount Required to Fully Fund CHCCS Ad Valorem and Special District Current Expense Requested Increase through Ad Valorem Only
		Amount Required to Fully Fund CHCCS Ad Valorem and Special District Current Expense Request through Ad Valorem Only (i.e. if there were no CHCCS Special District Tax)

		Current Expense Allocation										
		Per Pupil	Total Allocation	CHCCS Share	OCS Share	Budget Increase or (Decrease)		Total Increase		Ad Valorem Tax Rate Equivalent of Increase (in cents)	Per Pupil Increase	
A		B	C	D	E	F	G	H	I	J	K	L
1	2006-07 Approved Per Pupil and Current Expense Appropriation	\$2,957	\$53,793,744	\$33,121,357	\$20,672,387	CHCCS	OCS	\$	%		\$	%
2	Allows for \$2,957 Per Pupil Including Increased Student Membership for FY 2007-08	\$2,957	\$54,793,210	\$33,656,574	\$21,136,636	\$535,217	\$464,249	\$999,466	1.86%	0.80	\$0	0.00%
3	Amount to Fully Fund CHCCS Current Expense request from Ad Valorem	\$2,963	\$54,904,390	\$33,724,866	\$21,179,524	\$603,509	\$507,137	\$1,110,646	2.06%	0.89	\$6	0.20%
4	Amount Required for OCS to Match State Salary Increases for Locally Paid Staff	\$3,038	\$56,294,140	\$34,578,516	\$21,715,624	\$1,457,159	\$1,043,237	\$2,500,396	4.65%	2.00	\$81	2.74%
5	Amount Required for CHCCS to Match State Salary Increases for Locally Paid Staff	\$3,113	\$57,683,890	\$35,432,166	\$22,251,724	\$2,310,809	\$1,579,337	\$3,890,146	7.23%	3.12	\$156	5.28%
6	Amount Required to Fully Fund OCS Current Expense Request	\$3,413	\$63,242,890	\$38,846,766	\$24,396,124	\$5,725,409	\$3,723,737	\$9,449,146	17.57%	7.57	\$456	15.42%
7	Amount Required to Fully Fund CHCCS Ad Valorem and Special District Current Expense Requested Increase for FY 2007-08 Through Ad Valorem Only	\$3,510	\$65,040,300	\$39,950,820	\$25,089,480	\$6,829,463	\$4,417,093	\$11,246,556	20.91%	9.01	\$553	18.70%
8	Amount Required to Fully Fund CHCCS Ad Valorem and Special District Current Expense Through Ad Valorem Only (i.e. if there were no CHCCS Special District Tax)	\$4,816	\$89,240,480	\$54,815,712	\$34,424,768	\$21,694,355	\$13,752,381	\$35,446,736	65.89%	28.41	\$1,859	62.87%

Projected Student Enrollment

	CHCCS	OCS	Total
March DPI #'s	11,343	6,954	18,297
Less: Out-of-District	78	60	138
	11,265	6,894	18,159
Plus: Current Charter Students	117	254	371
Total Budgeted Students	11,382	7,148	18,530
% Distribution By District	61.42%	38.58%	

NC Public School Personnel Summary
Number of Positions by Funding Source ⁽¹⁾

System	Total State	Total Federal	Total Local	Total
Alamance	2,108	299	266	2,673
Alexander	517	104	76	697
Alleghany	208	24	27	259
Anson	441	83	25	549
Ashe	422	45	40	507
Avery	293	41	74	408
Beaufort	679	86	166	931
Bertie	338	60	16	414
Bladen	595	70	131	796
Brunswick	991	118	420	1,529
Buncombe	2,535	338	709	3,582
Asheville	361	67	240	668
Burke	1,413	235	213	1,861
Cabarrus	2,006	325	558	2,889
Kannapolis	484	70	86	640
Caldwell	1,276	212	189	1,677
Camden	219	12	4	235
Carteret	741	90	387	1,218
Caswell	396	70	20	486
Catawba	1,595	113	343	2,051
Hickory	409	54	101	564
Newton-Conover	322	16	83	421
Chatham	681	62	300	1,043
Cherokee	392	42	88	522
Chowan	286	27	63	376
Clay	153	13	3	169
Cleveland	1,761	272	264	2,297
Columbus	703	140	37	880
Whiteville	274	30	39	343
Craven	1,448	141	230	1,819
Cumberland	4,865	617	1,161	6,643
Currituck	454	39	113	606
Dare	494	68	166	728
Davidson	1,865	251	176	2,292
Lexington	373	49	54	476
Thomasville	307	39	41	387
Davie	607	24	186	817
Duplin	884	232	134	1,250
Durham	3,070	299	1,731	5,100
Edgecombe	798	103	150	1,051
Forsyth	4,781	351	979	6,111
Franklin	769	155	85	1,009
Gaston	2,854	358	275	3,487
Gates	205	16	26	247
Graham	174	21	5	200
Granville	887	50	150	1,087
Greene	368	49	54	471

NC Public School Personnel Summary
Number of Positions by Funding Source ⁽¹⁾

System	Total State	Total Federal	Total Local	Total
Guilford	6,109	538	1,822	8,469
Halifax	560	151	76	787
Roanoke Rapids	300	21	65	386
Weldon	138	33	29	200
Harnett	1,690	321	94	2,105
Haywood	757	127	188	1,072
Henderson	1,171	229	187	1,587
Hertford	406	88	42	536
Hoke	760	58	104	922
Hyde	128	16	12	156
Iredell	2,008	150	262	2,420
Mooreville	463	25	139	627
Jackson	364	29	131	524
Johnston	2,768	183	622	3,573
Jones	199	14	28	241
Lee	875	157	148	1,180
Lenoir	1,058	114	171	1,343
Lincoln	1,207	91	245	1,543
Macon	455	46	105	606
Madison	353	17	49	419
Martin	523	76	42	641
McDowell	646	70	102	818
Mecklenburg	12,201	861	3,468	16,530
Mitchell	308	54	21	383
Montgomery	527	38	131	696
Moore	1,195	143	225	1,563
Nash	1,886	325	120	2,331
New Hanover	2,251	295	718	3,264
Northampton	353	94	8	455
Onslow	2,458	185	275	2,918
Orange	660	97	204	961
Chapel Hill-Carrboro	871	52	763	1,686
Pamlico	213	24	47	284
Pasquotank	573	87	105	765
Pender	702	123	97	922
Perquimans	230	22	51	303
Person	578	83	149	810
Pitt	2,131	399	410	2,940
Polk	263	23	80	366
Randolph	1,769	269	302	2,340
Asheboro	484	57	69	610
Richmond	912	125	59	1,096
Robeson	2,404	767	102	3,273
Rockingham	1,420	174	174	1,768
Rowan	2,041	321	303	2,665
Rutherford	1,026	168	239	1,433
Sampson	869	161	39	1,069

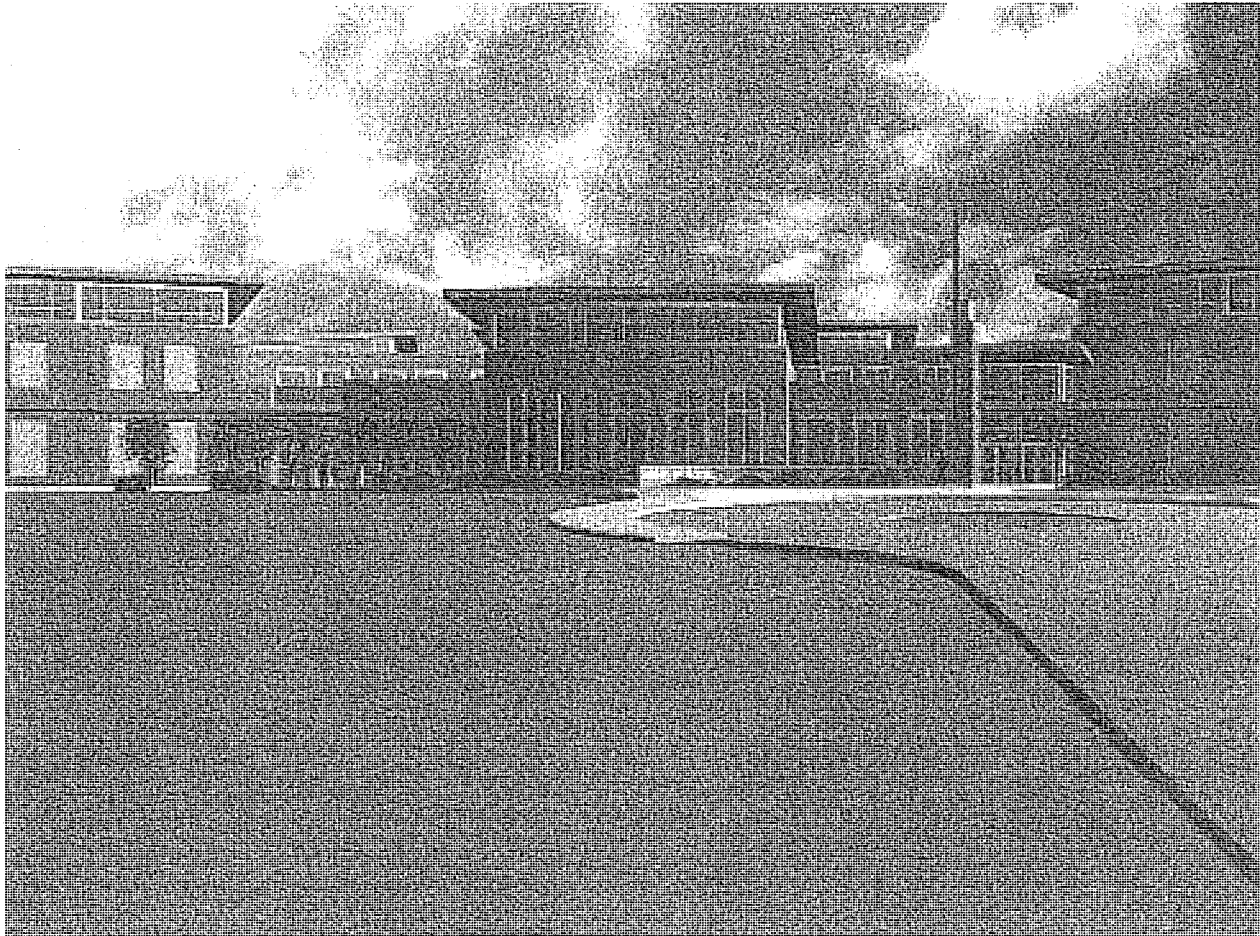
NC Public School Personnel Summary
Number of Positions by Funding Source ⁽¹⁾

System	Total State	Total Federal	Total Local	Total
Clinton	359	35	28	422
Scotland	765	93	230	1,088
Stanly	956	146	130	1,232
Stokes	725	109	76	910
Surry	822	179	154	1,155
Elkin	130	22	19	171
Mount Airy	184	20	52	256
Swain	236	39	26	301
Transylvania	328	51	94	473
Tyrrell	118	10	3	131
Union	2,919	202	662	3,783
Vance	1,050	84	154	1,288
Wake	11,235	671	2,948	14,854
Warren	287	31	53	371
Washington	321	45	68	434
Watauga	425	99	136	660
Wayne	2,100	174	278	2,552
Wilkes	1,030	195	151	1,376
Wilson	1,201	200	158	1,559
Yadkin	601	60	140	801
Yancey	292	30	60	382
Total	135,149	15,976	29,126	180,251

⁽¹⁾ Source of Information: Public Schools of North Carolina 2006 Statistical Profile

Chapel Hill – Carrboro City Schools

Chapel Hill, North Carolina



CARRBORO HIGH SCHOOL

Will open August, 2007

**Board of Education's
2007-2008**

**Budget Request
May 3, 2007**

Appendix D-5

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BUDGET MESSAGE

Superintendent's Budget Message 2007-2008

To the Members of the Board of Education:

Key budget drivers for the 2007-08 school year are the operating funds needed to open Carrboro High School, 5% salary increases for employees, increases in state retirement and health insurance rates, and planning funds for Elementary #10. This year will be exceptionally challenging since we have received indications from the County Manager that we should plan for no increase in the ad valorem tax rate. This would result in approximately \$2.5 million in new dollars, due to expansion of the tax base, to allocate among the County Government and the two school systems.

This budget request includes items that we believe are necessary to continue to support quality instruction in our school district. Although we face the reality that our true funding needs will not likely be met this year, it is important that we share with you what they are. This budget document also will describe the severity of budget reductions we will have to implement to cover the budget items that absolutely must be funded next year should the County fail to provide the necessary revenue.

Based on information received from the State and discussions with our local legislative delegation, we are projecting a 5% salary increase for all employees next year. Additionally, the employer required match for health insurance is expected to increase by 12.3% and the state retirement match by 1%. While we are hopeful that the salary increase will materialize for all employees, just these salary and benefit adjustments total more than \$2 million. As you know, the General Assembly, not our local board of education, will make the final determinations and we must comply.

Other important areas included in this budget request are: (1) costs associated with student enrollment growth, especially the opening of new schools; (2) increased costs for the current level of services; (3) additional health and safety measures for students and staff; and (4) enhancements to instructional programs and services. These areas will be described in detail later in this budget message. An additional \$4.8 million would be required to fully fund requests in these areas.

As was the case last year, the Board of Education has directed me to assume the same per-pupil county appropriation as last year and to adjust the district tax rate by the amount necessary to fully fund our request. This approach is being taken because by statute the County Commissioners cannot raise the district tax rate to a level higher than has been requested by the Board of Education. Although this method is based on a highly unlikely scenario, it does provide the Commissioners with the opportunity to raise the district tax as much as is necessary. Without an increase in the per-pupil county allocation rate, full funding of our budget request will require a significant increase in our special district tax rate. This budget request proposes full funding based on a \$.071 increase in the special district rate, which would increase the rate from \$.1885 to \$.2595 per \$100 of property valuation.

In the past, the County Commissioners have approved an increase in the special district tax rate to fund the operating budget needed to plan and open new schools. The opening of Carrboro High School in August and the planning funds needed for Elementary #10 totals \$2,287,834. A \$.02815 increase would be needed in the special district tax rate to cover this amount providing \$2,287,514 in revenue.

Budget Process

All schools and administrative offices participated in the 2007-08 budget development process. The process began in October 2006 when school-based and central office administrators were requested to identify operating budget needs for the upcoming school year. Capital improvement needs were also submitted to support the development of the Capital Investment Plan.

The budget requests were reviewed by the administration and shared with the Board of Education at the February Planning Conference. The identified operating budget needs from schools and administration totaled \$9,698,098 million at that time. Further reviews have streamlined the requests to eliminate overlapping requests between the schools and administration and requests that were not strongly justified or were simply unrealistic. In addition, other potential funding sources were identified. The items presented in this document represent only those expenses that we consider essential for maintaining the current level of services and for meeting the goals of the district or the new initiatives set for next year.

The increase requested in the local operating budget is \$7,352,699 which is a 14.57% increase over the 2006-07 approved budget. The largest portion of the increase (40%) is needed to fund anticipated salary increases and costs associated with student enrollment growth. Operating funds for Carrboro High School and planning funds for Elementary #10 represent another 31% of the budget request.

This document represents the budgetary needs of the district. Without an increase in the county funding level, the district will be faced with quite a dilemma in how to fund the 5% salary increase, benefit increases, and necessary increases to maintain services at the current level. The projected increase of 204 new students next year will provide only an additional \$603,228 at the current \$2,957 per pupil rate from the County. The usual 3% inflationary increase in the special district tax rate will provide an additional \$446,150. These two amounts total \$1,049,378 which is severely short of the \$2.3 million needed for salary and benefit increases. The district could be faced with a need to significantly downsize the current budget in order to fund just the salary increases. This also emphasizes the necessity of using the special district tax to fund, at least, the ongoing costs to open Carrboro High School and plan for Elementary No. 10.

Expenditures

A summary of the new expenditures requested in the 2007-2008 budget is provided below:

Anticipated Salary and Fringe Benefit Increases for Certified and Non-Certified Staff

Salary and Benefits Increases

\$2,302,809

We are planning on the possibility of the General Assembly proposing a 5% salary increase for both certified staff (\$818,219) and non-certified staff (\$599,875). An increase in local supplements is needed to compensate for the salary increase for the state-paid certified staff (\$246,240). Employer's health insurance match is estimated to increase by 12.3% (\$353,677) and the employer's state retirement match by 1% (\$283,853). A 5% increase is also included for board member stipends (\$945).

Costs Associated with Projected Student Enrollment Growth

Supplement for New State-Paid Teacher Positions (8.5 FTEs)

\$ 54,000

The state has projected 183 new students above the 2006-07 budget enrollment figure, which will increase the requirement for staff in the schools. Local supplement must be provided for the 8.5 new, state-paid teacher positions that have been projected based on the enrollment growth.

Additional Elementary Teacher Assistant Positions (4 FTEs)

current allotment

The district's current teacher assistant budget will be used to cover the cost of providing four new teacher assistant positions at the elementary level.

Expenses Allocated on a Per-Pupil Basis

\$ 16,882

Growth in student enrollment requires additional dollars in the budget lines that are allocated to schools on a per-pupil basis: field trips, at-risk student supplies, instructional supplies, technology software, textbooks, media center supplies, and administrative supplies and postage.

.5 Technology Specialist for Each School

\$ 535,688

The district's current allotment to each school for the technology specialist position is a .5 allocation. All schools have exchanged other positions allotted to fund an additional .5 FTE to fund a full-time position. The additional .5 allocation would give schools back the exchanged position to use for instructional purposes.

Continuation of Current Services

The budget request under this heading includes rate increases, areas that are currently not adequately budgeted, and costs that have been passed on from expiring grants.

Utility Increases

\$ 324,462

A 10% increase in water (\$44,801) and electricity (\$176,911) rates is expected for next year. A 12% increase is needed for natural gas (\$102,750).

Payments to Charter Schools

\$ 98,555

The number of in-district students attending charter schools increased significantly last year and this year. The expense side of the budget must be increased to pay the charter schools their portion of the per-pupil country appropriation as well as the special district tax rate that is paid for students who reside in the Chapel Hill and Carrboro townships.

10% Increase in the Custodial Supply Line for Schools **\$ 21,000**

Most schools identified the custodial supply line as an area that was not sufficiently funded in their budgets. A 10% increase will not provide all that was requested by schools, but will provide some additional dollars.

Maintaining a BRMA Position Funded by an Expiring Grant **\$ 30,000**

The Grable Foundation has generously provided six years of funding for Blue Ribbon Mentor-Advocate (BRMA) high school programming, but the funding expires in May 2007. This year's grant amount is \$30,000. The entire amount has been allocated to the salary of the Blue Ribbon High School Specialist position.

Cost Increases in the Superintendent's and Board of Education's Budgets **\$ 5,901**

Rate increases in district memberships in regional and national associations have occurred (\$3,609). More school board meetings are now being held at the Town Hall and are being televised requiring an increase in the cablecasting budget (\$2,292).

Expected New Costs

Start-Up Costs for Carrboro High School **\$2,051,555**

A detailed budget is included in the budget book outlining the specific operating budget needed to fund personnel and non-personnel costs associated with opening Carrboro High School. The start-up budget total of \$2,435,721 has been offset by the \$384,166 allotted for planning purposes this school year.

Elementary #10 Planning **\$ 236,279**

It is customary to begin the planning for a new school a year in advance. The principal will be hired for a full year in advance. The district will pay for eight months of salary and the State budget will provide four months of funding. The assistant principal, secretary, media specialist, and technology specialist will be hired six months in advance to assist in preparations to open the school. A lead custodian will be hired 3 months in advance to assist with cleaning and arranging furniture for the opening. Staff development funds, office supplies, and a telephone budget are needed.

Enhancements to Health and Safety

Additional Security Guard Position at Each High School **\$ 75,000**

Campus security is an ongoing concern for the district, particularly at the high school level. Currently, the district pays for one security guard position at each high school and the schools are using school funds to cover the cost of a second position. This budget request will add one additional position at each high school to add security for evening activities at the schools.

Chemical Hygiene Safety in Schools **\$ 30,000**

Science Safety policy and plan should have been implemented in 1991. Part time personnel are needed to maintain records, perform school inspections, provide staff development, and support safe chemical ordering, storage, and disposal.

Increase School Nurse Position from 91% to 100%**\$ 6,117**

The Culbreth nurse currently works 91% time between Culbreth Middle School and Phoenix Academy. When the arrangement was made with the Orange County Health Department and County Commissioners to fund one FTE nurse per CHCCS school, it did not include funding to bring this position to 100% time.

Certified Position to Cover Day Treatment Program**\$ 66,961**

A Day Treatment committee has reviewed options for Day Treatment since last March when state mental health law and Medicaid funding changed to begin reimbursement for therapeutic services in the school setting. A pilot model has been proposed to serve 8-12 CHHS students who are not able to access the regular school program due to a variety of mental health reasons, including school phobia and transition after hospitalization. The program would offer at least 4 periods during which students would have to come to school to participate in the school day: one period for English and one period for Math with a low student/teacher ratio and differentiated instruction, one period as a site-based tutoring session to assist with on-line distance learning courses, and one during which students would participate in therapy and/or study skills.

Automated External Defibrillators**\$ 5,400**

The Athletic Advisory Committee, convened by the Board of Education, developed a plan for the number and placement of automated external defibrillator per school, and selected a vendor. This is a request to fund one defibrillator per high school. A request is being made to individual school athletic booster clubs to raise funds for a second one at each high school. A grant for funds for the third one is under development.

Flash Technology for Staff Training on Health Issues**\$ 9,000**

Two Atomic Learning health modules (OSHA & Diabetes), required of all staff members, have cut down on staff in-service at the beginning of the year. Both use Flash technology. Two others (Allergies and Student Behavior) were developed using Quick Time, but they are much less user-friendly, the quality is poor, and there is no way to track users. Currently we are exploring ways to draw revenues for sharing the OSHA & Diabetes with other school districts. We would like to reconfigure the Allergies and Student Behaviors modules to Flash technology, and to develop one more module on Use of Medicines in Schools. The approximate cost is \$3,000 for each module.

Expand Employee Wellness Program**\$ 13,600**

Employee Wellness survey and reports from site-based health teams indicate interest in expanding wellness programs for employees for weight loss, physical activity, stress reduction. On an employee wellness survey conducted in 2006, employees requested health screening, more nutritious food offerings during the school day, and permission to take an exercise break during the school day as time allows without feeling guilty. Requested funding is for the following: health screening at 17 work sites, estimated 30 people per site x \$10 per person equals \$5,100; \$500 per 17 sites to offer classes, health promotions, and incentives to increase staff physical activity as intervention post health screening equals \$8,500.

Enhancement to Instructional Programs or Services

Family Specialist Assistant for Carrboro Elementary

\$ 35,000

Carrboro's school improvement plan calls for providing outreach to Latino families. This position would provide a bilingual staff person to work with the current family specialist in providing outreach, parent training, interpretation, and translation services within the school.

Part-time Arts Coordinator Stipend

\$ 16,200

Coordination for Arts Education has been managed by adding the responsibilities to other positions within the Instructional Services Division. In 2006-07, we were required to adjust the responsibilities for the 21st Century Grant Coordinator. This eliminated available staff to coordinate Arts Education. Although an Arts coordinator position is desired, the requested funding will allow a stipend to be paid to someone to assume these duties.

Arts Education Equipment Repair and Replacement Funds

\$ 15,000

Historically, the district has provided funding for arts equipment repair and replacement. Due to a 50% budget reduction to the budget allocation for cultural arts recurring capital funds in 2002-03, adequate funds are not available. This has become more critical as all budgets have become tighter.

AVID Program Membership Dues

\$ 42,311

Second year ADL training and support require additional funding. Membership dues increased last year and the opening of the new high school will add an additional AVID membership fee of \$2,785 plus \$5,000 for a library. Additional funds are needed in the amount of \$14,745 to cover membership expenses.

One of the most important of AVID's eleven essentials is the collaborative tutorial where trained tutors direct student inquiry groups around core class content. When conducted appropriately and consistently this tutorial can be the single most powerful AVID strategy for raising student achievement. Ideally two trained tutors are needed twice a week per AVID classroom. Currently our sites either have no tutors, or a few tutors who are not adequately prepared to lead tutorials. For our seven schools, 79 tutor hours @ \$10.50 per hour for 30 weeks (with training cost included in tutor pay) would greatly improve our ability to meet this AVID and district goal. An additional \$17,885 is requested for AVID tutors.

Funding is needed for the AVID Summer Institute for the Carrboro High site team (4-6 people) and for all six site coordinators. To affect school wide expansion, we need Path training for 10-12 core curriculum teachers, and sponsor in -district site team workshops for AVID schools. An additional \$9,681 is needed for training.

Contracted Services for District-wide Athletics Review

\$ 20,000

In its report to the Board in the spring of 2006, the district Athletic Task Force expressed concern that there is no central office oversight for athletics within the district. This creates a lack of consistency across programs throughout the district and provides no channel for conflict resolution or guidance. The District will soon have three high schools with close to 100 athletic teams in high schools and four middle schools approaching 50 teams. Consistent management of

the programs will help keep the standards high. The requested funds will be used to contract someone to provide overview services.

Dual Language Program

\$ 116,136

Instructional materials for Dual Language are not covered in current budgets. Additional funds (\$20,000) are requested to adequately support instruction in the Dual Language program. Translation instructional materials are expensive but essential to a quarterly program.

Additional teacher assistant positions (1.5 FTEs) are needed for the fourth-fifth grade dual language teachers (\$46,136). The teachers in these classrooms not only have two classes of students, but also have to create instructional materials. The Board provided a .5 teacher assistant for Carrboro in 2006-07 and Glenwood has requested one .5 position. If funded, the fourth and fifth grade teachers at both schools would have full time assistants for 2007-08.

As our district plans and prepares for the Expansion of the Dual Language program into another elementary school and to a middle school, additional support will need to be hired through contracted services in order to plan, strengthen current program, and prepare needed materials aligned to the curriculum (\$50,000). At the elementary school level there is a need to coordinate the transition and the start of the Dual Language Program of two kindergarten classes of students during the 2007-2008 school year so that the selected school and their staff will be prepared to begin classes during the 2008-2009 school year. At the middle school level we will coordinate the transition of the fifth grade students from the 2007-2008 school year as they enter middle school in 2008-2009. This will include successfully planning and preparing needed materials and curriculum alignment that are appropriate for the middle school level.

Literacy Staff Development

\$ 40,000

This is a budget request to restore the English/Language Arts budget for professional development and K-12 resources that were reduced in the 2006-07 reduction to professional development.

Additional Resources for ESL Program

\$ 271,844

Our district continues to experience growth in the English Language Learner population. The four additional ESL teachers (\$267,844) are needed to lower the current student to teacher ratio. Lowering the ratio will enhance the learning opportunities of all English Language Learners. In 1998, the school district established the goal of an ESL teacher/student ratio of 1:20 in order to effectively serve all identified LEP students. Our current ratio is 1:37 (not including the Dual Language classrooms.) The addition of these 4 staff persons will move us in the right direction.

In order to continue developing as professionals, ESL teachers are expected to attend professional development (\$4,000). Although Professional Development opportunities are provided in the district, ESL teachers are also encouraged to attend professional development in different organizations. Currently we have \$20,000 in our staff development line which is inadequate to meet the needs of 30 ESL teachers, 14 Dual Language teachers, and the ESL/ Dual Language Coordinator.

Additional Resources for the Exceptional Children's Program**\$ 168,948**

The Exceptional Children's Program lost a .5 EC Coordinator position in the early 1990's. It was converted to a full time AIG Coordinator. In 1997, when a new Student Services Coordinator was dually certified in counseling and EC was hired, Exceptional Children was added to the title. Since the loss of the half-time EC Coordinator, the district has nearly doubled the number of schools--MES, MMS, East, Scroggs, Smith and Rashkis have opened since that time. We have many more children with significant programming needs. With district staffing changes, the Executive Director now supervises 8 areas -- an increase from 3 in 1997. In order to be proactive, effective in programming, and able to build the capacity to meet the programming needs of our EC students, the reinstatement of an EC Coordinator position (\$80,000) is imperative.

The 8 percent raise this year for teachers and the projected 5 percent raise for next year necessitate an increase in the local supplementary pay budget line (\$40,000). As we are receiving a significant cut in our federal budgets, we will have to pay those supplements from local funding as we have done in the past.

Several of our standing contract providers will be increasing their service fees by 10% next year. This request for an increase in the contractual services budget line (\$20,000) covers those increases. Orange Enterprises, Triangle Music Therapy.

We currently have five autism support teachers and nine system level classroom teachers of the autistic. This population continues to grow. Currently over 11% (1 in 8 students with a disability) of the EC child count is in the autistic category whereas we would expect it to be 4% or less. This part-time autistic specialist position (\$13,948) would allow us to better coordinate the services we provide to our autistic students.

Gifted Education Program**\$ 144,172**

Two additional AIG specialist positions are requested for next year (\$133,922). Currently, each elementary school is allocated 1.5 FTEs for Gifted Education specialist positions. Three elementary schools, McDougale, Rashkis and Scroggs, have projected enrollments of over 600 students for 2007-08. These schools would be given an additional .5 allocation. In 2008-09, these allocations would move to Elementary #10; again allocating all elementary schools 1.5 FTEs for Gifted Education specialist positions. The additional .5 request would be used to conduct the LEAP identification, moving this responsibility from schools.

The revision of the AIG Plan requires additional training and work on the part of school-based Gifted Program Teams for the process of identification for gifted education services. The numbers of students that will be screened, adherence to new inter-reliability processes, and the addition of a Spring Annual Review will require additional time, especially at the elementary level. Extra time will especially be needed at the third grade level, when all students previously identified for Nurturing and Enrichment, will be re-evaluated for Gifted Education in the Annual Review and when LEAP nominees are "Considered" in the spring. The \$5,250 requested covers six substitutes per elementary school and three substitutes per each middle school, for a total of 66 substitutes.

While Paideia technique is an effective instructional strategy for all students, it is particularly supportive of non-traditional students' learning and achievement. Due to other demands on the 07-08 budget that will sustain implementation of the revised AIG Plan, this amount is not covered currently. The \$5,000 requested will send 10 middle and high school teachers to the two-day summer training in Chapel Hill and will cover teachers' daily stipends.

High School Academies

\$ 91,500

One and a half Academy Director positions (\$85,000) are needed to get the first year academies started and oversee basic decisions and strategies for three new academies in the 2007-2008 school year.

Postage (\$1,500) is needed for brochures and other informational materials sent out to the parents and CHCCS students informing them of new opportunities available for their children with the three new academics.

Money is also requested to provide students with enrichment activities (\$5,000) outside of the classroom, specific to the academy they will be attending they will be attending.

Math and Science

\$ 103,500

The Math/Science Coordinator position currently supports 13 grade levels in two content areas with eight EOGs and seven EOCs. To support achievement growth and rigorous instruction in the targeted areas additional personnel is needed. A Mathematics Coordinator position (\$80,000) is requested. With the implementation of Professional Learning communities, more just-in-time professional development within the school setting is requested and needed than can be currently provided by existing personnel.

The district needs to provide math professional with training (23,500) for targeted areas of need and support teachers in building instructional consistency across the district – 1 ½ days per grade level.

PreK/HeadStart Position Funding

\$ 5,000

Data entry duties need to be added to an existing position in the PreK/HeadStart Program. There is a large amount of data that must be managed for NCWise, More@Four, HeadStart, Child Care Licensing, Smart Start, and the district itself. A separate position is desired, but minimally the duties need to be officially added to a current job description.

Improve School Security

\$ 77,730

Chapel Hill High School (\$2,640) and Phillips Middle School (\$3,840) have requested capital projects for security system enhancements that will require annual maintenance services. Chapel Hill High and East Chapel Hill High Schools (\$53,000) need additional, non-capital, equipment enhancements as well as system maintenance services. Also included is an enhancement of communication between Lincoln Center and all school sites in the event of an emergency. One phone per school site will have the ability to communicate with Lincoln Center in either the "push to talk" mode or by using cell phone packages (\$18,250).

Boomerang Program Support**\$ 20,000**

The Boomerang program was created to provide short-term suspended secondary students an alternative setting which provides a supervised, structured and positive environment during their time away from school. For 2005-06, each high school was asked to contribute \$4,000 (\$12,000) and each middle school \$2,000 (\$8,000). The request for the 2007-08 school year covers the cost for all secondary schools in the district.

Support for Youth Planning Coordinator**\$ 11,000**

The Youth Planning Conferences were initiated two years ago through Judicial District 15B after receiving a grant from the Governor's Crime Commission. In 2005-06, CHCCS, Orange County Schools, Chatham County Schools, and JCPC shared the cost of the coordinator position because the grant funding was no longer available. This request allows us to continue the position that works with our court-involved youth.

Homeless Student Transportation**\$ 25,000**

Transportation using taxi services exceeded the allocated budget last year and money was borrowed from other accounts to cover the costs. In addition, the district has chosen to allow students in 3rd, 5th and 8th grade to attend summer school, if needed, for promotion. This requires additional money that was not part of the original budget.

Matching Funds for the Grable Foundation Grant**\$ 25,000**

The Grable Foundation has suggested that it would like to make a \$75,000 grant to the Blue Ribbon Mentor-Advocate Program (BRMA). They would give \$50,000 and match another \$25,000 that we would raise. The school district could provide the match funding. The BRMA Program would use this funding to improve our academic intervention and parent involvement strategies.

Operating Budget Increase for the Volunteer Office**\$ 1,000**

The total number of volunteers processed through the Volunteer Office has increased 38% from 2004-2005 to 2005-2006. Expenses for materials for orientation and training, communication and feedback and evaluation have increased to correspond with the growing number of individuals being placed in our schools. A \$500 increase in the supply line is requested.

The total number of volunteers trained by the Volunteer Office for specific programs has increased by 44% from 484 in 2003-2004 to 698 in 2005-2006. Light snacks are usually provided since the training usually occurs during the early evening. A \$500 increase to the food line is requested.

Enhancements to Assessment, Data Management, and Information Technology**Expansion of District Assessment System****\$ 15,000**

This budget request will cover the cost of increasing the Study Island contract to cover 30% of the school district.

Zarca Contract Increase and Evaluation Consulting Services **\$ 26,500**

The district is finishing a three year contract with Zarca. There will be a price increase of \$1 per student requiring an additional \$6,500. The district is beginning a program evaluation system in which programs will be systematically reviewed on a three year or shorter cycle. A request for \$20,000 will be used to support evaluation of multiple programs each year and will be allocated by the Instructional Services Division.

K-2 Literacy Assessments **\$ 20,000**

This budget request will ensure the alignment throughout the district of the K-2 reading assessments used. Currently, schools are using different assessments tools.

Addition of a .5 Technology Support Position **\$ 20,350**

Increasing technical support to schools was a top priority identified by the Technology Advisory committee and school Technology specialists. The State's recommendation is to have a support technician in every school. Currently, there are six positions that support the technical/workstation needs in 16 schools, Phoenix Academy, Lincoln Center, Willow Drive, The Center, Carrboro High temporary offices, Transportation, and Maintenance. This modest request will be paired with the .5 positions requested the Carrboro High operating budget to provide additional support.

Replace Repair and Maintenance Budget **\$ 50,000**

During the 2006-07 budget development process, the Technology Division's operating budget was reduced by \$50,000. These funds were used to support repair and maintenance contracts. Subsequently, the capital budget had to cover these required repair and maintenance contracts which, in turn, reduced the amount of capital funds available for school instructional technology.

Increases to Support Student/Staff Growth

Director of Student Enrollment Position **\$ 80,000**

The responsibilities of the Office of the Assistant Superintendent for Support Services have grown dramatically in the past several years. One area of growth has been in the area of student enrollment. We are now processing 2,000 registrations, 600 transfers, enrollment projections, SAPFO requirements, CAPS, NCWise data, class size analysis and redistricting have become a major part of the office. A Director of Student Enrollment could take these responsibilities and selected others, allowing the Assistant Superintendent to work with the existing departments to improve customer service, expand service options and improve department efficiencies. The office is currently responsible for Human Resources, Transportation, Food Services, Budget and Finance, Facilities and Maintenance, Student Enrollment, and School Crossing Guards.

Increase in Attorney Fees **\$ 20,000**

A new legal services contract was signed in August 2006. Due to a higher rate structure, we will exceed our budget this year. This amount is needed to cover this increased contract cost.

Increase in Operating Expenses for the Superintendent and Board of Education

\$ 8,300

An increase in the operating budgets of the Superintendent and Board of Education is requested to cover budget shortfalls in certain line items: Back to School Day Program (\$4,500), Federal Express costs to mail Board packages to the Board Attorney (\$400), dues to the N.C. Association of School Administrators (\$2,400), and Teacher Appreciation events (\$1,000).

TOTAL INCREASE IN EXPENDITURES

\$7,352,699

Revenues

Local revenues must total \$57,412,698 to support the \$7,352,699 increase in budget priorities for the 2007-08 school year. In this request, we are simulating a scenario in which the County will fund a student enrollment growth at the same level as for 2006-07 with no increase in the per pupil rate; \$2,957 per student. We are also assuming that the County will continue the Fair Funding allocation of \$400,000 to each school district. The special district tax rate has been increased by the 3% inflationary rate as in past several years.

The state projection for the district's 2007-08 student enrollment is 11,343 students, which is 181 students more than the state's 2006-07 projection of 11,162. The number of charter school students that reside within the school district has increased this year and is expected to be 23 students more than is currently budgeted. The net change in enrollment is estimated to be 204 students more for next school year.

This proposed budget plans for appropriating \$1 million in undesignated local fund balance. This is a reduction of \$32,500 in fund balance required to balance the budget. This reduction is an effort by the district to continue to reduce its dependency on fund balance to balance the local budget.

This budget requests an increase of \$.071 in the special district tax which is estimated to provide \$6,952,699 in new revenue. The \$.01 valuation of the special district tax is \$812,616, which is 3% higher than the 2006-07 valuation rate of \$788,948. The county appropriation per pupil provided for new students should total about \$603,228 in additional revenue.

Other revenue sources in the local budget have been reviewed and modified to reflect realistic expectations for 2007-08. The interest earned on investments has been increased by \$80,000 and the miscellaneous revenue line has been increased by \$86,256. After the \$32,500 reduction in the appropriated fund balance line, the net change to the other revenue sources is \$133,756.

Other Budgets

The projected **State budget** for 2007-08 is based on the planning allotment received from DPI and salary increases the General Assembly is expected to propose. This planning budget is always increased after the actual enrollment is determined for the school year. Several program areas receive only partial allotments in the planning budget and other state funds are not included

at all, but are allotted as spent, such as ABC bonuses and non-contributory employee benefits. The actual planning budget total is \$53,644,936, however, based on the current year's actual state budget, a more realistic projection for next year is \$61,229,890 which represents an overall 5% increase to the state budget.

The **Federal Grant budget** is projected to decrease about \$200,000 below the budget projection for this year due to a current-year reduction in the 21st Century Grant and an anticipated reduction for next year in the Title II funds. A \$5.2 million federal budget is estimated.

This budget document includes an estimated **Recurring Capital Budget** for 2007-08 for both school districts in the amount of \$2,400,000. This is the same total received in 2006-07; no official budget information has been received from the county to date. Our district will receive about 61% of the recurring capital budget or an estimated \$1,458,480.

A preliminary **Child Nutrition budget** is included. This budget assumes the approval of an additional \$.10 lunch increase and a \$.05 breakfast and snacks increase for next school year. The district's subsidy of \$122,000 from the local budge is expected to continue. The 5% salary increase is included and accounts for the majority of the 6% increase in the budget. Labor costs represent 38% of the budget and food costs 36%.

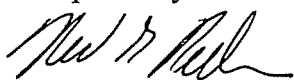
The **Community Schools budget** reflects a 3% increase over the current year's budget due to the projected 5% salary increase and other benefits changes. The budget requests a carryover of fund balance from the CCSA Grant in the amount of \$16,935 as well as use of appropriated fund balance in the amount of \$69,599 from the Community Schools budget.

Summary

Salary and benefits increases, start-up funds for Carrboro High School, and planning funds for Elementary #10 are the critical budget drivers for 2007-08. Other important requests include funding for continuation current services and student enrollment growth.

This budget document represents the cost of funding the district's total request from student growth, growth in the school district tax base, and an increase in the special district tax. This would require a \$.071 (38%) increase in the current \$.1885 special district tax rate bringing it to \$.2595.

Respectfully submitted,

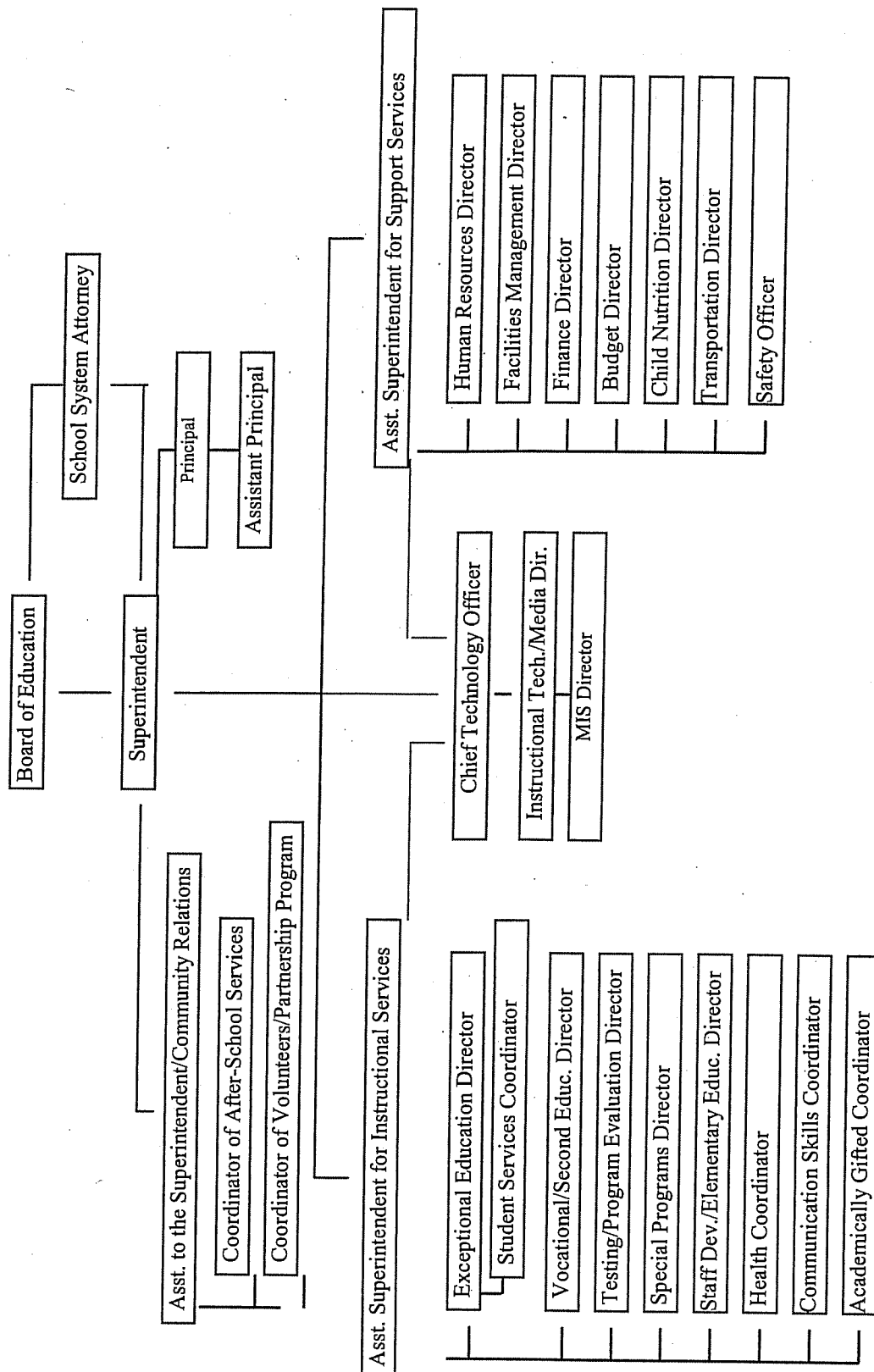


Neil G. Pedersen
Superintendent

Budget Message revised to reflect the School Board's Budget Request as approved on May 3, 2007.

CHAPEL HILL-CARRBORO CITY SCHOOLS

Organizational Chart



CHAPEL HILL-CARRBORO CITY SCHOOLS
Board of Education Members and Principal Officials

Jamezetta Bedford, Chair

Pam Hemminger, Vice-Chair

Elizabeth Carter

Jean Hamilton

Mike Kelley

Annetta Streater

Lisa Stuckey

Neil G. Pedersen, Superintendent

Denise Bowling, Assistant Superintendent
for Instructional Services

Steve Scroggs, Superintendent
for Support Services

Ruby Pittman, Executive Director of Budget and Finance

Lincoln Center
750 South Merritt Mill Road
Chapel Hill, NC 27516
(919) 967-8211

April 12, 2007

Chapel Hill –Carrboro City Schools Principals

Principals

Emily Bivins
Susan Pegg
Dale Minge
Susan Wells
Amy Rickard
Sheila Burnette
Tekisha Ford
Deshera Mack
Grace Repass
Lynne Goodhand
Debra Scott
Eileen Tully
Valerie Reinhardt
Dave Thaden
Karla Eanes
Flicka Bateman

Carrboro Elementary School
Seawell Elementary School
Estes Hills Elementary School
Ephesus Road Elementary School
Glenwood Elementary School
Frank Porter Graham
McDougle Elementary School
Rashkis Elementary School
Scroggs Elementary School
Culbreth Middle School
McDougle Middle School
Phillips Middle School
Smith Middle School
East Chapel Hill High School
Chapel Hill High School
Hospital School, UNC Hospital

Chapel Hill-Carrboro City Schools

2007-08 Local Fund Budget Calendar

Jan. 12, 2007	Schools and department submit 2007 Budget Requests to CHCCS Budget Office
Feb. 15-16, 2007	Board Planning Conference - Friday Center, Chapel Hill, NC
April 12, 2007	The Superintendent's Recommended Budget presented to Board of Education, Lincoln Center, Chapel Hill at 7:00 pm
April 19 2007	Board of Education public hearing and discussion of the budget, Lincoln Center, Chapel Hill at 6:30pm
May 3, 2007	Board of Education approves its requested budget
May 15, 2007	2007-08 Board of Education Requested Budget must be submitted to County Manager's Office
May 24, 2007	County Commissioners receive the County Manager's Recommended Budget, New Courthouse in Hillsborough at 7:30 pm
May 29, 2007	Public Hearing on County Budget at New Courthouse in Hillsborough at 7:30 pm
June 4, 2007	Public Hearing, Southern Human Services Center on Homestead Road, Chapel Hill at 7:30pm
The County Commissioners have scheduled three work sessions for their own budget discussions. The public is welcome to attend.	
June 5, 2007	County Commissioners' budget work session at Government Services Center on Cameron Street, Hillsborough at 7:30pm
June 7, 2007	County Commissioners' budget work session at Southern Human Services Center on Homestead Road, Chapel Hill at 7:30pm
June 14, 2007	County Commissioners' budget work session at Southern Human Services Center on Homestead Road, Chapel Hill at 7:30pm
June 18, 2007	County Commissioners' budget work session at Government Services Center on Cameron Street, Hillsborough at 7:30 pm
June 21, 2007	County Commissioners' budget work session at Southern Human Services Center on Homestead Road, Chapel Hill at 7:30 pm
June 26, 2007	County Commissioner's approve budget at regular meeting, Southern Human Services Center on Homestead Road, Chapel Hill at 7:30p.m.
June 27, 2007	Closed Session-Manager's Evaluation at Government Services Center on Cameron Street, Hillsborough at 6:00p.m.
July 20, 2007	Board of Education approves 2007-2008 Budget, Lincoln Center at 7:00 pm

2007-08 BUDGETS

Combined Operating Budget Revenues and Expenditures

REVENUE	2005-06	2005-06	2006-07	2006-07	2007-08	2007-08
	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ESTIMATES</u>	<u>SUPT RECOM</u>	<u>BOE REQ</u>
Total Local Revenue	46,690,842	47,092,576	50,459,999	51,139,999	57,678,776	57,812,698
Total State Revenue	46,860,122	51,109,793	54,383,999	58,300,271	61,229,890	61,229,890
Total Federal Revenue	4,757,736	3,842,749	5,400,000	5,200,000	5,200,000	5,200,000
TOTAL REVENUE	\$ 98,308,700	\$ 102,045,118	\$ 110,243,998	\$ 114,640,270	\$ 124,108,666	\$ 124,242,588

ALLOCATIONS INSTRUCTIONAL PROGRAMS	2005-06	2005-06	2006-07	2006-07	2007-08	2007-08
	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ESTIMATES</u>	<u>SUPT RECOM</u>	<u>BOE REQ</u>
Regular	\$ 41,527,010	\$ 42,305,934	\$ 47,426,821	\$ 46,756,936	\$ 53,088,438	\$ 53,088,438
Special	9,916,193	9,398,765	11,243,759	11,110,504	12,238,486	12,347,194
Co-Curricular	1,012,878	1,022,367	1,076,883	1,326,883	1,252,909	1,252,909
Pupil Support	7,901,879	7,827,790	8,040,689	7,938,020	8,877,560	8,877,560
Other	12,291,302	14,083,551	15,593,302	15,398,025	18,086,283	18,111,498
TOTAL INSTRUCTIONAL PROG.	72,649,262	74,638,407	83,381,453	82,530,367	93,543,676	93,677,599

SUPPORT SERVICES	2005-06	2005-06	2006-07	2006-07	2007-08	2007-08
	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ESTIMATES</u>	<u>SUPT RECOM</u>	<u>BOE REQ</u>
Instructional Staff	2,469,072	2,374,755	2,579,768	2,543,151	3,093,033	3,093,033
Administrative Staff	506,311	577,918	688,718	673,027	846,463	846,463
School Admin.	5,105,720	4,783,777	4,961,470	4,961,470	5,519,889	5,519,889
Business Support	10,049,005	10,010,777	10,474,626	10,171,113	12,035,481	12,035,481
Central Support	1,490,038	1,478,807	1,594,950	1,582,068	1,744,810	1,744,810
Other	3,694,601	3,288,743	4,043,736	3,720,378	4,617,760	4,617,760
TOTAL SUPPORT SERVICES	23,314,747	22,514,777	24,343,268	23,651,207	27,857,436	27,857,436

OTHER SERVICES	2005-06	2005-06	2006-07	2006-07	2007-08	2007-08
	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ESTIMATES</u>	<u>SUPT RECOM</u>	<u>BOE REQ</u>
Community Services	420,893	478,600	470,823	470,823	549,210	549,210
Charter School Funds	431,125	332,097	431,125	431,125	529,680	529,680
Child Nutrition Transfers	-	578,066	122,000	122,000	122,000	122,000
Contingency	150,000	-	150,000	-	150,000	150,000
State Textbooks	631,039	673,804	730,330	730,330	760,115	760,115
Other	711,632	(102,935)	615,000	1,461,250	596,550	596,550
TOTAL OTHER SERVICES	2,344,689	1,959,632	2,519,278	3,215,528	2,707,555	2,707,555

TOTAL OPERATING EXPENSES	\$ 98,308,700	\$ 99,112,815	\$ 110,243,998	\$ 109,397,101	\$ 124,108,666	\$ 124,242,588

<i>Per Pupil Expenditures</i>	\$ 9,050	9,009	\$ 9,842	\$ 9,790	\$ 10,880	\$ 10,894

Orange County Budget Office form

2007-2008 Local Fund Revenue Projections

\$.071 Increase in the Special District Tax Rate Required For Full Funding

Projected Student Enrollment	2005-2006	2005-2006	2006-2007	2006-2007	2007-2008	2006-2007
	BUDGET	ACTUAL	BUDGET	ESTIMATE	SUPT RECOM	BOE REQ
State projection of Students	10,824	10,976	11,162	11,102	11,345	11,343
Less: Out-of-County Tuition Paid	(78)	(78)	(78)	(78)	(78)	(78)
Existing Charter School students	117	104	117	150	140	140
Total County Resident Students	10,863	11,002	11,201	11,174	11,407	11,405

County Appropriation	\$ 2,796	\$ 2,761	\$ 2,957	\$ 2,957	\$ 2,957	\$ 2,957
Special District Tax	\$ 1,286	\$ 1,292	\$ 1,328	\$ 1,331	\$ 1,872	\$ 1,849

LOCAL REVENUES	2005-2006	2005-2006	2006-2007	2006-2007	2007-2008	2006-2007
	BUDGET	ACTUAL	BUDGET	ESTIMATE	SUPT RECOM	BOE REQ
County Appropriation	30,372,967	30,372,967	33,121,357	33,121,357	33,730,499	33,724,585
Special District Tax	13,973,118	14,209,875	14,871,670	14,871,670	21,351,485	21,087,385
Prior Year Special District Tax	75,000	80,270	75,000	75,000	75,000	75,000
Fair Funding						400,000
Sales Tax Revenue	180,000	215,435	90,000	90,000	90,000	90,000
Tuition - Regular School	85,000	120,543	100,000	100,000	100,000	100,000
Tuition - Summer School	100,000	113,978	105,000	105,000	105,000	105,000
Tuition - Preschool	170,000	133,952	135,000	135,000	135,000	135,000
Fines & Forfeitures	350,000	409,126	350,000	350,000	350,000	350,000
ABC Revenue	54,769	54,769	59,472	59,472	59,472	59,472
Interest Earned on Investments	60,000	259,385	170,000	250,000	250,000	250,000
Miscellaneous Revenue	169,988	377,889	250,000	350,000	332,320	336,256
Indirect Cost	100,000	166,321	100,000	100,000	100,000	100,000
Appropriated Fund Balance	1,000,000	578,066	1,032,500	1,532,500	1,000,000	1,000,000
TOTAL LOCAL REVENUES	\$ 46,690,842	\$ 47,092,576	\$ 50,459,999	\$ 51,139,999	\$ 57,678,776	\$ 57,812,698
Revenue Increase					\$ 7,218,777	\$ 7,352,699

*Carol Woods Contribution \$50,000 is included in the miscellaneous revenue projection for 2007-08.

ASSUMPTIONS:

1. Assumes a 204 student enrollment increase from 2006-2007.
2. Assumes a no increase in the County Appropriation rate per student, but does assume appropriation for growth.
3. Assumes a 3% increase in the Special District Tax base plus a \$.071 increase in the special district tax. Projected projected 2007-08 one cent valuation amount is \$812,616. The \$.071 increase would bring the tax rate to \$.2595.
4. Assumes the County will continue the Fair Funding allocation to each district.

Orange County Budget Office form

Local Fund Budget Summary

Summary by Purpose Code

	2005-06	2005-06	2006-07	2006-07	2007-08	2007-08
INSTRUCTIONAL	BUDGET	ACTUAL	BUDGET	ESTIMATES	SUPT RECOM	BOE REQ
5100 Regular	14,746,665	13,318,291	16,570,370	15,910,371	19,119,126	19,119,126
5200 Special	4,232,258	4,087,589	4,509,553	4,509,553	5,190,566	5,299,274
5400 Co-Curricular	1,012,878	1,022,367	1,076,883	1,326,883	1,252,909	1,252,909
5810 Education Media	847,529	740,432	873,701	873,701	936,566	936,566
5820 Attendance/Social Work	385,435	433,550	408,758	408,758	482,072	482,072
5830 Guidance Services	959,606	1,019,630	1,027,504	1,027,504	1,098,805	1,098,805
5840 Health Services	418,037	297,357	228,198	228,198	379,814	379,814
5850 Psychological Services	165,995	165,425	179,656	179,656	203,639	203,639
5860 Speech Pathology	534,535	452,538	578,527	578,527	607,454	607,454
5870 Career Development Coord.	40,200	33,533	43,509	43,509	45,684	45,684
5890 Other Pupil Support Services	424,264	345,978	455,849	455,849	477,428	477,428
5900 Employee Benefits	5,065,068	5,162,340	5,530,390	5,530,390	6,094,885	6,120,100
5930 Staff Development	472,499	302,130	359,859	359,859	425,409	425,409
5000 TOTAL INSTRUCT.SERVICES	29,304,970	27,381,161	31,842,757	31,432,758	36,314,357	36,448,279

	2005-06	2005-06	2006-07	2006-07	2007-08	2007-08
SUPPORT SERVICES	BUDGET	ACTUAL	BUDGET	ESTIMATES	SUPT RECOM	BOE REQ
6190 School Crossing Guards	28,080	29,563	79,406	79,406	83,376	83,376
6210 Improvement of Instruction	1,837,141	1,781,245	2,100,601	2,100,601	2,496,559	2,496,559
6200 Sub-total Instruct. Staff	1,865,221	1,810,808	2,180,007	2,180,007	2,579,936	2,579,936
6310 Board Of Education	156,494	143,560	161,814	161,814	187,660	187,660
6320 Executive Administration	154,203	97,407	159,018	159,018	172,434	172,434
6390 Other Administrative Support	14,178	2,342	14,178	14,178	14,178	14,178
6300 Sub-Total Admin. Staff	324,875	243,309	335,010	335,010	374,272	374,272
6410 Office of the Principal	2,077,774	2,000,214	2,333,399	2,333,399	2,581,220	2,581,220
6420 School Res. Off./Cross. Guards	172,394	172,394	48,104	48,104	78,104	78,104
6400 Sub-total School Admin.	2,250,168	2,172,608	2,381,503	2,381,503	2,659,324	2,659,324
6510 Support Services	133,912	174,987	139,828	139,828	318,879	318,879
6520 Fiscal Service	438,244	421,932	499,411	499,411	520,179	520,179
6540 Operation of Plant	4,864,229	4,891,374	5,107,631	4,807,631	6,123,318	6,123,318
6550 Transportation	542,973	285,235	445,280	445,280	461,159	461,159
6570 Internal Services	326,817	560,427	414,816	414,816	432,820	432,820
6580 Maintenance of Plant	1,907,845	1,797,801	1,858,207	1,858,207	1,970,555	1,970,555
6500 Sub-total Business Supp	8,214,020	8,131,757	8,465,175	8,165,175	9,826,912	9,826,911
6630 Community Relations	234,003	209,565	260,196	260,196	269,228	269,228
6640 Human Resources	534,083	443,305	550,945	550,945	564,285	564,285
6660 Management Information Serv.	545,230	643,375	583,344	583,344	701,954	701,954
6600 Sub-total Central Supp	1,313,316	1,296,245	1,394,486	1,394,486	1,535,467	1,535,467
6900 Employee Benefits	2,189,927	1,819,758	2,455,371	2,155,371	2,808,543	2,808,543

Local Fund Budget Summary

Summary by Purpose Code

	2005-06	2005-06	2006-07	2006-07	2007-08	2007-08
	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ESTIMATES</u>	<u>SUPT RECOM</u>	<u>BOE REQ</u>
6930 Staff Development	248,390	178,876	268,390	268,390	269,390	269,390
6900 Sub-total Other Support	2,438,317	1,998,634	2,723,761	2,423,761	3,077,933	3,077,933
6000 TOTAL SUPPORT SER.	16,405,918	15,653,361	17,479,941	16,879,941	20,053,845	20,053,843

	2005-06	2005-06	2006-07	2006-07	2007-08	2007-08
OTHER SERVICES	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ESTIMATES</u>	<u>SUPT RECOM</u>	<u>BOE REQ</u>
7100 Community Services	361,626	372,314	395,708	395,708	467,931	467,931
7910 Employee Benefits	37,203	57,844	38,468	38,468	40,966	40,966
7930 Staff Development		867				
7100 COMMUNITY SERVICES	398,829	431,025	434,175	434,175	508,897	508,897
8100 Charter School Funds	431,125	332,097	431,125	431,125	529,680	529,680
8100 Child Nutrition Transfers		578,066	122,000	122,000	122,000	122,000
8100 Sales Tax Refund		(215,435)				
8100 Other Transfers				1,000,000		
9990 Contingency	150,000		150,000		150,000	150,000
TOTAL LOCAL FUND BUDGET	<u>46,690,842</u>	<u>44,160,273</u>	<u>50,459,999</u>	<u>50,300,000</u>	<u>57,678,776</u>	<u>57,812,698</u>

Orange County Budget Office form

CHAPEL HILL - CARRBORO CITY SCHOOLS

2007-2008 BUDGET PRIORITIES

	<u>AMOUNT</u>
<u>Anticipated Salary and Benefits Increases</u>	
Anticipated 5% Locally-paid certified staff pay increase including benefits and supplement	\$ 818,219
Anticipated supplement for State-paid teacher pay increase	246,240
Anticipated 5% non-certified staff pay increase including benefits and supplement	599,875
Anticipated increase in employee health insurance (12.3% increase; from \$3,854 to \$4,328)	353,677
Anticipated increase in employer state retirement match (1% increase)	283,853
5% Increase in school-board stipends	945
Subtotal	\$ 2,302,809
<u>Costs Associated with Projected Student Enrollment Growth</u>	
Anticipated supplement for new State-paid teacher positions, 10 FTEs	\$ 54,000
Additional elementary teacher assistants (4.0 FTEs)	current allotment
Expenses allocated on per-pupil basis	16,882
.5 Tech Specialist for each school	535,688
Subtotal	\$ 606,570
<u>Continuation of Current Services</u>	
Utility Increases:	
Water - 10%	\$ 44,801
Natural Gas - 12%	102,750
Electricity - 10%	176,911
Charter Schools (increase of 23 students)	98,555
10% Increase to the custodial supply line for all schools	21,000
Current grant-funded BRMA position (grant expiring)	30,000
Cost Increases for District Memberships and Staff Development	3,609
Cost Increase in Cablecasting for School Board Meetings	2,292
Subtotal	\$ 479,918
<u>Expected New Costs</u>	
Start-up Costs for Carrboro High School	\$ 2,051,555
Planning Budget for Elementary #10	236,279
Subtotal	\$ 2,287,834

CHAPEL HILL - CARRBORO CITY SCHOOLS

2007-2008 BUDGET PRIORITIES

	<u>AMOUNT</u>
<u>Enhancements to Health and Safety</u>	
One additional security guard position for high schools	\$ 75,000
Support Services - Chemical Hygiene Safety in Schools	30,000
Coordinated School Health - Increase School Nurse Position from 91% to 100%	6,111
Coordinated School Health - Certified Position Equivalent to Cover Day Treatment Program	66,977
Coordinated School Health - Automated External Defibrillators	5,400
Coordinated School Health - Flash Technology for Staff Training on Health Issues	9,000
Coordinated School Health - Expansion of the Employee Wellness Program	13,600
Subtotal	\$ 206,077
<u>Enhancements to Instructional Programs or Services</u>	
Family Specialist Assistant for Carrboro Elementary	\$ 35,000
Arts Education - Part-time Arts Coordinator Stipend	16,200
Arts Education - Equipment Repair and Replacement Funds	15,000
AVID Program - Membership Dues	14,745
AVID Program - Tutors	17,880
AVID Program - Institute, Staff Development Workshops	9,681
Contracted Services for Districtwide Athletics Review	20,000
Dual Language Program - Instructional Supplies	20,000
Dual Language Program - 1.5 Teacher Assistant Positions	46,136
Dual Language Program - Contracted Services	50,000
English Language Arts - Literacy Staff Development	40,000
ESL Program - 4 New Teacher Positions	267,844
ESL Program - Staff Development	4,000
Exceptional Children's Programs - Coordinator Position	80,000
Exceptional Children's Programs - Local Supplement Funding Due to Loss of Grant Funds	40,000
Exceptional Children's Programs - Increase in Contracted Services Fees	20,000
Exceptional Children's Programs - Autism Specialist	13,948
Exceptional Children's Programs - Increase Psychologist position from 80% to 100%	15,000
Gifted Education - 2.0 Specialist Positions	133,922
Gifted Education - Substitute Pay for Team Meetings	5,250
Gifted Education - Paideia Seminar Training	5,000
High School Academies - Directors' positions	85,000
High School Academies - Postage	1,500
High School Academies - Student Travel	5,000
Math and Science - Mathematics Coordinator Position	80,000

CHAPEL HILL - CARRBORO CITY SCHOOLS

2007-2008 BUDGET PRIORITIES

Enhancements to Instructional Programs or Services

	<u>AMOUNT</u>
Math and Science - Staff Development	\$ 23,500
PreK/HeadStart - Position Enhancement to Cover Data Entry Duties	5,000
Improve School Security	77,730
Student Services - Boomerang Program	20,000
Student Services - Support for Youth Planning Coordinator Position	11,000
Student Services - Homeless Student Transportation	25,000
Blue Ribbon Mentor Advocate Program - Matching funds for Grable Foundation Grant	25,000
Volunteer Office - Operating Budget Increase	1,000
Subtotal	\$ 1,229,341

Enhancements to Assessments, Data Management, and Information Technology

Testing and Evaluation - District Assessment Program	\$ 15,000
Testing and Evaluation - Zarca and Consulting Fees	26,500
Testing and Evaluation - Evaluation Consulting Services	20,000
Technology - Addition of .5 Technology Support Position	20,350
Technology - Replace Repair and Maintenance Funding Reduced in 2006-07	50,000
Subtotal	\$ 131,850

Increases to Support Student/Staff Growth

Director of Student Enrollment	\$ 80,000
Increase in Attorney Fees	20,000
Increase in Operating Expenses for Superintendent and Board of Education	8,300
Subtotal	\$ 108,300

TOTAL OF BUDGET PRIORITIES

Increase over 2006-07 Budget	\$ 7,352,699
	14.57%

Local Fund Revenue History

Year	County Appropriation		Special District Tax per \$100 Value District Tax
	Per Student	Increase	
	1,057		
1990-91	1,175	\$ 118	0.1775
1991-92	1,310	135	0.1735
1992-93	1,310	-	0.1735
1993-94	1,363	53	0.1575
1994-95	1,451	88	0.1540
1995-96	1,571	120	0.1540
1996-97	1,782	211	0.1900
1997-98	1,889	107	0.1790
1998-99	2,040	151	0.1920
1999-00	2,256	216	0.2200
2000-01	2,395	139	0.2200
2001-02	2,437	42	0.2020
2002-03	2,516	79	0.1920
2003-04	2,566	50	0.2000
2004-05	2,623	57	0.2000
2005-06	2,796	173	0.1834
2006-07	2,957	161	0.1885
2007-08			

For 2007-08:

A \$.01 District Tax increase is estimated to generate \$788,948 in additional revenue.
The customary 3% inflationary increase to the district tax rate would increase it to
\$812,616.00

A \$.01 County General Fund Property Tax rate is estimated to generate \$1,207,023.
This is the same estimate used for 2006-07.

* Re-evaluation year of property tax values

2007-08 State Fund Revenue Projection

	2005-2006	2005-2006	2006-2007	2006-2007	2007-2008	2007-2008
	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ESTIMATE</u>	<u>SUPT RECOM</u>	<u>BOE REQ</u>
Revenue	\$ 46,229,083	\$ 50,435,989	\$ 53,653,669	\$ 57,570,006	\$ 60,448,506	\$ 60,448,506
State Textbook Revenue	631,039	673,804	730,330	730,265	781,384	781,384
Total Revenue	\$ 46,860,122	\$ 51,109,793	\$ 54,383,999	\$ 58,300,271	\$ 61,229,890	\$ 61,229,890

Orange County Budget Office form

State Fund Budget Summary

Summary by Purpose Code

	2005-2006	2005-2006	2006-2007	2006-2007	2007-2008	2006-07
<u>INSTRUCTIONAL</u>	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ESTIMATE</u>	<u>SUPT RECOM</u>	<u>BOE REQ</u>
5100 Regular	26,228,541	28,478,394	30,296,576	30,296,576	33,426,234	33,426,234
5200 Special	3,608,993	3,622,323	4,069,110	4,069,110	4,500,778	4,500,778
5800 Pupil Support	3,735,156	3,968,324	3,834,309	3,834,309	4,247,740	4,247,740
5900 Employee Benefits	5,943,871	7,772,959	8,727,795	8,727,795	10,600,575	10,600,575
5930 Staff Development	139,310	179,115	194,150	194,150	207,741	207,741
5000 INSTRUCTIONAL SERVICES	39,655,871	44,021,115	47,121,940	47,121,940	52,983,067	52,983,067

	2005-06	2004-05	2005-06	2005-06	2006-07	2006-07
<u>SUPPORT SERVICES</u>	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ESTIMATES</u>	<u>SUPT RECOM</u>	<u>BOE REQ</u>
6200 Instructional Staff Support	457,384	315,669	253,293	253,293	371,024	371,024
6300 Administrative Staff	121,664	283,525	290,947	290,947	411,313	411,313
6400 School Admin.	2,855,552	2,611,169	2,579,967	2,579,967	2,860,565	2,860,565
6500 Business Support	1,821,600	1,813,178	1,995,397	1,995,397	2,194,937	2,194,937
6600 Central Support	127,647	134,859	148,935	148,935	159,360	159,360
6900 Employee Benefits	1,167,301	1,208,899	1,226,543	1,226,543	1,449,197	1,449,197
6000 SUPPORT SERVICES	6,551,148	6,367,299	6,495,081	6,495,081	7,446,396	7,446,396

7100 Community Services	22,064	39,266	36,648	36,648	40,313	40,313
7900 Employee Benefits		8,309				
8100 Other						
State Textbooks	631,039	673,804	730,330	730,330	760,115	760,115

TOTAL	\$ 46,860,122	\$ 51,109,793	\$ 54,383,999	\$ 54,383,999	\$ 61,229,890	\$ 61,229,890

Orange County Budget Office form

Summary of Changes State Fund For 2007-2008

- * The State budget projects a 5% salary increase for employees, a 12.3% increase to the health insurance employer's matching rate, and a 1% increase in the matching state retirement rate.
- * A total of 10 new classroom teaching positions are projected based on the planning allotment. The state has projected a 206 student enrollment increase for next year.
- * One new position is expected in the Instructional Support Program.
- * Eight additional months of employment are expected in Vocational Education.
- * Small increases are expected in the state allotment formulas for instructional supplies and textbooks. A small decrease in the school technology allotment is projected again for the third consecutive year.

2007-08 Federal Fund Revenue Projection

	2005-2006	2005-2006	2006-2007	2006-2007	2007-2008	2007-2008
	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ESTIMATE</u>	<u>SUPT RECOM</u>	<u>BOE REQ</u>
Federal Revenue	\$ 4,757,736	\$ 3,842,749	\$ 5,400,000	\$ 5,200,000	\$ 5,200,000	\$ 5,200,000

Orange County Budget Office form

Federal Fund Budget Summary

Summary by Purpose Code

	2005-2006	2005-2006	2006-2007	2006-2007	2007-2008	2007-2008
<u>INSTRUCTIONAL</u>	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ESTIMATES</u>	<u>SUPT RECOM</u>	<u>BOE REQ</u>
5100 Regular	\$ 551,804	\$ 509,249	\$ 559,875	549,989	\$ 543,078	\$ 543,078
5200 Special	2,074,942	1,684,256	2,665,096	2,531,841	2,547,143	2,547,143
5300 Adult Education Instruction		4,597			-	-
5800 Pupil Support	391,122	371,023	410,678	308,009	398,358	398,358
5910 Employee Benefits	488,988	589,354	601,108	450,831	583,074	583,074
5930 Staff Development	181,566	77,653	180,000	135,000	174,600	174,600
5000 INSTRUCTIONAL SERVICES	3,688,422	3,236,132	4,416,756	3,975,669	4,246,253	4,246,253

	2005-2006	2005-2006	2006-2007	2006-2007	2007-2008	2007-2008
<u>SUPPORT SERVICES</u>	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>SUPT RECOM</u>	<u>BOE REQ</u>
6200 Instructional Staff	146,467	248,278	146,468	109,851	142,074	142,074
6300 Administrative Staff	59,772	51,084	62,761	47,070	60,878	60,878
6500 Business Support	13,385	65,842	14,054	10,541	13,633	13,633
6600 Central Support	49,075	47,703	51,529	38,647	49,983	49,983
6900 Other Support	47,163	62,965	49,521	37,141	48,035	48,035
6930 Staff Development	41,820	18,245	43,911	32,933	42,594	42,594
6000 SUPPORT SERVICES	357,682	494,117	368,244	276,183	357,196	357,197

8100 Transfers	111,109	112,500	115,000	86,250	111,550	111,550
OTHER	600,523		500,000	375,000	485,000	485,000

TOTAL	\$ 4,757,736	\$ 3,842,749	\$ 5,400,000	\$ 4,713,102	\$ 5,200,000	\$ 5,200,000

Orange County Budget Office form

Summary of Changes

For 2007-2008

- * The federal budget is expected to experience reductions in the the following grant program areas for 2007-08: Title II Teacher Quality, Career and Technical Education, Title V Innovative Education, and Safe and Drug Free Schools.

The estimated federal budget represents a \$200,000 decrease from the 2006-07 budget.

Community Schools Fund Budget Summary

	2005-06 <u>ACTUAL</u>	2006-07 <u>BUDGET</u>	2007-08 <u>PROPOSED</u>	Percent <u>Change</u>
REVENUE				
After-school program	\$ 1,123,690	\$ 1,196,285	\$ 1,233,430	3.1%
Summer Camp	205,329	152,139	163,521	7.5%
Summer Youth Enrichment	58,414	73,500	57,500	-21.8%
District tuition assistance	11,761	11,761	11,761	0.0%
Facility rental	292,440	185,000	275,000	48.6%
CCSA Grant Funds Appropriated	12,025		16,935	
Retained Earnings Appropriated	-	-	69,599	
Total Revenue	\$ 1,703,659	\$ 1,618,685	\$ 1,827,746	12.9%
OPERATING EXPENSES				
Salaries, wages and benefits	\$ 1,241,507	\$ 1,262,457	\$ 1,368,067	8.4%
Supplies	39,486	74,696	101,615	36.0%
Food	102,638	105,310	127,755	21.3%
Purchased services/activities	169,754	176,222	230,309	30.7%
Total Expenses	\$ 1,553,385	\$ 1,618,685	\$ 1,827,746	12.9%
Net Profit (Loss)	\$ 150,274	\$ -		
After-school program enrollment	725	730	700	-4.1%

**Summary of Changes
Community Schools Fund
For 2007-08**

Changes in Revenue

- * The changes in revenue are due to a \$16,935 CCSA Grant fund ballance appropriated and \$69,599 fund balance appropriated.

Changes in Expenses

- * The changes in operating expenses are due to a 3% salary increase, retirement @ 7.58%, a hospitalization increase to \$4,328 per employee.

Child Nutrition Fund Budget Summary

	2005-06 <u>ACTUAL</u>	2006-07 <u>BUDGET</u>	2007-08 <u>PROPOSED</u>	<u>CHANGE</u>
REVENUE				
Sales of meals and supplemental sales	\$ 1,897,279	\$ 1,880,000	\$ 2,042,600	8.6%
Federal reimbursements	1,171,873	1,162,000	1,193,000	2.7%
Catering and miscellaneous		183,000	184,511	0.8%
Summer Program		88,000	95,000	8.0%
Marriott Guarantee				
Indirect cost		260,000	260,000	
School district subsidy		122,000	122,000	
Sodexo reimbursement	-	-	-	
	<u>\$ 3,069,152</u>	<u>\$ 3,695,000</u>	<u>\$ 3,897,111</u>	5.5%
OPERATING EXPENSES				
Food	\$ 1,324,436	\$ 1,355,000	\$ 1,382,850	2.1%
Salaries, wages and benefits	1,367,107	1,450,000	1,470,761	1.4%
Supplies	140,231	128,000	193,500	51.2%
Administrative expenses	405,163	502,000	580,000	15.5%
Sodexo contract reimbursements	(60,000)	-		
Indirect cost	<u>111,369</u>	<u>260,000</u>	<u>260,000</u>	
TOTAL OPERATING EXPENSES	\$ 3,288,306	\$ 3,695,000	\$ 3,887,111	5.2%
Depreciation	(42,173)			
Inter-transfer from district	578,066			
Indirect costs	(261,951)			
Indirect costs not paid	261,951			
(Increase) decrease in compensated absences payable	(18,190)			
Increase (decrease) in inventory	33,016			
Profit (Loss) Before State support and Marriott Guarantee		\$ -		
NET PROFIT (LOSS)	<u>\$ 331,565</u>	<u>\$ -</u>	<u>\$ -</u>	

**Summary of Changes
Child Nutrition Services Fund
For 2007-08**

Changes in Revenue

- * 3% increase in student growth
- * \$.10 increase in lunch prices
- * \$.05 increase in breakfast and snack prices
- * Sodexho guarantee of \$20,000

Changes in Expenses

- * 4% increase for state employees

Summary of Recurring Capital Budget

School District

Fiscal Year 2007-2008

Capital Item	Justification/Description	Category			Funding Amount	
		Category 1 - Buildings & Grounds	Category 2 - Furniture & Equipment	Category 3 - Vehicles	District Request	Superin Recomm
School						
Carrboro Elementary	furniture/equipment		X			6,142
Ephesus Elementary	"		X			5,060
Estes Hills Elementary	"		X			5,917
FP Graham Elementary	"		X			6,289
Glenwood Elementary	"		X			5,477
McDougle Elementary	"		X			6,920
Rashkis Elementary	"		X			7,404
Scroggs Elementary	"		X			8,024
Seawell Elementary	"		X			6,503
Culbreth Middle	"		X			7,168
McDougle Middle	"		X			7,269
Phillips Middle	"		X			7,089
Smith Middle	"		X			7,619
Chapel Hill High	"		X			16,770
East Chapel Hill High	"		X			17,401
Hospital School	"		X			564
Total					\$0	\$121,616
District Projects						
Technology Equipment	MIS Department Expenses		X			40,000
Classroom Furniture	Facilities Management Dept.		X			40,000
Copier Equipment	Finance Department		X			45,000
Child Nutrition Equip.	Child Nutrition Department		X			25,000
Custodial Equipment	Facilities Management Dept.		X			7,500
Administrative Equip.	Administrative Tech. Dept.		X			55,000
Print Shop Equipment	Community Schools Dept.		X			3,500
Cafeteria Equipment	Facilities Management Dept.		X			5,000
Equipment	Support Services Division		X			20,000
Cultural Arts Equip.	Instructional Services		X			5,500
Total					\$0	\$246,500
District Projects						
Site Development	Drainage/Safety Improvements	X				100,000
Renovations	Painting, IAQ, Electrical, etc.	X				490,364
Floor Coverings	Carpet/Tile Installations	X				45,000
Roof Replacement	CIP Supplement	X				40,000
Roof Repairs	District Repairs	X				80,000
Playgrounds	Safety Code Compliance	X				200,000
Total					\$0	\$955,364

Fiscal Year 2007-2008

The 2007-08 Recurring Capital Budget from the County is estimated at \$2,400,000; the same as for the 2006-07 year. Approximately 61% of the total or \$1,458,480 will be allocated to CHCCS.

2007-08
CAPITAL REQUESTS

CHAPEL HILL-CARRBORO CITY SCHOOLS SUMMARY OF CAPITAL REQUESTS 2007-2008

SCHOOL	<u>TOTAL AMOUNT REQUESTED</u>
Carrboro	\$468,130
Estes Hills	231,500
Ephesus Road	222,500
Frank Porter Graham	282,000
Glenwood	62,000
McDougle Elementary	79,000
Mary Scroggs	145,000
Rashkis	2,400
Seawell	105,000
Culbreth	442,000
Guy B. Phillips	46,500
McDougle Middle	220,000
R.D. Smith	85,000
Chapel High High	727,500
East Chapel Hill	655,000
TOTAL OF SCHOOL REQUESTS	\$ 3,773,530
 ADMINISTRATIVE OFFICES	
Staff Development Center	700,000
Information Technology	3,051,324
TOTAL OF ADMINISTRATIVE REQUESTS	3,751,324
 GRAND TOTAL	 \$ 7,524,854

STATISTICAL PROFILE

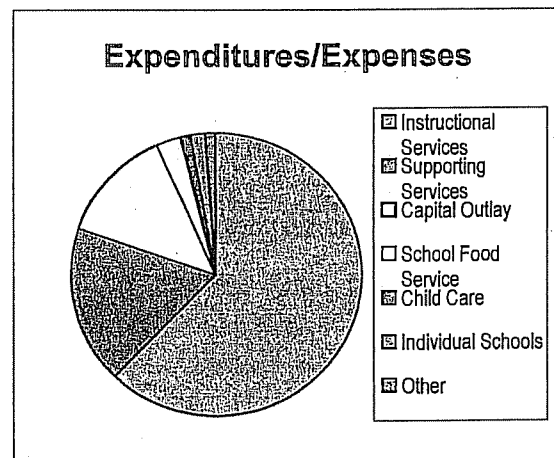
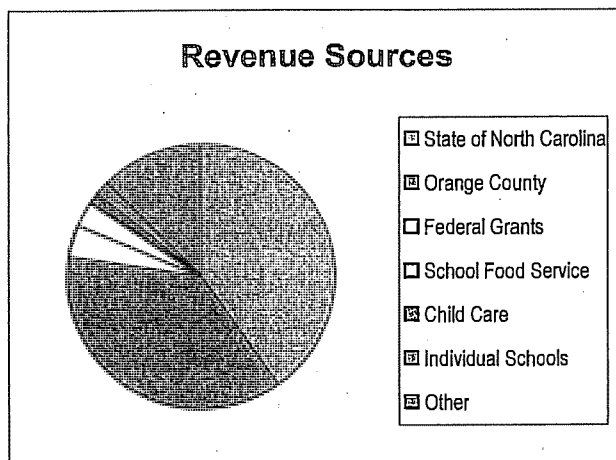
**CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION
FINANCIAL PERSPECTIVE - ALL FUND TYPES
FOR THE YEAR ENDED JUNE 30, 2006**

Revenue Sources

State of North Carolina	\$	51,235,505
Orange County		47,238,885
Federal Grants		4,946,334
School Food Service		3,909,169
Child Care		1,703,659
Individual Schools		2,145,681
Other		<u>16,009,129</u>
Total	\$	<u>127,188,362</u>

Expenditures/Expenses

Instructional Services	\$	78,231,187
Supporting Services		22,607,917
Capital Outlay		16,595,509
School Food Service		3,288,306
Child Care		1,553,385
Individual Schools		2,164,185
Other		<u>1,334,701</u>
Total	\$	<u>125,775,190</u>



Note: Unaudited

Source: Financial Statements For the Fiscal Year Ended June 30, 2006

**CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION
GENERAL SCHOOL SYSTEM REVENUES BY SOURCE - GOVERNMENTAL-WIDE**

	2005- 2006	2004 - 2005	2003 - 2004	2003 - 2002
Program Revenues				
Charges for services	2,536,093	2,615,947	2,666,909	2,550,806
Operating Grants and Contributions	55,522,004	53,677,353	51,873,963	49,731,864
Capital Grants and Contributions	659,835	842,199	663,209	525,856
Total Program Revenues	<u>58,717,932</u>	<u>57,135,499</u>	<u>55,204,081</u>	<u>52,808,526</u>
General Revenues				
Unrestricted county appropriations - operating	30,372,967	28,816,278	27,479,294	26,201,624
Unrestricted county appropriations - capital	16,865,918	5,664,955	10,743,613	14,421,528
Unrestricted State appropriations - operating	-	-	-	-
Unrestricted State appropriation - capital	-	-	-	-
Investment earnings, unrestricted	259,385	99,843	40,332	77,495
Miscellaneous, unrestricted	15,193,011	14,383,675	13,854,110	12,840,636
Total General Revenues	<u>62,691,281</u>	<u>48,964,751</u>	<u>52,117,349</u>	<u>53,541,283</u>
Transfers	<u>(578,066)</u>	<u>(206,234)</u>	<u>(73,705)</u>	<u>(65,407)</u>
Total Program Revenues, General Revenues and Transfers	<u>120,831,147</u>	<u>105,894,016</u>	<u>107,247,725</u>	<u>106,284,402</u>

Note: 2003 was the first year governmental wide General School System revenues were available.
Unavailable due to GASB 34 implementation.

Source: Financial Statements For the Fiscal Year Ended June 30, 2006

CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION
GENERAL SCHOOL SYSTEM EXPENSES BY PURPOSE - GOVERNMENTAL-WIDE
FOR THE LAST TEN YEARS

Year Ended June 30	Instructional Programs	Support Services	Community Services	Non-programmed Charges	Unallocated Depreciation Expense	Total Expenses
2006	\$ 78,719,653	\$ 25,141,611	\$ 478,060	\$ 301,744	\$ 3,704,445	\$ 108,345,513
2005	76,145,391	25,583,561	314,160	254,973	3,153,570	105,451,655
2004	75,593,624	24,880,909	309,376	133,180	3,250,965	104,168,054
2003	71,612,700	21,705,332	337,941	303,155	3,176,324	97,135,452
2002						
2001						
2000						
1999						
1998						
1997						

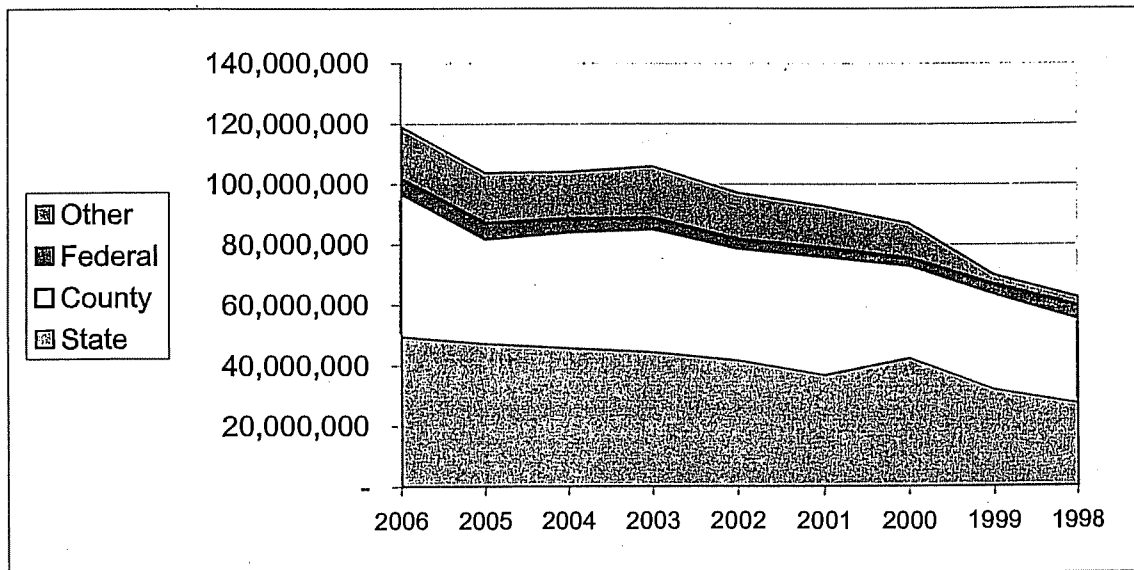
Note: 2003 was the first year governmental wide General School System expenses were available.

**CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION
SOURCES OF GOVERNMENTAL FUND REVENUES AND OTHER FINANCING SOURCES
FOR THE LAST TEN YEARS**

Year Ended June 30	State		County		Federal		Other		Total
2006	\$	51,235,505	\$	47,238,885	\$	4,946,334	\$	18,154,810	\$ 121,575,534
2005		49,564,687		34,481,233		4,954,864		17,253,167	106,253,951
2004		47,229,446		38,222,907		5,307,726		16,700,657	107,460,736
2003		45,748,986		40,623,152		4,508,736		15,578,351	106,459,225
2002		44,456,004		36,855,407		3,542,490		17,144,049	101,997,950
2001		41,691,685		39,029,286		3,143,286		15,415,332	99,279,589
2000		36,849,298		30,445,393		2,895,136		13,715,749	83,905,576
1999		42,459,361		31,518,626		2,370,936		11,626,311	87,975,234
1998		31,953,892		27,917,717		3,235,116		3,100,794	66,207,519
1997		27,360,700		31,492,340		4,350,571		2,878,121	66,081,732

Note: The above governmental revenues include the General, State Public School, Federal Grants, Capital Projects Funds and the Expendable Trust Fund.

"Other" revenue includes transfers from other funds, miscellaneous income, sale of surplus properties and subsidies from the State of North Carolina.



Source: Chapel Hill - Carrboro City Schools' Audited Financial Statements 1997-2006

**CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION
GOVERNMENTAL EXPENDITURES BY PURPOSE - FUND LEVEL
FOR THE LAST TEN YEARS**

Year Ended June 30	Instructional Programs	Supporting Services	Community Services	Nonprogrammed Charges	Debt Service	Capital Outlay	Total
2006	\$ 78,719,653	\$ 25,141,611	\$ 478,600	\$ 301,204	\$ 388,575	\$ 16,595,509	\$ 121,625,152
2005	76,145,391	25,583,561	314,160	254,973	388,576	6,069,782	108,756,443
2004	75,593,624	24,880,909	309,376	133,180	147,443	13,245,075	114,309,607
2003	71,612,700	21,705,332	337,941	303,155	-	14,724,089	108,683,217
2002	66,422,521	22,513,017	310,504	415,165	-	12,683,300	102,344,507
2001	61,073,050	21,363,045	149,149	390,371	-	16,243,889	96,107,131
2000	52,701,116	19,107,017	121,469	421,149	-	9,692,337	82,043,088
1999	45,869,137	17,023,293	68,130	329,173	-	23,586,798	86,876,531
1998	42,206,663	16,849,794	34,559	493,617	-	6,953,801	66,538,434
1997	38,776,588	17,038,747	41,914	181,970	-	-	56,039,219

Note: The above operational expenditures include the General, State Public School, Federal Grants, Capital Projects Fund and the Expendable Trust Fund.

Note: Unaudited.

Source: Financial Statements For the Fiscal Year Ended June 30, 2006

**CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION
OPERATIONAL EXPENDITURES PER PUPIL
FOR THE LAST TEN YEARS**

Year Ended June 30	Average Daily Membership	- Instructional Programs	Support Services	Community Services	Non-Program Charges	Total Expenditures
2006	10,977	\$ 7,171.33	\$ 2,290.39	\$ 43.60	\$ 27.44	\$ 9,532.76
2005	10,721	7,102.45	2,386.30	29.30	23.78	9,541.84
2004	10,662	7,090.00	2,333.61	29.02	12.49	9,465.12
2003	10,347	6,921.11	2,097.74	32.66	29.30	9,080.81
2002	9,997	6,644.25	2,251.98	31.06	41.53	8,968.81
2001	9,598	6,363.10	2,225.78	15.54	40.67	8,645.09
2000	8,984	5,866.11	2,126.78	13.52	46.88	8,053.29
1999	8,516	5,386.23	1,998.98	8.00	38.65	7,431.86
1998	8,181	5,159.11	2,059.63	4.22	60.34	7,283.29
1997	8,049	4,817.57	2,116.88	5.21	22.61	6,962.26

Note: The above operational expenditures per pupil include the General, State Public School and Federal Grant Funds, Capital Projects Fund and the Expendable Trust Fund.

Note: Unaudited.

Source: Financial Statements For the Fiscal Year Ended June 30, 2006

**CHAPEL HILL-CARBORO CITY BOARD OF EDUCATION
SOURCES OF SCHOOL FOOD SERVICE REVENUES AND REIMBURSEMENTS
FOR THE LAST TEN YEARS**

	2006	2005	2004	2003	2002	2001	2000	1999	1998	1997
Year Ended June 30										
Food Sales	\$ 1,897,279	\$ 1,676,683	\$ 1,933,458	\$ 1,777,144	\$ 1,811,637	\$ 1,643,251	\$ 1,461,491	\$ 1,322,708	\$ 1,182,741	\$ 1,058,199
USDA Reimbursement	1,042,779	986,446	898,473	810,706	753,092	669,962	706,151	668,831	645,258	611,977
Federal Commodities	129,094	109,017	133,068	133,943	121,098	154,310	-	-	-	-
Other	261,951	245,217	245,735	230,366	293,252	167,451	197,713	173,543	168,986	225,212
State/Local Reimbursement	578,066	206,234	73,705	65,407	-	-	-	-	-	-
Total	\$ 3,909,169	\$ 3,223,597	\$ 3,284,439	\$ 3,017,566	\$ 2,979,079	\$2,634,974	\$2,365,355	\$2,165,082	\$1,996,985	\$1,895,388
Food Sales										
USDA Reimbursement	49%	52%	59%	59%	61%	62%	62%	61%	59%	56%
Donated Commodities	27%	31%	27%	27%	25%	25%	30%	31%	32%	32%
Other	3%	3%	4%	4%	4%	6%	0%	0%	0%	0%
State/Local Reimbursement	7%	8%	7%	8%	10%	6%	8%	8%	8%	12%
Total	15%	6%	2%	2%	0%	0%	0%	0%	0%	0%
Total	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

Note:

The State Reimbursements are operating transfers from the State Public School Fund for the years ending 1996-1997.
The Local Reimbursement in 1995 are operating transfers from the General Fund, Special Revenue Fund and the Capital Project Fund.
The Local Reimbursement in 1994 are operating transfers from the Special Revenue Fund and the Capital Project Fund.
"Other" revenues include such things as investment income, indirect cost not paid, disposition of fixed assets, donations and miscellaneous revenue.

Note: Unaudited.

Source: Financial Statement For the Fiscal Year Ended June 30, 2006

CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION
SOURCES OF CHILD CARE SERVICE REVENUES AND REIMBURSEMENTS
FOR THE LAST TEN YEARS

Year Ended June 30	2006	2005	2004	2003	2002	2001	2000	1999	1998	1997
Child Care Fees	\$ 1,411,219	\$ 1,281,761	\$ 1,351,419	\$ 1,381,435	\$ 1,414,255	\$ 1,274,817	\$ 1,221,337	\$ 1,184,275	\$ 1,084,941	\$ 1,060,340
Federal grants	-	-	-	-	-	-	-	-	-	-
Other	292,440	210,807	163,689	165,935	174,955	148,135	135,430	116,707	96,714	78,292
State/Local Reimbursement	-	-	-	-	11,761	-	-	-	-	-
Total	\$ 1,703,659	\$ 1,492,568	\$ 1,515,108	\$ 1,547,370	\$ 1,600,971	\$ 1,422,952	\$ 1,356,767	\$ 1,300,982	\$ 1,181,655	\$ 1,138,632
Child Care Fees	94%	85%	90%	89%	88%	90%	90%	91%	92%	0%
Federal grants	-1%	-1%	-1%	0%	0%	0%	0%	0%	0%	0%
Other	19%	14%	11%	11%	11%	10%	10%	9%	8%	0%
State/Local Reimbursement	0%	0%	0%	0%	1%	0%	0%	0%	0%	0%
Total	112%	98%	100%	100%	100%	100%	100%	100%	100%	0%

Note:

The Local Reimbursement includes transfers from the General Fund.

"Other" revenues include such things as investment income, indirect cost not paid, disposition of fixed assets, donations and miscellaneous revenue.
Child Care Service began operations in 1996-1997.

Note: Unaudited.

Source: Financial Statements For the Fiscal Year Ended June 30, 2006

**CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION
CAPITAL OUTLAY REVENUES
FOR THE LAST TEN YEARS**

Year Ended June 30	State	County	Other	Total Revenues
2006	\$ 388,575	\$ 16,865,915	\$ 43,832	\$ 17,298,322
2005	388,576	5,664,955	365,657	6,419,188
2004	147,443	10,743,613	103,951	10,995,007
2003	-	14,421,528	199,969	14,621,497
2002	-	12,046,747	824,052	12,870,799
2001	-	16,348,636	-	16,348,636
2000	46,064	10,360,225	-	10,406,289
1999	9,366,158	14,007,266	-	23,373,424
1998	-	6,755,602	-	6,755,602
1997	-	10,541,341	-	10,541,341

Note: "Other" includes interest earned on investments, disposition of school fixed assets, insurance proceeds and miscellaneous income.

Source: Financial Statements For the Fiscal Year Ended June 30, 2006

Note: Unaudited.

**CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION
CAPITAL PROJECT FUND EXPENDITURES
FOR THE LAST TEN YEARS**

<u>Year Ended June 30</u>	<u>Land, Buildings and Site Improvements</u>	<u>Furnishings and Equipment,</u>	<u>Vehicles and other</u>	<u>Debt Service</u>	<u>Total</u>
2006	\$ 16,009,898	\$ 419,716	\$ 165,895	\$ 388,575	\$ 16,984,084
2005	5,295,686	438,383	335,713	388,576	6,458,358
2004	12,236,013	436,898	572,164	147,443	13,392,518
2003	13,929,757	732,772	61,560	-	14,724,089
2002	11,924,098	729,943	29,259	-	12,683,300
2001	15,147,626	1,027,200	69,063	-	16,243,889
2000	9,023,283	537,037	132,007	-	9,692,327
1999	23,055,298	460,746	70,754	-	23,586,798
1998	6,117,218	637,997	198,586	-	6,953,801
1997	9,888,295	454,490	82,250	-	10,425,035

Note: Debt Service expenditures were excluded prior to 2003.

Note: Unaudited.

Source: Financial Statements for the Fiscal Year Ended June 30, 2006

YEAR	AMERICAN INDIAN/ ALASKAN NATIVE		BLACK		ASIAN/PACIFIC ISLANDER		HISPANIC		WHITE		MULTI- RACIAL	
	NO.	%	NO.	%	NO.	%	NO.	%	NO.	%	NO.	%
2006	24	0.22	1,577	14.37	1,283	11.69	960	8.75	6,621	60.32	512	4.66
2005	32	0.30	1,592	14.85	1,177	10.98	891	8.31	6,556	61.15	473	4.41
2004	35	0.33	1,625	15.24	1,118	10.49	800	7.50	6,649	62.36	435	4.08
2003	32	0.31	1,588	15.37	1,050	10.16	684	6.62	6,595	63.81	386	3.73
2002	32	0.31	1,592	15.35	1,055	10.18	685	6.61	6,619	63.84	385	3.71
2001	18	0.19	1,496	15.60	841	8.77	523	5.45	6,443	67.18	269	2.81
2000	14	0.16	1,467	16.31	726	8.07	388	4.31	6,207	69.03	190	2.11
1999	14	0.16	1,423	16.74	602	7.08	316	3.72	5,995	70.53	150	1.76
1998	14	0.17	1,437	17.66	539	6.62	227	2.79	5,824	71.57	96	1.18
1997	11	0.14	1,442	18.00	513	6.40	175	2.18	5,824	72.68	48	0.60

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CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION
PER PUPIL EXPENDITURES
(EXCLUDES FOOD SERVICE AND CHILD CARE EXPENDITURES)
FOR THE LAST TEN YEARS

Year	State	Local	Federal	Total
2006	4,918.66	4,092.03	459.80	9,170.49
2005	4,461.24	4,180.14	464.13	9,105.51
2004	4,461.24	3,971.85	368.28	8,801.37
2003	4,439.20	3,824.76	424.99	8,688.95
2002	4,447.91	3,971.95	213.20	8,633.06
2001	4,330.43	3,866.99	288.11	8,485.53
2000	4,145.51	3,538.89	293.33	7,977.73
1999	3,963.95	3,023.74	193.77	7,181.46
1998	3,719.39	2,905.38	148.27	6,773.04
1997	3,431.86	2,959.63	201.99	6,593.48

Note: Unaudited.

Source: Statistical Profile 2006

CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION
PERSONNEL SUMMARY
LAST TEN YEARS

Fiscal Year	Teachers	Certified Support Staff	Other Operating Personnel	Total	Average Daily Membership	Ratio of Pupils to Certified Personnel
2006	873	209	604	1,686	10,977	52.52
2005	862	215	549	1,626	10,721	49.87
2004	843	220	571	1,634	10,662	48.46
2003	810	193	528	1,531	10,347	53.61
2002	779	173	518	1,470	9,997	57.79
2001	735	182	531	1,448	9,598	52.74
2000	691	155	550	1,396	8,984	57.96
1999	640	145	466	1,251	8,516	58.73
1998	593	141	440	1,174	8,181	58.02
1997	582	141	451	1,174	8,049	57.09

Source: North Carolina Public School Statistical Profile, Editions: 1993-2006

CHAPEL HILL - CARRBORO CITY SCHOOLS

Capital Asset Information

June 30, 2006

<u>School</u>	<u>Total Sq. Feet</u>	<u>Total C/Rooms</u>	<u>Site Acres</u>	<u>Year Built</u>	<u>Estimated 2006/07 Enrollment</u>	<u>Student Capacity</u>
<u>ELEMENTARY SCHOOLS</u>						
Carrboro Elementary	61,562	25	20.80	1957	528	563
Ephesus Elementary	73,096	29	13.23	1972	435	472
Estes Hills Elementary	57,029	24	incl.w/Phillips	1958	509	549
Frank Porter Graham Elementary	68,513	27	10.81	1960	554	570
Glenwood Elementary	54,412	23	10.05	1952	454	445
Mary Scroggs Elementary	92,900	28	13.05	1999	704	609
McDougle Elementary	99,920	29	11.70	1996	584	596
Rashkis Elementary	95,729	26	22.04	2003	635	619
Seawell Elementary	58,629	27	10.95	1969	553	498
<u>MIDDLE SCHOOLS</u>						
Culbreth Middle	108,058	27	35.66	1969	626	670
McDougle Middle	138,141	32	28.28	1994	647	732
Phillips Middle	109,498	29	33.00	1962	640	706
Smith Middle	136,054	30	20.43	2001	671	732
<u>HIGH SCHOOLS</u>						
Chapel Hill High	254,551	93	85.31	1966	1,773	1,520
East Chapel Hill High	267,549	86	74.80	1996	1,737	1,515
<u>ALTERNATIVE SCHOOL</u>						
Phoenix Academy	mobile classrooms	3				
<u>SUPPORT FACILITIES</u>						
Lincoln Center (Central Office)	45,975	NA	12.76	1950	NA	NA
Central Warehouse	26,957	NA	Central Off.	1978	NA	NA
Transportation Center	5,089	NA	10.30	1995	NA	NA
Totals	<u>1,753,662</u>	<u>538</u>	<u>413.17</u>		<u>11,050</u>	<u>10,796</u>

Source: CHCCS Back to School Report

CHAPEL-HILL-CARRBORO CITY BOARD OF EDUCATION
OPERATING STATISTICS
LAST TEN YEARS

Fiscal Year	Average Daily Membership	Average Daily Attendance	Per Pupil Expenditure	North Carolina Per Pupil Expenditure Rank	Students Receiving, Free or Reduced- Price	Student Racial/Ethnic Composition		
						Black	White	Other
2006	10,977	10,654	9,401	unavailable	16.00%	14.37%	60.32%	25.31%
2005	10,721	10,469	9,170	12th	14.30%	14.85%	61.15%	24.00%
2004	10,662	10,336	8,983	4th	15.10%	15.24%	62.36%	22.40%
2003	10,347	10,089	8,922	4th	13.90%	15.37%	63.81%	20.82%
2002	9,997	9,760	8,485	6th	13.20%	15.35%	63.84%	20.81%
2001	9,598	9,273	7,977	7th	13.20%	15.60%	67.18%	17.22%
2000	8,984	8,718	7,423	8th	14.40%	16.31%	69.03%	14.66%
1999	8,516	8,253	7,007	6th	13.00%	16.74%	70.53%	12.73%
1998	8,181	8,012	6,593	7th	10.00%	17.76%	71.57%	10.67%
1997	8,049	7,811	5,742	20th	11.00%	18.00%	75.68%	9.32%

Sources: Chapel Hill-Carrboro City Child Nutrition Department, Students Receiving Free or Reduced-Price meals.

Statistical Profile Editions: 1997-2006

Statewide ranking data has not been released for 2006

ORANGE COUNTY, NORTH CAROLINA
NET ASSETS BY COMPONENT
LAST FOUR YEARS
(accrual basis of accounting)

	Fiscal Year			
	2006	2005	2004	2003
Governmental activities				
Invested in capital assets, net of related debt	\$ 8,323,542	\$ (2,239,884)	\$ 6,033,496	\$ 3,363,763
Restricted-capital assets	-	-	500,511	20,122,226
Restricted-other purposes	-	-	-	1,392,207
Unrestricted	(90,456,612)	(71,473,372)	(79,927,592)	(90,754,566)
Total government activities net assets	<u>\$ (82,133,070)</u>	<u>\$ (73,803,256)</u>	<u>\$ (73,093,585)</u>	<u>\$ (65,876,370)</u>
Business-type activities				
Invested in capital assets, net of related debt	\$ 5,334,757	\$ 5,331,054	\$ 6,034,422	\$ 6,728,112
Unrestricted	(1,595,064)	(812,996)	(582,170)	(187,000)
Total business-type activities	<u>\$ 6,929,821</u>	<u>\$ 6,144,050</u>	<u>\$ 5,452,252</u>	<u>\$ 6,541,112</u>
Primary government				
Invested in capital assets, net of related debt	\$ 13,658,299	\$ 3,001,170	\$ 12,067,918	\$ 10,091,875
Restricted-capital projects	-	-	500,511	20,122,226
Restricted-other purposes	-	-	-	1,392,207
Unrestricted	<u>(88,861,548)</u>	<u>(70,660,376)</u>	<u>(80,209,762)</u>	<u>(90,941,566)</u>
Total primary government net assets	<u>\$ (75,206,249)</u>	<u>\$ (67,659,206)</u>	<u>\$ (67,641,333)</u>	<u>\$ (59,335,258)</u>

Note: Accrual basis financial information for the County government as a whole is available back to 2003 only, the year GASB Statement 34 was implemented.

In accordance with North Carolina law, liabilities of the County include approximately \$132 million in long term debt associated with assets belonging to the Orange County Board of Education and the Chapel Hill Carrboro Board of Education. As these assets are not reflected on the County's financial statements and the full amount of long-term debt is reflected on the County's financial statements, the County reports a deficit in net assets.

ORANGE COUNTY, NORTH CAROLINA
NET ASSETS BY COMPONENT
LAST FOUR YEARS (continued)
(accrual basis of accounting)

	Fiscal Year			
	2006	2005	2004	2003
Expenses				
Governmental activities:				
Governing and management	\$ 9,013,179	\$ 11,633,062	\$ 11,581,882	\$ 7,984,601
General services	10,371,173	10,095,265	8,168,947	9,447,392
Community and environment	9,078,254	8,939,210	9,893,926	8,022,768
Human services	33,499,003	32,558,212	29,540,568	28,075,210
Education	82,853,757	58,910,220	61,463,034	62,967,519
Public safety	18,278,983	16,685,076	15,781,817	14,462,403
Culture and recreation	2,508,464	2,430,733	1,918,031	1,538,918
Interest on long term debt	7,526,775	6,508,674	6,766,691	6,480,482
Total government activities	173,129,588	147,760,452	145,114,896	138,979,293
Business-type activities				
Landfill	6,691,328	5,766,797	5,456,187	4,722,846
Sewer	181,329	177,477	237,150	921,655
SportsPlex	1,322,837	-	-	-
Total primary government expenses	8,195,494	5,944,274	5,693,337	5,644,501
	\$ 181,325,082	\$ 153,704,726	\$ 150,808,233	\$ 144,623,794
Revenues				
Government activities				
Program revenues				
Charges for services	\$ 11,926,850	\$ 10,861,457	\$ 10,747,239	\$ 10,409,508
Operating grants and contributions	21,785,974	20,838,946	19,304,008	19,075,713
Capital grants and contributions	26,673	953,634	60,068	-
General revenues				
Property taxes	103,277,416	91,188,353	84,879,390	80,396,482
Other taxes	21,795,500	20,448,762	19,183,144	16,555,551
Other	4,903,090	2,966,288	2,446,239	2,963,720
Total governmental activities revenues	163,715,503	147,257,440	136,575,088	129,400,974

ORANGE COUNTY, NORTH CAROLINA
NET ASSET BY COMPONENT,
LAST FOUR YEARS (concluded)
(accrual basis of accounting)

	Fiscal Year			
	2006	2005	2004	2003
Business-type activities				
Charge for services	\$ 8,094,985.00	\$ 6,847,668.00	\$ 4,428,918.00	\$ 4,633,446
Operating grants and contributions	195,214	215,868	191,750	299,083
Other	672,117	96,679	30,379	39,708
Total business-type activities program revenues	8,962,226	7,160,215	4,651,047	4,972,237
Total primary government program revenues	<u>\$ 172,677,729</u>	<u>\$ 154,417,655</u>	<u>\$ 141,226,135</u>	<u>\$ 134,373,211</u>
Increase in net assets	(8,647,353)	712,929	(9,582,098)	(10,250,583)
Net assets July 1 previously reported	(67,659,206)	(67,641,333)	(59,335,285)	(48,641,062)
Prior period adjustment	1,103,310	(730,802)	1,276,023	(443,613)
Net assets July 1, restated	(66,555,896)	(68,372,135)	(58,059,235)	(49,084,675)
Net assets June 30	<u>\$ (75,203,249)</u>	<u>(67,659,206)</u>	<u>(67,641,333)</u>	<u>(59,335,258)</u>

Note: Accrual-basis financial information for the County government as whole is available back to 2003 only, the year GASB Statement 34 was implemented.

ORANGE COUNTY, NORTH CAROLINA
FUND BALANCES, GOVERNMENTAL FUNDS
LAST TEN YEARS
(modified accrual basis of accounting)

General Fund	2006	2005	2004	2003	2002	2001	2000	1999	1998	1997
Reserved for:										
Inventories	\$ 114,036	\$ 82,251	\$ 83,803	\$ 118,186	\$ 81,805	\$ 76,959	\$ 78,977	\$ 92,099	\$ 91,558	\$ 66,941
Encumbrances	847,979	624,561	628,551	646,232	518,925	619,089	571,812	530,699	317,831	235,904
State Statute	7,956,752	6,905,033	7,649,826	6,775,510	6,524,159	6,188,956	8,430,055	7,392,730	7,688,333	6,851,228
Total Reserved	8,918,767	7,611,845	8,362,180	7,539,930	7,124,889	6,885,004	9,080,844	8,014,898	8,097,722	7,172,073
Unreserved										
Designated for capital and miscellaneous	-	-	-	-	-	-	299,687	299,687	299,687	206,470
Designated for subsequent year's expenditures	-	-	1,714,451	2,099,108	2,666,008	3,591,596	3,884,820	2,273,702	1,408,063	1,000,000
Undesignated	15,542,551	13,548,885	10,879,392	12,329,134	11,641,260	13,528,396	13,470,026	14,377,602	11,752,158	9,288,082
Total General Fund	\$ 24,371,318	\$ 21,160,760	\$ 20,956,023	\$ 21,968,172	\$ 21,432,157	\$ 24,004,996	\$ 26,735,377	\$ 24,965,889	\$ 21,557,630	\$ 17,666,625
All other governmental funds										
Reserved for										
Inventories	-	-	-	-	-	-	-	-	-	-
Encumbrances	7,635,847	2,733,971	1,652,432	1,090,126	402,278	868,570	790,744	953,904	885,808	3,652,941
State Statute	495,693	1,366,199	825,530	903,919	1,220,742	251,453	238,745	181,502	773,503	1,166,600
Total reserved	8,131,540	4,100,170	2,477,962	1,994,045	1,623,020	1,120,033	1,029,489	1,135,406	1,659,311	4,819,541
Unreserved										
Designated for subsequent year's expenditures	33,120,947	17,882,591	5,468,041	19,710,687	16,162,771	28,976,597	38,482,637	5,523,885	16,212,350	19,103,354
Undesignated	2,300,707	2,794,179	3,718,401	7,059,332	7,971,884	2,942,492	2,961,507	3,223,532	1,574,014	1,271,363
Reported in non major special revenue	3,936,389	2,277,472	2,583,290	1,880,657	2,903,358	2,942,492	2,961,507	3,223,532	1,574,014	1,271,363
Total all other governmental funds	\$ 47,489,583	\$ 27,054,412	\$ 14,247,694	\$ 30,644,721	\$ 28,661,033	\$ 33,039,122	\$ 42,473,633	\$ 9,882,823	\$ 19,445,675	\$ 25,194,258
Total All Funds	71,860,901	48,125,142	35,203,717	52,612,893	50,093,190	57,044,188	69,209,010	34,848,712	41,003,305	42,860,883

**ORANGE COUNTY, NORTH CAROLINA
CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS
LAST FIVE FISCAL YEARS**

Fiscal Year Ended June 30,

	2006	2005	2004	2003	2002
Revenues:					
Taxes	\$ 103,650,766	\$ 91,786,364	\$ 85,404,401	\$ 80,884,567	\$ 76,643,685
Sales Tax	21,176,362	19,786,266	18,589,763	15,985,224	14,753,323
Intergovernmental Revenues	22,346,834	22,438,641	19,364,076	19,075,713	19,436,552
Charges for Services	9,754,878	8,232,327	6,697,791	6,632,968	5,719,317
Investment Earnings	3,683,113	1,101,586	396,143	626,991	1,642,448
Licenses and Permits	268,571	256,850	1,360,384	1,181,198	1,222,652
Impact Fees	1,864,897	2,372,280	2,689,064	2,595,342	2,919,018
Miscellaneous	1,253,232	1,314,884	2,048,802	2,335,503	1,548,606
Total Revenue	163,998,643	147,289,198	136,550,424	129,317,506	123,885,601
Expenditures:					
Current:					
Governing and Management	7,060,610	6,315,396	5,081,203	4,600,241	4,468,943
General Services	9,976,728	9,703,326	9,341,406	9,447,392	8,217,366
Community and Environment	8,964,634	9,040,677	8,769,698	7,999,562	7,862,114
Human Services	32,512,567	31,463,036	30,416,726	28,098,416	27,041,595
Education	52,271,554	48,752,268	46,461,682	44,150,357	43,008,464
Public Safety	17,549,051	16,202,310	15,699,015	14,367,523	13,483,924
Culture and Recreation	2,444,132	2,329,396	1,918,031	1,538,918	1,419,207
Capital Outlay	36,887,563	19,615,281	20,903,526	24,427,047	35,175,797
Debt Service:					
Principal	13,236,904	11,066,814	10,276,402	9,767,002	8,795,743
Interest	6,758,565	6,889,640	6,780,803	6,315,632	6,575,108
Issuance Costs	334,964	22,393	2,000	126,583	230,351
Total Expenditures	187,997,272	161,400,537	155,650,492	150,838,673	156,278,612
Excess of Revenues Over (under)					
Expenditures	(23,998,629)	(14,111,339)	(19,100,068)	(21,521,167)	(32,393,011)
Other Financing Sources (uses)					
Transfers In	12,111,856	8,782,469	11,764,671	8,376,157	7,790,462
Transfer Out	(12,552,723)	(8,622,211)	(11,718,101)	(8,261,148)	(7,171,242)
Bonds Issuance	29,185,000	25,140,000	-	19,175,000	15,344,129
Refunding Issuance	29,365,000	-	-	22,815,000	-
Refunding Issue Costs	(1,590,000)	-	-	2,037,715	-
Payments to Escrow Agent-Refunding	(27,775,000)	-	-	(24,726,132)	-
Installment Loans Issuance	17,685,000	1,820,506	378,300	4,614,276	2,255,628
Capital Leases Issuance	1,215,255	-	-	-	-
Total Other Financing Sources	47,644,388	27,120,764	424,870	24,030,868	18,218,977
Net Change In Fund Balances	\$ 23,645,759	\$ 13,009,425	\$ (18,675,198)	\$ 2,509,701	\$ (14,174,034)
Debt Service as a Percentage of Noncapital					
Expenditures	13.23%	12.66%	12.66%	12.72%	12.69%

**ORANGE COUNTY, NORTH CAROLINA
DEMOGRAPHICS AND ECONOMIC STATISTIC
LAST TEN YEARS**

Year	Population	Personal Income (2) (thousands of dollars)	Per Capita Personal Income (2)	Median Age	Public School Enrollment (3)	Unemployment Rate (4)	Number of Building Inspections Performed (5)
2006	128,778 *		34,182	32.41	17,641	3.4%	2,402
2005	128,725	4,122,336	33,375	32.60	17,352	3.6%	2,153
2004	127,414	3,902,027	31,900	31.71	17,349	3.0%	2,047
2003	125,372	3,877,363	30,238	30.40	16,590	3.4%	1,945
2002	123,162	3,800,280	30,238	30.40	16,527	3.3%	2,106
2001	120,952	3,583,041	30,238	30.78	16,121	1.3%	2,994
2000	118,277	3,327,229	29,773	31.36	15,676	1.4%	1,844
1999	111,982	3,169,976	28,946	31.55	15,238	1.2%	2,645
1998	109,288	3,042,049	27,947	31.13	14,940	1.4%	1,607
1997	107,254	2,959,014	27,344	29.80	13,857	1.6%	1,153

*Information not yet available

Notes:

- (1) N.C. State Data Center, Estimates as of beginning of fiscal year.
- (2) Bureau of Economic Analysis, U.S. Department of Commerce. Figures are the prior calendar year.
- (3) N.C. Department OF Public Instruction, FIRST Month Avergae Daily Membership.
- (4) N.C. Employment Security Commission, Annual Average for prior calendar year.
- (5) Total number of inspections performed by Orange Co. Inspections Department.
Does not include inspection by municipalities

ORANGE COUNTY, NORTH CAROLINA
PRINCIPAL EMPLOYERS
CURRENT YEAR AND NINE YEARS AGO

	2006			1997		
Employer	Employees	Rank	Percentage of Total County Employment	Employees	Rank	Percentage of Total County Employment
UNC-Chapel Hill	10,935	1	18.66%	9,131	1	18.70%
UNC Hospitals	5,287	2	9.95%	4,465	2	9.14%
Chapel Hill-Carrboro Schools	1,780	3	3.04%	1,376	4	5.22%
Blue Cross/Blue Shield of NC	1,007	4	1.72%	2,547	3	1.72%
Orange County Schools	961	5	1.64%	679	6	1.39%
Orange County Government	830	6	1.42%	567	8	1.16%
Town of Chapel Hill	659	7	1.12%	580	7	1.19%
General Electric	500	8	0.85%	1,060	5	2.17%
Eurosports	500	9	0.85%	260	16	0.53%
Harris Teeter	479	10	8.20%	473	10	0.97%

Source: Orange County Economic Development Commission, Employment Security Commission

ORANGE COUNTY, NORTH CAROLINA
PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN YEARS (unaudited)

Tax Year	Year Ended June 30,	Current* Adjusted Tax Levy	Current Years Levy Collections	Percentage Collected	Prior Years Levy Collections	Total Collections During Year	Percent of Total Collections to Adjusted Tax Levy	Outstanding Delinquent Taxes	Percent of Delinquent Taxes to Adjusted Tax Levy
2006	2005	\$ 59,251,135	\$ 58,139,694	98.12	\$ 682,142	\$ 58,821,836	99.28	\$ 1,860,150	3.14
2005	2004	65,368,175	64,309,207	98.38	945,593	65,254,801	99.83	1,933,364	2.96
2004	2003	70,316,829	69,421,430	98.73	944,342	70,365,772	99.93	2,054,195	2.92
2003	2002	76,489,429	75,287,744	98.42	951,204	76,238,948	99.67	2,358,799	3.08
2002	2001	80,576,790	79,356,027	98.48	1,121,114	80,477,141	99.87	2,400,709	2.98
2001	2000	87,980,261	86,794,380	98.65	996,708	87,791,088	99.78	2,512,868	2.96
2000	1999	92,190,830	90,917,919	98.61	1,069,986	91,987,905	99.78	2,629,499	2.85
1999	1998	82,444,007	81,398,098	98.73	973,082	82,371,180	99.91	2,464,989	2.99
1998	1997	88,749,583	87,687,321	98.80	952,448	88,639,769	99.88	2,455,230	2.77
1997	1996	100,374,499	99,271,419	98.90	954,076	100,255,495	99.88	2,711,245	2.70

Source: Annual County Report of Valuation and Property Tax Levies

* Tax Levy includes special districts

ORANGE COUNTY, NORTH CAROLINA
RATIOS OF NET GENERAL BONDED DEBT OUTSTANDING
LAST TEN YEARS

General Bonded Debt Outstanding						
Fiscal Year	General Obligation Bonds	Revenue Bonds	Total	Percentage of Personal Income (1)	Percentage of Actual Taxable Value of Property (2)	Per Capita (1)
2006	\$ 148,175,000	\$ -	\$ 148,175,000	*	1.19%	\$ 1,151
2005	125,810,000	-	125,810,000	3.05%	1.05%	977
2004	107,585,000	-	107,585,000	2.76%	0.97%	844
2003	113,955,222	-	113,955,222	2.94%	1.09%	909
2002	102,255,000	-	102,255,000	2.69%	1.08%	830
2001	90,030,000	-	90,030,000	2.51%	1.02%	744
2000	95,475,000	-	95,475,000	2.87%	1.20%	807
1999	59,565,000	-	59,565,000	1.88%	0.83%	532
1998	63,835,000	-	63,835,000	2.10%	0.96%	584
1997	6,811,500	-	6,811,500	0.23%	0.11%	64

* Information not yet available.

Notes: Details regarding the County's outstanding debt can be found in the notes to the financial statements.
(1) See Schedule 13 for personal income and population data. These ratios are calculated using personal income and population for the prior calendar year. Calendar 2005 personal income not available to calculate fiscal year 2006.
(2) See Schedule 5 for property value data.

ORANGE COUNTY, NORTH CAROLINA
RATIOS OF OUTSTANDING DEBT BY TYPE
LAST TEN FISCAL YEARS
(unaudited)

Fiscal Year	Governmental Activities				Business-type Activities				Total Primary Government	Per Capita (\$)	Percentage of Personal Income (1)
	General Obligation Bonds	Revenue Bonds	Installment Loans	Capital Leases	General Obligation Bonds	Revenue Bonds	Installment Loans	Capital Leases			
2006	\$ 148,175,000	\$ -	\$ 37,878,032	\$ 2,765,956	\$ -	\$ -	\$ 6,570,860	\$ 1,233,830	\$ 196,623,678	\$ 1,527	*
2005	125,810,000	-	24,565,678	2,107,612	-	-	836,342	1,152,360	154,471,992	1,200	3.75%
2004	107,585,000	-	28,610,895	70,366	-	-	1,034,886	613,794	137,974,941	1,083	3.54%
2003	113,935,000	-	32,559,707	5,776	-	-	1,365,043	-	147,865,526	1,179	3.81%
2002	102,255,000	-	31,403,649	10,786	-	-	-	-	133,669,417	1,085	3.52%
2001	90,030,000	-	34,821,659	15,454	-	-	-	-	124,867,113	1,032	3.48%
2000	95,475,000	-	22,105,357	2,083	-	-	-	-	117,582,450	994	3.53%
1999	59,565,000	-	23,784,290	21,304	-	-	-	-	83,370,594	744	2.63%
1998	63,835,000	-	25,371,341	83,368	-	-	-	-	89,289,709	817	2.94%
1997	68,115,000	-	25,354,126	141,279	-	-	-	-	93,610,405	873	3.16%

*Information not yet available

Notes: Details regarding the County's outstanding debt can be found in the notes to the financial statements.

(1) See Schedule 13 for personal income and population data. These ratios are calculated using personal and population for the prior calendar year.

Calendar 2005 personal income not available to calculate fiscal year 2006.

**ORANGE COUNTY, NORTH CAROLINA
LEGAL DEBT MARGIN INFORMATION
LAST TEN YEARS
(dollars in thousands)**

	Fiscal Year									
	2006	2005	2004	2003	2002	2001	2000	1999	1998	1997
Assessed Value of Property	\$ 11,597,244	\$ 10,084,127	\$ 9,735,182	\$ 9,445,883	\$ 9,106,471	\$ 7,363,803	\$ 7,025,948	\$ 6,707,190	\$ 6,388,947	\$ 5,151,872
Debt Limit, 8% of Assessed Value (Statutory Limitation)	927,780	806,730	778,815	755,671	728,518	589,104	562,076	536,575	511,116	412,150
Amount of Debt Applicable to Limit										
Gross Debt	196,624	154,472	137,975	147,866	133,669	124,867	117,582	83,371	89,290	93,610
Less: Amount available for repayment of general obligation bonds	0	0	0	0	0	0	0	0	0	0
Debt outstanding for water and sewer purposes	0	0	0	0	0	0	0	0	0	0
Revenue bonds	0	0	0	0	0	0	0	0	0	0
Total net debt applicable to limit	196,624	154,472	137,975	147,866	133,669	124,867	117,582	83,371	89,290	93,610
Legal Debt Margin	\$ 731,156	\$ 652,258	\$ 640,840	\$ 607,805	\$ 594,849	\$ 464,237	\$ 444,494	\$ 453,204	\$ 421,826	\$ 318,540
Total net debt applicable to the limit as a percentage of debt limit	21.19%	19.15%	17.72%	19.57%	18.35%	21.20%	20.92%	15.54%	17.47%	22.71%

Note: NC Statute GS 159-55 limits the County's outstanding debt to 8% of the appraised value of property subject to taxation. The following deductions are made from gross to arrive at net debt applicable to the limit: money held for payment of principal; debt incurred for water, sewer, gas or electric power purposes; uncollected special assessments, funding and refunding bonds not yet issued; and revenue bonds.

The legal debt margin is the difference between the debt limit and the County's net debt outstanding applicable to the limit, and represents the County's legal borrowing authority.

ORANGE COUNTY, NORTH CAROLINA
DIRECT AND OVERLAPPING PROPERTY TAX RATES
LAST TEN FISCAL YEARS

	Year Taxes Are Payable									
	2006	2005	2004	2003	2002	2001	2000	1999	1998	1997
Orange County	\$0.8430	\$0.8800	\$0.8450	\$0.8300	\$0.8050	\$0.9290	\$0.9190	\$0.9020	\$0.8730	\$0.9975
<u>Municipality Rates</u>										
Chapel Hill	0.5220	0.5750	0.5530	0.5530	0.5040	0.5780	0.5630	0.5380	0.5380	0.5960
Carboro	0.6244	0.7148	0.6852	0.6852	0.6568	0.7120	0.6750	0.6600	0.6375	0.7475
Hillsborough	0.5660	0.6200	0.6200	0.6200	0.6000	0.6200	0.5700	0.5200	0.4500	0.5000
<u>Fire Districts</u>										
Cedar Grove	0.0730	0.0730	0.0730	0.0730	0.0730	0.0730	0.0630	0.0630	0.0630	0.0760
Chapel Hill	0.0190	0.0200	0.0200	0.0200	0.0200	0.0250	0.0250	0.0250	0.0250	0.0290
Damascus	0.0260	0.0300	0.0300	0.0260	0.0260	0.0300	0.0300	0.0300	0.0330	0.0380
Elland	0.3475	0.0465	0.0375	0.0285	0.0285	0.0300	0.0300	0.0300	0.0300	0.0340
Eno	0.0570	0.0640	0.0640	0.0440	0.0440	0.0510	0.0510	0.0510	0.0510	0.0600
Little River	0.0460	0.0520	0.0450	0.0450	0.0450	0.0465	0.0465	0.0465	0.0465	0.0465
New Hope	0.0625	0.0650	0.0650	0.0500	0.0500	0.0550	0.0515	0.0515	0.0515	0.0600
Orange Grove	0.0340	0.0390	0.0390	0.0390	0.0390	0.0440	0.0440	0.0440	0.0440	0.0515
Orange Rural	0.0560	0.0510	0.0510	0.0460	0.0460	0.0450	0.0400	0.0400	0.0400	0.0425
South Orange	0.0920	0.0920	0.0920	0.0785	0.0850	0.0900	0.0880	0.0880	0.0880	0.0910
Southern Triangle	0.0260	0.0300	0.0300	0.0260	0.0260	0.0300	0.0300	0.0300	0.0300	0.0380
White Cross	0.0420	0.0480	0.0480	0.048	0.0480	0.0580	0.0580	0.0580	0.0580	0.0690
CHCS District	0.1834	0.2000	0.2000	0.1920	0.2020	0.2200	0.2020	0.1920	0.1790	0.1900

ORANGE COUNTY, NORTH CAROLINA
DIRECT AND OVERLAPPING GOVERNMENT ACTIVITIES DEBT
June 30, 2006

<u>Governmental Unit</u>	<u>Debt Outstanding</u>	<u>Estimated Percentage Applicable</u>	<u>Estimated Share of Direct and Overlapping Debt</u>
Municipalities			
Town of Chapel Hill	\$44,045,000	100%	\$ 44,045,000
Town of Hillsborough	10,079,296	100%	10,079,296
Town of Carrboro	4,852,836	100%	4,852,836
City of Durham	321,745,000	3%	9,652,350
Town of Mebane	10,986,238	30%	3,295,871
Total direct debt			<u>196,624</u>
Total direct and overlapping debt			<u>\$ 72,121,977</u>

Fiscal year 2006				Fiscal Year 1997			
Taxpayer	Type of Business	Assessed Valuation	Rank	Percentage of Total Assessed Valuation	Assessed Valuation	Rank	Percentage of Total Assessed Valuation
Duke Energy	Public Utility	\$ 80,340,341	1	0.67%	\$ 70,213,380	1	1.36%
VAC Limited Partnership	Apartment Rental	62,458,665	2	0.52%	36,363,945	4	0.71%
US CT LLC	Property Owners Trust	49,985,519	3	0.42%	38,285,311	3	
Blue Cross Blue Shield	Insurance Provider	45,196,539	4	0.38%	55,577,203	2	1.08%
Piedmont Electric Membership	Public Utility	40,461,781	5	0.34%	26,399,832	6	0.51%
University Mall	Retail Outlet	35,492,447	6	0.30%			
Bell South	Public Utility	34,864,985	7	0.29%	35,458,134	5	0.69%
Corium LLC	Insurance Provider	32,408,983	8	0.27%			
Europa Center	Hotel and Office Rental	24,868,917	9	0.21%			
Chapel Hill Res. Retirement	Retirement Facility				24,589,728	7	0.48%
General Electric	Manufacturer				21,667,030	8	0.42%
Exchange at Meadowmont	Office Complex	21,027,895	10	0.18%			
Wachovia Bank of N.C.	Banking & Financial Svcs				16,966,134	10	0.33%
Public Service Company	Public Utility				14,389,129		0.28%
Totals		\$ 427,286,092		3.57%	\$ 340,179,826		6.60%

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**ORANGE COUNTY, NORTH CAROLINA
ASSESSED VALUE AND ACTUAL VALUE OF TAXABLE PROPERTY
LAST TEN YEARS**

Fiscal Year	Real Property	Personnel Property	Public-Service Companies	Less Tax Exempt Property	Total Assessed Value	Total Direct Tax Rate	Estimated Actual Market Value	Assessed Value as a Percent of Actual Value
2006	\$ 10,321,040,868	\$ 1,322,278,025	\$ 211,531,245	\$ 40,113,991	\$ 11,894,964,129	0.903	\$ 12,445,037,661	95.58%
2005	8,794,192,326	1,115,514,805	208,965,580	34,545,769	10,084,126,942	0.843	12,037,873,871	83.77%
2004	8,482,244,767	1,092,264,074	212,895,468	32,222,193	9,735,182,116	0.880	11,040,124,876	88.18%
2003	8,163,921,473	1,100,233,638	215,976,206	34,248,473	9,445,882,844	0.845	10,476,799,960	90.16%
2002	7,848,287,505	1,062,765,496	215,042,038	19,624,116	9,106,470,893	0.830	9,425,037,149	96.62%
2001	6,153,059,801	1,003,565,338	207,177,892	19,681,025	7,363,803,121	0.805	8,869,914,624	83.02%
2000	5,886,410,337	969,221,679	190,464,397	20,147,479	7,025,948,661	0.929	7,940,719,554	88.48%
1999	5,617,653,829	924,149,804	184,438,796	19,051,909	6,707,190,520	0.919	7,205,060,178	93.09%
1998	5,361,329,887	851,073,083	176,543,720	-	6,388,946,690	0.902	6,623,415,602	96.46%
1997	4,237,404,257	743,930,770	170,536,933	-	5,151,871,960	0.873	6,237,888,316	82.59%

Source: Annual County Report of Valuation and Property Tax Levies

APPENDIX

**Chapel Hill- Carrboro Schools
2006-07 Allotment Formula**

<u>POSITION</u>	<u>ELEMENTARY</u>	<u>MIDDLE</u>	<u>HIGH SCHOOL</u>
Principal	1 for 12 months	1 for 12 months	1 for 12 months
Assistant Principal	1 for 12 months	1 for 12 months	1: up to 600 ADM 2: 601- 1250 ADM 3: 1251 -1750 ADM 4: 1751- 2250 ADM all @12 months
Classroom teachers			
Kindergarten-Third	1:21 ADM		
Fourth- Fifth	1:26 ADM		
Core subjects		1: 104 ADM (teaching 4 classes at 1:26)	1:130 ADM (teaching 5 classes at 1:26)
Mathematics			1: 120 ADM (teaching five 1:24)
Vocational		Dictated by the program	Dictated by the program
Electives		1: 130 ADM (teaching 5 classes at 1:26)	1: 130 ADM (teaching 5 classes at 1:26)
Dept. chair			1.5 FTE per school
Small classes			2 FTE per school
AVID		.50 FTE per school	1 FTE per school
Reading Recovery/ Reading	1 FTE + As Formula dictates	2 FTE per school	1: up to 1000 ADM 2: 1001+ ADM
Pre-K	Program allocation		
Pre-school Handicapped	Program allocation		
ESL	(systemwide) 1:40	(systemwide) 1:40	(systemwide) 1:40
Cultural Arts: Music, PE, Art, Drama, Dance	Music @1 FTE per 25 classes Art @1FTE per 25 classes Drama @.50 FTE per school Dance @.50 FTE per school PE @1 FTE per 20 classes	elective allocation	elective allocation
Elem Foreign Language	1.5: up to 500 ADM 2: 501+ ADM ** EH= 1.5 @ 515 ADM		
Media Specialist --	1 FTE per school	1 FTE per school	1: up to 1000 ADM 1.5: 1001- 1500 ADM 2: 1501+ ADM

SUPPORT POSITIONS	ELEMENTARY	MIDDLE	HIGH SCHOOL
Science Specialist	1 FTE per school @ 215 day school year		
Teacher assistant	1 FTE per K-3 class @ 215 day school year .50 FTE per 4-5 @ 210 day school year	1:150 ADM @ 210 day school year	2: up to 1000 ADM 3: 1001+ ADM @ 210 day school year
Ex Ed teacher assistant	per total student need @ 210 day school year	per total school need @ 210 day school year	per total school need @ 210 day school year
Media assistant	1 FTE per school @ 210 day school year	1 FTE per school @ 210 day school year	1: up to 1000 ADM 1.5: 1001+ ADM @ 210 day school year
Principal Secretary	1 per school @ 12 moe	1 per school @ 12 moe	1 per school @ 12 moe
AP Secretary	1 per school @ 11 moe ** EH/ EPH/ Glwd = .5 per school	1 per school @ 11 moe	1 per AP @ 12 moe 1 per school @ 12 moe
Clerical assistant/ HS receptionist			
Driver/clerical		.50 FTE per school	
Technology Technician	.50 FTE per school @ 12 moe	.50 FTE per school @ 12 moe	.50 per school @ 12 moe
Network Support			District Allocation
Vocational teacher/ technical assistant			1 FTE per 1000 students
Bookkeeper			
Data Manager	1 FTE per school @ 12 moe	1 FTE per school @ 12 moe	1 FTE per school @ 12 moe
Guidance Clerk		1 FTE per school @ 11 moe	1 FTE per school @ 12 moe 1: up to 1000 ADM 2: 1000+ ADM
Security Guard			1 @ 12 months other = 11 months
Custodian	per formula based on square footage and ADM	per formula based on square footage and ADM	1 FTE: school per formula based on square footage and ADM

ADM: Average Daily Membership or average student enrollment
FTE: Full Time Equivalent of a position
MOE: Months of Employment

2007-08 NON-PERSONNEL BUDGET ALLOCATIONS TO SCHOOLS

ACCOUNT	per	ELEM	MIDDLE	HIGH	HOSPITAL	Changes for 2007-08 Budget
STATE FUNDS:						
Instructional Supplies	per student	54.41	54.41	54.41	54.41	planning allotment from state
Textbooks	per student	67.00	67.00	67.00	67.00	planning allotment from state
Drop-Out Prevention	per student	10.17	10.17	10.17	10.17	same as 00-01
Staff Development (state or local)	per teacher	100.00	100.00	100.00	100.00	same as 06-07
School Technology	per student	6.84	6.84	6.84	6.84	planning allotment from state
Duty Free Period	per school	-	-	-	-	
LOCAL FUNDS:						
Differentiated Pay	per cert staff	114.00	114.00	114.00	114.00	same as 00-01
Field Trips	per student	6.00	6.00	6.00	6.00	same as 00-01
Safe Schools/Violence Prevention	per school	-	13,000.00	18,000.00	-	same as 00-01
At Risk	per student	3.30	3.30	3.30	3.30	same as 00-01
Instructional Supplies	per student	27.00	27.00	27.00	27.00	
New Classroom Setup grades 1-12	per classrm	500.00	500.00	500.00	-	same as 00-01
New Classroom Setup Kindergarten	per classrm	1,000.00	-	-	-	same as 00-01
Technology software	per student	1.80	1.80	1.80	1.80	same as 00-01
Textbooks	per student	4.00	10.00	10.00	4.00	same as 00-01
Supplementary Books	per student	3.00	3.00	3.00	3.00	same as 00-01
Media Center Supplies	per student	14.60	14.60	14.60	14.60	same as 00-01
Co-curricular Activities	per school	-	16,000.00	54,000.00	-	same as 01-02
Co-curricular Activities	per student	-	-	17.88	-	same as 00-01
Travel - Asst. Principals	per Asst. Prin	478.00	478.00	478.00	-	same as 00-01
Travel - Principals	per Principal	1,350.00	1,350.00	1,350.00	1,350.00	same as 00-01
Telephone	per school size					same as 00-01
Administrative Supplies & Postage	per student	4.10	4.10	6.15	4.10	same as 00-01
Custodial Supplies	per student	8.04	8.04	8.04	-	same as 00-01
Custodial Supplies	per square ft.	0.058	0.058	0.058	-	
Copier/Equip Maintenance /Repair	District	-	-	-	-	District
SGC Funds	per school	2,142.00	2,142.00	2,142.00	1,071.00	same as 00-01
Commencement	high school			3,020.00		same as 00-01
Utilities - Electric	per history					same as 00-01
Utilities - Natural Gas	per history					same as 00-01
CAPITAL FUNDS						
Replacement Equipment/Furniture	per student	11.27	11.27	11.27	11.27	
Purchase of Computer Hardware	per student	58.66	35.15	35.15	35.15	based on number of students

Appendix B

NC State Department of Public Instruction

Allotment General Information FY 2007-08

State Fund Allotment Formulas

The State of North Carolina allots funds to public schools on the following basis:

Classroom Teachers

See Allotment Policy Manual, pages 43-49.

Dollars associated with these positions are based on each LEA's average teacher salary including benefits, rather than the statewide average teacher salary. This is a position allotment and you must stay within the positions, rather than the dollars, allotted. This calculation is necessary to determine your LEA's allotment per ADM for charter schools.

Instructional Support Personnel

1 position per 200.10 ADM.

Dollars associated with these positions are based on each LEA's average instruction support salary including benefits, rather than the statewide average salary. This is a position allotment and you must stay within the positions, rather than the dollars allotted. This calculation is necessary in order to determine your LEA's allotment per ADM for charter schools.

At-Risk Student Services

Each LEA receives the dollar equivalent of one resource officer (\$37,838) per high school. Of the remaining funds, 50% is distributed based on ADM (\$64.34 per ADM) and 50% is distributed based on number of poor children, per the Federal Title I Low Income poverty data (\$384.64 per poor child). Each LEA receives a minimum of the dollar equivalent of two teachers and two instructional support personnel (\$214,782). The new formula is fully implemented and the hold harmless no longer applies.

Central Office Administration

FY 2007-08 Planning Allotment is .46% high than FY 2006-07 Initial Allotment.

Classroom Materials/Instructional Supplies/Equipment

\$54.41 per ADM plus \$2.69 per 8th and 9th grade ADM for PSAT funding..

Driver Education

\$243.41 per 9th grade ADM, includes private, charter, and federal schools.

Children with Special Needs

\$3,157.55 per funded headcount. Headcount is compressed of the lesser of the December 1 handicapped headcount or 12.5% of the allotted ADM

Noninstructional Support (Clerical support, custodians and teacher substitute pay)
Distributed based on ADM (\$251.31 per ADM).

School Building Administration

Principals: 1 per school with at least 100 ADM or at least 7 state paid teachers.
Assistant Principals: One month of employment per 80 in ADM

School Technology

\$6.84 per ADM. Monthly allotment adjustments will be made to each LEA based on interest received on their account from the State Treasurer's Office.. Monthly adjustments for fines and penalties will also be made based on ADM.

Staff Development

750 per LEA, then 25% of total is allotted equally (base) and 75% allotted based on ADM.

Teacher Assistants

\$992.15 per K-3 ADM

Textbooks

\$67.00 per ADM in grades K-12.

Transportation

Based on an efficiency rated formula and local operating plans.

Vocational Education Months of Employment (MOEs)

Base of 50 MOEs per LEA with remainder distributed based on 8-12 ADM.
-Hold harmless for merging LEAs. {Page 12 of the Allotment Policy Manual}

Dollars associated with these months are based on each LEA's average vocational education teacher salary including benefits, rather than the statewide average salary. This is a month of employment allotment and you must stay within the months, rather than the dollars, allotted. This calculation is necessary to determine your LEA's allotment per ADM for charter schools.

Vocational Education - Program Support

Base of \$10,000 per LEA with remainder distributed based on 8-12 ADM (\$32.82)

Federal Fund Allotment Formulas

Drug Free Schools and Communities

Funding for alcohol and other drug abuse prevention programs. 91% of total funds are distributed based on (1) 70% based on LEA and private school ADM and (2) 30% based on LEAs with the greatest need for additional funds.

IASA Title 1 - Reading

One of the largest federal grant for CHCCS is for the reading recovery program in the elementary schools. It provides funding to supplement and provide special help to educationally deprived children from low income families. Estimated funding projected by Washington.

IDEA Title VI-B Handicapped

The other large grant CHCCS receives is for funding to initiate, expand, and continue special education to handicapped children ages 3-21. Per child rate is \$550.00 - December 1997 headcount for ages 3-21 years.

IDEA Title VI-B Preschool Handicapped

Funds to initiate and expand preschool special education programs for handicapped children ages 3-5. A new formula establishes a base of 75% of 97/98 funding. Remaining funds distributed as follows: 85% based on ADM and 15% based on December 1997 free lunch count.

Vocational Education - Program Improvement

Funding to improve vocational education programs. 70% based on Title 1-Basic funds received in FY 1995-96. 20% based on December VI-B handicapped student headcount from the preceding year. 10% based on ADM in grades K-12.

IASA Title VI (formerly Chapter 2) Elementary and Secondary School Improvement Amendment of 1988

Funding to help implement innovative education programs. 60% of funding is based on ADM (\$3.71 per ADM), including private schools. 40% of funding is based on the December 1997 free lunch count (\$8.22 per count).

APPENDIX C

REVENUE SOURCES GLOSSARY

ABC Revenue	Local fund revenue given to the school district by the Orange County Alcoholic Beverage Control (ABC) Board. Funds are used to support programs of drug and alcohol abuse education.
Appropriated Fund Balance	A portion of the Local Fund Balance that is appropriated to be used to balance the budget. The Fund Balance is credited by the collection of prior years revenues that exceeded budgeted revenues and the under spending of prior years budgets. School Board policy dictates that Fund Balance that is in excess of 5.5% of the budget can be appropriated.
Community Schools	A new Fund that was formerly part of the Local Budget. Revenue is made up of after-school and summer camp and enrichment program fees charged to the participants of those programs.
County Appropriation	Local Fund revenue appropriated by the Orange County Commissioners on a per pupil basis. The source of the revenue is county property taxes. Amount is determined by July 1 of each year and paid in twelve equal payments.
Federal Appropriations	Federal Fund revenue received from the North Carolina Department of Instruction. Monies are held in the State Fund checking account and funded as needed by the State Treasurer.
Federal Reimbursements to the Child Nutrition Fund	Child Nutrition Fund revenues and donated commodities received from the Federal Government. The National School Lunch Act provides a per meal reimbursement on the sale of meals to students. It also provides reimbursement for free and reduced lunches for students whose family income falls below certain income levels.
Fines and Forfeitures	Local Fund revenue received from Orange County. The sources of the revenue are the fines and forfeitures assessed by the Orange County Courts.
Indirect Cost	Local Fund revenue received from federal grants for overhead expenses. Indirect costs are charged to the federal grants received through the State Department of Public Instruction as well as the Headstart and Outreach programs.

Appendix C
Revenue Sources Glossary

Interest Earned on Investments	Local Fund revenue earned by investing available monies in interests bearing checking accounts and certificates of deposit.
Miscellaneous Revenue	Local Fund revenues that are small and miscellaneous in nature.
Prior Year Special District Tax	Local Fund revenue received from Orange County for Special District Taxes taxed in the prior year but collected in the current year.
Facility Rentals	Revenue received from groups and individuals that rent school district property.
Sale of Meals	Child Nutrition Fund revenues received from the sale of meals to students and adults, and the sale of supplemental foods. Meal rates are approved by the School Board each Fall for Elementary, Middle and High School students and adults.
Special District Tax	Local Fund revenue received from Orange County. A Special District Property Tax is charged to property within the school district at a rate set by the Orange County Commissioners. Revenue is received as collected.
State Appropriations	State Fund revenue received from the North Carolina Department of Instruction. Monies are held in the State Fund checking account and funded as needed to the school district by the State Treasurer.
State Textbooks	State account used to order state approved textbooks. Allocated on a per pupil basis as counted on the tenth day of school each fall.
Tuition - Pre-School	Local Fund revenue received from tuition charged for the pre-kindergarten blended classes program.
Tuition - Regular School	Local Fund revenue received from parents of students who attend the CHCCS but live outside the district. The tuition rate is set each year to match the county and district tax revenues.
Tuition - Summer School	Local Fund revenue received from parents of students who attend the High School Summer School Enrichment programs.

Appendix D
Operating Budget
Description and Explanation of Line Items

Instructional (5000)

5100	Regular Instructional Programs: Includes regular classroom teachers and teacher assistant salaries and supplements, and school allotments for instructional supplies, media center materials, field trips, etc.
5200	Special Instructional Programs: Includes exceptional education teachers, teacher assistants and Federal support program teachers salaries and supplements, and supplies
5400	Co-Curricular Instructional Programs: Includes salaries for athletic directors and extra-curricular responsibilities, such as coaches and club advisors, and athletic supplies and travel
5820	Attendance - Social Work Services: Includes salaries and supplements for family specialists, social workers, and supplies and travel
5830	Guidance Services: Includes salaries and supplements for guidance counselors, secretaries and instructional supplies
5840	Health Services: Includes salaries and supplements for nurses and substance abuse coordinator, and supplies and travel
5850	Psychological Services: Includes salaries and supplements for psychologists, supplies, and travel
5860	Speech, Pathology and Audiology Services: Includes salaries and supplements for Speech/Language Pathologists and supplies

Appendix D
Operating Budget Line Descriptions

- 5880 Educational Media Services:
Includes salaries and supplements for media specialists and their assistants
- 5890 Other Pupil Support Services:
Includes salaries and supplements for physical therapists and LEA Reps., contracted services, and supplies
- 5910 Other Instructional Programs - Employee Benefits:
Includes social security, retirement, health insurance, workman's compensation, and unemployment for all of the salaries in line 5000
- 5920 Other Instructional Programs - Additional Pay:
Includes longevity and disability for the salaries in line 5000
- 5930 Staff Development funds used within Instructional (5000) programs

Support Services (6000)

Instructional Staff (6200)

- 6210 Improvement of Instructional Services:
Includes salaries and supplements for staff members of the curriculum division, and office supplies and staff development

Administrative (6300)

- 6310 Board of Education:
Includes board membership dues, audit and legal fees, and workshop expenses
- 6320 Executive Administration:
Includes salaries and supplements for the Superintendent and Superintendent's office personnel, and office supplies and materials
- 6390 Other Administration Support

School Administration (6400)

- 6410 Office of the Principal:
Includes the salaries and supplements for principals and assistant principals, and travel, postage, telephone, supplies, and materials expenses for schools

Business Support (6500)

6510	Direction of Business Support Services: Includes salaries and supplements for Support Services office personnel, staff development, and supplies
6520	Fiscal Services: Includes salary and supplements for Finance department staff, contracted services, administrative postage and supplies
6540	Operation of Plant: Includes custodian salaries and supplements, and custodial supplies, utilities, and insurance
6550	Transportation of Pupils: Includes salaries and supplements for Transportation department, bus monitors and bus drivers, and office supplies and materials
6570	Internal Services: Includes salaries and supplements for mail delivery clerk and printer, and printing supplies and materials
6580	Maintenance of Plant: Includes maintenance departments salaries and supplements, and all maintenance materials, supplies and contracted services

Central Support (6600)

6620	Planning, Research, Development and Evaluation Services: Includes supplies, and materials for planning and research
6630	Community Relations and Information Services: Includes salaries and supplements for Administrative Assistant to the Superintendent and support personnel, and office supplies, and materials
6640	Human Resources: Includes salaries and supplements for Human Resources office employees, and personnel operating expenses such as advertising and recruiting

Support Services Employee Benefits (6900)

6910	Other Support Services - Employee Benefits: Includes social security, retirement, health insurance, workman's compensation, and unemployment for all of the salaries in line 6000
6920	Other Support Services - Additional Pay: Includes longevity and disability for the salaries in line 6000
6930	Staff Development funds used within Support (6000) programs

Community Services (7000)

7000	Regular Community Services: Includes costs associated with Volunteers in Schools program, except fringe benefits
7910	Other Community Services: Includes Volunteer in Schools fringe benefits

Other

8200	Charter Schools: Local dollars per student sent to Charter Schools for residents of the district
9990	Contingency: Includes appropriations for use in circumstances not completely foreseen

Appendix E

Recurring Capital Outlay Budget

Description and Explanation of Line Items

- 9100 Category I Projects:
Includes acquisition of real property and the acquisition,
construction, reconstruction, enlargement, renovation or
replacement of buildings and other structures for school purposes
- 9200 Category II Projects:
Includes acquisition for replacement of furnishings and equipment
- 9300 Category III Projects:
Includes acquisitions of school buses, activity buses, and other
motor vehicles
- 9900 Contingency:
Includes appropriations for use in circumstances not completely
foreseen



**Report to the
Orange County Board of Commissioners
on the Status of the
Chapel Hill-Carrboro City Schools Budget
2007-2008**



Appendix D-6

Report to the Orange County Board of Commissioners on the Status of the Chapel Hill-Carrboro City Schools Budget

Executive Summary

This year's budget situation is not "business as usual." The County Manager has recommended that the per-pupil appropriation and the special district tax rate remain the same. This will provide only \$710,885 in additional funding, which is attributable primarily to the additional 181 students projected to attend our schools next year. With state-mandated salary increases of approximately five percent and the costs associated with opening and operating a comprehensive high school, receiving additional revenue only for the growth in enrollment will require the Chapel Hill-Carrboro City Schools to reduce its current spending levels by \$4 million.

An ad hoc budget review committee has identified where these cuts should be made if reductions of this magnitude become necessary. Most of the reductions would require eliminating positions that deliver or support instructional services. More than 100 positions have been identified for potential reductions. In addition, the Manager's recommendation would preclude the district from receiving any of its requested new budget items.

If the Commissioners raised the district tax rate by 2.85 cents and raised the ad valorem tax rate by an additional 2.3 cents (a total increase in the ad valorem tax rate of 6 cents), our school district could maintain its current level of services, meet projected salary obligations, open Carrboro High School, and keep planning for Elementary No. 10 on schedule. Alternatively, if the district tax were not used, an increase of 5.3 cents on the ad valorem tax, or a total increase of 9 cents, would be required.

Introduction

The Chapel Hill Carrboro City Schools administration has prepared this document for the Orange County Board of Commissioners and the public in order to provide in one place a comprehensive picture of the budget situation that we face this year. **This year's budget is not "business as usual" as some have portrayed it in the media.** We understand and appreciate that the Commissioners have stretched the County's resources to the point that it is virtually impossible to meet all of the vital needs of both school districts and the county government. A solution needs to be found that will not jeopardize the quality of services of any of these agencies.

On the other hand, we are not sure that the Commissioners or our constituents fully comprehend the repercussions on existing programs and services if the per-pupil appropriation remains the same as last year and the special school district tax rate is not increased. One might assume that "status quo" funding would support a status quo budget; however, that is far from the case. **With state-mandated salary increases of**

approximately five percent and the costs associated with opening and operating a comprehensive high school, receiving additional revenue only for the growth in enrollment requires us to reduce our current spending levels in order to pay for these necessary expenses.

In this document, we will put our budget request in perspective and bring you up to date on actions that the administration has taken to cope with this budget situation. We also will incorporate in the report answers to questions submitted by the Commissioners through the County Manager and provide one or more possible solutions.

Revenues as Proposed by the County Manager

The County Manager's Recommended Budget proposes that the school districts receive the same per-pupil appropriation as last year (\$2957). It provides funding for a projected membership increase of 181 students, but does not provide funding for the 23 additional charter school students that we are required to support financially this year and expect to do so next year. **We can expect an additional \$535,217 in the County appropriation for next year.**

Not only does the Manager not propose an increase in the special school district tax rate, but her staff has reduced the projected revenues from the district tax based on increased property values from an anticipated increase of 3 percent to 1.2 percent. This means that we actually will receive less per-pupil from the district tax than last year. The district tax primarily supports the staffing and other expenses associated with new schools as well as local positions and the local salary supplement. **Under the Manager's recommendation, CHCCS would receive an additional \$175,668 from the special district tax.**

The net increase in revenues from County sources is \$710,885. To this amount we add \$400,000 from the fair-funding plan and \$133,756 of additional revenue from other sources (including undesignated fund balance), which yields a net increase in revenues as compared to 2006-07 of \$1,244,641. The Board of Education's Budget Request requires an increase in revenues of \$7,352,699. **The difference between revenues under the Manager's recommendation and the School Board's request is \$6,108,058.**

Budget Review Process

By April it was clear that the County Manager would be recommending a budget consistent with the Commissioners' target that the ad valorem tax rate remain the same except for the amount required to service debt. Rather than wait for the Manager's budget to be released, the Superintendent convened an ad hoc budget committee to make recommendations regarding how we would work our way through this budget crisis. A 27-member committee was convened that included parents, teachers, principals, school board members, classified staff, Chamber of Commerce, and central office representatives (See Appendix 1 for list of membership).

The committee identified programs and services in our current budget that would be negatively impacted by the funding gap. It also made suggestions on where we might be

able to achieve savings and how we might increase revenues. Suggestions in these latter two areas will be useful in future years but, for the most part, require considerable lead time. They include suggestions such as more frequent bidding of services and products as well as issuing “naming” rights for school facilities.

After its first meeting, committee members received an on-line survey instrument that allowed them to prioritize potential reductions in current expenditures, items included in our budget request for 2007-08, cost-saving measures, and revenue enhancement opportunities. At the second meeting of the committee, the prioritized lists were fine-tuned and finalized. The prioritized lists of potential reductions in our current expenditures and our 2007-08 budget requests are described below. It should be emphasized that throughout the process we stressed to committee members that we should develop a list of reductions that would be most prudent rather than what would be most inflammatory. Nevertheless, when attempting to identify up to \$6 million in reductions, it's impossible not to cut into sensitive areas.

Expenditures Required by Mandates, Opening of New Schools, and Funding of Current Programs for 2007-08

In attempting to address the funding shortfall, we have used as a starting point the identification of those new expenditures that are mandated (e.g. salary increases), required to open new schools, or required to maintain current levels of service. Although some of the smaller items sometimes fall into a gray area, the following list was agreed upon by the ad hoc budget committee:

Table I
Required Items from the Board's Requested Budget

Start-up costs for Carrboro High School	\$2,051,555
5% salary increase for locally paid certified staff including benefits and supplements	\$818,219
5% pay increase for non-certified staff including benefits and supplements	\$599,875
12.3% increase in health insurance	\$353,677
Utility rate increases	\$324,462
1% increase in employer state retirement match	\$283,853
Increase in supplement for state-paid teachers	\$246,240
Elementary #10 planning	\$236,279
Increase in charter school reimbursement for higher enrollment	\$98,555
Increased costs for assessments and surveying	\$60,000
Local supplement for new state-paid teacher positions	\$54,000
Chemical hygiene safety in schools (new mandate)	\$30,000
Maintaining mentoring position funded by an expiring grant	\$30,000

Increase in custodial supply costs	\$21,000
Increase in attorney fees	\$20,000
Boomerang Program for suspended students (never budgeted)	\$20,000
Expenses allocated on a per pupil basis	\$16,882
AVID program membership dues increases	\$14,745
Youth Planning Coordinator for adjudicated youth (never funded)	\$11,000
Cable casting Board meetings (more meetings)	\$2,292
5% increase in Board stipend (tied to salary increases for teachers)	\$945
TOTAL	\$5,293,579

We conclude that we need approximately \$5.3 million in new revenues to cover these essential expenditures. When we apply the \$1,244,641 projected increase in funding under the County Manager's recommendation, we are left with a funding gap of \$4,048,938. The assumption that we have made is that if revenues remain as the Manager recommended, we must reduce our current level of spending by \$4 million. Furthermore, for each new budget item included in our final budget, we must increase the amount of the reduction by a corresponding amount.

Prioritized List of Proposed New Expenditures for 2007-08

The ad hoc budget committee prioritized the remaining new items in our budget request. These items previously went through a careful screening process. Many requests from schools and departments were deleted and never included in the Superintendent's Recommended Budget. The following list includes the new (excluding most of the mandatory) requests in our budget sorted on what the committee was most willing to give up from the request to what the committee most strongly supported retaining in the request.

Table 2
New Requests in Board's Budget that are in Jeopardy
Of Not being Funded

	<u>Savings</u>
Math and science staff development	\$23,500
New positions in the Exceptional Children's program	\$108,948
AVID tutors and staff development	\$27,566
District memberships and staff development	\$3,609
Operating budget increase for Volunteer Office	\$1,000
Contracted services to implement recommendations from athletic review	\$20,000
Family specialist assistant at Carrboro Elementary	\$35,000
Expanded employee wellness program	\$13,600
Pre-K/Head Start position funding	\$5,000

Flash technology for staff training on health issues	\$9,000
Part-time Arts Coordinator stipend	\$16,200
Gifted Education program (2 additional positions)	\$144,172
Certified position for day treatment program	\$66,961
Matching funds for Blue Ribbon Mentor Advocate program	\$25,000
Director of Student Enrollment	\$80,000
Online survey tool contract increase and evaluation consulting service	\$26,500
Dual Language program	\$116,136
Arts Education equipment repair and replacement	\$15,000
Expansion of district assessment system	\$15,000
Increase school nurse position from 91% to 100%	\$6,117
Homeless student transportation	\$25,000
High school academies	\$91,500
Mathematics Coordinator	\$80,000
Additional resources for English-as-a-Second Language program	\$271,844
Automated external defibrillators	\$5,400
Additional part-time technology support position	\$20,350
Cost increases in Superintendent's and Board of Education's budgets	\$8,300
K-2 literacy assessments	\$20,000
Increase half-time Technology Specialist allocation to full-time	\$535,688
Literacy staff development	\$40,000
Additional security guard position at each high school	\$75,000
Technology repairs and maintenance	\$50,000
School security upgrades	\$77,730
TOTAL	\$2,059,121

None of these items would be funded under the County Manager's recommendation unless corresponding reductions were made in other budget areas.

Commissioners have asked that we designate the requests that entail **new programs or expansion of current services**. There are two new programs on this list. Although high school academies have been in the planning stages for years, this is the first time that they appear in our budget. Most of the cost is to provide two release periods for the academy directors of the three new academies. The second new program is a day treatment program for students with mental health issues whom we are attempting to transition back into school. The request is for a full-time teaching position.

There are five requests for new positions. We would like to provide an additional security guard to each high school, particularly to assist with the monitoring of student activity after regular school hours. We are requesting to split the math/science

coordinator position into two positions. We would like to add a director of student enrollment to assist with transfer requests, redistricting, registration, and investigation of ineligible students. Finally, Carrboro Elementary School has requested a family specialist assistant to provide support for Spanish-speaking parents. Carrboro Elementary offers our Spanish-English dual language program and has our highest Latino population.

Most of the other requests are for enhancement of services or to provide a stable source of funding for improvements that have already been made. Historically, we have funded only a half-time technology specialist in each of our schools, and schools have exchanged a position in their allotment to fund a full-time technology specialist. We have requested funding for full-time positions. In addition, we are seeking to expand our dual language program from elementary to middle school, which is consistent with the plan approved by the Board of Education five years ago.

Implications of Funding Gap on Current Operations

The list below includes items that the committee identified as cuts that would have to be considered in light of a potential funding gap that could range between 4 and 6 million dollars. It includes some areas that the administration suggested where we have ended the year with a fund balance, such as in substitute pay and telephones. The administration believes that approximately \$1 million could be saved through line item budget reductions, across the board reductions, the replacement of local funds with state funds, and cost-containment strategies. Beyond that, most of the reductions impact positions in the school district. **All of these reductions are anticipated to be permanent.**

Table 3
Potential Reductions in Current Budget and their Savings
(Ranked from most to least acceptable)

Reduce telephone budget and replace with federal telecommunications funds	\$100,000
Reduce Human Resources advertising budget by 50%	\$11,000
Eliminate transportation to Dual Language and LEAP programs	\$22,000
Replace local spending for non-proficient students with state funds	\$100,000
Reduce substitute teacher assistant budget	\$150,000
Re-bid copier service contract	\$100,000
Reduce administrative supply budget by 15%	\$25,500
Reduce School Improvement Teams funds to \$1,000 per school	\$18,272
Reduce local funding for student field trips	\$33,600
Reduce substitute teacher budget	\$200,000
Reduce local contingency fund from \$150,000 to \$50,000	\$100,000
Reduce day custodians to one per ES or MS and two per HS	\$179,899

Eliminate all differentiated pay stipends (committees, clubs, extra duty, etc.)	\$102,600
Reduce clerical staff by one position per school	\$551,696
Drop participation in Middle College (second semester 07-08)	\$50,000
Eliminate local funding for middle school after-school program	\$131,000
Reduce Gifted Education Specialists to 1 per school	\$283,914
Reduce elementary Science Specialist positions from nine to two	\$291,501
Eliminate elementary Media Assistants	\$263,367
Reduce middle school counselors from three to two and explore using CTE funds to restore the third position	\$252,358
Reduce Elementary World Language positions by 50%, starting instruction in grade 3	\$504,736
Provide stipends only for MS and HS athletics and co-curricular activities	\$234,580
Reduce local funding for supplies, textbooks, and media	\$90,224
Eliminate after-school tutorials for grades K-5	\$131,000
Reduce Teacher Assistant staffing K-12 (Total of about 50 positions; approximately 3-4 per ES)	\$1,517,935
Reduce Exceptional Children's staffing (Five inclusion assistants; three partial teaching positions)	\$335,591
TOTAL	\$5,780,773

Many reductions on this list involve personnel. Below is a list of employee categories that would be impacted, including the savings generated, the number of positions that would be reduced, and the number of current vacancies. It should be noted that some vacancies exist because current staff were non-renewed due to the uncertainty surrounding the budget for next year.

Table 4
Personnel Implications of Possible Reductions in Current Budget

Reductions		Savings
Reduce day custodian positions	(Reduce 5; 2 Vacant)	\$179,899
Reduce clerical staff by one position per school	(Reduce 15; 10 Vacant)	\$551,696
Reduce Gifted Education Specialist positions	(Reduce 4.5; 4.5 Vacant)	\$283,914
Reduce Elementary Science Specialists positions	(Reduce 7; 4 Vacant)	\$291,501
Eliminate Elementary Media Assistant positions	(Reduce 9; 3 Vacant)	\$263,367
Reduce Elementary World Language positions	(Reduce 8; 3 Vacant)	\$504,736
Reduce Teacher Assistants	(Reduce 50; 23 Vacant)	\$1,517,935
Reduce Exceptional Children's Staffing	(Reduce 8; 5 Vacant)	\$335,591

TOTAL

\$3,928,639

The ad hoc budget committee discussed at length whether or not adjustments to employees' salaries should be considered as a budget balancing strategy. Although committee members were divided on this issue, the majority believed that salaries should be "on the table" under these dire circumstances. The possibility that was considered was to **freeze next year's local supplements at the current levels. If applied to all administrators, teachers, and classified staff, this would generate approximately \$416,500 in savings.**

There are three compelling reasons not to attempt to balance the budget in this way. First, it would be unprecedented for staff salary increases to be reduced due to a budget shortfall. This could be expected to result in a major downturn of staff morale. Teachers and other staff are already under incredible pressure to raise student achievement under the No Child Left Behind legislation. To ask them to help students reach even higher standards next year with, potentially, fewer resources and to absorb what they will perceive to be a salary decrease would be challenging to say the least. Secondly, our local supplement is already beginning to fall behind that of Wake, Durham, and Guilford in the early years of the scale (See Appendix 2). Freezing the local supplement will worsen our position as we compete in the market place. Finally, this change would be extremely complex in terms of making the changes in the payroll software that would be required. Nevertheless, adjusting the local supplement remains a possible strategy for balancing our budget next year if the situation becomes bad enough.

Responsible Use of Fund Balance and Contingency

Appendix 3 includes a letter that we sent in April to the County Commissioners explaining our use of fund balance and the fluctuations that we have experienced over the last ten years. **This year we already have appropriated \$1 million of fund balance toward the construction of Elementary No. 10 and the one-time start-up costs for Carrboro High School.** An additional one million dollars of fund balance would be appropriated in the Board of Education's Requested Budget for ongoing expenses.

The Commissioners have asked if we could identify one-time costs that could be paid for from fund balance. The only new items with a one-time cost in our budget request are the following: (1) automated external defibrillators (\$5,400); (2) flash technology for staff training on health issues (\$9,000); (3) consultant costs to plan for the extension of the dual language program to middle schools (\$50,000); and (4) security improvements (\$35,000). These total \$99,400. If these items are of a high enough priority, we could tap our fund balance to pay for these one-time expenditures. **We do not believe that it would be fiscally responsible to fund any more continuing expenses by appropriating more fund balance.**

One of the recommendations from the ad hoc budget committee was to reduce the amount reserved for contingency. The committee proposed reducing the contingency from \$150,000 to \$50,000. In recent years, we have not had to draw down our contingency for significant unforeseen expenditures. We have reduced the contingency,

however, to balance our budget when we had to make discretionary reversions to the State.

Recent Trends in the School District's Budget

Although some have the perception of extreme escalations in the school district's budget in recent years, this simply is not the case. The increase in total per-pupil spending (including state, local, and federal funding) since fiscal year 2002 is as follows:

Fiscal Year	ADM	Per-Pupil Cost	Pct. Inc.
2006	10,977	\$9,401	2.5%
2005	10,721	\$9,170	2.1%
2004	10,662	\$8,983	0.7%
2003	10,347	\$8,922	5.15%
2002	9,997	\$8,485	

These are very modest increases especially when one considers the growing needs of our student population and the rising expectations of our schools under No Child Left Behind.

The Commissioners have asked about new or expanded programs implemented in 2006-07 and planned for 2007-08 (described in earlier section). Last year the major new expenditure was to support the implementation of a hybrid seven-period day. This schedule allowed students to take seven, rather than six, courses per year and also gave teachers a second planning period. The eight additional teachers cost \$490,848. Our intent was to add more teaching positions in 2007-08 to reduce class sizes down to their levels in 2005-06; however, in light of fiscal constraints and some creative strategies to reduce class size at the school level, we have not included this in our budget request for 2007-08.

Commissioners are reminded that last year we reduced \$732,172 from our budget by cutting programs, services, and positions from the continuation budget. This reduction more than covered the costs associated with the high school schedule change.

Proposed Strategies for Reducing the Funding Gap

The County Manager's recommended budget would require a 3.7 cent increase in the ad valorem tax rate. The school board does not have the authority to levy taxes; therefore, it is not in a position to make decisions about how to raise revenues to support this budget request. We will, however, offer some strategies that would reduce, but not eliminate, some of the contemplated budget reductions.

The Manager did not recommend an increase in the special district tax rate. Since 1996, when we opened East Chapel Hill High School and McDougle Elementary School, through 2003 when Rashkis Elementary opened, the Commissioners have raised the district tax every time that we have opened a new school to provide full, or at least partial, funding for the on-going costs:

Year	Amount	School
1996-97	3.6 cents	East Chapel Hill High School/McDougle Elementary
1999-00	2.8 cents	Scroggs Elementary School
2001-02	2.0 cents	Smith Middle School
2003-04	1.0 cents	Rashkis Elementary

Last year the Commissioners raised the district tax to fund the costs associated with preparing to open Carrboro High School in 2007-08. The projected cost to open Carrboro High School is \$2,051,555 (See Appendix 4 for breakdown of costs) and the projected planning and preparation costs for opening Elementary No. 10 are \$236,279. **An increase of 2.85 cents on the district tax would cover these costs.**

The ad valorem tax was raised by 6 cents each of the past two years. Although it's understandable that the County Commissioners would want to avoid an increase of this magnitude next year, it just may not be possible in light of the reductions in programs, positions, and services that would be required. The Commissioners are strongly encouraged to increase the ad valorem tax rate by more than the recommended 3.7 cents. The Manager's proposal provides CHCCS with an additional \$710,885 from the County appropriation and district tax. Our net increase in revenues is \$1,244,641.

In attempting to be realistic about how close the Commissioners can come to meeting our requests, we will assume that the best that can be hoped for is funding of what we consider to be the mandates, continuation items, salary increases, and costs to open new schools. As shown in Table 1, these total \$5,293,579. **If the Commissioners raised the district tax rate by 2.85 cents and raised the ad valorem tax rate by an additional 2.3 cents (total of 6 cents), our school district could maintain its current level of services, meet projected salary obligations, open Carrboro High School, and keep Elementary No. 10 on schedule.** Alternatively, if the district tax were not used, it would require an increase of 5.3 cents on the ad valorem tax, or a total increase of 9 cents.

Required budget items	\$5,293,579
Net increase in district revenues	<u>(1,244,641)</u>
Funding shortfall	\$4,048,938
Raise district tax rate 2.85 cents for new schools	2,287,834
Raise ad valorem tax by 2.3 cents	<u>1,761,104</u>
Net Increase in revenues	\$4,048,938

Notes:

One cent on the ad valorem tax rate generates \$766,199 for CHCCS.
One cent on the district tax generates \$802,246.

We strongly encourage the Orange County Board of Commissioners to provide the Chapel Hill Carrboro City Schools with an additional \$4 million in revenues through some combination of raising the district tax and/or the ad valorem tax beyond what the

Manager has recommended. The analysis above offers two ways to do this that we believe are fiscally responsible and sensitive to the needs of the County taxpayers.

Appendices

Appendix 1: Membership of ad hoc Budget Committee

Appendix 2: Comparison of CHCCS Local Supplement with Other Districts

Appendix 3: Fund Balance Communication and History

Appendix 4: Costs Associated with Opening Carrboro High School

APPENDIX 1

MEMBERSHIP OF AD HOC BUDGET COMMITTEE

Budget Committee Membership

Name	Representing
Neil Pedersen	CHCCS
Steve Scroggs	CHCCS—Support Services
Denise Bowling	CHCCS—Instructional Services
Hazel Gibbs	CHCCS—Human Resources
Margaret Blackwell	CHCCS—Exceptional Children
Ruby Pittman	CHCCS—Budget and Finance
Ray Reitz	CHCCS--Technology
Stephanie Knott	CHCCS—Community Relations
Rodney Trice	CHCCS—Curriculum and Instruction
Kelly Germino	High School Counselor
Kimberly Holzer	Middle School Teacher
Sherri Martin	Facilitator
Sam Oertwig	Facilitator
Sheila Foltz	EC Teacher
Susan Jenny	Teacher Assistant
Rose Hetzell	Clerical Staff
David Thaden	High School Principal
Debra Scott	Middle School Principal
Susan Wells	Elementary School Principal
Ray Martin	CHCAE
Dianne Jackson	CHCFT
Lisa Stuckey	Board of Education
Elizabeth Carter	Board of Education
Jack Haggerty	High School SGC Parent
Julie Uehling	Middle School SGC Parent
Michelle Brownstein	Elementary School SGC Parent
Dickson Phillips	Elementary School SGC Parent
Aaron Nelson	Chamber of Commerce President and CEO
Dina Mills	Chamber of Commerce/Local Business

APPENDIX 2

COMPARISON OF CHCCS LOCAL SUPPLEMENT WITH OTHER DISTRICTS

Supplements and the Competition

District	0 years	10 years	25 years
Guilford County	14.73%	10.75%	10.75%
Wake County	13.25%	14.25%	16.25%
Durham County	12.5%	13.5%	14.5%
CHCCS	12%	12%	25%

APPENDIX 3

FUND BALANCE COMMUNICATION AND HISTORY



April 25, 2007

TO: Orange County Board of County Commissioners

FROM: Neil G. Pedersen, Superintendent

RE: Local Fund Balance

In anticipation of the upcoming 2007-08 budget discussions, we are providing some historical data on the fund balance in the Local Fund of Chapel Hill – Carrboro City Schools (CHCCS). In this discussion we will explain how the district has used Local fund balance in prior years as well as how we plan to use in the future.

In 1986 the Board of County Commissioners adopted a school fund balance policy which established a maximum fund balance of 5.5% of expenditures for CHCCS and 2.75% for Orange County Schools. The fund balance percentage was described as “fund balance available but unappropriated.” Fund balance is reported in the annual financial statements.

The Local fund balance serves as a cash flow or working capital. CHCCS receives equal, monthly payments from the County appropriated ad valorem tax, however, the majority of the special district tax revenue is collected on a cyclical schedule in late November through February. When the Local fund balance amount is low in the Fall, prior to receiving an allotment of the special district tax revenue, the district has experienced cash flow problems.

A few years ago, the General Assembly adopted a law requiring school districts to pay teachers a full month of pay for the month of August even though schools were not allowed to open prior to August 25. This situation contributed to the cash flow problem for CHCCS since the amount collected from our monthly ad valorem tax payment was not enough to cover monthly expenditures in our Local budget. The Orange County Finance Director has helped us through those cash flow issues by advancing payments to us until the special district tax funds were collected.

It has been the practice of CHCCS to increase the Local budget using unappropriated fund balance for items that are not covered by the projected revenues in a given year. These budgeted items should be non-recurring expenditures and not recurring costs such as salaries and benefits, although this has not always been the case.

A chart is attached with the Local fund balance history for the past several years and a projected fund balance for the current fiscal year.

Current plans are to use \$500,000 to fund opening costs for Carrboro High School that are not budgeted in the Capital Fund. These are one-time start-up costs for athletic and band equipment that had to be removed from the capital budget because of the funding shortfall.

The CHCCS Board of Education has also earmarked \$500,000 of fund balance to complete the financing of Elementary #10. Our Board is also discussing the need to use additional fund balance to cover the cost of non-recurring expenditures such as replacement of old technology and installation of security equipment.

The district experienced an almost zero fund balance just two years ago and implemented many financial constraints to restrict spending to rebuild it. This was successfully done in a timely manner which enables the district to meet two major funding needs, Carrboro High and Elementary #10.

It is the Board's intention to maintain a fund balance close to the recommended 5.5% each year. We believe this fund balance target will be sufficient to cover the cash flow needs of the Local fund. As long as fund balance is used to balance the Local fund, the district will need to maintain its current pattern of underspending the total budget to ensure that the target is reached. A reduction of the appropriated fund balance will require an influx of new revenues to cover the revenue shortfall.

Fund balance is also needed for unforeseen emergencies and events. Fortunately, there have not been any events that have required the use of fund balance, but maintenance of a material fund balance is, certainly, important for this purpose.

In summary, the use of Local fund balance is needed for school one-time start-up costs, for unforeseen emergencies and events, for cash flow, and to balance the budget when the current revenues are not sufficient to fund priority budget requests. After appropriating \$1,000,000 to support the 2007-08 budget, the district projects to have a 6.88% undesignated fund balance at the end of 2006-07. We believe this is a reasonable and fiscally responsible level.

CHAPEL HILL - CARRBORO CITY SCHOOLS
FUND BALANCE HISTORY

	1997-98	1998-99	1999-00	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	Projected 2006-07
Total Revenues	24,137,100	26,702,042	31,256,331	36,109,951	40,182,176	39,504,108	41,807,142	43,465,487	46,338,264	49,600,000
Total Expenditures	23,903,793	25,612,776	30,058,939	36,414,938	40,611,848	39,916,819	42,334,459	42,223,401	43,827,781	49,800,000
Revenues Less Exp	233,307	1,089,266	1,197,392	(304,987)	(429,672)	(412,711)	(527,317)	1,242,086	2,510,483	(200,000)
Beginning Fund Balance										
Less Operating transfers	2,481,331	2,268,091	3,322,244	4,519,636	4,138,486	3,671,027	3,192,909	2,591,887	3,627,739	5,560,156
Less Prior Year Adjustment	(446,547)	(35,113)		(11,761)	(37,787)	(65,407)	(73,705)	(206,234)	(578,066)	(133,761)
Ending Fund Balance	2,268,091	3,322,244	4,519,636	4,138,486	3,671,027	3,192,909	2,591,887	3,627,739	5,560,156	5,226,395
Fund Balance Reserved	802,876	144,171	1,157,139	1,821,253	919,266	601,646	1,425,638	431,966	605,293	800,000
Fund Balance Designated for Subseq. Yr.	431,562	500,000	900,000	1,500,000	1,500,000	1,500,000	1,140,736	1,000,000	1,032,500	1,000,000
Undesignated Fund Balance	1,033,653	2,678,073	2,462,497	817,233	1,251,761	1,091,263	25,513	2,195,773	3,922,363	3,426,395
Undesignated Fund Balance - % of Expenditures	4.32%	10.46%	8.19%	2.24%	3.08%	2.73%	0.06%	5.20%	8.95%	6.88%

The 2006-07 budget will be amended to appropriate \$500,000 for Carrboro High School opening expenses that are not covered in the capital budget, i.e. athletic and band equipment. Also, approved is the transfer of \$500,000 from undesignated F/B to the Capital Fund for Elementary #10.

APPENDIX 4

COSTS ASSOCIATED WITH OPENING CARRBORO HIGH SCHOOL

CARRBORO HIGH SCHOOL START-UP OPERATING BUDGET

Projected Enrollment: 557
Projected # Teachers: 30.5
Square Footage: 148,023

**REDUCTION OF
FIRST YR EXP
06-07 BUDGET**

**STARTUP
NON-PERSONNEL
07-08 BUDGET**

**ON-GOING
07-08
BUDGET**

SCHOOL PERSONNEL

Includes benefits

	<u>Cost</u>		<u>Pos.</u>	<u>Cost</u>
CERTIFIED				
Principal	\$ 47,236		1	State Allotment
Principal Supplement	22,000			\$ 22,000
Assistant Principal	30,595		1	State Allotment
Assistant Principal Supplement	14,659			14,659
Classroom Teachers			29	Reg. Allotment
Workforce Development			2	State Allotment
Reading Teacher			1	66,961
Guidance Counselor (one Local)	30,678		2	66,961
Student Assistance Program Specialist			0.5	33,481
Family Specialist			1	State Allotment
Media Specialist	30,678		1	66,961
Technology Specialist	30,678		0.5	33,481
Nurse (system allocated)			1	66,961
Exceptional Children Resource (will transfer 1)			2.5	100,442
ESL			1	66,961
BED Teacher/Behavior Specialist			0.5	33,481
Exceptional Children Program Facilitator			0.5	33,481
AVID/Minority Enrichment/CIS			0.5	33,481
Occupational Course of Study Teacher			1	66,961
Transition Facilitator			1	66,961
Special Populations Coordinator (CTE)			1	State Allotment
Career Development Coordinator (CTE)			1	State Allotment
Career Information Center Assistants (CTE)			1	State Allotment
ISS Teacher			1	State Allotment
Supplementary Pay for State-Paid Positions - 15%				90,397
Athletic Director	20,452		1	66,961
Subtotal	\$ 226,976	\$ -	52	\$ 930,588
CLASSIFIED				
Admin. Secy./Secretary	38,915		2	\$ 87,165
Office Receptionist/Clerk			1	36,609
Data Manager	9,826		1	42,098
Bookkeeper			1	42,098
Media Assistant			1	30,757
Teacher Assistants			2	Reg. Allotment
Exceptional Children Classroom Assistants			2	61,514
Exceptional Children Inclusion Assistants			2	61,514
Guidance Receptionist/Clerk			1	36,609
School Resource Officer (.5 State, .5 district)			1	30,000
Security Guard			2	75,000
Service Learning Coordinator			0.5	47,500
Technology Technician			0.5	19,556

CARRBORO HIGH SCHOOL

	REDUCTION OF FIRST YR EXP <u>06-07 BUDGET</u>	STARTUP NON-PERSONNEL <u>07-08 BUDGET</u>	ON-GOING 07-08 <u>BUDGET</u>
CLASSIFIED			
<u>PERSONNEL (continued)</u>	<u>Cost</u>		<u>Pos.</u> <u>Cost</u>
Custodians	8,449	-	3 107,198
Maintenance Dept. Costs	-		2 78,742
Subtotal	57,190		22 \$ 756,360
Total	\$ 284,166		74 \$ 1,686,948
COACHING/CO-CURRICULAR: Coaching/Co-curricular Stipends			70,000
TOTAL ADDITIONAL PERSONNEL	\$ 284,166		74.0 1,756,948
<u>NON-PERSONNEL</u>	<u>Cost</u>		<u>Pos.</u> <u>Cost</u>
<u>INSTRUCTIONAL</u>			
Staff Development/Planning	75,000	25,000	
<u>CONTINUING OPERATING COSTS</u>			
Teacher Staff Development			\$ 3,050
Textbooks			5,570
Supplementary books			1,671
Extra Duty Pay/Lead Teacher			3,477
Field Trips			3,342
SGC Supplies			2,142
Media Center Supplies			8,132
At Risk Funds			1,838
Principal and Asst. Principal Travel			1,828
Safe Schools			18,000
Co-Curricular Activities			9,959
Administrative Supplies and Postage	15,000	-	3,426
Technology Software			501
Instructional Supplies			15,039
Custodial Supplies			12,323
Subtotal Continuing Operating	15,000	-	\$ 90,299
<u>OTHER CONTINUING COSTS</u>			
Custodial Contract			\$ 150,000
Copier Contract			15,000
Utilities - Electricity, Natural Gas, Water			350,000
Property Insurance			20,000
Telephone	10,000		25,000
Subtotal Other	\$ 10,000		\$ 560,000
TOTAL NON-PERSONNEL COSTS	\$ 100,000	\$ 25,000	\$ 650,299
GRAND TOTAL CARRBORO HIGH SCHOOL	\$ 384,166	\$ 25,000	74.0 \$ 2,407,247
NET ADDITIONAL BUDGET REQUIRED FOR CARRBORO SCHOOL			\$ 2,048,081

ELEMENTARY #10
2007-08 PLANNING BUDGET

<u>SCHOOL PERSONNEL</u>		<u>AMOUNT</u>
Includes benefits		
<u>CERTIFIED</u>	Principal - 8 mos	\$ 43,969
	Principal Supplement	12,267
	Assistant Principals - 6 mos.	26,854
	Assistant Principal Supplement	5,750
	Media Specialist - 6 mos.	33,481
	Technology Specialist - 6 mos.	33,481
	Subtotal	\$ 155,801
<u>CLASSIFIED</u>	Secretary - 6 mos.	\$ 21,049
	Lead Custodian - 3 mos.	9,429
	Subtotal	\$ 30,478
<u>NON-PERSONNEL COSTS</u>	Staff Development	\$ 40,000
	Administrative Office Supplies	5,000
	Telephones	5,000
		\$ 50,000
GRAND TOTAL		<u><u>\$ 236,279</u></u>

CARRBORO HIGH SCHOOL START-UP OPERATING BUDGET

Projected Enrollment: 557
Projected # Teachers: 30.5
Square Footage: 148,023

REDUCTION OF FIRST YR EXP 06-07 BUDGET

RECURRING PERSONNEL 07-08 BUDGET

SCHOOL PERSONNEL

Includes benefits

	<u>Cost</u>		<u>Pos.</u>	<u>Cost</u>
CERTIFIED				
Principal	\$ 47,236		1	State Allotment
Principal Supplement	22,000		\$	22,000
Assistant Principal	30,595		1	State Allotment
Assistant Principal Supplement	14,659			14,659
Classroom Teachers			29	Reg. Allotment
Workforce Development			2	State Allotment
Reading Teacher			1	66,961
Guidance Counselor (one Local)	30,678		2	66,961
Student Assistance Program Specialist			0.5	33,481
Family Specialist			1	State Allotment
Media Specialist	30,678		1	66,961
Technology Specialist	30,678		0.5	33,481
Nurse (system allocated)			1	66,961
Exceptional Children Resource (will transfer 1)			2.5	100,442
ESL			1	66,961
BED Teacher/Behavior Specialist			0.5	33,481
Exceptional Children Program Facilitator			0.5	33,481
AVID/Minority Enrichment/CIS			0.5	33,481
Occupational Course of Study Teacher			1	66,961
Transition Facilitator			1	66,961
Special Populations Coordinator (CTE)			1	State Allotment
Career Development Coordinator (CTE)			1	State Allotment
Career Information Center Assistants (CTE)			1	State Allotment
ISS Teacher			1	State Allotment
Supplementary Pay for State-Paid Positions - 15%				90,397
Lead Proficiency Teacher Stipend				3,474
Athletic Director	20,452		<u>1</u>	<u>66,961</u>
Subtotal	\$ 226,976	\$ -	52	\$ 934,062
CLASSIFIED				
Admin. Secy./Secretary	38,915		2	\$ 87,165
Office Receptionist/Clerk			1	36,609
Data Manager	9,826		1	42,098
Bookkeeper			1	42,098
Media Assistant			1	30,757
Teacher Assistants			2	Reg. Allotment
Exceptional Children Classroom Assistants			2	61,514
Exceptional Children Inclusion Assistants			2	61,514
Guidance Receptionist/Clerk			1	36,609
School Resource Officer (.5 State, .5 district)			1	30,000
Security Guard			2	75,000
Service Learning Coordinator			0.5	47,500
Technology Technician			0.5	19,556

CARRBORO HIGH SCHOOL

<u>CLASSIFIED PERSONNEL (continued)</u>	<u>REDUCTION OF FIRST YR EXP 06-07 BUDGET</u>		<u>Pos.</u>	<u>RECURRING PERSONNEL 07-08 BUDGET</u>	
	<u>Cost</u>			<u>Cost</u>	
Custodians	8,449	-	3	107,198	
Maintenance Dept. Costs	-		2	78,742	
Subtotal	57,190		22	\$ 756,360	
Total	\$ 284,166		74	\$ 1,690,422	
COACHING/CO-CURRICULAR: Coaching/Co-curricular Stipends				70,000	
TOTAL ADDITIONAL PERSONNEL	\$ 284,166		74.0	1,760,422	
<u>NON-PERSONNEL</u>		<u>NON-RECURRING</u>		<u>RECURRING NON-PERSONNEL 07-08 BUDGET</u>	
	<u>Cost</u>			<u>Cost</u>	
<u>INSTRUCTIONAL</u>					
Staff Development/Planning	75,000	25,000			
<u>CONTINUING OPERATING COSTS</u>					
Teacher Staff Development				\$ 3,050	
Textbooks				5,570	
Supplementary books				1,671	
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SGC Supplies				2,142	
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Administrative Supplies and Postage	15,000	-		3,426	
Technology Software				501	
Instructional Supplies				15,039	
Custodial Supplies				12,323	
Subtotal Continuing Operating	15,000	-		\$ 90,299	
<u>OTHER CONTINUING COSTS</u>					
Custodial Contract				\$ 150,000	
Copier Contract				15,000	
Utilities - Electricity, Natural Gas, Water				350,000	
Property Insurance				20,000	
Telephone	10,000			25,000	
Subtotal Other	\$ 10,000			\$ 560,000	
TOTAL NON-PERSONNEL COSTS	\$ 100,000	\$ 25,000		\$ 650,299	
GRAND TOTAL CARRBORO HIGH SCHOOL	\$ 384,166	\$ 25,000	74.0	\$ 2,410,721	

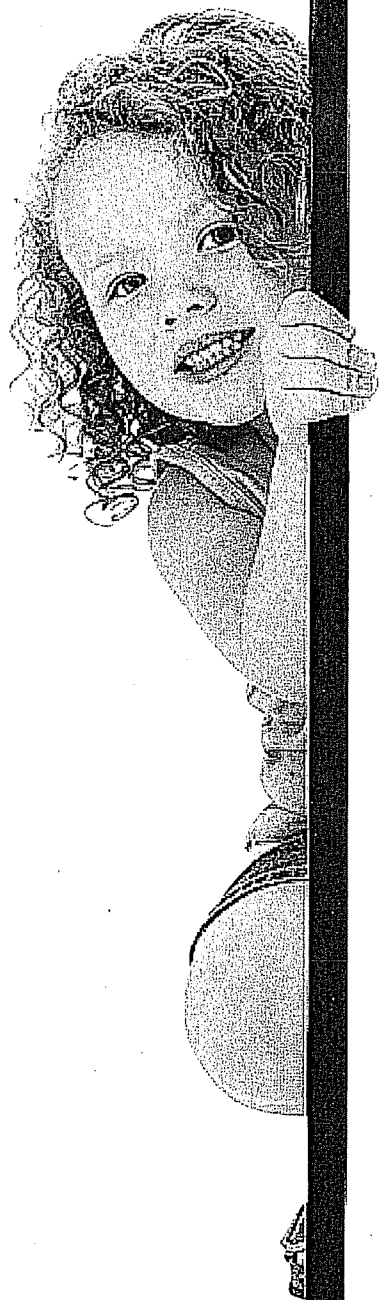
NET ADDITIONAL BUDGET REQUIRED FOR CARRBORO SCHOOL

\$ 2,051,555

**CHAPEL HILL - CARRBORO CITY SCHOOLS
FUND BALANCE HISTORY**

	1997-98	1998-99	1999-00	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	Projected 2006-07
Total Revenues	24,137,100	26,702,042	31,256,331	36,109,951	40,182,176	39,504,108	41,807,142	43,465,487	46,338,264	49,600,000
Total Expenditures	23,903,793	25,612,776	30,058,939	36,414,938	40,611,848	39,916,819	42,334,459	42,223,401	43,827,781	49,800,000
Revenues Less Exp	233,307	1,089,266	1,197,392	(304,987)	(429,672)	(412,711)	(527,317)	1,242,086	2,510,483	(200,000)
Beginning Fund Balance	2,481,331	2,268,091	3,322,244	4,519,636	4,138,486	3,671,027	3,192,909	2,591,887	3,627,739	5,560,156
Less Operating transfers	(446,547)	(35,113)		(11,761)	(37,787)	(65,407)	(73,705)	(206,234)	(578,066)	(133,761)
Less Prior Year Adjustment				(64,402)						
Ending Fund Balance	2,268,091	3,322,244	4,519,636	4,138,486	3,671,027	3,192,909	2,591,887	3,627,739	5,560,156	5,226,395
Fund Balance Reserved	802,876	144,171	1,157,139	1,821,253	919,266	601,646	1,425,638	431,966	605,293	800,000
Fund Balance Designated for Subseq. Yr.	431,562	500,000	900,000	1,500,000	1,500,000	1,500,000	1,140,736	1,000,000	1,032,500	1,000,000
Undesignated Fund Balance	1,033,653	2,678,073	2,462,497	817,233	1,251,761	1,091,263	25,513	2,195,773	3,922,363	3,426,395
Undesignated Fund Balance - % of Expenditures	4.32%	10.46%	8.19%	2.24%	3.08%	2.73%	0.06%	5.20%	8.95%	6.88%

The 2006-07 budget has been amended to appropriate \$500,000 for Carrboro High School opening expenses that are not covered in the capital budget, i.e. athletic and band equipment.
The budget has also been amended to transfer \$500,000 from undesignated F/B to the Capital Fund for Elementary #10.



Orange County Schools

Approved Budget

2007-2008

ORANGE COUNTY SCHOOLS 2007-08 BUDGET

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Orange County Schools



2007-08

**Board of Education
Approved Budget
April 2007**

VISION STATEMENT

Our school system shall be a leader in promoting student learning and achievement through demonstrated excellence.

MISSION STATEMENT

Based on our commitment to academic excellence, Orange County Schools will provide safe and successful educational opportunities. Our students will demonstrate the essential skills necessary to function as lifelong learners and productive citizens in an ever-changing world.

SYSTEM PRIORITIES

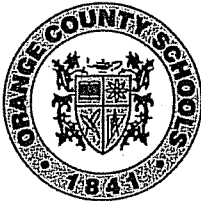
High Student Performance
Healthy Students in Safe, Orderly, and Caring Schools
Quality Teachers, Administrators, and Staff
Strong Family, Community, and Business Support
Effective and Efficient Operations

BOARD OF EDUCATION

Dennis Whitling, Chair
Ted Triebel, Vice Chair
Elizabeth Brown
Susan Hallman
Al Hartkopf
Anne Medenblik
Debbie Piscitelli

SUPERINTENDENT

Dr. Shirley Carraway



Orange County Schools

200 East King Street
Hillsborough, NC 27278

Dr. Shirley Carraway
Superintendent

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Superintendent's Budget Message 2007-2008

As superintendent of Orange County Schools, I have never threatened that positions and programs would have to be cut if our budget wasn't fully funded. Instead, I have strongly advocated for district initiatives that I truly believe would increase our student's achievement and their prospects for the future.

However, this year I would be irresponsible not to inform parents and staff that we may have to face cuts. Having identified \$3.7 million in needs for the district, including over \$1 million in mandates and over \$700,000 in startup up costs for the eighth grade at Gravelly Hill, we are facing a possible local budget increase of no more than an eighth of that amount. With this prospect and the expectation of having over 100 new students next year, we will experience the first per-pupil budget cut in recent memory – and the cut is significant, possibly as much as \$65 per student.

Obviously, if we do not receive enough to cover even the salary mandates, which, by definition, we have no choice but to fund, we will have to cut elsewhere. Reluctantly, we have compiled a list of possible cuts, but we can ill-afford to make these reductions. Doing so will send the district backwards – at the very time that we need more than ever to support our students.

This potential cut in funding comes after several years of struggling to provide programs and support for students to keep pace with growing demands for accountability. Over the past few years, most of the initiatives we have been able to add, such as an elementary Spanish program, a math and science curriculum specialist, 6th and 9th grade transition programs, and upgrades for our middle schools, we have funded by using the district's fund balance.

Not a day goes by that we don't hear something about the increasing competition our students will face when they graduate from high school. Everyone in the field of education, and nearly everyone else, is aware that the future is bleak, not just for high school dropouts, but for graduates who do not go on to higher education. There are very few good jobs for people with just a high school diploma. As those few opportunities continue to decrease, our responsibilities as educators and community leaders increase. It's our job to ensure that our students graduate prepared for postsecondary education.

With this responsibility in mind, we prepared a budget that is aimed at increasing our students' ability to compete. Take AVID, for example. This program has an impressive record of dramatically improving the chances that students will go to college. Implementing AVID is expensive, and that is why we have spread the costs over more than one year. Last year, through our fund balance, we provided training for teachers. This year, it's time to get the program started. We need AVID in our middle schools; it will support the children who are in the program, and because of the training the teachers receive, it will raise achievement for all students.

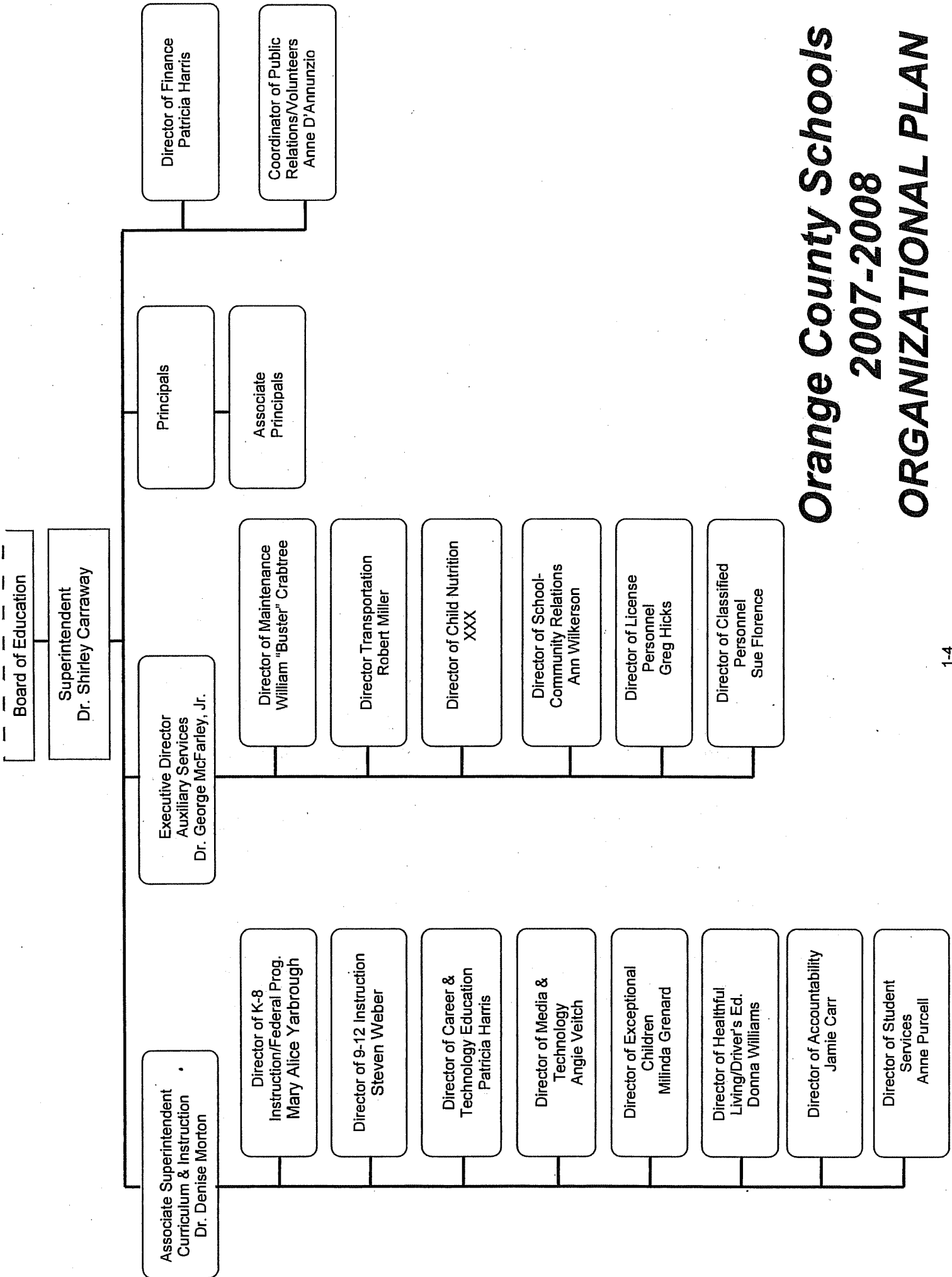
And just as we are concerned with our programmatic and operating needs, we are also in woeful need of improvements in our physical plant. Some of our schools are quite old and in desperate need of repair or renovation, while aging equipment, such as heating and air conditioning systems, must be replaced.

We live and work in a community that values education, and I appreciate the great effort over the years to fund our schools. Now is not the time to cut back, however. I am afraid for the future of our children if we don't keep pace with the rapid changes in the world around us. Please help us by supporting the needs of our students. It is imperative that they are provided an equal opportunity to be successful.

--

Orange County Schools Budget Calendar Fiscal Year 2007-2008

Budget Review	October	Finance Department prepares budget worksheets for distribution to schools and departments
Budget Proposal	November/December	Schools principals schedule meetings with staff and school improvement teams to discuss budget requests.
Budget Submission	January 5, 2007	School principals and directors finalized budget request are due to Finance Department. Send via e-mail
Budget Consolidation	January 9-12, 2007	Finance Compiles Schools and departments budget requests.
Budget Development	January 16-19, 2007	All principals/directors meet to discuss budget requests.
Budget Prioritizations	January 22-24, 2007	Prioritize Budget Needs in relation to system goals – <i>Senior Staff</i>
Board Initial Draft	February 19, 2007	Formal presentation made to Board of Education by the Superintendent on "Budget Recommendations."
Board Work Sessions	March 5, 2007 March 19, 2007	Board of Education participates in Budget work sessions
Budget Consideration	April 9, 2007 April 12, 2007	Public Hearing – Local Current Expense Public Hearing – Capital Funds Budget
Board Approval	April 23, 2007	Board of Education Adopts Budget
Budget Distribution	May 15, 2007	Budget distributed to County Commissioners
County Commissioners Approval of Budget Request	May/June	1. Budget presented to County Commissioners. 2. Approval by County Commissioners.
Budget Approval	June	Board of Education adopts Budget Resolution



Orange County Schools 2007-2008 ORGANIZATIONAL PLAN

Combined Operating Budget

Revenues and Expenditures

Revenues	2005-06		2006-07		2007-08		
	Budget	Actual	Budget	Estimates	District Request	Superin Recom	BOE Approved
Total Local Fund	\$21,902,311	\$21,888,174	\$24,954,801	\$24,954,801	\$28,675,607	\$28,675,607	\$28,675,607
Total State Fund	\$34,406,974	\$33,375,965	\$33,495,998	\$33,495,998	\$34,565,460	\$34,565,460	\$34,565,460
Total Federal Fund	\$3,168,965	\$2,488,181	\$2,922,904	\$2,922,904	\$2,632,095	\$2,632,095	\$2,632,095
Total Revenues	\$59,478,250	\$57,752,320	\$61,373,703	\$61,373,703	\$65,873,162	\$65,873,162	\$65,873,162

Allocations	2005-06		2006-07		2007-08		
	Budget	Actual	Budget	Estimates	District Request	Superin Recom	BOE Approved
Instructional Programs							
Regular	\$23,651,507	\$21,314,394	\$23,805,719	\$23,805,719	\$26,315,821	\$26,315,821	\$26,315,821
Special	\$5,502,378	\$5,127,530	\$6,332,799	\$6,332,799	\$6,682,598	\$6,682,598	\$6,682,598
Co-Curricular	\$676,330	\$658,309	\$646,330	\$646,330	\$646,330	\$646,330	\$646,330
Remediation		\$13,585					
Pupil Support	\$2,849,222	\$2,662,896	\$3,044,895	\$3,044,895	\$3,582,091	\$3,582,091	\$3,582,091
Other	\$9,338,031	\$10,341,170	\$10,169,847	\$10,169,847	\$10,491,859	\$10,491,859	\$10,491,859
Total Instructional Programs	\$42,017,468	\$40,117,884	\$43,999,590	\$43,999,590	\$47,718,699	\$47,718,699	\$47,718,699

Support Services	2005-06		2006-07		2007-08		
	Budget	Actual	Budget	Estimates	District Request	Superin Recom	BOE Approved
Pupil Support	108,511	102,688	84,439	84,439	86,370	86,370	86,370
Instructional Staff	\$999,865	\$911,448	\$866,175	\$866,175	\$950,854	\$950,854	\$950,854
Administrative	\$800,801	\$758,841	\$746,091	\$746,091	\$750,200	\$750,200	\$750,200
School Administration	\$2,595,215	\$2,908,622	\$3,193,038	\$3,193,038	\$3,371,115	\$3,371,115	\$3,371,115
Business Support	\$7,665,332	\$8,249,153	\$7,745,105	\$7,745,105	\$8,162,814	\$8,162,814	\$8,162,814
Central Support	\$801,205	\$830,821	\$902,718	\$902,718	\$1,084,954	\$1,084,954	\$1,084,954
Other	\$2,353,713	\$2,635,603	\$2,532,807	\$2,532,807	\$2,629,755	\$2,629,755	\$2,629,755
Total Support Services	15,324,642	16,397,176	16,070,373	16,070,373	17,036,062	17,036,062	17,036,062

Other Services	2005-06		2006-07		2007-08		
	Budget	Actual	Budget	Estimates	District Request	Superin Recom	BOE Approved
Community Services	\$153,023	\$108,527	\$152,023	\$152,023	\$152,023	\$152,023	\$152,023
Charter School Funds	\$696,290	\$696,290	\$719,533	\$719,533	\$800,097	\$800,097	\$800,097
Contingency	\$20,000	\$0	\$80,564	\$80,564	\$166,281	\$166,281	\$166,281
Other	\$298,099	\$66,131	\$351,620	\$351,620	\$0	\$0	\$0
Total Other Services	\$1,167,412	\$870,948	\$1,303,740	\$1,303,740	\$1,118,401	\$1,118,401	\$1,118,401

Total Operating Expenses **\$58,509,522** **\$57,386,008** **\$61,373,703** **\$61,373,703** **\$65,873,162** **\$65,873,162** **\$65,873,162**

Per Pupil Expenditures **\$9,004** **\$8,831** **\$9,254** **\$9,254** **\$9,672** **\$9,672** **\$9,672**

Local Fund Revenue Projections

Projected Student Enrollment	2005-06		2006-07		2007-08		
	Budget	Actual	Budget	Estimates	District Request	Superin Recom	BOE Approved
Total Number Students Projected by State (March DPI Estimates)	6811	6722	6806	6842	6954	6954	6954
Less: Out-of-District Tuition Paid Students	52	52	69	69	60	60	60
Plus: Current Charter School Students	254	254	254	254	254	254	254
Total Projected Student Enrollment	7013	6924	6991	7027	7148	7148	7148

Per Pupil Appropriation (County General Fund)	\$2,796	\$2,832	\$2,957	\$2,942	\$3,413	\$3,413	\$3,413

Local Revenues	2005-06		2006-07		2007-08		
	Budget	Actual	Budget	Estimates	District Request	Superin Recom	BOE Approved
Total County Current Expense Appropriation (General Fund)	\$19,608,329	\$19,608,329	\$20,672,387	\$20,672,387	\$24,393,193	\$24,393,193	\$24,393,193
Special District Tax (CHCCS only)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Unanticipated Special District Tax from Prior Fiscal Year	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Inventory Tax Reimbursements							
Textbooks	397,081	240,212	445,317	445,317	465,918	465,918	465,918
More At Four Grant	140,000	136,907	150,000	150,000	155,000	155,000	155,000
Smart Start	20,000	28,815	20,000	20,000	20,000	20,000	20,000
Head Start	130,000	127,764	140,000	140,000	145,000	145,000	145,000
Sales Tax Reimbursements	342,000	309,789	159,387	159,387	200,000	200,000	200,000
County Appropriation Health & Safety			400,000	400,000	400,000	400,000	400,000
Tuition							
Regular School	20,000	28,183	25,000	25,000	30,000	30,000	30,000
Summer School							
Adult School	1,500	1,500	1,500	1,500	1,500	1,500	1,500
Contributions and Donations	65,000	47,916	65,000	65,000	65,000	65,000	65,000
Fines and Forfeitures	251,231	268,525	280,000	280,000	280,000	280,000	280,000
ABC Revenue	31,568	35,486	37,705	37,705	39,590	39,590	39,590
Medicaid Reimbursements	110,000	58,629	120,000	120,000	105,000	105,000	105,000
County Reimb Nurse	185,807	167,044	297,767	297,767	297,767	297,767	297,767
County Reimb Social Worker	46,074	45,191	43,233	43,233	49,105	49,105	49,105
Rental of School Property	30,000	21,733	30,000	30,000	25,000	25,000	25,000
Interest Income on Investments	115,000	158,456	185,000	185,000	185,000	185,000	185,000
Miscellaneous Revenue	183,721	129,768	40,000	40,000	40,000	40,000	40,000
Indirect Cost	225,000	473,927	500,000	500,000	500,000	500,000	500,000
Transfer From Community Schools			100,000	100,000			
Appropriated Fund Balance			1,242,505	1,242,505	1,278,534	1,278,534	1,278,534
Total Local Revenues	\$21,902,311	\$21,888,174	\$24,954,801	\$24,954,801	\$28,675,607	\$28,675,607	\$28,675,607

Local Fund Budget Summary

Summary by Purpose Code

Instructional		2005-06		2006-07		2007-08		
		Budget	Actual	Budget	Estimates	District Request	Superin Recom	BOE Approved
5100	Regular	\$5,276,643	\$4,317,184	\$5,970,741	\$5,970,741	\$7,889,094	\$7,889,094	\$7,889,094
5200	Special	574,101	504,728	790,505	790,505	1,020,362	1,020,362	1,020,362
5400	Co-Curricular	676,330	658,309	646,330	646,330	646,330	646,330	646,330
5800	Student Services	789,722	686,292	933,626	933,626	1,378,229	1,378,229	1,378,229
5900	Employee Benefits	4,803,331	4,554,008	5,019,345	5,019,345	5,334,677	5,334,677	5,334,677
5000 Total Instructional Services		\$12,120,127	\$10,720,521	\$13,360,547	\$13,360,547	\$16,268,692	\$16,268,692	\$16,268,692

Support Services		2005-06		2006-07		2007-08		
		Budget	Actual	Budget	Estimates	District Request	Superin Recom	BOE Approved
6100	Pupil Support	37,834	33,169	3,060	3,060	3,060	3,060	3,060
6210	Improvement of Instruction	\$612,922	\$608,595	\$597,250	\$597,250	\$677,846	\$677,846	\$677,846
6200 Sub-Total Instructional Staff		\$650,756	\$641,764	\$600,310	\$600,310	\$680,906	\$680,906	\$680,906
6310	Board of Education	258,787	240,650	194,165	194,165	184,165	184,165	184,165
6320	Executive Administration	177,366	158,914	266,841	266,841	273,647	273,647	273,647
6390	Other Administrative Support							
6300 Sub-Total Administrative Staff		\$436,153	\$399,564	\$461,006	\$461,006	\$457,812	\$457,812	\$457,812
6410	Office of the Principal	1,279,251	1,190,298	1,540,563	1,540,563	1,669,066	1,669,066	1,669,066
6400 Sub-Total School Administration		\$1,279,251	\$1,190,298	\$1,540,563	\$1,540,563	\$1,669,066	\$1,669,066	\$1,669,066
6510	Support Services	12,975	12,975	9,144	9,144	9,200	9,200	9,200
6520	Fiscal Services	600,529	610,345	621,805	621,805	658,426	658,426	658,426
6540	Operation of Plant	3,595,266	3,651,172	3,665,801	3,665,801	3,790,882	3,790,882	3,790,882
6550	Transportation	435,189	362,064	581,494	581,494	683,223	683,223	683,223
6560	Child Nutrition	25,027	25,027					
6570	Internal Services							
6580	Maintenance of Plant	1,037,163	1,037,163	1,088,648	1,088,648	1,189,659	1,189,659	1,189,659
6500 Sub-Total Business Support		\$5,706,149	\$5,698,746	\$5,966,892	\$5,966,892	\$6,331,390	\$6,331,390	\$6,331,390
6630	Information Services							
6640	Human Resources	689,664	680,533	775,605	775,605	954,028	954,028	954,028
6660	Management Information Services							
6600 Sub-Total Central Support		\$689,664	\$680,533	\$775,605	\$775,605	\$954,028	\$954,028	\$954,028
6900	Employee Benefits	1,399,230	1,381,619	1,358,322	1,358,322	1,422,157	1,422,157	1,422,157
6930	Staff Development							
6900 Sub-Total Other Support		\$1,399,230	\$1,381,619	\$1,358,322	\$1,358,322	\$1,422,157	\$1,422,157	\$1,422,157
6000 Total Support Services		\$10,161,203	\$9,992,524	\$10,702,698	\$10,702,698	\$11,515,359	\$11,515,359	\$11,515,359

Local Fund Budget Summary

Summary by Purpose Code

		2005-06		2006-07		2007-08		
		Budget	Actual	Budget	Estimates	District Request	Superin Recom	BOE Approved
7100	Community Services	\$135,523	\$92,880	\$152,023	\$152,023	\$152,023	\$152,023	\$152,023
7910	Employee Benefits	17,500	15,647					
7100 Community Services		\$153,023	\$108,527	\$152,023	\$152,023	\$152,023	\$152,023	\$152,023

		2005-06		2006-07		2007-08		
		Budget	Actual	Budget	Estimates	District Request	Superin Recom	BOE Approved
Charter School Funds								
8100	Charter School Funds	\$696,290	\$696,290	\$718,572	\$718,572	\$718,572	\$718,572	\$718,572
8100	Indirect Cost			\$961	\$961	\$961	\$961	\$961
8100 Non-Programmed Charges		\$696,290	\$696,290	\$719,533	\$719,533	\$719,533	\$719,533	\$719,533

		2005-06		2006-07		2007-08		
		Budget	Actual	Budget	Estimates	District Request	Superin Recom	BOE Approved
Contingency Funds								
8920	Contingency	\$20,000	\$0	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000

Total Local Fund Budget		\$23,150,643	\$21,517,862	\$24,954,801	\$24,954,801	\$28,675,607	\$28,675,607	\$28,675,607

Explanations for Changes in Local Fund Budget

Fiscal Year 2007-08

Changes to Accommodate Student Population Changes

Start-Up Costs Associated With New or Renovated Facilities

1	Associate Principal	70,552
1	Guidance Counselor	62,855
1	Nurse	62,855
6.5	Regular/Core Teachers	408,558
0.5	Social Worker	31,428
0.5	Foreign Language Teacher	31,428
1	Teacher Assistant (In School Suspension)	27,341
	Instructional Materials (8th Grade)	50,000

Start-Up Positions for opening Gravelly Hill Middle School

State and Federal Mandates

Salary Increase 5.0% Certified, 2.0% Other personnel	\$	744,181
Matching Social Security		56,930
Matching Retirement 7.14% to 8.14%		96,426
Increase Matching Hospital Insurance from \$3854 to \$4,394		142,777

Expanded Programs or New Initiatives

Human Resources

3	AVID Teachers	188,565
2	Elective Teachers (High Schools)	125,710
3	Regular/Core Teachers (PAAS)	188,565
1	Counselor (PAAS)	62,855
1	English Language Arts/Soc. Studies Coordinator	62,855
2	Biotechnology Teachers	125,710
2	ESL Teachers	125,710
3.5	Reading Teachers/Literacy Coaches	219,994
1	Maintenance Helper	37,072
1	Maintenance Plumber	37,072
1	Print Shop Technician	27,341
2	Technology Technicians	82,595
0.75	Accounting Technician	29,230
1	Grant Writer (12 month position)	56,969
	Bus Transportation Salary Schedule Implementation	85,432
	National Board Stipend	15,000
	Criminal Records Check	2,800
	Custodial Services	100,000

Curriculum and Instruction

Pyramid of Intervention Support	10,000
Benchmark Assessment Program Software	60,000
Instructional Materials PAAS	10,000
Distance Learning Classroom Upfit and Equipment	300,000

Auxiliary

CDL Reimbursement	3,000
Staff Development Bus Drivers	4,000

SAVINGS/Program Changes

Legal Fees	(10,000)
Professional Development Schools Matching Grant	(15,000)

TOTAL CHANGES IN LOCAL FUND BUDGET **\$ 3,720,806**

State Fund Revenue Projections

	2005-06		2006-07		District Request	2007-08	
	Budget	Actual	Budget	Estimates		Superin Recomm	BOE Approved
State Revenue							
State Allocations	34,406,974	33,379,965	33,495,998	33,495,998	34,565,460	34,565,460	34,565,460
	\$34,406,974	\$33,379,965	\$33,495,998	\$33,495,998	\$34,565,460	\$34,565,460	\$34,565,460

State Fund Budget Summary

Summary by Purpose Code

		2005-06		2006-07		2007-08		
		Budget	Actual	Budget	Estimates	District Request	Superin Recomm	BOE Approved
Instructional								
5100	Regular	17,469,231	16,818,730	17,767,677	17,767,677	18,356,061	18,356,061	18,356,061
5200	Special	3,358,477	3,189,713	4,093,221	4,093,221	4,285,616	4,285,616	4,285,616
5500	Remediation	23,600	13,585					
5800	Student Services	1,983,010	1,934,729	1,981,563	1,981,563	2,080,641	2,080,641	2,080,641
5900	Employee Benefits	5,393,661	5,340,064	4,552,554	4,552,554	4,589,131	4,589,131	4,589,131
5000 Total Instructional Services		28,227,979	27,296,821	28,395,015	28,395,015	29,311,449	29,311,449	29,311,449

		2005-06		2006-07		2007-08		
		Budget	Actual	Budget	Estimates	District Request	Superin Recomm	BOE Approved
Support Services								
6100	Pupil Support	60,372	60,372	64,372	64,372	66,303	66,303	66,303
6210	Improvement of Instruction	127,652	126,753	136,095	136,095	140,178	140,178	140,178
6200 Sub-Total Instructional Staff		188,024	187,125	200,467	200,467	206,481	206,481	206,481
6310	Board of Education							
6320	Executive Administration	297,668	296,667	243,435	243,435	250,738	250,738	250,738
6390	Other Administrative Support							
6300 Sub-Total Administrative Staff		297,668	296,667	243,435	243,435	250,738	250,738	250,738
6410	Office of the Principal	1,728,325	1,718,324	1,652,475	1,652,475	1,702,049	1,702,049	1,702,049
6400 Sub-Total School Administration		1,728,325	1,718,324	1,652,475	1,652,475	1,702,049	1,702,049	1,702,049
6500	Business Support	2,561,000	2,541,159	1,773,713	1,773,713	1,826,924	1,826,924	1,826,924
6500 Sub-Total Business Support		2,561,000	2,541,159	1,773,713	1,773,713	1,826,924	1,826,924	1,826,924
6600	Central Support	216,029	150,288	127,113	127,113	130,926	130,926	130,926
6600 Sub-Total Central Support		216,029	150,288	127,113	127,113	130,926	130,926	130,926
6900	Employee Benefits	1,187,949	1,189,581	1,103,780	1,103,780	1,136,893	1,136,893	1,136,893
6930	Staff Development							
6900 Sub-Total Other Support		1,187,949	1,189,581	1,103,780	1,103,780	1,136,893	1,136,893	1,136,893
6000 Total Support Services		6,178,995	6,083,144	5,100,983	5,100,983	5,254,011	5,254,011	5,254,011

State Fund Budget Summary

Summary by Purpose Code

		2005-06		2006-07		2007-08		
		Budget	Actual	Budget	Estimates	District Request	Superin Recomm	BOE Approved
Community Services								
7100	Community Services							
7110	Employee Benefits							
7100 Community Services		-	-	-	-	-	-	-

		2005-06		2006-07		2007-08		
		Budget	Actual	Budget	Estimates	District Request	Superin Recomm	BOE Approved
Non Programmed Charges								
8100	Ssales & Used Tax Refund							

		2005-06		2006-07		2007-08		
		Budget	Actual	Budget	Estimates	District Request	Superin Recomm	BOE Approved
Contingency Funds								
9990	Contingency							

		2005-06		2006-07		2007-08		
		Budget	Actual	Budget	Estimates	District Request	Superin Recomm	BOE Approved
State Textbooks								
	State Textbooks							

Total State Fund Budget		34,406,974	33,379,965	33,495,998	33,495,998	34,565,460	34,565,460	34,565,460

Explanations for Changes in State Fund Budget

Fiscal Year 2007-08

- ♦ **OCS Planning Allotment provided 6.0 additional Regular Classroom teachers to accommodate growth in student population**
- ♦ **OCS Planning Allotment provided 1.04 additional Instructional Support position to accommodate growth in student population.**

We used our 2007-08 planning allotment for our Projected State Budget. These allotments are subject to change. The following page from the Department of Public Instruction has been provided to Orange County Schools as possible changes to the planning allotment.



Comparison of FY 2007-08 Proposed Budgets

	State Board of Education	Governor	House Education Committee
Beginning Appropriated Budget	\$ 7,466,321,736	\$ 7,466,321,736	\$ 7,466,321,736
State Public School Fund			
Academically or Intellectually Gifted	5,810,832 R		1,750,000 R
Assistant Principals Ratio	11,441,672 R		
Child Nutrition	15,000,000 R		7,500,000 NR
Children with Disabilities	25,000,000 R		5,000,000 R
Critical Languages	1,000,000 R		1,000,000 R
Disadvantaged Student Supplement	39,881,653 R	18,931,676 R	20,225,000 R
Differential Pay for School Bldg Admin	10,342,313 R		
Dropout Prevention Grants			7,000,000 NR
EVAAS			345,000 R
Graduation Project	750,000 R	500,000 R	
High Priority Elementary Schools			(520,067) R
High School Reform - Learn & Earn	8,232,388 R	5,976,694 R	3,260,015 R
High School Reform - Learn & Earn	1,433,360 NR	1,533,360 NR	120,000 NR
HS Reform - Learn and Earn OnLine		12,830,748 R	6,400,000 R
HS Reform - Restructured High Schools			1,367,254 R
Impact Grants	4,000,000 R		
Incentive/ABC Awards		70,000,000 NR	70,000,000 NR
Instructional Supplies & Materials			2,983,994 R
Kindergarten Breakfast	459,255 R		
Lateral Entry Teachers	2,837,500 R		
Literacy Coaches (House=60 new)	5,704,400 R	5,704,400 R	3,420,440 R
Mentors - Teachers & Instructional Supp	35,000,000 R		
Mentors - Principals	3,837,900 R		3,000,000 R
Military Family Regional Counselors			240,000 R
Principals in Hard to Staff Schools	2,925,000 R		
School Buses			(4,000,000) R
School Connectivity Recurring	22,702,999 R	12,000,000 R	12,000,000 R
School Connectivity Nonrecurring	1,297,001 NR		
School Resource Officer	6,200,000 R	4,464,884 R	2,000,000 R
School Technology Pilot			1,000,000 NR
Small County Supplement			1,000,000 R
Staff/Professional Development	2,000,000 R		
Stem School Principals			812,500 R
Training Prog w/21st Century Focus	3,830,000 R		
21st Century Classrooms Recurring	42,726,735 R		
21st Century Classrooms Nonrecurring	79,039,408 NR		
More at Four Program (expansion)	22,903,596 R	55,934,196 R	
More at Four Program (start-up)		3,400,000 NR	
SPSF Adjustments	354,356,012	191,275,958	145,904,136
Dept of Public Instruction			
AP/IB Exam Fee	250,000 NR	250,000 NR	
Assistance Program	10,300,000 R	2,000,000 R	250,000 R
Ed Tech Grant + 2 positions	375,148 R		
English Consultant (1 position)	67,100 R		
EC Positive Behavior Consultant (1)	90,000 R	90,000 R	90,000 R
EC Intervention Consultant (3 positions)	270,000 R		
Financial Literacy			250,000 NR
Governor's Schools	126,314 R		
IT Applications Updated	2,000,000 NR		2,000,000 NR
Personnel Relations Div (1 position)	51,720 R		
Plant Operations	826,164 R		
Safe & Drug Free Grant	431,008 R		
Teacher Academy Literacy Coach Training			629,580 R
Testing (House=3 positions)	391,360 R		234,600 R
Title V Grant	384,549 R		
21st Century Trainers (2 positions)	158,000 R		
DPI Adjustments	15,721,363	2,340,000	3,454,160



Comparison of FY 2007-08 Proposed Budgets

	State Board of Education	Governor	House Education Committee
Education Support Organizations			
AG in the Classroom			50,000 NR
Communities in Schools	1,000,000 R		750,000 NR
Kids Voting			250,000 NR
NC Humanities Council Teacher Institute			100,000 NR
NCNetwork	200,000 R		(312,715) R
Military Child Education Coalition	100,000 R		
Partnership for Excellence			(37,500) R
Project Enlightenment			200,000 NR
Schools Attuned	500,000 R		(520,911) R
Science Competitions			200,000 R
Teach for America	800,000 R		200,000 NR
Teacher Cadet			500,000 NR
Teaching Fellows			650,000 R
ESO Adjustments	-	2,600,000	2,028,874
Total Expansion	370,077,375	196,215,958	151,387,170
Total Requirements	7,836,399,111	7,662,537,694	7,617,708,906
Receipts			
NC Education Lottery (recurring)	-	(55,934,196) R	-
NC Education Lottery (non-recurring)	-	(3,400,000) NR	-
Total Receipts	-	(59,334,196)	-
Ending Appropriated Budget	\$ 7,836,399,111	\$ 7,603,203,498	\$ 7,617,708,906
Percentage Increase(Decrease)	4.96%	1.83%	2.03%

Salary Increases
Retirement Rate
Health Benefit - PPO
Health Benefit - CMMP

See Below
7.14%
\$ 4,209
\$ 4,084

See Below

Salary Increases:

Governor: Teachers - Step increase plus \$1,240 which provides an average 5% increase;
appropriation = \$187.8 million recurring and \$8 million nonrecurring for one-
School Administrators - Step increase plus \$1,364 which provides an average 4.44% increase;
appropriation = \$12.2 million recurring
Other State Paid Employees - 2.5% increase

House Education Subcommittee:

Teachers - Step increase plus \$250 sign-on bonus at end of school year for teachers paid on Step 0;
additional legislative increases
will be decided by the full House; a 31st step is added to the salary schedule

Federal Fund Revenue Projections

	2005-06		2006-07		2007-08	
	Budget	Actual	Budget	Estimates	District Request	Superin Recom
Federal Funds	3,168,965	2,488,181	2,922,904	2,922,904	2,632,095	2,632,095
	\$3,168,965	\$2,488,181	\$2,922,904	\$2,922,904	\$2,632,095	\$2,632,095

Federal Fund Budget Summary

Summary by Purpose Code

		2005-06		2006-07		2007-08		
		Budget	Actual	Budget	Estimates	District Request	Superin Recom	BOE Approved
Instructional								
5100	Regular	\$189,121	\$178,480	\$67,301	\$67,301	\$70,666	\$70,666	\$70,666
5200	Special	1,516,549	1,433,089	1,449,073	1,449,073	1,376,620	1,376,620	1,376,620
5500	Remediation Services	-	-					
5800	Student Services	222,648	41,875	129,706	129,706	123,221	123,221	123,221
5900	Employee Benefits	523,844	447,098	597,948	597,948	568,051	568,051	568,051
5000 Total Instructional Services		\$2,452,162	\$2,100,542	\$2,244,028	\$2,244,028	\$2,138,558	\$2,138,558	\$2,138,558

		2005-06		2006-07		2007-08		
		Budget	Actual	Budget	Estimates	District Request	Superin Recom	BOE Approved
Support Services								
6100	Pupil Support	\$ 9,327	\$ 9,147	\$ 17,007	\$ 17,007	\$ 17,007	\$ 17,007	\$ 17,007
6100 Sub-Total Pupil Support		\$9,327	\$9,147	\$17,007	\$17,007	\$17,007	\$17,007	\$17,007
6210	Improvement of Instruction	\$246,522	\$176,100	\$132,830	\$132,830	\$132,830	\$132,830	\$132,830
6200 Sub-Total Instructional Staff		\$246,522	\$176,100	\$132,830	\$132,830	\$132,830	\$132,830	\$132,830
6310	Board of Education							
6320	Executive Administration	68,440	62,610	41,650	41,650	41,650	41,650	41,650
6390	Other Administrative Support							
6300 Sub-Total Administrative Staff		\$68,440	\$62,610	\$41,650	\$41,650	\$41,650	\$41,650	\$41,650
6410	Office of the Principal							
6400 Sub-Total School Administration		\$0	\$0	\$0	\$0	\$0	\$0	\$0
6500	Business Support	12,050	9,248	4,500	4,500	4,500	4,500	4,500
6500 Sub-Total Business Support		\$12,050	\$9,248	\$4,500	\$4,500	\$4,500	\$4,500	\$4,500
6620	Planning, Research, Dev and Evaluation	-	-	-	-	-	-	-
6640	Human Resources							
6660	Management Information Services							
6600 Sub-Total Central Support		\$0	\$0	\$0	\$0	\$0	\$0	\$0
6900	Employee Benefits	82,365	64,403	70,705	70,705	70,705	70,705	70,705
6930	Staff Development	-	-	-	-	-	-	-
6900 Sub-Total Other Support		\$82,365	\$64,403	\$70,705	\$70,705	\$70,705	\$70,705	\$70,705
6000 Total Support Services		\$418,704	\$321,508	\$266,692	\$266,692	\$266,692	\$266,692	\$266,692

Federal Fund Budget Summary

Summary by Purpose Code

		2005-06		2006-07		2007-08		
Community Services		Budget	Actual	Budget	Estimates	District Request	Superin Recom	BOE Approved
7100	Community Services							
7110	Employee Benefits							
7100 Community Services		\$0	\$0	\$0	\$0	\$0	\$0	\$0
		2004-05		2005-06		2006-07		
Indirect Cost		Budget	Actual	Budget	Estimates	District Request	Superin Recom	BOE Approved
8100	Indirect Cost	\$298,099	\$66,131	\$80,564	\$80,564	\$80,564	\$80,564	\$80,564
		2004-05		2005-06		2006-07		
Charter School Funds		Budget	Actual	Budget	Estimates	District Request	Superin Recom	BOE Approved
8200	Charter Schools							
		2004-05		2005-06		2006-07		
Contingency Funds		Budget	Actual	Budget	Estimates	District Request	Superin Recom	BOE Approved
9990	Contingency			\$331,620	\$331,620	\$146,281	\$146,281	\$146,281
		2004-05		2005-06		2006-07		
Textbooks		Budget	Actual	Budget	Estimates	District Request	Superin Recom	BOE Approved
	Textbooks							
Total Federal Fund Budget		\$3,168,965	\$2,488,181	\$2,922,904	\$2,922,904	\$2,632,095	\$2,632,095	\$2,632,095

Explanations for Changes in Federal Fund Budget

Fiscal Year 2007-08

- ◆ **Planning Allotment had a significant increase in Language Acquisition Program Report Code 111.**
- ◆ **IDEA VI-B, Preschool Handicapped and Title I have slight decreases.**
- ◆ **Overall the Federal budget will have a net increase in 2007-2008.**

Summary of Full-Time Equivalent Positions Summary by Purpose Code

	Local Fund				State Fund				Federal Fund				Total			
	2004-05 Actual	2005-06 Actual	2006-07 Projected	2007-08 District Request	2007-08 BOE Approv.	2004-05 Actual	2005-06 Actual	2006-07 Projected	2007-08 District Request	2007-08 BOE Approv.	2004-05 Actual	2005-06 Actual	2006-07 Projected	2007-08 District Request	2007-08 BOE Approv.	2007-08 BOE Approv.
	Instructional															
5100 Regular	117.50	128.80	150.30	181.30	181.30	405.00	390.00	389.00	325.00	325.00	8.00	8.00	8.00	4.00	4.00	490.30
5200 Special	28.00	19.00	28.00	28.00	28.00	55.00	60.00	69.36	68.36	68.36	116.00	112.00	140.23	142.23	142.23	142.23
5400 Co-Curricular	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
5810 Educational Media	0.00	1.00	2.00	2.00	2.00	11.00	11.00	10.00	10.00	10.00	11.00	12.00	12.00	12.00	12.00	9.00
5820 Attendance/Social Work	2.00	2.00	4.50	4.50	4.50	4.00	2.00	5.00	6.00	6.00	6.00	4.00	9.50	10.50	10.50	8.00
5830 Guidance Services	5.00	5.50	6.50	7.50	7.50	10.00	8.50	9.00	9.10	9.10	15.00	14.00	15.50	16.80	16.80	15.50
5840 Health Services	5.00	3.00	4.00	4.00	4.00	3.00	8.00	7.75	7.75	7.75	8.00	11.00	11.75	11.75	6.00	6.00
5850 Psychological Services	2.00	0.00	0.00	0.80	0.80	4.00	3.50	5.42	5.42	5.42	6.00	3.50	6.22	6.22	6.22	3.50
5860 Speech Pathology						11.00	11.00	11.00	11.00	11.00	11.00	11.00	11.00	11.00	11.00	11.00
5890 Other Pupil Support Services	2.00	0.00	0.00	5.50	5.50						2.00	0.00	2.00	2.00	2.00	7.50
5900 Total Instructional Services	181.50	157.30	194.10	213.60	213.60	503.00	494.00	503.53	440.63	440.63	39.00	39.00	53.87	53.87	53.87	691.03

	Local Fund				State Fund				Federal Fund				Total			
	2004-05 Actual	2005-06 Actual	2006-07 Projected	2007-08 District Request	2007-08 BOE Approv.	2004-05 Actual	2005-06 Actual	2006-07 Projected	2007-08 District Request	2007-08 BOE Approv.	2004-05 Actual	2005-06 Actual	2006-07 Projected	2007-08 District Request	2007-08 BOE Approv.	2007-08 BOE Approv.
	Support Services															
6210 Improvement of Instruction	6.00	6.00	4.30	4.30	4.30	2.00	2.00	2.00	2.00	2.00	1.50	1.50	0.67	0.67	0.67	6.97
6220 Sub-Total Instructional Staff	6.00	6.00	4.30	4.30	4.30	2.00	2.00	2.00	2.00	2.00	1.50	1.50	0.67	0.67	0.67	6.97
6310 Board of Education																
6320 Executive Administration	1.00	1.00	3.00	3.00	3.00	4.00	4.50	4.50	4.50	4.50						0.00
6330 Other Administrative Support	7.50	7.50	7.50	7.50	7.50	4.00	4.10	4.10	4.10	4.10						7.50
6340 Sub-Total Administrative Staff	8.50	8.50	10.50	10.50	10.50	8.00	8.60	8.60	8.60	8.60						12.70
6410 Office of the Principal	22.00	15.00	21.00	24.00	24.00	38.00	38.00	35.00	35.00	35.00						58.00
6420 Sub-Total School Administration	22.00	15.00	21.00	24.00	24.00	38.00	38.00	35.00	35.00	35.00						58.00
6510 Support Services	5	5	6	6.75	6.75	0.5	0.5	1	1	1						2.00
6520 Fiscal Services	28	26	24	26	26	30	30	30	30	30						7.75
6530 Operation of Plant	2.5	2.5	3	3	3	27	26	26	26	26						54.00
6540 Transportation	55.8	55	55	55	55											29.00
6550 Child Nutrition																55.00
6560 Internal Services																1.00
6570 Maintenance of Plant	20	20	20	23	23											23.00
6580 Sub-Total Business Support	109.10	108.50	109.00	115.75	115.75	58.00	57.00	58.00	58.00	58.00						171.75
6630 Community Relations	1	1	1	1	1											1.00
6640 Human Resources	5	5	5.33	5.33	5.33											5.33
6650 Management Information Services	4	4	6	7	7											7.00
6660 Sub-Total Central Support	10.00	10.00	12.33	13.33	13.33	0.00	0.00	0.00	0.00	0.00						13.33
8000 Total Support Services	156.00	148.40	157.53	168.28	168.28	104.00	103.80	103.60	103.60	103.60	1.50	1.50	1.37	1.37	1.37	270.25

	Local Fund				State Fund				Federal Fund				Total			
	2004-05 Actual	2005-06 Actual	2006-07 Projected	2007-08 District Request	2007-08 BOE Approv.	2004-05 Actual	2005-06 Actual	2006-07 Projected	2007-08 District Request	2007-08 BOE Approv.	2004-05 Actual	2005-06 Actual	2006-07 Projected	2007-08 District Request	2007-08 BOE Approv.	2007-08 BOE Approv.
	Community Services															
7100 Community Services	23.00	23.00	23.00	23.00	23.00											23.00
7160 Community Services	23.00	23.00	23.00	23.00	23.00											23.00
Total District FTE's	340.50	328.70	374.63	404.88	404.88	807.00	597.60	607.13	544.23	544.23	40.50	40.50	55.24	55.24	55.24	984.28

Local Salary Supplements

Fiscal Year 2007-08

Category	Chapel Hill-Carrboro		Orange County	
	Supplement Amount	Average Amount Paid	Supplement Amount	Average Amount Paid
Teachers				
0-4 Years of Experience			1,007,677	4,096
5-9 Years of Experience			719,374	5,290
10-14 Years of Experience			1,104,705	7,948
15-19 Years of Experience				
20-24 Years of Experience				
25 Years and over				
Classified Staff				
All Classified same 6%			488,872	1,504
Administrators				
Assoc. Principals			111,952	7,463
Directors/Supervisors			201,997	6,733
Principals			199,474	15,344
Superintendents			61,864	61,864

Summary of Recurring Capital Budget
ORANGE COUNTY SCHOOLS
Fiscal Year 2007-08

		Category			Funding Amount		
Capital Item	Justification/Description	Category 1 Buildings & Grounds	Category 2 Furniture & Equipment	Category 3 Vehicles	District Request	Superin Recomm	BOE Approved
District Projects							
Playground Surfacing		X					
Playground Maintenance & Repairs		X				33,000	33,000
Asbestos Inspections/Abatement		X				30,000	30,000
Bloodborne Pathogens Standard		X				12,000	12,000
Chemical Removal		X				7,800	7,800
Roof Repairs		X				35,000	35,000
Paint Schools		X				25,000	25,000
Parking Lot Maintenance		X				40,000	40,000
Pest Control		X				11,000	11,000
Landscaping		X				35,000	35,000
Cafeteria Hood Cleaning		X				10,000	10,000
Bleacher/Basketball Goal Maintenance		X				18,000	18,000
Fire Alarms		X				18,000	18,000
Turf & Field Maintenance		X				35,000	35,000
NCDPI Engineering Service		X				7,800	7,800
Mobile Unit Rental			X			20,000	20,000
Carpet Cleaning-System wide		X				10,000	10,000
Vehicle Replacement				X		82,000	82,000
Science Lab Maintenance		X				15,000	15,000
Copier Leases		X				70,000	70,000
Energy Management		X				10,000	10,000
New Classroom Setup		X				25,000	25,000
Total						549,600	549,600
Capital Health & Safety Needs							
Floor Coverings	Replace carpet with tile	X				140,000	140,000
Emergency Lights & Batteries	All Schools	X				10,000	10,000
Maintenance Training & Safety Equip.	Dist. Maint. & Custodians	X				25,000	25,000
Environmental Maintenance	All Schools	X				60,000	60,000
Safety Padding	Gym Wall & Stage Edges	X				12,000	12,000
Gymnasium Floor Resurfacing	Middle & High Schools	X				15,000	15,000
Fencing	Cameron Park	X				25,000	25,000
Restroom Maintenance	All Schools	X				20,000	20,000
Sidewalk Maintenance	All Schools	X				25,000	25,000
Security Cameras	Installation & Replacement	X				75,000	75,000
Total						\$ 407,000	\$ 407,000
Total Recurring Capital							
						\$ 956,600	\$ 956,600

Orange County Schools

Current Expense Appropriation

FY 2007-08

Per Pupil Allocation		Average Daily Membership*	Approved General Fund Current Expense Appropriation
06-07 Actual	\$2,957	6,991	\$20,672,387
07-08 Recommended	\$3,413	7,148	\$24,393,193
Total Increase Current Expense	\$456	157	3,720,806
Total New Local Funding (Including increases from prior fiscal year. For example: sales tax reimbursement)			

* As projected by State DPI

	Requested	BOE Approved
2006-07 Approved Budget		
Base Budget	20,672,387	20,672,387

Adjustments		
Appropriated Fund Balance	1,278,374	1,278,374
County Appropriation Health & Safety	400,000	400,000
Medical Outreach	105,000	105,000
Head Start	145,000	145,000
More At Four	155,000	155,000
State Textbooks	465,918	465,918
Indirect Cost	500,000	500,000
Smart Start	20,000	20,000
Sales Tax Reimbursement	200,000	200,000
Fines & Forfeitures	280,000	280,000
Miscellaneous Revenues	733,122	733,122
Total Revenue Adjustments	\$ 4,282,414	\$ 4,282,414

Increases:			
Mandates			
Salary Increase 5.0% Certified, 2.0% Other personnel	\$	744,181	\$ 744,181
Matching Social Security		56,930	56,930
Matching Retirement 7.14% to 8.14%		96,426	96,426
Increase Matching Hospital Insurance from \$3854 to \$4,394		142,777	142,777
Gravelly Hill Middle School Mandates		745,017	745,017
Total Funding for Mandates	\$	1,785,331	\$ 1,785,331

Budget Impact of Charter Schools

Charter Schools	-	-
Total Impact of Charter Schools	\$ -	\$ -

Expansion or New Initiatives Budget

3 AVID Teachers	188,565	188,565
2 Elective Teachers (High Schools)	125,710	125,710
3 Regular/Core Teachers (PAAS)	188,565	188,565
1 Counselor (PAAS)	62,855	62,855
1 English Language Arts/Soc. Studies Coordinator	62,855	62,855
2 Biotechnology Teachers	125,710	125,710
2 ESL Teachers	125,710	125,710
3.5 Reading Teachers/Literacy Coaches	219,994	219,994
1 Maintenance Helper	37,072	37,072
1 Maintenance Plumber	37,072	37,072
1 Print Shop Technician	27,341	27,341
2 Technology Technicians	82,595	82,595
.75 Accounting Technician	29,230	29,230
1 Grant Writer (12 month position)	56,969	56,969
Bus Transportation Salary Schedule Implementation	85,432	85,432
National Board Stipend	15,000	15,000
Criminal Records Check	2,800	2,800
Custodial Services	100,000	100,000
Curriculum and Instruction		
Pyramid of Intervention Support	10,000	10,000
Benchmark Assessment Program Software	60,000	60,000
Instructional Materials PAAS	10,000	10,000
Distance Learning Classroom Upfit and Equipment	300,000	300,000
Auxiliary		
CDL Reimbursement	3,000	3,000
Staff Development Bus Drivers	4,000	4,000
Reductions		
Legal Fees	(10,000)	(10,000)
Professional Development Schools Matching Grant	(15,000)	(15,000)
		-
Total Expansion/ New Initiatives	1,935,475	\$ 1,935,475
Total 2006-07 Local Funding	\$ 28,675,607	\$ 28,675,607

**ORANGE COUNTY SCHOOLS
LOCAL CURRENT EXPENSE 2007-08
APPROVED BUDGET**

4/23/2007

Mandates/Critical Needs

Salary Increase 5.0% Certified, 2.0% Other personnel	\$ 744,181
Matching Social Security	56,930
Matching Retirement 7.14% to 8.14%	96,426
Increase Matching Hospital Insurance from \$3854 to \$4,394	142,777
TOTAL MANDATES/CRITICAL NEEDS	1,040,314

Gravelly Hill Middle School

1	Associate Principal	70,552
1	Guidance Counselor	62,855
1	Nurse	62,855
6.5	Regular/Core Teachers	408,558
0.5	Social Worker	31,428
0.5	Foreign Language Teacher	31,428
1	Teacher Assistant (In School Suspension)	27,341
	Instructional Materials (8th Grade)	50,000
	TOTAL GRAVELLY HILL MIDDLE SCHOOL MANDATES/CRITICAL NEEDS	745,017

Current Expansion or New Initiatives Budget

Human Resources

3	AVID Teachers	188,565
2	Elective Teachers (High Schools)	125,710
3	Regular/Core Teachers (PAAS)	188,565
1	Counselor (PAAS)	62,855
1	English Language Arts/Soc. Studies Coordinator	62,855
2	Biotechnology Teachers	125,710
2	ESL Teachers	125,710
3.5	Reading Teachers/Literacy Coaches	219,994
1	Maintenance Helper	37,072
1	Maintenance Plumber	37,072
1	Print Shop Technician	27,341
2	Technology Technicians	82,595
0.75	Accounting Technician	29,230
1	Grant Writer (12 month position)	56,969
	Bus Transportation Salary Schedule Implementation	85,432
	National Board Stipend	15,000
	Criminal Records Check	2,800
	Custodial Services	100,000

Curriculum and Instruction

	Pyramid of Intervention Support	10,000
	Benchmark Assessment Program Software	60,000
	Instructional Materials PAAS	10,000
	Distance Learning Classroom Upfit and Equipment	300,000

Auxiliary

	CDL Reimbursement	3,000
	Staff Development Bus Drivers	4,000
	TOTAL EXPANSION OR NEW INITIATIVES BUDGET	1,960,475

**ORANGE COUNTY SCHOOLS
LOCAL CURRENT EXPENSE 2007-08
APPROVED BUDGET**

4/23/2007

Savings/Decreases	
Legal Fees	(10,000)
Professional Development Schools Matching Grant	(15,000)
	(25,000)
Budget Summary	
2007-2008 BUDGET REQUEST	2,975,789
GRAVELLY HILL MIDDLE SCHOOL CONTINUATION BUDGET	745,017
TOTAL BUDGET REQUEST 2007-2008	\$ 3,720,806

LOCAL BUDGET 2007-2008

ACCOUNT CODE	ACCOUNT DESCRIPTION	2006-07 BUDGET	2007-08 BUDGET	MANDATE SALARY	MANDATE BENEFITS	MANDATE GMHS	EXPANSION	REDUCTIONS	TOTAL INCREASE
5100	REGULAR INSTRUCTIONAL PROGRAMS								
2.5100.001.121	SALARY- TEACHER	3,335,286	4,630,015	166,764	28,000	439,986	659,979		1,294,729
2.5100.001.121	SALARY- TEACHER GHMS	120,092	127,106	6,005	1,009				7,014
2.5100.001.121.034	INTERNATIONAL BACCALAUREATE	33,312	35,258	1,666	280				1,946
2.5100.027.142	SALARY- TEACHER ASSISTANT	1,031,264	1,110,034	20,625	3,463	27,341	27,341		78,770
2.5100.001.311.008	MIDDLE COLLEGE	125,000	125,000			0			0
2.5100.488.143.328	PROFESSIONAL DEVELOPMENT SCHOOL	15,000	0					(15,000)	-15,000
2.5100.054.121	LEP TEACHER	4,892	130,888	245	41		125,710		125,996
2.5100.511.311	LITERACY GRANT	831	831						0
2.5100.003.182	SALARY- SUB PAY CERTIFIED	83,881	88,779	4,194	704				4,898
2.5100.013.411.332	LIVE PROJECT	38,200	38,200						0
2.5100.020.311	VIF CONTRACTED	20,000	20,000						0
2.5100.001.199	SCHOOL BASED CHAIRPERSON	11,000	11,000						0
2.5100.061.411.034	INTERNATIONAL BACCALAUREATE	16,292	16,292						0
2.5100.061.411	INSTRUCTIONAL SUPPLIES	265,089	315,089			50,000			50,000
2.5100.061.411.029	AVID SUPPLIES & MAT'L'S	60,000	60,000						0
2.5100.061.411.030	SCIENCE KITS & MAT'L'S	60,000	60,000						0
2.5100.061.412	REPLACE INSTRUCTIONAL SUPPLIES	47,677	47,677						0
2.5100.061.431	PRINTED MATERIALS K12 MEDIA (\$15/ADM)	102,165	102,165						0
2.5100.061.461	SCHOOL LEVEL EQUIPMENT (\$20/ADM)	136,220	136,220						0
2.5100.061.461.680	SYSTEMWIDE FURNITURE REPLACEMENT	25,000	25,000						0
2.5100.130.431	STATE TEXTBOOKS	386,176	386,176						0
2.5100.061.611.034	INTERNATIONAL BACCALAUREATE	17,864	17,864						0
2.5100.061.541.031	DISTANCE LEARNING CLASSROOM	0	300,000				300,000		300,000
2.5100.001.311	PYRAMID OF INTERVENTION SUPPORT	0	10,000				10,000		10,000
2.5100.001.412	START UP SUPPLIES & MATERIALS	25,500	25,500						0
2.5100.001.418	BENCHMARK ASSESSMENT SOFTWARE	0	60,000				60,000		60,000
2.5101.001.332	ITINERATE TRAVEL	10,000	10,000						0
TOTAL 5100		5,970,741	7,889,094	199,499	33,497	517,327	1,183,030	-15,000	1,918,353

5200	SPECIAL INSTRUCTIONAL PROGRAMS								
2.5200.032.121	SALARY-TEACHER	115,733	122,492	5,787	972				6,759
2.5200.032.142	SALARY-TEACHER ASSISTANT	25,454	26,323	764	105				869
2.5200.045.183	ONE TIME 550 BONUS	0	0						0
2.5200.032.311	CONTRACT SERVICE EXC. CHILD	32,855	32,855						0
2.5200.032.312	STAFF DEVELOPMENT	0	0						0
2.5200.032.411	EXC. CHILD INST. SUPPLIES	10,000	10,000						0
2.5200.001.311	VOCATIONAL REHAB MATCH	23,350	23,350						0

LOCAL BUDGET 2007-2008

ACCOUNT CODE	ACCOUNT DESCRIPTION	2006-07 BUDGET	2007-08 BUDGET	MANDATE SALARY	MANDATE BENEFITS	MANDATE GMHS	EXPANSION	REDUCTIONS	TOTAL INCREASE
2.5201.032.311	PROJECT TRANSITION	0	0						0
2.5202.032.311	TRANSITION TEACHER/COACH	0	0						0
2.5203.032.311	CONTRACT SVC-HOME BOUND	12,000	12,000						0
2.5200.034.121	AIG TEACHER	180,138	190,657	9,007	1,512				10,519
2.5200.050.121	READING RECOVERY LEAD TEACHER	36,274	38,393	1,814	305				2,119
2.5200.068.310	ALTERNATIVE SCHOOL TEACHERS		188,565				188,565		188,565
2.5200.068.311	ALTERNATIVE SCHOOL CONTRACTED	90,000	90,000						0
2.5200.068.411	ALTERNATIVE SCHOOL SUPPLIES		10,000				10,000		10,000
2.5200.309.142	PRE SCHOOL HEAD START ASSISTANTS	73,916	76,438	2,217	305				2,522
2.5200.309.183	ONE TIME 550 BONUS	2,200	2,328	110	18				128
2.5200.309.411	PRE SCHOOL HEAD START SUPPLIES	5,239	5,239						0
2.5200.601.121	KINDERGARTEN ACADEMY	11,226	11,881	561	94				655
2.5200.601.142	KINDERGARTEN ACADEMY	0	0						0
2.5200.413.121	MORE AT FOUR TEACHER SALARY	132,215	139,936	6,611	1,110				7,721
2.5200.413.182	MORE AT FOUR SUBSTITUTE PAY	0	0						0
2.5200.413.311	MORE AT FOUR CONTRACTED SERVICES	0	0						0
2.5200.413.319	MORE AT FOUR SCREENING	15,000	15,000						0
2.5200.413.411	MORE AT FOUR SUPPLIES & MATERIALS	15,000	15,000						0
2.5200.413.522	MORE AT FOUR FENCING	9,905	9,905						0
TOTAL 5200		790,505	1,020,362	26,871	4,421	0	198,565	0	229,857

5400	CO-CURRICULAR INSTRUCTION	2006-07 BUDGET	2007-08 BUDGET	MANDATE SALARY	MANDATE BENEFITS	MANDATE GMHS	EXPANSION	REDUCTIONS	TOTAL INCREASE
2.5400.851.311	CULTURAL ARTS	12,000	12,000						0
2.5400.854.412.332	BAND INSTRUMENTS/UNIFORMS OHS	25,000	25,000						0
2.5400.854.412.310	BAND INSTRUMENTS/UNIFORMS CRHS	25,000	25,000						0
2.5400.854.326	BAND INSTRUMENT REPAIR	13,940	13,940						0
2.5400.854.699	BAND GRANT	7,080	7,080						0
2.5400.855.311	SCHS. IMPROVEMENT PROCESS	22,000	22,000						0
2.5400.860.181	ATHLETIC SUPPLEMENT	399,160	399,160						0
2.5400.860.629	CATASTROPHIC INSURANCE	1,200	1,200						0
2.5400.860.699	ATHLETIC GRANT	91,560	91,560						0
2.5400.861.412	CLUB FUNDS, SUPPLIES	11,990	11,990						0
2.5401.861.181	CLUB SPONSORS DEPT/ GRADE HEAD	37,400	37,400						0
TOTAL 5400		646,330	646,330	0	0	0	0	0	0

5800	STUDENT SERVICES	2006-07 BUDGET	2007-08 BUDGET	MANDATE SALARY	MANDATE BENEFITS	MANDATE GMHS	EXPANSION	REDUCTIONS	TOTAL INCREASE
2.5820.007.139	SOCIAL WORKER	51,643	54,659	2,582	434				3,016

LOCAL BUDGET 2007-2008

ACCOUNT CODE	ACCOUNT DESCRIPTION	2006-07 BUDGET	2007-08 BUDGET	MANDATE SALARY	MANDATE BENEFITS	MANDATE GMHS	EXPANSION	REDUCTIONS	TOTAL INCREASE
2.5820.840.311	SOCIAL WORKER- DSS	169,198	380,764	147,266	32,872	31,428			211,566
2.5830.007.121	GUIDANCE COUNSELOR	272,591	351,364	13,630	2,288	62,855			78,773
2.5830.007.121	GUIDANCE COUNSELOR - GHMS	60,046	63,552	3,002	504				3,506
2.5830.068.121	ALTERNATIVE SCHOOL COUNSELOR		62,855				62,855		62,855
2.5840.007.139	SALARY- NURSE	284,514	363,983	14,226	2,388	62,855			79,469
2.5850.007.139	PSYCHOLOGIST	92,784	98,202	4,639	779				5,418
2.5820.640.411	SOCIAL WORKER SUPPLIES	2,107	2,107						0
2.5820.640.332	SOCIAL WORKER TRAVEL	743	743						0
TOTAL 5800		933,626	1,378,229	185,345	39,265	157,138	62,855	0	444,603

5910	OTHER INSTRUCTION-EMPLOYEE	2006-07 BUDGET	2007-08 BUDGET	MANDATE SALARY	MANDATE BENEFITS	MANDATE GMHS	EXPANSION	REDUCTIONS	TOTAL INCREASE
2.5910.001.211	EMPLOYER'S SOC. SEC. COST	437,084	437,084						0
2.5910.001.211.034	INTERNATIONAL BACCALAUREATE	2,215	2,215						0
2.5910.001.221	EMPLOYER'S RETIREMENT COST	351,793	355,311		3,518				3,518
2.5910.001.221.034	INTERNATIONAL BACCALAUREATE	1,683	1,700		17				17
2.5910.001.231	EMPLOYER'S HOSP. INS COST	335,423	382,382		46,959				46,959
2.5910.001.231.034	INTERNATIONAL BACCALAUREATE	1,874	2,136		262				262
2.5910.009.232	WORKER'S COMP. INSURANCE	108,160	108,160						0
2.5910.009.233	UNEMPLOYMENT PAYMENTS	15,360	15,360						0
2.5910.009.235	LIFE INSURANCE	13,800	13,800						0
2.5910.009.236	DENTAL INSURANCE ALL EMPLOYEES	0	0						0
2.5910.003.211	EMPLOYER'S SOC. SEC. COST	0	0						0
2.5910.003.221	EMPLOYER'S RETIREMENT COST	1,777	1,795		18				18
2.5910.007.211	EMPLOYER'S SOC. SEC. COST	44,671	44,671						0
2.5910.007.221	EMPLOYER'S RETIREMENT COST	28,272	28,555		283				283
2.5910.007.231	EMPLOYER'S HOSP. INS COST	47,653	54,324		6,671				6,671
2.5910.009.211	EMPLOYER'S SOC. SEC. COST	1,262	1,262						0
2.5910.009.221	EMPLOYER'S RETIREMENT COST	1,295	1,308		13				13
2.5910.009.231	EMPLOYER'S HOSP. INS COST	0	0						0
2.5910.027.211	EMPLOYER'S SOC. SEC. COST	69,482	69,482						0
2.5910.027.221	EMPLOYER'S RETIREMENT COST	49,686	50,183		497				497
2.5910.027.231	EMPLOYER'S HOSP. INS COST	158,105	180,240		22,135				22,135
2.5910.032.211	EXC CHILD SOC SEC COST	9,402	9,402						0
2.5910.032.221	EXC CHILD RETIREMENT COST	7,133	7,204		71				71
2.5910.032.231	EXC CHILD HOSP. INS. COST	11,243	12,817		1,574				1,574
2.5910.034.211	EXC CHILD SOC SEC COST	0	0						0
2.5910.034.221	EXC CHILD RETIREMENT COST	0	0						0
2.5910.034.231	EXC CHILD HOSP.INS. COST	0	0						0
2.5910.045.211	EMPLOYER'S SOC. SEC. COST	0	0						0

LOCAL BUDGET 2007-2008

ACCOUNT CODE	ACCOUNT DESCRIPTION	2006-07 BUDGET	2007-08 BUDGET	MANDATE SALARY	MANDATE BENEFITS	MANDATE GMHS	EXPANSION	REDUCTIONS	TOTAL INCREASE
2.5910.045.221	EMPLOYER'S RETIREMENT COST	0	0						0
2.5910.050.211	READING REC.SOC SEC COST	2,387	2,387						0
2.5910.050.221	READING REC. RETIREMENT COST	1,800	1,818		18				18
2.5910.050.231	READING REC. HOSP.INS. COST	3,748	4,273		525				525
2.5910.054.211	EMPLOYER'S SOC. SEC. COST	324	324						0
2.5910.054.221	EMPLOYER'S RETIREMENT COST	231	233		2				2
2.5910.054.231	EMPLOYER'S HOSP. INS COST	0	0						0
2.5910.068.211	EMPLOYER'S SOC. SEC. COST	0	0						0
2.5910.068.221	EMPLOYER'S RETIREMENT COST	0	0						0
2.5910.068.231	EMPLOYER'S HOSP. INS COST	0	0						0
2.5910.309.211	EMPLOYER'S SOC. SEC. COST	5,013	5,013						0
2.5910.309.221	EMPLOYER'S RETIREMENT COST	1,986	2,006		20				20
2.5910.309.231	EMPLOYER'S HOSP. INS COST	12,811	14,605		1,794				1,794
2.5910.601.211	EMPLOYER'S SOC. SEC. COST	7,270	7,270						0
2.5910.601.221	EMPLOYER'S RETIREMENT COST	428	432		4				4
2.5910.413.211	EMPLOYER'S SOC. SEC. COST	8,734	8,734						0
2.5910.413.221	EMPLOYER'S RETIREMENT COST	3,459	3,494		35				35
2.5910.413.231	EMPLOYER'S HOSP. INS COST	12,811	14,605		1,794				1,794
2.5910.640.211	EMPLOYER'S SOC. SEC. COST	2,202	2,202						0
2.5910.640.221	EMPLOYER'S RETIREMENT COST	872	881		9				9
2.5910.640.231	EMPLOYER'S HOSP. INS COST	3,203	3,651		448				448
2.5910.640.233	UNEMPLOYMENT COST	0	0						0
2.5920.009.179	LONGEVITY PAY	18,881	19,974	944	149				1,093
2.5920.009.185	BONUS LEAVE	0	0						0
2.5920.009.188	ANNUAL LEAVE	8,288	8,850	414	148				562
2.5920.001.181	CLASS SUPP/TTSUP=036	457,790	488,872	22,890	8,192				31,082
2.5921.001.181	NON-TENURED TEACHER SUPPLEMENT	938,522	1,007,677	51,619	17,536				69,155
2.5923.001.181	TENURED TEACHER SUPPLEMENT	670,005	719,374	36,850	12,519				49,369
2.5924.001.181	TEACHER 10 & UP SUPPLEMENT	1,028,892	1,104,705	56,589	19,224				75,813
2.5930.001.312	TEACHER VOUCHERS	30,000	30,000						0
2.5930.001.312.030	TASC STAFF DEVELOPMENT	18,000	18,000						0
2.5930.028.182	STAFF DEVELOPMENT SCHOOLS	29,558	31,149	1,478	113				1,591
2.5930.028.312.034	INTERNATIONAL BACCALAUREATE	4,102	4,102						0
2.5930.028.312.	STAFF DEVELOPMENT	29,655	29,655						0
2.5930.032.312	WORKSHOP EXPENSE	2,500	2,500						0
2.5930.034.312.046	WORKSHOP EXPENSE	8,500	8,500						0
2.5930.413.312	WORKSHOP EXPENSE	10,000	10,000						0
TOTAL 5900		5,019,345	5,334,677	170,784	144,548	0	0	0	315,332

LOCAL BUDGET 2007-2008

ACCOUNT CODE	ACCOUNT DESCRIPTION	2006-07 BUDGET	2007-08 BUDGET	MANDATE SALARY	MANDATE BENEFITS	MANDATE GMHS	EXPANSION	REDUCTIONS	TOTAL INCREASE
6100	PUPIL SUPPORT								
2.6140.001.412	SUPPLIES & MATERIALS HEALTH	3,060	3,060						0
TOTAL 6100		3,060	3,060	0	0	0	0	0	0
6200	INSTRUCTIONAL SUPPORT								
2.6210.801.171	SALARY- BUS DRIVERS	4,096	4,236	123	17				140
2.6210.801.182	SALARY- SUBSTITUTE TEACHERS	4,866	5,150	243	41				284
2.6210.801.186	WORKSHOP PARTICIPANTS	0	0						0
2.6210.801.199	SALARY- TESTING ASSISTANT	3,855	4,122	232	35				267
2.6210.801.311.120	GRADUATION FACILITY RENTAL	8,000	8,000						0
2.6210.801.311.900	AP EXAMS	0	0						0
2.6210.801.311	CONTRACTED SERVICES	12,200	12,200						0
2.6210.801.311.400	SUMMER SIZZLE	5,000	5,000						0
2.6210.801.326	CONTRACTED REPAIR & MAINT.	15,000	15,000						0
2.6210.801.332	TRAVEL	9,333	9,333						0
2.6210.801.361	PRINTING & BINDING	35,000	35,000						0
2.6210.801.411.009	GRADE 9 TRANSITION/ACADEMY	15,000	15,000						0
2.6210.801.411.006	GRADE 6 TRANSITION/ACADEMY	10,000	10,000						0
2.6210.801.411	INSTRUCTIONAL SUPPLIES	65,459	65,459						0
2.6210.801.412	SUPPLIES & MATERIALS	25,000	25,000						0
2.6210.801.418	SOFTWARE	3,775	3,775						0
2.6210.801.462	COMPUTER PART REPLACEMENT	3,775	3,775						0
2.6210.801.611	SOUTHERN ASSOCIATION	12,800	12,800						0
2.6930.801.312	STAFF DEVELOPMENT	0	0						0
2.6210.801.699	MISCELLANEOUS	12,375	12,375						0
2.6210.002.113	INSTRUCTIONAL	125,467	134,144	7,528	1,149				8,677
2.6210.003.151	CLERICAL INSTRUCTIONAL SUPPORT	73,214	75,712	2,196	302				2,498
2.6210.045.183	ONE TIME 550 BONUS	0	0						0
2.6210.013.182	VOCATIONAL EDUCATION SUBSTITUTE	1,920	1,985	57	8				65
2.6210.013.199	VOCATIONAL BUS DRIVERS	1,088	1,125	33	4				37
2.6210.013.311	VOCATIONAL NETWORK CERT. TEST	2,400	2,400						0
2.6210.013.326	VOCATIONAL CONTRACT REPAIRS &	3,225	3,225						0
2.6210.013.332	WORKFORCE DEVELOPMENT TRAVEL	3,930	3,930						0
2.6210.013.334	VOCATIONAL STUDENT TRAVEL	2,000	2,000						0
2.6210.013.411	VOCATIONAL SUPPLIES	650	650						0
2.6210.013.418	VOCATIONAL SOFTWARE	4,985	4,985						0
2.6210.013.629	VOCATIONAL INSURANCE	800	800						0
2.6210.032.113	SPECIAL EDUCATION ADMINISTRATION	36,164	38,665	2,170	331				2,501

LOCAL BUDGET 2007-2008

ACCOUNT CODE	ACCOUNT DESCRIPTION	2006-07 BUDGET	2007-08 BUDGET	MANDATE SALARY	MANDATE BENEFITS	MANDATE GMHS	EXPANSION	REDUCTIONS	TOTAL INCREASE
2.6210.103.139	LITERACY SPECIALIST	22,223	22,981	666	92				758
2.6210.050.412	LITERACY SUPPORT SUPPLIES & MAT'L'S	0	0						0
2.6210.801.139	MATH/SCIENCE/SOC STUDIES SPECIALIST	73,650	139,019	2,210	304		62,855		65,369
TOTAL 6200		597,250	677,846	15,458	2,283	0	62,855	0	80,596

ADMINISTRATIVE SUPPORT SERVICES									
6300	BOARD OF EDUCATION								
2.6310.890.199	BOARD MTG. ATTENDANCE PAY	18,000	18,000						0
2.6310.890.311	CONTRACTED SERVICES	23,000	23,000						0
2.6310.890.313	LEGAL SERVICES	45,000	35,000					(10,000)	-10,000
2.6310.890.314	AUDIT	30,468	30,468						0
2.6310.890.332	TRAVEL EXPENSES, MEMBERS	10,402	10,402						0
2.6310.890.412	SUPPLIES AND MATERIALS	12,000	12,000						0
2.6310.890.611	MEMBERSHIP DUES & FEES	11,000	11,000						0
2.6310.890.621	LIABILITY INSURANCE	44,295	44,295						0
SUB-TOTAL 6310	TOTAL BOARD OF EDUCATION	194,165	184,165	0	0	0	0	(10,000)	-10,000

OFFICE OF SUPERINTENDENT									
2.6320.003.151	SALARY- OFFICE PERSONNEL	146,591	151,593	4,398	604				5,002
2.6320.045.183	ONE TIME 550 BONUS	0	0						0
2.6320.002.181	SALARY- SUPERINTENDENT	52,864	54,668	1,586	218				1,804
2.6320.002.199	ADMINISTRATIVE AUTO EXPENSE	10,800	10,800						0
2.6310.890.311.057	SUPPLIES/MAT'L'S., PROGRAMS & RECOG.	15,000	15,000						0
2.6320.891.332	SUPERINTENDENT STAFF DEV.	1,857	1,857						0
2.6320.891.342	OFFICE POSTAGE	24,500	24,500						0
2.6320.891.699	SUPT. LEADERSHIP INSTITUTE	5,500	5,500						0
2.6321.002.199	SUPT. AUTO ALLOW.	7,500	7,500						0
2.6321.891.332	DIRECTED TRAVEL	2,229	2,229						0
SUB-TOTAL 6320	TOTAL SUPERINTENDENT	266,841	273,647	5,984	822	0	0	0	6,806
TOTAL 6300		461,006	457,812	5,984	822	0	0	(10,000)	-3,194

SCHOOL ADMIN. PRINCIPAL									
2.6410.003.151	SALARY-OFFICE PERSONNEL	609,653	630,457	18,290	2,514				20,804
2.6410.003.151	SALARY-OFFICE PERSONNEL GHMS	101,547	105,012	3,046	419				3,465
2.6410.005.116	SALARY- ASSOCIATE PRINCIPAL	382,449	404,782	19,122	3,211				22,333

LOCAL BUDGET 2007-2008

ACCOUNT CODE	ACCOUNT DESCRIPTION	2006-07 BUDGET	2007-08 BUDGET	MANDATE SALARY	MANDATE BENEFITS	MANDATE GMHS	EXPANSION	REDUCTIONS	TOTAL INCREASE
2.6410.005.116	SALARY- ASSOCIATE PRINCIPAL-GHMS	68,755	140,913	1,375	231	70,552			72,158
2.6410.005.119	SALARY- OTHER ADMINISTRATIVE	61,067	64,633	3,053	513				3,566
2.6410.005.181	SALARY- ASSOC. PRINC. SUPPLEMENT	105,775	111,952	5,289	888				6,177
2.6410.005.181.001	SALARY- PRINCIPAL SUPPLEMENTS	199,474	199,474						0
2.6410.005.332	PRINCIPAL, SCH. ADMIN. TRV	11,843	11,843						0
									0
TOTAL 6400		1,540,563	1,669,066	50,175	7,776	70,552	0	0	128,503

BUSINESS SUPPORT SERVICES									
6500	AUXILIARY SERVICES								
2.6510.002.113	SALARY- DIRECTOR AUXILIARY SVC	0	0						0
2.6510.003.151	SALARY-OFFICE CLERICAL	1,644	1,700	49	7				56
2.6510.801.311	CONTRACT SERVICE	3,500	3,500						0
2.6510.801.361	PRINTING	1,500	1,500						0
2.6510.801.412	SUPPLIES	2,500	2,500						0
SUB-TOTAL 6510	AUXILIARY SERVICES	9,144	9,200	49	7	0	0	0	56

6520	FINANCE								
2.6520.003.151	SALARY- OFFICE PERSONNEL	216,594	253,215	6,498	893		29,230		36,621
2.6520.801.326	OFFICE EQUIP. REPAIRS COPIERS	272,475	272,475						0
2.6520.801.361	PRINTING COST	3,960	3,960						0
2.6520.801.412	OFFICE SUPPLIES	15,185	15,185						0
2.6520.801.625	FIDELITY BOND	3,375	3,375						0
2.6520.613.327	PROJECT HOUSE	110,216	110,216						0
SUB-TOTAL 6520	FINANCE	621,805	658,426	6,498	893	0	29,230	0	36,621

6540	PLANT OPERATION								
2.6540.003.173	SALARY- CUSTODIANS	703,444	827,447	21,103	2,900		100,000		124,003
2.6540.003.180	SALARY- OVERTIME PAY	0	0						0
2.6540.802.199	SECURITY SERVICES	31,617	32,695	948	130				1,078
2.6540.802.311	CONTRACTED SERVICES	34,000	34,000						0
2.6540.802.321	ELECTRICITY COST	1,330,187	1,330,187						0
2.6540.802.322	NATURAL GAS COST	480,000	480,000						0
2.6540.802.323	WATER/SEWAGE	329,271	329,271						0
2.6540.802.324	RECYCLED TRASH COLLECTION	50,000	50,000						0
2.6540.802.326	TRASH REMOVAL	23,000	23,000						0

LOCAL BUDGET 2007-2008

ACCOUNT CODE	ACCOUNT DESCRIPTION	2006-07 BUDGET	2007-08 BUDGET	MANDATE SALARY	MANDATE BENEFITS	MANDATE GMHS	EXPANSION	REDUCTIONS	TOTAL INCREASE
2.6540.802.341	TELEPHONE SERVICE	265,000	265,000						0
2.6540.802.343	TELECOMMUNICATION(WAN,INTERNET)	95,732	95,732						0
2.6540.802.412	CUSTODIAL SUPPLIES/MATLS	107,550	107,550						0
2.6540.802.622	VEHICLE LIABILITY INS.	30,000	30,000						0
2.6540.802.623	PROPERTY INSURANCE	76,000	76,000						0
2.6541.802.311	SCHOOL RESOURCE OFFICERS	110,000	110,000						0
2.6540.802.623	PROPERTY INSURANCE								0
SUB-TOTAL 6540	PLANT OPERATION	3,665,801	3,790,882	22,051	3,030	0	100,000	0	125,081

6550	TRANSPORTATION								
2.6550.002.113	SALARY- TRANSPORTATION COORD	66,757	69,035	2,003	275				2,278
2.6550.056.151	SALARY- CLERICAL	118,758	122,811	3,563	490				4,053
2.6550.056.169	LOCAL MECHANIC	25,740	26,618	772	106				878
2.6550.056.171	BUS DRIVERS & MONITORS	135,012	225,051	4,050	557		85,432		90,039
2.6550.056.180	BUS DRIVER SALARY, OVERTIME	67,533	69,236	1,497	206				1,703
2.6550.056.181	BUS DRIVER BONUS	59,974	62,278	2,026	278				2,304
2.6550.056.186	WORKSHOP PARTICIPANTS	2,112	2,112						0
2.6550.056.311	STUDENT BUS MONITORS	2,000	2,000						0
2.6550.056.332	TRAVEL	3,715	3,715						0
2.6550.056.412	SUPPLIES & MATERIALS	3,000	3,000						0
2.6550.056.417	FUEL	50,000	50,000						0
2.6551.056.180	BUS DRIVER/MONITOR O.T.	13,893	14,367	417	57				474
2.6550.413.351	MORE AT FOUR	33,000	33,000						0
SUB-TOTAL 6550	TRANSPORTATION	581,494	683,223	14,328	1,969	0	85,432	0	101,729

6580	MAINTENANCE								
2.6580.802.169	SALARY- MAINTENANCE PERSONNEL	731,384	830,485	21,942	3,015		74,144		99,101
2.6580.802.311	CONTRACT SERVICES	22,300	22,300						0
2.6580.802.325	CONT. REP., BUILDINGS	20,000	20,000						0
2.6580.802.326	CONT. REP., EQUIP.	5,000	5,000						0
2.6580.802.412	MAINTENANCE SUPPLIES	15,000	15,000						0
2.6580.802.414	GAS, OIL, GREASE, ANTI.	10,000	10,000						0
2.6580.802.415	TIRES AND TUBES	2,000	2,000						0
2.6580.802.416	REP. PARTS, MATERIALS	185,000	185,000						0
2.6582.802.416	CONTRACT REPAIR VEHICLES	40,000	40,000						0
2.6583.802.416	ACTIVITY BUS MAINTENANCE	2,000	2,000						0
2.6580.002.113	SALARY, DIRECTOR	55,964	57,874	1,679	231				1,910

LOCAL BUDGET 2007-2008

ACCOUNT CODE	ACCOUNT DESCRIPTION	2006-07 BUDGET	2007-08 BUDGET	MANDATE SALARY	MANDATE BENEFITS	MANDATE GMHS	EXPANSION	REDUCTIONS	TOTAL INCREASE
SUB-TOTAL 6580	MAINTENANCE	1,088,648	1,189,659	23,621	3,246	0	74,144	0	101,011
TOTAL 6500		5,966,892	6,331,390	66,547	9,145	0	288,806	0	364,498

CENTRAL SUPPORT SERVICES									
6600									
2.6614.002.153	GRANT WRITER	0	56,969				56,969		56,969
2.6640.003.160	COURIER SERVICES	19,636	20,306	589	81				670
2.6640.485.183	ONE TIME 550 BONUS	0	0						0
2.6640.003.177	WORK STUDY STUDENTS	11,094	11,473	333	46				379
2.6640.002.181	ASSOC. SUPERINTEND SUPPLEMENT	23,113	23,113						0
2.6640.801.186	NATIONAL BOARD PAY	6,995	6,995						0
2.6640.801.181	NATIONAL BOARD STIPEND	0	15,000				15,000		15,000
2.6640.801.311	CRIMINAL RECORDS CHECK	200	3,000				2,800		2,800
2.6640.801.312	IN-SERVICE EDUCATION	0	0						0
2.6640.801.319	DRUG TESTING	6,000	6,000						0
2.6640.801.341	COMMUNICATIONS/PAGERS	4,100	4,100						0
2.6640.801.332	TRAVEL	11,401	11,401						0
2.6640.801.351	ADVERTISING COSTS	6,000	6,000						0
2.6640.801.361	PRINTING/BINDING COSTS	6,150	6,150						0
2.6640.801.411	PROFESSIONAL LIBRARY	400	400						0
2.6640.801.412	SUPPLIES/MATLS., TCHRS.	30,464	30,464						0
2.6640.801.462	COMPUTER	1,207	1,207						0
2.6640.801.699	BLOODBORNE PATHOGENS	4,200	4,200						0
2.6640.002.119	DIRECTOR STUDENT SERVICES	67,309	69,606	2,019	278				2,297
2.6640.003.151	CLERICAL SALARIES	148,908	153,989	4,467	614				5,081
2.6641.801.312	TUITION REIMBURSEMENT	0	0						0
2.6641.801.181	RECRUITMENT INCENTIVE	27,000	27,000						0
2.6641.801.332	RECRUITING EXPENSE	9,420	9,420						0
2.6642.801.311	PRAXIS TEST REIMBURSEMENT	3,250	3,250						0
2.6643.801.199	CONTRACT PSYCHOL. SERVICE	243	243						0
2.6643.801.311	CONTRACT PSYCHOL. SERVICE	8,300	8,300						0
2.6650.002.113	ACCOUNTABILITY DIRECTOR	45,670	47,228	1,370	188				1,558
2.6650.003.151	SIMS/TESTING CLERICAL	31,632	32,371	633	106				739
2.6650.003.151	NC WISE COORDINATOR	0	0						0
2.6670.003.169	TECHNOLOGY, NETWORK SUPPORT	92,355	95,507	2,771	381				3,152
2.6670.002.113	TECHNOLOGY DIRECTOR	74,242	76,775	2,227	306				2,533
2.6670.003.151	TECHNOLOGY CLERICAL	35,705	119,518	1,071	147		82,595		83,813
2.6670.045.183	ONE TIME 550 BONUS	0	0						0

LOCAL BUDGET 2007-2008

ACCOUNT CODE	ACCOUNT DESCRIPTION	2006-07 BUDGET	2007-08 BUDGET	MANDATE SALARY	MANDATE BENEFITS	MANDATE GMHS	EXPANSION	REDUCTIONS	TOTAL INCREASE
2.6660.003.149	SIMS/TESTING COORDINATOR	44,723	46,248	1,341	184				1,525
2.6690.900.119	PUBLIC RELATIONS	55,888	57,795	1,677	230				1,907
2.6930.900.312	PUBLIC RELATIONS/STAFF DEV	0	0						0
2.6690.900.351	PUBLIC RELATIONS/PRINTING	0	0						0
2.6690.900.411	PUBLIC RELATIONS/INSTRUCTIONAL	0	0						0
2.6690.900.412	PUBLIC RELATIONS/SUPPLIES & MAT.	0	0						0
TOTAL 6600		775,605	954,028	18,498	2,561	0	157,364	0	178,423

OTHER INSTRUCTION-EMP BENEFITS									
6900									
2.6910.801.211	EMPLOYER'S SOC. SEC. COST	83,860	83,860						0
2.6910.801.221	EMPLOYER'S RETIREMENT COST	54,335	54,878		543				543
2.6910.801.231	EMPLOYER'S HOSP. INS.	104,305	118,908		14,603				14,603
2.6910.001.234	DENTAL EMPLOYER MATCH.	0	0						0
2.6910.002.211	EMPLOYER'S SOC. SEC. COST	37,120	37,120						0
2.6910.002.221	EMPLOYER'S RETIREMENT COST	24,257	24,500		243				243
2.6910.002.231	EMPLOYER'S HOSP. INS.	24,910	28,397		3,487				3,487
2.6910.003.211	EMPLOYER'S SOC. SEC. COST	136,644	136,644						0
2.6910.003.221	EMPLOYER'S RETIREMENT COST	97,711	98,688		977				977
2.6910.003.231	EMPLOYER'S HOSP. INS.	171,894	195,959		24,065				24,065
2.6910.005.211	EMPLOYER'S SOC. SEC. COST	52,702	52,702						0
2.6910.005.221	EMPLOYER'S RETIREMENT COST	37,147	37,518		371				371
2.6910.005.231	EMPLOYER'S HOSP. INS.	29,982	34,179		4,197				4,197
2.6910.009.211	EMPLOYER'S SOC. SEC. COST	4,442	4,442						0
2.6910.009.221	EMPLOYER'S RETIREMENT COST	2,777	2,805		28				28
2.6910.013.211	EMPLOYER'S SOC. SEC. COST	125	125						0
2.6910.013.221	EMPLOYER'S RETIREMENT COST	158	160		2				2
2.6910.014.211	EMPLOYER'S SOC. SEC. COST	0	0						0
2.6910.014.221	EMPLOYER'S RETIREMENT COST	0	0						0
2.6910.032.211	EMPLOYER'S SOC. SEC. COST	2,512	2,512						0
2.6910.032.221	EMPLOYER'S RETIREMENT COST	0	0						0
2.6910.032.231	EMPLOYER'S HOSP. INS.	0	0						0
2.6910.045.211	EMPLOYER'S SOC. SEC. COST BONUS	0	0						0
2.6910.045.221	EMPLOYER'S RETIREMENT COST BONUS	0	0						0
2.6910.056.211	EMPLOYER'S SOC. SEC. COST	25,893	25,893						0
2.6910.056.221	EMPLOYER'S RETIREMENT COST	18,684	18,871		187				187
2.6910.056.231	EMPLOYER'S HOSP. INS.	15,537	17,712		2,175				2,175
2.6910.900.211	PUBLIC RELATIONS SOC. SEC.	4,040	4,040						0
2.6910.900.221	PUBLIC RELATIONS RETIREMENT COST	2,847	2,875		28				28

LOCAL BUDGET 2007-2008

ACCOUNT CODE	ACCOUNT DESCRIPTION	2006-07 BUDGET	2007-08 BUDGET	MANDATE SALARY	MANDATE BENEFITS	MANDATE GMHS	EXPANSION	REDUCTIONS	TOTAL INCREASE
2.6910.900.231	PUBLIC RELATIONS INSURANCE	3,748	4,273		525				525
2.6910.611.211	EMPLOYER'S SOC. SEC. COST	881	881						0
2.6920.009.179	LONGEVITY PAY	53,256	54,402	1,065	81				1,146
2.6920.002.181	SUPP. PAY DIRECTORS	197,739	201,997	3,955	303				4,258
2.6920.001.188	ANNUAL LEAVE	0	0						0
2.6920.009.189	PMT FOR SHORT TERM DISAB	0	0						0
2.6930.801.312	STAFF DEVELOPMENT	142,472	142,472						0
2.6930.056.312	STAFF DEVELOPMENT TRANSPORTATION	2,601	9,601				7,000		7,000
2.6930.068.312	STAFF DEVELOPMENT	0	0						0
2.6930.483.312	STAFF DEVELOPMENT	0	0						0
2.6930.640.312	STAFF DEVELOPMENT SOCIAL WORKER	743	743						0
2.6930.028.312.005	STAFF DEVELOPMENT- HIGH FIVE	25,000	25,000						0
TOTAL 6900		1,358,322	1,422,157	5,020	51,815	0	7,000	0	63,835

7000	COMMUNITY SERVICES								
2.7104.701.311	MIDDLE SCHOOL AFTER SCHOOL	100,446	100,446						0
2.7104.701.411	CONTRACTED SERVICES	27,292	27,292						0
2.7104.701.311.316	CWS MIDDLE SCHOOL AFTER SCHOOL	24,285	24,285						0
TOTAL 7000		152,023	152,023	0	0	0	0	0	0

8000	NON-PROGRAMMED CHARGES								
2.8100.036.717	TRANSFER TO CHARTER SCHOOLS	718,572	718,572						0
2.8100.640.692	INDIRECT COST	961	961						0
2.8920.001.699	CONTINGENCY APPROPRIATION	20,000	20,000						0
TOTAL 8000		739,533	739,533	0	0	0	0	0	0

TOTAL BUDGET 2006-07		24,954,801	28,675,607	744,181	296,133	745,017	1,960,475	(25,000)	3,720,806

LOCAL REVENUES 2007-2008

ACCOUNT CODE	ACCOUNT DESCRIPTION	2006-07 BUDGET	2007-08 BUDGET	TOTAL INCREASE
3000-4000	REVENUES			
2.3100.130.000	ALLOCATION STATE TEXTBOOKS	445,317	465,918	20,601
2.3150.000.000	SALES TAX REIMBURSEMENT	159,387	200,000	40,613
2.3320.601.000	SMART START	20,000	20,000	0
2.3720.306.000	MEDICAID DIRECT SERVICES REIM PROGRAM	75,000	60,000	(15,000)
2.3730.305.000	MEDICAL OUTREACH	45,000	45,000	0
2.3790.309.000	HEAD START	140,000	145,000	5,000
2.3790.413.000	MORE AT FOUR	150,000	155,000	5,000
2.4110.000.000	COUNTY APPROPRIATION	20,672,387	24,393,193	3,720,806
2.4110.007.000	COUNTY APPROPRIATION HEALTH & SAFETY	400,000	400,000	0
2.4210.000.000	TUITION AND FEES	25,000	30,000	5,000
2.4220.000.000	TUITION ADULT ED. DURHAM TECH	1,500	1,500	0
2.4410.000.000	FINES & FORFEITURES	280,000	280,000	0
2.4420.740.000	RENTAL SCHOOL PROPERTY	30,000	25,000	(5,000)
2.4430.701.000	AFTER SCHOOL MIDDLE SCHOOLS	65,000	65,000	0
2.4440.611.000	ABC REVENUES	37,705	39,590	1,885
2.4890.007.000	NURSE REIMBURSEMENT	297,767	297,767	0
2.4890.640.000	SOCIAL WORKER REIMBURSEMENT	43,233	49,105	5,872
2.4450.000.000	EARNED INTEREST ON INVESTMENTS	185,000	185,000	0
2.4880.000.000	INDIRECT COST	500,000	500,000	0
2.4490.020.000	VIF LOAN PAYMENT	20,000	20,000	0
2.4490.000.000	MISCELLANEOUS REVENUE	20,000	20,000	0
2.4925.000.000	TRANSFER FROM COMMUNITY SCHOOLS	100,000	0	(100,000)
2.4910.000.000	FUND BALANCE APPROPRIATED	1,242,505	1,278,534	36,029
	TOTAL LOCAL REVENUES	24,954,801	28,675,607	3,720,806

Local Fund Budget Summary

Approved Budget for 2007-08

SUMMARY BY PURPOSE CODE

	<u>2005-06 ACTUAL</u>	<u>2006-07 BUDGET</u>	<u>2007-08 PROPOSED</u>
<u>REVENUE</u>	21,888,174	24,954,801	28,675,607
<u>INSTRUCTIONAL PROGRAMS</u>			
5100 REGULAR	4,317,184	5,970,741	7,889,094
5200 SPECIAL	504,728	790,505	1,020,362
5400 CO-CURRICULAR	658,309	646,330	646,330
5800 STUDENT SERVICES	686,292	933,626	1,378,229
5900 BENEFITS	4,554,008	5,019,345	5,334,677
5900 ADDITIONAL PAY			
5000 TOTAL	10,720,521	13,360,547	16,268,692
<u>SUPPORT SERVICES</u>			
6100 PUPIL SUPPORT	33,169	3,060	3,060
6200 INSTRUCTIONAL SUPPORT	608,595	597,250	677,846
6300 ADMINISTRATIVE SUPPORT	399,564	461,006	457,812
6400 SCHOOL ADMINISTRATION	1,190,298	1,540,563	1,669,066
6500 BUSINESS SUPPORT	5,698,746	5,966,892	6,331,390
6600 CENTRAL SUPPORT	680,533	775,605	954,028
6900 BENEFITS	1,381,619	1,358,322	1,422,157
6920 ADDITIONAL PAY			
6000 TOTAL SUPPORT	9,992,524	10,702,698	11,515,359
<u>COMMUNITY SERVICES</u>			
7000 COMMUNITY SCHOOLS	108,527	152,023	152,023
7000 TOTAL COMMUNITY	108,527	152,023	152,023
<u>8000 NON-PROGRAMMED</u>			
CONTINGENCY		20,000	20,000
INDIRECT COST		961	961
CHARTER SCHOOLS	696,290	718,572	718,572
TOTAL NON-PROGRAMMED	696,290	739,533	739,533
TOTAL LOCAL FUND BUDGET	21,517,862	24,954,801	28,675,607

Orange County Schools Funding History From County Appropriations

YEAR	Requested %	Requested Amount	Received %	Received Amount	Percent of Request Received
1990-91	21.40%	1,212,191	11.80%	668,405	55.1%
1991-92	18.60%	1,143,142	10.40%	639,176	55.9%
1992-93	16.50%	1,133,738	3.10%	213,005	18.8%
1993-94	15.70%	1,190,961	8.80%	667,545	56.1%
1994-95	19.92%	1,478,098	9.16%	679,688	46.0%
1995-96	9.40%	781,290	8.97%	745,550	95.4%
1996-97	21.66%	1,919,057	14.69%	1,301,521	67.8%
1997-98	13.46%	1,474,891	13.53%	1,482,561	100.5%
1998-99	14.00%	1,608,181	12.40%	1,424,389	88.6%
1999-00	15.85%	2,046,419	11.93%	1,540,301	75.3%
2000-01	15.16%	2,190,216	8.42%	1,216,154	55.5%
2001-02	15.02%	2,353,493	1.97%	308,882	13.1%
2002-03	5.50%	880,237	0.72%	115,364	13.1%
2003-04	12.10%	2,378,505	6.91%	1,112,694	46.8%
2004-05	13.26%	2,280,849	4.16%	715,306	31.4%
2005-06	18.26%	3,272,180	9.42%	1,687,993	51.6%
2006-07	19.38%	3,799,379	5.43%	1,064,058	28.0%
2007-08	17.99%	3,720,806			

Local Fund Revenue History

<u>Year</u>	<u>Per Student</u>	<u>Increase</u>
1994-95	1,451	88
1995-96	1,571	120
1996-97	1,782	211
1997-98	1,889	107
1998-99	2,040	151
1999-00	2,256	216
2000-01	2,395	139
2001-02	2,437	42
2002-03	2,516	79
2003-04	2,566	50
2004-05	2,623	57
2005-06	2,796	173
2006-07	2,957	161
2007-08	3,413	456

Summary of Changes Position Budget 2007-08

Change in State Fund Budget		INCR/(DECR)
* New Classroom Teacher Positions		6.0
* Instructional Support Position		1.0
TOTAL ADDITIONAL STATE POSITIONS		7.0

Changes in Local Fund Budget		
* Regular/Core Teachers		9.5
* Foreign Language Teacher		0.5
* AVID Teachers		3
* High School Teachers (Elective)		2
* Biotechnology Teachers		2
* ESL Teachers		2
* Reading Teachers/Literacy Coaches		3.5
* Language Arts/Social Studies Specialist (12 months)		1
* Guidance Counselor		2
* Social Worker		0.5
* Associate Principal		1
* Nurse		1
* Teacher Assistant		1
* Maintenance Helper		2
* Print Shop Technician		1
* Technology Technicians		2
* Accounting Technician		0.75
* Grant Writer		1
TOTAL ADDITIONAL LOCAL POSITIONS		35.75

Change in Federal Fund Budget		
* No Change		0

TOTAL ALL NEW POSITIONS	42.8

**Orange County Schools
Fiscal Year 2007-2008**

Recurring Capital Annual Needs

Capital Item	Superintendent Recommend
<i>District Projects</i>	
Playground Maintenance	33,000
Asbestos Inspections/Abatement	30,000
Bloodborne Pathogens Standard	12,000
Chemical Removal	7,800
Roof Repairs	35,000
Paint Schools	25,000
Parking Lot Maintenance	40,000
Pest Control	11,000
Landscaping	35,000
Cafeteria Hood Cleaning	10,000
Bleacher/Basketball Goal Maintenance	18,000
Fire Alarm Maintenance	18,000
Turf & Field Maintenance	35,000
NCDPI Engineering Service	7,800
Mobile Unit Rental	20,000
Carpet Cleaning-System wide	10,000
Vehicle Replacement	82,000
Science Lab Maintenance	15,000
Copier Leases	70,000
Energy Management	10,000
New Classroom Setup	25,000
TOTAL RECURRING CAPITAL ANNUAL NEEDS	\$ 549,600

Recurring Capital Health & Safety Needs

Capital Item	Superintendent Recommend
<i>District Projects</i>	
Floor Coverings	140,000
Emergency Lights & Batteries	10,000
Maintenance Training & Safety Equipment	25,000
Environmental Maintenance	60,000
Safety Padding	12,000
Gymnasium Floor Resurfacing	15,000
Fencing	25,000
Restroom Maintenance	20,000
Sidewalk Maintenance	25,000
Security Cameras	75,000
TOTAL RECURRING CAPITAL HEALTH & SAFETY NEEDS	\$ 407,000

Total Recurring Capital

Total Recurring Capital Annual Needs	549,600
Total Recurring Capital Health & Safety Needs	407,000
TOTAL RECURRING CAPITAL	\$ 956,600

**ORANGE COUNTY SCHOOLS
INTERIM CAPITAL INVESTMENT PLAN FY 2007-08**

PROJECT TITLE	FY 2007-08 included in 2006-16 CIP	PROPOSED FY 2007-08 One Year Plan	Variance
Athletic Facilities	0		
A. L. Stanback Baseball Field Safety Netting		15,000	
Cedar Ridge Security Lighting (Student Parking Lot & Stadium Entrance)		15,000	
Orange High School Renovate Tennis Courts (Orange Co. Share)		150,000	
Orange High School Track Renovation		550,000	
Athletic Total	0	730,000	730,000
Bus Garage	0		
Replace Underground Fuel Tanks with Above the Ground Tanks		275,000	
Bus Garage Total	0	275,000	275,000
Cameron Park Elementary	0		
Bathroom Renovations		35,000	
Cameron Park Elementary Total	0	35,000	35,000
C. W. Stanford Middle	52,000		
Bathroom Renovations		25,000	
Ceiling Tile Replacement		40,000	
Lighting Upgrades		70,000	
C. W. Stanford Middle School Total	52,000	135,000	83,000
Electrical Service Upgrades	15,000		
Gravelly Hill Middle School Electrical Service Outdoor Scoreboard		70,000	
Electrical Service Upgrades Total	15,000	70,000	55,000
Grady Brown Elementary	0		
Classroom Portable Wall		75,000	
Replace Wing Doors and Locks		30,000	
Grady A. Brown Elementary Total	0	105,000	105,000
Hillsborough Elementary	0		
Fire Alarm Upgrades (200 Building)		35,000	
Hillsborough Elementary Total	0	35,000	35,000
HVAC	100,865		
Cameron Park Gym HVAC Replacement		100,000	
C.W. Stanford Air Handler Replacement		500,000	
HVAC Total	100,865	600,000	499,135
Indoor Air Quality	0		
Orange High School Moisture Barrier		75,000	
Indoor Air Quality Total	0	75,000	75,000
Orange High School	171,800		
Bathroom Renovations		239,000	
Orange High School Renovations Total	171,800	239,000	67,200
Resurfacing	0		
Cameron Park Asphalt Resurfacing		100,000	
Resurfacing Total	0	100,000	100,000
Technology	227,000		
CIP To Schools \$40 per ADM		272,000	
Hardware		247,000	
Software/Contracts		99,300	
Maintenance		31,700	
Technology Total	227,000	650,000	423,000
TOTAL EXPENDITURES	566,665	3,049,000	2,482,335
CIP REVENUE			
Long -Range Capital	1,653,765	-	
Less: Construction Management Contribution	(23,100)		
Net Long-Range Capital	1,630,665	1,547,986	(82,679)
New Middle School Bond & Alt. Financing	3,500,000	-	
UNFUNDED	0	1,501,014	
TOTAL CIP FUNDS AVAILABLE	5,130,665	3,049,000	(2,081,665)

ORANGE COUNTY SCHOOLS INTERIM CAPITAL INVESTMENT PLAN 2007 – 2008

Athletic Facilities Upgrades

Repair and refurbish athletic facilities at the following sites: Cedar Ridge High School, security lighting for the student parking lot and the stadium entrance; A.L. Stanback Middle School, baseball field safety netting; Orange High School, tennis court renovation (cost to be shared with Orange County Recreation and Parks); Orange High School track renovations to include bleachers and drainage.

Bus Garage

Remove and replace damaged underground storage containers.

Cameron Park Elementary School

Renovate and upgrade bathroom facilities throughout the school due to age and conditions of facility.

C.W. Stanford Middle School

Upgrade lighting, replace the ceiling in each school building and renovate bathrooms worn due to age.

Electrical Services Upgrade

Upgrade electrical system at Gravelly Hill Middle School to add the service necessary to support the athletic field scoreboard.

Grady A. Brown Elementary School

Replace portable classroom walls with permanent walls and add wing doors and locks to provide a more secure school environment.

HVAC

Replace the HVAC system in the gym at Cameron Park Elementary School and replace the air handler units at C.W. Stanford Middle School.

Hillsborough Elementary School

Upgrade the fire alarm system in Building 200 at Hillsborough Elementary School to bring the building into compliance with the National Fire Protection policy (NFP72).

Indoor Air Quality

Improve air quality by installing a moisture barrier in walls near windows to prevent peeling of paint and the growth of mold.

Orange High School Renovations

Renovate and upgrade bathroom facilities throughout Orange High School due to age and conditions of facility.

Resurfacing

Resurface the asphalt play area at Cameron Park Elementary School.

Technology Upgrades

Upgrade district technology to provide instructional and administrative support. These upgrades include: technology CIP allotments to schools (\$272,000 based on \$40 ADM for 6,800 students); desktop computers, laptop carts, printers, and projector equipment (\$217,000); backup server, software, and modules (\$30,000); software and contracts (\$99,300); maintenance for servers, printer, and connectivity equipment (\$31,700).

2007-08 State Fund Budget Summary

SUMMARY BY PURPOSE CODE

	2005-2006 ACTUAL	2006-2007 BUDGET	2007-2008 PROPOSED
REVENUES	33,379,965	33,495,998	34,565,460
EXPENSES			
INSTRUCTIONAL PROGRAMS			
5100 REGULAR	16,818,730	17,767,677	18,356,061
5200 SPECIAL	3,189,713	4,093,221	4,285,616
5500 REMEDIATION	13,585		
5800 STUDENT SERVICES	1,934,729	1,981,563	2,080,641
5900 BENEFITS	5,340,064	4,552,554	4,589,131
5900 ADDITIONAL PAY			
5000 TOTAL	27,296,821	28,395,015	29,311,449
SUPPORT SERVICES			
6100 PUPIL SUPPORT	60,372	64,372	66,303
6200 INSTRUCTIONAL SUPPORT	126,753	136,095	140,178
6300 ADMINISTRATIVE SUPPORT	296,667	243,435	250,738
6400 SCHOOL ADMINISTRATION	1,718,324	1,652,475	1,702,049
6500 BUSINESS SUPPORT	2,541,159	1,773,713	1,826,924
6600 CENTRAL SUPPORT	150,288	127,113	130,926
6900 BENEFITS	1,189,581	1,103,780	1,136,893
6920 ADDITIONAL PAY			
6000 TOTAL SUPPORT	6,083,144	5,100,983	5,254,011
COMMUNITY SERVICES			
7000 COMMUNITY SCHOOLS	-	-	-
7000 TOTAL COMMUNITY	-	-	-
8000 NON-PROGRAMMED			
CONTINGENCY	-	-	-
TOTAL NON-PROGRAMMED	-		
TOTAL	33,379,965	33,495,998	34,565,460

* 2007-08 Projections are based on planning allotments which are subject to change based on the higher of the first two months ADM.

2007-08 Federal Fund Budget Summary

SUMMARY BY PURPOSE CODE

	2005-2006 ACTUAL	2006-2007 BUDGET	2007-2008 PROPOSED
<u>REVENUE</u>	2,488,181	2,922,904	2,632,095
<u>EXPENSES</u>			
<u>INSTRUCTIONAL PROGRAMS</u>			
5100 REGULAR	178,480	67,301	70,666
5200 SPECIAL	1,433,089	1,449,073	1,376,620
5500 REMEDIATION			
5800 STUDENT SERVICES	41,875	129,706	123,221
5900 BENEFITS	447,098	597,948	568,051
5900 ADDITIONAL PAY			
5000 TOTAL	2,100,542	2,244,028	2,138,558
<u>SUPPORT SERVICES</u>			
6100 PUPIL SUPPORT	9,147	17,007	17,007
6200 INSTRUCTIONAL SUPPORT	176,100	132,830	132,830
6300 ADMINISTRATIVE SUPPORT	62,610	41,650	41,650
6400 SCHOOL ADMINISTRATION			
6500 BUSINESS SUPPORT	9,248	4,500	4,500
6600 CENTRAL SUPPORT			
6900 BENEFITS	64,403	70,705	70,705
6920 ADDITIONAL PAY			
6000 TOTAL SUPPORT	321,508	266,692	266,692
<u>COMMUNITY SERVICES</u>			
7000 COMMUNITY SCHOOLS	-	-	-
7000 TOTAL COMMUNITY	-	-	-
<u>8000 NON-PROGRAMMED</u>			
8100 INDIRECT COST	66,131	80,564	80,564
8900 CONTINGENCY		331,620	146,281
8000 TOTAL NON-PROGRAMMED	66,131	412,184	226,845
TOTAL	2,488,181	2,922,904	2,632,095

COMMUNITY SCHOOLS BUDGET 2007-08

	2005-06 ACTUAL	2006-07 BUDGET	2007-08 PROPOSED
REVENUE			
Tuition	749,160	886,146	886,146
Earned Interest			
Indirect Cost			
Miscellaneous			
Fund Balance		151,741	151,741
Total Revenue	749,160	1,037,887	1,037,887
 OPERATING EXPENSE			
Salaries, Wages and Benefits	759,341	857,887	857,887
Contracted Services			
Supplies & Material	28,524	30,000	30,000
Equipment			
Depreciation			
Indirect Cost	132,141	150,000	150,000
Other	(6,209)	-	-
TOTAL OPERATING EXPENSES	913,797	1,037,887	1,037,887
 Nonoperating Revenues:			
Federal Grants	59,427		
Interest Earned	14,146		
TOTAL NON-OPERATING REVENUES	73,573	-	-
 Other Financing Sources (Uses):			
Transfer from (to) other funds	(550,000)		
 NET PROFIT (LOSS)	\$ (641,064)		
 Reconciliation of modified accrual to full accrual basis:	(641,064)		
Revenue over (under) expenditures			
Reconciling items:			
Depreciation	(19,332)		
Equipment purchases	(33,093)		
(Increase) decrease in compensated absence payable	(5,006)		
 Net income (loss) (full accrual)	\$ (698,495)		

Child Nutrition Fund Budget Summary 2007-08

	2005-06 ACTUAL	2006-07 BUDGET	2007-08 PROPOSED	CHANGE
REVENUE				
Food Sales	1,566,349	1,369,300	1,572,200	14.8%
Federal Reimbursement	938,786	987,955	889,000	-10.0%
Federal Commodities	120,614	120,000	114,600	-4.5%
Interest Earned on Investment	15,544	1,500	10,000	566.7%
Indirect Cost not paid		160,000	-	-100.0%
Miscellaneous		1,500	2,000	33.3%
Fund Balance		163,950	147,110	-10.3%
Total Revenue	2,641,293	2,804,205	2,734,910	490.0%

OPERATING EXPENSE				
Food	1,107,617	1,150,000	1,150,000	0.0%
Salaries, Wages and Benefits	1,294,474	1,256,155	1,208,160	-3.8%
Supplies	100,335	91,150	99,650	9.3%
Purchased Services	433	19,900	19,100	-4.0%
Equipment		195,000	40,000	-79.5%
Depreciation	-	85,000	65,000	-23.5%
Indirect Cost	222,231	-	150,000	0.0%
Other	40,173	7,000	3,000	-57.1%
TOTAL OPERATING EXPENSES	2,765,263	2,804,205	2,734,910	-158.68%

Reconciliation of Modified
accrual to full accrual basis:

Under Expenditures \$ (123,970)

Reconciling items:

Depreciation (70,043)

Equipment purchases (12,599)

Decreases in Compensated
absences payable (557)

decrease in inventory 11,037

Net Loss(full accrual) \$ (196,132)

2007-08
Combined Operating Budget
Revenues and Expenditures

	<u>Local Fund</u>	<u>State Public School Fund</u>	<u>Federal Fund</u>	<u>Total</u>
<u>Revenues</u>				
State of North Carolina		34,565,460		34,565,460
State Textbook Allocation	465,918			465,918
Federal			2,632,095	2,632,095
Orange County Appropriation	24,393,193			24,393,193
Special District Tax				-
Other Local Revenue	3,816,496			3,816,496
Additional Revenue Requested		-	-	-
Total Revenues	28,675,607	34,565,460	2,632,095	65,873,162
<u>Expenses</u>				
<u>INSTRUCTIONAL PROGRAMS</u>				
5100 REGULAR	7,889,094	18,356,061	70,666	26,315,821
5200 SPECIAL	1,020,362	4,285,616	1,376,620	6,682,598
5400 CO-CURRICULAR	646,330			646,330
5500 REMEDIATION				-
5800 STUDENT SERVICES	1,378,229	2,080,641	123,221	3,582,091
5900 BENEFITS	5,334,677	4,589,131	568,051	10,491,859
5900 ADDITIONAL PAY				-
5000 TOTAL	16,268,692	29,311,449	2,138,558	47,718,699
<u>SUPPORT SERVICES</u>				
6100 PUPIL SUPPORT	3,060	66,303	17,007	86,370
6200 INSTRUCTIONAL SUPPORT	677,846	140,178	132,830	950,854
6300 ADMINISTRATIVE SUPPORT	457,812	250,738	41,650	750,200
6400 SCHOOL ADMINISTRATION	1,669,066	1,702,049		3,371,115
6500 BUSINESS SUPPORT	6,331,390	1,826,924	4,500	8,162,814
6600 CENTRAL SUPPORT	954,028	130,926		1,084,954
6900 BENEFITS	1,422,157	1,136,893	70,705	2,629,755
6920 ADDITIONAL PAY				-
STATE TEXTBOOKS				-
6000 TOTAL SUPPORT	11,515,359	5,254,011	266,692	17,036,062
<u>COMMUNITY SERVICES</u>				
7000 COMMUNITY SCHOOLS	152,023	-	-	152,023
7000 TOTAL COMMUNITY	152,023	-	-	152,023
<u>8000 NON-PROGRAMMED</u>				
8100 OTHER	719,533		80,564	800,097
8900 CONTINGENCY	20,000	-	146,281	166,281
TOTAL NON-PROGRAMMED	739,533	-	226,845	966,378
Total Operating Expense	28,675,607	34,565,460	2,632,095	65,873,162
Per pupil expenditure	4,089	4,929	375	9,393

* State and Federal revenues are based on planning budgets

Orange County Schools General Fund - Fund Balance
Historical Comparison

									Projection
	1998-99	1999-00	2000-01	2001-02	2002-2003	2003-2004	2004-2005	2005-2006	2006-2007
Total Revenues	14,075,752	15,323,719	16,907,497	17,141,327	17,704,823	18,856,169	20,210,552	21,888,174	23,660,337
Total Expenditures	14,173,378	15,058,164	16,953,231	17,369,318	18,145,980	18,364,855	20,624,705	21,517,862	23,816,529
Revenues Less Exp	(97,626)	265,555	(45,734)	(227,991)	(441,157)	491,314	(414,153)	370,312	(156,192)
Beginning Fund Balance	3,675,654	3,578,028	3,843,583	3,797,849	3,569,858	3,184,565	3,675,879	3,261,726	4,182,038
Transfers in (out)					55,864			550,000	0
Ending Fund Balance	3,578,028	3,843,583	3,797,849	3,569,858	3,184,565	3,675,879	3,261,726	4,182,038	4,025,846
Fund Balance Reserved	338,602	309,284	825,027	697,804	99,436	326,483	884,832	761,603	885,000
Fund Balance Designated for Subsequent Yr.	1,845,215	2,089,580	2,044,027	1,764,705	679,744	1,724,609	757,778	1,398,332	1,278,534
Undesignated Fund Balance	1,394,211	1,444,719	928,795	1,107,349	2,405,385	1,624,787	1,619,116	2,022,103	1,862,312
Fund Balance % of Expenditures	9.84%	9.59%	5.48%	6.38%	13.26%	8.85%	7.85%	9.40%	7.82%

ORANGE COUNTY COMMISSIONERS

106 EAST MARGARET LANE
HILLSBOROUGH, N. C.

27278

MOSES CAREY
BEN LLOYD
SHIRLEY E. MARSHALL
NORMAN WALKER
DON WILLHOIT

April 2, 1986

Mr. Norman Haithcock, Chairman
Orange County Board of Education
200 East King Street
Hillsborough, North Carolina 27278

Dear Mr. Haithcock:

It was suggested during the 1985-86 budget deliberations that the Board of County Commissioners and the Board of Education for each school system agree on a policy regarding the fund balance of the Local Current Expense Fund.

As a result, the Orange County Board of Commissioners agreed on a policy at the February 18, 1986 meeting. The policy agreed upon concerns the amount of fund balance available but unappropriated for the Local Current Expense Fund.

The key elements of the policy for the Orange County School System are:

1. The maximum amount of fund balance available but unappropriated at the beginning of each fiscal year will be an amount equal to 2.7% of the budgeted expenditures as originally adopted for the Local Current Expense Fund for that fiscal year.
2. Any fund balance available in excess of the amount determined above will be appropriated.
3. There is a distinction between fund balance available but unappropriated and a contingency appropriation. The available but unappropriated fund balance will not be appropriated without the prior approval of the Board of County Commissioners in as much as such an appropriation will entail a higher based budget level in the following year which the County will have to support.
4. Realizing that the School System was short of the amount of fund balance available but unappropriated at the beginning of the 1985-86 fiscal year that this policy calls for, this amount will be raised

Mr. Norman Haithcock, Chairman

Page 2

April 2, 1986

over an unspecified period of time until the amount equals the 2.7% target level.

The Board is aware of the fact that the exact amount of fund balance available will not be known at the time of budget adoption. Therefore, the amount of fund balance available but unappropriated will be an estimate based on the best information available at the time.

The Board feels that this policy is fair both to the County and to the School System. It is hoped that your Board will concur and make this a matter of policy as well.

I will be glad to discuss this with you further if needed.

Sincerely,



Don Willhoit, Chair
Board of County Commissioners

DW/srs

ORANGE COUNTY COMMISSIONERS

106 EAST MARGARET LANE
HILLSBOROUGH, N. C.
27278

MOSES CAREY
BEN LLOYD
SHIRLEY E. MARSHALL
NORMAN WALKER
DON WILLHOIT

April 10, 1986

Mrs. Sue Baker, Chair
Chapel Hill-Carrboro Board of Education
622 Wells Court
Chapel Hill, North Carolina 27514

Dear Mrs. Baker:

It was suggested during the 1985-86 budget deliberations that the Board of County Commissioners and the Board of Education for each school system agree on a policy regarding the fund balance of the Local Current Expense Fund.

As a result, the Orange County Board of Commissioners agreed on a policy at the February 18, 1986 meeting. The policy agreed upon concerns the amount of fund balance available but unappropriated for the Local Current Expense Fund.

The key elements of the policy for the Chapel Hill-Carrboro School System are:

1. The maximum amount of fund balance available but unappropriated at the beginning of each fiscal year will be an amount equal to 5.5% of the budgeted expenditures as originally adopted for the Local Current Expense Fund for that fiscal year.
2. Any fund balance available in excess of the amount determined above will be appropriated.
3. There is a distinction between fund balance available but unappropriated and a contingency appropriation. The available but unappropriated fund balance will not be appropriated without the prior approval of the Board of County Commissioners in as much as such an appropriation will entail a higher based budget level in the following year which the County will have to support.
4. Realizing that the School System was short of the amount of fund balance available but unappropriated at the beginning of the 1985-86 fiscal year that this policy calls for, this amount will be raised

Mrs. Sue Baker, Chair
Page 2

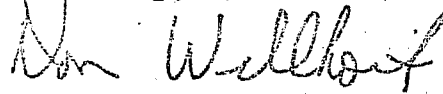
over an unspecified period of time until the amount equals the 5.5% target level.

The Board is aware of the fact that the exact amount of fund balance available will not be known at the time of budget adoption. Therefore, the amount of fund balance available but unappropriated will be an estimate based on the best information available at the time.

The Board feels that this policy is fair both to the County and to the School System. It is hoped that your Board will concur and make this a matter of policy as well.

I will be glad to discuss this with you further if needed.

Sincerely, \



Don Willhoit, Chair
Board of County Commissioners

DW/srs

Donna Coffey

From: Neil G. Pedersen [NPedersen@chccs.k12.nc.us]
Sent: Sunday, June 03, 2007 10:14 AM
To: Laura Blackmon; Donna Coffey
Cc: jbedford@williamhbunchcpa.com; phemminger@bellsouth.net; mkelley3@nc.rr.com; bstuckey@nc.rr.com; jean8113@hotmail.com; ; streater@intrex.net; liz3651@bellsouth.net; Donna Wyatt; jamezetta@juno.com; annetta_streater@yahoo.com; Jeff Thomas; Steve Scroggs; Ray Reitz; Hazel S. Gibbs; Margaret Blackwell; Ruby Pittman; Donna Wyatt; Denise Bowling; Stephanie P. Knott
Subject: cost for seniors at CHS in 2008-09

Ms. Blackmon,

The only question that the Commissioners raised earlier that is not addressed in the report that we submitted last week has to do with the additional costs associated with adding a senior class at Carrboro HS in 2008-09. These costs are somewhat difficult to project because we don't know if the reduced size of the other high schools is sufficient to allow us to reassign staff to Carrboro HS due to declining enrollments in those schools.

At this time, we would anticipate the need for the following positions at Carrboro HS in 2008-09:

- .5 Student Assistant Specialist
- .5 EC Program Facilitator
- 1 Counselor
- 1 Assistant Principal

The approximate cost for these 3 positions is \$210,000

The major non-personnel costs would be for textbooks and supporting additional athletic teams (JV). We would estimate these costs to be \$40,000.

Therefore, the total additional costs for adding seniors to Carrboro HS in 2008-09 is \$250,000. We would try to use additional positions and non-personnel expenses allocated by the state for growth in ADM to offset a portion of these costs.

Please share this information with the County Commissioners.

- Neil Pedersen

Neil Pedersen
 Superintendent
 Chapel Hill-Carrboro City Schools
 750 S. Merritt Mill Rd.
 Chapel Hill, NC 27516

Appendix D-13

CHCCS District Tax

Historical Summary

FY Ending	District Tax Rate (in cents per \$100 valuation)	Total Annual Collections ⁽¹⁾	Total Average Daily Student Membership (as certified by NC Department of Public Instruction) ⁽²⁾	Per Pupil Equivalent (Total Annual Collections divided by Student Membership)	Comments
1991	17.75	\$4,375,970	6,014	\$728	
1992	17.35	\$4,489,147	6,293	\$713	
1993	17.35	\$4,498,479	6,791	\$662	
1994	15.75	\$4,730,809	7,218	\$655	Revaluation
1995	15.40	\$4,859,715	7,580	\$641	McDougle Middle School opened
1996	15.40	\$5,034,791	7,860	\$641	
1997	19.00	\$6,420,734	8,129	\$790	East Chapel Hill High School and McDougle Elementary School opened
1998	17.90	\$7,655,528	8,317	\$920	Revaluation
1999	19.20	\$8,474,651	8,584	\$987	
2000	22.00	\$10,065,749	8,903	\$1,131	Scroggs Elementary School and Phase 2 of East Chapel Hill High School opened
2001	22.00	\$10,584,594	9,470	\$1,118	
2002	20.20	\$12,154,754	10,180	\$1,194	Revaluation; Smith Middle School opened
2003	19.20	\$11,833,605	10,414	\$1,136	
2004	20.00	\$12,639,134	10,709	\$1,180	Rashkis Elementary School opened
2005	20.00	\$12,972,647	10,986	\$1,181	
2006	18.34	\$14,209,664	10,863	\$1,308	Revaluation
2007	18.85	\$15,000,916	11,460	\$1,309	Carboro High School Programming; anticipated opening date Fall 2007
2008	18.85	\$15,122,338	11,382	\$1,329	Carboro High School opening; Elementary #10 programming (anticipated opening date Fall 2008)

⁽¹⁾ For years ending 1991 through 2006, the amount used for special district tax proceeds reflects the actual amount of revenue collected; for the year ending 2006, this amount reflects estimated collections.

⁽²⁾ As certified annually each March by NC Department of Public Instruction; includes projected number of charter school students identified by each district

Appendix D-14

Summary of Outside Agencies Providing Support to School Systems - Comprehensive List

Fiscal Years 2006-07 and 2007-08

A	B	C	D		E			
Agency	Agency Primary Function	Associated County Department(s)	Services Provided to School Systems ⁽¹⁾		Agency Budget Information			
			CHCCS	OCS	Fiscal Year 2006-07			Fiscal Year 2007-08 ⁽⁴⁾
					Agency's Total Budget ⁽²⁾	County's Direct Monetary Contribution to Total Agency Budget ⁽³⁾	County's Contribution % to Total Agency Budget	County's Direct Monetary Contribution to Total Agency Budget ⁽³⁾ (Manager Recommended)
Adolescents in Need	Youth Services	Health		X	\$99,749	\$75,749	75.94%	\$75,749
Arc of Orange County	Health	Health	X	X	\$1,028,926	\$4,000	0.39%	\$4,000
Arts Center	Culture and Recreation	Recreation and Parks	X	X	\$1,302,185	\$10,000	0.77%	\$10,000
Boomerang	Juvenile/Adult Justice Programs	County Manager/Juvenile Crime Prevention Council	X		unavailable	\$19,500	unavailable	\$23,400
Child Care Services Association	Youth Services	Social Services		X	\$31,243,213	\$43,025	0.14%	\$43,025
Communities in Schools	Youth Services	Social Services	X	X	\$100,000	\$55,000	55.00%	\$55,000
Dispute Settlement Center	Juvenile/Adult Justice Programs	County Manager/Juvenile Crime Prevention Council	X	X	\$426,196	\$78,673	18.46%	\$69,000
Duke HomeCare and Hospice	Health	Health	X		\$7,493,678	\$4,000	0.05%	\$4,000
El Centro Latino	Human Rights and Relations	Human Rights and Relations	X	X	\$181,958	\$21,000	11.54%	\$21,000
Family and Children's Services	Mental Health	Health		X	\$562,410	\$3,500	0.62%	\$3,500
Family Violence Prevention Center	Community and Social Services	Social Services		X	\$316,891	\$19,400	6.12%	\$19,400
Governor's Crime Commission (Youth Team Coordination)	Juvenile/Adult Justice Programs	County Manager/Juvenile Crime Prevention Council		X	unavailable	\$7,270	unavailable	\$14,700
Hillcrest Youth Shelter	Juvenile/Adult Justice Programs	County Manager/Juvenile Crime Prevention Council	X		unavailable	\$13,000	unavailable	\$13,000
Historic Hillsborough Commission	Culture and Recreation	Recreation and Parks		X	\$140,473	\$9,000	6.41%	\$9,000
Intensive Services Program (OPC Psych Services)	Juvenile/Adult Justice Programs	County Manager/Juvenile Crime Prevention Council		X	unavailable	\$20,150	unavailable	\$18,724
Interfaith Council	Community and Social Services	Social Services	X	X	\$1,457,476	\$36,480	2.50%	\$36,480
JOCCA	Community and Social Services	Social Services	X	X	\$1,655,408	\$100,000	6.04%	\$105,000
Kidscope	Mental Health	Health	X	X	\$937,800	\$89,000	9.49%	\$89,000
Literacy Council	Human Services - Other	Library		X	\$198,829	\$13,500	6.79%	\$13,500
Mental Health Association	Mental Health	Health	X	X	\$265,585	\$157,723	59.39%	\$147,894
Middle School After School Program (CIS)	Youth Services	Schools	X	X	\$192,880	\$65,000	33.70%	\$70,000
OE Enterprises, Inc.	Community and Social Services	Social Services	X	X	\$1,998,900	\$73,175	3.66%	\$73,175
OPC Clinical Case Management	Juvenile/Adult Justice Programs	County Manager/Juvenile Crime Prevention Council	X	X	unavailable	\$22,940	unavailable	\$22,634
Orange Congregations in Mission	Community and Social Services	Social Services		X	\$581,456	\$30,600	5.26%	\$30,600
Orange County Chapter of the American Red Cross	Health	Health		X	\$411,454	\$5,000	1.22%	\$5,000
Orange County Historical Museum	Culture and Recreation	Recreation and Parks		X	\$51,429	\$5,000	9.72%	\$5,000

Summary of Outside Agencies Providing Support to School Systems - Comprehensive List

Fiscal Years 2006-07 and 2007-08

A	B	C	D		E			
Agency	Agency Primary Function	Associated County Department(s)	Services Provided to School Systems ⁽¹⁾		Agency Budget Information			
			CHCCS	OCS	Fiscal Year 2006-07			Fiscal Year 2007-08 ⁽⁴⁾
					Agency's Total Budget ⁽²⁾	County's Direct Monetary Contribution to Total Agency Budget ⁽³⁾	County's Contribution % to Total Agency Budget	County's Direct Monetary Contribution to Total Agency Budget ⁽³⁾ (Manager Recommended)
Piedmont Health Services	Health	Health	X		\$14,541,467	\$10,750	0.07%	\$10,750
Planned Parenthood	Health	Health	X	X	\$3,245,000	\$21,940	0.68%	\$21,940
Project Turn Around	Juvenile/Adult Justice Programs	County Manager/Juvenile Crime Prevention Council/Criminal Justice Partnership Program	X	X	\$223,691	\$96,260	43.03%	\$91,524
Rape Crisis Center	Community and Social Services	Social Services	X	X	\$520,478	\$28,000	5.38%	\$28,000
Special Olympics Orange County	Culture and Recreation	Recreation and Parks		X	unavailable	\$5,000	no County contribution	\$0
Volunteers for Youth	Juvenile/Adult Justice Programs	County Manager/Juvenile Crime Prevention Council	X	X	\$321,249	\$139,548	43.44%	\$157,018
Women's Center	Community and Social Services	Social Services	X	X	\$450,197	\$16,400	3.64%	\$16,400
Youth Creating Change, Inc	Youth Services	Social Services	X		\$79,031	\$2,500	3.16%	\$0
Total Funding:						\$1,302,083		\$1,307,413

¹ Based on data submitted by both school districts in May 2007.

² Based on information submitted in agencies' 2007-08 Human Services Agency Funding Applications (submitted Spring 2007). Based on agencies' 2005-06 Year-End Report (submitted Fall 2006), if agencies did not submit a 2007-08 application.

³ Includes NC Department of Correction and NC Department of Juvenile Justice pass-through funds.

⁴ Agencies' final Fiscal Year 2007-08 Total Budgets are unavailable at this time.

**ORANGE COUNTY
HILLSBOROUGH
NORTH CAROLINA**

Budget Office

Established 1752

MEMORANDUM

TO: Orange County Board of Commissioners
FROM: Ken Chavious, Finance Director
Donna Coffey, Budget Director
DATE: June 12, 2007
RE: CHCCS Historical Fund Balance Information

As mentioned during the recent budget work session with the Schools, at the end of fiscal year 2003-04, Chapel Hill Carrboro City Schools (CHCCS) experienced a deficit in the system's year-end fund balance. Attached documents, prepared by CHCCS staff in December 2004 provide related historical information related to that situation.

In summary, at the end of the fiscal year 2003-2004 CHCCS had a undesignated fund balance of negative \$474,751. The problem was a result of CHCCS appropriating over \$1.6 million with only about \$1.2 million available. As indicated in the attached historical documents, during fiscal year 2004-2005 the CHCCS Board of Education took certain actions to restore undesignated fund balance to the amount listed on the history chart (Appendix D-9 of the 2007-08 budget supplemental data). Through corrective actions, the district has restored its fund balance amounts in fiscal years 2004-2005 and 2005-2006.

During summer and fall 2004-2005, County and CHCCS staffs worked together to help resolve some of the cash flow issues caused by the fund balance situation. The County advanced CHCCS' monthly appropriations of current expense and recurring capital outlay on several occasions well ahead of the normal payment date. In addition, the County also advanced CHCCS district tax funds prior to collection on one occasion.

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CHAPEL HILL-CARRBORO CITY SCHOOLS

Lincoln Center, Merritt Mill Road
Chapel Hill, North Carolina 27516
Telephone: (919) 967-8211

Neil G. Pedersen
Superintendent

Nettie Collins-Hart, Assistant Superintendent
for Instructional Services

Raymond J. Reitz
Chief Technology Officer

Steve Scroggs, Assistant Superintendent
for Support Services

TO: Leadership Team

FROM: Neil G. Pedersen
Superintendent

RE: Financial Constraints

DATE: December 11, 2004

A number of factors have contributed to a depletion of the district's financial reserves. These include almost a \$1 million reduction in state funds this year, the cost to implement unfunded state mandates such as reduced class sizes in grades K-3, and an insufficient appropriation from the County Commissioners to meet inflationary expenses. The net result is a need to amend our current local budget to reflect the less than expected fund balance available for appropriation as reflected in the audit that was shared with me earlier this month and will be submitted to the Board of Education on December 16, 2004. In addition, we must make a concerted effort to under spend our budget in order to avoid drawing down any more fund balance prior to June 30, 2005.

As we enter the second half of the fiscal year, I am implementing cost controls designed to limit spending to only absolute necessities. Every effort will be made to avoid cost cutting measures that directly impact the delivery of instructional services to students; however, some reductions will indirectly impact instruction because most of what we do is designed to have an impact on instruction.

The following cost containment measures will go into effect on January 1, 2005:

1. All classroom teacher and elementary after-school group leader vacancies will continue to be filled as quickly as possible. All other vacancies are frozen and require the advance approval of the Superintendent to be filled.
2. Substitutes will be employed only for classroom and specials teachers. Requests for exceptions require the approval of the Executive Director of Human Resources and are to be reported weekly to the Superintendent.

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3. No temporary employees are to be employed except for those performing essential services. Temporary employees must be approved in advance by the Executive Director of Human Resources and reported weekly to the Superintendent.
4. Overtime employment can be authorized only by the Assistant Superintendent for Support Services.
5. All out-of-state travel that requires the use of local or state funds is prohibited and should be cancelled if reservations have been made. The only exceptions are to fulfill commitments to represent the school district and these must be approved in advance by the Superintendent.
6. Local or state funds in the central office budget will not be used for overnight stays at conferences within a 55 mile radius of Chapel Hill. Principals should discourage overnight stays for trips funded through their school budgets, but have the discretion to make exceptions.
7. No funds may be transferred into staff development lines without the advance approval of the Director of Finance. Staff will be held personally responsible for any over-expenditures.
8. Essentially, all central office supported staff development that requires travel or substitutes is cancelled for the remainder of the year. This includes the withdrawal of support for attendance at the Closing the Gap conference. Schools may still use school-controlled funds for this purpose.
9. Essentially, all teacher meetings requiring substitutes will be cancelled for the remainder of the year. The final meeting of the textbook adoption committee will be an exception. Some meetings may take place after the regular school day.
10. Requests to contact the school board attorney are to be submitted to the Superintendent and require his advance approval. Administrators are not to contact the attorney directly without prior approval.
11. The serving at meetings of refreshments paid for with local or state dollars is to be kept to a minimum.
12. A revised schedule for field trip costs will be issued to reflect the increased labor and operational costs that we are experiencing. Principals are encouraged to review all field trip requests and not approve non-essential field trips.
13. No equipment is to be purchased from the operating budget (this does not include the recurring capital fund) without the advance approval of the Assistant Superintendent for Support Services. Funds may not be transferred into these accounts. Adaptive equipment to serve exceptional education students is excluded from this restriction.
14. No supplies and equipment are to be purchased during this fiscal year in anticipation of needs for the 2005-06 school year.
15. No commitments should be made for the 2005-06 school year that do not comply with the expectations stipulated herein. Plans for opening of school events next

August should be made assuming that the district will be under severe financial constraints.

16. All contracts are to be reviewed by the respective central office administrators to determine if they can be cancelled or scaled back.
17. The Maintenance Department has been instructed to focus on work orders that are essential for safety and health or for carrying out of instructional duties. Other work orders are to be given a lower priority. Work orders with significant material costs will be scrutinized and deferred if possible. Material support for landscaping will not be provided.

With all of this said, we are simply asking administrators to restrict all non-essential spending this year and to be creative in how they might save funds. We are also expecting administrators and the staff under their supervision to follow proper purchasing procedures. Failure to do so will result in individuals being personally liable for expenditures. We don't want to have to take such steps but will be forced to if individuals attempt to circumvent the system. You may receive additional communications further detailing how some of these steps will be implemented.

As you complete your AGPs this year, I want all administrators to include the following goal:

In order to be a good steward of public funds, all concerns in the schools' audit will be remedied, the district's purchasing and budgeting procedures will be followed, and every effort will be made to under-spend the school budget and to achieve savings in other areas such as substitutes and utilities.

The enthusiastic cooperation of all administrators is required and greatly appreciated for us to be successful in buffering our students and teachers from detrimental fallout either this year or next year.

(C)

CHAPEL HILL-CARRBORO CITY SCHOOLS

Lincoln Center, Merritt Mill Road
Chapel Hill, North Carolina 27516
Telephone: (919) 967-8211

Neil G. Pedersen, Superintendent

Steve Scroggs, Assistant Superintendent of
Support Services

Ruby Pittman, Executive Director of Budget and Finance

TO: Board of Education

FROM: Neil Pedersen, Superintendent
Ruby Pitman, Director of Budget and Planning

RE: Budget Reduction Plan to Address State's Allotment Decrease and to Reduce
Designated Fund Balance for the 2004-05 Fiscal Year

DATE: December 13, 2004

The district's State budget has been decreased to account for our 200-student enrollment shortfall. The total reduction from the shortfall is \$315,252. The Department of Instruction's reduction formula reduced the district's budget for only one-half of the enrollment shortfall or 100 students.

More than half of the reduction is attributed to the loss of four state teaching positions (\$200,688). Non-instructional support personnel, instructional support personnel, vocational education support, school technology, teacher assistants, classroom materials and equipment, and textbooks are the other program areas that have been reduced by \$114,564 collectively.

Attached is a State budget reduction plan which recommends that the district only replace the reductions that affect salary areas which is the majority of the reduction or \$247,152. The district has already contracted with employees paid from these program areas for the school year. The \$55,794 reduction to instructional support positions is not recommended for replacement from local funds. State funds in this program area will be sufficient to meet staffing obligations for the remainder of the year.

We developed a tentative plan as soon as we became aware that our enrollment was under the State's projection. This plan set aside \$422,338 to offset the State reductions from the Local budget. The district needs only \$247,152 to replace the lost salary dollars. The remainder of the \$422,338 or \$175,186 can be used to help rebuild the Local fund balance.

Other budget areas have been targeted to generate additional savings for the fiscal year in the amount of \$376,105. A total of \$551,291 in spending reductions have been identified. Of this total \$500,897 will be used to reduce the overall Local budget's fund balance appropriation and \$50,394 will be to left increase the year end fund balance. A copy of the plan to address the State enrollment reduction and the realignment of the Local budget to reduce designated fund balance is attached.

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STATE BUDGET REDUCTION FOR ENROLLMENT SHORTFALL 2004-05

Program Area	04-05	04-05 State	Amount to be
	Reductions	Reduction	Replaced from
	Mos/Pos.	Dollars	Local Funds
Classroom Teacher	-4.00	\$ (200,688)	\$ 200,688
Central Office			
Non-Instructional Support Personnel		(21,646)	21,646
School Building Administration			
Instructional Support	-1.00	(55,794)	
Vocational Education Program Support		(2,126)	-
School Technology			
Teacher Assistants		(24,818)	24,818
Staff Development			
Classroom Materials & Equipment		(4,584)	-
Textbooks	-	(5,596)	-
Reduced allotment to schools-enrollment	-	-	-
TOTAL REDUCTION	-5.00	\$ (315,252)	\$ 247,152

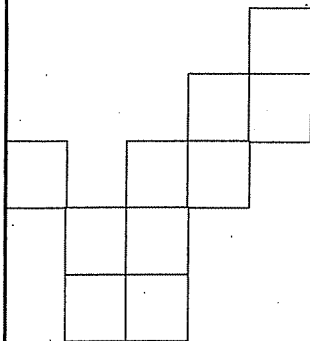
Reduction Plan for Enrollment Shortfall:

Freeze hiring for 4 teacher positions	\$ 187,320	Non-recurring reductions
Freeze HVAC position through 12/31/04	22,800	
Delay hiring for ESL and Gifted Coordinators through 12/31/04	70,000	
Freeze hiring for building mechanic through 6/30/04	35,000	
Reduce allocation for teacher staff development by \$50 per teacher	53,300	
5% reduction in school instructional supplies	40,180	
Reduction to school formula allocations due to lower enrollment	13,738	
Total amount to offset state reduction	\$ 422,338	
NEEDED TO OFFSET STATE REDUCTION	247,152	
AMOUNT AVAILABLE FOR FUND BALANCE CONTRIBUTION	\$ 175,186	

OTHER BUDGET AREAS TO BE REDUCED TO REALIGN LOCAL FUND BALANCE:

Available amount from Reduction Plan	\$ 175,186	Recurring reductions
1) Pay school resource officers from State At Risk funds one more year	113,105	
2) Reduce Charter School Budget	140,000	
3) Freeze electrician position through 6/30/04	38,000	
4) Reduce ISD staff development	85,000	
REDUCTIONS USED TO REDUCE F/B APPROPRIATION	\$ 551,291	

REDUCTION TO APPROPRIATED FUND BALANCE	\$ 500,897
UNAPPROPRIATED FUND BALANCE	\$ 50,394
	\$ 551,291



CHCCS ANNUAL AUDIT and STATE ENROLLMENT REDUCTION

December 16, 2004



Five-Year F/B History

	1999-00	2000-01	2001-02	2002-03	2003-04
Revenues	31,256,331	36,109,951	40,182,176	39,504,108	41,807,142
Expenses	30,058,939	36,414,938	40,611,848	39,916,819	42,334,459
Rev-Exp	1,197,392	(304,987)	(429,672)	(412,711)	(527,317)
Beg. F/B	3,322,244	4,519,636	4,138,486	3,671,027	3,192,909
Transfers		(76,163)	(37,787)	(65,407)	(73,705)
End. F/B	4,519,636	4,138,486	3,671,027	3,192,909	2,591,887
Res. F/B	1,157,139	1,821,253	919,266	601,646	1,425,638
Appr. F/B	900,000	1,500,000	1,500,000	1,500,000	1,641,633
Und. F/B	2,462,497	817,233	1,251,761	1,091,263	(475,384)
F/B %	8.19%	2.24%	3.08%	2.73%	(1.12%)



Contributing Factors to Fund Balance Reduction

- Accounting change to require reserves for prepaid expenses
- Not collecting accounts receivables prior to 6/30



Remedies Needed

- Reduce appropriated fund balance to the amount available per the audit or less
- Reduce spending for the remainder of 2004-05 to generate fund balance (expenditures should be less than the amount of revenues collected for the year)

Budget Reductions

	<u>Local Savings</u>
■ Pay total of SRO bill from state funds	\$113,105
■ Reduce Charter School budget	140,000
■ Eliminate electrician position	38,000
■ Reduce ISD staff development	85,000
■ Available from enrollment reduction	<u>175,186</u>
Total reductions	\$551,291
Reduction to designated fund balance	\$500,897
Amount to contribute to undesignated fund balance	\$ <u>50,394</u>
	\$551,291

Revised Local Budget

Current Total Local Budget	\$44,730,932
Reduce approp. F/B	<u>(500,897)</u>
Revised Local Budget	\$44,230,035
Current designated F/B	\$ 1,641,633
Reduce approp. F/B	<u>(500,897)</u>
Revised designated F/B	\$ 1,140,736

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Commission covets school savings

Wake commissioners wonder whether they can force the school board to use the money it set aside for a rainy day

MICHAEL BIESECKER, Staff Writer

RALEIGH - In budget discussions Monday, Wake commissioners did not indicate whether they will vote to boost school spending beyond the increase proposed by County Manager David Cooke.

The commissioners spent about an hour, however, discussing whether they could force the Wake school board to dip into the system's savings account to fill the \$12.8 million gap between the recommended county budget and what school officials have said they need.

The school system has \$42 million in its rainy day account, about half of which is "unreserved" and can be spent for any purpose the board deems fit. The fund balance has built up over several years, as the system didn't spend the full amount granted by the commissioners or got more revenue than anticipated from fees that go to benefit education.

Rather than raise Wake's property tax rate beyond Cooke's proposed 5.7 percent hike to give the schools more money, commissioners' chairman Tony Gurley said Monday the school board should spend the money left over from prior years.

The school system does not need a rainy day account, Gurley said, because the county has one. If there were an emergency where extra money is needed, the school board could simply ask the commissioners for it.

"Wake taxpayers are paying for two fund balances," Gurley said. "I think it is a waste of taxpayer money to allow the school board to maintain undesignated fund balance."

In North Carolina, counties and municipalities are required to maintain savings equal to a percentage of their overall budget. But there is no such legal requirement for school systems, which don't have taxing authority and depend on the federal, state and local governments for revenue.

The Wake system's separate fund balance has long been a bone of contention between county commissioners and the school board. The issue came to a head earlier this year when the county board voted 4-3 to withhold \$4.7 million in bond funds set aside to convert 22 schools to a year-round calendar.

The school board responded by using money from its fund balance to move ahead with the change, spurring some parents to sue. A judge ruled against the system last month, which Gurley said vindicated his vote.

But at least two members of the four-vote majority that supported withholding the year-round money -- Commissioners Kenn Gardner and Joe Bryan -- appeared to have concerns Monday about depleting the school system's savings. And there is no mechanism through which the commissioners could force the school board to spend the money under its discretion for a particular purpose.

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Three days' worth

School board chairwoman Patti Head said Monday that it is simply a good business practice for the system to keep some money squirreled away.

Head said the \$20 million in unreserved fund balance is enough money to keep the schools open for about three days if there were a fiscal crisis. She pointed out that it can often take a month or more to get a supplemental funding request through the board of commissioners.

"We need this money," Head said. "We want to maintain some unrestricted money there in case special needs arise, or in case there's an emergency or if something happens that needs a quick response before we could go back to the commissioners and ask for more money."

It is not unusual for school systems in North Carolina to accrue a fund balance. The Charlotte-Mecklenburg Schools, a system about the size of Wake County's, had about \$45 million in its rainy day account at the end of the last fiscal year, with \$22.5 million of that unrestricted.

School board member Lori Millberg said she sees the push from some commissioners to spend down the system's fund balance as a political power grab.

"I think this is more about control than finance," Millberg said.

The county manager's recommended budget would raise the county's tax rate 3.6 cents for \$100 of assessed property value, or \$72 a year on a \$200,000 home. The commissioners are scheduled to vote on the budget June 18.

Staff writer Michael Biesecker can be reached at 829-4698 or michael.biesecker@newsobserver.com.

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Appendix D-17
Pg. 2

Manager Recommendations for New Staff and/or Changes to Existing Staff for FY 2007-08

Tier of Request	
State/Federal Mandate	A
BOCC Goal/Priority/Initiative	B
Service Level Increase	C
Other	D

Category 1. Change in Fund Status: Additional General Funding Support Recommended (No Change In FTE)

There are no positions included in the Manager Recommended Budget in this category.

Category 2. Additional General Funding Support and Increase in FTE Recommended

Department	Position	FTE	Salary and Benefits	Operating Costs	One-Time Start-Up Costs	Total	Offsetting Revenues (OR) or Reductions in Current Expenditures (RCE)		Net County Cost	Position Requested Previously	Tier	Comments
Information Technologies	Systems Analyst - support critical Legacy/mainframe systems including Tax Assessment, Revenue Collection and Land Records systems along with various other systems within Health and Social Services. For some years, in order to meet the workload demand, there has been a temporary increase in the actual hours worked by the incumbent in this position. This action would make the temporary increase in hours permanent.	0.100	\$0	\$0	\$0	\$0	\$0	N/A	\$0	No	D	For several years, this position has had a temporary increase in hours from 24 to 28 per week (.10 FTE increase) to ensure critical systems have sufficient resources. This request would make permanent these long-term temporary changes
Total Category 2		0.100	\$0	\$0	\$0	\$0	\$0		\$0			

Category 3. Change from Temporary to Permanent Status: Additional General Funding Support and Increase in FTE Recommended

This category includes temporary positions are currently performing permanent duties and requested to be converted from temporary status to permanent. There were no requests submitted for this category in fiscal year 2007-08.

Manager Recommendations for New Staff and/or Changes to Existing Staff for FY 2007-08

Tier of Request	
State/Federal Mandate	A
BOCC Goal/Priority/Initiative	B
Service Level Increase	C
Other	D

Category 4. New Positions to Improve Service Delivery (Increase in FTE)

Department	Position	FTE	Salary and Benefits	Operating Costs	One-Time Start-Up Costs	Total	Offsetting Revenues (OR) or Reductions in Current Expenditures (RCE)		Net County Cost	Position Requested Previously	Tier	Comments
Health	Environmental Health Specialist (Food and Lodging) - inspect food and lodging establishments and meet State mandated requirements for frequency of those inspections; <i>in accordance with State regulations, individual Health Departments are not allowed to charge for inspections of food and lodging establishments, therefore there are no associated revenues.</i>	1.000	\$53,829	\$6,035	\$15,550	\$75,414	\$0	N/A	\$75,414	FY 2006-07	A	One-time Start-up costs includes a vehicle, computer and office furnishings
	Environmental Health Specialist (Well Construction Program) - comply with new unfunded State mandates associated with water sampling and well permitting; <i>offsetting revenues generated by fees charged for the services.</i>	1.000	\$53,829	\$3,185	\$31,850	\$88,864	\$59,500	OR	\$29,364	No	A	One-time Start-up costs includes a 4wd vehicle, computer and office furnishings. Offsetting revenues will be generated by a proposed increase in the well permit fee from a current fee of \$260 to \$430 to fully support the personnel and operating costs of this position for the mandated services.
	Environmental Health Technician (Well Program and Indoor Air Quality) - provide testing of water samples and indoor air quality and comply with new mandates requiring testing of private wells; <i>Costs savings will be generated in reduction of temporary personnel funds and additional revenues generated by proposed user fees</i>	1.000	\$45,359	\$6,485	\$3,950	\$55,794	\$19,000	\$4,000 OR \$15,000 RCE	\$36,794	No	A	One-time Start-up costs includes a computer, office furnishings, and field equipment. A reduction in current expenditures will be realized by a reduction of \$15,000 in temporary personnel funds, as well as offsetting revenues generated by proposed water sampling fees.
Recreation and Parks	Athletic Program Supervisor (effective January 1, 2008) - to provide technical and supervisory services in the delivery of programs including tournaments and leagues to the West Ten Soccer Center and other parks and facilities as needed.	1.00	27,062	460	167	\$27,689	\$0	N/A	\$27,689	No	B/C	One-time Start-up costs includes a four shelf bookcase
	Parks Conservation Specialist/Turfgrass Manager (effective September 1, 2007) - provide agronomically and environmentally correct sports turf management technical services and support for outdoor sports turf facilities at West Ten Soccer Center and other facilities as needed.	1.00	48,647	720	0	\$49,367	\$0	N/A	\$49,367	No	B	
	Parks Conservation Technician II (effective November 1, 2007) - will be the crew leader responsible for the daily maintenance operations and care of the West Ten Soccer Center and Northern Park.	1.00	31,079	620		\$31,699	\$0	N/A	\$31,699	No	B	
Social Services	Income Maintenance Caseworker II - provide direct service to Food Stamp, Medicaid and Health Choice program clients. <i>A portion of the cost of the position would be offset by Medicaid reimbursements.</i>	1.00	50,784	0	0	\$50,784	\$25,392	OR	\$25,392	No	C	Offsetting revenues would partially offset the cost of this position. If position is not approved, Medicaid revenues budgeted would need to be reduced by \$25,392
	Social Worker II (School Social Worker) - serve as school social worker for Gravelly Hill Middle School. This is the only school in the Orange County Schools system that does not have a school social worker. <i>This position will be funded through Medicaid reimbursements and Orange County Schools.</i>	1.00	\$55,452	0	0	\$55,452	\$55,452	OR	\$0	No	C	This position is totally funded through Medicaid reimbursements and from Orange County Schools. If position is not approved, budgeted revenues would need to be reduced by \$55,452

Manager Recommendations for New Staff and/or Changes to Existing Staff for FY 2007-08

Total Category 4	8.000	\$366,041	\$17,505	\$51,517	\$435,063	\$159,344		\$275,719

Manager Recommendations for New Staff and/or Changes to Existing Staff for FY 2007-08

Tier of Request	
State/Federal Mandate	A
BOCC Goal/Priority/Initiative	B
Service Level Increase	C
Other	D

Category 5. New Positions to Improve Service Delivery (Increase in FTE) - Non-General Fund

Department	Position	FTE	Salary and Benefits	Operating Costs	One-Time Start-Up Costs	Total	Offsetting Revenues (OR) or Reductions in Current Expenditures (RCE)		Net County Cost	Position Requested Previously	Tier	Comments
Housing & Community Development	HOME Program Coordinator - administer the HOME Investment Partnership Program and assist in development of local programs using HOME funds. <i>Offsetting revenues are HUD funds.</i>	1.000	\$53,851	\$492	\$3,902	\$58,245	\$58,245	OR	\$0	No	C	There is no County cost for this position; offsetting revenues will come from Housing and Community Development (HUD) funds
Total Category 5		1.000	\$53,851	\$492	\$3,902	\$58,245	\$58,245		\$0			
Total All Categories		9.100	\$419,892	\$17,997	\$55,419	\$493,308	\$217,589		\$275,719			

Information Technology – Systems Analyst (increase in FTE from 0.6 to 0.7)

Category of Request: Other

Job Functions:

- Maintain mainframe systems for County computer operations, including critical systems, such as the Tax Assessment and Revenue Collection system, the Land Records system, and various systems within the Health and Social Services departments.

Needs Addressed:

- Work requiring more than the 24 hours per week for which this position was originally approved. For several years, this position has had a temporary increase in hours from 24 to 28 per week to ensure these critical systems have sufficient resources.
- Maintaining County critical systems. As the County begins moving functionality from the mainframe system to more modern technology, reliance on this position increases. This increase is due to the critical role this position plays in data conversion and business process analysis, both essential contributors to the success of migration projects.

Outcomes:

- Funding for this increase has been provided in subsequent year's budgets. For several years, this position has had a temporary increase in hours from 24 to 28 per week to ensure these critical systems have sufficient resources. This is a request to make permanent these long-term temporary changes. Anticipating the same level of service that this position has provided with a temporary increase in hours, outcomes and measures will remain unchanged from prior year's budgets if a permanent increase in hours is approved.

Financial Impact:

Annual Position Costs (Salary/Benefits)	Annual Operating Costs	One Time Start-Up Costs	Offsetting Revenue or Budget Savings	2007-08 Net Costs
\$54,166	\$0	\$0	\$0	\$54,166*

*Funding for this position was budgeted at 0.7 FTE for fiscal year 2006-07. This figure does not represent a net increase in costs. It is a continuation of budgeted funds for the next fiscal year.

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Health – Environmental Health Specialist (Well Construction Program)

Category of Request: Addresses a State Mandate

Job Functions:

- Provide permitting, inspection, final approval, and mandatory water sampling for private water supplies (wells).
- Coordinate data management with regard to mandatory water sample results and well construction parameters. This will require further development of the permitting software and full integration with GIS.
- Set up, maintain, and ensure proper use of field technology software and hardware in order to capture well construction characteristics and mandatory water sampling data on GPS units and allow for download of data into GIS.
- Participate in educational activities for homeowners and their neighborhood groups regarding new requirements, groundwater quality, and care and maintenance of well water supplies.
- Develop information for the Orange County website to allow consumers to get useful information regarding interpretation of their water sample results and available treatment options.

Needs Addressed:

- Since 1980, the Environmental Health Services division has administered a well construction program under the purview of Groundwater Protection Rules adopted by the Orange County Board of Health. This is one of a handful of counties that have an existing program. New legislation passed by the North Carolina General Assembly in 2006 will require all counties to have a well construction program in FY 2007-08, and includes mandatory water testing for all newly constructed private wells. Those with existing programs, like Orange County, will either be required to comply with the state requirements for the Well Program or revise and expand the current County rules so that the requirements are more stringent than State rules. Based on what we know about the final rules, some of our current rules are already more stringent than the proposed state rules. The new State rules will require the following activities that Orange County does not perform at this time:
 - Provide at least three additional trips per well above and beyond the two trips that are currently made.
 - Incorporate a Certificate of Completion issuance into the current permitting system that will be incorporated into the Building Permit Certificate of Occupancy process.
 - Mandatory water sampling will be required of all new wells within 30 days of completion of the well. The water sample parameters will be more extensive than the list currently offered on a voluntary sampling basis. The cost of the water bottles alone from the State Public Health Laboratory will be \$55 (up from the current charge of \$20). This will require, at minimum, that an additional 350 samples will be drawn for all of the new wells constructed (data shows that there are approximately 350 new wells constructed each year). These additional samples will also prompt follow-up sampling visits and consultation for problems that may be identified.
- Given the more extensive requirements for construction of wells, it is anticipated that there will be an increased need to provide in-office consultation and face-to-face education for residents with questions regarding well construction and water samples.
- This position will allow the division to meet the new mandated requirements of the legislation, as well as maintain the current citizen wait time in processing new permit requests. Currently, there is a 2-3 week wait time in processing new permit requests. If no new staff resources are added, this wait time is expected to increase to 4-6 weeks. Three additional trips per well for 350 wells will result in 1050 additional visits.
- Permitting fees are proposed to increase at a corresponding level in FY 2007-08 to cover the cost of additional staff time and to cover the cost for mandatory sampling. Well permit fees for new construction are proposed to increase from a current fee of \$260 to \$430.

Outcomes:

- Maintain compliance with the new State requirements for well permitting procedures and mandatory water sampling.
- Increase education efforts for homeowners regarding wells, water quality, and groundwater protection.
- Ensure that newly constructed wells meet regulatory requirements after the grouting inspection is completed.
- Ensure that water from newly constructed wells meet minimum drinking water standards and that the well owners are advised of water quality problems at the time a new well is put into use.
- Maintain citizen wait time in processing new permit requests.

Financial Impact:

Annual Position Costs (Salary/Benefits)	Annual Operating Costs	One Time Start-Up Costs	Offsetting Revenue	2007-08 Net County Cost
\$53,829	\$3,185	\$31,850*	\$59,500**	\$29,364

*One-Time Start-up costs include a 4wd vehicle, computer, and office furnishings

** Fee increases are being proposed effective July 1, 2007 to help offset the cost of the new position. In FY 2008-09, revenues should fully support the ongoing personnel and operating costs of this position.

Health – Environmental Health Specialist (Food and Lodging)

Category of Request: Addresses a State Mandate

Job Functions:

- Responsible for permitting and inspecting restaurants and other facilities for sanitation and compliance with the applicable rules and laws.
- Provides plan review for some establishments due to increasing workload in this area.
- Participates in the ServSafe classes sponsored in conjunction with Cooperative Extension.
- Participates in the Health Department's Epidemiology Team activities, which is responsible for disease prevention, surveillance and outbreak investigation within Orange County.
- Manages data and flow of work in the Food and Lodging inspection program.
- Provides education in a non-regulatory setting to establishments that are not currently regulated such as fraternities, sororities, and street festival vendors.

Needs Addressed:

- This program ensures that sanitary standards are met in establishments that prepare and serve food to the public. Also included is oversight in ensuring that sanitation standards are met for institutions that serve the public, such as schools, hotels, day cares, and adult day homes.
- A program review in 2001 determined that the Food and Lodging inspection program was deficient by two positions, an Environmental Health Specialist (which was approved in 2002), and a Supervisor position. Since then, the increase in the number of inspections is projected to be 400 more by the end of 2007. The State estimated during a program audit in 2005 that Environmental Health is still approximately two staff positions short based on workload estimates at that time.
- The inability to meet State mandates for frequency of inspections for various establishments and institutions continues to be a problem for this program. In FY 2005-06, the program's compliance rate for completing the required inspections had fallen to 90%. It is projected that the FY 2006-07 compliance rate will be below 85%. With this position, the program will have adequate staff to achieve 100% compliance with mandated inspections, an objective that has not been achieved within the past 5 years. This 100% compliance will allow the department to meet accreditation standards, which is scheduled for Spring 2008.
- This position will develop educational programs and improvement plans for the 24% of graded establishments (mostly restaurants) that have received either a low A or below to increase their education and understanding of good food handling practices. Staff believes that these increased educational efforts and consultation with restaurant managers will help improve the scores of those establishments and correspondingly raise the level of safety for our dining public.
- In keeping with the recommendations made on the most recent program review, and in preparation for accreditation in 2008, the Food and Lodging inspection program is in need of a more intensive and ongoing Quality Assurance program. It is anticipated that a system of periodic "inter-reliability" ratings between inspectors and peer review of inspections will be a part of this system.
- Environmental Health Specialists in the Food and Lodging program are a vital part of the Epidemiological Outbreak Investigation Team. When there is an active outbreak in the community at least one Specialist is required to serve as an active member of the team. The number of outbreaks in any one year is unpredictable; in the past five years they have ranged from a low of 3 to a high of 13.

Outcomes:

- Increase compliance rate of mandated State inspections from 84% to 100%.
- Expansion of quality assurance activities to ensure integrity of the program and to meet the requirements expected in accreditation in 2008.
- Allows for more time for review of plans submitted for new restaurants and non-regulatory visits to establishments.
- Ensure that the daycare centers, schools, restaurants, and other facilities are safe from the spread of foodborne illness through better surveillance and education of food handling workers.

Other Information:

- There are a total of 3055 required inspections of various types in a single year. Examples of the type of establishments inspected are: Restaurants, Food Stands, Educational Food Service, Public School Lunchrooms, Meat Markets, Child Day Care Centers, Residential Care/Foster Homes, and Swimming Pools. The number of times each establishment must be inspected varies with the type of establishment. For example, restaurants are inspected 4 times/year, day care centers 2 times/year, and swimming pools 1 time/year.
- Currently, the County inspects approximately 275 restaurants annually, each restaurant then pays the State a \$50 inspection fee for the year, and the County will get approximately \$32 back from the State based on the County's compliance rate. In a given year, the State will receive approximately \$13,750 from Orange County inspections, and the County will receive approximately \$8,800.

Financial Impact:

Annual Position Costs (Salary/Benefits)	Annual Operating Costs	One Time Start-Up Costs	Offsetting Revenue	2007-08 Net County Cost
\$53,829	\$6,035	\$15,500*	\$0	\$75,414

*One-Time Start-up costs include a vehicle (sedan), computer, and office furnishings.

Health – Environmental Health Technician (Well Program and Indoor Air Quality)

Category of Request: Addresses a State Mandate

Job Functions:

- A non-regulatory position for collecting mandatory and voluntary water samples, tracking and reporting the results of water samples, and conducting basic indoor air quality assessments.
- Provide in-office consultation and face-to-face education for residents with questions regarding water samples and indoor air quality.
- Participate in educational activities for homeowners and their neighborhood groups regarding the proper maintenance of their wells..
- When necessary and indicated, use the department's well video camera to assist residents with well problems.
- Provide limited backup duties to administrative support staff and to the water quality specialist.

Needs Addressed:

- Currently, water samples are provided to citizens with existing wells at their request only. This leaves new well owners at risk when they assume their water is safe and fail to have it tested. New legislation passed by the North Carolina General Assembly in 2006 will require mandatory water sampling in FY 2007-08 of all newly constructed wells within 30 days of completion of the well. With this new legislation, the number of water samples that will require collection will increase substantially.
- The current staff resource in this division for collecting water samples is a 20 hour/week temporary position that has been utilized since 2004. This person collects water samples pursuant to residents' requests, tracks those samples and helps enter data. However, due to the anticipated increase in the number of water samples required, demand will soon exceed the capabilities of a 20 hour/week position.
- Environmental Health also conducts basic indoor air quality (IAQ) assessments for residents who suspect their homes are contaminated with mold or other indoor air toxins. Most of these requests are from low to middle income residents for either their own homes or for the rental properties in which they reside. These activities are currently conducted by an Environmental Health Specialist in the Food and Lodging program. The requests have increased to the point where the mandated Food and Lodging program needs are not being met. This Environmental Health Technician will assume responsibility for conducting these basic indoor air quality assessments. However, if this position is not approved, this service to the public will be eliminated, as the mandated Food and Lodging program must take precedence.
- This position will provide mandatory water sampling and maintain the current level of voluntarily requested water sampling which has been steadily growing over the past three years. Utilizing an Environmental Health Technician, working under the supervision of a Registered Sanitarian ensures that quality control standards are met for this service, but at a lower cost than a Registered Sanitarian. With this position, annual temporary personnel funds of \$15,000 will be eliminated to help offset the cost of the permanent position.
- This position will be able to provide some back-up in the front desk citizen request area and will be able to assist with GPS and GIS data entry for the field staff. Without this position, higher paid staff (Environmental Health Specialists) would be required to draw the required and requested water samples, thus further delaying the already current 2-3 week wait time for permits.

Outcomes:

- Collect mandated as well as voluntarily requested water samples.
- Track and report results to County residents.
- Maintain a comprehensive data management (i.e. GIS) that would integrate well construction features with water sample results.
- Provide indoor air quality assessments, consultation and education for County residents.

Financial Impact:

Annual Position Costs (Salary/Benefits)	Annual Operating Costs	One Time Start-Up Costs	Offsetting Revenue or Budget Savings	2007-08 Net County Cost
\$ 45,359	\$6,485	\$3,950*	\$19,000**	\$36,794

*includes a computer, office furnishings and field equipment.

**includes a reduction of \$15,000 in temporary personnel costs, as well as additional revenues generated by proposed user fees.

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Recreation and Parks – Athletics Program Supervisor

Category of Request: Addresses a BOCC goal/initiative/Service Level Increase

Job Functions:

- Provide technical and supervisory services in the delivery of programs including tournaments and leagues to the West Ten Soccer Center and other parks and facilities as needed.
- Work with tournament organizers to promote the West Ten Center.
- Manage, supervise and evaluate temporary staff and volunteer coaches during practices and games, as well as provide and ensure appropriate training opportunities and up to date educational materials for all programs and special events.
- Organize, facilitate, and coordinate programs, with the support, consultation and cooperation of local groups and organizations related to community special events and tournaments.
- Create strong and effective linkages and recruitment with local groups, organizations and volunteers, in order to work collaboratively on initiatives of common interest that include building physical fitness, teamwork and social skills through active athletic participation.
- Provide athletic participants with after hours registration.
- Provide updates and accurate information to web master on practice schedule, game schedules, registrations and other athletic materials, so athletic participants can access up to date information necessary to participate in athletic programs.
- Manage the growing athletic list serve of 880 e-mail addresses and 1,200 participants.

Needs Addressed:

- Within the past few months, the athletics division staff of two has worked several hundred hours beyond the normal Monday-Friday, 8:00am-5:00pm schedule. Tremendous pressure exists on these staff members in particular on the division head, on whom the burden of responsibility rests. The athletics programs have enjoyed remarkable success, with registrations and associated revenues increasing substantially in the current and previous fiscal year.
- With the addition of West Ten Soccer Center and active athletic facilities in other parks, additional full time staff is needed to supervise volunteer coaches and temporary staff in the delivery of services to citizens while lessening the signs and symptoms of excessive "competitiveness" through proper education, training, and mentorship.
- Current staffing levels in the department are not adequate to manage the increased service level due to new park facilities coming on line, such as West Ten and Northern Park, which will require additional athletic program and staff to supervise the additional programs and services.
- This position will also be available for evening and weekend registrations, and to answer specific programming questions, both of these will help in better serving the program participants. Also, this position will manage the growing athletic list serve currently at 1,200 participants. The department receives approximately 20-30 e-mails per week from participants requesting information about programs and services. Currently, the response time to answer these e-mails is 3-5 days. With this position, the response to the citizens will be provided in a timelier manner.

Outcomes:

- Increased opportunities will be provided to host tournaments and league play, increasing revenue as well as potential economic development at the West Ten Soccer Center and at Northern Park.
- Increased supervision of athletic activity will be provided.
- Additional coaches training will be provided in the form of follow-up to official training; this benefit will transfer to program registrants because they will be the recipients of improved coaching/training technique.
- Staff will be more readily available to respond to participant questions and concerns.
- Community sponsored events will receive assistance, as needed.
- Communication with participants and the general public will be enhanced.

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Financial Impact:**Effective January 1, 2008**

Position Costs (Salary/Benefits)	6 Month Operating Costs	One Time Start- Up Costs*	Offsetting Revenue or Budget Savings	2007-08 Net Position and Start-Up Costs
\$27,062	\$460	\$167	\$0	\$27,689

*One Time Start-up costs includes a four shelf bookcase.

FY 2008-09 Annual Costs

Annual Position Costs (Salary/Benefits)	Annual Operating Costs	One Time Start- Up Costs	Offsetting Revenue or Budget Savings	2008-09 Net Position Costs
\$54,124	\$640	\$0	\$0	\$54,764

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Recreation and Parks – Park Conservation Specialist (Turfgrass Manager)

Category of Request: Addresses a BOCC goal/initiative

Job Functions:

- Provide timely agronomical and environmentally correct sports turf management technical services and direction.
- Ensure safe and playable athletic facilities by providing and directing staff in the performance of annual renovation projects such as: soil sampling, application of lime, determining frequency and timing of aerating, fertilizing, broadleaf and pest management, seeding, sprigging, sod installation, repairing irrigation systems, and establishing and maintaining turf grass for maximum possible usage.
- Perform and direct specialized conservation, maintenance and operational functions required for athletic and park facilities, such as, maintenance of irrigation systems, timers, fencing, and turf grass management equipment.
- Perform and direct maintenance and operations in order to maximize the appearance and integrity of park structures and landscape, such as mowing, trimming, planting, establishing ground cover where erosion occurs, and cleaning, painting and repair of picnic pavilions, play structures, picnic tables, park and player benches, restrooms and trash receptacles.
- Construct, install, maintain and repair signs and sign system in parks.
- Interact with visitors, explain park policies and provide a visible presence; open and close facilities as schedule dictates.
- Advise on maintenance and operational requirements for all related park facilities.
- Advise on recommended field closure, resting and renovation schedules.
- Direct and perform complex field lining layouts for multiple sports and age groups.

Needs Addressed:

- The individual selected for this position will have direct authority over the West Ten Soccer Center, which includes six fields with a perimeter-walking track, a concession/restroom/office building, and parking within the 34-acre parcel of land adjacent to the Gravelly Hill Middle School.
- The expertise required and which will be provided through this position will begin this summer. Grading and other site development is currently complete and the remaining construction work necessary to complete the fields will occur in the summer of 2007.
- Besides construction oversight, essential maintenance and operational duties at the Soccer Center will begin in August of 2007. This position will serve to provide consistent support for outdoor sports turf facilities at West Ten and other parks.
- Current staffing levels within the department are not adequate to manage this new operation. In addition, an elevated understanding of Turfgrass Management is required for the operation of this special facility, beyond that possessed by current staff.

Outcomes:

- A higher level of understanding and attention to turfgrass industry practices will be applied to operational, conservation and maintenance tasks at each County facility.
- Maximum playability will be achieved on athletic (turfgrass) facilities.
- Facilities will be maintained in a timely and cost efficient manner.
- There will be an improved ability to respond to citizen inquiries regarding facility maintenance more rapidly than a contractual process would allow.
- Employees with subject matter expertise will be able to address conservation and operational tasks more effectively.

Financial Impact:**Effective September 1, 2007**

Position Costs (Salary/Benefits)	Operating Costs	One Time Start- Up Costs	Offsetting Revenue or Budget Savings	2007-08 Net Position and Start-Up Costs
\$48,647	\$720	\$0	\$0	\$49,367

FY 2008-09 Annual Costs

Annual Position Costs (Salary/Benefits)	Annual Operating Costs	One Time Start- Up Costs	Offsetting Revenue or Budget Savings	2008-09 Net Position Costs
\$59,052	\$780	\$0	\$0	\$59,832

Recreation and Parks – Park Conservation Technician II

Category of Request: Addresses a BOCC goal/initiative

Job Functions:

- Perform routine conservation, maintenance and operational functions required for athletic and park facilities, such as athletic fields, courts, picnic shelters, play structures, roadways, trails, lighting, irrigation systems, fencing, natural areas, riparian corridors, forest areas, meadows, and cultural resources.
- Ensure safe and playable athletic facilities by providing annual renovation projects such as renovating infields, establishing and maintaining turf grass for maximum possible usage, and repairing irrigation systems, court surfaces, goals and nets as needed.
- Maintain the appearance and integrity of park structures and landscape including mowing, trimming, planting, establishing ground cover where erosion occurs, and cleaning, painting and repair of picnic pavilions, play structures, picnic tables, park benches, restrooms and trash receptacles.
- Construct, install, and maintain and repair signs and sign systems in parks.
- Advise on maintenance and operational requirements for park facilities.
- Develop and manage trails, including tree removal, bench cutting, surface management, and bridge building and repair, and sign system management.
- Adhere to a schedule in the operation of lighting and irrigation systems. Operate manual irrigation systems.

Needs Addressed:

- Maintenance and start-up operational needs will be addressed at the West Ten Soccer Center, which includes six fields with a perimeter-walking track, a concession/restroom/office building, and parking within the 34-acre parcel of land adjacent to the Gravelly Hill Middle School.
- Essential maintenance and operational duties at the Soccer Center will begin in August of 2007. A fixed maintenance base will be included at this facility.
- Start-up maintenance and operational needs will be addressed at Northern Park, located in Cedar Grove, which includes a ballfield with a perimeter walking track, multipurpose field with two T-ball fields, two basketball courts, two playgrounds, a picnic shelter, parking lots, trails, and other amenities in the phase under construction for development within the property adjacent to the current ballfield and the Northern Human Services Center. Construction of the park is anticipated to begin in the summer of 2007.
- Besides construction oversight, components of the park not under contract for the project will be the responsibility of departmental staff, including trail design and construction, and trash removal. There will not be a fixed maintenance base at this facility.
- Current staffing levels within the department are not adequate to manage the operations of these two new facilities.

Outcomes:

- A higher level of operational, conservation and maintenance standards will be provided at each County facility.
- Clean and safe facilities will be maintained in a timely and cost efficient manner.
- There will be an improved ability to respond to citizen inquiries regarding facility maintenance more rapidly than a contractual process would allow.
- Employees with subject matter expertise will be able to address conservation and operational tasks more effectively.

Financial Impact:**Effective November 1, 2007**

Position Costs (Salary/Benefits)	Operating Costs	One Time Start- Up Costs	Offsetting Revenue or Budget Savings	2007-08 Net Position and Start-Up Costs
\$31,079	\$620	\$0	\$0	\$31,699

FY 2008-09 Annual Costs

Annual Position Costs (Salary/Benefits)	Annual Operating Costs	One Time Start- Up Costs	Offsetting Revenue or Budget Savings	2008-09 Net Position Costs
\$49,634	\$740	\$0	\$0	\$50,374

Social Services**Economic Services – Social Worker II (School Social Worker)****Category of Request: Service Level Increase****Job Functions:**

- Provide social work services to children in the Orange County School System.
- Conduct comprehensive psychosocial assessments that identify strengths and needs of family.
- Advocate, support, and provide services for families who meet the at-risk guidelines.
- Coordinate and collaborate with other agencies/organizations to meet the needs of the clients we serve.

Needs Addressed:

- Gravelly Hill Middle School opened during the 2006-07 school year in the Orange County School System. This is the only school in the Orange County School System without a School Social Worker.

Outcomes:

- Prevent Child Protective Services Involvement.
- Increase child's academic success.
- Educate parents on how to access services within their community to meet the needs of their child/children.

Measures:***Without New Staff Resources***

Measure	04/05 Actual	05/06 Actual	06/07 Estimate	07/08 Projected
Schools Served	4	7	8	8
Families Served	86	266	275	275
Children Receiving Services	134	667	700	700

With New Staff Resources

Measure	04/05 Actual	05/06 Actual	06/07 Estimate	07/08 Projected
Number of Schools Served	4	7	8	8
Number of Families Served	86	266	275	325
Number of Children Receiving Services	134	667	700	850

Financial Impact:

Annual Position Costs (Salary/Benefits)	Annual Operating Costs	One Time Start-Up Costs	Offsetting Revenue or Budget Savings	2007-08 Net Position and Start-Up Costs
\$55,452	\$0	\$0	\$55,452	\$0

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Social Services

Economic Services – Income Maintenance Caseworker II

Category of Request: Addresses a Federal Mandate/Service Level Increase

Job Functions:

- Interpret and apply Medicaid and Food Stamp policies
- Educate recipients on services, assesses their needs, and makes referrals to other programs as needed
- Maintain a caseload which requires completing redeterminations and changes in recipient status
- Perform on-line inquiries into various databases and systems to assist in determining eligibility such as Employment Security System, Social Security, State New Hire and others

Needs Addressed:

- The presence of an income gap for families in Orange County. 11.6 percent of the population below poverty level. The poverty level for a family of four is about \$19,000 a year.
- The number of families and individuals receiving Medicaid. This number has increased 59 percent from fiscal year 2000-01 to fiscal year 2006-07, while the number of food stamp cases has increased almost 100 percent from fiscal year 2000-01 to fiscal year 2006-07. These increases are related to multiple economic trends including joblessness, increases in involuntary part-time employment, cutback in worker hours and stagnant wages. More families are experiencing long-term job loss and are turning to public assistance programs for services and resources.
- The number of Latino families in Orange County. This number increased by 14 percent from 2000 to 2005. This increase is apparent in many County services and no less so at the Department of Social Services. In 2000-01 there was a relatively small number of limited-English Spanish-speaking clients receiving MIC, MAF, MPW, Health Choice or Food Stamps. The caseload as of January 2007 for these services is close to 600.

Outcomes:

- Improve access for citizens
- Issue services and resources in a timely manner
- Meet state timeliness standards
- Meet quality standards
- Comply with Title VI language access requirements

Measures:

*Without New Staff Resources**

Measure	04/05 Actual	05/06 Actual	06/07 Estimate	07/08 Projected
Percent of Medicaid reviews completed by monthly deadline (State and Federal Standard is 97%)	100%	100%	92%	92%
Percent of Food Stamps cases recertified within 30 days (State and Federal Standard is 97%)	100%	100%	92%	92%
Expedited Food Stamps in 7 days (State and Federal standard is 100%)	100%	100%	95%	95%

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With New Staff Resources

Measure	04/05 Actual	05/06 Actual	06/07 Estimate	07/08 Projected
Percent of Medicaid reviews completed by monthly deadline (State and Federal Standard is 97%)	100%	100%	100%	100%
Percent of Food Stamps cases recertified within 30 days (State and Federal Standard is 97%)	100%	100%	100%	100%
Expedited Foods Stamps in 7 days (State and Federal standard is 100%)	100%	100%	100%	100%

*In the absence of additional staff, current staff will attempt to continue to meet state and federal standards. Accuracy in amount of benefits, mailing addresses, etc. that impact clients significantly but are not measured by the state may suffer. Additionally, failing to react to changes as required may have an impact on the reimbursement of State and Federal funds.

Financial Impact:

Annual Position Costs (Salary/Benefits)	Annual Operating Costs	One Time Start-Up Costs	Offsetting Revenue or Budget Savings	2007-08 Net Position and Start-Up Costs
\$50,784	\$0	\$0	\$25,392*	\$25,392

* Estimated increase in Medicaid revenue

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Housing and Community Development – HOME Program Coordinator

Category of Request: Addresses a Service Level Increase

Job Functions:

- Provides managerial direction for the HOME Investment Partnership Program.
- Prepares funding applications and all Housing and Urban Development (HUD) required reports.
- Conducts environmental reviews for all HOME projects.
- Maintains program case files and records.
- Communicates with program sub-recipients regarding project status.
- Monitors the activities of funded sub-recipients to include on-site monitoring visits.
- Acts as a liaison between homeowners and contractors.
- Provides sub-recipients, clients, contractors and the general public with information about the programs, eligibility criteria and related information.
- Conducts field inspections to ensure quantity and quality of work performed and compliance with specifications.

Needs Addressed:

- The HOME Investment Partnership Program is a federal program that provides approximately \$650,000 annually to the Orange County HOME Consortium. Orange County serves as the lead entity for the Consortium and therefore is responsible for program administration.
- Most program activities involve partnerships with local non-profit organizations and the maintenance of those partnerships is becoming more and more tedious and time-consuming. Also, there is a need for the Consortium to rely less on non-profit organizations to spend available funds and instead, develop local programs for expenditure of available HOME funds. A local administrator is necessary to develop new, innovative ideas and monitor their implementation.
- There is a need to increase staff capacity to administer this program in the County as confirmed by U. S. Department of Housing and Urban Development officials during a February 2007 on-site visit.
- There is no requirement in the receipt of these HUD grant funds that the County assume the cost of the position should grant funds no longer be available nor is continuation of the grant dependent upon the outcomes of the position. If funding is no longer available then the position is no longer necessary. The department has downsized in the past due to the loss of grant funds.

Outcomes:

- Fewer substandard housing units
- Increased first-time homeownership opportunities
- Increased number of affordable rental units available in the County
- Increased number of housing units with support services for persons with special needs

Measures:***Without New Staff Resources***

Measure	04/05 Actual	05/06 Actual	06/07 Estimate	07/08 Projected
Repair existing substandard housing units	1	3	3	3
Provide new single-family housing units for first-time homebuyers at or below 80% of the area median income	4	15	20	20
Property Acquisition for future housing development/ # of lots	4	1	0	10
Facilitate the provision of affordable rental housing for persons with incomes at or below 50% of the area median	5	5	5	10
Provide second mortgage assistance to first-time homebuyers at 80% of the area median income	11	15	10	10

With New Staff Resources

Measure	04/05 Actual	05/06 Actual	06/07 Estimate	07/08 Projected
Repair existing substandard housing units	1	3	3	3
Provide new single-family housing units for first-time homebuyers at or below 80% of the area median income	4	15	20	20
Property Acquisition for future housing development/ # of lots	4	1	0	20
Facilitate the provision of affordable rental housing for persons with incomes at or below 50% of the area median	5	5	5	10
Provide second mortgage assistance to first-time homebuyers at 80% of the area median income	11	15	10	20

Financial Impact:

Annual Position Costs (Salary/Benefits)	Annual Operating Costs	One Time Start-Up Costs	Offsetting Revenue or Budget Savings	2007-08 Net Position and Start-Up Costs
\$53,851	\$492	\$3,902*	\$58,245**	\$0

* One-time Start-up costs include computer and office furnishings.

**Offsetting revenues are HUD grant funds.

Appendix E-2

Pg. 18

Paul Laughton

From: Tom Konsler
Sent: Thursday, June 07, 2007 11:53 PM
To: Paul Laughton
Cc: Rosemary Summers; Andy Adams
Subject: Well Program Impacts

Paul,

This evening, Commissioner Nelson said he would like more information pertaining to the position requests for the well construction and water sampling program. Specifically he wanted to see the draft rules that are being developed pursuant to the legislation passed in 2006.

The rules are being developed in two separate components. The first is the private well construction rules under the Environmental Management Commission and I have attached the latest draft. The stakeholders have already met to discuss this version and changes are being incorporated.

The second set of rules will be under the Commission for Health Services that will deal with the water sampling requirements. I have requested an electronic version from the state, but I don't know when it will arrive. I do have a hard copy and will fax it to you first thing in the morning. The stakeholder review process for this set of rules has not yet begun.

I have attached a revised document (Well Permit Fees 2007) that was developed to explain the impact of the law change on personnel and fees. This will hopefully clarify the increase number of visits required for each new well.

The third attachment (PDF) is a copy of the law that established the program requirements. The pertinent text is in Section 4, GS 87-97 which is the language that was added.

Please let me know if there is any other information I can provide to clarify this.

Thanks

Tom

Tom Konsler, R.S.
Environmental Health Director
Orange County Health Department
306-C Revere Rd.
Hillsborough, NC 27278
919-245-2360
919-644-3006 [FAX]

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Appendix E-3

6/8/2007

DRAFT Permitting and Inspection of Private Drinking Water Wells Rules 7/8/07

15A NCAC 02C .0102 is proposed for amendment as follows:

15A NCAC 02C .0102 DEFINITIONS

As used herein, unless the context otherwise requires:

- (1) "Abandon" means to discontinue the use of and to seal the well according to the requirements of 15A NCAC 02C .0113 of this Section.
- (2) "Access port" means an opening in the well casing or well head installed for the primary purpose of determining the position of the water level in the well.
- (3) "Agent" means any person who by mutual and legal agreement with a well owner has authority to act in his behalf in executing applications for permits. The agent may be either general agent or a limited agent authorized to do one particular act.
- (4) "ASTM" means the American Society for Testing and Materials.
- (5) "Casing" means pipe or tubing constructed of specified materials and having specified dimensions and weights, that is installed in a borehole, during or after completion of the borehole, to support the side of the hole and thereby prevent caving, to allow completion of a well, to prevent formation material from entering the well, to prevent the loss of drilling fluids into permeable formations, and to prevent entry of contamination.
- (6) "Clay" means a substance comprised of natural, inorganic, finely ground crystalline mineral fragments which, when mixed with water, forms a pasty, moldable mass that preserves its shape when air dried.
- (7) "Commission" means the North Carolina Environmental Management Commission or its successor, unless otherwise indicated.
- (8) "Consolidated rock" means rock that is firm and coherent, solidified or cemented, such as granite, gneiss, limestone, slate or sandstone, that has not been decomposed by weathering.
- (9) "Contamination" means the introduction of foreign materials of such nature, quality, and quantity into the groundwaters as to exceed the groundwater quality standards specified in 15A NCAC 02L (Classifications and Water Quality Standards Applicable to the Groundwaters of North Carolina).
- (10) "Department" means the Department of Environment and Natural Resources.
- (11) "Designed capacity" shall mean that capacity that is equal to the yield that is specified prior to construction of the well.
- (12) "Director" means the Director of the Division of Water Quality.
- (13) "Division" means the Division of Water Quality.
- (14) "Domestic use" means water used for drinking, bathing, or other household purposes, livestock, or gardens.
- (15) "Formation Material" means naturally occurring material generated during the drilling process that is composed of sands, silts, clays or fragments of rock and which is not in a dissolved state.
- (16) "GPM" and "GPD" mean gallons per minute and gallons per day, respectively.
- (17) "Grout" shall mean and include the following:

- (a) "Neat cement grout" means a mixture of not more than six gallons of clear, potable water to one 94 pound bag of portland cement. Up to five percent, by weight, of bentonite clay may be used to improve flow and reduce shrinkage.
- (b) "Sand cement grout" means a mixture of not more than two parts sand and one part cement and not more than six gallons of clear, potable water per 94 pound bag of portland cement.
- (c) "Concrete grout" means a mixture of not more than two parts gravel to one part cement and not more than six gallons of clear, potable water per 94 pound bag of portland cement. One hundred percent of the gravel must pass through a one-half inch mesh screen.
- (d) "Gravel cement grout, sand cement grout or rock cutting cement grout" means a mixture of not more than two parts gravel and sand or rock cuttings to one part cement and not more than six gallons of clear, potable water per 94 pound bag of portland cement.
- (e) "Bentonite grout" means the mixture of no less than one and one-half pounds of commercial bentonite with sufficient clear, potable water to produce a grout weighing no less than 9.4 pounds per gallon of mixture. Non-organic, non-toxic substances may be added to improve particle distribution and pumpability. Bentonite grout may only be used in those instances where specifically approved in this Section and only as recommended by the manufacturer.
- (f) "Specialty grout" means a mixture of non-organic, non-toxic materials with characteristics of expansion, chemical-resistance, rate or heat of hydration, viscosity, density or temperature-sensitivity applicable to specific grouting requirements. Specialty grouts may not be used without prior approval by the Director. Approval of the use of specialty grouts shall be based on a demonstration that the mixture will not adversely impact human health or the environment.
- (18) "Liner pipe" means pipe that is installed inside a completed and cased well for the purpose of preventing the entrance of contamination into the well or for repairing ruptured or punctured casing or screens.
- (19) "Monitoring well" means any well constructed for the primary purpose of obtaining samples of groundwater or other liquids for examination or testing, or for the observation or measurement of groundwater levels. This definition excludes lysimeters, tensiometers, and other devices used to investigate the characteristics of the unsaturated zone but includes piezometers, a type of monitor well constructed solely for the purpose of determining groundwater levels.
- (20) "Owner" means any person who holds the fee or other property rights in the well being constructed. A well is real property and its construction on land rests ownership in the land owner in the absence of contrary agreement in writing.
- (21) "Pitless adapters" or "pitless units" are devices specifically manufactured to the standards specified under 15A NCAC 02C .0107(i)(5) of this Section for the purpose of allowing a subsurface lateral connection between a well and plumbing appurtenances.

- (22) "Public water system" means a water system as defined in 15A NCAC 18C (Rules Governing Public Water Supplies).
- (23) "Recovery well" means any well constructed for the purpose of removing contaminated groundwater or other liquids from the subsurface.
- (24) "Saprolite" means the body of porous material formed in place by weathering of igneous or metamorphic rocks. Saprolite has a massive, rock-controlled structure, and retains the fabric (arrangement of minerals) of its parent rock in at least 50 percent of its volume. Saprolite can be dug with hand tools. The lower limit of saprolite is "rock" and its upper limit is "soil" or the land surface. The term "saprolite" does not include sedimentary materials.
- (24)(25) "Settleable solids" means the volume of solid particles in a well-mixed one liter sample which will settle out of suspension, in the bottom of an Imhoff Cone, after one hour.
- (25)(26) "Site" means the land or water area where any facility, activity or situation is physically located, including adjacent or nearby land used in connection with the facility, activity or situation.
- (26)(27) "Specific capacity" means the yield of the well expressed in gallons per minute per foot of draw-down of the water level (gpm/ft.-dd) per unit of time.
- (27)(28) "Static water level" means the level at which the water stands in the well when the well is not being pumped and is expressed as the distance from a fixed reference point to the water level in the well.
- (28)(29) "Suspended solids" means the weight of those solid particles in a sample which are retained by a standard glass microfiber filter, with pore openings of one and one-half microns, when dried at a temperature of 103 to 105 degrees Fahrenheit.
- (29)(30) "Temporary well" means a well, other than a water supply well, that is constructed to determine aquifer characteristics, and which will be properly abandoned or converted to a permanent well within five days (120 hours) of the completion of drilling of the borehole.
- (30)(31) "Turbidity" means the cloudiness in water, due to the presence of suspended particles such as clay and silt, that may create esthetic problems or analytical difficulties for determining contamination. Turbidity, measured in Nephelometric Turbidity Units (NTU), is based on a comparison of the cloudiness in the water with that in a specially prepared standard.
- (31)(32) "Vent" means an opening in the well casing or well head, installed for the purpose of allowing changes in the water level in a well due to natural atmospheric changes or to pumping. A vent can also serve as an access port.
- (32)(33) "Well" means any excavation that is cored, bored, drilled, jetted, dug or otherwise constructed for the purpose of locating, testing, developing, draining or recharging any groundwater reservoirs or aquifer, or that may control, divert, or otherwise cause the movement of water from or into any aquifer.
- (33)(34) "Well capacity" shall mean the maximum quantity of water that a well will yield continuously as determined by methods outlined in 15A NCAC 02C .0110.
- (34)(35) "Well head" means the upper terminal of the well including adapters, ports, valves, seals, and other attachments.

(35)(36) "Well system" means two or more cross-connected wells.

(36)(37) "Yield" means the amount of water or other fluid that can be extracted from a well under a given set of conditions.

History Note: Authority G.S. 87-85; 87-87; 143-214.2; 143-215.3;

Eff. February 1, 1976;

Amended Eff. July 1, 2008, April 1, 2001; December 1, 1992; July 1, 1988; March 1, 1985;

September 1, 1984.

15A NCAC 02C .0107 is proposed for amendment as follows:

15A NCAC 02C .0107 STANDARDS OF CONSTRUCTION: WATER-SUPPLY WELLS

(a) Location.

(1) The well shall not be located in an area generally subject to flooding. Areas which have a propensity for flooding include those with concave slope, alluvial or colluvial soils, gullies, depressions, and drainage ways;

(2) The minimum horizontal separation between a well, intended for a single-family residence or other non-public water system, and potential sources of groundwater contamination, which exists at the time the well is constructed, shall be as follows unless otherwise specified:

(A)	Septic tank and drainfield <u>including septic tanks, drainfields' and drainfield repair areas permitted, but not yet installed</u>	100
	ft.	
(B)	Other subsurface ground absorption waste disposal system.....	100
	ft.	
(C)	Industrial or municipal sludge-spreading or wastewater-irrigation sites.....	100
	ft.	
(D)	Water-tight sewage or liquid-waste collection or transfer facility.....	50
	ft.	
(E)	Other sewage and liquid-waste collection or transfer facility.....	100
	ft.	
(F)	Cesspools and privies.....	100 ft.
(G)	Animal feedlots or manure piles.....	100
	ft.	
(H)	Fertilizer, pesticide, herbicide or other chemical storage areas.....	100
	ft.	
(I)	Non-hazardous waste storage, treatment or disposal lagoons.....	100 ft.
(J)	Sanitary landfills.....	500
	ft.	

1	(K)	Other non-hazardous solid waste landfills, such as Land Clearing and Inert Debris	
2		(LCID) landfills.....	100 ft.
3	(L)	Animal barns.....	100
4		ft.	
5	(M)	Building foundations, excluding the foundation of a structure housing the well	
6		head.....	25 ft.
7	(N)	Surface water bodies which act as sources of groundwater recharge, such as ponds, lakes	
8		and reservoirs.....	50 ft.
9	(O)	All other surface water bodies, such as brooks, creeks, streams, rivers, sounds, bays and	
10		tidal estuaries.....	25 ft.
11	(P)	Chemical or petroleum fuel underground storage tanks regulated under 15A NCAC 02N:	
12	(i)	with secondary containment.....	50
13		ft.	
14	(ii)	without secondary containment.....	100
15		ft.	
16	(Q)	Above ground or underground storage tanks which contain petroleum fuels used for	
17		heating equipment, boilers or furnaces.....	50 ft.
18	(R)	All other potential sources of groundwater contamination.....	50
19		ft.	

- (3) For a well serving a single-family dwelling where lot size or other fixed conditions preclude the separation distances specified in Subparagraph (a)(2) of this Rule, and where ground-absorption sewage treatment and disposal systems are not installed or permitted in saprolite, the required horizontal separation distances shall be the maximum possible but shall in no case be less than the following:
- (A) Septic tank and drainfield..... 50 ft.
- (B) Water-tight sewage or liquid-waste collection or transfer facility..... 25 ft.
- (C) Animal barns..... 50 ft.
- (D) Cesspool or privies..... 50 ft.
- (4) A well or well system, serving more than one single-family dwelling but with a designed capacity of less than 100,000 gpd, must meet the separation requirements specified in Subparagraph (a)(2) of this Rule;
- (5) A well or well system with a designed capacity of 100,000 gpd or greater must be located a sufficient distance from known or anticipated sources of groundwater contamination so as to prevent a violation of applicable groundwater quality standards, resulting from the movement of contaminants, in response to the operation of the well or well system at the proposed rate and schedule of pumping;
- (6) Actual separation distances must conform with the most stringent of applicable federal, state or local requirements;
- (7) Wells drilled for public water supply systems regulated by the Division of Environmental Health shall meet the siting and all other requirements of that Division.
- (b) Source of water.
- (1) The source of water for any well intended for domestic use shall not be from a water bearing zone or aquifer that is known to be contaminated;
- (2) In designated areas described in 15A NCAC 02C .0117 of this Section, the source shall be greater than 35 feet below land surface;
- (3) In designated areas described in 15A NCAC 02C .0116 of this Section, the source may be less than 20 feet below land surface, but in no case less than 10 feet below land surface; and
- (4) In all other areas the source shall be at least 20 feet below land surface.
- (c) Drilling Fluids and Additives. Drilling Fluids and Additives shall not contain organic or toxic substances of include water obtained from surface water bodies or water from a non-potable supply and may be comprised only of:
- (1) the formational material encountered during drilling; or
- (2) materials manufactured specifically for the purpose of borehole conditioning or water well construction.

(d) Casing.

(1) If steel casing is used, then:

- (A) The casing shall be new, seamless or electric-resistance welded galvanized or black steel pipe. Galvanizing shall be done in accordance with requirements of ASTM A-120;
- (B) The casing, threads and couplings shall meet or exceed the specifications of ASTM A-53, A-120 or A589;
- (C) The minimum wall thickness for a given diameter shall equal or exceed that specified in Table 1;

TABLE 1: MINIMUM WALL THICKNESS FOR STEEL CASING:

Nominal Diameter (in.)	Wall Thickness (in.)
For 3-1/2" or smaller pipe, schedule 40 is required	
4	0.142
5	0.156
5-1/2	0.164
6	0.185
8	0.250
10	0.279
12	0.330
14 and larger	0.375

(D) Stainless steel casing, threads, and couplings shall conform in specifications to the general requirements in ASTM A-530 and also shall conform to the specific requirements in the ASTM standard that best describes the chemical makeup of the stainless steel casing that is intended for use in the construction of the well;

(E) Stainless steel casing shall have a minimum wall thickness that is equivalent to standard schedule number 10S; and

(F) Steel casing shall be equipped with a drive shoe if the casing is driven in a consolidated rock formation. The drive shoe shall be made of forged, high carbon, tempered seamless steel and shall have a beveled, hardened cutting edge. A drive shoe shall not be required for wells in which a cement or concrete grout surrounds and extends the entire length of the casing.

(2) If Thermoplastic Casing is used, then:

(A) the casing shall be new;

(B) the casing and joints shall meet or exceed all the specifications of ASTM F-480-81, except that the outside diameters shall not be restricted to those listed in F-480; and

(C) the maximum depth of installation for a given SDR or Schedule number shall not exceed that listed in Table 2 unless the well drilling contractor can provide the Division, upon request, with written documentation from the manufacturer of the casing stating that the casing may safely be used at the depth at which it is to be installed.

TABLE 2: Maximum allowable depths (in feet) of Installation of
Thermoplastic Water Well Casing

Nominal Diameter (in inches)												
Schedule number-	2	2.5	3	3.5	4	5	6	8	10	12	14	16
Schedule												
40-	485	635	415	315	253	180	130	85	65	65	50	50
Schedule												
80-	1460	1685	1170	920	755	550	495	340	290	270	265	255

SDR Number	All Diameters (in inches)
SDR 41	20
SDR 32.5	50
SDR 27.5	100
SDR 26	95
SDR 21	185
SDR 17	355
SDR 13.5	735

- (D) The top of the casing shall be terminated by the drilling contractor at least twelve inches above land surface.
- (E) For wells in which the casing will extend into consolidated rock, thermoplastic casing shall be equipped with a coupling, or other device approved by the manufacturer of the casing, that is sufficient to protect the physical integrity of the thermoplastic casing during the processes of seating and grouting the casing and subsequent drilling operations.
- (F) Thermoplastic casing shall not be driven into consolidated rock.
- (3) In constructing any well, all water-bearing zones that are known to contain polluted, saline, or other non-potable water shall be adequately cased and cemented off so that pollution of overlying and underlying groundwater zones shall not occur.
- (4) Every well shall be cased so that the bottom of the casing extends to a minimum depth as follows:

- (A) Wells located within the area described in 15A NCAC 02C .0117 of this Section shall be cased from land surface to a depth of at least 35 feet.
 - (B) Wells located within the area described in 15A NCAC 02C .0116 of this Section shall be cased from land surface to a depth of at least 10 feet.
 - (C) Wells located in any other area shall be cased from land surface to a depth of at least 20 feet.
- (5) The top of the casing shall be terminated by the drilling contractor at least 12 inches above land surface.
 - (6) The casing in wells constructed to obtain water from a consolidated rock formation shall be:
 - (A) adequate to prevent any formational material from entering the well in excess of the levels specified in Paragraph (h) of this Rule; and
 - (B) firmly seated at least five feet into the rock.
 - (7) The casing in wells constructed to obtain water from an unconsolidated rock formation (such as gravel, sand or shells) shall extend at least one foot into the top of the water-bearing formation.
 - (8) Upon completion of the well, the well shall be sufficiently free of obstacles including formation material as necessary to allow for the installation and proper operation of pumps and associated equipment.
- (e) Grouting.
- (1) Casing shall be grouted to a minimum depth of twenty feet below land surface except that:
 - (A) In those areas designated by the Director to meet the criteria of 15A NCAC 02C .0116 of this Section, grout shall extend to a depth of two feet above the screen or, for open end wells, to the bottom of the casing, but in no case less than 10 feet.
 - (B) In those areas designated in 15A NCAC 02C .0117 of this Section, grout shall extend to a minimum of 35 feet below land surface.
 - (C) The casing shall be grouted as necessary to seal off, from the producing zone(s), all aquifers or zones with water containing organic or other contaminants of such type and quantity as to render water from those aquifers or zones unsafe or harmful or unsuitable for human consumption and general use.
 - (2) For large diameter wells cased with concrete pipe or ceramic tile of a pipe diameter equal to or greater than 20 inches, the following shall apply:
 - (A) The diameter of the bore hole shall be at least six inches larger than the outside diameter of the casing;

- (B) The annular space around the casing shall be filled with a cement-type grout to a depth of at least 20 feet, excepting those designated areas specified in 15A NCAC 02C .0116 and 15A NCAC 02C .0117 of this Section. The grout shall be placed in accordance with the requirements of this Paragraph.
 - (3) Bentonite grout may be used in that portion of the borehole that is at least three feet below land surface. That portion of the borehole above the bentonite grout, up to land surface, shall be filled with a concrete or cement-type grout.
 - (4) Grout shall be placed around the casing by one of the following methods:
 - (A) Pressure. Grout shall be pumped or forced under pressure through the bottom of the casing until it fills the annular area around the casing and overflows at the surface; or
 - (B) Pumping. Grout shall be pumped into place through a hose or pipe extended to the bottom of the annular space which can be raised as the grout is applied. The grout hose or pipe shall remain submerged in grout during the entire application; or
 - (C) Other. Grout may be emplaced in the annular space by gravity flow in such a way to ensure complete filling of the space to a maximum depth of 20 feet below land surface.
 - (5) If an outer casing is installed, it shall be grouted by either the pumping or pressure method.
 - (6) The liquid and solid components of all grout mixtures shall be thoroughly blended prior to emplacement below land surface.
 - (7) The well shall be grouted within five working days after the casing is set.
 - (8) No additives which will accelerate the process of hydration shall be used in grout for thermoplastic well casing.
 - (9) Where grouting is required by the provisions of this Section, the grout shall extend outward from the casing wall to a minimum thickness equal to either one-third of the diameter of the outside dimension of the casing or two inches, whichever is greater; excepting, however, that large diameter bored wells shall meet the requirements of Subparagraph (e)(2) of this Rule.
- (f) Well Screens.
- (1) The well, if constructed to obtain water from an unconsolidated rock formation, shall be equipped with a screen that will prevent the entrance of formation material into the well after the well has been developed and completed by the well contractor.
 - (2) The well screen be of a design to permit the optimum development of the aquifer with minimum head loss consistent with the intended use of the well. The openings shall be

designed to prevent clogging and shall be free of rough edges, irregularities or other defects that may accelerate or contribute to corrosion or clogging.

- (3) Multi-screen wells shall not connect aquifers or zones which have differences in water quality which would result in contamination of any aquifer or zone.
- (g) Gravel-and Sand-Packed Wells.
 - (1) In constructing a gravel-or sand-packed well:
 - (A) The packing material shall be composed of quartz, granite, or similar mineral or rock material and shall be clean, of uniform size, water-washed and free from clay, silt, or other deleterious material.
 - (B) The size of the packing material shall be determined from a grain size analysis of the formation material and shall be of a size sufficient to prohibit the entrance of formation material into the well in concentrations above those permitted by Paragraph (h) of this Rule.
 - (C) The packing material shall be placed in the annular space around the screens and casing by a fluid circulation method, preferably through a conductor pipe to ensure accurate placement and avoid bridging.
 - (D) The packing material shall be disinfected.
 - (E) Centering guides must be installed within five feet of the top packing material to ensure even distribution of the packing material in the borehole.
 - (2) The packing material shall not connect aquifers or zones which have differences in water quality that would result in deterioration of the water quality in any aquifer or zone.
- (h) Well Development.
 - (1) All water supply wells shall be developed by the well driller;
 - (2) Development shall include removal of formation materials, mud, drilling fluids and additives such that the water contains no more than:
 - (A) five milliliters per liter of settleable solids; and
 - (B) 10 NTUs of turbidity as suspended solids.
 - (3) Development shall not require efforts to reduce or eliminate the presence of dissolved constituents which are indigenous to the ground water quality in that area. Typical dissolved constituents include, but are not limited to, aluminum, calcium, chloride, iron, magnesium, manganese, sodium and sulphate.
- (i) Well Head Completion.
 - (1) Access Port. Every water supply well and such other wells as may be specified by the Commission shall be equipped with a usable access port or air line. The access port shall be at least one half inch inside diameter opening so that the position of the water level can be determined at any time. Such port shall be installed and maintained in such manner as to prevent entrance of water or foreign material.

- (2) Well Contractor Identification Plate.
 - (A) An identification plate, showing the drilling contractor and certification number and the information specified in Part (i)(2)(E) of this Rule, shall be installed on the well within 72 hours after completion of the drilling.
 - (B) The identification plate shall be constructed of a durable weatherproof, rustproof metal, or equivalent material approved by the Director.
 - (C) The identification plate shall be securely attached to either the aboveground portion of the well casing, surface grout pad or enclosure floor around the casing where it is readily visible.
 - (D) The identification plate shall not be removed by any person.
 - (E) The identification plate shall be stamped or otherwise imprinted with permanent legible markings to show the:
 - (i) total depth of well;
 - (ii) casing depth (ft.) and inside diameter (in.);
 - (iii) screened intervals of screened wells;
 - (iv) packing interval of gravel-or sand-packed wells;
 - (v) yield, in gallons per minute (gpm), or specific capacity in gallons per minute per foot of drawdown (gpm/ft.-dd);
 - (vi) static water level and date measured; and
 - (vii) date well completed.
- (3) Pump Installer Identification Plate.
 - (A) An identification plate, showing the name and registration number of the pump installation contractor, and the information specified in Part (i)(3)(D) of this Rule, shall be securely attached to either the aboveground portion of the well casing, surface grout pad or the enclosure floor if present, within 72 hours after completion of the pump installation;
 - (B) The identification plate shall be constructed of a durable waterproof, rustproof metal, or equivalent material approved by the Director;
 - (C) The identification plate shall not be removed by any person; and
 - (D) The identification plate shall be stamped or otherwise imprinted with permanent legible, markings to show the:
 - (i) date the pump was installed;
 - (ii) the depth of the pump intake; and
 - (iii) the horsepower rating of the pump.
- (4) Valved flow. Every artesian well that flows under natural artesian pressure shall be equipped with a valve so that the flow can be completely stopped. Well owners shall be responsible for the installation, operation and maintenance of the valve.

- (5) Pitless adapters or pitless units shall be allowed as a method of well head completion under the following conditions:
 - (A) The pitless device shall be manufactured specifically for the purpose of water well construction;
 - (B) Design, installation and performance standards shall be those specified in PAS-1 (Pitless Adapter Standard No. 1) as adopted by the Water System Council's Pitless Adapter Division;
 - (C) The pitless device shall be compatible with the well casing;
 - (D) The top of the pitless device shall extend at least eight inches above land surface;
 - (E) The pitless device shall have an access port.
- (6) All openings for piping, wiring, and vents shall enter into the well at least 12 inches above land surface, except where pitless adapters or pitless units are used, and shall be adequately sealed to preclude the entrance of contaminants into the well.

History Note: Authority G.S. 87-87; 87-88;

Eff. February 1, 1976;

*Amended Eff. May 14, 2001; December 1, 1992; March 1, 1985; September 1, 1984;
April 20, 1978;*

Temporary Amendment Eff. August 3, 2001;

Amended Eff. August 1, 2002.

15A NCAC 02C .0109 is proposed for amendment as follows:

15A NCAC 02C .0109 PUMPS AND PUMPING EQUIPMENT

- (a) The pumping capacity of the pump shall be consistent with the intended use and yield characteristics of the well.
- (b) The pump and related equipment for the well shall be conveniently located to permit easy access and removal for repair and maintenance.
- (c) The base plate of a pump placed directly over the well shall be designed to form a watertight seal with the well casing or pump foundation.
- (d) In installations where the pump is not located directly over the well, the annular space between the casing and pump intake or discharge piping shall be closed with a watertight seal preferably designed specifically for this purpose.
- (e) The well shall be properly vented at the well head to allow for the pressure changes within the well except when a suction lift type pump is used.

- (f) ~~A hose bibb shall be installed at the well head by the~~ The person installing the pump shall install a sampling tap at the wellhead for obtaining water samples, except in the case of a well with a suction pump or pitless adapter. For wells with suction pumps, the sampling tap shall be located at the pump outlet. The sampling tap for a well with a pitless adapter shall be located at the water storage tank. Sampling taps shall be located in the piping, turned downward and positioned such that a water sample can be obtained without interference from any part of the wellhead. In the case of offset jet pump installations the hose bibb sampling tap shall be installed on the return (pressure) side of the jet pump piping.
- (g) A priming tee shall be installed at the well head in conjunction with offset jet pump installations.
- (h) Joints of any suction line installed underground between the well and pump shall be tight under system pressure.
- (i) The drop piping and electrical wiring used in connection with the pump shall meet all applicable underwriters specifications.
- (j) Contaminated water shall not be used for priming the pump.

*History Note: Authority G.S. 87-87; 87-88;
Eff. February 1, 1976;
Amended Eff. July 1, 2008, December 1, 1992; April 20, 1978.*

15A NCAC 02C .0111 is proposed for amendment as follows:

15A NCAC 02C .0111 DISINFECTION OF WATER SUPPLY WELLS

All water supply wells shall be disinfected upon completion of construction, maintenance, repairs, pump installation and testing as follows:

- (1) Chlorination.
 - (a) Chlorine shall be placed in the well in sufficient quantities to produce a chlorine residual of at least 100 parts per million (ppm) in the well. A chlorine solution may be prepared by dissolving high test calcium hypochlorite (trade names include HTH, Chlor-Tabs, etc.) in water. Do not use stabilized chlorine tablets or hypochlorite products containing fungicides, algacides, or other disinfectants. Follow manufacturers directions with storing, transporting, and using calcium hypochlorite products. About three ounces of hypochlorite containing 65 percent to 75 percent available chlorine is needed per 100 gallons of water for at least a 100 ppm chlorine residual. As an example, a well having a diameter of six inches, has a volume of about 1.5 gallons per foot. If the well has 200 feet of water, the minimum amount of hypochlorite required would be 9 ounces. (1.5 gallons/foot x 200 feet = 300 gallons at 3 ounces per 100 gallons; 3 ounces x 3 = 9 ounces.)

- (b) The chlorine shall be placed in the well by one of the following or equivalent methods:
 - (A) Chlorine tablets may be dropped in the top of the well and allowed to settle to the bottom;
 - (B) Chlorine solutions shall be placed in the bottom of the well by using a bailer or by pouring the solution through the drill rod, hose, or pipe placed in the bottom of the well. The solution shall be flushed out of the drill rod, hose, or pipe by using water or air.
- (c) Agitate the water in the well to ensure thorough dispersion of the chlorine.
- (d) The well casing, pump column and any other equipment above the water level in the well shall be thoroughly rinsed with the chlorine solution as a part of the disinfecting process.
- (e) The chlorine solution shall stand in the well for a period of at least 24 hours.
- (f) The well shall be pumped until the system is clear of the chlorine before the system is placed in use.
- (2) Other materials and methods of disinfection, at least as effective as those in Item (1) of this Rule, may be used upon prior approval by the ~~Director~~ Department.

History Note: Authority G.S. 87-87; 87-88;

Eff. February 1, 1976;

Amended Eff. July 1, 2008, April 1, 2001; December 1, 1992; July 1, 1988; September 1, 1984.

15A NCAC 02C .0301 is proposed for adoption as follows:

SECTION .0300 PERMITTING AND INSPECTION OF PRIVATE DRINKING WATER WELLS

15A NCAC 02C .0301 DEFINITIONS

The definitions contained in 15A NCAC 02C .0102 are included as if fully set forth herein, and are incorporated by reference including any subsequent amendments or editions. The following definitions are included to supplement the definitions in 15A NCAC 02C .0102 and apply throughout this Section:

- (1) "Addition" means any structure that is constructed, altered or placed on property that contains one or more wells. This would not include replacement of existing equipment within the existing footprint of a structure and addresses only those situations for which a building permit is required.
- (2) "Board of Health" means the County Board of Health or successor entity.

- (3) "Certificate of Completion" means a certification by the Department that a private drinking water well has been constructed or repaired in compliance with the construction permit or repair permit.
- (4) "Construction of wells" means all acts necessary to construct wells for any intended purpose or use, including the location and excavation of the well; placement of casings, screens and fittings; development and testing.
- (5) "Construction permit" means a well construction permit issued by the Department authorizing or allowing the construction of any private drinking water well as defined in the rules of this Section.
- (6) "Department of Environment and Natural Resources" or "Department" means the North Carolina Department of Environment and Natural Resources. The term also means the authorized representative of the Department. For the purposes of any notices required pursuant to the rules of this Section, notice shall be mailed to "Division of Environmental Health, On-Site Water Protection Section, North Carolina Department of Environment and Natural Resources," 1642 Mail Service Center, Raleigh, NC 27699-1642.
- (7) "Local Health Department" means the county or district health department or its successor.
- (8) "Person" means any and all persons, including individuals, firms, partnerships, associations, public or private institutions, municipalities or political subdivisions, governmental agencies, or private or public corporations organized or existing under the laws of this State or any other state or country.
- (9) "Plat" means a property survey prepared by a registered land surveyor, drawn to a scale of one inch equals no more than 60 feet, that includes: the specific location of all structures and proposed structures and appurtenances, including but not limited to decks, porches, pools, driveways, out buildings, existing and proposed wastewater systems, existing and proposed wells, springs, water lines, surface waters or designated wetlands, easements, including utility easements, and existing or proposed chemical or petroleum storage tanks above or below ground. "Plat" also means, for subdivision lots approved by the local planning authority and recorded with the county register of deeds, a copy of the recorded subdivisions plat that is accompanied by a site plan that is drawn to scale.
- (10) "Private drinking water well" means any excavation that is cored, bored, drilled, jetted, dug, or otherwise constructed to obtain groundwater for human consumption and that serves or is proposed to serve 14 or fewer service connections or that serves or is proposed to serve 24 or fewer individuals. The term "private drinking water well" includes a well that supplies drinking water to a transient non-community water system as defined in 40 C.F.R. 141.2 (1 July 2003 Edition).

- (11) "Pumps and pumping equipment" means any equipment or materials utilized or intended for use in withdrawing or obtaining ground-water including well seals.
- (12) "Repair" means work involved in deepening, reaming, sealing, installing or changing casing depths, perforating, screening, or cleaning, acidizing or redevelopment of a well excavation, or any other work which results in breaking or opening the well seal.
- (13) "Repair permit" means a well repair permit issued by the Department authorizing or allowing the repair of any private drinking water well as defined in the rules of this Section.
- (14) "Saprolite" means the body of porous material formed in place by weathering of igneous or metamorphic rocks. Saprolite has a massive, rock-controlled structure, and retains the fabric (arrangement of minerals) of its parent rock in at least 50 percent of its volume. Saprolite can be dug with hand tools. The lower limit of saprolite is "rock" and its upper limit is "soil" or the land surface. The term "saprolite" does not include sedimentary parent materials.
- (15) "Site plan" means a drawing not necessarily drawn to scale that shows the existing and proposed property lines with dimensions, the specific location of all structures and proposed structures and appurtenances, including but not limited to decks, porches, pools, driveways, out buildings, existing and proposed wastewater systems, existing and proposed wells, springs, water lines, surface waters or designated wetlands, easements, including utility easements, and existing or proposed chemical or petroleum storage tanks above or below ground.
- (16) "Water supply" means any source of drinking water.
- (17) "Water supply system" means pump and pipe used in connection with or pertaining to the operation of a private drinking water well including pumps, distribution service piping, pressure tanks and fittings.
- (18) "Well contractor activity" means the construction, installation, repair, alteration or abandonment of any well.
- (19) "Well Contractor" means any person in trade or business who undertakes to perform a well contractor activity or who undertakes to personally supervise or personally manage the performance of a well contractor activity on the person's own behalf or for any person, firm, or corporation.
- (20) "Well seal" means an approved arrangement or device used to cap a well or to establish and maintain a junction between the casing or curbing of a well and the piping or equipment installed therein, the purpose or function of which is to prevent pollutants from entering the well at the upper terminal.

History Note: Authority G.S. 87-87;

Eff. July 1, 2008.

15A NCAC 02C .0302 is proposed for adoption as follows:

15A NCAC 02C .0302 APPLICATION FOR CONSTRUCTION PERMIT

An application for a permit to construction, repair, or abandon a private drinking water well shall be submitted to the Department by a property owner or the property owner's authorized agent. The application shall include; but not be limited to; the following:

- (1) Name, address, phone number and signature of the proposed well property owner and/or owner's authorized agent;
- (2) Address and parcel identification number of the property where the proposed well is to be located;
- (3) A plat or site plan as defined in the Rules of this Section;
- (4) Intended use(s) of the property;
- (5) Other information deemed necessary by the Department to determine the location of the property and any site characteristics such as existing sewage disposal systems, easements or rights of way, existing wells or springs, surface water or designated wetlands, chemical or petroleum storage tanks, landfills, waste storage, known underground contamination and any other characteristics or activities on the property or adjacent properties that could impact groundwater quality or suitability of the site for well construction;
- (6) Any current or pending restrictions regarding groundwater use as specified in G.S. 87-88(a); and
- (7) Any variances regarding well construction or location issued under 15A NCAC 02C .0118.

History Note: Authority G.S. 87-87;

Eff. July 1, 2008

15A NCAC 02C .0303 is proposed for adoption as follows:

15A NCAC 02C .0303 PERMITTING

(a) Before issuing a well construction permit, the Department shall conduct a field investigation to evaluate the topography, landscape position, available space and potential sources of groundwater contamination on or around the site on which a private drinking water well is proposed to be located. The Department shall issue a private water well construction permit after determining the site can be permitted for a well meeting the rules of this Section and the siting standards in 15A NCAC 02C .0107 which is incorporated by reference including any subsequent amendments or editions. Notwithstanding the above, the Department

shall not issue a construction permit for a well in violation of restrictions regarding groundwater use established pursuant to G.S. 87-88(a). The construction permit shall include a site plan showing the location of potential sources of contamination and area(s) suitable for well construction. The Department shall issue a written notice of denial of a construction permit if it determines a private water supply well cannot be constructed in compliance with the rules of this Section. The notice of denial shall include reference to specific laws or rules that cannot be met and shall be provided to the applicant.

(b) No person shall commence with the construction of a private drinking water well without first obtaining a well construction permit from the Department. No person shall commence with the repair of a private drinking water well without first obtaining a well repair permit except a well repair permit shall not be required for repairs involving only pumps and pumping equipment or storage tanks.

(c) A well construction permit shall be valid for a period of five years except that the Department may revoke a permit at any time if it determines that there has been a material change in any fact or circumstance upon which the permit is issued. The validity of a construction permit or a repair permit shall not be affected by a change in ownership of the site on which a private drinking water well is proposed to be located. Well construction permits issued under local well ordinances prior to the effective date of these Rules shall remain valid for the term of those permits unless those permits are suspended or revoked. The Department may suspend or revoke any permits issued upon a determination that the rules of this Section have been violated.

(d) If there is an improperly abandoned well(s) on the site, the construction permit shall be conditioned upon permanent abandonment of any improperly abandoned well(s) in accordance with the rules of this Section.

History Note: Authority G.S. 87-87; 87-88; 87-97

Eff. July 1, 2008.

15A NCAC 02C .0304 is proposed for adoption as follows:

15A NCAC 02C .0304 WELL COMPLETION AND CERTIFICATION

(a) After issuance of a permit to construct a private water supply well, the property owner or his agent shall notify the Health Department prior to well construction if any of the following occur:

- (1) The separation criteria specified in 15A NCAC 02C .0107 cannot be met;
- (2) The residence or business is relocated other than originally intended;
- (3) The use of the building is changed from the use originally permitted;
- (4) There is a need to install the septic system in an area other than indicated on the permit;
- (5) Landscaping changes have been made that affect the integrity of the well;
- (6) There are current or pending restrictions regarding groundwater use as specified in G.S. 87-88(a); or

- (7) The water source for any well intended for domestic use is adjacent to any water-bearing zone suspected or known to be contaminated.
- (b) The well contractor shall maintain a copy of the well construction permit on the job site at all times during the construction, repair or abandonment of the well. The well contractor shall be responsible for meeting all the conditions of the permit.
- (c) The well contractor, owner or agent shall not commence any well construction within (50) feet of a utility easement without the easement and utility clearly located and marked by the utility owner. The well contractor, owner or agent must contact North Carolina One Call Center, Inc. or other utility representatives designated to receive written or oral notice of intent to excavate in accordance with G.S. 87-110(a), to have the easement and utility clearly located and marked.
- (d) Upon completion of construction of a private water supply well, the Department shall complete a Well Log, showing an "as built" drawing of the well location. The well contractor shall submit a copy of Residential Well Construction Record form GW-1a to the local health department. Upon completion of construction or repair of a private drinking water well for which a permit is required, the Department shall inspect the well and issue a Certificate of Completion. Prior to the issuance of a certificate of completion, the Department shall: verify that the well was constructed in the designated area according to the well construction permit, inspect the grout around the casing, inspect the well head after the well seal is in place and obtain a well construction record from the Certified Well Contractor. No person shall place a private drinking water well into service without first having obtained a certificate of completion.

History Note: Authority G.S. 87-87; 87-97
Eff. July 1, 2008.

15A NCAC 02C .0305 is proposed for adoption as follows:

15A NCAC 02C .0305 CONSTRUCTION OF WATER SUPPLY WELLS

- (a) The provisions contained in 15A NCAC 02C .0107 STANDARDS OF CONSTRUCTION: WATER-SUPPLY WELLS, are hereby incorporated by reference including any subsequent amendments or editions.
- (b) Separation distances as required in Paragraph (a) of this Rule shall apply to all additions. No potential source of groundwater contamination shall be added within the minimum horizontal separation distances required in Paragraph (a).

History Note: Authority G.S. 87-87;
Eff. July 1, 2008.

15A NCAC 02C .0306 is proposed for adoption as follows:

15A NCAC 02C .0306 GROUT INSPECTION; CERTIFICATION

(a) A well contractor shall notify the local health department of the location, permit number and anticipated time for grouting each private drinking water well in order to provide an opportunity for the Department to conduct a grout inspection during placement of the grout in the annular space surrounding the well casing.

(b) Upon completion of a grout inspection, the Department shall provide a written certification on the well permit that a grout inspection was completed and is in compliance with the rules of this Section. When a well contractor grouts a well without a grout inspection by the Department, the well contractor shall provide a written certification to the local health department that the well has been grouted in compliance with the rules of this Section. A completed Residential Well Construction Record form GW-1a indicating the well was grouted in compliance with the rules of this Section shall serve as the well contractor's grout certification. For purposes of issuing a certificate of completion, the well contractor's grout certification shall be accepted by the Department as evidence the grout complies with the rules of this Section if the local health department:

- (1) was given the required notification by the well contractor of the time that well would be grouted such that an opportunity was provided to complete a grout inspection;
- (2) was unable to inspect the grouting of the well within one hour following the appointed time; and
- (3) upon final inspection, finds no evidence to indicate the well grout does not comply with the rules of this Section.

*History Note: Authority G.S. 87-87;
Eff. July 1, 2008.*

15A NCAC 02C .0307 is proposed for adoption as follows:

15A NCAC 02C .0307 PUMPS AND PUMPING EQUIPMENT

(a) The provisions contained in 15A NCAC 02C .0109 PUMPS AND PUMPING EQUIPMENT are hereby incorporated by reference including any subsequent amendments and editions.

(b) It shall be the duty of the builder, well contractor, pump installer, or homeowner as applicable to provide assistance when necessary for the completion of these requirements.

*History Note: Authority G.S. 87-87;
Eff. July 1, 2008.*

15A NCAC 02C .0308 is proposed for adoption as follows:

15A NCAC 02C .0308 WELL TESTS FOR YIELD AND CAPACITY

The provisions contained in 15A NCAC 02C .0110 WELL TESTS FOR YIELD are hereby incorporated by reference including any subsequent amendments and editions.

*History Note: Authority G.S. 87-87;
Eff. July 1, 2008.*

15A NCAC 02C .0309 is proposed for adoption as follows:

15A NCAC 02C .0309 DISINFECTION OF WATER SUPPLIES

The provisions contained in 15A NCAC 02C .0111 DISINFECTION OF WATER SUPPLY WELLS are hereby incorporated by reference including any subsequent amendments and editions.

*History Note: Authority G.S. 87-87; 87-88
Eff. July 1, 2008.*

15A NCAC 02C .0310 is proposed for adoption as follows:

15A NCAC 02C .0310 WELL MAINTENANCE AND REPAIR

The provisions contained in 15A NCAC 02C .0112 WELL MAINTENANCE: REPAIR: GROUNDWATER RESOURCES are hereby incorporated by reference including any subsequent amendments and editions.

*History Note: Authority G.S. 87-87; 87-97
Eff. July 1, 2008.*

15A NCAC 02C .0311 is proposed for adoption as follows:

15A NCAC 02C .0311 ABANDONMENT OF WELLS

The provisions contained in 15A NCAC 02C .0113 ABANDONMENT OF WELLS are hereby incorporated by reference including any subsequent amendments and editions. In addition to the requirements of 15A NCAC 02C .0113, the following shall apply:

- (1) Any well which acts as a source or channel of contamination shall be repaired or permanently abandoned within 30 days of receipt of notice from the Health Department or within (30) days of commencement of the construction;

- (2) The person or firm abandoning any well shall provide a minimum (24) hour notice to the Health Department prior to the commencement of permanent abandonment procedures; and
- (3) A field investigation shall be conducted to determine whether there is any improperly abandoned well located on the site. The construction permit shall be conditioned upon the permanent abandonment in accordance with 15A NCAC 2C .0113 of any improperly abandoned well on the site.

History Note: Authority G.S. 87-87; 87-88; 87-97;
Eff. July 1, 2008.

15A NCAC 02C .0312 is proposed for adoption as follows:

15A NCAC 02C .0312 WELL DATA AND RECORDS

- (a) Any person completing, abandoning or repairing any well shall submit a record of the construction, abandonment or repair to the local health department within 30 days of completion of construction, abandonment or repair. The record shall be on a form provided by the Department. In addition, the submission of the construction, repair, or abandonment record must be submitted to the Division of Water Quality, as described in 15A NCAC 2C .0114 (b)(1).
- (b) The local health department shall maintain a registry of all permitted private drinking water wells, specifying the well location and the water quality test results.

History Note: Authority G.S. 87-87; 87-97;
Eff. July 1, 2008.

15A NCAC 02C .0313 is proposed for adoption as follows:

15A NCAC 02C .0313 DESIGNATED AREAS: WELLS CASED TO LESS THAN 20 FEET

The provisions contained in 15A NCAC 02C .0116 DESIGNATED AREAS: WELLS CASED TO LESS THAN 20 FEET are hereby incorporated by reference including any subsequent amendments and editions.

History Note: Authority G.S. 87-87;
Eff. July 1, 2008

15A NCAC 02C .0314 is proposed for adoption as follows:

15A NCAC 02C .0314 DESIGNATED AREAS: WELLS CASED TO MINIMUM DEPTH OF 35 FEET

The provisions contained in 15A NCAC 02C .0117 DESIGNATED AREAS: WELLS CASED TO MINIMUM DEPTH OF 35 FEET are hereby incorporated by reference including any subsequent amendments and editions.

*History Note: Authority G.S. 87-87;
Eff. July 1, 2008.*

15A NCAC 02C .0315 is proposed for adoption as follows:

15A NCAC 02C .0315 VARIANCES

The provisions contained in 15A NCAC 02C .0118 VARIANCE are hereby incorporated by reference including any subsequent amendments and editions.

*History Note: Authority G.S. 87-87;
Eff. July 1, 2008.*

15A NCAC 02C .0316 is proposed for adoption as follows:

15A NCAC 02C .0316 APPEAL PROCEDURE

Appeals concerning permit decisions or actions by the Department to enforce the rules of this Section shall be conducted according to the procedures established in G.S. 150B, the Administrative Procedures Act.

*History Note: Authority G.S. 87-87;
Eff. July 1, 2008.*

15A NCAC 02C .0317 is proposed for adoption as follows:

15A NCAC 02C .0317 SEVERABILITY

If any provision or clause of the rules of this Section or the application thereof shall be declared invalid by a court of competent jurisdiction, such declaration shall not invalidate any other provision, clause, or application of the rules.

*History Note: Authority G.S. 87-87;
Eff. July 1, 2008.*

**GENERAL ASSEMBLY OF NORTH CAROLINA
SESSION 2005**

**SESSION LAW 2006-202
HOUSE BILL 2873**

**AN ACT TO REQUIRE PERMITTING AND INSPECTION OF NEW PRIVATE
DRINKING WATER WELLS AND TO REQUIRE WATER QUALITY TESTING
OF PRIVATE DRINKING WATER WELLS.**

The General Assembly of North Carolina enacts:

SECTION 1. G.S. 87-85 is amended by adding a new subdivision to read:

"(10a) 'Private drinking water well' means any excavation that is cored, bored, drilled, jetted, dug, or otherwise constructed to obtain groundwater for human consumption and that serves or is proposed to serve 14 or fewer service connections or that serves or is proposed to serve 24 or fewer individuals. The term 'private drinking water well' includes a well that supplies drinking water to a transient noncommunity water system as defined in 40 Code of Federal Regulations § 141.2 (1 July 2003 Edition)."

SECTION 2. G.S. 87-87 reads as rewritten:

"§ 87-87. Authority to adopt rules, regulations, and procedures.

~~The Environmental Management Commission shall adopt, and may from time to time amend, rules and regulations not inconsistent with this Article adopt rules governing the location, construction, repair, and abandonment of wells, the operation of water wells or well systems with a designed capacity of 100,000 gallons per day or greater, and the installation and repair of pumps and pumping equipment, and equipment. The Environmental Management Commission shall be responsible for the administration of this Article. With respect thereto it Article and shall:~~

- (1) ~~Hold public hearings, upon not less than 30 days' prior notice setting forth the date, place, and time of hearing, and the proposed rules and regulations to be considered at said public hearing, which notice shall be published in one or more newspapers having general circulation throughout the State, in connection with proposed rules and regulations and amendments thereto; thereto.~~
- (2) ~~Enforce the provisions of this Article, and any rules and regulations not inconsistent with the provisions of this Article adopted pursuant thereto; thereto.~~
- (3) ~~Establish procedures and forms for the submission, review, approval, and rejection of applications, notifications, and reports required under this Article; Article.~~
- (4) ~~Issue such additional regulations as may be necessary to carry out the provisions of this Article; and Article.~~
- (5) ~~Neither adopt nor enforce any rule or regulation that concerns the civil liability of an owner to a well driller for any costs or expenses of drilling and installing a well for the owner.~~
- (6) Adopt rules governing the permitting and inspection by the Commission of private drinking water wells with a designed capacity of 100,000 gallons per day or greater.
- (7) Adopt rules governing the permitting and inspection by local health departments of private drinking water wells pursuant to G.S. 87-97."

SECTION 3. G.S. 87-88 reads as rewritten:

"§ 87-88. General standards and requirements.

(a) **Prior Permission.** – Prior permission shall be obtained from the Environmental Management Commission for the construction of (i) any water well or of well systems with a designed capacity of 100,000 gallons per day or greater; and (ii) of any well in a geographical area where the Environmental Management Commission finds, after public hearings, such permission to be reasonably necessary to protect the groundwater resources and the public welfare, safety and health, taking into consideration other applicable State laws; provided, however, that the Environmental Management Commission shall not reject any application under this subsection for permission to construct a well except upon the ground that the well would not be in compliance with a provision of this Article or with a rule or regulation of the Environmental Management Commission adopted pursuant to the provisions of G.S. 87-87 of this Article. Notification of approval or rejection of an application for permission to construct a well shall be given the applicant within a period of 15 days after receipt of such application. Private drinking water wells (i) with a designed capacity of 100,000 gallons per day or greater or (ii) that are to be constructed in a geographical area where the Environmental Management Commission has found that prior permission is necessary shall be subject to permitting and inspection by the Environmental Management Commission and shall not be subject to permitting and inspection by a local health department. All other private drinking water wells shall be subject to permitting and inspection by the local health department as provided in G.S. 87-97.

(b) **Reports.** – Any person completing or abandoning any well shall furnish the Environmental Management Commission a certified record of the construction or abandonment of such well within a period of 30 days after completion of construction or abandonment.

(c) **Prevention of Contamination.** – Every well shall be constructed and maintained in a condition whereby it is not a source or channel of contamination of the groundwater supply or any aquifer. Wells subject to the provisions of subdivision (a)(i) of this section shall be operated in such a way that they shall not cause the violation of applicable groundwater quality standards. Contamination as used herein shall mean the act of introducing into water foreign materials of such a nature, quality, and quantity as to cause degradation of the quality of the water.

(d) **Valves and Casing on Flowing Artesian Wells.** – Valves and casing on all flowing artesian wells shall be maintained in a condition so that the flow of water can be completely stopped when the well is not being put to a beneficial use. Valves shall be closed when a beneficial use is not being made.

(e) **Access Port.** – Every water-supply well and such other wells, as may be specified by the Environmental Management Commission, shall be equipped with a usable access port or air line and to be a minimum of 0.5 inch inside diameter opening so that the position of the water level can be determined at any time. Such port shall be installed and maintained in such manner as to prevent entrance of water or foreign material.

(f) **Mineralized Water.** – Whenever a water-bearing stratum or aquifer that contains nonpotable mineralized water is encountered in well construction, the stratum shall be adequately cased or cemented off as conditions may require so that contamination of the overlying or underlying groundwater zones will not occur.

(g) **Polluted Water.** – In constructing any well, all water-bearing zones that are known to contain polluted water shall be adequately cased or cemented off so that pollution of the overlying and underlying groundwater zones will not occur.

(h) **Well Test.** – Every water-supply well shall be tested for capacity by a method and for a period of time acceptable to the Department and depending on the intended use of the well.

(i) Chlorination of the Well. – Upon completion of the well construction and pump installation, all water-supply wells installed for the purpose of obtaining groundwater for ~~domestic human consumption~~ and all private drinking water wells shall be sterilized in accordance with standards for sterilization of drinking water wells established by the U.S. Public Health Service.

(j) Use of Well for Recharge or Disposal. – No well shall be used for recharge, injection or disposal purposes without prior permission from the Environmental Management Commission.

(k) Abandonment of Wells. –

(1) Temporary Abandonment: When any well is temporarily removed from service, the top of the well shall be sealed with a water-tight cap or seal.

(2) Permanent Abandonment: Any well that is to be permanently abandoned shall be filled, plugged, or sealed in such a manner as to prevent the well from being a channel allowing the vertical movement of water and a source of contamination of the groundwater supply.

(3) Abandonment of Water Supply Wells for Other Use: Any water supply well that is removed from service as a potable water supply source may be used for other purposes, including, but not limited to, irrigation, commercial use, or industrial use, and such well is not subject to either subdivision (1) or (2) of this subsection during its use for other purposes."

SECTION 4. Article 7 of Chapter 87 of the General Statutes is amended by adding a new section to read:

"§ 87-97. Permitting, inspection, and testing of private drinking water wells.

(a) Mandatory Local Well Programs. – Each county, through the local health department that serves the county, shall implement a private drinking water well permitting, inspection, and testing program. Local health departments shall administer the program and enforce the minimum well construction, permitting, inspection, repair, and testing requirements set out in this Article and rules adopted pursuant to this Article.

(b) Permit Required. – Except for those wells required to be permitted by the Environmental Management Commission pursuant to G.S. 87-88, no person shall:

(1) Construct or assist in the construction of a private drinking water well unless a construction permit has been obtained from the local health department.

(2) Repair or assist in the repair of a private drinking water well unless a repair permit has been obtained from the local health department, except that a permit shall not be required for the repair or replacement of a pump or tank.

(c) Permit Not Required for Maintenance or Pump Repair or Replacement. – A repair permit shall not be required for any private drinking water well maintenance work that does not involve breaking or opening the well seal. A repair permit shall not be required for any private drinking water well repair work that involves only the repair or replacement of a pump or tank.

(d) Well Site Evaluation. – The local health department shall conduct a field investigation to evaluate the site on which a private drinking water well is proposed to be located before issuing a permit pursuant to this section. The field investigation shall determine whether there is any abandoned well located on the site, and if so, the construction permit shall be conditioned upon the proper closure of all abandoned wells located on the site in accordance with the requirements of this Article and rules adopted pursuant to this Article. If a private drinking water well is proposed to be located on a site on which a wastewater system subject to the requirements of Article 11 of Chapter 130A of the General Statutes is located or proposed to be located, the application for a construction permit shall be accompanied by a plat, as defined in G.S. 130A-334.

(e) Issuance of Permit. – The local health department shall issue a construction permit or repair permit if it determines that a private drinking water well can be constructed or repaired and operated in compliance with this Article and rules adopted pursuant to this Article. The local health department may impose any conditions on the issuance of a construction permit or repair permit that it determines to be necessary to ensure compliance with this Article and rules adopted pursuant to this Article.

(f) Expiration and Revocation. – A construction permit or repair permit shall be valid for a period of five years except that the local health department may revoke a permit at any time if it determines that there has been a material change in any fact or circumstance upon which the permit is issued. The foregoing shall be prominently stated on the face of the permit. The validity of a construction permit or a repair permit shall not be affected by a change in ownership of the site on which a private drinking water well is proposed to be located or is located if the location of the well is unchanged and the well and the facility served by the well remain under common ownership.

(g) Certificate of Completion. – Upon completion of construction of a private drinking water well or repair of a private drinking water well for which a permit is required under this section, the local health department shall inspect the well to determine whether it was constructed or repaired in compliance with the construction permit or repair permit. If the local health department determines that the private drinking water well has been constructed or repaired in accordance with the requirements of the construction permit or repair permit, this Article, and rules adopted pursuant to this Article, the local health department shall issue a certificate of completion. No person shall place a private drinking water well into service without first having obtained a certificate of completion. No person shall return a private drinking water well that has undergone repair to service without first having obtained a certificate of completion.

(h) Drinking Water Testing. – Within 30 days after it issues a certificate of completion for a newly constructed private drinking water well, the local health department shall test the water obtained from the well for the following parameters: arsenic, barium, cadmium, chromium, copper, fluoride, lead, iron, magnesium, manganese, mercury, nitrates, nitrites, selenium, silver, sodium, zinc, pH, and bacterial indicators.

(i) Commission for Health Services to Adopt Drinking Water Testing Rules. – The Commission for Health Services shall adopt rules governing the sampling and testing of well water and the reporting of test results. The rules shall allow local health departments to designate third parties to collect and test samples and report test results. The rules shall also provide for corrective action and retesting where appropriate. The Commission for Health Services may by rule require testing for additional parameters if the Commission makes a specific finding that testing for the additional parameters is necessary to protect public health.

(j) Test Results. – The local health department shall provide test results to the owner of the newly constructed private drinking water well and, to the extent practicable, to any leaseholder of a dwelling unit or other facility served by the well at the time the water is sampled.

(k) Registry of Permits and Test Results. – Each local health department shall maintain a registry of all private drinking water wells for which a construction permit or repair permit is issued. The registry shall specify the physical location of each private drinking water well and shall include the results of all tests of water from each well. The local health department shall retain a record of the results of all tests of water from a private drinking water well until the well is properly closed in accordance with the requirements of this Article and rules adopted pursuant to this Article.

(l) Authority Not Limited. – This section shall not be construed to limit any authority of local boards of health, local health departments, the Department of Health and Human Services, or the Commission for Health Services to protect public health."

SECTION 5. G.S. 130A-4 reads as rewritten:

"§ 130A-4. Administration.

(a) Except as provided in subsection (c) of this section, the Secretary shall administer and enforce the provisions of this Chapter and the rules of the Commission. A local health director shall administer the programs of the local health department and enforce the rules of the local board of health.

(b) When requested by the Secretary, a local health department shall enforce the rules of the Commission under the supervision of the Department. The local health department shall utilize local staff authorized by the Department to enforce the specific rules.

(c) The Secretary of Environment and Natural Resources shall administer and enforce the provisions of Articles 8, 9, 10, 11, and 12 of this Chapter and the rules of the Commission.

(d) When requested by the Secretary of Environment and Natural Resources, a local health department shall enforce the rules of the Commission and the rules adopted by the Environmental Management Commission pursuant to G.S. 87-87 under the supervision of the Department of Environment and Natural Resources. The local health department shall utilize local staff authorized by the Department of Environment and Natural Resources to enforce the specific rules."

SECTION 6. G.S. 130A-39(g) reads as rewritten:

"(g) A local board of health may impose a fee for services to be rendered by a local health department, except where the imposition of a fee is prohibited by statute or where an employee of the local health department is performing the services as an agent of the State. Notwithstanding any other provisions of law, a local board of health may impose cost-related fees for services performed pursuant to Article 11 of this Chapter, "Wastewater Systems," for services performed pursuant to Part 10, Article 8 of this Chapter, "Public Swimming Pools", ~~and for services performed pursuant to Part 11, Article 8 of this Chapter, "Tattooing".~~ "Tattooing", and for services performed pursuant to G.S. 87-97. Fees shall be based upon a plan recommended by the local health director and approved by the local board of health and the appropriate county board or boards of commissioners. The fees collected under the authority of this subsection are to be deposited to the account of the local health department so that they may be expended for public health purposes in accordance with the provisions of the Local Government Budget and Fiscal Control Act."

SECTION 7. G.S. 143-300.8 reads as rewritten:

"§ 143-300.8. Defense of local sanitarians.

Any local health department sanitarian enforcing rules of the Commission for Health Services or of the Environmental Management Commission under the supervision of the Department of Environment and Natural Resources pursuant to ~~G.S. 130A-4(b)~~ G.S. 130A-4 shall be defended by the Attorney General, subject to the provisions of G.S. 143-300.4, and shall be protected from liability in accordance with the provisions of this Article in any civil or criminal action or proceeding brought against the sanitarian in his official or individual capacity, or both, on account of an act done or omission made in the scope and course of enforcing the rules of the Commission for Health ~~Services.~~ Services or of the Environmental Management Commission. The Department of Environment and Natural Resources shall pay any judgment against the sanitarian, or any settlement made on his behalf, subject to the provisions of G.S. 143-300.6."

SECTION 8. G.S. 87-97, as enacted by Section 4 of this act, becomes effective 1 July 2008 except that G.S. 87-97(i) becomes effective when this act becomes law. All other sections of this act become effective when this act becomes law.

In the General Assembly read three times and ratified this the 19th day of July, 2006.

s/ Beverly E. Perdue
President of the Senate

s/ James B. Black
Speaker of the House of Representatives

s/ Michael F. Easley
Governor

Approved 1:59 p.m. this 7th day of August, 2006

**Environmental Health Report
Upcoming Changes in the Well Program for 2007/2008
Fee and Personnel Impact**

Impact on Well Permit Process

Enactment of the Private Drinking Water Well Law from the 2006 legislation will result in significant changes to the well permitting and water sampling procedures in Orange County. The Orange County Health Department has a well construction program that requires permitting and a construction inspection of new wells but no certificate of completion once the well is completed. OCHD does not currently require sampling of newly constructed wells but offers sampling on an optional basis to all private well owners. The following is a comparison of the current practice and the fee structure and changes that must be implemented as a result of the new law.

Current Practice:

Activity	Site visit	Note	Time*
Well permit application initialized	N		15 minutes
Well permit is issued	Y	Trip may be incorporated with issuance of Construction Authorization trip	1.0 hour
Grouting inspection and GPS siting of the well	Y		2.0 hours
Enter well data in Permits Plus	N		15 minutes
Minimum number of visits	2	Total time required	3.5 hours

After Implementation of the Private Water Supply Law:

Activity	Site visit	Note	Time*
Well permit application initialized	N	No Change, however a "plat" will be required	15 minutes
Well permit is issued	Y	No Change	1 hour
Grouting inspection and GPS siting of the well	Y	No Change	2 hours
Enter well stats in Permits Plus	N	No Change	15 minutes
Well completion inspection	Y	After pump, piping, and seal is installed	1 hour
Issuance of Well Completion Certificate	N	Upon satisfactory completion inspection. Allows for well to be placed into use and CO to be issued.	15 minutes

Check for chlorine residual	Y	25 days after the Completion Certificate is issued	1 hour
Collect water sample	Y	Within 30 days of Completion Certificate and 48 hours after chlorine residual absence.	1 hour
Enter and report sample results	N	Reports must be sent to owner	15 minutes
Minimum number of visits	5	Total Time required	7 hours

* Time is estimated including travel time

The times and number of trips are a minimum. As with current structure, additional visits are commonly necessary due to failed inspections, presence of chlorine, additional grouting inspections, follow-up water samples, etc.

Impact on Fees

New Water Sampling Suite

An extensive 19 parameter sampling kit will be made available by the State lab, which will be required of all new wells, but will also be offered to owners of existing wells. For new well construction, the cost of this kit will be included in the initial well permit fee. The kit consists of bacteriologic, nitrate/nitrite, inorganic parameters, as well as barium, cadmium, chromium, mercury, selenium, silver, and sodium.

Sample Type	Our Cost (Bottles Only)	Current Fee	Estimated Number/Year
Bacteria	\$2.00	\$25	600
Inorganic	\$2.00	\$35	500
Nitrate	\$5.00	\$25	50
Pesticide	\$18.55	\$75	40
Petroleum / VOA	\$21.91	\$75	50
New Sample Kit	\$55.00	N/A (\$100 Proposed)	350

Comparison of Well Permit Fees

County	Current # Trips	Current Mandatory Sample	Current Fee	Proposed Fee
Orange	2	N	\$260	\$430
Wake	4	Y	\$400	\$400
Catawba	3	N	\$190	\$190
Durham	3	N*	\$250	Not yet Determined

*Sample is included in well permit fee if requested by owner

Wake and Catawba have in-house analytical labs

Wake is anticipating a \$100 well abandonment fee

Paul Laughton

From: Tom Konsler
Sent: Thursday, June 07, 2007 11:53 PM
To: Paul Laughton
Cc: Rosemary Summers; Andy Adams
Subject: Well Program Impacts

Paul,

This evening, Commissioner Nelson said he would like more information pertaining to the position requests for the well construction and water sampling program. Specifically he wanted to see the draft rules that are being developed pursuant to the legislation passed in 2006.

The rules are being developed in two separate components. The first is the private well construction rules under the Environmental Management Commission and I have attached the latest draft. The stakeholders have already met to discuss this version and changes are being incorporated.

The second set of rules will be under the Commission for Health Services that will deal with the water sampling requirements. I have requested an electronic version from the state, but I don't know when it will arrive. I do have a hard copy and will fax it to you first thing in the morning. The stakeholder review process for this set of rules has not yet begun.

I have attached a revised document (Well Permit Fees 2007) that was developed to explain the impact of the law change on personnel and fees. This will hopefully clarify the increase number of visits required for each new well.

The third attachment (PDF) is a copy of the law that established the program requirements. The pertinent text is in Section 4, GS 87-97 which is the language that was added.

Please let me know if there is any other information I can provide to clarify this.

Thanks

Tom

Tom Konsler, R.S.
Environmental Health Director
Orange County Health Department
306-C Revere Rd.
Hillsborough, NC 27278
919-245-2360
919-644-3006 [FAX]

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6/8/2007

DRAFT Testing of Private Drinking Water Wells

15A NCAC 18A .3801 is proposed for adoption as follows:

SECTION.3800 - PRIVATE DRINKING WATER WELL SAMPLING**15A NCAC 18A .3801 DEFINITIONS**

The following definitions shall apply throughout this Section:

- (1) "Practical Quantitation Limit" or "PQL" means the lowest detectable level that can be achieved among laboratories within specified limits during routine laboratory operations. The PQL represents a practical and routinely achievable detection level with a relatively good certainty that any reported value is reliable.
- (2) "Certified laboratory" means the North Carolina State Laboratory of Public Health certified by the US Environmental Protection Agency or a laboratory certified by the Certification Section of the North Carolina Public Health Laboratory pursuant to 10A NCAC 42D to determine the presence of coliform bacteria and/or the chemical constituents to be tested.
- (3) "Coliform bacteria" or "total coliform" means aerobic or facultative anaerobic, gram-negative, non-spore forming, rod shaped bacteria included in the genera Klebsiella, Enterobacter, Escherichia and Citrobacteria. Coliform bacteria originate in soil, vegetation or the intestinal tract of warm-blooded animals. The presence of coliform bacteria in a water sample indicate the presence of a pathway for bacteria and possibly pathogens to gain entry into a water supply system.
- (4) "Department of Environment and Natural Resources" or "Department" means the North Carolina Department of Environment and Natural Resources. The term also means the authorized representative of the Department. For the purposes of any notices required pursuant to the rules of this Section, notice shall be mailed to "Division of Environmental Health, On-Site Water Protection Section, North Carolina Department of Environment and Natural Resources," 1642 Mail Service Center, Raleigh, NC 27699-1642.
- (5) "Local Health Department" means the county or district health department or its successor.
- (6) "Fecal coliform bacteria" or "fecal coliform" means a sub-group of coliform bacteria that are present in the gut and feces of warm-blooded animals. The presence of fecal coliform bacteria in a water sample indicate fecal contamination and the presumed presence of pathogens in the water supply
- (7) "Private drinking water well" means any excavation that is cored, bored, drilled, jetted, dug, or otherwise constructed to obtain groundwater for human consumption and that serves or is proposed to serve 14 or fewer service connections or that serves or is proposed to serve 24 or fewer individuals. The term "private drinking water well"

includes a well that supplies drinking water to a transient non-community water system as defined in 40 Code of Federal Regulations 141.2 (1 July 2003 Edition).

- (8) "Water supply" means any source of drinking water.
- (9) "Water supply system" means pump and pipe used in connection with or pertaining to the operation of a private drinking water well including pumps, distribution service piping, pressure tanks and fittings.

History Note: Authority G.S. 87-97;

Eff. July 1, 2008.

15A NCAC 18A .3802 is proposed for adoption as follows:

15A NCAC 18A .3802 SAMPLE COLLECTION

(a) Within 30 days after it issues a certificate of completion for a newly constructed private drinking water well, the local health department shall test the water obtained from the well, or ensure that the water obtained from the well has been sampled and tested by a certified laboratory, in accordance with the rules of this Section. Samples collected from private water supply wells pursuant to the rules of this Section shall be collected by an Environmental Health Specialist employed by a local health department, an authorized agent of the Department, or an employee of a certified laboratory. The sample collector shall be trained in aseptic sampling techniques for collection of coliform bacteria and shall be knowledgeable in the sampling techniques and containers for chemical constituents following methods described in 40 Code of Federal Regulations 141.23 Inorganic Chemical Sampling and Analytical Requirements and 40 Code of Federal Regulations 143.4 Monitoring, which are incorporated by reference including any subsequent amendments or editions.

(b) Water samples shall be collected from the sample tap at the well or the closest accessible collection point to the water source with a tap capable of being disinfected, provided the sampling point shall precede any water treatment devices.

(c) It is the responsibility of the well owner to provide access and a source of power for the purpose of collecting the required water sample.

(d) Samples for determination of the presence of total coliform and fecal coliform bacteria and chemical constituents shall be collected in bottles supplied by the State Laboratory of Public Health or a third party certified laboratory.

(e) For all new private drinking water wells, samples for total coliform and fecal coliform bacteria shall be collected not less than 24 hours after chlorine or disinfectant agents have been flushed from the well and water supply system. The water shall be tested for chlorine or other disinfectants used in that well to verify removal of disinfectants before collection of samples for bacteria. Required water samples shall not be collected from:

- (1) Water supply systems that contain chlorine or other disinfectant chemicals;
- (2) New water supply systems that have not been disinfected; or
- (3) Water supply wells that are not constructed and located in accordance with the rules of
Section 15A NCAC 02C.0300

(f) Samples shall be shipped to the laboratory following the procedures for sample preservation and within holding times required in 40 Code of Federal Regulations 141.21(f) Analytical Methodology, 141.23 Inorganic Chemical Sampling and Analytical Requirements, and 143.4 Monitoring, which are hereby incorporated by reference including any subsequent amendments or editions.

(g) Additional or retest samples may be collected if::

- (1) the initial field inspection or historical information indicates there is the potential for other contaminants to be present in the groundwater source; or
- (2) a retest sample is deemed necessary based on the analytical results or data review of the initial testing.

History Note: Authority G.S. 87-97;

Eff. July 1, 2008.

15A NCAC 18A .3803 is proposed for adoption as follows:

15A NCAC 18A .3803 SAMPLE ANALYSIS

- (a) Required water samples shall be analyzed in the North Carolina State Laboratory of Public Health or a certified laboratory.
- (b) A required bacteriological water sample shall be tested for total coliform bacteria and if present, further tested for the presence of fecal coliform bacteria or *E. coli*.
- (c) A required chemical water sample shall be tested for Arsenic, Barium, Cadmium, Chromium, Copper, Fluoride, Lead, Iron, Magnesium, Manganese, Mercury, Nitrate, Nitrite, Selenium, Silver, Sodium, Zinc and pH.
- (d) Testing protocols shall follow EPA methods as published in the applicable sections of the most recent 40 CFR 141 and 143, Federal Register updates and/or the North Carolina Drinking Water Laboratory Certification rules of Section 10A NCAC 42D.

History Note: Authority G.S. 87-97;

Eff. July 1, 2008.

15A NCAC 18A .3804 is proposed for adoption as follows:

15A NCAC 18A .3804 REPORTING

(a) The results of required chemical and bacteriological water sample analyses for each new private drinking water well shall be reported to:

- (1) the Environmental Health Specialist at the local health department;
- (2) the DENR Private Water Supply Protection Branch; and
- (3) the DHHS Division of Public Health, Epidemiology Section, Occupational and Environmental Epidemiology Branch.

(b) Certified laboratories reporting results of sampling required by the rules of this Section shall use the reporting format developed by the North Carolina State Laboratory of Public Health for reporting private well-water sample results and shall include well identification information and a guide for interpreting sample results.

*History Note: Authority G.S. 87-97;
Eff. July 1, 2008.*

15A NCAC 18A .3805 is proposed for adoption as follows:

15A NCAC 18A .3805 DATA REVIEW

For all private well sampling data where chemical or biological contaminants are detected at or above the practical quantitation limit, the North Carolina Occupational and Environmental Epidemiology Branch (OEEB) shall provide the following to the local health department from which the sample was collected:

- (1) information about the contaminant(s) detected;
- (2) recommendations for uses of the water; and
- (3) recommendations about the need for and the frequency of repeat sampling.

*History Note: Authority G.S. 87-97;
Eff. July 1, 2008.*

Non-Departmentals - Reserve for Planning Initiatives

Agency	2006-2007 Original Budget	2007-2008 Request	2007-2008 Manager Recommendations	2007-2008 Planning Department Priorities**
Clean Water Education Partnership	\$0	\$4,797		\$4,797 ⁽⁷⁾
Comprehensive Plan Update, Dispute Settlement Center	\$0	\$15,000		\$15,000 ⁽²⁾
Comprehensive Plan Update, Synthesizing Consultant	\$0	\$50,000		\$50,000 ⁽³⁾
Eftland-Mebane Small Area Plan Water Study	\$25,000	\$0		
Eftland Sewer Expansion Master Plan Consultant	\$0	\$25,000		\$25,000 ⁽⁵⁾
Eno Economic Development District Study	\$25,000	\$25,000		\$20,000 ⁽⁴⁾
Hillsborough/Orange County Strategic Growth Plan (Phase II)	\$0	\$10,000		\$10,000 ⁽¹⁾
Metropolitan Planning Organization (MPO)	\$0	\$0		
Orange-Alamance Water System (OAWS) Infrastructure Consultant	\$0	\$25,000		\$20,000 ⁽⁶⁾
Park Master Plan Update (instead of Technical Update of Park Payment-In-Lieu)	\$0	\$36,000		
School Construction Impact Fees Update	\$60,000	\$0		
Transfer of Development Rights (TDR) - Phase III	\$30,000	\$0		
Transportation Improvement Plan Project E-3606 - OC Bicycle Map/Signs*	\$0	\$50,000		\$50,000 ⁽⁸⁾
Upper New Hope Arm of Jordan Lake (Jordan Lake Rules)	\$0	\$0		
Water/Sewer Special Assessment and/or Tax Increment Financing (TIF) Consultant		\$10,000		
Other (Miscellaneous)	\$5,000	\$0		
Total	\$145,000	\$250,797	\$145,000	\$194,797

* less 100% reimbursement from NCDOT (\$50,000)

Net Costs \$144,797

** Footnotes 1 thru 8 reflect the Planning Department's priorities for FY 2007-08

Reserve for Planning Initiatives Requests (FY 2007-2008)

Clean Water Education Partnership⁷

\$4,797

The Clean Water Education Partnership (CWEP) is a cooperative effort between local governments, state agencies, and nonprofit organizations to protect water quality in the Tar-Pamlico, Neuse, and Cape Fear River Basins. CWEP helps public entities communicate the important fact that clean water is vital for healthy ecosystems and a high quality of life for area residents. Subcommittees work on various public outreach and education activities. As of FY 2007, there are 30 local government partners in CWEP. EPA's and DWQ's Section 319 grant program generously provides occasional supplemental funding for specific initiatives.

Comprehensive Plan Update, Dispute Settlement Center²

\$15,000

In December 2006, the BOCC authorized the execution of a contract with the Orange County Dispute Settlement Center (DSC) for the provision of process and facilitation services related to the Comprehensive Plan update. These services have been provided on an as needed basis as requested by the Project Management Team (County Manager, Planning Director, Comprehensive Planning Supervisor, and Planning Board Chair) and are to extend through May 2008, which is when the public hearing to complete the Update has been scheduled.

Comprehensive Plan Update, Synthesizing Consultant³

\$50,000

In December 2006, the BOCC voiced support for the use of consulting services to help staff complete the Comprehensive Plan Update. In this case, consulting services would be used to "synthesize" the existing reports and studies that have been completed by various county departments, advisory boards, and in some cases consultants; identify any missing components; and repackage into a Draft Comprehensive Plan. In March 2007, staff initiated the consultant procurement process through a Request for Qualifications (RFQ). At the time this was written, staff anticipated the BOCC beginning contractual negotiations with a preferred professional consultant in late-May to early-June to extend in FY 07-08.

Efland Sewer Expansion Master Plan Consultant⁵

\$25,000

The Efland-Mebane Small Area Plan Task Force has identified infrastructure expansion as one of the key elements needed to support future residential and economic development opportunities in the Efland area. A master plan that identifies the viable expansion of the existing Efland sewer system is needed to determine future land use options in the Efland area to be matched with and complemented by the OAWS water plan.

Eno EDD Water and Sewer Study⁴

\$25,000

A small area planning task force has also been created for this area within the City of Durham urban growth boundary. It is suggested by the task force and Durham officials that a jointly funded water and sewer conceptual master plan would be the best mechanism to lead to the orderly and efficient economic development land use pattern.

Hillsborough/Orange County Strategic Growth Plan Phase II¹

\$10,000

Last year (2005-06), the BOCC and Town of Hillsborough collaborated on the Town of Hillsborough/Orange County Strategic Growth Plan Phase I, which was adopted by both entities. Phase I set the growth management framework through a resolution to prompt work to be done in Phase II. Coordinated Planning Zones, annexation boundaries, land use patterns and intensities and complementary resource and infrastructure plans and outreach are all part of Phase II.

**Footnotes 1 thru 8 reflect the Planning Department's priorities for FY 2007-08.*

Appendix F-1

OAWS Water Infrastructure Consultant⁶**\$25,000**

The Efland-Mebane Small Area Plan Task Force has identified infrastructure expansion as one of the key elements needed to support future residential and economic development opportunities in the Efland area. The Orange-Alamance Water System (OAWS) is an existing utility that extends through much of the study area. While it covers a sizable area, the system is constrained in its ability to provide fire suppression and/or support expanded service. A study that analyzes the current system and identifies options for the future is needed to determine a course of action for water service in the Efland area. County officials intend to work with OAWS officials to share in the cost of the needed study.

Park Master Plan Update**\$36,000**

Comprehensive Plan of Parks and Recreation Element should be completed first, then Strategic Plan, and then Technical Update of Parks Payment-in-Lieu.

TIP Project E-3606, Orange County Bicycle Map and Signs⁸**\$50,000**

(To be reimbursed by NCDOT; possibly fund as a Grant project)

The NCDOT will develop a Reimbursement Agreement with Orange County to cover the actual costs of this project at 100% up to the specified amount to provide 20,000 bicycle maps. The latest estimate, provided by the Bicycle and Pedestrian Program Manager, for producing and printing 20,000 copies of the map is \$43,000. This item is a Planning Department initiative in conjunction with OUTBoard objectives, or perhaps a BOCC initiative. An account would be created to expend monies, which would be reimbursed during FY 2007-2008.

Water/Sewer Special Assessment and/or TIF Consultant**\$10,000**

This consultant work is intended to be available if and when an economic development project or district or County is considering a creative financing program to fund and build infrastructure. Tax Increment Financing (TIF) mechanisms are now available to be used in North Carolina under guidelines best developed by a consultant since there is limited history of TIF usage in North Carolina.

Initiatives with Continued County Participation But No Funding Required At This Time:**Metropolitan Planning Organization (MPO) (Membership Dues)****No cost at this time**

Orange County is a member of the Durham-Chapel Hill-Orange County (DCHC) Metropolitan Planning Organization (MPO), a federally required planning body responsible for transportation planning in the urbanized areas of Durham and Orange Counties. Orange County Planning staff serves on the technical committee (Technical Coordinating Committee) of this organization. No financial contribution is required from Orange County since Lead Planning Agency operations are handled through the City of Durham Transportation Division. Orange County may participate in MPO projects or studies from time to time that would require a contribution for the 20% local match for such projects.

Upper New Hope Arm of Jordan Lake (Jordan Lake Rules)**No cost at this time**

Erosion Control Division is primary staff liaison with Orange Soil & Water Conservation and Environment & Resource Conservation Department (ERCD) also participating.

*Footnotes 1 thru 8 reflect the Planning Department's priorities for FY 2007-08.



Thursday, June 14, 2007



Club Nova Community, Inc.

Logan Carter

Matthew Cox

Gretchen Davis

Betsy Fenhagen

Esphur E. Foster

Gary D. Gaddy

Helen Halleck

Seymour Halleck

Barbara Nettles-Carlson

Joan Pierce

Dan Pollitt

Jaki Shelton-Green

Segun Shelton-Green

Club Nova Advisory Council

Shira Belovicz

M. Patricia DeVine

Bill Massengale

Michael Norton

Allen Spalt

Hans Wanders

Consultant

Jay Miller
Shared Visions Foundation

Director

Karen Kincaid Dunn

Dear Ms. Harvey (Gwen),

On behalf of Club Nova Community, Inc., I am requesting Orange County Funding in the amount of \$75,000 for the upcoming Fiscal Year 2007-2008. This request is similar to the request we made last year for a specific allocation from Orange County to Club Nova Community, Inc. to be dispersed through OPC Area Program.

The funding will allow us to continue providing clubhouse supports and opportunities (psychosocial rehabilitation) to some of our most severely disabled citizens. The services are projected to cost ~ \$84,461.

Our system of mental health is extremely fragile. Community Support (CS) has not been readily available. Recently, with the CS rate reduction, providers are limiting the number of CS workers or ceasing to offer community support altogether. Several months ago, we determined it was necessary for Club Nova to provide CS. It has recently become even more critical that we provide this service. We are now conditionally endorsed to provide Community Support to the many members of Club Nova who do not have this necessary service. Thus far, we have been developing this new service and covering start up costs with no additional funds.

We continue to absorb the costs of new state unfunded mandates and requirements. Included with this letter requesting funding is information that describes some of the challenges we face in continuing to operate a high quality clubhouse program. Along with the challenges are excellent examples of how our community has responded with the essential support to meet our needs. Club Nova is a model of high standards and excellence for our citizens who live with mental illness. As you read through the information, it becomes clearly evident the highly significant role Orange County plays in the success of Club Nova. We are well aware that Orange County has not been required to provide this level of support. And we are deeply grateful for the support.

We continue finding ways to provide the best supports and opportunities for our members during what has become one of the worst times in the history of community mental health. The support we receive from Orange County makes a difference.

Thank you for all the work you do for our citizens who live with mental illness.

Please do not hesitate to contact me with questions, concerns, or additional information.

With Kindest Regards,

Karen

★ Karen Kincaid Dunn
Director of Club Nova



Club Nova

**Information to Supplement
Request for Funds**

**Prepared for
Orange County
Board of Commissioners**

June 2007

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Clubhouse Model

Clubhouse is a place where people who live with mental illness come to rebuild their lives. The participants are called members, not patients and the focus is on their strengths not their illness. Work in the clubhouse, whether it is clerical, data input, meal preparation, or reaching out to their fellow members, provides the core healing process.

Every opportunity provided is the result of the efforts of the members and a small staff, who work side by side, in a unique partnership. One of the most important steps members take toward greater independence is Transitional Employment, where they work in the community in real jobs.

Members also receive help in securing housing, advancing their education, obtaining good psychiatric and medical care and maintaining government benefits. Membership is for life so members have all the time they need to secure their new life in the community.

Clubhouse Services

- Work Oriented Day Program
- Supported Education
- Community Based Employment
- Evening and Weekend Social Program
- Supported Housing
- Community Support Services (Case Management)
- Outreach
- Assistance with Entitlements
- Crisis Assistance
- Transportation Assistance
- Advocacy

The clubhouse is an intentional community offering a network of comprehensive, cost effective, opportunities. The clubhouse is at the pinnacle of best practice, focusing on the whole person and offering repeated opportunities throughout the recovery process.

There are daily successes; however, the greater changes can be seen over time. The clubhouse model has many success stories. Given the meaningful work and meaningful relationships, and our network of opportunities and supports, we see many members return to full lives. Members who have been unable to work for years, have returned to full time independent employment in nursing, social work, and other professional lines of work. Members who spent years in and out of the hospital have returned to school in preparation for future employment. One of our members was invited to join the faculty for Clubhouse Development. He now travels around the world conducting clubhouse certifications. Other members have become respected artists with art exhibits and musical performances. The list goes on.

Facts About Club Nova

We have approximately 100 active members.

We have an average daily attendance of 45 members per day.

Currently we have 29 members working.

During the past year 47 members worked.

We have 10 members in school.

We have 18 members volunteering in the community.

In the previous year we have had a total of 62 non-duplicated members employed, in school, or volunteering in the community.

Billable Services Provided by Club Nova

Club Nova Community, Inc. is the private not for profit legal entity with 501© 3 status which operates Club Nova. Club Nova is a clubhouse model program. The billable services we provide include Psychosocial Rehabilitation (PSR) and Supported Employment (SE). On May 8th, 2007 we received conditional endorsement to provide Community Support. We have not started billing for Community Support at this point.

Costs Incurred to Provide PSR

Our largest cost is personnel for programming and sustaining the infrastructure necessary to effectively operate a non profit. Additional costs incurred have been start up costs, including developing the infrastructure to operate as a private non profit. In addition to personnel for programming and sustaining our infrastructure, our next largest expense is our operating costs.

Challenges Faced in Providing PSR and Support Received

The following information is based on the May 2007 document provided by Club Nova to the NC Division of Medical Assistance and the NC Division of Mental Health as part of the PSR rate review. The materials have been edited and updated for provision to the Orange County Board of Commissioners.

Funding for Mental Health Reform

Funding has been and remains insufficient for implementing reform. While reform has at least “theoretically” been pushed forward, there has been a much stronger force resulting in minimizing services, choice, and the safety net for our citizens living with serious/severe and persistent mental illness.

Mental Health Reform requires adequate funding. The funding has not been in place.

We hope our Governor and the NC General Assembly will take to heart the *Heart of the Matter Study* that was completed in early 2007. The study was conducted by a consulting firm for the NC Department of Health and Human Services, NC Division of Mental Health, and the Legislative Oversight Committee for Mental Health Reform. The study provides information regarding what mental health reform is going to cost.

Low Reimbursement Rate for Psychosocial Rehabilitation

The reimbursement rate for psychosocial rehabilitation has always been one of the lowest service rates. During the last 8-9 years, the reimbursement rate for Psychosocial Rehabilitation (PSR) has increased a total of 19 cents. The current rate is \$9.36 per hour. It is quite difficult to remain financially solvent at this low reimbursement rate. Club Nova, as well as 3 other Clubhouses in North Carolina, participated in the long overdue PSR rate review conducted by NC Division of Medical Assistance and NC Division of Mental Health. As a result, as of July 1, 2007, the rate for PSR will increase to \$11.60 per hour. This rate does not cover our costs per hour; however the rate increase comes much closer to covering our costs. We thank Representative Verla Insko for continuing to persist in requesting the PSR rate review and rate increase.

Privatization – Costs of Infrastructure

State level planning, problem solving, and resources devoted to divestiture and privatization have been grossly inadequate. There was little thought given to the costs required to sustain non profits, especially smaller or start-up non profits, after divesting. While rates dropped for services in order for the NC Division of Mental Health to pay the LME’s directly, there was no consideration given to the costs that would be placed on the private non profits to build and support the necessary infrastructure to operate. Examples of costs include Human Resources, Information Technology, and Accounting.

Through the efforts of many citizens, mainly including the members and staff, Club Nova consistently advocated for transitional funds at the state and local level. Club Nova was fortunate to receive financial support for start up costs. We received Transition Funding from Orange County in the amount of \$66,663 and \$75,000 from the NC General Assembly. These transition funds have been our safety net and carried us through our first year as a private non profit.

State Changes Resulting in Loss of Revenue for PSR Services Provided

At the height of divestiture and implementing the new service definitions in March 2006, for Psychosocial Rehabilitation Programs there were significant changes that placed these cost effective programs in further financial jeopardy. The Assertive Community Treatment Team (ACTT) Exclusion went into effect. Our members were given a "choice." They could "choose" whether to receive ACTT or the clubhouse, but they couldn't receive both. Of course, what this meant is that both services could not be "reimbursed." Clubhouses went right on providing PSR to members even if the member needed and chose ACTT. For the previous Fiscal Year 2005-2006, the cost for volume of services Club Nova provided for ACTT members (calculated at the existing PSR rate) was ~\$75,000. I might add that despite the reform emphasis on input from individuals living with mental illnesses, families, and public input, the significant input didn't seem to matter regarding the ACTT Exclusion decision. The decision was contrary to individual, family, and public input.

Fortunately for Club Nova, Orange County, with the approval of the Orange County Board of Commissioners, allocated an additional \$75,000. The majority of these funds were for covering the costs of this exclusion so that members of Club Nova who need the most intensive level and volume of services could still obtain necessary services. The members who receive ACTT services are some of our most vulnerable, significantly at risk citizens. The loss of revenue for the ACTT Exclusion in this current fiscal year is estimated to be ~ \$45,000 - \$50,000. For the upcoming Fiscal Year, using the new reimbursement rate, the totals would equal ~ \$55,769 - \$61,966.

Next the NC Division of Mental Health and/or the NC Division of Medical Assistance imposed an arbitrary 8 hour per day cap on reimbursement for PSR services. This occurred early in the Fiscal Year 2006-2007. This arbitrary cap has resulted in a loss of \$11,643 this Fiscal Year.

In the midst of massive changes, many additional requirements, skyrocketing costs, and already long overdue rate increases over the course of the past 8-9 years, PSR Programs have been left with providing a significant volume of PSR services that are not reimbursed by Medicaid or IPRS/state funds.

Additionally, Club Nova provides immediate drop-in/walk-in support to all members who need very brief support in an effort to remain stable. The cost of this support is ~ \$14,552 per year using the current reimbursement rate.

Unfunded Requirements/Mandates

The unfunded mandates seem endless. The ongoing changes at the state level are costly. In April 2006, PSR was required to change from monthly to daily progress notes. This means that clubhouse staff went from writing 100 notes per month to writing 1010 notes per month. The daily notes present an undue burden with no positive results. As one of our members said, "writing a daily note on me is like watching hair grow." The increase in paperwork means a decrease in services provided. The daily progress notes require the equivalent of 0.67 FTE (Full Time Equivalent).

There are layers and layers of additional costly requirements that have come with the changes in mental health in North Carolina. The increase in requirements has resulted in a dramatic increase in administrative work and paperwork. Not only are the requirements increasing, the requirements and

rules change frequently. There is little to no time to become grounded in the new rules before the next wave of rules emerge.

We are spending more and more time on meeting requirements and justifying the need for services. The authorization process is cumbersome, time consuming, and costly. Obtaining authorization for services is becoming harder and harder. The cost of tracking Person Centered Plans (PCP's) and authorization dates and hours is costly.

PSR is considered an enhanced service. The way the system has been set up, in order to receive an enhanced service, an individual seemingly must receive Community Support. The assumption that everyone receiving an enhanced service has Community Support is a false assumption. There are many members of Club Nova who do not have Community Support. Club Nova has served as the default "clinical home" for these members.

For the members who have Community Support, if the PCP is not complete with PSR goals, volume of service, and all required signatures, Club Nova loses money. We could no longer base our financial stability on work that must be done by other Community Support agencies we have no influence over. For these and other reasons, we have decided to offer Community Support through Club Nova Community, Inc. We are currently provisionally endorsed to provide Community Support. We are still awaiting state level approval for billing for this additional service.

Thus far, we have been developing our Community Support Program with no new funds. Of course, once we are approved to bill for the service, we will receive reimbursement for services provided. However, this reimbursement for services provided does not cover development and start up costs.

We are concerned given the scrutiny that Community Support now faces, we may have difficulty getting our members authorized for Community Support.

High Turnover in Mental Health Workforce

The turnover rate of community mental health workers is high. The high turnover rate means that Club Nova has responded to many of the critical unmet needs of our members. We are the safety net.

Transportation

PSR is a medically necessary service. We have never received any funds or reimbursement from Medicaid, State, or County DSS for transportation. Funding that we received from Orange County for many years has been used to provide transportation to and from PSR.

Lost Sight of Realities of Living with Serious/Severe and Persistent Mental Illness

It can be a challenge to engage someone in recovery. We are working with individuals who are living with serious, lifelong illnesses. Stepping someone down in recovery services such as PSR within 1-6-12 months is unrealistic given the nature of the illnesses. The recovery process can take years to work through. Starting treatment with immediate step down is not how recovery unfolds. Such rationing of services is counterproductive and provides no acknowledgment of the seriousness of these illnesses and what is required for recovery. This mindset gives no acknowledgment to the individuals with lifelong illnesses often needing ongoing, and sometimes lifelong, supports.

As part of the international clubhouse community, we believe fully in recovery and recognize what it may require to sustain a life that is full and meaningful. We are here for the long haul. We are not here to profit monetarily. Our mission is to provide the absolute best opportunities and support for our members.

Other

We know that coordination of care is critical. However, the cost of communicating, coordinating care, and completing paperwork for PCP's and authorizations has been grossly underestimated. Given privatization, coordination of care is more challenging amongst different providers. HIPAA does not help in facilitating communication. HIPAA presents barriers to communication.

Other Challenges We Face

Cost of Accreditation

Stringent requirements regarding licensure

Inflexibility of DHHS/DMA/DMH

DMH Payments Not Timely

Real Property

Need NC Leaders to get creative and help us find way to receive Medicaid reimbursement and also not compromise clubhouse

Voluminous Community Support we have provided has never been accounted for or reimbursed –
Never factored into PSR rate

Solutions

Increase PSR Reimbursement Rate – Increased as of July 1, 2007 from \$9.36 per hour to \$11.60 per hour.

Recognize that Recovery for People Living with Mental Illness is Not a Short Term Process

Retract the ACT Exclusion

Lift 8 Hour Cap on PSR Billing

Stop Daily Notes and Return to Monthly Notes

Simplify Authorizations

Incorporate Transportation Into Rate or Clarify How to Cover Costs of Transportation

State Resources Are Needed for Attention to Workforce Development

Flexible Funding Streams that Support Best Practice

“A New Vision for Mental Health”

We all work together as a broad array of stakeholders in NC, including but not limited to individuals living with mental illness, families, providers, advocacy organizations, businesses, court/legal system, schools, universities, elected officials, policy makers, legislators, churches **to legislate and implement “A New Vision for Mental Health.”** This involves working on an act or legislation that provides services and supports in a recovery oriented environment as a civil right. It can no longer be at the whim of the legislative/governor's budget. Recovery Oriented Services for individuals living with serious/severe and persistent mental illness are a civil right. Currently the civil rights of many of our citizens living with mental illness in North Carolina are being violated.

Clubhouse Definition

As previously mentioned, the clubhouse model is at the pinnacle of best practice. We encourage North Carolina to develop a definition that accurately reflects the activities and costs of these cost effective programs.

Other

Board Members
 Supporters
 Transitional Employment Employers
 Citizens Who Are Willing to Support Quality Mental Health Services
 Elected Officials Willing to Commit Resources
 Flexible Funding Streams that can support cost effective, innovative programs
 Housing Development
 Community Education
 Funding tying into the mission of NC regarding mental health reform
 Vast majority of providers are here because want to be, not because of money

Costs of Mental Health Reform

Club Nova (PSR) – Costs of Unfunded Services

ACTT	\$43,570
8 Hour Cap	\$11,643
Drop-In	<u>\$14,552</u>
Total FY 06-07	\$69,765 @ Reimbursement Rate of \$ 9.36 Per Hour
Total FY 07-08	\$84,461 @ Reimbursement Rate of \$11.60 Per Hour

Estimates on Some of the New/Additional/Increased Costs Per Year

The following information was submitted to NC DMA and NC DMH as part of the rate review. From this information and information from other clubhouses, the rate has been increased. The increased rate will clearly help with meeting some of the costs below. The increased rate does not, however, cover all costs.

(Some of the costs are left blank - Costs have not been researched)

- Daily Notes Documentation
 - Increase From 100 Notes/Month to 1010 Notes/Month
 - Requires Equivalent of 1 FTE

Salary	\$28,000
Benefits for 1 FTE	\$ 5,000
Deducting Cost for Monthly Notes	-\$10,337
Total \$22,663	
- Authorizations (Very Low Estimate) \$ 5,000
- Endorsement - Unknown
- Licensure Fee \$ 175
 - (Requirements Were Cumbersome and Costly)
- Accreditation \$15,000 Divided by Three Years \$ 5,000
- Additional Requirements Since Last Significant Rate Increase
 - Physicals \$80/ Person/Year X 15 Staff = Total \$ 1,200
 - Person Centered Thinking \$45 Per Person X 10 = \$ 450
 - Extensive HIPAA Training – Unknown
 - Non Violent Intervention \$75/Person/Year = \$ 1,125
 - Drug Testing Pre Hire
 - Criminal Background Checks

- Completing PCP's – Default - Unknown
- Communicating, Collaborating, Coordinating Care & PCP's
- Additional Committees – QA/QI – Client Rights – Unknown

Other Costs Not Included in PSR Rate

- Gasoline
- Contracts – State and County Funds
- High Staff Turnover Amidst Massive Changes and Costs Associated with Hiring and Training

Costs Associated with Privatization - New Responsibilities Need to Be Included In Rate

- Accounting Services
- Filing Taxes \$ 500
- Annual Audit \$ 5,000
- Legal Services
- Payroll
- Human Resources
- Policies and Procedures – Ongoing Development
- Information Technology
 - Equipment
 - Software
 - Support
- Insurance

TOTAL of Known Costs Not Included or Not Sufficiently Included in Rate

\$41,113.00

While many of these activities carry a significant cost, the cost is often absorbed by providing less service to the member. As an example, we have not hired an additional full-time staff to cover the dramatic increase in documentation from the new requirement. We are now providing that much less programming to our members as staff spend the equivalent of .67 FTE per year completing this documentation. The same is applicable to the completion of authorizations ranging from gathering and preparation of paperwork to faxing volumes of information to Value Options and our LME.

Total Costs of Mental Health Reform for Club Nova

Non Reimbursed Services Provided	\$ 84,461 @ Reimbursement Rate of \$11.60 Per Hour
New/Additional/Increased Costs	\$ 41,113
Low Estimate of Other Costs	<u>\$ 20,000</u>
Total Cost of Reform for Club Nova	\$145,574

Draft

BOARD OF COMMISSIONERS

ACTION AGENDA ITEM ABSTRACT

Meeting Date:

**Action Agenda
Item No.** _____

SUBJECT: Grant to the Orange-Person-Chatham Area Authority (OPC/LME) to Support KidSCOPE Program Operations at the Chapel Hill Training Outreach Project (CHTOP)

DEPARTMENT: County Manager's Office

PUBLIC HEARING: (Y/N)

ATTACHMENT(S):

1. CHTOP Request Letter
2. OPC/LME Request Letter

INFORMATION CONTACT

Gwen Harvey, Asst Co. Mgr, 245 -2307
Judy Truitt, OPC/LME Director,
913-4037

PURPOSE:

To consider grant funding in the amount of \$50,000 to Orange-Person-Chatham Area Authority/Local Management Entity (OPC/LME) for subcontracting to the Chapel Hill Training and Outreach Project (CHTOP) to help address the continuing costs of program divestiture and transition within KidSCOPE.

BACKGROUND:

Historical Perspective

KidSCOPE is an early intervention program created in 1988 by a coalition of concerned professionals and child advocates to address a documented need for specialized services to young children (ages 0-6) who are experiencing social, emotional, and/or behavioral difficulties. Main service components include individual play therapy with children, customized counseling and education for families, and technical assistance and training for child care providers.

Under the requirements of state wide mental health reform, OPC/LME management conducted a competitive bid process for a provider to operate the KidSCOPE program during the spring of 2005. Due diligence included extensive staff and community stakeholder analysis. Based on staff and community findings and recommendations, the OPC/LME Area Board authorized OPC management to negotiate a contract award for KidSCOPE to CHTOP on June 28, 2005.

Negotiations were successfully completed to the mutual satisfaction of all parties, including concerns and considerations for the transition of pre-existing OPC staff, and CHTOP assumed operation of KidSCOpe programs and services on October 1, 2005.

OPC/LME management requested and the BOCC authorized, coincident with divestiture, the release of the County funds in the amount of \$57,468 to OPC/LME on behalf of CHTOP and KidSCOpe. These funds were understood by the BOCC to be "one-time, supplemental, bridge" funding necessary to effect organizational transition in keeping with an orderly approach to mental health reform. OPC/LME "bridge" funds had been specifically set aside by budget ordinance within the Critical Needs Reserve for this purpose. OPC/LME as the contracting authority served as the transfer agent to provide the additional BOCC funding to CHTOP.

Additionally, the BOCC has historically granted KidSCOpe, while under OPC, funding in the amount of \$89,000 through its annual outside agency application process.

Current Need

In a recent letter to Chair Moses Carey, Fred Stevens, Chair, CHTOP, Board of Directors, requested emergency funding for the KidSCOpe Outreach and Children's Learning Center programs in the amount \$100,000 – an amount CHTOP indicated would be reduced by half if another request pending before the State was approved. The emergency funds were necessary, they explained, "to help assure continuation of these vital therapeutic programs for approximately 200 Orange County children and families", and would be used to eliminate indebtedness caused by gaps and losses in program revenue. **(Attachment 1)**

CHTOP in a direct appeal to its contract authority, OPC/LME, was able to receive an initial grant of \$100,000 through the NC Division of Mental Health, Development Disability, and Substance Abuse (MH/DD/SA). Based upon further assistance and recommendation from OPC/LME, a review coincident with the CHTOP request to the BOCC, the State has now authorized an additional \$50,000 for CHTOP and KidSCOpe, raising their investment to \$150,000.

OPC/LME management has supported BOCC approval of the CHTOP request for any additional gap funding as described in their memorandum to the Chair **(Attachment 2)**. As the lead entity for capacity building and provider relations, OPC will continue to work aggressively with CHTOP to strengthen the financial accountability, and ultimate sustainability, of its service delivery and employment compensation models.

At issue before the BOCC is consideration of awarding OPC/LME supplemental grant funding in the amount of \$50,000, which when combined with increased State funding, would allow CHTOP, as an OPC/LME contractor responsible for administering KidSCOpe, to meet its current program obligations.

FINANCIAL IMPACT:

The source of funding to cover this request, if authorized by the BOCC, would be the FY 2006-07 Safety Net and Critical Needs Reserve. As reported to the BOCC at its budget work session on May 17, the balance remaining in the current year Reserve is \$270,000.

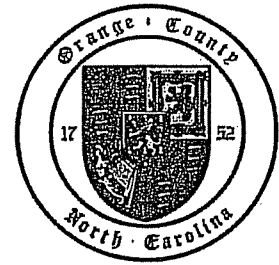
RECOMMENDATION(S):

The Manager recommends that the Board authorize the appropriation of \$50,000 from the Critical Needs Reserve to OPC/LME to assist CHTOP in the continued operation of KidSCOPE programs and services.

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MOSES CAREY, JR., CHAIR
BARRY JACOBS, VICE CHAIR
VALERIE P. FOUSHEE
ALICE M. GORDON
MIKE NELSON

ORANGE COUNTY BOARD OF COMMISSIONERS
POST OFFICE BOX 8181
200 SOUTH CAMERON STREET
HILLSBOROUGH, NORTH CAROLINA 27278



May 15, 2007

Mr. Fred Stevens, Chair
Chapel Hill Training Outreach Project, Inc.
800 Eastowne Drive, Suite 105
Chapel Hill, NC 27514

Re: Request for Emergency Funding

Dear Mr. Stevens:

This is to acknowledge receipt of your request for \$200,000 in Emergency funding for your organization. I have referred your request to the county manager for a recommendation in early June. However, I am sure that you are aware that we are currently in the process of considering our county budget for the next fiscal year and emergency grants at this time in the year are highly unusual. Never-the-less, the Manager will thoroughly analyze your request and the board will give her recommendation every consideration.

Usually, in situations such as these, prior to making a decision, the county needs to understand the plans for financial sustainability requesting agencies have developed and the circumstances that created the financial emergency. We will also need to understand the relevancy of the needs to be served to the plans developed by OPC for a comprehensive service network in its service area. I am certain that you will insure that the manager has a thorough understanding of these issues as she develops her report for our board.

Please feel free to contact me if you have any questions. The Manager will keep you informed as to when this matter will come before our board.

Sincerely,

A handwritten signature in cursive script, reading "Moses Carey, Jr.", is written over a horizontal line.

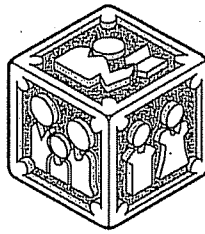
Moses Carey, Jr., Chair

Cc: Laura Blackmon, Manager
BOCC
Judy Truitt, OPC Director
✓Gwen Harvey, Assist. Manager

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**CHAPEL
HILL
TRAINING
OUTREACH
PROJECT, INC.**

May 23, 2007

Mr. Moses Carey, Chairperson
Orange County Commissioners
200 South Cameron St.
Hillsborough, NC 27278

Dear Mr. Carey:

This updates our original request for emergency funding dated April 30, 2007.

The purpose of this letter is to request from the Orange County Government emergency funding for the KidSCOPE Outreach and Children's Learning Center programs in the amount of \$100,000 in order to help assure continuation of these vital therapeutic programs for approximately 200 Orange County children and their families. The OPC Area Authority has filed a similar appeal to the state on our behalf in order to help us raise \$200,000 in the very near future. We have received verbal approval of our request to OPC and the state. We expect to receive emergency funds in the amount of \$100,000 from OPC early in June. Also, we were informed that there was a possibility of an additional \$50,000 from OPC and the state. We may learn of this additional funding by Friday, May 25. The County Government will be informed of this pending decision as soon as we hear. If we are given the additional \$50,000 from OPC, then we will automatically reduce our request to the County by that amount.

In 2005, we were pleased to support the mission of CHTOP, Inc. by taking on the KidSCOPE program when it was divested from the OPC Area Authority. The program fits well alongside our Head Start and Early Head Start programs, our Family Resource Centers and other programs that support children with disabilities. We studied the financial statements closely, and we were aware of the financial risks at the time. However, we were surprised when at the end of the first nine-month period (June 30, 2006); the program was running a \$200,000 loss. This loss was partially compensated by the transition funds of \$165,000 that were provided by Orange County and the state. But, efforts to correct this situation have failed.

Currently, we find that we have exhausted our financial resources and simply cannot continue to offer KidSCOPE services as presently constituted. We are seeking the assistance of Orange County to meet our goal of \$200,000 so that the KidSCOPE Outreach and CLC programs will continue while new, more sustainable systems for service delivery and employment compensation for its staff are developed and implemented.

800 Eastowne Drive, Suite 105, Chapel Hill, North Carolina 27514
(919) 490-5577 • FAX (919) 490-4905 • www.chtop.com

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These are the losses incurred for the period of July 1, 2006 through April 30, 2007 (attached):

FTLC (Closed, Sept 06)	\$ -27,683
KidSCOpe Outreach	-121,206
KidSCOpe CLC	-57,898
Total Deficit	\$ -206,787

Financial statements are enclosed.

Program Sustainability:

KidSCOpe Outreach:

There are four areas that need to be addressed to sustain this program:

- 1) Because of licensing and definition changes, therapists are unable to bill Medicaid at the budgeted levels. Changes to Medicaid definitions, etc. have occurred and further changes are not envisioned for the immediate future. We should be able to accurately budget for the fiscal year beginning July 1, 2007.
- 2) For Medicaid services that are billed, we are having extreme difficulty collecting Medicaid revenues and are now at risk of losing reimbursements for services rendered when we first took over the program in October of 2005. One promise that was made to us in August of 2005, before our board agreed to take on the program, was that OPC would continue to bill Medicaid and DMH for us through June of 2006 at no charge and that this service would be continued after that with a service charge. We were defenseless when OPC was prohibited by the state to deliver on this promise, (in January 06) and we have been struggling with it ever since. Consultants from Carolina Outreach and Cross Disabilities, two Orange County service providers with experience in Mental Health Medicaid billing, have agreed to assist KidSCOpe in setting up an effective Medicaid billing system.
- 3) At least six mental health therapists are required to provide meaningful services to at least 200 Orange County children and families each year. In order to sustain these services, we must move to a system that links compensation (pay and benefits) to revenues generated by the employee. Consultants from Carolina Outreach and Cross Disabilities have agreed to assist KidSCOpe in developing compensation packages for mental health therapists that will limit employer liability to a manageable level.
- 4) Even with these changes, sustainability will require additional, annual funding from the County. Now, KidSCOpe receives \$89,000 each year as an annual supplement to cover KidSCOpe Outreach costs that are not covered elsewhere. Because of new state requirements, there are various additional activities that are required of therapists which are not covered by Medicaid or other cost reimbursement programs. KidSCOpe has already submitted a separate request to increase this amount of annual funding from \$89,000 to \$134,000.

Children's Learning Center (CLC)

Losses incurred by the CLC are more manageable as long as the program is at full enrollment. Certain areas are being analyzed for improvement, such as:

- 1) We are leasing a van from the county in order to transport several children to the center. This service is not being adequately compensated for by the school systems, DSS or other users. As part of KidScope's separate proposal for an annual allocation increase, approximately \$15,000 has been requested to help offset the cost of providing transportation.
- 2) A waiting list must be developed and slots must be filled soon after they are vacated. This is one of only two 5-star rated child care centers in the Hillsborough area. A vigorous recruitment campaign is being planned.
- 3) Classroom staffing patterns and current child/staff ratios are in compliance with Developmental Day regulations, therefore, little can be done to adjust the program's salary and benefits line items.
- 4) Beginning July 1, 2007, the Orange County schools will require that KidScope pay rent and utilities for the space they use for the CLC and Outreach programs on Nash St., in Hillsborough. This cost totals \$32,000 per year and is included in the KidScope annual allocation request.

One-time Emergency Funding of \$200,000 (combined support from OPC and the County) will:

- 1) Assure that these two programs stay open so that the children and families of Orange County continue to receive needed services. The CLC serves 27 while the Outreach program serves approximately 200.
- 2) Provide time to develop better systems for service delivery and employment compensation.
- 3) Provide time to re-negotiate contracts with school systems and others.
- 4) Provide time to continue development of systems for Medicaid billing and record-keeping.

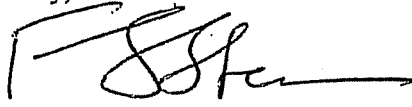
The board and staff of CHTOP, Inc. remain fully committed to these programs, and we have no regrets in making the sacrifice we have made in order to support this important work, but we now find our selves in the position of simply being unable to continue to do so without emergency assistance from the county and state.

The board very much appreciates the help and assistance that the Orange County Board of Commissioners has provided to this important program. With your immediate assistance in this matter, we believe that we can reorganize the program so that it will be able to continue on a sustainable basis.

If you would like more information about this matter, please contact Mike Mathers, CHTOP, Inc. Executive Director at 490-5577 extension 223 or Linda Foxworth, KidScope Director at 644-6590, extension 4810.

Thank you very much for your consideration of this request.

Sincerely,

A handwritten signature in black ink, appearing to read 'F Stevens', with a long horizontal stroke extending to the right.

Fred Stevens, Chair
CHTOP, Inc. Board of Directors

CC: Debra Farrington, OPC and Gwen Harvey, Orange County Government.

11/11

Chapel Hill Training Outreach Project, Inc.
KidScope Outreach income statement
07/01/07 - 04/30/07

	Current Period Actual	Current Period Budget - Original	Current YTD Actual	YTD Budget	YTD Variance	Total Budget
Support:						
State and Local Grants	1,666.67	1,666.66	16,666.61	16,666.60	0.01	20,000.00
Other Grants	0.00	0.00	19,600.00	30,000.00	(10,400.00)	30,000.00
Contributions	0.00	166.66	5,450.00	1,666.60	3,783.40	2,000.00
Other	455.00	0.00	455.00	0.00	455.00	0.00
Total Support:	<u>2,121.67</u>	<u>1,833.32</u>	<u>42,171.61</u>	<u>48,333.20</u>	<u>(6,161.59)</u>	<u>52,000.00</u>
Revenue:						
OC - Kidscope	7,417.00	22,250.00	74,167.00	89,000.00	(14,833.00)	89,000.00
Contracted Services	0.00	350.00	525.00	1,400.00	(875.00)	2,000.00
DSS Subsidy by County	(1,083.00)	0.00	0.00	0.00	0.00	0.00
Client Fees (co-pay)	35.00	416.66	700.00	4,166.60	(3,466.60)	5,000.00
Insurance Claims	0.00	1,006.50	1,503.51	10,065.00	(8,561.49)	12,078.00
DMH/DD/SAS Claims	9,218.00	6,650.00	9,615.52	26,600.00	(16,984.48)	40,000.00
Medicaid claims - Licensed prov	5,071.30	18,750.00	79,748.01	187,500.00	(107,751.99)	225,000.00
CDSA Claims	<u>2,514.72</u>	<u>2,666.66</u>	<u>15,056.05</u>	<u>26,665.94</u>	<u>(11,609.89)</u>	<u>31,999.42</u>
Total Revenue:	<u>23,173.02</u>	<u>52,089.82</u>	<u>181,315.09</u>	<u>345,397.54</u>	<u>(164,082.45)</u>	<u>405,077.42</u>
Total Support and Revenue	<u>25,294.69</u>	<u>53,923.14</u>	<u>223,486.70</u>	<u>393,730.74</u>	<u>(170,244.04)</u>	<u>457,077.42</u>
Expenses:						
Personnel Expenses	27,954.40	27,973.26	265,522.49	278,548.86	13,026.37	342,847.96
Contract services and Professional fees	206.45	1,333.33	9,688.67	12,708.30	3,019.63	15,375.00
Materials	370.70	433.33	3,407.35	3,933.30	525.95	4,650.00
Travel	823.60	625.00	5,892.60	6,250.00	357.40	7,500.00
Communications	691.89	483.33	5,436.58	4,033.30	(1,403.28)	4,800.00
Printing	244.79	250.00	1,562.29	1,596.00	33.71	1,800.00
Repairs/Maintenance	2.00	391.67	6,059.36	4,371.70	(1,687.66)	5,200.00
Conferences/Meetings	56.25	0.00	152.83	300.00	147.17	400.00
Professional Development	1,962.41	83.33	2,324.91	833.30	(1,491.61)	1,000.00
Family Support	0.00	0.00	500.00	800.00	300.00	1,000.00
Occupancy	455.80	430.00	4,564.94	4,525.00	(39.94)	5,385.00
Purchase of Equipment	0.00	0.00	398.98	1,200.00	801.02	1,200.00
Personnel expense	100.00	83.33	553.55	933.30	379.75	1,150.00
Dues & Subscriptions	0.00	50.00	130.00	200.00	70.00	200.00
Indirect Costs	<u>2,795.44</u>	<u>5,000.00</u>	<u>38,498.21</u>	<u>46,435.00</u>	<u>7,936.79</u>	<u>56,435.00</u>
Total Expenses:	<u>35,663.73</u>	<u>37,136.58</u>	<u>344,692.76</u>	<u>366,668.06</u>	<u>21,975.30</u>	<u>448,942.96</u>
Net Revenue Over Expenses	<u>(10,369.04)</u>	<u>16,786.56</u>	<u>(121,206.06)</u>	<u>27,062.68</u>	<u>(148,268.74)</u>	<u>8,134.46</u>

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Chapel Hill Training Outreach Project, Inc.
KidSCOPE CLC income statement
07/01/07 - 04/30/07

	Current Period Actual	Current Period Budget - Original	Current YTD Actual	YTD Budget	YTD Variance	Total Budget
Support:						
State and Local Grants	416.66	416.66	4,166.63	4,166.60	0.03	5,000.00
Other Grants	0.00	0.00	175.00	0.00	175.00	0.00
Contributions	0.00	41.66	525.00	416.60	108.40	500.00
Total Support:	<u>416.66</u>	<u>458.32</u>	<u>4,866.63</u>	<u>4,583.20</u>	<u>283.43</u>	<u>5,500.00</u>
Revenue:						
School Boards	11,192.40	9,733.10	69,010.80	77,864.80	(8,854.00)	97,331.00
Contracted Services	456.00	377.50	3,720.00	3,020.00	700.00	3,775.00
Childcare Fees	2,474.04	4,833.83	40,091.64	48,338.30	(8,246.66)	58,006.00
DSS Subsidy by County	13,696.25	11,156.00	88,240.35	111,560.00	(23,319.65)	133,872.00
CCSA - Smart Start Subsidy	417.96	891.00	9,504.08	8,910.00	594.08	10,692.00
DMH/DD/SAS Claims	22,111.15	16,750.00	166,188.19	167,500.00	(1,311.81)	201,000.00
CACFP	0.00	910.00	2,709.20	9,100.00	(6,390.80)	10,920.00
Total Revenue:	<u>50,347.80</u>	<u>44,651.43</u>	<u>379,484.26</u>	<u>426,293.10</u>	<u>(46,828.84)</u>	<u>515,596.00</u>
Total Support and Revenue	<u>50,764.46</u>	<u>45,109.75</u>	<u>384,330.89</u>	<u>430,876.30</u>	<u>(46,545.41)</u>	<u>521,096.00</u>
Expenses:						
Personnel Expenses	31,880.89	29,698.50	307,272.56	300,840.35	(6,432.21)	372,718.85
Contract services and Professional fees	6,114.95	5,408.33	53,548.09	52,833.30	(714.79)	63,000.00
Materials	548.23	572.33	4,540.36	5,313.30	772.94	6,350.00
Travel	0.00	0.00	406.47	305.00	(101.47)	375.00
Communications	357.17	333.33	3,351.01	3,438.30	87.29	4,150.00
Printing	244.80	250.00	1,562.29	1,527.00	(35.29)	1,800.00
Repairs/Maintenance	0.00	375.00	7,883.75	6,715.00	(1,168.75)	7,900.00
Conferences/Meetings	0.00	200.00	18.04	400.00	381.96	500.00
Professional Development	0.00	200.00	230.00	612.50	382.50	750.00
Occupancy	0.00	0.00	149.73	150.00	0.27	150.00
Vehicle Rental	1,687.95	833.33	7,721.34	8,333.30	611.96	10,000.00
Purchase of Equipment	0.00	0.00	909.96	1,500.00	590.04	1,500.00
Personnel expense	0.00	175.00	1,743.24	1,683.00	(60.24)	2,000.00
Dues & Subscriptions	0.00	0.00	209.95	200.00	(9.95)	200.00
Other Expense	0.00	0.00	6,218.10	0.00	(6,218.10)	0.00
Indirect Costs	<u>5,419.75</u>	<u>5,256.63</u>	<u>46,464.29</u>	<u>45,883.48</u>	<u>(580.81)</u>	<u>58,605.97</u>
Total Expenses:	<u>46,253.74</u>	<u>43,302.45</u>	<u>442,229.18</u>	<u>429,734.53</u>	<u>(12,494.65)</u>	<u>529,999.82</u>
Net Revenue Over Expenses	<u>4,510.72</u>	<u>1,807.30</u>	<u>(57,898.29)</u>	<u>1,141.77</u>	<u>(59,040.06)</u>	<u>(8,903.82)</u>

Outside Agency/Non-Departmental Funding*

(Alphabetical Order)

Outside Agencies

Agency	2006-2007 Original Budget	2006-2007 12-Month Estimate	2007-2008 Request	2007-2008 Manager Recommends
A Helping Hand	\$5,000	\$5,000	\$7,500	\$5,000
Adolescents in Need	\$75,749	\$75,749	\$75,749	\$75,749
Alliance of AIDS Services	\$3,000	\$3,000	\$5,000	\$3,000
ARC of Orange County	\$4,000	\$4,000	\$4,500	\$4,000
ArtsCenter	\$10,000	\$10,000	\$20,000	\$10,000
Big Brothers/Big Sisters	\$5,000	\$5,000	\$10,000	\$5,000
Charles House	\$11,000	\$11,000	\$12,000	\$11,000
Child Care Services	\$43,025	\$43,025	\$50,000	\$43,025
Chrysalis Foundation	\$20,000	\$20,000	\$30,000	\$20,000
Communities in Schools	\$55,000	\$55,000	\$56,000	\$55,000
Cornucopia House	\$2,000	\$2,000	\$6,000	\$2,000
Disability Awareness Council	\$3,500	\$3,500	\$3,500	\$3,500
Dispute Settlement Center	\$34,000	\$34,000	\$36,720	\$34,000
Duke Community Hospice	\$4,000	\$4,000	\$4,250	\$4,000
El Centro	\$21,000	\$21,000	\$25,000	\$21,000
EmPOWERment ⁽¹⁾	\$13,545	\$13,545	\$73,535	\$13,545
Family Counseling Services	\$3,500	\$3,500	\$6,000	\$3,500
Family Violence Prevention Ctr.	\$19,400	\$19,400	\$20,000	\$19,400
Food Bank of Central and Eastern NC	\$0	\$0	\$15,000	\$4,500
Freedom House	\$24,000	\$24,000	\$25,000	\$24,000
Habitat for Humanity	\$15,000	\$15,000	\$15,000	\$15,000
Haw River Festival	\$500	\$500	\$0	\$0
Hillsborough Historical Museum	\$5,000	\$5,000	\$5,000	\$5,000
Hillsborough Youth Athletic Assoc.	\$22,500	\$22,500	\$23,625	\$22,500
Historic Hillsborough Commission	\$9,000	\$9,000	\$9,000	\$9,000
Hope Line	\$1,500	\$0	\$0	\$0
InterFaith Council	\$36,480	\$36,480	\$50,000	\$36,480
JOCCA	\$100,000	\$100,000	\$105,000	\$105,000
KidScope	\$89,000	\$89,000	\$221,000	\$89,000
Leaf Light	\$5,000	\$5,000	\$0	\$0
Literacy Council	\$13,500	\$13,500	\$14,500	\$13,500
Mental Health Association	\$2,000	\$2,000	\$4,000	\$2,000
Middle School After School	\$65,000	\$65,000	\$70,000	\$70,000
OC Alternative Sentencing	\$83,000	\$83,000	\$83,000	\$83,000
OC American Red Cross	\$5,000	\$5,000	\$7,000	\$5,000
OCIM	\$30,600	\$30,600	\$35,600	\$30,600
OPC Area Program (Club Nova)	\$0	\$80,000	\$0	\$0
Orange Community Housing	\$114,000	\$114,000	\$153,000	\$114,000
Orange Enterprises	\$73,175	\$73,175	\$73,175	\$73,175
Piedmont Health Services	\$10,750	\$10,750	\$10,750	\$10,750
Piedmont Wildlife Center	\$20,000	\$20,000	\$40,000	\$20,000
Planned Parenthood	\$21,940	\$21,940	\$21,940	\$21,940
Project Turn Around	\$64,424	\$64,424	\$64,424	\$64,424
Rape Crisis Center	\$28,000	\$28,000	\$35,000	\$28,000
Senior Care of Orange County	\$50,000	\$50,000	\$50,000	\$50,000
Special Olympics of Orange County	\$5,000	\$5,000	\$0	\$0

Appendix F-4

*Outside agencies and Non-Departmentals approved for funding in FY 2006-07 and/or recommended for funding in FY 2007-08.

Outside Agency/Non-Departmental Funding*
(Alphabetical Order)

Agency	2006-2007 Original Budget	2006-2007 12-Month Estimate	2007-2008 Request	2007-2008 Manager Recommends
Triangle Radio Reading	\$1,800	\$1,800	\$2,000	\$1,800
Volunteers for Youth	\$25,000	\$25,000	\$25,000	\$25,000
Women's Center	\$16,400	\$16,400	\$17,400	\$16,400
Youth Creating Change	\$2,500	\$1,875	\$0	\$0
Outside Agencies Total	\$1,272,788	\$1,350,663	\$1,621,168	\$1,272,788

Outside Agencies (funded with state pass-through funds)

Agency	2006-2007 Original Budget	2006-2007 12-Month Estimate	2007-2008 Request	2007-2008 Manager Recommends
Boomerang	\$15,000	\$15,000	\$18,000	\$18,000
Dispute Settlement Center	\$40,500	\$40,500	\$35,000	\$35,000
Governor's Crime Commission	\$7,989	\$7,989	\$11,308	\$11,308
Hillcrest Youth Shelter	\$10,000	\$10,000	\$10,000	\$10,000
Mental Health Association	\$37,204	\$146,562	\$136,794	\$136,794
OCJCPC Administration	\$15,500	\$15,500	\$15,500	\$15,500
OCJCPC Unallocated Funds	\$16,570	\$3,147	\$0	\$0
OPC Clinical Case Management	\$17,646	\$17,646	\$17,411	\$17,411
Project Turn Around	\$31,836	\$31,836	\$27,100	\$27,100
Psychological Intensive Services Program	\$15,000	\$15,000	\$14,403	\$14,403
Volunteers for Youth	\$51,000	\$72,248	\$94,418	\$94,418
Volunteers for Youth - Teen Court	\$32,000	\$32,000	\$32,000	\$32,000
Outside Agencies Pass-Through Total	\$290,245	\$407,428	\$411,934	\$411,934

Outside Agencies Grand Total	\$1,563,033	\$1,758,091	\$2,033,102	\$1,684,722

Non-Departmentals

	2006-2007 Original Budget	2006-2007 12-Month Estimate	2007-2008 Request	2007-2008 Manager Recommends
3R Fee for County Property	\$2,000	\$2,470	\$2,500	\$2,500
3R Payment-in-lieu	\$9,000	\$20,000	\$20,000	\$20,000
ASCAP	\$0	\$0	\$1,000	\$1,000
Blackwood and Cate Operations	\$10,000	\$2,800	\$10,000	\$10,000
Cable Casting Commissioner Meetings	\$45,000	\$55,588	\$75,000	\$75,000
Cape Fear River Assembly	\$3,916	\$3,820	\$3,916	\$3,916
Cate Property Operations	\$7,500	\$0	\$0	\$0
Classification and Pay Study	\$0	\$0	\$0	\$100,000
Communications Tower Study	\$15,000	\$0	\$10,000	\$10,000
Construction Manager	\$100,000	\$0	\$100,000	\$100,000
Contingency	\$35,000	\$0	\$35,000	\$35,000
County Government Week	\$750	\$500	\$750	\$750
Critical Needs/Safety Net Reserve	\$125,000	\$80,000	\$125,000	\$125,000
Drug Testing	\$7,500	\$7,500	\$8,000	\$8,000
Employee Development	\$63,000	\$80,000	\$63,000	\$63,000
Energy Conservation Team	\$0	\$0	\$55,505	\$23,156

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*Outside agencies and Non-Departmentals approved for funding in FY 2006-07 and/or recommended for funding in FY 2007-08.

Outside Agency/Non-Departmental Funding*
(Alphabetical Order)

Agency	2006-2007 Original Budget	2006-2007 12-Month Estimate	2007-2008 Request	2007-2008 Manager Recommends
Equity/Retention Fund	\$25,000	\$25,000	\$25,000	\$25,000
Fairview Community Policing Stat	\$3,600	\$0	\$0	\$0
Forest Service	\$58,425	\$58,425	\$62,949	\$62,949
Greenhouse Gas Emissions Project	\$0	\$38,250	\$0	\$0
Hillsborough/Orange Strategic Plan	\$0	\$15,879	\$0	\$0
Human Services Forum	\$6,300	\$6,885	\$6,300	\$6,300
Jordan Lake Water	\$2,500	\$4,270	\$4,500	\$4,500
Lake Orange	\$1,500	\$1,500	\$1,500	\$1,500
Library - Chapel Hill	\$249,333	\$249,333	\$249,333	\$249,333
Library - Mebane	\$700	\$700	\$700	\$700
Managers Miscellaneous	\$7,500	\$3,000	\$7,500	\$7,500
Medical Examiner	\$32,000	\$32,000	\$32,000	\$32,000
Meeting Support Supplies	\$10,000	\$12,000	\$12,000	\$12,000
OCJCPC Matching Funds	\$23,085	\$23,085	\$26,492	\$26,492
OWASA Fees	\$2,880	\$0	\$0	\$0
Partnership to End Homelessness	\$18,000	\$10,000	\$24,000	\$24,000
Piedmont RC&D	\$500	\$0	\$0	\$0
Recreation - Carrboro	\$35,898	\$35,898	\$35,898	\$35,898
Recreation - Chapel Hill	\$83,760	\$83,760	\$83,760	\$83,760
Recreation - Mebane	\$5,450	\$5,450	\$5,450	\$5,450
Recruitment	\$0	\$1,500	\$5,000	\$5,000
Research Triangle Regional Partnership	\$10,000	\$10,000	\$18,145	\$10,000
Reserve for 401K Enhancement	\$0	\$0	\$0	\$93,000
Reserve for Cost of Living Adjustment	\$0	\$0	\$0	\$1,138,030
Reserve for Court Operations	\$200,000	\$0	\$0	\$0
Reserve for Custodial Strategic Plan	\$50,000	\$0	\$0	\$0
Reserve for Downtown Campus Parking	\$150,000	\$25,000	\$0	\$0
Reserve for Fire and Rescue Study Outcomes	\$50,000	\$0	\$0	\$0
Reserve for Health Insurance Increase	\$375,000	\$95,925	\$588,020	\$127,000
Reserve for Human Services Space	\$0	\$0	\$0	\$163,300
Reserve for In-Range Salary Adjustment	\$0	\$0	\$0	\$249,267
Reserve for Planning Initiatives	\$145,000	\$49,000	\$250,797	\$145,000
Reserve for Senior Center Openings	\$28,650	\$28,650	\$0	\$0
Reserve for Water Resources Initiative	\$50,000	\$1,620	\$0	\$0
Retiree Health	\$798,200	\$828,200	\$1,149,407	\$1,149,407
Rural Planning Organization	\$7,567	\$7,567	\$7,566	\$7,566
School Collaboration Consultant	\$1,300	\$4,000	\$3,500	\$3,500
Sportsplex Membership - County Share	\$0	\$20,000	\$20,000	\$20,000
Stormwater Fees for County Property	\$10,000	\$6,000	\$7,000	\$10,000
Tax Bill Inserts	\$7,000	\$3,271	\$5,000	\$5,000
TJCOG Water Quality	\$7,000	\$6,881	\$7,000	\$7,000
Triangle J Dues	\$20,117	\$21,301	\$22,000	\$22,000
Tuition Refunds	\$11,000	\$11,000	\$11,000	\$11,000
Upper Neuse River Basin Dues	\$10,948	\$12,865	\$12,859	\$12,859
Youth Services	\$10,000	\$0	\$10,000	\$10,000
Youth Voices	\$1,500	\$1,500	\$1,500	\$1,500
Non-Departmental Total	\$2,933,379	\$1,992,393	\$3,205,847	\$4,345,133

⁽¹⁾ Funded through the Affordable Housing Reserve.

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*Outside agencies and Non-Departmentals approved for funding in FY 2006-07 and/or recommended for funding in FY 2007-08.

Outside Agencies - Not Recommended for Funding

Agency	2006-2007 Original Budget	2007-2008 Request	2007-2008 Manager Recommends
Adolescent Pregnancy Prevention Coalition of NC	\$0	\$500	\$0
Boomerang	\$0	\$2,000	\$0
Club Nova	\$0	\$5,000	\$0
El Futuro	\$0	\$90,000	\$0
Equine Reflections	\$0	\$10,000	\$0
Grape Arbor Development Corp.	\$0	\$50,000	\$0
Hidden Voices	\$0	\$10,000	\$0
Interfaith Shuttle	\$0	\$8,226	\$0
OASIS	\$0	\$51,313	\$0
OC Partnership for Young Children	\$0	\$20,000	\$0
SURGE	\$0	\$5,000	\$0
The People's Channel	\$0	\$9,982	\$0
TROSA	\$0	\$3,000	\$0
Total	\$0	\$265,021	\$0

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Orange County General Pay Actions Since 2000-01

Pay Element	Approved 2000-01	Approved 2001-02	Approved 2002-03	Approved 2003-04	Approved 2004-05	Approved 2005-06	Approved 2006-07	Recommended 2007-08
Cost of Living Increase	2.75%	2.50%	None	None	2.00%**	None	4.00%	3.00%
In-Range Increase	2.50%	2.50%	None	None	None	4.00%	None	1-2 % linked to performance
Meritorious Service Awards (Lump Sums)	\$1500 Exceptional \$750 Superior	\$1500 Exceptional \$750 Superior	None	None	None	None	None	None
Classification and Pay Study			Implemented new Classification Plan and Salary Schedule					Funding of \$100,000 for updated classification, pay, and benefits study
-Phase 1 Effective 4/14/03			Moved salaries below new minimum to new minimum & 2.5%					
-Phase 2 Effective 12/08/03				2.5% if 4 or more years service*				
-Phase 3 Effective 4/26/04				2.5% if 7 or more years service*				

* As of April 14, 2003

** Effective October 11, 2004

Condrey Study Summary

Introduction

At the request of Orange County, Condrey and Associates, Inc. entered into a contract with the County for the development of a current job classification and pay plan.

The objectives of the study included:

1. Reviewing and updating the classification plan for County employees to take account of changes in job duties, programs and the organization,
2. Collecting salary survey data to establish or re-establish the County's position in the labor market in relation to other employers, and
3. Producing a recommended pay plan based on job analysis, job evaluation, and the salary survey, that is both internally equitable and externally competitive.

The process used to collect the necessary data and develop the classification and pay plan consisted of several steps. The initial step involved the distribution of a position questionnaire to County employees. The questionnaire covered major aspects of the employee's position as well as the physical demands and work environment of the position. After reviewing the information on the position questionnaires, Condrey and Associates, as the next step, interviewed employees individually and developed a classification recommendation for each position. Condrey and Associates interviewed approximately 75 percent of position incumbents for the study. Our experience in interviewing the County's employees was a positive one. The County should take pride in its competent and professional workforce.

The next step in the work involved evaluating each classification for grade level. To provide a reliable set of ratings, Condrey and Associates evaluated all positions using the Factor Evaluation System (FES). An explanation of FES follows in another section of the report.

The project also involved collecting salary survey information. Condrey and Associates conducted a salary survey of selected organizations specifically for this study in November 2001. (This information is compiled in the separate salary survey report). The survey respondents are listed in Table 1 below.

Table 1
Orange County Salary Survey Respondents

Research Triangle Area	Piedmont Triad	Metrolina
Alamance County	Forsyth County	Cabarrus County
Carrboro, Town of	Guilford County	Gaston County
Cary, Town of		Mecklenberg County
Chapel Hill, Town of		Rowan County
Chatham County		Union County
Durham City		
Durham County		
Hillsborough, Town of		
Person County		
Raleigh, City of		
Wake County		

Following all of the above steps, the draft results were reviewed with department heads and employees to obtain their input and feedback.

Even after implementation of this study, it will be necessary to reevaluate positions periodically based on changes in duties, as the County has done in the past. Condrey and Associates will continue to be available to Orange County after study implementation to provide technical assistance in this process.

The Classification Plan

The system used to classify the jobs in Orange County is an adapted version of the Factor Evaluation System (FES). FES was developed by the Civil Service Commission (now the Office of Personnel Management) of the federal government and is considered to be a state-of-the-art system in public human resource management.

FES is a point-factor-comparison evaluation system that uses nine factors for the evaluation of jobs: Knowledge Required by the Position, Supervisory Controls, Guidelines, Complexity, Scope and Effect, Personal Contacts, Purpose of Contacts, Physical Demands, and Work Environment. To adapt it to this setting, Condrey and Associates added a tenth factor covering supervisory responsibility. The factors are weighted (i.e., Knowledge Required by the Position "counts more" than Physical Demands). Each factor has several levels, and each level is assigned a specified number of points. The combined score on all the factors determines the total number of points for each position and its assignment to a grade in the classification plan.

Appendix A shows the salary grade level assigned all County positions. The assigned grade levels reflect a combination of job analysis through FES, the salary survey, and a review of organizational relationships within the County.

The Pay Plan

The pay plan developed for the County is based on an internal value system reflected in the classification plan and on the salary survey of comparable organizations to help assure a pay system that is both internally equitable and competitive.

The pay plan consists of 37 grades. Appendix B is the recommended salary schedule. The salary range for each grade is 59 percent from the minimum to the maximum rate. This is the same length as the County's current salary range and is deliberately broad so that problems

associated with employees reaching the top of their pay range will be minimized. Further, it is recommended that once employees reach the top of the range, performance increases continue to be earned as a bonus, as the County presently does. This helps alleviate retention and motivation problems associated with employees who have "topped out" of their pay range.

To keep the proposed salary schedule current, the County should consider an annual market adjustment. This adjustment should be applied as an increase to the salary schedule and as a general percentage salary increase for all employees when market conditions dictate. This market adjustment should be made in addition to employee service and/or performance raises. Thus, the County may budget for two annual personnel cost adjustments:

1. An across-the-board increase which would raise every employee salary and every pay range equally when market conditions dictate, and
2. Salary increases linked to employee service and/or performance.

Cost of Implementation

Table 2 below shows the total estimated cost to the County's general fund to implement the new classification and pay plan. It includes salary and associated benefits costs. The cost to implement classification changes is about \$1,023,900 or about 3.70 percent of current payroll cost.

Implementing the new classification and pay system will further compress individual pay rates (salaries grouped closely together regardless of length of service to the organization). To help alleviate this problem, Condrey and Associates recommends that a one-time service based adjustment be applied to employee salaries as outlined in Table 2. The service-based adjustment would recognize length of employee service to the County. The cost of the service-based increases is approximately 5.23 percent of adjusted payroll cost.

Table 2 - Estimated Implementation Costs

Classification Changes	Service-Based Increases	Total Cost
\$1,023,856 (3.70%)	\$1,616,139 (5.23%)	\$2,639,995 (8.93%)

The "Classification Changes" costs shown in Table 2 above are those to bring employee salaries below the new salary range minimum up to the new minimum and to place on step in the new salary schedule the salaries of employees whose salaries fall in the new salary range, but off step.

The "Service-based Increases" costs shown in Table 2 above are those to grant service-based increases to help alleviate salary compression. This calculation is based on a 2.5 percent increase for employees with less than four years service, 5.0 percent increase for employees with four but less than seven years service and a 7.5 percent increase for employees with seven or more years service as of April 14, 2003.

Recognizing the total implementation costs, the County may wish to phase in implementation of the service-based increases as funds become available.

Salary Equity Analysis

Condrey and Associates engaged Dr. Rex L. Facer, Assistant Professor of Public Management in the George W. Romney Institute of Public Management at Brigham Young University to statistically analyze the proposed pay plan to assess the gender and race neutrality of the plan. Appendix C is Dr. Facer's report on his statistical equity analysis. As outlined in Dr. Facer's report, there was no meaningful variation in the proposed plan that is due either to gender or race bias.

Summary

The preceding pages present a competitive and equitable classification plan for Orange County government. Condrey and Associates has enjoyed our association with the County and is thankful to the County Human Resources Department for its assistance throughout the project.

Orange County
Employee Relations Consortium

Post Office Box 8181
Hillsborough, NC 27278
Tel: 919 732-8181



Chair: Katherine Cathey
Vice-Chair: James Flester

April 20, 2007

Dear Laura,

Pay and benefits are always issues that employees care deeply about. Orange County Government is no exception and pay and benefits are frequently brought up in ERC meetings.

In response to this ongoing interest, the ERC Executive Committee and newly established Pay and Benefits subcommittee have encouraged input over the last couple of weeks from County employees concerning their pay and benefits. Many employees shared their suggestions and concerns with their consortium representatives, and we discussed these as a group at our last consortium meeting. Our goal was to identify common sentiments among employees, and I have summarized those under the appropriate headings in the attached document. In most cases, the summary is followed by examples of comments that we received from employees.

One of the consortium's priorities for 2007-2009 is to be proactive in making the BOCC and management aware of employees' feelings and concerns regarding pay and benefits. To that end, we are providing you with the following information for your consideration in making your pay and benefits recommendation to the BOCC during the FY 2007-08 budget process.

We also invite you to attend our consortium meeting on May 16th to gain additional insight into employees' feelings on these matters prior to making your recommendation to the Board and/or to call a special consortium meeting to discuss your recommendation after you have finalized it. Please feel free to contact me at extension 2150 or kcathey@co.orange.nc.us if you have any questions.

Sincerely,

Katherine M. Cathey
Chair, Employee Relations Consortium

Summary of Employee Input – Employee Pay and Benefits (FY 2007-08 and Future Years)

401(k)

Summary: There is a general feeling that the County's 401(k) plan is weak. Employees generally prefer a County contribution based on a percentage of their salary but would like to have an increased lump sum contribution if a percentage contribution is not feasible.

Employee comments:

- Increase county contribution to 401K – 5%-6% of annual salary
- The 401K contribution by the county is low and may adversely affect the decision of potential new hires to accept a job with the county
- The County could match the employee's contribution, which would give added incentive for employees to contribute more
- It would be nice if the 401(k) contribution were more in line with the surrounding counties and municipalities. At least this way, if the county were in a budget crunch, employees would be receiving something substantial instead of not getting any COLA or merit and falling even further behind the CPI and inflation.
- If there is a choice between a raise and more money in 401K, go with a raise

COLA

Summary: Most employees view a COLA as a "fair" way to implement raises – everyone gets a raise, they all get it on the same date and there are reliable measures by which to judge its adequacy (such as the CPI).

Employee comments:

- Most employees would rather receive a COLA than a merit or in-range increase
- COLA is a must due to the increased costs of fuel, heat, etc.
- It would be nice to see a cost of living increase in July to match the consumer price index leap
- Implement increases on a consistent basis
- The county needs to focus on retaining their employees. We see employees leaving everyday for higher paying jobs in the private sector as well as going to other governmental agencies. They are leaving because of not getting pay increases that keep up with the cost of living.

In-Range

Summary: There is a strong sentiment that In-Range increases are unfair because some employees receive their increase later than others. Of course, not everyone shares this opinion. Supervisors, in particular, value the in-range increase as a tool to support the WPPR process. It ties pay to performance and serves, to a certain extent, to motivate employees to perform well.

Employee comments:

- Opportunity for performance related increases would be nice
- Keep across the board raises effective for everyone on July 1st, not on anniversary date
- Merit raises are not favored because they are based on anniversary dates and some employees have to wait a year

- Need for performance related pay increases (merit raises)

COLA/In-Range Combination

Summary: Many employees recognize the importance of having a combination of the two (even if the percentages are smaller).

Employee comments:

- If you're going to give any raise, divide it between in-range and COLA (point agreed upon by many). Hard to have the WPPR without the monetary result to strive for and a COLA is needed to keep up with inflation (or at least a part of the rising costs of things.)
- I feel that in order to retain good qualified, knowledgeable employees, you need to reinstate cost of living raises and also reward the employees who do what they are supposed to do by giving the incentive pay increases if they do a good job. We have seen those employees, who do nothing, get the same increases as those who work hard; this is not right.

Merit Pay

Summary: We haven't found particularly strong feelings regarding merit pay. It seems as though some employees use in-range and merit raises interchangeably, so it may be difficult to determine to which they are referring from their written statements. DSS supervisors have expressed a desire to have this tool reinstated as a component that supports the WPPR process.

Longevity

Summary: Employees feel as though we should strengthen our longevity payment system as a tool for retaining long-term employees. In today's economy, long-term can be much less than 10 years.

Employee comments:

- Longevity pay beginning at 5 years and on a percentage basis increasing with years of service and no lump sum cap (start at 1% of annual salary)
- Longevity pay should be figured as a percentage increase of base salary. This way compression would not happen as easily

Insurance Benefits

Summary: Many employees express displeasure with CIGNA. The \$250 deductible (which many associate with the CIGNA transition and not with the implementation 6 months earlier while we were still with BCBS) and vision benefits are the two main concerns.

Employee comments:

- Eyeglasses would be a nice added benefit
- Many employees do not like CIGNA, with most pointing out the poor vision "benefit." Mixed feelings about the prescription drug plan. Many employees wish BCBS was still our provider.
- We should be given a choice on Health Insurance, not just have the Cigna forced on us with no alternative choice.

- Do away with the insurance deductible. It caused a hardship and it wiped away the benefit of the pay increase.
- If no raises are to be given then at least increase the salary to offset any increase in insurance so that the employee at least does not get a cut in pay.
- Long-term care insurance should be an option

Additional Employee Comments

- Job classifications have been improved but they still require adjustment to reflect the different tasks performed and the training needed.
- Increase tuition assistance.
- Retirement benefits need to remain strong.
- When an employee is hired, they go through benefits orientation. It would be nice to have follow-up sessions, either online or in person as a refresher.
- The county needs to implement an "increment" increase in addition to the COLA. The increment increase can happen after the county has employed a person for 5 years and after their WPPR evaluation is "Meets Expectations" or better. They could start by giving the step increases to those employees who have been here for 20 plus years first, then in 5-year increments and so forth. That way it is not a big drain on the budget.
- There are concerns about exempt and non-exempt overtime hours. Those who are exempt in R&P put in too many extra hours to unfairly ask them to absorb that time. They should get time for time. Those who are non-exempt feel they should get time and a half and be able to have a month to use that time instead of asking them to use it within that same pay period.
- Change from a 40 hrs/wk to 37.5hr/wk – maintain the annual salary at which point will increase the hourly wage. Helps with morale and jumpstarts a COLA increase.
- In the long run it is costing Orange County so much more to train new employees, just to see them leave for higher paying jobs somewhere else. Not only do we lose the money and energy spent to train new people we are losing the historical knowledge that the older employees are taking with them to new jobs.
- Since the county did the pay study and reclassification we have gone backwards. The whole purpose of the pay and classification study was to bring the county employees up to the surrounding area pay scale and we are behind again due to no increase or very small increases over the past 5 years.

County Proposes Dropping Retiree Health Care for New Hires

Wake County Manager David Cooke is floating a proposal in his Fiscal 2008 budget that county employees coming onto the payroll after next Jan. 1 would not get health benefits when they retired.

It would be a major change from the current plan in which the county covers all health benefits for 20-year retirees.

"We're moving to where the future employees would not be provided with ... health insurance upon retirement from the county," Cooke said Monday.

"That's a significant change," County Commissioner Joe Bryan said.

The county's current liability for health-care coverage for vested employees is \$100 million, and the figure is expected to increase.

Bryan sees Cooke's plan as a way to keep that number in check.

"I think we're on the leading edge of recognizing trying to balance the limited resource of the taxpayers' monies that are entrusted to us and how to use those monies," Bryan said.

Cooke's administration says that changing the health-care options for employees hired after Jan. 1 can save taxpayers a minimum of \$13 million.

Some other managers see problems, however.

"I think it's going to hurt us really bad down the road," Sheriff Donnie Harrison said. He predicted that the change would keep prospective employees from coming to Wake County.

"You're going to lose good employees," Harrison said. He sympathized with the managers' need to cut expenses, but added, "I think it's going to cut down on the quality of people that we get."

Commissioners are expected to vote on the 2008 budget at next Monday's meeting.

Reporter: Dan Bowens

Photographer: Pete James

Web Editor: Ron Gallagher

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Appendix G-4

MEMORANDUM

TO: Orange County Board of Commissioners
FROM: Donna Coffey, Budget Director
DATE: June 15, 2007
RE: Fiscal Year 2007-08 Supplemental Budget Data

On Thursday, June 7, 2007, the Board requested several pieces of information related to temporary personnel, overtime, salary savings, and health insurance. The information items below offer additional information to answer those questions.

1. Temporary Personnel

The table below compares the fiscal year 2007-08 Manager's Recommended budget for temporary personnel with the original 2006-07 budget and explains the increases.

Temporary Personnel

2006-07 Original Budget	2007-08 Recommended Budget	Difference
\$1,193,271	\$1,321,019	\$127,748

Temporary Personnel highlights

- Board of Elections – Increase of \$103,520 due to increased number of elections planned in fiscal year 2007-08 compared to 2006-07.
- Sheriff – Increase of \$50,000 due to increased responsibility for courtroom coverage.

2. Overtime

The table below compares the fiscal year 2007-08 Manager's Recommended budget for overtime expenditures with the original 2006-07 budget and explains the increases.

Overtime Expenditures

2006-07 Original Budget	2007-08 Recommended Budget	Difference
\$438,553	\$438,412	(\$141)

Overtime highlights

- Register of Deeds – Increase of \$1,648
- Sheriff – Increase of \$25,000 due to increased responsibility for courtroom coverage.

3. Health Insurance Coverage – Parity Between Mental Health and Substance Abuse

According to NCACC Trust representatives, the short answer is that there is not parity between mental health and substance abuse services. NCACC and Cigna representatives are researching this question further, as because of State and Federal legislation related to parity, this is a deeper issue than our NCACC Member Services staff thought. We will inform the Board should we receive any additional clarification on this subject.

4. Employee Feedback Regarding Health Insurance

As discussed at the June 7 budget work session, there were employee concerns last year related to the switch to Cigna health insurance coverage. Particularly, there were concerns raised about the \$250 deductible (which was not related to the switch to Cigna) and confusion about how to obtain vision benefits. Recent feedback from a member of the Executive Committee of the Employee Relations Consortium is that the topic of Cigna health coverage came up most recently at the February 2007 ERC meeting in the form of a question about who accepts Cigna vision coverage and what are the required co-pays.

The County's Benefits Manager reports that the number of complaints about our health plan, in general, are very few. Now that we have almost passed the one-year transition period, the number of issues has dropped significantly from the first three months after transition. Since December, she has been able to resolve most concerns with one phone call. She rarely hears any concerns about the deductible any more. Employees ask the most questions about the vision plan, because the method of reimbursement is different from what we had previously. However, the vision benefit itself is actually better. When she started as Benefits Manager, there were three outstanding appeals. Two of them were resolved satisfactorily for the employee. Cigna provided very strong customer service in taking care of the two (one of which was very late and out of the appeals timeframe), which involved providers outside the Cigna network. The third one had to do with weight loss prescriptions, which are generally not covered by any health insurance.

5. Historical Information Related to In-Range Salary Increases

For the most recent complete fiscal year (2005-06), statistics related to percentages of employees whose performance fell into various categories was as follows:

Exceptional	26	3.61%
Superior	23	3.19%
Proficient	614	85.16%
Needs Improvement	12	1.66%
Unacceptable	1	0.14%
Incomplete	<u>45</u>	<u>6.24%</u>
Total	721	100.00%

6. Salary Savings

Over the last few years, the County has budgeted 100% of permanent salaries in individual departmental budgets. In addition, the budget has included a negative line item in Governing and Management Non-Departmental that essentially “banked on” savings from vacant positions. As positions became vacant during the year, they were held open for 120-days in an effort to “save” money. (There were a few exemptions, approved on a case-by-case basis by the County Manager, to the hiring delay for law enforcement, emergency services and critical social services positions.) The chart below compares the savings budgeted for the last two fiscal years with the savings that have actually been realized in each fiscal year.

Hiring Delay - Budget Compared to Actual Year End Savings

	Original Budget	Actual Savings	Difference
FY 2005-06	\$1,400,000	\$1,388,363	(\$11,637)
FY 2006-07 ⁽¹⁾	\$1,215,497	\$1,790,205	\$574,708

⁽¹⁾ Actuals reflect savings through May 2007

Under the Manager’s proposed budget for fiscal year 2007-08, permanent personnel line items are budgeted at 96% of total salaries for each department. Under this scenario, as positions become vacant during the upcoming fiscal year, after the Manager approves filling of the vacant position, department heads will be allowed to begin recruitment immediately instead of waiting for the 120-day hiring delay. The chart below summarizes the difference between budgeting 100% of salaries and 96%.

Difference Between Budgeting 100% of Permanent Salaries and Budgeting 96%

100% of FY 2007-08 Permanent Salaries	96% of FY 2007-08 Permanent Salaries	Difference
\$33,789,515	\$32,437,934	(\$1,351,581)

Staff Attorney

Purpose

The Staff Attorney will supplement but not replace the legal services provided by the County Attorney. Recognizing the significant increase in the legal services workload over the years, the purpose of the Staff Attorney is to provide additional staff support:

- For legal matters such as contract review and code compliance that do not require the County's Attorney's direct involvement or expertise, but presently are using his time.
- To best use the time of the County Attorney to focus on matters requiring his knowledge and expertise such as representing the County in litigation, dealing with planning issues, drafting legislation and ordinances and the like.

Job Functions

In concept, the Staff Attorney and County Attorney and his staff would each work with agreed on, and relatively discrete areas of the law so that County departments would know who to go to with legal questions.

Below are examples of proposed Staff Attorney job functions:

- County Contracts – Provide legal review, advice and consultation on County contracts, including review of proposed contracts, drafting of contracts provisions as needed, advice to the County Attorney, County Manager and staff on contracts and, as needed, legal assistance in contract negotiation. Examples of contracts include construction contracts, service contracts, large equipment lease of purchase contracts, health and social services contracts.
- Tax Collection – Provide legal support to foreclosure, bankruptcy and other tax collection proceedings requiring the services of an attorney.
- Code Enforcement – Provide legal support, advice and review on County code enforcement, including those codes related to zoning, erosion control, buildings, fire, animal control, and health regulations.
- Land Records – Advise on legal questions related to land and parcel ownership. Research and advise on County boundary matters.

- Cable Television – Manage the legal aspects of contract negotiation and advise on the law related to cable television franchise matters.
- Board of Health and Social Services – Research and respond to questions from the Boards of Health and Social Services. As needed, attend such Board meetings.
- Citizens – As assigned by the County Manager, investigate issues of law related to citizen questions and inquiries and draft information for response.
- Projects – As assigned, researches and develops information and reports on legal questions and issues.
- HIPPA

Proposed 2007-08 Pay Plans for Area Employers

as of 6/05/07

	COLA/Market Adjustment	Performance-Related	401K (2006-07 Rate)
Alamance County	2.50%	N/A	2%
Carboro *	2.50%	1/2% to 3.0% based on specified levels of performance	3%
Chapel Hill	No	4%	5%
Chatham County	2%	0-6%, based on performance; Percentage is contracted with employee at beginning of budget year	4.50%
Durham City	Not all pay ranges will move; some ranges are proposed for 5% increase	Average proposed is 3.7-4.2%; Maximum that can be received is 6%	5.00%
Durham County	Adjustments to some positions based on market study of benchmark positions. Amount was not standard.	3.25 for 'meets expectations'; 4.25% for 'exceeds expectations'	5%
Hillsborough	2%	0-5.00%, based on review score. Average - 4%	4.84%
OWASA	3.7% proposed range revision	3.70%	N/A
Raleigh	1.50%	1.5%-5% based on classification, as determined by the 2003 Pay & classification Study	5.00%
UNC-Chapel Hill	No	2.5% proposed by Governor; 4.25 in House budget	N/A
Wake County	4%	Based on 3-year trend analysis for job classes. Average for non-exempt positions is 2.19%; Average for exempt positions is 5.83%	5.00%

* Information obtained through Budget documents posted on the Internet.

Appendix G-7
Page 1

General Fund Annual Budget

Comparison of Requests, Manager Recommended and Board Approved Budgets

	2001-02		2002-03		2003-04		2004-05		2005-06		2006-07		2007-08	
	Funding	New Staff	Funding	New Staff	Funding	New Staff	Funding	New Staff	Funding	New Staff	Funding	New Staff	Funding	New Staff
Requests	\$124,397,538	24.966	\$125,632,535	9.00	\$131,931,506	29.70	\$147,427,748	54.643	\$158,989,278	0.85	\$168,680,207	25.125	\$177,891,730	31.1
Manager Recommended	\$117,736,561	13.213	\$122,850,400	0.50	\$130,366,634	27.7	\$137,351,929	39.663	\$152,788,013	0.85	\$164,680,207	19.375	\$172,206,470	9.1
Manager Recommended Tax Rate	81.5 cents		85.0 cents		86.0 cents		89.0 cents		86.8 cents		91.3 cents		94.0 cents	
Board Approved	\$117,131,808	9.966	\$119,187,150	0.50	\$128,972,522	25.95	\$136,408,768	33.413	\$149,856,874	0.85	\$163,473,184	17.9		
Board Approved Tax Rate	80.5 cents		83.0 cents		84.5 cents		88.0 cents		84.3 cents		90.3 cents			
One Cent on Tax Rate Generates	\$889,411		\$926,799		\$974,804		\$1,011,210		\$1,187,580		\$1,207,023		\$1,247,881	

**BOCC Contingency Appropriations
Fiscal Years 1996-97 through 2006-07**

Fiscal Year	Budgeted	Board Approved	Description
1996-97	\$ 125,000	\$ 15,954	Habitat for Humanity Impact Fee Reimbursement (\$9,704); Drainage Basin Study (\$6,250)
1997-98	\$ 100,000	\$ 34,630	Rabies Clininc(\$13,405); Dr. Keith Lehman(\$75); Dr. Darius Amjadi(\$150); Farm Family of the Year (\$2,000); Community Housing(\$19,000)
1998-99	\$ 250,000	\$ 156,300	Shearon Harris(\$22,800); Establish ERCD(\$52,000); First Baptist Church/HUD(\$10,000); Fees associated with legal proceedings against Shearon Harris(\$19,500): BOCC Approved(\$52,000)
1999-00	\$ 175,000	\$ 171,200	La Fiesta(\$5,000); Illiteracy Contribution(\$2,500); Allowance for cost over-runs of professional studies of student generation rates and impact fee(\$30,400); Fees associated with legal proceedings against Shearon Harris (\$128,300); Travel & Tourism(\$5,000)
2000-01	\$ 175,000	\$ 25,000	DSS General Assistance Programs(\$25,000)
2001-02	\$ 100,000	\$0	No appropriations made in fiscal year 2001-02
2002-03	\$ 50,000	\$ 47,380	Orange County Animal Shelter focus group consultation(\$8,000); Contribution to Friends of the Carrboro Branch Library Art Committee(\$750); Northern Human Services Center Capital Project for analysis work of alternative septic options(\$3,630); Appropriation to the Lands Legacy Capital Project (\$35,000)
2003-04	\$ 50,000	\$ 50,000	Humane Society of the United States(HSUS) Animal Shelter Evaluation Study (\$18,500); Recreation Opportunities Map (\$3,900); Orange County's share of School Collaboration facilitation costs (\$3,000); Orange Book Project (\$10,000); Education Excellence Study (\$14,600)
2004-05	\$ 50,000	\$ 18,000	Additional appropriation to Recreation and Parks Jazz Festival (\$5,000); Orange County's share of OPC Director search (\$3,000); Revenue Enhancement/Expenditure Reduction agreement with Robert Segal Firm (\$10,000)
2005-06	\$ 35,000	\$ 27,971	As of June 1, 2006, Cost of conducting supplemental Orange County Schools district tax referendum (\$15,000); Contribution to Ronald Aycock Scholarship Fund (\$1,000); Additional financial assistance to the County's "Cool Jazz" festival (\$5,000); Appropriation for hosting Eno River Confluence (\$2,000); Appropriation to cover supplemental scope of services for the Transfer of Development Right(TDR) feasibility study (\$4,971)
2006-07	\$ 35,000	\$ 28,167	As of May 31, 2007, Appropriation for BOCC District Elections Education process (\$15,000); Contribution to Upper Neuse River Basin Association (\$1,917); Appropriation for recognition celebration of the volunteer fire and rescue departments and ham radio operators (\$1,750); Appropriation to cover consultant costs related to developing a Service Needs Plan for Orange County Public Libraries (\$4,000); Appropriation to cover approved contract for a feasibility study for an agriculture products regional value-added processing center (\$5,500)
TOTAL	\$ 1,145,000	\$ 574,602	

**Safety Net and Critical Needs Reserve
Fiscal Years 2002-03 through 2006-07**

FY 2002-2003

	<u>Comments</u>
	\$300,000 Approved FY 02-03 allocation
Budget	\$300,000
	(\$61,735) Increase DSS appropriation for Emergency Assistance for families
	(\$5,000) To offset loss of State funding for Orange Chatham Alternative Sentencing Program pre-trial services (6 months)
Appropriations	(\$1,500) County match to fund Volunteer Families for Children
	(\$98,389) Cover some of the State budget cuts that DSS, Health, Aging, and Library experienced in FY 02-03
Remaining Balance	\$133,376

FY 2003-2004

	<u>Comments</u>
	\$130,000 Approved FY 03-04 allocation
	\$219,116 FY 02-03 Carry Forward
Budget	\$349,116
	(\$10,000) Inter-Faith Council (IFC) for Project Homestart as part of a Challenge Grant
	(\$5,000) To El Centro Latino for One Race Many Cultures
	(\$27,000) Replace loss of Federal funds for Breastfeeding program funding for two months
	(\$890) Hillcrest Youth Shelter, County match for JCPC
	(\$35,000) Replace loss of Federal funds for Breastfeeding program funding through June 2004
Appropriations	Aging Department's Friend-to-Friend program and Senior Employment program (\$11,014), to Duke Community Hospice for a generator (\$10,000), and to Orange-Chatham Alternative Sentencing (\$12,000) for continuation of pre-trial release services
	To support Enhanced Child Service Coordination (\$10,170), Community Health Awareness (\$46,790), Healthy Carolinians (\$890), and Intensive Home Visiting (\$29,410) Grant Programs that lost funding or experienced reductions in funding during FY 03-04
Remaining Balance	\$150,952

**Safety Net and Critical Needs Reserve
Fiscal Years 2002-03 through 2006-07**

FY 2004-2005

	<u>Comments</u>
	\$100,000 Approved FY 04-05 allocation
	\$150,952 FY 2003-04 Carry Forward
Budget	\$250,952
	(\$50,000) Provide subsidies to families on the DSS Day Care waiting list
Appropriations	(\$50,000) Provide subsidies to families on the DSS Day Care waiting list
Remaining Balance	\$150,952

FY 2005-2006

	<u>Comments</u>
	\$440,000 Approved FY 05-06 allocation
	\$150,952 Carry Forward from FY 04-05
Budget	\$590,952
	(\$21,500) Water sampling and analysis of 100 households in the Mill Creek Road area
	(\$50,000) Provide subsidies to families on the department's day care waiting list
	(\$57,468) OPC Mental Health to facilitate the divestiture and transfer of the Early Intervention and Family Services (EIFS) program and KidScope programs from the OPC/LME to Chapel Hill Training and Outreach Project, Inc.
	(\$102,865) Emergency assistance to address DSS increased emergency needs of low-income families due to rising energy costs and increased numbers of eligible families
	(\$19,739) To offset the State's reduction Orange-Chatham Alternative Sentencing Pre-Trial Release Program
Appropriations	(\$5,269) To Mental Health Association to fund the 30% match requirement in order to draw down State Juvenile Crime Prevention Council (JCPC) funds
	(\$41,012) OPC Mental Health to facilitate the divestiture and transfer of Cross Disability Services from the OPC/LME to Cross Disability Services, Inc.
	(\$13,467) OPC Mental Health to facilitate the divestiture and transfer of Severe and Persistent Mental Illness (SPMI) Assertive Community Treatment Team (ACTT) services to Lutheran Family Services.
	(\$131,797) OPC Mental Health to facilitate the divestiture and transfer of Orange County outpatient services to Caring Family Networks
	(\$87,720) Orange County's share of OPC Mental Health Area Program's Unfunded Needs for FY 2005-06
Remaining Balance	\$60,115

FY 2006-07

	<u>Comments</u>
	\$125,000 Approved FY 06-07 allocation
	\$225,000 Carry Forward from FY 05-06
Budget	\$350,000
Appropriation	(\$80,000) To OPC/LME to further facilitate the divestiture of OPC Club Nova to Club Nova Community, Inc.
Remaining Balance	\$270,000

Solid Waste 3-R Fee

What recycling services do citizens currently receive from the 3-R fee?

- Basic Fee - \$34 (Paid by all "front doors" in Orange County and it covers):
 - Household Hazard Waste and Commercial Hazardous Waste Programs
 - Electronics Recycling
 - Oil/Oil Filter/Antifreeze/Battery Recycling Programs
 - Drop Off Recycling
 - Government Building Recycling
 - Organics Recycling Program (Food Waste and Animal Bedding)
 - Commercial Restaurant and Bar Recycling Program
 - Education and Outreach
- Urban Fee - \$39 (Paid by single family households in the incorporated 3 towns)
 - Weekly urban curbside collection
- Rural Fee - \$16 (Paid by 60% unincorporated households)
 - Every other week curbside collection
- Multifamily - \$14 (Paid for each multifamily unit per year)
 - Over 90% of units currently receive weekly service through roll carts located at multifamily recycling sites

Current and Proposed Fees:

Fee Type	Current Rate	Proposed Rate*
Basic	\$34.00	\$37.00
Multi-Family	\$14.00	\$19.00
Rural	\$16.00	\$26.00
Urban	\$39.00	\$44.00

**The Waste Reduction, Reuse, and Recycling (WRRR or 3-R) proposed fee would include the following: Basic Fee (\$37.00 per unit), Multi-Family (\$19.00 added to Basic Fee, for a total per unit cost of \$56.00), Rural Curbside (\$26.00 added to Basic Fee, for a total per-unit cost of \$63.00), and Urban Curbside (\$44.00 added to Basic Fee, for a total per-unit cost of \$81.00).*

How much money has been collected from the 3-R fee since its implementation?

- FY 2004-05 \$2,482,830
- FY 2005-06 \$2,528,121
- FY 2006-07* \$2,987,477

**collected through May 25, 2007*

Historical Property Tax Rates⁽¹⁾
Ad Valorem and Chapel Hill Carrboro City Schools

	Ad Valorem (Countywide) Property Tax Rate				Chapel Hill Carrboro City Schools Special District Property Tax Rate			
Fiscal Year	Property Tax Rate (Cents Per \$100 Valuation)	Revenue Neutral Tax Rate for Reval Years	Annual \$ Increase	Annual % Increase	Property Tax Rate (Cents Per \$100 Valuation)	Revenue Neutral Tax Rate for Reval Years	Annual \$ Increase	Annual % Increase
1989-90	71.00				17.75			
1990-91	76.50		5.50	7.7%	17.75		0.00	0.0%
1991-92	80.50		4.00	5.2%	17.35		-0.40	-2.3%
1992-93	84.25		3.75	4.7%	17.35		0.00	0.0%
1993-94	83.60	74.25	9.35	12.59%	15.75	15.75	0.00	0.00%
1994-95	88.50		4.90	5.9%	15.40		-0.35	-2.2%
1995-96	94.75		6.25	7.1%	15.40		0.00	0.0%
1996-97	99.75		5.00	5.3%	19.00		3.60	23.4%
1997-98	87.30	84.00	3.30	3.93%	17.90	15.90	2.00	12.58%
1998-99	90.20		2.90	3.3%	19.20		1.30	7.3%
1999-00	91.90		1.70	1.9%	22.00		2.80	14.6%
2000-01	92.90		1.00	1.1%	22.00		0.00	0.0%
2001-02	80.50	78.50	2.00	2.5%	20.20	22.00	-1.80	-8.2%
2002-03	83.00		2.50	3.1%	19.20		-1.00	-5.0%
2003-04	84.50		1.50	1.8%	20.00		0.80	4.2%
2004-05	88.00		3.50	4.1%	20.00		0.00	0.0%
2005-06	84.30	77.80	6.50	8.4%	18.34	17.20	1.14	6.6%
2006-07	90.30		6.00	7.1%	18.85		0.51	2.8%
2007-08	95.00		4.70	5.2%	20.35		1.50	8.0%
	Average Annual Ad Valorem (Countywide) Property Tax Rate Increase		4.13	5.1%	Average Annual CHCCS Special District Property Tax Rate Increase		0.56	3.4%

⁽¹⁾ All rates reflect Board of County Commissioner **approved** tax rates

Fire Districts' Budget Recommendations FY 2007-08

District	2006-07 Tax Rate	Requested Tax Rate Increase FY 2007-08	Requested Tax Rate 2007-08	Manager Recommended Tax Rate 2007-08	1 Cent Equals
Cedar Grove	7.30	0.00	7.30	7.30	\$22,607
Chapel Hill	1.90	0.00	1.90	1.90	\$192
Damascus	4.00	1.00	5.00	5.00	\$7,774
Efland	4.225	0.000	4.225	4.225	\$55,544
Eno	5.70	0.00	5.70	5.70	\$59,065
Little River	4.60	0.00	4.60	4.60	\$35,011
New Hope	6.75	0.00	6.75	6.75	\$47,218
Orange Grove	3.90	0.00	3.90	3.90	\$59,888
Orange Rural	5.60	0.000	5.60	5.60	\$96,750
South Orange	9.20	0.30	9.50	9.50	\$44,305
Southern Triangle	4.00	1.00	5.00	5.00	\$28,149
White Cross	4.20	0.80	5.00	5.00	\$29,852

Tax Increases Recommendations:

Damascus - provides for the second year of a three year plan to raise the tax rate to match Chatham County's current rate of 6.0 cents; increase is needed help cover the cost of installing laptop computers to provide onboard mapping on 6 vehicles, and adding additional paid staff to begin manning an additional station 24 hours/day; the department completed the requirements for the rated district to be extended to 6 miles in both Orange and Chatham counties, and this has resulted in an average of 25% savings on homeowners insurance premiums.

White Cross - to cover the additional costs associated with purchasing new 800 MHz radios to interface with the County's new 800 MHz radio system, and the installation of additional water supply points in their district. The department is also requesting \$22,000 from their County-held Fund Balance to replace turnout gear with new NFPA Compliant gear.

Southern Triangle - provides for the second year of a three year plan to raise the tax rate to match Chatham County's current rate of 6.0 cents; increase is needed help cover the cost of installing laptop computers to provide onboard mapping on 6 vehicles, and adding additional paid staff to begin manning an additional station 24 hours/day; the department completed the requirements for the rated district to be extended to 6 miles in both Orange and Chatham counties, and this has resulted in an average of 25% savings on homeowners insurance premiums.

South Orange - fire protection for residents in this district is provided under contract between the County and the Town of Carrboro Fire Department; the rate increase is to cover percentage share of service calls and tax base, full year costs of 5 firefighters added in April, 2007, and debt service share of newly purchased aerial truck.

Summary of Proposed Fee Changes for FY 2007-08

Animal Services: (see fee schedule, page 10)

- The department, in conjunction with the Budget Office, completed a study during FY 2006-07 of basic fees and fines collected by both Animal Control and Animal Shelter divisions.
- On the basis of this study, a range of fee and fine increases are being recommended with the endorsement of the Animal Services Advisory Board.
- With a portion of the proceeds from a proposed increase in the license (tax) fee from \$10.00 to \$30.00 for unsterilized adult cats and dogs, Animal Services is recommending the creation of an Orange County Spay/Neuter Fund to support proactive initiatives aimed at reducing pet overpopulation in our communities and ultimately the number of companion animals that the County must shelter. *(Note: this animal license/tax is a component of the annual Budget Ordinance, and is not included in the fee schedule).*

Health Department:

Dental and Personal Health: (see fee schedule, pages 12-17)

- The Health Department is proposing fee increases of 2.5%, based on the Consumer Price Index, on current Dental and Personal Health clinic fees. This is in an effort to keep fees at or above the allowable Medicaid rate.
- Also, there are several new clinic fees proposed in both divisions starting July 1, 2007 related to additional services offered.

Environmental Health: (see fee schedule, page 11)

- Due to new State mandated legislation in FY 2007-08, the Environmental Health division is proposing an increase in the Well Permit fee to cover the additional costs required for additional site visits for newly constructed wells and mandatory sampling of well water. Also, an extensive water sampling suite fee (consisting of 19 parameters) is being proposed and will be offered to existing well owners who request water samples.

Orange Public Transportation (OPT): (see fee schedule, page 1)

- The department is proposing fee increases for FY 2007-08 in Driver Rates based on 100% recovery of the average salary and benefits hourly rate of an OPT driver, as well as an increase in the Vehicle Lease rates to be consistent with the Motor Pool chargeback rates for FY 2007-08.
- The last time OPT fees increased was in FY 2001-02, which represented the third year of a three year fee adjustment.

Recreation and Parks: (see fee schedule, page 2)

- The department is proposing fee changes to existing facility fees, as well as proposing several new facility fees. The last time facility reservation fees have been changed was in the mid to late-1990's.
- With the recommended transfer of the Senior Citizen Program Coordinator position to the Department on Aging, the applicable fees associated with senior programs have been moved to the Department on Aging section of the fee schedule.

Appendix H - 8

Solid Waste Enterprise Fund: (see fee schedule, page 18)

- The department is proposing an increase in the Waste, Reduction, Reuse, and Recycling (3R) fee effective July 1, 2007 for all fee types: Basic, Multi-Family, Rural, and Urban.
- The department is also proposing an increase in the Mixed Solid Waste (MSW) tipping fee effective July 1, 2007.

Orange County Proposed Fee Schedule - FY 2007-08

Department/Program	Description	Current Fee	Proposed Fee Change for FY 2007-08 ⁽¹⁾	Last Revision
<i>Orange Public Transportation</i>				
	Vehicle lease	40 cents per mile (van)	49 cents per mile (van)	1999
		45 cents/mile Minibus	49 cents per mile (Minibus)	1999
		45 cents per mile (bus)	45 cents per mile (bus)	1999
		N/A	45 cents per mile (car)	New
	Driver lease	\$10.00/hour Business Hours	\$20.00/hour Business Hours	2001
		\$21.00/hour Afterhours/Weekends	\$22.00/hour Afterhours/Weekends	2001
		\$28.50/hour Holidays	\$30.00/hour Holidays	2001
	Public Shuttle	\$2.00 per one way trip in-town		2005
		\$1.00 per one way trip for elderly or disabled		
	Medical trips	\$3.00 door to door		2001
<i>Department on Aging</i>				
Senior Programs	Classes	Instructor Cost + 10-15% Admin		Ongoing
	Senior Games	\$6.00 per participant	Moved from Rec and Parks	Mid 1980's
	Other Programs	5% Recovery Rate	Moved from Rec and Parks	2005
Senior Center	Room rental (CH center only)	\$15 to \$65/3 hr during bus. hours		1991
		\$10 higher after business hours		1991
		\$250 entire facility after hours		1991
<i>Board of Elections</i>				
Filing Fees	State & County Offices	1% of Annual Salary		Mandated #
	Municipal Offices	CH - \$5.00 Mayor and Council		1980
		Car - \$15.00 Mayor \$10.00 Co.		1980
		Hills - \$10.00 Mayor and Council		1980
				1980
	Municipal Elections	CH 50% and Car 50% of Cost		1980
		Hills - 100% of Cost		1980
				1980
	Ballots	All municipalities 100% of Cost		1980
		All municipalities 100% of Cost		1980
	Advertisements			1980
				1980
	Other Charges	Computer print-outs		1994
		Special Select		1994
		One-Precinct		1994
		\$10.00		1994
		\$25.00 flat fee/cost of labels > 15,000 labels; .20 per page of 30 (\$20.00 Deposit)		1994
		Computer Tapes/CDs		1997
		\$25.00 per tape/existing; \$1.00 per CD		1997
		Specialized Programming		1997
		\$25.00 per tape		1997

(1) Any proposed fee changes will be included in this column; a blank beside each fee means there is no proposed fee change in FY 2007-08

Orange County Proposed Fee Schedule - FY 2007-08

Department/Program <i>Recreation and Parks</i>	Description	Current Fee	Proposed Fee Change for FY 2007-08 ⁽¹⁾	Last Revision
Athletics	Youth Football	75% Recovery Rate		2005
	Youth Basketball	75% Recovery Rate		2005
	Girls Softball	75% Recovery Rate		2005
	Youth Soccer	75% Recovery Rate		2005
	Adult Athletics	100% Recovery Rate		2005
	Youth Athletics	75% Recovery Rate		2005
General Programs				
	Music/Piano	75% Recovery Rate		2005
	Arts/Crafts	75% Recovery Rate		2005
	Aerobics	75% Recovery Rate		2005
	Summer Camp	75% Recovery Rate		2005
	Senior Games	\$6.00 per participant	Moved to Dept on Aging	Mid 1980's
	Youth/Teen Programs	75% Recovery Rate		2005
	Adult Programs	100% Recovery Rate		2005
	Trips	100% Recovery Rate		2005
Special Populations Programs				
		5% Recovery Rate		2005
Senior Citizens Programs				
		5% Recovery Rate	Moved to Dept on Aging	2005
Other Programs				
	Concerts	No Charge		
	After-school Program	15% Recovery Rate (\$15/month per child)	Program eliminated	2005
Facility Rentals				
	Gyms - Group Rentals	\$25.00 per session	\$36/hr whole gym; \$26/hr half gym	1998
	Gyms - Open play individuals	\$2.00 per participant	N/A, see fees above	1992
	Meeting Rm/Rec Centers	\$30.00 per hour		1998
			\$100/field/day; \$20/field/hr lights plus costs	1998
	Ballfields for tournaments	\$125.00 per weekend		
	Athletic Fields	N/A	\$20/hr (no lights)	New
	Athletic Field Lighting	N/A	\$20/field/hr	New
	Entire Park	N/A	\$250/day; \$250 deposit plus costs	New
			\$100-\$300/booth (event size);	
	Vending	N/A	\$50/booth for charitable group	New
	Non-County Resident Fee	N/A	Additional 50% to applied fee	New
	Picnic Shelter	N/A	\$20 (1-4 hrs); \$30 (4+ hrs)	New
	Group Camping	N/A	\$50/night per group of 6-30	New
Equipment Rentals	Recreational equipment	varies		
Land Records				
	Fax	\$1.00 per page		1994
	GIS Property Map - 8 1/2 x 11	\$3.00; additional copy \$2.00		1994
	GIS Ortho - Property Map - 8 1/2 x 11	\$5.00; additional copy \$3.00		1994
	GIS Property Map - 11 x 17 (B-size)	\$5.00		1994
	GIS Ortho - Property Map - 11 x 17 (B-size)	\$10.00		1994
	GIS Property Map - 17 x 22 (C-size)	\$10.00		1994
	GIS Ortho - Property Map - 17 x 22 (C-size)	\$20.00		1994
	GIS Property Map - 22 x 34 (D-size)	\$15.00		1994
	GIS Ortho - Property Map - 22 x 34 (D-size)	\$25.00		1994
	GIS Property Map - 34 x 44 (E-size)	\$25.00		1994
	GIS Ortho - Property Map - 34 x 44 (E-size)	\$35.00		1994
	Custom GIS Map E-size (Original Inventory)	\$30.00		1994
	Custom GIS Map E-size (Original)	\$30.00 per hour		1994
	Computer Report Land Data	\$6.02 per item		1994
	Computer Labels - Owners	\$8.02 per item		1994
	Plot Land Description	\$20.00 each		1994

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a blank beside each fee means there is no proposed fee change in FY 2007-08

Orange County Proposed Fee Schedule - FY 2007-08

Department/Program	Description	Current Fee	Proposed Fee Change for FY 2007-08 ⁽¹⁾	Last Revision
<i>Library</i>				
	Fines - overdue children's books	5 cents per day (\$5.00 maximum)		1997
	Fines - overdue adult books	10 cents per day (\$5.00 maximum)		1997
	Fines - overdue Videos	\$1.00 per day (\$5.00 maximum)		early 1980s
	Photocopies	10 cents per page		early 1980s
	Microfilm copies	10 cents per page		early 1980s
	Fax	\$1.00 per page to send		1989
		50 cents per page to receive		1989
	Printouts (from internet)	10 cents per page		1997
	All instruments (verified), deeds, deeds of trust, assumed names, POA, etc...)	\$14 (1st pg); \$3 each additional		2002
<i>Register of Deeds</i>	Re-recorded instruments (not verified)	\$12 (1st pg); \$3 each additional		2002
	Re-recorded instruments (verified)	\$14 (1st pg); \$3 each additional		2002
	Non-standard document fee	\$25 in addition to regular recording fee		2002
	Cancellations	No Fee		2002
	Plats	\$21.00		2002
	Right-of-Way Plans/Highway Maps	21; \$5 each additional		2002
	Plat copy (uncertified)	\$3.00		2002
	Certified copy of plats	\$6		2002
	UCCs	\$38.545 if more than 2 pgs +\$2/page over 10 pgs		2001
	UCC searches	\$30 per debtor name + \$1/page for copies		2001
	Excise/Revenue Stamps	\$2 per \$1000 based on purchase price		1992
	Confirmed Copy	\$5		2002
	Marriage License	\$50		2002
	Marriage License Corrections	\$10		2002
	Process Delayed Marriages	\$20		2002
	Certified Copies, Births, Deaths, Marriages Certificates	\$10		2002
	Laminated copy of Birth Certificates	\$12		2002
	Process Amendments Births/Deaths	\$10 + \$15 to NC Vitals Records		2002
	Process Legitimation	\$10		2002
	Delayed Birth Registration	\$20		2002
	Notary Public Qualification	\$10		2002
	Notarization per Signature	\$5		2002
	Notary Certification	\$3 per document		2002
	Copy Work	25 per pg, 50 assisted by staff		Early 1980s **
	Master plat copy	\$5		Early 1980s **
	Issuance of Plat Copy Card	\$1		Early 1980s **
	Duplicate Marriage License	\$10		2000
	Historical Records	\$1		Early 1980s **
	CRT print-out	25 cents per property		Early 1990s
	Computer tapes	\$10 per tape		1997

(1) Any proposed fee changes will be included in this column; a blank beside each fee means there is no proposed fee change in FY 2007-08

Orange County Proposed Fee Schedule - FY 2007-08

Department/Program	Description	Current Fee	Proposed Fee Change for FY 2007-08 ⁽¹⁾	Last Revision
<i>Planning</i>				
Current Planning fees	Comprehensive Plan Amendment			
	Text Change	\$500		2001
	Land Use Change	\$500 + \$50/acre		2001
	Ordinance Amendments	\$350.00		2001
	Zoning Amendments			
	Text Change	\$350.00		2001
	Map Amendment:			
	Rezone to Residential	\$500 +		2001
	-not including affordable housing	\$50/acre		2001
	-including affordable housing	\$25/acre		2001
	Rezone to Nonresidential	\$2000 +		2001
	-Single tract	\$100/acre		2001
	-Multiple tracts	\$50/acre		2001
	Rezone to Planned Development	\$1000 +		2001
	-not including affordable housing	\$50/acre		2001
	-including affordable housing	\$25/acre		2001
	Special Use			
	Class A	\$1000 + \$10/acre		2001
	Class B	\$500 + \$5/acre		2001
	Board of Adjustment			
	Residential Variance/Appeal	\$300.00		2001
	Nonresidential Variance/Appeal	\$500.00		2001
	Subdivision			
	Minor Subdivision			
	Concept Plan	\$100.00		2001
	Final Plat	\$100.00		2001
	Re-approval	\$50.00		2001
	Major Subdivision			
	Concept Plan	\$250 + \$5/lot		2001
	Preliminary/Final	\$500 + \$5/lot		2001
	Re-approval	\$250.00		2001
	Traffic Study Review	\$250.00		2001
	Zoning Permit (Verification of Use)	\$30.00		2001
	Site Plan Approval			
	Residential			
	Single family	\$20/unit		2001
	Multiple family	\$25/unit		2001
	Nonresidential - Certification Required	\$1000 +		2001
	Office	\$20/1000 sq ft.		2001
	Commercial	\$30/1000 sq ft.		2001
	Industrial	\$25/1000 sq ft.		2001
	Multifamily/Nonresidential No Cert. Required	\$80.00		2001
	Partial Width Right Of Way request	\$125.00		1997
	Home Occupation Plan Review	\$90.00		2001
	Major Trans Corridor Review	\$200.00		1997
	Payment-in-Lieu of Parkland Dedication			
	Community Park	\$422/lot		1996
	District Park	\$455/lot		1996
	EBD Site Plan			
	Part of PD Class A SUP	\$250 + \$10/sq. ft.		2001
	Not part of PD Class A SUP	\$150 + \$5/sq. ft.		2001

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Orange County Proposed Fee Schedule - FY 2007-08

Department/Program	Description	Current Fee	Proposed Fee Change for FY 2007-08 ⁽¹⁾	Last Revision
	Signs	\$25 + \$2/sq. ft.		2001
	Vacation of rights-of-way/release of easements per vacation or release (includes advertising)	\$250 + value of r-o-w		2001
	Revisions			2001
	Major engineering modifications to the site plan, including major changes in site planning)	\$500.00		2001
	Minor additions to or deletions from the site plan (modification)	\$250.00		2001
	Administrative approvals, including one-year extensions to approved site plans	\$350.00		2001
	Residential, per revision, per year for the first revision, plus an additional \$100 per year	\$300.00		2001
	Nonresidential, per revision, plus \$100 additional per revision per year for the first revision, plus an additional \$100 per revision per year			2001
	Miscellaneous	\$300.00		2001
	Advertising costs	Cost + 15%		
	Effectuated parties research/public notice	\$100 + \$3/person		
	Hire outside consultants	Cost + 15%		2001
	Zoning Ordinance	\$12.00		2001
	Zoning Maps	\$2.00		2001
	Public Information fees			
	Subdivision Regulations	\$5.00		1989
	EDD Design guidelines	\$12.00		1989
	Land Use Plan	\$10.00		1989
	Joint Planning Land Use Plan	\$4.00		1989
	Land Use Plan Map	\$1.00		1989
	Airport Study	\$3.00		1989
	Water Resources Task Force	\$4.25		1989
	Agricultural Task Force Report	No Charge		1989
	Floodplain Protection Ordin.	No Charge		1989
	Street Study	No Charge		1989
	Read Map	\$2.00		1989
	Read Map (large)	\$6.00		1989
	Aerial Photos	\$1.00		1989
	Topo Maps	\$1.50		1989
	Other Maps	\$1.00		1989
	Inventory of Sites	\$3.50		1989
	Inventory of Natural/wildlife etc	\$10.00		1989
	Copies	25 cents		1989
	Master Recreation/Parks Plan	\$10.00		1989
	New Hope Corridor Plan	\$4.00		1996
	Historic Preservation Element	\$10.00		1996
	Flexible Development Standards	\$5.00		1996
	Erosion Control fees			
	Erosion Control Plan			
	Intense urban	\$507.00 per acre		2001
	Urban	\$272.00 per acre		2001
	Rural	\$158.00 per acre		2001
	Grading Permits			
	Intense Urban	\$1,241.00 per acre		2001
	Urban	\$646.00 per acre		2001
	Rural	\$310.00 per acre		2001
	Private Roads	\$155.00		1998
	Stormwater Management Plans	\$139.00		2001

(1) Any proposed fee changes will be included in this column; a blank beside each fee means there is no proposed fee change in FY 2007-08

Orange County Proposed Fee Schedule - FY 2007-08

Department/Program	Description	Current Fee	Proposed Fee Change for FY 2007-08 ⁽¹⁾	Last Revision
Inspection fees Building	<i>Schedule A</i>			
	New Residential (1 & 2 family)	\$0.310 per square foot (all trades included)		2006
	Building	0.126		2006
	Electrical	0.058		2006
	Plumbing	0.058		2006
	Mechanical	0.068		2006
	Plan Review	\$0.016 (\$10.50 min per project), additional 10.5% Town of Hillsborough		2006
	<i>Schedule B</i>			
	Residential Renovations and Accessory Structures (1 & 2 family)	\$0.23 per square foot		2006
	Building	\$0.23 per square foot		2006
	Electrical	\$0.230 per job		2006
	Plumbing	\$0.230 per job		2006
	Mechanical	\$0.230 per job		2006
	Plan Review	\$0.016 (\$10.50 min per project), additional 10.5% Town of Hillsborough		2006
	<i>Schedule C</i>			
	Mobile/Modular Homes			
	Singlewide			
	Building	\$56.70		2006
	Electrical	\$31.50		2006
	Plumbing	\$23.10		2006
	Mechanical	\$23.10		2006
	Doublewide			
	Building	\$85.05		2006
	Electrical	\$31.50		2006
	Plumbing	\$23.10		2006
	Mechanical	\$23.10		2006
	Triplewide			
	Building	\$111.30		2006
	Electrical	\$31.50		2006
	Plumbing	\$23.10		2006
	Mechanical	\$23.10		2006
	Quadruple			
	Building	\$137.55		2006
	Electrical	\$31.50		2006
	Plumbing	\$23.10		2006
	Mechanical	\$23.10		2006
	<i>Schedule D</i>			
	New Commercial	See Appendix A		2006
	Plan Review	.028 per square foot per project <5000 sq ft (\$82.50 minimum)		2006
		.022 per square foot .5000-20,000 sq ft		2006
		.017 per square foot 20,000-150,000 sq ft		2006
		.011 per square foot >150,000 sq ft		2006
		(Additional 1% Town of Hillsborough)		2006
	Building \$110 + .275 per sq ft Electrical \$55.00; Plumbing \$55.00; Mechanical \$55.00			2006
	Commercial Renovations and Alterations			

(1) Any proposed fee changes will be included in this column; a blank beside each fee means there is no proposed fee change in FY 2007-08

Orange County Proposed Fee Schedule - FY 2007-08

Department/Program	Description	Current Fee	Proposed Fee Change for FY 2007-08 ⁽¹⁾	Last Revision
	<i>Schedule E</i>			
	Miscellaneous Bldg Inspections	\$59.40		2006
	Mobile/Modular homes	\$59.40		2006
	Moving Building	\$59.40		2006
	Building Demolition	\$59.40		2006
	Change of Occupancy/Use	\$59.40		2006
	Radio/TV Tower	\$59.40		2006
	Swimming Pool	\$59.40		2006
	Woodstove/Fireplace	\$59.40		2006
	Prefabricated Utility Bldg	\$59.40		2006
	Signs- Business ID Involvy const	\$59.40		2006
	Other signs	\$58.50		2006
	<i>Schedule F</i>			
	Miscellaneous Electrical			
	<i>Schedule G</i>			
	Electrical Service Changes			
	Single Phase			
	30-50 amp	\$38.50		2006
	60-100A	\$55.00		2006
	125-200A	\$66.00		2006
	400A	\$77.00		2006
	Three Phase			
	20-50 Amp	\$38.50		2006
	60-100 A	\$66.00		2006
	150-200A	\$77.00		2006
	400 A	\$110.00		2006
	<i>Schedule H</i>			
	Electrical Service			
	Single		Double	
	30-50 Amp	\$38.50	\$55.00	2006
	60 A	\$38.50	\$55.00	2006
	70 A	\$66.00	\$66.00	2006
	100A	\$66.00	\$66.00	2006
	125A	\$77.00	\$77.00	2006
	150A	\$93.50	\$135.30	2006
	200A	\$110.00	\$161.70	2006
	300A	\$135.3	\$189.20	2006
	400A	\$161.70	\$243.10	2006
	600A	\$243.10	\$269.50	2006
	800A	\$269.50	\$400.40	2006
	1000A	\$400.40	\$539.00	2006
	1200A	\$539.00	\$677.60	2006
	1400A	\$608.30	\$808.50	2006
	1600A	\$677.60	\$1,078.00	2006
	Over 1600A	\$661/100a	\$1101/100a	2006

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Orange County Proposed Fee Schedule - FY 2007-08

Department/Program	Description	Current Fee	Proposed Fee Change for FY 2007-08 ⁽¹⁾	Last Revision
Plumbing fees	<i>Schedule I</i>			
	New Count or Fixture Replacem # of Fixtures	Based on square footage (Included in Schedule A and B)		2001
	1			
	2			
	3			
	4			
	5			
	band over			
	Mobile/ Modular Home	\$24.20		2006
	Water heater installation	\$59.40		2006
Mechanical Inspections	<i>Schedule J</i>			
	Residential Mechanical			
	Covered Ductwork/Compart	Delete (to be replaced by sq ft. - see Schedule A)		2001
	Exposed " Factory/Compart	Delete (to be replaced by sq ft. - see Schedule A)		2001
	Installation ex add'l system	\$22.00		2006
	Replacement of one system	\$82.50		2006
	Mobile/Modular Home	\$24.20		2006
	Multi-Fam exposed ductwork	Delete (to be replaced by sq ft. - see Schedule B)		2001
	Multi-Fam covered ductwork	Delete (to be replaced by sq ft. - see Schedule B)		2001
	<i>Schedule K</i>			
	Non-residential/ Commercial			
	Commercial Cooling			
	First Unit	\$82.50		2006
	Each additional Unit	\$22.00		2006
	Replacement of System	\$82.50		2006
	Commercial Heating			
	First Unit	\$82.50		2006
	Each additional Unit	\$22.00		2006
	Replacement of System	\$82.50		2006
	Commercial Heat/Cool Combin			
	First Unit	\$82.50		2006
	Each additional Unit	\$22.00		2006
	Replacement of System	\$82.50		2006
	Commercial Ventilation/Exhaust			
	One System	\$82.50		2006
	Each additional	\$22.00		2006
	Hood fan comm. cooking equip	\$59.40		2006
	Comm. Range or Grill	\$59.40		2006
	Deep Fat Fryer	\$59.40		2006
	Oven	\$59.40		2006

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Orange County Proposed Fee Schedule - FY 2007-08

Department/Program	Description	Current Fee	Proposed Fee Change for FY 2007-08 ⁽¹⁾	Last Revision
General Miscellaneous	Refunds	\$38.50		2006
	Issue Certificate of Occupancy	\$11.00		2006
	Permit Renewal	\$38.50		2006
	Day Care Permit (existing building new occupancy)	\$59.40		2006
	Day Care Reinspection	\$53.00		2006
	Sprinkler system	\$165.00		2006
	Temporary Electrical Final Inspection	\$55.00		2006
	Temporary Mechanical Final Inspection	\$55.00		2006
	Fire Alarm system	\$165.00		2006
	Archive research (per project)	\$16.50		2006
	Grease trap installation	\$59.40		2006
	Reinspection fee (no charge for 1st rejection per trade)	\$52.50		2006
	Temporary tents	\$59.40		2006
	Work started with no permits are charged double fees			1986
Emergency Management				
Emergency Medical				
	Emergency Response			
	Basis Life Support (Non-Emergency)	\$300.00		2005
	Basis Life Support (Emergency)	\$350.00		2005
	Advanced Life Support-1 (Non-Emergency)	\$400.00		2005
	Advanced Life Support-1 (Emergency)	\$450.00		2005
	Advanced Life Support -1 (Non-Transport)	\$150.00		2005
	Advanced Life Support -2 (Emergency)	\$525.00		2005
	Advanced Life Support -2 (Non-Transport)	\$225.00		2005
	Mileage	7.50/mile		2005
	Special Event Coverage			
	Additional EMT Standby	\$40.00/hour (3 hour minimum)		2007
	Paramedic Standby	\$55.00/hour (3 hour minimum)		2007
	Ambulance Standby w/ 2 EMT's	\$90.00/hour (3 hour minimum)		2005
	Ambulance Standby w/ 1 Paramedic and 1 EMT	\$100.00/hour (3 hour minimum)		2007
	Telecommunicator Standby	\$40.00/hour (3 hour minimum)		2005
	Clerical Staff Standby	\$30.00/hour (3 hour minimum)		2005
	EM Senior Officer Standby	\$40.00/hour (3 hour minimum)		2005
	EMS Physician Standby	\$85.00/hour (3 hour minimum)		2005
	Fire Marshal			
	Fire Inspections (by facility type)	See Appendix B		
	Assembly			1996
	Business			1996
	Church/Assembly			1996
	Daycare facility			1996
	Educational, private			1996
	Foster Care Home			1996
	Hazardous			1996
	Industrial			1996
	Institutional			1996
	Mercantile			1996
	Residential(Common Areas)			1996
	Storage			1996

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Orange County Proposed Fee Schedule - FY 2007-08

Department/Program	Description	Current Fee	Proposed Fee Change for FY 2007-08 ⁽¹⁾	Last Revision
<i>Sheriff</i>				
	Out of State Officer Fee	\$100.00		2006
	Inmate Officer	\$15.00		1982
	Gun Permits	\$5.00		
	Work Release	\$14.50		1986
	Report and Records Copies	\$2.00		1983
	Fingerprint Cards	\$15.00 each		1986
	Licensing	\$5.00		1986
	Concealed Weapons Permits	\$90 (\$60 state \$30 county)		1986
	Federal Inmates	\$58.00 per day		
	State Inmates	\$14.50 per day		
	Commission on executions	5% 1st \$500 and 2.5% on balance		1968
		\$1,000 per acre + \$600 per tap + cost of installing service (to county) + \$636.34 to Town of Hillsborough		2002
<i>Effluent Sewer</i>	Tap Fees	\$15.20 1st 3000 gals; \$4.50 ea./additional 1000 gals.		1986
	Use Fees			
<i>Animal Services</i>				
<i>Animal Control</i>				
	<i>Civil Penalties/Fines</i>			
	failure to vaccinate	\$100.00	\$200.00	1995
	failure to license	\$50.00	\$200.00	1995
	public nuisance violations	\$25, \$50, \$100, \$150, \$200	\$50, \$100, \$200, \$300, \$400	1995
	mistreatment	\$25.00	\$200.00	1995
	Kennel Permits	\$25.00 annually	\$50.00	1995
<i>Animal Shelter</i>	<i>Adoption Fees</i>			
	Cat Adoption Fees	\$91.00		2004
	Kitten Adoption Fees (5 months and under)	\$80.00		2004
	Dog Adoption Fee	\$113.00		2004
	Puppy Adoption Fee (5 months and under)	\$104.00		2004
	Boarding Fee for stray animals	\$8.00/day	\$10.00/day	2004
	Bite Quarantines	\$100.00	\$150.00	2004
	Rabies Shots (shelter)	\$5.00	\$10.00	2004
	Rabies Shots (low-cost clinics)	\$5.00		
	Small and Other Animals	Varies on Type of Animal (\$5 to \$100)		2004
	Shelter Redemption fee	\$10, \$25, \$50, \$100	\$10, \$50, \$100, \$200	1995

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Orange County Proposed Fee Schedule - FY 2007-08

Department/Program	Description	Current Fee	Proposed Fee Change for FY 2007-08 ⁽¹⁾	Last Revision
<i>Health Department</i>				
Environmental Health	<i>Soil Analysis/Improvement Permit</i>			
	Single Family Units <601 Gallons per day. Less than 2 acres	\$330.00		2006
	Single Family >600 Gallons per day	\$330 + \$75 per 600 GPD or fraction of additional WW flow>600 GPD		2006
	Non-Domestic WW	Fee increases by 50% over the total permit fee of a comparably sized domestic WW system		2006
	<i>Authorization to Construct WPF System:</i>			
	Single Family Units <601 Gallons per day. Less than 2 acres	\$260.00		2006
	Single Family Unit >600 Gallons per day	\$260 + \$160 per 600 GPD or fraction of additional WW flow>600 GPD		2006
	Non-Domestic WW	Double fee for comparably sized domestic WW system		2006
	<i>Other Misc. Activities</i>			
	Improvement Permit (a w/ existing home)	\$330.00		2006
	Permit Site Revisit	\$125.00		2006
	Existing System Inspections	\$125.00		2006
	Existing System Authorizations (Office Authorization/no field visit required)	\$20.00		2006
	Mobile Home Park			
	1 to 25 spaces	\$125.00		2006
	26 to 50 spaces	\$175.00		2006
	51 and over spaces	\$225.00		2006
	MH Space Reinspection	\$75.00		2006
	Septic Tank Manufacturer Yard Inspection	\$100.00		2006
	Septic Tank Contractor Registration Fee - New Contractor (One-time fee)	\$200.00		2006
	Septic Tank Contractor Fee - Annual Renewal	\$25.00		2006
	<i>WTRAP</i>			
	Initial Inspection	\$125.00		2006
	Follow-up Inspections	\$75.00		2006
	<i>WELLS AND WATER SAMPLES</i>			
	Well Permits	\$260.00	\$430.00	2006
	Permit Site Revisit	\$125.00		2006
	Bacteriological	\$25.00		2006
	Inorganic Chemical Samples	\$35.00		2006
	Pesticide/Petroleum	\$75.00		2006
	Full Sample Suite (Bact, Nox, Inorganic, + 7 metals)	N/A	\$100.00	New
	<i>TATOO PARLORS</i>			
	Operator Permit Inspection	\$325.00		2006
	Artist Permit	\$165.00		2006
	<i>SWIMMING POOLS</i>			
	Swimming Pool Inspections	\$125.00		2006
	Plan Review	\$200.00		2006

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Orange County Proposed Fee Schedule - FY 2007-08

Department/Program	Description	Current Fee	Proposed Fee Change for FY 2007-08 ⁽¹⁾	Last Revision
Dental Health	Comprehensive Oral Evaluation	\$47.00	\$48.00	2006
	Periodic Oral Evaluation	\$39.00	\$40.00	2006
	Limited Oral Evaluation	\$39.00	\$40.00	2006
	Re-evaluation-limited, problem	\$26.00	\$27.00	2006
	Consultation	\$49.00	\$50.00	2006
	Panoramic Film	\$62.00	\$64.00	2006
	BVX 1 Film	\$25.00	\$26.00	2006
	BVX 2 Films	\$26.00	\$27.00	2006
	BVX 4 Films	\$36.00	\$37.00	2006
	1st Introral PA Film	\$24.00	\$25.00	2006
	Additional PA Film	\$22.00	\$23.00	2006
	Intraoral Occlusal Film	\$25.00	\$26.00	2006
	Full Mouth Series w BVX	\$79.00	\$81.00	2006
	Prophy/Child under age 13	\$40.00	\$41.00	2006
	Prophy/Adult age 13 and up	\$59.00	\$60.00	2006
	Fluoride Varnish (age 13 & under)	\$28.00	\$29.00	2006
	Fluoride Varnish (age 13-20)	\$28.00	\$29.00	2006
	Sealant/NEWLY ERUPTED TEETH	\$33.00	\$34.00	2006
	Scale/Root Planing 1-3 teeth p/d	\$93.00	\$95.00	2006
	Scale Root Planing 4+ teeth p/d	\$99.00	\$101.00	2006
	Full mouth Debridement	\$85.00	\$87.00	2006
	Anal One Surface Prim/ Perm	\$73.00	\$75.00	2006
	Anal Two Surface Prim/ Perm	\$84.00	\$86.00	2006
	Anal Three Surface Prim/Perm	\$106.00	\$109.00	2006
	Anal Four Surface Prim/Perm	\$119.00	\$122.00	2006
	Resin One Surface Anterior	\$67.00	\$69.00	2006
	Resin Two Surface Anterior	\$86.00	\$88.00	2006
	Resin Three Surface Anterior	\$106.00	\$109.00	2006
	Resin Four Surface Anterior	\$122.00	\$125.00	2006
	Resin Comp. Crown Ant. Prim	\$124.00	\$126.00	2006
	Resin Comp. 1sur Post-Prim/Perm	\$83.00	\$85.00	2006
	Resin Comp. 2sur Post-Prim/Perm	\$121.00	\$124.00	2006
	Resin Comp. 3sur Post-Prim/Perm	\$155.00	\$159.00	2006
	Resin Comp. 4sur Posterior Perm	\$190.00	\$195.00	2006
	Pulpotomy	\$95.00	\$97.00	2006
	SSC Primary Tooth	\$150.00	\$154.00	2006
	SSC Permanent Tooth	\$179.00	\$183.00	2006
	Prefabricated Resin Crown	\$188.00	\$193.00	2006
	Prefabricated SSC prim. Tooth	\$175.00	\$177.00	2006
	Sedative Filling	\$66.00	\$68.00	2006
	Palliative Treatment	\$53.00	\$56.00	2006
	Ext. Erupted Tooth Prim/Perm	\$62.00	\$69.00	2006
	Extraction Surgical - 100+	\$104.00	\$107.00	2006
	Ext. coronal remnants debrid	\$49.00	\$50.00	2006
	Alveoplasty extractions p/quad	\$82.00	\$84.00	2006
	Recurrent Crown NOT cov. by M/A	\$52.00	\$53.00	2006
	Study Models	\$47.00	\$48.00	2006
	I & D Minor Surgery	\$158.00	\$162.00	2006
	Occlusal Adjustment Limited	\$78.00	\$80.00	2006
	Prepared Tooth Tx.	\$62.00	\$64.00	2006
	Pulp Cap-direct exp. Pulp MED	\$41.00	\$42.00	2006
	Pulp Cap-indirect newly exposed	\$41.00	\$42.00	2006
	Biopsy Oral Tissue	\$135.00	\$138.00	2006
	Pin Retention/tooth	\$27.00	\$28.00	2006
	Band & Loop/Quadrant Impress	No Charge	No Charge	2006
	Band & Loop/Quadrant Deliver 209/25	\$216.00	\$221.00	2006
	Fixed Bilateral Impress	No Charge	No Charge	2006
	Fixed Bilateral Deliver 419/30	\$434.00	\$445.00	2006

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Orange County Proposed Fee Schedule - FY 2007-08

Department/Program	Description	Current Fee	Proposed Fee Change for FY 2007-08 ⁽¹⁾	Last Revision
<i>(apply sliding scale)</i>	Topical Fluoride varnish, therapeutic application for moderate to high caries risk patients	N/A	\$28.00	New
	Periodontal Maintenance	N/A	\$75.00	New
	Alveoplasty (in conjunction with extraction 1-3 teeth per quadrant)	N/A	\$100.00	New
	Alveoplasty (not in conjunction with extraction 4 or more tooth spaces per quadrant)	N/A	\$175.00	New
	Alveoplasty (not in conjunction with extraction 1-3 or more tooth spaces per quadrant)	N/A	\$150.00	New
	Bleivings - three films	N/A	\$30.00	New
	Root Canal Therapy Anterior	N/A	\$400.00	New
	Root Canal Therapy Bicuspid	N/A	\$475.00	New
	Root Canal Therapy Molar	N/A	\$600.00	New
	Application of Desensitizing Medicament	N/A	\$25.00	New
	Application of Desensitizing resin for cervical and/or root surface per tooth	N/A	\$25.00	New
	Occlusal guard, by report minimize the effects of	N/A	\$250.00	New
	Fabrication of Athletic Mouthguard	N/A	\$100.00	New
	Fabrication of Athletic Mouthguard Project (school-based program)	N/A	\$15.00	New
<i>(flat fee - no sliding scale)</i>	Boil & Bite Mouthguards (students with braces)	N/A	\$5.00	New
Personal Health	Drainage of Skin Abscess	\$109.00	\$112.00	2006
	Drainage of Skin Abscess	\$186.00	\$191.00	2006
	Drainage of Pilonidal Cyst	\$181.00	\$186.00	2006
	Remove Foreign Body	\$124.00	\$127.00	2006
	Drainage of Hematoma/Fluid	\$135.00	\$138.00	2006
	Puncture Drainage of Lesion	\$88.00	\$90.00	2006
	Debride Infected Skin	\$52.00	\$53.00	2006
	Remove Skin Tags	\$83.00	\$85.00	2006
	Shave Skin Lesion	\$67.00	\$69.00	2006
	Remove Skin Lesion Excision 0.5cm or Less	\$124.00	\$127.00	2006
	Remove Skin Lesion Excision 0.6 - 1.0cm	\$145.00	\$149.00	2006
	Remove Skin Lesion Excision 1.1-2.0cm	\$160.00	\$164.00	2006
	Remove Skin Lesion Excision 2.1-3.0cm	\$181.00	\$186.00	2006
	Remove Skin Lesion Excision 0.5cm or Less	\$124.00	\$127.00	2006
	Remove Skin Lesion Excision 0.6 - 1.0cm	\$150.00	\$154.00	2006
	Remove Skin Lesion Excision 1.1-2.0cm	\$171.00	\$175.00	2006
	Remove Skin Lesion Excision 2.1-3.0cm	\$202.00	\$207.00	2006
	Trim Nail(s)	\$21.00	\$22.00	2006
	Debride Nail 1-5	\$31.00	\$32.00	2006
	Drain Blood from Under Nail	\$52.00	\$53.00	2006
	Negman (Remove)	\$207.00	\$212.00	2006
	Repair Superficial Wound(s) 2.5cm or less	\$160.00	\$164.00	2006
	Repair Superficial Wound(s) 2.6-7.5cm	\$171.00	\$175.00	2006
	Initial Burn(s) Treatment	\$78.00	\$80.00	2006
	Destroy Burn(s)/Premlal Lesion	\$67.00	\$69.00	2006
	Destroy Lesions, 2-14	\$16.00	\$17.00	2006
	Destroy Lesions, 1-14	\$101.00	\$104.00	2006
	Inject Single Tendon-Ligament Cyst	\$67.00	\$69.00	2006
	Inject Single Tendon Organ ? Insertion	\$62.00	\$64.00	2006
	Inject Single-Multi Trigger Pts. 1-2 Muscles	\$62.00	\$64.00	2006
	Inject Single-Multi Trigger Pts. 3+ Muscles	\$72.00	\$74.00	2006
	Drain/Inject, Small Joint or Bursa	\$62.00	\$64.00	2006
	Drain/Inject, Intermediate Joint or Bursa	\$67.00	\$69.00	2006
	Drain/Inject, Major Joint or Bursa	\$78.00	\$80.00	2006
	Drain Finger Abscess, Simple	\$305.00	\$313.00	2006
	Apply Finger Splint, Stile	\$41.00	\$42.00	2006
	Control Nosebleed	\$114.00	\$117.00	2006

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Orange County Proposed Fee Schedule - FY 2007-08

Department/Program	Description	Current Fee	Proposed Fee Change for FY 2007-08 ⁽¹⁾	Last Revision
	Lab: Venipuncture	\$16.00	\$17.00	2006
	Capillary Puncture	\$10.00	\$11.00	2006
	Inject: External Hemorrhoids	\$171.00	\$175.00	2006
	Diagnostic Anoscopy	\$93.00	\$95.00	2006
	Anoscopy with Tumor-Polyp-Lesion Removal	\$223.00	\$229.00	2006
	Destroy Lesion (Male)	\$140.00	\$144.00	2006
	Incision/Drainage of Vagina or Perineum	\$129.00	\$132.00	2006
	Incision/Drainage of Glind Abscess	\$160.00	\$164.00	2006
	Destroy Lesions (Female)	\$137.00	\$140.00	2006
	Diaphanem Fil	\$88.00	\$90.00	2006
	Insert Intrauterine Device (IUD)	\$93.00	\$95.00	2006
	IUD Removal	\$104.00	\$107.00	2006
	Insert IUD	\$88.00	\$90.00	2006
	Penal Non Stress	\$47.00	\$48.00	2006
	Remove Foreign Body from External Eye	\$62.00	\$64.00	2006
	Remove Foreign Body from Outer Ear Canal	\$129.00	\$132.00	2006
	Remove Ear Wax	\$62.00	\$64.00	2006
	Lipid Panel (Fasting) - UNC Lab	\$18.00	\$18.00	2006
	U/A (W/Mater)	\$26.00	\$27.00	2006
	U/A (Dipstick Only)	\$16.00	\$17.00	2006
	Pregnancy Test	\$10.00	\$11.00	2006
	Albumin Serum (UNC Lab Test)	\$6.00	\$6.00	2006
	Total Bilirubin (UNC Lab Test)	\$7.00	\$7.00	2006
	Direct Bilirubin (UNC Lab Test)	\$7.00	\$7.00	2006
	Neonatal Bilirubin (UNC Lab Test)	\$9.00	\$9.00	2006
	Hemocult	\$10.00	\$11.00	2006
	Ca (UNC Lab Test)	\$7.00	\$7.00	2006
	CO2 (UNC Lab Test)	\$6.00	\$6.00	2006
	Cl (UNC Lab Test)	\$6.00	\$6.00	2006
	Total Cholesterol (UNC Lab Test)	\$6.00	\$6.00	2006
	CREAT (UNC Lab Test)	\$7.00	\$7.00	2006
	B12 (UNC Lab Test)	\$21.00	\$21.00	2006
	Ferritin (UNC Lab Test)	\$19.00	\$19.00	2006
	Folate (UNC Lab Test)	\$20.00	\$20.00	2006
	GLU (UNC Lab Test)	\$5.00	\$5.00	2006
	OSullivan	\$26.00	\$27.00	2006
	OCTT (3 HR)	\$47.00	\$48.00	2006
	Glucose (Random)	\$16.00	\$17.00	2006
	GGT	\$10.00	\$11.00	2006
	FSH (UNC Lab Test)	\$25.00	\$25.00	2006
	Hemoglobin A1C	\$20.00	\$21.00	2006
	IBC (UNC Lab Test)	\$12.00	\$12.00	2006
	Iron Profile (FE): IBC (UNC Lab Test)	\$9.00	\$9.00	2006
	LDH (UNC Lab Test)	\$8.00	\$8.00	2006
	Lipid Panel (Non-Fasting) HDL (UNC Lab Test)	\$11.00	\$11.00	2006
	LDL (UNC Lab Test)	\$13.00	\$13.00	2006
	ALK PHOS (UNC Lab Test)	\$7.00	\$7.00	2006
	K (UNC Lab Test)	\$6.00	\$6.00	2006
	TP-Serum (UNC Lab Test)	\$5.00	\$5.00	2006
	TP-Urine (UNC Lab Test)	\$5.00	\$5.00	2006
	NA (UNC Lab Test)	\$6.00	\$6.00	2006

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Orange County Proposed Fee Schedule - FY 2007-08

Department/Program	Description	Current Fee	Proposed Fee Change for FY 2007-08 ⁽¹⁾	Last Revision
	Thyroxine (T4) - (UNC Lab Test)	\$8.00		2006
	Free T4 (UNC Lab Test)	\$12.00		2006
	TSH (UNC Lab Test)	\$22.00		2006
	T4 (UNC Lab Test)	\$19.00		2006
	SCOT, AST (UNC Lab Test)	\$7.00		2006
	SCPT, ALT (UNC Lab Test)	\$7.00		2006
	Iron Profile/Transferrin: % Saturation (UNC Lab Test)	\$17.00		2006
	TRIG (UNC Lab Test)	\$8.00		2006
	T3U (UNC Lab Test)	\$8.00		2006
	BUN (UNC Lab Test)	\$5.00		2006
	Uric Acid (UNC Lab Test)	\$6.00		2006
	QUANT HCG/Serum (UNC Lab Test)	\$12.00		2006
	Hemoglobin	\$10.00	\$11.00	2006
	CBC w/o Diff (UNC Lab Test)	\$9.00		2006
	CBC with Diff (UNC Lab Test)	\$10.00		2006
	SED Rate (UNC Lab Test)	\$4.00		2006
	MONO Spot (UNC Lab Test)	\$7.00		2006
	RA Factors - Qual (UNC Lab Test)	\$7.00		2006
	RA Factors - Quan (UNC Lab Test)	\$7.00		2006
	PPD	\$12.00	\$13.00	2006
	Rubella (UNC Lab Test)	\$20.00		2006
	Hepatitis C RIBA (UNC Lab Test)	\$16.00		2006
	Antibody Identification (UNC Lab Test)	\$21.00		2006
	ABO Group (UNC Lab Test)	\$4.00		2006
	RH Type (UNC Lab Test)	\$7.00		2006
	GC Culture	\$16.00	\$17.00	2006
	Throat Culture (UNC Lab Test)	\$8.00		2006
	Urine Culture (UNC Lab Test)	\$11.00		2006
	ID & Sensitivity (UNC Lab Test)	\$9.00		2006
	STAT Male Smear	\$21.00	\$22.00	2006
	Fungal Direct Test (FDIR) (UNC Lab Test)	\$7.00		2006
	Wet Mount	\$16.00	\$17.00	2006
	Parasitology Test #9807-Giardia (UNC Lab Test)	\$16.00		2006
	Parasitology Test #9807-Cryptosporidium (UNC Lab)	\$16.00		2006
	HBSAG (UNC Lab Test)	\$13.00		2006
	Streptococcus Group A Assay W/Optic (UNC Lab)	\$20.00		2006
	Fep Smear (State Lab)	\$10.99	\$12.33	2006
	Rheum Injection	\$119.00	\$122.00	2006
	Admin Fee (1 vaccine)	\$10.00	\$11.00	2006
	Admin Fee (2+ vaccines)	\$10.00	\$11.00	2006
	Hep A - Admtr	\$70.00		2006
	Hep A (Feed/Adm)	\$31.00	\$32.00	2006
	Influenza Split 6-35 mo.	\$14.00	\$13.00	2006
	Influenza Split 3yr and Above	\$28.00	\$25.00	2006
	Influenza Virus Vaccine Live for Intranasal	\$26.00		2006
	Rabies (NM)	\$225.00		2006
	Rabies (ID)	\$197.00	\$202.00	2006
	Immunization: Pneumococcal - State	\$33.00		2006
	Meningococcal Vaccine, Subcutaneous/Inf	\$93.00	\$95.00	2006
	Meningococcal Vaccine	\$93.00	\$95.00	2006
	Immunization: Hep B (20+ yrs)	\$72.00	\$74.00	2006
	IV Infusion Up to One Hour	\$129.00	\$132.00	2006
	Psychiatric Diagnostic Interview Exam	\$140.00	\$144.00	2006
	Psychiatric Diag Interview Exam, Interactive	\$149.00	\$153.00	2006
	Psycholther. Indiv, Insight, 20-30 min.	\$60.00	\$62.00	2006
	Psycholther. Indiv, Insight, 45-50 min.	\$90.00	\$92.00	2006
	Psycholther. Indiv, Insight, 75-80 min.	\$135.00	\$138.00	2006
	Psycholther. Indiv, Intenc, 20-30 min.	\$65.00	\$67.00	2006
	Psycholther. Indiv, Intenc, 45-50 min.	\$96.00	\$98.00	2006
	Psycholther. Indiv, Intenc, 75-80 min.	\$141.00	\$145.00	2006

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Orange County Proposed Fee Schedule - FY 2007-08

Department/Program	Description	Current Fee	Proposed Fee Change for FY 2007-08 ⁽¹⁾	Last Revision
	Psychotherapy, Family, w/o Patient	\$88.00	\$90.00	2006
	Psychotherapy, Family, (Conjoint) W/P Present	\$107.00	\$110.00	2006
	Psychotherapy, Group	\$30.00	\$31.00	2006
	Infusion Each Additional Hour up to Eight	\$37.00	\$38.00	2006
	Audiometry	\$16.00	\$17.00	2006
	Pure Tone Audiometry, Air	\$21.00	\$22.00	2006
	Electrocardiogram, Complete	\$31.00	\$32.00	2006
	Electrocardiogram, Tracing Only	\$21.00	\$22.00	2006
	Airway Inhalation Treatment	\$21.00	\$22.00	2006
	Aerosol/Vapor Inhalation Treatment	\$21.00	\$22.00	2006
	Pulse Oxygen	\$7.00	\$8.00	2006
	Denver II	\$104.00	\$107.00	2006
	Health & Behavior Intervention	\$26.00	\$27.00	2006
	Medical Nutrition Therapy/Initial 15 min. Unit	\$19.00	\$20.00	2006
	Medical Nutrition Therapy/Re-Assess 15 min. Unit	\$19.00	\$20.00	2006
	Lab: Handline Fee	\$10.00	\$11.00	2006
	Special Supplies	\$16.00	\$17.00	2006
	Vision	\$10.00	\$11.00	2006
	Induction of Vomiting	\$62.00	\$64.00	2006
	New Office/Outpt Tx Brief E&M	\$78.00	\$80.00	2006
	New Office/Outpt Tx Expanded Prob Focused E&M	\$119.00	\$122.00	2006
	New Office/Outpt Tx Detailed E&M	\$160.00	\$164.00	2006
	New Office/Outpt Tx Moderate Complex E&M	\$233.00	\$239.00	2006
	New Office/Outpt Tx High Complex E&M	\$295.00	\$302.00	2006
	Esab Office/Outpt Tx Brief E&M	\$41.00	\$42.00	2006
	Esab Office/Outpt Tx Prob Focused E&M	\$72.00	\$74.00	2006
	Esab Office/Outpt Tx Expanded Focused E&M	\$98.00	\$100.00	2006
	Esab Office/Outpt Tx Detailed E&M	\$145.00	\$149.00	2006
	Esab Office/Outpt Tx Comprehensive E&M	\$217.00	\$222.00	2006
	Initial Office Consultation Minor Problem	\$129.00	\$132.00	2006
	Telephone Coord Brief	\$16.00	\$17.00	2006
	Telephone Coord Moderate	\$21.00	\$22.00	2006
	Telephone Coord Lengthy	\$26.00	\$27.00	2006
	Preventive/New Pt < 1 yr.	\$98.00	\$100.00	2006
	Preventive/New Pt 1-4 yrs.	\$98.00	\$100.00	2006
	Preventive/New Pt 5-11 yrs.	\$191.00	\$196.00	2006
	Preventive/New Pt 12-17 yrs.	\$212.00	\$217.00	2006
	Preventive/New Pt 18-39 yrs.	\$207.00	\$212.00	2006
	Preventive/New Pt 40-64 yrs.	\$248.00	\$254.00	2006
	Preventive/New Pt 65+ yrs.	\$224.00	\$230.00	2006
	Preventive/Esab Pt < 1 yr.	\$93.00	\$95.00	2006
	Preventive/Esab Pt 1-4 yrs.	\$93.00	\$95.00	2006
	Preventive/Esab Pt 5-11 yrs.	\$155.00	\$159.00	2006
	Preventive/Esab Pt 12-17 yrs.	\$181.00	\$186.00	2006
	Preventive/Esab Pt 18-39 yrs.	\$176.00	\$180.00	2006
	Preventive/Esab Pt 40-64 yrs.	\$197.00	\$202.00	2006
	Preventive/Esab Pt 65+ yrs.	\$197.00	\$202.00	2006
	Home Visit for Postnatal Assmt & F/U Care	\$78.00	\$80.00	2006
	Home Visit for Newborn Care & Assessment	\$78.00	\$80.00	2006
	Newborn EPSDT Screen Home Visit	\$83.00	\$85.00	2006
	Periodic Oral Eval	\$32.00	\$33.00	2006
	Comprehensive Oral Eval	\$41.00	\$42.00	2006
	Topical Fluoride Appl	\$20.00	\$21.00	2006
	Oral Hygiene Instruction	\$16.00	\$17.00	2006
	Adm of Influenza Vaccine	\$5.00	\$5.00	2006
	Adm of Pneumococcal Vaccine	\$4.00	\$5.00	2006
	CBRS Individual Professional	\$19.00	\$20.00	2006
	Ampicillin (OMNIP-POLYN-TOTAN) Up to 500mg	\$5.00	\$6.00	2006
	Azithromycin 500mg	\$26.00	\$27.00	2006
	Penicillin G Benzathine/Procaine 1,200,000 Units	\$21.00	\$22.00	2006

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Orange County Proposed Fee Schedule - FY 2007-08

Department/Program	Description	Current Fee	Proposed Fee Change for FY 2007-08 ⁽¹⁾	Last Revision
	Penicillin G Benzathine up to 600,000 Units	\$16.00	\$17.00	2006
	Penicillin G Benzathine up to 1,200,000 Units	\$26.00	\$27.00	2006
	Penicillin G Benzathine up to 2,400,000 Units	\$32.00	\$33.00	2006
	Ceftriaxone Sodium/Rocephlin per 250mg	\$21.00	\$22.00	2006
	Ciprofloxacin, 200mg	\$21.00	\$22.00	2006
	Dopo Provera Injection	\$57.00	\$58.00	2006
	Diphenhydramine HCl/Benadril up to 50mg	\$5.00	\$6.00	2006
	B-12 Injection	\$5.00	\$6.00	2006
	Normal Saline Solution Infusion 1000cc	\$16.00	\$17.00	2006
	Mifena IUD	\$492.00	\$504.00	2006
	Sports Physical	\$41.00	\$42.00	2006
	Camp Physical	\$41.00	\$42.00	2006
	College Physical	\$41.00	\$42.00	2006
	Childbirth Education	\$26.00	\$27.00	2006
	RN Services up to 15 min.	\$20.00	\$21.00	2006
	Child Services Coordination	\$21.74	\$22.00	2005
	Maternity Care Coordination	\$29.30	\$30.00	2005
	Nursing Assessment/Evaluation	\$88.00	\$89.00	2005
	Education Classes	\$30.00/hr	\$31.00/hr	2004
	Health Risk Appraisal	\$12.00	\$13.00	2004
	Consultant Services (Health Educators)	\$20.00/hr	\$21.00/hr	2004
	Patient Education (non Physician)	\$20.00/unit	\$21.00/unit	2004
	Liver Function (UNC Rate)	\$11.00	\$12.00	2006
	Amylase (UNC Rate)	\$9.00	\$10.00	2006
	CBC w/o Diff (UNC Rate)	\$9.00	\$10.00	2006
	RMSF (Acute) (UNC Rate)	\$9.00	\$10.00	2006
	RMSF (Convalescent) (UNC Rate)	\$27.00	\$28.00	2006
	Lipid Panel	\$23.00	\$24.00	2006
	Glucose	\$10.00	\$11.00	2006
	Therapeutic prophylactic/diagnostic injection	\$22.00	\$23.00	2006
	ANA (anti-nuclear antibody) titer (UNC Rate)	\$15.00	\$16.00	2006
	Confirmation, if ANA+ (UNC Rate)	\$15.00	\$16.00	2006
	Papercervical Block	\$163.00	\$167.00	2006
	Lipase (UNC Rate)	\$9.00	\$10.00	2006
	Fecal occult blood, single spec.	N/A	\$10.00	New
	oral eval <3 yrs with sunstroke	N/A	\$48.00	New
	Topical fluoride varnish	N/A	\$20.00	New
	Remove foreign body intranasal	N/A	\$232.00	New
	Dag and/or debridement, small	N/A	\$92.00	New
	Insertion of non-dwelling bladder cath	N/A	\$89.00	New
	Paring of corn/callus (1 lesion)	N/A	\$44.00	New
	Chem. Caut of granulation tissue	N/A	\$75.00	New
	IV fluid/infusion therapy, up to 1 hr	N/A	\$69.00	New
	IV infusion, each additional hour	N/A	\$22.00	New
	Promethazine mg	N/A	\$8.00	New
	Luteinizing Hormone *UNC rate	N/A	\$25.00	New
	Varicella Immune Status Test *UNC rate	N/A	\$17.00	New
	Preservation Free influenza vaccine	N/A	\$30.00	New
	Varicella vaccine	N/A	\$85.00	New
	Zostavax vaccine	N/A	\$170.00	New

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Orange County Proposed Fee Schedule - FY 2007-08

Department/Program	Description	Current Fee	Proposed Fee Change for FY 2007-08 ⁽¹⁾	Last Revision
<i>Miscellaneous</i>				
	<i>Massage License</i>	\$30.00		1996
	Practitioner License			
	Practitioner/Owner License	\$75.00		1996
<i>School Capital</i>				
Impact Fees	Orange County School District	\$3,000 Per Single Family Dwelling; \$1,420 Per Multi-Family Dwelling		2001
	Chapel Hill-Carrboro City School District	\$4,407 Per Single Family Dwelling; \$1,979 Per Multi-Family Dwelling		2001
<i>Solid Waste/Landfill</i>				
	*** Waste Reduction, Reuse, and Recycling Fee			
	Basic Fee	\$34.00	\$37.00	2006
	Urban Curbside (added to Basic Fee)	\$39.00 + \$34.00 = \$73.00	\$44.00 + \$37.00 = \$81.00	2006
	Rural Curbside (added to Basic Fee)	\$16.00 + \$34.00 = \$50.00	\$26.00 + \$37.00 = \$63.00	2006
	Multi-family (added to Basic Fee)	\$14.00 + \$34.00 = \$48.00	\$19.00 + \$37.00 = \$56.00	2006
	Mixed Waste	\$46.00/ton	\$47.00/ton	2005
	Construction & Demo	\$41.00/ton		2001
	Clean Wood/Vegetative Waste	\$15.00/ton		2001
	Clean Wood (non tonnage fee)	\$7.00/load for pick-up or trailer		2000
	MSW/C&D (non tonnage fee)	\$20.00/load for pick-up or trailer; \$5.00/year		2000
	Tires (stockpiles tires/no state certification)	\$100.00/ton		1997
	Appliances (White Goods)	No charge		
	Scrap Metal	No charge		
	Cardboard	No charge		
	Regulated Recyclable Materials Permit	5% of assessed building permit fee		2002
	Regulated Recyclable Materials License	\$25.00/vehicle		2002
	Regulated Recyclable Materials Facility Certification	\$250.00/application		2002
	Combined Load Recyclables	\$15.00/ton		2002
	* Fee is consistent with the current DSS Medicaid rate.			
	# Fees are mandated by North Carolina General Statute 161.10			
	** Fees can be set by Register of Deeds.			
	*** Fees charged on all improved properties to fund recycling and waste reduction services. For multifamily, the property is charged one fee for each dwelling unit.			

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Appendix A (FY 2007-08)

New Commercial Buildings and Additions Fee Restructuring

Fee Per SF Building Area for New Commercial

Occupancy	Building	Electrical	Plumbing	Mechanical	Current Fee
Multi-Family (Res.)	\$0.190	\$0.084	\$0.084	\$0.067	\$0.425
Storage	0.067	0.051	0.051	0.067	\$0.236
Assembly	0.143	0.077	0.077	0.067	\$0.364
Institutional	0.265	0.130	0.130	0.133	\$0.658
Business	0.190	0.090	0.090	0.085	\$0.455
Mercantile	0.130	0.064	0.064	0.058	\$0.316
Hazardous	0.099	0.042	0.042	0.058	\$0.241
Factory/Industrial	0.099	0.042	0.042	0.058	\$0.241
Educational	0.190	0.090	0.090	0.085	\$0.455

Appendix B

Orange County Fire Inspection Rates

Assembly (every year)

Institutional (every year)

Day Care (every year)

Mercantile (every three years)

Square Footage	Initial Inspection	Reinspection	Third Inspection
Up to 1,000 SqFt	\$ 40.00	\$ 30.00	\$ 130.00
1,001 to 2,500 SqFt	50.00	30.00	130.00
2,501 to 5,000 SqFt	60.00	30.00	150.00
5,001 to 7,500 SqFt	70.00	35.00	170.00
7,501 to 10,000 SqFt	80.00	35.00	190.00
10,001 to 12,500 SqFt	90.00	35.00	210.00
12,501 to 15,000 SqFt	100.00	35.00	230.00
15,001 to 17,500 SqFt	110.00	40.00	250.00
17,501 to 20,000 SqFt	120.00	40.00	270.00
20,001 to 22,500 SqFt	130.00	40.00	290.00
22,501 to 25,000 SqFt	140.00	40.00	310.00
25,001 to 27,500 SqFt	150.00	45.00	330.00
27,501 to 30,000 SqFt	160.00	45.00	350.00
30,001 to 32,500 SqFt	170.00	45.00	370.00
32,501 to 35,000 SqFt	180.00	45.00	390.00
35,001 to 37,500 SqFt	190.00	45.00	400.00
37,501 and over	200.00	50.00	400.00

Hazardous (every year)

Industrial (every two years)

Square Footage	Initial Inspection	Reinspection	Third Inspection
Up to 1,000 SqFt	\$ 55.00	\$ 30.00	\$ 160.00
1,001 to 2,500 SqFt	65.00	30.00	160.00
2,501 to 5,000 SqFt	75.00	35.00	180.00
5,001 to 7,500 SqFt	85.00	35.00	200.00
7,501 to 10,000 SqFt	95.00	35.00	220.00

Square Footage	Initial Inspection	Reinspection	Third Inspection
10,001 to 12,500 SqFt	105.00	40.00	240.00
12,501 to 15,000 SqFt	115.00	40.00	260.00
15,001 to 17,500 SqFt	125.00	40.00	280.00
17,501 to 20,000 SqFt	135.00	40.00	300.00
20,001 to 22,500 SqFt	145.00	45.00	320.00
22,501 to 25,000 SqFt	155.00	45.00	340.00
25,001 to 27,500 SqFt	165.00	45.00	360.00
27,501 to 30,000 SqFt	175.00	45.00	380.00
30,001 to 32,500 SqFt	185.00	50.00	400.00
32,501 to 35,000 SqFt	195.00	50.00	400.00
35,001 to 37,500 SqFt	205.00	50.00	400.00
37,501 and over	215.00	50.00	400.00

Business (every three years)
Storage (every three years)
Foster Care (every year)
Residential (e.g. group homes, common areas of multifamily complexes - every year)
Private Educational (every two years)

Square Footage	Initial Inspection	Reinspection	Third Inspection
Up to 1,000 SqFt	\$ 25.00	\$ 20.00	\$ 100.00
1,001 to 2,500 SqFt	35.00	30.00	100.00
2,501 to 5,000 SqFt	45.00	30.00	120.00
5,001 to 7,500 SqFt	55.00	35.00	140.00
7,501 to 10,000 SqFt	65.00	35.00	160.00
10,001 to 12,500 SqFt	75.00	35.00	180.00
12,501 to 15,000 SqFt	85.00	35.00	200.00
15,001 to 17,500 SqFt	95.00	40.00	220.00
17,501 to 20,000 SqFt	105.00	40.00	240.00
20,001 to 22,500 SqFt	115.00	40.00	260.00
22,501 to 25,000 SqFt	125.00	45.00	280.00
25,001 to 27,500 SqFt	135.00	45.00	300.00
27,501 to 30,000 SqFt	145.00	45.00	320.00
30,001 to 32,500 SqFt	155.00	45.00	340.00
32,501 to 35,000 SqFt	165.00	45.00	360.00
35,001 to 37,500 SqFt	175.00	45.00	380.00
37,501 and over	185.00	50.00	400.00

Orange County Public Health Reserve Corps
Report to County Commissioners
Orange County Health Department
May, 2007

Background

Public Health Preparedness is a core requirement of all Health Departments. There is wide latitude in how Health Departments actually assess their state of readiness or need in this area. The need to have additional health and medical surge capacity has been the topic of responders for a very long time and became more acute after the events of 2001. The Orange County Public Health Reserve Corps (PHRC) was formed in 2003 with a 3 year grant from the Surgeon General's Office. The grant was officially over September 30, 2006, however there were sufficient unexpended grant funds to carry the program for part of the current fiscal year.

The Public Health Reserve Corps has staff support from one Senior Public Health Educator who is the Volunteer Coordinator. She reports to the Public Health Preparedness Coordinator for the Department.

The Reserve Corps was formed to develop and provide health and medical surge capacity in the event of a widespread community emergency. Recruitment of volunteers and development of orientation, training and volunteer policies was the focus of the first year of operation. Recruitment, ongoing training, and drills were the focus in the second year. The third grant focused on an expansion of recruitment beyond health care professionals and solidified training requirements, credentialing of volunteers, and continued with exercises. A lecture series on public health preparedness issues was offered to both volunteers and community members in the spring of 2006. Each year, volunteers were sought for special projects or emerging needs in the department or in the wider community. For example, volunteers from the Reserve Corps were used to supplement staff in community flu clinics, and to respond to 1500 residents who were seeking flu vaccine during one of the vaccine shortage years. Volunteers have also been used in shelters, in conducting outbreak investigations, and in the special Mill Creek water study.

In 2006-2007, the emphasis has been on keeping the volunteer base active and trained and in recruiting additional volunteers. The Corps has an active membership base of 199 volunteers, 123 of them nurses. 13 additional volunteers were recruited in this fiscal year and only 4 volunteers moved their status to "inactive" due to personal considerations in responding to a call for service. In addition, during 2006-2007, the Coordinator assumed coordination of the CERT Program (Community Emergency Response Team) with assistance from Emergency Management. CERT is a community level program that envisions members in geographical communities helping one another in the event of a community emergency or disaster. The CERT program trains volunteers to have the knowledge and skills that enable the person to be a resource and point person for other community members. 2006-2007 was the initial program, policy, and training development for this program. The first quarter of the year was devoted to planning and marketing the program.

Appendix H-9

Page 1

There were unexpended Emergency Management grant funds that were used to support the materials and training sessions for this program. In addition, Emergency Management allocated a portion of its Performance Grant from the State for support of the Volunteer Coordinator salary.

Activities in 2006-2007

Reserve Corp Activities

Volunteer Emergency Activations

- Apex Chemical Fire - Wake County Human Services contacted the health department in October for additional shelter staff in response to the chemical fire in Apex, NC. Volunteer nurses were alerted to the possible need and several offered their availability. Wake County closed shelters eliminating the need for volunteers.

Volunteer Activities

- Annual Flu Blitzes - 29 PHRC volunteers signed up to participate in annual flu blitzes. Volunteer types to join included nurses, pharmacists, social workers, and administrative volunteers. Both clinics were canceled due to vaccine delays.
- SLICE of Life – 7 PHRC volunteers signed up to participate in spring 2007 SLICE of Life employee wellness screening campaign. Volunteers provided health education and assisted with registration.
- Community Health Assessment – 9 PHRC volunteers participated in the Community Health Assessment to help OCHD staff administer community surveys using GIS mapping technology. One volunteer (a freelance medical writer) is assisting staff with writing the dental health services and chronic disease portions of the final assessment report.
- Family Planning Media Review Panel – Several volunteers serve on the Personal Health Division's Family Planning Media Review Panel, which meets quarterly to review health education materials addressing reproductive health. Ten volunteers have registered for the June 2007 meeting.
- Online Training Program – The PHRC now has its own online training portal through the National Medical Reserve Corps and Public Health Training Network. Volunteers are able to create a username and password and take trainings offered through multiple Centers for Public Health Preparedness.
- Incident Command System Training – As a new program requirement volunteers are being asked to complete IS-100, 200, and 700 online.

Planned Activities

- May 2007 – Recruitment Campaign for additional nurses and mental health providers
- June 2007 - Community Preparedness Lecture Series
- Volunteer participation in Quailview Community Disaster Drill on June 2, 2007

CERT Activities

Following the development of the program and marketing plan,

- Two 5-week pilot training sessions were held Winter 2007:
 - Weekend Afternoon Training: Participants in the weekend afternoon training attended classes on Saturdays from 9:30 am until 3:00 pm at Southern Human Services Center. Training began Saturday, January 13th and ended on Saturday, February 10th.
 - Weekday Evening Training: Participants in the weekday evening training program attended classes on Monday and Wednesday from 6:30pm until 9:00pm at Cedar Grove Volunteer Fire Department. Training began on Monday, February 12th and ended on Wednesday, March 3rd.

Recruitment Statistics

- Total number of people to express interest: 50
- Total number of people registered: 35
- Total number of people to complete training (no make-up needed): 16
- Total number of people who need to make-up a Class: 12
- Total number of people to cancel registration: 7
- Number of teams formed: 3
- Number of individual participants: 10
- Number of instructors: 10

Participant Demographics

- Gender - Gender breakdown of participants was 15 females and 20 males.
- Race/Ethnicity - Racial / ethnic groups represented were White / Caucasian (27), African American (5), and Asian American (3).
- Age - Participants ranged in age from 38 to 71 years.
- Community – Participants lived in the following communities: Cedar Grove (3), Chapel Hill (3), Hillsborough (21), and Timberlake (1).

Team Names

- Cornwallis Hills CERT (Hillsborough, NC)
- Cedar Grove Volunteer Fire Department CERT (Cedar Grove, NC)
- Orange County Radio Amateurs Association CERT

CERT Volunteer Activities

- Formed the Orange County CERT Support Team, which is comprised of CERT members who have completed training and want to assist with continued program development and promotional activities.
- Cornwallis Hills CERT members have already drafted their unit's standard operating guidelines and have engaged in activities to recruit additional members for training.

Planned Activities:

- May 2007 - Volunteer recruitment and training for Carrboro United Methodist Church; additional instructor recruitment
- Team participation in Quailview Community Disaster Drill on June 2, 2007.

Needs

In order to remain viable, both the PHRC and the CERT Programs need to have a dedicated staff person to ensure that each group remains a viable resource for response to county needs.

Recruitment, credentialing, training, exercising, and retention are the keys to having these volunteers remain engaged. There is currently no other staff member that has the time to devote to this purpose. Should this position not be retained, neither of these programs would be able to be managed with current resources.

The Volunteer Coordinator received a small one-time, one year operational grant from the National Association of City and County Health Officials that will help defray operational costs this coming year. In addition, Emergency Management has committed approximately \$10,000 from its Performance Grant to continue the staff support for the CERT Program. Both Emergency Management and the Health Department believe that these volunteers will be essential to respond effectively to a widespread community disaster.

FY 2007-08:

Salary & Benefits	Continuing Operating Expenses	Offsetting Revenue	Net Costs	Gen. Fund Support Budgeted in FY 06-07	Additional GF Support Needed in FY 07-08
\$51,075	\$10,000	\$20,000*	\$41,075	\$24,000	\$17,075

*\$10,000 from one time National Association of City and County Health Officials (NACCHO) grant for operations and \$10,000 from Emergency Management Performance grant funds.

Families in Focus Program

Background

The Families in Focus (FIF) program was initiated in 1998 as a collaborative community project sponsored between the Orange County Health Department and the Orange County Partnership for Young Children. The program is a **child abuse prevention program** using the Healthy Families America model of service; one of the best practice models identified nationwide. *The mission is to prevent child abuse and neglect by strengthening families so that children can grow to their fullest potential.*

The goals of the Families in Focus program are to:

- Promote positive parenting
- Enhance child health and development
- Prevent child abuse and neglect

To accomplish these goals, Families in Focus begins working with parents right after birth, providing intensive home visiting services to **young, isolated, first time parents with children ages zero to three years, who are at risk of potential child abuse and neglect**. Families are screened into the program using North Carolina Child Service Coordination (CSC) Program and locally adopted risk criteria that are associated with increased risk for child maltreatment or other poor childhood outcomes.

Families in Focus intensive home visiting services are provided by two highly skilled, well-trained Health Department staff: a bilingual, clinically licensed social worker and a professional nurse. Families receive services according to an assessment of their "level" of service need. Typically families receive weekly services for the first six to twelve months. During these frequent home visits, staff focuses on supporting new parents as well as teaching and modeling positive parent-child interaction. Caseload size is limited to assure that these home visitors have an adequate amount of time to spend with each family to meet their identified needs.

Using standardized risk assessment tools, Families in Focus workers identify family strengths and needs and then work with the parent(s) to develop care plans to meet them. Some of these needs include improving parenting skills, increasing knowledge of child development and accessing community resources. Families in Focus workers ensure that all families have access to a health care provider to assure optimal health and development (e.g. timely immunizations, well-child care, etc.) for the child. Depending on the specific needs of families, they may be linked to additional services such as financial, food, and housing assistance programs, school readiness programs, child care, job training programs, substance abuse treatment programs and domestic violence shelters.

Initially in 1998, the Families in Focus program was funded through a combination of grant sources. The State of North Carolina offered pilot program grants to selected counties to demonstrate the effectiveness of this model of Intensive Home Visiting in North Carolina. As a collaborative partner in the development of this program, the Orange County Partnership for Young Children (Smart Start) also provided funding.

The original program funded two full-time social workers, a full-time public health nurse and a half-time office assistant. The Orange County Partnership for Young Children has continued to fund one public health nurse position since the inception of the program in 1998. Since children enrolled in Families in Focus also met Child Service Coordination requirements for case management, eventually the state began to allow intensive home visiting projects to bill for case management services through Medicaid. In 2002-2003, the State reduced funding for the FIF program substantially to \$40,000 and the Health Department reduced one social work position as a result. In addition, Medicaid reimbursement for Child Service Coordination, and with it the Families in Focus program, underwent revision imposing a limit on the number of billable "units of service" to be reimbursed per client per month. As a result, the anticipated level of Medicaid funding for the Families in Focus program was no longer available.

In the spring of 2003, the legislature cut the pilot program funds for this program entirely. At that time, based on the success of the program, the Orange County Partnership Board agreed to provide an additional \$16,000 for partial support of the social work position and continued funding for the nurse. The balance of the funding was provided by a combination of county general funds through a special allocation by Commissioners from the "Social Safety Net" fund and through Medicaid earnings. In subsequent years, the county continued to provide this funding.

Family Outcomes

The Orange County Partnership for Young Children annually evaluates the effectiveness of the Families in Focus program in reaching its goals of promoting positive parenting, improving child health and development, and preventing child abuse and neglect. This evaluation includes parent knowledge and satisfaction surveys as well as data analysis on numbers of child abuse referrals, developmental screenings completed and participation in preventive health services.

Following the initial start up year, the FIF program has averaged serving 55 Orange County children and their families each year; a total of 362 families have been served. Throughout this time, the Families in Focus program has consistently demonstrated its ability to meet program goals.

Other significant outcomes achieved:

- With a total of 362 families enrolled each year, only 2% have resulted in substantiated cases of child abuse and/or neglect (8 cases total over 9 years) with families who are enrolled in the program for more than six months.
- 100% of children enrolled in the program have received developmental screenings at least annually. In addition, each child enrolled in the FIF program has been followed to assure that regular well child check ups and immunizations were completed.
- Each year, parents have unanimously agreed that they have gained increased knowledge and confidence in childrearing as a result of this program.

Current Program Staffing

There are currently 2.5 positions working in this program; a full-time Public Health Nurse II; a full-time bilingual Social Worker II; and a half-time Office Assistant.

The Families in Focus bilingual social worker provides intensive home visiting and parent education services to a caseload of 25-30 Hispanic/Latino families who are at high risk due to their social isolation and other cultural and language barriers. Families work together with the home visitor to identify their strengths and needs and to prioritize what they want to accomplish. The home visitor uses the Partners for a Healthy Baby and Learning Games as the basic curriculum, supplementing with other approved materials to address identified needs and to promote growth, development, and positive parent child interactions.

The Families in Focus nurse provides intensive home visiting and parent education services to a caseload of 25-30 English-speaking teen mothers who are at high risk due to their young age and social situations. In addition to identifying needs and developing care plans, the nurse also completes Newborn/Post Partum Home Visits and addresses medical and family planning issues. The nurse serves as an advocate for the family when interacting with the medical community helping to promote communication and understanding. The home visiting nurse uses the Partners for a Healthy Baby and Learning Games as the basic curriculum, supplementing with other approved materials to address identified needs and to promote growth, development and positive parent-child interactions.

The half-time Office Assistant is responsible for entering referral intake and encounter information, submitting billing for services, conducting telephone survey interviews with parents for program evaluation, preparing handouts, educational materials, and providing other support services for the program.

Current Financial Status

The Orange County Partnership for Young Children continues to support this critical program through grant funds. In addition, the social worker and the nurse in the program earn Medicaid revenue for reimbursable Child Service Coordination and Newborn/Post-Partum Home Visiting services. The Smart Start grant and earned Medicaid revenue cover the majority of the cost of the program but there is need of a small amount of supplementary county funding to maintain the current service level. On average, 75% of the clients in this program have Medicaid and 25% are not eligible for Medicaid but are low income. All would qualify as 0-20% pay clients.

From July 1, 2006 – April 17, 2007 Pat Casper, SW II (FIF social worker) provided encounters to 42 clients by completing 1,939 units of service of which 1,365 were potentially reimbursable. Non-reimbursable services generally are because the number of “service units” allowed for the month (6) have been exceeded. To date, Medicaid has reimbursed \$32,283 for these services.

From July 1, 2006 – April 17, 2007, Meg Pickel, RN II (FIF nurse) provided encounters to 37 clients, completing 1,107 units of service of which 741 units were potentially reimbursable through Medicaid. To date, Medicaid has reimbursed \$19,078 (\$16,978 for case management services and \$2,100 for Newborn/Post Partum Home Visits). Again, non-reimbursement is generally due to the number of billable service units for the month for a particular client exceeding that allowed standard of 6 units.

\$51,367.84 Medicaid revenue has been received to date this fiscal year for home visiting services provided by the Families in Focus staff.

Program Costs

	Salary & Benefits	Operating Costs	Offsetting Revenue	Net County Costs
Public Health Nurse II (1.0 FTE)*	\$58,685	\$3,687	\$62,372 (OCPYC grant funding)	\$0
Social Worker II (1.0 FTE)**	\$54,385	\$0	Avg. \$50,000 Medicaid reimbursement	\$4,385
Office Assistant (.50 FTE)**	\$22,268	\$0	\$0	\$22,268
Program	\$135,338	\$3,687	\$112,372	\$26,653**

* will remain in a Grant project fund

** will move to General Fund

*** (equates to \$533.06 in county funding per family)

Consequences of Losing the Families in Focus Program:

Currently, there are **50** young families and children enrolled in the Families in Focus program at high risk for child abuse and/or neglect. Risk factors for these families include social isolation, young, first time parents, substance abuse, mental health issues and/or a parental history of abuse in childhood. **26** of these families are Hispanic/Latino, first time parents who also have a child at risk for developmental delays. These families face language, cultural, financial, transportation and educational barriers to accessing services and achieving optimum health and child development.

Young families in Orange County with identified risks for potential child abuse and neglect are already finding it difficult to find prevention and intervention services to help them develop skills as new parents. Not only are free or low cost parenting classes limited in availability, but this year the Hillsborough Exchange Club closed its Family Center which provided intensive parenting intervention/educational services in the homes of extremely high risk families. Also, Mental Health Reform has taken its toll on the community by decreasing funding for community services such as counseling services for adults and adolescents. Discontinuing funding of this project would decrease the community's ability to work with young, at risk parents willing to participate in a program that promotes parent capacity BEFORE abuse or neglect has occurred.

The current, full-time permanent staff positions would need to be reassigned to currently vacant positions and the grant funds would need to be returned to the Orange County Partnership for Young Children.

The Families in Focus program's skilled intensive home visiting staff have a proven record of successful intervention in assisting these high risk families achieve positive outcomes and prevent child abuse and/or neglect.

Unsolicited Participating Parent Feedback

Recently a Child Service Coordinator Social Worker had an encounter with a family who formerly participated in the Families in Focus Program. She reports that while home visiting with a 21-year old Spanish speaking mother, the social worker commented on the mother's gentle yet attentive interactions with her 14 month and two year old daughters. The mother's eyes glistened slightly with tears and she thanked her in English for the comment. She went on to tell her in Spanish that she used to work with FIF Social Worker Pat Casper at the health department with her oldest child, a 5-year old boy who is now in school. The mom stated that she had only been 16 when she had her first child and that Pat had helped her "so much with everything". The mom said that as a result of her enrollment in FIF, she now feels more confident as a parent, enjoys her children a lot more and has become assertive in seeking services for her family. As an example, she noted that she had changed primary care providers because she felt her 2 year old's health issues were not being adequately addressed by the former provider.

**Primary Care Services at Orange County Health Department
Report to the Orange County Board of Commissioners
May 2007**

Background

The Orange County Health Department (OCHD) mission is to enhance the quality of life, promote the health, and preserve the environment for the nearly 130,000 residents living in Orange County. It does so through an array of public health services including clinical, dental, health education, home visiting, communicable disease, environmental health, and administrative services. Clinically, the health department has historically focused on preventive health services for women and children such as family planning, prenatal and well child services. Services are provided through two fully functioning Health Department clinics: one in Hillsborough with 2 full-time FNPs and one in Chapel Hill with 1 full-time FNP. The 50 % Medical Director provides consultation and services in each site. With approval from the Board of Health and the County Commissioners in the fall of 2004, OCHD began to provide primary care services for clients enrolled in preventive services in the Hillsborough clinic in January of 2005.

The Board of Commissioners learned about the proposal to offer primary care at the joint Board of Health/ Board of Commissioners meeting in April, 2004 and reviewed the grant proposal submitted later that year to begin services at the Hillsborough location. Since January 2005, primary care services have been offered to clients enrolled in our traditional prevention programs – Family Planning, Prenatal, and Well Child Services – in our Hillsborough clinic. Primary care services include diagnosis and treatment of acute health conditions as well as monitoring and management of chronic diseases.

Community Need

With the availability of UNC Hospitals and UNC Physicians and Associates, the number of physicians in Orange County is quite high, yet some residents still face difficulties in health care access due to barriers of cost, language and transportation. A significant portion of Orange County residents lack health insurance that contributes to the ongoing health disparities seen within the population. Minority groups have lower rates of insurance and higher rates of poverty as well as disease burden than do white residents. According to new estimates just published by the UNC Sheps Research Center 15% of Orange County residents from 0-64 years of age are without health insurance. This represents 16,104 persons with significant barriers to accessing health care. The statewide average is 17.5% placing us slightly below the average. According to our Behavioral Factor Risk Surveillance Survey data from 2005, 42.6% of minority respondents stated that they had no health insurance versus only 7.1% of white respondents. Also 28.5% of minority respondents stated there had been a time in the past year that they could not access health care due to cost versus only 7.6% of white respondents. At the time of the 2000 census, 14.1% of Orange County residents were living in poverty; of that number 12.4% were white and 19.5% were black. Among Hispanic households at that time, 30% had a household income of less than \$20,000. A growing population of Hispanics has made their home in Carrboro and the surrounding area in the past decade. In addition, a

substantial number of Burmese refugees have resettled in the Chapel Hill area and have sought services through the Health Department.

An extensive primary care needs assessment was undertaken in the Summer/Fall of 2003 indicating a need for increased access to affordable primary care, most notably in Northern Orange County. Orange County Health Department clients expressed interest in receiving such services through the Health Department. Community physicians supported the concept as did Piedmont Health Services, a community health center based in Carrboro. The Orange Community Health Assessment completed in December 2003 further substantiated this need. The number one issue identified by the community was 'Barriers to receiving services: cost of healthcare, lack of insurance, and geographic availability of services'.

Since the advent of primary care services at the Hillsborough clinic, clients accessing preventive services at our Southern Human Services Clinic in Chapel Hill have also requested the provision of primary care. Currently they must either travel to the Hillsborough clinic for such services or be referred elsewhere. Carrboro Community Health Center, a Federally Qualified Health Center serving low-income clients, had a 3-month waiting period during the summer of 2006 for new patients. Many new prenatal patients who could not be seen there have been referred to OCHD for services. In addition, UNC Hospitals recently discontinued their Urgent Care Clinic associated with the Emergency Department. This further limited accessibility for clients without a medical home. In the recently completed 2006-11 OCHD Strategic Plan adopted by the Board of Health, expansion of primary care services to Southern Human Services Center was identified as an implementation strategy in FY 06-07.

Service Description

OCHD initiated primary care services in its Hillsborough clinic on January 4, 2005. Commissioners authorized an increase in a nurse practitioner from half-time to full-time to accommodate this program growth. Funds were acquired from the State to initiate the provision of these services. These funds were primarily used to hire temporary staff to provide additional services. These community grant funds were also available for the 2006-2007 fiscal year and may be available on a competitive basis after this year. The goal was to provide a medical home for the growing uninsured and medically indigent population in the rural northern and central parts of the county. Additionally, to improve access to care, OCHD initiated evening clinic hours (9:30 AM – 6:30 PM) one day per week at each site (Hillsborough - Tuesday and Chapel Hill - Thursday). Open access scheduling (same day appointments) was instituted while services were offered in an integrated fashion (any type of service any day of the week, much like a family practice). The addition of primary care services increased the volume and complexity of health care visits to the health department clinics. Acute and chronic health conditions were now being addressed in addition to psychosocial, nutritional and preventive health needs. Additional lab services were offered, as well as provision of limited pharmaceuticals to 0-20% self-pay clients. Referrals to UNC Physicians have been arranged for assessments and/or treatment of complicated conditions. Admissions to UNC Hospitals have been through our Medical Director, affiliated with UNC Family Practice. After-hours

coverage is provided through a contract arrangement with UNC Health Link, a resource that many physician offices also utilize.

Based on a growing need for access to care for uninsured and medically indigent populations in Chapel Hill, Carrboro and rural southern Orange County, we propose to expand primary care services to the Chapel Hill office of the Orange County Health Department located in the Southern Human Services Center. This clinic is on the free bus route in Chapel Hill-Carrboro, thus reducing transportation as a barrier to care. As in the Hillsborough primary care program, we anticipate offering primary care services to clients enrolled in our traditional prevention services: Maternity, Family Planning and Well Child Services. We seek to provide a medical home and continuity of care for individuals/families we serve. We would not be providing services initially to elderly clients, however as our population "ages" there would be a natural growth in this patient sector. Services will be provided on a sliding fee scale that slides to \$15. A limited formulary of low-cost stock pharmaceuticals will be available at \$3/prescription for 0-20% clients with acute needs. A reduced cost pharmacy program for individuals with chronic diseases will be offered in coordination with pharmaceutical companies.

With funding received in December 2006 from the State, we initiated start-up primary care services at Southern Human Services Center in January 2007 utilizing temporary personnel that were paid for by these funds. Once again, these funds will be available for the coming year and the following year, based on progress toward outcomes and on a competitive basis thereafter.

The marketing of the Chapel Hill services was not as extensive or as well planned as the marketing prior to the start of services in Hillsborough due to the sudden unanticipated availability of the start-up funds. The plan is to more aggressively market our availability with our clients and with providers who are unable to accept additional patients.

The attached chart shows the number of services provided and types of clients served since the initiation of primary care in both the Hillsborough and the Chapel Hill location.

Why Permanent Personnel?

Since the initiation of primary care at the Hillsborough location, grant funds have been used to hire temporary personnel to supplement and expand service provision. These personnel have consisted of a temporary half-time nurse practitioner, nurse, nursing assistant, medical office assistant, and laboratory technician. As the state funds must be expended by May 31 of each fiscal year, we have either had to cover the continuation of these positions until subsequent year funding is available or discontinue their employment. Most often because of the temporary nature of the positions it has been extremely difficult to retain temporary personnel in these positions. Re-recruiting and training has been difficult and costly and has affected our ability to be as efficient and effective as possible.

The Health Department currently only has one full-time nurse practitioner located at Southern Human Services Center. This practitioner and her supporting team are fully

scheduled with traditional health department patients. We have also supplemented our nurse practitioner services at Southern with two volunteer nurse practitioners who see patients one half day each week. An additional permanent half-time nurse practitioner will allow both practitioners to see primary care patients. In addition, we have re-structured our contract medical director/physician time to include less administrative time and more clinical availability for this purpose and added 2 hours of clinical time to the contract. A nurse and a nursing assistant are the other two members of a "clinical team" that enables patients to be seen efficiently. A full-time nurse and nursing assistant will also be able to provide additional coverage when needed in the Hillsborough clinic in support of primary care services there. The current temporary positions have been used effectively in this way as well. There has been a dramatic increase in the need for additional laboratory services as a result of primary care. We heavily utilize UNC Hospitals laboratory to perform many of the tests, however, there is a significant increase in the number of specimens that we need to test in-house for our patients. An additional half-time lab technician will enable us to provide these services efficiently.

Impact of Not Funding Primary Care at Southern

The Health Department cannot provide primary care at Southern Human Services Center without additional resources. Without adequate funding, we would need to discontinue the provision of primary care services at our Chapel Hill location. For community members with limited resources or no health insurance, this would mean longer wait times for appointments at UNC Health Clinics or at Piedmont Health Services, or delaying seeking care until one's condition is severely acute or painful. It will also mean increased utilization of the emergency department for non-emergency care; a poor use of resources and an increased expense to our entire community. Our current maternity, family planning, and child health patients would only be able to receive preventive services at SHSC. If ill, we would need to refer them to other resources (likely Piedmont) to be seen for sick care (ear infections, bladder infections, etc.), thus continuing to contribute to fragmented care in the community.

Since primary care services are currently funded by a combination of reimbursements and the county funds in Hillsborough, we would continue to provide such services in Hillsborough. We will be submitting a competitive year 3 grant application to continue to receive a state funding allocation for the Hillsborough site which will be used to supplement our Hillsborough staff with temporary staff, particularly for the laboratory and nursing services. We may be able to realize some efficiency by utilizing the staff we are projecting for the Chapel Hill primary care in Hillsborough as well.

Costs Associated with SHSC Primary Care Expansion

Position	Salary & Benefits	Continuing Operating Expenses	Start-up Expenses*	Total	Revenue	Total County Expense
.5 FNP	\$41,166				\$41,069^	
.5 Lab Tech	\$25,368					
Nurse	\$61,039				800	
Nursing Assistant	\$39,524					
					\$44,769+	
					2,550#	
Total	\$167,097	\$24,578		\$191,675	\$89,188	\$102,487**
Estimated cost per client^^				\$ 954		\$ 510

*The majority of these have been covered under the initial funding provided by the State for January – June 2007.

^Based on ¼ time FNP actual revenue for one quarter and MD revenue

+Community Services Grant from NC DHHS; available for two additional years

#Carolina Access Administrative Fees (\$2.50 per member per month, based on 85 Medicaid patients)

**In FY 2009-2010, the Community Services Grant will only be available for an expansion of services on a competitive basis, not for continuation funding

^^Based on total of 201 patients

MEMORANDUM

TO: Orange County Board of Commissioners
FROM: Donna Coffey, Budget Director
DATE: June 15, 2007
RE: Follow-Up Questions from June 14, 2007 Work Session

The information below provides answers to questions asked by Commissioners during last night's budget work session:

1. Year-to-Date Expenditures for Water Resources Facilitator

During the budget approval process last spring, the Board set aside a \$50,000 reserve for a Water Resources Initiative. At that time, the Board requested staff to explore options for possibly operationalizing this new County initiative, and as we have discussed earlier, the Board did not approve a position for the program. During the current fiscal year, the County Manager, along with the ERCD and Health directors, had facilitated meetings regarding possibilities for the new program. As of today, the County has expended \$1,620 for facilitation of those meetings, leaving an unexpended balance in the reserve of \$48,380.

2. Vacant Position Funding

As a point of clarification, of the vacant positions included on the Vacant Position list at an earlier budget work session, only one position, position number 659 – OPT Public Transportation Driver, did not have funding tied to it for fiscal year 2006-07. Funding for this position is not included in the Manager's recommended OPT budget for fiscal year 2007-08. Funding for this position originally came from Discretionary Rural Transportation Program grant funds. These grant funds ended June 30, 2004 and the corresponding position has been vacant and unbudgeted since that time.

With regard to the Communications Specialist position originally budgeted in the Board of Commissioners department, a total of \$26,915 was included in the original fiscal year 2006-07 budget for this position. This amount includes salary and benefits for six months.

Appendix H-12



Orange County Animal Services

501 W. Franklin St, Suite 106, Chapel Hill, NC 27516 (919) 968-2287

June 20th, 2007

To: Donna Coffey, Director, Budget Office

From: Robert A. Marotto, Director, Animal Services Department

Re: **Proposed Spay/Neuter Fund and Differential Pet Tax Increase**

Thank you for taking the time to discuss the recommended Community Spay/Neuter Fund. As for language that could be incorporated into the Budget Ordinance, I would suggest the following as a starting point: The \$20 increase in the pet tax for intact animals will be placed in a Community Spay/Neuter Fund that is used for proactive programs to address pet overpopulation and administered by Animal Services, and that is separate from the operating budget, dedicated and accruing.

In light of our discussion, I also want to offer three observations:

1. I believe that a primary hope and commitment of the Animal Services Advisory Board (and staff) is to increase the pet tax for un-sterilized dogs and cats and to use the new revenues resulting from that increase to create a Community Spay/Neuter Fund. These recommendations are closely interrelated as it is expected that a greater pet tax differential—\$5 for a sterilized animal versus \$30 for an un-sterilized one—will encourage more community members to spay and neuter their pets, and that a Community Spay/Neuter Fund is definitely needed to create a proactive approach to the problem of pet overpopulation.
2. The Animal Services Advisory Board approved all of the recommended fees and fines. The proposed fine for failing to license a cat or dog (from \$50 to \$200) was discussed in relation to an increase in the pet tax for un-sterilized animals and the creation of a Community Spay/Neuter Fund. As noted, these are the primary concerns, and the recommended fine increase serves to elevate attention and enhance compliance.
3. Implementation of the proposed pet tax increase for intact dogs and cats, effective October 1st, 2007, would provide Animal Services with a three month period in which to raise awareness and educate the public about this and other approved changes via community outreach and marketing, among other activities. Note that doing so means that only three-quarters of the revenue originally projected from the proposed pet tax increase would be collected during the next fiscal year.

Cc: Laura Blackmon, County Manager
Gwen Harvey, Assistant County Manager

Appendix 4-13

Status of Caretakers at Blackwood and Cate Farms

Dave Stancil provided the following information related to the Blackwood and Cate Farms Caretakers:

- We will be discussing the future of the houses at Blackwood Farm and Twin Creeks as part of farmstead plans in more detail during CIP discussions this fall.
- Neither of the houses at these two sites are currently habitable, both would require structural and/or HVAC replacement before they could be leased or have a caretaker placed in them.
- Staff could further explore the steps required in placing a caretaker in the homes in future (the Cate house at Twin Creeks is the more likely candidate as the issues with that structure may be more "fixable"),
- The 6823 Millhouse Road house (former J. Blackwood) is in better repair and may be better able to be leased or otherwise used.

Appendix H-14

ORANGE COUNTY RECREATION AND PARKS DEPARTMENT

After School Program

This program, serving up to 30 children from Central and Hillsborough Elementary Schools, runs Monday through Friday, throughout the school year, immediately after school until 5:45 pm. The program has been in existence for eight years. The fee for this program is \$15 per month, per child. \$3,705 was received in revenue during fiscal year 2006-2007. Expenditures for this program were in the \$14,000 to \$16,000 range. Two to three temporary staff are employed for this program. In fiscal year 2007-2008, a total of \$19,620 was requested for this program with offsetting revenue budgeted at \$2,700. In efforts to reduce spending in the temporary line and overall, this request was removed from the budget pending consideration by the BOCC.

Prior to this past fiscal (school) year, children from all of the Orange County elementary schools were served by this program. A bus from each of the schools dropped children off while on their way to their regular route. Orange County Schools discontinued this service beginning in September 2006.

Each of the elementary schools also offers a supervised after school program. The fee is \$35 per week, per child. Income based grants are offered to individuals who apply and qualify. If qualified, a child would attend the program free of charge. The Department of Social Services (DSS) screens grant applicants. Orange County Schools representatives report that Central Elementary School has a large number of grant recipients each year, while very few grant applications are received from children who attend Hillsborough Elementary School.

Current Orange County Recreation and Parks after school program participants switching to the School district program would need to fill out a grant application through DSS to be considered for the fee waiver offered by the school district. All would be welcome to do so.

"Sun Fun" Summer Camp

This was one of the first programs started by the newly created Recreation and Parks Department back in 1975. It has run successfully every year since then. Seven individual weeks of camp are scheduled with three days of counselor training prior to the start of camp each year. Some of the camp's 13 temporary employees have been with the program for as many as 22 years. Typically only one or two staff vacancies occur each year. This year all staff were returning from previous years.

The fee for the camp is \$80 for the first child and \$70 for subsequent children in the family. DSS screened "camperships" are available for qualified individuals at varying rates as low as \$40 per week. So far this year we have 70 children with camperships enrolled in at least one week of the program. The camp has a capacity of 100 children each week, with about 1/3 of them heading out each day on a field trip. Fees for the field trips are included in the registration fees noted above.

The summer camp program for the summer of 2006 raised \$40,542 in revenue and expended \$53,086. 18 staff were employed that year, but that staffing level was reduced to 13 staff this year due to reductions in

temporary personnel funding. The budget for fiscal year 2007-2008 includes \$39,500 in revenue and \$39,200 in direct cost expenditures. Indirect costs associated with FTE supervision and planning for this program, are estimated to be in the \$10-12,000 range, spread among three individuals. Funding for this program is still included in the Manager's recommended budget because commitments for camp have already been made. The Board's consideration of this program is requested for the fiscal year 2008-2009 budget as planning and commitments for next year's camps would be made by mid year.

Staff has researched area publications and conducted telephone surveys to compile the information contained in the attached chart. This listing represents all of the general, full day camps we could find in Orange County. There are, of course many other specialized camps, half-day camps and over-night camps offered by various agencies.

ORANGE COUNTY SUMMER DAY CAMP COMPARISON

Camp	Fee	Session	Reduced Fee		Times
			Available	Ages	
Orange County Recreation & Parks "Sun Fun" Camp	\$80 1st child \$70 each add	1 week	yes	6-12	7:45am-5:45pm
Chapel Hill Parks & Recreation "Camp Paradise" "Hargraves Camp"	\$153 county resident \$183 non county	2 weeks	yes	1st to 8th graders	7:30am -6:00pm
Carrboro Recreation & Parks "Summer Traditions Camp" and "Taste of Summer"	\$145	1 week	yes	6-12	8:30am-5:30
Triangle Sportsplex "Kids-Plex" Summer Camp	\$185	1 week	yes 30%	5-14	7:30am-6:00pm
Chapel Hill Carrboro YMCA	\$110 - \$250	1 week	yes	K - 17 yrs	7:30am-6:00pm
Meadowmont Club Summer Camp	\$180	1 week	no	3 -13 yrs	8:30am-2:00pm

New Hope Camp	\$190 \$75 regist. fee	1 week	yes	K - 9th	8:00am-5:00pm
Spence's Farm	\$125-\$300	1 week	yes	5-16	7:30am-5:30pm
Orange County Schools	\$100-1 child \$190-2 children \$280-3 children \$370-4 children \$20 regist. fee	1 week	yes	K - 6	7:00am - 6:00pm
Orange County 4-H "Summer Sizzle" Middle School Camp	\$100 \$50 deposit	1 week	Based on Donations - None in 2007	6th-8th	7:45am-5:45pm