

*Annual
Operating Budget
2006-07
Commissioner Approved
Orange County,
North Carolina*

Orange County, North Carolina
Commissioner Approved
2006-2007 Annual Operating Budget

Board of County Commissioners

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Orange County
North Carolina**

For the Fiscal Year Beginning

July 1, 2005

President

Executive Director



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Orange County Mission Statement

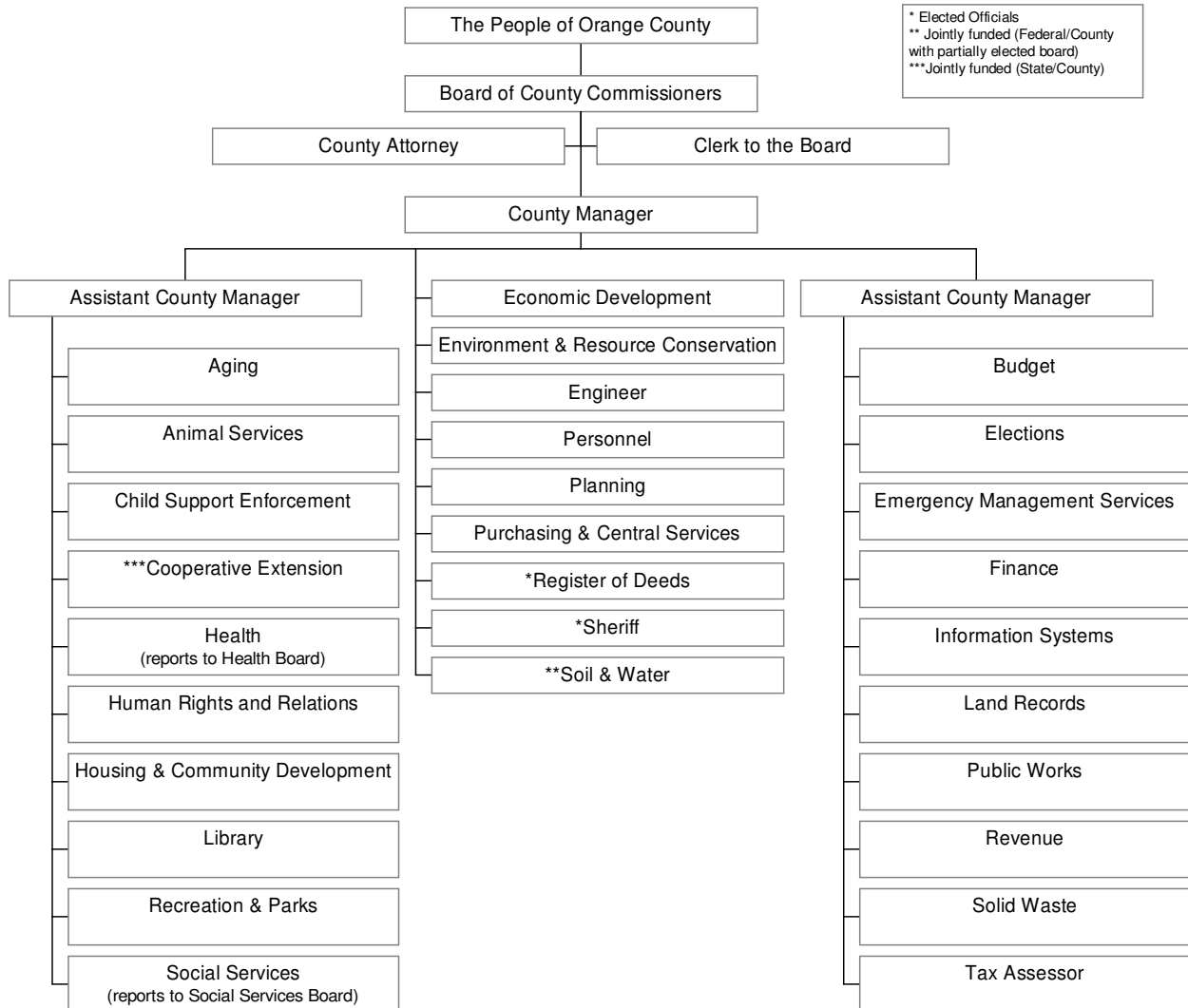
Orange County exists to provide governmental services requested by our Citizens or mandated by the State of North Carolina.

To provide these quality services efficiently, we must:

- Serve the *Citizens* of Orange County - *Our Citizens Come First.*
- Depend on the energy, skills and dedication of all our employees and volunteers.
- Treat all our Citizens and all our Employees with fairness, respect, and understanding.

Orange County Citizens Come First.

Orange County Government



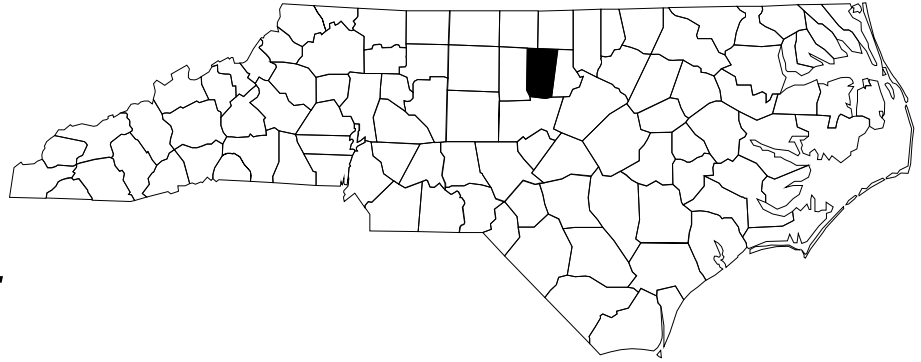
Orange County Goal Setting, Planning, and Budget Process

July 1	Fiscal Year Begins
Late September-Early October	County Manager/Department heads analyze progress to date on current goals and develop any recommended modifications. County Manager reports quarterly to the Board of Commissioners on the status of their adopted goals.
October	County Staff begins work on ten-year Capital Investment Plan and new staff resources requests for upcoming fiscal year.
Mid-October-Mid November	County Manager and Department Heads identify possible goals, initiatives, and strategic planning issues (including estimated costs) for next fiscal year.
Early November	Board of Commissioners solicit top priority goals for next fiscal year from various County appointed boards and commissions.
November	Budget Office prepares fiscal forecast for the upcoming budget year and identifies long-term financial trends.
Late November	Briefing books distributed to the County Commissioners in preparation for the annual goal setting sessions. Briefing materials include current year goals, status report, and possible goals/initiatives/issues for the next fiscal year and fiscal forecast.
Early December	County Commissioners hold annual planning session and provide preliminary direction to staff on next fiscal year goals including continuation of current goals and establishment of new goals.
December	Department heads submit requests for new staff resources for the upcoming fiscal year.
Early January	County Manager/Department heads develop draft goal statement for next fiscal year based on discussion at board retreat. Commissioners confirm or amend the draft goals.

Goal Setting, Planning, and Budget Process-continued

Late January - Early February	County Manager/Department heads incorporate Commissioners comments and develop draft goals, objectives, action plans, timetables, and estimated fiscal impacts for next fiscal year.
Mid-February	Commissioners review draft goals package and initiate any needed revisions.
February-March	Department heads prepare departmental budget requests for next fiscal year incorporating resources necessary to accomplish Board goals in accordance with planned timetables.
Late February	County Manager/Staff distribute final goals package to Commissioners; copies provided to County appointed boards/commissions, libraries and County/Municipal clerks' offices for citizen review.
Early March	County Commissioners hold public hearing to receive public comment on proposed goals and budget priorities for next fiscal year.
Early-Mid March	Following public hearing, County Commissioners hold work session to determine final, prioritized goals, objectives, action plans, and timetables.
March-May	County Manager/Staff develop recommended budget that incorporates resources required to accomplish Commissioners Goals.
Mid March	County Manager presents recommended ten-year Capital Investment Plan for Schools and County projects.
April-May	County Manager presents recommended staff resources to Board of County Commissioners.
Late May	County Manager presents recommended budget; Budget message explains how recommended budget addresses stated Board goals.
Mid-June	Board of Commissioners holds public hearings and work sessions on next fiscal year recommended budget and ten-year capital plan.
Late June	Board of Commissioners adopts budget and capital plan for next fiscal year that provides resources needed to accomplish Board goals.

About Orange County...



Orange County, located in north central North Carolina and bordered by Durham County to the east and Alamance County to the west, is home to over 125,000 people. Most of the County's population is concentrated in the towns of Chapel Hill, Carrboro, and Hillsborough. The County is located approximately 35 miles northwest of Raleigh, the State Capital, and is considered part of the region known as the "Research Triangle", an area with more than 1,200,000 residents. *Money Magazine* rates the region as a highly desirable area in the United States to live. Two interstate highways, I-40 to the east and west, and I-85 to the north and south connect Orange County to major cities throughout the Southeast.

The economy of the County is characterized by a high degree of institutional and public sector activity plus office, commercial and service-oriented businesses. Manufacturing and agriculture are smaller portions of the economy. The County's economic strengths stem primarily from the presence of the University of North Carolina at Chapel Hill and UNC Hospitals. Together these agencies employ approximately 14,000 people. Nearby Research Triangle Park (RTP) houses many prominent employers, including SAS and IBM. Continued expansion of diverse manufacturing and research sectors has resulted in unemployment levels that are among the lowest in the nation. *Forbes Magazine* rates RTP as the # 3 "Best Places for Business and Careers."

Two school districts provide public education to the children. The Chapel Hill-Carrboro City Schools has more than 11,000 students, while the Orange County Schools has approximately 7,000 students. The two school systems continue to grow rapidly. To meet demands of a growing system, the Chapel Hill-Carrboro City School System has begun construction of one new high school and will begin construction of one new elementary school in the next year, which will provide a total of 1,400 seats. The Orange County School System operates year round schools at the elementary and middle school levels. Currently under construction in the Orange County Schools District is a new middle school, scheduled to open in Fall 2006, which will provide an additional eight hundred seats for grades six through eight.



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To: Orange County Board of Commissioners
From: John Link, County Manager
Date: May 24, 2006
Re: 2006-07 Budget Message

I am pleased to present Orange County's 2006-07 fiscal year budget to you, the Orange County Board of Commissioners, and to our citizens. During the last eighteen years, we have faced the challenges of providing services to our citizens while State and federal support has eroded. I am proud to have been a part of the process by which the Orange County Commissioners and citizens have provided leadership and risen to challenges to ensure a seamless continuum of service. Through the foresight and leadership of you, our County leaders, and the confidence of our citizens, we should celebrate the improvements that have made Orange County a safe and productive environment for home, work, and play.

- I commend the Board for its unwavering financial commitment to the children in our County. Each year, the funding level for both school systems is at the top of the rankings in per pupil expenditures among North Carolina's 100 counties. This sustained effort has enabled both school districts to have well deserved reputations for excellent learning environments and student achievement levels not only throughout our State but also throughout the nation.
- In addition to sustaining our current expense appropriations for Schools, Commissioners have dedicated more than \$290 million, almost a third of a billion dollars, since 1988 for thirteen new schools and renovation of older schools. During the same period, the Board has contributed over \$110 million for County and partner projects.
- Not only have we remained committed to our children, we also embrace the fact that our senior population is a vital element of our community. By the end of the upcoming fiscal year, we will have celebrated the opening of two new, state of the art senior centers where our seniors can come together, enjoy social activities and receive a variety of health services all under one roof.
- Partnering with our towns and neighboring counties, we have planned and/or developed parks and soccer fields as well as created greenway systems that will

- offer our current and future residents in all areas of our County with active and passive recreational amenities that are sensitive to our environment. Additional joint undertakings with Town and school partners have resulted in convenient access to library services throughout the County.
- When the need for new thinking about service delivery has become manifest, Commissioners have stepped up and assumed service delivery responsibilities in the areas of solid waste management, animal services, emergency ambulance transportation, and mental health reform to mention a few. In addition, County and grant funding will provide clean water to our Rogers Road residents and a sanitary wastewater system to our Efland-Buckhorn residents.
- Through our partnerships with State, land trusts, and other local governments, Orange County has been diligent in protecting our vital natural resources and preserving our historical past. Through the Lands Legacy program, we have leveraged \$3.1 million in grant funds to protect just over 1,700 acres. Just this spring, Orange County's Lands Legacy program was recognized as the national runner up at the National Association of Counties (NaCO) /Trust for Public Lands "County Leadership in Conservation Award".
- County voters have approved two bond referendums for affordable housing - \$1.8 million in 1997 and \$4 million dollars in 2001. To date, the County has expended approximately \$2,630,000 to construct 87 new housing units, purchase 23 existing housing units and 26 parcels of land for future housing development. The remaining funds will offer additional opportunities for the County to provide affordable housing to other individuals and families.
- In 2003, the County and its municipal and school partners adopted interlocal agreements and ordinances to create the Schools Adequate Public Facilities Ordinance (SAPFO). SAPFO provides a mechanism for tying the pace of residential development to a reasonable and sustainable schedule for the construction of new school space to accommodate students who will live in the new residential development.

These are just a sampling of what we, as a County, have accomplished during recent years. I believe that the budget that I am recommending to you this year continues to balance the Board's priorities with the financial challenges that we have experienced since the State's major financial crisis began in fiscal year 2001-02, without compromising the core services that we provide to our citizens and children.

Highlights of the Manager's Recommended Budget

- The 2006-07 fiscal year General Fund budget totals \$164,680,207. This represents an increase of \$14.8 million or 9.9 percent from the original 2005-06 approved budget of \$149,856,874.
- I am recommending a countywide ad valorem tax rate of 91.3 cents per \$100 of assessed valuation. This represents an increase of 7 cents over the 2005-06 rate of 84.3 cents. One cent on the property tax rate should generate \$1,207,023 in the upcoming fiscal year.
- Overall funding for both School districts totals \$79.8 million - 48.4 percent of the total General Fund appropriations. With regard to current expense funding for our

schools, I am recommending a per pupil amount of \$2,957 for each of the 18,192 students projected to attend class in both school districts next year. This reflects an increase of \$161 over the current year per pupil amount of \$2,796. Total recommended funding for current expense equals \$53.8 million for fiscal year 2006-07.

- Through voter approved bonds and alternative financing, we are in the midst of addressing many pressing capital needs for both school districts and County operations. Examples of these capital projects include construction of Orange County Schools' new Gravelly Hill Middle School, Chapel Hill Carrboro Schools' Carrboro High School, senior centers in both Chapel Hill and central/northern Orange County, park facilities throughout the County, along with the SportsPlex and a new satellite campus of Durham Technical Community College located in Hillsborough. Now that we have issued most of the debt and are constructing the facilities, we face increased debt service of \$3.7 million or the equivalent of about 3 cents on the ad valorem property tax rate for next year. The impact on the tax rate is consistent with what we predicted during the educational campaign prior to each bond referendum.
- For County employees, I am recommending a pay and compensation plan that provides a 2.5 percent cost of living increase for permanent County employees effective July 1, 2006 and a 2.5 percent in-range salary increase for employees whose work performance is proficient or higher effective with the dates of their performance review. The estimated price of the cost of living increase totals \$979,030, while the projected cost of the in-range proposal is \$389,868. My recommended budget also includes an increase in the living wage from \$9.34 an hour to \$9.67 an hour effective July 1, 2006, in accordance with the Board's living wage policy. In addition, I am recommending funds to address a projected employee health insurance increase up to 16 percent effective January 1, 2007.
- As I discussed with the Board during our May 18 work session, there is a need for new staff resources in several of our departments. These positions address increased service demands and permanent needs currently filled by temporary employees, along with priorities such as Healthy Carolinians. The projected cost of 16.625 full-time equivalent positions totals \$498,880. Staff and I plan to offer additional information to the Board in the supplemental data package on June 1 and during the work sessions in June.
- My proposed budget includes reserve funding for several operational areas:
 - Court Operations Relocation (\$400,000)
 - Critical Needs/Safety Net (\$275,000)
 - Downtown Campus Parking (\$150,000)
 - Fair Funding for Schools (\$800,000)
 - Fire and Rescue Study Outcome (\$100,000)
 - Public Works' Custodial Strategic Plan (\$50,000)
 - Senior Center Openings (\$66,050)
 - SportsPlex (\$700,000)

- Water Resources Initiative (\$75,000)

I plan to review these reserves in more detail during my formal budget presentation and to offer further information in the supplemental data package that you receive on June 1.

General Fund Revenues

Property Taxes

Our Tax Assessor estimates the real property tax base at \$10.84 billion for next fiscal year - about 1.6 percent over the current year. Real property represents about 89 percent of the County's overall tax base. Other components of the tax base include personal property, apportioned utility property, and registered motor vehicles.

Property taxes generated by real property and registered motor vehicles remain by far the largest single source of revenue for Orange County government, comprising over 67.5 percent of the total General Fund revenues. Overall property tax revenue would increase by \$10.3 million from the original 2005-06 budget, with approximately \$1.4 million of that total coming from natural tax base growth and the balance produced by the proposed tax rate increase. One cent on the property tax rate should generate \$1,207,023 in the upcoming fiscal year.

Sales Tax

Sales tax distributions represent the County's second largest source of revenue, comprising about 12.6 percent of the annual General Fund receipts. The anticipated proceeds from sales tax for next year total remain constant with the current year at \$20.8 million. The stable projections reflect the fact that consumers continue to be cautious in spending.

Fund Balance

Fund balance is an important financial management tool for any local government. Not only is it one measure that bond rating agencies use to gauge a government's financial strength and creditworthiness, it also provides a source of cash to pay operating bills before the heavy property tax collection months of December and January. It affords a cushion against emergencies or unforeseen developments that may occur after the governing board sets its tax rate and adopts its budget. For

example, the withholding several years ago by the State of several million dollars in revenue rightfully due to Orange County was more tolerably absorbed because of the County's comparatively strong fund balance position.

The Board's decision not to appropriate fund balance for fiscal year 2005-06 clearly paid dividends. As noted in the presentation of the 2004-05 audit results, available fund balance increased from about 8.5 percent to nearly 10 percent. Bond rating agencies obviously noted this action. I believe the fact that the Board did not appropriate fund balance in the current year budget contributed to the County maintaining its excellent bond ratings for the September 2005 bond sale and April 2006 issuance of Certificates of Participation. With the objective of further strengthening our fund balance position this year, my recommended budget provides for no appropriation from fund balance.

Lottery

For many years, debate raged across North Carolina about the desirability a statewide lottery. That argument was finally resolved during the 2005 Legislative Session with a vote to create the North Carolina Lottery. Far less clear, however, has been the timing, amount, and purposes for which local governments can expect to put their shares of lottery proceeds to use.

Since the Board's retreat in January 2006, staff have consistently taken the view that we would not rely on lottery proceeds to underwrite any portion of the 2006-16 Capital Investment Plan because of the uncertainty involved in trying to make reliable revenue forecasts. I am pleased to note, however, what I consider a positive development for the 2006-07 budget process regarding lottery revenue. Based on my recent discussions with the leadership at the North Carolina Association of County Commissioners (NCACC), I believe that we are witnessing a change in the environment regarding the likelihood that counties will actually receive lottery proceeds for 2006-07.

During the 2006 Short Session, the General Assembly must explicitly appropriate lottery funds in order for counties to receive the proceeds. However, NCACC staff believes the funds will be coming and that it is reasonable for counties to budget for the receipt of lottery proceeds this year. Accordingly, my recommended budget reflects the equivalent of two cents on the property tax rate for lottery proceeds. As a result, I have trimmed the nine-cent tax rate increase that I had anticipated to seven cents.

Specifically, I am recommending that \$1 million of the anticipated lottery proceeds be earmarked to retire school-related debt service, and that the balance be earmarked for school-related construction for 2006-07. These earmarkings are in keeping with the 2005 law under which the State created the Lottery. Once the

lottery revenue stream becomes more established and predictable, the Board may wish to revisit its May 2005 capital funding policy and consider earmarking all future lottery proceeds towards the retirement of eligible school debt service. The Board may be able to hold that discussion later in the 2006-07 fiscal year, and could possibly free up certain revenues currently earmarked for debt to provide for additional school pay-as-you-go capital funding.

General Fund Expenditures

Education

The State Department of Public Instruction (DPI) projects 316 new students will attend school in the Orange County and Chapel Hill-Carrboro systems next fall. DPI projects that the Orange County School District will have a decrease in enrolled students compared to the current academic year. While DPI projects that Orange County Schools will have a decrease in enrollment of 22 students, they also anticipate that the Chapel Hill-Carrboro Schools will gain 338 new students.

The dramatic difference between school systems in the student population trend for 2005-06 leads to a disparity in the amount of current expense funding that will go to each school system. By law, the total appropriation of current expense funding approved by the Board of Commissioners must be divided by the number of students certified by DPI, and allocated to each school system based on the number of students projected to enroll. My recommended budget includes a per pupil allocation of \$2,957, up from \$2,796 in FY 2005-06. With growth in CHCCS student population of 338, compared to the projected decrease of 22 in OCS, it is obvious that the majority of any overall increase in school current expense funding must, by law, go to the Chapel Hill-Carrboro system. The table below demonstrates the mathematical computation required by the State statutes. With a recommended increase of \$3.8 million in current expense, more than \$2,748,390 must go to CHCCS, with the other \$1,064,058 increase earmarked for OCS.

	CHCCS	OCS	Total
# of Students Budgeted in Fiscal Year 2005-06	10,863	7,013	17,876
Projected Increase/(Decrease) in Students for Fiscal Year 2006-07	338	(22)	316
Total Projected Students (including charter students) for Fiscal Year 2006-07	11,201	6,991	18,192
Recommended County Per Pupil Allocation	2,957	2,957	2,957
Total Recommended Current Expense Funding for Fiscal Year 2006-07	\$33,121,357	\$20,672,387	\$53,793,744
Total Approved Current Expense Funding FY 2005-06	\$30,372,967	\$19,608,329	\$49,981,296
Recommended Increase in Funding for FY 2006-07	\$2,748,390	\$1,064,058	\$3,812,448
Requested Current Expense Funding	\$31,317,996	\$24,757,408	\$56,075,404

As I indicated to the Board at our work session last week, the per pupil funding amount that I am recommending would be sufficient to cover the cost of the Governor's most recent pay plan that includes an 8% increase for teachers and certified staff. Unfortunately, I feel that in light of the County's responsibility to balance funding for education with funding for other County service requirements and the relative ability of all property owners to pay higher taxes, I cannot recommend more than the \$161 per pupil increase noted, an equivalent of about 3 cents on the ad valorem tax rate.

Each school board submitted a request for increased current expense spending in excess of \$5 million compared to FY 2005-06. While the school boards would have to make very difficult choices among many worthy programs and initiatives based on this recommended level of funding, I strongly believe that there is simply not enough property tax revenue available to fund everything that either school board has identified as a need. However, I have included in my budget recommendation a "fair funding reserve" of \$800,000, which will provide the BOCC with some flexibility, as you enter your June budget deliberations, to consider providing additional resources to both school systems in the manner you deem most appropriate.

There has been extensive ongoing discussion since the staff's September 2003 report to the Board on the potential implications of school merger regarding the concepts of school funding equity and additional budgetary resources for both school systems. We have discussed and implemented opportunities for collaboration between school systems (e.g. the middle college program and joint college fairs) and mechanisms for providing additional funding outside of per pupil

allocations (e.g. contracts for school nurses, social workers, and school resource officers).

There has been no clear consensus between, or even within, the three governing boards concerning the best approach. An outcome of the April 2006 joint meeting of the County Commissioners and Boards of Education has resulted in elected representatives of all three boards meeting as a Fair Funding Work Group in May and June to determine if they can present consensus recommendations for Commissioners to consider for implementation as part of the 2006-07 budget. As an example, Commissioners may consider using the \$800,000 reserve to pick up costs currently borne by the schools for school resource officers, or for other purposes based on input you may receive from school representatives and the Fair Funding Work Group during the next few weeks.

In light of the vigorous and continuing conversations about what constitutes "fair funding" and about the implications of the funding gap that exists between our school systems because of the presence of the Chapel Hill-Carrboro supplemental district tax, I am recommending that the district tax remain for FY 2006-07 at its current rate of 18.34 cents per \$100 valuation.

Debt Service

As I indicated earlier, many of our long awaited capital projects are progressing from plans on paper to actual bricks and mortar. These projects are made possible with a Board endorsed debt issuance plan that includes 2001 voter approved bonds as well as other alternative financing arrangements. With that said, as we issue debt, we must also begin to pay the associated debt service. The net increase in debt service for fiscal year 2006-07 amounts to \$3.7 million or just at 3 cents on the tax rate.

In accordance with the Board's debt issuance plan, between last year at this time and next year at this time, we will issue \$92.6 million in new debt for school and county projects. Projected full-year debt service payments associated with these issuances totals just over \$5 million. However, since some of these issuances will occur mid-year or after, the County will not need to pay a full year of debt service in fiscal year 2006-07.

Over the last two-to-three years as interest rates have declined, we have refinanced much of our older debt to attain lower interest rates, thereby creating savings over the life of the loans. Lower interest rates have also benefited us as we have issued new debt. As you may recall, during our 2001 bond education campaign we were

conservative and projected that interest rates associated with the 2001 bonds and subsequent alternative financings would range between six and eight percent annually. The good news is that interest rates on our most recent long-term debt issuances ranged from 4.5 to 5.5 percent.

Mental Health Reform

The landscape for statewide mental health reform remains troubling and complex, with difficult and competing scenarios emerging from Raleigh. The finances of the local area program, Orange Person Chatham (OPC) Mental Health, are seriously impacted by the changes. The fiscal year began with the progressive, planned divestiture of Orange County programs – with “bridge” dollars from the BOCC to enable effective transition – and ended with an additional request by OPC to the three partner counties, Orange, Person and Chatham, to help offset a sizeable operating deficit. Even with a supplemental infusion of state funding, OPC anticipates entering next fiscal year in a very tight budget environment.

My recommended budget for 2006-07 includes a base allocation of \$1,294,000 to OPC as the required Maintenance of Effort (MOE). Traditionally, OPC has used these funds to balance internal program budgets; i.e., Club Nova or KidScope, by eliminating shortfalls in federal/state reimbursements or other earned revenues. OPC, under the direction of the OPC/ Local Management Entity (LME) Board, proposes now that the successfully divested programs continue and use the MOE allocation as “pass-through” to the newly established service provider network as part of their monitoring and oversight role in the upcoming fiscal year.

OPC will use Orange County’s contribution to help ensure the maintenance and viability of programs like Club Nova, a priority of the BOCC and client community. Close communication and consultation with OPC management throughout the year in areas of financial planning and community-based service delivery in order to convey the interests and directives of the BOCC is essential.

Animal Services

In mid-July 2005, the Animal Services was fully established as a separate department of County government – merging animal control and sheltering – with the appointment of the first Director. Given the rapid rise of rabies incidences, the Department has performed at ever increasing levels of community outreach, responsiveness to complaints, and issues resolution. A stable and well-trained workforce will continue to be critical to departmental success, and my proposed budget includes the recommendation to convert three temporary positions to permanent status, at a total net increase of \$43,205. This recommendation is consistent with a policy expressed by the Commissioners to address temporary

positions that, due to workload demands and customer expectations serve in equal capacity alongside permanent positions and can no longer be considered “temporary” in scope.

SportsPlex

Since 1995, the County had been making annual capital appropriations of \$400,000 to support operations and programming at the Triangle SportsPlex for Orange County residents. The 2006-07 budget reflects a different approach to the SportsPlex, made possible by the County's December 2005 acquisition of the facility. Since that time, Recreation Factory Partners (RFP) has operated the facility for the County under a management agreement.

I am pleased to report that the first five months of RFP operation have produced better than anticipated results, with RFP reporting program income that has exceeded their initial budget projections. RFP has already completed a rebuild of the ice rink compressors, and will be turning next to maintenance of pool compressors, replacement of lockers, and other aesthetic improvements. The planned co-location of the new Central Orange Senior Center within an expanded SportsPlex facility offers an exciting new venture for the County. Staff and volunteers are actively exploring ways that seniors and SportsPlex patrons can all benefit from this new opportunity, with construction of the addition anticipated during the first half of 2007.

My budget recommendation for the upcoming fiscal year includes a reserve of \$700,000 for transfer to the SportsPlex Enterprise Fund. This will cover a little more than \$500,000 in principal and interest payments on the \$6,000,000 debt incurred to buy the SportsPlex property, and a little less than \$200,000 in operational subsidy to the facility to make it a break-even proposition.

Employee Pay and Benefits

- **Cost of Living Increase**

My recommended budget includes a 2.5 percent cost of living adjustment for all permanent County employees effective July 1, 2006. Cost of living adjustments to the County's pay plan are essential to maintaining the County's high quality workforce, particularly under the strong inflationary pressures employees are now feeling in terms of out of pocket expenses.

For example, last year at this time, our economy was experiencing modest increases in fuel prices and other consumer goods; however, one could never have predicted the impact of Hurricane Katrina. Since that time, everyone has experienced significant increases in our day-to-day cost of living. Based on information contained on the Energy Information Administration's website, the average cost of a gallon of gas on January 3, 2005 was \$1.78. On May 16, 2006,

the national pump price stood at \$2.95 per gallon – an increase of \$1.17. Consumer analysts expect the cost of gas to reach a national average of \$3.00 a gallon by summer 2006.

- **In-range Salary Increase**

My proposed budget also continues to link performance and rewards together in the form of In-range Salary increases of 2.5 percent for employees whose work performance is “Proficient” or higher. The recommended In-range Salary Increase is effective on the employee’s performance review date.

The administration of financial rewards based on performance is a solid performance management practice that promotes proficiency and productivity. Moreover, it provides for the employee’s advancement in the salary range in relation to new hires and in relation to the labor market as the employee gains additional experience and proficiency.

Employee salaries continue to be congregated in the lower, hiring area of the salary range with about 83 percent, or 659 employees, at salaries below the middle of the salary range.

Solid Waste Management

Orange County's Solid Waste Management Department remains at the forefront of efforts in the State to provide effective and forward thinking strategies and programs to reduce, reuse, and recycle materials that would otherwise be buried in landfills. Throughout 2005-06, the Department has provided staff support to the Solid Waste Advisory Board (SWAB) Work Group, comprised of SWAB members and elected officials from the County and Towns. This group is developing recommendations to be included in the County's triennial update to the State of its ten-year Solid Waste Management Plan. A key element of that plan includes a shift in operations from landfilling to a transfer station that will become essential when the current mixed solid waste landfill reaches capacity in 2010. Staff also expects that the new construction and demolition landfill will go into operation soon, when the current C&D Landfill reaches capacity. Design work on the new Solid Waste Operations Center at Eubanks Road continues apace, with expected occupancy sometime during the latter half of 2007.

The primary funding source for the County's solid waste and recycling operations continues to consist of a combination of landfill tipping fees and waste reduction/reuse/recycling (3R) fees, which the County first implemented for fiscal year 2004-05. For 2005-06, recycling programs still relied on tipping fee proceeds to the tune of about \$900,000. For the 2006-07 fiscal year, I am recommending that the Board approve modest increases in the current 3R fee schedule, as we move over time to a position where 3R fees will completely recover the costs of reduction/reuse/recycling programs, services, and

educational outreach. The recommended fee increases will generate over a half million dollars more than in 2005-06, but would still leave approximately \$400,000 in recycling costs that must be subsidized by landfill tipping fees. I am recommending that tipping fees and other landfill charges remain unchanged from their 2005-06 levels.

Conclusion

Each year we provide supplemental budget data to the Board after I present my recommended budget. I think that we all agree that past practices of distributing that data have been overwhelming, as we have tried to keep track of the volumes of data. This year I offer a different approach. The recommended budget document that I present on May 25 will not include any supplemental data. Instead, I propose that we give you a comprehensive package of supplemental data at the June 1 public hearing. Some examples of items included in the initial package include detailed information regarding the pay and benefits plan, new staff recommendations, a menu of possible reductions to the Manager's Recommended Budget, and the County's fund balance history, along with departmental line item details and organization charts.

In addition this year, Budget staff will offer electronic versions of the budget document on CDs and with each issuance of supplemental data, they will issue updated CDs.

It has been a great honor to serve you, the County Commissioners, and all citizens of this great County over the last eighteen years. I wish to thank our staff, department heads, school and outside agency personnel and other participants who have contributed with enthusiasm, diligence and patience to the formulation of this recommended funding plan. Staff and I look forward to working with the Board in the coming weeks as this document makes the transition from a recommended budget to the Commissioners approved financial plan for fiscal year 2006-07.

Adjustments to the Manager's Recommended 2006-07 Budget

On June 27, 2006, the Board of County Commissioners approved the annual operating budget for the 2006-07 fiscal year. The budget adoption followed several budget work sessions where the Board adjusted the Manager's recommendations. The information below summarizes changes made by the Board.

Revenues	Increase	Decrease
Manager's Recommended Revenue Budget	\$164,680,207	
Reduce Tax Rate Increase of 7 cents to 6 cents		(\$1,207,023)
Total Revenue Changes	\$0	(\$1,207,023)
Revised Revenue Budget	163,473,184	

Expenditures	Increase	Decrease
Manager's Recommended Expenditure Budget	\$164,680,207	
Eliminate Funding for Cable Franchise Negotiations line item		(\$1,000)
Increase Tuition Reimbursement line item	\$1,000	
Reduce Transfer to Affordable Housing		(\$82,000)
Reduce Water Resources Reserve Fund		(\$25,000)
Defer Central Orange Senior Center Staff Until FY 2007-08		(\$37,400)
Delete Recommended .475 FTE increase for Planner II position		(\$28,400)
Delete Recommended 1.0 FTE for Assistant Fire Marshal position		(\$51,700)
Delete Recommended 1.0 FTE for Environmental Health Food and Lodging Supervisor position		(\$92,300)
Reduce Recommended Reserve Funding for Outcome of Fire and Rescue Study from \$100,000 to \$50,000		(\$50,000)
Reduce Recommended Critical Needs Reserve from \$275,000 to \$125,000		(\$150,000)
Reduce Recommended Funding for Planning related studies		(\$35,000)
Reduce Recommended Funding for Fairview Community Center contribution from \$14,500 (1 year) to \$3,600 (3 months)		(\$10,900)
Increase Recommended COLA from 2.5% to 4%, effective July 1, 2006	\$587,418	
Eliminate Recommended 2.5% In-Range Salary Adjustments		(\$389,868)
Enact Budget Reductions sufficient to cover pay plan increase		(\$317,603)
Eliminate Recommended Purchase of 2 vehicles for School Resource Officers (SRO)		(\$65,000)
Reduced Recommended Funding in Temporary and Overtime line items		(\$384,270)
Add \$50,000 to fund a Staff Attorney, effective January 1, 2007	\$50,000	
Add a \$5,000 Appropriation for the American Red Cross	\$5,000	
Add \$30,000 to fund Child Care Subsidies for County Employees	\$30,000	
Add \$20,000 to fund Chrysalis Foundation	\$20,000	
Add \$20,000 to increase Appropriation to Project Turn Around	\$20,000	
Reduce the Recommended Reserve for Court Operations from \$400,000 to \$200,000		(\$200,000)
Total Expenditure Changes	\$713,418	(\$1,920,441)
Revised Expenditure Budget	\$163,473,184	



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How to Read the Budget Document

The operating budget is divided into 14 sections separated by tabs.

- The first two sections, the *Budget Message* and *Summaries* provide an overview of the Operating Budget.
- The next nine sections, starting with *Community Maintenance* and ending with *Non-Departmental*, represent functions of the budget.
- The *Capital Funds* section lists all capital projects in which new funding is being appropriated during the current fiscal year.
- The *Appendix* contains supplemental information to help the reader understand terminology used in the document. Examples of information in this section include *New Position Report* and *Employee Compensation*.

Appropriations are made at the functional level. The first page following each function tab is a *Function Summary*. This gives the reader a brief summary of departmental funding levels.

Function Summary

General Administration Summary						
	1998-99 Actual Expenditures	1999-00 Actual Expenditures	2000-01 Original Budget	2000-01 12 Month Estimate	2001-02 Department Requested	2001-02 Commissioner Approved
By Department (General Fund)						
County Manager	\$559,959	\$563,463	\$586,942	\$582,862	\$651,280	\$651,280
Budget Office	\$158,897	\$169,913	\$181,304	\$170,749	\$169,957	\$169,957
Personnel	\$394,840	\$420,608	\$438,114	\$445,510	\$486,282	\$486,282
Finance	\$266,560	\$279,142	\$286,183	\$292,100	\$302,407	\$302,407
Purchasing	\$172,404	\$175,668	\$182,696	\$184,382	\$191,254	\$191,254
Central Services	\$671,307	\$635,403	\$745,055	\$638,811	\$765,798	\$765,798
Rent and Insurance	\$183,638	\$210,840	\$225,450	\$221,946	\$226,463	\$226,463
Information Systems	\$536,648	\$544,847	\$579,249	\$579,249	\$655,739	\$644,548
Total Function Expenditures	\$2,944,253	\$2,999,884	\$3,224,993	\$3,115,609	\$3,449,180	\$3,437,984
Offsetting Revenue	\$60,909	\$159,300	\$130,700	\$139,164	\$135,980	\$135,980
County Costs (net)	\$2,883,344	\$2,840,584	\$3,094,293	\$2,976,445	\$3,313,200	\$3,302,004
Authorized F.T.E.	35.600	35.600	35.600	36.100	38.350	37.350
Related Programs (General Fund)						
County Manager Related	\$7,528	\$13,906	\$32,750	\$1,765	\$750	\$750
Personnel Related	\$37,965	\$31,762	\$53,000	\$38,000	\$43,500	\$43,500
Total Related Expenditures	\$45,493	\$45,668	\$85,750	\$39,765	\$44,250	\$44,250
Other Related Programs (Grant Fund)						
County Manager Related Grant	\$108,102	\$264,489	\$181,841	\$181,841	\$181,841	\$181,841
Total Expenditures	\$108,102	\$264,489	\$181,841	\$181,841	\$181,841	\$181,841
Offsetting Revenue	\$108,102	\$264,489	\$181,841	\$181,841	\$181,841	\$181,841
County Costs (net)	\$0	\$0	\$0	\$0	\$0	\$0
Total General Administration and Related Expenditures	\$3,097,848	\$3,310,041	\$3,492,584	\$3,337,215	\$3,675,271	\$3,664,075

Function Summary summarizes fiscal information at the function level.

Compares budgeted revenues and expenditures to the original and estimated year-end expenditures in addition to two years of historical spending.

Total Functional Expenditures

Offsetting revenue associated with activities of the departments/programs within the function.

Number of full time equivalent positions. Organization charts in the Appendix show individual positions.

This cross-references programs or activities related to the functions. Actual appropriations are included in the Non-departmental function of the budget.

Programs or activities appropriated in funds other than the General Fund. Appropriations for these programs are done by separate project ordinances.

Department/Program Budget Page

Each department/program has a budget page that gives the reader a general description of the department or program, and projected outcomes for the upcoming budget year. *Outcomes* are performance expectations stated in quantitative and qualitative terms. *Measures* provide the reader with historical workload and performance indicators for each department/program. *Budget Highlights* explain budget fluctuations or other relevant information pertaining to the department or program. For the larger departments with several divisions, the budget also contains a summary page of that department.

Budget Office						
	1995-96 Actual Expenditures	1996-97 Actual Expenditures	1997-98 Original Budget	1997-98 12 Month Estimate	1998-99 Department Requested	1998-99 Commissioner Approved
Budget Office (General Fund)						Account: 455
Personnel Services	\$147,642	\$148,899	\$171,864	\$147,877	\$159,117	\$159,117
Operations	9,286	8,539	9,440	12,614	10,840	10,840
Capital Outlay	1,969	12,475	0	10,258	0	0
Total Expenditures	\$158,897	\$169,913	\$181,304	\$170,749	\$169,957	\$169,957
Authorized F.T.E.	3,000	3,000	3,000	3,000	3,000	3,000
Total Budget Office Expenditures	\$158,897	\$169,913	\$181,304	\$170,749	\$169,957	\$169,957
Major Services						
- Formulate and administer the annual operating budget - Develop the 10 year Capital Improvements Plan for County and Schools - Evaluate internal County policies and procedures - Provide analytical support for special projects, such as, staff support for capital needs task force and school construction standards committee; emergency management service delivery models and costs analysis, measuring outcomes and service performance - Staff support for school related issues and for citizen and internal committees						
Objective Coordinate the annual budget and capital planning process						
Outcomes						
- Develop a technically sound budget and capital plan that requires no major amendments - Provide a budget with a minimum 8 percent fund balance, based on Budget Office estimated expenditures and revenue for the prior year, which are within (plus or minus) 2 percent of actual revenues and expenditures - Retain the GFOA Distinguished Budget Presentation Award and meet all the criteria of the awards program by all reviewers - Meet all time lines as required by the North Carolina Local Government and Fiscal Control Act and as established by the Board of County Commissioners						
Measures						
	1995-96 Actual	1996-97 Actual	1997-98 Estimate	1998-99 Projected		
Fund Balance as Percent of Expenditures	10.6%	9.5%	at least 8%	at least 8%		
Revenue/Expenditure Estimates Margin of Error	1.8%	< 2%	< 2%	< 2%		
GFOA Criteria met	56 out of 60	59 out of 60	57 out of 60	60 out of 60		

Department/Program Budget Page provides general

Provides current and historical fiscal information for each category - Personnel Services,

Number of full-time equivalent positions paid from this program or department.

Associated activities to this program are shown as a cross-reference when applicable. These expenditures are made elsewhere in the budget. Not on this particular page.

Major Services - general description of the services of the department.

Outcomes and Measures - measure the success and

Budget highlights describe changes made for the

Department/Program Budget Page provides general

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Number of full-time equivalent positions paid from this program or department.

Associated activities to this program are shown as a cross-reference when applicable. These expenditures are made elsewhere in the budget. Not on this particular page.

Major Services - general description of the services of the department.

Outcomes and Measures - measure the success and

Budget highlights describe changes made for the

Fund Structure

The accounts of the County are organized on the basis of funds or account groups with each fund constituting a separate accounting entity. The operations of each fund are accounted for by providing a separate set of self-balancing accounts reflecting its assets, liabilities, fund balance, revenues and expenditures. The funds of the County are created because of the diverse nature of governmental operations and the necessity of complying with legal provisions. Orange County has three broad fund categories: governmental, proprietary and fiduciary. Only two of these, governmental and proprietary, are included in this document.

Government Funds

These funds account for expendable financial resources other than those accounted for in proprietary and fiduciary funds. Most of Orange County's functions are included in this fund type. The modified accrual basis of accounting is used in this fund.

"Basis of accounting" refers to criteria for determining when revenues and expenditures are recorded in the accounting system. The "modified accrual basis" requires that expenditures be recorded when a liability is incurred (time of receipt) for goods or services provided to the County. The expenditure is usually recorded before the funds are disbursed. This type of accounting also requires that most revenues be recorded when they are actually received. The modified accrual basis of accounting helps to keep financial practices on a conservative footing; expenditures are recorded as soon as the liabilities for them are incurred, and most revenues are not recorded until they have actually been received in cash.

The County's individual governmental funds include:

- **General Fund** - the general operating fund of the County, which accounts for normal recurring County activities such as education, human services, public safety, etc. These activities are funded by revenue sources such as property tax, sales tax, charges for services, etc.
- **Special Revenue Funds** - account for the proceeds of specific revenue sources (other than major capital projects) that require separate accounting because of legal restrictions or administrative action. Special revenue funds in Orange County include: Grant Projects Fund, Community Development Fund, Fire Districts Fund, Revaluation Fund, Visitors Bureau Fund, and Housing (Section 8) Fund.
- **Capital Projects Funds** - account for all resources used for acquisition, construction, or renovation of major capital facilities of Orange County, as well as Orange County Schools and Chapel Hill-Carrboro City Schools. Capital project funds in Orange County include: County Capital Projects Fund and School Capital Projects Fund. Prior to July 1, 1993, several funds were used to account for capital projects.

Proprietary Funds

These funds account for operations, which are similar to those found in the private sector because net income is determined in these funds. The accrual basis of accounting is used for this fund. In the accrual basis of accounting, revenues are recognized when they are earned and expenses are recognized when they are incurred. Orange County operates one type of proprietary funds:

- **Enterprise Funds** - account for operations that are intended to be self-supporting through charges made to users of services provided or where determination of net income is an important factor. Orange County presently has two enterprise funds, the Efland Sewer Enterprise Fund and the Solid Waste Enterprise Fund.

Fiduciary Funds

These funds are used to account for assets held by the County in a trustee capacity or as an agent for individuals, private organizations, other governmental units and/or other funds. Since, by state statutes, these funds are not subject to appropriation by the Board of County Commissioners, these funds are not included in this document. The County's fiduciary funds include:

- **Agency Funds** account for assets held by the County as an agent for other governmental units. These monies are accounted for in essentially the same manner as governmental funds.
- **Non-expendable Trust Funds** account for assets, held by the County in a trustee capacity, which are designated for a particular purpose. These monies are accounted for basically in the same manner as proprietary funds.

Functions

Each fund is further divided into functions, which represent the level of authorization by the governing board. Revenue functions include Property Taxes, Sales Tax, Licenses and Permits, Intergovernmental, Charges for Services, Interest Income, Miscellaneous Income and Fund Balance. Orange County's appropriation functions include: Governing and Management, General Services, Community and Environment, Human Services, Public Safety, Culture and Recreation, Education, Transfers to Other Funds, and Debt Service.

Departments/Programs

Each function is comprised of two or more departments, and each department may be further represented by a program. In this document, each department or program summary contains a program description, prior year accomplishments, coming year objectives, a budget summary by expenditure category, and offsetting revenues. For departments administering more than one program a department summary precedes the department's program summaries.

Basis of Budgeting

Budgetary accounting is used for management control of all funds of the County. Annual budget ordinances are adopted on the modified accrual basis at the fund level and amended as required for the operations of the general, special revenue, and proprietary funds.

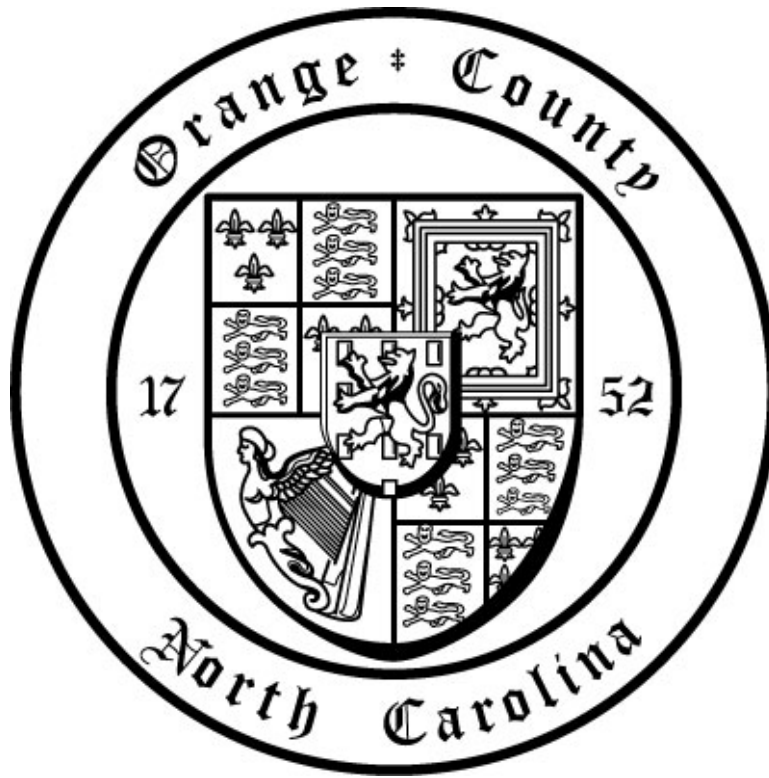
The Comprehensive Annual Financial Report (CAFR) shows the County's finances on the basis of "generally accepted accounting principles" (GAAP). In most cases, this conforms to the way the County prepares its budget. Two exceptions are the treatment of depreciation expense and compensated absences. Depreciation is not budgeted but capital improvements in the CAFR are depreciated. Compensated absences are accrued as expenditures in the CAFR and are not included in the budget. The CAFR shows fund revenues and expenditures on both a GAAP basis and budgetary basis for comparison purposes.

All Funds Budget Summary for Fiscal Year 2006-07 By Fund Type

<i>Budgeted Revenues</i>	General Fund	Special Revenue Funds	Capital* Projects Funds	Proprietary Funds	Fiduciary Funds	All Funds Total
Property Tax	110,308,222	2,554,590	0	0	0	112,862,812
Occupancy Tax		543,000	0	0	0	543,000
Sales Tax	20,806,210	0	1,879,563	0	0	22,685,773
Licenses & Permits	270,000	0	0	69,000	0	339,000
Intergovernmental	16,966,378	6,024,680	0	153,000	0	23,144,058
Charges for Services	9,934,049	508,535	0	6,929,857	0	17,372,441
Investment Earnings	1,000,000	8,048	0	100,000	0	1,108,048
Miscellaneous	504,780	0	0	500	0	505,280
Bond/Loan Proceeds	0	0	917,437	0	0	917,437
Transfers from Other Funds	3,683,545	412,521	0	100,000	0	4,196,066
Appropriated Fund Balance	0	194,223	0	0	0	194,223
Appropriated Reserves	0	0		1,152,513	0	1,152,513
<i>Total Budgeted Revenues</i>	\$163,473,184	\$10,245,597	\$2,797,000	\$8,504,870	\$0	\$185,020,651

<i>Budgeted Expenditures</i>	General Fund	Special Revenue Funds	Capital* Projects Funds	Proprietary Funds	Fiduciary Funds	All Funds Total
Governing and Management	7,690,511	178,314	0	0	0	7,868,825
General Services	16,314,923	134,581	0	160,000	0	16,609,504
Community and Environment	3,928,162	688,153	0	0	0	4,616,315
Human Services	34,167,583	6,163,887	0	0	0	40,331,470
Public Safety	15,407,693	3,080,662	0	0	0	18,488,355
Culture and Recreation	3,314,543	0	0	0	0	3,314,543
Education	74,593,312	0	2,797,000	0	0	77,390,312
Transfers to Other Funds	8,056,457	0		0	0	8,056,457
County Capital Projects	0	0		0	0	0
Solid Waste/Landfill Fund	0	0		8,344,870	0	8,344,870
<i>Total Budgeted Expenditures</i>	\$163,473,184	\$10,245,597	\$2,797,000	\$8,504,870	\$0	\$185,020,651

*These funds include Board approved projects as of June 27, 2006. All other capital projects are pending Board approval, expected in the Fall of 2006.



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Permanent Full-Time Equivalent (FTE) Positions

All Funds

	2003-04 Actual F.T.E's	2004-05 Actual F.T.E's	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
General Fund						
Governing & Management						
Commissioners	4.000	4.000	4.000	4.000	4.000	4.000
County Manager	10.000	10.000	10.000	10.000	10.000	10.000
Animal Services	0.000	16.000	24.000	24.000	27.000	27.000
Budget Office	3.000	3.000	3.000	3.000	3.000	3.000
Finance	5.750	6.000	6.000	6.000	6.000	6.000
Purchasing	3.000	3.000	3.000	3.000	4.000	4.000
Central Services	3.000	3.000	3.000	2.000	2.000	2.000
Personnel	7.000	8.000	8.000	8.000	8.000	8.000
Governing & Management Total	35.750	53.000	61.000	60.000	64.000	64.000
General Services						
Elections	4.000	4.000	4.000	4.000	4.000	4.000
Information Technology	8.600	8.600	8.600	8.600	9.600	9.600
Land Records	7.000	7.000	7.000	7.000	7.000	7.000
Register of Deeds	15.750	15.750	15.750	15.750	15.750	15.750
Tax Assessor	11.200	10.800	10.800	10.800	10.800	10.800
Tax Collector	11.000	13.000	13.000	13.000	13.000	13.000
Buildings & Grounds	34.000	34.000	34.000	34.000	34.000	34.000
Motor Pool	6.000	6.000	6.000	6.000	6.000	6.000
Sanitation	15.000	15.000	15.000	15.000	15.000	15.000
General Services Total	112.550	114.150	114.150	114.150	115.150	115.150
Community & Environment						
Planning	34.525	34.525	34.525	34.525	35.000	34.525
Environment & Resources Conservation	6.475	6.475	6.475	6.475	8.000	7.000
Economic Development	4.000	3.500	3.500	3.500	3.500	3.500
Soil & Water	4.000	4.000	4.000	4.000	4.000	4.000
Community & Environment Total	49.000	48.500	48.500	48.500	50.500	49.025
Culture & Recreation						
Recreation and Parks	15.000	16.000	16.000	16.000	16.000	16.000
Library ⁽¹⁾	13.125	13.125	13.125	14.125	14.125	14.125
Arts Commission	1.000	1.000	1.000	1.000	1.000	1.000
Culture & Recreation Total	29.125	30.125	30.125	31.125	31.125	31.125

Permanent Full-Time Equivalent (FTE) Positions

All Funds

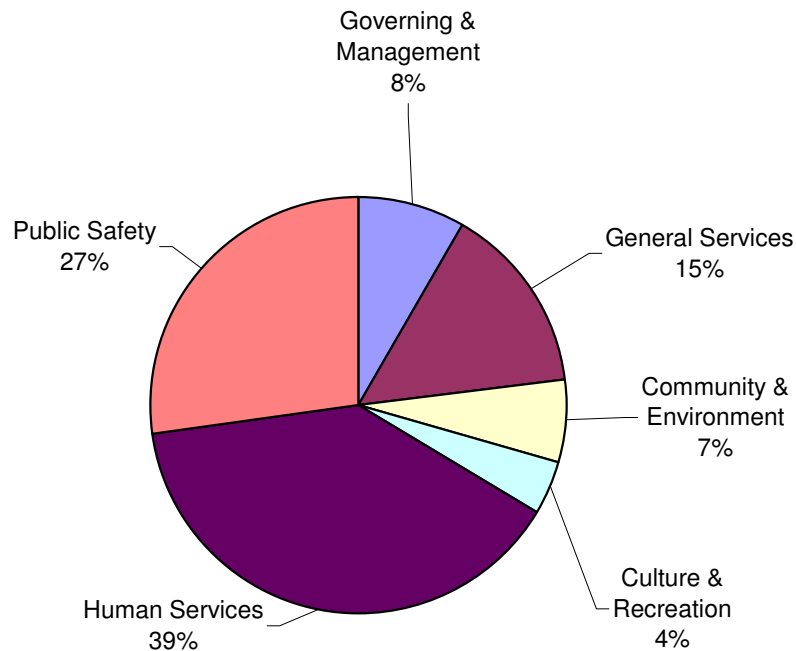
	2003-04 Actual F.T.E's	2004-05 Actual F.T.E's	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
Human Services						
<i>Social Services</i>						
Administration	25.000	25.000	22.000	22.000	22.000	22.000
Children/Family Services	62.000	65.000	65.000	65.000	66.000	66.000
Economic Services	51.000	57.000	60.000	64.000	64.000	64.000
Skills Development Center	1.000	1.000	1.000	1.000	1.000	1.000
Veterans' Services	1.000	1.000	1.000	1.000	1.000	1.000
<i>Social Services Total</i>	<i>140.000</i>	<i>149.000</i>	<i>149.000</i>	<i>153.000</i>	<i>154.000</i>	<i>154.000</i>
<i>Health</i>						
Central Administrative Services	15.000	16.000	16.000	16.000	16.000	16.000
Dental Health	7.596	8.596	8.696	8.696	8.696	8.696
Health Promotion and Education	5.000	5.000	5.250	5.250	5.500	5.500
Personal Health	41.340	41.340	41.840	41.840	41.840	41.840
Environmental Health	14.000	14.000	14.000	14.000	18.000	15.000
Animal Control	8.000	8.000	0.000	0.000	0.000	0.000
<i>Health Total</i>	<i>90.936</i>	<i>92.936</i>	<i>85.786</i>	<i>85.786</i>	<i>90.036</i>	<i>87.036</i>
Cooperative Extension	10.000	13.000	13.000	13.000	13.000	13.000
<i>Aging</i>						
Administration	2.200	2.200	2.200	2.200	2.200	2.200
Community Based Services	5.000	5.000	5.000	5.000	8.500	6.750
Elder Care Program	4.000	4.875	4.875	4.875	5.000	5.000
RSVP	2.000	2.000	2.000	2.000	2.000	2.000
<i>Aging Total</i>	<i>13.200</i>	<i>14.075</i>	<i>14.075</i>	<i>14.075</i>	<i>17.700</i>	<i>15.950</i>
Orange Public Transportation	15.550	14.550	14.550	16.050	16.050	16.050
Human Rights and Relations	5.750	4.750	4.750	4.750	5.000	5.000
Child Support	12.000	12.000	12.000	12.000	12.000	12.000
OPC Legal Support	0.000	1.000	1.000	1.000	1.000	1.000
Human Services Total	287.436	301.311	294.161	299.661	308.786	304.036
Public Safety						
Sheriff	122.500	122.500	122.500	122.500	124.500	124.500
<i>EMS</i>						
Administration	4.000	4.000	4.000	4.000	4.000	4.000
Medical Services	38.000	46.000	46.000	46.000	50.000	50.000
Fire Services	3.000	3.000	3.000	3.000	4.000	3.000
Telecommunications	27.000	27.000	27.000	27.000	29.000	29.000
<i>EMS Total</i>	<i>72.000</i>	<i>80.000</i>	<i>80.000</i>	<i>80.000</i>	<i>87.000</i>	<i>86.000</i>
Public Safety Total	194.500	202.500	202.500	202.500	211.500	210.500
General Fund Total	<u>708.361</u>	<u>749.586</u>	<u>750.436</u>	<u>755.936</u>	<u>781.061</u>	<u>773.836</u>

Permanent Full-Time Equivalent (FTE) Positions *All Funds*

	2003-04 Actual F.T.E's	2004-05 Actual F.T.E's	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
Other Funds						
Aging - Senior Health Coordination	1.000	1.000	1.000	1.000	1.000	1.000
Assessor - Revaluation	1.800	1.200	1.200	1.200	1.200	1.200
Criminal Justice Partnership (OJJ)	1.000	1.000	1.000	1.000	1.000	1.000
Emergency Telephone	2.000	2.000	2.000	2.000	2.000	2.000
Health - Child Care Health Consultant	0.000	0.000	1.000	1.000	1.000	1.000
Health - Community Awareness	1.000	1.000	1.000	1.000	1.000	1.000
Health - Community Health Advocacy	1.000	1.000	1.000	1.000	1.000	1.000
Health - Home Visiting	2.500	2.500	2.500	2.500	2.500	2.500
Health - Sr PHE Healthy Carolinians	1.000	0.500	0.250	0.250	0.000	0.000
Housing - Section 8	6.000	6.000	6.000	6.000	6.000	6.000
Housing - Urgent Repair Program	1.000	1.000	1.000	1.000	1.000	1.000
Hyconeechee Regional Library	0.600	0.600	0.600	0.600	0.600	0.600
Sheriff - Cops in Schools	2.000	2.000	2.000	2.000	2.000	2.000
Solid Waste/Landfill Operations	38.000	43.000	43.000	43.000	43.000	43.000
Visitors Bureau	6.000	6.000	6.000	6.000	6.000	6.000
Other Funds Total	64.900	68.800	69.550	69.550	69.300	69.300
Grand Total	<u>773.261</u>	<u>818.386</u>	<u>819.986</u>	<u>825.486</u>	<u>850.361</u>	<u>843.136</u>

⁽¹⁾ Library includes the Orange County Library, Carrboro Library, Carrboro Cybrary, and Cedar Grove Library.

General Fund FTE by Function



Summary of Position Changes for FY 2006-07

Approved New Positions

Department	Position	FTE	Salary and Benefits	Operating Costs	One-Time Start-Up Costs	Total	Offsetting Revenues or Cost Savings	Net County Cost
Aging	Facility Operator - Seymour Senior Center - effective January 1, 2007	0.750	14,392	0	0	14,392	0	14,392
	Office Assistant II - Seymour Senior Center - effective January 1, 2007	1.00	17,643	0	0	17,643	0	17,643
Animal Services	Animal Care Technician - effective July 1, 2006	1.00	36,561	0	0	36,561	24,000	12,561
	Office Assistant I (Animal Shelter) - effective July 1, 2006	1.00	38,122	0	0	38,122	24,000	14,122
	Office Assistant I (Animal Control) - effective July 1, 2006	1.00	38,122	0	0	38,122	21,600	16,522
Health	Environmental Health Specialist (WTMP) - effective September 1, 2006	1.00	46,688	5,598	25,000	77,285	61,254	16,031
EMS	Paramedic - effective September 1, 2006	4.00	158,793	1,667	0	160,460	200,000	-39,540
	Telecommunicator - effective September 1, 2006	2.00	78,102	953	0	79,055	0	79,055
IT	IT Support Analyst - effective July 1, 2006	1.00	41,797	0	0	41,797	30,000	11,797
Purchasing	Administrative Assistant III - effective September 1, 2006	1.00	45,840	2,500	3,000	51,340	0	51,340
Sheriff	Deputy Sheriff II (School Resource Officers) - effective July 1, 2006	2.00	101,060	10,000	0	111,060	0	111,060
Social Services	Social Worker II (Community Alternative Program) - effective September 1, 2006	1.00	42,928	0	1,900	44,828	43,878	950
Total		16.75	\$660,047	\$20,718	\$29,900	\$710,665	\$404,732	\$305,933

Approved Changes in FTE*

Department	Position	FTE	Salary and Benefits	Operating Costs	One-Time Start-Up Costs	Total	Offsetting Revenues or Cost Savings	Net County Cost
Aging	Eldercare Manager	0.125	4,941	0	0	4,941	0	4,941
Health	Senior Health Coordinator (Healthy Carolinians)	0.250	13,185	8,800	0	21,985	10,992	10,993
Human Rights & Relations	LEP Coordinator	0.250	10,458	0	0	10,458	0	10,458
ERCD	Cultural Resources Specialist	0.525	31,399	0	0	31,399	0	31,399
Total		1.150	\$59,983	\$8,800	\$0	\$68,783	\$10,992	\$57,791

*all approved changes in FTE effective July 1, 2006

Approved Changes from Time-Limited to Permanent*

Department	Position	FTE Change	Salary and Benefits	Operating Costs	One-Time Start-Up Costs	Total	Offsetting Revenues or Cost Savings	Net County Cost
Animal Services	Animal Care Technician	0.00	0	0	0	0	0	0
Social Services	Income Maintenance Caseworker II	0.00	0	0	0	0	0	0
	Income Maintenance Caseworker III	0.00	0	0	0	0	0	0
Planning	Code Compliance Officer III	0.00	0	0	0	0	0	0
	Code Compliance Officer III	0.00	0	0	0	0	0	0
Total		0.00	\$0	\$0	\$0	\$0	\$0	\$0

*all approved changes from time-limited to permanent effective July 1, 2006

Approved Changes in Funding (Additional GF Support)***

Department	Position	FTE	Additional Salary and Benefits	Operating Costs	One-Time Start-Up Costs	Total	Offsetting Revenues or Cost Savings	Additional Net County Cost
Health Department	PHN II - School Nurse*	0.00	7,927	0	0	7,927	0	7,927
	Senior Public Health Educator**	0.00	12,084	0	0	12,084	0	12,084
Total		0.00	\$20,011	\$0	\$0	\$20,011	\$0	\$20,011

* Transitioning from a 10 month School Nurse in CHCCS to a 12 month PHN II position in the Health Department.

** Medical Reserve Corps position; Federal Grant ends September 30, 2006 and additional GF support is needed to continue this position through June 30, 2007.

***all approved changes in funding effective July 1, 2006

Revenue by Category

Summary - General Fund

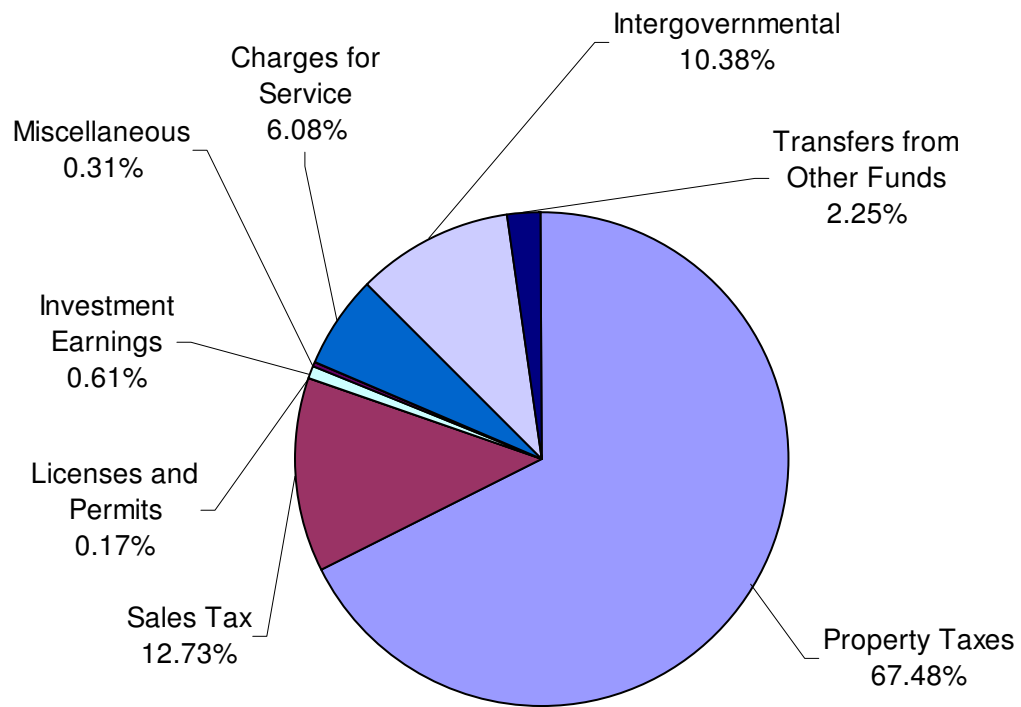
	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
Property Taxes						
Property Taxes	\$75,257,431	\$81,229,518	\$93,099,981	\$91,807,486	\$94,764,808	\$101,426,449
Motor Vehicles	\$6,443,734	\$6,733,532	\$7,010,014	\$6,892,000	\$7,010,014	\$7,604,273
Gross Receipts	\$39,823	\$40,185	\$50,000	\$40,100	\$40,000	\$40,000
Delinquent Taxes	\$612,875	\$576,820	\$610,000	\$550,000	\$550,000	\$550,000
Interest on Delinquent Taxes	\$349,992	\$354,134	\$325,000	\$325,000	\$325,000	\$325,000
Late List Penalties	\$57,091	\$39,855	\$65,000	\$40,000	\$40,000	\$40,000
Animal Taxes	\$116,683	\$108,825	\$110,000	\$110,000	\$107,500	\$107,500
Beer and Wine	\$203,330	\$210,399	\$215,000	\$215,000	\$215,000	\$215,000
Total Property Tax	\$83,080,959	\$89,293,268	\$101,484,995	\$99,979,586	\$103,052,322	\$110,308,222
Sales Tax						
One Cent	\$6,628,218	\$6,871,184	\$7,430,000	\$7,365,938	\$7,430,000	\$7,430,000
Article 40 Half Cent	\$5,172,958	\$5,084,518	\$4,793,105	\$4,701,075	\$4,793,105	\$4,793,105
Article 42 Half Cent	\$4,403,658	\$4,270,876	\$4,793,105	\$4,666,840	\$4,793,105	\$4,793,105
Article 44 Half Cent	\$3,652,924	\$3,559,690	\$3,790,000	\$3,679,440	\$3,790,000	\$3,790,000
Prior Years' Reimbursements (one Cent)	\$8,028	\$0	\$0	\$0	\$0	\$0
Total Sales Tax	\$19,865,785	\$19,786,268	\$20,806,210	\$20,413,293	\$20,806,210	\$20,806,210
Licenses and Permits						
Privilege License	\$11,726	\$9,785	\$11,500	\$11,500	\$10,000	\$10,000
Franchise Fees	\$214,991	\$247,065	\$275,000	\$256,305	\$260,000	\$260,000
Total Licenses & Permits	\$226,717	\$256,850	\$286,500	\$267,805	\$270,000	\$270,000
Investment Earnings	\$221,670	\$526,505	\$510,000	\$1,000,000	\$1,000,000	\$1,000,000
Miscellaneous	\$523,681	\$577,883	\$491,258	\$519,068	\$504,780	\$504,780
Appropriated Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0

Revenue by Category

Summary - General Fund

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
Charges for Service						
Aging and Transportation	\$307,732	\$241,631	\$215,197	\$260,908	\$278,198	\$278,198
Child Support Enforcement	\$1,930	\$1,420	\$2,000	\$2,200	\$2,000	\$2,000
Community Planning	\$991,293	\$1,007,831	\$895,262	\$1,170,460	\$1,135,700	\$1,135,700
Emergency Management	\$1,160,410	\$1,378,126	\$1,463,000	\$1,543,000	\$1,568,000	\$1,568,000
Health Permits	\$1,222,963	\$1,214,415	\$1,417,700	\$1,396,637	\$1,505,823	\$1,505,823
Land Records	\$14,847	\$11,134	\$13,000	\$11,078	\$11,000	\$11,000
Library Services	\$14,246	\$22,908	\$18,325	\$25,721	\$21,450	\$21,450
Recreation and Parks	\$125,525	\$137,783	\$130,775	\$147,315	\$175,000	\$175,000
Register of Deeds	\$1,855,499	\$1,840,574	\$1,941,580	\$1,840,171	\$1,856,328	\$1,856,328
Sheriff	\$1,872,997	\$2,206,001	\$2,275,000	\$2,720,969	\$2,738,200	\$2,558,200
Social Services	\$0	\$0	\$0	\$0	\$0	\$0
Tax Collection	\$125,516	\$124,042	\$125,000	\$125,000	\$125,000	\$170,194
Other	\$177,921	\$294,351	\$388,836	\$405,748	\$336,225	\$652,156
Total Charges for Service	\$7,870,879	\$8,480,216	\$8,885,675	\$9,649,207	\$9,752,924	\$9,934,049
Intergovernmental						
Aging and Transportation	\$786,566	\$824,885	\$687,474	\$758,688	\$699,690	\$699,690
Child Support Enforcement	\$772,606	\$694,873	\$754,000	\$750,000	\$745,000	\$745,000
Community Planning	\$11,667	\$5,345	\$0	\$0	\$0	\$0
Emergency Management	\$90,884	\$43,818	\$46,384	\$32,354	\$20,000	\$20,000
Health	\$558,406	\$706,765	\$543,338	\$684,721	\$558,058	\$564,998
Human Rights and Relations	\$50,482	\$128,918	\$65,500	\$154,500	\$73,800	\$73,800
Library	\$123,835	\$121,953	\$126,391	\$127,597	\$127,246	\$127,246
Lottery Proceeds	\$0	\$0	\$0	\$0	\$0	\$2,414,045
Recreation & Parks	\$0	\$111,829	\$92,158	\$78,500	\$100,897	\$100,897
Sheriff	\$483,789	\$388,099	\$495,669	\$404,820	\$107,568	\$287,568
Social Services	\$8,937,413	\$9,404,269	\$9,570,856	\$9,760,722	\$9,932,808	\$9,932,808
Tax Collections	\$0	\$0	\$37,900	\$37,900	\$39,663	\$39,663
Local	\$1,896,119	\$2,508,126	\$1,772,683	\$2,186,203	\$1,960,663	\$1,960,663
Total Intergovernmental	\$13,711,768	\$14,938,881	\$14,192,353	\$14,976,005	\$14,365,393	\$16,966,378
Transfers from Other Funds	\$2,975,167	\$2,454,825	\$3,199,883	\$3,199,883	\$4,030,825	\$3,683,545
Total Revenue	<u>\$128,476,625</u>	<u>\$136,314,695</u>	<u>\$149,856,874</u>	<u>\$150,004,847</u>	<u>\$153,782,454</u>	<u>\$163,473,184</u>

General Fund Revenue by Category





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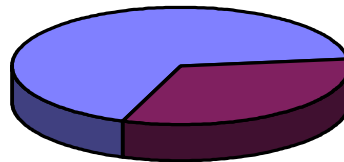
General Fund Revenue

Comments

Budget Staff estimates general revenues (those not directly associated with a particular department). The Assistant County Manager, who oversees the finance function, the Finance Director, the Tax Assessor and the Revenue Collector are consulted throughout the budget process. Budgeted amounts are based on historical trends, current policy or fiscal changes by State and Federal governments, and general economic conditions. Revenues associated with departments are estimated by the department and reviewed by the Budget and Finance staff.

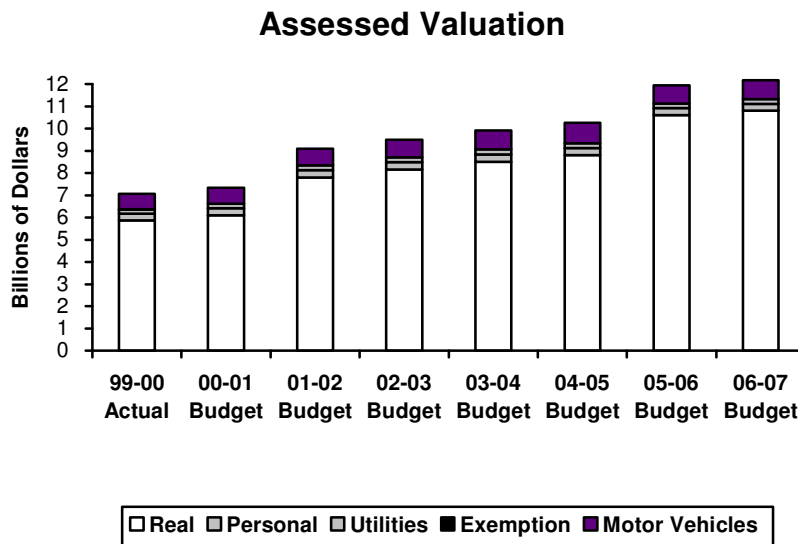
Property Taxes

Property Taxes
67%



All Other
33%

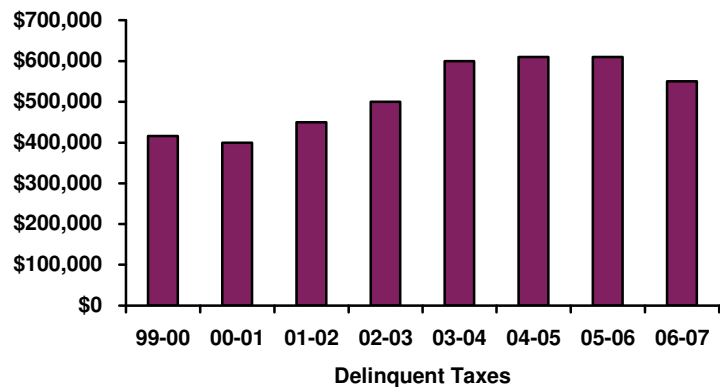
Current Taxes - These taxes are the major revenue source in the General Fund comprising about 62 percent of the total General Fund revenue. Taxes in this category reflect all taxable property valued as of January 2006. Revenues generated by current taxes are based on a tax rate of 90.3 cents per \$100 assessed valuation. This represents a 6.0-cent increase over the FY 2005-06 tax rate of 84.3 cents.



The County's budgeted real property tax base is projected to be \$10.8 billion for the 2006-07 fiscal year. The other components of the County's tax base include Motor Vehicles (budgeted valuation of \$841 million); personal property (budgeted valuation of

\$315 million); Utilities and Corporate Excess (budgeted valuation of \$211 million).

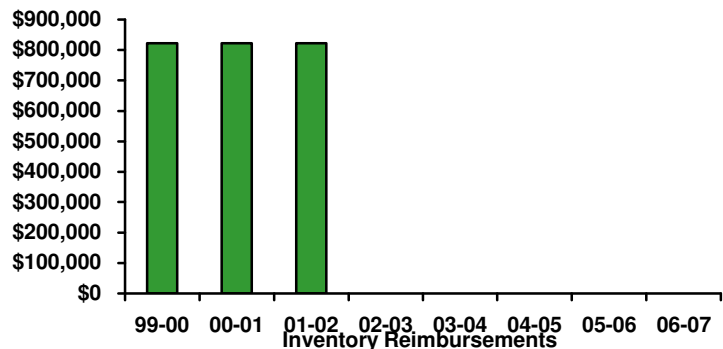
Delinquent Taxes - Taxes in this category include amounts of unpaid collectible property taxes from prior years. The estimate is based on the outstanding levy for prior year taxes at a collection rate consistent with past performance.



Interest on Delinquent Taxes - These revenues are related to the interest charges established by State Statutes on unpaid property taxes. Interest begins on taxes due as of January 6 at an interest rate of two percent for the first month and for each month that taxes are due, but not paid, the interest rate equals three-fourths of one percent/each month.

Late List Penalties - These are penalties assessed by the Tax Assessor for property not listed by the January 31 deadline. The penalty is 10 percent of the amount of taxes due.

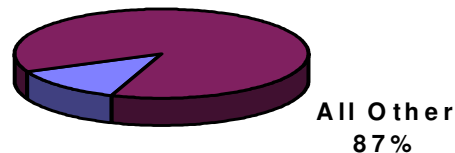
Inventory Taxes - These are taxes reimbursed by the State for manufacturing, retailing and wholesaling inventories removed from the local tax levy by the General Assembly. In 1991, the General Assembly froze the total amount distributed back to local governments at that year's level; therefore, the relatively small growth in this revenue since that time is due to results of the formula for distribution to local governments. For FY 2006-07, it is important to note that due to the State's serious financial crisis, the County anticipates that the State will withhold its inventory taxes distribution as it has since FY 2002-03.



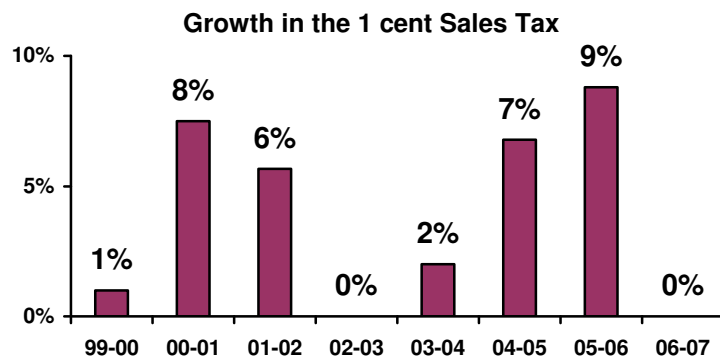
Animal Taxes - The Animal Control program, through its animal licensing program, generates these revenues. Dog and cat owners in Orange County are required to obtain licenses for their pets. These fees were increased in January 1994. The current fees are \$5.00 for sterilized pets and \$10.00 for non-sterilized pets. Owners of guide/assistance dogs and owners over 62 years of age whose animals have been spayed/neutered are exempt from this fee. \$107,500 is anticipated in FY 2006-07 from the issuance of pet licenses.

Sales Taxes

Sales Taxes
13%



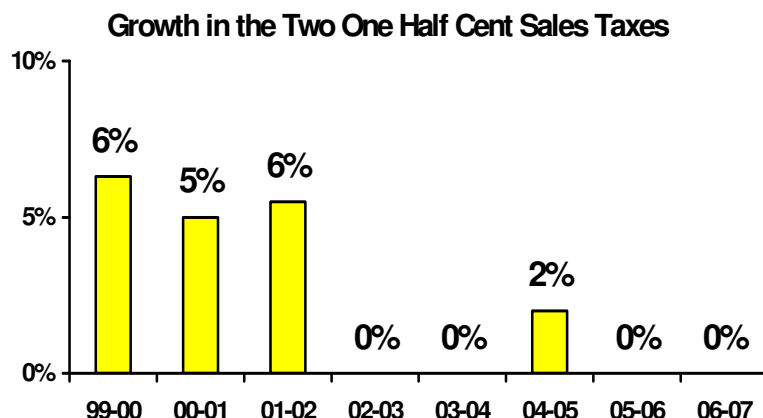
One Cent - This is the original 1 percent local option sales tax levied by the County, and is collected and distributed by the State based on local retail sales. Estimates for the one-cent local option sales tax in FY 2006-07 are the same as those budgeted in FY 2005-06.



Article 40 Half-Cent (1st Half Cent) - Enacted by the County in late 1984, the State collects this revenue and returns it to local governments on a per capita basis. This revenue source is earmarked for both County and School capital projects and debt service.

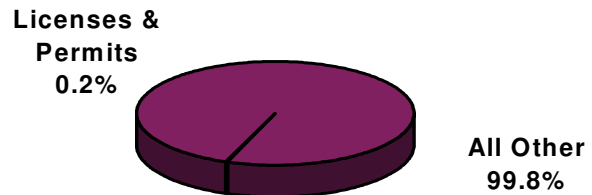
Estimates for this revenue in FY 2006-07 are the same as those budgeted in FY 2005-06.

Article 42 Half-Cent (Additional Half Cent) - The tax in this category is similar to the first half cent tax. The General Assembly authorized it in 1986. As with the Article 40 Sales tax, this tax is used to finance school and County capital projects, including debt service payment. Estimates for this revenue are the same as those for the Article 40 Half Cent Sales Tax.



Article 44 Half Cent (Third Half Cent) – The tax in this category was authorized by the General Assembly effective December 1, 2002. This tax was enacted in an effort to replace the reimbursements that the State began withholding from counties and cities in FY 2001-02. Estimated revenue from this half-cent sales and use tax totals approximately \$3.8 million for FY 2006-07.

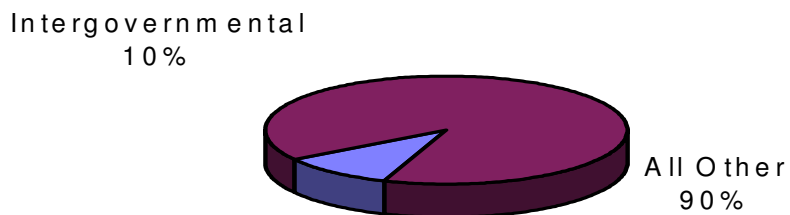
Licenses and Permits



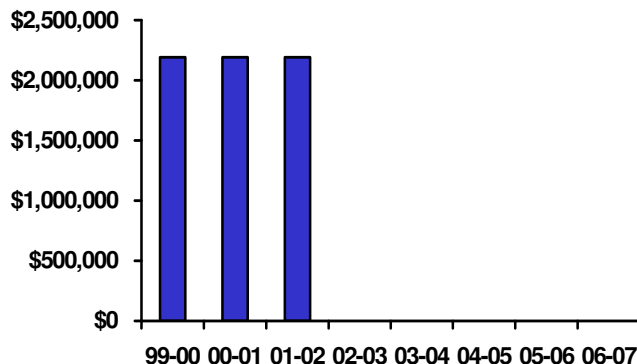
Privilege Licenses - These are taxes levied on various trades, occupations, professions, businesses, or franchises located within the County. Revenue received from this source has been relatively constant over the past few years.

Cable Television (CATV) Franchise – Cable television franchises are special privileges granted by the County to engage in certain types of business. The revenues in this category are fees received from the two cable television companies operating in the County. The County receives 5 percent of the cable companies' gross profits.

Intergovernmental



Intangibles Taxes- Intangibles tax revenues represent reimbursements made by the State for taxes that had been levied on intangible personal property. Intangibles include stocks, bonds, notes, and other similar holdings. In 1995, the General Assembly repealed the Intangibles Tax



effective in 1996 while freezing the total funded at 1991 levels with all future growth going to State operations. The amount the General Assembly is appropriating to local governments as a reimbursement is primarily based on the total funds distributed State wide to local governments in 1991. Given that between 1991 and 1996 the amount distributed to Orange County was based on the County's actual collection as a percentage of the statewide collections, actual revenue has only

slightly fluctuated. With the repeal of the tax, most of this revenue in the past has been distributed to Orange County based on the County's percentage of the total Statewide collections in 1995. For FY 2006-07, the County anticipates that the State will withhold its Intangibles Tax reimbursements.

Beer & Wine - Excise taxes on the sale of beer and unfortified wine at the wholesale level is collected by the State. Approximately half of the total taxes collected are returned to the County. The total statewide distribution for this revenue source has been frozen for the past several years.

Aging and Coordinated Agency Transportation - This includes Title III B, Title III D, and Community Transportation Program (Section 18) federal grants used to assist operations in the County's Department on Aging Senior Center, Information and Referral, Personal Care Services for Elderly and Disabled Clients (CHORE), Transportation, and Home keeper programs.

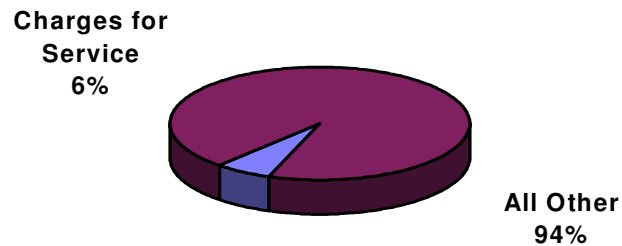
Social Services - Social Service programs are financed by a combination of Federal, State, and local resources. The revenues listed in this category reflect the state and federal contributions toward staff cost and operations for various programs within the Department. Over the past few years, Federal participation for public assistance programs, especially Medicaid and Aid to Families with Dependent Children (AFDC), has decreased. With public assistance delivery system changes occurring at both the State and Federal level, funding for social programs is expected to change significantly.

Health - These revenues reflect the State and Federal share for various health programs.

Local - Revenues reflected in this category include Alcoholic Beverage Control (ABC) profit distributions and alcoholic rehabilitation funds. Before the 1992-93 fiscal year, the County and the ABC Board had an agreement that Orange County would receive \$500,000 each year from ABC profits. Since that time the agreement has been replaced by statutory provisions that all net profits, after required distributions, will be distributed to Orange County local government. Also included in this category are monies received from local municipalities for support of economic development efforts in Orange County. These revenues remain constant with each of the three participating municipalities contributing \$6,000.

Other State – Examples of these revenues include: Soil and Water staff and operating reimbursements; Child Support Enforcement reimbursements and IV-D incentive payments; Safe Roads Act monies; Office of Juvenile Justice Program (OJJJP) grant; and other smaller state and federal grants.

Charges for Services



The following revenues are associated with the Inspections Division of the Planning Department. The Board of County Commissioners regulates these partial cost recovery fees.

Electrical Inspections - These fees are for permits and inspections related to the installation of electrical work and wiring in residential and commercial facilities in Orange County. Electrical inspection fees are estimated at \$150,000 for FY 06/07, with an estimated 1,000 permits issued.

Mechanical Inspections - These fees are for permits and inspections related to the installation of heating and air-conditioning systems. Mechanical inspection fees are estimated at \$120,000 for FY 06/07, with an estimated 650 permits issued.

Plumbing Inspections - This category reflects fees associated with the permits and inspections for the installation of plumbing fixtures. Plumbing inspection fees are estimated at \$90,000 for FY 06/07, with an estimated 1,000 permits issued.

Building Inspections - These revenues are charged for building construction inspections and permits. 900 permits are estimated for FY 06/07, with fees estimated at \$315,000.

The following revenues are associated with the Environmental Health Division of the Health Department. As with other inspection fees, well and septic inspections are directly influenced by construction in Orange County. The Board of County Commissioners regulates these partial cost recovery fees.

Pool Inspections - These are fees charged to public swimming pool owners for annual inspections of their facilities. The charge is \$125 per inspection with an estimated 120 inspections in FY 06-07 for a total of \$15,000.

Well Permits - This category reflects fees charged for inspecting and permitting new wells (\$260 per permit for lay-out and inspection) and site revisits (\$125 per inspection). An estimated 350 new wells will be inspected and 20 site revisits conducted in FY 06-07 for a total of \$93,500.

Septic Permits - Included in this category are inspections and permits for new and existing septic systems, as well as fees for soil evaluations or "perks". Existing septic system inspections are \$125 and new system inspections are \$260. Approximately 475 new septic system permits are to be issued and 175 existing system inspection performed in FY 06-07. Staff will also perform at least 450 soil evaluations at an estimated \$350 each.

Water Samples - Fees are charged for testing water for bacteriological or chemical components. Bacteriological samples are tested at \$25 each, inorganic chemical samples are tested at \$35 each, while pesticide and petroleum tests cost \$75 each. The estimated number of samples conducted in FY 2006-07 is 375 for bacteriological, 250 for inorganic, 25 for petroleum, and 10 for pesticide tests, with estimated revenues totaling approximately \$19,400.

Aging - This category reflects fees associated with participation in a variety of programs offered by the Department on Aging. The major revenues in this category are related to services provided in connection with the rental of Orange Public Transportation buses (\$250,000).

Emergency Management Services - The majority of revenue under this category comes from the County's fee for emergency medical services (EMS). Paramedics respond to all 911 calls for EMS with patient assessment conducted at no charge, however treatment at the scene by the paramedic is billed at \$100. If Basic Life Support (BLS) or Advanced Life Support (ALS) ambulance transportation to a hospital is required, the total fees for service range from \$300 to \$525 depending on a level 1 or 2 life support, and whether it is an emergency or non-emergency transport. EMS fees for service were instituted on October 1, 1996.

Health - These are fees charged for certain services in the Health department including clinics and animal control. Major increases over the past few years are attributable to strong emphasis being placed on services offered to Medicaid eligible women and children. Dental fees are estimated for FY 06-07 at \$308,000, while Personal Health fees are estimated at \$655,000.

Land Records Fees - Fees reflected in this category include charges for various map copies and charges to various outside consumers for computer system access.

Planning Fees - This category includes several charges for services provided by Planning staff including reviewing soil erosion control plans, grading permits, reviews of plans for subdivisions, rezoning and variance requests, home occupations, and special use permits. For FY 06-07 an estimated 675 zoning permits and 83 Erosion Plan reviews will be issued. Revenues from Planning fees are estimated at \$40,000 for FY 06-07, while soil and erosion fee revenues are estimated at \$320,000.

Recreation and Parks - These revenues consist of charges for participation in various recreational and leisure programs. Athletic program revenues are estimated at \$49,000 for FY 06-07. Total Recreation and Parks revenues from fees are estimated at \$175,000.

Register of Deeds - These are fees charged for items such as marriage licenses, birth and death certificates, excise stamps on land transfers, and various certified copies. Most of these fees are regulated by the State. Collections for register of deeds fees and excise stamps are estimated at \$806,000 and \$1,040,000, respectively. Revenue stamps by State Statute are \$2 per \$1,000 on all real estate transfers. A marriage license is \$50, and revenues from these licenses are estimated at \$11,000 for FY 06-07.

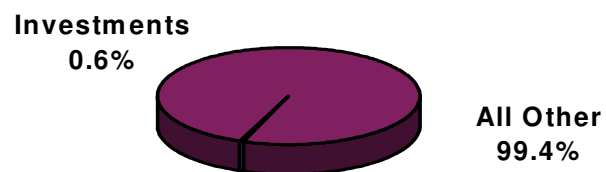
Sheriff - Revenues in this category include charges assessed by the Sheriff for serving warrants, court subpoenas, and other court documents, all of which are regulated by the State. The Sheriff also collects fees from the state and federal government for housing certain prisoners. Reimbursements from the ABC Board for the provision of law enforcement are in this category as well as fees collected from the jail canteen and pay telephone system. Increased revenue due to the housing of additional federal prisoners in the jail addition will be used partly

to pay the debt service on the private placement financing of the addition (\$164,000) with the balance being used to partially offset additional operating costs of the prisoners. The total revenue anticipated from jail fees is \$1,873,000.

Tax Collection Charges – Orange County collects taxes for all of the municipalities within the County. In turn, the towns reimburse the County for this service.

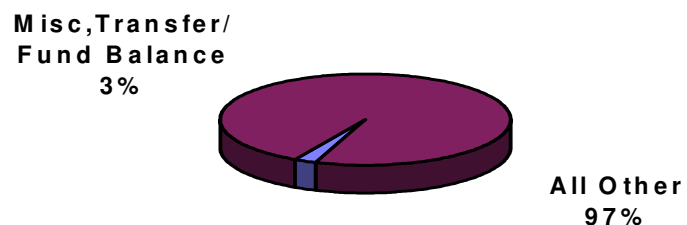
Miscellaneous - Revenues in this category include candidate filing fees and other Board of Election related charges along with charges to outside agencies for use of the County's telephone system and data processing.

Investment Income



Interest Income - The General Fund share of all interest earned on the County's investments is recorded in this category. Slightly higher interest rates over the past year, have contributed to the projected increase of this revenue source for FY 06-07.

Miscellaneous, Transfers and and Fund Balance



Miscellaneous - These revenues include refunds of gasoline tax, revenues generated by the County auction, rental of county facilities, resale of items purchased, and donations made to various county departments.

Transfers - This category reflects funds transferred from other County funds to the General Fund.

Appropriated Fund Balance - This represents an appropriation of fund balance for general operations. For FY 2006-07, there is no budgeted appropriation from fund balance. The General Fund balance is estimated to be approximately 10 percent of general fund expenditures.

Expenditures by Department

Summary - General Fund

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
Governing and Management						
Board of County Commissioners	\$443,892	\$475,201	\$504,273	\$474,791	\$551,210	514,250
County Manager	\$907,899	\$932,594	\$931,235	\$957,320	\$1,015,712	1,048,590
Animal Services ¹	\$2,261	\$913,064	\$1,588,043	\$1,452,419	\$1,668,430	\$1,705,123
Budget	\$237,452	\$260,686	\$262,291	\$245,760	\$261,853	269,983
Finance	\$389,096	\$413,357	\$419,783	\$427,892	\$447,859	457,094
Purchasing	\$231,672	\$240,383	\$248,309	\$251,467	\$320,358	331,042
Central Services	\$1,462,296	\$1,458,995	\$1,786,685	\$1,816,530	\$1,880,715	1,834,187
Rents and Insurance	\$85,215	\$25,025	\$105,194	\$121,826	\$134,161	123,194
Personnel	\$611,737	\$638,407	\$671,638	\$691,343	\$698,205	718,078
Non-Departmental	\$715,618	\$876,625	\$1,270,958	\$1,019,658	\$2,409,265	688,970
Governing and Management Total	<u>\$5,087,135</u>	<u>\$6,234,336</u>	<u>\$7,788,409</u>	<u>\$7,459,006</u>	<u>\$9,387,768</u>	<u>\$7,690,511</u>
General Services						
Board of Elections	\$322,017	\$471,360	\$449,293	\$477,139	\$423,278	429,609
Information Technology	\$972,801	\$1,118,172	\$1,255,168	\$1,190,482	\$1,392,037	1,406,797
Land Records	\$466,752	\$489,078	\$470,292	\$476,832	\$499,606	513,154
Register of Deeds	\$916,688	\$899,830	\$987,764	\$959,809	\$1,012,952	1,038,754
Tax Assessor	\$638,475	\$780,543	\$816,935	\$867,031	\$869,569	887,399
Tax Collector	\$675,971	\$717,021	\$799,844	\$773,769	\$850,577	871,508
Buildings & Grounds	\$2,619,765	\$2,891,363	\$2,779,223	\$2,983,481	\$3,255,380	3,051,526
Motor Pool	\$26,015	\$136,356	\$376,407	\$376,782	\$408,100	367,861
Sanitation	\$1,665,683	\$1,645,589	\$1,819,654	\$1,804,402	\$1,896,955	1,908,640
Non-Departmental	\$0	\$9,945	(\$190,000)	\$9,009	\$60,000	60,000
General Services Total	<u>\$8,304,167</u>	<u>\$9,159,258</u>	<u>\$9,564,580</u>	<u>\$9,918,736</u>	<u>\$10,668,454</u>	<u>\$10,535,248</u>
Community & Environment						
Planning	\$2,140,396	\$2,262,914	\$2,328,486	\$2,341,858	\$2,515,390	2,526,600
Environment and Resource Conservation	\$404,203	\$456,549	\$532,426	\$481,855	\$617,622	607,412
Economic Development	\$259,484	\$232,853	\$265,811	\$260,020	\$285,289	292,948
Soil & Water	\$241,215	\$257,853	\$261,517	\$261,232	\$275,315	283,891
Non-Departmental	\$52,192	\$40,580	\$83,021	\$97,405	\$316,456	217,311
Community & Environment Total	<u>\$3,097,490</u>	<u>\$3,250,748</u>	<u>\$3,471,261</u>	<u>\$3,442,370</u>	<u>\$4,010,072</u>	<u>\$3,928,162</u>
Human Services						
<i>Social Services</i>						
Public Assistance	\$4,083,447	\$4,651,983	\$5,040,779	\$4,791,730	\$5,103,280	5,103,280
Administration	\$1,451,834	\$1,430,994	\$1,383,346	\$1,342,395	\$1,486,763	1,509,393
Children/Family Services	\$3,864,804	\$4,032,439	\$4,293,406	\$4,220,554	\$4,574,015	4,696,204
Veteran's Services	\$54,359	\$56,321	\$57,238	\$59,019	\$60,652	62,570
Economic Services	\$2,565,321	\$2,939,240	\$3,516,224	\$3,259,530	\$3,722,580	3,832,289
Skills Development Center	\$62,911	\$68,514	\$74,222	\$65,013	\$76,528	76,443
Subsidy	\$4,662,100	\$4,751,292	\$4,756,631	\$4,762,612	\$4,884,371	4,914,371
<i>Social Services Total</i>	<u>\$16,744,776</u>	<u>\$17,930,784</u>	<u>\$19,121,846</u>	<u>\$18,500,853</u>	<u>\$19,908,189</u>	<u>\$20,194,550</u>
<i>Health</i>						
Central Administration Services	\$805,044	\$763,557	\$859,338	\$834,307	\$900,192	922,067
Dental Health	\$584,427	\$583,836	\$710,014	\$698,542	\$780,522	773,427
Promotion and Education	\$284,488	\$367,983	\$398,032	\$398,296	\$438,211	450,969
Environmental Health	\$930,312	\$923,214	\$1,006,366	\$1,018,846	\$1,261,780	1,181,084
Personal Health ²	\$2,846,679	\$3,084,819	\$2,862,490	\$2,935,028	\$3,013,925	3,090,163
Risk Management and Quality Assurance	\$139,250	\$190,156	\$192,027	\$223,635	\$210,640	213,145
Animal Control ¹	\$869,329	\$328,857	\$0	\$0	\$0	0
<i>Health Total</i>	<u>\$6,459,528</u>	<u>\$6,242,423</u>	<u>\$6,028,267</u>	<u>\$6,108,653</u>	<u>\$6,605,270</u>	<u>\$6,630,855</u>

Expenditures by Department

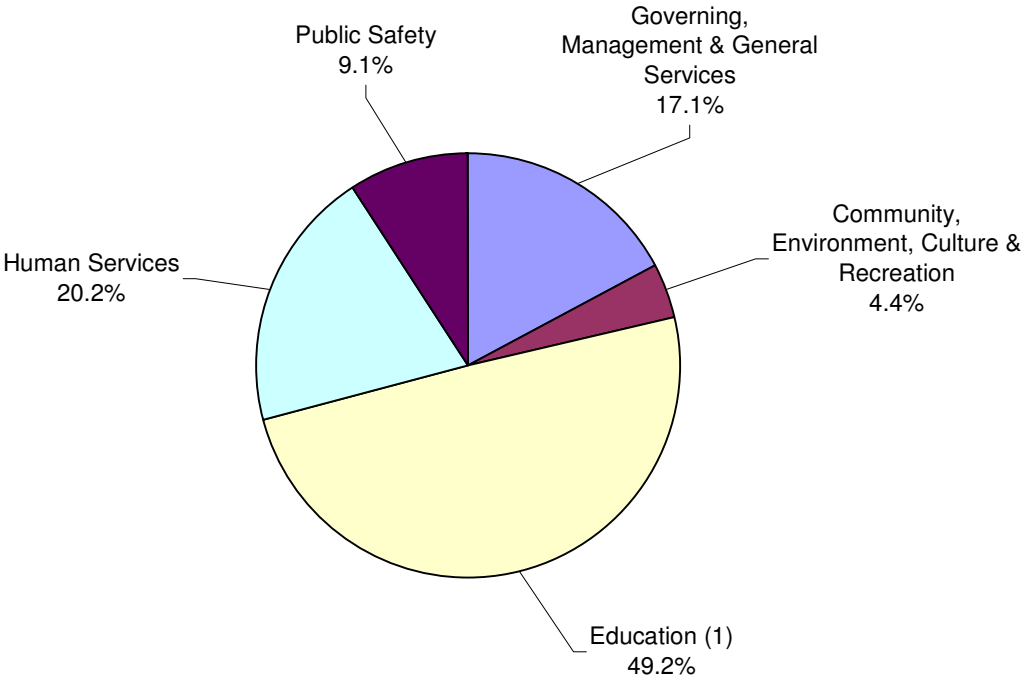
Summary - General Fund

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
<i>Aging</i>						
Administration	\$304,828	\$232,626	\$190,518	\$202,236	\$195,656	201,030
Community Based Services	\$496,834	\$537,307	\$554,189	\$601,026	\$596,935	485,419
Elder Care Program	\$430,516	\$460,855	\$399,789	\$459,569	\$432,652	433,840
RSVP	\$138,700	\$135,798	\$137,255	\$138,926	\$145,952	146,874
<i>Aging Total</i>	<u>\$1,370,878</u>	<u>\$1,366,585</u>	<u>\$1,281,751</u>	<u>\$1,401,757</u>	<u>\$1,371,195</u>	<u>\$1,267,163</u>
Orange Public Transportation	\$1,003,714	\$948,355	\$945,600	\$968,036	\$1,063,410	1,079,021
Human Rights and Relations	\$286,237	\$244,251	\$347,113	\$352,436	\$373,795	384,203
Child Support	\$762,881	\$773,369	\$796,433	\$799,011	\$851,671	870,743
Mental Health	\$1,294,000	\$1,369,265	\$1,370,832	\$1,377,158	\$1,516,010	\$1,382,780
Non-Departmental ²	\$1,217,334	\$1,171,713	\$1,752,582	\$1,809,543	\$2,144,587	1,853,027
Human Services Total	<u>\$29,542,793</u>	<u>\$30,503,998</u>	<u>\$32,129,721</u>	<u>\$31,795,642</u>	<u>\$34,331,190</u>	<u>\$34,167,583</u>
Public Safety						
Sheriff	\$8,045,641	\$8,265,597	\$8,196,206	\$8,371,392	\$8,717,063	\$8,751,848
<i>EMS</i>						
Administration	\$321,194	\$260,976	\$291,521	\$283,111	\$337,563	345,724
Fire Services	\$210,775	\$223,133	\$237,883	\$177,336	\$281,578	242,297
Communications	\$1,503,946	\$1,479,963	\$1,581,241	\$1,561,526	\$1,805,143	1,795,567
Emergency Medical Services	\$2,636,296	\$2,985,560	\$3,098,224	\$3,452,979	\$3,896,564	3,539,026
<i>EMS Total</i>	<u>\$4,672,211</u>	<u>\$4,949,633</u>	<u>\$5,208,869</u>	<u>\$5,474,953</u>	<u>\$6,320,848</u>	<u>\$5,922,614</u>
Courts	\$178,674	\$141,545	\$182,000	\$155,868	\$169,901	169,901
Non-Departmental	\$329,719	\$308,584	\$338,214	\$326,374	\$813,330	563,330
Public Safety Total	<u>\$13,226,246</u>	<u>\$13,665,359</u>	<u>\$13,925,289</u>	<u>\$14,328,586</u>	<u>\$16,021,142</u>	<u>\$15,407,693</u>
Culture and Recreation						
Recreation & Parks	\$1,070,513	\$1,362,518	\$1,508,897	\$1,489,018	\$1,679,500	1,626,389
Library Services	\$847,549	\$967,135	\$1,005,887	\$1,032,560	\$1,067,883	\$1,092,204
Arts Commission	\$108,472	\$102,911	\$103,334	\$132,484	\$108,852	110,384
Other Municipal Support	\$375,141	\$375,141	\$375,141	\$375,141	\$375,141	\$375,141
Non-Departmental	\$107,448	\$77,278	\$95,780	\$95,780	\$125,225	110,425
Culture and Recreation Total	<u>\$2,509,123</u>	<u>\$2,884,983</u>	<u>\$3,089,039</u>	<u>\$3,124,984</u>	<u>\$3,356,601</u>	<u>\$3,314,543</u>
Education						
Current Expense	\$44,684,324	\$46,736,614	\$49,981,296	\$49,981,296	\$56,075,404	\$53,793,744
Non-Departmental	\$0	\$0	\$0	\$0	\$800,000	\$800,000
Recurring Capital	\$1,777,358	\$2,015,654	\$2,290,258	\$2,290,258	\$2,400,000	\$2,400,000
Education Total	<u>\$46,461,682</u>	<u>\$48,752,268</u>	<u>\$52,271,554</u>	<u>\$52,271,554</u>	<u>\$59,275,404</u>	<u>\$56,993,744</u>
Non-departmental						
Debt Service	\$16,816,158	\$17,714,427	\$19,711,775	\$19,661,775	\$23,379,243	\$23,379,243
Transfers to Other Funds	\$4,231,481	\$3,749,708	\$7,905,246	\$8,033,681	\$8,138,457	\$8,056,457
Non-departmental Total	<u>\$21,047,639</u>	<u>\$21,464,135</u>	<u>\$27,617,021</u>	<u>\$27,695,456</u>	<u>\$31,517,700</u>	<u>\$31,435,700</u>
Total Expenditures	<u>\$129,276,274</u>	<u>\$135,915,084</u>	<u>\$149,856,874</u>	<u>\$150,036,334</u>	<u>\$168,568,331</u>	<u>\$163,473,184</u>

¹Animal Services is a newly constructed department that includes Animal Control and the Animal Shelter, which were previously in the Health Department.

²The School Nurse program, which was previously included in the Personal Health division has been transferred to Human Services Non-Departmentals.

General Fund Expenditures by Function



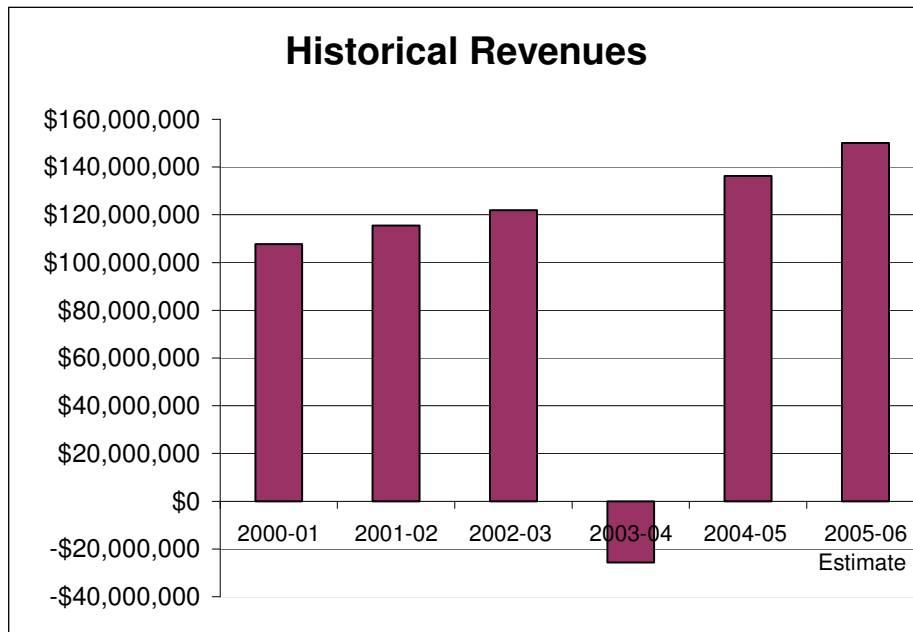
⁽¹⁾ Includes Debt Service and Transfers to Other Funds



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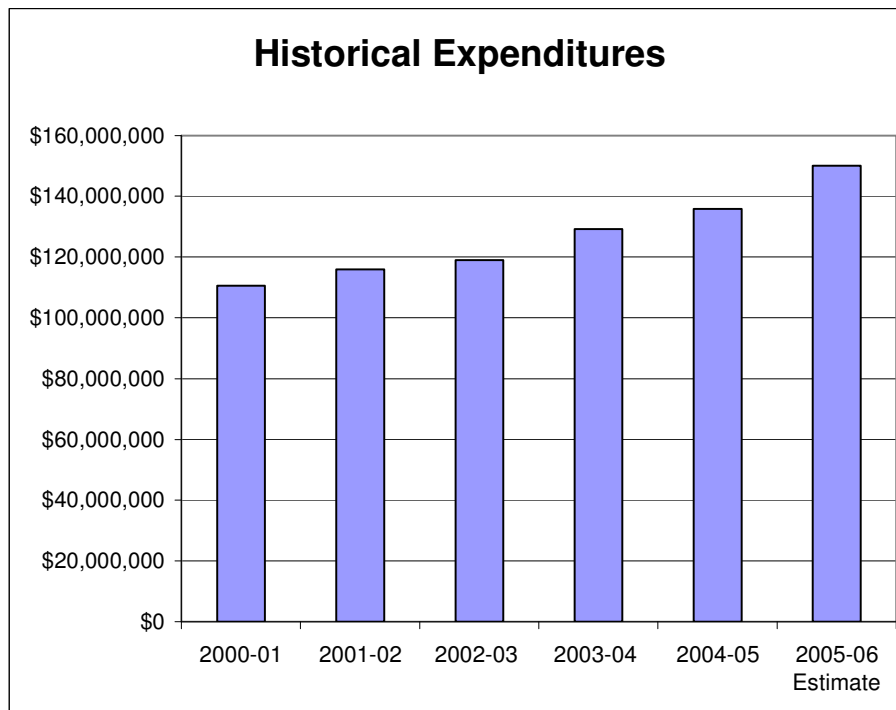
Historical Revenues

	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06 Estimate
Property Taxes	\$69,573,848	\$76,620,911	\$78,810,516	\$0	\$89,293,268	\$99,979,586
Sales Tax	\$14,452,881	\$14,753,323	\$15,985,223	\$0	\$19,786,268	\$20,413,293
Licenses and Permits	\$974,996	\$235,124	\$234,285	-\$526,505	\$256,850	\$267,805
Intergovernmental	\$14,262,533	\$11,315,708	\$12,047,900	-\$9,404,269	\$14,938,881	\$14,976,005
Charges for Service	\$5,215,771	\$6,723,895	\$7,785,523	-\$124,042	\$8,480,216	\$9,649,207
Investment Earnings	\$1,490,505	\$568,534	\$272,677	-\$577,883	\$526,505	\$1,000,000
Miscellaneous	\$619,560	\$493,595	\$666,923	-\$11	\$577,883	\$519,068
Transfers from Other Funds	\$1,085,000	\$2,221,529	\$3,436,304	-\$14,938,881	\$2,454,825	\$3,199,883
Appropriated Fund Balance	\$0	\$2,578,315	\$2,666,008	\$0	\$0	
Total Revenue	\$107,675,094	\$115,510,934	\$121,905,359	-\$25,571,590	\$136,314,696	\$150,004,847



Historical Expenditures

	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06 Estimate
Governing & Management	\$3,174,970	\$3,682,967	\$4,543,759	\$5,087,135	\$6,234,336	\$7,459,006
General Services	\$7,165,744	\$7,460,705	\$7,758,825	\$8,304,167	\$9,159,258	\$9,918,736
Community & Environment	\$2,211,457	\$2,531,735	\$2,717,880	\$3,097,490	\$3,250,748	\$3,442,370
Human Services	\$23,368,564	\$25,270,995	\$27,414,115	\$29,542,793	\$30,503,998	\$31,795,642
Public Safety	\$9,871,308	\$10,746,852	\$11,790,640	\$13,226,246	\$13,665,359	\$14,328,586
Culture & Recreation	\$1,451,118	\$1,495,935	\$2,119,347	\$2,509,123	\$2,884,983	\$3,124,984
Education	\$40,493,653	\$43,008,464	\$44,150,356	\$46,461,682	\$48,752,268	\$52,271,554
Non-Departmental	\$22,821,946	\$21,790,225	\$18,538,005	\$21,047,639	\$21,464,135	\$27,695,456
Total Expenditures	\$110,558,760	\$115,987,878	\$119,032,927	\$129,276,274	\$135,915,085	\$150,036,334



General Fund Expenditures

Percentage Change Year to Year

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	Year To Year Change	2005-06 Original Budget	Year to Year Change	2006-07 Commissioner Approved	Year to Year Change
Governing & Management							
Board of County Commissioners	\$443,892	\$475,201	7.05%	\$504,273	6.12%	\$514,250	1.98%
County Manager	\$907,899	\$932,594	2.72%	\$931,235	-0.15%	\$1,048,590	12.60%
Animal Services	\$2,261	\$913,064	0.00%	\$1,588,043	0.00%	\$1,705,123	0.00%
Budget	\$237,452	\$260,686	9.78%	\$262,291	0.62%	\$269,983	2.93%
Finance	\$389,096	\$413,357	6.24%	\$419,783	1.55%	\$457,094	8.89%
Purchasing	\$231,672	\$240,383	3.76%	\$248,309	3.30%	\$331,042	33.32%
Central Services	\$1,462,296	\$1,458,995	-0.23%	\$1,786,685	22.46%	\$1,834,187	2.66%
Rents and Insurance	\$85,215	\$25,025	-70.63%	\$105,194	320.36%	\$123,194	17.11%
Personnel	\$611,737	\$638,407	4.36%	\$671,638	5.21%	\$718,078	6.91%
Non-Departmental	\$715,618	\$876,625	22.50%	\$1,270,958	44.98%	\$688,970	-45.79%
Total Governing & Management	\$5,087,135	\$6,234,337	22.55%	\$7,788,409	24.93%	\$7,690,511	-1.26%
General Services							
Board of Elections	\$322,017	\$471,360	46.38%	\$449,293	-4.68%	\$429,609	-4.38%
Information Technology	\$972,801	\$1,118,172	14.94%	\$1,255,168	12.25%	\$1,406,797	12.08%
Land Records	\$466,752	\$489,078	4.78%	\$470,292	-3.84%	\$513,154	9.11%
Register of Deeds	\$916,688	\$899,830	-1.84%	\$987,764	9.77%	\$1,038,754	5.16%
Tax Assessor	\$638,475	\$780,543	22.25%	\$816,935	4.66%	\$887,399	8.63%
Tax Collector	\$675,971	\$717,021	6.07%	\$799,844	11.55%	\$871,508	8.96%
Buildings & Grounds	\$2,619,765	\$2,891,363	10.37%	\$2,779,223	-3.88%	\$3,051,526	9.80%
Motor Pool	\$26,015	\$136,356	424.14%	\$376,407	176.05%	\$367,861	-2.27%
Sanitation	\$1,665,683	\$1,645,589	-1.21%	\$1,819,654	10.58%	\$1,908,640	4.89%
Non-Departmental	\$0	\$9,945		(\$190,000)	-2010.51%	\$60,000	-131.58%
Total General Services	\$8,304,167	\$9,159,257	10.30%	\$9,564,580	4.43%	\$10,535,248	10.15%
Community & Environment							
Economic Development	\$259,484	\$232,853	-10.26%	\$265,811	14.15%	\$292,948	10.21%
Environment & Resource Conservation	\$404,203	\$456,549	12.95%	\$532,426	16.62%	\$607,412	14.08%
Planning	\$2,140,396	\$2,262,914	5.72%	\$2,328,486	2.90%	\$2,526,600	8.51%
Soil & Water	\$241,215	\$257,853	6.90%	\$261,517	1.42%	\$283,891	8.56%
Non-Departmental	\$52,192	\$40,580	-22.25%	\$83,021	104.59%	\$217,311	161.75%
Total Community & Environment	\$3,097,490	\$3,250,749	4.95%	\$3,471,261	6.78%	\$3,928,162	13.16%

General Fund Expenditures

Percentage Change Year to Year

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	Year To Year Change	2005-06 Original Budget	Year to Year Change	2006-07 Commissioner Approved	Year to Year Change
Human Services							
Social Services	\$16,744,776	\$17,930,784	7.08%	\$19,121,846	6.64%	\$20,194,550	5.61%
Health	\$6,459,528	\$6,242,423	-3.36%	\$6,028,267	-3.43%	\$6,630,855	10.00%
Cooperative Extension	\$403,445	\$457,252	13.34%	\$485,297	6.13%	\$505,241	4.11%
Aging	\$1,370,878	\$1,366,585	-0.31%	\$1,281,751	-6.21%	\$1,267,163	-1.14%
Orange Public Transportation	\$1,003,714	\$948,355	-5.52%	\$945,600	-0.29%	\$1,079,021	14.11%
Human Rights and Relations	\$286,237	\$244,251	-14.67%	\$347,113	42.11%	\$384,203	10.69%
Child Support	\$762,881	\$773,369	1.37%	\$796,433	2.98%	\$870,743	9.33%
Mental Health	\$1,294,000	\$1,369,265	5.82%	\$1,370,832	0.11%	\$1,382,780	0.87%
Non-Departmental	\$1,217,334	\$1,171,713	-3.75%	\$1,752,582	49.57%	\$1,853,027	5.73%
Total Human Services	\$29,542,793	\$30,503,997	3.25%	\$32,129,721	5.33%	\$34,167,583	6.34%
Public Safety							
Sheriff	\$8,045,641	\$8,265,597	2.73%	\$8,196,206	-0.84%	\$8,751,848	6.78%
Emergency Management Services	\$4,672,211	\$4,949,633	5.94%	\$5,208,869	5.24%	\$5,922,614	13.70%
Courts	\$178,674	\$141,545	-20.78%	\$182,000	28.58%	\$169,901	-6.65%
Non-Departmental	\$329,719	\$308,584	-6.41%	\$338,214	9.60%	\$563,330	66.56%
Total Public Safety	\$13,226,246	\$13,665,359	3.32%	\$13,925,289	1.90%	\$15,407,693	10.65%
Culture & Recreation							
Recreation & Parks	\$1,070,513	\$1,362,518	27.28%	\$1,508,897	10.74%	\$1,626,389	7.79%
Library Services	\$847,549	\$967,135	14.11%	\$1,005,887	4.01%	\$1,092,204	8.58%
Arts Commission	\$108,472	\$102,911	-5.13%	\$103,334	0.41%	\$110,384	6.82%
Other Municipal Support	\$375,141	\$375,141	0.00%	\$375,141	0.00%	\$375,141	0.00%
Non-Departmental	\$107,448	\$77,278	-28.08%	\$95,780	23.94%	\$110,425	15.29%
Total Culture & Recreation	\$2,509,123	\$2,884,983	14.98%	\$3,089,039	7.07%	\$3,314,543	7.30%
Education							
Current Expense	\$44,684,324	\$46,736,614	4.59%	\$49,981,296	6.94%	\$53,793,744	7.63%
Non-Departmental	\$0	\$0	0.00%	\$0	0.00%	\$800,000	
Recurring Capital	\$1,777,358	\$2,015,654	13.41%	\$2,290,258	13.62%	\$2,400,000	4.79%
Total Education	\$46,461,682	\$48,752,268	4.93%	\$52,271,554	7.22%	\$56,993,744	9.03%
Non-Departmental							
Debt Service	\$16,816,158	\$17,714,427	5.34%	\$19,711,775	11.28%	\$23,379,243	18.61%
Transfers to Other Funds	\$4,231,481	\$3,749,708	-11.39%	\$7,905,246	110.82%	\$8,056,457	1.91%
Total Non-Departmental	\$21,047,639	\$21,464,135	1.98%	\$27,617,021	28.67%	\$31,435,700	13.83%
Total Expenditures	\$129,276,274	\$135,915,085	5.14%	\$149,856,874	10.26%	\$163,473,184	9.09%

Estimated Changes to Fund Balance

Governmental Funds

This table is based on unaudited end-of-year revenue and expenditure estimates. Undesignated fund balance in the General Fund at year-end is expected to be approximately \$15.2 million or about 10 percent of estimated fiscal year 2005-06 expenditures. This percentage level surpasses the 8 percent minimum guideline recommended by the State of North Carolina Local Government Commission (LGC). Undesignated fund balance as a percentage of the fiscal year 2006-07 budgeted General Fund Expenditures is anticipated to be about 10 percent, also surpassing the LGC recommended minimum. The projected level of fund balance is appropriate to ensure that the County has adequate resources for unforeseen emergencies, revenue fluctuations and to maintain a strong financial condition in accordance with Board of County Commissioner directives. The County's overall financial position is expected to remain stable over the next several years.

	General Fund	Special Revenue Funds
Beginning Balance July 1, 2005	21,160,730	3,061,470
Revenues (FY 2005-06 Year End Estimates)		
Taxes	120,392,879	3,065,561
Licenses and Permits	267,805	0
Intergovernmental	14,976,005	5,563,160
Charges for Services	9,649,207	672,582
Investment Earnings	1,000,000	82,099
Operating Transfers In	3,199,883	123,929
Miscellaneous	519,068	73,382
Total Revenues	150,004,847	9,580,713
Expenditures By Function (FY 2005-06 Year-End Estimates)		
Governing and Management	7,459,006	0
General Services	9,918,736	76,437
Human Services	31,795,642	5,513,258
Culture and Recreation	3,124,984	0
Community and Environment	3,442,370	597,045
Public Safety	14,328,586	3,287,927
Education		
Current Expense	49,981,296	0
Recurring Capital	2,290,258	0
School Related Debt Service	14,696,064	0
<i>Total Education</i>	<i>66,967,618</i>	<i>0</i>
County Related Debt Service	4,965,711	0
Operating and Residual Transfers Out	8,033,681	0
Total Expenditures	150,036,334	9,474,667
Excess of Revenues Over Expenditures	(31,487)	106,046
Ending Balance, 6/30/2006 (Estimated)	21,129,243	3,167,516
Less:		
Fund Balance Reserved ⁽¹⁾	(5,903,877)	(728,838)
Fund Balance Designated for Subsequent Year ⁽²⁾	0	(194,223)
Undesignated Fund Balance	15,225,366	2,244,455
Fund Balance as a Percent of FY 2005-06 Expenditures	10.15%	23.69%
Fund Balance as a Percent of FY 2006-07 Budget	9.31%	25.60%

⁽¹⁾ This represents the amounts of year end accounts receivable, inventories and outstanding encumbrances that are not available for budgetary appropriation at year end.

⁽²⁾ Represents the amount of fund balance appropriated to the budget for the upcoming fiscal year.

Assessed Valuation, Tax Rate and Estimated Collections

General Fund

	2005-06 Original Budget	2005-06 Estimated Valuation and Collections	2006-07 Commissioner Approved
Assessed Valuation of Real, Personal and Corporate Excess	\$11,151,739,397	\$11,131,000,000	\$11,326,324,430
Assessed Valuation of Motor Vehicles	<u>\$820,000,000</u>	<u>\$833,075,370</u>	<u>\$841,406,124</u>
Total Assessed Valuation	\$11,971,739,397	\$11,964,075,370	\$12,167,730,554
Ad Valorem Tax Rate per \$100 of Assessed Valuation	0.8430	0.8430	0.9030
General Fund Levy	\$100,921,763	\$100,857,155	\$109,874,607
Collection Rate (excluding motor vehicles)	99.25%	99.25%	99.25%
Collection Rate (motor vehicles only)	98.50%	98.50%	98.50%
Property Tax Collections (Real, Personal, Corporate Excess)	\$93,304,094	\$93,130,573	\$101,509,634
Property Tax Collections (motor vehicles only)	\$6,808,911	\$6,917,483	\$7,483,929

1 Cent on the Tax Rate Equals:	\$1,187,580	\$1,186,810	\$1,207,023

Totals may be slightly off due to rounding.

Governing and Management Summary

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
By Department (General Fund)						
Board of County Commissioners	\$443,892	\$475,201	\$504,273	\$474,791	\$551,210	\$514,250
County Manager	\$907,899	\$932,594	\$931,235	\$957,320	\$1,015,712	\$1,048,590
Animal Services*	\$2,261	\$913,064	\$1,588,043	\$1,452,419	\$1,668,430	\$1,705,123
Budget Office	\$237,452	\$260,686	\$262,291	\$245,760	\$261,853	\$269,983
Finance	\$389,096	\$413,357	\$419,783	\$427,892	\$447,859	\$457,094
Purchasing	\$231,672	\$240,383	\$248,309	\$251,467	\$320,358	\$331,042
Central Services	\$1,462,296	\$1,458,995	\$1,786,685	\$1,816,530	\$1,880,715	\$1,834,187
Rents and Insurance	\$85,215	\$25,025	\$105,194	\$121,826	\$134,161	\$123,194
Personnel	\$611,737	\$638,407	\$671,638	\$691,343	\$698,205	\$718,078
Non-Departmental	\$715,618	\$876,625	\$1,270,958	\$1,019,658	\$2,409,265	\$688,970
Total Function Expenditures	\$5,087,135	\$6,234,336	\$7,788,409	\$7,459,006	\$9,387,768	\$7,690,511
Offsetting Revenue	(\$272,848)	(\$445,383)	(\$575,004)	(\$562,118)	(\$553,229)	(\$553,229)
County Costs (net)	\$4,814,287	\$5,788,953	\$7,213,405	\$6,896,888	\$8,834,539	\$7,137,282
Other Related Programs (Grant Fund)						
Orange/Chatham Justice Partnership	\$240,097	\$192,495	\$219,221	\$246,845	\$178,314	\$178,314
Total Expenditures	\$240,097	\$192,495	\$219,221	\$246,845	\$178,314	\$178,314
Offsetting Revenue	(\$185,346)	(\$178,975)	(\$207,721)	(\$237,437)	(\$166,814)	(\$166,814)
County Costs (net)	\$54,751	\$13,520	\$11,500	\$9,408	\$11,500	\$11,500
Total Governing and Management and Related Expenditures	\$5,327,232	\$6,426,831	\$8,007,630	\$7,705,851	\$9,566,082	\$7,868,825

* Animal Services is a newly constructed department that includes Animal Control and the Animal Shelter, which were previously in the Health Department.

** Nondepartmental in this function includes "reserve" funding for several items that will be transferred to individual departments upon BOCC approval of the budget. Examples of these items include the proposed pay plan components, a potential health insurance increase, and a fund established as a reserve that could be used to make up potential state funding cuts that may be passed on to the County or schools via upcoming legislative action.



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Board of County Commissioners

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
<i>Board of County Commissioners (General Fund)</i>						Account: 2000
Personnel Services	\$303,446	\$327,214	\$353,456	\$329,508	\$395,738	\$376,477
Operations	\$127,917	\$144,338	\$148,717	\$143,006	\$149,727	\$132,028
Capital Outlay	\$12,529	\$3,648	\$2,100	\$2,277	\$5,745	\$5,745
Total Expenditures	\$443,892	\$475,201	\$504,273	\$474,791	\$551,210	\$514,250

Major Services

- Responds to daily citizen inquiries, answering questions and providing requested information
- Provides staff support to members of the Orange County Board of Commissioners
- Provides information to citizens and news media on current and upcoming issues
- Maintains public records including agenda material, minutes and ordinances
- Supports County volunteer boards and commissions by providing orientation and effectiveness training, maintaining membership records and assisting in advertising and filling current vacancies
- Maintains the official duly executed copies of all agreements, contracts, memos of understanding and resolutions for the County
- Coordinating through the County Manager's office to assist other departments in communicating their policies and services to the public
- Provides on the County's website agenda materials/minutes for BOCC meetings
- Maintains the County's web page, updating as necessary

Objective

The objective of the Clerk's office is to serve the citizens and elected representatives of Orange County by providing requested information in a timely manner; provide County Departments with internet technical support and editorial assistance as necessary; provide staff support for members of the BOCC and other County boards and to maintain County ordinances, meeting minutes and other official documents in accordance with State law.

Outcomes

- Citizens and elected officials are served in a timely manner by professional and knowledgeable staff and receive correct information
- Citizens are provided with information electronically through the County's web site
- BOCC members are provided information with which to make informed decisions
- Effective communication strategies result in a positive image for the County
- Full membership on advisory boards and commissions enhances the probability for better decisions
- Meetings are conducted according to the general statutes and the Open Meetings Law
- Citizens are provided effective services through optimum utilization of resources and talents
- Citizens, elected officials and County staff are treated with honesty and integrity
- Staff has the opportunity to be resourceful and innovative in meeting the needs of each of our citizens.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Telephone calls and requests for information received from citizens and the media	5300	5000	5500	5000	5000
Requests received from County Commissioners	1300	1400	1470	1500	1575
Requests received from County departments/employees	1100	1200	1250	1300	1350
Contracts, Agreements, resolutions and other legal documents maintained in the Clerk's Office	350	400	435	500	550
BOCC meetings	73	75	75	80	80
Closed Session Minutes	14	9	10	30	20
Regular/Special Meeting Minutes	73	75	75	80	80
Membership on Boards and Commissions, TF, and other short-termed committees	425	450	500	400	400
Web page updates	825	800	840	1000	1200
News Releases prepared and distributed	140	150	150	200	250

Budget Highlights:

- Personnel Services includes funding of the vacant Communications Specialist position for a six-month period from January through June 2007.
- The Capital Outlay (\$5,745) provides for the purchase of a back-up digital recording software system for Board of Commissioners meetings.
- The following are projects the department accomplished during FY 2005-06:
- Creation, publication and distribution of the Orange County Information and Referral Guide for 2005 (the Orange Book)
- Digital recording of BOCC meetings
- All BOCC minutes on Internet, dating back to 1937, for public access.

County Manager

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
<i>County Manager (General Fund)</i>						Account: 2100
Personnel Services	\$849,769	\$873,671	\$880,085	\$911,779	\$966,950	\$1,002,429
Operations	\$51,010	\$58,923	\$51,150	\$45,541	\$48,762	\$46,161
Capital Outlay	\$7,120	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$907,899	\$932,594	\$931,235	\$957,320	\$1,015,712	\$1,048,590

<i>Orange/Chatham Justice Partnership (Grant Projects)</i>						Account: 7050
Total Expenditures	\$240,097	\$192,495	\$219,221	\$246,845	\$178,314	\$178,314
<i>Offsetting Revenue</i>	<i>(\$185,346)</i>	<i>(\$178,975)</i>	<i>(\$207,721)</i>	<i>(\$237,437)</i>	<i>(\$166,814)</i>	<i>(\$166,814)</i>
County Costs (net)	\$54,751	\$13,520	\$11,500	\$9,408	\$11,500	\$11,500

Total County Manager and Related Expenditures	\$1,147,996	\$1,125,089	\$1,150,456	\$1,204,165	\$1,194,026	\$1,226,904

Major Services

- Establish budget criteria and performance levels of service for all County departments to assure that services are delivered to citizens with efficiency and effectiveness
- Coordinate the County legislative process through agenda preparation, presentation, and follow up
- Document, assign responsibility, and coordinate response to items identified at Commissioner meetings that need follow up action
- Implement Board of County Commissioners policies
- Monitor and evaluate County operations and coordinate the implementation of Board initiatives
- Oversee the development, presentation and administration of the annual operating budget and capital investments plan
- Investigate and develop strategies for improving service delivery, with emphasis on tangible and measurable service outcomes for County residents
- Develop and coordinate promotional materials and special programs among departments and staff
- Provide administrative oversight and support to the Orange/Chatham Justice Partnership projects and new initiatives
- Coordinate the withdrawal of water from, and maintenance of minimum flows in, the Eno River in accordance with the requirements of the Eno Capacity Use Agreement
- Manage the operation and maintenance of the Efland sewer system
- Provide engineering/environmental and technical guidance on water resources issues to the Board of County Commissioners and to various County-related intergovernmental committees and appointed citizen boards and commissions
- Provide engineering review, documents, guidance, and support to the Board of County Commissioners and County-related intergovernmental committees and appointed citizen boards and commissions on utility and water/wastewater utility extension policies and issues
- Provide guidance to the County's two school systems on matters related to funding for operations and capital facilities
- Provide management and analytical support to the development and implementation of solid waste management and reduction policies and programs

- Assist the Board of Commissioners in identifying, developing, monitoring, and advocating for proposed legislation for the BOCC's legislative agenda submitted annually to the North Carolina General Assembly
- Provide staff leadership and organizational support to the Human Services Advisory Commission and the Cable Advisory Committee
- Manage the outside agency annual grant application process
- Provide frontline customer relations and constituent services to visitors and callers to the Government Services Center

Measures

- County Commissioner requests for information, correspondence, draft legislative action, or other decision-support materials are handled appropriately and within timeframes agreed upon between the requester(s) and staff
- Citizen requests for information, explanation of policy, and problem resolution are handled promptly, professionally, courteously, and fairly, with initial response within one work day
- County Commissioners agenda production process is on time and accurate
- Consistent and timely follow up with department heads ensures that 100 percent of time-sensitive and 80 percent of routine Board of Commissioner meeting follow up and other action items are resolved within projected timeframes
- As adopted in May 2001, the "General Plan for Legislation Support Process for North Carolina General Assembly Sessions" is effectively administered to keep County Commissioners informed about the County's State legislative initiatives and developments of general interest regarding County programs and services
- All outside agencies receiving funds from the County, that assist in the provision of human services to Orange County citizens, have a signed performance agreement in place to assure fiscal accountability and to document service outcomes

	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Commissioner meeting agendas delivered to Board with no major errors & at least 2 days prior to meeting	100%	100%	100%	100%
Annual number of Manager's Memos sent to Board regarding developments of general interest	33	32	30	31
Citizen inquiries receiving initial response within one working day	95%	95%	95%	95%
BOCC meeting follow-up actions resolved	80%	85%	80%	85%

Outcomes

- Continued to serve as lead in executing the technical and analytical tasks associated with Schools Collaboration and other special projects regarding the school districts
- Appointed first Animal Services Director to lead and manage the functional consolidation of Animal Control and Animal Sheltering.

- Provided significant assistance to individual Board members and entire Board in development, review, and consideration of maps and other related materials for potential district elections for the Board of Commissioners.
- Maintained consultative role to OPC/LME board and staff in the fiscal review and policy design phase of local program and service divestiture under mental health reform.
- Continued to effectively utilize the Social Safety Net reserve fund account to address consequences of federal and state budgetary actions and lessen adverse impacts on the County's most vulnerable populations.
- Helped to champion and direct policy development and organizational commitment to conservation efforts in fuel, energy, and water resources.
- Concluded longstanding cable franchise renewal process with favorable terms for County interests in service extension and capital equipment for government access programming.
- Provided high level staff assistance and logistical support to the on-going work of Orange County Partnership to End Homelessness (Ten Year Planning Process).
- Convened Forum 2006: "Welcome Home – A Bold Proposal to End Homelessness" in conjunction with the Orange County Partnership and issued final report in unique video format.
- Supervised development of construction documents and permitting and providing construction oversight of water and sewer utility extension to serve the Buckhorn EDD, south Buckhorn community and Gravelly Hill Middle School.
- Successfully concluded acquisition of Triangle SportsPlex in December 2005 as a County facility and implemented management agreement that has delivered promising initial financial and programming results.

Objectives

- Continue to provide high-level counsel and staff direction in the coordination of financial planning, capital project execution, policy analysis, and infrastructure/organizational improvements, as required by the Board.
- Continue to monitor and assess potential impacts upon County residents, programs and resources as statewide mental health reform faces increased financial pressures and legislative oversight.
- Continue to provide financial supervision and policy guidance to the SportsPlex recreational facility through the contract management structure.
- Provide effective technical and management support to School Collaboration Work Group in developing updated school construction standards for elementary, middle, and high schools.
- Continue to plan, prepare, and facilitate the organizational transition brought forward by the announced retirements of the County Manager and Assistant Manager.
- Complete construction of water and sewer service to Gravelly Hill Middle School to facilitate its scheduled opening in August 2006.
- Complete design, permitting and bidding of sewer extensions to serve the central Efland and northern Buckhorn community by late Winter 2007.
- Start construction of sewer extensions to serve the central Efland and northern Buckhorn community in Spring 2007.

Budget Highlights

- This budget maintains the same level of services for the Manager's Office as in FY 2005-06.



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Animal Services Summary

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
By Program (General Fund)						
Animal Services Administration	\$0	\$0	\$81,605	\$101,728	\$187,758	\$193,844
Animal Shelter	\$2,261	\$913,064	\$991,698	\$932,466	\$908,226	\$924,748
Animal Control*	\$0	\$0	\$514,740	\$418,225	\$572,446	\$586,531
Total Function Expenditures	<u>\$2,261</u>	<u>\$913,064</u>	<u>\$1,588,043</u>	<u>\$1,452,419</u>	<u>\$1,668,430</u>	<u>\$1,705,123</u>
<i>Offsetting Revenue</i>	<i>\$0</i>	<i>(\$255,908)</i>	<i>(\$383,459)</i>	<i>(\$370,573)</i>	<i>(\$361,684)</i>	<i>(\$361,684)</i>
County Costs (net)	\$2,261	\$657,156	\$1,204,584	\$1,081,846	\$1,306,746	\$1,343,439

* Animal Services is a newly constructed department that includes Administration, Animal Shelter and Animal Control, which was previously housed in the Health Department.



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Animal Services - Administration

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
Animal Services - Administration (General Fund)						Account: 2152
Personnel Services	\$0	\$0	\$72,785	\$89,048	\$177,397	\$183,589
Operations	\$0	\$0	\$8,820	\$12,680	\$10,361	\$10,255
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$0	\$0	\$81,605	\$101,728	\$187,758	\$193,844

Major Services

- Organizational direction and fiscal management
- Coordination and development of departmental resources
- Operations analysis and policy formulation
- Strategic planning and program evaluation
- Staff support to the Animal Services Advisory Board (ASAB)
- Developing and maintaining partnerships with affiliated stakeholders and agencies

Objectives

- Ensure efficient, cost-effective, customer-focused services for animal care and control
- Assure public health and safety through programs that support community livability and animal protection
- Lead the review of policies, ordinances, products, and enforcement strategies pertinent to animal services
- Coordinate and oversee complex investigations and customer complaints
- Facilitate a comprehensive review of current fee structure
- Assist in the siting and design process for a new Animal Services facility

Outcomes

- Oversee and coordinate the integration of animal sheltering and animal control into a single cohesive department
- Monitor departmental budget and alert County management to trends impacting costs and/or revenues
- Foster effective, positive public relations and community understanding and cooperation around departmental objectives

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
ASAB Meetings & Support	*	*	*	8	8
Monthly Reports	*	*	*	12	12
Website Updates	*	*	*	8	12
Program Review	*	*	*	Initiated	Completed
Ordinance Review	*	*	*	Initiated	Completed
Fee Review	*	*	*	Initiated	Completed

* Indicates data not available or procedures/programs not in place during that time period.

Budget Highlights

- Two positions – an Administrative Assistant and an Accounting Technician – have been relocated into the Administration division as part of the creation of an Animal Services Department. Each of these positions has responsibility for a range of duties that supports the Animal Shelter and Animal Control divisions.
- With respect to this resource alignment, some personnel-related expenses (e.g., mileage) and organizational expenses (e.g., dues) have been incorporated into the Administrative budget.
- Staff from Animal Services Administration worked with Budget Staff to initiate a full review of all Departmental fees – Shelter and Animal Control alike – to determine if these fees should be adjusted to better recoup the costs of providing “animal services.” Staff will conduct a comprehensive study of animal services fees during FY 2006-07.

Animal Services - Animal Shelter Division

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
Animal Services - Animal Shelter Division (General Fund)						Account: 2150
Personnel Services	\$2,261	\$635,431	\$665,389	\$657,058	\$605,807	\$623,969
Operations	\$0	\$272,706	\$325,309	\$274,299	\$302,419	\$300,779
Capital Outlay	\$0	\$4,928	\$1,000	\$1,109	\$0	\$0
Total Expenditures	\$2,261	\$913,064	\$991,698	\$932,466	\$908,226	\$924,748
Offsetting Revenue	\$0	(\$255,048)	(\$268,134)	(\$257,708)	(\$190,214)	(\$190,214)
County Costs (net)	\$2,261	\$658,016	\$723,564	\$674,758	\$718,012	\$734,534

Major Services

- Provide quality, humane care to animals received and housed in the shelter
- Facilitate the return of animals to their owners or placement of animals to responsible owners

Objective

- Effectively shelter stray and owner surrendered animals for the community
- Reunite lost animals with owners

Outcomes

- Care for shelter animals pursuant to the requirements of county and state statutes
- Compare “lost” reports with animals housed in shelter and with “found” reports daily
- Compare daily animal intakes and “found” reports with daily “lost” reports

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Animals sheltered	*	4,910 (3,363/1,547) ‡	New category	4,660 (3,200/1,460) ‡	4,525 (3,100/1,425) ‡
Reclaim Rate	*	16%	15%	19.2%	17%

‡ These figures are the breakdown of animal intakes into stray and surrendered animals (Stray/Surrender).

Objective

- Promote animal adoptions

Outcomes

- Offer a website (<http://www.co.orange.nc.us/animalshelter>) that highlights animals available for adoption
- Publicize shelter services and adoptable animals through the media
- Develop a comprehensive outreach program to promote adoptable animals, educate the community on spay/neuter and responsible pet ownership and present a continuing presence in the community.

* Indicates data not available or procedures/programs not in place during that time period.

Animal Services Department - Animal Shelter Division - continued

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projecte d
Placement rate of (adoptable) animals	*	57%	60%	68%	62%
Annual promotional events	*	3	2	5	5
Outreach programs per year	*	*	50	77	65

Objective

- Provide appropriate medical evaluation and care

Outcomes

- Evaluate, treat and/or develop protocol for animal related health problems within 48 hours of intake
- Spay or neuter all appropriate age, adoptable animals prior to adoption and spay/neuter all others at appropriate time.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projecte d
Potentially adoptable animals are examined and treatment decisions and protocols developed within 48 hours.	*	*	90%	78% ⁽¹⁾	80%
Animals spayed/neutered before adoption	*	*	90%	83% ⁽²⁾	80%
Animals of suitable age and condition sterilized within 4 months of adoption	*	*	90%	99.5%	95%

(1) Lower percentage was due to two factors. Animals taken into the shelter on several occasions are treated as separate animals in records, yet ordinarily are not examined on return intakes. Also, for several months one of two Health Care Technician positions was vacant.

(2) Original figure underestimated the number of puppies and kittens which would be too young or small for pediatric surgery

Objective

- Offer and maintain a clean and sanitary facility that meets local and state regulation

Outcomes

- Clean and sanitize all cages, access areas and animal related items such as food and water bowls and toys daily or between occupants

* Indicates data not available for, or procedures or programs not in place during that time period

Animal Services Department - Animal Shelter Division - continued

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Occupied cages and access areas cleaned and sanitized daily	*	*	100%	100% [†]	100% [†]
Water bowls cleaned daily	*	*	100%	100% [†]	100% [†]
Food bowls cleaned after use	*	*	100%	100% [†]	100% [†]
Meet and greet area cleaned daily	*	*	90%	90% [†]	90% [†]

[†] We are confident that the figures are accurate; however, only since September 2005 has documentation been kept.

Objective

- Conduct humane euthanasia program

Outcomes

- Certified employees perform euthanasia according to veterinarian approved procedures

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Euthanasia performed by employee certified by management and consulting veterinarian	*	100%	100%	100%	100%
Euthanasia performed with drugs specified by consulting veterinarian according to administrative procedures and law	*	100%	100%	100%	100%

Budget Highlights

- The approved budget includes the addition of one Animal Care Technician and one Office Assistant to ensure the quality of animal care, including control of infectious disease, and service to the public.
- As part of the department reorganization, several positions have been relocated. The Animal Control Officer for Chapel Hill has been reassigned to the Animal Control Division budget with related expenses (e.g., motor pool costs). An Administrative Assistant and an Accounting Technician position with related expenses (e.g., mileage) have been relocated into Animal Services Administration so that they can support the Animal Control Division as well as the Animal Shelter Division.
- Emergency Animal Rescue Services (EARS) continue to be provided through the Animal Shelter. Funds from the Carrboro EARS contract and the portion of the Chapel Hill contract concerned with EARS continue to be credited to the Animal Shelter. However, the portion of the Chapel Hill contract for animal control has been relocated to the Animal Control Division, given the reassignment of personnel referred to above.
- A full review of Animal Shelter fees will be conducted during FY 2006-07 to determine if these fees should be adjusted to better recoup the costs entailed in running the shelter.

* Indicates data not available for, or procedures or programs not in place during that time period



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Animal Services - Animal Control Division

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
Animal Services - Animal Control Division (General Fund)						Account: 2153
Personnel Services	\$0	\$0	\$415,527	\$329,223	\$465,519	\$480,751
Operations	\$0	\$0	\$99,213	\$89,002	\$106,927	\$105,780
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$0	\$0	\$514,740	\$418,225	\$572,446	\$586,531
Offsetting Revenue	\$0	(\$860)	(\$115,325)	(\$112,865)	(\$171,470)	(\$171,470)
County Costs (net)	\$0	(\$860)	\$399,415	\$305,360	\$400,976	\$415,061

*This division transferred from the Health Department beginning in FY 2005-06. Historical financial data for Animal Control can be found in the Health Department section of the Human Services function.

Major Services

- Protect residents and their pets from rabies.

Objectives

- Continue to ensure effective rabies surveillance and control.
- Continue animal tax/registration program.
- Educate about bite prevention and animal safety (see below for details).

Outcomes

- Investigate every reported case of contact between human or pet and rabies suspect and promptly test when circumstances indicate the potential presence of rabies.
- Ensure cat and dog vaccination among pets registered with Animal Control.
- Educate residents in new subdivisions and areas where rabies is confirmed.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Number of rabies investigations	150	163	165	170	162
Number of specimens tested	110	128	120	119	120
Average monthly vaccinations	1,287	1,312	1,226	1,434	1,315

Major Services

- Protect the public from nuisance, injury and loss caused by animals.

Objectives

- Respond to every call for service

Outcomes

- Respond immediately to rabies suspects, bites, animals in need of assistance, law enforcement assistance, imminent threats, or animals attacking animals, as priority calls.
- Respond within 24 hours to all other calls.

Animal Services Department - Animal Control Division - continued

- After hours, respond to all calls in the unincorporated parts of the County and coordinate with Emergency Animal Rescue Service (EARS) for the provision of other services.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Total calls (estimated)	4,500	4,450	4,600	4,620	4,550
911 calls, after hours	702	601	740	620	625
ACO in-person responses, after hours	301	534	350	590	605

Major Services

- Register dogs and cats whose owners reside in Orange County and tax owners accordingly.
- Issue kennel permits and pet shop licenses as required by County Ordinance

Outcomes

- Mail 40,000 registration forms.
- Register 20,000 dogs/cats annually
- Kennel inspections and permit issuance

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Number of applications	48,964	45,754	47,000	47,415	48,000
Number of registrations	21,000	22,492	22,000	21,000	22,000
Ratio of registrations to applications	42.9%	49%	47%	44%	46%
Number of kennel inspections	40	20	40	20	20

Major Services

- Educate the public about animal issues and safety.

Objectives

- Improve residents' knowledge of animal safety issues.
- Educate school children about bite prevention, animal safety and animal services.
- Maintain community education programs and activities.

Outcomes

- Participate in community fairs or festivals or events to raise community awareness of animal issues and safety.
- Continue an education program for young children to be taught by Animal Control Officers in the schools, public and private. Some classes are part of a coordinated effort with Animal Shelter staff focused on "animal services" whereas others have a more specific focus, e.g., animal safety and bite prevention.
- Continue to act as a resource for community regarding wildlife damage control.

Animal Services Department - Animal Control Division - continued

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Number of fairs and festivals	6	7	6	6	6
Number of bite prevention sessions	20	9	20	16	17
Number of school presentations	20	16	20	25	21
Wildlife calls (estimated)	325	262	380	322	320

Major Services

- Protect animals from cruelty, abuse and neglect caused by humans.

Objective

- Respond to animal cruelty/neglect calls and investigations.

Outcomes

- Respond to animal cruelty/neglect calls.
- Work closely with Animal Shelter on cruelty cases and all issues of animal cruelty.
- Secure further training for primary cruelty investigators who are Animal Control Officers.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Number of cruelty complaints	250	324	260	278	270
Number of joint cases	11	99	15	78	82
Days of cruelty training	25	17	20	17	18

Budget Highlights

- The approved budget includes the addition of a new Office Assistant position to receive and enter into a database information integral to the registration of dogs and cats under Orange County's Animal Ordinances. This position will be critical to the generation of revenue through the registration process, the largest revenue stream of the Animal Control Division.
- Wages and benefits plus related operational expenses (e.g., motor pool) for the Animal Control Officer, providing service to the Town of Chapel Hill under contract, have been relocated to the Animal Control Division from the Animal Shelter Division.
- Funds from the contract between Chapel Hill and Orange County, specifically for animal control services, have been credited to the Animal Control Division Budget. The balance of funds from this contract has been credited to the Animal Shelter Division because they cover the costs of Emergency Animal Rescue Services, which continue to be provided via the Animal Shelter.
- A full review of all Animal Control fees will be conducted during FY 2006-07 to determine if these fees should be adjusted for more appropriate cost recovery and/or enforcement.



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Budget Office

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
<i>Budget Office (General Fund)</i>						Account: 2200
Personnel Services	\$224,012	\$247,580	\$246,361	\$235,402	\$248,182	\$256,420
Operations	\$13,440	\$11,486	\$15,930	\$10,358	\$13,671	\$13,563
Capital Outlay	\$0	\$1,620	\$0	\$0	\$0	\$0
Total Expenditures	\$237,452	\$260,686	\$262,291	\$245,760	\$261,853	\$269,983

Major Services

- Formulate and administer the County's annual operating budget.
- Develop the ten-year Capital Investment Plan for County and both School systems.
- Evaluate internal County policies and procedures.
- Provide analytical support for special projects, such as, service delivery models and cost analysis, outcome and service performance measurement.
- Offer staff support for various Commissioner appointed work groups including Capital Needs Advisory Task Force, School Collaboration, and Fair Funding. In addition, provide staff support to various citizen and internal committees.

Objective

Coordinate the County's annual budget and long-range capital planning processes.

Outcomes

- Develop a technically sound budget and long-range capital plan that requires no major amendments and ensure that both documents are developed in accordance with County's financial policies including Debt Management and Capital and School Funding policies.
- Provide a budget that preserves a minimum of 8 percent unappropriated fund balance in the General Fund, based on Budget Office estimated expenditures and revenue for the prior year.
- Project year-end expenditures and revenues that are within (plus or minus) 2 percent of actual revenue collections and departmental spending.
- Create budget forms for schools, outside agencies and fire districts that provide consistent and clear reporting from the entities. Strengthen financial and budget reporting for outside agencies and fire districts.
- Retain the GFOA Distinguished Budget Presentation Award and meet all the criteria of the awards program by all reviewers.
- Meet all time lines as required by the North Carolina Local Government and Fiscal Control Act and as established by the Board of County Commissioners.

Budget Office - continued

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Fund Balance as Percent of Expenditures	10.50%	9.96%	9.50%	10.0%	10.0%
Revenue/Expenditure Estimates Margin of Error	<2%	<2%	<2%	<2%	<2%
GFOA Criteria met	60 out of 60	60 out of 60	60 out of 60	60 out of 60	60 out of 60
Consistent budget request forms for School systems	Revisions to forms as needed	Revisions to forms as needed	Revisions to forms as needed	Revisions to forms as needed	Revisions to forms as needed

Objective

Evaluate internal County policies, procedures and fee structure.

Outcomes

- Manage the County's debt to ensure that annual debt service levels as within the County's 15 percent of total General Fund budget target.
- Develop funding recommendations for Education that fall within the Board of Commissioners adopted target of at least 48.1 percent of General Fund.
- Prepare document that clarifies recently adopted policy initiatives related to planning and funding School Capital Projects.
- Ensure that Schools meet the procedures outlined in the Board approved Planning and Funding School Capital Projects
- Review departmental fee structures and recommend changes for Board of Commissioner approval (on a two-to-three year cycle).
- Meet all time lines as required by the North Carolina Local Government and Fiscal Control Act and as established by the Board of County Commissioners.

Objective

Provide accurate and timely response to County departments for budget administration matters.

Outcomes

- Process 95 percent of line item transfers, which move money from one account to another within functional areas, within three working days of the date the transfer was received.
- Prepare and process budget amendments for budget changes approved by the Board of Commissioners (such as appropriations from contingency or additional revenue received by departments) within one week following Board approval.

Budget Office - continued

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Line Item Transfers processed within 3 days	100%	95%	95%	95%	95%
Budget Amendments processed within one week	100%	90%	100%	90%	90%

Objective

Provide staff support to various Board appointed task forces and work groups.

Objective

Provide information to help Orange County citizens understand the County budget, including County funding sources and tax dollar spending.

Outcomes

- Expand the distribution of the pamphlet, *Budget in Brief*. Offer pamphlet on department's Internet site and in printed format in public areas, including public libraries, town halls, and all County office buildings.
- Provide Budget and Capital Investment Plan information to citizens via the County's Internet page and other electronic formats.
- Develop a one-page fact sheet for County departments and the Board of Commissioners that contains information on the most frequently asked questions about the County budget.
- Continue refinement of the budget document, striving to make it user-friendlier.
- Respond to all requests for information, including media/press requests, within one day of receiving the request.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Average Response to Information Requests	Less than one day	Less than one day	Less than one day	Less than one day	Less than one day
Budget in Brief Pamphlets Distributed	2,400	2,400	2,400	2	400

Budget Highlights:

- Major initiatives staffed by the Budget Office in the upcoming fiscal year include School Construction Standards update, Fair Funding for Schools, assisting with the technical update of the School Construction Impact Fees and Subdivision Payment in Lieu reports.
- Fee studies planned for FY 2006-07 include those related to Animal Services along with updating the Motor Pool internal charge structure.



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Finance

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
<i>Finance (General Fund)</i>						Account: 2300
Personnel Services	\$367,388	\$384,214	\$393,049	\$402,421	\$420,050	\$432,623
Operations	\$21,707	\$29,143	\$26,734	\$25,471	\$27,809	\$24,471
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$389,096	\$413,357	\$419,783	\$427,892	\$447,859	\$457,094

Major Services

- Accounting and fiscal control in accordance with Generally Accepted Accounting Principles (GAAP) and North Carolina General Statutes to ensure sound financial condition is maintained.
- Prompt and efficient payment of all County obligations.
- Accurate and timely payroll processing for all County employees.
- Revenues properly deposited and reported.
- Internal controls in place to safeguard the County's assets.
- Sufficient cash on hand to meet obligations and investment of all idle cash.
- Debt management to include prompt payment of debt service; plan, execute, oversee debt issuance and monitor debt parameters for compliance with policy.

Objective

- Provide accurate and timely financial information to departments, management and County Commissioners allowing them to make informed fiscal decisions. Monitor financial condition to insure budgetary goals are met and sound financial condition is maintained.

Outcomes

- Correct financial transaction errors within two days of detection and availability of monthly reports by the tenth working day of each month 95% of the time.
- Insure prompt posting of all general ledger transactions on a daily basis.
- Complete the County's Comprehensive Annual Financial Report by October 31, 2006.
- Monitor financial transactions to insure compliance with Fiscal Control Act, taking corrective action when necessary resulting in no more than two finance related management points.
- Retain the GFOA Certificate of Achievement for Excellence in Financial Reporting.
- Fund balance meets budgeted goals of 10 percent or greater.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Fund Balance % of General Fund Expenditures	10.5%	9.96%	9.5%	10.0%	10.0%
CAFR Issued By October 31	Yes	yes	Yes	Yes	Yes
Retention of GFOA Certificate	Yes	Yes	Yes	Yes	Yes

Objective

- Process accounts payable for all county departments and payroll for all County employees efficiently, accurately and on a timely basis to ensure timely payment of vendors, employees and payroll withholdings in compliance with local, state and federal guidelines. Monitor and record daily deposits and receipts.

Outcomes

- Make accurate and timely payment of wages bi-weekly to more than 900 full-time and hourly employees. Payroll process completed 2 days prior to payday 100 percent of the time.
- Correct 100 percent of payroll errors within one day after notification or discovery.
- Make accurate and timely payment of payroll withholdings to avoid penalties.
- Make accurate and timely payments to all vendors. Invoices paid within 30 days 98 percent of the time.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
% of time invoices paid within 30 days	98%	98.5%	98%	98%	98%
% of Time Payroll Completed two days prior to payday	100%	100%	100%	100%	100%

Objective

- Ensure timely payment of debt service. Plan, execute and oversee debt issuance to comply with the Fiscal Control Act and insure fund availability for designated capital projects.

Outcomes

- Debt service on bonds and installment purchases is met with 100 percent accuracy. No penalties for late payment.
- Schedule and execute bond sale for 2001 voter approved bonds ensuring sufficient amounts are provided to meet cash flow requirements.
- Schedule and execute acquisition of alternative financing as the Board decides.
- Maintain excellent credit rating through sound financial policies and practices and strong financial condition.
- Monitor debt to ensure compliance with debt management policy.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
% of time debt service paid when due and penalties avoided	100%	100%	100%	100%	100%
Debt Service as a % of general fund expenditures	13.0%	13%	13%	13.5%	13.5%
Bond Sale		Summer 2004	Summer 2005	Sept 2005	Winter 2007
Bond Ratings (Moody's, S&P, Fitch)	AA+, Aa1 AAA	AA+, Aa1 AAA	AA+, Aa1 AAA	AA+, Aa1 AAA	AA+, Aa1 AAA

Budget Highlights:

- The FY 2006-07 approved budget maintains the current level of service.



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Purchasing Department

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
<i>Purchasing Department (General Fund)</i>						Account: 2400
Personnel Services	\$222,673	\$228,209	\$236,949	\$242,318	\$304,006	\$314,812
Operations	\$8,999	\$12,174	\$11,360	\$8,835	\$13,352	\$13,230
Capital Outlay	\$0	\$0	\$0	\$314	\$3,000	\$3,000
Total Expenditures	\$231,672	\$240,383	\$248,309	\$251,467	\$320,358	\$331,042

Major Services

- Issue purchase orders for all goods and services costing more than \$100, and solicit bids for all items whose value collectively exceeds \$5,000.
- Administer capital projects as identified in the Capital Improvements Plan (CIP).
- Maintain fixed asset records and dispose of assets at the end of their useful County life.
- Review contracts to ensure compliance with County policies.
- Coordinate space allocations and leases including administering all leases with and for the County, drafting leases for attorney review and for Board of Commissioner approval.
- Administer the telephone system, analyzing system needs and making changes as necessary.
- Maintain data and bill departments for telephone services, duplicating, postage and central stores.

Objective

Continue to implement Environmentally Preferable Products Purchasing Program and High Performance Building Standards in County purchases and building projects.

Outcome

Products used by County departments will include an environmental standard in their specification with the intent to purchase only those products with the least environmental impact. Specific examples of products that are targeted include such things as cleaning products and other chemicals used by the County and products from paper to building materials that utilize recycled content. Buildings constructed by the County will overall have less environmental impact both in their construction and on-going operation than a conventionally built building.

Measures

- All buildings constructed and/or renovated by the County or for which the County contributes a significant portion of construction costs will be designed using elements of the High Performance Building Standards.
- All cleaning products that have environmentally sensitive alternatives are purchased for use in County buildings, to the extent practicable.

Objective

- To continue to pursue options that may become available in addressing space needs as presented to the Board of Commissioners in March 2005.
- Develop implementation strategies for specific projects endorsed by the Board of Commissioners and consistent with available funding.

Outcomes

- Departments will have space needs addressed in an orderly and timely manner, thereby eliminating potential lost productivity due to over crowded conditions.
- Advance planning will allow departments to prepare for likely disruptions, which occur during renovations of buildings and/or relocation of departments.
- Workplace safety issues can be handled more effectively in facilities that are not overcrowded.
- County financial resources will be used more efficiently by diverting lease funds toward County owned property; a better long-term investment.

Measures

- The Space Study recommendations are implemented according to the phases outlined in the 2005 report.

Objective

Pursue the timely development/completion of the Justice Facility Expansion.

Outcomes

The orderly planning and construction of court facilities in Orange County.

Measures

- Regulatory approvals completed
- Construction bids are solicited and construction is begun

Objective

Pursue timely development of two senior centers: Southern Orange Senior Center and Central Orange Senior Center, within established budgets and timelines.

Outcomes

Opening of two state of the art senior centers to serve all of the County's seniors. Transition to the Southern Orange Senior Center will eliminate a substantial annual rental payment as well.

Measures

- Construction of the Southern Orange Senior Center is completed within the contract period
- Design of the Central Orange Senior Center is completed and construction is begun.

Budget Highlights

- Personnel Services for FY 2006-07 includes funding for a new Administrative Assistant III position effective September 1, 2006. This position will allow the Purchasing and Central Services Director to focus more attention on construction projects with the result of expediting their completion. The last time a new staff member was hired in this department was 1988.
- The additional costs in Operations and Capital Outlay are associated with the new position.

Central Services Department

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
Central Services Department (General Fund)						Account: 2401
Personnel Services	\$111,624	\$114,257	\$115,282	\$103,303	\$85,133	\$87,973
Operations	\$1,334,647	\$1,344,737	\$1,671,403	\$1,689,840	\$1,795,582	\$1,746,214
Capital Outlay	\$16,025	\$0	\$0	\$23,387	\$0	\$0
Total Expenditures	\$1,462,296	\$1,458,995	\$1,786,685	\$1,816,530	\$1,880,715	\$1,834,187
Offsetting Revenue	(\$83,028)	(\$26)	\$0	\$0	\$0	\$0
County Costs (net)	\$1,379,268	\$1,458,969	\$1,786,685	\$1,816,530	\$1,880,715	\$1,834,187

Major Services

- Provide telephone support, including answering incoming calls not routed through the automated attendant and training all employees in the use of the phone system.
- Administer the contract with Orange Enterprises, who provides mail and courier services to County Departments, effective December 1, 2005 .
- Provide a large job copy service to County Departments.
- Produce I.D. cards for all County employees.
- Maintain insurance policies as appropriate for County assets and business exposures.
- Convene and provide support to the County's Risk Management Team, comprised of representatives from County Departments.
 - Provide technical assistance for such things as:
 - Fax machine installation and troubleshooting for various locations at which Central Services equipment is installed;
 - Copier troubleshooting and calls for service (nine copiers in various County buildings);
 - Maintain a store room for frequently used office and computer supply items;
 - Maintain inventory control system for central stores items.

Objective

Continue operating a systematic program whereby critical risk management issues are addressed, thereby minimizing the County's liability exposures.

Outcomes

- County facilities are safer for the Public.
- Employees work in a safer environment.
- Insurance company and others who may inspect County facilities from time to time render favorable reports and no serious violations are cited.
- Employees feel a part of risk management and understand their role in ensuring its success.

Measures

- During the previous reporting period:
- No serious accidents have occurred in a County building as a result of a known unsafe condition.
- No serious County vehicle accidents involving bodily injury have occurred.
- Risk Management Team continues to address safety issues that affect County employees.

Central Services - continued

Objective

To continue promoting the use of direct inward dial telephone numbers into County offices.

Outcomes

- Different citizens desire telecommunications services in different manners. For those who choose to be able to get directly to the County employee they seek, the direct inward dial continues to be a major convenience.
- Enhanced customer service for those who know where they need to call and want to get there directly.
- Fewer calls coming through the switchboard allows realignment of staff time. Switchboard attendants may now cover more than just switchboard duty, which allows the department to keep up with increasing demand without adding personnel.

Measures

- The percentage of direct inward dial calls now stands at 72.8% (vs. 69.06% one year ago and 65.6%, 59%, 56%, 49% and 28% in previous years since the 2000 implementation).

Budget Highlights:

- The reduction in Personnel Services for FY 2006-07 is due to the transfer during FY 2005-06 of a Central Services Clerk I position to Orange Public Transportation as an OPT driver.
- The increase in Operations for FY 2006-07 includes additional funds in Contract Services for the County Attorney contract renewal effective July 15, 2006, and additional funds in Workers Compensation and Bonds and Insurance.

Rents and Insurance

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
Rents and Insurance (General Fund)						Account: 2402
Operations	\$85,215	\$25,025	\$105,194	\$121,826	\$134,161	\$123,194
Total Expenditures	\$85,215	\$25,025	\$105,194	\$121,826	\$134,161	\$123,194
Offsetting Revenue	(\$189,820)	(\$189,450)	(\$191,545)	(\$191,545)	(\$191,545)	(\$191,545)
County Costs (net)	(\$104,605)	(\$164,425)	(\$86,351)	(\$69,719)	(\$57,384)	(\$68,351)

Major Services

- Administrative account in which lease amounts for the following properties are budgeted:
 - Carrboro Plaza, Carrboro; Driver License Bureau office.

Note: the following leased facilities are included in departmental budgets:

- Carr Mill Mall: 52% Health Department; Dental Clinic space
 - Carr Mill Mall; 48% Courts; Public Defender space
 - Galleria and Meadowlands senior center sites; Department on Aging
 - 110 N. Churton St. Hillsborough, Child Support Enforcement
 - 103 Laurel Avenue; Carrboro. Courts. Occupants: Probation/Parole; Guardian ad Litem; Community Services.
- Building insurance is also budgeted in this account.

Objective

To ensure that all lease renewals are presented to the Board of Commissioners for approval no less than 45 days prior to lease expiration.

Outcomes

- Leases are considered by the Board in advance of their expiration date. This provides ample discussion time for issues that may arise as a result of the renewal.

Measures (Note: Date indicates renewal due)

LEASES IN WHICH THE COUNTY IS TENANT		Lease Term Expiration
103 Laurel Avenue; Carrboro		6/30/08
Driver License Office; Carrboro		Lease now under State of NC's name. County contribution remains the same.
Carr Mill Mall; Carrboro		6/30/08
Meadowlands		8/30/06
Galleria		12/31/06
110 N. Churton St. Hillsborough		11/30/08

Rents and Insurance- continued

Measures (Note: Date indicates renewal due)

LEASES IN WHICH THE COUNTY IS LANDLORD	
501 W. Franklin St. Tenants	
O.C. Visitor's Bureau	indefinite
Terra Dotta, Inc.	12/31/06
Builders Supply; Valley Forge Road, Hillsborough.	9/30/07

Budget Highlights:

- The increase in Operations for FY 2006-07 is attributed to budgeting for the North Carolina Drivers License building, which was not budgeted in FY 2005-06.

Personnel Department

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
Personnel Department (General Fund)						Account: 2500
Personnel Services	\$490,734	\$516,193	\$534,972	\$564,953	\$566,914	\$586,825
Operations	\$115,435	\$121,116	\$132,966	\$122,690	\$131,291	\$131,253
Capital Outlay	\$5,567	\$1,098	\$3,700	\$3,700	\$0	\$0
Total Expenditures	\$611,737	\$638,407	\$671,638	\$691,343	\$698,205	\$718,078

Major Services

- Support County departments in recruitment and selection of well qualified employees
- Administer the County's equal employment opportunity program
- Manage the position classification and pay programs for County employees
- Develop, propose, communicate and administer personnel policies for employees
- Support effective employee relations through a wide range of programs
- Administer employee benefits program
- Assess needs, design and implement training and employee development programs
- Maintain personnel records and process personnel actions

Outcomes and Measures

Service Complete recruitment and selection activity in a timely way to support timely department action in filling openings and maintaining services to citizens.

Outcomes

- Post routine opening announcements on the Friday after the position vacancy notice is received in Personnel.
- Complete review of applications received and refer the applications of the better qualified candidates to the department within two working days of the closing date for most openings and within five days for more technical openings or ones with large (75 or more) applicant pools.
- Make employment offers within 24 hours of receiving the department's complete final selection decision, if the candidate can be reached.

Measures	2002-03 Actual*	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2006-07 Projected
Openings	58	117	139	106	110
Openings posted within 2 days	100%	100%	76%	80%	100%
Applications received	1012	4522	4032	4350	4500
Referrals completed within two days	73%	88%	56%	65%	75%
Offered within 24 hours of selection decision	100%	95%	95%	NA	95%
Permanent hires	83	88	128	98	100

*BOCC adopted six months hiring freeze for vacant positions in 2002-03

Service Communicate personnel policy, benefit, pay and related information to employees and supervisors to support employee understanding of County policies and programs.

Outcomes

- Publish a bi-monthly employee newsletter updating employees on County programs and events.

Personnel - continued

- Communicate to employees and supervisors about employee pay and benefits, including classification and pay study implementation and any approved pay and benefits changes.
- Develop and issue an updated equal employment opportunity plan reaffirming the County's commitment to equal employment opportunity.
- Respond to employee benefit inquiries, presently averaging 28-30 per day.

Measures	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2006-07 Projected
Newsletters issued	6	6	6	6	6
Benefit inquiries	7280	7425	7574	7718	7865

Service Assess needs, develop and implement training programs to support employee knowledge and skill development supporting the county's key policy initiatives.

Outcomes

- Make available employee training in support of County initiatives in the area of computer skills building, workplace violence prevention, Spanish language skills, multi-cultural awareness, and supervisory training, including performance management.

Measures	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2006-07 Projected
Participants in Training Programs (all types)	990	1063	1032	1061	1050
Computer class participants	91	99	81	50	60
Work Place Violence Prevention Training	44	67	61	70	60
Spanish Language Training	86	70	86	50	60
Multi-Cultural Awareness	372	249	130	250	150
Supervisory Training (inc. Performance Mgmt)	99	93	102	110	100

Service Process personnel actions on time and accurately to support correct payrolling for County employees.

Outcomes

- Complete personnel action, overtime, holiday, longevity and other pay processing within established pay schedule deadlines, without error and with no audit exceptions.

Measures	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2006-07 Projected
Personnel actions processed	1510	1250	1796	1459	1502
Percent accurate/no audit exceptions	100%	100%	100%	100%	100%

Budget Highlights

- This budget maintains existing personnel programs. Increases in employee recognition programs reflect the significant workforce growth.

Non-Departmental Summary

Governing and Management

Listed below are appropriations for non-departmental Governing and Management related funds and entities.

	2003-2004 Actual Expenditures	2004-2005 Actual Expenditures	2005-2006 Original Budget	2005-2006 12 Month Estimate	2006-2007 Department Requested	2006-2007 Commissioner Approved
Governing and Management						
3R Fee for County Property	\$0	\$1,641	\$1,650	\$1,911	\$2,000	\$2,000
3R Payment-in-lieu	\$0	\$5,348	\$5,500	\$9,300	\$9,000	\$9,000
401K Enhancement	\$0	\$0	\$86,320	\$0	\$0	\$0
Bond Committee	\$0	\$24	\$0	\$0	\$0	\$0
Cable Casting Commissioner Meetings	\$45,006	\$30,966	\$55,000	\$39,200	\$45,000	\$45,000
Cable Franchise Negotiation	\$0	\$6,220	\$1,000	\$1,085	\$1,000	\$0
Cable TV Show	\$0	\$2,053	\$1,200	\$0	\$0	\$0
Construction Manager	\$0	\$0	\$100,000	\$0	\$100,000	\$100,000
Contingency	\$0	\$0	\$35,000	\$0	\$35,000	\$35,000
Cost of Living Adjustment	\$0	\$0	\$0	\$0	\$979,030	\$0
County Government Week	\$436	\$716	\$750	\$400	\$750	\$750
Drug Testing	\$4,997	\$6,884	\$7,500	\$7,500	\$7,500	\$7,500
Employee Development	\$49,134	\$45,592	\$63,000	\$70,000	\$63,000	\$63,000
Employee Pay & Benefits	\$0	\$0	\$51,000	\$51,000	\$0	\$0
Equity/Retention Fund	\$0	\$0	\$25,000	\$0	\$25,000	\$25,000
Fairview Center Equipment	\$0	\$0	\$0	\$272	\$0	\$0
Fairview Community Policing Stat	\$14,816	\$14,369	\$12,000	\$14,500	\$14,500	\$3,600
Health Insurance Increase	\$0	\$0	\$361,024	\$0	\$375,000	\$375,000
In Range Salary Adjustment	\$0	\$0	\$613,847	\$0	\$389,868	\$0
IOG Civics Education Initiative	\$500	\$0	\$1,250	\$0	\$0	\$0
Legal Services	\$0	\$880	\$0	\$0	\$0	\$0
Managers Miscellaneous	\$0	\$0	\$15,000	\$5,000	\$7,500	\$7,500
Meeting Support Supplies	\$9,708	\$8,036	\$10,000	\$10,000	\$10,000	\$10,000
Miscellaneous Non-Departmental	\$1,820	\$0	(\$1,400,000)	\$0	(\$1,000,000)	(\$1,215,497)
OCS District Tax	\$0	\$0	\$0	\$2,307	\$0	\$0
Recruitment	\$0	\$1,671	\$0	\$1,000	\$0	\$0
Reserve for Downtown Campus Parking	\$0	\$0	\$0	\$0	\$150,000	\$150,000
Reserve for Staff Attorney	\$0	\$0	\$0	\$0	\$0	\$50,000
Reserve for State Action	\$0	\$0	\$440,000	\$0	\$275,000	\$125,000
Reserve for Water Resources Initiative	\$0	\$0	\$0	\$0	\$75,000	\$50,000
Retiree Health	\$561,941	\$692,032	\$740,000	\$760,000	\$798,200	\$798,200
School Collaboration Consultant	\$4,007	\$3,108	\$1,300	\$1,300	\$1,300	\$1,300
Tax Bill Inserts	\$7,500	\$3,163	\$7,000	\$3,385	\$7,000	\$7,000
TJCOG Water Quality	\$6,881	\$6,881	\$7,000	\$6,881	\$7,000	\$7,000
Triangle J Dues	\$0	\$36,694	\$20,117	\$20,117	\$20,117	\$20,117
Tuition Refunds	\$7,847	\$10,000	\$8,000	\$13,000	\$10,000	\$11,000
Youth Voices	\$1,025	\$346	\$1,500	\$1,500	\$1,500	\$1,500
Governing and Management Total	\$715,618	\$876,625	\$1,270,958	\$1,019,658	\$2,409,265	\$688,970

Governing and Management Non-Departmentals

3R Fee for County Property

\$2,000

These funds cover the Waste Reduction, Reuse, and Recycling (WRRR) fees assessed to Counties properties.

3R Payment-in-Lieu

\$9,000

These funds cover the Waste Reduction, Reuse, and Recycling (WRRR) fees assessed to property owners in Orange County, who have been granted a waiver by the County due to their financial inability to pay.

Cable Casting Board of Commissioner Meetings

\$45,000

Funds provide for cable casting Board of County Commissioners meetings.

Cable Franchise Negotiation

\$0

To cover mediation costs associated with cable franchise renewal negotiation meetings.

Construction Manager

\$100,000

A construction manager will be retained to assist in the management of County and school construction projects. In addition to construction management, the individual's desired skills will include expertise in the area of mechanical equipment evaluation and specifically it's impact on air quality issues. At this time, the position will be retained either as a contractual or temporary employee, contingent upon the final scope of duties decided. The estimated annual expense for the position will be split along the lines of capital funding, 40% to be paid by the County, with 30% funded by each school system.

Commissioners' Contingency

\$35,000

The Board of Commissioners appropriates these funds at various times during the year for unanticipated items that arise throughout the fiscal year. By formal action, the Board of County Commissioners approves all expenditures paid from these funds, and authorizes the fund transfer from this reserve into spending accounts. There are no expenditures directly from this account.

Cost of Living Adjustment

\$0

Funds are used to adjust the salary schedule and employee salaries 2.5 percent effective July 1, 2006, in response to cost of living and labor market factors.

County Government Week

\$750

These funds are used to increase awareness of County government operations during National County Government Week each April. Activities include sponsoring an "Official for the Day" Program, in which County department heads act as mentors for area high school students. The County also sponsors a Speakers' Bureau that provides speakers on County government activities to various community and civic groups.

Drug Testing

\$7,500

These funds provide for the actual costs of drug and alcohol tests as well as for the administration of the random testing program and Federal reporting. The increase reflects the growth in the number of covered employees.

Governing and Management Non-Departmentals - continued

Employee Development/Computer Training **\$63,000**

Funds in this line item are for in-house employee training. This includes funds for initiatives in computer training, cultural diversity and cultural awareness training, Spanish language training, supervisory training (including sexual harassment, ADA, performance management) and customer service.

Equity/Retention Fund **\$25,000**

Funds are used to award equity/retention salary adjustments to address establishing or re-establishing equitable salary relationships among employees in a work unit or in related work units or to support retention. Any such increase requires the Manager's advance approval, following the department head's recommendation and Personnel's review.

Fairview Community Policing Station **\$3,600**

The Fairview Community Policing Station project originally started out as an effort to locate a police sub-station in the Fairview neighborhood. Community input in the process indicated a desire and benefit to having the Town of Hillsborough and Orange County cooperate by locating the Town's Community Policing Division at the facility, as well as making office space available so Orange County Departments (e.g., Health, Social Services, Aging, etc.) would have the flexibility to establish satellite/part-time hours at the same building. The \$12,000 in County funds will go towards Debt Service retirement for the Station.

Health Insurance **\$375,000**

Funds are budgeted for up to an estimated 16.0 percent increase effective January 1, 2007. The actual amount of the County's health insurance increase will be determined in September 2006 through the annual renewal process.

In-Range Salary Adjustment **\$0**

Funds will be used to grant a 2.5 percent In-Range Salary Increase to employees whose work performance is "Proficient" or higher effective with the employee's performance review date.

Manager's Miscellaneous **\$7,500**

This account provides funds for miscellaneous, non-budgeted expenditures that often arise during the fiscal year. It provides the Manager with the flexibility to handle small non-budgeted items as they occur immediately. This account prevents requesting small expenditures from the Board of Commissioners' contingency account.

Meeting Support Supplies **\$10,000**

Supplies and meal costs for Board of Commissioners related meetings.

Miscellaneous Non-Departmental **(\$1,215,497)**

Reflects savings anticipated to be generated by continuing the four-month hiring delay (initially implemented during fiscal year 2004-05) through June 30, 2007.

Reserve for Downtown Campus Parking **\$150,000**

With construction of the new Justice Facility scheduled to begin mid-year, much of the parking areas currently available on the County's Downtown Hillsborough Campus will be displaced by construction staging. This account provides a reserve fund that would be used to provide off-site parking solutions for customers and staff.

Governing and Management Non-Departmentals - continued

Reserve for Staff Attorney

\$50,000

The BOCC has expressed interest in creating a county attorney position. Funds set aside in this reserve account would cover costs for six months should the Board choose to create the position.

Reserve for State Action

\$125,000

Funding in this account establishes a reserve fund that the Board could allocate in June (or later) to address additional funding for BOCC education priorities such as collaboration initiatives, educational excellence, and/or funding equity considerations; potential adverse State budgetary actions related to education, human services, justice programs, etc.; "Safety Net" considerations; or enhance Fund Balance.

Reserve for Water Resources Initiative

\$50,000

Funding in this account establishes a reserve fund that the Board could allocate to address the BOCC Water Resources initiative. This reserve fund will allow the BOCC and staff to fully explore OWASA's interest in partnering with the County in this program.

Retiree Health Insurance \$798,200

These funds provide for health insurance for County retirees who are eligible under Orange County's Personnel Ordinance. The increase results from the increasing cost for health insurance and the increasing number of eligible retirees (now at 170.)

School Collaboration Consultant

\$1,300

To cover mediation costs associated with school districts collaboration meetings.

Tax Bill Inserts

\$7,000

Funding is provided for the production and printing of informational inserts to the County's summer mailing of real property tax bills and monthly motor vehicle tax bills. This effort is directly related to the Board's approved Communications goal.

Triangle J Council of Government (TJCOG) – Water Quality

\$7,000

These funds pay for the County's participation in the Triangle Area Water Supply Monitoring Project. This account also pays a portion of the County's cost to maintain the Eno River gauging station as outlined in the Eno River Capacity Use Agreement. Orange County's primary role in this agreement is to preserve the Eno River habitat while monitoring water capacity fluctuations and their impact on the surrounding habitat of Lake Orange.

Triangle J Council of Government (TJCOG) – Dues

\$20,117

Funds are budgeted to pay COG dues for regional Emergency Medical Services, Aging, and Ombudsman support.

Tuition Refunds

\$11,000

These funds are used to reimburse County employees up to \$600 each fiscal year for tuition, fees and books for job related courses. The increase results from increased employee use of the program.

Youth Voices

\$1,500

These funds support the cooperative efforts of high school students from both the Orange County and Chapel Hill-Carrboro Schools to meet periodically to identify and discuss mutual concerns and possible improvements on matters such as recreation and leisure activities for youth.

General Services Summary

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
By Department (General Fund)						
Board of Elections	\$322,017	\$471,360	\$449,293	\$477,139	\$423,278	\$429,609
Information Technology Department	\$972,801	\$1,118,172	\$1,255,168	\$1,190,482	\$1,392,037	\$1,406,797
Land Records	\$466,752	\$489,078	\$470,292	\$476,832	\$499,606	\$513,154
Register of Deeds	\$916,688	\$899,830	\$987,764	\$959,809	\$1,012,952	\$1,038,754
Tax Assessor	\$638,475	\$780,543	\$816,935	\$867,031	\$869,569	\$887,399
Tax Collector	\$675,971	\$717,021	\$799,844	\$773,769	\$850,577	\$871,508
Buildings and Grounds	\$2,619,765	\$2,891,363	\$2,779,223	\$2,983,481	\$3,255,380	\$3,051,526
Motor Pool	\$26,015	\$136,356	\$376,407	\$376,782	\$408,100	\$367,861
Sanitation	\$1,665,683	\$1,645,589	\$1,819,654	\$1,804,402	\$1,896,955	\$1,908,640
Non-Departmental	\$0	\$9,945	(\$190,000)	\$9,009	\$60,000	\$60,000
Total Function Expenditures	\$8,304,167	\$9,159,258	\$9,564,580	\$9,918,736	\$10,668,454	\$10,535,248
<i>Offsetting Revenue</i>	<i>(\$2,155,782)</i>	<i>(\$2,219,920)</i>	<i>(\$2,361,450)</i>	<i>(\$2,288,719)</i>	<i>(\$2,238,461)</i>	<i>(\$2,238,461)</i>
County Costs (net)	\$6,148,384	\$6,939,337	\$7,203,130	\$7,630,017	\$8,429,993	\$8,296,787
Other Related Programs (Revaluation Fund)						
Revaluation Fund	\$146,920	\$135,284	\$158,396	\$88,090	\$134,581	\$134,581
Total Expenditures	\$146,920	\$135,284	\$158,396	\$88,090	\$134,581	\$134,581
<i>Offsetting Revenue</i>	<i>\$0</i>	<i>(\$481)</i>	<i>(\$73,396)</i>	<i>(\$73,396)</i>	<i>(\$84,581)</i>	<i>(\$84,581)</i>
County Costs (net)	\$146,920	\$134,803	\$85,000	\$14,694	\$50,000	\$50,000
Efland Sewer Fund (Efland Sewer Operating Fund)						
Efland Sewer Fund	\$200,080	\$140,409	\$140,000	\$156,587	\$160,000	\$160,000
Total Expenditures	\$200,080	\$140,409	\$140,000	\$156,587	\$160,000	\$160,000
<i>Offsetting Revenue</i>	<i>(\$62,580)</i>	<i>(\$62,479)</i>	<i>(\$55,000)</i>	<i>(\$58,800)</i>	<i>(\$60,000)</i>	<i>(\$60,000)</i>
County Costs (net)	\$137,500	\$77,929	\$85,000	\$97,787	\$100,000	\$100,000
Total General Service and Related Expenditures	\$8,651,167	\$9,434,951	\$9,862,976	\$10,163,413	\$10,963,035	\$10,829,829



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Board of Elections

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
Board of Elections (General Fund)						Account: 3100
Personnel Services	\$246,498	\$334,230	\$326,888	\$338,615	\$307,997	\$316,198
Operations	\$75,519	\$111,459	\$122,405	\$135,031	\$114,381	\$112,511
Capital Outlay	\$0	\$25,671	\$0	\$3,493	\$900	\$900
Total Expenditures	\$322,017	\$471,360	\$449,293	\$477,139	\$423,278	\$429,609
Offsetting Revenue	(\$44,554)	(\$36,760)	(\$42,600)	(\$73,078)	\$0	\$0
County Costs (net)	\$277,463	\$434,600	\$406,693	\$404,061	\$423,278	\$429,609

Major Services

- Conduct fair, honest and impartial elections
- Process all registration applications and maintain records of related transactions
- Receive and audit candidates' and Political Action Committees' campaign contribution reports as mandated by the State Board of Elections
- Appoint and train approximately 240 precinct officials
- Equip and staff 43 regular precinct polling sites, and three (3) satellite absentee one-stop voting offices
- Certify all election results for distribution as mandated by Chapter 6 of the North Carolina General Statutes

Objectives

- Conduct the November General Election
- Conduct any Bond or Special Elections that are called
- Process an accurate canvass of 100% Election results to the State Board of Elections within the statutory timeframe.
- Conduct a State Board mandated county-wide mailing for all registered voters (active & inactive)

Outcomes

- Promote programs for citizens' awareness regarding the registration and election process by speaking to civic organizations, supporting and working with Vote for America and League of Women Voters, helping the public schools conduct Mock Student Elections.
- Increase public awareness through the use of radio, TV, and other news media.
- Reduce the wait time for voting to less than 30 minutes by training all election officials on the most efficient way to conduct elections at the precinct level.
- Unofficial election results available by 10:00 p.m. from 100% of the precincts by hiring additional office staff and installing additional telephone lines for Election Day.
- If requested, recount of votes with less than 1% margin of error.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Elections	1	0	3	3	1
Uncontested Election Results	100%	N/A	100%	100%	100%
Recounts	1	N/A	1	1	1

Objective

- Staffing and Equipping Polling Site and three One-Stop voting stations

Outcomes

- Retain a minimum of 70% of experienced precinct officials
- Test 100% of voting equipment two weeks prior to election to ensure an accurate vote count
- Deliver vote tabulators and voting booths to all precincts one day prior to election day
- Ensure voting will begin no later than 6:30 a.m. as mandated by State Election Laws.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Precinct Officials	200	N/A	240	240	280
Polling Sites*	47	N/A	46	46	46
6:30 a.m. Opening	100%	N/A	100%	100%	100%

* 46 polling locations: 43 regular sites, 3 One-stop voting sites

Objective

- Conduct training seminars for 240 election officials

Outcomes

- Give update on changes and new procedures regarding election-day procedure and law
- Reduce the possibility of contested election results
- Instruct in proper procedure to reduce election-night reporting time in order to receive and post unofficial results by 10:00 p.m.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Training Seminars	2	2	3	2	3
Unofficial Returns Available	10:00 p.m.	10:00 p.m.	10:00 p.m.	10:00 p.m.	10:00 p.m.

Budget Highlights

- Although more temporary workers will be needed to staff polling places and service the new voting machines, a decrease in Temporary Personnel (-\$33,790) is due to having only one election during FY 2006-07.
- The approved budget includes decreases in postage (-\$9,130), due to this being an off-year for federal list maintenance, and printing (-\$13,100). The cost of printing ballots has doubled due to the size of ballots required for the new voting machines, but the department will only have to print materials for one election.
- An increase of \$3,700 in computer supplies/software is related to supporting the new voting machines.
- Approved capital includes \$900 for four handheld scanners that will process absentee ballots, envelopes and voter history.

Information Technologies Department

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
Information Technologies Department (General Fund)						Account: 3150
Personnel Services	\$662,234	\$689,974	\$727,993	\$650,859	\$790,137	\$812,965
Operations	\$309,942	\$425,699	\$527,175	\$539,623	\$601,900	\$593,832
Capital Outlay	\$625	\$2,500	\$0	\$0	\$0	\$0
Total Expenditures	\$972,801	\$1,118,172	\$1,255,168	\$1,190,482	\$1,392,037	\$1,406,797

Major Services

- Provide technological leadership for implementation of Information Technology (IT) Plan initiatives.
- Provide consultation with departments concerning future information technology directions and selection of hardware and software consistent with County information technology standards.
- Support County departments by administering local and wide area networks, providing system backup and protecting systems security, developing and implementing new software, and maintaining existing application software.
- Support users of approximately 800 networked PCs, 170 mainframe connections and 300 printers by providing technical services for troubleshooting, resolving hardware and software problems and responding to IT work orders.
- Pursue eGovernment initiatives in coordination with all departments to enhance the use of the Internet for better citizen service.
- Support users and departments in deploying systems to replace legacy systems currently in operation on the County mainframe.
- Provide training for information technology users through programs with departmental information technology coordinators and directly to users through specialized workshops.

Objectives

- Provide hardware and software troubleshooting and problem resolution services:
- Quicker resolution (by repair, replacement, or appropriate reconfiguration) of user problems with PCs and mainframe applications.
- Reduce user problems by instituting preventive measures such as virus prevention, intrusion protection, and standardizing desktops and software.
- Reduced user loss of productivity due to hardware or software problems.
- Prioritization of problem reports based on impacts on public or countywide services (priority 1), department or workgroup level productivity (priority 2), or individual user problems (priority 3).
- Provide user training and consultation on cost-effective uses for technology.
- Improve user efficiency with PC and mainframe technologies by automating manual tasks
- Better design, development or selection of new software applications to ensure cost-effective solutions are in place
- Standardization of County information technology to improve maintainability, compatibility and comparability of user skills.

Outcomes

- Improved user efficiency by automating manual activities and sharing data across departments
- Increased reliability of data retention
- Increased reliability of computing infrastructure

Computing Service Uptime

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Network Reliability	99.4%	99.63%	99.7%	99.2%	99.8

- Information Technology staff will contain the number of incoming calls for assistance in relation to user community growth, which will decrease the number of users experiencing computer problems, although security policies will increase the number of user calls for password resets.
- Information Technology staff will resolve more help desk calls within the target times established, which are four (4) hours resolution for critical issues directly impacting the County's ability to provide services to citizens, eight (8) hours for issues affecting an entire department, and 16 hours for issues affecting individual users.

Trouble Ticket Resolution

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Incoming tickets	1,081	1,629	1,600	1,400	2,000
Resolution within targets	83%	77.4%	90%	87%	90%

Budget Highlights

- The approved budget includes funding for a new Information Technology Support Analyst to staff the department's help desk. Temporary employees have been staffing this function. A \$30,000 reduction in temporary personnel will partially offset the addition of a permanent position.
- A net reduction in equipment maintenance will be realized by eliminating Novell email support costs, which more than offsets additional software licensing of new applications
- Increase in Telephone charges reflects the transition of networking charges from Capital budget to Operating budget.
- Personal mileage and vehicle budget increased to reflect move out of downtown Hillsborough to the Meadowlands Annex and increased reimbursement requests for personal mileage.

Land Records

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
<i>Land Records (General Fund)</i>						Account: 3200
Personnel Services	\$451,761	\$472,727	\$441,477	\$452,851	\$462,780	\$478,582
Operations	\$14,991	\$10,419	\$28,215	\$17,060	\$32,426	\$32,172
Capital Outlay	\$0	\$5,931	\$600	\$6,921	\$4,400	\$2,400
Total Expenditures	\$466,752	\$489,078	\$470,292	\$476,832	\$499,606	\$513,154
<i>Offsetting Revenue</i>	<i>(\$14,847)</i>	<i>(\$11,134)</i>	<i>(\$13,000)</i>	<i>(\$11,078)</i>	<i>(\$11,000)</i>	<i>(\$11,000)</i>
County Costs (net)	\$451,905	\$477,944	\$457,292	\$465,754	\$488,606	\$502,154

Land Records/GIS Major Services

- Process documents for recording in the Register of Deeds office by assigning parcel identifier(s) to the face of the document. Parcel identifier numbers (PINs) are the key to working with real property title records.
- Create records of new properties, based on surveys presented for recording that subdivide or combine parcels.
- Make adjustments or corrections to records of existing properties on the County's computerized property maps.
- Use public records (such as deeds, court orders, and estates) to create and maintain the record of property ownership in the County.
- Develop and administer the geographic information system (GIS), which is the County's computerized mapping system, by creating new applications and enhancing the type and amount of data available for use by County departments and citizens.
- Create and maintain County jurisdiction property addresses for County departments and citizens in MOAD (*Master Orange Address Database*).
- Help citizens find and obtain information about property, its ownership, and characteristics, and provide reports and maps as needed.
- Create and maintain the County's internet GIS site for citizens and land professionals, as well as design new GIS web sites for other County departments.

Objective

- Assign parcel identifier numbers (PINs) to land title documents in an accurate and timely manner.

Outcomes

- Citizens, attorneys, and other land professionals will receive timely and accurate processing of their property documents.
- Citizens, attorneys, and other land professionals will receive timely and accurate processing of their property conveyance documents that create two new properties by means of subdivision or recombination of parcels, where the document (deed, plat) has been submitted to the Land Records/GIS Office at least twenty-four hours ahead of recording as a pre-assignment request.

Objective

- Create records of new properties and roads & make adjustments or corrections to existing properties on the County's GIS.

Outcomes

- Current, updated GIS parcel maps for all properties in Orange County will be available to citizens, County departments, and other agencies, in any desirable scale or on computer recording media 24 hours a day and seven days a week
- Proposed new properties will be created before the recording of approved development plats in all townships and PINs will be pre-assigned for timely processing on the day of recording.
- Current GIS street centerline maps, with roads represented by a single line with road names and address range in all townships, will be available to citizens, County departments, and other agencies, in any desirable scale or on computer recording media 24 hours a day, seven days a week.

Objective

- Create records of new property addresses, make adjustments or corrections to existing property addresses, on the County's MOAD (*Master Orange Address Database*).

Outcomes

- Current, updated property addresses and address points for all properties in Orange County will be available to citizens, County departments, and other agencies, in any desirable scale or on computer recording media 24 hours a day and seven days a week.
- Proposed new property addresses will be created before the recording of approved development plats in the County jurisdiction and pre-assigned for timely processing of permits on the day of recording.

Objective

- Automate available services through the implementation of enterprise GIS.

Outcomes

- Services such as buffer maps used to generate mailing labels, mls data forms, and GIS layer download will be available 24 hours a day on automated web services
- Land Records/GIS Staff will be available to assist on-site customers and perform their work more accurately due to greater efficiency

Measures

The aforementioned services require two staff members to spend an average of 12 hours per week satisfying customer requests. This generates a staff cost of \$13,302 per year and a supply cost of \$919 for a total of \$14,221. Our generated projected revenue for these services for 2005-06 is \$10,400. This creates a negative balance of -\$3,821. By automating these services, the revenue will greatly decrease, but we will gain back the staff

time and create a positive revenue stream. These measures will be documented over the next fiscal year after the enterprise GIS implementation.

Budget Highlights:

- The increase in Operations for FY 2006-07 includes funding for required on-site training for staff to be trained in the newly implemented ArcGIS 9.1 software, on-site assistance from Environmental Systems Research Institute (ESRI) for SDE and SQL installation and data conversion, and leasing of a copier machine.
- The Capital Outlay (\$2,400) includes the replacement of broken partitions in workspace areas within the department.



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Register of Deeds

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
Register of Deeds (General Fund)						Account: 3250
Personnel Services	\$785,170	\$765,791	\$797,825	\$780,392	\$830,109	\$857,449
Operations	\$130,381	\$132,034	\$188,119	\$178,125	\$181,623	\$180,085
Capital Outlay	\$1,137	\$2,005	\$1,820	\$1,292	\$1,220	\$1,220
Total Expenditures	\$916,688	\$899,830	\$987,764	\$959,809	\$1,012,952	\$1,038,754
Offsetting Revenue	(\$1,855,499)	(\$1,840,574)	(\$1,941,580)	(\$1,840,171)	(\$1,856,328)	(\$1,856,328)
County Costs (net)	(\$938,811)	(\$940,744)	(\$953,816)	(\$880,362)	(\$843,376)	(\$817,574)

Major Services

- File documents presented for registration
- Index and scan all documents recorded to create permanent public records
- Create permanent records of births, deaths, marriages and military discharges
- Issue marriage licenses
- Issue certified copies of public permanent records
- Respond to citizen inquiries
- Special Projects

Objectives

- Review documents presented for registration to ensure compliance with *NC General Statutes* and submit to Land Records for PIN (Parcel Identifier Number) assignment within five minutes of receiving the document.
- Complete the filing process, after the document is returned from Land Records, by affixing book/page, date/time, collect and receipt fees within ten minutes.
- Index names of parties, book/page, PIN and description within twenty minutes of filing (first phase of permanent record creation).
- Quality Control Check: Examine each document to ensure compliance with NC recording laws and NC Notary Public laws.
- Scan documents within four to six hours of recording; print copies for the permanent record books.
- Return all documents to designated party within 2 to 4 days of filing.
- Index births, deaths, marriages by name, book/page/date same day as received; update records with subsequent amendments as received from the State Office or Health Department.
- Issue marriage licenses and maintain permanent marriage records.
- Respond to citizens requesting certified copies of the public records as requests are received.
- Promptly and courteously assist citizens in obtaining information regarding personal and real property, vital, military discharge and notary records.
- Special Projects
 - Index, scan and label "old" birth records
 - Scan associated images of pre-1995 indexed records
 - Index and scan six years of payable accounts records and revenue records

Outcomes

- Reviewed and certified proof of acknowledgment of execution and other prerequisites to registration to ensure compliance with NC recording laws and submitted each land-

related document to Land Records for PIN (Parcel Identifier Number) assignment within five minutes of presentation approximately 98 percent of the time.

- Completed the filing process, after document returned from Land Records, affixed book and page, time and date, collected/receipted fee within ten minutes, approximately 97 percent of the time.
- Indexed documents within twenty minutes of completion of the filing process approximately 97 percent of the time (this phase gives notice to title searchers that the document is on file).
- Each document processed by the Quality Control Supervisor within 24 hours of recording 98 percent of the time.
- Scanned recorded documents within four to six hours of recording approximately 97 percent of the time; printed permanent record book copies
- Returned filed documents to designated party within 2 to 4 days of filing approximately 98 percent of the time
- Scanned, indexed and labeled associated images of indexed records pre-1995
- Issued marriage license within 20 minutes of application approximately 99 percent of the time.
- Indexed births, deaths the same day received approximately 99 percent of the time. Indexed marriages within an hour after issuance approximately 95 percent of the time.
- Responded to citizens' requests courteously and timely.
- Special Projects:
 - Indexed, scanned and labeled approximately 15,000 "old" birth records
 - Scanned approximately 65,000 associated images of pre-1995 indexed records
 - Scanned and indexed approximately five years of accounts payable and revenue records

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Deeds, Deeds of Trust, D/T Cancellations, other documents, UCCs recorded, scanned and indexed	32,180	27,200	33,314	32,748	33,000
Land transfers, splits and merges created	4,379	4,300	5,266	4,560	4,600
Marriage Licenses issued	648	841	755	718	726
Births indexed	2,387	3,275	3,686	3,792	3,830
Deaths indexed	1,194	1,455	1,506	1,575	1,590
Certified copies of Vital records issued	15,849	16,367	15,396	16,200	16,365

Budget Highlights

- Offsetting revenues for this department anticipate that recording activity will decrease due to increasing interest rates.
- The approved budget includes a 3.5 percent decrease in operations, which includes decreases in postage and daily recording expenses related to a decrease in cancellations.
- The approved capital includes additional storage cabinets (\$1,220).

Tax Assessor

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
<i>Tax Assessor (General Fund)</i>						Account: 3300
Personnel Services	\$553,824	\$682,303	\$691,892	\$732,913	\$732,827	\$752,786
Operations	\$84,651	\$96,558	\$125,043	\$129,104	\$136,742	\$134,613
Capital Outlay	\$0	\$1,682	\$0	\$5,014	\$0	\$0
Total Expenditures	\$638,475	\$780,543	\$816,935	\$867,031	\$869,569	\$887,399
Offsetting Revenue	\$0	(\$35,688)	\$0	\$0	\$0	\$0
County Costs (net)	\$638,475	\$744,855	\$816,935	\$867,031	\$869,569	\$887,399
<i>Other Related Programs (Revaluation Fund)</i>						Account: 3301
Personnel Services	\$142,835	\$90,744	\$81,126	\$67,765	\$76,911	\$76,911
Operations	\$4,085	\$38,560	\$77,270	\$20,325	\$57,670	\$57,670
Capital Outlay	\$0	\$5,980	\$0	\$0	\$0	\$0
Total Expenditures	\$146,920	\$135,284	\$158,396	\$88,090	\$134,581	\$134,581
Offsetting Revenue	\$0	(\$481)	(\$73,396)	(\$73,396)	(\$84,581)	(\$84,581)
County Costs (net)	\$146,920	\$134,803	\$85,000	\$14,694	\$50,000	\$50,000
Total Assessor's Office and Related Expenditures	\$785,395	\$915,827	\$975,331	\$955,121	\$1,004,150	\$1,021,980

Major Services

- List, assess, and bill all taxable property in the County for the purpose of ad valorem taxation.
- Discover taxable property that has not been properly recorded by the owner for tax purposes.
- Administer the tax exemption programs, including tax programs for eligible elderly and disabled individuals and exemption of eligible non-profit organizations.
- Administer the Land Use Program for horticulture, agriculture, and forestry management.
- Conduct and support the County's in-house revaluation of all real property within its jurisdiction, with new values assigned every four years.
- Support the Board of Equalization and Review that meets annually to hear formal appeals.

Objective

- List, assess, and bill all taxable property in the County for the purpose of ad valorem taxation. Discover taxable property that has not been properly recorded by the owner for tax purposes.

Outcomes

- Print and mail 50,000 – 51,000 tax bills with a greater than 99% successful delivery rate. By outsourcing this activity the Department is able to include information such as how tax dollars are spent and the benefits. Early mailing and added information enhances early collection rates and citizen awareness of County programs.

- Continue mailing listing forms to all property owners explaining the necessity of listing taxable personal property, new construction, partial construction, renovations and up fit. This program has resulted in a significant increase in personal property listed as well as new construction listed. The Assessor's Office has documented significant increases in personal property listings and new construction that otherwise would have been lost.
- Notify all appellants of informal decision within 120 days of receipt of appeal. This time frame will allow for timely decisions and the opportunity to be heard by the Board of Equalization and Review.

Objective

- Administer the tax exemption programs, including tax programs for eligible elderly and disabled individuals and exemption of eligible non-profit organizations.

Outcomes

- Provide information so that all citizens eligible for tax-exempt programs know of these programs. A primary source of this information is the application for "homestead exemption" found on the listing form that is mailed annually in early January.
- Review one-fourth of all properties currently exempt from ad valorem taxation to determine continued qualification for exempt status

Objective

- Administer the Land Use Program for horticulture, agriculture and forestry management.

Outcomes

- Ensure eligibility requirements are met based on general statute guidelines and determine deferred taxes when parcels become ineligible. Development of proper criteria has led to changes in qualification standards.

Objective

- Conduct and support the County's in-house revaluation of all real property within its jurisdiction with new values assigned every four years. The last countywide revaluation became effective 01/01/2005.

Outcomes

- Determine tax values for real property as of the effective date of revaluation that are statistically within 95 percent of the actual market value of the property.
- Maintain a statistical coefficient of dispersion (COD) of 20% or less in years between revaluations. (N.C. Department of Revenue acceptable level is 20%). Statistical measurements such as the COD, when below 20%, indicate that tax values are uniform and consistently fair and equitable.
- Provide final estimate for value resulting from informal reviews within 120 days of appeal. Rendering a timely decision quickly addresses the concerns of individuals and demonstrates responsiveness to their concerns.

Objective

- Support the Board of Equalization and Review, which meets annually to hear final appeals.

Outcomes

- Act as Clerk to the Board of Equalization and Review that meets annually to hear final appeals.
- Provide appropriate cost, market or income data as requested by the Board to assist in its decisions.
- Enhance the ability to accurately derive values and support values in appeals to the Property Tax Commission and the Court of Appeals by employing professionals and specialists in the appraisal of specific and specialized types of property.

Objective

- Administer the business Personal Property Audit (Pilot) Program (Under this pilot program, an audit firm works with the Assessor's office auditing the books of ten (10) randomly selected businesses, discovering any values previously not listed or under listed. In addition to discovery, there is an educational aspect where the audited company's officers are assisted in getting future listings correct. It is expected that after the first year, this program will more than pay for itself. The results of the pilot program will be reported to the BOCC for further direction.)

Outcomes

- Work with the audit firm in scheduling audit appointments.
- Receive the audit results.
- Work with the audit firm in assisting the businesses to understand the results and the proper way to list in future years.
- Create the discovery bills for non or under listed property for the current year and five years back and notify the businesses accordingly.
- Report results to BOCC and receive Commissioners input on future years processes.

Measures

	2002-03 Actual	2003-04 Actual	2004-05 Budget	2004-05 Estimate	2005-06 Projected
# Bills generated and mailed by Aug 15	51,000	51,000	51,000	51,000	51,000
% Bills successfully delivered	99%	99%	99%	99%	99%
Abstracts generated & mailed by Jan 5	51,000	52,000	52,000	52,000	52,000
Sales ratio level as of effective date of last revaluation (does not change between revaluations).	96%	96%	96%	96%	95.85%
Annual level of statistical accuracy (COD)	9.00%	11.90%	11.90%	11.90%	7.00%
% Appellants notified within 120 days of informal decision	100%	100%	100%	100%	100%
Revenue generated by Business Personal Property Audit Program	*	*	*	*	\$40,000

* Indicates data not available or procedures/programs not in place during that time period.

Budget Highlights

- The operating budget includes \$20,000 in continuation funding in contract services for the Business Personal Property Audits program. The program seeks to ensure that businesses correctly list all their properties by conducting random audits on businesses that hold property values at \$50,000 or greater. Discoveries of incorrect listings will result in increased tax collections in future years and are expected to exceed the cost of the program.
- An increase of \$12,940 in contract services will cover the increased cost of printing mass mailing items. The department received a new vendor quote, which includes higher printing prices, and has more items to mail due to an increase in number of billable properties (an additional 7,500 items were printed during FY 2005-06).
- Approved capital includes \$320 to purchase a file cabinet.

Tax Collector

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
<i>Tax Collector (General Fund)</i>						Account: 3350
Personnel Services	\$521,175	\$558,714	\$613,760	\$597,348	\$662,051	\$683,983
Operations	\$141,860	\$156,334	\$185,734	\$175,721	\$183,226	\$183,065
Capital Outlay	\$12,935	\$1,973	\$350	\$700	\$5,300	\$4,460
Total Expenditures	\$675,971	\$717,021	\$799,844	\$773,769	\$850,577	\$871,508
<i>Offsetting Revenue</i>	<i>(\$125,516)</i>	<i>(\$174,885)</i>	<i>(\$205,460)</i>	<i>(\$205,460)</i>	<i>(\$209,857)</i>	<i>(\$209,857)</i>
County Costs (net)	\$550,455	\$542,136	\$594,384	\$568,309	\$640,720	\$661,651

Major Services

- Collect and account for all current and delinquent taxes for the County, 14 special districts, and the municipalities of Carrboro, Chapel Hill, and Hillsborough.
- Provide to the public at large and the taxpayers of Orange County a continuing growth in service availability through the use of technology such as the internet websites, credit card program, prepaid programs, and bank draft program.
- Communicate to, educate, and answer questions for the public on North Carolina property tax laws and procedures, federal bankruptcy laws, civil process law, and estate law requirements.
- Bill and collect the 3R Fee as directed by the BOCC. Requires education of the public, taxpayers and legal community.
- Administer the 3R Assistance Program.
- Bill and collect on behalf of the Town of Chapel Hill the Stormwater Utility Fee.
- Provide specific tax data to attorneys, banks, citizens, mortgage companies and realtors.
- Bill and collect all other Emergency Management Billings such as fire inspections, Haz-Mat billings, special contracts, etc.
- Bill, file insurance, and arbitrate with insurance companies on behalf of clients in an effort to ensure that Orange County receives monies due for EMS Ambulance Service Accounts.
- Continuing education process on new law changes relative to Medicare, Medicaid and HIPAA.
- Ensure continued compliance with HIPAA regulations to ensure client rights to privacy of their medical data.
- Assist clients with Medicare/Medicaid appeals.
- Administer the EMS Assistance Program.
- Communicate to, educate, and answers questions and concerns of clients on EMS ambulance issues.
- Collect and audit gross receipts on rental vehicles on behalf of Orange County and all municipalities within our jurisdiction.
- Price and bill registered motor vehicles and process requests for relief, recalculation or refunds.
- Bill, collect and issue Beer and Wine licenses and massage therapy licenses.
- Receive, verify, distribute, and deposit revenues collected for all departments within Orange County government. Audit all relative departments for compliance with collection and accounts procedure compliance.

Objectives

Improve the collection of current and delinquent taxes by:

- Consistent and timely use of collection remedies provided by the laws of North Carolina in the collection of taxes assigned this office in taxation.
- Provide a continually updated Revenue website by which citizens can stay abreast of any changes in the law, view their tax records of due/paid, resolve ambulance billing issues, link to Medicare information and access other informational sources.
- Increase citizen understanding of property tax system and law, ambulance billing and assistance, County services, policies and issues by participation in citizen groups, through media outlets, mailings and public contact.
- Assist in the education of the public on the 3R fee structure and reasons behind the institution of the fee.
- Insure that the Revenue area is in total compliance with HIPAA (Health Insurance Portability and Accountability Act) regulations.
- Continue efforts to increase EMS collects while meeting the citizen needs.
- Ensure all Orange County departments are meeting the required procedures in the receipt and deposit of funds.
- Coordinate with other departments in the effort to insure service and availability of data to the citizen.
- Provide payment options to the citizens at large and to county employees.

Outcomes

- To maintain and work toward increasing the current year tax collection rates.
- To maintain and work toward increasing the municipal tax collection rates on current tax.
- Meet or exceed the yearly budgetary goal for collection of current, delinquent taxes and interest.
- Continue ranking in the top five counties statewide in the collection of taxation.
- To maintain and enhance the training of staff with law changes in all areas we are charged to bill and collect.
- Meet or exceed the yearly budgetary goal for collection of EMS ambulance fees while ensuring all HIPAA regulations are met.
- Ensure all businesses comply with the issuance of Beer and Wine licenses and massage therapy licenses.
- Maintain the collection and audit of all business, which qualify under the gross receipts vehicle tax.
- Successfully bill and collect the 3R fee.
- Successfully bill and account for the Chapel Hill Stormwater Fee.

Measures

- Maintain a continuing education process for staff which to date has allowed 8 out of 11 employees to become certified by the North Carolina Tax Collectors Association.
- Continued ranking within the top five counties out of a possible 100 statewide.
- Historic record reflects the continued rise in the overall collection each year.
- Historic record reflects the continued rise in payment of EMS ambulance fees yearly.
- Continued external audits reflect compliance with all regulatory requirements.
- Successful coordination of staff to develop the record format, billing and collection of the Orange County Solid Waste 3R Fee program for 2005.
- Coordinate with other staff and outside agencies in the billing and collection portion on behalf of the Town of Chapel Hill in the implementation of the Stormwater Utility Fee.

Budget Highlights

- Successfully completed the tax year 2004-2005 with an overall collection rate of 98.89 percent.
- Successfully collected over estimated collections on 3R fee finishing at 98.40 percent collected.
- Successfully collected EMS charges exceeding prior year collections.
- Successfully collected EM accounts assigned exceeding prior year collections.
- Instituted an internal process whereby Revenue recycles all paper using both sides prior to discarding. We have successfully cut costs on the purchase of paper supplies.
- Successfully collected, on behalf of the Town of Chapel Hill, their Stormwater Utility Fee, reaching collection of over 98 percent.



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Buildings and Grounds

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
<i>Buildings and Grounds (General Fund)</i>						Account: 3400
Personnel Services	\$1,496,381	\$1,575,059	\$1,587,966	\$1,579,553	\$1,678,727	\$1,732,365
Operations	\$1,122,820	\$1,310,522	\$1,191,257	\$1,403,928	\$1,576,653	\$1,319,161
Capital Outlay	\$563	\$5,782	\$0	\$0	\$0	\$0
Total Expenditures	\$2,619,765	\$2,891,363	\$2,779,223	\$2,983,481	\$3,255,380	\$3,051,526

Major Services

- Maintain buildings and facilities for 35 County-owned and 10 leased properties (carpentry, electrical, heating/ventilation/air conditioning (HVAC), painting, plumbing, etc.). Services are provided through use of in-house staff and/or outside vendors as required.
- Assist in planning, designing and performance and administration/contract management of renovation work and new construction, including landscaping, etc.
- Provide grounds care services (mowing, trimming, mulching, tree and shrub care, etc.) for approximately 175 acres of County-owned properties including approximately 48 acres of landscaped areas.¹
- Maintain road signs for all State maintained roads in the County.
- Provide inclement weather services (sanding, salting, snow removal, Brine Solution application, storm debris cleanup and removal).
- Provide daily custodial services at 25 buildings, and periodic floor care for an additional three facilities.
- Set up and break down and sound system operation and maintenance for County government meetings.
- Other services (departmental moves, contract management for elevator maintenance, pest control, alarm inspections, utilities management, etc.)

Goal

- To maintain clean, safe, comfortable and reliable buildings and associated infrastructure used by our customers – Orange County citizens and employees.

Objectives

- To minimize the number and complexity of corrective maintenance services required at County buildings and facilities through aggressive preventative maintenance programs.
- To reduce consumption of utility services (electricity, water, natural gas, propane, fuel oil).

Outcomes

- Will complete approximately 6,800 customer-generated service requests and in-house-generated work orders by the end of FY 2005-06.

The following major projects have been completed or will be in progress by the end of FY 2005-06:

- Animal Control – interior painting
- Animal Shelter – new cabinetry and floor resurfacing

¹ Does not include any increases that may result from addition/expansion/modification of activities at Fairview Park, Efland Cheeks Community Park, McGowan Creek Preserve, Little River Regional Park, Cedar Grove Park, Blackwood Farm or Cate Farm properties.

Buildings and Grounds - continued

- New Courthouse – window repair & repainting
- EMS 911 Center – parking area improvements, HVAC improvements, flooring replacements and painting, installation of upgraded emergency power generator
- Eno Mountain Communication Tower – installation of upgraded emergency power generator
- Roof asset inventory and assessment update
- Clerk of Courts Annex – ADA compliant building access
- Government Services Center – Installation of emergency power generator and renovations in Register of Deeds
- Central Recreation building – window replacement
- Planning & Agriculture building – exterior painting, re-stripping parking lot lines, installation of ADA compliant ramp/walkway system
- Jail – replacement of booster water heater for kitchen
- Richard Whitted Human Services – repair to landing at Library entrance (first floor)
- Northern Human Services Center – assisted with installation and creation of kiln room, exterior painting
- Southern Human Services Center – installation of emergency power generator, creation of additional workspace in lobby area
- Moody building – floor covering replacement
- Conservation related – completed caulking and weather stripping of doors and windows, installed approximately 45 programmable thermostats, insulated water heaters, set back temperatures and installed timers, performed some de-lamping, replacement of T-12 light bulbs and ballasts with T-8 at Government Services Center and Planning and Agriculture, installation of approximately 20 waterless urinals

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
County-owned Buildings					
• # of buildings	33	35	35	35	38
• Total area (sq. ft.)	404,150	406,709	406,709	406,709	469,000
• Landscaped area (acres)	46.62	46.62	46.62	46.62	TBD
County-leased Buildings					
• # of buildings	11	11	10	10	10
• Total area (sq. ft.)	36,050	38,850	40,473	38,850	38,850
• Landscaped area (acres)	1.6	1.6	1.6	1.6	1.6
Buildings and Facilities Repair and Maintenance Service Requests					
• Total received/generated	5,152	6,500	6,800	6,000	6,200
• Percent completed within:					
○ Less than 1 hour	45%	*	45%	50%	50%
○ 1 to 4 hours	48%	*	50%	45%	45%
○ More than 4 hours	7%	*	5%	5%	5%
• Emergency service requests responded to within 30 minutes	96%	95%	98%	98%	98%

Buildings and Grounds - continued

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Custodial Services					
• Total area provided with custodial services (sq. ft.)	275,000	279,200	279,200	279,200	336,200
• Total number of restrooms	134	134	134	134	140
• Total desk-side trash cans emptied daily	970	990	990	990	1,090
• Total number of meeting set-ups	56	*	60	49	50
Road Signs					
• Total number of sign work orders completed	138	218	*	252	300
• Number of inspections performed during the fiscal year	3	3	4	3	4
• Signs repaired/replaced:					
○ Within 7 days of notification when sign is in stock	77%	*	94%	95%	96%
○ Within 45 days of notification when sign must be ordered from sign company	12%	*	5%	4%	4%
○ Within 60 days of notification	1%	*	1%	1%	0%

* Indicates data not available for, or procedures or programs not in place during that time period.

Budget Highlights

- The new Energy Conservation Team was appointed during FY 2005-06. The team will assist the Buildings and Grounds Division in their efforts to reduce the consumption of key utilities – electricity, water and natural gas. Combined, these three items account for greater than 50 percent of the total Buildings and Grounds Operating budget, excluding personnel costs.
- The 12-Month Estimate is projected to exceed budget in electricity, water, natural gas and propane gas.
- Will add Meadowlands Annex (22,000 gross square feet) for full year and Southern Orange Senior Center (25,000 gross square feet) and Central Orange Senior Center (15,000 gross square feet) for approximately 6 months during FY 2006-07.



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Motor Pool

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
<i>Motor Pool (General Fund)</i>						Account: 3405
Personnel Services	\$294,110	\$307,323	\$333,574	\$290,962	\$344,634	\$355,513
Operations	(\$276,828)	(\$171,389)	\$42,833	\$85,820	\$63,466	\$12,348
Capital Outlay	\$8,734	\$422	\$0	\$0	\$0	\$0
Total Expenditures	\$26,015	\$136,356	\$376,407	\$376,782	\$408,100	\$367,861
<i>Offsetting Revenue</i>	<i>(\$59,511)</i>	<i>(\$82,311)</i>	<i>(\$112,850)</i>	<i>(\$113,780)</i>	<i>(\$116,124)</i>	<i>(\$116,124)</i>
County Costs (net)	(\$33,495)	\$54,045	\$263,557	\$263,002	\$291,976	\$251,737

Major Services

- Maintain the motor vehicles and equipment operated by the County in a safe and reliable condition.
- Provide preventive and corrective maintenance services and all State required emissions and safety inspections.
- Complete repairs to brake, electrical, electronic, suspension and heating/air conditioning systems.
- Maintain a parts and tire inventory to ensure quick service.
- Support a County fleet of over 300 vehicles, including emergency response vehicles, specialized equipment, buses, vans, heavy dump trucks, sanitation trucks, skid steer loaders and pickup trucks.
- Maintain more than 100 pieces of auxiliary equipment, including trailers, tractors, lawn mowers, vehicle mounted wheelchair lifts, animal cages and compressors.
- Operate and maintain the centralized automated fueling system for County-owned vehicles, motorized equipment, outside agencies and Town of Hillsborough vehicles.
- Maintain records and data for vehicles, parts inventory and centralized fueling station.
- Provide twenty-four hour/seven days per week breakdown and after hours assistance for County owned vehicles and emergency/auxiliary power generators.
- Develop and maintain an annual vehicle replacement schedule.
- Maintain a ready state for 10 emergency back-up generators, which involves preventive maintenance and monthly site visits to test the systems.

Objective

- Provide quality, timely maintenance to insure safe and reliable transportation for all Orange County employees in the performance of their duties. Ensure safe and reliable dispensing of fuel for County, Town of Hillsborough and outside agency vehicles.

Public Works - Motor Pool - continued

Outcomes

- 630 preventive maintenance services completed by the end of FY 2005-06.
- 1,646 corrective maintenance services completed by the end of FY 2005-06.
- Approximately 200 other services performed on County owned equipments such as generators, mowers, trailers and miscellaneous equipment
- Complete annual state emissions test and/or safety inspections on all County-owned vehicles and trailers

Measures

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2006-07 Projected
Preventive Maintenance Services	574	465	621	630	650
Corrective Maintenance Services	1,967	1,560	1,384	1,646	1,650
Other Services	241	125	97	210	200
TOTAL SERVICES	2,782	2,150	2,102	2,486	2,500
Miles Driven	3,116,498	3,318,892	3,385,691	3,380,913	3,400,000
Fleet Age (% of total)					
0-5 years	50%	43%	35%	42%	45%
6-10 years	35%	37%	36%	33%	35%
10+ years	15%	20%	29%	25%	20%

Budget Highlights

- In the spring of 2006, the County will bring online a compressed natural gas (CNG) fueling station to be initially used by 5 county vehicles that have been converted to use compressed natural gas. Additional CNG vehicles will be added throughout FY 2006-07. Three of these vehicles will be available to be used as “rental cars” by county employees.
- Purchase of bio-diesel will begin spring 2006.
- Requirements and cost estimates for purchase of ethanol dispensing equipment will be obtained for inclusion in the FY 2007-08 budget.

Sanitation

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
<i>Sanitation (General Fund)</i>						Account: 3410
Personnel Services	\$722,844	\$740,614	\$779,238	\$757,434	\$816,870	\$840,316
Operations	\$942,161	\$904,976	\$1,039,891	\$1,046,443	\$1,079,735	\$1,067,974
Capital Outlay	\$678	\$0	\$525	\$525	\$350	\$350
Total Expenditures	\$1,665,683	\$1,645,589	\$1,819,654	\$1,804,402	\$1,896,955	\$1,908,640
<i>Offsetting Revenue</i>	<i>(\$55,856)</i>	<i>(\$38,568)</i>	<i>(\$45,960)</i>	<i>(\$45,152)</i>	<i>(\$45,152)</i>	<i>(\$45,152)</i>
County Costs (net)	\$1,609,827	\$1,607,021	\$1,773,694	\$1,759,250	\$1,851,803	\$1,863,488

Major Services

- Operate and maintain six staffed solid waste convenience centers to serve Orange County residents, including roadside cleanups within a half-mile in either direction of sites.
- Provide collection services for solid waste convenience centers, Orange County government buildings and Orange County schools. Front-end loaders collect dumpster container waste. Dump trucks, a skid-steer loader and manual labor and/or roll-off containers are used to collect bulk waste. All bulk waste must be separated into mandated waste types, i.e. white goods, clean metal, clean wood, tires and construction and demolition for acceptance by the landfill.
- Administer Sanitation Division, including daily collection operations, data collection and analysis, report presentation and development.
- Administer and develop public information education efforts.
- Enforce Orange County Solid Waste Ordinance, including investigation and/or cleanup of illegal dumping and accumulated trash as required.
- Provide policy, planning and technical assistance to Orange County elected officials.
- Manage and assist with deconstruction projects

Public Works - Sanitation - continued

Objective

- Provide high quality, cost-effective solid waste management services to our customers - Orange County residents, government offices and schools. Provide solid waste and recycling services to residents through six staffed solid waste convenience centers.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2006-07 Projected
Waste type (all units are tons)				
• Household waste (MSW)	10,481	10,518	11,012	11,530
• C & D waste	1,642	2,085	2,321	2,506
• Electronics	0	103	124	149
• Yard waste	389	409	325	328
• White goods (appliances)	302	376	370	378
• Tires	61	57	59	61
• Metal, clean	525	267	656	669
• Wood, Clean	136	154	170	179
• Orange County Schools	723	724	724	724
• Orange County Government Buildings	485	505	510	550
Resident Permit Tons	4,028	3,373	3,224	3,385
Total Tons	20,438	19,226	19,495	20,459
Sanitation vehicle loads to landfill	3,523	3,742	3,584	4,600
Roll-off loads*	303	460	1,000**	150***
Orange County Permits				
Resident loads to landfill (# of trips)	6,108	6,619	5,890	6,200
Orange County Landfill Tip Fee				
MSW (per ton)	\$45	\$ 46	\$46	\$46
C & D (per ton)	\$41	\$ 41	\$41	\$41
Mulch (per ton)	\$15	\$ 15	\$15	\$15

* Contractual roll-off service will terminate upon arrival of hook truck. Hook Truck arrival anticipated by mid-November. The number of haul service increase is a result of the increased number of roll-off containers in place by July 2005. All bulk waste/recyclables will be containerized.

** Hook Truck did not arrive as anticipated due to the original vendor's not delivering the bid specifications. Truck had to be re-bid and is anticipated to be in service by late May 2006.

*** Contractual roll-off service will have to be utilized in the event the Hook Truck experiences downtime due to mechanical problems and possibly during the holiday season. Sanitation Division is requesting a second truck in the FY 06-07 CIP to serve as a back-up and to supplement the timely servicing of roll-offs at 4 Centers.

Budget Highlights

- Increased collection efficiency due to the expansion of roll-off containment of bulk waste and recyclables.
- Increased roadside litter collection by Sanitation employees.
- As funding allowed, some dumpster containers were painted, some repaired and painted and some replaced. Additional funding will be requested in the FY 2006-07 CIP to complete this project.
- Search for a new location for the Highway 57 Center commenced and will continue.

Efland Sewer Fund

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
<i>Efland Sewer Fund (Efland Sewer Operating Fund)</i>						Account: 3601
Operations	\$200,080	\$140,409	\$140,000	\$156,587	\$160,000	\$160,000
Total Expenditures	\$200,080	\$140,409	\$140,000	\$156,587	\$160,000	\$160,000
Offsetting Revenue	(\$62,580)	(\$62,479)	(\$55,000)	(\$58,800)	(\$60,000)	(\$60,000)
County Costs (net)	\$137,500	\$77,930	\$85,000	\$97,787	\$100,000	\$100,000

Objective

Expand sewer service areas in Orange County to provide sewer service to the Buckhorn area (Economic Development District, Community and the Gravelly Hill Middle School) and central Efland

Outcomes

- Complete construction of water and sewer extensions to the Gravelly Hill Middle School, the Buckhorn EDD and the southern end of the Buckhorn Community and where utility service is available, connect those homes, institutions and businesses to the utilities
- Complete design, permitting, property acquisition and bidding and initiate construction of sewer system extension to serve the un-sewered portions of central Efland

Objective

Provide new sewer service taps for new sewer customers

Outcomes

- Work with property owners, developers, affordable housing organizations to design and construct sewer service extensions in accordance with existing land use plans
- Use grant and bond funding to expand the sewer service area as necessary to make sewer service available to additional portions of the Efland community in accordance with the approved service area master plan and existing land use plans
- **Provide verbal response to request for sewer tap within one business day: determine if sewer service is available, extent and location of on- and off-site construction required and regulatory requirements for making sewer taps, etc**
- Coordinate with Town of Hillsborough to determine sewer tap fee cost within four working days of sewer tap request
- Submit all permitting documentation for sewer tap construction to North Carolina Department of Transportation (NCDOT) as required within one business week
- Complete all bidding and contract procurement requirements, begin tap construction within two weeks of NCDOT permit approvals

Objective

Operate and Maintain sewer system infrastructure as required

Outcomes

- Work with OWASA, NCDOT and Hillsborough to determine/evaluate infrastructure repair/replacement requirements
- Develop budget, secure funding to effect repairs/replacements that cannot be dealt with under normal maintenance budget
- Coordinate system operation, repair and construction activities to ensure provision of uninterrupted sewer service and prevention of improper discharge of sewer
- Initiate the capital improvement planning, sewer mapping, sewer inspection and sewer maintenance processes required by the new operations permitting requirements for the existing and expanded Efland sewer system

Budget Highlights:

- This year Orange County will be operating the Efland sewer under the regulation of a new collection system permit – a newly created permitting category - issued by the State. The Efland sewer system has fallen under the permitting requirements for collections system as a consequence of its 360,000 gallon per day capacity – as per the Wastewater Treatment contract with Hillsborough – rather than actual daily wastewater flow which currently averages well below 50,000 gallons per day.
- The new collection permit requires that the County annually mow sewer easements and visually inspect the system from the surface of the ground. Furthermore, the County must conduct an annual video interior line inspection of 10% of the system. Another permit requirement is that the County develop a working and funded Capital Improvement Plan for equipment replacements (at the end of useful life) and major repairs. Lastly, the permit requires the County to evaluate operational issues such as grease collection and inflow/infiltration into the system to eliminate potential problems that result in sewer overflows and spills. This year's budget will include circulation of brochures asking customers not to pour grease into their household drains and installation of infiltration collars on low-lying manholes (a potential source of stormwater infiltration).
- The FY 2006-07 approved budget includes a transfer from the General Fund of \$100,000, due to increased costs in operations. The current fee structure is not adequate to cover the costs of operations, and the General Fund continues to help subsidize operations.

Non-Departmental Summary

General Services

Listed below are appropriations for non-departmental General Services related funds and entities.

	2003-2004 Actual Expenditures	2004-2005 Actual Expenditures	2005-2006 Original Budget	2005-2006 12 Month Estimate	2006-2007 Department Requested	2006-2007 Commissioner Approved
General Services						
Non-Departmental	\$0	\$0	(\$200,000)	\$0	\$0	\$0
Reserve for Custodial Strategic Plan	\$0	\$0	\$0	\$0	\$50,000	\$50,000
Stormwater Fees for County Property	\$0	\$9,945	\$10,000	\$9,009	\$10,000	\$10,000
General Services Total	\$0	\$9,945	(\$190,000)	\$9,009	\$60,000	\$60,000

General Services Non-Departmentals

Reserve for Custodial Strategic Plan

\$50,000

The Board will soon receive a Custodial Strategic Plan from the Public Works department. That report will offer options, including the possibility of contracting with outsider providers, for the Board to consider as additional custodial services are required for future County. Funding in this account establishes a reserve fund that the Board could allocate during the upcoming fiscal year to provide custodial services at new facilities as they come on line. Examples include Meadowlands Annex located in Hillsborough and the two new senior centers located in Chapel Hill and Hillsborough.

Stormwater Fees for County Property

\$10,000

These funds provide for payment to the Town of Chapel Hill for stormwater utility fees assessed to County properties.



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Human Services Summary

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
By Department (General Fund)						
Public Assistance	\$4,083,447	\$4,651,983	\$5,040,779	\$4,791,730	\$5,103,280	\$5,103,280
Social Services	\$12,661,329	\$13,278,800	\$14,081,067	\$13,709,123	\$14,804,909	\$15,091,270
Health	\$7,130,052	\$6,436,267	\$6,028,267	\$6,108,653	\$6,605,270	\$6,630,855
Cooperative Extension	\$403,445	\$457,252	\$485,297	\$478,196	\$497,063	\$505,241
Aging	\$1,370,878	\$1,366,585	\$1,281,751	\$1,401,757	\$1,371,195	\$1,267,163
Orange Public Transportation	\$1,003,714	\$948,355	\$945,600	\$968,036	\$1,063,410	\$1,079,021
Human Rights and Relations	\$286,237	\$244,251	\$347,113	\$352,436	\$373,795	\$384,203
Child Support	\$762,881	\$773,369	\$796,433	\$799,011	\$851,671	\$870,743
Mental Health	\$1,294,000	\$1,369,265	\$1,370,832	\$1,377,158	\$1,516,010	\$1,382,780
Non-Departmental	\$1,217,334	\$1,171,713	\$1,752,582	\$1,809,543	\$2,144,587	\$1,853,027
Total Function Expenditures	\$30,213,317	\$30,697,842	\$32,129,721	\$31,795,642	\$34,331,190	\$34,167,583
<i>Offsetting Revenue</i>	<i>(\$12,827,122)</i>	<i>(\$13,335,139)</i>	<i>(\$13,264,565)</i>	<i>(\$13,784,244)</i>	<i>(\$13,803,877)</i>	<i>(\$13,810,817)</i>
County Costs (net)	\$17,386,195	\$17,362,703	\$18,865,156	\$18,011,398	\$20,527,313	\$20,356,766
Other Related Programs (Grants)						
Health Related	\$290,362	\$323,029	\$361,842	\$369,070	\$379,007	\$378,877
Aging Related	\$111,266	\$108,740	\$85,957	\$121,764	\$88,985	\$88,985
Total Expenditures	\$401,628	\$431,769	\$447,799	\$490,834	\$467,992	\$467,862
<i>Offsetting Revenues</i>	<i>(\$366,612)</i>	<i>(\$453,409)</i>	<i>(\$376,305)</i>	<i>(\$434,554)</i>	<i>(\$387,331)</i>	<i>(\$387,201)</i>
County Costs (net)	\$35,016	(\$21,640)	\$71,494	\$56,280	\$80,661	\$80,661
Other Funds (Housing and Community Development)						
Housing Section 8	\$4,320,425	\$4,495,790	\$4,451,565	\$4,451,565	\$4,534,982	\$4,534,982
Total Expenditures	\$4,320,425	\$4,495,790	\$4,451,565	\$4,451,565	\$4,534,982	\$4,534,982
<i>Offsetting Revenue</i>	<i>(\$4,319,283)</i>	<i>(\$4,477,882)</i>	<i>(\$4,451,565)</i>	<i>(\$4,451,565)</i>	<i>(\$4,534,982)</i>	<i>(\$4,534,982)</i>
County Costs (net)	\$1,143	\$17,908	\$0	\$0	\$0	\$0
Total Human Services and Related Expenditures	\$34,935,370	\$35,625,401	\$37,029,085	\$36,738,041	\$39,334,164	\$39,170,427



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Department of Social Services

Summary

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
By Program (General Fund)						
Public Assistance	\$4,083,447	\$4,651,983	\$5,040,779	\$4,791,730	\$5,103,280	\$5,103,280
Administration	\$1,451,834	\$1,430,994	\$1,383,346	\$1,342,395	\$1,486,763	\$1,509,393
Children/Family Services	\$3,864,804	\$4,032,439	\$4,293,406	\$4,220,554	\$4,574,015	\$4,696,204
Veterans' Services	\$54,359	\$56,321	\$57,238	\$59,019	\$60,652	\$62,570
Economic Services	\$2,565,321	\$2,939,240	\$3,516,224	\$3,259,530	\$3,722,580	\$3,832,289
Skills Development Center	\$62,911	\$68,514	\$74,222	\$65,013	\$76,528	\$76,443
Subsidy	\$4,662,100	\$4,751,292	\$4,756,631	\$4,762,612	\$4,884,371	\$4,914,371
Total Expenditures	\$16,744,776	\$17,930,784	\$19,121,846	\$18,500,853	\$19,908,189	\$20,194,550
<i>Offsetting Revenue</i>	<i>(\$8,937,413)</i>	<i>(\$9,404,269)</i>	<i>(\$9,570,856)</i>	<i>(\$9,760,722)</i>	<i>(\$9,932,808)</i>	<i>(\$9,932,808)</i>
County Costs (net)	\$7,807,363	\$8,526,515	\$9,550,990	\$8,740,131	\$9,975,381	\$10,261,742



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Public Assistance

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
Public Assistance (General Fund)						Account: 4000
Operations	\$4,083,447	\$4,651,983	\$5,040,779	\$4,791,730	\$5,103,280	\$5,103,280
Total Expenditures	\$4,083,447	\$4,651,983	\$5,040,779	\$4,791,730	\$5,103,280	\$5,103,280
Offsetting Revenue	(\$158,700)	(\$198,666)	(\$138,535)	(\$227,121)	(\$139,535)	(\$139,535)
County Costs (net)	\$3,924,747	\$4,453,318	\$4,902,244	\$4,564,609	\$4,963,745	\$4,963,745

Major Services

- Work First Cash Assistance
- Food Stamps
- Medical Assistance
- Special Assistance for Domiciliary Patients
- Emergency Assistance

Objective

- Assist low-income families and individuals with meeting nutritional, medical, and other basic needs.

Outcomes

- Provide Work First payments to 373 families per month to help meet the basic needs of dependent children.
- Provide Food Stamp assistance to 3,270 households per month to help meet nutritional needs.
- Provide Medicaid to 5,967 eligible families and individuals per month to help meet medical expenses.
- Provide Special Assistance payments to 245 low-income disabled and elderly adults per month to help meet the costs of rest home care.
- Provide emergency assistance to 635 households per month to help alleviate financial crisis situations.
- Provide health insurance through Health Choice to 652 children per month.

Measures (Figures represent Monthly Averages)

PROGRAM	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Work First Cases	393	361	396	367	373
Food Stamps Households	2335	2763	3035	2987	3270
Medicaid Cases	4839	5283	5400	5605	5967
Special Assistance Recipients	235	238	254	240	245
Emergency Assistance Recipients	477	455	540	545	635
Health Choice Recipients	549	618	694	645	652

Budget Highlights

- Extension of the Able Bodied Adults without Dependents waiver in the Food Stamps program will allow these clients to retain their benefits. Additional recipients will also result in a small increase in the funds needed for employment and training activities. The agency receives 50% federal reimbursement for these costs.
- Federal outreach efforts to increase participation in the food stamp program will occur next year.
- The impact of the Deficit Reduction Act on social programs is not fully known at this time.
- TANF reauthorization is anticipated to make changes related to marriage, fatherhood, and hours of required work-related activity.
- Special Assistance rate increase has expanded assistance to those whose income exceeded the previous rate. Special Assistance pays for the cost of adult care homes for low-income families and the cost is 50% state and 50% county. The county's share of Special Assistance is expected to increase by about 7% or \$45,383.
- During the past year, the conversion of children under age 5 from Health Choice to Medicaid occurred and is reflected in the Medicaid numbers. Additional children are expected to be served with Health Choice slots.
- The county's share of Medicaid is not anticipated to increase.
- Most public assistance programs, particularly Food Stamps, Medicaid and emergency assistance, continue to show increases. These increases have and continue to impact the ability of the current public assistance staff to meet the demand and timelines. The staffing issues are included in the Economic Services section.

Social Services - Administration

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
<i>Social Services - Administration (General Fund)</i>						Account: 4001
Personnel Services	\$1,053,862	\$1,060,548	\$1,010,430	\$948,564	\$1,082,002	\$1,118,638
Operations	\$354,568	\$339,042	\$372,916	\$369,055	\$399,761	\$385,755
Capital Outlay	\$43,404	\$31,404	\$0	\$24,776	\$5,000	\$5,000
Total Expenditures	\$1,451,834	\$1,430,994	\$1,383,346	\$1,342,395	\$1,486,763	\$1,509,393
<i>Offsetting Revenue</i>	<i>(\$211,934)</i>	<i>(\$195,921)</i>	<i>(\$199,077)</i>	<i>(\$201,039)</i>	<i>(\$203,111)</i>	<i>(\$203,111)</i>
County Costs (net)	\$1,239,899	\$1,235,073	\$1,184,269	\$1,141,356	\$1,283,652	\$1,306,282

Major Services

- Administration and Fiscal Support for Department Divisions
- Multi-site Reception/Switchboard services for information and referral
- Coordination with other Human Service Agencies and general public
- Manage Accounts payable and receivable
- Draft agency annual program and operations budget

Objectives

Personnel

- Fill vacancies timely when qualified applicants are available
- Assure that all evaluations are done timely
- Provide appropriate recognition for employees who perform above expectations

Accounting and Support Services

- Assure compliance with fiscal and program audit requirements
- Provide prompt and friendly services to the public
- Assure access for persons with Limited English Proficiency
- Maximize state and federal funds available to Orange County for Social Services
- Assure that payments are made timely

Outcomes

- Maintain an average length of vacancies no greater than two months
- Complete 95 percent of all evaluations before the due date
- Nominate at least two staff for special recognitions
- Develop and implement training plan for each work unit
- Assure that employees have received any mandated training within state guidelines
- Assure that all staff have access to county training and attend any required sessions
- Have no material or significant findings in the single county audit
- Provide customer friendly reception services
- Handle over 100,000 phones calls annually
- Train all receptionists on recognizing and assisting persons with languages barriers
- Utilize special telephone line and translation cards to allow initial interaction with clients
- Develop contracts with qualified translators to assist public with language barriers
- Collect 95 percent of budgeted revenue available to Orange County
- Monitor use of county funds to remain within budget and to alert management to trends impacting costs

Measures: Accounting & Support Services

	2004-05 Actual			2005-06 Estimate			2006-07 Projection		
	Year-to-Date	Year-to-Date Amount	% of Budgeted Amount	Year-to-Date	Year-to-Date Amount	% of Budgeted Amount	Year-to-Date	Year-to-Date Amount	% of Budgeted Amount
Front Desk Intake	26,992	NA	NA	27,798	N/A	N/A	28,552	NA	NA
Incoming Calls	188,158	NA	NA	199,212	N/A	N/A	206,608	NA	NA
Total Expenditures	NA	\$17,977,042	97%	N/A	\$18,361,202	96%	\$19,925,411	NA	100%
Total Revenues	NA	\$9,404,268	102%	N/A	\$9,613,787	100%	NA	\$9,839,504	100%
Day Care Payments	NA	\$3,638,770	99%	N/A	\$3,727,641	97%	NA	\$3,610,324	100%
Medicaid County Costs	NA	\$3,548,848	99%	N/A	\$3,654,953	91%	NA	\$4,395,559	100%
Total Contracts	8	NA	NA	10	NA	N/A	12	NA	NA
Vendor Agreements	52	NA	NA	100	NA	NA	125	NA	NA
General Assts	NA	\$119,054	106%	NA	\$125,827	112%	NA	\$130,000	100%
TANF-Emergency Assts	NA	\$116,911	106%	N/A	\$126,820	100%	NA	\$110,000	115%

Budget Highlights

- Use of bilingual staff has reduced the need for interpreter contracts.
- Motor pool and mileage costs have increased due to both increased per mile costs and the need for more home visits.

Social Services - Children/Family Services

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
<i>Social Services - Children/Family Services (General Fund)</i>					Account: 4002	
Personnel Services	\$3,304,851	\$3,462,212	\$3,707,931	\$3,522,593	\$3,801,965	\$3,924,154
Operations	\$559,953	\$570,227	\$585,475	\$697,961	\$772,050	\$772,050
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$3,864,804	\$4,032,439	\$4,293,406	\$4,220,554	\$4,574,015	\$4,696,204
<i>Offsetting Revenue</i>	<i>(\$1,629,743)</i>	<i>(\$1,675,522)</i>	<i>(\$1,689,776)</i>	<i>(\$1,726,687)</i>	<i>(\$1,760,645)</i>	<i>(\$1,760,645)</i>
County Costs (net)	\$2,235,061	\$2,356,917	\$2,603,630	\$2,493,867	\$2,813,370	\$2,935,559

Major Services

- Conduct Child Protective Services (CPS) intake and investigations
- Provide protective services treatment and substitute care for children
- Provide adoption services
- Conduct adult protective services investigations
- Provide adult in-home services
- Coordinate adult out-of-home placement
- Act as guardian and protective payee for incompetent or disabled adults

Objective

- Protect children by responding to referrals made alleging abuse, neglect, and/or dependency, providing services, preventing unnecessary removal, and achieving permanence expeditiously

Outcomes

- Provide CPS coverage 24 hours per day year round
- Complete CPS screening and conduct investigations/assessments where appropriate
- Use a two level decision making process when a child's removal is considered
- Ensure parent education and/or family therapy are available and utilized when indicated
- Place children in adoptive homes when termination of parental rights (TPR) is achieved

Measures

	<i>2003-04 Actual</i>	<i>2004-05 Actual</i>	<i>2005-06 Budget</i>	<i>2005-06 Estimate</i>	<i>2006-07 Projected</i>
Total Children's Services inquiries	5,588	4,566	5,000	5,000	5,000
CPS investigations completed	846	785	850	750	820
Children in households reported for suspected child abuse/neglect	1,296	1,162	1,400	1,160*	1,250
Average number of Families receiving child welfare services	225	192	220	200	220
Individuals receiving parenting services	135	117	150	129	160

Social Services - Child/Family Services - continued

	<i>2003-04 Actual</i>	<i>2004-05 Actual</i>	<i>2005-06 Budget</i>	<i>2005-06 Estimate</i>	<i>2006-07 Projected</i>
# children in DSS legal custody	134	136	140	130	130
# children who entered custody	62	56	60	60	65
# children freed for adoption	12	16	20	15	18
# children who achieved permanency	48	53	65	60	65
# children adopted	18	12	27	20	28

*Changes due to the implementation of the Multiple Response System have impacted some of the numbers in Child Protective Services.

Objective

- Assure the prompt availability of appropriate, prepared foster and adoptive families for the children in DSS custody

Outcomes

- Sufficient number of homes available to assure timely placement of DSS children
- Provide required pre-service training (30 hours) for all applicants
- Complete approval process for applicant families within 60 days of their having completed pre-service training

Measures

	<i>2003-04 Actual</i>	<i>2004-05 Actual</i>	<i>2005-06 Budget</i>	<i>2005-06 Estimate</i>	<i>2006-07 Projected</i>
Monthly recruitment activities	2	3	4	5	5
Total # of children who are placed in adoptive homes	14	15	16	25	23
Pre-service training	4 groups/yr (120 hrs)	5 groups/yr (150 hrs)	4 groups/yr (120 hrs)	5 groups/yr (150 hrs)	5 groups/yr (150 hrs)
# Licensed Foster Homes	82	69	80	78	85

Objective

- Protect elderly and disabled adults by responding to referrals alleging abuse, neglect, and/or exploitation, maintaining them in their own homes when possible, facilitating appropriate placements, and providing payee or guardianship services as appropriate

Outcomes

- Provide Adult Protective Services (APS) intake coverage 24 hours per day year round
- Provide Community Alternative Program (CAP) and in-home services to appropriate individuals
- Provide information regarding placement resources and level of care needed
- Monitor all adult care homes monthly for compliance with state standards

Social Services - Child/Family Services - continued

- Provide guardianship services and act as protective payee for individuals when no other resource can be identified in the community

Measures

	<i>2003-04 Actual</i>	<i>2004-05 Actual</i>	<i>2005-06 Budget</i>	<i>2005-06 Estimate</i>	<i>2006-07 Projected</i>
APS investigations	35	46	38	46	50
% confirmed	29%	33%	30%	38%	35%
CAP clients	58	74	65	76	86
In-home services clients	21	22	25	22	25
Adults receiving heavy care services	43	32	45	33	33
Guardianship cases	17	19	25	20	22
Payee cases	15	18	22	11	15

Budget Highlights

- The IV-E waiver has been implemented, which allows for funds to be used for services that either prevent foster placement or reduce the length of time in foster care. These services and other factors have contributed to a decrease in the number of children in care. The funds for waiver services are included in the subsidy section.
- Social Services assumed the lead last year in developing programs for the children previously served by Sheaffer House. Although during this past year some children were served in out of county placements, contracts have been implemented to assist with more placement options in the community. This includes funds for the Caring Family Network and OPC liaison, which will assure that families receive emergency care locally and become engaged in the mental health system more quickly.
- A change in the child protective services law will require that Social Services offer all families who are substantiated for abuse or neglect of children appeal rights. The amount of time needed for this activity is not yet known.
- Due to a change last year, the agency is now paying overtime for social work staff who must work more than 40 hours per week. This includes staff who assist in providing the legally required after hours coverage. Since many of the staff chose to take time off instead of pay, the overtime costs this year have been lower than anticipated. However, this could change next year.
- The agency is working on drug endangered child protocols to assure safety of children and staff who may become involved in methamphetamine or other dangerous labs.
- The agency is proposing to increase the hourly legal fee rate based on a request from the contract attorney. The proposed rate would increase from \$110 to \$150 per hour.
- The approved budget includes the addition of a new Social Worker II position to provide Community Assistance Program (CAP) services, the community program for persons who need nursing level care. The agency has experienced an increase in the number of persons needing CAP services. This demand was met last year through the use of temporary staff and a contract, but this did not prove to be an effective way to meet this need. The cost of the social work position is totally reimbursed through Medicaid revenues.
- In addition to the clients who need CAP, there has also been an increased demand for in-home services for clients not eligible for the Medicaid service. The agency is proposing an increase in this item, and there are no known revenue sources to assist with this need.



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Social Services - Veterans' Services

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
Social Services - Veterans' Services (General Fund)						Account: 4003
Personnel Services	\$53,653	\$55,762	\$55,858	\$58,122	\$59,272	\$61,340
Operations	\$706	\$559	\$1,380	\$897	\$1,380	\$1,230
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$54,359	\$56,321	\$57,238	\$59,019	\$60,652	\$62,570
Offsetting Revenue	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)
County Costs (net)	\$52,359	\$54,321	\$55,238	\$57,019	\$58,652	\$60,570

Major Services

- Assist Veterans in accessing compensation, pension, and other benefits.
- Provide education and publicity for veterans and the public.
- Provide advocacy and information/referral for Orange County veterans.

Objective

- Ensure that veterans, their families, and the community know about the benefits/services available and assist in accessing them.

Outcomes

- Ensure current and accurate information on Veterans' benefits is available throughout the county.
- Assist Orange County veterans to access or continue to receive local, state, and federal benefits as appropriate.
- Deliver all services in a timely and friendly basis.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Contacts	3,500	2,836	2,100	2,936	3,036
Compensation Applications	94	87	125	137	149
Education Applications	6	3	22	6	9
Burial Applications	16	1	20	15	16

Budget Highlights

- The Veteran population in Orange County is 8,500. They receive \$14,000,000 in government pensions, education benefits and insurance per year.
- The approved budget for FY 2006-07 provides funds to continue the current level of service.



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Social Services - Economic Services

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
<i>Social Services - Economic Services (General Fund)</i>						Account: 4030
Personnel Services	\$2,214,067	\$2,506,122	\$2,996,715	\$2,824,029	\$3,262,120	\$3,371,829
Operations	\$351,255	\$433,118	\$519,509	\$435,501	\$460,460	\$460,460
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$2,565,321	\$2,939,240	\$3,516,224	\$3,259,530	\$3,722,580	\$3,832,289
Offsetting Revenue	(\$2,861,575)	(\$3,276,340)	(\$3,422,394)	(\$3,541,510)	(\$3,823,270)	(\$3,823,270)
County Costs (net)	(\$296,253)	(\$337,100)	\$93,830	(\$281,980)	(\$100,690)	\$9,019

Major Services

- Provide funding for staff administering various Public Assistance programs, the Work First and Adolescent Parenting programs.
- Provide orientation group sessions for Work First participants.
- Assess Work First families' needs, strengths, and barriers to employment.
- Provide job preparation sessions for groups and individuals.
- Provide training and supportive services (such as childcare and transportation).
- Assist Work First families to obtain employment.
- Provide counseling and referral services.
- Provide four quarterly adult training classes.

Objective

- Move public assistance families into employment and toward self-sufficiency and personal responsibility.

Outcomes

- Enable 160 families to avoid welfare through Diversion Assistance.
- Enable 110 recipients to obtain employment.
- Track families for 12 months after Work First assistance ends.
- Assist 35 public assistance recipients in improving their skill level by accessing short-term vocational training.
- Conduct 10 two-week life management and 50 job keeping/seeking workshops.
- Provide intensive employment services to 100 recipients.
- Provide adult drivers training to 20 Work First recipients.

Measures: Work First

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Families Assessed	200	180	200	190	200
Employed Families (unduplicated)	140	130	110	100	110
Training Completions	30	40	40	32	35
Work Experience Sites	40	45	40	35	40
Job Readiness/Preparation Workshops	60	64	52	50	60

Major Services

- Provide case management services to adolescent parents to delay future pregnancies.
- Develop a contract with teen parents and volunteers to ensure continuance of education and completion of high school.
- Recruit one on one volunteers to serve as mentors for adolescent parents.
- Coordinate and collaborate with other agencies/organizations providing services to adolescent parents.

Objectives

- Delay second pregnancies for adolescent parents.
- Support continued school attendance.

Outcomes

- 85% percent of teen mothers active in the Adolescent Parenting Program will avoid a second pregnancy.
- Provide information, education and peer support by conducting 10 peer group meetings.
- Ensure that 85% of adolescent parents continue their education.
- Assure each adolescent will have a day care arrangement.

Measures: Adolescent Parenting Program

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Adolescent Parents	28	33	30	35	35
2 nd Pregnancy Avoidance	90%	91%	85%	85%	85%
Peer Group Meetings	8	21	10	20	20
Education Continuance	90%	91%	85%	85%	85%

Budget Highlights

- Demand for public assistance programs remains high and is still increasing. This continues to create staffing problems at Social Services. The approved budget converts two existing time-limited positions to permanent positions so as to increase stability in the positions. The use of temporary staff, particularly for seasonal programs, and the use of overtime pay are approved to assist with this ongoing need.
- There is a reduction in the contract costs in this section although some of those costs will now be reimbursed through the IV-E waiver program in the subsidy section.

Social Services - Skills Development Center

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
<i>Social Services - Skills Development Center (General Fund)</i>						Account: 4031
Personnel Services	\$40,414	\$45,700	\$44,164	\$43,607	\$46,470	\$47,974
Operations	\$18,133	\$22,814	\$30,058	\$21,406	\$30,058	\$28,469
Capital Outlay	\$4,364	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$62,911	\$68,514	\$74,222	\$65,013	\$76,528	\$76,443
Offsetting Revenue	(\$16,509)	(\$10,000)	(\$10,000)	(\$10,000)	(\$10,000)	(\$10,000)
County Costs (net)	\$46,402	\$58,514	\$64,222	\$55,013	\$66,528	\$66,443

Major Services

- Provide educational, vocational, and human resources development training.
- Provide citizens the opportunity to interview with employers on-site.
- Provide assessment and case management assistance to Orange County citizens.
- Provide job listings and job placement.
- Provide labor market and career information to job seekers and employers.

Objectives

- Offer businesses the opportunity to recruit qualified workers at one location.
- Integrate skill development and employment resources for improved service delivery.
- Offer a comprehensive range of services that will enable citizens to improve their skills and employment outlook.

Outcomes

- Enable 500 citizens to obtain employment or increase income.
- Make job search easier through the availability of computers and access to the World Wide Web.
- Improve the literacy of 450 citizens by providing basic skills training.
- Provide educational and vocational training for 2,200 citizens.
- Monitor 100% of customer satisfaction surveys for continuous improvement.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Customer Satisfaction Survey	100%	100%	100%	100%	100%
Training Completions					
• Human Resources Development	160	175	190	190	200
• Basic Skills Training (ABE, ESL, GED)	350	412	425	430	450
• Educational and Vocational Training	1,780	1,920	2,100	2,147	2,200
Obtained Employment or Increased Income	370	400	480	480	500
Facility Usage (monthly)	1,980	2,100	2,500	2,500	2,600

Budget Highlights

- The NC Workforce Development Commission has credited the Skills Development/JobLink Center as a Level III JobLink Center.
- The Regional Partnership Workforce Development Board is looking at strategies for development of a comprehensive JobLink that incorporates all Employment Security Commission staff.

Social Services - Subsidy

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
Social Services - Subsidy (General Fund)						Account: 4050
Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0
Operations	\$4,662,100	\$4,751,292	\$4,756,631	\$4,762,612	\$4,884,371	\$4,914,371
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$4,662,100	\$4,751,292	\$4,756,631	\$4,762,612	\$4,884,371	\$4,914,371
Offsetting Revenue	(\$4,056,952)	(\$4,045,819)	(\$4,109,074)	(\$4,052,365)	(\$3,994,247)	(\$3,994,247)
County Costs (net)	\$605,147	\$705,472	\$647,557	\$710,247	\$890,124	\$920,124

Major Services

- Child Day Care Subsidy and Social Casework Services for families
- Assure financial support for children in foster care or adoptive placements (statistics on these children are found in the Child and Family Services Section).
- Provide assistance with emergency needs, such as rent or utilities, to low-income families.

Objective

- Improve family functioning by providing child care subsidy and casework support services

Outcomes

- Provide childcare subsidy for 900 children of working families.
- Provide a safe, stimulating, learning environment for 61 children and respite for parents as part of the protection plan when children have been neglected or abused.
- Assure that 75 children have child care while low-income parents attended school to meet their goal of self-sufficiency. (Primarily high school, technical, trade, or skill development programs.)
- Assure that 45 foster children receive childcare services to supplement foster care services when the foster parent(s) work outside the home.
- Assist families who are in crisis or who live at the shelter for the homeless to become more stable and provide a more secure environment for their children (25 children).
- Provide child care information and referral services to parents on availability, quality and subsidy for childcare. (1,500 information and referral contacts on childcare issues will be made.)
- Provide supportive casework services to 575 families.
- Provide childcare for 15 children who have developmental delays or other special needs.
- Provide technical assistance to 150 Child Care Providers regarding participation in the DSS Child Care Subsidy Program.
- Coordinate training for more than 1,050 childcare teachers and providers.
- Provide child care subsidy transportation for 45 children.

Social Services - Subsidy - continued

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Average # of children served per month	684	682	670	690	655
# of children approved for subsidy	377	319	350	350	335
# of Eligibility Re-certifications	499	368	450	500	475
# of Case Consultations	4,033	2,740	3,300	3,000	3,100
# of Information and Referral Contacts	1,679	1,512	1,700	1,500	1,550
Total # of Children served in year	1,076	1,045	1,080	1,090	1,035

Budget Highlights

- The agency anticipates a decrease of approximately \$67,000 in federal and state subsidy funds unless additional funds are made available. The agency has also been warned that reallocations may not be available next year. For the last several years, the agency has received some reallocations during the year. These changes will mean that the agency can serve fewer children.
- The agency continues to manage the county's child care funds and continues to seek sponsorships to match these funds.
- As more adoptions are finalized, there will continue to be some increases in adoption subsidy, although much of these costs are paid with federal dollars.
- The IV-E waiver program provides enhanced payments for some of the state foster home eligible children. This change has resulted in a decrease in revenue from the state foster home fund, but an increase in the revenue from IV-E. The agency is required to invest the county savings into services that prevent foster care placements or that reduce the length of time in foster care. The new expenditure line item will be used for these services. The reinvestment dollars are also matched with 50% federal funds for eligible services. These revenues are also shown in the subsidy section.
- Social Services is proposing a specialized foster payment of \$900 per month for families who serve children who are "stepping down" from mental health therapeutic placements. This will allow the agency to negotiate with therapeutic families who now receive mental health subsidies of up to \$1,500 per month in an attempt to stabilize children's placements. These costs are in the foster care line item and the agency expects to receive at least 50% reimbursement on foster care payments, including the specialized payments.
- Due to the increase in demand in the county general assistance for emergency needs, the agency has asked for an increase in this area.

Health Department Summary

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
By Program (General Fund)						
Central Administrative Services	\$805,044	\$763,557	\$859,338	\$834,307	\$900,192	\$922,067
Dental	\$584,427	\$583,836	\$710,014	\$698,542	\$780,522	\$773,427
Promotion and Education	\$284,488	\$367,983	\$398,032	\$398,296	\$438,211	\$450,969
Personal Health**	\$2,846,679	\$3,084,819	\$2,862,490	\$2,935,028	\$3,013,925	\$3,090,163
Risk Management	\$139,250	\$190,156	\$192,027	\$223,635	\$210,640	\$213,145
Environmental Health	\$930,312	\$923,214	\$1,006,366	\$1,018,846	\$1,261,780	\$1,181,084
Animal Control*	\$1,050,446	\$522,701	\$0	\$0	\$0	\$0
Animal Protection Society*	\$489,407	\$0	\$0	\$0	\$0	\$0
Total Expenditures	<u>\$7,130,052</u>	<u>\$6,436,267</u>	<u>\$6,028,267</u>	<u>\$6,108,653</u>	<u>\$6,605,270</u>	<u>\$6,630,855</u>
<i>Offsetting Revenue</i>	<i>(\$1,898,052)</i>	<i>(\$2,030,005)</i>	<i>(\$1,961,038)</i>	<i>(\$2,081,358)</i>	<i>(\$2,063,881)</i>	<i>(\$2,070,821)</i>
County Costs (net)	<u>\$5,232,000</u>	<u>\$4,406,262</u>	<u>\$4,067,229</u>	<u>\$4,027,295</u>	<u>\$4,541,389</u>	<u>\$4,560,034</u>
Other Related Programs (Grant Projects)						
Dental	\$20,347	\$27,379	\$26,350	\$24,752	\$26,350	\$26,350
Promotion and Education	\$84,227	\$97,713	\$90,809	\$87,570	\$97,017	\$96,887
Personal Health	\$185,788	\$197,938	\$244,683	\$256,748	\$255,640	\$255,640
Total Expenditures	<u>\$290,362</u>	<u>\$323,030</u>	<u>\$361,842</u>	<u>\$369,070</u>	<u>\$379,007</u>	<u>\$378,877</u>
<i>Offsetting Revenue</i>	<i>(\$243,897)</i>	<i>(\$334,776)</i>	<i>(\$319,413)</i>	<i>(\$341,855)</i>	<i>(\$330,439)</i>	<i>(\$330,309)</i>
County Cost (net)	<u>\$46,465</u>	<u>(\$11,746)</u>	<u>\$42,429</u>	<u>\$27,215</u>	<u>\$48,568</u>	<u>\$48,568</u>
Total Expenditures	<u>\$7,420,414</u>	<u>\$6,759,297</u>	<u>\$6,390,109</u>	<u>\$6,477,723</u>	<u>\$6,984,277</u>	<u>\$7,009,732</u>

*Animal Services is a newly constructed department that includes Administration, Animal Shelter and Animal Control, which was previously housed in the Health Department. (see Governing and Management function located in this document.)

** The School Nurse program, which was previously included in the Personal Health division has been transferred to the Human Services Non-Departmentals.



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Health Department - Central Administration

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
Health Department - Central Administration (General Fund)						Account: 4100
Personnel Services	\$741,981	\$702,420	\$781,753	\$781,707	\$823,089	\$850,631
Operations	\$60,004	\$57,308	\$75,585	\$50,600	\$77,103	\$71,436
Capital Outlay	\$3,059	\$3,830	\$2,000	\$2,000	\$0	\$0
Total Expenditures	\$805,044	\$763,557	\$859,338	\$834,307	\$900,192	\$922,067
Offsetting Revenue	(\$42,897)	(\$129,789)	(\$42,885)	(\$81,671)	(\$42,885)	(\$42,885)
County Costs (net)	\$762,147	\$633,769	\$816,453	\$752,636	\$857,307	\$879,182

Major Services

- Provide high quality clerical, financial and medical record services to the Orange County Health Department as it renders its services to the residents of Orange County.

Objective

- Process birth and death certificates, burial and transit permits and other vital records in accordance with state guidelines.

Outcomes

- Ensure that 100% of births and deaths, are processed, recorded and made available to citizens of Orange County within a five-day turnaround time.
- Maintain an error rate of less than 5%.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Birth Certificates processed	3,000	3257	3,300	3250	3250
Death Certificates processed	1,600	1455	1,650	1450	1450

Major Services

- Coordination with human service agencies and general public.
- Internal fiscal and quality control.
- Administrative support for all programs and for the Board of Health.
- Manage the inventory control system for medical and pharmacy supplies.

Objective

- Manage all Health Department programs to ensure efficient and effective management of all agency programs, funds, and initiatives.
- Ensure medical and pharmaceutical supplies will be available as needed.

Outcomes

- Ensure 100% compliance with fiscal and program audit requirements.
- Ensure 100% compliance with all federal, state and local reporting.
- Provide prompt and friendly services for all customers.
- Promote better planning of medical and pharmacy supply orders.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Answer all incoming calls to main clinic lines within 3 rings	85%	85%	85%	90%	100%
*Compliance with federal, state, and local reporting requirements	N/A	N/A	N/A	100%	100%

**New measure*

Major Service

- *Provides high-quality clerical, informational, financial and medical records services to the Orange County Health Department as it serves the residents of Orange County.*

Objective

- Provide efficient clinical and clerical support for all programs, including patient appointments/scheduling, data entry and financial interviewing.
- Provide telephone support, including answering incoming calls to the Health Department not going directly to staff extensions. Language Coordinator provides telephone support for limited-English-proficiency clients.
- Create and maintain medical records for all patients seen at the Orange County Health Department in accordance with state guidelines.
- Administer patient billing system.
- Comply with Title VI requirements for services to Limited English Proficiency clients.

Outcomes

- Ensure eligibility and service requirements are met in accordance with State/Federal programs.
- Provide prompt and friendly services for all customers, including language assistance to all non-English speaking customers, regardless of language.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
<i>Clinical Measures:</i>					
Collection rate on all billed claims	70%	N/A	See note	80%	85%
(Denied) Medicaid error rate due to staff errors	<5%	N/A	See note	<5%	<5%
Error Rate for completing medical records	<5%	N/A	See note	<5%	<5%
<i>Interpreter Services:</i>					
Number of Hispanic/Latino client visits	3,000*	800	1,800	1900	2000
Number of incoming/outgoing phone calls OCHD Interpreter assisted LEP clients	900*	900	1,600	1700	1800
Number of clients OCHD Interpreter assisted with visits	800*	800	900	1000	1000
Number of clients Contract Interpreters assisted with visits	Included above	100	300	350	400
Number of times OCHD Interpreter assisted DSS with clients	4*	2	0	0	0

NOTE: For billing and collection rates: Billing Specialist did not start work until May 2005. This was to be calculated by this staff person. Due to other vacancies the Medical Records Supervisor was unable to keep up these statistics.

*Estimates; no staff person to tabulate. With arrival of Medical Interpreter, statistics were collected.

Budget Highlights:

- Continue to experience reimbursement difficulties with Medicaid system at the State.
- Continued expansion of health department web pages in both English and Spanish providing up to date information on health services and information to the public.



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Health Department - Dental

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
<i>Health Department - Dental (General Fund)</i>						Account: 4101
Personnel Services	\$330,306	\$362,437	\$496,071	\$484,200	\$528,423	\$546,452
Operations	\$234,071	\$215,897	\$203,943	\$204,216	\$215,760	\$215,575
Capital Outlay	\$20,050	\$5,502	\$10,000	\$10,126	\$36,339	\$11,400
Total Expenditures	\$584,427	\$583,836	\$710,014	\$698,542	\$780,522	\$773,427
<i>Offsetting Revenue</i>	<i>(\$240,019)</i>	<i>(\$261,545)</i>	<i>(\$294,703)</i>	<i>(\$306,024)</i>	<i>(\$308,810)</i>	<i>(\$308,810)</i>
County Costs (net)	\$344,408	\$322,291	\$415,311	\$392,518	\$471,712	\$464,617
<i>Dental Screening (Smart Start) (Grant Project)</i>						Account: 4102
Personnel Services	\$0	\$0	\$0	\$1,139	\$0	\$0
Operations	\$20,347	\$26,249	\$26,350	\$23,613	\$26,350	\$26,350
Capital Outlay	\$0	\$1,130	\$0	\$0	\$0	\$0
Total Expenditures	\$20,347	\$27,379	\$26,350	\$24,752	\$26,350	\$26,350
<i>Offsetting Revenue</i>	<i>(\$20,000)</i>	<i>(\$27,365)</i>	<i>(\$26,350)</i>	<i>(\$26,350)</i>	<i>(\$26,350)</i>	<i>(\$26,350)</i>
County Costs (net)	\$347	\$14	\$0	(\$1,598)	\$0	\$0
Total Dental and Related Expenditures	\$604,774	\$611,215	\$736,364	\$723,294	\$806,872	\$799,777

Core Functions

- Promote and encourage safe and healthy dental health behaviors in children and adults.
- Assure quality and accessibility of dental health services.

Essential Services

- Link people to needed personal health services and assure provision of health care, health education, and outreach services, especially to the vulnerable populations.
- Inform and educate people about health issues.
- Mobilize community partnerships and action to address community health needs.

Major Services

- Provide routine dental treatment including fillings, extractions and cleanings to residents of Orange County, primarily to patients who are Medicaid eligible and to those who meet the Federal Poverty Guidelines.
- Provide emergency dental treatment within 24 hours to patients who experience pain/infection and swelling.
- Provide dental screenings and dental health education to the residents who are in daycare centers, family day care homes, schools, senior centers and other locations in Orange County.
- Provide the application of dental sealants to dental patients in the OCHD Dental Program with the emphasis on Medicaid eligible children. Conduct the special Seal Orange County Kids Program annually.

Objective

- Reduce incidence of tooth decay, periodontal disease, loss of teeth, pain and infection and oral cancer through dental assessments/ screenings, dental health education, prevention, sealant promotion and treatment to the residents of Orange County.

Outcomes

- Increase the percentage of caries-free children age 6-8 years old from 77% to 90% to meet the NC Dental Health Objective Year 2010. From the most recent Oral Health Assessment of 2004/05, 73% (down from 78%) of kindergarten children in Orange County were caries free.
- Increase the proportion of 5th graders whose permanent teeth are free of decay to meet the NC 2010 target of 87%. From the most recent Oral Health Assessment of 2004/05, 85% of 5th grade children in Orange County are decay free.

To meet the above objectives, 2000 instructions on dental care, sealants, nutrition and fluoride are presented to parents, educators, healthcare professionals and children. For 2004-05, there were educational services provided to 1716 children and adults through the following:

- All grade levels at the Ephesus Elementary School
 - All 2 and 3 graders in the Orange County School System
 - All other schools in all grade levels served by the Public Health Dental Hygienist
- Reduce tooth decay in preschool and kindergarten children to meet the NC 2010 target of 1.30 average number of decayed, missing and filled primary teeth with a 10 % improvement. From the most recent Oral Health Assessment of 2004-05, kindergarten children in Orange County are at .88 up from .79. The state average is at 1.76.
- Increase the proportion of school age children with dental sealants in ten elementary schools in Orange County that have not reached the 50% target. (from the most recent screening of 2004/05 of 1300 5th grade children in Orange County, it showed that 48% had sealants present) by providing the following:
 - annual Seal Orange County Kids Program targeting children in second through fifth grade who do not have sealants.
 - application of sealants to patients in the OCHD Dental Program.
- Increase the referral and utilization of dental services to 75% of children ages 0-5, found to have dental needs through the Smart Start Screening, Education and Referral Program. Out of 165 children age 0-5 that were found to have dental needs, 138 (84%) were referred for dental treatment. Of the 138 children, 76 (55%) reported having or receiving dental care due to the Smart Start Dental Screening, Education and Referral Program for 2005.
- Provide emergency dental services to any person that contacts our dental clinic with pain/infection/swelling within 24 hours.
- Maintain access to dental care for Medicaid eligible children at 15% (out of 3041 Medicaid-eligible children, the Orange County Health Department Dental program treats 13% (456 children age 0-17) and Medicaid-eligible adults out of 2602 Medicaid-eligible adults, the OCHD Dental program treats 5% (122 adults age 18 and older).
- Maintain the number of dental patient visits in the OCHD Dental Program at or around 4000 to 4200 visits per year.

Measures

	2003-04 Actual	2004-05 Budget	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
# Preschool, school age and adults educated	2079	4200	3625	2400	2400	2400
# Sealants placed on teeth	1418	1700	1267	1500	1200	1500
# 5th graders referred for dental sealants	632	660	673	675	523	675
# Dental Emergency Patients	380	412	361	412	400	412
# New 20-80 per cent dental patients	317	315	265	315	266	315
#New Headstart patient visits	34	80	31	50	20	50
# New Medicaid Dental Visits	184	230	194	230	262	230
# 20-80 per cent dental visits	1722	185	1800	1980	1800	1980
# Medicaid Dental Visits	1127	1550	1253	1633	1400	1633
# Insurance patient visits	440	555	384	584	400	584
# Health Choice patient visits	330	375	265	393	232	393
# Headstart children patient visits	61	110	70	110	80	110
# No charge follow-up patient visits	101	100	97	100	86	100
# 100 per cent patient visits	36	50	36	40	30	40
Total number of dental patient visits	3817	4000	3937	4000	4000	4000
# Smart Start Preschool children screened	1440	1800	1619	1800	1700	1800
# Smart Start Preschool children with dental needs	144	190	165	165	150	165
# Kindergarten children screened	1158	1200	1172	1200	1192	1200
# Kindergarten children caries free	903	1025	855	1000	1061	1100
# 5th grade children screened	1214	1250	1300	1300	1262	1300
# 5th grade children caries free	1020	1115	1110	1115	1208	1200
# 2nd & 4th grade children screened	2476	2500	2504	2500	2451	2500
# 2nd & 4th grade children caries free	1781	2125	1754	1800	2199	2000

Budget Highlights

The Department experienced no increase in the number of patient visits that were projected in the FY 2005-06 budget due to the following:

- Recruited five times for the bilingual dental assistant. There were either no applicants or the applicants were not qualified.
- A temporary dental assistant was employed from 11/14/05 thru 4/13/06. The temporary dental assistant replaced the dental assistant employees during leave enabling the clinic to remain fully staffed.
- Due to the extended illness of the Carrboro Dental Clinic Office Assistant, the temporary dental assistant replaced one dental assistant while she took on the responsibilities of the dental clerk from 12/8/05 thru June 30, 2006.
- Increase in Operations for FY 2006-07 includes additional funds needed to cover continued rising costs of dental supplies (the department has experienced a 52% increase in dental supplies costs over the past 5 years); and to cover mandated NC licensure requirements for Dentist, Dental Hygienist, and Dental Assistants.

- The Capital Outlay (\$11,400) includes funds for the replacements of high speed hand pieces that are broken, hand piece motors and attachments, x-ray duplicator, and lateral file cabinets for the clinics.

Health Department - Health Promotion and Education

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
Health Department - Health Promotion and Education (General Fund)						Account: 4120
Personnel Services	\$260,627	\$329,893	\$348,341	\$353,467	\$379,111	\$392,182
Operations	\$23,861	\$38,090	\$47,991	\$43,138	\$59,100	\$58,787
Capital Outlay	\$0	\$0	\$1,700	\$1,691	\$0	\$0
Total Expenditures	\$284,488	\$367,983	\$398,032	\$398,296	\$438,211	\$450,969
Offsetting Revenue	(\$23,414)	(\$52,185)	(\$36,461)	(\$26,911)	(\$48,453)	(\$48,453)
County Costs (net)	\$261,074	\$315,797	\$361,571	\$371,385	\$389,758	\$402,516

Other Related Funds (Grant Projects)

Healthy Carolinians	\$27,631	\$28,128	\$14,818	\$21,323	\$0	\$0
Health & Wellness Trust	\$56,596	\$69,584	\$75,991	\$66,247	\$97,017	\$96,887
Total Expenditures	\$84,227	\$97,713	\$90,809	\$87,570	\$97,017	\$96,887
Offsetting Revenue	(\$91,041)	(\$106,941)	(\$85,991)	(\$114,133)	(\$97,017)	(\$96,887)
County Costs (net)	(\$6,814)	(\$9,228)	\$4,818	(\$26,563)	\$0	\$0

Total Health Promotion and Education Related Expenditures

	\$368,715	\$465,696	\$488,841	\$485,866	\$535,228	\$547,856

Public Health Core Function/Essential Services

- Monitor health status to identify community problems, needs and assets.
- Inform and educate citizens about health issues.
- Mobilize community partnerships and action to address community health needs.
- Promotes and encourages safe and healthy behaviors.
- Link people to needed health education and outreach services, especially to vulnerable populations.
- Develop policies and plans that advocate for and support individual and community health efforts.

Major Services

- Provision of health promotion and education services for Orange County.
- Building of community health promotion and education services capacity.

Objective(s)

- Effectively manage the community health assessment and priority setting process.
- Develop valid, coordinated health improvement plan(s).
- Improve health status and encourage healthy lifestyle behaviors among Orange County residents.
- Integrate health promotion and education services across the Health department.
- Increase the availability of clinical nutrition services for all age groups for both prevention and treatment of chronic disease risk behaviors.
- Work collaboratively with coalitions and task forces mobilized around community health initiatives.

Outcomes

- Submission of the state mandated health assessment, (2007), and in alternate years the State of the County (SOTCH) report, (2006).

Health Department – Health Education and Promotion - continued

- Submission of Healthy Carolinians of Orange County community action plans.
- Accomplishment of annual Health Promotion Agreement addenda action plan.
- Provide interactive educational exhibits for at least 10 traditionally well attended community events.
- Train a minimum of 2 natural helper groups to address emerging health issues especially in disparate populations.
- Collaborate with departmental divisions to produce a minimum of 4 educational/awareness campaigns promoting healthy behaviors.
- Collaborate with departmental divisions to submit a minimum of 6 news articles addressing community health priorities.
- Provide a minimum of 75 clinical nutrition encounters for clinic clients.
- Provide a minimum of 15 clinical nutrition encounters for private clients.
- Provide a minimum of 2 nutrition home visits for CSC.
- Provide a minimum of 15 Senior Center nutrition seminars.
- Provide a minimum of 1 community wellness programs focusing on healthy weight and increased physical activity,
- Annually review and update all clinical nutrition protocols.
- Provide technical resources to at least 4 community organizations implementing health improvement initiatives or services.
- Serve as a technical resource for at least 10 health-related coalition/task forces.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Community Assessment submitted	1	Due 2007	Due 2007	Due 2007	Work Initiated '06—'07 *Due Dec. '07
Healthy Carolinians Community Action Plan(s) completed & submitted	3	3	*Reviewed and updated annually	*Reviewed and updated annually	*Due May '08
SOTCH Report completed	N/A	1	1	1	Due Dec. '08,'09'10
Health Promotion Contract Addenda submitted	1	1	1	1	1
# of community events attended	15	25	10	17	20
# of Natural Helper Groups trained	2	5	2	2	2
# of educational/awareness campaigns	3	4	4	5	4

Health Department – Health Education and Promotion - continued

# of health-related news articles submitted	6	23	15	25	25 *Per guest column priv.
# Organizations receiving Technical Resource services.	4	5	4	6	6
# Health-related Coalition/Task Force receiving Technical Resource Services	10	10	10	10	10

Measures – Clinical Nutrition Services

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
# of clinic client encounters	35	141	136	120	132
# of private client encounters	10	123	120	120	120
# of CSC home visits	1	3	10	3	6
# of clinical protocols reviewed and updated	3	4	4	4	5

Measures – Community Nutrition and Education

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Senior Center Visits	N/A	9	22	15	15
# of participants	N/A	135	220	122	135
% participants with increased knowledge of healthy eating or lifestyle behaviors	N/A	N/A	80%	100%	80%
# Wellness Programs	N/A	6 *Project Direct Grant	2	2	2
# participating	N/A	52	20	12	20
% participants with increased knowledge of healthy eating or lifestyle behaviors	N/A	*Wellness Way *Payoff *Diabetes 100% reported	80%	80%	80%

****Note:2005-2006 estimates down due to staff on leave for six months.***

Budget Highlights:

- Over the past several years, State funds and other funds available to support the Healthy Carolinians program have continued to diminish. FY 2005-06 was the final year of funds from the Kate B. Reynolds Foundation for this program. Personnel Services for FY 2006-07 includes a transfer of .25 FTE for the Public Health Educator position from the grant project to the General Fund, effective July 1, 2006, at a cost of \$13,185. Increases in Operations of \$8,800 for FY 2006-07 includes additional costs associated with the County assuming the costs of this program. One-time deferred revenue of \$10,992 is included to help offset the additional net County cost of \$10,993 for this program in FY 2006-07.
- Also, included in Operations for FY 2006-07 are funds to provide new programs consisting of Latino Leadership Training, Latino Health Fair, Wellness Way and Teen Body Works classes for obesity reduction (\$5,000 in additional revenue is budgeted for these nutrition classes).
- Due to lack of financial software upgrades, unable to accurately track self-pay. Increased referrals of clients that are 0 – 20% pay.
- Acquired \$110,00 in grant funding during FY 2005-06.
- FY 2005-06 was the first year of a County Employee Wellness Program. Achieved 44% participation rate in Health Risk Appraisal.
- Teen Tobacco Grant (TRU) has been renewed for an additional 3 years.

Health Department - Personal Health

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
Health Department - Personal Health (General Fund)						Account: 4140
Personnel Services	\$2,178,465	\$2,248,046	\$2,353,075	\$2,354,862	\$2,462,037	\$2,546,184
Operations	\$665,080	\$822,310	\$507,855	\$558,322	\$550,915	\$543,006
Capital Outlay	\$3,134	\$14,463	\$1,560	\$21,843	\$973	\$973
Total Expenditures	\$2,846,679	\$3,084,819	\$2,862,490	\$2,935,028	\$3,013,925	\$3,090,163
Offsetting Revenue	(\$970,107)	(\$943,704)	(\$1,035,274)	(\$1,115,245)	(\$1,054,888)	(\$1,061,828)
County Costs (net)	\$1,876,571	\$2,141,115	\$1,827,216	\$1,819,783	\$1,959,037	\$2,028,335
Other Related Funds (Grant Projects)						
Enhanced CSC	\$60,260	\$59,461	\$59,764	\$62,980	\$62,805	\$62,805
Intensive Home Visiting	\$125,528	\$117,058	\$123,703	\$128,694	\$128,361	\$128,361
Child Care Health Consults	\$0	\$21,419	\$61,216	\$65,074	\$64,474	\$64,474
Total Expenditures	\$185,788	\$197,938	\$244,683	\$256,748	\$255,640	\$255,640
Offsetting Revenue	(\$132,856)	(\$200,470)	(\$207,072)	(\$201,372)	(\$207,072)	(\$207,072)
County Costs (net)	\$52,932	(\$2,532)	\$37,611	\$55,376	\$48,568	\$48,568
Total Personal Health and Related Expenditures	\$3,032,467	\$3,282,757	\$3,107,173	\$3,191,776	\$3,269,565	\$3,345,803

Core Function/Essential Service:

To decrease the incidence of communicable disease in the community

Major Services:

- Provision of immunizations
- Provision of Tuberculosis screening and treatment services
- HIV Counseling and Screening
- Prompt investigation and control of reportable communicable diseases

Objectives:

- To provide immunizations 5 days per week via same day or next day appointment
- To increase the number of recommended vaccines provided
- To prevent the occurrence and transmission of TB infections in the community
- To prevent the spread of HIV
- To prevent the spread of other communicable diseases

Outcomes:

- Provide 3900 flu vaccines with 45% going to those ≥ 65 years of age
- Increase number of meningococcal vaccines provided by 44%
- Provide 220 Hepatitis A vaccines
- 75% of preventative TB therapy cases will complete therapy within the recommended timeframe
- 100% of TB cases will complete therapy within the recommended timeframe

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budgeted	2005-06 Estimate	2006-07 Projected
% injectable flu vaccine provided to age $\geq$ 65	1553/4113 (38%)	1323/2979 (44% *)	1575/3500 (45%)	1696/4012 (42%)	1755/3900 (45%)
Meningococcal vaccines provided	92	102	90	115	130
Hepatitis A vaccines provided	193**	273***	220	160	220
% preventive TB therapy cases completing therapy within recommended timeframe	22/30 (73%)	32/38 (84%)	25/33 (75%)	30/40 (75%)	30/40 (75%)
% TB cases completing therapy within recommended timeframe	3/3 (100%)	1/1 (100%)	3/3 (100%)	0/0	2/2 (100%)

* shortage of vaccine; distributed vaccine to other community providers

** 94 Hep A alone; 99 Hep A/B combination

*** 126 Hep A alone; 147 Hep A/B combination

Core Function/Essential Service:

To assure the quality and accessibility of health services

Major Services:

- Preventive clinical services provided primarily for women and children including family planning, prenatal, and well child/adolescent care. Services include physical exams, laboratory testing, medical treatment, health and nutrition counseling and teaching, psychosocial and substance abuse screening/counseling with referral and follow-up for high-risk conditions. (Men are eligible for Family Planning services)
- Primary Care clinical services provided in Hillsborough for women and children enrolled in preventive services.
- Clinical services provided for STI (Sexually Transmitted Infection) clients including diagnostic testing, examination, treatment and education.
- Screening services provided for adults including blood pressure checks, glucose and cholesterol laboratory testing, skin testing for tuberculosis and pregnancy testing.
- Immunization and TB clinical services provided to children, adolescents and adults.

Objectives:

- To provide a medical home for traditionally served clients (women and children)
- To promote wellness and physical/psychosocial development of children and adolescents.
- To reduce the number of unplanned pregnancies.
- To promote positive pregnancy outcomes and reduce/prevent infant deaths and low birth weight babies.

- To reduce illness and death from chronic diseases and to promote healthy lifestyles in adults.
- To prevent the occurrence and transmission of sexually transmitted infections in the community.

Outcomes:

- Provide 11,000 preventive clinic visits to 6600 clients.
- Serve 280 clients with 550 encounters in Primary Care clinic
- Increase the number of family planning clients served by 4%.
- 24% of total family planning clinic clients served are teens.
- Provide maternity care to 120 new prenatal clients.
- 95% of prenatal clients will deliver a newborn weighing more than 2500 grams
- Increase # of STI tests performed (includes syphilis, chlamydia, herpes and gonorrhea tests) by 3%.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budgeted	2005-06 Estimated	2006-07 Projected
# of preventive clinic encounters for all clinics	11,430	11,755	11,000	11,000	11,000
# of clients served in all preventive clinics	7022	6697	6600	6600	6600
	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
# of primary care clinic encounters	N/A	196(1/2 yr)	750	500	550
# of primary care clients served	N/A	120 (1/2 year)	500	250	280
# of family planning clients	1135	1140	1150	1150	1200
# of teens in family planning clinic (% of total served)	236 (21%)	209 (18%)	276 (24%)	288 (24%)	288 (24%)
# of new prenatal clients	105	129	120	120	120
% of OCHD prenatal client with a newborn weighing >2500 grams	96%	95%	95%	95%	95%
# STI tests (% pos)	4153 (2% pos)	4511 (3% pos)	4150 (3% pos)	4200 (3% pos)	4275 (3% pos)

Core Function/Essential Service:

- To link people to needed personal health services and assure provision of health care, health education and outreach services, especially to vulnerable populations.
- To promote and encourage safe and healthy behaviors.

Major Services:

- Baby Love Program: Maternal Care Coordinators (Social Workers) and Maternal Outreach Workers (paraprofessionals) provide counseling, education, supportive and referral services to Medicaid-eligible pregnant women through clinic and home visits.
- Child Service Coordination – Nurses and Social Workers provide case management services to children 0-5 years of age who are at risk for or diagnosed with medical or social developmental delays through home visits and telephone contacts.
- Intensive Home Visiting: Nurse or Social Worker make weekly visits to pregnant women and families at risk of child abuse/neglect to provide supportive counseling, parent education and referrals.
- Psychosocial Counseling – LCSW provides behavioral and emotional counseling to Medicaid – eligible children and adults with referrals as appropriate
- Post-Partum/Newborn Home Visiting – Nurses provide home visits shortly after birth to assess the health of Medicaid – eligible mothers and babies, provide counseling, identify potential problems, and assure ongoing postnatal/infant care.

Objectives:

- To promote positive pregnancy outcomes and prevent/reduce infant deaths and low birth weight infants.
- To provide children with special needs the opportunity to reach their maximum developmental potential.
- To promote healthy, safe lifestyles and effective parenting skills for families with babies
- To promote healthy coping skills and positive emotional health

Outcomes:

- 95% of OCHD Medicaid eligible clinic patients will be enrolled in Maternity Care Coordination within one month of identification.
- 80% of Medicaid eligible OCHD prenatal clients will receive a newborn/postpartum home visit from a public health nurse within two weeks of delivery.
- 90% of enrolled MCC client's babies will be born drug/alcohol free.
- 85% of enrolled MCC pregnant women will receive regular prenatal care during pregnancy.
- 400 children with or at risk for developmental delays will be served via 2800 encounters.

Health Department - Personal Health - continued

- 95% of parents enrolled in Intensive Home Visiting (IHV) Program will show an increase in child development knowledge and express confidence in their parenting skills.
- 95% of families enrolled in IHV for longer than 6 months will not be substantiated for child abuse and/or neglect.
- 80% of Orange County Medicaid eligible children will receive at least one regular checkup.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budgeted	2005-06 Estimated	2006-07 Projected
% of OCHD clinic patients enrolled in MCC within 1 month	93%	95%	95%	95%	95%
% of NB/PP home visits carried out within 2 weeks of delivery	77%	80%	80%	80%	80%
% of enrolled MCC client's babies born drug/alcohol free	92%	90%	90%	90%	90%
% of enrolled MCC pregnant women who receive regular prenatal care during pregnancy	94%	80%	80%	80%	85%
	2003-04 Actual	2004-05 Actual	2005-06 Budgeted	2005-06 Estimated	2006-07 Projected
# of CSC encounters (of CSC children served)	1433 (530)	2489 (342)	1700 (500)	2800 (400)	2800 (400)
% of IHV enrolled parents showing an increase in child development knowledge/parenting skills	100%	96%	95%	95%	95%
% of IHV families without substantiated child abuse and/or neglect	96%	100%	96%	95%	95%
% Medicaid eligible children receiving check up	78.7	73.6	80%	80%	80%

Budget Highlights:

- Personnel Services for FY 2006-07 includes funds to transition a 10-month School Nurse from the Chapel Hill-Carrboro City School system to a 12-month Health Department position as a PHN II position, effective July 1, 2006, at a cost of \$7,927. This position will function as an Assurance Nurse providing care coordination and required follow-up contact with clients from the Clinical Services and Community Health Services sections.

- Increases in Operations for FY 2006-07 includes additional funds for bloodborne pathogen supplies related to increased number of hazardous waste boxes and increased lab services, pharmacy supplies related to increased costs in contraceptives and vaccines, and contracted services due to increased costs associated with interpreter and translating services.
- With the advent of primary care in January 2005, more children and family planning clients are choosing OCHD as medical home. Primary care services are being delivered to truly indigent clients (71% of self-paying client are 0-20%).
- Increased Child Service Coordination referrals anticipated secondary to more restrictive eligibility for Early Intervention services.
- Certified as HIV Case Management providers.
- Current clinical fees were approved to increase by 3.5% effective July 1, 2006, and several new clinical fees were also approved as part of the County's fee schedule.

Health Department - Risk Management

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
Health Department - Risk Management (General Fund)						Account: 4160
Personnel Services	\$112,310	\$170,374	\$169,187	\$173,142	\$179,150	\$185,460
Operations	\$20,622	\$13,832	\$22,340	\$18,314	\$31,490	\$27,685
Capital Outlay	\$6,318	\$5,950	\$500	\$32,179	\$0	\$0
Total Expenditures	\$139,250	\$190,156	\$192,027	\$223,635	\$210,640	\$213,145
Offsetting Revenue	(\$76,096)	(\$141,793)	(\$118,140)	(\$139,199)	(\$98,140)	(\$98,140)
County Costs (net)	\$63,154	\$48,363	\$73,887	\$84,436	\$112,500	\$115,005

Public Health Core Function/Essential Services

- Diagnose and investigate health problems and health hazards in the community.
- Enforce laws and regulations that protect health and ensure safety.
- Mobilize community partnerships to address community health needs.
- Evaluate effectiveness, accessibility, and quality of services provided by the Orange County Health Department.
- Assure a competent public health work force.

Major Services

- Develop and maintain public health emergency response plans.
- Develop and maintain department-wide, continuous quality improvement processes and plans.
- Develop and maintain department-wide safety and risk management plans.
- Consult with all divisions of public health on individual HIPAA privacy and security policies and procedures, training needs, and accreditation requirements.
- Establish and manage the volunteer program for the health department.

Objective(s)

- Finalize public health emergency response plans as adjuncts to the Orange County Multihazard Plan.
- Develop Orange County Medical Reserve Corps.
- Collaborate with Orange County Emergency Management to fully implement the Orange County Emergency Response Team (CERT) Program
- Develop a department-wide continuous quality improvement process.
- Analyze accreditation requirements and consult with divisions to prepare for the North Carolina accreditation of Orange County Health Department in 2008.
- Consult with divisions in the health department regarding safety and HIPAA policies and procedures, such as OSHA compliance, bloodborne pathogens, HIPAA privacy and security.
- Develop and implement employee and volunteer orientation and training programs in consultation with each division, consistent with organizational needs.

Outcomes

- Finalize four components of the overall public health emergency plan.
- Plan and participate in at least three exercises that test the emergency response plans.
- Recruit, orient, and train at least 60 volunteers for the Orange County Public Health Reserve Corps (PHRC).
- Train Orange County Public Health Reserve Corps volunteers to assist Orange County Health Department personnel with public health emergency response
- Engage Orange County PHRC Volunteers in ongoing public health activities.
- Collaborate with Orange County Emergency Management to fully implement the Orange County Community Emergency Response Team (CERT) Program
- Recruit 10 public safety officials to facilitate community classes for the Orange County CERT Program
- Educate a minimum of 48 Orange County residents about how to be self-reliant for up to 72-hours following a disaster through the Orange County CERT program
- Establish an internal continuous quality improvement committee with representatives from each division and establish a preliminary plan for a records audit process for at least six programs.
- Consult with divisions on needed policies and procedures as required by accreditation standards.
- Review in-place safety plans for all six divisions and consult on revising and updating these plans.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
New volunteers recruited for Orange County Medical Reserve Corps.	157	24	60	40	60
Orange County residents trained through the Orange County Emergency Response Team	N/A	N/A	48	48	48
Exercises conducted testing emergency response plans	1	4	3	5	3
Consultations performed regarding divisional safety plans	N/A	6	6	5	5
Components of Public Health Emergency Plan finalized	N/A	4	4	4	4

Budget Highlights

- Personnel Services for FY 2006-07 includes additional General Fund support of \$12,084 associated with the Senior Public Health Educator position in the Medical Reserve Corps volunteer program. Federal grant funds end on September 30, 2006; Emergency Management Department has offered to use \$12,000 in Performance Grant funds to help offset the cost of this position. Federal grant funds through September 30, 2006, the Performance Grant funds of \$12,000 from EMS, and the General Fund support of \$12,084 ensures that this position will continue through June 30, 2007.
- Increases in Operations for FY 2006-07 include additional telephone costs associated with the Risk Management/Quality Assurance division for two (2) wireless contracts for two (2) laptops to connect to EM2000 (emergency response software system tied into EMS), which will allow the department to tap into EMS response system via remote locations, and in bloodborne pathogen supplies, which includes the purchase of 4200 respirator masks for communicable disease preparedness.
- Successfully wrote additional grants for \$41,000 for extra support for public health preparedness. In FY 2005-06, a total of \$139,199 was grant funded.
- Held five (5) exercises for various aspects of the public health emergency plans.
- For FY 2006-07, training in bloodborne pathogens, handling and packaging of laboratory specimens are expanded to include animal services employees; respiratory fit protection will expand to include animal services and public works.



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Health Department - Environmental Health

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
Health Department - Environmental Health (General Fund)						Account: 4130
Personnel Services	\$850,782	\$843,149	\$900,709	\$918,703	\$1,080,803	\$1,046,011
Operations	\$79,530	\$76,466	\$105,657	\$91,848	\$115,477	\$110,073
Capital Outlay	\$0	\$3,599	\$0	\$8,295	\$65,500	\$25,000
Total Expenditures	\$930,312	\$923,214	\$1,006,366	\$1,018,846	\$1,261,780	\$1,181,084
Offsetting Revenue	(\$425,083)	(\$387,624)	(\$433,575)	(\$412,308)	(\$510,705)	(\$510,705)
County Costs (net)	\$505,229	\$535,590	\$572,791	\$606,538	\$751,075	\$670,379

Core Function/Essential Service

- Prevention of food borne disease and assurance of proper sanitation in public facilities and institutions. The likelihood of any institutionally based disease transmission such as Salmonella, E. coli, and Hepatitis A increases if standards for sanitation and proper food handling techniques are not adhered to by commercial food service establishments and also by other institutions.

Major Services

- Food, Lodging and Institutions: Permitting and sanitation inspections of all subject facilities. Education of food service managers, workers and child care operators.

Objective

Assure proper sanitation and food safety of facilities permitted in Orange County. Reduce the risk and incidence of food borne outbreaks.

Outcomes

- Achieve 100% of required inspections of permitted facilities.
- Prevent communicable disease outbreaks in 99.5% of inspected facilities with higher potential of disease transmission (swimming pools and facilities serving food).
- Hold or sponsor at least 5 food service or day care service employee education workshops having a total enrollment of at least 150 persons.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Projected	2006-07 Request
Percentage of required inspections (total facilities)	92%	94%	95%	94%	100%
Communicable disease outbreaks in inspected facilities	2	3	<5	2	<5
Educational schools sponsored or participated in: (approximate number of attendees)	4 (160)	4 (120)	5 (175)	6 (180)	5 (175)

(Percentage of food service managers attending ServSafe who became certified by examination)	(89%)	(90%)	(87%)		(90%)

Public Health Core Function/Essential Service

- *Protect against environmental hazards.*
- *Monitor health status to identify community problems, needs and assets.*

Major Services

- Investigations of potential environmental lead exposures and lead hazard abatement enforcement.
- Community education (medical providers and the public) on lead poison prevention and the importance of screening children.
- Clinical services including laboratory blood lead testing, health counseling and referral/follow-up in OCHD clinics.

Objective

Prevent lead poisoning in children.

Outcomes

- Increase by 20% the number of targeted children (1 – 2 year olds) seen in OCHD clinics screened for lead poisoning.
- Increase by 2½% the number of children screened by private providers thereby increasing the total percentage screened in Orange County.
- Complete a preliminary environmental investigation of all reported elevated blood lead levels within one week of receiving report.
- Provide outreach to private practices in Orange County emphasizing the importance of blood lead screening in children.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Projected	2006-07 Request
% of required investigation/abatement s completed as per NCGS 130A-131.5 (# investigations)	100%	100%	100%	100% (4)	100% (5)
% of target age children seen in OCHD clinics who were screened	*	47.4%	*	*	57%
Total % of target age children screened by all health care providers in OC	17.3%	17.6%	N/A	N/A	18%
# of outreach efforts to private providers	17	20	*	22	20
# of educational efforts to targeted communities	*	*	*	*	75

**not measured*

Core Function/Essential Service

- Protection of surface waters and groundwater in the county and minimizing human exposure to untreated and partially treated sewage. Surface water and groundwater quality are dependent in part on the proper functioning of these systems.

Major Services

- Wastewater Disposal: Wastewater system site evaluations, system permitting, construction inspections and operational inspections.

Objective

Improve septic system performance and longevity and thereby decrease septic system failure rates and provide more effective treatment of wastewater disposed of on-site.

Outcomes

- Increased numbers of Wastewater Treatment Management Program (WTMP) inspections. The number of systems requiring WTMP inspections will generally increase each year. Failure of systems under WTMP rules should be minimal (<5%).
- Continue as operator for wastewater systems owned by the County.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Projected	2006-07 Request
Percentage of WTMP inspections (total # of inspections)	94% (316)	94% (442)	100% (450)	95% (420)	100% (500)
Percentage of failing systems found during WTMP inspections	9% (30)	7% (30)	<5% (<23)	5% (20)	<5% (<25)
Educational outreach activities sponsored or participated in: (Total number of contacts)	5 (300)	5 (300)	6 (400)	7 (325)	6 (400)
New septic systems properly installed and approved for use according to State and Orange County Rules.	373	354	475	400	375
Backlogs for service	4-5 weeks	2-3 weeks	2 weeks	2 weeks	1.5 - 2 weeks

Core Function/Essential Service

- The protection and preservation of the county's groundwater resources. Potable well water is essential for most of Orange County's rural population.

Major Services

- Well Water Supplies: Well permitting, construction inspections and water sampling.

Objective

Assure citizens of potable water through well construction regulation or by recommending water treatment systems, which effectively eliminate health risks from consumption of the water. Develop a groundwater and surface water monitoring framework to begin collecting data for future sustainability and quality restoration.

Outcomes

- At least eight educational sessions for the public on water quality issues will be conducted.
- Establishment of monitoring wells and surface water sampling points to begin collecting data on long-term water resource issues.
- As needed, intensive well water sampling and well problem evaluation for specific communities with water problems.
- Review of the local Groundwater Protection Rules with recommended amendments to the Board of Health.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Projected	2006-07 Request
Public education sessions (Approximate number of participants)	3 (80)	5 (175)	2 (75)	2 (60)	8 (200)
New wells properly installed and approved for use according to State and Orange County Rules.	322	290	375	340	350
Percentage of wells drilled after 1999 with persistent fecal coliform contamination. Percentage is for the budget year in which the well was drilled. (Number of wells)	0%	0%	<2% (<8)	1% (1)	<2% (<8)

Budget Highlights:

- Personnel Services and Operations for FY 2006-07 include funding of an Environmental Health Specialist position, effective September 1, 2006, in the Wastewater Treatment and Management Program (WTMP).
- When the Wastewater Treatment and Management Program (WTMP) was initiated in 1995, one WTMP inspector was hired. Since that time, no other positions have been approved for this program although the number of systems in Orange County have steadily increased through the years. In calendar year 2005, there were 613 systems,

with 650 expected in 2006, and over 725 estimated in 2007. One inspector can conduct between 550 and 600 inspections per year (approximately 2 per day). There is offsetting revenue of approximately \$73,000 associated with an increase in fees to help pay for this position. After the one-time start-up costs associated with this position are purchased in FY 2006-07, offsetting revenues will pay for the on-going salary, benefits, and operational costs of this position.

- The Capital Outlay (\$25,000) consists of one-time start-up costs (vehicle, computer and office equipment) associated with the new Environmental Health Specialist position.



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Health Department - Animal Control

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
<i>Health Department - Animal Control (General Fund)</i>						Account: 4170
Personnel Services	\$389,897	\$400,332	\$0	\$0	\$0	\$0
Operations	\$574,278	\$91,914	\$0	\$0	\$0	\$0
Capital Outlay	\$86,271	\$30,455	\$0	\$0	\$0	\$0
Total Expenditures	\$1,050,446	\$522,701	\$0	\$0	\$0	\$0
<i>Offsetting Revenue</i>	<i>(\$120,435)</i>	<i>(\$113,365)</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
County Costs (net)	\$930,010	\$409,336	\$0	\$0	\$0	\$0

*This division has been transferred to the Animal Services Department as a part of the County's consolidated Animal Services.



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Cooperative Extension

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
<i>Cooperative Extension (General Fund)</i>						Account: 4500
Personnel Services	\$357,614	\$408,492	\$425,832	\$416,972	\$431,251	\$446,223
Operations	\$45,831	\$48,760	\$55,055	\$52,814	\$56,292	\$53,498
Capital Outlay	\$0	\$0	\$4,410	\$8,410	\$9,520	\$5,520
Total Expenditures	\$403,445	\$457,252	\$485,297	\$478,196	\$497,063	\$505,241
<i>Offsetting Revenue</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>(\$4,853)</i>	<i>\$0</i>	<i>\$0</i>
County Costs (net)	\$403,445	\$457,252	\$485,297	\$473,343	\$497,063	\$505,241

Major Services

- Help people improve the quality of their lives.
- Provide scientifically based information and informal educational opportunities focused on issues and needs.
- Provide programs in four major areas: Agricultural and Natural Resources, Family and Consumer Education, 4-H and Youth, and Community and Rural Development.
- Provide educational programs of interest to farmers, rural and urban residents, community leaders, homemakers, parents and youth.
- Provide information to the public through meetings, demonstrations, field days, conferences, media, and office visits.
- Programs open to all citizens, regardless of age, race, color, national origin, sex or economic circumstances.

Objective

- To provide research-based educational programs for crop, dairy, livestock, and horse producers on subjects such as crop management, livestock management, waste management, and farm business management.

Outcomes

- 400 livestock, horse, dairy, and crop producers will develop improved farm management, financial and technical skills to increase farm income and protect water quality by attendance at educational meetings, consultation with agricultural agents and participation in other Extension sponsored activities.
- 17 dairy, livestock and poultry producers who are certified Operators in Charge of animal waste management systems will be given the opportunity to participate in 4 hours of re-certification classes.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Participation by farmers, horse owners, and others in educational production programs	420	405	425	445	430
Farmers diversifying their operations	5	6	8	7	8
Number of dairy, swine, poultry, and beef producers increasing knowledge of water quality and waste management	105	101	115	87	85
Assisted beef producers in marketing calves through graded sales and other valued enhanced sales.	21	19	22	20	20

Objective

- Conduct training for Master Gardeners, Professional Landscapers, Private, Public & Commercial Pesticide Applicators, and Home Gardeners on maintenance of home lawns, gardens, and the proper use of pesticides.

Outcomes

- Reach over 5,000 individuals through various contact means such as seminars, trainings, individual consultations, publication distribution or phone calls.
- Provide leadership to Master Gardener Volunteers who will provide over 2,500 hours of service, 800 hours of training and travel time and over 10,000 miles of travel valued at over of \$40,000, to extend horticulture educational programs to the general public.
- Train licensed pesticide applicators on pesticide issues related to groundwater protection and personal protection during application.
- Provide educational opportunities for landscape professionals to implement grounds management practices aimed at reducing inputs such as pesticides, water and fertilizer use.
- Provide educational opportunities for home gardeners to learn plant selection and landscape management techniques that minimize supplemental water use and chemical inputs.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Number of Master Gardener Volunteers	41	38	49	38	49
Number of formal educational program participants	750	805	1,000	550	1000
Number of publications distributed	1,500	1,592	1,400	1,500	1,500
Contacts by phone, office, e-mail, demonstrations, (not including mass media)	5,000	5,103	5,100	4,000	5,000
Estimated value of volunteer service provided	60,000	68,000	65,000	60,000	70,000

Objectives

- Develop, implement, and coordinate educational programs on food safety, health, and nutrition issues to help citizens reduce chronic disease risks and promote healthier lifestyles.
- Coordinate food safety training for food service managers and employees. Plan two manager's workshops and two employee trainings – co-sponsored by Cooperative Extension Service and Environmental Health in Orange and Durham Counties. One employee training will target Spanish-speaking individuals.

Outcomes

- Homemakers and citizens will learn skills and increase knowledge in food safety through workshops, newsletters, news articles, and educational brochures.
- Food service managers and employees will increase their knowledge of food safety.
- Citizens will increase their knowledge of nutrition and health.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
People reached through food, nutrition and health programs.	3,472	3,652	2,500	2,805	2,500
People reached through food safety educational programs.	2,155	1,595	1,500	2,292	1,500
Food service managers participating in 18-hour food safety programs.	116	64	80	157	80
Food service managers receiving certification from the National Restaurant Association by passing certification exam.	104	57	75	123	75
Food service employees participating in 6 hour food safety training.	38 (Spanish)	89	35	42	35

Objectives

- Provide family finance and consumer economics education to limited resource consumers and families to help increase knowledge of money management plans, estate planning, financial planning techniques and decision-making practices that will help achieve family financial goals.
- Provide families with the necessary knowledge and skills to secure, maintain, and enhance housing.

Outcomes

- Conduct educational programs on consumer buymanship, estate planning, and consumer fraud for approximately 250 families in Orange County.
- Provide information on pest control for 75 Orange County households.
- Conduct educational programs on the purchase, care, and maintenance of the home for 50 families in Orange County.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
People reached through consumer education programs	205	205	200	200	200
People reached through money management educational programs	100	100	200	100	200
People reached through consumer fraud educational programs	200	200	250	200	250
Household provided with pest control information	50	50	75	50	75
Homeowners educated on the purchase, care, and maintenance of the home	250	250	250	250	250

Objectives (Youth Development)

- To provide youth with enriching, hands-on experiences that build their leadership-abilities, help them become better citizens and give them opportunities to serve as volunteers in their community and county.
- To teach youth managing and thinking (Head), relating and caring (Heart), giving and working (Hands), and living and being (Health) life skills through various curriculum and activity offerings that identify the 4-H's of the organization's name (Head, Heart, Hands and Health).
- To provide a comprehensive program that focuses on enrichment and hands-on learning experiences for youth, ages 5-14, during summer, after-school care, special interest activities, and through community club activities.

Outcomes

- At least 40% of the total population of Orange County's youth (5-19) will be maintained and/or enrolled in the community club program and be active participants in club projects and activities.
- At least 20% of the total population of Orange County's youth (5-19) will participate in environmental and science programs.
- At least 25% of the total population of Orange County's youth will be added to the already existing after-school program activities.
- To enroll 20% of Orange County's total youth population, (5-19) in 4-H summer activities.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Number of youth enrolled in 4-H activities.	14,210	13,372	13,500	14,000	14,500
Number of youth enrolled in environmental education and science programming.	11,732	7,351	8,500	8,000	8,500
Number of youth enrolled in 4-H programs as a result of their previous experience with 4-H programs and activities.	10,000	10,861	9,000	9,500	10,000

Objective (Volunteer Development)

- To recruit, train and utilize volunteers to more effectively and efficiently provide hands-on learning experiences and leadership development activities for youth.

Outcomes

- To have at least 40 additional volunteers who complete training in a fiscal year.
- To have 25% of total volunteers take part in county, district, and state level training opportunities.
- To have 50% of trained volunteers implement subject matter workshops to the Orange County 4-H population.
- To have at least 50% of the total 4-H volunteers to be recognized during National Volunteers Month.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Volunteers who complete training in a fiscal year.	800	840	850	800	825
Number of volunteers who take part and/or implement county, district, and state level trainings.	300	365	400	400	450
Volunteers that participate in a formal recognition ceremony.	175	160	100	100	125

Budget Highlights

- The approved budget includes \$6,400 in Contracted Services funds to cover the cost of services provided by the new area dairy agent, who contracts services to Guilford, Randolph, Chatham and Orange Counties. Each county pays for 12.5% of the agent's salary.
- Approved capital includes \$2,520 to replace the last four terminals for the phase-in replacement of existing equipment that was originally provided by the state (County funds replaced seven terminals in FY 2005-06) and \$3,000 to purchase lightweight tables and chairs for the Food lab.



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Department on Aging Summary

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
By Program (General Fund)						
Administration	\$304,828	\$232,626	\$190,518	\$202,236	\$195,656	\$201,030
Community Based Services	\$496,834	\$537,307	\$554,189	\$601,026	\$596,935	\$485,419
Elder Care Program	\$430,516	\$460,855	\$399,789	\$459,569	\$432,652	\$433,840
Retired Senior Volunteer Program	\$138,700	\$135,798	\$137,255	\$138,926	\$145,952	\$146,874
Total Expenditures	<u>\$1,370,878</u>	<u>\$1,366,585</u>	<u>\$1,281,751</u>	<u>\$1,401,757</u>	<u>\$1,371,195</u>	<u>\$1,267,163</u>
<i>Offsetting Revenue</i>	<i>(\$591,519)</i>	<i>(\$500,551)</i>	<i>(\$388,373)</i>	<i>(\$474,962)</i>	<i>(\$389,062)</i>	<i>(\$389,062)</i>
County Costs (net)	<u>\$779,359</u>	<u>\$866,034</u>	<u>\$893,378</u>	<u>\$926,795</u>	<u>\$982,133</u>	<u>\$878,101</u>
Other Related Funds (Grant Projects)						
Senior Health Coordination	\$111,266	\$108,741	\$85,957	\$121,764	\$88,985	\$88,985
Total Expenditures	<u>\$111,266</u>	<u>\$108,741</u>	<u>\$85,957</u>	<u>\$121,764</u>	<u>\$88,985</u>	<u>\$88,985</u>
<i>Offsetting Revenue</i>	<i>(\$122,715)</i>	<i>(\$118,633)</i>	<i>(\$56,892)</i>	<i>(\$92,699)</i>	<i>(\$56,892)</i>	<i>(\$56,892)</i>
County Costs (net)	<u>(\$11,449)</u>	<u>(\$9,892)</u>	<u>\$29,065</u>	<u>\$29,065</u>	<u>\$32,093</u>	<u>\$32,093</u>
Total Expenditures	<u>\$767,910</u>	<u>\$856,142</u>	<u>\$922,443</u>	<u>\$955,860</u>	<u>\$1,014,226</u>	<u>\$910,194</u>



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Department on Aging - Administration

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
<i>Department on Aging - Administration (General Fund)</i>						Account: 4300
Personnel Services	\$260,427	\$177,217	\$146,173	\$161,629	\$153,117	\$158,491
Operations	\$44,401	\$55,409	\$44,345	\$40,607	\$42,539	\$42,539
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$304,828	\$232,626	\$190,518	\$202,236	\$195,656	\$201,030
<i>Offsetting Revenue</i>	<i>(\$84,986)</i>	<i>(\$2,500)</i>	<i>(\$2,500)</i>	<i>(\$2,500)</i>	<i>(\$2,500)</i>	<i>(\$2,500)</i>
County Costs (net)	\$219,843	\$230,126	\$188,018	\$199,736	\$193,156	\$198,530

Major Services

- Provide clerical support, financial/program accounting and shared resources for the various program divisions
- Supervise and coordinate professional program staff
- Provide administrative support to the Orange County Advisory Board on Aging and six required special focus advocacy boards or appointed committees
- Research, plan, develop and implement new programs and services to meet the changing or emerging needs of older adults as adopted in the Master Aging Plan
- Advocate and inform public and private community groups about the concerns and interests of older people
- Prepare grant applications, proposals and reports for the funding and administration of the Department
- Coordinate departmental resources with other County departments and private agencies

Objective

To provide information, administrative services and program planning to enhance and improve the quality of life for persons 60 years and older and their families.

Outcomes

- Print and distribute the Eldercare Resource Guide including key organizations who serve the elderly and post on the county website
- Continue to offset the Department's operational expenses with non-County revenues
- Produce and air a weekly public access television program on senior issues –"In Praise of Age"
- Prepare a new updated format Master Aging Plan (MAP) for Year 2006-2010 which includes goals and objectives for BOCC adoption
- Participate in the management of a non-profit agency to operate adult day health program and other senior services for the frail elderly
- Staff two senior center facility-planning committees who will plan the special events for the opening of the new southern and central Orange senior centers in 2006-07.
- Plan and hold a recognition event(s) celebrating the 25th Anniversary of the Dept on Aging and Advisory Board on Aging

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Distribute the Eldercare Guide & update on website		Resource information gathered	Eldercare Guide compiled and printed	Guide completed by May, 2006	Website updated by Jan, 2007
Produce "In Praise of Age" public television show	52 shows	52 shows	204 shows	204 shows	312 shows
Prepare new update of Master Aging Plan (MAP) for 2006-2010			Complete MAP Input draft by June, 2006	Completed MAP Input draft by June, 2006	Present MAP for BOCC approval by Oct, 2006
Staff two Board-appointed senior center planning committees			Staff Southern and Northern Orange committee	Staffed both committees for six meetings	Staff central committee for four meetings
Hold 25 th Anniversary Event(s) for Dept on Aging and Advisory Board on Aging			Complete by June 06	Completed by Oct, 2006	Hold event Oct, 2006
Provide staff support for meetings of five boards/committees (aging, transportation, nursing home, adult care home, long term care facility roundtable)	33	33	33	33	33

Budget Highlights:

- The FY 2006-07 approved budget for this division maintains the current level of service.

Department on Aging - Community Based Services

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
<i>Department on Aging - Community Based Services (General Fund)</i>						Account: 4301
Personnel Services	\$243,550	\$251,055	\$248,888	\$263,154	\$262,724	\$270,851
Operations	\$234,526	\$272,480	\$305,301	\$320,136	\$334,211	\$214,568
Capital Outlay	\$18,758	\$13,771	\$0	\$17,736	\$0	\$0
Total Expenditures	\$496,834	\$537,307	\$554,189	\$601,026	\$596,935	\$485,419
<i>Offsetting Revenue</i>	<i>(\$224,736)</i>	<i>(\$203,019)</i>	<i>(\$154,385)</i>	<i>(\$190,258)</i>	<i>(\$154,385)</i>	<i>(\$154,385)</i>
County Costs (net)	\$272,097	\$334,288	\$399,804	\$410,768	\$442,550	\$331,034
<i>Senior Health Coordination (Grant Project)</i>						Account: 4303
Personnel Services	\$59,980	\$53,808	\$54,183	\$54,791	\$57,211	\$57,211
Operations	\$50,870	\$54,450	\$31,774	\$66,973	\$31,774	\$31,774
Capital Outlay	\$416	\$482	\$0	\$0	\$0	\$0
Total Expenditures	\$111,266	\$108,741	\$85,957	\$121,764	\$88,985	\$88,985
<i>Offsetting Revenue</i>	<i>(\$122,715)</i>	<i>(\$118,633)</i>	<i>(\$56,892)</i>	<i>(\$92,699)</i>	<i>(\$56,892)</i>	<i>(\$56,892)</i>
County Costs (net)	(\$11,449)	(\$9,892)	\$29,065	\$29,065	\$32,093	\$32,093
Total Community Based Services Related Expenditures	\$608,100	\$646,048	\$640,146	\$722,790	\$685,920	\$574,404

Major Services

- Operate three multipurpose senior centers to provide opportunities for enrichment, community involvement, socialization, and public service benefits
- Provide services designed to meet the varied needs of the older adult population and promote health and wellness by encouraging self-determination, stimulation and continued activity
- Coordinate volunteer staff to assist in the operation of the three senior centers and the work done by the Friends of the Chapel Hill Senior Center, Inc. and the Friends of the Senior Center of Central Orange, Inc.
- Provide access to health services, education and exercise through the Wellness Program screenings, informational seminars, and fitness classes
- Operate a Senior Net Learning Center established in conjunction with IBM and Bell South

Objective

To provide needed enrichment, community involvement, socialization and better health and well-being through three multipurpose senior centers.

Outcomes

- Increase the total number of participant contacts to 105,000
- Increased volunteer participation in the Senior Centers by 160% since FY 2004. Over 4,000 hours were logged in at a value of over \$40,000.
- Continue the Chapel Hill Parks and Recreation Department special event offerings under contract with the Town, including five overnight trips.
- Maintain overall participation in the UNC Hospitals and Triangle United Way-funded Wellness Program at 17,000.
- Continue contract to print and distribute 25,000 copies of The Orange Senior Times bi-monthly newspaper.
- Offer Senior Net computer classes to 400 participants.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Total # of Senior Center contacts	98,446	111,101	101,100	103,000	105,000
# of Senior Net participants	654	385	425	400	400
# of unduplicated people served	2,600	2,600	2,600	2,600	2,600
# of low-cost overnight trips	5	4	5	5	5
# of senior center volunteers	25	65	65	65	65
# of Senior Net volunteers	25	25	25	25	25
# of participation in Wellness	20,133	17,519	17,000	17,000	17,000

Budget Highlights:

- The decrease in Operations for FY 2006-07 includes a reduction in building rent due to the projected opening of the two new senior centers during FY 2006-07. Funds totaling \$150,844 are budgeted for rent at the Chapel Hill Galleria through December 2006, and through March 2007 for the Meadowlands.
- This budget does not include costs associated with the two new senior centers scheduled to begin operations during FY 2006-07. The Approved Budget includes a Reserve for the opening of the Senior Centers of \$28,650, which is set up in a non-departmental account within the Human Services function. This Reserve includes funds for an approved Facility Operator position (.75 FTE) and an Office Assistant II position (1.0 FTE) at the Seymour Senior Center, effective January 1, 2007 or later should the Center open later than January 1, 2007.

Department on Aging - Eldercare Program

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
<i>Department on Aging - Eldercare Program (General Fund)</i>						Account: 4320
Personnel Services	\$238,131	\$264,964	\$261,797	\$269,773	\$295,047	\$296,285
Operations	\$187,843	\$194,371	\$137,992	\$184,196	\$137,605	\$137,555
Capital Outlay	\$4,542	\$1,520	\$0	\$5,600	\$0	\$0
Total Expenditures	\$430,516	\$460,855	\$399,789	\$459,569	\$432,652	\$433,840
<i>Offsetting Revenue</i>	<i>(\$206,513)</i>	<i>(\$220,862)</i>	<i>(\$158,752)</i>	<i>(\$207,801)</i>	<i>(\$158,752)</i>	<i>(\$158,752)</i>
County Costs (net)	\$224,004	\$239,993	\$241,037	\$251,768	\$273,900	\$275,088

Major Services

- Provide Case Assistance services, such as in-home assessments of needs, consultations, and counseling regarding long-term care decisions, and other aging-related issues
- Arrange and pay for in-home and adult daycare respite services to relieve caregivers
- Provide immediate information and assistance on age-related issues to callers/walk-ins
- Coordinate Seniors' Health Insurance and Information Program (SHIIP) consisting of volunteers trained by the NC Department of Insurance in Medicare and medical billing
- Provide staff for community groups, including support groups, interagency task groups, and citizen advisory committees
- Conduct safety assessments of impaired seniors in their homes
- Recommend and coordinate safety and accessibility-related home modifications
- Recruit, train, and coordinate a volunteer-based program to assist seniors in their homes
- Coordinate Telephone Reassurance and Durable Medical Equipment Loan Programs
- Provide Medicaid CAP-DA care management services to prevent nursing home placement
- Provide non-CAP care management services to vulnerable seniors without an informal social network
- Provide services to family caregivers, including: information, consultations, education, individual counseling, respite services, and support groups
- Provide service coordination at a community apartment complex for low in-come seniors
- Provide pharmacy consultations to avoid medication errors and to maximize medication discounts

Objective:

To provide information and services to older adults and their caregivers to maximize older adults' safety, enhance their quality of life, and facilitate their adjustment to age-related changes.

Outcomes:

- Provided case assistance for 340 clients
- Utilized supplemental state & county funding to provide in-home, adult daycare, and respite services for 80 seniors/caregivers
- Maintained the SHIIP volunteer program to assist 446 seniors with navigating the health care insurance systems
- Provided 1,300 home visits for assessments, care planning, care monitoring, and home safety analysis
- Maintained care management services for 35 frail seniors without social support and Medicaid benefits.
- Provided CAP care management to 15 clients/families

Department on Aging - Elder Care Program - continued

- Provide individual and group counseling for 130 family caregivers
- Provided volunteers to visit/help 60 isolated seniors
- Provided 10 hours of service coordination at Manley Estates

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
# in-home visits/ assess	1,215	1,355	1,225	1,300	1,300
# of seniors receiving assistance from Friend to Friend program	12	36	50	42	60
# of caregivers receiving counseling or groups	79	97	100	115	130
# of caregiver support groups	1	2	3	3	3
# of case assistance clients in FY	338	365	325	340	340
# of Persons receiving in-home aide/respite services	46	86*	40	80	80
# of CAP clients	16	17	15	16	15
# of clients recurring non-CAP care management	33	26	35	35	35

*2004-2006 persons receiving in-home aide and respite services combine HCCBG funds and NFCSP funds.

Budget Highlights:

- Personnel Services for FY 2006-07 includes an increase of .125 FTE (from .875 to 1.0 FTE) for the Eldercare Manager position, effective July 1, 2006, at a cost of \$4,941 in order to meet the increased demand for services for the frail elderly and by increasing efforts to keep citizens in their own homes.

Department on Aging - Retired Senior Volunteer Program (RSVP)

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
Department on Aging - Retired Senior Volunteer Program (RSVP) (General Fund)						Account: 4340
Personnel Services	\$106,786	\$111,993	\$111,563	\$114,704	\$120,817	\$121,739
Operations	\$24,531	\$20,627	\$25,692	\$24,222	\$25,135	\$25,135
Capital Outlay	\$7,384	\$3,178	\$0	\$0	\$0	\$0
Total Expenditures	\$138,700	\$135,798	\$137,255	\$138,926	\$145,952	\$146,874
Offsetting Revenue	(\$75,285)	(\$74,170)	(\$72,736)	(\$74,403)	(\$73,425)	(\$73,425)
County Costs (net)	\$63,415	\$61,628	\$64,519	\$64,523	\$72,527	\$73,449

Major Services

- Identify community needs that can be met through volunteer service, such as Disaster Preparedness, Adult and Child Literacy, English as a Second Language and the Volunteer Income Tax Assistance (VITA) programs
- Recruit volunteers 55 years+ for meaningful volunteer placement
- Match volunteers to assignments based on their interests, skills, expertise and knowledge
- Provide volunteer benefits to ensure that they are able to make their desired community contributions. Benefits include supplemental accident/liability/life insurance coverage, mileage reimbursement, meal reimbursement, an annual recognition ceremony, VITA Tax Volunteer Recognition, and Reading Partners Program Recognition, and birthday cards are sent to each volunteer.
- Recruit, train, and consult with agencies in developing or improving their volunteer management systems
- Develop and provide RSVP homeland security program to assist individuals to prepare for and provide relief in times of disasters in partnership with Red Cross, public officials, the Health Department and EMS.
- Senior Education Corps (SEC): Maintain & continue development of the Senior Education Corps to address literacy needs of children and non-English speakers through the Reading Partners Program (Federal PNS Grant for Reading Partners - \$10,778) and the RSVP ESL Program (Federal PNS Grant for RSVP ESL - \$7,500-based on possible reinstatement with RSVP)
- SEC: Require background checks on volunteers working one-on-one with children.
- Volunteer Income Tax Assistance (VITA): Coordinate the Orange County VITA program to provide free tax preparation services for those with low to moderate incomes, targeting individuals who might qualify for Earned Income Credit
- VITA: Offer program to local sponsors-town and county government employees as a benefit
- VITA: Promote electronic preparation and filing of returns to reduce error rates and accelerate the refund process.

Objectives

To develop meaningful and rewarding volunteer placement opportunities to address unmet community needs through non-profit agencies throughout Orange County.

To recruit volunteers 55 and plus year of age with a new focus on attracting baby boomers.

Outcomes

- Maintain a core of 580 volunteers with intentions to increase to 646 within the next 3-year federal grant cycle (FY 2006 - FY 2009) through efforts to retain, reactivate and recruit.
- Recruit 20 new volunteers by speaking to retiree groups and individuals
- Work with 114 volunteer worksites annually to assess needs, update job descriptions and affirm their relationship with RSVP
- Offer recognition opportunities to 85 volunteer station supervisors for their volunteers such as the NC Volunteer Awards and WUNC Village Pride Awards
- Publicize volunteer opportunities through 5-10 media contacts monthly
- Provide volunteers who serve a combined total of 64,500 hours annually or the equivalent of 33 full-time employees in service to RSVP-registered agencies
- Recruit, train, and provide support for 94 volunteers to provide VITA service for 2,000 persons at six sites, providing electronic filing at all sites, provide 35 donated Orange County, 2 RSVP and 7 IRS printers, 6 IRS lap tops.
 - a. Homebound/disabled individuals and the physically disabled employees of Orange Enterprise are served by VITA volunteers using lap top computers and small printers to prepare off-site returns.
 - b. Hispanic clients: Orange County provides a dedicated Hispanic telephone line to better serve this growing population.
 - c. Sites are: UNC Hospitals, Carrboro Town Hall, Central Orange Senior Center, Chapel Hill Senior Center, Chatham Co. Council on Aging (Pittsboro and Siler City sites).
 - d. Please note: Many RSVP VITA volunteers live in Chatham County yet serve many volunteer hours in Orange County; therefore, we have VITA sites in Pittsboro and Siler City. We have developed collaboration with the Staff from Chatham County Council on Aging who provides supervision and support. RSVP trains the volunteers and provides electronic filing services and equipment. Chatham County provides a dedicated telephone line to serve Spanish-speaking clients. This is a wonderful example of communities working together.
 - e. New: Assistance for Hispanic clients to receive tax id numbers if they do not have valid social security numbers
 - f. New: Assistance for special needs clients such as Katrina victims
- RSVP Reading Partners Program for Orange County Schools: Recruit, train, and provide continued support for 25 volunteers.
- RSVP collaborates with Orange County School district to provide tutor training.
- Participate as a Civilian Corps Council member to identify and address the needs of seniors in times of emergencies/disasters.
- Provide one disaster preparedness educational event annually.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
# Of RSVP volunteers	561	576	*575	*576	*580
# Of volunteer service hours	67,450	65,375	64,500	64,500	64,500
# Of non-profit agencies served	110	114	110	114	114
# of VITA tax volunteers	80	94	85	94	94
Computer trained preparers:	66	74	65	74	74
Administrative volunteers:	14	20	20	20	20
# of persons helped by VITA	1,650	1861	1,600	1900	2000
Value of volunteer hours donated to county agencies (calculated @ \$16.05/hour 2002 Eco. Report to the Pres.)	\$1,082,573	1,049,269	1,035,225	1,035,225	1,035,225

**Please note: The Corporation for National and Community Service, our Federal Sponsor, has issued new directives for RSVP to concentrate on Quality instead of Quantity and to actually show results through reports based on impact measurements. This transition is on going. While we continuously strive to meet our Quantitative goals, our focus is to provide quality volunteers for the most pressing needs in the community, which has resulted in lower numbers of volunteers. This trend was predicted by the RSVP federal sponsor and has affected RSVP programs nationwide as expected.*

Budget Highlights:

- The FY 2006-07 approved budget maintains the current level of service for this division.



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Orange Public Transportation (OPT)

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
Orange Public Transportation (OPT) (General Fund)						Account: 4350
Personnel Services	\$743,498	\$717,756	\$692,314	\$725,606	\$798,857	\$814,468
Operations	\$251,329	\$228,588	\$253,286	\$240,172	\$264,553	\$264,553
Capital Outlay	\$8,887	\$2,012	\$0	\$2,258	\$0	\$0
Total Expenditures	\$1,003,714	\$948,355	\$945,600	\$968,036	\$1,063,410	\$1,079,021
Offsetting Revenue	(\$575,119)	(\$575,103)	(\$522,798)	(\$555,649)	(\$597,326)	(\$597,326)
County Costs (net)	\$428,595	\$373,252	\$422,802	\$412,387	\$466,084	\$481,695

Major Services

- Administer the operation of 28 vehicles for community, human services agency and public transportation.
- Provide transportation to a total of 6,000 different persons system-wide.
- Design and operate a total of 20 subscription routes for 8 different agencies.
- Operate 8 daily medical demand-response routes.
- Lease vehicles and drivers to non-profit organizations on a short-term basis.
- Operate rural Orange County's only public transportation service.
- Prepare NC Department of Transportation grant applications for Community Transportation Program (CTP) and Rural Operating Assistance Program (ROAP) funding.
- Comply with Federal Transportation Administration and North Carolina Department of Transportation guidelines.
- Provide staff support to the Transportation Services Board and the Board of County Commissioners.
- Promote regionalization with surrounding local transit agencies.
- Promote and market all public and para-transit services provided by OPT.
- Support community activities through mass transportation.
- (Wheels For Work) Provide assistance and individualized transportation plans for persons with mobility problems.

Objective: To improve the mobility of Orange County citizens by providing human service agency, contractual, public, and coordinated regional transportation.

Outcomes

- Offer services that will enable total number of passenger trips to remain at or exceed 114,000.
- Continue public transportation to sixteen routes in rural Orange County by coordinating efforts with regional transit agencies.
- Oversee the completion of a Regional Transportation Development Plan for consideration of Wake, Durham, and Orange Community transit services being coordinated or combined.
- Increase service visibility by marketing techniques to include printing and distributing new OPT Program brochure, community outreach efforts and development of OPT logo.
- Continue to coordinate the Hillsborough to Chapel Hill public route with Triangle Transit Authority. TTA will provide 75% of the operating funds with OPT providing 25%.
- CMAQ funding utilized to offer park and ride lots, Hillsborough in town route, and bus shelters.

Orange Public Transportation - continued

- (Wheels For Work) Mobility Specialist will serve 225 clients by developing individualized transportation plans and referral assistance.
- (Wheels For Work) Coordinate transportation assistance with DSS through promoting and operating the Vehicle Donation Program for Work First/low income persons.
- (Wheels For Work) Support individualized vehicle transportation by providing funding and administrative support for vehicle repairs and/or automobile insurance.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Total Passengers	114,000	113,198	114,000	116,000	117,000
Number of routes open to general public	12	13	16	16	16
Number of individual transportation assistance plans and referral assistance cases.	6,000	6,000	6,500	6,500	6,800
Re-evaluate OPT routes; Hillsborough to Chapel Hill route, in-town Hillsborough route, Efland nutrition route, and mid-day Hillsborough to Duke route		Merger with TTA of North/South route approved	Implement new express shuttle route; Explore options for Hillsborough Town route	TTA/OPT Public shuttle began operations in Jan, 2006; identify resources for Hillsborough route	Revise TTA route based on six month operation; initiate Hillsborough Town route

Budget Highlights

- Personnel Services for FY 2006-07 includes full year funding of 1.5 FTE positions related to the new TTA/OPT public shuttle route, which was implemented January 3, 2006. The department receives 75% reimbursement from TTA for this route.
- Increase in Operations for FY 2006-07 includes additional funds for vehicle maintenance and motor pool costs associated with the new public shuttle route.

Human Rights and Relations

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
<i>Human Rights and Relations (General Fund)</i>						Account: 4600
Personnel Services	\$233,906	\$194,000	\$288,942	\$285,409	\$306,026	\$316,655
Operations	\$52,331	\$49,746	\$58,171	\$67,027	\$67,169	\$66,948
Capital Outlay	\$0	\$505	\$0	\$0	\$600	\$600
Total Expenditures	\$286,237	\$244,251	\$347,113	\$352,436	\$373,795	\$384,203
<i>Offsetting Revenue</i>	<i>(\$50,482)</i>	<i>(\$128,918)</i>	<i>(\$65,500)</i>	<i>(\$154,500)</i>	<i>(\$73,800)</i>	<i>(\$73,800)</i>
County Costs (net)	\$235,755	\$115,333	\$281,613	\$197,936	\$299,995	\$310,403

Major Services

- Prevent discriminatory practices through education and outreach on civil rights laws and the Orange County Civil Rights Ordinance;
- Provide technical assistance to the business community and conduct education regarding equal opportunity, fair housing, equal access and civil rights;
- Provide training to community based organizations and individuals on social justice issues; e.g. dismantling oppression, gender equality, immigrant rights, etc;
- Provide technical assistance to community based organizations/agencies serving diverse populations;
- Address discriminatory housing and public accommodation practices through enforcement of the Orange County Civil Rights Ordinance, Title VIII of the Civil Rights Act of 1964;
- Promote community dialogue, address community concerns and improve human relations; and
- Research, advocate and make recommendations for policies, programs and/or funding that will improve the lives of Orange County residents.

Objectives

- Increase community understanding of civil rights laws and protections by providing workshops and other technical assistance;
- Increase community awareness of social justice issues by providing workshops and other educational intervention;
- Receive, investigate and seek to resolve discrimination complaints in the areas of housing, public accommodation and bias related incidents;
- Receive and refer employment discrimination complaints to the EEOC¹;
- Receive and refer hate crimes and hate related incidents to State and National reporting agencies;
- Receive and refer other civil rights violations to the appropriate federal and state agencies;
- Establish and maintain a resource center on social justice issues for public use;
- Identify and analyze social justice issues as they impact Orange County residents;

¹ In 2000, an Orange County Superior Court Judge declared the employment section of the Orange County Civil Rights Ordinance unconstitutional and severed the employment section of the Ordinance. This matter has been heard by the North Carolina Supreme Court and the Court has decided that the employment section of the Orange County Civil Rights Ordinance violates the North Carolina State Constitution. As a result of this ruling, Orange County and several localities no longer enforce employment discrimination laws. The Department continues to receive intake and forwards it to the EEOC for investigation.

Human Rights and Relations - continued

- Improve access to Orange County government for traditionally oppressed or under-represented populations; and
- Increase the capacity of non-profits serving under-represented populations to more effectively serve Orange County residents.

Measures: Training Sessions Provided

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Dismantling oppression	*	3	1	2	1
Anti-discrimination	*	8	7	14	10
Cultural diversity	*	0	2	1	2
Model minority	*	3	2	2	1
Inter-ethnic conflict	*	1	1	0	1
Hate-related violence	*	2	2	2	2
Economic justice	*	2	2	1	2

* New Measure for 2004-05

Human Relations Commission

- Plan and coordinate Human Relations Month activities including the Pauli Murray Awards program;
- Provide three (3) community based activities to increase dialogue on social justice issues;
- Provide a state of human rights and relations in Orange County report;
- Participate in the production of "Social Justice Weekly" cablecast show;
- Monitor human rights and relations issues and advise the Board of County Commissioners.

Commission for Women

- Prepare Status of Women in Orange County Report to be used as a basis to improve the financial and legal status of women and children in Orange County;
- Convene four (4) Orange County Women Community Outreach meetings to develop Orange County women's advocacy issues platform;
- Conduct education and outreach to women in Orange County to improve their status in the County;
- Conduct two (2) Women's Advocacy Training Workshops;
- Plan and conduct activities during Women's History Month that recognize and promote the accomplishments of Orange County women;
- Develop partnerships with three (3) agencies/organizations serving Orange County women;
- Monitor women issues and advise the Board of County Commissioners.

Capacity Building

- Provide technical assistance to local non-profits (4) through organizational development, strategic planning, or board service;
- Provide information regarding social justice issues effecting the targeted population of the non-profit agency/organization; and
- Provide training regarding oppression and other social justice issues.

Civil Rights Ordinance Enforcement, Education And Outreach

- Maintain the average time for resolution of discrimination complaints at 150 days.
- Receive 15 housing cases and resolve 25% within 100 days.
- Receive 10 ten public accommodation cases and resolve 90% within 100 days.
- Conduct five (5) employment discrimination-training sessions to businesses within Orange County.
- Conduct five (5) fair housing workshops or presentations to housing providers in Orange County.
- Conduct two (2) Ordinance training workshops to service providers to enable them to make appropriate referrals to assist their clients in resolving issues of discrimination.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Complaints Received	30	24	30	28	30
Cases initiated	7	11	20	16	20
Cases Closed	7	11	20	18	20
Complaints forwarded to judicial system	1	1	2	1	1
Average length of resolution (days)	130	139.5	130	115	130
Supportive Service Provided	225	217	300	276	300
# of workshops and presentations	18	26	24	28	24
# in attendance at workshops and presentations	624	901	800	815	800
Partnerships with non-profits serving under-represented populations	5	5	10	10	10
Organizations/agencies receiving technical assistance	11	12	15	18	15

Budget Highlights

- In response to the United States Department of Housing and Urban Development's increased requirements for outreach and education, the Department has implemented a training initiative which will include all areas of civil rights and focus intensely on fair housing. The Department has steadily increased its training over the past two years and, as a result, has been experiencing substantially increased case volume in the past two fiscal years. Each housing case requires between 40 to 186 staff hours depending on case complexity. In addition, the trainings and case investigations increase substantially the Department's need for travel funding.

- During 2004-2005, the Department hired the state's first Limited English Proficiency Coordinator at the County level in a three-quarter-time position. Since her hiring the LEP Coordinator has worked with the Chapel Hill Institute on Culture and Language Education to develop a method to evaluate the Spanish speaking abilities of applicants, employees and volunteers. The evaluation tool is currently being implemented on a limited basis with the Department of Social Services. The approved budget includes increasing the LEP Coordinator's position to full-time in order to adequately serve the County's need to serve the LEP communities.

Child Support Enforcement

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
Child Support Enforcement (General Fund)						Account: 4400
Personnel Services	\$643,889	\$652,102	\$659,133	\$674,990	\$703,596	\$725,612
Operations	\$118,992	\$120,031	\$134,400	\$121,921	\$143,875	\$140,931
Capital Outlay	\$0	\$1,237	\$2,900	\$2,100	\$4,200	\$4,200
Total Expenditures	\$762,881	\$773,369	\$796,433	\$799,011	\$851,671	\$870,743
Offsetting Revenue	(\$774,536)	(\$696,293)	(\$756,000)	(\$752,200)	(\$747,000)	(\$747,000)
County Costs (net)	(\$11,655)	\$77,076	\$40,433	\$46,811	\$104,671	\$123,743

Major Services

- Obtaining child support for the children of Orange County by:
 - Locate non custodial parents
 - Establish paternity for children born outside marriage
 - Establish child support orders
 - Enforce child support orders

Objective

To obtain child support for Orange County children; thereby strengthening the family's potential for economic independence and self sufficiency, improving the health and well-being of those children, and reducing the taxpayers' costs of welfare.

Outcomes

- Orange County children will receive the financial support they are owed and collections will total \$5,500,000 – an increase of \$228,000 over FY04-05 collections.
- New child support orders will be established for 275 families
- Paternity will be established for 200 children

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Collections	\$4,801,328	5,272,840	5,200,000	5,350,000	5,500,000
New child support orders	296	258	310	275	275
Paternity established	192	188	200	200	200

Budget Highlights:

- Increase in Operations for FY 2006-07 includes additional funds for legal services of \$6,600. The attorney rate remains at \$90/hour, but the number of hours for the 3,000 cases is projected to increase due to newer and more complex cases during FY 2006-007.
- Capital Outlay of \$4,200 includes the replacement of a network printer, and the replacement of three (3) workstation desks that are over 20 years old.



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Orange-Person-Chatham Area Program

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
<i>Orange-Person-Chatham Area Program (General Fund)</i>						Account: 4200
Operations	\$1,294,000	\$1,294,000	\$1,294,000	\$1,294,000	\$1,430,215	\$1,294,000
OPC - Legal Support	\$0	\$75,265	\$76,832	\$83,158	\$85,795	\$88,780
Total Expenditures	\$1,294,000	\$1,369,265	\$1,370,832	\$1,377,158	\$1,516,010	\$1,382,780

The landscape for statewide mental health reform continues to be complex with the finances of the Orange-Person-Chatham (OPC) Area Program seriously influenced by the challenges.

The approved budget for 2006-07 includes a base allocation of \$1,294,000 to serve as the State-required Maintenance of Effort (MOE). OPC will use Orange County's contribution to help ensure the maintenance and viability of programs, services, and activities, like Club Nova, of priority to the BOCC and client community. Close communication and consultation with OPC management throughout the upcoming year in areas of financial planning and community-based service delivery, in order to convey the interests and directives of Commissioners, is essential.



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Housing and Community Development

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
Housing and Community Development (Section 8 - Housing Fund)					Account: 4800	
Personnel Services	\$350,887	\$372,089	\$324,031	\$324,031	\$345,248	\$345,248
Operations	\$20,932	\$36,035	\$31,185	\$31,185	\$24,400	\$24,400
Capital Outlay	\$0	\$654	\$2,000	\$2,000	\$1,000	\$1,000
Rental Assistance	\$3,948,606	\$4,087,013	\$4,094,349	\$4,094,349	\$4,164,334	\$4,164,334
Total Expenditures	\$4,320,425	\$4,495,790	\$4,451,565	\$4,451,565	\$4,534,982	\$4,534,982
Offsetting Revenue	(\$4,319,283)	(\$4,477,882)	(\$4,451,565)	(\$4,451,565)	(\$4,534,982)	(\$4,534,982)
County Costs (net)	\$1,143	\$17,908	\$0	\$0	\$0	\$0

Major Services

- Assist low/moderate income families and individuals in obtaining safe, decent, and sanitary housing at reasonable rates.
- Provide rent subsidies to low-income families and individuals leasing standard housing in the County through the HUD sponsored Section 8 Housing Choice Voucher Program.

Objective Administer the Section 8 Housing Choice Voucher Program.

Outcomes

- Provide rent subsidies to an average of 623 low-income families to enable them to obtain standard, affordable rental housing in the County.
- Process all applications for rental assistance received during the fiscal year as well as applications on the established waiting list.
- Provide complete program information to interested landlords and clients, thereby, increasing the number of units available for rent by program participants.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Number of applications processed	200	725	300	678	700
Number of families receiving rent subsidies	623	623	613	615	623

HOME Program

Expenditures - Home Program (Housing Fund)

Downpayment Assistance/Waterstone – OCHLT	\$120,000
Operational Support – OCHLT	\$ 15,000
New Construction – HOH -Terrell Rd./Highland Woods	\$240,000
New Construction – HOH – Purefoy Drive	\$250,000
New Construction – IFC – Residential Ctr	\$ 75,000
Property Acquisition - Chrysalis Foundation	\$100,027
Downpayment Assistance – EmPOWERment, Inc.	\$159,000
Program Administration	\$ 66,556
Total	\$950,583

Revenue

Town of Chapel Hill – 2006	\$ 61,398
Town of Carrboro – 2006	\$ 20,965
Town of Hillsborough – 2006	\$ 7,488
Orange County Match – 2006	\$ 59,900
HUD Grant – 2006	\$665,560
Program Income	\$135,272
Total	\$950,583

Major Services

- Housing Rehabilitation Program
- New Construction Partnerships
- First Time Homebuyers Programs
- Property Acquisition
- Tenant Based Rental Assistance

Objective

Administer the HOME Investment Partnership Program for the Orange County HOME Consortium. The Orange County HOME Consortium members include Orange County, Chapel Hill, Carrboro, and Hillsborough.

Outcomes

- Reduce the number of substandard housing units occupied by low and moderate-income families with housing code violations.
- Facilitate the creation of first-time homebuyer families who are below 80 percent of the area median income.
- Facilitate the provision of affordable rental housing for families at or below 50 percent of the area median income.
- Facilitate new housing options for special populations including older adults, disabled, mentally ill, and homeless persons.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Repair existing substandard housing units.	1	3	5	2	4
Provide new single-family housing units for first-time homebuyers with incomes at or below 80% of the area median	25	33	15	15	12
Property Acquisition for future housing development. # of lots	0	17	0	17	18
Facilitate the provision of affordable rental housing for persons with incomes at or below 50% of the area median	6	0	10	10	5
Provide second mortgage assistance to first-time homebuyers at 50% of the area median income.	6	12	15	15	10

Urgent Repair Program**Expenditures – Urgent Repair Program (Housing Fund)**

Urgent Repairs	\$50,000
Program Administration	\$61,789
Total	\$111,789

Revenue

Transfer from Affordable Housing Fund	\$111,789
Total	\$111,789

Major Services

- Small Housing Rehabilitation Services

Objective

Establish an Urgent Repair Program designed to address repair needs that pose a threat to the life, safety, or health of low-income occupants, or address accessibility modifications for a disabled occupant.

Outcomes

- Reduce the total number of substandard dwellings in the County.
- Address immediate health and safety repair needs for low-income families in the County particularly those that are elderly and/or disabled.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Repair dwelling units with immediate health and/or safety hazards.	26	11	20	20	20

Scattered Site Housing Rehabilitation Program

Major Services

- Housing Rehabilitation Services

Objective

Implement a Comprehensive Housing Rehabilitation Program to repair substandard housing occupied by low-income families in the Towns of Carrboro and Hillsborough as well as the unincorporated areas of Orange County.

Outcome

- Reduce the total number of substandard dwellings in the County.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Repaired substandard dwellings in the County.	2	2	6	6	7

Expenditures

Housing Rehabilitation	\$360,000
Administration	\$ 40,000

Revenue

Community Development Block Grant	\$400,000

Budget Highlights:

- The 2006-2007 HOME appropriation of \$665,560 represents a 6% reduction in funding from the 2005-2006 appropriation of \$707,938 due to a decrease in Congressional appropriations.
- Funding for the Section 8 Housing Choice Voucher Program had a nominal increase of 2% from the 2005-2006 program year.



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Non-Departmental Summary

Human Services

Listed below are appropriations for non-departmental Human Services related funds and entities.

	2003-2004 Actual Expenditures	2004-2005 Actual Expenditures	2005-2006 Original Budget	2005-2006 12 Month Estimate	2006-2007 Department Requested	2006-2007 Commissioner Approved
Human Services						
A Helping Hand	\$0	\$0	\$5,000	\$5,000	\$5,000	\$5,000
Adolescents in Need	\$75,749	\$75,749	\$75,749	\$75,749	\$75,749	\$75,749
Alliance of AIDS Services	\$3,000	\$3,000	\$3,000	\$3,000	\$5,000	\$3,000
American Red Cross, Orange County	\$0	\$0	\$0	\$0	\$0	\$5,000
ARC of Orange County	\$4,000	\$4,000	\$4,000	\$4,000	\$5,040	\$4,000
Big Brothers Big Sisters	\$0	\$0	\$0	\$0	\$15,000	\$5,000
Charles House	\$8,000	\$8,000	\$8,000	\$8,000	\$11,000	\$11,000
Child Care Services	\$43,025	\$43,025	\$43,025	\$43,025	\$50,000	\$43,025
Chrysalis Foundation	\$0	\$0	\$0	\$0	\$0	\$20,000
Community In Schools	\$45,000	\$45,000	\$55,000	\$55,000	\$55,000	\$55,000
Cornucopia House	\$0	\$0	\$0	\$0	\$6,000	\$2,000
Disability Awareness Council	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500
Dispute Settlement	\$34,000	\$34,000	\$34,000	\$34,000	\$38,000	\$34,000
Duke Community Hospice	\$13,300	\$3,300	\$3,300	\$3,300	\$4,000	\$4,000
El Centro Latino	\$25,000	\$25,000	\$21,000	\$21,000	\$22,500	\$21,000
EmPOWERment	\$0	\$0	\$0	\$0	\$13,545	\$13,545
ESL Summer School	\$5,000	\$0	\$0	\$0	\$0	\$0
Family Counseling Services	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500
Family Violence Prevention Center	\$19,400	\$19,400	\$19,400	\$19,400	\$20,000	\$19,400
Freedom House	\$17,000	\$17,000	\$17,000	\$17,000	\$24,000	\$24,000
Habitat for Humanity	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Hope Line	\$1,500	\$1,500	\$1,500	\$1,500	\$2,500	\$1,500
Human Services Automation Initiative	\$0	\$0	\$55,200	\$0	\$0	\$0
Human Services Forum	\$11,826	\$6,133	\$6,300	\$6,500	\$6,300	\$6,300
Interfaith Council	\$36,480	\$36,480	\$36,480	\$36,480	\$40,000	\$36,480
Joint Orange Chatham Community Action	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Kidscope	\$89,000	\$89,000	\$89,000	\$89,000	\$89,000	\$89,000
Leaf Light	\$0	\$0	\$0	\$0	\$5,000	\$5,000
Literacy Council	\$13,500	\$12,313	\$13,500	\$13,500	\$14,175	\$13,500
Medical Examiner	\$35,150	\$31,325	\$30,000	\$31,775	\$32,000	\$32,000
Mental Health Association	\$2,000	\$2,000	\$2,000	\$2,000	\$9,850	\$2,000
Middle School Program -CIS	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000
Miscellaneous Non-Departmental	\$18,500	\$0	(\$100,000)	\$0	\$0	\$0
OC Alternative Sentencing	\$20,250	\$20,250	\$20,250	\$39,989	\$83,000	\$83,000
OPC Mental Health	\$0	\$0	\$0	\$111,947	\$0	\$0
Orange Community Housing Land Trust	\$100,000	\$100,000	\$110,000	\$110,000	\$124,000	\$114,000
Orange Congregations in Mission	\$25,600	\$25,600	\$30,600	\$30,600	\$35,600	\$30,600
OE Enterprises	\$43,175	\$43,175	\$73,175	\$73,175	\$73,175	\$73,175
Partnership to End Homelessness	\$0	\$0	\$18,000	\$55,000	\$18,000	\$18,000

Non-Departmental Summary

Human Services

Listed below are appropriations for non-departmental Human Services related funds and entities.

	2003-2004 Actual Expenditures	2004-2005 Actual Expenditures	2005-2006 Original Budget	2005-2006 12 Month Estimate	2006-2007 Department Requested	2006-2007 Commissioner Approved
Piedmont Health Services	\$10,750	\$10,750	\$10,750	\$10,750	\$13,000	\$10,750
Piedmont Wildlife Center	\$20,000	\$20,000	\$20,000	\$20,000	\$35,000	\$20,000
Planned Parenthood	\$16,940	\$16,940	\$21,940	\$21,940	\$21,940	\$21,940
Previously Unfunded Organization	\$0	\$0	\$0	\$0	\$171,178	\$0
Project Turn Around	\$44,424	\$44,424	\$44,424	\$44,424	\$44,424	\$64,424
Rape Crisis	\$28,000	\$28,000	\$28,000	\$28,000	\$29,400	\$28,000
Recruitment and Selection	\$0	\$0	\$0	\$6,500	\$0	\$0
Reserve for Senior Center Openings	\$0	\$0	\$0	\$0	\$66,050	\$28,650
School Nurse	\$0	\$0	\$505,289	\$505,289	\$537,289	\$537,289
Senior Care of Orange County	\$0	\$0	\$40,000	\$40,000	\$70,000	\$50,000
Shaeffer House	\$165,000	\$165,000	\$165,000	\$0	\$0	\$0
Task Force	\$0	\$111	\$0	\$0	\$0	\$0
Triangle Radio Reading	\$1,800	\$1,800	\$1,800	\$1,800	\$1,872	\$1,800
Volunteers for Youth	\$25,000	\$25,000	\$25,000	\$25,000	\$45,000	\$25,000
Women's Center	\$16,400	\$16,400	\$16,400	\$16,400	\$25,000	\$16,400
Youth Creating Change	\$2,500	\$2,500	\$2,500	\$2,500	\$5,000	\$2,500
Youth Services	\$10,064	\$8,203	\$10,000	\$10,000	\$10,000	\$10,000
Human Services Total	\$1,217,333	\$1,171,377	\$1,752,582	\$1,809,543	\$2,144,587	\$1,853,027

Human Services Non-Departmentals

A Helping Hand

\$5,000

The goals of this agency are to enable senior citizens to live independently, maintain high levels of wellness and avoid institutionalized care. The funds provided from Orange County support low-income care recipients who are unable to afford the fee of \$15 per hour. Services provided by A Helping Hand include transportation to the doctor, assistance with shopping for nutritious food and preparing healthy meals, assistance with business correspondence, and light housekeeping for a clean and safe home environment.

Adolescents in Need

\$75,749

This agency serves Orange County School District teens (grades 6 through 12 and those not in school). The focus is primarily on those youths that are considered at-risk of early sexual involvement, substance abuse, defiant behavior and physical or sexual abuse due to home, family or other social surroundings.

Alliance of Aids Services

\$3,000

This agency operates two family care homes for low-income people living with HIV/AIDS, six of whom currently live at the Orange Community Residence ("Orange House") in Carrboro. This grant will assist the Alliance in providing the proper nutrition and medication needed for the six residents in the Orange House.

American Red Cross, Orange County Chapter

\$5,000

The American Red Cross, Orange County Chapter provides Disaster Services, Health and Safety Services and Blood Services to the citizens of Orange County. Each year, the Orange County Chapter responds immediately to over 75 local emergencies, including house or apartment fires. Disaster relief focuses on meeting people's immediate emergency disaster-caused needs. Each year, the Orange County Chapter trained 5,000 people in lifesavings skills – programs that are designed to give individuals the confidence to respond in an emergency situation with skills that can save a life. The Chapter also provides nearly one-third of UNC Hospital's blood supply from volunteer donors in Orange County.

Arc of Orange County

\$4,000

Arc of Orange County works with and for people who have or are at risk for developmental disabilities to promote full participation in all areas of life in our community. Approximately \$2,000 of the requested funds would be used for transportation costs for clients living in northern Orange County. The other half of their request would be spent on a new program initiative, Community Connections Program. This program will promote entrepreneurial abilities in clients by supporting and encouraging projects and activities that might lead to micro-enterprise projects.

Big Brothers Big Sisters

\$5,000

Big Brothers Big Sisters (BBBS) of the Triangle offers two services, community-based and school-based mentoring. Community-based mentoring provides mentors for children from single parent homes or other children in need of adult mentors. These “Big Brothers and Big Sisters” play an integral role in the lives of their “Littles” by being good listeners and guiding these children in the right direction. School-based mentoring provides mentors to children during and after school on their school’s campus. Teachers or key school staff refer children to their program who may need extra attention to build better social skills or who may be lacking in a particular area of schoolwork. School-based matches last for one school year and may continue into the next at the request of the parent, child, teacher or volunteer.

Charles House

\$11,000

Charles House is an adult day care facility located in Carrboro whose goals are to prolong the independence of older adults with disabilities and to provide respite for their caregivers. The facility has a capacity for 19 older adults and has had a waiting list since June of 2000.

Child Care Services Association (Formerly “Day Care Services”)

\$43,025

The Child Care Services Association seeks to ensure that affordable (no more than 10% of a family’s gross earning are used to purchase child care for one child), accessible, high quality childcare is available for all young children and their families.

Chrysalis Foundation

\$20,000

The Chrysalis Foundation develops affordable housing for disabled adults and families in Orange County, focusing on mental health, developmental and substance abuse disabilities. Chrysalis develops housing that brings additional rental units into the affordable stock for renters whose income is generally lower than 30 percent of area median income. Chrysalis’s housing activities include real estate development, property acquisition and renovation, financing, grant writing and participating in local housing initiatives.

Communities In Schools

\$55,000

Communities in Schools (CISOC) is a “stay-in-school” program that coordinates human services delivery to middle school and high school youth and their families. The goal of the agency is to offer students successful learning environments and encourage them to stay in school and prepare for life.

Cornucopia House

\$2,000

Cornucopia House provides a nurturing environment where patients, families and other can gather to share and receive support, resources and education to cope with cancer. Services at Cornucopia House are provided to anyone touched by cancer at any stage of diagnosis, treatment, recovery, remission or recurrence.

Disability Awareness Council

\$3,500

The Orange County Disability Awareness Council offers educational and advocacy projects to promote opportunities for persons with disabilities to work and live in an environment free of architectural, attitudinal, economic, structural, and societal barriers.

Human Services Non-Departmentals - continued

Dispute Settlement Center

\$34,000

This agency promotes and brings about peaceful settlement of disputes and prevents the escalation of conflict through mediation, facilitation, conciliation, and training.

Duke Community Hospice Services (formerly Triangle Hospice)

\$4,000

This grant will serve the terminally ill and their families in Orange County. The Hospice provides medical, psychosocial, spiritual and bereavement care for the terminally ill and their loved ones.

El Centro Latino

\$21,000

El Centro Latino offers services to meet the needs of the Latino community in a culturally appropriate and pro-active manner. These include, overcoming language and transportation barriers, isolation, legal issues, educational issues, access to services and assistance to individuals who are not eligible for social services.

EmPOWERment, Inc.

\$13,545

EmPOWERment will employ and supervise a Property Manager for five local nonprofits concerned with providing affordable rental housing to low-income residents. The new position will manage 58 rental units for the Affordable Rentals Group (EmPOWERment, Inc., Orange Community Land and Housing Trust, Chrysalis Foundation, Affordable Rentals, Inc, and Habitat for Humanity).

Family Counseling Services

\$3,500

The grant will fund a 26-week offender treatment program for domestic violence offenders. This program entitle CHANGE, includes highly structured educational groups as well as case management services and coordination between the courts, probation and victims.

Family Violence Prevention Center of Orange County

\$19,400

The Family Violence Prevention Center seeks to prevent and end family violence through community education and provision of direct services including emergency assistance, case management and court advocacy.

Freedom House

\$24,000

This agency provides extended care and transitional living in order to promote recovery from the disease of addiction. The goal of the Freedom House is to help alcoholics and drug addicts by providing the tools necessary to lead a life of recovery and to become productive members of society.

Habitat for Humanity

\$15,000

Habitat for Humanity of Orange County (HHOC) provides decent affordable housing for families earning less than half of the area median income and who live in substandard housing. HHOC constructs simple but well-built homes that are then sold to qualifying families at affordable prices.

Hope Line **\$1,500**

This organization operates a 24-hour-a-day, 365-day-a-year crisis intervention/suicide prevention telephone service. This service is staffed by trained community volunteers and offers individuals of any age support in understanding and resolving problems that affect their ability to cope and function effectively at home, at school, or at work. In addition, Hope Line offers the PhoneFriend program, which is an after-school telephone service for elementary-school children (k-5) who are home alone, or need someone to talk to. Hope Line's most recently established program, Teen TalkLine, offers teens a source of support through peer-based help. Hope Line services are free, anonymous, and confidential.

Human Services Forum **\$6,300**

These funds are used to support the Human Services Advisory Commission's Annual Forum held each September.

Interfaith Council for Social Service **\$36,480**

Funds from this grant will continue to address local poverty, hunger, homelessness, underemployment, transitional housing (Project HomeStart), substance abuse and other problems through specific programs offered by volunteers and paid staff or in collaboration with other community agencies.

Joint Orange-Chatham Community Action (JOCCA) **\$100,000**

JOCCA provides services to very low-income families and individuals with the goal of improving their quality of every day life. JOCCA offers the following services (1) nutrition and aging; (2) self-sufficiency services; (3) job training and employment; (4) community based assistance and teen court for youth offenders; and (5) energy conservation/weatherization and heating assistance.

KidSCope **\$89,000**

KidSCope is an early intervention program that offers services to young children who are experiencing social, emotional, and/or behavioral difficulties. Main service components include individual play therapy with children, customized counseling and education for families, technical assistance and training for child care providers, service coordination and a therapeutic preschool program.

Leaflight **\$5,000**

The Leaflight, Inc. is an educational and scientific, charitable and religious nonprofit corporation whose mission is sustainable development. Leaflight will design, implement and evaluate a 21st Century Farmers' Market payment system for Orange and Durham Counties farmers' market operations and customers. The project's main effort is to help all limited resource households in Orange and Durham Counties utilize Electronic Benefits Transfer Food Stamp Program (EBT FSP) to access fresh nutritious food at area farmers' markets.

Literacy Council **\$13,500**

The Orange County Literacy Council (OCLC) provides tuition-free instruction to adults who want to improve their skills in reading, writing, basic math and/or computer-based literacy. Trained volunteers provide individual tutoring and lead small group classes in a variety of public settings.

Medical Examiner **\$32,000**

Funds are budgeted to perform autopsies and medical examinations as required at the University Medical Center.

Mental Health Association**\$2,000**

The Mental Health Association in Orange County promotes positive mental health through advocacy, education, collaboration and service. The Association supports activities to improve services to citizens who have a mental illness or emotional disturbance. This grant will be used to support the Compeer Program, which coordinates friendship matches between volunteers and mentally ill adults to address the social isolation that is often prevalent in mental illness.

Middle School After School Program**\$65,000**

The Middle School After School Program (MSAS) provides educational, social and recreational activities for middle school students during the after school hours from 3:00pm to 6:00pm. This program is offered at all middle schools in the Orange County and Chapel Hill-Carrboro City School Districts.

Orange-Chatham Alternative Sentencing**\$83,000**

Orange-Chatham Alternative Sentencing (OCAS) provides critical information to the judiciary and probations officers, magistrates, jailers, and other judicial officials so that they may make more informed decisions regarding the rehabilitation or release of Pretrial inmates in the 15-B County Jails.

Orange Community Housing and Land Trust**\$114,000**

Orange Community Housing and Land Trust (OCHLT) focuses on providing affordable housing, that remains affordable forever, for families earning less than 80 percent of the area median income.

Orange Congregations in Mission (OCIM)**\$30,600**

This agency provides services to economically challenged and homebound northern Orange County residents through volunteer efforts of diverse congregations and individuals.

Orange Enterprises**\$73,175**

Orange Enterprises provides vocational training and sheltered employment programs for Orange County citizens who have employment barriers. At its April 12, 2005 meeting the BOCC agreed to increase the annual appropriation by \$30,000 order to allow Orange Enterprises to expand their capacity.

Partnership to End Homelessness**\$18,000**

In March 2005, the governing bodies of Orange County formed the Partnership to End Homelessness in Orange County. The purpose of the partnership is to address the following goals: to educate the community by dispelling myths and putting a face on the homeless, to develop a long term plan to end homelessness in Orange County and to encourage personal responsibility by inviting the community to address this issue individually.

Piedmont Health Services**\$10,750**

This grant supports health services to families in or near poverty. This local grant enables this agency to attract more than \$2.7 million annually in federal funds to support primary care services for residents. Piedmont Health Services served approximately 30,207 Orange County residents in 2003-04. The cost of the average visit to the Health Center is approximately \$80.00 compared to triple that amount in most hospital emergency rooms.

Piedmont Wildlife Center

\$20,000

This agency's mission is to support native North American wildlife and its habitat through rehabilitation, education, and scientific study, with emphasis given to wildlife and wilderness of the North Carolina Piedmont. Piedmont Wildlife Center takes in sick, injured, and orphaned native North American wildlife with the intent of returning them in a healthy condition to their original habitat. Additionally, PWC teaches wildlife rehabilitation and restoration while stressing the importance of preserving tracts of wilderness needed to support wildlife populations.

Planned Parenthood

\$21,940

Planned Parenthood of Orange and Durham Counties provides comprehensive reproductive health care services along with educational programs that enhance understanding of human sexuality.

Project Turn Around

\$64,424

Project Turn Around (PTA) is a court diversionary program for first-time non-violent drug offenders. Program participants receive twelve months intensive supervision, during which time they are required to pay program fees and to be employed or in school, support themselves and any dependents, participate in drug counseling, have no further criminal charges and be drug free. At successful completion of the program, the court charges are dismissed.

Rape Crisis Center

\$28,000

The Orange County Rape Crisis Center works to stop sexual violence and its impact through support, education, and advocacy. It does this through operation of 24-hour services, support groups, and community education throughout the county.

Reserve for Senior Center Openings

\$28,650

It is anticipated that two new Senior Centers will open in Orange County during fiscal year 2006-07. The projected opening of the Seymour Center located on the Southern Human Services Center site in Chapel Hill is January 2007 with the Central/Northern Orange Center anticipated for spring 2007. This reserve funds provides monies to address projected staffing needs and additional operational costs such as utilities as the Centers open throughout the year.

School Nurse

\$537,289

In 2001, the Board of County Commissioners approved a School Nurse Funding Plan to promote the optimal health and well being of all students in Orange County schools. The goal of this plan was to provide one nurse to each of the existing schools at that time in both the Chapel Hill Carrboro City and Orange County School systems. This meant County funding phased in over a four-year period for 9 additional nurses resulting in 6 for the Chapel Hill-Carrboro City Schools and 3 for the Orange County Schools. Funding for school nurses in subsequent future schools will be included in the schools' proposed budgets. The funding for 2005-2006 includes the final addition of one nurse to the CHCCS beginning in October 2005 at a cost of \$ 44,690. The School Nurse funds were previously accounted for within the Health Department's Personal Health budget.

Senior Care of Orange County

\$50,000

Senior Care of Orange County was created to provide a safe and enriching environment while offering social and health services to frail, disabled, and isolated older adults. The program provides respite and education for family members and caregivers with the primary goal of preventing or delaying the institutionalization of participants.

Triangle Reading Service

\$1,800

This agency broadcasts local and national newspapers and periodicals to elderly, visually and physically impaired, and handicapped residents of Orange County.

Volunteers for Youth

\$25,000

Volunteers for Youth, Inc. is an organization that serves delinquent and high-risk youths in Orange County. The agency bridges the gap between disconnected youth and the community through one-on-one volunteer and community service programs.

Women's Center

\$16,400

The Women's Center offers information, education, referral and support services for women. These services include coordinating legal information, referrals to therapists, providing workshops and support groups, hosting the state's largest juried art show for women artists, as well as providing direct supportive services such as information and referral to area resources, consumer credit and basic budget counseling, career counseling, and a pregnancy and violence prevention program for at-risk adolescents and their families.

Youth Creating Change

\$2,500

The mission of this organization is to inspire today's youth to create positive change within their communities and lives through leadership training, economic development, and educational/career planning. To date there are three clubs operating through Orange County with over 50 members.

Youth Services

\$10,000

This funding will provide for the second summer of the Youth Leadership Development Institute, which was developed last summer through collaboration with the County Manager's office, Cooperative Extension office, Recreation and Parks department, and Human Rights and Relations, with funding support also provided by United Way. The program provides leadership training activities and community service projects for Orange County youth.



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Culture and Recreation *Summary*

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
By Department (General Fund)						
Orange County Library	\$705,919	\$700,453	\$739,377	\$739,095	\$724,516	\$742,549
Carrboro Library	\$111,902	\$128,661	\$128,431	\$132,947	\$138,000	\$140,574
Carrboro Cybrary	\$4,614	\$67,598	\$62,857	\$70,767	\$89,005	\$91,006
Cedar Grove Library	\$25,115	\$70,424	\$75,222	\$89,751	\$116,362	\$118,075
Recreation and Parks	\$1,070,513	\$1,362,518	\$1,508,897	\$1,489,018	\$1,679,500	\$1,626,389
Arts Commission	\$108,472	\$102,911	\$103,334	\$132,484	\$108,852	\$110,384
Non-Departmental	\$107,448	\$77,278	\$95,780	\$95,780	\$125,225	\$110,425
Total Function Expenditures	<u>\$2,133,982</u>	<u>\$2,509,842</u>	<u>\$2,713,898</u>	<u>\$2,749,843</u>	<u>\$2,981,460</u>	<u>\$2,939,402</u>
<i>Offsetting Revenue</i>	<i>(\$295,088)</i>	<i>(\$429,623)</i>	<i>(\$394,455)</i>	<i>(\$427,322)</i>	<i>(\$456,244)</i>	<i>(\$456,244)</i>
County Costs (net)	<u>\$1,838,894</u>	<u>\$2,080,219</u>	<u>\$2,319,443</u>	<u>\$2,322,521</u>	<u>\$2,525,216</u>	<u>\$2,483,158</u>
Other Related Programs (General Fund)						
Municipal Support	\$375,141	\$375,141	\$375,141	\$375,141	\$375,141	\$375,141
Total Culture and Recreation and Related Expenditures	<u>\$2,509,123</u>	<u>\$2,884,983</u>	<u>\$3,089,039</u>	<u>\$3,124,984</u>	<u>\$3,356,601</u>	<u>\$3,314,543</u>



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Library Services

Summary

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
By Program (General Fund)						
Orange County Library	\$705,919	\$700,453	\$739,377	\$739,095	\$724,516	\$742,549
Carrboro Library	\$111,902	\$128,661	\$128,431	\$132,947	\$138,000	\$140,574
Carrboro Cybrary	\$4,614	\$67,598	\$62,857	\$70,767	\$89,005	\$91,006
Cedar Grove Library	\$25,115	\$70,424	\$75,222	\$89,751	\$116,362	\$118,075
Total Expenditures	<u>\$847,549</u>	<u>\$967,135</u>	<u>\$1,005,887</u>	<u>\$1,032,560</u>	<u>\$1,067,883</u>	<u>\$1,092,204</u>
<i>Offsetting Revenue</i>	<i>(\$145,282)</i>	<i>(\$160,573)</i>	<i>(\$151,716)</i>	<i>(\$161,943)</i>	<i>(\$155,696)</i>	<i>(\$155,696)</i>
County Costs (net)	<u>\$702,268</u>	<u>\$806,562</u>	<u>\$854,171</u>	<u>\$870,617</u>	<u>\$912,187</u>	<u>\$1,247,900</u>
Related Program (General Fund)						
Other Municipal Support	\$250,033	\$250,033	\$250,033	\$250,033	\$250,033	\$250,033
Total Library and Related Expenditures	<u>\$1,097,582</u>	<u>\$1,217,168</u>	<u>\$1,255,920</u>	<u>\$1,282,593</u>	<u>\$1,317,916</u>	<u>\$1,342,237</u>



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Orange County Library

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
Orange County Library (General Fund)						Account: 5000
Personnel Services	\$493,004	\$522,667	\$528,007	\$546,649	\$553,935	\$572,218
Operations	\$169,377	\$162,011	\$211,370	\$179,589	\$164,581	\$164,331
Capital Outlay	\$43,539	\$15,774	\$0	\$12,857	\$6,000	\$6,000
Total Expenditures	\$705,919	\$700,453	\$739,377	\$739,095	\$724,516	\$742,549
Offsetting Revenue	(\$139,187)	(\$152,371)	(\$144,791)	(\$152,012)	(\$146,746)	(\$146,746)
County Costs (net)	\$566,732	\$548,081	\$594,586	\$587,083	\$577,770	\$595,803

Major Services

- Provide use of print and non-print materials both within the library and for each checkout to children and adults.
- Provide programs targeted toward adult patrons.
- Offer programs for teens.
- Offer children's programs along with special programs throughout the year.

Objective

- Make readily available to the people of Orange County an up-to-date and diverse collection of fiction and non-fiction materials for personal and professional use.

Outcomes

- Maintain current hours of operation (seven days and 64 hours per week).
- Increase the number of titles available for checkout.
- Continue to replace outdated materials in the reference and circulating book collections.
- Update patron registration files annually.
- Offer an afternoon and evening library book club for adult readers.
- Offer quality teen programs.

Measures

	2003-04 Actual*	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Total units circulated	100,000	153,435	155,000	155,000	160,000
Adult Programs	1	19	21	26	26
Total registered patrons	19,000	15,751**	18,000	17,455	18,500

* 2003-04 Actual figures are lower due to the closing/scaling back of library services during the Whitted Building renovation.

** Out of date patron records were purged during the library system's upgrade to Polaris.

Major Services

- Provide public access to the Library's electronic resources (CDROMs, Internet NCKnows and NCLIVE).
- Provide information about library services and activities via the library's website.
- Offer individualized reference service to library patrons.

Objectives

- Increase access to public information available through electronic resources.
- Educate patrons in using electronic resources to acquire informational needs.
- Increase patrons' options in accessing their informational needs (in-house or remote).

Outcomes

- Provide for regular public use of computers, the Internet and the library's electronic and traditional materials.
- Provide web link to NCKnows (online 24/7 reference service) from library's Web page.
- Provide wireless access to library's internet service.
- Make available Web based genealogical research through Ancestry.com.
- Provide remote access to library's online catalog via WebPAC.
- Offer patron access to their individual library accounts via WebPAC
- Maintain a library website.
- Continue to upgrade and maintain library's computers.
- Keep communication open between students, media specialists and teachers to determine student informational needs.
- Train staff in using the library's electronic resources.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Total # of reference volumes	2,200	2,363	2,380	2,450	2,475
Total # of information services transactions	13,000	19,603	15,000	19,000	19,000
Public use computers (acquired through Federal grants)	16 (3 for six months)	15	15	14	14
Computer Usage	10,076	20,007	20,000	20,000	21,000

Major Services

- Provide extension service to daycare centers, daycare homes, and homebound patrons.

Objective

- Provide service to the citizens of Orange County through service outlet of the outreach van.

Outcomes

- Deliver Treasures and Traveling Treasures boxes to all daycare centers and churches.
- Increase the number of children who are read to by daycare personnel.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Number of Treasure and Traveling Treasure Boxes	66	66	66	66	68
Treasure and Traveling Treasure Boxes Circulated	400	745	500	745	750

Budget Highlights

- In FY 2005-06, \$50,000 was originally budgeted in a reserve account. These funds were spread among the library divisions and have been budgeted again for FY 2006-07.
- The approved budget includes an additional \$2,033 due to an increase in patron demand for children's services.
- The approved capital includes \$6,000 to replace broken display cases and to purchase shelving for periodicals in the children's room, meeting room tables and step stools.



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Carrboro Library

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
<i>Carrboro Library (General Fund)</i>						Account: 5001
Personnel Services	\$87,237	\$95,220	\$94,857	\$97,520	\$102,101	\$104,675
Operations	\$24,665	\$33,271	\$33,574	\$35,427	\$35,899	\$35,899
Capital Outlay	\$0	\$170	\$0	\$0	\$0	\$0
Total Expenditures	\$111,902	\$128,661	\$128,431	\$132,947	\$138,000	\$140,574
<i>Offsetting Revenue</i>	<i>(\$6,062)</i>	<i>(\$6,902)</i>	<i>(\$5,900)</i>	<i>(\$7,950)</i>	<i>(\$7,400)</i>	<i>(\$7,400)</i>
County Costs (net)	\$105,841	\$121,759	\$122,531	\$124,997	\$130,600	\$133,174

Major Services

- Provide a branch library in Carrboro offering books, audio books, CDs, DVDs, reference services, programs and classes.
- Provide service to the citizens of Orange County through Carrboro Branch Library.

Objective

- Provide increased visibility to Hispanic Community; offer increased library programming to average two Hispanic oriented programs per month.

Outcomes

- Increase patron registration and new registrations each year.
- Operate a branch library in Carrboro with 26 service hours per week
- Increase registration of Spanish speaking children and adults.
- Increase computer literacy of adult population with regular computer classes.
- Offer programs and classes for both children and adults, to number at least 5 per month.
- Increase local awareness of the arts with quarterly art classes and demonstrations.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Patron Registration	6,302	5,825	7,500	6,000*	7,700
Programs and classes	68	122	85	115	125
Circulation	41,683	48,023	48,000	49,000	50,000

* Out of date patron records were purged at the end of the calendar year 2005.

Budget Highlights

- The recommended budget includes an additional \$2,000 for increasing book collections.



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Carrboro Cybrary

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
<i>Carrboro Cybrary (General Fund)</i>						Account: 5006
Personnel Services	\$0	\$46,813	\$47,867	\$56,359	\$66,715	\$68,716
Operations	\$27	\$14,293	\$14,990	\$14,408	\$17,490	\$17,490
Capital Outlay	\$4,587	\$6,492	\$0	\$0	\$4,800	\$4,800
Total Expenditures	\$4,614	\$67,598	\$62,857	\$70,767	\$89,005	\$91,006
Offsetting Revenue	\$0	(\$1,040)	(\$700)	(\$1,361)	(\$1,100)	(\$1,100)
County Costs (net)	\$4,614	\$66,557	\$62,157	\$69,406	\$87,905	\$89,906

Major Services

- Operate a branch library in the Carrboro Century Center.
- Provide basic library services, materials, and collections to the adult population of Carrboro in a centralized, downtown location.
- Provide adult programs of both a literary/cultural and informational/technological nature.

Objective

- Continue to make service population aware of branch and services
- Provide basic computer and Internet access to the downtown population
- Provide reference and reader's advisory services, both in person and electronically via NCLIVE
- Maintain basic adult book, audiobook, and periodical collections
- Give Carrboro residents access to collections of Hyconeechee region
- Promote lifelong learning via recreational reading initiatives, computer-based training, and other literary/cultural programs.

Outcomes

- Increased monthly door count
- Publish bimonthly newsletter
- Provide computer and Internet assistance 44 hours per week
- Provide reference and informational assistance 44 hours per week
- Increased monthly circulation of collections
- Obtain materials from other regional libraries in a timely manner
- Facilitate two branch book clubs (one monthly, one quarterly)
- Offer four free computer classes each month

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Monthly Door Count	*	950	850	1,200	1,400
Monthly Computer Use	*	719	700	1,100	1,200
Monthly Circulation	*	165	130	150	175
Book clubs	*	7	12	16	16
Computer Classes	*	2	4	32	32
Cultural Programs	*	2	4	6	8

* Indicates data not available or procedures/programs not in place during that time period.

Budget Highlights

- The increase in Personnel Services for FY 2006-07 is due to annualizing the costs for the new Circulation Supervisor position (.5 FTE) approved mid-year during FY 2005-06.
- The approved budget includes an additional \$1,000 for increasing book collections, due to population requests, and \$1,700 to purchase software for the requested PC Reservation terminal.
- The approved capital includes a PC Reservation terminal, printer and scanner (\$1,800) and study carrells for patrons (\$3,000).

Cedar Grove Library

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
<i>Cedar Grove Library (General Fund)</i>						Account: 5005
Personnel Services	\$14,233	\$52,385	\$53,092	\$62,465	\$77,132	\$78,845
Operations	\$9,641	\$16,127	\$22,130	\$26,673	\$30,430	\$30,430
Capital Outlay	\$1,241	\$1,911	\$0	\$613	\$8,800	\$8,800
Total Expenditures	\$25,115	\$70,424	\$75,222	\$89,751	\$116,362	\$118,075
<i>Offsetting Revenue</i>	<i>(\$33)</i>	<i>(\$260)</i>	<i>(\$325)</i>	<i>(\$620)</i>	<i>(\$450)</i>	<i>(\$450)</i>
County Costs (net)	\$25,082	\$70,164	\$74,897	\$89,131	\$115,912	\$117,625

Major Services

- Operate a branch library in Cedar Grove.
- Offer children's programs along with special programs/celebrations throughout the year.

Objective

- Provide information related to services in the community and the names of Agencies that work within Orange County.
- Maintain an up-to-date informational bulletin board of events and activities throughout the county.

Outcomes

- Increase the collection available for circulation.
- Maintain available hours of operation (5 days and 36 hours per week).
- Offer programs for adult readers.
- Increase computer literacy of adult population with regularly scheduled computer classes.
- Provide an outlet for patrons to receive materials from other regional libraries.
- Provide collections as appropriate to users ethnicity and interest.

Measures

	2003-04 Actual*	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Children's programs	7	47	40	45	47
Children's programs attendance	128	828	500	900	950
Circulation	1,121	4,568	4,000	5,000	6,000

* Cedar Grove Branch Library opened on April 21, 2004.

Budget Highlights

- The increase in Personnel Services for FY 2006-07 is due to annualizing the costs for the new Circulation Supervisor position (.5 FTE) approved mid-year during FY 2005-06.
- The approved budget includes an additional \$6,000 for increasing book collections, based upon citizen input, and \$1,700 to purchase software for the requested PC Reservation terminal.
- The approved capital includes a PC Reservation terminal, printer and scanner (\$1,800), a circulation desk (\$6,500) and a globe (\$500).



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Recreation and Parks Services

Summary

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
By Program (General Fund)						
Recreation and Parks	\$1,070,513	\$1,362,518	\$1,508,897	\$1,489,018	\$1,679,500	\$1,626,389
Total Expenditures	<u>\$1,070,513</u>	<u>\$1,362,518</u>	<u>\$1,508,897</u>	<u>\$1,489,018</u>	<u>\$1,679,500</u>	<u>\$1,626,389</u>
<i>Offsetting Revenue</i>	(\$128,201)	(\$249,612)	(\$222,933)	(\$225,815)	(\$275,897)	(\$275,897)
County Costs (net)	<u>\$942,312</u>	<u>\$1,112,906</u>	<u>\$1,285,964</u>	<u>\$1,263,203</u>	<u>\$1,403,603</u>	<u>\$1,350,492</u>
Related Program (General Fund)						
Other Municipal Support	\$125,108	\$125,108	\$125,108	\$125,108	\$125,108	\$125,108
Total Recreation and Parks and Related Expenditures	<u>\$1,195,621</u>	<u>\$1,487,626</u>	<u>\$1,634,005</u>	<u>\$1,614,126</u>	<u>\$1,804,608</u>	<u>\$1,751,497</u>



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Recreation and Parks

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
Recreation and Parks (General Fund)						Account: 5100
Personnel Services	\$815,637	\$957,361	\$1,094,075	\$1,068,126	\$1,160,914	\$1,150,918
Operations	\$195,509	\$343,668	\$414,822	\$387,643	\$491,086	\$460,471
Capital Outlay	\$59,367	\$61,489	\$0	\$33,249	\$27,500	\$15,000
Total Expenditures	\$1,070,513	\$1,362,518	\$1,508,897	\$1,489,018	\$1,679,500	\$1,626,389
Offsetting Revenue	(\$128,201)	(\$249,612)	(\$222,933)	(\$225,815)	(\$275,897)	(\$275,897)
County Costs (net)	\$942,312	\$1,112,906	\$1,285,964	\$1,263,203	\$1,403,603	\$1,350,492

Major Services

- Provide a variety of instructional recreation activities, including arts and crafts, nature oriented classes, fitness/wellness training, lunch hour programs, youth summer camps, recreation trips, special events, festivals, a performance series and general recreation programs for citizens of all ages. Increase interaction with other departments for the delivery of services.
- Implement leisure programs for special citizens, including senior citizens, teens, developmentally, cognitively and physically challenged individuals.
- Implement a variety of athletic programs for youth, teens and adults, to include sports leagues and camps, instructional programs and clinics, special athletic events, coaches' criminal background checks and coaches' training.
- Continue to develop a parks division within the department with which the County's developed and undeveloped parks and preserves can be constructed, managed and operated.
- Provide for citizens a Program and Facilities Guide three times each year, as a means of promoting and increasing citizen awareness of all of the programs, parks and functions of the Department.
- Increase customer satisfaction by providing a Department website, affording the opportunity for mail-in registration, improving the facility reservation process, providing better service associated with reservations and more suitably identifying the County's recreation centers and offices.
- Operate the Little River Regional Park and Natural Area in conjunction with our Durham County partners.

Objective

Plan, develop and publish, thrice annually, a **Program and Facilities Guide along with updates to the Department web site** with which to increase citizen awareness of the activities and functions of the Department. Post to the Internet and distribute through the newspaper as well as by hand placement at various location all around the County.

Outcomes

- Decrease the percentage of programs cancelled due to insufficient enrollment.
- Increase interest in facility use, recreation programs and activities.
- Increase interest and appreciation in parks, preserves and park projects.
- Increase our understanding of citizens' program and facility needs and desires.

Objective

Improve the Department's ability to manage the construction, operation and conservation of developed and undeveloped park and preserve lands.

Outcomes

- Recruit, hire and train personnel, both full and part time with the essential experience and education required to manage park operations as well as the support functions required.
- Participate in the planning and development process for new parks and preserves.
- Continue to evaluate and select equipment and materials necessary to carry out essential tasks.
- Assess and evaluate products and procedures available for development and use while planning for the operation and maintenance needs for current and future parks.
- Manage the construction projects scheduled to begin during this fiscal year or soon thereafter: Northern Park, Fairview Park and West Ten Soccer Center.
- Provide in-house mowing and operations at New Hope, Millhouse and Twin Creeks properties.

Objective

Continue to improve Customer Service

Outcomes

- Provide adequate access for disabled persons to all recreation centers.
- Properly identify all recreation centers, developed parks and preserves.
- Assist with set up and breakdown for facility reservations. Assist as may be required for athletic reservations.
- Monitor and evaluate reservation management procedures.
- Provide building improvements at the Central Recreation Center through capital funding which will allow restroom renovation. This renovation will address delivery of hot water to the restrooms as well as handicapped access.

Objective

Provide comprehensive opportunities in the delivery of Recreation Programs and Services.

Outcomes

- Provide recreation and athletics programs for people of all ages, interests and abilities.
- Increase opportunities in athletics, in particular with the formation of adult leagues and activities.
- Provide a "Performance Series" including the fourth annual Gospel Festival, fourth annual Jazz Festival, second annual Community Theatre Program and second Annual Bluegrass Festival.
- Continue to develop the "Arts Studio" at the Northern Human Services Center.
- Identify area facilities, which may be available for use.
- Assist Chapel Hill Parks and Recreation with the year 'round Special Olympics Program.

Objective

Operate The Little River Regional Park and Natural Area

Outcomes

- Monitor and address needs associated with increased park operating hours and increased visitor ship anticipated during the summer months.
- Stabilize caretaker residence and develop relationship with resident/employee.
- Evaluate, and manage the parking capacity and septic capacity to determine park capacity and/or possible future capital improvement needs.
- Determine the final disposition of the Laws House as well as the proposed equestrian trails.
- Initiate environmental programming initiative within budgetary resources.
- Increase capacity of the shop facility at the park.
- Develop Interpretive signage throughout the park.
- Construct an amphitheatre and additional kiosks in the park.
- Develop an identified group camping site and policy to begin to accept reservations for this activity.
- Stabilize the public water supply through new well testing and monitoring.
- Develop a Park Operational Guidelines document in conjunction with Durham County, for consideration by both Boards of Commissioners.

Budget Highlights:

- The increase in Operations for FY 2006-07 includes additional funds in Contract Services to cover the cost of instructional classes due to increased participation and expanded programs (these additional expenses are partially offset with additional revenue); in Advertising due to additional costs in advertising special events, such as the Jazz Festival and Summer Theatre; and in Electricity costs due to budgeting for a full year of Efland Cheeks lighting costs in FY 2006-07.
- Capital Outlay of \$15,000 is for construction of a maintenance shed and shop space addition at the Little River Regional Park. The County receives 50% reimbursement from Durham County for all costs associated with the Park.
- The additional revenue projected in FY 2006-07 relates to athletic programs, and increased participation in recreation programs and instructional classes.



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Arts Commission

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
Arts Commission (General Fund)						Account: 6010
Personnel Services	\$48,602	\$47,441	\$47,669	\$48,178	\$50,480	\$52,172
Operations	\$59,870	\$54,711	\$55,665	\$84,306	\$58,372	\$58,212
Capital Outlay	\$0	\$760	\$0	\$0	\$0	\$0
Total Expenditures	\$108,472	\$102,911	\$103,334	\$132,484	\$108,852	\$110,384
Offsetting Revenue	(\$21,605)	(\$19,438)	(\$19,806)	(\$39,564)	(\$24,651)	(\$24,651)
County Costs (net)	\$86,867	\$83,474	\$83,528	\$92,920	\$84,201	\$85,733

Major Services

- Distribute art grants to non-profit organizations and individual artists
- Provide information and referrals to citizens, visitors, artists, and arts administrators on local arts resources through website, personal contacts, and workshops
- Manage comprehensive database of Orange County artists and arts organizations
- Publish and distribute arts resource guides, calendar of events, cultural landmarks map and newsletter to citizens, visitors, artists, and arts administrators
- Coordinate forums for artists and arts administrators on business planning, promotion, funding, available space and other topical issues
- Facilitate long-range planning of arts and culture in Orange County

Objective

- Strengthen the Orange County Arts Commission (OCAC) role as an information source for the arts

Outcomes

- Increase awareness of Arts Commission publications and services
- Increase public awareness and participation in Orange County arts events and programs
- Provide greater access to Arts Commission publications, specifically the Arts Resource Guide, via the Internet and increase exposure of publications produced

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Publications Distributed					
• Arts Resource Guide/Brochures			1,800	1,800	1,800
• Newsletters	46,000 (2x /yr.)	46,000 (2x/yr.)	52,000 (2x /yr.)	52,000 (2x/yr.)	52,000 (2x/yr.)
• Postcards	8,000 (4x /yr.)	8,000 (4x/yr.)	8,000 (4x /yr.)	8,000 (4x/yr.)	8,000 (4x/yr.)
# of requests for information & referrals	750	750	800	800	850
# of hits on OCAC website	271,689 (4/03 – 3/21/04)	272,968 (7/1/04- 3/31/05)	350,000	505,950 (4/1/2005- 3/16/06)	650,000

* Indicates data not available or procedures/programs not in place during that time period.

Objective

- Expand opportunities for participation in and support of the arts

Outcomes

- Increase public awareness of local arts events, programs and individual artists' work
- Increase volunteer involvement in OCAC activities
- Increase number and diversity of arts grants applications
- Increase audience through collaborations with arts, cultural, and community groups
- Expand reach of services to encourage involvement of under-served populations
- Offer workshops for artists and administrators
- Increase distribution of publications and programs to public

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Publications distributed					
• Calendar of Events/Newsletter (2 times per year)	46,000	46,000	50,000	50,000	50,000
• Postcards (4 times per year)	8,000	8,000	8,000	8,000	8,000
Media Campaigns	8	8	8	8	8
# of press releases & Public Service Announcements distributed	600	600	600	600	600
# of media contacts	100	100	100	100	100
Volunteer participants	25	25	25	25	25
# of collaborative projects	10	10	10	10	10
Workshops	10	10	10	10	10

Budget Highlights

- During FY 2005-06, the North Carolina Arts Council, via a FY 2005-06 Arts in Communities - Grassroots Arts Program Grant, awarded the Orange County Arts Commission a one-time increase in funds of \$17,856 for re-granting and arts projects.
- Offsetting revenues for this department anticipate an increase of \$4,845 (24%) in NC Arts Council funding over the original FY 2005-06 budget.
- Increased usage of the Arts Commission's website by the public will alleviate the need to increase the amount of materials printed.

Non-Departmental Summary

Culture and Recreation

Listed below are appropriations for non-departmental Culture and Recreation related funds and entities.

	2003-2004 Actual Expenditures	2004-2005 Actual Expenditures	2005-2006 Original Budget	2005-2006 12 Month Estimate	2006-2007 Department Requested	2006-2007 Commissioner Approved
Culture and Recreation						
250th Anniversary	\$16,434	\$0	\$0	\$0	\$0	\$0
Arts Center*	\$20,000	\$5,000	\$5,000	\$5,000	\$21,800	\$10,000
Forest Service	\$38,014	\$39,278	\$53,780	\$53,780	\$58,425	\$58,425
Haw River Festival	\$500	\$500	\$500	\$500	\$500	\$500
Hillsborough Historical Museum	\$5,000	\$5,000	\$5,000	\$5,000	\$5,500	\$5,000
Hillsborough Youth Athletic Assoc.	\$22,500	\$22,500	\$22,500	\$22,500	\$25,000	\$22,500
Historical Commission	\$5,000	\$5,000	\$9,000	\$9,000	\$9,000	\$9,000
Special Olympics Orange County	\$0	\$0	\$0	\$0	\$5,000	\$5,000
Culture and Recreation Total	\$107,448	\$77,278	\$95,780	\$95,780	\$125,225	\$110,425

* This reflects both an operating contribution of \$5,000 and a contribution to the 10-year capital campaign (\$15,000); FY 03-04 was the final capital contribution

Other Agencies - Library

Listed below are appropriations for non-departmental Library related funds and entities.

	2003-2004 Actual Expenditures	2004-2005 Actual Expenditures	2005-2006 Original Budget	2005-2006 12 Month Estimate	2006-2007 Department Requested	2006-2007 Commissioner Approved
Contributions to Other Agencies						
Library - Chapel Hill	\$249,333	\$249,333	\$249,333	\$249,333	\$249,333	\$249,333
Library - Mebane	\$700	\$700	\$700	\$700	\$700	\$700
Friends of Carrboro Library	\$0	\$0	\$0	\$0	\$0	\$0
Contributions to Other Agencies Total	\$250,033	\$250,033	\$250,033	\$250,033	\$250,033	\$250,033

Other Agencies - Recreation

Listed below are appropriations for non-departmental Recreation related funds and entities.

	2003-2004 Actual Expenditures	2004-2005 Actual Expenditures	2005-2006 Original Budget	2005-2006 12 Month Estimate	2006-2007 Department Requested	2006-2007 Commissioner Approved
Contributions to Other Agencies						
Recreation - Chapel Hill	\$83,760	\$83,760	\$83,760	\$83,760	\$83,760	\$83,760
Recreation - Carrboro	\$35,898	\$35,898	\$35,898	\$35,898	\$35,898	\$35,898
Recreation - Mebane	\$5,450	\$5,450	\$5,450	\$5,450	\$5,450	\$5,450
Contributions to Other Agencies Total	\$125,108	\$125,108	\$125,108	\$125,108	\$125,108	\$125,108

Culture and Recreation Non-Departmentals

ArtsCenter

\$10,000

The Arts Center links art, artists and audiences in Orange County through programs, events and classes designed in response to community needs and interests. The co-existence of visual, performing and literary arts in one accessible facility encourages multi-disciplinary collaborations and provides wide-ranging experiences for professionals, amateurs and non-artists of all ages to learn about and participate in visual and performing arts.

Forest Service

\$58,425

These funds provide matching support with State funds to protect forestland in Orange County.

Haw River Festival

\$500

Grant funds support this program and allow third- and fourth-grade children to participate in a traveling, hands-on learning situation along the banks of the Haw River. About 500 students from the two school systems participate in this program annually free of charge.

Historic Museum

\$5,000

The Orange County Historical Museum, located in Hillsborough, preserves the past and encourages interest in local history through the exhibition of the economic, political, social, and cultural aspects of Orange County's 18th and 19th century history. The Museum is open to the public, free of charge, 6 days per week.

Hillsborough Youth Athletic Association (HYAA)

\$22,500

This agency provides youth baseball programs for Orange County children, ages 5 through 17, in a supervised and structured environment. HYAA provides playing facilities, supplies and equipment, and organizes players, parents, volunteers, coaches and umpires.

Historic Hillsborough Commission

\$9,000

The Commission owns and maintains the Burwell School located on Churton Street in Hillsborough, which is on the National Register of Historic Buildings. The two-acre site consists of the main house (ca 1821, 1846), a brick classroom building (ca 1837), a rare brick necessary (ca. 1837), and the Carrie Waitte Spurgeon Garden. The site is open to the public year round and there is no charge for tours of the school.

Special Olympics Orange County

\$5,000

Special Olympics Orange County provides year-round sports training and athletic competition in 12 Olympic-type sports to more than 250 children and adults with intellectual disabilities, free of charge, giving them the opportunity to develop physical fitness, demonstrate courage, experience joy and participate in a sharing of gifts, skills and friendship with their families, other Special Olympics athletes and the community.

Culture and Recreation *Summary*

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
By Department (General Fund)						
Orange County Library	\$705,919	\$700,453	\$739,377	\$739,095	\$724,516	\$742,549
Carrboro Library	\$111,902	\$128,661	\$128,431	\$132,947	\$138,000	\$140,574
Carrboro Cybrary	\$4,614	\$67,598	\$62,857	\$70,767	\$89,005	\$91,006
Cedar Grove Library	\$25,115	\$70,424	\$75,222	\$89,751	\$116,362	\$118,075
Recreation and Parks	\$1,070,513	\$1,362,518	\$1,508,897	\$1,489,018	\$1,679,500	\$1,626,389
Arts Commission	\$108,472	\$102,911	\$103,334	\$132,484	\$108,852	\$110,384
Non-Departmental	\$107,448	\$77,278	\$95,780	\$95,780	\$125,225	\$110,425
Total Function Expenditures	<u>\$2,133,982</u>	<u>\$2,509,842</u>	<u>\$2,713,898</u>	<u>\$2,749,843</u>	<u>\$2,981,460</u>	<u>\$2,939,402</u>
<i>Offsetting Revenue</i>	<i>(\$295,088)</i>	<i>(\$429,623)</i>	<i>(\$394,455)</i>	<i>(\$427,322)</i>	<i>(\$456,244)</i>	<i>(\$456,244)</i>
County Costs (net)	<u>\$1,838,894</u>	<u>\$2,080,219</u>	<u>\$2,319,443</u>	<u>\$2,322,521</u>	<u>\$2,525,216</u>	<u>\$2,483,158</u>
Other Related Programs (General Fund)						
Municipal Support	\$375,141	\$375,141	\$375,141	\$375,141	\$375,141	\$375,141
Total Culture and Recreation and Related Expenditures	<u>\$2,509,123</u>	<u>\$2,884,983</u>	<u>\$3,089,039</u>	<u>\$3,124,984</u>	<u>\$3,356,601</u>	<u>\$3,314,543</u>



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Planning

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
Planning (General Fund)						Account: 6200
Personnel Services	\$1,896,429	\$2,087,206	\$2,117,786	\$2,126,930	\$2,254,990	\$2,304,811
Operations	\$181,977	\$174,361	\$210,700	\$211,748	\$229,400	\$218,789
Capital Outlay	\$61,990	\$1,347	\$0	\$3,180	\$31,000	\$3,000
Total Expenditures	\$2,140,396	\$2,262,914	\$2,328,486	\$2,341,858	\$2,515,390	\$2,526,600
Offsetting Revenue	(\$1,002,960)	(\$1,013,176)	(\$895,262)	(\$1,170,460)	(\$1,135,700)	(\$1,135,700)
County Costs (net)	\$1,137,436	\$1,249,738	\$1,433,224	\$1,171,398	\$1,379,690	\$1,390,900

MAJOR SERVICES

A. ADMINISTRATIVE/GIS DIVISION

- Develops plans to implement BOCC Goals
- Provides primary service as planning intergovernmental coordination liaison with Chapel Hill/Carrboro, Hillsborough, Durham, Mebane, Triangle J and surrounding counties.
- Coordinates planning activities with school districts.
- Provides countywide internal service function to other departments with socio-economic and demographic data and GIS mapping.

OBJECTIVES

- Analyze and study various county initiated projects from a planning perspective.
- Analyze and study private sector applications.
- Analyze and study proposals from local and county governments.

OUTCOMES

- Prepares functional plans and special studies and provide assistance to governing and advisory boards concerning land use issues in the county.
- Provides graphics/GIS support to department staff.
- Adopt action plans.
- Adopt amendments or new regulations.

MEASURES

MEASURES	2003-04 ACTUAL	2004-05 ACTUAL	2005-06 BUDGET	2005-06 ESTIMATED	2006-07 PROJECTED
Prepare & distribute Public Hearing agendas	6	6	6	6	6
• Quarterly Public Hearing	4	4	4	4	4
• JPA Public Hearing	2	2	2	2	2
• Other Public Hearings	1	2	2	2	2
• Other Committees	35	30	35	35	35
• Other local government meetings	14	15	15	15	15

B. COMPREHENSIVE PLANNING DIVISION

- Prepares/updates elements of the Comprehensive Land Use Plan
- Prepares and amends functional long- and short-range plans and special studies
- Provides technical assistance to governing and advisory boards concerning comprehensive planning issues in Orange County
- Coordinates/conducts joint meetings with appropriate departments during the preparation and amendment of functional long- and short-range plans and special studies
- Coordinates with other County Departments and Divisions on ordinance and/or policy preparation/amendment required to implement the Comprehensive Plan
- Reviews project applications for compliance/consistency with the Comprehensive Plan and Land Use Plan
- Provides assistance to citizens with answers to questions relating to land use and comprehensive planning in the County.

OBJECTIVE

To prepare and amend functional long- and short-range plans and special studies as well as provide assistance to governing and advisory boards concerning issues related to long-range planning in Orange County.

OUTCOMES

- Complete the Land Use Element of the Comprehensive Plan.
- Develop a staging sequence for completion of remaining Comprehensive Plan Elements for BOCC consideration.
- Consistency coordination of all remaining Comprehensive Plan Elements.
- Development of a Transportation Element of the Comprehensive Plan.
- Complete access management plans for Highway 70 through Efland and the Buckhorn Rd EDD area (recommendation in Efland/Mebane Small Area Plan).
- Development of small area plans for Rural Activity Nodes and implementation of the Efland/Mebane Small Area Plan.
- Courtesy review of projects within areas of Chapel Hill, Carrboro, Durham City/County, Hillsborough, and Mebane.
- Continue to analyze impacts of growth and development to inform Commissioners and interested citizens of the impacts of growth and development.

Planning - continued

MEASURES

MEASURES	2003-04 ACTUAL	2004-05 ACTUAL	2005-06 BUDGETED	2006-07 ESTIMATED	2007-08 PROJECTED
Land Use Element Update	Research	Underway	Underway	Completion	
Residential Density Zoning Amendments			Underway	Completion	
Transportation Element				Research	Underway
Staging of other Comprehensive Plan Elements			Underway	Completion	
Consistency coordination of Comprehensive Plan Elements			Underway	Underway	Underway
Efland/Mebane Small Area Plan Implementation				Underway	Underway
US 70 Access Management Plan				Research	Underway
Buckhorn Rd. EDD area Access Management Plan				Research	Underway
Small Area Plans for Rural Nodes				Research	Underway

MEASURES	2003-04 ACTUAL	2004-05 ACTUAL	2005-06 BUDGETED	2006-07 ESTIMATED	2007-08 PROJECTED
Prepare & distribute advisory board agendas	36	56	59	65	65
Planning Board	20*	20*	20*	20*	20*
Board of Adjustment	12	12	12	12	12
Ordinance Review Committee	4	8	8	8	8
Other Committees		16	19	28	28

*Includes quarterly public hearings.

BUDGET HIGHLIGHTS

Program initiatives within the Comprehensive Planning Division of the Planning and Inspections Department for 2006-2007 include:

- Complete the Land Use Element Update.
- Develop Ordinance revisions for implementation of the Land Use Element.

C. CURRENT PLANNING DIVISION

- Provide technical assistance to governing and advisory boards concerning land use and regulatory issues in the County.
- Review project applications for compliance with land development ordinances and approved plans.
- Administer the Flood Damage Prevention Ordinance to minimize public and private losses due to flood conditions in specific areas of the County.

Planning - continued

- Issue zoning permits, conducts zoning site inspections associated with either new construction or alterations and use changes to existing structures and sites.
- Interact with all county divisions and general public regarding investigation of Zoning Ordinance, Subdivision Regulations, Environmental Impact Ordinance and Flood Damage Prevention Ordinance violations.
- Enforce the Statewide Watershed regulations to ensure compliance with watershed overlay district requirements.
- Coordinate activities with Environmental Resource and Conservation Department to preserve open space, natural areas, and wildlife corridors in the County.
- Coordinate with Economic Development Department to facilitate review of projects within the County's Economic Development Districts
- Preparation of ordinances and policies to implement the Comprehensive Plan.
- Provide reports to Boards and other departments concerning subdivision and building development patterns within the County
- Coordination of infrastructure improvements (water/sewer provision, landscaping, proposed street patterns, open space networks, utility provision) during the development process
- Administer Environmental Impact Ordinance.
- Perform Courtesy Review of projects for Hillsborough, Durham, Chapel Hill, Carrboro and informal review of projects in Mebane.
- Provide assistance to the general public regarding zoning, subdivision, floodplain administration and environmental impact.

OBJECTIVE

Responsible for writing and enforcing land use regulations that are designed both to protect the natural environment and to affect the physical development of lands within the Orange County zoning jurisdiction.

OUTCOMES

- Comprehensive Plan – As part of the Comprehensive Plan amendment process the rewriting of the Zoning Ordinance, Subdivision Regulation, Environmental Impact Ordinance and the Economic Development.
- Rural Character Preservation – Through targeted amendments (buffer revisions, open space and density revisions) of the Flexible Development and Conventional Subdivision regulations Rural Character Preservation can be preserved and enhanced.
- Watershed Protection – Density revisions in the Upper Eno as well as other watersheds will promote stronger watershed protection. Additionally, implementation of the Neuse River Basin rules mandated by the state will assist in stronger watershed protection.
- Drainage and Stormwater Management – Primarily addressed through the implementation of the Neuse River Basin rules. Transfer of development rights can be tailored to assist in this area.
- Transfer of Development Rights – A new program designed to guide development through creative and legally binding documents whereby conservation and development are mutually promoted.
- Sustainability – limited impact on this area through current planning.
- Analysis of Impacts of Growth and Development – Through better data handling software staff will be able to develop trend data to better inform Commissioners and interested citizens of the impacts of growth and development.
- Accela Software -- Fully implement software to enhance workflow in the division.

Planning - continued

- Create Rural Enterprise provision in Zoning and Subdivision Regulations.
- Efland Small Area Plan – Integrate recommendations of the Committee into current Zoning Ordinance and Subdivision Regulations.
- Smart Growth Initiative – Integrate recommendations into current ordinance and regulations.

MEASURES

Customer Service and Permit Reviews

MEASURES	2003-04 ACTUAL	2004-05 ACTUAL	2005-06 ESTIMATED	2006-07 PROJECTED
Customer Service	6000	6600	7000	7100
Zoning Approval for Building Permits	575	750	675	675
Home Occupation Permits	8	12	10	11
Environmental Impact Ordinance Reviews	1	2	2	3
Subdivision Field Inspections (New Measure)	20	25	200	400

Subdivision Plans/Plats and Exempt Plats

MEASURES	2003-04 ACTUAL	2004-05 ACTUAL	2005-06 ESTIMATED	2006-07 PROJECTED
Total Plats & Plans Reviewed	230	240	251	260
Plats Reviewed	184	190	193	200
Major Plats	6	5	4	4
Minor Plats	48	50	55	57
Exempt Plats	130	135	135	130
Subdivision Plans Reviewed	46	50	58	60
Major Plans	0	3	3	4
Minor Plans	46	47	55	56

Ordinance and Regulation Amendments

MEASURES	2003-04 ACTUAL	2004-05 ACTUAL	2005-06 ESTIMATED	2006-07 PROJECTED
Unification of Land Development Code				Ordinance Review Committee
Rural Buffer Notification Text Amendment	Adoption			
Lighting Standards Text Amendment	Adoption			
Stream Buffer Text Amendments	Adoption			
Economic Development District Text Amendment				
Schools Special Use Permit Amendment	Adoption			
Major Subdivision Special	Adoption			

Planning - continued

Use Permit Text Amendment				
Stream Classification Text Amendment	Adoption			
Zoning Enforcement Text Amendment	Adoption			
Connectivity of Open Space Amendment	Adoption			
Master Telecommunications Plan	Public Hearing	Suspended	Suspended	PH/Adoption
Telecommunications Tower Amendments				
Transfer of Development Rights Amendment			Study	PH/Adoption
Comprehensive Plan Zoning Ordinance Amendments			Public Hearing	Adoption
Rural Character/Farmland Amendments			Suspended	Public Hearing
Flood Damage Prevention Ordinance Amendments		Adoption	Public Hearing	
Rural Enterprise Amendments				Public Hearing
Efland Area Zoning Map/Text Amendments				PH/Adoption

Board of Adjustment Cases and Zoning Atlas Amendments

MEASURES	2003-04 ACTUAL	2004-05 ACTUAL	2005-06 ESTIMATED	2006-07 PROJECTED
Special Use Permits	6	3	2	4
Variance/Appeals	2	2	3	3
Zoning Map Amendments	1	0	0	20

Zoning Enforcement

MEASURES	2003-04 ACTUAL	2004-05 ACTUAL	2005-06 ESTIMATED	2006-07 PROJECTED
New Complaints Received	115	150	187	140
Cases Successfully Closed	30	10	140*	90
Number of Site Inspections Performed	150	150	450	600
Civil Penalties Pending	2	3	0	28
Cases in Court	3	3	0	15

*Several cases were over two (2) years old and were resolved with little additional enforcement expenditures.

Advisory Board Agenda Preparation and Distribution

MEASURES	2003-04 ACTUAL	2004-05 ACTUAL	2005-06 ESTIMATED	2006-07 PROJECTED
Prepare & distribute Advisory Boards' agendas	56	62	66	60
Planning Board/QPH	19	18	20	20
Board of Adjustment	7	7	5	9

Planning - continued

Ordinance Review Committee	5	5	8	12
Other Committees and Studies	10	20	12	12
BOCC Items	15	12	12	35

D. EROSION CONTROL DIVISION

- Administer the erosion control programs to insure compliance with erosion and sediment control standards.
- Administer Stormwater ordinance for lands within the Neuse.
- Administer Riparian Buffer Rules for lands within the Neuse.
- Implement surface water classification/stream identification for zoning/subdivision ordinance requirement.
- Administer Phase II NPDES permit requirements for Town of Hillsborough.
- Coordinate with NC Forestry Service to protect surface water and stream buffers.
- Provide public assistance with any Stormwater/Erosion Control issues.

OBJECTIVES

- Administer the erosion control program to insure compliance with erosion and sediment control standards.
- Administer the Stormwater ordinance.
- Administer the Riparian Buffer Rules for lands within the Neuse.
- Issue and monitor NPDES permits for general construction.
- Represent county interest as stakeholders
- Clean Water Education Partnership (CWEP) Steering Committee
- Administer sedimentation and erosion control for Chapel Hill, Carrboro and Hillsborough, per NPDES Phase II requirements.

OUTCOMES

- Within 30 days of application, issue land disturbing permits for development activities when erosion control plans comply with standards.
- Inspect all erosion control devices to insure proper installation and function.
- Reduce nitrogen levels by 30% for new development in Neuse River Basin.
- Restore/protect Riparian Buffers in the Upper and Lower Eno, Little River and Flat River Watersheds.
- Begin reviewing all planned disturbances. There is no lower threshold in University Lake, Cane Creek and Upper Eno.

MEASURES

Measures	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimated	2006-07 Projected
Erosion control plans reviewed	64	42	82	71	83
Rural	20	20	60	50	70
Urban	34	18	8	14	3
Intense Urban	10	4	13	7	10
Grading permits issued	63	29	82	71	83
Rural	20	20	60	50	70
Urban	34	17	8	14	3
Intense Urban	9	2	13	7	10
Stormwater Management Plans	4	5	0	0	5
Inspections conducted	2,558	2,600	2,000	2,600	2,200

Planning - continued

Surface Water ID	10	15	N/A	124	120

TOTAL PERMITTED EROSION CONTROL PROJECTS

		FY 05-06
Total Project Acres	1,286	through 3 rd quarter
Total Acres Disturbed	215.49	through 3 rd quarter
Surface water identification, stream sites	62	through 3 rd quarter

ACTUAL LAND DISTURBANCE OF LESS THAN 10,000 SQUARE FEET

	FY 03-04 ACTUAL	FY 04-05 ESTIMATED	FY 05-06 PROJECTED	FY 06-07 PROJECTED
University Lake Watershed	58 projects	42 projects	40 projects	40 projects
Cane Creek Watershed	16 projects	20 projects	18 projects	15 projects
Upper Eno Watershed	38 projects	45 projects	40 projects	25 projects

Investigated and resolved 24 of 26 complaints in 2003.

Investigated and resolved 16 of 20 complaints in 2004.

Investigated and resolved 41 of 45 complaints in 2005.

E. BUILDING DIVISION

- Review plans, issue permits, conducts inspections, in the trades of building, mechanical, electrical, and plumbing systems associated with new construction and alterations to existing buildings,
- Interact with all county divisions on matters of Building Code issues,
- Respond to the general public regarding investigation of code violations.
- Conducts safety inspections of schools and child/adult care facilities.
- Increase customer service through use of field pen tablets which will connect 'automatically' a code section with each inspection 'turn-down' Additionally, will offer use of drawing program to allow inspectors to sketch useful diagrams to further communicate with customers in field.
- Increase customer service through use of GPS enabled field pen tablets which will capture the location of all buildings (commercial and residential)

OBJECTIVES

- Issue permits, review residential and commercial plans, conducts inspections, building, mechanical, electrical, and plumbing systems associated with new construction and alterations to existing buildings both commercial and residential.
- Enforce the application of the Building, electrical, plumbing and mechanical codes in order to protect the public's life, health and welfare in the built environment.
- Interact with all county divisions and general public regarding code questions, code changes and investigation of code violations.

Planning - continued

- Conduct safety inspections of schools, group care homes and child/adult care facilities.
- Inspect commercial facilities for ABC permits.
- Post occupancy loads in restaurants and other assembly occupancies.
- Implement International Building Codes.
- Expand use of permits software.

OUTCOMES

- Implement International Building, Plumbing, and Mechanical codes
- Implement Education of builders, citizens (owner builders) of International codes (State Building Codes).
- Issue building permits for building, electrical, plumbing and mechanical systems.
- Provide plan review of all residential permit applications; work with applicant until project is approved.
- Increase ISO rating for residential citizens through residential plans review, increased inspections staff and educational sessions.
- Provide plan review of all commercial permit applications, assuring all relevant codes and laws are complied with before approval
- Conduct inspections of all new construction and alterations to existing buildings within 48 hours of receipt of inspection request.
- Issue Certificates of Occupancy or Certificates of Compliance at the completion of all projects
- Maintain records and provide reports on building activities.
- Provide reporting for activities with new permits software.
- Interconnect with Current planning and Fire Marshal's office and Permits Plus
- Begin data conversion of 1984 – 2002 records for Environmental health
- Inspect 100% of the schools two times per year and child/adult care facilities annually.
- Inspect 100% of commercial facilities for ABC permits.
- Post occupancy loads in 100% of restaurants.
- Continue staff training of International Building Codes.
- Conduct seminars for public and builders.

MEASURES**INSPECTIONS DIVISION ACTIVITY**

	2001-02 Actual	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Budgeted	2005-06 Estimated	2006-07 Projected
Permits issued	4,381	3,681	4,015	3,649	4,000	3,796	4,000
Building	1,132	925	985	864	900	935	900
Electrical	1,391	1,264	1,311	1,226	1,000	1,334	1,000
Plumbing	791	672	1,006	900	1,000	944	1,000
Mechanical	966	820	713	602	670	588	650
Inspections conducted	18,481	18,995	17,775	18,239	18,000	18,111	18,000
Number of required Inspections per NEWSF permit **	9.75	19	19	19	19	20	20
Complaint/Inquiries	269	212	69	98	100	95	100
Incoming/outgoing calls/day	239	226	247	260	260	273	270
Commercial plan review	141	60	173	267	120	130	110
New single family	352	390	447	405	380	366	370
New mobile home	59	30	30	38	33	20	30
Replacement mobile home	81	78	60	92	70	32	30

BUDGET HIGHLIGHTS

- The N.C. State legislature now requires that all inspectors receive 6 (six) hours continuing education per certification, per year. The Orange County Inspectors are required to be certified in all four trades which means they will be required to obtain 24 (twenty-four) hours training each year.
- Continue to increase and expand functionality of Permits Plus through interconnection with Current Planning and Building Inspections through in-house programming.
- Implementation of new 2006 North Carolina Building Codes.
- Provide training on 2006 North Carolina Building Codes for public and staff.
- Take code classes in Building, Electrical, Plumbing and Mechanical trades to obtain additional certifications and increase general knowledge of trades.
- Train plans examiners and inspectors through classes on new North Carolina Rehabilitation Code, which was effective in January 2006.

INITIATIVES

- Provide residential plans review for 100% of residential applications
- Ask for reevaluation of ISO rating due to new staff hires, plans examination, years of experience, etc. Should result in significant increase of ISO rating.
- Proactive communications program between Department and builders/citizens, including conducting seminars/classes on code updates and interpretations.
- Preparing and mailing informational flyers/brochures to builders/clients.
- Upgrading field inspection and development restriction monitoring.

Planning - continued

- Train and implement 2006 North Carolina Building, Electrical, Plumbing and Mechanical Codes.
- Increase and expand functionality of Permits Plus through in-house programming.
- Coordinate with I.T. to provide credit card availability to permit holders for payment of permit/impact fees and other Planning Department fees.
- Provide increased customer service, thorough web interaction. Allowing more permit information available through Internet, allowing inspections requests to be processed over Internet.
- Increase customer service through use of field pen tablets which will connect 'automatically' a code section with each inspection 'turn-down' Additionally, will offer use of drawing program to allow inspectors to sketch useful diagrams to further communicate with customers in field.
- Increase customer service through use of GPS enabled field pen tablets which will capture the location of all buildings (commercial and residential)
- Offer 'How to' series of seminars for public such as: 'How to install a Sealed Crawlspace, 'Building with engineered wood.'

Budget Highlights:

- Although there is no budgetary impact, Personnel Services for FY 2006-07 includes a change in position status of two (2) time-limited positions Code Compliance Officer III to permanent full-time positions.
- The increase in Operations for FY 2006-07 includes additional funds to cover the cost of inspectors attending required continuing education code classes (6 CEU's per trade) related to the updated building codes that are effective January 2007.
- Budgeted revenues for FY 2006-07 includes the third year of a three-year implementation plan related to inspection fees that began in FY 2004-05. Commercial fee rates were approved to increase 10%, while Residential fee rates were approved to increase 5%. This will bring in an additional \$47,900 in inspection revenues. Also, included in budgeted revenues for FY 2006-07, are erosion control fees of \$320,000. This amount is consistent with the average of the actual collection amounts for the previous two years.
- The Capital Outlay of \$3,000 includes the replacement of broken office furniture.
- The Approved budget includes funding for several planning initiatives (Phase III of the TDR Development, and Update to the School Construction Impact Fees, and a Technical Update to the Park Payment-In-Lieu Fees) in the Community and Environment Non-Departmental section of the budget.



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Environment and Resource Conservation

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
<i>Environment and Resource Conservation (General Fund)</i>						Account: 6100
Personnel Services	\$352,767	\$396,550	\$428,726	\$404,339	\$487,147	\$501,498
Operations	\$49,811	\$59,999	\$103,700	\$77,516	\$116,275	\$97,514
Capital Outlay	\$1,625	\$0	\$0	\$0	\$14,200	\$8,400
Total Expenditures	\$404,203	\$456,549	\$532,426	\$481,855	\$617,622	\$607,412
<i>Offsetting Revenue</i>	<i>(\$3,000)</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>
County Costs (net)	\$401,203	\$456,549	\$532,426	\$481,855	\$617,622	\$607,412

Major Services

- Coordinate County efforts in environmental protection, resource conservation and preservation, including the provision of staff support to advisory boards such as the Commission for the Environment (including 4 subcommittees), Historic Preservation Commission, Agricultural Preservation Board, Inter-Governmental Parks Work Group and various ad hoc park design and other work groups
- Coordinate and implement the County's Lands Legacy program, an acquisition, evaluation and management plan for prioritizing and acquiring the most-critical County natural and cultural resource lands.
- Identify, acquire, plan and design new County parks, nature preserves and natural areas
- Implement and manage the Voluntary Farmland Protection Ordinance, including the Voluntary Agricultural District Program
- Maintain and enhance the Comprehensive Resource Database that contains Geographic Information System (GIS) coverages or overlays on the County's identified natural and cultural resources.
- Develop and oversee the creation of elements to the Orange County Comprehensive Plan in the areas of natural resources and cultural resources (Natural Areas, Parks and Open Space, Water Resources)
- Develop, with community involvement, park concept plans
- Coordinate and integrate planning for surface water and ground water as part of the Water Resources Initiative and a comprehensive Water Resources component of the Natural and Cultural Systems Element of the Comprehensive Plan
- Update the Parks and Open Space Element of the Comprehensive Plan
- Address environmental issues, such as air quality and water conservation, as directed by the Board of Commissioners

Objective

- Coordinate all efforts in natural and cultural resource conservation and preservation, including the provision of staff support to the Commission for the Environment (including committees of Air Quality, Biological Resources, Environmental Indicators and Education and Water Resources), Historic Preservation Commission, Agricultural Districts Advisory Board and Intergovernmental Parks Work Group.

Outcomes

- Provide staff support to all boards and commissions working on resource conservation and environmental issues, producing reports and research as needed in support of Board goals.

Environment and Resource Conservation - continued

- Acquire and manage lands identified as high priority resource lands through the Lands Legacy program
- Address new air quality initiatives related to greenhouse gas emissions, ozone non-attainment, and alternative-fuel vehicles
- Provide liaison to other groups with interests in this area
- Coordinate closely with other conservation agencies on partnership opportunities, including the Orange Land Conservation Alliance of staffs from area resource conservation groups
- Work with the Planning Department on goals of rural character and watershed protection
- Work with the Economic Development Department on agriculture and integrating sustainability principles into County government
- Work with the Recreation and Parks Department in identifying lands for recreation purposes and designing and constructing park facilities

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Convene meetings of the Environment and Resource Steering Committee	1	1	2	1	2
Provide staff support to the 4 advisory boards listed above and other ad hoc work groups as assigned	59	60	66	63	56
Prepare and distribute advisory board agendas					

Objective

- Continue to update and maintain the Comprehensive Resource Database, containing Geographic Information System (GIS) coverages or overlays on the County's identified natural and cultural resources.

Outcomes

- Maintain existing resource database (correct errors, convert data to new platform (NAD '83)
- Inventory existing data and data needs
- Identify coverages that exist and purchase needed data
- Create new coverages for data needs not addressed

Environment and Resource Conservation - continued

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Existing Data Maintenance and Upkeep	Regular maintenance performed. New coverage on biosolids sites added. Parks and open space revised quarterly, new biosolids coverage created	Regular maintenance performed. New coverage on biosolids sites added. Parks and open space revised quarterly, new biosolids coverage created	Continued maintenance and full review of groundwater coverages in anticipation of Water Resources Initiative	All maintenance and reviews conducted	Five-Year Comprehensive review of Comprehensive Resource Database and new data to be performed by 6/30/07
Identify needs and purchase data where it exists	Review conducted, no new purchase (one created coverage)			Continued to build cultural resource data and farmland mapping; expanded data on stream buffers	Complete stream buffer analysis for 2007 State of the Environment report
Create New Coverages	Biosolids coverage for County created by staff.		Pending decisions on new initiatives (Water Resources, other).	Cemetery and cultural resource data added, new biosolids data added	Complete stream buffer data and analysis for the 2007 State of the Environment report

Objective

- Administer the Lands Legacy Program

Outcomes

- Prepare 2-Year Action Plan of priorities, using guidance from BOCC and advisory boards
- Complete and implement Long-Term Priorities document
- Identify and secure alternative funding sources (grants) / Work collaboratively with other jurisdictions and land trusts on acquisitions
- Coordinate initiatives approved in the November 2001 Bond referendum
- Conduct five-year review of program (May 2006)

Environment and Resource Conservation - continued

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Prepare Two-Year Action Plan	Two-Year Action Plan for 2004-06 drafted with comments from BOCC & advisory boards		Begin 2006-08 Action Plan fall 05, advisory board recommendations fall 05, BOCC adoption spring 2006	Draft 2006-08 Action Plan completed and presented to Board 5-25-06	Year 1 of 2006-08 action plan underway
Complete Lands Legacy Long-Term Priorities document	Document and map used to evaluate context of potential lands		Continue to use to evaluate acquisitions outside of the Action Plan.		Update Long-Term Priorities document for next Action Plan
Identify and secure alternative funding sources (grants). Work collaboratively with other jurisdictions and land trusts on acquisitions	.	Received grant from USDA for \$846,000 in May 2005. OWASA to fund substantial portion of County share	Administer the \$1.5 million in grants from 2003-2005.	Close on projects acquired with grants from 2003-05 Continue partnering with TLC, OWASA and others	Prepare for 2007 grant requests to variety of sources, including the CWMTF and USDA FRPP
Coordinate with November 2001 bond referendum			As part of Five-Year Lands Legacy report, evaluate status of grant/other funding sources		

Objective

- Develop and oversee the creation of elements to the Orange County Comprehensive Plan in the areas of natural resources, water resources and cultural resources

Environment and Resource Conservation - continued

Outcomes

- Consider methods of accomplishing resource-based Comprehensive Plan Elements called for in BOCC goals
- Create process for combination of natural and cultural resource-based elements, and oversee the creation of subsequent Natural and Cultural Systems Element, to include six chapters (Natural Areas/Open Space, Parks, Agriculture, Water Resources, Air Quality, and Cultural Resources)
- Assist the Planning Department as needed in development of new Land Use Element of Plan

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Natural Areas/Open Space Element	Memo proposing a consolidated Natural Systems Element sent to BOCC, pending further discussion		Begin N&CS Element in summer 2005, with Natural Areas/OS (underway) first. Draft NA/OS Chapter to be drafted by end 2005	Format, framework and outlines created, Natural Areas component chapter continues – nearing final draft form	Natural Areas Component chapter ready for review;
Water Resources	To be part of new Natural Systems Element		Water Resources Chapter of N&CS Element to be conducted in Phase 2 (2006-07)	Some discussions of this chapter as part of Land Use element hearings	Pending decisions about Water Resources Initiative
Work with Planning in developing Land Use Element	Assistance provided as requested		Assistance provided as requested	Assistance to be provided as requested	
Parks and Open Space Element	Proposed to be incorporated into Natural Systems Element (special chapter on parks and open space)		To be part of N&CS Element, Parks Chapter to begin in late 2005.		Staff proposes Parks Plan Addendum to address immediate needs

Budget Highlights:

- Personnel Services for FY 2006-07 includes an increase of .525 FTE (from .475 to 1.0 FTE) for a Cultural Resources Specialist position, effective July 1, 2006, at a cost of \$31,399, to focus more attention on Historic and Agricultural Preservation projects. Currently, this position is a shared position with the Planning Department (.525 FTE) and ERCD (.475 FTE).
- The Capital Outlay of \$8,400 includes the replacement of two (2) ten-year old GPS handheld units to be used to locate natural and cultural resource features for importation into a GIS database.
- Park master plans were completed, working with citizen groups, for Northern Park and Fairview Park in FY 2005-06.
- ERCD staff and IP Work Group completed the Composite Countywide Parks and Open Space Plan.
- A joint project with Chapel Hill and Carrboro to inventory and reduce greenhouse gas emissions began in May 2006.

Economic Development

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
<i>Economic Development (General Fund)</i>						Account: 6000
Personnel Services	\$225,262	\$183,715	\$205,157	\$207,059	\$231,424	\$239,523
Operations	\$30,347	\$47,808	\$60,654	\$52,961	\$53,865	\$53,425
Capital Outlay	\$3,875	\$1,330	\$0	\$0	\$0	\$0
Total Expenditures	\$259,484	\$232,853	\$265,811	\$260,020	\$285,289	\$292,948
<i>Offsetting Revenue</i>	<i>(\$42,879)</i>	<i>(\$18,000)</i>	<i>(\$18,000)</i>	<i>(\$18,000)</i>	<i>(\$18,000)</i>	<i>(\$18,000)</i>
County Costs (net)	\$216,605	\$214,853	\$247,811	\$242,020	\$267,289	\$274,948

Major Services

- Consistent with the economic development strategic plan, develop and operate targeted programs to strengthen and market the local economy.
- Provide assistance to new, expanding, and relocating businesses, including farms.
- Develop and disseminate business, economic, and demographic data to citizens, businesses, non-profits, and elected officials.
- Promote business participation in civic, social, youth, and educational programs.
- Encourage, assist, coordinate with, and fund small business service providers; examples include the Small Business & Technology Development Center (SBTDC) and Good Work.
- Prepare customized studies, such as "The Economic Impact of the Cultural Arts," "Hillsborough Retail Trends," and "Analysis of Living Wage Ordinances."
- Assist with and oversee activities of the Chapel Hill/Orange County Visitors Bureau and the Orange County Arts Commission.

Economic Development - continued

Objective

- Provide citizens and businesses with information they seek in a timely and efficient manner.

Outcomes

- Research, develop, and prepare publications available free to anyone seeking information on small businesses and the local economy.
- Place publications in public places, such as local libraries and government buildings.
- Develop, publicize and update a web page containing the most-requested information, available 24 hours a day, 7 days a week.
- Inform public of availability of information through public speaking engagements, annual reports, newsletters, annual State of the Local Economy presentation, press releases, and media contacts.
- Respond to all requests for standard information within one working day and more detailed requests (other than custom research studies) within five working days.
- Perform customized research on a contractual basis.
- Track success in meeting 2005-2010 Strategic Plan goals; publicize results.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Information Requests	360	392	425	410	425
Web Contacts – Home Page Visits	80,000	87,546	85,000	95,000	100,000
Responses to Media Request for Information	125	129	125	125	125
Public Speaking – Groups	20	20	30	24	24
Mailing List for Reports & Newsletters	2,500	2,770	2,500	2,800	2,850
Publications Distributed	2,500	2,770	3,000	3,000	3,000
Attendees at State of Local Economy Breakfast	380	360	360	320	360
Loan Requests – Small Business Program	2	1	TBD*	0	3

*The status of the loan program will be determined this year.

Objective

- Consistent with updated strategic plan, contribute to positive economic conditions in County.

Outcomes

- Diversify businesses in Orange County by providing interested businesses and individuals with timely and accurate information, maintaining inventories of available buildings and land, and marketing the area.
- Operate *Buy Local* campaign to inform citizens of the value of shopping locally. Activities include distributing a directory of area businesses, obtaining media coverage, conducting special events, and speaking to groups.
- Promote awareness of Orange County's history and cultural heritage.
- Increase work force participation of Orange County citizens by coordinating and linking the business community and various employment and training providers (such as Durham Technical Community College, Workforce Development Board, high school preparedness efforts, and Work First programs).
- Increase the wages of Orange County citizens by providing information, outreach and recognition to companies paying higher than average wages.
- Encourage use of all existing buildings by maintaining a comprehensive database of all buildings and by providing that information to firms looking to start, expand, or relocate.
- Encourage development of additional markets for local farm goods through an interactive web site (www.orangecountyfarms.org) and by convincing local food service operations to purchase local farm products.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
EDC Business Clients	425	436	450	450	450
Buildings – Sq. Feet Surveyed (Millions)	8.4	8.5	8.6	8.6	8.7
Property Tax Base (\$ Billions)	9.4	9.7	11.0	10.85	11.2
Retail Sales (\$ Billions)	1.35	1.376	1.4	1.44	1.50
Orange County Employment	58,000	59,385	60,000	58,592	59,000
Number of Businesses	3,487	3,165	3,650	2,998	3,050
Average Private Sector Wage (Annual \$)	22,932	29,328	28,500	29,900	30,000
Unemployment Rate (%)	3.1	2.5	2.2	3.8	3.5
Commercial Building Vacancy Rate (%)	9.7	6.5	6.2	5.4	5.5
<i>Buy Local</i> information pieces distributed	2,500	2,400	20,000	12,000	8,000
Number of outlets purchasing Orange County produce	35	36	50	40	44

Economic Development - continued

Objective

- To have a full range of services available to small businesses to encourage their start-up, expansion, and retention.

Outcomes

- In coordination with Cooperative Extension, provide business planning and other technical assistance to farmers, particularly those transitioning away from tobacco and other commodity production. Assistance includes technical and advocacy assistance in working through planning and zoning issues.
- Support for the Small Business and Technology Development Center regional office is included in this budget. The SBTDC provides business plan, marketing, capital, procurement, and other assistance to local businesses at no charge.
- A comprehensive *Small Business Resource Guide* has been updated and is available in hard copy or via the Internet. This guide allows prospective and existing businesses to access information regarding permits, licenses, taxes, finance, site location, and much more. The guide is distributed at all locations where local business licenses are issued, as well as other places around the community.
- Provide ombudsman services to any entrepreneur or business owner as needed.
- Continue work to ensure zoning permits adequate commercial activity in all parts of the county and that infrastructure is available to the Economic Development Districts.
- In 1998, the Small Business Loan Program's Operating Policies and Procedures document was approved by the BOCC. The Orange County Small Business Loan Program Company was incorporated in September 1999; all appropriate documents governing the loan program were approved in January 2001. Authorization for the program has expired and the Company Board of Directors, the Economic Development Commission, and the Board of County Commissioners are meeting to determine the future of the program, designed to provide financing (in amounts of \$5,000-50,000) to small businesses in Orange County. A consensus is emerging that the program will continue, using county funds as initial capital.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
SBTDC Local Clients	240	212	220	210	225
Good Work Clients	40	35	40	36	25
Small Business Guides Distributed	650	720	700	800	750
Number of Businesses Listed in Women-Owned Business Directory	100	100	175	150	150
Small Business Loan Applications	2	1	TBD	0	5
Small Business Loans Approved	0	0	TBD	0	2

Budget Highlights

- The approved budget includes additional program efforts that will be funded with current budgeted amounts.
- Much more emphasis will be placed on web-based services and publications rather than printed material.

Soil and Water

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
<i>Soil and Water (General Fund)</i>						Account: 6300
Personnel Services	\$232,487	\$246,382	\$248,792	\$250,670	\$262,980	\$272,000
Operations	\$8,728	\$11,471	\$12,725	\$10,562	\$12,335	\$11,891
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$241,215	\$257,853	\$261,517	\$261,232	\$275,315	\$283,891
<i>Offsetting Revenue</i>	<i>(\$51,010)</i>	<i>(\$54,650)</i>	<i>(\$46,000)</i>	<i>(\$49,000)</i>	<i>(\$46,000)</i>	<i>(\$46,000)</i>
County Costs (net)	\$190,205	\$203,202	\$215,517	\$212,232	\$229,315	\$237,891

Major Services

- Improve water quality in Orange County utilizing the North Carolina Agricultural Cost Share Program.
- Provide conservation planning, nutrient management planning, and technical assistance to landowners, homeowners, schools, and other groups.
- Enhance citizen awareness of Natural Resource Conservation through education and information.
- Inform citizens of county, state and federal regulatory and incentive programs.
- Provide assistance to landowners in meeting the required nutrient reductions goals in the Neuse River Basin.

Objective

- Secure adequate NC Agricultural Cost-Share Program (NCACSP) funding levels to effectively improve water quality in Orange County.

Outcomes

- Assess treatment needs for animal operations and cropland relative to water quality.
- Submit NCACSP Strategy Plan (2006-2007) to the Division of Soil and Water by July 1, 2006 prioritizing and determining the needs and feasibility of Best Management Practices (BMP's) in solving existing water quality problems.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Allocation received from NCDEHR	\$113,017	\$105,046	\$100,000	\$101,733	\$100,000
Funds Obligated to NCACSP Contracts*	\$113,017	\$105,046	\$100,000	\$101,733	\$100,000

*Includes prior year's cancellations.

Soil and Water - continued

Objective

- Plan, design, and install Best Management Practices (BMP's) through NCACSP contracts to improve water quality in Orange County.

Outcomes

- Provide technical assistance to landowners; planning and designing BMP's to treat water quality problems.
- Develop NCACSP contracts providing cost-share assistance to landowners for the installation of BMP's treating sediment and nutrient runoff problems.
- Encumber 100% of Orange County's total allocation from the NCACSP.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
No. of contracts written	39	33	30	34	33
% of total allocation encumbered	100	100	100	100	100%
Animal operations assisted with BMP's	13	13	15	11	12
Acres affected by NCACSP contracts	1,005	615	850	801	800

Objective

- Administer the North Carolina Agricultural Cost-Share Program according to State Requirements.

Outcomes

- Spot-check 5% of all active contracts with the District Board of Supervisors.
- Inspect 100% of all animal waste management contracts installed within the past 5 years.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
% of all active contracts checked	10.5	10.7	10	11	10
% of all animal waste management contracts checked	100	100	100	100	100

Soil and Water - continued

Objective

- Promote, coordinate, and/or assist schools, citizens, other agencies, and civic organizations with educational activities that increase awareness of proper resource management.

Outcomes

- Provide information and technical assistance as requested on erosion control, drainage problems, pond development and other common resource problems.
- Promote natural resources through sales and distribution of tree seedlings, and RC&D wildlife committee nesting boxes.
- Assist schools/teachers/home-schoolers with developing outdoor classrooms, farm trips, mini-grants program, Soil Stewardship Week observance, teachers' workshops, environmental field days, and free resource materials.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Promote natural resources conservation and assist citizens with information on resource concerns.	262	320	325	350	400
Provide educational opportunities as requested to participants involved in each educational activity throughout the year.	1,550	1,660	1,800	1,700	1,800

Soil and Water - continued

Objective

- Assist land users in Implementing Federal, State and Local regulations while using applicable cost-share programs to improve water quality.

Outcomes

- Provide land users with most current information on water quality regulations.
- Provide assistance to producers with animal waste systems to meet state permitting requirements.
- Provide individual planning covering requirements, alternatives, costs and feasibility to land users.
- Revise plans with landowners as regulations and land user priorities change.
- Promote total resource management systems that include not only erosion reduction on farmland, but wildlife enhancement, water quality improvement and reforestation through available cost share programs.
- Conduct annual status reviews on active compliance plans.
- Provide assistance to land users to enroll agriculture acres into the Conservation Reserve Program to enhance wildlife buffers. CP-33 is the bobwhite quail initiative included under the Conservation Reserve Program.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Develop 5 EQIP contracts	10	15	20	20	15
Contact 50 active farmers/landowners to review and update compliance plans	85	85	85	95	100
Conduct status reviews on 5% of compliance plans	5%	5%	5%	5%	5%
Allocate EQIP Funding for installation of conservation practices	\$130,000	\$130,000	\$150,000	\$150,000	\$150,000
Apply for Federal Farmland Protection Program funding for 5 easements	\$784,000	0	\$500,000	\$500,000	\$250,000
Develop RMS plans on 100ac.	500	500	500	300	200
Enroll 100 acres in CP-33	0	0	50	125	200

Budget Highlights

- This budget maintains the same level of services for FY 2006-07.

Visitors Bureau

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
Visitors Bureau (Visitors Bureau Fund)						Account: 6005
Transfers to General Fund	\$0	\$42,000	\$21,000	\$21,000	\$31,766	\$31,766
Personnel Services	\$283,163	\$279,766	\$321,610	\$290,199	\$333,775	\$333,775
Operations	\$310,175	\$202,761	\$267,350	\$296,706	\$319,112	\$319,112
Capital Outlay	\$4,977	\$414	\$1,000	\$3,325	\$3,500	\$3,500
Total Expenditures	\$598,315	\$524,941	\$610,960	\$611,230	\$688,153	\$688,153
Offsetting Revenue	(\$519,607)	(\$586,865)	(\$610,960)	(\$630,601)	(\$688,153)	(\$688,153)
County Costs (net)	\$78,708	(\$61,924)	\$0	(\$19,371)	\$0	\$0
Total Visitors Bureau Expenditures	\$598,315	\$524,941	\$610,960	\$611,230	\$688,153	\$688,153

Major Services

- Position Orange County as a desirable meeting or vacation destination to select visitor markets, with careful consideration of the needs and assets of the communities that comprise Orange County.
- Work in cooperation with community organizations to achieve an effective, coordinated, and comprehensive marketing program with high-quality collateral materials, programs, and services.
- Serve as a countywide leader in developing strategies for consistently providing quality visitor services to the travelers who visit Orange County.
- Encourage longer stays, increased spending and repeat visits of travelers to Orange County.
- Examine the range of visitor services available, identify unmet needs, and encourage private businesses to meet those needs, as appropriate.
- Operate in a manner that contributes to the economic development and quality of life that comprise Orange County.

Visitors Bureau Fund - continued

Objective

- Engage in a variety of activities that will result in hotel bookings, rental of area meeting facilities, attraction and welcome center visitations, increased occupancy tax receipts, and increased visitor expenditures.

Outcomes

- Increase the amount of spending in Orange County by visitors.
- Provide information and walk-in services to Orange County visitors six days a week at the Visitors Center, 501 West Franklin.
- Increase the number of new conference and meeting definite bookings initiated by the Bureau.
- Increase the number of qualified sales leads distributed to hotels and meeting facilities.
- Increase the number of meeting and conference groups serviced
- Increase attraction, welcome center and tour visitations.
- Maintain countywide average daily hotel room rates.
- Improve hotel occupancy over prior year.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Conference, Meeting Bookings	25	32	35	35	39
Sales Leads	35	41	40	46	49
Groups Serviced	180	165	200	200	205
Attraction and Welcome Center Visitations	1.25 million	1.29 million	1.35 million	1.35 million	1.40 million
Hotel Occupancy*	62%	65.8%	65%	68.0%	69.8%
Hotel Average Daily Rate*	\$99.00	\$100.41	\$101.00	\$101.08	\$102.00
Occupancy Tax Receipts	\$427,500	\$513,532	\$557,640	\$591,098	\$613,404
Inventory of Hotel Rooms	1,180	1,305	1,393	1,372	1,492
Visitor Spending in Millions (calendar year)**	N/A	\$119.5 million	N/A	N/A	N/A

* Based upon a confidential voluntary survey. Number of respondents varies by month.

** Obtained through NC Commerce. Figures available only for 2004-2005.

Visitors Bureau Fund - continued

Objective

- Conduct a variety of activities that will increase the awareness of Chapel Hill and Orange County as a meeting and leisure destination, specifically targeting lower demand periods such as summer and winter.

Outcomes

- Increase distribution of visitor information utilizing electronic methods whenever possible to maximize staff efficiency, conserve natural resources and to reduce printing and mailing costs.
- Increase the number of visitor inquiries generated.
- Increase the number of requests for meeting and event site information.
- Provide promotional assistance to local organizations that plan festivals and events that generate and stimulate overnight visitors to Orange County.
- Increase the number of visitor-related media stories published about our area in local, regional and national publications.
- Continue to update and expand the Bureau's web site with detailed information and personalization features to reduce printed publication printing and mailing costs, while increasing the number of site visits.
- Continue to expand the media plan for targeted advertisements placed in magazines, newspapers and other publications to generate increased demand for our area during slower periods such as summer and winter.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Requests for Meeting and Tour Information	1,211	1,135	1300	1,248	1,350
Local Festivals/Events Assisted	24	26	24	27	27
Media Stories Placed	190	199	200	218	220
Web Site Visits	257,000	295,521	300,000	325,300	375,000
Visitor Center Walk-ins (NEW)	3,525	8,175	4,200	4,320	6,000
Advertising Placements	59	20	25	27	35

Budget Highlights

- Approved increases include \$4,760 Advertising based on projected increases in current advertising rates as well as increased advertising, \$1,096 in Telephone due to receiving more calls to the toll free visitor line as a result of increased advertising and \$1,500 (167%) in freight due to the cost of shipping the Visitors Bureau's new booth to trade shows.
- \$25,000 of the approved increase in Promotions will go towards new marketing efforts, which will be aimed at bringing in a new type of tourists to Orange County.
- Approved capital includes a TV/DVD player (\$500), and furniture for the visitors center waiting area, which includes seating, cabinets and design elements from the 3 towns (\$3,000).
- Offsetting revenues for this department anticipate an increase in occupancy tax collections (\$63,360), which include revenues from the opening of the Franklin Hotel and the Residence Inn.



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Non-Departmental Summary

Community and Environment

Listed below are appropriations for non-departmental Community and Environment related funds and entities.

	2003-2004 Actual Expenditures	2004-2005 Actual Expenditures	2005-2006 Original Budget	2005-2006 12 Month Estimate	2006-2007 Department Requested	2006-2007 Commissioner Approved
Community and Environment						
Americorp	\$0	\$0	\$5,000	\$0	\$0	\$0
Blackwood House Operations	\$5,647	\$10,210	\$10,000	\$8,000	\$10,000	\$10,000
Cape Fear River Assembly	\$3,820	\$3,820	\$3,916	\$3,820	\$3,916	\$3,916
Cate Property Operations	\$2,895	\$3,190	\$7,500	\$3,200	\$7,500	\$7,500
Communications Tower Study	\$0	\$0	\$0	\$0	\$15,000	\$15,000
Greenhouse Gas Emissions Project	\$0	\$0	\$0	\$45,000	\$0	\$0
Hillsborough/Orange Strategic Plan	\$0	\$0	\$25,000	\$5,000	\$25,000	\$0
Jordan Lake Water	\$4,641	\$2,227	\$2,500	\$2,500	\$2,500	\$2,500
Lake Orange	\$1,200	\$1,490	\$1,500	\$1,400	\$1,500	\$1,500
Metropolitan Planning Organization	\$0	\$0	\$0	\$0	\$1,000	\$0
Natural Disaster Expenditures	\$3,093	\$0	\$0	\$0	\$0	\$0
OWASA Fees	\$2,348	\$2,494	\$0	\$2,880	\$2,880	\$2,880
Piedmont RC&D	\$500	\$0	\$500	\$500	\$500	\$500
Previously Unfunded Agencies	\$0	\$0	\$0	\$0	\$210,000	\$145,000
Research Triangle Regional Partnership	\$8,044	\$8,044	\$10,000	\$10,000	\$18,145	\$10,000
Rogers Road Waterline Hookup	\$2,910	\$0	\$0	\$0	\$0	\$0
Rural Planning Organization	\$0	\$0	\$7,000	\$6,000	\$7,567	\$7,567
Unified Development Ordinance	\$0	\$0	\$0	\$0	\$0	\$0
Upper Neuse River Basin Dues	\$17,094	\$9,105	\$10,105	\$9,105	\$10,948	\$10,948
Community and Environment Total	\$52,192	\$40,580	\$83,021	\$97,405	\$316,456	\$217,311

Community and Environment

Non-Departmentals

Blackwood House Operations **\$10,000**

These funds will provide the necessary operational costs associated with security system service and maintenance, grounds maintenance, as well as utility costs at the Blackwood Farm Property.

Cape Fear River Assembly **\$3,916**

These funds will provide for Orange County to remain a member of the Cape Fear River Assembly. The Assembly provides for proper management of the Cape Fear River, its tributaries, and adjacent land uses. Approximately half of Orange County is located in the Cape Fear River Basin, including the Cane Creek and University Lake Watersheds.

Cate Property Operations **\$7,500**

These funds will provide the necessary operational costs associated with grounds maintenance and repairs needed at the Cate Farm Property.

Communications Tower Study **\$15,000**

These funds will be used to hire a consultant to further analyze the development of a telecommunication master plan (wireless tower facility location) to promote an efficient grid of tower placement and to enhance public safety communication abilities.

Jordan Lake Water Storage Allocation **\$2,500**

Represents Orange County's annual one percent allocation of the water supply storage in Jordan Lake. Orange County pays one percent of the operations, maintenance and rehabilitation program costs. The State of North Carolina has the responsibility to allocate and manage water supply storage in Jordan Lake, and the Division of Water Resources is the lead agency for carrying out this charge.

Lake Orange **\$1,500**

These funds provide for maintenance, grass cutting and other grounds keeping at Lake Orange and upstream sediment structures. Increased funding is for constructing a beaver-proof overflow for one of the sedimentation structures, tree clearing, and other miscellaneous construction-type items. Lake Orange maintenance funds serve to protect the County's interests in the infrastructure of Lake Orange, as a drinking water source and natural habitat in the Eno River channel. Reservoirs require protection from the growth of trees on dams, the activities of beavers clogging overflow structures raising water levels to unsafe levels, and from the loss of storage volume due to collected sediment.

OWASA Fees **\$2,880**

Fees paid to OWASA for setting meters related to the Rogers Road water line project.

Piedmont RC & D **\$500**

Funds support the North Central Piedmont Resource Conservation and Development project.

Previously Unfunded Agencies **\$145,000**

This includes: Update of School Construction Impact Fees, Phase II TDR Development, and Technical Update of Park Payment-In-Lieu.

Community and Environment Non-Departmentals - continued

Research Triangle Regional Partnership

\$10,000

The Research Triangle Regional Partnership is a partnership organization consisting of 7 counties in the Triangle Region. The organization's mission is to market the region for the economic benefit of its communities. The Partnership concentrates its marketing on the following industries: information technology, biotechnology/pharmaceuticals, warehousing/distribution, automotive manufacturing, and plastics.

Rural Planning Organization (RPO)

\$7,567

The State of North Carolina created the Rural Planning Organization (RPO) in order to review, analyze and recommend planning and improvements to rural area transportation networks. Triangle J Council of Governments is the lead agency to coordinate a multi-county rural region adjacent to the Durham/Chapel Hill Metropolitan Planning Organization (MPO), which handles more urban issues. Orange County's membership in the RPO requires one commissioner, the county manager (or a designee), and the transportation planner to be participating members.

Upper Neuse River Basin Dues

\$10,948

These funds provide for Orange County to remain a member of the Upper Neuse River Basin Association.



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Public Safety Summary

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
By Department (General Fund)						
Sheriff	\$8,045,641	\$8,265,597	\$8,196,206	\$8,371,392	\$8,717,063	\$8,751,848
Emergency Management Services	\$4,672,211	\$4,949,633	\$5,208,869	\$5,474,953	\$6,320,848	\$5,922,614
Courts	\$178,674	\$141,545	\$182,000	\$155,868	\$169,901	\$169,901
Non-Departmental	\$329,719	\$308,584	\$338,214	\$326,374	\$813,330	\$563,330
Total Function Expenditures	<u>\$13,226,246</u>	<u>\$13,665,359</u>	<u>\$13,925,289</u>	<u>\$14,328,586</u>	<u>\$16,021,142</u>	<u>\$15,407,693</u>
<i>Offsetting Revenue</i>	<i>(\$3,240,569)</i>	<i>(\$3,553,180)</i>	<i>(\$3,828,053)</i>	<i>(\$4,193,949)</i>	<i>(\$3,918,768)</i>	<i>(\$3,918,768)</i>
County Costs (net)	\$9,985,677	\$10,112,180	\$10,097,236	\$10,134,637	\$12,102,374	\$11,488,925
Emergency Telephone Fund						
Emergency Telephone Fund	\$414,191	\$494,738	\$493,886	\$778,453	\$484,535	\$484,535
Total Expenditures	<u>\$414,191</u>	<u>\$494,738</u>	<u>\$493,886</u>	<u>\$778,453</u>	<u>\$484,535</u>	<u>\$484,535</u>
<i>Offsetting Revenue</i>	<i>(\$557,668)</i>	<i>(\$574,954)</i>	<i>(\$493,886)</i>	<i>(\$778,453)</i>	<i>(\$484,535)</i>	<i>(\$484,535)</i>
County Costs (net)	<u>(\$143,477)</u>	<u>(\$80,216)</u>	\$0	\$0	\$0	\$0
Other Funds						
Fire Districts	\$2,170,021	\$2,275,782	\$2,387,097	\$2,387,097	\$2,621,127	\$2,596,127
Total Expenditures	<u>\$2,170,021</u>	<u>\$2,275,782</u>	<u>\$2,387,097</u>	<u>\$2,387,097</u>	<u>\$2,621,127</u>	<u>\$2,596,127</u>
<i>Offsetting Revenue</i>	<i>(\$2,147,361)</i>	<i>(\$2,302,476)</i>	<i>(\$2,387,097)</i>	<i>(\$2,490,961)</i>	<i>(\$2,621,127)</i>	<i>(\$2,596,127)</i>
County Costs (net)	\$22,660	(\$26,694)	\$0	(\$103,864)	\$0	\$0
Total Public Safety and Related Expenditures	\$15,810,458	\$16,435,879	\$16,806,272	\$17,494,136	\$19,126,804	\$18,488,355



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Sheriff

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
<i>Sheriff (General Fund)</i>						Account: 7100
Personnel Services	\$6,936,186	\$7,005,029	\$6,844,552	\$7,130,716	\$7,406,392	\$7,443,398
Operations	\$1,037,360	\$1,156,069	\$1,351,654	\$1,240,676	\$1,310,671	\$1,308,450
Capital Outlay	\$72,095	\$104,499	\$0	\$0	\$0	\$0
Total Expenditures	\$8,045,641	\$8,265,597	\$8,196,206	\$8,371,392	\$8,717,063	\$8,751,848
<i>Offsetting Revenue</i>	<i>(\$2,356,787)</i>	<i>(\$2,594,100)</i>	<i>(\$2,770,669)</i>	<i>(\$3,125,789)</i>	<i>(\$2,845,768)</i>	<i>(\$2,845,768)</i>
County Costs (net)	\$5,688,854	\$5,671,497	\$5,425,537	\$5,245,603	\$5,871,295	\$5,906,080

Major Services

- Provide continuous 24-hour routine patrol service to the entire county.
- Respond to crimes in progress, citizen complaints and incident investigations.
- Provide security checks for homes and businesses on a 24 hour basis.
- Seek out wanted persons and serve criminal processes.
- Serve civil processes as mandated by the court.
- Provide school/community resource deputies for Orange County's high and middle schools, to prevent school violence and work with at risk students in the community.
- Operate the County Jail Facility.
- Provide courtroom security for the courts and courthouse property.
- Transport inmates to court and maintain custody of same during court trials, transport inmates to and from other jail facilities and state prisons.
- Organize community watch and crime stoppers programs, assist citizens in protecting their property.
- Conduct the D.A.R.E/C.A.R.E/GREAT programs in the county school system.
- Provide assistance to domestic violence victims, child abuse and aid crisis victims.
- Provide assistance to the elderly and handicapped, providing assistance with their care and daily checking their well-being.

Objective

Increase citizen participation into communities now not actively organized or participating in community watch programs. Involving more citizens in our efforts to reduce and prevent crime. Continue high visibility and aggressive patrol coverage through out the county to deter and prevent crime.

Outcomes

- Increase citizen awareness, participation and involvement in community watch and community policing.
- Reduce the number of property crimes by 10%.
- Reduce the number of larcenies by 15 %.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Number of OCSO Break-ins	496		495	480	580
Number of OSCO Larcenies	836		835	825	850
Number of OCSO suspicious/persons/conditions	11,249		13,060	12,648	12,848

Crisis Division**Objective**

Work in cooperation with other community agencies to empower victims of domestic violence and provide them with the resources available to prevent and remove themselves from domestic violence.

Outcomes

- The staff will continue screening all reports from the OCSO and initiate contact with victims of domestic violence with a follow-up rate of 95 %.
- The staff will provide crisis intervention and will continue to provide assistance to victims as needed.
- The staff will coordinate training sessions on victims of crime issues twice yearly.
- The staff will provide, upon request training on issues relating to victims of crime issues for other law enforcement agencies, community groups, the District Attorney's Office, Judges, Magistrates and Department of Social Services.
- Reduce incidence of domestic violence by 10%.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Number reported domestic violence incidents	2988		3120	3639	3650
Number of child abuse cases	246		225	225	250
Number of juvenile contacts by deputies (state law now requires juvenile contacts be reported)	9935		11,000	12,100	12,500

Objective

Continue to involve citizens, especially parents of school age children in our drug awareness prevention programs. Encourage citizen participation in solving community problems and decrease overall incidents of crime.

Outcomes

- Respond to 100% of citizens concerns regarding neighborhood drug and crime problems
- Target and reduce repeat calls for service in the same areas by 10%.

Sheriff - continued

- Continue our present level of DARE/CARE/GREAT Crime Prevention programs and sex battery /safety classes and increase student contacts by 50% through the DARE/CARE/GREAT program.
- Through our community policing program implement strategies involving citizens and law enforcement efforts to reduce street corner drug use and drug sales by 10 %.
- To continue our school resource deputy program to reduce crime and incidents of violence in our schools.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Number of drug arrest in targeted neighborhoods	700		700	735	750
Increase juvenile contacts through DARE/CARE/ GREAT Classes	14,280		14,280	14,380	14,500

Objective

Meet federal and state jail standards as mandates.

Outcomes

- Provide safe housing and security for housed federal and state inmates.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Average number of federal inmates per month	2700		3100	5000	5000
Number of state/federal regulations, inspections and compliance not met (overcrowding etc;)	0		0	0	0
Average number of inmates per month	138		150	171	185

Budget Highlights:

- The Approved budget for FY 2006-07 reflects a continuation of current activities.



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Emergency Services Summary

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
By Program (General Fund)						
Administration	\$321,194	\$260,976	\$291,521	\$283,111	\$337,563	\$345,724
Fire Services	\$210,775	\$223,133	\$237,883	\$177,336	\$281,578	\$242,297
Telecommunications	\$1,503,946	\$1,479,963	\$1,581,241	\$1,561,526	\$1,805,143	\$1,795,567
Emergency Medical Services	\$2,636,296	\$2,985,560	\$3,098,224	\$3,452,979	\$3,896,564	\$3,539,026
Total Expenditures	<u>\$4,672,211</u>	<u>\$4,949,633</u>	<u>\$5,208,869</u>	<u>\$5,474,953</u>	<u>\$6,320,848</u>	<u>\$5,922,614</u>
<i>Offsetting Revenue</i>	<i>(\$1,251,294)</i>	<i>(\$1,421,943)</i>	<i>(\$1,509,384)</i>	<i>(\$1,575,354)</i>	<i>(\$1,588,000)</i>	<i>(\$1,588,000)</i>
County Costs (net)	\$3,420,917	\$3,527,689	\$3,699,485	\$3,899,599	\$4,732,848	\$4,334,614
Other Related Program (Emergency Telephone)						
Emergency Telephone System	\$414,191	\$494,738	\$493,886	\$778,453	\$484,535	\$484,535
Total Expenditures	<u>\$414,191</u>	<u>\$494,738</u>	<u>\$493,886</u>	<u>\$778,453</u>	<u>\$484,535</u>	<u>\$484,535</u>
<i>Offsetting Revenue</i>	<i>(\$557,668)</i>	<i>(\$574,954)</i>	<i>(\$493,886)</i>	<i>(\$778,453)</i>	<i>(\$484,535)</i>	<i>(\$484,535)</i>
County Costs (net)	<u>(\$143,477)</u>	<u>(\$80,216)</u>	\$0	\$0	\$0	\$0
Total Expenditures	\$5,086,402	\$5,444,371	\$5,702,755	\$6,253,406	\$6,805,383	\$6,407,149



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Emergency Management Services - Administration

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
<i>Emergency Management Services - Administration (General Fund)</i>						Account: 7500
Personnel Services	\$249,003	\$196,445	\$238,290	\$237,902	\$250,355	\$258,882
Operations	\$63,706	\$64,531	\$53,231	\$45,209	\$67,208	\$66,842
Capital Outlay	\$8,485	\$0	\$0	\$0	\$20,000	\$20,000
Total Expenditures	\$321,194	\$260,976	\$291,521	\$283,111	\$337,563	\$345,724
<i>Offsetting Revenue</i>	<i>(\$90,884)</i>	<i>(\$43,818)</i>	<i>(\$46,384)</i>	<i>(\$32,354)</i>	<i>(\$20,000)</i>	<i>(\$20,000)</i>
County Costs (net)	\$230,310	\$217,159	\$245,137	\$250,757	\$317,563	\$325,724

Major Services

- Provide coordination of county, state, federal, and private resources for disaster preparedness, response, and recovery
- Provide public notifications and education about disaster preparedness, response, and recovery
- Seek grants for terrorism and disaster management and implement awarded projects
- Conduct terrorism and disaster management planning and training
- Assist in coordinating terrorism and disaster management response
- Coordinate disaster recovery operations

Objective

- To provide preparedness information, coordinate emergency planning, exercises, and emergency management training amongst emergency and non-emergency services in the County, state, and Federal Governments, and disaster mitigation, preparedness, response, and recovery efforts

Outcomes

- Maintained a forum for other emergency response agencies and citizens to have a voice and provide input into the Emergency Management program, by interfacing with the Public Health Preparedness Committee, Evacuation Planning Committee, and through public relations booths at county street fairs
- Worked closely with the Health Department, fire service, and law enforcement countywide for appropriate responses to potential public health emergencies, and preparing for other novel communicable disease threats such as pandemic influenza
- Continued planning group to determine training exercise needs and discussion of exercises to meet needs of all emergency response agencies within the county, including public health and the hospital
- Updated six Departmental Emergency Operations Responsibilities lists
- Created evacuation committee, working on countywide evacuation planning
- Planned statewide Citizen Corps Conference
- Interfaced with News Media with four news articles written, and various interviews and backgrounders provided
- Coordinated class for Incident Command level 100/200 for twenty students
- Trained eighteen Spanish speaking health promoters in emergency preparedness in conjunction with health department
- Received grant awards relating to emergency preparedness and response
 - o Emergency Management Performance Grant (EMPG) - \$32,354
 - o COPS Interoperable Communications- \$1,014,870

Emergency Services - Administration - continued

- o Hazard Mitigation Grant Program (Generators)- \$92,986
- o Critical Infrastructure Protection (BZPP) Grant- \$50,000
- o Homeland Defense Radiological Equipment- 16 radiation monitors valued at \$16,000
- Applied for two grants, one for portable 800 MHz communications equipment and the other for an alert and notification system
- Coordinated with Sheriff's Office to implement the explosive detection canine program
- Working on Decontamination trailer upfit and repair
- Participated planning and execution of 2 mass vaccination exercises with public health
- Provided business continuity class to twenty-eight (28) business leaders through the Chapel Hill-Carrboro Chamber of Commerce
- Coordinated severe weather spotter training for twenty-seven (27) local emergency responders and interested public
- Provided five (5) emergency preparedness talks to forums and groups
- Coordinating Safe Kids/Safe Communities injury prevention and outreach group, including providing emergency preparedness information to community members
- Planned and implemented statewide conference explaining principles of volunteerism in Emergency Services, called the Citizen Corps Council Conference
- Administering \$4,021,587 in received grant funding including project management, records maintenance, progress/grant reports, and planning

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
# of emergency plans updated or created	*	*	*	*	8
Winter Storm Preparedness and/or response	3	4	4	1	3
Major Fire preparedness and/or response	2	2	2	0	*
Floods	0	0	0	0	1
Hurricanes	2	0	2	1	5
Severe Storms	7	4	6	5	6
Terrorism Alerts	2	4	3	2 (1 actual event)	3
E.O.C. Readiness	8	8	8	6	8
E.O.C. Activation	15 (675 Hrs)	0	15 (675 Hrs)	15 (675 Hrs)	8
Disaster Recovery Operations Managed	0	0	0	6	1
# of media articles, interviews, backgrounders or news tips provided	25	25	25	30	30
# of BOCC sessions attended	22	22	22	26	15

* Indicates data not available or procedures/programs not in place during that time period.

Budget Highlights

- The increase in Operations provides for additional Educational Supplies funds to conduct training classes and to produce handouts for special events, posters and training manuals in an effort to expand the department's role in public education and outreach. An additional increase of \$10,000 for contracted services is approved to address Disaster Mass Care in order to meet the state requirement of having initial food, water and other supplies on site.
- Approved funding a portion of a Senior Public Health Educator (Medical Reserve Corp) with Emergency Management Performance Grant funds to assist in administering the Community Emergency Response Teams (CERT) program.



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Emergency Management Services - Fire Protection Services

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
<i>Emergency Management Services - Fire Protection Services (General Fund)</i>						Account: 7505
Personnel Services	\$176,484	\$189,612	\$193,429	\$129,445	\$234,924	\$198,042
Operations	\$34,291	\$30,132	\$44,454	\$47,891	\$46,654	\$44,255
Capital Outlay	\$0	\$3,389	\$0	\$0	\$0	\$0
Total Expenditures	\$210,775	\$223,133	\$237,883	\$177,336	\$281,578	\$242,297
<i>Offsetting Revenue</i>	<i>(\$20,584)</i>	<i>(\$13,876)</i>	<i>(\$13,000)</i>	<i>(\$13,000)</i>	<i>(\$13,000)</i>	<i>(\$13,000)</i>
County Costs (net)	\$190,191	\$209,257	\$224,883	\$164,336	\$268,578	\$229,297

Major Services

- Administer the provisions of the North Carolina Fire Prevention Code.
- Review all building and subdivision plans submitted to the County Planning Department for fire code/life safety compliance and disaster planning.
- Provide fire education, life safety/disaster preparedness programs to day care providers, healthcare providers, civic organizations and public events for community outreach.
- Investigate fires to determine cause and origin of suspicious or undetermined fires.
- Assisted with the organization of the Special Operations Team to support hazardous materials and terrorism incidents, disasters, special events and other major incidents.
- Provide fire education classes to elementary schools and *Learn Not to Burn* fire education programs.
- Provide OSHA training programs to county employees.
- Assist fire departments with county fire administration issues.
- Support fire and emergency response agencies at emergency incidents in the County.

Objectives

- Provide fire inspections as mandated in the inspection schedule of the North Carolina Fire Prevention Code.
- Reduce the numbers of fire re-inspections through fire safety education and awareness.
- Reduce the numbers of fires caused by carelessness or deliberately set fires through increasing public education and community outreach programs.
- Provide support to agencies as needed to mitigate incidents.

Outcomes

- Improve life safety and reduce fire damage in public buildings by conducting fire inspections in facilities as mandated by the North Carolina Fire Prevention Code.
- Review new commercial construction and major renovation plans to existing buildings to ensure fire code and life safety code compliance when facilities become operational, thus enhancing life safety and reducing the dangers of fire and property loss.
- Deliver fire prevention programs, life safety programs, and disaster preparedness programs to citizens, school students, health care providers, day care providers and county employees to heighten fire prevention awareness, identify fire hazards, injury prevention and disaster planning.
- Continue to partner with UNC Health and Safety to share haz mat resources for technical or chemical response and continue development of the Special Operations Team to train for bio terrorism and weapons of mass destruction events.

Emergency Services - Fire Protection - continued

- Assist fire departments with firefighter certification, OSHA training to enhance fire suppression and first responder activities in the rural fire departments.
- Assist departments at scenes that may significantly impact emergency services, residents or the environment.
- Provide fire extinguisher training, haz mat awareness, blood borne pathogens and terrorism training to county employees for quality assurance and fulfill OSHA requirements.
- Assist county fire departments with county fire administration issues, including response-rating surveys of rural fire districts for reduction of fire insurance premiums for residential and commercial properties and to enhance the county fire protection program.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Fire Inspections	180	188	190	220	235
Fire Re-inspections	40	42	45	45	50
Investigations	110	128	250	265	280
Plans Review/Permits	115	140	145	150	160
Haz Mat/Emergency Response	15	40	80	48	50
Fire Education, Disaster, OSHA Programs	75	30	75	25	60
Emergency Planning	0	0	0	0	137
Special Events	12	15	15	15	15
Automatic Fire Alarms	221	238	250	273	280
Structure Fires	112	128	125	130	135
Woods/Brush Fires	19	38	40	160	125
Vehicle Fires	9	12	19	15	20
Code Enforcement	11	18	22	30	36
Motor Vehicle Accidents	18	22	25	26	28

Budget Highlights

- This budget maintains the same level of services for FY 2006-07.

Emergency Management Services - Telecommunications

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
<i>Emergency Management Services - Telecommunications (General Fund)</i>						Account: 7550
Personnel Services	\$1,421,257	\$1,373,145	\$1,490,741	\$1,451,316	\$1,683,253	\$1,690,286
Operations	\$82,689	\$106,819	\$90,500	\$108,310	\$108,890	\$105,281
Capital Outlay	\$0	\$0	\$0	\$1,900	\$13,000	\$0
Total Expenditures	\$1,503,946	\$1,479,963	\$1,581,241	\$1,561,526	\$1,805,143	\$1,795,567

<i>Emergency Telephone System (Emergency Telephone Fund)</i>						Account: 7551
Transfer to General Fund	\$0	\$36,000	\$36,000	\$36,000	\$36,000	\$36,000
Personnel Services	\$99,020	\$118,531	\$121,802	\$126,846	\$131,126	\$131,126
Operations	\$301,411	\$289,451	\$329,084	\$534,500	\$312,409	\$312,409
Capital Outlay	\$13,760	\$50,757	\$7,000	\$81,107	\$5,000	\$5,000
Total Expenditures	\$414,191	\$494,738	\$493,886	\$778,453	\$484,535	\$484,535
<i>Offsetting Revenue</i>	<i>(\$557,668)</i>	<i>(\$574,954)</i>	<i>(\$493,886)</i>	<i>(\$778,453)</i>	<i>(\$484,535)</i>	<i>(\$484,535)</i>
County Costs (net)	(\$143,477)	(\$80,216)	\$0	\$0	\$0	\$0

**Total EMS -
Telecommunications
and Related
Expenditures**

\$1,918,137	\$1,974,701	\$2,075,127	\$2,339,979	\$2,289,678	\$2,280,102

Major Services

- Serve as an access point for citizens to emergency services.
- Dispatch appropriate law enforcement, EMS, Fire and support services to meet the citizen's requests for services.
- Serve as access point for the Division of Criminal Information Computer Network for all law enforcement agencies in Orange County to report stolen items, wanted persons, missing persons, major crimes and to check license and car registration, outstanding warrants and run criminal histories.
- Provide Emergency Medical Dispatch by prioritizing emergency medical calls for appropriate dispatch and providing pre-arrival instructions for the citizens until medically trained personnel can arrive.
- Coordinate with Land Records, Planning, and municipalities, Logistic Systems, Inc. and fire departments to make the Geographical Information System (GIS) a useful tool for the communications center
- Work with Wireless Carriers on the implementation of cell phone location technology.

Objective

- To ensure that assistance requested by the citizen and agencies served is delivered promptly and professionally by answering the 9-1-1 calls within the first three rings and dispatching the appropriate response agencies within three minutes of receiving the call in the communications center.

Outcomes

- We have answered 98% of all 9-1-1 calls within the first three rings (within 15 seconds) into the communications center.
- We have completed 98% of all emergency dispatches of response agencies within three minutes from the time the telephone call is picked up in the Communications Center.

Emergency Services - Telecommunications - continued

- Division of Criminal Information (DCI) is handled promptly and correctly. The State audit done on our department rated us at 100% in compliance by correctly following all rules and regulations set forth by the state, correctly documenting confidential information and doing quality assurance on all personnel under our agency jurisdiction.
- The medical assistance using Emergency Medical Dispatch (EMD) criteria has been reviewed for quality assurance and we have rated 97% in compliance following the correct protocol for the patient's condition and initiating the proper level of dispatch for responding units.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Calls for Service (Emer/Non) for all agencies	280,899	207,928	300,000	186,800	200,000
Law Enforcement Agencies	111,345	115,300	117,900	115,512	117,000
Fire Service for County and Municipalities	7,591	8,000	8,100	10,092	9,500
Calls following emergency medical and Prioritization and/or pre-arrival instructions	9,250	9,500	10,600	10,668	11,000
Support Agencies & EOC Activation	42,777	43,000	40,000	36,012	40,000

Budget Highlights

- The approved budget includes the addition of two Telecommunicator positions to provide direct service to 9-1-1 callers. There has been a significant increase in the number of 9-1-1 calls since the BOCC approved the last new Telecommunicators in 2002.
- The 12-Month Estimate for Overtime and Temporary Personnel is projected to exceed budget due to overages in overtime and temporary personnel.
- The increase in Operations for FY 2006-07 includes additional funds for mandatory training, certifications, implementation of a new 800 MHz radio system, relocation of administrative staff to another facility and is consistent with current spending levels.
- Revenue in the Emergency Telephone System Fund for FY 2006-07 consists of Subscriber Fees and Wireless 911 Fees. The 12-month estimate includes expenses related to the addressing verification project, implementation of an updated GIS location system and upgrade of the E9-1-1 Communications Center.

Emergency Management Services - Emergency Medical Services

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
<i>Emergency Management Services - Emergency Medical Services (General Fund)</i>						Account: 7575
Personnel Services	\$2,194,612	\$2,525,566	\$2,612,633	\$2,905,379	\$3,088,504	\$3,024,768
Operations	\$434,616	\$459,994	\$468,328	\$530,337	\$808,060	\$514,258
Capital Outlay	\$7,068	\$0	\$17,263	\$17,263	\$0	\$0
Total Expenditures	\$2,636,296	\$2,985,560	\$3,098,224	\$3,452,979	\$3,896,564	\$3,539,026
<i>Offsetting Revenue</i>	<i>(\$1,139,826)</i>	<i>(\$1,364,250)</i>	<i>(\$1,450,000)</i>	<i>(\$1,530,000)</i>	<i>(\$1,555,000)</i>	<i>(\$1,555,000)</i>
County Costs (net)	\$1,496,470	\$1,621,310	\$1,648,224	\$1,922,979	\$2,341,564	\$1,984,026

Major Services

- Provide thorough paramedic assessment and complaint-appropriate treatment for persons with medical or traumatic emergencies.
- Coordinate transportation resources to provide appropriate transportation of patients, including ambulance, taxi, public transport, or private vehicles.
- Coordinate emergency medical services and public safety preparedness efforts for special events such as sporting events, festivals, and mass entertainment.
- Provide continuing medical education for EMS staff, including volunteers.

Objectives

- Paramedic assessment and treatment will be available to persons with immediately life-threatening situations within fifteen minutes of a request.
- Transportation will be arranged or provided for any person who requests EMS service, needs to be transported, and cannot safely be transported by other means.
- Public Safety preparedness and potential medical needs will dictate the type and amount of service provided at special events. Emergency Management will coordinate this emergency medical service and ensure that field providers meet the medical and operational standards established for EMS in Orange County.
- Adequate outcome-based continuing medical education will be available to all EMS staff.
- Staff will work with community stakeholders to study the spectrum of non-emergency transportation services available and identify gaps between those services.

Outcomes

- EMS responds to more than 9,500 requests for service, makes patient contact with more than 10,000 patients, and provides transport for 6,500 people.
- EMS provides healthy living and injury prevention information to 1,500 people.
- The out-of-hospital cardiac-arrest save rate for Orange County will be at least 20%.

Emergency Services - Emergency Medical Services - continued

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Requests for EMS Service	8,865	9,050	9,500	9,250	9,500
Average emergency response	8:26	8:24	8:45	8:54	9:20
Special event coverage hours	600	1200	1000	1200	1500
Number of emergency calls with response > 15 minutes	582	863	950	1006	1250

Budget Highlights

- The approved budget includes the addition of four Paramedic positions to provide direct emergency medical services to patients. Significant increases in the number of dispatched emergency and actual transportation calls have created a need for additional staff. This increase in permanent FTE's will result in a reduction in the amount of overtime monies (-\$275,000) needed by the department.
- The Division is increasing its pass-through to the rescue squads for telephone, equipment rental and electricity by five percent.

Courts

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
<i>Courts (General Fund)</i>						Account: 7000
Personnel Services	\$4,500	\$0	\$4,500	\$9,000	\$0	\$0
Operations	\$153,261	\$135,952	\$177,500	\$145,791	\$154,901	\$154,901
Capital Outlay	\$20,914	\$5,593	\$0	\$1,077	\$15,000	\$15,000
Total Expenditures	\$178,674	\$141,545	\$182,000	\$155,868	\$169,901	\$169,901

Major Services

- The County is required under section 74 of the NC General Statutes to provide space, equipment, and law books for the District Attorney's Office, Superior Court, the Clerk of Court and District Court

Budget Highlights

- Facility planning for the approximately 25,000 square foot expansion to the main courthouse is on-going, with the expected start of construction mid-year of FY 2006-07.



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Fire Districts

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
Fire Districts (<i>Fire District Fund</i>)						<i>Fund: 40</i>
Cedar Grove	\$136,826	\$135,568	\$154,887	\$154,887	\$159,619	\$159,619
Chapel Hill	\$562	\$562	\$562	\$562	\$566	\$566
Damascus	\$20,320	\$22,262	\$18,319	\$18,319	\$34,675	\$34,675
Efland	\$180,647	\$180,647	\$181,628	\$181,628	\$223,433	\$223,433
Eno	\$301,693	\$310,861	\$311,933	\$311,933	\$319,939	\$319,939
Little River	\$126,967	\$147,935	\$148,012	\$148,012	\$152,620	\$152,620
New Hope	\$294,346	\$304,816	\$344,613	\$344,613	\$342,619	\$317,619
Orange Grove	\$186,998	\$189,569	\$190,317	\$190,317	\$224,165	\$224,165
Orange Rural	\$379,000	\$418,943	\$487,997	\$487,997	\$530,041	\$530,041
South Orange	\$359,182	\$369,480	\$365,880	\$365,880	\$390,212	\$390,212
Southern Triangle	\$68,026	\$78,470	\$66,217	\$66,217	\$122,725	\$122,725
White Cross	\$115,454	\$116,669	\$116,732	\$116,732	\$120,513	\$120,513
Total Fire District Expenditures	\$2,170,021	\$2,275,782	\$2,387,097	\$2,387,097	\$2,621,127	\$2,596,127
<i>Offsetting Revenue</i>	<i>\$2,147,361</i>	<i>\$2,302,476</i>	<i>\$2,387,097</i>	<i>\$2,490,961</i>	<i>\$2,621,127</i>	<i>\$2,596,127</i>
Net County Cost	\$22,660	(\$26,694)	\$0	(\$103,864)	\$0	\$0

Fire protection in the unincorporated areas of Orange County is provided in twelve tax supported fire districts. In most districts, fire services are provided under contract with various incorporated volunteer fire departments. In two cases, service is provided to district residents under agreements with municipal fire departments. In addition to fire protection, many of these departments provide first responder and early defibrillation services to medical emergencies within their district. Coordination of these services is provided by Orange County Emergency Management Services.

It is estimated that there are at least 350 fire fighters and first responders contributing more than 40,000 training and service hours in Orange County. Volunteers will respond to more than 5,000 fire and first responder calls by June 30, 2006.

Cedar Grove Fire District

\$159,619

- The tax rate for this district is approved to remain at 7.30 cents for FY 2006-07.
- In FY 2005-06, the department continued their efforts to achieve all required training for their firefighters to meet the State requirements of level 1 and 2 certification, replaced 5 sets of old turnout gear and 10 old pagers, acquired a new automatic defibrillator to enhance life saving capabilities, and are currently in the process of receiving final bids for a replacement tanker.
- In FY 2006-07, the department will continue to train all firefighters at level 1 and 2 state certifications, will continue to recruit new members to increase membership, begin implementing with the County the new 3 department automatic mutual aid dispatch on all structure fires, and will start replacing their old radios to the new 800 MHz radios in order to interface with the County's new 800 MHz system.
- The department's five year plan includes continuing to recruit new members and training them to become certified firefighters; continue to apply for FEMA grants to assist in the purchase of items, such as 800 MHz radios, a new tanker, and firefighter protection equipment, renovate station #2 to include a training room, kitchen area, office space, and sleeping quarters in case they become a paid department in the future, and replace the heating system to make it more energy efficient.

Chapel Hill Fire District

\$566

- Protection for the six homes located in this district is provided by the Town of Chapel Hill Fire Department.
- The tax rate is approved to remain at 1.9 cents for FY 2006-07.

Damascus Fire District

\$34,675

Southern Triangle Fire District

\$122,725

- North Chatham Volunteer Fire Department contracts with Orange County to provide services to the citizens in the Damascus and Southern Triangle districts of Orange County.
- The department requested that its current contract of \$134,000 (less any reimbursement that North Chatham receives for municipal annexations) increase to \$160,000 for fiscal year 2006-07. FY 2005-06 was the final year of a five-year agreement with the Town of Chapel Hill to reimburse North Chatham for the annexation of Southern Village, which occurred in FY 2001-02, this loss of revenue results in a reduction of approximately \$49,000 for FY 2006-07.
- The increase in the contract is needed to cover the cost of purchasing new radios to interface with the County's new 800 MHz radio system, to cover the cost of 6 additional staff added to station #4, and the department completed the requirements for the rated district to be extended to 6 miles in both Orange and Chatham Counties, and are scheduled for a new rating inspection in August 2006 and hope to lower the insurance rates.
- The tax rate for these districts is approved to increase by 1.40 cents, from 2.6 cents to 4.0 cents for FY 2006-07. The Board of Directors of the North Chatham Fire Department requests that FY 2006-07 represents the first year of a three year plan to match the tax rate of 6.0 cents, which Chatham County residents are currently paying. The contract costs of

- \$160,000 represents approximately 8% of the total North Chatham Fire Department's annual budget of \$1.9 million.

Efland Fire District

\$223,433

- The tax rate for this district is approved to increase by .750 cents, from 3.475 to 4.225 for FY 2006-07. This increase is needed to cover the additional costs associated with purchasing new 800 MHz radios to interface with the County's new 800 MHz radio system, and the additional equipment and volunteer training costs as a result of offering First Responder services to its citizens, as well as trying to maintain a reserve account for new truck purchases and the future construction of a sub-station.
- In FY 2005-06, the department currently has 16 firefighters who are working on completing their firefighter level one and two training, and 16 firefighters who are certified in emergency rescue services, and 20 who are certified First Responders, with a total roster of 38 members. The department also has four high school youths participating in their Junior Firefighter Program. In October of 2005, the department started a First Responder program. The department purchased a tract of land to establish a satellite station, in order to enhance their response time to the western part of their district. This will enhance their response time to the western part of their district. The district has applied for grant funds to help offset some of the cost of purchasing 800 MHz radios.
- In FY 2006-07, the department plans to continue fire prevention, firefighter assistance, level 1 and 2 training, and First Responder training, begin work on the planning stages for a second station, and specify and order a third engine that is required because of low flow hydrants in their district; this engine will ensure that the district can maintain their ISO rating of 7.
- The department's five year plan includes continuing to work toward the goal of purchasing apparatus outright instead of financing, developing a plan to build a substation in two phases, with the first phase of constructing equipment bays projected to begin during FY 2007-08, and continuing to work on plans for phasing in paid personnel as their call volume grows.

Eno Fire District

\$319,939

- The tax rate for this district is approved to remain at 5.70 cents for FY 2006-07.
- In FY 2005-06, the department hired an architect so work could begin on station #2, added 6 new first responders, and added 2 new paid personnel.
- In FY 2006-07, the department plans to purchase new 800 MHz radios to interface with the County's new 800 MHz system, to start construction and have station #2 in service, purchase a new rescue engine, and establish a mutual aid contract with the City of Durham.
- The department's five-year plan includes the operation of station #2, achieve an ISO rating of 7 or better, and purchase a new brush truck.
- The district serves over 6,000 residents with numerous churches and businesses.

Little River Fire District

\$152,620

- The tax rate for this district is approved to remain at 4.60 cents for FY 2006-07.
- In FY 2005-06, the department paid the debt in full on the last purchased pumper/tanker, purchased a thermal imaging camera, 2 additional defibrillators, additional pagers, purchased new computers and reporting software, installed 4 new pond hydrants, applied for FEMA grant funds to help offset the cost of interfacing with the County's new 800 MHz system, and hosted a multi-agency training exercise.
- In FY 2006-07, the department plans to implement the new 800 MHz system, replace personal protective gear, and replace air packs that are no longer compliant with current standards.
- The department's five-year plan includes replacing their 26 year old tanker, and continue to update firefighter equipment as needed.

New Hope Fire District

\$317,619

- The tax rate for this district is approved to increase by .50 cents, from 6.25 cents to 6.75 cents for FY 2006-07. This increase is needed to help pay for much needed maintenance and repair at Station #2, to help cover some of the increases in their operating costs related to rising fuel/energy costs, as well as increased insurance premiums, and due to increased call volume because of the new countywide mutual aid agreement that sends 3 departments on structural calls. This district finds itself in a unique position due to recent annexations, which has decreased the size of the district, but due to its proximity in the County has actually seen their call volume increase due to the new countywide mutual aid agreement.
- In FY 2005-06, the department continued firefighter level one and two training, continued work on lowering its ISO rating, and implemented a college program that recruits volunteer students from UNC who help with calls and chores and stay at the station overnight and on weekends.
- In FY 2006-07, the department will continue firefighter level one and two training, and continue to work towards lowering the district's ISO rating, and make repairs and updates to Station #2, which was built in 1975.
- The department's five-year plan includes measures to lower their ISO rating, and replacement of a fire engine.

Orange Grove Fire District

\$224,165

- The tax rate for this district is approved to increase by .50 cents, from 3.40 cents to 3.90 cents for FY 2006-07. This increase is needed to help offset the costs of purchasing new 800 MHz radios to interface with the County's new system, and to cover some of the rising fuel costs to operate their vehicles and rising heating costs to heat their station.
- In FY 2005-06, the department added a part time supervisory position to work with the paid staff and to focus on the required reports and manage special projects, replaced the floor covering in the station and painted the truck bays, continued to focus on training and personnel retention with emphasis on recruiting new members, and reduced their debt by over \$80,000 by making an extra \$50,000 payment on their truck mortgage.

- In FY 2006-07, the department will be purchasing 800 MHz radios to join in the County's effort to convert to this system, begin a regular access inspection program that involves checking access to long driveways to ensure emergency equipment can gain access, will be inspecting and upgrading water supply points, and hope to add several in order to increase their coverage and reduce distances that they may have to transport water to fires.
- The department's five year plan is to accommodate the rapid growth occurring within the district by monitoring responses to determine if additional paid staff is needed, and to gain access to development plans submitted within the district so they are aware of proposed subdivisions that may ultimately impact their response, and will replace a tanker in FY 2009-10.

Orange Rural Fire District

\$530,041

- The tax rate for this district is approved to remain at 5.60 cents for FY 2006-07.
- In FY 2005-06, the department added 3 new firefighters to its staff, started officers in fire arson investigation training, qualified all officers as Fire Instructor Level 2, gained 6 more water points for the rural district, renovated station 2 to accommodate paid staffing, replaced water tank in brush truck, replaced both extension cylinders on ladder truck, and hosted training exercises for the county fire departments.
- In FY 2006-07, the department plans to seek FEMA grant funds to replace worn/non-compliant gear, reduce debt on a 2005 tanker lease, have the service area converted to a six-mile fire district, train all personnel to gang and occult recognition, recruit and train additional volunteer personnel, initiate three department response to all structural alarms for personnel safety, and seek opportunities to increase public education and injury prevention program awareness.
- The department's five year plan includes the replacement of a squad truck, build a third station in the Town of Hillsborough area, locate and purchase site for a fourth station for the rural district, train all paid staff to rescue technician, replace brush truck, replace SCBA fill station and compressor, and purchase three additional thermal imaging cameras.

South Orange Fire District

\$390,212

- Fire protection for residents in this district is provided under contract between the County and the Town of Carrboro Fire Department. Based on relative shares of service calls and tax base, district residents pay less than one quarter of the Carrboro Fire Department's costs.
- The tax rate for this district is approved to remain at 9.20 cents for FY 2006-07.

Southern Triangle Fire District (See Damascus Fire District)

- Refer to the section regarding Damascus Fire District for this department's achievements.
- North Chatham Volunteer Fire Department serves people in this district as well as those in the Damascus area.

White Cross Fire District

\$120,513

- The tax rate for this district is approved to remain at 4.20 cents for FY 2006-07.
- In FY 2005-06, the department working with consulting engineers, applied for and received State approval and permits to upgrade to a low pressure septic system, which will allow for future renovations and additions to the station. Work on this system is expected to be completed by June 2006.
- In FY 2006-07, the department plans to purchase necessary 800 MHZ radio equipment to upgrade to the County's new 800 MHz system, hire a full time firefighter to work during the daytime 8 hours a day, 5 days a week, and contract with an architectural firm to do a design/development project for the renovation and addition to the existing station.
- The department's five-year plan includes the completion of the building addition design, procure a contract for the initial phase of construction for the building addition, and complete design and specifications for a new combination pumper/tanker truck.

Non-Departmental Summary

Public Safety

Listed below are appropriations for non-departmental Public Safety related funds and entities.

	2003-2004 Actual Expenditures	2004-2005 Actual Expenditures	2005-2006 Original Budget	2005-2006 12 Month Estimate	2006-2007 Department Requested	2006-2007 Commissioner Approved
Public Safety						
Fire Safety Protection Study	\$0	\$0	\$25,000	\$25,000	\$0	\$0
Mental Health Reform Reserve	\$0	\$0	\$44,816	\$0	\$0	\$0
OCJCPC Matching Funds	\$14,390	\$15,148	\$10,913	\$16,182	\$23,085	\$23,085
Public Safety Communication Study	\$36,837	\$2,047	\$0	\$2,047	\$0	\$0
Reserve for Court Operations	\$0	\$0	\$0	\$0	\$400,000	\$200,000
Reserve for Fire and Rescue Study Outcomes	\$0	\$0	\$0	\$0	\$100,000	\$50,000
Public Safety Total	\$51,227	\$17,194	\$80,729	\$43,229	\$523,085	\$273,085
Office of Juvenile Justice Pass Through Funds						
Behavior Skills Counseling	\$2,400	\$10,600	\$12,000	\$12,000	\$0	\$0
Boomerang	\$0	\$0	\$0	\$0	\$15,000	\$15,000
Dispute Settlement	\$29,500	\$36,000	\$35,800	\$35,800	\$40,500	\$40,500
JCPC Administration	\$0	\$0	\$15,500	\$15,500	\$15,500	\$15,500
Familfirst	\$40,000	\$18,750	\$0	\$0	\$0	\$0
Governor's Crime Commission	\$0	\$10,109	\$9,215	\$9,215	\$7,989	\$7,989
Hillcrest Youth Shelter	\$7,967	\$7,934	\$10,000	\$10,000	\$10,000	\$10,000
Psychological Intensive Services Program	\$5,529	\$13,318	\$28,000	\$18,891	\$15,000	\$15,000
JOCCA Teen Court (Resolve/Mediation)	\$40,000	\$0	\$0	\$0	\$0	\$0
JOCCA-Summer Youth Program	\$8,000	\$0	\$0	\$0	\$0	\$0
Mental Health Association	\$0	\$0	\$0	\$45,585	\$37,204	\$37,204
OCJCPC Unallocated Funds	\$0	\$0	\$0	\$0	\$16,570	\$16,570
OPC Clinical Case Management	\$12,000	\$11,000	\$5,644	\$15,644	\$17,646	\$17,646
Project Turn Around	\$44,335	\$49,047	\$41,510	\$41,510	\$31,836	\$31,836
Shaeffer House	\$58,000	\$64,632	\$29,816	\$0	\$0	\$0
Volunteers for Youth	\$30,761	\$38,000	\$38,000	\$47,000	\$51,000	\$32,000
Volunteers for Youth - Teen Court	\$0	\$32,000	\$32,000	\$32,000	\$32,000	\$51,000
Office of Juvenile Justice Pass Through Funds Total	\$278,492	\$291,390	\$257,485	\$283,145	\$290,245	\$290,245
Public Safety and Juvenile Justice Pass Through Funds Total	\$329,719	\$308,584	\$338,214	\$326,374	\$813,330	\$563,330

Public Safety Non-Departmentals

JCPC – Orange County Match

\$23,085

These funds fulfill the Orange-Chatham Justice Partnership requirement for the County to provide a 30% match for all JCPC funded agencies.

Reserve for Court Operations

\$200,000

With construction of the new Justice Facility and renovation of the New Courthouse scheduled to begin mid-year, there is a need to temporarily relocate court operations to another site that is yet to be determined. This account provides a reserve fund that would be used for that purpose.

Reserve for Fire and Rescue Study Outcomes

\$50,000

Funding in this account establishes a reserve fund that the Board could allocate to address outcomes from the pending Fire and Rescue Study.

Office of Juvenile Justice Pass Through Funds:

Boomerang

\$15,000

Boomerang is an alternative-to-suspension program, serving students from the Chapel Hill-Carrboro City Schools. In lieu of spending their out-of-school suspensions at home, Boomerang provides a safe, structured environment geared towards keeping students on pace with their schoolwork while understanding and identifying any unmet mental health or substance abuse needs.

Orange Dispute Settlement Center: Victim (Resolve/Mediation)

\$40,500

This program provides assistance to the juvenile justice system by helping offenders to understand the impact of their actions, and thereby reducing recidivism. A primary component is to schedule face-to-face meetings between the juvenile offenders and their victims. These meetings are facilitated by trained DSC mediators, and organized by DSC staff. The meetings are designed to build empathy and understanding of the human consequences of the youth's criminal actions. The RESOLVE program will help the juvenile courts and juvenile court counselors to hold offenders accountable for their actions. This program will provide assistance to the juvenile justice system to help offenders understand the impact of their actions, and thereby reduce recidivism. Restorative justice is a shift from our traditional system of retribution toward a focus of repairing the damage caused by crime to victims and the community. The program has these three components: intervention, prevention and collaboration.

JCPC Administration

\$15,500

Administrative funds are used to support the County's Criminal Justice Program Coordinator position and to provide administrative support to the Orange-Chatham Justice Partnership.

Governor's Crime Commission Grant

\$7,989

Recipient - District Court Judges Office, Judicial District 15B - NC Administrative Office of the Courts. This grant will pay for a position to serve as a coordinator between the courts and the school systems focusing on school suspensions and trancies in hopes of reducing the number of youth suspended from school.

Hillcrest Youth Shelter

\$10,000

Hillcrest is an emergency shelter in Sanford, which provides temporary shelter and related services to youth in Orange County who are determined to be in need of out-of-home placement. The program targets youth who are characterized as abused, neglected, dependent, delinquent, runaway, homeless, or at-risk of becoming one of these. Hillcrest residents will participate in a counseling regimen, which includes testing and evaluation and both group and individual sessions with the staff psychologist. While residing at Hillcrest, the youth are required to participate in the Education Program five days a week. The Education Coordinator either obtains assignments from the home school of the youth or creates weekly academic assignments for the residents.

Psychological Services/Intensive Services

\$15,000

Through family risk and needs assessments, the 15B Juvenile Justice Office has identified and targeted youth having severe emotional and psychological problems. Through a contract with a licensed Court Psychologist, assessments, evaluations, and counseling will be provided to these identified youth. With this information, the Juvenile Justice Office will be able to develop a more thorough case plan and identify any mental health and other community related issues that create risks for youth.

Mental Health Association

\$37,204

The Mental Health Association of Orange County provides parent/family counseling to at-risk and adjudicated youth through referrals from Juvenile Services and Orange-Person-Chatham Mental Health case managers. Services provided include child and family team meetings, school conferences and youth planning team meetings.

OCJCPC Unallocated Funds

\$16,570

OPC Clinical Case Manager

\$17,646

OPC has established a case management program which ensures timely assessment and case management services for juveniles in Orange and Chatham counties who appear to be significantly impaired and in need of mental health treatment. This program enhances the court's ability to make timely professionally directed decisions regarding the mental health needs of children. To the extent possible, this case management service prevents inappropriate placement in detention, training schools and assists the courts with identification of appropriate treatment options.

Project Turnaround

\$31,836

The goal of Project Turnaround is to address the substance abuse problem among juvenile offenders in Orange and Chatham Counties. The goal is to engage juvenile offenders in treatment/education up to 15 months focusing them on becoming totally drug free (including alcohol), remaining in school and attending all classes, improving family interactions and relationships with parents, and becoming law-abiding juveniles.

Volunteers for Youth

\$51,000

This agency allows delinquent youths the opportunity to repay society for their destructive behavior. Through community service, young people are taught accountability for their actions and respect for the rights of others. Also, by working one-on-one with the volunteer work-site supervisors, they develop job skills and explore career opportunities, which ultimately helps to build their self-esteem. Community Service/restitution programs have proven to be one of the most effective types of programming in preventing court involvement. This program proposes to serve youth with community service placements to fulfill their court requirements.

The Restitution Program is also the only program in Orange County that addresses the monetary restitution requirements of juvenile offenders. Because of the lack of viable employment options and transportation, many juvenile offenders would be unable to pay their court-ordered restitution without this program. Most juvenile referrals are 7 to 17 years old. Without this program, victims would not receive compensation. If juvenile offenders are unable to pay their restitution, they are rendered incapable of taking responsibility for their actions. The program will guide and assist youth ordered to make monetary and/or community service restitution to fulfill their obligation by setting up work sites and community projects. Through this realization, participants will learn behavior norms, which will eventually exclude undisciplined behavior.

Volunteers for Youth – Teen Court

\$32,000

Teen Court is a diversion program for petty juvenile court offenders. Adult volunteers train youth volunteers to act as officials of the court who hear the complaints and determine appropriate sanctions for peers who have admitted to violating the law. By diverting first-time, petty offenders from the juvenile court system, Teen Court reduces the backlog of cases and ultimately allows more time for serious offenses. Offenders are given the opportunity to resolve their charge without obtaining an official court record. The youth volunteers benefit by being given the opportunity to learn about the court system and by exposing themselves to the concept of community service.

Education

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
Current Expenses (General Fund)						Account: 8000
Orange County Schools	\$17,205,030	\$17,920,336	\$19,608,329	\$19,608,329	\$24,757,408	\$20,672,387
Chapel Hill/Carrboro City Schools	\$27,479,294	\$28,816,278	\$30,372,967	\$30,372,967	\$31,317,996	\$33,121,357
Total Current Expense	<u>\$44,684,324</u>	<u>\$46,736,614</u>	<u>\$49,981,296</u>	<u>\$49,981,296</u>	<u>\$56,075,404</u>	<u>\$53,793,744</u>
Recurring Capital						
Orange County Schools	\$684,328	\$772,867	\$881,750	\$881,750	\$941,520	\$941,520
Chapel Hill/Carrboro City Schools	\$1,093,030	\$1,242,787	\$1,408,508	\$1,408,508	\$1,458,480	\$1,458,480
Total Recurring Capital Expense	<u>\$1,777,358</u>	<u>\$2,015,654</u>	<u>\$2,290,258</u>	<u>\$2,290,258</u>	<u>\$2,400,000</u>	<u>\$2,400,000</u>
Long Range Capital						
School Capital	\$1,809,981	\$2,385,864	\$4,444,072	\$4,444,072	\$4,155,562	\$4,155,563
Total Long Range Capital	<u>\$1,809,981</u>	<u>\$2,385,864</u>	<u>\$4,444,072</u>	<u>\$4,444,072</u>	<u>\$4,155,562</u>	<u>\$4,155,563</u>
Debt Service						
Principal & Interest Schools						
General Obligation Bonds	\$10,067,805	\$10,577,036	\$10,734,136	\$10,734,136	\$12,391,387	\$12,391,387
Principal Non-General Obligation Schools	\$3,016,363	\$3,086,645	\$3,140,673	\$3,140,673	\$3,682,859	\$3,682,859
Interest Non-General Obligation Schools	\$1,220,196	\$1,072,158	\$821,255	\$821,255	\$1,525,322	\$1,525,322
Total Education Debt Service	<u>\$14,304,364</u>	<u>\$14,735,839</u>	<u>\$14,696,064</u>	<u>\$14,696,064</u>	<u>\$17,599,568</u>	<u>\$17,599,568</u>
Other School-Related Programs						
School Health Nursing Initiative	\$0	\$0	\$505,289	\$505,289	\$537,289	\$537,289
School Social Workers	\$0	\$122,118	\$281,727	\$291,727	\$500,230	\$500,230
Reserve for Fair Funding for Schools	\$0	\$0	\$0	\$0	\$0	\$800,000
Total Other School-Related Programs	<u>\$0</u>	<u>\$122,118</u>	<u>\$787,016</u>	<u>\$797,016</u>	<u>\$1,037,519</u>	<u>\$1,837,519</u>
Total Education Expenses	<u>\$62,576,027</u>	<u>\$65,996,089</u>	<u>\$72,198,706</u>	<u>\$72,208,706</u>	<u>\$81,268,053</u>	<u>\$79,786,394</u>

Note: In addition to the funding outlined here, in fiscal year 2006-07 CHCCS anticipates receiving approximately \$14.9 million from its district tax proceeds.

In North Carolina, each county is responsible for supplementing state and federal appropriations to public education. Local current expense appropriations are allocated to each school system based on an equal amount per pupil. In addition, counties provide funds to each system for recurring and long-range capital projects. School systems in North Carolina do not have separate taxing authority and are not allowed to issue debt for school construction and renovation projects. Therefore, issuance and repayment of long-term debt, such as general obligation bonds and private placement loans, are the responsibility of county government. Many school units in the state also have special district taxes. These voter-approved taxes, levied within the unit's boundaries, further supplement county funding.

Student Enrollment Projections

In accordance with North Carolina General Statutes, the State Department of Public Instruction (DPI) certifies the estimated number of students who will attend public school in each district during the next academic year. These numbers are available to the Boards of Education and Board of County Commissioners in March of each year and are often referred to as the March

ADM (Average Daily Membership) numbers. DPI allows counties to modify these totals to incorporate the number of students residing in each district who are expected to attend charter schools the following academic year. The resulting total projected student populations for each system are multiplied by the per pupil appropriation approved by the Board of County Commissioners to determine the total current expense appropriation for each district.

- **Student Enrollment Projections for the Orange County Schools**

Based on DPI projections, the Orange County School district enrollment for fiscal year 2006-07 totals 6,737, a decrease of 22 students from the March 2005 projections. Currently enrolled charter school students total 254, the same number as last year at this time. This brings the total district enrollment to 6,991.

- **Student Enrollment Projections for the Chapel Hill-Carrboro City Schools**

The Chapel Hill-Carrboro City School District DPI projections total 11,084, reflecting an increase of 338 when compared to the March 2005 projections. Currently enrolled charter school students total 117, the same as last year at this time. This brings the total district enrollment to 10,201.

2006-07 Enrollment Projections

	CHCCS	OCS	Total
March 2006 Department of Public Instruction ADM Planning #s			
	11,162	6,806	17,968
<i>Less:</i> Out of District	<u>78</u>	<u>69</u>	<u>147</u>
	11,084	6,737	17,821
<i>Plus:</i> March 2005 Charter Students	<u>117</u>	<u>254</u>	<u>17,821</u>
Total Budgeted Students	11,201	6,991	18,192
	61.57%	38.43%	

2005-06 Enrollment Projections

	CHCCS	OCS	Total
March 2005 Department of Public Instruction ADM Planning #s			
	10,824	6,811	17,635
<i>Less:</i> Out of District	<u>78</u>	<u>52</u>	<u>130</u>
	10,746	6,759	17,505
<i>Plus:</i> March 2005 Charter Students	<u>117</u>	<u>254</u>	<u>371</u>
Total Budgeted Students	10,863	7,013	17,876
	60.77%	39.23%	

Current Expense

As stated earlier, local current expense funding supplements State and Federal funds received by each district for the operation of the schools. North Carolina law requires boards of county commissioners to provide equal per pupil appropriations to each system in counties that have more than one school administrative unit, as is the case in Orange County.

It is important to note that the Chapel Hill-Carrboro City School system also receives proceeds from a special district tax approved many years ago by the voters of that district. At this time, the Orange County School system does not have a similar taxing authority.

For fiscal year 2006-07, the recommended local per pupil allocation totals \$2,957 per student for each of the 18,192 students in the two school systems. This represents an increase of \$161 from the 2005-06 approved per pupil allocation of \$2,796.

- **Current Expense Funding for the Orange County Schools**

The approved budget provides the District with an additional \$1,064,058 for a total appropriation in current expense funding of \$20,672,387. This level of funding is \$4,085,021 less than the \$24,757,408 requested by the Orange County Board of Education.

- **Current Expense Funding for the Chapel Hill/Carrboro City Schools**

For the Chapel Hill-Carrboro City Schools, the approved budget increases the current year funding level by \$2,748,390 and brings the total General Fund funding for the District to \$33,121,357. This amount is \$1,803,361 more than the amount requested by the Chapel Hill-Carrboro Board of Education.

- **District Tax – Chapel Hill-Carrboro City Schools**

The approved budget maintains the district tax rate at 18.85 cents. Each penny on the Chapel Hill-Carrboro district tax rate for fiscal year 2006-07 is expected to produce \$788,948. Anticipated revenue from this special tax is estimated to generate an additional \$1,327 per student for the district. Anticipated revenue from district tax proceeds for fiscal year 2006-07 totals \$14,871,669. This amount is \$3,573,913 less than the amount requested by the Chapel Hill-Carrboro Board of Education.

**General Fund Per Pupil Allocations to Each District
State Mandated Funding Formula**

	CHCCS	OCS	Total
# of Students Budgeted in Fiscal Year 2005-06	10,863	7,013	17,876
Projected Increase/(Decrease) in Students for Fiscal Year 2006-07	338	(22)	316
Total Projected Students (including charter students) for Fiscal Year 2006-07	11,201	6,991	18,192
Recommended County Per Pupil Allocation	2,957	2,957	2,957
Total Recommended Current Expense Funding for Fiscal Year 2006-07	\$33,121,357	\$20,672,387	\$53,793,744
Total Approved Current Expense Funding FY 2005-06	\$30,372,967	\$19,608,329	\$49,981,296
Recommended Increase in Funding for FY 2006-07	\$2,748,390	\$1,064,058	\$3,812,448
Requested Current Expense Funding	\$31,317,996	\$24,757,408	\$56,075,404

Recurring Capital

Recurring capital outlay funding supports Category I (facility improvements), Category II (equipment and furnishings), and Category III (vehicles and bus purchases) expenditures. The equal per pupil allocations required by law for current expense appropriations are not applicable to this category of local school funding.

For fiscal year 2006-07, the recommended budget includes total funding for recurring capital at \$2,400,000, the equivalent of 2 cents on the ad Valorem tax rate, an increase of \$109,742 over the 2005-06 approved allocation. Of the total, recurring capital for the Chapel Hill-Carrboro City Schools totals \$1,458,480, and Orange County Schools' allocation totals \$941,520.

Long-Range Capital and School Capital Projects

The County plans and programs long-range school capital funding through the County's Capital Investment Plan (CIP). Projects are funded by a combination of State and local bonds, non-bond financing and pay-as-you-go funding sources. The latter include dedicated half-cent sales tax revenues and property tax earmarked under the Board's Capital Funding Policy. With the updated Capital Funding Policy adopted by the Board in May 2005, North Carolina Public School Building Capital funds and School Construction Impact Fees offset School related debt service associated with construction of new school seats. A list of all projects included in each

district's funding plan for 2006-07, as well as details about both bond and pay-as-you-go school capital projects, will be forthcoming during the budget work session scheduled for June 2006.

Debt Service

These funds repay principal and interest due on School related debt including general obligation bonds and private placement loans. In summary, school debt service payments have increased by \$2.9 million from the approved 2005-06 budget. For detailed information related to these financing sources, please refer to the Debt Service narrative included in the non-Departmental section of this document.

Total Funding for Operations and Recurring Capital by School District

The chart below shows the total approved funding for operations and recurring capital for the two districts for the 2006-07 fiscal year. This does not include long-term capital investments or debt service.

	Orange County Schools	Chapel Hill Carrboro City Schools
Current Expense	\$20,672,387	\$33,121,357
Recurring Capital	\$941,520	\$1,458,480
District Tax	\$0	\$14,871,669
Total Funding by District	\$21,613,907	\$49,451,506
<i>Projected Student Enrollment</i>	<i>6,991</i>	<i>11,201</i>



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Debt Service

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
Debt Service (General Fund)	Account: 3800/8800					
Principal - Schools General						
Obligation Bonds	\$10,067,805	\$10,577,036	\$10,734,136	\$10,734,136	\$12,391,387	\$12,391,387
Service Charge - Schools	\$142	\$0	\$0	\$0	\$0	\$0
Principal - Non-General						
Obligation Debt - Schools	\$3,016,363	\$3,086,645	\$3,140,673	\$3,140,673	\$3,682,859	\$3,682,859
Interest - Non-General						
Obligation Debt - Schools	\$1,220,196	\$1,072,158	\$821,255	\$821,255	\$1,525,322	\$1,525,322
Total School Debt Service	\$14,304,507	\$14,735,839	\$14,696,064	\$14,696,064	\$17,599,568	\$17,599,568
Principal - County General						
Obligation Bonds	\$772,200	\$940,498	\$1,533,570	\$1,483,570	\$1,394,308	\$1,394,308
Interest - County General						
Obligation Bonds	\$815,745	\$1,042,519	\$1,671,485	\$1,671,485	\$1,212,661	\$1,212,661
Principal - Non-General						
Obligation Debt - County	\$694,194	\$823,402	\$1,222,005	\$1,222,005	\$2,154,902	\$2,154,902
Interest - Non-General						
Obligation Debt - County	\$229,512	\$172,169	\$588,651	\$588,651	\$1,017,804	\$1,017,804
Total County Debt Service	\$2,511,652	\$2,978,588	\$5,015,711	\$4,965,711	\$5,779,675	\$5,779,675
Total Debt Service Expenditures	\$16,816,158	\$17,714,427	\$19,711,775	\$19,661,775	\$23,379,243	\$23,379,243

The chart located on the last page of this section provides detailed information regarding the County's outstanding debt.

Principal (School Related General Obligation Bonds) \$7,315,660

Interest (School Related General Obligation Bonds) \$5,075,727

These funds repay the principal and interest due on School-related general obligation bonds.

Principal (School Related Non-General Obligation Debt) \$3,682,859

Interest (School Related Non-General Obligation Debt) \$1,525,322

These funds repay principal and interest on school related non-general obligation bonds for the two school districts.

Principal (County Related General Obligation Bonds) \$1,394,308

Interest (County Related General Obligation Bonds) \$1,212,661

These funds repay the principal and interest due on County-related general obligation bonds.

Principal (County Related Non-General Obligation Debt) \$2,154,902

Interest (County Related Non-General Obligation Debt) \$1,017,804

These funds repay the principal and interest on non-general obligation debt

Debt Management

Orange County's primary objective in managing the amount of debt issued to meet long-term capital needs is to keep the level of indebtedness within available resources. Recently the

Board adopted a debt management policy that establishes parameters, procedures and other objectives related to debt issuance. The policy is included in the Appendix of this document. The table below compares the County's current level of debt with the levels outlined in the Debt Management Policy:

County's Debt Level for Fiscal Year 2006-07			
	Per county's Adopted Debt Management Policy	Legal Debt Limit per NC General Statute	As included in FY 06-07 Recommended Budget
Annual Debt Service Payments as a Percentage of General Fund Expenditures	No greater than 15%	N/A	13.5%
Total Outstanding Debt as a Percentage of Total Assessed Valuation	No greater than 3%	No greater than 8%	1.6%

It is important to note that the amount of debt service shown in this section is for long term debt related to County and School capital projects. The County also has some smaller installment purchases that are budgeted in individual departmental budgets. The annual amount of these payments for 2006-2007 is less than \$25,000.

Bond Ratings

The County has excellent bond ratings:

- **Fitch IBCA- AAA**
- **Standards and Poors – AA+**
- **Moody's – Aa1**
- **North Carolina Municipal Council - 87**

Debt Issues in FY 2005-06 and Planned for FY 2006-07

In accordance with BOCC Debt Issuance Plan

Issuance/Components	Debt Issued			FY 2006-07 Debt Service Payment		
	Schools	County	Total	Schools	County	Total
1. 2001Bond (Installment #3)						
CHCCS Carrboro High School Construction	\$12,800,000		\$12,800,000			
OCS Gravelly Hill Middle School Construction	\$12,885,000		\$12,885,000			
Seymour Senior Center Construction		\$1,600,000	\$1,600,000			
Northern/Central Orange Senior Center		\$1,900,000	\$1,900,000			
Total 2001 Bond (Installment #3)	\$25,685,000	\$3,500,000	\$29,185,000	\$1,944,752	\$265,004	\$2,209,756
2. Alternative Financing Issued During FY 2005-06 <i>(Debt related to SportsPlex is not reflected in County Debt Service appropriation; it is accounted for in the General Fund transfer to the SportsPlex Enterprise Fund and subsequently paid from the Enterprise Fund)</i>						
Animal Services Facility (planning)		\$700,000	\$700,000			
CHCCS Renovations	\$5,150,000		\$5,150,000			
Conservation Easements		\$2,000,000	\$2,000,000			
County Equipment and Vehicles		\$1,209,000	\$1,209,000			
Meadowlands Annex		\$1,685,000	\$1,685,000			
OCS Gravelly Hill Middle School (construction cost overruns)	\$3,500,000		\$3,500,000			
OCS Gravelly Hill Middle School (County share of water and sewer infrastructure)	\$500,000		\$500,000			
Seymour Senior Center (construction)		\$4,150,000	\$4,150,000			
Sportsplex		\$6,000,000	\$6,000,000			
Total Alternative Financing Issued During FY 2005-06	\$9,150,000	\$15,744,000	\$24,894,000	\$759,303	\$1,316,729	\$2,076,032

Debt Issues in FY 2005-06 and Planned for FY 2006-07

In accordance with BOCC Debt Issuance Plan

Issuance/Components	Debt Issued			FY 2006-07 Debt Service Payment		
	Schools	County	Total	Schools	County	Total
3. Anticipated Alternative Financing in Fiscal Year 2006-07 ⁽¹⁾						
CHCCS Carrboro High School <i>(includes \$4.3 million for cost overruns)</i>	\$9,000,000		\$9,000,000			
CHCCS Elementary #10	\$12,800,000		\$12,800,000			
CHCCS Renovations	\$3,500,000		\$3,500,000			
Justice Facility Construction and New Courthouse Renovations		\$10,200,000	\$10,200,000			
Orange County Satellite Campus of Durham Technical Community College (Orange County share of construction)		\$3,000,000	\$3,000,000			
Total Anticipated Alternative Financing in Fiscal Year 2006-07	\$25,300,000	\$13,200,000	\$38,500,000	\$482,440	\$256,500	\$738,940
Debt Issues in FY 2005-06 and Planned for FY 2006-07 ⁽²⁾	\$60,135,000	\$32,444,000	\$92,579,000	\$3,186,495	\$1,838,233	\$5,024,728
Percentage of Total Debt Issues in FY 2005-06 and 2006-07	65.0%	35.0%				

⁽¹⁾ Due to timing of issuances in fiscal year 2006-07, it will not be necessary to pay a full year of debt service. Full-year debt service payments will be due in fiscal year 2007-08.

⁽²⁾ The net difference between FY 2005-06 and 2006-07 total debt service payments totals \$3.7 million instead of the total \$5 million reflected in column above. This is due to decreases in debt issued prior to fiscal year 2005-06.

Annual Debt Service Capacity

Based on County's Current Debt Management Policy of Annual Debt Service Being No More Than 15% of Total General Fund Budget and Assuming 9% Annual Increase in County's General Fund Budget

A	B	C	D	E	F	G	H
FY	Total General Fund Budget ⁽²⁾	Annual % Increase ⁽³⁾	Total Debt Service Capacity (based on County's current Debt Management Policy of 15% of total General Fund)	Anticipated Debt Service for Authorized (Includes Issued and Anticipated Debt Approved or Endorsed by BOCC as of 01/20/06)	Additional Debt Service that County Can Assume Based on Current 15% Policy (column d - column e)	Remaining Debt Capacity if 100% of Debt Service Issued in Previous Fiscal Year	Borrowing Capacity (Based on 20 year financing @ 6% interest rate) ⁽⁴⁾
1999-00 ⁽¹⁾	\$100,215,148						
2000-01 ⁽¹⁾	\$108,982,427	8.75%	\$16,347,364				
2001-02 ⁽¹⁾	\$117,739,561	8.04%	\$17,660,934				
2002-03 ⁽¹⁾	\$119,187,050	1.23%	\$17,878,058				
2003-04 ⁽¹⁾	\$128,972,522	8.21%	\$19,345,878				
2004-05 ⁽¹⁾	\$136,408,768	5.77%	\$20,461,315	\$17,799,911			
2005-06 ⁽¹⁾	\$149,856,874	9.86%	\$22,478,531	\$19,879,645	\$2,598,886		
2006-07	\$163,343,993	9.00%	\$24,501,599	\$24,320,203	\$181,396		
2007-08	\$178,044,952	9.00%	\$26,706,743	\$26,691,412	\$15,331		
2008-09	\$194,068,998	9.00%	\$29,110,350	\$27,722,857	\$1,387,492	\$1,387,492	\$12 to \$14 Million
2009-10	\$211,535,207	9.00%	\$31,730,281	\$26,960,154	\$4,770,127	\$3,382,634	\$30 to \$32 Million
2010-11	\$230,573,376	9.00%	\$34,586,006	\$25,598,156	\$8,987,851	\$4,217,724	\$40 to \$42 Million
2011-12	\$251,324,980	9.00%	\$37,698,747	\$23,014,856	\$14,683,891	\$5,696,040	\$50 to \$52 Million
2012-13	\$273,944,228	9.00%	\$41,091,634	\$21,190,552	\$19,901,082	\$5,217,192	\$48 to \$50 Million
2013-14	\$298,599,209	9.00%	\$44,789,881	\$20,660,290	\$24,129,592	\$4,228,509	\$40 to \$42 Million
2014-15	\$325,473,138	9.00%	\$48,820,971	\$19,857,865	\$28,963,105	\$4,833,514	\$43 to \$45 Million
2015-16	\$354,765,720	9.00%	\$53,214,858	\$19,174,778	\$34,040,080	\$5,076,974	\$45 to \$47 Million
2016-17	\$386,694,635	9.00%	\$58,004,195	\$16,863,682	\$41,140,514	\$7,100,434	\$64 to \$66 Million

Footnotes

⁽¹⁾ Original Approved General Fund Budget

⁽²⁾ For years beginning 2006-07, based on average % increase of total General Fund budget for FY 2003-04 and 2005-06

⁽³⁾ Fiscal years 1999-00 through 2005-06 reflect actual annual percentage increase in County's original General Fund; beginning 2006-07, average percentage increase calculated using fiscal years 2003-04 and 2005-06.

⁽⁴⁾ Borrowing Capacity = Total debt that the amount of available debt service capacity will enable the County to borrow each year; assumes that 100% of prior year debt capacity is issued.



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Transfers to Other Funds

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
Transfers to Other Funds (General Fund)						Account: 9000
Grant Projects	\$87,260	\$25,248	\$71,930	\$71,930	\$80,661	\$80,661
School Capital	\$1,809,981	\$2,385,864	\$4,444,072	\$4,444,072	\$4,155,562	\$4,155,562
County Capital	\$1,913,943	\$837,465	\$2,937,364	\$2,937,364	\$2,770,374	\$2,770,374
Revaluation	\$193,277	\$155,611	\$85,000	\$50,000	\$50,000	\$50,000
Efland Sewer	\$137,500	\$80,000	\$85,000	\$85,000	\$100,000	\$100,000
Affordable Housing	\$78,000	\$254,000	\$270,360	\$270,360	\$270,360	\$188,360
Transfer to JCPC (County Match)	\$11,520	\$11,520	\$11,520	\$11,520	\$11,500	\$11,500
Sportsplex	\$0	\$0	\$0	\$163,435	\$700,000	\$700,000
Total Transfer to Other Funds	\$4,231,481	\$3,749,708	\$7,905,246	\$8,033,681	\$8,138,457	\$8,056,457

Transfer to Orange-Chatham Justice Program

\$ 11,500

Criminal Justice Partnership Program-These funds provide the County match for the Criminal Justice Partnership Program. This match, along with grant funding from the Criminal Justice Partnership Program and the State Office of Juvenile Justice finance the County's Criminal Justice Program Coordinator position.

Transfer to School Capital

\$4,155,562

Transfer to County Capital

\$2,770,374

These transfers provide pay-as-you-go funds for School and County capital projects identified in the Capital Investment Plan (CIP).

Transfer to Revaluation

\$50,000

This transfer allocates funds to the Revaluation fund to pay for the revaluation of real property in the County. State Statutes require a revaluation of real property to be completed at least every eight years. Orange County has adopted a quadrennial revaluation cycle, with the most recent revaluation having taken effect on January 1, 2005. (See the Assessor's Department Budget in the Taxation and Records Section of this budget for more information).

Transfer to Efland Sewer Enterprise Fund

\$100,000

This transfer provides funds to supplement money received from sewer charges. (See the Efland Sewer Enterprise Fund budget in the General Services section of this budget for more information).

Transfers to Other Funds - continued

Transfer to Affordable Housing Reserve

\$188,360

This transfer reserves funds to address long-term housing needs for decent and affordable housing in Orange County as well as fund the Urgent Repair Program.

Transfer to Grant Projects

\$80,661

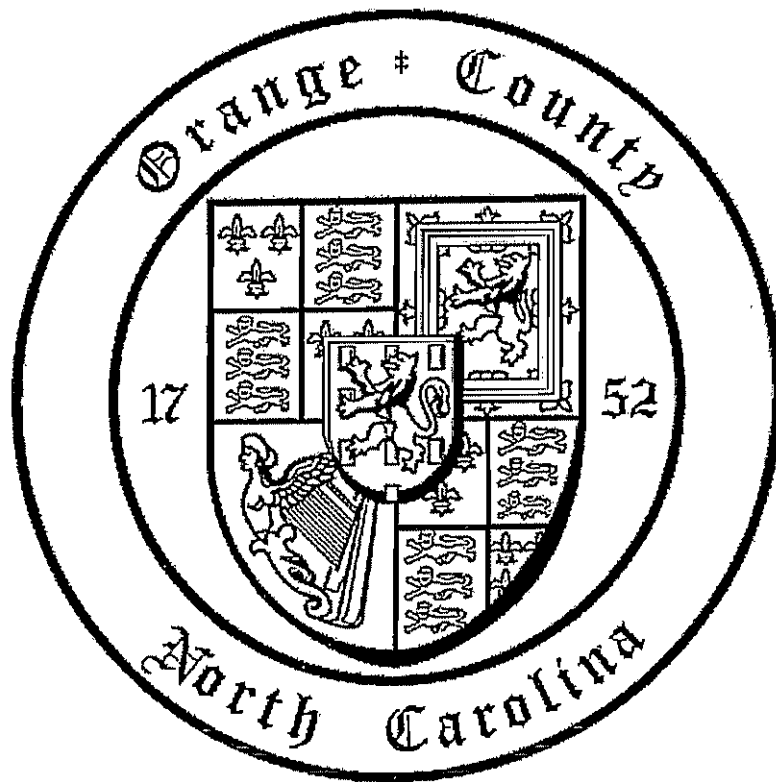
This transfers allocates general fund dollars to the grants fund for three programs in the Health Department that have experienced reductions in State and Smart Start funding over the past two years: Intensive Home Visiting (\$30,289), Enhanced Child Service Coordination (\$8,805), Child Care Health Consultant (\$9,474) and Senior Health Coordination-Wellness Program (\$32,093).

Transfer to Sportsplex

\$700,000

In December 2005, the County purchased the Sportsplex located in Hillsborough. Under a current contractual arrangement, a third party, Recreation Factory Partners, manages and operates the facility for a fee. This transfer provides sufficient funds to pay the annual debt service (principal and interest) associated with the purchase (\$521,417) with the remainder for operations.

The Capital Investment Plans for the County and Schools include the Recommended Versions. Final Approved 10-year Plans are scheduled to be approved by the Board of County Commissioners in the Fall of 2006.

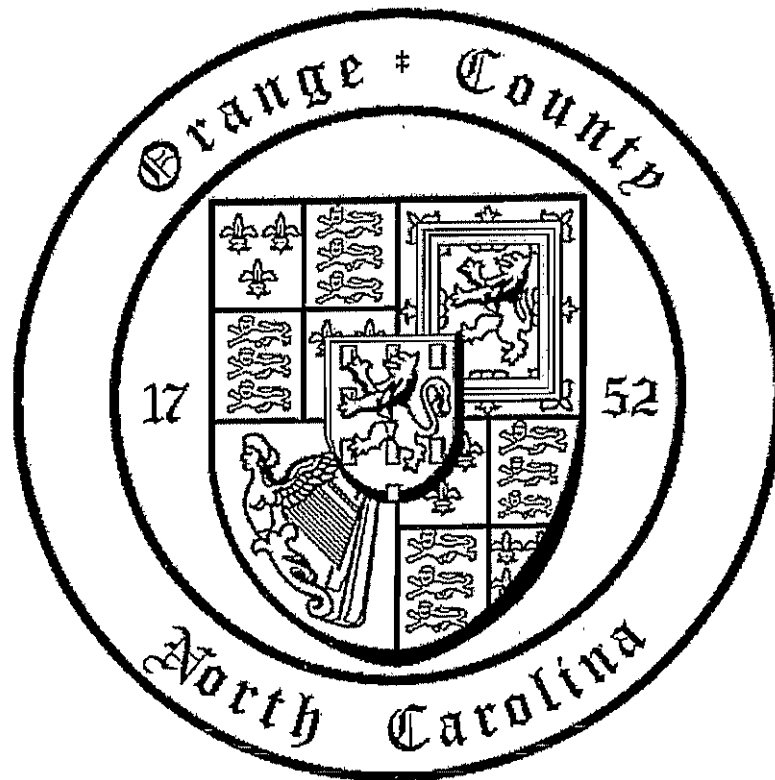


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*Ten-Year Capital
Investment Plan*

2006-16

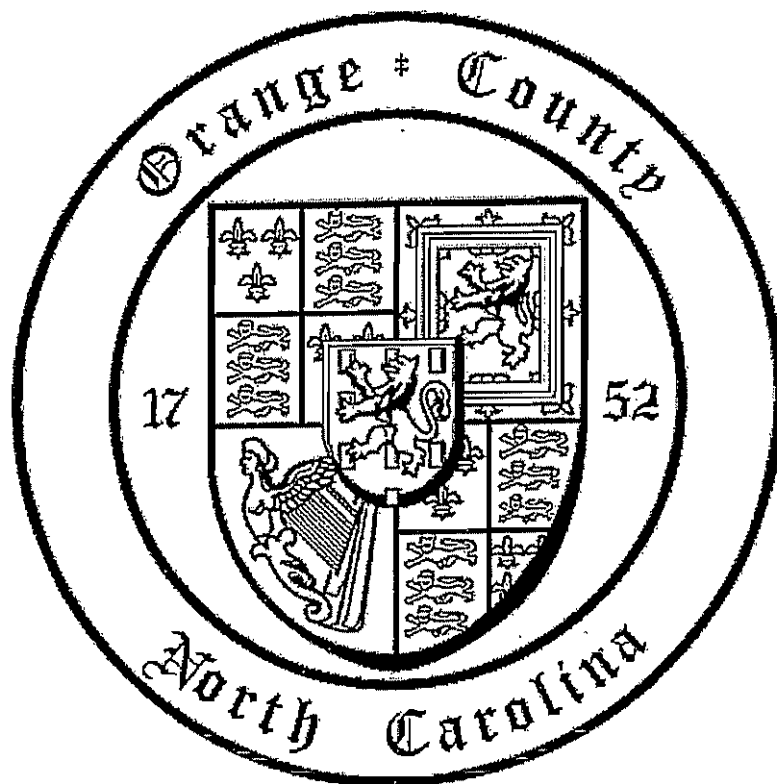
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North Carolina*



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1	County & School CIP Summaries
2	County Projects Narrative
3	County Projects Budget
4	School CIPs



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2006-16 County Capital Investment Plan
Summary of Manager's Recommended County Projects
Includes all County projects including those funded with bonds, alternative financing, grants and pay-as-you-go funding

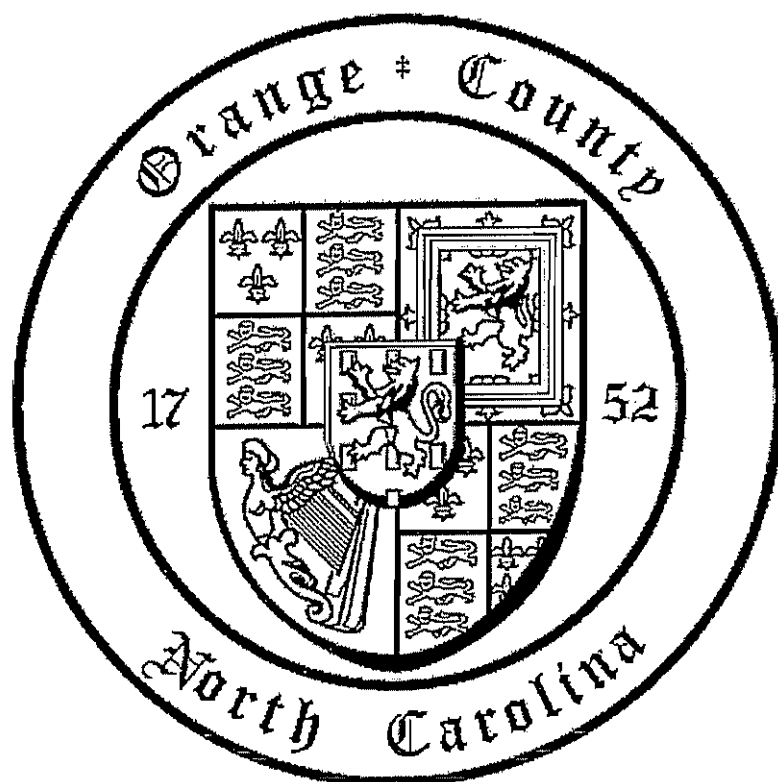
														Project Funding Detail Location in CIP Document (page)
Funding	Thru 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total		
Pay-As-You-Go Funds														
Pay-As-You-Go Funds available for county projects	9,595,906	2,770,000	3,445,000	4,415,000	5,087,000	5,490,000	5,012,000	5,575,000	5,987,000	6,115,000	6,241,000	59,732,906		
2 Total Pay-As-You-Go Funds	9,595,906	2,770,000	3,445,000	4,415,000	5,087,000	5,490,000	5,012,000	5,575,000	5,987,000	6,115,000	6,241,000	59,732,906		
Debt Financing														
4 1997 Bond Proceeds	7,295,000	0	0	0	0	0	0	0	0	0	0	7,295,000		
5 2001 Bond Proceeds	22,500,000	4,325,000	1,175,000	0	0	0	0	0	0	0	0	28,000,000		
6 Two Thirds Net Debt Bonds (Issued in 2004)	3,551,000	0	0	0	0	0	0	0	0	0	0	3,551,000		
7 Alternative Financing	14,658,318	14,600,000	7,500,000	700,000	0	0	0	0	0	0	0	37,458,318		
8 Total Debt Financing	48,004,318	18,925,000	8,675,000	700,000	0	0	0	0	0	0	0	76,304,318		
Restricted Revenues														
10 Grant Funds	3,947,943	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	4,697,943		
11 Fees	162,385	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	662,385		
12 Other	2,349,611	0	112,000	0	0	0	0	0	0	0	0	2,461,611		
13 Total Restricted Revenues	6,459,939	125,000	237,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	7,821,939		
14 Total County Projects Revenue	64,060,163	21,820,000	12,357,000	5,240,000	5,212,000	5,615,000	5,137,000	5,700,000	6,112,000	6,240,000	6,366,000	143,859,163		
Funded County Capital Projects														
16 Affordable Housing	5,800,000	0	0	0	0	0	0	0	0	0	0	5,800,000	3-2	
17 Americans With Disabilities Act (ADA) Compliance	50,000	50,000	75,000	75,000	75,000	100,000	100,000	100,000	100,000	100,000	100,000	925,000	3-3	
18 Animal Services Facility (New) (Funded Portion)	870,000	0	5,000,000	0	0	0	0	0	0	0	0	5,870,000	3-4	
19 Animal Shelter (Current Facility)	29,000	0	0	0	0	0	0	0	0	0	0	29,000	3-5	
20 Assessments and Testing	25,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	125,000	3-6	
21 Blackwood Farm	75,000	50,000	0	0	0	0	0	0	0	0	0	125,000	3-7	
22 Building Entry Access Control Systems	50,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	50,000	50,000	350,000	3-8	
23 Capital Repairs/Replacement (Emergency) Reserve Fund	25,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	525,000	3-9	
24 Carboro Library	50,000	0	0	0	0	0	0	0	0	0	0	50,000	3-10	
25 Cate Farm	125,000	0	0	0	0	0	0	0	0	0	0	125,000	3-11	
26 Central Recreation Repairs	635,000	0	0	0	0	0	0	0	0	0	0	635,000	3-12	
27 Compressed Natural Gas (CNG) Fueling Station	111,465	0	0	0	0	0	0	0	0	0	0	111,465	3-13	
28 Conservation Easements	5,611,681	75,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	7,036,681	3-14	
29 County Campus (New) Development (Funded Portion)	0	0	1,800,000	0	0	0	0	0	0	0	0	1,800,000	3-15	
30 County Facilities Arts Reserve	5,000	5,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000	3-16	
31 Court Street Annex/112 N. Churton Street Repairs	25,000	0	30,000	0	0	0	0	0	0	0	0	55,000	3-17	
32 Dickson House	7,500	0	0	0	0	0	0	0	0	0	0	7,500	3-18	

2006-16 County Capital Investment Plan
Summary of Manager's Recommended County Projects
Includes all County projects including those funded with bonds, alternative financing, grants and pay-as-you-go funding

Funding	Thru 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total	Project Funding Detail Location in CIP Document (page)
33 Elford Cheeks Park Development (Phase 2)	250,000	0	0	0	0	0	0	0	0	0	0	250,000	3-19
34 Elford Sewer Extension Development	2,167,300	0	0	0	0	0	0	0	0	0	0	2,167,300	3-20
38 Elevator Repairs and Improvements	70,000	0	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	610,000	3-21
35 Emergency Management/911 Facility (located on New Hope Road) Repairs	315,000	0	0	0	0	0	0	0	0	0	0	315,000	3-22
39 Emergency Communications	0	100,000	100,000	100,000	100,000	0	0	0	0	0	0	400,000	3-23
36 Emergency Power Sources	152,000	50,000	0	0	0	0	0	0	0	0	0	202,000	3-24
37 Employee Parking Equipment and Vehicle Replacements	0	50,000	0	0	0	0	0	0	0	0	0	50,000	3-25
39 Fairview Park Development	4,046,613	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	1,700,000	1,700,000	18,646,613	3-26
40 Farmers Market	850,000	0	0	0	0	0	0	0	0	0	0	850,000	3-27
41 Fire Alarm Systems	90,000	0	0	0	0	0	0	0	0	0	0	90,000	3-28
42 Flooring Replacements	15,000	15,000	15,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	125,000	3-29
43 Government Services Annex Repairs	241,000	125,000	125,000	100,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,991,000	3-30
44 HVAC Replacements	0	0	0	15,000	0	0	0	0	0	0	0	15,000	3-31
45 Heritage Center (Funded Portion)	408,000	300,000	250,000	400,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	3,458,000	3-32
46 Historic Courthouse Repairs	0	0	112,000	0	0	0	0	0	0	0	0	112,000	3-33
47 Homestead Aquatics Center	15,000	0	0	0	0	0	0	0	0	0	0	15,000	3-34
48 Homestead Community Center Repairs	1,125,000	2,000,000	1,175,000	0	0	0	0	0	0	0	0	4,300,000	3-35
49 Information Technology	90,000	0	0	0	0	0	0	0	0	0	0	90,000	3-36
50 Jail Renovations	1,225,000	800,000	700,000	700,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	9,025,000	3-37
51 Joint Town-County Open Space/Greenways	625,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	1,125,000	3-38
52 Justice Facility and New Courthouse Renovations	1,175,000	575,000	0	0	0	0	0	0	0	0	0	1,750,000	3-39
53 Lake Michael Park	330,000	10,200,000	0	0	0	0	0	0	0	0	0	10,530,000	3-40
54 Lands Legacy	0	25,000	25,000	25,000	0	0	0	0	0	0	0	75,000	3-41
55 Masonry Repairs	14,829,577	1,750,000	75,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	17,854,577	3-42
56 Meadowlands Annex (formerly Emergency Management Division Relocation)	0	10,000	10,000	10,000	10,000	10,000	10,000	10,000	0	0	0	70,000	3-43
57 Medicaid Maximization Funds for Health Department Capital	1,885,000	0	0	0	0	0	0	0	0	0	0	1,885,000	3-44
58 Millhouse Road Park	251,012	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	1,001,012	3-45
59 New Courthouse Repairs	0	50,000	0	0	0	0	0	0	0	0	0	50,000	3-46
60 Northern Human Services Center Repairs (Funded Portion)	190,000	0	0	0	0	0	0	0	0	0	0	190,000	3-47
61 Orange County Satellite Campus of Durham Tech	566,630	0	125,000	200,000	0	0	0	0	0	0	0	891,630	3-48
62	1,200,000	0	0	0	0	0	0	0	0	0	0	1,200,000	3-49
63	1,000,000	3,000,000	0	0	0	0	0	0	0	0	0	4,000,000	3-50

2006-16 County Capital Investment Plan
Summary of Manager's Recommended County Projects
Includes all County projects including those funded with bonds, alternative financing, grants and pay-as-you-go funding

														Project Funding Detail Location in CIP Document (page)
	Funding	Thru 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total	
64	Orange Enterprises	625,000	100,000	100,000	0	0	0	0	0	0	0	0	825,000	3-51
	Orange High School Tennis Court													
65	Resurfacing	0	50,000	0	0	0	0	0	0	0	0	0	50,000	3-52
	Painting (Interior and Exterior) of													
66	Facilities	127,000	125,000	125,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,577,000	3-53
67	Parking Lot Repairs/Paving	140,000	100,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	690,000	3-54
68	Parks Operations Base	230,000	0	0	0	0	0	0	0	0	0	0	230,000	3-55
	Planning & Agriculture Building													
69	Repairs	0	0	0	0	100,000	100,000	0	0	0	0	0	200,000	3-56
	Recreation and Parks Capital													
70	Maintenance	0	25,000	25,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	450,000	3-57
71	Register of Deeds Automation	162,385	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	662,385	3-58
72	River Park	50,000	0	0	0	0	0	0	0	0	0	0	50,000	3-59
73	Roofing Projects	400,000	250,000	250,000	250,000	450,000	450,000	450,000	450,000	500,000	500,000	500,000	4,450,000	3-60
74	Signage	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	110,000	3-61
75	Senior Centers	8,150,000	0	0	0	0	0	0	0	0	0	0	8,150,000	3-62
	Smith Middle School Park Lighting													
76	Solid Waste Convenience	250,000	0	0	0	0	0	0	0	0	0	0	250,000	3-63
	Centers													
77		40,000	100,000	85,000	85,000	85,000	85,000	85,000	85,000	85,000	85,000	85,000	905,000	3-64
78	Southern Community Park	2,795,000	0	0	0	0	0	0	0	0	0	0	2,795,000	3-65
	Southern Human Services Center													
79		0	50,000	0	0	0	0	0	0	0	0	0	50,000	3-66
80	Space Study Reserve	0	0	0	795,000	632,000	1,110,000	782,000	1,345,000	1,727,000	1,530,000	1,656,000	9,577,000	3-67
81	Twin Creeks Park Development	1,850,000	0	0	0	0	0	0	0	0	0	0	1,850,000	3-68
	Utilities Demand Reduction													
82	Systems and Equipment	60,000	70,000	50,000	10,000	10,000	10,000	10,000	10,000	0	0	0	230,000	3-69
83	Utilities Extension Development	25,000	50,000	50,000	25,000	0	0	0	0	0	0	0	150,000	3-70
84	Waterproofing and Drainage	221,000	0	115,000	150,000	150,000	150,000	100,000	100,000	100,000	100,000	100,000	1,286,000	3-71
85	West 10 Soccer Complex	2,200,000	0	0	0	0	0	0	0	0	0	0	2,200,000	3-72
86	Total Funded County Projects	63,942,163	21,820,000	12,357,000	5,240,000	5,212,000	5,615,000	5,137,000	5,700,000	6,112,000	6,240,000	6,366,000	143,741,163	



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Ocean County Schools

Capital Investment Plan



2006–2016



Orange County Schools

200 East King Street
Hillsborough, NC 27278

Dr. Shirley Carraway
Superintendent

(919) 732-8126 Telephone
(919) 732-2609 Fax
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Capital Investment Plan 2006-2007 Superintendent's Message

With projected funds for 2006-2007, Orange County Schools will undertake several important capital projects, including emergency preparedness improvements: fire alarm upgrades at A.L. Stanback Middle School, security gates at Cedar Ridge High School, a security system and emergency power wiring for the central office, and a backup generator for district network servers.

Additionally, the CIP for 2006-2007 includes equipment replacement at the central administrative office, ongoing replacement of worn carpet or tile with environmentally sensitive floor material, and technology upgrades. These technology upgrades include computers, file servers, telecommunications equipment, and video equipment at each school.

Of course, our main capital project is the completion of the Gravelly Hill Middle School construction, and we are looking forward to the opening of this school

ORANGE COUNTY SCHOOLS CAPITAL IMPROVEMENT PLAN FOR 2006-2016

Approved 5/8/2006

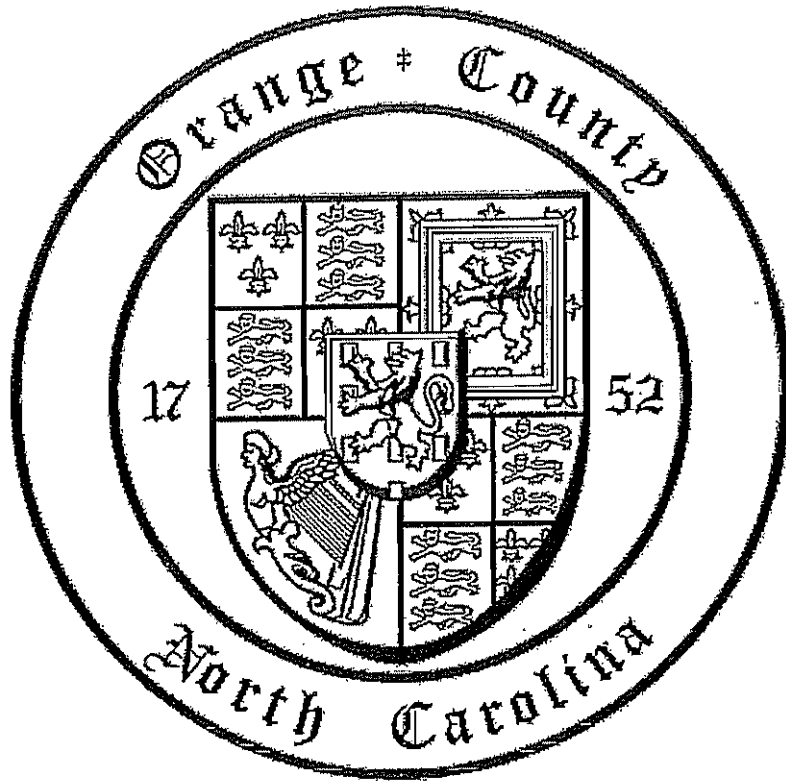
Project Title	Through 05-06	YEAR 1 06-07	YEAR 2 07-08	YEAR 3 08-09	YEAR 4 09-10	YEAR 5 10-11	YEAR 6 11-12	YEAR 7 12-13	YEAR 8 13-14	YEAR 9 14-15	YEAR 10 15-16	TOTAL	UNFUNDED
Activity Buses			70,000	70,000	70,000	70,000						280,000	
AL Stanback		90,000				16,000	25,000					131,000	
Alternative School	600,000											600,000	
Asbestos Removal	487,225		40,000	30,000	25,000							582,225	
Athletic Facilities Upgrades		150,000	279,000	3,000	10,000	16,000	25,000	10,000	500,000		325,000	1,318,000	
Bus Garage	25,000	73,000	10,000	208,500								316,500	
Cameron Park Renovation	270,000	25,000	65,000			400,000	750,000	800,000	800,000	800,000		3,910,000	
Cedar Ridge High School	28,617,000								500,000			29,117,000	
Central Elem. Renovation	190,000	9,000	100,000	10,000	10,000	400,000	750,000	800,000	800,000	800,000		3,869,000	
Central Office Renovation		15,000								1,800,000		1,815,000	
CW Stanford Renovation	1,840,000	52,000	440,000	337,500	207,500	85,000	85,000	85,000	85,000			3,217,000	
Elland Cheeks Renovation	517,000	30,000	15,000	10,000	15,000	400,000	750,000	800,000	800,000	800,000	800,000	4,937,000	
Electrical Service Upgrade	620,000	15,000	10,000	10,000								655,000	
Energy Management Systems	552,800											552,800	
Environmental Testing	142,604											142,604	
Emergency Preparedness Improvements		263,000	225,000		60,000	10,000						558,000	
Flooring Replacement	409,000		109,000	36,000	53,000			50,000	50,000			707,000	
Grady Brown Renovation	116,000	25,000	54,000	25,000		100,000	800,000	800,000	800,000			2,720,000	
Gravelly Hill Middle School	19,500,000	3,500,000										23,000,000	
Handicapped Accessibility	670,000					70,000	110,000	50,000	50,000			950,000	
Hillsborough Elem. Renovation	1,161,250	31,000	25,000									1,217,250	
Hillsborough Elem. Renovation***	1,400,000					857,500						2,257,500	857,500
HVAC	272,395	100,865	325,000	577,000	135,000	85,000	85,000	85,000				1,665,260	
Indoor Air Quality Improvements	14,000											14,000	
Kitchen Projects	405,000											405,000	
Hydraulic Lifts			24,000	12,000	12,000	12,000						60,000	
Maintenance Shop Renovation									50,000			50,000	
Orange High Renovation	1,928,000	201,800	159,800	79,800		189,000	489,000	800,000	885,000	860,000		5,592,400	
Parking Lot, Walkway, and Driveway Improvements				83,500		30,000						113,500	
Pathways Elementary School	11,672,720		25,000									11,697,720	
Playground Surfacing	140,000		50,000	50,000	50,000	50,000						340,000	
Roofing	1,012,290		375,000	637,500	187,500	25,000	123,800					2,361,090	
Technology Upgrades	9,100,000	550,000	700,000	625,000	625,000	625,000	625,000	625,000	625,000	625,000	625,000	15,350,000	
TOTAL PROJECT EXPENSE	81,662,284	5,130,665	3,100,800	2,804,800	1,460,000	3,440,500	4,617,800	4,905,000	5,945,000	5,685,000	1,750,000	120,501,849	857,500

REVENUE PLAN:

Long-Range Capital Per Option 2		\$1,653,765	\$1,692,240	\$1,863,134	\$2,111,982	\$2,332,205	\$2,031,634	\$2,345,188	\$2,400,650	\$2,452,757	\$2,504,865	21,388,419	
Less: Construction Management Contribution		(\$23,100)	(\$23,100)	0	0	0	0	0	0	0	0	(46,200)	
Net Long-Range Capital	\$61,151,954	\$1,630,665	\$1,669,140	\$1,863,134	\$2,111,982	\$2,332,205	\$2,031,634	\$2,345,188	\$2,400,650	\$2,452,757	\$2,504,865	82,494,173	
New Middle School Bond & Alt. Financing	19,500,000	3,500,000	0	0	0	0	0	0	0	0	0	23,000,000	
**Reallocated Pay-As-You-Go from PY's	1,010,330	0	0	0	0	0	0	0	0	0	0	1,010,330	
Total Revenues	81,662,284	5,130,665	1,669,140	1,863,134	2,111,982	2,332,205	2,031,634	2,345,188	2,400,650	2,452,757	2,504,865	106,504,503	0
**Unfunded	0	(0)	(1,431,660)	(941,666)	651,982	(1,108,295)	(2,586,166)	(2,559,812)	(3,544,350)	(3,232,243)	754,865	(13,997,346)	(857,500)

**Funds remaining in completed prior year projects

*** The unfunded \$857,500 for 2000 sq ft addition to Hillsborough Elementary School Cafeteria (650,000) and alternative add ons (207,500).



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Capital Investment Plan
Orange County Schools
FY 2006-2016
OCB022 - Project Description Form

Project Title: *Activity Buses*

Project Description: *4 additional activity buses*

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Sales Tax			70,000	70,000	70,000	70,000						280,000
Long Range Capital												0
PSBF												0
1992 Bond Funds												0
1997 Bond Funds												0
2001 Bond Funds												0
Other												0
												0
Total Project Funding	0	0	70,000	70,000	70,000	70,000	0	0	0	0		280,000

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Planning/Arch/Engin												0
Land/Assoc Fees												0
Construction												0
Equipment/Furnishings			70,000	70,000	70,000	70,000						280,000
Other												0
Contingency												0
												0
Total	0	0	70,000	70,000	70,000	70,000	0	0	0	0		280,000

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	0

Project Timetable

Completed to Date	
FY 2006/07	
FY 2007/08	Purchase new activity bus
FY 2008/09	Purchase new activity bus
FY 2009/10	Purchase new activity bus
FY 2010/11	Purchase new activity bus

**Capital Investment Plan
Orange County Schools
FY 2006-2016
OCB022 - Project Description Form**

Project Title: *AL Stanback*

Project Description: *Support column reinforcement; mechanical room ventilation; science lab renovations; erosion control*

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Sales Tax		90,000				16,000	25,000					131,000
Long Range Capital												0
PSBF												0
1992 Bond Funds												0
1997 Bond Funds												0
2001 Bond Funds												0
Other												0
Total Project Funding	0	90,000	0	0	0	16,000	25,000	0	0	0	0	131,000

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Planning/Arch/Engin												0
Land/Assoc Fees												0
Construction						16,000	25,000					41,000
Equipment/Furnishings		90,000										90,000
Other												0
Contingency												0
Total	0	90,000	0	0	0	16,000	25,000	0	0	0	0	131,000

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	0

Project Timetable

Completed to Date	
FY 2006/07	Support column reinforcement; mechanical room ventilation; science lab renovations; erosion control
FY 2007/08	
FY 2008/09	
FY 2009/10	
FY 2010/11	

OCB022 - Project Description Form

Project Title: *Alternative School*

Project Description: *Construct a 50 student Alternative School (4000 sq. ft.)*

Project Funding

[illegible]

Cost Elements

[illegible]

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	0

Project Timetable

Completed to Date	Land Acquisition, Planning
FY 2006/07	Construction to be completed July 2006: school scheduled to open 2006-2007
FY 2007/08	
FY 2008/09	
FY 2009/10	
FY 2010/11	

**Capital Investment Plan
Orange County Schools
FY 2006-2016
OCB022 - Project Description Form**

Project Title: *Asbestos Removal*

Project Description: *Removal of asbestos from Efland Cheeks floor tile; removal of asbestos from Hillsborough Elementary overhead pipes in the gym*

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Sales Tax	487,225		40,000	30,000	25,000							582,225
Long Range Capital												0
PSBF												0
1992 Bond Funds												0
1997 Bond Funds												0
2001 Bond Funds												0
Other												0
												0
Total Project Funding	487,225	0	40,000	30,000	25,000	0	0	0	0	0	0	582,225

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Planning/Arch/Engin	312,225											312,225
Land/Assoc Fees												0
Construction	175,000											175,000
Equipment/Furnishings												0
Other			40,000	30,000	25,000							95,000
Contingency												0
												0
Total	487,225	0	40,000	30,000	25,000	0	0	0	0	0	0	582,225

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	0

Project Timetable

Completed to Date	Ongoing abatement
FY 2006/07	
FY 2007/08	Efland Cheeks asbestos removal - floor tile
FY 2008/09	Efland Cheeks asbestos removal - floor tile
FY 2009/10	Hillsborough Elementary asbestos removal - overhead pipes (gym)
FY 2010/11	

**Capital Investment Plan
Orange County Schools
FY 2006-2016
OCB022 - Project Description Form**

Project Title: *Athletic Facilities Upgrades*

Project Description: *Repair and refurbish athletic facilities at schools across the district*

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Sales Tax		150,000	279,000	3,000	10,000	16,000	25,000	10,000	500,000		325,000	1,318,000
Long Range Capital												0
PSBF												0
1992 Bond Funds												0
1997 Bond Funds												0
2001 Bond Funds												0
Other												0
												0
Total Project Funding	0	150,000	279,000	3,000	10,000	16,000	25,000	10,000	500,000	0	325,000	1,318,000

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Planning/Arch/Engin												0
Land/Assoc Fees												0
Construction												0
Equipment/Furnishings												0
Other		150,000	279,000	3,000	10,000	16,000	25,000	10,000	500,000		325,000	1,318,000
Contingency												0
												0
Total	0	150,000	279,000	3,000	10,000	16,000	25,000	10,000	500,000	0	325,000	1,318,000

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	0

Project Timetable

Completed to Date	
FY 2006/07	OHS tennis court resurfacing
FY 2007/08	ALS baseball/softball safety netting; OHS track repair and resurfacing;
FY 2008/09	NH gymnasium floor repair
FY 2009/10	ALS track resurfacing
FY 2010/11	ALS football field irrigation

OCB022 - Project Description Form

Project Title: *Bus Garage*

Project Description: *Enlarge the front parking area of the present garage; improve drainage in the rear of the building; replace fencing; add one bay to the garage paint room; renovate the office; fuel storage tank replacement; bus computer diagnostic equipment*

Project Funding

[illegible]

Cost Elements

[illegible]

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	0

Project Timetable

Completed to Date	
FY 2006/07	Fuel storage tank replacement; bus computer diagnostic equipment; perimeter fencing
FY 2007/08	Perimeter fencing
FY 2008/09	Shop renovation; parking lot grading
FY 2009/10	
FY 2010/11	

**Capital Investment Plan
Orange County Schools
FY 2006-2016
OCB022 - Project Description Form**

Project Title: *Cameron Park Renovation*

Project Description: *Building renovation, door replacement, and lower hall restroom renovation*

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Sales Tax		25,000	65,000									90,000
Long Range Capital												0
PSBF												0
1992 Bond Funds												0
1997 Bond Funds	270,000											270,000
2001 Bond Funds												0
Other						400,000	750,000	800,000	800,000	800,000		3,550,000
												0
Total Project Funding	270,000	25,000	65,000	0	0	400,000	750,000	800,000	800,000	800,000	0	3,910,000

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15		Total Project
Planning/Arch/Engin						75,000	50,000					125,000
Land/Assoc Fees												0
Construction	270,000					325,000	700,000	800,000	550,000	550,000		3,195,000
Equipment/Furnishings		25,000	65,000						250,000	250,000		590,000
Other												0
Contingency												0
												0
Total	270,000	25,000	65,000	0	0	400,000	750,000	800,000	800,000	800,000	0	3,910,000

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	0

Project Timetable

Completed to Date	Drop ceiling; replace light fixtures; upgrade HVAC systems in kitchen and multi-purpose gym area;Electrical services upgrade for technology lab; temperature monitor for freezers and coolers (Energy Mgmt)
FY 2006/07	Renovation of restroom in lower hall
FY 2007/08	Door replacement; building renovation
FY 2008/09	
FY 2009/10	
FY 2010/11	

**Capital Investment Plan
Orange County Schools
FY 2006-2016
OCB022 - Project Description Form**

Project Title: Cedar Ridge High School

Project Description: Athletic Field House

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Sales Tax										500,000		500,000
Long Range Capital												0
PSBF												0
1992 Bond Funds												0
1997 Bond Funds												0
2001 Bond Funds	28,617,000											0
Other												28,617,000
												0
Total Project Funding	28,617,000	0	0	0	0	0	0	0	0	500,000	0	29,117,000

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Planning/Arch/Engin												0
Land/Assoc Fees												0
Construction	28,617,000									500,000		29,117,000
Equipment/Furnishings												0
Other												0
Contingency												0
												0
Total	28,617,000	0	0	0	0	0	0	0	0	500,000	0	29,117,000

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	0

Project Timetable

Completed to Date	
FY 2006/07	
FY 2007/08	
FY 2008/09	
FY 2009/10	
FY 2010/11	

**Capital Investment Plan
Orange County Schools
FY 2006-2016
OCB022 - Project Description Form**

Project Title: *Central Elementary Renovation*

Project Description: *Building renovation; enclose special area breezeway; renovate overhang for media center; re-key building;
extend canopy to 5th grade wing*

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Sales Tax	100,000	9,000	100,000	10,000	10,000							229,000
Long Range Capital												0
PSBF												0
1992 Bond Funds												0
1997 Bond Funds	90,000											90,000
2001 Bond Funds												0
Other						400,000	750,000	800,000	800,000	800,000		3,550,000
												0
Total Project Funding	190,000	9,000	100,000	10,000	10,000	400,000	750,000	800,000	800,000	800,000		3,869,000

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Planning/Arch/Engin						75,000	50,000					125,000
Land/Assoc Fees												0
Construction	150,000	9,000	100,000		10,000	325,000	700,000	800,000	650,000	650,000		3,394,000
Equipment/Furnishings	40,000			10,000					150,000	150,000		350,000
Other												0
Contingency												0
												0
Total	190,000	9,000	100,000	10,000	10,000	400,000	750,000	800,000	800,000	800,000		3,869,000

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	0

Project Timetable

Completed to Date	Completed during 2001 by adding portable stage floor to gym; replacing old carpet with environmentally sensitive tile flooring material
FY 2006/07	Extend canopy to 5th grade wing
FY 2007/08	Enclose special area breezeway
FY 2008/09	Re-key building
FY 2009/10	Renovate overhang (media center)
FY 2010/11	Building renovation

**Capital Investment Plan
Orange County Schools
FY 2006-2016
OCB022 - Project Description Form**

Project Title: *Central Office*

Project Description: *Renovation*

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Sales Tax		15,000										15,000
Long Range Capital												0
PSBF												0
1992 Bond Funds												0
1997 Bond Funds												0
2001 Bond Funds												0
Other										1,800,000		1,800,000
												0
Total Project Funding	0	15,000	0	0	0	0	0	0	0	1,800,000	0	1,815,000

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Planning/Arch/Engin												0
Land/Assoc Fees												0
Construction										1,800,000		1,800,000
Equipment/Furnishings		15,000										15,000
Other												0
Contingency												0
												0
Total	0	15,000	0	0	0	0	0	0	0	1,800,000	0	1,815,000

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	0

Project Timetable

Completed to Date	
FY 2006/07	Window replacement
FY 2007/08	
FY 2008/09	
FY 2009/10	
FY 2010/11	

**Capital Investment Plan
Orange County Schools
FY 2006-2016
OCB022 - Project Description Form**

Project Title: *C.W. Stanford Renovation*

Project Description: *Building renovation; kitchen door frame replacement; science lab renovations; entrance door replacement;
replace tile in restrooms; replace intercom system*

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Sales Tax	1,640,000	52,000	440,000	337,500	207,500	85,000	85,000	85,000	85,000			3,017,000
Long Range Capital												0
PSBF												0
1992 Bond Funds												0
1997 Bond Funds	200,000											200,000
2001 Bond Funds												0
Other												0
												0
Total Project Funding	1,840,000	52,000	440,000	337,500	207,500	85,000	85,000	85,000	85,000	0	0	3,217,000

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Planning/Arch/Engin	20,000											20,000
Land/Assoc Fees												0
Construction	1,705,000	52,000	440,000	337,500	207,500							2,742,000
Equipment/Furnishings	100,000					85,000	85,000	85,000	85,000			440,000
Other	15,000											15,000
Contingency												0
												0
Total	1,840,000	52,000	440,000	337,500	207,500	85,000	85,000	85,000	85,000	0	0	3,217,000

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	0.

Project Timetable

Completed to Date	
FY 2006/07	Kitchen door frame replacement; science lab renovations; replace tile in restrooms
FY 2007/08	Roof replacement sections 3A,3B, 1A
FY 2008/09	Roof replacement sections ,3B, 1A,1B,1C
FY 2009/10	Roof replacement 1B,1C
FY 2010/11	Building renovation

**Capital Investment Plan
Orange County Schools
FY 2006-2016
OCB022 - Project Description Form**

Project Title: *Efland Cheeks Renovation*

Project Description: *Building renovation; re-key building; fire door replacement; floor burnisher; window replacement phase 2*

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Sales Tax	432,000	30,000	15,000	10,000	15,000	400,000	750,000	800,000	800,000	800,000	800,000	4,852,000
Long Range Capital												0
PSBF												0
1992 Bond Funds												0
1997 Bond Funds	85,000											85,000
2001 Bond Funds												0
Other												0
Total Project Funding	517,000	30,000	15,000	10,000	15,000	400,000	750,000	800,000	800,000	800,000	800,000	4,937,000

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Planning/Arch/Engin	20,000					75,000	50,000					145,000
Land/Assoc Fees												0
Construction	487,000					325,000	700,000	800,000	650,000	650,000	650,000	4,262,000
Equipment/Furnishings	10,000	30,000	15,000	10,000	15,000			150,000	150,000	150,000	150,000	530,000
Other												0
Contingency												0
Total	517,000	30,000	15,000	10,000	15,000	400,000	750,000	800,000	800,000	800,000	800,000	4,937,000

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	0

Project Timetable

Completed to Date	
FY 2006/07	Floor burnisher; window replacement phase 2
FY 2007/08	Fire door replacement
FY 2008/09	Fire door replacement
FY 2009/10	Re-key building
FY 2010/11	Building renovation

OCB022 - Project Description Form

Project Title: *Electrical Service Upgrade*

Project Description: *Engineering review of all sites main electrical service as well as internal branch service. As the system adds electrical requirements, such as the technology improvements program, upgrades and improvements are required, especially at older facilities.*

Project Funding

[illegible]

Cost Elements

[illegible]

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	0

Project Timetable

Completed to Date	
FY 2006/07	Electrical services upgrade for technology lab at Cameron Park
FY 2007/08	Electrical services upgrade for technology lab at Central Elementary
FY 2008/09	Electrical services upgrade for technology lab at Grady Brown
FY 2009/10	
FY 2010/11	

**Capital Investment Plan
Orange County Schools
FY 2006-2016
OCB022 - Project Description Form**

Project Title: *Energy Management Systems*

Project Description: *Install computer controlled energy management direct digital systems to heating and air conditioning units. Installation will be phased in as new boilers and other systems are replaced at most of the system's facilities.*

Project Funding

[illegible]

Cost Elements

[illegible]

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	0

Project Timetable

Completed to Date	
FY 2006/07	
FY 2007/08	
FY 2008/09	
FY 2009/10	
FY 2010/11	

OCB022 - Project Description Form

Project Title: *Environmental Testing*

Project Description: *Conduct tests and surveys to ensure compliance with changing Environmental Protection Agency regulations. Issues involved include underground storage tanks, radon gas, lead in water supplies and asbestos removal.*

Project Funding

[illegible]

Cost Elements

[illegible]

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	0

Project Timetable

Completed to Date	Ongoing program
FY 2006/07	
FY 2007/08	
FY 2008/09	
FY 2009/10	
FY 2010/11	

**Capital Investment Plan
Orange County Schools
FY 2006-2016
OCB022 - Project Description Form**

Project Title: *Emergency Preparedness Improvements*

Project Description: *Preparation of district facilities for emergency management including fire alarm systems, fire extinguisher certification, increased security, and backup power*

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Sales Tax		263,000	225,000		60,000	10,000						558,000
Long Range Capital												0
PSBF												0
1992 Bond Funds												0
1997 Bond Funds												0
2001 Bond Funds												0
Other												0
												0
Total Project Funding	0	263,000	225,000	0	60,000	10,000	0	0	0	0	0	558,000

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Planning/Arch/Engin												0
Land/Assoc Fees												0
Construction												0
Equipment/Furnishings		263,000	225,000		60,000	10,000						558,000
Other												0
Contingency												0
												0
Total	0	263,000	225,000	0	60,000	10,000	0	0	0	0	0	558,000

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	0

Project Timetable

Completed to Date	
FY 2006/07	AL Stanback fire alarm upgrade; Cedar Ridge hallway security gates and courtyard door locks; security system for Central Office; emergency power wiring for Central Office; backup generator for district network servers; building signage (interior)
FY 2007/08	Swipe card security system for Hillsborough Elementary; fire alarm upgrade for New Hope
FY 2008/09	
FY 2009/10	Emergency electrical power for Pathways
FY 2010/11	District fire extinguisher certification

**Capital Investment Plan
Orange County Schools
FY 2006-2016
OCB022 - Project Description Form**

Project Title: Flooring Replacement

Project Description: Removal of worn carpet or tile, replacing with environmentally sensitive floor material.

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Sales Tax	409,000		109,000	36,000	53,000			50,000	50,000			707,000
Long Range Capital												0
PSBF												0
1992 Bond Funds												0
1997 Bond Funds												0
2001 Bond Funds												0
Other												0
												0
Total Project Funding	409,000	0	109,000	36,000	53,000	0	0	50,000	50,000	0		707,000

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Planning/Arch/Engin												0
Land/Assoc Fees												0
Construction												0
Equipment/Furnishings	409,000		109,000	36,000	53,000			50,000	50,000			707,000
Other												0
Contingency												0
												0
Total	409,000	0	109,000	36,000	53,000	0	0	50,000	50,000	0	0	707,000

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	0

Project Timetable

Completed to Date	Ongoing
FY 2006/07	
FY 2007/08	
FY 2008/09	
FY 2009/10	
FY 2010/11	

**Capital Investment Plan
Orange County Schools
FY 2006-2016
OCB022 - Project Description Form**

Project Title: *Grady Brown Renovation*

Project Description: *Building renovation; replace wing doors and locks; replace portable classroom walls;
replace sink and cabinets in the art room*

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Sales Tax	16,000	25,000	54,000	25,000		100,000	800,000	800,000	800,000			2,620,000
Long Range Capital												0
PSBF												0
1992 Bond Funds												0
1997 Bond Funds	100,000											100,000
2001 Bond Funds												0
Other												0
												0
Total Project Funding	116,000	25,000	54,000	25,000	0	100,000	800,000	800,000	800,000	0	0	2,720,000

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Planning/Arch/Engin												0
Land/Assoc Fees												0
Construction	116,000	25,000		25,000		100,000	800,000	800,000	800,000			2,666,000
Equipment/Furnishings			54,000									54,000
Other												0
Contingency												0
												0
Total	116,000	25,000	54,000	25,000	0	100,000	800,000	800,000	800,000	0	0	2,720,000

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	0

Project Timetable

Completed to Date	
FY 2006/07	Classroom portable wall replacement
FY 2007/08	Classroom portable wall replacement; replace wing doors and locks, replace sink and cabinets in art room
FY 2008/09	Classroom portable wall replacement
FY 2009/10	
FY 2010/11	Building renovation

**Capital Investment Plan
Orange County Schools
FY 2006-2016
OCB022 - Project Description Form**

Project Title: *Gravelly Hill Middle School*

Project Description: *New 700 student Middle School*

Project Funding

[illegible]

Cost Elements

[illegible]

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	0

Project Timetable

Completed to Date	Construction
FY 2006/07	Construction complete July 2006
FY 2007/08	
FY 2008/09	
FY 2009/10	
FY 2010/11	

**Capital Investment Plan
Orange County Schools
FY 2006-2016
OCB022 - Project Description Form**

Project Title: *Handicapped Accessibility*

Project Description: *Includes modification and additions to improve handicapped accessibility throughout all building, playing fields, and parking lots on seven campuses. This will bring facilities into compliance with the requirements under the NC Handicapped Code for buildings and grounds and the Americans with Disabilities Act.*

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Sales Tax	670,000					70,000	110,000	50,000	50,000			950,000
Long Range Capital												0
PSBF												0
1992 Bond Funds												0
1997 Bond Funds												0
2001 Bond Funds												0
Other												0
Total Project Funding	670,000	0	0	0	0	70,000	110,000	50,000	50,000	0	0	950,000

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Planning/Arch/Engin						70,000	110,000	50,000	50,000			280,000
Land/Assoc Fees												0
Construction	670,000											670,000
Equipment/Furnishings												0
Other												0
Contingency												0
Total	670,000	0	0	0	0	70,000	110,000	50,000	50,000	0	0	950,000

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	0

Project Timetable

Completed to Date	Ongoing
FY 2006/07	
FY 2007/08	
FY 2008/09	
FY 2009/10	
FY 2010/11	

OCB022 - Project Description Form

Project Title: *Hillsborough Elementary Renovation*

Project Description: *Drainage upgrade, sitework (K wing grading), and dishwasher replacement*

Project Funding

[illegible]

Cost Elements

[illegible]

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	0

Project Timetable

Completed to Date	
FY 2006/07	Drainage upgrade; dishwasher replacement
FY 2007/08	Sitework (K wing grading)
FY 2008/09	
FY 2009/10	
FY 2010/11	

**Capital Investment Plan
Orange County Schools
FY 2006-2016
OCB022 - Project Description Form**

Project Title: *Hillsborough Elementary Renovations*

Project Description: *Build addition to cafeteria*

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Sales Tax												0
Long Range Capital	500,000					857,500						1,357,500
PSBF												0
1992 Bond Funds												0
1997 Bond Funds												0
2001 Bond Funds	900,000											900,000
Other												0
Total Project Funding	1,400,000	0	0	0	0	857,500	0	0	0	0	0	2,257,500

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Planning/Arch/Engin	82,600											82,600
Land/Assoc Fees												0
Construction	1,317,400					857,500						2,174,900
Equipment/Furnishings												0
Other												0
Contingency												0
Total	1,400,000	0	0	0	0	857,500	0	0	0	0	0	2,257,500

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	0

Project Timetable

Completed to Date	
FY 2006/07	Cafeteria addition
FY 2007/08	
FY 2008/09	
FY 2009/10	
FY 2010/11	

**Capital Investment Plan
Orange County Schools
FY 2006-2016
OCB022 - Project Description Form**

Project Title: HVAC

Project Description: Maintain HVAC Systems

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Sales Tax	272,395	100,865	325,000	577,000	135,000	85,000	85,000	85,000				1,665,260
Long Range Capital												0
PSBF												0
1992 Bond Funds												0
1997 Bond Funds												0
2001 Bond Funds												0
Other												0
												0
Total Project Funding	272,395	100,865	325,000	577,000	135,000	85,000	85,000	85,000	0	0	0	1,665,260

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Planning/Arch/Engin												0
Land/Assoc Fees												0
Construction												0
Equipment/Furnishings												0
Other	272,395	100,865	325,000	577,000	135,000	85,000	85,000	85,000				0
Contingency												1,665,260
												0
Total	272,395	100,865	325,000	577,000	135,000	85,000	85,000	85,000	0	0	0	1,665,260

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	0

Project Timetable

Completed to Date	Ongoing upkeep of HVAC to correspond with OCS approved Strategic Plan
FY 2006/07	CP HVAC renovations (gym); OHS replace boiler condensation tank
FY 2007/08	CE air handler replacement; HE HVAC controls; OHS heating/cooling valves replacement; OHS boiler replacement (2 each); OHS boiler pumps replacement;
FY 2008/09	ALS HVAC chiller line insulation; CP HVAC for kitchen; CE air handler replacement; CE cooling tower replacement; EC cooling tower replacement; EC HVAC for kitchen; HE boiler replacement (cafeteria); HE HVAC chiller line insulation; OHS heating/cooling valves replacement; OHS boiler replacement (2 each); OHS boiler pumps replacement
FY 2009/10	CWS air handler unit replacement; OHS heating/cooling valves replacement
FY 2010/11	CWS air handler unit replacement

**Capital Investment Plan
Orange County Schools
FY 2006-2016
OCB022 - Project Description Form**

Project Title: *Indoor Air Quality Improvements*

Project Description: *Improve air quality in all facilities beginning 2005-2006*

Project Funding

[illegible]

Cost Elements

[illegible]

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	0

Project Timetable

Completed to Date	Ongoing
FY 2006/07	
FY 2007/08	
FY 2008/09	
FY 2009/10	
FY 2010/11	

OCB022 - Project Description Form

Project Title: *Kitchen Projects*

Project Description: *Convert all cafeterias to washing/serving dishes operation. Purchase dishwashers and support equipment for Cameron Park, C.W. Stanfield food service cooking and preparation equipment including convection ovens and steamers.*

Project Funding

[illegible]

Cost Elements

[illegible]

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	0

Project Timetable

Completed to Date	
FY 2006/07	
FY 2007/08	
FY 2008/09	
FY 2009/10	
FY 2010/11	

Capital Investment Plan
Orange County Schools
FY 2006-2016
OCB022 - Project Description Form

Project Title: Hydraulic Lifts

Project Description: Provide hydraulic lifts at school sites for maintenance of school equipment at excessive heights

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Sales Tax			24,000	12,000	12,000	12,000						60,000
Long Range Capital												0
PSBF												0
1992 Bond Funds												0
1997 Bond Funds												0
2001 Bond Funds												0
Other												0
												0
Total Project Funding	0	0	24,000	12,000	12,000	12,000	0	0	0	0	0	60,000

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Planning/Arch/Engin												0
Land/Assoc Fees												0
Construction												0
Equipment/Furnishings			24,000	12,000	12,000	12,000						60,000
Other												0
Contingency												0
												0
Total	0	0	24,000	12,000	12,000	12,000	0	0	0	0	0	60,000

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	0

Project Timetable

Completed to Date	
FY 2006/07	
FY 2007/08	Hydraulic lift for CRHS; hydraulic lift for OHS
FY 2008/09	Hydraulic lift for ALS
FY 2009/10	Hydraulic lift for GHMS
FY 2010/11	Hydraulic lift for PE

**Capital Investment Plan
Orange County Schools
FY 2006-2016
OCB022 - Project Description Form**

Project Title: *Maintenance Shop Renovation*

Project Description: *Renovate and construct an addition to the current Maintenance shop, shed, storage and office space*

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Sales Tax									50,000			50,000
Long Range Capital												0
PSBF												0
1992 Bond Funds												0
1997 Bond Funds												0
2001 Bond Funds												0
Other												0
												0
Total Project Funding	0	0	0	0	0	0	0	0	50,000	0	0	50,000

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Planning/Arch/Engin												0
Land/Assoc Fees												0
Construction									50,000			50,000
Equipment/Furnishings												0
Other												0
Contingency												0
												0
Total	0	0	0	0	0	0	0	0	50,000	0	0	50,000

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	0

Project Timetable

Completed to Date	
FY 2006/07	
FY 2007/08	
FY 2008/09	
FY 2009/10	
FY 2010/11	

**Capital Investment Plan
Orange County Schools
FY 2006-2016
OCB022 - Project Description Form**

Project Title: *Orange High School Renovation*

Project Description: *Building renovations; replacement of cafeteria doors; science lab renovations; restroom renovations*

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Sales Tax	1,928,000	201,800	159,800	79,800		189,000	489,000	800,000	885,000	860,000		5,592,400
Long Range Capital PSBF												0
1992 Bond Funds												0
1997 Bond Funds												0
2001 Bond Funds												0
Other												0
												0
Total Project Funding	1,928,000	201,800	159,800	79,800	0	189,000	489,000	800,000	885,000	860,000	0	5,592,400

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Planning/Arch/Engin	50,000											50,000
Land/Assoc Fees												0
Construction	753,000	201,800	159,800	79,800		189,000	489,000	800,000	885,000	860,000		4,417,400
Equipment/Furnishings	175,000											175,000
Other	950,000											950,000
Contingency												0
												0
Total	1,928,000	201,800	159,800	79,800	0	189,000	489,000	800,000	885,000	860,000	0	5,592,400

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	0

Project Timetable

Completed to Date	
FY 2006/07	Replace cafeteria doors; science lab renovations; restroom renovations
FY 2007/08	Building renovation; restroom renovation
FY 2008/09	Restroom renovations
FY 2009/10	
FY 2010/11	Building renovation

**Capital Investment Plan
Orange County Schools
FY 2006-2016
OCB022 - Project Description Form**

Project Title: *Parking Lot, Walkway, and Driveway Improvements*

Project Description: *Upgrade pedestrian and vehicular access to locations across the district*

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Sales Tax				83,500		30,000						113,500
Long Range Capital												0
PSBF												0
1992 Bond Funds												0
1997 Bond Funds												0
2001 Bond Funds												0
Other												0
Total Project Funding	0	0	0	83,500	0	30,000	0	0	0	0	0	113,500

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Planning/Arch/Engin												0
Land/Assoc Fees												0
Construction				83,500		30,000						113,500
Equipment/Furnishings												0
Other												0
Contingency												0
Total	0	0	0	83,500	0	30,000	0	0	0	0	0	113,500

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	0

Project Timetable

Completed to Date	
FY 2006/07	
FY 2007/08	
FY 2008/09	CP bus parking lot paving; CE repave main driveway; GAB replace sidewalks to bus lot; Transportation parking lot grading
FY 2009/10	
FY 2010/11	GAB sidewalk to Cedar Ridge & crosswalk

**Capital Investment Plan
Orange County Schools
FY 2006-2016
OCB022 - Project Description Form**

Project Title: *Pathways Elementary School*

Project Description: *Perimeter fencing for increased security at Pathways Elementary School*

Project Funding

[illegible]

Cost Elements

[illegible]

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	0

Project Timetable

Completed to Date	
FY 2006/07	
FY 2007/08	Perimeter fencing
FY 2008/09	
FY 2009/10	
FY 2010/11	

**Capital Investment Plan
Orange County Schools
FY 2006-2016
OCB022 - Project Description Form**

Project Title: *Playground Surfacing*

Project Description: *Provide a protective surface under and around playground equipment at all playgrounds. Install timber edging to hold material in place. A common cushioning material will be utilized at all sites for maximum protection and economy.*

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Sales Tax	140,000		50,000	50,000	50,000	50,000						340,000
Long Range Capital												0
PSBF												0
1992 Bond Funds												0
1997 Bond Funds												0
2001 Bond Funds												0
Other												0
												0
Total Project Funding	140,000	0	50,000	50,000	50,000	50,000	0	0	0	0	0	340,000

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Planning/Arch/Engin												0
Land/Assoc Fees												0
Construction	140,000		50,000	50,000	50,000	50,000						340,000
Equipment/Furnishings												0
Other												0
Contingency												0
												0
Total	140,000	0	50,000	50,000	50,000	50,000	0	0	0	0	0	340,000

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	0

Project Timetable

Completed to Date	
FY 2006/07	
FY 2007/08	
FY 2008/09	
FY 2009/10	
FY 2010/11	

**Capital Investment Plan
Orange County Schools
FY 2006-2016
OCB022 - Project Description Form**

Project Title: *Roofing*

Project Description: *This project includes major upgrades to roofing systems that commenced in 2002 and conclude in 2012. Project descriptions outlined in the Orange County Schools Strategic Roofing Plan.*

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Sales Tax	456,635		375,000	637,500	187,500	25,000	123,800					1,805,435
Long Range Capital												0
PSBF												0
1992 Bond Funds												0
1997 Bond Funds	200,000											0
2001 Bond Funds												200,000
Other	355,655											0
												355,655
Total Project Funding	1,012,290	0	375,000	637,500	187,500	25,000	123,800	0	0	0	0	2,361,090

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Planning/Arch/Engin	150,000		375,000	637,500	187,500	25,000	123,800					1,498,800
Land/Assoc Fees												0
Construction	862,290											862,290
Equipment/Furnishings												0
Other												0
Contingency												0
												0
Total	1,012,290	0	375,000	637,500	187,500	25,000	123,800	0	0	0	0	2,361,090

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	0

Project Timetable

Completed to Date	Developed strategic roofing plan to maintain roofs over the next 15 years.
FY 2006/07	
FY 2007/08	CWS roof replacement (sections 3A, 3B, and 1A)
FY 2008/09	CWS roof replacement (sections 3B and 1A, 1B, and 1C); OHS roof replacement (sections E,I,G, and D wing)
FY 2009/10	CWS roof replacement (sections 1B and 1C)
FY 2010/11	Central Office roof replacement

**Capital Investment Plan
Orange County Schools
FY 2006-2016
OCB022 - Project Description Form**

Project Title: *Technology Upgrades*

Project Description: *Purchase equipment including computers, file servers, telecommunication equipment, video equipment and retrofit facilities. Six technology systems are planned for each school: computer networks; hardware work stations; software; multimedia; telecommunications; and electronic systems management.*

Project Funding

[illegible]

Cost Elements

[illegible]

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	0

Project Timetable

Completed to Date	Ongoing
FY 2006/07	Technology upgrades
FY 2007/08	
FY 2008/09	
FY 2009/10	
FY 2010/11	

CHAPEL HILL – CARRBORO CITY SCHOOLS

CAPITAL INVESTMENT PLAN

2006 – 2016

Chapel Hill-Carrboro City Board of Education

Adopted May 18, 2006

CAPITAL INVESTMENT PLAN - 2006-16

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CHAPEL HILL - CARRBORO CITY SCHOOLS CAPITAL INVESTMENTS PLAN 2006 - 2016													
PROJECT TITLE	PRIOR YEARS	Year 1 2006-07	Year 2 2007-08	Year 3 2008-09	Year 4 2009-10	Year 5 2010-11	Year 6 2011-12	Year 7 2012-13	Year 8 2013-14	Year 9 2014-15	Year 10 2015-16	TEN YEAR TOTAL	PROJECT TOTAL
ADA Requirements	338,150	10,000	25,000	25,000	50,000	75,000	50,000	50,000	50,000	50,000	75,000	460,000	798,150
Abatement Projects	260,000	60,000	60,000		50,000	70,000	70,000	25,000	50,000	75,000	75,000	535,000	795,000
Philips: Replace Floor Tile					75,000							75,000	75,000
CHHS: Replace Floor Tile					75,000							75,000	75,000
Athletic Facilities and Playgrounds	1,567,387											-	1,567,387
Culbreth: Track Resurface, Bleachers, Gym Floor		65,000				75,000						160,000	160,000
McDougle: Track Resurface, Bleachers, Gym Floor						150,000						150,000	150,000
Philips: Track, Gym Acoustics, and Gym Floor		110,000				75,000						185,000	185,000
CHHS: Weight Rm Fl, Fields, Gym	-	25,000		200,000						100,000		325,000	325,000
ECHHS and Scroggs: Athletic Field Improvements							102,592				150,000	252,592	252,592
Tennis Courts - 6 new courts		485,000										485,000	485,000
Playgrounds - 2 elementary schools		150,000										150,000	150,000
Classroom/Building Improvements	745,000												745,000
Ephesus, FPG, other Bathroom Improvements					200,000	200,000						400,000	400,000
CHHS: Cultural Arts Bldg-Lobby, Restroom Imp.				300,000			100,000					400,000	400,000
Doors/Hardware/Canopies	435,000											-	435,000
Estes Hills: Campus Canopies, Doors, Hardware							25,000					25,000	25,000
Culbreth: Doors and Hardware			50,000	50,000								100,000	100,000
Philips: Doors and Hardware		50,000					25,000					75,000	75,000
CHHS: Doors/Hardware and Canopy				75,000			25,000				75,000	175,000	175,000
Electrical Systems	125,000											-	125,000
Elementary Schools: Increase Electrical Distribution		20,000											
Philips: Increase Electrical Distribution				50,000				75,000		75,000		170,000	170,000
CHHS: Electrical Upgrades and Increased Dist.				200,000								50,000	50,000
Energy Efficiency/Lighting Improvements												200,000	200,000
Carboro: Replace Light Fixtures	251,316											-	251,316
Ephesus: Replace Light Fixtures						-		210,000				210,000	210,000
FP Graham: Replace Light Fixtures						200,000						200,000	200,000
Seawek: Replace Light Fixtures						300,000						300,000	300,000
Culbreth: Replace Light Fixtures						-	300,000					300,000	300,000
Philips: Replace Light Fixtures						320,000						320,000	320,000
CHHS: Replace Light Fixtures					587,000							587,000	587,000
Fire/Safety/Security	1,221,900											-	1,221,900
CHHS: Security System Improvements		10,000										10,000	10,000
Ephesus Elementary: Update Fire Panel/Intercom			75,000									75,000	75,000
McDougle Campus: security system upgrades		10,000										10,000	10,000
Access Control Systems		69,659	100,000	78,583								248,242	248,242
Indoor Air Quality	230,000	25,000	12,153	25,000	40,000	40,000	25,000	50,000	50,000	75,000	75,000	417,153	647,153
Duct Cleaning, Seal Leaks, Preserve Façade						25,000	25,000	25,000				75,000	75,000
Carpet Removal, Elementary Schools			75,000	175,000	138,751	175,000						563,751	563,751

PROJECT TITLE	PRIOR YEARS	Year 1 2006-07	Year 2 2007-08	Year 3 2008-09	Year 4 2009-10	Year 5 2010-11	Year 6 2011-12	Year 7 2012-13	Year 8 2013-14	Year 9 2014-15	Year 10 2015-16	TEN YEAR TOTAL	PROJECT TOTAL
Mechanical Systems	3,680,490											-	3,680,490
Canboro: 400 Wing Chiller		50,000										50,000	50,000
Ephesus: New Wing Chiller		50,000										50,000	50,000
Estes Hills: Cooling Tower and heaters						100,000						100,000	100,000
Seawell: Bathroom Heat and Hot Water												-	-
Culbreth: HVAC Duct Replacement							350,000					350,000	350,000
McDougle Campus: Convert Controls to Digital/EMS										200,000		200,000	200,000
CHHS: Chiller C.A Bld., replace elect. heat D Bld.							594,550	200,000				794,550	794,550
Mobile Classrooms/Rental Space	1,450,000											-	1,450,000
High School Units, District Staff Space		110,000	110,000	110,000	150,000	-	-	-	240,000	-		720,000	720,000
												-	-
Paving/Parking Lots	1,026,590											-	1,026,590
Ephesus: Repair/Pave Driveway and Lots				57,541								57,541	57,541
Seawell: Repair/Pave Driveways and Lots				50,000								50,000	50,000
McDougle Campus: Repair/Pave Driveways & Lots						317,748						317,748	317,748
Phillips: Repair/Pave Driveways and Lots								210,000				210,000	210,000
CHHS: Repair/Pave Student and Teacher Lots				150,000							55,210	205,210	205,210
Roofing Projects	2,867,126											-	2,867,126
Estes Hills Elementary School		550,000	-									550,000	550,000
Glenwood Elementary - Primary Building					357,000							357,000	357,000
McDougle Middle - Seal and Repairs									210,000			210,000	210,000
Phillips: New Wing Roof				350,000								350,000	350,000
CHHS: Roof Replacements - CA Bld		520,000						300,000				820,000	820,000
CHHS: Seal and Repairs					338,856							338,856	338,856
Lincoln Center: Warehouse Roof		450,000										450,000	450,000
Technology	11,007,502											-	11,007,502
Infrastructure-Maint./Upg. (incl C2S)		200,000	230,000	260,000	150,000	235,000	200,000	395,000	260,000	260,000	275,000	2,465,000	2,465,000
Software licensing/subscriptions		90,000	90,000	90,000	130,000	110,000	110,000	140,000	130,000	130,000	130,000	1,150,000	1,150,000
Video Projects		40,000	5,000	5,000	5,000	5,000	10,000	10,000	20,000	10,000	10,000	120,000	120,000
Computer/AV Hardware		300,000	300,000	300,000	520,000	430,000	605,000	400,000	600,000	760,000	800,000	5,015,000	5,015,000
Contracted Services		110,000	80,000	85,000	110,000	120,000	120,000	120,000	140,000	130,000	150,000	1,165,000	1,165,000
Phone Systems		100,000	100,000	10,000	10,000	10,000	10,000	10,000	40,000	10,000	10,000	310,000	310,000
Home/Community Access		20,000	20,000	40,000	60,000	80,000	100,000	160,000	175,000	200,000	250,000	1,105,000	1,105,000
On-Line Resources		150,000	175,000	200,000	225,000	250,000	250,000	250,000	250,000	250,000	250,000	2,250,000	2,250,000
Window Replacements	1,220,000											-	1,220,000
Ephesus: Replace Windows in Original Building						150,000						150,000	150,000
Seawell: Replace Classroom and General Areas						100,000	50,000					150,000	150,000
Culbreth: Replace Classroom and General Areas								200,000				200,000	200,000
Phillips: Replace Classroom and General Areas												-	-
CHHS: Window Replacements		305,000							100,000	200,000		605,000	605,000
Building Additions:													
McDougle Middle School Auditorium									750,000	1,274,492	1,500,000	3,524,492	3,524,492
Culbreth Middle School Science Labs								882,859	653,744			1,456,603	1,456,603

PROJECT TITLE	PRIOR YEARS	Year 1 2006-07	Year 2 2007-08	Year 3 2008-09	Year 4 2009-10	Year 5 2010-11	Year 6 2011-12	Year 7 2012-13	Year 8 2013-14	Year 9 2014-15	Year 10 2015-16	TEN YEAR TOTAL	PROJECT TOTAL
New Facilities:													
High School #3 - opens 2007/08	16,683,830	15,952,667	3,305,503									19,258,170	35,942,000
TOTAL EXPENDITURES	43,109,291	20,107,326	4,812,656	2,886,124	3,271,607	3,612,748	3,147,142	3,632,859	3,718,744	3,799,492	3,880,210	52,868,908	95,978,199
CIP REVENUE													
HIGH SCHOOL #3 FUNDING:													
Accumulated Impact Fees (6.1M + 3.2M)	9,300,000											-	9,300,000
Alternative Financing:													
High School #3	2,500,000											-	2,500,000
High School #3 (Smart Growth Initiatives)	2,200,000											-	2,200,000
Portion of Elementary #10 Financing	1,236,508	3,063,492										3,063,492	4,300,000
2001 Bond Funds:													
High School #3 (originally for Elem. #10)		11,441,841	1,358,159									12,800,000	12,800,000
Sales Tax Refunds/Rebates			500,000									500,000	500,000
Long Range Pay-As-You-Go Funds-HS#3	1,447,322	1,447,334	1,447,344									2,894,678	4,342,000
Alternative Financing-Older Schools	5,152,904	3,077,096	370,000									3,447,096	8,600,000
Long Range Pay-As-You-Go Funds-Projects	1,285,782	1,077,563	1,137,153	2,886,124	3,271,607	3,612,748	3,147,142	3,632,859	3,718,744	3,799,492	3,880,210	30,163,642	31,449,424
TOTAL CIP FUNDS AVAILABLE	23,122,516	20,107,326	4,812,656	2,886,124	3,271,607	3,612,748	3,147,142	3,632,859	3,718,744	3,799,492	3,880,210	52,868,908	75,991,424
UNFUNDED PROJECTS:													
Elementary School #10-opens 2009-10		700,000	4,782,735	14,269,710	2,349,578							22,102,023	22,102,023
Elementary School #11-opens 2010-11			444,890	4,893,797	14,681,388	2,224,453						22,244,528	22,244,528
New Central Office-opens 2010-11			196,584	2,162,424	6,487,272	982,920						9,829,200	9,829,200
Lincoln Center to Educational Facility-2011-12				212,430	2,336,734	7,010,200	1,062,152					10,621,516	10,621,516
Middle School #5 - opens 2012-13					693,360	7,628,960	22,880,882	3,466,800				34,668,002	34,668,002
High School Addition-opens 2014-15							494,576	5,440,336	16,321,010	2,472,880		24,728,802	24,728,802

**Capital Investment Plan
Chapel Hill Carrboro City Schools
FY 2006-2016
OCBO22 - Project Description Form**

Complete this form for each project in which funding is being requested.

Project Title: **Compliance with the Americans with Disabilities Act (ADA)**

Project Description: In order to comply with the Americans with Disabilities Act, district facilities require continuous improvements. Building modifications are necessary to provide more accessible means of egress and eliminate obstructions to movement. Future projects include installation of curb cuts in parking lots, bathroom renovations, installing ramps at building entrances, enlarging door openings, providing lever door handles, equip doors with automatic opening devices, and installing and enhancing chair lifts.

Total Project Cost (as included in FY2006/16 CIP)

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
<i>Project Costs</i>	338,150	10,000	25,000	25,000	50,000	75,000	50,000	50,000	50,000	50,000	75,000	<i>798,150</i>

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Impact fee Balance												
2001 Bond Funds												
Alternative Financing												
Long Range Pay-As-You-Go	338,150	10,000	25,000	25,000	50,000	75,000	50,000	50,000	50,000	50,000	75,000	<i>798,150</i>
Other												
<i>Total Project Funding</i>	<i>338,150</i>	<i>10,000</i>	<i>25,000</i>	<i>25,000</i>	<i>50,000</i>	<i>75,000</i>	<i>50,000</i>	<i>50,000</i>	<i>50,000</i>	<i>50,000</i>	<i>75,000</i>	<i>798,150</i>

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	Total Project
Planning/Arch/Engin							
Land/Assoc Fees							
Construction		10,000	25,000	25,000	50,000	75,000	185,000
Equipment/Furnishings							
Other							
Contingency							
<i>Total</i>		<i>10,000</i>	<i>25,000</i>	<i>25,000</i>	<i>50,000</i>	<i>75,000</i>	<i>185,000</i>

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	

Project Timetable

Completed to Date	
FY 2006/07	Accessibility Improvements.
FY 2007/08	Accessibility Improvements.
FY 2008/09	Accessibility Improvements.
FY 2009/10	Accessibility Improvements.
FY 2010/11	Accessibility Improvements.

**Capital Investment Plan
Chapel Hill Carrboro City Schools
FY 2006-2016
OCBO22 - Project Description Form**

Complete this form for each project in which funding is being requested.

Project Title: Abatement Projects

Project Description: Hazardous materials exist in school buildings and require abatement measures. Asbestos floor tile must be removed under containment conditions with proper testing and certification. Exterior soffits and ceilings that contain asbestos require special handling and disposal. Contractors are employed to perform detailed cleaning to minimize unwanted air particles. Licensed contractors remove used science lab chemicals and other hazardous wastes. Replacement of asbestos floor tile is planned for Phillips Middle School and Chapel Hill High School. These projects are scheduled to begin in 2009/10.

Total Project Cost (as included in FY2006/16 CIP)

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Project Costs	260,000	60,000	60,000		50,000	70,000	70,000	25,000	50,000	75,000	75,000	795,000

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Impact fee Balance												
2001 Bond Funds												
Alternative Financing		60,000	60,000									120,000
Long Range Pay-As-You-Go					50,000	70,000	70,000	25,000	50,000	75,000	75,000	415,000
Other												
Total Project Funding	260,000	60,000	60,000	0	50,000	70,000	70,000	25,000	50,000	75,000	75,000	535,000

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	Total Project
Planning/Arch/Engin							
Land/Assoc Fees							
Construction		60,000	60,000		50,000	70,000	240,000
Equipment/Furnishings							
Technology							
Contingency							
<i>Total</i>	<i>260,000</i>	<i>60,000</i>	<i>60,000</i>		<i>50,000</i>	<i>70,000</i>	<i>240,000</i>

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	

Project Timetable

Completed to Date	
FY 2006/07	Abatement of asbestos floor tile, hazardous material handling, underground storage testing, and air test samples.
FY 2007/08	Abatement of asbestos floor tile, hazardous material handling, underground storage testing, and air test samples.
FY 2008/09	
FY 2009/10	Asbestos floor tile removed at Phillips Middle School and Chapel Hill High School.
FY 2010/11	Asbestos floor tile removed at Phillips Middle School and Chapel Hill High School.

**Capital Investment Plan
Chapel Hill Carrboro City Schools
FY 2006-2016
OCBO22 - Project Description Form**

Complete this form for each project in which funding is being requested.

Project Title: Athletic Facilities and Playgrounds

Project Description: District athletic facilities and play areas are used throughout the year by thousands of students and community residents. Academic instruction, competitive events, and community recreational programs use the district's gymnasiums, 24 play fields, running tracks, and playgrounds on a regular basis. Planned maintenance and replacements are required to ensure proper operation and enjoyment of facilities. In 2006/07, 6 tennis courts will be constructed. The location of the tennis courts is under review and Carrboro High School, Culbreth Middle School and McDougle Middle School are being studied for the best location. Also in 2006/07, the acoustics in Phillips' gymnasium will be improved, CHHS weight room floor will be repaired, and the tracks at Culbreth and Phillips will be resurfaced. Installation of 2 elementary school playgrounds is also planned in 2006/07. Carrboro, Estes Hills, and Ephesus Elementary School need new playground facilities. The CIP will fund 2 schools and the Recurring Capital Budget will provide funding for the third. The athletic fields at CHHS will be renovated in 2008/09. In 2010/11, the track at McDougle Middle School will be repaired and improved and field repairs will be performed at Culbreth and Phillips. In 2011/12, the athletic fields at ECHHS and Scroggs will be improved. Beginning in 2012/13, the gymnasium wood floors at CHHS will be repaired.

Total Project Cost (as included in FY2006/16 CIP)

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
<i>Project Costs</i>	1,567,387	855,000		200,000		300,000	102,592			100,000	150,000	3,274,979

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Impact fee Balance												
2001 Bond Funds												
Alternative Financing		855,000										855,000
Long Range Pay-As-You-Go				200,000		300,000	102,592			100,000	150,000	852,592
Other												
<i>Total Project Funding</i>	1,567,387	855,000	0	200,000	0	300,000	102,592	0	0	100,000	150,000	1,707,592

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	Total Project
Planning/Arch/Engin							
Land/Assoc Fees							
Construction		855,000		200,000		300,000	1,355,000
Equipment/Furnishings							
Other							
Contingency							
<i>Total</i>	1,567,387	855,000		200,000		300,000	1,355,000

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	

Project Timetable

Completed to Date	
FY 2006/07	Six tennis courts constructed, acoustical improvements at Phillips gym, repair floor CHHS weight room, 2 elementary school playgrounds, and running track resurfacing at Culbreth and Phillips.
FY 2007/08	
FY 2008/09	Athletic field improvements at CHHS.
FY 2009/10	
FY 2010/11	Repairs to the running track at McDougale Middle School, and field repairs at Culbreth and Phillips.

**Capital Investment Plan
Chapel Hill Carrboro City Schools
FY 2006-2016
OCBO22 - Project Description Form**

Complete this form for each project in which funding is being requested.

Project Title: Classroom/Building Improvements

Classrooms and other areas in the district's older buildings require improvements and upgrades. In 2008/09, the lobby and bathrooms in the Cultural Arts Building at Chapel Hill High School are scheduled for needed improvements. Starting in 2009/10, bathrooms in the older schools will begin to undergo improvements. Specifically, Ephesus Elementary, Estes Hills Elementary, Seawell Elementary, Culbreth Middle, and Phillips Middle Schools will be targeted for improvements. Bathroom fixtures will be replaced with water efficient equipment. Lighting will be improved. Ceramic tile floors and walls will be reconditioned or replaced.

Total Project Cost (as included in FY2006/16 CIP)

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Project Costs	745,000			300,000	200,000	200,000	100,000					1,545,000

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Impact fee Balance												
2001 Bond Funds												
Alternative Financing												
Long Range Pay-As-You-Go				300,000	200,000	200,000	100,000					800,000
Other												
Total Project Funding	745,000	0	0	300,000	200,000	200,000	100,000	0	0	0	0	800,000

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	Total Project
Planning/Arch/Engin							
Land/Assoc Fees				35,000	20,000	10,000	65,000
Construction				265,000	180,000	190,000	635,000
Equipment/Furnishings							
Other							
Contingency							
Total	745,000			300,000	200,000	200,000	700,000

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	

Project Timetable

Completed to Date	
FY 2006/07	
FY 2007/08	
FY 2008/09	CHHS Cultural Arts Building improvements.
FY 2009/10	Bathroom improvements at Ephesus, Estes Hills, Seawell, Culbreth, and Phillips Schools.
FY 2010/11	Bathroom improvements at Ephesus, Estes Hills, Seawell, Culbreth, and Phillips Schools.

**Capital Investment Plan
Chapel Hill Carrboro City Schools
FY 2006-2016
OCBO22 - Project Description Form**

Complete this form for each project in which funding is being requested.

Project Title: **Doors, Hardware, and Canopies**

Numerous interior and exterior doors, frames, and hardware need to be replaced and upgraded. Doors over 20 years old that have been subject to constant heavy use develop alignment problems and do not function properly. Security and safety can be compromised. Additionally, walkway overhead canopies are in need of repair and replacement on various campuses. In 2006/07 funds in this capital account are targeted for door and hardware replacements at Phillips Middle School. In 2007/08 funds are targeted for Culbreth Middle School. In 2008/09, funds are budgeted to continue the replacements and upgrades at Culbreth and Chapel Hill High School. Funding is also planned in 2011/12 for continued replacements and upgrades at upper schools.

Total Project Cost (as included in FY2006/16 CIP)

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
<i>Project Costs</i>	435,000	50,000	50,000	125,000			75,000				75,000	810,000

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Impact fee Balance												
2001 Bond Funds												
Alternative Financing		17,437	50,000									67,437
Long Range Pay-As-You-Go		32,563		125,000			75,000				75,000	307,563
Other												
<i>Total Project Funding</i>	435,000	50,000	50,000	125,000	0	0	75,000	0	0	0	75,000	375,000

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	Total Project
Planning/Arch/Engin							
Land/Assoc Fees							
Construction		50,000	50,000	125,000			225,000
Equipment/Furnishings							
Other							
Contingency							
<i>Total</i>	<i>435,000</i>	<i>50,000</i>	<i>50,000</i>	<i>125,000</i>			<i>225,000</i>

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	

Project Timetable

Completed to Date	
FY 2006/07	Door and hardware replacements at Phillips Middle School.
FY 2007/08	Door and hardware replacements at Culbreth Middle School.
FY 2008/09	Door and hardware replacements at Chapel Hill High School.
FY 2009/10	
FY 2010/11	

**Capital Investment Plan
Chapel Hill Carrboro City Schools
FY 2006-2016
OCBO22 - Project Description Form**

Complete this form for each project in which funding is being requested.

Project Title: **Electrical Systems**

As a result of additional equipment being introduced in the schools and modifications that occur with technology, school buildings require evaluation and monitoring of electrical systems. Electrical distribution systems require upgrades and expansion at some schools. Some electrical systems have already been improved; however, additional work is planned. In 2006/07 capital funds are targeted for electrical service improvements in elementary schools. In 2008/09, funding is identified for electrical service improvements at Culbreth, Phillips, and CHHS. Long term, in 2012/13 and 2014/15, capital funds are budgeted for continued improvements at all schools.

Total Project Cost (as included in FY2006/16 CIP)

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
<i>Project Costs</i>	125,000	20,000		250,000				75,000		75,000		545,000

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Impact fee Balance												
2001 Bond Funds												
Alternative Financing		20,000										20,000
Long Range Pay-As-You-Go				250,000				75,000		75,000		400,000
Other												
<i>Total Project Funding</i>	125,000	20,000	0	250,000	0	0	0	75,000	0	75,000	0	420,000

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	Total Project
Planning/Arch/Engin				25,000			25,000
Land/Assoc Fees							
Construction		20,000		225,000			245,000
Equipment/Furnishings							
Other							
Contingency							
<i>Total</i>	<i>125,000</i>	<i>20,000</i>		<i>250,000</i>			<i>270,000</i>

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	

Project Timetable

Completed to Date	
FY 2006/07	Electrical improvements at elementary schools.
FY 2007/08	
FY 2008/09	Electrical improvements at middle and high schools.
FY 2009/10	
FY 2010/11	

**Capital Investment Plan
Chapel Hill Carrboro City Schools
FY 2006-2016
OCBO22 - Project Description Form**

Complete this form for each project in which funding is being requested.

Project Title: **Energy Efficiency and Lighting Improvements**

The district's Sustainable Guidelines identify lighting as an area that should be improved. T8 light bulbs with electric ballasts and controls are recommended and installed during new construction. These elements improve the quality of light while reducing energy consumption. The EPA has estimated that lighting replacements of this type produce energy savings as high as fifty percent of present lighting usage. This capital account identifies funds to replace lighting systems in the district's older buildings. Budgeted projects begin in 2009/10 at Chapel Hill High School. Beginning in 2010/11 and continuing through 2012/13, light fixtures will be upgraded at FP Graham Elementary, Seawell Elementary, Phillips Middle, Culbreth Middle, and Ephesus Elementary.

Total Project Cost (as included in FY2006/16 CIP)

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
<i>Project Costs</i>	251,316				587,000	820,000	300,000	210,000				2,168,316

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Impact fee Balance												
2001 Bond Funds												
Alternative Financing												
Long Range Pay-As-You-Go					587,000	820,000	300,000	210,000				1,917,000
Other												
<i>Total Project Funding</i>	251,316	0	0	0	587,000	820,000	300,000	210,000	0	0	0	1,917,000

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	Total Project
Planning/Arch/Engin					35,000	50,000	85,000
Land/Assoc Fees					552,000	770,000	1,322,000
Construction							
Equipment/Furnishings							
Other							
Contingency							
<i>Total</i>	251,316				587,000	820,000	1,407,000

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	

Project Timetable

Completed to Date	
FY 2006/07	
FY 2007/08	
FY 2008/09	
FY 2009/10	Lighting improvements at Chapel Hill High School.
FY 2010/11	Lighting improvements at Culbreth and Phillips Middle Schools.

**Capital Investment Plan
Chapel Hill Carrboro City Schools
FY 2006-2016
OCBO22 - Project Description Form**

Complete this form for each project in which funding is being requested.

Project Title: **Fire, Safety, and Security Systems**

The major CIP project to replace Fire/Safety Systems at seven schools was finished this year. All district schools now have Fire Safety Systems that have been installed no later than 1995 and meet current fire safety codes. Beginning in 2006/07, security systems at CHHS, McDougle Elementary and Middle Schools will be enhanced, and access control systems will be improved throughout the district. In 2007/08, the fire panel at Ephesus Elementary School will be upgraded and access control systems will continue to be improved.

Total Project Cost (as included in FY2006/16 CIP)

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
<i>Project Costs</i>	1,221,900	89,659	175,000	78,583								<i>1,565,142</i>

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Impact fee Balance												
2001 Bond Funds												
Alternative Financing		89,659	175,000									264,659
Long Range Pay-As-You-Go				78,583								78,583
Other												
<i>Total Project Funding</i>	<i>1,221,900</i>	<i>89,659</i>	<i>175,000</i>	<i>78,583</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>343,242</i>

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	Total Project
Planning/Arch/Engin							
Land/Assoc Fees							
Construction		89,659	175,000	78,583			343,242
Equipment/Furnishings							
Other							
Contingency							
Total	1,221,900	89,659	175,000	78,583			343,242

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	

Project Timetable

Completed to Date	
FY 2006/07	Security enhancements and improvements at high schools and middle schools.
FY 2007/08	Security enhancements and improvements at high schools and middle schools as well as fire safety upgrades at Ephesus Elementary School.
FY 2008/09	Security enhancements and improvements at all schools.
FY 2009/10	
FY 2010/11	

**Capital Investment Plan
Chapel Hill Carrboro City Schools
FY 2006-2016
OCBO22 - Project Description Form**

Complete this form for each project in which funding is being requested.

Project Title: **Indoor Air Quality Improvements**

Project Description: The school district continues to address the quality of indoor air in buildings. Air testing is continually performed. Environmental Management Systems are established with the assistance of accredited professionals. The district's old HVAC equipment requires through cleaning by licensed contractors. Classrooms and offices require specialized cleaning and remediation activities. Staff training and awareness programs are required. Diligent attention and continuous work is needed. This Capital Investment Account targets funds for these services. In 2007/08, the removal of classroom carpet will begin at elementary schools. Air duct cleaning, exterior brick pointing, and building façade repairs are also included and scheduled to begin in 2010/11.

Total Project Cost (as included in FY2006/16 CIP)

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Project Costs	230,000	25,000	87,153	200,000	178,751	240,000	50,000	75,000	50,000	75,000	75,000	1,285,904

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Impact fee Balance												
2001 Bond Funds												
Alternative Financing			60,000									60,000
Long Range Pay-As-You-Go		25,000	27,153	200,000	178,751	240,000	50,000	75,000	50,000	75,000	75,000	995,904
Other												
Total Project Funding	230,000	25,000	87,153	200,000	178,751	240,000	50,000	75,000	50,000	75,000	75,000	1,055,904

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	Total Project
Planning/Arch/Engin				20,000	10,000	20,000	50,000
Land/Assoc Fees							
Construction		25,000	87,153	180,000	168,751	220,000	680,904
Equipment/Furnishings							
Other							
Contingency							
Total	230,000	25,000	87,153	200,000	178,751	240,000	730,904

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	

Project Timetable

Completed to Date	
FY 2006/07	Building IAQ testing and surveys, performing specialized cleaning and remediation.
FY 2007/08	Begin removal of classroom carpet in elementary schools. Building IAQ testing and surveys, performing specialized cleaning and remediation.
FY 2008/09	Continue removal of classroom carpet in elementary schools. Building IAQ testing and surveys, performing specialized cleaning and remediation.
FY 2009/10	Continue removal of classroom carpet in elementary schools. Building IAQ testing and surveys, performing specialized cleaning and remediation.
FY 2010/11	Continue removal of classroom carpet in elementary schools. Begin duct cleaning. Building IAQ testing and surveys, performing specialized cleaning and remediation.

**Capital Investment Plan
Chapel Hill Carrboro City Schools
FY 2006-2016
OCBO22 - Project Description Form**

Complete this form for each project in which funding is being requested.

Project Title: **Mechanical Systems**

Mechanical systems are an integral part of a building's infrastructure. As equipment nears and surpasses its life cycle, performance and efficiency deteriorate. This capital account identifies funds for the planned replacement of equipment that principally service the building HVAC systems. In 2006/07, chillers will be replaced at Carrboro and Ephesus Elementary Schools. In 2010/11, funds are budgeted to replace the cooling tower and miscellaneous water heaters at Estes Hills Elementary School. In 2011/12, air ducts and associated equipment at Culbreth Middle School will be replaced and the HVAC equipment at Chapel Hill High School's Cultural Arts Building will be replaced over a 2 year period. Long term, in 2014/15 the McDougle campus will be upgraded to digital control systems.

Total Project Cost (as included in FY2006/16 CIP)

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Project Costs	3,680,490	100,000				100,000	944,550	200,000		200,000		5,225,040

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Impact fee Balance												
2001 Bond Funds												
Alternative Financing		100,000										100,000
Long Range Pay-As-You-Go						100,000	944,550	200,000		200,000		1,444,550
Other												
Total Project Funding	3,680,490	100,000	0	0	0	100,000	944,550	200,000	0	200,000	0	1,544,550

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	Total Project
Planning/Arch/Engin							
Land/Assoc Fees							
Construction		100,000				100,000	200,000
Equipment/Furnishings							
Other							
Contingency							
<i>Total</i>	<i>3,680,490</i>	<i>100,000</i>				<i>100,000</i>	<i>200,000</i>

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	

Project Timetable

Completed to Date	
FY 2006/07	Replacement of chillers at Carrboro and Ephesus Elementary Schools.
FY 2007/08	
FY 2008/09	
FY 2009/10	
FY 2010/11	Replacement of chiller and heaters at Estes Hills Elementary School.

**Capital Investment Plan
Chapel Hill Carrboro City Schools
FY 2006-2016
OCBO22 - Project Description Form**

Complete this form for each project in which funding is being requested.

Project Title: **Mobile Classrooms and Rental Space**

Project Description: This Capital Improvement Plan account identifies funds for the installation mobile classrooms and the rental of temporary office space. Mobile classrooms are either purchased new or relocated and address student enrollment increases until permanent facilities are built. Temporary office space is necessary to accommodate district employees. Long term, additional mobile classrooms are planned in 2013-14 to address enrollment increases throughout the district especially prior to the opening of the additions at Carrboro High School.

Total Project Cost (as included in FY2006/16 CIP)

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Project Costs	1,450,000	110,000	110,000	110,000	150,000				240,000			2,170,000

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Impact fee Balance												
2001 Bond Funds												
Alternative Financing		110,000										110,000
Long Range Pay-As-You-Go			110,000	110,000	150,000				240,000			610,000
Other												
Total Project Funding	1,450,000	110,000	110,000	110,000	150,000	0	0	0	240,000	0	0	720,000

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	Total Project
Planning/Arch/Engin							
Land/Assoc Fees							
Construction					40,000		40,000
Equipment/Furnishings							
Rental of Mobile Units/Temp Space		110,000	110,000	110,000	110,000		440,000
Contingency							
<i>Total</i>	<i>1,450,000</i>	<i>110,000</i>	<i>110,000</i>	<i>110,000</i>	<i>150,000</i>		<i>480,000</i>

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	

Project Timetable

Completed to Date	
FY 2006/07	Rent payments for mobile units and temporary space.
FY 2007/08	Rent payments for mobile units and temporary space.
FY 2008/09	Rent payments for mobile units and temporary space.
FY 2009/10	Rent payments for mobile units and temporary space.
FY 2010/11	

**Capital Investment Plan
Chapel Hill Carrboro City Schools
FY 2006-2016
OCBO22 - Project Description Form**

Complete this form for each project in which funding is being requested.

Project Title: **Paving and Parking Lot Repairs**

The school district maintains more than 220,000 square yards of asphalt pavement. This includes nearly 3,000 parking spaces and access roads. This infrastructure is used heavily throughout the year. Continual maintenance and planned repairs are essential to maintain safe conditions. This capital account contains funds to perform repairs at Chapel Hill High School, Phillips Middle School, Seawell Elementary School, Ephesus Elementary School, and the McDougle campus. Funds are targeted beginning in 2008/09 and running intermittently through 2012/13.

Total Project Cost (as included in FY2006/16 CIP).

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
<i>Project Costs</i>	1,026,590			257,541		317,748		210,000			55,210	1,867,089

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Impact fee Balance												
2001 Bond Funds												
Alternative Financing												
Long Range Pay-As-You-Go				257,541		317,748		210,000			55,210	840,499
Other												
<i>Total Project Funding</i>	1,026,590	0	0	257,541	0	317,748	0	210,000	0	0	55,210	840,499

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	Total Project
Planning/Arch/Engin							
Land/Assoc Fees							
Construction				257,541		317,748	575,289
Equipment/Furnishings							
Other							
Contingency							
<i>Total</i>	1,026,590	0		257,541		317,748	575,289

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	

Project Timetable

Completed to Date	
FY 2006/07	
FY 2007/08	
FY 2008/09	Parking lot and driveway repairs at Chapel Hill High School and Phillips Middle School.
FY 2009/10	
FY 2010/11	Parking lot and driveway repairs at Chapel Hill High School, Ephesus and Seawell Elementary Schools.

**Capital Investment Plan
Chapel Hill Carrboro City Schools
FY 2006-2016
OCBO22 - Project Description Form**

Complete this form for each project in which funding is being requested.

Project Title: **Roofing Projects**

Engineering surveys and actual conditions are used to develop a planned approach to maintain the district's 1.6 million square feet of roofing systems. As roofs approach their life cycle, replacement projects are planned. The district has developed quality specifications for roof replacements. This capital account has targeted roof replacement projects at Estes Hills Elementary School, CHHS Cultural Art Building, and Lincoln warehouse in 2006/07, Phillips Middle School's new wing in 2008/09, Glenwood Elementary School Primary Building and ECHHS repairs in 2009/10, CHHS repairs in 2012/13, and McDougle Middle School work in 2013/14.

Total Project Cost (as included in FY2006/16 CIP)

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Project Costs	2,867,126	1,520,000		350,000	695,856			300,000	210,000			5,942,982

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Impact fee Balance												
2001 Bond Funds												
Alternative Financing		1,520,000										1,520,000
Long Range Pay-As-You-Go				350,000	695,856			300,000	210,000			1,555,856
Other												
Total Project Funding	2,867,126	1,520,000	0	350,000	695,856	0	0	300,000	210,000	0	0	3,075,856

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	Total Project
Planning/Arch/Engin		120,000		28,000	55,000		203,000
Land/Assoc Fees							
Construction		1,400,000		322,000	640,856		2,362,856
Equipment/Furnishings							
Other							
Contingency							
<i>Total</i>	2,867,126	1,520,000		350,000	695,856		2,565,856

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	

Project Timetable

Completed to Date	
FY 2006/07	Roof replacements at Estes Hills Elementary School, CHHS Cultural Arts Building, and Lincoln Center warehouse.
FY 2007/08	
FY 2008/09	
FY 2009/10	Roof replacement at Phillips Middle School new wing.
FY 2010/11	Roof replacement at Glenwood Elementary School Primary Building and repairs at East Chapel Hill High School.

**Capital Investment Plan
Chapel Hill Carrboro City Schools
FY 2006-2016
OCBO22 - Project Description Form**

Complete this form for each project in which funding is being requested.

Project Title: **Technology**

Project Description: Upgrade the district's technology infrastructure and provide students and staff with access to appropriate instructional and administrative technology. This funding is the primary resource supporting the district's current technology planning and systems analysis activities. The goal of this planning is to create an information network that is reliable, scaleable, and maintainable to meet the information processing demands of the school and community. In addition to providing schools with funding to implement a computer refresh cycle, this funding supports the development and maintenance of a robust infrastructure that can support current and future information processing requirements. This project supports the upgrading of computer networks video networks, telephone systems, and the infrastructure (hubs, routers, switches, etc.) that connect these systems with students and teachers and the initial purchasing of data warehousing services.

Total Project Cost (as included in FY2006/16 CIP)

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Project Costs	11,007,502	1,010,000	1,000,000	990,000	1,210,000	1,240,000	1,405,000	1,485,000	1,615,000	1,750,000	1,875,000	24,587,502

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Impact fee Balance												
2001 Bond Funds												
Alternative Financing												
Long Range Pay-As-You-Go		1,010,000	1,000,000	990,000	1,210,000	1,240,000	1,405,000	1,485,000	1,615,000	1,750,000	1,875,000	13,580,000
Other												
Total Project Funding	11,007,502	1,010,000	1,000,000	990,000	1,210,000	1,240,000	1,405,000	1,485,000	1,615,000	1,750,000	1,875,000	13,580,000

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	Total Project
Planning/Arch/Engin							
Land/Assoc Fees							
Construction							
Equipment/Furnishings							
Other							
Contingency							
Technology		1,010,000	1,000,000	990,000	1,210,000	1,240,000	5,450,000
<i>Total</i>	<i>11,007,502</i>	<i>1,010,000</i>	<i>1,000,000</i>	<i>990,000</i>	<i>1,210,000</i>	<i>1,240,000</i>	<i>5,450,000</i>

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	

Project Timetable

Completed to Date	
FY 2006/07	Expand on-line educational resources, basic video capabilities, expand home/community access, telephone system replacements with VOIP, maintain integrity of IT infrastructure, 5 yr replacement system for workstations.
FY 2007/08	Expand on-line educational resources, basic video capabilities, expand home/community access, telephone system replacements with VOIP, maintain integrity of IT infrastructure, 5 yr replacement system for workstations.
FY 2008/09	Expand on-line educational resources, basic video capabilities, expand home/community access, telephone system replacements with VOIP, maintain integrity of IT infrastructure, 5 yr replacement system for workstations.
FY 2009/10	Expand on-line educational resources, basic video capabilities, expand home/community access, telephone system replacements with VOIP, maintain integrity of IT infrastructure, 5 yr replacement system for workstations.
FY 2010/11	Expand on-line educational resources, basic video capabilities, expand home/community access, telephone system replacements with VOIP, maintain integrity of IT infrastructure, 5 yr replacement system for workstations.

**Capital Investment Plan
Chapel Hill Carrboro City Schools
FY 2006-2016
OCBO22 - Project Description Form**

Complete this form for each project in which funding is being requested.

Project Title: **Window Replacements**

Windows are a prime component of a building's infrastructure and an important element of the thermal envelope and subsequent energy consumption. Additionally, windows assist in providing good indoor air quality. These are important considerations included in the district's High Performance Building Design Criteria. The district's older schools are in need of window replacements. Most of the old buildings have single pane windows with metal frames. Many of the windows are inoperable. In addition to improving comfort and energy consumption, new windows also assist in providing more natural daylight. Window replacement projects are planned for Chapel Hill High School in 2006/07, Seawell and Ephesus Elementary Schools in 2010/11 and 2011/12, Culbreth Middle School in 2012/13, and Chapel Hill High School in 2013/14 and 2014/15.

Total Project Cost (as included in FY2006/16 CIP)

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
<i>Project Costs</i>	1,220,000	305,000				250,000	50,000	200,000	100,000	200,000		2,325,000

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Impact fee Balance												
2001 Bond Funds												
Alternative Financing		305,000				250,000	50,000	200,000	100,000	200,000		1,105,000
Long Range Pay-As-You-Go												
Other												
<i>Total Project Funding</i>	1,220,000	305,000	0	0	0	250,000	50,000	200,000	100,000	200,000	0	1,105,000

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	Total Project
Planning/Arch/Engin		25,000				20,000	45,000
Land/Assoc Fees							
Construction		280,000				230,000	510,000
Equipment/Furnishings							
Other							
Contingency							
<i>Total</i>	1,220,000	305,000				250,000	555,000

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	

Project Timetable

Completed to Date	
FY 2006/07	Window replacements at Chapel Hill High School.
FY 2007/08	
FY 2008/09	
FY 2009/10	
FY 2010/11	Window replacements at Ephesus and Seawell Elementary Schools.

**Capital Investment Plan
Chapel Hill Carrboro City Schools
FY 2006-2016
OCBO22 - Project Description Form**

Complete this form for each project in which funding is being requested.

Project Title: **McDougle Middle School - Auditorium**

McDougle Middle School is the district's only middle school without an auditorium. Original design plans for McDougle Middle School included an auditorium located at the front of the school. The auditorium was not built when the school opened in 1994 due to budget considerations. The school's students, teaching staff, administration, and parents have identified the need for an auditorium on numerous occasions. This account is a long-term project and identifies funds beginning in 2013/14 and continuing through 2015/16 to construct an auditorium at McDougle Middle School.

Total Project Cost (as included in FY2006/16 CIP)

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
<i>Project Costs</i>									750,000	1,274,492	1,500,000	3,524,492

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Impact fee Balance												0
2001 Bond Funds												0
Alternative Financing												0
Long Range Pay-As-You-Go									750,000	1,274,492	1,500,000	3,524,492
												0
Other												0
Total Project Funding	0	0	0	0	0	0	0	0	750,000	1,274,492	1,500,000	3,524,492

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	Total Project
Planning/Arch/Engin							
Land/Assoc Fees							
Construction							
Equipment/Furnishings							
Other							
Contingency							
<i>Total</i>							

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	

Project Timetable

Completed to Date	
FY 2006/07	
FY 2007/08	
FY 2008/09	
FY 2009/10	
FY 2010/11	

**Capital Investment Plan
Chapel Hill Carrboro City Schools
FY 2006-2016
OCBO22 - Project Description Form**

Complete this form for each project in which funding is being requested.

Project Title: Culbreth Middle School – Science Labs

The six Science Labs at Culbreth Middle School are deficient. Instruction is difficult due to the inadequate size and shape of the rooms. Plumbing, cabinetry, furniture and fixtures are also in need of replacement. This capital account provides funds to construct new Science Labs at Culbreth Middle School. Additional funding will be required for this project. Future Capital Investment Plans will be reviewed for increased funds. Available Recurring Capital will also be monitored for possible inclusion.

Total Project Cost (as included in FY2006/16 CIP)

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
<i>Project Costs</i>								802,859	653,744			1,456,603

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Impact fee Balance												0
2001 Bond Funds												0
Alternative Financing												0
Long Range Pay-As-You-Go								802,859	653,744			1,456,603
												0
Other												0
<i>Total Project Funding</i>	0	0	0	0	0	0	0	802,859	653,744	0	0	1,456,603

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	Total Project
Planning/Arch/Engin							
Land/Assoc Fees							
Construction							
Equipment/Furnishings							
Other							
Contingency							
<i>Total</i>							

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	

Project Timetable

Completed to Date	
FY 2006/07	
FY 2007/08	
FY 2008/09	
FY 2009/10	
FY 2010/11	

**Capital Investment Plan
Chapel Hill Carrboro City Schools
FY 2006-2016
OCBO22 - Project Description Form**

Complete this form for each project in which funding is being requested.

Project Title: Carrboro High School

Project Description: The November 2005 high school enrollment as reported under the conditions of SAPFO was 3,514. Capacity at the two high schools is 3,035 and results in a current Level of Service of 116%. Construction of Carrboro High School started in 2005. The new high school is located on Rock Haven Road in Carrboro and will open in 2007-08. The new school will initially have capacity for 800 students and core facilities that can accommodate a capacity of 1,200. A building addition can be added to increase capacity by 400. Carrboro High School will incorporate energy efficient features such as daylighting of classrooms, reuse of rainwater for building gray water and irrigation purposes, solar hot water heating, and photovoltaic lighting. On May 5, 2005, County Commissioners established a project budget of \$35,942,000. The auditorium, multi purpose room, and tennis courts will not be built in the initial phase of construction due to budget constraints.

Total Project Cost (as included in FY2006/16 CIP)

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Project Costs	16,683,830	15,952,667	3,305,503									35,942,000

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Accumulated Impact Fees	9,300,000											9,300,000
Alt Fin - HS#3	2,500,000											2,500,000
Alt Fin - Smart Growth	2,200,000											2,200,000
Alt Fin - Portion of Elem #10	1,236,508	3,063,492										4,300,000
2001 Bond-Elem #10 Funds		11,441,841	1,358,159									12,800,000
Sales Tax Refunds			500,000									500,000
Long Range Pay-As-You-Go	1,447,322	1,447,334	1,447,344									4,342,000
Total Project Funding	16,683,830	15,952,667	3,305,503	0	0	0	0	0	0	0	0	35,942,000

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	Total Project
Planning/Arch/Engin	1,872,855	289,645					2,162,500
Land/Assoc Fees	3,531,697						3,531,697
Construction	11,279,278	13,413,022	2,505,503				27,197,803
Equipment/Furnishings		1,000,000	300,000				1,300,000
Technology		750,000	250,000				1,000,000
Contingency		500,000	250,000				750,000
Total	16,683,830	15,952,667	3,305,503				35,942,000

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	

Project Timetable

Completed to Date	
FY 2006/07	Carrboro High School under construction.
FY 2007/08	Carrboro High School opens for the 2007-08 school year.
FY 2008/09	
FY 2009/10	
FY 2010/11	

**Capital Investment Plan
Chapel Hill Carrboro City Schools
FY 2006-2016
OCBO22 - Project Description Form**

Complete this form for each project in which funding is being requested.

Project Title: Elementary School #10 - UNFUNDED

Project Description: The November 15, 2005 elementary school enrollment as reported under the conditions of SAPFO was 4,879. Elementary capacity is 4,921 and results in a current Level of Service of 99.1%. Student Projections indicate the Level of Service exceeding the established acceptable level of 105% in 2007/08. Elementary School #10 will be located on the Chapel Hill Township District Park and Educational Campus and the earliest opening for the new school is the 2009/10 school year. A project budget of \$22,102,023 has been established for the new school. This budget includes \$2,500,000 to provide utilities and a proposed connector road at the campus with a special County contribution of \$1,250,000 for this work. A prototype design will be used for Elementary School #10. Rashkis Elementary School building designs are being adapted to the site.

Total Project Cost (as included in FY2006/16 CIP)

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
<i>Project Costs</i>		700,000	4,782,735	14,269,710	2,349,578							22,102,023

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Impact fee Balance												
2001 Bond Funds												
Alternative Financing												
Long Range Pay-As-You-Go												
Other												
<i>Total Project Funding</i>	0	0	0	0	0	0	0	0	0	0	0	

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	Total Project
Planning/Arch/Engin		700,000	543,750	305,126			1,548,876
Land/Assoc Fees							
Construction			4,238,985	12,067,922	1,915,168		18,222,075
Equipment/Furnishings				750,000	290,021		1,040,021
Technology				600,000	144,389		744,389
Contingency				546,662			546,662
<i>Total</i>		700,000	4,782,735	14,269,710	2,349,578		22,102,023

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	

Project Timetable

Completed to Date	
FY 2006/07	Complete design of Elementary School #10.
FY 2007/08	Begin construction of Elementary School #10.
FY 2008/09	Elementary School #10 under construction.
FY 2009/10	Elementary School #10 opens.
FY 2010/11	

**Capital Investment Plan
Chapel Hill Carrboro City Schools
FY 2006-2016
OCBO22 - Project Description Form**

Complete this form for each project in which funding is being requested.

Project Title: Elementary School #11 - UNFUNDED

Project Description: The November 15, 2005 elementary school current enrollment as reported under the conditions of SAPFO was 4,879. After Elementary School #10 opens in 2009/10 and capacity is adjusted to reflect State DPI standards, the Level of Service is projected to exceed the established acceptable level of 105% in 2010/11. Elementary School #11 is currently planned to be located on property owned by the University of North Carolina. The scheduled opening is the 2010/11 school year. A project budget of \$22,244,528 has been established for the new school.

Total Project Cost (as included in FY2006/16 CIP)

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Project Costs			444,890	4,893,797	14,681,388	2,224,453						22,244,528

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Impact fee Balance												
2001 Bond Funds												
Alternative Financing												
Long Range Pay-As-You-Go												
Other												
Total Project Funding	0	0	0	0	0	0	0	0	0	0	0	

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	Total Project
Planning/Arch/Engin			444,890	850,000	350,000	141,664	1,786,554
Land/Assoc Fees							
Construction				4,043,797	12,331,388	1,490,355	17,865,540
Equipment/Furnishings					1,000,000	312,070	1,312,070
Technology					600,000	144,398	744,398
Contingency					400,000	135,966	535,966
							0
Total			444,890	4,893,797	14,681,388	2,224,453	22,244,528

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	

Project Timetable

Completed to Date	
FY 2006/07	
FY 2007/08	
FY 2008/09	Complete design of Elementary School #11.
FY 2009/10	Construction begins on Elementary School #11.
FY 2010/11	Elementary School #11 under construction.

**Capital Investment Plan
Chapel Hill Carrboro City Schools
FY 2006-2016
OCBO22 - Project Description Form**

Complete this form for each project in which funding is being requested.

Project Title: **New Central Office - UNFUNDED**

Project Description: **Lincoln Center was built in 1950. Lincoln Center's main building is used as the district's central office. The building was designed as a school and additions have been added over the years. The original fifty-year-old buildings are comprised of 43,000 square feet that include the classroom building renovated in 1979 and now used by Central Office staff, and the gymnasium and arts buildings used by the Town of Chapel Hill for recreation and the Head Start Program. The district has out grown Lincoln Center and larger facilities are required to accommodate district staff and related functions. Office space is currently being leased to accommodate a portion of the Central Office staff.**

This capital project anticipates opening new central office facilities in 2010/11. The project budget of \$9,829,200 envisions a 40,000 square foot facility that is built on property already owned by the school district or County.

Total Project Cost (as included in FY2006/16 CIP)

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Project Costs			196,584	2,162,424	6,487,272	982,920						9,829,200

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Impact fee Balance												
2001 Bond Funds												
Alternative Financing												
Long Range Pay-As-You-Go												
Other												
Total Project Funding		0	0	0	0	0	0	0	0	0	0	

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	Total Project
Planning/Arch/Engin			196,584	350,000	245,416		792,000
Land/Assoc Fees							
Construction				1,812,424	5,541,856	842,920	8,197,200
Equipment/Furnishings					400,000	110,000	510,000
Technology					300,000	30,000	330,000
Contingency							
Total			196,584	2,162,424	6,487,272	982,920	9,829,200

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	

Project Timetable

Completed to Date	
FY 2006/07	
FY 2007/08	Complete design for the New Central Office.
FY 2008/09	Construction begins for New Central Office.
FY 2009/10	New Central Office under construction.
FY 2010/11	New Central Office Facility opens.

**Capital Investment Plan
Chapel Hill Carrboro City Schools
FY 2006-2016
OCBO22 - Project Description Form**

Complete this form for each project in which funding is being requested.

Project Title: Convert Lincoln Center to Educational Facility - UNFUNDED

Project Description: A plan to convert Lincoln Center into educational space has been discussed and supported. A new central office building is scheduled to open in 2010-11. After Central Office staff relocate, Lincoln Center can be renovated. Preliminary plans call for Lincoln Center to accommodate an alternative high school program or magnet programs and provide services to 400-500 students. It is expected the new educational space at Lincoln Center could be ready in 2011-12. A preliminary budget of \$10,621,516 has been established to complete the renovation project.

Total Project Cost (as included in FY2006/16 CIP)

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
<i>Project Costs</i>				212,430	2,336,734	7,010,200	1,062,152					10,621,516

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Impact fee Balance												
2001 Bond Funds												
Alternative Financing												
Long Range Pay-As-You-Go												
Other												
<i>Total Project Funding</i>		0	0	0	0	0	0	0	0	0	0	

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	Total Project
Planning/Arch/Engin				212,430	500,000	137,730	
Land/Assoc Fees							
Construction					1,836,734	5,774,899	
Equipment/Furnishings						600,000	
Technology						200,000	
Contingency						297,571	
Total				212,430	2,336,734	7,010,200	

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	

Project Timetable

Completed to Date	
FY 2006/07	
FY 2007/08	
FY 2008/09	Complete design of Lincoln Center for Educational Facility.
FY 2009/10	Begin construction of Educational Facility.
FY 2010/11	Educational Facility under construction.

**Capital Investment Plan
Chapel Hill Carrboro City Schools
FY 2006-2016
OCBO22 - Project Description Form**

Complete this form for each project in which funding is being requested.

Project Title: Middle School #5 - UNFUNDED

Project Description: The November 15, 2005 middle school enrollment as reported under the conditions of SAPFO was 2,572. Middle school capacity is 2,840 and results in a current Level of Service of 90.6%. Student Projections indicate the Level of Service exceeding the established acceptable level of 107% in 2012/13. Current plans call for Middle School #5 to be built on the Chapel Hill Township District Park and Educational Campus. The scheduled opening is the 2012/13 school year. A project budget of \$34,668,002 has been established for the new middle school.

Total Project Cost (as included in FY2006/16 CIP)

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Project Costs					693,360	7,626,960	22,880,882	3,466,800				34,668,002

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Impact fee Balance												
2001 Bond Funds												
Alternative Financing												
Long Range Pay-As-You-Go												
Other												
Total Project Funding	0	0	0	0	0	0	0	0	0	0	0	

Cost Elements

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	Total Project
Planning/Arch/Engin					693,360	1,000,000	
Land/Assoc Fees							
Construction						6,626,960	
Equipment/Furnishings							
Technology							
Contingency							
<i>Total</i>					693,360	7,626,960	

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	

Project Timetable

Completed to Date	
FY 2006/07	
FY 2007/08	
FY 2008/09	
FY 2009/10	Complete design of Middle School #5.
FY 2010/11	Begin construction of Middle School #5.

**Capital Investment Plan
Chapel Hill Carrboro City Schools
FY 2006-2016
OCBO22 - Project Description Form**

Complete this form for each project in which funding is being requested.

Project Title: **High School Additions - UNFUNDED**

Project Description: The November 15, 2005 high school enrollment as reported under the conditions of SAPFO was 3,514. High school capacity is 3,035 and results in a current Level of Service of 115.8%. After Carrboro High School opens in 2007/08, the Level of Service is projected to be 94.6%. Student Projections indicate the Level of Service will exceed the established acceptable level of 110% in 2014/15. Carrboro High School was designed for the future addition of a third academic wing that will increase student capacity by 400. Core facilities exist to accommodate the 400 additional students. The auditorium, auxiliary gym, wrestling room, and cultural arts facilities were not constructed when Carrboro High School opened and are included in the additions project. A project budget of \$24,728,802 has been established for the additions to Carrboro High School.

Total Project Cost (as included in FY2006/16 CIP)

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
<i>Project Costs</i>							494,576	5,440,336	16,321,010	2,472,880		24,728,802

Project Funding

	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	Total Project
Impact fee Balance												
2001 Bond Funds												
Alternative Financing												
Long Range Pay-As-You-Go												
Other												
<i>Total Project Funding</i>		0	0	0	0	0	0	0	0	0	0	

Cost Elements

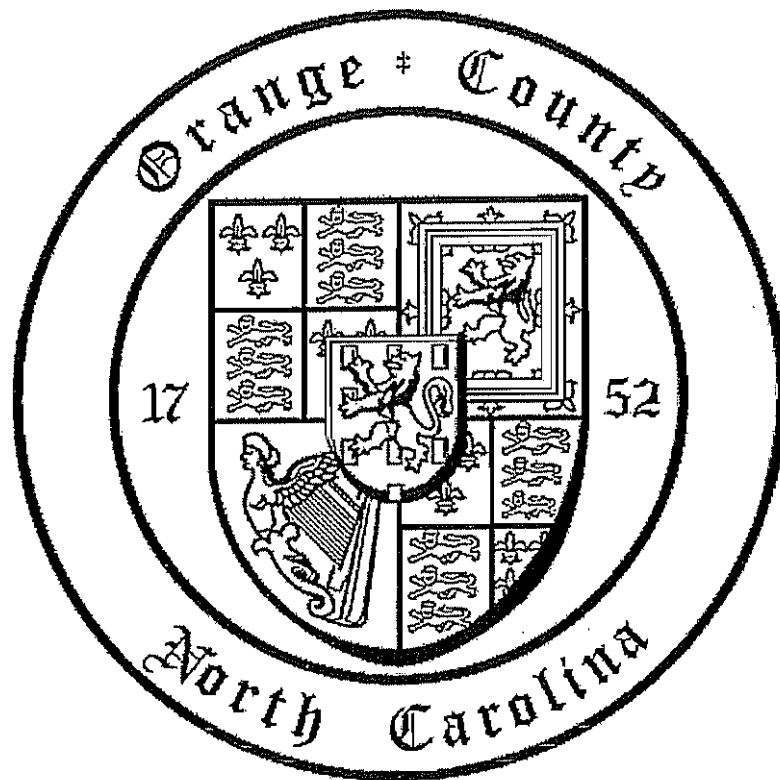
	Prior Years	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	Total Project
Planning/Arch/Engin							
Land/Assoc Fees							
Construction							
Equipment/Furnishings							
Technology							
Contingency							
<i>Total</i>							

Impact on Future Operating Budget

Personnel	
Operating	
Capital Outlay	
Less: Savings	
Less: Offsetting Revenue	
Total Impact	

Project Timetable

Completed to Date	
FY 2006/07	
FY 2007/08	
FY 2008/09	
FY 2009/10	
FY 2010/11	



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2006-16 County Capital Investment Plan

Descriptions of Manager's Recommended Projects

Affordable Housing

Total County Project Budget \$5,800,000

Affordable housing options for Orange County's low and moderate-income residents have become limited over the last decade. The high cost of homeownership has forced many families to purchase housing in other counties and commute into Orange County for work. Additionally, the inflation of the rental market by a leading research university with its students often in search of housing in the private market has caused hardships for families with incomes below 50 percent of HUD median family income forced to compete. In order for housing to be considered affordable, it must be priced so that households pay no more than 30 percent of their income for housing costs. For homebuyers, the general rule of thumb is housing should not cost more than three times the family income. The average sales price for new and existing homes in unincorporated Orange County was \$296,890 in 2004 and in Chapel Hill; the average sales price was \$342,426. The rental housing market is beyond the means of families with incomes below 50% of the area median. In 2000, it is estimated that rental units represent 43% of the county-wide housing market and approximately 67% of those rental households experience an extreme cost burden – paying between 30% to 50% of their income for rental housing. In 2005, an Orange County household needed to make \$30,200 a year to afford a two-bedroom apartment at Fair Market Rent (\$755)

In order to provide more affordable housing options for county residents, voters have approved two bond issues – one in 1997 for \$1.8 million and one in 2001 for \$4 million – for a total of \$5.8 million. In accordance with the County's approved Housing Bond Policy, Commissioners award bond funds to local non-profit organizations to construct new homes, rehabilitate existing substandard properties, acquire rental property, and acquire land for future housing development. The agencies use the County's bond monies as matching funds to leverage other public and private funding. The 1997 Affordable Housing Bond of \$1.8 million enabled local housing agencies to leverage approximately \$10.5 million in other public and private funding bringing the total value of the affordable housing stock created by the 1997 bond to \$12.3 million. The average family benefiting from housing bond funds has an annual income of about \$27,000.

Americans with Disabilities Compliance (ADA) Total County Project Budget \$925,000

This project seeks to make County facilities compliant with ADA requirements and ensure that public buildings are accessible to all County residents and employees. Previously identified priorities included the following projects: Clerk of Courts Annex (112 N. Churton Street) (installation of lift or construction of ramp), Historic Courthouse (Renovation of ramp) and Graham Building (creation of ramp) and Planning & Agriculture Building (construction of ramps and access walkways at east and north building entrances). Other facilities would be addressed as future funding allows, with priority given initially to ensuring citizens can gain access to County buildings and facilities.

Animal Services Facility

Total County Project Budget \$5,870,000

The proposed project would allow for construction of an approximately 24,000 square foot facility in which to house the Animal Shelter, currently located off of Martin Luther King Jr. Boulevard in Chapel Hill; Animal Control offices, currently located in Hillsborough at the Planning and Agriculture Building; and offices for the Animal Services Director.

2006-16 County Capital Investment Plan

Descriptions of Manager's Recommended Projects

This facility, identified as a Tier 1A project in the March 31, 2005 County Space Needs Update, would be located at a site yet to be determined by the Board.

Monies from alternative financing in fiscal year 2005-06 totaling \$700,000 would provide funding for site acquisition and planning. Additional alternative financing in fiscal year 2006-07 allows for construction of the new facility.

Animal Shelter (Current Facility)

Total County Project Budget \$29,000

This includes wall construction and the installation of awnings at building entrances; kennel painting would be covered in the countywide Painting Project.

Assessments and Testing

Total County Project Budget \$125,000

This project includes professional studies, as needed or required, to assess various infrastructure or mechanical systems at County facilities. Examples of possible studies include air quality sampling, Roofing or HVAC studies.

Blackwood Farm

Total County Project Budget \$125,000

The County purchased the historic Blackwood Farm in 2002 as a future low-impact oriented park site. Along with the 152-acre site came a farmhouse (house on the site dates to the eighteenth century and includes a chimney that likely dates back to 1827), a large barn, and several other farm outbuildings (smokehouse, milking shed, etc). Many of the buildings are in need of immediate stabilization, and others need intermediate and longer-term restoration to keep them from disrepair and ultimate collapse. Stabilization involves completing immediate repairs to ensure the buildings are structurally sound and weatherproof, such as repairing structural members, securing siding and reattaching and painting tin roofs, among others. At this point, stabilization will preserve the structures so that the County can continue to use them as part of the future park. Proposed funding for the project comes from 2004 two-thirds net debt reduction bonds.

In April 2005, the Board approved a request from ERCD to initiate a master site plan for the farm. The 2006-07 funding level of \$50,000 provides funding for the master plan

Building Entry Access Control Systems

Total County Project Budget \$350,000

As a pilot project in fiscal year 2005-06, key exterior and interior doors at the Whitted Center 'A' and 'B' buildings would be up fitted with electronic door access controls of similar design to that in place at the EMS 911 Center. The estimated cost of this pilot project is \$65,000. Funding in future years would allow other facilities to be addressed. The goal of this project is to eventually install or update life safety and security systems at all County facilities

Capital Repairs/Replacement (Emergency) Reserve Fund

Total County Project Budget \$525,000

These reserve funds would enable Public Works to address major system/component needs, abatement, and other projects that may arise after budget is adopted. Examples

2006-16 County Capital Investment Plan

Descriptions of Manager's Recommended Projects

of instances in which these funds would have been used in previous years include a new water heater at the Jail and HVAC repairs at other facilities.

Carrboro Library

Total County Project Budget \$50,000

Funding provided through this project could be used to address property to be acquired at a yet to be determined location and to some extent, the subsequent planning for the new facility

Cate Farm

Total County Project Budget \$125,000

Orange County acquired this property, also listed at Twin Creeks Park (Moniese Nomp), in 2001 for a County park and a joint educational campus with Chapel Hill-Carrboro City Schools. The existing farmstead for this old dairy still exists. Structures include a 1929 farmhouse, a large barn and silo, a granary and other outbuildings. Some of the structures are in need of immediate stabilization, and others need intermediate and long-term restoration to enable the County to utilize the structures as part of the park. Stabilization involves completing immediate repairs to ensure the buildings are structurally sound and weatherproof, such as repairing structural members, securing siding and reattaching and painting tin roofs, among others. Proposed funding for the project comes from 2004 two-thirds net debt reduction bonds

Central Recreation Repairs

Total County Project Budget \$635,000

The Central Recreation facility, located at the Whitted Human Services Center in Hillsborough, was constructed around 1950. The facility was a school for the Orange County School district. Major renovations occurred during the early 1980's when the County originally obtained the property. Since that time, the County has updated other systems within the building (such as HVAC), however, there is an immediate need to repair public restrooms to address accessibility issues, to add hot water service in restrooms and to insulate some offices located on the lower level of the building. The projected cost of this work totals \$235,000 and would be funded with proceeds from the 2004 two-thirds net debt reduction bonds. In fiscal year 2005-06, pay-as-you-go funding would allow for replacement of the gymnasium window system. Estimated project costs for the window system totals \$150,000. All of the components of this project would improve functionality of the facility for citizens as well as address energy conservation

Compressed Natural Gas Fueling Station

Total County Project Budget \$111,465

A grant from the Clean Cities Coalition provided \$49,000. That grant, along with the County's \$47,465 match will construct a compressed natural gas (CNG) fueling station at the public works facility. Additional unanticipated site work at the station has necessitated the need for an additional \$15,000 in fiscal year 2005-06 to complete the project. This CIP allows for the transfer from OHS Tennis Court Resurfacing to this project to allow for completion (see OHS Tennis Court Resurfacing narrative for additional information regarding the tennis courts.) The fueling station will be equipped with the capability to accept credit cards, thereby allowing public use of the facility as well. Reduction in the number of CNG vehicles offered directly by the manufacturer requires that the County purchase and retrofit vehicles suitable for fleet use. A feasibility analysis of the long-term benefit of this project is on-going and will be presented to the Board of Commissioners as results are determined

2006-16 County Capital Investment Plan

Descriptions of Manager's Recommended Projects

Conservation Easements

Total County Project Budget \$7,036,681

One important component of the County's Lands Legacy program is to provide for conservation easements and other sensitive lands that may not be open to public access. While voters approved \$7 million for the Lands Legacy program in November 2001, legal requirements do not allow the use of bond funds for non-public access lands. As an alternative, the Board of County Commissioners approved a plan to issue an additional \$3.0 million in non-bond financing over the next three to four years to allow the Conservation Easement program to continue. The County has received Federal grants of over \$2.2 million to date to match these funds. This component of Lands Legacy has generated significant interest, and most of the funds have now been encumbered with planned easement purchases in conjunction with the USDA Farm and Ranchland Protection Program. *(See also Lands Legacy narrative)*

County Campus Development

Total County Project Budget \$13,000,000

*Includes \$1,800,000 Funded and
\$11,200,000 Unfunded*

The 2005 County Space Needs Update recommended that most County operations located in Hillsborough be consolidated to one county campus. Funds provided would be used in the property acquisition and provide limited funding for developing a master plan of the site.

County Facilities Art Reserve

Total County Project Budget \$100,000

In keeping with Orange County's commitment to the Arts, funding of this project would create a reserve fund from which the BOCC would allocate monies to construction and renovation projects for approved art projects in County facilities.

Court Street Annex

Total County Project Budget \$55,000

The Court Street Annex, located in Hillsborough, has facility needs including exterior waterproofing, waste water line replacement, some HVAC modifications, and replacement of floor coverings. Pay-as-you-go funding allows staff to address the immediate needs during fiscal year 2005-06 at a projected cost of \$25,000 followed by additional funding in fiscal year 2007-08.

Dickson House

Total County Project Budget \$7,500

To continue the refurbishment and upkeep of the Dickson House, reglazing of the windows and realignment of the gutters is needed. The painting of structure would be covered in the countywide Painting Project.

Efland Cheeks Park

Total County Project Budget \$250,000

Opened in 2000, the County built this park in coordination with the previously existing Efland Cheeks Community Center and Efland Cheeks Elementary School. Located on

2006-16 County Capital Investment Plan

Descriptions of Manager's Recommended Projects

school property, the park currently offers a walking track, playground, picnic shelter, playing field and basketball courts

In 2001, voters approved \$250,000 for the second phase of this park. In 2003 a planning group was appointed and worked to prioritize remaining needed elements of the park. In December of 2003, the BOCC approved the recommended plan for this phase. Which includes lighting the playing field and walking track, constructing a nature trail, a second picnic shelter and relocating new playground equipment

Engineering and construction for this project were combined with the soccer field lighting project at Smith Middle School in order to achieve economies of scale. The lights at both facilities were installed in the fall of 2005 and are operational. The new picnic shelter and playground have been installed at Efland Cheeks Parks, which substantially completes this project. The County is awaiting word on an Americorps grant which could assist with the development of trails through the wooded area in the northwest portion of the park

Efland Sewer Extension

Total County Project Budget \$2,167,300

Funds in this project will pay for expansion of the Efland sewer system. The expansion of the system will provide sewer service to more than ninety existing single-family homes in central Efland. Under current environmental health standards, the poor soils and small lots owned by the potential customers of the system do not provide for the installation of an approved septic system for these families. Many, if not most, of the existing systems used by the citizens in this area are more than forty years old, are malfunctioning and lack capacity for repair.

Specifically, the project entails completion of the Engineering Master Plan that would address the low socio-economic area around Buckhorn Road and the 850-acre Economic Development District. Construction of sewer lines will eliminate existing and potential public health problems and alleviate septic tank runoff to the Eno and Neuse River Basins. It will also provide affordable sewer service to many low income and elderly adults. As a point of reference, more than thirty percent of those in the proposed service area are elderly, disabled or on a fixed income.

In November 1997, Orange County voters approved a \$1.2 million bond referendum for this project. These funds, combined with the \$100,000 pay-as-you-go appropriation in prior fiscal years, and \$867,300 from a federal grant, will enable the County to extend sewer service into this area.

Staff will update the Board at the April 20, 2006 CIP work session on the status of this project.

Elevator Repairs and Improvements

Total County Project Budget \$610,000

Much of the elevator equipment in County facilities is in need of updating, including for ADA compliance. This project includes funding for this work. Funding in fiscal year 2005-06 provides for some improvements at the Whitted Human Services Center since the elevators there have experienced service problems in recent years. Funding in future years would allow for needed upgrades at other County facilities including the Historic Courthouse and Jail.

2006-16 County Capital Investment Plan

Descriptions of Manager's Recommended Projects

Emergency Management/ 911 Center Repairs

Total County Project Budget \$315,000

The Emergency Management/911 Center, located on New Hope Road between Hillsborough and Chapel Hill, was last renovated in 1990. The HVAC system and floor coverings are in need of replacement. Projected cost of the work is \$315,000 with funding coming in fiscal year 2004-05 through two-thirds net debt reduction bonds

Emergency Power Sources

Total County Project Budget \$202,000

In recent years, Orange County has experienced a significant number of widespread electrical power outages, generally as the result of adverse weather. Certain key County facilities, particularly the Emergency Operations Center and related Emergency Management Department offices, have backup generators installed that provide for a seamless transfer of the power load and continuous operations in the event of electrical power failures. Others can receive generator power through manual transfer switches. However, recent experience has been that because not all County buildings have backup power sources, many important County services come to a virtual halt under adverse weather conditions and their immediate aftermath. In early 2003, the BOCC encouraged the Manager and staff to consider including funding for some emergency generators in the 2003-2013 Capital Investment Plan.

Commissioners also have asked staff to look at the possibilities of having some County facilities taken "off the grid", so that primary (or perhaps backup) power would not be dependent on the electrical utilities' power distribution systems. In addition to proceeding with the design and installation of the wiring for the two priority buildings, staff recommends a parallel course of action over the next several months of investigating the feasibility and cost of using other "off the grid" systems to provide backup power. As noted in the accompanying memo, staff has been investigating grant opportunities for alternative energy sources, as well as grants through the Homeland Security program. Staff has submitted applications for some Homeland Security grant funds, with receipt of some funds for direct Emergency Management facility generators likely. However, formal decisions by the grantors regarding the County's applications are probably several months off.

Generators have been installed at both the Southern Human Service Center and the Government Services Center. While the current emergency power capability at the Whitted Building does not allow for the full building to operate normally during power outage, the ground floor of the Health Department will accommodate emergency response teams in the facility with its current generator set up. Consideration of alternatives that would remove this building from the traditional power grid will be explored, as funding allows, during the upcoming year.

Pay-as-you-go funding in fiscal year 2006-07 serves as a reserve for possibly up fitting a facility to be generator ready. For example, one option that has been referenced recently is Orange County Schools Gravelly Hill Middle School.

Equipment and Vehicle Replacements

Total County Project Budget \$18,646,613

The County uses a portion of the proceeds from half-cent sales taxes to fund its vehicle and major equipment purchases. While staff would bring back specific recommendations for

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Descriptions of Manager's Recommended Projects

replacement purchases in fall/winter 2006, examples of items that staff would consider purchasing include replacement of Sheriff's vehicles and equipment for new parks and soccer fields.

Future years allocations provide monies for equipment and vehicles. As the County develops parks and other facilities, there will be a need for increased funding.

Fairview Park

Total County Project Budget \$850,000

Fairview Park, located on a 40-acre site in the Fairview community in north Hillsborough, is part of the adopted 1988 County Master Parks Plan. One playing field and a playground currently exist at the park.

In November 2001, voters approved \$850,000 to enable the County to construct a park facility (in conjunction with the Town of Hillsborough). A Memorandum of Agreement between the Town and County in 2005 agreed to master planning of 93 acres, including Town and County lands at the site, as part of a Fairview Public Campus Master Plan, and authorized the creation of a Master Plan Committee to develop a plan.

The Master Plan Committee completed its work in January 2006, and the plan was received and adopted by the Board of County Commissioners on April 10, 2006. The master plan is currently pending approval by the Town. The master plan includes new picnic shelters, a baseball field, basketball courts, walking trails and other amenities.

Farmers Market

Total County Project Budget \$90,000

A citizen subcommittee of the Justice Facilities Expansion—Exterior Planning Committee has completed a preliminary design for a 24-space structure to be used as a "public market". This project is funded through a \$90,000 Federal grant, obtained with the assistance of Congressman David Price's office. Bids will be solicited for the Justice Facilities Expansion project, which includes the public market and development of an adjacent approximately two-acre park, in the fall, 2006. The public market component is targeted for completion during the spring 2007.

Fire Alarm Systems

Total County Project Budget \$125,000

This project would provide for the installation of fire alarm systems in buildings that are not currently equipped with ones. The identified facilities would be addressed as funding streams allow.

Flooring Replacements

Total County Project Budget \$1,991,000

Many of the County's facilities are in need of replacement of floor coverings. This project would provide for those replacements with specific projects to be determined each year based on available funding. Higher priorities include the Animal Control building, the Court Street Annex, the Government Services Annex, and the Sheriff's Department. To the extent possible and necessary, flooring replacements for each facility would be done in conjunction with other facility improvements such as painting.

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Government Services Center Annex Repairs Total County Project Budget \$15,000

The Government Services Center Annex, located on the downtown campus in Hillsborough, was last renovated in 1992. Immediate repair needs at the facility include waterproofing the foundation and basement walls to prevent moisture buildup, replacing floor coverings and repairing an outside retaining wall. These particular areas of the facility will be addressed through the Waterproofing, Flooring and Painting projects located elsewhere in this plan. Future years funding provides funding to address the metal exterior stairway located at the rear of the facility.

HVAC Replacements Total County Project Budget \$3,458,000

The HVAC replacement project includes funding to repair/replace HVAC units in County facilities. Specific facilities would be determined each year based on available funding.

Heritage Center Total County Project Budget \$450,000 *Includes Funded \$112,000 and Unfunded \$338,000*

Orange County has many valuable, irreplaceable, historical records. Currently, these records are scattered between facilities and poorly maintained. To preserve and make them available for citizen use, an Orange County Heritage Center, incorporating approximately 2,800 square feet of storage/library facilities, offices and workrooms is proposed. Options for a stand-alone facility, as well as incorporating the Heritage Center into the proposed new main Library have been discussed. County Commissioners are expected to decide the preferred approach as the plans for a new proposed main Library are developed.

A private donation, held in trust, of approximately \$112,000 is currently available for this project. Additional funds of around \$338,000 would be needed to complete the proposed project.

Historic Courthouse Repairs Total County Project Budget \$15,000

Pay-as-you-go funds in fiscal year 2005-06 provided monies to repair the flagstone sidewalk surrounding the County's Historic Courthouse and to resurface the concrete floors on the ground level of the interior.

Homestead Aquatics Center Total County Project Budget \$4,300,000

This project provides County funds to assist the Town of Chapel Hill with construction of an indoor aquatic facility at the site of the Town of Chapel Hill's existing Homestead Park on Homestead Road. The aquatic center would contain two pools, a competitive pool and a warm-water pool.

The original estimated cost of the Center totaled \$5.5 million. Project funding includes a combination of Town bond funds (approximately \$1.2 million), 1997 County Parks bond funds for Homestead Park (\$800,000) and \$3.5 million from the 2001 voter approved County bond.

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A joint County/Town Project Planning Committee (PPC) for Southern Park and the Aquatics Center has worked on timetables and design components.

In November 2005, the Town approved a Special Use Permit for the facility. However, increases in construction costs have greatly increased the cost of the project, and the Town Council and PPC have reviewed a revised building plan that keeps the planned amenities with a smaller building. Construction drawings and design details are currently being prepared for construction bid

Construction is anticipated to be underway by the end of 2006 with an 18-month period for completion

Homestead Community Center Repairs

Total County Project Budget \$90,000

The Homestead Community Center, located on Homestead Road in Chapel Hill, is currently served by a septic system. There is an immediate need to connect the facility to Orange Water and Sewer Authority's (OWASA) sewer line. The estimated cost to tap into the OWASA line is \$70,000 with funding coming from the 2004 two-thirds net debt reduction bonds. Pay-as-you-go funds in fiscal year 2007-08 provide monies to repair the parking area at the Center.

Information Technology

Total County Project Budget \$9,025,000

Sheriff's Software Upgrades and Data Conversion

The Sheriff's office has critical legacy information about criminal activity in an old system, Vision. This data is accessible through an application that is no longer supported by any vendor. It is running on a server that is beyond its life expectancy. The data it contains is vulnerable to a hardware failure with few alternatives of data restore. The proposed conversion would move data out of the current vulnerable format into a format that is supportable and accessible

The Sheriff's office uses OSSl to manage its various activities. The version currently in place is not supported any longer, nor is the version of the underlying technology (Microsoft's SQL). This upgrade will ensure the Sheriff is using current and reliable technology, which will also allow the configuration of mobile access for field computers.

Network Switch Upgrades

The County's computer networking relies on network switching equipment which aggregates and arbitrates data traffic from computers to servers and ultimately to the Internet. The switches around the County are getting older and unreliable. When a switch fails, all the computers at a location are no longer able to intercommunicate, access state systems, email, printers or any other computing devices. By replacing aging switches, the County can avoid lengthy outages that can otherwise disrupt entire departmental operations for days at a time.

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Storage Area Network (SAN) Upgrades

As more data is put on the Storage Area Network, and more servers are configured to it, the County needs to add additional disk storage. This component of the CIP will ensure that we can accommodate inevitable data growth.

Server Replacements

Having made significant strides in server replacement in 05/06, the remaining fleet of servers still includes some very old servers. In the departments of the Sheriff, GIS and Aging, there are servers that are beyond their reasonable life expectancy and vendor support. These should be replaced in an orderly fashion, to avoid prolonged service interruptions associated with failure of the aging hardware.

PC Replacements

The 4-year replacement cycle for the County has been superseded by other budget priorities in three of the past 7 years. Consequently, half of the computer fleet is 6 & 7 years old. A noted increase in the failure rate and maintenance costs for these old computers accompanies the depletion of our replacement computer inventory. We need to replace the aged computers and reestablish the replacement schedule to avoid having individual users wait days or even weeks for new computers to come in after their old ones have been deemed unsalvageable. The replacement numbers take into account field computing initiatives, which assume that users receiving field computers can also use them for desktop purposes.

EMS Field Collection

The Emergency Medical division of EMS is currently dedicating four full time EMTs to keying data collected in the field into the state's tracking system. There are anticipated changes to the state's system, which will increase the number of EMTs needed for data entry. By implementing a field collection system, EMTs can be redeployed in the field. Further, more granular access to critical data will be available for analyzing EMT performance and detecting trends, while decreasing error rates associated with re-keying and dual entry.

GIS Workstation upgrades

The upgrade of six GIS workstations in the Land Records/GIS department, ERDC and EDC will ensure that the staff has equipment that is compatible with new GIS technology. Without these upgrades, the GIS staff's older computers cannot operate with the new ArcSDE platform being put in place to maintain recently validated address data.

Mobile Technology

Planning and Inspections - The provisioning of nine field computers will provide greater efficiency to the inspection and permitting process, including providing hard copy permits on site. The GPS capabilities will capture location data that is critical for maintaining recently validated addresses.

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Sheriff's Department - While the Sheriff currently uses mobile computers in the field to access state criminal records, the implementation of software designed to integrate with the Sheriff's OSSI system would allow deputies to query and enter data in the field, thus increasing productivity

Department of Social Services - Social workers in the field could benefit significantly from field computers which allow intake and client management on-site. Currently, they rely on paper data capture, which is re-entered on computers in the office.

Property Assessment Field Computers - The Assessor's office currently relies on paper recording of property assessments that assessors later key into the computer back at the office. This dual entry of assessment data is time consuming and error prone. Field Computers would increase efficiency significantly.

Jail Renovations

Total County Project Budget \$1,125,500

The inmate population continues to escalate at the Orange County facility despite efforts by the Sheriff, in collaboration with the Judges to ensure appropriate releases in a timely manner. Female inmates pose a particular challenge since the current Jail contains only one four-capacity female cell. The project contemplated would expand areas adjacent to the existing female holding area and more than double the space for female prisoners.

Additionally, the Sheriff has proposed to renovate a portion of the area previously used by the Magistrates at the south end of the Jail to expand the visiting area such that attorneys and clients may conduct face-to-face meetings in a secure area outside of the Jail proper.

Additional information to be presented at the April 20, 2006 work session

Joint Town-County Open Space and Greenways

Total County Project Budget \$1,750,000

This project was developed as a result of requests for the 2001 bond – a request from the Towns of Chapel Hill and Carrboro for greenways funding, and from Orange County for rustic trail development tying together Town and County parks and open space. The intent of the project is to extend un-built portions of the Chapel Hill and Carrboro greenway systems in a fashion to provide future connections to Town and County parks and other open space networks. The County plans to use 2001 voter approved bonds for trail construction and some land acquisition, as needed.

Voters approved bond funds totaling \$1.75 million as part of the November 2001 referendum. The Town of Chapel Hill also has \$5 million in Town greenways and open space bonds to put toward greenway projects. The Town of Carrboro has no funds allocated for greenways.

The Town of Carrboro requested in 2004 that \$750,000 of this amount go toward purchase of the Adams Tract, which contains a portion of Bolin Creek Greenway. The

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County and Town acquired the property in the summer of 2004. A management plan for the property is currently underway.

The Intergovernmental Park Work Group considered a report from the Greenways Committee focusing activity on the extension of Bolin Creek Greenway. Further evaluation of this project by the Orange County-Chapel Hill Project Planning Committee (PPC) has resulted in determination to use remaining funds to extend Bolin Creek Greenway. The Town of Chapel Hill has hired a consultant to develop a concept plan and address storm water and engineering issues along the trail corridor. A public input session on the potential trail corridor will be forthcoming once the consultant's work is completed. Construction of the trail segment would follow review and approval of the concept plan by both Town and County.

Justice Facility

Total County Project Budget \$10,530,000

The State of North Carolina mandates counties to provide facilities for Courts operations. Prompted by the growth in the courts system, including ancillary functions such as probation/parole, juvenile services, etc., the County Commissioners appointed a study group in 1994 to project the needs of the judicial system through 2020. The evolution of the recommendations within the report are embodied in the Phase I Expansion of the Justice Facilities, which includes the addition of approximately 27,000 square feet to the existing New Courthouse. The Board approved design consultants for the Justice Facilities Expansion and programming has been on going with both the Exterior and Interior Planning Committees. With the help of subcommittees dealing specifically with the Public Market and the River Park components of the project, the Exterior Planning Committee received the consultants recommendation for the location of the Public Market in mid-May. Interior design of the facility is likely to be completed within the next few months, with construction of the facility anticipated to begin in late-Spring 2006.

Pay-as-you-go funding in years before fiscal year 2002-03 along with proposed alternative financing in fiscal year 2006-07 fund this project.

Additional information to be presented at the April 20, 2006 work session.

Lake Michael

Total County Project Budget \$75,000

Lake Michael is located in the northwestern area of Orange County. It is operated by the City of Mebane and currently offers water related recreational activities such as fishing and paddle boating. Funds allocated in this pay-as-you-go project in fiscal years 2006-07 through 2008-09 allow the County to partner with the City to construct piers, install playground equipment and make other improvements.

Lands Legacy

Total County Project Budget \$17,854,577

The Lands Legacy program, adopted in April 2000, seeks to identify and acquire the County's highest-priority natural and cultural resource lands, and land-bank appropriate sites for future parks and open space. Since inception, the Lands Legacy program has become nationally and State-recognized and has protected 1,600 acres of natural and cultural resource lands or future parkland. During its initial years, funding for the Lands Legacy program consisted of pay-as-you-go funding.

In 2001, voters approved \$7.0 million in bonds for the Lands Legacy program. Additional funding for the project include \$300,000 in 2004 two-thirds net debt reduction bonds in fiscal

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year 2004-05 and pay-as-you-go beginning in fiscal year 2005-06 throughout the Capital Investment Plan period. Additional funds of \$3 million are included in the Conservation Easements Capital Project to obtain conservation easements and other sensitive lands that may not be open to public access (and thereby not available for bond funding).

Lands Legacy acquisitions are identified and negotiated through the biennial Lands Legacy Action Plan, and as opportunities arise and as landowners are willing to sell. Target areas for Lands Legacy in coming years include continuing to acquire lands for future park sites, the creation of nature preserves, protection of identified Natural Heritage sites and prime forest lands, acquisition of farmland conservation easements, and preservation of critical cultural, scenic and archaeological sites. The County can also use pay-as-you-go funds for Lands Legacy to leverage grant funds from a variety of State and federal sources. The County has leveraged \$3.7 million in grant funds to date by using local funds as a match.

Identification of lands and negotiation for purchase will be ongoing throughout the CIP period, based on willing sellers and available funds. The County will continue to seek partnerships with other land trusts, such as Triangle Land Conservancy, and other local governments and OWASA, as well State and Federal programs.

Masonry Repairs

Total County Project Budget \$70,000

This project provides for repairs and replacements of stonework and bricks (including retaining walls) for County facilities. Specific buildings would be addressed each year depending on the amount of funding available.

Meadowlands Annex

Total County Project Budget \$1,885,000

(formerly Emergency Management Division Relocation Project)

Additional information to be provided at the April 20, 2006 work session.

Medicaid Maximization

Total County Project Budget \$1,001,012

This project provides funds for the Health Department to purchase capital items and make minor renovations to clinic space. Restricted Federal Medicaid Maximization funds received by the Health Department finance this project.

Millhouse Road Park

Total County Project Budget \$50,000

Funds in fiscal year 2006-07 provide a reserve fund for necessary upgrades and renovations to the Julia Blackwood house in order for ERCD to move their office location from the Planning and Ag Building to the farmstead.

New Courthouse Repairs

Total County Project Budget \$190,000

The New Courthouse, located in Hillsborough, has immediate and long-term interior and exterior repair needs. Funds from the 2004 two-thirds net debt reduction bonds in fiscal year 2004-05 would allow the County to complete the most pressing needs – repairing/replacing the exterior trim (including cupola). Other longer-term issues, such as replacing the HVAC system, replacing floor covering and renovating/up fitting

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restrooms recommended will coincide with the planned Justice Facility Construction Project.

Northern Human Services Center Repairs

Total County Project Budget \$891,000

Orange County acquired this facility in 1977. The main portion of the building was constructed in 1951 and the cafeteria and kitchen were added in 1957. In 1982, the gymnasium was renovated and the playground was installed. Current occupants of the facility include Recreation and Parks, the Department on Aging, Joint Orange –Chatham Community Action (JOCCA), the Northern Orange Family Resources Center, Head Start, Cedar Grove Day Care and Durham Technical Community College.

Additional building improvements are likely as the building becomes more fully utilized, particularly with the additional Durham Tech programs. Major future improvements will include replacement of the heating and air conditioning system (HVAC), renovation of restrooms, development of better parking facilities, and replacement of the light fixtures and windows in order to implement energy efficiency strategies. The County is also exploring solar options specifically in HVAC applications and the provision of hot water for this facility

Northern Human Services Center Park

Total County Project Budget \$1,200,000

Funds for the Northern Human Services Center Park (Northern Park) were included in the 2001 bond referendum. The Board considered a pre-concept plan for the park in 2001. In 2003, the County purchased additional lands at the site.

Planning and design for the park was completed in the spring of 2005, with master plan approval in the fall of 2005 and construction tentatively in 2005-06 and into 2006-07

Orange County Satellite Campus of Durham Technical Community College

Total County Project Budget \$4,000,000

Orange County is the highest populated county in North Carolina without a main or satellite community college campus. The North Carolina General Assembly earmarked \$4 million of the 1998 voter approved State bond referendum for an Orange County satellite campus of Durham Technical Community College (DTCC). In order to receive the State bond funds, Orange County is required to provide a match of \$4 million

In March 2000, the Commissioners appointed a Community College Task Force to determine public interest in establishing a satellite campus in the County. Following several months of research and focus group sessions, the Task Force found significant interest from citizens and businesses to locate a campus in Orange County. In November 2000, Commissioners received the report from the Task Force and confirmed their interest to move forward with the development of an Orange County satellite campus. Since that time, Commissioners and county staff have met with DTCC Trustees and staff to outline a process to develop the campus.

The site for the Durham Technical Community College (DTCC) was successfully acquired in the Waterstone development at a cost of \$1,250,000 for the 20-acre campus. DTCC officials, in tandem with Orange County Commissioner and staff representatives

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selected the architectural firm of Corley Redfoot Zack to design the 40,000 square foot facility, scheduled to open for the Fall 2007 DTCC session. Orange County will be responsible for operations and maintenance of the facility, with the exception of instructional costs beginning in the 2006-2007 fiscal year.

Funds totaling \$1 million to purchase land would be available in fiscal year 2002-03 through alternative financing methods such as Certificates of Participation (COPs) or private placement loans. In fiscal year 2004-05, alternative-financing funds totaling \$3 million would be available to complete project construction.

Additional information to be presented at April 20, 2006 work session. The campus is expected to open by the Fall 2006.

Orange Enterprises

Total County Project Budget \$825,000

Orange Enterprises provides vocational training and sheltered employment programs for developmentally disabled persons through contracts with area businesses. The agency serves more than 175 individuals each year.

The County had previously funded an expansion to the existing facility on Valley Forge Road. However, prior to the commencement of the expansion, Orange Enterprises approached the County with a proposal to assist them with the purchase of a building on Elizabeth Brady Road, Hillsborough that would allow them to significantly expand their contract capacity and allow them to located to a facility that would serve them for the long-term. County Commissioners endorsed the plan and approved the County's contribution toward the purchase price of the facility in April, 2005. This disposition of the Valley Forge facility will be determined by the County Commissioners during their deliberations on the 2005 Space Needs Update.

Orange High School Tennis Courts

Total County Project Budget \$50,000

This project would pay for the County's share of resurfacing eight full size tennis courts on the grounds of Orange High School. The County has had a long standing contractual arrangement for use of these courts by the public, which stipulates that the County will provide half of the funding required for capital repairs to the facility. The courts are in severe need of repair. At this time last year, it appeared that the total cost of the resurfacing would be approximately \$30,000; however, school staff has indicated that the actual estimates are much higher, but OCS has not submitted further information regarding the cost projection.

These courts experience heavy use by members of the public, both in formal, programmed settings as well as informal use. They are the only tennis courts available for public use in northern Orange County. The Orange County School District has prioritized this project in the CIP request the have submitted.

Painting of Facilities (Interior and Exterior)

Total County Project Budget \$1,577,000

This project would include the interior and exterior painting of county facilities. Higher priority facilities include Animal Control, Animal Shelter, Court Street Annex, Dickson House, Historic Courthouse pillars, Efland Community Center, Government Services Annex, and Sheriff's Department. Funding availability in future years would determine

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which improvements are completed at which facilities. To the extent possible and necessary, painting for each facility would be done in conjunction with other facility improvements such as flooring replacement in order to minimize disruption to facility occupants and users.

Parking Lot Repairs/Paving

Total County Project Budget \$690,000

Parking lot improvements (including paving) for County facilities are included in the funds for this project. Funding in FY 2005-06 provides for paving a portion of Whitted complex parking lots. Additional parking areas that would be addressed in future years are dependent on the amount of funding available.

Parks Operations Base

Total County Project Budget \$230,000

As previously mentioned in this document, the Valley Forge Road facility, previously occupied by Orange Enterprises is being vacated. The 2005 Space Needs Update recommends that the facility be upfit and utilized as office space for the Recreation Administrative office function as well as the Parks Operations Base. Funding for this project allows upfit of the interior for the two functions, as well as site work that will allow some outside storage of materials needed at various park facilities (mulch, gravel, etc). Funding will also allow the connection of the building to nearby sanitary sewer facilities and the existing septic system abandoned.

Additional information to be provided at the April 20, 2006 work session.

Planning and Agriculture Building

Total County Project Budget \$200,000

Recreation and Parks Capital Maintenance

Total County Project Budget \$450,000

Each year, there are many capital maintenance items that need to be done at recreation and park facilities. Examples of these items include reseeding and replacing play surfaces. This project provides an annual funding source to address these needs as new parks come on line.

Register of Deeds Automation

Total County Project Budget \$662,385

This project, funded with fees collected by the Register of Deeds, provides funds to automate the deeds and vital records systems in the Register of Deeds Office. As mandated by North Carolina General Statute 161-11.3, ten percent of all General Statute 161 related fees collected by the Register of Deeds finance this project.

River Park Development

Total County Project Budget \$50,000

River Park is the working name given to plans to utilize the open area between the County government campus and the Eno River, for a park-like setting. Initial discussions and planning for this site took place in 1996 as part of a joint Town-County initiative. The concept plan from 1996 generally shows a low-impact design, including a series of trails, picnic tables and benches, and a footprint for a future pavilion for performances. Design of the Justice Facility Expansion project includes design work related to River Park.

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Roofing Projects

Total County Project Budget \$4,450,000

In 1999, CTL Engineering conducted an appraisal of roofs on all County buildings. The study provided staff with a prioritized maintenance and replacement schedule including cost estimates. The Board of County Commissioners received the report in spring 1999. This report was updated in December 2000. The Board recently approved a contract with MACTEC Engineering, Inc. to again update this report, including new buildings that have come online since 2000.

Funding challenges during fiscal year 2005-06 necessitated postponing roof replacement/repair projects for one year. Pay-as-you-go funding beginning in fiscal year 2006-07 allows for replacement and or repair as needed, based on the prioritizations identified from the updated assessments.

Signage

Total County Project Budget \$110,000

This project includes funds for repairs and replacements of exterior and interior signs located at all County facilities. Highest priority projects would include replacing signs that are beyond repair. A Specific replacement/repair schedule would be dependent on the amount of funding available each year.

Senior Centers

Total County Project Budget \$8,150,000

Senior centers offer older adults with a one-stop resource to a multitude of resources available to them through a variety of agencies. The number of adults in Orange County over the age of sixty is about the same as the number of children in both the Orange County School District and the Chapel Hill-Carrboro City Schools – more than sixteen thousand. By the year 2020, when "Baby Boomers" begin to reach the age of sixty, the number of persons over the age of sixty is expected to increase to more than thirty three thousand.

Currently senior activities and services are offered at the following locations throughout the County:

- Efland-Cheeks Community Center on Richmond Road in Efland
- Central Orange Senior Center on Highway 70 at the Meadowlands in Hillsborough
- Chapel Hill Senior Center on Elliott Road in Chapel Hill
- Northern Human Services Center on Highway 86 in Cedar Grove
- Northside Center on McMasters Street in Chapel Hill

The County's Master Aging Plan (MAP) identified the need for construction of two major freestanding senior centers – one in Central Orange and the other in Southern Orange. Preliminary cost estimates for the two facilities totals \$6 million with funding provided from the November 2001 voter approved Senior Center bond (\$4 million) and supplemental financing of \$3 million. Plans for each Center are outlined in more detail below:

Two new senior centers are anticipated for opening within the next year. The Southern Orange Senior Center is scheduled to be released for bid in June 2005. Two County Commissioner representatives, along with representatives from the seniors and County staff have met with the designer over the past several months to complete the design of

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the 25,000 square foot building. The building is scheduled for completion around June 30, 2006 when the lease for the current senior center at the Galleria terminates

- **Central/Northern Orange Center**

In January 2002, Orange County opened the Central Orange Senior Center by leasing approximately 4,000 square feet in the Meadowlands Business and Office Park on Highway 70 in Hillsborough. The Center's success prompted the Commissioners to lease an additional 2,000 square feet immediately adjacent to the Center in order to accommodate the increased demand for programming. The Center offers many services, including group recreation activities and an Adult Day Care program

The Master Aging Plan identified the need for at least fifteen thousand square feet for the Central Orange Senior Center. This Center will allow a significant number of program options beyond what is currently available at the smaller leased location. While no specific site has been identified, a location in or around the Hillsborough area is anticipated.

The Central Orange Center will be under development during the upcoming fiscal year as well. The Center will be located at the Sportsplex in Hillsborough, assuming the County successfully concludes negotiations for acquisition with the current owner of the building. Under this scenario, the new 15,000 square foot Center would be created through a combination of new construction (approximately 12,000 square feet) and reallocation of approximately 3,000 square feet of underutilized space within the existing building. Programming for the senior center will be under the direction and control of the Department on Aging. In addition, senior access to the pool, ice and fitness facilities will be coordinated by the Department on Aging with the County's contractor, retained to operate the physical plant and the existing recreation/fitness programs at the Sportsplex. Opening for the Central Orange Senior Center is likewise anticipated by June 30, 2006

- **Chapel Hill Center**

The present Chapel Hill Senior Center is located in leased space at the Galleria on Elliott Road in Chapel Hill. The lease is due to expire on June 30, 2006. A planning committee comprised of seniors, two County Commissioners and County staff have worked over the past several months to define the programming and design of the building. The project is currently in review with the Town of Chapel Hill, whose approval of the Special Use Permit Modification is anticipated by the end of June 2005, thereby paving the way for bidding to occur during July 2005. Construction is projected for commencement in September 2005 with a targeted completion date by July 2006.

Additional information to be presented at the April 20, 2006 work session.

Smith Middle School Lighting

Total County Project Budget \$250,000

Two new playing fields near Chapel Hill High School have been constructed, as part of the Smith Middle School project and a previous agreement between the County, Town, CHCCS and the University of North Carolina. The agreement provides for programming of one field for regular public use and the second for occasional public use. Orange County and Carrboro each contributed \$75,000 for the inclusion of the extra fields via a previous arrangement

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This project would provide lighting for the playing field(s), and was included in the November 2001 bond at an amount of \$250,000.

Revisions to the Memorandum of Agreement have been completed, and a Conditional Use Permit modification application has been approved by the Town of Carrboro. Bids have been received for the lighting project, which could begin, during the summer of 2005.

Solid Waste Convenience Centers

Total County Project Budget \$905,000

The replacement of routine fencing and signage at convenience sites is included in the early years of this project plan. Future years allow for the replacement of waste containers and the installation of concrete pads, barriers and driveways. Baseline funding for this project would not allow for the potential cost to purchase currently leased sites.

Southern Human Services Center

Total County Project Budget \$50,000

The Southern Human Services Center located on thirty-four acres on Homestead Road in Chapel Hill is the County's newest facility. Completed in 1998, it houses some of the fastest growing departments in County government including Social Services and the Personal Health Division of the Health Department.

Funds in fiscal year 2006-07 provide for improvements to the residence located on the site. Additional information is anticipated with the update of the Space Study this spring.

Southern Community Park

Total County Project Budget \$2,795,000

This project would develop park facilities on a 73-acre parcel of land owned by the Town of Chapel Hill on US 15/501 South, just south of Southern Village. A draft conceptual plan was developed by a Town committee for this park (a previous concept plan from 1990 was not adopted by the Town) and has been adopted by both the Chapel Hill Town Council and Board of Commissioners. This project was included in the 2001 bond referendum at a level of \$2.0 million. Southern Park was also funded through a \$1.0 million allocation from the 1997 County Parks bond, with \$655,000 of that amount remaining. The Town of Chapel Hill has no Town funds allocated to this project (other than the cost of land acquisition in 1989).

The Master Plan calls for a variety of activities at this park, including playing fields, a dog park, a children's play area and trails that would connect to the Town greenway system.

A Town Special Use Permit application has been approved, and construction drawings and bid document preparation is underway. However, in late 2005 residents of the adjacent Dogwood Acres Subdivision petitioned the Town Council for revisions to the master plan as it relates to Dogwood Acres Drive (which bisects the park), and review of the plan in this light is underway. The town applied for and received a \$500,000 PARTF grant, which will be applied to Phase I of the project. Construction of the park will begin following the resolution of the Dogwood Acres petition and any needed changes, possibly in the fall of 2006.

2006-16 County Capital Investment Plan

Descriptions of Manager's Recommended Projects

Space Study Reserve

Total County Project Budget \$9,577,000

Both the 2000 Space Needs Study and the update presented to the Board in March 2005 indicate significant needs for expansion of County office space. This project sets aside pay-as-you-go funds in future years to begin addressing the space, as projects are approved by the Board of Commissioners.

Twin Creeks Park

Total County Project Budget \$1,850,000

(Formerly Known as Chapel Hill Township District Park)

In 2001, the County purchased 193 acres of land located near the intersection of Old Highway 86 and Eubanks Road for the Chapel Hill Township Park and Educational Campus. Proposed plans for the site included co-locating the Chapel Hill Township District Park (identified in the adopted 1988 Parks Plan) with Chapel Hill-Carrboro School District Elementary School #10 and other potential future school facilities. Both projects were included in the November 2001 voter approved bond referendum.

Park related bonds for the Park (Phase I) total \$1.2 million. In June 2005, the Board allocated an additional \$650,000 from the Soccer Superfund for this project (which includes soccer fields). In 2002-03, a Master Plan Work Group developed a Master Plan for the site, which identified a 96-acre site for the park. Tentative park facilities in Phase I include lighted playing fields, nature trails and a picnic area surrounding an existing pond. The total 96-acre park may include as many as four phases. The completed park would also include renovations to the existing historic farmstead house and barn located on the property (funds for stabilization and weatherproofing only have been budgeted to date).

A master plan for the site was approved in May 2005. Discussions with the Town of Carrboro were held in fall of 2005 regarding the approval process, and on February 7 the Town Board received a courtesy review of the master plan. A Conditional Use Permit application to the Town of Carrboro would be prepared in conjunction with detailed engineering work, and is planned to be accomplished in conjunction with like plans for Northern Park. This work should allow for the CUP application to be submitted to the Town in early 2007 (Town review and approval expected to take twelve months). Construction of Phase I of the park would begin thereafter, with completion anticipated in late 2009.

Utility Demand Reduction Systems

Total County Project Budget \$230,000

This project would provide funds to up fit appropriate County facilities with energy and water reduction demand fixtures and systems. A specific schedule would be dependent on the amount of funding available each year. Examples would include installation of bicycle racks, motion sensors for lighting control, waterless urinals and rainwater collection systems.

Utility Extension Fund

Total County Project Budget \$150,000

Orange County's Utility Extension Fund was established in the late 1980s and is governed by Water & Sewer Policy approved April 3, 1989. Two years ago during the State's budget crisis, Commissioners approved a plan to transfer \$165,000 from the Utility Extension Fund to help balance the General Fund budget. The proposed \$50,000 per year for three years would recapitalize the fund to assist with the extension of water and/or sewer lines for economic development projects, particularly in the Economic Development Districts.

2006-16 County Capital Investment Plan

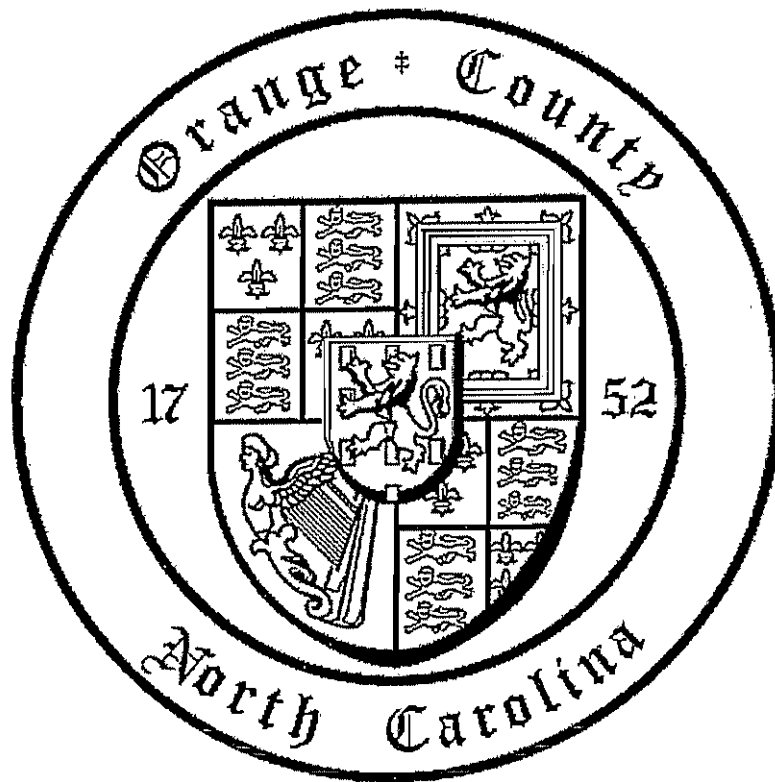
Descriptions of Manager's Recommended Projects

West Ten Soccer Center

Total Estimated Cost \$1,355,000

This project would develop five full size and one smaller soccer/multi-purpose fields on the former Euliss Tract, which lies adjacent to the new Orange County Middle School site on West Ten Rd. in Mebane. The consultant for this park developed and presented a proposed Master plan to the public at an open meeting in June of 2005. This was subsequently approved by and Board of Commissioners. The Board had previously approved an allocation of \$635,000 for the purchase, design and engineering of the property, and in the fall of 2004 appropriated an additional \$347,000 for the pregrading of the site. The pregrading has been completed and in the spring of 2005, the board appropriated \$375,000 to complete two of the soccer fields with all amenities except lighting. All of the funding for this project to date has been appropriated from the 2001 voter approved Soccer superfund.

The final design details and engineering could begin during the summer of 2006, with construction bids solicited by the winter. Construction could begin in the spring of 2007. With this schedule, the fields could be ready for play by the spring or fall of 2008.



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County Capital Project Summary ⁽¹⁾

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$23,761,258	\$1,830,000	\$2,035,000	\$310,000	\$310,000	\$310,000	\$310,000	\$310,000	\$310,000	\$310,000	\$310,000	\$30,106,258
Design	\$2,096,000	\$385,000	\$95,000	\$65,000	\$1,075,000	\$75,000	\$75,000	\$75,000	\$80,000	\$80,000	\$80,000	\$4,181,000
Construction	\$19,427,765	\$13,175,000	\$5,770,000	\$435,000	\$10,715,000	\$515,000	\$415,000	\$415,000	\$460,000	\$460,000	\$460,000	\$52,247,765
Other	\$18,775,140	\$6,430,000	\$4,795,000	\$4,430,000	\$4,312,000	\$4,715,000	\$4,337,000	\$4,900,000	\$5,262,000	\$5,390,000	\$5,516,000	\$68,862,140
Total Costs	\$64,060,163	\$21,820,000	\$12,695,000	\$5,240,000	\$16,412,000	\$5,615,000	\$5,137,000	\$5,700,000	\$6,112,000	\$6,240,000	\$6,366,000	\$155,397,163
Funding Sources												
Sales and Dedicated Property Taxes	\$9,595,906	\$2,770,000	\$3,445,000	\$4,415,000	\$5,087,000	\$5,490,000	\$5,012,000	\$5,575,000	\$5,987,000	\$6,115,000	\$6,241,000	\$59,732,906
1997 Bond Funds	\$7,295,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,295,000
2001 Bond Funds	\$22,500,000	\$4,325,000	\$1,175,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$28,000,000
Two-Thirds Net Debt Bonds	\$3,551,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,551,000
Non-Bond Debt Funding	\$14,658,318	\$14,600,000	\$7,500,000	\$700,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$37,458,318
Grant Funds	\$3,947,943	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$4,697,943
Fees	\$162,385	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$662,385
Other	\$2,349,611	\$0	\$112,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,461,611
Unfunded	\$0	\$0	\$338,000	\$0	\$11,200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$11,538,000
Total Funding	\$64,060,163	\$21,820,000	\$12,695,000	\$5,240,000	\$16,412,000	\$5,615,000	\$5,137,000	\$5,700,000	\$6,112,000	\$6,240,000	\$6,366,000	\$155,397,163

⁽¹⁾ Individual County project budget spreadsheets follow this table; information regarding requested school projects for Chapel Hill-Carrboro City Schools and Orange County Schools are scheduled for presentation in May 2006.

Affordable Housing

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	0	0	0	0	0	0	0	0	0	0	0	\$0
Contributions to Non-County Agencies	5,800,000	0	0	0	0	0	0	0	0	0	0	\$5,800,000
Total Costs	\$5,800,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,800,000
Funding Sources												
Sales and Dedicated Property Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1997 Bond Funds	1,800,000	0	0	0	0	0	0	0	0	0	0	\$1,800,000
2001 Bond Funds	4,000,000	0	0	0	0	0	0	0	0	0	0	\$4,000,000
Two-Thirds Net Debt Bonds	0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	0	0	0	0	0	0	0	0	0	0	0	\$0
Other	0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$5,800,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,800,000

Americans With Disabilities Act (ADA) Compliance

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	0	0	0	0	0	0	0	0	0	0	0	\$0
Other	50,000	50,000	75,000	75,000	75,000	100,000	100,000	100,000	100,000	100,000	100,000	\$925,000
Total Costs	\$50,000	\$50,000	\$75,000	\$75,000	\$75,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$925,000

Funding Sources												
Sales and Dedicated Property Taxes	\$50,000	\$50,000	\$75,000	\$75,000	\$75,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$925,000
1997 Bond Funds	0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	0	0	0	0	0	0	0	0	0	0	0	\$0
Other	0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$50,000	\$50,000	\$75,000	\$75,000	\$75,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$925,000

Animal Services Facility (New)

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$170,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$170,000
Design	700,000	0	0	0	0	0	0	0	0	0	0	\$700,000
Construction	0	0	5,000,000	0	0	0	0	0	0	0	0	\$5,000,000
Other	0	0	0	0	0	0	0	0	0	0	0	\$0
Total Costs	\$870,000	\$0	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,870,000

Funding Sources												
Sales and Dedicated Property Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1997 Bond Funds	0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	170,000	0	0	0	0	0	0	0	0	0	0	\$170,000
Non-Bond Debt Funding	700,000	0	5,000,000	0	0	0	0	0	0	0	0	\$5,700,000
Grant Funds	0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	0	0	0	0	0	0	0	0	0	0	0	\$0
Other	0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$870,000	\$0	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,870,000

Animal Shelter (Current Facility)

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	0	0	0	0	0	0	0	0	0	0	0	\$0
Other	29,000	0	0	0	0	0	0	0	0	0	0	\$29,000
Total Costs	\$29,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$29,000

Funding Sources												
Sales and Dedicated Property Taxes	\$29,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$29,000
1997 Bond Funds	0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	0	0	0	0	0	0	0	0	0	0	0	\$0
Other	0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$29,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$29,000

Assessments and Testing

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$25,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	\$125,000
Total Costs	\$25,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$125,000

Funding Sources												
Sales and Dedicated												
Property Taxes	\$25,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$125,000
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt												
Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt												
Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$25,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$125,000

Blackwood Farm

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	\$50,000	0	0	0	0	0	0	0	0	0	\$50,000
Construction	\$75,000	0	0	0	0	0	0	0	0	0	0	\$75,000
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Costs	\$75,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$125,000

Funding Sources												
Sales and Dedicated												
Property Taxes	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt												
Bonds	\$75,000	0	0	0	0	0	0	0	0	0	0	\$75,000
Non-Bond Debt												
Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$75,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$125,000

structure stabilization

master plan

Building Entry Access Control Systems

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$50,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	50,000	50,000	\$350,000
Total Costs	\$50,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$50,000	\$50,000	\$350,000
Funding Sources												
Sales and Dedicated												
Property Taxes	\$50,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$50,000	\$50,000	\$350,000
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt												
Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt												
Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$50,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$50,000	\$50,000	\$350,000

Capital Repairs/Replacement (Emergency) Reserve Fund

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$25,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	\$525,000
Total Costs	\$25,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$525,000
Funding Sources												
Sales and Dedicated Property Taxes	\$25,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$525,000
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$25,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$525,000

Carrboro Library

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$50,000	0	0	0	0	0	0	0	0	0	0	\$50,000
Total Costs	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
Funding Sources												
Sales and Dedicated												
Property Taxes	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt												
Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt												
Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000

Cate Farm

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$125,000	0	0	0	0	0	0	0	0	0	0	\$125,000
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Costs	\$125,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$125,000
Funding Sources												
Sales and Dedicated Property Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$125,000	0	0	0	0	0	0	0	0	0	0	\$125,000
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$125,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$125,000

structure stabilization

Central Recreation Repairs

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$65,000	0	0	0	0	0	0	0	0	0	0	\$65,000
Construction	\$570,000	0	0	0	0	0	0	0	0	0	0	\$570,000
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Costs	\$635,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$635,000
Funding Sources												
Sales and Dedicated												
Property Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt												
Bonds	\$635,000	0	0	0	0	0	0	0	0	0	0	\$635,000
Non-Bond Debt												
Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$635,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$635,000

Compressed Natural Gas (CNG) Fueling Station

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$111,465	0	0	0	0	0	0	0	0	0	0	\$111,465
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Costs	\$111,465	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$111,465
Funding Sources												
Sales and Dedicated Property Taxes	\$47,465	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$47,465
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$49,000	0	0	0	0	0	0	0	0	0	0	\$49,000
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other (Transfer from OHS Tennis Court)	\$15,000	0	0	0	0	0	0	0	0	0	0	\$15,000
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$111,465	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$111,465

Conservation Easements

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$5,611,681	\$75,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$7,036,681
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Costs	\$5,611,681	\$75,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$7,036,681
Funding Sources												
Sales and Dedicated Property Taxes	\$200,000	\$75,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$1,625,000
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$3,000,000	0	0	0	0	0	0	0	0	0	0	\$3,000,000
Grant Funds	\$2,268,681	0	0	0	0	0	0	0	0	0	0	\$2,268,681
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other (Transfer from Lands Legacy)	\$143,000	0	0	0	0	0	0	0	0	0	0	\$143,000
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$5,611,681	\$75,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$7,036,681

County Campus (New) Development

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$1,800,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,800,000
Design	\$0	0	0	0	1,000,000	0	0	0	0	0	0	\$1,000,000
Construction	\$0	0	0	0	10,200,000	0	0	0	0	0	0	\$10,200,000
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Costs	\$0	\$0	\$1,800,000	\$0	\$11,200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$13,000,000
Funding Sources												
Sales and Dedicated Property Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	0	1,800,000	0	0	0	0	0	0	0	0	\$1,800,000
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	11,200,000	0	0	0	0	0	0	\$11,200,000
Total Funding	\$0	\$0	\$1,800,000	\$0	\$11,200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$13,000,000

County Facilities Arts Reserve

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$5,000	\$5,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$100,000
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Costs	\$5,000	\$5,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$100,000
Funding Sources												
Sales and Dedicated Property Taxes	\$5,000	\$5,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$100,000
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$5,000	\$5,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$100,000

Court Street Annex Repairs

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$25,000	0	30,000	0	0	0	0	0	0	0	0	\$55,000
Total Costs	\$25,000	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$55,000

Funding Sources												
Sales and Dedicated Property Taxes	\$25,000	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$55,000
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$25,000	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$55,000

Dickson House

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$7,500	0	0	0	0	0	0	0	0	0	0	\$7,500
Total Costs	\$7,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,500
Funding Sources												
Sales and Dedicated Property Taxes	\$7,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,500
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$7,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,500

Efland Cheeks Park Development (Phase 2)

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$22,000	0	0	0	0	0	0	0	0	0	0	\$22,000
Construction	\$228,000	0	0	0	0	0	0	0	0	0	0	\$228,000
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Costs	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000
Funding Sources												
Sales and Dedicated	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Property Taxes	\$0	0	0	0	0	0	0	0	0	0	0	\$0
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$250,000	0	0	0	0	0	0	0	0	0	0	\$250,000
Two-Thirds Net Debt	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000

Efland Sewer Extension Development

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$2,167,300	0	0	0	0	0	0	0	0	0	0	\$2,167,300
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Costs	\$2,167,300	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,167,300
Funding Sources												
Sales and Dedicated												
Property Taxes	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
1997 Bond Funds	\$1,200,000	0	0	0	0	0	0	0	0	0	0	\$1,200,000
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt												
Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt												
Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$867,300	0	0	0	0	0	0	0	0	0	0	\$867,300
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$2,167,300	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,167,300

Elevator Repairs and Improvements

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$70,000	0	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	\$610,000
Total Costs	\$70,000	\$0	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$610,000
Funding Sources												
Sales and Dedicated Property Taxes	\$70,000	\$0	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$610,000
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$70,000	\$0	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$610,000

Emergency Management/911 Center Repairs (Located on New Hope Road)

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$25,000	0	0	0	0	0	0	0	0	0	0	\$25,000
Construction	\$290,000	0	0	0	0	0	0	0	0	0	0	\$290,000
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Costs	\$315,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$315,000
Funding Sources												
Sales and Dedicated Property Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$315,000	0	0	0	0	0	0	0	0	0	0	\$315,000
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$315,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$315,000

HVAC and flooring
replacements; parking area
surfacing

Emergency Communications

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	100,000	100,000	100,000	100,000	0	0	0	0	0	0	\$400,000
Total Costs	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$400,000
Funding Sources												
Sales and Dedicated Property Taxes	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$400,000
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$400,000

Emergency Power Sources

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$152,000	\$0,000	0	0	0	0	0	0	0	0	0	\$202,000
Total Costs	\$152,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$202,000

Funding Sources												
Sales and Dedicated Property Taxes	\$152,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$202,000
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$152,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$202,000

Employee Parking

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	50,000	0	0	0	0	0	0	0	0	0	\$50,000
Total Costs	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
Funding Sources												
Sales and Dedicated Property Taxes	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000

Equipment and Vehicle Replacements

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$4,046,613	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	1,700,000	1,700,000	\$18,646,613
Total Costs	\$4,046,613	\$1,400,000	\$1,400,000	\$1,400,000	\$1,400,000	\$1,400,000	\$1,400,000	\$1,400,000	\$1,400,000	\$1,700,000	\$1,700,000	\$18,646,613
Funding Sources												
Sales and Dedicated Property Taxes	\$948,295	\$0	\$700,000	\$700,000	\$1,400,000	\$1,400,000	\$1,400,000	\$1,400,000	\$1,400,000	\$1,700,000	\$1,700,000	\$12,748,295
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$3,098,318	1,400,000	700,000	700,000	0	0	0	0	0	0	0	\$5,898,318
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$4,046,613	\$1,400,000	\$1,400,000	\$1,400,000	\$1,400,000	\$1,400,000	\$1,400,000	\$1,400,000	\$1,400,000	\$1,700,000	\$1,700,000	\$18,646,613

Fairview Park Development

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$52,000	0	0	0	0	0	0	0	0	0	0	\$52,000
Construction	\$678,000	0	0	0	0	0	0	0	0	0	0	\$678,000
Other	\$120,000	0	0	0	0	0	0	0	0	0	0	\$120,000
Total Costs	\$850,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$850,000
Funding Sources												
Sales and Dedicated Property Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$850,000	0	0	0	0	0	0	0	0	0	0	\$850,000
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$850,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$850,000

Farmers Market

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$90,000	0	0	0	0	0	0	0	0	0	0	\$90,000
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Costs	\$90,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$90,000
Funding Sources												
Sales and Dedicated												
Property Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt												
Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt												
Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$90,000	0	0	0	0	0	0	0	0	0	0	\$90,000
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$90,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$90,000

Fire Alarm Systems

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$15,000	15,000	15,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	\$125,000
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Costs	\$15,000	\$15,000	\$15,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$125,000

Funding Sources												
Sales and Dedicated Property Taxes	\$15,000	\$15,000	\$15,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$125,000
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$15,000	\$15,000	\$15,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$125,000

Flooring

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$241,000	125,000	125,000	100,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	\$1,991,000
Total Costs	\$241,000	\$125,000	\$125,000	\$100,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,991,000
Funding Sources												
Sales and Dedicated Property Taxes	\$241,000	\$125,000	\$125,000	\$100,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,991,000
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$241,000	\$125,000	\$125,000	\$100,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,991,000

Government Services Annex Repairs

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	15,000	0	0	0	0	0	0	0	\$15,000
Total Costs	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$15,000
Funding Sources												
Sales and Dedicated Property Taxes	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$15,000
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$15,000

realign and secure metal
fire escape

HVAC Projects

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$40,000	30,000	25,000	40,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	\$345,000
Construction	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$368,000	270,000	225,000	360,000	270,000	270,000	270,000	270,000	270,000	270,000	270,000	\$3,113,000
Total Costs	\$408,000	\$300,000	\$250,000	\$400,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$3,458,000
Funding Sources												
Sales and Dedicated Property Taxes	\$408,000	\$300,000	\$250,000	\$400,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$3,458,000
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$408,000	\$300,000	\$250,000	\$400,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$3,458,000

Heritage Center

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	10,000	0	0	0	0	0	0	0	0	\$10,000
Construction	\$0	0	440,000	0	0	0	0	0	0	0	0	\$440,000
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Costs	\$0	\$0	\$450,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$450,000
Funding Sources												
Sales and Dedicated Property Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other (Private Donations)	\$0	0	112,000	0	0	0	0	0	0	0	0	\$112,000
Unfunded	\$0	0	338,000	0	0	0	0	0	0	0	0	\$338,000
Total Funding	\$0	\$0	\$450,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$450,000

Historic Courthouse Repairs

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$15,000	0	0	0	0	0	0	0	0	0	0	\$15,000
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Costs	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$15,000
Funding Sources												
Sales and Dedicated Property Taxes	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$15,000
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$15,000

Painting, flooring, waterproofing, HVAC, roofing, and masonry repairs would be addressed through funding in those individual projects; funding in fy 2005-06 would cover clock preservation.

Homestead Aquatics Center

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Contribution to Town of Chapel Hill	\$1,125,000	2,000,000	1,175,000	0	0	0	0	0	0	0	0	\$4,300,000
Total Costs	\$1,125,000	\$2,000,000	\$1,175,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,300,000
Funding Sources												
Sales and Dedicated Property Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1997 Bond Funds	\$800,000	0	0	0	0	0	0	0	0	0	0	\$800,000
2001 Bond Funds	\$325,000	2,000,000	1,175,000	0	0	0	0	0	0	0	0	\$3,500,000
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$1,125,000	\$2,000,000	\$1,175,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,300,000

Homestead Community Center Repairs

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$90,000	0	0	0	0	0	0	0	0	0	0	\$90,000
Total Costs	\$90,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$90,000
Funding Sources												
Sales and Dedicated Property Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$90,000	0	0	0	0	0	0	0	0	0	0	\$90,000
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$90,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$90,000

Information Technology

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$1,225,000	800,000	700,000	700,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	\$9,025,000
Total Costs	\$1,225,000	\$800,000	\$700,000	\$700,000	\$800,000	\$800,000	\$800,000	\$800,000	\$800,000	\$800,000	\$800,000	\$9,025,000

Funding Sources												
Sales and Dedicated												
Property Taxes	\$1,225,000	\$800,000	\$700,000	\$700,000	\$800,000	\$800,000	\$800,000	\$800,000	\$800,000	\$800,000	\$800,000	\$9,025,000
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt												
Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt												
Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$1,225,000	\$800,000	\$700,000	\$700,000	\$800,000	\$800,000	\$800,000	\$800,000	\$800,000	\$800,000	\$800,000	\$9,025,000

Jail Renovations

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$60,000	0	0	0	0	0	0	0	0	0	0	\$60,000
Construction	\$540,000	0	0	0	0	0	0	0	0	0	0	\$540,000
Other	\$25,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$0,000	\$525,000
Total Costs	\$625,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$1,125,000

Funding Sources												
Sales and Dedicated Property Taxes	\$25,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$525,000
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$600,000	0	0	0	0	0	0	0	0	0	0	\$600,000
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$625,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$1,125,000

Painting, flooring, waterproofing, HVAC, roofing would be addressed through funding in those individual projects: funding in fiscal year 2005-06 would renovate areas in the jail to accommodate female inmates and attorney/inmate visitations (\$600,000) and construct a restroom for female jailers (a high priority of the Sheriff) and funding in future years would allow for replacement of Jail appliances (washer, dryer, stove, dishwasher and cooler) as needed along with minor repairs and improvements related to Jail compliance with State and Federal requirements and mandates.

Joint Town/County Open Space/Greenways

	Through 2005 06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$1,175,000	575,000	0	0	0	0	0	0	0	0	0	\$1,750,000
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Costs	\$1,175,000	\$575,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,750,000
Funding Sources												
Sales and Dedicated Property Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$1,175,000	575,000	0	0	0	0	0	0	0	0	0	\$1,750,000
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$1,175,000	\$575,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,750,000

Justice Facility and New Courthouse Renovations

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$330,000	280,000	0	0	0	0	0	0	0	0	0	\$610,000
Construction	\$0	9,310,000	0	0	0	0	0	0	0	0	0	\$9,310,000
Other	\$0	610,000	0	0	0	0	0	0	0	0	0	\$610,000
Total Costs	\$330,000	\$10,200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,530,000
Funding Sources												
Sales and Dedicated Property Taxes	\$330,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$330,000
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	10,200,000	0	0	0	0	0	0	0	0	0	\$10,200,000
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$330,000	\$10,200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,530,000

hvac replacement, restroom and parking
lot repairs to coincide with justice facility
project, and river park completion

Lake Michael

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Contribution to City of Mebane	\$0	25,000	25,000	25,000	0	0	0	0	0	0	0	\$75,000
Total Costs	\$0	\$25,000	\$25,000	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000
Funding Sources												
Sales and Dedicated Property Taxes	\$0	\$25,000	\$25,000	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$0	\$25,000	\$25,000	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000

Lands Legacy

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$14,829,577	\$1,750,000	\$75,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$17,854,577
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Costs	\$14,829,577	\$1,750,000	\$75,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$17,854,577
Funding Sources												
Sales and Dedicated Property Taxes	\$3,966,016	\$0	\$75,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$5,241,016
1997 Bond Funds	\$2,700,000	0	0	0	0	0	0	0	0	0	0	\$2,700,000
2001 Bond Funds	\$5,250,000	1,750,000	0	0	0	0	0	0	0	0	0	\$7,000,000
Two-Thirds Net Debt Bonds	\$300,000	0	0	0	0	0	0	0	0	0	0	\$300,000
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$421,950	0	0	0	0	0	0	0	0	0	0	\$421,950
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$2,191,611	0	0	0	0	0	0	0	0	0	0	\$2,191,611
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$14,829,577	\$1,750,000	\$75,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$17,854,577

Masonry Repairs

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	0	0	0	\$0
Total Costs	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$0	\$0	\$0	\$70,000
Funding Sources												
Sales and Dedicated Property Taxes	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$0	\$0	\$0	\$70,000
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$0	\$0	\$0	\$70,000

Meadowlands Annex (formerly Emergency Management Division Relocation)

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$1,685,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,685,000
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$200,000	0	0	0	0	0	0	0	0	0	0	\$200,000
Total Costs	\$1,885,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,885,000
Funding Sources												
Sales and Dedicated Property Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$200,000	0	0	0	0	0	0	0	0	0	0	\$200,000
Non-Bond Debt Funding	\$1,685,000	0	0	0	0	0	0	0	0	0	0	\$1,685,000
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$1,885,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,885,000

Medicaid Maximization Capital Funds for Health Department

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$251,012	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	\$1,001,012
Total Costs	\$251,012	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$1,001,012
Funding Sources												
Sales and Dedicated Property Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$251,012	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	\$1,001,012
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$251,012	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$1,001,012

Millhouse Road Park

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	\$50,000	0	0	0	0	0	0	0	0	0	\$50,000
Total Costs	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
Funding Sources												
Sales and Dedicated Property Taxes	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000

New Courthouse Repairs

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$20,000	0	0	0	0	0	0	0	0	0	0	\$20,000
Construction	\$170,000	0	0	0	0	0	0	0	0	0	0	\$170,000
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Costs	\$190,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$190,000
Funding Sources												
Sales and Dedicated Property Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$190,000	0	0	0	0	0	0	0	0	0	0	\$190,000
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$190,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$190,000

includes exterior trim repairs, roof repairs,
waterproofing and ceiling tile replacement

Northern Human Services Center Repairs

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60,000
Design	\$17,000	0	35,000	0	0	0	0	0	0	0	0	\$52,000
Construction	\$190,000	0	90,000	200,000	0	0	0	0	0	0	0	\$480,000
Septic System	\$299,630	0	0	0	0	0	0	0	0	0	0	\$299,630
Total Costs	\$566,630	\$0	\$125,000	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$891,630
Funding Sources												
Sales and Dedicated Property Taxes	\$393,630	\$0	\$125,000	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$718,630
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$173,000	0	0	0	0	0	0	0	0	0	0	\$173,000
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$566,630	\$0	\$125,000	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$891,630

Northern Human Services Center Park Development

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$35,000	0	0	0	0	0	0	0	0	0	0	\$35,000
Construction	\$1,165,000	0	0	0	0	0	0	0	0	0	0	\$1,165,000
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Costs	\$1,200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,200,000
Funding Sources												
Sales and Dedicated Property Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$1,200,000	0	0	0	0	0	0	0	0	0	0	\$1,200,000
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$1,200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,200,000

Orange County Satellite Campus of Durham Technical Community College

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$0	3,000,000	0	0	0	0	0	0	0	0	0	\$3,000,000
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Costs	\$1,000,000	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,000,000
Funding Sources												
Sales and Dedicated Property Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1997 Bond Funds	\$0											\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$1,000,000	3,000,000	0	0	0	0	0	0	0	0	0	\$4,000,000
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$1,000,000	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,000,000

Orange Enterprises

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$625,000	100,000	100,000	0	0	0	0	0	0	0	0	\$825,000
Total Costs	\$625,000	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$825,000
Funding Sources												
Sales and Dedicated Property Taxes	\$100,000	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$525,000	0	0	0	0	0	0	0	0	0	0	\$525,000
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$625,000	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$825,000

Orange High School Tennis Courts Resurfacing (County Share)

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$15,000	50,000	0	0	0	0	0	0	0	0	0	\$65,000
Other (Transfer to CNG Station)	(\$15,000)	0	0	0	0	0	0	0	0	0	0	-\$15,000
Total Costs	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
Funding Sources												
Sales and Dedicated Property Taxes	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000

Painting (Interior and Exterior) of Facilities

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$127,000	125,000	125,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	\$1,577,000
Total Costs	\$127,000	\$125,000	\$125,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$1,577,000

Funding Sources												
Sales and Dedicated Property Taxes	\$127,000	\$125,000	\$125,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$1,577,000
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$127,000	\$125,000	\$125,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$1,577,000

Parking Lot Repairs/Paving

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$140,000	100,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	\$690,000
Total Costs	\$140,000	\$100,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$690,000
Funding Sources												
Sales and Dedicated	\$140,000	\$100,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$690,000
Property Taxes	\$0	0	0	0	0	0	0	0	0	0	0	\$0
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$140,000	\$100,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$690,000

Parks Operations Base

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$25,000	0	0	0	0	0	0	0	0	0	0	\$25,000
Construction	\$205,000	0	0	0	0	0	0	0	0	0	0	\$205,000
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Costs	\$230,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$230,000
Funding Sources												
Sales and Dedicated Property Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$230,000	0	0	0	0	0	0	0	0	0	0	\$230,000
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$230,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$230,000

Planning and Agriculture Building Repairs

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$0	0	0	0	100,000	100,000	0	0	0	0	0	\$200,000
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Costs	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$200,000
Funding Sources												
Sales and Dedicated Property Taxes	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$200,000
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0	\$200,000

Renovations that would be required after New Land Services Building construction is complete and office relocations have occurred (outlined in the 2005 Space Study Update); painting, flooring, waterproofing, HVAC, roofing would be addressed through funding in those individual projects

Recreation and Parks Maintenance

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	25,000	25,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	\$450,000
Total Costs	\$0	\$25,000	\$25,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$450,000
Funding Sources												
Sales and Dedicated Property Taxes	\$0	\$25,000	\$25,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$450,000
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$0	\$25,000	\$25,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$450,000

Register of Deeds Automation

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$162,385	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	\$662,385
Total Costs	\$162,385	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$662,385
Funding Sources												
Sales and Dedicated Property Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$162,385	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	\$662,385
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$162,385	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$662,385

River Park Development

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$50,000	0	0	0	0	0	0	0	0	0	0	\$50,000
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Costs	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
Funding Sources												
Sales and Dedicated Property Taxes	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000

Roofing Projects

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$40,000	25,000	25,000	25,000	45,000	45,000	45,000	45,000	50,000	50,000	50,000	\$445,000
Construction	\$360,000	225,000	225,000	225,000	405,000	405,000	405,000	405,000	450,000	450,000	450,000	\$4,005,000
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Costs	\$400,000	\$250,000	\$250,000	\$250,000	\$450,000	\$450,000	\$450,000	\$450,000	\$500,000	\$500,000	\$500,000	\$4,450,000
Funding Sources												
Sales and Dedicated Property Taxes	\$400,000	\$250,000	\$250,000	\$250,000	\$450,000	\$450,000	\$450,000	\$450,000	\$500,000	\$500,000	\$500,000	\$4,450,000
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$400,000	\$250,000	\$250,000	\$250,000	\$450,000	\$450,000	\$450,000	\$450,000	\$500,000	\$500,000	\$500,000	\$4,450,000

Signage

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	\$110,000
Total Costs	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$110,000
Funding Sources												
Sales and Dedicated Property Taxes	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$110,000
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$110,000

Senior Centers

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$400,000
Design	\$500,000	0	0	0	0	0	0	0	0	0	0	\$500,000
Construction	\$7,200,000	0	0	0	0	0	0	0	0	0	0	\$7,200,000
Other	\$50,000	0	0	0	0	0	0	0	0	0	0	\$50,000
Total Costs	\$8,150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,150,000

Funding Sources												
Sales and Dedicated Property Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1997 Bond Fu	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Fu	\$4,000,000	0	0	0	0	0	0	0	0	0	0	\$4,000,000
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$4,150,000	0	0	0	0	0	0	0	0	0	0	\$4,150,000
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$8,150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,150,000

Smith Middle School Park Lighting

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Contribution to Town of Carrboro	\$250,000	0	0	0	0	0	0	0	0	0	0	\$250,000
Total Costs	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000
Funding Sources												
Sales and Dedicated Property Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$250,000	0	0	0	0	0	0	0	0	0	0	\$250,000
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000

Solid Waste Convenience Centers

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$40,000	100,000	85,000	85,000	85,000	85,000	85,000	85,000	85,000	85,000	85,000	\$905,000
Total Costs	\$40,000	\$100,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$905,000

Funding Sources												
Sales and Dedicated Property Taxes	\$40,000	\$100,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$905,000
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$40,000	\$100,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	\$905,000

Southern Community Park

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Contribution to Town of Chapel Hill	\$2,795,000	0	0	0	0	0	0	0	0	0	0	\$2,795,000
Total Costs	\$2,795,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,795,000
Funding Sources												
Sales and Dedicated Property Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1997 Bond Funds	\$795,000	0	0	0	0	0	0	0	0	0	0	\$795,000
2001 Bond Funds	\$2,000,000	0	0	0	0	0	0	0	0	0	0	\$2,000,000
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0											\$0
Fees	\$0											\$0
Other	\$0											\$0
Unfunded	\$0											\$0
Total Funding	\$2,795,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,795,000

Southern Human Services Center

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	\$0,000	0	0	0	0	0	0	0	0	0	\$50,000
Total Costs	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000

Funding Sources												
Sales and Dedicated Property Taxes	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000

Space Study Reserve

	through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	\$0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	795,000	632,000	1,110,000	782,000	1,345,000	1,727,000	1,530,000	1,656,000	\$9,577,000
Total Costs	\$0	\$0	\$0	\$795,000	\$632,000	\$1,110,000	\$782,000	\$1,345,000	\$1,727,000	\$1,530,000	\$1,656,000	\$9,577,000

Funding Sources												
Sales and Dedicated Property Taxes	\$0	\$0	\$0	\$795,000	\$632,000	\$1,110,000	\$782,000	\$1,345,000	\$1,727,000	\$1,530,000	\$1,656,000	\$9,577,000
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$0	\$0	\$0	\$795,000	\$632,000	\$1,110,000	\$782,000	\$1,345,000	\$1,727,000	\$1,530,000	\$1,656,000	\$9,577,000

Twin Creeks Park Development

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$55,000	0	0	0	0	0	0	0	0	0	0	\$55,000
Construction	\$1,785,000	0	0	0	0	0	0	0	0	0	0	\$1,785,000
Other	\$10,000	0	0	0	0	0	0	0	0	0	0	\$10,000
Total Costs	\$1,850,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,850,000
Funding Sources												
Sales and Dedicated Property Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$1,850,000	0	0	0	0	0	0	0	0	0	0	\$1,850,000
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0											\$0
Fees	\$0											\$0
Other	\$0											\$0
Unfunded	\$0											\$0
Total Funding	\$1,850,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,850,000

includes \$650,000 soccer superfund (2001
bond) monies

Utilities Demand Reduction Systems and Equipment

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$60,000	70,000	50,000	10,000	10,000	10,000	10,000	10,000	0	0	0	\$230,000
Total Costs	\$60,000	\$70,000	\$50,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$0	\$0	\$0	\$230,000
Funding Sources												
Sales and Dedicated Property Taxes	\$60,000	\$70,000	\$50,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$0	\$0	\$0	\$230,000
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$60,000	\$70,000	\$50,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$0	\$0	\$0	\$230,000

Utilities Extension

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$25,000	50,000	50,000	25,000	0	0	0	0	0	0	0	\$150,000
Total Costs	\$25,000	\$50,000	\$50,000	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
Funding Sources												
Sales and Dedicated												
Property Taxes	\$25,000	\$50,000	\$50,000	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt												
Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt												
Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$25,000	\$50,000	\$50,000	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000

Waterproofing and Drainage

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Construction	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$221,000	0	115,000	150,000	150,000	150,000	100,000	100,000	100,000	100,000	100,000	\$1,286,000
Total Costs	\$221,000	\$0	\$115,000	\$150,000	\$150,000	\$150,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$1,286,000

Funding Sources												
Sales and Dedicated Property Taxes	\$221,000	\$0	\$115,000	\$150,000	\$150,000	\$150,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$1,286,000
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Two-Thirds Net Debt Bonds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Non-Bond Debt Funding	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$221,000	\$0	\$115,000	\$150,000	\$150,000	\$150,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$1,286,000

West 10 Soccer Complex

	Through 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Total
Project Costs												
Land/Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Design	\$100,000	0	0	0	0	0	0	0	0	0	0	\$100,000
Construction	\$2,100,000	0	0	0	0	0	0	0	0	0	0	\$2,100,000
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Costs	\$2,200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,200,000
Funding Sources												
Sales and Dedicated												
Property Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1997 Bond Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
2001 Bond Funds	\$1,350,000	0	0	0	0	0	0	0	0	0	0	\$1,350,000
Two-Thirds Net Debt												
Bonds	\$350,000	0	0	0	0	0	0	0	0	0	0	\$350,000
Non-Bond Debt												
Funding	\$500,000	0	0	0	0	0	0	0	0	0	0	\$500,000
Grant Funds	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Fees	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Other	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Unfunded	\$0	0	0	0	0	0	0	0	0	0	0	\$0
Total Funding	\$2,200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,200,000

Includes \$350,000 from 2001 soccer
superfund bond proceeds plus \$500,000
for Orange County's share of water and
sewer infrastructure

Solid Waste/Landfill Operations Summary

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12 Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
By Program (Enterprise Fund)						
Administration	\$864,095	\$862,673	\$1,012,974	\$1,116,174	\$1,249,851	\$1,247,947
Landfill Operations	\$1,988,700	\$2,219,642	\$2,989,407	\$3,038,260	\$3,089,660	\$3,083,612
Recycling Operations	\$3,057,616	\$3,296,304	\$2,623,919	\$2,957,410	\$2,725,529	\$2,721,579
Sanitation Operations	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$5,910,411	\$6,378,619	\$6,626,300	\$7,111,844	\$7,065,040	\$7,053,138
Equipment Reserve Allocation*	\$0	\$1,539,534	\$1,240,067	\$1,240,067	\$1,291,732	\$1,291,732
Total Expenditures and Allocations	<u>\$5,910,411</u>	<u>\$7,918,153</u>	<u>\$7,866,367</u>	<u>\$8,351,911</u>	<u>\$8,356,772</u>	<u>\$8,344,870</u>
Offsetting Revenue	\$5,910,411	\$7,918,153	\$7,866,367	\$8,351,911	\$8,356,772	\$8,344,870
County Costs (net)	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Total Expenditures	\$5,910,411	\$7,918,153	\$7,866,367	\$8,351,911	\$8,356,772	\$8,344,870

* these funds are earmarked for specific purchases of equipment and vehicles, as well as costs of construction projects to be expensed in FY 2007-08 and future years to continue necessary solid waste, recycling and reduction programs.

Budget Overview

The FY 2006/07 budget reflects the following new programs or program expansions within the Recycling Division:

- Approved Curbside Recycling program expansion includes the addition of mixed paper to materials serviced by both Urban and Rural Curbside Recycling Programs effective October 1, 2006. FY 2006-07 expenditures for the expansion are \$118,473, plus an estimated net loss of revenue of \$21,754, for a total budget impact of approximately \$140,000. There would be recurring expenditures in subsequent years of about \$76,740 annually to pay debt service on the 30,000 new recycling bins. The expansion is expected to generate an additional 654 tons of recycled materials annually.
- Approved Food Waste Recycling Program expansion to include the addition of 2 large or 3-5 medium food waste generators resulting in the diversion of an additional 200 tons/year of Food Waste. The FY 2006-07 budget impact for this program expansion is \$16,000.
- Approved addition of County-provided free hazardous waste disposal for Orange County based Conditionally Exempt Small Quantity Generators (CESQG). CESQG hazardous wastes are those wastes generated by small businesses in a quantity that is below federal prescribed limits. Orange County currently maintains a collection program for these small quantity generators that requires the business to pay for proper disposal of these wastes (as opposed to household hazardous wastes that are managed at no cost to citizens). Given the lack of substantive participation by local businesses (and probable improper disposal of some of these wastes in large part due to the required fees), staff recommends modifying the existing CESQG program by accepting the CESQG wastes, but eliminating the charges to the businesses. The FY 2006-07 budget impact is \$16,000, of which \$2,000 will be used for advertising, and \$14,400 in contracted services for disposal of the hazardous waste.

Other Key Issues Concerning the FY 2006/07 Budget include:

- **Transfer Station Design and Permitting**

The FY 2006/07 Budget contains \$420,000 for the design and permitting of a transfer station, and relocation of ancillary facilities. Presently, the site is assumed to be Eubanks Road. An additional \$200,000 could be budgeted in FY 2007/08 for bidding and negotiation, project administration, construction management, etc. It is assumed that the overall project could exceed \$4,000,000, which would include relocation of the Eubanks Road Convenience Center, and would be wholly debt financed, unless fund balance would allow some down payment.

The facility must be available for use by mid-year 2010. It is expected that within the coming budget year the BOCC will determine a location for the facility. Once the location is selected, the design and permitting must begin immediately in order to provide for some level of preserved landfill capacity. Failure to move deliberately with finalizing a location will likely eliminate the opportunity for preserving any landfill capacity. There would be additional costs for land acquisition should the BOCC decide to locate the facility elsewhere.

- **Status of Debt Service Financing**

Beginning in FY 2003/04 the Solid Waste Enterprise Fund began paying debt service on equipment purchased the prior year. Prior to FY 2002/03 the enterprise fund had never borrowed money for any purpose. Over the ensuing years, considerable use of debt financing has occurred, largely due to favorable interest rates. During that time, debt service payments have grown from \$296,723 in FY 2003/04 to an estimated \$1,005,360 in FY 2006/07. Given future projected expenditures, these annual debt service payments will continue to escalate over the next few years, particularly as they relate to the transfer station, operations center, possible development of an organics recycling facility, possible relocation of additional convenience centers, possible development of a new recycling drop-off site in Southern Village, continued financing of replacement equipment/vehicles, and likely increases related to implementation of a new solid waste management plan.

- **Equipment Replacement**

Two capital equipment items are scheduled to be replaced in FY 2006/07. One is a Track Hoe (\$248,250) and the other is an Articulated Truck (\$398,576). Both are proposed to be debt financed, given the continued favorable interest rates. The \$646,826 previously set aside in the Equipment Replacement Reserve Fund for the purchase of the replacement equipment is released from the fund as revenue available (contribution from equipment reserves) in the proposed budget.

The Track Hoe is used to load white goods and clean metal for hauling to market and for loading the grinder hopper during grinding operations. The Articulated Truck is used for hauling soil from the borrow areas to both landfills for daily, intermediate, and final cover and general mulch/soil hauling at the landfill site.

Solid Waste/Landfill Operations

- Approved 3-R Fee Increase (Basic Only)

A prominent feature of the approved FY 2006/07 budget is the approval of a 3-R Fee increase for the Basic Fee only. The approved fees for FY 2006-07, assuming a 96.5% collection rate, are:

Fee Type	Current Rate	Approved Rate*
Basic	\$27.00	\$34.00
Multi-Family	\$14.00	\$14.00
Rural	\$16.00	\$16.00
Urban	\$39.00	\$39.00

**The Waste Reduction, Reuse, and Recycling (WRRR) approved fee would include the following: Basic Fee (\$34.00), Multi-Family (\$14.00 added to Basic Fee, for a total of \$48.00), Rural Curbside (\$16.00 added to Basic Fee, for a total of \$50.00), and Urban Curbside (\$39.00 added to Basic Fee, for a total of \$73.00).*

The total revenue generated from the 3R fee in FY 2006-07 is estimated to be \$2,850,832, an increase of \$343,672 over the FY 2005-06 budgeted amount.

Staff proposed a 3R fee increase in FY 2006-07 for the following current and future (and potential future) program related reasons:

General:

- Total FY-2006/07 Financial Obligation of Recycling (net of revenues) = \$3,442,387; If no fee increase the projected budget deficit is approximately \$900,000, which will be funded by a major draw-down from equipment reserve fund and resulting in future capital funding shortages; Even with proposed fee increase the continuing subsidy from landfill revenues is estimated at approximately \$400,000.
- Increasing debt service payments as mentioned earlier in this summary.
- Operations Center Expenses (furnishings/phone system/debt service).
- Acknowledgment at original FY 2004/05 3-R Fee adoption that additional increases would be necessary in 2-3 years.

Recycling/Waste Reduction:

- Addition of mixed paper collection to curbside programs estimated at \$140,000
- Addition of small commercial hazardous waste collection estimated at \$16,000
- Food waste collection expansion estimated at \$16,000
- Relocation of Hwy 57 convenience center will have costs as yet unknown
- Significant future costs associated with efforts to reach waste reduction goal through solid waste management plan implementations are likely and we suggest that it is prudent that some financial recognition/acknowledgment be made by a modest advance contribution to fund balance
- Walnut Grove Convenience Center
- Deconstructed Building Material Storage Facility
- Possible Habitat Resale Store

Landfill:

- The ability of the landfill to continue to provide a significant annual subsidy is becoming more limited each year. Increasing financial demands necessitate recycling being able to fund more of recycling expenses.

Solid Waste/Landfill Operations

- Leachate Sewer Line construction cost is estimated at \$258,000 and proposed to be appropriated from fund balance.
- Continued successes with recycling and waste reduction coupled with even more future waste reduction efforts through implementation of a new solid waste plan will inevitably result in diminished disposal tonnages, thus stagnate or reduced disposal revenues.
- It is understood that there is a possibility to develop some type of organics recycling facility to handle storm debris and possible land clearing debris. While this is not at present a top priority, prudent emergency planning will continue to suggest some permanent solution, which will likely signify some level of capital, development and operational expenditures. The current Solid Waste CIP projects \$600,000 could be invested in such a facility, not including whatever revenue the facility might generate. Additionally, without such a facility the financial risk to the County is substantial given that FEMA has declared the enterprise fund ineligible for emergency funding and a single storm event may cause the fund to incur significant non-reimbursable expenditures.
- Transfer Station and ancillary facilities are projected to cost about \$4,700,000, if constructed at Eubanks Road. Presently it is assumed that the entire amount will be debt financed. We believe it would be prudent to make some down payment in order to moderate the amount financed/interest. It is also projected that the surplus revenue generated by the Transfer Station vs. the landfill will decrease as transfer operational expenses are expected to exceed landfill operational expenses once transfer station operational expenses and hauling costs are taken into consideration. The impact on the fund is projected to be about \$650,000-\$700,000 per year once the transfer station opens.
- A Landfill Gas Project is to be considered that will likely result in expenditures, perhaps considerable, depending on final project methodologies/users.
- Landfill Closure will require the expenditure of approximately \$2,500,000.
- Phase II of C&D landfill construction in about five years will cost an estimated \$307,000.

The approved fee schedule is outlined below, as well as estimated revenues from these fees for FY 2006-07:

Material	Cost/ton	Tons	Total Revenue
Mixed Waste	\$46.00/ton	57,000	\$2,622,000
Construction & Demolition Waste	\$41.00/ton	16,600	\$680,600
Vegetative Waste	\$15.00/ton	8,700	\$130,500
Clean Wood Waste	\$15.00/ton	1,700	\$25,500
WRRR Fee*			\$2,850,832
Total			\$6,309,432

**The Waste Reduction, Reuse, and Recycling (WRRR) fee includes the following: Basic Fee (\$34.00), Urban Curbside (\$39.00 added to Basic Fee, for a total of \$73.00), Rural Curbside (\$16.00 added to Basic Fee, for a total of \$50.00), and Multifamily (\$14.00 added to Basic Fee, for a total of \$48.00).*

Solid Waste/Landfill Operations

For comparison, the FY 2005-06 estimated tonnage and fee revenue are provided:

Material	Cost/ton	Tons	Total Revenue
Mixed Waste	\$46.00/ton	57,899	\$2,663,354
Construction & Demolition Waste	\$41.00/ton	16,450	\$674,450
Vegetative Waste	\$15.00/ton	8,600	\$129,000
Clean Wood Waste	\$15.00/ton	1,667	\$25,005
3R Fee			\$2,399,065
Total			\$5,890,874

Total FY 2006-07 budgeted expenditures of \$8,344,870 are approved as follows:

Tip Fee Revenue	3,458,600
Non-Tip Fee Revenue	882,925
WRRR Fee Revenue	2,850,832
Contribution from CIP Allocation	646,826
<u>Appropriated Fund Balance</u>	<u>505,687</u>
TOTAL REVENUE	\$8,344,870

Staff estimates that the Fund Balance at June 30, 2005 will be \$3,222,299. The approved appropriation of Fund Balance for FY 2006-07 to balance the fund would leave an estimated Undesignated Fund Balance of \$211,319 at June 30, 2007, and a Designated Fund Balance (earmarked to underwrite the Fund's CIP) of \$2,505,293 on June 30, 2007.



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Solid Waste Administration

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
<i>Solid Waste/Landfill Operations (Enterprise Fund)</i>						Account: 3500
Personnel Services	\$478,689	\$423,128	\$434,934	\$432,678	\$456,256	\$456,256
Operations	\$380,218	\$437,062	\$557,713	\$666,894	\$684,245	\$682,341
Capital Outlay	\$5,188	\$2,483	\$20,327	\$16,602	\$109,350	\$109,350
CIP Allocation	\$0	\$15,541	\$15,592	\$15,592	\$7,682	\$7,682
Total Expenditures	\$864,095	\$878,214	\$1,028,566	\$1,131,766	\$1,257,533	\$1,255,629
Offsetting Revenue	(\$864,095)	(\$878,214)	(\$1,028,566)	(\$1,131,766)	(\$1,257,533)	(\$1,255,629)
County Costs (net)	\$0	(\$0)	\$0	\$0	\$0	\$0

Major Services

- Budget administration/monitoring of all Solid Waste Department divisions
- Administration of accounts payable for all divisions.
- Operation of billings and accounts receivable operations
- Staff Support of County Manager and Board of County Commissioners.
- Staffing for Solid Waste Advisory Board including arranging meetings, preparing minutes, and agendas.
- Monthly/annual (and additional special or periodic reports) of solid waste and recycling tonnage and revenues, including DENR required reporting.
- Administration of the Orange County Solid Waste Management Plan
- Human Resources and payroll functions for the entire department
- Ensure compliance with all laws and regulatory provisions for the safe/efficient operation of the mixed solid waste and C&D landfills.
- Solid waste public outreach and education for landfill, recycling, waste reduction and other solid waste services. Provide general publicity regarding the programs and services for the public, media, builders and contractors, educators and at special events.
- Solid waste planning including development of financial models, ordinances and policies to improve and sustain solid waste management.
- Administration of Waste Reduction, Reuse, and Recycling Fee (WRRRF).

Objective

To provide administrative, educational and financial support for all departmental operations, Orange County Manager, and various Boards and Commissions as necessary.

Measures

- Compile and issue monthly invoice billing statement on a timely basis and record payment received on a daily basis.
- Provide an effective county-wide solid waste education program.
- Provide necessary promotion and advertising using all media, school presentations, and public outreach, tours, presentations, special events, etc.

Solid Waste/Landfill Operations Administration - continued

Outcomes

- Public education and outreach for landfill, recycling, waste reduction and other solid waste services: Provide annual newsletter, rural curbside recycling route calendar cards, rural reminder cards, and ongoing program advertising and presentations. Update all brochures annually and create new brochures as needed. Maintain and continuously update department website. Increase outreach to non-English speaking populations in the County. Help city and county government improve their internal recycling programs. Provide teacher training in solid waste management at public schools in the County where appropriate. Staff all major local festivals and similar events with solid waste information table.
- Provide at least 75 outreach presentations and landfill tours.
- Place at least 600 print and radio advertisements.
- Produce at least 42 newspaper articles.
- Conduct door-to-door outreach at a minimum of ten underperforming apartment complexes.
- Produce at least two series of radio Advertisements.
- Manage implementation of new WRRRF.

Measures

Outreach and Education	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Number of ads placed	500*	500	600	500	500
Number of presentations and tours	50**	100	80	80	80
Number of Apartment Complexes Surveyed	15	18	15	12	10
Number of news articles and radio broadcasts	42	42	42	42	42

* We expect the same number of ads next year.

**This aspect of the Department's work was not widely advertised and there was less demand for the service. Service requests have increased via repeat customers and "word of mouth" recommendations for educational services.

Budget Highlights:

- Construction to begin on Solid Waste Operations Center. The approved budget for FY 2006-07 includes costs (\$206,750) associated with the telephone system, furnishings, architect's change order, and one semi-annual debt service payment related to the new Solid Waste Operations Center, scheduled to open May/June of 2007.
- Other increases in Operations for FY 2006-07 include additional Advertising costs (\$4,100) related to rate increases in the newspapers, increased mulch and compost ads, and increased efforts in implementing a new master gardener service; and in Postage (\$3,260) to add holiday reminders to low performing routes, and additional addresses for possible routes.

Landfill Operations

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
<i>Solid Waste/Landfill Operations (Enterprise Fund)</i>						Account: 3510
Personnel Services	\$1,073,176	\$1,116,094	\$1,091,483	\$1,100,630	\$1,178,951	\$1,178,951
Operations	\$926,358	\$1,040,837	\$1,349,785	\$1,408,643	\$1,901,189	\$1,895,141
Capital Outlay	(\$10,834)	\$62,711	\$548,139	\$528,987	\$9,520	\$9,520
CIP Allocation	\$0	\$1,103,966	\$834,819	\$834,819	\$923,646	\$923,646
Total Expenditures	\$1,988,700	\$3,323,608	\$3,824,226	\$3,873,079	\$4,013,306	\$4,007,258
Offsetting Revenue	(\$1,988,700)	(\$3,323,608)	(\$3,824,226)	(\$3,873,079)	(\$4,013,306)	(\$4,007,258)
County Costs (net)	(\$0)	(\$0)	\$0	\$0	\$0	\$0

Major Services

- Maintain and operate Orange County Landfill, consisting of a lined Mixed Solid Waste (MSW) cell, Construction & Demolition (C&D) landfill, Construction and Demolition Ordinance site which includes vegetative waste, tire site, clean metal and white goods site, organic bunkers facility, and cardboard compactor area.
- Enforcement of Orange County Solid Waste ordinances.
- Operate within the State's regulations with regard to banned materials in the current landfill.
- Maintain all equipment to a high level of serviceability.
- Maintain the area around the landfill and along the adjacent roads, including pick up of litter bi-weekly and mowing the grass areas.
- Provide all environmental monitoring activities as required by the State including gas and water well testing.
- Enforce the Regulated Recyclable Material Ordinance (RRMO). Issue permits and Licenses. Develop infrastructure to provide recycling capacity for regulated/banned materials.
- Education of construction and demolition generators and haulers regarding waste reduction, recycling and deconstruction.
- Maintain emergency response capabilities.
- Operate White Goods and Scrap Tire recycling functions.
- Work with all county entities to ensure that all construction permits issued within the county adhere to the recycling requirements pertaining to the RRMO.

Objectives

- To provide a high quality, cost-effective and efficient service to our customers, and to comply with all State and Local regulations.
- To provide enforcement and material management relative to the RRMO
- Assist the Towns and County with the Solid Waste Management Plan Development Review process to ensure that adequate recycling infrastructure within all County developmental projects is consistent with waste reduction goals

Landfill Operations - continued

Outcomes

- Continue to enforce the ordinance banning landfilling of recyclable construction materials and requiring their source separation.
- Limit, through waste reduction and recycling, the amount of construction and demolition waste entering the landfill.
- Incorporate adequate recycling infrastructure into all development projects within the County and municipalities.
- Issue permits and licenses.
- Issue Regulated Recyclable Material

Measures

Program Collections (tons)	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
MSW	56,500	56,303	56,800	56,800	57,000
C&D	19,900	15,705	16,500	16,600	16,600
Yard Waste	40,000	9,106	9,000	9,000	8,700
White Goods	399	750	750	750	800
Tires	1,059	1,074	1,060	1,089	1,100
Gas Monitoring	Conduct quarterly sampling of landfill vents to comply with State regulations				
Water Quality Monitoring	Conduct semi-annual sampling from landfill wells, testing and analysis to comply with State regulations.				

Construction Waste Mgmt	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Solid Waste Mgmt Plan/Development Review	100	110	100	115	115
Pre-construction meetings	175	175	170	175	180
Licenses	N/A	N/A	N/A	260	275
Certifications	N/A	N/A	N/A	2	2
Permits	N/A	N/A	N/A	1724	1750
Appeals	N/A	N/A	N/A	0	12
Revocations	N/A	N/A	N/A	0	5
Citations	N/A	N/A	N/A	30	25
Stop Haul Orders	N/A	N/A	N/A	2	15

Landfill Operations - continued

- Solid waste reduction plan for construction and demolition. Continue timely review of plan submittals for new development for Town of Chapel Hill, Carrboro, and the County and others by request. Push for all County entities to continue the review procedures that are currently in place to ensure space is provided for recyclables storage and facilitate reducing and recycling construction waste by providing research and coordination service to developers.

Budget Highlights

- The approved budget for FY 2006-07 includes \$528,731 as debt service payments for financed equipment.
- The increases in some of the operations for FY 2006-07 are for additional supplies and maintenance requirements as well as road construction and repairs necessary for the startup of the new Construction and Demolition Landfill and improving drainage in other areas of the landfill because of annual expansion of waste placement. Other increases are due to increased fuel cost, plus increases in maintenance and repairs cost for aging equipment necessary to operate current programs.
- Funds are included in FY 2006-07 for designing and permitting of a new transfer station at a cost of \$420,000.
- Capital Outlay of \$9,520 for FY 2006-07 includes purchase of a trailer frame for white goods, purchase of an ice machine, and replacement of 1 computer and printer.



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Recycling Operations

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Commissioner Approved
<i>Solid Waste/Landfill Operations (Enterprise Fund)</i>						Account: 3520
Personnel Services	\$521,530	\$565,031	\$762,744	\$739,759	\$807,213	\$807,213
Operations	\$2,337,071	\$2,626,914	\$1,694,782	\$1,938,866	\$1,891,516	\$1,887,566
Capital Outlay	\$199,014	\$104,358	\$166,393	\$278,785	\$26,800	\$26,800
CIP Allocation	\$0	\$420,027	\$389,656	\$389,656	\$360,404	\$360,404
Total Expenditures	\$3,057,616	\$3,716,331	\$3,013,575	\$3,347,066	\$3,085,933	\$3,081,983
Offsetting Revenue	(\$3,057,616)	(\$3,716,331)	(\$3,013,575)	(\$3,347,066)	(\$3,085,933)	(\$3,081,983)
County Costs (net)	(\$0)	(\$0)	\$0	\$0	\$0	\$0

Major Services

- Urban Curbside recycling: provide weekly contracted curbside collection to an average of 18,132 households and adjoining businesses in Carrboro, Chapel Hill and Hillsborough.
- Rural Curbside recycling: provide, through County performed operations, biweekly curbside recycling collection to an average of 11,500 households in unincorporated area of County.
- Multifamily recycling: perform collection service and associated maintenance to a minimum of 235 multifamily recycling sites throughout Orange County; continue to expand program to eligible properties, including those in Hillsborough and in unincorporated Orange County.
- Oil, Oil Filters, and Antifreeze Recycling: manage collection and recycling of Oil, Oil Filters, and Antifreeze from County Solid Waste Convenience Centers and public works facilities in Orange County.
- Battery Recycling: manage collection and recycling of lead-acid and dry cell batteries from Solid Waste Convenience Centers and various other drop-off locations throughout Orange County, expand dry cell battery recycling to local businesses interested in acting as public drop-off points.
- Hazardous Household Waste collection program: provide full-time year-round collection of paints, pesticides, automotive products, batteries, and other household chemicals at the Orange County Landfill, increase program operational hours to include Monday and Tuesday. Begin to provide free hazardous waste collection to Conditionally Exempt Small Quantity Generators.
- Electronics Recycling: manage collection, processing, and marketing of electronics materials received by the Orange County Electronics Recycling Program.
- Drop-off site recycling at six staffed Orange County Solid Waste Convenience Centers: operate collection and marketing of recyclable items from Orange County Solid Waste Convenience Centers, including collection and marketing of traditional recyclables, motor oil, oil filters, antifreeze, dry-cell batteries, lead acid batteries, and electronics. Four of the convenience centers have salvage sheds for swapping unwanted re-usable goods.
- Drop-off site recycling at six unstaffed (24 hour a day) recycling sites: operate collection, service, maintenance, and clean up of unstaffed recycling drop-off sites located throughout Orange County accepting newspaper, magazines, cardboard, mixed paper, brown, clear and green glass, plastic bottles and metal cans.
- Operate collection, service, maintenance, and clean-up for additional paper / fiber route not associated with drop-off program located throughout Orange County.

Recycling Operations - continued

- Operate collection, service, maintenance, and clean up for commercial recycling program accepting glass, metals, plastics and paper and servicing more than 100 local businesses, primarily bars and restaurants, located throughout Orange County.
- Process and market materials from all County-operated recycling programs to ensure quality, minimize residue, and seek the best possible revenue for materials.
- Government Building Recycling Program: operate recycling collection services and program maintenance for local government buildings throughout Orange County.
- Oversee commercial food waste and animal-bedding collection program, expand service to new locations that generate a minimum of 2 tons of compostable materials per month as possible

Objective

The Orange County Department of Solid Waste Management's Recycling Division, also known as Orange Community Recycling, uses a combination of in-house staff and contractors to divert recyclable and toxic materials from Orange County Landfill. The recycling program's goals are to provide high-quality, efficient recycling services to the citizens, businesses and institutions of Orange County, and to maximize diversion of recyclable material from the landfill. Additionally, the program strives to provide safe, convenient, and cost effective options to reduce the toxicity of the waste being buried in the Orange County Landfill, to facilitate the removal of hazardous waste from the environment at large, and specifically to protect local ground water and waterways.

- Contractors handle urban curbside, food waste, oil, oil filter, and antifreeze collections and household hazardous wastes.
- Departmental staff handles drop-off site recycling, multifamily recycling, government building recycling, battery recycling, electronics recycling, commercial glass collection, and rural recycling curbside recycling collection.

Outcomes

- Urban residential curbside recycling: Implement the collection of mixed paper at the curb. Distribute second recycling bin to each household serviced by the program to facilitate dual-stream service. Provide recycling services to the new homes anticipated in this sector next year, including those formerly unincorporated households that have been annexed.
- Rural residential curbside recycling: Implement the collection of mixed paper at the curb. Distribute second recycling bin to each household serviced by the program to facilitate dual-stream service. Expand rural curbside services to 1,000 new homes over the course of the year; including new infill homes within the serviced areas next year.
- Multifamily recycling: continue effort to reach apartment complexes in Hillsborough, expand multifamily recycling to eligible units. Add new multifamily sites as properties are developed.
- Drop-off site recycling at six unstaffed sites and six staffed Orange County Convenience Centers: Maintain high level of service at drop-off sites, strive to keep contamination low, and minimize impact of illegal dumping by conducting site visits and weekly site clean-ups.
- Hazardous Household Waste collection: Continue and build upon success of full-time program and encourage Conditionally Exempt Small Quantity Generators (CESQGs) of Commercial Hazardous Waste to use the program by offering free disposal (disposal fees to be paid by County).
- Commercial Recycling Program: Continue to service and collect over 700 tons of glass, metal, plastics, and paper from over 100 businesses while keeping quality of marketable product high.

Recycling Operations - continued

- Electronic Recycling – continue to seek significant increase in diversion and seek opportunities for continued program efficiency.
- Government office recycling program: Continue every other week collection from governmental office buildings. Add additional buildings as need arises. Expand service to local government facilities as acquired and constructed.
- Food Waste Program: maintain collection of animal bedding, expand service to new sites with objective of expanding amount of material diverted overall by 350 Tons.

Measures (all values given in Tons)

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Curbside Recycling					
• Urban	3,325	3,362	3,500	3,920	4,857
• Rural	1,176	1,140	1,330	1,332	1,975
Multifamily Recycling	966	1,025	999	1,040	1,080
Drop off programs for					
• Oil	121	106.5	115	108	112
• Oil filters	9.1	8.7	9.2	9.0	9.3
• Lead-Acid Batteries	74.2	63.5	70	59.3	60
• Dry-Cell Batteries	5.5	4.2	8.0	9.8	14.5
• Antifreeze	0.6	2.5	6.0	5.6	8.0
• Propane Tanks	3.3	2.3	5.0	3.2	4.0
Household Hazardous Waste	101	112.6	150	117	160
Electronics Recycling	169.7	187.3	261	260	300
Government Office Recycling	78	104	105	89	95
Commercial Recycling	701	646	760	590	650
Drop-Off (recyclable containers)	1063	962	1,030	1,088	1,175
Corrugated Cardboard (OCC)	1260	1,223	1,150	1,572	1,600
Newspapers	2385	2,530	2,525	3,340	1,997
Newspapers w/ Mixed Paper	n/a	n/a	n/a	n/a	2,002
Magazines	148	0	0	0	0
Mixed Paper	974	1,041	997	1,214	654
Office Fiber	n/a	n/a	n/a	25	50
Food Waste / Animal Bedding	1,332	1,917	1,907	2,346	2,713
Total	13,892	14,438	14,927	17,103	19,516

Types of Measures: Workload Measures

- Urban residential curbside recycling: Program is scheduled to expand to collect mixed paper resulting in the collection of 786 additional tons. Distribute second bin for each household on program. Program will serve 660 new in-filled homes in FY 2006-07. Provide bins and weekly collection; respond to all complaint calls by 5pm of working day following receipt of call.
- Rural residential curbside recycling: Program is scheduled to expand to collect mixed paper resulting in the collection of 522 additional tons. Distribute second bin for each household on program. Serve 1,000 new homes biweekly (combination of expansion and in-fill). Respond to all complaint calls by 5pm of working day following receipt of call.

Recycling Operations - continued

- Multifamily recycling: Serve new apartment complexes as they are occupied, expand to additional sites in Hillsborough as possible, with over-all program expansion objective of adding of ten new sites.
- Drop-off site recycling at six unstaffed sites and six staffed Orange County Convenience Centers: Provide regular collection of newspapers, magazines, cardboard, mixed paper, glass, metal cans, and #1 through #7 plastic bottles. Additionally collect motor oil, oil filters, antifreeze, lead-acid batteries, and dry-cell batteries from staffed sites at intervals to prevent spills or overflows. Maintain salvage sheds in working order at four solid waste convenience center locations.
- Dry-Cell Battery Recycling Program: Expand collection service to new locations by partnering with additional businesses to act as drop-off points.
- Hazardous Household Waste Program: Continue full-time program, implement previously approved expansion to be open on Mondays and Tuesdays, increase the amount of hazardous materials collected and diverted from Orange County Landfill by at least 20%. Expand service to provide free collection to Orange County based CESQGs.
- Electronics Recycling Program: Increase program diversion by 40 tons. Seek recognition for program success.
- Commercial Recycling Program: Increase tonnage and number of sites serviced by a minimum of 10.0%, work with currently serviced sites to increase program productivity, maintain high level of service.
- Government Office Building Recycling program: Maintain service levels and expand program to include additional governmental buildings including those newly constructed. Continue newly implemented efforts to market collected paper at Office Fiber grade.
- Food Waste / Animal Bedding Program: Maintain number of Animal Bedding sites. Increase number of food waste sites served and increase amount of food waste diverted by 350 Tons.

Budget Highlights

- Approved Curbside Recycling program expansion includes the addition of mixed paper to materials serviced by both Urban and Rural Curbside Recycling Programs. The addition of Mixed Paper is projected to cause the Urban Curbside Program to divert an additional 786 tons and the Rural Curbside Program to divert an additional 522 Tons. As part of the expansion, each household will receive an additional bin to facilitate dual stream collection. It is anticipated that Solid Waste will purchase and distribute approximately 12,000 bins to rural households and 18,000 bins to households in Carrboro, Chapel Hill, and Hillsborough.
- Approved Food Waste Recycling Program expansion to include the addition of 4 new mid to large generators resulting in the diversion of an additional 200 Tons of Food Waste.
- Approved addition of County-provided free hazardous waste disposal for Orange County based Conditionally Exempt Small Quantity Generators (those non-residential hazardous waste generators that generate less than 100 kg or 220 lbs of hazardous waste/month).

Employee Pay and Benefits

Excellence in Service

The published mission of Orange County is to provide governmental services requested by our citizens or mandated by the State of North Carolina. The Orange County mission statement embraces the importance of excellent customer service and the necessity of a dedicated and dependable workforce to provide the highest quality of service to the citizens of the County. In order to accomplish this mission and provide citizens with the desired level of service the Orange County workforce has grown over twenty five percent in the last six years. The increased workforce demonstrates the Board of Commissioners understanding that it takes quality people to provide quality service. Currently, eight hundred permanent employees serve the citizens of Orange County.

The expectation of quality service has been set by County citizens and met by County employees, and now our commitment to excellence in service must be demonstrated. Foundational to the development of a dedicated workforce that provides excellent service is appreciation, recognition and compensation supported by a comprehensive pay and benefits plan. Thus, it is professionally prudent that the human resources of the County be recognized, appreciated and above all appropriately compensated in the 2006-07 pay and benefits plan.

Past Pay and Benefits Actions

Many economics factors impact the Manager's recommendation concerning pay and benefits for Orange County employees. Ultimately, it is the Board's decision based on the Manager's recommendation and its understanding of pertinent socio-economic factors that determine the approval to fund the recommended pay and benefits plan. In fiscal year 2005-06 the recommended budget included the following:

- 2.5 percent cost of living increase effective July 1, 2005.
- Reinstatement of 2.5 percent in-range salary increases for employees whose work performance is proficient or higher effective with the employee's performance review.
- Reinstatement of Meritorious Service awards to recognize the top performing employees whose accomplishments are Superior or Exceptional
- Improvement in the County 401(k) contribution for non-sworn law enforcement employees by increasing it \$5 per pay period from the present \$20 to \$25 per pay period.
- Funds to address a projected employee health insurance increase up to 15.9 percent effective January 1, 2006.
- Increase in the Living Wage from \$9.11 an hour to \$9.34 an hour effective July 1, 2005, as provided by the Board's living wage policy.

For fiscal year 2005-06 the Board approved a 4.0% in-range salary increase, increasing the 401(k) contribution to \$25 per pay period, funding up to 15.9% health insurance increase, and increasing the living wage to \$9.34. While a cost of living increase was not approved in 2005-06, the Board approved the funding of a two percent cost of living increase in fiscal year 2004-05 (effective October 11, 2004), but did not fund other pay plan elements such as in-range salary increases or meritorious service awards.

In fiscal year 2002-03 and 2003-04 the funding elements of the pay plan such as cost of living increases, in-range salary increases and meritorious service awards were deferred due to the implementation of the Classification and Pay study.

Recommended Employee Pay and Benefits plan for 2006-07

- 2.5 percent cost of living increase effective July 1, 2006.
- 2.5 percent in-range salary increases for employees whose work performance is proficient or higher effective with the employee's performance review.
- Funds to address a projected employee health insurance increase up to 16 percent effective January 1, 2007.
- Increase in the Living Wage from \$9.34 an hour to \$9.67 an hour effective July 1, 2006, as provided by the Board's living wage policy.

1. Cost of Living Increase

The Manager recommends a 2.5 percent Cost of Living Increase effective July 1, 2006. This recommendation is based on employment market factors and economic indicators captured in the Consumer Price Index (CPI).

- The increased cost of gasoline has impacted the lives of Orange County Employees and Americans across the nation. On January 3, 2005 the average cost for a gallon of gas was \$1.78. On May 16, 2006 the national pump price jumped 3.8 cents in one week to \$2.95 a gallon. Consumer analysts expect cost of gas to reach a national average of \$3.00 a gallon.
- The U.S. Bureau of Labor Statistics reports that for the first three months of 2006 consumer prices increased at a seasonally adjusted annual rate of 4.3 percent. This compares with an increase of 3.4 percent for all of 2005. Increases in the costs for transportation (4.8%) and medical care (4.3%) contributed to the increase in 2005 and first three months of 2006.
- A current survey of the employment market indicates that most local government employers are proposing a cost of living increase. Approval of the recommended 2.5 cost of living increase would establish the County as a leading employer in the region.

2. In-range Salary Increase

For 2006-07, the Manager recommends to continue linking performance and rewards together in the form of In-range Salary increases of 2.5 percent for employees whose work performance is "Proficient" or higher. The recommended In-range Salary Increase is effective on the employee's performance review date. The administration of financial rewards based on distinctions in performance is a solid performance management practice that promotes proficiency and productivity.

3. Employee Health Insurance

The Manager's Recommended Budget includes funds to address up to 16 percent increase in the County's health insurance cost effective January 1, 2007. The actual amount of the County's health insurance will be determined in September 2006 through the annual renewal process.

4. Living Wage

The manager recommends that the Living Wage increase from \$9.34 an hour to \$9.67. The increase in the Living Wage would affect about 80 temporary employees who work in about five departments. The estimated cost is about \$11,000. The change does not impact Permanent employees since the lowest rate for a permanent employee currently is \$11.42 an hour. See Budget Appendix B, "Living Wage".

5. Hiring Delays

Staff anticipates that cost savings attributed to the four-month hiring delay in fiscal year 2005-06 will yield between \$900,000 and \$1,000,000. Through the extra effort and dedication of the County's employees and department heads these savings were achieved without reducing services offered to our citizens and customers. .

The Manager's Recommended budget for fiscal year 2006-07 continues the four-month hiring delays for one year. The hiring delay provides for a projected cost savings of about \$1 million. This again places additional demands on the County's workforce to achieve this cost savings while serving the County's citizens and customers.

Board of Commissioners' Action as to the Pay and Benefits Elements of the Manager's Recommended Budget

With budget adoption for FY 2006-07, the Board approved:

- A cost-of-living increase from the recommended 2.5 % to 4.0% effective July 1, 2006.*
- Funding to address a projected employee health insurance increase up to 16 percent effective January 1, 2007.*

Funding was not provided for the recommended In-Range Salary increase of 2.5 percent for permanent employees effective with the employee's annual performance review.



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Living Wage

Background

The Board of County Commissioners has established a living wage for County employees. When the Board established the Living Wage in 1998, it set the amount of that wage at \$8.00 per hour. Since that date the Living Wage has been updated as follows:

Date	Living Wage	Date	Living Wage
July 1998	\$8.00 an hour	July 2001	\$9.11 an hour
November 1999	\$8.20 an hour	July 2005	\$9.34 an hour
July 2000	\$8.45 an hour		

The Board considers Living Wage updates annually in the budget process.

Living Wage Update Recommendation

The Board has based its determination of the Living Wage on the Federal poverty level for a family of four as adjusted for the Raleigh-Durham Region based on the American Chamber of Commerce Research Association's cost of living index. **Based on that formula updated to 2006, the Manager recommends the Living Wage increase from \$9.34 an hour to \$9.67.** The Federal Health and Human Services Poverty Level Wage for a family of four increased from \$9.31 an hour to \$9.61 an hour in 2006, the Raleigh-Durham Region cost of living relative to the national average increased from 100.3 to 101.9 percent in 2006.

The increase in the Living Wage from \$9.34 to \$9.67 an hour would affect about 80 temporary employees who work in about five departments. The estimated cost is about \$11,000. This cost would be covered from existing temporary wages with no additional appropriation related to the Living Wage increase. The change does not impact Permanent employees since the lowest rate for a permanent employee currently is \$11.42 an hour.

Method for Establishing the Living Wage

As noted above, the Board has based the living wage on the Federal poverty level for a family of four as adjusted for the Raleigh-Durham Region based on the American Chamber of Commerce Research Association's cost of living index.

For information, Chart 1 below shows the unadjusted Federal poverty guidelines. These establish the annual earnings needed for a family of a specific size to meet the threshold, assuming a single wage earner and 2,080 working hours (40 hour work schedule) annually,

Chart 1 - Health and Human Services Poverty Guidelines
Minimum Hourly Wage

Number in Family	1997	1999	2000	2001	2002	2003	2004	2005	2006
1	\$ 3.90	\$ 4.03	\$4.14	\$4.43	\$4.46	\$4.42	\$4.35	\$4.61	\$4.69
2	\$ 5.25	\$ 5.41	\$5.58	\$5.99	\$6.00	\$5.96	\$5.82	\$6.19	\$6.29
3	\$ 6.60	\$ 6.79	\$7.01	\$7.55	\$7.55	\$7.50	\$7.45	\$7.76	\$7.89
4	\$ 7.94	\$ 8.17	\$8.45	\$9.11	\$9.10	\$9.04	\$8.79	\$9.34	\$9.49
5	\$ 9.29	\$ 9.56	\$9.89	\$10.67	\$10.65	\$10.59	\$10.27	\$10.90	\$11.08

Chart 2 below shows the Raleigh-Durham region cost of living. For past years, the index for the Raleigh-Durham region included Chapel Hill. For 2004 and 2005, the cost of living for Raleigh Durham was split into two indexes: Raleigh-Cary and Durham, which includes Chapel Hill. Data was obtained for each city from these two indexes: Chapel Hill (111.8), Durham (100.7) and Raleigh (93.3). The index shown below for 2006 is the average of the three cities.

Year	RDU Cost of Living	Year	RDU Cost of Living
1997	103.0%	2003	102.2%
1999	101.8%	2004	97.0%
2000	103.1%	2005	100.3%
2001	107.3%	2006	101.9%
2002	104.6%		

Chart 3 below shows the Federal poverty levels, adjusted for the Raleigh-Durham region cost of living in 1997 and for 1999 through 2006.

**Chart 3 - Health and Human Services Poverty Guidelines
Adjusted for Raleigh-Durham Region Cost of Living (Wage per Hour)**

Number in Family	1997	1999	2000	2001	2002	2003	2004	2005	2006
1	\$3.79	\$3.96	\$4.01	\$4.13	\$4.26	\$4.32	\$4.48	\$4.60	\$4.78
2	\$5.10	\$5.32	\$5.41	\$5.58	\$5.74	\$5.83	\$6.00	\$6.17	\$6.41
3	\$6.41	\$6.67	\$6.80	\$7.03	\$7.22	\$7.34	\$7.68	\$7.74	\$8.04
4	\$7.71	\$8.03	\$8.20	\$8.49	\$8.70	\$8.85	\$9.06	\$9.31	\$9.67
5	\$9.02	\$9.39	\$9.89	\$9.94	\$10.18	\$10.36	\$10.59	\$10.87	\$11.29

Lowest Paid Permanent Employees

The County's lowest pay grade is Grade 8 with a pay range between \$23,748 and \$37,965. Currently there are thirty-six permanent employees at this pay grade.

Board of Commissioners' Action as to the Living Wage

The Board approved an increase in the Living Wage from \$9.34 per hour to \$9.67 per hour effective July 1, 2006.

ORANGE COUNTY BOARD OF COMMISSIONERS DEBT MANAGEMENT POLICY

The County has long recognized the importance of proper long-range planning in order to meet capital improvement needs as they arise without experiencing dramatic impacts on operational cost and debt service. The following policy statements will provide guidance on the issuance of debt to help ensure that the County maintains a sound debt position and that its credit quality is protected. In conjunction with the County's Capital Policies, these policy statements rationalize the decision making process, identify objectives for staff to implement, and demonstrate a commitment to long term financial planning objectives. In addition, this debt management policy will allow for an appropriate balance between the established debt parameters and providing flexibility to respond to unforeseen circumstances and new opportunities.

POLICY STATEMENTS

Purpose and Type of Debt

1. Incurrence of debt or long-term borrowing will only be used for the purpose of providing financing for capital projects to include, but not be limited to:
 - a. Construction of new School and County facilities
 - b. Renovation and repair of existing School and County facilities
 - c. Acquisition of real property (land and/or buildings)
 - d. Construction or expansion of Sanitary Sewer Systems
 - e. Providing funds for Affordable Housing Projects
 - f. Construction, acquisition and development of Parks
 - g. Purchase of major equipment

Debt issuance will not be used to finance current operations or normal maintenance.

2. The types of debt instruments to be used by the County include:
 - a. General Obligation Bonds
 - b. Bond Anticipation Notes
 - c. Installment Purchase Agreements (private placement)
 - d. Special Obligation Bonds (landfill only)
 - e. Certificates of Participation, when feasible
 - f. Revenue Bonds
3. All debt issued, including installment purchase methods, will be repaid within a period not to exceed the expected useful life of the improvements or equipment financed by the debt.
4. The County will not issue tax or revenue anticipation notes.

Purpose and Type of Debt (continued)

5. The County will not issue bond anticipation notes with maturities in excess of one year.
6. The County will strive to maximize the use of pay-as-you-go financing for capital improvements.

Issuance of Debt

7. The County will strive to issue bonds no more frequently than once in any fiscal year. The scheduling of bond sales and installment purchase decisions and the amount of bonds to be sold and installment financing to be sought will be determined each year by the County Commissioners. These decisions will be based upon the identified cash flow requirements for each project financed, market conditions, and other relevant factors. These factors will be ascertained from the school systems and County departments. If cash needs for bond projects are insignificant in any given year, the Board may choose not to issue bonds. Instead, the Board may fund up from project costs and reimburse these costs when bonds are sold. **In these situations the Board will adopt Reimbursement Resolutions prior to the expenditure of project funds.**
8. The County will seek level or declining debt repayment schedules and will avoid issuing debt that provides for balloon principal payments reserved at the end of the term of the issue.
9. The County will avoid over-reliance on variable rate debt. **Variable rate debt will only be considered when market conditions favor this type of issuance. When variable rate debt is considered, careful analysis will be performed and techniques applied that will ensure that the County's sound debt position will be maintained. At no time will variable rate debt exceed 20% of the County's total outstanding debt.**
10. The County is required by Statute to issue general obligation debt through a competitive process. The competitive process will also be used for other debt issuance unless time factors, interest rates or other factors make it more favorable to the County to use a negotiated process.
11. **In the planning process for debt issuance the County will assess the need to maintain it's "Bank Qualification" if installment purchase financing is being considered.**

Level of Debt

12. The County will strive to maintain its net bonded debt at a level not to exceed three percent of the assessed valuation of taxable property within the County.
13. The County will strive to maintain its annual debt service costs at a level no greater than fifteen percent of general fund revenues, including installment purchase debt.

Undesignated Fund Balance

14. The County will strive to maintain undesignated balance in the general fund at a level sufficient to meet its budgeted goals, to be determined annually. The amount of undesignated fund balance maintained during each fiscal year should not be less than eight percent of budgeted general fund operating expenditures that fiscal year.
15. To the extent that undesignated fund balance exceeds the budgeted goals the County could consider drawing upon the balance fund major equipment purchases or one time expenses on a pay-as-you-go-basis.

Investment of Capital Funds

16. Investment of capital funds will be performed in accordance with the North Carolina General Statutes (159-30). Funds will be invested in instruments that will provide the liquidity required to meet the cash flow needs of each project funded.
17. Investment earnings on capital funds, after subtracting required or potential arbitrage, will be used for project costs and/or debt service.

Bond Ratings

18. The County will maintain good communications with bond rating agencies about its financial condition and will follow a policy of full disclosure on every financial report and offering statement.
19. The County will strive to maintain bond ratings at or better than Aal (Moody's) and AA+ (Standard & Poor's).

Arbitrage Rebate and Secondary Market Disclosure Requirements

20. The County will comply with all arbitrage rebate requirements as established by the Internal Revenue Service and all secondary market disclosure requirements established by the Securities and Exchange Commission.
21. Arbitrage will be calculated at the end of each fiscal year and interest earned on investment of bond or installment purchase proceeds will be reserved to any penalties due.

Enterprise Funds

22. For any Enterprise Fund that is supporting debt, an annual rate study will be performed to ensure that fees or rates are sufficient to meet the debt service requirements.

Capital Reserve Funds

23. The County will create and maintain capital reserve funds as appropriate, such as for school and county projects.
24. The Capital Reserves will be funded from unallocated ½ cent sales tax revenues and/or any other revenue source that the County Commissioners may choose.
25. Funds accumulated in the Capital Reserve Funds will be used on a pay-as-you-go basis to finance renovations and repairs to existing buildings and the purchase of major equipment. The Board may also choose to fund other pay-as-you-go initiatives from Reserve Funds.

10-Year Capital Investment Plan (CIP)

26. The County will adopt a ten-year CIP annually.
27. This Debt Management Policy will be incorporated into the CIP.
28. The County will strive to include plans for debt issuance within the CIP.

ORANGE COUNTY

Policy on Planning and Funding School Capital Projects

(This document is intended to clarify the expectations of the Orange County Board of Commissioners in collaborating with the Boards of Education in planning for and implementing school capital projects)

1. Background

The County's ten-year capital investment plan is a planning document that is updated annually. Before the beginning of each fiscal year, the Board of County Commissioners approves the funding plan in concept. However, funding of individual projects is contingent upon the scope of work required to complete the project.

- **Level 1 Projects:** Level one projects are those projects that have a relatively small scope of work and can be accomplished using a single prime contractor, in-house staff or entail purchasing equipment and vehicles. Specific examples of Level 1 projects include roofing projects, parking lot paving and re-wiring of existing buildings. The Board approves the entire project ordinance at one time.
- **Level 2 Projects:** Level two projects are major projects that require several phases to complete. For these projects, the Board of County Commissioners approves a four-phase appropriation process to include:
 - *Concept/Pre-Planning Phase* (includes preliminary programming and design work that would result in conceptual drawings and preliminary cost estimates.
 - *Planning Phase* (including siting & infrastructure)
 - *Design and Construction Approval Phase* (including final design, equipment, furnishings, non-recurring start up, technology, contingency)
 - Schools have the latitude to shift funds between major components without prior BOCC approval, providing that the actual cost of the project does not exceed budget.
 - Superintendents will provide the County Manager with written project updates at their regular monthly meetings. In turn, the County Manager will provide the Board of County Commissioners with written progress reports related to the project.
 - *Final Accounting Phase*
 - Upon completion of the project, School and County staff will reconcile actual project expenditures with approved budget and provide the BOCC with a "final accounting" of project.

2. Site Standards

In accordance with North Carolina State Statutes, a local board of education cannot execute a contract nor expend funds to purchase a facility site without the consent of the local board of county commissioners. As each school system in Orange County plans for future school-related facilities, it is important that they adhere to the following guidelines related to the potential acquisition, either by purchase or donation, of a site, in addition to any siting criteria they may have established internally:

Potential Sites - The Board of Education is to notify the Orange County Board of Commissioners, in writing, whenever they have tentatively identified a potential school site for purchase, or if a potential donor indicates interest in donating a site to the system. The written correspondence should provide the following information for Commissioner consideration:

- Location, including tax map numbers, of the potential site;
- Opportunities for additional facilities to be co-located as a park site, as outlined in the “Memorandum of Agreement for Providing Coordinated Site and Facility Planning”;
- The availability of public utilities within the urban services boundaries of the County;
- If a donated site:
 - Any knowledge of a donor’s plans for adjacent development;
 - Special considerations or expectations the donor may have referenced in initial discussions pertaining to the donation;

Upon receipt of the Board of Education’s notification, the Commissioners will appoint, by a majority vote of the Board, a representative to work directly with the Board of Education. As a partner with the school system, the Commissioner representative will receive information and provide input regarding talks and negotiations related to the potential site. The Commissioner representative will share information regarding the progress of talks and negotiations of the potential site with other members of the Board of Commissioners.

Environmental Factors – A school system is to pay particular attention to the physical environment surrounding the site and new facility.

- In order to avoid future flood hazards, a facility should not be located in close proximity to wetlands, stream buffers, or in a flood plain. Facility siting should also avoid other physical factors that create either additional construction or longer-term maintenance problems, or other unfavorable environmental impacts.

- Once a system acquires a site and before grading begins, each school system receives State approval of its erosion control plan and additional County review to ensure that unnecessary cutting of trees or clearing of land does not occur. Adequate natural buffers are to be left intact with existing trees, or replanted if the areas are disturbed during construction. Special attention should be paid to “specimen” trees as outlined in the County land development code.

Road and Utility Requirements – Major elements for a system to consider in siting a new facility relate to infrastructure requirements by a Town or other public utility. In some recent instances, the systems have been required to provide costly infrastructure such as sidewalks and road improvements. These elements greatly inflate construction costs of new facilities. As a system begins initial planning, there should be a joint meeting between elected Town, County and Education officials to discuss particular requirements that all parties expect of other project partners.

3. Building Design Standards

As a school system selects a particular facility design, it is important that the most cost-effective design alternative be pursued. Historically in Orange County, new school buildings have been designed uniquely for each particular project. The Board of Commissioners encourages systems to pursue non-traditional, or prototype, designs that can be replicated for use on more than one project. Should a system choose a unique design, it is to provide a detailed cost comparison analysis and justification in writing of why that particular approach was chosen over a prototype design.

4. Construction Standards

Over the past few years, the County has given special attention to defining construction standards for each school level – elementary, middle and high schools. The standards provide a minimum and maximum square footage and student capacity for each level. As a system undertakes construction of a new facility, it is critical that the system adheres to the most recent school construction standards (estimated project cost should include a reasonable allowance for inflation).

The Commissioners agree to provide funding for new school facilities that are designed within the adopted standards. They do not agree to fund projects that go beyond the adopted standards unless there is sufficient justification provided in writing by the Board of Education. One justification for going beyond the standards relates to co-location of facilities, in particular recreational facilities. In this case, the system must provide detailed explanations outlining the benefits to be offered to the community and citizens, in the context of the intergovernmental “Memorandum of Agreement for Providing Coordinated Site and Facility Planning” and the “Orange County Parklands Acquisition and Evaluation Criteria” adopted by the Board of Commissioners on December 7, 1999.

5. Project Approval

A project's inclusion in the ten-year plan does not give the Schools or the County legal authority to expend funds. The legal authority to expend funds lies in County Commissioner approved capital project ordinances. Therefore, the schools should not incur any expenses for any capital project until the Board of County Commissioners approves the capital project ordinance.

In order to provide timely flow of the approval process and ensure that all elements are addressed, the following steps should be followed:

- Details included in each system's ten-year Capital Investment Plans regarding the scope and timing of various phases of individual capital projects is limited. To that end, as individual Boards of Education begin discussions related to new capital projects (new construction, site acquisitions, major renovations, etc), they will be expected, in writing, to notify the Board of County Commissioners of the substance of those discussions. The memorandum from the School Board will:
 - Provide the Commissioners with an overview of the project concept along with other project specifics that the Board of Education has defined to that point;
 - Justify the need based on current school capacities and projected student enrollments consistent with the School Adequate Public Facility Ordinance (if the Ordinance is in effect at this time);
 - Provide a preliminary cost projection of the project based upon the adopted school construction standards and provisions of the Cost Effective Facilities Initiative (CEFI), which has derived from earlier discussions about "value engineering" (if this policy is in effect at this time);
 - Request that the Board of Commissioners approve a capital project ordinance to provide funding for the initial planning phase of the project;
 - Instruct the Superintendent to update the County Manager, in writing, of the project's progress at his/her monthly meetings with the County Manager.
- Upon receipt of the memorandum from the Board of Education, the Board of Commissioners will:
 - Act upon the project concept by either approving it or asking the Board of Education to amend the concept plan;
 - Instruct County staff to confirm the project's cost estimate and student capacity in accordance with the County's adopted School Construction Standards Reports along with student enrollment projections;

- If the Board of Commissioners approves the project concept, the County Budget Director will prepare an agenda abstract and related capital project ordinance that provides funding for the concept and pre-planning phase of the project;
- Appoint, by majority vote of the Board, either a Commissioner representative (preferably the same representative that participated in the siting phase of the project) and one staff representative, or two staff representatives, to partner with the school system as the plans develop;
- Instruct the County Manager to update the Commissioners on a regular basis regarding the written information shared by the School Superintendent.

6. Expenditure of Project Funds

Funding for Project Planning - School systems will not expend or encumber for planning of any project until the Board of County Commissioners has approved the plan concept.

Background - For several years, the Board of Commissioners has approved a capital project ordinance entitled *Planning for Future Projects* for each school system. The creation of these ordinances enabled a system to expend a portion of their pay-as-you-go funds for planning during a project's conceptual stages. Once a project grew beyond the concept stages, systems requested the Commissioners to approve a "project specific" capital project ordinance allocating all funds anticipated to carry out the planned project. In turn, each district expended their monies up-front for planning, design, architect, construction, furniture and equipment. In return, the County reimbursed each District with all of the project-related expenditures up to the total project budget.

With the changes implemented by the County Commissioners in June 1999, this process has changed. It is important to note that unless a County approved capital project ordinance is in place (i.e. adopted by the County Commissioners), that the County is not legally or otherwise obligated to reimburse the school system for their expenditures. If the Board of County Commissioners approve the project concept and capital project ordinance as outlined in Item 5 above, the following steps occur:

- Following Board of Commissioner approval of final plans for the project, the school system advertises for construction bids;
- Once the system receives the bids, the School Superintendent notifies the County Manager, in writing, of the result of all bids received.
- The County Manager informs the Board of Commissioners, in writing, of the construction bid results.

7. Submission Timelines

- While the Board of Education may receive the bids, it should not execute any contract until the Board of County Commissioners receives bid information and approves a capital project ordinance for the construction phase of the project;

- Generally, the Board of Commissioners conducts regular meetings on the first and third Tuesday of each month. To allow for timely preparation of the meeting agenda, the following timelines should be followed by staff:
- Twenty-one days prior to the Board of Commissioners meeting, the School Finance or Budget Director or the Director of Facilities provides the County Budget Director with:
 - Bid Tabulation of School Construction or Major Renovation Project (example included as Attachment 1 of this Memorandum)
 - Any other pertinent information regarding the project.
- Fourteen days prior to the meeting, the County Budget Director submits a draft agenda abstract including the bid tabulation and capital project ordinance to the County Manager's office for review. The Budget Director forwards (via e-mail or fax) a copy of the abstract and attachments to the School Finance or Budget Director and the Director of Facilities for review and comments.
- Ten days prior to the meeting, the School Finance or Budget Director and the Director of Facilities provide abstract revisions and comments to the County Budget Director.
- Seven days prior to the meeting the County Budget Director submits final agenda abstract and attachments to the County Manager's Office. A copy of the abstract and attachments are forwarded (via e-mail or fax) to the school system.

Upon adoption by the Board of Commissioners, the County Budget Director informs the School Finance and Budget Director and the County Finance Director of the abstract approval and the assigned account number(s). This is done via a standard memorandum that indicates purpose and account codes.

- All requests for payment from the School Finance Directors are forwarded to the County Finance Department for payment. The County Finance Department ensures that the requisition for payment falls within the purposes approved by the Board of Education.

8. Change Orders

The School Superintendent submits, in writing, to the County Manager all contract change orders for the project. Upon receipt of the information, the County Budget Director prepares an agenda abstract and an amended capital project ordinance for approval by the Board of Commissioners at their next scheduled meeting. If there are change orders that cause project expenditures to be over budget, the School district must receive approval from the Board of Commissioners prior to approving the change order.

Budget Administration

As required by the North Carolina Budget and Fiscal control Act the County adopts an annual budget ordinance for all funds except those authorized by project ordinance. Orange County governmental funds budgeted under project ordinances include Grant Projects Fund, Community Development Fund, Housing (Section 8) Fund, County Capital Projects Fund, and School Capital Projects Fund.

Amending the Budget

Appropriations to the various funds are formally budgeted on a functional basis. The County Manager is authorized to approve appropriation transfers *within* all functions except the Contingency account, which is included in the Miscellaneous function. Revisions that alter the total expenditures of any functional category or fund, including amendments to capital project ordinances and receipt or reduction of grant or new funds, must be approved by the Board of County Commissioners. In addition, appropriations from the Contingency account must be approved by the Board.

Encumbrances

Operating funds encumbered by the County as of June 30 of the fiscal year are reappropriated through the County's annual budget ordinance (Section 10).

Line Item (Object Code) Transfers

Inter-departmental line item transfer requests are processed in the Budget and Finance Offices. Normal operating category allocations may be freely transferred within a department's line items. Other operating monies, such as internal service charges for motor pool, telephone, and duplicating, cannot be transferred. Use of unspent personnel services monies are approved on a case by case basis. Additions to capital outlay must be approved by the County Manager or Assistant County Manager. In addition, line item transfers exceeding \$25,000 and transfers between departments, within a function, are to be reviewed by the County Manager's Office.

Purchase Orders

Requests for purchase orders originate at the department level for all purchases exceeding \$100. Purchase orders are pre-audited by the Finance Director and approved and issued by the Purchasing and Central Services Department. For items costing \$100 or less, payment requests are issued by each department.

Capital Outlay

All items exceeding \$250 are considered capital outlay items and are approved by the County Manager before purchase. The Budget Office maintains a listing of approved capital outlay and notifies the Purchasing Department of any changes/deletions to this list. Requests for computer equipment are approved by the Information Services Department.

Position Control

The Budget Office maintains a listing of approved permanent positions. The position count is maintained in full time equivalents (FTE). The County Manager approves temporary increases in the full time equivalent for up to one year assignments. Temporary part time positions that work less than 15 hours per week may be authorized by the department head. All increases in full time equivalents for positions greater than 20 hours per week must be approved by the Board of County Commissioners.



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**Fiscal Year 2006-07
Budget Ordinance
Orange County, North Carolina**

Be it ordained by the Board of Commissioners of Orange County

Section I. Budget Adoption

There is hereby adopted the following operating budget for Orange County for this fiscal year beginning July 1, 2006 and ending June 30, 2007, the same being adopted by fund and activity, within each fund, according to the following summary:

Fund	Current Revenue	Interfund Transfer	Fund Balance Appropriated	Total Appropriation
General Fund	\$159,789,639	\$3,683,545	\$0	\$163,473,184
Emergency Telephone Fund	\$484,535	\$0	\$0	\$484,535
Fire Districts Fund	\$2,559,638	\$0	\$36,489	\$2,596,127
Section 8 (Housing) Fund	\$4,534,982	\$0	\$0	\$4,534,982
Community Development Fund	\$890,683	\$270,360	\$0	\$1,161,043
Efland Sewer Operating Fund	\$60,000	\$100,000	\$0	\$160,000
Revaluation Fund	\$0	\$50,000	\$84,581	\$134,581
Visitors Bureau Fund	\$615,000	\$0	\$73,153	\$688,153
School Construction Impact Fees Fund	\$2,570,000	\$0	\$0	\$2,570,000
Solid Waste/Landfill Operations Fund	\$7,192,357	\$0	\$1,152,513	\$8,344,870

Section II. Appropriations

That for said fiscal year, there is hereby appropriated out the following:

Function	Appropriation
General Fund	
Governing and Management	\$7,690,511
General Services	\$10,535,248
Community and Environment	\$3,928,162
Human Services	\$34,167,583
Public Safety	\$15,407,693
Culture and Recreation	\$3,314,543
Education	\$56,993,744
Debt Service	\$23,379,243
Transfers to Other Funds	\$8,056,457
<i>Total General Fund</i>	<i>\$163,473,184</i>
Emergency Telephone System Fund	
Public Safety	\$448,535
Transfers to Other Funds	\$36,000
<i>Total Emergency Telephone System Fund</i>	<i>\$484,535</i>
Fire Districts	
Cedar Grove	\$159,619
Chapel Hill	\$566
Damascus	\$34,675
Efland	\$223,433
Eno	\$319,939
Little River	\$152,620
New Hope	\$317,619
Orange Grove	\$224,165
Orange Rural	\$530,041
South Orange	\$390,212
Southern Triangle	\$122,725
White Cross	\$120,513
<i>Total Fire Districts Fund</i>	<i>\$2,596,127</i>
Section 8 (Housing) Fund	
Human Services	\$4,534,982
<i>Total Section 8 Fund</i>	<i>\$4,534,982</i>
Community Development Fund (Affordable Housing Program)	
Human Services	\$210,460
<i>Total Community Development Fund (Affordable Housing Program)</i>	<i>\$210,460</i>
Community Development Fund (HOME Program)	
Human Services	\$950,583
<i>Total Community Development Fund</i>	<i>\$950,583</i>
Efland Sewer Operating Fund	
General Services	\$160,000
<i>Total Efland Sewer Operating Fund</i>	<i>\$160,000</i>
Revaluation Fund	
General Services	\$134,581
<i>Total Revaluation Fund</i>	<i>\$134,581</i>
Visitors Bureau Fund	
Community and Environment	\$656,387
Transfers to Other Funds	\$31,766
<i>Total Visitors Bureau Fund</i>	<i>\$688,153</i>
School Construction Impact Fees	
Transfers to Other Funds	\$2,570,000
<i>Total School Construction Impact Fees Fund</i>	<i>\$2,570,000</i>
Solid Waste/Landfill Operations	
Solid Waste/Landfill Operations	\$8,051,511
Transfers to Other Funds	\$293,359
<i>Total Solid Waste/Landfill Operations</i>	<i>\$8,344,870</i>

Section III. Revenues

The following fund revenues are estimated to be available during the fiscal year beginning July 1, 2006 and ending June 30, 2007, to meet the foregoing appropriations:

Function	Appropriation
General Fund	
Property Tax	\$110,308,222
Sales Tax	\$20,806,210
Licenses & Permits	\$270,000
Intergovernmental	\$16,966,378
Charges for Services	\$9,934,049
Investment Earnings	\$1,000,000
Miscellaneous	\$504,780
Transfers from Other Funds	\$3,683,545
Appropriated Fund Balance	\$0
<i>Total General Fund</i>	<i>\$163,473,184</i>
Emergency Telephone System Fund	
Charges for Services	\$484,535
<i>Total Emergency Telephone System Fund</i>	<i>\$484,535</i>
Fire Districts	
Property Tax	\$2,554,590
Investment Earnings	\$5,048
Appropriated Fund Balance	\$36,489
<i>Total Fire Districts Fund</i>	<i>\$2,596,127</i>
Section 8 (Housing) Fund	
Intergovernmental	\$4,534,982
<i>Total Section 8 Fund</i>	<i>\$4,534,982</i>
Community Development Fund (Affordable Housing Program)	
Transfers from Other Funds	\$210,460
<i>Total Community Development Fund (Affordable Housing Program)</i>	<i>\$210,460</i>
Community Development Fund (HOME Program)	
Intergovernmental	\$890,683
Transfer from General Fund	\$59,900
<i>Total Community Development Fund (HOME Program)</i>	<i>\$950,583</i>
Effland Sewer Operating Fund	
Charges for Services	\$60,000
Transfers from Other Funds	\$100,000
<i>Total Effland Sewer Operating Fund</i>	<i>\$160,000</i>
Revaluation Fund	
Transfers from Other Funds	\$50,000
Appropriated Fund Balance	\$84,581
<i>Total Revaluation Fund</i>	<i>\$134,581</i>
Visitors Bureau Fund	
Occupancy Tax	\$543,000
Intergovernmental	\$69,000
Investment Earnings	\$3,000
Appropriated Fund Balance	\$73,153
<i>Total Visitors Bureau Fund</i>	<i>\$688,153</i>
School Construction Impact Fees Fund	
Impact Fees	\$2,570,000
<i>Total School Construction Impact Fees Fund</i>	<i>\$2,570,000</i>
Solid Waste/Landfill Operations	
Sales & Fees	\$6,869,857
Intergovernmental	\$153,000
Miscellaneous	\$500
Licenses & Permits	\$69,000
Interest on Investments	\$100,000
Appropriated Reserves	\$1,152,513
<i>Total Solid Waste/Landfill Operations</i>	<i>\$8,344,870</i>

Section IV. Tax Rate Levy

There is hereby levied for the fiscal year 2006-07 a general county-wide tax rate of 90.3 cents per \$100 of assessed valuation. This rate shall be levied in the General Fund. Special district tax rates are levied as follows:

Cedar Grove	7.30
Chapel Hill	1.90
Damascus	4.00
Efland	4.225
Eno	5.70
Little River	4.60
New Hope	6.75
Orange Grove	3.90
Orange Rural	5.60
South Orange	9.20
Southern Triangle	4.00
White Cross	4.20
Chapel Hill-Carrboro School District	18.85

Section V. School Current Expense

The current expense allocation for both school districts is \$53,793,744. Of that total, there is hereby allocated a lump sum of \$33,121,357 for Chapel Hill-Carrboro City Schools and \$20,672,387 for the Orange County Schools. This appropriation equates to \$2,957 per student based on the March 2006 North Carolina Department of Public Instruction certified average daily membership of 11,201 for Chapel Hill-Carrboro City Schools and 6,991 for the Orange County Schools.

Section VI. School Recurring Capital Outlay

The recurring capital outlay for both school districts is \$2,400,000. There is hereby appropriated \$1,458,480 for Chapel Hill-Carrboro City Schools for recurring capital. There is hereby allocated \$941,520 for Orange County Schools for recurring capital.

Section VII. Reserve for Fair Funding for Schools

There is a Reserve for Fair Funding for Schools included in the Education function of the General Fund totaling \$800,000. The Reserve fund is to be contractually distributed equally to the two school systems with Chapel Hill-Carrboro City Schools receiving \$400,000 and Orange County Schools receiving \$400,000 to address school safety and health needs.

Section VIII. Schedule B License

In accordance with Schedule B of the Revenue Act, Article 2, Chapter 105 of the North Carolina State Statutes, and any other section of the General Statutes so permitting, there are hereby levied privilege license taxes in the maximum amount permitted on businesses, trades, occupations or professions which the County is entitled to tax.

Section IX. Animal Licenses

A license costing \$5 for sterilized dogs and sterilized cats is hereby levied. A license for un-sterilized dogs and a license for un-sterilized cats is \$10 per animal.

Section X. Board of Commissioners' Compensation

The Board of County Commissioners authorizes that:

- Salaries of County Commissioners will be adjusted by any cost of living increase, any in-range salary increase and/or any other general increase granted to permanent County employees. For fiscal year 2006-07, this includes adjusting Commissioners' salaries effective July 1, 2006 by the equivalent of the 4 percent Cost of Living Adjustment increase for permanent employees.
- Annual compensation for County Commissioners will include the County contribution for health insurance, dental insurance and life insurance that is provided for permanent County employees, provided the Commissioners are eligible for this coverage under the insurance contracts and other contracts affecting these benefits
- County Commissioners' compensation includes eligibility to continue to participate in the County health insurance at term end as provided below:
 - ✓ If the County Commissioner has served less than two full terms in office (less than eight years), the Commissioner may participate by paying the full cost of such coverage. (If the Commissioner is age 65 or older, Medicare becomes the primary insurer and group health insurance ends.)
 - ✓ If the County Commissioner has served two or more full terms in office (eight years or more), the County makes the same contribution for health insurance coverage that it makes for an employee who retires from Orange County after 10 years service as a permanent employee. If the Commissioner is age 65 or older, Medicare becomes the primary insurer and group health insurance ends. The County makes the same contribution for Medicare Supplement coverage that it makes for a retired County employee with 10 years service.
- Annual compensation for Commissioners will include a County contribution for each Commissioner to the Deferred Compensation (457) Supplemental Retirement Plan that is the same as the County contribution for non-law enforcement County employees to the State 401(k) plan.

Section XI. Budget Control

General Statutes of the State of North Carolina provide for budgetary control measures to exist between a county and public school system. The statute provides:

Per General Statute 115C-429:

(c) The Board of County Commissioners shall have full authority to call for, and the Board of Education shall have the duty to make available to the Board of County Commissioners, upon request, all books, records, audit reports, and other information bearing on the financial operation of the local school administrative unit.

The Board of Commissioners hereby directs the following measures for budget administration and review:

That upon adoption, each Board of Education will supply to the Board of County Commissioners a detailed report of the budget showing all appropriations by function and purpose, specifically to include funding increases and new program funding. The Board of Education will provide to the Board of County Commissioners a copy of the annual audit, monthly financial reports, copies of all budget amendments showing disbursements and use of local moneys granted to the Board of Education by the Board of Commissioners.

Section XII. Internal Service Fund - Dental Insurance Fund

The Dental Insurance Fund accounts for the receipt of premium payments from the County for its employees and from the employees for their dependents, and the payment of employee claims and administration expenses. Projected receipts from the County and employees for 2006 -2007 are \$ 394,631.00 and projected expense for claims and administration for 2006 -2007 is \$439,335.00. An allocation of \$44,704.00 will be made from reserves in the fund to balance.

Section XIII. Encumbrances

Operating funds encumbered by the County as of June 30, 2006 are hereby re-appropriated to this budget.

This budget being duly adopted this 27th day of June 2006.



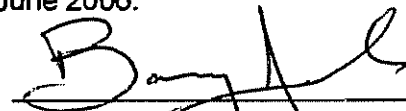
Donna Baker, Clerk to the Board



Steve Halkiotis, Vice Chair



Alice Gordon



Barry Jacobs, Chair



Moses Carey, Jr.



Valerie Foushee

Orange County - Demographics

(Based on 2000 Census, unless noted otherwise)

Population by Township		
Bingham	6,181	5%
Cedar Grove	4,930	4%
Chapel Hill	79,274	67%
Cheeks	7,064	6%
Eno	6,092	5%
Hillsborough	11,639	10%
Little River	3,047	3%
<i>Total</i>	118,227	100%
Urban		59%
Rural		41%

Population by Race/Origin (2004)		
White	93,643	79%
African American	15,982	14%
Asian	6,511	6%
Other	2,249	2%
Total	118,386	100%

Income (2003)	
Median Family Income	45,292
Percentage of Population below Poverty Level	12%

Age of Population	
Under 20 years of age	27%
20 to 44 years of age	44%
45 to 59 years of age	18%
60+ years of age	11%

School Facilities (2006)	
Elementary	16
Middle	7
High	5
<i>Total</i>	28

*The Hospital School (preK-12th grade) is one of the schools in the Chapel Hill-Carrboro City Schools district and is located within the UNC Hospitals complex.

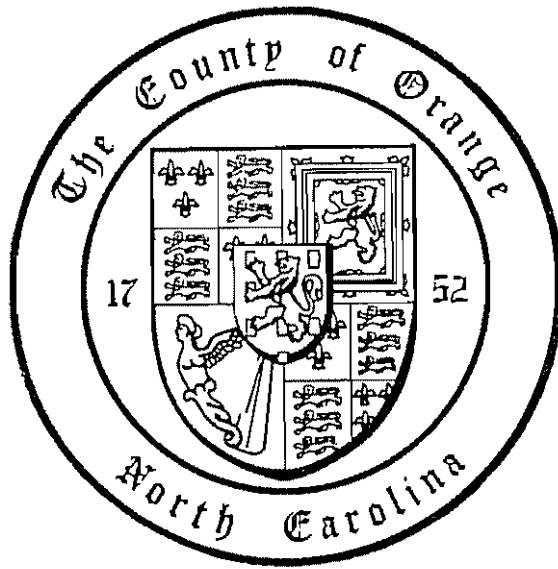
Educational Attainment	
(persons 25 yrs and older)	
Less than High School Graduate	12%
High School Graduate	16%
Some College, No Degree	15%
Associate Degree	5%
Bachelors Degree	24%
Graduate of Professional Degree	27%

Workforce - Occupation			
Management, professional and related	49.8%	Farming, Forestry & Fishing	0.3%
Service	13.2%	Construction, extraction and maintenance	7.3%
Sales	22.5%	Precision Production, Craft & Repair	7.0%



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Approved Fee Schedule 2006-2007



Orange County Approved Fee Schedule - FY 2006-07

Department/Program	Description	Current Fee	Approved Fee Change for FY 2006-07 ⁽¹⁾	Last Revision
<i>Orange Public Transportation</i>				
	Vehicle lease	40 cents per mile (van)		1999
		45 cents/mile Minibus		1999
		45 cents per mile (bus)		1999
	Driver lease	\$19.00/hour Business Hours		2001
		\$28.50/hour After hours/Weekends/Holidays		1999
	Public Shuttle	\$2.00 per one way trip		2005
		\$1.00 per one way trip for elderly or disabled		2005
	Medical trips	\$3.00 door to door		2001
<i>Department on Aging</i>				
Senior Programs	Classes	Instructor Cost + 10-15% Admin		Ongoing
Senior Center	Room rental (CH center only)	\$15 to \$65/3 hr during bus hours		1991
		\$10 higher after business hours		1991
		\$250 entire facility after hours		1991
<i>Board of Elections</i>				
Filing Fees	State & County Offices	1% of Annual Salary		Mandated #
	Municipal Offices	CH - \$5.00 Mayor and Council		1980
		Car - \$15.00 Mayor \$10.00 Co		1980
		Hills - \$10.00 Mayor and Council		1980
Municipal Elections	Precinct Officials	CH 50% and Car 50% of Cost		1980
		Hills - 100% of Cost		1980
	Ballots	All municipalities 100% of Cost		1980
	Advertisements	All municipalities 100% of Cost		1980
Other Charges	Computer print-outs	\$25.00 flat fee		1994
	Special Select	\$10.00		1994
	One-Precinct	\$1.00		1994
	Computer labels	\$25.00 flat fee/cost of labels >15,000 labels. 20 per page of 30 (\$20.00 Deposit)		1994
	Computer Tapes/CD's	\$25.00 per tape/existing. \$1.00 per CD		1997
	Specialized Programming	\$25.00 per tape		1997

(1) Any approved fee changes will be included in this column, a blank beside each fee means there is no fee change in FY 2006-07

Orange County Approved Fee Schedule - FY 2006-07

Department/Program	Description	Current Fee	Approved Fee Change for FY 2006-07 ⁽¹⁾	Last Revision
Recreation and Parks				
Athletics	Youth Football	75% Recovery Rate		2005
	Youth Basketball	75% Recovery Rate		2005
	Girls Softball	75% Recovery Rate		2005
	Youth Soccer	75% Recovery Rate		2005
	Adult Athletics	100% Recovery Rate		2005
	Youth Athletics	75% Recovery Rate		2005
General Programs	Music/Piano	75% Recovery Rate		2005
	Arts/Crafts	75% Recovery Rate		2005
	Aerobics	75% Recovery Rate		2005
	Summer Camp	75% Recovery Rate		2005
	Senior Games	\$6.00 per participant		Mid 1980's
	Youth/Teen Programs	75% Recovery Rate		2005
	Adult Programs	100% Recovery Rate		2005
	Trips	100% Recovery Rate		2005
Special Populations Programs		5% Recovery Rate		2005
Senior Citizens Programs		5% Recovery Rate		2005
Other Programs	Concerts	No Charge		
	Afterschool Program	15% Recovery Rate (\$15/month per child)		2005
Facility Rentals	Gyms - Group Rentals	\$25.00 per session		1998
	Gyms - Open play individuals	\$2.00 per participant		1992
	Meeting Rms/Rec Centers	\$30.00 per hour		1998
	Ballfields for tournaments	\$125.00 per weekend		1998
Equipment Rentals	Recreational equipment	varies		
Land Records				
	Fax	\$1.00 per page		1994
	GIS Property Map - 8 1/2 x 11	\$3.00, additional copy \$2.00		1994
	GIS Ortho - Property Map - 8 1/2 x 11	\$5.00; additional copy \$3.00		1994
	GIS Property Map - 11 x 17 (B-size)	\$5.00		1994
	GIS Ortho - Property Map - 11 x 17 (B-size)	\$10.00		1994
	GIS Property Map - 17 x 22 (C-size)	\$10.00		1994
	GIS Ortho - Property Map - 17 x 22 (C-size)	\$20.00		1994
	GIS Property Map - 22 x 34 (D-size)	\$15.00		1994
	GIS Ortho - Property Map - 22 x 34 (D-size)	\$25.00		1994
	GIS Property Map - 34 x 44 (E-size)	\$25.00		1994
	GIS Ortho - Property Map - 34 x 44 (E-size)	\$35.00		1994
	Custom GIS Map E-size (Original Inventory)	\$30.00		1994
	Custom GIS Map E-size (Original)	\$30.00 per hour		1994
	Computer Report Land Data	\$.02 per item		1994
	Computer Labels - Owners	\$.02 per item		1994
	Plot Land Description	\$20.00 each		1994

(1) Any approved fee changes will be included in this column.
a blank beside each fee means there is no fee change in FY 2006-07

Orange County Approved Fee Schedule - FY 2006-07

Department/Program	Description	Current Fee	Approved Fee Change for FY 2006-07 ⁽¹⁾	Last Revision
Library	Fines - overdue children's books	5 cents per day (\$5.00 maximum)		1997
	Fines - overdue adult books	10 cents per day (\$5.00 maximum)		1997
	Fines - overdue Videos	\$1.00 per day (\$5.00 maximum)		early 1980s
	Photocopies	10 cents per page		early 1980s
	Microfilm copies	10 cents per page		early 1980s
	Fax	\$1.00 per page to send		1989
		50 cents per page to receive		1989
	Printouts (from internet)	10 cents per page		1997
Register of Deeds	All instruments (verified), deeds, deeds of trust, assumed names, POA, etc.)	\$14 (1st pg), \$3 each additional		2002
	Re-recorded instruments (not verified)	\$12 (1st pg), \$3 each additional		2002
	Re-recorded instruments (verified)	\$14 (1st pg), \$3 each additional		2002
	Non-standard document fee	\$25 in addition to regular recording fee		2002
	Cancellations	No Fee		2002
	Plats	\$21.00		2002
	Right-of-Way Plans/Highway Maps	21, \$5 each additional		2002
	Plat copy (uncertified)	\$3.00		2002
	Certified copy of plats	\$6		2002
	UCCs	\$38, \$45 if more than 2 pgs +\$2/page over 10 pgs		2001
	UCC searches	\$30 per debtor name + \$1/page for copies		2001
	Excise/Revenue Stamps	\$2 per \$1000 based on purchase price		1992
	Conformed Copy	\$5		2002
	Marriage License	\$50		2002
	Marriage License Corrections	\$10		2002
	Process Delayed Marriages	\$20		2002
	Certified Copies, Births, Deaths, Marriages Certificates	\$10		2002
	Laminated copy of Birth Certificates	\$12		2002
	Process Amendments Births/Deaths	\$10 + \$15 to NC Vitals Records		2002
	Process Legitimation	\$10		2002
	Delayed Birth Registration	\$20		2002
	Notary Public Qualification	\$10		2002
	Notarization per Signature	\$5		2002
	Notary Certification	\$3 per document		2002
	Copy Work	.25 per pg .50 assisted by staff		Early 1980s **
	Mylar plat copy	\$5		Early 1980s **
	Issuance of Plat Copy Card	\$1		Early 1980s **
	Duplicate Marriage License	\$10		2000
	Historical Records	\$1		Early 1980s **
	CRT print-out	25 cents per property		Early 1990's
	Computer tapes	\$10 per tape		1997

(1) Any approved fee changes will be included in this column, a blank beside each fee means there is no fee change in FY 2006-07

Orange County Approved Fee Schedule - FY 2006-07

Department/Program	Description	Current Fee	Approved Fee Change for FY 2006-07 ⁽¹⁾	Last Revision
Planning				
Current Planning fees	Comprehensive Plan Amendment			
	Text Change	\$500		2001
	Land Use Change	\$500 + \$50/acre		2001
	Ordinance Amendments	\$350.00		2001
	Zoning Amendments			
	Text Change	\$350.00		2001
	Map Amendment			
	Rezone to Residential	\$500 +		2001
	-not including affordable housing	\$50/acre		2001
	-including affordable housing	\$25/acre		2001
	Rezone to Nonresidential	\$2000 +		2001
	-Single tract	\$100/acre		2001
	-Multiple tracts	\$50/acre		2001
	Rezone to Planned Development	\$1000 +		2001
	-not including affordable housing	\$50/acre		2001
	-including affordable housing	\$25/acre		2001
	Special Use			
	Class A	\$1000 + \$10/acre		2001
	Class B	\$500 + \$5/acre		2001
	Board of Adjustment			
	Residential Variance/Appeal	\$300.00		2001
	Nonresidential Variance/Appeal	\$500.00		2001
	Subdivision			
	Minor Subdivision			
	Concept Plan	\$100.00		2001
	Final Plat	\$100.00		2001
	Re-approval	\$50.00		2001
	Major Subdivision			
	Concept Plan	\$250 + \$5/lot		2001
	Preliminary/Final	\$500 + \$5/lot		2001
	Re-approval	\$250.00		2001
	Traffic Study Review	\$250.00		2001
	Zoning Permit (Verification of Use)	\$30.00		2001
	Site Plan Approval			
	Residential			
	Single family	\$20/unit		2001
	Multiple family	\$25/unit		2001
	Nonresidential - Certification Required	\$1000 +		
	Office	\$20/1000 sq ft.		2001
	Commercial	\$30/1000 sq ft.		2001
	Industrial	\$25/1000 sq ft.		2001
	Multifamily/Nonresidential No Cert. Required	\$80.00		1997

(1) Any approved fee changes will be included in this column.
a blank beside each fee means there is no fee change in FY 2006-07

Orange County Approved Fee Schedule - FY 2006-07

Department/Program	Description	Current Fee	Approved Fee Change for FY 2006-07 ⁽¹⁾	Last Revision
	Partial Width Right Of Way request	\$125.00		2001
	Home Occupation Plan Review	\$90.00		1997
	Major Trans Corridor Review	\$200.00		2001
	Payment-in-Lieu of Parkland Dedication			
	Community Park	\$422/lot		1996
	District Park	\$455/lot		1996
	EDD Site Plan			
	Part of PD Class A SUP	\$250 + \$10/sq. ft.		2001
	Not part of PD Class A SUP	\$150 + \$5/sq. ft.		2001
	Signs	\$25 + \$2/sq. ft.		2001
	Vacation of rights-of-way/release of easements per vacation or release (includes advertising)	\$250 + value of r-o-w		2001
	Revisions			2001
	Major(engineering modifications to the site plan, including major changes in site planning)	\$500.00		2001
	Minor(additions to or deletions from the site plan modification)	\$250.00		2001
	Administrative approvals, including one-year extensions to approved site plans	\$250.00		2001
	Residential, per revision, per year for the first revision, plus an additional \$100 per year	\$200.00		2001
	Nonresidential, per revision, plus \$100 additional per revision per year for the first revision, plus an additional \$100 per revision per year	\$500.00		2001
	Miscellaneous			
	Advertising costs	Cost + 15%		
	Effectuated parties research/public notice	\$100 + \$5/person		
	Hire outside consultants	Cost + 15%		
	Zoning Ordinance	\$12.00		2001
	Zoning Maps	\$2.00		2001
Public Information fees	Subdivision Regulations	\$5.00		1989
	EDD Design guidelines	\$12.00		1989
	Land Use Plan	\$10.00		1989
	Joint Planning Land Use Plan	\$4.00		1989
	Land Use Plan Map	\$1.00		1989
	Airport Study	\$5.00		1989
	Water Resources Task Force	\$4.25		1989
	Agricultural Task Force Report	No Charge		1989
	Floodplains Protection Ordin	No Charge		1989
	Street Study	No Charge		1989
	Road Map	\$2.00		1989
	Road Map (large)	\$6.00		1989
	Aerial Photos	\$1.00		1989

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Orange County Approved Fee Schedule - FY 2006-07

Department/Program	Description	Current Fee	Approved Fee Change for FY 2006-07 ⁽¹⁾	Last Revision
	Topo Maps	\$1.50		1989
	Other Maps	\$1.00		1989
	Inventory of Sites	\$3.50		1989
	Inventory of Natural/wildlife etc	\$10.00		1989
	Copies	25 cents		1989
	Master Recreation/Parks Plan	\$10.00		1989
	New Hope Corridor Plan	\$4.00		1996
	Historic Preservation Element	\$10.00		1996
	Flexible Development Standards	\$5.00		1996
Erosion Control fees	Erosion Control Plan			
	Intense Urban	\$507.00 per acre		2001
	Urban	\$272.00 per acre		2001
	Rural	\$158.00 per acre		2001
	Grading Permits			
	Intense Urban	\$1,241.00 per acre		2001
	Urban	\$646.00 per acre		2001
	Rural	\$310.00 per acre		2001
	Private Roads	\$155.00		1998
	Stormwater Management Plans	\$139.00		2001
Inspection fees Building	Schedule A			
	New Residential (1&2 family)	\$0.295 per square foot (all trades included)	\$0.310 per square foot (all trades included)	2001
	Building	0.120	0.126	2001
	Electrical	0.055	0.058	2001
	Plumbing	0.055	0.058	2001
	Mechanical	0.065	0.068	2001
	Plan Review	.015 (\$10 min per project), additional 10% Town of Hillsborough	\$0.016 (\$10.50 min per project), additional 10.5% Town of Hillsborough	2003
	Schedule B			
	Residential Renovations and Accessory Structures (1&2 family)	\$0.22 per square foot	\$0.23 per square foot	2001
	Building	\$0.22 per square foot	\$0.23 per square foot	2001
	Electrical	\$50 per job	\$52.50 per job	2001
	Plumbing	\$50 per job	\$52.50 per job	2001
	Mechanical	\$50 per job	\$52.50 per job	2001
	Plan Review	.015 (\$10 min per project), additional 10% Town of Hillsborough	\$0.016 (\$10.50 min per project), additional 10.5% Town of Hillsborough	2001

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Orange County Approved Fee Schedule - FY 2006-07

Department/Program	Description	Current Fee	Approved Fee Change for FY 2006-07 ⁽¹⁾	Last Revision
	<i>Schedule C</i>			
	Mobile/Modular Homes			2001
	Singlewide			
	Building	\$54	\$56.70	2001
	Electrical	\$30	\$31.50	2001
	Plumbing	\$22	\$23.10	2001
	Mechanical	\$22	\$23.10	2001
	Doublewide			
	Building	\$81	\$85.05	2001
	Electrical	\$30	\$31.50	2001
	Plumbing	\$22	\$23.10	2001
	Mechanical	\$22	\$23.10	2001
	Triplewide			
	Building	\$106	\$111.30	2001
	Electrical	\$30	\$31.50	2001
	Plumbing	\$22	\$23.10	2001
	Mechanical	\$22	\$23.10	2001
	Quadwide			
	Building	\$131	\$137.55	2001
	Electrical	\$30	\$31.50	2001
	Plumbing	\$22	\$23.10	2001
	Mechanical	\$22	\$23.10	2001
	<i>Schedule D</i>			
	New Commercial	See Appendix A	See Appendix A	2005
	Plan Review	.025 per square foot per project <5000 sq ft (\$75 minimum)	.028 per square foot per project <5000 sq ft (\$82.50 minimum)	2003
		.020 per square foot 5000-20,000 sq ft	.022 per square foot 5000-20,000 sq ft	2003
		.015 per square foot 20,000-150,000 sq ft	.017 per square foot 20,000-150,000 sq ft	2003
		.010 per square foot >150,000 sq ft	.011 per square foot >150,000 sq ft	2003
		(Additional 10% Town of Hillsborough)	(Additional 11% Town of Hillsborough)	2003
	Commercial Renovations and Alterations	Building \$100 + .25 per sf, Electrical \$50, Plumbing \$50, Mechanical \$50	Building \$110 + .275 per sf, Electrical \$55.00, Plumbing \$55.00, Mechanical \$55.00	2003

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Orange County Approved Fee Schedule - FY 2006-07

Department/Program	Description	Current Fee	Approved Fee Change for FY 2006-07 ⁽¹⁾	Last Revision
	<i>Schedule E</i>			
	Miscellaneous Bldg Inspections			
	Mobile/Modular homes	\$4 (single wides)	\$59.40	1997
	Moving Building	\$54.00	\$59.40	2005
	Building Demolition	\$54.00	\$59.40	1997
	Change of Occupancy/Use	\$54.00	\$59.40	2005
	Radio/TV Tower	\$54.00	\$59.40	2005
	Swimming Pool	\$54.00	\$59.40	2005
	Woodstove/Fireplace	\$35.00	\$38.50	2001
	Prefabricated Utility Bldg	\$54.00	\$59.40	2005
	Signs- Business ID involv const	\$54.00	\$59.40	1997
	Other signs	\$35.00	\$38.50	2001
	<i>Schedule F</i>			
	Miscellaneous Electrical			
Electrical Inspections	Temporary Serv 60 amp	\$35.00	\$38.50	2001
	Temporary Serv 60A-100A	\$35.00	\$38.50	2001
	Mobile/Modular home	\$30.00	\$38.50	1997
	Sign Inspections	\$35.00	\$38.50	2001
	Gasoline Pumps	\$35.00	\$38.50	2001
	Load Control Devices	\$35.00	\$38.50	2001
	Miscellaneous Inspections	\$54.00	\$59.40	2005
	Unscheduled inspection (beyond scope of original permit)	\$54.00	\$59.40	2005
	<i>Schedule G</i>			
	Electrical Service Changes			
	Single Phase			
	30-50 amp	\$35.00	\$38.50	2001
	60-100A	\$50.00	\$55.00	2001
	125-200A	\$60.00	\$66.00	2001
	400A	\$70.00	\$77.00	2001
	Three Phase			
	20-50 Amp	\$35.00	\$38.50	2001
	60-100 A	\$60.00	\$66.00	2001
	150-200A	\$70.00	\$77.00	2001
	400 A	\$100.00	\$110.00	2001

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Orange County Approved Fee Schedule - FY 2006-07

Department/Program	Description	Current Fee		Approved Fee Change for FY 2006-07 ⁽¹⁾		Last Revision
	<i>Schedule H</i>					
	Electrical Service	Single	Double	Single	Double	
	30-50 Amp	\$35.00	\$50.00	\$38.50	\$55.00	2001
	60 A	\$35.00	\$50.00	\$38.50	\$55.00	2001
	70 A	\$60.00	\$60.00	\$66.00	\$66.00	2001
	100A	\$60.00	\$60.00	\$66.00	\$66.00	2001
	125A	\$70.00	\$70.00	\$77.00	\$77.00	2001
	150A	\$85.00	\$123.00	\$93.50	\$135.30	2001
	200A	\$100.00	\$147.00	\$110.00	\$161.70	2001
	300A	\$123.00	\$172.00	\$135.30	\$189.20	2001
	400A	\$147.00	\$221.00	\$161.70	\$243.10	2001
	600A	\$221.00	\$245.00	\$243.10	\$269.50	2001
	800A	\$245.00	\$364.00	\$269.50	\$400.40	2001
	1000A	\$364.00	\$490.00	\$400.40	\$539.00	2001
	1200A	\$490.00	\$616.00	\$539.00	\$677.60	2001
	1400A	\$553.00	\$735.00	\$608.30	\$808.50	2001
	1600A	\$616.00	\$980.00	\$677.60	\$1,078.00	2001
	Over 1600A	\$60/100a	\$100/100a	\$66/100a	\$110/100a	2001
Plumbing fees	<i>Schedule I</i>					
	New Const or Fixture Replacmt # of Fixtures	Based on square footage (included in Schedule A and B)				2001
	1					
	2					
	3					
	4					
	5					
	band over					
	Mobile/ Modular Home	\$22.00		\$24.20		1997
	Water heater installation	\$54.00		\$59.40		2005

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Orange County Approved Fee Schedule - FY 2006-07

Department/Program	Description	Current Fee	Approved Fee Change for FY 2006-07 ⁽¹⁾	Last Revision
Mechanical Inspections	<i>Schedule J</i>			
	Residential Mechanical			
	Covered Ductwork/Compont	Delete (to be replaced by sq ft. - see Schedule A)		2001
	Exposed " Factory/Compont	Delete (to be replaced by sq ft. - see Schedule A)		2001
	Installation ea add'l system	\$20.00	\$22.00	2001
	Replacement of one system	\$75.00	\$82.50	2001
	Mobile/Modular Home	\$22.00	\$24.20	1997
	Multi-Fam exposed ductwork	Delete (to be replaced by sq ft. - see Schedule B)		2001
	Multi-Fam covered ductwork	Delete (to be replaced by sq ft. - see Schedule B)		2001
	<i>Schedule K</i>			
	Non-residential/ Commercial			
	Commercial Cooling			
	First unit	\$75.00	\$82.50	2001
	Each additional Unit	\$20.00	\$22.00	2001
	Replacement of System	\$75.00	\$82.50	2001
	Commercial Heating			
	First Unit	\$75.00	\$82.50	2001
	Each additional Unit	\$20.00	\$22.00	2001
	Replacement of System	\$75.00	\$82.50	2001
	Commercial Heat/Cool Combin			
	First Unit	\$75.00	\$82.50	2001
	Each additional Unit	\$20.00	\$22.00	2001
	Replacement of System	\$75.00	\$82.50	2001
	Commercial Ventilation/Exhaust			
	One System	\$75.00	\$82.50	2001
	Each additional	\$20.00	\$22.00	2001
	Hood fan comm cooking equip	\$54.00	\$59.40	2005
	Comm Range or Grill	\$54.00	\$59.40	2005
	Deep Fat Fryer	\$54.00	\$59.40	2005
	Oven	\$54.00	\$59.40	2005

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Orange County Approved Fee Schedule - FY 2006-07

Department/Program	Description	Current Fee	Approved Fee Change for FY 2006-07 ⁽¹⁾	Last Revision
General Miscellaneous	Refunds	\$35.00	\$38.50	2001
	Issue Certificate of Occupancy	\$10.00	\$11.00	2001
	Permit Renewal	\$35.00	\$38.50	2001
	Day Care Permits (existing building new occupancy)	\$54.00	\$59.40	2005
	Day Care Reinspection	\$50.00	\$55.00	2005
	Sprinkler system	\$150.00	\$165.00	2005
	Temporary Electrical Final Inspection	\$50.00	\$55.00	2001
	Temporary Mechanical Final Inspection	\$50.00	\$55.00	2001
	Fire Alarm system	\$150.00	\$165.00	2005
	Archive research (per project)	\$15.00	\$16.50	2001
	Grease trap installation	\$54.00	\$59.40	2005
	Reinspection fee (no charge for 1st rejection per trade)	\$50.00	\$52.50	2001
	Temporary tents	\$54.00	\$59.40	2005
	Work started with no permits are charged double fees			1986
Emergency Management				
Emergency Medical	Emergency Response			
	Basis Life Support (Non-Emergency)	\$300.00		2005
	Basis Life Support (Emergency)	\$350.00		2005
	Advanced Life Support-1 (Non-Emergency)	\$400.00		2005
	Advanced Life Support-1 (Emergency)	\$450.00		2005
	Advanced Life Support -1 (Non-Transport)	\$150.00		2005
	Advanced Life Support -2 (Emergency)	\$525.00		2005
	Advanced Life Support -2 (Non-Transport)	\$225.00		2005
	Mileage	7.50/mile		2005
	Special Event Coverage			
	Additional EMT Standby	\$30.00/hour (3 hour minimum)		2005
	Paramedic Standby	\$75.00/hour (3 hour minimum)		2005
	Ambulance Standby w/ 2 EMTs	\$90.00/hour (3 hour minimum)		2005
	Telecommunicator Standby	\$40.00/hour (3 hour minimum)		2005
	Clerical Staff Standby	\$20.00/hour (3 hour minimum)		2005
	EM Senior Officer Standby	\$40.00/hour (3 hour minimum)		2005
	EMS Physician Standby	\$85.00/hour (3 hour minimum)		2005

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Orange County Approved Fee Schedule - FY 2006-07

Department/Program	Description	Current Fee	Approved Fee Change for FY 2006-07 ⁽¹⁾	Last Revision
Fire Marshal	Fire Inspections (by facility type)	See Appendix B		
	Assembly			1996
	Business			1996
	Church/Assembly			1996
	Daycare facility			1996
	Educational, private			1996
	Foster Care Home			1996
	Hazardous			1996
	Industrial			1996
	Institutional			1996
	Mercantile			1996
	Residential(Common Areas)			1996
	Storage			1996
Sheriff	Out of State Officer Fee	\$75.00	\$100.00	1995
	Instate Officer	\$15.00		
	Gun Permits	\$5.00		1982
	Work Release	\$14.50		
	Report and Records Copies	\$2.00		1986
	Fingerprint Cards	\$15.00 each		1983
	Laminating	\$5.00		1986
	Concealed Weapons Permits	\$90 (\$60 state \$30 county)		1986
	Federal Inmates	\$58.00 per day		
	State Inmates	\$14.50 per day		
	Commission on executions	5% 1st \$500 and 2.5% on balance		1968
Eiland Sewer	Tap Fees	\$1,000 per acre + \$600 per tap + cost of installing service(to county) + \$636.34 to Town of Hillsborough		2002
	Use Fees	\$15.20 1st 3000 gals, \$4.50 ea /additional 1000 gals		1986

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Orange County Approved Fee Schedule - FY 2006-07

Department/Program	Description	Current Fee	Approved Fee Change for FY 2006-07 ⁽¹⁾	Last Revision
Animal Services				
Animal Control	<i>Civil Penalties/Fines</i>			
	failure to vaccinate	\$100.00		1995
	failure to license	\$50.00		1995
	public nuisance violations	\$25, \$50, \$100, \$150, \$200		1995
	mistreatment	\$25.00		1995
	Kennel Permits	\$25.00 annually		1995
Animal Shelter				
	<i>Adoption Fees</i>			
	Cat Adoption Fees	\$91.00		2004
	Kitten Adoption Fees (5 months and under)	\$80.00		2004
	Dog Adoption Fee	\$113.00		2004
	Puppy Adoption Fee (5 months and under)	\$104.00		2004
	Boarding Fee for stray animals	\$8.00/day		2004
	Bite Quarantines	\$100.00		2004
	Rabies Shots	\$5.00		2004
	Small and Other Animals	Varies on Type of Animal (\$5 to \$100)		2004
	Shelter Redemption fee	\$10, \$25, \$50, \$100		1995
Health Department				
Environmental Health	<i>Soil Analysis/Improvement Permit</i>			
	Single Family Units <601 Gallons per day Less than 2 acres	\$310.00	\$350.00	2001
	Single Family >600 Gallons per day	\$310 + \$160 per 1000 GPD or fraction of additional WW flow>600 GPD	\$350 + \$75 per 600 GPD or fraction of additional WW flow>600 GPD	2001
	Non-Domestic WW	\$310 + \$160 per 1000 GPD or fraction of additional WW flow>600 GPD	Fee increases by 50% over the total permit fee of a comparably sized domestic WW system	2001
	<i>Authorization to Construct WW System:</i>			
	Single Family Units <601 Gallons per day Less than 2 acres	\$160.00	\$260.00	2001
	Single Family Unit >600 Gallons per day	\$160 + \$325 per 1000 GPD or fraction of additional WW flow>600 GPD	\$260 + \$160 per 600 GPD or fraction of additional WW flow>600 GPD	2001
	Non-Domestic WW	Same	Double fee for comparably sized domestic WW system	2001
	<i>Other Misc. Activities</i>			
	Improvement Permit(lot w/ existing home)	\$310.00	\$350.00	2001
	Permit Site Revisit	\$100.00	\$125.00	2001
	Existence System Inspections	\$100.00	\$125.00	2001
	Existing System Authorizations (Office Authorization/no field visit required)	No Charge	\$20.00	New Fee
	Mobile Home Park			
	1 to 25 spaces	\$100.00	\$125.00	2001
	26 to 50 spaces	\$145.00	\$175.00	2001
	51 and over spaces	\$195.00	\$225.00	2001
	MHI Space Reinspection	\$50.00	\$75.00	2001
	Septic Tank Manufacturer Yard Inspection	No Charge	\$100.00	New Fee
	Septic Tank Contractor Registration Fee - New Contractor (One-time fee)	No Charge	\$200.00	New Fee
	Septic Tank Contractor Fee - Annual Renewal	No Charge	\$25.00	New Fee

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Orange County Approved Fee Schedule - FY 2006-07

Department/Program	Description	Current Fee	Approved Fee Change for FY 2006-07 ⁽¹⁾	Last Revision
	<i>WTP</i>			
	Initial Inspection	\$100.00	\$125.00	2001
	Follow-up Inspections	\$65.00	\$75.00	2001
	<i>WELLS AND WATER SAMPLES</i>			
	Well Permits	\$230.00	\$260.00	2001
	Permit Site Revisit	\$100.00	\$125.00	2001
	Bacteriological	\$15.00	\$25.00	2001
	Inorganic Chemical Samples	\$25.00	\$35.00	2001
	Pesticide/Petroleum	\$50.00	\$75.00	2001
	<i>TATTOO PARLORS</i>			
	Operator Permit Inspection	\$325.00	\$325.00	2001
	Artist Permit	\$160.00	\$165.00	2001
	<i>SWIMMING POOLS</i>			
	Swimming Pool Inspections	\$100.00	\$125.00	2001
	Plan Review	\$200.00	\$200.00	2001
Dental Health	Comprehensive Oral Evaluation	\$45.00	\$47.00	2005
	Periodic Oral Evaluation	\$38.00	\$39.00	2004
	Limited Oral Evaluation	\$38.00	\$39.00	2004
	Re-evaluation-limited, problem	\$25.00	\$26.00	2004
	Consultation	\$47.00	\$49.00	2004
	Panoramic Film	\$60.00	\$62.00	2004
	BWX 1 Film	\$24.00	\$25.00	2004
	BWX 2 Films	\$25.00	\$26.00	2004
	BWX 4 Films	\$35.00	\$36.00	2004
	1st Intraoral PA Film	\$23.00	\$24.00	2004
	Additional PA Film	\$21.00	\$22.00	2004
	Intraoral Occlusal Film	\$24.00	\$25.00	2004
	Full Mouth Series w BWX	\$76.00	\$79.00	2005
	Prophy/Child under age 13	\$39.00	\$40.00	2004
	Prophy/Adult age 13 and up	\$57.00	\$59.00	2004
	Fluoride Varnish (age 13&under)	\$27.00	\$28.00	2004
	Fluoride Varnish (age 13-20)	\$27.00	\$28.00	2004
	Sealant/NEWLY ERUPTED TEETH	\$33.00	\$33.00	2004
	Scale/Root Planing 1-3 teeth p/q	\$90.00	\$93.00	2004
	Scale Root Planing 4+ teeth p/q	\$96.00	\$99.00	2004
	Full mouth Debridement	\$82.00	\$85.00	2004
	Amal One Surface Prim/ Perm	\$70.00	\$73.00	2004
	Amal Two Surface Prim/ Perm	\$81.00	\$84.00	2004
	Amal Three Surface Prim/Perm	\$102.00	\$106.00	2004
	Amal Four Surface Prim/Perm	\$115.00	\$119.00	2004
	Resin One Surface Anterior	\$65.00	\$67.00	2004
	Resin Two Surface Anterior	\$83.00	\$86.00	2004
	Resin Three Surface Anterior	\$102.00	\$106.00	2004
	Resin Four Surface Anterior	\$118.00	\$122.00	2005
	Resin Comp. Crown Ant. Prim	\$79.00	\$124.00	2004
	Resin Comp. 1sur.Post-Prim/Perm	\$80.00	\$83.00	2004
	Resin Comp. 2sur Post-Prim/Perm	\$117.00	\$121.00	2005
	Resin Comp. 3sur.Posterior Perm	\$150.00	\$155.00	2004
	Resin Comp. 4+sur.Posterior Perm	\$184.00	\$190.00	2004
	Pulpotomy	\$92.00	\$95.00	2004
	SSC Primary Tooth	\$145.00	\$150.00	2005

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Orange County Approved Fee Schedule - FY 2006-07

Department/Program	Description	Current Fee	Approved Fee Change for FY 2006-07 ⁽¹⁾	Last Revision
	SSC Permanent Tooth	\$173.00	\$179.00	2004
	Prefabricated Resin Crown	\$182.00	\$188.00	2004
	Prefabricated coat SSC prim Tooth	\$167.00	\$175.00	2004
	Sedative Filling	\$64.00	\$66.00	2004
	Palliative Treatment	\$53.00	\$55.00	2004
	Ext. Erupted Tooth Prim/Perm	\$65.00	\$67.00	2004
	Extraction Surgical - 100+	\$100.00	\$104.00	2004
	Ext. coronal remnants deciduous	\$47.00	\$49.00	2004
	Alveoplasty extractions p/quad	\$70.00	\$82.00	2004
	Recement Crown NOT cov. by MA	\$50.00	\$52.00	2004
	Study Models	\$45.00	\$47.00	2004
	I & D Minor Surgery	\$153.00	\$158.00	2005
	Occlusal Adjustment Limited	\$75.00	\$78.00	2004
	Fractured Tooth Txt	\$60.00	\$62.00	2004
	Pulp Cap-direct exp. PulpMED	\$40.00	\$41.00	2004
	Pulp Cap-indirect nearly exposed	\$40.00	\$41.00	2004
	Biopsy Oral Tissue	\$130.00	\$135.00	2004
	Pin Retention/tooth	\$26.00	\$27.00	2004
	Band & Loop/Quadrant Impress	No Charge		
	Band & Loop/Quadrant Deliver 209/25	\$209.00	\$216.00	2005
	Fixed Bilateral Impress	No Charge		
	Fixed Bilateral Deliver 419/30	\$419.00	\$434.00	2005
Personal Health	Drainage of Skin Abscess	\$105.00	\$109.00	2004
	Drainage of Skin Abscess	\$180.00	\$186.00	2004
	Drainage of Pilonidal Cyst	\$175.00	\$181.00	2004
	Remove Foreign Body	\$120.00	\$124.00	2004
	Drainage of Hematoma/Fluid	\$130.00	\$135.00	2004
	Puncture Drainage of Lesion	\$85.00	\$88.00	2004
	Debride Infected Skin	\$50.00	\$52.00	2004
	Remove Skin Tags	\$80.00	\$83.00	2004
	Shave Skin Lesion	\$65.00	\$67.00	2004
	Remove Skin Lesion Excision 0.5cm or Less	\$120.00	\$124.00	2004
	Remove Skin Lesion Excision 0.6 - 1.0cm	\$140.00	\$145.00	2004
	Remove Skin Lesion Excision 1.1-2.0cm	\$155.00	\$160.00	2004
	Remove Skin Lesion Excision 2.1-3.0cm	\$175.00	\$181.00	2004
	Remove Skin Lesion Excision 0.5cm or Less	\$120.00	\$124.00	2004
	Remove Skin Lesion Excision 0.6 - 1.0cm	\$145.00	\$150.00	2004
	Remove Skin Lesion Excision 1.1-2.0cm	\$165.00	\$171.00	2004
	Remove Skin Lesion Excision 2.1-3.0cm	\$195.00	\$202.00	2004
	Trim Nail(s)	\$20.00	\$21.00	2004
	Debride Nail 1-5	\$30.00	\$31.00	2004
	Drain Blood from Under Nail	\$50.00	\$52.00	2004
	Nonplant (Remove)	\$200.00	\$207.00	2004
	Repair Superficial Wound(s) 2.5cm or less	\$155.00	\$160.00	2004
	Repair Superficial Wound(s) 2.6-7.5cm	\$165.00	\$171.00	2004
	Initial Burn(s) Treatment	\$75.00	\$78.00	2004
	Destroy Benign/Premal Lesion	\$65.00	\$67.00	2004
	Destroy Lesions, 2-14	\$15.00	\$16.00	2004
	Destruct Lesion(s), 1-14	\$98.00	\$101.00	2004
	Inject Single Tendon-Ligament-Cyst	\$65.00	\$67.00	2004
	Inject Single Tendon Organ ? Insertion	\$60.00	\$62.00	2004
	Inject Single-Multi Trigger Pts. 1-2 Muscles	\$60.00	\$62.00	2004
	Inject Single-Multi Trigger Pts. 3+ Muscles	\$70.00	\$72.00	2004
	Drain/Inject, Small Joint or Bursa	\$60.00	\$62.00	2004
	Drain/Inject, Intermediate Joint or Bursa	\$65.00	\$67.00	2004
	Drain/Inject, Major Joint or Bursa	\$75.00	\$78.00	2004
	Drain Finger Abscess, Simple	\$295.00	\$305.00	2004
	Apply Finger Splint, Static	\$40.00	\$41.00	2004
	Control Nosebleed	\$110.00	\$114.00	2004

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Orange County Approved Fee Schedule - FY 2006-07

Department/Program	Description	Current Fee	Approved Fee Change for FY 2006-07 ⁽¹⁾	Last Revision
	Lab Venipuncture	\$15.00	\$16.00	2004
	Capillary Puncture	\$10.00	\$10.00	2004
	Incise External Hemorrhoids	\$165.00	\$171.00	2004
	Diagnostic Anoscopy	\$90.00	\$93.00	2004
	Anoscopy with Tumor-Polyp-Lesion Removal	\$215.00	\$223.00	2004
	Destroy Lesion (Male)	\$135.00	\$140.00	2004
	Incision/Drainage of Vulva or Perineum	\$125.00	\$129.00	2004
	Incision/Drainage of Gland Abscess	\$155.00	\$160.00	2004
	Destroy Lesions (Female)	\$132.00	\$137.00	2004
	Diaphragm Fit	\$85.00	\$88.00	2004
	Insert Intrauterine Device (IUD)	\$90.00	\$93.00	2004
	IUD Removal	\$100.00	\$104.00	2004
	Insert IUD	\$85.00	\$88.00	2004
	Fetal Non Stress	\$45.00	\$47.00	2004
	Remove Foreign Body from External Eye	\$60.00	\$62.00	2004
	Remove Foreign Body from Outer Ear Canal	\$125.00	\$129.00	2004
	Remove Ear Wax	\$60.00	\$62.00	2004
	Lipid Panel (Fasting) - UNC Lab	\$18.00	\$18.00	2005
	U/A (W/Micro)	\$25.00	\$26.00	2004
	U/A (Dipstick Only)	\$15.00	\$16.00	2004
	Pregnancy Test	\$10.00	\$10.00	2004
	Albumin Serum (UNC Lab Test)	\$6.00	\$6.00	2004
	Total Bilirubin (UNC Lab Test)	\$7.00	\$7.00	2004
	Direct Bilirubin (UNC Lab Test)	\$7.00	\$7.00	2004
	Neonatal Bilirubin (UNC Lab Test)	\$9.00	\$9.00	2004
	Hemecult	\$10.00	\$10.00	2004
	Ca (UNC Lab Test)	\$7.00	\$7.00	2004
	CO2 (UNC Lab Test)	\$6.00	\$6.00	2004
	CL (UNC Lab Test)	\$6.00	\$6.00	2004
	Total Cholesterol (UNC Lab Test)	\$6.00	\$6.00	2004
	CREAT (UNC Lab Test)	\$7.00	\$7.00	2004
	B12 (UNC Lab Test)	\$12.00	\$21.00	2004
	Ferritin (UNC Lab Test)	\$19.00	\$19.00	2004
	Folate (UNC Lab Test)	\$20.00	\$20.00	2004
	GLU (UNC Lab Test)	\$5.00	\$5.00	2004
	O'Sullivan	\$25.00	\$26.00	2004
	OGTT (3 HR)	\$45.00	\$47.00	2004
	Glucose (Random)	\$15.00	\$16.00	2004
	GGT	\$10.00	\$10.00	2004
	FSH (UNC Lab Test)	\$25.00	\$25.00	2004
	Hemoglobin A1C	\$19.00	\$20.00	2004
	IBC (UNC Lab Test)	\$12.00	\$12.00	2004
	Iron Profile (FE), IBC (UNC Lab Test)	\$9.00	\$9.00	2005
	LDH (UNC Lab Test)	\$8.00	\$8.00	2004
	Lipid Panel (Non-Fasting) HDL (UNC Lab Test)	\$11.00	\$11.00	2005
	LDL (UNC Lab Test)	\$13.00	\$13.00	2004
	ALK PHOS (UNC Lab Test)	\$7.00	\$7.00	2004
	K (UNC Lab Test)	\$6.00	\$6.00	2004
	TP-Serum (UNC Lab Test)	\$5.00	\$5.00	2004
	TP-Urine (UNC Lab Test)	\$5.00	\$5.00	2004
	NA (UNC Lab Test)	\$6.00	\$6.00	2004

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Orange County Approved Fee Schedule - FY 2006-07

Department/Program	Description	Current Fee	Approved Fee Change for FY 2006-07 ⁽¹⁾	Last Revision
	Thyroxine (T4) - (UNC Lab Test)	\$8.00	\$8.00	2005
	Free T4 (UNC Lab Test)	\$12.00	\$12.00	2004
	TSH (UNC Lab Test)	\$22.00	\$22.00	2004
	T4 (UNC Lab Test)	\$19.00	\$19.00	2004
	SGOT, AST (UNC Lab Test)	\$7.00	\$7.00	2004
	SGPT, ALT (UNC Lab Test)	\$7.00	\$7.00	2004
	Iron Profile/Transferrin % Saturation (UNC Lab Test)	\$17.00	\$17.00	2005
	TRIG (UNC Lab Test)	\$8.00	\$8.00	2004
	T3U (UNC Lab Test)	\$8.00	\$8.00	2004
	BUN (UNC Lab Test)	\$5.00	\$5.00	2004
	Uric Acid (UNC Lab Test)	\$6.00	\$6.00	2004
	QUANT HCG/Serum (UNC Lab Test)	\$12.00	\$12.00	2004
	Hemoglobin	\$10.00	\$10.00	2004
	CBC w/o Diff (UNC Lab Test)	\$9.00	\$9.00	2004
	CBC with Diff (UNC Lab Test)	\$10.00	\$10.00	2004
	SED Rate (UNC Lab Test)	\$4.00	\$4.00	2004
	MONO Spot (UNC Lab Test)	\$7.00	\$7.00	2004
	RA Factors - Qual (UNC Lab Test)	\$7.00	\$7.00	2004
	RA Factors - Quan (UNC Lab Test)	\$7.00	\$7.00	2004
	PPD	\$12.00	\$12.00	2004
	Rubella (UNC Lab Test)	\$20.00	\$20.00	2004
	Hepatitis C RIBA (UNC Lab Test)	\$16.00	\$16.00	2005
	Antibody Identification (UNC Lab Test)	\$21.00	\$21.00	2005
	ABO Group (UNC Lab Test)	\$4.00	\$4.00	2005
	RH Type (UNC Lab Test)	\$7.00	\$7.00	2005
	GC Culture	\$15.00	\$16.00	2004
	Throat Culture (UNC Lab Test)	\$8.00	\$8.00	2004
	Urine Culture (UNC Lab Test)	\$15.00	\$11.00	2004
	ID & Sensitivity (UNC Lab Test)	\$9.00	\$9.00	2004
	STAT Male Smear	\$20.00	\$21.00	2004
	Fungal Direct Test (FDIR) (UNC Lab Test)	\$7.00	\$7.00	2005
	Wet Mount	\$15.00	\$16.00	2004
	Parasitology Test #9807-Giardia (UNC Lab Test)	\$16.00	\$16.00	2005
	Parasitology Test #9807-Cryptosporidium (UNC Lab)	\$16.00	\$16.00	2005
	HBsAG (UNC Lab Test)	\$13.00	\$13.00	2004
	Streptococcus Group A Assay W/Optic (UNC Lab)	\$20.00	\$20.00	2004
	Pap Smear (State Lab)	\$10.69	\$10.69	2005
	Rhogam Injection	\$115.00	\$119.00	2004
	Admin Fee (1 vaccine)	\$10.00	\$10.00	2004
	Admin Fee (2+ vaccines)	\$10.00	\$10.00	2004
	Hep A - Adult	\$60.00	\$70.00	2004
	Hep A (Ped/Adol)	\$30.00	\$31.00	2004
	Influenza Split 6-35 mo	\$6.00	\$14.00	2004
	Influenza Split 3yr and Above	\$15.00	\$28.00	2004
	Influenza Virus Vaccine Live for Intranasal	\$25.00	\$26.00	2004
	Rabies (IM)	\$170.00	\$225.00	2004
	Rabies (ID)	\$190.00	\$197.00	2004
	Immunization Pneumococcal - State	\$20.00	\$35.00	2004
	Meningococcal Vaccine, Subcutaneous/Jet	\$90.00	\$93.00	2004
	Menactra Meningococcal Vaccine	\$90.00	\$93.00	2004
	Immunization, Hep B (20+ yrs)	\$70.00	\$72.00	2004
	IV Infusion Up to One Hour	\$125.00	\$129.00	2005
	Psychiatric Diagnostic Interview Exam	\$134.88	\$140.00	2004
	Psychiatric Diag Interview Exam, Interactive	\$143.51	\$149.00	2004
	Psychother. Indiv, Insight, 20-30 min	\$58.23	\$60.00	2004
	Psychother. Indiv, Insight, 45-50 min	\$87.31	\$90.00	2004
	Psychother. Indiv, Insight, 75-80 min	\$130.19	\$135.00	2004
	Psychother. Indiv, Interac, 20-30 min	\$62.61	\$65.00	2004

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Orange County Approved Fee Schedule - FY 2006-07

Department/Program	Description	Current Fee	Approved Fee Change for FY 2006-07 ⁽¹⁾	Last Revision
	Psychother. indiv. interac. 45-50 min	\$92.35	\$96.00	2004
	Psychother. indiv. interac. 75-80 min	\$136.52	\$141.00	2004
	Psychotherapy, Family, w/o Patient	\$84.66	\$88.00	2004
	Psychotherapy, Family, (Conjoint) W/Pt Present	\$103.28	\$107.00	2004
	Psychotherapy, Group	\$28.67	\$30.00	2004
	Infusion Each Additional Hour up to Eight	\$36.00	\$37.00	2005
	Audiometry	\$15.00	\$16.00	2004
	Pure Tone Audiometry, Air	\$20.00	\$21.00	2004
	Electrocardiogram, Complete	\$30.00	\$31.00	2004
	Electrocardiogram, Tracing Only	\$20.00	\$21.00	2004
	Airway Inhalation Treatment	\$20.00	\$21.00	2004
	Aerosol/Vapor Inhalation Treatment	\$20.00	\$21.00	2004
	Pulse Oxygen	\$7.00	\$7.00	2005
	Denver II	\$100.00	\$104.00	2004
	Health & Behavior Intervention	\$25.00	\$26.00	2004
	Medical Nutrition Therapy/Initial 15 min. Unit	\$18.00	\$19.00	2004
	Medical Nutrition Therapy/Re-Assess 15 min. Unit	\$18.00	\$19.00	2004
	Lab. Handling Fee	\$10.00	\$10.00	2004
	Special Supplies	\$15.00	\$16.00	2005
	Vision	\$10.00	\$10.00	2004
	Induction of Vomiting	\$60.00	\$62.00	2004
	New Office/Outpt Tx Brief E&M	\$75.00	\$78.00	2004
	New Office/Outpt Tx Expanded Prob Focused E&M	\$115.00	\$119.00	2004
	New Office/Outpt Tx Detailed E&M	\$155.00	\$160.00	2004
	New Office/Outpt Tx Moderate Complex E&M	\$225.00	\$233.00	2004
	New Office/Outpt Tx High Complex E&M	\$285.00	\$295.00	2004
	Estab Office/Outpt Tx Brief E&M	\$40.00	\$41.00	2004
	Estab Office/Outpt Tx Prob Focused E&M	\$70.00	\$72.00	2004
	Estab Office/Outpt Tx Expanded Focused E&M	\$95.00	\$98.00	2004
	Estab Office/Outpt Tx Detailed E&M	\$140.00	\$145.00	2004
	Estab Office/Outpt Tx Comprehensive E&M	\$210.00	\$217.00	2004
	Initial Office Consultation Minor Problem	\$125.00	\$129.00	2004
	Telephone Coord Brief	\$15.00	\$16.00	2004
	Telephone Coord Moderate	\$20.00	\$21.00	2004
	Telephone Coord Lengthy	\$25.00	\$26.00	2004
	Preventive/New Pt < 1 yr.	\$95.00	\$98.00	2004
	Preventive/New Pt 1-4 yrs.	\$95.00	\$98.00	2004
	Preventive/New Pt 5-11 yrs.	\$185.00	\$191.00	2004
	Preventive/New Pt 12-17 yrs.	\$205.00	\$212.00	2004
	Preventive/New Pt 18-39 yrs	\$200.00	\$207.00	2004
	Preventive/New Pt 40-64 yrs.	\$240.00	\$248.00	2004
	Preventive/New Pt 65+ yrs	\$216.00	\$224.00	2004
	Preventive/Estab Pt < 1 yr	\$90.00	\$93.00	2004
	Preventive/Estab Pt 1-4 yrs.	\$90.00	\$93.00	2004
	Preventive/Estab Pt 5-11 yrs	\$150.00	\$155.00	2004
	Preventive/Estab Pt 12-17 yrs	\$175.00	\$181.00	2004
	Preventive/Estab Pt 18-39 yrs	\$170.00	\$176.00	2004
	Preventive/Estab Pt 40-64 yrs	\$190.00	\$197.00	2004
	Preventive/Estab Pt 65+ yrs	\$190.00	\$197.00	2004
	Home Visit for Postnatal Assmt & F/U Care	\$75.00	\$78.00	2004
	Home Visit for Newborn Care & Assessment	\$75.00	\$78.00	2004
	Newborn EPSDT Screen Home Visit	\$80.00	\$83.00	2004
	Periodic Oral Eval	\$31.01	\$32.00	2004
	Comprehensive Oral Eval	\$40.01	\$41.00	2004
	Topical Fluoride Appl	\$19.01	\$20.00	2004
	Oral Hygiene Instruction	\$15.01	\$16.00	2004
	Adm of Influenza Vaccine	\$3.90	\$4.00	2004
	Adm of Pneumococcal Vaccine	\$3.90	\$4.00	2004

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Orange County Approved Fee Schedule - FY 2006-07

Department/Program	Description	Current Fee	Approved Fee Change for FY 2006-07 ⁽¹⁾	Last Revision
	CBRS Individual Professional	\$18.70	\$19.00	2004
	Ampicillin (OMNIP-POLYN-TOTAN) Up to 500mg	\$5.00	\$5.00	2004
	Azithromycin 500mg	\$25.00	\$26.00	2004
	Penicillin G Benzathine/Procaine 1,200,000 Units	\$20.00	\$21.00	2004
	Penicillin G Benzathine up to 600,000 Units	\$15.00	\$16.00	2004
	Penicillin G Benzathine up to 1,200,000 Units	\$25.00	\$26.00	2004
	Penicillin G Benzathine up to 2,400,000 Units	\$50.00	\$52.00	2004
	Ceftriaxone Sodium/Rocephin per 250mg	\$20.00	\$21.00	2004
	Ciprofloxacin, 200mg	\$20.00	\$21.00	2004
	Depo Provera Injection	\$55.00	\$57.00	2004
	Diphenhydramine HCL/Benadryl up to 50mg	\$5.00	\$5.00	2004
	B-12 Injection	\$5.00	\$5.00	2004
	Normal Saline Solution Infusion 1000cc	\$15.00	\$16.00	2004
	Mirena IUD	\$475.00	\$492.00	2004
	Sports Physical	\$40.00	\$41.00	2004
	Camp Physical	\$40.00	\$41.00	2004
	College Physical	\$40.00	\$41.00	2004
	Childbirth Education	\$25.00	\$26.00	2004
	RN Services up to 15 min	\$19.50	\$20.00	2004
	Child Service Coordination	\$21.74		2005
	Maternity Care Coordination	\$29.30		2005
	Nursing Assessment/Evaluation	\$88.00		2005
	Education Classes	\$30.00/hr		2004
	Health Risk Appraisal	\$12.00		2004
	Consultant Services (Health Educators)	\$20.00/hr		2004
	Patient Education (non Physician)	\$20.00/unit (15 minute units)		2004
	Liver Function (UNC Rate)	N/a	\$11.00	New
	Amylase (UNC Rate)	N/a	\$9.00	New
	CBC w/o Diff (UNC Rate)	N/a	\$9.00	New
	RMSF (Acute) (UNC Rate)	N/a	\$9.00	New
	RMSF (Convalescent) (UNC Rate)	N/a	\$27.00	New
	Lipid Panel	N/a	\$23.00	New
	Glucose	N/a	\$10.00	New
	Therapeutic prophylactic/diagnostic injection	N/a	\$22.00	New
	ANA (anti-nuclear antibody) titer (UNC Rate)	N/a	\$16.00	New
	Confirmation, if ANA+ (UNC Rate)	N/a	\$15.00	New
	Paracervical Block	N/a	\$163.00	New
	Lipase (UNC Rate)	N/a	\$9.00	New

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Orange County Approved Fee Schedule - FY 2006-07

Department/Program	Description	Current Fee	Approved Fee Change for FY 2006-07 ⁽¹⁾	Last Revision
<i>Miscellaneous</i>				
	<i>Massage License</i>			
	Practitioner License	\$50.00		1996
	Practitioner/Owner License	\$75.00		1996
<i>School Capital</i>				
Impact Fees	Orange County School District	\$3,000 Per Single Family Dwelling; \$1,420 Per Multi-Family Dwelling		2001
	Chapel Hill-Carrboro City School District	\$4,407 Per Single Family Dwelling; \$1,979 Per Multi-Family Dwelling		2001
<i>Solid Waste/Landfill</i>				
	*** Waste Reduction, Reuse, and Recycling Fee			
	Basic Fee	\$27.00	\$34.00	2004
	Urban Curbside (added to Basic Fee)	\$39.00 + \$27.00 = \$66.00	\$39.00 + \$34.00 = \$73.00	2004
	Rural Curbside (added to Basic Fee)	\$16.00 + \$27.00 = \$43.00	\$16.00 + \$34.00 = \$50.00	2004
	Multifamily (added to Basic Fee)	\$14.00 + \$27.00 = \$41.00	\$14.00 + \$34.00 = \$48.00	2004
	Mixed Waste	\$46.00/ton		2005
	Construction & Demo	\$41.00/ton		2001
	Clean Wood/Vegetative Waste	\$15.00/ton		2001
	Clean Wood (non tonnage fee)	\$7.00/load for pick-up or trailer		2000
	MSW/C&D (non tonnage fee)	\$20.00/load for pick-up or trailer; \$5.00/car		2000
	Tires (stockpiles tires/no state certification)	\$100.00/ton		1997
	Appliances (White Goods)	No charge		
	Scrap Metal	No charge		
	Cardboard	No charge		
	Regulated Recyclable Materials Permit	5% of assessed building permit fee		2002
	Regulated Recyclable Materials License	\$25.00/vehicle		2002
	Regulated Recyclable Materials Facility Certification	\$250.00/application		2002
	Combined Load Recyclables	\$15.00/ton		2002
# Fees are mandated by North Carolina General Statute 161.10				
** Fees can be set by Register of Deeds.				
*** Fees charged on all improved properties to fund recycling and waste reduction services For multifamily, the property is charged one fee for each dwelling unit				

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Appendix A (FY 2006-07)

New Commercial Buildings and Additions Fee Restructuring

FY 2006-07 Approved Fee Per SF Building Area for New Commercial

Occupancy	Building	Electrical	Plumbing	Mechanical	Total FY 2006-07 Approved Fee	FY 2005-06 Current Fee
Multi-Family (Res.)	\$0.190	\$0.084	\$0.084	\$0.067	\$0.425	\$0.385
Storage	0.067	0.051	0.051	0.067	\$0.236	\$0.214
Assembly	0.143	0.077	0.077	0.067	\$0.364	\$0.330
Institutional	0.265	0.130	0.130	0.133	\$0.658	\$0.598
Business	0.190	0.090	0.090	0.085	\$0.455	\$0.413
Mercantile	0.130	0.064	0.064	0.058	\$0.316	\$0.286
Hazardous	0.099	0.042	0.042	0.058	\$0.241	\$0.220
Factory/Industrial	0.099	0.042	0.042	0.058	\$0.241	\$0.220
Educational	0.190	0.090	0.090	0.085	\$0.455	\$0.413

Appendix B

Orange County Fire Inspection Rates

Assembly (every year)
Institutional (every year)
Day Care (every year)
Mercantile (every three years)

Square Footage	Initial Inspection	Reinspection	Third Inspection
Up to 1,000 SqFt	\$ 40.00	\$ 30.00	\$ 130.00
1,001 to 2,500 SqFt	50.00	30.00	130.00
2,501 to 5,000 SqFt	60.00	30.00	150.00
5,001 to 7,500 SqFt	70.00	35.00	170.00
7,501 to 10,000 SqFt	80.00	35.00	190.00
10,001 to 12,500 SqFt	90.00	35.00	210.00
12,501 to 15,000 SqFt	100.00	35.00	230.00
15,001 to 17,500 SqFt	110.00	40.00	250.00
17,501 to 20,000 SqFt	120.00	40.00	270.00
20,001 to 22,500 SqFt	130.00	40.00	290.00
22,501 to 25,000 SqFt	140.00	40.00	310.00
25,001 to 27,500 SqFt	150.00	45.00	330.00
27,501 to 30,000 SqFt	160.00	45.00	350.00
30,001 to 32,500 SqFt	170.00	45.00	370.00
32,501 to 35,000 SqFt	180.00	45.00	390.00
35,001 to 37,500 SqFt	190.00	45.00	400.00
37,501 and over	200.00	50.00	400.00

Hazardous (every year)
Industrial (every two years)

Square Footage	Initial Inspection	Reinspection	Third Inspection
Up to 1,000 SqFt	\$ 55.00	\$ 30.00	\$ 160.00
1,001 to 2,500 SqFt	65.00	30.00	160.00
2,501 to 5,000 SqFt	75.00	35.00	180.00
5,001 to 7,500 SqFt	85.00	35.00	200.00
7,501 to 10,000 SqFt	95.00	35.00	220.00

Square Footage	Initial Inspection	Reinspection	Third Inspection
10,001 to 12,500 SqFt	105.00	40.00	240.00
12,501 to 15,000 SqFt	115.00	40.00	260.00
15,001 to 17,500 SqFt	125.00	40.00	280.00
17,501 to 20,000 SqFt	135.00	40.00	300.00
20,001 to 22,500 SqFt	145.00	45.00	320.00
22,501 to 25,000 SqFt	155.00	45.00	340.00
25,001 to 27,500 SqFt	165.00	45.00	360.00
27,501 to 30,000 SqFt	175.00	45.00	380.00
30,001 to 32,500 SqFt	185.00	50.00	400.00
32,501 to 35,000 SqFt	195.00	50.00	400.00
35,001 to 37,500 SqFt	205.00	50.00	400.00
37,501 and over	215.00	50.00	400.00

Business (every three years)

Storage (every three years)

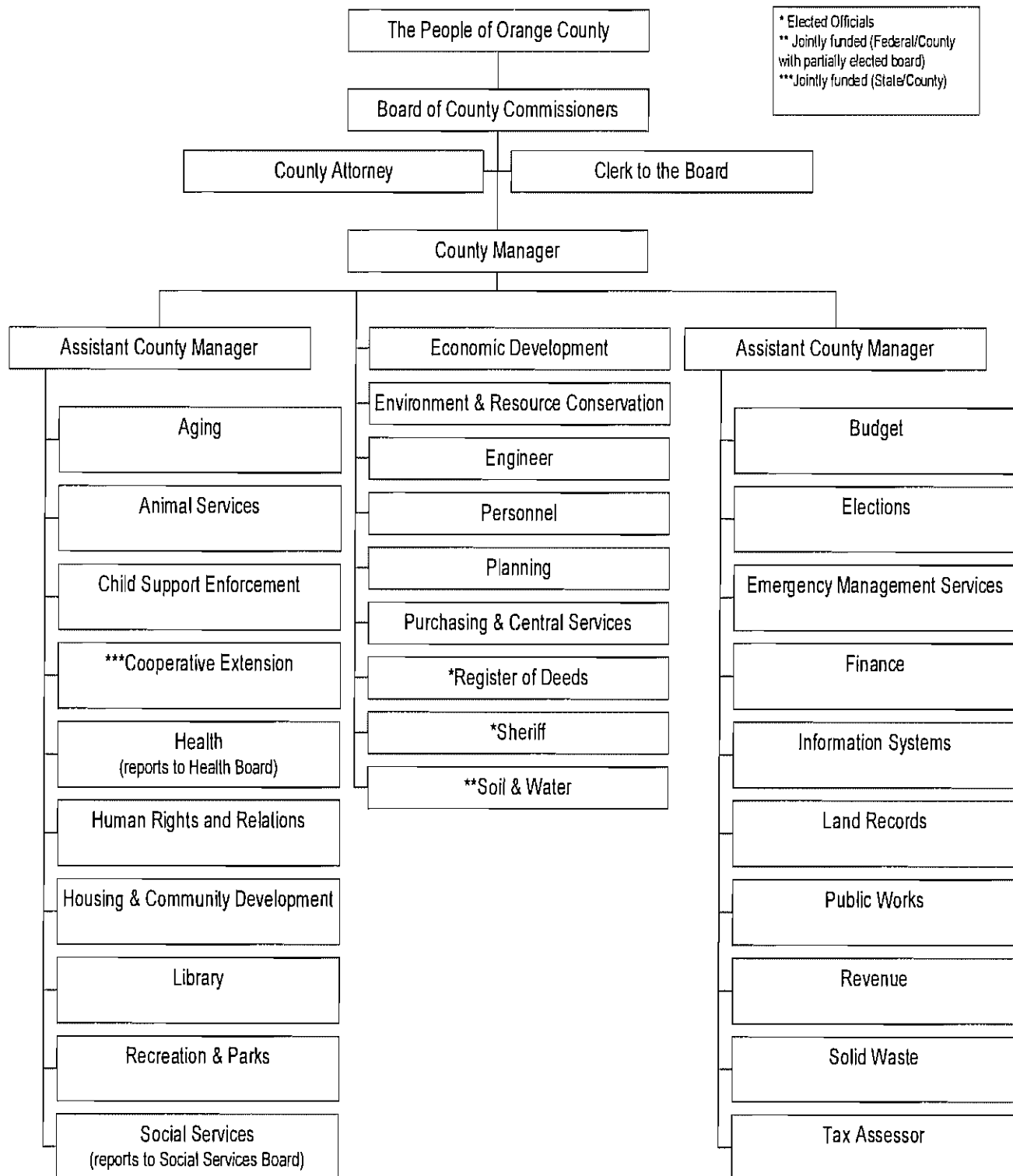
Foster Care (every year)

Residential (e.g. group homes, common areas of multifamily complexes - every year)

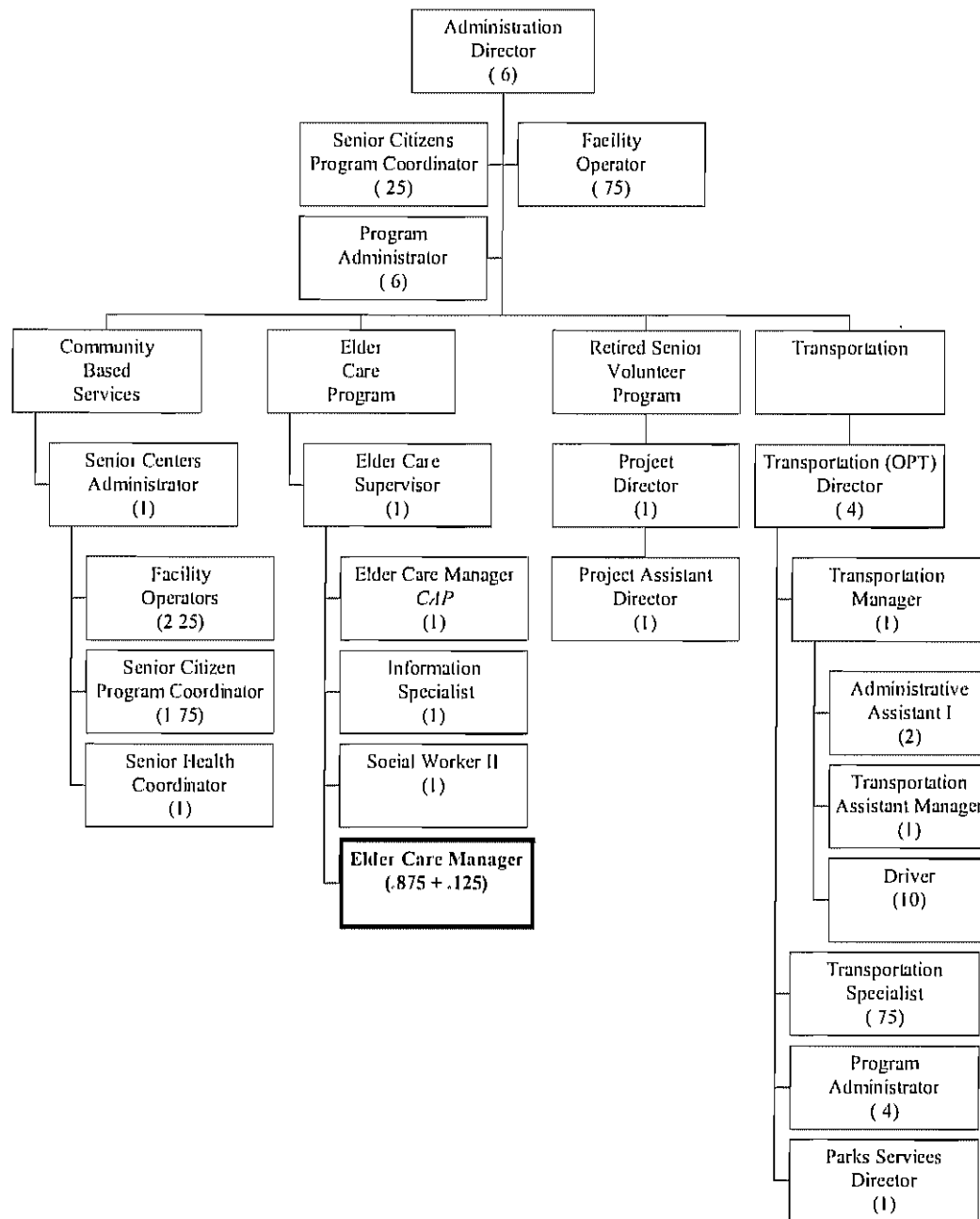
Private Educational (every two years)

Square Footage	Initial Inspection	Reinspection	Third Inspection
Up to 1,000 SqFt	\$ 25.00	\$ 20.00	\$ 100.00
1,001 to 2,500 SqFt	35.00	30.00	100.00
2,501 to 5,000 SqFt	45.00	30.00	120.00
5,001 to 7,500 SqFt	55.00	35.00	140.00
7,501 to 10,000 SqFt	65.00	35.00	160.00
10,001 to 12,500 SqFt	75.00	35.00	180.00
12,501 to 15,000 SqFt	85.00	35.00	200.00
15,001 to 17,500 SqFt	95.00	40.00	220.00
17,501 to 20,000 SqFt	105.00	40.00	240.00
20,001 to 22,500 SqFt	115.00	40.00	260.00
22,501 to 25,000 SqFt	125.00	45.00	280.00
25,001 to 27,500 SqFt	135.00	45.00	300.00
27,501 to 30,000 SqFt	145.00	45.00	320.00
30,001 to 32,500 SqFt	155.00	45.00	340.00
32,501 to 35,000 SqFt	165.00	45.00	360.00
35,001 to 37,500 SqFt	175.00	45.00	380.00
37,501 and over	185.00	50.00	400.00

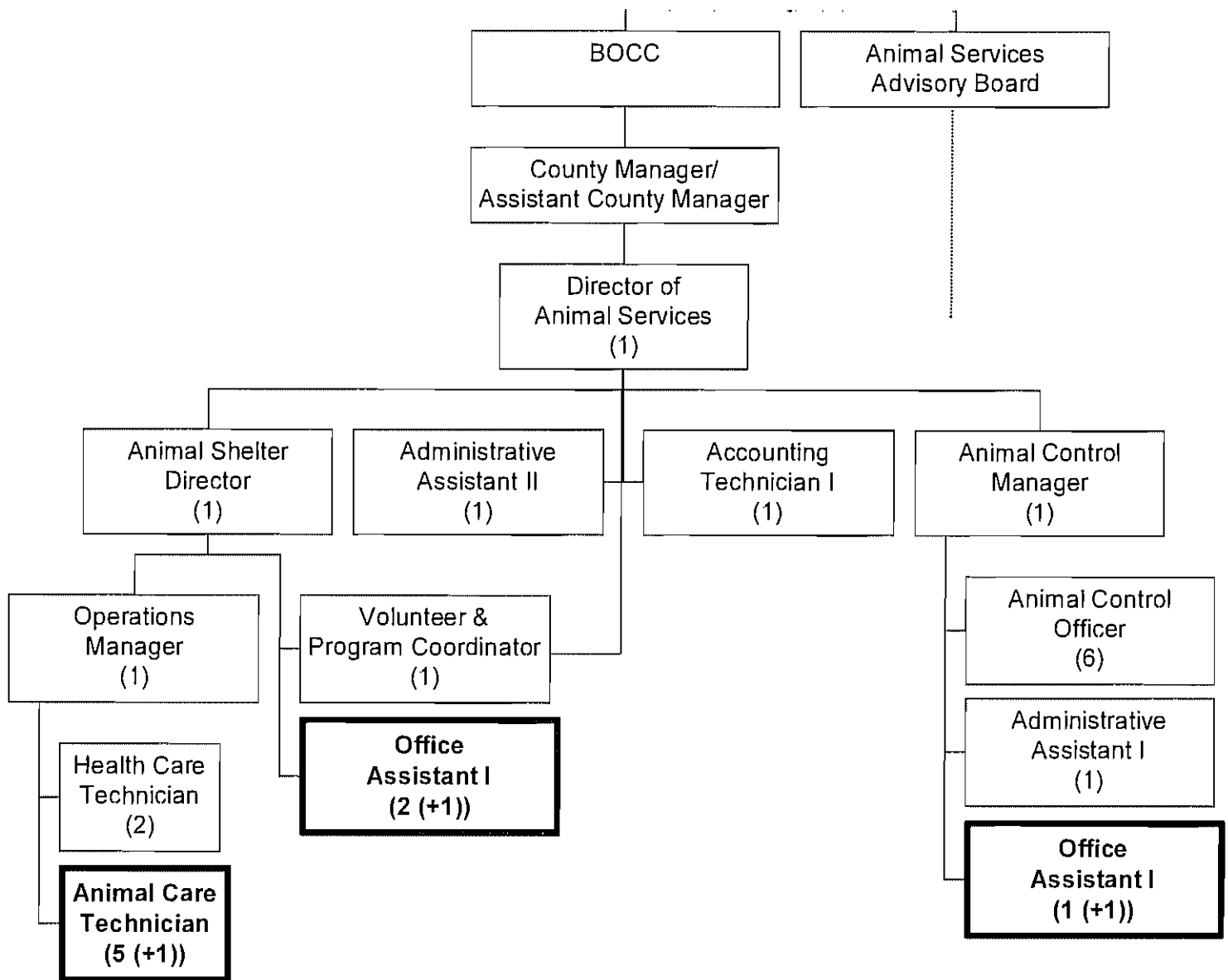
Orange County Government



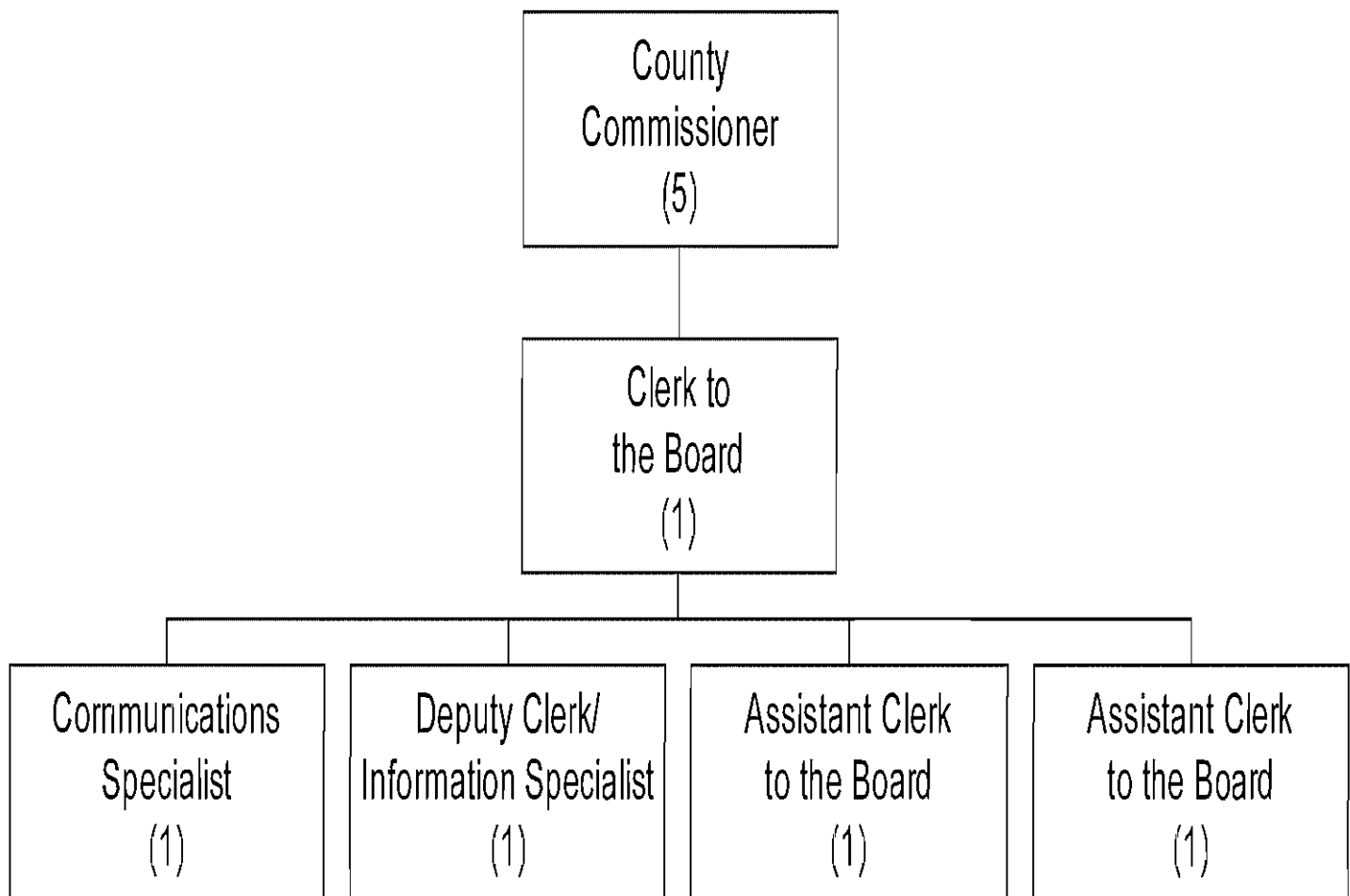
Department on Aging and Transportation



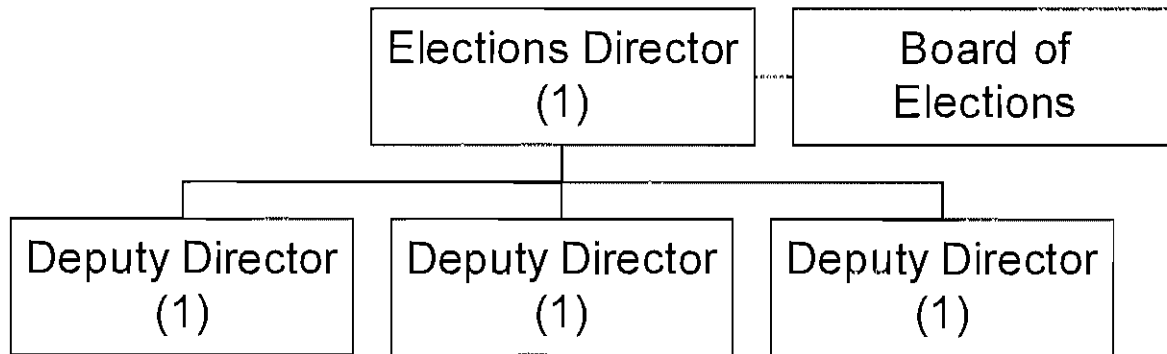
Animal Services Department



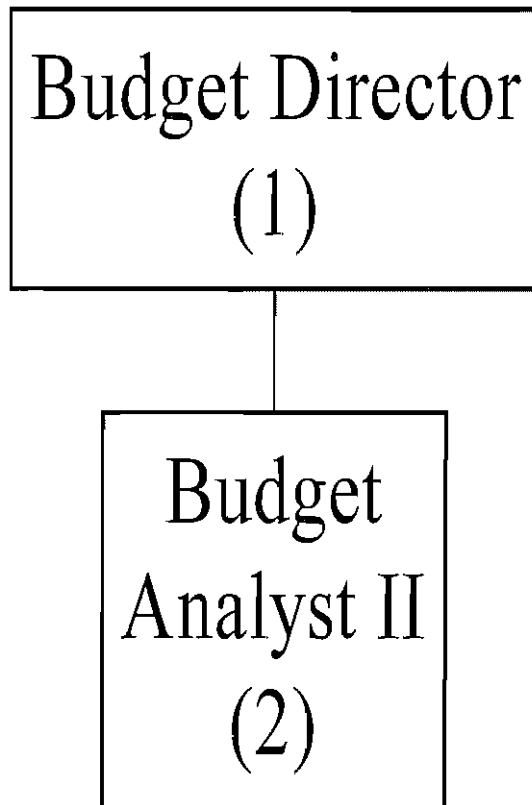
Board of County Commissioners Office



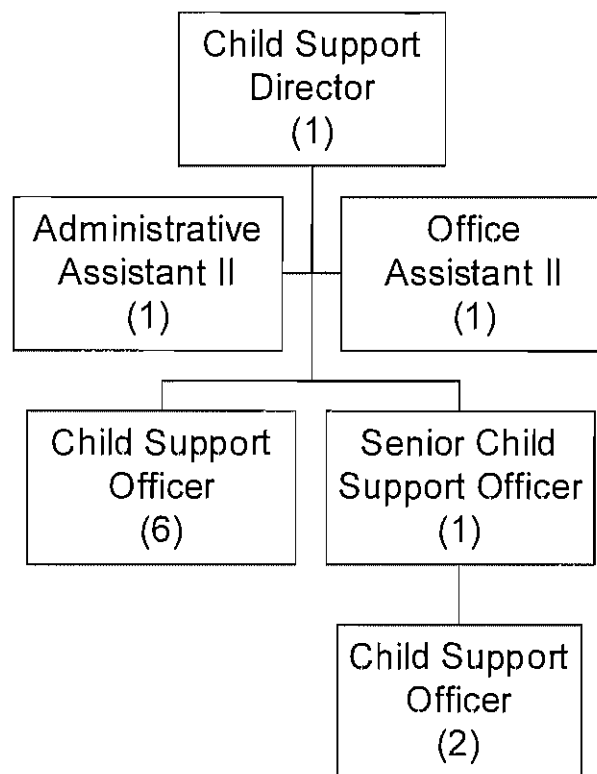
Board of Elections



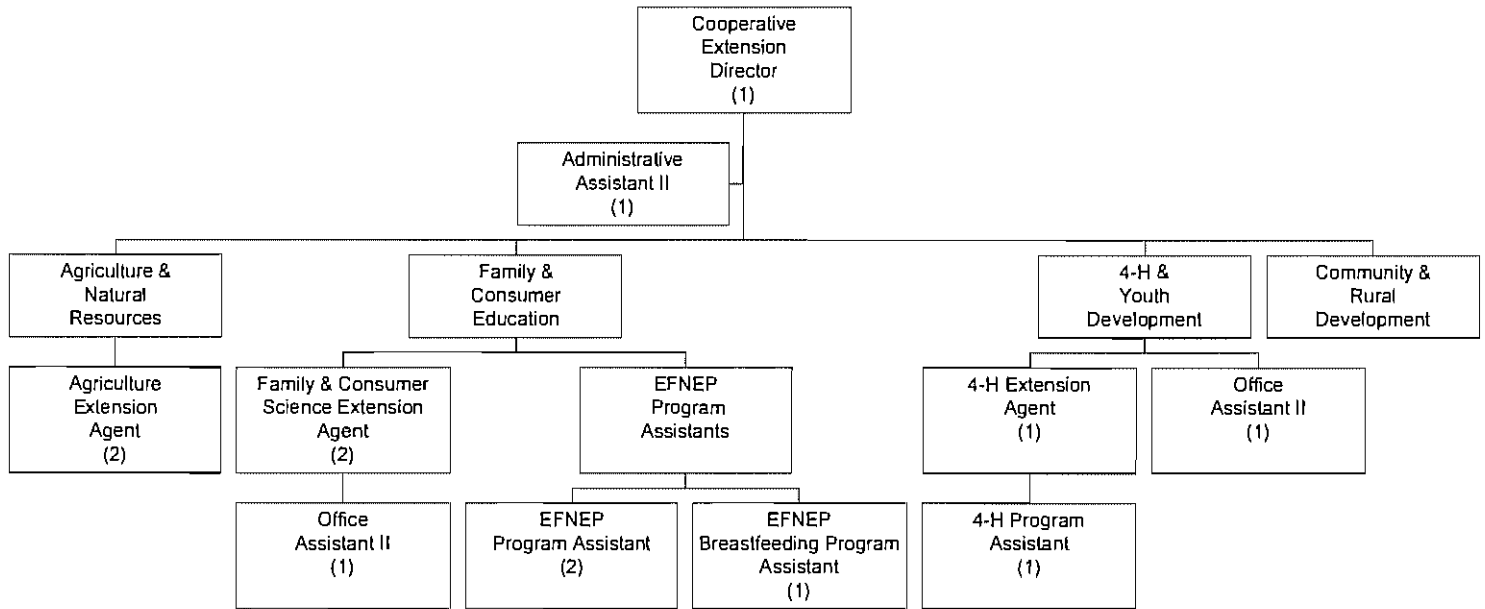
Budget Office



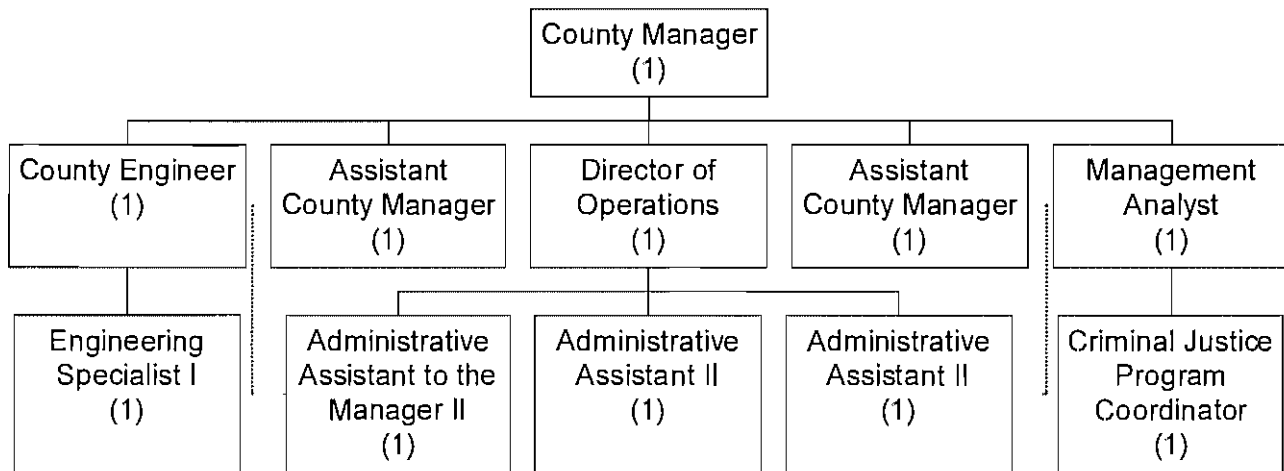
Child Support Enforcement



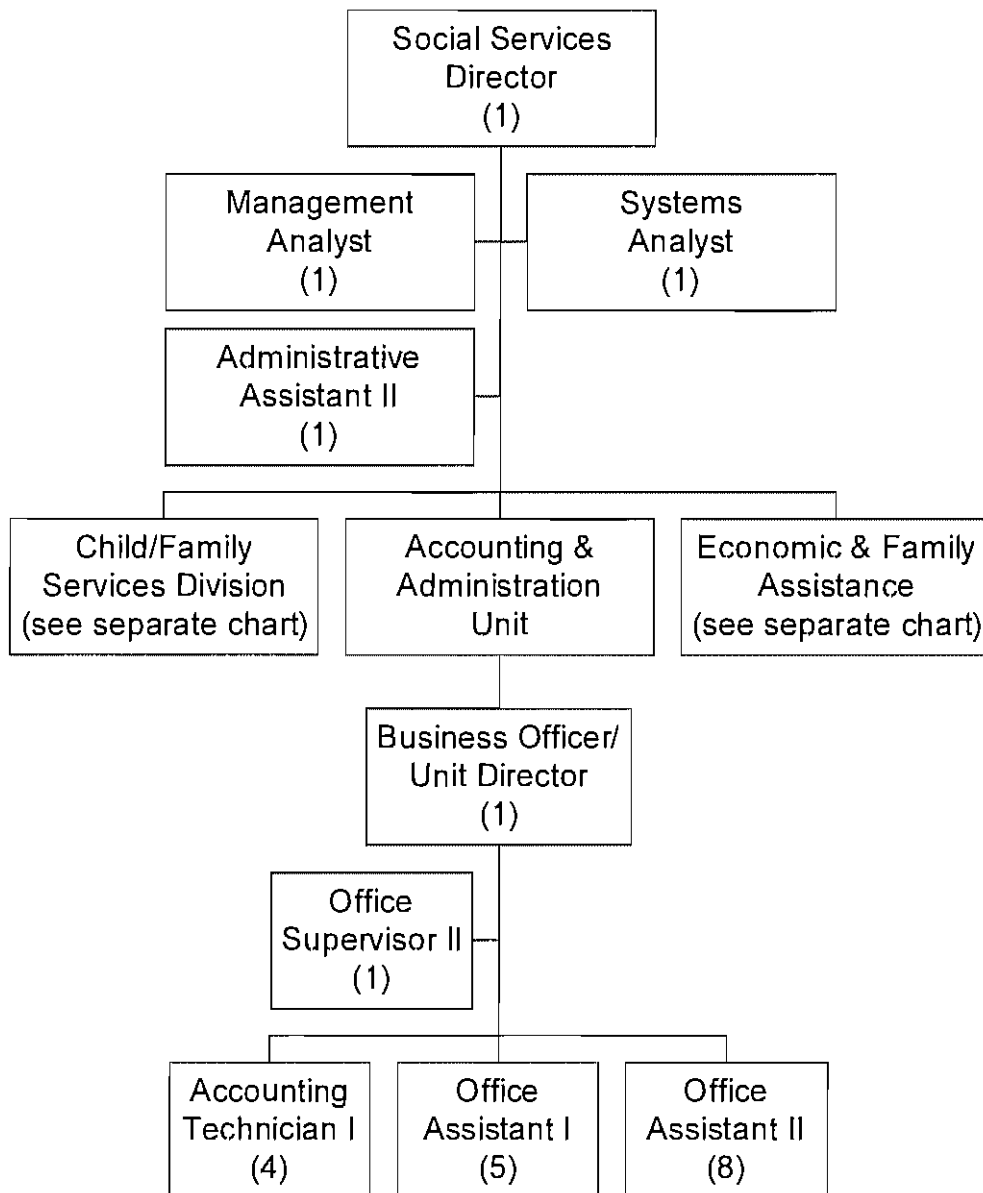
Cooperative Extension Service



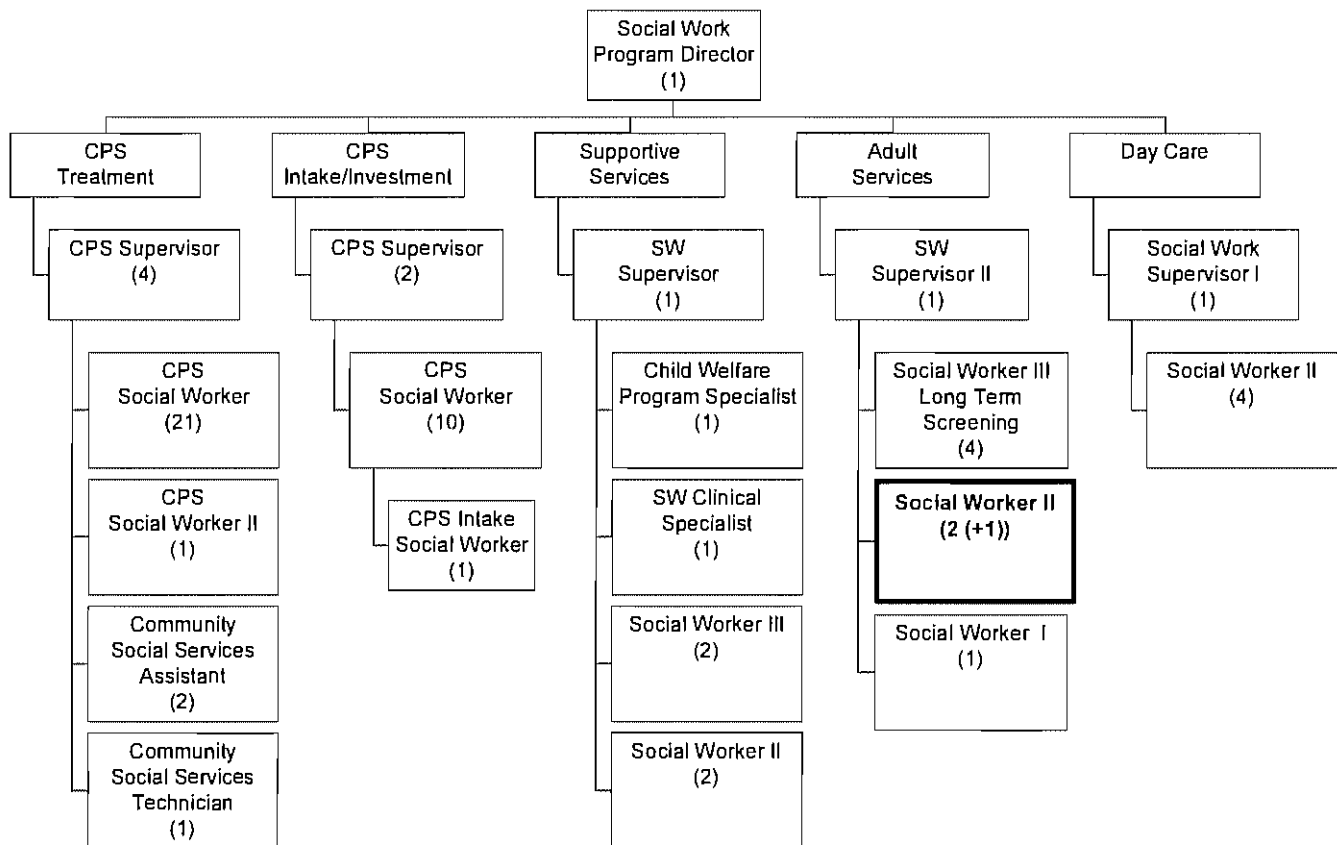
County Manager's Office



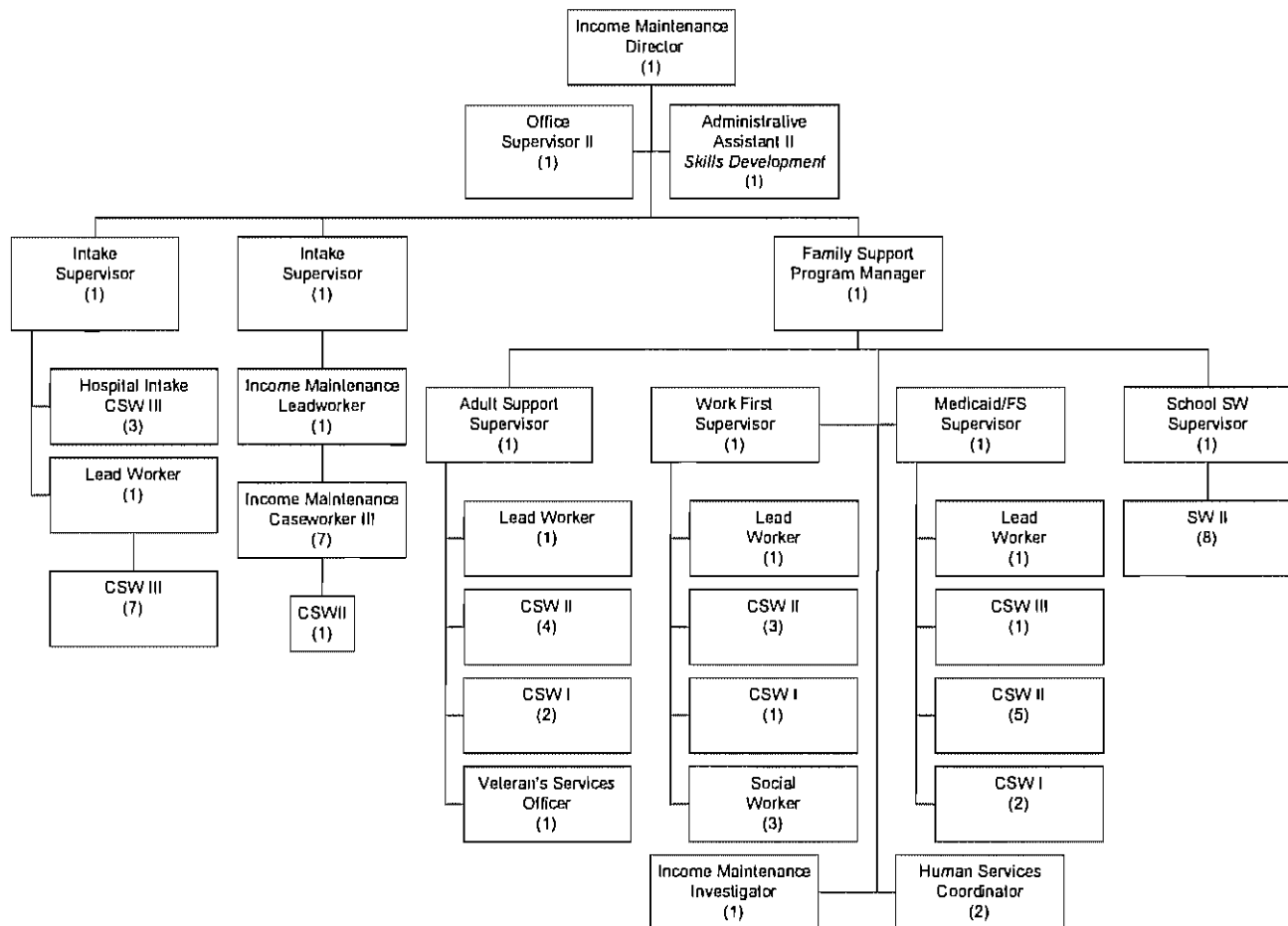
Department of Social Services – Administration



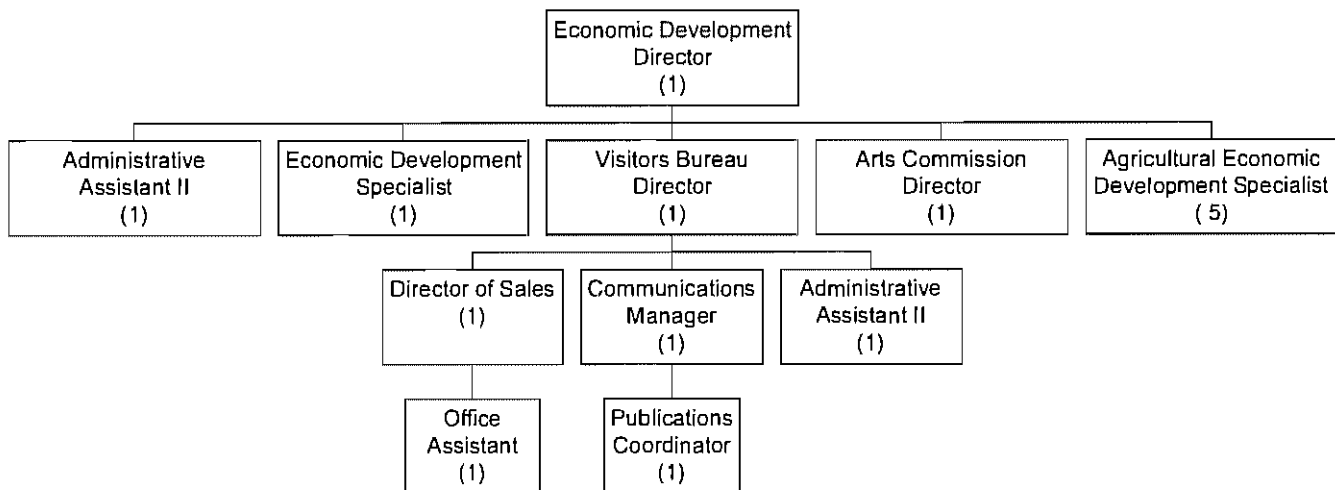
Department of Social Services – Children/Family Services



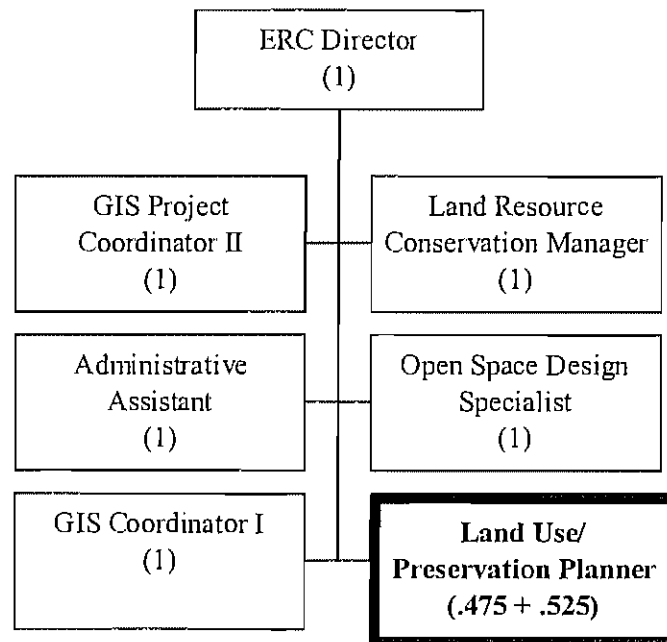
Department of Social Services – Economic & Family Assistance



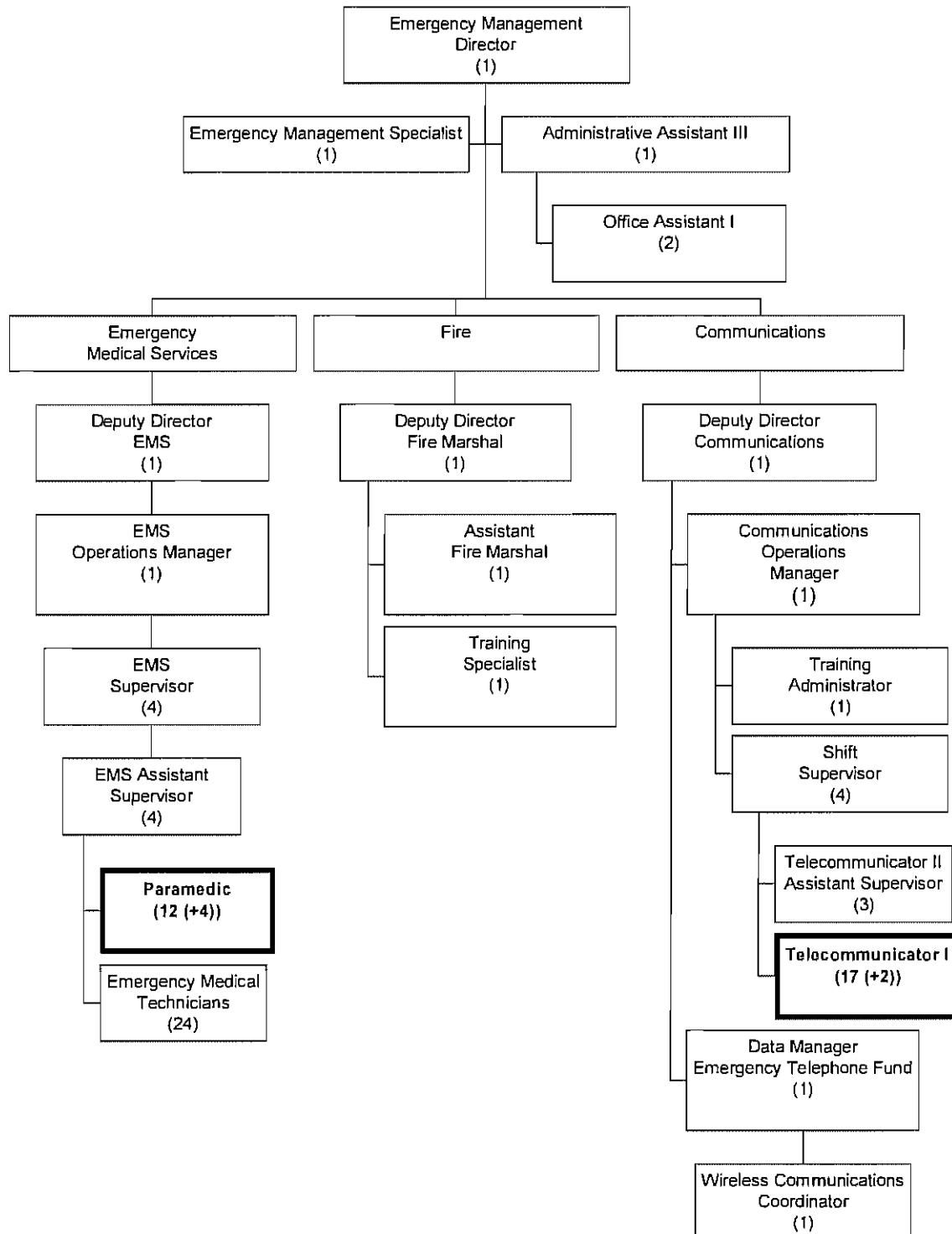
Economic Development (Including Arts Commission & Visitors Bureau)



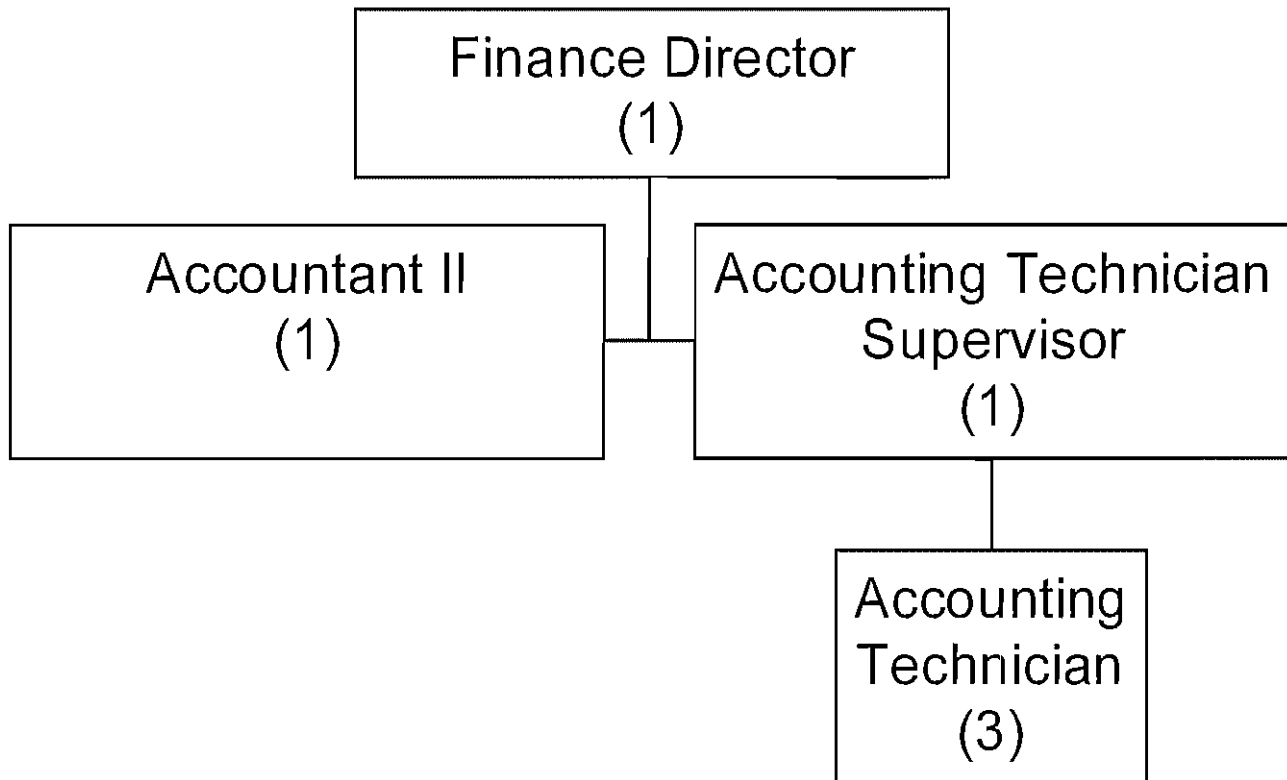
Environment and Resource Conservation



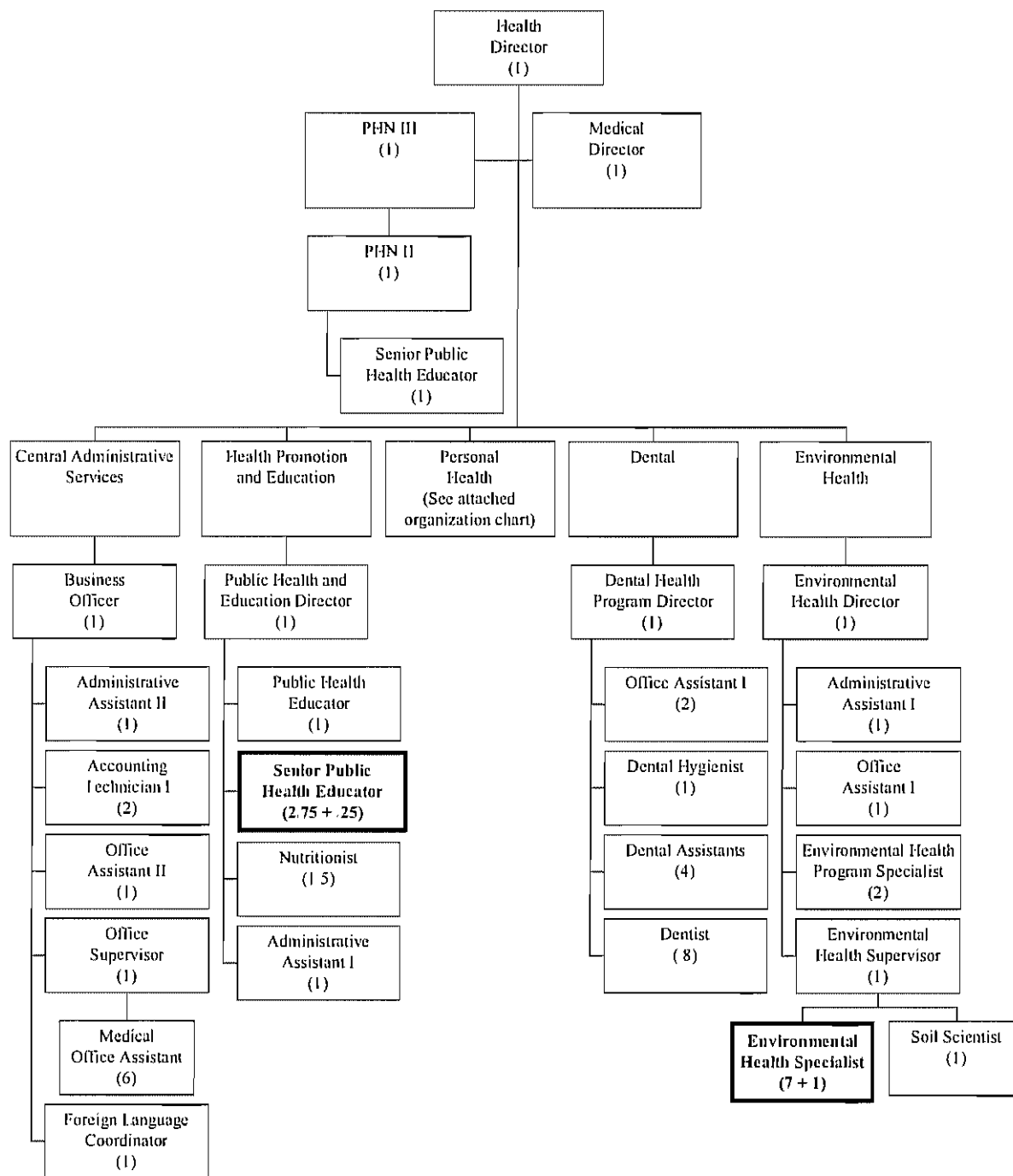
Emergency Management Services



Finance Department

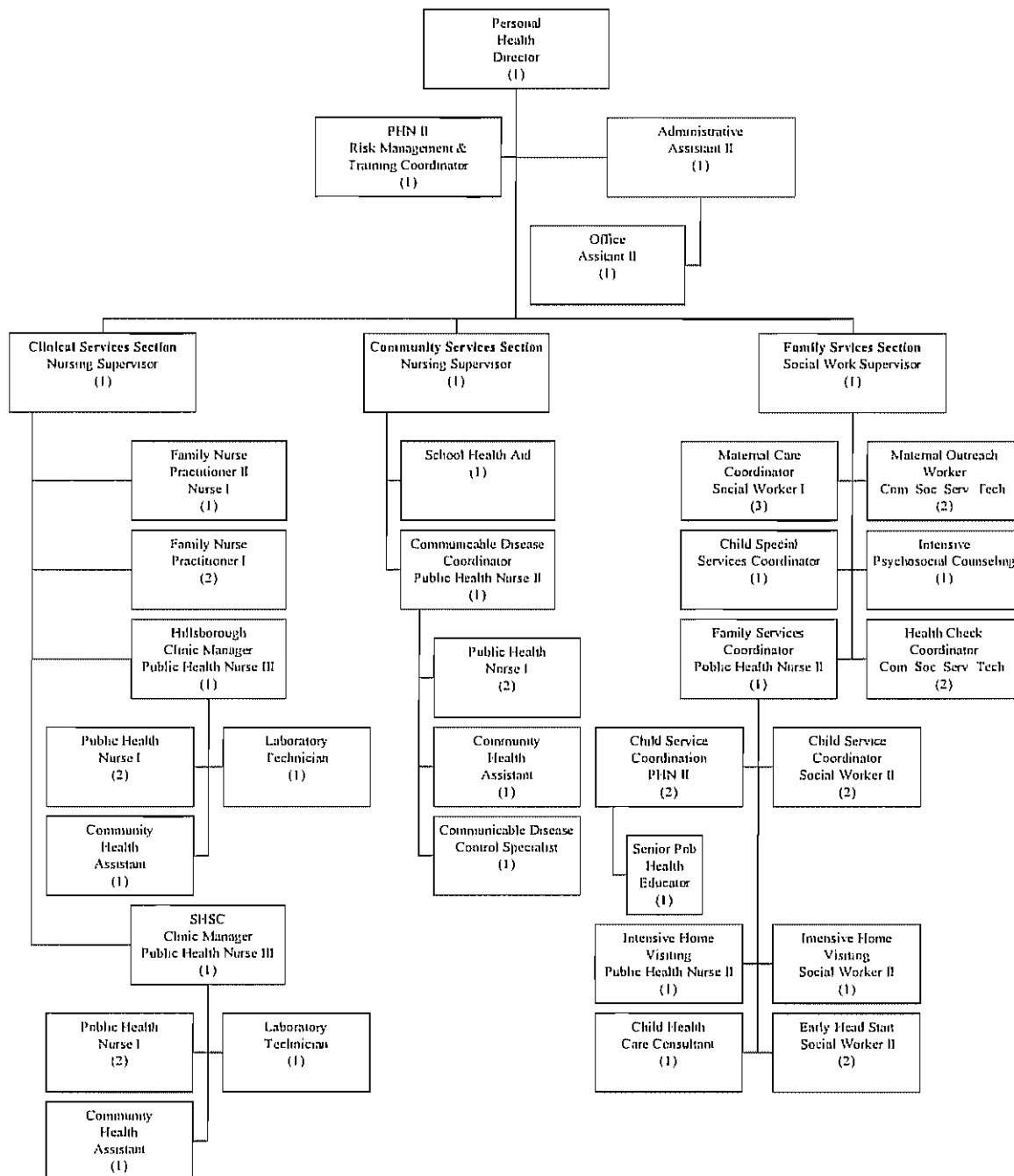


Health Department

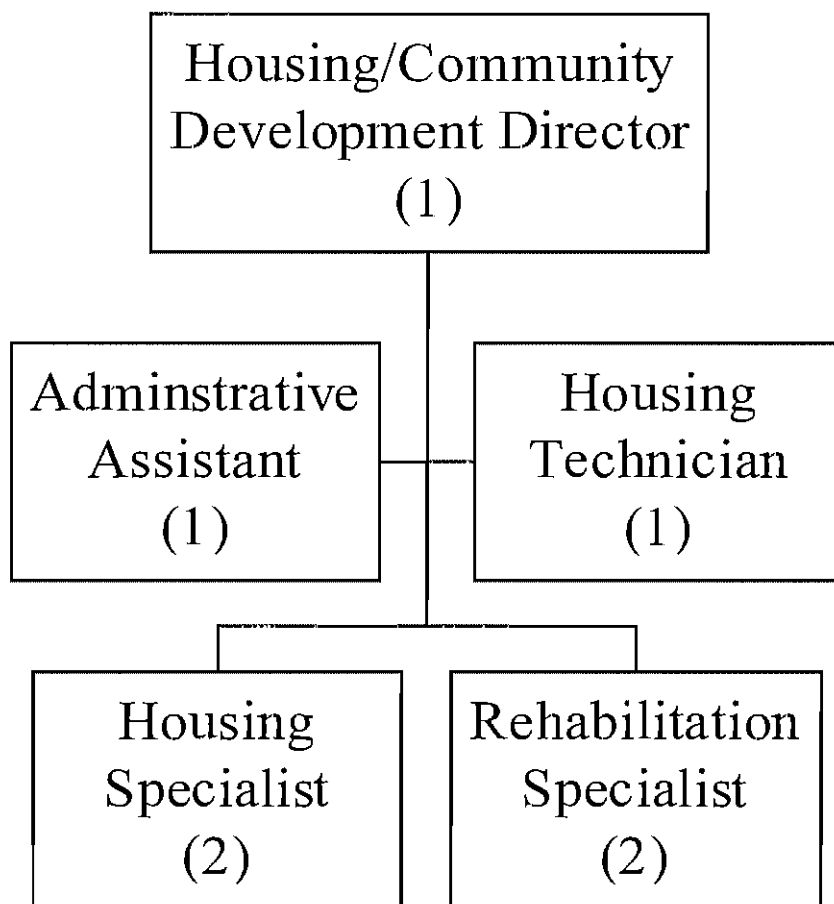


Health Department

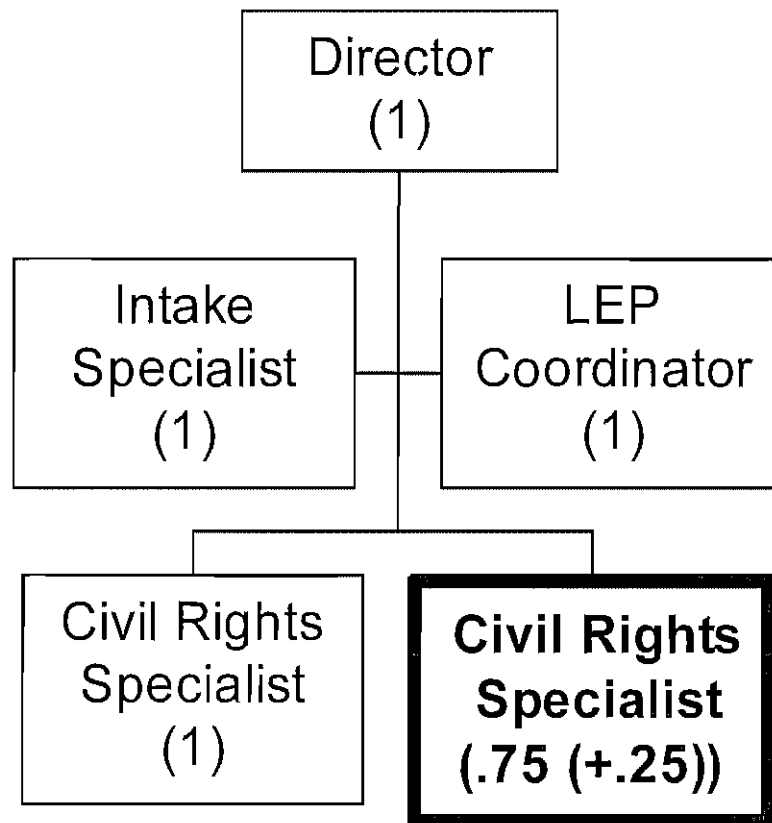
Personal Health Division



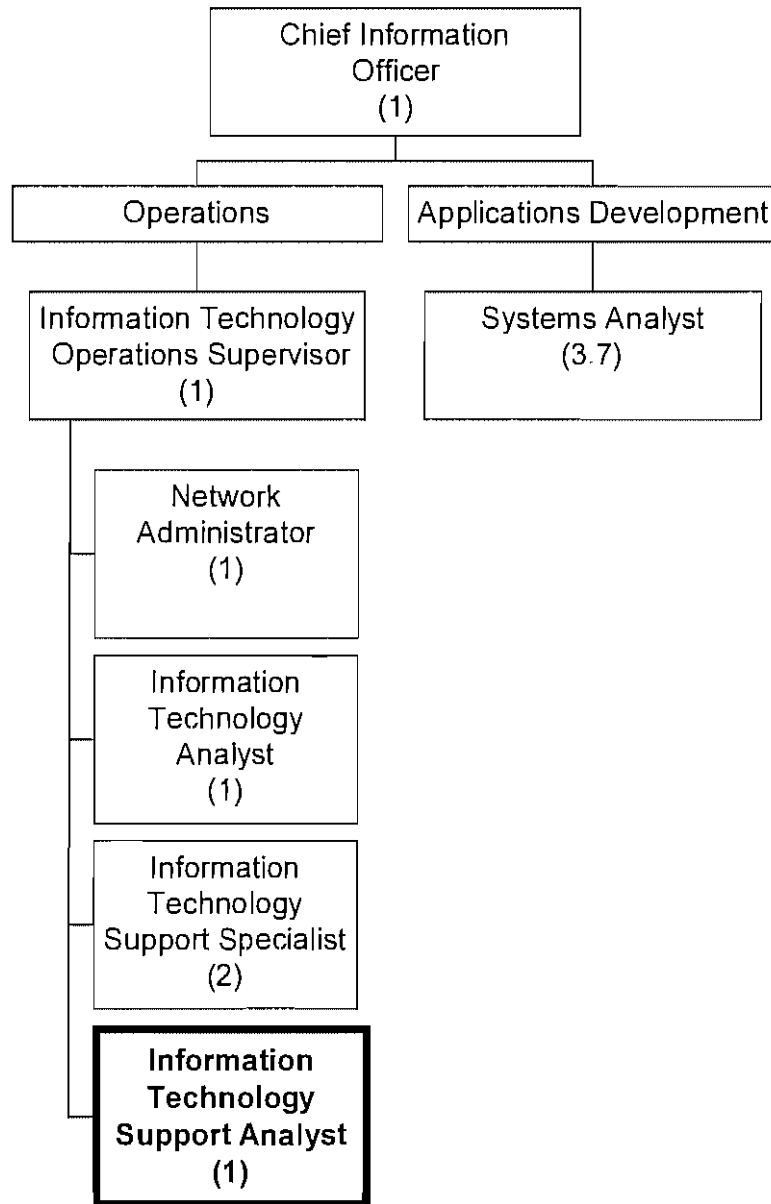
Housing & Community Development



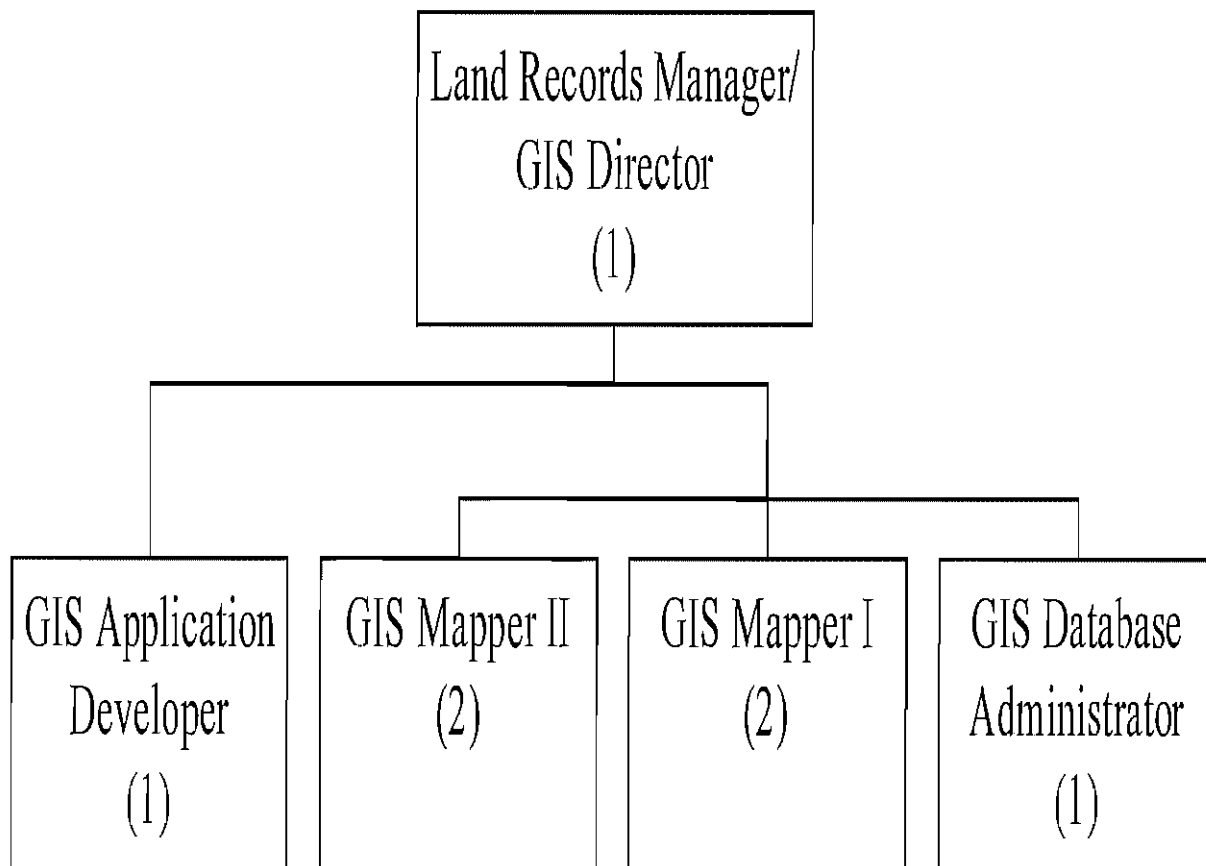
Department of Human Rights and Relations



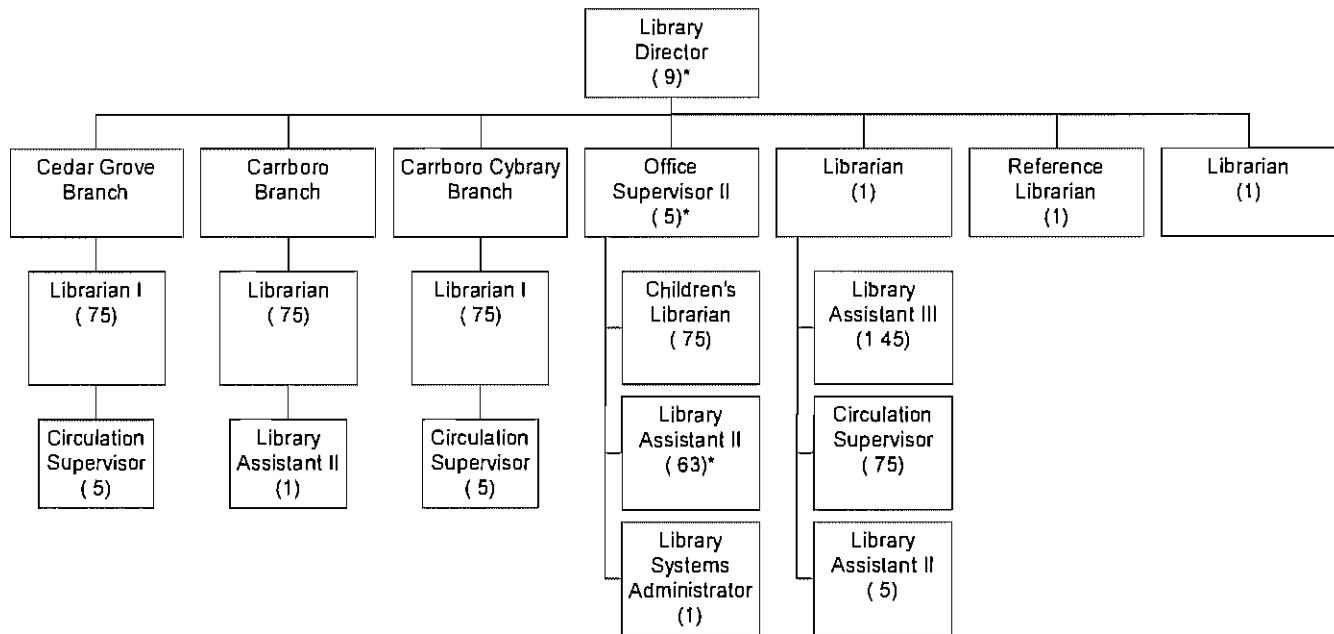
Information Technologies



Land Records

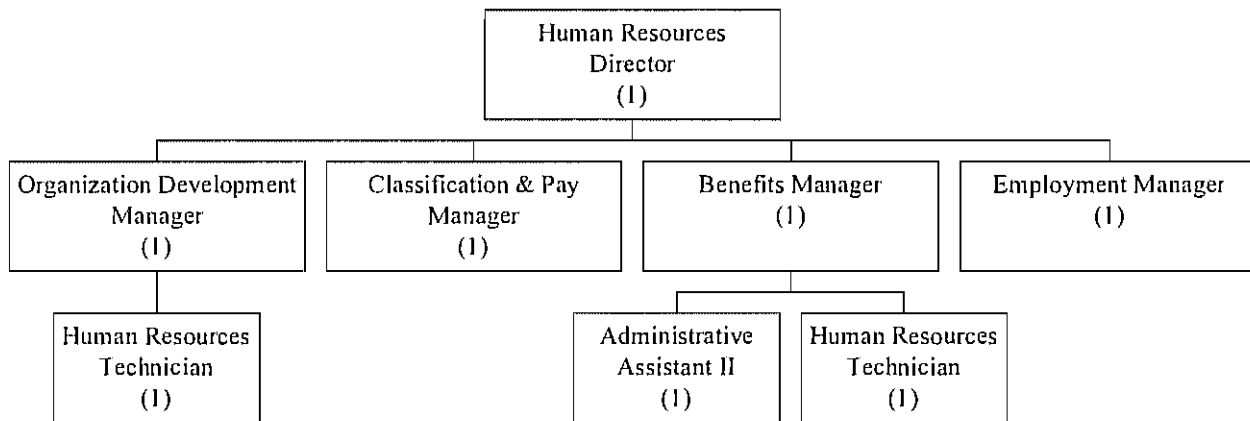


Orange County Library

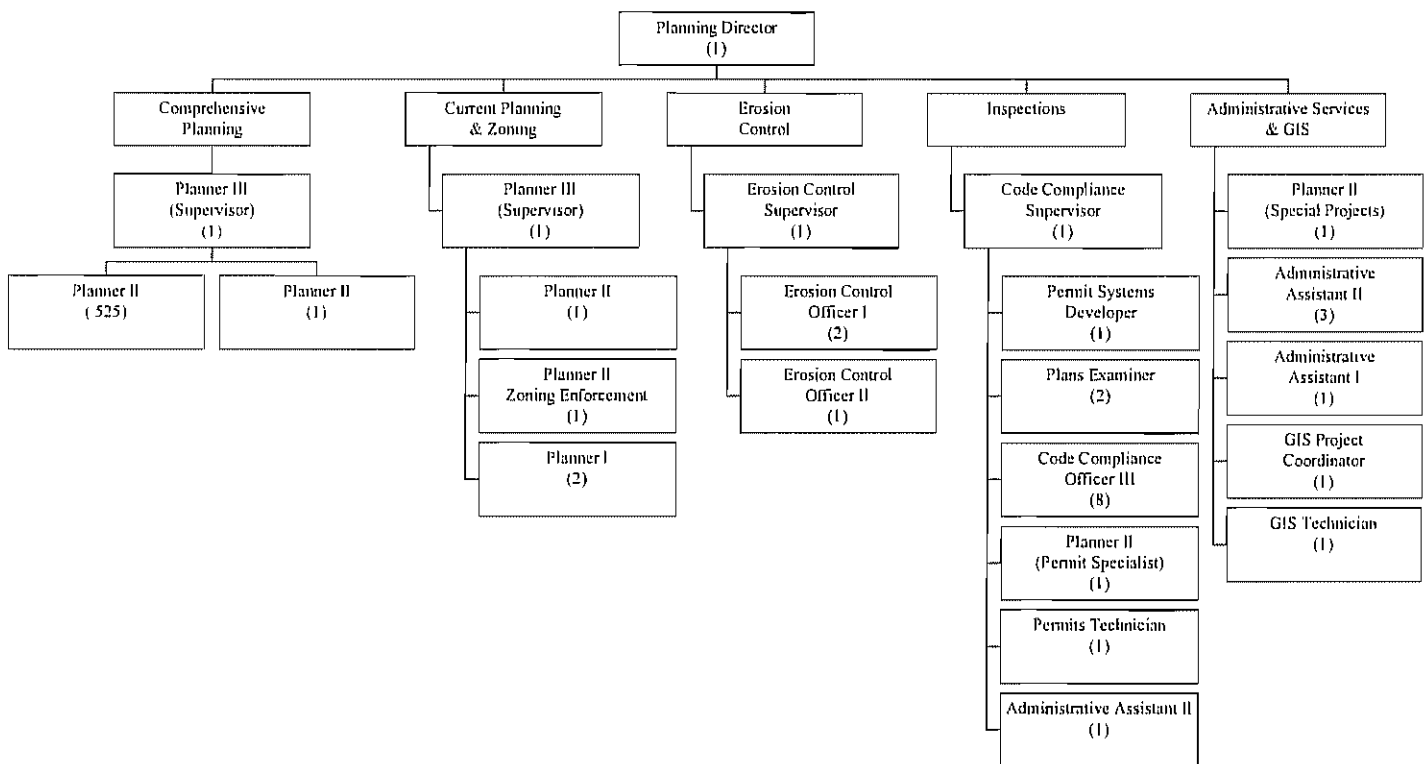


*jointly funded by County/State

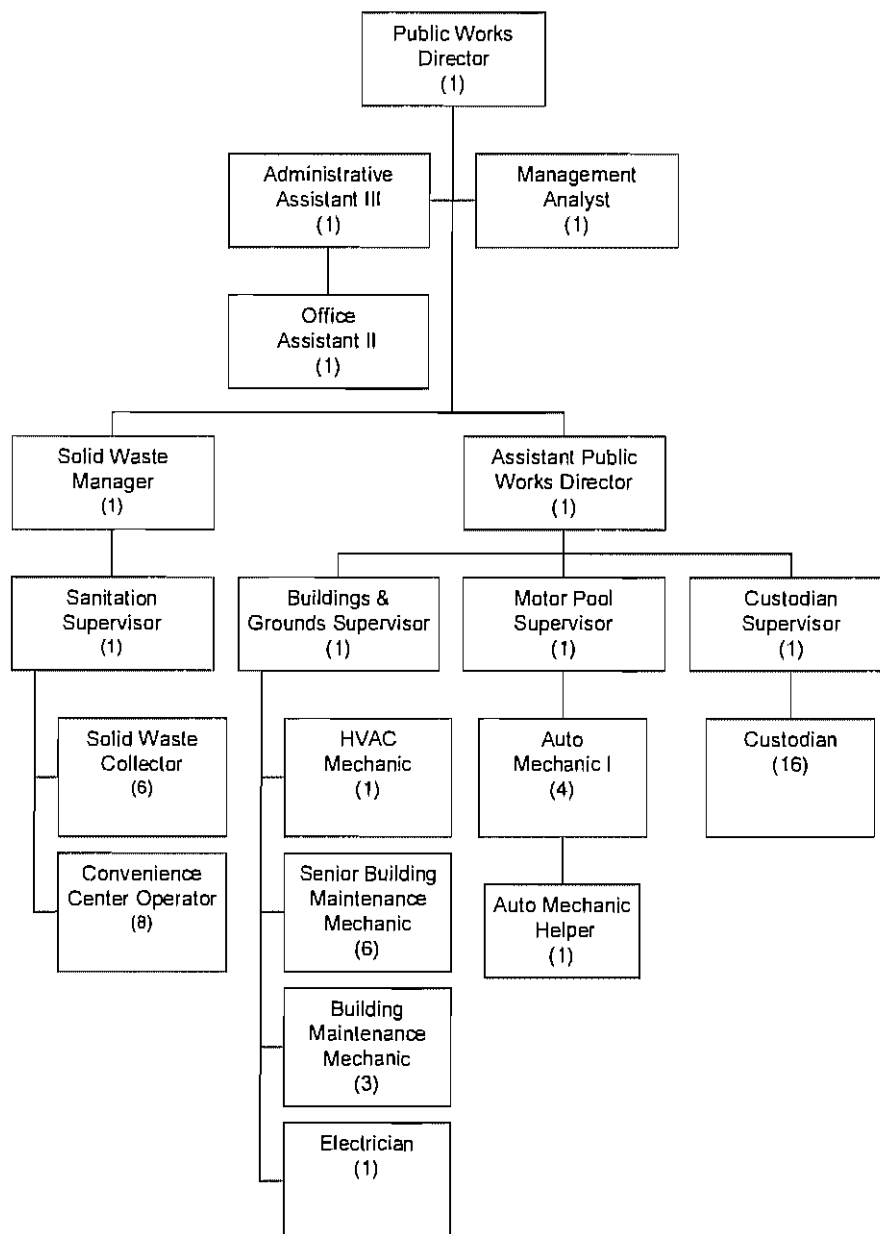
Personnel Department



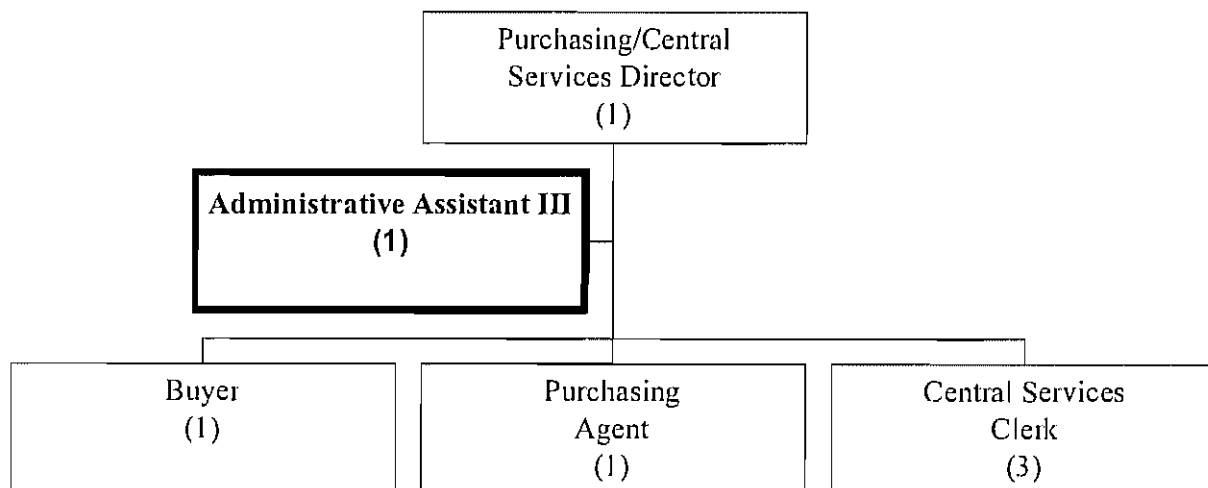
Planning



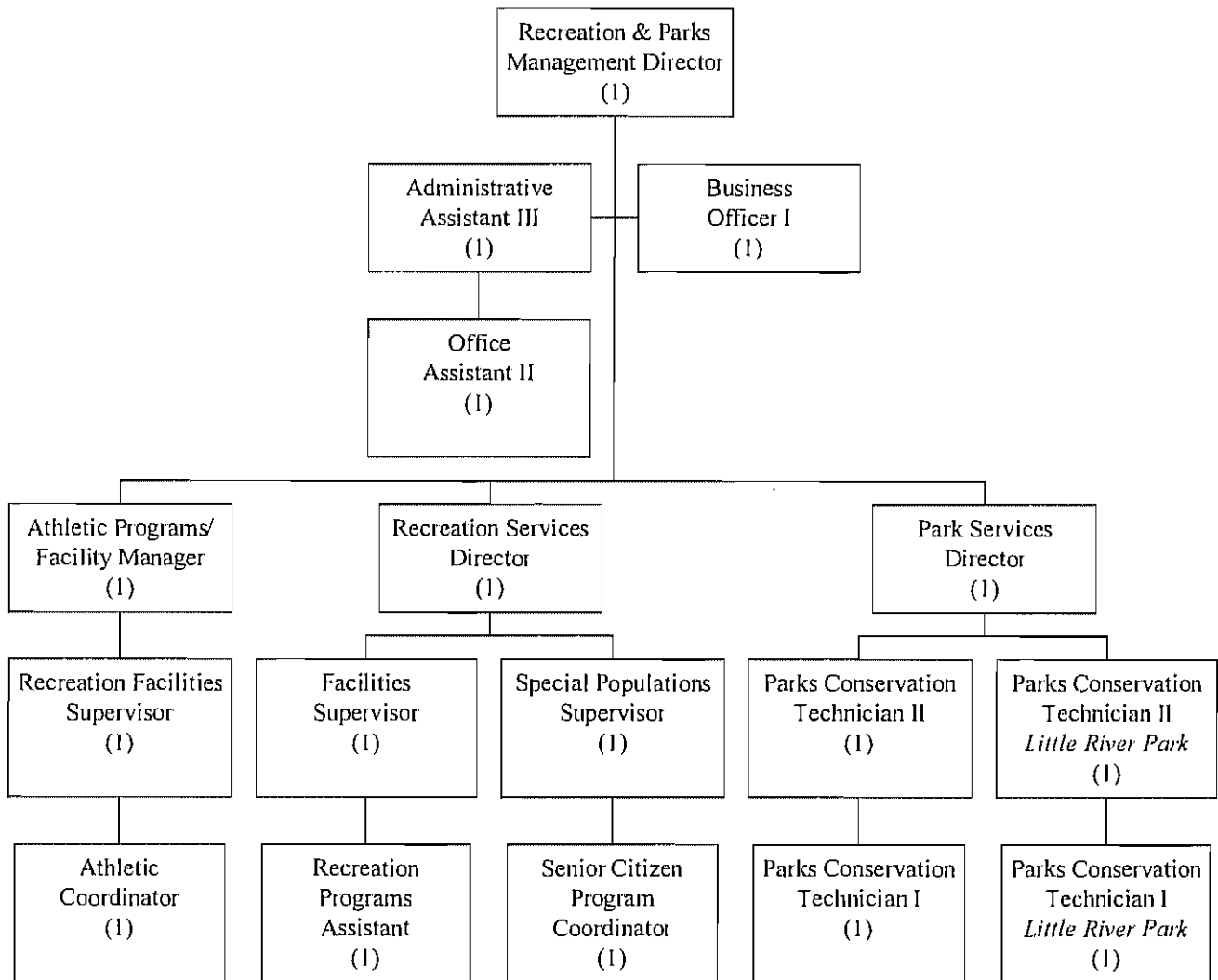
Public Works Department



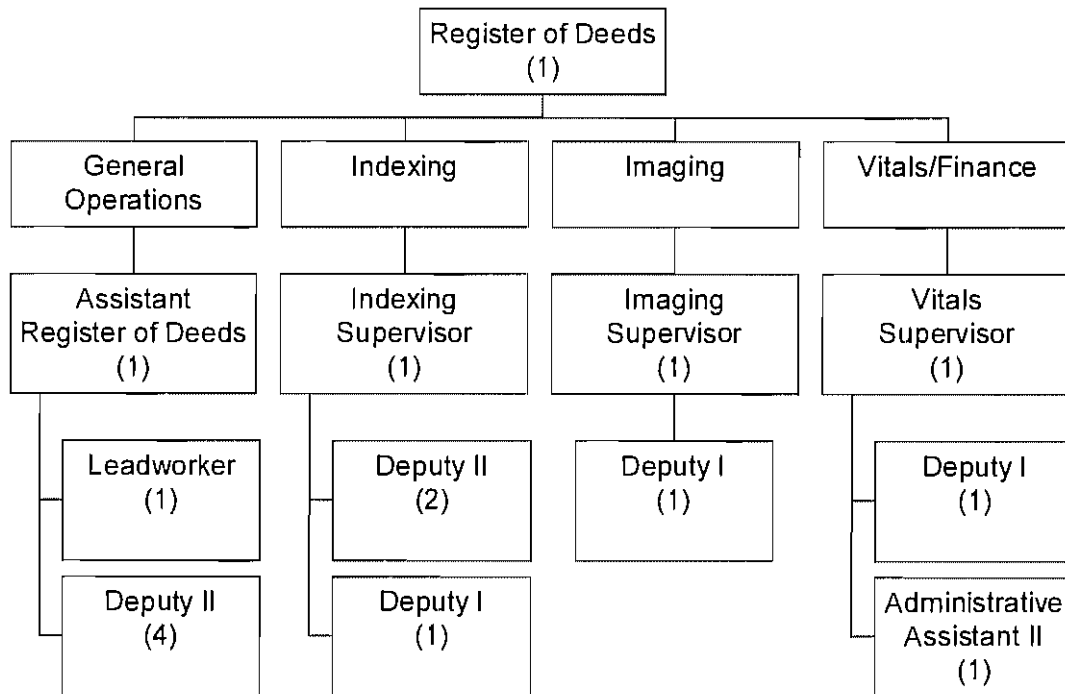
Purchasing and Central Services



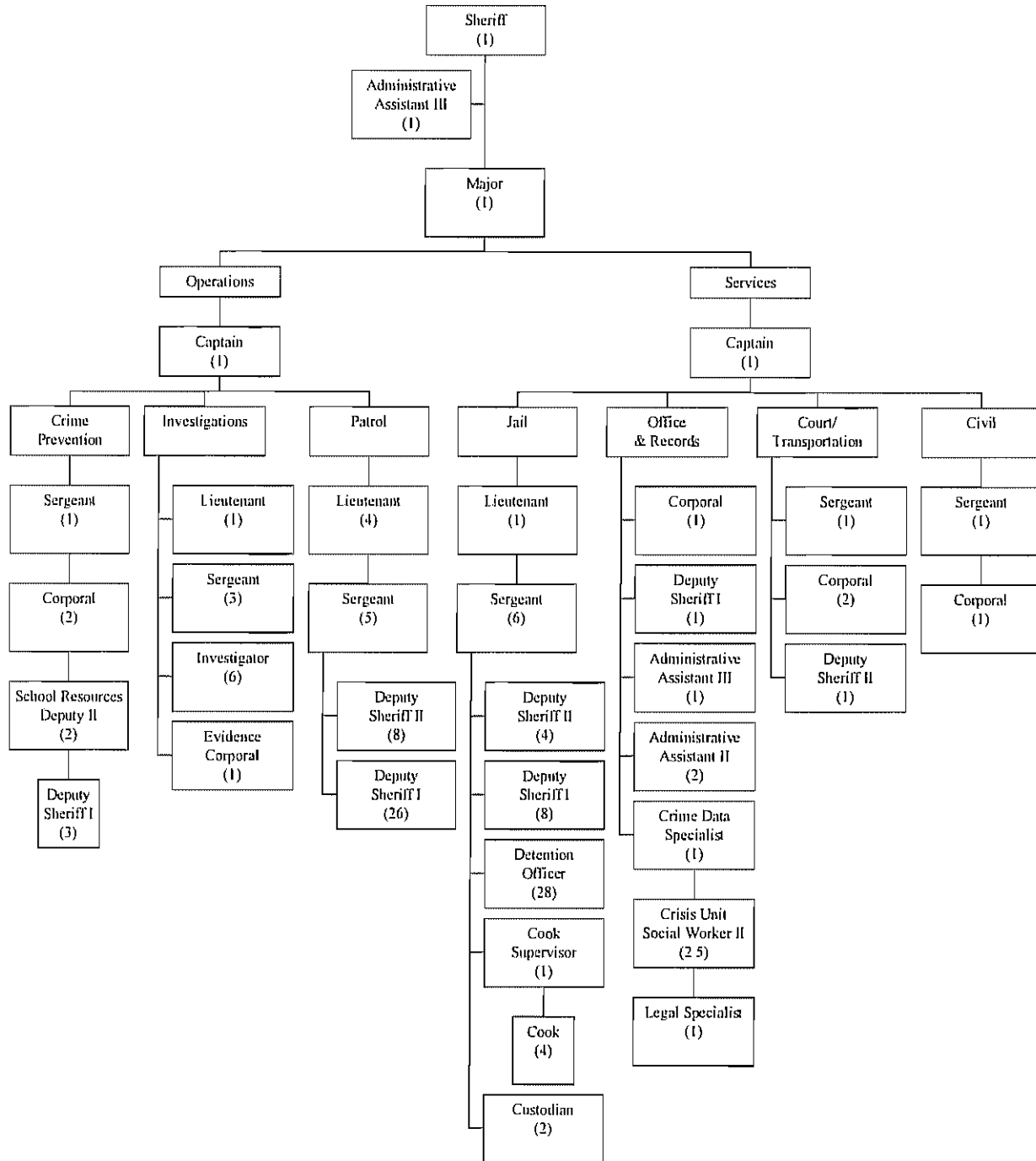
Recreation and Parks



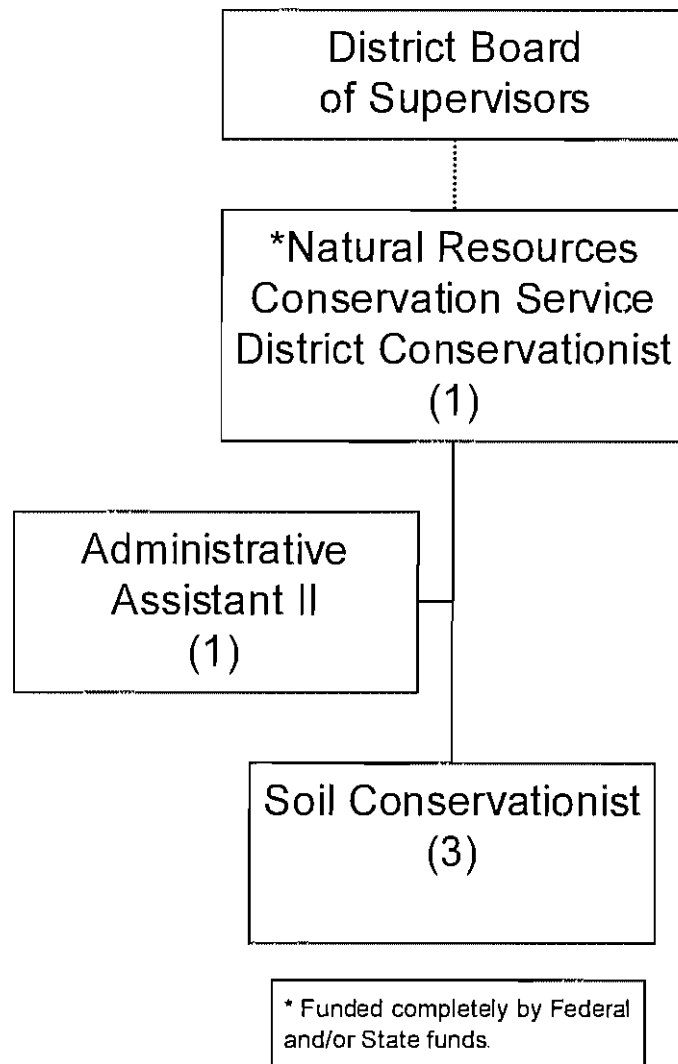
Register of Deeds



Sheriff's Department



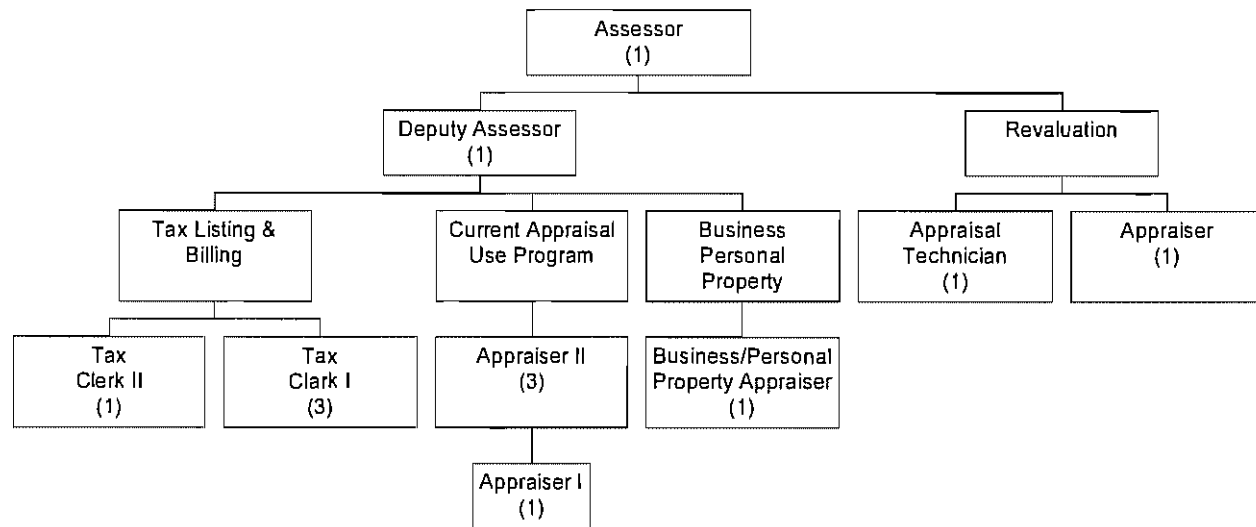
Soil and Water



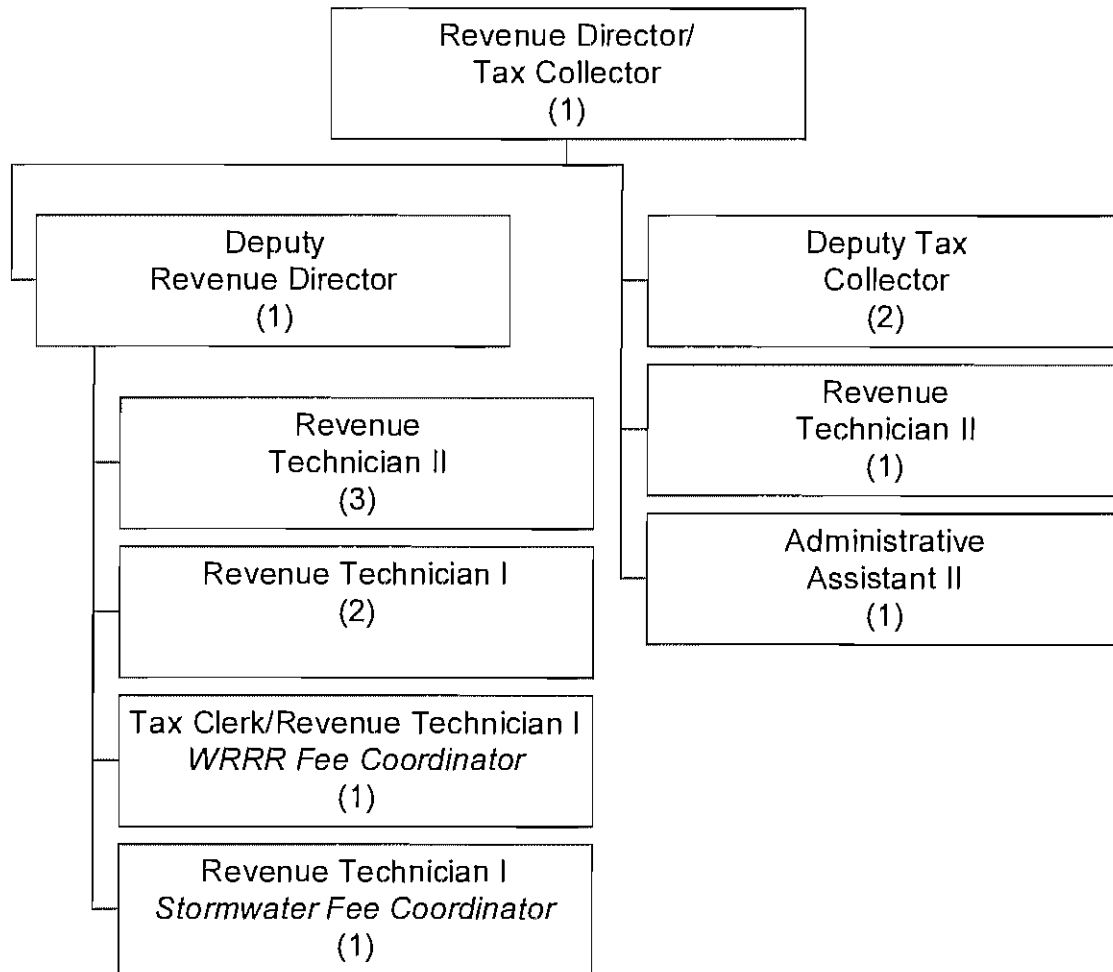
Appendix I-32



Tax Assessor's Office



Tax Collector



Glossary

Ad Valorem Tax - A tax levied in proportion to the value of a property.

Allocate - To set apart portions of budgeted expenditures which are specifically designated to organizations for special activities or purposes.

Annual Budget - A budget covering a single fiscal year.

Appropriation - The amount budgeted on a yearly basis to cover projected expenditures which the Board of Commissioners legally authorizes through the Budget Ordinance.

Approved Budget - The budget as formally adopted by the Board of County Commissioners for the upcoming fiscal year.

Assessed Valuation - The estimated dollar value placed upon real and personal property by the County Assessor as the basis for levying property taxes. The General Assembly exempted household personal property from taxation effective July 1, 1987.

Authorized Bonds - Bonds which have been legally authorized but may or may not be sold.

Balanced Budget - Occurs when planned expenditures anticipated revenues. In North Carolina, it is required that the budget submitted to the Board of County Commissioners be balanced.

Board of County Commissioners - Five-member Board elected at large by the voters of the County for four year terms.

Bond - A written promise to pay a specific amount of money with interest within a specific time period, usually long-term.

Bond Rating - A grade indicating a governmental unit's investment qualities. Generally speaking, the higher the bond rating the more favorable the interest rate and the lower the cost of financing capital projects funded by bonds. A high rating is indicative of the Government's strong financial position. Ratings range from AAA (highest) to D (lowest).

Bonds Issued - Bonds that are sold.

Budget - A financial plan for a specified period of time that matches all planned revenues and expenditures with various County services.

Budget Message - A written overview of the proposed budget from the County Manager to the Board of Commissioners. This overview discusses the major budget items of the Manager's recommended budget.

Glossary - continued

Capital Investment Plan - A long term plan of proposed capital improvement projects, which includes estimated project cost and funding sources, which the County expects to undertake within a five-year period. The plan is updated annually to reassess capital needs.

Capital Outlay - An expenditure which results in the acquisition of or addition to a fixed asset.

Capital Project - A project expected to have a useful life greater than 10 years and an estimated cost of \$30,000 or more. Capital projects include the construction, purchase or major renovation of buildings, utility systems, parks, or other physical structures or property; purchase of land; and purchase of large equipment.

Capital Project Fund - A fund used to account for the acquisition or construction of major capital facilities and equipment.

Category - Expenditure budgets are presented in one of three categories: Personnel Services, Operations and Capital Outlay.

Community Development Fund - A fund used to account for block grant monies received from the federal government under the Title I of the Housing and Community Development Act.

Contingency - Appropriation intended for unanticipated expenditures. Transfer of these funds into an expendable account is controlled by the Board of County Commissioners.

Current Expense - Local funds used to supplement the State's minimum level of support for operating the Schools. By State law, local governments appropriate these funds on a per pupil basis.

Debt Service - Principal, interest and administrative costs associated with the repayment of long-term debt.

Delinquent Taxes - Taxes that remain unpaid after the due date on which a penalty for nonpayment is occurred.

Department - A major administrative division of the county that has overall management responsibility for an operation within a functional area.

District Tax - Taxes paid by those owning property in a special district of the County.

Effective Tax Rate - Current tax rate multiplied by the sales assessment ratio. The effective tax rate is useful in comparing the tax rate of counties across the state since it adjusts for differing years of revaluation of real property across the state.

Encumbrances - A financial commitment for services, contracts, or goods which have not been delivered or performed.

Glossary - continued

Enterprise Fund - A grouping of activities whose expenditures are wholly or partially offset by revenues collected from consumers in the form of fees and charges.

Expenditures - The total cost of a program or capital project.

Fire District - Special voter-approved districts within the County established to furnish fire protection to residents and supported by property taxes.

Fiscal Year - A 12-month period (July 1 through June 30) in which the annual operating budget applies and at the end of which an assessment is made of the County's financial condition and performance of its operations.

Fixed Asset - An asset of long-term character. For budgetary purposes, a fixed asset is defined as an item costing \$250 or more with an expected life of more than one year.

Fringe Benefits - For budgeting purposes, fringe benefits include employer payments for social security, retirement, group health and life insurance, dental insurance, and worker's compensation.

Full-time Equivalent (FTE) - One FTE equals 40-hour per week permanent position.

Fund - An accounting entity created to record the financial activity for a selected financial group.

Fund Balance - Funds accumulated through the under expenditure of appropriations and /or the act of exceeding anticipated revenue.

Function - A broad grouping of activities and departments whose objectives and expenditures are inter-related. Examples of functions within Orange County include Human Services, Education, Public Safety, etc.

General Fund - A fund that provides the accounting for most of the basic government services, such as elections, social services, sanitation, inspections, health, or law enforcement.

General Obligation Bonds - Bonds issued by a government that are backed by the full faith and credit of its taxing authority.

Goal - A broad statement of desired conditions to be maintained or achieved through the efforts of an organization.

Grants - A contribution of cash or other assets from another government or non-profit foundation to be used for a specified purpose.

Indirect Cost - The component of the total cost for a service which is provided by and budgeted within another department or division. Indirect costs are budgeted to more accurately reflect the true total cost for such services as those provided by the Health Department and the Community Development.

Glossary - continued

Interest and Penalties Receivable on Taxes - Uncollected interest and penalties on property taxes.

Intergovernmental Revenues - Revenues from other governments (state, federal, and local) that can be in the form of grants, shared revenue, or entitlement.

Lease Purchase - A method of purchasing equipment in which payments are spread over a period or time.

Levy - The amount of tax, service charge, and assessments imposed by the government.

Line Item - A budgetary account representing a specific object of expenditure.

Modified Accrual - The basis of accounting for the County. Under this system, expenditures are recognized when encumbered, and in lieu of any other "property tax" that may have been considered on these values.

Non-operating Expenses - Expenses that are not directly related the provision of services, such as debt service.

Non-operating Revenues - Revenues that are generated from other sources and are not directly related to service activities.

Objective - A specific statement about what is to be accomplished or achieved for a particular program during the fiscal year.

Ordinance - A formal legislative enactment by the Board of Commissioners that has the full force and effect of law within the boundaries of the County.

Operating Budget - The County's financial plan, which outlines proposed expenditures for the upcoming fiscal year and estimates revenues that will be used to finance them.

Operating Expenses - Those expenditures of a recurring nature, covering services and supplies necessary to operate individual agency activities.

Personal Property - Movable property classified within two divisions: tangible and intangible. Tangible -- or touchable -- property includes items of visible and movable property not permanently affixed to real property. Intangible -- or non-touchable -- property includes stocks, bonds, notes, cash, bank deposits, accounts receivable, patents, trademarks, copyrights and similar assets.

Personnel Services - Salaries and wages paid to employees for full-time, part-time and temporary work, including overtime and similar compensation. Also included in this account group are fringe benefits paid for employees.

Glossary - continued

Program - A well-defined portion of the operating plan for which a distinct set of goals and objectives may be developed.

Property Tax Rate - The rate at which real property in the County is taxed in order to produce revenues sufficient to conduct necessary governmental activities.

Property Tax - Tax paid by those owning property in the County.

Proprietary Fund - A fund used to account for the operations similar to those in the private sector. This includes enterprise funds. The focus is on determination of net income, financial position and changes in financial position.

Public Safety - A group of expenditures related to the provision and enforcement of law enforcement and fire and disaster protection.

Real Property - Land, buildings, and items permanently affixed to land or buildings.

Real Property Value - The value of land and buildings that are taxable.

Reappraisal - The process of re-valuing a jurisdiction's real property in order to adjust the tax value to the market value; by North Carolina law, a revaluation must be conducted at a minimum of every eight years. Property was recently re-valued as of January 1, 2005.

Reclassification - A change in the classification and corresponding job title of an existing position that results from a major change in assigned responsibilities.

Reserve - An account designated for a portion of the fund balance that is to be used for a specific purpose.

Revenue - All funds that the County government receives as income, including items such as tax payments, fees for specific services, receipts from other governments, fines, forfeitures, shared revenues, and interest income.

Sales Assessment Ratio - The ratio of the tax value and the actual value of real property.

Sales Tax - Tax paid by retail consumers in the County.

School Recurring Capital - An recurring appropriation that results in the acquisition of or addition to a fixed asset within the school systems.

School Current Expense - See current expense.

Service Level - The amount of service provided during the fiscal year as indicated by one or more performance indicators.

Glossary - continued

Special Assessment - A levy on certain properties to defray part or all of the cost associated with improvements or services that will benefit those properties. For instance, a special assessment would be levied against property owners who have petitioned for paving a street.

Special Districts - Tax-levied voter approved districts to provide specified services. Special districts in Orange County include fire districts and the Chapel Hill-Carrboro City School Special District.

Special Revenue Fund - A fund used to account for the revenues from specific sources that are to be used for legally specified expenditures.

Tax Levy - Revenue produced by applying a given tax rate to a property's assessed, or tax, value.

Teachers Supplement - An additional salary provided by local governments above the salary set by the state.

Two-Thirds Bonds - General obligation bonds that can be issued by a local government without voter authorization. Under a formula set by the State, the new G.O. debt cannot exceed two-thirds of the previous year's net debt reduction.

Waste Reduction, Reuse, and Recycling Fee (3R Fee) - this fee is used to help support the County's recycling, reduction and reuse programs and is assessed to all improved parcels in Orange County at varying rates, depending on the recycling services for which various parcels are eligible.