Annual
Operating Budget
2006-07
Manager Recommended
Orange County,
North Carolina

Orange County, North Carolina
Manager Recommended
2006-2007 Annual Operating Budget

Board of County Commissioners

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Distinguished Budget Presentation Award

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Orange County

North Carolina

For the Fiscal Year Beginning

July 1, 2005

President

Executive Director

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Orange ***C***ounty ***M***ission ***S***tatement

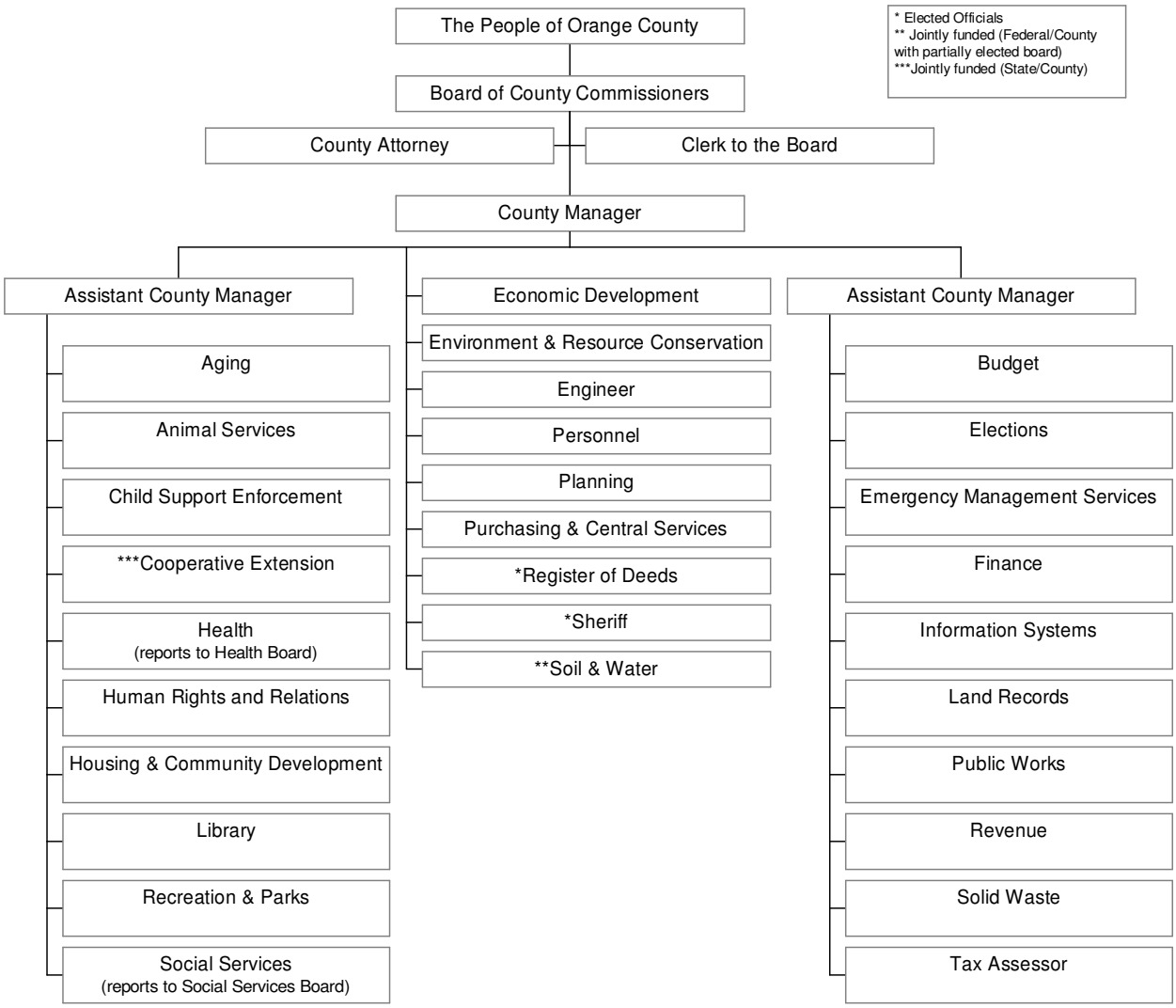
Orange County exists to provide governmental services requested by our Citizens or mandated by the State of North Carolina.

To provide these quality services efficiently, we must:

- Serve the ***Citizens*** of Orange County - ***Our Citizens Come First***.
- Depend on the energy, skills and dedication of all our employees and volunteers.
- Treat all our Citizens and all our Employees with fairness, respect, and understanding.

Orange County Citizens Come First.

Orange County Government



Orange County
Goal Setting, Planning, and Budget Process

July 1	Fiscal Year Begins
Late September-Early October	County Manager/Department heads analyze progress to date on current goals and develop any recommended modifications. County Manager reports quarterly to the Board of Commissioners on the status of their adopted goals.
October	County Staff begins work on ten-year Capital Investment Plan and new staff resources requests for upcoming fiscal year.
Mid-October-Mid November	County Manager and Department Heads identify possible goals, initiatives, and strategic planning issues (including estimated costs) for next fiscal year.
Early November	Board of Commissioners solicit top priority goals for next fiscal year from various County appointed boards and commissions.
November	Budget Office prepares fiscal forecast for the upcoming budget year and identifies long-term financial trends.
Late November	Briefing books distributed to the County Commissioners in preparation for the annual goal setting sessions. Briefing materials include current year goals, status report, and possible goals/initiatives/issues for the next fiscal year and fiscal forecast.
Early December	County Commissioners hold annual planning session and provide preliminary direction to staff on next fiscal year goals including continuation of current goals and establishment of new goals.
December	Department heads submit requests for new staff resources for the upcoming fiscal year.
Early January	County Manager/Department heads develop draft goal statement for next fiscal year based on discussion at board retreat. Commissioners confirm or amend the draft goals.
Late January - Early February	County Manager/Department heads incorporate Commissioners comments and develop draft goals,

	objectives, action plans, timetables, and estimated fiscal impacts for next fiscal year.
Mid-February	Commissioners review draft goals package and initiate any needed revisions.
February-March	Department heads prepare departmental budget requests for next fiscal year incorporating resources necessary to accomplish Board goals in accordance with planned timetables.
Late February	County Manger/Staff distribute final goals package to Commissioners; copies provided to County appointed boards/commissions, libraries and County/Municipal clerks' offices for citizen review.
Early March	County Commissioners hold public hearing to receive public comment on proposed goals and budget priorities for next fiscal year.
Early-Mid March	Following public hearing, County Commissioners hold work session to determine final, prioritized goals, objectives, action plans, and timetables.
March-May	County Manager/Staff develop recommended budget that incorporates resources required to accomplish Commissioners Goals.
Mid March	County Manager presents recommended ten-year Capital Investment Plan for Schools and County projects.
April-May	County Manager presents recommended staff resources to Board of County Commissioners.
Late May	County Manager presents recommended budget; Budget message explains how recommended budget addresses stated Board goals.
Mid-June	Board of Commissioners holds public hearings and work sessions on next fiscal year recommended budget and ten-year capital plan.
Late June	Board of Commissioners adopts budget and capital plan for next fiscal year that provides resources needed to accomplish Board goals.

ORANGE COUNTY
HILLSBOROUGH
NORTH CAROLINA

Manager's Office

Established 1752

To: Orange County Board of Commissioners

From: John Link, County Manager

Date: May 24, 2006

Re: 2006-07 Budget Message

I am pleased to present Orange County's 2006-07 fiscal year budget to you, the Orange County Board of Commissioners, and to our citizens. During the last eighteen years, we have faced the challenges of providing services to our citizens while State and federal support has eroded. I am proud to have been a part of the process by which the Orange County Commissioners and citizens have provided leadership and risen to challenges to ensure a seamless continuum of service. Through the foresight and leadership of you, our County leaders, and the confidence of our citizens, we should celebrate the improvements that have made Orange County a safe and productive environment for home, work, and play.

- I commend the Board for its unwavering financial commitment to the children in our County. Each year, the funding level for both school systems is at the top of the rankings in per pupil expenditures among North Carolina's 100 counties. This sustained effort has enabled both school districts to have well deserved reputations for excellent learning environments and student achievement levels not only throughout our State but also throughout the nation.
- In addition to sustaining our current expense appropriations for Schools, Commissioners have dedicated more than $290 million, almost a third of a billion dollars, since 1988 for thirteen new schools and renovation of older schools. During the same period, the Board has contributed over $110 million for County and partner projects.
- Not only have we remained committed to our children, we also embrace the fact that our senior population is a vital element of our community. By the end of the upcoming fiscal year, we will have celebrated the opening of two new, state of the art senior centers where our seniors can come together, enjoy social activities and receive a variety of health services all under one roof.
- Partnering with our towns and neighboring counties, we have planned and/or developed parks and soccer fields as well as created greenway systems that will

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Ext. 2300

- offer our current and future residents in all areas of our County with active and passive recreational amenities that are sensitive to our environment. Additional joint undertakings with Town and school partners have resulted in convenient access to library services throughout the County.
- When the need for new thinking about service delivery has become manifest, Commissioners have stepped up and assumed service delivery responsibilities in the areas of solid waste management, animal services, emergency ambulance transportation, and mental health reform to mention a few. In addition, County and grant funding will provide clean water to our Rogers Road residents and a sanitary wastewater system to our Efland-Buckhorn residents.
- Through our partnerships with State, land trusts, and other local governments, Orange County has been diligent in protecting our vital natural resources and preserving our historical past. Through the Lands Legacy program, we have leveraged $3.1 million in grant funds to protect just over 1,700 acres. Just this spring, Orange County's Lands Legacy program was recognized as the national runner up at the National Association of Counties (NaCO) /Trust for Public Lands "County Leadership in Conservation Award".
- County voters have approved two bond referendums for affordable housing - $1.8 million in 1997 and $4 million dollars in 2001. To date, the County has expended approximately $2,630,000 to construct 87 new housing units, purchase 23 existing housing units and 26 parcels of land for future housing development. The remaining funds will offer additional opportunities for the County to provide affordable housing to other individuals and families.
- In 2003, the County and its municipal and school partners adopted interlocal agreements and ordinances to create the Schools Adequate Public Facilities Ordinance (SAPFO). SAPFO provides a mechanism for tying the pace of residential development to a reasonable and sustainable schedule for the construction of new school space to accommodate students who will live in the new residential development.

These are just a sampling of what we, as a County, have accomplished during recent years. I believe that the budget that I am recommending to you this year continues to balance the Board's priorities with the financial challenges that we have experienced since the State's major financial crisis began in fiscal year 2001-02, without compromising the core services that we provide to our citizens and children.

Highlights of the Manager's Recommended Budget

- The 2006-07 fiscal year General Fund budget totals $164,680,207. This represents an increase of $14.8 million or 9.9 percent from the original 2005-06 approved budget of $149,856,874.
- I am recommending a countywide ad valorem tax rate of 91.3 cents per $100 of assessed valuation. This represents an increase of 7 cents over the 2005-06 rate of

84.3 cents. One cent on the property tax rate should generate $1,207,023 in the upcoming fiscal year.

- Overall funding for both School districts totals $79.8 million - 48.4 percent of the total General Fund appropriations. With regard to current expense funding for our schools, I am recommending a per pupil amount of $2,957 for each of the 18,192 students projected to attend class in both school districts next year. This reflects an increase of $161 over the current year per pupil amount of $2,796. Total recommended funding for current expense equals $53.8 million for fiscal year 2006-07.
- Through voter approved bonds and alternative financing, we are in the midst of addressing many pressing capital needs for both school districts and County operations. Examples of these capital projects include construction of Orange County Schools' new Gravelly Hill Middle School, Chapel Hill Carrboro Schools' Carrboro High School, senior centers in both Chapel Hill and central/northern Orange County, park facilities throughout the County, along with the SportsPlex and a new satellite campus of Durham Technical Community College located in Hillsborough. Now that we have issued most of the debt and are constructing the facilities, we face increased debt service of $3.7 million or the equivalent of about 3 cents on the ad valorem property tax rate for next year. The impact on the tax rate is consistent with what we predicted during the educational campaign prior to each bond referendum.
- For County employees, I am recommending a pay and compensation plan that provides a 2.5 percent cost of living increase for permanent County employees effective July 1, 2006 and a 2.5 percent in-range salary increase for employees whose work performance is proficient or higher effective with the dates of their performance review. The estimated price of the cost of living increase totals $979,030, while the projected cost of the in-range proposal is $389,868. My recommended budget also includes an increase in the living wage from $9.34 an hour to $9.67 an hour effective July 1, 2006, in accordance with the Board's living wage policy. In addition, I am recommending funds to address a projected employee health insurance increase up to 16 percent effective January 1, 2007.
- As I discussed with the Board during our May 18 work session, there is a need for new staff resources in several of our departments. These positions address increased service demands and permanent needs currently filled by temporary employees, along with priorities such as Healthy Carolinians. The projected cost of 16.625 full-time equivalent positions totals $498,880. Staff and I plan to offer additional information to the Board in the supplemental data package on June 1 and during the work sessions in June.
- My proposed budget includes reserve funding for several operational areas:
    - Court Operations Relocation ($400,000)
    - Critical Needs/Safety Net ($275,000)
    - Downtown Campus Parking ($150,000)

- Fair Funding for Schools ($800,000)
- Fire and Rescue Study Outcome ($100,000)
- Public Works' Custodial Strategic Plan ($50,000)
- Senior Center Openings ($66,050)
- SportsPlex ($700,000)
- Water Resources Initiative ($75,000)

I plan to review these reserves in more detail during my formal budget presentation and to offer further information in the supplemental data package that you receive on June1.

General Fund Revenues

Property Taxes

Our Tax Assessor estimates the real property tax base at $10.84 billion for next fiscal year - about 1.6 percent over the current year. Real property represents about 89 percent of the County's overall tax base. Other components of the tax base include personal property, apportioned utility property, and registered motor vehicles.

Property taxes generated by real property and registered motor vehicles remain by far the largest single source of revenue for Orange County government, comprising over 67.5 percent of the total General Fund revenues. Overall property tax revenue would increase by $10.3 million from the original 2005-06 budget, with approximately $1.4 million of that total coming from natural tax base growth and the balance produced by the proposed tax rate increase. One cent on the property tax rate should generate $1,207,023 in the upcoming fiscal year.

Sales Tax

Sales tax distributions represent the County's second largest source of revenue, comprising about 12.6 percent of the annual General Fund receipts. The anticipated proceeds from sales tax for next year total remain constant with the current year at $20.8 million. The stable projections reflect the fact that consumers continue to be cautious in spending.

Fund Balance

Fund balance is an important financial management tool for any local government. Not only is it one measure that bond rating agencies use to gauge a government's financial strength and creditworthiness, it also provides a source of cash to pay operating bills before the heavy property tax collection months of December and January. It affords a cushion against emergencies or unforeseen developments that may occur after the governing board sets its tax rate and adopts its budget. For

example, the withholding several years ago by the State of several million dollars in revenue rightfully due to Orange County was more tolerably absorbed because of the County's comparatively strong fund balance position.

The Board's decision not to appropriate fund balance for fiscal year 2005-06 clearly paid dividends. As noted in the presentation of the 2004-05 audit results, available fund balance increased from about 8.5 percent to nearly 10 percent. Bond rating agencies obviously noted this action. I believe the fact that the Board did not appropriate fund balance in the current year budget contributed to the County maintaining its excellent bond ratings for the September 2005 bond sale and April 2006 issuance of Certificates of Participation. With the objective of further strengthening our fund balance position this year, my recommended budget provides for no appropriation from fund balance.

Lottery

For many years, debate raged across North Carolina about the desirability a statewide lottery. That argument was finally resolved during the 2005 Legislative Session with a vote to create the North Carolina Lottery. Far less clear, however, has been the timing, amount, and purposes for which local governments can expect to put their shares of lottery proceeds to use.

Since the Board's retreat in January 2006, staff have consistently taken the view that we would not rely on lottery proceeds to underwrite any portion of the 2006-16 Capital Investment Plan because of the uncertainty involved in trying to make reliable revenue forecasts. I am pleased to note, however, what I consider a positive development for the 2006-07 budget process regarding lottery revenue. Based on my recent discussions with the leadership at the North Carolina Association of County Commissioners (NCACC), I believe that we are witnessing a change in the environment regarding the likelihood that counties will actually receive lottery proceeds for 2006-07.

During the 2006 Short Session, the General Assembly must explicitly appropriate lottery funds in order for counties to receive the proceeds. However, NCACC staff believes the funds will be coming and that it is reasonable for counties to budget for the receipt of lottery proceeds this year. Accordingly, my recommended budget reflects the equivalent of two cents on the property tax rate for lottery proceeds. As a result, I have trimmed the nine-cent tax rate increase that I had anticipated to seven cents.

Specifically, I am recommending that $1 million of the anticipated lottery proceeds be earmarked to retire school-related debt service, and that the balance be earmarked for school-related construction for 2006-07. These earmarkings are in keeping with the 2005 law under which the State created the Lottery. Once the

lottery revenue stream becomes more established and predictable, the Board may wish to revisit its May 2005 capital funding policy and consider earmarking all future lottery proceeds towards the retirement of eligible school debt service. The Board may be able to hold that discussion later in the 2006-07 fiscal year, and could possibly free up certain revenues currently earmarked for debt to provide for additional school pay-as-you-go capital funding.

General Fund Expenditures

Education

The State Department of Public Instruction (DPI) projects 316 new students will attend school in the Orange County and Chapel Hill-Carrboro systems next fall. DPI projects that the Orange County School District will have a decrease in enrolled students compared to the current academic year. While DPI projects that Orange County Schools will have a decrease in enrollment of 22 students, they also anticipate that the Chapel Hill-Carrboro Schools will gain 338 new students.

The dramatic difference between school systems in the student population trend for 2005-06 leads to a disparity in the amount of current expense funding that will go to each school system. By law, the total appropriation of current expense funding approved by the Board of Commissioners must be divided by the number of students certified by DPI, and allocated to each school system based on the number of students projected to enroll. My recommended budget includes a per pupil allocation of $2,957, up from $2,796 in FY 2005-06. With growth in CHCCS student population of 338, compared to the projected decrease of 22 in OCS, it is obvious that the majority of any overall increase in school current expense funding must, by law, go to the Chapel Hill-Carrboro system. The table below demonstrates the mathematical computation required by the State statutes. With a recommended increase of $3.8 million in current expense, more than $2,748,390 must go to CHCCS, with the other $1,064,058 increase earmarked for OCS.

	CHCCS	OCS	Total
# of Students Budgeted in Fiscal Year 2005-06	10,863	7,013	17,876
Projected Increase/(Decrease) in Students for Fiscal Year 2006-07	338	(22)	316
Total Projected Students (including charter students) for Fiscal Year 2006-07	**11,201**	**6,991**	**18,192**
Recommended County Per Pupil Allocation	2,957	2,957	2,957
Total Recommended Current Expense Funding for Fiscal Year 2006-07	$33,121,357	$20,672,387	$53,793,744
Total Approved Current Expense Funding FY 2005-06	$30,372,967	$19,608,329	$49,981,296
Recommended Increase in Funding for FY 2006-07	$2,748,390	$1,064,058	$3,812,448
Requested Current Expense Funding	$31,317,996	$24,757,408	$56,075,404

As I indicated to the Board at our work session last week, the per pupil funding amount that I am recommending would be sufficient to cover the cost of the Governor's most recent pay plan that includes an 8% increase for teachers and certified staff. Unfortunately, I feel that in light of the County's responsibility to balance funding for education with funding for other County service requirements and the relative ability of all property owners to pay higher taxes, I cannot recommend more than the $161 per pupil increase noted, an equivalent of about 3 cents on the ad valorem tax rate.

Each school board submitted a request for increased current expense spending in excess of $5 million compared to FY 2005-06. While the school boards would have to make very difficult choices among many worthy programs and initiatives based on this recommended level of funding, I strongly believe that there is simply not enough property tax revenue available to fund everything that either school board has identified as a need. However, I have included in my budget recommendation a "fair funding reserve" of $800,000, which will provide the BOCC with some flexibility, as you enter your June budget deliberations, to consider providing additional resources to both school systems in the manner you deem most appropriate.

There has been extensive ongoing discussion since the staff's September 2003 report to the Board on the potential implications of school merger regarding the concepts of school funding equity and additional budgetary resources for both

school systems. We have discussed and implemented opportunities for collaboration between school systems (e.g. the middle college program and joint college fairs) and mechanisms for providing additional funding outside of per pupil allocations (e.g. contracts for school nurses, social workers, and school resource officers).

There has been no clear consensus between, or even within, the three governing boards concerning the best approach. An outcome of the April 2006 joint meeting of the County Commissioners and Boards of Education has resulted in elected representatives of all three boards meeting as a Fair Funding Work Group in May and June to determine if they can present consensus recommendations for Commissioners to consider for implementation as part of the 2006-07 budget. As an example, Commissioners may consider using the $800,000 reserve to pick up costs currently borne by the schools for school resource officers, or for other purposes based on input you may receive from school representatives and the Fair Funding Work Group during the next few weeks.

In light of the vigorous and continuing conversations about what constitutes "fair funding" and about the implications of the funding gap that exists between our school systems because of the presence of the Chapel Hill-Carrboro supplemental district tax, I am recommending that the district tax remain for FY 2006-07 at its current rate of 18.34 cents per $100 valuation.

Debt Service

As I indicated earlier, many of our long awaited capital projects are progressing from plans on paper to actual bricks and mortar. These projects are made possible with a Board endorsed debt issuance plan that includes 2001 voter approved bonds as well as other alternative financing arrangements. With that said, as we issue debt, we must also begin to pay the associated debt service. The net increase in debt service for fiscal year 2006-07 amounts to $3.7 million or just at 3 cents on the tax rate.

In accordance with the Board's debt issuance plan, between last year at this time and next year at this time, we will issue $92.6 million in new debt for school and county projects. Projected full-year debt service payments associated with these issuances totals just over $5 million. However, since some of these issuances will occur mid-year or after, the County will not need to pay a full year of debt service in fiscal year 2006-07.

Over the last two-to-three years as interest rates have declined, we have refinanced much of our older debt to attain lower interest rates, thereby creating savings over the life of the loans. Lower interest rates have also benefited us as we have issued new debt. As you may recall, during our 2001 bond education campaign we were

conservative and projected that interest rates associated with the 2001 bonds and subsequent alternative financings would range between six and eight percent annually. The good news is that interest rates on our most recent long-term debt issuances ranged from 4.5 to 5.5 percent.

Mental Health Reform

The landscape for statewide mental health reform remains troubling and complex, with difficult and competing scenarios emerging from Raleigh. The finances of the local area program, Orange Person Chatham (OPC) Mental Health, are seriously impacted by the changes. The fiscal year began with the progressive, planned divestiture of Orange County programs – with "bridge" dollars from the BOCC to enable effective transition – and ended with an additional request by OPC to the three partner counties, Orange, Person and Chatham, to help offset a sizeable operating deficit. Even with a supplemental infusion of state funding, OPC anticipates entering next fiscal year in a very tight budget environment.

My recommended budget for 2006-07 includes a base allocation of $1,294,000 to OPC as the required Maintenance of Effort (MOE). Traditionally, OPC has used these funds to balance internal program budgets; i.e., Club Nova or KidScope, by eliminating shortfalls in federal/state reimbursements or other earned revenues. OPC, under the direction of the OPC/ Local Management Entity (LME) Board, proposes now that the successfully divested programs continue and use the MOE allocation as "pass-through" to the newly established service provider network as part of their monitoring and oversight role in the upcoming fiscal year.

OPC will use Orange County's contribution to help ensure the maintenance and viability of programs like Club Nova, a priority of the BOCC and client community. Close communication and consultation with OPC management throughout the year in areas of financial planning and community-based service delivery in order to convey the interests and directives of the BOCC is essential.

Animal Services

In mid-July 2005, the Animal Services was fully established as a separate department of County government – merging animal control and sheltering – with the appointment of the first Director. Given the rapid rise of rabies incidences, the Department has performed at ever increasing levels of community outreach, responsiveness to complaints, and issues resolution. A stable and well-trained workforce will continue to be critical to departmental success, and my proposed budget includes the recommendation to convert three temporary positions to permanent status, at a total net increase of $43,205. This recommendation is consistent with a policy expressed by the Commissioners to address temporary

positions that, due to workload demands and customer expectations serve in equal capacity alongside permanent positions and can no longer be considered "temporary" in scope.

SportsPlex

Since 1995, the County had been making annual capital appropriations of $400,000 to support operations and programming at the Triangle SportsPlex for Orange County residents. The 2006-07 budget reflects a different approach to the SportsPlex, made possible by the County's December 2005 acquisition of the facility. Since that time, Recreation Factory Partners (RFP) has operated the facility for the County under a management agreement.

I am pleased to report that the first five months of RFP operation have produced better than anticipated results, with RFP reporting program income that has exceeded their initial budget projections. RFP has already completed a rebuild of the ice rink compressors, and will be turning next to maintenance of pool compressors, replacement of lockers, and other aesthetic improvements. The planned co-location of the new Central Orange Senior Center within an expanded SportsPlex facility offers an exciting new venture for the County. Staff and volunteers are actively exploring ways that seniors and SportsPlex patrons can all benefit from this new opportunity, with construction of the addition anticipated during the first half of 2007.

My budget recommendation for the upcoming fiscal year includes a reserve of $700,000 for transfer to the SportsPlex Enterprise Fund. This will cover a little more than $500,000 in principal and interest payments on the $6,000,000 debt incurred to buy the SportsPlex property, and a little less than $200,000 in operational subsidy to the facility to make it a break-even proposition.

Employee Pay and Benefits

- **Cost of Living Increase**

  My recommended budget includes a 2.5 percent cost of living adjustment for all permanent County employees effective July 1, 2006. Cost of living adjustments to the County's pay plan are essential to maintaining the County's high quality workforce, particularly under the strong inflationary pressures employees are now feeling in terms of out of pocket expenses.

  For example, last year at this time, our economy was experiencing modest increases in fuel prices and other consumer goods; however, one could never have predicted the impact of Hurricane Katrina. Since that time, everyone has experienced significant increases in our day-to-day cost of living. Based on information contained on the Energy Information Administration's website, the average cost of a gallon of gas on January 3, 2005 was $1.78. On May 16, 2006,

the national pump price stood at $2.95 per gallon – an increase of $1.17. Consumer analysts expect the cost of gas to reach a national average of $3.00 a gallon by summer 2006.

- **In-range Salary Increase**

  My proposed budget also continues to link performance and rewards together in the form of In-range Salary increases of 2.5 percent for employees whose work performance is "Proficient" or higher. The recommended In-range Salary Increase is effective on the employee's performance review date.

  The administration of financial rewards based on performance is a solid performance management practice that promotes proficiency and productivity. Moreover, it provides for the employee's advancement in the salary range in relation to new hires and in relation to the labor market as the employee gains additional experience and proficiency.

  Employee salaries continue to be congregated in the lower, hiring area of the salary range with about 83 percent, or 659 employees, at salaries below the middle of the salary range.

Solid Waste Management

Orange County's Solid Waste Management Department remains at the forefront of efforts in the State to provide effective and forward thinking strategies and programs to reduce, reuse, and recycle materials that would otherwise be buried in landfills. Throughout 2005-06, the Department has provided staff support to the Solid Waste Advisory Board (SWAB) Work Group, comprised of SWAB members and elected officials from the County and Towns. This group is developing recommendations to be included in the County's triennial update to the State of its ten-year Solid Waste Management Plan. A key element of that plan includes a shift in operations from landfilling to a transfer station that will become essential when the current mixed solid waste landfill reaches capacity in 2010. Staff also expects that the new construction and demolition landfill will go into operation soon, when the current C&D Landfill reaches capacity. Design work on the new Solid Waste Operations Center at Eubanks Road continues apace, with expected occupancy sometime during the latter half of 2007.

The primary funding source for the County's solid waste and recycling operations continues to consist of a combination of landfill tipping fees and waste reduction/reuse/recycling (3R) fees, which the County first implemented for fiscal year 2004-05. For 2005-06, recycling programs still relied on tipping fee proceeds to the tune of about $900,000. For the 2006-07 fiscal year, I am

recommending that the Board approve modest increases in the current 3R fee schedule, as we move over time to a position where 3R fees will completely recover the costs of reduction/reuse/recycling programs, services, and educational outreach. The recommended fee increases will generate over a half million dollars more than in 2005-06, but would still leave approximately $400,000 in recycling costs that must be subsidized by landfill tipping fees. I am recommending that tipping fees and other landfill charges remain unchanged from their 2005-06 levels.

Conclusion

Each year we provide supplemental budget data to the Board after I present my recommended budget. I think that we all agree that past practices of distributing that data have been overwhelming, as we have tried to keep track of the volumes of data. This year I offer a different approach. The recommended budget document that I present on May 25 will not include any supplemental data. Instead, I propose that we give you a comprehensive package of supplemental data at the June 1 public hearing. Some examples of items included in the initial package include detailed information regarding the pay and benefits plan, new staff recommendations, a menu of possible reductions to the Manager's Recommended Budget, and the County's fund balance history, along with departmental line item details and organization charts.

In addition this year, Budget staff will offer electronic versions of the budget document on CDs and with each issuance of supplemental data, they will issue updated CDs.

It has been a great honor to serve you, the County Commissioners, and all citizens of this great County over the last eighteen years. I wish to thank our staff, department heads, school and outside agency personnel and other participants who have contributed with enthusiasm, diligence and patience to the formulation of this recommended funding plan. Staff and I look forward to working with the Board in the coming weeks as this document makes the transition from a recommended budget to the Commissioners approved financial plan for fiscal year 2006-07.

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How to Read the Budget Document

The operating budget is divided into 14 sections separated by tabs.

- The first two sections, the *Budget Message* and *Summaries* provide an overview of the Operating Budget.
- The next nine sections, starting with *Community Maintenance* and ending with *Non-Departmental*, represent functions of the budget.
- The *Capital Funds* section lists all capital projects in which new funding is being appropriated during the current fiscal year.
- The *Appendix* contains supplemental information to help the reader understand terminology used in the document. Examples of information in this section include *New Position Report* and *Employee Compensation*.

Appropriations are made at the functional level. The first page following each function tab is a *Function Summary*. This gives the reader a brief summary of departmental funding levels.

Function Summary

General Administration
Summary

	1998-99 Actual Expenditures	1999-00 Actual Expenditures	2000-01 Original Budget	2000-01 12 Month Estimate	2001-02 Department Requested	2001-02 Commissioner Approved
By Department ***(General Fund)***						
County Manager	$559,959	$563,463	$586,942	$582,862	$651,280	$651,280
Budget Office	$158,897	$169,913	$181,304	$170,749	$169,957	$169,957
Personnel	$394,840	$420,608	$438,114	$445,510	$486,282	$486,282
Finance	$266,560	$279,142	$286,183	$292,100	$302,407	$302,407
Purchasing	$172,404	$175,668	$182,696	$184,382	$191,254	$191,254
Central Services	$671,307	$635,403	$745,055	$638,811	$765,798	$765,798
Rent and Insurance	$183,638	$210,840	$225,450	$221,946	$226,463	$226,463
Information Systems	$536,648	$544,847	$579,249	$579,249	$655,739	$644,548
Total Function Expenditures	**$2,944,253**	**$2,999,884**	**$3,224,993**	**$3,115,609**	**$3,449,180**	**$3,437,984**
Offsetting Revenue	*$60,909*	*$159,300*	*$130,700*	*$139,164*	*$135,980*	*$135,980*
County Costs (net)	**$2,883,344**	**$2,840,584**	**$3,094,293**	**$2,976,445**	**$3,313,200**	**$3,302,004**
Authorized F.T.E.	**35.600**	**35.600**	**35.600**	**36.100**	**38.350**	**37.350**
Related Programs ***(General Fund)***						
County Manager Related	$7,528	$13,906	$32,750	$1,765	$750	$750
Personnel Related	$37,965	$31,762	$53,000	$38,000	$43,500	$43,500
Total Related Expenditures	**$45,493**	**$45,668**	**$85,750**	**$39,765**	**$44,250**	**$44,250**
Other Related Programs ***(Grant Fund)***						
County Manager Related Grant	$108,102	$264,489	$181,841	$181,841	$181,841	$181,841
Total Expenditures	**$108,102**	**$264,489**	**$181,841**	**$181,841**	**$181,841**	**$181,841**
Offsetting Revenue	*$108,102*	*$264,489*	*$181,841*	*$181,841*	*$181,841*	*$181,841*
County Costs (net)	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
Total General Administration and Related Expenditures	**$3,097,848**	**$3,310,041**	**$3,492,584**	**$3,337,215**	**$3,675,271**	**$3,664,075**

Function Summary summarizes fiscal information at the function level.

Compares budgeted revenues and expenditures to the original and estimated year-end expenditures in addition to two years of historical spending.

Total Functional Expenditures

Offsetting revenue associated with activities of the departments/programs within the function.

Number of full time equivalent positions. Organization charts in the Appendix show individual positions.

This cross-references programs or activities related to the functions. Actual appropriations are included in the Non-departmental function of the budget.

Programs or activities appropriated in funds other than the General Fund. Appropriations for these programs are done by separate project ordinances.

Department/Program Budget Page

Each department/program has a budget page that gives the reader a general description of the department or program, and projected outcomes for the upcoming budget year. *Outcomes* are performance expectations stated in quantitative and qualitative terms. *Measures* provide the reader with historical workload and performance indicators for each department/program. *Budget Highlights* explain budget fluctuations or other relevant information pertaining to the department or program. For the larger departments with several divisions, the budget also contains a summary page of that department.

Budget Office

	1995-96 Actual Expenditures	1996-97 Actual Expenditures	1997-98 Original Budget	1997-98 12 Month Estimate	1998-99 Department Requested	1998-99 Commissioner Approved
Budget Office *(General Fund)*						***Account: 455***
Personnel Services	$147,642	$148,899	$171,864	$147,877	$159,117	$159,117
Operations	9,286	8,539	9,440	12,614	10,840	10,840
Capital Outlay	1,969	12,475	0	10,258	0	0
Total Expenditures	**$158,897**	**$169,913**	**$181,304**	**$170,749**	**$169,957**	**$169,957**
Authorized F.T.E.	**3.000**	**3.000**	**3.000**	**3.000**	**3.000**	**3.000**
Total Budget Office Expenditures	**$158,897**	**$169,913**	**$181,304**	**$170,749**	**$169,957**	**$169,957**

Major Services

- Formulate and administer the annual operating budget
- Develop the 10 year Capital Improvements Plan for County and Schools
- Evaluate internal County policies and procedures
- Provide analytical support for special projects, such as, staff support for capital needs task force and school construction standards committee; emergency management service delivery models and costs analysis, measuring outcomes and service performance
- Staff support for school related issues and for citizen and internal committees

Objective Coordinate the annual budget and capital planning process

Outcomes

- Develop a technically sound budget and capital plan that requires no major amendments
- Provide a budget with a minimum 8 percent fund balance, based on Budget Office estimated expenditures and revenue for the prior year, which are within (plus or minus) 2 percent of actual revenues and expenditures
- Retain the GFOA Distinguished Budget Presentation Award and meet all the criteria of the awards program by all reviewers
- Meet all time lines as required by the North Carolina Local Government and Fiscal Control Act and as established by the Board of County Commissioners

Measures	1995-96 Actual	1996-97 Actual	1997-98 Estimate	1998-99 Projected
Fund Balance as Percent of Expenditures	10.6%	9.5%	at least 8%	at least 8%
Revenue/Expenditure Estimates Margin of Error	1.8%	< 2%	< 2%	< 2%
GFOA Criteria met	56 out of 60	59 out of 60	57 out of 60	60 out of 60

Department/Program Budget Page provides general

Provides current and historical fiscal information
for each category - Personnel Services,

Number of full-time equivalent positions paid from this program or department.

Associated activities to this program are shown as a cross-reference when applicable. These expenditures are made elsewhere in the budget. Not on this particular page.

Major Services - general description of the services of the department.

Outcomes and Measures - measure the success and

Budget highlights describe changes made for the

Fund Structure

The accounts of the County are organized on the basis of funds or account groups with each fund constituting a separate accounting entity. The operations of each fund are accounted for by providing a separate set of self-balancing accounts reflecting its assets, liabilities, fund balance, revenues and expenditures. The funds of the County are created because of the diverse nature of governmental operations and the necessity of complying with legal provisions. Orange County has three broad fund categories: governmental, proprietary and fiduciary. Only two of these, governmental and proprietary, are included in this document.

Government Funds

These funds account for expendable financial resources other than those accounted for in proprietary and fiduciary funds. Most of Orange County's functions are included in this fund type. The modified accrual basis of accounting is used in this fund.

"Basis of accounting" refers to criteria for determining when revenues and expenditures are recorded in the accounting system. The "modified accrual basis" requires that expenditures be recorded when a liability is incurred (time of receipt) for goods or services provided to the County. The expenditure is usually recorded before the funds are disbursed. This type of accounting also requires that most revenues be recorded when they are actually received. The modified accrual basis of accounting helps to keep financial practices on a conservative footing; expenditures are recorded as soon as the liabilities for them are incurred, and most revenues are not recorded until they have actually been received in cash.

The County's individual governmental funds include:

- **General Fund** - the general operating fund of the County, which accounts for normal recurring County activities such as education, human services, public safety, etc. These activities are funded by revenue sources such as property tax, sales tax, charges for services, etc.

- **Special Revenue Funds** - account for the proceeds of specific revenue sources (other than major capital projects) that require separate accounting because of legal restrictions or administrative action. Special revenue funds in Orange County include: Grant Projects Fund, Community Development Fund, Fire Districts Fund, Revaluation Fund, Visitors Bureau Fund, and Housing (Section 8) Fund.

- **Capital Projects Funds -** account for all resources used for acquisition, construction, or renovation of major capital facilities of Orange County, as well as Orange County Schools and Chapel Hill-Carrboro City Schools. Capital project funds in Orange County include: County Capital Projects Fund and School Capital Projects Fund. Prior to July 1, 1993, several funds were used to account for capital projects.

Proprietary Funds

These funds account for operations, which are similar to those found in the private sector because net income is determined in these funds. The accrual basis of accounting is used for this fund. In the accrual basis of accounting, revenues are recognized when they are earned and expenses are recognized when they are incurred. Orange County operates one type of proprietary funds:

- **Enterprise Funds -** account for operations that are intended to be self-supporting through charges made to users of services provided or where determination of net income is an important factor. Orange County presently has two enterprise funds, the Efland Sewer Enterprise Fund and the Solid Waste Enterprise Fund.

Fiduciary Funds

These funds are used to account for assets held by the County in a trustee capacity or as an agent for individuals, private organizations, other governmental units and/or other funds. Since, by state statutes, these funds are not subject to appropriation by the Board of County Commissioners, these funds are not included in this document. The County's fiduciary funds include:

- **Agency Funds** account for assets held by the County as an agent for other governmental units. These monies are accounted for in essentially the same manner as governmental funds.

- **Non-expendable Trust Funds** account for assets, held by the County in a trustee capacity, which are designated for a particular purpose. These monies are accounted for basically in the same manner as proprietary funds.

Functions

Each fund is further divided into functions, which represent the level of authorization by the governing board. Revenue functions include Property Taxes, Sales Tax, Licenses and Permits, Intergovernmental, Charges for Services, Interest Income, Miscellaneous Income and Fund Balance. Orange County's appropriation functions include: Governing and Management, General Services, Community and Environment, Human Services, Public Safety, Culture and Recreation, Education, Transfers to Other Funds, and Debt Service.

Departments/Programs

Each function is comprised of two or more departments, and each department may be further represented by a program. In this document, each department or program summary contains a program description, prior year accomplishments, coming year objectives, a budget summary by expenditure category, and offsetting revenues. For departments administering more than one program a department summary precedes the department's program summaries.

Basis of Budgeting

Budgetary accounting is used for management control of all funds of the County. Annual budget ordinances are adopted on the modified accrual basis at the fund level and amended as required for the operations of the general, special revenue, and proprietary funds.

The Comprehensive Annual Financial Report (CAFR) shows the County's finances on the basis of "generally accepted accounting principles" (GAAP). In most cases, this conforms to the way the County prepares its budget. Two exceptions are the treatment of depreciation expense and compensated absences. Depreciation is not budgeted but capital improvements in the CAFR are depreciated. Compensated absences are accrued as expenditures in the CAFR and are not included in the budget. The CAFR shows fund revenues and expenditures on both a GAAP basis and budgetary basis for comparison purposes.

Permanent Full-Time Equivalent (FTE) Positions
All Funds

	2003-04 Actual F.T.E.'s	2004-05 Actual F.T.E.'s	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
General Fund						
Governing & Management						
Commissioners	4.000	4.000	4.000	4.000	4.000	4.000
County Manager	10.000	10.000	10.000	10.000	10.000	10.000
Animal Services	0.000	16.000	24.000	24.000	27.000	27.000
Budget Office	3.000	3.000	3.000	3.000	3.000	3.000
Finance	5.750	6.000	6.000	6.000	6.000	6.000
Purchasing	3.000	3.000	3.000	3.000	4.000	4.000
Central Services	3.000	3.000	3.000	3.000	2.000	2.000
Personnel	7.000	8.000	8.000	8.000	8.000	8.000
Governing & Management Total	**35.750**	**53.000**	**61.000**	**61.000**	**64.000**	**64.000**
General Services						
Elections	4.000	4.000	4.000	4.000	4.000	4.000
Information Systems	8.600	8.600	8.600	8.600	9.600	9.600
Land Records	7.000	7.000	7.000	7.000	7.000	7.000
Register of Deeds	15.750	15.750	15.750	15.750	15.750	15.750
Tax Assessor	11.200	10.800	10.800	10.800	10.800	10.800
Tax Collector	11.000	13.000	13.000	13.000	13.000	13.000
Buildings & Grounds	34.000	34.000	34.000	34.000	34.000	34.000
Motor Pool	6.000	6.000	6.000	6.000	6.000	6.000
Sanitation	15.000	15.000	15.000	15.000	15.000	15.000
General Services Total	**112.550**	**114.150**	**114.150**	**114.150**	**115.150**	**115.150**
Community & Environment						
Planning	34.525	34.525	34.525	34.525	35.000	35.000
Environment & Resources Conservation	6.475	6.475	6.475	6.475	8.000	7.000
Economic Development	4.000	3.500	3.500	3.500	3.500	3.500
Soil & Water	4.000	4.000	4.000	4.000	4.000	4.000
Community & Environment Total	**49.000**	**48.500**	**48.500**	**48.500**	**50.500**	**49.500**
Culture & Recreation						
Recreation and Parks	15.000	16.000	16.000	16.000	16.000	16.000
Library (1)	13.125	13.125	13.125	14.125	14.125	14.125
Arts Commission	1.000	1.000	1.000	1.000	1.000	1.000
Culture & Recreation Total	**29.125**	**30.125**	**30.125**	**31.125**	**31.125**	**31.125**
Human Services						
Social Services						
Administration	25.000	25.000	22.000	22.000	22.000	22.000
Children/Family Services	62.000	65.000	65.000	65.000	66.000	66.000
Economic Services	51.000	57.000	60.000	64.000	64.000	64.000
Skills Development Center	1.000	1.000	1.000	1.000	1.000	1.000
Veterans' Services	1.000	1.000	1.000	1.000	1.000	1.000
Social Services Total	*140.000*	*149.000*	*149.000*	*153.000*	*154.000*	*154.000*

Permanent Full-Time Equivalent (FTE) Positions
All Funds

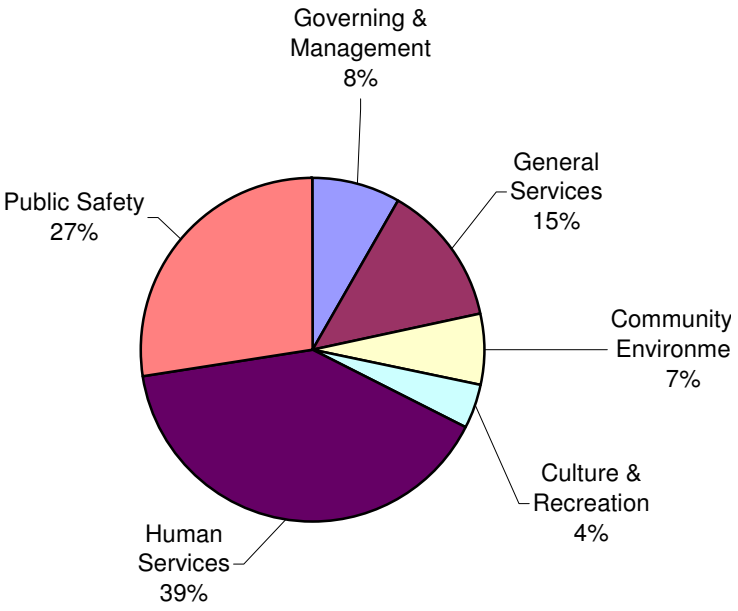
	2003-04 Actual F.T.E.'s	2004-05 Actual F.T.E.'s	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Health						
Central Administrative Services	15.000	16.000	16.000	16.000	16.000	16.000
Dental Health	7.596	8.596	8.696	8.696	8.696	8.696
Health Promotion and Education	5.000	5.000	5.250	5.250	5.500	5.500
Personal Health	41.340	41.340	41.840	41.840	41.840	41.840
Environmental Health	14.000	14.000	14.000	14.000	18.000	16.000
Animal Control	8.000	8.000	0.000	0.000	0.000	0.000
Health Total	*90.936*	*92.936*	*85.786*	*85.786*	*90.036*	*88.036*
Cooperative Extension	10.000	13.000	13.000	13.000	13.000	13.000
Aging						
Administration	2.200	2.200	2.200	2.200	2.200	2.200
Community Based Services	5.000	5.000	5.000	5.000	8.500	5.000
Elder Care Program	4.000	4.875	4.875	4.875	5.000	5.000
RSVP	2.000	2.000	2.000	2.000	2.000	2.000
Aging Total	*13.200*	*14.075*	*14.075*	*14.075*	*17.700*	*14.200*
Orange Public Transportation	15.550	14.550	14.550	16.050	16.050	16.050
Human Rights and Relations	5.750	4.750	4.750	4.750	5.000	5.000
Child Support	12.000	12.000	12.000	12.000	12.000	12.000
OPC Legal Support	0.000	1.000	1.000	1.000	1.000	1.000
Human Services Total	**287.436**	**301.311**	**294.161**	**299.661**	**308.786**	**303.286**
Public Safety						
Sheriff	122.500	122.500	122.500	122.500	124.500	122.500
EMS						
Administration	4.000	4.000	4.000	4.000	4.000	4.000
Medical Services	38.000	46.000	46.000	46.000	50.000	50.000
Fire Services	3.000	3.000	3.000	3.000	4.000	4.000
Telecommunications	27.000	27.000	27.000	27.000	29.000	29.000
EMS Total	*72.000*	*80.000*	*80.000*	*80.000*	*87.000*	*87.000*
Public Safety Total	**194.500**	**202.500**	**202.500**	**202.500**	**211.500**	**209.500**
General Fund Total	**708.361**	**749.586**	**750.436**	**756.936**	**782.061**	**773.561**

Permanent Full-Time Equivalent (FTE) Positions
All Funds

	2003-04 Actual F.T.E.'s	2004-05 Actual F.T.E.'s	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Other Funds						
Aging - Senior Health Coordination	1.000	1.000	1.000	1.000	1.000	1.000
Assessor - Revaluation	1.800	1.200	1.200	1.200	1.200	1.200
Criminal Justice Partnership (OJJ)	1.000	1.000	1.000	1.000	1.000	1.000
Hyconeechee Regional Library	0.600	0.600	0.600	0.600	0.600	0.600
Emergency Telephone	2.000	2.000	2.000	2.000	2.000	2.000
Health - Home Visiting	2.500	2.500	2.500	2.500	2.500	2.500
Health - Community Health Advocacy	1.000	1.000	1.000	1.000	1.000	1.000
Health - Community Awareness	1.000	1.000	1.000	1.000	1.000	1.000
Health - Child Care Health Consultant	0.000	0.000	1.000	1.000	1.000	1.000
Health - Sr PHE Healthy Carolinians	1.000	0.500	0.250	0.250	0.250	0.250
Housing - Section 8	6.000	6.000	6.000	6.000	6.000	6.000
Housing - Urgent Repair Program	1.000	1.000	1.000	1.000	1.000	1.000
Sheriff - Cops in Schools	2.000	2.000	2.000	2.000	2.000	2.000
Solid Waste/Landfill Operations	38.000	43.000	43.000	43.000	43.000	43.000
Visitors Bureau	6.000	6.000	6.000	6.000	6.000	6.000
Other Funds Total	**64.900**	**68.800**	**69.550**	**69.550**	**69.550**	**69.550**
Grand Total	**773.261**	**818.386**	**819.986**	**826.486**	**851.611**	**843.111**

(1) Library includes the Orange County Library, Carrboro Library, Carrboro Cybrary, and Cedar Grove Library.

General Fund FTE by Function



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Revenue by Category

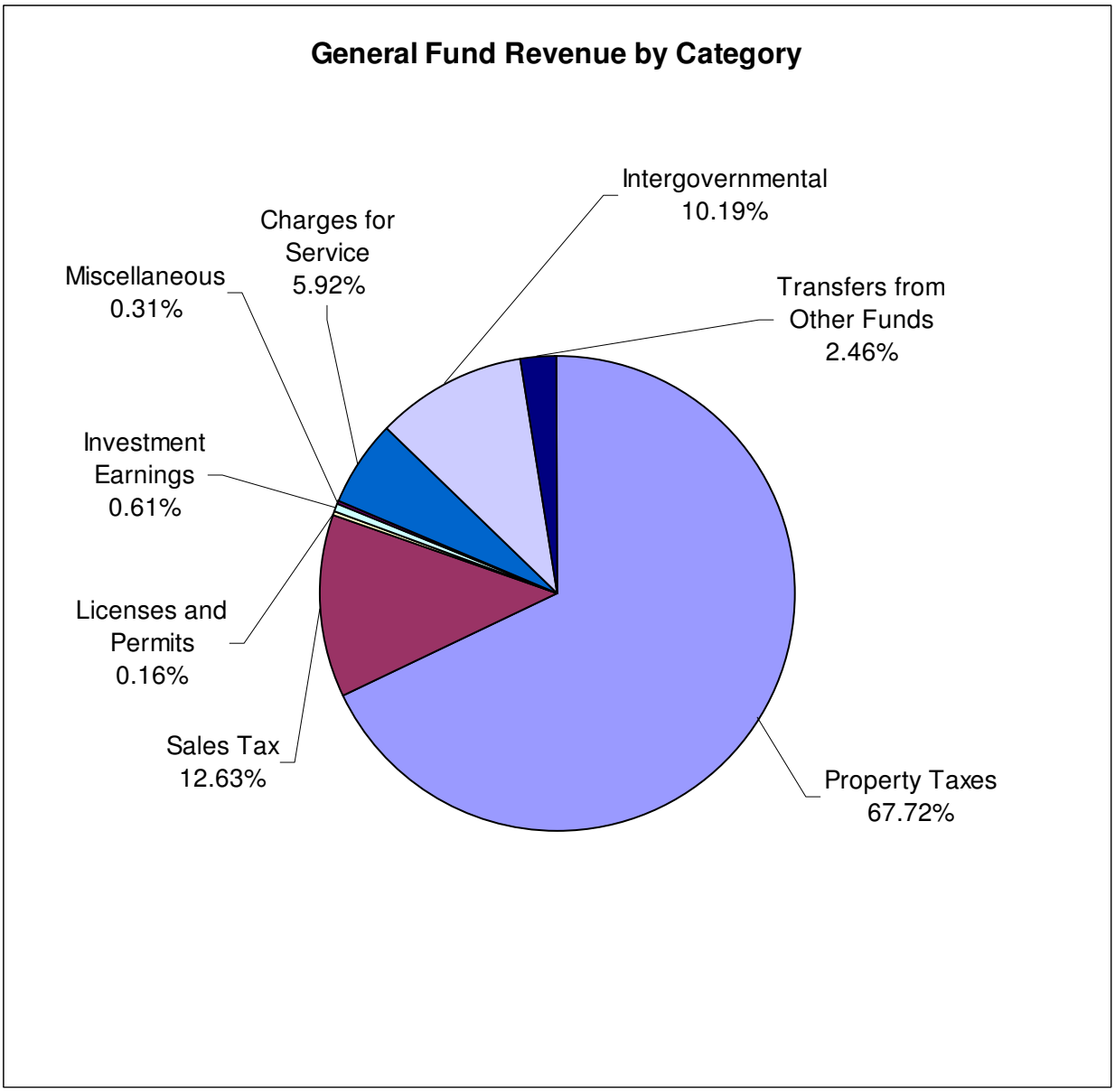
Summary - General Fund

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommends
Property Taxes						
Property Taxes	$75,257,431	$81,229,518	$93,099,981	$91,807,486	$94,764,808	$102,633,772
Motor Vehicles	$6,443,734	$6,733,532	$7,010,014	$6,892,000	$7,010,014	$7,604,273
Gross Recipts	$39,823	$40,185	$50,000	$40,100	$40,000	$40,000
Delinquent Taxes	$612,875	$576,820	$610,000	$550,000	$550,000	$550,000
Interest on Delinquent Taxes	$349,992	$354,134	$325,000	$325,000	$325,000	$325,000
Late List Penalties	$57,091	$39,855	$65,000	$40,000	$40,000	$40,000
Animal Taxes	$116,683	$108,825	$110,000	$110,000	$107,500	$107,500
Beer and Wine	$203,330	$210,399	$215,000	$215,000	$215,000	$215,000
Total Property Tax	**$83,080,959**	**$89,293,268**	**$101,484,995**	**$99,979,586**	**$103,052,322**	**$111,515,545**
Sales Tax						
One Cent	$6,628,218	$6,871,184	$7,430,000	$7,365,938	$7,430,000	$7,430,000
Article 40 Half Cent	$5,172,958	$5,084,518	$4,793,105	$4,701,075	$4,793,105	$4,793,105
Article 42 Half Cent	$4,403,658	$4,270,876	$4,793,105	$4,666,840	$4,793,105	$4,793,105
Article 44 Half Cent	$3,652,924	$3,559,690	$3,790,000	$3,679,440	$3,790,000	$3,790,000
Prior Years' Reimbursements (one Cent)	$8,028	$0	$0	$0	$0	$0
Total Sales Tax	**$19,865,785**	**$19,786,268**	**$20,806,210**	**$20,413,293**	**$20,806,210**	**$20,806,210**
Licenses and Permits						
Privilege License	$11,726	$9,785	$11,500	$11,500	$10,000	$10,000
Franchise Fees	$214,991	$247,065	$275,000	$256,305	$260,000	$260,000
Total Licenses & Permits	**$226,717**	**$256,850**	**$286,500**	**$267,805**	**$270,000**	**$270,000**
Investment Earnings	**$221,670**	**$526,505**	**$510,000**	**$1,000,000**	**$1,000,000**	**$1,000,000**
Miscellaneous	**$523,681**	**$577,883**	**$491,258**	**$519,068**	**$504,780**	**$504,780**
Appropriated Fund Balance	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

Revenue by Category

Summary - General Fund

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommends
Charges for Service						
Aging and Transportation	$307,732	$241,631	$215,197	$260,908	$278,198	$278,198
Child Support Enforcement	$1,930	$1,420	$2,000	$2,200	$2,000	$2,000
Community Planning	$991,293	$1,007,831	$895,262	$1,170,460	$1,135,700	$1,135,700
Emergency Management	$1,160,410	$1,378,126	$1,463,000	$1,543,000	$1,568,000	$1,568,000
Health Permits	$1,222,963	$1,214,415	$1,417,700	$1,396,637	$1,505,823	$1,505,823
Land Records	$14,847	$11,134	$13,000	$11,078	$11,000	$11,000
Library Services	$14,246	$22,908	$18,325	$25,721	$21,450	$21,450
Recreation and Parks	$125,525	$137,783	$130,775	$147,315	$175,000	$175,000
Register of Deeds	$1,855,499	$1,840,574	$1,941,580	$1,840,171	$1,856,328	$1,856,328
Sheriff	$1,872,997	$2,206,001	$2,275,000	$2,720,969	$2,738,200	$2,738,200
Social Services	$0	$0	$0	$0	$0	$0
Tax Collection	$125,516	$124,042	$125,000	$125,000	$125,000	$125,000
Other	$177,921	$294,351	$388,836	$405,748	$336,225	$336,225
Total Charges for Service	**$7,870,879**	**$8,480,216**	**$8,885,675**	**$9,649,207**	**$9,752,924**	**$9,752,924**
Intergovernmental						
Aging and Transportation	$786,566	$824,885	$687,474	$758,688	$699,690	$699,690
Child Support Enforcement	$772,606	$694,873	$754,000	$750,000	$745,000	$745,000
Community Planning	$11,667	$5,345	$0	$0	$0	$0
Emergency Management	$90,884	$43,818	$46,384	$32,354	$20,000	$20,000
Health	$558,406	$706,765	$543,338	$684,721	$558,058	$564,998
Human Rights and Relations	$50,482	$128,918	$65,500	$154,500	$73,800	$73,800
Library	$123,835	$121,953	$126,391	$127,597	$127,246	$127,246
Lottery Proceeds	$0	$0	$0	$0	$0	$2,414,045
Recreation & Parks	$0	$111,829	$92,158	$78,500	$100,897	$100,897
Sheriff	$483,789	$388,099	$495,669	$404,820	$107,568	$107,568
Social Services	$8,937,413	$9,404,269	$9,570,856	$9,760,722	$9,932,808	$9,932,808
Tax Collections	$0	$0	$37,900	$37,900	$39,663	$39,663
Local	$1,896,119	$2,508,126	$1,772,683	$2,186,203	$1,960,663	$1,960,663
Total Intergovernmental	**$13,711,768**	**$14,938,881**	**$14,192,353**	**$14,976,005**	**$14,365,393**	**$16,786,378**
Transfers from Other Funds	**$2,975,167**	**$2,454,825**	**$3,199,883**	**$3,199,883**	**$4,030,825**	**$4,044,370**
Total Revenue	**$128,476,625**	**$136,314,695**	**$149,856,874**	**$150,004,847**	**$153,782,454**	**$164,680,207**


General Fund Revenue by Category
Intergovernmental 10.19%
Charges for Service 5.92%
Miscellaneous 0.31%
Transfers from Other Funds 2.46%
Investment Earnings 0.61%
Licenses and Permits 0.16%
Sales Tax 12.63%
Property Taxes 67.72%

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Expenditures by Department

Summary - General Fund

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Governing and Management						
Board of County Commissioners	$443,892	$475,201	$504,273	$474,791	$551,210	$506,597
County Manager	$907,899	$932,594	$931,235	$957,320	$1,015,712	$1,013,111
Animal Services[1]	$2,261	$913,064	$1,588,043	$1,452,419	$1,668,430	$1,665,537
Budget	$237,452	$260,686	$262,291	$245,760	$261,853	$261,745
Finance	$389,096	$413,357	$419,783	$427,892	$447,859	$444,521
Purchasing	$231,672	$240,383	$248,309	$251,467	$320,358	$320,236
Central Services	$1,462,296	$1,458,995	$1,786,685	$1,816,530	$1,880,715	$1,831,347
Rents and Insurance	$85,215	$25,025	$105,194	$121,826	$134,161	$123,194
Personnel	$611,737	$638,407	$671,638	$691,343	$698,205	$698,167
Non-Departmental	$715,618	$876,625	$1,270,958	$1,019,658	$2,409,265	$2,409,265
Governing and Management Total	**$5,087,135**	**$6,234,336**	**$7,788,409**	**$7,459,006**	**$9,387,768**	**$9,273,720**
General Services						
Board of Elections	$322,017	$471,360	$449,293	$477,139	$423,278	$421,408
Information Technology	$972,801	$1,118,172	$1,255,168	$1,190,482	$1,392,037	$1,379,369
Land Records	$466,752	$489,078	$470,292	$476,832	$499,606	$497,352
Register of Deeds	$916,688	$899,830	$987,764	$959,809	$1,012,952	$1,011,414
Tax Assessor	$638,475	$780,543	$816,935	$867,031	$869,569	$867,440
Tax Collector	$675,971	$717,021	$799,844	$773,769	$850,577	$849,576
Buildings & Grounds	$2,619,765	$2,891,363	$2,779,223	$2,983,481	$3,255,380	$2,997,888
Motor Pool	$26,015	$136,356	$376,407	$376,782	$408,100	$356,982
Sanitation	$1,665,683	$1,645,589	$1,819,654	$1,804,402	$1,896,955	$1,885,194
Non-Departmental	$0	$9,945	($190,000)	$9,009	$60,000	$60,000
General Services Total	**$8,304,167**	**$9,159,258**	**$9,564,580**	**$9,918,736**	**$10,668,454**	**$10,326,623**
Community & Environment						
Planning	$2,140,396	$2,262,914	$2,328,486	$2,341,858	$2,515,390	$2,476,779
Environment and Resource Conservation	$404,203	$456,549	$532,426	$481,855	$617,622	$593,061
Economic Development	$259,484	$232,853	$265,811	$260,020	$285,289	$284,849
Soil & Water	$241,215	$257,853	$261,517	$261,232	$275,315	$274,871
Non-Departmental	$52,192	$40,580	$83,021	$97,405	$316,456	$252,311
Community & Environment Total	**$3,097,490**	**$3,250,748**	**$3,471,261**	**$3,442,370**	**$4,010,072**	**$3,881,871**
Human Services						
Social Services						
Public Assistance	$4,083,447	$4,651,983	$5,040,779	$4,791,730	$5,103,280	$5,103,280
Administration	$1,451,834	$1,430,994	$1,383,346	$1,342,395	$1,486,763	$1,472,757
Children/Family Services	$3,864,804	$4,032,439	$4,293,406	$4,220,554	$4,574,015	$4,574,015
Veteran's Services	$54,359	$56,321	$57,238	$59,019	$60,652	$60,502
Economic Services	$2,565,321	$2,939,240	$3,516,224	$3,259,530	$3,722,580	$3,722,580
Skills Development Center	$62,911	$68,514	$74,222	$65,013	$76,528	$74,939
Subsidy	$4,662,100	$4,751,292	$4,756,631	$4,762,612	$4,884,371	$4,884,371
Social Services Total	**$16,744,776**	**$17,930,784**	**$19,121,846**	**$18,500,853**	**$19,908,189**	**$19,892,444**
Health						
Central Administration Services	$805,044	$763,557	$859,338	$834,307	$900,192	$894,525
Dental Health	$584,427	$583,836	$710,014	$698,542	$780,522	$755,398
Promotion and Education	$284,488	$367,983	$398,032	$398,296	$438,211	$437,898
Environmental Health	$930,312	$923,214	$1,006,366	$1,018,846	$1,261,780	$1,236,708
Personnal Health[2]	$2,846,679	$3,084,819	$2,862,490	$2,935,028	$3,013,925	$3,006,016
Risk Management and Quality Assurance	$139,250	$190,156	$192,027	$223,635	$210,640	$206,835
Animal Control[1]	$869,329	$328,857	$0	$0	$0	$0
Health Total	**$6,459,528**	**$6,242,423**	**$6,028,267**	**$6,108,653**	**$6,605,270**	**$6,537,380**

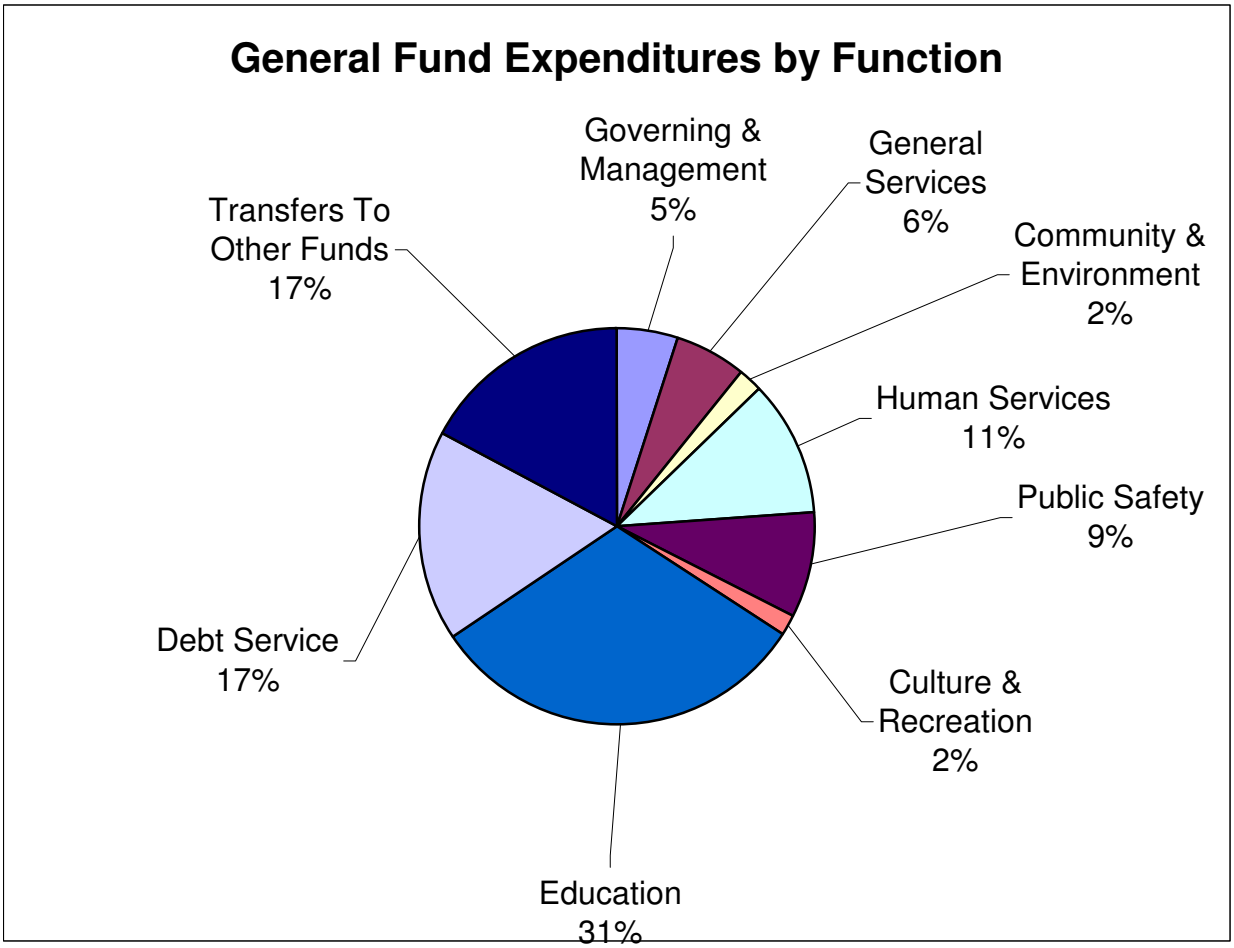
Expenditures by Department

Summary - General Fund

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Aging						
Administration	$304,828	$232,626	$190,518	$202,236	$195,656	$195,656
Community Based Services	$496,834	$537,307	$554,189	$601,026	$596,935	$477,292
Elder Care Program	$430,516	$460,855	$399,789	$459,569	$432,652	$432,602
RSVP	$138,700	$135,798	$137,255	$138,926	$145,952	$145,952
Aging Total	**$1,370,878**	**$1,366,585**	**$1,281,751**	**$1,401,757**	**$1,371,195**	**$1,251,502**
Orange Public Transportation	$1,003,714	$948,355	$945,600	$968,036	$1,063,410	$1,063,410
Human Rights and Relations	$286,237	$244,251	$347,113	$352,436	$373,795	$373,574
Child Support	$762,881	$773,369	$796,433	$799,011	$851,671	$848,727
Mental Health	$1,294,000	$1,369,265	$1,370,832	$1,377,158	$1,516,010	$1,379,795
Non-Departmental[2]	$1,217,334	$1,171,713	$1,752,582	$1,809,543	$2,144,587	$1,845,427
Human Services Total	**$29,542,793**	**$30,503,998**	**$32,129,721**	**$31,795,642**	**$34,331,190**	**$33,682,528**
Public Safety						
Sheriff	$8,045,641	$8,265,597	$8,196,206	$8,371,392	$8,717,063	$8,714,842
EMS						
Administration	$321,194	$260,976	$291,521	$283,111	$337,563	$337,197
Fire Services	$210,775	$223,133	$237,883	$177,336	$281,578	$279,179
Communications	$1,503,946	$1,479,963	$1,581,241	$1,561,526	$1,805,143	$1,788,534
Emergency Medical Services	$2,636,296	$2,985,560	$3,098,224	$3,452,979	$3,896,564	$3,602,762
EMS Total	**$4,672,211**	**$4,949,633**	**$5,208,869**	**$5,474,953**	**$6,320,848**	**$6,007,672**
Courts	$178,674	$141,545	$182,000	$155,868	$169,901	$169,901
Non-Departmental	$329,719	$308,584	$338,214	$326,374	$813,330	$813,330
Public Safety Total	**$13,226,246**	**$13,665,359**	**$13,925,289**	**$14,328,586**	**$16,021,142**	**$15,705,745**
Culture and Recreation						
Recreation & Parks	$1,070,513	$1,362,518	$1,508,897	$1,489,018	$1,679,500	$1,636,385
Library Services	$847,549	$967,135	$1,005,887	$1,032,560	$1,067,883	$1,067,633
Arts Commission	$108,472	$102,911	$103,334	$132,484	$108,852	$108,692
Other Municipal Support	$375,141	$375,141	$375,141	$375,141	$375,141	$375,141
Non-Departmental	$107,448	$77,278	$95,780	$95,780	$125,225	$110,425
Culture and Recreation Total	**$2,509,123**	**$2,884,983**	**$3,089,039**	**$3,124,984**	**$3,356,601**	**$3,298,276**
Education						
Current Expense	$44,684,324	$46,736,614	$49,981,296	$49,981,296	$56,075,404	$53,793,744
Non-Departmental	$0	$0	$0	$0	$800,000	$800,000
Recurring Capital	$1,777,358	$2,015,654	$2,290,258	$2,290,258	$2,400,000	$2,400,000
Education Total	**$46,461,682**	**$48,752,268**	**$52,271,554**	**$52,271,554**	**$59,275,404**	**$56,993,744**
Non-departmental						
Debt Service	$16,816,158	$17,714,427	$19,711,775	$19,661,775	$23,379,243	$23,379,243
Transfers to Other Funds	$4,231,481	$3,749,708	$7,905,246	$8,033,681	$8,138,457	$8,138,457
Non-departmental Total	**$21,047,639**	**$21,464,135**	**$27,617,021**	**$27,695,456**	**$31,517,700**	**$31,517,700**
Total Expenditures	**$129,276,274**	**$135,915,084**	**$149,856,874**	**$150,036,334**	**$168,568,331**	**$164,680,207**

[1]Animal Services is a newly constructed department that includes Animal Control and the Animal Shelter, which were previously in the Health Department.

[2]The School Nurse program, which was previously included in the Personal Health division has been trasnsferred to Human Servcies Non-Departmentals.


General Fund Expenditures by Function
Governing & Management 5%
General Services 6%
Community & Environment 2%
Human Services 11%
Public Safety 9%
Culture & Recreation 2%
Education 31%
Debt Service 17%
Transfers To Other Funds 17%

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Governing & Management

Summary

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
By Department *(General Fund)*						
Board of County Commissioners	$443,892	$475,201	$504,273	$474,791	$551,210	$506,597
County Manager	$907,899	$932,594	$931,235	$957,320	$1,015,712	$1,013,111
Animal Services*	$2,261	$913,064	$1,588,043	$1,452,419	$1,668,430	$1,665,537
Budget	$237,452	$260,686	$262,291	$245,760	$261,853	$261,745
Finance	$389,096	$413,357	$419,783	$427,892	$447,859	$444,521
Purchasing	$231,672	$240,383	$248,309	$251,467	$320,358	$320,236
Central Services	$1,462,296	$1,458,995	$1,786,685	$1,816,530	$1,880,715	$1,831,347
Rents and Insurance	$85,215	$25,025	$105,194	$121,826	$134,161	$123,194
Personnel	$611,737	$638,407	$671,638	$691,343	$698,205	$698,167
Non-Departmental**	$715,618	$876,625	$1,270,958	$1,019,658	$2,409,265	$2,409,265
Total Function Expenditures	**$5,087,135**	**$6,234,336**	**$7,788,409**	**$7,459,006**	**$9,387,768**	**$9,273,720**
Offsetting Revenue	*($272,848)*	*($445,383)*	*($575,004)*	*($562,118)*	*($553,229)*	*($553,229)*
County Costs (net)	**$4,814,287**	**$5,788,953**	**$7,213,405**	**$6,896,888**	**$8,834,539**	**$8,720,491**
Other Related Programs *(Grant Fund)*						
Orange-Chatham Justice Partnership	$240,097	$192,495	$219,221	$246,845	$178,314	$178,314
Total Expenditures	**$240,097**	**$192,495**	**$219,221**	**$246,845**	**$178,314**	**$178,314**
Offsetting Revenue	*($185,346)*	*($178,975)*	*($207,721)*	*($237,437)*	*($166,814)*	*($166,814)*
County Costs (net)	**$54,751**	**$13,520**	**$11,500**	**$9,408**	**$11,500**	**$11,500**
Total Governing and Management	**$5,327,232**	**$6,426,831**	**$8,007,630**	**$7,705,851**	**$9,566,082**	**$9,452,034**

* Animal Services is a newly constructed department that includes Animal Control and the Animal Shelter, which were previously in the Health Department.

** Non-departmental in this function includes "reserve" funding for several items that will be transferred to individual departments upon BOCC approval of the budget. Examples of these items include the proposed pay plan components, a potential health insurance increase, and a fund established as a reserve that could be used to make up potential state funding cuts that may be passed on to the County or schools via upcoming

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Board of County Commissioners						
	2003-04	2004-05	2005-06	2005-06	2006-07	2006-07
	Actual	Actual	Original	12-Month	Department	Manager
	Expenditures	Expenditures	Budget	Estimate	Requested	Recommended
Board of County Commissioners (General Fund)						**Account: 2000**
Personnel Services	$303,446	$327,214	$353,456	$329,508	$395,738	$368,824
Operations	$127,917	$144,338	$148,717	$143,006	$149,727	$132,028
Capital Outlay	$12,529	$3,648	$2,100	$2,277	$5,745	$5,745
Total Expenditures	**$443,892**	**$475,201**	**$504,273**	**$474,791**	**$551,210**	**$506,597**

Major Services

- Responds to daily citizen inquiries, answering questions and providing requested information
- Provides staff support to members of the Orange County Board of Commissioners
- Provides information to citizens and news media on current and upcoming issues
- Maintains public records including agenda material, minutes and ordinances
- Supports County volunteer boards and commissions by providing orientation and effectiveness training, maintaining membership records and assisting in advertising and filling current vacancies
- Maintains the official duly executed copies of all agreements, contracts, memos of understanding and resolutions for the County
- Coordinating through the County Manager's office to assist other departments in communicating their policies and services to the public
- Provides on the County's website agenda materials/minutes for BOCC meetings
- Maintains the County's web page, updating as necessary

Objective

The objective of the Clerk's office is to serve the citizens and elected representatives of Orange County by providing requested information in a timely manner; provide County Departments with internet technical support and editorial assistance as necessary; provide staff support for members of the BOCC and other County boards and to maintain County ordinances, meeting minutes and other official documents in accordance with State law.

Outcomes

- Citizens and elected officials are served in a timely manner by professional and knowledgeable staff and receive correct information
- Citizens are provided with information electronically through the County's web site
- BOCC members are provided information with which to make informed decisions
- Effective communication strategies result in a positive image for the County
- Full membership on advisory boards and commissions enhances the probability for better decisions
- Meetings are conducted according to the general statutes and the Open Meetings Law
- Citizens are provided effective services through optimum utilization of resources and talents
- Citizens, elected officials and County staff are treated with honesty and integrity
- Staff has the opportunity to be resourceful and innovative in meeting the needs of each of our citizens.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Telephone calls and requests for information received from citizens and the media	5300	5000	5500	5000	5000
Requests received from County Commissioners	1300	1400	1470	1500	1575
Requests received from County departments/employees	1100	1200	1250	1300	1350
Contracts, Agreements, resolutions and other legal documents maintained in the Clerk's Office	350	400	435	500	550
BOCC meetings	73	75	75	80	80
Closed Session Minutes	14	9	10	30	20
Regular/Special Meeting Minutes	73	75	75	80	80
Membership on Boards and Commissions, TF, and other short-termed committees	425	450	500	400	400
Web page updates	825	800	840	1000	1200
News Releases prepared and distributed	140	150	150	200	250

Budget Highlights:

- Personnel Services includes funding of the vacant Communications Specialist position for a six-month period from January through June 2007.
- Increases in Operations include additional funds for Telephone costs of $2,850 and Recognition Programs of $1,000.
- The Capital Outlay ($5,745) provides for the purchase of a back-up digital recording software system for Board of Commissioners meetings.
- The following are projects the department accomplished during FY 2005-06:
- Creation, publication and distribution of the Orange County Information and Referral Guide for 2005 (the Orange Book)
- Digital recording of BOCC meetings
- All BOCC minutes on Internet, dating back to 1937, for public access.

County Manager						
	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
County Manager (General Fund)						***Account: 2100***
Personnel Services	$849,769	$873,671	$880,085	$911,779	$966,950	$966,950
Operations	$51,010	$58,923	$51,150	$45,541	$48,762	$46,161
Capital Outlay	$7,120	$0	$0	$0	$0	$0
Total Expenditures	**$907,899**	**$932,594**	**$931,235**	**$957,320**	**$1,015,712**	**$1,013,111**
Orange/Chatham Justice Partnership (Grant Projects)						***Account: 7050***
Total Expenditures	**$240,097**	**$192,495**	**$219,221**	**$246,845**	**$178,314**	**$178,314**
Offsetting Revenue	($185,346)	($178,975)	($207,721)	($237,437)	($166,814)	($166,814)
County Costs (net)	**$54,751**	**$13,520**	**$11,500**	**$9,408**	**$11,500**	**$11,500**
Total County Manager and Related Expenditures	**$1,147,996**	**$1,125,089**	**$1,150,456**	**$1,204,165**	**$1,194,026**	**$1,191,425**

Major Services

- Establish budget criteria and performance levels of service for all County departments to assure that services are delivered to citizens with efficiency and effectiveness
- Coordinate the County legislative process through agenda preparation, presentation, and follow up
- Document, assign responsibility, and coordinate response to items identified at Commissioner meetings that need follow up action
- Implement Board of County Commissioners policies
- Monitor and evaluate County operations and coordinate the implementation of Board initiatives
- Oversee the development, presentation and administration of the annual operating budget and capital investments plan
- Investigate and develop strategies for improving service delivery, with emphasis on tangible and measurable service outcomes for County residents
- Develop and coordinate promotional materials and special programs among departments and staff
- Provide administrative oversight and support to the Orange/Chatham Justice Partnership projects and new initiatives
- Coordinate the withdrawal of water from, and maintenance of minimum flows in, the Eno River in accordance with the requirements of the Eno Capacity Use Agreement
- Manage the operation and maintenance of the Efland sewer system
- Provide engineering/environmental and technical guidance on water resources issues to the Board of County Commissioners and to various County-related intergovernmental committees and appointed citizen boards and commissions
- Provide engineering review, documents, guidance, and support to the Board of County Commissioners and County-related intergovernmental committees and appointed citizen boards and commissions on utility and water/wastewater utility extension policies and issues
- Provide guidance to the County's two school systems on matters related to funding for operations and capital facilities

- Provide management and analytical support to the development and implementation of solid waste management and reduction policies and programs
- Assist the Board of Commissioners in identifying, developing, monitoring, and advocating for proposed legislation for the BOCC's legislative agenda submitted annually to the North Carolina General Assembly
- Provide staff leadership and organizational support to the Human Services Advisory Commission and the Cable Advisory Committee
- Manage the outside agency annual grant application process
- Provide frontline customer relations and constituent services to visitors and callers to the Government Services Center

Measures

- County Commissioner requests for information, correspondence, draft legislative action, or other decision-support materials are handled appropriately and within timeframes agreed upon between the requester(s) and staff
- Citizen requests for information, explanation of policy, and problem resolution are handled promptly, professionally, courteously, and fairly, with initial response within one work day
- County Commissioners agenda production process is on time and accurate
- Consistent and timely follow up with department heads ensures that 100% of time-sensitive and 80% of routine Board of Commissioner meeting follow up and other action items are resolved within projected timeframes
- As adopted in May 2001, the "General Plan for Legislation Support Process for North Carolina General Assembly Sessions" is effectively administered to keep County Commissioners informed about the County's State legislative initiatives and developments of general interest regarding County programs and services
- All outside agencies receiving funds from the County, that assist in the provision of human services to Orange County citizens, have a signed performance agreement in place to assure fiscal accountability and to document service outcomes

	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Commissioner meeting agendas delivered to Board with no major errors & at least 2 days prior to meeting	100%	100%	100%	100%
Annual number of Manager's Memos sent to Board regarding developments of general interest	33	32	30	31
Citizen inquiries receiving initial response within one working day	95%	95%	95%	95%
BOCC meeting follow-up actions resolved	80%	85%	80%	85%

Outcomes

- Continued to serve as lead in executing the technical and analytical tasks associated with Schools Collaboration and other special projects regarding the school districts
- Appointed first Animal Services Director to lead and manage the functional consolidation of Animal Control and Animal Sheltering.

- Provided significant assistance to individual Board members and entire Board in development, review, and consideration of maps and other related materials for potential district elections for the Board of Commissioners.
- Maintained consultative role to OPC/LME board and staff in the fiscal review and policy design phase of local program and service divestiture under mental health reform.
- Continued to effectively utilize the Social Safety Net reserve fund account to address consequences of federal and state budgetary actions and lessen adverse impacts on the County's most vulnerable populations.
- Helped to champion and direct policy development and organizational commitment to conservation efforts in fuel, energy, and water resources.
- Concluded longstanding cable franchise renewal process with favorable terms for County interests in service extension and capital equipment for government access programming.
- Provided high level staff assistance and logistical support to the on-going work of Orange County Partnership to End Homelessness (Ten Year Planning Process).
- Convened Forum 2006: "Welcome Home – A Bold Proposal to End Homelessness" in conjunction with the Orange County Partnership and issued final report in unique video format.
- Supervised development of construction documents and permitting and providing construction oversight of water and sewer utility extension to serve the Buckhorn EDD, south Buckhorn community and Gravelly Hill Middle School.
- Successfully concluded acquisition of Triangle SportsPlex in December 2005 as a County facility and implemented management agreement that has delivered promising initial financial and programming results.

Objectives

- Continue to provide high-level counsel and staff direction in the coordination of financial planning, capital project execution, policy analysis, and infrastructure/organizational improvements, as required by the Board.
- Continue to monitor and assess potential impacts upon County residents, programs and resources as statewide mental health reform faces increased financial pressures and legislative oversight.
- Continue to provide financial supervision and policy guidance to the SportsPlex recreational facility though the contract management structure.
- Provide effective technical and management support to School Collaboration Work Group in developing updated school construction standards for elementary, middle, and high schools.
- Continue to plan, prepare, and facilitate the organizational transition brought forward by the announced retirements of the County Manager and Assistant Manager.
- Complete construction of water and sewer service to Gravelly Hill Middle School to facilitate its scheduled opening in August 2006.
- Complete design, permitting and bidding of sewer extensions to serve the central Efland and northern Buckhorn community by late Winter 2007.
- Start construction of sewer extensions to serve the central Efland and northern Buckhorn community in Spring 2007.

Budget Highlights

- This budget maintains the same level of services for the Manager's Office as in FY 2005-06.

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Animal Services

Summary

By Program *(General Fund)*	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommends
Animal Services Administration	$0	$0	$81,605	$101,728	$187,758	$187,652
Animal Shelter	$2,261	$913,064	$991,698	$932,466	$908,226	$906,586
Animal Control*	$0	$0	$514,740	$418,225	$572,446	$571,299
Total Function Expenditures	**$2,261**	**$913,064**	**$1,588,043**	**$1,452,419**	**$1,668,430**	**$1,665,537**
Offsetting Revenue	*$0*	*($255,908)*	*($383,459)*	*($370,573)*	*($361,684)*	*($361,684)*
County Costs (net)	**$2,261**	**$657,156**	**$1,204,584**	**$1,081,846**	**$1,306,746**	**$1,303,853**

* Animal Services is a newly constructed department that includes Administration, Animal Shelter and Animal Control, which was previously housed in the Health Department.

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Animal Services - Administration						
	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Animal Services - Administration (General Fund)						***Account: 2152***
Personnel Services	$0	$0	$72,785	$89,048	$177,397	$177,397
Operations	$0	$0	$8,820	$12,680	$10,361	$10,255
Capital Outlay	$0	$0	$0	$0	$0	$0
Total Expenditures	**$0**	**$0**	**$81,605**	**$101,728**	**$187,758**	**$187,652**

Major Services

- Organizational direction and fiscal management
- Coordination and development of departmental resources
- Operations analysis and policy formulation
- Strategic planning and program evaluation
- Staff support to the Animal Services Advisory Board (ASAB)
- Developing and maintaining partnerships with affiliated stakeholders and agencies

Objectives

- Ensure efficient, cost-effective, customer-focused services for animal care and control
- Assure public health and safety through programs that support community livability and animal protection
- Lead the review of policies, ordinances, products, and enforcement strategies pertinent to animal services
- Coordinate and oversee complex investigations and customer complaints
- Facilitate a comprehensive review of current fee structure
- Assist in the siting and design process for a new Animal Services facility

Outcomes

- Oversee and coordinate the integration of animal sheltering and animal control into a single cohesive department
- Monitor departmental budget and alert County management to trends impacting costs and/or revenues
- Foster effective, positive public relations and community understanding, cooperation around departmental objectives

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
ASAB Meetings & Support	*	*	*	8	8
Monthly Reports	*	*	*	12	12
Website Updates	*	*	*	8	12
Program Review	*	*	*	Initiated	Completed
Ordinance Review	*	*	*	Initiated	Completed
Fee Review	*	*	*	Initiated	Completed

* Indicates data not available or procedures/programs not in place during that time period.

Budget Highlights

- Two positions – an Administrative Assistant and an Accounting Technician – have been relocated into the Administration division as part of the creation of an Animal Services Department. Each of these positions has responsibility for a range of duties that supports the Animal Shelter and Animal Control divisions.
- With respect to this resource alignment, some personnel-related expenses (e.g., mileage) and organizational expenses (e.g., dues) have been incorporated into the Administrative budget.
- Staff from Animal Services Administration worked with Budget Staff to initiate a full review of all Departmental fees – Shelter and Animal Control alike – to determine if these fees should be adjusted to better recoup the costs of providing "animal services." Staff will conduct a comprehensive study of animal services fees during FY 2006-07.

Animal Services - Animal Shelter Division						
	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Animal Services - Animal Shelter Division (General Fund)						***Account: 2150***
Personnel Services	$2,261	$635,431	$665,389	$657,058	$605,807	$605,807
Operations	$0	$272,706	$325,309	$274,299	$302,419	$300,779
Capital Outlay	$0	$4,928	$1,000	$1,109	$0	$0
Total Expenditures	**$2,261**	**$913,064**	**$991,698**	**$932,466**	**$908,226**	**$906,586**
Offsetting Revenue	*$0*	*($255,048)*	*($268,134)*	*($257,708)*	*($190,214)*	*($190,214)*
County Costs (net)	**$2,261**	**$658,016**	**$723,564**	**$674,758**	**$718,012**	**$716,372**

Major Services

- Provide quality, humane care to animals received and housed in the shelter
- Facilitate the return of animals to their owners or placement of animals to responsible owners

Objective

- Effectively shelter stray and owner surrendered animals for the community
- Reunite lost animals with owners

Outcomes

- Care for shelter animals pursuant to the requirements of county and state statutes
- Compare "lost" reports with animals housed in shelter and with "found" reports daily
- Compare daily animal intakes and "found" reports with daily "lost" reports

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Animals sheltered	*	4,910 (3,363/1,547) ŧ	New category	4,660 (3,200/1,460) ŧ	4,525 (3,100/1,425) ŧ
Reclaim Rate	*	16%	15%	19.2%	17%

ŧ These figures are the breakdown of animal intakes into stray and surrendered animals (Stray/Surrender).

Objective

- Promote animal adoptions

Outcomes

- Offer a website (http://www.co.orange.nc.us/animalshelter) that highlights animals available for adoption
- Publicize shelter services and adoptable animals through the media
- Develop a comprehensive outreach program to promote adoptable animals, educate the community on spay/neuter and responsible pet ownership, and present a continuing presence in the community.

*Indicates data not available or procedures/programs not in place during that time period.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Placement rate of (adoptable) animals	*	57%	60%	68%	62%
Annual promotional events	*	3	2	5	5
Outreach programs per year	*	*	50	77	65

Objective

- Provide appropriate medical evaluation and care

Outcomes

- Evaluate, treat, and/or develop protocol for animal related health problems within 48 hours of intake
- Spay or neuter all appropriate age, adoptable animals prior to adoption and spay/neuter all others at appropriate time.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Potentially adoptable animals are examined and treatment decisions and protocols developed within 48 hours.	*	*	90%	78% (1)	80%
Animals spayed/neutered before adoption	*	*	90%	83% (2)	80%
Animals of suitable age and condition sterilized within 4 months of adoption	*	*	90%	99.5%	95%

(1) Lower percentage was due to two factors. Animals taken into the shelter on several occasions are treated as separate animals in records, yet ordinarily are not examined on return intakes. Also, for several months one of two Health Care Technician positions was vacant.

(2) Original figure underestimated the number of puppies and kittens which would be too young or small for pediatric surgery

Objective

- Offer and maintain a clean and sanitary facility that meets local and state regulation

Outcomes

- Clean and sanitize all cages, access areas, and animal related items such as food and water bowls and toys daily or between occupants

*Indicates data not available or procedures/programs not in place during that time period.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Occupied cages and access areas cleaned and sanitized daily	*	*	100%	100% ŧ	100% ŧ
Water bowls cleaned daily	*	*	100%	100% ŧ	100% ŧ
Food bowls cleaned after use	*	*	100%	100% ŧ	100% ŧ
Meet and greet area cleaned daily	*	*	90%	90% ŧ	90% ŧ

ŧ We are confident that the figures are accurate; however, only since September 2005 has documentation been kept.

Objective

- Conduct humane euthanasia program

Outcomes

- Certified employees perform euthanasia according to veterinarian approved procedures

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Euthanasia performed by employee certified by management and consulting veterinarian	*	100%	100%	100%	100%
Euthanasia performed with drugs specified by consulting veterinarian according to administrative procedures and law	*	100%	100%	100%	100%

Budget Highlights

- The recommended budget includes the addition of one Animal Care Technician and one Office Assistant to ensure the quality of animal care, including control of infectious disease, and service to the public.
- As part of the department reorganization, several positions have been relocated. The Animal Control Officer for Chapel Hill has been reassigned to the Animal Control Division budget with related expenses (e.g., motor pool costs). An Administrative Assistant and an Accounting Technician position with related expenses (e.g., mileage) have been relocated into Animal Services Administration so that they can support the Animal Control Division as well as the Animal Shelter Division.
- Emergency Animal Rescue Services (EARS) continue to be provided through the Animal Shelter. Funds from the Carrboro EARS contract and the portion of the Chapel Hill contract concerned with EARS continue to be credited to the Animal Shelter. However, the portion of the Chapel Hill contract for animal control has **been relocated to the** Animal Control Division, given the reassignment of personnel referred to above.
- A full review of Animal Shelter fees will be conducted during FY 2006-07 to determine if these fees should be adjusted to better recoup the costs entailed in running the shelter.

*Indicates data not available or procedures/programs not in place during that time period.

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Animal Services - Animal Control Division						
	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Animal Services - Animal Control Division (General Fund)						***Account: 2153***
Personnel Services	$0	$0	$415,527	$329,223	$465,519	$465,519
Operations	$0	$0	$99,213	$89,002	$106,927	$105,780
Capital Outlay	$0	$0	$0	$0	$0	$0
Total Expenditures	**$0**	**$0**	**$514,740**	**$418,225**	**$572,446**	**$571,299**
Offsetting Revenue	*$0*	*($860)*	*($115,325)*	*($112,865)*	*($171,470)*	*($171,470)*
County Costs (net)	**$0**	**($860)**	**$399,415**	**$305,360**	**$400,976**	**$399,829**

*This division transferred from the Health Department beginning in FY 2005-06. Historical financial data for Animal Control can be found in the Health Department section of the Human Services function.

Major Services

- Protect residents and their pets from rabies.

Objectives

- Continue to ensure effective rabies surveillance and control.
- Continue animal tax/registration program.
- Educate about bite prevention and animal safety (see below for details).

Outcomes

- Investigate every reported case of contact between human or pet and rabies suspect and promptly test when circumstances indicate the potential presence of rabies.
- Ensure cat and dog vaccination among pets registered with Animal Control.
- Educate residents in new subdivisions and areas where rabies is confirmed.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Number of rabies investigations	150	163	165	170	162
Number of specimens tested	110	128	120	119	120
Average monthly vaccinations	1,287	1,312	1,226	1,434	1,315

Major Services

- Protect the public from nuisance, injury and loss caused by animals.

Objectives

- Respond to every call for service

Outcomes

- Respond immediately to rabies suspects, bites, animals in need of assistance, law enforcement assistance, imminent threats, or animals attacking animals, as priority calls.
- Respond within 24 hours to all other calls.
- After hours, respond to all calls in the unincorporated parts of the County and coordinate with Emergency Animal Rescue Service (EARS) for the provision of other services.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Total (estimated) calls	4,500	4,450	4,600	4,620	4,550
911 calls, after hours	702	601	740	620	625
ACO in-person responses, after hours	301	534	350	590	605

Major Services

- Register dogs and cats whose owners reside in Orange County and tax owners accordingly.
- Issue kennel permits and pet shop licenses as required by County Ordinance

Outcomes

- Mail 40,000 registration forms.
- Register 20,000 dogs/cats annually
- Kennel inspections and permit issuance

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Number of applications	48,964	45,754	47,000	47,415	48,000
Number of registrations	21,000	22,492	22,000	21,000	22,000
Ratio of registrations to applications	42.9%	49%	47%	44%	46%
Number of kennel inspections	40	20	40	20	20

Major Services

- Educate the public about animal issues and safety.

Objectives

- Improve residents' knowledge of animal safety issues.
- Educate school children about bite prevention, animal safety and animal services.
- Maintain community education programs and activities.

Outcomes

- Participate in community fairs or festivals or events to raise community awareness of animal issues and safety.
- Continue an education program for young children to be taught by Animal Control Officers in the schools, public and private. Some classes are part of a coordinated effort with Animal Shelter staff focused on "animal services" whereas others have a more specific focus, e.g., animal safety and bite prevention.
- Continue to act as a resource for community regarding wildlife damage control.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Number of fairs and festivals	6	7	6	6	6
Number of bite prevention sessions	20	9	20	16	17
Number of school presentations	20	16	20	25	21
Wildlife calls (estimated)	325	262	380	322	320

Major Services

- Protect animals from cruelty, abuse and neglect caused by humans.

Objective

- Respond to animal cruelty/neglect calls and investigations.

Outcomes

- Respond to animal cruelty/neglect calls.
- Work closely with Animal Shelter on cruelty cases and all issues of animal cruelty.
- Secure further training for primary cruelty investigators who are Animal Control Officers.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Number of cruelty complaints	250	324	260	278	270
Number of joint cases	11	99	15	78	82
Days of cruelty training	25	17	20	17	18

Budget Highlights

- The recommended budget includes the addition of a new Office Assistant position to receive and enter into a database information integral to the registration of dogs and cats under Orange County's Animal Ordinances. This position will be critical to the generation of revenue through the registration process, the largest revenue stream of the Animal Control Division.
- Wages and benefits plus related operational expenses (e.g., motor pool) for the Animal Control Officer, providing service to the Town of Chapel Hill under contract, have been relocated to the Animal Control Division from the Animal Shelter Division.
- Funds from the contract between Chapel Hill and Orange County, specifically for animal control services, have been credited to the Animal Control Division Budget. The balance of funds from this contract has been credited to the Animal Shelter Division because they cover the costs of Emergency Animal Rescue Services, which continue to be provided via the Animal Shelter.
- A full review of all Animal Control fees will be conducted during FY 2006-07 to determine if these fees should be adjusted for more appropriate cost recovery and/or enforcement.

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Budget Office						
	2003-04	2004-05	2005-06	2005-06	2006-07	2006-07
	Actual	Actual	Original	12-Month	Department	Manager
	Expenditures	Expenditures	Budget	Estimate	Requested	Recommended
Budget Office (General Fund)						**Account: 2200**
Personnel Services	$224,012	$247,580	$246,361	$235,402	$248,182	$248,182
Operations	$13,440	$11,486	$15,930	$10,358	$13,671	$13,563
Capital Outlay	$0	$1,620	$0	$0	$0	$0
Total Expenditures	**$237,452**	**$260,686**	**$262,291**	**$245,760**	**$261,853**	**$261,745**

Major Services

- Formulate and administer the County's annual operating budget.
- Develop the ten-year Capital Investment Plan for County and both School systems.
- Evaluate internal County policies and procedures.
- Provide analytical support for special projects, such as, service delivery models and cost analysis, outcome and service performance measurement.
- Offer staff support for various Commissioner appointed work groups including Capital Needs Advisory Task Force, School Collaboration, and Fair Funding. In addition, provide staff support to various citizen and internal committees.

Objective

Coordinate the County's annual budget and long-range capital planning processes.

Outcomes

- Develop a technically sound budget and long-range capital plan that requires no major amendments and ensure that both documents are developed in accordance with County's financial policies including Debt Management and Capital and School Funding policies.
- Provide a budget that preserves a minimum of 8 percent unappropriated fund balance in the General Fund, based on Budget Office estimated expenditures and revenue for the prior year.
- Project year-end expenditures and revenues that are within (plus or minus) 2 percent of actual revenue collections and departmental spending.
- Create budget forms for schools, outside agencies and fire districts that provide consistent and clear reporting from the entities. Strengthen financial and budget reporting for outside agencies and fire districts.
- Retain the GFOA Distinguished Budget Presentation Award and meet all the criteria of the awards program by all reviewers.
- Meet all time lines as required by the North Carolina Local Government and Fiscal Control Act and as established by the Board of County Commissioners.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	**2006-07 Projected**
Fund Balance as Percent of Expenditures	10.50%	9.96%	9.50%	10.0%	10.0%
Revenue/Expenditure Estimates Margin of Error	<2%	<2%	<2%	<2%	<2%
GFOA Criteria met	60 out of 60	60 out of 60	60 out of 60	60 out of 60	60 out of 60
Consistent budget request forms for School systems	Revisions to forms as needed	Revisions to forms as needed	Revisions to forms as needed	Revisions to forms as needed	Revisions to forms as needed

Objective
Evaluate internal County policies, procedures and fee structure.

Outcomes
- Manage the County's debt to ensure that annual debt service levels as within the County's 15 percent of total General Fund budget target.
- Develop funding recommendations for Education that fall within the Board of Commissioners adopted target of at least 48.1 percent of General Fund.
- Prepare document that clarifies recently adopted policy initiatives related to planning and funding School Capital Projects.
- Ensure that Schools meet the procedures outlined in the Board approved Planning and Funding School Capital Projects
- Review departmental fee structures and recommend changes for Board of Commissioner approval (on a two-to-three year cycle).
- Meet all time lines as required by the North Carolina Local Government and Fiscal Control Act and as established by the Board of County Commissioners.

Objective
Provide accurate and timely response to County departments for budget administration matters.

Outcomes
- Process 95 percent of line item transfers, which move money from one account to another within functional areas, within three working days of the date the transfer was received.
- Prepare and process budget amendments for budget changes approved by the Board of Commissioners (such as appropriations from contingency or additional revenue received by departments) within one week following Board approval.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Line Item Transfers processed within 3 days	100%	95%	95%	95%	95%
Budget Amendments processed within one week	100%	90%	100%	90%	90%

Objective
Provide staff support to various Board appointed task forces and work groups.

Objective
Provide information to help Orange County citizens understand the County budget, including County funding sources and tax dollar spending.

Outcomes
- Expand the distribution of the pamphlet, *Budget in Brief*. Offer pamphlet on department's Internet site and in printed format in public areas, including public libraries, town halls, and all County office buildings.
- Provide Budget and Capital Investment Plan information to citizens via the County's Internet page and other electronic formats.
- Develop a one-page fact sheet for County departments and the Board of Commissioners that contains information on the most frequently asked questions about the County budget.
- Continue refinement of the budget document, striving to make it user-friendlier.
- Respond to all requests for information, including media/press requests, within one day of receiving the request.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Average Response to Information Requests	Less than one day	Less than one day	Less than one day	Less than one day	Less than one day
Budget in Brief Pamphlets Distributed	2,400	2,400	2,400	2	400

Budget Highlights:

- Major initiatives staffed by the Budget Office in the upcoming fiscal year include School Construction Standards update, Fair Funding for Schools, assisting with the technical update of the School Construction Impact Fees and Subdivision Payment in Lieu reports.
- Fee studies planned for the upcoming year include those related to Animal Services along with updating the Motor Pool internal charge structure.

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Finance						
	2003-04	2004-05	2005-06	2005-06	2006-07	2006-07
	Actual	Actual	Original	12-Month	Department	Manager
	Expenditures	Expenditures	Budget	Estimate	Requested	Recommended
Finance Department (General Fund)						**Account: 2300**
Personnel Services	$367,388	$384,214	$393,049	$402,421	$420,050	$420,050
Operations	$21,707	$29,143	$26,734	$25,471	$27,809	$24,471
Capital Outlay	$0	$0	$0	$0	$0	$0
Total Expenditures	**$389,096**	**$413,357**	**$419,783**	**$427,892**	**$447,859**	**$444,521**

Major Services

- Accounting and fiscal control in accordance with Generally Accepted Accounting Principles (GAAP) and North Carolina General Statutes to ensure sound financial condition is maintained.
- Prompt and efficient payment of all County obligations.
- Accurate and timely payroll processing for all County employees.
- Revenues properly deposited and reported.
- Internal controls in place to safeguard the County's assets.
- Sufficient cash on hand to meet obligations and investment of all idle cash.
- Debt management to include prompt payment of debt service; plan, execute, oversee debt issuance and monitor debt parameters for compliance with policy.

Objective

- Provide accurate and timely financial information to departments, management and County Commissioners allowing them to make informed fiscal decisions. Monitor financial condition to insure budgetary goals are met and sound financial condition is maintained.

Outcomes

- Correct financial transaction errors within two days of detection and availability of monthly reports by the tenth working day of each month 95% of the time.
- Insure prompt posting of all general ledger transactions on a daily basis.
- Complete the County's Comprehensive Annual Financial Report by October 31, 2006.
- Monitor financial transactions to insure compliance with Fiscal Control Act, taking corrective action when necessary resulting in no more than two finance related management points.
- Retain the GFOA Certificate of Achievement for Excellence in Financial Reporting.
- Fund balance meets budgeted goals of 10 percent or greater.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Fund Balance % of General Fund Expenditures	10.5%	9.96%	9.5%	10.0%	10.0%
CAFR Issued By October 31	Yes	yes	Yes	Yes	Yes
Retention of GFOA Certificate	Yes	Yes	Yes	Yes	Yes

Objective

- Process accounts payable for all county departments and payroll for all County employees efficiently, accurately and on a timely basis to ensure timely payment of vendors, employees and payroll withholdings in compliance with local, state and federal guidelines. Monitor and record daily deposits and receipts.

Outcomes

- Make accurate and timely payment of wages bi-weekly to more than 900 full-time and hourly employees. Payroll process completed 2 days prior to payday 100 percent of the time.
- Correct 100 percent of payroll errors within one day after notification or discovery.
- Make accurate and timely payment of payroll withholdings to avoid penalties.
- Make accurate and timely payments to all vendors. Invoices paid within 30 days 98 percent of the time.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
% of time invoices paid within 30 days	98%	98.5%	98%	98%	98%
% of Time Payroll Completed two days prior to payday	100%	100%	100%	100%	100%

Objective

- Ensure timely payment of debt service. Plan, execute and oversee debt issuance to comply with the Fiscal Control Act and insure fund availability for designated capital projects.

Outcomes

- Debt service on bonds and installment purchases is met with 100 percent accuracy. No penalties for late payment.
- Schedule and execute bond sale for 2001 voter approved bonds ensuring sufficient amounts are provided to meet cash flow requirements.
- Schedule and execute acquisition of alternative financing as the Board decides.
- Maintain excellent credit rating through sound financial policies and practices and strong financial condition.
- Monitor debt to ensure compliance with debt management policy.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
% of time debt service paid when due and penalties avoided	100%	100%	100%	100%	100%
Debt Service as a % of general fund expenditures	13.0%	13%	13%	13.5%	13.5%
Bond Sale		Summer 2004	Summer 2005	Sept 2005	Winter 2007
Bond Ratings (Moodys, S&P, Fitch)	AA+, Aa1 AAA	AA+, Aa1 AAA	AA+, Aa1 AAA	AA+, Aa1 AAA	AA+, Aa1 AAA

Budget Highlights:

- This Budget maintains the current level of service.

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Purchasing						
	2003-04	2004-05	2005-06	2005-06	2006-07	2006-07
	Actual	Actual	Original	12-Month	Department	Manager
	Expenditures	Expenditures	Budget	Estimate	Requested	Recommended
Purchasing Department (General Fund)						**Account: 2400**
Personnel Services	$222,673	$228,209	$236,949	$242,318	$304,006	$304,006
Operations	$8,999	$12,174	$11,360	$8,835	$13,352	$13,230
Capital Outlay	$0	$0	$0	$314	$3,000	$3,000
Total Expenditures	**$231,672**	**$240,383**	**$248,309**	**$251,467**	**$320,358**	**$320,236**

Major Services

- Issue purchase orders for all goods and services costing more than $100, and solicit bids for all items whose value collectively exceeds $5,000.
- Administer capital projects as identified in the Capital Improvements Plan (CIP).
- Maintain fixed asset records and dispose of assets at the end of their useful County life.
- Review contracts to ensure compliance with County policies.
- Coordinate space allocations and leases including administering all leases with and for the County, drafting leases for attorney review and for Board of Commissioner approval.
- Administer the telephone system, analyzing system needs and making changes as necessary.
- Maintain data and bill departments for telephone services, duplicating, postage and central stores.

Objective

Continue to implement Environmentally Preferable Products Purchasing Program and High Performance Building Standards in County purchases and building projects.

Outcome

Products used by County departments will include an environmental standard in their specification with the intent to purchase only those products with the least environmental impact. Specific examples of products that are targeted include such things as cleaning products and other chemicals used by the County and products from paper to building materials that utilize recycled content. Buildings constructed by the County will overall have less environmental impact both in their construction and on-going operation than a conventionally built building.

Measures

- All buildings constructed and/or renovated by the County or for which the County contributes a significant portion of construction costs will be designed using elements of the High Performance Building Standards.
- All cleaning products that have environmentally sensitive alternatives are purchased for use in County buildings, to the extent practicable.

Objective

- To continue to pursue options that may become available in addressing space needs as presented to the Board of Commissioners in March 2005.
- Develop implementation strategies for specific projects endorsed by the Board of Commissioners and consistent with available funding.

Outcomes

- Departments will have space needs addressed in an orderly and timely manner, thereby eliminating potential lost productivity due to over crowded conditions.
- Advance planning will allow departments to prepare for likely disruptions, which occur during renovations of buildings and/or relocation of departments.
- Workplace safety issues can be handled more effectively in facilities that are not overcrowded.
- County financial resources will be used more efficiently by diverting lease funds toward County owned property; a better long-term investment.

Measures

- The Space Study recommendations are implemented according to the phases outlined in the 2005 report.

Objective

Pursue the timely development/completion of the Justice Facility Expansion.

Outcomes

The orderly planning and construction of court facilities in Orange County.

Measures

- Regulatory approvals completed
- Construction bids are solicited and construction is begun

Objective

Pursue timely development of two senior centers: Southern Orange Senior Center and Central Orange Senior Center, within established budgets and timelines.

Outcomes

Opening of two state of the art senior centers to serve all of the County's seniors. Transition to the Southern Orange Senior Center will eliminate a substantial annual rental payment as well.

Measures

- Construction of the Southern Orange Senior Center is completed within the contract period
- Design of the Central Orange Senior Center is completed and construction is begun.

Budget Highlights:

- Personnel Services for FY 2006-07 includes funding for a new Administrative Assistant III position effective July 1, 2006. This position will allow the Purchasing and Central Services Director to focus more attention on construction projects with the result of expediting their completion. The last time a new staff member was hired in this department was 1988.
- The additional costs in Operations and Capital Outlay are associated with the new position.

Central Services						
	2003-04	2004-05	2005-06	2005-06	2006-07	2006-07
	Actual	Actual	Original	12-Month	Department	Manager
	Expenditures	Expenditures	Budget	Estimate	Requested	Recommended
Central Services Department (General Fund)						**Account: 2401**
Personnel Services	$111,624	$114,257	$115,282	$103,303	$85,133	$85,133
Operations	$1,334,647	$1,344,737	$1,671,403	$1,689,840	$1,795,582	$1,746,214
Capital Outlay	$16,025	$0	$0	$23,387	$0	$0
Total Expenditures	**$1,462,296**	**$1,458,995**	**$1,786,685**	**$1,816,530**	**$1,880,715**	**$1,831,347**
Offsetting Revenue	($83,028)	($26)	$0	$0	$0	$0
County Costs (net)	**$1,379,268**	**$1,458,969**	**$1,786,685**	**$1,816,530**	**$1,880,715**	**$1,831,347**

Major Services

- Provide telephone support, including answering incoming calls not routed through the automated attendant and training all employees in the use of the phone system.
- Administer the contract with Orange Enterprises, who provides mail and courier services to County Departments, effective December 1, 2005 .
- Provide a large job copy service to County Departments.
- Produce I.D. cards for all County employees.
- Maintain insurance policies as appropriate for County assets and business exposures.
- Convene and provide support to the County's Risk Management Team, comprised of representatives from County Departments.
- Provide technical assistance for such things as:
    - Fax machine installation and troubleshooting for various locations at which Central Services equipment is installed;
    - Copier troubleshooting and calls for service (nine copiers in various County buildings);
- Maintain a store room for frequently used office and computer supply items;
- Maintain inventory control system for central stores items.

Objective

Continue operating a systematic program whereby critical risk management issues are addressed, thereby minimizing the County's liability exposures.

Outcomes

- County facilities are safer for the Public.
- Employees work in a safer environment.
- Insurance company and others who may inspect County facilities from time to time render favorable reports and no serious violations are cited.
- Employees feel a part of risk management and understand their role in ensuring its success.

Measures

- During the previous reporting period:
- No serious accidents have occurred in a County building as a result of a known unsafe condition.
- No serious County vehicle accidents involving bodily injury have occurred.
- Risk Management Team continues to address safety issues that affect County employees.

Objective
To continue promoting the use of direct inward dial telephone numbers into County offices.

Outcomes
- Different citizens desire telecommunications services in different manners. For those who choose to be able to get directly to the County employee they seek, the direct inward dial continues to be a major convenience.
- Enhanced customer service for those who know where they need to call and want to get there directly.
- Fewer calls coming through the switchboard allows realignment of staff time. Switchboard attendants may now cover more than just switchboard duty, which allows the department to keep up with increasing demand without adding personnel.

Measures
- The percentage of direct inward dial calls now stands at 72.8% (vs. 69.06% one year ago and 65.6%, 59%, 56%, 49% and 28% in previous years since the 2000 implementation).

Budget Highlights:
- The reduction in Personnel Services for FY 2006-07 is due to the transfer during FY 2005-06 of a Central Services Clerk I position to Orange Public Transportation as an OPT driver.
- The increase in Operations for FY 2006-07 includes additional funds in Contract Services for the County Attorney contract renewal effective July 15, 2006, and additional funds in Workers Compensation and Bonds and Insurance.

Rents and Insurance						
	2003-04	2004-05	2005-06	2005-06	2006-07	2006-07
	Actual	Actual	Original	12-Month	Department	Manager
	Expenditures	Expenditures	Budget	Estimate	Requested	Recommended
Rents and Insurance (General Fund)						**Account: 2402**
Operations	$85,215	$25,025	$105,194	$121,826	$134,161	$123,194
Total Expenditures	**$85,215**	**$25,025**	**$105,194**	**$121,826**	**$134,161**	**$123,194**
Offsetting Revenue	($189,820)	($189,450)	($191,545)	($191,545)	($191,545)	($191,545)
County Costs (net)	**($104,605)**	**($164,425)**	**($86,351)**	**($69,719)**	**($57,384)**	**($68,351)**

Major Services

- Administrative account in which lease amounts for the following properties are budgeted:
    - Carrboro Plaza, Carrboro; Driver License Bureau office.

Note: the following leased facilities are included in departmental budgets:

- Carr Mill Mall: 52% Health Department; Dental Clinic space
- Carr Mill Mall; 48% Courts; Public Defender space
- Galleria and Meadowlands senior center sites; Department on Aging
- 110 N. Churton St. Hillsborough, Child Support Enforcement
- 103 Laurel Avenue; Carrboro. Courts. Occupants: Probation/Parole; Guardian ad Litem; Community Services.

- Building insurance is also budgeted in this account.

Objective

To ensure that all lease renewals are presented to the Board of Commissioners for approval no less than 45 days prior to lease expiration.

Outcomes

- Leases are considered by the Board in advance of their expiration date. This provides ample discussion time for issues that may arise as a result of the renewal.

Measures (Note: Date indicates renewal due)

LEASES IN WHICH THE COUNTY IS TENANT		**Lease Term Expiration**
103 Laurel Avenue; Carrboro		6/30/08
Driver License Office; Carrboro		Lease now under State of NC's name. County contribution remains the same.
Carr Mill Mall; Carrboro		6/30/08
Meadowlands		8/30/06
Galleria		12/31/06
110 N. Churton St. Hillsborough		11/30/08

Measures (Note: Date indicates renewal due)

LEASES IN WHICH THE COUNTY IS LANDLORD	
501 W. Franklin St. Tenants	
O.C. Visitor's Bureau	indefinite
Terra Dotta, Inc.	12/31/06
Builders Supply; Valley Forge Road, Hillsborough.	9/30/07

Budget Highlights:

- The increase in Operations for FY 2006-07 is attributed to budgeting for the North Carolina Drivers License building, which was not budgeted in FY 2005-06.

Personnel						
	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Personnel Department (General Fund)						**Account: 2500**
Personnel Services	$490,734	$516,193	$534,972	$564,953	$566,914	$566,914
Operations	$115,435	$121,116	$132,966	$122,690	$131,291	$131,253
Capital Outlay	$5,567	$1,098	$3,700	$3,700	$0	$0
Total Expenditures	**$611,737**	**$638,407**	**$671,638**	**$691,343**	**$698,205**	**$698,167**

Major Services

- Support County departments in recruitment and selection of well qualified employees
- Administer the County's equal employment opportunity program
- Manage the position classification and pay programs for County employees
- Develop, propose, communicate and administer personnel policies for employees
- Support effective employee relations through a wide range of programs
- Administer employee benefits program
- Assess needs, design and implement training and employee development programs
- Maintain personnel records and process personnel actions

Outcomes and Measures

Service Complete recruitment and selection activity in a timely way to support timely department action in filling openings and maintaining services to citizens.

Outcomes

- Post routine opening announcements on the Friday after the position vacancy notice is received in Personnel.
- Complete review of applications received and refer the applications of the better qualified candidates to the department within two working days of the closing date for most openings and within five days for more technical openings or ones with large (75 or more) applicant pools.
- Make employment offers within 24 hours of receiving the department's complete final selection decision, if the candidate can be reached.

Measures	2002-03 Actual*	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2006-07 Projected
Openings	58	117	139	106	110
Openings posted within 2 days	100%	100%	76%	80%	100%
Applications received	1012	4522	4032	4350	4500
Referrals completed within two days	73%	88%	56%	65%	75%
Offered within 24 hours of selection decision	100%	95%	95%	NA	95%
Permanent hires	83	88	128	98	100

*BOCC adopted six months hiring freeze for vacant positions in 2002-03

Service Communicate personnel policy, benefit, pay and related information to employees and supervisors to support employee understanding of County policies and programs.

Outcomes

- Publish a bi-monthly employee newsletter updating employees on County programs and events.

- Communicate to employees and supervisors about employee pay and benefits, including classification and pay study implementation and any approved pay and benefits changes.
- Develop and issue an updated equal employment opportunity plan reaffirming the County's commitment to equal employment opportunity.
- Respond to employee benefit inquiries, presently averaging 28-30 per day.

Measures	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2006-07 Projected
Newsletters issued	6	6	6	6	6
Benefit inquiries	7280	7425	7574	7718	7865

Service Assess needs, develop and implement training programs to support employee knowledge and skill development supporting the county's key policy initiatives.

Outcomes

- Make available employee training in support of County initiatives in the area of computer skills building, workplace violence prevention, Spanish language skills, multi-cultural awareness, and supervisory training, including performance management.

Measures	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2006-07 Projected
Participants in Training Programs (all types)	990	1063	1032	1061	1050
Computer class participants	91	99	81	50	60
Work Place Violence Prevention Training	44	67	61	70	60
Spanish Language Training	86	70	86	50	60
Multi-Cultural Awareness	372	249	130	250	150
Supervisory Training (inc. Performance Mgmt)	99	93	102	110	100

Service Process personnel actions on time and accurately to support correct payrolling for County employees.

Outcomes

- Complete personnel action, overtime, holiday, longevity and other pay processing within established pay schedule deadlines, without error and with no audit exceptions.

Measures	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2006-07 Projected
Personnel actions processed	1510	1250	1796	1459	1502
Percent accurate/no audit exceptions	100%	100%	100%	100%	100%

Budget Highlights

- This budget maintains existing personnel programs. Increases in employee recognition programs reflect the significant workforce growth.

Non-Departmental Summary

Governing and Management

Listed below are appropriations for non-departmental Governing and Management related funds and entities.

	2003-2004 Actual Expenditures	2004-2005 Actual Expenditures	2005-2006 Original Budget	2005-2006 12 Month Estimate	2006-2007 Department Requested	2006-2007 Manager Recommends
Governing and Management						
3R Fee for County Property	$0	$1,641	$1,650	$1,911	$2,000	$2,000
3R Payment-in-lieu	$0	$5,348	$5,500	$9,300	$9,000	$9,000
401K Enhancement	$0	$0	$86,320	$0	$0	$0
Bond Committee	$0	$24	$0	$0	$0	$0
Cable Casting Commissioner Meetings	$45,006	$30,966	$55,000	$39,200	$45,000	$45,000
Cable Franchise Negotiation	$0	$6,220	$1,000	$1,085	$1,000	$1,000
Cable TV Show	$0	$2,053	$1,200	$0	$0	$0
Construction Manager	$0	$0	$100,000	$0	$100,000	$100,000
Contingency	$0	$0	$35,000	$0	$35,000	$35,000
Cost of Living Adjustment	$0	$0	$0	$0	$979,030	$979,030
County Government Week	$436	$716	$750	$400	$750	$750
Drug Testing	$4,997	$6,884	$7,500	$7,500	$7,500	$7,500
Employee Development	$49,134	$45,592	$63,000	$70,000	$63,000	$63,000
Employee Pay & Benefits	$0	$0	$51,000	$51,000	$0	$0
Equity/Retention Fund	$0	$0	$25,000	$0	$25,000	$25,000
Fairview Center Equipment	$0	$0	$0	$272	$0	$0
Fairview Community Policing Stat	$14,816	$14,369	$12,000	$14,500	$14,500	$14,500
Health Insurance Increase	$0	$0	$361,024	$0	$375,000	$375,000
In Range Salary Adjustment	$0	$0	$613,847	$0	$389,868	$389,868
IOG Civics Education Initiative	$500	$0	$1,250	$0	$0	$0
Legal Services	$0	$880	$0	$0	$0	$0
Managers Miscellaneous	$0	$0	$15,000	$5,000	$7,500	$7,500
Meeting Support Supplies	$9,708	$8,036	$10,000	$10,000	$10,000	$10,000
Miscellaneous Non-Departmental	$1,820	$0	($1,400,000)	$0	($1,000,000)	($1,000,000)
OCS District Tax	$0	$0	$0	$2,307	$0	$0
Recruitment	$0	$1,671	$0	$1,000	$0	$0
Reserve for Downtown Campus Parking	$0	$0	$0	$0	$150,000	$150,000
Reserve for State Action	$0	$0	$440,000	$0	$275,000	$275,000
Reserve for Water Resources Initiative	$0	$0	$0	$0	$75,000	$75,000
Retiree Health	$561,941	$692,032	$740,000	$760,000	$798,200	$798,200
School Collaboration Consultant	$4,007	$3,108	$1,300	$1,300	$1,300	$1,300
Tax Bill Inserts	$7,500	$3,163	$7,000	$3,385	$7,000	$7,000
TJCOG Water Quality	$6,881	$6,881	$7,000	$6,881	$7,000	$7,000
Triangle J Dues	$0	$36,694	$20,117	$20,117	$20,117	$20,117
Tuition Refunds	$7,847	$10,000	$8,000	$13,000	$10,000	$10,000
Youth Voices	$1,025	$346	$1,500	$1,500	$1,500	$1,500
Governing and Management Total	**$715,618**	**$876,625**	**$1,270,958**	**$1,019,658**	**$2,409,265**	**$2,409,265**

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Governing and Management Non-Departmentals

3R Fee for County Property **$2,000**
These funds cover the Waste Reduction, Reuse, and Recycling (WRRR) fees assessed to Counties properties.

3R Payment-in-Lieu **$9,000**
These funds cover the Waste Reduction, Reuse, and Recycling (WRRR) fees assessed to property owners in Orange County, who have been granted a waiver by the County due to their financial inability to pay.

Cable Casting Board of Commissioner Meetings **$45,000**
Funds provide for cable casting Board of County Commissioners meetings.

Cable Franchise Negotiation **$1,000**
To cover mediation costs associated with cable franchise renewal negotiation meetings.

Construction Manager **$100,000**
A construction manager will be retained to assist in the management of County and school construction projects. In addition to construction management, the individual's desired skills will include expertise in the area of mechanical equipment evaluation and specifically it's impact on air quality issues. At this time, the position will be retained either as a contractual or temporary employee, contingent upon the final scope of duties decided. The estimated annual expense for the position will be split along the lines of capital funding, 40% to be paid by the County, with 30% funded by each school system.

Commissioners' Contingency **$35,000**
The Board of Commissioners appropriates these funds at various times during the year for unanticipated items that arise throughout the fiscal year. By formal action, the Board of County Commissioners approves all expenditures paid from these funds, and authorizes the fund transfer from this reserve into spending accounts. There are no expenditures directly from this account.

Cost of Living Adjustment **$979,030**
Funds are used to adjust the salary schedule and employee salaries 2.5 percent effective July 1, 2006, in response to cost of living and labor market factors.

County Government Week **$750**
These funds are used to increase awareness of County government operations during National County Government Week each April. Activities include sponsoring an "Official for the Day" Program, in which County department heads act as mentors for area high school students. The County also sponsors a Speakers' Bureau that provides speakers on County government activities to various community and civic groups.

Drug Testing **$7,500**
These funds provide for the actual costs of drug and alcohol tests as well as for the administration of the random testing program and Federal reporting. The increase reflects the growth in the number of covered employees.

Employee Development/Computer Training **$63,000**
Funds in this line item are for in-house employee training. This includes funds for initiatives in computer training, cultural diversity and cultural awareness training, Spanish language training, supervisory training (including sexual harassment, ADA, performance management) and customer service.

Equity/Retention Fund **$25,000**
Funds are used to award equity/retention salary adjustments to address establishing or re-establishing equitable salary relationships among employees in a work unit or in related work units or to support retention. Any such increase requires the Manager's advance approval, following the department head's recommendation and Personnel's review.

Fairview Community Policing Station **$14,500**
The Fairview Community Policing Station project originally started out as an effort to locate a police sub-station in the Fairview neighborhood. Community input in the process indicated a desire and benefit to having the Town of Hillsborough and Orange County cooperate by locating the Town's Community Policing Division at the facility, as well as making office space available so Orange County Departments (e.g., Health, Social Services, Aging, etc.) would have the flexibility to establish satellite/part-time hours at the same building. The $12,000 in County funds will go towards Debt Service retirement for the Station.

Health Insurance **$375,000**
Funds are budgeted for up to an estimated 16.0 percent increase effective January 1, 2007. The actual amount of the County's health insurance increase will be determined in September 2006 through the annual renewal process.

In-Range Salary Adjustment **$389,868**
Funds will be used to grant a 2.5 percent In-Range Salary Increase to employees whose work performance is "Proficient" or higher effective with the employee's performance review date.

Manager's Miscellaneous **$7,500**
This account provides funds for miscellaneous, non-budgeted expenditures that often arise during the fiscal year. It provides the Manager with the flexibility to handle small non-budgeted items as they occur immediately. This account prevents requesting small expenditures from the Board of Commissioners' contingency account.

Meeting Support Supplies **$10,000**
Supplies and meal costs for Board of Commissioners related meetings.

Miscellaneous Non-Departmental **($1,000,000)**
Reflects savings anticipated to be generated by continuing the ninety-day hiring delay (initially implemented during fiscal year 2004-05) through June 30, 2007.

Reserve for Downtown Campus Parking **$150,000**
With construction of the new Justice Facility scheduled to begin mid-year, much of the parking areas currently available on the County's Downtown Hillsborough Campus will be displaced by construction staging. This account provides a reserve fund that would be used to provide off-site parking solutions for customers and staff.

Reserve for State Action **$275,000**
Funding in this account establishes a reserve fund that the Board could allocate in June (or later) to address additional funding for BOCC education priorities such as collaboration initiatives, educational excellence, and/or funding equity considerations; potential adverse State budgetary actions related to education, human services, justice programs, etc.; "Safety Net" considerations; or enhance Fund Balance.

Reserve for Water Resources Initiative **$75,000**
Funding in this account establishes a reserve fund that the Board could allocate to address the BOCC Water Resources initiative. This reserve fund will allow the BOCC and staff to fully explore OWASA's interest in partnering with the County in this program.

Retiree Health Insurance **$798,200**
These funds provide for health insurance for County retirees who are eligible under Orange County's Personnel Ordinance. The increase results from the increasing cost for health insurance and the increasing number of eligible retirees (now at 170.)

School Collaboration Consultant **$1,300**
To cover mediation costs associated with school districts collaboration meetings.

Tax Bill Inserts **$7,000**
Funding is provided for the production and printing of informational inserts to the County's summer mailing of real property tax bills and monthly motor vehicle tax bills. This effort is directly related to the Board's approved Communications goal.

Triangle J Council of Government (TJCOG) – Water Quality **$7,000**
These funds pay for the County's participation in the Triangle Area Water Supply Monitoring Project. This account also pays a portion of the County's cost to maintain the Eno River gauging station as outlined in the Eno River Capacity Use Agreement. Orange County's primary role in this agreement is to preserve the Eno River habitat while monitoring water capacity fluctuations and their impact on the surrounding habitat of Lake Orange.

Triangle J Council of Government (TJCOG) – Dues **$20,117**
Funds are budgeted to pay COG dues for regional Emergency Medical Services, Aging, and Ombudsman support.

Tuition Refunds **$10,000**
These funds are used to reimburse County employees up to $600 each fiscal year for tuition, fees and books for job related courses. The increase results from increased employee use of the program.

Youth Voices **$1,500**
These funds support the cooperative efforts of high school students from both the Orange County and Chapel Hill-Carrboro Schools to meet periodically to identify and discuss mutual concerns and possible improvements on matters such as recreation and leisure activities for youth.

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General Services

Summary

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
By Department *(General Fund)*						
Board of Elections	$322,017	$471,360	$449,293	$477,139	$423,278	$421,408
Information Technology	$972,801	$1,118,172	$1,255,168	$1,190,482	$1,392,037	$1,379,369
Land Records	$466,752	$489,078	$470,292	$476,832	$499,606	$497,352
Register of Deeds	$916,688	$899,830	$987,764	$959,809	$1,012,952	$1,011,414
Tax Assessor	$638,475	$780,543	$816,935	$867,031	$869,569	$867,440
Tax Collector	$675,971	$717,021	$799,844	$773,769	$850,577	$849,576
Buildings & Grounds	$2,619,765	$2,891,363	$2,779,223	$2,983,481	$3,255,380	$2,997,888
Motor Pool	$26,015	$136,356	$376,407	$376,782	$408,100	$356,982
Sanitation	$1,665,683	$1,645,589	$1,819,654	$1,804,402	$1,896,955	$1,885,194
Non-Departmental	$0	$9,945	($190,000)	$9,009	$60,000	$60,000
Total Function Expenditures	**$8,304,167**	**$9,159,258**	**$9,564,580**	**$9,918,736**	**$10,668,454**	**$10,326,623**
Offsetting Revenue	*($2,155,782)*	*($2,219,920)*	*($2,361,450)*	*($2,288,719)*	*($2,238,461)*	*($2,238,461)*
County Costs (net)	**$6,148,384**	**$6,939,337**	**$7,203,130**	**$7,630,017**	**$8,429,993**	**$8,088,162**
Other Related Programs *(Revaluation Fund)*						
Assessor's Office	$146,920	$135,284	$158,396	$88,090	$134,581	$134,581
Total Expenditures	**$146,920**	**$135,284**	**$158,396**	**$88,090**	**$134,581**	**$134,581**
Offsetting Revenue	*$0*	*($481)*	*($73,396)*	*($73,396)*	*($84,581)*	*($84,581)*
County Costs (net)	**$146,920**	**$134,803**	**$85,000**	**$14,694**	**$50,000**	**$50,000**

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Board of Elections

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Board of Elections (General Fund)						***Account: 3100***
Personnel Services	$246,498	$334,230	$326,888	$338,615	$307,997	$307,997
Operations	$75,519	$111,459	$122,405	$135,031	$114,381	$112,511
Capital Outlay	$0	$25,671	$0	$3,493	$900	$900
Total Expenditures	**$322,017**	**$471,360**	**$449,293**	**$477,139**	**$423,278**	**$421,408**
Offsetting Revenue	*($44,554)*	*($36,760)*	*($42,600)*	*($73,078)*	*$0*	*$0*
County Costs (net)	**$277,463**	**$434,600**	**$406,693**	**$404,061**	**$423,278**	**$421,408**

Major Services

- Conduct fair, honest and impartial elections
- Process all registration applications and maintain records of related transactions
- Receive and audit candidates' and Political Action Committees' campaign contribution reports as mandated by the State Board of Elections
- Appoint and train approximately 240 precinct officials
- Equip and staff 43 regular precinct polling sites, and three (3) satellite absentee one-stop voting offices
- Certify all election results for distribution as mandated by Chapter 6 of the North Carolina General Statutes

Objectives

- Conduct the November General Election
- Conduct any Bond or Special Elections that are called
  Process an accurate canvass of 100% Election results to the State Board of Elections within the statutory timeframe.
- Conduct a State Board mandated county-wide mailing for all registered voters (active & inactive)

Outcomes

- Promote programs for citizens' awareness regarding the registration and election process by speaking to civic organizations, supporting and working with Vote for America and League of Women Voters, helping the public schools conduct Mock Student Elections.
- Increase public awareness through the use of radio, TV, and other news media.
- Reduce the wait time for voting to less than 30 minutes by training all election officials on the most efficient way to conduct elections at the precinct level.
- Unofficial election results available by 10:00 p.m. from 100% of the precincts by hiring additional office staff and installing additional telephone lines for Election Day.
- If requested, recount of votes with less than 1% margin of error.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Elections	1	0	3	3	1
Uncontested Election Results	100%	N/A	100%	100%	100%
Recounts	1	N/A	1	1	1

Objective

- Staffing and Equipping Polling Site and three One-Stop voting stations

Outcomes

- Retain a minimum of 70% of experienced precinct officials
- Test 100% of voting equipment two weeks prior to election to ensure an accurate vote count
- Deliver vote tabulators and voting booths to all precincts one day prior to election day
- To ensure voting will begin no later than 6:30 a.m. as mandated by State Election Laws.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Precinct Officials	200	N/A	240	240	280
Polling Sites*	47	N/A	46		46
6:30 a.m. Opening	100%	N/A	100%	100%	100%

* 46 polling locations: 43 regular sites, 3 One-stop voting sites

Objective

- Conduct training seminars for 240 election officials

Outcomes

- Give update on changes and new procedures regarding election-day procedure and law
- Reduce the possibility of contested election results
- Instruct in proper procedure to reduce election-night reporting time in order to receive and post unofficial results by 10:00 p.m.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Training Seminars	2	2	3	2	3
Unofficial Returns Available	10:00 p.m.	10:00 p.m.	10:00 p.m.	10:00 p.m.	10:00 p.m.

Budget Highlights

- Although more temporary workers will be needed to staff polling places and service the new voting machines, a decrease in Temporary Personnel (-$33,790) is due to having only one election during FY 2006-07.
- The recommended budget includes decreases in postage (-$9,130), due to this being an off-year for federal list maintenance, and printing (-$13,100). The cost of printing ballots has doubled due to the size of ballots required for the new voting machines, but the department will only have to print materials for one election.
- An increase of $3,700 in computer supplies/software is related to supporting the new voting machines.
- Requested capital includes $900 for four handheld scanners that will process absentee ballots, envelopes and voter history.

Information Technologies Department

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Information Technologies Department (General Fund)						***Account: 3150***
Personnel Services	$662,234	$689,974	$727,993	$650,859	$790,137	$785,537
Operations	$309,942	$425,699	$527,175	$539,623	$601,900	$593,832
Capital Outlay	$625	$2,500	$0	$0	$0	$0
Total Expenditures	**$972,801**	**$1,118,172**	**$1,255,168**	**$1,190,482**	**$1,392,037**	**$1,379,369**

Major Services

- Provide technological leadership for implementation of Information Technology (IT) Plan initiatives.
- Provide consultation with departments concerning future information technology directions and selection of hardware and software consistent with County information technology standards.
- Support County departments by administering local and wide area networks, providing system backup and protecting systems security, developing and implementing new software, and maintaining existing application software.
- Support users of approximately 800 networked PCs, 170 mainframe connections and 300 printers by providing technical services for troubleshooting, resolving hardware and software problems and responding to IT work orders.
- Pursue eGovernment initiatives in coordination with all departments to enhance the use of the Internet for better citizen service.
- Support users and departments in deploying systems to replace legacy systems currently in operation on the County mainframe.
- Provide training for information technology users through programs with departmental information technology coordinators and directly to users through specialized workshops.

Objectives

- Provide hardware and software troubleshooting and problem resolution services:
- Quicker resolution (by repair, replacement, or appropriate reconfiguration) of user problems with PCs and mainframe applications.
- Reduce user problems by instituting preventive measures such as virus prevention, intrusion protection, and standardizing desktops and software.
- Reduced user loss of productivity due to hardware or software problems.
- Prioritization of problem reports based on impacts on public or countywide services (priority 1), department or workgroup level productivity (priority 2), or individual user problems (priority 3).
- Provide user training and consultation on cost-effective uses for technology.
- Improve user efficiency with PC and mainframe technologies by automating manual tasks
- Better design, development or selection of new software applications to ensure cost-effective solutions are in place
- Standardization of County information technology to improve maintainability, compatibility and comparability of user skills.

Outcomes

- Improved user efficiency by automating manual activities and sharing data across departments
- Increased reliability of data retention
- Increased reliability of computing infrastructure

Computing Service Uptime

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Network Reliability	99.4%	99.63%	99.7%	99.2%	99.8

- Information Technology staff will contain the number of incoming calls for assistance in relation to user community growth, which will decrease the number of users experiencing computer problems, although security policies will increase the number of user calls for password resets.
- Information Technology staff will resolve more help desk call within the target times established, which are four (4) hours resolution for critical issues directly impacting the County's ability to provide services to citizens, eight (8) hours for issues affecting an entire department, and 16 hours for issues affecting individual users.

Trouble Ticket Resolution

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Incoming tickets	1081	1629	1600	1400	2000
Resolution within targets	83%	77.4%	90%	87%	90%

Budget Highlights

- The recommended budget includes funding for a new Information Technology Support Analyst to staff the department's help desk. Temporary employees have been staffing this function. A $30,000 reduction in temporary personnel would partially offset the addition of a permanent position.
- A net reduction in equipment maintenance will be realized by eliminating Novell email support costs, which more than offsets additional software licensing of new applications
- Increase in Telephone charges reflects the transition of networking charges from Capital budget to Operating budget.
- Personal mileage and vehicle budget increased to reflect move out of downtown Hillsborough to the Meadowlands Annex and increased reimbursement requests for personal mileage.

Land Records

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Land Records (General Fund)						**Account: 3200**
Personnel Services	$451,761	$472,727	$441,477	$452,851	$462,780	$462,780
Operations	$14,991	$10,419	$28,215	$17,060	$32,426	$32,172
Capital Outlay	$0	$5,931	$600	$6,921	$4,400	$2,400
Total Expenditures	**$466,752**	**$489,078**	**$470,292**	**$476,832**	**$499,606**	**$497,352**
Offsetting Revenue	($14,847)	($11,134)	($13,000)	($11,078)	($11,000)	($11,000)
County Costs (net)	**$451,905**	**$477,944**	**$457,292**	**$465,754**	**$488,606**	**$486,352**

Land Records/GIS Major Services

- Process documents for recording in the Register of Deeds office by assigning parcel identifier(s) to the face of the document. Parcel identifier numbers (PINs) are the key to working with real property title records.
- Create records of new properties, based on surveys presented for recording that subdivide or combine parcels.
- Make adjustments or corrections to records of existing properties on the County's computerized property maps.
- Use public records (such as deeds, court orders, and estates) to create and maintain the record of property ownership in the County.
- Develop and administer the geographic information system (GIS), which is the County's computerized mapping system, by creating new applications and enhancing the type and amount of data available for use by County departments and citizens.
- Create and maintain County jurisdiction property addresses for County departments and citizens in MOAD (*Master Orange Address Database*).
- Help citizens find and obtain information about property, its ownership, and characteristics, and provide reports and maps as needed.
- Create and maintain the County's internet GIS site for citizens and land professionals, as well as design new GIS web sites for other County departments.

Objective

- Assign parcel identifier numbers (PINs) to land title documents in an accurate and timely manner.

Outcomes

- Citizens, attorneys, and other land professionals will receive timely and accurate processing of their property documents.
- Citizens, attorneys, and other land professionals will receive timely and accurate processing of their property conveyance documents that create two new properties by means of subdivision or recombination of parcels, where the document (deed, plat) has been submitted to the Land Records/GIS Office at least twenty-four hours ahead of recording as a pre-assignment request.

Objective

- Create records of new properties and roads & make adjustments or corrections to existing properties on the County's GIS.

Outcomes

- Current, updated GIS parcel maps for all properties in Orange County will be available to citizens, County departments, and other agencies, in any desirable scale or on computer recording media 24 hours a day and seven days a week
- Proposed new properties will be created before the recording of approved development plats in all townships and PINs will be pre-assigned for timely processing on the day of recording.
- Current GIS street centerline maps, with roads represented by a single line with road names and address range in all townships, will be available to citizens, County departments, and other agencies, in any desirable scale or on computer recording media 24 hours a day, seven days a week.

Objective

- Create records of new property addresses, make adjustments or corrections to existing property addresses, on the County's MOAD (*Master Orange Address Database*).

Outcomes

- Current, updated property addresses and address points for all properties in Orange County will be available to citizens, County departments, and other agencies, in any desirable scale or on computer recording media 24 hours a day and seven days a week.
- Proposed new property addresses will be created before the recording of approved development plats in the County jurisdiction and pre-assigned for timely processing of permits on the day of recording.

Objective

- Automate available services through the implementation of enterprise GIS.

Outcomes

- Services such as buffer maps used to generate mailing labels, mls data forms, and GIS layer download will be available 24 hours a day on automated web services
- Land Records/GIS Staff will be available to assist on-site customers and perform their work more accurately due to greater efficiency

Measures

The aforementioned services require two staff members to spend an average of 12 hours per week satisfying customer requests. This generates a staff cost of $13,302 per year and a supply cost of $919 for a total of $14,221. Our generated projected revenue for these services for 2005-06 is $10,400. This creates a negative balance of -$3,821. By automating these services, the revenue will greatly decrease, but we will gain back the staff time and create a positive revenue stream. These measures will be documented over the next fiscal year after the enterprise GIS implementation.

Budget Highlights:

- The increase in Operations for FY 2006-07 includes funding for required on-site training for staff to be trained in the newly implemented ArcGIS 9.1 software, on-site assistance from Environmental Systems Research Institute (ESRI) for SDE and SQL installation and data conversion, and leasing of a copier machine.
- The Capital Outlay ($2,400) includes the replacement of broken partitions in workspace areas within the department.

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Register of Deeds

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Register of Deeds (General Fund)						***Account: 3250***
Personnel Services	$785,170	$765,791	$797,825	$780,392	$830,109	$830,109
Operations	$130,381	$132,034	$188,119	$178,125	$181,623	$180,085
Capital Outlay	$1,137	$2,005	$1,820	$1,292	$1,220	$1,220
Total Expenditures	**$916,688**	**$899,830**	**$987,764**	**$959,809**	**$1,012,952**	**$1,011,414**
Offsetting Revenue	*($1,855,499)*	*($1,840,574)*	*($1,941,580)*	*($1,840,171)*	*($1,856,328)*	*($1,856,328)*
County Costs (net)	**($938,811)**	**($940,744)**	**($953,816)**	**($880,362)**	**($843,376)**	**($844,914)**

Major Services

- File documents presented for registration
- Index and scan all documents recorded to create permanent public records
- Create permanent records of births, deaths, marriages and military discharges
- Issue marriage licenses
- Issue certified copies of public permanent records
- Respond to citizen inquiries
- Special Projects

Objectives

- Review documents presented for registration to ensure compliance with *NC General Statutes* and submit to Land Records for PIN (Parcel Identifier Number) assignment within five minutes of receiving the document.
- Complete the filing process, after the document is returned from Land Records, by affixing book/page, date/time, collect and receipt fees within ten minutes.
- Index names of parties, book/page, PIN and description within twenty minutes of filing (first phase of permanent record creation).
- Quality Control Check: Examine each document to ensure compliance with NC recording laws and NC Notary Public laws.
- Scan documents within four to six hours of recording; print copies for the permanent record books.
- Return all documents to designated party within 2 to 4 days of filing.
- Index births, deaths, marriages by name, book/page/date same day as received; update records with subsequent amendments as received from the State Office or Health Department.
- Issue marriage licenses and maintain permanent marriage records.
- Respond to citizens requesting certified copies of the public records as requests are received.
- Promptly and courteously assist citizens in obtaining information regarding personal and real property, vital, military discharge and notary records.
- Special Projects
    - Index, scan and label “old” birth records
    - Scan associated images of pre-1995 indexed records
    - Index and scan accounts six years of payable records and revenue records

Outcomes

- Reviewed and certified proof of acknowledgment of execution and other prerequisites to registration to ensure compliance with NC recording laws and submitted each land-

related document to Land Records for PIN (Parcel Identifier Number) assignment within five minutes of presentation approximately 98 percent of the time.

- Completed the filing process, after document returned from Land Records, affixed book and page, time and date, collected/receipted fee within ten minutes, approximately 97 percent of the time.
- Indexed documents within twenty minutes of completion of the filing process approximately 97 percent of the time (this phase gives notice to title searchers that the document is on file).
- Each document processed by the Quality Control Supervisor within 24 hours of recording 98 percent of the time.
- Scanned recorded documents within four to six hours of recording approximately 97 percent of the time; printed permanent record book copies
- Returned filed documents to designated party within 2 to 4 days of filing approximately 98 percent of the time
- Scanned, indexed and labeled associated images of indexed records pre-1995
- Issued marriage license within 20 minutes of application approximately 99 percent of the time.
- Indexed births, deaths the same day received approximately 99 percent of the time, marriages indexed within an hour after issuance approximately 95 percent of the time.
- Responded to citizens' requests courteously and timely.
- Special Projects:
    - Indexed, scanned and labeled approximately 15,000 "old" birth records
    - Scanned approximately 65,000 associated images of pre-1995 indexed records
    - Scanned and indexed approximately five years of accounts payable and revenue records

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Deeds, Deeds of Trust, D/T Cancellations, other documents, UCCs recorded, scanned and indexed	32,180	27,200	33,314	32,748	33,000
Land transfers, splits and merges created	4,379	4,300	5,266	4,560	4,600
Marriage Licenses issued	648	841	755	718	726
Births indexed	2,387	3,275	3,686	3,792	3,830
Deaths indexed	1,194	1,455	1,506	1,575	1,590
Certified copies of Vital records issued	15,849	16,367	15,396	16,200	16,365

Budget Highlights

- Offsetting revenues for this department anticipate that recording activity will decrease due to increasing interest rates.
- The recommended budget includes a 3.5 percent decrease in operations, which includes decreases in postage and daily recording expenses related to a decrease in cancellations.
- The requested capital includes additional storage cabinets ($1,200).

Tax Assessor

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Tax Assessor (General Fund)						***Account: 3300***
Personnel Services	$553,824	$682,303	$691,892	$732,913	$732,827	$732,827
Operations	$84,651	$96,558	$125,043	$129,104	$136,742	$134,613
Capital Outlay	$0	$1,682	$0	$5,014	$0	$0
Total Expenditures	**$638,475**	**$780,543**	**$816,935**	**$867,031**	**$869,569**	**$867,440**
Offsetting Revenue	*$0*	*($35,688)*	*$0*	*$0*	*$0*	*$0*
County Costs (net)	**$638,475**	**$744,855**	**$816,935**	**$867,031**	**$869,569**	**$867,440**
Other Related Programs (Revaluation Fund)						***Account: 3301***
Personnel Services	$142,835	$90,744	$81,126	$67,765	$76,911	$76,911
Operations	$4,085	$38,560	$77,270	$20,325	$57,670	$57,670
Capital Outlay	$0	$5,980	$0	$0	$0	$0
Total Expenditures	**$146,920**	**$135,284**	**$158,396**	**$88,090**	**$134,581**	**$134,581**
Offsetting Revenue	$0	($481)	($73,396)	($73,396)	($84,581)	($84,581)
County Costs (net)	**$146,920**	**$134,803**	**$85,000**	**$14,694**	**$50,000**	**$50,000**
Total Assessor's Office and Related Expenditures	**$785,395**	**$915,827**	**$975,331**	**$955,121**	**$1,004,150**	**$1,002,021**

Major Services

- List, assess, and bill all taxable property in the County for the purpose of ad valorem taxation.
- Discover taxable property that has not been properly recorded by the owner for tax purposes.
- Administer the tax exemption programs, including tax programs for eligible elderly and disabled individuals and exemption of eligible non-profit organizations.
- Administer the Land Use Program for horticulture, agriculture, and forestry management.
- Conduct and support the County's in-house revaluation of all real property within its jurisdiction, with new values assigned every four years.
- Support the Board of Equalization and Review that meets annually to hear formal appeals.

Objective

- List, assess, and bill all taxable property in the County for the purpose of ad valorem taxation. Discover taxable property that has not been properly recorded by the owner for tax purposes.

Outcomes

- Print and mail 50,000 – 51,000 tax bills with a greater than 99% successful delivery rate. By outsourcing this activity the Department is able to include information such as how tax dollars are spent and the benefits. Early mailing and added information enhances early collection rates and citizen awareness of County programs.

- Continue mailing listing forms to all property owners explaining the necessity of listing taxable personal property, new construction, partial construction, renovations and up fit. This program has resulted in a significant increase in personal property listed as well as new construction listed. The Assessor's Office has documented significant increases in personal property listings and new construction that otherwise would have been lost.
- Notify all appellants of informal decision within 120 days of receipt of appeal. This time frame will allow for timely decisions and the opportunity to be heard by the Board of Equalization and Review.

Objective

- Administer the tax exemption programs, including tax programs for eligible elderly and disabled individuals and exemption of eligible non-profit organizations.

Outcomes

- Provide information so that all citizens eligible for tax-exempt programs know of these programs. A primary source of this information is the application for "homestead exemption" found on the listing form that is mailed annually in early January.
- Review one-fourth of all properties currently exempt from ad valorem taxation to determine continued qualification for exempt status

Objective

- Administer the Land Use Program for horticulture, agriculture and forestry management.

Outcomes

- Ensure eligibility requirements are met based on general statute guidelines and determine deferred taxes when parcels become ineligible. Development of proper criteria has led to changes in qualification standards.

Objective

- Conduct and support the County's in-house revaluation of all real property within its jurisdiction with new values assigned every four years. The last countywide revaluation became effective 01/01/2001. The next countywide revaluation will become effective 01/01/2005.

Outcomes

- Determine tax values for real property as of the effective date of revaluation that are statistically within 95 percent of the actual market value of the property.
- Maintain a statistical coefficient of dispersion (COD) of 20% or less in years between revaluations. (N.C. Department of Revenue acceptable level is 20%). Statistical measurements such as the COD, when below 20%, indicate that tax values are uniform and consistently fair and equitable.
- Provide final estimate for value resulting from informal reviews within 120 days of appeal. Rendering a timely decision quickly addresses the concerns of individuals and demonstrates responsiveness to their concerns.

Objective

- Support the Board of Equalization and Review, which meets annually to hear final appeals.

Outcomes

- Act as Clerk to the Board of Equalization and Review that meets annually to hear final appeals.
- Provide appropriate cost, market or income data as requested by the Board to assist in its decisions.
- Enhance the ability to accurately derive values and support values in appeals to the Property Tax Commission and the Court of Appeals by employing professionals and specialists in the appraisal of specific and specialized types of property.

Objective

- Administer the business Personal Property Audit (Pilot) Program (Under this pilot program, an audit firm works with the Assessor's office auditing the books of ten (10) randomly selected businesses, discovering any values previously not listed or under listed. In addition to discovery, there is an educational aspect where the audited company's officers are assisted in getting future listings correct. It is expected that after the first year, this program will more than pay for itself. The results of the pilot program will be reported to the BOCC for further direction.)

Outcomes

- Work with the audit firm in scheduling audit appointments.
- Receive the audit results.
- Work with the audit firm in assisting the businesses to understand the results and the proper way to list in future years.
- Create the discovery bills for non or under listed property for the current year and five years back and notifying the businesses accordingly.
- Report results to BOCC and receive Commissioners input on future years processes.

Measures

	2002-03 Actual	2003-04 Actual	2004-05 Budget	2004-05 Estimate	2005-06 Projected
# Bills generated and mailed by Aug 15	51,000	51,000	51,000	51,000	51,000
% Bills successfully delivered	99%	99%	99%	99%	99%
Abstracts generated & mailed by Jan 5	51,000	52,000	52,000	52,000	52,000
Sales ratio level as of effective date of last revaluation (does not change between revals).	96%	96%	96%	96%	95.85%
Annual level of statistical accuracy (COD)	9.00%	11.90%	11.90%	11.90%	7.00%
% Appellants notified within 120 days of informal decision	100%	100%	100%	100%	100%
Revenue generated by Business Personal Property Audit Program	N/A	N/A	N/A	N/A	$40,000

Budget Highlights

- The operating budget includes $20,000 in continuation funding in contract services for the Business Personal Property Audits program. The program seeks to ensure that businesses correctly list all their properties by conducting random audits on businesses that hold property values at $50,000 or greater. Discoveries of incorrect listings will result in increased tax collections in future years and are expected to exceed the cost of the program.
- An increase of $12,940 in contract services will cover the increased cost of printing mass mailing items. The department received a new vendor quote, which includes higher printing prices, and has more items to mail due to an increase in number of billable properties (an additional 7,500 items were printed during FY 2005-06).
- Requested capital includes $320 to purchase a file cabinet.

Tax Collector

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Tax Collector (General Fund)						***Account: 3350***
Personnel Services	$521,175	$558,714	$613,760	$597,348	$662,051	$662,051
Operations	$141,860	$156,334	$185,734	$175,721	$183,226	$183,065
Capital Outlay	$12,935	$1,973	$350	$700	$5,300	$4,460
Total Expenditures	**$675,971**	**$717,021**	**$799,844**	**$773,769**	**$850,577**	**$849,576**
Offsetting Revenue	*($125,516)*	*($174,885)*	*($205,460)*	*($205,460)*	*($209,857)*	*($209,857)*
County Costs (net)	**$550,455**	**$542,136**	**$594,384**	**$568,309**	**$640,720**	**$639,719**

Major Services

- Collect and account for all current and delinquent taxes for the County, 14 special districts, and the municipalities of Carrboro, Chapel Hill, and Hillsborough.
- Provide to the public at large and the taxpayers of Orange County a continuing growth in service availability through the use of technology such as the internet websites, credit card program, prepay programs, and bank draft program.
- Communicate to, educate, and answer questions for the public on North Carolina property tax laws and procedures, federal bankruptcy laws, civil process law, and estate law requirements.
- Bill and collect the 3R Fee as directed by the BOCC. Requires education of the public, taxpayers and legal community.
- Administer the 3R Assistance Program.
- Bill and collect on behalf of the Town of Chapel Hill the Stormwater Utility Fee.
- Provide specific tax data to attorneys, banks, citizens, mortgage companies and realtors.
- Bill and collect all other Emergency Management Billings such as fire inspections, Haz-Mat billings, special contracts, etc.
- Bill, file insurance, and arbitrate with insurance companies on behalf of clients in an effort to ensure that Orange County received monies due for EMS Ambulance Service Accounts.
- Continuing education process on new law changes relative to Medicare, Medicaid and HIPPA.
- Ensure continued compliance with HIPPA regulations to ensure client rights to privacy of their medical data.
- Assist clients with Medicare/Medicaid appeals.
- Administer the EMS Assistance Program.
- Communicate to, educate, and answers questions and concerns of clients on EMS ambulance issues.
- Collect and audit gross receipts on rental vehicles on behalf of Orange County and all municipalities within our jurisdiction.
- Price and bill register motor vehicles and process requests for relief, recalculation or refunds.
- Bill, collect and issue Beer and Wine licenses and massage therapy licenses.
- Receive, verify, distribute, and deposit revenues collected for all departments within Orange County government. Audit all relative departments for compliance with collection and accounts procedure compliance.

Objectives

- Improve the collection of current and delinquent taxes by:

- Consistent and timely use of collection remedies provided by the laws of North Carolina in the collection of taxes assigned this office in taxation.
- Provide a continually updated Revenue website by which citizens can stay abreast of any changes in the law, view their tax records of due/paid, informational source for ambulance billing issues, links to Medicare and as an informational source.
- Increase citizen understanding of property tax system and law, ambulance billing and assistance, County services, policies and issues by participation in citizen groups, through media outlets, mailings and public contact.
- Assist in the education of the public on the 3R fee structure and reasons behind the institution of the fee.
- Insure that the Revenue area is in total compliance with HIPPA (Health Insurance Portability and Accountability Act) regulations.
- Continue efforts to increase EMS collects while meeting the citizen needs.
- Ensure all Orange County departments are meeting the required procedures in the receipt and deposit of funds.
- Coordinate with other departments in the effort to insure service and availability of data to the citizen.
- Provide a payment options to the citizens at large and to county employees.

Outcomes

- To maintain and work toward increasing the current year tax collection rates.
- To maintain and work toward increasing the municipal tax collection rates on current tax.
- Meet or exceed the yearly budgetary goal for collection of current, delinquent taxes and interest.
- Continue ranking in the top five counties statewide in the collection of taxation.
- To maintain and enhance the training of staff with law changes in all areas we are charged to bill and collect.
- Meet or exceed the yearly budgetary goal for collection of EMS ambulance fees while ensuring all HIPPA regulations are met.
- Ensure all businesses compile with the issuance Beer and Wine licenses and massage therapy licenses.
- Maintain the collection and audit of all business, which qualify under the gross receipts vehicle tax.
- Successful billing and collection of the 3R fee.
- Successful billing and accounting of the Chapel Hill Stormwater Fee.

Measures

- Maintain a continuing education process for staff which to date has allowed 8 out of 11 employees to become certified by the North Carolina Tax Collectors Association.
- Continued ranking within the top five counties out of a possible 100 statewide.
- Historic record reflects the continued rise in the overall collection each year.
- Historic record reflects the continued rise in payment of EMS ambulance fees yearly.
- Continued external audits reflect compliance with all regulatory requirements.
- Successful coordination of staff to develop the record format, billing and collection of the Orange County Solid Waste 3R Fee program for 2005.
- Coordinated with other staff and outside agencies the billing and collection portion on behalf of the Town of Chapel Hill in the implementation of the Stormwater Utility Fee.

Budget Highlights

- Successfully completed the tax year 2004-2005 with an overall collection rate of 98.89 percent.
- Successfully collected over estimated collections on 3R fee finishing at 98.40 percent collected.
- Successfully collected EMS charges exceeding prior year collections.
- Successfully collected EM accounts assigned exceeding prior year collections.
- Instituted an internal process whereby Revenue recycles all paper using both sides prior to discarding whereby we have successfully cut costs on the purchase of paper supplies.
- Successfully collected on behalf of the Town of Chapel Hill their Stormwater Utility Fee reaching collection of over 98 percent.

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Buildings and Grounds

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Buildings and Grounds (General Fund)						***Account: 3400***
Personnel Services	$1,496,381	$1,575,059	$1,587,966	$1,579,553	$1,678,727	$1,678,727
Operations	$1,122,820	$1,310,522	$1,191,257	$1,403,928	$1,576,653	$1,319,161
Capital Outlay	$563	$5,782	$0	$0	$0	$0
Total Expenditures	**$2,619,765**	**$2,891,363**	**$2,779,223**	**$2,983,481**	**$3,255,380**	**$2,997,888**

Major Services

- Maintain buildings and facilities for 35 County-owned and 10 leased properties (carpentry, electrical, heating/ventilation/air conditioning (HVAC), painting, plumbing, etc.). Services are provided through use of in-house staff and/or outside vendors as required.
- Assist in planning, designing and performance and administration/contract management of renovation work and new construction, including landscaping, etc.
- Provide grounds care services (mowing, trimming, mulching, tree and shrub care, etc.) for approximately 175 acres of County-owned properties including approximately 48 acres of landscaped areas.[1]
- Maintain road signs for all State maintained roads in the County.
- Provide inclement weather services (sanding, salting, snow removal, Brine Solution application, storm debris cleanup and removal).
- Provide daily custodial services at 25 buildings, and periodic floor care for an additional three facilities.
- Set up and break down and sound system operation and maintenance for County government meetings.
- Other services (departmental moves, contract management for elevator maintenance, pest control, alarm inspections, utilities management, etc.)

Goal

- To maintain clean, safe, comfortable and reliable buildings and associated infrastructure used by our customers – Orange County citizens and employees.

Objectives

- To minimize the number and complexity of corrective maintenance services required at County buildings and facilities through aggressive preventative maintenance programs.
- To reduce consumption of utility services (electricity, water, natural gas, propane, fuel oil).

Outcomes

- Approximately 6,800 customer-generated service requests and in-house-generated work orders will be completed by the end of FY 2004-05.

The following major projects have been completed or will be in progress by the end of FY 2005-06:

  - Animal Control – interior painting

[1] Does not include any increases that may result from addition/expansion/modification of activities at Fairview Park, Efland Cheeks Community Park, McGowan Creek Preserve, Little River Regional Park, Cedar Grove Park, Blackwood Farm or Cate Farm properties.

- Animal Shelter – new cabinetry and floor resurfacing
- New Courthouse – window repair & repainting
- EMS 911 Center – parking area improvements, HVAC improvements, flooring replacements and painting, installation of upgraded emergency power generator
- Eno Mountain Communication Tower – installation of upgraded emergency power generator
- Roof asset inventory and assessment update
- Clerk of Courts Annex – ADA compliant building access
- Government Services Center – Installation of emergency power generator and renovations in Register of Deeds
- Central Recreation building – window replacement
- Planning & Agriculture building – exterior painting, re-stripping parking lot lines, installation of ADA compliant ramp/walkway system
- Jail – replacement of booster water heater for kitchen
- Richard Whitted Human Services – repair to landing at Library entrance (first floor)
- Northern Human Services Center – assisted with installation and creation of kiln room, exterior painting
- Southern Human Services Center – installation of emergency power generator, creation of additional workspace in lobby area
- Moody building – floor covering replacement
- Conservation related – completed caulking and weather stripping of doors and windows, installed approximately 45 programmable thermostats, insulated water heaters, set back temperatures and installed timers, performed some de-lamping, replacement of T-12 light bulbs and ballasts with T-8 at Government Services Center and Planning and Agriculture, installation of approximately 20 waterless urinals

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
County-owned Buildings					
• # of buildings	33	35	35	35	38
• Total area (sq. ft.)	404,150	406,709	406,709	406,709	469,000
• Landscaped area (acres)	46.62	46.62	46.62	46.62	TBD
County-leased Buildings					
• # of buildings	11	11	10	10	10
• Total area (sq. ft.)	36,050	38,850	40,473	38,850	38,850
• Landscaped area (acres)	1.6	1.6	1.6	1.6	1.6
Buildings and Facilities Repair and Maintenance Service Requests					
• Total received/generated	5,152	6,500	6,800	6,000	6,200
• Percent completed within:					
○ Less than 1 hour	45%	*	45%	50%	50%
○ 1 to 4 hours	48%	*	50%	45%	45%
○ More than 4 hours	7%	*	5%	5%	5%
• Emergency service requests responded to within 30 minutes	96%	95%	98%	98%	98%
Custodial Services					

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
• Total area provided with custodial services (sq. ft.)	275,000	279,200	279,200	279,200	336,200
• Total number of restrooms	134	134	134	134	140
• Total deskside trash cans emptied daily	970	990	990	990	1,090
• Total number of meeting set-ups	56		60	49	50
Road Signs					
• Total number of sign work orders completed	138	218	*	252	300
• Number of inspections performed during the fiscal year	3	3	4	3	4
• Signs repaired/replaced:					
○ Within 7 days of notification when sign is in stock	77%	*	94%	95%	96%
○ Within 45 days of notification when sign must be ordered from sign company	12%	*	5%	4%	4%
○ Within 60 days of notification	1%	*	1%	1%	0%

* Indicates data not available for, or procedures or programs not in place during that time period.

Budget Highlights

- The new Energy Conservation Team was appointed during FY 2005-06. The team will assist the Buildings and Grounds Division in their efforts to reduce the consumption of key utilities – electricity, water and natural gas. Combined, these three items account for greater than 50 percent of the total Buildings and Grounds Operating budget, excluding personnel costs.
- The 12-Month Estimate is projected to exceed budget in electricity, water, natural gas and propone gas.
- Will add Meadowlands Annex (22,000 gross square feet) for full year and Southern Orange Senior Center (25,000 gross square feet) and Central Orange Senior Center (15,000 gross square feet) for approximately 6 months during FY 2006-07.

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Motor Pool

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Motor Pool (General Fund)						***Account: 3405***
Personnel Services	$294,110	$307,323	$333,574	$290,962	$344,634	$344,634
Operations	($276,828)	($171,389)	$42,833	$85,820	$63,466	$12,348
Capital Outlay	$8,734	$422	$0	$0	$0	$0
Total Expenditures	**$26,015**	**$136,356**	**$376,407**	**$376,782**	**$408,100**	**$356,982**
Offsetting Revenue	*($59,511)*	*($82,311)*	*($112,850)*	*($113,780)*	*($116,124)*	*($116,124)*
County Costs (net)	**($33,495)**	**$54,045**	**$263,557**	**$263,002**	**$291,976**	**$240,858**

Major Services

- Maintain the motor vehicles and equipment operated by the County in a safe and reliable condition.
- Provide preventive and corrective maintenance services and all State required emissions and safety inspections.
- Complete repairs to brake, electrical, electronic, suspension and heating/air conditioning systems.
- Maintain a parts and tire inventory to ensure quick service.
- Support a County fleet of over 300 vehicles, including emergency response vehicles, specialized equipment, buses, vans, heavy dump trucks, sanitation trucks, skid steer loaders and pickup trucks.
- Maintains more than 100 pieces of auxiliary equipment, including trailers, tractors, lawn mowers, vehicle mounted wheelchair lifts, animal cages and compressors.
- Operates and maintains the centralized automated fueling system for County-owned vehicles, motorized equipment, outside agencies and Town of Hillsborough vehicles.
- Maintain records and data for vehicles, parts inventory and centralized fueling station.
- Provide twenty-four hour/seven days per week breakdown and after hours assistance for County owned vehicles and emergency/auxiliary power generators.
- Develop and maintain an annual vehicle replacement schedule.
- Maintain a ready state for 10 emergency back-up generators, which involves preventive maintenance and monthly site visits to test the systems.

Objective

- Provide quality, timely maintenance to insure safe and reliable transportation for all Orange County employees in the performance of their duties. Ensure safe and reliable dispensing of fuel for County, Town of Hillsborough and outside agency vehicles.

Motor Pool - continued

Outcomes

- 630 preventive maintenance services completed by the end of FY 05/06.
- 1,646 corrective maintenance services completed by the end of FY 05/06.
- Approximately 200 other services performed on County owned equipments such as generators, mowers, trailers and misc equipment
- Complete annual state emissions test and/or safety inspections on all County-owned vehicles and trailers

Measures

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2006-07 Projected
Preventive Maintenance Services	574	465	621	630	650
Corrective Maintenance Services	1,967	1,560	1,384	1,646	1,650
Other Services	241	125	97	210	200
TOTAL SERVICES	**2,782**	**2,150**	**2,102**	**2,486**	**2,500**
Miles Driven	3,116,498	3,318,892	3,385,691	3,380,913	3,400,000
Fleet Age (% of total)					
0-5 years	50%	43%	35%	42%	45%
6-10 years	35%	37%	36%	33%	35%
10+ years	15%	20%	29%	25%	20%

Budget Highlights

- In the spring of 2006, the County will bring online a compressed natural gas (CNG) fueling station to be initially used by 5 county vehicles that have been converted to use compressed natural gas. Additional CNG vehicles will be added throughout FY 06-07. Three of these vehicles will be available to be used as “rental cars” by county employees.
- Purchase of bio-diesel will begin spring 2006.
- Requirements and cost estimates for purchase of ethanol dispensing equipment will be obtained for inclusion in the FY 2007-08 budget.

Sanitation

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Sanitation (General Fund)						***Account: 3410***
Personnel Services	$722,844	$740,614	$779,238	$757,434	$816,870	$816,870
Operations	$942,161	$904,976	$1,039,891	$1,046,443	$1,079,735	$1,067,974
Capital Outlay	$678	$0	$525	$525	$350	$350
Total Expenditures	**$1,665,683**	**$1,645,589**	**$1,819,654**	**$1,804,402**	**$1,896,955**	**$1,885,194**
Offsetting Revenue	*($55,856)*	*($38,568)*	*($45,960)*	*($45,152)*	*($45,152)*	*($45,152)*
County Costs (net)	**$1,609,827**	**$1,607,021**	**$1,773,694**	**$1,759,250**	**$1,851,803**	**$1,840,042**

Major Services

- Operate and maintain six staffed solid waste convenience centers to serve Orange County residents, including roadside cleanups within a half-mile in either direction of sites.
- Provide collection services for solid waste convenience centers, Orange County government buildings and Orange County schools. Dumpster container waste is collected by front-end loaders. Dump trucks, a skid-steer loader and manual labor and/or roll-off containers are used to collect bulk waste. All bulk waste must be separated into mandated waste types, i.e. white goods, clean metal, clean wood, tires, and construction and demolition for acceptance by the landfill.
- Administer Sanitation Division, including daily collection operations, data collection and analysis, report presentation and development.
- Administer and develop public information education efforts.
- Enforce Orange County Solid Waste Ordinance including investigation and/or cleanup of illegal dumping and accumulated trash as required.
- Provide policy, planning and technical assistance to Orange County elected officials.
- Manage and assist with deconstruction projects

Objective

- Provide high quality, cost-effective solid waste management services to our customers - Orange County residents, government offices and schools. Provide solid waste and recycling services to residents through six staffed solid waste convenience centers.

Sanitation - continued

Measures

Waste type (all units are tons)	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2006-07 Projected
• Household waste (MSW)	10,481	10,518	11,012	11,530
• C & D waste	1,642	2,085	2,321	2,506
• Electronics	0	103	124	149
• Yard waste	389	409	325	328
• White goods (appliances)	302	376	370	378
• Tires	61	57	59	61
• Metal, clean	525	267	656	669
• Wood, Clean	136	154	170	179
• Orange County Schools	723	724	724	724
• Orange County Government Buildings	485	505	510	550
Resident Permit Tons	4,028	3,373	3,224	3.385
Total Tons	20,438	19,226	19,495	20,459
Sanitation vehicle loads to landfill	3,523	3,742	3,584	4,600
Roll-off loads	303	460	1,000**	150***
Orange County Permits				
Resident loads to landfill (# of trips)	6,108	6,619	5,890	6,200
Orange County Landfill Tip Fee				
MSW (per ton)	$45	$ 46	$46	$46
C & D (per ton)	$41	$ 41	$41	$41
Mulch (per ton)	$15	$ 15	$15	$15

* Contractual roll-off service will terminate upon arrival of hook truck. Hook Truck arrival anticipated by mid-November. Number of haul service increase is a result of the increased number of roll off containers in place by July 2005. All bulk waste/recyclables will be containerized.

** Hook Truck did not arrive as anticipated due to original vendor not delivering the bid specifications. Truck had to be re-bid and is anticipated to be service by late May 2006.

*** Contractual roll-off service will have to be utilized in the event the Hook Truck experiences downtime due to mechanical problems and possibly during the holiday season. Sanitation Division is requesting a second truck in the FY 06-07 CIP to serve as a back-up and to supplement the timely servicing of roll-offs at 4 Centers.

Budget Highlights

- Increased collection efficiency due to the expansion of roll-off containment of bulk waste and recyclables.
- Increased roadside litter collection by Sanitation employees.
- As funding allowed, some dumpster containers were painted, some repaired and painted and some replaced. Additional funding will be requested in the FY 2006-07 CIP to complete this project.
- Search for a new location for the Highway 57 Center commenced in and will continue.

Efland Sewer Fund

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Efland Sewer Fund						**Account: 3601**
Operations	$200,080	$140,409	$140,000	$156,587	$160,000	$160,000
Total Expenditures	**$200,080**	**$140,409**	**$140,000**	**$156,587**	**$160,000**	**$160,000**
Offsetting Revenue	($62,580)	($62,479)	($55,000)	($58,800)	($60,000)	($60,000)
County Costs (net)	**$137,500**	**$77,930**	**$85,000**	**$97,787**	**$100,000**	**$100,000**

Objective

Expand sewer service areas in Orange County to provide sewer service to the Buckhorn area (Economic Development District, Community and the Gravelly Hill Middle School) and central Efland

Outcomes

- Complete construction of water and sewer extensions to the Gravelly Hill Middle School, the Buckhorn EDD and the southern end of the Buckhorn Community and where utility service is available, connect those homes, institutions and businesses to the utilities
- Complete design, permitting, property acquisition and bidding and initiate construction of sewer system extension to serve the un-sewered portions of central Efland

Objective

Provide new sewer service taps for new sewer customers

Outcomes

- Work with property owners, developers, affordable housing organizations to design and construct sewer service extensions in accordance with existing land use plans
- Use grant and bond funding to expand the sewer service area as necessary to make sewer service available to additional portions of the Efland community in accordance with the approved service area master plan and existing land use plans
- Provide verbal response to request for sewer tap within one business day: determine if sewer service is available, extent and location of on- and off-site construction required and regulatory requirements for making sewer taps, etc
- Coordinate with Town of Hillsborough to determine sewer tap fee cost within four working days of sewer tap request
- Submit all permitting documentation for sewer tap construction to North Carolina Department of Transportation (NCDOT) as required within one business week
- Complete all bidding and contract procurement requirements, begin tap construction within two weeks of NCDOT permit approvals

Objective
Operate and Maintain sewer system infrastructure as required

Outcomes
- Work with OWASA, NCDOT and Hillsborough to determine/evaluate infrastructure repair/ replacement requirements
- Develop budget, secure funding to effect repairs/replacements that cannot be dealt with under normal maintenance budget
- Coordinate system operation, repair and construction activities to ensure provision of uninterrupted sewer service and prevention of improper discharge of sewer
- Initiate the capital improvement planning, sewer mapping, sewer inspection and sewer maintenance processes required by the new operations permitting requirements for the existing and expanded Efland sewer system

Budget Highlights:
- This year Orange County will be operating the Efland sewer under the regulation of a new collection system permit – a newly created permitting category - issued by the State. The Efland sewer system has fallen under the permitting requirements for collections system as a consequence of its 360,000 gallon per day capacity – as per the Wastewater Treatment contract with Hillsborough – rather than actual daily wastewater flow which currently averages well below 50,000 gallons per day.
- The new collection permit requires that the County annually mow sewer easements and visually inspect the system from the surface of the ground. Furthermore, the County must conduct an annual video interior line inspection of 10% of the system. Another permit requirement is that the County develop a working and funded Capital Improvement Plan for equipment replacements (at the end of useful life) and major repairs. Lastly, the permit requires the County to evaluate operational issues such as grease collection and inflow/infiltration into the system to eliminate potential problems that result in sewer overflows and spills. This year's budget will include circulation of brochures asking customers not to pour grease into their household drains and installation of infiltration collars on low-lying manholes (a potential source of stormwater infiltration).
- The Recommended Budget for FY 2006-07 includes a transfer from the General Fund of $100,000, due to increased costs in operations. The current fee structure is not adequate to cover the costs of operations, and the General Fund continues to help subsidize operations.

Non-Departmental Summary

General Services

Listed below are appropriations for non-departmental General Services related funds and entities.

	2003-2004 Actual Expenditures	2004-2005 Actual Expenditures	2005-2006 Original Budget	2005-2006 12 Month Estimate	2006-2007 Department Requested	2006-2007 Manager Recommends
General Services						
Non-Departmental	$0	$0	($200,000)	$0	$0	$0
Reserve for Custodial Strategic Plan	$0	$0	$0	$0	$50,000	$50,000
Stormwater Fees for County Property	$0	$9,945	$10,000	$9,009	$10,000	$10,000
General Services Total	**$0**	**$9,945**	**($190,000)**	**$9,009**	**$60,000**	**$60,000**

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General Services Non-Departmentals

Reserve for Custodial Strategic Plan **$50,000**

The Board will soon receive a Custodial Strategic Plan from the Public Works department. That report will offer options, including the possibility of contracting with outsider providers, for the Board to consider as additional custodial services are required for future County. Funding in this account establishes a reserve fund that the Board could allocate during the upcoming fiscal year to provide custodial services at new facilities as they come on line. Examples include Meadowlands Annex located in Hillsborough and the two new senior centers located in Chapel Hill and Hillsborough.

Stormwater Fees for County Property **$10,000**

These funds provide for payment to the Town of Chapel Hill for stormwater utility fees assessed to County properties.

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Human Services

Summary

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
By Department *(General Fund)*						
Public Assistance	$4,083,447	$4,651,983	$5,040,779	$4,791,730	$5,103,280	$5,103,280
Social Services	$12,661,329	$13,278,800	$14,081,067	$13,709,123	$14,804,909	$14,789,164
Health	$7,130,052	$6,436,267	$6,028,267	$6,108,653	$6,604,770	$6,537,380
Cooperative Extension	$403,445	$457,252	$485,297	$478,196	$497,063	$490,269
Aging	$1,370,878	$1,366,585	$1,281,751	$1,401,757	$1,371,195	$1,251,502
Orange Public Transportation	$1,003,714	$948,355	$945,600	$968,036	$1,063,410	$1,063,410
Human Rights and Relations	$286,237	$244,251	$347,113	$352,436	$373,795	$373,574
Child Support	$762,881	$773,369	$796,433	$799,011	$851,671	$848,727
Mental Health	$1,294,000	$1,369,265	$1,370,832	$1,377,158	$1,516,010	$1,379,795
Non-Departmental	$1,217,334	$1,171,713	$1,752,582	$1,809,543	$2,144,587	$1,845,427
Total Function Expenditures	**$30,213,317**	**$30,697,842**	**$32,129,721**	**$31,795,642**	**$34,330,690**	**$33,682,528**
Offsetting Revenue	*($12,827,122)*	*($13,335,139)*	*($13,264,565)*	*($13,784,244)*	*($13,803,877)*	*($13,810,817)*
County Costs (net)	**$17,386,195**	**$17,362,703**	**$18,865,156**	**$18,011,398**	**$20,526,813**	**$19,871,711**
Other Related Programs *(Grants)*						
Health Related	$290,362	$323,030	$361,842	$369,070	$379,007	$379,007
Aging Related	$111,266	$108,741	$85,957	$121,764	$88,985	$88,985
Total Expenditures	**$401,628**	**$431,771**	**$447,799**	**$490,834**	**$467,992**	**$467,992**
Offsetting Revenue	*($366,612)*	*($453,409)*	*($376,305)*	*($434,554)*	*($387,331)*	*($387,331)*
County Costs (net)	**$35,016**	**($21,639)**	**$71,494**	**$56,280**	**$80,661**	**$80,661**
Other Funds *(Housing and Community Development)*						
Housing Section 8	**$4,320,425**	**$4,495,790**	**$4,451,565**	**$4,451,565**	**$4,534,982**	**$4,534,982**
Total Expenditures	**$4,320,425**	**$4,495,790**	**$4,451,565**	**$4,451,565**	**$4,534,982**	**$4,534,982**
Offsetting Revenue	*($4,319,283)*	*($4,477,882)*	*($4,451,565)*	*($4,451,565)*	*($4,534,982)*	*($4,534,982)*
County Costs (net)	**$1,143**	**$17,908**	**$0**	**$0**	**$0**	**$0**
Total Human Services and Related Expenditures	**$34,935,370**	**$35,625,403**	**$37,029,085**	**$36,738,041**	**$39,333,664**	**$38,685,502**

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Department of Social Services

Summary

By Program *(General Fund)*	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommends
Public Assistance	$4,083,447	$4,651,983	$5,040,779	$4,791,730	$5,103,280	$5,103,280
Administration	$1,451,834	$1,430,994	$1,383,346	$1,342,395	$1,486,763	$1,472,757
Children/Family Services	$3,864,804	$4,032,439	$4,293,406	$4,220,554	$4,574,015	$4,574,015
Veterans' Services	$54,359	$56,321	$57,238	$59,019	$60,652	$60,502
Economic Services	$2,565,321	$2,939,240	$3,516,224	$3,259,530	$3,722,580	$3,722,580
Skills Development Center	$62,911	$68,514	$74,222	$65,013	$76,528	$74,939
Subsidy	$4,662,100	$4,751,292	$4,756,631	$4,762,612	$4,884,371	$4,884,371
Total Expenditures	**$16,744,776**	**$17,930,784**	**$19,121,846**	**$18,500,853**	**$19,908,189**	**$19,892,444**
Offsetting Revenue	*($8,937,413)*	*($9,404,269)*	*($9,570,856)*	*($9,760,722)*	*($9,932,808)*	*($9,932,808)*
County Costs (net)	**$7,807,363**	**$8,526,515**	**$9,550,990**	**$8,740,131**	**$9,975,381**	**$9,959,636**

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Public Assistance

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Public Assistance (General Fund)						***Account: 4000***
Personnel Services	$0	$0	$0	$0	$0	$0
Operations	$4,083,447	$4,651,983	$5,040,779	$4,791,730	$5,103,280	$5,103,280
Capital Outlay	$0	$0	$0	$0	$0	$0
Total Expenditures	**$4,083,447**	**$4,651,983**	**$5,040,779**	**$4,791,730**	**$5,103,280**	**$5,103,280**
Offsetting Revenue	*($158,700)*	*($198,666)*	*($138,535)*	*($227,121)*	*($139,535)*	*($139,535)*
County Costs (net)	**$3,924,747**	**$4,453,318**	**$4,902,244**	**$4,564,609**	**$4,963,745**	**$4,963,745**

Major Services

- Work First Cash Assistance
- Food Stamps
- Medical Assistance
- Special Assistance for Domiciliary Patients
- Emergency Assistance

Objective

- Assist low-income families and individuals with meeting nutritional, medical, and other basic needs.

Outcomes

- Provide Work First payments to 373 families per month to help meet the basic needs of dependent children.
- Provide Food Stamp assistance to 3270 households per month to help meet nutritional needs.
- Provide Medicaid to 5967 eligible families and individuals per month to help meet medical expenses.
- Provide Special Assistance payments to 245 low-income disabled and elderly adults per month to help meet the costs of rest home care.
- Provide emergency assistance to 635 households per month to help alleviate financial crisis situations.
- Provide health insurance through Health Choice to 652 children per month.

Measures *(Figures represent Monthly Averages)*

PROGRAM	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Work First Cases	393	361	396	367	373
Food Stamps Households	2335	2763	3035	2987	3270
Medicaid Cases	4839	5283	5400	5605	5967
Special Assistance Recipients	235	238	254	240	245
Emergency Assistance Recipients	477	455	540	545	635
Health Choice Recipients	549	618	694	645	652

Budget Highlights

- Extension of the Able Bodied Adults without Dependents waiver in the Food Stamps program will allow these clients to retain their benefits. Additional recipients will also result in a small increase in the funds needed for employment and training activities. The agency receives 50% federal reimbursement for these costs.
- Federal outreach efforts to increase participation in the food stamp program will occur next year.
- The impact of the Deficit Reduction Act on social programs is not fully known at this time.
- TANF reauthorization is anticipated to make changes related to marriage, fatherhood, and hours of required work-related activity.
- Special Assistance rate increase has expanded assistance to those whose income exceeded the previous rate. Special Assistance pays for the cost of adult care homes for low-income families and the cost is 50% state and 50% county. The county's share of Special Assistance is expected to increase by about 7% or $45,383.
- During the past year, the conversion of children under age 5 from Health Choice to Medicaid occurred and is reflected in the Medicaid numbers. Additional children are expected to be served with Health Choice slots.
- The county's share of Medicaid is not anticipated to increase.
- Most public assistance programs, particularly Food Stamps, Medicaid and emergency assistance, continue to show increases. These increases have and continue to impact the ability of the current public assistance staff to meet the demand and timelines. The staffing issues are included in the Economic Services section.

Social Services - Administration

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Social Services - Administration (General Fund)						***Account: 4001***
Personnel Services	$1,053,862	$1,060,548	$1,010,430	$948,564	$1,082,002	$1,082,002
Operations	$354,568	$339,042	$372,916	$369,055	$399,761	$385,755
Capital Outlay	$43,404	$31,404	$0	$24,776	$5,000	$5,000
Total Expenditures	**$1,451,834**	**$1,430,994**	**$1,383,346**	**$1,342,395**	**$1,486,763**	**$1,472,757**
Offsetting Revenue	*($211,934)*	*($195,921)*	*($199,077)*	*($201,039)*	*($203,111)*	*($203,111)*
County Costs (net)	**$1,239,899**	**$1,235,073**	**$1,184,269**	**$1,141,356**	**$1,283,652**	**$1,269,646**

Major Services

- Administration and Fiscal Support for Department Divisions
- Multi-site Reception/Switchboard services for information and referral
- Coordination with other Human Service Agencies and general public
- Manage Accounts payable and receivable
- Draft agency annual program and operations budget

Objectives

Personnel

- Fill vacancies timely when qualified applicants are available
- Assure that all evaluations are done timely
- Provide appropriate recognition for employees who perform above expectations

Accounting and Support Services

- Assure compliance with fiscal and program audit requirements
- Provide prompt and friendly services to the public
- Assure access for persons with Limited English Proficiency
- Maximize state and federal funds available to Orange County for Social Services
- Assure that payments are made timely

Outcomes

- Maintain an average length of vacancies no greater than two months
- Complete 95% of all evaluations before the due date
- Nominate at least two staff for special recognitions
- Develop and implement training plan for each work unit
- Assure that employees have received any mandated training within state guidelines
- Assure that all staff have access to county training and attend any required sessions
- Have no material or significant findings in the single county audit
- Provide customer friendly reception services
- Handle over 100,000 phones calls annually
- Train all receptionists on recognizing and assisting persons with languages barriers
- Utilize special telephone line and translation cards to allow initial interaction with clients
- Develop contracts with qualified translators to assist public with language barriers
- Collect 95% of budgeted revenue available to Orange County
- Monitor use of county funds to remain within budget and to alert management to trends impacting costs

Measures: Accounting & Support Services

	2004-05 Actual			2005-06 Estimate			2006-07 Projection		
	Year-to-Date	Year-to-Date Amount	% of Budgeted Amount	Year-to-Date	Year-to-Date Amount	% of Budgeted Amount	Year-to-Date	Year-to-Date Amount	% of Budgeted Amount
Front Desk Intake	26,992	NA	NA	27,798	N/A	N/A	28,552	NA	NA
Incoming Calls	188,158	NA	NA	199,212	N/A	N/A	206,608	NA	NA
Total Expenditures	NA	$17,977,042	97%	N/A	$18,361,202	96%	$19,925,411	NA	100%
Total Revenues	NA	$9,404,268	102%	N/A	$9,613,787	100%	NA	$9,839,504	100%
Day Care Payments	NA	$3,638,770	99%	N/A	$3,727,641	97%	NA	$3,610,324	100%
Medicaid County Costs	NA	$3,548,848	99%	N/A	$3,654,953	91%	NA	$4,395,559	100%
Total Contracts	8	NA	NA	10	NA	N/A	12	NA	NA
Vendor Agreements	52	NA	NA	100	NA	NA	125	NA	NA
General Assts	NA	$119,054	106%	NA	$125,827	112%	NA	$130,000	100%
TANF-Emergency Assts	NA	$116,911	106%	N/A	$126,820	100%	NA	$110,000	115%

Budget Highlights

- Use of bilingual staff has reduced the need for interpreter contracts.
- Motor pool and mileage costs have increased due to both increased per mile costs and the need for more home visits.

Social Services - Child/Family Services

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Social Services - Child/Family Services (General Fund)						***Account: 4002***
Personnel Services	$3,304,851	$3,462,212	$3,707,931	$3,522,593	$3,801,965	$3,801,965
Operations	$559,953	$570,227	$585,475	$697,961	$772,050	$772,050
Capital Outlay	$0	$0	$0	$0	$0	$0
Total Expenditures	**$3,864,804**	**$4,032,439**	**$4,293,406**	**$4,220,554**	**$4,574,015**	**$4,574,015**
Offsetting Revenue	*($1,629,743)*	*($1,675,522)*	*($1,689,776)*	*($1,726,687)*	*($1,760,645)*	*($1,760,645)*
County Costs (net)	**$2,235,061**	**$2,356,917**	**$2,603,630**	**$2,493,867**	**$2,813,370**	**$2,813,370**

Major Services

- Conduct Child Protective Services (CPS) intake and investigations
- Provide protective services treatment and substitute care for children
- Provide adoption services
- Conduct adult protective services investigations
- Provide adult in-home services
- Coordinate adult out-of-home placement
- Act as guardian and protective payee for incompetent or disabled adults

Objective

- Protect children by responding to referrals made alleging abuse, neglect, and/or dependency, providing services, preventing unnecessary removal, and achieving permanence expeditiously

Outcomes

- Provide CPS coverage 24 hours per day year round
- Complete CPS screening and conduct investigations/assessments where appropriate
- Use a two level decision making process when a child's removal is considered
- Ensure parent education and/or family therapy are available and utilized when indicated
- Place children in adoptive homes when termination of parental rights (TPR) is achieved

Measures

	2003-04 Actual	*2004-05 Actual*	*2005-06 Budget*	*2005-06 Estimate*	*2006-07 Projected*
Total Children's Services inquiries	5588	4566	5000	5000	5000
CPS investigations completed	846	785	850	750	820
Children in households reported for suspected child abuse/neglect	1296	1162	1400	1160*	1250
Average number of Families receiving child welfare services	225	192	220	200	220
Individuals receiving parenting services	135	117	150	129	160

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
# children in DSS legal custody	134	136	140	130	130
# children who entered custody	62	56	60	60	65
# children freed for adoption	12	16	20	15	18
# children who achieved permanence	48	53	65	60	65
# children adopted	18	12	27	20	28

*Changes due to the implementation of the Multiple Response System have impacted some of the numbers in Child Protective Services.

Objective

- Assure the prompt availability of appropriate, prepared foster and adoptive families for the children in DSS custody

Outcomes

- Sufficient number of homes available to assure timely placement of DSS children
- Provide required pre-service training (30 hours) for all applicants
- Complete approval process for applicant families within 60 days of their having completed pre-service training

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Monthly recruitment activities	2	3	4	5	5
Total # of children who are placed in adoptive homes	14	15	16	25	23
Pre-service training	4 groups/yr (120 hrs)	5 groups/yr (150 hrs)	4 groups/yr (120 hrs)	5 groups/yr (150 hrs)	5 groups/yr (150 hrs)
# Licensed Foster Homes	82	69	80	78	85

Objective

- Protect elderly and disabled adults by responding to referrals alleging abuse, neglect, and/or exploitation, maintaining them in their own homes when possible, facilitating appropriate placements, and providing payee or guardianship services as appropriate

Outcomes

- Provide Adult Protective Services (APS) intake coverage 24 hours per day year round
- Provide Community Alternative Program (CAP) and in-home services to appropriate individuals
- Provide information regarding placement resources and level of care needed
- Monitor all adult care homes monthly for compliance with state standards
- Provide guardianship services and act as protective payee for individuals when no other resource can be identified in the community

Measures

	2003-04 Actual	*2004-05 Actual*	*2005-06 Budget*	*2005-06 Estimate*	*2006-07 Projected*
APS investigations	35	46	38	46	50
% confirmed	29%	33%	30%	38%	35%
CAP clients	58	74	65	76	86
In-home services clients	21	22	25	22	25
Adults receiving heavy care services	43	32	45	33	33
Guardianship cases	17	19	25	20	22
Payee cases	15	18	22	11	15

Budget Highlights

- The IV-E waiver has been implemented, which allows for funds to be used for services that either prevent foster placement or reduce the length of time in foster care. These services and other factors have contributed to a decrease in the number of children in care. The funds for waiver services are included in the subsidy section.
- Social Services assumed the lead last year in developing programs for the children previously served by Sheaffer House. Although during this past year some children were served in out of county placements, contracts have been implemented to assist with more placement options in the community. This includes funds for the Caring Family Network and OPC liaison, which will assure that families receive emergency care locally and become engaged in the mental health system more quickly.
- A change in the child protective services law will require that Social Services offer all families who are substantiated for abuse or neglect of children appeal rights. The amount of time needed for this activity is not yet known.
- Due to a change last year, the agency is now paying overtime for social work staff who must work more than 40 hours per week. This includes staff who assist in providing the legally required after hours coverage. Since many of the staff chose to take time off instead of pay, the overtime costs this year have been lower than anticipated. However, this could change next year.
- The agency is working on drug endangered child protocols to assure safety of children and staff who may become involved in methamphetamine or other dangerous labs.
- The agency is proposing to increase the hourly legal fee rate based on a request from the contract attorney. The proposed rate would increase from $110 to $150 per hour.
- The recommended budget includes the addition of a new Social Worker II position to provide Community Assistance Program (CAP) services, the community program for persons who need nursing level care. The agency has experienced an increase in the number of persons needing CAP services. This demand was met last year through the use of temporary staff and a contract, but this did not prove to be an effective way to meet this need. The cost of the social work position is totally reimbursed through Medicaid revenues.
- In addition to the clients who need CAP, there has also been an increased demand for in-home services for clients not eligible for the Medicaid service. The agency is proposing an increase in this item, and there are no known revenue sources to assist with this need.

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Social Services - Veterans' Services

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Social Services - Veterans' Services (General Fund)						***Account: 4003***
Personnel Services	$53,653	$55,762	$55,858	$58,122	$59,272	$59,272
Operations	$706	$559	$1,380	$897	$1,380	$1,230
Capital Outlay	$0	$0	$0	$0	$0	$0
Total Expenditures	**$54,359**	**$56,321**	**$57,238**	**$59,019**	**$60,652**	**$60,502**
Offsetting Revenue	*($2,000)*	*($2,000)*	*($2,000)*	*($2,000)*	*($2,000)*	*($2,000)*
County Costs (net)	**$52,359**	**$54,321**	**$55,238**	**$57,019**	**$58,652**	**$58,502**

Major Services

- Assist Veterans in accessing compensation, pension, and other benefits.
- Education and publicity for veterans and the public.
- Advocacy and information/referral for Orange County veterans.

Objective

- Ensure that veterans, their families, and the community know about the benefits/services available and assist in accessing them.

Outcomes

- Ensure current and accurate information on Veterans' benefits is available throughout the county.
- Assist Orange County veterans to access or continue to receive local, state, and federal benefits as appropriate.
- Deliver all services on a timely and friendly basis.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Contacts	3500	2836	2100	2936	3036
Compensation Applications	94	87	125	137	149
Education Applications	6	3	22	6	9
Burial Applications	16	1	20	15	16

Budget Highlights

- The Veteran population in Orange County is 8,500. They receive $14,000,000 in government pensions, education benefits and insurance per year.
- The Recommended budget for FY 2006-07 provides funds to continue the current level of service.

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Social Services - Economic Services

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Social Services - Economic Services (General Fund)						***Account: 4030***
Personnel Services	$2,214,067	$2,506,122	$2,996,715	$2,824,029	$3,262,120	$3,262,120
Operations	$351,255	$433,118	$519,509	$435,501	$460,460	$460,460
Capital Outlay	$0	$0	$0	$0	$0	$0
Total Expenditures	**$2,565,321**	**$2,939,240**	**$3,516,224**	**$3,259,530**	**$3,722,580**	**$3,722,580**
Offsetting Revenue	*($2,861,575)*	*($3,276,340)*	*($3,422,394)*	*($3,541,510)*	*($3,823,270)*	*($3,823,270)*
County Costs (net)	**($296,253)**	**($337,100)**	**$93,830**	**($281,980)**	**($100,690)**	**($100,690)**

Major Services

- Provide funding for staff administering various Public Assistance programs, the Work First and Adolescent Parenting programs.
- Provide orientation group sessions for Work First participants.
- Assess Work First families' needs, strengths, and barriers to employment.
- Provide job preparation sessions for groups and individuals.
- Provide training and supportive services (such as childcare and transportation).
- Assist Work First families to obtain employment.
- Provide counseling and referral services.
- Provide four quarterly adult training classes.

Objective

- Move public assistance families into employment and toward self-sufficiency and personal responsibility.

Outcomes

- Enable 160 families to avoid welfare through Diversion Assistance.
- Enable 110 recipients to obtain employment.
- Track families for 12 months after Work First assistance ends.
- Assist 35 public assistance recipients in improving their skill level by accessing short-term vocational training.
- Conduct 10 two-week life management and 50 job keeping/seeking workshops.
- Provide intensive employment services to 100 recipients.
- Provide adult drivers training to 20 Work First recipients.

Measures: Work First

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Families Assessed	200	180	200	190	200
Employed Families (unduplicated)	140	130	110	100	110
Training Completions	30	40	40	32	35
Work Experience Sites	40	45	40	35	40
Job Readiness/Preparation Workshops	60	64	52	50	60

Major Services

- Provide case management services to adolescent parents to delay future pregnancies.
- Develop a contract with teen parents and volunteers to ensure continuance of education and completion of high school.
- Recruit one on one volunteers to serve as mentors for adolescent parents.
- Coordinate and collaborate with other agencies/organizations providing services to adolescent parents.

Objectives

- Delay second pregnancies for adolescent parents.
- Support continued school attendance.

Outcomes

- 85% percent of teen mothers active in the Adolescent Parenting Program will avoid a second pregnancy.
- Provide information, education and peer support by conducting 10 peer group meetings.
- Ensure that 85% of adolescent parents continue their education.
- Assure each adolescent will have a day care arrangement.

Measures: Adolescent Parenting Program

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Adolescent Parents	28	33	30	35	35
2nd Pregnancy Avoidance	90%	91%	85%	85%	85%
Peer Group Meetings	8	21	10	20	20
Education Continuance	90%	91%	85%	85%	85%

Budget Highlights

- Demand for public assistance programs remains high and is still increasing. This continues to create staffing problems at Social Services. The agency is requesting to convert two existing time-limited positions to permanent positions so as to increase stability in the positions. The use of temporary staff, particularly for seasonal programs, and the use of overtime pay are proposed to assist with this ongoing need.
- There is a reduction in the contract costs in this section although some of those costs will now be reimbursed through the IV-E waiver program in the subsidy section.

Social Services - Skills Development Center

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Social Services - Skills Development Center (General Fund)						***Account: 4031***
Personnel Services	$40,414	$45,700	$44,164	$43,607	$46,470	$46,470
Operations	$18,133	$22,814	$30,058	$21,406	$30,058	$28,469
Capital Outlay	$4,364	$0	$0	$0	$0	$0
Total Expenditures	**$62,911**	**$68,514**	**$74,222**	**$65,013**	**$76,528**	**$74,939**
Offsetting Revenue	*($16,509)*	*($10,000)*	*($10,000)*	*($10,000)*	*($10,000)*	*($10,000)*
County Costs (net)	**$46,402**	**$58,514**	**$64,222**	**$55,013**	**$66,528**	**$64,939**

Major Services

- Provide educational, vocational, and human resources development training.
- Provide citizens the opportunity to interview with employers on-site.
- Provide assessment and case management assistance to Orange County citizens.
- Provide job listings and job placement.
- Provide labor market and career information to job seekers and employers.

Objectives

- Offer businesses the opportunity to recruit qualified workers at one location.
- Integrate skill development and employment resources for improved service delivery.
- Offer a comprehensive range of services that will enable citizens to improve their skills and employment outlook.

Outcomes

- Enable 500 citizens to obtain employment or increase income.
- Make job search easier through the availability of computers and access to the World Wide Web.
- Improve the literacy of 450 citizens by providing basic skills training.
- Provide educational and vocational training for 2200 citizens.
- Monitor 100% of customer satisfaction surveys for continuous improvement.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Customer Satisfaction Survey	100%	100%	100%	100%	100%
Training Completions					
• Human Resources Development	160	175	190	190	200
• Basic Skills Training (ABE, ESL, GED)	350	412	425	430	450
• Educational and Vocational Training	1780	1920	2100	2147	2200
Employment Obtained or Increase Income	370	400	480	480	500
Facility Usage (monthly)	1980	2100	2500	2500	2600

Budget Highlights

- The NC Workforce Development Commission has credited the Skills Development/JobLink Center as a Level III JobLink Center.
- The Regional Partnership Workforce Development Board is looking at strategies for development of a comprehensive JobLink that incorporates all Employment Security Commission staff.

Social Services - Subsidy

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Social Services - Subsidy (General Fund)						***Account: 4050***
Personnel Services	$0	$0	$0	$0	$0	$0
Operations	$4,662,100	$4,751,292	$4,756,631	$4,762,612	$4,884,371	$4,884,371
Capital Outlay	$0	$0	$0	$0	$0	$0
Total Expenditures	**$4,662,100**	**$4,751,292**	**$4,756,631**	**$4,762,612**	**$4,884,371**	**$4,884,371**
Offsetting Revenue	*($4,056,952)*	*($4,045,819)*	*($4,109,074)*	*($4,052,365)*	*($3,994,247)*	*($3,994,247)*
County Costs (net)	**$605,147**	**$705,472**	**$647,557**	**$710,247**	**$890,124**	**$890,124**

Major Services

- Child Day Care Subsidy and Social Casework Services for families
- Assure financial support for children in foster care or adoptive placements (statistics on these children on found in the Child and Family Services Section).
- Assistance with emergency needs such as rent or utilities is provided to low-income families.

Objective

- Improve family functioning by providing child care subsidy and casework support services

Outcomes

- Provide childcare subsidy for 900 children of working families.
- Provide a safe, stimulating, learning environment for 61 children and respite for parents as part of the protection plan when children have been neglected or abused.
- Assure that 75 children have child care while low-income parents attended school to meet their goal of self-sufficiency. (Primarily high school, technical, trade, or skill development programs.)
- Assure that 45 foster children receive childcare services to supplement foster care services when the foster parent(s) work outside the home.
- Assist families who are in crisis or who live at the shelter for the homeless to become more stable and provide a more secure environment for their children (25 children).
- Provide child care information and referral services to parents on availability, quality and subsidy for childcare. (1,500 information and referral contacts on childcare issues will be made.)
- Provide supportive casework services to 575 families.
- Provide childcare for 15 children who have developmental delays or other special needs.
- Provide technical assistance to 150 Child Care Providers regarding participation in the DSS Child Care Subsidy Program.
- Coordinate training for more than 1050 childcare teachers and providers.
- Provide child care subsidy transportation for 45 children.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Total average # of children served per month	684	682	670	690	655
# of children approved for subsidy	377	319	350	350	335
# of Eligibility Re-certifications	499	368	450	500	475
# of Case Consultations	4033	2740	3300	3000	3100
# of Information and Referral Contacts	1679	1512	1700	1500	1550
Total # of Children served in year	1076	1045	1080	1090	1035

Budget Highlights

- The agency anticipates a decrease of approximately $67,000 in federal and state subsidy funds unless additional funds are made available. The agency has also been warned that reallocations may not be available next year. For the last several years, the agency has received some reallocations during the year. These changes will mean that the agency can serve fewer children.
- The agency continues to manage the county's child care funds and continues to seek sponsorships to match these funds.
- As more adoptions are finalized, there will continue to be some increases in adoption subsidy, although much of these costs are paid with federal dollars.
- The IV-E waiver program provides enhanced payments for some of the state foster home eligible children. This change has resulted in a decrease in revenue from the state foster home fund, but an increase in the revenue from IV-E. The agency is required to invest the county savings into services that prevent foster care placements or that reduce the length of time in foster care. The new expenditure line item will be used for these services. The reinvestment dollars are also matched with 50% federal funds for eligible services. These revenues are also shown in the subsidy section.
- Social Services is proposing a specialized foster payment of $900 per month for families who serve children who are "stepping down" from mental health therapeutic placements. This will allow the agency to negotiate with therapeutic families who now receive mental health subsidies of up to $1500 per month in an attempt to stabilize children's placements. These costs are in the foster care line item and the agency expects to receive at least 50% reimbursement on foster care payments, including the specialized payments.
- Due to the increase in demand in the county general assistance for emergency needs, the agency has asked for an increase in this area.

Health Department

Summary

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommends
By Program *(General Fund)*						
Central Administrative Services	$805,044	$763,557	$859,338	$834,307	$900,192	$894,525
Dental	$584,427	$583,836	$710,014	$698,542	$780,522	$755,398
Promotion and Education	$284,488	$367,983	$398,032	$398,296	$437,711	$437,898
Personal Health**	$2,846,679	$3,084,819	$2,862,490	$2,935,028	$3,013,925	$3,006,016
Risk Management	$139,250	$190,156	$192,027	$223,635	$210,640	$206,835
Environmental Health	$930,312	$923,214	$1,006,366	$1,018,846	$1,261,780	$1,236,708
Animal Control*	$1,050,446	$522,701	$0	$0	$0	$0
Animal Protection Society*	$489,407	$0	$0	$0	$0	$0
Total Expenditures	**$7,130,052**	**$6,436,267**	**$6,028,267**	**$6,108,653**	**$6,604,770**	**$6,537,380**
Offsetting Revenue	*($1,898,052)*	*($2,030,005)*	*($1,961,038)*	*($2,081,358)*	*($2,063,881)*	*($2,070,821)*
County Costs (net)	**$5,232,000**	**$4,406,262**	**$4,067,229**	**$4,027,295**	**$4,540,889**	**$4,466,559**
Other Related Programs *(Grant Projects)*						
Dental	$20,347	$27,379	$26,350	$24,752	$26,350	$26,350
Promotion and Education	$84,227	$97,713	$90,809	$87,570	$97,017	$97,017
Personal Health	$185,788	$197,938	$244,683	$256,748	$255,640	$255,640
Total Expenditures	**$290,362**	**$323,030**	**$361,842**	**$369,070**	**$379,007**	**$379,007**
Offsetting Revenue	*($243,897)*	*($334,776)*	*($319,413)*	*($341,855)*	*($330,439)*	*($330,439)*
County Cost (net)	**$46,465**	**($11,746)**	**$42,429**	**$27,215**	**$48,568**	**$48,568**
Total Expenditures	**$7,420,414**	**$6,759,297**	**$6,390,109**	**$6,477,723**	**$6,983,777**	**$6,916,387**

*Animal Services is a newly constructed department that includes Administration, Animal Shelter and Animal Control, which was previously housed in the Health Department. (see Governing and Management function located in this document.)

** The School Nurse program, which was previously included in the Personal Health division has been transferred to the Human Services Non-Departmentals.

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Health Department - Central Administration

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Health Department - Central Administration (General Fund)						**Account: 4100**
Personnel Services	$741,981	$702,420	$781,753	$781,707	$823,089	$823,089
Operations	$60,004	$57,308	$75,585	$50,600	$77,103	$71,436
Capital Outlay	$3,059	$3,830	$2,000	$2,000	$0	$0
Total Expenditures	**$805,044**	**$763,557**	**$859,338**	**$834,307**	**$900,192**	**$894,525**
Offsetting Revenue	($42,897)	($129,789)	($42,885)	($81,671)	($42,885)	($42,885)
County Costs (net)	**$762,147**	**$633,769**	**$816,453**	**$752,636**	**$857,307**	**$851,640**

Major Services

- Provide high quality clerical, financial and medical record services to the Orange County Health Department as it renders its services to the residents of Orange County.

Objective

- Process birth and death certificates, burial and transit permits and other vital records in accordance with state guidelines.

Outcomes

- Ensure that 100% of births and deaths, are processed, recorded and made available to citizens of Orange County within a five-day turnaround time.
- Maintain an error rate of less than 5%.

Measures

	2003-04 Actual	**2004-05 Actual**	**2005-06 Budget**	**2005-06 Estimate**	**2006-07 Projected**
Birth Certificates processed	3,000	3257	3,300	3250	3250
Death Certificates processed	1,600	1455	1,650	1450	1450

Major Services

- Coordination with human service agencies and general public.
- Internal fiscal and quality control.
- Administrative support for all programs and for the Board of Health.
- Manage the inventory control system for medical and pharmacy supplies.

Objective

- Manage all Health Department programs to ensure efficient and effective management of all agency programs, funds, and initiatives.
- Ensure medical and pharmaceutical supplies will be available as needed.

Outcomes

- Ensure 100% compliance with fiscal and program audit requirements.
- Ensure 100% compliance with all federal, state and local reporting.
- Provide prompt and friendly services for all customers.
- Promote better planning of medical and pharmacy supply orders.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Answer all incoming calls to main clinic lines within 3 rings	85%	85%	85%	90%	100%
*Compliance with federal, state, and local reporting requirements	N/A	N/A	N/A	100%	100%

**New measure*

Major Service

- Provides high-quality clerical, informational, financial and medical records services to the Orange County Health Department as it serves the residents of Orange County.

Objective

- Provide efficient clinical and clerical support for all programs, including patient appointments/scheduling, data entry and financial interviewing.
- Provide telephone support, including answering incoming calls to the Health Department not going directly to staff extensions. Language Coordinator provides telephone support for limited-English-proficiency clients.
- *Create and maintain medical records for all patients seen at the Orange County Health Department in accordance with state guidelines.*
- *Administer patient billing system.*
- *Comply with Title VI requirements for services to Limited English Proficiency clients.*

Outcomes

- Ensure eligibility and service requirements are met in accordance with State/Federal programs.
- Provide prompt and friendly services for all customers, including language assistance to all non-English speaking customers, regardless of language.

Health Department – Central Administrative Services- continued

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Clinical Measures:					
Collection rate on all billed claims	70%	N/A	See note	80%	85%
(Denied) Medicaid error rate due to staff errors	<5%	N/A	See note	<5%	<5%
Error Rate for completing medical records	<5%	N/A	See note	<5%	<5%
Interpreter Services:					
Number of Hispanic/Latino client visits	3,000*	800	1,800	1900	2000
Number of incoming/outgoing phone calls OCHD Interpreter assisted LEP clients	900*	900	1,600	1700	1800
Number of clients OCHD Interpreter assisted with visits	800*	800	900	1000	1000
Number of clients Contract Interpreters assisted with visits	Included above	100	300	350	400
Number of times OCHD Interpreter assisted DSS with clients	4*	2	0	0	0

NOTE: For billing and collection rates: Billing Specialist did not start work until May 2005. This was to be calculated by this staff person. Due to other vacancies the Medical Records Supervisor was unable to keep up these statistics.
*Estimates; no staff person to tabulate. With arrival of Medical Interpreter, statistics were collected.

Budget Highlights:

- Continue to experience reimbursement difficulties with Medicaid system at the State.
- Continued expansion of health department web pages in both English and Spanish providing up to date information on health services and information to the public.

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Health Department - Dental

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Health Department - Dental (General Fund)						**Account: 4101**
Personnel Services	$330,306	$362,437	$496,071	$484,200	$528,423	$528,423
Operations	$234,071	$215,897	$203,943	$204,216	$215,760	$215,575
Capital Outlay	$20,050	$5,502	$10,000	$10,126	$36,339	$11,400
Total Expenditures	**$584,427**	**$583,836**	**$710,014**	**$698,542**	**$780,522**	**$755,398**
Offsetting Revenue	($240,019)	($261,545)	($294,703)	($306,024)	($308,810)	($308,810)
County Costs (net)	**$344,408**	**$322,291**	**$415,311**	**$392,518**	**$471,712**	**$446,588**
Dental Screening (Smart Start) (Grant Project)						
Personnel Services	$0	$0	$0	$1,139	$0	$0
Operations	$20,347	$26,249	$26,350	$23,613	$26,350	$26,350
Capital Outlay	$0	$1,130	$0	$0	$0	$0
Total Expenditures	**$20,347**	**$27,379**	**$26,350**	**$24,752**	**$26,350**	**$26,350**
Offsetting Revenue	($20,000)	($27,365)	($26,350)	($26,350)	($26,350)	($26,350)
County Costs (net)	**$347**	**$14**	**$0**	**($1,598)**	**$0**	**$0**
Total Dental and Related Expenditures	**$604,774**	**$611,215**	**$736,364**	**$723,294**	**$806,872**	**$781,748**

Core Functions

- Promote and encourage safe and healthy dental health behaviors in children and adults.
- Assure quality and accessibility of dental health services.

Essential Services

- Link people to needed personal health services and assure provision of health care, health education, and outreach services, especially to the vulnerable populations.
- Inform and educate people about health issues.
- Mobilize community partnerships and action to address community health needs.

Major Services

- Provide routine dental treatment including fillings, extractions and cleanings to residents of Orange County, primarily to patients who are Medicaid eligible and to those who meet the Federal Poverty Guidelines.
- Provide emergency dental treatment within 24 hours to patients who experience pain/infection and swelling.
- Provide dental screenings and dental health education to the residents who are in daycare centers, family day care homes, schools, senior centers and other locations in Orange County.
- Provide the application of dental sealants to dental patients in the OCHD Dental Program with the emphasis on Medicaid eligible children. Conduct the special Seal Orange County Kids Program annually.

Objective

- Reduce incidence of tooth decay, periodontal disease, loss of teeth, pain and infection and oral cancer through dental assessments/ screenings, dental health education, prevention, sealant promotion and treatment to the residents of Orange County.

Outcomes

- Increase the percentage of caries-free children age 6-8 years old from 77% to 90% to meet the NC Dental Health Objective Year 2010. From the most recent Oral Health Assessment of 2004/05, 73% (down from 78%) of kindergarten children in Orange County were caries free.

- Increase the proportion of 5th graders whose permanent teeth are free of decay to meet the NC 2010 target of 87%. From the most recent Oral Health Assessment of 2004/05, 85% of 5th grade children in Orange County are decay free.

  To meet the above objectives, 2000 instructions on dental care, sealants, nutrition and fluoride are presented to parents, educators, healthcare professionals and children. For 2004-05, there were educational services provided to 1716 children and adults through the following:
    - All grade levels at the Ephesus Elementary School
    - All 2 and 3 graders in the Orange County School System
    - All other schools in all grade levels served by the Public Health Dental Hygienist

- Reduce tooth decay in preschool and kindergarten children to meet the NC 2010 target of 1.30 average number of decayed, missing and filled primary teeth with a 10 % improvement. From the most recent Oral Health Assessment of 2004-05, kindergarten children in Orange County are at .88 up from .79. The state average is at 1.76.
- Increase the proportion of school age children with dental sealants in ten elementary schools in Orange County that have not reached the 50% target. (from the most recent screening of 2004/05 of 1300 5th grade children in Orange County, it showed that 48% had sealants present) by providing the following:
    - annual Seal Orange County Kids Program targeting children in second through fifth grade who do not have sealants.
    - application of sealants to patients in the OCHD Dental Program.

- Increase the referral and utilization of dental services to 75% of children ages 0-5, found to have dental needs through the Smart Start Screening, Education and Referral Program. Out of 165 children age 0-5 that were found to have dental needs, 138 (84%) were referred for dental treatment. Of the 138 children, 76 (55%) reported having or receiving dental care due to the Smart Start Dental Screening, Education and Referral Program for 2005.
- Provide emergency dental services to any person that contacts our dental clinic with pain/infection/swelling within 24 hours.
- Maintain access to dental care for Medicaid eligible children at 15% (out of 3041 Medicaid-eligible children, the Orange County Health Department Dental program treats 13% (456 children age 0-17) and Medicaid-eligible adults out of 2602 Medicaid-eligible adults, the OCHD Dental program treats 5% (122 adults age 18 and older).

Health Department - Dental - continued

- Maintain the number of dental patient visits in the OCHD Dental Program at or around 4000 to 4200 visits per year.

Measures

	2003-04 Actual	2004-05 Budget	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
# Preschool, school age and adults educated	2079	4200	3625	2400	2400	2400
# Sealants placed on teeth	1418	1700	1267	1500	1200	1500
# 5th graders referred for dental sealants	632	660	673	675	523	675
# Dental Emergency Patients	380	412	361	412	400	412
# New 20-80 per cent dental patients	317	315	265	315	266	315
#New Headstart patient visits	34	80	31	50	20	50
# New Medicaid Dental Visits	184	230	194	230	262	230
# 20-80 per cent dental visits	1722	185	1800	1980	1800	1980
# Medicaid Dental Visits	1127	1550	1253	1633	1400	1633
# Insurance patient visits	440	555	384	584	400	584
# Health Choice patient visits	330	375	265	393	232	393
# Headstart children patient visits	61	110	70	110	80	110
# No charge follow-up patient visits	101	100	97	100	86	100
# 100 per cent patient visits	36	50	36	40	30	40
Total number of dental patient visits	3817	4000	3937	4000	4000	4000
# Smart Start Preschool children screened	1440	1800	1619	1800	1700	1800
# Smart Start Preschool children with dental needs	144	190	165	165	150	165
# Kindergarten children screened	1158	1200	1172	1200	1192	1200
# Kindergarten children caries free	903	1025	855	1000	1061	1100
# 5th grade children screened	1214	1250	1300	1300	1262	1300
# 5th grade children caries free	1020	1115	1110	1115	1208	1200
# 2nd & 4th grade children screened	2476	2500	2504	2500	2451	2500
# 2nd & 4th grade children caries free	1781	2125	1754	1800	2199	2000

Budget Highlights

The Department experienced no increase in the number of patient visits that were projected in the FY 2005-06 budget due to the following:

- Recruited five times for the bilingual dental assistant. There were either no applicants or the applicants were not qualified.
- A temporary dental assistant was employed from 11/14/05 thru 4/13/06. The temporary dental assistant replaced the dental assistant employees during leave enabling the clinic to remain fully staffed.
- Due to the extended illness of the Carrboro Dental Clinic Office Assistant, the temporary dental assistant replaced one dental assistant while she took on the responsibilities of the dental clerk from 12/8/05 thru June 30, 2006.
- Increase in Operations for FY 2006-07 includes additional funds needed to cover continued rising costs of dental supplies (the department has experienced a 52% increase in dental supplies costs over the past 5 years); and to cover mandated NC licensure requirements for Dentist, Dental Hygienist, and Dental Assistants.

- The Capital Outlay ($11,400) includes funds for the replacements of high speed hand pieces that are broken, hand piece motors and attachments, x-ray duplicator, and lateral file cabinets for the clinics.

Health Department - Health Promotion and Education

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Health Department - Health Promotion and Education (General Fund)						**Account: 4120**
Personnel Services	$260,627	$329,893	$348,341	$353,467	$379,111	$379,111
Operations	$23,861	$38,090	$47,991	$43,138	$59,100	$58,787
Capital Outlay	$0	$0	$1,700	$1,691	$0	$0
Total Expenditures	**$284,488**	**$367,983**	**$398,032**	**$398,296**	**$438,211**	**$437,898**
Offsetting Revenue	($23,414)	($52,185)	($36,461)	($26,911)	($48,453)	($48,453)
County Costs (net)	**$261,074**	**$315,797**	**$361,571**	**$371,385**	**$389,758**	**$389,445**
Other Related Funds (Grant Projects)						
Healthy Carolinians	**$27,631**	**$28,128**	**$14,818**	**$21,323**	**$0**	**$0**
Health & Wellness Trust	**$56,596**	**$69,584**	**$75,991**	**$66,247**	**$97,017**	**$97,017**
Total Expenditures	**$84,227**	**$97,713**	**$90,809**	**$87,570**	**$97,017**	**$97,017**
Offsetting Revenue	($91,041)	($106,941)	($85,991)	($114,133)	($97,017)	($97,017)
County Costs (net)	**($6,814)**	**($9,228)**	**$4,818**	**($26,563)**	**$0**	**$0**
Total Health Promotion and Education Exps	**$368,715**	**$465,696**	**$488,841**	**$485,866**	**$535,228**	**$534,915**

Public Health Core Function/Essential Services

- Monitor health status to identify community problems, needs and assets.
- Inform and educate citizens about health issues.
- Mobilize community partnerships and action to address community health needs.
- Promotes and encourages safe and healthy behaviors.
- Link people to needed health education and outreach services, especially to vulnerable populations.
- Develop policies and plans that advocate for and support individual and community health efforts.

Major Services

- Provision of health promotion and education services for Orange County.
- Building of community health promotion and education services capacity.

Objective(s)

- Effectively manage the community health assessment and priority setting process.
- Develop valid, coordinated health improvement plan(s).
- Improve health status and encourage healthy lifestyle behaviors among Orange County residents.
- Integrate health promotion and education services across the Health department.
- Increase the availability of clinical nutrition services for all age groups for both prevention and treatment of chronic disease risk behaviors.
- Work collaboratively with coalitions and task forces mobilized around community health initiatives.

Outcomes

- Submission of the state mandated health assessment, (2007), and in alternate years the State of the County (SOTCH) report, (2006).

- Submission of Healthy Carolinians of Orange County community action plans.
- Accomplishment of annual Health Promotion Agreement addenda action plan.
- Provide interactive educational exhibits for at least 10 traditionally well attended community events.
- Train a minimum of 2 natural helper groups to address emerging health issues especially in disparate populations.
- Collaborate with departmental divisions to produce a minimum of 4 educational/awareness campaigns promoting healthy behaviors.
- Collaborate with departmental divisions to submit a minimum of 6 news articles addressing community health priorities.
- Provide a minimum of 75 clinical nutrition encounters for clinic clients.
- Provide a minimum of 15 clinical nutrition encounters for private clients.
- Provide a minimum of 2 nutrition home visits for CSC.
- Provide a minimum of 15 Senior Center nutrition seminars.
- Provide a minimum of 1 community wellness programs focusing on healthy weight and increased physical activity,
- Annually review and update all clinical nutrition protocols.
- Provide technical resources to at least 4 community organizations implementing health improvement initiatives or services.
- Serve as a technical resource for at least 10 health-related coalition/task forces.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Community Assessment submitted	1	Due 2007	Due 2007	Due 2007	Work Initiated '06—'07 *Due Dec. '07
Healthy Carolinians Community Action Plan(s) completed & submitted	3	3	*Reviewed and updated annually	*Reviewed and updated annually	*Due May '08
SOTCH Report completed	N/A	1	1	1	Due Dec. '08,'09'10
Health Promotion Contract Addenda submitted	1	1	1	1	1
# of community events attended	15	25	10	17	20
# of Natural Helper Groups trained	2	5	2	2	2

# of educational/awarenes s campaigns	3	4	4	5	4
# of health-related news articles submitted	6	23	15	25	25 *Per guest column priv.
# Organizations receiving Technical Resource services.	4	5	4	6	6
# Health-related Coalition/Task Force receiving Technical Resource Services	10	10	10	10	10

Measures – Clinical Nutrition Services

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
# of clinic client encounters	35	141	136	120	132
# of private client encounters	10	123	120	120	120
# of CSC home visits	1	3	10	3	6
# of clinical protocols reviewed and updated	3	4	4	4	5

Measures – Community Nutrition and Education

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Senior Center Visits	N/A	9	22	15	15
# of participants	N/A	135	220	122	135
% participants with increased knowledge of healthy eating or lifestyle behaviors	N/A	N/A	80%	100%	80%
# Wellness Programs	N/A	6 *Project Direct Grant	2	2	2
# participating	N/A	52	20	12	20
% participants with increased knowledge of healthy eating or lifestyle behaviors	N/A	*Wellness Way *Payoff *Diabetes 100% reported	80%	80%	80%

Health Department – Health Education and Promotion - continued

***Note:2005-2006 estimates down due to staff on leave for six months.**

Budget Highlights:

- Over the past several years, State funds and other funds available to support the Healthy Carolinians program have continued to diminish. FY 2005-06 is the final year of funds from the Kate B. Reynolds Foundation for this program. Personnel Services for FY 2006-07 includes a transfer of .25 FTE for the Public Health Educator position from the grant project to the General Fund at a cost of $13,185. Increases in Operations for FY 2006-07 includes additional costs associated with the County assuming the costs of this program. One-time deferred revenue of $10,992 is included to help offset the additional County cost for this program in FY 2006-07.
- Also, included in Operations for FY 2006-07 are funds to provide new programs consisting of Latino Leadership Training, Latino Health Fair, Wellness Way and Teen Body Works classes for obesity reduction ($5,000 in additional revenue is budgeted for these nutrition classes).
- Due to lack of financial software upgrades, unable to accurately track self-pay. Increased referrals of clients that are 0 – 20% pay.
- Acquired $110,00 in grant funding during FY 2005-06.
- FY 2005-06 was the first year of a County Employee Wellness Program. Achieved 44% participation rate in Health Risk Appraisal.
- Teen Tobacco Grant (TRU) has been renewed for an additional 3 years.

Health Department - Personal Health

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Health Department - Personal Health (General Fund)						**Account: 4140**
Personnel Services	$2,178,465	$2,248,046	$2,353,075	$2,354,862	$2,462,037	$2,462,037
Operations	$665,080	$822,310	$507,855	$558,322	$550,915	$543,006
Capital Outlay	$3,134	$14,463	$1,560	$21,843	$973	$973
Total Expenditures	**$2,846,679**	**$3,084,819**	**$2,862,490**	**$2,935,028**	**$3,013,925**	**$3,006,016**
Offsetting Revenue	($970,107)	($943,704)	($1,035,274)	($1,115,245)	($1,054,888)	($1,061,828)
County Costs (net)	**$1,876,571**	**$2,141,115**	**$1,827,216**	**$1,819,783**	**$1,959,037**	**$1,944,188**
Other Related Funds (Grant Projects)						
Enhanced CSC	**$60,260**	**$59,461**	**$59,764**	**$62,980**	**$62,805**	**$62,805**
Intensive Home Visiting	**$125,528**	**$117,058**	**$123,703**	**$128,694**	**$128,361**	**$128,361**
Child Care Health Consult	**$0**	**$21,419**	**$61,216**	**$65,074**	**$64,474**	**$64,474**
Total Expenditures	**$185,788**	**$197,938**	**$244,683**	**$256,748**	**$255,640**	**$255,640**
Offsetting Revenue	($132,856)	($200,470)	($207,072)	($201,372)	($207,072)	($207,072)
County Costs (net)	**$52,932**	**($2,532)**	**$37,611**	**$55,376**	**$48,568**	**$48,568**
Total Personal Health and Related Exps	**$3,032,467**	**$3,282,757**	**$3,107,173**	**$3,191,776**	**$3,269,565**	**$3,261,656**

Core Function/Essential Service:
To decrease the incidence of communicable disease in the community

Major Services:
- Provision of immunizations
- Provision of Tuberculosis screening and treatment services
- HIV Counseling and Screening
- Prompt investigation and control of reportable communicable diseases

Objectives:
- To provide immunizations 5 days per week via same day or next day appointment
- To increase the number of recommended vaccines provided
- To prevent the occurrence and transmission of TB infections in the community
- To prevent the spread of HIV
- To prevent the spread of other communicable diseases

Outcomes:
- *Provide 3900 flu vaccines with 45% going to those ≥ 65 years of age*
- Increase number of meningococcal vaccines provided by 44%
- Provide 220 Hepatitis A vaccines
- 75% of preventative TB therapy cases will complete therapy within the recommended timeframe
- 100% of TB cases will complete therapy within the recommended timeframe

Measures

	2003-04 Actual	***2004-05 Actual***	***2005-06 Budgeted***	***2005-06 Estimate***	**2006-07 Projected**
% injectable flu vaccine provided to age ≥ 65	1553/4113 (38%)	1323/2979 (44%) *	1575/3500 (45%)	1696/4012 (42%)	1755/3900 (45%)
Meningococcal vaccines provided	92	102	90	115	130
Hepatitis A vaccines provided	193**	273***	220	160	220
% preventive TB therapy cases completing therapy within recommended timeframe	22/30 (73%)	32/38 (84%)	25/33 (75%)	30/40 (75%)	30/40 (75%)
% TB cases completing therapy within recommended timeframe	3/3 (100%)	1/1 (100%)	3/3 (100%)	0/0	2/2 (100%)

* shortage of vaccine; distributed vaccine to other community providers
** 94 Hep A alone; 99 Hep A/B combination
*** 126 Hep A alone; 147 Hep A/B combination

Core Function/Essential Service:
To assure the quality and accessibility of health services

Major Services:
- Preventive clinical services provided primarily for women and children including family planning, prenatal, and well child/adolescent care. Services include physical exams, laboratory testing, medical treatment, health and nutrition counseling and teaching, psychosocial and substance abuse screening/counseling with referral and follow-up for high-risk conditions. (Men are eligible for Family Planning services)
- Primary Care clinical services provided in Hillsborough for women and children enrolled in preventive services.
- Clinical services provided for STI (Sexually Transmitted Infection) clients including diagnostic testing, examination, treatment and education.
- Screening services provided for adults including blood pressure checks, glucose and cholesterol laboratory testing, skin testing for tuberculosis and pregnancy testing.
- Immunization and TB clinical services provided to children, adolescents and adults.

Objectives:
- To provide a medical home for traditionally served clients (women and children)
- To promote wellness and physical/psychosocial development of children and adolescents.
- To reduce the number of unplanned pregnancies.

- To promote positive pregnancy outcomes and reduce/prevent infant deaths and low birth weight babies.
- To reduce illness and death from chronic diseases and to promote healthy lifestyles in adults.
- To prevent the occurrence and transmission of sexually transmitted infections in the community.

Outcomes:

- *Provide 11,000 preventive clinic visits to 6600 clients.*
- Serve 280 clients with 550 encounters in Primary Care clinic
- Increase the number of family planning clients served by 4%.
- 24% of total family planning clinic clients served are teens.
- Provide maternity care to 120 new prenatal clients.
- 95% of prenatal clients will deliver a newborn weighing more than 2500 grams
- Increase # of STI tests performed (includes syphilis, chlamydia, herpes and gonorrhea tests) by 3%.

Measures

	2003-04 Actual	***2004-05 Actual***	***2005-06 Budgeted***	***2005-06 Estimated***	**2006-07 Projected**
# of preventive clinic encounters for all clinics	11,430	11,755	11,000	11,000	11,000
# of clients served in all preventive clinics	7022	6697	6600	6600	6600
	2003-04 Actual	***2004-05 Actual***	***2005-06 Budget***	***2005-06 Estimate***	**2006-07 Projected**
# of primary care clinic encounters	N/A	196(1/2 yr)	750	500	550
# of primary care clients served	N/A	120 (1/2 year)	500	250	280
# of family planning clients	1135	1140	1150	1150	1200
# of teens in family planning clinic (% of total served)	236 (21%)	209 (18%)	276 (24%)	288 (24%)	288 (24%)
# of new prenatal clients	105	129	120	120	120
% of OCHD prenatal client with a newborn weighing >2500 grams	96%	95%	95%	95%	95%

# STI tests (% pos)	4153 (2% pos)	*4511 (3% pos)*	4150 (3% pos)	4200 (3% pos)	*4275 (3% pos)*

Core Function/Essential Service:

- To link people to needed personal health services and assure provision of health care, health education and outreach services, especially to vulnerable populations.
- To promote and encourage safe and healthy behaviors.

Major Services:

- Baby Love Program: Maternal Care Coordinators (Social Workers) and Maternal Outreach Workers (paraprofessionals) provide counseling, education, supportive and referral services to Medicaid-eligible pregnant women through clinic and home visits.
- Child Service Coordination – Nurses and Social Workers provide case management services to children 0-5 years of age who are at risk for or diagnosed with medical or social developmental delays through home visits and telephone contacts.
- Intensive Home Visiting: Nurse or Social Worker make weekly visits to pregnant women and families at risk of child abuse/neglect to provide supportive counseling, parent education and referrals.
- Psychosocial Counseling – LCSW provides behavioral and emotional counseling to Medicaid – eligible children and adults with referrals as appropriate
- Post-Partum/Newborn Home Visiting – Nurses provide home visits shortly after birth to assess the health of Medicaid – eligible mothers and babies, provide counseling, identify potential problems, and assure ongoing postnatal/infant care.

Objectives:

- To promote positive pregnancy outcomes and prevent/reduce infant deaths and low birth weight infants.
- To provide children with special needs the opportunity to reach their maximum developmental potential.
- To promote healthy, safe lifestyles and effective parenting skills for families with babies
- To promote healthy coping skills and positive emotional health

Outcomes:

- 95% of OCHD Medicaid eligible clinic patients will be enrolled in Maternity Care Coordination within one month of identification.
- 80% of Medicaid eligible OCHD prenatal clients will receive a newborn/postpartum home visit from a public health nurse within two weeks of delivery.
- 90% of enrolled MCC client's babies will be born drug/alcohol free.
- 85% of enrolled MCC pregnant women will receive regular prenatal care during pregnancy.

- 400 children with or at risk for developmental delays will be served via 2800 encounters.
- 95% of parents enrolled in Intensive Home Visiting (IHV) Program will show an increase in child development knowledge and express confidence in their parenting skills.
- 95% of families enrolled in IHV for longer than 6 months will not be substantiated for child abuse and/or neglect.
- 80% of Orange County Medicaid eligible children will receive at least one regular checkup.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budgeted	2005-06 Estimated	2006-07 Projected
% of OCHD clinic patients enrolled in MCC within 1 month	93%	95%	95%	95%	95%
% of NB/PP home visits carried out within 2 weeks of delivery	77%	80%	80%	80%	80%
% of enrolled MCC client's babies born drug/alcohol free	92%	90%	90%	90%	90%
% of enrolled MCC pregnant women who receive regular prenatal care during pregnancy	94%	80%	80%	80%	85%

	2003-04 Actual	2004-05 Actual	2005-06 Budgeted	2005-06 Estimated	2006-07 Projected
# of CSC encounters (of CSC children served)	1433 (530)	2489 (342)	1700 (500)	2800 (400)	2800 (400)
% of IHV enrolled parents showing an increase in child development knowledge/parenting skills	100%	96%	95%	95%	95%
% of IHV families without substantiated child abuse and/or neglect	96%	100%	96%	95%	95%
% Medicaid eligible children receiving check up	78.7	73.6	80%	80%	80%

Budget Highlights:

- Personnel Services for FY 2006-07 includes funds to transition a 10-month School Nurse from the Chapel Hill-Carrboro City School system to a 12-month Health Department position as a PHN II position at a cost of $7,927. This position will function as an Assurance Nurse providing care coordination and required follow-up contact with clients from the Clinical Services and Community Health Services sections.
- Increases in Operations for FY 2006-07 includes additional funds for bloodborne pathogen supplies related to increased number of hazardous waste boxes and increased lab services, pharmacy supplies related to increased costs in contraceptives and vaccines, and contracted services due to increased costs associated with interpreter and translating services.
- With the advent of primary care in January 2005, more children and family planning clients are choosing OCHD as medical home. Primary care services are being delivered to truly indigent clients (71% of self-paying client are 0-20%).
- Increased Child Service Coordination referrals anticipated secondary to more restrictive eligibility for Early Intervention services.
- Certified as HIV Case Management providers.
- Current fees are proposed to increase by 3.5%; several new clinical fees are also proposed.

Health Department - Risk Management

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Health Department - Risk Management (General Fund)						**Account: 4160**
Personnel Services	$112,310	$170,374	$169,187	$173,142	$179,150	$179,150
Operations	$20,622	$13,832	$22,340	$18,314	$31,490	$27,685
Capital Outlay	$6,318	$5,950	$500	$32,179	$0	$0
Total Expenditures	**$139,250**	**$190,156**	**$192,027**	**$223,635**	**$210,640**	**$206,835**
Offsetting Revenue	($76,096)	($141,793)	($118,140)	($139,199)	($98,140)	($98,140)
County Costs (net)	**$63,154**	**$48,363**	**$73,887**	**$84,436**	**$112,500**	**$108,695**

Public Health Core Function/Essential Services

- Diagnose and investigate health problems and health hazards in the community.
- Enforce laws and regulations that protect health and ensure safety.
- Mobilize community partnerships to address community health needs.
- Evaluate effectiveness, accessibility, and quality of services provided by the Orange County Health Department.
- Assure a competent public health work force.

Major Services

- Develop and maintain public health emergency response plans.
- Develop and maintain department-wide, continuous quality improvement processes and plans.
- Develop and maintain department-wide safety and risk management plans.
- Consult with all divisions of public health on individual HIPAA privacy and security policies and procedures, training needs, and accreditation requirements.
- Establish and manage the volunteer program for the health department.

Objective(s)

- Finalize public health emergency response plans as adjuncts to the Orange County Multihazard Plan.
- Develop Orange County Medical Reserve Corps.
- Collaborate with Orange County Emergency Management to fully implement the Orange County Emergency Response Team (CERT) Program
- Develop a department-wide continuous quality improvement process.
- Analyze accreditation requirements and consult with divisions to prepare for the North Carolina accreditation of Orange County Health Department in 2008.
- Consult with divisions in the health department regarding safety and HIPAA policies and procedures, such as OSHA compliance, bloodborne pathogens, HIPAA privacy and security.
- Develop and implement employee and volunteer orientation and training programs in consultation with each division, consistent with organizational needs.

Outcomes

- Finalize four components of the overall public health emergency plan.
- Plan and participate in at least three exercises that test the emergency response plans.
- Recruit, orient, and train at least 60 volunteers for the Orange County Public Health Reserve Corps (PHRC).
- Train Orange County Public Health Reserve Corps volunteers to assist Orange County Health Department personnel with public health emergency response
- Engage Orange County PHRC Volunteers in ongoing public health activities.
- Collaborate with Orange County Emergency Management to fully implement the Orange County Community Emergency Response Team (CERT) Program
- Recruit 10 public safety officials to facilitate community classes for the Orange County CERT Program
- Educate a minimum of 48 Orange County residents about how to be self-reliant for up to 72-hours following a disaster through the Orange County CERT program
- Establish an internal continuous quality improvement committee with representatives from each division and establish a preliminary plan for a records audit process for at least six programs.
- Consult with divisions on needed policies and procedures as required by accreditation standards.
- Review in-place safety plans for all six divisions and consult on revising and updating these plans.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
New volunteers recruited for Orange County Medical Reserve Corps.	157	24	60	40	60
Orange County residents trained through the Orange County Emergency Response Team	N/A	N/A	48	48	48
Exercises conducted testing emergency response plans	1	4	3	5	3
Consultations performed regarding divisional safety plans	N/A	6	6	5	5
Components of Public Health Emergency Plan finalized	N/A	4	4	4	4

Budget Highlights

- Personnel Services for FY 2006-07 includes additional General Fund support of $12,084 associated with the Senior Public Health Educator position in the Medical Reserve Corps volunteer program. Federal grant funds end on September 30, 2006; Emergency Management Department has offered to use $12,000 in Performance Grant funds to help offset the cost of this position. Federal grant funds through September 30, 2006, the Performance Grant funds of $12,000 from EMS, and the General Fund support of $12,084 ensures that this position will continue through June 30, 2007.
- Increases in Operations for FY 2006-07 include additional telephone costs associated with the Risk Management/Quality Assurance division for two (2) wireless contracts for two (2) laptops to connect to EM2000 (emergency response software system tied into EMS), which will allow the department to tap into EMS response system via remote locations, and in bloodborne pathogen supplies, which includes the purchase of 4200 respirator masks for communicable disease preparedness.
- Successfully wrote additional grants for $41,000 for extra support for public health preparedness. In FY 2005-06, a total of $139,199 was grant funded.
- Held five (5) exercises for various aspects of the public health emergency plans.
- For FY 2006-07, training in bloodborne pathogens, handling and packaging of laboratory specimens are expanded to include animal services employees; respiratory fit protection will expand to include animal services and public works.

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Health Department - Environmental Health

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Health Department - Environmental Health (General Fund)						**Account: 4130**
Personnel Services	$850,782	$843,149	$900,709	$918,703	$1,080,803	$1,080,803
Operations	$79,530	$76,466	$105,657	$91,848	$115,477	$115,405
Capital Outlay	$0	$3,599	$0	$8,295	$65,500	$40,500
Total Expenditures	**$930,312**	**$923,214**	**$1,006,366**	**$1,018,846**	**$1,261,780**	**$1,236,708**
Offsetting Revenue	($425,083)	($387,624)	($433,575)	($412,308)	($510,705)	($510,705)
County Costs (net)	**$505,229**	**$535,590**	**$572,791**	**$606,538**	**$751,075**	**$726,003**

Core Function/Essential Service

- Prevention of food borne disease and assurance of proper sanitation in public facilities and institutions. The likelihood of any institutionally based disease transmission such as Salmonella, E. coli, and Hepatitis A increases if standards for sanitation and proper food handling techniques are not adhered to by commercial food service establishments and also by other institutions.

Major Services

- Food, Lodging and Institutions: Permitting and sanitation inspections of all subject facilities. Education of food service managers, workers and child care operators.

Objective

Assure proper sanitation and food safety of facilities permitted in Orange County. Reduce the risk and incidence of food borne outbreaks.

Outcomes

- Achieve 100% of required inspections of permitted facilities.
- Prevent communicable disease outbreaks in 99.5% of inspected facilities with higher potential of disease transmission (swimming pools and facilities serving food).
- Hold or sponsor at least 5 food service or day care service employee education workshops having a total enrollment of at least 150 persons.

Measures

	2003-04 Actual	**2004-05 Actual**	**2005-06 Budget**	**2005-06 Projected**	**2006-07 Request**
Percentage of required inspections (total facilities)	92%	94%	95%	94%	100%
Communicable disease outbreaks in inspected facilities	2	3	<5	2	<5
Educational schools sponsored or participated in: (approximate number of	4 (160)	4 (120)	5 (175)	6 (180)	5 (175)

attendees) (Percentage of food service managers attending ServSafe who became certified by examination)	(89%)	(90%)	(87%)		(90%)

Public Health Core Function/Essential Service

- *Protect against environmental hazards.*
- *Monitor health status to identify community problems, needs and assets.*

Major Services

- Investigations of potential environmental lead exposures and lead hazard abatement enforcement.
- Community education (medical providers and the public) on lead poison prevention and the importance of screening children.
- Clinical services including laboratory blood lead testing, health counseling and referral/follow-up in OCHD clinics.

Objective

Prevent lead poisoning in children.

Outcomes

- Increase by 20% the number of targeted children (1 – 2 year olds) seen in OCHD clinics screened for lead poisoning.
- Increase by 2½% the number of children screened by private providers thereby increasing the total percentage screened in Orange County.
- Complete a preliminary environmental investigation of all reported elevated blood lead levels within one week of receiving report.
- Provide outreach to private practices in Orange County emphasizing the importance of blood lead screening in children.

Measures

	2003-04 Actual	**2004-05 Actual**	**2005-06 Budget**	**2005-06 Projected**	**2006-07 Request**
% of required investigation/abatements completed as per NCGS 130A-131.5 (# investigations)	100%	100%	100%	100% (4)	100% (5)
% of target age children seen in OCHD clinics who were screened	*	47.4%	*	*	57%
Total % of target age children screened by all health care providers in OC	17.3%	17.6%	N/A	N/A	18%
# of outreach efforts to private providers	17	20	*	22	20

# of educational efforts to targeted communities	*	*	*	*	75

**not measured*

Core Function/Essential Service

- Protection of surface waters and groundwater in the county and minimizing human exposure to untreated and partially treated sewage. Surface water and groundwater quality are dependent in part on the proper functioning of these systems.

Major Services

- Wastewater Disposal: Wastewater system site evaluations, system permitting, construction inspections and operational inspections.

Objective

Improve septic system performance and longevity and thereby decrease septic system failure rates and provide more effective treatment of wastewater disposed of on-site.

Outcomes

- Increased numbers of Wastewater Treatment Management Program (WTMP) inspections. The number of systems requiring WTMP inspections will generally increase each year. Failure of systems under WTMP rules should be minimal (<5%).
- Continue as operator for wastewater systems owned by the County.

Measures

	2003-04 Actual	**2004-05 Actual**	**2005-06 Budget**	**2005-06 Projected**	**2006-07 Request**
Percentage of WTMP inspections (total # of inspections)	94% (316)	94% (442)	100% (450)	95% (420)	100% (500)
Percentage of failing systems found during WTMP inspections	9% (30)	7% (30)	<5% (<23)	5% (20)	<5% (<25)
Educational outreach activities sponsored or participated in: (Total number of contacts)	5 (300)	5 (300)	6 (400)	7 (325)	6 (400)
New septic systems properly installed and approved for use according to State and Orange County Rules.	373	354	475	400	375
Backlogs for service	4-5 weeks	2-3 weeks	2 weeks	2 weeks	1.5 - 2 weeks

Health Department - Environmental Health - continued

Core Function/Essential Service

- The protection and preservation of the county's groundwater resources. Potable well water is essential for most of Orange County's rural population.

Major Services

- Well Water Supplies: Well permitting, construction inspections and water sampling.

Objective

Assure citizens of potable water through well construction regulation or by recommending water treatment systems, which effectively eliminate health risks from consumption of the water. Develop a groundwater and surface water monitoring framework to begin collecting data for future sustainability and quality restoration.

Outcomes

- At least eight educational sessions for the public on water quality issues will be conducted.
- Establishment of monitoring wells and surface water sampling points to begin collecting data on long-term water resource issues.
- As needed, intensive well water sampling and well problem evaluation for specific communities with water problems.
- Review of the local Groundwater Protection Rules with recommended amendments to the Board of Health.

Measures

	2003-04 Actual	**2004-05 Actual**	**2005-06 Budget**	**2005-06 Projected**	**2006-07 Request**
Public education sessions (Approximate number of participants)	3 (80)	5 (175)	2 (75)	2 (60)	8 (200)
New wells properly installed and approved for use according to State and Orange County Rules.	322	290	375	340	350
Percentage of wells drilled after 1999 with persistent fecal coliform contamination. Percentage is for the budget year in which the well was drilled. (Number of wells)	0%	0%	<2% (<8)	1% (1)	<2% (<8)

Budget Highlights:

- Personnel Services and Operations for FY 2006-07 include funding of an Environmental Health Supervisor position for the Food and Lodging Program and an Environmental Health Specialist position in the Wastewater Treatment and Management Program (WTMP).
- The Food and Lodging position is a working supervisor position that will work with the 24% of the graded establishments (mostly restaurants) that have received either a low A or below in order to increase their education and understanding of good food handling practices. This position will ensure that the department's compliance with mandated inspection levels is 100%; the highest the department has been in the past 5 years is 94%, and this position will establish a quality assurance program to ensure that all inspectors are being monitored and improving their inspection and educational techniques.
- When the Wastewater Treatment and Management Program (WTMP) was initiated in 1995, one WTMP inspector was hired. Since that time, no other positions have been approved for this program although the number of systems in Orange County have steadily increased through the years. In calendar year 2005, there were 613 systems, with 650 expected in 2006, and over 725 estimated in 2007. One inspector can conduct between 550 and 600 inspections per year (approximately 2 per day). There is offsetting revenue of approximately $73,000 associated with an increase in fees to help pay for this position. After the one-time start-up costs associated with this position are purchased in FY 2006-07, offsetting revenues will pay for the on-going salary, benefits, and operational costs of this position.
- The Capital Outlay ($40,500) consists of one-time start-up costs (vehicles, computers and office equipment).

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Health Department - Animal Control

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Health Department - Animal Control (General Fund)						**Account: 4170**
Personnel Services	$389,897	$400,332	$0	$0	$0	$0
Operations	$574,278	$91,914	$0	$0	$0	$0
Capital Outlay	$86,271	$30,455	$0	$0	$0	$0
Total Expenditures	**$1,050,446**	**$522,701**	**$0**	**$0**	**$0**	**$0**
Offsetting Revenue	($120,435)	($113,365)	$0	$0	$0	$0
County Costs (net)	**$930,010**	**$409,337**	**$0**	**$0**	**$0**	**$0**

*This department has been transferred to the Animal Services Department as a part of the County's consolidated Animal Services.

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Cooperative Extension

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Cooperative Extension (General Fund)						***Account: 4500***
Personnel Services	$357,614	$408,492	$425,832	$416,972	$431,251	$431,251
Operations	$45,831	$48,760	$55,055	$52,814	$56,292	$53,498
Capital Outlay	$0	$0	$4,410	$8,410	$9,520	$5,520
Total Expenditures	**$403,445**	**$457,252**	**$485,297**	**$478,196**	**$497,063**	**$490,269**
Offsetting Revenue	*$0*	*$0*	*$0*	*($4,853)*	*$0*	*$0*
County Costs (net)	**$403,445**	**$457,252**	**$485,297**	**$473,343**	**$497,063**	**$490,269**

Major Services

- Help people improve the quality of their lives.
- Provide scientifically based information and informal educational opportunities focused on issues and needs.
- Provide programs in four major areas: Agricultural and Natural Resources, Family and Consumer Education, 4-H and Youth, and Community and Rural Development.
- Provide educational programs of interest to farmers, rural and urban residents, community leaders, homemakers, parents and youth.
- Provide information to the public through meetings, demonstrations, field days, conferences, media, and office visits.
- Programs open to all citizens, regardless of age, race, color, national origin, sex or economic circumstances.

Objective

- To provide research-based educational programs for crop, dairy, livestock, and horse producers on subjects such as crop management, livestock management, waste management, and farm business management.

Outcomes

- 400 livestock, horse, dairy, and crop producers will develop improved farm management, financial and technical skills to increase farm income and protect water quality by attendance at educational meetings, consultation with agricultural agents and participation in other Extension sponsored activities.
- 17 dairy, livestock and poultry producers who are certified Operators in Charge of animal waste management systems will be given the opportunity to participate in 4 hours of re-certification classes.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Participation by farmers, horse owners, and others in educational production programs	420	405	425	445	430
Farmers diversifying their operations	5	6	8	7	8
Number of dairy, swine, poultry, and beef producers increasing knowledge of water quality and waste management	105	101	115	87	85
Assisted beef producers in marketing calves through graded sales and other valued enhanced sales.	21	19	22	20	20

Objective

- Conduct training for Master Gardeners, Professional Landscapers, Private, Public & Commercial Pesticide Applicators, and Home Gardeners on maintenance of home lawns, gardens, and the proper use of pesticides.

Outcomes

- Reach over 5,000 individuals through various contact means such as seminars, trainings, individual consultations, publication distribution or phone calls.
- Provide leadership to Master Gardener Volunteers who will provide over 2,500 hours of service, 800 hours of training and travel time and over 10,000 miles of travel valued at over of $40,000, to extend horticulture educational programs to the general public.
- Train licensed pesticide applicators on pesticide issues related to groundwater protection and personal protection during application.
- Provide educational opportunities for landscape professionals to implement grounds management practices aimed at reducing inputs such as pesticides, water and fertilizer use.
- Provide educational opportunities for home gardeners to learn plant selection and landscape management techniques that minimize supplemental water use and chemical inputs.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Number of Master Gardener Volunteers	41	38	49	38	49
Number of formal educational program participants	750	805	1,000	550	1000
Number of publications distributed	1,500	1592	1,400	1500	1500
Contacts by phone, office, e-mail, demonstrations, (not including mass media)	5,000	5,103	5,100	4,000	5,000
Estimated value of volunteer service provided	60,000	68,000	65,000	60,000	70,000

Objectives

- Develop, implement, and coordinate educational programs on food safety, health, and nutrition issues to help citizens reduce chronic disease risks and promote healthier lifestyles.
- Coordinate food safety training for food service managers and employees. Plan two manager's workshops and two employee trainings—co-sponsored by Cooperative Extension Service and Environmental Health in Orange and Durham Counties. One employee training will target Spanish-speaking.

Outcomes

- Homemakers and citizens will learn skills and increase knowledge in food safety through workshops, newsletters, news articles, and educational brochures.
- Food service managers and employees will increase their knowledge of food safety.
- Citizens will increase their knowledge of nutrition and health.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
People reached through food, nutrition and health programs.	3472	3652	2,500	2805	2500
People reached through food safety educational programs.	2155	1595	1,500	2292	1500
Food service managers participating in 18-hour food safety programs.	116	64	80	157	80
Food service managers receiving certification from the National Restaurant Association by passing certification exam.	104	57	75	123	75
Food service employees participating in 6 hour food safety training.	38 (Spanish)	89	35	42	35

Objectives

- Provide family finance and consumer economics education to limited resource consumers and families to help increase knowledge of money management plans, estate planning, financial planning techniques and decision-making practices that will help achieve family financial goals.
- Provide families with the necessary knowledge and skills to secure, maintain, and enhance housing.

Outcomes

- Conduct educational programs on consumer buymanship, estate planning, and consumer fraud for approximately 250 families in Orange County.
- Provide information on pest control for 75 Orange County households.
- Conduct educational programs on the purchase, care, and maintenance of the home for 50 families in Orange County.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
People reached through consumer education programs	205	205	200	200	200
People reached through money management educational programs	100	100	200	100	200
People reached through consumer fraud educational programs	200	200	250	200	250
Household provided with pest control information	50	50	75	50	75
Homeowners educated on the purchase, care, and maintenance of the home	250	250	250	250	250

Objectives (Youth Development)

- To provide youth with enriching, hands-on experiences that build their leadership-abilities, help them become better citizens and give them opportunities to serve as volunteers in their community and county.
- To teach youth managing and thinking (Head), relating and caring (Heart), giving and working (Hands), and living and being (Health) life skills through various curriculum and activity offerings that identify the 4-H's of the organization's name (Head, Heart, Hands and Health).
- To provide a comprehensive program that focuses on enrichment and hands-on learning experiences for youth, ages 5-14, during summer, after-school care, special interest activities, and through community club activities.

Outcomes

- At least 40% of the total population of Orange County's youth (5-19) will be maintained and/or enrolled in the community club program and be active participants in club projects and activities.
- At least 20% of the total population of Orange County's youth (5-19) will participate in environmental and science programs.
- At least 25% of the total population of Orange County's youth will be added to the already existing after-school program activities.
- To enroll 20% of Orange County's total youth population, (5-19) in 4-H summer activities.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Number of youth enrolled in 4-H activities.	14,210	13,372	13,500	14,000	14,500
Number of youth that enroll in environmental education and science programming.	11,732	7,351	8,500	8,000	8,500
Number of youth who enroll in 4-H programs as a result of their previous experience with 4-H programs and activities.	10,000	10,861	9,000	9,500	10,000

Objective (Volunteer Development)

- To recruit, train and utilize volunteers to more effectively and efficiently provide hands-on learning experiences and leadership development activities for youth.

Outcomes

- To have at least 40 additional volunteers who complete training in a fiscal year.
- To have 25% of total volunteers take part in county, district, and state level training opportunities.
- To have 50% of trained volunteers implement subject matter workshops to the Orange County 4-H population.
- To have at least 50% of the total 4-H volunteers to be recognized during National Volunteers Month.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Volunteers who complete training in a fiscal year.	800	840	850	800	825
Number of volunteers who take part and/or implement county, district, and state level trainings.	300	365	400	400	450
Volunteers that participate in a formal recognition ceremony.	175	160	100	100	125

Budget Highlights

- The recommended budget includes $6,400 in Contracted Services funds to cover the cost of services provided by the new area dairy agent, who contracts services to Guilford, Randolph, Chatham and Orange Counties. Each county pays for 12.5% of the agent's salary.
- Requested capital includes $2,520 to replace the last four terminals for the phase-in replacement of existing equipment that was originally provided by the state (County funds replaced seven terminals in FY 2005-06) and $3,000 to purchase lightweight tables and chairs for the Food lab.

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Department on Aging

Summary

By Program *(General Fund)*	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommends
Administration	$304,828	$232,626	$190,518	$202,236	$195,656	$195,656
Community Based Services	$496,834	$537,307	$554,189	$601,026	$596,935	$477,292
Elder Care Program	$430,516	$460,855	$399,789	$459,569	$432,652	$432,602
Retired Senior Volunteer Program	$138,700	$135,798	$137,255	$138,926	$145,952	$145,952
Total Expenditures	**$1,370,878**	**$1,366,585**	**$1,281,751**	**$1,401,757**	**$1,371,195**	**$1,251,502**
Offsetting Revenue	*($591,519)*	*($500,551)*	*($388,373)*	*($474,962)*	*($389,062)*	*($389,062)*
County Costs (net)	**$779,359**	**$866,034**	**$893,378**	**$926,795**	**$982,133**	**$862,440**

Other Related Funds *(Grant Projects)*						
Senior Health Coordination	$111,266	**$108,741**	**$85,957**	**$121,764**	**$88,985**	**$88,985**
Total Expenditures	**$111,266**	**$108,741**	**$85,957**	**$121,764**	**$88,985**	**$88,985**
Offsetting Revenue	*($122,715)*	*($118,633)*	*($56,892)*	*($92,699)*	*($56,892)*	*($56,892)*
County Costs (net)	**($11,449)**	**($9,892)**	**$29,065**	**$29,065**	**$32,093**	**$32,093**
Total Expenditures	**$767,910**	**$856,142**	**$922,443**	**$955,860**	**$1,014,226**	**$894,533**

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Department on Aging - Administration

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Department on Aging - Administration (General Fund)						**Account: 4300**
Personnel Services	$260,427	$177,217	$146,173	$161,629	$153,117	$153,117
Operations	$44,401	$55,409	$44,345	$40,607	$42,539	$42,539
Capital Outlay	$0	$0	$0	$0	$0	$0
Total Expenditures	**$304,828**	**$232,626**	**$190,518**	**$202,236**	**$195,656**	**$195,656**
Offsetting Revenue	($84,986)	($2,500)	($2,500)	($2,500)	($2,500)	($2,500)
County Costs (net)	**$219,843**	**$230,126**	**$188,018**	**$199,736**	**$193,156**	**$193,156**

Major Services

- Provide clerical support, financial/program accounting and shared resources for the various program divisions
- Supervise and coordinate professional program staff
- Provide administrative support to the Orange County Advisory Board on Aging and six required special focus advocacy boards or appointed committees
- Research, plan, develop and implement new programs and services to meet the changing or emerging needs of older adults as adopted in the Master Aging Plan
- Advocate and inform public and private community groups about the concerns and interests of older people
- Prepare grant applications, proposals and reports for the funding and administration of the Department
- Coordinate departmental resources with other County departments and private agencies

Objective

To provide information, administrative services and program planning to enhance and improve the quality of life for persons 60 years and older and their families.

Outcomes

- Print and distribute the Eldercare Resource Guide including key organizations who serve the elderly and post on the county website
- Continue to offset the Department's operational expenses with non-County revenues
- Produce and air a weekly public access television program on senior issues –"In Praise of Age"
- Prepare a new updated format Master Aging Plan (MAP) for Year 2006-2010 which includes goals and objectives for BOCC adoption
- Participate in the management of a non-profit agency to operate adult day health program and other senior services for the frail elderly
- Staff two senior center facility-planning committees who will plan the special events for the opening of the new southern and central Orange senior centers in 2006-07.
- Plan and hold a recognition event(s) celebrating the 25th Anniversary of the Dept on Aging and Advisory Board on Aging

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected

Department on Aging - Administration - continued

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Distribute the Eldercare Guide & update on website		Resource information gathered	Eldercare Guide compiled and printed	Guide completed by May, 2006	Website updated by Jan, 2007
Produce "In Praise of Age" public television show	52 shows	52 shows	204 shows	204 shows	312 shows
Prepare new update of Master Aging Plan (MAP) for 2006-2010			Complete MAP Input draft by June, 2006	Completed MAP Input draft by June, 2006	Present MAP for BOCC approval by Oct, 2006
Staff two Board-appointed senior center planning committees			Staff Southern and Northern Orange committee	Staffed both committees for six meetings	Staff central committee for four meetings
Hold 25th Anniversary Event(s) for Dept on Aging and Advisory Board on Aging			Complete by June 06	Completed by Oct, 2006	Hold event Oct, 2006
Provide staff support for meetings of five boards/committees (aging, transportation, nursing home, adult care home, long term care facility roundtable)	33	33	33	33	33

Budget Highlights:

- FY 2006-07 Budget for this division maintains the current level of service.

Department on Aging - Community Based Services

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Department on Aging - Community Based Services (General Fund)						**Account: 4301**
Personnel Services	$243,550	$251,055	$248,888	$263,154	$262,724	$262,724
Operations	$234,526	$272,480	$305,301	$320,136	$334,211	$214,568
Capital Outlay	$18,758	$13,771	$0	$17,736	$0	$0
Total Expenditures	**$496,834**	**$537,307**	**$554,189**	**$601,026**	**$596,935**	**$477,292**
Offsetting Revenue	($224,736)	($203,019)	($154,385)	($190,258)	($154,385)	($154,385)
County Costs (net)	**$272,097**	**$334,288**	**$399,804**	**$410,768**	**$442,550**	**$322,907**
Senior Health Coordination (Grant Project)						
Personnel Services	$59,980	$53,808	$54,183	$54,791	$57,211	$57,211
Operations	$50,870	$54,450	$31,774	$66,973	$31,774	$31,774
Capital Outlay	$416	$482	$0	$0	$0	$0
Total Expenditures	**$111,266**	**$108,741**	**$85,957**	**$121,764**	**$88,985**	**$88,985**
Offsetting Revenue	($122,715)	($118,633)	($56,892)	($92,699)	($56,892)	($56,892)
County Costs (net)	**($11,449)**	**($9,892)**	**$29,065**	**$29,065**	**$32,093**	**$32,093**
Total Community Based Services Related Exps	**$608,100**	**$646,048**	**$640,146**	**$722,790**	**$685,920**	**$566,277**

Major Services

- Operate three multipurpose senior centers to provide opportunities for enrichment, community involvement, socialization, and public service benefits
- Provide services designed to meet the varied needs of the older adult population and promote health and wellness by encouraging self-determination, stimulation and continued activity
- Coordinate volunteer staff to assist in the operation of the three senior centers and the work done by the Friends of the Chapel Hill Senior Center, Inc. and the Friends of the Senior Center of Central Orange, Inc.
- Provide access to health services, education and exercise through the Wellness Program screenings, informational seminars, and fitness classes
- Operate a Senior Net Learning Center established in conjunction with IBM and Bell South

Objective

To provide needed enrichment, community involvement, socialization and better health and well-being through three multipurpose senior centers.

Outcomes

- Increase the total number of participant contacts to 105,000
- Increased volunteer participation in the Senior Centers by 160% since FY 2004. Over 4,000 hours were logged in at a value of over $40,000
- Continue the Chapel Hill Parks and Recreation Department special event offerings under contract with the Town, including five overnight trips.
- Maintain overall participation in the UNC Hospitals and Triangle United Way-funded Wellness Program at 17,000.
- Continue contract to print and distribute 25,000 copies of The Orange Senior Times bi-monthly newspaper

- Offer Senior Net computer classes to 400 participants

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Total # of Senior Center contacts	98,446	111,101	101,100	103,000	105,000
# of Senior Net participants # of unduplicated people served	654 2,600	385 2,600	425 2,600	400 2,600	400 2,600
# of low-cost overnight trips # of senior center volunteers # of Senior Net volunteers	5 25 25	4 65 25	5 65 25	5 65 25	5 65 25
# of participation in Wellness	20,133	17,519	17,000	17,000	17,000

Budget Highlights:

- The decrease in Operations for FY 2006-07 includes a reduction in building rent needed due to the projected opening of the two new senior centers during FY 2006-07. Funds totaling $150,844 are budgeted for rent at the Chapel Hill Galleria through December 2006, and through March 2007 for the Meadowlands.
- This budget does not include costs associated with the two new senior centers scheduled to begin operations during FY 2006-07. The Manager's Recommended Budget includes a Reserve for Senior Centers of $66,050, which is set up in a non-departmental account within the Human Services function.

Department on Aging - Elder Care Program

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Department on Aging - Elder Care Program (General Fund)						**Account: 4320**
Personnel Services	$238,131	$264,964	$261,797	$269,773	$295,047	$295,047
Operations	$187,843	$194,371	$137,992	$184,196	$137,605	$137,555
Capital Outlay	$4,542	$1,520	$0	$5,600	$0	$0
Total Expenditures	**$430,516**	**$460,855**	**$399,789**	**$459,569**	**$432,652**	**$432,602**
Offsetting Revenue	($206,513)	($220,862)	($158,752)	($207,801)	($158,752)	($158,752)
County Costs (net)	**$224,004**	**$239,993**	**$241,037**	**$251,768**	**$273,900**	**$273,850**

Major Services

- Provide Case Assistance services, such as in-home assessments of needs, consultations, and counseling regarding long-term care decisions, and other aging-related issues
- Arrange and pay for in-home and adult daycare respite services to relieve caregivers
- Provide immediate information and assistance on age-related issues to callers/walk-ins
- Coordinate Seniors' Health Insurance and Information Program (SHIIP) consisting of volunteers trained by the NC Department of Insurance in Medicare and medical billing
- Provide staff for community groups, including support groups, interagency task groups, and citizen advisory committees
- Conduct safety assessments of impaired seniors in their homes
- Recommend and coordinate safety and accessibility-related home modifications
- Recruit, train, and coordinate a volunteer-based program to assist seniors in their homes
- Coordinate Telephone Reassurance and Durable Medical Equipment Loan Programs
- Provide Medicaid CAP-DA care management services to prevent nursing home placement
- Provide non-CAP care management services to vulnerable seniors without an informal social network
- Provide services to family caregivers, including: information, consultations, education, individual counseling, respite services, and support groups
- Provide service coordination at a community apartment complex for low in-come seniors
- Provide pharmacy consultations to avoid medication errors and to maximize medication discounts

Objective:

To provide information and services to older adults and their caregivers to maximize older adults' safety, enhance their quality of life, and facilitate their adjustment to age-related changes.

Outcomes:

- Provided case assistance for 340 clients
- Utilized supplemental state & county funding to provide in-home, adult daycare, and respite services for 80 seniors/caregivers
- Maintained the SHIIP volunteer program to assist 446 seniors with navigating the health care insurance systems
- Provided 1,300 home visits for assessments, care planning, care monitoring, and home safety analysis
- Maintained care management services for 35 frail seniors without social support and Medicaid benefits.
- Provided CAP care management to 15 clients/families

Department on Aging - Elder Care Program - continued

- Provide individual and group counseling for 130 family caregivers
- Provided volunteers to visit/help 60 isolated seniors
- Provided 10 hours of service coordination at Manley Estates

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
# in-home visits/ assess	1,215	1,355	1,225	1,300	1,300
# of seniors receiving assistance from Friend to Friend program	12	36	50	42	60
# of caregivers receiving counseling or groups	79	97	100	115	130
# of caregiver support groups	1	2	3	3	3
# of case assistance clients in FY	338	365	325	340	340
# of Persons receiving in-home aide/respite services	46	86*	40	80	80
# of CAP clients	16	17	15	16	15
# of clients recurring non-CAP care management	33	26	35	35	35

**2004-2006 persons receiving in-home aide and respite services combine HCCBG funds and NFCSP funds.*

Budget Highlights:

- Personnel Services for FY 2006-07 includes an increase of .125 FTE (from .875 to 1.0 FTE) for the Eldercare Manager position at a cost of $4,941 in order to meet the increased demand for services for the frail elderly and by increasing efforts to keep citizens in their own homes, and funds of $9,000 for an additional 15 hours/week of temporary personnel assistance for billing and grant report requirements, which will help free up full-time staff for direct social work provisions in response to increased service demands.

Department on Aging -
Retired Senior Volunteer Program (RSVP)

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Department on Aging - RSVP (General Fund)						**Account: 4340**
Personnel Services	$106,786	$111,993	$111,563	$114,704	$120,817	$120,817
Operations	$24,531	$20,627	$25,692	$24,222	$25,135	$25,135
Capital Outlay	$7,384	$3,178	$0	$0	$0	$0
Total Expenditures	**$138,700**	**$135,798**	**$137,255**	**$138,926**	**$145,952**	**$145,952**
Offsetting Revenue	($75,285)	($74,170)	($72,736)	($74,403)	($73,425)	($73,425)
County Costs (net)	**$63,415**	**$61,628**	**$64,519**	**$64,523**	**$72,527**	**$72,527**

Major Services

- Identify community needs that can be met through volunteer service, such as Disaster Preparedness, Adult and Child Literacy, English as a Second Language and the Volunteer Income Tax Assistance (VITA) programs
- Recruit volunteers 55 years+ for meaningful volunteer placement
- Match volunteers to assignments based on their interests, skills, expertise and knowledge
- Provide volunteer benefits to ensure that they are able to make their desired community contributions. Benefits include supplemental accident/liability/life insurance coverage, mileage reimbursement, meal reimbursement, an annual recognition ceremony, VITA Tax Volunteer Recognition, and Reading Partners Program Recognition, and birthday cards are sent to each volunteer.
- Recruit, train, and consult with agencies in developing or improving their volunteer management systems
- Develop and provide RSVP homeland security program to assist individuals to prepare for and provide relief in times of disasters in partnership with Red Cross, public officials, the Health Department and EMS.
- Senior Education Corps (SEC): Maintain & continue development of the Senior Education Corps to address literacy needs of children and non-English speakers through the Reading Partners Program (Federal PNS Grant for Reading Partners - $10,778) and the RSVP ESL Program (Federal PNS Grant for RSVP ESL - $7,500-based on possible reinstatement with RSVP)
- SEC: Require background checks on volunteers working one-on-one with children.
- Volunteer Income Tax Assistance (VITA): Coordinate the Orange County VITA program to provide free tax preparation services for those with low to moderate incomes, targeting individuals who might qualify for Earned Income Credit
- VITA: Offer program to local sponsors-town and county government employees as a benefit
- VITA: Promote electronic preparation and filing of returns to reduce error rates and accelerate the refund process.

Objectives
To develop meaningful and rewarding volunteer placement opportunities to address unmet community needs through non-profit agencies throughout Orange County.

To recruit volunteers 55 and plus year of age with a new focus on attracting baby boomers.

Outcomes

- Maintain a core of 580 volunteers with intentions to increase to 646 within the next 3-year federal grant cycle (FY 2006 - FY 2009) through efforts to retain, reactivate and recruit.
- Recruit 20 new volunteers by speaking to retiree groups and individuals
- Work with 114 volunteer worksites annually to assess needs, update job descriptions and affirm their relationship with RSVP
- Offer recognition opportunities to 85 volunteer station supervisors for their volunteers such as the NC Volunteer Awards and WUNC Village Pride Awards
- Publicize volunteer opportunities through 5-10 media contacts monthly
- Provide volunteers who serve a combined total of 64,500 hours annually or the equivalent of 33 full-time employees in service to RSVP-registered agencies
- Recruit, train, and provide support for 94 volunteers to provide VITA service for 2,000 persons at six sites, providing electronic filing at all sites, provide 35 donated Orange County, 2 RSVP and 7 IRS printers, 6 IRS lap tops.
    a. Homebound/disabled individuals and the physically disabled employees of Orange Enterprise are served by VITA volunteers using lap top computers and small printers to prepare off-site returns.
    b. Hispanic clients: Orange County provides a dedicated Hispanic telephone line to better serve this growing population.
    c. Sites are: UNC Hospitals, Carrboro Town Hall, Central Orange Senior Center, Chapel Hill Senior Center, Chatham Co. Council on Aging (Pittsboro and Siler City sites).
    d. Please note: Many RSVP VITA volunteers live in Chatham County yet serve many volunteer hours in Orange County; therefore, we have VITA sites in Pittsboro and Siler City. We have developed collaboration with the Staff from Chatham County Council on Aging who provides supervision and support. RSVP trains the volunteers and provides electronic filing services and equipment. Chatham County provides a dedicated telephone line to serve Spanish-speaking clients. This is a wonderful example of communities working together.
    e. <u>New</u>: Assistance for Hispanic clients to receive tax id numbers if they do not have valid social security numbers
    f. <u>New</u>: Assistance for special needs clients such as Katrina victims
- RSVP Reading Partners Program for Orange County Schools: Recruit, train, and provide continued support for 25 volunteers.
- RSVP collaborates with Orange County School district to provide tutor training.
- Participate as a Civilian Corps Council member to identify and address the needs of seniors in times of emergencies/disasters.
- Provide one disaster preparedness educational event annually

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
# Of RSVP volunteers # Of volunteer service hours	561 67,450	576 65,375	*575 64,500	*576 64,500	*580 64,500
# Of non-profit agencies served	110	114	110	114	114
# of VITA tax volunteers Computer trained preparers: Administrative volunteers: # of persons helped by VITA	80 66 14 1,650	94 74 20 1861	85 65 20 1,600	94 74 20 1900	94 74 20 2000
Value of volunteer hours donated to county agencies (calculated @ $16.05/hour 2002 Eco. Report to the Pres.)	$1,082,573	1,049,269	1,035,225	1,035,225	1,035,225

**Please note: The Corporation for National and Community Service, our Federal Sponsor, has issued new directives for RSVP to concentrate on Quality instead of Quantity and to actually show results through reports based on impact measurements. This transition is on going. While we continuously strive to meet our Quantitative goals, our focus is to provide quality volunteers for the most pressing needs in the community, which has resulted in lower numbers of volunteers. This trend was predicted by the RSVP federal sponsor and has affected RSVP programs nationwide as expected.*

Budget Highlights:

- Personnel Services for FY 2006-07 includes additional funds of $3,300 to increase temporary personnel by 20 hours/week during the 15 week Volunteer Income Tax Assistance (VITA) tax season program. From FY 2002-03 through FY 2004-05, the number of VITA clients has increased from 1,453 to 1,861 (a 28% increase).
- Even though the RSVP staff has created a network of volunteers to assist with this program, the demand of staff time has become overwhelming. During the tax season, regardless of the amount of work that is delegated to volunteers the demand on the staff is over 90% for the RSVP Director's time which begins with a gradual build up in November and tapers off by the end of April but never ends completely (VITA is basically a year round service) and even though a much smaller percentage, the program demands more and more time from the 3 other staff members (2 of which are temporary part-time).

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Orange Public Transportation (OPT)

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Orange Public Transportation (OPT) (General Fund)						**Account: 4350**
Personnel Services	$743,498	$717,756	$692,314	$725,606	$798,857	$798,857
Operations	$251,329	$228,588	$253,286	$240,172	$264,553	$264,553
Capital Outlay	$8,887	$2,012	$0	$2,258	$0	$0
Total Expenditures	**$1,003,714**	**$948,355**	**$945,600**	**$968,036**	**$1,063,410**	**$1,063,410**
Offsetting Revenue	($575,119)	($575,103)	($522,798)	($555,649)	($597,326)	($597,326)
County Costs (net)	**$428,595**	**$373,252**	**$422,802**	**$412,387**	**$466,084**	**$466,084**

Major Services

- Administer the operation of 28 vehicles for community, human services agency and public transportation.
- Provide transportation to a total of 6,000 different persons system-wide.
- Design and operate a total of 20 subscription routes for 8 different agencies.
- Operate 8 daily medical demand-response routes.
- Lease vehicles and drivers to non-profit organizations on a short-term basis.
- Operate rural Orange County's only public transportation service.
- Prepare NC Department of Transportation grant applications for Community Transportation Program (CTP) and Rural Operating Assistance Program (ROAP) funding.
- Comply with Federal Transportation Administration and North Carolina Department of Transportation guidelines.
- Provide staff support to the Transportation Services Board and the Board of County Commissioners.
- Promote regionalization with surrounding local transit agencies.
- Promote and market all public and para-transit services provided by OPT.
- Support community activities through mass transportation.
- (Wheels For Work) Provide assistance and individualized transportation plans for persons with mobility problems.

***Objective*:** To improve the mobility of Orange County citizens by providing human service agency, contractual, public, and coordinated regional transportation.

Outcomes

- Offer services that will enable total number of passenger trips to remain at or exceed 114,000.
- Continue public transportation to sixteen routes in rural Orange County by coordinating efforts with regional transit agencies.
- Oversee the completion of a Regional Transportation Development Plan for consideration of Wake, Durham, and Orange Community transit services being coordinated or combined.
- Increase service visibility by marketing techniques to include printing and distributing new OPT Program brochure, community outreach efforts and development of OPT logo.
- Continue to coordinate the Hillsborough to Chapel Hill public route with Triangle Transit Authority. TTA will provide 75% of the operating funds with OPT providing 25%.
- CMAQ funding utilized to offer park and ride lots, Hillsborough in town route, and bus shelters.

- (Wheels For Work) Mobility Specialist will serve 225 clients by developing individualized transportation plans and referral assistance.
- (Wheels For Work) Coordinate transportation assistance with DSS through promoting and operating the Vehicle Donation Program for Work First/low income persons.
- (Wheels For Work) Support individualized vehicle transportation by providing funding and administrative support for vehicle repairs and/or automobile insurance.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Total Passengers	114,000	113,198	114,000	116,000	117,000
Number of routes open to general public	12	13	16	16	16
Number of individual transportation assistance plans and referral assistance cases.	6,000	6,000	6,500	6,500	6,800
Re-evaluate OPT routes; Hillsborough to Chapel Hill route, in-town Hillsborough route, Efland nutrition route, and mid-day Hillsborough to Duke route		Merger with TTA of North/ South route approved	Implement new express shuttle route; Explore options for Hillsborough Town route	TTA/OPT Public shuttle began operations in Jan, 2006; identify resources for Hillsborough route	Revise TTA route based on six month operation; initiate Hillsborough Town route

Budget Highlights

- Personnel Services for FY 2006-07 includes full year funding of 1.5 FTE positions related to the new TTA/OPT public shuttle route, which was implemented January 3, 2006. The department receives 75% reimbursement from TTA for this route. Also, related to this new route is an increase in temporary personnel funds of $4,600 for additional temporary personnel to staff the dispatch office after normal OPT hours.
- Increase in Operations for FY 2006-07 includes additional funds for vehicle maintenance and motor pool costs associated with the new public shuttle route.

Department of Human Rights and Relations

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Department of Human Rights and Relations (General Fund)						***Account: 4600***
Personnel Services	$233,906	$194,000	$288,942	$285,409	$306,026	$306,026
Operations	$52,331	$49,746	$58,171	$67,027	$67,169	$66,948
Capital Outlay	$0	$505	$0	$0	$600	$600
Total Expenditures	**$286,237**	**$244,251**	**$347,113**	**$352,436**	**$373,795**	**$373,574**
Offsetting Revenue	*($50,482)*	*($128,918)*	*($65,500)*	*($154,500)*	*($73,800)*	*($73,800)*
County Cost (net)	**$235,755**	**$115,333**	**$281,613**	**$197,936**	**$299,995**	**$299,774**

Major Services

- Prevent discriminatory practices through education and outreach on civil rights laws and the Orange County Civil Rights Ordinance;
- Provide technical assistance to the business community and conduct education regarding equal opportunity, fair housing, equal access and civil rights;
- Provide training to community based organizations and individuals on social justice issues; e.g. dismantling oppression, gender equality, immigrant rights, etc;
- Provide technical assistance to community based organizations/agencies serving diverse populations;
- Address discriminatory housing and public accommodation practices through enforcement of the Orange County Civil Rights Ordinance, Title VIII of the Civil Rights Act of 1964;
- Promote community dialogue, address community concerns and improve human relations; and
- Research, advocate and make recommendations for policies, programs and/or funding that will improve the lives of Orange County residents.

Objectives

- Increase community understanding of civil rights laws and protections by providing workshops and other technical assistance;
- Increase community awareness of social justice issues by providing workshops and other educational intervention;
- Receive, investigate and seek to resolve discrimination complaints in the areas of housing, public accommodation and bias related incidents;
- Receive and refer employment discrimination complaints to the EEOC[1];
- Receive and refer hate crimes and hate related incidents to State and National reporting agencies;
- Receive and refer other civil rights violations to the appropriate federal and state agencies;
- Establish and maintain a resource center on social justice issues for public use;
- Identifying and analyzing social justice issues as they impact Orange County residents;

[1] In 2000, an Orange County Superior Court Judge declared the employment section of the Orange County Civil Rights Ordinance unconstitutional and severed the employment section of the Ordinance. This matter has been heard by the North Carolina Supreme Court and the Court has decided that the employment section of the Orange County Civil Rights Ordinance violates the North Carolina State Constitution. As a result of this ruling, Orange County and several localities no longer enforce employment discrimination laws. The Department continues to receive intake and forwards it to the EEOC for investigation.

- Improve access to Orange County government for traditionally oppressed or under-represented populations; and
- Increase the capacity of non-profits serving under-represented populations to more effectively serve Orange County residents.

Measures: Training Sessions Provided

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Dismantling oppression	*	3	1	2	1
Anti-discrimination	*	8	7	14	10
Cultural diversity	*	0	2	1	2
Model minority	*	3	2	2	1
Inter-ethnic conflict	*	1	1	0	1
Hate-related violence	*	2	2	2	2
Economic justice	*	2	2	1	2

* New Measure for 2004-05

Human Relations Commission

- Plan and coordinate Human Relations Month activities including the Pauli Murray Awards program;
- Provide three (3) community based activities to increase dialogue on social justice issues;
- Provide a state of human rights and relations in Orange County report;
- Participate in the production of “Social Justice Weekly” cablecast show;
- Monitor human rights and relations issues and advise the Board of County Commissioners.

Commission for Women

- Prepare Status of Women in Orange County Report to be used as a basis to improve the financial and legal status of women and children in Orange County;
- Convene four (4) Orange County Women Community Outreach meetings to develop Orange County women’s advocacy issues platform;
- Conduct education and outreach to women in Orange County to improve their status in the County;
- Conduct two (2) Women’s Advocacy Training Workshops;
- Plan and conduct activities during Women’s History Month that recognize and promote the accomplishments of Orange County women;
- Develop partnerships with three (3) agencies/organizations serving Orange County women;
- Monitor women issues and advise the Board of County Commissioners.

Capacity Building

- Provide technical assistance to local non-profits (4) through organizational development, strategic planning, or board service;
- Provide information regarding social justice issues effecting the targeted population of the non-profit agency/organization; and
- Provide training regarding oppression and other social justice issues.

Civil Rights Ordinance Enforcement, Education And Outreach

- Maintain the average time for resolution of discrimination complaints at 150 days.
- Receive 15 housing cases and resolve 25% within 100 days.
- Receive 10 ten public accommodation cases and resolve 90% within 100 days.
- Conduct five (5) employment discrimination-training sessions to businesses within Orange County.
- Conduct five (5) fair housing workshops or presentations to housing providers in Orange County.
- Conduct two (2) Ordinance training workshops to service providers to enable them to make appropriate referrals to assist their clients in resolving issues of discrimination.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Complaints Received	30	24	30	28	30
Cases initiated	7	11	20	16	20
Cases Closed	7	11	20	18	20
Complaints forwarded to judicial system	1	1	2	1	1
Average length of resolution (days)	130	139.5	130	115	130
Supportive Service Provided	225	217	300	276	300
# of workshops and presentations	18	26	24	28	24
# in attendance at workshops and presentations	624	901	800	815	800
Partnerships with non-profits serving under-represented populations	5	5	10	10	10
Organizations/agencies receiving technical assistance	11	12	15	18	15

Budget Highlights

- In response to the United States Department of Housing and Urban Development's increased requirements for outreach and education, the Department has implemented a training initiative which will include all areas of civil rights and focus intensely on fair housing. The Department has steadily increased its training over the past to years and, as a result, has been experiencing substantially increased case volume in the past two fiscal years. Each housing case requires between 40 to 186 staff hours depending on case complexity. In addition, the trainings and case investigations increase substantially the Department's need for travel funding.

- During 2004-2005, the Department hired the state's first Limited English Proficiency Coordinator at the County level in a three-quarter-time position. Since her hiring the LEP Coordinator has worked with the Chapel Hill Institute on Culture and Language Education to develop a method to evaluate the Spanish speaking abilities of applicants, employees and volunteers. The evaluation tool is currently being implemented on a limited basis with the Department of Social Services. The recommended budget includes increasing the LEP Coordinator's position to full-time in order to adequately serve the County's need to serve the LEP communities.

Child Support Enforcement

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Child Support Enforcement (General Fund)						**Account: 4400**
Personnel Services	$643,889	$652,102	$659,133	$674,990	$703,596	$703,596
Operations	$118,992	$120,031	$134,400	$121,921	$143,875	$140,931
Capital Outlay	$0	$1,237	$2,900	$2,100	$4,200	$4,200
Total Expenditures	**$762,881**	**$773,369**	**$796,433**	**$799,011**	**$851,671**	**$848,727**
Offsetting Revenue	($774,536)	($696,293)	($756,000)	($752,200)	($747,000)	($747,000)
County Costs (net)	**($11,655)**	**$77,076**	**$40,433**	**$46,811**	**$104,671**	**$101,727**

Major Services

- Obtaining child support for the children of Orange County by:
  - Locate non custodial parents
  - Establish paternity for children born outside marriage
  - Establish child support orders
  - Enforce child support orders

Objective

To obtain child support for Orange County children; thereby strengthening the family's potential for economic independence and self sufficiency, improving the health and well-being of those children, and reducing the taxpayers' costs of welfare.

Outcomes

- Orange County children will receive the financial support they are owed and collections will total $5,500,000 – an increase of $228,000 over FY04-05 collections.
- New child support orders will be established for 275 families
- Paternity will be established for 200 children

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Collections	$4,801,328	5,272,840	5,200,000	5,350,000	5,500,000
New child support orders	296	258	310	275	275
Paternity established	192	188	200	200	200

Budget Highlights:

- Increase in Operations for FY 2006-07 includes additional funds for legal services of $6,600. The attorney rate remains at $90/hour, but the number of hours for the 3,000 cases is projected to increase due to newer and more complex cases during FY 2006-007.
- Capital Outlay of $4,200 includes the replacement of a network printer, and the replacement of three (3) workstation desks that are over 20 years old.

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Orange-Person-Chatham Area Program

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Orange-Person-Chatham Area Program (General Fund)						***Account: 4200***
General Appropriation	$1,294,000	$1,294,000	$1,294,000	$1,294,000	$1,430,215	$1,294,000
OPC - Legal Support	$0	$75,265	$76,832	$83,158	$85,795	$85,795
Total Mental Health	**$1,294,000**	**$1,369,265**	**$1,370,832**	**$1,377,158**	**$1,516,010**	**$1,379,795**

The landscape for statewide mental health reform continues to be complex with the finances of the Orange-Person-Chatham (OPC) Area Program seriously influenced by the challenges.

The Manager's recommended budget for 2006-07 includes a base allocation of $1,294,000 to serve as the State-required Maintenance of Effort (MOE). OPC will use Orange County's contribution to help ensure the maintenance and viability of programs, services, and activities, like Club Nova, of priority to the BOCC and client community. Close communication and consultation with OPC management throughout the upcoming year in areas of financial planning and community-based service delivery, in order to convey the interests and directives of Commissioners, is essential.

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Housing and Community Development

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Section 8 (Housing Fund)						**Account: 4800**
Personnel Services	$350,887	$372,089	$324,031	$324,031	$345,248	$345,248
Operations	$20,932	$36,035	$31,185	$31,185	$24,400	$24,400
Capital Outlay	$0	$654	$2,000	$2,000	$1,000	$1,000
Rental Assistance	$3,948,606	$4,087,013	$4,094,349	$4,094,349	$4,164,334	$4,164,334
Total Expenditures	**$4,320,425**	**$4,495,790**	**$4,451,565**	**$4,451,565**	**$4,534,982**	**$4,534,982**
Offsetting Revenue	($4,319,283)	($4,477,882)	($4,451,565)	($4,451,565)	($4,534,982)	($4,534,982)
County Costs (net)	**$1,143**	**$17,908**	**$0**	**$0**	**$0**	**$0**

Major Services

- Assist low/moderate income families and individuals in obtaining safe, decent, and sanitary housing at reasonable rates.
- Provide rent subsidies to low-income families and individuals leasing standard housing in the County through the HUD sponsored Section 8 Housing Choice Voucher Program.

Objective Administer the Section 8 Housing Choice Voucher Program.

Outcomes

- Provide rent subsidies to an average of 623 low-income families to enable them to obtain standard, affordable rental housing in the County.
- Process all applications for rental assistance received during the fiscal year as well as applications on the established waiting list.
- Provide complete program information to interested landlords and clients, thereby, increasing the number of units available for rent by program participants.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Number of applications processed	200	725	300	678	700
Number of families receiving rent subsidies	623	623	613	615	623

HOME Program

Expenditures - Home Program (Housing Fund)

Downpayment Assistance/Waterstone – OCHLT	$120,000
Operational Support – OCHLT	$ 15,000
New Construction – HOH -Terrell Rd./Highland Woods	$240,000
New Construction – HOH – Purefoy Drive	$250,000
New Construction – IFC – Residential Ctr	$ 75,000
Property Acquisition - Chrysalis Foundation	$100,027
Downpayment Assistance – EmPOWERment, Inc.	$159,000
Program Administration	$ 66,556
Total	**$950,583**

Revenue

Town of Chapel Hill – 2006	$ 61,398
Town of Carrboro – 2006	$ 20,965
Town of Hillsborough – 2006	$ 7,488
Orange County Match – 2006	$ 59,900
HUD Grant – 2006	$665,560
Program Income	$135,272
Total	**$950,583**

Major Services

- Housing Rehabilitation Program
- New Construction Partnerships
- First Time Homebuyers Programs
- Property Acquisition
- Tenant Based Rental Assistance

Objective

Administer the HOME Investment Partnership Program for the Orange County HOME Consortium. The Orange County HOME Consortium members include Orange County, Chapel Hill, Carrboro, and Hillsborough.

Outcomes

- Reduce the number of substandard housing units occupied by low and moderate-income families with housing code violations.
- Facilitate the creation of first-time homebuyer families who are below 80 percent of the area median income.
- Facilitate the provision of affordable rental housing for families at or below 50 percent of the area median income.

- Facilitate new housing options for special populations including older adults, disabled, mentally ill, and homeless persons.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Repair existing substandard housing units.	1	3	5	2	4
Provide new single-family housing units for first-time homebuyers with incomes at or below 80% of the area median	25	33	15	15	12
Property Acquisition for future housing development. # of lots	0	17	0	17	18
Facilitate the provision of affordable rental housing for persons with incomes at or below 50% of the area median	6	0	10	10	5
Provide second mortgage assistance to first-time homebuyers at 50% of the area median income.	6	12	15	15	10

Urgent Repair Program

Expenditures – Urgent Repair Program (Housing Fund)

Urgent Repairs	$50,000
Program Administration	$61,789
Total	**$111,789**

Revenue

Transfer from Affordable Housing Fund	$111,789
Total	**$111,789**

Major Services

- Small Housing Rehabilitation Services

Objective

Establish an Urgent Repair Program designed to address repair needs that pose a threat to the life, safety, or health of low-income occupants, or address accessibility modifications for a disabled occupant.

Outcomes

- Reduce the total number of substandard dwellings in the County.
- Address immediate health and safety repair needs for low-income families in the County particularly those that are elderly and/or disabled.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Repair dwelling units with immediate health and/or safety hazards.	26	11	20	20	20

Scattered Site Housing Rehabilitation Program

Major Services

- Housing Rehabilitation Services

Objective

Implement a Comprehensive Housing Rehabilitation Program to repair substandard housing occupied by low-income families in the Towns of Carrboro and Hillsborough as well as the unincorporated areas of Orange County.

Outcome

- Reduce the total number of substandard dwellings in the County.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Repaired substandard dwellings in the County.	2	2	6	6	7

Expenditures

Housing Rehabilitation	$360,000
Administration	$ 40,000

Revenue

Community Development Block Grant	$400,000

Budget Highlights:

- The 2006-2007 HOME appropriation of $665,560 represents a 6% reduction in funding from the 2005-2006 appropriation of $707,938 due to a decrease in Congressional appropriations.
- Funding for the Section 8 Housing Choice Voucher Program had a nominal increase of 2% from the 2005-2006 program year.

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Non-Departmental Summary

Human Services

Listed below are appropriations for non-departmental Human Services related funds and entities.

	2003-2004 Actual Expenditures	2004-2005 Actual Expenditures	2005-2006 Original Budget	2005-2006 12 Month Estimate	2006-2007 Department Requested	2006-2007 Manager Recommends
Human Services						
A Helping Hand	$0	$0	$5,000	$5,000	$5,000	$5,000
Adolescents in Need	$75,749	$75,749	$75,749	$75,749	$75,749	$75,749
Alliance of AIDS Services	$3,000	$3,000	$3,000	$3,000	$5,000	$3,000
ARC of Orange County	$4,000	$4,000	$4,000	$4,000	$5,040	$4,000
Big Brothers Big Sisters	$0	$0	$0	$0	$15,000	$5,000
Charles House	$8,000	$8,000	$8,000	$8,000	$11,000	$11,000
Child Care Services	$43,025	$43,025	$43,025	$43,025	$50,000	$43,025
Community In Schools	$45,000	$45,000	$55,000	$55,000	$55,000	$55,000
Cornucopia House	$0	$0	$0	$0	$6,000	$2,000
Disability Awareness Council	$3,500	$3,500	$3,500	$3,500	$3,500	$3,500
Dispute Settlement	$34,000	$34,000	$34,000	$34,000	$38,000	$34,000
Duke Community Hospice	$13,300	$3,300	$3,300	$3,300	$4,000	$4,000
El Centro Latino	$25,000	$25,000	$21,000	$21,000	$22,500	$21,000
EmPOWERment	$0	$0	$0	$0	$13,545	$13,545
ESL Summer School	$5,000	$0	$0	$0	$0	$0
Family Counseling Services	$3,500	$3,500	$3,500	$3,500	$3,500	$3,500
Family Violence Prevention Center	$19,400	$19,400	$19,400	$19,400	$20,000	$19,400
Freedom House	$17,000	$17,000	$17,000	$17,000	$24,000	$24,000
Habitat for Humanity	$15,000	$15,000	$15,000	$15,000	$15,000	$15,000
Hope Line	$1,500	$1,500	$1,500	$1,500	$2,500	$1,500
Human Services Automation Initiative	$0	$0	$55,200	$0	$0	$0
Human Services Forum	$11,826	$6,133	$6,300	$6,500	$6,300	$6,300
Interfaith Council	$36,480	$36,480	$36,480	$36,480	$40,000	$36,480
Joint Orange Chatham Community Action	$100,000	$100,000	$100,000	$100,000	$100,000	$100,000
Kidscope	$89,000	$89,000	$89,000	$89,000	$89,000	$89,000
Leaf Light	$0	$0	$0	$0	$5,000	$5,000
Literacy Council	$13,500	$12,313	$13,500	$13,500	$14,175	$13,500
Medical Examiner	$35,150	$31,325	$30,000	$31,775	$32,000	$32,000
Mental Health Association	$2,000	$2,000	$2,000	$2,000	$9,850	$2,000
Middle School Program -CIS	$65,000	$65,000	$65,000	$65,000	$65,000	$65,000
Miscellaneous Non-Departmental	$18,500	$0	($100,000)	$0	$0	$0
OC Alternative Sentencing	$20,250	$20,250	$20,250	$39,989	$83,000	$83,000
OPC Mental Health	$0	$0	$0	$111,947	$0	$0
Orange Community Housing	$100,000	$100,000	$110,000	$110,000	$124,000	$114,000
Orange Congregations in Mission	$25,600	$25,600	$30,600	$30,600	$35,600	$30,600
Orange Enterprises	$43,175	$43,175	$73,175	$73,175	$73,175	$73,175
Partnership to End Homelessness	$0	$0	$18,000	$55,000	$18,000	$18,000
Piedmont Health Services	$10,750	$10,750	$10,750	$10,750	$13,000	$10,750
Piedmont Wildlife Center	$20,000	$20,000	$20,000	$20,000	$35,000	$20,000

Non-Departmental Summary

Human Services

Listed below are appropriations for non-departmental Human Services related funds and entities.

	2003-2004 Actual Expenditures	2004-2005 Actual Expenditures	2005-2006 Original Budget	2005-2006 12 Month Estimate	2006-2007 Department Requested	2006-2007 Manager Recommends
Planned Parenthood	$16,940	$16,940	$21,940	$21,940	$21,940	$21,940
Previously Unfunded Organization	$0	$0	$0	$0	$171,178	$0
Project Turn Around	$44,424	$44,424	$44,424	$44,424	$44,424	$44,424
Rape Crisis	$28,000	$28,000	$28,000	$28,000	$29,400	$28,000
Recruitment and Selection	$0	$0	$0	$6,500	$0	$0
Reserve for Senior Center Openings	$0	$0	$0	$0	$66,050	$66,050
School Nurse	$0	$0	$505,289	$505,289	$537,289	$537,289
Senior Care of Orange County	$0	$0	$40,000	$40,000	$70,000	$50,000
Shaeffer House	$165,000	$165,000	$165,000	$0	$0	$0
Task Force	$0	$111	$0	$0	$0	$0
Triangle Radio Reading	$1,800	$1,800	$1,800	$1,800	$1,872	$1,800
Volunteers for Youth	$25,000	$25,000	$25,000	$25,000	$45,000	$25,000
Women's Center	$16,400	$16,400	$16,400	$16,400	$25,000	$16,400
Youth Creating Change	$2,500	$2,500	$2,500	$2,500	$5,000	$2,500
Youth Services	$10,064	$8,203	$10,000	$10,000	$10,000	$10,000
Human Services Total	**$1,217,333**	**$1,171,377**	**$1,752,582**	**$1,809,543**	**$2,144,587**	**$1,845,427**

Human Services Non-Departmentals

A Helping Hand **$5,000**
The goals of this agency are to enable senior citizens to live independently, maintain high levels of wellness and avoid institutionalized care. The funds provided from Orange County support low-income care recipients who are unable to afford the fee of $15 per hour. Services provided by A Helping Hand include transportation to the doctor, assistance with shopping for nutritious food and preparing healthy meals, assistance with business correspondence, and light housekeeping for a clean and safe home environment.

Adolescents in Need **$75,749**
This agency serves Orange County School District teens (grades 6 through 12 and those not in school). The focus is primarily on those youths that are considered at-risk of early sexual involvement, substance abuse, defiant behavior and physical or sexual abuse due to home, family or other social surroundings.

Alliance of Aids Services **$3,000**
This agency operates two family care homes for low-income people living with HIV/AIDS, six of whom currently live at the Orange Community Residence ("Orange House") in Carrboro. This grant will assist the Alliance in providing the proper nutrition and medication needed for the six residents in the Orange House.

Arc of Orange County **$4,000**
Arc of Orange County works with and for people who have or are at risk for developmental disabilities to promote full participation in all areas of life in our community. Approximately $2,000 of the requested funds would be used for transportation costs for clients living in northern Orange County. The other half of their request would be spent on a new program initiative, Community Connections Program. This program will promote entrepreneurial abilities in clients by supporting and encouraging projects and activities that might lead to micro-enterprise projects.

Big Brothers Big Sisters **$5,000**
Big Brothers Big Sisters (BBBS) of the Triangle offers two services, community-based and school-based mentoring. Community-based mentoring provides mentors for children from single parent homes or other children in need of adult mentors. These "Big Brothers and Big Sisters" play an integral role in the lives of their "Littles" by being good listeners and guiding these children in the right direction. School-based mentoring provides mentors to children during and after school on their school's campus. Teachers or key school staff refer children to their program who may need extra attention to build better social skills or who may be lacking in a particular area of schoolwork. School-based matches last for one school year and may continues into the next at the request of the parent, child, teacher or volunteer.

Charles House **$11,000**
Charles House is an adult day care facility located in Carrboro whose goals are to prolong the independence of older adults with disabilities and to provide respite for their caregivers. The facility has a capacity for 19 older adults and has had a waiting list since June of 2000.

Child Care Services Association (Formerly "Day Care Services") $43,025
The Child Care Services Association seeks to ensure that affordable (no more than 10% of a family's gross earning are used to purchase child care for one child), accessible, high quality childcare is available for all young children and their families.

Communities In Schools $55,000
Communities in Schools (CISOC) is a "stay-in-school" program that coordinates human services delivery to middle school and high school youth and their families. The goal of the agency is to offer students successful learning environments and encourage them to stay in school and prepare for life.

Cornucopia House $2,000
Cornucopia House provides a nurturing environment where patients, families and other can gather to share and receive support, resources and education to cope with cancer. Services at Cornucopia House are provided to anyone touched by cancer at any stage of diagnosis, treatment, recovery, remission or recurrence.

Disability Awareness Council $3,500
The Orange County Disability Awareness Council offers educational and advocacy projects to promote opportunities for persons with disabilities to work and live in an environment free of architectural, attitudinal, economic, structural, and societal barriers.

Dispute Settlement Center $34,000
This agency promotes and brings about peaceful settlement of disputes and prevents the escalation of conflict through mediation, facilitation, conciliation, and training.

Duke Community Hospice Services (formerly Triangle Hospice) $4,000
This grant will serve the terminally ill and their families in Orange County. The Hospice provides medical, psychosocial, spiritual and bereavement care for the terminally ill and their loved ones.

El Centro Latino $21,000
El Centro Latino offers services to meet the needs of the Latino community in a culturally appropriate and pro-active manner. These include, overcoming language and transportation barriers, isolation, legal issues, educational issues, access to services and assistance to individuals who are not eligible for social services.

EmPOWERment, Inc. $13,545
EmPOWERment will employ and supervise a Property Manager for five local nonprofits concerned with providing affordable rental housing to low-income residents. The new position will manage 58 rental units for the Affordable Rentals Group (EmPOWERment, Inc., Orange Community Land and Housing Trust, Chrysalis Foundation, Affordable Rentals, Inc, and Habitat for Humanity).

Family Violence Prevention Center of Orange County $19,400
The Family Violence Prevention Center seeks to prevent and end family violence through community education and provision of direct services including emergency assistance, case management and court advocacy.

Family Counseling Services **$3,500**
The grant will fund a 26-week offender treatment program for domestic violence offenders. This program entitle CHANGE, includes highly structured educational groups as well as case management services and coordination between the courts, probation and victims.

Freedom House **$24,000**
This agency provides extended care and transitional living in order to promote recovery from the disease of addiction. The goal of the Freedom House is to help alcoholics and drug addicts by providing the tools necessary to lead a life of recovery and to become productive members of society.

Habitat for Humanity **$15,000**
Habitat for Humanity of Orange County (HHOC) provides decent affordable housing for families earning less than half of the area median income and who live in substandard housing. HHOC constructs simple but well-built homes that are then sold to qualifying families at affordable prices.

Hope Line **$1,500**
This organization operates a 24-hour-a-day, 365-day-a-year crisis intervention/suicide prevention telephone service. This service is staffed by trained community volunteers and offers individuals of any age support in understanding and resolving problems that affect their ability to cope and function effectively at home, at school, or at work. In addition, Hope Line offers the PhoneFriend program, which is an after-school telephone service for elementary-school children (k-5) who are home alone, or need someone to talk to. Hope Line's most recently established program, Teen TalkLine, offers teens a source of support through peer-based help. Hope Line services are free, anonymous, and confidential.

Human Services Forum **$6,300**
These funds are used to support the Human Services Advisory Commission's Annual Forum held each September.

Interfaith Council for Social Service **$36,480**
Funds from this grant will continue to address local poverty, hunger, homelessness, underemployment, transitional housing (Project HomeStart*), substance abuse and other problems through specific programs offered by volunteers and paid staff or in collaboration with other community agencies.

*IFC requested that the County continue to provide additional funding for Project Homestart. The County has agreed to provide an addition $10,000 if IFC is able to acquire the remaining $15,000 from other funding sources.

Joint Orange-Chatham Community Action (JOCCA) **$100,000**
JOCCA provides services to very low-income families and individuals with the goal of improving their quality of every day life. JOCCA offers the following services (1) nutrition and aging; (2) self-sufficiency services; (3) job training and employment; (4) community based assistance and teen court for youth offenders; and (5) energy conservation/weatherization and heating assistance.

KidSCope **$89,000**
KidScope is an early intervention program that offers services to young children who are experiencing social, emotional, and/or behavioral difficulties. Main service components include individual play therapy with children, customized counseling and education for families, technical assistance and training for child care providers, service coordination and a therapeutic preschool program.

Leaflight **$5,000**
The Leaflight, Inc. is an educational and scientific, charitable and religious nonprofit corporation whose mission is sustainable development. Leaflight will design, implement and evaluate a 21st Century Farmers' Market payment system for Orange and Durham Counties farmers' market operations and customers. The project's main effort is to help all limited resource households in Orange and Durham Counties utilize Electronic Benefits Transfer Food Stamp Program (EBT FSP) to access fresh nutritious food at area farmers' markets.

Literacy Council **$13,500**
The Orange County Literacy Council (OCLC) provides tuition-free instruction to adults who want to improve their skills in reading, writing, basic math and/or computer-based literacy. Trained volunteers provide individual tutoring and lead small group classes in a variety of public settings.

Medical Examiner **$32,000**
Funds are budgeted to perform autopsies and medical examinations as required at the University Medical Center.

Mental Health Association **$2,000**
The Mental Health Association in Orange County promotes positive mental health through advocacy, education, collaboration and service. The Association supports activities to improve services to citizens who have a mental illness or emotional disturbance. This grant will be used to support the Compeer Program, which coordinates friendship matches between volunteers and mentally ill adults to address the social isolation that is often prevalent in mental illness.

Middle School After School Program **$65,000**
The Middle School After School Program (MSAS) provides educational, social and recreational activities for middle school students during the after school hours from 3:00pm to 6:00pm. This program is offered at all middle schools in the Orange County and Chapel Hill-Carrboro City School Districts.

Orange-Chatham Alternative Sentencing **$83,000**
Orange-Chatham Alternative Sentencing (OCAS) provides critical information to the judiciary and probations officers, magistrates, jailers, and other judicial officials so that they may make more informed decisions regarding the rehabilitation or release of Pretrial inmates in the 15-B County Jails.

Orange Community Housing and Land Trust **$114,000**
Orange Community Housing and Land Trust (OCHLT) focuses on providing affordable housing, that remains affordable forever, for families earning less than 80 percent of the area median income.

Orange Congregations in Mission (OCIM) **$30,600**
This agency provides services to economically challenged and homebound northern Orange County residents through volunteer efforts of diverse congregations and individuals.

Orange Enterprises **$73,175**
Orange Enterprises provides vocational training and sheltered employment programs for Orange County citizens who have employment barriers. At its April 12, 2005 meeting the BOCC agreed to increase the annual appropriation by $30,000 order to allow Orange Enterprises to expand their capacity.

Partnership to End Homelessness **$18,000**
In March 2005, the governing bodies of Orange County formed the Partnership to End Homelessness in Orange County. The purpose of the partnership is to address the following goals: to educate the community by dispelling myths and putting a face on the homeless, to develop a long term plan to end homelessness in Orange County and to encourage personal responsibility by inviting the community to address this issue individually.

Piedmont Health Services **$10,750**
This grant supports health services to families in or near poverty. This local grant enables this agency to attract more than $2.7 million annually in federal funds to support primary care services for residents. Piedmont Health Services served approximately 30,207 Orange County residents in 2003-04. The cost of the average visit to the Health Center is approximately $80.00 compared to triple that amount in most hospital emergency rooms.

Piedmont Wildlife Center **$20,000**
This agency's mission is to support native North American wildlife and its habitat through rehabilitation, education, and scientific study, with emphasis given to wildlife and wilderness of the North Carolina Piedmont. Piedmont Wildlife Center takes in sick, injured, and orphaned native North American wildlife with the intent of returning them in a healthy condition to their original habitat. Additionally, PWC teaches wildlife rehabilitation and restoration while stressing the importance of preserving tracts of wilderness needed to support wildlife populations.

Planned Parenthood **$21,940**
Planned Parenthood of Orange and Durham Counties provides comprehensive reproductive health care services along with educational programs that enhance understanding of human sexuality.

Project Turn Around **$44,424**
Project Turn Around (PTA) is a court diversionary program for first-time non-violent drug offenders. Program participants receive twelve months intensive supervision, during which time they are required to pay program fees and to be employed or in school, support themselves and any dependents, participate in drug counseling, have no further criminal charges and be drug free. At successful completion of the program, the court charges are dismissed.

Rape Crisis Center **$28,000**
The Orange County Rape Crisis Center works to stop sexual violence and its impact through support, education, and advocacy. It does this through operation of 24-hour services, support groups, and community education throughout the county.

Reserve for Senior Center Openings **$66,050**
It is anticipated that two new Senior Centers will open in Orange County during fiscal year 2006-07. The projected opening of the Seymour Center located on the Southern Human Services Center site in Chapel Hill is January 2007 with the Central/Northern Orange Center anticipated for spring 2007. This reserve funds provides monies to address projected staffing needs and additional operational costs such as utilities as the Centers open throughout the year.

School Nurse **$537,289**

In 2001, the Board of County Commissioners approved a School Nurse Funding Plan to promote the optimal health and well being of all students in Orange County schools. The goal of this plan was to provide one nurse to each of the existing schools at that time in both the Chapel Hill Carrboro City and Orange County School systems. This meant County funding phased in over a four-year period for 9 additional nurses resulting in 6 for the Chapel Hill-Carrboro City Schools and 3 for the Orange County Schools. Funding for school nurses in subsequent future schools will be included in the schools' proposed budgets. The funding for 2005-2006 includes the final addition of one nurse to the CHCCS beginning in October 2005 at a cost of $ 44,690. The School Nurse funds were previously accounted for within the Health Department's Personal Health budget.

Senior Care of Orange County **$50,000**

Senior Care of Orange County was created to provide a safe and enriching environment while offering social and health services to frail, disabled, and isolated older adults. The program provides respite and education for family members and caregivers with the primary goal of preventing or delaying the institutionalization of participants.

Triangle Reading Service **$1,800**

This agency broadcasts local and national newspapers and periodicals to elderly, visually and physically impaired, and handicapped residents of Orange County.

Volunteers for Youth **$25,000**

Volunteers for Youth, Inc. is an organization that serves delinquent and high-risk youths in Orange County. The agency bridges the gap between disconnected youth and the community through one-on-one volunteer and community service programs.

Women's Center **$16,400**

The Women's Center offers information, education, referral and support services for women. These services include coordinating legal information, referrals to therapists, providing workshops and support groups, hosting the state's largest juried art show for women artists, as well as providing direct supportive services such as information and referral to area resources, consumer credit and basic budget counseling, career counseling, and a pregnancy and violence prevention program for at-risk adolescents and their families.

Youth Creating Change **$2,500**

The mission of this organization is to inspire today's youth to create positive change within their communities and lives through leadership training, economic development, and educational/career planning. To date there are three clubs operating through Orange County with over 50 members.

Youth Services **$10,000**

This funding will provide for the second summer of the Youth Leadership Development Institute, which was developed last summer through collaboration with the County Manager's office, Cooperative Extension office, Recreation and Parks department, and Human Rights and Relations, with funding support also provided by United Way. The program provides leadership training activities and community service projects for Orange County youth.

Culture & Recreation

Summary

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
By Department *(General Fund)*						
Orange County Central Library	$705,919	$700,453	$739,377	$739,095	$724,516	$724,266
Carrboro Library	$111,902	$128,661	$128,431	$132,947	$138,000	$138,000
Carrboro Cybrary	$4,614	$67,598	$62,857	$70,767	$89,005	$89,005
Cedar Grove Library	$25,115	$70,424	$75,222	$89,751	$116,362	$116,362
Recreation & Parks	$1,070,513	$1,362,518	$1,508,897	$1,489,018	$1,679,500	$1,636,385
Arts Commission	$108,472	$102,911	$103,334	$132,484	$108,852	$108,692
Non-Departmental	$107,448	$77,278	$95,780	$95,780	$125,225	$110,425
Total Function Expenditures	**$2,133,982**	**$2,509,842**	**$2,713,898**	**$2,749,843**	**$2,981,460**	**$2,923,135**
Offsetting Revenue	*($295,088)*	*($429,623)*	*($394,455)*	*($427,322)*	*($456,244)*	*($456,244)*
County Costs (net)	**$1,838,894**	**$2,080,219**	**$2,319,443**	**$2,322,521**	**$2,525,216**	**$2,466,891**
Other Related Programs *(General Fund)*						
Municipal Support	**$375,141**	**$375,141**	**$375,141**	**$375,141**	**$375,141**	**$375,141**
Total Culture and Recreation and Related Expenditures	**$2,509,123**	**$2,884,983**	**$3,089,039**	**$3,124,984**	**$3,356,601**	**$3,298,276**

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Library Services

Summary

By Program *(General Fund)*	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommends
Orange County Library	$705,919	$700,453	$739,377	$739,095	$724,516	$724,266
Carrboro Library	$111,902	$128,661	$128,431	$132,947	$138,000	$138,000
Carrboro Cybrary	$4,614	$67,598	$62,857	$70,767	$89,005	$89,005
Cedar Grove Library	$25,115	$70,424	$75,222	$89,751	$116,362	$116,362
Total Expenditures	**$847,549**	**$967,135**	**$1,005,887**	**$1,032,560**	**$1,067,883**	**$1,067,633**
Offsetting Revenue	*($145,282)*	*($160,573)*	*($151,716)*	*($161,943)*	*($155,696)*	*($155,696)*
County Costs (net)	**$702,268**	**$806,562**	**$854,171**	**$870,617**	**$912,187**	**$911,937**

Related Program *(General Fund)*						
Other Municipal Support	$250,033	$250,033	$250,033	$250,033	$250,033	$250,033
Total Library and Related Expenditures	**$1,097,582**	**$1,217,168**	**$1,255,920**	**$1,282,593**	**$1,317,916**	**$1,317,666**

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Orange County Library

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Orange County Library (General Fund)						***Account: 5000***
Personnel Services	$493,004	$522,667	$528,007	$546,649	$553,935	$553,935
Operations	$169,377	$162,011	$211,370	$179,589	$164,581	$164,331
Capital Outlay	$43,539	$15,774	$0	$12,857	$6,000	$6,000
Total Expenditures	**$705,919**	**$700,453**	**$739,377**	**$739,095**	**$724,516**	**$724,266**
Offsetting Revenue	*($139,187)*	*($152,371)*	*($144,791)*	*($152,012)*	*($146,746)*	*($146,746)*
County Costs (net)	**$566,732**	**$548,081**	**$594,586**	**$587,083**	**$577,770**	**$577,520**

Major Services

- Provide use of print and non-print materials both within the library and for each checkout to children and adults.
- Provide programs targeted toward adult patrons.
- Offer programs for teens.
- Offer children's programs along with special programs throughout the year.

Objective

- Make readily available to the people of Orange County an up-to-date and diverse collection of fiction and non-fiction materials for personal and professional use.

Outcomes

- Maintain current hours of operation (seven days and 64 hours per week).
- Increase the number of titles available for checkout.
- Continue to replace outdated materials in the reference and circulating book collections.
- Update patron registration files annually.
- Offer an afternoon and evening library book club for adult readers.
- Offer quality teen programs.

Measures

	2003-04 Actual*	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Total units circulated	100,000	153,435	155,000	155,000	160,000
Adult Programs	1	19	21	26	26
Total registered patrons	19,000	15,751**	18,000	17,455	18,500

* 2003-04 Actual figures are lower due to the closing/scaling back of library services during the Whitted Building renovation.

** Out of date patron records were purged during the library system's upgrade to Polaris.

Major Services

- Provide public access to the Library's electronic resources (CDROMs, Internet NCKnows and NCLIVE).
- Provide information about library services and activities via the library's website.
- Offer individualized reference service to library patrons.

Objectives

- Increase access to public information available through electronic resources.
- Educate patrons in using electronic resources to acquire informational needs.
- Increase patrons' options in accessing their informational needs (in-house or remote).

Outcomes

- Provide for regular public use of computers, the Internet and the library's electronic and traditional materials.
- Provide web link to NCKnows (online 24/7 reference service) from library's Web page.
- Provide wireless access to library's internet service.
- Make available Web based genealogical research through Ancestry.com.
- Provide remote access to library's online catalog via WebPAC.
- Offer patron access to their individual library accounts via WebPAC
- Maintain a library website.
- Continue to upgrade and maintain library's computers.
- Keep communication open between students, media specialists and teachers to determine student informational needs.
- Train staff in using the library's electronic resources.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Total # of reference volumes	2,200	2363	2,380	2450	2475
Total # of information services transactions	13,000	19,603	15,000	19,000	19,000
Public use computers (acquired through Federal grants)	16 (3 for six months)	15	15	14	14
Computer Usage	10,076	20,007	20,000	20,000	21,000

Major Services

- Provide extension service to daycare centers, daycare homes, and homebound patrons.

Objective

- Provide service to the citizens of Orange County through service outlet of the outreach van.

Outcomes

- Deliver Treasures and Traveling Treasures boxes to all daycare centers and churches.
- Increase the number of children who are read to by daycare personnel.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Number of Treasure and Traveling Treasure Boxes	66	66	66	66	68
Treasure and Traveling Treasure Boxes Circulated	400	745	500	745	750

Budget Highlights

- In FY 2005-06, $50,000 was originally budgeted in a reserve account. These funds were spread among the library divisions and have been budgeted again for FY 2006-07.
- The recommended budget includes an additional $2,033 due to an increase in patron demand for children's services.
- The capital request includes $6,000 to replace broken display cases and to purchase shelving for periodicals in the children's room, meeting room tables and step stools.

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Carrboro Library

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Carrboro Library (General Fund)						***Account: 5001***
Personnel Services	$87,237	$95,220	$94,857	$97,520	$102,101	$102,101
Operations	$24,665	$33,271	$33,574	$35,427	$35,899	$35,899
Capital Outlay	$0	$170	$0	$0	$0	$0
Total Expenditures	**$111,902**	**$128,661**	**$128,431**	**$132,947**	**$138,000**	**$138,000**
Offsetting Revenue	*($6,062)*	*($6,902)*	*($5,900)*	*($7,950)*	*($7,400)*	*($7,400)*
County Costs (net)	**$105,841**	**$121,759**	**$122,531**	**$124,997**	**$130,600**	**$130,600**

Major Services

- Provide a branch library in Carrboro offering books, audio books, CDs, DVDs, reference services, programs and classes.
- Provide service to the citizens of Orange County through Carrboro Branch Library.

Objective

- Provide increased visibility to Hispanic Community; offer increased library programming to average two Hispanic oriented programs per month.

Outcomes

- Increase patron registration of new registrations each year.
- Operate a branch library in Carrboro with 26 service hours per week
- Increased registration of Spanish speaking children and adults.
- Increase computer literacy of adult population with regular computer classes.
- Offer programs and classes for both children and adults, to number at least 5 per month.
- Increase local awareness of the arts with quarterly art classes and demonstrations.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Patron Registration	6302	5825	7500	6000*	7700
Programs and classes	68	122	85	115	125
Circulation	41,683	48,023	48,000	49,000	50,000

* Out of date patron records were purged at the end of the calendar year 2005.

Budget Highlights

- The recommended budget includes an additional $2,000 for increasing book collections.

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Carrboro Cybrary

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Carrboro Cybrary (General Fund)						***Account: 5006***
Personnel Services	$0	$46,813	$47,867	$56,359	$66,715	$66,715
Operations	$27	$14,293	$14,990	$14,408	$17,490	$17,490
Capital Outlay	$4,587	$6,492	$0	$0	$4,800	$4,800
Total Expenditures	**$4,614**	**$67,598**	**$62,857**	**$70,767**	**$89,005**	**$89,005**
Offsetting Revenue	*$0*	*($1,040)*	*($700)*	*($1,361)*	*($1,100)*	*($1,100)*
County Costs (net)	**$4,614**	**$66,557**	**$62,157**	**$69,406**	**$87,905**	**$87,905**

Major Services

- Operate a branch library in the Carrboro Century Center.
- Provide basic library services, materials, and collections to the adult population of Carrboro in a centralized, downtown location.
- Provide adult programs of both a literary/cultural and informational/technological nature.

Objective

- Continue to make service population aware of branch and services
- Provide basic computer and Internet access to the downtown population
- Provide reference and reader's advisory services, both in person and electronically via NCLIVE
- Maintain basic adult book, audiobook, and periodical collections
- Give Carrboro residents access to collections of Hyconeechee region
- Promote lifelong learning via recreational reading initiatives, computer-based training, and other literary/cultural programs.

Outcomes

- Increased monthly door count
- Publish bimonthly newsletter
- Provide computer and Internet assistance 44 hours/ week
- Provide reference and informational assistance 44 hours / week
- Increased monthly circulation of collections
- Obtain materials from other regional libraries in a timely manner
- Facilitate two branch book clubs (one monthly, one quarterly)
- Offer four free computer classes each month

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Monthly Door Count	*	950	850	1200	1400
Monthly Computer Use	*	719	700	1100	1200
Monthly Circulation	*	165	130	150	175
Book clubs	*	7	12	16	16
Computer Classes	*	2	4	32	32
Cultural Programs	*	2	4	6	8

Budget Highlights

- The increase in Personnel Services for FY 2006-07 is due to annualizing the costs for the new Circulation Supervisor position (.5 FTE) approved mid-year during FY 2005-06.
- The recommended budget includes an additional $1,000 for increasing book collections, due to population requests, and $1,700 to purchase software for the requested PC Reservation terminal.
- The requested capital includes a PC Reservation terminal, printer and scanner ($1,800) and study carrells for patrons ($3,000).

Cedar Grove Library

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Cedar Grove Library (General Fund)						***Account: 5005***
Personnel Services	$14,233	$52,385	$53,092	$62,465	$77,132	$77,132
Operations	$9,641	$16,127	$22,130	$26,673	$30,430	$30,430
Capital Outlay	$1,241	$1,911	$0	$613	$8,800	$8,800
Total Expenditures	**$25,115**	**$70,424**	**$75,222**	**$89,751**	**$116,362**	**$116,362**
Offsetting Revenue	*($33)*	*($260)*	*($325)*	*($620)*	*($450)*	*($450)*
County Costs (net)	**$25,082**	**$70,164**	**$74,897**	**$89,131**	**$115,912**	**$115,912**

Major Services

- Operate a branch library in Cedar Grove.
- Offer children's programs along with special programs/ celebrations throughout the year.

Objective

- Provide information related to services in the community and name of Agencies who work within Orange County.
- Maintain an up-to-date informational bulletin board of events and activities throughout the county.

Outcomes

- Increase the collection available for circulation.
- Maintain available hours of operation (5 days and 36 hours per week).
- Offer programs for adult readers.
- Increase computer literacy of adult population with regularly scheduled computer classes.
- Provide an outlet for patrons to receive materials from other regional libraries.
- Provide collections as appropriate to users ethnicity and interest.

Measures

	2003-04 Actual*	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Children's programs	7	47	40	45	47
Children's programs attendance	128	828	500	900	950
Circulation	1121	4568	4000	5000	6000

* Cedar Grove Branch Library opened on April 21, 2004.

Budget Highlights

- The increase in Personnel Services for FY 2006-07 is due to annualizing the costs for the new Circulation Supervisor position (.5 FTE) approved mid-year during FY 2005-06.
- The recommended budget includes an additional $6,000 for increasing book collections, based upon citizen input, and $1,700 to purchase software for the requested PC Reservation terminal.
- The requested capital includes a PC Reservation terminal, printer and scanner ($1,800), a circulation desk ($6,500) and a globe ($500).

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Recreation and Parks Services

Summary

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommends
By Program *(General Fund)*						
Recreation and Parks	**$1,070,513**	**$1,362,518**	**$1,508,897**	**$1,489,018**	**$1,679,500**	**$1,636,385**
Total Expenditures	**$1,070,513**	**$1,362,518**	**$1,508,897**	**$1,489,018**	**$1,679,500**	**$1,636,385**
Offsetting Revenue	($128,201)	($249,612)	($222,933)	($225,815)	($275,897)	($275,897)
County Costs (net)	**$942,312**	**$1,112,906**	**$1,285,964**	**$1,263,203**	**$1,403,603**	**$1,360,488**
Related Program *(General Fund)*						
Other Municipal Support	$125,108	$125,108	$125,108	$125,108	$125,108	$125,108
Total Recreation and Parks and Related Expenditures	**$1,195,621**	**$1,487,626**	**$1,634,005**	**$1,614,126**	**$1,804,608**	**$1,761,493**

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Recreation and Parks

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Recreation and Parks (General Fund)						**Account: 5100**
Personnel Services	$815,637	$957,361	$1,094,075	$1,068,126	$1,160,914	$1,160,914
Operations	$195,509	$343,668	$414,822	$387,643	$491,086	$460,471
Capital Outlay	$59,367	$61,489	$0	$33,249	$27,500	$15,000
Total Expenditures	**$1,070,513**	**$1,362,518**	**$1,508,897**	**$1,489,018**	**$1,679,500**	**$1,636,385**
Offsetting Revenue	($128,201)	($249,612)	($222,933)	($225,815)	($275,897)	($275,897)
County Costs (net)	**$942,312**	**$1,112,906**	**$1,285,964**	**$1,263,203**	**$1,403,603**	**$1,360,488**

Major Services

- Provide a variety of instructional recreation activities, including arts and crafts, nature oriented classes, fitness/wellness training, lunch hour programs, youth summer camps, recreation trips, special events, festivals, a performance series and general recreation programs for citizens of all ages. Increase interaction with other departments for the delivery of services.
- Implement leisure programs for special citizens, including senior citizens, teens, developmentally, cognitively and physically challenged individuals.
- Implement a variety of athletic programs for youth, teens and adults, to include sports leagues and camps, instructional programs and clinics, special athletic events, coaches' criminal background checks and coaches' training.
- Continue to develop a parks division within the department with which the County's developed and undeveloped parks and preserves can be constructed, managed and operated.
- Provide for citizens a Program and Facilities Guide three times each year, as a means of promoting and increasing citizen awareness of all of the programs, parks and functions of the Department.
- Increase customer satisfaction by providing a Department website, affording the opportunity for mail-in registration, improving the facility reservation process, providing better service associated with reservations and more suitably identifying the County's recreation centers and offices.
- Operate the Little River Regional Park and Natural Area in conjunction with our Durham County partners.

Objective

Plan, develop and publish, thrice annually, a **Program and Facilities Guide along with updates to the Department web site** with which to increase citizen awareness of the activities and functions of the Department. Post to the Internet and distribute through the newspaper as well as by hand placement at various location all around the County.

Outcomes

- Decrease the percentage of programs cancelled due to insufficient enrollment.
- Increase interest in facility use, recreation programs and activities.
- Increase interest and appreciation in parks, preserves and park projects.
- Increase our understanding of citizens' program and facility needs and desires.

Objective

Improve the Department's ability to manage the construction, operation and conservation of developed and undeveloped park and preserve lands.

Outcomes

- Recruit, hire and train personnel, both full and part time with the essential experience and education required to manage park operations as well as the support functions required.
- Participate in the planning and development process for new parks and preserves.
- Continue to evaluate and select equipment and materials necessary to carry out essential tasks.
- Assess and evaluate products and procedures available for development and use while planning for the operation and maintenance needs for current and future parks.
- Manage the construction projects scheduled to begin during this fiscal year or soon thereafter: Northern Park, Fairview Park and West Ten Soccer Center.
- Provide in-house mowing and operations at New Hope, Millhouse and Twin Creeks properties.

Objective

Continue to improve Customer Service

Outcomes

- Provide adequate access for disabled persons to all recreation centers.
- Properly identify all recreation centers, developed parks and preserves.
- Assist with set up and breakdown for facility reservations. Assist as may be required for athletic reservations.
- Monitor and evaluate reservation management procedures.
- Provide building improvements at the Central Recreation Center through capital funding which will allow restroom renovation. This renovation will address delivery of hot water to the restrooms as well as handicapped access.

Objective

Provide comprehensive opportunities in the delivery of Recreation Programs and Services.

Outcomes

- Provide recreation and athletics programs for people of all ages, interests and abilities.
- Increase opportunities in athletics, in particular with the formation of adult leagues and activities.
- Provide a "Performance Series" including the fourth annual Gospel Festival, fourth annual Jazz Festival, second annual Community Theatre Program and second Annual Bluegrass Festival.
- Continue to develop the "Arts Studio" at the Northern Human Services Center.
- Identify area facilities, which may be available for use.
- Assist Chapel Hill Parks and Recreation with the year 'round Special Olympics Program.

Objective

Operate The Little River Regional Park and Natural Area

Outcomes

- Monitor and address needs associated with increased park operating hours and increased visitor ship anticipated during the summer months.
- Stabilize caretaker residence and develop relationship with resident/employee.
- Evaluate, and manage the parking capacity and septic capacity to determine park capacity and/or possible future capital improvement needs.
- Determine the final disposition of the Laws House as well as the proposed equestrian trails.
- Initiate environmental programming initiative within budgetary resources.
- Increase capacity of the shop facility at the park.
- Develop Interpretive signage throughout the park.
- Construct an amphitheatre and additional kiosks in the park.
- Develop an identified group camping site and policy to begin to accept reservations for this activity.
- Stabilize the public water supply through new well testing and monitoring.
- Develop a Park Operational Guidelines document in conjunction with Durham County, for consideration by both Boards of Commissioners.

Budget Highlights:

- The increase in Operations for FY 2006-07 includes additional funds in Contract Services to cover the cost of instructional classes due to increased participation and expanded programs (these additional expenses are partially offset with additional revenue); in Advertising due to additional costs in advertising special events, such as the Jazz Festival and Summer Theatre; and in Electricity costs due to budgeting for a full year of Efland Cheeks lighting costs in FY 2006-07.
- Capital Outlay of $15,000 is for construction of a maintenance shed and shop space addition at the Little River Regional Park. The County receives 50% reimbursement from Durham County for all costs associated with the Park.
- Personnel Services for FY 2006-07 in the Little River Park project includes additional temporary personnel funds to cover the caretaker wages ($7,200), and for additional funds ($1,500) for temporary staff to work weekends year round and evenings during the summer months.
- The additional revenue projected in FY 2006-07 relates to athletic programs, and increased participation in recreation programs and instructional classes.

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Arts Commission

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Arts Commission (General Fund)						***Account: 6010***
Personnel Services	$48,602	$47,441	$47,669	$48,178	$50,480	$50,480
Operations	$59,870	$54,711	$55,665	$84,306	$58,372	$58,212
Capital Outlay	$0	$760	$0	$0	$0	$0
Total Expenditures	**$108,472**	**$102,911**	**$103,334**	**$132,484**	**$108,852**	**$108,692**
Offsetting Revenue	*($21,605)*	*($19,438)*	*($19,806)*	*($39,564)*	*($24,651)*	*($24,651)*
County Costs (net)	**$86,867**	**$83,474**	**$83,528**	**$92,920**	**$84,201**	**$84,041**

Major Services

- Distribute art grants to non-profit organizations and individual artists
- Provide information and referrals to citizens, visitors, artists, and arts administrators on local arts resources through website, personal contacts, and workshops
- Manage comprehensive database of Orange County artists and arts organizations
- Publish and distribute arts resource guides, calendar of events, cultural landmarks map and newsletter to citizens, visitors, artists, and arts administrators
- Coordinate forums for artists and arts administrators on business planning, promotion, funding, available space and other topical issues
- Facilitate long-range planning of arts and culture in Orange County

Objective

- Strengthen the Orange County Arts Commission (OCAC) role as an information source for the arts

Outcomes

- Increase awareness of Arts Commission publications and services
- Increase public awareness and participation in Orange County arts events and programs
- Provide greater access to Arts Commission publications, specifically the Arts Resource Guide, via the Internet and increase exposure of publications produced

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Publications Distributed • Arts Resource Guide/Brochures			1,800	1,800	1,800
• Newsletters	46,000 (2x /yr.)	46,000 (2x/yr.)	52,000 (2x /yr.)	52,000 (2x/yr.)	52,000 (2x/yr.)
• Postcards	8,000 (4x /yr.)	8,000 (4x/yr.)	8,000 (4x /yr.)	8,000 (4x/yr.)	8,000 (4x/yr.)
# of requests for information & referrals	750	750	800	800	850
# of hits on OCAC website	271,689 (4/03 – 3/21/04)	272,968 hits from 7/1/04-3/31/05	350,000	505,950 hits from 4/1/2005-3/16/06	650,000 hits during FY07

Objective

- Expand opportunities for participation in and support of the arts

Outcomes

- Increase public awareness of local arts events, programs and individual artists' work
- Increase volunteer involvement in OCAC activities
- Increase number and diversity of arts grants applications
- Increase audience through collaborations with arts, cultural, and community groups
- Expand reach of services to encourage involvement of under-served populations
- Offer workshops for artists and administrators
- Increase distribution of publications and programs to public

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Publications distributed • Calendar of Events/Newsletter (2x/yr.)	46,000	46,000	50,000	50,000	50,000
• Postcards (4x/yr.)	8,000	8,000	8,000	8,000	8,000
Media Campaigns	8	8	8	8	8
# of press releases & Public Service Announcements distributed	600	600	600	600	600
# of media contacts	100	100	100	100	100
Volunteer participants	25	25	25	25	25
# of collaborative projects	10	10	10	10	10
Workshops	10	10	10	10	10

Budget Highlights

- During FY 2005-06, the North Carolina Arts Council, via a FY 2005-06 Arts in Communities - Grassroots Arts Program Grant, awarded the Orange County Arts Commission a one-time increase in funds of $17,856 for re-granting and arts projects.
- Offsetting revenues for this department anticipate an increase of $4,845 (24%) in NC Arts Council funding over the original FY 2005-06 budget.
- Increased usage of the Arts Commission's website by the public will alleviate the need to increase the amount of materials printed.

Non-Departmental Summary

Culture and Recreation

Listed below are appropriations for non-departmental Culture and Recreation related funds and entities.

	2003-2004 Actual Expenditures	2004-2005 Actual Expenditures	2005-2006 Original Budget	2005-2006 12 Month Estimate	2006-2007 Department Requested	2006-2007 Manager Recommends
Culture and Recreation						
250th Anniversary	$16,434	$0	$0	$0	$0	$0
Arts Center*	$20,000	$5,000	$5,000	$5,000	$21,800	$10,000
Forest Service	$38,014	$39,278	$53,780	$53,780	$58,425	$58,425
Haw River Festival	$500	$500	$500	$500	$500	$500
Hillsborough Historical Museum	$5,000	$5,000	$5,000	$5,000	$5,500	$5,000
Hillsborough Youth Athletic Assoc.	$22,500	$22,500	$22,500	$22,500	$25,000	$22,500
Historical Commission	$5,000	$5,000	$9,000	$9,000	$9,000	$9,000
Special Olympics Orange County	$0	$0	$0	$0	$5,000	$5,000
Culture and Recreation Total	**$107,448**	**$77,278**	**$95,780**	**$95,780**	**$125,225**	**$110,425**

* This reflects both an operating contribution of $5,000 and a contribution to the 10-year capital campaign ($15,000); FY 03-04 was the final capital contribution

Other Agencies - Library

Listed below are appropriations for non-departmental Library related funds and entities.

	2003-2004 Actual Expenditures	2004-2005 Actual Expenditures	2005-2006 Original Budget	2005-2006 12 Month Estimate	2006-2007 Department Requested	2006-2007 Manager Recommends
Contributions to Other Agencies						
Library - Chapel Hill	$249,333	$249,333	$249,333	$249,333	$249,333	$249,333
Library - Mebane	$700	$700	$700	$700	$700	$700
Friends of Carrboro Library	$0	$0	$0	$0	$0	$0
Contributions to Other Agencies Total	**$250,033**	**$250,033**	**$250,033**	**$250,033**	**$250,033**	**$250,033**

Other Agencies - Recreation

Listed below are appropriations for non-departmental Recreation related funds and entities.

	2003-2004 Actual Expenditures	2004-2005 Actual Expenditures	2005-2006 Original Budget	2005-2006 12 Month Estimate	2006-2007 Department Requested	2006-2007 Manager Recommends
Contributions to Other Agencies						
Recreation - Chapel Hill	$83,760	$83,760	$83,760	$83,760	$83,760	$83,760
Recreation - Carrboro	$35,898	$35,898	$35,898	$35,898	$35,898	$35,898
Recreation - Mebane	$5,450	$5,450	$5,450	$5,450	$5,450	$5,450
Contributions to Other Agencies Total	**$125,108**	**$125,108**	**$125,108**	**$125,108**	**$125,108**	**$125,108**

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Culture and Recreation Non-Departmentals

ArtsCenter **$10,000**
The Arts Center links art, artists and audiences in Orange County through programs, events and classes designed in response to community needs and interests. The co-existence of visual, performing and literary arts in one accessible facility encourages multi-disciplinary collaborations and provides wide-ranging experiences for professionals, amateurs and non-artists of all ages to learn about and participate in visual and performing arts.

Forest Service **$58,425**
These funds provide matching support with State funds to protect forestland in Orange County.

Haw River Festival **$500**
Grant funds support this program and allow third- and fourth-grade children to participate in a traveling, hands-on learning situation along the banks of the Haw River. About 500 students from the two school systems participate in this program annually free of charge.

Historic Museum **$5,000**
The Orange County Historical Museum, located in Hillsborough, preserves the past and encourages interest in local history through the exhibition of the economic, political, social, and cultural aspects of Orange County's 18th and 19th century history. The Museum is open to the public, free of charge, 6 days per week.

Hillsborough Youth Athletic Association (HYAA) **$22,500**
This agency provides youth baseball programs for Orange County children, ages 5 through 17, in a supervised and structured environment. HYAA provides playing facilities, supplies and equipment, and organizes players, parents, volunteers, coaches and umpires.

Historic Hillsborough Commission **$9,000**
The Commission owns and maintains the Burwell School located on Churton Street in Hillsborough, which is on the National Register of Historic Buildings. The two-acre site consists of the main house (ca 1821, 1846), a brick classroom building (ca 1837), a rare brick necessary (ca. 1837), and the Carrie Waitte Spurgeon Garden. The site is open to the public year round and there is no charge for tours of the school.

Special Olympics Orange County **$5,000**
Special Olympics Orange County provides year-round sports training and athletic competition in 12 Olympic-type sports to more than 250 children and adults with intellectual disabilities, free of charge, giving them the opportunity to develop physical fitness, demonstrate courage, experience joy and participate in a sharing of gifts, skills and friendship with their families, other Special Olympics athletes and the community.

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Community & Environment

Summary

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
By Department *(General Fund)*						
Planning	$2,140,396	$2,262,914	$2,328,486	$2,341,858	$2,515,390	$2,476,779
Environment and Resource Conservati	$404,203	$456,549	$532,426	$481,855	$617,622	$593,061
Economic Development	$259,484	$232,853	$265,811	$260,020	$285,289	$284,849
Soil & Water	$241,215	$257,853	$261,517	$261,232	$275,315	$274,871
Non-Departmental	$52,192	$40,580	$83,021	$97,405	$316,456	$252,311
Total Function Expenditures	**$3,097,490**	**$3,250,748**	**$3,471,261**	**$3,442,370**	**$4,010,072**	**$3,881,871**
Offsetting Revenue	*($1,099,848)*	*($1,085,826)*	*($959,262)*	*($1,237,460)*	*($1,199,700)*	*($1,199,700)*
County Costs (net)	**$1,997,642**	**$2,164,922**	**$2,511,999**	**$2,204,910**	**$2,810,372**	**$2,682,171**
Visitors Bureau Fund						
Visitors Bureau Fund	$598,315	$524,941	$610,960	$611,230	$1,610,672	$1,482,471
Expenditure Total	**$598,315**	**$524,941**	**$610,960**	**$611,230**	**$688,153**	**$688,153**
Offsetting Revenue	*($519,607)*	*($586,865)*	*($610,960)*	*($630,601)*	*($688,153)*	*($688,153)*
County Costs (net)	**$78,708**	**($61,924)**	**$0**	**($19,371)**	**$0**	**$0**
Total Community and Environment and Related Expenditures	**$3,695,804**	**$3,775,689**	**$4,082,221**	**$4,053,600**	**$4,698,225**	**$4,570,024**

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Planning

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Planning Department (General Fund)						**Account: 6200**
Personnel Services	$1,896,429	$2,087,206	$2,117,786	$2,126,930	$2,254,990	$2,254,990
Operations	$181,977	$174,361	$210,700	$211,748	$229,400	$218,789
Capital Outlay	$61,990	$1,347	$0	$3,180	$31,000	$3,000
Total Expenditures	**$2,140,396**	**$2,262,914**	**$2,328,486**	**$2,341,858**	**$2,515,390**	**$2,476,779**
Offsetting Revenue	($1,002,959)	($1,013,176)	($895,262)	($1,170,460)	($1,135,700)	($1,135,700)
County Costs (net)	**$1,137,437**	**$1,249,738**	**$1,433,224**	**$1,171,398**	**$1,379,690**	**$1,341,079**

MAJOR SERVICES

A. ADMINISTRATIVE/GIS DIVISION

- Develops plans to implement BOCC Goals
- Provides primary service as planning intergovernmental coordination liaison with Chapel Hill/Carrboro, Hillsborough, Durham, Mebane, Triangle J and surrounding counties.
- Coordinates planning activities with school districts.
- Provides countywide internal service function to other departments with socio-economic and demographic data and GIS mapping.

OBJECTIVES

- Analyze and study various county initiated projects from a planning perspective.
- Analyze and study private sector applications.
- Analyze and study proposals from local and county governments.

OUTCOMES

- Prepares functional plans and special studies and provide assistance to governing and advisory boards concerning land use issues in the county.
- Provides graphics/GIS support to department staff.
- Adopt action plans.
- Adopt amendments or new regulations.

MEASURES	2003-04 ACTUAL	2004-05 ACTUAL	2005-06 BUDGET	2005-06 ESTIMATED	2006-07 PROJECTED
Prepare & distribute Public Hearing agendas	6	6	6	6	6
• Quarterly Public Hearing	4	4	4	4	4
• JPA Public Hearing	2	2	2	2	2
• Other Public Hearings	1	2	2	2	2
• Other Committees	35	30	35	35	35
• Other local government meetings	14	15	15	15	15

B. COMPREHENSIVE PLANNING DIVISION

- Prepares/updates elements of the Comprehensive Land Use Plan
- Prepares and amends functional long- and short-range plans and special studies
- Provides technical assistance to governing and advisory boards concerning comprehensive planning issues in Orange County
- Coordinates/conducts joint meetings with appropriate departments during the preparation and amendment of functional long- and short-range plans and special studies
- Coordinates with other County Departments and Divisions on ordinance and/or policy preparation/amendment required to implement the Comprehensive Plan
- Reviews project applications for compliance/consistency with the Comprehensive Plan and Land Use Plan
- Provides assistance to citizens with answers to questions relating to land use and comprehensive planning in the County.

OBJECTIVE

To prepare and amend functional long- and short-range plans and special studies as well as provide assistance to governing and advisory boards concerning issues related to long-range planning in Orange County.

OUTCOMES

- Complete the Land Use Element of the Comprehensive Plan.
- Develop a staging sequence for completion of remaining Comprehensive Plan Elements for BOCC consideration.
- Consistency coordination of all remaining Comprehensive Plan Elements.
- Development of a Transportation Element of the Comprehensive Plan.
- Complete access management plans for Highway 70 through Efland and the Buckhorn Rd EDD area (recommendation in Efland/Mebane Small Area Plan).
- Development of small area plans for Rural Activity Nodes and implementation of the Efland/Mebane Small Area Plan.
- Courtesy review of projects within areas of Chapel Hill, Carrboro, Durham City/County, Hillsborough, and Mebane.
- Continue to analyze impacts of growth and development to inform Commissioners and interested citizens of the impacts of growth and development.

MEASURES	2003-04 ACTUAL	2004-05 ACTUAL	2005-06 BUDGETED	2006-07 ESTIMATED	2007-08 PROJECTED
Land Use Element Update	Research	Underway	Underway	Completion	
Residential Density Zoning Amendments			Underway	Completion	
Transportation Element				Research	Underway
Staging of other Comprehensive Plan Elements			Underway	Completion	
Consistency coordination of Comprehensive Plan Elements			Underway	Underway	Underway
Efland/Mebane Small Area Plan Implementation				Underway	Underway
US 70 Access Management Plan				Research	Underway
Buckhorn Rd. EDD area Access Management Plan				Research	Underway
Small Area Plans for Rural Nodes				Research	Underway

MEASURES	2003-04 ACTUAL	2004-05 ACTUAL	2005-06 BUDGETED	2006-07 ESTIMATED	2007-08 PROJECTED
Prepare & distribute advisory board agendas	36	56	59	65	65
Planning Board	20*	20*	20*	20*	20*
Board of Adjustment	12	12	12	12	12
Ordinance Review Committee	4	8	8	8	8
Other Committees		16	19	28	28

*Includes quarterly public hearings.

BUDGET HIGHLIGHTS

Program initiatives within the Comprehensive Planning Division of the Planning and Inspections Department for 2006-2007 include:

- Complete the Land Use Element Update.
- Develop Ordinance revisions for implementation of the Land Use Element.

C. CURRENT PLANNING DIVISION

- Provide technical assistance to governing and advisory boards concerning land use and regulatory issues in the County.
- Review project applications for compliance with land development ordinances and approved plans.
- Administer the Flood Damage Prevention Ordinance to minimize public and private losses due to flood conditions in specific areas of the County.

- Issue zoning permits, conducts zoning site inspections associated with either new construction or alterations and use changes to existing structures and sites.
- Interact with all county divisions and general public regarding investigation of Zoning Ordinance, Subdivision Regulations, Environmental Impact Ordinance and Flood Damage Prevention Ordinance violations.
- Enforce the Statewide Watershed regulations to ensure compliance with watershed overlay district requirements.
- Coordinate activities with Environmental Resource and Conservation Department to preserve open space, natural areas, and wildlife corridors in the County.
- Coordinate with Economic Development Department to facilitate review of projects within the County's Economic Development Districts
- Preparation of ordinances and policies to implement the Comprehensive Plan.
- Provide reports to Boards and other departments concerning subdivision and building development patterns within the County
- Coordination of infrastructure improvements (water/sewer provision, landscaping, proposed street patterns, open space networks, utility provision) during the development process
- Administer Environmental Impact Ordinance.
- Perform Courtesy Review of projects for Hillsborough, Durham, Chapel Hill, Carrboro and informal review of projects in Mebane.
- Provide assistance to the general public regarding zoning, subdivision, floodplain administration and environmental impact.

OBJECTIVE

Responsible for writing and enforcing land use regulations that are designed both to protect the natural environment and to affect the physical development of lands within the Orange County zoning jurisdiction.

OUTCOMES

- Comprehensive Plan – As part of the Comprehensive Plan amendment process the rewriting of the Zoning Ordinance, Subdivision Regulation, Environmental Impact Ordinance and the Economic Development.
- Rural Character Preservation – Through targeted amendments (buffer revisions, open space and density revisions) of the Flexible Development and Conventional Subdivision regulations Rural Character Preservation can be preserved and enhanced.
- Watershed Protection – Density revisions in the Upper Eno as well as other watersheds will promote stronger watershed protection. Additionally, implementation of the Neuse River Basin rules mandated by the state will assist in stronger watershed protection.
- Drainage and Stormwater Management – Primarily addressed through the implementation of the Neuse River Basin rules. Transfer of development rights can be tailored to assist in this area.
- Transfer of Development Rights – A new program designed to guide development through creative and legally binding documents whereby conservation and development are mutually promoted.
- Sustainability – limited impact on this area through current planning.

- Analysis of Impacts of Growth and Development – Through better data handling software staff will be able to develop trend data to better inform Commissioners and interested citizens of the impacts of growth and development.
- Accela Software -- Fully implement software to enhance workflow in the division.
- Create Rural Enterprise provision in Zoning and Subdivision Regulations.
- Efland Small Area Plan – Integrate recommendations of the Committee into current Zoning Ordinance and Subdivision Regulations.
- Smart Growth Initiative – Integrate recommendations into current ordinance and regulations.

Customer Service and Permit Reviews

MEASURES	2003-04 ACTUAL	2004-05 ACTUAL	2005-06 ESTIMATED	2006-07 PROJECTED
Customer Service	6000	6600	7000	7100
Zoning Approval for Building Permits	575	750	675	675
Home Occupation Permits	8	12	10	11
Environmental Impact Ordinance Reviews	1	2	2	3
Subdivision Field Inspections (New Measure)	20	25	200	400

Subdivision Plans/Plats and Exempt Plats

MEASURES	2003-04 ACTUAL	2004-05 ACTUAL	2005-06 ESTIMATED	2006-07 PROJECTED
Total Plats & Plans Reviewed	230	240	251	260
Plats Reviewed	184	190	193	200
Major Plats	6	5	4	4
Minor Plats	48	50	55	57
Exempt Plats	130	135	135	130
Subdivision Plans Reviewed	46	50	58	60
Major Plans	0	3	3	4
Minor Plans	46	47	55	56

Ordinance and Regulation Amendments

MEASURES	2003-04 ACTUAL	2004-05 ACTUAL	2005-06 ESTIMATED	2006-07 PROJECTED
Unification of Land Development Code				Ordinance Review Committee
Rural Buffer Notification Text Amendment	Adoption			
Lighting Standards Text	Adoption			

Amendment				
Stream Buffer Text Amendments	Adoption			
Economic Development District Text Amendment				
Schools Special Use Permit Amendment	Adoption			
Major Subdivision Special Use Permit Text Amendment	Adoption			
Stream Classification Text Amendment	Adoption			
Zoning Enforcement Text Amendment	Adoption			
Connectivity of Open Space Amendment	Adoption			
Master Telecommunications Plan	Public Hearing	Suspended	Suspended	PH/Adoption
Telecommunications Tower Amendments				
Transfer of Development Rights Amendment			Study	PH/Adoption
Comprehensive Plan Zoning Ordinance Amendments			Public Hearing	Adoption
Rural Character/Farmland Amendments			Suspended	Public Hearing
Flood Damage Prevention Ordinance Amendments		Adoption	Public Hearing	
Rural Enterprise Amendments				Public Hearing
Efland Area Zoning Map/Text Amendments				PH/Adoption

Board of Adjustment Cases and Zoning Atlas Amendments

MEASURES	2003-04 ACTUAL	2004-05 ACTUAL	2005-06 ESTIMATED	2006-07 PROJECTED
Special Use Permits	6	3	2	4
Variance/Appeals	2	2	3	3
Zoning Map Amendments	1	0	0	20

Zoning Enforcement

MEASURES	2003-04 ACTUAL	2004-05 ACTUAL	2005-06 ESTIMATED	2006-07 PROJECTED
New Complaints Received	115	150	187	140
Cases Successfully Closed	30	10	140*	90
Number of Site Inspections Performed	150	150	450	600

Civil Penalties Pending	2	3	0	28
Cases in Court	3	3	0	15

*Several cases were over two (2) years old and were resolved with little additional enforcement expenditures.

Advisory Board Agenda Preparation and Distribution

MEASURES	2003-04 ACTUAL	2004-05 ACTUAL	2005-06 ESTIMATED	2006-07 PROJECTED
Prepare & distribute Advisory Boards' agendas	56	62	66	60
Planning Board/QPH	19	18	20	20
Board of Adjustment	7	7	5	9
Ordinance Review Committee	5	5	8	12
Other Committees and Studies	10	20	12	12
BOCC Items	15	12	12	35

D. EROSION CONTROL DIVISION

- Administer the erosion control programs to insure compliance with erosion and sediment control standards.
- Administer Stormwater ordinance for lands within the Neuse.
- Administer Riparian Buffer Rules for lands within the Neuse.
- Implement surface water classification/stream identification for zoning/subdivision ordinance requirement.
- Administer Phase II NPDES permit requirements for Town of Hillsborough.
- Coordinate with NC Forestry Service to protect surface water and stream buffers.
- Provide public assistance with any Stormwater/Erosion Control issues.

OBJECTIVES

- Administer the erosion control program to insure compliance with erosion and sediment control standards.
- Administer the Stormwater ordinance.
- Administer the Riparian Buffer Rules for lands within the Neuse.
- Issue and monitor NPDES permits for general construction.
- Represent county interest as stakeholders
- Clean Water Education Partnership (CWEP) Steering Committee
- Administer sedimentation and erosion control for Chapel Hill, Carrboro and Hillsborough, per NPDES Phase II requirements.

OUTCOMES

- Within 30 days of application, issue land disturbing permits for development activities when erosion control plans comply with standards.
- Inspect all erosion control devices to insure proper installation and function.
- Reduce nitrogen levels by 30% for new development in Neuse River Basin.

- Restore/protect Riparian Buffers in the Upper and Lower Eno, Little River and Flat River Watersheds.
- Begin reviewing all planned disturbances. There is no lower threshold in University Lake, Cane Creek and Upper Eno.

Measures	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimated	2006-07 Projected
Erosion control plans	64	42	82	71	83
reviewed	20	20	60	50	70
Rural	34	18	8	14	3
Urban	10	4	13	7	10
Intense Urban					
Grading permits issued	63	29	82	71	83
Rural	20	20	60	50	70
Urban	34	17	8	14	3
Intense Urban	9	2	13	7	10
Stormwater Management Plans	4	5	0	0	5
Inspections conducted	2,558	2,600	2,000	2,600	2,200
Surface Water ID	10	15	N/A	124	120

TOTAL PERMITTED EROSION CONTROL PROJECTS

		FY 05-06
Total Project Acres	1,286	through 3rd quarter
Total Acres Disturbed	215.49	through 3rd quarter
Surface water identification, stream sites	62	through 3rd quarter

ACTUAL LAND DISTURBANCE OF LESS THAN 10,000 SQUARE FEET

	FY 03-04 ACTUAL	FY 04-05 ESTIMATED	FY 05-06 PROJECTED	FY 06-07 PROJECTED
University Lake Watershed	58 projects	42 projects	40 projects	40 projects
Cane Creek Watershed	16 projects	20 projects	18 projects	15 projects
Upper Eno Watershed	38 projects	45 projects	40 projects	25 projects

Investigated and resolved 24 of 26 complaints in 2003.
Investigated and resolved 16 of 20 complaints in 2004.
Investigated and resolved 41 of 45 complaints in 2005.

E. BUILDING DIVISION

- Review plans, issue permits, conducts inspections, in the trades of building, mechanical, electrical, and plumbing systems associated with new construction and alterations to existing buildings,
- Interact with all county divisions on matters of Building Code issues,
- Respond to the general public regarding investigation of code violations.
- Conducts safety inspections of schools and child/adult care facilities.
- Increase customer service through use of field pen tablets which will connect 'automatically' a code section with each inspection 'turn-down' Additionally, will offer use of drawing program to allow inspectors to sketch useful diagrams to further communicate with customers in field.
- Increase customer service through use of GPS enabled field pen tablets which will capture the location of all buildings (commercial and residential)

OBJECTIVES

- Issue permits, review residential and commercial plans, conducts inspections, building, mechanical, electrical, and plumbing systems associated with new construction and alterations to existing buildings both commercial and residential.
- Enforce the application of the Building, electrical, plumbing and mechanical codes in order to protect the public's life, health and welfare in the built environment.
- Interact with all county divisions and general public regarding code questions, code changes and investigation of code violations.
- Conduct safety inspections of schools, group care homes and child/adult care facilities.
- Inspect commercial facilities for ABC permits.
- Post occupancy loads in restaurants and other assembly occupancies.
- Implement International Building Codes.
- Expand use of permits software.

OUTCOMES

- Implement International Building, Plumbing, and Mechanical codes
- Implement Education of builders, citizens (owner builders) of International codes (State Building Codes).
- Issue building permits for building, electrical, plumbing and mechanical systems.
- Provide plan review of all residential permit applications; work with applicant until project is approved.
- Increase ISO rating for residential citizens through residential plans review, increased inspections staff and educational sessions.
- Provide plan review of all commercial permit applications, assuring all relevant codes and laws are complied with before approval
- Conduct inspections of all new construction and alterations to existing buildings within 48 hours of receipt of inspection request.
- Issue Certificates of Occupancy or Certificates of Compliance at the completion of all projects
- Maintain records and provide reports on building activities.
- Provide reporting for activities with new permits software.
- Interconnect with Current planning and Fire Marshal's office and Permits Plus
- Begin data conversion of 1984 – 2002 records for Environmental health

- Inspect 100% of the schools two times per year and child/adult care facilities annually.
- Inspect 100% of commercial facilities for ABC permits.
- Post occupancy loads in 100% of restaurants.
- Continue staff training of International Building Codes.
- Conduct seminars for public and builders.

MEASURES

INSPECTIONS DIVISION ACTIVITY

	2001-02 Actual	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Budgeted	2005-06 Estimated	2006-07 Projected
Permits issued	4,381	3,681	4,015	3,649	4,000	3,796	4,000
Building	1,132	925	985	864	900	935	900
Electrical	1,391	1,264	1,311	1,226	1,000	1,334	1,000
Plumbing	791	672	1,006	900	1,000	944	1,000
Mechanical	966	820	713	602	670	588	650
Inspections conducted	18,481	18,995	17,775	18,239	18,000	18,111	18,000
Number of required Inspections per NEWSF permit **	9.75	19	19	19	19	20	20
Complaint/Inquiries	269	212	69	98	100	95	100
Incoming/outgoing calls/day	239	226	247	260	260	273	270
Commercial plan review	141	60	173	267	120	130	110
New single family	352	390	447	405	380	366	370
New mobile home	59	30	30	38	33	20	30
Replacement mobile home	81	78	60	92	70	32	30

BUDGET HIGHLIGHTS

- The N.C. State legislature now requires that all inspectors receive 6 (six) hours continuing education per certification, per year. The Orange County Inspectors are required to be certified in all four trades which means they will be required to obtain 24 (twenty-four) hours training each year.
- Continue to increase and expand functionality of Permits Plus through interconnection with Current Planning and Building Inspections through in-house programming.
- Implementation of new 2006 North Carolina Building Codes.
- Provide training on 2006 North Carolina Building Codes for public and staff.
- Take code classes in Building, Electrical, Plumbing and Mechanical trades to obtain additional certifications and increase general knowledge of trades.
- Train plans examiners and inspectors through classes on new North Carolina Rehabilitation Code, which was effective in January 2006.

INITIATIVES

- Provide residential plans review for 100% of residential applications
- Ask for reevaluation of ISO rating due to new staff hires, plans examination, years of experience, etc. Should result in significant increase of ISO rating.

- Proactive communications program between Department and builders/citizens, including conducting seminars/classes on code updates and interpretations.
- Preparing and mailing informational flyers/brochures to builders/clients.
- Upgrading field inspection and development restriction monitoring.
- Train and implement 2006 North Carolina Building, Electrical, Plumbing and Mechanical Codes.
- Increase and expand functionality of Permits Plus through in-house programming.
- Coordinate with I.T. to provide credit card availability to permit holders for payment of permit/impact fees and other Planning Department fees.
- Provide increased customer service, thorough web interaction. Allowing more permit information available through Internet, allowing inspections requests to be processed over Internet.
- Increase customer service through use of field pen tablets which will connect 'automatically' a code section with each inspection 'turn-down' Additionally, will offer use of drawing program to allow inspectors to sketch useful diagrams to further communicate with customers in field.
- Increase customer service through use of GPS enabled field pen tablets which will capture the location of all buildings (commercial and residential)
- Offer 'How to' series of seminars for public such as: 'How to install a Sealed Crawlspace, 'Building with engineered wood.'

Budget Highlights:

- Personnel Services for FY 2006-07 includes an increase of .475 FTE (from .525 to 1.0 FTE) for a Planner II position at a cost of $28,438, to focus on transportation planning and comprehensive planning land-use projects. Currently, this position is a shared position with the Environment and Resource Conservation Department (.475 FTE) and the Planning Department (.525 FTE).
- Although there is no budgetary impact, Personnel Services for FY 2006-07 includes a change in position status of two (2) time-limited positions Code Compliance Officer III to permanent full-time positions.
- The increase in Operations for FY 2006-07 includes additional funds to cover the cost of inspectors attending required continuing education code classes (6 CEU's per trade) related to the updated building codes that are effective January 2007.
- Budgeted revenues for FY 2006-07 includes the third year of a three-year implementation plan related to inspection fees that began in FY 2004-05. Commercial fee rates are proposed to increase 10%, while Residential fee rates are proposed to increase 5%. This will bring in an additional $47,900 in inspection revenues. Also, included in budgeted revenues for FY 2006-07, are erosion control fees of $320,000. This amount is consistent with the average of the actual collection amounts for the previous two years.
- The Capital Outlay of $3,000 includes the replacement of broken office furniture.
- The recommended budget includes funding for several planning initiatives (Phase II of the TDR Development, and Update to the School Construction Impact Fees, and a Technical Update to the Park Payment-In-Lieu Fees) in the Community and Environment Non-Departmental section of the budget.

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Environment and Resource Conservation

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Environment and Resource Conservation (General Fund)						**Account: 6100**
Personnel Services	$352,767	$396,550	$428,726	$404,339	$487,147	$487,147
Operations	$49,811	$59,999	$103,700	$77,516	$116,275	$97,514
Capital Outlay	$1,625	$0	$0	$0	$14,200	$8,400
Total Expenditures	**$404,203**	**$456,549**	**$532,426**	**$481,855**	**$617,622**	**$593,061**
Offsetting Revenue	($3,000)	$0	$0	$0	$0	$0
County Costs (net)	**$401,203**	**$456,549**	**$532,426**	**$481,855**	**$617,622**	**$593,061**

Major Services

- Coordinate County efforts in environmental protection, resource conservation and preservation, including the provision of staff support to advisory boards such as the Commission for the Environment (including 4 subcommittees), Historic Preservation Commission, Agricultural Preservation Board, Inter-Governmental Parks Work Group and various ad hoc park design and other work groups
- Coordinate and implement the County's Lands Legacy program, an acquisition, evaluation and management plan for prioritizing and acquiring the most-critical County natural and cultural resource lands.
- Identify, acquire, plan and design new County parks, nature preserves and natural areas
- Implement and manage the Voluntary Farmland Protection Ordinance, including the Voluntary Agricultural District Program
- Maintain and enhance the Comprehensive Resource Database that contains Geographic Information System (GIS) coverages or overlays on the County's identified natural and cultural resources.
- Develop and oversee the creation of elements to the Orange County Comprehensive Plan in the areas of natural resources and cultural resources (Natural Areas, Parks and Open Space, Water Resources)
- Develop, with community involvement, park concept plans
- Coordinate and integrate planning for surface water and ground water as part of the Water Resources Initiative and a comprehensive Water Resources component of the Natural and Cultural Systems Element of the Comprehensive Plan
- Update the Parks and Open Space Element of the Comprehensive Plan
- Address environmental issues, such as air quality and water conservation, as directed by the Board of Commissioners

Objective

- Coordinate all efforts in natural and cultural resource conservation and preservation, including the provision of staff support to the Commission for the Environment (including committees of Air Quality, Biological Resources, Environmental Indicators and Education and Water Resources), Historic Preservation Commission, Agricultural Districts Advisory Board and Intergovernmental Parks Work Group.

Outcomes

- Provide staff support to all boards and commissions working on resource conservation and environmental issues, producing reports and research as needed in support of Board goals.

- Acquire and manage lands identified as high priority resource lands through the Lands Legacy program
- Address new air quality initiatives related to greenhouse gas emissions, ozone non-attainment, and alternative-fuel vehicles
- Provide liaison to other groups with interests in this area
- Coordinate closely with other conservation agencies on partnership opportunities, including the Orange Land Conservation Alliance of staffs from area resource conservation groups
- Work with the Planning Department on goals of rural character and watershed protection
- Work with the Economic Development Department on agriculture and integrating sustainability principles into County government
- Work with the Recreation and Parks Department in identifying lands for recreation purposes and designing and constructing park facilities

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Convene meetings of the Environment and Resource Steering Committee	1	1	2	1	2
Provide staff support to the 4 advisory boards listed above and other ad hoc work groups as assigned Prepare and distribute advisory board agendas	59	60	66	63	56

Objective

- Continue to update and maintain the Comprehensive Resource Database, containing Geographic Information System (GIS) coverages or overlays on the County's identified natural and cultural resources.

Outcomes

- Maintain existing resource database (correct errors, convert data to new platform (NAD '83)
- Inventory existing data and data needs
- Identify coverages that exist and purchase needed data
- Create new coverages for data needs not addressed

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Existing Data Maintenance and Upkeep	Regular maintenance performed. New coverage on biosolids sites added. Parks and open space revised quarterly, new biosolids coverage created	Regular maintenance performed. New coverage on biosolids sites added. Parks and open space revised quarterly, new biosolids coverage created	Continued maintenance and full review of groundwater coverages in anticipation of Water Resources Initiative	All maintenance and reviews conducted	Five-Year Comprehensive review of Comprehensive Resource Database and new data to be performed by 6/30/07
Identify needs and purchase data where it exists	Review conducted, no new purchase (one created coverage)			Continued to build cultural resource data and farmland mapping; expanded data on stream buffers	Complete stream buffer analysis for 2007 State of the Environment report
Create New Coverages	Biosolids coverage for County created by staff.		Pending decisions on new initiatives (Water Resources, other).	Cemetary and cultural resource data added, new biosolids data added	Complete stream buffer data and analysis for the 2007 State of the Environment report

Objective

- Administer the Lands Legacy Program

Outcomes

- Prepare 2-Year Action Plan of priorities, using guidance from BOCC and advisory boards
- Complete and implement Long-Term Priorities document
- Identify and secure alternative funding sources (grants) / Work collaboratively with other jurisdictions and land trusts on acquisitions
- Coordinate initiatives approved in the November 2001 Bond referendum
- Conduct five-year review of program (May 2006)

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Prepare Two-Year Action Plan	Two-Year Action Plan for 2004-06 drafted with comments from BOCC & advisory boards		Begin 2006-08 Action Plan fall 05, advisory board recommendations fall 05, BOCC adoption spring 2006	Draft 2006-08 Action Plan completed and presented to Board 5-25-06	Year 1 of 2006-08 action plan underway
Complete Lands Legacy Long-Term Priorities document	Document and map used to evaluate context of potential lands		Continue to use to evaluate acquisitions outside of the Action Plan.		Update Long-Term Priorities document for next Action Plan
Identify and secure alternative funding sources (grants). Work collaboratively with other jurisdictions and land trusts on acquisitions	.	Received grant from USDA for $846,000 in May 2005. OWASA to fund substantial portion of County share	Administer the $1.5 million in grants from 2003-2005.	Close on projects acquired with grants from 2003-05 Continue partnering with TLC, OWASA and others	Prepare for 2007 grant requests to variety of sources, including the CWMTF and USDA FRPP
Coordinate with November 2001 bond referendum			As part of Five-Year Lands Legacy report, evaluate status of grant/other funding sources		

Objective

- Develop and oversee the creation of elements to the Orange County Comprehensive Plan in the areas of natural resources, water resources and cultural resources

Outcomes

- Consider methods of accomplishing resource-based Comprehensive Plan Elements called for in BOCC goals
- Create process for combination of natural and cultural resource-based elements, and oversee the creation of subsequent Natural and Cultural Systems Element, to include six chapters (Natural Areas/Open Space, Parks, Agriculture, Water Resources, Air Quality, and Cultural Resources)
- Assist the Planning Department as needed in development of new Land Use Element of Plan

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Natural Areas/Open Space Element	Memo proposing a consolidated Natural Systems Element sent to BOCC, pending further discussion		Begin N&CS Element in summer 2005, with Natural Areas/OS (underway) first. Draft NA/OS Chapter to be drafted by end 2005	Format, framework and outlines crated, Natural Areas component chapter continues – nearing final draft form	Natural Areas Component chapter ready for review;
Water Resources	To be part of new Natural Systems Element		Water Resources Chapter of N&CS Element to be conducted in Phase 2 (2006-07)	Some discussions of this chapter as part of Land Use element hearings	Pending decisions about Water Resources Initiative
Work with Planning in developing Land Use Element	Assistance provided as requested		Assistance provided as requested	Assistance to be provided as requested	
Parks and Open Space Element	Proposed to be incorporated into Natural Systems Element (special chapter on parks and open space)		To be part of N&CS Element, Parks Chapter to begin in late 2005.		Staff proposes Parks Plan Addendum to address immediate needs

Budget Highlights:

- Personnel Services for FY 2006-07 includes an increase of .525 FTE (from .475 to 1.0 FTE) for a Cultural Resources Specialist position at a cost of $31,399, to focus more attention on Historic and Agricultural Preservation projects. Currently, this position is a shared position with the Planning Department (.525 FTE) and ERCD (.475 FTE).
- The Capital Outlay of $8,400 includes the replacement of two (2) ten-year old GPS handheld units to be used to locate natural and cultural resource features for importation into a GIS database.
- Park master plans were completed, working with citizen groups, for Northern Park and Fairview Park in FY 2005-06.
- ERCD staff and IP Work Group completed the Composite Countywide Parks and Open Space Plan.
- A joint project with Chapel Hill and Carrboro to inventory and reduce greenhouse gas emissions began in May 2006.

Economic Development

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Economic Development (General Fund)						***Account: 6000***
Personnel Services	$225,262	$183,715	$205,157	$207,059	$231,424	$231,424
Operations	$30,347	$47,808	$60,654	$52,961	$53,865	$53,425
Capital Outlay	$3,875	$1,330	$0	$0	$0	$0
Total Expenditures	**$259,484**	**$232,853**	**$265,811**	**$260,020**	**$285,289**	**$284,849**
Offsetting Revenue	*($42,879)*	*($18,000)*	*($18,000)*	*($18,000)*	*($18,000)*	*($18,000)*
County Costs (net)	**$216,605**	**$214,853**	**$247,811**	**$242,020**	**$267,289**	**$266,849**

Major Services

- Consistent with the economic development strategic plan, develop and operate targeted programs to strengthen and market the local economy.
- Provide assistance to new, expanding, and relocating businesses, including farms.
- Develop and disseminate business, economic, and demographic data to citizens, businesses, non-profits, and elected officials.
- Promote business participation in civic, social, youth, and educational programs.
- Encourage, assist, coordinate with, and fund small business service providers; examples include the Small Business & Technology Development Center (SBTDC) and Good Work.
- Prepare customized studies, such as “The Economic Impact of the Cultural Arts,” “Hillsborough Retail Trends,” and “Analysis of Living Wage Ordinances.”
- Assist with and oversee activities of the Chapel Hill/Orange County Visitors Bureau and the Orange County Arts Commission.

Objective

- Provide citizens and businesses with information they seek in a timely and efficient manner.

Outcomes

- Research, develop, and prepare publications available free to anyone seeking information on small businesses and the local economy.
- Place publications in public places, such as local libraries and government buildings.
- Develop, publicize and update a web page containing the most-requested information, available 24 hours a day, 7 days a week.
- Inform public of availability of information through public speaking engagements, annual reports, newsletters, annual State of the Local Economy presentation, press releases, and media contacts.
- Respond to all requests for standard information within one working day, and more detailed requests (other than custom research studies) within five working days.
- Perform customized research on a contractual basis.
- Track success in meeting 2005-2010 Strategic Plan goals; publicize results.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Information Requests	360	392	425	410	425
Web Contacts – Home Page Visits	80,000	87,546	85,000	95,000	100,000
Responses to Media Request for Information	125	129	125	125	125
Public Speaking – Groups	20	20	30	24	24
Mailing List for Reports & Newsletters	2,500	2,770	2,500	2,800	2,850
Publications Distributed	2,500	2,770	3,000	3,000	3,000
Attendees at State of Local Economy Breakfast	380	360	360	320	360
Loan Requests – Small Business Program	2	1	TBD*	0	3

*The status of the loan program will be determined this year.

Objective

- Consistent with updated strategic plan, contribute to positive economic conditions in County.

Outcomes

- Diversify businesses in Orange County by providing interested businesses and individuals with timely and accurate information, maintaining inventories of available buildings and land, and marketing the area.
- Operate *Buy Local* campaign to inform citizens of the value of shopping locally. Activities include distributing a directory of area businesses, obtaining media coverage, conducting special events, and speaking to groups.
- Promote awareness of Orange County's history and cultural heritage.
- Increase work force participation of Orange County citizens by coordinating and linking the business community and various employment and training providers (such as Durham Technical Community College, Workforce Development Board, high school preparedness efforts, and Work First programs).
- Increase the wages of Orange County citizens by providing information, outreach and recognition to companies paying higher than average wages.
- Encourage use of all existing buildings by maintaining a comprehensive database of all buildings and by providing that information to firms looking to start, expand, or relocate.
- Encourage development of additional markets for local farm goods through an interactive web site (www.orangecountyfarms.org) and by convincing local food service operations to purchase local farm products.

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Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
EDC Business Clients	425	436	450	450	450
Buildings – Sq. Feet Surveyed (Millions)	8.4	8.5	8.6	8.6	8.7
Property Tax Base ($ Billions)	9.4	9.7	11.0	10.85	11.2
Retail Sales ($ Billions)	1.35	1.376	1.4	1.44	1.50
Orange County Employment	58,000	59,385	60,000	58,592	59,000
Number of Businesses	3,487	3,165	3,650	2,998	3,050
Average Private Sector Wage (Annual $)	22,932	29,328	28,500	29,900	30,000
Unemployment Rate (%)	3.1	2.5	2.2	3.8	3.5
Commercial Building Vacancy Rate (%)	9.7	6.5	6.2	5.4	5.5
Buy Local information pieces distributed	2,500	2,400	20,000	12,000	8,000
Number of outlets purchasing Orange County produce	35	36	50	40	44

Objective

- To have a full range of services available to small businesses to encourage their start-up, expansion, and retention.

Outcomes

- In coordination with Cooperative Extension, provide business planning and other technical assistance to farmers, particularly those transitioning away from tobacco and other commodity production. Assistance includes technical and advocacy assistance in working through planning and zoning issues.
- Support for the Small Business and Technology Development Center regional office is included in this budget. The SBTDC provides business plan, marketing, capital, procurement, and other assistance to local businesses at no charge.
- A comprehensive *Small Business Resource Guide* has been updated and is available in hard copy or via the Internet. This guide allows prospective and existing businesses to access information regarding permits, licenses, taxes, finance, site location, and much more. The guide is distributed at all locations where local business licenses are issued, as well as other places around the community.
- Provide ombudsman services to any entrepreneur or business owner as needed.
- Continue work to ensure zoning permits adequate commercial activity in all parts of the county and that infrastructure is available to the Economic Development Districts.
- In 1998, the Small Business Loan Program's Operating Policies and Procedures document was approved by the BOCC. The Orange County Small Business Loan Program Company was incorporated in September, 1999; all appropriate documents governing the loan program were approved in January 2001. Authorization for the program has expired and the Company Board of Directors, the Economic Development Commission, and the Board of County Commissioners are meeting to determine the future of the program, designed to provide financing (in amounts of $5,000-50,000) to small businesses in Orange County. A consensus is emerging that the program continue, using county funds as initial capital.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
SBTDC Local Clients	240	212	220	210	225
Good Work Clients	40	35	40	36	25
Small Business Guides Distributed	650	720	700	800	750
Number of Businesses Listed in Women-Owned Business Directory	100	100	175	150	150
Small Business Loan Applications	2	1	TBD	0	5
Small Business Loans Approved	0	0	TBD	0	2

Budget Highlights

- The recommended budget includes additional program efforts that will be funded with current budgeted amounts.
- Much more emphasis will be placed on web-based services and publications rather than printed material.

Soil and Water

Soil and Water (General Fund)	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
						Account: 6300
Personnel Services	$232,487	$246,382	$248,792	$250,670	$262,980	$262,980
Operations	$8,728	$11,471	$12,725	$10,562	$12,335	$11,891
Capital Outlay	$0	$0	$0	$0	$0	$0
Total Expenditures	**$241,215**	**$257,853**	**$261,517**	**$261,232**	**$275,315**	**$274,871**
Offsetting Revenue	*($51,010)*	*($54,650)*	*($46,000)*	*($49,000)*	*($46,000)*	*($46,000)*
County Costs (net)	**$190,205**	**$203,202**	**$215,517**	**$212,232**	**$229,315**	**$228,871**

Major Services

- Improve water quality in Orange County utilizing the North Carolina Agricultural Cost Share Program.
- Provide conservation planning, nutrient management planning, and technical assistance to landowners, homeowners, schools, and other groups.
- Enhance citizen awareness of Natural Resource Conservation through education and information.
- Inform citizens of county, state and federal regulatory and incentive programs.
- Provide assistance to landowners in meeting the required nutrient reductions goals in the Neuse River Basin.

Objective

- Secure adequate NC Agricultural Cost-Share Program (NCACSP) funding levels to effectively improve water quality in Orange County.

Outcomes

- Assess treatment needs for animal operations and cropland relative to water quality.
- Submit NCACSP Strategy Plan (2006-2007) to the Division of Soil and Water by July 1, 2006 prioritizing and determining the needs and feasibility of Best Management Practices (BMP's) in solving existing water quality problems.

Measures

	2003-04 Actual	**2004-05 Actual**	**2005-06 Budget**	**2005-06 Estimate**	**2006-07 Projected**
Allocation received from NCDEHR	$113,017	$105,046	$100,000	$101,733	$100,000
Funds Obligated to NCACSP Contracts*	$113,017	$105,046	$100,000	$101,733	$100,000

*Includes prior year's cancellations.

Objective

- Plan, design, and install Best Management Practices through NCACSP contracts to improve water quality in Orange County.

Outcomes

- Provide technical assistance to landowners; planning and designing BMP's to treat water quality problems.
- Develop NCACSP contracts providing cost-share assistance to landowners for the installation of BMP's treating sediment and nutrient runoff problems.
- Encumber 100% of Orange County's total allocation from the NCACSP.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
No. of contracts written	39	33	30	34	33
% of total allocation encumbered	100	100	100	100	100%
Animal operations assisted with BMP's	13	13	15	11	12
Acres affected by NCACSP contracts	1005	615	850	801	800

Objective

- Administer the North Carolina Agricultural Cost-Share Program according to State Requirements.

Outcomes

- Spot-check 5% of all active contracts with the District Board of Supervisors.
- Inspect 100% of all animal waste management contracts installed within the past 5 years.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
% of all active contracts checked	10.5	10.7	10	11	10
% of all animal waste mgt. contracts checked	100	100	100	100	100%

Objective

- Promote, coordinate, and/or assist schools, citizens, other agencies, and civic organizations with educational activities that increase awareness of proper resource management.

Outcomes

- Provide information and technical assistance as requested on erosion control, drainage problems, pond development and other common resource problems.
- Promote natural resources through sales and distribution of tree seedlings, and RC&D wildlife committee nesting boxes.
- Assist schools/teachers/home-schoolers with developing outdoor classrooms, farm trips, mini-grants program, Soil Stewardship Week observance, teachers' workshops, environmental field days, and free resource materials.

Measures

	2003-04 Actual	**2004-05 Actual**	**2005-06 Budget**	**2005-06 Estimate**	**2006-07 Projected**
Promote natural resources conservation and assist citizens with information on resource concerns.	262	320	325	350	400
Provide educational opportunities as requested to participants involved in each educational activity throughout the year.	1550	1660	1800	1700	1800

Objective

- Assist land users in Implementing Federal, State and Local regulations while using applicable cost-share programs to improve water quality.

Outcomes

- Provide land users with most current information on water quality regulations.
- Provide assistance to producers with animal waste systems to meet state permitting requirements.
- Provide individual planning covering requirements, alternatives, costs and feasibility to land users.
- Revise plans with landowners as regulations and land user priorities change.
- Promote total resource management systems that include not only erosion reduction on farmland, but wildlife enhancement, water quality improvement and reforestation through available cost share programs.
- Conduct annual status reviews on active compliance plans.
- Provide assistance to land users to enroll agriculture acres into the Conservation Reserve Program to enhance wildlife buffers. CP-33 is the bobwhite quail initiative included under the Conservation Reserve Program.

Measures

	2003-04 Actual	**2004-05 Actual**	**2005-06 Budget**	**2005-06 Estimate**	**2006-07 Projected**
Develop 5 EQIP contracts	10	15	20	20	15
Contact 50 active farmers/landowners to review and update compliance plans	85	85	85	95	100
Conduct status reviews on 5% of compliance plans	5%	5%	5%	5%	5%
Allocate EQIP Funding for installation of conservation practices	$130,000	$130,000	$150,000	150,000	150,000
Apply for Federal Farmland Protection Program funding for 5 easements	$784,000	0	$500,000	500,000	250000
Develop RMS plans on 100ac.	500	500	500	300	200
Enroll 100 acres in CP-33	0	0	50	125	200

Budget Highlights

- This budget maintains the same level of services for FY 2005-06.

Visitors Bureau Fund

Visitors Bureau	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended ***Account: 6005***
Transfer to General Fund	$0	$42,000	$21,000	$21,000	$31,766	$31,766
Personnel Services	$283,163	$279,766	$321,610	$290,199	$333,775	$333,775
Operations	$310,175	$202,761	$267,350	$296,706	$319,112	$319,112
Capital Outlay	$4,977	$414	$1,000	$3,325	$3,500	$3,500
Total Expenditures	**$598,315**	**$524,941**	**$610,960**	**$611,230**	**$688,153**	**$688,153**
Offsetting Revenue	($519,607)	($586,865)	($610,960)	($630,601)	($688,153)	($688,153)
County Costs (net)	**$78,708**	**($61,924)**	**$0**	**($19,371)**	**$0**	**$0**
Total Visitors Bureau Expenditures	**$598,315**	**$524,941**	**$610,960**	**$611,230**	**$688,153**	**$688,153**

Major Services

- Position Orange County as a desirable meeting or vacation destination to select visitor markets, with careful consideration of the needs and assets of the communities that comprise Orange County.
- Work in cooperation with community organizations to achieve an effective, coordinated, and comprehensive marketing program with high-quality collateral materials, programs, and services.
- Serve as a countywide leader in developing strategies for consistently providing quality visitor services to the travelers who visit Orange County.
- Encourage longer stays, increased spending and repeat visits of travelers to Orange County.
- Examine the range of visitor services available, identify unmet needs, and encourage private businesses to meet those needs, as appropriate.
- Operate in a manner that contributes to the economic development and quality of life that comprise Orange County.

Objective

- Engage in a variety of activities that will result in hotel bookings, rental of area meeting facilities, attraction and welcome center visitations, increased occupancy tax receipts, and increased visitor expenditures.

Outcomes

- Increase the amount of spending in Orange County by visitors.
- Provide information and walk-in services to Orange County visitors six days a week at the Visitors Center, 501 West Franklin.
- Increase the number of new conference and meeting definite bookings initiated by the Bureau.
- Increase the number of qualified sales leads distributed to hotels and meeting facilities.
- Increase the number of meeting and conference groups serviced
- Increase attraction, welcome center and tour visitations.
- Maintain countywide average daily hotel room rates.
- Improve hotel occupancy over prior year.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Conference, Meeting Bookings	25	32	35	35	39
Sales Leads	35	41	40	46	49
Groups Serviced	180	165	200	200	205
Attraction and Welcome Center Visitations	1.25 million	1.29 million	1.35 million	1.35 million	1.40 million
Hotel Occupancy*	62%	65.8%	65%	68.0%	69.8%
Hotel Average Daily Rate*	$99.00	$100.41	$101.00	$101.08	$102.00
Occupancy Tax Receipts	$427,500	$513,532	$557,640	$591,098	$613,404
Inventory of Hotel Rooms	1,180	1,305	1,393	1,372	1,492
Visitor Spending in Millions (calendar year)**	N/A	$119.5 million	N/A	N/A	N/A

* Based upon a confidential voluntary survey. Number of respondents varies by month.

** Obtained through NC Commerce. Figures available only for 2004-2005.

Objective

- Conduct a variety of activities that will increase the awareness of Chapel Hill and Orange County as a meeting and leisure destination, specifically targeting lower demand periods such as summer and winter.

Outcomes

- Increase distribution of visitor information utilizing electronic methods whenever possible to maximize staff efficiency, conserve natural resources and to reduce printing and mailing costs.
- Increase the number of visitor inquiries generated.
- Increase the number of requests for meeting and event site information.
- Provide promotional assistance to local organizations that plan festivals and events that generate and stimulate overnight visitors to Orange County.
- Increase the number of visitor-related media stories published about our area in local, regional and national publications.
- Continue to update and expand the Bureau's web site with detailed information and personalization features to reduce printed publication printing and mailing costs, while increasing the number of site visits.
- Continue to expand the media plan for targeted advertisements placed in magazines, newspapers and other publications to generate increased demand for our area during slower periods such as summer and winter.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Requests for Meeting and Tour Information	1,211	1,135	1300	1,248	1,350
Local Festivals/Events Assisted	24	26	24	27	27
Media Stories Placed	190	199	200	218	220
Web Site Visits	257,000	295,521	300,000	325,300	375,000
Visitor Center Walk-ins (NEW)	3,525	8,175	4,200	4,320	6,000
Advertising Placements	59	20	25	27	35

Budget Highlights

- Requested increases include $4,760 Advertising based on projected increases in current advertising rates as well as increased advertising, $1,096 in Telephone due to receiving more calls to the toll free visitor line as a result of increased advertising and $1,500 (167%) in freight due to the cost of shipping the Visitors Bureau's new booth to trade shows.
- $25,000 of the requested increase in Promotions would go towards new marketing efforts, which will be aimed at bringing in a new type of tourists to Orange County.
- Capital requests include a TV/DVD player ($500), and furniture for the visitors center waiting area, which includes seating, cabinets and design elements from the 3 towns ($3,000).
- Offsetting revenues for this department anticipate an increase in occupancy tax collections ($63,360), which include revenues from the opening of the Franklin Hotel and the Residence Inn.

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Non-Departmental Summary

Community and Environment

Listed below are appropriations for non-departmental Community and Environment related funds and entities.

	2003-2004 Actual Expenditures	2004-2005 Actual Expenditures	2005-2006 Original Budget	2005-2006 12 Month Estimate	2006-2007 Department Requested	2006-2007 Manager Recommends
Community and Environment						
Americorp	$0	$0	$5,000	$0	$0	$0
Blackwood House Operations	$5,647	$10,210	$10,000	$8,000	$10,000	$10,000
Cape Fear River Assembly	$3,820	$3,820	$3,916	$3,820	$3,916	$3,916
Cate Property Operations	$2,895	$3,190	$7,500	$3,200	$7,500	$7,500
Communications Tower Study	$0	$0	$0	$0	$15,000	$15,000
Greenhouse Gas Emissions Project	$0	$0	$0	$45,000	$0	$0
Hillsborough/Orange Strategic Plan	$0	$0	$25,000	$5,000	$25,000	$0
Jordan Lake Water	$4,641	$2,227	$2,500	$2,500	$2,500	$2,500
Lake Orange	$1,200	$1,490	$1,500	$1,400	$1,500	$1,500
Metropolitan Planning Organization	$0	$0	$0	$0	$1,000	$0
Natural Disaster Expenditures	$3,093	$0	$0	$0	$0	$0
OWASA Fees	$2,348	$2,494	$0	$2,880	$2,880	$2,880
Piedmont RC&D	$500	$0	$500	$500	$500	$500
Previously Unfunded Agencies	$0	$0	$0	$0	$210,000	$180,000
Research Triangle Regional Partnership	$8,044	$8,044	$10,000	$10,000	$18,145	$10,000
Rogers Road Waterline Hookup	$2,910	$0	$0	$0	$0	$0
Rural Planning Organization	$0	$0	$7,000	$6,000	$7,567	$7,567
Unified Development Ordinance	$0	$0	$0	$0	$0	$0
Upper Neuse River Basin Dues	$17,094	$9,105	$10,105	$9,105	$10,948	$10,948
Community and Environment Total	**$52,192**	**$40,580**	**$83,021**	**$97,405**	**$316,456**	**$252,311**

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Community and Environment
Non-Departmentals

Blackwood House Operations **$10,000**
These funds will provide the necessary operational costs associated with security system service and maintenance, grounds maintenance, as well as utility costs at the Blackwood Farm Property.

Cape Fear River Assembly **$3,916**
These funds will provide for Orange County to remain a member of the Cape Fear River Assembly. The Assembly provides for proper management of the Cape Fear River, its tributaries, and adjacent land uses. Approximately half of Orange County is located in the Cape Fear River Basin, including the Cane Creek and University Lake Watersheds.

Cate Property Operations **$7,500**
These funds will provide the necessary operational costs associated with grounds maintenance and repairs needed at the Cate Farm Property.

Communications Tower Study **$15,000**
These funds will be used to hire a consultant to further analyze the development of a telecommunication master plan (wireless tower facility location) to promote an efficient grid of tower placement and to enhance public safety communication abilities.

Jordan Lake Water Storage Allocation **$2,500**
Represents Orange County's annual one percent allocation of the water supply storage in Jordan Lake. Orange County pays one percent of the operations, maintenance and rehabilitation program costs. The State of North Carolina has the responsibility to allocate and manage water supply storage in Jordan Lake, and the Division of Water Resources is the lead agency for carrying out this charge.

Lake Orange **$1,500**
These funds provide for maintenance, grass cutting and other grounds keeping at Lake Orange and upstream sediment structures. Increased funding is for constructing a beaver-proof overflow for one of the sedimentation structures, tree clearing, and other miscellaneous construction-type items. Lake Orange maintenance funds serve to protect the County's interests in the infrastructure of Lake Orange, as a drinking water source and natural habitat in the Eno River channel. Reservoirs require protection from the growth of trees on dams, the activities of beavers clogging overflow structures raising water levels to unsafe levels, and from the loss of storage volume due to collected sediment.

OWASA Fees **$2,880**
Fees paid to OWASA for setting meters related to the Rogers Road water line project.

Piedmont RC & D **$500**
Funds support the North Central Piedmont Resource Conservation and Development project.

Previously Unfunded Agencies **$180,000**
This includes: Update of School Construction Impact Fees, Phase II TDR Development, and Technical Update of Park Payment-In-Lieu.

Research Triangle Regional Partnership **$10,000**

The Research Triangle Regional Partnership is a partnership organization consisting of 7 counties in the Triangle Region. The organization's mission is to market the region for the economic benefit of its communities. The Partnership concentrates its marketing on the following industries: information technology, biotechnology/pharmaceuticals, warehousing/distribution, automotive manufacturing, and plastics.

Rural Planning Organization (RPO) **$7,567**

The State of North Carolina created the Rural Planning Organization (RPO) in order to review, analyze and recommend planning and improvements to rural area transportation networks. Triangle J Council of Governments is the lead agency to coordinate a multi-county rural region adjacent to the Durham/Chapel Hill Metropolitan Planning Organization (MPO), which handles more urban issues. Orange County's membership in the RPO requires one commissioner, the county manager (or a designee), and the transportation planner to be participating members.

Upper Neuse River Basin Dues **$10,948**

These funds provide for Orange County to remain a member of the Upper Neuse River Basin Association.

Public Safety

Summary

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
By Department *(General Fund)*						
Sheriff	$8,045,641	$8,265,597	$8,196,206	$8,371,392	$8,717,063	$8,714,842
Emergency Management Services	$4,672,211	$4,949,633	$5,208,869	$5,474,953	$6,320,848	$6,007,672
Courts	$178,674	$141,545	$182,000	$155,868	$169,901	$169,901
Non-Departmental	$329,719	$308,584	$338,214	$326,374	$813,330	$813,330
Total Function Expenditures	**$13,226,246**	**$13,665,359**	**$13,925,289**	**$14,328,586**	**$16,021,142**	**$15,705,745**
Offsetting Revenue	*($3,240,569)*	*($3,553,180)*	*($3,828,053)*	*($4,181,734)*	*($3,908,768)*	*($3,908,768)*
County Costs (net)	**$9,985,677**	**$10,112,180**	**$10,097,236**	**$10,146,852**	**$12,112,374**	**$11,796,977**
Emergency Telephone Fund						
Emergency Telephone Fund	$414,191	$494,738	$493,886	$778,453	$478,710	$478,710
Total Expenditures	**$414,191**	**$494,738**	**$493,886**	**$778,453**	**$478,710**	**$478,710**
Offsetting Revenue	*($557,668)*	*($574,954)*	*($493,886)*	*($778,453)*	*($484,535)*	*($484,535)*
County Costs (net)	**($143,477)**	**($80,216)**	**$0**	**$0**	**($5,825)**	**($5,825)**
Other Funds						
Fire Districts	$2,170,021	$2,275,782	$2,387,097	$2,387,097	$2,621,127	$2,596,127
Total Expenditures	**$2,170,021**	**$2,275,782**	**$2,387,097**	**$2,387,097**	**$2,621,127**	**$2,596,127**
Offsetting Revenue	*($2,147,361)*	*($2,302,476)*	*($2,387,097)*	*($2,490,961)*	*($2,621,127)*	*($2,596,127)*
County Costs (net)	**$22,660**	**($26,694)**	**$0**	**($103,864)**	**$0**	**$0**
Total Public Safety and Related Expenditures	**$15,810,458**	**$16,435,879**	**$16,806,272**	**$17,494,136**	**$19,120,979**	**$18,780,582**

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Sheriff

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Sheriff Department (General Fund)						**Account: 7100**
Personnel Services	$6,936,186	$7,005,029	$6,844,552	$7,130,716	$7,406,392	$7,406,392
Operations	$1,037,360	$1,156,069	$1,351,654	$1,240,676	$1,310,671	$1,308,450
Capital Outlay	$72,095	$104,499	$0	$0	$0	$0
Total Expenditures	**$8,045,641**	**$8,265,597**	**$8,196,206**	**$8,371,392**	**$8,717,063**	**$8,714,842**
Offsetting Revenue	($1,989,275)	($2,131,236)	($2,318,669)	($2,606,380)	($2,320,768)	($2,320,768)
County Costs (net)	**$5,964,125**	**$6,043,993**	**$5,862,123**	**$5,673,367**	**$6,309,296**	**$6,307,075**

Major Services

- Provide continuous 24-hour routine patrol service to the entire county.
- Respond to crimes in progress, citizen complaints and incident investigations.
- Provide security checks for homes and businesses on a 24 hour basis.
- Seek out wanted persons and serve criminal processes.
- Serve civil processes as mandated by the court.
- Provide school/community resource deputies for Orange County's high and middle schools, to prevent school violence and work with at risk students in the community.
- Operate the County Jail Facility.
- Provide courtroom security for the courts and courthouse property.
- Transport inmates to court and maintain custody of same during court trials, transport inmates to and from other jail facilities and state prisons.
- Organize community watch and crime stoppers programs, assist citizens in protecting their property.
- Conduct the D.A.R.E/C.A.R.E/GREAT programs in the county school system.
- Provide assistance to domestic violence victims, child abuse and aid crisis victims.
- Provide assistance to the elderly and handicapped, providing assistance with their care and daily checking their well-being.

Objective

Increase citizen participation into communities now not actively organized or participating in community watch programs. Involving more citizens in our efforts to reduce and prevent crime. Continue high visibility and aggressive patrol coverage through out the county to deter and prevent crime.

Outcomes

- Increase citizen awareness, participation and involvement in community watch and community policing.
- Reduce the number of property crimes by 10%.
- Reduce the number of larcenies by 15 %.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Number of OCSO Break-ins	496		495	480	580
Number of OSCO Larcenies	836		835	825	850
Number of OCSO suspicious/persons/conditions	11,249		13,060	12,648	12,848

Crisis Division

Objective

Work in cooperation with other community agencies to empower victims of domestic violence and provide them with the resources available to prevent and remove themselves from domestic violence.

Outcomes

- The staff will continue screening all reports from the OCSO and initiate contact with victims of domestic violence with a follow-up rate of 95 %.
- The staff will provide crisis intervention and will continue to provide assistance to victims as needed.
- The staff will coordinate training sessions on victims of crime issues twice yearly.
- The staff will provide, upon request training on issues relating to victims of crime issues for other law enforcement agencies, community groups, the District Attorney's Office, Judges, Magistrates and Department of Social Services.
- Reduce incidence of domestic violence by 10%.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Number reported domestic violence incidents	2988		3120	3639	3650
Number of child abuse cases	246		225	225	250
Number of juvenile contacts by deputies (**state law now requires juvenile contacts be reported)**	9935		11,000	12,100	12,500

Objective

Continue to involve citizens, especially parents of school age children in our drug awareness prevention programs. Encourage citizen participation in solving community problems and decrease overall incidents of crime.

Outcomes

- Respond to 100% of citizens concerns regarding neighborhood drug and crime problems
- Target and reduce repeat calls for service in the same areas by 10%.

- Continue our present level of DARE/CARE/GREAT Crime Prevention programs and sex battery /safety classes and increase student contacts by 50% through the DARE/CARE/GREAT program.
- Through our community policing program implement strategies involving citizens and law enforcement efforts to reduce street corner drug use and drug sales by 10 %.
- To continue our school resource deputy program to reduce crime and incidents of violence in our schools.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Number of drug arrest in targeted neighborhoods	700		700	735	750
Increase juvenile contacts through DARE/CARE/ GREAT Classes	14,280		14,280	14,380	14,500

Objective

Meet federal and state jail standards as mandates.

Outcomes

- Provide safe housing and security for housed federal and state inmates.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Average number of federal inmates per month	2700		3100	5000	5000
Number of state/federal regulations, inspections and compliance not met (overcrowding etc;)	0		0	0	0
Average number of inmates per month	138		150	171	185

Budget Highlights:

- The recommended budget for FY 2006-07 reflects a continuation of current activities.

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Emergency Services

Summary

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommends
By Program *(General Fund)*						
Administration	$321,194	$260,976	$291,521	$283,111	$337,563	$337,197
Fire Services	$210,775	$223,133	$237,883	$177,336	$281,578	$279,179
Telecommunications	$1,503,946	$1,479,963	$1,581,241	$1,561,526	$1,805,143	$1,788,534
Emergency Medical Services	$2,636,296	$2,985,560	$3,098,224	$3,452,979	$3,896,564	$3,602,762
Total Expenditures	**$4,672,211**	**$4,949,633**	**$5,208,869**	**$5,474,953**	**$6,320,848**	**$6,007,672**
Offsetting Revenue	*($1,251,294)*	*($1,421,943)*	*($1,509,384)*	*($1,575,354)*	*($1,588,000)*	*($1,588,000)*
County Costs (net)	**$3,420,917**	**$3,527,689**	**$3,699,485**	**$3,899,599**	**$4,732,848**	**$4,419,672**
Other Related Program *(Emergency Telephone)*						
Emergency Telephone System	$414,191	$494,738	$493,886	$778,453	$478,710	$478,710
Total Expenditures	**$414,191**	**$494,738**	**$493,886**	**$778,453**	**$478,710**	**$478,710**
Offsetting Revenue	*($557,668)*	*($574,954)*	*($493,886)*	*($778,453)*	*($484,535)*	*($484,535)*
County Costs (net)	**($143,477)**	**($80,216)**	**$0**	**$0**	**($5,825)**	**($5,825)**
Total Expenditures	**$5,086,402**	**$5,444,371**	**$5,702,755**	**$6,253,406**	**$6,799,558**	**$6,486,382**

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Emergency Management Services - Administration

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Emergency Management Services - Administration (General Fund)						***Account: 7500***
Personnel Services	$249,003	$196,445	$238,290	$237,902	$250,355	$250,355
Operations	$63,706	$64,531	$53,231	$45,209	$67,208	$66,842
Capital Outlay	$8,485	$0	$0	$0	$20,000	$20,000
Total Expenditures	**$321,194**	**$260,976**	**$291,521**	**$283,111**	**$337,563**	**$337,197**
Offsetting Revenue	*($90,884)*	*($43,818)*	*($46,384)*	*($32,354)*	*($20,000)*	*($20,000)*
County Costs (net)	**$230,310**	**$217,159**	**$245,137**	**$250,757**	**$317,563**	**$317,197**

Major Services

- Provide coordination of county, state, federal, and private resources for disaster preparedness, response, and recovery.
- Provide public notifications and education about disaster preparedness, response, and recovery
- Seek grants for terrorism and disaster management and implement awarded projects
- Conduct terrorism and disaster management planning and training
- Assist in coordinating terrorism and disaster management response
- Coordinate disaster recovery operations

Objective

- To provide preparedness information, coordinate emergency planning, exercises, and emergency management training amongst emergency and non-emergency services in the County, state, and Federal Governments, and disaster mitigation, preparedness, response, and recovery efforts

Outcomes

- Maintained a forum for other emergency response agencies and citizens to have a voice and provide input into the Emergency Management program, by interfacing with the Public Health Preparedness Committee, Evacuation Planning Committee, and through public relations booths at county street fairs
- Worked closely with the Health Department, fire service, and law enforcement countywide for appropriate responses to potential public health emergencies, and preparing for other novel communicable disease threats such as pandemic influenza
- Continued planning group to determine training exercise needs and discussion of exercises to meet needs of all emergency response agencies within the county, including public health and the hospital
- Updated six Departmental Emergency Operations Responsibilities lists
- Created evacuation committee, working on countywide evacuation planning
- Planned statewide Citizen Corps Conference
- Interfaced with News Media with four news articles written, and various interviews and backgrounders provided
- Coordinated class for Incident Command level 100/200 for twenty students
- Trained eighteen Spanish speaking health promoters in emergency preparedness in conjunction with health department
- Received grant awards relating to emergency preparedness and response
  - Emergency Management Performance Grant (EMPG) - $32,354
  - COPS Interoperable Communications- $1,014,870

- o Hazard Mitigation Grant Program (Generators)- $92,986
- o Critical Infrastructure Protection (BZPP) Grant- $50,000
- o Homeland Defense Radiological Equipment- 16 radiation monitors valued at $16,000
- Applied for two grants, one for portable 800 MHz communications equipment and the other for an alert and notification system
- Coordinated with Sheriff's Office to implement the explosive detection canine program
- Working on Decontamination trailer upfit and repair
- Participated planning and execution of 2 mass vaccination exercises with public health
- Provided business continuity class to twenty-eight (28) business leaders through the Chapel Hill-Carrboro Chamber of Commerce
- Coordinated severe weather spotter training for twenty-seven (27) local emergency responders and interested public
- Provided five (5) emergency preparedness talks to forums and groups
- Coordinating Safe Kids/Safe Communities injury prevention and outreach group, including providing emergency preparedness information to community members
- Planned and implemented statewide conference explaining principles of volunteerism in Emergency Services, called the Citizen Corps Council Conference
- Administering $4,021,587 in received grant funding including project management, records maintenance, progress/grant reports, and planning

Measures

	2003-04 Actual	2004-2005 Actual	2005-06 Budget	2005-06 Estimate	2006-2007 Projected
# of emergency plans updated or created	*	*	*	*	8
Winter Storm Preparedness and/or response	3	4	4	1	3
Major Fire preparedness and/or response	2	2	2	0	?
Floods	0	0	0		1
Hurricanes	2	0	2	1	5
Severe Storms	7	4	6	5	6
Terrorism Alerts	2	4	3	2 (1 actual event)	3
E.O.C. Readiness	8	8	8	6	8
E.O.C. Activation	15 (675 Hrs)	0	15 (675 Hrs)	15 (675 Hrs)	8
Disaster Recovery Operations Managed	0	0	0	6	1
# of media articles, interviews, backgrounders or news tips provided	25	25	25	30	30
# of BOCC sessions attended	22	22	22	26	15

* Indicates data not available or procedures/programs not in place during that time period.

Budget Highlights

- The increase in Operations provides for additional Educational Supplies funds to conduct training classes and to produce handouts for special events, posters and training manuals in an effort to expand the department's role in public education and outreach. An additional increase of $10,000 for contracted services is requested to address Disaster Mass Care in order to meet the state requirement of having initial food, water and other supplies on site.
- Proposed funding a portion of a Senior Public Health Educator (Medical Reserve Corp) with Emergency Management Performance Grant funds to assist in administering the Community Emergency Response Teams (CERT) program.

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Emergency Management Services - Fire Protection Services

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Emergency Management Services - Fire Protection Services (General Fund)						***Account: 7505***
Personnel Services	$176,484	$189,612	$193,429	$129,445	$234,924	$234,924
Operations	$34,291	$30,132	$44,454	$47,891	$46,654	$44,255
Capital Outlay	$0	$3,389	$0	$0	$0	$0
Total Expenditures	**$210,775**	**$223,133**	**$237,883**	**$177,336**	**$281,578**	**$279,179**
Offsetting Revenue	*($20,584)*	*($13,876)*	*($13,000)*	*($13,000)*	*($13,000)*	*($13,000)*
County Costs (net)	**$190,191**	**$209,257**	**$224,883**	**$164,336**	**$268,578**	**$266,179**

Major Services

- Administer the provisions of the North Carolina Fire Prevention Code.
- Review all building and subdivision plans submitted to the County Planning Department for fire code/life safety compliance and disaster planning.
- Provide fire education, life safety/disaster preparedness programs to day care providers, healthcare providers, civic organizations and public events for community outreach.
- Investigate fires to determine cause and origin of suspicious or undetermined fires.
- Assisted with the organization of the Special Operations Team to support hazardous materials and terrorism incidents, disasters, special events and other major incidents.
- Provide fire education classes to elementary schools and *Learn Not to Burn* fire education programs.
- Provide OSHA training programs to county employees.
- Assist fire departments with county fire administration issues.
- Support fire and emergency response agencies at emergency incidents in the County.

Objectives

- Provide fire inspections as mandated in the inspection schedule of the North Carolina Fire Prevention Code.
- Reduce the numbers of fire re- inspections through fire safety education and awareness.
- Reduce the numbers of fires caused by carelessness or deliberately set fires through increasing public education and community outreach programs.
- Provide support to agencies as needed to mitigate incidents.

Outcomes

- Improve life safety and reduce fire damage in public buildings by conducting fire inspections in facilities as mandated by the North Carolina Fire Prevention Code.
- Review new commercial construction and major renovation plans to existing buildings to ensure fire code and life safety code compliance when facilities become operational, thus enhancing life safety and reducing the dangers of fire and property loss.
- Deliver fire prevention programs, life safety programs, and disaster preparedness programs to citizens, school students, health care providers, day care providers and county employees to heighten fire prevention awareness, identify fire hazards, injury prevention and disaster planning.
- Continue to partner with UNC Health and Safety to share haz mat resources for technical or chemical response and continue development of the Special Operations Team to train for bio terrorism and weapons of mass destruction events.

- Assist fire departments with firefighter certification, OSHA training to enhance fire suppression and first responder activities in the rural fire departments.
- Assist departments at scenes that may significantly impact emergency services, residents or the environment.
- Provide fire extinguisher training, haz mat awareness, blood borne pathogens and terrorism training to county employees for quality assurance and fulfill OSHA requirements.
- Assist county fire departments with county fire administration issues, including response-rating surveys of rural fire districts for reduction of fire insurance premiums for residential and commercial properties and to enhance the county fire protection program.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Fire Inspections	180	188	190	220	235
Fire Re-inspections	40	42	45	45	50
Investigations	110	128	250	265	280
Plans Review/Permits	115	140	145	150	160
Haz Mat/Emergency Response	15	40	80	48	50
Fire Education, Disaster, OSHA Programs	75	30	75	25	60
Emergency Planning	0	0	0	0	137
Special Events	12	15	15	15	15
Automatic Fire Alarms	221	238	250	273	280
Structure Fires	112	128	125	130	135
Woods/Brush Fires	19	38	40	160	125
Vehicle Fires	9	12	19	15	20
Code Enforcement	11	18	22	30	36
Motor Vehicle Accidents	18	22	25	26	28

Budget Highlights

- The recommended budget includes the addition of one Assistant Fire Marshall position to meet the increase in fire and arson inspections and perform State mandated review of Emergency Plans for high risk facilities such as health care and day care facilities.

Emergency Management Services - Telecommunications

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Emergency Management Services - Telecommunications (General Fund)						***Account: 7550***
Personnel Services	$1,421,257	$1,373,145	$1,490,741	$1,451,316	$1,683,253	$1,683,253
Operations	$82,689	$106,819	$90,500	$108,310	$108,890	$105,281
Capital Outlay	$0	$0	$0	$1,900	$13,000	$0
Total Expenditures	**$1,503,946**	**$1,479,963**	**$1,581,241**	**$1,561,526**	**$1,805,143**	**$1,788,534**
Emergency Telephone System (Emergency Telephone)						***Account: 7551***
Personnel Services	$99,020	$118,531	$121,802	$126,846	$131,126	$131,126
Operations	$301,411	$289,451	$329,084	$534,500	$306,584	$306,584
Capital Outlay	$13,760	$50,757	$7,000	$81,107	$5,000	$5,000
Total Expenditures	**$414,191**	**$494,738**	**$493,886**	**$778,453**	**$478,710**	**$478,710**
Offsetting Revenue	*($557,668)*	*($574,954)*	*($493,886)*	*($778,453)*	*($484,535)*	*($484,535)*
County Costs (net)	**($143,477)**	**($80,216)**	**$0**	**$0**	**($5,825)**	**($5,825)**
Total EMS - Telecommunications and Related Expenditures	**$1,918,137**	**$1,974,701**	**$2,075,127**	**$2,339,979**	**$2,283,853**	**$2,267,244**

Major Services

- Serve as an access point for citizens to emergency services.
- Dispatch appropriate law enforcement, EMS, Fire and support services to meet the citizen's requests for services.
- Serve as access point for the Division of Criminal Information Computer Network for all law enforcement agencies in Orange County to report stolen items, wanted persons, missing persons, major crimes and to check license and car registration, outstanding warrants and run criminal histories.
- Provide Emergency Medical Dispatch by prioritizing emergency medical calls for appropriate dispatch and providing pre-arrival instructions for the citizens until medically trained personnel can arrive.
- Coordinate with Land Records, Planning, and municipalities, Logistic Systems, Inc. and fire departments to make the Geographical Information System (GIS) a useful tool for the communications center
- Work with Wireless Carriers on the implementation of cell phone location technology.

Objective

- To ensure that assistance requested by the citizen and agencies served is delivered promptly and professionally by answering the 9-1-1 calls within the first three rings and dispatching the appropriate response agencies within three minutes of receiving the call in the communications center.

Outcomes

- We have answered 98% of all 9-1-1 calls within the first three rings (within 15 seconds) into the communications center.
- We have completed 98% of all emergency dispatches of response agencies within three minutes from the time the telephone call is picked up in the Communications Center.

- Division of Criminal Information (DCI) is handled promptly and correctly. The State audit done on our department rated us at 100% in compliance by correctly following all rules and regulations set forth by the state, correctly documenting confidential information and doing quality assurance on all personnel under our agency jurisdiction.
- The medical assistance using Emergency Medical Dispatch (EMD) criteria has been reviewed for quality assurance and we have rated 97% in compliance following the correct protocol for the patient's condition and initiating the proper level of dispatch for responding units.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Calls for Service (Emer/Non) for all agencies	280,899	207,928	300,000	186,800	200,000
Law Enforcement Agencies	111,345	115,300	117,900	115,512	117,000
Fire Service for County and Municipalities	7,591	8,000	8,100	10,092	9,500
Calls following emergency medical and Prioritization and/or pre-arrival instructions	9,250	9,500	10,600	10,668	11,000
Support Agencies & EOC Activation	42,777	43,000	40,000	36,012	40,000

Budget Highlights

- The recommended budget includes the addition of two Telecommunicator positions to provide direct service to 9-1-1 callers. There has been a significant increase in the number 9-1-1 calls since the BOCC approved the last new Telecommunicators in 2002.
- The increase in Personnel Services also includes additional funds for Overtime ($30,000) and Temporary Personnel ($20,000) to cover work demand needs related to turnover and scheduling of staff. The 12-Month Estimate is projected to exceed budget due to overages in overtime and temporary personnel.
- The increase in Operations for FY 2006-07 includes additional funds for mandatory training, certifications, implementation of a new 800 MHz radio system, relocation of administrative staff to another facility and is consistent with current spending levels.
- Revenue in the Emergency Telephone System Fund for FY 2006-07 consists of Subscriber Fees and Wireless 911 Fees. The 12-month estimate includes expenses related to the addressing verification project, implementation of an updated GIS location system and upgrade of the E9-1-1 Communications Center.

Emergency Management Services - Emergency Medical Services

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Emergency Management Services - Emergency Medical Services (General Fund)						***Account: 7575***
Personnel Services	$2,194,612	$2,525,566	$2,612,633	$2,905,379	$3,088,504	$3,088,504
Operations	$434,616	$459,994	$468,328	$530,337	$808,060	$514,258
Capital Outlay	$7,068	$0	$17,263	$17,263	$0	$0
Total Expenditures	**$2,636,296**	**$2,985,560**	**$3,098,224**	**$3,452,979**	**$3,896,564**	**$3,602,762**
Offsetting Revenue	*($1,139,826)*	*($1,364,250)*	*($1,450,000)*	*($1,530,000)*	*($1,555,000)*	*($1,555,000)*
County Costs (net)	**$1,496,470**	**$1,621,310**	**$1,648,224**	**$1,922,979**	**$2,341,564**	**$2,047,762**

Major Services

- Provide thorough paramedic assessment and complaint-appropriate treatment for persons with medical or traumatic emergencies.
- Coordinate transportation resources to provide appropriate transportation of patients, including ambulance, taxi, public transport, or private vehicles.
- Coordinate emergency medical services and public safety preparedness efforts for special events such as sporting events, festivals, and mass entertainment.
- Provide continuing medical education for EMS staff, including volunteers.

Objectives

- Paramedic assessment and treatment will be available to persons with immediately life-threatening situations within fifteen minutes of a request.
- Transportation will be arranged or provided for any person who requests EMS service, needs to be transported, and cannot safely be transported by other means.
- Public Safety preparedness and potential medical needs will dictate the type and amount of service provided at special events. Emergency Management will coordinate this emergency medical service and ensure that field providers meet the medical and operational standards established for EMS in Orange County.
- Adequate outcome-based continuing medical education will be available to all EMS staff.
- Staff will work with community stakeholders to study the spectrum of non-emergency transportation services available and identify gaps between those services.

Outcomes

- EMS responds to more than 9,500 requests for service, makes patient contact with more than 10,000 patients, and provides transport for 6,500 people.
- EMS provides healthy living and injury prevention information to 1,500 people.
- The out-of-hospital cardiac-arrest save rate for Orange County will be at least 20%.

Measures

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Requests for EMS Service	8,865	9,050	9,500	9,250	9,500
Average emergency response	8:26	8:24	8:45	8:54	9:20
Special event coverage hours	600	1200	1000	1200	1500
Number of emergency calls with response > 15 minutes	582	863	950	1006	1250

Budget Highlights

- The recommended budget includes the addition of four Paramedic positions to provide direct emergency medical services to patients. Significant increases in the number of dispatched emergency and actual transportation calls have created a need for add ional staff. This increase in permanent FTE's will result in a reduction in the amount of overtime monies (-$275,000) needed by the department.
- The Division is increasing its pass-through to the rescue squads for telephone, equipment rental and electricity by five percent.

Courts

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Courts (General Fund)						**Account: 7000**
Personnel Services	$4,500	$0	$4,500	$9,000	$0	$0
Operations	$153,261	$135,952	$177,500	$145,791	$154,901	$154,901
Capital Outlay	$20,914	$5,593	$0	$1,077	$15,000	$15,000
Total Expenditures	**$178,674**	**$141,545**	**$182,000**	**$155,868**	**$169,901**	**$169,901**

Major Services

- The County is required under section 74 of the NC General Statutes to provide space, equipment, and law books for the District Attorney's Office, Superior Court, the Clerk of Court and District Court

Budget Highlights

- Facility planning for the approximately 25,000 square foot expansion to the main courthouse is on-going, with the expected start of construction mid-year of FY 2006-07.

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Fire Districts

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Fire Districts *(Fire District Fund)*						
Cedar Grove	$136,826	$135,568	$154,887	$154,887	$159,619	$159,619
Chapel Hill	$562	$562	$562	$562	$566	$566
Damascus	$20,320	$22,262	$18,319	$18,319	$34,675	$34,675
Efland	$180,647	$180,647	$181,628	$181,628	$223,433	$223,433
Eno	$301,693	$310,861	$311,933	$311,933	$319,939	$319,939
Little River	$126,967	$147,935	$148,012	$148,012	$152,620	$152,620
New Hope	$294,346	$304,816	$344,613	$344,613	$342,619	$317,619
Orange Grove	$186,998	$189,569	$190,317	$190,317	$224,165	$224,165
Orange Rural	$379,000	$418,943	$487,997	$487,997	$530,041	$530,041
South Orange	$359,182	$369,480	$365,880	$365,880	$390,212	$390,212
Southern Triangle	$68,026	$78,470	$66,217	$66,217	$122,725	$122,725
White Cross	$115,454	$116,669	$116,732	$116,732	$120,513	$120,513
Total Fire District Expenditures	**$2,170,021**	**$2,275,782**	**$2,387,097**	**$2,387,097**	**$2,621,127**	**$2,596,127**
Offsetting Revenue	*$2,147,361*	*$2,302,476*	*$2,387,097*	*$2,490,961*	*$2,621,127*	*$2,596,127*
Net County Cost	**$22,660**	**($26,694)**	**$0**	**($103,864)**	**$0**	**$0**

Fire protection in the unincorporated areas of Orange County is provided in twelve tax supported fire districts. In most districts, fire services are provided under contract with various incorporated volunteer fire departments. In two cases, service is provided to district residents under agreements with municipal fire departments. In addition to fire protection, many of these departments provide first responder and early defibrillation services to medical emergencies within their district. Coordination of these services is provided by Orange County Emergency Management Services.

It is estimated that there are at least 350 fire fighters and first responders contributing more than 40,000 training and service hours in Orange County. Volunteers will respond to more than 5,000 fire and first responder calls by June 30, 2006.

Cedar Grove Fire District **$159,619**

- The tax rate for this district is recommended to remain at 7.30 cents for FY 2006-07.
- In FY 2005-06, the department continued their efforts to achieve all required training for their firefighters to meet the State requirements of level 1 and 2 certification, replaced 5 sets of old turnout gear and 10 old pagers, acquired a new automatic defibrillator to enhance life saving capabilities, and are currently in the process of receiving final bids for a replacement tanker.
- In FY 2006-07, the department will continue to train all firefighters at level 1 and 2 state certifications, will continue to recruit new members to increase membership, begin implementing with the County the new 3 department automatic mutual aid dispatch on all structure fires, and will start replacing their old radios to the new 800 MHz radios in order to interface with the County's new 800 MHz system.
- The department's five year plan includes continuing to recruit new members and training them to become certified firefighters; continue to apply for FEMA grants to assist in the purchase of items, such as 800 MHz radios, a new tanker, and firefighter protection equipment, renovate station #2 to include a training room, kitchen area, office space, and sleeping quarters in case they become a paid department in the future, and replace the heating system to make it more energy efficient.

Chapel Hill Fire District **$566**

- Protection for the six homes located in this district is provided by the Town of Chapel Hill Fire Department.
- The tax rate is recommended to remain at 1.9 cents for FY 2006-07.

Damascus Fire District **$34,675**
Southern Triangle Fire District **$122,725**

- North Chatham Volunteer Fire Department contracts with Orange County to provide services to the citizens in the Damascus and Southern Triangle districts of Orange County.
- The department requested that its current contract of $134,000 (less any reimbursement that North Chatham receives for municipal annexations) increase to $160,000 for fiscal year 2006-07. FY 2005-06 was the final year of a five year agreement with the Town of Chapel Hill to reimburse North Chatham for the annexation of Southern Village which occurred in FY 2001-02, this loss of revenue results in a reduction of approximately $49,000 for FY 2006-07.
- The increase in the contract is needed to cover the cost of purchasing new radios to interface with the County's new 800 MHz radio system, to cover the cost of 6 additional staff added to station #4, and the department completed the requirements for the rated district to be extended to 6 miles in both Orange and Chatham Counties, and are scheduled for a new rating inspection in August 2006 and hope to lower the insurance rates.
- The tax rate for these districts is recommended to increase by 1.40 cents, from 2.6 cents to 4.0 cents for FY 2006-07. The Board of Directors of the North Chatham Fire Department requests that FY 2006-07 represents the first year of a three year plan to match the tax rate of 6.0 cents, which Chatham County residents are currently paying. The contract costs of

- $160,000 represents approximately 8% of the total North Chatham Fire Department's annual budget of $1.9 million.

Efland Fire District **$223,433**

- The tax rate for this district is recommended to increase by .750 cents, from 3.475 to 4.225 for FY 2006-07. This increase is needed to cover the additional costs associated with purchasing new 800 MHz radios to interface with the County's new 800 MHz radio system, and the additional equipment and volunteer training costs as a result of offering First Responder services to its citizens, as well as trying to maintain a reserve account for new truck purchases and the future construction of a sub-station.
- In FY 2005-06, the department currently has 16 firefighters who are working on completing their firefighter level one and two training, and 16 firefighters who are certified in emergency rescue services, and 20 who are certified First Responders, with a total roster of 38 members. The department also has four high school youths participating in their Junior Firefighter Program. In October of 2005, the department started a First Responder program. The department purchased a tract of land to establish a satellite station, in order to enhance their response time to the western part of their district. This will enhance their response time to the western part of their district. The district has applied for grant funds to help offset some of the cost of purchasing 800 MHz radios.
- In FY 2006-07, the department plans to continue fire prevention, firefighter assistance, level 1 and 2 training, and First Responder training, begin work on the planning stages for a second station, and specify and order a third engine that is required because of low flow hydrants in their district; this engine will ensure that the district can maintain their ISO rating of 7.
- The department's five year plan includes continuing to work toward the goal of purchasing apparatus outright instead of financing, developing a plan to build a substation in two phases, with the first phase of constructing equipment bays projected to begin during FY 2007-08, and continuing to work on plans for phasing in paid personnel as their call volume grows.

Eno Fire District **$319,939**

- The tax rate for this district is recommended to remain at 5.70 cents for FY 2006-07.
- In FY 2005-06, the department hired an architect so work could begin on station #2, added 6 new first responders, and added 2 new paid personnel.
- In FY 2006-07, the department plans purchase new 800 MHz radios to interface with the County's new 800 MHz system, to start construction and have station #2 in service, purchase a new rescue engine, and establish a mutual aid contract with the City of Durham.
- The department's five-year plan includes the operation of station #2, achieve an ISO rating of 7 or better, and purchase a new brush truck.
- The district serves over 6,000 residents with numerous churches and businesses.

Little River Fire District **$152,620**

- The tax rate for this district is recommended to remain at 4.60 cents for FY 2006-07.
- In FY 2005-06, the department paid the debt in full on the last purchased pumper/tanker, purchased a thermal imaging camera, 2 additional defibrillators, additional pagers, purchased new computers and reporting software, installed 4 new pond hydrants, applied for FEMA grant funds to help offset the cost of interfacing with the County's new 800 MHz system, and hosted a multi-agency training exercise.
- In FY 2006-07, the department plans to implement the new 800 MHz system, replace personal protective gear, and replace air packs that are no longer compliant with current standards.
- The department's five-year plan includes replacing their 26 year old tanker, and continue to update firefighter equipment as needed.

New Hope Fire District **$317,619**

- The tax rate for this district is recommended to increase by .50 cents, from 6.25 cents to 6.75 cents for FY 2006-07. This increase is needed to help pay for much needed maintenance and repair at Station #2, to help cover some of the increases in their operating costs related to rising fuel/energy costs, as well as increased insurance premiums, and due to increased call volume because of the new countywide mutual aid agreement that sends 3 departments on structural calls. This district finds itself in a unique position due to recent annexations, which has decreased the size of the district, but due to its proximity in the County has actually seen their call volume increase due to the new countywide mutual aid agreement.
- In FY 2005-06, the department continued firefighter level one and two training, continued work on lowering its ISO rating, and implemented a college program that recruits volunteer students from UNC who help with calls and chores and stay at the station overnight and on weekends.
- In FY 2006-07, the department will continue firefighter level one and two training, and continue to work towards lowering the district's ISO rating, and make repairs and updates to Station #2, which was built in 1975.
- The department's five-year plan includes measures to lower their ISO rating, and replacement of a fire engine.

Orange Grove Fire District **$224,165**

- The tax rate for this district is recommended to increase by .50 cents, from 3.40 cents to 3.90 cents for FY 2006-07. This increase is needed to help offset the costs of purchasing new 800 MHz radios to interface with the County's new system, and to cover some of the rising fuel costs to operate their vehicles and rising heating costs to heat their station.
- In FY 2005-06, the department added a part time supervisory position to work with the paid staff and to focus on the required reports and manage special projects, replaced the floor covering in the station and painted the truck bays, continued to focus on training and personnel retention with emphasis on recruiting new members, and reduced their debt by over $80,000 by making an extra $50,000 payment on their truck mortgage.

- In FY 2006-07, the department will be purchasing 800 MHz radios to join in the County's effort to convert to this system, begin a regular access inspection program that involves checking access to long driveways to ensure emergency equipment can gain access, will be inspecting and upgrading water supply points, and hope to add several in order to increase their coverage and reduce distances that they may have to transport water to fires.
- The department's five year plan is to accommodate the rapid growth occurring within the district by monitoring responses to determine if additional paid staff is needed, and to gain access to development plans submitted within the district so they are aware of proposed subdivisions that may ultimately impact their response, and will replace a tanker in FY 2009-10.

Orange Rural Fire District **$530,041**

- The tax rate for this district is recommended to remain at 5.60 cents for FY 2006-07.
- In FY 2005-06, the department added 3 new firefighters to its staff, started officers in fire arson investigation training, qualified all officers as Fire Instructor Level 2, gained 6 more water points for the rural district, renovated station 2 to accommodate paid staffing, replaced water tank in brush truck, replaced both extension cylinders on ladder truck, and hosted training exercises for the county fire departments.
- In FY 2006-07, the department plans to seek FEMA grant funds to replace worn/non-compliant gear, reduce debt on a 2005 tanker lease, have the service area converted to a six-mile fire district, train all personnel to gang and occult recognition, recruit and train additional volunteer personnel, initiate three department response to all structural alarms for personnel safety, and seek opportunities to increase public education and injury prevention program awareness.
- The department's five year plan includes the replacement of a squad truck, build a third station in the Town of Hillsborough area, locate and purchase site for a fourth station for the rural district, train all paid staff to rescue technician, replace brush truck, replace SCBA fill station and compressor, and purchase three additional thermal imaging cameras.

South Orange Fire District **$390,212**

- Fire protection for residents in this district is provided under contract between the County and the Town of Carrboro Fire Department. Based on relative shares of service calls and tax base, district residents pay less than one quarter of the Carrboro Fire Department's costs.
- The tax rate for this district is recommended to remain at 9.20 cents for FY 2006-07.

Southern Triangle Fire District (See Damascus Fire District)

- Refer to the section regarding Damascus Fire District for this department's achievements.
- North Chatham Volunteer Fire Department serves people in this district as well as those in the Damascus area.

White Cross Fire District **$120,513**

- The tax rate for this district is recommended to remain at 4.20 cents for FY 2006-07.
- In FY 2005-06, the department working with consulting engineers, applied for and received State approval and permits to upgrade to a low pressure septic system, which will allow for future renovations and additions to the station. Work on this system is expected to be completed by June 2006.
- In FY 2006-07, the department plans to purchase necessary 800 MHZ radio equipment to upgrade to the County's new 800 MHz system, hire a full time firefighter to work during the daytime 8 hours a day, 5 days a week, and contract with an architectural firm to do a design/development project for the renovation and addition to the existing station.
- The department's five-year plan includes the completion of the building addition design, procure a contract for the initial phase of construction for the building addition, and complete design and specifications for a new combination pumper/tanker truck.

Non-Departmental Summary

Public Safety

Listed below are appropriations for non-departmental Public Safety related funds and entities.

	2003-2004 Actual Expenditures	2004-2005 Actual Expenditures	2005-2006 Original Budget	2005-2006 12 Month Estimate	2006-2007 Department Requested	2006-2007 Manager Recommends
Public Safety						
Fire Safety Protection Study	$0	$0	$25,000	$25,000	$0	$0
Mental Health Reform Reserve	$0	$0	$44,816	$0	$0	$0
OCJCPC Matching Funds	$14,390	$15,148	$10,913	$16,182	$23,085	$23,085
Public Safety Communication Study	$36,837	$2,047	$0	$2,047	$0	$0
Reserve for Court Operations	$0	$0	$0	$0	$400,000	$400,000
Reserve for Fire and Rescue Study Outcomes	$0	$0	$0	$0	$100,000	$100,000
Public Safety Total	**$51,227**	**$17,194**	**$80,729**	**$43,229**	**$523,085**	**$523,085**
Office of Juvenile Justice Pass Through Funds						
Behavior Skills Counseling	$2,400	$10,600	$12,000	$12,000	$0	$0
Boomerang	$0	$0	$0	$0	$15,000	$15,000
Dispute Settlement	$29,500	$36,000	$35,800	$35,800	$40,500	$40,500
JCPC Administration	$0	$0	$15,500	$15,500	$15,500	$15,500
Familfirst	$40,000	$18,750	$0	$0	$0	$0
Governor's Crime Commission	$0	$10,109	$9,215	$9,215	$7,989	$7,989
Hillcrest Youth Shelter	$7,967	$7,934	$10,000	$10,000	$10,000	$10,000
Psychological Intensive Services Program	$5,529	$13,318	$28,000	$18,891	$15,000	$15,000
JOCCA Teen Court (Resolve/Mediation)	$40,000	$0	$0	$0	$0	$0
JOCCA-Summer Youth Program	$8,000	$0	$0	$0	$0	$0
Mental Health Association	$0	$0	$0	$45,585	$37,204	$37,204
OCJCPC Unallocated Funds	$0	$0	$0	$0	$16,570	$16,570
OPC Clinical Case Management	$12,000	$11,000	$5,644	$15,644	$17,646	$17,646
Project Turn Around	$44,335	$49,047	$41,510	$41,510	$31,836	$31,836
Shaeffer House	$58,000	$64,632	$29,816	$0	$0	$0
Volunteers for Youth	$30,761	$38,000	$38,000	$47,000	$51,000	$51,000
Volunteers for Youth - Teen Court	$0	$32,000	$32,000	$32,000	$32,000	$32,000
Office of Juvenile Justice Pass Through Funds Total	**$278,492**	**$291,390**	**$257,485**	**$283,145**	**$290,245**	**$290,245**
Public Safety and Juvenile Justice Pass Through Funds Total	**$329,719**	**$308,584**	**$338,214**	**$326,374**	**$813,330**	**$813,330**

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Public Safety Non-Departmentals

JCPC – Orange County Match **$23,085**
These funds fulfill the Orange-Chatham Justice Partnership requirement for the County to provide a 30% match for all JCPC funded agencies.

Reserve for Court Operations **$400,000**
With construction of the new Justice Facility and renovation of the New Courthouse scheduled to begin mid-year, there is a need to temporarily relocate court operations to another site that is yet to be determined. This account provides a reserve fund that would be used for that purpose.

Reserve for Fire and Rescue Study Outcomes **$100,000**
Funding in this account establishese a reserve fudn that the Board could allocate to address outcomes from the pending Fire and Rescue Study.

Office of Juvenile Justice Pass Through Funds:

Boomerang **$15,000**
Boomerang is an alternative-to-suspension program, serving students from the Chapel Hill-Carrboro City Schools. In lieu of spending their out-of-school suspensions at home, Boomerang provides a safe, structured environment geared towards keeping students on pace with their schoolwork while understanding and identifying any unmet mental health or substance abuse needs.

Orange Dispute Settlement Center: Victim (Resolve/Mediation) **$40,500**
This program provides assistance to the juvenile justice system by helping offenders to understand the impact of their actions, and thereby reducing recidivism. A primary component is to schedule face-to-face meetings between the juvenile offenders and their victims. These meetings are facilitated by trained DSC mediators, and organized by DSC staff. The meetings are designed to build empathy and understanding of the human consequences of the youth's criminal actions. The RESOLVE program will help the juvenile courts and juvenile court counselors to hold offenders accountable for their actions. This program will provide assistance to the juvenile justice system to help offenders understand the impact of their actions, and thereby reduce recidivism. Restorative justice is a shift from our traditional system of retribution toward a focus of repairing the damage caused by crime to victims and the community. The program has these three components: intervention, prevention and collaboration.

JCPC Administration **$15,500**
Administrative funds are used to support the County's Criminal Justice Program Coordinator position and to provide administrative support to the Orange-Chatham Justice Partnership.

Governor's Crime Commission Grant **$7,989**
Recipient - District Court Judges Office, Judicial District 15B - NC Administrative Office of the Courts. This grant will pay for a position to serve as a coordinator between the courts and the school systems focusing on school suspensions and truancies in hopes of reducing the number of youth suspended from school.

Hillcrest Youth Shelter **$10,000**

Hillcrest is an emergency shelter in Sanford, which provides temporary shelter and related services to youth in Orange County who are determined to be in need of out-of-home placement. The program targets youth who are characterized as abused, neglected, dependent, delinquent, runaway, homeless, or at-risk of becoming one of these. Hillcrest residents will participate in a counseling regimen, which includes testing and evaluation and both group and individual sessions with the staff psychologist. While residing at Hillcrest, the youth are required to participate in the Education Program five days a week. The Education Coordinator either obtains assignments from the home school of the youth or creates weekly academic assignments for the residents.

Psychological Services/Intensive Services **$15,000**

Through family risk and needs assessments, the 15B Juvenile Justice Office has identified and targeted youth having severe emotional and psychological problems. Through a contract with a licensed Court Psychologist, assessments, evaluations, and counseling will be provided to these identified youth. With this information, the Juvenile Justice Office will be able to develop a more thorough case plan and identify any mental health and other community related issues that create risks for youth.

Mental Health Association **$37,204**

The Mental Health Association of Orange County provides parent/family counseling to at-risk and adjudicated youth through referrals from Juvenile Services and Orange-Person-Chatham Mental Health case managers. Services provided include child and family team meetings, school conferences and youth planning team meetings.

OCJCPC Unallocated Funds **$16,570**

OPC Clinical Case Manager **$17,646**

OPC has established a case management program which ensures timely assessment and case management services for juveniles in Orange and Chatham counties who appear to be significantly impaired and in need of mental health treatment. This program enhances the court's ability to make timely professionally directed decisions regarding the mental health needs of children. To the extent possible, this case management service prevents inappropriate placement in detention, training schools and assists the courts with identification of appropriate treatment options.

Project Turnaround **$31,836**

The goal of Project Turnaround is to address the substance abuse problem among juvenile offenders in Orange and Chatham Counties. The goal is to engage juvenile offenders in treatment/education up to 15 months focusing them on becoming totally drug free (including alcohol), remaining in school and attending all classes, improving family interactions and relationships with parents, and becoming law-abiding juveniles.

Volunteers for Youth **$51,000**

This agency allows delinquent youths the opportunity to repay society for their destructive behavior. Through community service, young people are taught accountability for their actions and respect for the rights of others. Also, by working one-on-one with the volunteer work-site supervisors, they develop job skills and explore career opportunities, which ultimately helps to build their self-esteem. Community Service/restitution programs have proven to be one of the most effective types of programming in preventing court involvement. This program proposes to serve youth with community service placements to fulfill their court requirements.

The Restitution Program is also the only program in Orange County that addresses the monetary restitution requirements of juvenile offenders. Because of the lack of viable employment options and transportation, many juvenile offenders would be unable to pay their court-ordered restitution without this program. Most juvenile referrals are 7 to 17 years old. Without this program, victims would not receive compensation. If juvenile offenders are unable to pay their restitution, they are rendered incapable of taking responsibility for their actions. The program will guide and assist youth ordered to make monetary and/or community service restitution to fulfill their obligation by setting up work sites and community projects. Through this realization, participants will learn behavior norms, which will eventually exclude undisciplined behavior.

Volunteers for Youth – Teen Court **$32,000**

Teen Court is a diversion program for petty juvenile court offenders. Adult volunteers train youth volunteers to act as officials of the court who hear the complaints and determine appropriate sanctions for peers who have admitted to violating the law. By diverting first-time, petty offenders from the juvenile court system, Teen Court reduces the backlog of cases and ultimately allows more time for serious offenses. Offenders are given the opportunity to resolve their charge without obtaining an official court record. The youth volunteers benefit by being given the opportunity to learn about the court system and by exposing themselves to the concept of community service.

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Education

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Current Expenses *(General Fund)*						***Account: 8000***
Orange County Schools	$17,205,030	$17,920,336	$19,608,329	$19,608,329	$24,757,408	$20,672,387
Chapel Hill/Carrboro City Schools	$27,479,294	$28,816,278	$30,372,967	$30,372,967	$31,317,996	$33,121,357
Total Current Expense	**$44,684,324**	**$46,736,614**	**$49,981,296**	**$49,981,296**	**$56,075,404**	**$53,793,744**
Recurring Capital						
Orange County Schools	$684,328	$772,867	$881,750	$881,750	$941,520	$941,520
Chapel Hill/Carrboro City Schools	$1,093,030	$1,242,787	$1,408,508	$1,408,508	$1,458,480	$1,458,480
Total Recurring Capital Expense	**$1,777,358**	**$2,015,654**	**$2,290,258**	**$2,290,258**	**$2,400,000**	**$2,400,000**
Long Range Capital						
School Capital	$1,809,981	$2,385,864	$4,444,072	$4,444,072	$4,155,562	$4,155,562
Total Long Range Capital	**$1,809,981**	**$2,385,864**	**$4,444,072**	**$4,444,072**	**$4,155,562**	**$4,155,562**
Debt Service						
Principal & Interest Schools General Obligation Bonds	$10,067,805	$10,577,036	$10,734,136	$10,734,136	$12,391,387	$12,391,387
Principal Non-General Obligation Schools	$3,016,363	$3,086,645	$3,140,673	$3,140,673	$3,682,859	$3,682,859
Interest Non-General Obligation Schools	$1,220,196	$1,072,158	$821,255	$821,255	$1,525,322	$1,525,322
Total Education Debt Service	**$14,304,364**	**$14,735,839**	**$14,696,064**	**$14,696,064**	**$17,599,568**	**$17,599,568**
Other School-Related Programs						
School Health Nursing Initiative	$0	$0	$505,289	$505,289	$537,289	$537,289
School Social Workers	$0	$122,118	$281,727	$291,727	$500,230	$500,230
Reserve for Fair Funding for Schools	$0	$0	$0	$0	$0	$800,000
Total Other School-Related Programs	**$0**	**$122,118**	**$787,016**	**$797,016**	**$1,037,519**	**$1,837,519**
Total Education Expenses	**$62,576,027**	**$65,996,089**	**$72,198,706**	**$72,208,706**	**$81,268,053**	**$79,786,393**

Note: In addition to the funding outlined here, in fiscal year 2006-07 CHCCS anticipates receiving approximately $14.4 million from its district tax proceeds.

In North Carolina, each county is responsible for supplementing state and federal appropriations to public education. Local current expense appropriations are allocated to each school system based on an equal amount per pupil. In addition, counties provide funds to each system for recurring and long-range capital projects. School systems in North Carolina do not have separate taxing authority and are not allowed to issue debt for school construction and renovation projects. Therefore, issuance and repayment of long-term debt, such as general obligation bonds and private placement loans, are the responsibility of county government. Many school units in the state also have special district taxes. These voter-approved taxes, levied within the unit's boundaries, further supplement county funding.

Student Enrollment Projections

In accordance with North Carolina General Statutes, the State Department of Public Instruction (DPI) certifies the estimated number of students who will attend public school in each district during the next academic year. These numbers are available to the Boards of Education and

Board of County Commissioners in March of each year and are often referred to as the March ADM (Average Daily Membership) numbers. DPI allows counties to modify these totals to incorporate the number of students residing in each district who are expected to attend charter schools the following academic year. The resulting total projected student populations for each system are multiplied by the per pupil appropriation approved by the Board of County Commissioners to determine the total current expense appropriation for each district.

- **Student Enrollment Projections for the Orange County Schools**

  Based on DPI projections, the Orange County School district enrollment for fiscal year 2006-07 totals 6,737, a decrease of 22 students from the March 2005 projections. Currently enrolled charter school students total 254, the same number as last year at this time. This brings the total district enrollment to 6,991.

- **Student Enrollment Projections for the Chapel Hill-Carrboro City Schools**

  The Chapel Hill-Carrboro City School District DPI projections total 11,084, reflecting an increase of 338 when compared to the March 2005 projections. Currently enrolled charter school students total 117, the same as last year at this time. This brings the total district enrollment to 10,201.

2006-07 Enrollment Projections

	CHCCS	OCS	Total
March 2006 Department of Public Instruction ADM Planning #s			
	11,162	6,806	17,968
Less: Out of District	78	69	147
	11,084	6,737	17,821
Plus: March 2005 Charter Students	117	254	17,821
Total Budgeted Students	**11,201**	**6,991**	**18,192**
	61.57%	38.43%	

2005-06 Enrollment Projections

	CHCCS	OCS	Total
March 2005 Department of Public Instruction ADM Planning #s			
	10,824	6,811	17,635
Less: Out of District	78	52	130
	10,746	6,759	17,505
Plus: March 2005 Charter Students	117	254	371
Total Budgeted Students	**10,863**	**7,013**	**17,876**
	60.77%	39.23%	

Current Expense
As stated earlier, local current expense funding supplements State and Federal funds received by each district for the operation of the schools. North Carolina law requires boards of county commissioners to provide equal per pupil appropriations to each system in counties that have more than one school administrative unit, as is the case in Orange County.

It is important to note that the Chapel Hill-Carrboro City School system also receives proceeds from a special district tax approved many years ago by the voters of that district. At this time, the Orange County School system does not have a similar taxing authority.

For fiscal year 2006-07, the recommended local per pupil allocation totals $2,957 per student for each of the 18,192 students in the two school systems. This represents an increase of $161 from the 2005-06 approved per pupil allocation of $2,796.

- **Current Expense Funding for the Orange County Schools**

  The approved budget provides the District with an additional $1,064,058 for a total appropriation in current expense funding of $20,672,387. This level of funding is $4,085,021 less than the $24,757,408 requested by the Orange County Board of Education.

- **Current Expense Funding for the Chapel Hill/Carrboro City Schools**

  For the Chapel Hill-Carrboro City Schools, the approved budget increases the current year funding level by $2,748,390 and brings the total General Fund funding for the District to $33,121,357. This amount is $1,803,361 more than the amount requested by the Chapel Hill-Carrboro Board of Education.

- **District Tax – Chapel Hill-Carrboro City Schools**

  The approved budget maintains the district tax rate at 18.34 cents. Each penny on the Chapel Hill-Carrboro district tax rate for fiscal year 2006-07 is expected to produce $788,948. Anticipated revenue from this special tax is estimated to generate an additional $1,292 per student for the district. Anticipated revenue from district tax proceeds for fiscal year 2006-07 totals $14,469,300. This amount is $3,976,282 less that the amount requested by the Chapel Hill-Carrboro Board of Education.

Per Pupil Allocations to Each District
State Mandated Funding Formula

	CHCCS	OCS	Total
# of Students Budgeted in Fiscal Year 2005-06	10,863	7,013	17,876
Projected Increase/(Decrease) in Students for Fiscal Year 2006-07	338	(22)	316
Total Projected Students (including charter students) for Fiscal Year 2006-07	**11,201**	**6,991**	**18,192**
Recommended County Per Pupil Allocation	2,957	2,957	2,957
Total Recommended Current Expense Funding for Fiscal Year 2006-07	$33,121,357	$20,672,387	$53,793,744
Total Approved Current Expense Funding FY 2005-06	$30,372,967	$19,608,329	$49,981,296
Recommended Increase in Funding for FY 2006-07	$2,748,390	$1,064,058	$3,812,448
Requested Current Expense Funding	$31,317,996	$24,757,408	$56,075,404

Recurring Capital

Recurring capital outlay funding supports Category I (facility improvements), Category II (equipment and furnishings), and Category III (vehicles and bus purchases) expenditures. The equal per pupil allocations required by law for current expense appropriations are not applicable to this category of local school funding.

For fiscal year 2006-07, the recommended budget includes total funding for recurring capital at $2,400,000, the equivalent of 2 cents on the ad Valorem tax rate, an increase of $109,742 over the 2005-06 approved allocation. Of the total, recurring capital for the Chapel Hill-Carrboro City Schools totals $1,458,480, and Orange County Schools' allocation totals $941,520.

Long-Range Capital and School Capital Projects

The County plans and programs long-range school capital funding through the County's Capital Investment Plan (CIP). Projects are funded by a combination of State and local bonds, non-bond financing and pay-as-you-go funding sources. The latter include dedicated half-cent sales tax revenues and property tax earmarked under the Board's Capital Funding Policy. With the updated Capital Funding Policy adopted by the Board in May 2005, North Carolina Public School Building Capital funds and School Construction Impact Fees offset School related debt service associated with construction of new school seats. A list of all projects included in each

district's funding plan for 2006-07, as well as details about both bond and pay-as-you-go school capital projects, will be forthcoming during the budget work session scheduled for June 2006.

Debt Service

These funds repay principal and interest due on School related debt including general obligation bonds and private placement loans. In summary, school debt service payments have increased by $2.9 million from the approved 2005-06 budget. For detailed information related to these financing sources, please refer to the Debt Service narrative included in the non-Departmental section of this document.

Total Funding for Operations and Recurring Capital by School District

The chart below shows the total approved funding for operations and recurring capital for the two districts for the 2006-07 fiscal year. This does not include long-term capital investments or debt service.

	Orange County Schools	**Chapel Hill Carrboro City Schools**
Current Expense	$20,672,387	$33,121,357
Recurring Capital	$941,520	$1,458,480
District Tax	$0	$14,469,300
Total Funding by District	**$21,613,907**	**$49,049,137**
Projected Student Enrollment	*6,991*	*11,201*

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Debt Service

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommends
Debt Service *(General Fund)*						***Account: 3800/8800***
Principal - Schools General Obligation Bonds	$10,067,805	$10,577,036	$10,734,136	$10,734,136	$12,391,387	$12,391,387
Service Charge - Schools	$142	$0	$0	$0	$0	$0
Principal - Non-General Obligation Debt - Schools	$3,016,363	$3,086,645	$3,140,673	$3,140,673	$3,682,859	$3,682,859
Interest - Non-General Obligation Debt - Schools	$1,220,196	$1,072,158	$821,255	$821,255	$1,525,322	$1,525,322
Total School Debt Service	***$14,304,507***	***$14,735,839***	***$14,696,064***	***$14,696,064***	***$17,599,568***	***$17,599,568***
Principal - County General Obligation Bonds	$772,200	$940,498	$1,533,570	$1,483,570	$1,394,308	$1,394,308
Interest - County General Obligation Bonds	$815,745	$1,042,519	$1,671,485	$1,671,485	$1,212,661	$1,212,661
Principal - Non-General Obligation Debt - County	$694,194	$823,402	$1,222,005	$1,222,005	$2,154,902	$2,154,902
Interest - Non-General Oblitation Debt - County	$229,512	$172,169	$588,651	$588,651	$1,017,804	$1,017,804
Total County Debt Service	***$2,511,652***	***$2,978,588***	***$5,015,711***	***$4,965,711***	***$5,779,675***	***$5,779,675***
Total Debt Service Expenditures	**$16,816,158**	**$17,714,427**	**$19,711,775**	**$19,661,775**	**$23,379,243**	**$23,379,243**

The chart located on the last page of this section provides detailed information regarding the County's outstanding debt.

Principal (School Related General Obligation Bonds) $7,315,660
Interest (School Related General Obligation Bonds) $5,075,727
These funds repay the principal and interest due on School-related general obligation bonds.

Principal (School Related Non-General Obligation Debt) $3,682,859
Interest (School Related Non-General Obligation Debt) $1,525,322
These funds repay principal and interest on school related non-general obligation bonds for the two school districts.

Principal (County Related General Obligation Bonds) $1,394,308
Interest (County Related General Obligation Bonds) $1,212,661
These funds repay the principal and interest due on County-related general obligation bonds.

Principal (County Related Non-General Obligation Debt) $2,154,902
Interest (County Related Non-General Obligation Debt) $1,017,804
These funds repay the principal and interest on non-general obligation debt

Debt Management

Orange County's primary objective in managing the amount of debt issued to meet long-term capital needs is to keep the level of indebtedness within available resources. Recently the Board adopted a debt management policy that establishes parameters, procedures and other objectives related to debt issuance. The policy is included in the Appendix of this document. The table below compares the County's current level of debt with the levels outlined in the Debt Management Policy:

County's Debt Level for Fiscal Year 2006-07			
	Per county's Adopted Debt Management Policy	Legal Debt Limit per NC General Statue	As included in FY 06-07 Recommended Budget
Annual Debt Service Payments as a Percentage of General Fund Expenditures	No greater than 15%	N//A	13.5%
Total Outstanding Debt as a Percentage of Total Assessed Valuation	No greater than 3%	No greater than 8%	1.6%

It is important to note that the amount of debt service shown in this section is for long term debt related to County and School capital projects. The County also has some smaller installment purchases that are budgeted in individual departmental budgets. The annual amount of these payments for 2006-2007 is less than $25,000.

Bond Ratings

The County has excellent bond ratings:

- **Fitch IBCA- AAA**
- **Standards and Poors – AA+**
- **Moodys – Aa1**
- **North Carolina Municipal Council - 87**

Transfers to Other Funds

Transfers to Other Funds *(General Fund)*	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended *Account: 9000*
Grant Projects	$87,260	$25,248	$71,930	$71,930	$80,661	$80,661
School Capital	$1,809,981	$2,385,864	$4,444,072	$4,444,072	$4,155,562	$4,155,562
County Capital	$1,913,943	$837,465	$2,937,364	$2,937,364	$2,770,374	$2,770,374
Revaluation	$193,277	$155,611	$85,000	$50,000	$50,000	$50,000
Efland Sewer	$137,500	$80,000	$85,000	$85,000	$100,000	$100,000
Affordable Housing	$78,000	$254,000	$270,360	$270,360	$270,360	$270,360
Transfer to JCPC (County Match)	$11,520	$11,520	$11,520	$11,520	$11,500	$11,500
Sportsplex	$0	$0	$0	$163,435	$700,000	$700,000
Total Transfer to Other Funds	**$4,231,481**	**$3,749,708**	**$7,905,246**	**$8,033,681**	**$8,138,457**	**$8,138,457**

Transfer to Orange-Chatham Justice Program **$11,500**

Criminal Justice Partnership Program-These funds provide the County match for the Criminal Justice Partnership Program. This match, along with grant funding from the Criminal Justice Partnership Program and the State Office of Juvenile Justice finance the County's Criminal Justice Program Coordinator position.

Transfer to School Capital **$4,155,562**
Transfer to County Capital **$2,770,374**

These transfers provide pay-as-you-go funds for School and County capital projects identified in the Capital Investment Plan (CIP).

Transfer to Revaluation **$50,000**
This transfer allocates funds to the Revaluation fund to pay for the revaluation of real property in the County. State Statutes require a revaluation of real property to be completed at least every eight years. Orange County has adopted a quadrennial revaluation cycle, with the most recent revaluation having taken effect on January 1, 2005. *(See the Assessor's Department Budget in the Taxation and Records Section of this budget for more information)*.

Transfer to Efland Sewer Enterprise Fund **$100,000**
This transfer provides funds to supplement money received from sewer charges. *(See the Efland Sewer Enterprise Fund budget in the General Services section of this budget for more information).*

Transfer to Affordable Housing Reserve **$270,360**

This transfer reserves funds to address long-term housing needs for decent and affordable housing in Orange County as well as fund the Urgent Repair Program.

Transfer to Grant Projects **$80,661**

This transfers allocates general fund dollars to the grants fund for three programs in the Health Department that have experienced reductions in State and Smart Start funding over the past two years: Intensive Home Visiting ($30,289), Enhanced Child Service Coordination ($8,805), Child Care Heath Consultant ($9,474) and Senior Health Coordination-Wellness Program ($32,093).

Transfer to Sportsplex **$700,000**

In December 2005, the County purchased the Sportsplex located in Hillsborough. Under a current contractual arrangement, a third party, Recreation Factory Partners, manages and operates the facility for a fee. This transfer provides sufficient funds to pay the annual debt service (principal and interest) associated with the purchase ($521,417) with the remainder for operations.

Long Range Capital Plan

Further discussions regarding Long Range Capital Plans for the County and the School Districts will occur during the June 2006 worksessions.

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Solid Waste/Landfill Operations

Summary

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12 Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
By Program *(Enterprise Fund)*						
Administration	$864,095	$862,673	$1,012,974	$1,116,174	$1,249,851	$1,247,947
Landfill Operations	$1,988,700	$2,219,642	$2,989,407	$3,038,260	$3,089,660	$3,083,612
Recycling Operations	$3,057,616	$3,296,304	$2,623,919	$2,957,410	$2,725,529	$2,721,579
Sanitation Operations	$0	$0	$0	$0	$0	$0
Total Expenditures	**$5,910,411**	**$6,378,619**	**$6,626,300**	**$7,111,844**	**$7,065,040**	**$7,053,138**
Equipment Reserve Allocation*	$0	$1,539,534	$1,240,067	$1,240,067	$1,291,732	$1,291,732
Total Expenditures and Allocations	**$5,910,411**	**$7,918,153**	**$7,866,367**	**$8,351,911**	**$8,356,772**	**$8,344,870**
Offsetting Revenue	*$5,910,411*	*$7,918,153*	*$7,866,367*	*$8,351,911*	*$8,356,772*	*$8,344,870*
County Costs (net)	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
Total Expenditures	**$5,910,411**	**$7,918,153**	**$7,866,367**	**$8,351,911**	**$8,356,772**	**$8,344,870**

* these funds are earmarked for specific purchases of equipment and vehicles, as well as costs of construction projects to be expensed in FY 2007-08 and future years to continue necessary solid waste, recycling and reduction programs.

Budget Overview

The FY 2006/07 budget reflects the following new programs or program expansions within the Recycling Division:

- Proposed Curbside Recycling program expansion includes the addition of mixed paper to materials serviced by both Urban and Rural Curbside Recycling Programs effective October 1, 2006. FY 2006-07 expenditures for the expansion are $118,473, plus an estimated net loss of revenue of $21,754, for a total budget impact of approximately $140,000. There would be recurring expenditures in subsequent years of about $76,740 annually to pay debt service on the 30,000 new recycling bins. The expansion is expected to generate an additional 654 tons of recycled materials annually.
- Proposed Food Waste Recycling Program expansion to include the addition of 2 large or 3-5 medium food waste generators resulting in the diversion of an additional 200 tons/year of Food Waste. The FY 2006-07 budget impact for this program expansion is $16,000.
- Proposed addition of County-provided free hazardous waste disposal for Orange County based Conditionally Exempt Small Quantity Generators (CESQG). CESQG hazardous wastes are those wastes generated by small businesses in a quantity that is below federal prescribed limits. Orange County currently maintains a collection program for these small quantity generators that requires the business to pay for proper disposal of these wastes (as opposed to household hazardous wastes that are managed at no cost

to citizens). Given the lack of substantive participation by local businesses (and probable improper disposal of some of these wastes in large part due to the required fees), staff recommends modifying the existing CESQG program by accepting the CESQG wastes, but eliminating the charges to the businesses.
The FY 2006-07 budget impact is $16,000, of which $2,000 will be used for advertising, and $14,400 in contracted services for disposal of the hazardous waste.

Other Key Issues Concerning the FY 2006/07 Budget include:

- Transfer Station Design and Permitting
  The FY 2006/07 Budget contains $420,000 for the design and permitting of a transfer station, and relocation of ancillary facilities. Presently, the site is assumed to be Eubanks Road. An additional $200,000 could be budgeted in FY 2007/08 for bidding and negotiation, project administration, construction management, etc. It is assumed that the overall project could exceed $4,000,000, which would include relocation of the Eubanks Road Convenience Center, and would be wholly debt financed, unless fund balance would allow some down payment.

  The facility must be available for use by mid-year 2010. It is expected that within the coming budget year the BOCC will determine a location for the facility. Once the location is selected, the design and permitting must begin immediately in order to provide for some level of preserved landfill capacity. Failure to move deliberately with finalizing a location will likely eliminate the opportunity for preserving any landfill capacity. There would be additional costs for land acquisition should the BOCC decide to locate the facility elsewhere.

- Status of Debt Service Financing
  Beginning in FY 2003/04 the Solid Waste Enterprise Fund began paying debt service on equipment purchased the prior year. Prior to FY 2002/03 the enterprise fund had never borrowed money for any purpose. Over the ensuing years, considerable use of debt financing has occurred, largely due to favorable interest rates. During that time, debt service payments have grown from $296,723 in FY 2003/04 to an estimated $1,005,360 in FY 2006/07. Given future projected expenditures, these annual debt service payments will continue to escalate over the next few years, particularly as they relate to the transfer station, operations center, possible development of an organics recycling facility, possible relocation of additional convenience centers, possible development of a new recycling drop-off site in Southern Village, continued financing of replacement equipment/vehicles, and likely increases related to implementation of a new solid waste management plan.

- Equipment Replacement
  Two capital equipment items are scheduled to be replaced in FY 2006/07. One is a Track Hoe ($248,250) and the other is an Articulated Truck ($398,576). Both are proposed to be debt financed, given the continued favorable interest rates. The $646,826 previously set aside in the Equipment Replacement Reserve Fund for the purchase of the replacement equipment is released from the fund as revenue available (contribution from equipment reserves) in the proposed budget.

  The Track Hoe is used to load white goods and clean metal for hauling to market and for loading the grinder hopper during grinding operations. The Articulated Truck is used for hauling soil from the borrow areas to both landfills for daily, intermediate, and final cover and general mulch/soil hauling at the landfill site.

- Proposed 3-R Fee Increase

A prominent feature of the proposed FY 2006/07 budget is the recommendation of 3-R Fee increases. The recommended increases, assuming a 96.5% collection rate, are:

Fee Type	Current Rate	Proposed Rate*
Basic	$27.00	$34.00
Multi-Family	$14.00	$16.00
Rural	$16.00	$22.00
Urban	$39.00	$41.00

**The Waste Reduction, Reuse, and Recycling (WRRR) proposed fee would include the following: Basic Fee ($34.00), Multi-Family ($16.00 added to Basic Fee, for a total of $50.00), Rural Curbside ($22.00 added to Basic Fee, for a total of $56.000), and Urban Curbside ($41.00 added to Basic Fee, for a total of $75.00).*

The total revenue generated from the 3R fee in FY 2006-07 is estimated to be $3,050,716, an increase of $543,556 over the FY 2005-06 budgeted amount.

Staff proposes a 3R fee increase in FY 2006-07 for the following current and future (and potential future) program related reasons:

General:

- Total FY-2006/07 Financial Obligation of Recycling (net of revenues) = $3,442,387; If no fee increase the projected budget deficit is approximately $900,000, which will be funded by a major draw-down from equipment reserve fund and resulting in future capital funding shortages; Even with proposed fee increase the continuing subsidy from landfill revenues is estimated at approximately $400,000.
- Increasing debt service payments as mentioned earlier in this summary.
- Operations Center Expenses (furnishings/phone system/debt service).
- Acknowledgment at original FY 2004/05 3-R Fee adoption that additional increases would be necessary in 2-3 years.

Recycling/Waste Reduction:

- Addition of mixed paper collection to curbside programs estimated at $140,000
- Addition of small commercial hazardous waste collection estimated at $16,000
- Food waste collection expansion estimated at $16,000
- Relocation of Hwy 57 convenience center will have costs as yet unknown
- Significant future costs associated with efforts to reach waste reduction goal through solid waste management plan implementations are likely and we suggest that it is prudent that some financial recognition/acknowledgment be made by a modest advance contribution to fund balance
- Walnut Grove Convenience Center
- Deconstructed Building Material Storage Facility
- Possible Habitat Resale Store

Landfill:

- The ability of the landfill to continue to provide a significant annual subsidy is becoming more limited each year. Increasing financial demands necessitate recycling being able to fund more of recycling expenses.

- Leachate Sewer Line construction cost is estimated at $258,000 and proposed to be appropriated from fund balance.
- Continued successes with recycling and waste reduction coupled with even more future waste reduction efforts through implementation of a new solid waste plan will inevitably result in diminished disposal tonnages, thus stagnate or reduced disposal revenues.
- It is understood that there is a possibility to develop some type of organics recycling facility to handle storm debris and possible land clearing debris. While this is not at present a top priority, prudent emergency planning will continue to suggest some permanent solution, which will likely signify some level of capital, development and operational expenditures. The current Solid Waste CIP projects $600,000 could be invested in such a facility, not including whatever revenue the facility might generate. Additionally, without such a facility the financial risk to the County is substantial given that FEMA has declared the enterprise fund ineligible for emergency funding and a single storm event may cause the fund to incur significant unreimbursable expenditures.
- Transfer Station and ancillary facilities are projected to cost about $4,700,000, if constructed at Eubanks Road. Presently it is assumed that the entire amount will be debt financed. We believe it would be prudent to make some down payment in order to moderate the amount financed/interest. It is also projected that the surplus revenue generated by the Transfer Station vs. the landfill will decrease as transfer operational expenses are expected to exceed landfill operational expenses once transfer station operational expenses and hauling costs are taken into consideration. The impact on the fund is projected to be about $650,000-$700,000 per year once the transfer station opens.
- A Landfill Gas Project is to be considered that will likely result in expenditures, perhaps considerable, depending on final project methodologies/users.
- Landfill Closure will require the expenditure of approximately $2,500,000.
- Phase II of C&D landfill construction in about five years will cost an estimated $307,000.

The proposed fee schedule is outlined below, as well as estimated revenues from these fees for FY 2006-07:

Material	Cost/ton	Tons	Total Revenue
Mixed Waste	$46.00/ton	57,000	$2,622,000
Construction & Demolition Waste	$41.00/ton	16,600	$680,600
Vegetative Waste	$15.00/ton	8,700	$130,500
Clean Wood Waste	$15.00/ton	1,700	$25,500
WRRR Fee*			$3,050,716
Total			**$6,509,316**

**The Waste Reduction, Reuse, and Recycling (WRRR) fee includes the following: Basic Fee ($34.00), Urban Curbside ($41.00 added to Basic Fee, for a total of $75.00), Rural Curbside ($22.00 added to Basic Fee, for a total of $56.00), and Multifamily ($16.00 added to Basic Fee, for a total of $50.00).*

For comparison, the FY 2005-06 estimated tonnage and fee revenue are provided:

Material	Cost/ton	Tons	Total Revenue
Mixed Waste	$46.00/ton	57,899	$2,663,354
Construction & Demolition Waste	$41.00/ton	16,450	$674,450
Vegetative Waste	$15.00/ton	8,600	$129,000
Clean Wood Waste	$15.00/ton	1,667	$25,005
3R Fee			$2,399,065
Total			**$5,890,874**

Total FY 2006-07 budgeted expenditures of $8,344,870 would be funded as follows:

Tip Fee Revenue	3,458,600
Non-Tip Fee Revenue	882,925
WRRR Fee Revenue	3,050,716
Contribution from CIP Allocation	646,826
Appropriated Fund Balance	305,803
TOTAL REVENUE	**$8,344,870**

Staff estimates that the Fund Balance at June 30, 2005 will be $3,222,299. The recommended appropriation of Fund Balance for FY 2006-07 to balance the fund would leave an estimated Undesignated Fund Balance of $411,203 at June 30, 2007, and a Designated Fund Balance (earmarked to underwrite the Fund's CIP) of $2,505,293 on June 30, 2007.

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Solid Waste Administration

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Solid Waste/Landfill Operations (Fund 50)						**Account: 3500**
Personnel Services	$478,689	$423,128	$434,934	$432,678	$456,256	$456,256
Operations	$380,218	$437,062	$557,713	$666,894	$684,245	$682,341
Capital Outlay	$5,188	$2,483	$20,327	$16,602	$109,350	$109,350
CIP Allocation	$0	$15,541	$15,592	$15,592	$7,682	$7,682
Total Expenditures	**$864,095**	**$878,214**	**$1,028,566**	**$1,131,766**	**$1,257,533**	**$1,255,629**
Offsetting Revenue	($864,095)	($878,214)	($1,028,566)	($1,131,766)	($1,257,533)	($1,255,629)
County Costs (net)	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

Major Services

- Budget administration/monitoring of all Solid Waste Department divisions
- Administration of accounts payable for all divisions.
- Operation of billings and accounts receivable operations
- Staff Support of County Manager and Board of County Commissioners.
- Staffing for Solid Waste Advisory Board including arranging meetings, preparing minutes, and agendas.
- Monthly/annual (and additional special or periodic reports) of solid waste and recycling tonnage and revenues, including DENR required reporting.
- Administration of the Orange County Solid Waste Management Plan
- Human Resources and payroll functions for the entire department
- Ensure compliance with all laws and regulatory provisions for the safe/efficient operation of the mixed solid waste and C&D landfills.
- Solid waste public outreach and education for landfill, recycling, waste reduction and other solid waste services. Provide general publicity regarding the programs and services for the public, media, builders and contractors, educators and at special events.
- Solid waste planning including development of financial models, ordinances and policies to improve and sustain solid waste management.
- Administration of Waste Reduction, Reuse, and Recycling Fee (WRRRF).

Objective

To provide administrative, educational and financial support for all departmental operations, Orange County Manager, and various Boards and Commissions as necessary.

Measures

- Compile and issue monthly invoice billing statement on a timely basis and record payment received on a daily basis.
- Provide an effective county-wide solid waste education program.
- Provide necessary promotion and advertising using all media, school presentations, and public outreach, tours, presentations, special events, etc.

Outcomes

- Public education and outreach for landfill, recycling, waste reduction and other solid waste services: Provide annual newsletter, rural curbside recycling route calendar cards, rural reminder cards, and ongoing program advertising and presentations. Update all brochures annually and create new brochures as needed. Maintain and continuously update department website. Increase outreach to non-English speaking populations in the County. Help city and county government improve their internal recycling programs. Provide teacher training in solid waste management at public schools in the County where appropriate. Staff all major local festivals and similar events with solid waste information table.
- Provide at least 75 outreach presentations and landfill tours.
- Place at least 600 print and radio advertisements.
- Produce at least 42 newspaper articles.
- Conduct door-to-door outreach at a minimum of ten underperforming apartment complexes.

- Produce at least two series of radio Advertisements.
- Manage implementation of new WRRRF.

Measures

Outreach and Education	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Number of ads placed	500*	500	600	500	500
Number of presentations and tours	50**	100	80	80	80
Number of Apartment Complexes Surveyed	15	18	15	12	10
Number of news articles and radio broadcasts	42	42	42	42	42

* We expect the same number of ads next year.
**This aspect of the Department's work was not widely advertised and there was less demand for the service. Service requests have increased via repeat customers and "word of mouth" recommendations for educational services.

Budget Highlights:

- Construction to begin on Solid Waste Operations Center. The recommended budget for FY 2006-07 includes costs ($206,750) associated with the telephone system, furnishings, architect's change order, and one semi-annual debt service payment related to the new Solid Waste Operations Center, scheduled to open May/June of 2007.
- Other increases in Operations for FY 2006-07 include additional Advertising costs ($4,100) related to rate increases in the newspapers, increased mulch and compost ads, and increased efforts in implementing a new master gardener service; and in Postage ($3,260) to add holiday reminders to low performing routes, and additional addresses for possible routes.

Landfill Operations

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Solid Waste/Landfill Operations (Fund 50)						**Account: 3510**
Personnel Services	$1,073,176	$1,116,094	$1,091,483	$1,100,630	$1,178,951	$1,178,951
Operations	$926,358	$1,040,837	$1,349,785	$1,408,643	$1,901,189	$1,895,141
Capital Outlay	($10,834)	$62,711	$548,139	$528,987	$9,520	$9,520
CIP Allocation	$0	$1,103,966	$834,819	$834,819	$923,646	$923,646
Total Expenditures	**$1,988,700**	**$3,323,608**	**$3,824,226**	**$3,873,079**	**$4,013,306**	**$4,007,258**
Offsetting Revenue	($1,988,700)	($3,323,608)	($3,824,226)	($3,873,079)	($4,013,306)	($4,007,258)
County Costs (net)	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

Major Services

- Maintain and operate Orange County Landfill, consisting of a lined Mixed Solid Waste (MSW) cell, Construction & Demolition (C&D) landfill, Construction and Demolition Ordinance site which includes vegetative waste, tire site, clean metal and white goods site, organic bunkers facility, and cardboard compactor area.
- Enforcement of Orange County Solid Waste ordinances.
- Operate within the State's regulations with regard to banned materials in the current landfill.
- Maintain all equipment to a high level of serviceability.
- Maintain the area around the landfill and along the adjacent roads, including pick up of litter bi-weekly and mowing the grass areas.
- Provide all environmental monitoring activities as required by the State including gas and water well testing.
- Enforce the Regulated Recyclable Material Ordinance (RRMO). Issue permits and Licenses. Develop infrastructure to provide recycling capacity for regulated/banned materials.
- Education of construction and demolition generators and haulers regarding waste reduction, recycling and deconstruction.
- Maintain emergency response capabilities.
- Operate White Goods and Scrap Tire recycling functions.
- Work with all county entities to ensure that all construction permits issued within the county adhere to the recycling requirements pertaining to the RRMO.

Objectives

- To provide a high quality, cost-effective and efficient service to our customers, and to comply with all State and Local regulations.
- To provide enforcement and material management relative to the RRMO
- Assist the Towns and County with the Solid Waste Management Plan Development Review process to ensure that adequate recycling infrastructure within all County developmental projects is consistent with waste reduction goals

Outcomes

- Continue to enforce the ordinance banning landfilling of recyclable construction materials and requiring their source separation.
- Limit, through waste reduction and recycling, the amount of construction and demolition waste entering the landfill.
- Incorporate adequate recycling infrastructure into all development projects within the County and municipalities.
- Issue permits and licenses.
- Issue Regulated Recyclable Material

Measures

Program Collections (tons)	**2003-04 Actual**	**2004-05 Actual**	**2005-06 Budget**	**2005-06 Estimate**	**2006-07 Projected**
MSW	56,500	56,303	56,800	56,800	57,000
C&D	19,900	15,705	16,500	16,600	16,600
Yard Waste	40,000	9,106	9,000	9,000	8,700
White Goods	399	750	750	750	800
Tires	1,059	1,074	1,060	1,089	1,100
Gas Monitoring	Conduct quarterly sampling of landfill vents to comply with State regulations				
Water Quality Monitoring	Conduct semi-annual sampling from landfill wells, testing and analysis to comply with State regulations.				

Construction Waste Mgmt	**2003-04 Actual**	**2004-05 Actual**	**2005-06 Budget**	**2005-06 Estimate**	**2006-07 Projected**
Solid Waste Mgmt Plan/Development Review	100	110	100	115	115
Pre-construction meetings	175	175	170	175	180
Licenses	N/A	N/A	N/A	260	275
Certifications	N/A	N/A	N/A	2	2
Permits	N/A	N/A	N/A	1724	1750
Appeals	N/A	N/A	N/A	0	12
Revocations	N/A	N/A	N/A	0	5
Citations	N/A	N/A	N/A	30	25
Stop Haul Orders	N/A	N/A	N/A	2	15

- Solid waste reduction plan for construction and demolition. Continue timely review of plan submittals for new development for Town of Chapel Hill, Carrboro, and the County and others by request. Push for all County entities to continue the review procedures that are currently in place to ensure space is provided for recyclables storage and facilitate reducing and recycling construction waste by providing research and coordination service to developers.

Budget Highlights

- The recommended budget for FY 2006-07 includes $528,731 as debt service payments for financed equipment.
- The increases in some of the operations for FY 2006-07 are for additional supplies and maintenance requirements as well as road construction and repairs necessary for the startup of the new Construction and Demolition Landfill and improving drainage in other areas of the landfill because of annual expansion of waste placement. Other increases are due to increased fuel cost, plus increases in maintenance and repairs cost for aging equipment necessary to operate current programs.
- Funds are included in FY 2006-07 for designing and permitting of a new transfer station at a cost of $420,000.
- Capital Outlay of $9,520 for FY 2006-07 includes purchase of a trailer frame for white goods, purchase of an ice machine, and replacement of 1 computer and printer.

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Recycling Operations

	2003-04 Actual Expenditures	2004-05 Actual Expenditures	2005-06 Original Budget	2005-06 12-Month Estimate	2006-07 Department Requested	2006-07 Manager Recommended
Solid Waste/Landfill Operations (Fund 50)						**Account: 3520**
Personnel Services	$521,530	$565,031	$762,744	$739,759	$807,213	$807,213
Operations	$2,337,071	$2,626,914	$1,694,782	$1,938,866	$1,891,516	$1,887,566
Capital Outlay	$199,014	$104,358	$166,393	$278,785	$26,800	$26,800
CIP Allocation	$0	$420,027	$389,656	$389,656	$360,404	$360,404
Total Expenditures	**$3,057,616**	**$3,716,331**	**$3,013,575**	**$3,347,066**	**$3,085,933**	**$3,081,983**
Offsetting Revenue	($3,057,616)	($3,716,331)	($3,013,575)	($3,347,066)	($3,085,933)	($3,081,983)
County Costs (net)	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

Major Services

- Urban Curbside recycling: provide weekly contracted curbside collection to an average of 18,132 households and adjoining businesses in Carrboro, Chapel Hill and Hillsborough.
- Rural Curbside recycling: provide, through County performed operations, biweekly curbside recycling collection to an average of 11,500 households in unincorporated area of County.
- Multifamily recycling: perform collection service and associated maintenance to a minimum of 235 multifamily recycling sites throughout Orange County; continue to expand program to eligible properties, including those in Hillsborough and in unincorporated Orange County.
- Oil, Oil Filters, and Antifreeze Recycling: manage collection and recycling of Oil, Oil Filters, and Antifreeze from County Solid Waste Convenience Centers and public works facilities in Orange County.
- Battery Recycling: manage collection and recycling of lead-acid and dry cell batteries from Solid Waste Convenience Centers and various other drop-off locations throughout Orange County, expand dry cell battery recycling to local businesses interested in acting as public drop-off points.
- Hazardous Household Waste collection program: provide full-time year-round collection of paints, pesticides, automotive products, batteries, and other household chemicals at the Orange County Landfill, increase program operational hours to include Monday and Tuesday. Begin to provide free hazardous waste collection to Conditionally Exempt Small Quantity Generators.
- Electronics Recycling: manage collection, processing, and marketing of electronics materials received by the Orange County Electronics Recycling Program.
- Drop-off site recycling at six staffed Orange County Solid Waste Convenience Centers: operate collection and marketing of recyclable items from Orange County Solid Waste Convenience Centers, including collection and marketing of traditional recyclables, motor oil, oil filters, antifreeze, dry-cell batteries, lead acid batteries, and electronics. Four of the convenience centers have salvage sheds for swapping unwanted re-usable goods.
- Drop-off site recycling at six unstaffed (24 hour a day) recycling sites: operate collection, service, maintenance, and clean up of unstaffed recycling drop-off sites located throughout Orange County accepting newspaper, magazines, cardboard, mixed paper, brown, clear and green glass, plastic bottles and metal cans.

- Operate collection, service, maintenance, and clean-up for additional paper / fiber route not associated with drop-off program located throughout Orange County.
- Operate collection, service, maintenance, and clean up for commercial recycling program accepting glass, metals, plastics and paper and servicing more than 100 local businesses, primarily bars and restaurants, located throughout Orange County.
- Process and market materials from all County-operated recycling programs to ensure quality, minimize residue, and seek the best possible revenue for materials.
- Government Building Recycling Program: operate recycling collection services and program maintenance for local government buildings throughout Orange County.
- Oversee commercial food waste and animal-bedding collection program, expand service to new locations that generate a minimum of 2 tons of compostable materials per month as possible

Objective

The Orange County Department of Solid Waste Management's Recycling Division, also known as Orange Community Recycling, uses a combination of in-house staff and contractors to divert recyclable and toxic materials from Orange County Landfill. The recycling program's goals are to provide high-quality, efficient recycling services to the citizens, businesses and institutions of Orange County, and to the maximize diversion of recyclable material from the landfill. Additionally, the program strives to provide safe, convenient, and cost effective options to reduce the toxicity of the waste being buried in the Orange County Landfill, to facilitate the removal of hazardous waste from the environment at large, and specifically to protect local ground water and waterways.

- Contractors handle urban curbside, food waste, oil, oil filter, and antifreeze collections and household hazardous wastes.
- Departmental staff handles drop-off site recycling, multifamily recycling, government building recycling, battery recycling, electronics recycling, commercial glass collection, and rural recycling curbside recycling collection.

Outcomes

- Urban residential curbside recycling: Implement the collection of mixed paper at the curb. Distribute second recycling bin to each household serviced by the program to facilitate dual-stream service. Provide recycling services to the new homes anticipated in this sector next year, including those formerly unincorporated households that have been annexed.
- Rural residential curbside recycling: Implement the collection of mixed paper at the curb. Distribute second recycling bin to each household serviced by the program to facilitate dual-stream service. Expand rural curbside services to 1,000 new homes over the course of the year; including new infill homes within the serviced areas next year.
- Multifamily recycling: continue effort to reach apartment complexes in Hillsborough, expand multifamily recycling to eligible units. Add new multifamily sites as properties are developed.
- Drop-off site recycling at six unstaffed sites and six staffed Orange County Convenience Centers: Maintain high level of service at drop-off sites, strive to keep contamination low, and minimize impact of illegal dumping by conducting site visits and weekly site clean-ups.
- Hazardous Household Waste collection: Continue and build upon success of full-time program and encourage Conditionally Exempt Small Quantity Generators (CESQGs) of Commercial Hazardous Waste to use the program by offering free disposal (disposal fees to be paid by County).

- Commercial Recycling Program: Continue to service and collect over 700 tons of glass, metal, plastics, and paper from over 100 businesses while keeping quality of marketable product high.
- Electronic Recycling – continue to seek significant increase in diversion and seek opportunities for continued program efficiency.
- Government office recycling program: Continue every other week collection from governmental office buildings. Add additional buildings as need arises. Expand service to local government facilities as acquired and constructed.
- Food Waste Program: maintain collection of animal bedding, expand service to new sites with objective of expanding amount of material diverted overall by 350 Tons.

Measures (all values given in Tons)

	2003-04 Actual	2004-05 Actual	2005-06 Budget	2005-06 Estimate	2006-07 Projected
Curbside Recycling					
• Urban	3,325	3,362	3,500	3,920	4,857
• Rural	1,176	1,140	1,330	1,332	1,975
Multifamily Recycling	966	1,025	999	1,040	1,080
Drop off programs for					
• Oil	121	106.5	115	108	112
• Oil filters	9.1	8.7	9.2	9.0	9.3
• Lead-Acid Batteries	74.2	63.5	70	59.3	60
• Dry-Cell Batteries	5.5	4.2	8.0	9.8	14.5
• Antifreeze	0.6	2.5	6.0	5.6	8.0
• Propane Tanks	3.3	2.3	5.0	3.2	4.0
Household Hazardous Waste	101	112.6	150	117	160
Electronics Recycling	169.7	187.3	261	260	300
Government Office Recycling	78	104	105	89	95
Commercial Recycling	701	646	760	590	650
Drop-Off (recyclable containers)	1063	962	1,030	1,088	1,175
Corrugated Cardboard (OCC)	1260	1,223	1,150	1,572	1,600
Newspapers	2385	2,530	2,525	3,340	1,997
Newspapers w/ Mixed Paper	n/a	n/a	n/a	n/a	2,002
Magazines	148	0	0	0	0
Mixed Paper	974	1,041	997	1,214	654
Office Fiber	n/a	n/a	n/a	25	50
Food Waste / Animal Bedding	1,332	1,917	1,907	2,346	2,713
Total	13,892	14,438	14,927	17,103	19,516

Types of Measures: Workload Measures

- Urban residential curbside recycling: Program is scheduled to expand to collect mixed paper resulting in the collection of 786 additional tons. Distribute second bin for each household on program. Program will serve 660 new in-filled homes in FY 2006-07. Provide bins and weekly collection; respond to all complaint calls by 5pm of working day following receipt of call.

- Rural residential curbside recycling: Program is scheduled to expand to collect mixed paper resulting in the collection of 522 additional tons. Distribute second bin for each household on program. Serve 1,000 new homes biweekly (combination of expansion and in-fill). Respond to all complaint calls by 5pm of working day following receipt of call.
- Multifamily recycling: Serve new apartment complexes as they are occupied, expand to additional sites in Hillsborough as possible, with over-all program expansion objective of adding of ten new sites.
- Drop-off site recycling at six unstaffed sites and six staffed Orange County Convenience Centers: Provide regular collection of newspapers, magazines, cardboard, mixed paper, glass, metal cans, and #1 through #7 plastic bottles. Additionally collect motor oil, oil filters, antifreeze, lead-acid batteries, and dry-cell batteries from staffed sites at intervals to prevent spills or overflows. Maintain salvage sheds in working order at four solid waste convenience center locations.
- Dry-Cell Battery Recycling Program: Expand collection service to new locations by partnering with additional businesses to act as drop-off points.
- Hazardous Household Waste Program: Continue full-time program, implement previously approved expansion to be open on Mondays and Tuesdays, increase the amount of hazardous materials collected and diverted from Orange County Landfill by at least 20%. Expand service to provide free collection to Orange County based CESQGs.
- Electronics Recycling Program: Increase program diversion by 40 tons. Seek recognition for program success.
- Commercial Recycling Program: Increase tonnage and number of sites serviced by a minimum of 10.0%, work with currently serviced sites to increase program productivity, maintain high level of service.
- Government Office Building Recycling program: Maintain service levels and expand program to include additional governmental buildings including those newly constructed. Continue newly implemented efforts to market collected paper at Office Fiber grade.
- Food Waste / Animal Bedding Program: Maintain number of Animal Bedding sites. Increase number of food waste sites served and increase amount of food waste diverted by 350 Tons.

Budget Highlights

- Proposed Curbside Recycling program expansion includes the addition of mixed paper to materials serviced by both Urban and Rural Curbside Recycling Programs. The addition of Mixed Paper is projected to cause the Urban Curbside Program to divert an additional 786 tons and the Rural Curbside Program to divert an additional 522 Tons. As part of the expansion, each household will receive an additional bin to facilitate dual stream collection. It is anticipated that Solid Waste will purchase and distribute approximately 12,000 bins to rural households and 18,000 bins to households in Carrboro, Chapel Hill, and Hillsborough.
- Proposed Food Waste Recycling Program expansion to include the addition of 4 new mid to large generators resulting in the diversion of an additional 200 Tons of Food Waste.
- Proposed addition of County-provided free hazardous waste disposal for Orange County based Conditionally Exempt Small Quantity Generators (those non-residential hazardous waste generators that generate less than 100 kg or 220 lbs of hazardous waste/month).

Debt Issues in FY 2005-06 and Planned for FY 2006-07

In accordance with BOCC Debt Issuance Plan

Issuance/Components	Debt Issued			FY 2006-07 Debt Service Payment		
	Schools	County	Total	Schools	County	Total
1. 2001Bond (Installment #3)						
CHCCS Carrboro High School Construction	$12,800,000		$12,800,000			
OCS Gravelly Hill Middle School Construction	$12,885,000		$12,885,000			
Seymour Senior Center Construction		$1,600,000	$1,600,000			
Northern/Central Orange Senior Center		$1,900,000	$1,900,000			
Total 2001 Bond (Installment #3)	**$25,685,000**	**$3,500,000**	**$29,185,000**	**$1,944,752**	**$265,004**	**$2,209,756**
2. Alternative Financing Issued During FY 2005-06 *(Debt related to SportsPlex is not reflected in County Debt Service appropriation, it is accounted for in the General Fund transfer to the SportsPlex Enterprise Fund and subsequently paid from the Enterprise Fund)*						
Animal Services Facility (planning)		$700,000	$700,000			
CHCCS Renovations	$5,150,000		$5,150,000			
Conservation Easements		$2,000,000	$2,000,000			
County Equipment and Vehicles		$1,209,000	$1,209,000			
Meadowlands Annex		$1,685,000	$1,685,000			
OCS Gravelly Hill Middle School (construction cost overruns)	$3,500,000		$3,500,000			
OCS Gravelly Hill Middle School (County share of water and sewer infrastructure)	$500,000		$500,000			
Seymour Senior Center (construction)		$4,150,000	$4,150,000			
Sportsplex		$6,000,000	$6,000,000			
Total Alternative Financing Issued During FY 2005-06	**$9,150,000**	**$15,744,000**	**$24,894,000**	**$759,303**	**$1,316,729**	**$2,076,032**

Debt Issues in FY 2005-06 and Planned for FY 2006-07

In accordance with BOCC Debt Issuance Plan

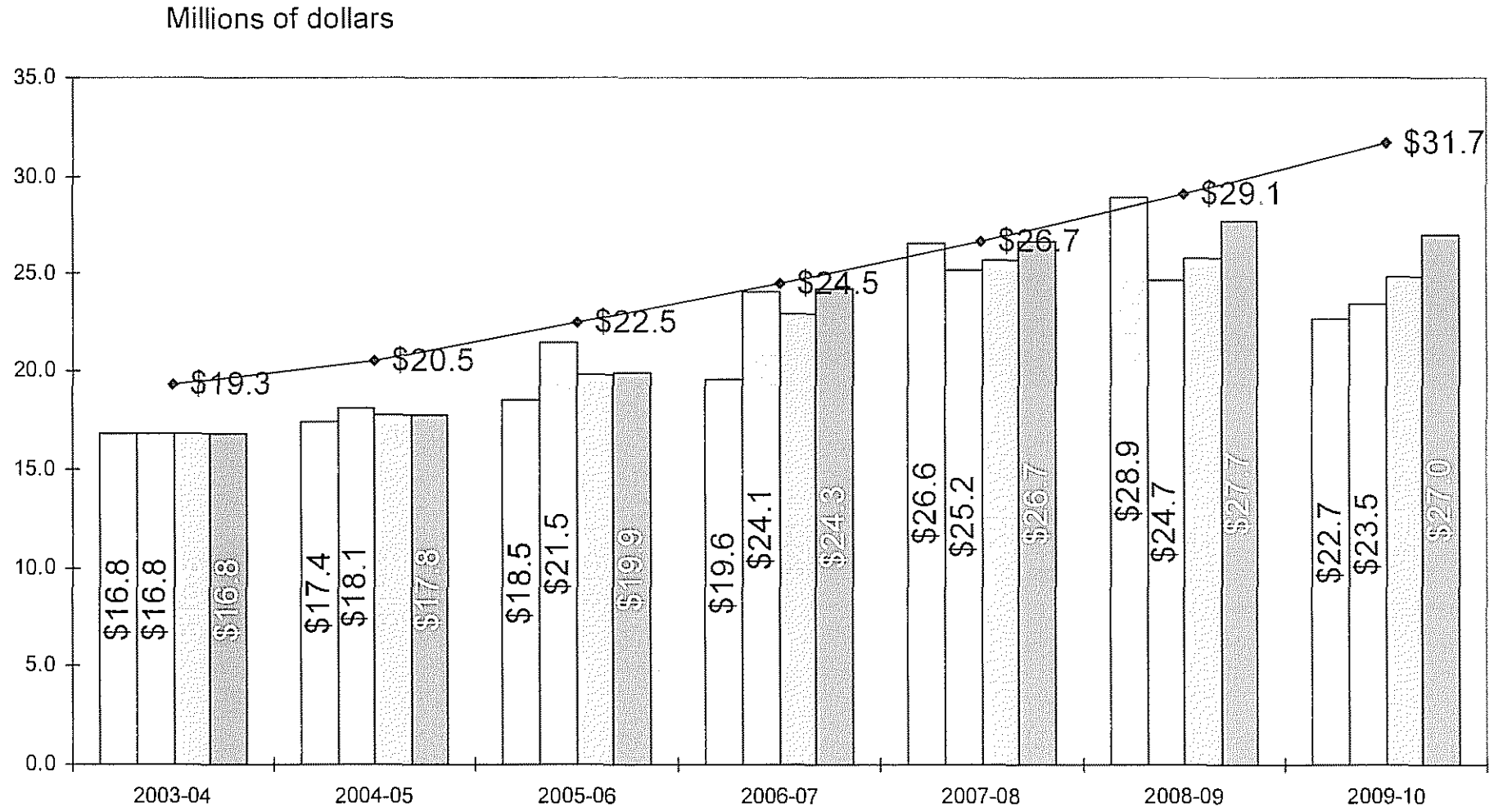
Issuance/Components	Debt Issued			FY 2006-07 Debt Service Payment		
	Schools	County	Total	Schools	County	Total
3. Anticipated Alternative Financing in Fiscal Year 2006-07 [1]						
CHCCS Carrboro High School *(includes $4.3 million for cost overruns)*	$9,000,000		$9,000,000			
CHCCS Elementary #10	$12,800,000		$12,800,000			
CHCCS Renovations	$3,500,000		$3,500,000			
Justice Facility Construction and New Courthouse Renovations		$10,200,000	$10,200,000			
Orange County Satellite Campus of Durham Technical Community College (Orange County share of construction)		$3,000,000	$3,000,000			
Total Anticipated Alternative Financing in Fiscal Year 2006-07	**$25,300,000**	**$13,200,000**	**$38,500,000**	**$482,440**	**$256,500**	**$738,940**
Debt Issues in FY 2005-06 and Planned for FY 2006-07 [2]	**$60,135,000**	**$32,444,000**	**$92,579,000**	**$3,186,495**	**$1,838,233**	**$5,024,728**
Percentage of Total Debt Issues in FY 2005-06 and 2006-07	**65.0%**	**35.0%**				

[1] Due to timing of issuances in fiscal year 2006-07, it will not be necessary to pay a full year of debt service. Full-year debt service payments will be due in fiscal year 2007-08.

[2] The net difference between FY 2005-06 and 2006-07 total debt service payments totals $3.7 million instead of the total $5 million reflected in column above. This is due to decreases in debt issued prior to fiscal year 2005-06

01/20/06

County's Annual Debt Service Projections



09/03/02 BOCC Approved Bond & Alternative Issuance Plan

05/05/04 BOCC Endorsed Bond & Alternative Issuance Plan (including proposed bank financing of equipment and vehicles in fiscal year 2004-05)

10/25/04 Staff Revised Bond & Alternative Issuance Plan (including proposed bank financing of equipment and vehicles in fiscal year 2004-05)

01/20/06 Staff Proposed Bond & Alternative Issuance Plan

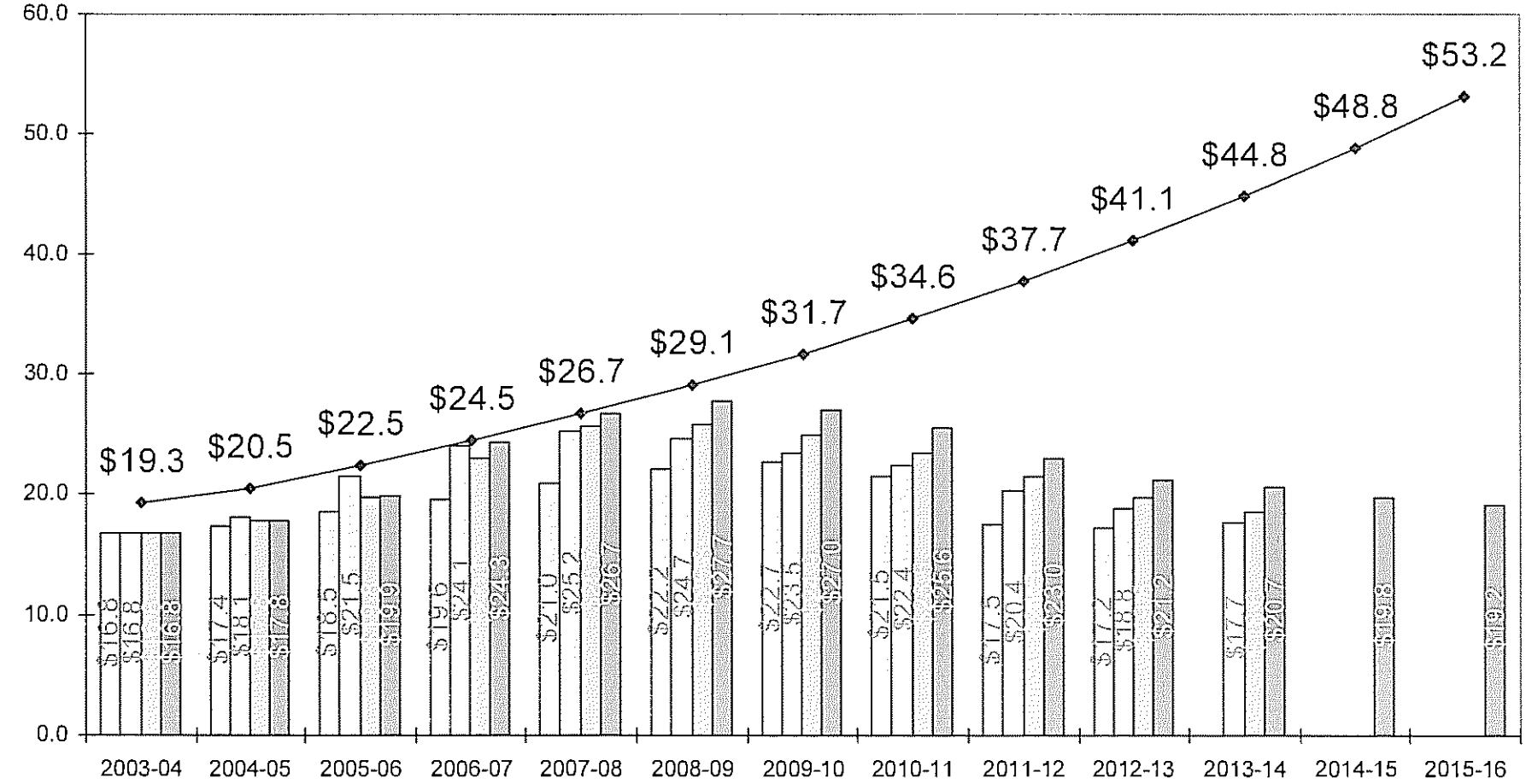
County's Debt Capacity

Appendix A-2

01/20/06

County's Annual Debt Service Projections

Millions of dollars



09/03/02 BOCC Approved Bond & Alternative Issuance Plan

05/05/04 BOCC Approved Bond & Alternative Issuance Plan (plus proposed bank financing of equipment and vehicles in fiscal year 2004-05)

10/25/04 Staff Revised Bond & Alternative Financing Plan (including proposed bank financing of equipment and vehicles in fiscal year 2004-05)

01/20/06 Staff Proposed Bond & Alternative Issuance Plan

County's Debt Capacity

Appendix A-2

Annual Debt Service Capacity

Based on County's Current Debt Management Policy of Annual Debt Service Being No More Than 15% of Total General Fund Budget and Assuming 9% Annual Increase in County's General Fund Budget

A	B	C	D	E	F	G	H
FY	**Total General Fund Budget** [2]	**Annual % Increase** [3]	**Total Debt Service Capacity** *(based on County's current Debt Management Policy of 15% of total General Fund)*	**Anticipated Debt Service for Authorized** *(Includes Issued and Anticipated Debt Approved or Endorsed by BOCC as of 01/20/06)*	**Additional Debt Service that County Can Assume Based on Current 15% Policy** *(column d - column e)*	**Remaining Debt Capacity if 100% of Debt Service Issued in Previous Fiscal Year**	**Borrowing Capacity** *(Based on 20 yeer financing @ 6% interest rate)* [4]
1999-00 [1]	$100,215,148						
2000-01 [1]	$108,982,427	8.75%	$16,347,364				
2001-02 [1]	$117,739,561	8.04%	$17,660,934				
2002-03 [1]	$119,187,050	1.23%	$17,878,058				
2003-04 [1]	$128,972,522	8.21%	$19,345,878				
2004-05 [1]	$136.408.768	5.77%	$20,461,315	$17,799,911			
2005-06 [1]	$149,856,874	9.86%	$22.478.531	$19,879,645	$2,598,886		
2006-07	$163,343,993	9.00%	$24,501,599	$24,320,203	$181,396		
2007-08	$178.044,952	9.00%	$26,706,743	$26,691,412	$15,331		
2008-09	$194,068.998	9.00%	$29,110,350	$27,722,857	$1,387,492	$1,387,492	$12 to $14 Million
2009-10	$211,535.207	9.00%	$31,730,281	$26,960,154	$4,770,127	$3,382,634	$30 to $32 Million
2010-11	$230,573.376	9.00%	$34,586,006	$25,598,156	$8,987,851	$4,217,724	$40 to $42 Million
2011-12	$251.324.980	9.00%	$37,698.747	$23,014,856	$14,683,891	$5,696,040	$50 to $52 Million
2012-13	$273,944,228	9.00%	$41,091,634	$21,190,552	$19,901,082	$5,217,192	$48 to $50 Million
2013-14	$298,599.209	9.00%	$44,789,881	$20,660,290	$24,129,592	$4,228,509	$40 to $42 Million
2014-15	$325,473,138	9.00%	$48,820,971	$19,857,865	$28,963,105	$4,833,514	$43 to $45 Million
2015-16	$354,765,720	9.00%	$53,214.858	$19,174,778	$34,040,080	$5,076,974	$45 to $47 Million
2016-17	$386,694,635	9.00%	$58,004.195	$16,863,682	$41,140,514	$7,100,434	$64 to $66 Million

Footnotes

[1] Original Approved General Fund Budget

[2] For years beginning 2006-07, based on average % increase of total General Fund budget for FY 2003-04 and 2005-06

[3] Fiscal years 1999-00 through 2005-06 refelct actual annual percentage increase in County's original General Fund; beginning 2006-07, average percentage increase calculated using fiscal years 2003-04 and 2005-06.

[4] Borrowing Capacity = Total debt that the amount of available debt service capacity will enable the County to borrow each year; assumes that 100% of prior year debt capacity is issued.

Appendix A-3

DRAFT

UPDATED 062305

ORANGE COUNTY BOARD OF COMMISSIONERS
PROPOSED
CAPITAL FUNDING POLICY

Preamble
This capital funding policy is the product of extensive analysis and deliberation. It is intended to reflect greater priority than there has been historically on providing funding for County projects, with particular emphasis directed at enhanced upkeep of existing County facilities. The policy reflects the implementation of the Board of Commissioners' resolution of November 16, 2004 that the Board *"does hereby adopt in principle a policy of allocating a target of 60 percent of capital expenditures for school projects and 40 percent of capital expenditures for county projects over the decade beginning in calendar year 2005"*. This policy continues the County's principle and historical practice of ensuring that all School and County related debt service obligations are funded before any other School or County capital funds are allocated for other purposes.

Planning Period
During each fiscal year, the Board of Commissioners shall adopt a ten year Capital Investment Plan (CIP). The ten-year plan for long-range capital funding shall include anticipated County capital expenditures costing $25,000 or more (excluding equipment) and anticipated school capital expenditures costing $50,000 or more (excluding equipment). Equipment costing $5,000 or more can be considered as part of the Capital Investment Plan, but may also be considered for funding through recurring capital appropriations. The first year of the adopted ten-year Capital Investment Plan shall be incorporated into the next annual operating budget recommended by the County Manager.

County and School recurring capital needs will be identified and reviewed during each annual operating budget cycle, and recurring capital appropriations will be approved by the Board of Commissioners as an element of each annual Orange County Budget Ordinance.

Sources of Funds
The County will allocate the following sources of funds for County and School debt service and long-range and recurring capital:

- All proceeds from the Article 40 and Article 42 half-cent sales taxes.
  (The North Carolina General Statutes require that 30 percent of the Article 40 (NCGS§105-487(a)) and 60 percent of the Article 42 (NCGS§105-502(a)) sales tax revenue be earmarked for public school capital outlay as defined in NCGS§105-426(f) or to retire any indebtedness incurred by the county for these purposes)
- School Construction Impact Fees for each school system.
- Public School Building Capital Fund annual allocations from the State of North Carolina.
- The equivalent of the revenue estimated to be produced each fiscal year from 4 cents on the countywide ad valorem tax rate.
  (This 4 cent rate may, but need not, be adjusted with each quadrennial revaluation to a "revenue neutral" earmarking)

- Property tax revenue sufficient to pay all debt service on remaining 1988, 1992, 1997, or 2001 bonds, or refinancings thereof, as well as alternative financing programmed in the debt issuance schedule approved by the Board on May 5, 2004 and any subsequent updates to that schedule as the Board may approve.

Debt Service
All County and School related debt service obligations will be funded prior to allocation of programmed funding for any other capital purposes.

All proceeds from annual allocations of North Carolina Public School Building Capital Funds will be earmarked explicitly to pay for eligible school debt service.

Orange County Schools impact fees will be earmarked explicitly to pay for debt service on projects that involved the construction of new school space in the Orange County Schools system. Chapel Hill-Carrboro City Schools impact fees will be earmarked explicitly to pay for debt service on projects that involved the construction of new school space in the Chapel Hill-Carrboro City Schools system.

Allocation
With the exception of the revenues earmarked for School and County recurring capital and the Construction Management function, the net proceeds of all programmed revenue sources after debt service obligations have been satisfied will be allocated on the basis of 60% to schools and 40% to the County.

Capital funding for each ten year capital planning period will be allocated between the two school systems based on certified student membership as of November 15 each year.

Capital Project Ordinances – Form and Purpose
All funds allocated to capital projects are to be accounted for in a Capital Project Fund as authorized by a Board of County Commissioner approved Capital Project Ordinance. The Capital Project Ordinance will include a detailed break down of each major cost category related to the project.

In accordance with the Board of County Commissioners November 2000 adopted *"Policy on Planning and Funding School Capital Projects"*, whenever School capital project bids are either higher or lower than originally projected, or any other factor affecting the project budget occurs, the affected school system is expected to work with County Management and Budget staff to present revised capital project ordinances for adoption by the Board of Commissioners. The same expectations shall be applicable for changes to County Capital project budgets.

Community Use of Schools
It is the intent of the Board of County Commissioners to evaluate each new proposed school in both School Districts for joint community use opportunities, including, but not limited to, park and recreation use.

Recurring Capital
As outlined in the "Sources of Funds" section of this policy, recurring capital funding for the Schools and County will be based on the estimated proceeds of 4 cents on the annual

General Fund property tax rate. The proceeds from 3 cents will be earmarked for schools, with funds allocated to each school system for the next fiscal year based on each system's respective share of the student membership as of November 15 immediately preceding the next fiscal year. Proceeds from 1 cent on the tax rate will be earmarked for County recurring capital needs.

With regard to County Equipment and Vehicle acquisitions accomplished through the use of third party financing, the Board of County Commissioners will determine the source of funding to repay the associated debt service at the point that the Board approves the financing arrangement.

Construction Management Function

Beginning with the 2005-06 fiscal year, the Board of Commissioners will appropriate funding to establish a Construction Management function to oversee County and School capital projects. In fiscal years 2005-06 through 2007-08, $100,000 will be allocated annually to fund this function. The source of funding for the Construction Management function will be split on a 60/40 basis with each school district sharing the schools portion of funding (60%) in accordance with certified student membership as of November 15 each year. Each entity's share of this function will be deducted from its share of long-range capital funding prior to allocating capital funds.

Schools Adequate Public Facilities Ordinance

Orange County's Schools Adequate Public Facilities Ordinance (SAPFO) and Memoranda of Understanding (MOUs) between the County and its municipal and school partners establish the machinery to assure that, to the extent possible, new development will take place only when there are adequate public school facilities available, or planned, which will accommodate such new development. The Board of County Commissioners is committed to the principle that new school space documented as needed through the annual SAPFO technical review process will be reflected in the next adopted CIP, and will be funded so as to be constructed to be available before the relevant level of service threshold is exceeded.

Rescission

This policy rescinds the Orange County Board of Commissioners Capital Funding Policy, as originally approved on December 7, 1996 and as amended on February 3, 1998.

Northern Park (Phase 2)
Detailed Timetable – May 2006 (Draft)

Date	Northern Park Activity
October 2005	**Master Plan adopted**, facilities for construction identified, budget approved
November – December 2005	RFP prepared for pre-construction work (in conjunction with Twin Creeks Park project to achieve economies of scale).
January-February 2006	RFP for engineering, site plan and permits (including embedded required State permits), and construction documents* delayed pending Town of Carrboro discussion of Twin Creeks Park.
May-June 2006	RFP is issued for engineering work and permits/approvals. Firms solicited and interviewed and recommended firm selected.
June 13, 2006	**Board awards contract** for engineering work at Northern Park and Twin Creeks.
July-November 2006	Engineering work needed for site plan completed. Site Plan prepared, **approved by BOCC**, and application submitted to Planning Development for review.
December 2006	Site Plan approved. State permit approvals underway.
December 2006 – April 2007	Construction drawings, specifications and bid documents prepared and completed. All permits received.
May-June 2007	Construction bids solicited and reviewed.
June 2007	**BOCC awards construction bid**, notice to proceed given.
July 2007 – June 2008	Park construction.
Summer 2008	Final construction, pre-opening checklists completed.
Early-Fall 2008	Park opening**

* - A number of different permit approvals are involved in the construction of a public park. This includes a Phase I Environmental Assessment which would evaluate the site and potential underground storage tanks and other unknown constraints. Wastewater system permits would be needed if restrooms or concession stands are built as part of Phase I., A Public Water Supply permit from the State would also be required. Wetland and stream identification work will need to be verified by NCDENR. The crossing of the intermittent stream may require a "401" or "404" Permit from the State DWQ. The Neuse River Rules may also require additional review. The State will also need to review and approve the Erosion Control Plan (the County cannot review approve a plan for its own project). NCDOT will need to review the site plans and determine the need for turning lanes and review driveway entrances. Finally, an Orange County site plan and building permits would be needed before construction could start.

** - Tentative. Playing fields will need at least one growing season after established, and may not be ready for play until fall 2009

Twin Creeks Park (Phase 1)
Detailed Timetable – May 2006 (Draft)

Date	Park Activity
May 2005	**Master Plan adopted**, facilities for Phase 1 construction tentatively identified, budget approved
Summer/Fall 2005	Discussions with Town of Carrboro re development review process for Twin Creeks
November-December 2005	RFP prepared for pre-construction work (in conjunction with Northern Park project to achieve economies of scale).
January-February 2006	RFP for engineering, site plan and permits (including embedded required State permits), and construction documents* delayed pending Town of Carrboro discussion of Twin Creeks Park.
May-June 2006	RFP is issued for engineering work and State and local permits/approvals. Firms solicited and interviewed and recommended firm selected.
June 13, 2006	**Board awards contract** for engineering work at Northern Park and Twin Creeks.
July 2006 – February 2007	Conditional Use Permit application (including all required engineering and stormwater detail and other State permits required by Town) is in preparation**
February-March 2007	Engineering work completed. Preliminary submittals and Town staff review and revisions underway. March 2007 – **Board approves formal and complete CUP application** submitted to Town.
March 2007 – February 2008	Town review of CUP application in process (estimated 12 months to decision)
October-November 2007	State permits as part of application received, review by Town advisory boards
December 2007 – January 2008	Town staff and advisory boards complete review of application, initial consideration by Board of Aldermen
February 2008	Board of Aldermen consider approval
February-March 2008	Town approval of CUP. **BOCC consideration of Town approval (including any reconciliation needed)**. Consultants work on remaining specifications and construction drawings based on approval conditions.
April-May 2008	Consultants complete remaining specifications, construction drawings and bid documents prepared.
June-August 2008	Solicit construction bids, interview firms and prepare for bid recommendation and award
Sept-October 2008	**Board awards construction bid**; October – attorney reviews and approved contract

October 2008 – November 2009	Construction
December 2009	Final construction, pre-opening checklists completed.
Early 2010	Park opening***

* - A number of different permit approvals are involved in the construction of a public park. This includes a Phase I Environmental Assessment which would evaluate the site and potential underground storage tanks and other unknown constraints. Wastewater system permits would be needed if restrooms or concession stands are built as part of Phase I., A Public Water Supply permit from the State would also be required. Wetland and stream identification work will need to be verified by NCDENR. The crossing of the intermittent stream may require a "401" or "404" Permit from the State DWQ. The Neuse River Rules may also require additional review. The State will also need to review and approve the Erosion Control Plan (the County cannot review approve a plan for its own project). NCDOT will need to review the site plans and determine the need for turning lanes and review driveway entrances. Finally, an Orange County site plan and building permits would be needed before construction could start.

** - The Town of Carrboro's Conditional Use Permit approval process, under which this park would fall, requires a substantial level (approximately 70-80%) of detailed engineering, construction drawings and State permits to be completed up front. This is different from most processes, where this level of detail is completed after permit approval and before construction. The Town has a thorough review process that includes site visits, a series of staff development reviews, advisory board recommendations, public hearings, recommended detailed conditions of approval for an eventual Board of Aldermen decision. This process is estimated to take 12 months.

*** - Tentative. Playing fields will need at least one growing season after established, and may not be ready for play until Fall 2010

Fairview Park (Phase 2)
Detailed Timetable – May 2006 (Draft)

Date	Northern Park Activity
April – May 2006	**Master Plan adopted by County and Town boards**
June – September 2006	Staffs discuss potential Memorandum of Agreement on park operation, and develop plans for land swap
October-November 2006	Land swap considered and approved by Boards, O&M MOA considered and approved?
December 2006 – January 2007	RFP is developed and issues for engineering work and permits/approvals. Firms solicited and interviewed and recommended firm selected.
February 2007	**Board awards contract** for engineering work and permit approvals.
February – July 2007	Engineering work needed for site plan completed. Site Plan prepared, **approved by BOCC**, and application submitted to Town for review.
August-September 2007	Site Plan approved. State permit approvals underway.
October 2007 – January 2008	Construction drawings, specifications and bid documents prepared and completed. All permits received.
February-March 2008	Construction bids solicited and reviewed.
April 2008	**BOCC awards construction bid**, notice to proceed given.
May 2008 – May 2009	Park construction.
June 2009	Final construction, pre-opening checklists completed.
Summer 2009	Park opening**

* - A number of different permit approvals are involved in the construction of a public park. This includes a Phase I Environmental Assessment which would evaluate the site and potential underground storage tanks and other unknown constraints. Wastewater system permits would be needed if restrooms or concession stands are built as part of Phase I., A Public Water Supply permit from the State would also be required. Wetland and stream identification work will need to be verified by NCDENR. The crossing of the intermittent stream may require a "401" or "404" Permit from the State DWQ. The Neuse River Rules may also require additional review. The State will also need to review and approve the Erosion Control Plan (the County cannot review approve a plan for its own project). NCDOT will need to review the site plans and determine the need for turning lanes and review driveway entrances. Finally, an Orange County site plan and building permits would be needed before construction could start.

** - Tentative. Playing fields will need at least one growing season after established, and may not be ready for play until spring 2010

Donna Dean

From: Tristan McMannis [tristan@sitesolutionspa.com]
Sent: Friday, May 19, 2006 10:25 AM
To: dray@cityofmebane.com
Subject: Lake Michael Park Cost Estimate

CE Lake Michael.pdf
(51 KB)

Dear Mr. Ray,

Attached to this email you will find the complete cost estimate for Lake Michael Park. Please note that Phase 3 of the project includes not only the trail system, but all entrance amenities not included in the previous two phases depicted on the plot I sent you yesterday. Once again, if you have comments or questions please free to contact myself or Derek Williams

Tristan McMannis, Associate ASLA
Site Solutions
2320 West Morehead Street
Charlotte, N.C. 28208
Direct: 704-943-1199
Phone: 704-521-9880
Fax: 704-521-8955
www.sitesolutionspa.com

<<CE Lake Michael.pdf>>

Lake Michael Park

Preliminary Project Summary Cost Estimate

May 19, 2006

Item	
Phase 1 Project Total New Entrance Drive, Construction of Recreation Area Near Visitor Center, and Improvements to Visitor Center	**$759,073.99**
Phase 2 Project Total Park Road Extension, Construction of Recreation Area Near Amphitheater, and Renovation of Existing Amenities	**$559,566.32**
Phase 3 Project Total Trail System, and Park Entrance Amenities	**$569,886.24**
Project Total	**$1,888,526.54**

Lake Michael Park

Preliminary *Phase One* Cost Estimate

May 19, 2006

Item	
Demolition	$67,051.86
Grading/ Erosion Control	$87,573.15
Sidewalk	$7,110.00
Trails	$30,000.00
Storm Sewer	$50,000.00
Paving	$226,749.41
Amenities	$188,722.50
Sub Total	$657,206.92
Contingency 5%	$32,860.35
Total	$690,067.26
Survey/Design/Permitting Fees 10%	$69,006.73
Project Total	$759,073.99

Lake Michael Park
Demolition and Clearings

Item No.	Item	Unit	Estimated Quantity	Unit Price	Sub-Total
1	Contractor Mobilization	ls			$10,000.00
2	Clear and Grub Trees and Vegetation	acres	2.82	$6,000.00	$16,905.00
3	Demo existing Restroom Facilities	ls	1.00	$3,000.00	$3,000.00
4	Demo Existing Picnic Structures	ls	2.00	$2,000.00	$4,000.00
5	Demo Existing Drive and Concrete at Visitor Center	sy	2,711.50	$8.00	$21,692.00
6	Demo Dam Control Bldg (Brick 1-story)	ls	1.00	$3,500.00	$3,500.00
7	Topsoil Stripping (6" depth)	cy	2,272.82	$3.50	$7,954.86
				Total:	**$67,051.86**

Grading/ Erosion Control

Item No.	Item	Unit	Estimated Quantity	Unit Price	Sub-Total
1	Misc. Utilities (Water/Sewer/Elec.)	ls			$3,000.00
2	Bulk Grading (Maintenance Drive, Paved Paths, and Staging Area)	cy	1,975.13	$2.50	$4,937.83
3	Bulk Grading (Asphalt Parking)	cy	1,258.71	$2.50	$3,146.78
4	Bulk Grading (Asphalt Road)	cy	6,909.89	$2.50	$17,274.73
5	Bulk Grading (Under Structures)	cy	116.33	$2.50	$290.83
6	Fine Grading (Under Structures)	sy	116.66	$0.60	$70.00
7	Fine Grading (1/4 Acre Dog Park)	sy	1,210.00	$0.60	$726.00
8	Temp. Drainage Ditch	lf	3,660.00	$4.00	$14,640.00
9	Silt Fence	lf	2,235.00	$5.00	$11,175.00
10	Rock Check Dam	1/200 lf	17.00	$400.00	$6,800.00
11	Temporary Detention Basin	ea.	2.00	$6,000.00	$12,000.00
12	Temporary Detention Basin	ea.	1.00	$9,000.00	$9,000.00
13	Temporary Grass Seeding	ac	2.82	$1,600.00	$4,512.00
				Total:	**$87,573.15**

Sidewalk

Item No.	Item	Unit	Estimated Quantity	Unit Price	Sub-Total
1	6' Concrete Sidewalk	sy	237.00	$30.00	$7,110.00
				Total:	**$7,110.00**

Lake Michael Park

Trails

Item No.	Item	Unit	Estimated Quantity	Unit Price	Sub-Total
1	Mulching of Paths and Minor Clearing of Vegetation	lf	2,000.00	$15.00	$30,000.00
				Total:	**$30,000.00**

Storm Sewer

Item No.	Item	Unit	Estimated Quantity	Unit Price	Sub-Total
1	Drainage Structures & Detention	ls			$50,000.00
				Total:	**$50,000.00**

Paving

Item No.	Item	Unit	Estimated Quantity	Unit Price	Sub-Total
1	Asphalt Road Pavement	sy	6,909.89	$27.00	$186,567.03
2	Asphalt Parking	sy	1,258.97	$22.00	$27,697.34
3	New Concrete around Visitor Center	sy	64.48	$30.00	$1,934.50
4	Concrete Batter-Faced Curb	lf	952.37	$8.00	$7,618.96
5	Gravel Maintenance Road & Turn-around, and Staging Area	ton	127.46	$23.00	$2,931.58
				Total:	**$226,749.41**

Amenities

Item No.	Item	Unit	Estimated Quantity	Unit Price	Sub-Total
1	Lighting by Local	ls			$0.00
2	Renovate Visitor Center	ls			$75,000.00
3	Picnic Shelters 15x30	ea.	1.00	$25,000.00	$25,000.00
4	Picnic Tables	ea.	12.00	$800.00	$9,600.00
5	1/4 Acre Dog Park Top Soil & Seeding	acre	0.25	$4,890.00	$1,222.50
6	1/4 Acre Dog Park 6' chain Link Fence	lf	400.00	$11.00	$4,400.00
7	Tot-Lot Renovation	ls			$30,000.00
8	Restrooms 10x20	ea.	1.00	$30,000.00	$30,000.00
9	Site Furnishing Allowance	ls			$7,500.00
10	Signage Allowance	ls			$6,000.00
				Total:	**$188,722.50**

Lake Michael Park

Preliminary *Phase Two* Cost Estimate

May 19, 2006

Item	
Demolition	$45,741.50
Grading/ Erosion Control	$66,777.00
Sidewalk	$9,930.00
Trails	$60,885.00
Storm Sewer	$25,000.00
Paving	$100,260.00
Amenities	$175,879.50
Sub Total	$484,473.00
Contingency 5%	$24,223.65
Total	$508,696.65
Survey/Design/Permitting Fees 10%	$50,869.67
Project Total	$559,566.32

Lake Michael Park
Demolition and Clearings

Item No.	Item	Unit	Estimated Quantity	Unit Price	Sub-Total
1	Contractor Mobilization	ls			$10,000.00
2	Clear and Grub Trees and Vegetation	acres	3.80	$6,000.00	$22,800.00
3	Demo existing Restroom Facilities	ls	1.00	$3,000.00	$3,000.00
4	Demo Existing Picnic Structures	ls	1.00	$2,000.00	$2,000.00
5	Topsoil Stripping (6" depth)	cy	2,269.00	$3.50	$7,941.50
				Total:	**$45,741.50**

Grading/ Erosion Control

Item No.	Item	Unit	Estimated Quantity	Unit Price	Sub-Total
1	Misc. Utilities (Water/Sewer/Elec.)	ls			$5,000.00
2	Bulk Grading (Asphalt Road)	cy	1,849.00	$2.50	$4,622.50
3	Bulk Grading (Asphalt Parking)	cy	2,537.00	$2.50	$6,342.50
4	Bulk Grading (Gravel Parking)	cy	1,117.00	$2.50	$2,792.50
5	Bulk Grading (Under Structures)	cy	345.00	$2.50	$862.50
6	Fine Grading (Under Structures)	sy	345.00	$0.60	$207.00
7	Fine Grading (Amphitheater)	sy	7,450.00	$0.60	$4,470.00
8	Temp. Drainage Ditch	lf	2,400.00	$4.00	$9,600.00
9	Silt Fence	lf	2,000.00	$5.00	$10,000.00
10	Rock Check Dam	1/200 lf	12.00	$400.00	$4,800.00
11	Temporary Detention Basin	ea.	2.00	$6,000.00	$12,000.00
12	Temporary Grass Seeding	ac	3.80	$1,600.00	$6,080.00
				Total:	**$66,777.00**

Sidewalk

Item No.	Item	Unit	Estimated Quantity	Unit Price	Sub-Total
1	6' Concrete Sidewalk	sy	273.00	$30.00	$8,190.00
2	6' Asphalt Sidewalk from Visitor Center to Lake Activity Area	sy	145	$12.00	$1,740.00
				Total:	**$9,930.00**

Lake Michael Park

Trails

Item No.	Item	Unit	Estimated Quantity	Unit Price	Sub-Total
1	Mulching of Paths and Minor Clearing of Vegetation	lf	1,071.00	$15.00	$16,065.00
2	Gravel Crusher Run Trail	lf	996.00	$45.00	$44,820.00
				Total:	**$60,885.00**

Storm Sewer

Item No.	Item	Unit	Estimated Quantity	Unit Price	Sub-Total
1	Drainage Structures & Detention	ls			$25,000.00
				Total:	**$25,000.00**

Paving

Item No.	Item	Unit	Estimated Quantity	Unit Price	Sub-Total
1	Asphalt Road Pavement	sy	1,850.00	$27.00	$49,950.00
2	Asphalt Parking	sy	1,850.00	$22.00	$40,700.00
3	Concrete Batter-Faced Curb	lf	770.00	$8.00	$6,160.00
4	Overflow Parking (Gravel)	ton	150.00	$23.00	$3,450.00
				Total:	**$100,260.00**

Amenities

Item No.	Item	Unit	Estimated Quantity	Unit Price	Sub-Total
1	Lighting by Local	ls			$0.00
2	Bandshell 40x20 (pre-fab slab on grade)	ls			$60,000.00
3	Amphitheater Top Soil & Seeding	acre	1.55	$4,890.00	$7,579.50
4	Picnic Shelters 15x30	ea.	2.00	$25,000.00	$50,000.00
5	Picnic Tables	ea.	16.00	$800.00	$12,800.00
6	Restrooms 10x20	ea.	1.00	$30,000.00	$30,000.00
7	Renovate Existing Volleyball Courts	ls			$4,000.00
8	Site Furnishing Allowance	ls			$7,500.00
9	Signage Allowance	ls			$4,000.00
				Total:	**$175,879.50**

Lake Michael Park

Preliminary *Phase Three* Cost Estimate

May 19, 2006

Item	
Demolition	$23,380.00
Grading/ Erosion Control	$92,000.00
Trails	$170,728.00
Storm Sewer	$15,000.00
Amenities	$192,300.00
Sub Total	$493,408.00
Contingency 5%	$24,670.40
Total	$518,078.40
Survey/Design/Permitting Fees 10%	$51,807.84
Project Total	$569,886.24

Lake Michael Park
Demolition and Clearings

Item No.	Item	Unit	Estimated Quantity	Unit Price	Sub-Total
1	Contractor Mobilization	ls			$10,000.00
2	Clear and Grub Trees and Vegetation Around Primary Lake Trail	acres	2.23	$6,000.00	$13,380.00
				Total:	**$23,380.00**

Grading/ Erosion Control

Item No.	Item	Unit	Estimated Quantity	Unit Price	Sub-Total
1	Temp. Drainage Ditch	lf	8,000.00	$4.00	$32,000.00
2	Silt Fence	lf	12,000.00	$3.00	$36,000.00
3	Rock Check Dam	1/200 lf	60.00	$400.00	$24,000.00
				Total:	**$92,000.00**

Trails

Item No.	Item	Unit	Estimated Quantity	Unit Price	Sub-Total
1	Minor Clearing of Vegetation for Secondary Trails	lf	10,200.00	$7.50	$76,500.00
2	Mulching of Primary Lake Trail	lf	8,348.00	$11.00	$91,828.00
3	Fine Grading 4' Path for Primary Lake Trail (East Side of Lake)	sy	4,000.00	$0.60	$2,400.00
				Total:	**$170,728.00**

Lake Michael Park

Storm Sewer

Item No.	Item	Unit	Estimated Quantity	Unit Price	Sub-Total
1	4" Drain Tile and Swales	ls			$15,000.00
				Total:	**$15,000.00**

Amenities

Item No.	Item	Unit	Estimated Quantity	Unit Price	Sub-Total
1	Foot Bridge 6x12	ea.	4.00	6,000.00	$24,000.00
2	Boardwalk	sf	680.00	$60.00	$40,800.00
3	Overlook/Boat Dock	ls			$30,000.00
4	Floating Observation Raft/Dock	ea.	2	$35,000.00	$70,000.00
5	Hummingbird/Butterfly Garden	ls			$10,000.00
6	Gatehouse	ls			$10,000.00
7	Dam Spillway Clean-up	ls			$7,500.00
				Total:	**$192,300.00**

Donna Dean

From: Tristan McMannis [tristan@sitesolutionspa.com]
Sent: Thursday, May 18, 2006 4:58 PM
To: dray@cityofmebane.com
Subject: Lake Michael Cost Estimate

Phase CE Detail Plot.pdf (2 MB... CE_PHASE 1Rev.pdf (22 KB)

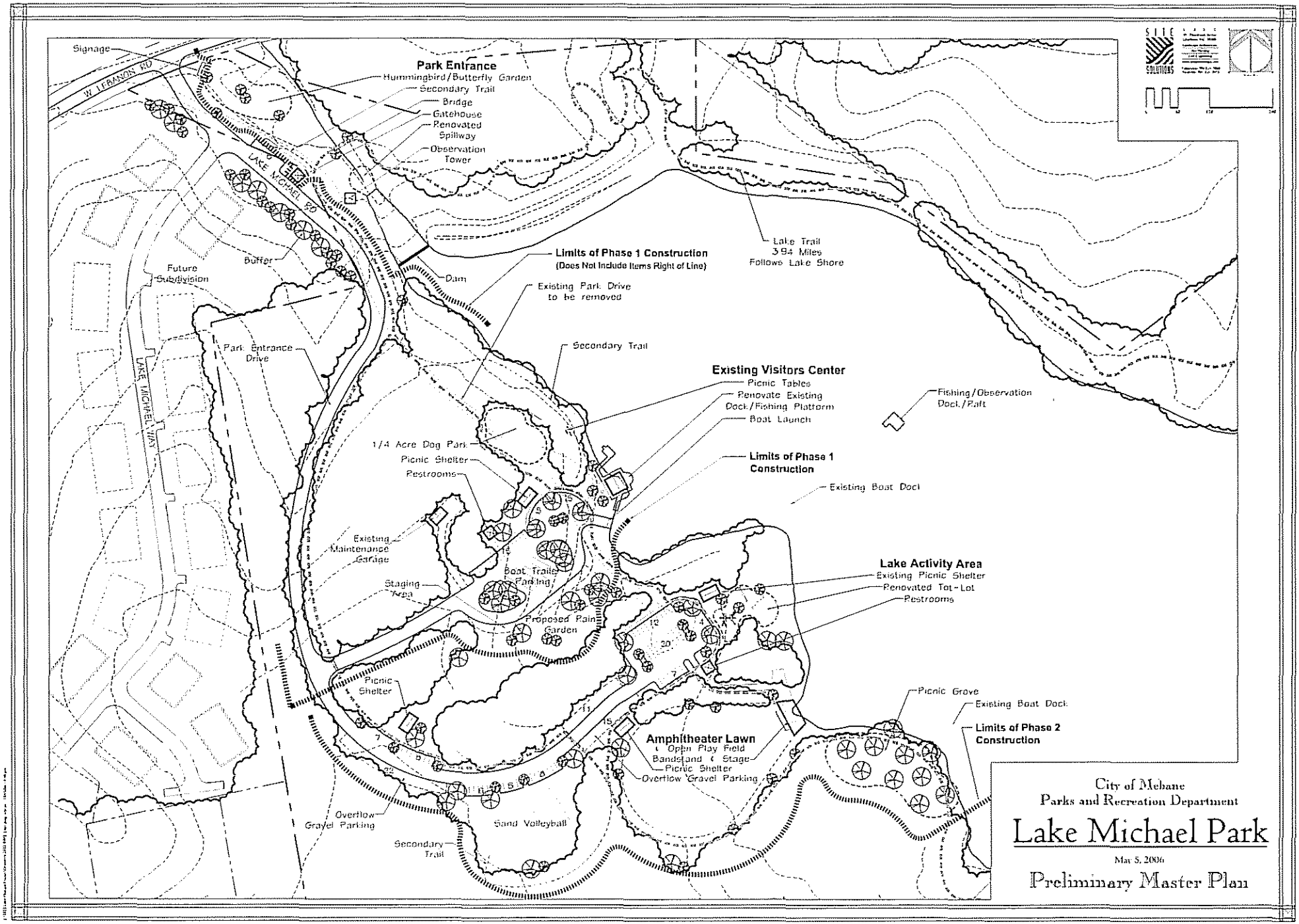
Dear Mr. Ray,

Attached to this email you will find the Preliminary Phase 1 Cost Estimate for Lake Michael Park with a PDF depicting the limits of phase 1 development. We are currently working to produce cost estimates on the other two phases and should have those emailed to you sometime tomorrow morning. If you have comments or questions please feel free to call or email myself or Derek Williams.

Regards,

Tristan McMannis, Associate ASLA
Site Solutions
2320 West Morehead Street
Charlotte, N.C. 28208
Direct: 704-943-1199
Phone: 704-521-9880
Fax: 704-521-8955
www.sitesolutionspa.com

<<Phase CE Detail Plot.pdf>> <<CE_PHASE 1Rev.pdf>>



Appendix A-6b
page 2

Lake Michael Park

Preliminary *Phase One* Cost Estimate

May 10, 2006

Item	
Demolition	$57,051.86
Grading/ Erosion Control	$84,573.15
Sidewalk	$7,110.00
Trails	$30,000.00
Storm Sewer	$50,000.00
Paving	$226,749.41
Amenities	$188,722.50
Sub Total	$644,206.92
Contingency 5%	$32,210.35
Total	$676,417.26
Survey/Design/Permitting Fees 10%	$67,641.73
Project Total	$744,058.99

Lake Michael Park
Demolition and Clearings

Item No.	Item	Unit	Estimated Quantity	Unit Price	Sub-Total
1	Clear and Grub Trees and Vegetation	acres	2.82	$6,000.00	$16,905.00
2	Demo existing Restroom Facilities	ls	1.00	$3,000.00	$3,000.00
3	Demo Existing Picnic Structures	ls	2.00	$2,000.00	$4,000.00
4	Demo Existing Drive and Concrete at Visitor Center	sy	2,711.50	$8.00	$21,692.00
5	Demo Dam Control Bldg (Brick 1-story)	ls	1.00	$3,500.00	$3,500.00
6	Topsoil Stripping (6" depth)	cy	2,272.82	$3.50	$7,954.86
				Total:	**$57,051.86**

Grading/ Erosion Control

Item No.	Item	Unit	Estimated Quantity	Unit Price	Sub-Total
1	Bulk Grading (Maintenance Drive, Paved Paths, and Staging Area)	cy	1,975.13	$2.50	$4,937.83
2	Bulk Grading (Asphalt Parking)	cy	1,258.71	$2.50	$3,146.78
3	Bulk Grading (Asphalt Road)	cy	6,909.89	$2.50	$17,274.73
4	Bulk Grading (Under Structures)	cy	116.33	$2.50	$290.83
5	Fine Grading (Under Structures)	sy	116.66	$0.60	$70.00
6	Fine Grading (1/4 Acre Dog Park)	sy	1,210.00	$0.60	$726.00
7	Temp. Drainage Ditch	lf	3,660.00	$4.00	$14,640.00
8	Silt Fence	lf	2,235.00	$5.00	$11,175.00
9	Rock Check Dam	1/200 lf	17.00	$400.00	$6,800.00
10	Temporary Detention Basin	ea.	2.00	$6,000.00	$12,000.00
11	Temporary Detention Basin	ea.	1.00	$9,000.00	$9,000.00
12	Temporary Grass Seeding	ac	2.82	$1,600.00	$4,512.00
				Total:	**$84,573.15**

Sidewalk

Item No.	Item	Unit	Estimated Quantity	Unit Price	Sub-Total
1	6' Concrete Sidewalk	sy	237.00	$30.00	$7,110.00
				Total:	**$7,110.00**

Lake Michael Park

Trails

Item No.	Item	Unit	Estimated Quantity	Unit Price	Sub-Total
1	Mulching of Paths and Minor Clearing of Vegetation	lf	2,000.00	$15.00	$30,000.00
				Total:	**$30,000.00**

Storm Sewer

Item No.	Item	Unit	Estimated Quantity	Unit Price	Sub-Total
1	8 Drainage Structures & Detention	ls			$50,000.00
				Total:	**$50,000.00**

Paving

Item No.	Item	Unit	Estimated Quantity	Unit Price	Sub-Total
1	Asphalt Road Pavement	sy	6,909.89	$27.00	$186,567.03
2	Asphalt Parking	sy	1,258.97	$22.00	$27,697.34
5	New Concrete around Visitor Center	sy	64.48	$30.00	$1,934.50
7	Concrete Batter-Faced Curb	lf	952.37	$8.00	$7,618.96
8	Gravel Maintenance Road & Turn-around, and Staging Area	ton	127.46	$23.00	$2,931.58
				Total:	**$226,749.41**

Amenities

Item No.	Item	Unit	Estimated Quantity	Unit Price	Sub-Total
1	Renovate Picnic Shelter/Visitor Center	ls			$75,000.00
2	Picnic Shelters 15x30	ea.	1.00	$25,000.00	$25,000.00
3	Picnic Tables	ea.	12.00	$800.00	$9,600.00
4	1/4 Acre Dog Park Top Soil & Seeding	acre	0.25	$4,890.00	$1,222.50
5	1/4 Acre Dog Park 6' chain Link Fence	lf	400.00	$11.00	$4,400.00
6	Tot-Lot Renovation	ls			$30,000.00
7	Restrooms 10x20	ea.	1.00	$30,000.00	$30,000.00
8	Site Furnishing Allowance	ls			$7,500.00
8	Signage Allowance	ls			$6,000.00
				Total:	**$188,722.50**

Animal Shelter	By 9/30/2006	By 12/31/2006	By 3/31/2007	By 6/30/2008	By 9/30/2008	By 12/31/2008	By 3/31/2009	By 6/30/2009	By 9/30/2009
architect selected									
programming complete									
regulatory process complete***									
bids solicited/awarded									
construction commenced									
construction completed (12 mos)									
**stated timeline is 12-18 months; this assumes 15 month approval									

Orange County
Finance Department

208 South Cameron Street
Post Office Box 8181
Hillsborough, NC 27278

Tel: 919 732-8181
919 968-4501
919 688-7331
919 227-2031
Fax: 919 644-3324

MEMORANDUM

TO: County Commissioners
John Link, County Manager

FROM: Ken Chavious, Finance Director KC

DATE: June 20, 2006

SUBJECT: Amortization Schedule $10 Million

During the June 19, 2006 work session Commissioner Gordon ask a question regarding the annual debt service on $10 million. At the time staff indicated that the annual debt service cost would be in the neighborhood of $1.2 million. I have prepared the attached amortization schedule that provides a more accurate estimate. The amortization is calculated based on level principal payments of $500,000 for a 20 year term at 5.5% interest (which is slightly higher than the current market rate). Most bond and COPs issues are structured in this manner.

Please call me if you have questions or need more information.

Appendix A-8

#/YR	Date	Payment	Principal	Interest	Balance
Init/1	12/01/2006	$0.00	$0.00	$0 00	$10,000,000 00
1/01	12/01/2007	$1,050,000.00	$500,000.00	$550,000.00	$9,500,000.00
2/02	12/01/2008	$1,022,500 00	$500,000 00	$522,500.00	$9,000,000 00
3/03	12/01/2009	$995,000.00	$500,000.00	$495,000.00	$8,500,000 00
4/04	12/01/2010	$967,500.00	$500,000.00	$467,500.00	$8,000,000 00
5/05	12/01/2011	$940,000.00	$500,000.00	$440,000.00	$7,500,000 00
6/06	12/01/2012	$912,500.00	$500,000.00	$412,500.00	$7,000,000.00
7/07	12/01/2013	$885,000 00	$500,000.00	$385,000.00	$6,500,000 00
8/08	12/01/2014	$857,500.00	$500,000.00	$357,500.00	$6,000,000.00
9/09	12/01/2015	$830,000.00	$500,000.00	$330,000.00	$5,500,000 00
10/10	12/01/2016	$802,500.00	$500,000.00	$302,500.00	$5,000,000.00
11/11	12/01/2017	$775,000.00	$500,000 00	$275,000.00	$4,500,000.00
12/12	12/01/2018	$747,500.00	$500,000 00	$247,500 00	$4,000,000.00
13/13	12/01/2019	$720,000.00	$500,000 00	$220,000.00	$3,500,000 00
14/14	12/01/2020	$692,500 00	$500,000.00	$192,500 00	$3,000,000 00
15/15	12/01/2021	$665,000.00	$500,000 00	$165,000 00	$2,500,000 00
16/16	12/01/2022	$637,500.00	$500,000.00	$137,500.00	$2,000,000 00
17/17	12/01/2023	$610,000.00	$500,000.00	$110,000.00	$1,500,000.00
18/18	12/01/2024	$582,500.00	$500,000 00	$82,500.00	$1,000,000.00
19/19	12/01/2025	$555,000.00	$500,000.00	$55,000.00	$500,000.00
20/20	12/01/2026	$527,500.00	$500,000.00	$27,500.00	$0 00
	Annual Totals:	*$15,775,000.00*	*$10,000,000.00*	*$5,775,000.00*	
	Running Totals:	*$15,775,000.00*	*$10,000,000.00*	*$5,775,000.00*	

Prepared For:

Prepared By: Orange County IT

This calculation was prepared by the FREE program Loan*Calculator! Plus.
It is not licensed for business use. You may download a copy at http://www.pine-grove.com.

Appendix A-8

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
2000	COUNTY COMMISSIONERS						
10	PERSONNEL SERVICES						
10200010 510000	PERM SALS	176,810.22	194,694.00	178,107.00	224,663.00	203,366.00	
10200010 510100	OT	290.86	2,000.00	500.00	500.00	500.00	
10200010 510102	HOLIDAY	.00	.00	.00	.00	.00	
10200010 510200	LONGEVITY	506.66	1,792.00	1,792.00	790.00	790.00	
10200010 511000	TEMP	10,792.25	12,000.00	10,500.00	12,000.00	12,000.00	
10200010 513000	BOARD	63,322.47	63,535.00	63,535.00	66,080.00	66,080.00	
10200010 520000	SOC SEC	15,350.22	16,989.00	17,231.00	18,850.00	17,530.00	
10200010 520001	MEDICARE	3,589.80	3,973.00	4,030.00	4,408.00	4,099.00	
10200010 520100	MED INS	39,436.80	40,701.00	44,547.00	46,881.00	44,492.00	
10200010 520101	INS PIL	1,031.25	.00	.00	.00	.00	
10200010 520150	DENT INS	1,887.62	2,413.00	2,413.00	2,970.00	2,821.00	
10200010 520160	LIFE INS	749.61	881.00	881.00	1,073.00	989.00	
10200010 520200	RETIRE	8,667.93	9,538.00	9,728.00	11,023.00	9,982.00	
10200010 520220	457	2,652.50	.00	.00	3,250.00	3,250.00	
10200010 520305	CO 401(K)	2,126.00	4,940.00	6,132.00	3,250.00	2,925.00	
10200010 520320	457	.00	.00	.00	.00	.00	
TOTAL PERSONNEL SERVICES		327,214.19	353,456.00	339,396.00	395,738.00	368,824.00	
20	OPERATIONS						
10200020 530000	TRAVEL	19,629.04	15,000.00	13,034.00	19,000.00	13,143.00	
10200020 530100	TRAINING	2,314.00	2,000.00	1,500.00	1,500.00	1,500.00	
10200020 530200	CERT&LICSN	.00	.00	.00	.00	.00	
10200020 530500	MILEAGE	9,242.06	17,800.00	17,800.00	17,800.00	17,800.00	
10200020 530900	TRVL ADV	.00	.00	.00	.00	.00	
10200020 540000	TELEPHONE	5,679.45	5,000.00	5,000.00	7,850.00	7,850.00	
10200020 550000	POSTAGE	2,321.17	2,500.00	1,240.00	2,500.00	2,500.00	
10200020 560900	MOTOR POOL	.00	.00	.00	.00	.00	
10200020 571000	EQUIP RPR	24.06	900.00	.00	500.00	500.00	
10200020 580000	BLDG RENT	.00	.00	500.00	.00	.00	
10200020 590000	DUPLICATIN	3,496.37	4,000.00	3,099.00	3,100.00	3,100.00	
10200020 591000	PRINTING	2,961.20	800.00	374.00	800.00	800.00	
10200020 600000	ADVERT	928.94	2,000.00	2,744.00	2,100.00	2,100.00	
10200020 610000	DUES	51,517.75	58,471.00	51,851.00	56,206.00	47,006.00	
10200020 611000	SUBS	678.28	800.00	699.00	800.00	699.00	
10200020 620000	DEPT SUPS	2,839.59	3,500.00	2,625.00	2,625.00	2,625.00	
10200020 621000	OFF SUPS	6,124.22	6,500.00	4,940.00	5,000.00	4,959.00	
10200020 625000	COMP SUPS	470.20	1,000.00	30.00	1,000.00	1,000.00	
10200020 629000	OTHER SUP	.00	.00	1,028.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10200020 630000	CONT SVS	32,158.87	16,546.00	44,046.00	16,546.00	16,546.00	
10200020 680000	RECOG PRO	5,939.00	6,500.00	7,500.00	7,500.00	7,500.00	
10200020 680005	TASK FORCE	1,099.73	2,200.00	476.00	1,200.00	1,200.00	
10200020 680006	PIPR	777.27	2,200.00	20.00	1,200.00	1,200.00	
10200020 680008	ORNGE BOOK	.00	1,000.00	4,500.00	2,500.00	.00	
10200020 740000	CAP $250	1,337.09	.00	473.00	.00	.00	
TOTAL OPERATIONS		149,538.29	148,717.00	163,479.00	149,727.00	132,028.00	
30 RECURRING CAPITAL							
10200030 800000	EQUIPMNT	.00	.00	176.00	.00	.00	
10200030 800100	IT EQUIP	2,049.00	2,100.00	1,813.00	5,745.00	5,745.00	
10200030 801000	FURNISH	1,599.42	.00	.00	.00	.00	
10200030 803000	BLD IMPS	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		3,648.42	2,100.00	1,989.00	5,745.00	5,745.00	
TOTAL COUNTY COMMISSIONERS		480,400.90	504,273.00	504,864.00	551,210.00	506,597.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
2100	COUNTY MANAGER						
10	PERSONNEL SERVICES						
10210010 510000	PERM SALS	712,513.75	716,471.00	729,033.00	788,116.00	788,116.00	
10210010 510100	OT	.00	.00	.00	.00	.00	
10210010 510102	HOLIDAY	.00	.00	.00	.00	.00	
10210010 510200	LONGEVITY	9,595.26	9,745.00	9,745.00	7,464.00	7,464.00	
10210010 511000	TEMP	80.00	.00	.00	.00	.00	
10210010 515000	CONT PERS	.00	.00	.00	.00	.00	
10210010 520000	SOC SEC	37,581.80	39,981.00	40,871.00	41,731.00	41,731.00	
10210010 520001	MEDICARE	10,140.49	10,646.00	10,854.00	11,536.00	11,536.00	
10210010 520100	MED INS	59,288.54	58,411.00	63,930.00	67,863.00	67,863.00	
10210010 520150	DENT INS	2,333.99	2,540.00	2,540.00	2,970.00	2,970.00	
10210010 520160	LIFE INS	1,633.41	1,652.00	1,652.00	1,866.00	1,866.00	
10210010 520200	RETIRE	35,241.39	35,439.00	36,140.00	38,904.00	38,904.00	
10210010 520305	CO 401(K)	5,262.30	5,200.00	6,454.00	6,500.00	6,500.00	
TOTAL PERSONNEL SERVICES		873,670.93	880,085.00	901,219.00	966,950.00	966,950.00	
20	OPERATIONS						
10210020 530000	TRAVEL	5,684.46	4,500.00	3,755.00	3,755.00	3,755.00	
10210020 530100	TRAINING	4,302.00	2,400.00	1,804.00	1,804.00	1,804.00	
10210020 530200	CERT&LICSN	.00	.00	.00	.00	.00	
10210020 530500	MILEAGE	2,690.70	500.00	500.00	1,500.00	1,500.00	
10210020 530900	TRVL ADV	.00	.00	.00	.00	.00	
10210020 540000	TELEPHONE	6,743.75	5,000.00	5,000.00	5,000.00	5,000.00	
10210020 550000	POSTAGE	1,232.87	1,350.00	1,350.00	1,350.00	1,350.00	
10210020 560900	MOTOR POOL	.00	4,600.00	4,600.00	4,600.00	4,600.00	
10210020 561000	VEH LEASE	1.00	5,000.00	5,000.00	5,000.00	5,000.00	
10210020 571000	EQUIP RPR	116.00	200.00	200.00	200.00	200.00	
10210020 590000	DUPLICATIN	14,863.05	11,500.00	8,906.00	11,500.00	8,906.00	
10210020 591000	PRINTING	2,756.60	3,000.00	3,000.00	3,000.00	3,000.00	
10210020 600000	ADVERT	.00	350.00	350.00	350.00	350.00	
10210020 610000	DUES	4,587.31	4,200.00	3,515.00	3,515.00	3,515.00	
10210020 611000	SUBS	1,311.54	750.00	627.31	627.31	620.00	
10210020 621000	OFF SUPS	4,949.66	4,800.00	3,751.00	3,751.00	3,751.00	
10210020 629000	OTHER SUP	6,263.70	3,000.00	2,810.00	2,810.00	2,810.00	
10210020 630000	CONT SVS	3,428.00	.00	.00	.00	.00	
10210020 740000	CAP $250	.00	.00	.00	.00	.00	
TOTAL OPERATIONS		58,930.64	51,150.00	45,168.31	48,762.31	46,161.00	
30	RECURRING CAPITAL						
10210030 800000	EQUIPMNT	.00	.00	190.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10210030 800100	IT EQUIP	.00	.00	.00	.00	.00	
10210030 801000	FURNISH	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		.00	.00	190.00	.00	.00	
TOTAL COUNTY MANAGER		932,601.57	931,235.00	946,577.31	1,015,712.31	1,013,111.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
2150	ANIMAL SHELTER						
10	PERSONNEL SERVICES						
10215010 510000	PERM SALS	407,409.68	430,662.00	434,213.00	403,460.00	403,460.00	
10215010 510100	OT	17,711.89	17,253.00	17,253.00	11,253.00	11,253.00	
10215010 510102	HOLIDAY	3,170.48	4,160.00	4,160.00	4,160.00	4,160.00	
10215010 510200	LONGEVITY	.00	.00	.00	.00	.00	
10215010 511000	TEMP	74,747.95	81,634.00	90,626.00	49,626.00	49,626.00	
10215010 520000	SOC SEC	30,963.95	26,701.00	27,236.00	29,047.00	29,047.00	
10215010 520001	MEDICARE	7,241.54	6,245.00	6,370.00	6,793.00	6,793.00	
10215010 520100	MED INS	61,990.95	64,569.00	70,670.00	66,904.00	66,904.00	
10215010 520150	DENT INS	3,137.61	3,810.00	3,810.00	4,158.00	4,158.00	
10215010 520160	LIFE INS	1,158.16	1,539.00	1,539.00	1,577.00	1,577.00	
10215010 520200	RETIRE	20,796.81	21,016.00	21,437.00	19,729.00	19,729.00	
10215010 520305	CO 401(K)	7,101.50	7,800.00	9,681.00	9,100.00	9,100.00	
TOTAL PERSONNEL SERVICES		635,430.52	665,389.00	686,995.00	605,807.00	605,807.00	
20	OPERATIONS						
10215020 530000	TRAVEL	4,399.97	13,170.00	9,877.00	2,378.00	2,378.00	
10215020 530100	TRAINING	1,235.33	680.00	510.00	925.00	510.00	
10215020 530200	CERT&LICSN	.00	.00	.00	.00	.00	
10215020 530500	MILEAGE	1,875.37	1,250.00	1,250.00	1,000.00	1,000.00	
10215020 530900	TRVL ADV	.00	.00	.00	.00	.00	
10215020 540000	TELEPHONE	12,075.51	10,400.00	10,400.00	9,000.00	9,000.00	
10215020 550000	POSTAGE	429.01	250.00	250.00	250.00	250.00	
10215020 560900	MOTOR POOL	6,006.73	11,345.00	12,015.38	5,000.00	5,000.00	
10215020 570000	BLDG RPR	1,987.27	2,000.00	7,400.00	2,000.00	2,000.00	
10215020 570005	PEST CNTRL	18.00	.00	.00	.00	.00	
10215020 571000	EQUIP RPR	950.00	1,200.00	1,200.00	1,200.00	1,200.00	
10215020 580000	BLDG RENT	.00	.00	.00	.00	.00	
10215020 590000	DUPLICATIN	347.32	520.00	520.00	750.00	520.00	
10215020 591000	PRINTING	394.01	860.00	860.00	860.00	860.00	
10215020 600000	ADVERT	800.00	500.00	500.00	2,000.00	2,000.00	
10215020 610000	DUES	40.00	384.00	288.00	475.00	288.00	
10215020 611000	SUBS	25.00	18.00	13.00	18.00	13.00	
10215020 620000	DEPT SUPS	11,637.56	13,515.00	10,852.00	11,141.00	10,852.00	
10215020 620050	ED SUPS	31.27	300.00	300.00	800.00	800.00	
10215020 621000	OFF SUPS	5,041.07	5,500.00	4,251.44	4,826.00	4,312.00	
10215020 622000	MED SUPS	50,455.79	60,000.00	54,820.00	51,500.00	51,500.00	
10215020 623000	PHARM SUPS	.00	.00	.00	.00	.00	
10215020 629002	ANIMAL SUP	42,515.40	44,900.00	39,534.00	44,500.00	44,500.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10215020 629003	OUT VETSVS	6,611.77	6,700.00	6,700.00	6,700.00	6,700.00	
10215020 629004	CONSLT VET	8,700.07	10,000.00	10,000.00	19,096.00	19,096.00	
10215020 629005	EARS	2,980.43	9,825.00	2,038.00	.00	.00	
10215020 629006	SPAY/NEUT	93,714.97	90,000.00	98,009.75	98,000.00	98,000.00	
10215020 629007	MICROCHIP	21,766.26	22,000.00	22,000.00	22,000.00	22,000.00	
10215020 629008	OT ADOPT E	4,277.87	5,600.00	4,200.00	1,000.00	1,000.00	
10215020 629009	RABIES VAC	1,650.50	2,800.00	2,800.00	2,800.00	2,800.00	
10215020 630000	CONT SVS	4,090.71	5,758.00	4,821.00	2,850.00	2,850.00	
10215020 631010	X-RAY	.00	.00	.00	.00	.00	
10215020 632000	LAB SVS	669.62	500.00	500.00	1,000.00	1,000.00	
10215020 641000	BNDS/INS	500.00	500.00	500.00	500.00	500.00	
10215020 650000	ELECTRICIT	.00	.00	.00	.00	.00	
10215020 651000	WATER	.00	.00	.00	.00	.00	
10215020 660003	GOODS SOLD	850.44	3,000.00	3,000.00	2,250.00	2,250.00	
10215020 670000	UNIFORMS	785.49	.00	2,465.00	3,000.00	3,000.00	
10215020 682002	CR CARD CH	1,544.39	1,334.00	1,334.00	3,000.00	3,000.00	
10215020 682020	PETTY CASH	.00	.00	.00	.00	.00	
10215020 740000	CAP $250	456.00	500.00	500.00	500.00	500.00	
10215020 771008	VOL PROGRM	.00	.00	.00	1,100.00	1,100.00	
TOTAL OPERATIONS		288,863.13	325,309.00	313,708.57	302,419.00	300,779.00	
30	RECURRING CAPITAL						
10215030 800000	EQUIPMNT	2,000.50	.00	8,225.00	.00	.00	
10215030 800100	IT EQUIP	2,535.75	1,000.00	3,535.75	.00	.00	
10215030 801000	FURNISH	3,355.60	.00	1,003.49	.00	.00	
10215030 802000	VEHICLES	5,000.00	.00	5,000.00	.00	.00	
TOTAL RECURRING CAPITAL		12,891.85	1,000.00	17,764.24	.00	.00	
TOTAL ANIMAL SHELTER		937,185.50	991,698.00	1,018,467.81	908,226.00	906,586.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
2152	ANIMAL SERVICES ADMINISTRATION						
10	PERSONNEL SERVICES						
10215210 510000	PERM SALS	.00	60,168.00	56,223.00	137,546.00	137,546.00	
10215210 510100	OT	.00	.00	.00	.00	.00	
10215210 510102	HOLIDAY	.00	.00	.00	.00	.00	
10215210 510200	LONGEVITY	.00	.00	.00	.00	.00	
10215210 511000	TEMP	.00	.00	.00	.00	.00	
10215210 520000	SOC SEC	.00	3,730.00	3,805.00	8,528.00	8,528.00	
10215210 520001	MEDICARE	.00	872.00	889.00	1,994.00	1,994.00	
10215210 520100	MED INS	.00	4,125.00	4,515.00	19,307.00	19,307.00	
10215210 520150	DENT INS	.00	254.00	254.00	891.00	891.00	
10215210 520160	LIFE INS	.00	180.00	180.00	455.00	455.00	
10215210 520200	RETIRE	.00	2,936.00	2,995.00	6,726.00	6,726.00	
10215210 520305	CO 401(K)	.00	520.00	645.00	1,950.00	1,950.00	
TOTAL PERSONNEL SERVICES		.00	72,785.00	69,506.00	177,397.00	177,397.00	
20	OPERATIONS						
10215220 530000	TRAVEL	.00	2,000.00	1,500.00	1,500.00	1,500.00	
10215220 530100	TRAINING	.00	1,500.00	1,125.00	1,125.00	1,125.00	
10215220 530200	CERT&LICSN	.00	.00	.00	.00	.00	
10215220 530500	MILEAGE	.00	800.00	800.00	2,000.00	2,000.00	
10215220 540000	TELEPHONE	.00	420.00	420.00	1,320.00	1,320.00	
10215220 550000	POSTAGE	.00	200.00	200.00	200.00	200.00	
10215220 590000	DUPLICATIN	.00	500.00	375.00	375.00	375.00	
10215220 591000	PRINTING	.00	750.00	750.00	750.00	750.00	
10215220 600000	ADVERT	.00	.00	.00	1,000.00	1,000.00	
10215220 610000	DUES	.00	200.00	150.00	369.00	263.00	
10215220 611000	SUBS	.00	200.00	150.00	37.00	37.00	
10215220 620050	EDUC SUPP	.00	.00	.00	.00	.00	
10215220 621000	OFF SUPS	.00	2,250.00	1,687.00	1,685.00	1,685.00	
10215220 892020	MOVING	.00	.00	5,000.00	.00	.00	
TOTAL OPERATIONS		.00	8,820.00	12,157.00	10,361.00	10,255.00	
30	RECURRING CAPITAL						
10215230 800100	IT EQUIP	.00	.00	.00	.00	.00	
10215230 801000	FURNISH	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		.00	.00	.00	.00	.00	
TOTAL ANIMAL SERVICES ADMINI		.00	81,605.00	81,663.00	187,758.00	187,652.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
2153	ANIMAL CONTROL						
10	PERSONNEL SERVICES						
10215310 510000	PERM SALS	.00	292,041.00	297,161.00	338,364.00	338,364.00	
10215310 510100	OT	.00	15,000.00	15,000.00	15,000.00	15,000.00	
10215310 510102	HOLIDAY	.00	1,000.00	1,000.00	1,000.00	1,000.00	
10215310 510200	LONGEVITY	.00	4,255.00	4,255.00	3,406.00	3,406.00	
10215310 511000	TEMP	.00	21,600.00	21,600.00	.00	.00	
10215310 520000	SOC SEC	.00	18,370.00	18,733.00	22,182.00	22,182.00	
10215310 520001	MEDICARE	.00	4,296.00	4,381.00	5,188.00	5,188.00	
10215310 520100	MED INS	.00	37,267.00	40,788.00	52,856.00	52,856.00	
10215310 520150	DENT INS	.00	2,032.00	2,032.00	2,970.00	2,970.00	
10215310 520160	LIFE INS	.00	1,047.00	1,047.00	1,340.00	1,340.00	
10215310 520200	RETIRE	.00	14,459.00	14,745.00	16,713.00	16,713.00	
10215310 520305	CO 401(K)	.00	4,160.00	5,163.00	6,500.00	6,500.00	
TOTAL PERSONNEL SERVICES		.00	415,527.00	425,905.00	465,519.00	465,519.00	
20	OPERATIONS						
10215320 530000	TRAVEL	.00	.00	.00	3,000.00	1,200.00	
10215320 530100	TRAINING	.00	5,900.00	2,925.00	1,600.00	610.00	
10215320 530200	CERT&LICSN	.00	.00	.00	.00	2,790.00	
10215320 530500	MILEAGE	.00	200.00	200.00	200.00	200.00	
10215320 530900	TRVL ADV	.00	.00	.00	.00	.00	
10215320 540000	TELEPHONE	.00	6,800.00	9,200.00	10,000.00	10,000.00	
10215320 550000	POSTAGE	.00	2,500.00	2,500.00	2,800.00	2,800.00	
10215320 560900	MOTOR POOL	.00	47,000.00	47,000.00	53,500.00	53,500.00	
10215320 571000	EQUIP RPR	.00	1,600.00	3,100.00	1,600.00	1,600.00	
10215320 580000	BLDG RENT	.00	.00	.00	.00	.00	
10215320 590000	DUPLICATIN	.00	700.00	572.00	572.00	572.00	
10215320 591000	PRINTING	.00	700.00	700.00	700.00	700.00	
10215320 600000	ADVERT	.00	1,000.00	1,000.00	1,350.00	1,350.00	
10215320 610000	DUES	.00	25.00	19.00	19.00	19.00	
10215320 611000	SUBS	.00	80.00	60.00	60.00	60.00	
10215320 620000	DEPT SUPS	.00	4,500.00	3,537.00	4,217.00	3,537.00	
10215320 620050	ED SUPS	.00	1,200.00	1,200.00	1,200.00	1,200.00	
10215320 620100	SAFE SEAT	.00	.00	.00	.00	.00	
10215320 621000	OFF SUPS	.00	1,300.00	1,009.00	1,009.00	1,009.00	
10215320 622000	MED SUPS	.00	250.00	250.00	.00	.00	
10215320 623000	PHARM SUPS	.00	.00	.00	.00	.00	
10215320 630000	CONT SVS	.00	21,100.00	18,700.00	21,100.00	21,100.00	
10215320 631010	X-RAY	.00	.00	.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10215320 641000	BNDS/INS	.00	.00	.00	.00	.00	
10215320 670000	UNIFORMS	.00	3,558.00	2,669.00	3,200.00	2,733.00	
10215320 710041	ANIMASHELT	.00	.00	.00	.00	.00	
10215320 740000	CAP $250	.00	800.00	800.00	800.00	800.00	
TOTAL OPERATIONS		.00	99,213.00	95,441.00	106,927.00	105,780.00	
30 RECURRING CAPITAL							
10215330 800000	EQUIPMNT	.00	.00	.00	.00	.00	
10215330 801000	FURNISH	.00	.00	.00	.00	.00	
10215330 802000	VEHICLES	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		.00	.00	.00	.00	.00	
TOTAL ANIMAL CONTROL		.00	514,740.00	521,346.00	572,446.00	571,299.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
2200 BUDGET							
10 PERSONNEL SERVICES							
10220010 510000	PERM SALS	178,778.20	181,565.00	184,747.00	182,994.00	182,994.00	
10220010 510100	OT	471.75	.00	.00	.00	.00	
10220010 510200	LONGEVITY	2,588.14	3,584.00	3,584.00	3,727.00	3,727.00	
10220010 511000	TEMP	19,296.00	14,560.00	14,560.00	14,560.00	14,560.00	
10220010 520000	SOC SEC	11,562.04	11,479.00	11,705.00	12,479.00	12,479.00	
10220010 520001	MEDICARE	2,704.03	2,685.00	2,738.00	2,918.00	2,918.00	
10220010 520100	MED INS	20,549.35	20,596.00	22,542.00	18,959.00	18,959.00	
10220010 520150	DENT INS	700.59	762.00	762.00	891.00	891.00	
10220010 520160	LIFE INS	498.87	535.00	535.00	573.00	573.00	
10220010 520200	RETIRE	8,851.32	9,035.00	9,213.00	9,131.00	9,131.00	
10220010 520305	CO 401(K)	1,579.50	1,560.00	1,936.00	1,950.00	1,950.00	
TOTAL PERSONNEL SERVICES		247,579.79	246,361.00	252,322.00	248,182.00	248,182.00	
20 OPERATIONS							
10220020 530000	TRAVEL	446.00	450.00	450.00	450.00	342.00	
10220020 530100	TRAINING	2,460.98	2,000.00	1,500.00	1,500.00	1,500.00	
10220020 530200	CERT&LICSN	.00	.00	.00	.00	.00	
10220020 530500	MILEAGE	476.51	500.00	500.00	500.00	500.00	
10220020 530900	TRVL ADV	138.00	.00	.00	.00	.00	
10220020 540000	TELEPHONE	1,739.67	1,900.00	1,840.00	1,900.00	1,900.00	
10220020 550000	POSTAGE	127.89	150.00	150.00	150.00	150.00	
10220020 560900	MOTOR POOL	.00	.00	.00	.00	.00	
10220020 571000	EQUIP RPR	.00	.00	.00	.00	.00	
10220020 590000	DUPLICATIN	2,528.05	3,500.00	2,685.00	2,685.00	2,685.00	
10220020 591000	PRINTING	898.28	2,500.00	1,760.00	2,500.00	2,500.00	
10220020 600000	ADVERT	.00	.00	.00	.00	.00	
10220020 610000	DUES	605.00	530.00	397.00	397.00	397.00	
10220020 611000	SUBS	8.00	100.00	100.00	100.00	100.00	
10220020 620000	DEPT SUPS	51.90	.00	.00	.00	.00	
10220020 621000	OFF SUPS	1,419.13	1,300.00	989.00	989.00	989.00	
10220020 625000	COMP SUPS	586.90	600.00	600.00	600.00	600.00	
10220020 629000	OTHER SUP	.00	.00	500.00	.00	.00	
10220020 630000	CONT SVS	2,596.95	2,000.00	1,500.00	1,500.00	1,500.00	
10220020 740000	CAP $250	.00	400.00	400.00	400.00	400.00	
TOTAL OPERATIONS		14,083.26	15,930.00	13,371.00	13,671.00	13,563.00	
30 RECURRING CAPITAL							
10220030 800000	EQUIPMNT	.00	.00	.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10220030 800100	IT EQUIP	1,620.00	.00	.00	.00	.00	
10220030 801000	FURNISH	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		1,620.00	.00	.00	.00	.00	
TOTAL BUDGET		263,283.05	262,291.00	265,693.00	261,853.00	261,745.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
2300	FINANCE						
10	PERSONNEL SERVICES						
10230010 510000	PERM SALS	297,069.62	299,182.00	304,427.00	312,637.00	312,637.00	
10230010 510100	OT	.00	.00	.00	.00	.00	
10230010 510102	HOLIDAY	.00	.00	.00	.00	.00	
10230010 510200	LONGEVITY	7,158.26	7,889.00	7,889.00	8,741.00	8,741.00	
10230010 511000	TEMP	5,383.25	10,000.00	7,500.00	9,000.00	9,000.00	
10230010 520000	SOC SEC	17,601.44	18,374.00	18,746.00	19,645.00	19,645.00	
10230010 520001	MEDICARE	4,293.63	4,453.00	4,540.00	4,747.00	4,747.00	
10230010 520100	MED INS	32,450.33	32,636.00	35,720.00	42,888.00	42,888.00	
10230010 520150	DENT INS	1,401.18	1,524.00	1,524.00	1,782.00	1,782.00	
10230010 520160	LIFE INS	849.63	886.00	886.00	995.00	995.00	
10230010 520200	RETIRE	14,847.36	14,985.00	15,278.00	15,715.00	15,715.00	
10230010 520305	CO 401(K)	3,159.00	3,120.00	3,873.00	3,900.00	3,900.00	
TOTAL PERSONNEL SERVICES		384,213.70	393,049.00	400,383.00	420,050.00	420,050.00	
20	OPERATIONS						
10230020 530000	TRAVEL	1,301.86	1,000.00	1,000.00	1,500.00	1,000.00	
10230020 530100	TRAINING	1,221.74	500.00	375.00	500.00	375.00	
10230020 530200	CERT&LICSN	.00	.00	.00	.00	.00	
10230020 530500	MILEAGE	439.52	400.00	400.00	400.00	400.00	
10230020 530900	TRVL ADV	.00	.00	.00	.00	.00	
10230020 540000	TELEPHONE	3,397.18	3,400.00	3,400.00	3,400.00	3,400.00	
10230020 550000	POSTAGE	9,173.73	8,944.00	8,944.00	8,944.00	8,944.00	
10230020 560900	MOTOR POOL	.00	.00	.00	.00	.00	
10230020 571000	EQUIP RPR	.00	.00	.00	.00	.00	
10230020 590000	DUPLICATIN	513.49	500.00	393.00	500.00	393.00	
10230020 591000	PRINTING	2,143.50	2,000.00	2,000.00	2,000.00	2,000.00	
10230020 610000	DUES	1,310.00	1,300.00	985.00	1,300.00	985.00	
10230020 611000	SUBS	348.95	350.00	350.00	350.00	350.00	
10230020 620000	DEPT SUPS	573.22	.00	.00	.00	.00	
10230020 621000	OFF SUPS	7,392.26	7,000.00	5,709.00	8,000.00	5,709.00	
10230020 630000	CONT SVS	338.40	340.00	340.00	340.00	340.00	
10230020 641000	BNDS/INS	1,000.00	1,000.00	1,000.00	575.00	575.00	
10230020 740000	CAP $250	.00	.00	.00	.00	.00	
TOTAL OPERATIONS		29,153.85	26,734.00	24,896.00	27,809.00	24,471.00	
30	RECURRING CAPITAL						
10230030 800000	EQUIPMNT	.00	.00	.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10230030 800100	IT EQUIP	.00	.00	.00	.00	.00	
10230030 801000	FURNISH	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		.00	.00	.00	.00	.00	
TOTAL FINANCE		413,367.55	419,783.00	425,279.00	447,859.00	444,521.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
2400 PURCHASING							
10 PERSONNEL SERVICES							
10240010 510000	PERM SALS	183,232.70	188,850.00	192,161.00	240,041.00	240,041.00	
10240010 510100	OT	882.69	500.00	500.00	500.00	500.00	
10240010 510102	HOLIDAY	.00	.00	.00	.00	.00	
10240010 510200	LONGEVITY	3,499.75	4,463.00	4,463.00	4,642.00	4,642.00	
10240010 511000	TEMP	51.70	.00	.00	.00	.00	
10240010 520000	SOC SEC	10,683.78	11,396.00	11,631.00	14,626.00	14,626.00	
10240010 520001	MEDICARE	2,632.44	2,803.00	2,858.00	3,555.00	3,555.00	
10240010 520100	MED INS	15,470.78	16,701.00	18,279.00	24,183.00	24,183.00	
10240010 520101	INS PIL	52.50	.00	.00	.00	.00	
10240010 520150	DENT INS	616.66	762.00	762.00	1,188.00	1,188.00	
10240010 520160	LIFE INS	447.13	480.00	480.00	706.00	706.00	
10240010 520200	RETIRE	9,158.95	9,434.00	9,619.00	11,965.00	11,965.00	
10240010 520305	CO 401(K)	1,480.29	1,560.00	1,936.00	2,600.00	2,600.00	
TOTAL PERSONNEL SERVICES		228,209.37	236,949.00	242,689.00	304,006.00	304,006.00	
20 OPERATIONS							
10240020 530000	TRAVEL	350.00	.00	.00	.00	.00	
10240020 530100	TRAINING	347.48	650.00	496.00	1,496.00	496.00	
10240020 530200	CERT&LICSN	.00	.00	.00	.00	1,000.00	
10240020 530500	MILEAGE	.00	100.00	100.00	250.00	250.00	
10240020 530900	TRVL ADV	.00	.00	.00	.00	.00	
10240020 540000	TELEPHONE	2,221.17	2,370.00	2,370.00	2,870.00	2,870.00	
10240020 550000	POSTAGE	2,085.32	1,575.00	1,575.00	1,825.00	1,825.00	
10240020 560900	MOTOR POOL	1,402.02	450.00	450.00	450.00	450.00	
10240020 571000	EQUIP RPR	.00	400.00	400.00	400.00	400.00	
10240020 590000	DUPLICATIN	1,017.95	1,325.00	1,009.00	1,509.00	1,509.00	
10240020 591000	PRINTING	.00	510.00	510.00	510.00	510.00	
10240020 600000	ADVERT	1,995.06	1,050.00	1,050.00	1,050.00	1,050.00	
10240020 610000	DUES	210.00	350.00	262.00	262.00	262.00	
10240020 611000	SUBS	299.90	400.00	354.00	354.00	354.00	
10240020 621000	OFF SUPS	2,366.75	2,180.00	1,776.00	2,376.00	2,254.00	
TOTAL OPERATIONS		12,295.65	11,360.00	10,352.00	13,352.00	13,230.00	
30 RECURRING CAPITAL							
10240030 800000	EQUIPMNT	.00	.00	.00	.00	.00	
10240030 800100	IT EQUIP	.00	.00	.00	2,000.00	2,000.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10240030 801000 FURNISH	.00	.00	.00	1,000.00	1,000.00	
TOTAL RECURRING CAPITAL	.00	.00	.00	3,000.00	3,000.00	
TOTAL PURCHASING	240,505.02	248,309.00	253,041.00	320,358.00	320,236.00	
TOTAL GENERAL FUND	240,505.02	248,309.00	253,041.00	320,358.00	320,236.00	
GRAND TOTAL	240,505.02	248,309.00	253,041.00	320,358.00	320,236.00	

PROJECTION: 20071 2006-2007 BUDGET FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
2401 CENTRAL SERVICES							
10 PERSONNEL SERVICES							
10240110 510000	PERM SALS	86,460.06	87,121.00	88,648.00	63,097.00	63,097.00	
10240110 510100	OT	.00	.00	.00	.00	.00	
10240110 510102	HOLIDAY	.00	.00	.00	.00	.00	
10240110 510200	LONGEVITY	1,554.23	1,578.00	1,578.00	1,700.00	1,700.00	
10240110 511000	TEMP	.00	500.00	500.00	500.00	500.00	
10240110 520000	SOC SEC	5,489.53	5,506.00	5,614.00	4,018.00	4,018.00	
10240110 520001	MEDICARE	1,283.81	1,288.00	1,313.00	947.00	947.00	
10240110 520100	MED INS	12,568.68	12,340.00	13,506.00	9,558.00	9,558.00	
10240110 520150	DENT INS	700.59	762.00	762.00	594.00	594.00	
10240110 520160	LIFE INS	300.05	318.00	318.00	250.00	250.00	
10240110 520200	RETIRE	4,320.83	4,309.00	4,394.00	3,169.00	3,169.00	
10240110 520305	CO 401(K)	1,579.50	1,560.00	1,936.00	1,300.00	1,300.00	
TOTAL PERSONNEL SERVICES		114,257.28	115,282.00	118,569.00	85,133.00	85,133.00	
20 OPERATIONS							
10240120 530000	TRAVEL	40.00	.00	.00	.00	.00	
10240120 530100	TRAINING	.00	175.00	131.00	131.00	131.00	
10240120 530200	CERT&LICSN	.00	.00	.00	.00	.00	
10240120 530900	TRVL ADV	.00	.00	.00	.00	.00	
10240120 540000	TELEPHONE	604,112.52	.00	3,191.18	.00	.00	
10240120 549999	TELEPHONE	-604,213.45	.00	.00	.00	.00	
10240120 550000	POSTAGE	127,489.01	.00	.00	.00	.00	
10240120 559999	PST (CONT)	-127,732.90	.00	.00	.00	.00	
10240120 560900	MOTOR POOL	3,591.12	1,650.00	1,650.00	1,650.00	1,650.00	
10240120 571000	EQUIP RPR	894.80	12,750.00	13,293.40	12,750.00	12,750.00	
10240120 579999	EQUIP RPR	.00	.00	.00	.00	.00	
10240120 590000	DUPLICATIN	90,004.96	.00	8,704.00	.00	.00	
10240120 599999	DUPLICATIN	-113,565.13	.00	.00	.00	.00	
10240120 610000	DUES	.00	350.00	262.00	262.00	262.00	
10240120 621000	OFF SUPS	1.00	500.00	375.00	375.00	375.00	
10240120 630000	CONT SVS	354,437.54	402,430.00	419,899.87	418,527.00	418,527.00	
10240120 641000	BNDS/INS	408,756.00	472,011.00	472,011.00	528,652.00	488,652.00	
10240120 641005	WKRS COMP	642,206.00	738,537.00	688,537.00	790,235.00	780,867.00	
10240120 641006	UNEMP	22,323.34	23,000.00	23,000.00	23,000.00	23,000.00	
10240120 649000	DED RSRV	11,585.66	20,000.00	22,255.24	20,000.00	20,000.00	
10240120 649100	INS PRP DM	50,579.36	.00	47,714.72	.00	.00	
10240120 649150	INS PROCED	-79,309.03	.00	.00	.00	.00	
10240120 683000	RISK MG	720.03	.00	.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10240120 700000	PUR INVENT	131,290.65	.00	919.94	.00	.00	
10240120 701000	ISS INVENT	-118,338.08	.00	.00	.00	.00	
10240120 740000	CAP $250	.00	.00	.00	.00	.00	
10240120 901090	CHANGE CEN	.00	.00	.00	.00	.00	
TOTAL OPERATIONS		1,404,873.40	1,671,403.00	1,701,944.35	1,795,582.00	1,746,214.00	
30 RECURRING CAPITAL							
10240130 800000	EQUIPMNT	16,661.00	.00	16,661.00	.00	.00	
10240130 801000	FURNISH	5,987.15	.00	5,987.15	.00	.00	
10240130 803000	BLD IMPS	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		22,648.15	.00	22,648.15	.00	.00	
TOTAL CENTRAL SERVICES		1,541,778.83	1,786,685.00	1,843,161.50	1,880,715.00	1,831,347.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
2402 RENTS & INSURANCE							
20 OPERATIONS							
10240220 530200	CERT&LICSN	.00	.00	.00	.00	.00	
10240220 570500	LEASED PR	8,784.82	13,800.00	13,950.00	13,800.00	13,800.00	
10240220 570600	PROP INS	.00	91,394.00	91,394.00	102,361.00	91,394.00	
10240220 580000	BLDG RENT	16,390.09	.00	.00	18,000.00	18,000.00	
10240220 641000	BNDS/INS	.00	.00	.00	.00	.00	
TOTAL OPERATIONS		25,174.91	105,194.00	105,344.00	134,161.00	123,194.00	
TOTAL RENTS & INSURANCE		25,174.91	105,194.00	105,344.00	134,161.00	123,194.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
2500 PERSONNEL							
10 PERSONNEL SERVICES							
10250010 510000	PERM SALS	402,196.86	419,183.00	422,751.00	442,291.00	442,291.00	
10250010 510100	OT	.00	.00	.00	.00	.00	
10250010 510102	HOLIDAY	.00	.00	.00	.00	.00	
10250010 510200	LONGEVITY	5,138.01	6,637.00	6,637.00	6,033.00	6,033.00	
10250010 511000	TEMP	11,240.42	7,150.00	7,150.00	7,150.00	7,150.00	
10250010 515000	CONT PERS	.00	.00	.00	.00	.00	
10250010 520000	SOC SEC	24,696.21	32,013.00	26,366.00	28,239.00	28,239.00	
10250010 520001	MEDICARE	5,920.02	.00	6,290.00	6,605.00	6,605.00	
10250010 520100	MED INS	40,398.23	41,743.00	45,687.00	45,609.00	45,609.00	
10250010 520150	DENT INS	1,535.87	2,032.00	2,032.00	2,376.00	2,376.00	
10250010 520160	LIFE INS	1,220.05	1,295.00	1,295.00	1,488.00	1,488.00	
10250010 520200	RETIRE	19,879.33	20,759.00	21,169.00	21,923.00	21,923.00	
10250010 520305	CO 401(K)	3,968.00	4,160.00	5,163.00	5,200.00	5,200.00	
TOTAL PERSONNEL SERVICES		516,193.00	534,972.00	544,540.00	566,914.00	566,914.00	
20 OPERATIONS							
10250020 530000	TRAVEL	1,227.00	1,750.00	1,312.00	1,000.00	1,312.00	
10250020 530100	TRAINING	.00	1,000.00	750.00	500.00	750.00	
10250020 530200	CERT&LICSN	.00	.00	.00	.00	.00	
10250020 530500	MILEAGE	248.77	520.00	520.00	520.00	520.00	
10250020 530900	TRVL ADV	.00	.00	.00	.00	.00	
10250020 540000	TELEPHONE	5,643.60	6,144.00	6,144.00	6,144.00	6,144.00	
10250020 550000	POSTAGE	3,917.60	4,530.00	4,530.00	4,027.00	4,027.00	
10250020 560900	MOTOR POOL	.00	200.00	200.00	200.00	200.00	
10250020 561000	OTHER	.00	.00	.00	.00	.00	
10250020 571000	EQUIP RPR	250.00	700.00	300.00	700.00	700.00	
10250020 590000	DUPLICATIN	6,003.20	7,067.00	5,406.00	6,206.00	5,406.00	
10250020 591000	PRINTING	4,714.42	4,716.00	4,840.55	4,200.00	4,400.00	
10250020 600000	ADVERT	57,139.25	50,000.00	50,000.00	50,000.00	50,000.00	
10250020 610000	DUES	335.85	575.00	444.00	444.00	444.00	
10250020 611000	SUBS	1,978.00	2,140.00	1,672.00	1,672.00	1,672.00	
10250020 621000	OFF SUPS	3,481.13	4,750.00	3,649.00	3,649.00	3,649.00	
10250020 629000	OTHER SUP	.00	.00	.00	.00	.00	
10250020 630000	CONT SVS	22,051.40	25,284.00	32,437.60	26,544.00	26,544.00	
10250020 683000	OTHER	528.39	1,800.00	1,800.00	1,800.00	1,800.00	
10250020 684000	RECOG PRGM	17,094.12	21,790.00	21,790.00	23,685.00	23,685.00	
10250020 720023	RECOG PROG	.00	.00	.00	.00	.00	
10250020 740000	CAP $250	.00	.00	.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10250020 892020	MOVING	.00	.00	.00	.00	.00	
TOTAL OPERATIONS		124,612.73	132,966.00	135,795.15	131,291.00	131,253.00	
30 RECURRING CAPITAL							
10250030 800000	EQUIPMNT	578.95	.00	400.00	.00	.00	
10250030 800100	IT EQUIP	.00	.00	.00	.00	.00	
10250030 801000	FURNISH	519.39	3,700.00	3,700.00	.00	.00	
TOTAL RECURRING CAPITAL		1,098.34	3,700.00	4,100.00	.00	.00	
TOTAL PERSONNEL		641,904.07	671,638.00	684,435.15	698,205.00	698,167.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
3100	BOARD OF ELECTIONS						
10	PERSONNEL SERVICES						
10310010 510000	PERM SALS	178,800.11	179,084.00	182,224.00	182,224.00	182,224.00	
10310010 510100	OT	.00	.00	.00	.00	.00	
10310010 510102	HOLIDAY	.00	.00	.00	.00	.00	
10310010 510200	LONGEVITY	5,735.43	5,829.00	5,829.00	2,927.00	2,927.00	
10310010 511000	TEMP	106,181.03	98,000.00	99,290.00	70,000.00	70,000.00	
10310010 513000	BOARD	.00	.00	.00	.00	.00	
10310010 520000	SOC SEC	11,310.38	11,465.00	11,688.00	16,075.00	16,075.00	
10310010 520001	MEDICARE	2,644.99	2,681.00	2,733.00	3,760.00	3,760.00	
10310010 520100	MED INS	16,849.65	17,115.00	18,732.00	19,307.00	19,307.00	
10310010 520101	INS PIL	.00	.00	.00	.00	.00	
10310010 520150	DENT INS	942.56	1,016.00	1,016.00	1,188.00	1,188.00	
10310010 520160	LIFE INS	572.03	594.00	594.00	660.00	660.00	
10310010 520200	RETIRE	9,069.92	9,024.00	9,199.00	9,256.00	9,256.00	
10310010 520305	CO 401(K)	2,123.43	2,080.00	2,582.00	2,600.00	2,600.00	
TOTAL PERSONNEL SERVICES		334,229.53	326,888.00	333,887.00	307,997.00	307,997.00	
20	OPERATIONS						
10310020 530000	TRAVEL	67.46	2,000.00	1,549.00	3,000.00	1,200.00	
10310020 530100	TRAINING	2,200.77	2,500.00	2,500.00	4,000.00	2,500.00	
10310020 530200	CERT&LICSN	.00	.00	.00	.00	2,500.00	
10310020 530500	MILEAGE	6,710.39	6,500.00	6,950.00	6,000.00	6,000.00	
10310020 530900	TRVL ADV	.00	.00	.00	.00	.00	
10310020 540000	TELEPHONE	2,618.90	2,400.00	2,400.00	2,400.00	2,400.00	
10310020 550000	POSTAGE	14,534.06	23,900.00	29,130.00	20,000.00	20,000.00	
10310020 560900	MOTOR POOL	.00	.00	.00	.00	.00	
10310020 571000	EQUIP RPR	8,527.53	6,500.00	7,910.00	7,000.00	7,000.00	
10310020 580000	BLDG RENT	3,830.00	4,695.00	4,595.00	2,500.00	2,500.00	
10310020 590000	DUPLICATIN	322.82	1,200.00	981.00	1,000.00	981.00	
10310020 591000	PRINTING	55,640.21	52,500.00	62,176.52	45,000.00	45,000.00	
10310020 600000	ADVERT	266.40	1,500.00	1,550.00	1,500.00	1,500.00	
10310020 610000	DUES	320.00	335.00	274.00	350.00	274.00	
10310020 611000	SUBS	.00	175.00	131.00	131.00	131.00	
10310020 620000	DEPT SUPS	3,276.48	3,500.00	2,590.13	3,500.00	2,525.00	
10310020 621000	OFF SUPS	3,159.38	3,000.00	2,699.00	2,000.00	2,000.00	
10310020 625000	COMP SUPS	862.00	2,300.00	2,800.00	6,000.00	6,000.00	
10310020 630000	CONT SVS	3,840.85	2,100.00	3,423.48	3,000.00	3,000.00	
10310020 680000	BD ALLOW	3,029.25	7,300.00	7,300.00	7,000.00	7,000.00	
10310020 740000	CAP $250	2,318.10	.00	.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
TOTAL OPERATIONS		111,524.60	122,405.00	138,959.13	114,381.00	112,511.00	
30 RECURRING CAPITAL							
10310030 800000	EQUIPMNT	23,114.31	.00	3,492.91	.00	.00	
10310030 800100	IT EQUIP	6,050.00	.00	.00	900.00	900.00	
10310030 801000	FURNISH	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		29,164.31	.00	3,492.91	900.00	900.00	
TOTAL BOARD OF ELECTIONS		474,918.44	449,293.00	476,339.04	423,278.00	421,408.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
3150	INFORMATION TECHNOLOGY						
10	PERSONNEL SERVICES						
10315010 510000	PERM SALS	529,356.28	551,958.00	545,595.00	609,299.00	609,299.00	
10315010 510100	OT	399.00	4,000.00	4,000.00	4,000.00	.00	
10315010 510102	HOLIDAY	122.84	600.00	600.00	600.00	.00	
10315010 510200	LONGEVITY	1,822.98	856.00	856.00	4,487.00	4,487.00	
10315010 511000	TEMP	22,323.00	29,120.00	33,120.00	4,000.00	4,000.00	
10315010 515000	CONT PERS	.00	.00	.00	.00	.00	
10315010 520000	SOC SEC	32,392.71	34,274.00	34,960.00	38,303.00	38,303.00	
10315010 520001	MEDICARE	7,575.74	8,016.00	8,176.00	8,958.00	8,958.00	
10315010 520100	MED INS	61,158.59	62,803.00	68,737.00	78,092.00	78,092.00	
10315010 520150	DENT INS	2,255.84	2,540.00	2,540.00	3,267.00	3,267.00	
10315010 520160	LIFE INS	1,576.10	1,649.00	1,649.00	1,967.00	1,967.00	
10315010 520200	RETIRE	25,929.49	26,977.00	27,517.00	30,014.00	30,014.00	
10315010 520305	CO 401(K)	5,061.00	5,200.00	6,454.00	7,150.00	7,150.00	
TOTAL PERSONNEL SERVICES		689,973.57	727,993.00	734,204.00	790,137.00	785,537.00	
20	OPERATIONS						
10315020 530000	TRAVEL	764.34	1,125.00	844.00	1,125.00	844.00	
10315020 530100	TRAINING	10,459.00	25,000.00	27,273.00	25,000.00	12,500.00	
10315020 530200	CERT&LICSN	.00	.00	.00	.00	12,500.00	
10315020 530500	MILEAGE	229.44	400.00	400.00	550.00	550.00	
10315020 530900	TRVL ADV	.00	.00	.00	.00	.00	
10315020 540000	TELEPHONE	202,558.62	179,400.00	181,476.39	235,000.00	235,000.00	
10315020 550000	POSTAGE	1.29	100.00	100.00	100.00	100.00	
10315020 550100	FREIGHT	134.89	1,000.00	1,000.00	1,000.00	.00	
10315020 560900	MOTOR POOL	1,562.76	2,000.00	2,000.00	2,000.00	2,000.00	
10315020 571000	EQUIP RPR	197,974.62	290,000.00	293,464.86	285,000.00	285,000.00	
10315020 590000	DUPLICATIN	120.69	200.00	150.00	150.00	150.00	
10315020 610000	DUES	.00	300.00	225.00	400.00	225.00	
10315020 611000	SUBS	.00	500.00	375.00	375.00	375.00	
10315020 620000	DEPT SUPS	15,573.15	11,300.00	10,749.08	12,000.00	8,588.00	
10315020 621000	OFF SUPS	896.29	1,300.00	1,000.00	1,200.00	1,000.00	
10315020 625000	COMP SUPS	12,674.96	14,550.00	15,550.00	23,000.00	23,000.00	
10315020 630000	CONT SVS	.00	.00	12,040.00	15,000.00	12,000.00	
TOTAL OPERATIONS		442,950.05	527,175.00	546,647.33	601,900.00	593,832.00	
30	RECURRING CAPITAL						
10315030 800000	EQUIPMNT	.00	.00	.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10315030 800100	IT EQUIP	2,500.00	.00	.00	.00	.00	
10315030 801000	FURNISH	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		2,500.00	.00	.00	.00	.00	
TOTAL INFORMATION TECHNOLOGY		1,135,423.62	1,255,168.00	1,280,851.33	1,392,037.00	1,379,369.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
3200 LAND RECORDS							
10 PERSONNEL SERVICES							
10320010 510000	PERM SALS	364,505.40	337,665.00	340,585.00	351,011.00	351,011.00	
10320010 510100	OT	.00	.00	.00	.00	.00	
10320010 510102	HOLIDAY	.00	.00	.00	.00	.00	
10320010 510200	LONGEVITY	10,270.92	6,822.00	6,822.00	7,026.00	7,026.00	
10320010 511000	TEMP	.00	1,200.00	1,200.00	1,200.00	1,200.00	
10320010 520000	SOC SEC	21,664.26	21,433.00	21,853.00	22,273.00	22,273.00	
10320010 520001	MEDICARE	5,066.34	5,012.00	5,110.00	5,210.00	5,210.00	
10320010 520100	MED INS	46,558.86	45,987.00	50,332.00	50,673.00	50,673.00	
10320010 520101	INS PIL	.00	.00	.00	.00	.00	
10320010 520150	DENT INS	1,625.99	1,778.00	1,778.00	2,079.00	2,079.00	
10320010 520160	LIFE INS	1,081.37	1,129.00	1,129.00	1,250.00	1,250.00	
10320010 520200	RETIRE	18,291.33	16,811.00	17,141.00	17,508.00	17,508.00	
10320010 520305	CO 401(K)	3,663.00	3,640.00	4,518.00	4,550.00	4,550.00	
TOTAL PERSONNEL SERVICES		472,727.47	441,477.00	450,468.00	462,780.00	462,780.00	
20 OPERATIONS							
10320020 530000	TRAVEL	1,528.55	1,515.00	1,444.00	3,660.00	1,444.00	
10320020 530100	TRAINING	400.00	2,400.00	2,115.00	8,400.00	2,115.00	
10320020 530200	CERT&LICSN	.00	.00	.00	.00	8,501.00	
10320020 530900	TRVL ADV	.00	.00	.00	.00	.00	
10320020 540000	TELEPHONE	4,289.95	5,000.00	5,000.00	5,000.00	5,000.00	
10320020 550000	POSTAGE	137.51	400.00	400.00	200.00	200.00	
10320020 550100	FREIGHT	.00	.00	.00	.00	.00	
10320020 560900	MOTOR POOL	315.56	1,000.00	1,000.00	400.00	400.00	
10320020 571000	EQUIP RPR	846.00	10,200.00	4,490.00	5,000.00	5,000.00	
10320020 581000	EQUP RENT	.00	.00	.00	1,100.00	1,100.00	
10320020 590000	DUPLICATIN	361.91	100.00	75.00	50.00	50.00	
10320020 610000	DUES	190.00	400.00	306.00	560.00	306.00	
10320020 611000	SUBS	.00	.00	.00	.00	.00	
10320020 620000	DEPT SUPS	1,121.40	6,000.00	4,543.00	4,543.00	4,543.00	
10320020 621000	OFF SUPS	1,228.28	1,200.00	913.00	913.00	913.00	
10320020 630000	CONT SVS	.00	.00	.00	2,600.00	2,600.00	
10320020 740000	CAP $250	.00	.00	.00	.00	.00	
10320020 750150	MCRFLMS	.00	.00	.00	.00	.00	
10320020 892020	MOVING	.00	.00	3,000.00	.00	.00	
TOTAL OPERATIONS		10,419.16	28,215.00	23,286.00	32,426.00	32,172.00	
30 RECURRING CAPITAL							
10320030 800000	EQUIPMNT	1,196.00	.00	.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10320030 800100	IT EQUIP	4,735.27	.00	.00	2,000.00	.00	
10320030 801000	FURNISH	.00	600.00	1,310.00	2,400.00	2,400.00	
TOTAL RECURRING CAPITAL		5,931.27	600.00	1,310.00	4,400.00	2,400.00	
TOTAL LAND RECORDS		489,077.90	470,292.00	475,064.00	499,606.00	497,352.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
3250 REGISTER OF DEEDS							
10 PERSONNEL SERVICES							
10325010 510000	PERM SALS	561,132.78	590,594.00	600,949.00	607,360.00	607,360.00	
10325010 510100	OT	432.17	.00	.00	.00	.00	
10325010 510102	HOLIDAY	.00	.00	.00	.00	.00	
10325010 510200	LONGEVITY	10,512.14	10,375.00	10,375.00	10,790.00	10,790.00	
10325010 511000	TEMP	30,098.50	25,000.00	25,000.00	25,000.00	25,000.00	
10325010 520000	SOC SEC	36,484.25	38,810.00	39,544.00	39,875.00	39,875.00	
10325010 520001	MEDICARE	8,532.58	9,077.00	9,249.00	9,326.00	9,326.00	
10325010 520100	MED INS	77,301.10	80,190.00	87,767.00	90,082.00	90,082.00	
10325010 520150	DENT INS	3,525.24	4,064.00	4,064.00	4,752.00	4,752.00	
10325010 520160	LIFE INS	1,894.23	2,068.00	2,068.00	2,296.00	2,296.00	
10325010 520200	RETIRE	27,919.25	29,327.00	29,905.00	30,228.00	30,228.00	
10325010 520305	CO 401(K)	7,959.00	8,320.00	10,327.00	10,400.00	10,400.00	
TOTAL PERSONNEL SERVICES		765,791.24	797,825.00	819,248.00	830,109.00	830,109.00	
20 OPERATIONS							
10325020 530000	TRAVEL	2,621.40	4,050.00	4,599.00	3,550.00	3,050.00	
10325020 530200	CERT&LICSN	.00	.00	.00	.00	500.00	
10325020 530500	MILEAGE	150.00	.00	.00	.00	.00	
10325020 530900	TRVL ADV	.00	.00	.00	.00	.00	
10325020 540000	TELEPHONE	7,821.26	8,820.00	8,820.00	8,700.00	8,700.00	
10325020 550000	POSTAGE	16,107.91	18,500.00	18,500.00	14,200.00	14,200.00	
10325020 550100	FREIGHT	.00	.00	.00	.00	.00	
10325020 560900	MOTOR POOL	246.12	400.00	400.00	400.00	400.00	
10325020 571000	EQUIP RPR	20,981.56	36,419.00	36,419.00	43,169.00	43,169.00	
10325020 581000	EQUP RENT	16,981.09	23,529.00	24,004.50	23,529.00	23,529.00	
10325020 590000	DUPLICATIN	56.40	75.00	56.00	56.00	56.00	
10325020 610000	DUES	515.00	965.00	724.00	740.00	724.00	
10325020 611000	SUBS	390.85	850.00	637.00	850.00	637.00	
10325020 620000	DEPT SUPS	.00	.00	.00	.00	.00	
10325020 621000	OFF SUPS	20,051.53	23,500.00	18,191.00	19,500.00	18,191.00	
10325020 625000	COMP SUPS	.00	.00	.00	.00	.00	
10325020 629000	OTHER SUP	.00	.00	.00	.00	.00	
10325020 630000	CONT SVS	18,276.04	27,802.00	26,732.04	27,530.00	27,530.00	
10325020 641000	BNDS/INS	.00	550.00	550.00	550.00	550.00	
10325020 641001	DAILY REC	27,192.76	40,784.00	40,614.00	36,974.00	36,974.00	
10325020 641002	RE-CREAT	1,527.56	1,050.00	1,050.00	1,050.00	1,050.00	
10325020 740000	CAP $250	764.70	825.00	775.00	825.00	825.00	
10325020 750150	MCRFLMS	.00	.00	.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
TOTAL OPERATIONS		133,684.18	188,119.00	182,071.54	181,623.00	180,085.00	
30 RECURRING CAPITAL							
10325030 800000	EQUIPMNT	.00	1,820.00	2,040.00	1,220.00	1,220.00	
10325030 800100	IT EQUIP	.00	.00	.00	.00	.00	
10325030 801000	FURNISH	2,005.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		2,005.00	1,820.00	2,040.00	1,220.00	1,220.00	
TOTAL REGISTER OF DEEDS		901,480.42	987,764.00	1,003,359.54	1,012,952.00	1,011,414.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
3300 TAX ASSESSOR							
10 PERSONNEL SERVICES							
10330010 510000	PERM SALS	532,260.40	542,735.00	548,750.00	557,546.00	557,546.00	
10330010 510100	OT	.00	.00	.00	.00	.00	
10330010 510102	HOLIDAY	.00	.00	.00	.00	.00	
10330010 510200	LONGEVITY	8,855.75	9,552.00	9,552.00	9,934.00	9,934.00	
10330010 511000	TEMP	3,587.80	.00	3,500.00	8,640.00	8,640.00	
10330010 520000	SOC SEC	32,989.48	34,242.00	34,916.00	35,720.00	35,720.00	
10330010 520001	MEDICARE	6,997.13	8,008.00	8,166.00	8,353.00	8,353.00	
10330010 520100	MED INS	60,598.36	59,418.00	65,032.00	71,711.00	71,711.00	
10330010 520150	DENT INS	2,722.95	2,997.00	2,997.00	3,505.00	3,505.00	
10330010 520160	LIFE INS	1,734.02	1,852.00	1,852.00	1,998.00	1,998.00	
10330010 520200	RETIRE	26,410.46	26,952.00	27,483.00	27,750.00	27,750.00	
10330010 520305	CO 401(K)	6,146.30	6,136.00	7,616.00	7,670.00	7,670.00	
TOTAL PERSONNEL SERVICES		682,302.65	691,892.00	709,864.00	732,827.00	732,827.00	
20 OPERATIONS							
10330020 530000	TRAVEL	1,528.05	1,130.00	847.00	1,630.00	847.00	
10330020 530100	TRAINING	1,160.60	2,400.00	2,071.00	2,700.00	266.00	
10330020 530200	CERT&LICSN	.00	.00	.00	.00	3,200.00	
10330020 530500	MILEAGE	.00	.00	.00	.00	.00	
10330020 530900	TRVL ADV	.00	.00	.00	.00	.00	
10330020 540000	TELEPHONE	7,572.72	9,315.00	9,315.00	9,315.00	7,500.00	
10330020 550000	POSTAGE	35,165.98	44,620.00	36,620.00	44,620.00	44,620.00	
10330020 560900	MOTOR POOL	7,886.18	7,160.00	7,160.00	7,160.00	7,160.00	
10330020 571000	EQUIP RPR	.00	100.00	100.00	100.00	100.00	
10330020 590000	DUPLICATIN	2,108.67	845.00	739.00	845.00	739.00	
10330020 591000	PRINTING	23,186.90	13,805.00	20,635.00	13,805.00	13,805.00	
10330020 600000	ADVERT	1,169.63	1,020.00	1,020.00	1,020.00	1,020.00	
10330020 610000	DUES	925.00	1,465.00	1,274.00	1,465.00	1,274.00	
10330020 620000	DEPT SUPS	1,152.78	3,748.00	1,817.00	1,817.00	1,817.00	
10330020 621000	OFF SUPS	3,977.61	2,055.00	1,945.00	1,945.00	1,945.00	
10330020 630000	CONT SVS	13,420.83	37,060.00	34,060.00	30,000.00	30,000.00	
10330020 720023	TAX AUDIT	.00	.00	.00	20,000.00	20,000.00	
10330020 740000	CAP $250	355.95	320.00	320.00	320.00	320.00	
TOTAL OPERATIONS		99,610.90	125,043.00	117,923.00	136,742.00	134,613.00	
30 RECURRING CAPITAL							
10330030 800000	EQUIPMNT	.00	.00	4,170.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10330030 800100	IT EQUIP	1,144.15	.00	.00	.00	.00	
10330030 801000	FURNISH	538.00	.00	.00	.00	.00	
10330030 803000	BLD IMPS	.00	.00	900.00	.00	.00	
TOTAL RECURRING CAPITAL		1,682.15	.00	5,070.00	.00	.00	
TOTAL TAX ASSESSOR		783,595.70	816,935.00	832,857.00	869,569.00	867,440.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
3350	TAX COLLECTOR/REVENUE						
10	PERSONNEL SERVICES						
10335010 510000	PERM SALS	422,793.97	461,724.00	469,819.00	487,198.00	487,198.00	
10335010 510100	OT	268.81	.00	.00	.00	.00	
10335010 510102	HOLIDAY	.00	.00	.00	.00	.00	
10335010 510200	LONGEVITY	1,968.10	2,404.00	2,404.00	2,769.00	2,769.00	
10335010 511000	TEMP	3,765.42	4,400.00	3,000.00	6,100.00	6,100.00	
10335010 520000	SOC SEC	25,146.33	28,776.00	29,350.00	30,756.00	30,756.00	
10335010 520001	MEDICARE	5,880.64	6,730.00	6,864.00	7,193.00	7,193.00	
10335010 520100	MED INS	67,754.79	75,411.00	82,536.00	89,926.00	89,926.00	
10335010 520101	INS PIL	152.50	.00	.00	.00	.00	
10335010 520150	DENT INS	2,722.90	3,302.00	3,302.00	3,861.00	3,861.00	
10335010 520160	LIFE INS	1,416.39	1,604.00	1,604.00	1,839.00	1,839.00	
10335010 520200	RETIRE	20,750.30	22,649.00	23,101.00	23,959.00	23,959.00	
10335010 520305	CO 401(K)	6,094.00	6,760.00	8,391.00	8,450.00	8,450.00	
TOTAL PERSONNEL SERVICES		558,714.15	613,760.00	630,371.00	662,051.00	662,051.00	
20	OPERATIONS						
10335020 530000	TRAVEL	1,101.50	1,185.00	889.00	1,185.00	.00	
10335020 530100	TRAINING	3,029.32	4,730.00	3,547.00	4,730.00	3,440.00	
10335020 530200	CERT&LICSN	.00	.00	.00	.00	2,475.00	
10335020 530500	MILEAGE	992.93	1,200.00	1,200.00	1,200.00	1,200.00	
10335020 530900	TRVL ADV	.00	.00	.00	.00	.00	
10335020 540000	TELEPHONE	6,347.37	6,670.00	6,670.00	6,670.00	6,670.00	
10335020 550000	POSTAGE	61,750.30	66,900.00	66,900.00	66,900.00	66,900.00	
10335020 560900	MOTOR POOL	.00	92.00	92.00	92.00	92.00	
10335020 571000	EQUIP RPR	1,594.26	3,750.00	2,250.00	2,250.00	2,250.00	
10335020 590000	DUPLICATIN	712.95	1,006.00	834.00	870.00	834.00	
10335020 591000	PRINTING	2,574.15	3,745.00	3,745.00	3,745.00	3,745.00	
10335020 600000	ADVERT	2,167.98	5,700.00	5,700.00	5,700.00	5,700.00	
10335020 610000	DUES	.00	55.00	41.00	60.00	41.00	
10335020 611000	SUBS	223.72	192.00	144.00	250.00	144.00	
10335020 621000	OFF SUPS	5,960.61	7,575.00	5,970.00	5,970.00	5,970.00	
10335020 630000	CONT SVS	69,526.72	85,000.00	83,500.00	85,400.00	85,400.00	
10335020 634000	LEGAL SVS	.00	.00	.00	.00	.00	
10335020 641000	BNDS/INS	117.00	214.00	214.00	214.00	214.00	
10335020 720023	FORECLOSE	-200.00	-2,500.00	-2,500.00	-2,500.00	-2,500.00	
10335020 740000	CAP $250	584.71	220.00	220.00	490.00	490.00	
10335020 790000	CAP $250	.00	.00	.00	.00	.00	
TOTAL OPERATIONS		156,483.52	185,734.00	179,416.00	183,226.00	183,065.00	
30	RECURRING CAPITAL						
10335030 800000	EQUIPMNT	.00	350.00	350.00	2,250.00	1,750.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10335030 800100	IT EQUIP	1,173.28	.00	.00	.00	.00	
10335030 801000	FURNISH	.00	.00	.00	3,050.00	2,710.00	
10335030 803000	BLD IMPS	1,150.00	.00	350.00	.00	.00	
TOTAL RECURRING CAPITAL		2,323.28	350.00	700.00	5,300.00	4,460.00	
TOTAL TAX COLLECTOR/REVENUE		717,520.95	799,844.00	810,487.00	850,577.00	849,576.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
3400	BUILDINGS & GROUNDS						
10	PERSONNEL SERVICES						
10340010 510000	PERM SALS	1,085,086.93	1,119,699.00	1,139,330.00	1,191,533.00	1,191,533.00	
10340010 510100	OT	54,295.37	44,000.00	36,600.00	36,600.00	36,600.00	
10340010 510102	HOLIDAY	182.29	.00	.00	.00	.00	
10340010 510200	LONGEVITY	10,222.69	10,406.00	10,406.00	12,143.00	12,143.00	
10340010 511000	TEMP	78,987.38	43,670.00	42,970.00	42,970.00	42,970.00	
10340010 520000	SOC SEC	73,422.91	75,502.00	76,893.00	79,561.00	79,561.00	
10340010 520001	MEDICARE	17,205.60	17,658.00	17,983.00	18,607.00	18,607.00	
10340010 520100	MED INS	171,817.27	191,687.00	209,799.00	201,786.00	201,786.00	
10340010 520101	INS PIL	.00	.00	.00	.00	.00	
10340010 520150	DENT INS	7,359.21	8,636.00	8,636.00	10,098.00	10,098.00	
10340010 520160	LIFE INS	3,441.23	3,879.00	3,879.00	4,469.00	4,469.00	
10340010 520200	RETIRE	56,037.10	55,149.00	56,244.00	58,860.00	58,860.00	
10340010 520305	CO 401(K)	17,001.22	17,680.00	21,945.00	22,100.00	22,100.00	
TOTAL PERSONNEL SERVICES		1,575,059.20	1,587,966.00	1,624,685.00	1,678,727.00	1,678,727.00	
20	OPERATIONS						
10340020 530000	TRAVEL	960.55	1,225.00	1,066.00	1,066.00	1,066.00	
10340020 530100	TRAINING	7,611.98	4,580.00	9,710.00	4,580.00	3,460.00	
10340020 530200	CERT&LICSN	.00	.00	.00	.00	668.00	
10340020 530500	MILEAGE	675.01	1,000.00	1,000.00	1,000.00	1,000.00	
10340020 530900	TRVL ADV	.00	.00	.00	.00	.00	
10340020 540000	TELEPHONE	29,785.20	24,434.00	24,434.00	24,434.00	24,434.00	
10340020 550000	POSTAGE	933.18	530.00	530.00	530.00	530.00	
10340020 560900	MOTOR POOL	83,616.89	64,000.00	64,000.00	71,486.00	71,486.00	
10340020 570000	BLDG RPR	94,995.18	100,100.00	110,805.71	110,000.00	110,000.00	
10340020 570001	FAC CARE	40,632.38	.00	4,173.07	100,000.00	100,000.00	
10340020 571000	EQUIP RPR	9,798.18	8,600.00	9,355.81	8,600.00	8,600.00	
10340020 590000	DUPLICATIN	1,014.52	530.00	431.00	431.00	431.00	
10340020 591000	PRINTING	179.63	.00	.00	.00	.00	
10340020 610000	DUES	260.00	600.00	450.00	450.00	450.00	
10340020 611000	SUBS	778.60	755.00	566.00	566.00	566.00	
10340020 620000	DEPT SUPS	229,766.17	195,975.00	211,264.40	205,975.00	205,975.00	
10340020 621000	OFF SUPS	3,238.39	2,550.00	1,860.00	1,860.00	1,860.00	
10340020 630000	CONT SVS	88,190.20	75,531.00	82,326.85	80,531.00	80,531.00	
10340020 650000	ELECTRICIT	449,661.83	399,993.00	399,993.00	550,825.00	399,993.00	
10340020 651000	WATER	98,798.34	96,487.00	96,487.00	112,305.00	96,487.00	
10340020 652000	NAT GAS	171,729.94	171,559.00	171,559.00	258,618.00	171,559.00	
10340020 652001	FUEL OIL	23,689.58	23,316.00	23,316.00	23,316.00	23,316.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10340020 652002	PROP GAS	10,153.41	10,080.00	10,080.00	10,080.00	10,080.00	
10340020 670000	UNIFORMS	11,398.54	8,892.00	12,020.49	10,000.00	6,669.00	
10340020 740000	CAP $250	1,794.00	520.00	700.00	.00	.00	
TOTAL OPERATIONS		1,359,661.70	1,191,257.00	1,236,128.33	1,576,653.00	1,319,161.00	
30 RECURRING CAPITAL							
10340030 800000	EQUIPMNT	19,713.09	.00	13,931.00	.00	.00	
10340030 800100	IT EQUIP	.00	.00	.00	.00	.00	
10340030 801000	FURNISH	388.00	.00	388.00	.00	.00	
10340030 802000	VEHICLES	.00	.00	.00	.00	.00	
10340030 803000	BLD IMPS	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		20,101.09	.00	14,319.00	.00	.00	
TOTAL BUILDINGS & GROUNDS		2,954,821.99	2,779,223.00	2,875,132.33	3,255,380.00	2,997,888.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
3405	MOTOR POOL						
10	PERSONNEL SERVICES						
10340510 510000	PERM SALS	225,064.94	231,813.00	235,877.00	241,665.00	241,665.00	
10340510 510100	OT	6,170.18	12,500.00	12,500.00	12,500.00	12,500.00	
10340510 510102	HOLIDAY	.00	.00	.00	.00	.00	
10340510 510200	LONGEVITY	2,447.41	1,507.00	1,507.00	1,567.00	1,567.00	
10340510 511000	TEMP	17,175.00	25,000.00	25,000.00	25,000.00	25,000.00	
10340510 520000	SOC SEC	15,507.01	16,791.00	17,079.00	17,405.00	17,405.00	
10340510 520001	MEDICARE	3,626.77	3,927.00	3,994.00	4,070.00	4,070.00	
10340510 520100	MED INS	21,286.61	25,177.00	27,556.00	23,894.00	23,894.00	
10340510 520101	INS PIL	.00	.00	.00	.00	.00	
10340510 520150	DENT INS	1,176.37	1,524.00	1,524.00	1,782.00	1,782.00	
10340510 520160	LIFE INS	758.87	829.00	829.00	957.00	957.00	
10340510 520200	RETIRE	11,250.74	11,386.00	11,613.00	11,894.00	11,894.00	
10340510 520305	CO 401(K)	2,859.00	3,120.00	3,873.00	3,900.00	3,900.00	
TOTAL PERSONNEL SERVICES		307,322.90	333,574.00	341,352.00	344,634.00	344,634.00	
20	OPERATIONS						
10340520 530000	TRAVEL	326.00	3,845.00	2,884.00	2,884.00	2,884.00	
10340520 530200	CERT&LICSN	.00	.00	.00	.00	.00	
10340520 530500	MILEAGE	90.75	960.00	960.00	960.00	960.00	
10340520 530900	TRVL ADV	.00	.00	.00	.00	.00	
10340520 540000	TELEPHONE	4,573.23	4,750.00	4,750.00	4,750.00	4,750.00	
10340520 550000	POSTAGE	.00	520.00	520.00	520.00	520.00	
10340520 560000	VEH MAINT	42,487.76	69,000.00	66,684.07	69,000.00	69,000.00	
10340520 560100	GAS & OIL	398,542.93	485,619.00	487,189.51	514,304.00	485,619.00	
10340520 560101	DEISEL	65,931.46	83,660.00	83,660.00	105,697.00	83,660.00	
10340520 560300	TIRES	30,694.32	52,679.00	55,889.13	52,679.00	52,679.00	
10340520 560900	MOTOR POOL	6,039.30	9,550.00	9,550.00	9,550.00	9,550.00	
10340520 569999	MPCONTRA	-1,035,492.49	-1,033,000.00	-1,033,000.00	-1,090,673.00	-1,090,673.00	
10340520 571000	EQUIP RPR	6,582.80	4,775.00	4,819.15	4,775.00	4,775.00	
10340520 591000	PRINTING	.00	.00	.00	.00	.00	
10340520 610000	DUES	275.00	300.00	225.00	225.00	225.00	
10340520 611000	SUBS	1,500.00	2,810.00	2,107.00	2,107.00	2,107.00	
10340520 620000	DEPT SUPS	84,886.32	88,805.00	93,989.48	88,805.00	88,805.00	
10340520 621000	OFF SUPS	95.82	220.00	179.00	179.00	179.00	
10340520 629000	OTHER SUP	5,531.09	2,500.00	2,500.00	2,500.00	2,500.00	
10340520 630000	CONT SVS	11,717.39	12,735.00	13,494.85	12,735.00	12,735.00	
10340520 641000	BNDS/INS	216,348.00	248,800.00	248,800.00	278,656.00	278,656.00	
10340520 670000	UNIFORMS	2,830.06	3,555.00	4,562.98	3,063.00	2,667.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10340520 740000	CAP $250	.00	750.00	750.00	750.00	750.00	
10340520 901090	CHANGE CEN	.00	.00	.00	.00	.00	
TOTAL OPERATIONS		-157,040.26	42,833.00	50,514.17	63,466.00	12,348.00	
30 RECURRING CAPITAL							
10340530 800000	EQUIPMNT	422.33	.00	.00	.00	.00	
10340530 800100	IT EQUIP	.00	.00	.00	.00	.00	
10340530 801000	FURNISH	.00	.00	.00	.00	.00	
10340530 802000	VEHICLES	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		422.33	.00	.00	.00	.00	
TOTAL MOTOR POOL		150,704.97	376,407.00	391,866.17	408,100.00	356,982.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
3410	SANITATION						
10	PERSONNEL SERVICES						
10341010 510000	PERM SALS	467,865.87	505,951.00	514,822.00	520,814.00	520,814.00	
10341010 510100	OT	17,910.60	16,700.00	16,700.00	16,700.00	16,700.00	
10341010 510102	HOLIDAY	3,736.84	6,000.00	6,000.00	6,000.00	6,000.00	
10341010 510200	LONGEVITY	7,131.69	7,542.00	7,542.00	7,573.00	7,573.00	
10341010 511000	TEMP	94,576.48	82,000.00	82,000.00	82,000.00	82,000.00	
10341010 520000	SOC SEC	35,626.64	38,640.00	39,269.00	39,251.00	39,251.00	
10341010 520001	MEDICARE	8,332.28	9,036.00	9,183.00	9,180.00	9,180.00	
10341010 520100	MED INS	67,199.63	73,953.00	80,940.00	92,300.00	92,300.00	
10341010 520101	INS PIL	1,412.50	.00	.00	.00	.00	
10341010 520150	DENT INS	3,442.87	4,064.00	4,064.00	4,752.00	4,752.00	
10341010 520160	LIFE INS	1,532.22	1,849.00	1,849.00	2,062.00	2,062.00	
10341010 520200	RETIRE	24,042.46	25,183.00	25,678.00	25,838.00	25,838.00	
10341010 520305	CO 401(K)	7,803.49	8,320.00	10,327.00	10,400.00	10,400.00	
TOTAL PERSONNEL SERVICES		740,613.57	779,238.00	798,374.00	816,870.00	816,870.00	
20	OPERATIONS						
10341020 530000	TRAVEL	40.00	.00	.00	.00	.00	
10341020 530100	TRAINING	290.00	3,100.00	2,454.00	2,454.00	2,454.00	
10341020 530200	CERT&LICSN	.00	.00	.00	.00	1,600.00	
10341020 530500	MILEAGE	656.00	1,000.00	1,000.00	1,000.00	1,000.00	
10341020 530900	TRVL ADV	.00	.00	.00	.00	.00	
10341020 540000	TELEPHONE	4,858.45	11,249.00	11,249.00	11,249.00	11,249.00	
10341020 550000	POSTAGE	.00	1,500.00	1,500.00	1,500.00	1,500.00	
10341020 560000	VEH MAINT	.00	77,000.00	57,000.00	67,000.00	67,000.00	
10341020 560100	GAS & OIL	1,437.42	15,738.00	12,738.00	12,400.00	12,400.00	
10341020 560101	DEISEL	9,162.87	65,574.00	40,574.00	55,400.00	55,400.00	
10341020 560300	TIRES	7,736.77	15,550.00	16,415.41	16,415.00	16,415.00	
10341020 560900	MOTOR POOL	24,597.91	.00	1,000.00	1,000.00	1,000.00	
10341020 570000	BLDG RPR	13,000.65	13,000.00	13,529.57	13,530.00	13,530.00	
10341020 571000	EQUIP RPR	50,443.36	1,100.00	2,818.04	3,500.00	3,500.00	
10341020 580000	BLDG RENT	12,797.00	.00	.00	.00	.00	
10341020 581000	EQUP RENT	.00	5,880.00	5,880.00	5,880.00	5,880.00	
10341020 591000	PRINTING	2,856.80	6,048.00	6,060.13	6,060.00	6,048.00	
10341020 600000	ADVERT	.00	.00	.00	.00	.00	
10341020 610000	DUES	373.00	402.00	301.00	500.00	301.00	
10341020 611000	SUBS	.00	.00	.00	.00	.00	
10341020 620000	DEPT SUPS	6,187.98	33,702.00	34,591.50	34,590.00	34,590.00	
10341020 620050	ED SUPS	593.03	.00	.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10341020 621000	OFF SUPS	372.61	1,418.00	1,063.00	1,063.00	1,063.00	
10341020 621050	VEHCL SUPP	.00	3,044.00	3,044.00	3,044.00	3,044.00	
10341020 629000	OTHER SUP	250.38	.00	.00	.00	.00	
10341020 630000	CONT SVS	83,719.82	.00	1,890.67	.00	.00	
10341020 630003	MISC SVS	.00	49,814.00	118,315.00	73,620.00	73,620.00	
10341020 650000	ELECTRICIT	9,103.64	12,860.00	12,860.00	12,860.00	12,860.00	
10341020 670000	UNIFORMS	8,041.28	12,600.00	9,938.65	12,600.00	9,450.00	
10341020 682000	LDFL FEES	676,129.03	709,312.00	689,312.00	743,620.00	733,620.00	
10341020 740000	CAP $250	222.56	.00	.00	450.00	450.00	
TOTAL OPERATIONS		912,870.56	1,039,891.00	1,043,533.97	1,079,735.00	1,067,974.00	
30	RECURRING CAPITAL						
10341030 800000	EQUIPMNT	2,970.00	525.00	3,495.00	350.00	350.00	
10341030 801000	FURNISH	.00	.00	.00	.00	.00	
10341030 802000	VEHICLES	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		2,970.00	525.00	3,495.00	350.00	350.00	
TOTAL SANITATION		1,656,454.13	1,819,654.00	1,845,402.97	1,896,955.00	1,885,194.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
4000 PUBLIC ASSISTANCE							
20 OPERATIONS							
10400020 760000	MEDICAID	3,548,847.81	4,024,800.00	4,024,800.00	4,024,800.00	4,024,800.00	
10400020 760001	SAA	683,434.50	675,180.00	675,180.00	720,564.00	720,564.00	
10400020 760020	TANF CO	.00	1,000.00	1,000.00	1,000.00	1,000.00	
10400020 760021	MED SERVS	87,383.06	80,000.00	80,000.00	95,000.00	95,000.00	
10400020 760022	TANF EA	116,911.12	110,000.00	110,000.00	110,000.00	110,000.00	
10400020 760030	FS TRNG	5,100.00	5,000.00	5,000.00	7,000.00	7,000.00	
10400020 760040	XIX TRANS	.00	.00	.00	.00	.00	
10400020 760050	CRIS INT	194,163.62	135,035.00	224,621.00	135,035.00	135,035.00	
10400020 760060	AID BLIND	8,636.72	9,764.00	9,764.00	9,881.00	9,881.00	
10400020 760070	EMS ASSIST	7,506.63	.00	.00	.00	.00	
TOTAL OPERATIONS		4,651,983.46	5,040,779.00	5,130,365.00	5,103,280.00	5,103,280.00	
TOTAL PUBLIC ASSISTANCE		4,651,983.46	5,040,779.00	5,130,365.00	5,103,280.00	5,103,280.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
4001	DSS CENTRAL ADMINISTRATION						
10	PERSONNEL SERVICES						
10400110 510000	PERM SALS	798,999.76	764,830.00	778,238.00	813,861.00	813,861.00	
10400110 510100	OT	45.00	.00	.00	.00	.00	
10400110 510102	HOLIDAY	.00	.00	.00	.00	.00	
10400110 510200	LONGEVITY	4,751.42	4,498.00	4,498.00	3,325.00	3,325.00	
10400110 511000	TEMP	20,430.00	8,850.00	11,299.00	8,850.00	8,850.00	
10400110 515000	CONT PERS	.00	.00	.00	.00	.00	
10400110 520000	SOC SEC	48,401.74	48,001.00	48,951.00	50,997.00	50,997.00	
10400110 520001	MEDICARE	11,438.37	11,283.00	11,505.00	11,977.00	11,977.00	
10400110 520100	MED INS	117,329.67	115,807.00	126,749.00	128,248.00	128,248.00	
10400110 520101	INS PIL	240.00	.00	.00	.00	.00	
10400110 520150	DENT INS	5,220.27	5,588.00	5,588.00	6,831.00	6,831.00	
10400110 520160	LIFE INS	2,620.04	2,590.00	2,590.00	3,003.00	3,003.00	
10400110 520200	RETIRE	39,271.62	37,543.00	38,291.00	39,960.00	39,960.00	
10400110 520305	CO 401(K)	11,799.99	11,440.00	14,201.00	14,950.00	14,950.00	
TOTAL PERSONNEL SERVICES		1,060,547.88	1,010,430.00	1,041,910.00	1,082,002.00	1,082,002.00	
20	OPERATIONS						
10400120 530000	TRAVEL	3,750.67	4,837.00	3,628.00	4,837.00	3,628.00	
10400120 530100	TRAINING	12,449.90	16,997.00	13,167.00	16,997.00	13,167.00	
10400120 530200	CERT&LICSN	.00	.00	.00	.00	.00	
10400120 530500	MILEAGE	115,449.16	104,000.00	108,083.00	131,795.00	131,795.00	
10400120 530900	TRVL ADV	.00	.00	.00	.00	.00	
10400120 540000	TELEPHONE	73,508.06	82,475.00	82,475.00	82,475.00	82,475.00	
10400120 550000	POSTAGE	38,603.85	42,000.00	42,000.00	42,000.00	42,000.00	
10400120 560900	MOTOR POOL	27,761.92	28,950.00	28,950.00	32,000.00	32,000.00	
10400120 571000	EQUIP RPR	835.90	1,300.00	200.00	1,300.00	1,300.00	
10400120 590000	DUPLICATIN	19,306.87	21,571.00	17,946.00	21,571.00	17,946.00	
10400120 591000	PRINTING	4,042.65	4,700.00	4,700.00	4,700.00	4,700.00	
10400120 600000	ADVERT	241.76	1,000.00	1,000.00	1,000.00	1,000.00	
10400120 610000	DUES	919.76	800.00	612.00	1,800.00	612.00	
10400120 611000	SUBS	893.72	1,000.00	793.00	1,000.00	793.00	
10400120 621000	OFF SUPS	18,984.54	20,689.00	16,742.00	20,689.00	16,742.00	
10400120 629000	OTHER SUP	8,777.42	6,397.00	26,397.00	6,397.00	6,397.00	
10400120 630000	CONT SVS	7,236.40	10,400.00	9,400.00	4,000.00	4,000.00	
10400120 630200	VER FEES	2,354.00	5,000.00	5,000.00	5,000.00	5,000.00	
10400120 641005	WKRS COMP	.00	15,000.00	15,000.00	15,000.00	15,000.00	
10400120 680000	BD ALLOW	3,600.84	4,000.00	4,000.00	5,000.00	5,000.00	
10400120 680002	SAFETY NET	.00	.00	.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10400120 740000	CAP $250	1,743.34	1,800.00	1,800.00	2,200.00	2,200.00	
TOTAL OPERATIONS		340,460.76	372,916.00	381,893.00	399,761.00	385,755.00	
30 RECURRING CAPITAL							
10400130 800000	EQUIPMNT	14,750.33	.00	10,542.00	.00	.00	
10400130 800100	IT EQUIP	.00	.00	1,000.00	.00	.00	
10400130 801000	FURNISH	21,799.42	.00	14,010.72	.00	.00	
10400130 803000	BLD IMPS	7,800.00	.00	7,800.00	5,000.00	5,000.00	
TOTAL RECURRING CAPITAL		44,349.75	.00	33,352.72	5,000.00	5,000.00	
TOTAL DSS CENTRAL ADMINISTRA		1,445,358.39	1,383,346.00	1,457,155.72	1,486,763.00	1,472,757.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
4002	CHILDREN/FAMILY SERVICES						
10	PERSONNEL SERVICES						
10400210 510000	PERM SALS	2,678,948.26	2,816,048.00	2,865,419.00	2,892,081.00	2,892,081.00	
10400210 510100	OT	.00	100,000.00	45,000.00	53,000.00	53,000.00	
10400210 510102	HOLIDAY	.00	.00	.00	.00	.00	
10400210 510200	LONGEVITY	25,696.88	24,080.00	24,080.00	25,084.00	25,084.00	
10400210 511000	TEMP	48,150.26	14,421.00	14,421.00	9,221.00	9,221.00	
10400210 515000	CONT PERS	.00	.00	.00	.00	.00	
10400210 520000	SOC SEC	165,198.05	183,182.00	186,682.00	185,045.00	185,045.00	
10400210 520001	MEDICARE	38,649.93	42,840.00	43,658.00	43,276.00	43,276.00	
10400210 520100	MED INS	318,615.14	329,444.00	360,571.00	379,984.00	379,984.00	
10400210 520101	INS PIL	.00	.00	.00	.00	.00	
10400210 520150	DENT INS	14,058.87	16,256.00	16,256.00	19,008.00	19,008.00	
10400210 520160	LIFE INS	9,094.85	9,782.00	9,782.00	11,017.00	11,017.00	
10400210 520200	RETIRE	131,996.67	138,598.00	141,353.00	142,649.00	142,649.00	
10400210 520305	CO 401(K)	31,803.16	33,280.00	41,307.00	41,600.00	41,600.00	
10400210 683000	TMP NON-CH	.00	.00	.00	.00	.00	
TOTAL PERSONNEL SERVICES		3,462,212.07	3,707,931.00	3,748,529.00	3,801,965.00	3,801,965.00	
20	OPERATIONS						
10400220 530000	TRAVEL	.00	.00	.00	.00	.00	
10400220 530200	CERT&LICSN	.00	.00	.00	.00	.00	
10400220 530500	MILEAGE	.00	.00	.00	.00	.00	
10400220 530900	TRVL ADV	.00	.00	.00	.00	.00	
10400220 540000	TELEPHONE	.00	.00	.00	.00	.00	
10400220 550000	POSTAGE	.00	.00	.00	.00	.00	
10400220 560900	MOTOR POOL	.00	.00	.00	.00	.00	
10400220 571000	EQUIP RPR	.00	.00	.00	.00	.00	
10400220 590000	DUPLICATIN	.00	.00	.00	.00	.00	
10400220 591000	PRINTING	.00	.00	.00	.00	.00	
10400220 600000	ADVERT	.00	.00	.00	.00	.00	
10400220 610000	DUES	.00	.00	.00	.00	.00	
10400220 611000	SUBS	.00	.00	.00	.00	.00	
10400220 621000	OFF SUPS	.00	.00	.00	.00	.00	
10400220 622000	MED SUPS	73,674.77	80,000.00	80,000.00	90,000.00	90,000.00	
10400220 623001	HEP B	.00	.00	.00	.00	.00	
10400220 629000	OTHER SUP	.00	.00	.00	.00	.00	
10400220 630000	CONT SVS	355,402.98	360,000.00	400,000.00	400,000.00	400,000.00	
10400220 630004	EMERG SVCS	.00	.00	62,774.00	103,000.00	103,000.00	
10400220 632010	CRT TESTS	10,950.00	7,000.00	12,000.00	12,000.00	12,000.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10400220 634000	LEGAL SVS	117,039.39	118,000.00	118,000.00	135,000.00	135,000.00	
10400220 683000	FAM PLN 01	.00	.00	.00	.00	.00	
10400220 740000	CAP $250	.00	.00	.00	.00	.00	
10400220 761000	PROG PMTS	24,198.56	20,475.00	36,634.00	32,050.00	32,050.00	
TOTAL OPERATIONS		581,265.70	585,475.00	709,408.00	772,050.00	772,050.00	
30 RECURRING CAPITAL							
10400230 801000	FURNISH	.00	.00	.00	.00	.00	
10400230 802000	VEHICLES	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		.00	.00	.00	.00	.00	
TOTAL CHILDREN/FAMILY SERVIC		4,043,477.77	4,293,406.00	4,457,937.00	4,574,015.00	4,574,015.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
4003	VETERANS SERVICES						
10	PERSONNEL SERVICES						
10400310 510000	PERM SALS	44,087.11	44,157.00	44,931.00	45,924.00	45,924.00	
10400310 510100	OT	.00	.00	.00	.00	.00	
10400310 510102	HOLIDAY	.00	.00	.00	.00	.00	
10400310 510200	LONGEVITY	993.53	994.00	994.00	1,493.00	1,493.00	
10400310 520000	SOC SEC	2,770.02	2,799.00	2,854.00	2,940.00	2,940.00	
10400310 520001	MEDICARE	647.76	655.00	668.00	688.00	688.00	
10400310 520100	MED INS	4,151.75	4,113.00	4,502.00	4,779.00	4,779.00	
10400310 520150	DENT INS	233.53	254.00	254.00	297.00	297.00	
10400310 520160	LIFE INS	151.83	163.00	163.00	182.00	182.00	
10400310 520200	RETIRE	2,200.07	2,203.00	2,246.00	2,319.00	2,319.00	
10400310 520305	CO 401(K)	526.50	520.00	645.00	650.00	650.00	
TOTAL PERSONNEL SERVICES		55,762.10	55,858.00	57,257.00	59,272.00	59,272.00	
20	OPERATIONS						
10400320 530000	TRAVEL	.00	.00	.00	.00	.00	
10400320 530100	TRAINING	339.10	600.00	450.00	600.00	450.00	
10400320 530200	CERT&LICSN	.00	.00	.00	.00	.00	
10400320 530900	TRVL ADV	.00	.00	.00	.00	.00	
10400320 540000	TELEPHONE	219.45	780.00	780.00	780.00	780.00	
10400320 550000	POSTAGE	.00	.00	.00	.00	.00	
10400320 560900	MOTOR POOL	.00	.00	.00	.00	.00	
10400320 571000	EQUIP RPR	.00	.00	.00	.00	.00	
10400320 590000	DUPLICATIN	.00	.00	.00	.00	.00	
10400320 591000	PRINTING	.00	.00	.00	.00	.00	
10400320 600000	ADVERT	.00	.00	.00	.00	.00	
10400320 621000	OFF SUPS	.00	.00	.00	.00	.00	
10400320 740000	CAP $250	.00	.00	.00	.00	.00	
TOTAL OPERATIONS		558.55	1,380.00	1,230.00	1,380.00	1,230.00	
30	RECURRING CAPITAL						
10400330 800000	EQUIIPMNT	.00	.00	.00	.00	.00	
10400330 800100	IT EQUIP	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		.00	.00	.00	.00	.00	
TOTAL VETERANS SERVICES		56,320.65	57,238.00	58,487.00	60,652.00	60,502.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
4030 ECONOMIC SERVICES							
10 PERSONNEL SERVICES							
10403010 510000	PERM SALS	1,891,914.62	2,277,688.00	2,407,922.00	2,437,094.00	2,437,094.00	
10403010 510100	OT	28.13	.00	15,000.00	8,000.00	8,000.00	
10403010 510102	HOLIDAY	.00	.00	.00	.00	.00	
10403010 510200	LONGEVITY	16,376.21	17,902.00	17,902.00	15,531.00	15,531.00	
10403010 511000	TEMP	63,523.15	53,122.00	57,883.00	53,122.00	53,122.00	
10403010 520000	SOC SEC	118,632.98	145,621.00	154,051.00	155,800.00	155,800.00	
10403010 520001	MEDICARE	27,729.85	34,056.00	36,027.00	36,437.00	36,437.00	
10403010 520100	MED INS	250,404.62	300,974.00	340,562.00	366,777.00	366,777.00	
10403010 520101	INS PIL	251.25	.00	.00	.00	.00	
10403010 520150	DENT INS	11,487.53	15,494.00	16,113.00	19,008.00	19,008.00	
10403010 520160	LIFE INS	6,125.71	8,113.00	8,438.00	9,468.00	9,468.00	
10403010 520200	RETIRE	93,186.51	112,025.00	118,660.00	120,283.00	120,283.00	
10403010 520305	CO 401(K)	26,461.50	31,720.00	40,971.00	40,600.00	40,600.00	
TOTAL PERSONNEL SERVICES		2,506,122.06	2,996,715.00	3,213,529.00	3,262,120.00	3,262,120.00	
20 OPERATIONS							
10403020 530000	TRAVEL	.00	.00	.00	.00	.00	
10403020 530200	CERT&LICSN	.00	.00	.00	.00	.00	
10403020 530500	MILEAGE	.00	.00	.00	.00	.00	
10403020 530900	TRVL ADV	.00	.00	.00	.00	.00	
10403020 540000	TELEPHONE	.00	.00	.00	.00	.00	
10403020 550000	POSTAGE	28,917.38	35,000.00	35,000.00	35,000.00	35,000.00	
10403020 560900	MOTOR POOL	.00	.00	.00	.00	.00	
10403020 611000	SUBS	.00	.00	.00	.00	.00	
10403020 629000	OTHER SUP	.00	.00	.00	.00	.00	
10403020 630000	CONT SVS	289,527.89	329,049.00	321,060.05	270,000.00	270,000.00	
10403020 633100	WF TRANS	89,299.74	92,000.00	87,000.00	92,000.00	92,000.00	
10403020 683000	AFDC-PA01	.00	.00	.00	.00	.00	
10403020 760100	CHIPS	.00	1,000.00	1,000.00	1,000.00	1,000.00	
10403020 761000	PROG PMTS	38,967.01	62,460.00	57,460.00	62,460.00	62,460.00	
10403020 790000	CAP $250	.00	.00	.00	.00	.00	
TOTAL OPERATIONS		446,712.02	519,509.00	501,520.05	460,460.00	460,460.00	
30 RECURRING CAPITAL							
10403030 800000	EQUIPMNT	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		.00	.00	.00	.00	.00	
TOTAL ECONOMIC SERVICES		2,952,834.08	3,516,224.00	3,715,049.05	3,722,580.00	3,722,580.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
4031	SKILLS DEVELOPMENT CENTER						
10	PERSONNEL SERVICES						
10403110 510000	PERM SALS	32,097.91	32,149.00	32,713.00	33,435.00	33,435.00	
10403110 510100	OT	.00	.00	.00	.00	.00	
10403110 511000	TEMP	4,226.00	2,772.00	2,772.00	2,772.00	2,772.00	
10403110 520000	SOC SEC	2,227.16	2,165.00	2,205.00	2,245.00	2,245.00	
10403110 520001	MEDICARE	520.91	506.00	515.00	525.00	525.00	
10403110 520100	MED INS	4,189.56	4,113.00	4,502.00	4,779.00	4,779.00	
10403110 520150	DENT INS	233.53	254.00	254.00	297.00	297.00	
10403110 520160	LIFE INS	112.07	116.00	116.00	132.00	132.00	
10403110 520200	RETIRE	1,566.48	1,569.00	1,600.00	1,635.00	1,635.00	
10403110 520305	CO 401(K)	526.50	520.00	645.00	650.00	650.00	
10403110 683000	STAFF GR01	.00	.00	.00	.00	.00	
TOTAL PERSONNEL SERVICES		45,700.12	44,164.00	45,322.00	46,470.00	46,470.00	
20	OPERATIONS						
10403120 530000	TRAVEL	460.00	460.00	345.00	460.00	345.00	
10403120 530100	TRAINING	1,060.00	1,060.00	795.00	1,060.00	795.00	
10403120 530200	CERT&LICSN	.00	.00	.00	.00	.00	
10403120 530500	MILEAGE	260.00	260.00	260.00	260.00	260.00	
10403120 530900	TRVL ADV	.00	.00	.00	.00	.00	
10403120 540000	TELEPHONE	6,840.40	8,520.00	8,520.00	8,520.00	8,520.00	
10403120 550000	POSTAGE	74.00	500.00	500.00	500.00	500.00	
10403120 560900	MOTOR POOL	.00	.00	.00	.00	.00	
10403120 571000	EQUIP RPR	.00	.00	.00	.00	.00	
10403120 590000	DUPLICATIN	3,559.60	4,888.00	4,506.00	4,888.00	4,506.00	
10403120 591000	PRINTING	1,052.98	2,200.00	2,200.00	2,200.00	2,200.00	
10403120 600000	ADVERT	470.70	1,200.00	2,600.00	1,200.00	1,200.00	
10403120 610000	DUES	420.00	400.00	315.00	400.00	315.00	
10403120 611000	SUBS	265.00	570.00	467.00	570.00	467.00	
10403120 621000	OFF SUPS	4,141.38	3,000.00	2,361.00	3,000.00	2,361.00	
10403120 629000	OTHER SUP	1,817.34	3,000.00	2,331.00	3,000.00	3,000.00	
10403120 630000	CONT SVS	.00	.00	.00	.00	.00	
10403120 683000	TRAN PARK	.00	1,000.00	1,000.00	1,000.00	1,000.00	
10403120 761000	PROG PMTS	2,923.87	3,000.00	2,800.00	3,000.00	3,000.00	
TOTAL OPERATIONS		23,345.27	30,058.00	29,000.00	30,058.00	28,469.00	
30	RECURRING CAPITAL						
10403130 800000	EQUIPMNT	.00	.00	.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10403130 800100	IT EQUIP	.00	.00	.00	.00	.00	
10403130 801000	FURNISH	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		.00	.00	.00	.00	.00	
TOTAL SKILLS DEVELOPMENT CEN		69,045.39	74,222.00	74,322.00	76,528.00	74,939.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
4050 SUBSIDY							
10 PERSONNEL SERVICES							
10405010 511000	TEMP	.00	.00	.00	.00	.00	
TOTAL PERSONNEL SERVICES		.00	.00	.00	.00	.00	
20 OPERATIONS							
10405020 530200	CERT&LICSN	.00	.00	.00	.00	.00	
10405020 683000	F/C IV-E	.00	.00	.00	.00	.00	
10405020 761000	PROG PMTS	2,307.66	6,000.00	6,000.00	6,000.00	6,000.00	
10405020 764000	CH DCARE	3,638,769.80	3,676,966.00	3,777,641.00	3,610,324.00	3,610,324.00	
10405020 764100	AD DCARE	6,813.00	6,665.00	6,665.00	12,000.00	12,000.00	
10405020 764200	CO DAYCARE	98,984.55	.00	51,938.00	50,000.00	50,000.00	
10405020 765000	GEN ASST	119,054.00	112,000.00	214,865.00	130,000.00	130,000.00	
10405020 765001	GA DONATS	.00	.00	.00	.00	.00	
10405020 765002	GA UTIL	126.80	6,000.00	6,000.00	6,000.00	6,000.00	
10405020 766000	FC DONATS	.00	.00	.00	.00	.00	
10405020 766001	FC BOARD	680,270.29	720,000.00	777,226.00	750,000.00	750,000.00	
10405020 767000	ADOPTION	129,852.97	145,000.00	145,000.00	150,000.00	150,000.00	
10405020 767001	ADPT VENDR	53,032.70	55,000.00	55,000.00	57,047.00	57,047.00	
10405020 767002	ADPT CO	.00	.00	.00	.00	.00	
10405020 768000	PSYCH	24,399.99	25,000.00	22,695.00	25,000.00	25,000.00	
10405020 768025	IV-E SERVC	.00	.00	.00	84,000.00	84,000.00	
10405020 768050	NEIGHB FND	.00	.00	7,424.00	.00	.00	
10405020 768100	CO SOC SER	4,410.93	4,000.00	4,000.00	4,000.00	4,000.00	
TOTAL OPERATIONS		4,758,022.69	4,756,631.00	5,074,454.00	4,884,371.00	4,884,371.00	
30 RECURRING CAPITAL							
10405030 800000	EQUIPMNT	.00	.00	.00	.00	.00	
10405030 801000	FURNISH	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		.00	.00	.00	.00	.00	
TOTAL SUBSIDY		4,758,022.69	4,756,631.00	5,074,454.00	4,884,371.00	4,884,371.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
4100	HEALTH CENTRAL ADMINISTRATION						
10	PERSONNEL SERVICES						
10410010 510000	PERM SALS	528,359.92	596,813.00	607,277.00	611,831.00	611,831.00	
10410010 510100	OT	3.75	.00	.00	.00	.00	
10410010 510102	HOLIDAY	.00	.00	.00	.00	.00	
10410010 510200	LONGEVITY	7,065.03	5,811.00	5,811.00	6,338.00	6,338.00	
10410010 511000	TEMP	17,065.00	5,200.00	5,200.00	5,200.00	5,200.00	
10410010 515000	BOARD	2,516.47	3,700.00	3,700.00	3,700.00	3,700.00	
10410010 520000	SOC SEC	32,928.35	37,184.00	37,926.00	38,730.00	38,730.00	
10410010 520001	MEDICARE	7,706.64	8,738.00	8,911.00	9,058.00	9,058.00	
10410010 520100	MED INS	68,032.63	80,500.00	88,106.00	100,614.00	100,614.00	
10410010 520101	INS PIL	730.00	.00	.00	.00	.00	
10410010 520150	DENT INS	3,130.10	4,064.00	4,064.00	4,752.00	4,752.00	
10410010 520160	LIFE INS	1,678.01	2,015.00	2,015.00	2,238.00	2,238.00	
10410010 520200	RETIRE	26,131.26	29,408.00	29,992.00	30,228.00	30,228.00	
10410010 520305	CO 401(K)	7,072.45	8,320.00	10,329.00	10,400.00	10,400.00	
TOTAL PERSONNEL SERVICES		702,419.61	781,753.00	803,331.00	823,089.00	823,089.00	
20	OPERATIONS						
10410020 530000	TRAVEL	323.72	2,000.00	1,501.00	1,501.00	1,501.00	
10410020 530100	TRAINING	1,719.13	2,800.00	2,173.00	4,150.00	2,173.00	
10410020 530200	CERT&LICSN	.00	.00	.00	.00	850.00	
10410020 530500	MILEAGE	3,710.83	2,800.00	2,800.00	3,072.00	3,072.00	
10410020 530900	TRVL ADV	.00	.00	.00	.00	.00	
10410020 540000	TELEPHONE	9,253.54	8,000.00	8,000.00	8,000.00	8,000.00	
10410020 550000	POSTAGE	1,741.50	1,300.00	1,300.00	1,300.00	1,300.00	
10410020 560900	MOTOR POOL	1,791.04	1,900.00	1,900.00	1,900.00	1,900.00	
10410020 571000	EQUIP RPR	173.49	200.00	200.00	200.00	200.00	
10410020 580000	BLDG RENT	.00	.00	.00	.00	.00	
10410020 590000	DUPLICATIN	4,703.18	4,200.00	3,633.00	4,125.00	3,633.00	
10410020 591000	PRINTING	2,877.03	3,160.00	4,432.50	4,432.00	3,160.00	
10410020 600000	ADVERT	125.00	450.00	450.00	450.00	450.00	
10410020 610000	DUES	1,191.20	2,000.00	1,556.00	2,050.00	1,556.00	
10410020 611000	SUBS	24.00	375.00	287.00	287.00	287.00	
10410020 620000	DEPT SUPS	6,963.15	7,000.00	5,700.80	5,701.00	5,419.00	
10410020 620050	ED SUPSLIE	129.90	500.00	500.00	500.00	500.00	
10410020 620100	SAFE SEAT	.00	.00	.00	.00	.00	
10410020 621000	OFF SUPS	6,057.41	7,000.00	5,445.00	5,445.00	5,445.00	
10410020 622000	MED SUPS	102.20	.00	.00	.00	.00	
10410020 623000	PHARM SUPS	.00	.00	.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10410020 630000	CONT SVS	16,706.27	22,000.00	18,025.00	22,000.00	22,000.00	
10410020 631010	X-RAY	.00	.00	.00	.00	.00	
10410020 632000	LAB SVS	.00	.00	.00	.00	.00	
10410020 641000	BNDS/INS	866.00	900.00	900.00	990.00	990.00	
10410020 670000	UNIFORMS	.00	.00	.00	2,000.00	.00	
10410020 680001	STIPEND	.00	9,000.00	9,000.00	9,000.00	9,000.00	
10410020 680002	SAFETY NET	.00	.00	.00	.00	.00	
10410020 740000	CAP $250	498.47	.00	.00	.00	.00	
TOTAL OPERATIONS		58,957.06	75,585.00	67,803.30	77,103.00	71,436.00	
30 RECURRING CAPITAL							
10410030 800000	EQUIPMNT	.00	.00	1,475.00	.00	.00	
10410030 800100	IT EQUIP	3,591.64	2,000.00	700.00	.00	.00	
10410030 801000	FURNISH	238.59	.00	1,300.00	.00	.00	
10410030 802000	VEHICLES	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		3,830.23	2,000.00	3,475.00	.00	.00	
TOTAL HEALTH CENTRAL ADMINIS		765,206.90	859,338.00	874,609.30	900,192.00	894,525.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
4101	DENTAL HEALTH						
10	PERSONNEL SERVICES						
10410110 510000	PERM SALS	272,831.37	380,023.00	386,686.00	400,515.00	400,515.00	
10410110 510100	OT	.00	.00	.00	.00	.00	
10410110 510102	HOLIDAY	.00	.00	.00	.00	.00	
10410110 510200	LONGEVITY	6,361.17	8,172.00	8,172.00	7,588.00	7,588.00	
10410110 511000	TEMP	.00	.00	.00	.00	.00	
10410110 512000	SEP ALLOW	.00	.00	.00	.00	.00	
10410110 513000	BOARD	.00	.00	.00	.00	.00	
10410110 520000	SOC SEC	16,466.51	24,068.00	24,540.00	25,302.00	25,302.00	
10410110 520001	MEDICARE	3,851.20	5,629.00	5,739.00	5,917.00	5,917.00	
10410110 520100	MED INS	42,972.20	51,046.00	55,869.00	59,226.00	59,226.00	
10410110 520101	INS PIL	.00	.00	.00	.00	.00	
10410110 520150	DENT INS	1,675.41	2,286.00	2,286.00	2,673.00	2,673.00	
10410110 520160	LIFE INS	884.64	1,223.00	1,223.00	1,396.00	1,396.00	
10410110 520200	RETIRE	13,625.29	18,944.00	19,316.00	19,956.00	19,956.00	
10410110 520305	CO 401(K)	3,769.50	4,680.00	5,809.00	5,850.00	5,850.00	
TOTAL PERSONNEL SERVICES		362,437.29	496,071.00	509,640.00	528,423.00	528,423.00	
20	OPERATIONS						
10410120 530000	TRAVEL	.00	33.00	25.00	1,131.00	25.00	
10410120 530100	TRAINING	615.17	640.00	560.00	4,960.00	560.00	
10410120 530200	CERT&LICSN	.00	.00	.00	.00	5,475.00	
10410120 530500	MILEAGE	709.08	836.00	836.00	836.00	836.00	
10410120 530900	TRVL ADV	.00	.00	.00	.00	.00	
10410120 540000	TELEPHONE	6,445.30	7,950.00	7,950.00	7,950.00	7,950.00	
10410120 550000	POSTAGE	1,397.97	2,482.00	2,482.00	2,482.00	2,482.00	
10410120 560900	MOTOR POOL	.00	.00	.00	.00	.00	
10410120 571000	EQUIP RPR	1,881.60	2,000.00	2,000.00	2,000.00	2,000.00	
10410120 580000	BLDG RENT	56,618.76	58,895.00	58,895.00	59,395.00	59,395.00	
10410120 581000	EQUP RENT	.00	.00	.00	.00	1,100.00	
10410120 590000	DUPLICATIN	1,339.38	1,200.00	992.00	992.00	992.00	
10410120 591000	PRINTING	.00	100.00	100.00	100.00	100.00	
10410120 600000	ADVERT	.00	100.00	100.00	100.00	100.00	
10410120 610000	DUES	461.00	527.00	483.00	483.00	483.00	
10410120 611000	SUBS	.00	.00	.00	.00	.00	
10410120 620000	DEPT SUPS	251.63	300.00	253.00	253.00	253.00	
10410120 620050	ED SUPSLIE	380.60	400.00	400.00	400.00	400.00	
10410120 620100	SAFE SEAT	.00	.00	.00	.00	.00	
10410120 621000	OFF SUPS	3,103.16	2,700.00	2,025.00	3,279.00	2,025.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10410120 622000	MED SUPS	20,025.85	22,070.00	27,180.60	29,204.00	29,204.00	
10410120 622100	BLDBRN SUP	9,057.05	15,260.00	10,260.00	15,260.00	15,260.00	
10410120 623000	PHARM SUPS	.00	.00	.00	.00	.00	
10410120 629000	OTHER SUP	.00	.00	.00	.00	.00	
10410120 630000	CONT SVS	101,616.91	73,539.00	73,539.00	73,539.00	73,539.00	
10410120 631000	MED/DNT	25.00	.00	.00	.00	.00	
10410120 631010	X-RAY	.00	.00	.00	.00	.00	
10410120 632000	LAB SVS	170.00	499.00	499.00	499.00	499.00	
10410120 641000	BNDS/INS	4,167.00	4,584.00	4,584.00	5,042.00	5,042.00	
10410120 670000	UNIFORMS	7,741.85	9,828.00	7,371.00	7,855.00	7,855.00	
10410120 740000	CAP $250	.00	.00	.00	.00	.00	
TOTAL OPERATIONS		216,007.31	203,943.00	200,534.60	215,760.00	215,575.00	
30	RECURRING CAPITAL						
10410130 800000	EQUIPMNT	2,542.00	10,000.00	10,000.00	32,884.00	10,000.00	
10410130 800100	IT EQUIP	1,513.60	.00	126.00	.00	.00	
10410130 801000	FURNISH	1,572.75	.00	.00	3,455.00	1,400.00	
10410130 802000	VEHICLES	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		5,628.35	10,000.00	10,126.00	36,339.00	11,400.00	
TOTAL DENTAL HEALTH		584,072.95	710,014.00	720,300.60	780,522.00	755,398.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
4120	HEALTH PROMOTION & EDUCATION						
10	PERSONNEL SERVICES						
10412010 510000	PERM SALS	255,930.67	266,356.00	271,026.00	290,381.00	290,381.00	
10412010 510100	OT	.00	.00	.00	.00	.00	
10412010 510102	HOLIDAY	.00	.00	.00	.00	.00	
10412010 510200	LONGEVITY	934.72	935.00	935.00	972.00	972.00	
10412010 511000	TEMP	-162.00	5,000.00	5,000.00	.00	.00	
10412010 513000	BOARD	.00	.00	.00	.00	.00	
10412010 520000	SOC SEC	15,086.97	16,572.00	16,903.00	18,064.00	18,064.00	
10412010 520001	MEDICARE	3,528.36	3,876.00	3,953.00	4,225.00	4,225.00	
10412010 520100	MED INS	36,291.59	36,404.00	39,844.00	43,489.00	43,489.00	
10412010 520150	DENT INS	1,515.96	1,715.00	1,715.00	2,079.00	2,079.00	
10412010 520160	LIFE INS	812.27	929.00	929.00	1,104.00	1,104.00	
10412010 520200	RETIRE	12,535.70	13,044.00	13,305.00	14,247.00	14,247.00	
10412010 520305	CO 401(K)	3,418.39	3,510.00	4,357.00	4,550.00	4,550.00	
TOTAL PERSONNEL SERVICES		329,892.63	348,341.00	357,967.00	379,111.00	379,111.00	
20	OPERATIONS						
10412020 530000	TRAVEL	485.00	3,000.00	2,405.00	2,605.00	2,605.00	
10412020 530100	TRAINING	2,469.41	5,351.00	4,226.00	6,542.00	4,726.00	
10412020 530200	CERT&LICSN	.00	.00	.00	.00	1,816.00	
10412020 530500	MILEAGE	3,010.80	5,500.00	5,500.00	6,400.00	6,400.00	
10412020 530900	TRVL ADV	.00	.00	.00	.00	.00	
10412020 540000	TELEPHONE	1,969.72	3,360.00	3,360.00	3,300.00	3,300.00	
10412020 550000	POSTAGE	148.00	2,000.00	2,000.00	2,857.00	2,857.00	
10412020 560900	MOTOR POOL	.00	300.00	300.00	300.00	300.00	
10412020 571000	EQUIP RPR	.00	.00	.00	.00	.00	
10412020 580000	BLDG RENT	.00	.00	.00	.00	.00	
10412020 590000	DUPLICATIN	1,850.46	2,040.00	1,540.00	2,140.00	2,140.00	
10412020 591000	PRINTING	343.31	2,000.00	2,000.00	2,000.00	2,000.00	
10412020 600000	ADVERT	325.00	900.00	900.00	500.00	500.00	
10412020 610000	DUES	755.00	930.00	697.00	1,010.00	697.00	
10412020 611000	SUBS	792.00	500.00	375.00	350.00	350.00	
10412020 620000	DEPT SUPS	3,308.94	5,200.00	3,970.00	4,270.00	4,270.00	
10412020 620050	ED SUPS	2,388.33	5,690.00	6,852.00	5,256.00	5,256.00	
10412020 620100	SAFE SEAT	.00	.00	.00	.00	.00	
10412020 621000	OFF SUPS	2,249.21	2,000.00	2,064.00	2,070.00	2,070.00	
10412020 629001	PUB HLT MO	-20.00	1,220.00	1,220.00	1,220.00	1,220.00	
10412020 630000	CONT SVS	19,725.00	6,000.00	2,450.00	7,000.00	7,000.00	
10412020 680001	STIPEND	.00	1,500.00	1,500.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10412020 680007	COM PRJ SP	.00	500.00	3,000.00	11,280.00	11,280.00	
10412020 740000	CAP $250	.00	.00	.00	.00	.00	
TOTAL OPERATIONS		39,800.18	47,991.00	44,359.00	59,100.00	58,787.00	
30 RECURRING CAPITAL							
10412030 800000	EQUIPMNT	.00	.00	.00	.00	.00	
10412030 800100	IT EQUIP	.00	.00	3,550.00	.00	.00	
10412030 801000	FURNISH	.00	1,700.00	1,700.00	.00	.00	
TOTAL RECURRING CAPITAL		.00	1,700.00	5,250.00	.00	.00	
TOTAL HEALTH PROMOTION & EDU		369,692.81	398,032.00	407,576.00	438,211.00	437,898.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
4130	ENVIRONMENTAL HEALTH						
10	PERSONNEL SERVICES						
10413010 510000	PERM SALS	643,641.49	683,637.00	695,623.00	814,691.00	814,691.00	
10413010 510100	OT	.00	1,000.00	1,000.00	1,000.00	1,000.00	
10413010 510102	HOLIDAY	.00	.00	.00	.00	.00	
10413010 510200	LONGEVITY	11,549.38	16,681.00	16,681.00	16,019.00	16,019.00	
10413010 511000	TEMP	12,684.00	15,000.00	15,000.00	15,000.00	15,000.00	
10413010 520000	SOC SEC	39,389.76	43,420.00	44,270.00	52,496.00	52,496.00	
10413010 520001	MEDICARE	9,212.31	10,155.00	10,354.00	12,277.00	12,277.00	
10413010 520100	MED INS	82,548.69	83,451.00	91,336.00	110,557.00	110,557.00	
10413010 520150	DENT INS	3,095.00	3,556.00	3,556.00	4,752.00	4,752.00	
10413010 520160	LIFE INS	2,061.84	2,353.00	2,353.00	2,989.00	2,989.00	
10413010 520200	RETIRE	31,975.38	34,176.00	34,845.00	40,622.00	40,622.00	
10413010 520305	CO 401(K)	6,991.00	7,280.00	9,036.00	10,400.00	10,400.00	
TOTAL PERSONNEL SERVICES		843,148.85	900,709.00	924,054.00	1,080,803.00	1,080,803.00	
20	OPERATIONS						
10413020 530000	TRAVEL	395.63	200.00	162.00	186.00	186.00	
10413020 530100	TRAINING	4,280.52	8,075.00	6,267.00	7,500.00	1,950.00	
10413020 530200	CERT&LICSN	.00	.00	.00	.00	7,363.00	
10413020 530500	MILEAGE	7,319.06	5,750.00	8,750.00	5,750.00	5,750.00	
10413020 530900	TRVL ADV	.00	.00	.00	.00	.00	
10413020 540000	TELEPHONE	8,800.67	8,775.00	8,775.00	8,775.00	8,775.00	
10413020 550000	POSTAGE	4,122.67	3,375.00	3,375.00	4,750.00	4,750.00	
10413020 560900	MOTOR POOL	32,336.89	45,500.00	45,500.00	53,000.00	53,000.00	
10413020 571000	EQUIP RPR	516.18	1,000.00	1,000.00	1,150.00	1,150.00	
10413020 580000	BLDG RENT	.00	.00	.00	.00	.00	
10413020 590000	DUPLICATIN	1,632.49	1,725.00	1,325.00	2,025.00	1,625.00	
10413020 591000	PRINTING	256.54	1,000.00	1,000.00	1,250.00	1,000.00	
10413020 600000	ADVERT	.00	.00	.00	.00	.00	
10413020 610000	DUES	470.00	500.00	375.00	570.00	445.00	
10413020 611000	SUBS	.00	.00	.00	.00	.00	
10413020 620000	DEPT SUPS	3,467.21	8,620.00	5,836.00	8,750.00	7,727.00	
10413020 620050	ED SUPS	2,025.13	5,000.00	2,000.00	5,000.00	5,000.00	
10413020 620100	SAFE SEAT	.00	.00	.00	.00	.00	
10413020 621000	OFF SUPS	1,262.77	1,500.00	1,163.00	1,430.00	1,343.00	
10413020 622000	MED	.00	.00	.00	.00	.00	
10413020 623000	PHARM SUPS	.00	.00	.00	.00	.00	
10413020 630000	CONT SVS	847.32	4,000.00	4,000.00	4,000.00	4,000.00	
10413020 631010	X-RAY	.00	.00	.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10413020 632000	LAB SVS	6,140.05	8,000.00	29,544.00	8,000.00	8,000.00	
10413020 632001	WELL TEST	.00	.00	.00	.00	.00	
10413020 641000	BNDS/INS	2,637.00	2,637.00	2,637.00	3,341.00	3,341.00	
10413020 670000	UNIFORMS	.00	.00	.00	.00	.00	
10413020 740000	CAP $250	.00	.00	540.00	.00	.00	
TOTAL OPERATIONS		76,510.13	105,657.00	122,249.00	115,477.00	115,405.00	
30 RECURRING CAPITAL							
10413030 800000	EQUIPMNT	.00	.00	.00	2,000.00	2,000.00	
10413030 800100	IT EQUIP	3,599.00	.00	8,295.00	4,000.00	4,000.00	
10413030 801000	FURNISH	.00	.00	.00	25,000.00	.00	
10413030 802000	VEHICLES	.00	.00	.00	34,500.00	34,500.00	
TOTAL RECURRING CAPITAL		3,599.00	.00	8,295.00	65,500.00	40,500.00	
TOTAL ENVIRONMENTAL HEALTH		923,257.98	1,006,366.00	1,054,598.00	1,261,780.00	1,236,708.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
4140	PERSONAL HEALTH						
10	PERSONNEL SERVICES						
10414010 510000	PERM SALS	1,717,100.38	1,819,529.00	1,851,430.00	1,869,278.00	1,869,278.00	
10414010 510100	OT	.00	.00	.00	.00	.00	
10414010 510102	HOLIDAY	363.10	.00	.00	.00	.00	
10414010 510200	LONGEVITY	17,029.00	20,402.00	20,402.00	22,011.00	22,011.00	
10414010 511000	TEMP	48,271.84	26,899.00	68,103.00	26,899.00	26,899.00	
10414010 513000	BOARD	.00	.00	.00	.00	.00	
10414010 520000	SOC SEC	104,986.33	114,076.00	116,337.00	118,927.00	118,927.00	
10414010 520001	MEDICARE	24,553.60	26,679.00	27,208.00	27,813.00	27,813.00	
10414010 520100	MED INS	215,722.88	218,320.00	238,948.00	260,586.00	260,586.00	
10414010 520101	INS PIL	667.50	.00	.00	.00	.00	
10414010 520150	DENT INS	8,963.22	10,287.00	10,287.00	11,732.00	11,732.00	
10414010 520160	LIFE INS	5,434.02	6,034.00	6,034.00	6,632.00	6,632.00	
10414010 520200	RETIRE	84,681.27	89,789.00	91,569.00	92,484.00	92,484.00	
10414010 520305	CO 401(K)	20,272.75	21,060.00	26,140.00	25,675.00	25,675.00	
TOTAL PERSONNEL SERVICES		2,248,045.89	2,353,075.00	2,456,458.00	2,462,037.00	2,462,037.00	
20	OPERATIONS						
10414020 530000	TRAVEL	2,393.88	3,010.00	2,498.00	2,174.00	2,174.00	
10414020 530100	TRAINING	4,684.69	7,494.00	5,811.00	6,619.00	1,211.00	
10414020 530200	CERT&LICSN	.00	.00	.00	.00	7,119.00	
10414020 530500	MILEAGE	10,122.03	9,764.00	9,764.00	10,169.00	10,169.00	
10414020 530900	TRVL ADV	.00	.00	.00	.00	.00	
10414020 540000	TELEPHONE	34,129.55	33,798.00	33,798.00	33,798.00	33,798.00	
10414020 550000	POSTAGE	5,923.93	6,500.00	6,500.00	6,851.00	6,851.00	
10414020 560900	MOTOR POOL	16,837.76	18,500.00	18,590.00	18,500.00	18,500.00	
10414020 571000	EQUIP RPR	2,577.93	3,120.00	3,120.00	2,800.00	2,800.00	
10414020 580000	BLDG RENT	.00	.00	.00	.00	.00	
10414020 590000	DUPLICATIN	7,466.22	9,000.00	6,981.00	7,600.00	6,981.00	
10414020 591000	PRINTING	865.07	1,305.00	1,305.00	1,305.00	1,305.00	
10414020 600000	ADVERT	1,196.30	800.00	800.00	800.00	800.00	
10414020 610000	DUES	250.00	610.00	457.00	457.00	457.00	
10414020 611000	SUBS	1,049.38	1,011.00	830.00	1,020.00	830.00	
10414020 620000	DEPT SUPS	4,506.49	5,500.00	4,656.36	4,336.00	4,336.00	
10414020 620050	ED SUPS	2,900.34	3,790.00	3,905.40	2,878.00	2,878.00	
10414020 620100	SAFE SEAT	.00	.00	.00	.00	.00	
10414020 621000	OFF SUPS	6,395.24	7,330.00	5,749.00	6,500.00	5,749.00	
10414020 622000	MED SUPS	52,931.74	56,192.00	60,162.03	56,192.00	56,192.00	
10414020 622100	BLDBRN SUP	7,045.90	3,090.00	3,090.00	8,472.00	8,472.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10414020 623000	PHARM SUPS	102,902.50	117,446.00	146,406.96	132,018.00	132,018.00	
10414020 629000	OTHER SUP	382.89	748.00	748.00	748.00	748.00	
10414020 630000	CONT SVS	160,751.94	163,549.00	181,249.25	183,214.00	168,214.00	
10414020 631010	X-RAY	3,242.15	4,000.00	4,000.00	5,500.00	5,500.00	
10414020 631100	SCH NURSE	430,449.00	.00	.00	.00	.00	
10414020 632000	LAB SVS	14,496.68	26,832.00	27,694.47	33,000.00	33,000.00	
10414020 641000	BNDS/INS	19,967.00	19,967.00	19,967.00	21,964.00	21,964.00	
10414020 670000	UNIFORMS	81.96	1,000.00	750.00	750.00	750.00	
10414020 680001	STIPEND	1,155.00	3,000.00	3,000.00	3,000.00	3,000.00	
10414020 680010	EMP WELLNS	.00	.00	13,940.00	.00	6,940.00	
10414020 683000	OTHER	.00	.00	.00	.00	.00	
10414020 740000	CAP $250	845.57	499.00	499.00	250.00	250.00	
TOTAL OPERATIONS		895,551.14	507,855.00	566,271.47	550,915.00	543,006.00	
30	RECURRING CAPITAL						
10414030 800000	EQUIPMNT	13,994.44	1,560.00	1,560.00	973.00	973.00	
10414030 800100	IT EQUIP	20,751.77	.00	20,283.30	.00	.00	
10414030 801000	FURNISH	.00	.00	.00	.00	.00	
10414030 802000	VEHICLES	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		34,746.21	1,560.00	21,843.30	973.00	973.00	
TOTAL PERSONAL HEALTH		3,178,343.24	2,862,490.00	3,044,572.77	3,013,925.00	3,006,016.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND			2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
4160	RISK MGMT & QUALITY ASSURANCE							
10	PERSONNEL SERVICES							
10416010 510000		PERM SALS	97,594.18	97,749.00	99,463.00	101,659.00	101,659.00	
10416010 510000	71100	PERM SALS	33,349.01	37,039.00	45,870.00	38,521.00	38,521.00	
10416010 510100		OT	.00	.00	.00	.00	.00	
10416010 510100	71100	OT	.00	.00	.00	.00	.00	
10416010 510102		HOLIDAY	.00	.00	.00	.00	.00	
10416010 510102	71100	HOLIDAY	.00	.00	.00	.00	.00	
10416010 510200		LONGEVITY	.00	.00	.00	817.00	817.00	
10416010 510200	71100	LONGEVITY	.00	.00	.00	.00	.00	
10416010 511000		TEMP	4,589.65	.00	.00	.00	.00	
10416010 511000	71100	TEMP	1,123.62	.00	.00	.00	.00	
10416010 520000		SOC SEC	6,181.27	6,060.00	6,181.00	6,353.00	6,353.00	
10416010 520000	71100	SOC SEC	2,137.23	2,296.00	2,342.00	2,388.00	2,388.00	
10416010 520001		MEDICARE	1,445.47	1,417.00	1,445.00	1,486.00	1,486.00	
10416010 520001	71100	MEDICARE	499.91	538.00	549.00	559.00	559.00	
10416010 520100		MED INS	10,795.21	10,599.00	11,600.00	12,314.00	12,314.00	
10416010 520100	71100	MED INS	3,656.13	4,113.00	4,502.00	4,779.00	4,779.00	
10416010 520101		INS PIL	.00	.00	.00	.00	.00	
10416010 520101	71100	INS PIL	.00	.00	.00	.00	.00	
10416010 520150		DENT INS	467.06	508.00	508.00	594.00	594.00	
10416010 520150	71100	DENT INS	204.46	254.00	254.00	297.00	297.00	
10416010 520160		LIFE INS	343.43	343.00	343.00	385.00	385.00	
10416010 520160	71100	LIFE INS	117.11	133.00	133.00	153.00	153.00	
10416010 520200		RETIRE	4,762.80	4,770.00	4,866.00	5,011.00	5,011.00	
10416010 520200	71100	RETIRE	1,627.58	1,808.00	1,844.00	1,884.00	1,884.00	
10416010 520305		CO 401(K)	1,033.00	1,040.00	1,291.00	1,300.00	1,300.00	
10416010 520305	71100	CO 401(K)	446.50	520.00	645.00	650.00	650.00	
TOTAL PERSONNEL SERVICES			170,373.62	169,187.00	181,836.00	179,150.00	179,150.00	
20	OPERATIONS							
10416020 530000		TRAVEL	-251.66	1,400.00	920.00	920.00	920.00	
10416020 530000	71100	TRAVEL	316.43	800.00	550.00	550.00	550.00	
10416020 530100		TRAINING	1,226.56	2,300.00	1,728.00	3,600.00	1,128.00	
10416020 530100	71100	TRAINING	1,065.87	509.00	509.00	2,800.00	509.00	
10416020 530200		CERT&LICSN	.00	.00	.00	.00	1,200.00	
10416020 530200	71100	CERT&LICSN	.00	.00	.00	.00	1,500.00	
10416020 530500		MILEAGE	910.18	1,540.00	1,540.00	1,020.00	1,020.00	
10416020 530500	71100	MILEAGE	462.29	250.00	250.00	480.00	480.00	
10416020 530900		TRVL ADV	.00	.00	.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND			2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10416020	530900	71100 TRVL ADV	.00	.00	.00	.00	.00	
10416020	540000	TELEPHONE	915.00	1,392.00	1,392.00	3,404.00	3,404.00	
10416020	540000	71100 TELEPHONE	420.00	420.00	420.00	660.00	660.00	
10416020	550000	POSTAGE	.83	50.00	50.00	.00	.00	
10416020	550000	71100 POSTAGE	664.44	400.00	400.00	600.00	600.00	
10416020	560900	MOTOR POOL	.00	.00	.00	147.00	147.00	
10416020	560900	71100 MOTOR POOL	.00	.00	.00	84.00	84.00	
10416020	571000	EQUIP RPR	.00	.00	.00	.00	.00	
10416020	571000	71100 EQUIP RPR	.00	.00	.00	.00	.00	
10416020	580000	BLDG RENT	.00	.00	.00	.00	.00	
10416020	580000	71100 BLDG RENT	.00	.00	.00	.00	.00	
10416020	590000	DUPLICATIN	211.59	797.00	576.00	1,490.00	722.00	
10416020	590000	71100 DUPLICATIN	760.58	300.00	450.00	320.00	300.00	
10416020	591000	PRINTING	.00	.00	.00	.00	.00	
10416020	591000	71100 PRINTING	.00	.00	.00	.00	.00	
10416020	600000	ADVERT	.00	.00	.00	.00	.00	
10416020	600000	71100 ADVERT	.00	.00	.00	.00	.00	
10416020	610000	DUES	.00	160.00	120.00	160.00	160.00	
10416020	610000	71100 DUES	.00	.00	.00	.00	.00	
10416020	611000	SUBS	.00	.00	.00	.00	.00	
10416020	611000	71100 SUBS	.00	.00	.00	.00	.00	
10416020	620000	DEPT SUPS	2,962.51	5,532.00	3,600.00	2,345.00	2,345.00	
10416020	620000	71100 DEPT SUPS	143.72	410.00	510.00	600.00	510.00	
10416020	620050	ED SUPS	144.65	250.00	250.00	.00	.00	
10416020	620050	71100 EDUC SUPP	.00	.00	.00	.00	.00	
10416020	621000	OFF SUPS	732.73	500.00	326.00	1,000.00	326.00	
10416020	621000	71100 OFF SUPS	266.26	210.00	210.00	400.00	210.00	
10416020	622000	MED SUPS	.00	.00	.00	.00	.00	
10416020	622000	71100 MED SUPS	.00	.00	.00	.00	.00	
10416020	622100	BLDBRN SUP	.00	.00	.00	5,250.00	5,250.00	
10416020	622100	71100 BLDBRN SUP	.00	.00	.00	.00	.00	
10416020	623000	PHARM SUPS	.00	.00	.00	2,000.00	2,000.00	
10416020	623000	71100 PHARM SUPS	.00	.00	.00	.00	.00	
10416020	629000	OTHER SUP	.00	.00	13,175.00	.00	.00	
10416020	629000	71100 OTHER SUP	.00	.00	.00	.00	.00	
10416020	630000	CONT SVS	1,800.00	1,620.00	2,180.00	2,160.00	2,160.00	
10416020	630000	71100 CONT SVS	.00	.00	.00	.00	.00	
10416020	632000	LAB SVS	.00	.00	.00	.00	.00	
10416020	632000	71100 LAB SVS	.00	.00	.00	.00	.00	
10416020	641000	BNDS/INS	.00	.00	.00	.00	.00	
10416020	641000	71100 BNDS/INS	.00	.00	.00	.00	.00	
10416020	680007	71100 COM PRJ SP	.00	.00	.00	1,500.00	1,500.00	
10416020	683000	OTHER	.00	3,500.00	3,500.00	.00	.00	
10416020	683000	71100 OTHER	.00	.00	.00	.00	.00	
10416020	740000	CAP $250	1,080.10	.00	.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10416020 740000 71100 CAP $250	.00	.00	.00	.00	.00	
TOTAL OPERATIONS	13,832.08	22,340.00	32,656.00	31,490.00	27,685.00	
30 RECURRING CAPITAL						
10416030 800000 EQUIPMNT	.00	500.00	500.00	.00	.00	
10416030 800000 71100 EQUIPMNT	.00	.00	1,500.00	.00	.00	
10416030 800100 IT EQUIP	12,734.15	.00	30,179.00	.00	.00	
10416030 800100 71100 IT EQUIP	1,670.00	.00	.00	.00	.00	
10416030 801000 FURNISH	666.29	.00	.00	.00	.00	
10416030 801000 71100 FURNISH	.00	.00	.00	.00	.00	
10416030 802000 VEHICLES	.00	.00	.00	.00	.00	
10416030 802000 71100 VEHICLES	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL	15,070.44	500.00	32,179.00	.00	.00	
TOTAL RISK MGMT & QUALITY AS	199,276.14	192,027.00	246,671.00	210,640.00	206,835.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
4170	ANIMAL CONTROL						
10	PERSONNEL SERVICES						
10417010 510000	PERM SALS	279,104.06	.00	.00	.00	.00	
TOTAL PERSONNEL SERVICES		279,104.06	.00	.00	.00	.00	
20	OPERATIONS						
10417020 530200	CERT&LICSN	.00	.00	.00	.00	.00	
10417020 630000	CONT SVS	18,793.82	.00	.00	.00	.00	
10417020 631010	X-RAY	.00	.00	.00	.00	.00	
10417020 641000	BNDS/INS	.00	.00	.00	.00	.00	
10417020 670000	UNIFORMS	188.96	.00	.00	.00	.00	
10417020 710041	ANIMASHELT	.00	.00	.00	.00	.00	
10417020 740000	CAP $250	552.90	.00	237.90	.00	.00	
TOTAL OPERATIONS		19,535.68	.00	237.90	.00	.00	
30	RECURRING CAPITAL						
10417030 800000	EQUIPMNT	32,420.43	.00	275.00	.00	.00	
10417030 801000	FURNISH	.00	.00	.00	.00	.00	
10417030 802000	VEHICLES	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		32,420.43	.00	275.00	.00	.00	
TOTAL ANIMAL CONTROL		331,060.17	.00	512.90	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
4200 GENERAL APPROPRIATION							
20 OPERATIONS							
10420020 530200	CERT&LICSN	.00	.00	.00	.00	.00	
10420020 710050	OPC	1,294,000.00	1,294,000.00	1,294,000.00	1,430,215.00	1,294,000.00	
TOTAL OPERATIONS		1,294,000.00	1,294,000.00	1,294,000.00	1,430,215.00	1,294,000.00	
TOTAL GENERAL APPROPRIATION		1,294,000.00	1,294,000.00	1,294,000.00	1,430,215.00	1,294,000.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND			2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
4205	OPC LEGAL SUPPORT							
10	PERSONNEL SERVICES							
10420510	510000	PERM SALS	58,374.15	63,765.00	58,058.00	66,316.00	66,316.00	
10420510	510200	LONGEVITY	.00	.00	.00	.00	.00	
10420510	520000	SOC SEC	3,540.01	3,953.00	4,032.00	4,112.00	4,112.00	
10420510	520001	MEDICARE	827.81	925.00	944.00	962.00	962.00	
10420510	520100	MED INS	3,798.38	4,113.00	4,502.00	4,779.00	4,779.00	
10420510	520150	DENT INS	212.21	264.00	264.00	297.00	297.00	
10420510	520160	LIFE INS	171.75	180.00	180.00	198.00	198.00	
10420510	520200	RETIRE	2,848.83	3,112.00	3,174.00	3,243.00	3,243.00	
10420510	520305	CO 401(K)	482.50	520.00	645.00	650.00	650.00	
TOTAL PERSONNEL SERVICES			70,255.64	76,832.00	71,799.00	80,557.00	80,557.00	
20	OPERATIONS							
10420520	530000	TRAVEL	2,167.47	.00	1,559.00	2,138.00	2,138.00	
10420520	530100	TRAINING	.00	.00	1,283.00	704.00	704.00	
10420520	530200	CERT&LICSN	.00	.00	.00	.00	.00	
10420520	540000	TELEPHONE	700.30	.00	.00	120.00	120.00	
10420520	610000	DUES	296.96	.00	536.00	536.00	536.00	
10420520	620000	DEPT SUPS	1,845.00	.00	1,740.00	1,740.00	1,740.00	
TOTAL OPERATIONS			5,009.73	.00	5,118.00	5,238.00	5,238.00	
TOTAL OPC LEGAL SUPPORT			75,265.37	76,832.00	76,917.00	85,795.00	85,795.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
4300 AGING CENTRAL ADMINISTRATION							
10 PERSONNEL SERVICES							
10430010 510000	PERM SALS	113,454.35	115,058.00	117,075.00	119,385.00	119,385.00	
10430010 510100	OT	378.00	.00	.00	.00	.00	
10430010 510200	LONGEVITY	3,369.08	3,801.00	3,801.00	4,039.00	4,039.00	
10430010 511000	TEMP	29,140.42	1,200.00	3,200.00	1,200.00	1,200.00	
10430010 515000	CONT PERS	2,801.65	.00	.00	.00	.00	
10430010 520000	SOC SEC	8,975.77	7,444.00	7,587.00	7,727.00	7,727.00	
10430010 520001	MEDICARE	2,133.31	1,741.00	1,774.00	1,807.00	1,807.00	
10430010 520100	MED INS	9,182.71	9,015.00	9,867.00	10,474.00	10,474.00	
10430010 520101	INS PIL	.00	.00	.00	.00	.00	
10430010 520150	DENT INS	513.32	559.00	559.00	653.00	653.00	
10430010 520160	LIFE INS	315.96	411.00	411.00	367.00	367.00	
10430010 520200	RETIRE	5,798.83	5,800.00	5,913.00	6,035.00	6,035.00	
10430010 520305	CO 401(K)	1,153.32	1,144.00	1,420.00	1,430.00	1,430.00	
TOTAL PERSONNEL SERVICES		177,216.72	146,173.00	151,607.00	153,117.00	153,117.00	
20 OPERATIONS							
10430020 530000	TRAVEL	1,057.66	250.00	206.00	206.00	206.00	
10430020 530100	TRAINING	480.00	.00	.00	.00	.00	
10430020 530200	CERT&LICSN	.00	.00	.00	.00	.00	
10430020 530500	MILEAGE	2,047.62	3,000.00	3,000.00	3,000.00	3,000.00	
10430020 530900	TRVL ADV	.00	.00	.00	.00	.00	
10430020 540000	TELEPHONE	16,288.57	14,000.00	14,000.00	14,000.00	14,000.00	
10430020 550000	POSTAGE	2,228.03	4,000.00	4,000.00	4,000.00	4,000.00	
10430020 560900	MOTOR POOL	.00	.00	.00	.00	.00	
10430020 571000	EQUIP RPR	.00	.00	.00	.00	.00	
10430020 580000	BLDG RENT	.00	.00	.00	.00	.00	
10430020 590000	DUPLICATIN	6,851.37	7,000.00	6,300.00	6,300.00	6,300.00	
10430020 591000	PRINTING	2,256.68	3,000.00	3,000.00	3,000.00	3,000.00	
10430020 600000	ADVERT	.00	.00	.00	.00	.00	
10430020 610000	DUES	350.00	350.00	262.00	262.00	262.00	
10430020 620000	DEPT SUPS	.00	.00	.00	.00	.00	
10430020 621000	OFF SUPS	8,036.36	4,565.00	3,591.00	3,591.00	3,591.00	
10430020 629000	OTHER SUP	60.00	500.00	1,500.00	500.00	500.00	
10430020 630000	CONT SVS	1,434.28	2,680.00	1,680.00	2,680.00	2,680.00	
10430020 630100	RESPITE	14,318.45	.00	.00	.00	.00	
10430020 630110	PRAISE AGE	.00	5,000.00	3,000.00	5,000.00	5,000.00	
10430020 740000	CAP $250	.00	.00	.00	.00	.00	
TOTAL OPERATIONS		55,409.02	44,345.00	40,539.00	42,539.00	42,539.00	
30 RECURRING CAPITAL							
10430030 800000	EQUIPMNT	.00	.00	.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10430030 800100	IT EQUIP	.00	.00	.00	.00	.00	
10430030 801000	FURNISH	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		.00	.00	.00	.00	.00	
TOTAL AGING CENTRAL ADMINIST		232,625.74	190,518.00	192,146.00	195,656.00	195,656.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
4301	COMMUNITY BASED SERVICES						
10	PERSONNEL SERVICES						
10430110 510000	PERM SALS	175,833.39	174,370.00	177,427.00	180,519.00	180,519.00	
10430110 510100	OT	.00	.00	.00	.00	.00	
10430110 510102	HOLIDAY	.00	.00	.00	.00	.00	
10430110 510200	LONGEVITY	1,055.97	2,352.00	2,352.00	3,191.00	3,191.00	
10430110 511000	TEMP	21,471.33	19,298.00	29,298.00	20,232.00	20,232.00	
10430110 520000	SOC SEC	11,745.33	12,153.00	12,370.00	12,645.00	12,645.00	
10430110 520001	MEDICARE	2,746.89	2,842.00	2,893.00	2,957.00	2,957.00	
10430110 520100	MED INS	25,201.53	24,743.00	27,081.00	28,747.00	28,747.00	
10430110 520101	INS PIL	.00	.00	.00	.00	.00	
10430110 520150	DENT INS	1,167.86	1,270.00	1,270.00	1,485.00	1,485.00	
10430110 520160	LIFE INS	582.22	636.00	636.00	715.00	715.00	
10430110 520200	RETIRE	8,633.22	8,624.00	8,795.00	8,983.00	8,983.00	
10430110 520305	CO 401(K)	2,617.52	2,600.00	3,227.00	3,250.00	3,250.00	
TOTAL PERSONNEL SERVICES		251,055.26	248,888.00	265,349.00	262,724.00	262,724.00	
20	OPERATIONS						
10430120 530000	TRAVEL	198.34	150.00	112.00	112.00	112.00	
10430120 530100	TRAINING	370.00	175.00	131.00	131.00	131.00	
10430120 530200	CERT&LICSN	.00	.00	.00	.00	.00	
10430120 530500	MILEAGE	1,266.16	1,488.00	1,488.00	1,488.00	1,488.00	
10430120 530900	TRVL ADV	.00	.00	.00	.00	.00	
10430120 540000	TELEPHONE	810.00	780.00	780.00	780.00	780.00	
10430120 550000	POSTAGE	472.00	738.00	738.00	5,000.00	5,000.00	
10430120 560900	MOTOR POOL	.00	.00	.00	.00	.00	
10430120 580000	BLDG RENT	209,705.41	261,837.00	261,837.00	261,837.00	150,844.00	
10430120 591000	PRINTING	28,194.64	675.00	19,850.00	28,500.00	19,850.00	
10430120 610000	DUES	.00	180.00	135.00	135.00	135.00	
10430120 611000	SUBS	.00	.00	.00	.00	.00	
10430120 620000	DEPT SUPS	17,718.47	15,000.00	13,172.90	11,950.00	11,950.00	
10430120 620050	ED SUPS	.00	.00	.00	.00	.00	
10430120 621000	OFF SUPS	2,593.66	2,063.00	1,932.00	.00	.00	
10430120 622000	MED SUPS	.00	.00	.00	.00	.00	
10430120 629000	OTHER SUP	14,517.68	20,000.00	28,182.00	20,000.00	20,000.00	
10430120 630000	CONT SVS	11,412.92	500.00	3,990.00	500.00	500.00	
10430120 634000	LEGAL SVS	1,715.00	1,715.00	1,715.00	1,715.00	1,715.00	
10430120 740000	CAP $250	.00	.00	.00	.00	.00	
10430120 770105	HLTH PROM	.00	.00	.00	2,063.00	2,063.00	
10430120 790000	COM 4 WOM	.00	.00	.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
TOTAL OPERATIONS		288,974.28	305,301.00	334,062.90	334,211.00	214,568.00	
30 RECURRING CAPITAL							
10430130 800000	EQUIPMNT	3,638.85	.00	.00	.00	.00	
10430130 800100	IT EQUIP	17,736.00	.00	34,098.00	.00	.00	
10430130 801000	FURNISH	10,132.11	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		31,506.96	.00	34,098.00	.00	.00	
TOTAL COMMUNITY BASED SERVIC		571,536.50	554,189.00	633,509.90	596,935.00	477,292.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
4320 ELDER CARE PROGRAM							
10 PERSONNEL SERVICES							
10432010 510000	PERM SALS	192,806.71	193,113.00	196,499.00	205,213.00	205,213.00	
10432010 510100	OT	.00	.00	.00	.00	.00	
10432010 510102	HOLIDAY	.00	.00	.00	.00	.00	
10432010 510200	LONGEVITY	572.16	572.00	572.00	595.00	595.00	
10432010 511000	TEMP	17,412.50	13,176.00	14,176.00	22,176.00	22,176.00	
10432010 520000	SOC SEC	12,448.51	12,726.00	12,966.00	14,135.00	14,135.00	
10432010 520001	MEDICARE	2,911.51	3,099.00	3,155.00	3,306.00	3,306.00	
10432010 520100	MED INS	24,858.04	25,092.00	27,463.00	33,932.00	33,932.00	
10432010 520101	INS PIL	301.25	.00	.00	300.00	300.00	
10432010 520150	DENT INS	934.12	1,270.00	1,270.00	1,485.00	1,485.00	
10432010 520160	LIFE INS	654.41	697.00	697.00	805.00	805.00	
10432010 520200	RETIRE	9,452.06	9,452.00	9,641.00	9,850.00	9,850.00	
10432010 520305	CO 401(K)	2,612.50	2,600.00	3,227.00	3,250.00	3,250.00	
TOTAL PERSONNEL SERVICES		264,963.77	261,797.00	269,666.00	295,047.00	295,047.00	
20 OPERATIONS							
10432020 530000	TRAVEL	547.49	150.00	112.00	112.00	112.00	
10432020 530100	TRAINING	797.00	600.00	450.00	450.00	450.00	
10432020 530200	CERT&LICSN	.00	.00	.00	.00	.00	
10432020 530500	MILEAGE	7,313.66	6,150.00	7,150.00	6,150.00	6,150.00	
10432020 530900	TRVL ADV	.00	.00	.00	.00	.00	
10432020 550000	POSTAGE	559.65	500.00	500.00	500.00	500.00	
10432020 560900	MOTOR POOL	1,013.32	.00	.00	.00	.00	
10432020 590000	DUPLICATIN	.00	200.00	150.00	200.00	150.00	
10432020 591000	PRINTING	5,750.00	.00	6,613.41	.00	.00	
10432020 610000	DUES	45.00	100.00	75.00	75.00	75.00	
10432020 611000	SUBS	81.95	100.00	75.00	75.00	75.00	
10432020 620000	DEPT SUPS	1,194.13	580.00	450.00	450.00	450.00	
10432020 620050	EDUC SUPP	359.43	.00	1,000.00	.00	.00	
10432020 621000	OFF SUPS	149.59	75.00	56.00	56.00	56.00	
10432020 622010	CRGIVR SUP	3,555.09	.00	4,971.00	.00	.00	
10432020 629000	OTHER SUP	.00	500.00	355.00	500.00	500.00	
10432020 630000	CONT SVS	8,378.20	6,000.00	5,656.86	6,000.00	6,000.00	
10432020 630100	RESPITE	53,111.99	14,727.00	47,139.20	14,727.00	14,727.00	
10432020 630101	CHORE	112,681.19	107,474.00	111,956.11	107,474.00	107,474.00	
10432020 630102	CARE OUT	.00	.00	.00	.00	.00	
10432020 630103	ELDER MIST	.00	.00	.00	.00	.00	
10432020 641000	BNDS/INS	640.00	836.00	836.00	836.00	836.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10432020 740000	CAP $250	226.53	.00	.00	.00	.00	
10432020 770100	DEMENTIA	8,326.36	.00	.00	.00	.00	
10432020 770110	FRAIL ELD	2,768.33	.00	7,790.00	.00	.00	
TOTAL OPERATIONS		207,498.91	137,992.00	195,335.58	137,605.00	137,555.00	
30 RECURRING CAPITAL							
10432030 800000	EQUIPMNT	7,119.80	.00	5,600.00	.00	.00	
10432030 800100	IT EQUIP	.00	.00	.00	.00	.00	
10432030 801000	FURNISH	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		7,119.80	.00	5,600.00	.00	.00	
TOTAL ELDER CARE PROGRAM		479,582.48	399,789.00	470,601.58	432,652.00	432,602.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
4340 RETIRED SR VOLUNTEER PROGRAM							
10 PERSONNEL SERVICES							
10434010 510000	PERM SALS	72,684.58	72,800.00	74,076.00	75,712.00	75,712.00	
10434010 510100	OT	.00	.00	.00	.00	.00	
10434010 510102	HOLIDAY	.00	.00	.00	.00	.00	
10434010 510200	LONGEVITY	957.71	1,383.00	1,383.00	1,439.00	1,439.00	
10434010 511000	TEMP	14,281.76	13,065.00	13,879.00	16,365.00	16,365.00	
10434010 520000	SOC SEC	5,081.88	5,410.00	5,500.00	5,798.00	5,798.00	
10434010 520001	MEDICARE	1,188.59	1,265.00	1,286.00	1,356.00	1,356.00	
10434010 520100	MED INS	12,431.16	12,205.00	13,358.00	14,180.00	14,180.00	
10434010 520150	DENT INS	467.06	508.00	508.00	594.00	594.00	
10434010 520160	LIFE INS	253.05	267.00	267.00	300.00	300.00	
10434010 520200	RETIRE	3,593.99	3,620.00	3,691.00	3,773.00	3,773.00	
10434010 520305	CO 401(K)	1,053.00	1,040.00	1,291.00	1,300.00	1,300.00	
TOTAL PERSONNEL SERVICES		111,992.78	111,563.00	115,239.00	120,817.00	120,817.00	
20 OPERATIONS							
10434020 530000	TRAVEL	745.71	300.00	225.00	225.00	225.00	
10434020 530100	TRAINING	.00	.00	.00	.00	.00	
10434020 530200	CERT&LICSN	.00	.00	.00	.00	.00	
10434020 530500	MILEAGE	82.88	528.00	250.00	528.00	528.00	
10434020 530900	TRVL ADV	.00	.00	.00	.00	.00	
10434020 540000	TELEPHONE	.00	.00	.00	.00	.00	
10434020 550000	POSTAGE	1,187.16	1,075.00	1,045.00	1,075.00	1,075.00	
10434020 590000	DUPLICATIN	.00	1,000.00	54.00	750.00	750.00	
10434020 591000	PRINTING	907.73	2,150.00	.00	2,150.00	2,150.00	
10434020 610000	DUES	124.00	150.00	112.00	112.00	112.00	
10434020 620000	DEPT SUPS	.00	1,275.00	637.00	956.00	956.00	
10434020 621000	OFF SUPS	1,737.23	2,247.00	2,260.00	1,685.00	1,685.00	
10434020 630000	CONT SVS	250.00	250.00	250.00	250.00	250.00	
10434020 740000	CAP $250	.00	.00	.00	.00	.00	
10434020 771000	VOL MEALS	.00	.00	.00	.00	.00	
10434020 771001	VOL INS	2,463.00	2,463.00	2,463.00	3,150.00	3,150.00	
10434020 771002	VOL OTHR	6,674.73	7,313.00	8,364.00	7,313.00	7,313.00	
10434020 771003	VOL TRANS	6,384.85	5,741.00	5,942.00	5,741.00	5,741.00	
10434020 771005	VOL TRAIN	211.90	300.00	300.00	300.00	300.00	
10434020 771006	VOL SUPP	55.36	300.00	22.00	300.00	300.00	
10434020 771007	VOL CONTR	377.00	600.00	242.00	600.00	600.00	
TOTAL OPERATIONS		21,201.55	25,692.00	22,166.00	25,135.00	25,135.00	
30 RECURRING CAPITAL							
10434030 800000	EQUIPMNT	.00	.00	.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10434030 800100	IT EQUIP	3,178.40	.00	.00	.00	.00	
10434030 801000	FURNISH	.00	.00	3,685.00	.00	.00	
TOTAL RECURRING CAPITAL		3,178.40	.00	3,685.00	.00	.00	
TOTAL RETIRED SR VOLUNTEER P		136,372.73	137,255.00	141,090.00	145,952.00	145,952.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
4350	ORANGE PUBLIC TRANSPORTATION						
10	PERSONNEL SERVICES						
10435010 510000	PERM SALS	464,209.58	464,819.00	472,968.00	525,619.00	525,619.00	
10435010 510100	OT	7,310.14	3,000.00	3,000.00	3,000.00	3,000.00	
10435010 510102	HOLIDAY	.00	.00	.00	.00	.00	
10435010 510200	LONGEVITY	6,839.98	6,861.00	6,861.00	9,176.00	9,176.00	
10435010 511000	TEMP	101,542.86	82,139.00	82,139.00	90,190.00	90,190.00	
10435010 520000	SOC SEC	35,259.01	34,620.00	35,198.00	38,934.00	38,934.00	
10435010 520001	MEDICARE	8,273.37	8,246.00	8,381.00	9,106.00	9,106.00	
10435010 520100	MED INS	58,321.06	57,259.00	62,669.00	78,839.00	78,839.00	
10435010 520101	INS PIL	903.75	.00	.00	900.00	900.00	
10435010 520150	DENT INS	3,222.91	3,505.00	3,505.00	4,693.00	4,693.00	
10435010 520160	LIFE INS	1,563.90	1,671.00	1,671.00	1,979.00	1,979.00	
10435010 520200	RETIRE	23,043.31	23,018.00	23,473.00	26,151.00	26,151.00	
10435010 520305	CO 401(K)	7,265.70	7,176.00	8,907.00	10,270.00	10,270.00	
TOTAL PERSONNEL SERVICES		717,755.57	692,314.00	708,772.00	798,857.00	798,857.00	
20	OPERATIONS						
10435020 530000	TRAVEL	1,749.76	700.00	577.00	577.00	577.00	
10435020 530100	TRAINING	.00	.00	.00	.00	.00	
10435020 530200	CERT&LICSN	.00	.00	.00	.00	.00	
10435020 530500	MILEAGE	589.13	2,000.00	2,000.00	2,000.00	2,000.00	
10435020 540000	TELEPHONE	4,076.50	5,000.00	5,000.00	5,000.00	5,000.00	
10435020 550000	POSTAGE	.00	.00	250.00	250.00	250.00	
10435020 560000	VEH MAINT	.00	.00	.00	8,067.00	8,067.00	
10435020 560300	TIRES	.00	.00	.00	.00	.00	
10435020 560900	MOTOR POOL	162,560.08	177,000.00	177,000.00	181,254.00	181,254.00	
10435020 571000	EQUIP RPR	2,000.00	2,675.00	3,271.45	2,425.00	2,425.00	
10435020 581000	EQUP RENT	7,107.00	7,900.00	7,900.00	7,900.00	7,900.00	
10435020 590000	DUPLICATIN	.00	1,800.00	1,350.00	1,350.00	1,350.00	
10435020 591000	PRINTING	193.45	2,500.00	2,500.00	2,500.00	2,500.00	
10435020 610000	DUES	600.00	800.00	750.00	750.00	750.00	
10435020 611000	SUBS	.00	.00	.00	.00	.00	
10435020 620000	DEPT SUPS	5,077.61	4,500.00	5,875.00	3,375.00	3,375.00	
10435020 621000	OFF SUPS	2,044.24	2,100.00	1,666.00	1,666.00	1,666.00	
10435020 629000	OTHER SUP	2,916.97	2,500.00	4,209.93	2,500.00	2,500.00	
10435020 630000	CONT SVS	29,891.84	22,400.00	22,400.00	22,400.00	22,400.00	
10435020 633000	WF TRANS	9,892.19	10,111.00	10,111.00	11,239.00	11,239.00	
10435020 633300	TRANS SVS	1,171.54	4,800.00	4,800.00	4,800.00	4,800.00	
10435020 650000	ELECTRICIT	.00	.00	.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10435020 651000	WATER	.00	.00	.00	.00	.00	
10435020 740000	CAP $250	4,377.61	6,500.00	.00	6,500.00	6,500.00	
10435020 771004	VOL MILE	.00	.00	.00	.00	.00	
TOTAL OPERATIONS		234,247.92	253,286.00	249,660.38	264,553.00	264,553.00	
30 RECURRING CAPITAL							
10435030 800000	EQUIPMNT	.00	.00	.00	.00	.00	
10435030 800100	IT EQUIP	4,270.30	.00	2,258.45	.00	.00	
10435030 801000	FURNISH	.00	.00	.00	.00	.00	
10435030 802000	VEHICLES	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		4,270.30	.00	2,258.45	.00	.00	
TOTAL ORANGE PUBLIC TRANSPOR		956,273.79	945,600.00	960,690.83	1,063,410.00	1,063,410.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
4400	CHILD SUPPORT ENFORCEMENT						
10	PERSONNEL SERVICES						
10440010 510000	PERM SALS	493,253.32	503,815.00	512,648.00	526,827.00	526,827.00	
10440010 510100	OT	.00	.00	.00	.00	.00	
10440010 510102	HOLIDAY	.00	.00	.00	.00	.00	
10440010 510200	LONGEVITY	9,837.27	9,937.00	9,937.00	10,910.00	10,910.00	
10440010 511000	TEMP	6,840.00	1,300.00	1,300.00	3,000.00	3,000.00	
10440010 520000	SOC SEC	30,115.64	31,853.00	32,479.00	33,340.00	33,340.00	
10440010 520001	MEDICARE	7,043.06	7,449.00	7,595.00	7,797.00	7,797.00	
10440010 520100	MED INS	69,940.60	68,710.00	75,202.00	82,141.00	82,141.00	
10440010 520150	DENT INS	2,734.44	3,048.00	3,048.00	3,564.00	3,564.00	
10440010 520160	LIFE INS	1,611.79	1,710.00	1,710.00	1,922.00	1,922.00	
10440010 520200	RETIRE	24,552.13	25,071.00	25,564.00	26,295.00	26,295.00	
10440010 520305	CO 401(K)	6,173.30	6,240.00	7,745.00	7,800.00	7,800.00	
TOTAL PERSONNEL SERVICES		652,101.55	659,133.00	677,228.00	703,596.00	703,596.00	
20	OPERATIONS						
10440020 530000	TRAVEL	681.06	1,200.00	900.00	2,000.00	900.00	
10440020 530100	TRAINING	896.50	1,800.00	1,707.00	2,600.00	1,707.00	
10440020 530200	CERT&LICSN	.00	.00	.00	.00	.00	
10440020 530500	MILEAGE	.00	200.00	200.00	200.00	200.00	
10440020 530900	TRVL ADV	.00	.00	.00	.00	.00	
10440020 540000	TELEPHONE	7,529.77	11,000.00	8,500.00	11,000.00	11,000.00	
10440020 550000	POSTAGE	8,221.06	9,800.00	9,800.00	9,800.00	9,800.00	
10440020 560900	MOTOR POOL	273.28	500.00	500.00	500.00	500.00	
10440020 571000	EQUIP RPR	.00	300.00	300.00	300.00	300.00	
10440020 580000	BLDG RENT	45,500.04	45,500.00	45,500.00	47,300.00	47,300.00	
10440020 590000	DUPLICATIN	3,328.98	4,300.00	4,072.84	4,000.00	3,878.00	
10440020 591000	PRINTING	997.22	1,000.00	1,000.00	1,000.00	1,000.00	
10440020 600000	ADVERT	.00	.00	.00	.00	.00	
10440020 610000	DUES	280.00	300.00	225.00	225.00	225.00	
10440020 611000	SUBS	48.25	200.00	150.00	150.00	150.00	
10440020 621000	OFF SUPS	3,983.83	4,100.00	3,171.00	4,000.00	3,171.00	
10440020 630000	CONT SVS	379.02	7,600.00	5,600.00	7,600.00	7,600.00	
10440020 632010	CRT TESTS	189.00	1,400.00	1,400.00	1,400.00	1,400.00	
10440020 634000	LEGAL SVS	47,917.53	45,000.00	45,000.00	51,600.00	51,600.00	
10440020 740000	CAP $250	.00	200.00	200.00	200.00	200.00	
10440020 790000	CAP $250	.00	.00	.00	.00	.00	
TOTAL OPERATIONS		120,225.54	134,400.00	128,225.84	143,875.00	140,931.00	
30	RECURRING CAPITAL						
10440030 800000	EQUIPMNT	.00	.00	.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10440030 800100	IT EQUIP	.00	1,100.00	400.00	600.00	600.00	
10440030 801000	FURNISH	1,237.00	1,800.00	1,700.00	3,600.00	3,600.00	
TOTAL RECURRING CAPITAL		1,237.00	2,900.00	2,100.00	4,200.00	4,200.00	
TOTAL CHILD SUPPORT ENFORCEM		773,564.09	796,433.00	807,553.84	851,671.00	848,727.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND			2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
4500	COOPERATIVE EXTENSION							
10	PERSONNEL SERVICES							
10450010	510000	PERM SALS	288,625.97	277,879.00	282,751.00	274,457.00	274,457.00	
10450010	510000 71070	PERM SALS	29,571.50	25,575.00	26,023.00	26,598.00	26,598.00	
10450010	510000 71071	PERM SALS	12,632.59	30,207.00	30,737.00	31,539.00	31,539.00	
10450010	510100	OT	73.83	.00	.00	.00	.00	
10450010	510102	HOLIDAY	.00	.00	.00	.00	.00	
10450010	510200	LONGEVITY	5,434.57	5,251.00	5,251.00	5,544.00	5,544.00	
10450010	511000	TEMP	-31.28	880.00	880.00	880.00	880.00	
10450010	511000 71070	TEMP	110.57	.00	.00	.00	.00	
10450010	511000 71071	TEMP	.00	.00	.00	.00	.00	
10450010	520000	SOC SEC	7,842.15	17,554.00	17,899.00	17,415.00	17,415.00	
10450010	520000 71070	SOC SEC	1,806.72	1,586.00	1,618.00	1,649.00	1,649.00	
10450010	520000 71071	SOC SEC	765.14	1,873.00	1,911.00	1,955.00	1,955.00	
10450010	520001	MEDICARE	4,116.27	4,105.00	4,186.00	4,073.00	4,073.00	
10450010	520001 71070	MEDICARE	422.63	371.00	378.00	386.00	386.00	
10450010	520001 71071	MEDICARE	179.01	438.00	447.00	457.00	457.00	
10450010	520100	MED INS	26,468.95	24,009.00	26,277.00	26,726.00	26,726.00	
10450010	520100 71070	MED INS	3,798.38	4,113.00	4,502.00	4,779.00	4,779.00	
10450010	520100 71071	MED INS	.00	4,170.00	4,564.00	4,630.00	4,630.00	
10450010	520150	DENT INS	2,489.37	2,540.00	2,540.00	2,970.00	2,970.00	
10450010	520150 71070	DENT INS	223.45	254.00	254.00	297.00	297.00	
10450010	520150 71071	DENT INS	200.97	508.00	508.00	594.00	594.00	
10450010	520160	LIFE INS	985.33	1,019.00	1,019.00	1,087.00	1,087.00	
10450010	520160 71070	LIFE INS	70.17	92.00	92.00	105.00	105.00	
10450010	520160 71071	LIFE INS	39.92	109.00	109.00	125.00	125.00	
10450010	520200	RETIRE	14,351.17	13,817.00	14,089.00	13,692.00	13,692.00	
10450010	520200 71070	RETIRE	1,165.88	1,248.00	1,273.00	1,301.00	1,301.00	
10450010	520200 71071	RETIRE	616.46	1,474.00	1,504.00	1,542.00	1,542.00	
10450010	520305	CO 401(K)	5,607.50	5,200.00	6,454.00	6,500.00	6,500.00	
10450010	520305 71070	CO 401(K)	485.69	520.00	645.00	650.00	650.00	
10450010	520305 71071	CO 401(K)	439.31	1,040.00	1,291.00	1,300.00	1,300.00	
10450010	999999	OTHER	.00	.00	.00	.00	.00	
TOTAL PERSONNEL SERVICES			408,492.22	425,832.00	437,202.00	431,251.00	431,251.00	
20	OPERATIONS							
10450020	530000	TRAVEL	2,152.62	4,860.00	3,137.00	3,737.00	3,737.00	
10450020	530000 71070	TRAVEL	5,910.42	6,050.00	4,256.00	4,556.00	4,556.00	
10450020	530000 71071	TRAVEL	33.75	3,000.00	1,250.00	2,250.00	2,250.00	
10450020	530100	TRAINING	.00	.00	.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND			2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10450020 530200		CERT&LICSN	.00	.00	.00	.00	.00	
10450020 530500		MILEAGE	295.22	300.00	300.00	300.00	300.00	
10450020 530900		TRVL ADV	.00	.00	.00	.00	.00	
10450020 540000		TELEPHONE	13,060.07	14,871.00	14,871.00	14,871.00	14,871.00	
10450020 540000	71070	TELEPHONE	.00	.00	.00	.00	.00	
10450020 540000	71071	TELEPHONE	.00	.00	.00	.00	.00	
10450020 550000		POSTAGE	240.95	350.00	350.00	350.00	350.00	
10450020 550000	71070	POSTAGE	.00	221.00	221.00	221.00	221.00	
10450020 550000	71071	POSTAGE	.00	.00	.00	.00	.00	
10450020 560900		MOTOR POOL	552.45	4,100.00	3,600.00	3,600.00	3,600.00	
10450020 560900	71070	MOTOR POOL	.00	.00	.00	.00	.00	
10450020 560900	71071	MOTOR POOL	.00	.00	.00	.00	.00	
10450020 571000		EQUIP RPR	293.48	300.00	300.00	300.00	300.00	
10450020 590000		DUPLICATIN	14,779.35	8,500.00	6,548.00	7,500.00	6,548.00	
10450020 590000	71070	DUPLICATIN	.00	150.00	150.00	150.00	150.00	
10450020 590000	71071	DUPLICATIN	.00	.00	.00	.00	.00	
10450020 591000		PRINTING	1,000.00	700.00	700.00	700.00	700.00	
10450020 610000		DUES	511.00	908.00	681.00	928.00	681.00	
10450020 611000		SUBS	230.80	287.00	215.00	215.00	215.00	
10450020 620000		DEPT SUPS	933.52	975.00	-806.00	731.00	731.00	
10450020 620000	71070	DEPT SUPS	.00	6,000.00	150.00	150.00	150.00	
10450020 620000	71071	DEPT SUPS	.00	150.00	1,183.00	1,183.00	1,088.00	
10450020 620050		ED SUPS	34.33	50.00	50.00	50.00	50.00	
10450020 620150		AG SUMT	2,527.93	2,100.00	2,100.00	2,100.00	2,100.00	
10450020 620151		UNKNOWN	.00	.00	.00	.00	.00	
10450020 621000		OFF SUPS	6,236.39	.00	4,905.00	6,000.00	4,500.00	
10450020 621000	71070	OFF SUPS	5.35	.00	.00	.00	.00	
10450020 621000	71071	OFF SUPS	41.85	1,183.00	.00	.00	.00	
10450020 630000		CONT SVS	.00	.00	.00	6,400.00	6,400.00	
10450020 680003		STATE GRNT	.00	.00	.00	.00	.00	
10450020 680009		AG PROG GR	.00	.00	6,470.00	.00	.00	
10450020 740000		CAP $250	254.70	.00	.00	.00	.00	
TOTAL OPERATIONS			49,094.18	55,055.00	50,631.00	56,292.00	53,498.00	
30 RECURRING CAPITAL								
10450030 800000		EQUIPMNT	.00	.00	.00	.00	.00	
10450030 800100		IT EQUIP	.00	4,410.00	4,110.00	2,520.00	2,520.00	
10450030 801000		FURNISH	.00	.00	3,200.00	7,000.00	3,000.00	
TOTAL RECURRING CAPITAL			.00	4,410.00	7,310.00	9,520.00	5,520.00	
TOTAL COOPERATIVE EXTENSION			457,586.40	485,297.00	495,143.00	497,063.00	490,269.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
4600	HUMAN RIGHTS & RELATIONS						
10	PERSONNEL SERVICES						
10460010 510000	PERM SALS	154,865.91	224,177.00	228,107.00	236,108.00	236,108.00	
10460010 510100	OT	.00	.00	.00	.00	.00	
10460010 510102	HOLIDAY	.00	.00	.00	.00	.00	
10460010 510200	LONGEVITY	.00	.00	.00	.00	.00	
10460010 511000	TEMP	1,060.40	8,000.00	8,000.00	8,000.00	8,000.00	
10460010 520000	SOC SEC	9,488.73	13,899.00	14,178.00	15,135.00	15,135.00	
10460010 520001	MEDICARE	2,219.14	3,251.00	3,316.00	3,431.00	3,431.00	
10460010 520100	MED INS	16,031.18	24,048.00	26,320.00	26,206.00	26,206.00	
10460010 520101	INS PIL	.00	.00	.00	.00	.00	
10460010 520150	DENT INS	721.91	1,270.00	1,270.00	1,485.00	1,485.00	
10460010 520160	LIFE INS	450.74	757.00	757.00	865.00	865.00	
10460010 520200	RETIRE	7,558.05	10,940.00	11,159.00	11,546.00	11,546.00	
10460010 520305	CO 401(K)	1,603.50	2,600.00	3,227.00	3,250.00	3,250.00	
TOTAL PERSONNEL SERVICES		193,999.56	288,942.00	296,334.00	306,026.00	306,026.00	
20	OPERATIONS						
10460020 530000	TRAVEL	1,960.87	1,700.00	1,284.00	1,700.00	1,284.00	
10460020 530200	CERT&LICSN	.00	.00	.00	.00	195.00	
10460020 530500	MILEAGE	2,204.18	1,266.00	1,266.00	1,700.00	1,700.00	
10460020 530900	TRVL ADV	.00	.00	.00	.00	.00	
10460020 540000	TELEPHONE	2,031.93	4,000.00	4,000.00	4,000.00	4,000.00	
10460020 550000	POSTAGE	1,846.39	3,950.00	3,950.00	4,050.00	4,050.00	
10460020 560900	MOTOR POOL	564.42	200.00	200.00	300.00	300.00	
10460020 571000	EQUIP RPR	.00	.00	.00	.00	.00	
10460020 581000	EQUP RENT	.00	.00	.00	.00	.00	
10460020 590000	DUPLICATIN	205.17	2,800.00	2,153.00	2,100.00	2,100.00	
10460020 591000	PRINTING	5,249.25	2,000.00	5,202.00	2,000.00	2,000.00	
10460020 600000	ADVERT	335.40	1,500.00	1,500.00	1,500.00	1,500.00	
10460020 610000	DUES	760.00	1,330.00	1,016.00	1,016.00	1,016.00	
10460020 611000	SUBS	174.72	1,650.00	1,237.00	1,200.00	1,200.00	
10460020 620000	DEPT SUPS	1,732.56	2,865.00	2,195.00	2,195.00	2,195.00	
10460020 621000	OFF SUPS	4,425.50	4,410.00	3,308.00	3,308.00	3,308.00	
10460020 630000	CONT SVS	2,218.39	3,500.00	3,500.00	4,200.00	4,200.00	
10460020 680004	MLK GRANT	.00	.00	.00	.00	.00	
10460020 740000	CAP $250	184.45	.00	.00	.00	.00	
10460020 790000	COMM WOMEN	3,144.26	5,000.00	5,000.00	5,000.00	5,000.00	
10460020 790001	YOUTH SUM	2,200.00	.00	.00	.00	.00	
10460020 790002	CR SUM	.00	.00	.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10460020 790003	PART GRT	19,641.04	.00	59,298.68	10,000.00	10,000.00	
10460020 790005	H REL COMM	4,589.24	5,000.00	5,000.00	5,000.00	5,000.00	
10460020 790006	HUD TRAIN	2,428.70	17,000.00	43,570.00	17,900.00	17,900.00	
10460020 790007	HUD OUT&ED	.00	.00	.00	.00	.00	
TOTAL OPERATIONS		55,896.47	58,171.00	143,679.68	67,169.00	66,948.00	
30 RECURRING CAPITAL							
10460030 800000	EQUIPMNT	.00	.00	.00	.00	.00	
10460030 801000	FURNISH	505.45	.00	.00	600.00	600.00	
TOTAL RECURRING CAPITAL		505.45	.00	.00	600.00	600.00	
TOTAL HUMAN RIGHTS & RELATIO		250,401.48	347,113.00	440,013.68	373,795.00	373,574.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
5000	ORANGE COUNTY CENTRAL LIBRARY						
10	PERSONNEL SERVICES						
10500010 510000	PERM SALS	393,800.10	390,437.00	397,283.00	406,130.00	406,130.00	
10500010 510100	OT	.00	.00	.00	.00	.00	
10500010 510102	HOLIDAY	798.59	500.00	500.00	800.00	800.00	
10500010 510200	LONGEVITY	.00	4,193.00	4,193.00	5,321.00	5,321.00	
10500010 511000	TEMP	14,215.59	19,000.00	18,200.00	15,000.00	15,000.00	
10500010 513000	BOARD	.00	.00	.00	.00	.00	
10500010 520000	SOC SEC	24,523.61	25,366.00	25,851.00	26,351.00	26,351.00	
10500010 520001	MEDICARE	5,735.34	5,932.00	6,045.00	6,163.00	6,163.00	
10500010 520100	MED INS	54,177.07	52,958.00	57,962.00	61,685.00	61,685.00	
10500010 520101	INS PIL	301.25	300.00	300.00	300.00	300.00	
10500010 520150	DENT INS	2,633.90	2,865.00	2,865.00	3,350.00	3,350.00	
10500010 520160	LIFE INS	1,299.95	1,332.00	1,332.00	1,492.00	1,492.00	
10500010 520200	RETIRE	19,247.63	19,258.00	19,640.00	20,011.00	20,011.00	
10500010 520305	CO 401(K)	5,933.93	5,866.00	7,281.00	7,332.00	7,332.00	
TOTAL PERSONNEL SERVICES		522,666.96	528,007.00	541,452.00	553,935.00	553,935.00	
20	OPERATIONS						
10500020 530000	TRAVEL	1,608.89	3,000.00	2,619.00	3,000.00	2,750.00	
10500020 530100	TRAINING	434.75	1,000.00	750.00	1,000.00	1,000.00	
10500020 530200	CERT&LICSN	.00	.00	.00	.00	.00	
10500020 530500	MILEAGE	587.63	1,000.00	1,000.00	1,000.00	1,000.00	
10500020 530900	TRVL ADV	.00	.00	.00	.00	.00	
10500020 540000	TELEPHONE	7,994.91	7,740.00	7,740.00	7,740.00	7,740.00	
10500020 550000	POSTAGE	4,491.04	4,250.00	4,250.00	4,250.00	4,250.00	
10500020 560900	MOTOR POOL	2,179.96	1,500.00	1,500.00	1,200.00	1,200.00	
10500020 571000	EQUIP RPR	6,922.55	8,988.00	8,988.00	9,266.00	9,266.00	
10500020 580000	BLDG RENT	.00	.00	.00	.00	.00	
10500020 581000	EQUP RENT	1,461.70	1,500.00	1,500.00	2,200.00	2,200.00	
10500020 590000	DUPLICATIN	733.86	600.00	476.00	600.00	600.00	
10500020 591000	PRINTING	128.70	500.00	500.00	500.00	500.00	
10500020 600000	ADVERT	.00	550.00	550.00	550.00	550.00	
10500020 610000	DUES	745.00	775.00	585.00	775.00	775.00	
10500020 611000	SUBS	.00	250.00	187.00	250.00	250.00	
10500020 620000	DEPT SUPS	2,015.55	2,000.00	1,777.00	2,000.00	2,000.00	
10500020 621000	OFF SUPS	7,619.26	5,700.00	6,927.00	5,700.00	5,700.00	
10500020 629000	OTHER SUP	.00	.00	2,143.00	.00	.00	
10500020 630000	CONT SVS	7,312.53	5,500.00	6,700.00	5,500.00	5,500.00	
10500020 680002	SAFETY NET	.00	.00	.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10500020 740000	CAP $250	328.44	.00	.00	.00	.00	
10500020 750000	BOOKS	88,905.06	88,467.00	100,429.91	90,500.00	90,500.00	
10500020 750050	PERDICLS	11,080.34	11,000.00	11,000.00	11,500.00	11,500.00	
10500020 750100	AUDIOVIS	4,047.55	2,650.00	2,650.00	2,650.00	2,650.00	
10500020 750150	MCRFLMS	.00	2,800.00	2,800.00	2,800.00	2,800.00	
10500020 750200	NONBOOK	2,441.68	4,600.00	5,100.00	4,600.00	4,600.00	
10500020 750300	REG LIB	13,607.13	.00	.00	.00	.00	
10500020 750900	BINDING	.00	.00	.00	.00	.00	
10500020 750950	PROCESS	10,124.74	7,000.00	10,565.25	7,000.00	7,000.00	
10500020 790000	CAP $250	.00	.00	.00	.00	.00	
10500020 899900	RESERVE	.00	50,000.00	.00	.00	.00	
TOTAL OPERATIONS		174,771.27	211,370.00	180,737.16	164,581.00	164,331.00	
30 RECURRING CAPITAL							
10500030 800000	EQUIPMNT	.00	.00	9,787.00	.00	.00	
10500030 800100	IT EQUIP	15,774.37	.00	3,070.00	.00	.00	
10500030 801000	FURNISH	.00	.00	.00	6,000.00	6,000.00	
10500030 802000	VEHICLES	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		15,774.37	.00	12,857.00	6,000.00	6,000.00	
TOTAL ORANGE COUNTY CENTRAL		713,212.60	739,377.00	735,046.16	724,516.00	724,266.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
5001	CARRBORO BRANCH LIBRARY						
10	PERSONNEL SERVICES						
10500110 510000	PERM SALS	54,879.10	54,966.00	55,930.00	57,165.00	57,165.00	
10500110 510100	OT	.00	.00	.00	.00	.00	
10500110 510102	HOLIDAY	522.33	500.00	500.00	500.00	500.00	
10500110 510200	LONGEVITY	667.64	667.00	667.00	694.00	694.00	
10500110 511000	TEMP	16,856.82	16,500.00	16,500.00	16,500.00	16,500.00	
10500110 513000	BOARD	.00	.00	.00	.00	.00	
10500110 520000	SOC SEC	4,392.50	4,502.00	4,570.00	4,610.00	4,610.00	
10500110 520001	MEDICARE	1,027.30	1,051.00	1,067.00	1,078.00	1,078.00	
10500110 520100	MED INS	12,142.64	11,922.00	13,048.00	16,254.00	16,254.00	
10500110 520150	DENT INS	553.58	602.00	602.00	704.00	704.00	
10500110 520160	LIFE INS	193.77	200.00	200.00	226.00	226.00	
10500110 520200	RETIRE	2,736.22	2,715.00	2,769.00	2,829.00	2,829.00	
10500110 520305	CO 401(K)	1,247.81	1,232.00	1,529.00	1,541.00	1,541.00	
TOTAL PERSONNEL SERVICES		95,219.71	94,857.00	97,382.00	102,101.00	102,101.00	
20	OPERATIONS						
10500120 530000	TRAVEL	.00	200.00	25.00	200.00	200.00	
10500120 530100	TRAINING	.00	50.00	37.00	50.00	50.00	
10500120 530200	CERT&LICSN	.00	.00	.00	.00	.00	
10500120 530500	MILEAGE	.00	.00	.00	.00	.00	
10500120 530900	TRVL ADV	.00	.00	.00	.00	.00	
10500120 540000	TELEPHONE	1,331.65	1,320.00	1,320.00	1,320.00	1,320.00	
10500120 550000	POSTAGE	.00	100.00	.00	100.00	100.00	
10500120 560900	MOTOR POOL	.00	.00	.00	.00	.00	
10500120 571000	EQUIP RPR	.00	200.00	200.00	200.00	200.00	
10500120 580000	BLDG RENT	.00	.00	.00	.00	.00	
10500120 581000	EQUP RENT	.00	.00	.00	.00	.00	
10500120 590000	DUPLICATIN	.00	50.00	37.00	50.00	50.00	
10500120 591000	PRINTING	.00	100.00	100.00	100.00	100.00	
10500120 600000	ADVERT	.00	100.00	434.00	100.00	100.00	
10500120 610000	DUES	200.00	150.00	3.00	150.00	150.00	
10500120 611000	SUBS	.00	.00	.00	.00	.00	
10500120 620000	DEPT SUPS	177.27	175.00	134.00	500.00	500.00	
10500120 621000	OFF SUPS	2,047.14	1,130.00	904.00	1,130.00	1,130.00	
10500120 629000	OTHER SUP	.00	.00	.00	.00	.00	
10500120 630000	CONT SVS	7,490.00	7,790.00	8,265.00	7,790.00	7,790.00	
10500120 740000	CAP $250	.00	.00	.00	.00	.00	
10500120 750000	BOOKS	19,774.75	18,630.00	19,334.01	20,630.00	20,630.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10500120 750050	PERDICLS	1,279.23	1,375.00	1,375.00	1,375.00	1,375.00	
10500120 750100	AUDIOVIS	1,185.95	1,192.00	1,439.52	1,192.00	1,192.00	
10500120 750150	MCRFLMS	.00	.00	.00	.00	.00	
10500120 750200	NONBOOK	.00	.00	.00	.00	.00	
10500120 750900	BINDING	.00	.00	.00	.00	.00	
10500120 750950	PROCESS	961.35	1,012.00	1,012.00	1,012.00	1,012.00	
10500120 790000	CAP $250	.00	.00	.00	.00	.00	
TOTAL OPERATIONS		34,447.34	33,574.00	34,619.53	35,899.00	35,899.00	
30 RECURRING CAPITAL							
10500130 800000	EQUIPMNT	.00	.00	.00	.00	.00	
10500130 800100	IT EQUIP	170.00	.00	.00	.00	.00	
10500130 801000	FURNISH	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		170.00	.00	.00	.00	.00	
TOTAL CARRBORO BRANCH LIBRAR		129,837.05	128,431.00	132,001.53	138,000.00	138,000.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
5005	CEDAR GROVE LIBRARY						
10	PERSONNEL SERVICES						
10500510 510000	PERM SALS	26,398.43	26,441.00	37,659.00	42,498.00	42,498.00	
10500510 510100	OT	.00	.00	.00	.00	.00	
10500510 510102	HOLIDAY	.00	.00	.00	.00	.00	
10500510 510200	LONGEVITY	.00	.00	.00	.00	.00	
10500510 511000	TEMP	16,254.30	16,800.00	13,800.00	14,000.00	14,000.00	
10500510 513000	BOARD	.00	.00	.00	.00	.00	
10500510 520000	SOC SEC	2,538.87	2,681.00	3,385.00	3,503.00	3,503.00	
10500510 520001	MEDICARE	593.82	627.00	791.00	819.00	819.00	
10500510 520100	MED INS	4,661.65	4,577.00	8,183.00	12,408.00	12,408.00	
10500510 520101	INS PIL	.00	.00	.00	.00	.00	
10500510 520150	DENT INS	175.20	191.00	387.00	520.00	520.00	
10500510 520160	LIFE INS	94.96	95.00	134.00	168.00	168.00	
10500510 520200	RETIRE	1,288.38	1,290.00	1,841.00	2,078.00	2,078.00	
10500510 520305	CO 401(K)	379.88	390.00	969.00	1,138.00	1,138.00	
TOTAL PERSONNEL SERVICES		52,385.49	53,092.00	67,149.00	77,132.00	77,132.00	
20	OPERATIONS						
10500520 530000	TRAVEL	363.87	500.00	474.00	300.00	300.00	
10500520 530100	TRAINING	.00	100.00	75.00	100.00	100.00	
10500520 530200	CERT&LICSN	.00	.00	.00	.00	.00	
10500520 530500	MILEAGE	38.25	250.00	350.00	250.00	250.00	
10500520 530900	TRVL ADV	.00	.00	.00	.00	.00	
10500520 540000	TELEPHONE	949.44	1,220.00	1,220.00	1,220.00	1,220.00	
10500520 550000	POSTAGE	.00	225.00	75.00	225.00	225.00	
10500520 560900	MOTOR POOL	.00	.00	.00	.00	.00	
10500520 571000	EQUIP RPR	.00	200.00	200.00	200.00	200.00	
10500520 580000	BLDG RENT	.00	.00	.00	.00	.00	
10500520 581000	EQUP RENT	1,057.32	1,200.00	1,200.00	1,200.00	1,200.00	
10500520 590000	DUPLICATIN	.00	.00	.00	.00	.00	
10500520 591000	PRINTING	.00	150.00	20.00	150.00	150.00	
10500520 600000	ADVERT	.00	250.00	150.00	250.00	250.00	
10500520 610000	DUES	20.00	35.00	26.00	35.00	35.00	
10500520 611000	SUBS	.00	.00	.00	.00	.00	
10500520 620000	DEPT SUPS	.00	.00	.00	.00	.00	
10500520 621000	OFF SUPS	1,622.85	1,500.00	1,137.00	1,500.00	1,500.00	
10500520 629000	OTHER SUP	.00	.00	.00	1,700.00	1,700.00	
10500520 630000	CONT SVS	1,281.86	2,900.00	2,500.00	2,900.00	2,900.00	
10500520 680002	SAFETY NET	.00	.00	.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10500520 740000	CAP $250	444.74	.00	130.00	.00	.00	
10500520 750000	BOOKS	10,203.39	11,000.00	16,473.35	17,000.00	17,000.00	
10500520 750050	PERDICLS	332.95	600.00	750.00	600.00	600.00	
10500520 750100	AUDIOVIS	385.53	800.00	800.00	800.00	800.00	
10500520 750150	MCRFLMS	.00	.00	.00	.00	.00	
10500520 750200	NONBOOK	.00	.00	.00	.00	.00	
10500520 750300	REG LIB	.00	.00	.00	.00	.00	
10500520 750900	BINDING	.00	.00	.00	.00	.00	
10500520 750950	PROCESS	600.00	1,200.00	1,200.00	2,000.00	2,000.00	
TOTAL OPERATIONS		17,300.20	22,130.00	26,780.35	30,430.00	30,430.00	
30 RECURRING CAPITAL							
10500530 800000	EQUIPMNT	1,911.40	.00	.00	.00	.00	
10500530 800100	IT EQUIP	.00	.00	.00	1,800.00	1,800.00	
10500530 801000	FURNISH	.00	.00	600.00	7,000.00	7,000.00	
TOTAL RECURRING CAPITAL		1,911.40	.00	600.00	8,800.00	8,800.00	
TOTAL CEDAR GROVE LIBRARY		71,597.09	75,222.00	94,529.35	116,362.00	116,362.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
5006	CARRBORO CYBRARY						
10	PERSONNEL SERVICES						
10500610 510000	PERM SALS	25,016.32	26,775.00	37,998.00	44,446.00	44,446.00	
10500610 510100	OT	.00	.00	.00	.00	.00	
10500610 510102	HOLIDAY	.00	.00	.00	.00	.00	
10500610 510200	LONGEVITY	.00	.00	.00	.00	.00	
10500610 511000	TEMP	11,930.16	10,000.00	7,392.00	7,000.00	7,000.00	
10500610 513000	BOARD	.00	.00	.00	.00	.00	
10500610 520000	SOC SEC	2,204.95	2,280.00	2,984.00	3,190.00	3,190.00	
10500610 520001	MEDICARE	515.72	533.00	697.00	746.00	746.00	
10500610 520100	MED INS	5,128.22	6,102.00	9,853.00	7,090.00	7,090.00	
10500610 520101	INS PIL	.00	.00	.00	.00	.00	
10500610 520150	DENT INS	221.90	254.00	450.00	594.00	594.00	
10500610 520160	LIFE INS	92.75	96.00	135.00	176.00	176.00	
10500610 520200	RETIRE	1,220.80	1,307.00	1,858.00	2,173.00	2,173.00	
10500610 520305	CO 401(K)	482.50	520.00	1,130.00	1,300.00	1,300.00	
TOTAL PERSONNEL SERVICES		46,813.32	47,867.00	62,497.00	66,715.00	66,715.00	
20	OPERATIONS						
10500620 530000	TRAVEL	.00	500.00	423.00	300.00	300.00	
10500620 530100	TRAINING	.00	100.00	75.00	100.00	100.00	
10500620 530200	CERT&LICSN	.00	.00	.00	.00	.00	
10500620 530500	MILEAGE	97.50	200.00	200.00	200.00	200.00	
10500620 530900	TRVL ADV	.00	.00	.00	.00	.00	
10500620 540000	TELEPHONE	.00	720.00	428.00	720.00	720.00	
10500620 550000	POSTAGE	81.40	200.00	100.00	200.00	200.00	
10500620 560900	MOTOR POOL	.00	.00	.00	.00	.00	
10500620 571000	EQUIP RPR	.00	130.00	130.00	130.00	130.00	
10500620 580000	BLDG RENT	.00	.00	.00	.00	.00	
10500620 581000	EQUP RENT	685.00	700.00	700.00	700.00	700.00	
10500620 590000	DUPLICATIN	70.38	370.00	277.00	370.00	370.00	
10500620 591000	PRINTING	39.50	150.00	150.00	150.00	150.00	
10500620 600000	ADVERT	387.04	300.00	300.00	300.00	300.00	
10500620 610000	DUES	35.00	40.00	30.00	40.00	40.00	
10500620 611000	SUBS	.00	.00	.00	.00	.00	
10500620 620000	DEPT SUPS	.00	.00	.00	.00	.00	
10500620 621000	OFF SUPS	4,231.95	2,000.00	1,353.00	2,000.00	2,000.00	
10500620 629000	OTHER SUP	.00	.00	.00	1,700.00	1,700.00	
10500620 630000	CONT SVS	244.69	1,000.00	1,000.00	1,000.00	1,000.00	
10500620 740000	CAP $250	629.81	.00	170.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10500620 750000	BOOKS	2,514.15	3,000.00	3,000.00	4,000.00	4,000.00	
10500620 750050	PERDICLS	2,872.71	3,000.00	3,000.00	3,000.00	3,000.00	
10500620 750100	AUDIOVIS	.00	.00	.00	.00	.00	
10500620 750150	MCRFLMS	.00	.00	.00	.00	.00	
10500620 750200	NONBOOK	2,403.66	2,580.00	2,580.00	2,580.00	2,580.00	
10500620 750900	BINDING	.00	.00	.00	.00	.00	
10500620 750950	PROCESS	.00	.00	.00	.00	.00	
TOTAL OPERATIONS		14,292.79	14,990.00	13,916.00	17,490.00	17,490.00	
30 RECURRING CAPITAL							
10500630 800000	EQUIPMNT	.00	.00	.00	.00	.00	
10500630 800100	IT EQUIP	.00	.00	.00	1,800.00	1,800.00	
10500630 801000	FURNISH	6,491.79	.00	.00	3,000.00	3,000.00	
TOTAL RECURRING CAPITAL		6,491.79	.00	.00	4,800.00	4,800.00	
TOTAL CARRBORO CYBRARY		67,597.90	62,857.00	76,413.00	89,005.00	89,005.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND			2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
5100	RECREATION & PARKS ADMINISTRAT							
10	PERSONNEL SERVICES							
10510010	510000	PERM SALS	568,405.08	624,090.00	635,032.00	650,539.00	650,539.00	
10510010	510000 20012	PERM SALS	55,706.86	67,836.00	69,025.00	61,935.00	61,935.00	
10510010	510100	OT	371.99	100.00	100.00	1,000.00	1,000.00	
10510010	510100 20012	OT	1,447.98	2,000.00	2,000.00	1,000.00	1,000.00	
10510010	510102	HOLIDAY	.00	.00	.00	.00	.00	
10510010	510102 20012	HOLIDAY	863.13	600.00	600.00	800.00	800.00	
10510010	510200	LONGEVITY	2,152.36	2,784.00	2,784.00	4,115.00	4,115.00	
10510010	510200 20012	LONGEVITY	.00	.00	.00	.00	.00	
10510010	511000	TEMP	144,016.40	175,275.00	148,395.00	181,323.00	181,323.00	
10510010	511000 20012	TEMP	8,893.24	22,800.00	22,800.00	31,940.00	31,940.00	
10510010	512000	SEP ALLOW	.00	.00	.00	.00	.00	
10510010	520000	SOC SEC	43,648.64	50,285.00	51,061.00	51,891.00	51,891.00	
10510010	520000 20012	SOC SEC	4,134.02	5,781.00	5,865.00	5,932.00	5,932.00	
10510010	520001	MEDICARE	10,207.92	11,760.00	11,941.00	12,135.00	12,135.00	
10510010	520001 20012	MEDICARE	966.85	1,352.00	1,372.00	1,386.00	1,386.00	
10510010	520100	MED INS	65,333.81	71,217.00	77,946.00	91,261.00	91,261.00	
10510010	520100 20012	MED INS	6,719.07	8,226.00	9,003.00	11,869.00	11,869.00	
10510010	520101	INS PIL	215.00	440.00	440.00	.00	.00	
10510010	520101 20012	INS PIL	.00	.00	.00	.00	.00	
10510010	520150	DENT INS	3,048.56	3,810.00	3,810.00	4,455.00	4,455.00	
10510010	520150 20012	DENT INS	376.54	508.00	508.00	594.00	594.00	
10510010	520160	LIFE INS	1,883.64	2,136.00	2,136.00	2,402.00	2,402.00	
10510010	520160 20012	LIFE INS	190.59	244.00	244.00	245.00	245.00	
10510010	520200	RETIRE	27,856.80	30,681.00	31,291.00	32,013.00	32,013.00	
10510010	520200 20012	RETIRE	2,816.93	3,310.00	3,376.00	3,029.00	3,029.00	
10510010	520305	CO 401(K)	7,239.15	7,800.00	9,681.00	9,750.00	9,750.00	
10510010	520305 20012	CO 401(K)	866.18	1,040.00	1,291.00	1,300.00	1,300.00	
10510010	520350	LITTLE RIV	.00	.00	.00	.00	.00	
TOTAL PERSONNEL SERVICES			957,360.74	1,094,075.00	1,090,701.00	1,160,914.00	1,160,914.00	
20	OPERATIONS							
10510020	530000	TRAVEL	4,422.99	3,574.00	3,004.00	3,500.00	3,004.00	
10510020	530000 20012	TRAVEL	.00	.00	.00	.00	.00	
10510020	530100	TRAINING	9,396.48	7,800.00	7,479.00	10,800.00	5,362.00	
10510020	530100 20012	TRAINING	1,221.40	2,500.00	1,875.00	2,000.00	1,875.00	
10510020	530200	CERT&LICSN	.00	.00	.00	.00	5,934.00	
10510020	530500	MILEAGE	.00	.00	.00	.00	.00	
10510020	530500 20012	MILEAGE	.00	.00	.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10510020 530900	TRVL ADV	.00	.00	.00	.00	.00	
10510020 530900 20012	TRVL ADV	.00	.00	.00	.00	.00	
10510020 540000	TELEPHONE	11,155.23	13,000.00	12,000.00	13,200.00	13,200.00	
10510020 540000 20012	TELEPHONE	1,837.72	3,670.00	3,670.00	2,500.00	2,500.00	
10510020 550000	POSTAGE	1,487.27	1,600.00	1,600.00	1,800.00	1,800.00	
10510020 550000 20012	POSTAGE	37.00	100.00	100.00	200.00	200.00	
10510020 560900	MOTOR POOL	27,100.78	25,000.00	25,000.00	25,000.00	25,000.00	
10510020 560900 20012	MOTOR POOL	1,879.28	4,500.00	4,500.00	2,000.00	2,000.00	
10510020 571000	EQUIP RPR	2,230.00	1,500.00	1,500.00	1,500.00	1,500.00	
10510020 571000 20012	EQUIP RPR	103.94	1,000.00	1,000.00	1,000.00	1,000.00	
10510020 572000	GRNDS MNTN	34,313.63	45,000.00	36,689.97	45,000.00	45,000.00	
10510020 572000 20012	GRNDS MNTN	17,193.95	14,000.00	15,860.95	14,000.00	14,000.00	
10510020 580000	BLDG RENT	41,928.75	33,000.00	33,000.00	35,010.00	35,010.00	
10510020 580000 20012	BLDG RENT	.00	.00	.00	.00	.00	
10510020 581000	EQUP RENT	4,939.59	9,400.00	9,647.35	8,700.00	8,700.00	
10510020 581000 20012	EQUP RENT	1,225.75	1,500.00	698.50	1,000.00	1,000.00	
10510020 590000	DUPLICATIN	3,163.34	3,500.00	2,756.00	4,000.00	2,756.00	
10510020 590000 20012	DUPLICATIN	.00	500.00	375.00	200.00	375.00	
10510020 591000	PRINTING	22,605.68	22,000.00	22,220.50	23,335.00	22,000.00	
10510020 591000 20012	PRINTING	2,047.50	5,000.00	5,192.50	5,000.00	5,000.00	
10510020 600000	ADVERT	7,606.38	6,500.00	6,952.00	11,300.00	11,300.00	
10510020 600000 20012	ADVERT	244.84	200.00	200.00	500.00	500.00	
10510020 610000	DUES	1,681.00	2,070.00	1,553.00	1,600.00	1,553.00	
10510020 610000 20012	DUES	115.00	150.00	112.00	110.00	112.00	
10510020 611000	SUBS	126.00	200.00	200.00	350.00	200.00	
10510020 611000 20012	SUBS	.00	.00	.00	.00	.00	
10510020 620000	DEPT SUPS	45,394.35	51,000.00	37,943.84	55,942.00	39,898.00	
10510020 620000 20012	DEPT SUPS	3,460.79	6,000.00	4,755.00	6,000.00	4,755.00	
10510020 620050	ED SUPS	1,820.01	6,322.00	6,502.00	4,622.00	4,622.00	
10510020 620050 20012	EDUC SUPP	200.00	200.00	400.00	2,500.00	2,500.00	
10510020 620200	SR GAMES	5,525.16	5,000.00	7,382.50	5,000.00	5,000.00	
10510020 621000	OFF SUPS	4,987.11	6,000.00	5,078.00	6,000.00	5,078.00	
10510020 621000 20012	OFF SUPS	1,286.62	800.00	676.95	600.00	670.00	
10510020 629000	OTHER SUP	76.15	500.00	500.00	1,394.00	1,394.00	
10510020 629000 20012	OTHER SUP	.00	.00	.00	2,000.00	2,000.00	
10510020 630000	CONT SVS	32,534.04	60,297.00	65,297.00	117,823.00	117,823.00	
10510020 630000 20012	CONT SVS	5,624.73	10,000.00	15,005.64	12,000.00	12,000.00	
10510020 635000	REC PRGS	58,617.83	22,000.00	30,594.35	16,064.00	16,064.00	
10510020 635000 20012	REC PRGS	708.69	2,000.00	2,046.20	5,000.00	5,000.00	
10510020 635001	REC PARTIC	1,072.00	1,000.00	1,140.00	1,566.00	1,566.00	
10510020 635001 20012	REC PARTIC	.00	.00	.00	.00	.00	
10510020 641000	BNDS/INS	.00	.00	.00	.00	.00	
10510020 641000 20012	BNDS/INS	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	
10510020 650000	ELECTRICIT	4,524.82	7,494.00	5,694.00	9,500.00	9,500.00	
10510020 650000 20012	ELECTRICIT	1,964.17	6,089.00	5,589.00	4,000.00	4,000.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10510020 651000	WATER	.00	562.00	562.00	570.00	570.00	
10510020 652000	NAT GAS	1,071.84	1,124.00	1,124.00	1,400.00	1,400.00	
10510020 652000 20012	NAT GAS	.00	.00	.00	.00	.00	
10510020 652002	PROP GAS	.00	.00	.00	.00	.00	
10510020 652002 20012	PROP GAS	.00	.00	.00	.00	.00	
10510020 670000	UNIFORMS	4,537.18	4,000.00	3,875.71	3,500.00	3,000.00	
10510020 670000 20012	UNIFORMS	499.70	1,000.00	750.00	1,000.00	750.00	
10510020 705000	RESALE	.00	.00	.00	.00	.00	
10510020 705000 20012	RESALE	456.78	1,000.00	1,000.00	.00	.00	
10510020 740000	CAP $250	4,624.38	5,170.00	5,170.00	10,000.00	5,000.00	
10510020 740000 20012	CAP $250	1,076.91	5,000.00	1,651.91	6,000.00	2,000.00	
10510020 790004	LIT RIV OP	.00	.00	.00	.00	.00	
TOTAL OPERATIONS		383,126.76	414,822.00	404,923.87	491,086.00	460,471.00	
30	RECURRING CAPITAL						
10510030 800000	EQUIPMNT	24,143.14	.00	20,600.00	12,500.00	.00	
10510030 800000 20012	EQUIPMNT	470.80	.00	7,150.00	.00	.00	
10510030 800100	IT EQUIP	2,344.90	.00	.00	.00	.00	
10510030 800100 20012	IT EQUIP	1,591.94	.00	.00	.00	.00	
10510030 801000	FURNISH	4,106.05	.00	600.00	.00	.00	
10510030 801000 20012	FURNISH	3,336.45	.00	1,744.00	.00	.00	
10510030 802000	VEHICLES	22,500.00	.00	6,000.00	.00	.00	
10510030 802000 20012	VEHICLES	.00	.00	.00	.00	.00	
10510030 803000	BLD IMPS	.00	.00	.00	.00	.00	
10510030 803000 20012	BLD IMPS	11,094.60	.00	354.60	15,000.00	15,000.00	
TOTAL RECURRING CAPITAL		69,587.88	.00	36,448.60	27,500.00	15,000.00	
TOTAL RECREATION & PARKS ADM		1,410,075.38	1,508,897.00	1,532,073.47	1,679,500.00	1,636,385.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND			2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
6000	ECONOMIC DEVELOPMENT COMM							
10	PERSONNEL SERVICES							
10600010	510000	PERM SALS	146,749.86	162,271.00	165,117.00	179,907.00	179,907.00	
10600010	510100	OT	.00	.00	.00	.00	.00	
10600010	510102	HOLIDAY	.00	.00	.00	.00	.00	
10600010	510200	LONGEVITY	.00	.00	.00	.00	.00	
10600010	511000	TEMP	2,016.00	2,500.00	2,500.00	2,500.00	2,500.00	
10600010	520000	SOC SEC	9,076.45	10,061.00	10,263.00	11,309.00	11,309.00	
10600010	520001	MEDICARE	2,122.64	2,353.00	2,400.00	2,645.00	2,645.00	
10600010	520100	MED INS	13,729.38	16,453.00	18,008.00	21,872.00	21,872.00	
10600010	520101	INS PIL	.00	.00	.00	.00	.00	
10600010	520150	DENT INS	722.88	1,016.00	1,016.00	1,188.00	1,188.00	
10600010	520160	LIFE INS	452.40	504.00	504.00	606.00	606.00	
10600010	520200	RETIRE	7,162.02	7,919.00	8,078.00	8,797.00	8,797.00	
10600010	520305	CO 401(K)	1,683.50	2,080.00	2,582.00	2,600.00	2,600.00	
TOTAL PERSONNEL SERVICES			183,715.13	205,157.00	210,468.00	231,424.00	231,424.00	
20	OPERATIONS							
10600020	530000	TRAVEL	618.07	867.00	650.00	867.00	367.00	
10600020	530100	TRAINING	6,241.66	5,000.00	3,810.00	5,000.00	2,250.00	
10600020	530200	CERT&LICSN	.00	.00	.00	.00	3,250.00	
10600020	530500	MILEAGE	1,339.75	3,225.00	3,225.00	3,225.00	3,225.00	
10600020	530900	TRVL ADV	.00	.00	.00	.00	.00	
10600020	540000	TELEPHONE	2,302.64	3,336.00	2,836.00	3,336.00	3,336.00	
10600020	550000	POSTAGE	1,583.07	3,500.00	3,500.00	3,500.00	3,500.00	
10600020	560900	MOTOR POOL	215.88	250.00	250.00	300.00	300.00	
10600020	590000	DUPLICATIN	3,207.10	3,753.00	3,590.00	5,000.00	5,000.00	
10600020	591000	PRINTING	5,030.71	6,600.00	8,210.71	6,600.00	6,600.00	
10600020	600000	ADVERT	2,893.10	3,040.00	3,040.00	3,040.00	3,040.00	
10600020	610000	DUES	985.00	1,250.00	987.00	1,250.00	987.00	
10600020	611000	SUBS	826.89	833.00	656.00	833.00	656.00	
10600020	620000	DEPT SUPS	3,996.54	6,000.00	4,460.00	4,460.00	4,460.00	
10600020	621000	OFF SUPS	2,038.35	2,500.00	1,954.00	1,954.00	1,954.00	
10600020	630000	CONT SVS	20,000.00	12,000.00	10,542.00	12,000.00	12,000.00	
10600020	683000	ECON DEV	640.00	8,500.00	1,283.00	2,500.00	2,500.00	
10600020	740000	CAP $250	.00	.00	.00	.00	.00	
TOTAL OPERATIONS			51,918.76	60,654.00	48,993.71	53,865.00	53,425.00	
30	RECURRING CAPITAL							
10600030	800000	EQUIPMNT	450.00	.00	2,675.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10600030 800100	IT EQUIP	.00	.00	.00	.00	.00	
10600030 801000	FURNISH	879.65	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		1,329.65	.00	2,675.00	.00	.00	
TOTAL ECONOMIC DEVELOPMENT C		236,963.54	265,811.00	262,136.71	285,289.00	284,849.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND			2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
6010	ARTS COMMISSION							
10	PERSONNEL SERVICES							
10601010	510000	PERM SALS	36,078.75	36,136.00	36,770.00	37,581.00	37,581.00	
10601010	511000	TEMP	.00	.00	.00	.00	.00	
10601010	520000	SOC SEC	2,022.89	2,240.00	2,285.00	2,330.00	2,330.00	
10601010	520001	MEDICARE	473.09	524.00	535.00	545.00	545.00	
10601010	520100	MED INS	6,215.58	6,102.00	6,679.00	7,090.00	7,090.00	
10601010	520150	DENT INS	233.53	254.00	254.00	297.00	297.00	
10601010	520160	LIFE INS	130.14	130.00	130.00	149.00	149.00	
10601010	520200	RETIRE	1,760.65	1,763.00	1,798.00	1,838.00	1,838.00	
10601010	520305	CO 401(K)	526.50	520.00	645.00	650.00	650.00	
TOTAL PERSONNEL SERVICES			47,441.13	47,669.00	49,096.00	50,480.00	50,480.00	
20	OPERATIONS							
10601020	530000	TRAVEL	2,756.94	563.00	422.00	422.00	422.00	
10601020	530100	TRAINING	672.21	552.00	414.00	414.00	414.00	
10601020	530200	CERT&LICSN	.00	.00	.00	.00	.00	
10601020	530500	MILEAGE	1,472.03	1,218.00	1,218.00	1,218.00	1,218.00	
10601020	530900	TRVL ADV	.00	.00	.00	.00	.00	
10601020	540000	TELEPHONE	502.71	685.00	485.00	685.00	685.00	
10601020	550000	POSTAGE	2,478.82	2,000.00	2,000.00	2,000.00	2,000.00	
10601020	590000	DUPLICATIN	1,071.48	1,329.00	1,311.00	1,329.00	1,311.00	
10601020	591000	PRINTING	3,549.25	3,420.00	3,420.00	3,420.00	3,420.00	
10601020	600000	ADVERT	541.00	541.00	541.00	541.00	541.00	
10601020	610000	DUES	325.00	325.00	244.00	325.00	244.00	
10601020	611000	SUBS	.00	243.00	182.00	243.00	182.00	
10601020	620000	DEPT SUPS	1,041.73	1,020.00	794.00	794.00	794.00	
10601020	621000	OFF SUPS	33.23	530.00	397.00	397.00	397.00	
10601020	630000	CONT SVS	433.00	433.00	433.00	433.00	433.00	
10601020	683000	ARTS GRNT	17,553.32	19,806.00	37,662.00	23,151.00	23,151.00	
10601020	683001	LOCAL ARTS	32,577.00	23,000.00	33,297.00	23,000.00	23,000.00	
10601020	740000	CAP $250	.00	.00	.00	.00	.00	
TOTAL OPERATIONS			65,007.72	55,665.00	82,820.00	58,372.00	58,212.00	
30	RECURRING CAPITAL							
10601030	800000	EQUIPMNT	.00	.00	.00	.00	.00	
10601030	800100	IT EQUIP	.00	.00	.00	.00	.00	
10601030	801000	FURNISH	759.57	.00	.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
TOTAL RECURRING CAPITAL	759.57	.00	.00	.00	.00	
TOTAL ARTS COMMISSION	113,208.42	103,334.00	131,916.00	108,852.00	108,692.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
6100	ENVIRON & RESOURCE CONSERV DEV						
10	PERSONNEL SERVICES						
10610010 510000	PERM SALS	302,672.28	325,050.00	330,749.00	363,222.00	363,222.00	
10610010 510100	OT	.00	500.00	500.00	500.00	500.00	
10610010 510102	HOLIDAY	.00	.00	.00	.00	.00	
10610010 510200	LONGEVITY	3,980.71	3,981.00	3,981.00	4,140.00	4,140.00	
10610010 511000	TEMP	9,568.20	12,000.00	10,000.00	12,000.00	12,000.00	
10610010 513000	BOARD	1,370.83	1,750.00	1,750.00	1,700.00	1,700.00	
10610010 520000	SOC SEC	18,453.54	21,175.00	21,579.00	23,551.00	23,551.00	
10610010 520001	MEDICARE	4,315.71	4,952.00	5,046.00	5,508.00	5,508.00	
10610010 520100	MED INS	35,857.02	37,178.00	40,691.00	50,674.00	50,674.00	
10610010 520150	DENT INS	1,400.64	1,645.00	1,645.00	2,079.00	2,079.00	
10610010 520160	LIFE INS	787.65	1,071.00	1,071.00	1,291.00	1,291.00	
10610010 520200	RETIRE	14,965.66	16,057.00	16,375.00	17,964.00	17,964.00	
10610010 520305	CO 401(K)	3,177.88	3,367.00	4,179.00	4,518.00	4,518.00	
TOTAL PERSONNEL SERVICES		396,550.12	428,726.00	437,566.00	487,147.00	487,147.00	
20	OPERATIONS						
10610020 530000	TRAVEL	1,314.22	1,850.00	2,348.00	1,850.00	1,523.00	
10610020 530100	TRAINING	1,674.62	2,200.00	1,650.00	1,650.00	1,650.00	
10610020 530200	CERT&LICSN	.00	.00	.00	.00	.00	
10610020 530500	MILEAGE	1,980.90	2,200.00	2,200.00	2,200.00	2,200.00	
10610020 530900	TRVL ADV	.00	.00	.00	.00	.00	
10610020 540000	TELEPHONE	5,780.79	5,720.00	5,720.00	7,000.00	7,000.00	
10610020 550000	POSTAGE	1,599.10	2,750.00	2,750.00	2,500.00	2,500.00	
10610020 560900	MOTOR POOL	2,738.11	7,480.00	7,480.00	7,200.00	7,200.00	
10610020 571000	EQUIP RPR	1,090.02	7,800.00	7,800.00	7,800.00	7,800.00	
10610020 590000	DUPLICATIN	4,186.51	4,200.00	3,201.00	3,200.00	3,200.00	
10610020 591000	PRINTING	7,678.36	8,000.00	20,875.00	12,000.00	8,000.00	
10610020 600000	ADVERT	.00	1,200.00	1,200.00	1,200.00	1,200.00	
10610020 610000	DUES	1,086.00	1,850.00	1,387.00	1,400.00	1,387.00	
10610020 611000	SUBS	380.00	850.00	637.00	700.00	637.00	
10610020 620000	DEPT SUPS	4,482.84	6,000.00	4,593.50	8,400.00	4,576.00	
10610020 621000	OFF SUPS	2,664.74	3,000.00	2,466.00	2,500.00	2,466.00	
10610020 625000	COMP SUPS	.00	1,700.00	1,700.00	5,800.00	.00	
10610020 630000	CONT SVS	2,800.00	20,000.00	22,700.00	24,700.00	20,000.00	
10610020 671000	CLOTHING	.00	300.00	225.00	225.00	225.00	
10610020 683000	TR LAND	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	
10610020 705000	RESALE	.00	.00	.00	.00	.00	
10610020 740000	CAP $250	2,060.11	1,600.00	1,600.00	950.00	950.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
TOTAL OPERATIONS		66,516.32	103,700.00	115,532.50	116,275.00	97,514.00	
30 RECURRING CAPITAL							
10610030 800000	EQUIPMNT	.00	.00	.00	8,400.00	8,400.00	
10610030 800100	IT EQUIP	.00	.00	.00	5,000.00	.00	
10610030 801000	FURNISH	.00	.00	.00	800.00	.00	
10610030 802000	VEHICLES	.00	.00	.00	.00	.00	
10610030 803000	BLD IMPS	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		.00	.00	.00	14,200.00	8,400.00	
TOTAL ENVIRON & RESOURCE CON		463,066.44	532,426.00	553,098.50	617,622.00	593,061.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
6200 CURRENT PLANNING							
10 PERSONNEL SERVICES							
10620010 510000	PERM SALS	1,642,163.06	1,642,906.00	1,671,710.00	1,737,630.00	1,737,630.00	
10620010 510100	OT	6,129.75	5,000.00	5,000.00	5,000.00	5,000.00	
10620010 510102	HOLIDAY	.00	.00	.00	.00	.00	
10620010 510200	LONGEVITY	12,527.95	13,010.00	13,010.00	15,688.00	15,688.00	
10620010 511000	TEMP	5,940.80	28,000.00	18,000.00	18,000.00	18,000.00	
10620010 513000	BOARD	.00	.00	.00	.00	.00	
10620010 520000	SOC SEC	99,865.60	104,713.00	106,755.00	110,132.00	110,132.00	
10620010 520001	MEDICARE	23,355.59	24,489.00	24,966.00	25,756.00	25,756.00	
10620010 520100	MED INS	184,746.59	186,614.00	204,246.00	217,617.00	217,617.00	
10620010 520101	INS PIL	.00	.00	.00	.00	.00	
10620010 520150	DENT INS	8,057.27	8,769.00	8,769.00	10,395.00	10,395.00	
10620010 520160	LIFE INS	5,348.84	5,523.00	5,523.00	6,284.00	6,284.00	
10620010 520200	RETIRE	81,103.37	80,809.00	82,416.00	85,738.00	85,738.00	
10620010 520305	CO 401(K)	17,967.50	17,953.00	22,283.00	22,750.00	22,750.00	
10620010 999999	OTHER	.00	.00	.00	.00	.00	
TOTAL PERSONNEL SERVICES		2,087,206.32	2,117,786.00	2,162,678.00	2,254,990.00	2,254,990.00	
20 OPERATIONS							
10620020 530000	TRAVEL	4,588.90	4,900.00	3,861.00	4,900.00	3,861.00	
10620020 530100	TRAINING	18,587.68	19,900.00	15,395.00	26,000.00	15,395.00	
10620020 530200	CERT&LICSN	.00	.00	.00	.00	10,605.00	
10620020 530500	MILEAGE	6,266.69	5,000.00	5,000.00	5,000.00	5,000.00	
10620020 530900	TRVL ADV	.00	.00	.00	.00	.00	
10620020 540000	TELEPHONE	26,338.03	24,000.00	24,000.00	26,000.00	26,000.00	
10620020 550000	POSTAGE	2,279.97	16,000.00	16,000.00	16,000.00	16,000.00	
10620020 560900	MOTOR POOL	52,171.04	37,500.00	37,500.00	50,000.00	50,000.00	
10620020 571000	EQUIP RPR	45.00	8,000.00	3,000.00	8,000.00	8,000.00	
10620020 590000	DUPLICATIN	8,124.35	15,000.00	11,378.00	15,000.00	11,378.00	
10620020 591000	PRINTING	650.59	3,200.00	3,200.00	3,000.00	3,000.00	
10620020 600000	ADVERT	8,051.42	15,500.00	15,500.00	15,500.00	15,500.00	
10620020 610000	DUES	4,869.00	5,800.00	4,640.00	5,800.00	4,640.00	
10620020 611000	SUBS	1,604.93	2,000.00	1,506.00	2,000.00	1,506.00	
10620020 620000	DEPT SUPS	5,422.74	7,000.00	5,816.49	6,000.00	5,279.00	
10620020 621000	OFF SUPS	13,863.96	15,300.00	12,050.00	15,300.00	12,050.00	
10620020 630000	CONT SVS	55,909.70	27,000.00	68,992.20	26,600.00	26,600.00	
10620020 671000	CLOTHING	1,125.47	1,300.00	975.00	1,300.00	975.00	
10620020 705000	RESALE	.00	.00	.00	.00	.00	
10620020 740000	CAP $250	2,204.12	3,300.00	3,300.00	3,000.00	3,000.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
TOTAL OPERATIONS		212,103.59	210,700.00	232,113.69	229,400.00	218,789.00	
30 RECURRING CAPITAL							
10620030 800000	EQUIPMNT	.00	.00	.00	.00	.00	
10620030 800100	IT EQUIP	4,133.53	.00	3,180.00	28,000.00	.00	
10620030 801000	FURNISH	393.00	.00	.00	3,000.00	3,000.00	
10620030 802000	VEHICLES	.00	.00	.00	.00	.00	
10620030 803000	BLD IMPS	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		4,526.53	.00	3,180.00	31,000.00	3,000.00	
TOTAL CURRENT PLANNING		2,303,836.44	2,328,486.00	2,397,971.69	2,515,390.00	2,476,779.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
6300	SOIL & WATER CONSERVATION						
10	PERSONNEL SERVICES						
10630010 510000	PERM SALS	192,373.24	192,679.00	196,057.00	200,386.00	200,386.00	
10630010 510100	OT	.00	.00	.00	.00	.00	
10630010 510102	HOLIDAY	.00	.00	.00	.00	.00	
10630010 510200	LONGEVITY	4,576.35	4,609.00	4,609.00	5,525.00	5,525.00	
10630010 511000	TEMP	282.10	300.00	300.00	300.00	300.00	
10630010 520000	SOC SEC	11,412.79	12,232.00	12,471.00	12,785.00	12,785.00	
10630010 520001	MEDICARE	2,669.16	2,861.00	2,917.00	2,990.00	2,990.00	
10630010 520100	MED INS	21,505.36	22,720.00	24,867.00	26,397.00	26,397.00	
10630010 520101	INS PIL	255.00	.00	.00	.00	.00	
10630010 520150	DENT INS	934.12	1,016.00	1,016.00	1,188.00	1,188.00	
10630010 520160	LIFE INS	643.47	667.00	667.00	740.00	740.00	
10630010 520200	RETIRE	9,624.11	9,628.00	9,816.00	10,069.00	10,069.00	
10630010 520305	CO 401(K)	2,106.00	2,080.00	2,582.00	2,600.00	2,600.00	
TOTAL PERSONNEL SERVICES		246,381.70	248,792.00	255,302.00	262,980.00	262,980.00	
20	OPERATIONS						
10630020 530000	TRAVEL	400.00	550.00	412.00	550.00	400.00	
10630020 530100	TRAINING	490.79	1,100.00	900.00	1,100.00	650.00	
10630020 530200	CERT&LICSN	.00	.00	.00	.00	600.00	
10630020 530500	MILEAGE	486.01	300.00	300.00	300.00	300.00	
10630020 530900	TRVL ADV	.00	.00	.00	.00	.00	
10630020 540000	TELEPHONE	2,109.16	2,400.00	2,200.00	2,200.00	2,200.00	
10630020 550000	POSTAGE	233.43	500.00	500.00	500.00	500.00	
10630020 560900	MOTOR POOL	709.92	600.00	600.00	600.00	600.00	
10630020 571000	EQUIP RPR	200.00	200.00	200.00	200.00	200.00	
10630020 590000	DUPLICATIN	144.44	150.00	113.00	100.00	100.00	
10630020 591000	PRINTING	549.00	600.00	600.00	600.00	600.00	
10630020 610000	DUES	1,648.00	1,750.00	1,425.00	1,750.00	1,312.00	
10630020 611000	SUBS	.00	25.00	19.00	25.00	19.00	
10630020 620000	DEPT SUPS	267.70	250.00	187.00	185.00	185.00	
10630020 621000	OFF SUPS	235.99	300.00	112.00	225.00	225.00	
10630020 629000	OTHER SUP	.00	.00	.00	.00	.00	
10630020 683000	RECOG PR	.00	.00	.00	.00	.00	
10630020 683002	NC MATCH	3,996.36	4,000.00	6,037.00	4,000.00	4,000.00	
10630020 683003	USDA GRANT	.00	.00	2,570.00	.00	.00	
10630020 740000	CAP $250	.00	.00	.00	.00	.00	
TOTAL OPERATIONS		11,470.80	12,725.00	16,175.00	12,335.00	11,891.00	
30	RECURRING CAPITAL						
10630030 800000	EQUIPMNT	.00	.00	.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
TOTAL RECURRING CAPITAL	.00	.00	.00	.00	.00	
TOTAL SOIL & WATER CONSERVAT	257,852.50	261,517.00	271,477.00	275,315.00	274,871.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
7000	COURTS						
10	PERSONNEL SERVICES						
10700010 514000	JURY	.00	4,500.00	13,500.00	.00	.00	
TOTAL PERSONNEL SERVICES		.00	4,500.00	13,500.00	.00	.00	
20	OPERATIONS						
10700020 530200	CERT&LICSN	.00	.00	.00	.00	.00	
10700020 550000	POSTAGE	.00	.00	.00	.00	.00	
10700020 571000	EQUIP RPR	.00	.00	.00	.00	.00	
10700020 580000	BLDG RENT	99,102.60	108,000.00	108,000.00	108,000.00	108,000.00	
10700020 590000	DUPLICATIN	.00	.00	.00	.00	.00	
10700020 621000	OFF SUPS	139.70	2,500.00	1,901.00	1,901.00	1,901.00	
10700020 630000	CONT SVS	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	
10700020 665000	BOARD PROV	26,710.00	57,000.00	57,000.00	35,000.00	35,000.00	
10700020 740000	CAP $250	.00	.00	.00	.00	.00	
TOTAL OPERATIONS		135,952.30	177,500.00	176,901.00	154,901.00	154,901.00	
30	RECURRING CAPITAL						
10700030 800000	EQUIPMNT	.00	.00	.00	.00	.00	
10700030 801000	FURNISH	.00	.00	.00	15,000.00	15,000.00	
10700030 803000	BLD IMPS	.00	.00	.00	.00	.00	
10700030 803001	CC CAPITAL	1,991.85	.00	.00	.00	.00	
10700030 803002	DC CAPITAL	200.98	.00	200.98	.00	.00	
10700030 803003	DA CAPITAL	.00	.00	.00	.00	.00	
10700030 803004	PD CAPITAL	592.25	.00	442.00	.00	.00	
10700030 803005	SCJ CAP	3,451.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		6,236.08	.00	642.98	15,000.00	15,000.00	
TOTAL COURTS		142,188.38	182,000.00	191,043.98	169,901.00	169,901.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND			2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
7100	SHERIFF - NON-JAIL OPERATIONS							
10	PERSONNEL SERVICES							
10710010	510000	PERM SALS	4,539,687.74	4,603,483.00	4,684,197.00	4,873,167.00	4,873,167.00	
10710010	510000 71032	PERM SALS	139,470.30	137,402.00	139,811.00	.00	.00	
10710010	510100	OT	71,682.25	50,000.00	50,000.00	70,000.00	70,000.00	
10710010	510100 71032	OT	408.12	.00	.00	.00	.00	
10710010	510102	HOLIDAY	193,277.35	150,000.00	150,000.00	200,000.00	200,000.00	
10710010	510102 71032	HOLIDAY	1,691.25	.00	.00	.00	.00	
10710010	510200	LONGEVITY	45,463.37	46,555.00	46,555.00	55,416.00	55,416.00	
10710010	510200 71032	LONGEVITY	596.18	1,100.00	1,100.00	.00	.00	
10710010	511000	TEMP	169,217.50	90,000.00	90,000.00	190,000.00	190,000.00	
10710010	512000	SEP ALLOW	149,540.26	110,000.00	110,000.00	150,000.00	150,000.00	
10710010	515000	CONT PERS	.00	.00	.00	.00	.00	
10710010	520000	SOC SEC	308,582.24	330,055.00	335,776.00	340,498.00	340,498.00	
10710010	520000 71032	SOC SEC	8,287.70	8,587.00	8,758.00	.00	.00	
10710010	520001	MEDICARE	72,440.73	77,190.00	78,528.00	79,632.00	79,632.00	
10710010	520001 71032	MEDICARE	1,938.30	2,008.00	2,048.00	.00	.00	
10710010	520100	MED INS	690,390.97	706,344.00	773,080.00	842,044.00	842,044.00	
10710010	520100 71032	MED INS	27,970.30	29,020.00	31,762.00	.00	.00	
10710010	520101	INS PIL	1,065.00	.00	.00	.00	.00	
10710010	520150	DENT INS	27,818.76	32,512.00	32,512.00	38,610.00	38,610.00	
10710010	520150 71032	DENT INS	920.93	931.00	931.00	.00	.00	
10710010	520160	LIFE INS	15,236.12	16,719.00	16,719.00	19,240.00	19,240.00	
10710010	520160 71032	LIFE INS	447.53	499.00	499.00	.00	.00	
10710010	520200	RETIRE	234,368.52	229,290.00	233,793.00	243,140.00	243,140.00	
10710010	520200 71032	RETIRE	6,818.51	6,620.00	6,754.00	.00	.00	
10710010	520300	LEO 401(K)	179,608.91	193,898.00	171,018.00	187,646.00	187,646.00	
10710010	520300 71032	LEO 401(K)	5,930.80	6,925.00	6,925.00	.00	.00	
10710010	520305	CO 401(K)	21,419.19	.00	28,399.00	30,000.00	30,000.00	
10710010	520305 71032	CO 401(K)	382.50	.00	.00	.00	.00	
TOTAL PERSONNEL SERVICES			6,914,661.33	6,829,138.00	6,999,165.00	7,319,393.00	7,319,393.00	
20	OPERATIONS							
10710020	530000	TRAVEL	47,578.35	36,548.00	19,920.00	28,500.00	27,920.00	
10710020	530200	CERT&LICSN	.00	.00	.00	.00	.00	
10710020	530500	MILEAGE	.00	.00	.00	.00	.00	
10710020	530900	TRVL ADV	.00	.00	.00	.00	.00	
10710020	540000	TELEPHONE	39,819.03	33,882.00	33,882.00	34,557.00	34,557.00	
10710020	550000	POSTAGE	13,100.74	9,180.00	9,180.00	9,180.00	9,180.00	
10710020	560900	MOTOR POOL	434,929.04	505,000.00	505,000.00	495,000.00	495,000.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10710020 571000	EQUIP RPR	76,129.56	85,000.00	78,586.75	85,000.00	85,000.00	
10710020 580000	BLDG RENT	2,316.00	9,588.00	9,588.00	9,780.00	9,780.00	
10710020 590000	DUPLICATIN	11,068.89	11,400.00	9,278.00	9,500.00	9,278.00	
10710020 591000	PRINTING	1,798.44	2,448.00	7,455.83	2,500.00	2,500.00	
10710020 610000	DUES	1,773.41	2,355.00	1,785.00	1,825.00	1,785.00	
10710020 611000	SUBS	158.57	490.00	370.00	380.00	370.00	
10710020 620000	DEPT SUPS	19,116.99	27,683.00	26,888.00	21,612.00	21,284.00	
10710020 620050	ED SUPS	.00	.00	.00	.00	.00	
10710020 621000	OFF SUPS	10,059.94	9,605.00	8,166.00	7,655.00	7,505.00	
10710020 622000	MED SUPS	52,863.15	39,642.00	41,284.10	40,500.00	40,500.00	
10710020 623000	PHARM	148.76	.00	646.00	.00	.00	
10710020 623001	HEP B	.00	3,121.00	3,121.00	.00	.00	
10710020 628000	SPEC OPS	13,600.16	14,076.00	14,076.00	14,076.00	14,076.00	
10710020 629000	OTHER SUP	5,395.43	8,546.00	8,546.00	8,717.00	8,717.00	
10710020 630000	CONT SVS	119,318.01	150,000.00	150,000.00	150,000.00	150,000.00	
10710020 631000	MED/DNT	.00	10,612.00	10,612.00	10,825.00	10,825.00	
10710020 631200	JAIL HLTH	9,955.28	16,325.00	16,325.00	16,652.00	16,652.00	
10710020 660000	INM PROVS	208,767.61	250,000.00	251,390.60	250,000.00	250,000.00	
10710020 660001	INM SUPS	31,197.27	26,530.00	31,830.00	26,530.00	26,530.00	
10710020 660002	INM RESL	39,554.50	48,500.00	53,500.00	48,500.00	48,500.00	
10710020 670000	UNIFORMS	63,216.52	44,275.00	51,278.09	34,000.00	33,207.00	
10710020 671000	CLOTHING	4,000.00	6,307.00	4,732.00	4,830.00	4,732.00	
10710020 705000	RESALE	600.15	541.00	541.00	552.00	552.00	
10710020 740000	CAP $250	.00	.00	.00	.00	.00	
TOTAL OPERATIONS		1,206,465.80	1,351,654.00	1,347,981.37	1,310,671.00	1,308,450.00	
30	RECURRING CAPITAL						
10710030 800000	EQUIPMNT	82,579.41	.00	2,600.00	.00	.00	
10710030 800100	IT EQUIP	1,036.65	.00	.00	.00	.00	
10710030 801000	FURNISH	.00	.00	.00	.00	.00	
10710030 802000	VEHICLES	21,049.62	.00	.00	.00	.00	
10710030 802100	WEAPON	.00	.00	.00	.00	.00	
10710030 803000	BLD IMPS	.00	.00	.00	.00	.00	
10710030 803100	JAIL IMPS	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		104,665.68	.00	2,600.00	.00	.00	
TOTAL SHERIFF - NON-JAIL OPE		8,225,792.81	8,180,792.00	8,349,746.37	8,630,064.00	8,627,843.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND			2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
7101	COPS IN SCHOOLS							
10	PERSONNEL SERVICES							
10710110	510000	PERM SALS	65,370.38	10,787.00	10,976.00	62,981.00	62,981.00	
10710110	510000 71032	PERM SALS	.00	.00	.00	.00	.00	
10710110	510100	OT	424.96	500.00	500.00	700.00	700.00	
10710110	510102	HOLIDAY	.00	.00	.00	1,700.00	1,700.00	
10710110	510200	LONGEVITY	.00	.00	.00	.00	.00	
10710110	520000	SOC SEC	3,805.57	700.00	713.00	4,100.00	4,100.00	
10710110	520000 71032	SOC SEC	.00	.00	.00	.00	.00	
10710110	520001	MEDICARE	889.95	164.00	167.00	950.00	950.00	
10710110	520100	MED INS	12,736.07	2,084.00	2,281.00	9,560.00	9,560.00	
10710110	520100 71032	MED INS	.00	.00	.00	.00	.00	
10710110	520150	DENT INS	467.06	85.00	85.00	599.00	599.00	
10710110	520150 71032	DENT INS	.00	.00	.00	.00	.00	
10710110	520160	LIFE INS	238.60	39.00	39.00	249.00	249.00	
10710110	520160 71032	LIFE INS	.00	.00	.00	.00	.00	
10710110	520200	RETIRE	3,145.22	516.00	527.00	3,010.00	3,010.00	
10710110	520200 71032	RETIRE	.00	.00	.00	.00	.00	
10710110	520300	LEO 401(K)	3,289.88	539.00	539.00	3,150.00	3,150.00	
10710110	520300 71032	LEO 401(K)	.00	.00	.00	.00	.00	
10710110	520305	CO 401(K)	.00	.00	.00	.00	.00	
TOTAL PERSONNEL SERVICES			90,367.69	15,414.00	15,827.00	86,999.00	86,999.00	
TOTAL COPS IN SCHOOLS			90,367.69	15,414.00	15,827.00	86,999.00	86,999.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
7500	EMERG MANAGEMENT - CENTRAL ADM						
10	PERSONNEL SERVICES						
10750010 510000	PERM SALS	151,811.01	182,130.00	186,277.00	189,415.00	189,415.00	
10750010 510100	OT	.00	500.00	500.00	500.00	500.00	
10750010 510102	HOLIDAY	.00	.00	.00	.00	.00	
10750010 510200	LONGEVITY	572.16	858.00	858.00	893.00	893.00	
10750010 511000	TEMP	.00	2,500.00	2,500.00	1,500.00	1,500.00	
10750010 520000	SOC SEC	8,940.96	11,531.00	13,057.00	11,923.00	11,923.00	
10750010 520001	MEDICARE	2,091.02	2,697.00	3,054.00	2,788.00	2,788.00	
10750010 520100	MED INS	22,378.11	25,475.00	31,124.00	29,598.00	29,598.00	
10750010 520150	DENT INS	835.28	1,016.00	1,143.00	1,188.00	1,188.00	
10750010 520160	LIFE INS	497.87	573.00	648.00	644.00	644.00	
10750010 520200	RETIRE	7,436.88	8,930.00	10,130.00	9,306.00	9,306.00	
10750010 520305	CO 401(K)	1,882.00	2,080.00	2,842.00	2,600.00	2,600.00	
TOTAL PERSONNEL SERVICES		196,445.29	238,290.00	252,133.00	250,355.00	250,355.00	
20	OPERATIONS						
10750020 530000	TRAVEL	2,596.17	3,202.00	2,614.00	2,614.00	2,614.00	
10750020 530200	CERT&LICSN	.00	.00	.00	.00	.00	
10750020 530500	MILEAGE	138.75	.00	.00	.00	.00	
10750020 530900	TRVL ADV	.00	.00	.00	.00	.00	
10750020 540000	TELEPHONE	2,709.78	17,499.00	17,499.00	17,499.00	17,499.00	
10750020 550000	POSTAGE	565.98	1,750.00	1,750.00	1,750.00	1,750.00	
10750020 560000	VEH MAINT	3,801.89	6,750.00	6,750.00	4,000.00	4,000.00	
10750020 560100	GAS & OIL	.00	.00	.00	.00	.00	
10750020 560900	MOTOR POOL	5,918.67	.00	.00	.00	.00	
10750020 570001	FAC CARE	.00	500.00	500.00	500.00	500.00	
10750020 571000	EQUIP RPR	3,191.40	1,000.00	1,531.90	1,000.00	1,000.00	
10750020 580000	BLDG RENT	.00	.00	.00	.00	.00	
10750020 581000	EQUP RENT	548.32	3,928.00	4,476.32	3,928.00	3,928.00	
10750020 590000	DUPLICATIN	446.62	500.00	402.00	500.00	402.00	
10750020 591000	PRINTING	25.00	350.00	2,642.00	350.00	350.00	
10750020 600000	ADVERT	940.00	.00	100.00	.00	.00	
10750020 610000	DUES	250.00	300.00	225.00	480.00	225.00	
10750020 611000	SUBS	.00	150.00	112.00	125.00	112.00	
10750020 620000	DEPT SUPS	.00	1,000.00	750.00	750.00	750.00	
10750020 620050	ED SUPS	.98	2,000.00	2,000.00	10,000.00	10,000.00	
10750020 621000	OFF SUPS	1,650.33	2,040.00	1,600.00	1,600.00	1,600.00	
10750020 622000	MED SUPS	.00	.00	.00	.00	.00	
10750020 623001	HEP B	.00	.00	.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10750020 629000	OTHER SUP	4,512.73	3,225.00	6,296.24	3,225.00	3,225.00	
10750020 630000	CONT SVS	30,714.91	8,000.00	14,080.00	18,000.00	18,000.00	
10750020 670000	UNIFORMS	1,430.25	600.00	505.89	450.00	450.00	
10750020 710077	EMERG PREP	.00	.00	.00	.00	.00	
10750020 710078	WMD GRANT	2,309.64	.00	.00	.00	.00	
10750020 710079	CERT GRANT	10,200.00	.00	8,000.00	.00	.00	
10750020 710080	CORPS GRNT	1,171.81	.00	900.00	.00	.00	
10750020 740000	CAP $250	117.25	437.00	437.00	437.00	437.00	
TOTAL OPERATIONS		73,240.48	53,231.00	73,171.35	67,208.00	66,842.00	
30	RECURRING CAPITAL						
10750030 800000	EQUIPMNT	.00	.00	.00	10,000.00	10,000.00	
10750030 800100	IT EQUIP	.00	.00	.00	10,000.00	10,000.00	
10750030 801000	FURNISH	.00	.00	.00	.00	.00	
10750030 802000	VEHICLES	.00	.00	.00	.00	.00	
10750030 803000	BLD IMPS	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		.00	.00	.00	20,000.00	20,000.00	
TOTAL EMERG MANAGEMENT - CEN		269,685.77	291,521.00	325,304.35	337,563.00	337,197.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
7505	FIRE MARSHAL						
10	PERSONNEL SERVICES						
10750510 510000	PERM SALS	139,123.97	139,345.00	141,788.00	183,130.00	183,130.00	
10750510 510100	OT	400.00	.00	.00	425.00	425.00	
10750510 510102	HOLIDAY	.00	.00	.00	.00	.00	
10750510 510200	LONGEVITY	1,903.51	1,904.00	1,904.00	1,385.00	1,385.00	
10750510 511000	TEMP	10,350.00	14,000.00	14,000.00	3,000.00	3,000.00	
10750510 520000	SOC SEC	9,137.32	9,625.00	9,798.00	11,652.00	11,652.00	
10750510 520001	MEDICARE	2,136.95	2,251.00	2,291.00	2,725.00	2,725.00	
10750510 520100	MED INS	16,938.72	16,618.00	18,188.00	19,116.00	19,116.00	
10750510 520150	DENT INS	700.59	762.00	762.00	1,188.00	1,188.00	
10750510 520160	LIFE INS	459.11	471.00	471.00	680.00	680.00	
10750510 520200	RETIRE	6,882.65	6,893.00	7,029.00	9,023.00	9,023.00	
10750510 520305	CO 401(K)	1,579.50	1,560.00	1,936.00	2,600.00	2,600.00	
TOTAL PERSONNEL SERVICES		189,612.32	193,429.00	198,167.00	234,924.00	234,924.00	
20	OPERATIONS						
10750520 530000	TRAVEL	.00	.00	.00	.00	.00	
10750520 530100	TRAINING	2,083.60	2,475.00	1,990.00	4,000.00	.00	
10750520 530200	CERT&LICSN	.00	.00	.00	.00	4,000.00	
10750520 530500	MILEAGE	.00	.00	.00	.00	.00	
10750520 530900	TRVL ADV	.00	.00	.00	.00	.00	
10750520 540000	TELEPHONE	3,462.11	2,814.00	2,814.00	2,814.00	2,814.00	
10750520 550000	POSTAGE	.00	.00	.00	.00	.00	
10750520 560000	VEH MAINT	1,992.73	10,000.00	10,000.00	10,000.00	10,000.00	
10750520 560900	MOTOR POOL	2,847.55	.00	.00	.00	.00	
10750520 571000	EQUIP RPR	2,653.72	2,000.00	2,305.75	2,000.00	2,000.00	
10750520 580000	BLDG RENT	.00	.00	.00	.00	.00	
10750520 581000	EQUP RENT	15.00	.00	.00	.00	.00	
10750520 590000	DUPLICATIN	18.81	200.00	150.00	150.00	150.00	
10750520 591000	PRINTING	231.91	500.00	500.00	500.00	500.00	
10750520 610000	DUES	344.70	365.00	280.00	365.00	280.00	
10750520 611000	SUBS	814.50	700.00	525.00	825.00	525.00	
10750520 620000	DEPT SUPS	1,218.14	2,100.00	1,655.55	1,600.00	1,593.00	
10750520 620050	ED SUPS	1,556.43	1,500.00	2,010.55	1,500.00	1,500.00	
10750520 621000	OFF SUPS	172.08	300.00	268.00	400.00	268.00	
10750520 622000	MED SUPS	.00	.00	.00	.00	.00	
10750520 625000	COMP SUPS	.00	.00	.00	1,200.00	1,200.00	
10750520 629000	OTHER SUP	.00	.00	.00	.00	.00	
10750520 630000	CONT SVS	.00	.00	.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10750520 670000	UNIFORMS	5,151.09	3,500.00	4,351.44	4,500.00	2,625.00	
10750520 710075	HAZ MAT	12,397.96	18,000.00	21,030.00	16,800.00	16,800.00	
10750520 740000	CAP $250	996.62	.00	190.00	.00	.00	
10750520 790000	COM 4 WOM	.00	.00	.00	.00	.00	
TOTAL OPERATIONS		35,956.95	44,454.00	48,070.29	46,654.00	44,255.00	
30 RECURRING CAPITAL							
10750530 800000	EQUIPMNT	2,999.00	.00	.00	.00	.00	
10750530 800100	IT EQUIP	390.15	.00	.00	.00	.00	
10750530 801000	FURNISH	.00	.00	.00	.00	.00	
10750530 803000	BLD IMPS	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		3,389.15	.00	.00	.00	.00	
TOTAL FIRE MARSHAL		228,958.42	237,883.00	246,237.29	281,578.00	279,179.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
7550	PUBLIC SAFETY COMMUNICATIONS						
10	PERSONNEL SERVICES						
10755010 510000	PERM SALS	892,381.55	1,048,622.00	1,067,007.00	1,155,878.00	1,155,878.00	
10755010 510100	OT	98,412.24	30,000.00	25,000.00	70,000.00	70,000.00	
10755010 510102	HOLIDAY	43,180.73	59,727.00	59,727.00	62,116.00	62,116.00	
10755010 510200	LONGEVITY	14,774.88	15,490.00	15,490.00	16,110.00	16,110.00	
10755010 511000	TEMP	44,225.85	20,000.00	20,000.00	20,000.00	20,000.00	
10755010 520000	SOC SEC	66,278.59	74,328.00	75,631.00	82,109.00	82,109.00	
10755010 520001	MEDICARE	15,500.33	17,383.00	17,688.00	19,203.00	19,203.00	
10755010 520100	MED INS	126,771.09	148,517.00	162,550.00	168,637.00	168,637.00	
10755010 520101	INS PIL	.00	.00	.00	.00	.00	
10755010 520150	DENT INS	5,230.85	6,858.00	6,858.00	8,613.00	8,613.00	
10755010 520160	LIFE INS	3,007.60	3,692.00	3,692.00	4,415.00	4,415.00	
10755010 520200	RETIRE	51,636.62	52,084.00	53,110.00	57,322.00	57,322.00	
10755010 520305	CO 401(K)	11,744.35	14,040.00	17,427.00	18,850.00	18,850.00	
TOTAL PERSONNEL SERVICES		1,373,144.68	1,490,741.00	1,524,180.00	1,683,253.00	1,683,253.00	
20	OPERATIONS						
10755020 530000	TRAVEL	.00	.00	.00	.00	.00	
10755020 530100	TRAINING	12,313.57	10,000.00	8,563.00	12,000.00	5,527.00	
10755020 530200	CERT&LICSN	.00	.00	.00	.00	6,473.00	
10755020 530500	MILEAGE	122.25	.00	.00	.00	.00	
10755020 530900	TRVL ADV	.00	.00	.00	.00	.00	
10755020 540000	TELEPHONE	63,996.53	46,500.00	46,500.00	50,000.00	50,000.00	
10755020 550000	POSTAGE	.00	.00	.00	.00	.00	
10755020 560000	VEH MAINT	764.24	.00	.00	.00	.00	
10755020 560100	GAS & OIL	.00	.00	.00	.00	.00	
10755020 560900	MOTOR POOL	1,182.13	1,500.00	1,500.00	2,000.00	2,000.00	
10755020 570000	BLDG RPR	.00	.00	.00	.00	.00	
10755020 571000	EQUIP RPR	7,490.12	9,500.00	8,516.00	14,000.00	14,000.00	
10755020 580000	BLDG RENT	.00	.00	.00	.00	.00	
10755020 581000	EQUP RENT	3,900.00	3,900.00	3,900.00	7,300.00	8,900.00	
10755020 590000	DUPLICATIN	339.04	500.00	424.00	500.00	424.00	
10755020 591000	PRINTING	188.64	1,000.00	1,000.00	1,000.00	1,000.00	
10755020 600000	ADVERT	.00	.00	.00	.00	.00	
10755020 610000	DUES	2,635.50	2,650.00	2,063.00	2,840.00	2,063.00	
10755020 611000	SUBS	.00	.00	.00	.00	.00	
10755020 620000	DEPT SUPS	1,066.29	1,000.00	829.00	1,800.00	829.00	
10755020 620050	ED SUPS	5,044.98	3,000.00	3,665.00	5,000.00	5,000.00	
10755020 621000	OFF SUPS	2,655.74	2,650.00	2,140.00	3,650.00	2,140.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10755020 622000	MED SUPS	.00	.00	.00	.00	.00	
10755020 629000	OTHER SUP	19.16	.00	.00	.00	.00	
10755020 630000	CONT SVS	720.00	400.00	760.00	400.00	400.00	
10755020 670000	UNIFORMS	6,897.27	5,500.00	5,100.82	6,000.00	4,125.00	
10755020 740000	CAP $250	.00	2,400.00	2,000.00	2,400.00	2,400.00	
10755020 790000	COM 4 WOM	.00	.00	.00	.00	.00	
TOTAL OPERATIONS		109,335.46	90,500.00	86,960.82	108,890.00	105,281.00	
30 RECURRING CAPITAL							
10755030 800000	EQUIPMNT	.00	.00	400.00	.00	.00	
10755030 800100	IT EQUIP	.00	.00	1,500.00	.00	.00	
10755030 801000	FURNISH	.00	.00	.00	.00	.00	
10755030 803000	BLD IMPS	.00	.00	.00	13,000.00	.00	
TOTAL RECURRING CAPITAL		.00	.00	1,900.00	13,000.00	.00	
TOTAL PUBLIC SAFETY COMMUNIC		1,482,480.14	1,581,241.00	1,613,040.82	1,805,143.00	1,788,534.00	

PROJECTION: 20071 2006-2007 BUDGET FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND			2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
7575	EMERGENCY MEDICAL SERVICES							
10	PERSONNEL SERVICES							
10757510	510000	PERM SALS	893,816.30	879,883.00	895,310.00	1,058,994.00	1,058,994.00	
10757510	510000 71030	PERM SALS	368,218.81	720,969.00	733,609.00	746,230.00	746,230.00	
10757510	510100	OT	252,674.61	130,000.00	130,000.00	200,000.00	200,000.00	
10757510	510100 71030	OT	169,468.57	75,000.00	75,000.00	100,000.00	100,000.00	
10757510	510102	HOLIDAY	48,398.84	49,595.00	49,595.00	51,580.00	51,580.00	
10757510	510102 71030	HOLIDAY	24,845.15	45,263.00	45,263.00	47,074.00	47,074.00	
10757510	510200	LONGEVITY	4,059.93	4,414.00	4,414.00	5,999.00	5,999.00	
10757510	510200 71030	LONGEVITY	.00	991.00	991.00	1,030.00	1,030.00	
10757510	511000	TEMP	10,070.38	55,000.00	55,000.00	80,000.00	80,000.00	
10757510	511000 71030	TEMP	302,910.47	150,000.00	150,000.00	175,000.00	175,000.00	
10757510	520000	SOC SEC	73,407.99	71,851.00	72,944.00	86,589.00	86,589.00	
10757510	520000 71030	SOC SEC	52,979.61	63,068.00	63,964.00	66,299.00	66,299.00	
10757510	520001	MEDICARE	17,167.95	16,804.00	17,060.00	20,249.00	20,249.00	
10757510	520001 71030	MEDICARE	12,390.59	14,750.00	14,960.00	15,505.00	15,505.00	
10757510	520100	MED INS	110,191.21	104,069.00	113,902.00	146,074.00	146,074.00	
10757510	520100 71030	MED INS	68,571.46	110,920.00	121,400.00	143,881.00	143,881.00	
10757510	520150	DENT INS	5,017.60	5,334.00	5,334.00	7,425.00	7,425.00	
10757510	520150 71030	DENT INS	3,203.40	6,604.00	6,604.00	7,722.00	7,722.00	
10757510	520160	LIFE INS	2,991.54	3,090.00	3,090.00	4,127.00	4,127.00	
10757510	520160 71030	LIFE INS	1,258.27	2,640.00	2,640.00	2,955.00	2,955.00	
10757510	520200	RETIRE	59,482.07	43,154.00	44,015.00	52,080.00	52,080.00	
10757510	520200 71030	RETIRE	25,953.50	35,184.00	35,889.00	36,541.00	36,541.00	
10757510	520305	CO 401(K)	11,295.46	10,530.00	13,070.00	16,250.00	16,250.00	
10757510	520305 71030	CO 401(K)	7,192.54	13,520.00	16,781.00	16,900.00	16,900.00	
TOTAL PERSONNEL SERVICES			2,525,566.25	2,612,633.00	2,670,835.00	3,088,504.00	3,088,504.00	
20	OPERATIONS							
10757520	530000	TRAVEL	.00	2,500.00	1,875.00	2,500.00	1,500.00	
10757520	530100	TRAINING	5,371.52	16,621.00	12,497.00	13,000.00	6,000.00	
10757520	530100 71030	TRAINING	998.87	5,000.00	750.00	5,000.00	1,000.00	
10757520	530200	CERT&LICSN	.00	.00	.00	.00	6,600.00	
10757520	530500	MILEAGE	.00	.00	.00	.00	.00	
10757520	530900	TRVL ADV	.00	.00	.00	.00	.00	
10757520	540000	TELEPHONE	14,540.61	10,000.00	10,000.00	15,000.00	15,000.00	
10757520	540000 71030	TELEPHONE	7,056.00	7,056.00	7,056.00	7,409.00	7,409.00	
10757520	550000	POSTAGE	.00	.00	.00	.00	.00	
10757520	560000	VEH MAINT	63,675.85	40,000.00	40,925.00	40,000.00	40,000.00	
10757520	560000 71030	VEH MAINT	49,735.88	70,000.00	72,903.46	70,000.00	70,000.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND			2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
10757520	560100	GAS & OIL	.00	23,419.00	23,419.00	39,000.00	39,000.00	
10757520	560100 71030	GAS & OIL	.00	.00	.00	26,800.00	26,800.00	
10757520	560900	MOTOR POOL	62,227.58	.00	.00	.00	.00	
10757520	570000	BLDG RPR	.00	.00	.00	1,000.00	1,000.00	
10757520	571000	EQUIP RPR	24,777.96	26,000.00	26,000.00	26,000.00	26,000.00	
10757520	580000	BLDG RENT	2,000.00	.00	.00	.00	.00	
10757520	581000	EQUP RENT	.00	.00	.00	.00	.00	
10757520	581000 71030	EQUP RENT	22,000.00	24,000.00	24,000.00	25,200.00	25,200.00	
10757520	590000	DUPLICATIN	464.05	1,000.00	787.00	2,000.00	787.00	
10757520	591000	PRINTING	4,152.93	5,000.00	5,482.14	5,000.00	5,000.00	
10757520	610000	DUES	480.00	650.00	611.00	1,595.00	611.00	
10757520	611000	SUBS	.00	.00	.00	.00	.00	
10757520	620000	DEPT SUPS	-400.28	.00	.00	.00	.00	
10757520	620050	ED SUPS	5,715.69	7,500.00	7,500.00	7,500.00	7,500.00	
10757520	621000	OFF SUPS	583.77	1,000.00	795.00	1,500.00	795.00	
10757520	622000	MED SUPS	113,183.74	119,500.00	125,015.27	125,000.00	125,000.00	
10757520	622100	BLDBRN SUP	.00	2,000.00	2,000.00	2,000.00	2,000.00	
10757520	623001	HEP B	.00	2,000.00	2,000.00	2,000.00	2,000.00	
10757520	629000	OTHER SUP	1,793.12	2,000.00	2,082.20	2,000.00	2,000.00	
10757520	629000 71030	OTHER SUP	8,737.74	5,000.00	6,910.25	7,500.00	7,500.00	
10757520	630000	CONT SVS	38,180.00	40,000.00	40,180.00	41,500.00	41,500.00	
10757520	630000 71030	CONT SVS	.00	.00	.00	.00	.00	
10757520	641000	BNDS/INS	420.00	3,500.00	3,500.00	3,850.00	3,850.00	
10757520	650000 71030	ELECTRICIT	24,000.00	22,482.00	22,482.00	23,606.00	23,606.00	
10757520	670000	UNIFORMS	8,549.22	11,000.00	11,777.16	11,000.00	8,250.00	
10757520	670000 71030	UNIFORMS	11,008.44	11,000.00	13,936.21	11,000.00	8,250.00	
10757520	710076	RES SVS	6,175.17	8,100.00	6,130.84	288,100.00	8,100.00	
10757520	740000	CAP $250	2,808.29	2,000.00	4,000.00	2,000.00	2,000.00	
TOTAL OPERATIONS			478,236.15	468,328.00	474,614.53	808,060.00	514,258.00	
30	RECURRING CAPITAL							
10757530	800000	EQUIPMNT	.00	13,263.00	13,263.00	.00	.00	
10757530	800000 71030	EQUIPMNT	.00	.00	.00	.00	.00	
10757530	800100	IT EQUIP	.00	4,000.00	4,000.00	.00	.00	
10757530	800198 71030	SOFTWARE	.00	.00	.00	.00	.00	
10757530	801000	FURNISH	.00	.00	.00	.00	.00	
10757530	801000 71030	FURNISH	.00	.00	.00	.00	.00	
10757530	802000	VEHICLES	.00	.00	.00	.00	.00	
10757530	802000 71030	VEHICLES	.00	.00	.00	.00	.00	
10757530	802100	WEAPONS	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL			.00	17,263.00	17,263.00	.00	.00	
TOTAL EMERGENCY MEDICAL SERV			3,003,802.40	3,098,224.00	3,162,712.53	3,896,564.00	3,602,762.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: EMERGENCY TELEPHONE FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
7551	E 911						
09	TRANSFERS FROM						
35755109 910010	TR TO GF	36,000.00	36,000.00	36,000.00	36,000.00	36,000.00	
TOTAL TRANSFERS FROM		36,000.00	36,000.00	36,000.00	36,000.00	36,000.00	
10	PERSONNEL SERVICES						
35755110 510000	PERM SALS	51,710.70	51,114.00	51,114.00	77,573.00	77,573.00	
35755110 510100	OT	2,676.38	2,500.00	2,500.00	2,875.00	2,875.00	
35755110 510102	HOLIDAY	.00	.00	.00	.00	.00	
35755110 510200	LONGEVITY	1,628.61	1,661.00	1,661.00	2,140.00	2,140.00	
35755110 511000	TEMP	.00	6,000.00	6,000.00	.00	.00	
35755110 520000	SOC SEC	3,469.03	3,799.00	3,799.00	5,121.00	5,121.00	
35755110 520001	MEDICARE	811.36	888.00	888.00	1,198.00	1,198.00	
35755110 520100	MED INS	4,322.89	4,113.00	4,113.00	10,141.00	10,141.00	
35755110 520150	DENT INS	237.09	254.00	254.00	460.00	460.00	
35755110 520160	LIFE INS	175.39	180.00	180.00	284.00	284.00	
35755110 520200	RETIRE	2,733.77	2,575.00	2,575.00	3,898.00	3,898.00	
35755110 520305	CO 401(K)	533.85	520.00	520.00	1,008.00	1,008.00	
TOTAL PERSONNEL SERVICES		68,299.07	73,604.00	73,604.00	104,698.00	104,698.00	
20	OPERATIONS						
35755120 530000	TRAVEL	297.79	1,000.00	1,000.00	1,000.00	1,000.00	
35755120 530100	TRAINING	2,981.53	4,000.00	2,000.00	4,000.00	4,000.00	
35755120 540000	TELEPHONE	227,881.16	124,684.00	125,715.10	124,684.00	124,684.00	
35755120 571000	CONS MAINT	7,527.50	15,000.00	16,500.00	16,500.00	16,500.00	
35755120 590000	DUPLICATIN	.00	.00	.00	.00	.00	
35755120 620000	DEPT SUPS	750.34	2,000.00	1,000.00	2,000.00	2,000.00	
35755120 630000	CONT SVS	17,441.31	20,000.00	13,200.00	20,000.00	20,000.00	
35755120 630010	WIRELESS	.00	.00	.00	.00	.00	
TOTAL OPERATIONS		256,879.63	166,684.00	159,415.10	168,184.00	168,184.00	
30	RECURRING CAPITAL						
35755130 800000	EQUIP	44,132.19	5,000.00	35,440.00	5,000.00	5,000.00	
35755130 800100	IT EQUIP	4,621.57	.00	9,800.00	.00	.00	
35755130 801000	FURNISH	370.14	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		49,123.90	5,000.00	45,240.00	5,000.00	5,000.00	
TOTAL E 911		410,302.60	281,288.00	314,259.10	313,882.00	313,882.00	
TOTAL EMERGENCY TELEPHONE FU		410,302.60	281,288.00	314,259.10	313,882.00	313,882.00	
	GRAND TOTAL	410,302.60	281,288.00	314,259.10	313,882.00	313,882.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: EMERGENCY TELEPHONE FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
7551 E 911							
09 TRANSFERS FROM							
35755109 910010	TR TO GF	36,000.00	36,000.00	36,000.00	36,000.00	36,000.00	
TOTAL TRANSFERS FROM		36,000.00	36,000.00	36,000.00	36,000.00	36,000.00	
10 PERSONNEL SERVICES							
35755110 510000	PERM SALS	51,710.70	51,114.00	51,114.00	77,573.00	77,573.00	
35755110 510100	OT	2,676.38	2,500.00	2,500.00	2,875.00	2,875.00	
35755110 510102	HOLIDAY	.00	.00	.00	.00	.00	
35755110 510200	LONGEVITY	1,628.61	1,661.00	1,661.00	2,140.00	2,140.00	
35755110 511000	TEMP	.00	6,000.00	6,000.00	.00	.00	
35755110 520000	SOC SEC	3,469.03	3,799.00	3,799.00	5,121.00	5,121.00	
35755110 520001	MEDICARE	811.36	888.00	888.00	1,198.00	1,198.00	
35755110 520100	MED INS	4,322.89	4,113.00	4,113.00	10,141.00	10,141.00	
35755110 520150	DENT INS	237.09	254.00	254.00	460.00	460.00	
35755110 520160	LIFE INS	175.39	180.00	180.00	284.00	284.00	
35755110 520200	RETIRE	2,733.77	2,575.00	2,575.00	3,898.00	3,898.00	
35755110 520305	CO 401(K)	533.85	520.00	520.00	1,008.00	1,008.00	
TOTAL PERSONNEL SERVICES		68,299.07	73,604.00	73,604.00	104,698.00	104,698.00	
20 OPERATIONS							
35755120 530000	TRAVEL	297.79	1,000.00	1,000.00	1,000.00	1,000.00	
35755120 530100	TRAINING	2,981.53	4,000.00	2,000.00	4,000.00	4,000.00	
35755120 540000	TELEPHONE	227,881.16	124,684.00	125,715.10	124,684.00	124,684.00	
35755120 571000	CONS MAINT	7,527.50	15,000.00	16,500.00	16,500.00	16,500.00	
35755120 590000	DUPLICATIN	.00	.00	.00	.00	.00	
35755120 620000	DEPT SUPS	750.34	2,000.00	1,000.00	2,000.00	2,000.00	
35755120 630000	CONT SVS	17,441.31	20,000.00	13,200.00	20,000.00	20,000.00	
35755120 630010	WIRELESS	.00	.00	.00	.00	.00	
TOTAL OPERATIONS		256,879.63	166,684.00	159,415.10	168,184.00	168,184.00	
30 RECURRING CAPITAL							
35755130 800000	EQUIP	44,132.19	5,000.00	35,440.00	5,000.00	5,000.00	
35755130 800100	IT EQUIP	4,621.57	.00	9,800.00	.00	.00	
35755130 801000	FURNISH	370.14	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		49,123.90	5,000.00	45,240.00	5,000.00	5,000.00	
TOTAL E 911		410,302.60	281,288.00	314,259.10	313,882.00	313,882.00	
TOTAL EMERGENCY TELEPHONE FU		410,302.60	281,288.00	314,259.10	313,882.00	313,882.00	
	GRAND TOTAL	410,302.60	281,288.00	314,259.10	313,882.00	313,882.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: EMERGENCY TELEPHONE FUND	2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
71031 WIRELESS 911 SYSTEM						
10 PERSONNEL SERVICES						
35755110 510000 71031 PERM SALS	35,207.11	34,577.00	34,577.00	17,800.00	17,800.00	
35755110 510100 71031 OT	1,477.28	.00	.00	1,125.00	1,125.00	
35755110 510200 71031 LONGEVITY	.00	.00	.00	267.00	267.00	
35755110 520000 71031 SOC SEC	2,004.62	2,144.00	2,144.00	1,190.00	1,190.00	
35755110 520001 71031 MEDICARE	468.83	501.00	501.00	279.00	279.00	
35755110 520100 71031 MED INS	8,413.18	8,391.00	8,391.00	4,387.00	4,387.00	
35755110 520150 71031 DENT INS	229.97	254.00	254.00	134.00	134.00	
35755110 520160 71031 LIFE INS	121.04	124.00	124.00	70.00	70.00	
35755110 520200 71031 RETIRE	1,790.37	1,687.00	1,687.00	883.00	883.00	
35755110 520305 71031 CO 401(K)	519.15	520.00	520.00	293.00	293.00	
TOTAL PERSONNEL SERVICES	50,231.55	48,198.00	48,198.00	26,428.00	26,428.00	
20 OPERATIONS						
35755120 530000 71031 TRAVEL	150.00	.00	.00	.00	.00	
35755120 530100 71031 TRAINING	4,445.72	4,000.00	4,000.00	.00	.00	
35755120 540000 71031 TELEPHONE	4,671.29	118,400.00	118,400.00	118,400.00	118,400.00	
35755120 560900 71031 MOTOR POOL	.00	.00	.00	.00	.00	
35755120 571000 71031 EQUIP RPR	.00	20,000.00	20,000.00	20,000.00	20,000.00	
35755120 590000 71031 DUPLICATIN	.00	.00	.00	.00	.00	
35755120 610000 71031 DUES	215.00	.00	.00	.00	.00	
35755120 620000 71031 DEPT SUPS	141.71	.00	.00	.00	.00	
35755120 621000 71031 OFF SUPS	149.34	.00	.00	.00	.00	
35755120 630000 71031 CONT SVS	222,508.99	20,000.00	217,180.00	.00	.00	
35755120 630010 71031 WIRELESS	.00	.00	.00	.00	.00	
35755120 740000 71031 CAP $250	.00	.00	.00	.00	.00	
TOTAL OPERATIONS	232,282.05	162,400.00	359,580.00	138,400.00	138,400.00	
30 RECURRING CAPITAL						
35755130 800000 71031 EQUIPMNT	.00	.00	.00	.00	.00	
35755130 800100 71031 IT EQUIP	75,313.76	2,000.00	45,666.58	.00	.00	
35755130 801000 71031 FURNISH	425.86	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL	75,739.62	2,000.00	45,666.58	.00	.00	
TOTAL WIRELESS 911 SYSTEM	358,253.22	212,598.00	453,444.58	164,828.00	164,828.00	
TOTAL EMERGENCY TELEPHONE FU	358,253.22	212,598.00	453,444.58	164,828.00	164,828.00	
GRAND TOTAL	358,253.22	212,598.00	453,444.58	164,828.00	164,828.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: REVALUATION FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
3301 REVALUATION							
10 PERSONNEL SERVICES							
36330110 510000	PERM SALS	45,766.81	45,904.00	45,904.00	47,740.00	47,740.00	
36330110 510100	OT	.00	.00	.00	.00	.00	
36330110 510102	HOLIDAY	.00	.00	.00	.00	.00	
36330110 510200	LONGEVITY	.00	528.00	528.00	549.00	549.00	
36330110 511000	TEMP	27,611.50	20,000.00	5,000.00	11,360.00	11,360.00	
36330110 520000	SOC SEC	4,334.94	2,879.00	2,879.00	3,698.00	3,698.00	
36330110 520001	MEDICARE	1,731.77	673.00	673.00	865.00	865.00	
36330110 520100	MED INS	8,000.97	7,780.00	7,780.00	9,040.00	9,040.00	
36330110 520150	DENT INS	283.88	305.00	305.00	356.00	356.00	
36330110 520160	LIFE INS	144.50	167.00	167.00	162.00	162.00	
36330110 520200	NC RET	2,231.20	2,266.00	2,266.00	2,361.00	2,361.00	
36330110 520305	CO 401(K)	638.20	624.00	624.00	780.00	780.00	
TOTAL PERSONNEL SERVICES		90,743.77	81,126.00	66,126.00	76,911.00	76,911.00	
20 OPERATIONS							
36330120 550000	POSTAGE	10,000.00	10,000.00	.00	2,000.00	2,000.00	
36330120 560900	MOTOR POOL	.00	.00	.00	.00	.00	
36330120 571000	EQUIP RPR	.00	3,600.00	3,600.00	.00	.00	
36330120 591000	PRINTING	.00	10,000.00	.00	2,000.00	2,000.00	
36330120 620000	DEPT SUPS	.00	.00	.00	.00	.00	
36330120 630000	CONT SVS	23,830.05	45,000.00	45,000.00	45,000.00	45,000.00	
36330120 680000	BOARD	2,425.00	4,080.00	7,380.00	4,080.00	4,080.00	
36330120 683000	OTHER	3,555.07	4,590.00	1,290.00	4,590.00	4,590.00	
TOTAL OPERATIONS		39,810.12	77,270.00	57,270.00	57,670.00	57,670.00	
30 RECURRING CAPITAL							
36330130 800000	EQUIPMNT	.00	.00	.00	.00	.00	
36330130 800100	IT EQUIP	5,980.32	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		5,980.32	.00	.00	.00	.00	
TOTAL REVALUATION		136,534.21	158,396.00	123,396.00	134,581.00	134,581.00	
TOTAL REVALUATION FUND		136,534.21	158,396.00	123,396.00	134,581.00	134,581.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: VISITORS BUREAU FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
6005	VISITORS BUREAU						
10	PERSONNEL SERVICES						
37600510 510000	PERM SALS	216,397.80	249,356.00	244,356.00	257,196.00	257,196.00	
37600510 510100	OT	.00	.00	.00	.00	.00	
37600510 510102	HOLIDAY	.00	.00	.00	.00	.00	
37600510 510200	LONGEVITY	544.91	545.00	545.00	850.00	850.00	
37600510 511000	TEMP	5,404.49	5,000.00	5,000.00	5,000.00	5,000.00	
37600510 520000	SOC SEC	13,498.11	15,494.00	15,494.00	16,619.00	16,619.00	
37600510 520001	MEDICARE	3,156.88	3,624.00	3,624.00	3,887.00	3,887.00	
37600510 520100	MED INS	25,576.66	29,922.00	29,922.00	30,984.00	30,984.00	
37600510 520150	DENT INS	1,216.10	1,524.00	1,524.00	1,782.00	1,782.00	
37600510 520160	LIFE INS	671.53	830.00	830.00	939.00	939.00	
37600510 520200	RETIRE	10,587.39	12,195.00	12,195.00	12,618.00	12,618.00	
37600510 520305	CO 401(K)	2,712.50	3,120.00	3,120.00	3,900.00	3,900.00	
TOTAL PERSONNEL SERVICES		279,766.37	321,610.00	316,610.00	333,775.00	333,775.00	
20	OPERATIONS						
37600520 530000	TRAVEL	5,531.57	10,800.00	10,800.00	8,000.00	8,000.00	
37600520 530100	TRAINING	.00	.00	.00	.00	.00	
37600520 530500	MILEAGE	3,616.47	3,996.00	3,996.00	4,200.00	4,200.00	
37600520 540000	TELEPHONE	6,055.33	9,804.00	9,804.00	10,900.00	10,900.00	
37600520 550000	POSTAGE	7,181.91	8,400.00	8,400.00	8,400.00	8,400.00	
37600520 550100	FREIGHT	1,298.27	900.00	900.00	2,400.00	2,400.00	
37600520 570000	BLDG RPR	.00	.00	.00	.00	.00	
37600520 571000	EQUIP RPR	687.40	1,500.00	1,500.00	.00	.00	
37600520 580000	BLDG RENT	49,742.88	49,548.00	50,527.44	48,824.00	48,824.00	
37600520 590000	DUPLICATIN	7.56	50.00	50.00	500.00	500.00	
37600520 591000	PRINTING	1,598.88	2,500.00	2,500.00	2,500.00	2,500.00	
37600520 600000	ADVERT	17,634.50	44,380.00	59,030.00	49,140.00	49,140.00	
37600520 610000	DUES	4,083.00	4,446.00	4,446.00	4,800.00	4,800.00	
37600520 611000	SUBS	3,227.85	2,535.00	2,535.00	1,480.00	1,480.00	
37600520 620000	DEPT SUPS	5,472.70	11,322.00	4,322.00	3,400.00	3,400.00	
37600520 620050	ED SUP	428.31	1,275.00	1,275.00	1,275.00	1,275.00	
37600520 621000	OFF SUPS	1,230.11	2,000.00	2,000.00	2,000.00	2,000.00	
37600520 630000	CONT SVS	12,204.35	8,940.00	9,245.00	8,400.00	8,400.00	
37600520 634000	LEGAL SVS	.00	.00	.00	.00	.00	
37600520 641000	BNDS/INS	.00	.00	.00	.00	.00	
37600520 650000	ELECTRICIT	7,102.70	6,696.00	6,696.00	6,720.00	6,720.00	
37600520 685000	MRKTING	14,191.57	9,800.00	9,800.00	7,708.00	7,708.00	
37600520 685001	COLLAT	.00	.00	.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: VISITORS BUREAU FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
37600520 685002	PROMO	3,502.42	6,250.00	6,525.00	34,700.00	34,700.00	
37600520 685003	TRADE SHOW	4,817.47	1,680.00	6,805.00	8,215.00	8,215.00	
37600520 685004	SALES	7,045.98	6,058.00	6,058.00	11,100.00	11,100.00	
37600520 685005	MRK RESE	2,352.94	7,000.00	10,000.00	1,000.00	1,000.00	
37600520 685006	PUBLICAT	64,301.43	67,470.00	84,195.51	93,450.00	93,450.00	
37600520 740000	CAP $250	278.00	.00	.00	.00	.00	
37600520 892020	MOVING	.00	.00	5,000.00	.00	.00	
TOTAL OPERATIONS		223,593.60	267,350.00	306,409.95	319,112.00	319,112.00	
30 RECURRING CAPITAL							
37600530 800000	EQUIPMNT	413.77	1,000.00	400.00	.00	.00	
37600530 800100	IT EQUIP	.00	.00	1,725.00	500.00	500.00	
37600530 801000	FURNISH	.00	.00	600.00	3,000.00	3,000.00	
TOTAL RECURRING CAPITAL		413.77	1,000.00	2,725.00	3,500.00	3,500.00	
90 TRANSFERS TO OTHER FUNDS							
37600509 910010	TR TO GF	42,000.00	21,000.00	1,000.00	31,766.00	31,766.00	
TOTAL TRANSFERS TO OTHER FUN		42,000.00	21,000.00	1,000.00	31,766.00	31,766.00	
TOTAL VISITORS BUREAU		545,773.74	610,960.00	626,744.95	688,153.00	688,153.00	
TOTAL VISITORS BUREAU FUND		545,773.74	610,960.00	626,744.95	688,153.00	688,153.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: SOLID WASTE FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
3500	LANDFILL ADMINISTRATION						
09	TRANSFERS FROM						
50350009 910050	CONT EQ RS	.00	15,592.00	15,592.00	7,682.00	7,682.00	
TOTAL TRANSFERS FROM		.00	15,592.00	15,592.00	7,682.00	7,682.00	
10	PERSONNEL SERVICES						
50350010 510000	PERM SALS	320,358.78	313,805.00	313,805.00	326,359.00	326,359.00	
50350010 510100	OT	522.13	1,150.00	1,150.00	1,535.00	1,535.00	
50350010 510102	HOLIDAY	51.18	.00	.00	.00	.00	
50350010 510200	LONGEVITY	4,115.74	4,156.00	4,156.00	5,181.00	5,181.00	
50350010 511000	TEMP	7,358.00	23,000.00	23,000.00	22,450.00	22,450.00	
50350010 520000	SOC SEC	19,611.20	20,914.00	20,914.00	21,772.00	21,772.00	
50350010 520001	MEDICARE	4,496.11	4,961.00	4,961.00	5,155.00	5,155.00	
50350010 520100	MED INS	45,625.19	45,858.00	45,858.00	50,865.00	50,865.00	
50350010 520150	DENT INS	1,401.18	1,524.00	1,524.00	1,782.00	1,782.00	
50350010 520160	LIFE INS	907.37	929.00	929.00	1,045.00	1,045.00	
50350010 520200	RETIRE	15,521.74	15,517.00	15,517.00	16,212.00	16,212.00	
50350010 520305	CO 401(K)	3,159.00	3,120.00	3,120.00	3,900.00	3,900.00	
TOTAL PERSONNEL SERVICES		423,127.62	434,934.00	434,934.00	456,256.00	456,256.00	
20	OPERATIONS						
50350020 530000	TRAVEL	7,267.40	.00	.00	.00	.00	
50350020 530100	TRAINING	.00	12,000.00	10,096.00	12,000.00	10,096.00	
50350020 530500	MILEAGE	34.16	1,000.00	1,000.00	600.00	600.00	
50350020 540000	TELEPHONE	22,924.44	26,800.00	26,800.00	26,800.00	26,800.00	
50350020 550000	POSTAGE	26,805.89	21,940.00	22,115.13	25,200.00	25,200.00	
50350020 560000	VEH MAINT	.00	.00	.00	.00	.00	
50350020 560900	MOTOR POOL	.00	.00	.00	.00	.00	
50350020 570000	BLDG RPR	.00	1,000.00	1,000.00	750.00	750.00	
50350020 571000	EQUIP RPR	.00	500.00	500.00	500.00	500.00	
50350020 571050	COMP RPR	.00	.00	.00	.00	.00	
50350020 581000	EQUIP RENT	3,345.00	4,000.00	4,000.00	4,000.00	4,000.00	
50350020 590000	DUPLICATIN	469.80	900.00	816.00	900.00	900.00	
50350020 591000	PRINTING	16,531.46	17,500.00	16,596.00	18,000.00	18,000.00	
50350020 600000	ADVERT	49,063.16	51,300.00	68,875.00	55,400.00	55,400.00	
50350020 610000	DUES	1,274.00	1,580.00	1,602.00	1,960.00	1,960.00	
50350020 611000	SUBS	1,050.95	650.00	611.00	1,437.00	1,437.00	
50350020 620000	DEPT SUPS	11,774.46	13,400.00	18,401.00	12,283.00	12,283.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: SOLID WASTE FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
50350020 621000	OFF SUPS	1,254.65	2,200.00	1,715.00	2,200.00	2,200.00	
50350020 630000	CONT SVS	130,556.40	29,000.00	156,645.00	53,375.00	53,375.00	
50350020 630003	MISC SVS	12,339.98	13,250.00	13,791.00	13,650.00	13,650.00	
50350020 641000	BNDS/INS	12,700.00	42,450.00	42,450.00	44,573.00	44,573.00	
50350020 641005	WKRS COMP	36,400.00	16,360.00	16,360.00	17,178.00	17,178.00	
50350020 650000	ELECTRICIT	19,398.05	29,000.00	29,000.00	26,080.00	26,080.00	
50350020 651000	WATER	.00	.00	.00	.00	.00	
50350020 652000	NAT GAS	.00	.00	.00	.00	.00	
50350020 652001	FUEL OIL	.00	.00	.00	.00	.00	
50350020 652002	PROP GAS	.00	.00	.00	.00	.00	
50350020 670000	UNIFORMS	.00	.00	.00	.00	.00	
50350020 690000	CHRGES	243,258.00	272,883.00	272,883.00	293,359.00	293,359.00	
50350020 700100	DEBT PMTS	.00	.00	.00	74,000.00	74,000.00	
50350020 740000	CAP $250	.00	.00	.00	.00	.00	
50350020 806000	CHG BY GEN	.00	.00	.00	.00	.00	
TOTAL OPERATIONS		596,447.80	557,713.00	705,256.13	684,245.00	682,341.00	
30	RECURRING CAPITAL						
50350030 800000	EQUIPMNT	.00	.00	.00	50,000.00	50,000.00	
50350030 800100	IT EQUIP	2,129.00	3,200.00	3,200.00	1,600.00	1,600.00	
50350030 801000	FURNISH	354.00	1,000.00	1,000.00	57,750.00	57,750.00	
50350030 802000	VEHICLES	.00	16,127.00	16,127.00	.00	.00	
50350030 803000	BLD IMPS	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		2,483.00	20,327.00	20,327.00	109,350.00	109,350.00	
90	TRANSFERS TO OTHER FUNDS						
50350090 910050	CONT EQ RS	.00	.00	.00	.00	.00	
TOTAL TRANSFERS TO OTHER FUN		.00	.00	.00	.00	.00	
TOTAL LANDFILL ADMINISTRATIO		1,022,058.42	1,028,566.00	1,176,109.13	1,257,533.00	1,255,629.00	
3510	LANDFILL OPERATIONS						
09	TRANSFERS FROM						
50351009 910050	CONT EQ RS	.00	834,819.00	834,819.00	923,646.00	923,646.00	
TOTAL TRANSFERS FROM		.00	834,819.00	834,819.00	923,646.00	923,646.00	
10	PERSONNEL SERVICES						
50351010 510000	PERM SALS	805,688.56	810,743.00	810,743.00	849,021.00	849,021.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: SOLID WASTE FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
50351010 510100	OT	6,341.32	9,000.00	9,000.00	9,000.00	9,000.00	
50351010 510102	HOLIDAY	.00	1,500.00	1,500.00	10,500.00	10,500.00	
50351010 510200	LONGEVITY	7,974.37	7,723.00	7,723.00	9,167.00	9,167.00	
50351010 511000	TEMP	63,210.65	30,000.00	81,786.00	50,000.00	50,000.00	
50351010 520000	SOC SEC	53,411.50	53,256.00	53,256.00	57,517.00	57,517.00	
50351010 520001	MEDICARE	12,491.63	12,455.00	12,455.00	13,451.00	13,451.00	
50351010 520100	MED INS	108,900.45	108,596.00	108,596.00	116,226.00	116,226.00	
50351010 520101	INS PIL	.00	.00	.00	.00	.00	
50351010 520150	DENT INS	4,670.60	5,080.00	5,080.00	5,940.00	5,940.00	
50351010 520160	LIFE INS	2,663.20	2,789.00	2,789.00	3,164.00	3,164.00	
50351010 520200	RETIRE	40,151.67	39,941.00	39,941.00	41,965.00	41,965.00	
50351010 520305	CO 401(K)	10,590.00	10,400.00	10,400.00	13,000.00	13,000.00	
50351010 999999	OTHER	.00	.00	.00	.00	.00	
TOTAL PERSONNEL SERVICES		1,116,093.95	1,091,483.00	1,143,269.00	1,178,951.00	1,178,951.00	
20	OPERATIONS						
50351020 530000	TRAVEL	12,722.41	14,800.00	.00	.00	.00	
50351020 530100	TRAINING	.00	.00	11,452.00	17,500.00	11,452.00	
50351020 530500	MILEAGE	.00	.00	.00	.00	.00	
50351020 540000	TELEPHONE	.00	.00	.00	.00	.00	
50351020 550000	POSTAGE	.00	.00	.00	.00	.00	
50351020 560000	VEH REPAIR	11,914.71	13,500.00	13,500.00	17,000.00	17,000.00	
50351020 560900	MOTOR POOL	.00	.00	.00	.00	.00	
50351020 570000	BLDG RPR	1,960.48	7,000.00	6,965.00	8,000.00	8,000.00	
50351020 570001	FAC CARE	.00	.00	.00	.00	.00	
50351020 571000	EQUIP RPR	93,040.79	100,400.00	100,888.67	107,350.00	107,350.00	
50351020 571050	COMP RPR	.00	.00	.00	.00	.00	
50351020 581000	EQUIP RENT	19,125.00	7,150.00	7,496.90	7,150.00	7,150.00	
50351020 590000	DUPLICATIN	157.50	200.00	171.00	200.00	200.00	
50351020 591000	PRINTING	751.71	1,010.00	1,970.00	275.00	275.00	
50351020 600000	ADVERT	.00	.00	.00	.00	.00	
50351020 610000	DUES	2,720.00	2,892.00	2,783.00	2,330.00	2,330.00	
50351020 611000	SUBS	.00	.00	.00	.00	.00	
50351020 620000	DEPT SUPS	88,512.96	103,600.00	95,159.00	109,170.00	109,170.00	
50351020 621000	OFF SUPS	.00	.00	.00	.00	.00	
50351020 621050	VEHCL SUPP	124,796.56	161,860.00	170,978.63	198,873.00	198,873.00	
50351020 630000	CONT SVS	165,985.93	214,500.00	296,541.37	585,000.00	585,000.00	
50351020 630003	MISC SVS	323,166.75	318,590.00	342,455.56	291,110.00	291,110.00	
50351020 641000	BNDS/INS	.00	.00	.00	.00	.00	
50351020 641005	WKRS COMP	.00	.00	.00	.00	.00	
50351020 650000	ELECTRICIT	.00	.00	.00	.00	.00	
50351020 651000	WATER	4,979.42	6,000.00	8,000.00	8,000.00	8,000.00	
50351020 652000	NAT GAS	.00	.00	.00	.00	.00	

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FOR PERIOD 12

ACCOUNTS FOR: SOLID WASTE FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
50351020 652001	FUEL OIL	.00	.00	.00	.00	.00	
50351020 652002	PROP GAS	5,724.53	6,000.00	6,000.00	5,500.00	5,500.00	
50351020 670000	UNIFORMS	13,400.00	14,320.00	11,424.00	15,000.00	15,000.00	
50351020 690000	IND COSTS	.00	.00	.00	.00	.00	
50351020 700100	DEBT PMTS	349,815.32	377,963.00	377,963.00	528,731.00	528,731.00	
50351020 700101	DEBT INT	4,042.97	.00	.00	.00	.00	
TOTAL OPERATIONS		1,222,817.04	1,349,785.00	1,453,748.13	1,901,189.00	1,895,141.00	
30	RECURRING CAPITAL						
50351030 720023	CAP ASSETS	.00	.00	.00	.00	.00	
50351030 780000	LAND IMP	156,475.00	305,000.00	402,000.00	.00	.00	
50351030 780002	WATER LINE	.00	.00	.00	.00	.00	
50351030 800000	EQUIPMNT	313,069.00	122,954.00	497,223.00	2,520.00	2,520.00	
50351030 800100	IT EQUIP	3,235.76	3,600.00	3,600.00	2,000.00	2,000.00	
50351030 801000	FURNISH	.00	.00	.00	.00	.00	
50351030 802000	VEHICLES	.00	116,585.00	116,585.00	5,000.00	5,000.00	
50351030 803000	BLD IMPS	.00	.00	.00	.00	.00	
50351030 850000	LAND/FEES	57,946.19	.00	125,000.00	.00	.00	
TOTAL RECURRING CAPITAL		530,725.95	548,139.00	1,144,408.00	9,520.00	9,520.00	
90	TRANSFERS TO OTHER FUNDS						
50351090 910050	CONT EQ RS	.00	.00	.00	.00	.00	
TOTAL TRANSFERS TO OTHER FUN		.00	.00	.00	.00	.00	
TOTAL LANDFILL OPERATIONS		2,869,636.94	3,824,226.00	4,576,244.13	4,013,306.00	4,007,258.00	
3520	RECYCLING OPERATIONS						
09	TRANSFERS FROM						
50352009 910050	CONT EQ RS	.00	389,656.00	389,656.00	360,404.00	360,404.00	
TOTAL TRANSFERS FROM		.00	389,656.00	389,656.00	360,404.00	360,404.00	
10	PERSONNEL SERVICES						
50352010 510000	PERM SALS	397,555.98	530,010.00	530,010.00	541,390.00	541,390.00	
50352010 510100	OT	13,194.76	31,602.00	31,602.00	31,843.00	31,843.00	
50352010 510102	HOLIDAY	9,077.93	14,586.00	14,586.00	14,004.00	14,004.00	
50352010 510200	LONGEVITY	.00	538.00	538.00	560.00	560.00	
50352010 511000	TEMP	8,993.25	12,000.00	12,000.00	22,000.00	22,000.00	

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FOR PERIOD 12

ACCOUNTS FOR: SOLID WASTE FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
50352010 520000	SOC SEC	25,327.35	36,502.00	36,502.00	37,807.00	37,807.00	
50352010 520001	MEDICARE	6,071.13	8,537.00	8,537.00	8,842.00	8,842.00	
50352010 520100	MED INS	73,112.58	88,014.00	88,014.00	106,035.00	106,035.00	
50352010 520150	DENT INS	2,980.01	4,318.00	4,318.00	5,049.00	5,049.00	
50352010 520160	LIFE INS	1,337.01	1,906.00	1,906.00	2,132.00	2,132.00	
50352010 520200	RETIRE	20,618.36	25,891.00	25,891.00	26,501.00	26,501.00	
50352010 520305	CO 401(K)	6,762.67	8,840.00	8,840.00	11,050.00	11,050.00	
50352010 530000	TRAVEL	.00	.00	.00	.00	.00	
TOTAL PERSONNEL SERVICES		565,031.03	762,744.00	762,744.00	807,213.00	807,213.00	
20	OPERATIONS						
50352020 530000	TRAVEL	767.09	5,000.00	.00	.00	.00	
50352020 530100	TRAINING	.00	.00	4,100.00	8,050.00	4,100.00	
50352020 530500	MILEAGE	.00	.00	.00	.00	.00	
50352020 540000	TELEPHONE	.00	.00	775.00	.00	.00	
50352020 550000	POSTAGE	.00	.00	.00	.00	.00	
50352020 560000	VEH REPAIR	60,062.90	72,274.00	82,021.94	84,007.00	84,007.00	
50352020 560900	MOTOR POOL	.00	.00	.00	.00	.00	
50352020 570000	BLDG RPR	3,270.40	8,950.00	6,032.50	8,950.00	8,950.00	
50352020 570001	FAC CARE	.00	.00	.00	.00	.00	
50352020 571000	EQUIP RPR	16,133.90	25,800.00	23,071.00	31,250.00	31,250.00	
50352020 580000	BLDG RENT	.00	.00	.00	.00	.00	
50352020 581000	EQUIP RENT	2,265.76	3,170.00	3,170.00	3,280.00	3,280.00	
50352020 590000	DUPLICATIN	.00	.00	.00	.00	.00	
50352020 591000	PRINTING	.00	.00	.00	6,200.00	6,200.00	
50352020 600000	ADVERT	.00	.00	.00	15,000.00	15,000.00	
50352020 610000	DUES	501.00	656.00	603.00	675.00	675.00	
50352020 611000	SUBS	.00	.00	.00	.00	.00	
50352020 620000	DEPT SUPS	45,566.28	80,450.00	78,860.06	124,600.00	124,600.00	
50352020 621000	OFF SUPS	.00	.00	.00	.00	.00	
50352020 621050	VEHCL SUPP	52,500.00	91,511.00	96,419.51	114,500.00	114,500.00	
50352020 630000	CONT SVS	.00	15,000.00	45,000.00	20,750.00	20,750.00	
50352020 630003	MISC SVS	1,551,202.73	1,173,425.00	1,386,911.95	1,226,625.00	1,226,625.00	
50352020 641005	WKRS COMP	.00	.00	.00	.00	.00	
50352020 650000	ELECTRICIT	.00	.00	.00	.00	.00	
50352020 651000	WATER	.00	.00	.00	.00	.00	
50352020 652000	NAT GAS	.00	.00	.00	.00	.00	
50352020 652001	FUEL OIL	.00	.00	.00	.00	.00	
50352020 652002	PROP GAS	.00	.00	.00	5,000.00	5,000.00	
50352020 670000	UNIFORMS	6,934.00	9,750.00	7,719.00	13,500.00	13,500.00	
50352020 690000	IND COSTS	.00	.00	.00	.00	.00	
50352020 700100	DEBT PMTS	75,829.79	208,796.00	204,296.00	229,129.00	229,129.00	
50352020 700101	DEBT INT	1,022.64	.00	.00	.00	.00	

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FOR PERIOD 12

ACCOUNTS FOR: SOLID WASTE FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
50352020 740000	CAP $250	.00	.00	.00	.00	.00	
50352020 804000	DEPREC	-4,679,448.22	.00	.00	.00	.00	
50352020 805000	POST CLOSE	.00	.00	.00	.00	.00	
TOTAL OPERATIONS		-2,863,391.73	1,694,782.00	1,938,979.96	1,891,516.00	1,887,566.00	
30	RECURRING CAPITAL						
50352030 720023	MISC	.00	.00	.00	.00	.00	
50352030 780000	LAND IMPS	69,605.00	120,000.00	107,000.00	.00	.00	
50352030 800000	EQUIPMNT	79,840.26	21,200.00	24,300.00	20,500.00	20,500.00	
50352030 800100	IT EQUIP	.00	.00	.00	.00	.00	
50352030 801000	FURNISH	.00	.00	.00	.00	.00	
50352030 802000	VEHICLES	551,755.36	25,193.00	149,167.04	3,300.00	3,300.00	
50352030 803000	BLD IMPS	.00	.00	.00	3,000.00	3,000.00	
TOTAL RECURRING CAPITAL		701,200.62	166,393.00	280,467.04	26,800.00	26,800.00	
90	TRANSFERS TO OTHER FUNDS						
50352090 910050	CONT EQ RS	.00	.00	.00	.00	.00	
TOTAL TRANSFERS TO OTHER FUN		.00	.00	.00	.00	.00	
TOTAL RECYCLING OPERATIONS		-1,597,160.08	3,013,575.00	3,371,847.00	3,085,933.00	3,081,983.00	
3530	SANITATION OPERATIONS						
10	PERSONNEL SERVICES						
50353010 510000	PERM SALS	.00	.00	.00	.00	.00	
50353010 510100	OT	.00	.00	.00	.00	.00	
50353010 510102	HOLIDAY	.00	.00	.00	.00	.00	
50353010 510200	LONGEVITY	.00	.00	.00	.00	.00	
50353010 511000	TEMP	.00	.00	.00	.00	.00	
50353010 520000	SOC SEC	.00	.00	.00	.00	.00	
50353010 520001	MEDICARE	.00	.00	.00	.00	.00	
50353010 520100	MED INS	.00	.00	.00	.00	.00	
50353010 520101	INS PIL	.00	.00	.00	.00	.00	
50353010 520150	DENT INS	.00	.00	.00	.00	.00	
50353010 520160	LIFE INS	.00	.00	.00	.00	.00	
50353010 520200	RETIRE	.00	.00	.00	.00	.00	
50353010 520305	CO 401(K)	.00	.00	.00	.00	.00	
TOTAL PERSONNEL SERVICES		.00	.00	.00	.00	.00	
20	OPERATIONS						
50353020 530000	TRAVEL	.00	.00	.00	.00	.00	

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FOR PERIOD 12

ACCOUNTS FOR: SOLID WASTE FUND		2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
50353020 530100	TRAINING	.00	.00	.00	.00	.00	
50353020 530500	MILEAGE	.00	.00	.00	.00	.00	
50353020 530900	TRVL ADV	.00	.00	.00	.00	.00	
50353020 540000	TELEPHONE	.00	.00	.00	.00	.00	
50353020 550000	POSTAGE	.00	.00	.00	.00	.00	
50353020 560000	VEH MAINT	.00	.00	.00	.00	.00	
50353020 560100	GAS & OIL	.00	.00	.00	.00	.00	
50353020 560101	DEISEL	.00	.00	.00	.00	.00	
50353020 560300	TIRES	.00	.00	.00	.00	.00	
50353020 560900	MOTOR POOL	.00	.00	.00	.00	.00	
50353020 570000	BLDG RPR	.00	.00	.00	.00	.00	
50353020 571000	EQUIP RPR	.00	.00	.00	.00	.00	
50353020 571050	COMP RPR	.00	.00	.00	.00	.00	
50353020 580000	BLDG RENT	.00	.00	.00	.00	.00	
50353020 581000	EQUP RENT	.00	.00	.00	.00	.00	
50353020 591000	PRINTING	.00	.00	.00	.00	.00	
50353020 600000	ADVERT	.00	.00	.00	.00	.00	
50353020 610000	DUES	.00	.00	.00	.00	.00	
50353020 611000	SUBS	.00	.00	.00	.00	.00	
50353020 620000	DEPT SUPS	.00	.00	.00	.00	.00	
50353020 620050	ED SUPS	.00	.00	.00	.00	.00	
50353020 621000	OFF SUPS	.00	.00	.00	.00	.00	
50353020 621050	VEHCL SUPP	.00	.00	.00	.00	.00	
50353020 629000	OTHER SUP	.00	.00	.00	.00	.00	
50353020 630000	CONT SVS	.00	.00	.00	.00	.00	
50353020 630003	MISC SVS	.00	.00	.00	.00	.00	
50353020 650000	ELECTRICIT	.00	.00	.00	.00	.00	
50353020 670000	UNIFORMS	.00	.00	.00	.00	.00	
50353020 682000	LDFL FEES	.00	.00	.00	.00	.00	
50353020 740000	CAP $250	.00	.00	.00	.00	.00	
TOTAL OPERATIONS		.00	.00	.00	.00	.00	
30	RECURRING CAPITAL						
50353030 800000	EQUIPMNT	.00	.00	.00	.00	.00	
50353030 800100	IT EQUIP	.00	.00	.00	.00	.00	
50353030 801000	FURNISH	.00	.00	.00	.00	.00	
50353030 802000	VEHICLES	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL		.00	.00	.00	.00	.00	
TOTAL SANITATION OPERATIONS		.00	.00	.00	.00	.00	
TOTAL SOLID WASTE FUND		2,294,535.28	7,866,367.00	9,124,200.26	8,356,772.00	8,344,870.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: EFLAND SEWER OPERATING FUND			2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
3601	EFLAND SEWER OPERATIONS							
20	OPERATIONS							
51360120	540000	TELEPHONE	.00	1,200.00	1,200.00	1,000.00	1,000.00	
51360120	571000	EQUIP RPR	.00	16,000.00	16,000.00	23,100.00	23,100.00	
51360120	650000	ELECTRICIT	.00	1,600.00	1,600.00	1,600.00	1,600.00	
51360120	652002	PROP GAS	.00	300.00	300.00	300.00	300.00	
51360120	800801	HILLS SETL	.00	.00	.00	.00	.00	
51360120	800802	HILLSB WWT	.00	116,100.00	110,100.00	122,000.00	122,000.00	
51360120	800803	OR-ALA EXP	.00	4,800.00	10,800.00	12,000.00	12,000.00	
51360120	807000	OPERATIONS	140,408.75	.00	.00	.00	.00	
51360120	808000	REMIT HILL	.00	.00	.00	.00	.00	
TOTAL OPERATIONS			140,408.75	140,000.00	140,000.00	160,000.00	160,000.00	
TOTAL EFLAND SEWER OPERATION			140,408.75	140,000.00	140,000.00	160,000.00	160,000.00	
3602	UNDEFINED SEGMENT							
30	RECURRING CAPITAL							
51360230	800000	EQUIPMNT	.00	.00	.00	.00	.00	
51360230	801000	FURNISH	.00	.00	.00	.00	.00	
TOTAL RECURRING CAPITAL			.00	.00	.00	.00	.00	
TOTAL UNDEFINED SEGMENT			.00	.00	.00	.00	.00	
TOTAL EFLAND SEWER OPERATING			140,408.75	140,000.00	140,000.00	160,000.00	160,000.00	
		GRAND TOTAL	3,117,251.98	8,775,723.00	10,014,341.21	9,339,506.00	9,327,604.00	

ORANGE COUNTY
NEXT YEAR BUDGET COMPARISON REPORT

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
PERMANENT SALARIES	28,775,731.70	30,624,964.00	31,220,694.00	32,550,657.00	32,529,360.00	
OVERTIME	708,092.64	509,553.00	455,653.00	611,178.00	607,178.00	
HOLIDAY PAY	321,152.92	317,945.00	317,945.00	376,330.00	375,730.00	
LONGEVITY	299,106.54	325,424.00	325,424.00	346,107.00	346,107.00	
TEMPORARY PERSONNEL	1,656,764.07	1,360,831.00	1,388,988.00	1,408,916.00	1,408,916.00	
SEPARATION ALLOWANCE	149,540.26	110,000.00	110,000.00	150,000.00	150,000.00	
BOARD REMUNERATION	64,693.30	65,285.00	65,285.00	67,780.00	67,780.00	
JURY PERSONNEL	.00	4,500.00	13,500.00	.00	.00	
CONTRACT PERSONNEL	5,318.12	3,700.00	3,700.00	3,700.00	3,700.00	
SOCIAL SECURITY	1,873,642.04	2,064,048.00	2,104,180.00	2,189,450.00	2,188,130.00	
MEDICARE	442,052.69	477,191.00	494,181.00	514,047.00	513,738.00	
MEDICAL INSURANCE	3,763,584.90	4,024,307.00	4,425,284.00	4,787,471.00	4,785,082.00	
MED INS PMT IN LIEU	7,578.75	740.00	740.00	1,500.00	1,500.00	
DENTAL INSURANCE	163,813.19	197,356.00	198,494.00	237,220.00	237,071.00	
LIFE INSURANCE	92,253.23	105,330.00	105,808.00	121,077.00	120,993.00	
RETIREMENT	1,452,146.07	1,512,829.00	1,549,267.00	1,610,955.00	1,609,914.00	
457 DEFERRED COMP	2,652.50	.00	.00	3,250.00	3,250.00	
LAW ENFORCEMENT 401(K)	188,829.59	201,362.00	178,482.00	190,796.00	190,796.00	
NON-SWORN 401(K)	325,687.98	334,984.00	447,014.00	459,074.00	458,749.00	
457 DEFERRED COMP	.00	.00	.00	.00	.00	
LITTLE RIVER PARK	.00	.00	.00	.00	.00	
TRAVEL	133,343.40	146,799.00	109,349.00	132,163.00	109,157.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
TRAINING/DEVELOPMENT	128,974.20	184,314.00	156,303.00	203,872.00	106,570.00	
CERTIFICATIONS & LICEN	.00	.00	.00	.00	98,714.00	
PERSONAL MILEAGE	192,759.49	192,155.00	200,510.00	223,421.00	223,421.00	
TRAVEL ADVANCES	138.00	.00	.00	.00	.00	
TELEPHONE	1,290,923.72	680,155.00	683,070.57	755,635.00	753,820.00	
TELEPHONE CONTRA	-604,213.45	.00	.00	.00	.00	
POSTAGE	399,694.46	335,365.00	331,205.00	334,407.00	334,407.00	
FREIGHT	134.89	1,000.00	1,000.00	1,000.00	.00	
POSTAGE CONTRA	-127,732.90	.00	.00	.00	.00	
VEHICLE MAINTENANCE	162,458.35	272,750.00	254,262.53	268,067.00	268,067.00	
GAS & OIL	399,980.35	524,776.00	523,346.51	592,504.00	563,819.00	
DEISEL FUEL	75,094.33	149,234.00	124,234.00	161,097.00	139,060.00	
TIRES	38,431.09	68,229.00	72,304.54	69,094.00	69,094.00	
MOTOR POOL	973,055.69	1,009,727.00	1,011,096.38	1,032,373.00	1,032,373.00	
VEHICLE LEASE	1.00	5,000.00	5,000.00	5,000.00	5,000.00	
MOTOR POOL CONTRA	-1,035,492.49	-1,033,000.00	-1,033,000.00	-1,090,673.00	-1,090,673.00	
BUILDING REPAIRS	109,983.10	115,100.00	131,735.28	126,530.00	126,530.00	
FACILITY CARE	40,632.38	500.00	4,673.07	100,500.00	100,500.00	
PEST CONTROL SERVICES	18.00	.00	.00	.00	.00	
LEASED PROP MAINT	8,784.82	13,800.00	13,950.00	13,800.00	13,800.00	
PROPERTY INSURANCE	.00	91,394.00	91,394.00	102,361.00	91,394.00	
EQUIPMENT REP & MAINT	432,096.02	541,607.00	530,470.11	543,515.00	543,515.00	
GROUNDS MAINTENANCE	51,507.58	59,000.00	52,550.92	59,000.00	59,000.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
EQUIPMENT REPS CONTRA	.00	.00	.00	.00	.00	
BUILDING RENT	490,188.65	521,515.00	521,915.00	541,822.00	430,829.00	
EQUIPMENT RENT	59,920.77	83,437.00	83,906.67	88,637.00	91,337.00	
DUPLICATING	222,506.46	148,091.00	128,216.84	140,599.00	122,959.00	
PRINTING	200,968.46	177,442.00	244,047.79	203,972.00	188,653.00	
DUPLICATING CONTRA	-113,565.13	.00	.00	.00	.00	
ADVERTISING	87,825.20	97,251.00	100,231.00	104,901.00	104,901.00	
DUES	86,090.44	101,767.00	86,356.00	99,308.00	81,977.00	
SUBSCRIPTIONS	15,013.55	21,554.00	16,808.31	18,895.31	16,689.00	
DEPARTMENTAL SUPPLIES	494,432.14	539,680.00	516,265.03	528,241.00	498,255.00	
EDUCATIONAL SUPPLIES	23,325.10	37,702.00	38,534.95	47,206.00	47,206.00	
PASSENGER SAFETY SEATS	.00	.00	.00	.00	.00	
AGRICULTURE SUMMITT	2,527.93	2,100.00	2,100.00	2,100.00	2,100.00	
UNKNOWN	.00	.00	.00	.00	.00	
SENIOR GAMES	5,525.16	5,000.00	7,382.50	5,000.00	5,000.00	
OFFICE SUPPLIES	198,095.20	201,425.00	166,855.39	184,421.00	163,440.00	
VEHICLE SUPPLIES	.00	3,044.00	3,044.00	3,044.00	3,044.00	
MEDICAL SUPPLIES	363,237.24	377,654.00	388,712.00	392,396.00	392,396.00	
CAREGIVER SUPPLIES	3,555.09	.00	4,971.00	.00	.00	
BLOODBRNE PATH SUPPS	16,102.95	20,350.00	15,350.00	30,982.00	30,982.00	
PHARMACY SUPPLIES	103,051.26	117,446.00	147,052.96	134,018.00	134,018.00	
HEP B VACCINES	.00	5,121.00	5,121.00	2,000.00	2,000.00	
COMP SUPP/SFTWRE	14,594.06	20,150.00	20,680.00	37,600.00	31,800.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
SPECIAL OPERATIONS	13,600.16	14,076.00	14,076.00	14,076.00	14,076.00	
OTHER SUPPLIES	61,051.80	58,416.00	110,213.62	67,191.00	67,191.00	
PUBLIC HEALTH MONTH	-20.00	1,220.00	1,220.00	1,220.00	1,220.00	
ANIMAL RELATED SUPPLIE	42,515.40	44,900.00	39,534.00	44,500.00	44,500.00	
OUTSIDE VETERINARIAN S	6,611.77	6,700.00	6,700.00	6,700.00	6,700.00	
CONSULTING VETERINARIA	8,700.07	10,000.00	10,000.00	19,096.00	19,096.00	
EARS	2,980.43	9,825.00	2,038.00	.00	.00	
SPAY/NEUTER	93,714.97	90,000.00	98,009.75	98,000.00	98,000.00	
MICROCHIP	21,766.26	22,000.00	22,000.00	22,000.00	22,000.00	
OTHER ADOPTION EXPENSE	4,277.87	5,600.00	4,200.00	1,000.00	1,000.00	
RABIES VACCINATIONS	1,650.50	2,800.00	2,800.00	2,800.00	2,800.00	
CONTRACT SERVICES	2,066,730.37	2,082,093.00	2,239,147.36	2,190,792.00	2,168,092.00	
MISC CONTRACT SERVICES	.00	49,814.00	118,315.00	73,620.00	73,620.00	
EMERGENCY CARE CONTRAC	.00	.00	62,774.00	103,000.00	103,000.00	
RESPITE CAREGIVERS	67,430.44	14,727.00	47,139.20	14,727.00	14,727.00	
CHORE CAREGIVERS	112,681.19	107,474.00	111,956.11	107,474.00	107,474.00	
CAREGIVER OUTREACH	.00	.00	.00	.00	.00	
ELDER MISTREATMENT	.00	.00	.00	.00	.00	
IN PRAISE OF AGE	.00	5,000.00	3,000.00	5,000.00	5,000.00	
VERIFICATION FEES	2,354.00	5,000.00	5,000.00	5,000.00	5,000.00	
MEDICAL/DENTAL SRVS	25.00	10,612.00	10,612.00	10,825.00	10,825.00	
X-RAY	3,242.15	4,000.00	4,000.00	5,500.00	5,500.00	
SCH HEALTH NURSE CONT	430,449.00	505,289.00	505,289.00	537,289.00	537,289.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
JAIL HEALTH SRVS	9,955.28	16,325.00	16,325.00	16,652.00	16,652.00	
LAB SERVICES	21,476.35	35,831.00	58,237.47	42,499.00	42,499.00	
WELL TESTING	.00	.00	.00	.00	.00	
COURT ORDERED TESTS	11,139.00	8,400.00	13,400.00	13,400.00	13,400.00	
WORK FIRST VEHICLES	9,892.19	10,111.00	10,111.00	11,239.00	11,239.00	
WORK FIRST TRANSPRT	89,299.74	92,000.00	87,000.00	92,000.00	92,000.00	
TRANSPORTATION SERVICE	1,171.54	4,800.00	4,800.00	4,800.00	4,800.00	
LEGAL SVS	167,551.92	164,715.00	164,715.00	188,315.00	188,315.00	
RECREATION PROGS	59,326.52	24,000.00	32,640.55	21,064.00	21,064.00	
RECREATION PARTICIPANT	1,072.00	1,000.00	1,140.00	1,566.00	1,566.00	
BONDS & INSURANCE	660,418.00	760,499.00	760,499.00	850,170.00	810,170.00	
DAILY RECORDINGS	27,192.76	40,784.00	40,614.00	36,974.00	36,974.00	
RE-CREATION	1,527.56	1,050.00	1,050.00	1,050.00	1,050.00	
WORKERS COMPENSATION	642,206.00	753,537.00	703,537.00	805,235.00	795,867.00	
UNEMPLOYMENT COMP	22,323.34	23,000.00	23,000.00	23,000.00	23,000.00	
RESERVE FOR DEDUCTIBLE	11,585.66	20,000.00	22,255.24	20,000.00	20,000.00	
INSURED PROPERTY DAMAG	50,579.36	.00	47,714.72	.00	.00	
PD INSURANCE PROCEEDS	-79,309.03	.00	.00	.00	.00	
ELECTRICITY	489,254.46	448,918.00	446,618.00	600,791.00	449,959.00	
WATER	98,798.34	97,049.00	97,049.00	112,875.00	97,057.00	
NATURAL GAS	172,801.78	172,683.00	172,683.00	260,018.00	172,959.00	
FUEL OIL	23,689.58	23,316.00	23,316.00	23,316.00	23,316.00	
PROPANE GAS	10,153.41	10,080.00	10,080.00	10,080.00	10,080.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
INMATE PROVISIONS	208,767.61	250,000.00	251,390.60	250,000.00	250,000.00	
INMATE SUPPLIES	31,197.27	26,530.00	31,830.00	26,530.00	26,530.00	
INMATE PURCH FOR RESAL	39,554.50	48,500.00	53,500.00	48,500.00	48,500.00	
COST OF GOODS SOLD	850.44	3,000.00	3,000.00	2,250.00	2,250.00	
JUV BOARD & PROVISIONS	26,710.00	57,000.00	57,000.00	35,000.00	35,000.00	
UNIFORMS	132,357.81	120,308.00	137,852.44	113,918.00	93,781.00	
CLOTHING ALLOWANCE	5,125.47	7,907.00	5,932.00	6,355.00	5,932.00	
RECOGNITION PROGRAMS	12,569.09	17,800.00	18,800.00	19,500.00	19,500.00	
STIPEND	1,155.00	13,500.00	13,500.00	12,000.00	12,000.00	
SAFETY NET RESERVE	.00	.00	.00	.00	.00	
STATE INITIATIVE GRANT	.00	.00	.00	.00	.00	
MLK MINI GRANT	.00	.00	.00	.00	.00	
TASK FORCE	1,099.73	2,200.00	476.00	1,200.00	1,200.00	
PIPR	777.27	2,200.00	20.00	1,200.00	1,200.00	
COMMUNITY PROJECT SUPP	.00	500.00	3,000.00	12,780.00	12,780.00	
ORANGE BOOK PROJECT	.00	1,000.00	4,500.00	2,500.00	.00	
AGRICULTURE PROGRAM GR	.00	.00	6,470.00	.00	.00	
EMPLOYEE WELLNESS GRAN	.00	.00	13,940.00	.00	6,940.00	
LANDFILL FEES	676,129.03	709,312.00	689,312.00	743,620.00	733,620.00	
CREDIT CARD ACCEPTANCE	1,544.39	1,334.00	1,334.00	3,000.00	3,000.00	
3R FEE PAYMENTS IN LIE	5,348.00	5,500.00	5,500.00	9,000.00	9,000.00	
PETTY CASH SHORTAGE	.00	.00	.00	.00	.00	
OTHER	44,441.74	59,606.00	70,245.00	53,451.00	53,451.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
LOCAL ARTS GRANT	32,577.00	23,000.00	33,297.00	23,000.00	23,000.00	
NC MATCHING GRANT	3,996.36	4,000.00	6,037.00	4,000.00	4,000.00	
USDA FARM BILL GRANT	.00	.00	2,570.00	.00	.00	
RECOGNITION PROGRAMS	17,094.12	21,790.00	21,790.00	23,685.00	23,685.00	
PURCHASES FOR INVENTOR	131,290.65	.00	919.94	.00	.00	
ISSUES FROM INVENTORY	-118,338.08	.00	.00	.00	.00	
PURCHASE FOR RESALE	1,056.93	1,541.00	1,541.00	552.00	552.00	
CHAPEL HILL MUSEUM	.00	.00	.00	.00	.00	
EL CENTRO LATINO	25,000.00	21,000.00	21,000.00	22,500.00	21,000.00	
TRIANGLE RESIDENT OPTI	.00	.00	.00	.00	.00	
DISPUTE SETTLEMENT	34,000.00	34,000.00	34,000.00	38,000.00	34,000.00	
ORANGE ENTERPRISES	43,175.00	73,175.00	73,175.00	73,175.00	73,175.00	
HISTORICAL COMMISSION	5,000.00	9,000.00	9,000.00	9,000.00	9,000.00	
JOINT ORANGE CHAT COMM	100,000.00	100,000.00	100,000.00	100,000.00	100,000.00	
HILLSBOROUGH HIST MUSE	5,000.00	5,000.00	5,000.00	5,500.00	5,000.00	
CONSUMER CREDIT-FAMILY	.00	.00	.00	.00	.00	
RAPE CRISIS	28,000.00	28,000.00	28,000.00	29,400.00	28,000.00	
ADOLESCENTS IN NEED	75,749.00	75,749.00	75,749.00	75,749.00	75,749.00	
VOLUNTEERS FOR YOUTH	25,000.00	25,000.00	25,000.00	45,000.00	25,000.00	
ARTS CENTER	5,000.00	5,000.00	5,000.00	21,800.00	10,000.00	
PLANNED PARENTHOOD	16,940.00	21,940.00	21,940.00	21,940.00	21,940.00	
WOMEN'S CENTER	16,400.00	16,400.00	16,400.00	25,000.00	16,400.00	
KIDSCOPE	89,000.00	89,000.00	89,000.00	89,000.00	89,000.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
RECREATION CHAPEL HILL	83,760.00	83,760.00	83,760.00	83,760.00	83,760.00	
RECREATION CARRBORO	35,898.00	35,898.00	35,898.00	35,898.00	35,898.00	
RECREATION MEBANE	5,450.00	5,450.00	5,450.00	5,450.00	5,450.00	
LIBRARY CHAPEL HILL	249,333.00	249,333.00	249,333.00	249,333.00	249,333.00	
LIBRARY MEBANE	700.00	700.00	700.00	700.00	700.00	
ARTS COMMISSION	335.36	.00	.00	.00	.00	
INTERFAITH COUNCIL	36,480.00	36,480.00	36,480.00	40,000.00	36,480.00	
HABITAT FOR HUMANITY	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00	
LITERACY COUNCIL	13,500.00	13,500.00	14,686.65	14,175.00	13,500.00	
OCCHS	.00	.00	.00	.00	.00	
DUKE COMMUNITY HOSPICE	3,300.00	3,300.00	3,300.00	4,000.00	4,000.00	
HILLS YOUTH ATHLETIC	22,500.00	22,500.00	22,500.00	25,000.00	22,500.00	
TRIANGLE RADIO READ	1,800.00	1,800.00	1,800.00	1,872.00	1,800.00	
CHARLES HOUSE	8,000.00	8,000.00	8,000.00	11,000.00	11,000.00	
HAW RIVER FESTIVAL	500.00	500.00	500.00	500.00	500.00	
ORANGE CONG IN MISSION	25,600.00	30,600.00	30,600.00	35,600.00	30,600.00	
DISAB AWARENESS CNCL	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	
DAY CARE SERVICES	43,025.00	43,025.00	43,025.00	50,000.00	43,025.00	
COMMUNITY IN SCHOOLS	45,000.00	55,000.00	55,000.00	55,000.00	55,000.00	
OC ALTERNATIVE SENTENC	20,250.00	20,250.00	39,989.00	83,000.00	83,000.00	
MIDDLE SCHOOL PROGRAM	65,000.00	65,000.00	65,000.00	65,000.00	65,000.00	
FREEDOM HOUSE	17,000.00	17,000.00	17,000.00	24,000.00	24,000.00	
ORANGE COMM HOUSING	100,000.00	110,000.00	110,000.00	124,000.00	114,000.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
MENTAL HEALTH ASSOCIAT	2,000.00	2,000.00	47,585.00	47,054.00	39,204.00	
ANIMAL SHELTER	.00	.00	.00	.00	.00	
FRIENDS OF CARRBORO LI	.00	.00	.00	.00	.00	
OPC MENTAL HEALTH	1,294,000.00	1,294,000.00	1,405,947.00	1,430,215.00	1,294,000.00	
HAZ MAT	12,397.96	18,000.00	21,030.00	16,800.00	16,800.00	
RESCUE SERVICES	6,175.17	8,100.00	6,130.84	288,100.00	8,100.00	
EMERGENCY PREPAREDNESS	.00	.00	.00	.00	.00	
WMD TRAINING GRANT	2,309.64	.00	.00	.00	.00	
CERT PROGRAM GRANT	10,200.00	.00	8,000.00	.00	.00	
CITIZENS CORPS GRANT	1,171.81	.00	900.00	.00	.00	
ESL SUMMER SCHOOL	.00	.00	.00	.00	.00	
YMCA CAPITAL CAMPAIGN	.00	.00	.00	.00	.00	
INSTITUTE OF GOVERNMEN	.00	.00	.00	.00	.00	
DAYCARE CAPITAL CAMPAI	.00	.00	.00	.00	.00	
LAFIESTA DEL PUEBLO	.00	.00	.00	.00	.00	
CHATHAM DSPTE SETTLEME	.00	.00	.00	.00	.00	
FAM VIOL PREVENT CNTR	32,718.00	47,400.00	38,291.00	35,000.00	34,400.00	
SHAEFFER HOUSE	165,000.00	165,000.00	.00	.00	.00	
VOLUNTEERS FOR YOUTH	38,000.00	38,000.00	47,000.00	51,000.00	51,000.00	
JUVENILE MEDIATION PRO	.00	.00	.00	.00	.00	
SHAEFFER HOUSE	64,632.00	29,816.00	.00	.00	.00	
JOCCA	.00	.00	.00	.00	.00	
HILLCREST YOUTH SHELTE	7,934.00	10,000.00	10,000.00	10,000.00	10,000.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
FAMILFIRST	18,750.00	.00	.00	.00	.00	
PROJECT TURN AROUND	93,471.00	85,934.00	85,934.00	76,260.00	76,260.00	
RESTORATIVE JUSTICE PR	.00	.00	.00	.00	.00	
OJJ ADMINISTRATION	.00	15,500.00	15,500.00	15,500.00	15,500.00	
MENTORS FOR KIDS	.00	.00	.00	.00	.00	
DISPUTE SETTLEMENT	36,000.00	35,800.00	35,800.00	40,500.00	40,500.00	
JOCCA RESTITUTION	.00	.00	.00	.00	.00	
JOCCA TEEN COURT	.00	.00	.00	.00	.00	
VOL FAMILES WITH CHILD	.00	.00	.00	.00	.00	
OPC FOSTER CARE	.00	.00	.00	.00	.00	
OPC CLINICAL CASE MANA	11,000.00	5,644.00	15,644.00	17,646.00	17,646.00	
DISPUTE SETTLEMENT	.00	.00	.00	.00	.00	
PIEDMONT HEALTH SERVIC	10,750.00	10,750.00	10,750.00	13,000.00	10,750.00	
ALLIANCE OF AIDS SERVI	3,000.00	3,000.00	3,000.00	5,000.00	3,000.00	
ARC OF ORANGE COUNTY	4,000.00	4,000.00	4,000.00	5,040.00	4,000.00	
CHAPEL HILL TRAIN OUTR	.00	.00	.00	.00	.00	
CHILD CARE NETWORKS	.00	.00	.00	.00	.00	
FAMILY COUNSELING SERV	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	
SENIOR CARE OF ORANGE	.00	40,000.00	40,000.00	70,000.00	50,000.00	
OC AMERICAN RED CROSS	.00	.00	.00	.00	.00	
YOUTH CREATING CHANGE	2,500.00	2,500.00	2,500.00	5,000.00	2,500.00	
BEHAVIOUR SKILLS COUNS	10,600.00	12,000.00	12,000.00	.00	.00	
ADOLESCENT PREGNANCY P	.00	.00	.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
PIEDMONT WILDLIFE CENT	20,000.00	20,000.00	20,000.00	35,000.00	20,000.00	
PREVIOUSLY UNFUNDED OR	.00	.00	.00	171,178.00	.00	
GOVERNOR'S CRIME COMMI	10,109.00	9,215.00	9,215.00	7,989.00	7,989.00	
VOL FOR YOUTH - TEEN C	32,000.00	32,000.00	32,000.00	32,000.00	32,000.00	
MENTAL HEALTH REFORM R	.00	44,816.00	.00	.00	.00	
PREVIOUSLY UNFUNDED IN	.00	.00	.00	210,000.00	180,000.00	
BOOMERANG	.00	.00	.00	15,000.00	15,000.00	
BIG BROTHERS/BIG SISTE	.00	.00	.00	15,000.00	5,000.00	
CORNICOPIA HOUSE	.00	.00	.00	6,000.00	2,000.00	
LEAF LIGHT	.00	.00	.00	5,000.00	5,000.00	
SPECIAL OLYMPICS OF OC	.00	.00	.00	5,000.00	5,000.00	
PIEDMONT RC&D	.00	500.00	500.00	500.00	500.00	
RESERVE FOR EMS TRANSP	.00	.00	.00	.00	.00	
RESERVER FOR PENDING S	.00	440,000.00	279,632.00	275,000.00	275,000.00	
MEETING SUPPORT SUPPLI	8,036.44	10,000.00	10,000.00	10,000.00	10,000.00	
EMPLOYEE PAY AND BENEF	.00	51,000.00	51,000.00	.00	.00	
OCJCPC MATCHING FUNDS	15,147.71	10,913.00	16,182.00	23,085.00	23,085.00	
TUITION REFUNDS	10,000.00	8,000.00	13,000.00	10,000.00	10,000.00	
TRIANGLE J WORKSHOPS	.00	.00	.00	.00	.00	
PIEDMONT RC&D	6,881.00	7,000.00	7,000.00	7,000.00	7,000.00	
RT REGIONAL PARTNERSHI	8,044.00	10,000.00	10,000.00	18,145.00	10,000.00	
FOREST SERVICE	39,277.77	53,780.00	53,780.00	58,425.00	58,425.00	
MEDICAL EXAMINER	31,325.00	30,000.00	30,000.00	32,000.00	32,000.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
LAKE ORANGE	1,490.00	1,500.00	1,500.00	1,500.00	1,500.00	
MERIT ADJUSTMENT	.00	.00	.00	.00	.00	
RETIREE HEALTH	692,031.80	740,000.00	740,000.00	798,200.00	798,200.00	
EMPLOYEE DEVELOPMENT	76,730.57	63,000.00	84,138.71	63,000.00	63,000.00	
SAVINGS FROM HIRING FR	.00	.00	.00	.00	.00	
RECRUITMENT/SELECTION	10,671.36	.00	9,000.00	.00	.00	
CONTINGENCY	.00	35,000.00	7,029.00	35,000.00	35,000.00	
SALARY - COST OF LIVIN	.00	.00	.00	979,030.00	979,030.00	
BOND COMMITTEE	23.98	.00	.00	.00	.00	
INCENTIVES PROGRAM	.00	.00	.00	.00	.00	
MISCELLANEOUS	-200.00	12,500.00	5,000.00	25,000.00	25,000.00	
REPORT TO PEOPLE	.00	.00	.00	.00	.00	
CABLE TV SHOW	2,053.44	1,200.00	1,200.00	.00	.00	
YOUTH SERVICES	17,702.58	10,000.00	18,000.00	10,000.00	10,000.00	
TASK FORCE	111.00	.00	.00	.00	.00	
JORDAN LAKE WATER	.00	.00	.00	.00	.00	
COUNTY GOVERNMENT WEEK	716.25	750.00	750.00	750.00	750.00	
YOUTH VOICES	345.67	1,500.00	1,500.00	1,500.00	1,500.00	
SIGNAGE	.00	.00	.00	.00	.00	
250TH ANNIVERSARY	416.00	.00	.00	.00	.00	
DRUG TESTING	7,272.56	7,500.00	7,888.76	7,500.00	7,500.00	
RESERVE FOR BOCC ACTIO	.00	.00	.00	.00	.00	
EMERGENCY WATERSHED PR	.00	.00	.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
PUB SAFETY COMMUNICA S	4,093.00	.00	2,046.50	.00	.00	
SHEARON HARRIS INITIAT	.00	.00	.00	.00	.00	
IN RANGE SALARY ADJUST	.00	613,847.00	.00	389,868.00	389,868.00	
PAY PLAN EQUITY RETENT	.00	25,000.00	25,000.00	25,000.00	25,000.00	
STUDENT GEN & IMPACT F	.00	.00	.00	.00	.00	
CABLE CASTING COMM MEE	35,472.39	55,000.00	59,506.39	45,000.00	45,000.00	
MERITORIOUS SERVICE AW	.00	.00	.00	.00	.00	
TRIANGLE J DUES	36,694.00	20,117.00	20,117.00	20,117.00	20,117.00	
TAX BILL INSERTS	3,363.10	7,000.00	7,200.00	7,000.00	7,000.00	
FIRE SAFETY PROTECTION	.00	.00	.00	.00	.00	
ORGANIZ ASSESSMENT STU	.00	.00	.00	.00	.00	
CLASS & PAY STUDY	.00	.00	.00	.00	.00	
CHILD CARE SCHOLARSHIP	.00	.00	.00	.00	.00	
FAIRVIEW COMM POLICING	14,369.29	12,000.00	12,000.00	14,500.00	14,500.00	
NORTH HUMAN SVS COMPUT	.00	.00	.00	.00	.00	
IOG CIVICS EDUCATION I	.00	1,250.00	1,250.00	.00	.00	
SCHOOL COLLAB CONSULTA	3,107.93	1,300.00	1,300.00	1,300.00	1,300.00	
TJCOG DUES	.00	.00	.00	.00	.00	
DISABILITY AWARENESS C	.00	.00	.00	.00	.00	
CAPE FEAR RIVER ASSEMB	3,820.00	3,916.00	3,916.00	3,916.00	3,916.00	
ROGERS RD WATERLINE HO	.00	.00	.00	.00	.00	
OWASA FEES	5,374.00	.00	2,880.00	2,880.00	2,880.00	
ROGERS RD WATERLINE GR	.00	.00	.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
BLACKWOOD HOUSE OPERAT	15,584.97	10,000.00	13,375.00	10,000.00	10,000.00	
CATE PROPERTY OPERATIO	5,745.00	7,500.00	8,455.00	7,500.00	7,500.00	
DROUGHT RELATED EXPEND	.00	.00	.00	.00	.00	
FAIRVIEW CENTER EQUIPM	272.35	.00	272.35	.00	.00	
NATURAL DISASTER EXPEN	.00	.00	.00	.00	.00	
HEALTH INSURANCE INCRE	.00	361,024.00	.00	375,000.00	375,000.00	
HOUSING WAGE RESERVE	.00	.00	.00	.00	.00	
HUMAN SERVICES FORUM	6,132.53	6,300.00	6,300.00	6,300.00	6,300.00	
RURAL PLANNING ORGANIZ	.00	7,000.00	13,000.00	7,567.00	7,567.00	
UNIFIED DEVELOPMENT OR	.00	.00	.00	.00	.00	
COMMUNICATION TOWERS S	.00	.00	5,000.00	15,000.00	15,000.00	
RESERVE FOR CARRBORO C	.00	.00	.00	.00	.00	
UPPER NEUSE RIVER BASI	9,105.00	10,105.00	9,105.00	10,948.00	10,948.00	
MISC NON DEPARTMENTAL	.00	-1,700,000.00	-970,854.00	-1,000,000.00	-1,000,000.00	
DOMESTIC PARTNER BENEF	.00	.00	.00	.00	.00	
RESERVE FOR NEW POSITI	.00	.00	.00	.00	.00	
JORDAN LAKE WATER STOR	2,226.82	2,500.00	2,500.00	2,500.00	2,500.00	
3R FEE FOR COUNTY PROP	1,641.00	1,650.00	1,650.00	2,000.00	2,000.00	
STORMWATER FEES FOR CO	9,945.00	10,000.00	10,000.00	10,000.00	10,000.00	
401 K PLAN ENHANCEMENT	.00	86,320.00	.00	.00	.00	
HILLS/ORANGE STRATEGIC	.00	25,000.00	25,000.00	25,000.00	.00	
RESERVE FOR CHILD CARE	.00	.00	.00	.00	.00	
CABLE FRANCHISE NEGOTI	6,219.90	1,000.00	1,000.00	1,000.00	1,000.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
METROPOLITAN PLANNING	.00	.00	.00	1,000.00	.00	
FIRE AND RESCUE STRATE	.00	25,000.00	25,000.00	.00	.00	
OCS DISTRICT TAX	.00	.00	.00	.00	.00	
A HELPING HAND	.00	5,000.00	5,000.00	5,000.00	5,000.00	
GREENHOUSE GAS EMISSIO	.00	.00	45,000.00	.00	.00	
ENERGY CONSERVATION TE	.00	.00	.00	.00	.00	
RESERVE FOR WATER RESO	.00	.00	.00	75,000.00	75,000.00	
RESERVE FOR OPENING OF	.00	.00	.00	66,050.00	66,050.00	
PARTNERSHIP TO END HOM	.00	18,000.00	55,000.00	18,000.00	18,000.00	
RESERVE FOR COURT OPER	.00	.00	.00	400,000.00	400,000.00	
RESERVE FOR DOWNTOWN C	.00	.00	.00	150,000.00	150,000.00	
RESERVE FOR FAIR FUND	.00	.00	.00	.00	800,000.00	
RSV4 FIRE&RESCUE STUDY	.00	.00	.00	100,000.00	100,000.00	
MISC BUDGET REDUCTIONS	.00	.00	-161,750.00	.00	.00	
RSV 4 CUSTODIAL STRATE	.00	.00	.00	50,000.00	50,000.00	
AMERICORP	.00	5,000.00	5,000.00	.00	.00	
HUMAN SVS AUTOMATION I	.00	55,200.00	41,700.00	.00	.00	
CAPITAL UNDER $250	32,887.45	33,241.00	26,863.81	38,472.00	29,472.00	
BOOKS	121,397.35	121,097.00	139,237.27	132,130.00	132,130.00	
PERIODICALS	15,565.23	15,975.00	16,125.00	16,475.00	16,475.00	
AUDIOVISUALS	5,619.03	4,642.00	4,889.52	4,642.00	4,642.00	
MICROFILMS	.00	2,800.00	2,800.00	2,800.00	2,800.00	
NON-BOOK MATERIAL	4,845.34	7,180.00	7,680.00	7,180.00	7,180.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
REGIONAL LIBRARY	13,607.13	.00	.00	.00	.00	
BOOK BINDING	.00	.00	.00	.00	.00	
BOOK PROCESSING	11,686.09	9,212.00	12,777.25	10,012.00	10,012.00	
MEDICAID	3,548,847.81	4,024,800.00	4,024,800.00	4,024,800.00	4,024,800.00	
SPECIAL ASST TO ADULTS	683,434.50	675,180.00	675,180.00	720,564.00	720,564.00	
TANF CNTY INITIATED	.00	1,000.00	1,000.00	1,000.00	1,000.00	
MEDICAL SERVICES	87,383.06	80,000.00	80,000.00	95,000.00	95,000.00	
TANF EMERG ASSISTANCE	116,911.12	110,000.00	135,000.00	110,000.00	110,000.00	
FOOD STAMPS EMP TRNG	5,100.00	5,000.00	5,000.00	7,000.00	7,000.00	
TITLE XIX TRANSPORTATI	.00	.00	.00	.00	.00	
CRISIS INTERVENTION	194,163.62	135,035.00	224,621.00	135,035.00	135,035.00	
AID TO BLIND	8,636.72	9,764.00	9,764.00	9,881.00	9,881.00	
EMS ASSISTANCE PROGRAM	7,506.63	.00	.00	.00	.00	
CHIPS RESERVE	.00	1,000.00	1,000.00	1,000.00	1,000.00	
SCHOOL COLLABORATION I	.00	.00	.00	.00	.00	
CONSTRUCTION MANAGEMEN	.00	100,000.00	100,000.00	100,000.00	100,000.00	
PROGRAM PAYMENTS	68,397.10	91,935.00	102,894.00	103,510.00	103,510.00	
CHILD DAY CARE	3,638,769.80	3,676,966.00	3,777,641.00	3,610,324.00	3,610,324.00	
ADULT DAY CARE	6,813.00	6,665.00	6,665.00	12,000.00	12,000.00	
COUNTY DAY CARE	98,984.55	.00	51,938.00	50,000.00	50,000.00	
GENERAL ASSISTANCE	119,054.00	112,000.00	189,865.00	130,000.00	130,000.00	
GEN ASSISTANCE	.00	.00	.00	.00	.00	
GEN ASSIST UTILITY DEP	126.80	6,000.00	6,000.00	6,000.00	6,000.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
FOSTER CARE	.00	.00	.00	.00	.00	
FSTR CARE BOARD	680,270.29	720,000.00	777,226.00	750,000.00	750,000.00	
ADOPTION	129,852.97	145,000.00	145,000.00	150,000.00	150,000.00	
ADOPTION VNDR PMTS	53,032.70	55,000.00	55,000.00	57,047.00	57,047.00	
ADOPTION 100% COUNTY	.00	.00	.00	.00	.00	
PSYCHOLOGICAL	24,399.99	25,000.00	22,695.00	25,000.00	25,000.00	
IV-E WAIVER SERVICES	.00	.00	.00	84,000.00	84,000.00	
NC HELPING NEIGHBORS F	.00	.00	7,424.00	.00	.00	
COUNTY SOCIAL SERVICES	4,410.93	4,000.00	4,000.00	4,000.00	4,000.00	
DEMENTIA EDUCATION PRO	8,326.36	.00	.00	.00	.00	
HEALTH PROMOTION	.00	.00	.00	2,063.00	2,063.00	
FRAIL ELDERLY	2,768.33	.00	7,790.00	.00	.00	
RSVP VOL MEALS	.00	.00	.00	.00	.00	
RSVP VOL INSURANCE	2,463.00	2,463.00	2,463.00	3,150.00	3,150.00	
RSVP VOL OTHER	6,674.73	7,313.00	8,711.00	7,313.00	7,313.00	
RSVP VOL TRANSPORT	6,384.85	5,741.00	6,142.00	5,741.00	5,741.00	
RSVP VOL MILEAGE	.00	.00	.00	.00	.00	
VOLUNTEER TRAINING	211.90	300.00	300.00	300.00	300.00	
VOLUNTEER SUPPLIES	55.36	300.00	22.00	300.00	300.00	
VOLUNTEER CONTRACT SER	377.00	600.00	242.00	600.00	600.00	
VOLUNTEER PROGRAM	.00	.00	.00	1,100.00	1,100.00	
EMPOWERMENT - HOMEOWNE	.00	.00	.00	13,545.00	13,545.00	
COMMISSION FOR WOMEN	3,144.26	5,000.00	5,000.00	5,000.00	5,000.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
YOUTH SUMMITT	2,200.00	.00	.00	.00	.00	
CIVIL RIGHTS SUMMITT	.00	.00	.00	.00	.00	
PARTNERSHIP GRANT	19,641.04	.00	59,298.68	10,000.00	10,000.00	
LITTLE RIVER PARK OPER	.00	.00	.00	.00	.00	
HUMAN RELATIONS COMMIS	4,589.24	5,000.00	5,000.00	5,000.00	5,000.00	
HUD TRAINING	2,428.70	17,000.00	43,570.00	17,900.00	17,900.00	
HUD OUTREACH & EDUCATI	.00	.00	.00	.00	.00	
EQUIPMENT	253,675.78	28,018.00	141,057.91	70,577.00	34,693.00	
IT EQUIPMENT	116,293.85	14,610.00	127,098.50	64,365.00	29,365.00	
SOFTWARE	.00	.00	.00	.00	.00	
FURNISHINGS	66,510.68	7,800.00	40,272.36	80,905.00	48,710.00	
VEHICLES	48,549.62	.00	11,000.00	34,500.00	34,500.00	
WEAPONS	.00	.00	.00	.00	.00	
BUILDING IMPROVEMNTS	20,044.60	.00	9,404.60	33,000.00	20,000.00	
CLERK OF COURT CAPITAL	1,991.85	.00	.00	.00	.00	
DISTRICT COURT CAPITAL	200.98	.00	200.98	.00	.00	
DISTRICT ATTORNEY CAPI	.00	.00	.00	.00	.00	
PUBLIC DEFENDER CAPITA	592.25	.00	442.00	.00	.00	
SUPERIOR COURT JUDGE C	3,451.00	.00	.00	.00	.00	
JAIL IMPROVEMENTS	.00	.00	.00	.00	.00	
MOVING EXPENSES	.00	.00	8,000.00	.00	.00	
RESERVE	.00	50,000.00	.00	.00	.00	
UNALLOCATED	.00	.00	-1,356.00	16,570.00	16,570.00	

PROJECTION: 20071 2006-2007 BUDGET

FOR PERIOD 12

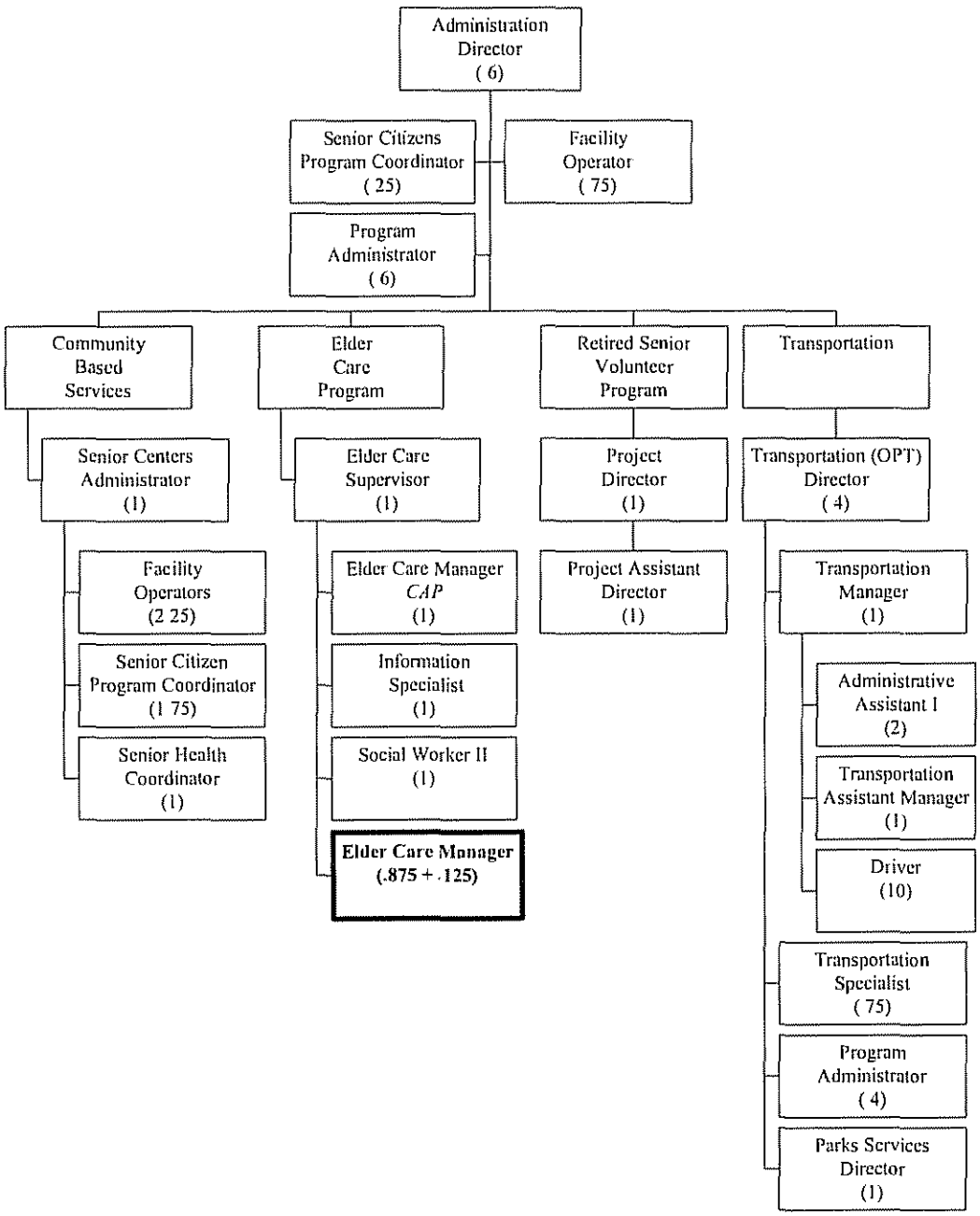
ACCOUNTS FOR: GENERAL FUND	2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
PRINCIPAL ON SCHOOL BO	5,974,502.00	10,734,136.00	10,734,136.00	7,315,660.00	7,315,660.00	
INTEREST ON SCHOOL BON	4,602,533.50	.00	.00	5,075,727.00	5,075,727.00	
SCHOOL BOND SVS CHARGE	.00	.00	.00	.00	.00	
PRINCIPAL ON COUNTY BO	940,498.00	1,533,570.00	1,483,570.00	1,394,308.00	1,394,308.00	
INTEREST ON COUNTY BON	1,042,519.00	1,671,485.00	1,671,485.00	1,212,661.00	1,212,661.00	
PRIN PRIVATE PLACEMENT	3,086,645.21	3,140,673.00	3,140,673.00	3,682,859.00	3,682,859.00	
INT PRIVATE PLACEMENT	1,072,157.87	821,255.00	821,255.00	1,525,322.00	1,525,322.00	
PRIN PRIVATE PLACEMENT	823,401.91	1,222,005.00	1,222,005.00	2,154,902.00	2,154,902.00	
INT PRIVATE PLACEMENT	172,169.12	588,651.00	588,651.00	1,017,804.00	1,017,804.00	
CHANGE CENTRAL STORES	.00	.00	.00	.00	.00	
TRANS TO GRANT PROJECT	25,248.00	71,930.00	71,930.00	80,661.00	80,661.00	
TRANS TO COMMUN DEVEL	.00	.00	.00	.00	.00	
TRANS TO SCHOOL CAP RE	.00	.00	.00	.00	.00	
TRANS TO REVALUATION	155,611.00	85,000.00	50,000.00	50,000.00	50,000.00	
TRANS TO ADOP ENHANCE	.00	.00	.00	.00	.00	
TRANS TO CO CAPITAL PR	837,465.00	2,937,364.00	2,937,364.00	2,770,374.00	2,770,374.00	
TRANS TO AFFORD HOUSE	254,000.00	270,360.00	270,360.00	270,360.00	270,360.00	
TRANS TO SCHOOL CAPITA	2,385,864.00	4,444,072.00	4,444,072.00	4,155,562.00	4,155,562.00	
TRANS TO EFLAND SEWER	80,000.00	85,000.00	85,000.00	100,000.00	100,000.00	
TRANSFER TO SPORTSPLEX	.00	.00	163,435.00	700,000.00	700,000.00	
TRANSFER TO SOLID WAST	.00	.00	.00	.00	.00	
TRANSFER TO OC JUSTICE	11,520.00	11,520.00	11,520.00	11,500.00	11,500.00	
TRANSFER TO 4H FUND	.00	.00	.00	.00	.00	

PROJECTION: 20071 2006-2007 BUDGET

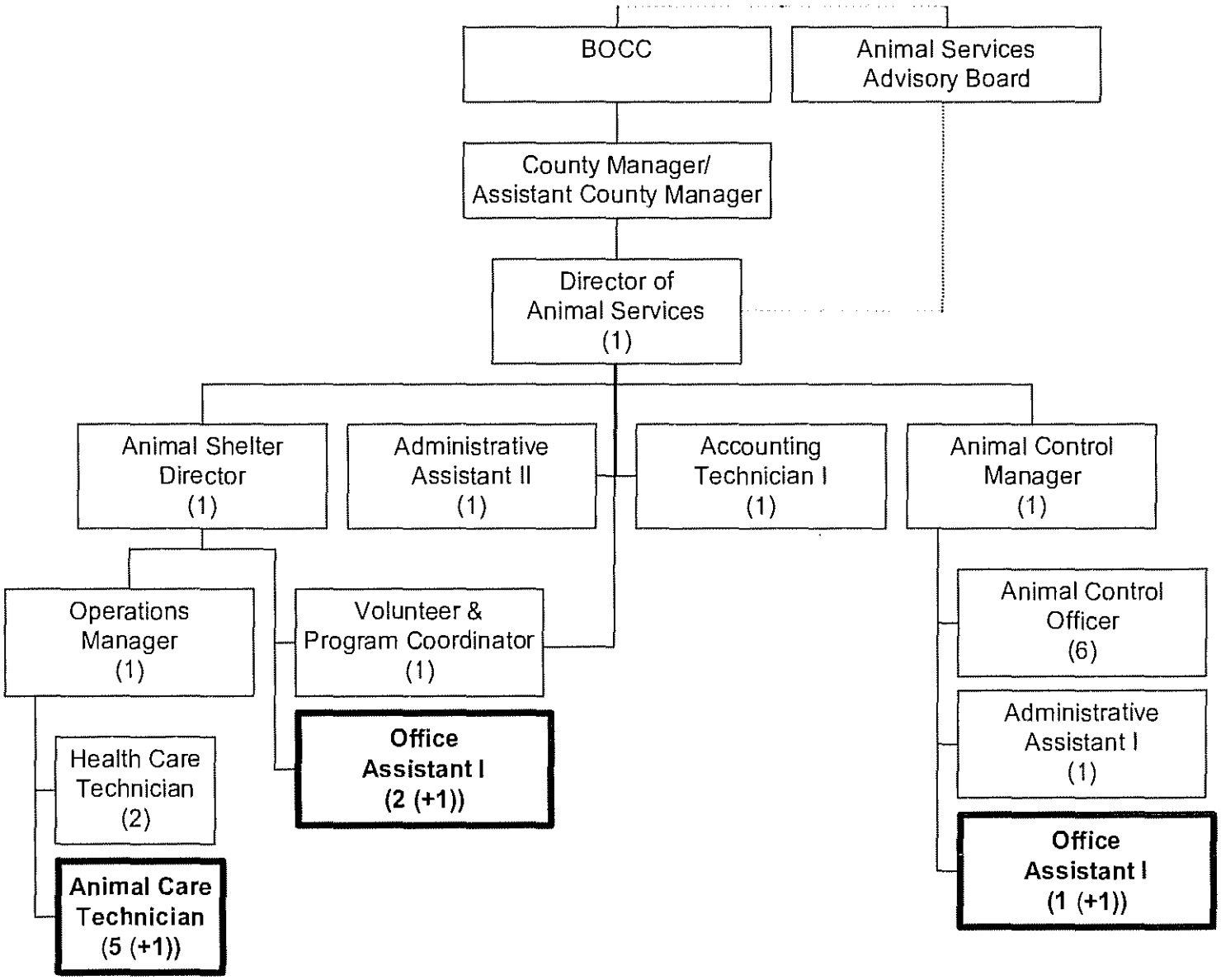
FOR PERIOD 12

ACCOUNTS FOR: GENERAL FUND	2005 ACTUAL	2006 ORIG BUD	2006 REVISED BUD	2007 REQUEST	2007 RECOMMEND	COMMENT
OTHER	48,753,768.00	52,273,054.00	52,273,054.00	58,477,904.00	56,195,244.00	
TOTAL GENERAL FUND	136,651,617.07	149,856,874.00	151,652,047.43	167,768,331.31	164,680,207.00	
GRAND TOTAL	136,651,617.07	149,856,874.00	151,652,047.43	167,768,331.31	164,680,207.00	

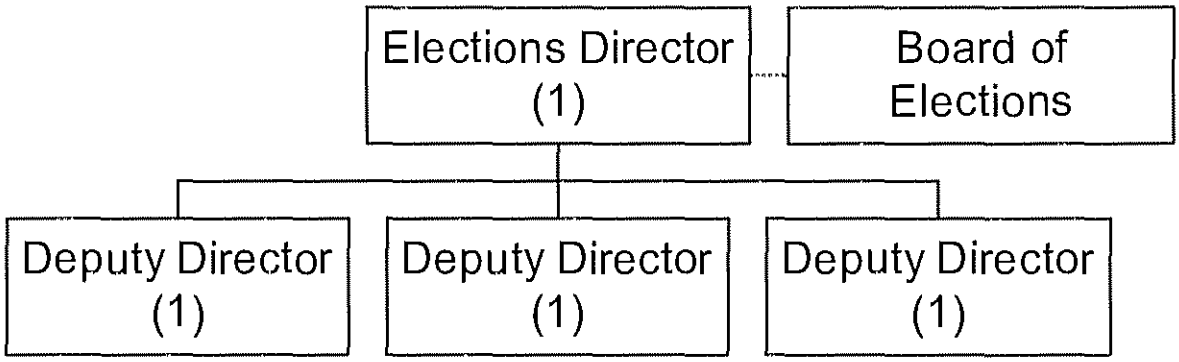
Aging and Transportation



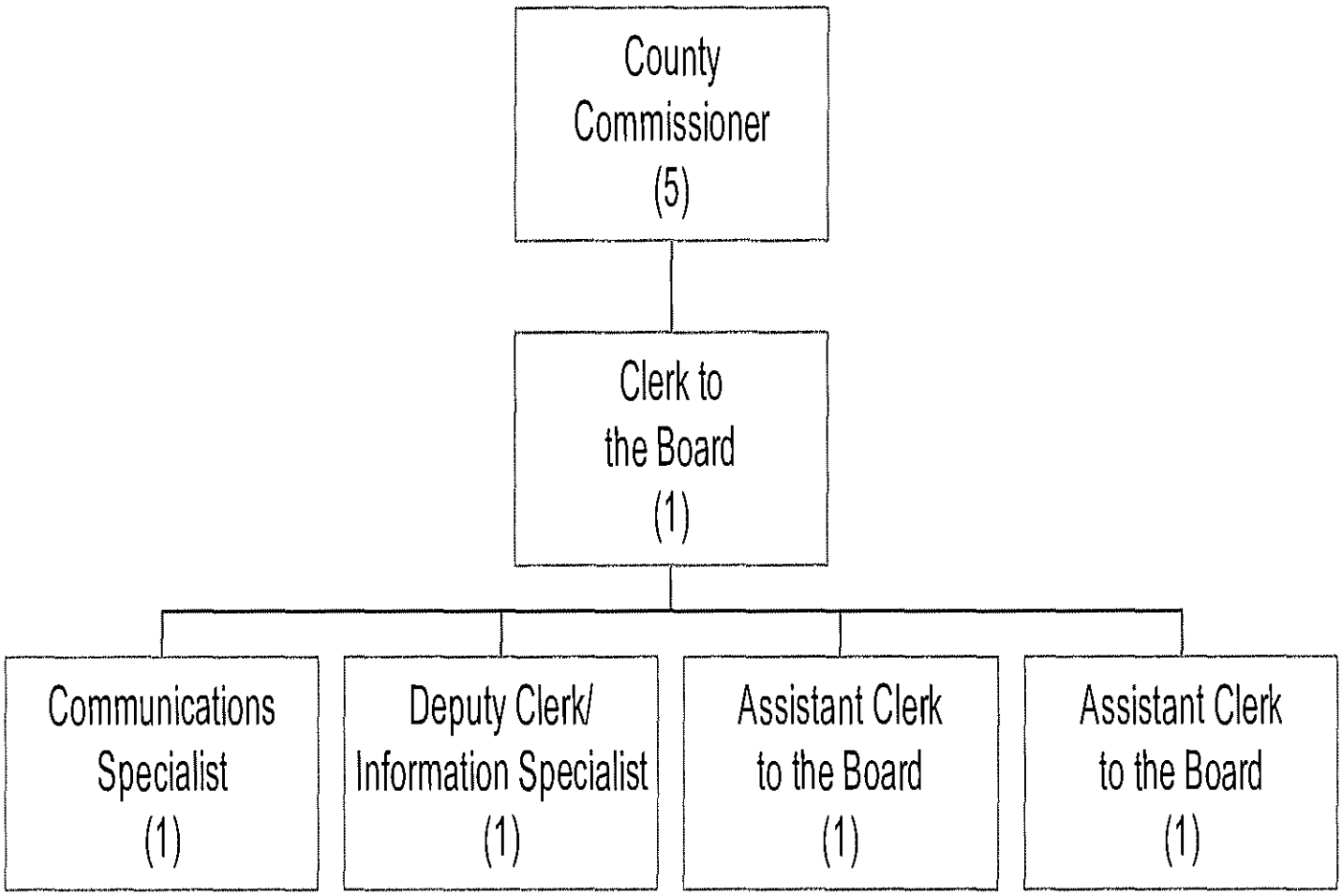
Animal Services Department



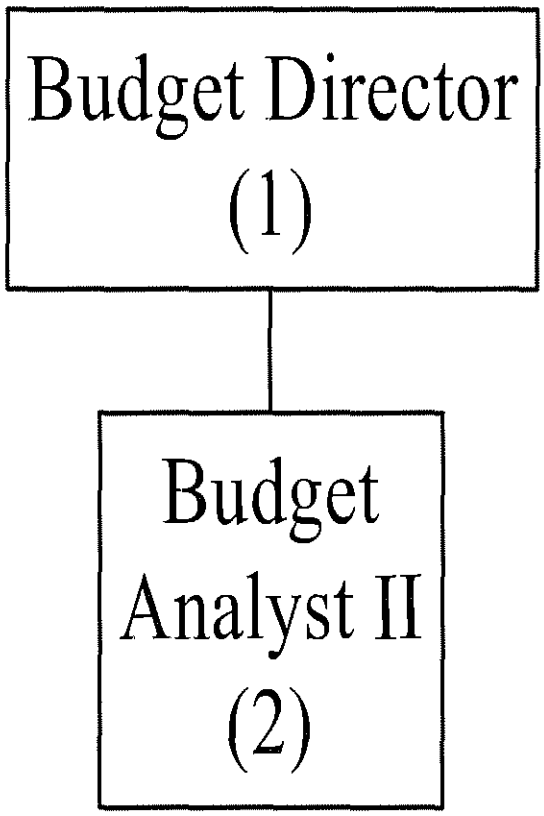
Board of Elections



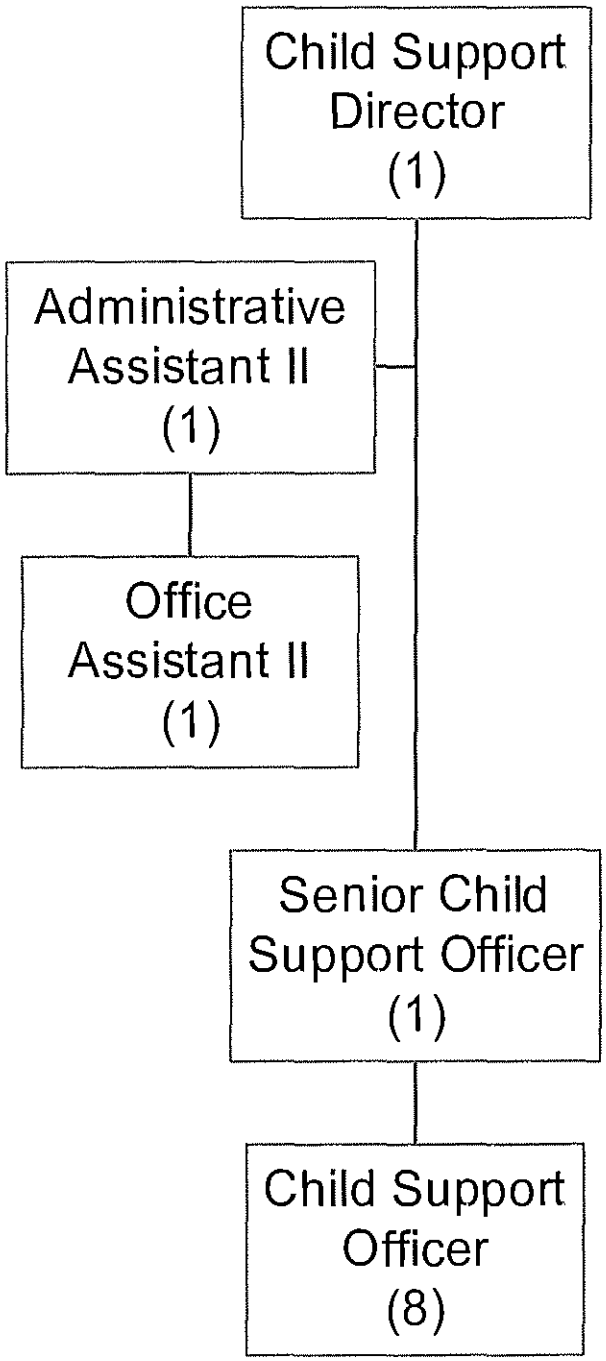
Board of County Commissioners Office



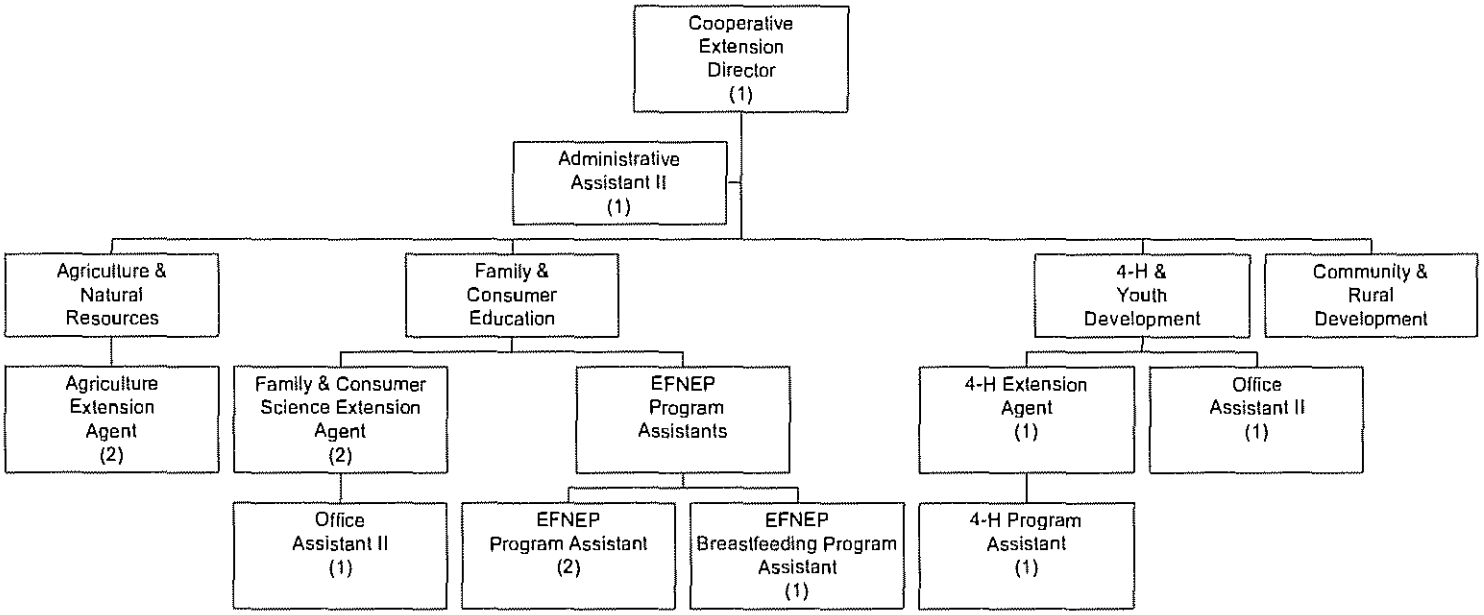
Budget Office



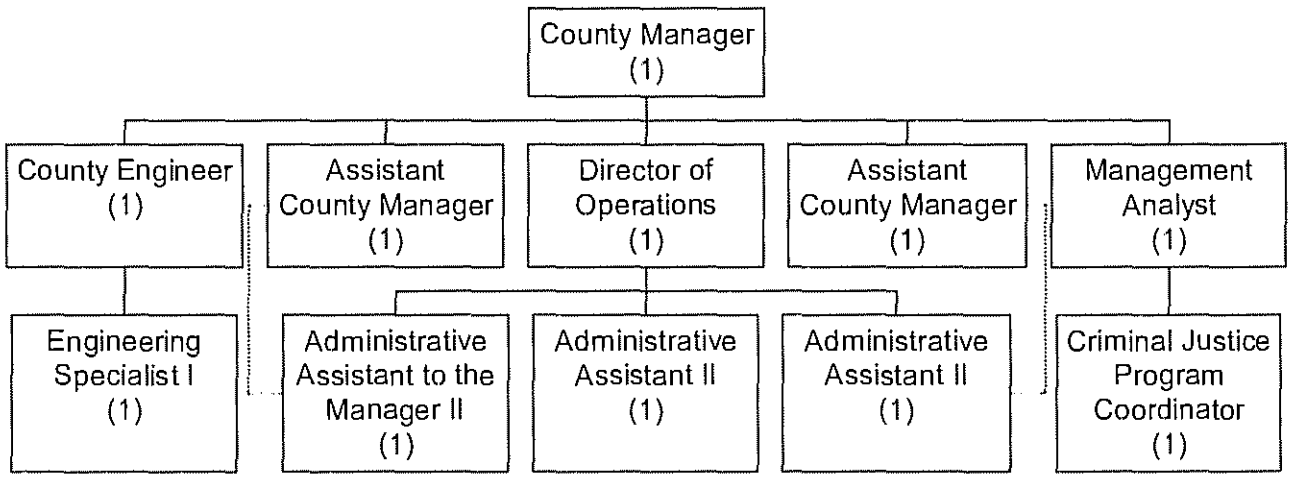
Child Support Enforcement



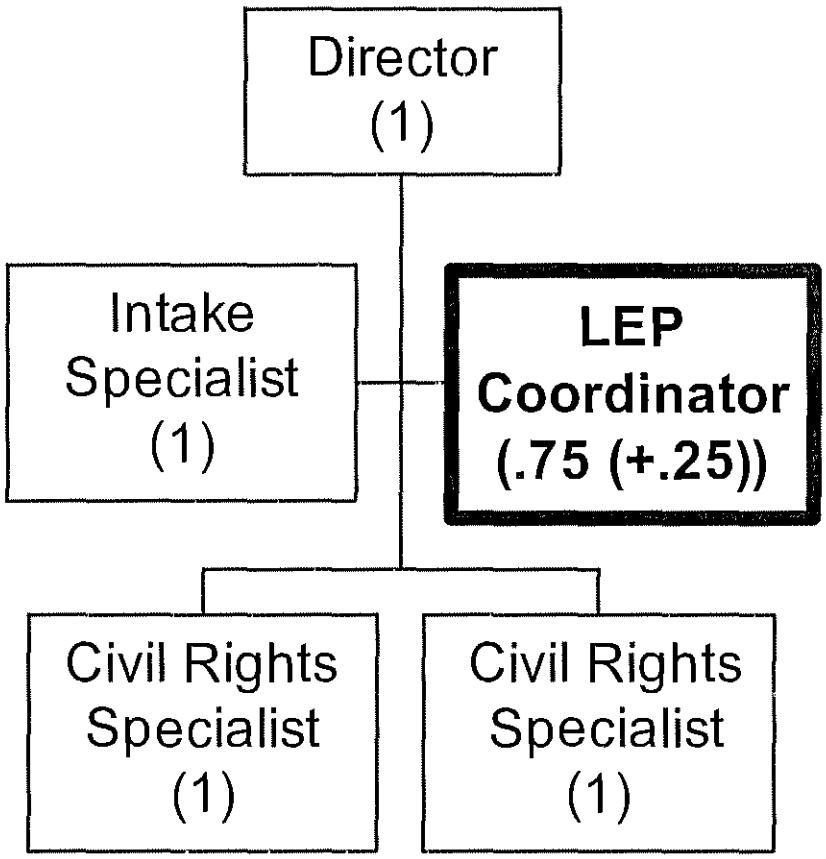
Cooperative Extension Service



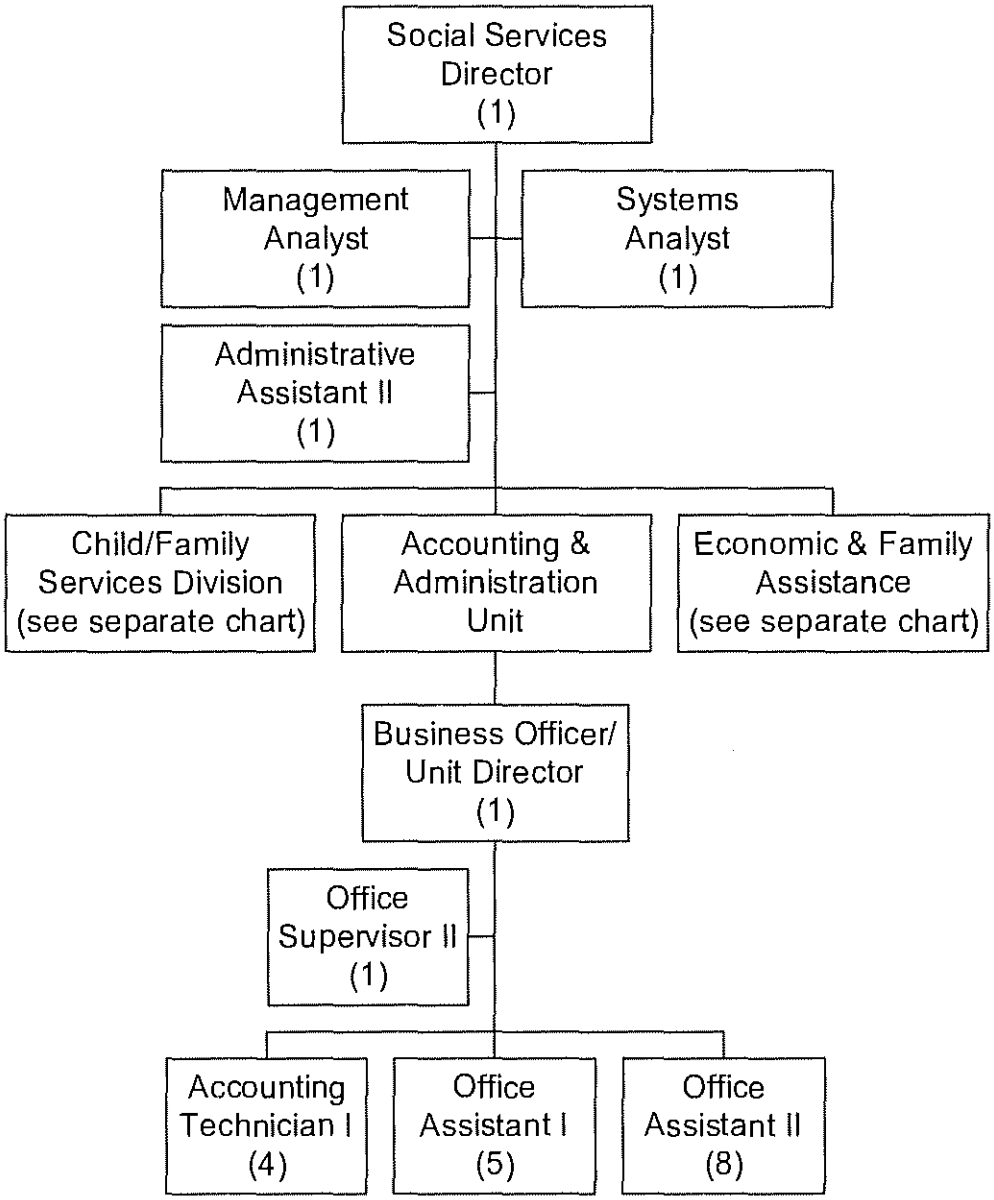
County Manager's Office



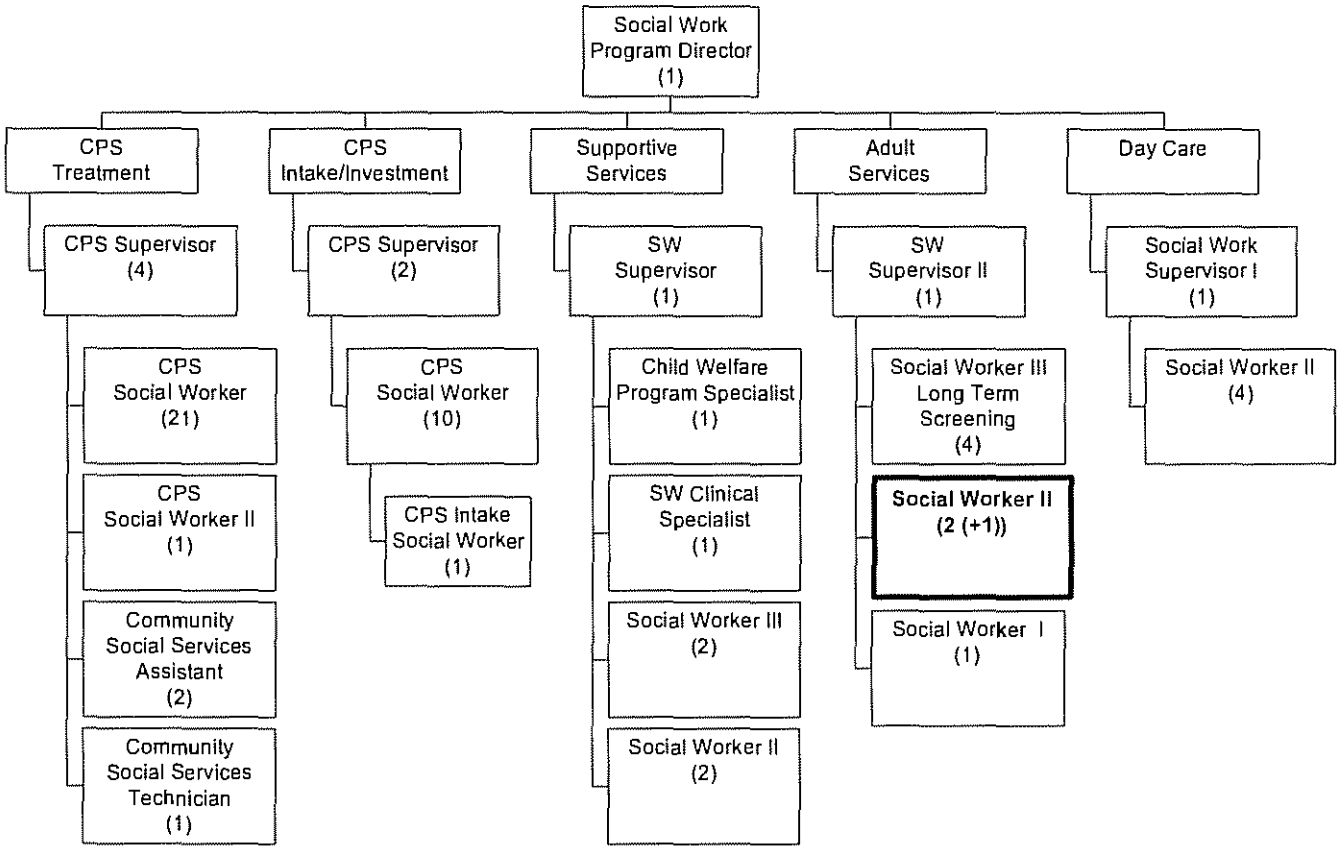
Department of Human Rights and Relations



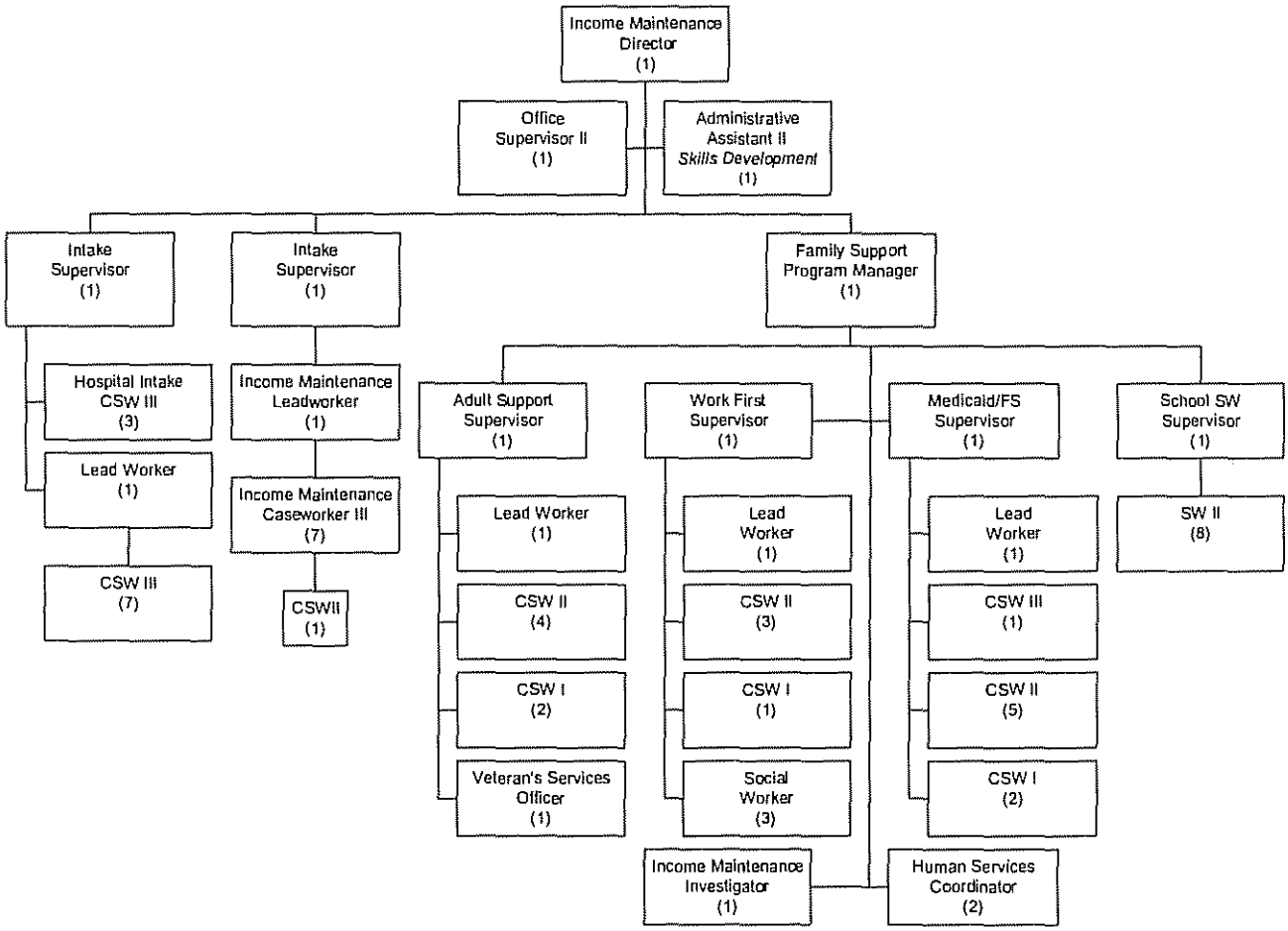
Department of Social Services – Administration



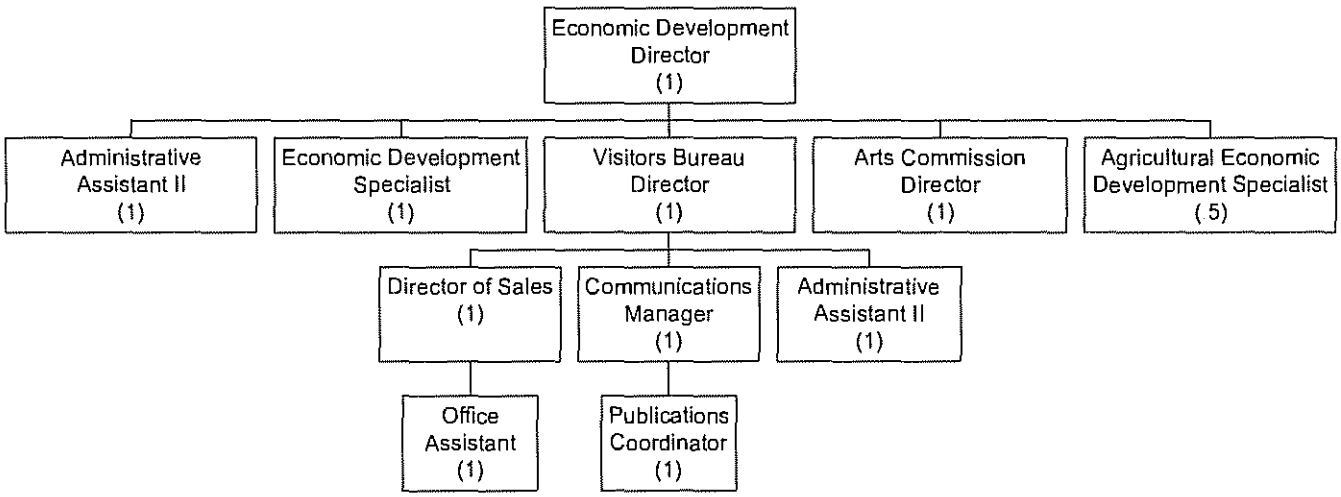
Department of Social Services – Children/Family Services



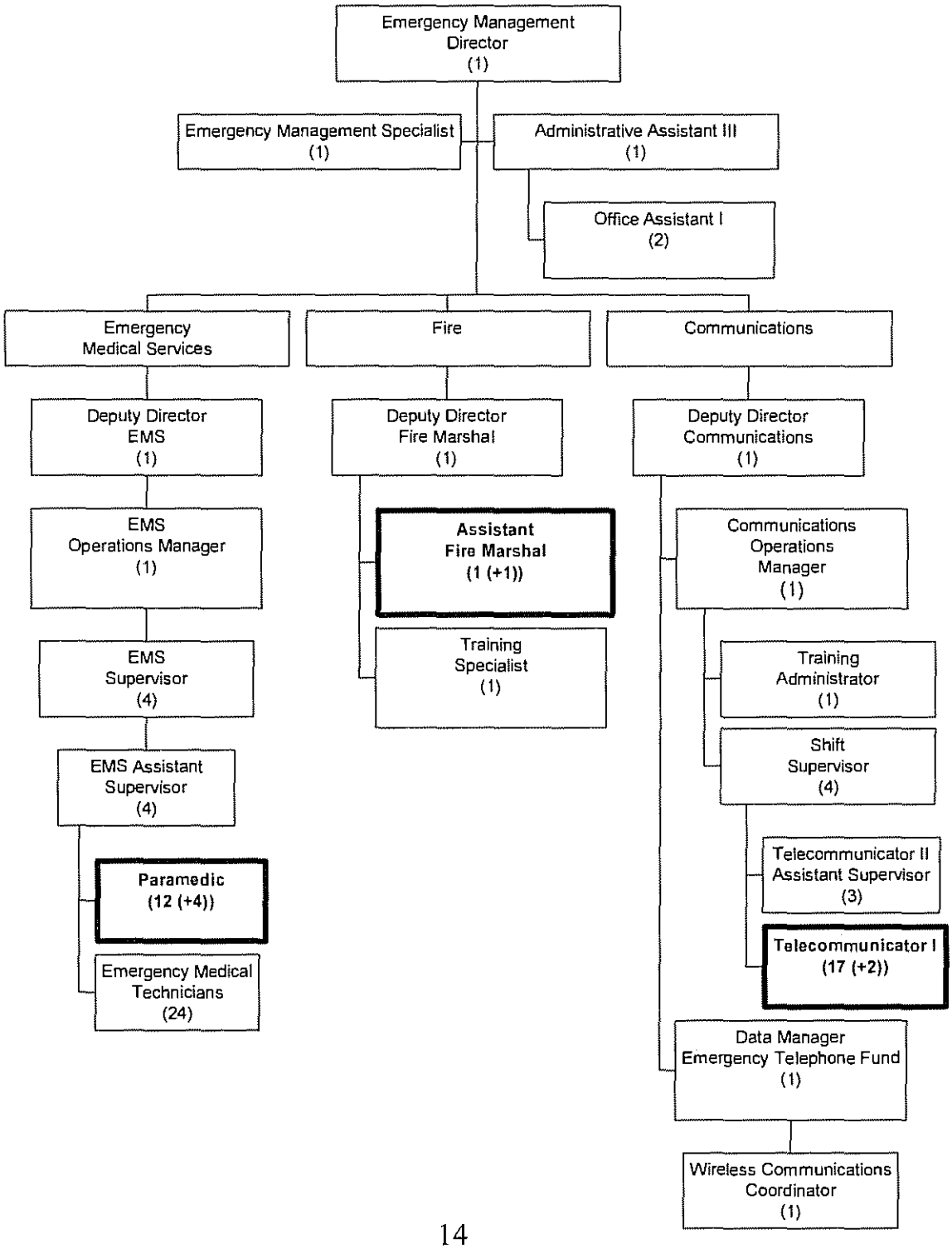
Department of Social Services – Economic & Family Assistance



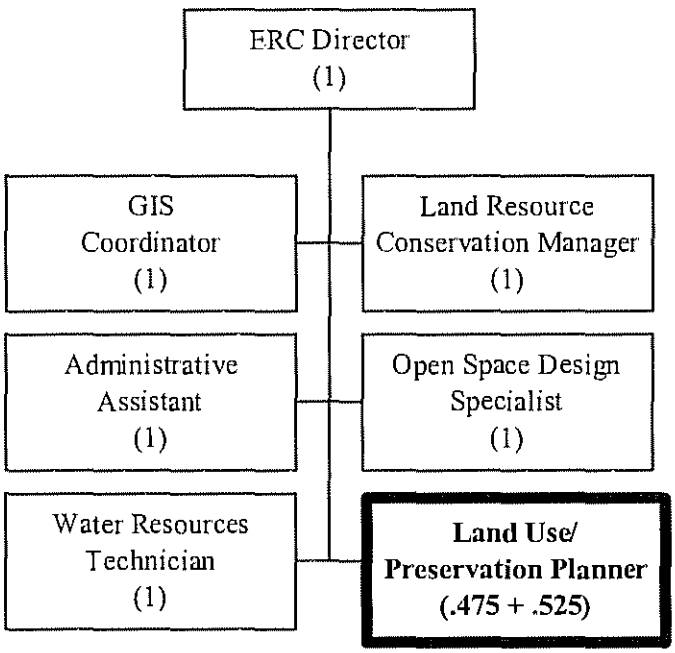
Economic Development (Including Arts Commission & Visitors Bureau)



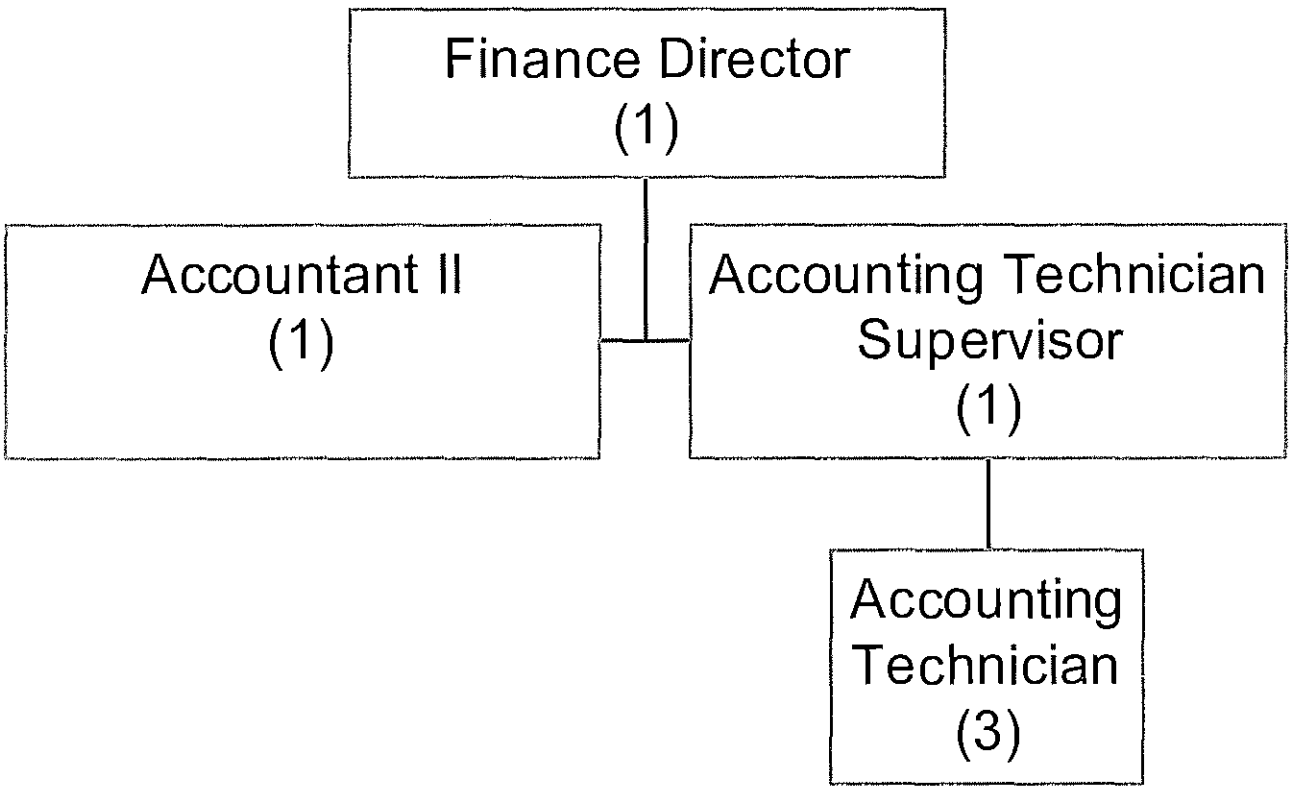
Emergency Management Services



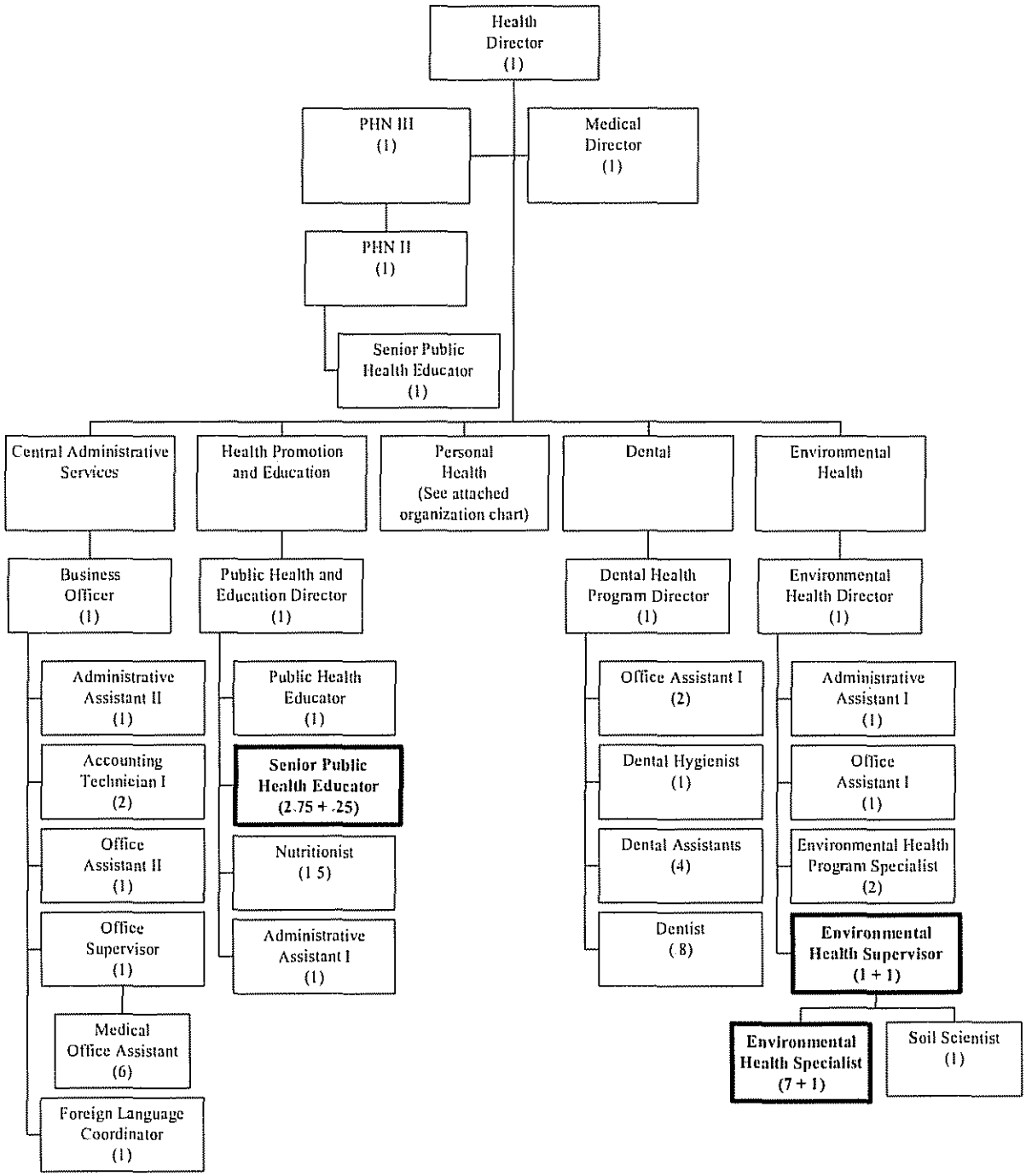
Environment and Resource Conservation



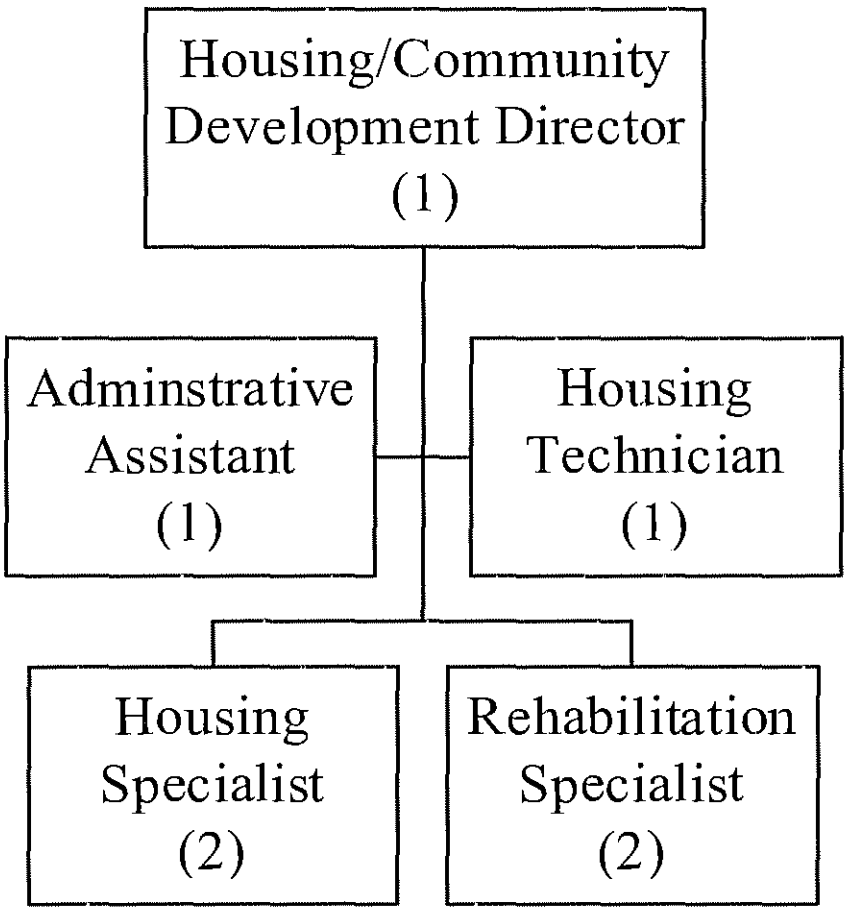
Finance Department



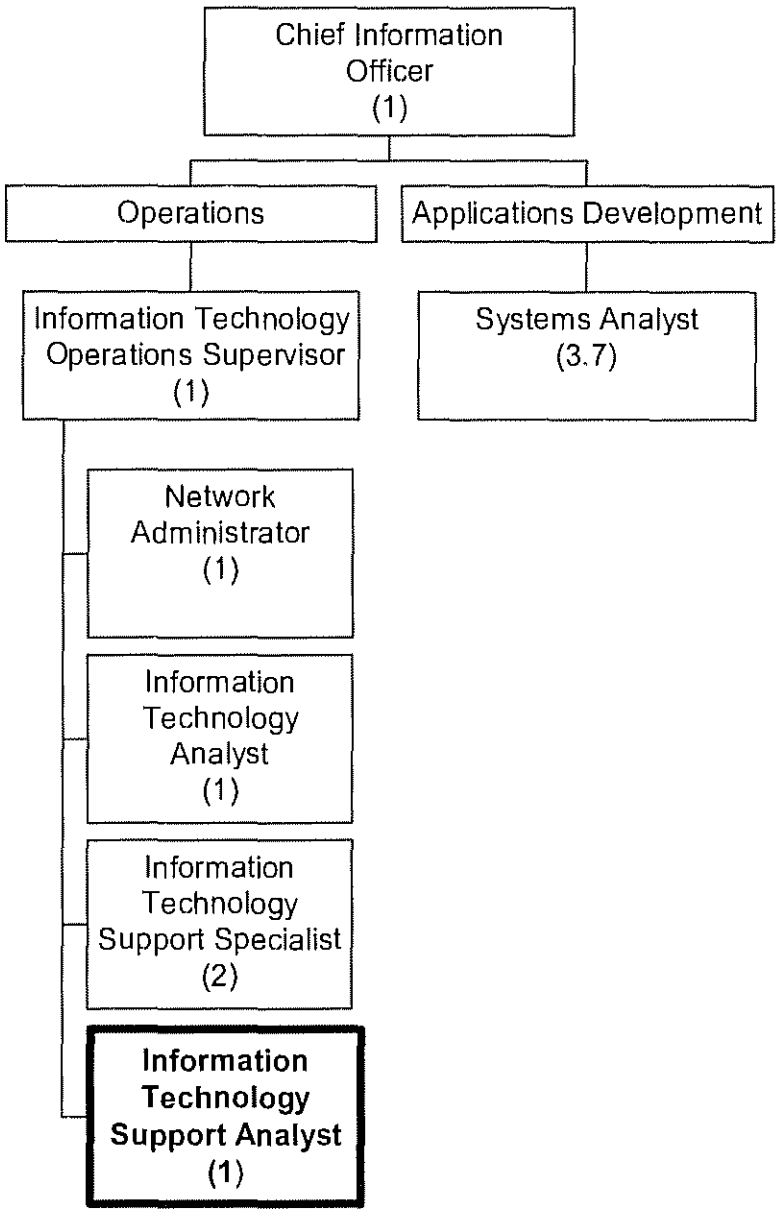
Health Department



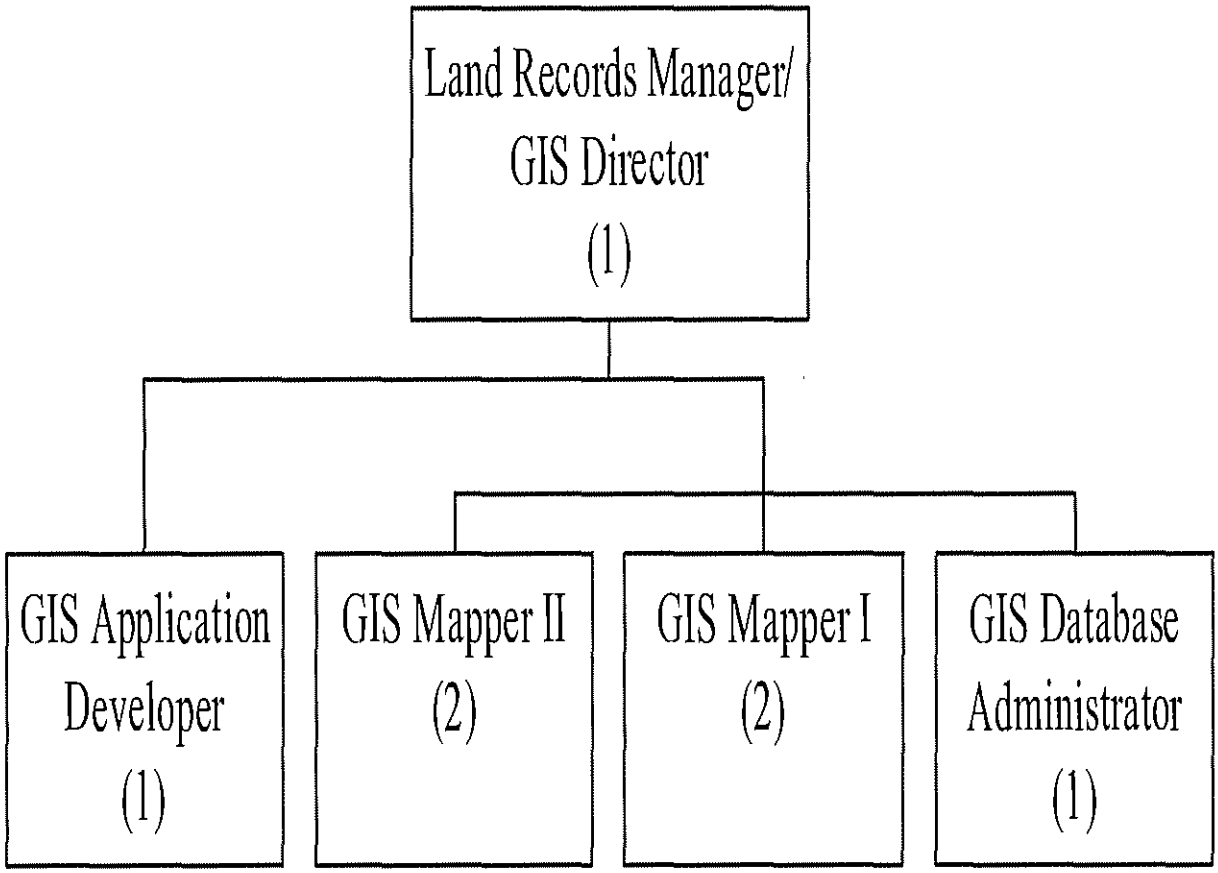
Housing & Community Development



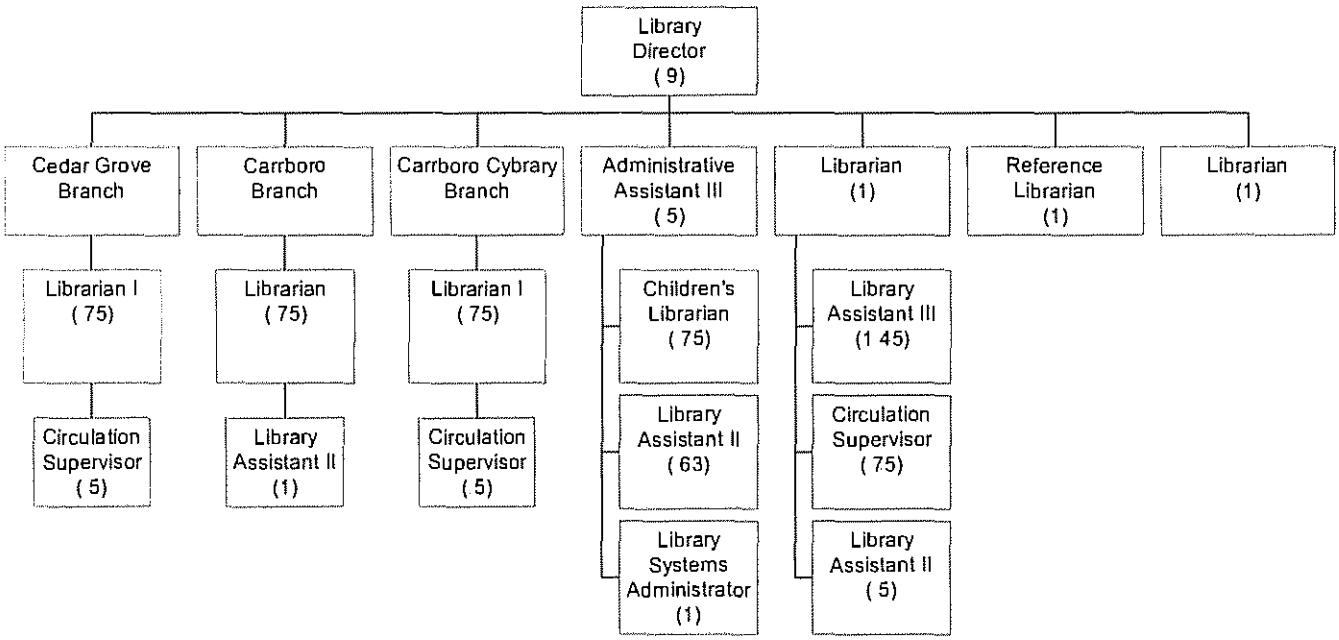
Information Technologies



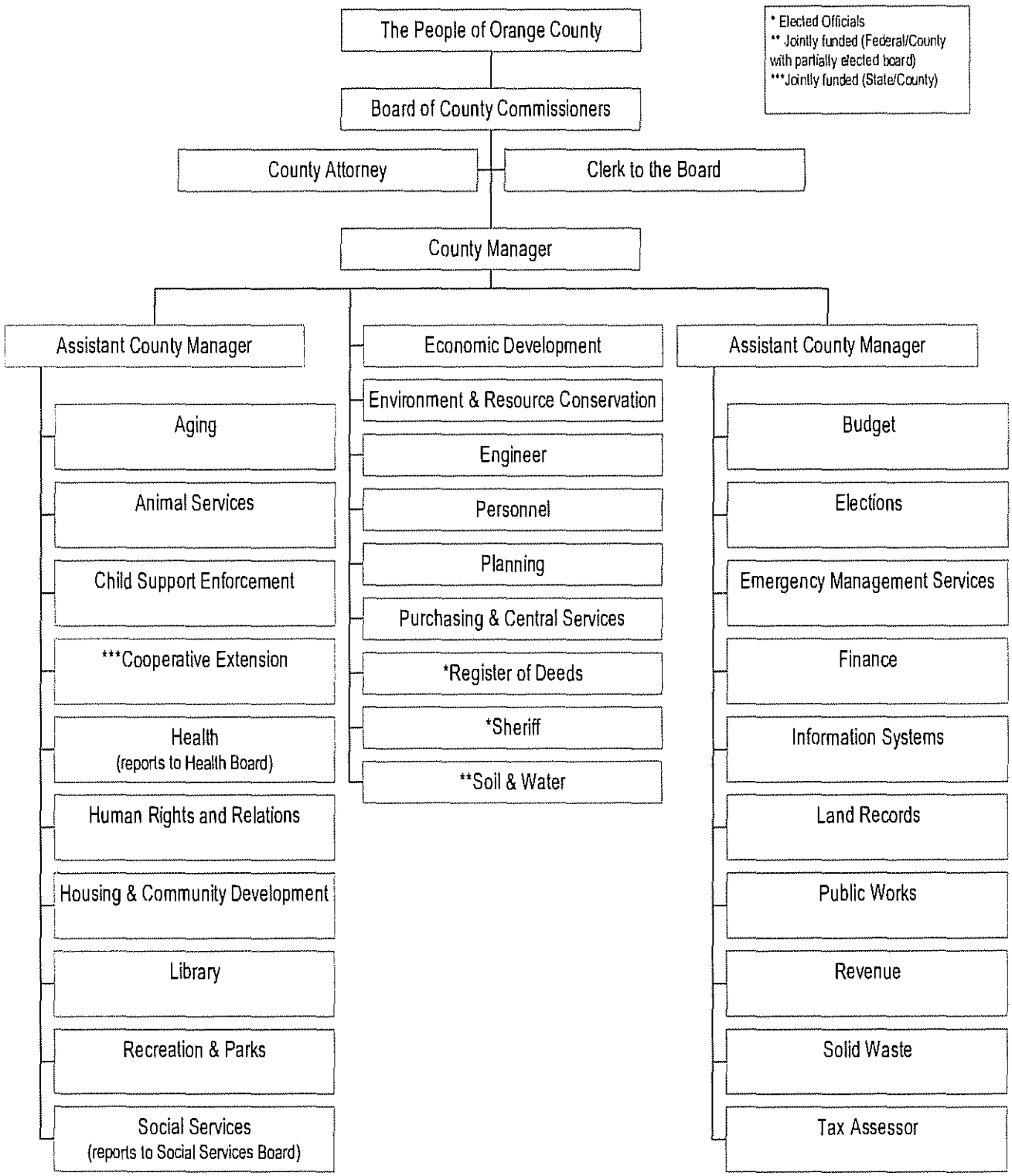
Land Records



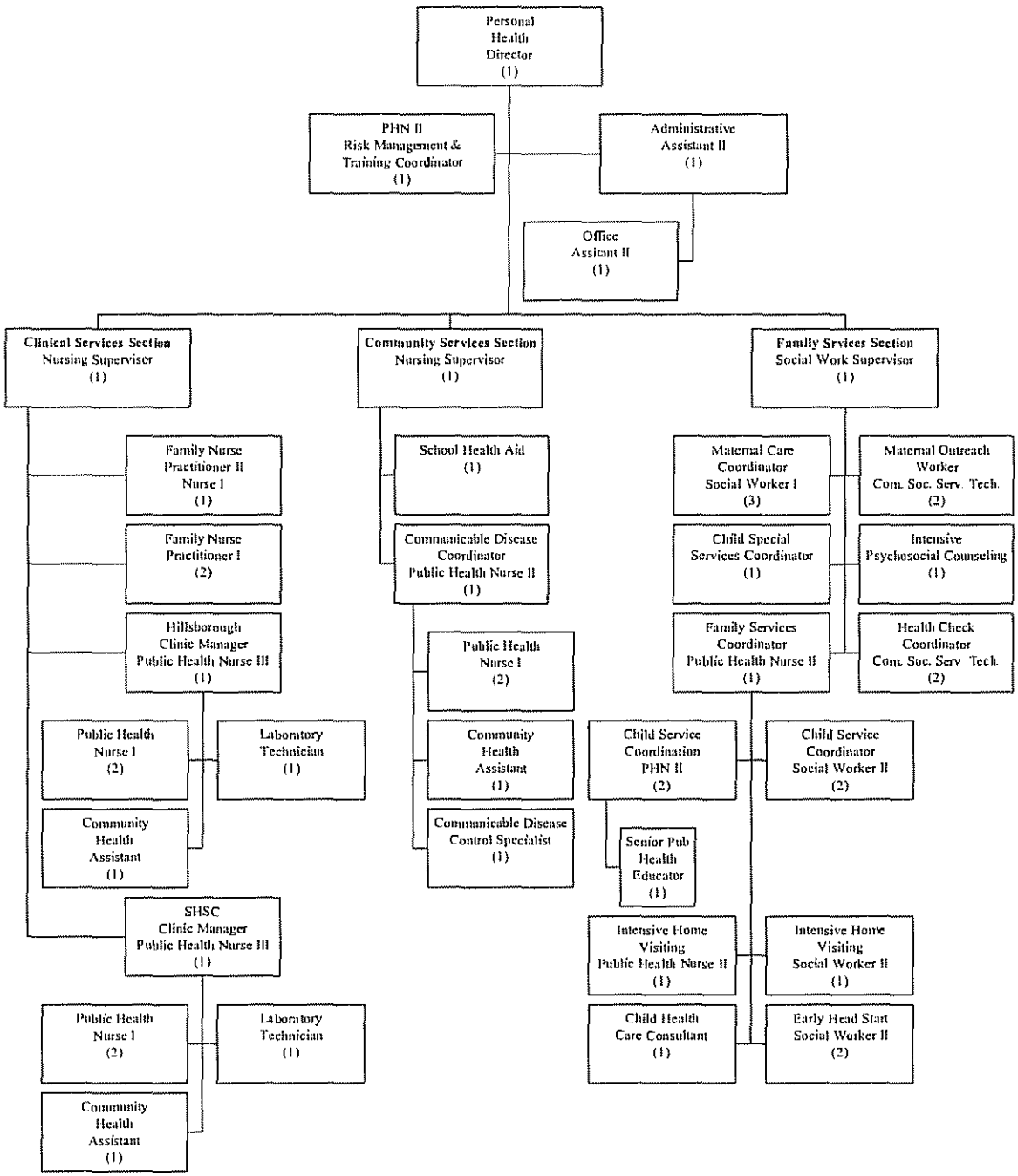
Orange County Library



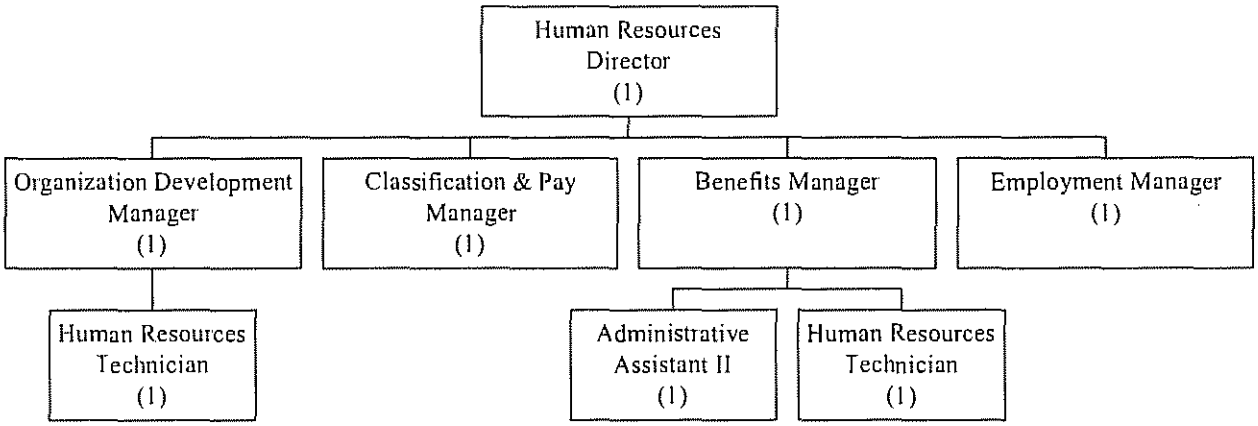
Orange County Government



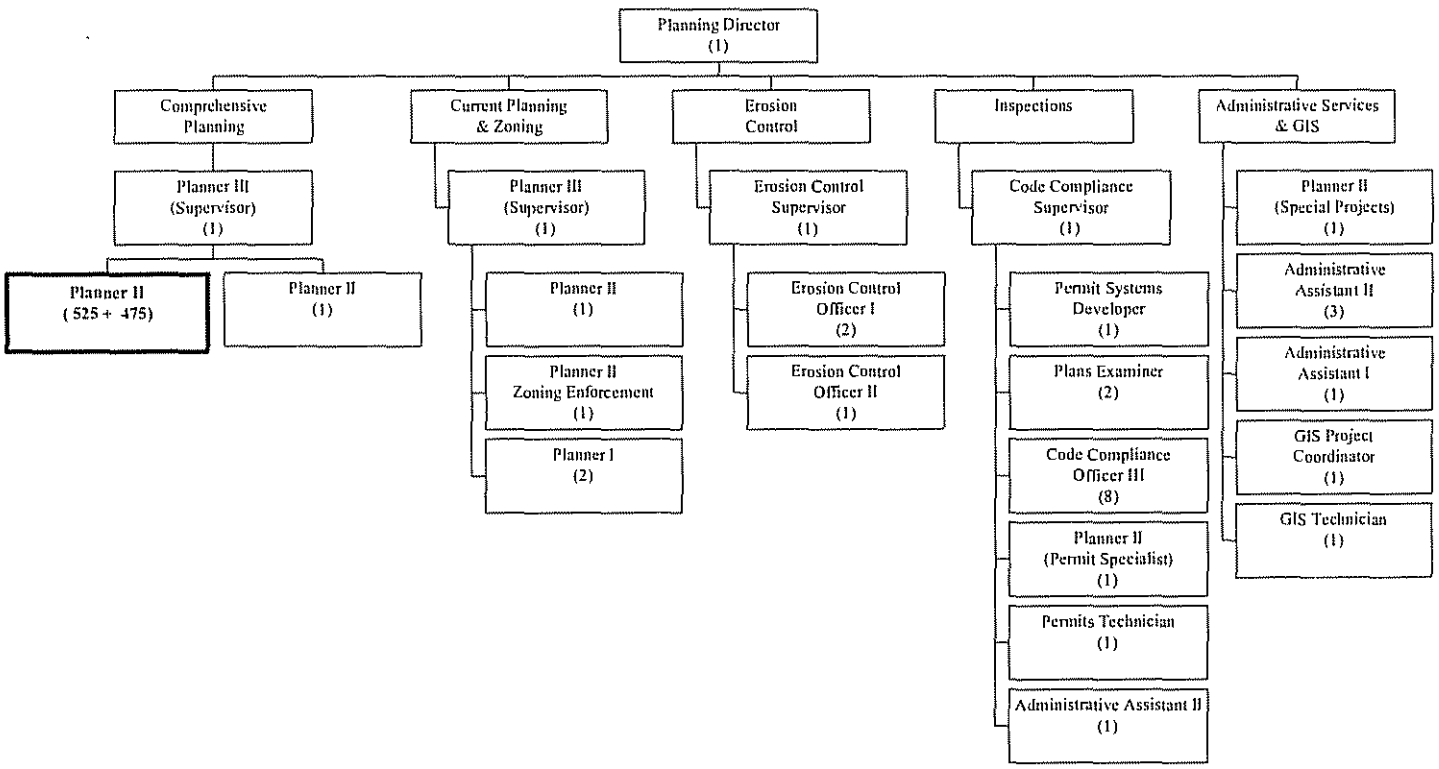
Health Department
Personal Health Division



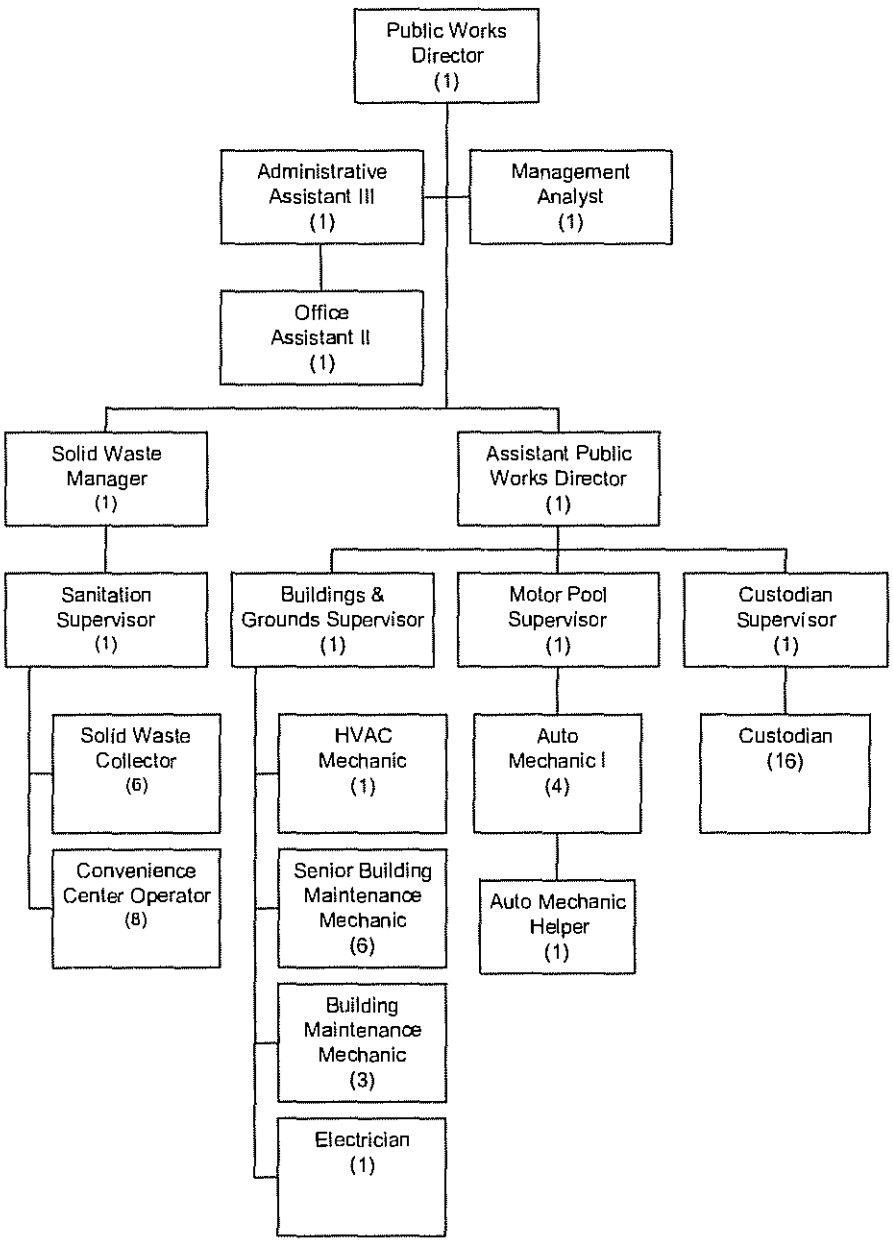
Personnel Department



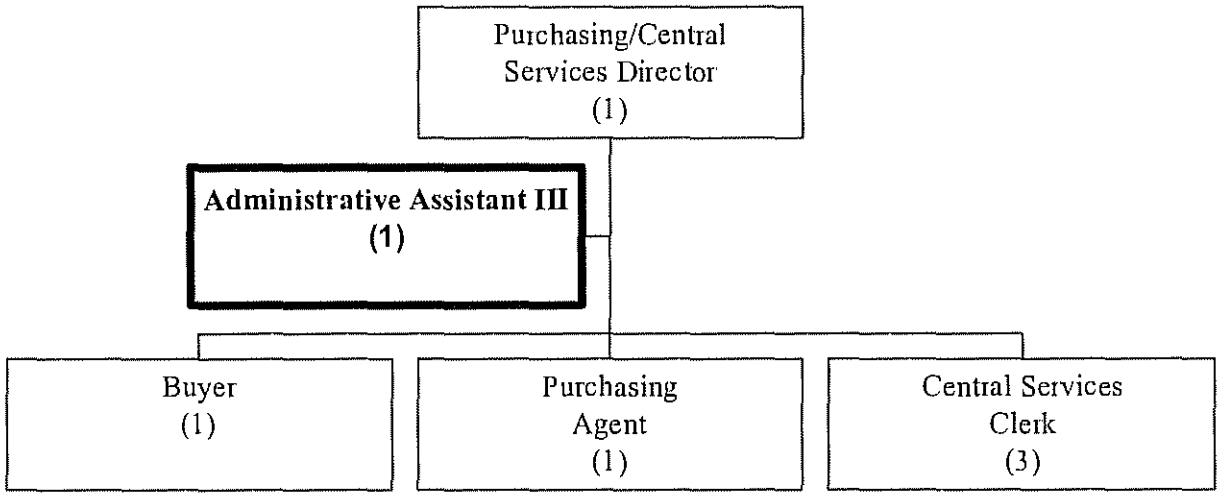
Planning


Planning Director
(1)
Comprehensive Planning
Current Planning & Zoning
Erosion Control
Inspections
Administrative Services & GIS
Planner III (Supervisor) (1)
Planner II (525 + 475)
Planner II (1)
Planner III (Supervisor) (1)
Planner II (1)
Planner II Zoning Enforcement (1)
Planner I (2)
Erosion Control Supervisor (1)
Erosion Control Officer I (2)
Erosion Control Officer II (1)
Code Compliance Supervisor (1)
Permit Systems Developer (1)
Plans Examiner (2)
Code Compliance Officer III (8)
Planner II (Permit Specialist) (1)
Permits Technician (1)
Administrative Assistant II (1)
Planner II (Special Projects) (1)
Administrative Assistant II (3)
Administrative Assistant I (1)
GIS Project Coordinator (1)
GIS Technician (1)

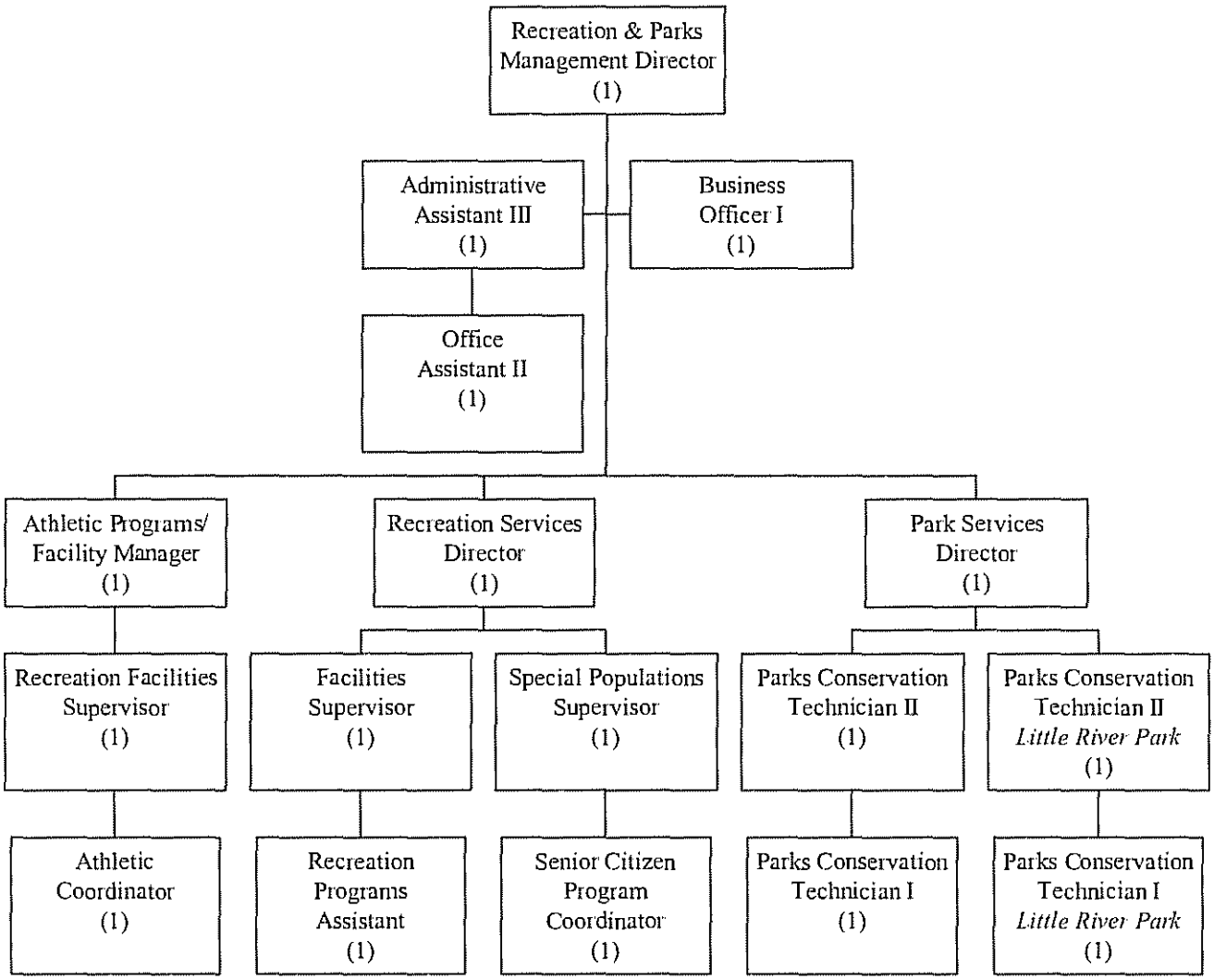
Public Works Department



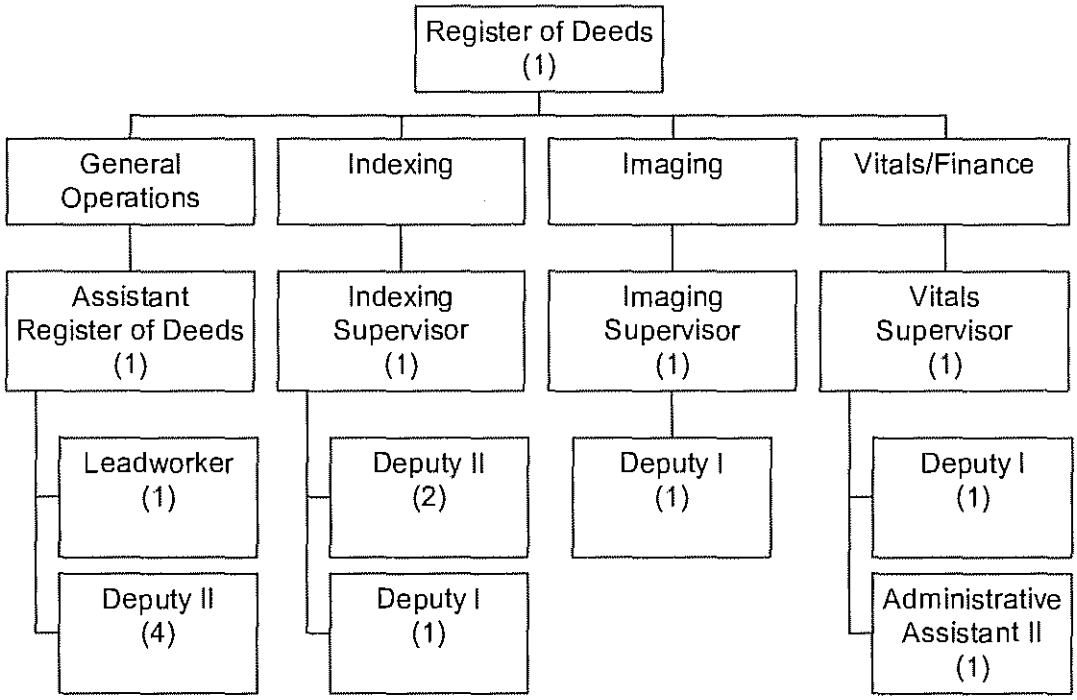
Purchasing and Central Services



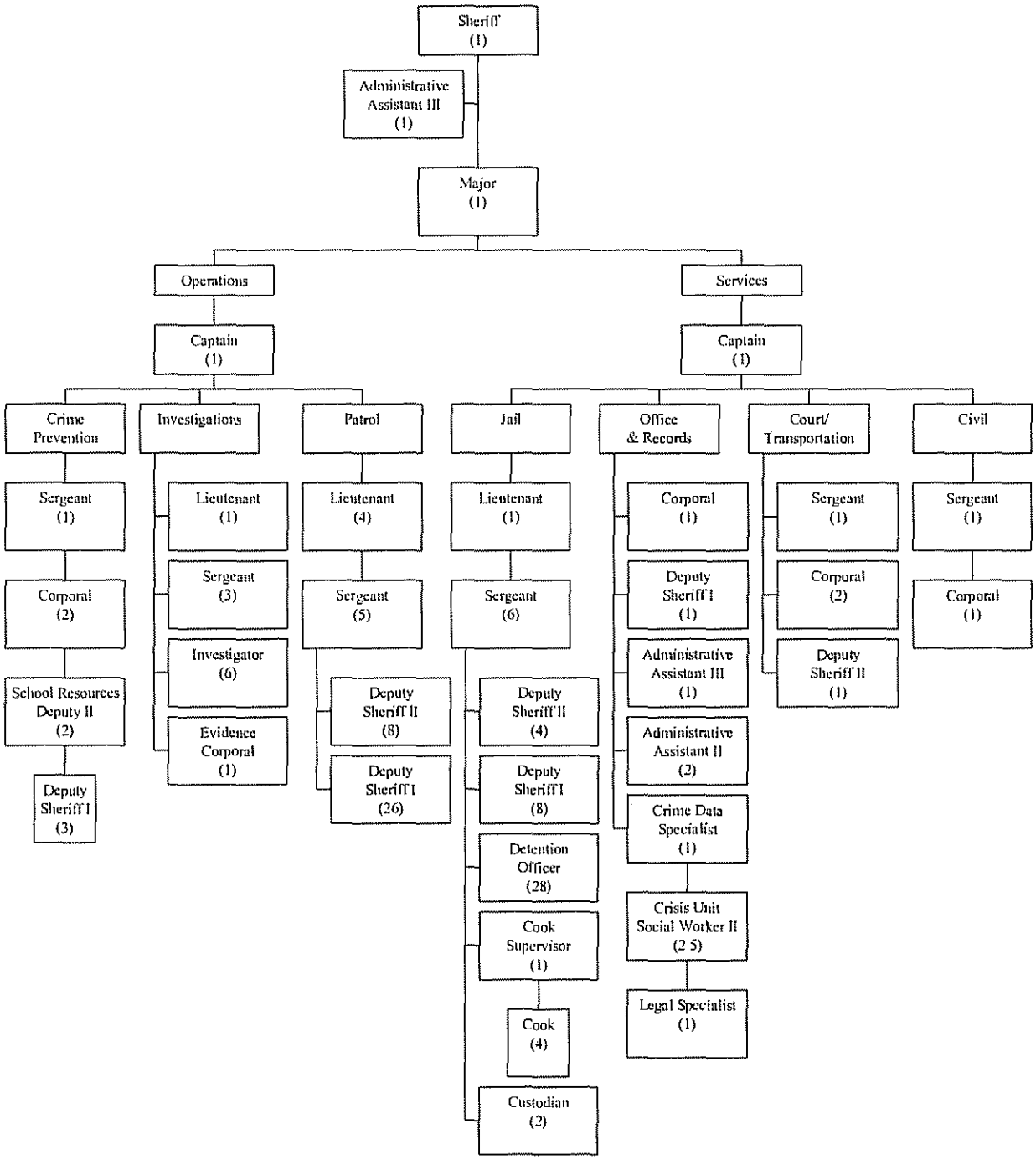
Recreation and Parks



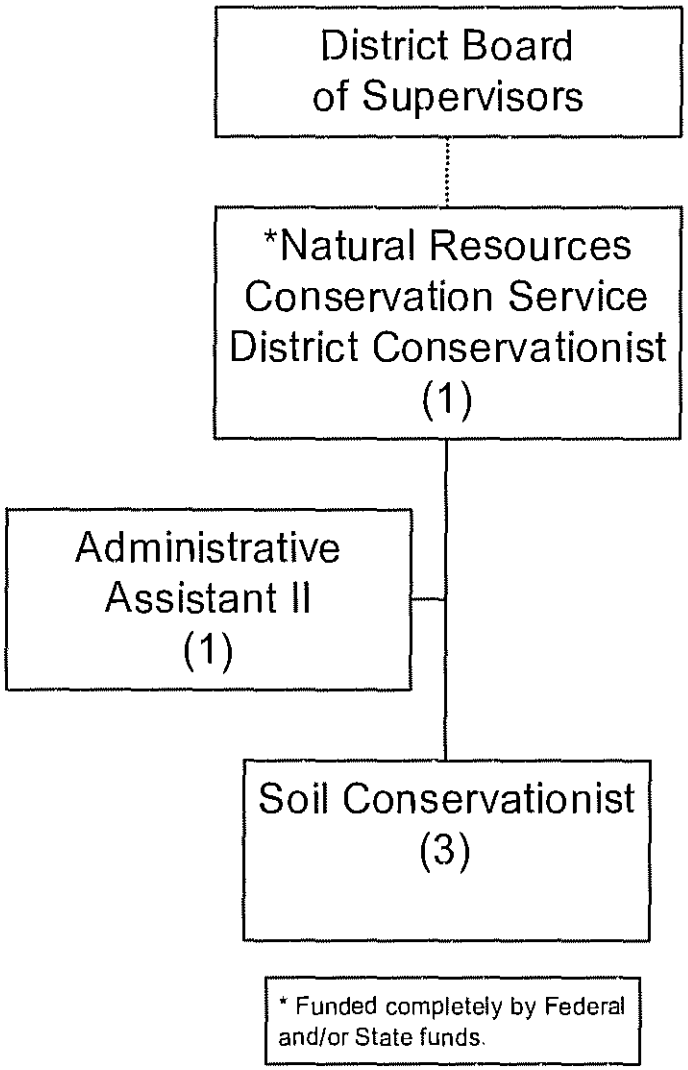
Register of Deeds



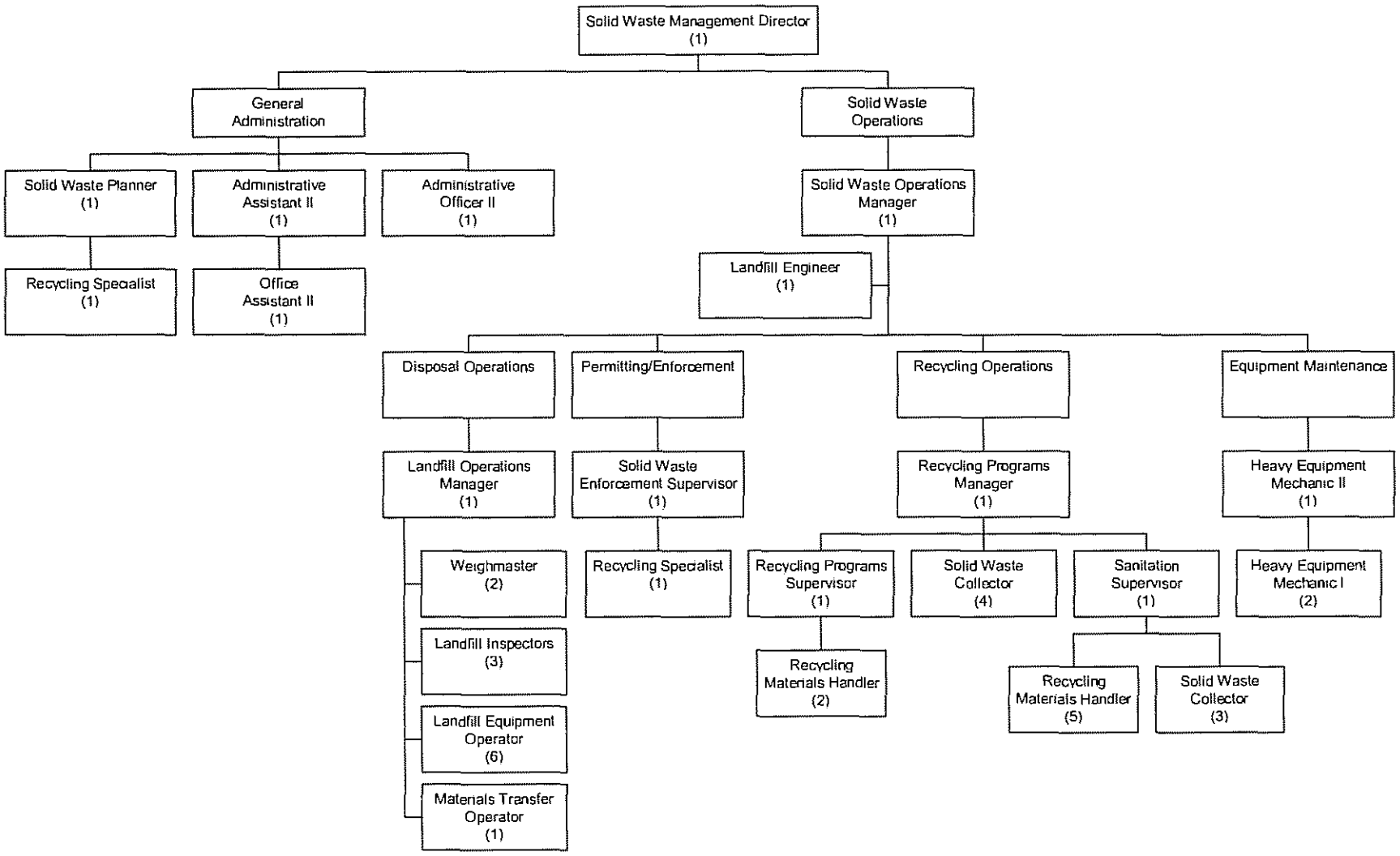
Sheriff's Department



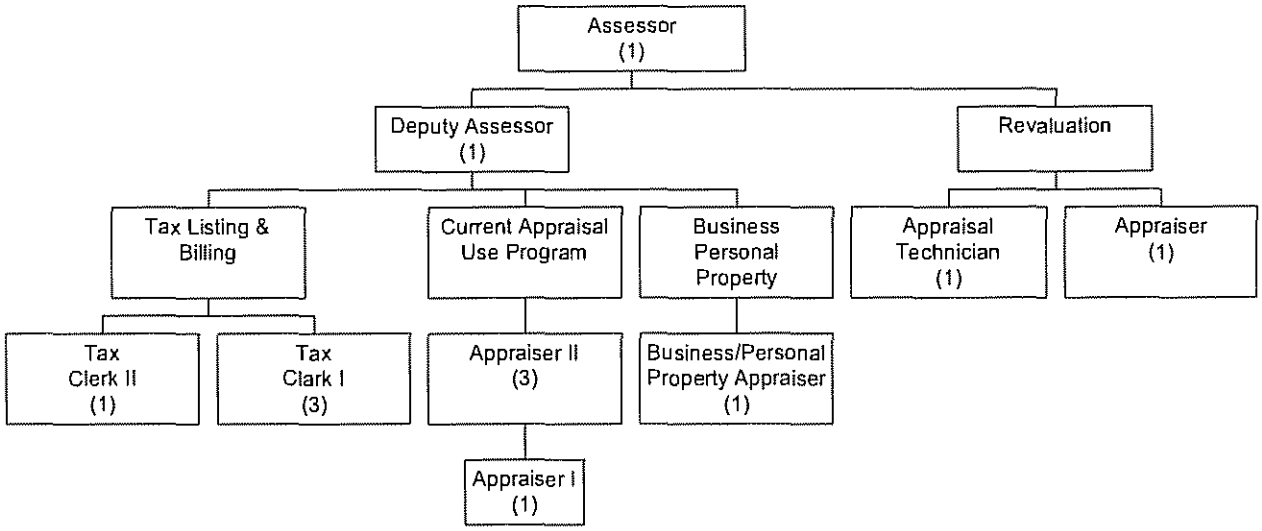
Soil and Water



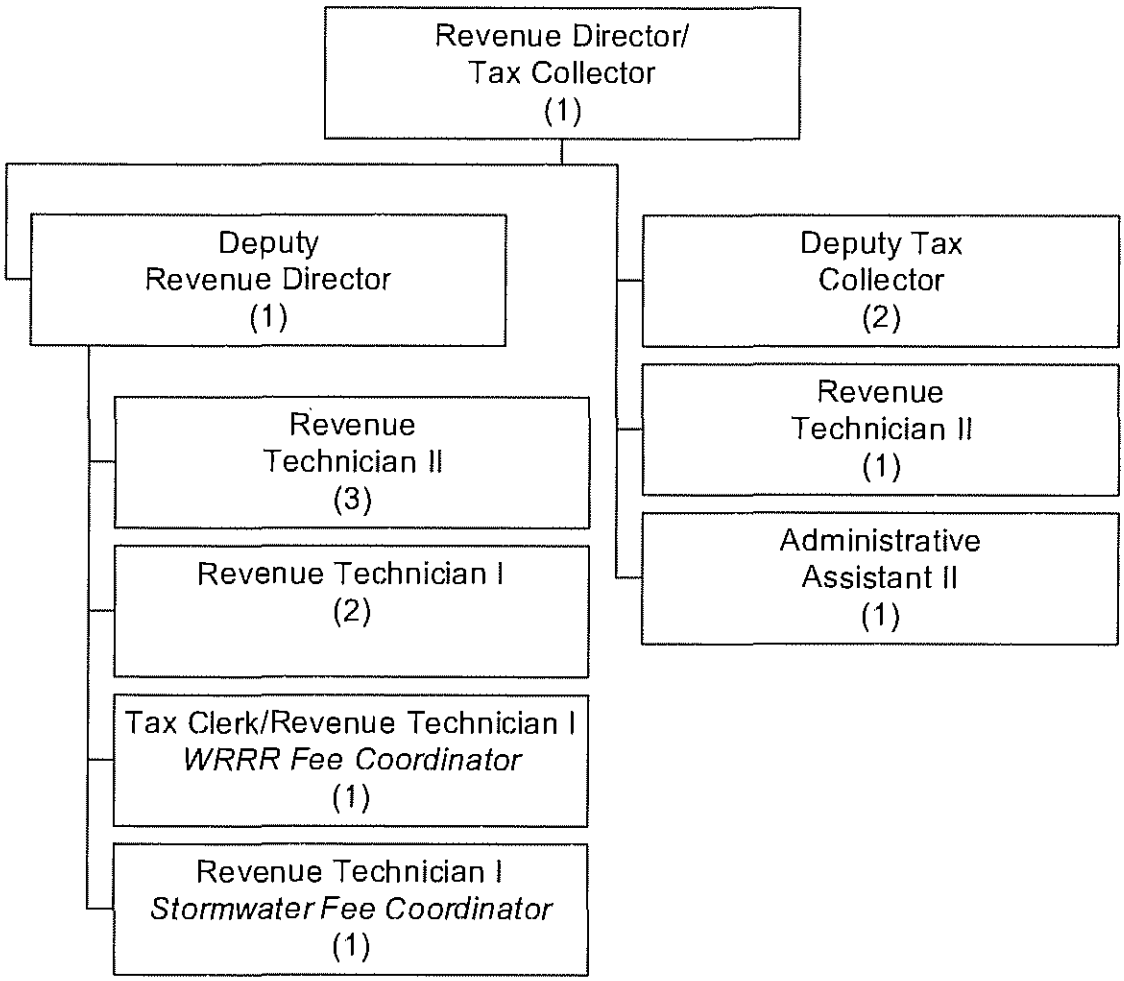
Solid Waste Department



Tax Assessor's Office



Tax Collector



Annual General Fund Budgeted Appropriations for Education

Fiscal Year Ending	Current Expense Appropriation	Annual % Increase	Recurring Capital	Annual % Increase	Debt Service	Annual % Increase	Long Range Capital	Annual % Increase	Capital Reserve	Annual % Increase	General Fund Dedicated to School Health Initiative and School Social Workers	Annual % Increase	Fair Funding Reserve	Annual % Increase	Total Funding	Annual % Increase	Total Original General Fund Budget	Education % of Total GF Budget	Total Actual General Fund Expenditures	Education % of Total GF Actual Expenditures
1990	$11,403,943		$1,500,000		$1,792,275		$3,450,300		$0		$0		$0		$18,146,518		$42,494,467	42.70%	$42,883,978	42.32%
1991	$13,057,549	14.50%	$1,500,000	0.00%	$2,636,842	47.12%	$2,044,661	-40.74%	$0		$0		$0		$19,239,052	6.02%	$46,351,500	41.51%	$46,433,927	41.43%
1992	$14,861,157	13.81%	$1,500,000	0.00%	$2,963,400	12.38%	$1,827,627	-10.61%	$0		$0		$0		$21,152,184	9.94%	$50,935,148	41.53%	$50,766,558	41.67%
1993	$15,713,450	5.74%	$1,500,000	0.00%	$2,879,475	-2.83%	$2,603,953	42.48%	$0		$0		$0		$22,696,878	7.30%	$53,887,298	42.12%	$53,602,486	42.34%
1994	$17,258,306	9.83%	$1,500,000	0.00%	$4,879,002	69.44%	$2,606,048	0.08%	$0		$0		$0		$26,243,356	15.63%	$60,852,952	43.13%	$60,335,843	43.50%
1995	$19,098,062	10.66%	$1,500,000	0.00%	$5,717,540	17.19%	$1,408,581	-45.95%	$0		$0		$0		$27,724,183	5.64%	$66,581,662	41.64%	$66,523,525	41.68%
1996	$21,175,309	10.88%	$1,500,000	0.00%	$8,524,408	49.09%	$3,049,749	116.51%	$476,048		$0		$0		$34,725,514	25.25%	$73,099,271	47.50%	$71,859,431	48.32%
1997	$24,604,074	16.19%	$1,624,500	8.30%	$8,318,118	-2.42%	$4,058,571	33.08%	$494,442	3.86%	$0		$0		$39,099,705	12.60%	$79,259,530	49.33%	$79,203,651	49.37%
1998	$27,197,822	10.54%	$1,856,528	14.28%	$8,767,660	5.40%	$1,999,147	-50.74%	$618,884	25.17%	$0		$0		$40,440,041	3.43%	$85,483,019	47.31%	$83,596,066	48.38%
1999	$30,422,520	11.86%	$1,949,652	5.02%	$9,318,087	6.28%	$2,353,225	17.71%	$649,884	5.01%	$0		$0		$44,693,368	10.52%	$92,685,103	48.22%	$90,236,702	49.53%
2000	$34,537,104	13.52%	$2,043,675	4.82%	$8,968,305	-3.75%	$2,595,266	10.29%	$227,075	-65.06%	$0		$0		$48,371,425	8.23%	$100,241,148	48.26%	$98,209,170	49.25%
2001	$38,348,740	11.04%	$2,144,913	4.95%	$11,554,060	28.83%	$1,601,770	-38.28%	$235,620	3.76%	$0		$0		$53,885,103	11.40%	$108,982,427	49.44%	$110,437,874	48.79%
2002	$40,785,632	6.35%	$2,222,832	3.63%	$13,521,025	17.02%	$943,079	-41.12%	$0	-100.00%	$115,726		$0		$57,588,294	6.87%	$117,131,808	49.17%	$115,987,878	49.65%
2003	$42,293,960	3.70%	$1,856,397	-16.49%	$14,008,972	3.61%	$1,095,790	16.19%	$0		$162,215	40.17%	$0		$59,417,334	3.18%	$119,187,150	49.85%	$118,626,834	50.09%
2004	$44,684,324	5.65%	$1,777,284	-4.26%	$14,304,364	2.11%	$1,834,981	67.46%	$0		$292,206	80.14%	$0		$62,893,159	5.85%	$128,972,522	48.76%	$129,324,872	48.63%
2005	$46,736,614	4.59%	$2,015,654	13.41%	$14,818,840	3.60%	$2,385,864	30.02%	$0		$552,567	89.10%	$0		$66,509,539	5.75%	$136,408,768	48.76%	$136,094,787	48.87%
2006	$49,981,296	6.94%	$2,290,258	13.62%	$14,696,064	-0.83%	$4,444,072	86.27%	$0		$797,016	44.24%	$0		$72,208,706	8.57%	$149,856,874	48.19%	Not available	
2007 [1]	$53,793,744	7.63%	$2,400,000	4.79%	$17,599,568	19.76%	$4,155,562	-6.49%	$0		$1,037,519	30.18%	$800,000		$79,786,393	10.49%	$164,680,207	48.45%	Not available	

[1] Manager's Recommended Budget

Appendix D-1

Per Pupil Appropriation (General Fund)

Historical Comparison

Fiscal Year	Per Pupil Appropriation	Annual $ Increase	Annual % Increase
83-84	$603		
84-85	$642	$39	6.47%
85-86	$773	$131	20.40%
86-87	$871	$98	12.68%
87-88	$870	($1)	-0.11%
88-89	$967	$97	11.15%
89-90	$1,057	$90	9.31%
90-91	$1,175	$118	11.16%
91-92	$1,310	$135	11.49%
92-93	$1,310	$0	0.00%
93-94	$1,363	$53	4.05%
94-95	$1,451	$88	6.46%
95-96	$1,571	$120	8.27%
96-97	$1,782	$211	13.43%
97-98	$1,889	$107	6.00%
98-99	$2,040	$151	7.99%
99-00	$2,256	$216	10.59%
00-01	$2,395	$139	6.16%
01-02	$2,437	$42	1.75%
02-03	$2,516	$79	3.24%
03-04	$2,566	$50	1.99%
04-05	$2,623	$57	2.22%
05-06	$2,796	$173	6.60%
06-07	$2,957	$161	5.76%

Appendix D-2

2006-07 Student Enrollment Projections

		CHCCS	OCS	Total
1	March 2006 Department of Public Instruction ADM Planning #'s	11,162	6,806	17,968
2	Less: Out-of-District Students	78	69	147
3		**11,084**	**6,737**	**17,821**
4	Plus: Budgeted Charter Students	117	254	371
5	**Total Students Projected for FY 2006-07**	**11,201**	**6,991**	**18,192**
6	**ADM % Allocation By District**	**61.6%**	**38.4%**	
7	Total Students Budgeted for FY 2005-06	10,863	7,013	17,876
8	**Total Projected Increase in Students for FY 2006-07**	**338**	**(22)**	**316**
9	**% Increase in Students**	**3.1%**	**-0.3%**	**1.8%**
10	**Amount to Fund New Students at Fiscal Year 2005-06 Approved Per Pupil Amount of $2,796**	**945,048**	**(61,512)**	**883,536**

$1 Per Pupil Equivalent

05/16/06

	Total	Per Student
BOCC Approved 2005-06 Current Expense Allocation (Ad Valorem)	49,981,296	2,796

Each one dollar increase in per pupil	$18,192

2006-07 School Requests	Ad Valorem	District	Total
Chapel Hill-Carrboro City Schools	$31,317,996	$17,980,828	$49,298,824
Orange County Schools	$24,757,408	$0	$24,757,408
Total Current Expense Requests	$56,075,404	$17,980,828	$74,056,232

		Current Expense Allocation			Budget Increase or (Decrease)		Total Increase		Per Pupil Increase	
	Per Pupil	Total Allocation	CHCCS Share	OCS Share	CHCCS	OCS	$	%	$	%
2005-06 Approved Per Pupil	$2,796	$50,864,832	$30,372,967	$19,608,329						
	$2,796	$50,864,832	$31,317,996	$19,546,836	$945,029	($61,493)	$883,536	1.77%	$0	0.00%
	$2,797	$50,883,024	$31,329,197	$19,553,827	$956,230	($54,502)	$901,728	1.80%	$1	0.04%
	$2,798	$50,901,216	$31,340,398	$19,560,818	$967,431	($47,511)	$919,920	1.84%	$2	0.07%
	$2,799	$50,919,408	$31,351,599	$19,567,809	$978,632	($40,520)	$938,112	1.88%	$3	0.11%
	$2,800	$50,937,600	$31,362,800	$19,574,800	$989,833	($33,529)	$956,304	1.91%	$4	0.14%
	$2,801	$50,955,792	$31,374,001	$19,581,791	$1,001,034	($26,538)	$974,496	1.95%	$5	0.18%
	$2,802	$50,973,984	$31,385,202	$19,588,782	$1,012,235	($19,547)	$992,688	1.99%	$6	0.21%
	$2,803	$50,992,176	$31,396,403	$19,595,773	$1,023,436	($12,556)	$1,010,880	2.02%	$7	0.25%
	$2,804	$51,010,368	$31,407,604	$19,602,764	$1,034,637	($5,565)	$1,029,072	2.06%	$8	0.29%
	$2,805	$51,028,560	$31,418,805	$19,609,755	$1,045,838	$1,426	$1,047,264	2.10%	$9	0.32%
	$2,806	$51,046,752	$31,430,006	$19,616,746	$1,057,039	$8,417	$1,065,456	2.13%	$10	0.36%
	$2,807	$51,064,944	$31,441,207	$19,623,737	$1,068,240	$15,408	$1,083,648	2.17%	$11	0.39%
	$2,808	$51,083,136	$31,452,408	$19,630,728	$1,079,441	$22,399	$1,101,840	2.20%	$12	0.43%
	$2,809	$51,101,328	$31,463,609	$19,637,719	$1,090,642	$29,390	$1,120,032	2.24%	$13	0.46%
	$2,810	$51,119,520	$31,474,810	$19,644,710	$1,101,843	$36,381	$1,138,224	2.28%	$14	0.50%
	$2,811	$51,137,712	$31,486,011	$19,651,701	$1,113,044	$43,372	$1,156,416	2.31%	$15	0.54%
	$2,812	$51,155,904	$31,497,212	$19,658,692	$1,124,245	$50,363	$1,174,608	2.35%	$16	0.57%
	$2,813	$51,174,096	$31,508,413	$19,665,683	$1,135,446	$57,354	$1,192,800	2.39%	$17	0.61%
	$2,814	$51,192,288	$31,519,614	$19,672,674	$1,146,647	$64,345	$1,210,992	2.42%	$18	0.64%
	$2,815	$51,210,480	$31,530,815	$19,679,665	$1,157,848	$71,336	$1,229,184	2.46%	$19	0.68%
	$2,816	$51,228,672	$31,542,016	$19,686,656	$1,169,049	$78,327	$1,247,376	2.50%	$20	0.72%
	$2,817	$51,246,864	$31,553,217	$19,693,647	$1,180,250	$85,318	$1,265,568	2.53%	$21	0.75%
	$2,818	$51,265,056	$31,564,418	$19,700,638	$1,191,451	$92,309	$1,283,760	2.57%	$22	0.79%
	$2,819	$51,283,248	$31,575,619	$19,707,629	$1,202,652	$99,300	$1,301,952	2.60%	$23	0.82%
	$2,820	$51,301,440	$31,586,820	$19,714,620	$1,213,853	$106,291	$1,320,144	2.64%	$24	0.86%
	$2,821	$51,319,632	$31,598,021	$19,721,611	$1,225,054	$113,282	$1,338,336	2.68%	$25	0.89%
	$2,822	$51,337,824	$31,609,222	$19,728,602	$1,236,255	$120,273	$1,356,528	2.71%	$26	0.93%
	$2,823	$51,356,016	$31,620,423	$19,735,593	$1,247,456	$127,264	$1,374,720	2.75%	$27	0.97%
	$2,824	$51,374,208	$31,631,624	$19,742,584	$1,258,657	$134,255	$1,392,912	2.79%	$28	1.00%
	$2,825	$51,392,400	$31,642,825	$19,749,575	$1,269,858	$141,246	$1,411,104	2.82%	$29	1.04%
	$2,826	$51,410,592	$31,654,026	$19,756,566	$1,281,059	$148,237	$1,429,296	2.86%	$30	1.07%
	$2,827	$51,428,784	$31,665,227	$19,763,557	$1,292,260	$155,228	$1,447,488	2.90%	$31	1.11%
	$2,828	$51,446,976	$31,676,428	$19,770,548	$1,303,461	$162,219	$1,465,680	2.93%	$32	1.14%
	$2,829	$51,465,168	$31,687,629	$19,777,539	$1,314,662	$169,210	$1,483,872	2.97%	$33	1.18%
	$2,830	$51,483,360	$31,698,830	$19,784,530	$1,325,863	$176,201	$1,502,064	3.01%	$34	1.22%
	$2,831	$51,501,552	$31,710,031	$19,791,521	$1,337,064	$183,192	$1,520,256	3.04%	$35	1.25%
	$2,832	$51,519,744	$31,721,232	$19,798,512	$1,348,265	$190,183	$1,538,448	3.08%	$36	1.29%
	$2,833	$51,537,936	$31,732,433	$19,805,503	$1,359,466	$197,174	$1,556,640	3.11%	$37	1.32%
	$2,834	$51,556,128	$31,743,634	$19,812,494	$1,370,667	$204,165	$1,574,832	3.15%	$38	1.36%
	$2,835	$51,574,320	$31,754,835	$19,819,485	$1,381,868	$211,156	$1,593,024	3.19%	$39	1.39%
	$2,836	$51,592,512	$31,766,036	$19,826,476	$1,393,069	$218,147	$1,611,216	3.22%	$40	1.43%
	$2,837	$51,610,704	$31,777,237	$19,833,467	$1,404,270	$225,138	$1,629,408	3.26%	$41	1.47%
	$2,838	$51,628,896	$31,788,438	$19,840,458	$1,415,471	$232,129	$1,647,600	3.30%	$42	1.50%
	$2,839	$51,647,088	$31,799,639	$19,847,449	$1,426,672	$239,120	$1,665,792	3.33%	$43	1.54%
	$2,840	$51,665,280	$31,810,840	$19,854,440	$1,437,873	$246,111	$1,683,984	3.37%	$44	1.57%
	$2,841	$51,683,472	$31,822,041	$19,861,431	$1,449,074	$253,102	$1,702,176	3.41%	$45	1.61%
	$2,842	$51,701,664	$31,833,242	$19,868,422	$1,460,275	$260,093	$1,720,368	3.44%	$46	1.65%
	$2,843	$51,719,856	$31,844,443	$19,875,413	$1,471,476	$267,084	$1,738,560	3.48%	$47	1.68%
	$2,844	$51,738,048	$31,855,644	$19,882,404	$1,482,677	$274,075	$1,756,752	3.51%	$48	1.72%
	$2,845	$51,756,240	$31,866,845	$19,889,395	$1,493,878	$281,066	$1,774,944	3.55%	$49	1.75%
	$2,846	$51,774,432	$31,878,046	$19,896,386	$1,505,079	$288,057	$1,793,136	3.59%	$50	1.79%
	$2,847	$51,792,624	$31,889,247	$19,903,377	$1,516,280	$295,048	$1,811,328	3.62%	$51	1.82%
	$2,848	$51,810,816	$31,900,448	$19,910,368	$1,527,481	$302,039	$1,829,520	3.66%	$52	1.86%
	$2,849	$51,829,008	$31,911,649	$19,917,359	$1,538,682	$309,030	$1,847,712	3.70%	$53	1.90%
	$2,850	$51,847,200	$31,922,850	$19,924,350	$1,549,883	$316,021	$1,865,904	3.73%	$54	1.93%
	$2,851	$51,865,392	$31,934,051	$19,931,341	$1,561,084	$323,012	$1,884,096	3.77%	$55	1.97%
	$2,852	$51,883,584	$31,945,252	$19,938,332	$1,572,285	$330,003	$1,902,288	3.81%	$56	2.00%
	$2,853	$51,901,776	$31,956,453	$19,945,323	$1,583,486	$336,994	$1,920,480	3.84%	$57	2.04%
	$2,854	$51,919,968	$31,967,654	$19,952,314	$1,594,687	$343,985	$1,938,672	3.88%	$58	2.07%
	$2,855	$51,938,160	$31,978,855	$19,959,305	$1,605,888	$350,976	$1,956,864	3.92%	$59	2.11%
	$2,856	$51,956,352	$31,990,056	$19,966,296	$1,617,089	$357,967	$1,975,056	3.95%	$60	2.15%
	$2,857	$51,974,544	$32,001,257	$19,973,287	$1,628,290	$364,958	$1,993,248	3.99%	$61	2.18%
	$2,858	$51,992,736	$32,012,458	$19,980,278	$1,639,491	$371,949	$2,011,440	4.02%	$62	2.22%
	$2,859	$52,010,928	$32,023,659	$19,987,269	$1,650,692	$378,940	$2,029,632	4.06%	$63	2.25%
	$2,860	$52,029,120	$32,034,860	$19,994,260	$1,661,893	$385,931	$2,047,824	4.10%	$64	2.29%

← approximately 1 cent on ad valorem property tax rate

Appendix D-4

$1 Per Pupil Equivalent

05/16/06

	Total	Per Student
BOCC Approved 2005-06 Current Expense Allocation (Ad Valorem)	49,981,296	2,796

Each one dollar increase in per pupil	$18,192

2006-07 School Requests	Ad Valorem	District	Total
Chapel Hill-Carrboro City Schools	$31,317,996	$17,980,828	$49,298,824
Orange County Schools	$24,757,408	$0	$24,757,408
Total Current Expense Requests	**$56,075,404**	**$17,980,828**	**$74,056,232**

		Current Expense Allocation								
	Per Pupil	Total Allocation	CHCCS Share	OCS Share	Budget Increase or (Decrease)		Total Increase		Per Pupil Increase	
2005-06 Approved Per Pupil	$2,796	$50,864,832	$30,372,967	$19,608,329	CHCCS	OCS	$	%	$	%
	$2,861	$52,047,312	$32,046,061	$20,001,251	$1,673,094	$392,922	$2,066,016	4.13%	$65	2.32%
	$2,862	$52,065,504	$32,057,262	$20,008,242	$1,684,295	$399,913	$2,084,208	4.17%	$66	2.36%
	$2,863	$52,083,696	$32,068,463	$20,015,233	$1,695,496	$406,904	$2,102,400	4.21%	$67	2.40%
	$2,864	$52,101,888	$32,079,664	$20,022,224	$1,706,697	$413,895	$2,120,592	4.24%	$68	2.43%
	$2,865	$52,120,080	$32,090,865	$20,029,215	$1,717,898	$420,886	$2,138,784	4.28%	$69	2.47%
	$2,866	$52,138,272	$32,102,066	$20,036,206	$1,729,099	$427,877	$2,156,976	4.32%	$70	2.50%
	$2,867	$52,156,464	$32,113,267	$20,043,197	$1,740,300	$434,868	$2,175,168	4.35%	$71	2.54%
	$2,868	$52,174,656	$32,124,468	$20,050,188	$1,751,501	$441,859	$2,193,360	4.39%	$72	2.58%
	$2,869	$52,192,848	$32,135,669	$20,057,179	$1,762,702	$448,850	$2,211,552	4.42%	$73	2.61%
	$2,870	$52,211,040	$32,146,870	$20,064,170	$1,773,903	$455,841	$2,229,744	4.46%	$74	2.65%
	$2,871	$52,229,232	$32,158,071	$20,071,161	$1,785,104	$462,832	$2,247,936	4.50%	$75	2.68%
	$2,872	$52,247,424	$32,169,272	$20,078,152	$1,796,305	$469,823	$2,266,128	4.53%	$76	2.72%
	$2,873	$52,265,616	$32,180,473	$20,085,143	$1,807,506	$476,814	$2,284,320	4.57%	$77	2.75%
	$2,874	$52,283,808	$32,191,674	$20,092,134	$1,818,707	$483,805	$2,302,512	4.61%	$78	2.79%
	$2,875	$52,302,000	$32,202,875	$20,099,125	$1,829,908	$490,796	$2,320,704	4.64%	$79	2.83%
	$2,876	$52,320,192	$32,214,076	$20,106,116	$1,841,109	$497,787	$2,338,896	4.68%	$80	2.86%
	$2,877	$52,338,384	$32,225,277	$20,113,107	$1,852,310	$504,778	$2,357,088	4.72%	$81	2.90%
	$2,878	$52,356,576	$32,236,478	$20,120,098	$1,863,511	$511,769	$2,375,280	4.75%	$82	2.93%
	$2,879	$52,374,768	$32,247,679	$20,127,089	$1,874,712	$518,760	$2,393,472	4.79%	$83	2.97%
	$2,880	$52,392,960	$32,258,880	$20,134,080	$1,885,913	$525,751	$2,411,664	4.83%	$84	3.00%
	$2,881	$52,411,152	$32,270,081	$20,141,071	$1,897,114	$532,742	$2,429,856	4.86%	$85	3.04%
	$2,882	$52,429,344	$32,281,282	$20,148,062	$1,908,315	$539,733	$2,448,048	4.90%	$86	3.08%
	$2,883	$52,447,536	$32,292,483	$20,155,053	$1,919,516	$546,724	$2,466,240	4.93%	$87	3.11%
	$2,884	$52,465,728	$32,303,684	$20,162,044	$1,930,717	$553,715	$2,484,432	4.97%	$88	3.15%
	$2,885	$52,483,920	$32,314,885	$20,169,035	$1,941,918	$560,706	$2,502,624	5.01%	$89	3.18%
	$2,886	$52,502,112	$32,326,086	$20,176,026	$1,953,119	$567,697	$2,520,816	5.04%	$90	3.22%
	$2,887	$52,520,304	$32,337,287	$20,183,017	$1,964,320	$574,688	$2,539,008	5.08%	$91	3.25%
	$2,888	$52,538,496	$32,348,488	$20,190,008	$1,975,521	$581,679	$2,557,200	5.12%	$92	3.29%
	$2,889	$52,556,688	$32,359,689	$20,196,999	$1,986,722	$588,670	$2,575,392	5.15%	$93	3.33%
	$2,890	$52,574,880	$32,370,890	$20,203,990	$1,997,923	$595,661	$2,593,584	5.19%	$94	3.36%
	$2,891	$52,593,072	$32,382,091	$20,210,981	$2,009,124	$602,652	$2,611,776	5.23%	$95	3.40%
	$2,892	$52,611,264	$32,393,292	$20,217,972	$2,020,325	$609,643	$2,629,968	5.26%	$96	3.43%
	$2,893	$52,629,456	$32,404,493	$20,224,963	$2,031,526	$616,634	$2,648,160	5.30%	$97	3.47%
	$2,894	$52,647,648	$32,415,694	$20,231,954	$2,042,727	$623,625	$2,666,352	5.33%	$98	3.51%
	$2,895	$52,665,840	$32,426,895	$20,238,945	$2,053,928	$630,616	$2,684,544	5.37%	$99	3.54%
	$2,896	$52,684,032	$32,438,096	$20,245,936	$2,065,129	$637,607	$2,702,736	5.41%	$100	3.58%
	$2,897	$52,702,224	$32,449,297	$20,252,927	$2,076,330	$644,598	$2,720,928	5.44%	$101	3.61%
	$2,898	$52,720,416	$32,460,498	$20,259,918	$2,087,531	$651,589	$2,739,120	5.48%	$102	3.65%
	$2,899	$52,738,608	$32,471,699	$20,266,909	$2,098,732	$658,580	$2,757,312	5.52%	$103	3.68%
	$2,900	$52,756,800	$32,482,900	$20,273,900	$2,109,933	$665,571	$2,775,504	5.55%	$104	3.72%
	$2,901	$52,774,992	$32,494,101	$20,280,891	$2,121,134	$672,562	$2,793,696	5.59%	$105	3.76%
	$2,902	$52,793,184	$32,505,302	$20,287,882	$2,132,335	$679,553	$2,811,888	5.63%	$106	3.79%
	$2,903	$52,811,376	$32,516,503	$20,294,873	$2,143,536	$686,544	$2,830,080	5.66%	$107	3.83%
	$2,904	$52,829,568	$32,527,704	$20,301,864	$2,154,737	$693,535	$2,848,272	5.70%	$108	3.86%
	$2,905	$52,847,760	$32,538,905	$20,308,855	$2,165,938	$700,526	$2,866,464	5.74%	$109	3.90%
	$2,906	$52,865,952	$32,550,106	$20,315,846	$2,177,139	$707,517	$2,884,656	5.77%	$110	3.93%
	$2,907	$52,884,144	$32,561,307	$20,322,837	$2,188,340	$714,508	$2,902,848	5.81%	$111	3.97%
	$2,908	$52,902,336	$32,572,508	$20,329,828	$2,199,541	$721,499	$2,921,040	5.84%	$112	4.01%
	$2,909	$52,920,528	$32,583,709	$20,336,819	$2,210,742	$728,490	$2,939,232	5.88%	$113	4.04%
	$2,910	$52,938,720	$32,594,910	$20,343,810	$2,221,943	$735,481	$2,957,424	5.92%	$114	4.08%
	$2,911	$52,956,912	$32,606,111	$20,350,801	$2,233,144	$742,472	$2,975,616	5.95%	$115	4.11%
	$2,912	$52,975,104	$32,617,312	$20,357,792	$2,244,345	$749,463	$2,993,808	5.99%	$116	4.15%
	$2,913	$52,993,296	$32,628,513	$20,364,783	$2,255,546	$756,454	$3,012,000	6.03%	$117	4.18%
	$2,914	$53,011,488	$32,639,714	$20,371,774	$2,266,747	$763,445	$3,030,192	6.06%	$118	4.22%
	$2,915	$53,029,680	$32,650,915	$20,378,765	$2,277,948	$770,436	$3,048,384	6.10%	$119	4.26%
	$2,916	$53,047,872	$32,662,116	$20,385,756	$2,289,149	$777,427	$3,066,576	6.14%	$120	4.29%
	$2,917	$53,066,064	$32,673,317	$20,392,747	$2,300,350	$784,418	$3,084,768	6.17%	$121	4.33%
	$2,918	$53,084,256	$32,684,518	$20,399,738	$2,311,551	$791,409	$3,102,960	6.21%	$122	4.36%
	$2,919	$53,102,448	$32,695,719	$20,406,729	$2,322,752	$798,400	$3,121,152	6.24%	$123	4.40%
	$2,920	$53,120,640	$32,706,920	$20,413,720	$2,333,953	$805,391	$3,139,344	6.28%	$124	4.43%
	$2,921	$53,138,832	$32,718,121	$20,420,711	$2,345,154	$812,382	$3,157,536	6.32%	$125	4.47%
	$2,922	$53,157,024	$32,729,322	$20,427,702	$2,356,355	$819,373	$3,175,728	6.35%	$126	4.51%
	$2,923	$53,175,216	$32,740,523	$20,434,693	$2,367,556	$826,364	$3,193,920	6.39%	$127	4.54%
	$2,924	$53,193,408	$32,751,724	$20,441,684	$2,378,757	$833,355	$3,212,112	6.43%	$128	4.58%

← approximately 2 cents on ad valorem property tax rate

$1 Per Pupil Equivalent

	Total	Per Student
BOCC Approved 2005-06 Current Expense Allocation (Ad Valorem)	49,981,296	2,796

Each one dollar increase in per pupil	$18,192

2006-07 School Requests	Ad Valorem	District	Total
Chapel Hill-Carrboro City Schools	$31,317,996	$17,980,828	$49,298,824
Orange County Schools	$24,757,408	$0	$24,757,408
Total Current Expense Requests	**$56,075,404**	**$17,980,828**	**$74,056,232**

		Current Expense Allocation								
	Per Pupil	Total Allocation	CHCCS Share	OCS Share	Budget Increase or (Decrease)		Total Increase		Per Pupil Increase	
2005-06 Approved Per Pupil	$2,796	$50,864,832	$30,372,967	$19,608,329	CHCCS	OCS	$	%	$	%
	$2,925	$53,211,600	$32,762,925	$20,448,675	$2,389,958	$840,346	$3,230,304	6.46%	$129	4.61%
	$2,926	$53,229,792	$32,774,126	$20,455,666	$2,401,159	$847,337	$3,248,496	6.50%	$130	4.65%
	$2,927	$53,247,984	$32,785,327	$20,462,657	$2,412,360	$854,328	$3,266,688	6.54%	$131	4.69%
	$2,928	$53,266,176	$32,796,528	$20,469,648	$2,423,561	$861,319	$3,284,880	6.57%	$132	4.72%
	$2,929	$53,284,368	$32,807,729	$20,476,639	$2,434,762	$868,310	$3,303,072	6.61%	$133	4.76%
	$2,930	$53,302,560	$32,818,930	$20,483,630	$2,445,963	$875,301	$3,321,264	6.65%	$134	4.79%
	$2,931	$53,320,752	$32,830,131	$20,490,621	$2,457,164	$882,292	$3,339,456	6.68%	$135	4.83%
	$2,932	$53,338,944	$32,841,332	$20,497,612	$2,468,365	$889,283	$3,357,648	6.72%	$136	4.86%
	$2,933	$53,357,136	$32,852,533	$20,504,603	$2,479,566	$896,274	$3,375,840	6.75%	$137	4.90%
	$2,934	$53,375,328	$32,863,734	$20,511,594	$2,490,767	$903,265	$3,394,032	6.79%	$138	4.94%
	$2,935	$53,393,520	$32,874,935	$20,518,585	$2,501,968	$910,256	$3,412,224	6.83%	$139	4.97%
	$2,936	$53,411,712	$32,886,136	$20,525,576	$2,513,169	$917,247	$3,430,416	6.86%	$140	5.01%
	$2,937	$53,429,904	$32,897,337	$20,532,567	$2,524,370	$924,238	$3,448,608	6.90%	$141	5.04%
	$2,938	$53,448,096	$32,908,538	$20,539,558	$2,535,571	$931,229	$3,466,800	6.94%	$142	5.08%
	$2,939	$53,466,288	$32,919,739	$20,546,549	$2,546,772	$938,220	$3,484,992	6.97%	$143	5.11%
	$2,940	$53,484,480	$32,930,940	$20,553,540	$2,557,973	$945,211	$3,503,184	7.01%	$144	5.15%
	$2,941	$53,502,672	$32,942,141	$20,560,531	$2,569,174	$952,202	$3,521,376	7.05%	$145	5.19%
	$2,942	$53,520,864	$32,953,342	$20,567,522	$2,580,375	$959,193	$3,539,568	7.08%	$146	5.22%
	$2,943	$53,539,056	$32,964,543	$20,574,513	$2,591,576	$966,184	$3,557,760	7.12%	$147	5.26%
	$2,944	$53,557,248	$32,975,744	$20,581,504	$2,602,777	$973,175	$3,575,952	7.15%	$148	5.29%
	$2,945	$53,575,440	$32,986,945	$20,588,495	$2,613,978	$980,166	$3,594,144	7.19%	$149	5.33%
	$2,946	$53,593,632	$32,998,146	$20,595,486	$2,625,179	$987,157	$3,612,336	7.23%	$150	5.36%
	$2,947	$53,611,824	$33,009,347	$20,602,477	$2,636,380	$994,148	$3,630,528	7.26%	$151	5.40%
	$2,948	$53,630,016	$33,020,548	$20,609,468	$2,647,581	$1,001,139	$3,648,720	7.30%	$152	5.44%
	$2,949	$53,648,208	$33,031,749	$20,616,459	$2,658,782	$1,008,130	$3,666,912	7.34%	$153	5.47%
	$2,950	$53,666,400	$33,042,950	$20,623,450	$2,669,983	$1,015,121	$3,685,104	7.37%	$154	5.51%
	$2,951	$53,684,592	$33,054,151	$20,630,441	$2,681,184	$1,022,112	$3,703,296	7.41%	$155	5.54%
	$2,952	$53,702,784	$33,065,352	$20,637,432	$2,692,385	$1,029,103	$3,721,488	7.45%	$156	5.58%
	$2,953	$53,720,976	$33,076,553	$20,644,423	$2,703,586	$1,036,094	$3,739,680	7.48%	$157	5.62%
	$2,954	$53,739,168	$33,087,754	$20,651,414	$2,714,787	$1,043,085	$3,757,872	7.52%	$158	5.65%
	$2,955	$53,757,360	$33,098,955	$20,658,405	$2,725,988	$1,050,076	$3,776,064	7.55%	$159	5.69%
	$2,956	$53,775,552	$33,110,156	$20,665,396	$2,737,189	$1,057,067	$3,794,256	7.59%	$160	5.72%
FY 2006-07 Manager's Recommended Per Pupil	**$2,957**	**$53,793,744**	**$33,121,357**	**$20,672,387**	**$2,748,390**	**$1,064,058**	**$3,812,448**	**7.63%**	**$161**	**5.76%**
	$2,958	$53,811,936	$33,132,558	$20,679,378	$2,759,591	$1,071,049	$3,830,640	7.66%	$162	5.79%
	$2,959	$53,830,128	$33,143,759	$20,686,369	$2,770,792	$1,078,040	$3,848,832	7.70%	$163	5.83%
	$2,960	$53,848,320	$33,154,960	$20,693,360	$2,781,993	$1,085,031	$3,867,024	7.74%	$164	5.87%
	$2,961	$53,866,512	$33,166,161	$20,700,351	$2,793,194	$1,092,022	$3,885,216	7.77%	$165	5.90%
	$2,962	$53,884,704	$33,177,362	$20,707,342	$2,804,395	$1,099,013	$3,903,408	7.81%	$166	5.94%
	$2,963	$53,902,896	$33,188,563	$20,714,333	$2,815,596	$1,106,004	$3,921,600	7.85%	$167	5.97%
	$2,964	$53,921,088	$33,199,764	$20,721,324	$2,826,797	$1,112,995	$3,939,792	7.88%	$168	6.01%
	$2,965	$53,939,280	$33,210,965	$20,728,315	$2,837,998	$1,119,986	$3,957,984	7.92%	$169	6.04%
	$2,966	$53,957,472	$33,222,166	$20,735,306	$2,849,199	$1,126,977	$3,976,176	7.96%	$170	6.08%
	$2,967	$53,975,664	$33,233,367	$20,742,297	$2,860,400	$1,133,968	$3,994,368	7.99%	$171	6.12%
	$2,968	$53,993,856	$33,244,568	$20,749,288	$2,871,601	$1,140,959	$4,012,560	8.03%	$172	6.15%
	$2,969	$54,012,048	$33,255,769	$20,756,279	$2,882,802	$1,147,950	$4,030,752	8.06%	$173	6.19%
	$2,970	$54,030,240	$33,266,970	$20,763,270	$2,894,003	$1,154,941	$4,048,944	8.10%	$174	6.22%
	$2,971	$54,048,432	$33,278,171	$20,770,261	$2,905,204	$1,161,932	$4,067,136	8.14%	$175	6.26%
	$2,972	$54,066,624	$33,289,372	$20,777,252	$2,916,405	$1,168,923	$4,085,328	8.17%	$176	6.29%
	$2,973	$54,084,816	$33,300,573	$20,784,243	$2,927,606	$1,175,914	$4,103,520	8.21%	$177	6.33%
	$2,974	$54,103,008	$33,311,774	$20,791,234	$2,938,807	$1,182,905	$4,121,712	8.25%	$178	6.37%
	$2,975	$54,121,200	$33,322,975	$20,798,225	$2,950,008	$1,189,896	$4,139,904	8.28%	$179	6.40%
	$2,976	$54,139,392	$33,334,176	$20,805,216	$2,961,209	$1,196,887	$4,158,096	8.32%	$180	6.44%
	$2,977	$54,157,584	$33,345,377	$20,812,207	$2,972,410	$1,203,878	$4,176,288	8.36%	$181	6.47%
	$2,978	$54,175,776	$33,356,578	$20,819,198	$2,983,611	$1,210,869	$4,194,480	8.39%	$182	6.51%
	$2,979	$54,193,968	$33,367,779	$20,826,189	$2,994,812	$1,217,860	$4,212,672	8.43%	$183	6.55%
	$2,980	$54,212,160	$33,378,980	$20,833,180	$3,006,013	$1,224,851	$4,230,864	8.46%	$184	6.58%
	$2,981	$54,230,352	$33,390,181	$20,840,171	$3,017,214	$1,231,842	$4,249,056	8.50%	$185	6.62%
	$2,982	$54,248,544	$33,401,382	$20,847,162	$3,028,415	$1,238,833	$4,267,248	8.54%	$186	6.65%
	$2,983	$54,266,736	$33,412,583	$20,854,153	$3,039,616	$1,245,824	$4,285,440	8.57%	$187	6.69%
	$2,984	$54,284,928	$33,423,784	$20,861,144	$3,050,817	$1,252,815	$4,303,632	8.61%	$188	6.72%
	$2,985	$54,303,120	$33,434,985	$20,868,135	$3,062,018	$1,259,806	$4,321,824	8.65%	$189	6.76%

approximately 3 cents on ad valorem property tax rate

$1 Per Pupil Equivalent

	Total	Per Student
BOCC Approved 2005-06 Current Expense Allocation (Ad Valorem)	49,981,296	2,796

Each one dollar increase in per pupil	$18,192

2006-07 School Requests	Ad Valorem	District	Total
Chapel Hill-Carrboro City Schools	$31,317,996	$17,980,828	$49,298,824
Orange County Schools	$24,757,408	$0	$24,757,408
Total Current Expense Requests	$56,075,404	$17,980,828	$74,056,232

		Current Expense Allocation								
	Per Pupil	Total Allocation	CHCCS Share	OCS Share	Budget Increase or (Decrease)		Total Increase		Per Pupil Increase	
2005-06 Approved Per Pupil	$2,796	$50,864,832	$30,372,967	$19,608,329	CHCCS	OCS	$	%	$	%
	$2,986	$54,321,312	$33,446,186	$20,875,126	$3,073,219	$1,266,797	$4,340,016	8.68%	$190	6.80%
	$2,987	$54,339,504	$33,457,387	$20,882,117	$3,084,420	$1,273,788	$4,358,208	8.72%	$191	6.83%
	$2,988	$54,357,696	$33,468,588	$20,889,108	$3,095,621	$1,280,779	$4,376,400	8.76%	$192	6.87%
	$2,989	$54,375,888	$33,479,789	$20,896,099	$3,106,822	$1,287,770	$4,394,592	8.79%	$193	6.90%
	$2,990	$54,394,080	$33,490,990	$20,903,090	$3,118,023	$1,294,761	$4,412,784	8.83%	$194	6.94%
	$2,991	$54,412,272	$33,502,191	$20,910,081	$3,129,224	$1,301,752	$4,430,976	8.87%	$195	6.97%
	$2,992	$54,430,464	$33,513,392	$20,917,072	$3,140,425	$1,308,743	$4,449,168	8.90%	$196	7.01%
	$2,993	$54,448,656	$33,524,593	$20,924,063	$3,151,626	$1,315,734	$4,467,360	8.94%	$197	7.05%
	$2,994	$54,466,848	$33,535,794	$20,931,054	$3,162,827	$1,322,725	$4,485,552	8.97%	$198	7.08%
	$2,995	$54,485,040	$33,546,995	$20,938,045	$3,174,028	$1,329,716	$4,503,744	9.01%	$199	7.12%
	$2,996	$54,503,232	$33,558,196	$20,945,036	$3,185,229	$1,336,707	$4,521,936	9.05%	$200	7.15%
	$2,997	$54,521,424	$33,569,397	$20,952,027	$3,196,430	$1,343,698	$4,540,128	9.08%	$201	7.19%
	$2,998	$54,539,616	$33,580,598	$20,959,018	$3,207,631	$1,350,689	$4,558,320	9.12%	$202	7.22%
	$2,999	$54,557,808	$33,591,799	$20,966,009	$3,218,832	$1,357,680	$4,576,512	9.16%	$203	7.26%
	$3,000	$54,576,000	$33,603,000	$20,973,000	$3,230,033	$1,364,671	$4,594,704	9.19%	$204	7.30%
	$3,001	$54,594,192	$33,614,201	$20,979,991	$3,241,234	$1,371,662	$4,612,896	9.23%	$205	7.33%
	$3,002	$54,612,384	$33,625,402	$20,986,982	$3,252,435	$1,378,653	$4,631,088	9.27%	$206	7.37%
	$3,003	$54,630,576	$33,636,603	$20,993,973	$3,263,636	$1,385,644	$4,649,280	9.30%	$207	7.40%
	$3,004	$54,648,768	$33,647,804	$21,000,964	$3,274,837	$1,392,635	$4,667,472	9.34%	$208	7.44%
	$3,005	$54,666,960	$33,659,005	$21,007,955	$3,286,038	$1,399,626	$4,685,664	9.37%	$209	7.47%
	$3,006	$54,685,152	$33,670,206	$21,014,946	$3,297,239	$1,406,617	$4,703,856	9.41%	$210	7.51%
	$3,007	$54,703,344	$33,681,407	$21,021,937	$3,308,440	$1,413,608	$4,722,048	9.45%	$211	7.55%
	$3,008	$54,721,536	$33,692,608	$21,028,928	$3,319,641	$1,420,599	$4,740,240	9.48%	$212	7.58%
	$3,009	$54,739,728	$33,703,809	$21,035,919	$3,330,842	$1,427,590	$4,758,432	9.52%	$213	7.62%
	$3,010	$54,757,920	$33,715,010	$21,042,910	$3,342,043	$1,434,581	$4,776,624	9.56%	$214	7.65%
	$3,011	$54,776,112	$33,726,211	$21,049,901	$3,353,244	$1,441,572	$4,794,816	9.59%	$215	7.69%
	$3,012	$54,794,304	$33,737,412	$21,056,892	$3,364,445	$1,448,563	$4,813,008	9.63%	$216	7.73%
	$3,013	$54,812,496	$33,748,613	$21,063,883	$3,375,646	$1,455,554	$4,831,200	9.67%	$217	7.76%
	$3,014	$54,830,688	$33,759,814	$21,070,874	$3,386,847	$1,462,545	$4,849,392	9.70%	$218	7.80%
	$3,015	$54,848,880	$33,771,015	$21,077,865	$3,398,048	$1,469,536	$4,867,584	9.74%	$219	7.83%
	$3,016	$54,867,072	$33,782,216	$21,084,856	$3,409,249	$1,476,527	$4,885,776	9.78%	$220	7.87%
	$3,017	$54,885,264	$33,793,417	$21,091,847	$3,420,450	$1,483,518	$4,903,968	9.81%	$221	7.90%
	$3,018	$54,903,456	$33,804,618	$21,098,838	$3,431,651	$1,490,509	$4,922,160	9.85%	$222	7.94%
	$3,019	$54,921,648	$33,815,819	$21,105,829	$3,442,852	$1,497,500	$4,940,352	9.88%	$223	7.98%
	$3,020	$54,939,840	$33,827,020	$21,112,820	$3,454,053	$1,504,491	$4,958,544	9.92%	$224	8.01%
	$3,021	$54,958,032	$33,838,221	$21,119,811	$3,465,254	$1,511,482	$4,976,736	9.96%	$225	8.05%
	$3,022	$54,976,224	$33,849,422	$21,126,802	$3,476,455	$1,518,473	$4,994,928	9.99%	$226	8.08%
	$3,023	$54,994,416	$33,860,623	$21,133,793	$3,487,656	$1,525,464	$5,013,120	10.03%	$227	8.12%
	$3,024	$55,012,608	$33,871,824	$21,140,784	$3,498,857	$1,532,455	$5,031,312	10.07%	$228	8.15%
	$3,025	$55,030,800	$33,883,025	$21,147,775	$3,510,058	$1,539,446	$5,049,504	10.10%	$229	8.19%
	$3,026	$55,048,992	$33,894,226	$21,154,766	$3,521,259	$1,546,437	$5,067,696	10.14%	$230	8.23%
	$3,027	$55,067,184	$33,905,427	$21,161,757	$3,532,460	$1,553,428	$5,085,888	10.18%	$231	8.26%
	$3,028	$55,085,376	$33,916,628	$21,168,748	$3,543,661	$1,560,419	$5,104,080	10.21%	$232	8.30%
	$3,029	$55,103,568	$33,927,829	$21,175,739	$3,554,862	$1,567,410	$5,122,272	10.25%	$233	8.33%
	$3,030	$55,121,760	$33,939,030	$21,182,730	$3,566,063	$1,574,401	$5,140,464	10.28%	$234	8.37%
	$3,031	$55,139,952	$33,950,231	$21,189,721	$3,577,264	$1,581,392	$5,158,656	10.32%	$235	8.40%
	$3,032	$55,158,144	$33,961,432	$21,196,712	$3,588,465	$1,588,383	$5,176,848	10.36%	$236	8.44%
	$3,033	$55,176,336	$33,972,633	$21,203,703	$3,599,666	$1,595,374	$5,195,040	10.39%	$237	8.48%
	$3,034	$55,194,528	$33,983,834	$21,210,694	$3,610,867	$1,602,365	$5,213,232	10.43%	$238	8.51%
	$3,035	$55,212,720	$33,995,035	$21,217,685	$3,622,068	$1,609,356	$5,231,424	10.47%	$239	8.55%
	$3,036	$55,230,912	$34,006,236	$21,224,676	$3,633,269	$1,616,347	$5,249,616	10.50%	$240	8.58%
	$3,037	$55,249,104	$34,017,437	$21,231,667	$3,644,470	$1,623,338	$5,267,808	10.54%	$241	8.62%
	$3,038	$55,267,296	$34,028,638	$21,238,658	$3,655,671	$1,630,329	$5,286,000	10.58%	$242	8.66%
	$3,039	$55,285,488	$34,039,839	$21,245,649	$3,666,872	$1,637,320	$5,304,192	10.61%	$243	8.69%
	$3,040	$55,303,680	$34,051,040	$21,252,640	$3,678,073	$1,644,311	$5,322,384	10.65%	$244	8.73%
	$3,041	$55,321,872	$34,062,241	$21,259,631	$3,689,274	$1,651,302	$5,340,576	10.69%	$245	8.76%
	$3,042	$55,340,064	$34,073,442	$21,266,622	$3,700,475	$1,658,293	$5,358,768	10.72%	$246	8.80%
	$3,043	$55,358,256	$34,084,643	$21,273,613	$3,711,676	$1,665,284	$5,376,960	10.76%	$247	8.83%
	$3,044	$55,376,448	$34,095,844	$21,280,604	$3,722,877	$1,672,275	$5,395,152	10.79%	$248	8.87%
	$3,045	$55,394,640	$34,107,045	$21,287,595	$3,734,078	$1,679,266	$5,413,344	10.83%	$249	8.91%
	$3,046	$55,412,832	$34,118,246	$21,294,586	$3,745,279	$1,686,257	$5,431,536	10.87%	$250	8.94%
	$3,047	$55,431,024	$34,129,447	$21,301,577	$3,756,480	$1,693,248	$5,449,728	10.90%	$251	8.98%
	$3,048	$55,449,216	$34,140,648	$21,308,568	$3,767,681	$1,700,239	$5,467,920	10.94%	$252	9.01%
	$3,049	$55,467,408	$34,151,849	$21,315,559	$3,778,882	$1,707,230	$5,486,112	10.98%	$253	9.05%
	$3,050	$55,485,600	$34,163,050	$21,322,550	$3,790,083	$1,714,221	$5,504,304	11.01%	$254	9.08%
	$3,051	$55,503,792	$34,174,251	$21,329,541	$3,801,284	$1,721,212	$5,522,496	11.05%	$255	9.12%
	$3,052	$55,521,984	$34,185,452	$21,336,532	$3,812,485	$1,728,203	$5,540,688	11.09%	$256	9.16%

$1 Per Pupil Equivalent

	Total	Per Student
BOCC Approved 2005-06 Current Expense Allocation (Ad Valorem)	49.981.296	2.796

Each one dollar increase in per pupil	$18.192

2006-07 School Requests	Ad Valorem	District	Total
Chapel Hill-Carrboro City Schools	$31.317.996	$17.980.828	$49.298.824
Orange County Schools	$24.757.408	$0	$24.757.408
Total Current Expense Requests	**$56,075,404**	**$17.980,828**	**$74.056.232**

		Current Expense Allocation								
	Per Pupil	Total Allocation	CHCCS Share	OCS Share	Budget Increase or (Decrease)		Total Increase		Per Pupil Increase	
2005-06 Approved Per Pupil	$2,796	$50,864,832	$30,372,967	$19,608,329	CHCCS	OCS	$	%	$	%
	$3,053	$55,540,176	$34,196,653	$21,343,523	$3,823,686	$1,735,194	$5,558,880	11.12%	$257	9.19%
	$3,054	$55,558,368	$34,207,854	$21,350,514	$3,834,887	$1,742,185	$5,577,072	11.16%	$258	9.23%
	$3,055	$55,576,560	$34,219,055	$21,357,505	$3,846,088	$1,749,176	$5,595,264	11.19%	$259	9.26%
	$3,056	$55,594,752	$34,230,256	$21,364,496	$3,857,289	$1,756,167	$5,613,456	11.23%	$260	9.30%
	$3,057	$55,612,944	$34,241,457	$21,371,487	$3,868,490	$1,763,158	$5,631,648	11.27%	$261	9.33%
	$3,058	$55,631,136	$34,252,658	$21,378,478	$3,879,691	$1,770,149	$5,649,840	11.30%	$262	9.37%
	$3,059	$55,649,328	$34,263,859	$21,385,469	$3,890,892	$1,777,140	$5,668,032	11.34%	$263	9.41%
	$3,060	$55,667,520	$34,275,060	$21,392,460	$3,902,093	$1,784,131	$5,686,224	11.38%	$264	9.44%
	$3,061	$55,685,712	$34,286,261	$21,399,451	$3,913,294	$1,791,122	$5,704,416	11.41%	$265	9.48%
	$3,062	$55,703,904	$34,297,462	$21,406,442	$3,924,495	$1,798,113	$5,722,608	11.45%	$266	9.51%
	$3,063	$55,722,096	$34,308,663	$21,413,433	$3,935,696	$1,805,104	$5,740,800	11.49%	$267	9.55%
	$3,064	$55,740,288	$34,319,864	$21,420,424	$3,946,897	$1,812,095	$5,758,992	11.52%	$268	9.59%
	$3,065	$55,758,480	$34,331,065	$21,427,415	$3,958,098	$1,819,086	$5,777,184	11.56%	$269	9.62%
	$3,066	$55,776,672	$34,342,266	$21,434,406	$3,969,299	$1,826,077	$5,795,376	11.60%	$270	9.66%
	$3,067	$55,794,864	$34,353,467	$21,441,397	$3,980,500	$1,833,068	$5,813,568	11.63%	$271	9.69%
	$3,068	$55,813,056	$34,364,668	$21,448,388	$3,991,701	$1,840,059	$5,831,760	11.67%	$272	9.73%
	$3,069	$55,831,248	$34,375,869	$21,455,379	$4,002,902	$1,847,050	$5,849,952	11.70%	$273	9.76%
	$3,070	$55,849,440	$34,387,070	$21,462,370	$4,014,103	$1,854,041	$5,868,144	11.74%	$274	9.80%
	$3,071	$55,867,632	$34,398,271	$21,469,361	$4,025,304	$1,861,032	$5,886,336	11.78%	$275	9.84%
	$3,072	$55,885,824	$34,409,472	$21,476,352	$4,036,505	$1,868,023	$5,904,528	11.81%	$276	9.87%
	$3,073	$55,904,016	$34,420,673	$21,483,343	$4,047,706	$1,875,014	$5,922,720	11.85%	$277	9.91%
	$3,074	$55,922,208	$34,431,874	$21,490,334	$4,058,907	$1,882,005	$5,940,912	11.89%	$278	9.94%
	$3,075	$55,940,400	$34,443,075	$21,497,325	$4,070,108	$1,888,996	$5,959,104	11.92%	$279	9.98%
	$3,076	$55,958,592	$34,454,276	$21,504,316	$4,081,309	$1,895,987	$5,977,296	11.96%	$280	10.01%
	$3,077	$55,976,784	$34,465,477	$21,511,307	$4,092,510	$1,902,978	$5,995,488	12.00%	$281	10.05%
	$3,078	$55,994,976	$34,476,678	$21,518,298	$4,103,711	$1,909,969	$6,013,680	12.03%	$282	10.09%
	$3,079	$56,013,168	$34,487,879	$21,525,289	$4,114,912	$1,916,960	$6,031,872	12.07%	$283	10.12%
	$3,080	$56,031,360	$34,499,080	$21,532,280	$4,126,113	$1,923,951	$6,050,064	12.10%	$284	10.16%
	$3,081	$56,049,552	$34,510,281	$21,539,271	$4,137,314	$1,930,942	$6,068,256	12.14%	$285	10.19%
	$3,082	$56,067,744	$34,521,482	$21,546,262	$4,148,515	$1,937,933	$6,086,448	12.18%	$286	10.23%
	$3,083	$56,085,936	$34,532,683	$21,553,253	$4,159,716	$1,944,924	$6,104,640	12.21%	$287	10.26%
	$3,084	$56,104,128	$34,543,884	$21,560,244	$4,170,917	$1,951,915	$6,122,832	12.25%	$288	10.30%
	$3,085	$56,122,320	$34,555,085	$21,567,235	$4,182,118	$1,958,906	$6,141,024	12.29%	$289	10.34%
	$3,086	$56,140,512	$34,566,286	$21,574,226	$4,193,319	$1,965,897	$6,159,216	12.32%	$290	10.37%
	$3,087	$56,158,704	$34,577,487	$21,581,217	$4,204,520	$1,972,888	$6,177,408	12.36%	$291	10.41%
	$3,088	$56,176,896	$34,588,688	$21,588,208	$4,215,721	$1,979,879	$6,195,600	12.40%	$292	10.44%
	$3,089	$56,195,088	$34,599,889	$21,595,199	$4,226,922	$1,986,870	$6,213,792	12.43%	$293	10.48%
	$3,090	$56,213,280	$34,611,090	$21,602,190	$4,238,123	$1,993,861	$6,231,984	12.47%	$294	10.52%
	$3,091	$56,231,472	$34,622,291	$21,609,181	$4,249,324	$2,000,852	$6,250,176	12.51%	$295	10.55%
	$3,092	$56,249,664	$34,633,492	$21,616,172	$4,260,525	$2,007,843	$6,268,368	12.54%	$296	10.59%
	$3,093	$56,267,856	$34,644,693	$21,623,163	$4,271,726	$2,014,834	$6,286,560	12.58%	$297	10.62%
	$3,094	$56,286,048	$34,655,894	$21,630,154	$4,282,927	$2,021,825	$6,304,752	12.61%	$298	10.66%
	$3,095	$56,304,240	$34,667,095	$21,637,145	$4,294,128	$2,028,816	$6,322,944	12.65%	$299	10.69%
	$3,096	$56,322,432	$34,678,296	$21,644,136	$4,305,329	$2,035,807	$6,341,136	12.69%	$300	10.73%
	$3,097	$56,340,624	$34,689,497	$21,651,127	$4,316,530	$2,042,798	$6,359,328	12.72%	$301	10.77%
	$3,098	$56,358,816	$34,700,698	$21,658,118	$4,327,731	$2,049,789	$6,377,520	12.76%	$302	10.80%
	$3,099	$56,377,008	$34,711,899	$21,665,109	$4,338,932	$2,056,780	$6,395,712	12.80%	$303	10.84%
	$3,100	$56,395,200	$34,723,100	$21,672,100	$4,350,133	$2,063,771	$6,413,904	12.83%	$304	10.87%
	$3,101	$56,413,392	$34,734,301	$21,679,091	$4,361,334	$2,070,762	$6,432,096	12.87%	$305	10.91%
	$3,102	$56,431,584	$34,745,502	$21,686,082	$4,372,535	$2,077,753	$6,450,288	12.91%	$306	10.94%
	$3,103	$56,449,776	$34,756,703	$21,693,073	$4,383,736	$2,084,744	$6,468,480	12.94%	$307	10.98%
	$3,104	$56,467,968	$34,767,904	$21,700,064	$4,394,937	$2,091,735	$6,486,672	12.98%	$308	11.02%
	$3,105	$56,486,160	$34,779,105	$21,707,055	$4,406,138	$2,098,726	$6,504,864	13.01%	$309	11.05%
	$3,106	$56,504,352	$34,790,306	$21,714,046	$4,417,339	$2,105,717	$6,523,056	13.05%	$310	11.09%
	$3,107	$56,522,544	$34,801,507	$21,721,037	$4,428,540	$2,112,708	$6,541,248	13.09%	$311	11.12%
	$3,108	$56,540,736	$34,812,708	$21,728,028	$4,439,741	$2,119,699	$6,559,440	13.12%	$312	11.16%
	$3,109	$56,558,928	$34,823,909	$21,735,019	$4,450,942	$2,126,690	$6,577,632	13.16%	$313	11.19%
	$3,110	$56,577,120	$34,835,110	$21,742,010	$4,462,143	$2,133,681	$6,595,824	13.20%	$314	11.23%
	$3,111	$56,595,312	$34,846,311	$21,749,001	$4,473,344	$2,140,672	$6,614,016	13.23%	$315	11.27%
	$3,112	$56,613,504	$34,857,512	$21,755,992	$4,484,545	$2,147,663	$6,632,208	13.27%	$316	11.30%
	$3,113	$56,631,696	$34,868,713	$21,762,983	$4,495,746	$2,154,654	$6,650,400	13.31%	$317	11.34%
	$3,114	$56,649,888	$34,879,914	$21,769,974	$4,506,947	$2,161,645	$6,668,592	13.34%	$318	11.37%
	$3,115	$56,668,080	$34,891,115	$21,776,965	$4,518,148	$2,168,636	$6,686,784	13.38%	$319	11.41%
	$3,116	$56,686,272	$34,902,316	$21,783,956	$4,529,349	$2,175,627	$6,704,976	13.41%	$320	11.44%
	$3,117	$56,704,464	$34,913,517	$21,790,947	$4,540,550	$2,182,618	$6,723,168	13.45%	$321	11.48%
	$3,118	$56,722,656	$34,924,718	$21,797,938	$4,551,751	$2,189,609	$6,741,360	13.49%	$322	11.52%
	$3,119	$56,740,848	$34,935,919	$21,804,929	$4,562,952	$2,196,600	$6,759,552	13.52%	$323	11.55%

$1 Per Pupil Equivalent

	Total	Per Student
BOCC Approved 2005-06 Current Expense Allocation (Ad Valorem)	49.981.296	2.796

Each one dollar increase in per pupil	$18,192

2006-07 School Requests	Ad Valorem	District	Total
Chapel Hill-Carrboro City Schools	$31.317.096	$17.980.828	$49,298.824
Orange County Schools	$24.757.408	$0	$24.757.408
Total Current Expense Requests	**$56.075,404**	**$17.980,828**	**$74.056.232**

		Current Expense Allocation								
	Per Pupil	Total Allocation	CHCCS Share	OCS Share	Budget Increase or (Decrease)		Total Increase		Per Pupil Increase	
2005-06 Approved Per Pupil	$2,796	$50,864,832	$30,372,967	$19,608,329	CHCCS	OCS	$	%	$	%
	$3,120	$56,759,040	$34,947,120	$21,811,920	$4,574,153	$2,203,591	$6,777,744	13.56%	$324	11.59%
	$3,121	$56,777,232	$34,958,321	$21,818,911	$4,585,354	$2,210,582	$6,795,936	13.60%	$325	11.62%
	$3,122	$56,795,424	$34,969,522	$21,825,902	$4,596,555	$2,217,573	$6,814,128	13.63%	$326	11.66%
	$3,123	$56,813,616	$34,980,723	$21,832,893	$4,607,756	$2,224,564	$6,832,320	13.67%	$327	11.70%
	$3,124	$56,831,808	$34,991,924	$21,839,884	$4,618,957	$2,231,555	$6,850,512	13.71%	$328	11.73%
	$3,125	$56,850,000	$35,003,125	$21,846,875	$4,630,158	$2,238,546	$6,868,704	13.74%	$329	11.77%
	$3,126	$56,868,192	$35,014,326	$21,853,866	$4,641,359	$2,245,537	$6,886,896	13.78%	$330	11.80%
	$3,127	$56,886,384	$35,025,527	$21,860,857	$4,652,560	$2,252,528	$6,905,088	13.82%	$331	11.84%
	$3,128	$56,904,576	$35,036,728	$21,867,848	$4,663,761	$2,259,519	$6,923,280	13.85%	$332	11.87%
	$3,129	$56,922,768	$35,047,929	$21,874,839	$4,674,962	$2,266,510	$6,941,472	13.89%	$333	11.91%
	$3,130	$56,940,960	$35,059,130	$21,881,830	$4,686,163	$2,273,501	$6,959,664	13.92%	$334	11.95%
	$3,131	$56,959,152	$35,070,331	$21,888,821	$4,697,364	$2,280,492	$6,977,856	13.96%	$335	11.98%
	$3,132	$56,977,344	$35,081,532	$21,895,812	$4,708,565	$2,287,483	$6,996,048	14.00%	$336	12.02%
	$3,133	$56,995,536	$35,092,733	$21,902,803	$4,719,766	$2,294,474	$7,014,240	14.03%	$337	12.05%
	$3,134	$57,013,728	$35,103,934	$21,909,794	$4,730,967	$2,301,465	$7,032,432	14.07%	$338	12.09%
	$3,135	$57,031,920	$35,115,135	$21,916,785	$4,742,168	$2,308,456	$7,050,624	14.11%	$339	12.12%
	$3,136	$57,050,112	$35,126,336	$21,923,776	$4,753,369	$2,315,447	$7,068,816	14.14%	$340	12.16%
	$3,137	$57,068,304	$35,137,537	$21,930,767	$4,764,570	$2,322,438	$7,087,008	14.18%	$341	12.20%
	$3,138	$57,086,496	$35,148,738	$21,937,758	$4,775,771	$2,329,429	$7,105,200	14.22%	$342	12.23%
	$3,139	$57,104,688	$35,159,939	$21,944,749	$4,786,972	$2,336,420	$7,123,392	14.25%	$343	12.27%
	$3,140	$57,122,880	$35,171,140	$21,951,740	$4,798,173	$2,343,411	$7,141,584	14.29%	$344	12.30%
	$3,141	$57,141,072	$35,182,341	$21,958,731	$4,809,374	$2,350,402	$7,159,776	14.32%	$345	12.34%
	$3,142	$57,159,264	$35,193,542	$21,965,722	$4,820,575	$2,357,393	$7,177,968	14.36%	$346	12.37%
	$3,143	$57,177,456	$35,204,743	$21,972,713	$4,831,776	$2,364,384	$7,196,160	14.40%	$347	12.41%
	$3,144	$57,195,648	$35,215,944	$21,979,704	$4,842,977	$2,371,375	$7,214,352	14.43%	$348	12.45%
	$3,145	$57,213,840	$35,227,145	$21,986,695	$4,854,178	$2,378,366	$7,232,544	14.47%	$349	12.48%
	$3,146	$57,232,032	$35,238,346	$21,993,686	$4,865,379	$2,385,357	$7,250,736	14.51%	$350	12.52%
	$3,147	$57,250,224	$35,249,547	$22,000,677	$4,876,580	$2,392,348	$7,268,928	14.54%	$351	12.55%
	$3,148	$57,268,416	$35,260,748	$22,007,668	$4,887,781	$2,399,339	$7,287,120	14.58%	$352	12.59%
	$3,149	$57,286,608	$35,271,949	$22,014,659	$4,898,982	$2,406,330	$7,305,312	14.62%	$353	12.63%
	$3,150	$57,304,800	$35,283,150	$22,021,650	$4,910,183	$2,413,321	$7,323,504	14.65%	$354	12.66%
	$3,151	$57,322,992	$35,294,351	$22,028,641	$4,921,384	$2,420,312	$7,341,696	14.69%	$355	12.70%
	$3,152	$57,341,184	$35,305,552	$22,035,632	$4,932,585	$2,427,303	$7,359,888	14.73%	$356	12.73%
	$3,153	$57,359,376	$35,316,753	$22,042,623	$4,943,786	$2,434,294	$7,378,080	14.76%	$357	12.77%
	$3,154	$57,377,568	$35,327,954	$22,049,614	$4,954,987	$2,441,285	$7,396,272	14.80%	$358	12.80%
	$3,155	$57,395,760	$35,339,155	$22,056,605	$4,966,188	$2,448,276	$7,414,464	14.83%	$359	12.84%
	$3,156	$57,413,952	$35,350,356	$22,063,596	$4,977,389	$2,455,267	$7,432,656	14.87%	$360	12.88%
	$3,157	$57,432,144	$35,361,557	$22,070,587	$4,988,590	$2,462,258	$7,450,848	14.91%	$361	12.91%
	$3,158	$57,450,336	$35,372,758	$22,077,578	$4,999,791	$2,469,249	$7,469,040	14.94%	$362	12.95%
	$3,159	$57,468,528	$35,383,959	$22,084,569	$5,010,992	$2,476,240	$7,487,232	14.98%	$363	12.98%
	$3,160	$57,486,720	$35,395,160	$22,091,560	$5,022,193	$2,483,231	$7,505,424	15.02%	$364	13.02%
	$3,161	$57,504,912	$35,406,361	$22,098,551	$5,033,394	$2,490,222	$7,523,616	15.05%	$365	13.05%
	$3,162	$57,523,104	$35,417,562	$22,105,542	$5,044,595	$2,497,213	$7,541,808	15.09%	$366	13.09%
	$3,163	$57,541,296	$35,428,763	$22,112,533	$5,055,796	$2,504,204	$7,560,000	15.13%	$367	13.13%
	$3,164	$57,559,488	$35,439,964	$22,119,524	$5,066,997	$2,511,195	$7,578,192	15.16%	$368	13.16%
	$3,165	$57,577,680	$35,451,165	$22,126,515	$5,078,198	$2,518,186	$7,596,384	15.20%	$369	13.20%
	$3,166	$57,595,872	$35,462,366	$22,133,506	$5,089,399	$2,525,177	$7,614,576	15.23%	$370	13.23%
	$3,167	$57,614,064	$35,473,567	$22,140,497	$5,100,600	$2,532,168	$7,632,768	15.27%	$371	13.27%
	$3,168	$57,632,256	$35,484,768	$22,147,488	$5,111,801	$2,539,159	$7,650,960	15.31%	$372	13.30%
	$3,169	$57,650,448	$35,495,969	$22,154,479	$5,123,002	$2,546,150	$7,669,152	15.34%	$373	13.34%
	$3,170	$57,668,640	$35,507,170	$22,161,470	$5,134,203	$2,553,141	$7,687,344	15.38%	$374	13.38%
	$3,171	$57,686,832	$35,518,371	$22,168,461	$5,145,404	$2,560,132	$7,705,536	15.42%	$375	13.41%
	$3,172	$57,705,024	$35,529,572	$22,175,452	$5,156,605	$2,567,123	$7,723,728	15.45%	$376	13.45%
	$3,173	$57,723,216	$35,540,773	$22,182,443	$5,167,806	$2,574,114	$7,741,920	15.49%	$377	13.48%
	$3,174	$57,741,408	$35,551,974	$22,189,434	$5,179,007	$2,581,105	$7,760,112	15.53%	$378	13.52%
	$3,175	$57,759,600	$35,563,175	$22,196,425	$5,190,208	$2,588,096	$7,778,304	15.56%	$379	13.56%
	$3,176	$57,777,792	$35,574,376	$22,203,416	$5,201,409	$2,595,087	$7,796,496	15.60%	$380	13.59%
	$3,177	$57,795,984	$35,585,577	$22,210,407	$5,212,610	$2,602,078	$7,814,688	15.64%	$381	13.63%
	$3,178	$57,814,176	$35,596,778	$22,217,398	$5,223,811	$2,609,069	$7,832,880	15.67%	$382	13.66%
	$3,179	$57,832,368	$35,607,979	$22,224,389	$5,235,012	$2,616,060	$7,851,072	15.71%	$383	13.70%
	$3,180	$57,850,560	$35,619,180	$22,231,380	$5,246,213	$2,623,051	$7,869,264	15.74%	$384	13.73%
	$3,181	$57,868,752	$35,630,381	$22,238,371	$5,257,414	$2,630,042	$7,887,456	15.78%	$385	13.77%
	$3,182	$57,886,944	$35,641,582	$22,245,362	$5,268,615	$2,637,033	$7,905,648	15.82%	$386	13.81%
	$3,183	$57,905,136	$35,652,783	$22,252,353	$5,279,816	$2,644,024	$7,923,840	15.85%	$387	13.84%
	$3,184	$57,923,328	$35,663,984	$22,259,344	$5,291,017	$2,651,015	$7,942,032	15.89%	$388	13.88%
	$3,185	$57,941,520	$35,675,185	$22,266,335	$5,302,218	$2,658,006	$7,960,224	15.93%	$389	13.91%
	$3,186	$57,959,712	$35,686,386	$22,273,326	$5,313,419	$2,664,997	$7,978,416	15.96%	$390	13.95%

$1 Per Pupil Equivalent

	Total	Per Student
BOCC Approved 2005-06 Current Expense Allocation (Ad Valorem)	49.981.296	2.796

Each one dollar increase in per pupil	$18,192

2006-07 School Requests	Ad Valorem	District	Total
Chapel Hill-Carrboro City Schools	$31.317.996	$17.980.828	$49.298.824
Orange County Schools	$24,757,408	$0	$24,757,408
Total Current Expense Requests	$56,075,404	$17.980,828	$74.056.232

		Current Expense Allocation								
	Per Pupil	Total Allocation	CHCCS Share	OCS Share	Budget Increase or (Decrease)		Total Increase		Per Pupil Increase	
2005-06 Approved Per Pupil	$2,796	$50,864,832	$30,372,967	$19,608,329	CHCCS	OCS	$	%	$	%
	$3,187	$57,977,904	$35,697,587	$22,280,317	$5,324,620	$2,671,988	$7,996,608	16.00%	$391	13.98%
	$3,188	$57,996,096	$35,708,788	$22,287,308	$5,335,821	$2,678,979	$8,014,800	16.04%	$392	14.02%
	$3,189	$58,014,288	$35,719,989	$22,294,299	$5,347,022	$2,685,970	$8,032,992	16.07%	$393	14.06%
	$3,190	$58,032,480	$35,731,190	$22,301,290	$5,358,223	$2,692,961	$8,051,184	16.11%	$394	14.09%
	$3,191	$58,050,672	$35,742,391	$22,308,281	$5,369,424	$2,699,952	$8,069,376	16.14%	$395	14.13%
	$3,192	$58,068,864	$35,753,592	$22,315,272	$5,380,625	$2,706,943	$8,087,568	16.18%	$396	14.16%
	$3,193	$58,087,056	$35,764,793	$22,322,263	$5,391,826	$2,713,934	$8,105,760	16.22%	$397	14.20%
	$3,194	$58,105,248	$35,775,994	$22,329,254	$5,403,027	$2,720,925	$8,123,952	16.25%	$398	14.23%
	$3,195	$58,123,440	$35,787,195	$22,336,245	$5,414,228	$2,727,916	$8,142,144	16.29%	$399	14.27%
	$3,196	$58,141,632	$35,798,396	$22,343,236	$5,425,429	$2,734,907	$8,160,336	16.33%	$400	14.31%
	$3,197	$58,159,824	$35,809,597	$22,350,227	$5,436,630	$2,741,898	$8,178,528	16.36%	$401	14.34%
	$3,198	$58,178,016	$35,820,798	$22,357,218	$5,447,831	$2,748,889	$8,196,720	16.40%	$402	14.38%
	$3,199	$58,196,208	$35,831,999	$22,364,209	$5,459,032	$2,755,880	$8,214,912	16.44%	$403	14.41%
	$3,200	$58,214,400	$35,843,200	$22,371,200	$5,470,233	$2,762,871	$8,233,104	16.47%	$404	14.45%
	$3,201	$58,232,592	$35,854,401	$22,378,191	$5,481,434	$2,769,862	$8,251,296	16.51%	$405	14.48%
	$3,202	$58,250,784	$35,865,602	$22,385,182	$5,492,635	$2,776,853	$8,269,488	16.55%	$406	14.52%
	$3,203	$58,268,976	$35,876,803	$22,392,173	$5,503,836	$2,783,844	$8,287,680	16.58%	$407	14.56%
	$3,204	$58,287,168	$35,888,004	$22,399,164	$5,515,037	$2,790,835	$8,305,872	16.62%	$408	14.59%
	$3,205	$58,305,360	$35,899,205	$22,406,155	$5,526,238	$2,797,826	$8,324,064	16.65%	$409	14.63%
	$3,206	$58,323,552	$35,910,406	$22,413,146	$5,537,439	$2,804,817	$8,342,256	16.69%	$410	14.66%
	$3,207	$58,341,744	$35,921,607	$22,420,137	$5,548,640	$2,811,808	$8,360,448	16.73%	$411	14.70%
	$3,208	$58,359,936	$35,932,808	$22,427,128	$5,559,841	$2,818,799	$8,378,640	16.76%	$412	14.74%
	$3,209	$58,378,128	$35,944,009	$22,434,119	$5,571,042	$2,825,790	$8,396,832	16.80%	$413	14.77%
	$3,210	$58,396,320	$35,955,210	$22,441,110	$5,582,243	$2,832,781	$8,415,024	16.84%	$414	14.81%
	$3,211	$58,414,512	$35,966,411	$22,448,101	$5,593,444	$2,839,772	$8,433,216	16.87%	$415	14.84%
	$3,212	$58,432,704	$35,977,612	$22,455,092	$5,604,645	$2,846,763	$8,451,408	16.91%	$416	14.88%
	$3,213	$58,450,896	$35,988,813	$22,462,083	$5,615,846	$2,853,754	$8,469,600	16.95%	$417	14.91%
	$3,214	$58,469,088	$36,000,014	$22,469,074	$5,627,047	$2,860,745	$8,487,792	16.98%	$418	14.95%
	$3,215	$58,487,280	$36,011,215	$22,476,065	$5,638,248	$2,867,736	$8,505,984	17.02%	$419	14.99%
	$3,216	$58,505,472	$36,022,416	$22,483,056	$5,649,449	$2,874,727	$8,524,176	17.05%	$420	15.02%
	$3,217	$58,523,664	$36,033,617	$22,490,047	$5,660,650	$2,881,718	$8,542,368	17.09%	$421	15.06%
	$3,218	$58,541,856	$36,044,818	$22,497,038	$5,671,851	$2,888,709	$8,560,560	17.13%	$422	15.09%
	$3,219	$58,560,048	$36,056,019	$22,504,029	$5,683,052	$2,895,700	$8,578,752	17.16%	$423	15.13%
	$3,220	$58,578,240	$36,067,220	$22,511,020	$5,694,253	$2,902,691	$8,596,944	17.20%	$424	15.16%
	$3,221	$58,596,432	$36,078,421	$22,518,011	$5,705,454	$2,909,682	$8,615,136	17.24%	$425	15.20%
	$3,222	$58,614,624	$36,089,622	$22,525,002	$5,716,655	$2,916,673	$8,633,328	17.27%	$426	15.24%
	$3,223	$58,632,816	$36,100,823	$22,531,993	$5,727,856	$2,923,664	$8,651,520	17.31%	$427	15.27%
	$3,224	$58,651,008	$36,112,024	$22,538,984	$5,739,057	$2,930,655	$8,669,712	17.35%	$428	15.31%
	$3,225	$58,669,200	$36,123,225	$22,545,975	$5,750,258	$2,937,646	$8,687,904	17.38%	$429	15.34%
	$3,226	$58,687,392	$36,134,426	$22,552,966	$5,761,459	$2,944,637	$8,706,096	17.42%	$430	15.38%
	$3,227	$58,705,584	$36,145,627	$22,559,957	$5,772,660	$2,951,628	$8,724,288	17.46%	$431	15.41%
	$3,228	$58,723,776	$36,156,828	$22,566,948	$5,783,861	$2,958,619	$8,742,480	17.49%	$432	15.45%
	$3,229	$58,741,968	$36,168,029	$22,573,939	$5,795,062	$2,965,610	$8,760,672	17.53%	$433	15.49%
	$3,230	$58,760,160	$36,179,230	$22,580,930	$5,806,263	$2,972,601	$8,778,864	17.56%	$434	15.52%
	$3,231	$58,778,352	$36,190,431	$22,587,921	$5,817,464	$2,979,592	$8,797,056	17.60%	$435	15.56%
	$3,232	$58,796,544	$36,201,632	$22,594,912	$5,828,665	$2,986,583	$8,815,248	17.64%	$436	15.59%
	$3,233	$58,814,736	$36,212,833	$22,601,903	$5,839,866	$2,993,574	$8,833,440	17.67%	$437	15.63%
	$3,234	$58,832,928	$36,224,034	$22,608,894	$5,851,067	$3,000,565	$8,851,632	17.71%	$438	15.67%
	$3,235	$58,851,120	$36,235,235	$22,615,885	$5,862,268	$3,007,556	$8,869,824	17.75%	$439	15.70%
	$3,236	$58,869,312	$36,246,436	$22,622,876	$5,873,469	$3,014,547	$8,888,016	17.78%	$440	15.74%
	$3,237	$58,887,504	$36,257,637	$22,629,867	$5,884,670	$3,021,538	$8,906,208	17.82%	$441	15.77%
	$3,238	$58,905,696	$36,268,838	$22,636,858	$5,895,871	$3,028,529	$8,924,400	17.86%	$442	15.81%
	$3,239	$58,923,888	$36,280,039	$22,643,849	$5,907,072	$3,035,520	$8,942,592	17.89%	$443	15.84%
	$3,240	$58,942,080	$36,291,240	$22,650,840	$5,918,273	$3,042,511	$8,960,784	17.93%	$444	15.88%
	$3,241	$58,960,272	$36,302,441	$22,657,831	$5,929,474	$3,049,502	$8,978,976	17.96%	$445	15.92%
	$3,242	$58,978,464	$36,313,642	$22,664,822	$5,940,675	$3,056,493	$8,997,168	18.00%	$446	15.95%
	$3,243	$58,996,656	$36,324,843	$22,671,813	$5,951,876	$3,063,484	$9,015,360	18.04%	$447	15.99%
	$3,244	$59,014,848	$36,336,044	$22,678,804	$5,963,077	$3,070,475	$9,033,552	18.07%	$448	16.02%
	$3,245	$59,033,040	$36,347,245	$22,685,795	$5,974,278	$3,077,466	$9,051,744	18.11%	$449	16.06%
	$3,246	$59,051,232	$36,358,446	$22,692,786	$5,985,479	$3,084,457	$9,069,936	18.15%	$450	16.09%
	$3,247	$59,069,424	$36,369,647	$22,699,777	$5,996,680	$3,091,448	$9,088,128	18.18%	$451	16.13%
	$3,248	$59,087,616	$36,380,848	$22,706,768	$6,007,881	$3,098,439	$9,106,320	18.22%	$452	16.17%
	$3,249	$59,105,808	$36,392,049	$22,713,759	$6,019,082	$3,105,430	$9,124,512	18.26%	$453	16.20%
	$3,250	$59,124,000	$36,403,250	$22,720,750	$6,030,283	$3,112,421	$9,142,704	18.29%	$454	16.24%
	$3,251	$59,142,192	$36,414,451	$22,727,741	$6,041,484	$3,119,412	$9,160,896	18.33%	$455	16.27%
	$3,252	$59,160,384	$36,425,652	$22,734,732	$6,052,685	$3,126,403	$9,179,088	18.37%	$456	16.31%
	$3,253	$59,178,576	$36,436,853	$22,741,723	$6,063,886	$3,133,394	$9,197,280	18.40%	$457	16.34%

$1 Per Pupil Equivalent

	Total	Per Student
BOCC Approved 2005-06 Current Expense Allocation (Ad Valorem)	49,981,296	2,796

Each one dollar increase in per pupil	$18,192

2006-07 School Requests	Ad Valorem	District	Total
Chapel Hill-Carrboro City Schools	$31,317,996	$17,980,828	$49,298,824
Orange County Schools	$24,757,408	$0	$24,757,408
Total Current Expense Requests	$56,075,404	$17,980,828	$74,058,232

		Current Expense Allocation								
	Per Pupil	Total Allocation	CHCCS Share	OCS Share	Budget Increase or (Decrease)		Total Increase		Per Pupil Increase	
2005-06 Approved Per Pupil	$2,796	$50,864,832	$30,372,967	$19,608,329	CHCCS	OCS	$	%	$	%
	$3,254	$59,196,768	$36,448,054	$22,748,714	$6,075,087	$3,140,385	$9,215,472	18.44%	$458	16.38%
	$3,255	$59,214,960	$36,459,255	$22,755,705	$6,086,288	$3,147,376	$9,233,664	18.47%	$459	16.42%
	$3,256	$59,233,152	$36,470,456	$22,762,696	$6,097,489	$3,154,367	$9,251,856	18.51%	$460	16.45%
	$3,257	$59,251,344	$36,481,657	$22,769,687	$6,108,690	$3,161,358	$9,270,048	18.55%	$461	16.49%
	$3,258	$59,269,536	$36,492,858	$22,776,678	$6,119,891	$3,168,349	$9,288,240	18.58%	$462	16.52%
	$3,259	$59,287,728	$36,504,059	$22,783,669	$6,131,092	$3,175,340	$9,306,432	18.62%	$463	16.56%
	$3,260	$59,305,920	$36,515,260	$22,790,660	$6,142,293	$3,182,331	$9,324,624	18.66%	$464	16.60%
	$3,261	$59,324,112	$36,526,461	$22,797,651	$6,153,494	$3,189,322	$9,342,816	18.69%	$465	16.63%
	$3,262	$59,342,304	$36,537,662	$22,804,642	$6,164,695	$3,196,313	$9,361,008	18.73%	$466	16.67%
	$3,263	$59,360,496	$36,548,863	$22,811,633	$6,175,896	$3,203,304	$9,379,200	18.77%	$467	16.70%
	$3,264	$59,378,688	$36,560,064	$22,818,624	$6,187,097	$3,210,295	$9,397,392	18.80%	$468	16.74%
	$3,265	$59,396,880	$36,571,265	$22,825,615	$6,198,298	$3,217,286	$9,415,584	18.84%	$469	16.77%
	$3,266	$59,415,072	$36,582,466	$22,832,606	$6,209,499	$3,224,277	$9,433,776	18.87%	$470	16.81%
	$3,267	$59,433,264	$36,593,667	$22,839,597	$6,220,700	$3,231,268	$9,451,968	18.91%	$471	16.85%
	$3,268	$59,451,456	$36,604,868	$22,846,588	$6,231,901	$3,238,259	$9,470,160	18.95%	$472	16.88%
	$3,269	$59,469,648	$36,616,069	$22,853,579	$6,243,102	$3,245,250	$9,488,352	18.98%	$473	16.92%
	$3,270	$59,487,840	$36,627,270	$22,860,570	$6,254,303	$3,252,241	$9,506,544	19.02%	$474	16.95%
	$3,271	$59,506,032	$36,638,471	$22,867,561	$6,265,504	$3,259,232	$9,524,736	19.06%	$475	16.99%
	$3,272	$59,524,224	$36,649,672	$22,874,552	$6,276,705	$3,266,223	$9,542,928	19.09%	$476	17.02%
	$3,273	$59,542,416	$36,660,873	$22,881,543	$6,287,906	$3,273,214	$9,561,120	19.13%	$477	17.06%
	$3,274	$59,560,608	$36,672,074	$22,888,534	$6,299,107	$3,280,205	$9,579,312	19.17%	$478	17.10%
	$3,275	$59,578,800	$36,683,275	$22,895,525	$6,310,308	$3,287,196	$9,597,504	19.20%	$479	17.13%
	$3,276	$59,596,992	$36,694,476	$22,902,516	$6,321,509	$3,294,187	$9,615,696	19.24%	$480	17.17%
	$3,277	$59,615,184	$36,705,677	$22,909,507	$6,332,710	$3,301,178	$9,633,888	19.27%	$481	17.20%
	$3,278	$59,633,376	$36,716,878	$22,916,498	$6,343,911	$3,308,169	$9,652,080	19.31%	$482	17.24%
	$3,279	$59,651,568	$36,728,079	$22,923,489	$6,355,112	$3,315,160	$9,670,272	19.35%	$483	17.27%
	$3,280	$59,669,760	$36,739,280	$22,930,480	$6,366,313	$3,322,151	$9,688,464	19.38%	$484	17.31%
	$3,281	$59,687,952	$36,750,481	$22,937,471	$6,377,514	$3,329,142	$9,706,656	19.42%	$485	17.35%
	$3,282	$59,706,144	$36,761,682	$22,944,462	$6,388,715	$3,336,133	$9,724,848	19.46%	$486	17.38%
	$3,283	$59,724,336	$36,772,883	$22,951,453	$6,399,916	$3,343,124	$9,743,040	19.49%	$487	17.42%
	$3,284	$59,742,528	$36,784,084	$22,958,444	$6,411,117	$3,350,115	$9,761,232	19.53%	$488	17.45%
	$3,285	$59,760,720	$36,795,285	$22,965,435	$6,422,318	$3,357,106	$9,779,424	19.57%	$489	17.49%
	$3,286	$59,778,912	$36,806,486	$22,972,426	$6,433,519	$3,364,097	$9,797,616	19.60%	$490	17.53%
	$3,287	$59,797,104	$36,817,687	$22,979,417	$6,444,720	$3,371,088	$9,815,808	19.64%	$491	17.56%
	$3,288	$59,815,296	$36,828,888	$22,986,408	$6,455,921	$3,378,079	$9,834,000	19.68%	$492	17.60%
	$3,289	$59,833,488	$36,840,089	$22,993,399	$6,467,122	$3,385,070	$9,852,192	19.71%	$493	17.63%
	$3,290	$59,851,680	$36,851,290	$23,000,390	$6,478,323	$3,392,061	$9,870,384	19.75%	$494	17.67%
	$3,291	$59,869,872	$36,862,491	$23,007,381	$6,489,524	$3,399,052	$9,888,576	19.78%	$495	17.70%
	$3,292	$59,888,064	$36,873,692	$23,014,372	$6,500,725	$3,406,043	$9,906,768	19.82%	$496	17.74%
	$3,293	$59,906,256	$36,884,893	$23,021,363	$6,511,926	$3,413,034	$9,924,960	19.86%	$497	17.78%
	$3,294	$59,924,448	$36,896,094	$23,028,354	$6,523,127	$3,420,025	$9,943,152	19.89%	$498	17.81%
	$3,295	$59,942,640	$36,907,295	$23,035,345	$6,534,328	$3,427,016	$9,961,344	19.93%	$499	17.85%
	$3,296	$59,960,832	$36,918,496	$23,042,336	$6,545,529	$3,434,007	$9,979,536	19.97%	$500	17.88%
	$3,297	$59,979,024	$36,929,697	$23,049,327	$6,556,730	$3,440,998	$9,997,728	20.00%	$501	17.92%
	$3,298	$59,997,216	$36,940,898	$23,056,318	$6,567,931	$3,447,989	$10,015,920	20.04%	$502	17.95%
	$3,299	$60,015,408	$36,952,099	$23,063,309	$6,579,132	$3,454,980	$10,034,112	20.08%	$503	17.99%
	$3,300	$60,033,600	$36,963,300	$23,070,300	$6,590,333	$3,461,971	$10,052,304	20.11%	$504	18.03%
	$3,301	$60,051,792	$36,974,501	$23,077,291	$6,601,534	$3,468,962	$10,070,496	20.15%	$505	18.06%
	$3,302	$60,069,984	$36,985,702	$23,084,282	$6,612,735	$3,475,953	$10,088,688	20.18%	$506	18.10%
	$3,303	$60,088,176	$36,996,903	$23,091,273	$6,623,936	$3,482,944	$10,106,880	20.22%	$507	18.13%
	$3,304	$60,106,368	$37,008,104	$23,098,264	$6,635,137	$3,489,935	$10,125,072	20.26%	$508	18.17%
	$3,305	$60,124,560	$37,019,305	$23,105,255	$6,646,338	$3,496,926	$10,143,264	20.29%	$509	18.20%
	$3,306	$60,142,752	$37,030,506	$23,112,246	$6,657,539	$3,503,917	$10,161,456	20.33%	$510	18.24%
	$3,307	$60,160,944	$37,041,707	$23,119,237	$6,668,740	$3,510,908	$10,179,648	20.37%	$511	18.28%
	$3,308	$60,179,136	$37,052,908	$23,126,228	$6,679,941	$3,517,899	$10,197,840	20.40%	$512	18.31%
	$3,309	$60,197,328	$37,064,109	$23,133,219	$6,691,142	$3,524,890	$10,216,032	20.44%	$513	18.35%
	$3,310	$60,215,520	$37,075,310	$23,140,210	$6,702,343	$3,531,881	$10,234,224	20.48%	$514	18.38%
	$3,311	$60,233,712	$37,086,511	$23,147,201	$6,713,544	$3,538,872	$10,252,416	20.51%	$515	18.42%
	$3,312	$60,251,904	$37,097,712	$23,154,192	$6,724,745	$3,545,863	$10,270,608	20.55%	$516	18.45%
	$3,313	$60,270,096	$37,108,913	$23,161,183	$6,735,946	$3,552,854	$10,288,800	20.59%	$517	18.49%
	$3,314	$60,288,288	$37,120,114	$23,168,174	$6,747,147	$3,559,845	$10,306,992	20.62%	$518	18.53%
	$3,315	$60,306,480	$37,131,315	$23,175,165	$6,758,348	$3,566,836	$10,325,184	20.66%	$519	18.56%
	$3,316	$60,324,672	$37,142,516	$23,182,156	$6,769,549	$3,573,827	$10,343,376	20.69%	$520	18.60%
	$3,317	$60,342,864	$37,153,717	$23,189,147	$6,780,750	$3,580,818	$10,361,568	20.73%	$521	18.63%
	$3,318	$60,361,056	$37,164,918	$23,196,138	$6,791,951	$3,587,809	$10,379,760	20.77%	$522	18.67%
	$3,319	$60,379,248	$37,176,119	$23,203,129	$6,803,152	$3,594,800	$10,397,952	20.80%	$523	18.71%
	$3,320	$60,397,440	$37,187,320	$23,210,120	$6,814,353	$3,601,791	$10,416,144	20.84%	$524	18.74%

$1 Per Pupil Equivalent

	Total	Per Student
BOCC Approved 2005-06 Current Expense Allocation (Ad Valorem)	49,981,296	2,796

Each one dollar increase in per pupil	$18,192

2006-07 School Requests	Ad Valorem	District	Total
Chapel Hill-Carrboro City Schools	$31,317,996	$17,980,828	$49,298,824
Orange County Schools	$24,757,408	$0	$24,757,408
Total Current Expense Requests	**$56,075,404**	**$17,980,828**	**$74,056,232**

		Current Expense Allocation								
	Per Pupil	Total Allocation	CHCCS Share	OCS Share	Budget Increase or (Decrease)		Total Increase		Per Pupil Increase	
2005-06 Approved Per Pupil	$2,796	$50,864,832	$30,372,967	$19,608,329	CHCCS	OCS	$	%	$	%
	$3,321	$60,415,632	$37,198,521	$23,217,111	$6,825,554	$3,608,782	$10,434,336	20.88%	$525	18.78%
	$3,322	$60,433,824	$37,209,722	$23,224,102	$6,836,755	$3,615,773	$10,452,528	20.91%	$526	18.81%
	$3,323	$60,452,016	$37,220,923	$23,231,093	$6,847,956	$3,622,764	$10,470,720	20.95%	$527	18.85%
	$3,324	$60,470,208	$37,232,124	$23,238,084	$6,859,157	$3,629,755	$10,488,912	20.99%	$528	18.88%
	$3,325	$60,488,400	$37,243,325	$23,245,075	$6,870,358	$3,636,746	$10,507,104	21.02%	$529	18.92%
	$3,326	$60,506,592	$37,254,526	$23,252,066	$6,881,559	$3,643,737	$10,525,296	21.06%	$530	18.96%
	$3,327	$60,524,784	$37,265,727	$23,259,057	$6,892,760	$3,650,728	$10,543,488	21.09%	$531	18.99%
	$3,328	$60,542,976	$37,276,928	$23,266,048	$6,903,961	$3,657,719	$10,561,680	21.13%	$532	19.03%
	$3,329	$60,561,168	$37,288,129	$23,273,039	$6,915,162	$3,664,710	$10,579,872	21.17%	$533	19.06%
	$3,330	$60,579,360	$37,299,330	$23,280,030	$6,926,363	$3,671,701	$10,598,064	21.20%	$534	19.10%
	$3,331	$60,597,552	$37,310,531	$23,287,021	$6,937,564	$3,678,692	$10,616,256	21.24%	$535	19.13%
	$3,332	$60,615,744	$37,321,732	$23,294,012	$6,948,765	$3,685,683	$10,634,448	21.28%	$536	19.17%
	$3,333	$60,633,936	$37,332,933	$23,301,003	$6,959,966	$3,692,674	$10,652,640	21.31%	$537	19.21%
	$3,334	$60,652,128	$37,344,134	$23,307,994	$6,971,167	$3,699,665	$10,670,832	21.35%	$538	19.24%
	$3,335	$60,670,320	$37,355,335	$23,314,985	$6,982,368	$3,706,656	$10,689,024	21.39%	$539	19.28%
	$3,336	$60,688,512	$37,366,536	$23,321,976	$6,993,569	$3,713,647	$10,707,216	21.42%	$540	19.31%
	$3,337	$60,706,704	$37,377,737	$23,328,967	$7,004,770	$3,720,638	$10,725,408	21.46%	$541	19.35%
	$3,338	$60,724,896	$37,388,938	$23,335,958	$7,015,971	$3,727,629	$10,743,600	21.50%	$542	19.38%
	$3,339	$60,743,088	$37,400,139	$23,342,949	$7,027,172	$3,734,620	$10,761,792	21.53%	$543	19.42%
	$3,340	$60,761,280	$37,411,340	$23,349,940	$7,038,373	$3,741,611	$10,779,984	21.57%	$544	19.46%
	$3,341	$60,779,472	$37,422,541	$23,356,931	$7,049,574	$3,748,602	$10,798,176	21.60%	$545	19.49%
	$3,342	$60,797,664	$37,433,742	$23,363,922	$7,060,775	$3,755,593	$10,816,368	21.64%	$546	19.53%
	$3,343	$60,815,856	$37,444,943	$23,370,913	$7,071,976	$3,762,584	$10,834,560	21.68%	$547	19.56%
	$3,344	$60,834,048	$37,456,144	$23,377,904	$7,083,177	$3,769,575	$10,852,752	21.71%	$548	19.60%
	$3,345	$60,852,240	$37,467,345	$23,384,895	$7,094,378	$3,776,566	$10,870,944	21.75%	$549	19.64%
	$3,346	$60,870,432	$37,478,546	$23,391,886	$7,105,579	$3,783,557	$10,889,136	21.79%	$550	19.67%
	$3,347	$60,888,624	$37,489,747	$23,398,877	$7,116,780	$3,790,548	$10,907,328	21.82%	$551	19.71%
	$3,348	$60,906,816	$37,500,948	$23,405,868	$7,127,981	$3,797,539	$10,925,520	21.86%	$552	19.74%
	$3,349	$60,925,008	$37,512,149	$23,412,859	$7,139,182	$3,804,530	$10,943,712	21.90%	$553	19.78%
	$3,350	$60,943,200	$37,523,350	$23,419,850	$7,150,383	$3,811,521	$10,961,904	21.93%	$554	19.81%
	$3,351	$60,961,392	$37,534,551	$23,426,841	$7,161,584	$3,818,512	$10,980,096	21.97%	$555	19.85%
	$3,352	$60,979,584	$37,545,752	$23,433,832	$7,172,785	$3,825,503	$10,998,288	22.00%	$556	19.89%
	$3,353	$60,997,776	$37,556,953	$23,440,823	$7,183,986	$3,832,494	$11,016,480	22.04%	$557	19.92%
	$3,354	$61,015,968	$37,568,154	$23,447,814	$7,195,187	$3,839,485	$11,034,672	22.08%	$558	19.96%
	$3,355	$61,034,160	$37,579,355	$23,454,805	$7,206,388	$3,846,476	$11,052,864	22.11%	$559	19.99%
	$3,356	$61,052,352	$37,590,556	$23,461,796	$7,217,589	$3,853,467	$11,071,056	22.15%	$560	20.03%
	$3,357	$61,070,544	$37,601,757	$23,468,787	$7,228,790	$3,860,458	$11,089,248	22.19%	$561	20.06%
	$3,358	$61,088,736	$37,612,958	$23,475,778	$7,239,991	$3,867,449	$11,107,440	22.22%	$562	20.10%
	$3,359	$61,106,928	$37,624,159	$23,482,769	$7,251,192	$3,874,440	$11,125,632	22.26%	$563	20.14%
	$3,360	$61,125,120	$37,635,360	$23,489,760	$7,262,393	$3,881,431	$11,143,824	22.30%	$564	20.17%
	$3,361	$61,143,312	$37,646,561	$23,496,751	$7,273,594	$3,888,422	$11,162,016	22.33%	$565	20.21%
	$3,362	$61,161,504	$37,657,762	$23,503,742	$7,284,795	$3,895,413	$11,180,208	22.37%	$566	20.24%
	$3,363	$61,179,696	$37,668,963	$23,510,733	$7,295,996	$3,902,404	$11,198,400	22.41%	$567	20.28%
	$3,364	$61,197,888	$37,680,164	$23,517,724	$7,307,197	$3,909,395	$11,216,592	22.44%	$568	20.31%
	$3,365	$61,216,080	$37,691,365	$23,524,715	$7,318,398	$3,916,386	$11,234,784	22.48%	$569	20.35%
	$3,366	$61,234,272	$37,702,566	$23,531,706	$7,329,599	$3,923,377	$11,252,976	22.51%	$570	20.39%
	$3,367	$61,252,464	$37,713,767	$23,538,697	$7,340,800	$3,930,368	$11,271,168	22.55%	$571	20.42%
	$3,368	$61,270,656	$37,724,968	$23,545,688	$7,352,001	$3,937,359	$11,289,360	22.59%	$572	20.46%
	$3,369	$61,288,848	$37,736,169	$23,552,679	$7,363,202	$3,944,350	$11,307,552	22.62%	$573	20.49%
	$3,370	$61,307,040	$37,747,370	$23,559,670	$7,374,403	$3,951,341	$11,325,744	22.66%	$574	20.53%
	$3,371	$61,325,232	$37,758,571	$23,566,661	$7,385,604	$3,958,332	$11,343,936	22.70%	$575	20.57%
	$3,372	$61,343,424	$37,769,772	$23,573,652	$7,396,805	$3,965,323	$11,362,128	22.73%	$576	20.60%
	$3,373	$61,361,616	$37,780,973	$23,580,643	$7,408,006	$3,972,314	$11,380,320	22.77%	$577	20.64%
	$3,374	$61,379,808	$37,792,174	$23,587,634	$7,419,207	$3,979,305	$11,398,512	22.81%	$578	20.67%
	$3,375	$61,398,000	$37,803,375	$23,594,625	$7,430,408	$3,986,296	$11,416,704	22.84%	$579	20.71%
	$3,376	$61,416,192	$37,814,576	$23,601,616	$7,441,609	$3,993,287	$11,434,896	22.88%	$580	20.74%
	$3,377	$61,434,384	$37,825,777	$23,608,607	$7,452,810	$4,000,278	$11,453,088	22.91%	$581	20.78%
	$3,378	$61,452,576	$37,836,978	$23,615,598	$7,464,011	$4,007,269	$11,471,280	22.95%	$582	20.82%
	$3,379	$61,470,768	$37,848,179	$23,622,589	$7,475,212	$4,014,260	$11,489,472	22.99%	$583	20.85%
	$3,380	$61,488,960	$37,859,380	$23,629,580	$7,486,413	$4,021,251	$11,507,664	23.02%	$584	20.89%
	$3,381	$61,507,152	$37,870,581	$23,636,571	$7,497,614	$4,028,242	$11,525,856	23.06%	$585	20.92%
	$3,382	$61,525,344	$37,881,782	$23,643,562	$7,508,815	$4,035,233	$11,544,048	23.10%	$586	20.96%
	$3,383	$61,543,536	$37,892,983	$23,650,553	$7,520,016	$4,042,224	$11,562,240	23.13%	$587	20.99%
	$3,384	$61,561,728	$37,904,184	$23,657,544	$7,531,217	$4,049,215	$11,580,432	23.17%	$588	21.03%
	$3,385	$61,579,920	$37,915,385	$23,664,535	$7,542,418	$4,056,206	$11,598,624	23.21%	$589	21.07%
	$3,386	$61,598,112	$37,926,586	$23,671,526	$7,553,619	$4,063,197	$11,616,816	23.24%	$590	21.10%
	$3,387	$61,616,304	$37,937,787	$23,678,517	$7,564,820	$4,070,188	$11,635,008	23.28%	$591	21.14%

$1 Per Pupil Equivalent

05/16/06

	Total	Per Student
BOCC Approved 2005-06 Current Expense Allocation (Ad Valorem)	49,981,296	2,796

Each one dollar increase in per pupil	$18,192

2006-07 School Requests	Ad Valorem	District	Total
Chapel Hill-Carrboro City Schools	$31,317,996	$17,980,828	$49,298,824
Orange County Schools	$24,757,408	$0	$24,757,408
Total Current Expense Requests	$56,075,404	$17,980,828	$74,056,232

		Current Expense Allocation								
	Per Pupil	Total Allocation	CHCCS Share	OCS Share	Budget Increase or (Decrease)		Total Increase		Per Pupil Increase	
2005-06 Approved Per Pupil	$2,796	$50,864,832	$30,372,967	$19,608,329	CHCCS	OCS	$	%	$	%
	$3,388	$61,634,496	$37,948,988	$23,685,508	$7,576,021	$4,077,179	$11,653,200	23.32%	$592	21.17%
	$3,389	$61,652,688	$37,960,189	$23,692,499	$7,587,222	$4,084,170	$11,671,392	23.35%	$593	21.21%
	$3,390	$61,670,880	$37,971,390	$23,699,490	$7,598,423	$4,091,161	$11,689,584	23.39%	$594	21.24%
	$3,391	$61,689,072	$37,982,591	$23,706,481	$7,609,624	$4,098,152	$11,707,776	23.42%	$595	21.28%
	$3,392	$61,707,264	$37,993,792	$23,713,472	$7,620,825	$4,105,143	$11,725,968	23.46%	$596	21.32%
	$3,393	$61,725,456	$38,004,993	$23,720,463	$7,632,026	$4,112,134	$11,744,160	23.50%	$597	21.35%
	$3,394	$61,743,648	$38,016,194	$23,727,454	$7,643,227	$4,119,125	$11,762,352	23.53%	$598	21.39%
	$3,395	$61,761,840	$38,027,395	$23,734,445	$7,654,428	$4,126,116	$11,780,544	23.57%	$599	21.42%
	$3,396	$61,780,032	$38,038,596	$23,741,436	$7,665,629	$4,133,107	$11,798,736	23.61%	$600	21.46%
	$3,397	$61,798,224	$38,049,797	$23,748,427	$7,676,830	$4,140,098	$11,816,928	23.64%	$601	21.49%
	$3,398	$61,816,416	$38,060,998	$23,755,418	$7,688,031	$4,147,089	$11,835,120	23.68%	$602	21.53%
	$3,399	$61,834,608	$38,072,199	$23,762,409	$7,699,232	$4,154,080	$11,853,312	23.72%	$603	21.57%
	$3,400	$61,852,800	$38,083,400	$23,769,400	$7,710,433	$4,161,071	$11,871,504	23.75%	$604	21.60%
	$3,401	$61,870,992	$38,094,601	$23,776,391	$7,721,634	$4,168,062	$11,889,696	23.79%	$605	21.64%
	$3,402	$61,889,184	$38,105,802	$23,783,382	$7,732,835	$4,175,053	$11,907,888	23.82%	$606	21.67%
	$3,403	$61,907,376	$38,117,003	$23,790,373	$7,744,036	$4,182,044	$11,926,080	23.86%	$607	21.71%
	$3,404	$61,925,568	$38,128,204	$23,797,364	$7,755,237	$4,189,035	$11,944,272	23.90%	$608	21.75%
	$3,405	$61,943,760	$38,139,405	$23,804,355	$7,766,438	$4,196,026	$11,962,464	23.93%	$609	21.78%
	$3,406	$61,961,952	$38,150,606	$23,811,346	$7,777,639	$4,203,017	$11,980,656	23.97%	$610	21.82%
	$3,407	$61,980,144	$38,161,807	$23,818,337	$7,788,840	$4,210,008	$11,998,848	24.01%	$611	21.85%
	$3,408	$61,998,336	$38,173,008	$23,825,328	$7,800,041	$4,216,999	$12,017,040	24.04%	$612	21.89%
	$3,409	$62,016,528	$38,184,209	$23,832,319	$7,811,242	$4,223,990	$12,035,232	24.08%	$613	21.92%
	$3,410	$62,034,720	$38,195,410	$23,839,310	$7,822,443	$4,230,981	$12,053,424	24.12%	$614	21.96%
	$3,411	$62,052,912	$38,206,611	$23,846,301	$7,833,644	$4,237,972	$12,071,616	24.15%	$615	22.00%
	$3,412	$62,071,104	$38,217,812	$23,853,292	$7,844,845	$4,244,963	$12,089,808	24.19%	$616	22.03%
	$3,413	$62,089,296	$38,229,013	$23,860,283	$7,856,046	$4,251,954	$12,108,000	24.23%	$617	22.07%
	$3,414	$62,107,488	$38,240,214	$23,867,274	$7,867,247	$4,258,945	$12,126,192	24.26%	$618	22.10%
	$3,415	$62,125,680	$38,251,415	$23,874,265	$7,878,448	$4,265,936	$12,144,384	24.30%	$619	22.14%
	$3,416	$62,143,872	$38,262,616	$23,881,256	$7,889,649	$4,272,927	$12,162,576	24.33%	$620	22.17%
	$3,417	$62,162,064	$38,273,817	$23,888,247	$7,900,850	$4,279,918	$12,180,768	24.37%	$621	22.21%
	$3,418	$62,180,256	$38,285,018	$23,895,238	$7,912,051	$4,286,909	$12,198,960	24.41%	$622	22.25%
	$3,419	$62,198,448	$38,296,219	$23,902,229	$7,923,252	$4,293,900	$12,217,152	24.44%	$623	22.28%
	$3,420	$62,216,640	$38,307,420	$23,909,220	$7,934,453	$4,300,891	$12,235,344	24.48%	$624	22.32%
	$3,421	$62,234,832	$38,318,621	$23,916,211	$7,945,654	$4,307,882	$12,253,536	24.52%	$625	22.35%
	$3,422	$62,253,024	$38,329,822	$23,923,202	$7,956,855	$4,314,873	$12,271,728	24.55%	$626	22.39%
	$3,423	$62,271,216	$38,341,023	$23,930,193	$7,968,056	$4,321,864	$12,289,920	24.59%	$627	22.42%
	$3,424	$62,289,408	$38,352,224	$23,937,184	$7,979,257	$4,328,855	$12,308,112	24.63%	$628	22.46%
	$3,425	$62,307,600	$38,363,425	$23,944,175	$7,990,458	$4,335,846	$12,326,304	24.66%	$629	22.50%
	$3,426	$62,325,792	$38,374,626	$23,951,166	$8,001,659	$4,342,837	$12,344,496	24.70%	$630	22.53%
	$3,427	$62,343,984	$38,385,827	$23,958,157	$8,012,860	$4,349,828	$12,362,688	24.73%	$631	22.57%
	$3,428	$62,362,176	$38,397,028	$23,965,148	$8,024,061	$4,356,819	$12,380,880	24.77%	$632	22.60%
	$3,429	$62,380,368	$38,408,229	$23,972,139	$8,035,262	$4,363,810	$12,399,072	24.81%	$633	22.64%
	$3,430	$62,398,560	$38,419,430	$23,979,130	$8,046,463	$4,370,801	$12,417,264	24.84%	$634	22.68%
	$3,431	$62,416,752	$38,430,631	$23,986,121	$8,057,664	$4,377,792	$12,435,456	24.88%	$635	22.71%
	$3,432	$62,434,944	$38,441,832	$23,993,112	$8,068,865	$4,384,783	$12,453,648	24.92%	$636	22.75%
	$3,433	$62,453,136	$38,453,033	$24,000,103	$8,080,066	$4,391,774	$12,471,840	24.95%	$637	22.78%
	$3,434	$62,471,328	$38,464,234	$24,007,094	$8,091,267	$4,398,765	$12,490,032	24.99%	$638	22.82%
	$3,435	$62,489,520	$38,475,435	$24,014,085	$8,102,468	$4,405,756	$12,508,224	25.03%	$639	22.85%
	$3,436	$62,507,712	$38,486,636	$24,021,076	$8,113,669	$4,412,747	$12,526,416	25.06%	$640	22.89%
	$3,437	$62,525,904	$38,497,837	$24,028,067	$8,124,870	$4,419,738	$12,544,608	25.10%	$641	22.93%
	$3,438	$62,544,096	$38,509,038	$24,035,058	$8,136,071	$4,426,729	$12,562,800	25.14%	$642	22.96%
	$3,439	$62,562,288	$38,520,239	$24,042,049	$8,147,272	$4,433,720	$12,580,992	25.17%	$643	23.00%
	$3,440	$62,580,480	$38,531,440	$24,049,040	$8,158,473	$4,440,711	$12,599,184	25.21%	$644	23.03%
	$3,441	$62,598,672	$38,542,641	$24,056,031	$8,169,674	$4,447,702	$12,617,376	25.24%	$645	23.07%
	$3,442	$62,616,864	$38,553,842	$24,063,022	$8,180,875	$4,454,693	$12,635,568	25.28%	$646	23.10%
	$3,443	$62,635,056	$38,565,043	$24,070,013	$8,192,076	$4,461,684	$12,653,760	25.32%	$647	23.14%
	$3,444	$62,653,248	$38,576,244	$24,077,004	$8,203,277	$4,468,675	$12,671,952	25.35%	$648	23.18%
	$3,445	$62,671,440	$38,587,445	$24,083,995	$8,214,478	$4,475,666	$12,690,144	25.39%	$649	23.21%
	$3,446	$62,689,632	$38,598,646	$24,090,986	$8,225,679	$4,482,657	$12,708,336	25.43%	$650	23.25%
	$3,447	$62,707,824	$38,609,847	$24,097,977	$8,236,880	$4,489,648	$12,726,528	25.46%	$651	23.28%
	$3,448	$62,726,016	$38,621,048	$24,104,968	$8,248,081	$4,496,639	$12,744,720	25.50%	$652	23.32%
	$3,449	$62,744,208	$38,632,249	$24,111,959	$8,259,282	$4,503,630	$12,762,912	25.54%	$653	23.35%
	$3,450	$62,762,400	$38,643,450	$24,118,950	$8,270,483	$4,510,621	$12,781,104	25.57%	$654	23.39%
	$3,451	$62,780,592	$38,654,651	$24,125,941	$8,281,684	$4,517,612	$12,799,296	25.61%	$655	23.43%
	$3,452	$62,798,784	$38,665,852	$24,132,932	$8,292,885	$4,524,603	$12,817,488	25.64%	$656	23.46%
	$3,453	$62,816,976	$38,677,053	$24,139,923	$8,304,086	$4,531,594	$12,835,680	25.68%	$657	23.50%
	$3,454	$62,835,168	$38,688,254	$24,146,914	$8,315,287	$4,538,585	$12,853,872	25.72%	$658	23.53%

$1 Per Pupil Equivalent

	Total	Per Student
BOCC Approved 2005-06 Current Expense Allocation (Ad Valorem)	49,981,296	2,796

Each one dollar increase in per pupil	$18,192

2006-07 School Requests	Ad Valorem	District	Total
Chapel Hill-Carrboro City Schools	$31,317,996	$17,980,828	$49,298,824
Orange County Schools	$24,757,408	$0	$24,757,408
Total Current Expense Requests	**$56,075,404**	**$17,980,828**	**$74,056,232**

		Current Expense Allocation								
	Per Pupil	Total Allocation	CHCCS Share	OCS Share	Budget Increase or (Decrease)		Total Increase		Per Pupil Increase	
2005-06 Approved Per Pupil	$2,796	$50,864,832	$30,372,967	$19,608,329	CHCCS	OCS	$	%	$	%
	$3,455	$62,853,360	$38,699,455	$24,153,905	$8,326,488	$4,545,576	$12,872,064	25.75%	$659	23.57%
	$3,456	$62,871,552	$38,710,656	$24,160,896	$8,337,689	$4,552,567	$12,890,256	25.79%	$660	23.61%
	$3,457	$62,889,744	$38,721,857	$24,167,887	$8,348,890	$4,559,558	$12,908,448	25.83%	$661	23.64%
	$3,458	$62,907,936	$38,733,058	$24,174,878	$8,360,091	$4,566,549	$12,926,640	25.86%	$662	23.68%
	$3,459	$62,926,128	$38,744,259	$24,181,869	$8,371,292	$4,573,540	$12,944,832	25.90%	$663	23.71%
	$3,460	$62,944,320	$38,755,460	$24,188,860	$8,382,493	$4,580,531	$12,963,024	25.94%	$664	23.75%
	$3,461	$62,962,512	$38,766,661	$24,195,851	$8,393,694	$4,587,522	$12,981,216	25.97%	$665	23.78%
	$3,462	$62,980,704	$38,777,862	$24,202,842	$8,404,895	$4,594,513	$12,999,408	26.01%	$666	23.82%
	$3,463	$62,998,896	$38,789,063	$24,209,833	$8,416,096	$4,601,504	$13,017,600	26.04%	$667	23.86%
	$3,464	$63,017,088	$38,800,264	$24,216,824	$8,427,297	$4,608,495	$13,035,792	26.08%	$668	23.89%
	$3,465	$63,035,280	$38,811,465	$24,223,815	$8,438,498	$4,615,486	$13,053,984	26.12%	$669	23.93%
	$3,466	$63,053,472	$38,822,666	$24,230,806	$8,449,699	$4,622,477	$13,072,176	26.15%	$670	23.96%
	$3,467	$63,071,664	$38,833,867	$24,237,797	$8,460,900	$4,629,468	$13,090,368	26.19%	$671	24.00%
	$3,468	$63,089,856	$38,845,068	$24,244,788	$8,472,101	$4,636,459	$13,108,560	26.23%	$672	24.03%
	$3,469	$63,108,048	$38,856,269	$24,251,779	$8,483,302	$4,643,450	$13,126,752	26.26%	$673	24.07%
	$3,470	$63,126,240	$38,867,470	$24,258,770	$8,494,503	$4,650,441	$13,144,944	26.30%	$674	24.11%
	$3,471	$63,144,432	$38,878,671	$24,265,761	$8,505,704	$4,657,432	$13,163,136	26.34%	$675	24.14%
	$3,472	$63,162,624	$38,889,872	$24,272,752	$8,516,905	$4,664,423	$13,181,328	26.37%	$676	24.18%
	$3,473	$63,180,816	$38,901,073	$24,279,743	$8,528,106	$4,671,414	$13,199,520	26.41%	$677	24.21%
	$3,474	$63,199,008	$38,912,274	$24,286,734	$8,539,307	$4,678,405	$13,217,712	26.45%	$678	24.25%
	$3,475	$63,217,200	$38,923,475	$24,293,725	$8,550,508	$4,685,396	$13,235,904	26.48%	$679	24.28%
	$3,476	$63,235,392	$38,934,676	$24,300,716	$8,561,709	$4,692,387	$13,254,096	26.52%	$680	24.32%
	$3,477	$63,253,584	$38,945,877	$24,307,707	$8,572,910	$4,699,378	$13,272,288	26.55%	$681	24.36%
	$3,478	$63,271,776	$38,957,078	$24,314,698	$8,584,111	$4,706,369	$13,290,480	26.59%	$682	24.39%
	$3,479	$63,289,968	$38,968,279	$24,321,689	$8,595,312	$4,713,360	$13,308,672	26.63%	$683	24.43%
	$3,480	$63,308,160	$38,979,480	$24,328,680	$8,606,513	$4,720,351	$13,326,864	26.66%	$684	24.46%
	$3,481	$63,326,352	$38,990,681	$24,335,671	$8,617,714	$4,727,342	$13,345,056	26.70%	$685	24.50%
	$3,482	$63,344,544	$39,001,882	$24,342,662	$8,628,915	$4,734,333	$13,363,248	26.74%	$686	24.54%
	$3,483	$63,362,736	$39,013,083	$24,349,653	$8,640,116	$4,741,324	$13,381,440	26.77%	$687	24.57%
	$3,484	$63,380,928	$39,024,284	$24,356,644	$8,651,317	$4,748,315	$13,399,632	26.81%	$688	24.61%
	$3,485	$63,399,120	$39,035,485	$24,363,635	$8,662,518	$4,755,306	$13,417,824	26.85%	$689	24.64%
	$3,486	$63,417,312	$39,046,686	$24,370,626	$8,673,719	$4,762,297	$13,436,016	26.88%	$690	24.68%
	$3,487	$63,435,504	$39,057,887	$24,377,617	$8,684,920	$4,769,288	$13,454,208	26.92%	$691	24.71%
	$3,488	$63,453,696	$39,069,088	$24,384,608	$8,696,121	$4,776,279	$13,472,400	26.95%	$692	24.75%
	$3,489	$63,471,888	$39,080,289	$24,391,599	$8,707,322	$4,783,270	$13,490,592	26.99%	$693	24.79%
	$3,490	$63,490,080	$39,091,490	$24,398,590	$8,718,523	$4,790,261	$13,508,784	27.03%	$694	24.82%
	$3,491	$63,508,272	$39,102,691	$24,405,581	$8,729,724	$4,797,252	$13,526,976	27.06%	$695	24.86%
	$3,492	$63,526,464	$39,113,892	$24,412,572	$8,740,925	$4,804,243	$13,545,168	27.10%	$696	24.89%
	$3,493	$63,544,656	$39,125,093	$24,419,563	$8,752,126	$4,811,234	$13,563,360	27.14%	$697	24.93%
	$3,494	$63,562,848	$39,136,294	$24,426,554	$8,763,327	$4,818,225	$13,581,552	27.17%	$698	24.96%
	$3,495	$63,581,040	$39,147,495	$24,433,545	$8,774,528	$4,825,216	$13,599,744	27.21%	$699	25.00%
	$3,496	$63,599,232	$39,158,696	$24,440,536	$8,785,729	$4,832,207	$13,617,936	27.25%	$700	25.04%
	$3,497	$63,617,424	$39,169,897	$24,447,527	$8,796,930	$4,839,198	$13,636,128	27.28%	$701	25.07%
	$3,498	$63,635,616	$39,181,098	$24,454,518	$8,808,131	$4,846,189	$13,654,320	27.32%	$702	25.11%
	$3,499	$63,653,808	$39,192,299	$24,461,509	$8,819,332	$4,853,180	$13,672,512	27.36%	$703	25.14%
	$3,500	$63,672,000	$39,203,500	$24,468,500	$8,830,533	$4,860,171	$13,690,704	27.39%	$704	25.18%
	$3,501	$63,690,192	$39,214,701	$24,475,491	$8,841,734	$4,867,162	$13,708,896	27.43%	$705	25.21%
	$3,502	$63,708,384	$39,225,902	$24,482,482	$8,852,935	$4,874,153	$13,727,088	27.46%	$706	25.25%
	$3,503	$63,726,576	$39,237,103	$24,489,473	$8,864,136	$4,881,144	$13,745,280	27.50%	$707	25.29%
	$3,504	$63,744,768	$39,248,304	$24,496,464	$8,875,337	$4,888,135	$13,763,472	27.54%	$708	25.32%
	$3,505	$63,762,960	$39,259,505	$24,503,455	$8,886,538	$4,895,126	$13,781,664	27.57%	$709	25.36%
	$3,506	$63,781,152	$39,270,706	$24,510,446	$8,897,739	$4,902,117	$13,799,856	27.61%	$710	25.39%
	$3,507	$63,799,344	$39,281,907	$24,517,437	$8,908,940	$4,909,108	$13,818,048	27.65%	$711	25.43%
	$3,508	$63,817,536	$39,293,108	$24,524,428	$8,920,141	$4,916,099	$13,836,240	27.68%	$712	25.46%
	$3,509	$63,835,728	$39,304,309	$24,531,419	$8,931,342	$4,923,090	$13,854,432	27.72%	$713	25.50%
	$3,510	$63,853,920	$39,315,510	$24,538,410	$8,942,543	$4,930,081	$13,872,624	27.76%	$714	25.54%
	$3,511	$63,872,112	$39,326,711	$24,545,401	$8,953,744	$4,937,072	$13,890,816	27.79%	$715	25.57%
	$3,512	$63,890,304	$39,337,912	$24,552,392	$8,964,945	$4,944,063	$13,909,008	27.83%	$716	25.61%
	$3,513	$63,908,496	$39,349,113	$24,559,383	$8,976,146	$4,951,054	$13,927,200	27.86%	$717	25.64%
	$3,514	$63,926,688	$39,360,314	$24,566,374	$8,987,347	$4,958,045	$13,945,392	27.90%	$718	25.68%
	$3,515	$63,944,880	$39,371,515	$24,573,365	$8,998,548	$4,965,036	$13,963,584	27.94%	$719	25.72%
	$3,516	$63,963,072	$39,382,716	$24,580,356	$9,009,749	$4,972,027	$13,981,776	27.97%	$720	25.75%
	$3,517	$63,981,264	$39,393,917	$24,587,347	$9,020,950	$4,979,018	$13,999,968	28.01%	$721	25.79%
	$3,518	$63,999,456	$39,405,118	$24,594,338	$9,032,151	$4,986,009	$14,018,160	28.05%	$722	25.82%
	$3,519	$64,017,648	$39,416,319	$24,601,329	$9,043,352	$4,993,000	$14,036,352	28.08%	$723	25.86%
	$3,520	$64,035,840	$39,427,520	$24,608,320	$9,054,553	$4,999,991	$14,054,544	28.12%	$724	25.89%
	$3,521	$64,054,032	$39,438,721	$24,615,311	$9,065,754	$5,006,982	$14,072,736	28.16%	$725	25.93%

$1 Per Pupil Equivalent

05/16/06

	Total	Per Student
BOCC Approved 2005-06 Current Expense Allocation (Ad Valorem)	49,981,296	2,796

Each one dollar increase in per pupil	$18,192

2006-07 School Requests	Ad Valorem	District	Total
Chapel Hill-Carrboro City Schools	$31,317,996	$17,980,828	$49,298,824
Orange County Schools	$24,757,408	$0	$24,757,408
Total Current Expense Requests	**$56,075,404**	**$17,980,828**	**$74,056,232**

		Current Expense Allocation									
	Per Pupil	Total Allocation	CHCCS Share	OCS Share	Budget Increase or (Decrease)		Total Increase		Per Pupil Increase		
					CHCCS	OCS	$	%	$	%	
2005-06 Approved Per Pupil	**$2,796**	$50,864,832	$30,372,967	$19,608,329							
	$3,522	$64,072,224	$39,449,922	$24,622,302	$9,076,955	$5,013,973	$14,090,928	28.19%	$726	25.97%	
	$3,523	$64,090,416	$39,461,123	$24,629,293	$9,088,156	$5,020,964	$14,109,120	28.23%	$727	26.00%	
	$3,524	$64,108,608	$39,472,324	$24,636,284	$9,099,357	$5,027,955	$14,127,312	28.27%	$728	26.04%	
	$3,525	$64,126,800	$39,483,525	$24,643,275	$9,110,558	$5,034,946	$14,145,504	28.30%	$729	26.07%	
	$3,526	$64,144,992	$39,494,726	$24,650,266	$9,121,759	$5,041,937	$14,163,696	28.34%	$730	26.11%	
	$3,527	$64,163,184	$39,505,927	$24,657,257	$9,132,960	$5,048,928	$14,181,888	28.37%	$731	26.14%	
	$3,528	$64,181,376	$39,517,128	$24,664,248	$9,144,161	$5,055,919	$14,200,080	28.41%	$732	26.18%	
	$3,529	$64,199,568	$39,528,329	$24,671,239	$9,155,362	$5,062,910	$14,218,272	28.45%	$733	26.22%	
	$3,530	$64,217,760	$39,539,530	$24,678,230	$9,166,563	$5,069,901	$14,236,464	28.48%	$734	26.25%	
	$3,531	$64,235,952	$39,550,731	$24,685,221	$9,177,764	$5,076,892	$14,254,656	28.52%	$735	26.29%	
	$3,532	$64,254,144	$39,561,932	$24,692,212	$9,188,965	$5,083,883	$14,272,848	28.56%	$736	26.32%	
	$3,533	$64,272,336	$39,573,133	$24,699,203	$9,200,166	$5,090,874	$14,291,040	28.59%	$737	26.36%	
	$3,534	$64,290,528	$39,584,334	$24,706,194	$9,211,367	$5,097,865	$14,309,232	28.63%	$738	26.39%	
	$3,535	$64,308,720	$39,595,535	$24,713,185	$9,222,568	$5,104,856	$14,327,424	28.67%	$739	26.43%	
	$3,536	$64,326,912	$39,606,736	$24,720,176	$9,233,769	$5,111,847	$14,345,616	28.70%	$740	26.47%	
	$3,537	$64,345,104	$39,617,937	$24,727,167	$9,244,970	$5,118,838	$14,363,808	28.74%	$741	26.50%	
	$3,538	$64,363,296	$39,629,138	$24,734,158	$9,256,171	$5,125,829	$14,382,000	28.77%	$742	26.54%	
	$3,539	$64,381,488	$39,640,339	$24,741,149	$9,267,372	$5,132,820	$14,400,192	28.81%	$743	26.57%	
	$3,540	$64,399,680	$39,651,540	$24,748,140	$9,278,573	$5,139,811	$14,418,384	28.85%	$744	26.61%	
	$3,541	$64,417,872	$39,662,741	$24,755,131	$9,289,774	$5,146,802	$14,436,576	28.88%	$745	26.65%	
Per Pupil Funding Necessary To Fully Fund OCS Request	**$3,542**	**$64,436,064**	**$39,673,942**	**$24,762,122**	**$9,300,975**	**$5,153,793**	**$14,454,768**	**28.92%**	**$746**	**26.68%**	← approximately 12 cents on ad valorem property tax rate
Per Pupil Funding Necessary to Fully Fund CHCCS Request Through Ad Valorem Tax	$4,443	$80,827,056	$49,766,043	$31,061,013	$19,393,076	$11,452,684	$30,845,760	61.71%	$1,647	58.91%	← approximately 26 cents on ad valorem property tax rate

Projected Student Enrollment

	CHCCS	OCS	Total
March DPI #'s	11,162	6,806	17,968
Less: Out-of-District	78	69	147
	11,084	6,737	17,821
Plus: Current Charter Students	117	254	371
Total Budgeted Students	11,201	6,991	18,192
% Distribution By District	61.57%	38.43%	

PUBLIC SCHOOL FORUM OF NORTH CAROLINA
Annual Reports of School Funding - Actual Effort

Year	Orange County Rank	Orange County Per Pupil	#2 County Per Pupil	NC Average Per Pupil	NC Median Per Pupil	NC Lowest Per Pupil
1997	1st	$3,040	$3,011 (Durham)	$1,424	$1,104	$563
1998	1st	$3,394	$3,120 (Durham)	$1,515	$1,123	$592
1999	1st	$3,737	$3,024 (Durham)	$1,626	$1,211	$605
2000	1st	$4,167	$3,117 (Mecklenburg)	$1,782	$1,365	$628
2001	1st	$4,405	$3,409 (Carteret)	$1,893	$1,391	$587
2002	1st	$4,607	$3,782 (Carteret)	$2,044	$1,491	$599
2003	1st	$4,825	$4,079 (Mecklenburg)	$2,172	$1,555	$621
2004	1st	$4,543	$3,734 (Mecklenburg)	$2,109	*	$654
2005	1st	$5,090	$5,046 (Dare)	$2,284	*	$613

* data from 2004 forward presented in a manner that makes median figure not readily apparent

ORANGE COUNTY
HILLSBOROUGH
NORTH CAROLINA

Budget Office *Established 1752*

MEMORANDUM

TO: Orange County Board of Commissioners

FROM: Donna Dean Coffey, Budget Director

DATE: June 1, 2006

RE: School Start-Up Costs – Smith Middle School and Cedar Ridge High School

In fiscal year 2001-02, Chapel Hill Carrboro City Schools budgeted a total of $1,459,847 for the opening of Smith Middle School. According to the fiscal year 2001-02 "blue sheet" reflecting the Board of Education's approved budget, the annual on-going costs provided for personnel and operating costs.

According to the fiscal year 2002-03 Orange County School Board presentation to the Commissioners, the requested one-time and on-going start-up costs for Cedar Ridge High School totaled $1,954,487. The costs included $1,074,250 for one-time start-up costs and $880,237 for annual on-going costs.

Feel free to contact me if you have additional questions.

NC Public School Personnel Summary
Number of Positions by Funding Source [1]

System	Total State	Total Federal	Total Local	Total
Alamance	2,152	295	254	2,701
Alexander	534	100	73	707
Alleghany	187	24	32	243
Anson	429	82	39	550
Ashe	382	40	92	514
Avery	300	37	50	387
Beaufort	675	95	153	923
Bertie	371	41	48	460
Bladen	586	73	126	785
Brunswick	992	113	402	1,507
Buncombe	2,297	319	756	3,372
Asheville	356	77	240	673
Burke	1,407	239	197	1,843
Cabarrus	2,030	229	455	2,714
Kannapolis	497	56	63	616
Caldwell	1,226	209	201	1,636
Camden	205	12	14	231
Carteret	734	90	369	1,193
Caswell	401	72	15	488
Catawba	1,489	101	436	2,026
Hickory	413	44	108	565
Newton-Conover	307	16	80	403
Chatham	751	61	226	1,038
Cherokee	384	43	86	513
Chowan	286	36	65	387
Clay	169	12	1	182
Cleveland	1,870	226	414	2,510
Columbus	706	151	36	893
Whiteville	303	29	34	366
Craven	1,437	155	250	1,842
Cumberland	4,742	836	869	6,447
Currituck	425	38	124	587
Dare	459	67	168	694
Davidson	1,838	245	163	2,246
Lexington	369	44	51	464
Thomasville	302	11	67	380
Davie	600	24	180	804
Duplin	869	220	126	1,215
Durham	2,706	115	920	3,741
Edgecombe	771	99	142	1,012
Forsyth	4,368	329	1,047	5,744
Franklin	758	143	81	982
Gaston	2,832	343	292	3,467
Gates	247	21	40	308
Graham	159	21	23	203
Granville	883	63	123	1,069
Greene	364	43	57	464

Appendix D-7

School Health and Safety Resources

School Year 2005-06

The information below reflects that which was submitted by each school distnct and not calculated by County staff.

School Health Nurses	CHCCS				OCS				Total Both Districts			
	Funded by CHCCS Local Funds	Funded by Orange County	Funded by Other Agencies (such as State or Towns)	Total CHCCS School Health Nurses	Funded by OCS Local Funds	Funded by Orange County	Funded by Other Agencies (such as State or Towns)	Total OCS School Health Nurses	Total Funded by Local Funds	Total Funded by Orange County	Total Funded by Other Agencies (such as State or Towns)	Total Funding for School Health Nurses
# Positions	1	6	8	**15.00**	8	3	0	**11.00**	**9.00**	**9.00**	**8.00**	**26.00**
Total Funding *	$180,940	$338,288	$463,483	**$982,711**	$478,979	$167,044	$0	**$646,023**	**$659,919**	**$505,332**	**$463,483**	**$1,628,734**
Current Student to Nurse Ratio	1:734 students				1:612 students							
Current # Nurses per School	1				1							
What are the State standards for nurse staffing (for example, one per school)?	No state standard - NASN recommends 1:750				1:750 best practice ratio							
How many additional nurses would be required to staff a nurse(s) at each school in order to meet State standards?	**0.00**				**1.00**				**1.00**			

* Per information submitted by CHCCS, The local budget pays the local supplement for state and locally paid nurses

School Health and Safety Resources

School Year 2005-06

The information below reflects that which was submitted by each school district and not calculated by County staff.

School Social Workers	CHCCS				OCS				Total Both Districts			
	Funded by CHCCS Local Funds	Funded by Orange County	Funded by Other Agencies (such as State or Towns)	Total CHCCS School Social Workers	Funded by OCS Local Funds	Funded by Orange County	Funded by Other Agencies (such as State or Towns)	Total OCS School Social Workers	Total Funded by Local Funds	Total Funded by Orange County	Total Funded by Other Agencies (such as State or Towns)	Total Funding for School Social Workers
# Positions	6	0	9	**15.00**	4	0	7	**11.00**	**10.00**	**0.00**	**16.00**	**26.00**
Total Funding	$440,230	$0	$484,429	**$924,659**	$430,448	$0	$0	**$430,448**	**$870,678**	**$0**	**$484,429**	**$1,355,107**
Current Student to Social Worker Ratio	1:734 students				1:612 students							
Current # Social Workers per School	1 per school				1 per school							
What are the State standards for Social Worker staffing (for example, one per school)?	1:1000 students			CHCCS state funds	1:800 with special need & poverty concentration							
How many additional Social Workers would be required to staff a Social Worker(s) at each school in order to meet State standards?	0.00				1.00				1.00			

School Health and Safety Resources

School Year 2005-06

The information below reflects that which was submitted by each school district and not calculated by County staff.

School Resource Officer	CHCCS				OCS				Total Both Districts			
	Funded by CHCCS Local Funds	Funded by Orange County	Funded by Other Agencies (such as State or Towns)	Total CHCCS School Resource Officers	Funded by OCS Local Funds	Funded by Orange County	Funded by Other Agencies (such as State or Towns)	Total OCS School Resource Officers	Total Funded by Local Funds	Total Funded by Orange County	Total Funded by Other Agencies (such as State or Towns)	Total Funding for School Resource Officers
# Positions	3		3	6.00		5	0	5.00	3.00	5.00	3.00	11.00
Total Funding	$178,905	$0	$178,905	$357,810	$180,000	$0	$0	$180,000	$358,905	$0	$178,905	$537,810
Current Student to Resource Officer Ratio	1:661 in middle schools/ 1:1754 in high schools				1:734 students							
Current # Resource Officers per School	1in each middle and high school				1 at each Middle, High, and Alternative School							
What are the State standards for Resource Officer staffing (for example, one per school)?	1 SRO per high school at $37,838											
How many additional Resource Officers would be required to staff a Resource Officer(s) at each school in order to meet State standards?*	9.00				1.00				10.00			

CHCCS state funds

* 9 CHCCS SROs would be needed if SROs were in each middle school

Activity Buses

School Year 2005-06

School District	# Activity Buses	Average # Miles Driven Per School Year	Purchased with Local or State Monies?
CHCCS	17	116,693	Local
OCS	12	6,936	Local
Total	**29**		

In addition to the activity buses operated by the School District, does the District purchase transportation services from other non-profit agencies (for example, Orange Public Transportation or the Town of Chapel Hill)? If so, for what types of activities are those services purchased (after school, intercession camps, etc.)? What is the annual cost of the purchased services?

District	Yes/No	Types of Activities	Cost to District
CHCCS	No		
OCS	No		

Summary of Outside Agencies Funding - School-Related

Fiscal Years 2005-06 and 2006-07

A	B	C	D		E			
			Services Provided to School Systems [1]		Agency Budget Information			
					Fiscal Year 2005-06			Fiscal Year 2006-07[3]
Agency	Agency Primary Function	Associated County Department(s)	CHCCS	OCS	Agency's Total Budget [2]	County's Direct Monetary Contribution to Total Agency Budget	County's Contribution % to Total Agency Budget	County's Direct Monetary Contribution to Total Agency Budget
Adolescents in Need	Youth Services	Health		X	$99,747	$75,749	75.94%	$75,749
Arc of Orange County	Health	Health	X		$694,849	$4,000	0.58%	$4,000
Arts Center	Culture and Recreation	Recreation and Parks		X	$1,153,484	$5,000	0.43%	$10,000
Big Brothers/Big Sisters	Youth Services	Social Services		X	unavailable	$0	no County contribution	$5,000
Boomerang	Juvenile/Adult Justice Programs	County Manager/Juvenile Crime Prevention Council	X		unavailable	$0	no County contribution	$19,500
Child Care Services Association	Youth Services	Social Services	X		$28,314,569	$43,025	0.15%	$43,025
Communities in Schools	Youth Services	Social Services	X		$105,000	$55,000	52.38%	$55,000
Dispute Settlement Center	Juvenile/Adult Justice Programs	County Manager/Juvenile Crime Prevention Council		X	$423,573	$69,800	16.48%	$74,500
Duke Community Hospice Services	Health	Health	X	X	$6,200,000	$3,300	0.05%	$4,000
El Centro Latino	Human Rights and Relations	Human Rights and Relations	X	X	$172,680	$21,000	12.16%	$21,000
Family Counseling Services, Inc	Mental Health	Health		X	$614,500	$3,500	0.57%	$3,500
Family Violence Prevention Center	Community and Social Services	Social Services	X	X	$320,569	$19,400	6.05%	$19,400
Governor's Crime Commission (Youth Team Coordination)	Juvenile/Adult Justice Programs	County Manager/Juvenile Crime Prevention Council		X	unavailable	$9,215	unavailable	$6,295
Haw River Festival	Youth Services	Recreation and Parks	X		$18,000	$500	2.78%	$500
Hope Line	Mental Health	Health		X	$225,217	$1,500	0.67%	$1,500
Intensive Services Program (OPC Psych Services)	Juvenile/Adult Justice Programs	County Manager/Juvenile Crime Prevention Council		X	unavailable	$18,891	unavailable	$15,000
Interfaith Council	Community and Social Services	Social Services	X	X	$1,331,844	$36,480	2.74%	$36,480
JOCCA	Community and Social Services	Social Services	X		$1,811,187	$100,000	5.52%	$100,000
Kidscope	Mental Health	Health	X	X	$418,352	$146,468	35.01%	$89,000
Literacy Council	Human Services - Other	Library	X	X	$187,469	$13,500	7.20%	$13,500
Middle School After School Program (CIS)	Youth Services	Schools	X	X	$194,380	$65,000	33.44%	$65,000
OPC Clinical Case Management	Juvenile/Adult Justice Programs	County Manager/Juvenile Crime Prevention Council	X	X	unavailable	$15,644	unavailable	$17,646
Orange Congregations in Mission	Community and Social Services	Social Services		X	$610,000	$30,600	5.02%	$30,600
Orange Enterprises	Community and Social Services	Social Services		X	$3,627,623	$73,175	2.02%	$73,175
Piedmont Health Services	Health	Health	X	X	$14,541,467	$10,750	0.07%	$10,750
Planned Parenthood	Health	Health	X	X	$2,918,000	$21,940	0.75%	$21,940
Project Turn Around	Juvenile/Adult Justice Programs	County Manager/Juvenile Crime Prevention Council/Criminal Justice Partnership Program	X	X	$266,690	$135,175	50.69%	$76,260
Rape Crisis Center	Community and Social Services	Social Services	X	X	$435,307	$28,000	6.43%	$28,000
Special Olympics Orange County	Culture and Recreation	Recreation and Parks	X	X	unavailable	$0	no County contribution	$5,000
Volunteers for Youth	Juvenile/Adult Justice Programs	County Manager/Juvenile Crime Prevention Council		X	$321,348	$104,000	32.36%	$108,000
Women's Center	Community and Social Services	Social Services		X	$597,117	$16,400	2.75%	$16,400
Youth Creating Change, Inc	Youth Services	Social Services	X		$94,110	$2,500	2.66%	$2,500
					Total Funding School-Related Agencies:	$1,129,512		$1,052,220

[1] Based on data submitted by the school systems in June 2006.

[2] Based on information submitted in agencies' 2005-06 year end reports (submitted Summer 2005).

[3] Agencies' final Fiscal Year 2006-07 Total Budgets are unavailable at this time.

Appendix D-10 (revised 06/05/06)

GENERAL ASSEMBLY OF NORTH CAROLINA
SESSION 2005

SESSION LAW 2005-344
HOUSE BILL 1023

AN ACT TO ESTABLISH A STATE LOTTERY TO SUPPORT SCHOOL CONSTRUCTION, TO FUND COLLEGE AND UNIVERSITY SCHOLARSHIPS, AND TO GENERATE FUNDS TO FURTHER THE GOAL OF PROVIDING ENHANCED EDUCATIONAL OPPORTUNITIES SO THAT ALL STUDENTS IN THE PUBLIC SCHOOLS CAN ACHIEVE THEIR FULL POTENTIAL, AS RECOMMENDED BY THE HOUSE SELECT COMMITTEE ON THE LOTTERY.

The General Assembly of North Carolina enacts:

SECTION 1. The General Statutes are amended by adding a new Chapter to read:

"**Chapter 18C.**
"**North Carolina State Lottery.**
"Article 1.
"General Provisions and Definitions.

"**§ 18C-101. Citation.**
This Chapter shall be known and may be cited as the North Carolina State Lottery Act.

"**§ 18C-102. Purpose and intent.**
The General Assembly declares that the purpose of this Chapter is to establish a State-operated lottery to generate funds for the public purposes described in this Chapter. The net revenues generated by the lottery shall not supplant revenues already expended or projected to be expended for those public purposes, and lottery net revenues shall supplement rather than be used as substitute funds for the total amount of money allocated for those public purposes.

"**§ 18C-103. Definitions.**
As used in this Chapter, unless the context requires otherwise:
(1) 'Commission' means the North Carolina State Lottery Commission.
(2) 'Commissioner' means a member of the Commission.
(3) 'Director' means the person selected by the Commission to be the chief administrator of the North Carolina State Lottery.
(4) 'Game' or 'lottery game' means any procedure or amusement authorized by the Commission where prizes are distributed among persons who have paid, or unconditionally agreed to pay, for tickets or shares that provide the opportunity to win those prizes.
(5) 'Lottery' means any lottery game or series of games established and operated pursuant to this Chapter.
(6) 'Lottery contractor' means a person other than a lottery retailer with whom the Commission has contracted for the purpose of providing goods or services to the Commission.
(7) 'Person' means any natural person or corporation, limited liability company, trust, association, partnership, joint venture, subsidiary, or other business entity.
(8) 'Retailer', 'lottery retailer', or 'lottery game retailer' means a person with whom the Commission has contracted to sell tickets or shares in lottery games.
(9) 'Share' means any method of participation in a lottery game, other than by a ticket purchased on an equivalent basis with a ticket.
(10) 'Ticket' means any tangible evidence authorized by the Commission to demonstrate participation in a lottery game.
(11) 'Vendor' or 'lottery vendor' means any person who submits a bid, proposal, or offer to procure a contract for goods or services for the Commission.

"**§§ 18C-104 through 18C-109: Reserved for future codification purposes.**

"Article 2.
"North Carolina State Lottery Commission.

"**§ 18C-110. Establishment of the North Carolina State Lottery Commission to be a self-supporting agency of the State.**
There is created the North Carolina State Lottery Commission to establish and oversee the operation of a

Lottery. The Commission shall be located in the Department of Commerce for budgetary purposes only; otherwise, the Commission shall be an independent, self-supporting, and revenue-raising agency of the State. The Commission shall reimburse other governmental entities that provide services to the Commission.

"§ 18C-111. Commission membership; appointment; selection of chair; vacancies; removal; meetings; compensation.

(a) The Commission shall consist of nine members, three of whom shall be appointed by the Governor, three of whom shall be appointed by the General Assembly upon the recommendation of the President Pro Tempore of the Senate, and three of whom shall be appointed by the General Assembly upon the recommendation of the Speaker of the House of Representatives. The Governor shall select the initial chair of the Commission from among its membership, who shall serve as chair for one year from the date of appointment. Thereafter, the Commission shall select a chair from among its membership to serve at the pleasure of the Commission.

(b) Of the initial appointees of the Governor, one member shall serve a term of one year, one member shall serve a term of two years, and one member shall serve a term of three years. Of the initial appointees of the General Assembly upon the recommendation of the President Pro Tempore of the Senate, one member shall serve a term of one year, one member shall serve a term of two years, and one member shall serve a term of three years. Of the initial appointees of the General Assembly upon the recommendation of the Speaker of the House of Representatives, one member shall serve a term of one year, one member shall serve a term of two years, and one member shall serve a term of three years. All succeeding appointments shall be for terms of five years. Members shall not serve for more than two successive terms.

(c) Vacancies shall be filled by the appointing authority for the unexpired portion of the term in which they occur.

(d) The Commission shall meet at least quarterly upon the call of the chair. A majority of the total membership of the Commission shall constitute a quorum.

(e) Members of the Commission shall receive per diem, subsistence, and travel as provided in G.S. 138-5 and G.S. 138-6.

"§ 18C-112. Qualifications of Commissioners.

(a) Of the members of the Commission appointed by the Governor, at least one member shall have a minimum of five years' experience in law enforcement, and no more than two members shall be from the same political party as the Governor.

(b) Of the members appointed by the General Assembly upon the recommendation of the President Pro Tempore of the Senate, one member shall be a certified public accountant, and no more than two members shall be from the same political party as the President Pro Tempore of the Senate.

(c) Of the members of the Commission appointed by the General Assembly upon the recommendation of the Speaker of the House of Representatives, one member shall have retail sales experience, and no more than two members shall be from the same political party as the Speaker of the House of Representatives.

(d) In making appointments to the Commission, the appointing authorities shall consider the composition of the State with regard to gender, ethnic, racial, and age composition.

"§ 18C-113. Meetings; records.

(a) Meetings of the Commission shall be subject to Article 33C of Chapter 143 of the General Statutes.

(b) Except as provided in this Article, records of the Commission shall be open and available to the public in accordance with Chapter 132 of the General Statutes.

(c) Personnel records of the Commission are subject to Article 7 of Chapter 126 of the General Statutes.

"§ 18C-114. Powers and duties of the Commission.

(a) The Commission shall have the following powers and duties:

(1) To specify the types of lottery games and gaming technology to be used in the Lottery.

(2) To prescribe the nature of lottery advertising.

(3) To specify the number and value of prizes for winning tickets or shares in lottery games, including cash prizes, merchandise prizes, prizes consisting of deferred payments or annuities, and prizes of tickets or shares in the same lottery game or other lottery games.

(4) To specify the rules of lottery games and the method for determining winners of lottery games.

(5) To specify the retail sales price for tickets or shares for lottery games.

(6) To establish a system to claim prizes, including determining the time periods within which prizes must be claimed, to verify the validity of tickets or shares claimed to win prizes, and to effect payment of those prizes.

(7) To conduct a background investigation, including a criminal history record check, of applicants for the position of Director, which may include a search of the State and National Repositories of Criminal Histories based on the fingerprints of applicants.

(8) To determine the salary of the Director and the terms and conditions for employment

contracts for the Director.

(9) To specify the manner of distribution, dissemination, or sale of lottery tickets or shares to lottery game retailers or directly to the public.

(10) To determine the incentives, if any, for any lottery employees, lottery vendors, lottery contractors, or electronic computer terminal operators.

(11) To approve and authorize the Director to enter into contracts with lottery game retailers upon terms and conditions as specified by the Commission.

(12) To approve and authorize the Director to enter into agreements with other states to operate and promote multistate lotteries consistent with the purposes set forth in this Chapter.

(13) Any other powers necessary for the Commission to carry out its responsibilities under this Chapter.

(b) The Commission may adopt rules to carry out its duties and responsibilities under this Chapter.

"§ 18C-115. Reports.

The Commission shall send quarterly and annual reports on the operations of the Commission to the Governor, State Treasurer, and to the General Assembly. The reports shall include complete statements of lottery revenues, prize disbursements, expenses, net revenues, and all other financial transactions involving lottery funds, including the occurrence of any audit.

"§ 18C-116. Audits.

The State Auditor shall conduct annual audits of all accounts and transactions of the Commission and any other special postaudits the State Auditor considers to be necessary.

"§§ 18C-117 through 18C-119: Reserved for future codification purposes.

"Article 3.

"North Carolina State Lottery Director.

"§ 18C-120. Selection of the Director; powers and duties.

(a) The Commission shall select a Director to operate and administer the Lottery and to serve as the Secretary of the Commission. Except as to the provisions of Articles 6 and 7 of Chapter 126 of the General Statutes, the Director shall be exempt from the State Personnel Act.

(b) The Director shall have the following powers and duties, under the supervision of the Commission:

(1) To provide for the reporting of payment of lottery game prizes to State and federal tax authorities and for the withholding of State and federal income taxes from lottery game prizes as provided in State and federal law.

(2) To conduct a background investigation, including a criminal history record check, of applicants for employment with the Commission, lottery retailers, and lottery contractors, which may include a search of the State and National Repositories of Criminal Histories based on the fingerprints of applicants.

(3) To set the salaries of all Commission employees, subject to the approval of the Commission, and to employ all personnel of the Commission. Except for the provisions of Articles 6 and 7 of Chapter 126 of the General Statutes, all employees of the Commission shall be exempt from the State Personnel Act.

(4) To enter into contracts with lottery retailers and lottery contractors upon approval by the Commission.

(5) To provide for the security and accuracy in the operation and administration of the Commission and the Lottery, including examining the background of all prospective employees, lottery vendors, lottery contractors, and lottery retailers.

(6) To receive reports of alleged violations of the law relating to the operation of the Lottery and report those violations to the appropriate law enforcement authority.

(7) To confer with the Commission on the operation and administration of the Lottery and make available for inspection by the Commission all books, records, files, documents, and other information of the Lottery.

(8) To study the operation and administration of other lotteries and to collect demographic and other information concerning the Lottery and make recommendations to improve the operation and administration of the Lottery to the Commission, to the Governor, and to the General Assembly.

(9) To provide monthly financial reports to the Commission of all lottery revenues, prize disbursements, expenses, net revenues, and all other financial transactions involving lottery funds.

(10) To enter into agreements with other states to operate and promote multistate lotteries consistent with the purposes set forth in this Chapter and upon the approval of the Commission.

"§ 18C-121. Accountability; books and records.

The Director shall make and keep books and records that accurately and completely reflect each day's transactions, including the distribution of tickets or shares to lottery game retailers, receipt of funds, prize

claims, prizes paid directly by the Commission, expenses, and all other financial transactions involving lottery funds necessary to permit preparation of financial statements that conform with generally accepted accounting principles.

"§ 18C-122. Independent audits.

(a) At the beginning of each calendar year, the Director shall engage an independent firm experienced in security procedures, including computer security and systems security, to conduct a comprehensive study and evaluation of all aspects of security in the operation of the Commission and of the Lottery. At a minimum, such a security assessment should include a review of network vulnerability, application vulnerability, application code review, wireless security, security policy and processes, security/privacy program management, technology infrastructure and security controls, security organization and governance, and operational effectiveness.

(b) The portion of the security audit report containing the overall evaluation of the Commission and of lottery games in terms of each aspect of security shall be presented to the Commission, to the Governor, and to the General Assembly.

(c) The portion of the security audit report containing specific recommendations shall be confidential, shall be presented only to the Director and to the Commission, and shall be exempt from Chapter 132 of the General Statutes. The Commission may hear the report of such an audit, discuss, and take action on any recommendations to address that audit under G.S. 143-318.11(a)(1).

(d) Biennially at the end of the fiscal year, the Director shall engage an independent auditing firm that has experience in evaluating the operation of lotteries to perform an audit of the Lottery. The results of this audit shall be presented to the Commission, to the Governor, and to the General Assembly.

"§§ 18C-123 through 18C-129: Reserved for future codification purposes.

"Article 4.

"Operation of Lottery.

"§ 18C-130. Types of lottery games; lottery games and lottery advertising; certain disclosures and information to be provided.

(a) The Commission shall determine the type of lottery games that may be used in the Lottery. Games may include instant lotteries, online games, games played on computer terminals or other devices, and other games traditional to a lottery or that have been conducted by any other state government-operated lottery.

(b) In lottery games using tickets, each ticket in a particular game shall have printed on it a unique number distinguishing it from every other ticket in that lottery game and an abbreviated form of the game-play rules. In lottery games using tickets with preprinted winners, the overall estimated odds of winning prizes shall be printed on each ticket. No name or photograph of a current or former elected official shall appear on the tickets of any lottery game.

(c) In games using electronic computer terminals or other devices to play lottery games, no coins or currency shall be dispensed to players from those electronic computer terminals or devices.

(d) No games shall be based on the outcome of a particular sporting event or on the results of a series of sporting events.

(e) The only advertising of the Lottery that shall be permitted is point-of-sale advertising and advertising on the premises of lottery retailers. Lottery advertising shall be designed and presented in a manner to minimize the appeal of lottery games to minors. The use of cartoon characters or of false, misleading, or deceptive information in lottery advertising is prohibited. All advertising promoting the sale of lottery tickets or shares for a particular game shall include the actual or estimated overall odds of winning the game.

(f) The Commission shall make available a detailed tabulation of the estimated number of prizes of each particular prize denomination that are expected to be awarded in each lottery game or the estimated odds of winning these prizes at the time that lottery game is offered for sale to the public.

(g) The Commission shall, in consultation with the Department of Health and Human Services, develop and provide information to the public about gambling addiction and treatment.

"§ 18C-131. Sales and sale price of tickets and shares; sales to minors prohibited.

(a) The Commission may sell tickets and shares directly to the public, contract with lottery game retailers to sell tickets and shares, or distribute tickets or shares through any other method authorized by the Commission.

(b) No ticket or share in a lottery game shall be sold or resold for more than the retail sales price established by the Commission.

(c) The minimum retail price of each ticket or share in any lottery game shall be fifty cents (50¢). The minimum retail price shall not apply to any discounts or promotions authorized by the Commission for a particular lottery game.

(d) It shall be unlawful for a person to sell a lottery ticket or share to a person under the age of 18 years. No person under the age of 18 years shall purchase a lottery ticket or share. A person who violates this subsection shall be guilty of a Class 1 misdemeanor.

(e) It shall be a defense for the person who sold a ticket or share in violation of subsection (d) of this

section if the person does either of the following:

(1) Shows that the purchaser produced a drivers license, a special identification card issued under G.S. 20-37.7, a military identification card, or a passport, showing the purchaser to be at least 18 years old and bearing a physical description of the person named on the card that reasonably describes the purchaser.

(2) Produces evidence of other facts that reasonably indicated at the time of sale that the purchaser was at least 18 years old.

"§ 18C-132. Procedures for drawings and claiming prizes; payment of prizes; protection of information concerning certain prize winners.

(a) If a lottery game uses a daily or less frequent drawing of winning numbers, a drawing among entries, or a drawing among finalists, all of the following conditions shall be met:

(1) The drawings shall be open to the public.

(2) The drawings shall be witnessed by an independent certified public accountant.

(3) Any equipment used in the drawings shall be inspected by the independent certified public accountant and an employee of the Commission both before and after the drawings.

(4) Audio and visual records of the drawings and inspections shall be made.

(b) If a valid claim is not made for a prize within the applicable period, the unclaimed prize money may be used to increase prize payments for future games or may be used for other purposes consistent with this Chapter. Prizes that remain unclaimed after the period set by the Commission for claiming the prizes shall not be considered abandoned property.

(c) After the expiration of the claim period for prizes for each lottery game, the Commission shall make available a detailed tabulation of the total number of prizes of each prize denomination that was actually claimed and paid directly by the Commission.

(d) No prize shall be paid for a lottery ticket or share that is stolen, counterfeit, altered, fraudulent, unissued, produced or issued in error, unreadable, not received or recorded by the Commission by the applicable deadlines, lacking in captions that conform and agree with the play symbols as appropriate to the lottery game involved, or not in compliance with any additional specific rules and public or confidential validation and security tests appropriate to the particular game involved.

(e) No particular prize in any lottery game shall be paid more than once. The Director, Commission, and the State shall be discharged of all liability upon payment of a prize.

(f) Winners of less than six hundred dollars ($600.00) shall be permitted to claim prizes from any of the following:

(1) The same lottery game retailer who sold the winning ticket or share.

(2) From any other lottery retailer.

(3) Directly from the Commission.

(g) Winners of six hundred dollars ($600.00) or more shall claim prizes directly from the Commission.

(h) The right of any person to a prize shall not be assignable. Payment of any prize may be paid to the estate of a deceased prizewinner or to a person designated pursuant to a court order.

(i) No ticket or share in a lottery game shall be purchased by, and no prize shall be paid to, a member of the Commission, the Director, or employee of the Commission, or to any spouse, parent, or child living in the same household as a person disqualified by this subsection.

(j) No prize shall be paid to a person under the age of 18.

(k) If a prize winner submits to the Commission a copy of a protective order without attachments, if any, issued to that person under G.S. 50B-3 or a lawful order of any court of competent jurisdiction restricting the access or contact of one or more persons with that prize winner or a current and valid Address Confidentiality Program authorization card issued pursuant to the provisions of Chapter 15C of the General Statutes, that prize winner's identifying information shall be treated as confidential information under G.S. 132-1.2 as long as the protective order remains in effect or the prize winner remains a certified program participant in the Address Confidentiality Program. That prize winner's identifying information shall be available for inspection by a law enforcement agency or by a person identified in a court order if inspection of the address by that person is directed by that court order.

"§ 18C-133. Lottery game-play rules and winner validation procedures.

(a) By purchasing a ticket or share in a lottery game, a player agrees to abide by, and be bound by, the game-play rules adopted by the Commission that apply to any particular lottery game involved.

(b) All players acknowledge that the determination of whether the player is a winner is subject to the game-play rules and the winner validation procedures and confidential validation tests established by the Commission for the particular lottery game involved.

"§ 18C-134. Prize winners with outstanding debts to State agencies, delinquent taxes, or past-due child support; offset.

(a) Before paying a prize of six hundred dollars ($600.00) or more to a person who claims to have won the prize, the Commission shall submit the name of that person to the Department of Revenue. The Department of Revenue shall, within 10 days after receiving the name of the person, identify whether that

person owes a debt to a State agency as provided in the Setoff Debt Collection Act, Chapter 105A of the General Statutes, and shall notify the Commission of the amount of the prize subject to debt set-off. The Commission shall remit the amount identified by the Department of Revenue to the Department, and shall pay any remaining funds from the prize to the prizewinner.

(b) Except as provided in this section, the provisions of Chapter 105A of the General Statutes apply to the funds identified by the Department of Revenue and remitted by the Commission to the Department.

"§§ 18C-135 through 18C-139: Reserved for future codification purposes.

"Article 5.

"Lottery Game Retailers.

"§ 18C-140. Contracting with lottery game retailers.

The Commission may contract with lottery game retailers to sell tickets or shares for lottery games upon such terms and conditions as it considers appropriate. No contract to act as a lottery game retailer is assignable or transferable. All contracts with lottery game retailers shall provide that the Director may terminate the contract if the lottery game retailer knowingly violates a provision of this Chapter.

"§ 18C-141. Selection of lottery game retailers.

(a) The Director shall recommend to the Commission those persons with whom to contract as lottery game retailers. To the extent practicable, the Director shall meet the minority participation goals under Article 8 of Chapter 143 of the General Statutes.

(b) The Director may not recommend contracting with any of the following:

(1) A natural person under 21 years of age. This minimum age shall not prohibit employees of a lottery game retailer who are under 21 years of age from selling lottery tickets or shares during their employment.

(2) A person who would be engaged exclusively in the business of selling lottery tickets or shares or operating electronic computer terminals or other devices solely for entertainment.

(c) Upon approval of the Commission, the Director shall enter into a contract with the person to sell tickets or shares upon such terms and conditions as the Commission directs.

"§ 18C-142. Compensation for lottery game retailers.

The amount of compensation paid to lottery game retailers for their sales of lottery tickets or shares shall be six percent (6%) of the retail price of the tickets or shares sold for each lottery game. The Commission shall authorize an incentive bonus of up to one percent (1%) of the retail price of the tickets or shares sold based on submission of reports and remission of lottery revenues to the Commission on a timely basis.

"§ 18C-143. Responsibilities of lottery game retailers.

(a) A lottery game retailer shall comply with all provisions of this Article and the contract with the Commission.

(b) A lottery game retailer shall sell no lottery tickets or shares unless the retailer conspicuously displays a certificate of authority, signed by the Director, to sell lottery tickets or shares.

(c) A lottery game retailer shall furnish an appropriate bond or letter of credit, if so requested by the Director. The Commission may authorize the Director to purchase blanket bonds covering the activities of any or all lottery game retailers.

(d) The Commission shall adopt rules to establish procedures governing how the lottery game retailers:

(1) Account for all tickets or shares in their custody, including tickets and shares sold.

(2) Account for the money collected from the sale of tickets and shares.

(3) Remit funds to the Commission, provided that all payments shall be in the form of electronic fund transfers or other recorded financial instruments as authorized by the Commission and approved by the Director.

"§§ 18C-144 through 18C-149: Reserved for future codification purposes.

"Article 6.

"Lottery Vendors and Lottery Contractors.

"§ 18C-150. Procurements.

The Commission shall be exempt from Article 3 of Chapter 143 of the General Statutes but may use the services of the Department of Administration in procuring goods and services for the Commission.

"§ 18C-151. Contracts.

(a) Article 8 of Chapter 143 of the General Statutes shall apply to all contracts entered into by the Commission, including the provisions relating to minority participation goals, and the Commission shall be considered a political subdivision of the State for those purposes of contracting under Article 8 of Chapter 143 of the General Statutes. Contracts for the provision of services to the Commission shall be treated as a contract for the purchase of apparatus, supplies, materials, or equipment. The bonding requirements of G.S. 143-129(b) for construction contracts shall apply to all contracts of the Commission and may be waived at the discretion of the Commission.

(b) Upon the completion of the bidding process, a contract may be awarded to a lottery contractor with whom the Commission has previously contracted for the same purposes.

(c) Before a contract required to be let under G.S. 143-129 is awarded, the Director shall conduct an

investigation of all of the following:

(1) The vendor to whom the contract is to be awarded.

(2) Any parent or subsidiary corporation of the vendor to whom the contract is to be awarded.

(3) All shareholders with a five percent (5%) or more interest in the vendor or parent or subsidiary corporation of the vendor to whom the contract is to be awarded.

(4) All officers and directors of the vendor or parent or subsidiary corporation of the vendor to whom the contract is to be awarded.

(d) The Commission may terminate the contract, without penalty, of a lottery contractor that fails to comply with the Commission's instruction to implement the recommendations of the State Auditor or an independent auditor in an audit conducted of Lottery security or operations.

"§ 18C-152. Investigation of lottery vendors.

(a) Lottery vendors shall cooperate with the Director in completing any investigation required under G.S. 18C-151(c), including any appropriate investigation authorizations needed to facilitate these investigations.

(b) The Commission shall adopt rules that provide for disclosures by lottery vendors to ensure that the vendors provide all the information necessary to allow for a full and complete evaluation by the Director and Commission of the competence, integrity, background, and character of the lottery vendors.

(c) All documents compiled by the Director in conducting the investigation of the lottery vendors shall be held as confidential information under Chapter 132.

"§§ 18C-153 through 18C-159: Reserved for future codification purposes.

"Article 7.

"North Carolina State Lottery Fund.

"§ 18C-160. North Carolina State Lottery Fund.

An enterprise fund, to be known as the North Carolina State Lottery Fund, is created within the State treasury. The North Carolina State Lottery Fund is appropriated to the Commission and may be expended without further action of the General Assembly for the purposes of operating the Commission and the lottery games.

"§ 18C-161. Types of income to the North Carolina State Lottery Fund.

The following revenues shall be deposited in the North Carolina State Lottery Fund:

(1) All proceeds from the sale of lottery tickets or shares.

(2) The funds for initial start-up costs provided by the State.

(3) All other funds credited or appropriated to the Commission from any source.

(4) Interest earned by the North Carolina State Lottery Fund.

"§ 18C-162. Allocation of revenues.

(a) To the extent practicable, the Commission shall allocate revenues to the North Carolina State Lottery Fund in the following manner:

(1) At least fifty percent (50%) of the total annual revenues, as described in this Chapter, shall be returned to the public in the form of prizes.

(2) At least thirty-four percent (34%) of the total annual revenues, as described in this Chapter, shall be transferred as provided in G.S. 18C-164.

(3) No more than sixteen percent (16%) of the total annual revenues, as described in this Chapter, shall be allocated for payment of expenses of the Lottery.

(b) Unclaimed prize money held by the Commission in the North Carolina State Lottery Fund may be used by the Commission to enhance prizes in other lottery games.

(c) To the extent that the expenses of the Commission are less than sixteen percent (16%) of total annual revenues, the Commission may allocate any surplus funds:

(1) To increase prize payments; or

(2) To the benefit of the public purposes as described in this Chapter.

"§ 18C-163. Expenses of the Lottery.

Expenses of the Lottery may include any of the following:

(1) The costs incurred in operating and administering the Commission, including initial start-up costs.

(2) The costs resulting from any contracts entered into for the purchase or lease of goods or services required by the Commission.

(3) The compensation paid to lottery game retailers.

(4) The costs of supplies, materials, tickets, independent studies and audits, data transmission, advertising, promotion, incentives, public relations, communications, bonding for lottery game retailers, printing, and distribution of tickets and shares.

(5) The costs of reimbursing other governmental entities for services provided to the Commission.

(6) The costs for any other goods and services needed to accomplish the purposes of this Chapter.

"§ 18C-164. **Transfer of net revenues.**

(a) The funds remaining in the North Carolina State Lottery Fund after receipt of all revenues to the Lottery Fund and after accrual of all obligations of the Commission for prizes and expenses shall be considered to be the net revenues of the North Carolina State Lottery Fund.

(b) On June 30 of each year, the Commission shall distribute the net revenue of the North Carolina State Lottery Fund as follows:

(1) Fifty percent (50%) shall be transferred to the Public School Building Capital Fund created in Article 38A of Chapter 115C of the General Statutes and is appropriated for expenditure in accordance with that Article. It is the purpose of this subdivision for counties to appropriate funds generated under this subdivision to increase the level of county spending for public school capital outlay purposes other than the retirement of indebtedness. A county must continue to spend for public school capital outlay purposes the same amount of money it would have spent for those purposes if it had not received the monies appropriated under this subdivision.

(2) Twenty-five percent (25%) shall be transferred to the State Educational Assistance and is appropriated to fund scholarships pursuant to Article 35A of Chapter 115C of the General Statutes.

(3) Twenty-five percent (25%) shall be transferred to a special revenue fund to be established in the State treasury and to be known as the Education Enhancement Fund. This fund shall be subject to appropriation by the General Assembly and shall be used to further the goal of providing enhanced educational opportunities so that all students in the public schools can achieve their full potential.

"§§ 18C-165 through 18C-169: **Reserved for future codification purposes.**

"Article 8.

"Miscellaneous.

"§ 18C-170. **Preemption of local regulation.**

A county or municipality shall not enact any local law, ordinance, or regulation relating to the Lottery, and this Chapter preempts all existing county or municipal laws, ordinances, or regulations that would impose additional restrictions or requirements in the operation of the Lottery. To the extent that this Chapter conflicts with any local act, this Chapter prevails to the extent of the conflict.

"§ 18C-171. **Lawful activity.**

Other than this Chapter, any other State or local law, ordinance, or regulation providing any penalty, disability, restriction, regulation, or prohibition for the manufacture, transportation, storage, distribution, advertising, possession, or sale of any lottery tickets or shares or for the operation of any lottery game shall not apply to the operation of the Commission or lottery games established by this Chapter.

"§§ 18C-172 through 18C-179: **Reserved for future codification purposes.**

SECTION 2. Chapter 115C of the General Statutes is amended by adding a new Article to read:

"Article 35A.

"College Scholarships.

"§ 115C-499.1. **Definitions.**

The following definitions apply to this Article:

(1) Academic year. – A period of time in which a student is expected to complete the equivalent of at least two semesters' or three quarters' academic work.

(2) Authority. – The State Education Assistance Authority created by Article 23 of Chapter 116 of the General Statutes.

(3) Eligible postsecondary institution. – A school that is:

a. A constituent institution of The University of North Carolina as defined in G.S. 116-2 (4);

b. A community college as defined in G.S. 115D-2(2); or

c. A nonpublic postsecondary institution as defined in G.S. 116-22(1) or 116-43.5(a)(1).

(4) Matriculated status. – Being recognized as a student in a defined program of study leading to a degree, diploma, or certificate at an eligible postsecondary institution.

(5) Scholarship. – A scholarship for education awarded under this Article.

(6) Title IV. – Title IV of the Higher Education Act of 1965, as amended, 20 U.S.C. § 1070, et seq.

"§ 115C-499.2. **Eligibility requirements for a scholarship.**

In order to be eligible to receive a scholarship under this Article, a student seeking a degree, diploma, or certificate at an eligible postsecondary institution must meet all of the following requirements:

(1) Only needy North Carolina students are eligible to receive scholarships. For purposes of this subsection, "needy North Carolina students" are those eligible students whose expected family contribution under the federal methodology does not exceed five thousand dollars ($5,000).

(2) The student must meet all other eligibility requirements for the federal Pell Grant, with the exception of the expected family contribution.

(3) The student must qualify as a legal resident of North Carolina and as a resident for tuition purposes in accordance with definitions of residency that may from time to time be adopted by the Board of Governors and published in the residency manual of the Board of Governors.

(4) The student must meet enrollment standards by being admitted, enrolled, and classified as an undergraduate student in a matriculated status at an eligible postsecondary institution.

(5) In order to continue to be eligible for a scholarship for the student's second and subsequent academic years, the student must meet achievement standards by maintaining satisfactory academic progress in a course of study in accordance with the standards and practices used for federal Title IV programs by the eligible postsecondary institution in which the student is enrolled.

(6) A student may not receive a scholarship under this Article for more than four full academic years.

"§ 115C-499.3. Scholarship amounts; amounts dependent on net income available.

(a) Subject to the amount of net income available under G.S. 18C-164(b)(2), a scholarship awarded under this Article to a student at an eligible postsecondary institution shall be based upon the enrollment status and expected family contribution of the student and shall not exceed four thousand dollars ($4,000) per academic year, including any federal Pell Grant, to be used for the costs of attendance as defined for federal Title IV programs.

(b) Subject to the maximum amounts provided in this section, the Authority shall have the power to determine the actual scholarship amounts disbursed to students in any given year based on the amount of net income available under G.S. 18C-164(b)(2). If the net income available is not sufficient to fully fund the scholarships to the maximum amount, all scholarships shall be reduced equally, to the extent practicable, so that every eligible applicant shall receive the same scholarship amount.

"§ 115C-499.4. Scholarship administration; reporting requirements.

(a) The scholarships provided for in this Article shall be administered by the Authority under rules adopted by the Authority in accordance with the provisions of this Article.

(b) The Authority shall report no later than June 1, 2008, and annually thereafter to the Joint Legislative Education Oversight Committee. The report shall contain, for the previous academic year, the amount of scholarship and grant money disbursed, the number of students eligible for the funds, the number of eligible students receiving the funds, and a breakdown of the eligible postsecondary institutions that received the funds."

SECTION 3.(a) G.S. 14-289 reads as rewritten:

"§ 14-289. Advertising lotteries.

Except as provided in Chapter 18C of the General Statutes or in connection with a lawful raffle as provided in Part 2 of this Article, if anyone by writing or printing or by circular or letter or in any other way, ~~advertise or publish~~ advertises or publishes an account of a lottery, whether within or without this State, stating how, when or where the same is to be or has been drawn, or what are the prizes therein or any of them, or the price of a ticket or any share or interest therein, or where or how it may be obtained, he shall be guilty of a Class 2 misdemeanor."

SECTION 3.(b) G.S. 14-290 reads as rewritten:

"§ 14-290. Dealing in lotteries.

Except as provided in Chapter 18C of the General Statutes or in connection with a lawful raffle as provided in Part 2 of this Article, if any person shall open, set on foot, carry on, promote, make or draw, publicly or privately, a lottery, by whatever name, style or title the same may be denominated or known; or if any person shall, by such way and means, expose or set to sale any house, real estate, goods, chattels, cash, written evidence of debt, certificates of claims or any other thing of value whatsoever, every person so offending shall be guilty of a Class 2 misdemeanor which may include a fine not to exceed two thousand dollars ($2,000). Any person who engages in disposing of any species of property whatsoever, including money and evidences of debt, or in any manner distributes gifts or prizes upon tickets, bottle crowns, bottle caps, seals on containers, other devices or certificates sold for that purpose, shall be held liable to prosecution under this section. Any person who shall have in his possession any tickets, certificates or orders used in the operation of any lottery shall be held liable under this section, and the mere possession of such tickets shall be prima facie evidence of the violation of this section. This section shall not apply to the possession of a lottery ticket or share for a lottery game being lawfully conducted in another state."

SECTION 3.(c) G.S. 14-291 reads as rewritten:

"§ 14-291. Selling lottery tickets and acting as agent for lotteries.

Except as provided in Chapter 18C of the General Statutes or in connection with a lawful raffle as provided in Part 2 of this Article, if any person shall sell, barter or otherwise dispose of any lottery ticket or order for any number of shares in any lottery, or shall in anywise be concerned in such lottery, by acting as agent in the State for or on behalf of any such lottery, to be drawn or paid either out of or within the State,

such person shall be guilty of a Class 2 misdemeanor."

SECTION 3.(d) G.S. 14-291.1 reads as rewritten:

"**§ 14-291.1. Selling 'numbers' tickets; possession prima facie evidence of violation.**

Except as provided in Chapter 18C of the General Statutes, in connection with a lawful lottery conducted in another state, or in connection with a lawful raffle as provided in Part 2 of this Article, if any person shall sell, barter or cause to be sold or bartered, any ticket, token, certificate or order for any number or shares in any lottery, commonly known as the numbers or butter and egg lottery, or lotteries of similar character, to be drawn or paid within or without the State, such person shall be guilty of a Class 2 misdemeanor. Any person who shall have in his possession any tickets, tokens, certificates or orders used in the operation of any such lottery shall be guilty under this section, and the possession of such tickets shall be prima facie evidence of the violation of this section."

SECTION 3.(e) G.S. 14-292 reads as rewritten:

"**§ 14-292. Gambling.**

Except as provided in Chapter 18C of the General Statutes or in Part 2 of this Article, any person or organization that operates any game of chance or any person who plays at or bets on any game of chance at which any money, property or other thing of value is bet, whether the same be in stake or not, shall be guilty of a Class 2 misdemeanor. This section shall not apply to a person who plays at or bets on any lottery game being lawfully conducted in any state."

SECTION 3.(f) G.S. 14-293 reads as rewritten:

"**§ 14-293. Allowing gambling in houses of public entertainment; penalty.**

~~If~~ Except as provided in Chapter 18C of the General Statutes, if any keeper of an ordinary or other house of entertainment, or of a house wherein alcoholic beverages are retailed, shall knowingly suffer any game, at which money or property, or anything of value, is bet, whether the same be in stake or not, to be played in any such house, or in any part of the premises occupied therewith; or shall furnish persons so playing or betting either on said premises or elsewhere with drink or other thing for their comfort or subsistence during the time of play, he shall be guilty of a Class 2 misdemeanor. Any person who shall be convicted under this section shall, upon such conviction, forfeit his license to do any of the businesses mentioned in this section, and shall be forever debarred from doing any of such businesses in this State. The court shall embody in its judgment that such person has forfeited his license, and no board of county commissioners, board of town commissioners or board of aldermen shall thereafter have power or authority to grant to such convicted person or his agent a license to do any of the businesses mentioned herein."

SECTION 3.(g) G.S. 14-299 reads as rewritten:

"**§ 14-299. Property exhibited by gamblers to be seized; disposition of same.**

~~All~~ Except as provided in Chapter 18C of the General Statutes or in G.S. 14-292, all moneys or other property or thing of value exhibited for the purpose of alluring persons to bet on any game, or used in the conduct of any such game, including any motor vehicle used in the conduct of a lottery within the purview of G.S. 14-291.1, shall be liable to be seized by any court of competent jurisdiction or by any person acting under its warrant. Moneys so seized shall be turned over to and paid to the treasurer of the county wherein they are seized, and placed in the general fund of the county. Any property seized which is used for and is suitable only for gambling shall be destroyed, and all other property so seized shall be sold in the manner provided for the sale of personal property by execution, and the proceeds derived from said sale shall (after deducting the expenses of keeping the property and the costs of the sale and after paying, according to their priorities all known prior, bona fide liens which were created without the lienor having knowledge or notice that the motor vehicle or other property was being used or to be used in connection with the conduct of such game or lottery) be turned over and paid to the treasurer of the county wherein the property was seized, to be placed by said treasurer in the general fund of the county."

SECTION 4. Chapter 14 of the General Statutes is amended by adding the following new section to read:

"**§ 14-309.2. Part does not apply to the Lottery.**

The provisions of this Part shall not apply to the North Carolina State Lottery established in Chapter 18C of the General Statutes."

SECTION 5. G.S. 66-58(b) reads as rewritten:

"(b) The provisions of subsection (a) of this section shall not apply to:

...

(23) The North Carolina State Lottery Commission."

SECTION 6. Part 2 of Article 4 of Chapter 114 is amended by adding a new section to read:

"§ 114-19.16. Criminal record checks for the North Carolina State Lottery Commission and its Director.The Department of Justice may provide to the North Carolina State Lottery Commission and to its Director from the State and National Repositories of Criminal Histories the criminal history of any prospective employee of the Commission and any prospective lottery retailer or lottery contractor. The North Carolina State Lottery Commission or its Director shall provide to the Department of Justice, along with the request, the fingerprints of the prospective employee of the Commission, or of the prospective lottery retailer

or lottery contractor, a form signed by the prospective employee of the Commission, or of the prospective lottery retailer or lottery contractor consenting to the criminal record check and use of fingerprints and other identifying information required by the State and National Repositories, and any additional information required by the Department of Justice. The fingerprints of the prospective employee of the Commission, or prospective lottery retailer or lottery contractor, shall be forwarded to the State Bureau of Investigation for a search of the State's criminal history record file, and the State Bureau of Investigation shall forward a set of fingerprints to the Federal Bureau of Investigation for a national criminal history record check. The North Carolina State Lottery Commission and its Director shall keep all information obtained pursuant to this section confidential."

SECTION 7. G.S. 116B-54 is amended by adding a new subsection to read:

"(f) Prizes that remain unclaimed after the period set by the Commission for claiming those prizes, as provided in G.S. 143D-145(a)(6), are not abandoned property."

SECTION 8. G.S. 120-123 is amended by adding a new subdivision at the end to read:

"(78) The North Carolina State Lottery Commission, as established in Chapter 18C of the General Statutes."

SECTION 9. G.S. 126-5(c1) reads as rewritten:

"(c1) Except as to the provisions of Articles 6 and 7 of this Chapter, the provisions of this Chapter shall not apply to:

(1) Constitutional officers of the State.
(2) Officers and employees of the Judicial Department.
(3) Officers and employees of the General Assembly.
(4) Members of boards, committees, commissions, councils, and advisory councils compensated on a per diem basis.
(5) Officials or employees whose salaries are fixed by the General Assembly, or by the Governor, or by the Governor and Council of State, or by the Governor subject to the approval of the Council of State.
(6) Employees of the Office of the Governor that the Governor, at any time, in the Governor's discretion, exempts from the application of the provisions of this Chapter by means of a letter to the State Personnel Director designating these employees.
(7) Employees of the Office of the Lieutenant Governor, that the Lieutenant Governor, at any time, in the Lieutenant Governor's discretion, exempts from the application of the provisions of this Chapter by means of a letter to the State Personnel Director designating these employees.
(8) Instructional and research staff, physicians, and dentists of The University of North Carolina.
(9) Employees whose salaries are fixed under the authority vested in the Board of Governors of The University of North Carolina by the provisions of G.S. 116-11(4), 116-11(5), and 116-14.
(10) Repealed by Session Laws 1991, c. 84, s. 1.
(11) North Carolina School of Science and Mathematics' employees whose salaries are fixed in accordance with the provisions of G.S. 116-235(c)(1) and G.S. 116-235(c)(2).
(12), (13) Repealed by Session Laws 2001-474, s. 15, effective November 29, 2001.
(14) Employees of the North Carolina State Ports Authority.
(15) Employees of the North Carolina Global TransPark Authority.
(16) The executive director and one associate director of the North Carolina Center for Nursing established under Article 9F of Chapter 90 of the General Statutes.
(17) Repealed by Session Laws 2004-129, s. 37, effective July 1, 2004.
(18) Employees of the Tobacco Trust Fund Commission established in Article 75 of Chapter 143 of the General Statutes.
(19) Employees of the Health and Wellness Trust Fund Commission established in Article 21 of Chapter 130A of the General Statutes.
(20) Employees of the North Carolina Rural Redevelopment Authority created in Part 2D of Article 10 of Chapter 143B of the General Statutes.
(21) Employees of the Clean Water Management Trust Fund.
(22) Employees of the North Carolina Turnpike Authority.
(23) The Executive Administrator and the Deputy Executive Administrator of the Teachers' and State Employees' Comprehensive Major Medical Plan.
(24) The North Carolina State Lottery Director and employees of the North Carolina State Lottery."

SECTION 10. G.S. 147-69.2(a) reads as rewritten:

"(a) This section applies to funds held by the State Treasurer to the credit of:

(1) The Teachers' and State Employees' Retirement System,

(2) The Consolidated Judicial Retirement System,
(3) The Teachers' and State Employees' Hospital and Medical Insurance Plan,
(4) The General Assembly Medical and Hospital Care Plan,
(5) The Disability Salary Continuation Plan,
(6) The Firemen's and Rescue Workers' Pension Fund,
(7) The Local Governmental Employees' Retirement System,
(8) The Legislative Retirement System,
(9) The Escheat Fund,
(10) The Legislative Retirement Fund,
(11) The State Education Assistance Authority,
(12) The State Property Fire Insurance Fund,
(13) The Stock Workers' Compensation Fund,
(14) The Mutual Workers' Compensation Fund,
(15) The Public School Insurance Fund,
(16) The Liability Insurance Trust Fund,
(17) Trust funds of The University of North Carolina and its constituent institutions deposited with the State Treasurer pursuant to G.S. 116-36.1,
(17a) North Carolina Veterans Home Trust Fund,
(17b) North Carolina National Guard Pension Fund,
(17c) Retiree Health Premium Reserve Account, ~~and~~
(17d) The Election ~~Fund.~~Fund,
(17e) The North Carolina State Lottery Fund, and
(18) Any other special fund created by or pursuant to law for purposes other than meeting appropriations made pursuant to the Executive Budget Act."

SECTION 11.(a) The Commission may adopt emergency rules pursuant to G.S. 150B-21.1A with a reference to this section as the basis for the adoption of those rules as emergency rules.

SECTION 11.(b) This section shall become effective when it becomes law and shall expire June 30, 2007.

SECTION 12. The first security audit required under G.S. 18C-123(a) shall be conducted at the beginning of the first calendar year after the effective date of this act. The first audit required under G.S. 18C-123(d) shall be conducted at the end of the first fiscal year after the effective date of this act.

SECTION 13. The Department of Health and Human Services shall study the effects of the establishment and operation of the North Carolina State Lottery on the incidence of gambling addiction in this State. The Department shall report the results of its study, including any proposed legislation, to the Joint Legislative Health Care Oversight Committee, the Senate Appropriations Committee on Health and Human Services, the House of Representatives Appropriations Subcommittee on Health and Human Services, and the Fiscal Research Division not later than January 1, 2007.

SECTION 14. Nothing in this act shall be construed to obligate the General Assembly to appropriate funds to implement this act.

SECTION 15. The State Treasurer shall lend to the North Carolina State Lottery Commission, at a rate of interest comparable to short-term rates in the private capital market and with repayment terms satisfactory to both parties, sufficient funds to cover initial operating expenses of the Commission, except that the total amount borrowed by the Commission shall not exceed ten million dollars ($10,000,000). The borrowed funds shall be deposited in the North Carolina State Lottery Fund and shall be available for expenditure for the purposes set forth in this act without further action by the General Assembly. The Commission shall repay any funds lent to it pursuant to this section within twenty-four months after the effective date of this act.

SECTION 16. Except as otherwise provided in this act, it is effective when it becomes law.
In the General Assembly read three times and ratified this the 30th day of August, 2005.

s/ Beverly E. Perdue
President of the Senate

s/ James B. Black
Speaker of the House of Representatives

s/ Michael F. Easley
Governor

Approved 11:30 a.m. this 31st day of August, 2005

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Chapel Hill Carrboro City Schools

Budget Summary
FY 2006-07

Total Recommended School Funding From All Sources

	Per Pupil Equivalent	Total Revenue Budget
Local Current Expense Appropriation	$2,957	$33,121,357
Proceeds from Special District Tax	$1,292	$14,469,300
State Appropriation	$4,855	$54,383,999
Federal Appropriation	$482	$5,400,000
Other:	$113	$ 1,268,121
Other:		
Total School Funding from All Sources	**$9,699**	**$108,642,777**

Comparison of Local Per Pupil, Average Daily Membership and Current Expense

Per Pupil Allocation (General Fund Only) [1]		Average Daily Membership*	General Fund Current Expense Appropriation	Proceeds from the CHCCS Special District Tax [2]	Total Local Funds Received by CHCCS (General Fund and Special District Taxes)	Total Per Pupil (Including District Tax)
05-06 BOCC Approved Appropriation	$2,796	10,863	$30,372,948	$13,973,114	$44,346,062	$4,082
06-07 District Requested Appropriation	$2,796	11,201	$31,317,996	$18,450,991	$49,768,987	$4,443
06-07 Manager Recommended Appropriation	$2,957	11,201	$33,121,357	$14,469,300	$47,590,657	$4,249
Total Requested Increase Current Expense	**$0**	**338**	**$945,048**	**$4,477,877**		
Total Recommended Increase Current Expense	**$161**	**338**	**$2,748,409**	**$496,186**		

(1) CHCCS also receives additional operating funds from the special district tax.

* As projected by State DPI

(2) Proceeds from District Tax for fiscal year 2006-07 assumes tax rate of 18.34 cents per $100 valuation for the Manager's Recommended budget - the same rate as the Board of County Commissioner approved for fiscal year 2005-06.

Appendix D-12

Local Revenue

		2005-06 BOE Approved Budget	2006-07 BOE Requested	2006-07 Manager Recommended
	Property Tax Revenue			
A	General Fund Budget (Supported by Ad Valorem Tax Revenue)	30,372,948	31,317,996	33,121,357
B	District Tax Revenue	13,973,114	18,450,991	14,469,300
C	**Total Property Tax Revenue**	$ 44,346,062	$ 49,768,987	$ 47,590,657
D	**Property Tax Revenue Increase from 2005-06**		$ 5,422,925	$ 3,244,595
	Other Local Revenue			
E	Additional Prior Year Revenue from Special District Tax	75,000	75,000	75,000
F	Fines & Forfeitures	350,000	325,000	325,000
G	Miscellaneous Revenue	169,988	198,352	198,352
H	Indirect Costs	100,000	100,000	100,000
I	Investment Income	60,000	100,000	100,000
J	Tuition	355,000	325,000	325,000
K	State Inventory Tax	0	0	0
L	ABC Revenue	54,769	54,769	54,769
M	Carol Woods Contribution	incl. in misc. revenue	incl. in misc. revenue	incl. in misc. revenue
N	Sales Tax Refunds	180,000	90,000	90,000
O	**Total Local Revenue Adjustments**	$ 1,344,757	$ 1,268,121	$ 1,268,121
P	Appropriated Fund Balance	1,000,000	950,000	950,000
Q	**Total Local Revenues (including Appropriated Fund Balance)**	$ 46,690,819	$ 51,987,108	$ 49,808,778

CHCCS Local Expenditure Request

	State Mandates	2006-07 BOE Requested	2006-07 Manager Recommended
1	Salary Increase (8% Certified, 7% Principals, 4% Other Personnel)	2,426,852	2,426,852
2	**Total Funding for Mandates**	**$ 2,426,852**	**$ 2,426,852**
3			
4		2006-07	
5	**Carrboro High School Annual Operational Costs**	**BOE Requested**	**Manager Recommended**
6	Prinicipal (8 months; 4 months paid by state)	79,236	79,236
7	Assistant Principal (6 months)	45,254	45,254
8	Media Specialist (6 months)	30,678	30,678
9	Technology Specialist (6 months)	30,678	30,678
10	Guidance Counselor (6 months)	30,678	30,678
11	Athletic Director (4 months)	20,452	20,452
12	Secretary (12 months)	41,415	41,415
13	Data Manager (3 months)	9,826	9,826
14	Lead Custodian (3 months)	8,449	8,449
15	Staff Development	75,000	75,000
16	Administrative Office Supplies	15,000	15,000
17	Telephone	10,000	10,000
18	**Total Carrboro High School Annual Operational Costs**	**$ 396,666**	**$ 396,666**
19			
20		2006-07	
21	**Continuation of Current Services (Including Growth)**	**BOE Requested**	**Manager Recommended**
22	Additional Elementary Teacher Assistants (4 positions)	115,556	421,077
23	Additional Middle School Teacher Assistant (1 position)	28,889	
24	Media Specialist position for East Chapel Hill High School (.75 position)	46,017	
25	English as a Second Languate Teacher (1. 5 posiitons)	92,034	
26	Expenses Allocated on Per Pupil Basis	27,699	
27	Secretarial position for Chapel Hill High School	38,667	
28	Current McDougle Middle School School Resource Officer	48,104	
29	Current Carrboro Crossing Guards	36,378	
30	Utility Increase - 10% increase in water rates	40,000	
31	Utility Increase - 15% increase in natural gas rates	107,602	
32	Utility Increase - 7.5% increase in electricity rates	127,263	
33	Increased Cost for Errors and Ommissions Insurance	50,000	
34	Increased Cost for Unemployment Insurance	25,000	
35	Increased Cost for Workers Comp Insurance	100,000	
36	Subsidy for Child Nutrition Services	122,000	
37	Increased Cost for Copier Contract	85,000	
38	5% Increase for Expenses Allocated on a Per Pupil Basis	30,000	
39	Increased Cost for Services to Homebound Students	10,000	
40	Equipment, Supplies and Transportation for Section 504 Students	10,000	
41	Postal Rate Increase for Central Office	2,000	
42	Increased Cost for Laser Printer Cartridges for Budget and Finance Office	2,500	
43	Home Computer Program Loaner Manager Position (previously grant funded; grant expiring)	18,000	
44	21st Century Grant Program at Carrboro (previously grant funded; grant expiring)	20,800	
45	Volunteer Specialist Position (previously grant funded; grant expiring)	13,783	
46	**Total Continuation of Current Services (Including Growth)**	**$ 1,197,292**	**$ 421,077**
47			

48			
49		2006-07	
50	**Expansion or New Initiatives Budget**	**BOE Requested**	**Manager Recommended**
51	**Implementation of Seven Period Day at High Schools**		
52	Additional Teachers (8 positions)	490,848	
53	Additional 15 Minutes Per Day for Teacher Assistants	33,466	
54	Addiitonal Textbooks	40,000	
55	**Enhancements to Health and Safety**		
56	Upgrade Pre-K Registered Nurse Position to Nurse Practitioner	3,287	
57	Add Crossing Guard at Scroggs Elementary	14,948	
58	Expand Employee Wellness Program	9,000	
59	**Enhancement to Instructional Programs or Services**		
60	Additional Teacher Position (or 2 Teacher Assistants) for each Middle School (4 FTE)	245,424	
61	Half-Time Dual Language Teacher Assistant (Carrboro)	14,446	
62	Dual Language Instructional Materials	10,000	
63	Full-time Spanish Translator/Interpretor	60,262	
64	Expansion of After School Proficiency Classes	51,000	
65	Support for Implementation of Athletic Task Force Recommendations	10,000	
66	Additional Assistant Coaches to Comply with Title IX	12,000	
67	**Enhancements to Assessment, Data Management and Information Technology**		
68	Expansion of District Assessment System	20,000	
69	Data Warehousing Software	75,000	
70	Enhancement of K-2 Assessment	14,500	
71	Pre-K and Spanish OPT Assessment Materials	2,450	
72	Spanish Achievement Test Materials	4,650	
73	5th Grade French/Spanish Assessments	7,500	
74	District Client Assessment	27,750	
75	Staff Development for Technical Staff Upgrades	20,000	
76	Internet Access for Board Members	4,500	
77	**Additional Staff or Resources to Support Increasing Number of Employees**		
78	Human Resource Management System Clerk Position	41,415	
79	Payroll Supervisor Position	47,600	
80	Increase in Tuition Reimbursement Program for Teachers	10,000	
81	**Total Expansion or New Initiatives Budget**	**$ 1,270,046**	**$ -**

82

83	**Savings/Program Changes**	**BOE Requested**	**Manager Recommended**
84	Savings: Discontinuation of Local Budget Subsidy to Child Nutrition Services	0	
85	Savings from Custodial Services Contract	0	
86	**Total Budget Reductions/Reallocations**	**$ -**	**$ -**
87	**Total 2005-06 Local Expenditure Increases**	**$ 5,290,856**	**$ 3,244,595**

CHAPEL HILL-CARRBORO
CITY SCHOOLS

April 24, 2006

TO: Mr John Link
Orange County Manager

FROM: Neil G. Pedersen
Superintendent

RE: 2005-06 Local Fund Balance Projection

We have projected our Local undesignated fund balance for the 2005-06 fiscal year to be $2.7 million. This projection is $500,000 higher than our actual 2004-05 undesignated fund balance of $2.2 million; about a 23% increase and will put us slightly above the targeted 5.5% recommended by the County Commissioners.

Please keep in mind that we still have two more months in the fiscal year to spend and cannot foresee contingencies that may arise. A copy of our fund balance history is attached.

Attachment

cc: Steve Scroggs
Ruby Pittman

Lincoln Center 750 S Merritt Mill Road Chapel Hill NC 27516-2678 (919) 967-8211 www.chccs.k12.nc.us

Appendix D-13

CHAPEL HILL - CARRBORO CITY SCHOOLS
FUND BALANCE HISTORY

	1996-97	1997-98	1998-99	1999-00	2000-01	2001-02	2002-03	2003-04	2004-05	Projected 2005-06
Total Revenues	22,210,736	24,137,100	26,702,042	31,256,331	36,109,951	40,182,176	39,504,108	41,807,142	43,465,487	45,904,812
Total Expenditures	22,775,693	23,903,793	25,612,776	30,058,939	36,414,938	40,611,848	39,916,819	42,334,459	42,223,401	44,860,563
Revenues Less Exp	(564,957)	233,307	1,089,266	1,197,392	(304,987)	(429,672)	(412,711)	(527,317)	1,242,086	1,044,249
Beginning Fund Balance	3,046,288	2,481,331	2,268,091	3,322,244	4,519,636	4,138,486	3,671,027	3,192,909	2,591,887	3,627,739
Less Operating transfers		(446,547)	(35,113)		(11,761)	(37,787)	(65,407)	(73,705)	(206,234)	(577,314)
Less Prior Year Adjustment					(64,402)					
Ending Fund Balance	2,481,331	2,268,091	3,322,244	4,519,636	4,138,486	3,671,027	3,192,909	2,591,887	3,627,739	4,094,674
Fund Balance Reserved	1,775,740	802,876	144,171	1,157,139	1,821,253	919,266	601,646	1,425,638	431,966	440,000
Fund Balance Designated for Subseq. Yr.	300,000	431,562	500,000	900,000	1,500,000	1,500,000	1,500,000	1,140,736	1,000,000	950,000
Undesignated Fund Balance	405,591	1,033,653	2,678,073	2,462,497	817,233	1,251,761	1,091,263	25,513	2,195,773	2,704,674
Undesignated Fund Balance - % of Expenditures	1.78%	4.32%	10.46%	8.19%	2.24%	3.08%	2.73%	0.06%	5.20%	6.03%

CHAPEL HILL-CARRBORO
CITY SCHOOLS

To: John Link, Manager
Orange County
From: Neil Pedersen, Superintendent
Chapel Hill-Carrboro City Schools
Re: Response to BOCC Questions Regarding 2006-07 Budget Issues
Date: May 25, 2006

In response to the Board of County Commissioner request for information concerning the 2006-07 budget issues, the following responses are provided.

1. There have been no significant changes to the projected year-end undesignated fund balance as earlier reported, it remains at $2,733,822.
2. There is one SRO assigned to each middle and high school in the district. The amounts that will be paid to each town for those services are provided below. This includes salary, benefits and associated costs. A further breakdown can be requested from the Towns if required.

Town of Carrboro	1 Officer	$ 48,104.00
Town of Chapel Hill	5 Officers	$ 289,542.00
Total	6 Officers	$ 337,646.00

Note that these costs do not include the cost of crossing guards that the towns now require that we fund. That amount is approximately $68,000.

3. There is no requirement that schools maintain school resource officers, yet SRO presence in the schools is supported by the State Board of Education and the Department of Public Instruction.
4. Over $180,000 in electricity use avoidance has taken place since the beginning of fiscal 05. Due to a traditionally under-funded budget line and larger than expected price increases, the request for utility increases in the budget are significantly less than before the conservation program began. Conservation programs within the district cost less than $3,000 to implement and were not outsourced to private firms.
5. Segal has generated the following income enhancements or operational savings.

Interest Income	$ 61,978.00
Motor Fuel Taxes	$ 2327.31
Sales Tax to Orange County	$ 40,327.00
Sales Tax to CHCCS	$289,762.00
Telephone Reimbursement	$ 28,600.00

The majority of the savings listed above are sales tax refunds on capital projects and are returned to those projects and do not impact the operating budget. These figures do not include payments to Segal that range from 30 to 50 percent.

6. Outsourcing custodial services produced an annual savings of $80,477.00 starting in fiscal 2003. The savings were reflected in the 2003 budget thus are not reflected in the present budget.
7. The income or savings generated above have been used to increase the undesignated fund balance from $ 0 in fiscal 2004 to a projected fund balance of $ 2,733,822 in fiscal 2006. This projection represents a 5.77% fund balance of the current year budget. The BOCC established target fund balance for the schools is 5.50%. We still do not carry enough fund balance to meet our payroll in November and December. We remain dependent upon the county advancing us funds for this purpose.

I hope this information addresses the BOCC request adequately, if not, please feel free to request any additional information you may need.

Orange County Schools

Budget Summary

FY 2006-07

Total Recommended School Funding From All Sources

	Per Pupil Equivalent	Total Revenue Budget
Local Current Expense Appropriation	$2,957	$20,672,387
Proceeds from Special District Tax	$0	-
State Appropriation	$4,599	32,149,894
Federal Appropriation	$351	2,456,608
Other: Local Revenues	$362	2,529,344
Other:		
Total School Funding from All Sources	**$8,269**	**$57,808,233**

Comparison of Local Per Pupil, Average Daily Membership and Current Expense

Per Pupil Allocation		Average Daily Membership*	General Fund Current Expense Appropriation
05-06 BOCC Approved Appropriation	$2,796	7,013	$19,608,329
06-07 District Requested Appropriation	$3,541	6,991	$24,757,408
06-07 Manager Recommended Appropriation	$2,957	6,991	$20,672,387
Total Requested Increase Current Expense (General Fund Only)	$745	(22)	$5,149,079
Total Recommended Increase Current Expense (General Fund Only)	$161	(22)	$1,064,058

* As projected by State DPI

Appendix D-15

Local Revenue

		2005-06 BOE Approved Budget	2006-07 BOE Requested	2006-07 Manager Recommended
	Property Tax Revenue			
A	General Fund Budget (Supported by Ad Valorem Tax Revenue)	19,608,329	24,757,408	20,672,387
B	District Tax Revenue	0	0	0
C	**Total Property Tax Revenue**	$ 19,608,329	$ 24,757,408	$ 20,672,387
D	**Property Tax Revenue Increase from 2005-06**		$ 5,149,079	$ 1,064,058
	Other Local Revenue			
E	Additional Prior Year Revenue from Special District Tax	0	0	0
F	Fines & Forfeitures	233,231	280,000	280,000
G	Miscellaneous Revenue	71,500	40,000	40,000
H	Indirect Costs	225,000	425,000	425,000
I	Investment Income	115,000	151,000	151,000
J	Tuition	20,000	26,500	26,500
K	More At Four Grant	140,000	150,000	150,000
L	Smart Start	20,000	20,000	20,000
M	Head Start	130,000	140,000	140,000
N	ABC Revenue	31,568	36,140	36,140
O	Contributions and Donations	65,000	65,000	65,000
P	Medicaid Reimbursements	110,000	120,000	120,000
Q	Textbooks	397,081	445,317	445,317
R	County Reimbursement for School Nurses	185,807	297,767	297,767
S	County Reimbursement for Social Worker	41,157	43,233	43,233
T	Rental of School Property	0	30,000	30,000
U	Transfer from Community Schools	200,000	100,000	100,000
V	Transfer from Child Nutrition	200,000	0	0
W	Sales Tax Refunds	342,000	159,387	159,387
X	**Total Local (Non-Property Tax) Revenue Adjustments**	$ 2,527,344	$ 2,529,344	$ 2,529,344
Y	**Total Local (Non-Property Tax) Revenues**	$ 22,135,673	$ 27,286,752	$ 23,201,731
Z	Appropriated Fund Balance	757,778	333,377	333,377
AA	**Total Local Revenues (including Appropriated Fund Balance)**	$ 22,893,451	$ 27,620,129	$ 23,535,108

OCS Local Expenditure Request

	Mandates	2006-07 BOE Requested	2006-07 Manager Recommendation
1	Salary Increase (8% Certified, 4% Other Personnel)	1,063,287	1,063,287
2	**Total Funding for Mandates**	$ 1,063,287	$ 1,063,287
3			

5		2006-07	
6	**Budget Impact of Charter Schools**	BOE Requested	Manager Recommendation
7	Charter Schools Growth (With regard to Manager's Recommendation, charter school students included in total ADM)	83,282	0
8	**Total Impact of Charter Schools**	$ 83,282	$ -
9			

10		2006-07	
11	**Continuation of Current Services (Including Growth)**	BOE Requested	Manager Recommendation
12	Utilities	50,000	
13	Continuation Budget (Funded from Fund Balance in FY 2005-06)	422,401	0
14	**Total Continuation of Current Services (Including Growth)**	$ 422,401	$ -
15			

16		2006-07	
17	**Gravelly Hill Middle School One-Time Start -Up**	BOE Requested	Manager Recommendation
18	Art Supplies & Equipment	205,356	
19	Athletic Supplies & Equipment	177,710	
20	Physical Education Supplies and Materials	16,820	
21	English Language Arts Supplies & Materials	57,339	
22	Media/Technology Materials & Equipment	683,965	
23	Science Department Supplies & Equipment	84,750	
24	Social Studies Department Materials	7,056	
25	Workforce Development Supplies & Materials	47,756	
26	Foreign Language Supplies & Materials	150	
27	Guidance Supplies & Materials	5,790	
28	Nurse Supplies & Equipment	6,316	
29	Math Department Supplies	14,592	
30	School Wide Supplies & Materials	2,100	
31	Middle School After School Program (salaries, supplies & transportation)	40,000	
32	**Total Gravelly Hill Middle School One-Time Start-Up**	$ 1,349,700	$ -
33			

34		2006-07	
35	**Gravelly Hill Middle School Annual Operational Costs**	BOE Requested	Manager Recommendation
36	Associate Principal	68,755	
37	Guidance Counselor	60,046	
38	Nurse Supplies & Equipment	72,056	
39	Media Specialist	60,046	
40	Gifted Teacher	60,046	
41	Art Teacher	60,046	
42	Physical Education Teacher	60,046	
43	Music Teacher	60,046	
44	Band Teacher	60,046	
45	Technology Resource Teacher	60,046	
46	Secretary	33,849	
47	Bookkeeper	33,849	
48	SIMS Coordinator	33,849	
49	Property Insurance	10,000	

50	Utilities	200,000	
51	**Total Gravelly Hill Middle School One-Time Start-Up**	**$ 932,726**	**$ -**
52	**Total Costs Associated With Opening of Gravelly Hill Middle School**	**$ 2,282,426**	**$ -**
53			
54		**2006-07**	
55	**Expansion or New Initiatives Budget**	**BOE Requested**	**Manager Recommendation**
56	High School Teachers (2 for Freshman Academy)	120,092	
57	Language Arts/Social Studies Specialist (1 position funded for 12 months)	72,055	
58	Psychologist (.8 FTE)	48,037	
59	Plumber (1 FTE)	38,314	
60	Increase Tenured Teachers Supplements (1% at 15 years of service; 2% at 20 years of service; 3% at 25 years of service)	163,821	
61	Textbooks	50,000	
62	Central MICASA After School Program	44,000	
63	High School Elective Teachers (2 positions)	120,092	
64	Partnership Academy Social Studies Teacher	60,046	
65	AVID Teacher (3 positions)	180,138	
66	AIG Teacher (3 positions)	180,138	
67	JROTC Teacher (2 positions)	120,092	
68	Maintenance Groundskeeping Crew (contracted)	150,000	
69	2 Months Employment for Band Directors	12,010	
70	AVID Supplies & Materials	60,000	
71	JROTC Supplies & Materials	60,600	
72	Science Kits for Inquiry-Based Science (K-8) & Materials	60,000	
73	Literacy Support	12,000	
74	Transportation Fuel and Repair Parts	20,000	
75	**Total Expansion or New Initiatives Budget**	**$ 1,571,435**	**$ -**

OCS identified items in rows 55 through 61 as "Unfunded Current Expansion or New Initiatives Budget 2005-06". These items total $526,319.

OCS identified items in rows 62 through 73 as "Current Expansion or New Initiatives Budget 2006-07". These items total $1,035,116

76			
77		**2006-07**	
78	**Savings/Program Changes**	**BOE Requested**	**Manager Recommendation**
79	Janitorial Privatization (OHS, CRHS, ALS)	(90,000)	
80	**Total Budget Reductions/Reallocations**	**$ (90,000)**	**$ -**
81	**Total 2006-07 Local Expenditure Increases**	**$ 5,332,831**	**$ 1,063,287**

Orange County Schools General Fund - Fund Balance
Historical Comparison

	1998-99	1999-00	2000-01	2001-02	2002-2003	2003-2004	2004-2005	Projection 2005-2006
Total Revenues	14,075,752	15,323,719	16,907,497	17,141,327	17,704,823	18,856,169	20,210,552	22,090,133
Total Expenditures	14,173,378	15,058,164	16,953,231	17,369,318	18,145,980	18,364,855	20,624,705	23,347,911
Revenues Less Exp	(97,626)	265,555	(45,734)	(227,991)	(441,157)	491,314	(414,153)	(1,257,778)
Beginning Fund Balance	3,675,654	3,578,028	3,843,583	3,797,849	3,569,858	3,184,565	3,675,879	3,261,726
Transfers in (out)					55,864			
Ending Fund Balance	3,578,028	3,843,583	3,797,849	3,569,858	3,184,565	3,675,879	3,261,726	2,003,948
Fund Balance Reserved	338,602	309,284	825,027	697,804	99,436	326,483	884,832	675,000
Fund Balance Designated for Subsequent Yr.	1,845,215	2,089,580	2,044,027	1,764,705	679,744	1,724,609	757,778	235,000
Undesignated Fund Balance	1,394,211	1,444,719	928,795	1,107,349	2,405,385	1,624,787	1,619,116	1,093,948
Fund Balance % of Expenditures	9.84%	9.59%	5.48%	6.38%	13.26%	8.85%	7.85%	4.69%

Appendix D-16

Orange County Schools

200 East King Street
Hillsborough, NC 27278

Dr. Shirley Carraway
Superintendent

(919) 732-8126 Telephone
(919) 732-8120 Fax
www.orange.k12.nc.us

May 30, 2006

Mr. John Link, County Manager
Orange County
P.O. Box 8181
Hillsborough, NC 27278

Dear Mr. Link,

Following are responses to the questions you requested in your May 19, 2006 Memorandum

1. Are there any changes to report to year-end projected school fund balance compared to the information provided at the beginning of May?

Response: There are no plans to appropriate additional fund balance in the current year. We plan to end the fiscal year as indicated in the projection provided to you on May 4, 2006.

2. How many School Resource Officers are assigned to each middle and high school (also Efland-Cheeks and either alternative school)? How much does each position cost for 2006-07 (salary, benefits, associated costs), and how much does each district have included in its 2006-07 budget request to the BOCC for each position?

Response: One Resource Officer is assigned to each middle and high school and to Efland Cheeks Elementary School. An officer is also assigned to Partnership Academy Alternative School on a temporary basis. The district appropriated $180,000 for this service during the current year. Orange County Schools has not included any additional requests in its budget for 2006-2007 Presently the district's cost for resource officers is not taken from local funds

3 What, if anything, do state law or regulations require regarding the presence of SROs in schools?

Response: There are no state laws or regulations that require law enforcement officers to be maintained in our schools. However, in order to provide a school atmosphere that is safe and conducive to learning, School Resource Officers are essential at the middle and high school levels

4. How much has each district realized in energy savings for the last two years?

Response:

	Cost Avoidance	Energy Mgmt Expenses
2003-2004	0	(97,632.99)
2004-2005	212,059.07	(202,260.31)
7/2005-2/2006	252,720.50	(189,706.73)
Total	464,779.57	(489,600.03)

At this point we have experienced cost avoidance of $464,779.57 which barely covers the monthly expenses for the program. Projections forecast that by the year 2008 we should experience additional revenue.

5. What savings has each district realized from Segal findings?

Response: The State Treasurer's Investment Fund has yielded $5,790.22 of savings.
The interest rate at the bank has risen faster than the rate that Segal recommended; therefore, our funds have been transferred to Sun Trust Bank to benefit from the higher interest rate. You will see the additional projected revenue of $36,000 reflected in the 2006-2007 budget.

Sales Tax Revenue of $30,840.68 from prior years is still pending from the N.C. Department of Revenue.

6. How much has each district realized from outsourcing janitorial services?

Response: As indicated in our budget request, we anticipate a savings of $90,000 as a result of outsourcing janitorial services.

7. What has each district done with the savings realized from each of these initiatives? How are these savings reflected in the 2006-07 school budget requests?

Response: All financial savings have been reflected in the budget for the next fiscal year. These items have been budgeted and reallocated in revenue and expense projections. Having financial savings allows the district to avoid drastic changes in educational programs during the school year.

8. For OCS, what specific items were purchased for Stanford and Stanback Middle Schools with the $500,000+ in fund balance appropriated by the Orange County Board of Education in March 2006?

Response: See attached.

Please let me know should you need any additional information.

Sincerely,

Shirley Carraway, Ed.D
Superintendent

/pmc
Attachment: 1
cc: Board of County Commissioners
Orange County Board of Education

Upgrading Programs at C. W. Stanford and A. L. Stanback

	CWS	ALS	Total	Unit Cost	Total	
Social Studies						
Maps:						
6th grade	3	3	6	$ 150.00	$ 900.00	
7th grade	3	3	6	$ 150.00	$ 900.00	
8th grade	6	6	12	$ 150.00	$ 1,800.00	
English						
Novel Sets-6	6	6	12	$ 180.00	$ 2,160.00	
Novel Sets-7	6	6	12	$ 180.00	$ 2,160.00	
Novel Sets-8	6	6	12	$ 180.00	$ 2,160.00	
Technology						
Wireless Labs	2	2	4	$ 36,000.00	$ 144,000.00	
Media Retrieval with projectors	1	1	2	$ 129,000.00	$ 258,000.00	
Smart Boards	2	2	4	$ 1,400.00	$ 5,600.00	
Wireless Microphones	3	0	3	$ 100.00	$ 300.00	
Computers	15	12	27	$ 980.00	$ 26,460.00	
Project Lead the Way	X	X	X	X	X	
Computers Included in Technology	27	0	27	$ 980.00	$ 26,460.00	(purchased by converting CTE months of employment to cash for purchases)
Media Center						
Novel Sets	20	0	20	$ 180.00	$ 3,600.00	
Calculators						
A L. Stanback					$ 9,591 12	
C W Stanford					$ 9,591 12	
Science Labs						
A L. Stanback Program					$ 23,036.00	
C. W. Stanford Program					$ 47,907 00	
			GRAND TOTAL		$ 538,165.24	

Attachment 21

Orange County Finance Department

Committed to Fiscal Excellence

208 South Cameron Street

Post Office Box 8181

Hillsborough, NC 27278

Tel (919) 245-2450

Fax (919) 644-3324

www.co.orange.nc.us

Kenneth T. Chavious, Finance Director

MEMORANDUM

TO: Board of County Commissioners

FROM: Ken Chavious, Finance Director

DATE: September 24, 2004

SUBJECT: School Fund Balance Policy

The Board has asked for a review of the school fund balance policy adopted in 1986 I recently met with the Finance Directors of both school districts to discuss current fund balance issues and the applicability of the 1986 policy in the current financial environment

The 1986 policy establishes percentages of fund balance at 5.5% of expenditures for the Chapel Hill Carrboro City Schools (CHCCS) and 2.7% of expenditures for the Orange County Schools (OCS). Attached is a copy of the memo from Gordon Baker, County Finance Director in 1986. The Baker memo states that the aforementioned percentages represent "fund balance available but unappropriated." "Fund balance available" is defined as the sum of cash and investments minus liabilities, encumbrances and deferred revenue arising from cash receipts as those figures stand at the end of the fiscal year. This is the calculation used by the Local Government Commission in calculating a city or county's fund balance relative to their 8% guideline. There is no similar guideline for school districts. Orange County uses a more conservative approach by also deducting the amount of fund balance appropriated for the subsequent year's budget, prior to calculating the percentage.

Using a similar analysis to the Baker approach, which remains a valid approach as it relates to fund balance as a cash flow or working capital tool, the 1986 percentage for CHCCS could remain as this system's fund balance target. During the past several years the CHCCS fund balance has been in the 2% to 3% range and the district has experienced cash flow difficulties sometimes to the degree that the district has requested and the County has advanced monthly allocations On the other hand, the OCS fund balance percentage target should be adjusted upward slightly in the range of 3 to 3.5%, mainly for increased cash needs above the monthly County appropriation. OCS receives approximately $2.1 million annually in revenues from other sources, excluding any fund balance that they may have appropriated. If receipt of some or all of this income is delayed, OCS could experience cash flow challenges with insufficient fund balance available. It is important to note that the fund balance levels mentioned above and in the Baker memo are relative to cash flow only.

Aside from the significant dollar increase in County current expense funding allocated to the school systems, the major difference between1986 and the current fiscal environment is funding for capital projects. From the late 1970s up to the 1988 bond referendum there were no concerns related to funding start up costs for new facilities. Capital Investment Programming was a new concept for Orange County government This issue is significant because fund balance has been the major source of start up costs for new facilities for OCS. The CHCCS has used the district tax as a source for start up costs related to new facilities. This practice could also become an issue if the move toward funding equity gains momentum. The Finance Directors have identified three major issues related to fund balance policy that must be given consideration prior to setting and maintaining concrete fund balance targets.

- Funding for Start up costs – As mentioned above, OCS has historically used fund balance as a source to pay the one time costs associated with opening new schools and the CHCCS has mainly used district taxes. If concrete fund balance targets are established and adhered to, an alternative source for start up costs would have to be identified for OCS Likewise, if the district tax is frozen or reduced and/or eventually eliminated in the pursuit of equity funding, other funding sources would need to be identified

- Emergencies and Unforeseen Events – In addition to cash flow considerations, units of government also use fund balance to handle emergency situations and/or unforeseen events If fund balance targets are established and followed, a clear statement should be made regarding response to emergencies or unforeseen events.

- Use of Fund Balance for Operating Expenditures – This is another policy issue related to use of fund balance. Both school systems have used fund balance to pay for recurring operational initiatives in the past. The most recent example of this is the OCS use of $1.2 million in fund balance in their 2004-2005 budget to fund several operational initiatives. In addition, CHCCS appropriated $1.6 million. Use of fund balance to pay for ongoing operating costs could present funding challenges for these types of expenditures in future years as reserves become scarce (note the last full paragraph in Superintendent Carraway's September 22, 2004 memo on school fund balance). A sound fund balance policy should also address when and under what circumstances fund balance should be considered for funding ongoing operational expenditures

As mentioned above, the 1986 memo from Gordon Baker that resulted in the current policy only addressed fund balance as a cash flow tool. The Finance Directors agreed that a sound fund balance policy should be more comprehensive and include not only percentage targets related to the levels required to meet cash flow needs, but also address issues involving the how and when it can be accumulated and used.

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FINANCE DEPARTMENT

ORANGE COUNTY

GORDON R. BAKER
DIRECTOR

To: County Commissioners
From: Finance Director
Subject: Recommended Policy on Fund Balance of School Systems.
Date: February 13, 1986

During the 1985-86 budget process, it was decided that a policy should be developed regarding the appropriate amount of fund balance available but unappropriated that each school system should maintain. This policy would be agreed upon by the County Commissioners and the Boards of Education.

This recommended policy regarding the fund balance applies to the local current expense fund and addresses the *maximum* amount of fund balance available but unappropriated that each system should have at the beginning of each fiscal year.

The school systems should maintain only the fund balance necessary to meet their cash flow needs and to make relatively minor adjustments in their appropriations during the year.

The Local Government Commission monitors the fund balance of the General Fund of all tax levying units of government in North Carolina. They have established a policy that such units of government should maintain each fiscal year a General Fund fund balance available in an amount equal to at least 8% of the total expenditures of the General Fund for the year. The expenditures on which this 8% is computed includes the County's expenditures for the school systems' local current expense as well as for their capital outlay. Thus, in meeting the Local Government Commission's minimum standard of 8%, the County's fund balance available for the General Fund includes a substantial amount that is related to expenditures for the school systems. The Local Government Commission does not have such a minimum standard for the school systems themselves. One can conclude from this that they rely on the counties to maintain an adequate fund balance level for the school systems.

The superintendent and the finance director for Orange County Schools have expressed their desire to build the fund balance available but unappropriated in the local current expense fund to a level of $120,000. This amount would equal approximately 2.7% of the budgeted expenditures in this fund for 1985-86 as originally adopted. Based on the fact that Orange County Schools receive the major portion of their local current expense revenue from the County in an equal amount each month, and using the County's 8% minimum standard as a gauge, a 2.7% fund balance level should be adequate.

CHAPEL HILL-CARRBORO
CITY SCHOOLS

MEMORANDUM TO: Steve Scroggs

FROM: Bill Mullin

SUBJECT: Elementary #10
Expedited Schedule to open in 2008

DATE: May 17, 2006

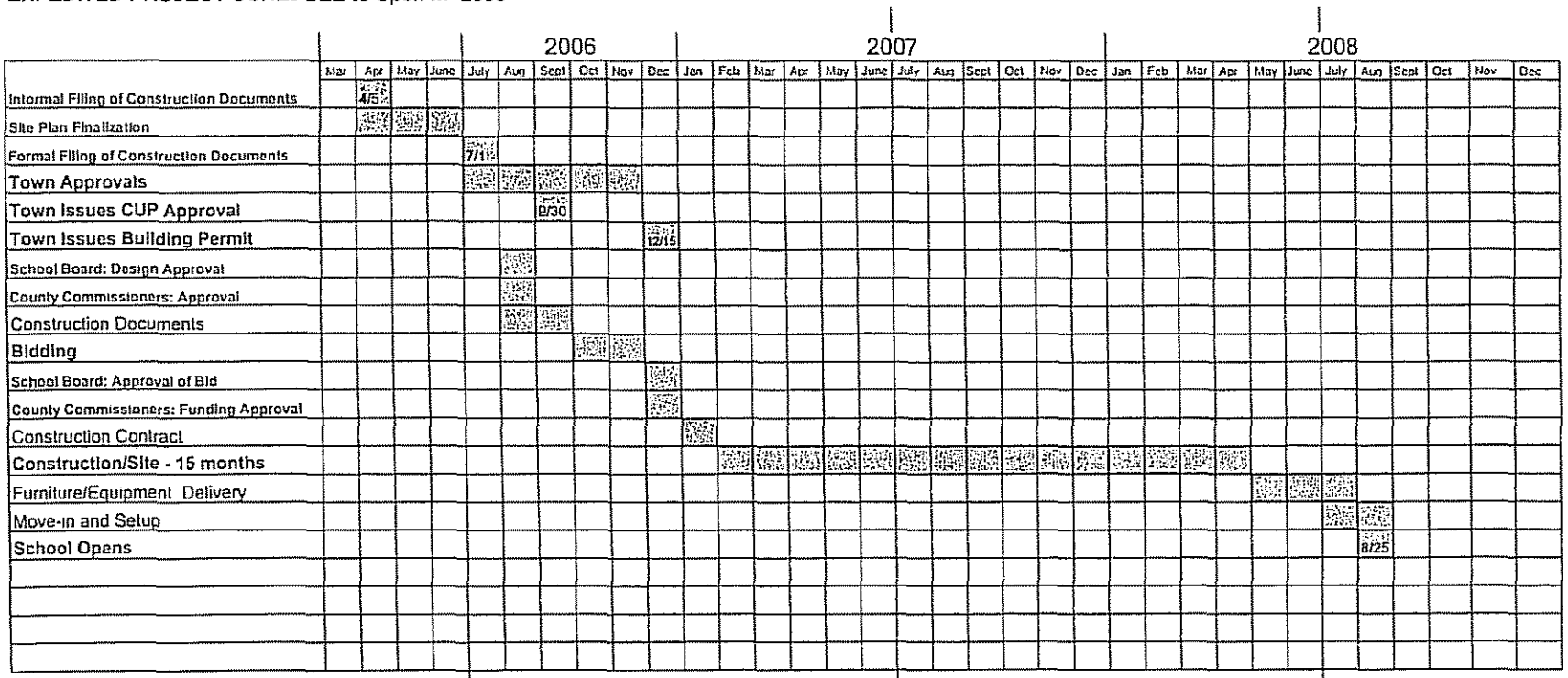
Architects and Facilities Management have analyzed the project schedule for Elementary School #10. The analysis was performed to determine if it was currently possible to escalate the opening of the new school from 2009 to 2008 and, if so, what would be required. The attached schedule reflects the required elements to open Elementary #10 in 2008 and necessary completion dates to achieve the goal.

While it is possible to open the new school in 2008, it should be noted that the expedited schedule is extremely ambitious and fraught with risk. The Town of Carrboro would be asked to significantly improve their usual construction review process. Architects and consultants would be pressed to complete their work by specified dates. Complete project funding would be required immediately. The School Board and County Commissioners would be asked for early approval of design plans and fast track authorization of construction bids and contracts. Additionally, the project would be bid prior to the issuing of a Building Permit and thereby open the possibility of immediate modifications to the construction bids. These key elements are listed on a separate sheet with the required action and completion dates for each item.

The project design team is prepared to take on the expedited schedule. If this schedule is to be adopted, immediate approval is necessary.

Lincoln Center 750 S Merritt Mill Road · Chapel Hill NC 27516-2878 · (919) 967-8211 · www.chccs.k12.nc.us

CHAPEL HILL - CARRBORO CITY SCHOOLS
ELEMENTARY SCHOOL #10
EXPEDITED PROJECT SCHEDULE to open in 2008



PROJECT BUDGET - $22,102,023

	FY 2006/07	FY 2007/08	FY 2008/09
Cash Flow Required:	$5,482,735	$14,269,710	$2,349,578

prepared May 16, 2006

CHAPEL HILL - CARRBORO CITY SCHOOLS
ELEMENTARY SCHOOL #10
EXPEDITED PROJECT SCHEDULE to open in 2008

Necessary actions to meet expedited schedule to open school in August 2008.

-Board of County Commissioners approve a project funding plan and release initial funds by July 1, 2006

-CHCCS architects submit formal Town of Carrboro CUP Application with construction documents by July 1, 2006

-Town of Carrboro commitments:
a) CUP approval by September 30, 2006
b) Building Permit issued by December 15, 2006

-Board of Education will approve "final drawings" prior to the Town of Carrboro CUP approval

-Board of County Commissioners will approve "final drawings" prior to the Town of Carrboro CUP approval

-Board of Education acknowledgement that inviting construction bids prior to Town of Carrboro approvals may necessitate modifications to the construction contract

-Board of County Commissioners and Board of Education approve construction contracts in December 2006

prepared May 16, 2006

CHAPEL HILL-CARRBORO
CITY SCHOOLS

MEMORANDUM TO: Steve Scroggs

FROM: Bill Mullin

SUBJECT: Elementary #10
Funding Request to open in 2009

DATE: May 17, 2006

Planning continues for the design of Elementary School #10. Corley Redfoot Zack, architects for the new school, were directed to use Rashkis Elementary School as the prototype design for Elementary School #10. The new school will be located on the Twin Creeks Park and Educational Campus in the Town of Carrboro. At this time, a realistic opening of the school is 2009-10.

After numerous meetings between Town of Carrboro staff, architects, school district representatives, Orange County staff, utility company regulators and various consultants, on April 5, 2006, preliminary construction plans were presented to the Town of Carrboro. The Town review process will continue through the next year. Construction plans will be refined as review comments are addressed.

Included in the school district's 2006-16 Capital Investment Plan's Unfunded Section, is a project budget and description for Elementary School #10. The total project budget is $22,102,023 and $700,000 is needed in 2006-07. The $700,000 will finance the planning that has occurred to date and meet the needs for architectural and engineering services through the 2006-07 fiscal year.

Attached is a schedule and cash flow requirement to open Elementary School #10 in 2009. It is recommended that a formal request be submitted to Orange County for the $700,000 needed in 2006/07 to continue the planning process and maintain the project schedule to open the new school in 2009.

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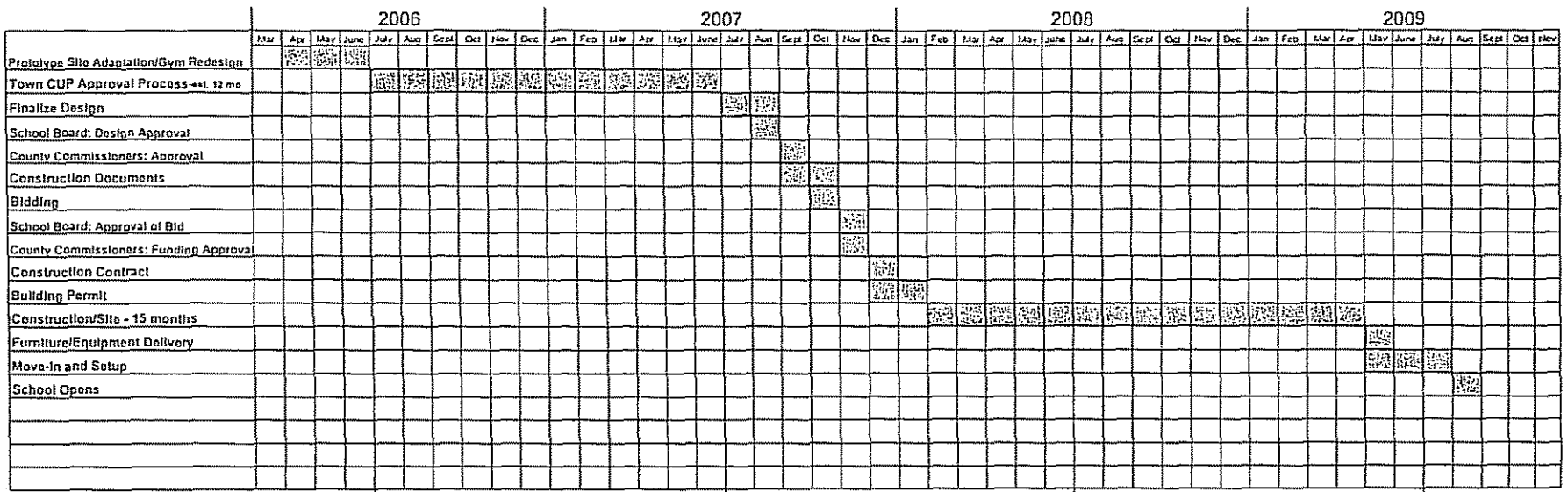
CHAPEL HILL - CARRBORO CITY SCHOOLS
ELEMENTARY SCHOOL #10
PROJECT SCHEDULE - OPEN 2009



PROJECT BUDGET - $22,102,023

	FY 2006/07	FY 2007/08	FY 2008/09	FY 2009/10
Cash Flow Required:	$700,000	$4,782,735	$14,269,710	$2,349,578

Preliminary Recommendations for New Staff and/or Changes to Existing Staff for FY 2006-07

Category 1. Change in Status: From Time-Limited to Permanent with No Increase in General Fund Support (No Change in FTE) [1]

Department	Position	Budget Document Page Reference	FTE Change	Budgeted 2006-07 Salary and Benefits
Animal Services	Animal Care Technician	3-10	0.000	$32,546
Social Services	Income Maintenance Caseworker II	5-11	0.000	$45,551
	Income Maintenance Caseworker III	5-11	0.000	$45,933
Planning	Code Compliance Officer III	7-2	0.000	$63,591
	Code Compliance Officer III	7-2	0.000	$52,449
			0.000	$240,070

[1] All Category 1 Positions are currently approved at 1 FTE.

Category 2. Change in Fund Status: Additional General Funding Support Recommended (No Change in FTE)

Department	Position	Budget Document Page Reference	FTE Change	FY 2005-06 Salary and Benefits	Additional FY 2006-07 - Salary and Benefits	Additional Additional Operating Costs	One-Time Start-Up Costs	Total FY 2006-07 Additional General Fund Support	Additional Offsetting Revenues or Reductions in Current Expenditures		Net FY 2006-07 County Cost	Budget Impact of Position Not Being Approved	Comments
Health Department	**Public Health Nurse (PHN) II - School Nurse** - Transitioning from a 10 month School Nurse in CHCCS to a 12 month PHN II position in the Health Department	5-29	0.000	$53,211	$7,927	$0	$0	$7,927	$0	N/A	$7,927	None	
	Senior Public Health Educator (Medical Reserve Corps) - Federal grant ends September 30, 2006 and additional General Fund support needed to continue this position through June 30, 2007. *(Offsetting revenues are EMS Performance Grant Funds.)*	5-35	0.000	$49,230	$24,084	$0	$0	$24,084	$12,000	OR	$12,084	None	Offsetting revenues of $12,000 are from EMS Performance Grant funds
	Total Category 2		0.000	$102,441	$32,011	$0	$0	$32,011	$12,000		$20,011		

Appendix E-1 replacement

OR = Offsetting Revenues
CS = Cost Savings
RCE = Reduction in Current Expenditures

Preliminary Recommendations for New Staff and/or Changes to Existing Staff for FY 2006-07

Category 3. Additional General Funding Support and Increase in FTE Recommended

Department	Position	Budget Document Page Reference	FTE Change	Salary and Benefits	Additional General Funding Support - Salary and Benefits	Additional Operating Costs	One-Time Start-Up Costs	Total FY 2006-07 Additional General Fund Support	Additional Offsetting Revenues or Reductions in Current Expenditures		Net FY 2006-07 County Cost	Budget Impact of Position Not Being Approved	Comments
Aging	**Eldercare Manager** - to meet increased demand for services for frail elderly (current authorized FTE = .875; increase in hours would take position to 1 FTE)	5-56	0.125	$46,927	$4,941	$0	$0	$4,941	$0	N/A	$4,941	None	
Health	**Senior Health Coordinator (Healthy Carolinians)** - Loss of Kate B. Reynolds grant funds (current authorized General Fund FTE = .75 and Grant Fund FTE = .25; increase in hours would take position to 1 FTE in General Fund) *(Offsetting revenues are one-time funds)*	5-25	0.250	$39,554	$13,185	$8.800	$0	$21,985	$10,992	OR	$10,993	None	Offsetting revenues are one-time funds from external sources
Human Rights & Relations	**Limited English Proficiency (LEP) Coordinator** - due to service demands, position is currently working as 1 FTE (current authorized FTE = .75; increase in hours would take position to 1 FTE)	5-63	0.250	$37,099	$10,458	$0	$0	$10,458	$0	N/A	$10,458	None	
ERCD	**Cultural Resources Specialist** - to focus more attention on Historic and Agricultural Preservation projects (current position is split between ERCD (.475 FTE) and Planning (.525 FTE)	7-13	0.525	$28,438	$31,399	$0	$0	$31,399	$0	N/A	$31,399	None	
Planning	**Planner II** - to focus on transportation planning and comprehensive planning land-use projects (current position is split between ERCD (.475 FTE) and Planning (.525 FTE)	7-2	0.475	$31,399	$28,438	$0	$0	$28,438	$0	N/A	$28,438	None	
	Total Category 3		**1.625**	**$183,417**	**$88,421**	**$8,800**	**$0**	**$97,221**	**$10,992**		**$86,229**		

Appendix E-1 replacement

OR = Offsetting Revenues
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Preliminary Recommendations for New Staff and/or Changes to Existing Staff for FY 2006-07

Category 4. Change from Temporary to Permanent Status: Additional General Funding Support and Increase in FTE Recommended
These temporary positions are currently performing permanent duties. The Recommendation is that the positions be converted from temporary status to permanent.

Department	Position	Budget Document Page Reference	FTE Change	Salary and Benefits	Operating Costs	One-Time Start-Up Costs	Total	Additional Offsetting Revenues or Reductions in Current Expenditures		Net FY 2006-07 County Cost	Financial Impact of Position Not Being Approved	Comments
Animal Services	**Animal Care Technician** - This increase in permanent FTE's would result in a reduction in the amount of temporary monies needed by the department *(see Offsetting Revenues or Cost Savings column)*	3-10	1.000	$36,561	$0	$0	$36,561	$24,000	RCE	$12,561	If permanent position is not approved, the division would need an additionl $24,000 for temp coverage.	Reduction in current Temporary Personnel expenses
	Office Assistant I (Animal Shelter) - This increase in permanent FTE's would result in a reduction in the amount of temporary monies needed by the department *(see Offsetting Revenues or Cost Savings column)*	3-10	1.000	$38,122	$0	$0	$38,122	$24,000	RCE	$14,122	If permanent position is not approved, the division would need an additionl $24,000 for temp coverage.	Reduction in current Temporary Personnel expenses
	Office Assistant I (Animal Control) - This increase in permanent FTE's would result in a reduction in the amount of temporary monies needed by the department *(see Offsetting Revenues or Cost Savings column)*	3-13	1.000	$38,122	$0	$0	$38,122	$21,600	RCE	$16,522	If permanent position is not approved, the division would need an additionl $21,600 for temp coverage.	Reduction in current Temporary Personnel expenses
Information Technology	**Information Technology Support Analyst** - This increase in permanent FTE's would result in a reduction in the amount of temporary monies needed by the department *(see Offsetting Revenues or Cost Savings column)*	4-4	1.000	$41,797	$0	$0	$41,797	$30,000	RCE	$11,797	If permanent position is not approved, the department would need an additionl $30,000 for temp coverage.	Reduction in current Temporary Personnel expenses
	Total Category 4		**4.000**	**$154,602**	**$0**	**$0**	**$154,602**	**$99,600**		**$55,002**		

Category 5. New School Related Positions to Be Funded Outside of the Per Pupil Allocation (Increase in FTE)

Department	Position	Budget Document Page Reference	FTE Change	Salary and Benefits	Operating Costs	One-Time Start-Up Costs	Total	Additional Offsetting Revenues or Reductions in Current Expenditures		Net FY 2006-07 County Cost	Financial Impact of Position Not Being Approved	Comments
Sheriff	**Deputy Sheriff II** - School Resource Officers at OCS Gravelly Hills Middle School and Partnership Academy	8-2	2.000	$101,060	$10,000	$65,400	$176,460	$0	N/A	$176,460	None	
	Total Category 5		**2.000**	**$101,060**	**$10,000**	**$65,400**	**$176,460**	**$0**		**$176,460**		

Appendix E-1 replacement

OR = Offsetting Revenues
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Preliminary Recommendations for New Staff and/or Changes to Existing Staff for FY 2006-07

Category 6. New Positions to Improve Service Delivery (Increase in FTE)

Department	Position	Budget Document Page Reference	FTE Change	Salary and Benefits	Operating Costs	One-Time Start-Up Costs	Total	Additional Offsetting Revenues or Reductions in Current Expenditures		Net FY 2006-07 County Cost	Financial Impact of Position Not Being Approved	Comments
Health	**Environmental Health Supervisor (Food and Lodging)** - "working supervisor" that would provide State mandated food and lodging inspections (direct service) in addition to supervision of the three Food and Lodging Specialist positions and an Environmental Health Program Specialist.	5-38	1.000	$70,109	$6.717	$15.500	$92,326	$0	N/A	$92,326	None	One-Time Start-up costs includes a vehicle, computer and office furnishings
	Environmental Health Specialist (Wastewater Treatment and Management Program) - would increase the number of WTMP inspectors from 1 to 2 One inspector can conduct between 550 and 600 inspections per year (about 2 per day) The number of systems in Orange County that require inspection was 613 in calendar year 2005 with 650 expected in 2006 and more than 725 in 2007 *Offsetting revenues are generated by fees charged for the service*	5-38	1 000	$56,025	$6.717	$25,000	$87,742	$73.505	OR	$14,237	If permanent position is not approved. offsetting revenues of $73,505 would need to be removed from the revenue side; the proposed fee increases to generate the $73,505 are contingent on the approval of the position	One-Time Start-up costs includes a 4wd vehicle, computer and office furnishings; Offsetting revenues are generated by fees charged for the service. An increase in fees is proposed to help offset the cost of the position
EMS	**Paramedic** - to provide direct emergency medical services to patients; significant increase in the number of dispatched emergency and actual transportation calls *This increase in permanent FTE's would result in a reduction in the amount of temporary and overtime monies needed by the department*	8-13	4 000	$190.552	$2,000	$0	$192.552	$200.000	CS	($7.448)	If permanent positions are not approved, the division would need an additional $200.000 for overtime coverage.	Reduction in current overtime and temporary personnel expenses. Operating costs include $500 per position for uniforms.
	Assistant Fire Marshal - to meet the increase in fire and arson inspections and perform State mandated review of Emergency Plans for high risk facilities such as health care and day care facilities) *A portion of the cost of the position would be offset by fees generated by additional inspections performed and cost savings in temporary personnel.*	8-9	1 000	$57,528	$1,171	$30,000	$88,699	$7,000	RCE	$81,699	If permanent position is not approved, the division would need an additional $10,000 for temp coverage	Reduction in current temporary personnel expenses Operating costs include telephone. cell phone, pager and uniforms. One-time start-up costs include a vehicle and personal computer.
	Telecommunicator - to provide direct service to 911 callers; there has been a significant increase in the number 911 calls since the BOCC approved the last new telecommunicators in 2002.	8-11	2 000	$93.722	$1,144	$0	$94,866	$0	N/A	$94,866	None	Operating costs of $572 per position include a pager and uniforms. There is no reduction in current expenditures in the first year due to the timeframe for hiring and training new employees.
Purchasing	**Administrative Assistant III** - position would allow Purchasing and Central Services Director to focus more attention on construction projects with the result of expediting their completion.	3-22	1 000	$55,008	$3,000	$3,000	$61,008	$0	N/A	$61,008	None	One-Time Start-up costs includes a computer and office furnishings

Appendix E-1 replacement

OR = Offsetting Revenues
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Preliminary Recommendations for New Staff and/or Changes to Existing Staff for FY 2006-07

Department	Position		FTE Change	Salary and Benefits	Operating Costs	One-Time Start-Up Costs	Total	Additional Offsetting Revenues or Reductions in Current Expenditures		Net FY 2006-07 County Cost	Financial Impact of Position Not Being Approved	Comments
Social Services	**Social Worker II (Community Alternative Program)** - to provide case management for the increased number of frail, elderly or disabled adults who choose to remain in their homes instead of being placed in adult care facilities. *State revenues offset all but $950 of the position's total cost of $53,413.*	5-7	1.000	$51,513	$0	$1,900	$53,413	$52,463	RCE, OR	$950	If permanent position is not approved, the department would need an additional $31,200 for temp coverage and would not realize $20,313 in increased CAP revenues.	Salary and Benefits costs are offset by additional CAP revenues ($20,313) and a reduction in current temporary personnel expenses ($31,200) One-time start-up costs of $1,900 include a desk, chair and personal computer and are partially offset by CAP revenues.
	Total Category 6		**11.000**	**$574,457**	**$20,749**	**$75,400**	**$670,606**	**$332,968**		**$337,638**		

Appendix E-1 Replacement

OR = Offsetting Revenues
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Preliminary Recommendations for New Staff and/or Changes to Existing Staff for FY 2006-07

Category 7. New Positions for New Chapel Hill and Central/Northern Orange Senior Centers

The positions listed below were requested by the Department on Aging to staff the new Seymour Senior Center (anticipated opening for December 2006/January 2007) and

Department	Position	Budget Document Page Reference	FTE Change	Salary and Benefits	Operating Costs	One-Time Start-Up Costs	Total	Additional Offsetting Revenues or Reductions in Current Expenditures		Net FY 2006-07 County Cost	Financial Impact of Position Not Being Approved	Comments
Aging	Facility Operator - Seymour Senior Center *(requested for 7 months)*	5-54	0.750	$16,790	$0	$0	$16,790	$0	N/A	$16,790	None	
	Office Assistant II - Seymour Senior Center *(requested for 7 months)*	5-54	1.000	$20,584	$0	$0	$20,584	$0	N/A	$20,584	None	
	Facility Operator - Central/Northern Senior Center *(requested for 7 months)*	5-54	0.750	$16,790	$0	$0	$16,790	$0	N/A	$16,790	None	
	Office Assistant II - Central/Northern Senior Center *(requested for 7 months)*	5-54	1.000	$20,584	$0	$0	$20,584	$0	N/A	$20,584	None	
	Total Category 7		**3.500**	**$74,747**	**$0**	**$0**	**$74,747**	**$0**		**$74,747**		

Category 8. New Positions Requested for BOCC Water Resources Priority

The positions listed below were requested by ERCD and the Health Department to address the BOCC Water Resources Priority. **The recommendation is for the BOCC to**

Appendix E-1 Replacement

Department	Position	Budget Document Page Reference	FTE Change	Salary and Benefits	Operating Costs	One-Time Start-Up Costs	Total	Additional Offsetting Revenues or Reductions in Current Expenditures		Net FY 2006-07 County Cost	Financial Impact of Position Not Being Approved	Comments
ERCD	Hydro-geologist - Water Resources Initiative *(for 12 months)*	7-13	1.000	$72,000	$3,100	$3,600	$78,700	$0	N/A	$78,700	None	One-Time Start-up costs includes a computer, office furnishings. telephone and installation, and a pager
Health	Water Quality Specialist - Water Quality Program *(requested for 12 months)*	5-38	1.000	$56,025	$8,422	$2,500	$66,947	$0	N/A	$66,947	None	One-Time Start-up costs includes a computer and office furnishings
	Water and Air Technician - Water Quality Program *(requested for 12 months)*	5-38	1.000	$47,586	$2,922	$2,500	$53,008	$4,000	OR	$49,008	If permanent position is not approved, offsetting revenues of $4,000 would not realized	One-Time Start-up costs includes a computer and office furnishings; Offsetting revenues are fees charged to cover the cost of water sample kits and results
	Total Category 8		**3.000**	**$175,611**	**$14,444**	**$8,600**	**$198,655**	**$4,000**		**$194,655**		

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Preliminary Recommendations for New Staff and/or Changes to Existing Staff for FY 2006-07

Category 9. Staff Attorney

Department	Position	Budget Document Page Reference	FTE Change	Salary and Benefits	Operating Costs	One-Time Start-Up Costs	Total	Additional Offsetting Revenues or Reductions in Current Expenditures		Net FY 2006-07 County Cost	Financial Impact of Position Not Being Approved	Comments
Staff Attorney	Attorney		1.000				$0			$0	None	
	Administrative Assistant		1.000				$0			$0	None	
	Total Category 9		2.000	$0	$0	$0	$0	$0		$0		
	Total All Categories		27.125	$1,200,909	$53,993	$149,400	$1,404,302	$459,560		$944,742		

Appendix E-1 Replacement

OR = Offsetting Revenues
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2006-07 New Staff Request Summary

Category 2. Change in Funding Status: Additional General Fund Support (No Change in FTE):

Public Health Nurse (PHN) II

Needs Addressed:

- This position is transitioning from a 10 month School Nurse in the Chapel Hill-Carrboro City Schools system to a 12 month Public Health Nurse II position within the Health Department.
- This represents the final position to transition from a School Nurse in the CHCCS to the Health Department as part of the school nurse funding plan.
- Additional cost to the County for FY 2006-07 is $7,927.
- This position will serve as an Assurance Nurse, providing care coordination and required follow-up contact with clients from the Clinical Services and Community Health Services sections. Examples include: Coordination of abnormal Pap Smear follow-up program, coordination of the Hepatitis B follow-up program, coordination of the Reduced Cost Pharmacy Program for indigent clients, and coordination of Care for Wards of the County as Public Agency Guardian.

Financial Impact:

Annual Position Costs (Salary/Benefits)	Annual Operating Costs	One Time Start-Up Costs	Offsetting Revenue or Reduction in Current Expenditures	2006-07 Net County Cost
$7,927*	$0	$0	$0	$7,927

*Annual impact of increasing position from a 10 month to a 12 month position

Needs Addressed:

- Federal Grant funding ends on September 30, 2006 for this program, and additional General Fund support is needed to continue this program.
- With Federal funds for the three month period from July-September 2006, and with a projected carry forward of unspent funds as of June 30, 2006, the cost of the position to the General Fund is $24,084 to continue the program through June 30, 2007. Emergency Management Department is contributing $12,000 in Performance Grant funds towards the cost of this program, which reduces the additional cost to the General Fund in FY 2006-07 to $12,084.
- Training, management and retention of the nearly 200 current Medical Reserve Corps volunteers and recruiting additional volunteers is a critical cornerstone of the public health preparedness program in managing the needed surge capacity during an outbreak or disaster.
- The purpose of the Community Emergency Response Team (CERT) is to teach citizens how to provide basic emergency response services after a disaster when emergency services are not available by establishing Community Emergency Response Teams in each community throughout Orange County.
- The primary goal of the program is to increase the number of Orange County citizens who are able to address immediate emergency needs following a disaster in their community without assistance from emergency services personnel. To achieve this goal, citizens will be educated on how to perform the following disaster response tasks at their most basic level: animal protection, community watch, first aid, and fire suppression.
- The program also hopes to establish the Orange County Citizens Corps Council to coordinate volunteer recruitment and placement efforts among Orange County Citizen Corps programs and other local volunteer agencies.

Financial Impact:

Annual Position Costs (Salary/Benefits)	Annual Operating Costs	One Time Start-Up Costs	Offsetting Revenue or Reduction in Current Expenditures	2006-07 Net County Cost
$24,084	$0	$0	$12,000*	$12,084

*includes funds from Emergency Management Services Performance Grant

Category 3: Additional General Funding Support and Increase in FTE:

Aging – Eldercare Manager (.125 FTE increase)

Needs Addressed:

- This position is recommended to increase from 35 to 40 hours/week.
- The increase in hours is needed due to the growing increased number of clients that are being served (increase from 338 to 375 – an 11% increase from FY 2004 thru FY 2006); an increase in number of clients receiving counseling (from 79 to 115 – a 46% increase from FY 2004 thru FY 2006); and an increase in the number of home visits made (from 1215 to 1400 – a 15% increase from FY 2004 thru FY 2006).
- The new policies and procedures recently issued for the National Family Caregiver Support Program added additional requirements for each recipient of service, including quarterly consumer contribution letters, completion of provider assurance forms, and maintaining a database that tracks clients, services, and donations by subcategories.

Financial Impact:

Annual Position Costs (Salary/Benefits)	Annual Operating Costs	One Time Start-Up Costs	Offsetting Revenue or Reduction in Current Expenditures	2006-07 Net County Cost
$4,941*	$0	$0	$0	$4,941

*Annual impact of increasing 5 hours per week (a .125 FTE increase)

ERCD – Cultural Resources Specialist

Job Functions:

- Serve as the staff coordinator of the new Environmental Stewardship Action Committee, a group of staff representatives that will meet quarterly from each department to help promote environmental awareness and monitor County progress toward the Environmental Responsibility Goal.
- Serve as staff to the Historic Preservation Commission, and coordinate the activities and initiatives related to historic preservation, including: local landmark designation, National Register of Historic Places reports and designation, Historic Architecture of Orange County book, review and development of historic design standards, and process and evaluate permit applications for the Historic Preservation Commission's consideration.
- Provide greater support to the Agricultural Preservation Board in the development of agenda materials and research into farmland preservation initiatives or programs, including: Voluntary Farmland Preservation Program Ordinance, Voluntary Agricultural Districts, Value-added Agricultural and new Agricultural Economic Development ventures, Farmland Preservation criteria and ranking system for Lands Legacy, and the annual Agricultural Summit.
- Coordinate efforts and initiatives to integrate archaeological resources and work into all cultural resources and Lands Legacy projects, including working with area non-profit archaeological groups.
- Advise on the care and maintenance of historic properties acquired by the County as part of parks or nature preserves.

Needs Addressed:

- This position is currently a split position between Planning (.525 FTE) and ERCD (.475 FTE). In the 19 hours per week in ERCD, this position works on farmland preservation and historic preservation goals and programs. In 1998, upon formation of ERCD, the existing Planner II – Land Use and Preservation Planner position which performed these duties was split between Planning and ERCD to reflect the fact that the agricultural and historic preservation duties of the position were moving to ERCD as the umbrella department for preservation functions. At the time of the split position, it was suggested that agricultural and historic preservation functions might be administered by the position's 19 hours per week in ERCD.
- However, projects and responsibilities in the area of historic preservation and agricultural preservation have steadily increased over the past several years to the point where tasks and duties cannot be accomplished in the 19 hours per week. Many projects and activities have been delayed or deferred due to the lack of staff resources, such as the Historic Architectural book and the timeliness of further stabilization work of historic structures at Twin Creeks and Blackwood Farm.
- The proposed increase of .525 FTE in ERCD would accomplish two tasks:
    - Agricultural and historic preservation capabilities would be expanded to allow projects and duties in these areas to move forward;
    - New duties related to the Environmental Responsibility in County Government goal, as well as provide staff time for other growing secondary roles and tasks, such as archaeological evaluation and cultural assessments for Lands Legacy acquisitions.

Outcomes:

- More complete and comprehensive attention to the Environmental Responsibility in County Government goal.
- Completion of outstanding projects, such as Historic Architecture book, and more thorough attention to Historic Preservation and Agricultural Preservation programs and initiatives.
- Completion of the farmland mapping program, coordinating with the Soil and Water and Farm Services offices.
- Additional advice and expertise from a cultural resources standpoint for Lands Legacy Program acquisitions.
- Assistance in the planning of any future agricultural heritage events.

Financial Impact:

Annual Position Costs (Salary/Benefits)	Annual Operating Costs	One Time Start-Up Costs	Offsetting Revenue or Reduction in Current Expenditures	2006-07 Net County Cost
$ 31,399	$0	$0	$0	$31,399

Health – Senior Public Health Educator (Healthy Carolinians) (.250 FTE increase)

Needs Addressed:

- This position is currently authorized at .75 FTE General Fund and .25 FTE Grant Fund.
- However, as of June 30, 2006, this program will lose its last remaining grant funds from the Kate B. Reynolds Foundation.
- To help offset the additional General Fund cost to add .25 FTE and to cover operating costs, funds from external sources of $10,992 received during FY 2005-06 will be used as deferred revenue in FY 2006-07. The increased General Fund support in FY 2006-07 would be $10,993.
- This position continues to work with the Health Department and community partners on issues such as: Overcoming barriers to accessing health care services; obesity among adults and children; high rates of substance abuse; access to mental health services; access to dental health services for low-income residents; and development of an employee wellness program for Orange County employees.

Financial Impact:

Annual Position Costs (Salary/Benefits)	Annual Operating Costs	One Time Start-Up Costs	Offsetting Revenue or Reduction in Current Expenditures	2006-07 Net County Cost
$13,185*	$8,800	$0	$10,992**	$10,993

*Annual impact of increasing General Fund support by .25 FTE

**Use of funds from external sources received during FY 2005-06 that will be deferred for use in FY 2006-07.

Human Rights and Relations – LEP Coordinator

Job Functions:

- Conducts outreach and identifies LEP communities in Orange County; assesses needs, analyzes access to County government services, and identifies ways to improve access
- Researches and identifies services, staff and resources dedicated or available to LEP communities
- Develops and reviews methods of assessing new staff, current staff and volunteer Spanish language proficiency
- Assesses staff Spanish language proficiency at Department Head request
- Evaluates methods and efficiency of County service delivery to LEP communities and works with departments to improve service delivery
- Creates bilingual resource directories or other methods of referral for service providers
- Prepares language access plans and reports
- Updates and maintains the County's LEP policy and action plan; provides technical assistance and ensures that proposed target dates for completing elements are achievable; provides the County Manager with recommendations on proposed modifications to the plan
- Provides assistance and guidance on Title VI compliance for County departments; assists with developing/updating policies and procedures for obtaining timely interpretation and translation services of newly written vital documents
- Develops collaborative partnerships with community-based organizations
- Serves as liaison on intra-agency and community based groups serving LEP communities

Needs Addressed:

- Helps assure a reduction in barriers to government services based on limited ability to speak English.
- Improves services to the Hispanic Community as stated in the 2002 BOCC "Hispanic Latino Relations" Goal.
- Provides uniformity of policies with regards to LEP access and bilingual services and ensures appropriate measures are being taken to comply with Title VI.
- Currently most Department Heads (with the exception of Health and Social Services) rely on staff to assess their own capacity to speak and write Spanish. These individuals are then given the responsibility of translating and interpreting for Spanish speaking clients although they may not be qualified to do so.
    - This position has already spent a great deal of time in the development of a Spanish Language assessment tool and with the addition of hours will be able to spend more time implementing it across the Departments as Department Heads request. All Spanish-speaking employees can be assessed and the extent of their abilities to interpret and translate for Spanish speaking clients can be ascertained ensuring quality of service to LEP individuals.

Outcomes:

- Implementation of a Spanish language proficiency tool to assist Department Heads in assessing the language capacities of employees and volunteers who serve Spanish-speaking residents of the County.
- Regularly reviewed and updated bilingual, LEP policy and action plans keeping pace with rapidly changing demographics.
- Development of bilingual translator and interpreter referral resource guides for County Departments and residents that will be regularly updated.
- Development and implementation of outreach programs to familiarize LEP communities with government services and continually assess changing needs.

Measures:

Without Staff Resource

Measure	04/05 Actual	05/06 Estimate	06/07 Projected
# of Departments who contract to assess the Spanish language capacity of Spanish speaking employees/volunteers	2	2	2
# of Departments who assess Spanish language capacity internally (to the County)	1	2	5

With Staff Resource

Measure	04/05 Actual	05/06 Estimate	06/07 Projected
# of Departments who contract to assess the Spanish language capacity of Spanish speaking employees/volunteers	2	1	0
# of Departments who assess Spanish language capacity internally (to the County)	1	2	12 (or as many as desired)

Financial Impact:

Annual Position Costs (Salary/Benefits)	Annual Operating Costs	One Time Start-Up Costs	Offsetting Revenue or Reduction in Current Expenditures	2006-07 Net Costs
$10,458	$0	$0	$0	$10,458

Planner II – Land Use/Transportation Planner

- This position would be involved in Land Use Planning and Transportation Planning.

Land Use Functions:

- Assist in the development and/or consistency coordination of Comprehensive Plan Elements, including transportation, housing, natural and cultural systems, recreation, economic development, and services and facilities. Although other Departments may serve a greater role in the development of certain elements of the Comprehensive Plan, it is important that Planning and Inspections play a "Consistency Coordinator" role to establish consistency in element format, demographic data, and help identify any possible inconsistencies between goals and objectives across all Comprehensive Plan Elements.

Following is a summary of Planning and Inspections anticipated involvement in the development/update of remaining Comprehensive Plan Elements:

  - Transportation Element – 100% Planning and Inspections
  - Housing Element – 90% Planning and Inspections and 10% Housing and Community Development
  - Natural and Cultural Systems Element – 10% Planning and Inspections and 90% ERCD
  - Recreation and Parks Element – 40% Planning and Inspections, 20% ERCD, and 40% Recreation and Parks
  - Economic Development Element – 40% Planning and Inspections and 60% Economic Development
  - Services and Facilities Element – 90% Planning and Inspections and 10% Solid Waste Management and Engineering

- Assist in the development of educational and outreach material to inform and educate the citizens of the County as the various elements of the Comprehensive Plan are developed.
- Assist the Planning Director and Comprehensive Planning Supervisor with the implementation of the Land Use Element.
- Assist in the development of small area plans for Rural Activity Nodes and implementation of the Efland/Mebane Small Area Plan
- Serve as staff liaison to Carrboro in support of the Joint Planning Agreement (JPA) and planning in the Northern Transition Area.
  Develop and maintain socio-economic data, including projections based on US Census, which can be shared with other County departments and agencies.

Transportation Functions:

- Provide additional staff support for the Orange Unified Transportation (OUT) Board: research agenda materials, prepare agenda packets, prepare minutes, and coordinate correspondence.
- Assist Transportation Planner with the support of transportation related boards/committees as these demands have increased. Specifically, the MPO and RPO work is increasing.
- Provide assistance with data collection, verification, and analysis for transportation studies and plans (Durham-Chapel Hill-Carrboro Metropolitan Planning Organization Long-Range Transportation Plan, Transportation Improvement Program, public transportation, and Sustainability through Smart Growth transportation demand management.
- Develop access management plans or corridor plans, which would include an access management component, for the following corridors:
  - Highway 70 through Efland and Buckhorn Road EDD area (Recommendation in Efland/Mebane Small Area Plan);
  - New NC 86 near Hillsborough;
  - Buckhorn Rd; and
  - US 70 through Durham EDD
- Develop and maintain a transportation web page to provide information such as: links to other sites that contain pertinent transportation information and data, proceedings of OUT Board, notices of workshops and hearings, construction progress reports, and notice of TARPO and DCHC MPO meetings, agendas, and minutes.
- Planning for bikeways, development of walkable communities and employee commuter program and coordination.

- Transportation related courtesy review comments related to Hillsborough, Durham, Mebane, Chapel Hill, and Carrboro.

Needs Addressed:

- Currently, this position is split between the Planning Department (.525 FTE) and ERCD (.475 FTE). Originally, this position was a full-time Planner II – Land Use and Preservation Planner position within the Planning Department. With the formulation of ERCD in 1998, this position was split between the two departments.
- This split role has led to alternating concentration between various and competing functions, which presents additional challenges for both management and the staff member assigned to the position. Additional workload in both Comprehensive Planning and ERCD has made the expectations of this split position unrealistic. As a result, the Personnel Department has been involved on several occasions to assist with coordination among the two departments and employee.

  Furthermore, without a full-time employee, staff resources will not be sufficient to:
  - Initiate work on all Elements of the Comprehensive Plan simultaneously. The County Commissioners decided in May of this year to restart the Land Use Element and initiate work on other Elements. The Planning Board has been placed in charge of developing recommendations on how to complete these new BOCC tasks. Additional staff resources are necessary to provide assistance to the Comprehensive Planning Division Supervisor as the Division begins work on additional Elements of the Comprehensive Plan simultaneous with the "restart" of the Land Use Element Update.
  - Support the Orange Unified Transportation (OUT) Board in an effective manner (sanctioned by the BOCC to provide information and comments on major transportation issues and provide to the Board recommendations regarding the overall planning and programming of transportation improvements in the County)
  - Develop access management plans or corridor plans for key entryways (Recommendation in Efland/Mebane Small Area Plan to complete access management plan for Highway 70 through Efland and Buckhorn Road EDD area. Additional plans identified under "Outcomes".)
  - Develop small area plans for Rural Activity Nodes and NC 57/Speedway area.
  - Place additional planning emphasis on bikeways, development of walkable communities, and employee commuter options and program coordination.

  It should be noted that the Comprehensive Planning Division consists of only 2.525 employees: Supervisor, Transportation Planner, and the split Land Use and Preservation Planner position.

Outcomes:

- Development of a Transportation Element of the Comprehensive Plan and consistency coordination of all remaining Comprehensive Plan Elements as an adjunct to the Supervisor and existing Planner II whose work is dominated by MPO matters.
- Adequately staffed Orange Unified Transportation (OUT) Board, comprised of BOCC and appointed citizen representatives.
- An additional staff resource to assist in the support of transportation related boards/committees as these demands have increased, including reporting back to the full BOCC. Specifically, the MPO and RPO work is increasing.
- Completed access management plans or corridor plans (which would include an access management component) for the following corridors:
  - Highway 70 through Efland (Recommendation in Efland/Mebane Small Area Plan);
  - New NC 86 near Hillsborough;
  - Buckhorn Rd EDD area; and
  - US 70 through Durham EDD
- Sustainable development and transportation network through the development and implementation of Smart Growth Transportation Demand Management.
- A transportation web page to provide information such as: links to other sites that contain pertinent transportation information and data, proceedings of OUT Board, notices of workshops and hearings,

construction progress reports, and notice of TARPO and DCHC MPO meetings, agendas, and minutes.

- Additional planning emphasis on bikeways, development of walkable communities, and employee commuter program coordination.
- Development of small area plans for Rural Activity Nodes and NC 57/Speedway area and implementation of the Efland/Mebane Small Area Plan.
- Transportation related courtesy review comments related to Hillsborough, Durham, Mebane, Chapel Hill, and Carrboro.

Financial Impact:

Annual Position Costs (Salary/Benefits)	Annual Operating Costs	One Time Start-Up Costs	Offsetting Revenue or Reduction in Current Expenditures	2006-07 Net County Cost
$28,438	$0	$0	$0	$28,438

Category 4: Change in Permanent to Temporary Status

Animal Services (Animal Shelter Division) – Animal Care Technician

Job Functions:

- Cleans and disinfects kennels/cages, dishes and equipment
- Monitors animals regularly for signs of illness, stress or lethargy
- Participates in euthanasia and disposal program
- Participates with adoption counseling and assists members of the public in their interaction with adoptable animals
- Assist the members of the public looking for lost pets, and more generally, participates in the lost and found recovery process.
- Provides food and water to animals
- Assists with Emergency Animal Rescue Service (EARS) program

Needs Addressed:

- To stabilize the largest segment of the shelter staff
    - Presently, there is an unstable situation because there are numerous part- and full-time temporary Animal Care Technicians
    - In consequence, there is undesirable turnover, creating the need for continuous recruitment, and sometimes an unworkable span of supervisory control
- To ensure the quality of animal care and effective control of infectious disease
- To ensure quality customer service to the public including the process of adoption and the recovery of lost animals

Outcomes:

- Quality assurance in the control of infectious disease and care of animals resulting from fewer gaps in staffing and training and greater work force stability.
- Quality assurance in customer service in areas such as animal adoption and recovery and public information resulting from fewer gaps in staffing and training and greater work force stability.
- Reduction in supervisory and staff time invested in the uninterrupted training of new staff and management of turnover—with the result that more time is available to effectively supervise permanent staff and more effectively manage programs integral to the operation and mission of the County's Animal Shelter.

Measures:

- A more stabilized workforce will enable us to achieve and exceed projected standards in shelter disinfecting and animal care and thereby even more effectively control deadly infectious diseases such as parvovirus and distemper.
- A more stabilized workforce will enable us to more fully utilize the labor time of managers to manage the performance of a greater number of permanent employees as well as necessary temporary employees according to professional and program standards.
- A more stabilized workforce will enable us to more fully utilize the labor time of all staff to manage and develop specific programs such as temperament testing and animal fostering as well as core adoption activities themselves.
- As this is a conversion of temporary hours into a permanent position, it is not correlated with a new initiative (and related measures of performance) in the operation of the County's Animal Shelter.

Financial Impact:

Annual Position Costs (Salary/Benefits)	Annual Operating Costs	One Time Start-Up Costs	Offsetting Revenue or Reduction in Current Expenditures	2006-07 Net Costs
$36,561	$0	$0	$24,000	$12,561

Job Functions:

- Performs receptionist duties: answers telephones, directs calls, and takes messages; screens and forwards e-mails; greets visitors and directs them to appropriate person; opens and distributes mail; responds to requests for information
- Receives and enters into a database rabies information from area veterinary establishments that is integral to the registration of dogs and cats
- Receives and processes applications for the registration of pets required by County ordinance as well as the animal ordinances in Chapel Hill and Carrboro.
- Dispatches field service request to Animal Control Officers, providing them with pertinent information to provide efficient and effective service and monitoring them to ensure their safety.
- Maintains department files, records, and office supplies, and performs other duties as needed.

Needs Addressed:

- To effectively receive and enter into a database rabies vaccination information that is integral to the registration of dogs and cats under Orange County's Animal Ordinances and comparable ordinances in Chapel Hill and Carrboro.
- To guarantee a timely and accurate registration process for dogs and cats, which is expected to remain far and away the largest revenue stream for the Animal Control Division
- To utilize two presently unused and interrelated functions in the Chameleon software used by the Animal Services Department—namely, inputting requests for field services themselves and the dispatching and closure of such complaints—to ensure that our service to the public is effective and efficient and that the safety of staff is assured.

Outcomes:

- Assurance of quality and quantity in the registration of dogs and cats in Orange County.
- Process improvements in the registration process itself so as to ensure that it is effective and that there is the highest possible rate of compliance with rabies vaccination as well as registration requirements.
- Full utilization of the Chameleon software with respect to service request and responses such that a full range of statistics describing the performance of the Animal Control Division is available from our computer data base.
- Assurance of staff safety in the delivery of field services.

Measures:

- An improvement of at least five percent in the historical average for annual animal registrations and related revenues
- Ready availability of statistical information on program performance after an initial period of transition and training in the use of presently underutilized components of the Chameleon software related to complaints and complaint dispatching.
- As this is a conversion of temporary hours into a permanent position, it is not correlated with a new initiative and hence new measures of performance in the operation of the County's Animal Control Program.

Financial Impact:

Annual Position Costs (Salary/Benefits)	Annual Operating Costs	One Time Start-Up Costs	Offsetting Revenue or Reduction in Current Expenditures	2006-07 Net Costs
$38,122	$0	$0	$21,600	$16,522

Animal Services (Animal Shelter Division) – Office Assistant I

Job Functions:

- Performs receptionist duties: answers telephones, directs calls, and takes messages; greets visitors and directs them to appropriate person; opens and distributes mail; responds to requests for information
- Accepts payments and issues receipts for the recovery of lost animals and adoption of animals and related fees; and prepares and makes bank deposits
- Provides customer service—over-the-counter as well as by telephone--to members of the public interested in adopting an animal or looking for a lost animal as well as seeking field services or information about animal regulations and related issues such as rabies.
- Coordinates the lost and found recovery process to facilitate the recovery of lost pets
- Coordinates with numerous volunteers and the volunteer coordinator in a variety of activities including animal enrichment and public outreach activities.
- Maintains department files and records and maintains office supply inventory.
- Does data entry regarding impounded animals, animal recoveries and adoptions, animal registration and rabies vaccinations; and as directed, generates various statistical reports about such shelter activities.

Needs Addressed:

- To stabilize public service in its various forms and clerical and administrative operations
- To ensure continuous and reliable front-counter coverage at the Animal Shelter
    - Currently, Animal Care Technicians are cross-trained to perform clerical and administrative tasks on what amounts to a nearly full-time basis
    - One consequence is that the full complement of proficient skills is not always available as a result of the necessarily selective cross-training
    - Another consequence is that they are not available to perform their normal animal care duties while they work at the front-desk.
- To ensure the quality of administrative and clerical functions that are essential to the operation of a shelter that handles approximately 5000 animals each year.
- To ensure quality customer service to the public including animal adoptions and the timely recovery of lost animals and the adoption

Outcomes:

- Quality assurance in the full range of administrative and clerical tasks that must be performed resulting from qualified and fully trained staff and greater work force stability.
- Quality assurance in various areas of customer service including front-counter transactions, adoptions and animal recoveries, public information and referrals, and coordination with volunteers and their coordinator—again, resulting from qualified and fully trained staff and greater work force stability.
- Reduction in supervisory (and staff) time invested in the cross-training and monitoring numerous Animal Care Technicians to perform other duties and responsibilities--with the result that more time is available to effectively supervise permanent staff and more effectively manage programs integral to the operation and mission of the County's Animal Shelter.

Measures:

- A more qualified and stabilized workforce will enable us to achieve and exceed projected standards in the specific areas of animal adoptions and recovery (thus lessening the rate of euthanasia) as well as the general areas of customer service and administration.
- A more stabilized workforce will enable us to more fully utilize the labor time of managers to manage the performance of a greater number of permanent employees as well as necessary temporary employees according to professional and program standards.
- A more stabilized workforce will enable us to more fully utilize the labor time of all staff to manage and develop specific programs such as temperament testing and animal fostering as well as core adoption activities themselves.

- As this is a conversion of temporary hours currently provided by Animal Care Technicians into a permanent Office Assistant position, it is not correlated with a new initiative (and related performance measures) in the operation of the County's Animal Shelter.

Financial Impact:

Annual Position Costs (Salary/Benefits)	Annual Operating Costs	One Time Start-Up Costs	Offsetting Revenue or Reduction in Current Expenditures	2006-07 Net Costs
$38,122	$0	$0	$24,000	$14,122

Information Technology – Information Technology Support Analyst

Job Functions:

- Performs Help Desk functions
- Receives service calls relating to computers, servers, network equipment and peripherals from County personnel
- Tracks technical problems in the department's trouble track system and provides timely user feedback; generates management reports
- Troubleshoots minor problems and resolves basic user issues with existing systems; may refer to manuals and/or other documentation
- Refers advanced trouble calls to other IT professionals
- Installs printers and PC software and hardware on the County's network based equipment
- Maintains system security when adding/removing users
- Maintains system back-up procedures
- Serves as liaison between users and technical staff; provides technical staff with information on departmental procedures; information requirements and forms being used

Needs Addressed:

- Provides immediate telephone contact point for Orange County staff needing technical assistance
- Ensures help desk coverage to allow other service personnel to perform field troubleshooting
- Reduces number of help calls escalated to level 2 resources

Outcomes:

- Greater retention of institutional knowledge that is otherwise lost with turnover of temporary staff
- Increase in number of trouble requests that are resolved during initial help call
- Increase in time senior technicians spend on preventive maintenance and project work
- Increase in overall efficiencies of IT organization

Measures:

- Reduction in resolution time for trouble tickets
- Decrease in number of trouble tickets escalated to level 2 technicians
- Decrease in turnover rate for help desk position

Financial Impact:

Annual Position Costs (Salary/Benefits)	Annual Operating Costs	One Time Start-Up Costs	Offsetting Revenue or Reduction in Current Expenditures	2006-07 Net Costs
$ 41,797	$0	$0	$30,000	$11,797

Emergency Management – Assistant Fire Marshal

Job Functions:

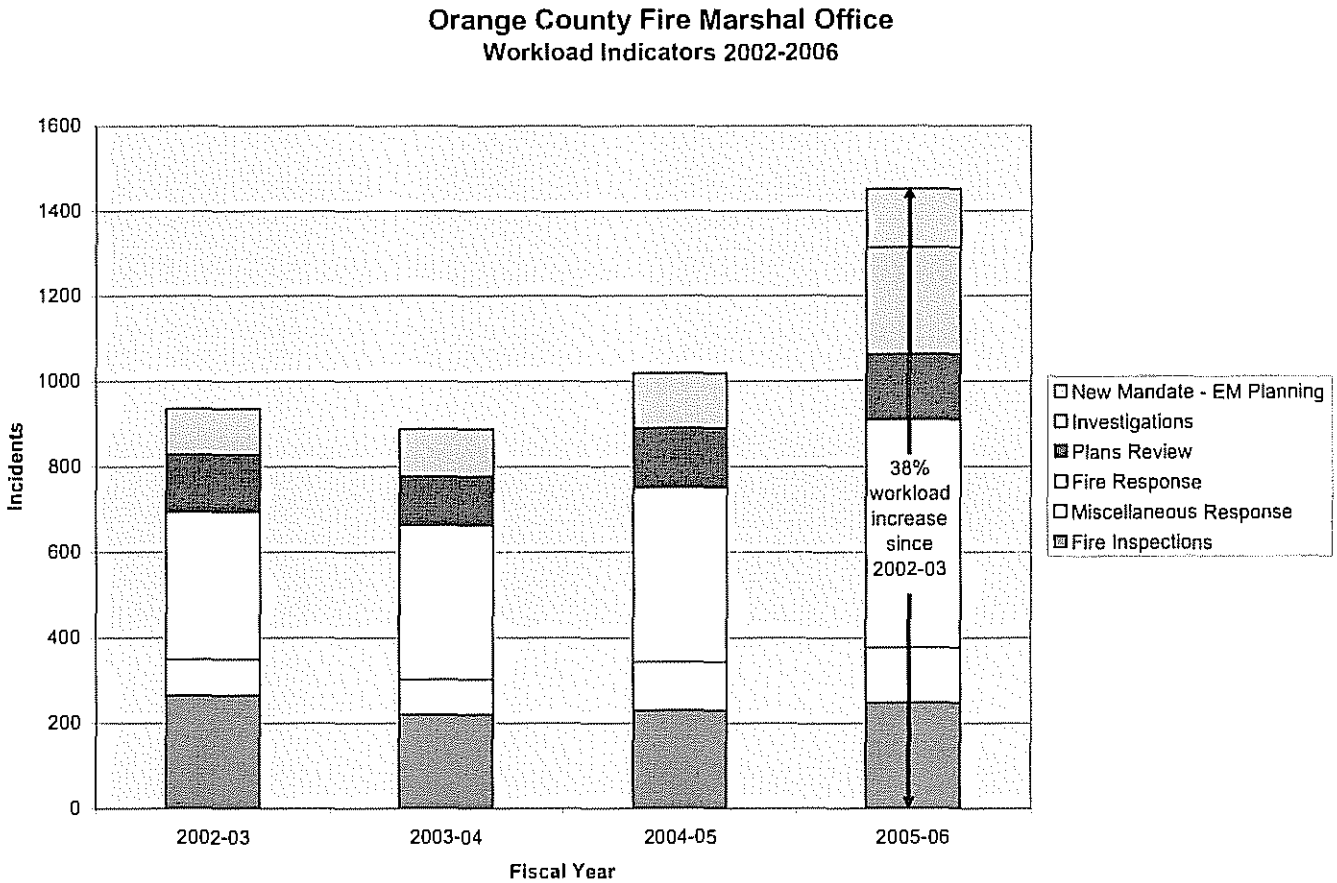
- Enforces the North Carolina Fire Prevention Code; conducts scheduled and unannounced inspections to ensure compliance; seizes or arranges the removal of hazardous materials (i.e. illegal fireworks or explosives, locked or blocked exits); reviews proposed commercial development and renovation plans; conducts inspections of facilities during the construction process; compiles written reports and maintains computer database.
- Promotes public safety in the community by meeting with civic, community, health care and day care providers and school groups to discuss fire and emergency prevention and safety procedures.
- Conducts fire extinguisher, emergency preparedness planning and hazardous materials awareness training for county employees, local industries.
- Assists local fire departments with incident command and fire suppression activities.
- Investigates fire cause and origin; coordinates efforts with local, state, and federal law enforcement agencies; conducts interviews, collects evidence, photographs fire scenes, and prepares reports to be used in the prosecution of arson fires.
- Performs Emergency Operations Center duties during severe weather events and other disasters.
- Coordinates Hazardous Materials Incident Response and mitigation procedures to reduce damage to life, property and the environment.
- Performs disaster preparedness duties: coordinates the formulation of and reviews emergency plans for critical facilities, including schools, rest homes, day care centers, and nursing and medical centers; assists with remodeling and placement of mass casualty and unified command units; coordinates County emergency response agencies and identifies staging areas for use during disaster response and recovery.
- Inspects County shelters for the general public during severe weather events, fires or other emergencies.

Needs Addressed:

- Provide staff to meet the provisions of the North Carolina Fire Prevention Code as commercial development increases.
- Currently, staff can address limited minimum state mandates for fire inspections, re-inspections for facilities not in compliance.
- Staff cannot adequately address the requirements for administering the provisions of Local Emergency Planning Committee (LEPC).
- Since 2002, workload measures have increased 38% (see chart next page).

Outcomes:

- Improve life safety and reduce damage to public buildings by conducting inspections in facilities as mandated by the North Carolina Fire Prevention Code.
- Allow staff to fully inspect facilities in accordance with the minimum inspection schedule for the purpose of identifying conditions in buildings that pose dangers of fire, explosions or related hazards.
- Implement the new emergency planning and preparedness requirements in the North Carolina Fire Prevention Code.
- Coordinate the activities of the Local Emergency Planning Committee, which include gathering data about chemical hazards in fixed storage facilities as well as existing plans and capabilities for responding to emergencies. Some of these requirements are also included as portions of the new fire code requirements, allowing staff to utilize data and information to meet the provisions of both the LEPC and the NC Fire Prevention Code.



Measures:

Without New Staff Resources:

Measures	02/03 Actual	03/04 Actual	04/05 Actual	05/06 Estimated	06/07 Projected
# of Fire Inspections	200	180	188	220	235
# of Emergency Planning	0	0	0	0	0
# of Investigations	107	110	128	265	280
# of Plans Review	135	115	140	150	160
# of Emergency Responses	30	155	218	353	330
LEPC Requirements (reporting facilities)	N/a	N/a	N/a	N/a	0

With New Staff Resources:

Measures	02/03 Actual	03/04 Actual	04/05 Actual	05/06 Estimated	06/07 Projected
# of Fire Inspections	200	180	188	220	278
# of Emergency Planning	0	0	0	0	137
# of Investigations	107	110	128	265	300
# of Plans Review	135	115	140	150	190
# of Emergency Responses	30	155	218	353	375
LEPC Requirements (reporting facilities)	N/a	N/a	N/a	N/a	90

Financial Impact:

Annual Position Costs (Salary/Benefits)	Annual Operating Costs	One Time Start-Up Costs	Offsetting Revenue or Reduction in Current Expenditures	2006-07 Net Costs
$57,528	$1,171	$30,000	$7,000	$81,699

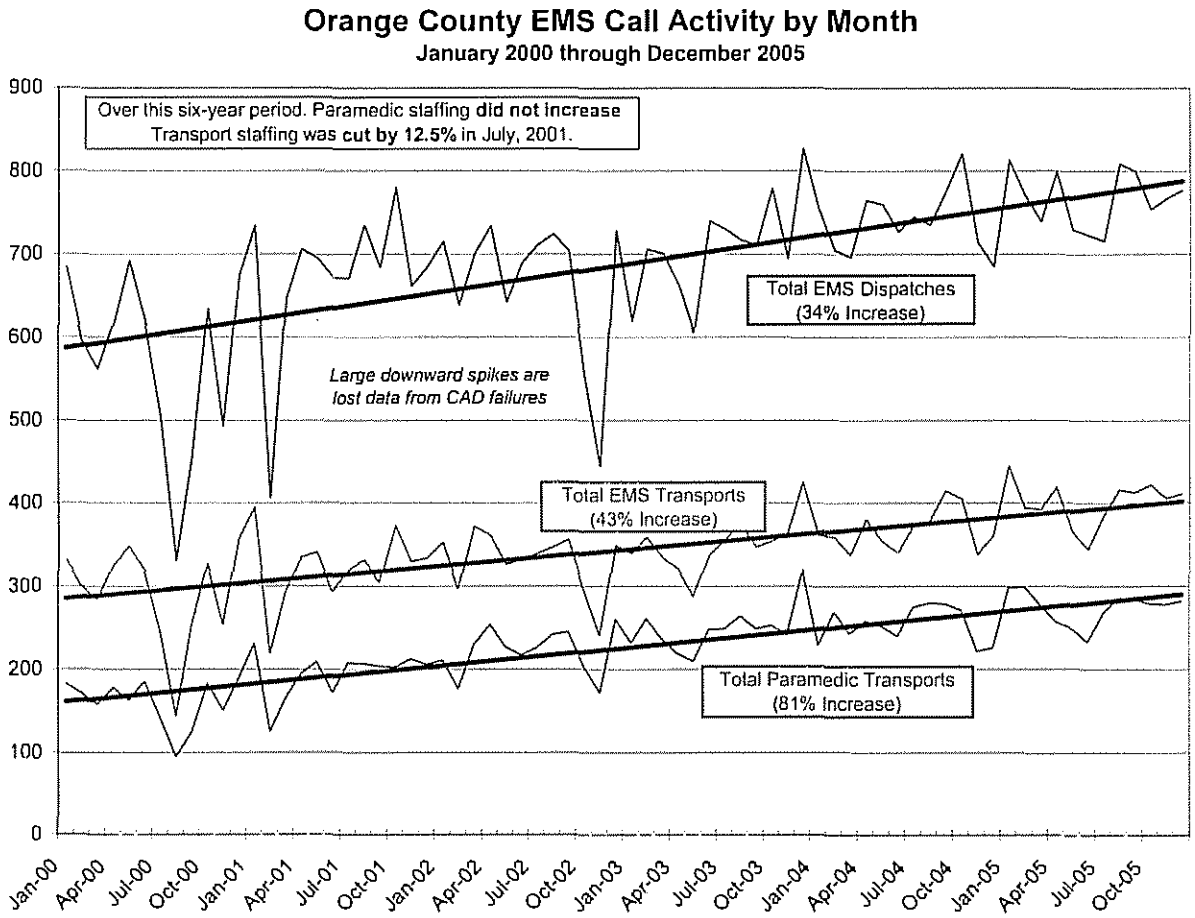
Emergency Management – Paramedic (4 FTE)

Job Functions:

- Respond to calls in Initial Response Vehicles (IRVs)
- Provide initial medical assessment and treatment to persons, including advanced life support procedures
- Determine if patients need transportation to medical facilities, and if so, determine the appropriate method of transportation based on medical need
- Perform emergency medical care in accordance with established guidelines and written and verbal instructions from the Medical Director and staff
- Dispense medication to patients according to protocols
- Supervise the emergency management scene, including EMS crews, rescue personnel, volunteers, and transportation personnel

Needs Addressed:

- Over the past six years, EMS has experienced a 34% increase in the number of dispatches, a 43% increase in the number of transports, and an 81% increase in the number of calls in which a paramedic provides care during the transport. During this same time window, there has been no staff increase.
- EMS has also experienced an increase in the percentage of patients who require advanced life support care during transport to the hospital. This increase in acuity of patients is leading to a significant increase in the average call duration for paramedics, which effectively reduces the number of paramedics available to respond to emergencies.



- It is becoming increasingly frequent that there are no paramedics immediately available to respond to emergency calls. During these times, paramedics may be re-directed from a less-severe situation to a

more-severe one, administrative staff may respond to emergency scenes and out-of-county resources may be requested on a mutual aid basis.

- The addition of four paramedic positions would provide enough personnel to have coverage when other employees are out of work for vacation leave, sick leave, or injury. These sorts of leaves are currently covered nearly entirely by other personnel on an overtime basis.
- In conjunction with other efforts, these positions will help reduce both the frequency and duration of periods with no paramedics available, which would directly improve service to the citizens and visitors of Orange County.

Outcomes:

- Paramedic overtime, burnout, and low morale are improved, resulting in a lower cost to the county and improved service to the citizens.

Measures:

Without New Staff Resources:

Measures	2003 Actual	2004 Actual	2005 Actual	2006 Estimated	2007 Projected
Paramedic turnover (jobs)	3	2	3	4	6
80% response time	12:45	12:41	12:26	12:40	13:15
Number of >15 min responses	883	926	925	1050	1200

With New Staff Resources:

Measures	2003 Actual	2004 Actual	2005 Actual	2006 Estimated	2007 Projected
Paramedic turnover (jobs)	3	2	3	4	2
80% response time	12:45	12:41	12:26	12:40	12:30
Number of >15 min responses	883	926	925	1050	900

Financial Impact:

Annual Position Costs (Salary/Benefits)	Annual Operating Costs	One Time Start-Up Costs	Reduction in Current Expenditures	2006-07 Net Costs
$190,552	$2,000	$0	$200,000	($7,448)

Emergency Management – Telecommunicator (2 FTE)

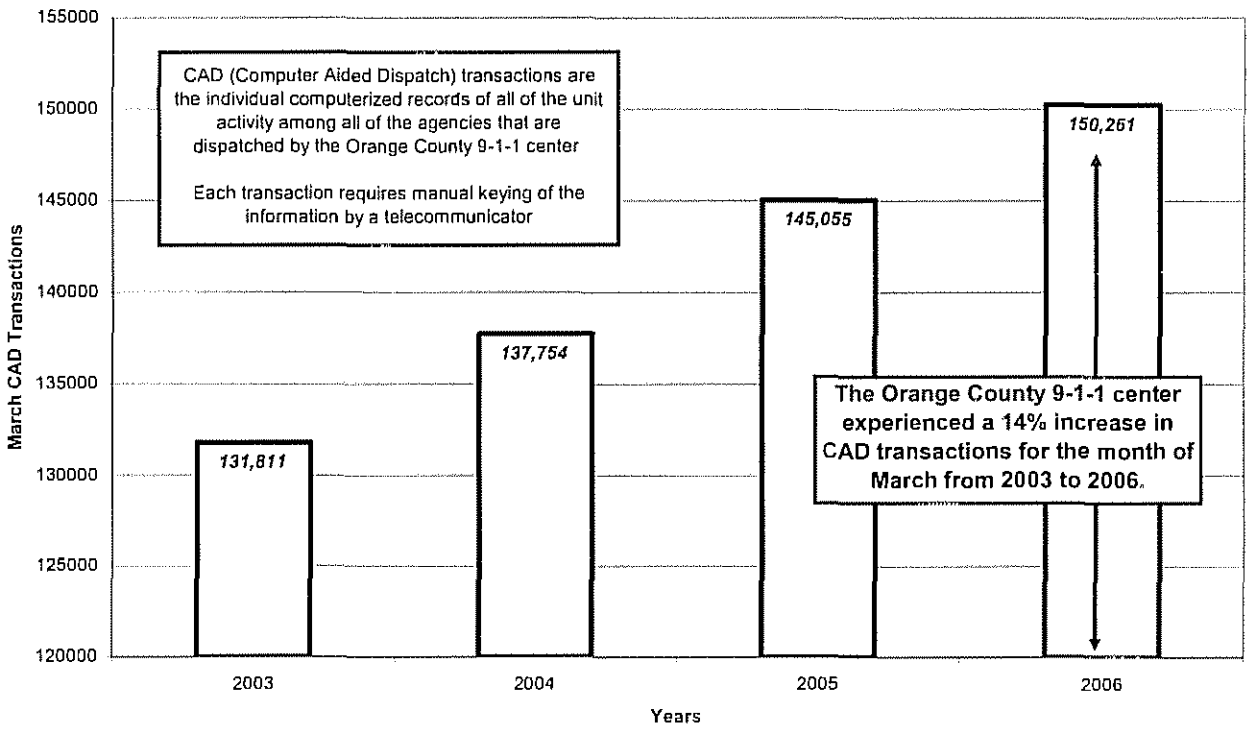
Job Functions:

- Answers routine and emergency calls; records information accurately and confirms location and call-back number
- Determines and dispatches the appropriate emergency personnel to accident and incident locations; provides emergency medical instructions using established protocols and/or other information to callers prior to the arrival of emergency personnel as appropriate
- Monitors the location and status of emergency personnel in the field
- Contacts federal law enforcement agencies to report possible federal crimes and coordinate response
- Sends and receives messages from the North Carolina Emergency Management Agency; disseminates state and local emergency management information as necessary
- Receives and disseminates messages from the National Warning System; announces bulletins and other messages over radio
- Operates computer to access various state and national information systems such as Division of Criminal Investigation (DCI) and National Crime Information Center (NCIC) networks
- Identifies and evaluates potential risks to law enforcement units responding to routine and/or emergency situations and monitors the situation through completion
- Provides guidance and direction in the emergency operations center when a major disaster occurs

Needs Addressed:

- Number of processes per call has increased over the past five years. As more telephone subscribers move from wired to wireless service, the work of locating callers and accurately dispatching response units has become more complex and time consuming.
- Training requirements for telecommunicator certification have increased, particularly as related to the Emergency Medical Dispatch and Division of Criminal Information training programs. This makes telecommunicators less available to answer and process 9-1-1 calls.

Orange County Emergency Communications
March Monthly Computer Aided Dispatch Transactions 2002-2006



Outcomes:

- Two positions this year would be a start to addressing the short-staffing that is a regular occurrence in the 9-1-1 center.
- Telecommunications Supervisors could spend more time managing their personnel and providing coaching, training, and remediation when necessary, rather than only being able to function as another telecommunicator.

Measures:

Financial Impact:

Annual Position Costs (Salary/Benefits)	Annual Operating Costs	One Time Start-Up Costs	Offsetting Revenue or Reduction in Current Expenditures	2006-07 Net Costs
$93,722	$1,144	$0	$0	94,866

Job Functions:

- Provide program support in the Wastewater Treatment and Management Program (WTMP) by reinspecting on-site wastewater systems.
- Participate in educational activities for homeowners and their neighborhood groups regarding the proper maintenance of their wells and septic systems.
- Provide surge capacity, especially in the next 2-3 years for heavy workload in the assigned areas of the County, which will help better manage delays for service.

Needs Addressed:

- The WTMP program started in 1995 with the beginning of required inspections for certain types of wastewater (septic tank) systems. The mandate to conduct these inspections comes mainly from the State, but Orange County does require additional classes of State permitted systems to be inspected as well.
- One position was added with the inception of the program with the understanding that as the numbers of systems increased, additional staff would be needed to meet the legal obligations of reinspections. The original staffing estimates indicated that new staff would be needed in 5-7 years as development and repairs increased. The number of systems did not increase as quickly as originally anticipated, but currently the number of systems requiring inspections has now surpassed the 1 FTE originally approved.
- One (1) FTE can conduct approximately 550 to 600 inspections per year (almost 2 per day). The number of systems that require an inspection was 613 in calendar year 2005, and in 2006 that number will exceed 650. In calendar year 2007, that number is projected to be more than 725.

Outcomes:

- Maintain compliance with the required inspections.
- Increase education of homeowners regarding their wells and septic systems.
- Expand quality assurance activities to ensure integrity of the program.

Other Information:

- The number of inspections listed above is for individual alternative systems in the County, and are approved at time of inspection (customer pays the County an authorization to construct fee), and then a re-inspection is performed by the County every 3-5 years depending on the type of system.
- The total number of all types of septic systems in the unincorporated areas of the County is estimated at 20,000. Approximately, 1,500 new septic systems have been installed in the past 5 years (June 2001 thru June 2005). Of those, approximately 700 fall into the required reinspections under the WTMP program. Not included in those figures are the biosolids sites and state permitted system inspections that are also inspected on some frequency. They total around 230 combined (80 systems and 150 biosolids application fields).

Financial Impact:

Annual Position Costs (Salary/Benefits)	Annual Operating Costs	One Time Start-Up Costs	Offsetting Revenue or Reduction in Current Expenditures	2006-07 Net County Cost
$56,025	$6,717	$25,000*	$73,505**	$14,237

*One-Time Start-up costs include a 4wd vehicle, computer, and office furnishings

** Fee increases are being proposed effective July 1, 2006 to help offset the cost of the new position. In FY 2007-08, revenues should fully support the ongoing costs of this position. See the following table for proposed fees:

FY 2006-07 Environmental Health Fees (Proposed w/ new WTMP position)

Fee	Current Fee	Proposed Fee
Soil Analysis/Improvement Permit:		
SFD<601 GPD of Other Domestic WW <601 GPD - Up to 2 acres evaluated to establish one site	310	350
SFD>600 GPD or Other Domestic WW >600 GPD - size of area will depend on design size of proposed WW system	$310 + $160 per 1000 GPD or fraction of additional WW Flow >600 GPD	$350 + $75 per 600 GPD or fraction of additional WW flow >600 GPD
Non-Domestic WW	Same	Fee increases by 50%
Authorization to Construct WW System and Operations Permit:		
Single Family Units<601 GPD or Other Domestic WW <601 GPD	160	260
SFD>600 GPD or Other Domestic WW >600 GPD	$160 + $325 per 1000 GPD or fraction of additional WW flow >600 GPD	$260 + $160 per 600 GPD or fraction of additional WW flow >600 GPD
Non-Domestic WW	Same	Double fee for comparably sized domestic WW system
Other Misc. Activities:		
Permit Site Revisit	100	125
Existing System Inspection	100	125
Mobile Home Parks:		
1-25 Spaces	100	125
26-50 Spaces	145	175
>50 Spaces	195	225
Mobile Space Reinspections	50	75
WTMP:		
Initial Inspection	100	125
Follow-up inspections	65	75
Wells and Water Samples:		
Well Permits	230	260
Permit site revisit	100	125
Bacteriological	15	25
Inorganic Chemical Samples	25	35
Pesticide/Pstroleum	50	75
Tattoo Parlors:		
Operator Permit Inspection	325	325
Tattoo Artist Permit	160	165
Swimming Pools:		
Annual Inspection Fee	100	125
Plan Review	200	200

Category 6. New Positions to Improve Service Delivery (Increase in FTE)

Health – Environmental Health Supervisor (Food and Lodging)

Job Functions:

- Serve as a working supervisor with direct supervision of three (3) Environmental Health Specialists and one (1) Environmental Health Program Specialist.
- Responsible for permitting and inspecting restaurants and other facilities for sanitation and cleanliness.
- Develop and maintain a more intensive quality assurance program that ensures all inspectors are being monitored and improving their inspection and educational techniques.
- Coordination of staff activities for food and lodging inspection program.
- Participation in the ServSafe classes sponsored in conjunction with Cooperative Extension.
- Taking a major role in the Health Department's Epidemiology Team activities, which is responsible for disease prevention, surveillance and outbreak investigation within Orange County.

Needs Addressed:

- This position would develop educational programs and improvement plans for 24% of the graded establishments (mostly restaurants) that have received either a low A or below to increase their education and understanding of good food handling practices.
- This position will establish a more intensive quality assurance program to ensure field staff use best practices and are consistent among each other with how they grade facilities.
- Assure that the department reaches 100% compliance rate with mandated inspections; this will allow the department to meet accreditation standards, which is scheduled for early 2008.
- A direct supervisor position is needed in the Food and Lodging Program in order to provide hands-on supervision and to allow the Environmental Health Director more time for other administrative duties and special projects.

Outcomes:

- Increase compliance rate of mandated State inspections from 94% to 100%.
- Expansion of quality assurance activities to ensure integrity of the program.
- Allows for additional time for one on one supervisory time in the field with the field staff.

Other Information:

- There are a total of 3055 required inspections of various types in a single year. Examples of the type of establishments inspected are: Restaurants, Food Stands, Educational Food Service, Public School Lunchrooms, Meat Markets, Child Day Care Centers, Residential Care/Foster Homes, and Swimming Pools. The number of times each establishment must be inspected varies with the type of establishment. For example, restaurants are inspected 4 times/year, day care centers 2 times/year, and swimming pools 1 time/year.
- Currently, the County inspects approximately 300 restaurants annually, each restaurant then pays the State a $50 inspection fee for the year, and the County will get back approximately $25 back from the State based on the County's compliance rate. In a given year, the State will receive approximately $15,000 from Orange County inspections, and the County will receive approximately $7,500.

Financial Impact:

Annual Position Costs (Salary/Benefits)	Annual Operating Costs	One Time Start-Up Costs	Offsetting Revenue or Reduction in Current Expenditures	2006-07 Net County Cost
$70,109	$6,717	$15,500*	$0	$92,326

*One-Time Start-up costs include a vehicle (sedan), computer, and office furnishings.

Purchasing and Central Services – Administrative Assistant III

Job Functions:

- Setting up meetings by coordinating schedules with participants, confirming meeting dates, locating and reserving suitable meeting locations, and setting up and taking down of room for the meetings.
- Assisting with follow up items that result from meetings, examples of which include: preparing meeting notes for distribution to participants, research and assemble additional information that my have been requested by members.
- Making follow up calls for the Purchasing and Central Services Director
- Being familiar with the schedules of various projects in which the Director is involved and provide a check and balance function to ensure items are carried out in a timely manner.
- Assisting with the Risk Management functions, including: preparing agenda materials for monthly Risk Management Team meetings, providing follow up for items resulting from the meeting, ensuring the investigation has been completed for each incident/accident that occurs in County departments and prepare the information for review by the Accident Review Board, and filing and ensuring follow-up of damage claims made to our insurer.
- Assisting the Purchasing and Central Services Director with information and file management.

Needs Addressed:

- Currently, Purchasing and Central Services has no administrative support personnel. The Buyer and Purchasing Agent provide day-to-day purchasing support that is required by County departments, in order to keep departmental priorities moving. Although qualified to do so, neither of these positions have sufficient time to provide administrative support to the degree needed.
- This position would allow the Director to pass on some of the routine duties as well as those that may be essential to the organization's operation, but that could be carried out by other than a department head position.
- This position would allow the Director to work more closely with architects and focus more attention on construction projects with the result of expediting their completion. Both the courthouse expansion and the animal shelter projects are likely to experience immediate benefit from the creation of this position.

Outcomes:

- Allow Director to pass on some of the routine day-to-day operational duties, and focus more attention on construction projects in order to expedite their completion.

Financial Impact:

Annual Position Costs (Salary/Benefits)	Annual Operating Costs	One Time Start-Up Costs	Offsetting Revenue or Reduction in Current Expenditures	2006-07 Net County Cost
$ 55,008	$3,000	$3,000*	$0	$61,008

*One-time Start-up costs include a computer and office furnishings.

Job Functions:

- Provide intensive services in the homes of persons who without these services would need to be in nursing home placements
- Conduct assessments to assure that citizens who need nursing and other services can be safely maintained in a home setting
- Develop service plans that meet the needs of clients and then assure that private and public agencies provide needed care
- Arrange for payments through Medicaid or other sources.
- Monitor plans and make adjustments as needed
- Assure that all Medicaid CAP requirements are met

Needs Addressed:

- To save Medicaid dollars
- To allow frail elderly or disabled persons to have a choice about their living situation
- To allow sufficient case management time to be able to serve families in the CAP program
- To assure that all potential CAP clients receive timely assessments and services

Outcomes:

- All referrals for CAP program are assessed within 30 days.
- All available Orange County CAP slots (87) are used to assist persons at risk of nursing home placements
- New case manager will provide case management services to approximately 25 persons to assure that they can safely remain at home with appropriate services.

Financial Impact:

Annual Position Costs (Salary/Benefits)	Annual Operating Costs	One Time Start-Up Costs	Offsetting Revenue or Reduction in Current Expenditures	2006-07 Net Costs
$51,513	$0	$1,900	$52,463	$950

ERCD - Hydrogeologist (Water Quality Program)

Job Functions:

- Provide technical and scientific expertise to County departments, advisory boards and the Board of Commissioners on water resources matters, including analysis of new research and reports, review of new development proposals as relates to water availability and quality, and other questions as needed;
- Serve as the facilitator of a collaborative interdepartmental team of staff involved in water resources, from Planning, Environmental Health, County Engineer, Soil and Water and other offices as may be identified;
- Conduct new research and reports on important matters related to ground and surface water quality and quantity, such as status and sustainability of existing surface and ground water supplies, and radon levels in ground water in areas with higher than normal readings from the 2001 study;
- Work to coordinate integration of the many surface water and ground water studies over the past 25 years, and work with the Commission for the Environment and Planning Board and associated staffs to develop the Water Resources Component, Natural and Cultural Systems Element of the Comprehensive Plan;
- Oversee the planning and creation of an observation well network to monitor water levels and quantity and quality data for the County; assess impacts of drought on ground and surface water supplies (and ground water storage); and examine issues related to water quality or quantity as raised by the observation wells or other new data;
- Coordinate with other departments the review of new floodplain mapping, and examination of the intensity of flooding and possible increase in flood prone areas as a result of new development or other factors; compare and analyze peak flood event data;
- Work with other interdepartmental staff to conduct new sampling for organic groundwater contamination to supplement the USGS/County 2001 Study, including closer looks at pesticides, herbicides and BTEX;
- Develop an inventory of local groundwater contamination incidents, and perform site-checks to assess impact on local water sources, possible plume development and migration potential, working in conjunction with Environmental Health. This could involve modeling and monitoring of wells to explore contaminant migration;
- Coordinate, develop and conduct new public education campaigns about water conservation, well siting and construction, groundwater contamination susceptibility and other information available from existing and future research and studies
- Work with staffs from Environmental Health, ERCD and Planning and assure maintenance of groundwater database, as well as data mapping, quality control and statistical analysis of same
- Evaluate the existing database of wells compiled through the Water Resources project, and examine implications and trends found from the existing data

Needs Addressed:

- There are several different departments within County government that are stakeholders and/or also have an interest in these activities, as witnessed in the participation at the recent Eno Confluence event. These include ERCD, Environmental Health, Planning and Inspections, the County Engineer, and NRCS/Soil and Water. It is anticipated that this position would work in close coordination with these agencies.
- This position must have strong scientific expertise and knowledge of hydrology and hydrogeology and their systems, in order to provide scientific expertise to the County – including a variety of boards, departments and on policies related to water resources. At the same time, this person must also have significant interpersonal skills in order to work closely with other local and State agencies in analyzing data and developing proposed programs. Finally, strong communication skills will be needed to convey needed water resources information to citizens, staff and boards regarding water conservation, new research and the results of data analysis.

Financial Impact:

Annual Position Costs (Salary/Benefits)	Annual Operating Costs	One Time Start-Up Costs	Offsetting Revenue or Reduction in Current Expenditures	2006-07 Net County Cost
$72,000	$3,100	$3,600*	$0	$78,700

*includes a computer, office furnishings, telephone and installation, and a pager.

Health – Water and Air Technician (Water Quality Program)

Job Functions:

- A non-regulatory position for collecting water samples, analyzing and reporting the results of water samples, and conducting basic indoor air quality assessments.
- Provide in-office consultation and face-to-face education for residents with questions regarding water samples and indoor air quality.
- Participate in educational activities for homeowners and their neighborhood groups regarding the proper maintenance of their water supply systems.
- Enter data into and help maintain electronic files and databases.
- Provide limited backup duties to administrative support staff and to the Water Quality Specialist.
- When necessary and indicated, use the department's well video camera to assist residents with well problems.

Needs Addressed:

- The current staff resource in the Environmental Health Division for collecting water samples is a temporary position that works an average of 20 hours per week. This person collects water samples pursuant to resident's requests, tracks those samples and helps enter them into the computer and hard copy files. The staff member also provides some backup to administrative support.
- Environmental Health also conducts basic indoor air quality (IAQ) assessments for residents who suspect their homes are contaminated with mold or other indoor air toxics. These activities are currently conducted by an Environmental Health Specialist and the requests are increasing and the department foresees an inability to meet the demands in coming years. Since the work is not mandated, the activities would be eliminated if other services take priority.
- Because of the increasing numbers of water samples taken each year and the increase in requests for IAQ inspections, the current framework is becoming insufficient to meet the demands. Along with those constraints, the long-term use of temporary employees to do ministerial work is tenuous and may be eliminated. It would be difficult to use frequently rotating temporary help for these duties because of the initial learning curve of the duties.

Outcomes:

- Increase water samples from approximately 800 to 1,500.
- Increase the number of reports analyzed and provided to County residents from 600 to 850.
- Increase the number of Indoor Air Quality assessments provided from 45 to 60.
- Provide consultation and education to County residents.

Financial Impact:

Annual Position Costs (Salary/Benefits)	Annual Operating Costs	One Time Start-Up Costs	Offsetting Revenue or Reduction in Current Expenditures	2006-07 Net County Cost
$47,586	$2,922	$2,500*	$4,000**	$49,008

*includes a computer and office furnishings.
** from User Fees charged for well camera visits

Category 8. New Positions Requested for BOCC Water Resources Priority:

Health – Water Quality Specialist (Water Quality Program)

Job Functions:

- A non-regulatory position to promote and ensure water quality in Orange County.
- Establish and track a network of water quality sampling and quantity measurement at sites for both groundwater (wells) and surface water (streams and impoundments).
- Participate in educational activities for homeowners and their neighborhood groups regarding the proper maintenance of their water supply systems.
- Establish and maintain a GIS and electronic database system to track sampling results and to identify problems and trends in the County's water quality.
- Track contamination sites currently regulated by the State and pursue enforcement for those that are not being remedied in a timely manner, and to provide support and advocacy for residents living at or near contamination sites.
- Supervise the Water Quality Technician position.

Needs Addressed:

- Water quality issues have been emphasized in Orange County for more than 30 years. The Health Department has acted on those concerns in that time frame in several steps. First, the department withdrew from the regional district health department in 1977 and adopted its own wastewater rules that were more stringent that the existing state rules. Next, in the early 1980's, the department adopted well rules for the placement, construction and inspection of new wells in the county. Later in the 80's, OCHD staff proposed a management program for septic systems that would "protect the environment" and thereby promote better water quality. That program, the WTMP initiative, was approved by the BOCC in 1994. In the late 1990's, the Board of Health requested that the WTMP activities be expanded to include all wastewater systems in Orange County and also that water quality monitoring be implemented. The BOCC has also adopted the Water Resources Initiative goal in which these activities would dovetail.
- The needs and issues for such a program are manifold. Water supply quality and sustainability are paramount to meeting the long-term needs of county residents. With the activities that this position would begin, the questions regarding negative impact on our water supplies from current development and also from the rate of growth in the area could be studied and addressed. Current databases and measurements are inadequate to meet these goals at this point.
- In recent years, Health Department staff has responded to multiple requests for community studies and evaluations of water quality because of a variety of complaints of water quality or quantity. Examples of these efforts include the American Stone Quarry area, the Mill Creek area, the Rogers Road area and the Bradshaw Quarry area. This position and program would spearhead those efforts in the future.
- Another large unmet need is to establish a local office where residents who are affected by chemical spills and releases can go to for assistance in tracking the remedies for the incidents and also for advocacy when the residents are impacted without relief. Health department staff has filled this void to some degree for many years, but the incidents are too numerous to effectively track each one and the residents are left without effective support.
- The last (and certainly not the least) need and component this position would focus on is education of groups and individuals on understanding, protecting and preserving their individual and the county's water supplies. Current staff resources are limited in the time they can spend on educational efforts because of the mandated workloads already in place.

Outcomes:

- Expand educational efforts in regards to water supplies and their sustainability.
- Develop and implement a monitoring program for both surface and ground waters in Orange County
- Expand current GIS databases and capabilities for water resources in the County.

Financial Impact:

Annual Position Costs (Salary/Benefits)	Annual Operating Costs	One Time Start-Up Costs	Offsetting Revenue or Reduction in Current Expenditures	2006-07 Net County Cost
$ 56,025	$8,422	$2,500*	$0	$66,947

*includes a computer and office furnishings.

2006-07 New Staff Request Summary

Category 1. Change in Status: From Time-Limited to Permanent with No Increase in General Fund Support (No Change in FTE)

Animal Services (Animal Shelter Division) – Animal Care Technician
(Time-limited, position established 6/1/04)

Job Functions:

- Cleans and disinfects kennels/cages, dishes and equipment
- Monitors animals regularly for signs of illness, stress or lethargy
- Participates in euthanasia and disposal program
- Participates with adoption counseling and assists members of the public in their interaction with adoptable animals
- Assist the members of the public looking for lost pets, and more generally, participates in the lost and found recovery process.
- Provides food and water to animals
- Assists with Emergency Animal Rescue Service (EARS) program

Needs Addressed:

- To stabilize the largest segment of the shelter staff
    - Presently, there is an unstable situation because there are numerous part- and full-time temporary Animal Care Technicians
    - In consequence, there is undesirable turnover, creating the need for continuous recruitment, and sometimes an unworkable span of supervisory control
- To ensure the quality of animal care and effective control of infectious disease
- To ensure quality customer service to the public including the process of adoption and the recovery of lost animals

Outcomes:

- Quality assurance in the control of infectious disease and care of animals resulting from fewer gaps in staffing and training and greater work force stability.
- Quality assurance in customer service in areas such as animal adoption and recovery and public information resulting from fewer gaps in staffing and training and greater work force stability.
- Reduction in supervisory and staff time invested in the uninterrupted training of new staff and management of turnover—with the result that more time is available to effectively supervise permanent staff and more effectively manage programs integral to the operation and mission of the County's Animal Shelter.

Measures:

- A more stabilized workforce will enable us to achieve and exceed projected standards in shelter disinfecting and animal care and thereby even more effectively control deadly infectious diseases such as parvovirus and distemper.
- A more stabilized workforce will enable us to more fully utilize the labor time of managers to manage the performance of a greater number of permanent employees as well as necessary temporary employees according to professional and program standards.
- A more stabilized workforce will enable us to more fully utilize the labor time of all staff to manage and develop specific programs such as temperament testing and animal fostering as well as core adoption activities themselves.

- As this is a conversion of a time-limited into a permanent position, it is not correlated with a new initiative (and related measures of performance) in the operation of the County's Animal Shelter.

Financial Impact:

Annual Position Costs (Salary/Benefits)	Annual Operating Costs	One Time Start-Up Costs	Salary/Benefits Costs Budgeted in 2006-07 (Continuation of 2005-06 Funding)	2006-07 Net Costs
$32,546	$0	$0	$32,546	$0

Appendix E-3

Social Services – Economic Services – Income Maintenance Caseworker II
(Time-limited, position established 10/1/04)

Job Functions:

- Interview recipients and determines eligibility for Medicaid and Food Stamps.
- Interpret and applies Medicaid and Food Stamp policies.
- Educate recipients on services, assesses their needs, and makes referrals to other programs as needed.
- Maintain a caseload, which requires completing re-determinations and changes in recipient status.
- Perform on-line inquiries into various databases and systems to assist in determining eligibility such as Employment Security System, Social Security, State New Hire, and others.

Needs Addressed (10/1/04):

- The number of Medicaid cases handled by Social Services has increased 45% over the last four years (from FY 2001 to FY 2004), while the number of Food Stamp cases has increased 56% during the same period. The following table reflects these increased number of cases:

Fiscal Year	# of Medicaid Cases	# of Food Stamp Cases
2000-01	3308	1470
2001-02	3443	1735
2002-03	3908	1987
2003-04	4800	2300

- The number of new intakes in January 2004 included 391 new Medicaid intakes and 100 new Food Stamp intakes.
- More and more families are experiencing long-term job loss, and as a result, they are turning to public assistance programs for services and resources.
- Recent data from the US Census Bureau reveals that household incomes are down and that poverty has increased slightly in North Carolina. The income gap for families in Orange County continues to increase with 14.1% of the population below the poverty level.
- Current staff has absorbed the increased workload demands over the past several years, but with the consistent increase in workload it is now affecting the timeliness of services, the quality of services, and the overall service delivery.
- These positions would allow the department to meet the State and Federal processing time standards for both Medicaid and Food Stamps.

Needs Addressed (7/1/06):

- The number of applicants for Medicaid and Food Stamps continue to increase. Medicaid cases have increased 14% in the past two years and the Food Stamp caseload has increased 24% in the past two years.

Fiscal Year	# of Medicaid Cases	# of Food Stamp Cases
2004-2005	5283	2763
2005-2006	5605	3035

- Families are struggling with meeting their basic needs. They are experiencing reductions in hours and job losses. The jobs that offer a living wage are not expanding in our community.

- Current staff are working to meet standards as caseloads continue to increase. The average Income Maintenance Caseworker II provides Medicaid and Food Stamp services to an average of 600 families.

Appendix E-3

Outcomes (10/1/04):

- Improve Medicaid and Food Stamp access for citizens.
- Decrease processing time of Medicaid cases by 7%, from 83% of the State standard to 90% of the State standard.
- Increase percentage of Food Stamps processed within 30 days from 92% to 97%. The State and Federal standard is 97%.
- Increase percentage of expedited Food Stamps in 7 days from 98% to 100%. The State and Federal standard is 100%.

Actual Outcomes (10/1/04 through 71/06):

- Improve the wait time for citizens seeking public assistance.
- Improve processing time of Medicaid cases. Meet state standards for processing.
- Increase and maintain the % of Food Stamp cases processed within 30 days. Meet the state standard of 97%.

Financial Impact:

Annual Position Costs (Salary/Benefits)	Annual Operating Costs	One Time Start-Up Costs	Salary/Benefits Costs Budgeted in 2006-07 (Continuation of 2005-06 Funding)	2006-07 Net Costs
$45,551	$0	$0	$45,551	$0

Appendix E-3

Social Services-Economic Services – Income Maintenance Caseworker III – Intake/Processing (Time-limited, position established 7/1/04)

Job Functions:

- Interview potential recipients and determine initial eligibility for Work First, Medicaid, Food Stamps, and emergency services.
- Interpret and apply Work First, Medicaid, Food Stamp, and emergency service policies.
- Educate recipients on services, assesses their needs, and makes referrals to other programs as needed.
- Perform on-line inquiries into various databases and systems to assist in determining eligibility such as Employment Security System, Social Security, State New Hire, and others.

Needs Addressed (7/1/04):

- The number of families and individuals requesting assistance for medical care, food, and funds for on-going shelter costs has increased significantly over the last year. Currently, the department averages 100 new families per month requesting some form of assistance.
- The number of Medicaid cases handled by Social Services has increased 45% over the last four years (from FY 2001 to FY 2004), while the number of Food Stamp cases has increased 56% during the same period. The following table reflects these increased number of cases:

Fiscal Year	# of Medicaid Cases	# of Food Stamp Cases
2000-01	3308	1470
2001-02	3443	1735
2002-03	3908	1987
2003-04	4800	2300

- The number of new intakes in January 2004 included 391 new Medicaid intakes, 100 new Food Stamp intakes, 66 new Work First intakes, and 511 new Emergency Assistance intakes.
- More and more families are experiencing long-term job loss, and as a result, they are turning to public assistance programs for services and resources.
- Recent data from the US Census Bureau reveals that household incomes are down and that poverty has increased slightly in North Carolina. The income gap for families in Orange County continues to increase with 14.1% of the population below the poverty level.

Needs Addressed (7/1/06):

- The number of applicants for Medicaid and Food Stamps continue to increase. Medicaid cases have increased 14% in the past two years and the Food Stamp caseload has increased 24% in the past two years.

Fiscal Year	# of Medicaid Cases	# of Food Stamp Cases
2004-2005	5283	2763
2005-2006	5605	3035

- Families are struggling with meeting their basic needs. They are experiencing reductions in hours and job losses. The jobs that offer a living wage are not expanding in our community.

Actual Outcomes (7/1/04):

- Improve Medicaid and Food Stamp access for citizens by reducing the wait time for assistance.
- Improve processing time of Medicaid cases by 7%, from 83% of the State standard to 90% of the State standard.
- Increase % of Food Stamp processed with 30 days from 92% to 97%. The State and Federal standard is 97%.

Appendix E-3

- Increase % of expedited Food Stamps in 7 days from 98% to 100%. The State and Federal standard is 100%.

Outcomes (7/1/04 through 7/1/06):

- Improve the wait time for citizens seeking public assistance.
- Improve processing time of Medicaid cases. Meet state standards for processing.
- Increase and maintain the % of Food Stamp cases processed within 30 days. Meet the state standard of 97%.

Financial Impact:

Annual Position Costs (Salary/Benefits)	Annual Operating Costs	One Time Start-Up Costs	Salary/Benefits Costs Budgeted in 2006-07 (Continuation of 2005-06 Funding)	2006-07 Net Costs
$45,933	$0	$0	$45,933	$0

Appendix E-3

Code Compliance Officer III – 2 Positions (Building Inspections)

Job Functions:

- Conduct field inspections on residential projects for the following trades: electrical, mechanical (heating and air), plumbing and building.
- Conduct field inspections on commercial projects for the following trades: electrical, mechanical (heating and air), plumbing and building.
- Conducts approximately 2,350 inspections per year / per inspector (average 12 inspections, per inspector, per day)
- Work with engineers / architects in field while implementing State building codes (electrical, mechanical (heating and air), plumbing and building).
- Consults with homeowner/builders in understanding code requirements and offers assistance with working out difficult building problems.
- Conducts yearly school inspections.
- Provides assistance to Fire Marshal with building code issues discovered during routine fire inspections.
- Maintain State certifications in electrical, mechanical (heating and air), plumbing and building trades by obtaining 24 hours training each year.
- Learn and implement new 2006 Building Codes, some effective July 1, 2006, residential codes applicable January 1, 2007.

Needs addressed:

- Approximately 18,000 inspections have been requested each of the past 5 years; these positions balance the volume of inspections with the level of service objectives.
- Both positions were approved as time-limited mid-year FY 2003-04 in response to complaints about delays in completing inspections in a timely manner.
- When these positions were approved effective January 2004, the processing time was one day for footing inspections, and 5-6 days for other inspections.
- These positions were filled promptly and the inspection delays were soon eliminated.
- With the additional staff, the inspection division has completed 98.0% of inspections on the day requested. In order to maintain this level of service these two positions are recommended to convert from time-limited to permanent full-time.

Outcomes:

- Level of service of reducing inspection processing times has been achieved and maintained.
- All inspections are completed 98.0% of the time, on the day requested.
- Delays of inspections have been eliminated.

Financial Impact:

Annual Position Costs (Salaries and Benefits, 2 FTE's)	Annual Operating Costs	One Time Start-up Costs	Offsetting Revenue	2006-07 Net County Cost
$116,040	$10,400	$0*	$180,500**	($54,060)

* Completed in fiscal year 2004-2005

** Offsetting Revenue generated through user fees collected for permits only by Inspections Division (does not include plans review or solid waste fees)

Appendix E-3

Outcomes Related to the Hydrogeologist position (as submitted by ERCD on June 13, 2006)

Outcomes:

- Implement the Water Resources Initiative (WRI)

The WRI is a proactive program to tie together the many years of surface water planning and ground water studies and build on that knowledge to address critical water resource (quality and quantity) issues that affect all citizens of Orange County.

The particular focus of this hydrogeologist position will be on the most important and pressing issues - - drought; ground water contamination, and ground water availability.

-Drought – Increase our knowledge about the impacts of droughts on ground water supplies, so that appropriate action can be recommended. Also, base flow studies of streams could assist in the management of surface water based supplies (reservoirs), especially during droughts.

-Ground water contamination – follow up the 2001 USGS study on ground water availability and quality to assess the seriousness of the elevated radon findings and other threats to ground water, and develop recommendations for action.

-Ground water availability – A follow up to the 1996 USGS study of recharge areas could provide key information on ground water availability and provide support to the Planning Department regarding the adequacy of recharge areas/lot sizes to support ground water based supply in the new developments.

- Develop the Water Resources Component of the Natural and Cultural Systems Element of the Comprehensive Plan

-Following up on the 1996 USGS study of recharge areas would help to inform the development of the Water Resources Component. Also important for comprehensive planning would be further data on the relationships of land use patterns and flooding.

ERCD Departmental Mission

adopted by BOCC, 12-1-98

(as related to Water Resources Responsibilities)

A. Oversee, Coordinate and Implement County Goals for Environmental Protection and Resource Conservation

1. Natural Resource Preservation
2. ***Water Resources***
3. Historic Preservation
4. Farmland Preservation
5. ***Watershed Protection***
6. "Shaping Orange County's Future" (transferred to Planning, 2001)
7. Sustainability

B. Develop and Implement a Program for Acquisition of Land for Resource Conservation (Lands Legacy)

C. Create a Comprehensive Resource GIS Database from Existing and New Data

D. Staff support to Advisory Boards

1. ***Commission for the Environment***
2. Historic Preservation Commission
3. Agricultural Preservation Board
4. ***Water Resources Committee (merged into CFE, May 2001)***
5. Shaping Orange County's Future Task Force (completed 2002)
6. Master Recreation and Parks Work Group (became Intergovernmental Parks Work Group in 2001)

E. Work with Other Departments and Agencies to Promote Resource Conservation

F. **Responsibility for Planning, Identification, Acquisition and Design of County Parks and Open Spaces** (formally assigned 5-3-2001)

Specific Responsibilities for Water Resources Function
From Board of Commissioners Adopted Goals
(as per A.2 and A.5 above)

Coordination of two adopted BOCC goals (Water Resources Quantity and Quality and Watershed Protection) was assigned to ERCD in 1998. These goals included the following tasks and projects. Items directly related to the Water Resources Initiative are highlighted (see BOCC Goals and Objectives for additional details):

Water Resources Quantity and Quality Goal

Objective 1	*Public Information and Feedback Process* for Ground Water Protection Needs
Objective 2	*Collect Available Data and Generate New Information* (GIS) on *Ground Water Availability and Quality*
Objective 3	Develop Recommendations to the County Commissioners on Activities and Resources Needed to *Analyze Inter-relationship of Surface Water and Ground Water, Develop Resource Management/Protection Measures*
Objective 4	Develop *GIS Mapping Capability* for Land Application Wastewater Systems and Stream and Surface Water Waste-Loading Allocations
Objective 5	Develop a Long-Range System to *Predict and Address Impacts of Land Uses on Water Quality and Quantity*

Watershed Protection Goal

Objective 1	Receive and Analyze the Upper Eno Watershed Study and Develop Recommended Ordinance Amendments*
Objective 2	Create a Report Assessing the *Water Quality and Protection Measures in County Watersheds*, and Combine with Ground Water Resource Investigation for *Water Resources Element of the Comprehensive Plan*
Objective 3	Pursue *Regional Watershed Planning* with Adjoining Jurisdictions

* - Planning Department to take lead on this objective

Orange County Permanent Time-Limited Positions
As of June 13, 2006

Department	Position Title	Salary Grade	Position Type	Position Established	Position End Date	Status Change Included in 2006-07 Manager's Recommended Budget
Animal Services	Animal Care Technician	8	Full-Time	06/01/04	7/1/06	Change Status from Time-Limited to Permanent
Planning	Code Compliance Officer III	17	Full-Time	01/01/04	1/5/07	Change Status from Time-Limited to Permanent
	Code Compliance Officer III	17	Full-Time	01/01/04	6/21/07	Change Status from Time-Limited to Permanent
Social Services	IM Caseworker II	14	Full Time	10/01/04	12/6/07	Change Status from Time-Limited to Permanent
	IM Caseworker III	15	Full Time	07/01/04	9/27/07	Change Status from Time-Limited to Permanent

ORANGE COUNTY HEALTH DEPARTMENT

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Health Director

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BOARD OF HEALTH

ssica Y. Lee, DDS, MPH, DrPH
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Timothy Carey, MPH, MD

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Jim Stefanadis, Pharmacist

Alice White, MPH, PhD

DeWana Anderson, DVM

Sharon Freeland, BA, MTS

MEMORANDUM

To: Board of Commissioners
From: Jessica Lee, Board of Health Chair
Matt Vizithum, Board of Health Vice-Chair
Re: Water Resources Positions with the Health Department
Date: June 12, 2006

We understand that you may be considering the water resources positions requested by the Health Department this week at your budget work session.

The Board of Health wanted to summarize and reinforce the information that you have already received from us. We join you in your commitment to preserving both surface water and ground water quality within Orange County to protect the health of county residents. The Board of Health's interest is more than two decades long in its proposals to the Board of Commissioners for programs that would prevent water contamination, educate consumers, protect water degradation in our watersheds, and encourage conservation of our water resources.

The Board of Health recently reaffirmed its commitment to this in the adoption of the 2006-2011 Strategic Plan for the Health Department. The Board believes that the County should have a single, coordinated plan for protecting both surface and groundwater. Such a coordinated plan would have many elements as part of the plan, including monitoring and surveillance of quantity and quality, education and outreach, sustainability of water supplies, and protecting current water supplies for all residents. Necessarily there would be many partners and stakeholders as part of both developing an overall plan as well as carrying out elements of a plan. This coordination effort has already begun. The Health Department has excellent established relationships with state agencies, water providers, the University and the public. This is a solid base upon which to build. In recent conversations with the NC Division of Water Quality, there is strong indication that they could fund and establish at least one groundwater monitoring site in Orange County. There may be wells not currently being used that could also contribute measurement data for this project (perhaps the Nutter "soccer" well and the old New Hope School well, if they have not been abandoned).

The Water Resources positions are not regulatory, they are intended to have a solid scientific base and experience in the water resources area in order to provide assistance to local governments, planners, utilities, and others who are interested in preserving both ground and surface waters. The position will assist communities in examining whether health risks are related to environmentally caused matters and educate them in prevention efforts. A monitoring process needs to include broader causes such as biosolid application sites and follow-up and tracking of leaking underground storage tanks or other chemical spills. Currently there is no place that a resident can go to seek assistance with these matters. The Health Department already receives official reports of each of these incidents. Staff members have an excellent track record in working with local communities—communities do not feel threatened and have expressed their satisfaction and appreciation for our staff's efforts.

We appreciate your careful consideration of the Water Resources positions in the Health Department and appreciate the support you regularly provide to the Department. Please feel free to contact us for further information or if you have any questions. As always, thank you for your time and consideration.

Appendix E-7

Outside Agency/Non-Departmental Funding*
(Alphabetical Order)
Outside Agencies

Agency	2005-2006 Original Budget	2005-2006 12-Month Estimate	2006-2007 Request	2006-2007 Manager Recommends
A Helping Hand	$5,000	$5,000	$5,000	$5,000
Adolescents in Need	$75,749	$75,749	$75,749	$75,749
Alliance of AIDS Services	$3,000	$3,000	$5,000	$3,000
ARC of Orange County	$4,000	$4,000	$5,040	$4,000
ArtsCenter	$5,000	$5,000	$21,800	$10,000
Big Brothers/Big Sisters	$0	$0	$15,000	$5,000
Charles House	$8,000	$8,000	$11,000	$11,000
Child Care Services	$43,025	$43,025	$50,000	$43,025
Communities in Schools	$55,000	$55,000	$55,000	$55,000
Cornucopia House	$0	$0	$6,000	$2,000
Disability Awareness Council	$3,500	$3,500	$3,500	$3,500
Dispute Settlement Center	$34,000	$34,000	$38,000	$34,000
Duke Community Hospice	$3,300	$3,300	$4,000	$4,000
El Centro	$21,000	$21,000	$22,500	$21,000
Empowerment[1]	$0	$0	$13,545	$13,545
Family Counseling Services	$3,500	$3,500	$3,500	$3,500
Family Violence Prevention Ctr.	$19,400	$19,400	$20,000	$19,400
Freedom House	$17,000	$17,000	$24,000	$24,000
Habitat for Humanity	$15,000	$15,000	$15,000	$15,000
Haw River Festival	$500	$500	$500	$500
Hillsborough Historical Museum	$5,000	$5,000	$5,500	$5,000
Hillsborough Youth Athletic Assoc.	$22,500	$22,500	$25,000	$22,500
Historic Hillsborough Commission	$9,000	$9,000	$9,000	$9,000
Hope Line	$1,500	$1,500	$2,500	$1,500
InterFaith Council	$36,480	$36,480	$40,000	$36,480
JOCCA	$100,000	$100,000	$100,000	$100,000
KidScope	$89,000	$89,000	$89,000	$89,000
Leaf Light	$0	$0	$5,000	$5,000
Literacy Council	$13,500	$13,500	$14,175	$13,500
Mental Health Association	$2,000	$2,000	$9,850	$2,000
Middle School After School	$65,000	$65,000	$65,000	$65,000
OC Alternative Sentencing	$20,250	$39,989	$83,000	$83,000
OCIM	$30,600	$30,600	$35,600	$30,600
Orange Community Housing	$110,000	$110,000	$124,000	$114,000
Orange Enterprises	$73,175	$73,175	$73,175	$73,175
Piedmont Health Services	$10,750	$10,750	$13,000	$10,750
Piedmont Wildlife Center	$20,000	$20,000	$35,000	$20,000
Planned Parenthood	$21,940	$21,940	$21,940	$21,940
Project Turn Around	$44,424	$44,424	$44,424	$44,424
Rape Crisis Center	$28,000	$28,000	$29,400	$28,000
Senior Care of Orange County	$40,000	$40,000	$70,000	$50,000
Shaeffer House	$165,000	$0	$0	$0
Special Olympics of Orange County	$0	$0	$5,000	$5,000
Triangle Radio Reading	$1,800	$1,800	$1,872	$1,800
Volunteers for Youth	$25,000	$25,000	$45,000	$25,000

Appendix F-1
(June 22, 2006
replacement)

*Outside agencies and Non-Departmentals approved for funding in FY 2005-06 and/or recommended for funding in FY 2006-07

Outside Agency/Non-Departmental Funding*
(Alphabetical Order)

Women's Center	$16,400	$16,400	$25,000	$16,400
Youth Creating Change	$2,500	$2,500	$5,000	$2,500

Outside Agencies (funded with state pass-through funds)

Agency	2005-2006 Original Budget	2005-2006 12-Month Estimate	2006-2007 Request	2006-2007 Manager Recommends
Behavior Skills Counseling	$12,000	$12,000	$0	$0
Boomerang	$0	$0	$15,000	$15,000
Dispute Settlement Center	$35,800	$35,800	$40,500	$40,500
Freedom House	$55,102	$58,852	$114,314	$114,314
Governor's Crime Commission	$9,215	$9,215	$7,989	$7,989
Hillcrest Youth Shelter	$10,000	$10,000	$10,000	$10,000
Mental Health Association	$0	$45,585	$37,204	$37,204
OC Alternative Sentencing	$60,718	$40,979	$0	$0
OCJCPC Administration	$15,500	$15,500	$15,500	$15,500
OCJCPC Matching Funds	$10,913	$16,182	$23,085	$23,085
OCJCPC Unallocated Funds	$0	$0	$16,570	$16,570
OPC Clinical Case Management	$5,644	$15,644	$17,646	$17,646
Project Turn Around	$63,478	$63,478	$31,836	$31,836
Psychological Intensive Services Program	$28,000	$18,891	$15,000	$15,000
Shaeffer House	$29,816	$0	$0	$0
Volunteers for Youth	$70,000	$79,000	$83,000	$83,000
Outside Agencies Total	**$1,675,979**	**$1,545,658**	**$1,798,214**	**$1,655,432**

Non-Departmentals

	2005-2006 Original Budget	2005-2006 12-Month Estimate	2006-2007 Request	2006-2007 Manager Recommends
3R Fee for County Property	$1,650	$1,911	$2,000	$2,000
3R Payment-in-lieu	$5,500	$9,300	$9,000	$9,000
401K Enhancement	$86,320	$0	$0	$0
Americorp	$5,000	$0	$0	$0
Blackwood House Operations	$10,000	$8,000	$10,000	$10,000
Cable Casting Commissioner Meetings	$55,000	$39,200	$45,000	$45,000
Cable Franchise Negotiation	$1,000	$1,085	$1,000	$1,000
Cable TV Show	$1,200	$0	$0	$0
Cape Fear River Assembly	$3,916	$3,820	$3,916	$3,916
Cate Property Operations	$7,500	$3,200	$7,500	$7,500
Communications Tower Study[(2)]	$0	$0	$15,000	$15,000
Construction Manager	$100,000	$0	$100,000	$100,000
Contingency	$35,000	$0	$35,000	$35,000
Cost of Living Adjustment	$0	$0	$979,030	$979,030
County Government Week	$750	$400	$750	$750
Drug Testing	$7,500	$7,500	$7,500	$7,500
Employee Development	$63,000	$70,000	$63,000	$63,000
Employee Pay & Benefits	$51,000	$51,000	$0	$0
Equity/Retention Fund	$25,000	$0	$25,000	$25,000
Fairview Center Equipment	$0	$272	$0	$0
Fairview Community Policing Stat	$12,000	$14,500	$14,500	$14,500

Appendix F-1
(June 22, 2006
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*Outside agencies and Non-Departmentals approved for funding in FY 2005-06 and/or recommended for funding in FY 2006-07

Outside Agency/Non-Departmental Funding*
(Alphabetical Order)

Fire Safety Protection Study	$25,000	$25,000	$0	$0
Forest Service	$53,780	$53,780	$58,425	$58,425
Greenhouse Gas Emissions Project	$0	$45,000	$0	$0
Health Insurance Increase	$361,024	$0	$375,000	$375,000
Hillsborough/Orange Strategic Plan[3]	$25,000	$5,000	$25,000	$0
Human Services Automation Initiative	$55,200	$0	$0	$0

Non-Departmentals (continued)

	2005-2006 Original Budget	2005-2006 12-Month Estimate	2006-2007 Request	2006-2007 Manager Recommends
Human Services Forum	$6,300	$6,500	$6,300	$6,300
In Range Salary Adjustment	$613,847	$0	$389,868	$389,868
IOG Civics Education Initiative	$1,250	$0	$0	$0
Jordan Lake Water	$2,500	$2,500	$2,500	$2,500
Lake Orange	$1,500	$1,400	$1,500	$1,500
Library - Chapel Hill	$249,333	$249,333	$249,333	$249,333
Library - Mebane	$700	$700	$700	$700
Managers Miscellaneous	$15,000	$5,000	$7,500	$7,500
Medical Examiner	$30,000	$31,775	$32,000	$32,000
Meeting Support Supplies	$10,000	$10,000	$10,000	$10,000
Mental Health Reform Reserve	$44,816	$0	$0	$0
Metropolitan Planning Organization	$0	$0	$1,000	$0
OCS District Tax Referendum	$0	$2,307	$0	$0
OPC Mental Health Divestiture	$0	$111,947	$0	$0
OWASA Fees	$0	$2,880	$2,880	$2,880
Partnership to End Homelessness	$18,000	$55,000	$18,000	$18,000
Piedmont RC&D	$500	$500	$500	$500
Public Safety Communication Study	$0	$2,047	$0	$0
Recreation - Carrboro	$35,898	$35,898	$35,898	$35,898
Recreation - Chapel Hill	$83,760	$83,760	$83,760	$83,760
Recreation - Mebane	$5,450	$5,450	$5,450	$5,450
Recruitment and Selection	$0	$7,500	$0	$0
Research Triangle Regional Partnership	$10,000	$10,000	$18,145	$10,000
Reserve for Court Operations	$0	$0	$400,000	$400,000
Reserve for Custodial Strategic Plan	$0	$0	$50,000	$50,000
Reserve for Downtown Campus Parking	$0	$0	$150,000	$150,000
Reserve for Fire and Rescue Study Outcomes	$0	$0	$100,000	$100,000
Reserve for Senior Center Openings	$0	$0	$66,050	$66,050
Reserve for State Action[4]	$440,000	$0	$275,000	$275,000
Reserve for Water Resources Initiative	$0	$0	$75,000	$75,000
Retiree Health	$740,000	$760,000	$798,200	$798,200
Rural Planning Organization	$7,000	$6,000	$7,567	$7,567
School Collaboration Consultant	$1,300	$1,300	$1,300	$1,300
Stormwater Fees for County Property	$10,000	$9,009	$10,000	$10,000
Tax Bill Inserts	$7,000	$3,385	$7,000	$7,000
TJCOG Water Quality	$7,000	$6,881	$7,000	$7,000
Triangle J Dues	$20,117	$20,117	$20,117	$20,117
Tuition Refunds	$8,000	$13,000	$10,000	$10,000
Upper Neuse River Basin Dues	$10,105	$9,105	$10,948	$10,948
Youth Services	$10,000	$10,000	$10,000	$10,000
Youth Voices	$1,500	$1,500	$1,500	$1,500

Appendix F-1
(June 22, 2006
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*Outside agencies and Non-Departmentals approved for funding in FY 2005-06 and/or recommended for funding in FY 2006-07

Outside Agency/Non-Departmental Funding*
(Alphabetical Order)

Non-Departmental Total	**$3,382,216**	**$1,803,762**	**$4,641,637**	**$4,607,492**

[1] Funded through the Affordable Housing Reserve.
[2] $5,000 in unspent funds will be carried-forward into the 2006-07 fiscal year.
[3] $20,000 in unspent funds will be carried-forward into the 2006-07 fiscal year.
[4] $225,000 in unspent funds will be carried-forward into the 2006-07 fiscal year

Non-Departmentals - Previously Unfunded Agencies

Agency	2005-2006 Original Budget	2006-2007 Request	2006-2007 Manager Recommends
Clean Water Education Partnership	$0	$5,000	$0
I-85 EDD Infrastructure	$0	$25,000	$0
Phase II TDR Development	$0	$60,000	$60,000
Technical Update Park Payment-in-lieu Fee	$0	$20,000	$20,000
Update School Construction Impact Fees	$0	$100,000	$100,000
Total	**$0**	**$210,000**	**$180,000**

Outside Agencies - Not Recommended for Funding

Agency	2005-2006 Original Budget	2006-2007 Request	2006-2007 Manager Recommends
Adolescent Pregnancy Prevention	$0	$500	$0
American Red Cross	$0	$5,000	$0
Chapel Hill/Carrboro YMCA	$0	$3,000	$0
Chrysalis Foundation	$0	$40,000	$0
CHTOP/Women's Counseling	$0	$44,300	$0
Club Nova	$0	$5,000	$0
El Futuro	$0	$7,000	$0
Frank Porter Graham PTA	$0	$6,000	$0
Hidden Voices	$0	$5,000	$0
OCPYC	$0	$2,500	$0
Potentialis Centre	$0	$3,333	$0
TROSA	$0	$5,000	$0
Total	**$0**	**$126,633**	**$0**

Outside Agencies - Not Funded Prior to FY 2006-07 Recommended Funding

Agency	2006-2007 Request	2006-2007 Manager Recommends
Big Brothers/Big Sisters	$15,000	$5,000
Cornucopia House	$6,000	$2,000
Empowerment[1]	$13,545	$13,545
Leaf Light	$5,000	$5,000
Special Olympics of Orange County	$5,000	$5,000
Boomerang[2]	$15,000	$15,000
Total	**$59,545**	**$45,545**

[1] Funded through the Affordable Housing Reserve

[2] Funded through the Juvenile Crime Prevention Council

Orange County Non-Profit Housing Organizations

General Fund

Housing Agency	Services Provided	Amount of County Funding
Orange Community Housing and Land Trust (OCHLT)	All programs serve families at or below 80% of area median income using a 99-year ground lease to ensure long-term affordability. *Services* New Housing Construction Existing Housing Marketing and Sales Homebuyer Education Purchase, repair, and resale existing property Neighborhood Revitalization	*FY 2005-2006 $110,000* *FY 2006-2007 $124,000 (request)* *FY 2006-2007 $114,000 (recommended)*
Habitat for Humanity of Orange County NC, Inc.	Build housing for first-time homebuyers earning at or below 60% of area median income using a sweat equity model that requires the homeowner to assist with house construction.	*FY 2005-2006 $15,000* *FY 2006-2007 $15,000 (recommended)*
EmPOWERment, Inc.	All programs serve families at or below 80% of area median income using a 99-year ground lease to ensure long-term affordability. *Services* Housing Preservation *(Purchase, Repair and Resale)* Community Homebuyers Club Rental Property Management** Small Business Development	*FY 2006-2007 $13,545.44* *FY 2006-2007 $13,545.44 (recommended)*
Chrysalis Foundation for Mental Health	All programs serve families suffering from mental illness, substance abuse, and developmental disabilities. Most families have incomes below 30% of area median income. *Services* Real Estate Development Property Acquisition and Renovation	*FY 2006-2007 $40,000* *FY 2006-2007 $0 (recommended)*

** Includes Rental Property Management Services for all units owned by EmPOWERment, Chrysalis Foundation, Habitat for Humanity, Orange Community Housing and Land Trust, and Affordable Rentals, Inc.

Appendix F-2

Orange County Non-Profit Housing Organizations

General Fund Continued

Housing Agency	Services Provided	Amount of County Funding
The Women's Center, Inc.	Administers the Individual Development Accounts (IDA) Programs for families earning less than 80% of the area median income.	*FY 2005-2006 $16,400* *FY 2006-2007 $25,000 (request)* *FY 2006-2007 $16,400 (recommended)*
Inter-Faith Council for Social Services	Provide emergency shelter for men, women, and children as well as temporary transitional housing for homeless women with children. Most individuals and families have limited income.	*FY 2005-2006 $15,000* *FY 2006-2007 $15,000 (recommended)*

Orange County Non-Profit Housing Organizations

Funded by Federal, State and/or Local Housing Bond Funding Sources with no County General Funds for Housing Programs

Housing Agency	Services Provided
Residential Services, Inc.	Provides living options and related supports to persons with developmental disabilities of all ages through 12 group homes for adults and 3 homes for children with developmental disabilities. Most individuals earn less than 30% of the area median income.
Affordable Rentals, Inc.	Provides rental housing opportunities to individuals and families earning less than 50% of the area median income.
Weaver Community Housing Association	Provides affordable, cooperatively run housing in the Carrboro area for resident earning 50% of the area median income.

Donna Dean

Subject: FW: special olympics

From: Sharon M Hinton
Sent: Wednesday, June 21, 2006 12:21 PM
To: Lori Taft; Gwen Harvey
Cc: Donna Dean
Subject: RE: special olympics

I reviewed last year's correspondence from Special Olympics regarding their request for funding. As you may recall they submitted a letter as opposed to a full application - so we didn't have as much program information as now. The request at that time was for $16,000 to increase the Orange County-Chapel Hill Special Olympics Recreation Specialist's position to full-time status.

The Town of Chapel Hill budgeted for full funding of this position during this fiscal year - so that need has been satisfied. Now, this year's application is specifically for transportation.

The funding requested in the Human Services Grant application would provide a more comprehensive transportation program to enable door to door transporations services for those in need. Lori, you've offered use of your van, when available - I would "assume" that the $5,000 financial contribution, coupled with your in-kind donation would greatly support the transportation problem identified. FYI - the application indicates that 69 of the 259 clients served for 2004-05 were residents of Orange County - (130 were from Chapel Hill and 46 were from Carrboro - so those folks would probably have access to the CH Easy Rider).

I hope this helps . . .
~Sharron

Appendix F-3

Employee Pay and Benefits

Excellence in Service

The published mission of Orange County is to provide governmental services requested by our citizens or mandated by the State of North Carolina. The Orange County mission statement embraces the importance of excellent customer service and the necessity of a dedicated and dependable workforce to provide the highest quality of service to the citizens of the County. In order to accomplish this mission and provide citizens with the desired level of service the Orange County workforce has grown over twenty five percent in the last six years. The increased workforce demonstrates the Board of Commissioners understanding that it takes quality people to provide quality service. Currently, eight hundred permanent employees serve the citizens of Orange County.

The expectation of quality service has been set by County citizens and met by County employees, and now our commitment to excellence in service must be demonstrated. Foundational to the development of a dedicated workforce that provides excellent service is appreciation, recognition and compensation supported by a comprehensive pay and benefits plan. Thus, it is professionally prudent that the human resources of the County be recognized, appreciated and above all appropriately compensated in the 2006-07 pay and benefits plan.

Past Pay and Benefits Actions

Many economics factors impact the Manager's recommendation concerning pay and benefits for Orange County employees. Ultimately, it is the Board's decision based on the Manager's recommendation and its understanding of pertinent socio-economic factors that determine the approval to fund the recommended pay and benefits plan. In fiscal year 2005-06 the recommended budget included the following:

- 2.5 percent cost of living increase effective July 1, 2005.
- Reinstatement of 2.5 percent in-range salary increases for employees whose work performance is proficient of higher effective with the employee's performance review.
- Reinstatement of Meritorious Service awards to recognize the top performing employees whose accomplishments are Superior or Exceptional
- Improvement in the County 401(k) contribution for non-sworn law enforcement employees by increasing it $5 per pay period from the present $20 to $25 per pay period.
- Funds to address a projected employee health insurance increase up to 15.9 percent effective January 1, 2006.
- Increase in the Living Wage form $9.11 an hour to $9.34 an hour effective July 1, 2005, as provided by the Board's living wage policy.

For fiscal year 2005-06 the Board approved a 4.0% in-range salary increase, increasing the 401(k) contribution to $25 per pay period, funding up to 15.9% heath insurance increase, and increasing the living wage to $9.34. While a cost of living increase was not approved in 2005-06, the Board approved the funding of a two percent cost of living increase in fiscal year 2004-05 (effective October 11, 2004), but did not fund other pay plan elements such as in-range salary increases or meritorious service awards.

In fiscal year 2002-03 and 2003-04 the funding elements of the pay plan such as cost of living increases, in-range salary increases and meritorious service awards were deferred due the implementation the Classification and Pay study.

Recommended Employee Pay and Benefits plan for 2006-07

- 2.5 percent cost of living increase effective July 1, 2006.
- 2.5 percent in-range salary increases for employees whose work performance is proficient of higher effective with the employee's performance review.
- Funds to address a projected employee health insurance increase up to 16 percent effective January 1, 2007.
- Increase in the Living Wage form $9.34 an hour to $9.67 an hour effective July 1, 2006, as provided by the Board's living wage policy.

1. Cost of Living Increase

The Manager recommends a 2.5 percent Cost of Living Increase effective July 1, 2006. This recommendation is based on employment market factors and economic indicators captured in the Consumer Price Index (CPI).

- The increased cost of gasoline has impacted the lives of Orange County Employees and Americans across the nation. On January 3, 2005 the average cost for a gallon of gas was $1. 78. On May 16, 2006 the national pump price jumped 3.8 cents in one week to $2.95 a gallon. Consumer analysts expect cost of gas to reach a national average of $3.00 a gallon.
- The U.S. Bureau of Labor Statistics reports that for the first three months of 2006 consumer prices increased at a seasonally adjusted annual rate of 4.3 percent. This compares with an increase of 3.4 percent for all of 2005. Increases in the costs for transportation (4.8%) and medical care (4.3%) contributed to the increase in 2005 and first three months of 2006.
- A current survey of the employment market indicates that most local government employers are proposing a cost of living increase. Approval of the recommended 2.5 cost of living increase would establish the County as a leading employer in the region.

2. In-range Salary Increase

For 2006-07, the Manager recommends to continue linking performance and rewards together in the form of In-range Salary increases of 2.5 percent for employees whose work performance is "Proficient" or higher. The recommended In-range Salary Increase is effective on the employee's performance review date. The administration of financial rewards based on distinctions in performance is a solid performance management practice that promotes proficiency and productivity.

3. Employee Health Insurance

The Manager's Recommended Budget includes funds to address up to 16 percent increase in the County's health insurance cost effective January 1, 2007. The actual amount of the County's health insurance will be determined in September 2006 through the annual renewal process.

4. Living Wage

The manager recommends that the Living Wage increase from $9.34 an hour to $9.67. The increase in the Living Wage would affect about 80 temporary employees who work in about five departments. The estimated cost is about $11,000. The change does not impact Permanent employees since the lowest rate for a permanent employee currently is $11.42 an hour.

5. Hiring Delays

Staff anticipates that cost savings attributed to the four-month hiring delay in fiscal year 2005-06 will yield between $900.000 and $1,000,000. Through the extra effort and dedication of the County's employees and department heads these savings were achieved without reducing services offered to our citizens and customers. .

The Manager's Recommended budget for fiscal year 2006-07 continues the four-month hiring delays for one year. The hiring delay provides for a projected cost savings of about $1 million. This again places additional demands on the County's workforce to achieve this cost savings while serving the County's citizens and customers.

Living Wage

Background

The Board of County Commissioners has established a living wage for County employees. When the Board established the Living Wage in 1998, it set the amount of that wage at $8.00 per hour. Since that date the Living Wage has been updated as follows:

Date	Living Wage	Date	Living Wage
July 1998	$8.00 an hour	July 2001	$9.11 an hour
November 1999	$8.20 an hour	July 2005	$9.34 an hour
July 2000	$8.45 an hour		

The Board considers Living Wage updates annually in the budget process.

Living Wage Update Recommendation

The Board has based its determination of the Living Wage on the Federal poverty level for a family of four as adjusted for the Raleigh-Durham Region based on the American Chamber of Commerce Research Association's cost of living index. **Based on that formula updated to 2006, the Manager recommends the Living Wage increase from $9.34 an hour to $9.67.** The Federal Health and Human Services Poverty Level Wage for a family of four increased from $9.31 an hour to $9.61 an hour in 2006, the Raleigh-Durham Region cost of living relative to the national average increased from 100.3 to 101.9 percent in 2006.

The increase in the Living Wage from $9.34 to $9.67 an hour would affect about 80 temporary employees who work in about five departments. The estimated cost is about $11,000. This cost would be covered from existing temporary wages with no additional appropriation related to the Living Wage increase. The change does not impact Permanent employees since the lowest rate for a permanent employee currently is $11.42 an hour.

Method for Establishing the Living Wage

As noted above, the Board has based the living wage on the Federal poverty level for a family of four as adjusted for the Raleigh-Durham Region based on the American Chamber of Commerce Research Association's cost of living index.

For information, Chart 1 below shows the unadjusted Federal poverty guidelines. These establish the annual earnings needed for a family of a specific size to meet the threshold, assuming a single wage earner and 2,080 working hours (40 hour work schedule) annually,

Chart 1 - Health and Human Services Poverty Guidelines
Minimum Hourly Wage

Number in Family	1997	1999	2000	2001	2002	2003	2004	2005	2006
1	$ 3.90	$ 4.03	$4.14	$4.43	$4.46	$4.42	$4.35	$4.61	$4.69
2	$ 5.25	$ 5.41	$5.58	$5.99	$6.00	$5.96	$5.82	$6.19	$6.29
3	$ 6.60	$ 6.79	$7.01	$7.55	$7.55	$7.50	$7.45	$7.76	$7.89
4	$ 7.94	$ 8.17	$8.45	$9.11	$9.10	$9.04	$8.79	$9.34	$9.49
5	$ 9.29	$ 9.56	$9.89	$10.67	$10.65	$10.59	$10.27	$10.90	$11.08

Chart 2 below shows the Raleigh-Durham region cost of living. For past years, the index for the Raleigh-Durham region included Chapel Hill. For 2004 and 2005, the cost of living for Raleigh Durham was split into two indexes: Raleigh-Cary and Durham, which includes Chapel Hill. Data was obtained for each city from these two indexes: Chapel Hill (111.8), Durham (100.7) and Raleigh (93.3). The index shown below for 2006 is the average of the three cities.

Year	RDU Cost of Living	Year	RDU Cost of Living
1997	103.0%	2003	102.2%
1999	101.8%	2004	97.0%
2000	103.1%	2005	100.3%
2001	107.3%	2006	101.9%
2002	104.6%		

Chart 3 below shows the Federal poverty levels, adjusted for the Raleigh-Durham region cost of living in 1997 and for 1999 through 2006.

Chart 3 - Health and Human Services Poverty Guidelines
Adjusted for Raleigh-Durham Region Cost of Living (Wage per Hour)

Number in Family	1997	1999	2000	2001	2002	2003	2004	2005	2006
1	$3.79	$3.96	$4.01	$4.13	$4.26	$4.32	$4.48	$4.60	$4.78
2	$5.10	$5.32	$5.41	$5.58	$5.74	$5.83	$6.00	$6.17	$6.41
3	$6.41	$6.67	$6.80	$7.03	$7.22	$7.34	$7.68	$7.74	$8.04
4	$7.71	$8.03	$8.20	$8.49	$8.70	$8.85	$9.06	$9.31	$9.67
5	$9.02	$9.39	$9.89	$9.94	$10.18	$10.36	$10.59	$10.87	$11.29

Lowest Paid Permanent Employees

The County's lowest pay grade is Grade 8 with a pay range between $23,748 and $$37,965. Currently there are thirty-six permanent employees at this pay grade.

General Fund COLA Cost Worksheet

					2006-07 Cost Savings By Delay		
COLA	7/1/2006	10/9/2006	1/1/2007	3/12/2007	10/9/2006	1/1/2007	3/12/2007
1.00	391,612	286,178	195,806	120,496	105,434	195,806	271,116
1.25	489,515	357,723	244,758	150,620	131,793	244,758	338,895
1.50	587,418	429,267	293,709	180,744	158,151	293,709	406,674
1.75	685,321	500,812	342,661	210,868	184,510	342,661	474,453
1.78	697,069	509,397	348,535	214,483	187,673	348,535	482,586
2.00	783,224	572,356	391,612	240,992	210,868	391,612	542,232
2.20	861,546	629,592	430,773	265,091	231,955	430,773	596,455
2.25	881,127	643,901	440,564	271,116	237,227	440,564	610,011
2.30	900,708	658,209	450,354	277,141	242,498	450,354	623,567
2.35	920,288	672,518	460,144	283,166	247,770	460,144	637,123
2.40	939,869	686,827	469,934	289,190	253,042	469,934	650,678
2.50	979,030	715,445	489,515	301,240	263,585	489,515	677,790
2.60	1,018,191	744,063	509,096	313,290	274,128	509,096	704,902
2.70	1,057,352	772,681	528,676	325,339	284,672	528,676	732,013
2.75	1,076,933	786,990	538,467	331,364	289,944	538,467	745,569
3.00	1,174,836	858,534	587,418	361,488	316,302	587,418	813,348
3.25	1,272,739	930,079	636,370	391,612	342,661	636,370	881,127
3.50	1,370,642	1,001,623	685,321	421,736	369,019	685,321	948,906
3.75	1,468,545	1,073,168	734,273	451,860	395,378	734,273	1,016,685
3.78	1,480,293	1,081,753	740,147	455,475	398,541	740,147	1,024,818
4.00	1,566,448	1,144,712	783,224	481,984	421,736	783,224	1,084,464
4.25	1,664,351	1,216,257	832,176	512,108	448,095	832,176	1,152,243
4.50	1,762,254	1,287,801	881,127	542,232	474,453	881,127	1,220,022
4.75	1,860,157	1,359,346	930,079	572,356	500,812	930,079	1,287,801
5.00	1,958,060	1,430,890	979,030	602,480	527,170	979,030	1,355,580

In-Range Salary Increase Options General Fund Cost		
Increase Percentage	2006-07 Cost	Annual Cost
1.00%	$ 155,947	$ 279,034
1.25%	$ 194,934	$ 348,793
1.50%	$ 233,921	$ 418,552
1.75%	$ 272,908	$ 488,310
2.00%	$ 311,894	$ 558,069
2.25%	$ 350,881	$ 627,827
2.50%	$ 389,868	$ 697,586
2.75%	$ 428,855	$ 767,345
3.00%	$ 467,842	$ 837,103
3.25%	$ 506,828	$ 906,862
3.50%	$ 545,815	$ 976,620
3.75%	$ 584,802	$ 1,046,379
4.00%	$ 623,789	$ 1,116,138
4.25%	$ 662,775	$ 1,185,896
4.50%	$ 701,762	$ 1,255,655
4.75%	$ 740,749	$ 1,325,413
5.00%	$ 779,736	$ 1,395,172

WPPR Onetime Payout Worksheet

					2006-07 Cost Savings By Delay		
WPPR	7/1/2006	10/9/2006	1/1/2007	3/12/2007	10/9/2006	1/1/2007	3/12/2007
1.00	311,632	227,731	155,816	95,887	83,901	155,816	215,745
1.25	389,540	284,664	194,770	119,858	104,876	194,770	269,682
1.50	467,448	341,597	233,724	143,830	125,851	233,724	323,618
1.75	545,356	398,529	272,678	167,802	146,827	272,678	377,554
1.78	554,705	405,361	277,352	170,678	149,344	277,352	384,027
2.00	623,264	455,462	311,632	191,774	167,802	311,632	431,490
2.20	685,590	501,008	342,795	210,951	184,582	342,795	474,640
2.25	701,172	512,395	350,586	215,745	188,777	350,586	485,427
2.30	716,754	523,781	358,377	220,540	192,972	358,377	496,214
2.35	732,335	535,168	366,168	225,334	197,167	366,168	507,001
2.40	747,917	546,555	373,958	230,128	201,362	373,958	517,789
2.50	779,080	569,328	389,540	239,717	209,752	389,540	539,363
2.60	810,243	592,101	405,122	249,306	218,142	405,122	560,938
2.70	841,406	614,874	420,703	258,894	226,532	420,703	582,512
2.75	856,988	626,260	428,494	263,689	230,728	428,494	593,299
3.00	934,896	683,193	467,448	287,660	251,703	467,448	647,236
3.25	1,012,804	740,126	506,402	311,632	272,678	506,402	701,172
3.50	1,090,712	797,059	545,356	335,604	293,653	545,356	755,108
3.75	1,168,620	853,992	584,310	359,575	314,628	584,310	809,045
3.78	1,177,969	860,823	588,984	362,452	317,145	588,984	815,517
4.00	1,246,528	910,924	623,264	383,547	335,604	623,264	862,981
4.25	1,324,436	967,857	662,218	407,519	356,579	662,218	916,917
4.50	1,402,344	1,024,790	701,172	431,490	377,554	701,172	970,854
4.75	1,480,252	1,081,723	740,126	455,462	398,529	740,126	1,024,790
5.00	1,558,160	1,138,655	779,080	479,434	419,505	779,080	1,078,726

TUITION ASSISTANCE PROGRAM

New Account Number 10295020 720006

		Date	Budget	Expenditures	Balance
		7/1/2005	8,000.00		8,000.00
Classification	**College Credits**				
Recreation Facilities Supv	Yes	7/22/2005		106.38	7,893.62
Librarian	Yes	8/12/2005		600.00	7,293.62
Budget & Mgmt Analyst	Yes	8/19/2005		300.00	6,993.62
Deputy Register of Deeds I	Yes	8/19/2005		150.00	6,843.62
Social Worker II	Yes	9/2/2005		162.00	6,681.62
CPS Social Worker	Yes	9/2/2005		492.76	6,188.86
Community Soc Svces Assistant	Yes	9/2/2005		300.00	5,888.86
EMT-Basic	Yes	9/16/2005		600.00	5,288.86
Social Worker II	Yes	9/16/2005		300.00	4,988.86
Recreation Facilities Supv	Yes	10/21/2005		106.37	4,882.49
EMT-Basic	No	10/28/2005		600.00	4,282.49
Deputy Register of Deeds I	Yes	11/18/2005		150.00	4,132.49
Budget & Mgmt Analyst	Yes	12/23/2005		300.00	3,832.49
Library Systems Administrator	Yes	12/23/2005		600.00	3,232.49
Children's Librarian	Yes	12/23/2005		600.00	2,632.49
Paramedic	Yes	1/13/2006		256.75	2,375.74
Community Soc Svces Assistant	Yes	1/13/2006		300.00	2,075.74
EMT-Basic	Yes	1/27/2006		453.35	1,622.39
Social Worker II	Yes	1/27/2006		162.00	1,460.39
Wireless Community Coordinator	Yes	1/27/2006		196.38	1,264.01
EMT-Basic	Yes	1/27/2006		600.00	664.01
EMT-Basic	No	1/27/2006		600.00	64.01
Line Item Transfer from Employee Development		2/1/2006	5,000.00		5,064.01
CPS Social Worker	Yes	2/10/2006		600.00	4,464.01
Office Assistant I	No	2/10/2006		155.42	4,308.59
Engineering Specialist	Yes	3/24/2006		600.00	3,708.59
Income Maintenance Caseworker	Yes	3/31/2006		55.00	3,653.59
Social Worker II	Yes	4/21/2006		600.00	3,053.59
Office Supervisor	Yes	5/26/2006		600.00	2,453.59
Wireless Community Coordinator	Yes	6/2/2006		285.34	2,168.25
					2,168.25
					2,168.25

Tuition Reimbursement Report
Sorted Alphabetically by Department

Classification	Department	College Credits
Office Assistant I	Animal Services	No
Budget & Mgmt Analyst	Budget	Yes
Budget & Mgmt Analyst	Budget	Yes
EMT-Basic	Emergency management	Yes
EMT-Basic	Emergency management	No
EMT-Basic	Emergency management	Yes
EMT-Basic	Emergency management	Yes
EMT-Basic	Emergency management	No
Paramedic	Emergency management	Yes
Wireless Community Coordinator	Informations Systems	Yes
Wireless Community Coordinator	Informations Systems	Yes
Children's Librarian	Libraries	Yes
Librarian	Libraries	Yes
Library Systems Administrator	Libraries	Yes
Office Supervisor	Library	Yes
Engineering Specialist	Manager's Office	Yes
Custodian	Public Works	No (GED)
Recreation Facilities Supv	Recreations and Parks	Yes
Recreation Facilities Supv	Recreations and Parks	Yes
Deputy Register of Deeds I	Register of Deeds	Yes
Deputy Register of Deeds I	Register of Deeds	Yes
Community Soc Svces Assistant	Social Services	Yes
Community Soc Svces Assistant	Social Services	Yes
CPS Social Worker	Social Services	Yes
CPS Social Worker	Social Services	Yes
Income Maintenance Caseworker	Social Services	Yes
Social Worker II	Social Services	Yes
Social Worker II	Social Services	Yes
Social Worker II	Social Services	Yes
Social Worker II	Social Services	Yes

Original Approved Budget:	**$8,000**
Mid Year Transfer from Training/Development:	**$5,000**
Total Budget:	**$13,000**
Reimbursements to Employees Through June 13, 2006	**$10,832**
Remaining Balance	**$2,168**

Appendix G-7

Executive Summary Report

Personal Wellness Profile
Executive Summary
Orange County

Scientific Basis for the Personal Wellness Profile

- American Cancer Institute
- American Cancer Society
- American College of Sports Medicine
- American Heart Association
- U.S. Department of Health and Human Services
- Health Outcomes Institute
- Johns Hopkins Medical Institutions
- National Academy of Sciences, NRC
- National Center of Health Statistics
- National Committee For Quality Assurance
- National Institutes of Health
- National Mental Health Association
- University of California at Berkeley
- University of Michigan
- U.S. Preventive Services Task Force
- U.S. Surgeon General's Report on Health Promotion and Disease Prevention
- U.S. Department of Agriculture's Dietary Guidelines for Americans
- World Health Organization

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Health Status (HSQ-12)	5
Health Age Summary	5
Recommended Actions	6
Intervention Strategies	8
Economic Impact of Major Risks	9

Provided by

The Orange County Employee Wellness Program
SLICE - Successful Lifestyle Initiatives
for County Employees
for a better slice of life!

4/18/2006

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Executive Summary Report

Orange County

Introduction

This report summarizes the primary health findings for those individuals who completed the Personal Wellness Profile (PWP) health assessment. Group health needs and risks are presented along with recommendations for initiating risk reduction and health enhancement programs. This information is very helpful in planning a comprehensive health enhancement program for the participant population.

Improved control of behavioral risk factors, such as:

- use of tobacco
- alcohol
- drugs
- lack of exercise
- poor nutrition

could prevent:

- 1/2 of all premature deaths
- 1/3 of all cases of accidental disability
- 1/2 of all causes of chronic disability

From a report of the U.S. Preventive Services Task Force

Health Practices

By living a healthful lifestyle, much can be done to prevent serious illness and premature death. Recently, the U.S. Task Force on Disease Prevention and Health Promotion delivered a report to the health care providers of the nation. They stated that "the most effective interventions available to clinicians for reducing incidence of disease and disability in the United States are those that address the personal health practices of patients."

Group Needs

The PWP Executive Summary Report highlights those personal health practices most closely associated with high risk for disease and premature death. The most likely causes of death and disability for the participant population are shown with the prevalence of each contributing risk factor.

Health Age and Quality of Life

The impact of lifestyle is dramatically shown in the Health Age Summary. Studies show that most people could add five to 10 years or more to their life expectancy by choosing to follow good health practices. The potential for increased life expectancy for your group is shown.

Participant quality of life is illustrated using Health Status scores. These are compared with national norms.

Risk Reduction

The last section makes recommendations for specific interventions to reduce identified health problems in your organization. Based on this information, specific goals and planning can be provided for reducing risks, enhancing health, and improving the productivity of your group.

Demographics

There were 361 individuals from this group who participated in the wellness assessment program. The group consisted of 118 men and 243 women. The average age of the group was 45. The health norms and comparisons used in this report are based on these demographics.

Health Hazards

This report shows the personal health practices and risks of your group by leading causes of death nationwide. Both the number and percent of people with each risk factor are shown.

Reducing Risk

Reducing the number of people with these health risks can significantly decrease health problems and costs, while improving the health and productivity of the individuals.

Cardiovascular
(697,754 deaths per year)

Contributing Risk Factors	#	%
Personal history of heart disease, stroke or diabetes	36	10
Family history of heart disease	98	27
High total cholesterol (240+ or 200+ if CHD or Diabetes)	74	20
High LDL cholesterol (160+ or 130+ if CHD or Diabetes)	27	7
Low HDL cholesterol (less than 40)	65	18
High blood pressure (140/90 and above)	117	32
Smoking	30	8
Diabetes/high blood sugar (100+ fast, 140+ non)	50	14
Low aerobic exercise score	159	44
Excess weight (BMI > 25, high waist girth or % fat) (1)	288	80
*Abnormal ECG	0	0
High overall coronary risk	123	34

Cancer
(558,847 deaths per year)

Contributing Risk Factors	#	%
Personal history of cancer	7	2
Tobacco use (all forms)	43	12
Drinking more than recommended (more than 1-2/day)	10	3
High-fat diet	71	20
Low-fiber diet	96	27
Fruits and vegetables (less than 5/day)	338	94
Excess weight (BMI > 25, high waist girth or % fat) (1)	288	80
Bowel disease	9	2
*Positive blood in stool	0	0
*Positive PSA	0	0

---

* Concise Plus Profile does not include Factors with an asterisk.
(1) If done, waist girth or % fat may override BMI.

Accidents
(102,303 deaths per year)

Contributing Risk Factors	#	%
Does not wear seat belt all the time	7	2
*No working smoke alarm in home	0	0
Drinks and drives occasionally	16	4
Does not use good lifting technique	63	17
*Does not wear a helmet when applicable	0	0

Lung Disease
(125,500 deaths per year)

Contributing Risk Factors	#	%
Smoking (cigarettes)	30	8
*Low lung function (FEV1 <80% of predicted)	0	0
No regular exercise	159	44
Unusual shortness of breath	7	2
Chronic bronchitis or emphysema (COPD)	2	1

Diabetes
(73,119 deaths per year)

Contributing Risk Factors	#	%
Personal history of Diabetes	27	7
High blood sugar (100+ fasting, 140+ non)	33	9
Poor weight score (score < 50 or high waist girth)	288	80

Cirrhosis, Liver
(27,045 deaths per year)

Contributing Risk Factors	#	%
Drinking more than recommended (more than 1-2/day)	10	3

Suicide
(30,646 deaths per year)

Contributing Risk Factors	#	%
"I have recently thought about ending my life"	0	0
"Feel down-hearted and blue"	26	7
"Have been a happy person" .. "little of the time"	17	5

* Concise Plus Profile does not include Factors with an asterisk.

Other Key Health Practices

Lifestyle Risks	#	%
Low nutritional status	260	72
Heavily stressed (often have trouble coping)	7	2
Numerous stress signals present (3 or more)	10	3
Very unhappy with life	4	1
Low in sleep (less than 7 hours per day))	137	38
Low energy level (feel tired most the time)	42	12
Have no good social support system	17	5
Regularly use drugs that affect mood or ability to relax or sleep	50	14
*Consumes caffeine heavily (6 or more servings per day)	0	0

Disease States

Disease States	#	%
*Allergies	0	0
*Arthritis	0	0
Asthma	31	9
*Blindness or trouble seeing	0	0
Bowel polyps or inflammatory bowel disease	9	2
*Cataracts	0	0
*Deafness or trouble hearing	0	0
*Glaucoma	0	0
*Kidney disease	0	0
*Macular degeneration (AMD)	0	0
Sciatica or chronic back problem	25	7
*Skin problems or dermatitis	0	0
*Ulcer or bleeding in stomach or bowels	0	0
Chronic bronchitis or emphysema (COPD)	2	1
Personal history of diabetes	27	7
Personal history of heart disease or stroke	36	10
Personal history of cancer	7	2

Medical Care Summary

Medical Care Issues	#	%
*Doctor visits in past 12 months	0	0
Sick and missed work 5 or more days last year	88	24
*Spent at least 1 day in hospital last year	0	0

* Concise Plus Profile does not include Factors with an asterisk.

Health Status and Quality of Life

This is an evaluation of your population's current health status, including:

- Health perception and health status change.
- Functional status, both physical and social, as well as limitations due to physical or emotional problems.
- Well-being including bodily pain, mental health, and energy level.

By monitoring health status change over time, general health outcomes from medical care and health interventions can be measured. This type of research can help determine what procedures, treatments, and health care delivery methods are most effective or ineffective in enhancing personal health.

Health Status and Quality of Life (HSQ-12)

Quality of Life Scale		Group Score	U.S. National Norms*	Low Scores (n)	Low Scores (%)
Physical Health Composite Score (PCS)	males	53.02	51.05	1	1.0
	females	52.33	49.07	22	10.1
Mental Health Composite Score (MCS)	males	50.60	50.73	9	8.7
	females	49.78	49.33	34	15.7

Note: Low scores are 40 or less. A high score is desirable

The participants' perceptions of their physical and mental health explains the variability of these scores. Compared to national norms, higher scores indicate better functioning and a higher than average quality of life. Lower scores indicate unsatisfactory mental outlook or poor perception of physical health.

Very low scores are associated with a number of health and health care consequences. These include limitations in physical activities, subsequent job loss, increased hospital stays, increase in doctor visits, probability of a chronic condition, likelihood of depression, and likelihood of five-year survival. These scores are compared with national norms.

* Ware, JE; Kosinski, M; Keller, SD. The Health Institute, New England Medical Center; *SF-12 An Even Shorter Health Survey*, Medical Outcomes Trust Bulletin, January 1996

Ware, JE; Kosinski, M; Keller, SD. *A 12-Item Short-Form Health Survey SF-12 Scale Construction and Preliminary Tests of Reliability and Validity*, Medical Care, 1996

Health Age

Good Health Practices

- Not smoking
- Eat a good breakfast daily
- Regular aerobic exercise
- Weight in desirable range
- None or light drinking
- Seven to eight hours of sleep daily
- Avoid frequent snacking

Health Age Summary

One's choice of health practices has a significant effect on health and longevity. In a prospective study of some 7,000 people for 15 years, people who followed a healthy lifestyle lived on average 11.5 years longer than those with poor health practices, e.g., smoking, living a sedentary lifestyle, poor eating habits, being overweight, etc.

The health practices of people in your organization were compared to this study population to determine the effect of their lifestyle on longevity.

Average Age	Average Health Age	Average Achievable Age	Potential Years of Added Life for Group
45.0	44.9	39.7	1,865.9

The average person in this group may add 5.2 years to his or her life expectancy by maintaining good health practices. For the entire group of 361 people, over 1,865.9 person years may be gained. The addition of these person years is invaluable. People will feel better and be more productive all the years of their lives.

Recommended Health Actions

Based on the prevalence of health risks identified in this group, the following intervention programs are recommended. They are listed in order of need. Additional programs may include Healthy Pregnancy, Living with Diabetes, and Senior Living.

Weight Management

1. Weight Management
(79% are above their recommended weight range)

Weight control is a commonly reported need. By losing or preventing excess weight, risk for heart problems, cancer risk, hypertension, diabetes, and other serious health problems can be prevented. Losing weight can also have a positive effect on self-image.

Nutrition

2. Better Nutrition
(72% show need for making nutritional changes)

Good nutrition is a positive step toward preventing heart disease, cancer, obesity, osteoporosis, and improving general health and resistance to disease.

Cancer

3. Cancer Risk Reduction
(71% have elevated cancer risk)

These individuals could make lifestyle changes to significantly reduce their cancer risk. The National Cancer Institute has stated that most premature deaths from cancer could be prevented by lifestyle changes and regular preventive exams.

Fitness

4. Improving Fitness
(62% show need for improving fitness levels)

Regular exercise is a positive lifestyle practice that helps prevent many serious health problems: heart disease, stroke, diabetes, obesity, hypertension, and osteoporosis. It also helps ease tension and generally builds energy, self-worth, and motivation for other healthy practices such as not smoking and better nutrition. A good fitness program can form the foundation for a good health enhancement program.

Coronary Risk

5. Coronary Risk Reduction
(6% have a moderate to high coronary risk)

These individuals are high risk due to existing disease, current symptoms, or multiple (two or more) risk factors. Emphasis on reducing overall coronary risk and a systematic program to build heart health are always important.

Cholesterol

6. Managing Cholesterol Levels

(47% had cholesterol not recommended level)

Lowering cholesterol levels can significantly reduce risks for heart disease. For every 1% cholesterol is lowered, the risk for heart disease drops by 2%. A program of nutritional education, dietary counseling, and medical referral is needed for these individuals.

Blood Pressure

7. Managing High Blood Pressure

(38% had elevated blood pressure values, 14/90 and above)

Reducing blood pressure is a proven effective way to reduce risk for cardiovascular disease and increase longevity. Much can be done to control high blood pressure through lifestyle changes and medications. Regular opportunities for blood pressure checks, education programs, and medical referral are needed to decrease this problem.

Back Care

8. Better Back Care

(17% do not know or practice correct lifting techniques)

Back injury is a major cause of injury and medical expense for most organizations. Education and training programs in lifting and back care are vital for this group.

Stress

9. Managing Stress

(16% are currently experiencing stress or have an MOS score < 40)

Excessive stress or poor coping ability can lead to diseases of the body and mind including ulcers, tension headaches, back problems, depression, and decreased job satisfaction and performance. Learning good stress management techniques can help people deal better with stress before it causes serious problems.

Smoking

10. Quit Smoking

(10% are smokers)

Smoking cessation significantly reduces health risks and health care expense. Smoking is the most preventable cause of premature death in the United States.

Alcohol

11. Alcohol Management

(3% report drinking more than recommended)

High levels of drinking lead to high accident rates, decreased job performance, and serious health problems including cirrhosis of the liver and increased cancer risk. Alcohol awareness education and referral help for those dependent upon alcohol can have a significant impact on the health of these individuals.

Your Next Step

To reduce costs and enhance health, the *next step* must be taken -- implementing risk-reduction actions. Providing a class or a self-study guide for reducing known risks is a vital step. This table identifies the number of people in your group who could benefit from one or more of the these risk-reduction interventions.

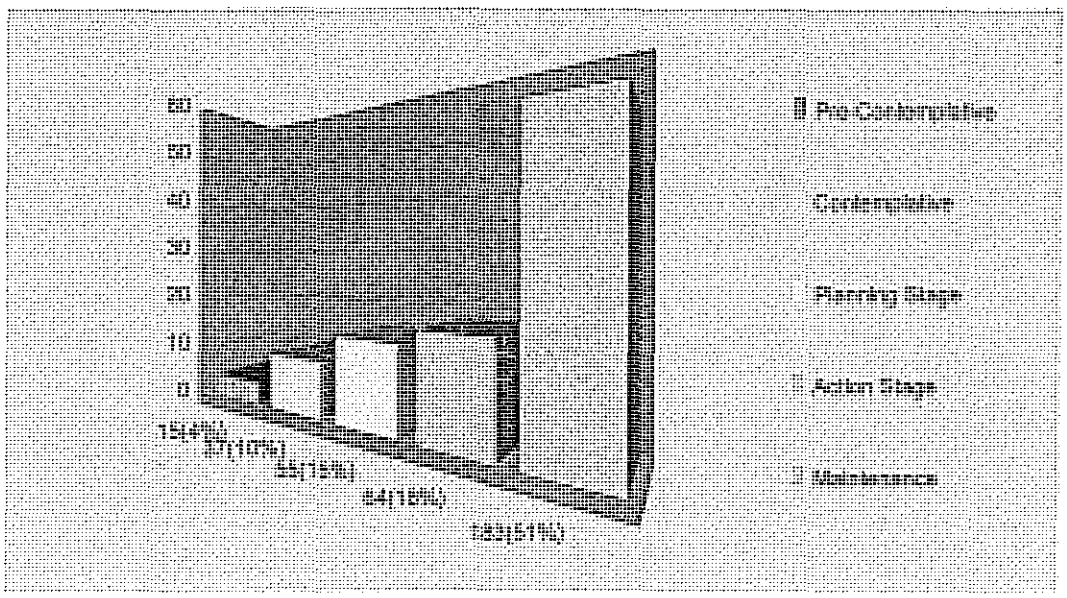
Health Action Opportunities

Self-Help Study Guide or Class	Number of People	Percent of Group
Alcohol Management	10	3
Better Nutrition	260	72
Healthy Pregnancy	1	0
Managing High Blood Pressure	117	32
Improving Fitness	225	62
Living With Diabetes	27	7
Managing Cholesterol Levels	170	47
Stress Management	55	15
Protecting Your Heart	184	51
Quit Smoking	35	10
Senior Living	60	17
Strengthen Your Back	63	17
Weight Management	286	79

Readiness to Change

When planning your intervention strategies, it is valuable to know what portion of your group is ready to make changes for a healthier lifestyle. This graph illustrates the distribution of responses to the "live an overall healthy lifestyle" question in the "Readiness to Change" section, and includes only those who answered this question. The percentages are taken from the total population in this group.

Estimated Readiness to Change Distribution



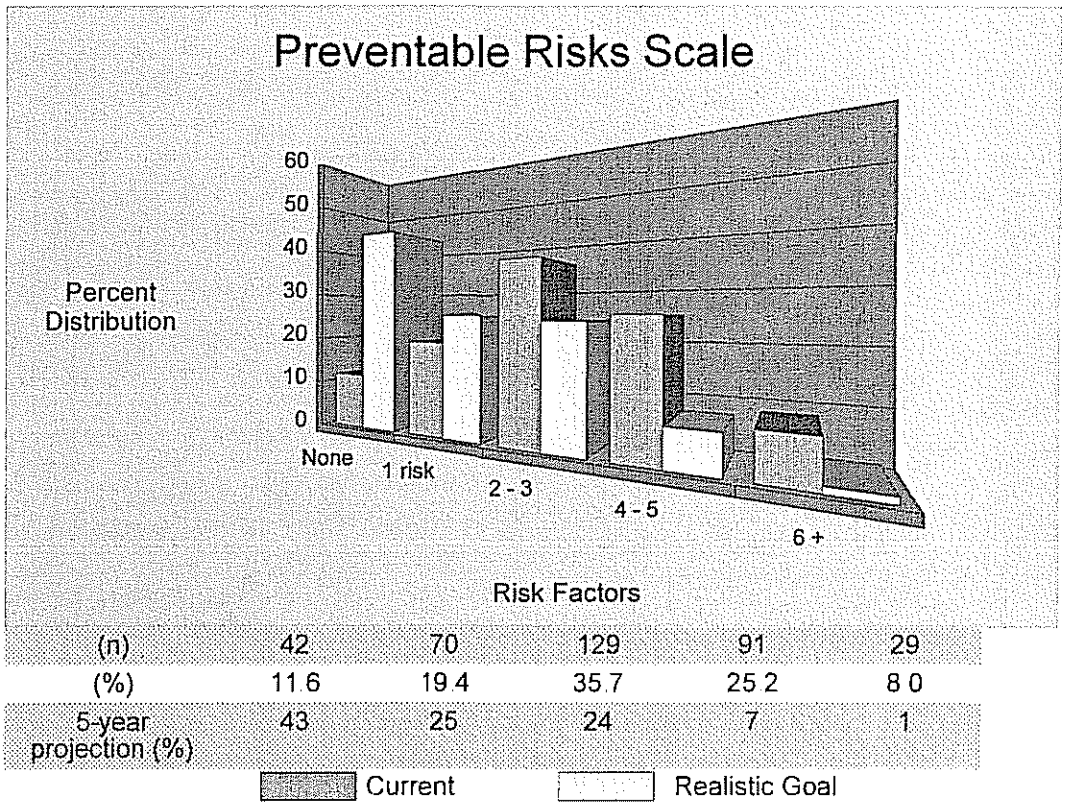
Participants in the precontemplative stage are not ready to make change but are ideal targets for health awareness strategies. Those in the contemplative stage need more information with encouragement and incentives. Those who are planning lifestyle improvements may need additional tools and methods for making those changes. Those in the action and maintenance stages continue to need encouragement with positive support and reinforcement.

Economic Impact of Major Health Risks

The national health care expenditure is currently 15% of the nation's gross national product, or nearly $6,000 per person per year. Due to high health care costs, many organizations are keenly interested in the financial savings that wellness programs can provide. Over two-thirds of all companies surveyed have initiated wellness and safety programs to help curb these fast-rising costs. Recent scientific research reveals significant cost savings can be achieved by reducing health risks. Other benefits include increased productivity and job satisfaction and decreased lost time from sickness.

Risk Factors Associated with Higher Medical Claims:

- 5+ sick days/year
- Monthly drug use
- 21+ alcohol drinks/week
- Smoker
- Sedentary
- Occasional seat belt use
- Low life satisfaction
- 3+ stress signs
- > 20% overweight
- Systolic BP >= 140
- Health age > 4 years over potential health age
- Cholesterol > 240
- Diastolic BP >= 90
- Not satisfied with job
- Has COPD
- Serious health problem
- Poor health perception



	None	1 risk	2 - 3	4 - 5	6 +
(n)	42	70	129	91	29
(%)	11.6	19.4	35.7	25.2	8.0
5-year projection (%)	43	25	24	7	1

Preventable Risks and Health Care Costs

A number of health risk factors have been shown to be associated with higher medical claims (see side bar). The presence of multiple risk factors provides a better prediction of future claims experience than any single factor. Based on the risk factors of participants in this group, the average medical claim per person is projected to be $3,151.99.* (A)

When your group is compared to a group with zero risk factors (average claim= $1,017.50), your average preventable cost per person is $2,134.49 per year. However, to achieve zero risk factors for all people is not a realistic goal. A more realistic method of estimating preventable costs is to compare your group with a company that has had an ongoing comprehensive wellness program in place for a number of years (average claim = $1,963.50). This comparison shows preventable costs per person for your group to be $1,188.49.

Therefore, by reducing preventable risks with an effective ongoing wellness program, your group could achieve a realistic total savings of $429,043.99 per year. (1,188.49 x 361 = 429,043.99)

* Average annual individual medical claims do not include spouse, dependent, or maternity claims

(A) Adapted from - Yen, L. et al., Associations between health risk appraisal scores and employee medical claims costs in a manufacturing company. American Journal of Health Promotion. 1991; 6(1):46-54. Claims have been present-value adjusted using average premium inflation rates

General Fund Annual Budget

Companson of Requests, Manager Recommended and Board Approved Budgets

	2001-02		2002-03		2003-04		2004-05		2005-06		2006-07	
	Funding	New Staff	Funding	New Staff	Funding	New Staff	Funding	New Staff	Funding	New Staff	Funding	New Staff
Requests	$124,397,538	24.966	$125,632,535	9.00	$131,931,506	29.70	$147,427,748	54.643	$158,989,278	0.85	$168,680,207	25.125
Manager Recommended	$117,736,561	13.213	$122,850,400	0.50	$130,366,634	27.7	$137,351,929	39.663	$152,788,013	0.85	$164,680,207	16.625
Manager Recommended Tax Rate	81.5 cents		85.0 cents		86.0 cents		89.0 cents		86.8 cents		91.3 cents	
Board Approved	$117,131,808	9.966	$119,187,150	0.50	$128,972,522	25.95	$136,408,768	33.413	$149,856,874	0.85		
Board Approved Tax Rate	80.5 cents		83.0 cents		84.5 cents		88.0 cents		84.3 cents			
One Cent on Tax Rate Generates	$889,411		$926,799		$974,804		$1,011,210		$1,187,580		$1,207,023	

Appendix H-1

2006 PRELIMINARY FUND BALANCE PROJECTION

	06 projected	05 Actual	04 Actual
Revenue 6/30	150,987,632	136,299,494	126,981,159
Expenditures 6/30	150,037,534	136,094,787	129,269,331
Revenues Over (Under) expense 6/30	950,098	204,707	(2,288,172)
Beginning Fund balance	21,160,730	20,956,023	23,244,195
Ending Fund Balance	22,110,828	21,160,730	20,956,023
cash at Year-end	19,656,547	18,706,449	17,969,077
Less Liabilities and Encumbrances	5,600,000	5,157,564	5,575,011
Appropriated			
Fund Balance Available	14,056,547	13,548,885	12,394,066
			12,394,066
percent of general fund expenditures	9.37%	9.96%	9.59%

Appendix H-2

BOCC Contingency Appropriations
Fiscal Years 1996-97 through 2005-06

Fiscal Year	Budgeted	Board Approved	Description
1996-97	$ 125,000	$ 15,954	Habitat for Humanity Impact Fee Reimbursement ($9,704); Drainage Basin Study ($6,250)
1997-98	$ 100,000	$ 34,630	Rabies Clininc($13,405); Dr Keith Lehman($75); Dr Darius Amjadi($150); Farm Family of the Year ($2,000); Community Housing($19,000)
1998-99	$ 250,000	$ 156,300	Shearon Harris($22,800); Establish ERCD($52,000); First Baptist Church/HUD($10,000); Fees associated with legal proceedings against Shearon Harris($19,500): BOCC Approved($52,000)
1999-00	$ 175,000	$ 171,200	La Fiesta($5,000); Illiteracy Contribution($2,500); Allowance for cost over-runs of professional studies of student generation rates and impact fee($30,400); Fees associated with legal proceedings against Shearon Harris ($128,300); Travel & Tourism($5,000)
2000-01	$ 175,000	$ 25,000	DSS General Assistance Programs($25,000)
2001-02	$ 100,000	$0	No appropriations made in fiscal year 2001-02
2002-03	$ 50,000	$ 47,380	Orange County Animal Shelter focus group consultation($8,000); Contribution to Friends of the Carrboro Branch Library Art Committee($750); Northern Human Services Center Capital Project for analysis work of alternative septic options($3,630); Appropriation to the Lands Legacy Capital Project ($35,000)
2003-04	$ 50,000	$ 50,000	Humane Society of the United States(HSUS) Animal Shelter Evaluation Study ($18,500); Recreation Opportunities Map ($3,900); Orange County's share of School Collaboration facilitation costs ($3,000); Orange Book Project ($10,000); Education Excellence Study ($14,600)
2004-05	$ 50,000	$ 18,000	Additional appropriation to Recreation and Parks Jazz Festival ($5,000); Orange County's share of OPC Director search ($3,000); Revenue Enhancement/Expenditure Reduction agreement with Robert Segal Firm ($10,000)
2005-06	$ 35,000	$ 27,971	As of June 1, 2006, Cost of conducting supplemental Orange County Schools district tax referendum ($15,000); Contribution to Ronald Aycock Scholarship Fund ($1,000); Additional financial assistance to the County's "Cool Jazz" festival ($5,000); Appropriation for hosting Eno Rver Confluence ($2,000); Appropriation to cover supplemental scope of services for the Transfer of Development Right(TDR) feasibility study ($4,971)
TOTAL	**$ 1,110,000**	**$ 546,435**	

Safety Net and Critical Needs Reserve
Fiscal Years 2002-03 through 2005-06

FY 2002-2003

		Comments
	$300,000	Approved FY 02-03 allocation
Budget	***$300,000***	
	($61,735)	Increase DSS appropriation for Emergency Assistance for families
	($5,000)	To offset loss of State funding for Orange Chatham Alternative Sentencing Program pre-trial services (6 months)
	($1,500)	County match to fund Volunteer Families for Children
	($98,389)	Cover some of the State budget cuts that DSS, Health, Aging, and Library experienced in FY 02-03
Remaining Balance	***$133,376***	

FY 2003-2004

		Comments
	$130,000	Approved FY 03-04 allocation
	$219,116	FY 02-03 Carry Forward
Budget	***$349,116***	
	($10,000)	Inter-Faith Council (IFC) for Project Homestart as part of a Challenge Grant
	($5,000)	To El Centro Latino for One Race Many Cultures
	($27,000)	Replace loss of Federal funds for Breastfeeding program funding for two months
	($890)	Hillcrest Youth Shelter, County match for JCPC
	($35,000)	Replace loss of Federal funds for Breastfeeding program funding through June 2004
	($33,014)	Aging Department's Friend-to-Friend program and Senior Employment program ($11,014), to Duke Community Hospice for a generator ($10,000), and to Orange-Chatham Alternative Sentencing ($12,000) for continuation of pre-trial release services
	($87,260)	To support Enhanced Child Service Coordination ($10,170), Community Health Awareness ($46,790), Healthy Carolinians ($890), and Intensive Home Visiting ($29,410) Grant Programs that lost funding or experienced reductions in funding during FY 03-04
Remaining Balance	***$150,952***	

FY 2004-2005

		Comments
	$100,000	Approved FY 04-05 allocation
	$150,952	FY 2003-04 Carry Forward
Budget	***$250,952***	
	($50,000)	Provide subsidies to families on the DSS Day Care waiting list
	($50,000)	Provide subsidies to families on the DSS Day Care waiting list
Remaining Balance	***$150,952***	

FY 2005-2006

		Comments
	$440,000	Approved FY 05-06 allocation
	$150,952	Carry Forward from FY 04-05
Budget	***$590,952***	
	($21,500)	Water sampling and analysis of 100 households in the Mill Creek Road area
	($50,000)	Provide subsidies to families on the department's day care waiting list
	($57,468)	OPC Mental Health to facilitate the divestiture and transfer of the Early Intervention and Family Services (EIFS) program and KidScope programs from the OPC/LME to Chapel Hill Training and Outreach Project, Inc.
	($102,865)	Emergency assistance to address DSS increased emergency needs of low-income families due to rising energy costs and increased numbers of eligible families
	($19,739)	To offset the State's reduction Orange-Chatham Alternative Sentencing Pre-Trial Release Program
	($5,269)	To Mental Health Association to fund the 30% match requirement in order to draw down State Juvenile Crime Prevention Council (JCPC) funds
	($41,012)	OPC Mental Health to facilitate the divestiture and transfer of Cross Disability Services from the OPC/LME to Cross Disability Services, Inc.
	($13,467)	OPC Mental Health to facilitate the divestiture and transfer of Severe and Persistent Mental Illness (SPMI) Assertive Community Treatment Team (ACTT) services to Lutheran Family Services.
Remaining Balance	***$279,632***	

Affordable Housing Trust Fund Reconciliation

Fy 2006-07

County Contribution to Affordable Housing Trust Fund

Beginning Budget	7/1/2000	$250,000
Addition to Budget	7/1/2001	$250,000
Addition to Budget	7/1/2002	$60,000
Addition to Budget	FY 2003-04	$78,000
Addition to Budget	FY 2004-05	$254,000
Addition to Budget (Per BOCC Approved Budget)	FY 2005-06	$270,360
Manager's Recommended Addition to Budget	FY 2006-07	$270,360
Total County Contribution to Affordable Housing Trust Fund		**$1,432,720**

Total Appropriations from County Contribution

Urgent Repair	FY 2001-02	($122,008)
	FY 2002-03	($94,433)
	FY 2003-04	($118,600)
	FY 2004-05	($187,485)
	FY 2005-06	($133,397)
	FY 2006-07	($111,789)
County contribution to Meadowmont construction project	FY 2001-02	($50,000)
Impact Fees	FY 2005-06	($83,248)
	FY 2006-07	($107,398)
County match for IDA grant	FY 2001-02	($40,000)
HOME Program Match	FY 2002-03	($45,455)
	FY 2003-04	($66,564)
	FY 2004-05	($66,515)
	FY 2005-06	($63,715)
	FY 2006-07	($59,900)
Transfer to General Fund to Cover County's Share of Empowerment Property Manager	FY 2006-07	($13,545)
Total Appropriations from County Contribution		**($1,350,507)**

Remaining Funds in Affordable Housing Trust Fund	**$82,213**

Appendix H-5

Legal Services

County Expenditures

Fiscal Years 2001-02 through 2006-07 [1]

	FY 2001-02	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07
Department of Social Services [2]	$61,656	$80,366	$99,000	$106,209	$117,039	$118,000	$135,000
Child Support Enforcement [3]	$25,634	$22,460	$41,810	$51,156	$47,917	$45,000	$51,600
Other County Departments	$174,311	$219,765	$230,378	$251,630	$249,737	$276,715	$286,715
Total Legal Services Expenditures	**$261,601**	**$322,591**	**$371,188**	**$408,995**	**$414,693**	**$439,715**	**$473,315**

[1] Fiscal Years 2001-02 through 2004-05 reflect actual expenditures; fiscal years 2005-06 through 2006-07 reflect budget

[2] DSS receives 50% reimbursement of all legal costs; therefore, the net county cost totals about 50% of the expenditures reflected here.

[3] Child Support Enforcement receives reimbursements equal to 66% of the department's expenditures; therefore, the net county cost totals about 34% of the expenditures reflected here.

Orange County Lease Schedule
Effective 6-30-06

Name of Property	Location	Square Footage	Rent Per S.F. as of 6-30-06	Gross Revenue County receives from this lease	Amt. County pays for this lease
Properties Leased by Orange County					
Sawyer Building	110 N. Churton, HSB	3310	$14.29		$47,300
Less estimated off-set by State/Fed for rents paid for Child Support Enforcement space					$31,218
Net cost to County for Sawyer Bldg lease					**$16,082**
Moody Building --Base Rent	Laurel Ave/Carrboro	4800			$46,691
2005 Taxes					$9,290
Total paid			$11.66		$55,981
Offset Revenue from State for Intensive Probation Unit located at this facility				$18,825	
Net cost to the County for Moody Bldg.			$7.74		**$37,156**
Carr Mill Mall (includes Taxes, insurance, cleaning services, utilities, etc.)		5580	$19.51		**$108,883**
Carrboro Plaza--Driver License Office	Carrboro Plaza				**$16,632**
County's contribution to NC DMV, who has taken over the lease.					
Galleria Includes taxes, insurance and common area maintenance costs	Elliott Rd. CH	11240	$17.43		**$195,965**
Central Orange Senior Center	Meadowlands	6000	$13.68		**$82,098**
(includes approx. 2000 s.f. for Adult Day Health Care facility)					

Appendix H - 7

Orange County Lease Schedule
Effective 6-30-06

Name of Property	Location	Square Footage	Rent Per S.F. as of 6-30-06	Gross Revenue County receives from this lease	Amt. County pays for this lease
Parks Operations Base	Cates Property	4000	$8.75		**$35,010**
Total Annual Rent Paid by County					**$523,044**
Note: As a benchmark~$10,000 would support approximately $100,000 in debt service payment should the Board consider additional construction to replace buildings currently rented.					
***Revenues** received on properties owned by the County*					
Dickson House-- leased to the Alliance for Historic Hillsborough	King St. HSB	562	$4.91	**$2,760**	
Builder's First Source	Valley Forge Rd./Hsb			$105,000	
Plus taxes, which are paid to the County annually and distributed appropriately; 2005 amount				$24,899	
Gross proceeds from Builder's Supply for 2005				**$129,899**	
Terra Dotta, Inc.	501 W. Franklin St. CH			**$8,700**	
Total Revenue, including taxes paid by Tenants				**$141,359**	

Appendix H - 7

ORANGE COUNTY
HILLSBOROUGH
NORTH CAROLINA

Budget Office *Established 1752*

MEMORANDUM

TO: Orange County Board of Commissioners

FROM: Nancy Coston, Director of Social Services

DATE: June 1, 2006

RE: County Employees Receiving Child Care Subsidies

According to our records, five County employees have received child-care subsidies during the current fiscal year. The cost to serve these employees totals $2,565 per month.

Feel free to contact me if you have further questions.

Solid Waste 3R Fee

What recycling services do citizens currently receive from the 3R fee?

- Basic Fee - $27 (Paid by all "front doors" in Orange County and it covers):
  - Household Hazard Waste
  - Electronics Recycling
  - Oil/Oil Filter/Antifreeze/Battery Collection
  - Drop Off Recycling
  - Education and Outreach
  - Food Waste
  - Restaurant and Bar Glass Collection
- Urban Fee - $39 (Paid by every single household in the incorporated 3 towns)
  - Weekly urban curbside collection
- Rural Fee - $16 (Paid by 60% unincorporated households)
  - Every other week curbside collection
- Multifamily - $14 (Paid by each apartment per year)
  - Over 90% weekly service through roll carts located at apartment sites

Current and Proposed Fees:

Fee Type	Current Rate	Proposed Rate*
Basic	$27.00	$34.00
Multi-Family	$14.00	$16.00
Rural	$16.00	$22.00
Urban	$39.00	$41.00

**The Waste Reduction, Reuse, and Recycling (WRRR) proposed fee would include the following: Basic Fee ($34.00), Multi-Family ($16.00 added to Basic Fee, for a total of $50.00), Rural Curbside ($22.00 added to Basic Fee, for a total of $56.000), and Urban Curbside ($41.00 added to Basic Fee, for a total of $75.00).*

How much money has been collected from the 3R fee since its implementation?

- FY 2004-05 $2,482,830
- FY 2005-06* $2,522,462

**collected through May 31, 2006*

Donna Dean

From: Rod Visser
Sent: Thursday, June 01, 2006 3:26 PM
To: Donna Dean
Subject: 3R Fee

Donna:

In response to the BOCC inquiry about what services citizens get for the 3R fee, I turned to the information included in the August 2004 Frequently Asked Questions (FAQ) document that staff prepared as part of the educational outreach effort (much of that information is still posted on the County's Website). Question #2 on the FAQ list, reproduced below, addresses the BOCC inquiry. I've also cut and pasted below a preamble from the FAQ document that provides some more context for the 3R fee's creation and purposes.

Rod

2. What services does the fee pay for?

- urban curbside weekly collection for 16,500 homes,
- rural curbside bi-weekly collection for 11,000 homes (over 50% of homes in the unincorporated area of the county),
- multi-family recycling collection over 125 apartment complexes (over 90% of those in the County),
- household hazardous waste program,
- electronics recycling,
- 12 drop off recycling sites, collection and site maintenance (one is now closed and a new one is scheduled to open in the fall),
- glass and food waste collection from bars and restaurants,
- automotive waste recycling - motor oil, oil filters, antifreeze,

  batteries,
- full-time education and outreach,
- processing, transporting and marketing materials,
- indirect administrative costs.

Costs of solid waste collection and disposal are not covered by this fee.

Appendix H-9

The Cost of Recycling in Orange County

Managing solid waste in our county includes collecting, disposing, recycling, reducing and composting. The Orange County Solid Waste Management Department is responsible for all those tasks except solid waste (garbage) collection, which is done by either the local governments or private haulers. Historically, Orange County Solid Waste Management has used landfill tipping fees to cover more than 90% of all costs of landfill, recycling, hazardous waste management, and its other services. The remaining revenue has come from a combination of sale of recyclables and mulch, interest on reserve funds, and state reimbursements for managing tires and white goods (large appliances including, washers, dryers, refrigerators, etc). Recycling revenues from the marketing of collected items have never covered recycling program costs.

The Solid Waste Management enterprise fund has never had any debt and been completely self-sufficient over its thirty-two year life. Due to successful recycling programs, waste landfilled in Orange County has been reduced. There has also been steady implementation of new programs and services to further reduce waste. Additionally, the Department has undertaken major efforts in construction and demolition (C&D) waste recycling, is building a new C&D landfill and operating a solid waste landfill with an improved levels of environmental monitoring and compliance.

These efforts, along with other landfill space-saving measures, have increased the life of our current landfill by twelve years from the originally projected closure date of 1997 to 2009. Orange County has been able to maintain its fiscal self-sufficiency in solid waste, achieve North Carolina's highest waste reduction rate, offer citizens an extremely broad range of recycling opportunities, and sustain a high level of environmental stewardship due to these efforts

The County's solid waste enterprise fund has come to a point where it cannot continue as a self-funding entity and needs sources of revenue other than landfill fees to cover costs of waste reduction, reuse, and recycling. The Board of County Commissioners has adopted a series of solid waste fees to finance the recycling goals of Orange County. Those fees will be listed on the 2004 tax bill to be collected beginning in August of this year.

Historical Tax Rate

(Per $100 Assessed Valuation)

Ad Valorem

County Tax Rate		*Change (in cents per $100 assessed valuation*
1989-90	74.00	
1990-91	76.50	2.50
1991-92	80.50	4.00
1992-93	84.25	3.75
1993-94	83.60	(0.65)
1994-95	88.50	4.90
1995-96	94.75	6.25
1996-97	99.75	5.00
1997-98	87.30	(12.45)
1998-99	90.20	2.90
1999-00	91.90	1.70
2000-01	92.90	1.00
2001-02	80.50	(12.40)
2002-03	83.00	2.50
2003-04	84.50	1.50
2004-05	88.00	3.50
2005-06	84.30	(3.70)
2006-07	91.30	7.00

Historical Tax Rate *(Per $100 Assessed Valuation)*

Chapel Hill-Carrboro District Tax

CHCCS Special District		*Change (in cents per $100 assessed valuation*
1989-90	17.75	
1990-91	17.75	0.00
1991-92	17.35	(0.40)
1992-93	17.35	0.00
1993-94	15.75	(1.60)
1994-95	15.40	(0.35)
1995-96	15.40	0.00
1996-97	19.00	3.60
1997-98	17.90	(1.10)
1998-99	19.20	1.30
1999-00	22.00	2.80
2000-01	22.00	0.00
2001-02	20.20	(1.80)
2002-03	19.20	(1.00)
2003-04	20.00	0.80
2004-05	20.00	0.00
2005-06	18.34	(1.66)
2006-07	18.34	0.00

Historical Tax Rates *(per $100 Assessed Valuation)*

Fire Districts

District	FY 2002-03			FY 2003-04			FY 2004-05			FY 2005-06 [1]				FY 2006-07	
	Requested	Recomm	Approved	Requested	Recomm	Approved	Requested	Recomm	Approved	Effective Tax Rate	Requested	Recomm	Approved	Requested	Recomm
Cedar Grove	7.30	7.30	7.30	7.30	7.30	7.30	7.30	7.30	7.30	6.30	7.30	7.30	7.30	7.30	7.30
Chapel Hill	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	1.90	1.90	1.90	1.90	1.90	7.90
Damascus	2.60	2.60	2.60	3.00	3.00	3.00	3.00	3.00	3.00	2.60	2.60	2.60	2.60	4.00	4.00
Efland	2.85	2.85	2.85	3.75	3.75	3.75	4.65	4.65	4.65	3.475	3.475	3.475	3.475	4.225	4.225
Eno	4.40	4.40	4.40	6.40	6.40	6.40	6.40	6.40	6.40	5.70	5.70	5.70	5.70	5.70	5.70
Little River	4.50	4.50	4.50	4.50	4.50	4.50	5.20	5.20	5.20	4.60	4.60	4.60	4.60	4.60	4.60
New Hope	5.00	5.00	5.00	6.50	6.50	6.50	6.50	6.50	6.50	5.65	6.25	6.25	6.25	7.45	6.75
Orange Grove	3.90	3.90	3.90	3.90	3.90	3.90	3.90	3.90	3.90	3.40	3.40	3.40	3.40	3.90	3.90
Orange Rural	4.60	4.60	4.60	5.10	5.10	5.10	5.10	5.10	5.10	4.60	5.60	5.60	5.60	5.60	5.60
South Orange	8.50	8.50	8.50	9.20	9.20	9.20	9.20	9.20	9.20	8.30	9.20	9.20	9.20	9.20	9.20
Southern Triangle	2.60	2.60	2.60	3.00	3.00	3.00	3.00	3.00	3.00	2.60	2.60	2.60	2.60	4.00	4.00
White Cross	4.80	4.80	4.80	4.80	4.80	4.80	4.80	4.80	4.80	4.20	4.20	4.20	4.20	4.20	4.20

[1] Denotes Revaluation Year; Revaluation is intended to be "revenue neutral", meaning that it has no impact on the amount of revenue received by the district. In other words, the current tax rate is adjusted downward to offset the increase in property valuation for each district. This adjustment for revaluation determines each district's "effective tax rate".

Fire Districts' Budget Requests FY 2006-07

District	2005-06 Tax Rate	Requested Tax Rate Increase FY 2006-07	Requested Tax Rate 2006-07	Manager Recommended Tax Rate FY 2006-07	1 Cent Equals	1/10 Cent Equals
Cedar Grove	7.30	0.00	7.30	7.30	$21,383	$2,138
Chapel Hill	1.90	0.00	1.90	1.90	$257	$26
Damascus	**2.60**	**1.40**	**4.00**	**4.00**	$7,410	$741
Efland	**3.475**	**0.750**	**4.225**	**4.225**	$53,008	$5,301
Eno	5.70	0.00	5.70	5.70	$55,543	$5,554
Little River	4.60	0.00	4.60	4.60	$32,652	$3,265
New Hope	**6.25**	**1.20**	**7.45**	**6.75**	$45,775	$4,578
Orange Grove	**3.40**	**0.50**	**3.90**	**3.90**	$56,119	$5,612
Orange Rural	5.60	0.00	5.60	5.60	$91,906	$9,191
South Orange	9.20	0.00	9.20	9.20	$42,414	$4,241
Southern Triangle	**2.60**	**1.40**	**4.00**	**4.00**	$26,228	$2,623
White Cross	4.20	0.00	4.20	4.20	$27,698	$2,770
				Total	**$460,393**	**$46,039**

Tax Increases Requested:

Damascus - increase is needed to cover the cost of purchasing new radios to interface with the County's new 800 MHz radio system, to cover the cost of 6 additional staff added to station #4, and the department completed the requirements for the rated district to be extended to 6 miles in both Orange and Chatham counties, and are scheduled for a new rating inspection in August 2006 and hope to lower the insurance rates; this is the first year of a requested three year plan to match the Chatham County fire tax rate of 6 cents.

Efland - to cover the additional costs associated with purchasing new 800 MHz radios to interface with the County's new 800 MHz radio system, the additional equipment and volunteer training costs as a result of offering First Responder services to its citizens, as well as trying to maintain a reserve account for new truck purchases and the future construction of a sub-station.

New Hope - to help pay for much needed maintenance and repairs at Station #2, to help cover some of the increases in their operating costs related to rising fuel/energy costs, increased insurance premiums, and due to increased call volume because of the new countywide mutual aid agreement that sends 3 departments on structural calls. This district finds itself in a unique position due to recent annexations, which has decreased the size of the district, but due to its proximity in the County has actually seen their call volume increase due to the new countywide mutual aid agreement.

Orange Grove - increase is needed to help offset the costs of purchasing new 800 MHz radios to interface with the County's new system, and to cover some of the rising costs associated with operating their vehicles and rising heating costs to heat their station.

Southern Triangle - increase is needed to cover the cost of purchasing new radios to interface with the County's new 800 MHz radio system, to cover the cost of 6 additional staff added to station #4, and the department completed the requirements for the rated district to be extended to 6 miles in both Orange and Chatham counties, and are scheduled for a new rating inspection in August 2006 and hope to lower the insurance rates; this is the first year of a requested three year plan to match the Chatham County fire tax rate of 6 cents

ORANGE COUNTY PLANNING & INSPECTIONS DEPARTMENT

Craig N. Benedict, AICP, Director

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P O Box 8181
Hillsborough, N.C. 27278

MEMORANDUM

TO:	Board of County Commissioners
THRU:	John M. Link, County Manager
FROM:	Craig N. Benedict, AICP, Planning Director
DATE:	June 1, 2006
SUBJECT:	Annual Report of Subdivision Activity
COPIES:	Donna Dean Coffey, Budget Director Paul Laughton, Budget Department Greg Wilder, Manager's Office

---

Planning Staff has been working on this collection of data for a few years and has tried to standardize the information into a reportable and consistent format.

This is our draft report. I believe in the near future I can elaborate on some of the unique aspects of subdivision activity and trends. We are collecting other data such as flexible vs. conventional subdivisions and the amount of open space preserved.

If you have any questions, please call my office.

Orange County Planning & Inspections
Fiscal Year 2005-2006

ANNUAL REPORT OF SUBDIVISION ACTIVITY

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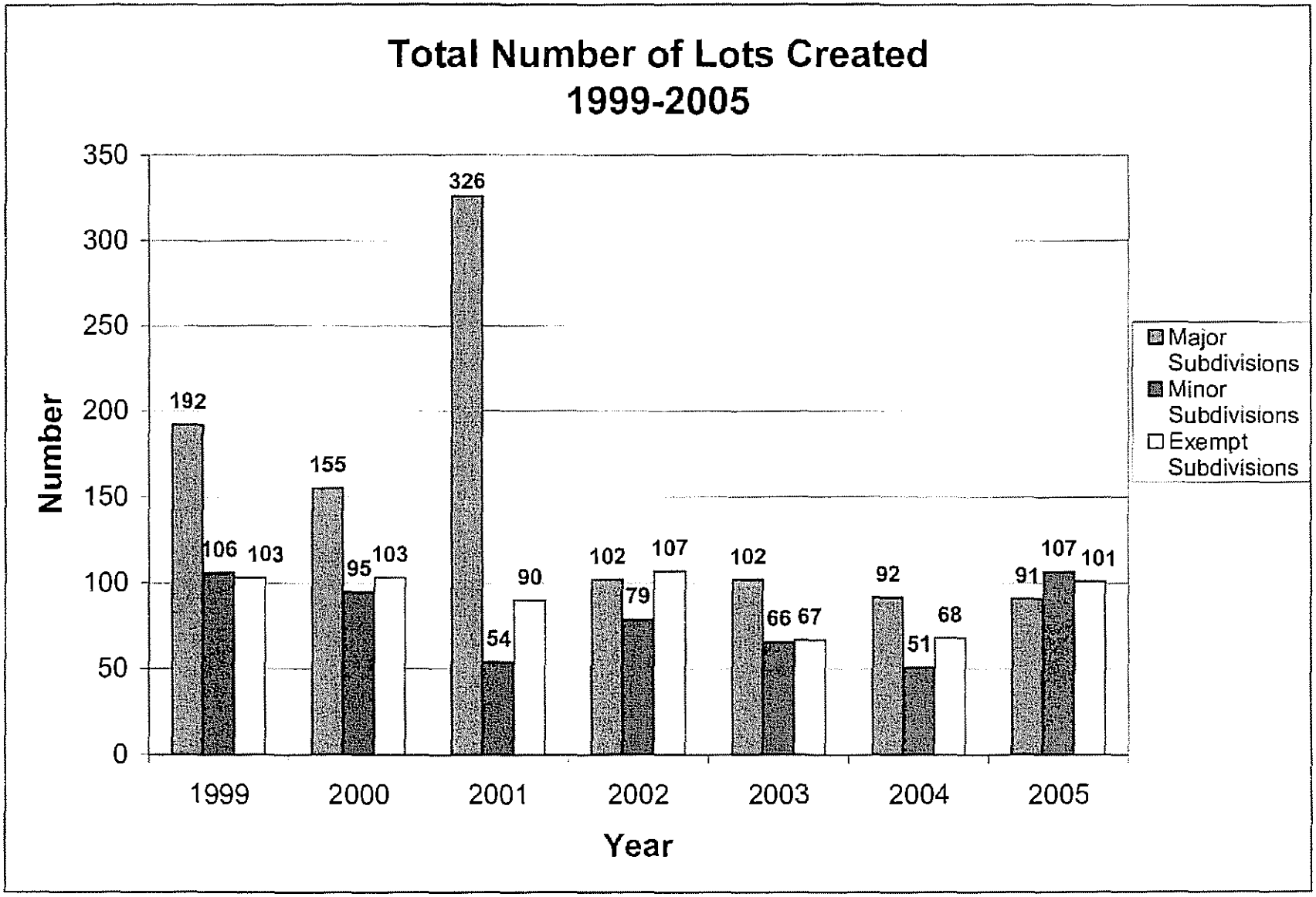
Major Subdivisions 5

Exempt Subdivisions 6

Subdivision Activity for FY 2005-Present (Estimated) 7

Subdivision Activity for FY 2004-2005 8

Subdivision Activity for FY 2003-2004 9


Total Number of Lots Created
1999-2005
Number
350
300
250
200
150
100
50
0
192
106
103
155
95
103
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54
90
102
79
107
102
66
67
92
51
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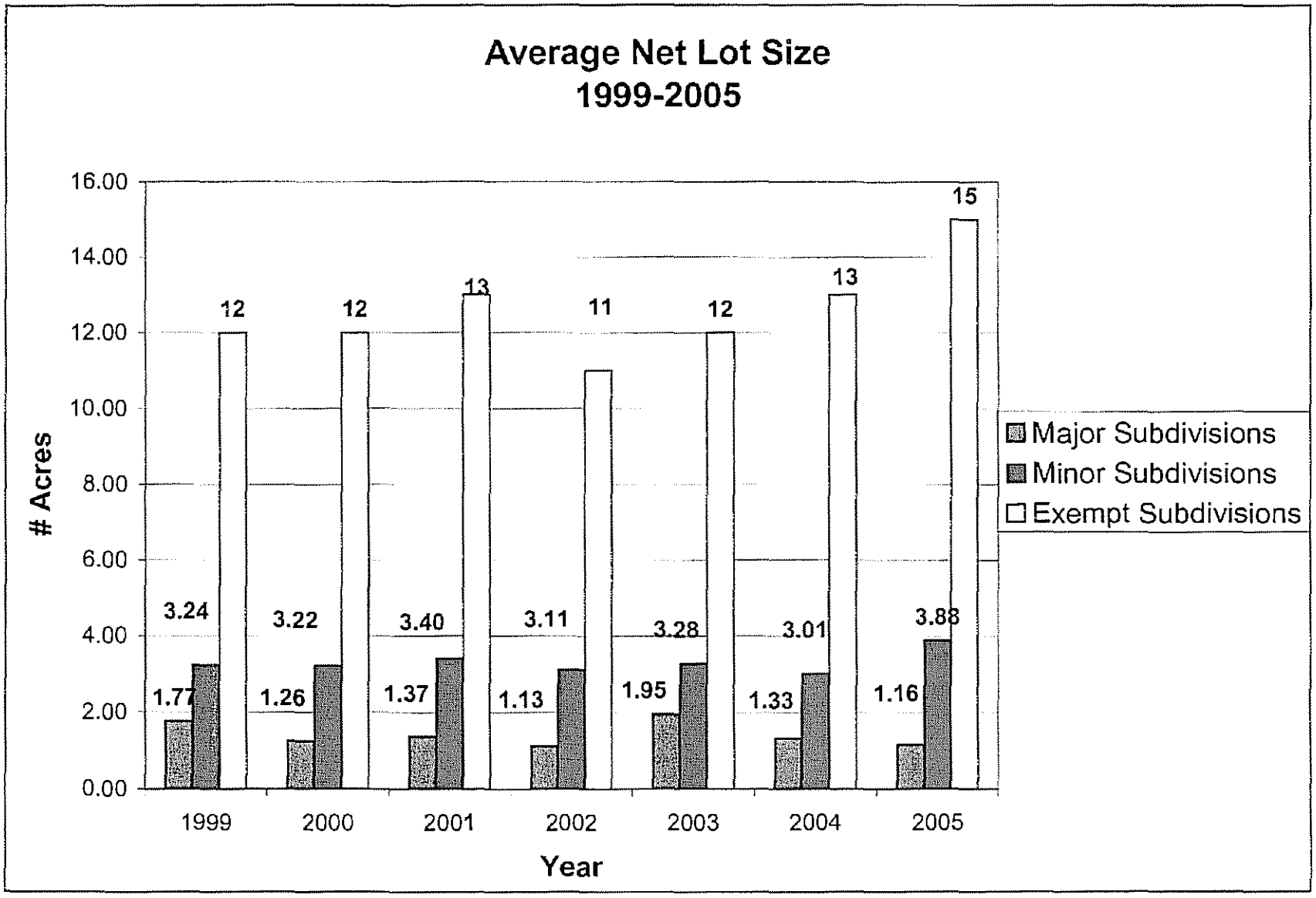
1999
2000
2001
2002
2003
2004
2005
Year
Major Subdivisions
Minor Subdivisions
Exempt Subdivisions


Average Net Lot Size
1999-2005
16.00
14.00
12.00
10.00
8.00
6.00
4.00
2.00
0.00
Acres
12
12
13
11
12
13
15
3.24
3.22
3.40
3.11
3.28
3.01
3.88
1.77
1.26
1.37
1.13
1.95
1.33
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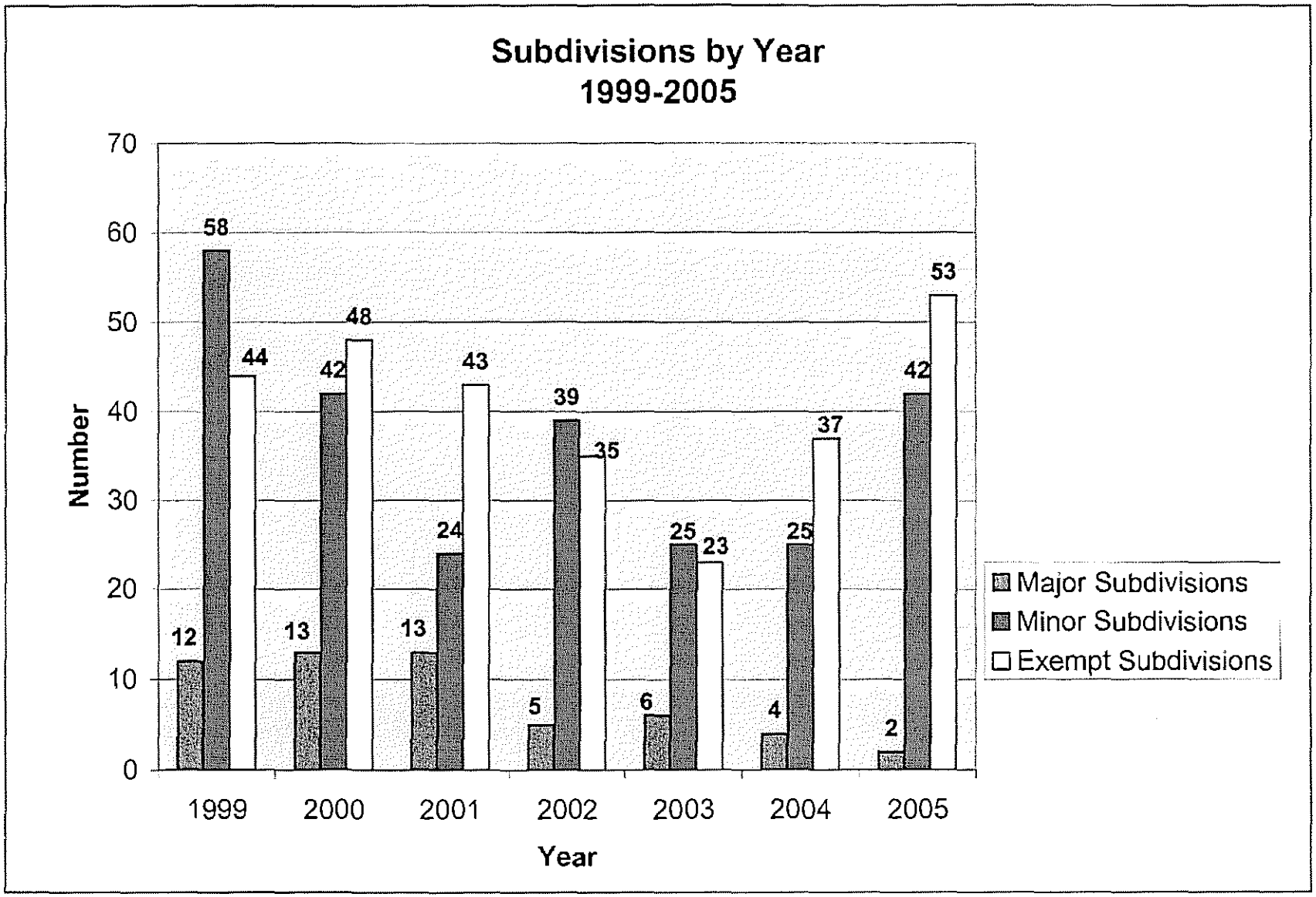
1999
2000
2001
2002
2003
2004
2005
Year
Major Subdivisions
Minor Subdivisions
Exempt Subdivisions


Subdivisions by Year
1999-2005
Number
70
60
50
40
30
20
10
0
58
44
12
42
48
13
43
24
13
39
35
5
25
23
6
25
37
4
42
53
2
1999
2000
2001
2002
2003
2004
2005
Year
Major Subdivisions
Minor Subdivisions
Exempt Subdivisions

ORANGE COUNTY PLANNING & INSPECTIONS
FISCAL YEAR 2005-06
ANNUAL REPORT OF SUBDIVISION ACTIVITY

MINOR SUBDIVISIONS

Less than 5 lots including the residual acreage lot. Residual lot may be part of a larger original tract 'leftover' from the subdivision.

Number of Subdivisions Per Year

Since 1999
Subdivision Range 24 to 58
Subdivision Average 36

2005-06 fiscal year
Approximately 36

Total Lots Created Per Year

Since 1999
Subdivision Range 51 to 107
Subdivision Average of 80

2005-06 fiscal year
Approximately 86
(This is approximately 38% of the lots created in the county.)

Average Lot Size

Since 1999 the average lot size has ranged from 3.01 acres per lot to 5.4 acres per lot with an average of 3.57 acres per lot. This average number does not include the typically larger residual tract but it may reflect 'in-lot' open space since minor subdivisions rarely have 'common area' open space. Average lot size likely reflect the interests of the property owner to market lots while balancing the adequacy of the lot that meets zoning and subdivision requirements, as well as, areas for a private well and land holding capacity for a septic system and repair.

In the 2005-06 fiscal year the number is approximately 5.4.

Average New Lots Per Subdivision

Since 1999 the number of new lots created in a minor subdivision has ranged from 1.8 to 2.6 with an average of 2.2.

In the 2005-06 fiscal year the number is approximately 2.5.

ORANGE COUNTY PLANNING & INSPECTIONS
FISCAL YEAR 2005-06
ANNUAL REPORT OF SUBDIVISION ACTIVITY

MAJOR SUBDIVISIONS

Subdivision of land 5 lots and over (see note at bottom)

Number of Subdivisions Per Year

Since 1999 (Approved by the BOCC)
Subdivision Range 0 to 13
Subdivision Average 8

2005-06 fiscal year
Approximately 1

Total Lots Created Per Year

Since 1999 (i.e. platted/recorded after staff review of previous BOCC year approvals)
Subdivision Range 91 to 326
Subdivision Average of 151

2005-06 fiscal year
Approximately 55
(This is approximately 26% of the lots created in the county.)

Average Lot Size

Since 1999 the average gross lot size in rural areas has ranged from 1.96 acres per lot to 3.21 acres per lot with an average of 2.53 acres per lot. This average gross acreage number does not include the typically larger residual tract but it may reflect 'in-lot' open space (conventional subdivision design) and 'common area' open space (flexible). Average lot size likely reflect the interests of the property owner to market lots while balancing the adequacy of the lot that meets zoning and subdivision requirements, as well as, areas for a private well and land holding capacity for a septic system and repair.

In the 2005-06 fiscal year the number is approximately 1.96.

Average New Lots Per Subdivision

Since 1999 the number of new lots created in a major subdivision has ranged from 12 to 25 with an average of 16.

In the 2005-06 fiscal year the number is approximately 25.

Note: Major subdivisions have three different review processes depending on their urban or rural designation
Major subdivision 5-20 lots – Typical review by staff, Planning Board and BOCC
Major Subdivision of 21-40 Lots, Class A Special Use, Rural Designated
Major Subdivision of 21-79 Lots, Class A Special Use, Urban Designated
Major Subdivision of 41+ Lots, Planned Development Special Use, Rural Designated
Major Subdivision of 80+ Lots, Planned Development Special Use, Urban Designated

EXEMPT SUBDIVISIONS

Subdivision of land into 10-acre lots and above (State Law).

Number of Subdivisions Per Year

Since 1999
Subdivision Range 23 to 53
Subdivision Average 40

2005-06 fiscal year
Approximately 53

Total Lots Created Per Year

Since 1999
Subdivision Range 67 to 107
Subdivision Average of 91

2005-06 fiscal year
Approximately 101
(This is approximately 36% of the lots created in the county.)

Average Lot Size

Since 1999 the average gross lot size has ranged from 11 acres per lot to 15 acres per lot with an average of 12.6 acres per lot. This average gross acreage number does not include the typically larger residual tract. 'In-lot' open space (conventional subdivision design) and 'common area' open space (flexible) cannot be regulated as part of an exempt subdivision unless the owner wishes to include covenants. Average lot size likely reflect the interests of the property owner to market lots while balancing the adequacy of the lot that meets zoning and subdivision requirements, as well as, areas for a private well and land holding capacity for a septic system and repair.

In the 2005-06 fiscal year the number is approximately 15.

Average New Lots Per Subdivision

Since 1999 the number of new lots created in a major subdivision has ranged from 2 to 3 with an average of 2.3.

In the 2005-06 fiscal year the number is approximately 2.

Subdivision Activity for FY 2005-Present (Estimated)

Exempt Subdivisions (10+ acres, combination, recombination, easements, etc)

Total Number of Plats Approved	89 (98 estimated)	
Total 10+ acres Plats Approved	28 (30 estimated)	
Total 10+ Acres Lots Approved	78 (86 estimated)	**36.3 %**

Major Subdivisions

Concept Plans Approved (PB)	3	
Total Number Lots Approved	54	
Preliminary Plans Approved (BOCC)	0 (1 estimated)	
Number Lots Approved	0 (18 estimated)	
Final Plats Approved (STAFF)	2 (3 estimated) [1987, 2001, 2004]	
Total Number Lots Platted	55 (75 estimated)	**25.6 %**

Minor Subdivisions

Concept Plans Approved (DRC)	25 (27 estimated)	
Final Plats Approved (STAFF)	34 (36 estimated)	
Number of Lots Approved	82 (86 estimated)	**38.1 %**

Total Lots Approved for Recordation 215 (235 Estimated)

Under final plat approval [ ] means year of BOCC approval of Preliminary Plan.

Subdivision Activity for FY 2004-2005

Exempt Subdivisions (10+ acres, combination, recombination, easements, etc)

Total Plats Approved	194	
Total 10+ acres Plats Approved	61	
Total 10+ Acres Lots Approved	96	**38.2 %**

Major Subdivisions

Concept Plans Approved (PB)	0	
Total Number of Lots Approved	0	
Preliminary Plans Approved (BOCC)	1	
Total Number Lot Approved	26	
Final Plats Approved (STAFF)	3 [1987, 2001, 2003]	
Total Number Lots Platted	108	**43.0 %**

Minor Subdivisions

Concept Plans Approved (DRC)	16	
Final Plats Approved (STAFF)	21	
Number of Lots Approved	47	**18.7 %**

Total Lots Approved for Recordation 251

Under final plat approval [ ] means year of BOCC approval of Preliminary Plan.

Subdivision Activity for FY 2003-2004

Exempt Subdivisions (10+ acres, combination, recombination, easements, etc)

Total Plats Approved	107	
Total 10+ acres Plats Approved	25	
Total 10+ Acres Lots Approved	34	**17.0 %**

Major Subdivisions

Concept Plans Approved (PB)	0	
Total number of Lots Approved (PB)	0	
Preliminary Plans Approved (BOCC)	1	
Total Number Lots Approved (BOCC)	42	
Final Plats Reviewed/Approved (STAFF)	6	[2001, 2001, 2001, 2002, 2002, 2002, 2003]
Total Number Lots Platted	114	**55.6 %**

Minor Subdivisions

Concept Plans Approved (DRC)	11	
Final Plats Approved (STAFF)	24	
Number of Lots Approved	56	**27.4 %**

Total Lots Approved for Recordation 204

Under final plat approval [ ] means year of BOCC approval of Preliminary Plan.

ORANGE COUNTY CUSTODIAL SERVICES REPORT

CUSTODIAL SERVICES SUMMARY REPORT

Executive Summary

Orange County Public Works currently provides daily custodial service for approximately 328,000 gross square feet of space at 25 County owned and leased buildings, using sixteen permanent custodians, supplemented by overtime hours, temporary staff and some contracted services for specific tasks (i.e., window washing, some carpet cleaning). A custodial supervisor provides supervision and coordination of custodial service resources.

Since the addition of the last permanent custodial position in 1999-2000, approximately 39,000 gross square feet of space have been added.

Fiscal year 2006-2007 will see the addition of approximately 66,000 gross square feet of new space as the Meadowlands Annex, Central Orange Senior Center and Southern Orange Senior Centers are brought on line. This total includes Animal Services request that custodial services be provided for approximately 1,650 square feet of existing space (reception, offices, restrooms, etc.) at the Animal Shelter.

Public Works recommends that existing services at buildings currently served continue to be provided using the current mix of permanent staffing, overtime and temporary staff pending completion of stakeholder meetings during the first half of FY 2006-2007 to identify required service levels for individual County departments and buildings. These results would be brought back during the 2007-2008 FY budget process.

Public Works recommends that custodial services for spaces to be added in 2006-2007 be provided under contract by Orange Enterprises.

Introduction

During budget deliberations in May/June 2004, The Board of County Commissioners (BOCC) considered a request from the Public Works Department for additional custodial staff resources. At that time, the Board requested that additional background information be brought back to the Board regarding strategic planning practices related to the delivery of custodial services at County buildings, and the decision-making process for the addition of new or expanded cleanable space. This request coincided with Departmental plans to update and improve the Facility Inventory report (original report developed in1998), and perform a detailed analysis of custodial services, using industry standards for both service levels (degree of cleanliness) and calculation of resource needs for provision of the identified service levels.

The request for new resources during the FY 2004-2005 budget process was precipitated by several space additions since the addition of the most recent custodial position during FY 1999-2000. The 2006-2007 and 2007-2008 fiscal years will see the addition of more occupied space to the County's inventory.

Several options exist for delivery of custodial services at new service locations. They include:

- Addition of in-house custodial staff
- Outsourcing, (may include Orange Enterprises "turnkey" service)
- Reduction in services being delivered at several/all locations (may affect indoor air quality)
- Reduction in frequency of services provided at several/all locations (may impact indoor air quality)
- Some combination of the above options

This report presents information regarding current service delivery locations and upcoming space additions. The report also presents a brief discussion of service delivery levels, and industry standards for calculating resource needs based on cleanable space and desired service levels. Finally the report presents recommendations for the Board's consideration.

Existing conditions and services

Orange County Public Works provides custodial services for most County owned and leased buildings (detailed list presented at Table 1). These services include daily custodial services, periodic, scheduled floor care, and assistance with set-up and tear down for BOCC and related meetings. Information has also been included for County buildings where Public Works does not provide daily service.

TABLE 1
CUSTODIAL SERVICE LOCATIONS

BUILDING	DAILYSVC PROVIDED BY PW	GROSS SQUARE FOOTAGE	CLEANABLE SQUARE FOOTAGE	NOTES
ANIMAL CONTROL	YES	1,310	1,094	
ANIMAL SHELTER	NO	7,200	TBD	No formal service is currently provided, but has been requested for addition during 2006-2007 fiscal year.
COURT STREET ANNEX	YES	8,500	6,861	
COURTHOUSE (NEW)	YES	24,710	21,019	Some evening/weekend meetings
COURTHOUSE (HISTORIC)	YES	7,128	4,592	
DICKSON HOUSE	NO	2,713	TBD	Includes main building, restroom building and historic office.
EFLAND COMMUNITY CENTER	NO	2,755	TBD	Periodic floor care provided. Supplies provided via Recreation Department. Regular custodial service provided by JOCCA.
EFLAND RESCUE	NO	1,200	TBD	Periodic service provided by EMS staff
EMS-911 NEW HOPE	YES	6,140	5,059	24 hour per day, 365 day occupancy
GRAHAM BUILDING	YES	750	611	
GALLERIA SENIOR CENTER	NO	11,240	TBD	Service currently provided under contract by Madison Cleaning Service, and paid by Friends of the Chapel Hill Senior Center
GOVERNMENT SERVICES ANNEX	YES	12,450	6,238	Gross square footage includes unoccupied upstairs.
GOVERNMENT SERVICES CENTER	YES	25,991	22,095	Some evening meetings

BUILDING	DAILYSVC PROVIDED BY PW	GROSS SQUARE FOOTAGE	CLEANABLE SQUARE FOOTAGE	NOTES
CARR MILL MALL	NO	5,580	TBD	Dispenser supplies provided (paper products, soap). Service provided by Mall as part of lease agreement.
CLERK OF COURTS ANNEX	YES	3,500	2,983	Former Hillsborough S&L building
HOMESTEAD COMMUNITY BUILDING	NO	3,198	TBD	Periodic floor care provided. Supplies provided via Recreation Department. Parks staff provide periodic custodial service.
NORTHERN HUMAN SERVICES	YES	34,550	27,276	Some evening and weekend events, including Library evening hours.
SOUTHERN HUMAN SERVICES	YES	28,612	22,784	Frequent evening and weekend events.
JAIL	NO	37,053	TBD	Periodic floor care provided. All custodial supplies, equipment supplied. Jail employs in-house custodial staff.
SPORTSPLEX	NO		TBD	Custodial service currently provided by one in-house staff person and two Orange Enterprises clients. Senior center addition will come on-line during 06-07 fiscal year
MOODY BUILDING	YES	4,800	3,812	
MOTOR POOL FACILITY	YES	10,800	2,090	Offices, restrooms & break area only
MOTOR POOL FACILITY (OLD)	YES	4,663	400	Offices and restrooms only
NORTHSIDE BLD 1	YES	15,639	4,781	DOA and JOCCA occupied areas only
PLANNING & AGRICULTURE BLDG	YES	20,172	16,828	Food Lab used for evening meetings
PUBLIC WORKS ADMIN BLDG	YES	2,400	2,117	
RICHARD WHITTED HUMAN SERVICE CTR	YES	57,300	50,515	GSF includes unoccupied attic above library
RWHS - RECREATION ANNEX	YES	19,000	8,547	Custodial staff do not service the gymnasium. Building used 7 days per week. Temp staff (Club Nova client) provides limited service (approx. 6-8 hours per week)
PARKS BASE	NO			Parks staff provide periodic custodial

BUILDING	DAILYSVC PROVIDED BY PW	GROSS SQUARE FOOTAGE	CLEANABLE SQUARE FOOTAGE	NOTES
				service.
SAWYER BUILDING	YES	3,311	2,424	
SHERIFF DEPARTMENT BUILDING	NO	7,359	TBD	Sheriff Department employs in-house custodial staff.
501 WEST FRANKLIN	YES	7,408	2,035	Suites 104, 106 and 201 only
SKILLS DEVELOPMENT CENTER	YES	13,232	11,773	Frequent evening classes. Some weekend classes.
HIGH ROCK RD SOLID WASTE CC	NO	144	144	Periodic floor care provided. Custodial supplies provided. SWCC staff clean as needed.
FERGUSON RD SOLID WASTE CC	NO	144	144	Periodic floor care provided. Custodial supplies provided. SWCC staff clean as needed.
BRADSHAW QUARRY RD SOLID WASTE CC	NO	144	144	Periodic floor care provided. Custodial supplies provided. SWCC staff clean as needed.
EUBANKS RD SOLID WASTE CC	NO	144	144	Periodic floor care provided. Custodial supplies provided. SWCC staff clean as needed.
HIGHWAY 57 SOLID WASTE CC	NO	144	144	Periodic floor care provided. Custodial supplies provided. SWCC staff clean as needed.
WALNUT GROVE CH RD SOLID WASTE CC	NO	144	144	Periodic floor care provided. Custodial supplies provided. SWCC staff clean as needed.
PURCHASING BUILDING	YES	7,060	3,700	GSF includes unoccupied storage area, and telephone and data equipment rooms
MEADOWLAND SENIOR CENTER	YES	6,000	5,701	
OPT MODULAR OFFICE	YES	2,520	2,158	
LITTLE RIVER PARK	NO			Parks staff provide periodic custodial service.
SOLID WASTE DEPTARTMENT ADMINISTRATION	NO	1,800	TBD	Service currently provided under contract by Madison Cleaning Service, and paid by Solid Waste Department.

BUILDING	DAILYSVC PROVIDED BY PW	GROSS SQUARE FOOTAGE	CLEANABLE SQUARE FOOTAGE	NOTES
SOLID WASTE - LANDFILL CREW	NO	1,400	TBD	Service currently provided under contract by Madison Cleaning Service, and paid by Solid Waste Department.
SOLID WASTE - LANDFILL SCALEHOUSE	NO	144	TBD	Service currently provided under contract by Madison Cleaning Service, and paid by Solid Waste Department.
SOLID WASTE – MAINT BUILD	NO	60	TBD	Service currently provided under contract by Madison Cleaning Service, and paid by Solid Waste Department.
TOTAL		**410,512**		
TOTAL SERVED BY PUBLIC WORKS		**327,946**	**237,493**	

Space Additions Since Last Added Position

Public Works has made every effort to absorb additional square footage added in recent years using available staff, but has been unable to maintain a recommended level of service at all locations. Table 2 identifies square footage additions since the last position added to Custodial Services in FY 1999-2000 to provide service for the then newly renovated Skills Development Center. Some non-daily custodial assignments are being left undone, or are being performed at a frequency below industry recommended standards. This includes routine floor care assignments. Routine floor care is recommended in order to preserve and extend the life of flooring materials, improve indoor air quality, and to maintain an acceptable appearance.

TABLE 2

SPACE ADDITIONS 1999-2000 THRU 2005-2006

Location	Gross Square Footage Added
Renovations at Planning and Ag Building (enclosure of porch for ERCD offices)	1,085
Relocation of Purchasing and Central Services	3,510
New Senior Center at Meadowlands	6,000
OPT Modular Office Building	2,520
501 W. Franklin (suites 104 & 106)	1,729

Location	Gross Square Footage Added
Northern Human Services Center (portion that was previously tenant's responsibility)[1]	23,795
Total Additional Square Footage	**38,639**

It is also important to note that increased density of occupancy and increased use (hours of operation) also contribute to increased workloads for custodial staff. For example, since opening in January 1998, use of the meetings rooms at Southern Human Services Center has increased, during regular hours of operation (Monday through Friday, 8:00 am to 5:00 pm) as well as evenings and weekends. Table 4 presents a summary of total meetings and weekend meetings for calendar years 2001 thru 2005.

TABLE 4

SOUTHERN HUMAN SERVICES CENTER WEEKEND MEETINGS

YEAR	TOTAL MEETINGS	WEEKEND MEETINGS
2001	323	10
2002	386	7
2003	409	13
2004	409	21
2005	423	19

Although comparable data are not available, use of the Skills Development Center and some other County buildings is also increasing on weekends. Public Works has met some of these needs through the use of overtime, while others are currently being left unmet.

Space Additions 2006-2007

Two new senior center buildings will be brought on-line during 2006-2007. A newly renovated Meadowlands Annex building will also be brought on-line during 2006-2007.

[1] Several tenants at the Northern Human Services Center historically were responsible for provision of custodial services for the space they occupy. At the request of the Northern Human Service Center Task Force in 2002, Orange County Public Works assumed responsibility for provision of custodial services for all portions of the building, thereby increasing the service area by approximately 23,795 square feet

Finally, Animal Shelter staff have requested that office, reception, public restrooms and the community room at the existing Animal Shelter be provided with custodial service beginning in 2006-2007. Very limited service is currently provided by shelter staff. Table 3 presents a summary of planned/proposed new service locations for 2006-2007.

TABLE 3

PLANNED/PROPOSED SERVICE LOCATION ADDITIONS FOR FY 2006-2007

BUILDING		GROSS SQUARE FOOTAGE	CLEANABLE SQUARE FOOTAGE	NOTES
ANIMAL SHELTER		7,200	1,650	Request is for service for public lobby/ receptions, community room, public restrooms and offices.
SOUTHERN ORANGE SENIOR CENTER		25,000	21,250*	Will replace Galleria and portion of Northside Building 1 (see notes above for Galleria and Northside service). Various areas/functions will operate evenings and weekends.
CENTRAL ORANGE SENIOR CENTER (CO-LOCATED WITH SPORTSPLEX)		15,000	12,750*	Will replace a portion of Meadowlands Senior Center (see notes above for Meadowlands service). Various areas/functions will operate evenings and weekends
MEADOWLANDS ANNEX		22,000	9,350**	Gross square footage includes ~ 11,000 square feet of warehouse space
TOTAL		**69,200**	**45,000**	

* Calculation based on 85% of gross square footage. Actual values will be calculated when final building information is available

** Calculation based on 85% of assumed 11,000 square feet of office space to be cleaned

Existing Resources

The Custodial service group currently consists of 16 full-time permanent custodians and one custodial supervisor. Temporary staff and overtime are used to maintain at least a minimally acceptable level of service, and ensure that some non-daily services (floor care, high dusting, cleaning of HVAC grilles, etc.) can be provided throughout the year. During FY 2004-2005, approximately 2,200 hours of temporary labor and approximately 650 hours of overtime labor were used. In addition, contracted services are used

periodically for window cleaning, carpet steam cleaning, etc. to help meet existing service level demands.

Service Levels

Before resource needs can be calculated, it must be determined how often and with what degree of "perfection" each task should be performed. Do we want buildings to be "showcases" that are "spotless," or are we willing to accept basic cleanliness in order to reduce costs? Consideration must also be given to regulatory requirements or special services needed by some customers (Health clinics, day cares). Factors that affect the recommended frequency of service include:

- Functions provided by department or division. For example, SHSC and the Whitted Center both contain health clinical space which requires a higher level of cleaning and sanitizing than general office space.
- Internal versus external services. At the Government Services Annex building, three of the four departments (Budget, Finance and IT) do not provide services directly to the public, and the fourth, Personnel, provides only a portion of their services to the general public. This differs greatly from a building such as the New Courthouse where all agencies provide services directly to the public, and foot traffic is very high.

While not directly comparable to County government buildings, APPA (the Association of Higher Education Facilities Officers) identifies five Custodial Service Levels[2] that may be used as a starting point for identification of desired or target service levels. These are:

	Description
Level 1 - Orderly Spotlessness	Level 1 establishes cleaning at the highest level. It was developed for corporate suites, donated buildings or historical focal points. This is show-quality cleaning for a prime facility • Floors and base moldings shine and/or are bright and clean; colors are

[2] Source: APPA, "Custodial Staffing Guidelines for Educational Facilities," Second Edition (Reprinted 2002).

	Description
	fresh. There is no buildup in corners or along walls. • All vertical and horizontal surfaces have a freshly cleaned or polished appearance and have no accumulation of dust, dirt, marks, streaks, smudges, or fingerprints. • Washroom and shower tile and fixtures gleam and are odor-free. Supplies are adequate. • Trash containers and pencil sharpeners are empty, clean, and odor-free.
Level 2 - Ordinary Tidiness	Level 2 is the base upon which this study is established. This is the level at which cleaning should be maintained. Lower levels for washrooms, changing and locker rooms, and similar type facilities are not acceptable. • Floors and base molding shine or are bright and clean. There is no buildup in corners or along walls, but there can be up to two days worth of dirt, dust, stains or streaks. • All vertical and horizontal surfaces are cleaned, but marks, dust, dirt, smudges and fingerprints are noticeable with close observation. • Washroom and shower tile and fixtures gleam and are odor-free. Supplies are adequate. • Trash containers and pencil sharpeners are empty, clean and odor-free.
Level 3 - Casual Inattention	This level reflects the first level of custodial budget cuts or some other staffing-related problem, which results in lowering of normal expectations. While not totally acceptable, it has yet to reach an unacceptable level of cleanliness. • Floors are swept clean, but upon close observation dust, dirt and stains, as well as a buildup of dirt, dust or floor finish in corners and along walls, can be seen. • There are dull spots or matted carpet in walking lanes, and streaks and splashes on base molding. • All vertical and horizontal surfaces have obvious dust, dirt, marks, smudges and fingerprints. • Trash containers and pencil sharpeners are empty, clean and odor-free.
Level 4 - Moderate Dinginess	Level 4 reflects the second level of custodial budget cuts, or some other significant staff-related problem. Areas are becoming unacceptable. People are beginning to accept an environment lacking normal cleanliness. In fact, the facility begins to constantly look like it requires a good "spring cleaning." • Floors are swept clean, but are dull. Colors are dingy and there is an obvious buildup of dust, dirt or floor finish in corners and along walls Molding is dull and contains streaks and splashes. • All vertical and horizontal surfaces have conspicuous dust, dirt, smudges, fingerprints and marks that will be difficult to remove • Less than 5 percent of lamps are burned out and fixtures are dingy. • Trash containers and pencil sharpeners have old trash and shavings. They are stained and marked. Trash cans smell sour.

	Description
Level 5 - Unkempt Neglect	This is the lowest level of custodial care. The trucking industry would call this "just-in-time cleaning " The facility is always dirty, with cleaning accomplished at an unacceptable level. • Floors and carpets are dirty and have visible wear or pitting. Colors are faded and dingy, and there is a conspicuous buildup of dirt, dust or floor finish in corners and along walls. Base molding is dirty, stained and streaked. Gum, stains, dirt, dust balls and trash are noticeable. • All vertical and horizontal surfaces have major accumulations of dust, dirt, smudges and fingerprints, as well as damage. It is evident that no maintenance or cleaning is done on these surfaces. • More than 5 percent of lamps are burned out and fixtures are dirty with dust balls and flies. • Trash containers and pencil sharpeners overflow. They are stained and marked. Trash containers smell sour.

Public Works believes that existing custodial services, on average, fall between Levels 2 and 3 on the APPA table. Public Works recommends staffing at an appropriate level to allow attainment of Level 2 service for most locations. Some locations (i.e., Health Clinic areas) will require higher service levels, with every effort made to maintain Level 2 service, while others may only attain Level 3 service. Every effort is made to ensure that service does not fall below Level 3 at any service location.

Determining Resource Needs

Many organizations, (including Orange County Public Works) have traditionally assigned custodial staff based on the "square footage per person" basis (i.e., one custodian for every 'X' thousand square feet)

The square footage method typically entails calculating the gross square footage for all buildings where custodial services are provided, dividing by the number of available custodians to determine the average square footage per custodian, then attempting to make assignments whereby each custodian has a service area that is approximately equal to the identified average. However, gross square footage measurements include everything within the exterior walls of a structure, including mechanical rooms, electrical and telephone rooms, storage closets, attics, etc. that are not typically cleaned by custodial staff. Modern service organizations report the *cleanable square footage,* not the gross square footage. Cleanable square footage is defined as square footage from

wall-to-wall within an assignable space that is being cleaned.[3] For example, the first (lower) floor of the Government Services Center has a gross square footage of approximately 13,050 square feet. The total area on this floor receiving custodial service (the cleanable square footage) is approximately 11,200 square feet. Appendix 'A' presents a more detailed review of "cleanable square footage."

The process for identifying resource needs for delivery of custodial services should be:

- Identify the areas to receive service
- Identify the services that are to be performed
- Identify the frequency with which each service should be performed
- Identify the time per unit to perform each service

If services are to be provided using in-house resources, in-house resource needs may be calculated by multiplying the quantity of work to be performed x the desired frequency x the time per unit to perform the work. Table 3 presents a summary of custodial services provided at County buildings, and recommended frequency for each service to be provided, in order to attain Level 2 service.

TABLE 3

CUSTODIAL SERVICE ITEMS AND AVERAGE RECOMMENDED FREQEUNCY

TASK/ITEM/SERVICE	RECOMMENDED FREQUENCY (TIMES PER YEAR)
Restroom Service	
Replenish dispenser products (tissue, hand towels, soap, etc.)	260 (Daily)
Clean and sanitize fixtures	260 (Daily)
Clean and sanitize floors, walls	260 (Daily)
Floor care	
Vacuum (carpet)	130 (Alternate work days)
Bonnet clean	26 (Alternate weeks)
Dry clean	6 (Alternate months)
Wet clean (steam/shampoo)	1
Dust mop (hard surfaces)	260 (Daily)
Damp mop (16 oz. mop)	130 (Alternate work days)
Wet mop & rinse (16 oz. mop)	52 (once per week)
Spray buffing	26 (Alternate weeks)
Refinish (strip, rewax)	1

[3] APPA's Custodial Operation Self-Analysis Program, p. 6.

TASK/ITEM/SERVICE	RECOMMENDED FREQUENCY (TIMES PER YEAR)
Dusting surfaces	
Dust with duster	52 (once per week)
Damp wipe w/ trigger sprayer & cloth	12 (0nce per month)
Trash cans	
Empty	260 (Daily)
replace liner	104 (twice per week)
wipe surfaces (interior & exterior)	52 (once per week)
Furniture, hard surface	
Clean/polish w/ trigger sprayer & cloth	4 (once per 3 months)
Window blinds	
Dust w/ duster	4 (once per 3 months)
Vacuum w/ tank/canister vacuum	2 (once per 6 months)
Overhead	
Hard surface ceiling	1
Acoustic tile ceiling	1
Light fixtures	4 (once per 3 months)
HVAC diffusers	6 (once per 2 months)
Walls	
Wash w/ wall mop	1
Windows	
Interior surfaces	2 (once per 6 months)
Exterior surfaces	2 (once per 6 months)
Multi-pane windows	2 (once per 6 months)
Clean/polish	
elevator cars, doors	52 (once per week)
kickplates, pushplates, switchplates	26 (Alternate weeks)
Handrails	52 (once per week)
Upholstered furniture	
Vacuum	12 (once per month)
Steam clean	1
Exteriors/entrances	
Sweep	260 (Daily)
Empty trash	260 (Daily)
Empty cigarette butt containers	260 (Daily)
Other	
Inventory management and supply deliveries	104 (Twice per week)
Travel time (for staff that provide service at multiple locations)	260 (Daily)
Meeting set-ups/break downs	Approximately 50/year

- 260 times per year represents once per work day (5 days per week, 52 weeks per year).
- 130 times per year represents alternating work days
- 104 times per year represents twice per week
- 52 times per year represents once per week
- 26 times per year represents once every two weeks
- 12 times per year represents once per month

The International Sanitary Supply Association, Inc. (ISSA) identifies average times to perform various custodial functions within the identified cleanable square footage. For

example, they identify an average cleaning time of 15.60 minutes to vacuum 1,000 square feet of carpet using a 20" vacuum. This standard can then be applied to estimate the time required to vacuum all carpeted surfaces at each building. The ISSA identifies average times for a wide range of custodial tasks.[4]

To use these measures effectively, the frequency of service must also be identified. The basic formula, then is the quantity of each item to be cleaned x the time required x the frequency of service. Public Works has recently completed detailed calculations for each building using these standards. Table 4 presents a summary of approximate hours and FTE's for each current County service location using this formula. Appendix 'B' presents the detailed information for each building where Public Works currently provides custodial services.

TABLE 4
Summary of Recommended Hours and Full-time Equivalents by Building Using International Sanitary Supply Association Time Estimates

BUILDING/LOCATION	Hours	FTE's
Animal Control	1.08	0.14
Court Street Annex	4.49	0.60
Courthouse (New)	14.28	1.90
Courthouse (Historic)	3.04	0.41
Efland CC	0.00	0.00
EMS-911 Center	3.58	0.48
Graham Building	0.74	0.10
Government Services Annex	4.57	0.61
Government Services Center	12.42	1.66
Clerk of Courts Annex	1.96	0.26
Homestead CC	0.02	0.00
Northern Human Services Center	14.96	1.99
Southern Human Services Center	14.49	1.93
Moody Building	2.87	0.38
Motor Pool (Current)	1.79	0.24
Motor Pool (Former)	0.44	0.06
Northside Building 1	3.54	0.47
Planning & Agriculture	10.67	1.42
Public Works Administration	0.64	0.09
Richard Whitted Human Services Center	30.34	4.05

[4] "The Official Cleaning Times 358 ISSA"' International Sanitary Supply Association, Inc., 1999

BUILDING/LOCATION	Hours	FTE's
Central Recreation	6.17	0.82
Sawyer Building	2.04	0.27
501 W. Franklin	1.45	0.19
Skills Development Center	7.33	0.98
Purchasing & Central Services	2.73	0.36
Central Orange Senior Center	3.27	0.44
OPT Modular Office	1.57	0.21
TOTAL REQUIRED	**150.48**	**20.06**
CURRENT AVAILABLE	**120.00**	**16.00**
VARIANCE	**30.49**	**4.06**
OVERTIME & TEMPORARY TIME CURRENTLY USED	**10.96**	**1.46**
NET VARIANCE	**19.53**	**2.60**

These calculations are based on average service frequencies across locations. Table 5 presents estimated resource needs for space additions to be made during 2006/2007, based on currently available information regarding layout/design, agencies to be housed, services to be provided and hours of operation for each location. Please note, these calculations do not include allowances for vacation or sick time, etc. Public Works supervisory staff makes daily assignments to ensure that essential daily services are provided at all locations at all times.

TABLE 5

NEW LOCATION

ESTIMATED STAFFING REQUIREMENTS

BUILDING/LOCATION	GSF	Estimated Hours/yr	FTE's
Animal Shelter	1,636[5]	261	0.13
Meadowlands Annex	15,000	1,746	0.90
Southern Orange Senior Center	25,000	2,993	1.90
Central Orange Senior Center	15,000	1,746	1.24
TOTAL REQUIRED	**56,636**	**35.1**	**4.17**

Service Delivery Options

Outsourcing is an alternative and was explored most recently when the Skills Development Center was brought on-line in January 1999 (outsourcing was also considered when the Government Services Center was brought on-line in 1992). Based

[5] Animal Shelter is estimated gross square footage for service area only (does not include kennels and other animal service areas Meadowlands Annex is based on approximately 11.000 square feet of office space, with an allowance for periodic cleaning of the approximately 11.000 square feet of warehouse space

on bid prices received at that time and a comparison of benefits of in-house versus contracted services (i.e., flexibility in use of staff, concerns regarding wages and benefits paid to contracted staff), it was decided to provide services using in-house resources. Table 6 presents a number of factors to be considered when evaluating in-house versus contract service delivery.

TABLE 6

Considerations for Evaluating Service Delivery Options

Factor	In-house	Contract
Flexibility in use of staff	HIGH	LOW
Flexibility in number of staff	LOW	HIGH
Direct supervision of staff/accountability	HIGH	LOW
Familiarity with County and departmental needs, goals and personnel	HIGH	LOW
Emphasis on security of buildings and contact	HIGH	LOW
Flexibility in level of service without significant cost change	HIGH	LOW
Potential for cost reductions	LOW	HIGH
Provision of livable wage and benefits	HIGH	LOW
Ability to control cleaning products and techniques used (green cleaning)	HIGH	LOW
Stability	HIGH	LOW
Specialization/training	LOW	HIGH
Incremental addition of space without cost increase	HIGH	LOW

Appendix 'C' presents a more detailed examination of considerations for contracting for custodial services.

An option of interest to the Board of County Commissioners has been some use of Orange Enterprises clients for provision of service.

Based on conversations with Orange Enterprises contract management staff, their option of providing a "turnkey" service would provide custodial services, using both individuals with and without disabilities to provide service. This service is comparable to/competing with private sector service providers. Public Works staff have met several times with Orange Enterprises staff primarily to discuss provision of "turnkey" service at various locations.

Table 7 presents approximate cost comparisons between provision of service by Orange Enterprises under contract and using in-house Public Works custodial staff. Both estimates are based on Orange County supplying paper products, soap and trash can liners.

TABLE 7

CONTRACTED VERSUS IN-HOUSE SERVICE COST COMPARISON

Building	OE Enterprises Estimated Cost		In-house Estimated Cost	
	Est FY 06/07 cost	Est 12 month cost	Est FY 06/07 cost	Est 12 month cost
Animal Shelter	$4,100	$4,100	$4,300	$4,300
Central Orange Senior Center	$15,000	$30,000	$16,250	$32,500
Southern Orange Senior Center	$25,000	$50,000	$27,500	$55,000
Meadowlands Annex	$22,500	$30,000	$24,375	$32,500
TOTAL	**$66,600**	**$114,100**	**$72,425**	**$124,300**

More precise cost estimates for either option will be difficult until greater details are available regarding floor types, number of occupants, volume of visitors, etc., but these provide an initial basis of comparison between contracted versus in-house service. In-house costs are based on current salary and benefit costs for most recent custodian hired. Custodial Supervisor time assumed to be approximately equivalent due to contract management and building inspections to be performed if contracted service was selected.

Recommendations

Public Works recommends the following:

- Public Works will maintain existing service levels (level 2-3) at currently served buildings, using existing staff, overtime hours and temporary staffing;
- Contract with Orange Enterprises for their "turnkey" model to provide level 2 custodial service at all new service locations to be added in 2006-2007, to include the Animal Shelter, Southern Orange Senior Center, Central Orange Senior Center and the Meadowlands Annex
- Consult with customers during 2006-2007 to:
    - Compare the expected/desired/required service levels to those currently being provided, by service location (building, department)
    - Identify estimated resources required to deliver services beyond those currently provided;
    - Identify options for providing services beyond those currently provided;
    - Identify the cost associated with provision of services beyond those currently being provided;
    - Evaluate the success of service delivery provided through Orange Enterprises.
- Public Works will provide an updated report based on the above during the 2007-2008 fiscal year budget process.

APPENDICES

APPENDIX 'A'
CLEANABLE SPACE DEFINED

While certain items to be cleaned can be quickly and easily counted (plumbing fixtures, desks), the precise quantity of others requires more detailed calculations. These include the square footage of each flooring type to be maintained, the square footage of windows and window blinds, the square footage of wall space, etc. These quantities are accurately and quickly calculated using electronic floor plans (computer aided design documents).

Modern service organizations report the *cleanable square footage,* not the gross square footage.[6] For example, the first (lower) floor of the Government Services Center has a gross square footage of approximately 13,050 square feet (Figure 2). The total area on this floor receiving custodial service (the cleanable square footage) is approximately 11,200 square feet. Cleanable square footage is defined as square footage from wall-to-wall within an assignable space that is being cleaned.[7] Figure 3 presents the cleanable square footage for the first floor of the Government Service Center building.

[6] Ibid, p. 5-7. Slight variances in descriptions are used by other organizations and associations, but essentially address the same concepts.
[7] APPA's Custodial Operation Self-Analysis Program, p. 6.

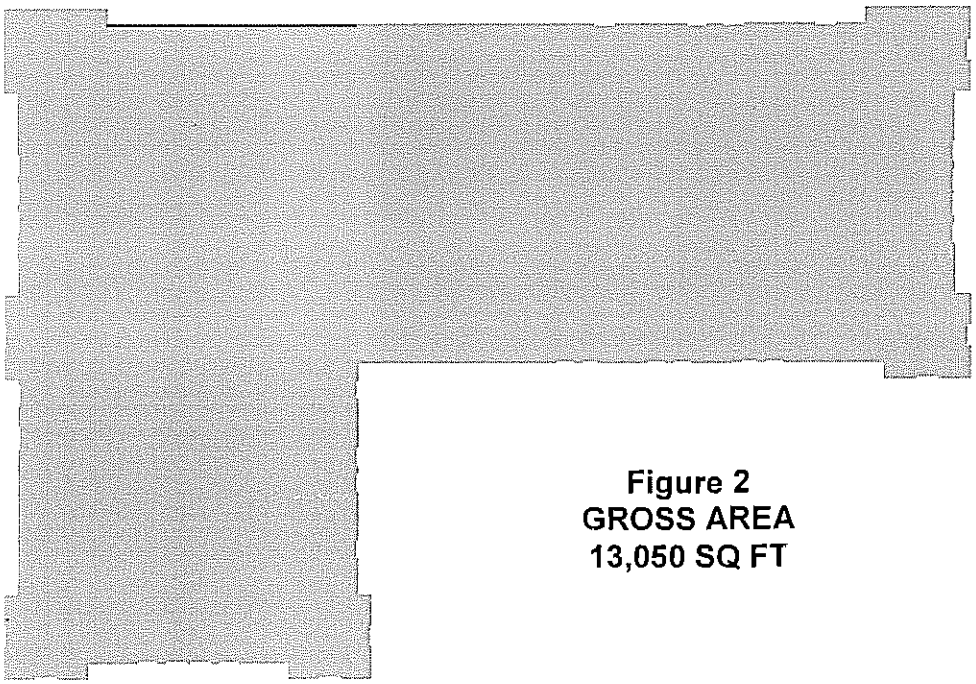


Figure 2
GROSS AREA
13,050 SQ FT

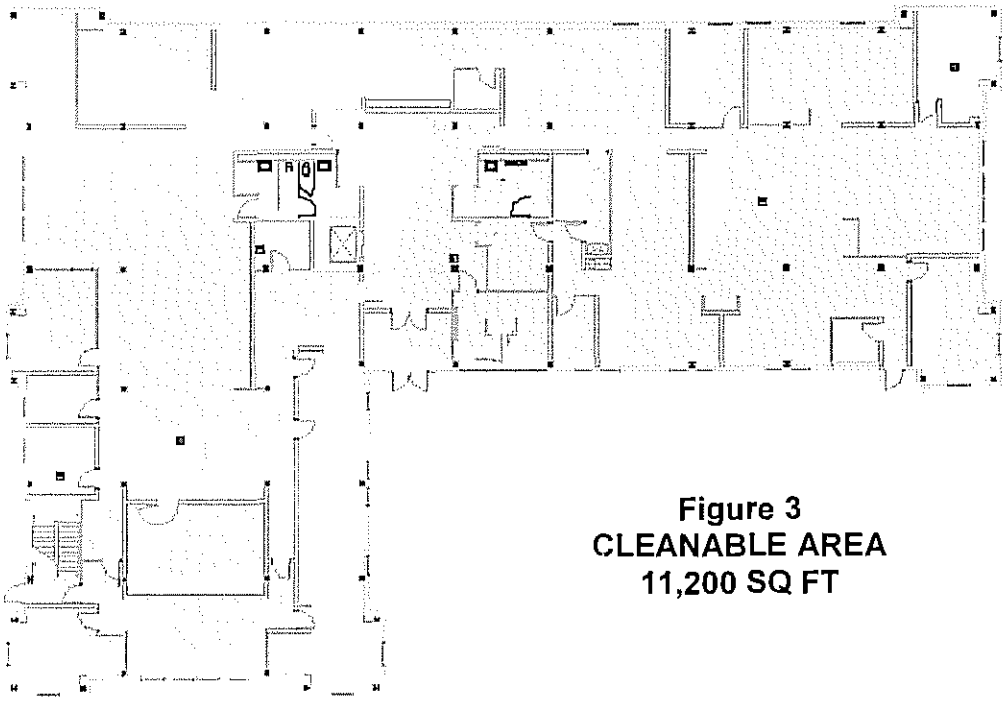


Figure 3
CLEANABLE AREA
11,200 SQ FT

APPENDIX 'B'

DETAILED CALUCLATIONS

Individual spreadsheets were prepared for each building in order to develop the summary presented in Table 4. Figure 1 below presents a sample of the detailed calculations performed for each building. Column 1 of the tables presents the main services provided; Column 2, the unit of measure (UOM) for each service; Column 3, the number of units present in the cleanable square footage within the building; Column 4, the time required per unit; Column 5, the total minutes required; Column 6, the total hours required; Column 7, the frequency per year for the service to be provided (260 equals service once per workday); Column 8, the total hours per year, and Column 9, the average daily FTE's to provide the service throughout the course of the year.

FIGURE 1

COURT STREET ANNEX REQUIRED CUSTODIAL FTE'S

1	2	3	4	5	6	7	8	9
TASK/ITEM/SERVICE	UOM	# UNITS	TIME/ UNIT	TTL MINS	TTL HRS	FREQ/ YR	HRS/ YR	REQ'D FTE'S
Restroom service (# fixtures)	EACH	9	3.00	27	0.45	260	117.00	0.0600
Floor care								
Vacuum (carpet)	SQ FT	6,285	0.03	168	2.81	130	364.93	0.1871
Bonnet clean	SQ FT	6,285	0.04	279	4.65	26	120.92	0.0620
Dry clean	SQ FT	6,285	0.08	520	8.67	6	52.04	0.0267
Wet clean (steam/shampoo)	SQ FT	6,285	0.11	694	11.56	1.5	17.35	0.0089
Dust mop (hard surfaces)	SQ FT	483	0.01	3	0.05	260	12.56	0.0064
Damp mop (16 oz. mop)	SQ FT	483	0.01	7	0.12	130	15.07	0.0077
Wet mop & rinse (16 oz. mop)	SQ FT	483	0.03	17	0.28	52	14.57	0.0075
Spray buffing	SQ FT	483	0.01	3	0.06	26	1.51	0.0008
Refinish (strip, rewax)	SQ FT	483	0.13	64	1.07	1	1.07	0.0005
Dusting surfaces								
Dust with duster	SQ FT	6,768	0.01	41	0.68	52	35.19	0.0180
[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]

APPENDIX 'C'

CONSIDERATIONS FOR CONTRACTING FOR CUSTODIAL SERVICES

Discussions about contracting for service versus in-house service delivery often become an exercise in one-sided information being presented by both proponents and opponents, with each simply "defending their turf" rather than attempting to present a balanced overview. Public Works presents the following summary from a respected trade industry journal (Cleaning and Maintenance Management magazine) that identifies arguments for and against contracting for custodial services.

Major arguments presented by industry professionals for providing custodial service with in-house staff are:

1. **Ownership.** When one has a vested interest in a building and reports to work there day after day, it becomes increasingly important to maintain it at the best level of appearance, because the state of the building reflects our work. If you have no vested interest in a building, will you maintain it at the same level as one that you are responsible for every day? Having a vested interest and sense of ownership really pays off.

2. **Security.** Security of a building and the cleaners' familiarity with the structure go hand-in-hand. If the facility employee cleans a particular building day in and day out, and works for the company that owns the buildings and the items in the building, the individual has a vested interest in making sure things are secure and safe. Cleaners often prevent thefts within a facility – and certainly minimize the possibility of thefts – being able to identify certain happenings as being "out of place," and subsequently alerting security personnel.

3. **Stability and turnover.** Having the same people working on a daily basis in a reliable manner – as far as attendance and cleaning procedures go – builds up a sense of continuity and order in the property owner's mind. Constant change can cause mistakes, confusion and concern among many building occupants, and the in-house custodians provide a reassurance that the work will occur as "normal." In-house employees tend to have greater tenure, or years of service in a facility, than

employees of contract cleaners. One industry survey indicated that contract cleaners are liable to have turnover rates as high as 75 percent. The stability offered by in-house cleaners is a real benefit to customers as they know *whom* to contact, *when* and *where*.

4. **Benefits.** Often, when functions are outsourced, the remaining in-house employees may become concerned about the benefits offered by the in-house company. If the outsourced employees have decreased benefits, what will eventually happen to the benefits of the in-house employee? What will happen to a cleaner's pay? If the outsourced employees are paid less, will in-house pay be adversely impacted?

5. **Value-added service.** There is absolutely no doubt that many believe in-house custodians can – and do – go beyond the call of duty each and every day. Dedicated in-house cleaners who know the institution and its expectations provide the service that an institution expects as a normal course of events, rather than handling each task as an exception. What the in-house cleaner possesses that the contract cleaner does not is the every day knowledge of the customer's needs and that of the building in which they work.

Major arguments presented by industry professionals for providing custodial service with contracted staff are:

1. **Specialization.** Since the contract cleaner's business is focused exclusively on cleaning buildings well and efficiently, they should – and usually do – perform far better and cheaper than in-house operations. Specialized expertise that is more difficult for an in-house operation to gain includes:
   - Labor estimation and work loading;
   - Knowledge of the latest methods, equipment and supplies;
   - Sophisticated employee training and motivational programs;
   - Well-trained supervisors
   - Quality-control programs, including measures on quality and client satisfaction;
   - Safety programs.

2. **Additional resources.** The contract cleaner can bring in a seasoned "start up" team to reengineer and revamp the cleaning program. Not only does the in-house operation lack these resources, but psychologically it is much harder to change your

own program than it is to be an outside "change agent" specifically brought in to effect change. In addition to continuously evaluating new products, cleaning practices and environmental policies, the larger contract cleaners also have buying power for supplies and equipment that their clients may lack.

3. **Specialized back-up support.** The contractor's on-site manager reports to both the client and a cleaning savvy regional manager of the contractor. This improved oversight and direction is supplemented by back-up resources – such as safety officers (safety audits) and training officers – in the larger contract cleaning companies. As for staffing back-up, if the contractor has a significant presence in the city, he can far more easily cover hourly staff shortages and the loss of a key supervisor or on-site manager than an in-house operation

4. **Market discipline.** The contractor is subject to market discipline. Wages (and fringe benefits) of in-house operations are guided by those higher-paid skilled employees of the client; whereas, the wages, paid by the contractor are subject to the discipline of the marketplace, i.e., the local market rates for cleaners' wages. If the contractor pays above market, his competitors will show that the same quality of work can be provided at a lower cost by paying market wages. Assuming the client enters a performance contract, i.e., a guaranteed fixed price for a given specification, the contractor must control his costs and improve his productivity to ensure he earns a profit. Without a profit, he goes out of business. If an in-house operation goes over budget, there is little the in-house company can do other than replace their in-house manager – but what guarantee is there that the replacement will perform any better.

5. **Client is out of the employment business.** The high number of employees, relative to the cost center in cleaning, exposes the client to a disproportionate amount of employee administrative headaches such as:
   - Workers compensation costs
   - EEOC claims
   - Wrongful dismissal and sexual harassment claims
   - Staff turnover and related costs of recruiting, pre-employment checks, training, and additional administration

On item 4, it is worth noting that the same argument has often been made regarding contractors – if we re-bid a contract due to poor performance, how do we know that the new vendor will perform better.

One factor not identified in this discussion is the need for contract management. Even if custodial services are contracted, efficient, professional contract management is still required to ensure that the specified level of service is being provided by the contractor on an on-going basis. This service would need to be provided, and therefore require time, by either Public Works staff or designated staff at each service location.

We would also submit that with in-house service, *some* incremental increases can be accommodated (they have been by the Custodial service team since the last position was added in 1999) without having to add a new FTE. This is especially important from a budget standpoint for mid-year service increases. With contract cleaning, each service change, be it a square footage increase, or a new service being requested that was not in the original contract, will result in a cost increase. Contracted staff also offer no flexibility in terms of assisting with unforeseen needs (meeting set-ups, inclement weather assistance, etc.). Orange County recently presented a "You Can County on Me" award to a Custodial staff person for coming in on a weekend to assist an employee with getting a presentation from a locked office. While this is obviously not a regular occurrence, it represents the level of commitment of most custodial team members to their fellow County employees.

Historical Temporary Personnel Expenditures and Recommendations for FY 2006-07

Department/Division	2004-05 Actual Expenditures	2005-06 Original Budget	2005-07 Revised Budget	2005-06 12-Month Estimate	2006-07 Manager Recommends	Percent Change	Justification/Description
County Commissioners	$10,792	$12,000	$10,500	$7,857	$12,000	0.00%	No Change
County Manager	$80	$0	$0	$0	$0	0.00%	No Change
Animal Shelter	$74,748	$81,634	$90,626	$96,626	$49,626	-39.20%	Reduction is contingent upon approval of 2 new permanent positions (Animal Care Technician and Office Assistant I) in this division. If permanent positions are not approved, the department would need $96,626 (amount equivalent to current year's revised budget) for temp coverage.
Animal Services Administration	$0	$0	$0	$0	$0	0.00%	No Change
Animal Control	$0	$21,600	$21,600	$21,600	$0	-100.00%	Reduction is contingent upon approval of 1 new permanent position (Office Assistant I) in this division. If permanent position is not approved, the department would need $21,600 (amount equivalent to current year's budget) for temp coverage.
Budget	$19,296	$14,560	$14,560	$9,613	$14,560	0.00%	No Change
Finance	$5,383	$10,000	$7,500	$5,000	$9,000	-10.00%	Reduction is based on historical spending trends
Purchasing	$52	$0	$0	$115	$0	0.00%	No Change
Central Services	$0	$500	$500	$0	$500	0.00%	No Change
Personnel	$11,240	$7,150	$7,150	$7,005	$7,150	0.00%	No Change
Board of Elections	$106,181	$98,000	$98,825	$103,000	$70,000	-28.60%	Reduction is based on conducting only 1 election in FY 2006-07
Information Technology	$22,323	$29,120	$33,120	$25,568	$4,000	-86.30%	Reduction is contingent upon approval of 1 new permanent position (IT Support Analyst) in this division. If permanent position is not approved, the department would need $34,000 for temp coverage.
Land Records	$0	$1,200	$1,200	$400	$1,200	0.00%	No Change
Register of Deeds	$30,099	$25,000	$25,000	$25,000	$25,000	0.00%	No Change
Tax Assessor	$3,588	$0	$3,500	$0	$8,640	0.00%	No Change
Tax Collector/Revenue	$3,765	$4,400	$3,000	$3,000	$6,100	38.60%	Increase of $1,700 is due to the need to process backlog of document scanning in order to keep electronic files up-to-date.
Buildings and Grounds	$78,987	$43,670	$42,970	$42,970	$42,970	-1.60%	Reduction is based on actual spending in FY 2005-06
Motor Pool	$17,175	$25,000	$25,000	$23,258	$25,000	0.00%	No Change
Sanitation	$94,576	$82,000	$82,000	$82,000	$82,000	0.00%	No Change
DSS - Administration	$20,430	$8,850	$11,299	$11,329	$8,850	0.00%	No Change

Appendix H16

Historical Temporary Personnel Expenditures and Recommendations for FY 2006-07

Department/Division	2004-05 Actual Expenditures	2005-06 Original Budget	2005-07 Revised Budget	2005-06 12-Month Estimate	2006-07 Manager Recommends	Percent Change	Justification/Description
DSS - Child/Family Services	$48,150	$14,421	$14,421	$22,926	$9,221	-36.10%	Reduction is contingent upon approval of 1 new permanent position (Social Worker II) in this division. If permanent position is not approved, the department would need $40,421 for temp coverage.
DSS - Economic Services	$63,523	$53,122	$57,883	$46,664	$53,122	0.00%	No Change
DSS - Skills Development Center	$4,226	$2,772	$2,772	$1,686	$2,772	0.00%	No Change
DSS - Subsidy	$0	$0	$0	$0	$0	0.00%	No Change
Health - Administration	$17,065	$5,200	$5,200	$3,314	$5,200	0.00%	No Change
Health - Dental	$0	$0	$0	$9,917	$0	0.00%	No Change
Health - Health Promotion and Education	-$162	$5,000	$5,000	$500	$0	-100.00%	Reduction due to historical spending trends; anticipated using temp funds in FY 05-06 to provide coverage for an employee out on maternity leave, but department was able to cover work with current staff
Health - Environmental Health	$12,684	$15,000	$15,000	$12,085	$15,000	0.00%	No Change
Health - Personal Health	$48,272	$26,899	$68,103	$68,103	$26,899	0.00%	No Change
Health - Risk Management and Quality Assurance	$4,590	$0	$0	$0	$0	0.00%	No Change
Health - Risk Management and Quality Assurance - Medical Reserve Corps	$1,124	$0	$0	$0	$0	0.00%	No Change
Aging - Administration	$29,140	$1,200	$3,200	$4,366	$1,200	0.00%	No Change
Aging - Community Based Services	$21,471	$19,298	$29,298	$36,517	$20,232	4.80%	Increase of $934 is due to budgeting for living wage increase from $9.34 to $9.67/hour
Aging - Eldercare Program	$17,413	$13,176	$14,176	$13,176	$22,176	68.30%	Increase of $9,000 for 15 hrs/week of additional temp personnel for billing and grant reports to free up full-time staff to offer direct social work.
Aging - RSVP	$14,282	$13,065	$13,879	$13,780	$16,365	25.30%	Increase of $3,300 for 20 hrs/week of additional temp personnel during the 15 week VITA tax season program to handle increased client load

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Historical Temporary Personnel Expenditures and Recommendations for FY 2006-07

Department/Division	2004-05 Actual Expenditures	2005-06 Original Budget	2005-07 Revised Budget	2005-06 12-Month Estimate	2006-07 Manager Recommends	Percent Change	Justification/Description
Aging - OPT	$101,543	$82,139	$82,139	$92,580	$90,190	9.80%	Increase due to to budgeting for living wage increase, and for use of additional temp staff related to the new TTA/OPT public shuttle route approved by the Board in December 2005.
Child Support Enforcement	$6,840	$1,300	$1,300	$3,700	$3,000	130.80%	Based on historical spending trends; temp staff needed to provide coverage when full-time employees attend training sessions
Cooperative Extension	-$31	$880	$880	$880	$880	0.00%	No Change
Cooperative Extension - Breastfeeding Program	$111	$0	$0	$0	$0	0.00%	No Change
Cooperative Extension - EFNEP	$0	$0	$0	$0	$0	0.00%	No Change
Human Rights and Relations	$1,060	$8,000	$8,000	$4,600	$8,000	0.00%	No Change
Library - Central Library	$14,216	$19,000	$18,200	$18,200	$15,000	-21.10%	Department received a one-time appropriation of $5,000 in FY 2005-06
Library - Carrboro Branch	$16,857	$16,500	$16,500	$16,500	$16,500	0.00%	No Change
Library - Cedar Grove Branch	$16,254	$16,800	$13,800	$13,800	$14,000	-16.70%	Reduction due to addition of permanent Circulation Supervisor (.5 FTE) in FY 2005-06; temporary funds still required to fulfill BOCC initiative of extended hours of operation at this branch
Library - Carrboro Cybrary	$11,930	$10,000	$7,392	$7,000	$7,000	-30.00%	Reduction due to addition of permanent Circulation Supervisor (.5 FTE) in FY 2005-06
Recreation and Parks	$144,016	$175,275	$148,395	$147,319	$181,323	3.50%	Increase of $6,048 is due to budgeting for living wage increase from $9.34 to $9.67/hour
Recreation and Parks - Little River Park	$8,893	$22,800	$22,800	$25,327	$31,940	40.10%	Increase of $9,140 is to cover the caretaker wages, and for temp staff to work weekends and evenings during the summer months, also due to the living wage increase
Economic Development	$2,016	$2,500	$2,500	$2,500	$2,500	0.00%	No Change
Arts Commission	$0	$0	$0	$0	$0	0.00%	No Change
Environment and Resource Conservation	$9,568	$12,000	$10,000	$5,000	$12,000	0.00%	No Change
Planning	$5,941	$28,000	$18,000	$5,000	$18,000	-35.70%	Reduction in budget consistent with the $10,000 in budget reductions that occured during FY 05-06

Historical Temporary Personnel Expenditures and Recommendations for FY 2006-07

Department/Division	2004-05 Actual Expenditures	2005-06 Original Budget	2005-07 Revised Budget	2005-06 12-Month Estimate	2006-07 Manager Recommends	Percent Change	Justification/Description
Soil and Water	$282	$300	$300	$150	$300	0.00%	No Change
Sheriff	$169,218	$90,000	$90,000	$189,344	$190,000	111.10%	Increase is based on historical spending trends to meet increased demands related to courthouse security, inmate transportation and special events - some portion offset by increased revenues.
Cops in Schools	$0	$0	$0	$0	$0	0.00%	No Change
Copsfast 5	$0	$0	$0	$0	$0	0.00%	No change
Emergency Management - Administration	$0	$2,500	$2,500	$0	$1,500	-40.00%	Reduction is based on historical spending trends
Emergency Management - Fire Marshal	$10,350	$14,000	$14,000	$7,500	$3,000	-78.60%	Reduction is contingent upon the approval of 1 new permanent position (Assistant Fire Marshal) in this division. If permanent position is not approved, the division would need $10,000 for temp coverage.
Emergency Management - Communications	$44,226	$20,000	$20,000	$24,603	$20,000	0.00%	No Change
Emergency Management - Emergency Medical Services - Treatment	$10,070	$55,000	$55,000	$55,000	$80,000	45.50%	Increase of $25,000 will fund temporary personnel to supplement permanent staff, including 4 new permanent positions (Paramedics), which are recommended for this division; expenditure reductions will be realized in the division's overtime line items.
Emergency Management - Emergency Medical Services - Transportation	$302,910	$150,000	$150,000	$150,000	$175,000	16.70%	Increase of $25,000 is based on a renewed effort to utilize temporary employees rather than overtime for permanent staff in FY 2006-07.
Total	**$1,656,764**	**$1,360,831**	**$1,388,988**	**$1,466,378**	**$1,408,916**		

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Historical Overtime Expenditures and Recommendations for FY 2006-07

Department/Division	2004-05 Actual Expenditures	2005-06 Original Budget	2005-07 Revised Budget	2005-06 12-Month Estimate	2006-07 Manager Recommends	Percent Change	Justification/Description
County Commissioners	$291	$2,000	$500	$250	$500	-75.00%	Reduction is based on historical spending trends
County Manager	$0	$0	$0	$0	$0	0.00%	No change
Animal Shelter	$17,712	$17,253	$17,253	$9,964	$11,253	-34.80%	Reduction is based on historical spending trends
Animal Services Administration	$0	$0	$0	$0	$0	0.00%	No change
Animal Control	$0	$15,000	$15,000	$12,526	$15,000	0.00%	No change
Budget	$472	$0	$0	$78	$0	0.00%	No change
Finance	$0	$0	$0	$88	$0	0.00%	No change
Purchasing	$883	$500	$500	$0	$500	0.00%	No change
Central Services	$0	$0	$0	$0	$0	0.00%	No change
Personnel	$0	$0	$0	$0	$0	0.00%	No change
Board of Elections	$0	$0	$0	$1,117	$0	0.00%	No change
Information Technology	$399	$4,000	$4,000	$76	$0	-100.00%	Reduction is based on historical spending trends
Land Records	$0	$0	$0	$0	$0	0.00%	No change
Register of Deeds	$432	$0	$0	$0	$0	0.00%	No change
Tax Assessor	$0	$0	$0	$0	$0	0.00%	No change
Tax Collector/Revenue	$269	$0	$0	$0	$0	0.00%	No change
Buildings and Grounds	$54,295	$44,000	$36,600	$36,600	$36,600	-16.80%	Reduction is based on spending in FY 2005-06 and an effort to utilize temporary employees rather than overtime for permanent staff
Motor Pool	$6,170	$12,500	$12,500	$4,086	$12,500	0.00%	No change
Sanitation	$17,911	$16,700	$16,700	$3,735	$16,700	0.00%	No change
DSS - Administration	$45	$0	$0	$0	$0	0.00%	No change
DSS - Child/Family Services	$0	$100,000	$45,000	$45,000	$53,000	-47.00%	Reduction is based on projected spending in FY 2005-06; added overtime funds in FY 2005-06 to fund change in exemption status for Social Workers, which went from exempt to non-exempt
DSS - Economic Services	$0	$0	$0	$0	$0	0.00%	No change
DSS - Skills Development Center	$28	$0	$15,000	$3,760	$8,000	0.00%	No change
DSS - Subsidy	$0	$0	$0	$0	$0	0.00%	No change
Health - Administration	$4	$0	$0	$0	$0	0.00%	No change
Health - Dental	$0	$0	$0	$37	$0	0.00%	No change

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Historical Overtime Expenditures and Recommendations for FY 2006-07

Department/Division	2004-05 Actual Expenditures	2005-06 Original Budget	2005-07 Revised Budget	2005-06 12-Month Estimate	2006-07 Manager Recommends	Percent Change	Justification/Description
Health - Health Promotion and Education	$0	$0	$0	$0	$0	0.00%	No change
Health - Environmental Health	$0	$1,000	$1,000	$1,616	$1,000	0.00%	No change
Health - Personal Health	$0	$0	$0	$6	$0	0.00%	No change
Health - Risk Management and Quality Assurance	$0	$0	$0	$0	$0	0.00%	No change
Health - Risk Management and Quality Assurance - Medical Reserve Corps	$0	$0	$0	$0	$0	0.00%	No change
Aging - Administration	$378	$0	$0	$0	$0	0.00%	No change
Aging - Community Based Services	$0	$0	$0	$14	$0	0.00%	No change
Aging - Eldercare Program	$0	$0	$0	$0	$0	0.00%	No change
Aging - RSVP	$0	$0	$0	$0	$0	0.00%	No change
Aging - OPT	$7,310	$3,000	$3,000	$5,000	$3,000	0.00%	No change
Child Support Enforcement	$0	$0	$0	$0	$0	0.00%	No change
Cooperative Extension	$74	$0	$0	$0	$0	0.00%	No change
Cooperative Extension - Breastfeeding Program	$0	$0	$0	$0	$0	0.00%	No Change
Cooperative Extension - EFNEP	$0	$0	$0	$0	$0	0.00%	No Change
Human Rights and Relations	$0	$0	$0	$0	$0	0.00%	No change
Library - Central Library	$0	$0	$0	$0	$0	0.00%	No change
Library - Carrboro Branch	$0	$0	$0	$82	$0	0.00%	No change
Library - Cedar Grove Branch	$0	$0	$0	$0	$0	0.00%	No change
Library - Carrboro Cybrary	$0	$0	$0	$0	$0	0.00%	No change
Recreation and Parks	$372	$100	$100	$1,084	$1,000	900.00%	Increase is based on projected spending in FY 2005-06
Recreation and Parks - Little River Park	$1,448	$2,000	$2,000	$827	$1,000	-50.00%	Reduction is based on projected spending in FY 2005-06
Economic Development	$0	$0	$0	$0	$0	0.00%	No change
Arts Commission	$0	$0	$0	$0	$0	0.00%	No Change
Environment and Resource Conservation	$0	$500	$500	$100	$500	0.00%	No change
Planning	$6,130	$5,000	$5,000	$3,500	$5,000	0.00%	No change
Soil and Water	$0	$0	$0	$0	$0	0.00%	No change

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Historical Overtime Expenditures and Recommendations for FY 2006-07

Department/Division	2004-05 Actual Expenditures	2005-06 Original Budget	2005-07 Revised Budget	2005-06 12-Month Estimate	2006-07 Manager Recommends	Percent Change	Justification/Description
Sheriff	$71,682	$50,000	$50,000	$75,000	$70,000	40.00%	Increase is based on historical spending trends related to increased demands for courthouse security, inmate transportation and special events - some portion offset by increased revenues
Cops in Schools	$425	$500	$500	$645	$700	40.00%	Increase is based on projected spending in FY 2005-06
Copsfast 5	$408	$0	$0	$1,700	$0	0.00%	No change
Emergency Management - Administration	$0	$500	$500	$500	$500	0.00%	No change
Emergency Management - Fire Marshal	$400	$0	$0	$425	$425	0.00%	No change
Emergency Management - Communications	$98,412	$30,000	$25,000	$84,876	$70,000	133.30%	Increase is based on historical spending trends
Emergency Management - Emergency Medical Services - Treatment	$252,675	$130,000	$130,000	$381,810	$200,000	53.80%	Increase is based on historical spending trends; amount of increase ($70,000) is contingent upon approval of 4 new permanent positions (Paramedics) in this division. If permanent positions are not approved, department would need $400,000 (increase of $270,000) for overtime coverage.
Emergency Management - Emergency Medical Services - Transportation	$169,469	$75,000	$75,000	$199,079	$100,000	33.30%	Increase of $25,000 is based on historical spending trends and a renewed effort to utilize temporary employees rather than overtime for permanent staff in FY 2006-07.
Total	**$708,093**	**$509,553**	**$455,653**	**$873,580**	**$607,178**		

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Vacant Positions

June 13, 2006

Department	Position	Last Date of Employment	Status
Animal Services	Animal Care Technician	5/17/06	Recruiting
	Animal Control Officer	4/19/06	Applications referred to department
Cooperative Ext	Office Assistant II	3/31/06	Recruiting
Emergency Mgmt	Telecommunicator	12/8/05	Recruiting
	Telecommunicator	4/27/06	Recruiting
Health	Dental Assistant	4/28/06	Recruiting
	Dental Assistant	10/1/04	Recruiting
	Sr Public Health Educator	5/1/06	Position vacancy falls within 120 day hiring delay
Human Rights & Relations	Intake Specialist	3/2/06	Applications referred to department
OPT	Public Transportation Driver	4/27/06	Position vacancy falls within 120 day hiring delay
	Public Transportation Driver	4/27/06	Position vacancy falls within 120 day hiring delay
Public Works	Custodian	5/31/06	Recruiting
Sheriff	Administrative Assistant III	3/31/06	Applications referred
	Deputy Sheriff I	3/27/06	Recruiting
	Deputy Sheriff I	5/25/06	Recruiting
	Deputy Sheriff II	3/22/06	Recruiting
	Deputy Sheriff - Investigator	5/7/06	Recruiting
	Deputy Sheriff - Sergeant	6/5/06	Recruiting
	Legal Specialist	7/2/04	Recruiting

Vacant Positions

June 13, 2006

Department	Position	Last Date of Employment	Status
Social Services	Administrative Assistant II	2/13/06	Recruiting
	Child Protective Services (CPS) Social Worker	5/8/06	Recruiting
	Child Protective Services (CPS) Social Worker	4/21/06	Recruiting
	Child Protective Services (CPS) Supervisor	5/8/06	Applications referred to department
	Human Servs Coordinator	3/31/06	Applications referred to department
	Income Maintenance (IM) Caseworker I	5/2/06	Position vacancy falls within 120 day hiring delay
	Income Maintenance (IM) Caseworker II	3/31/06	Applications referred to department
	Income Maintenance (IM) Caseworker III	4/24/06	Applications referred to department
	Income Maintenance (IM) Caseworker III	4/17/06	Applications referred to department
	Income Maintenance (IM) Caseworker III	6/5/06	Recruiting
	Social Worker II	8/24/05	Applications referred to department
Solid Waste	Recycling Materials Handler	6/5/06	Recruitment closed 6/12/06

Orange County Proposed Fee Schedule - FY 2006-07

Department/Program	Description	Current Fee	Proposed Fee Change for FY 2006-07[1]	Last Revision
Orange Public Transportation				
	Vehicle lease	40 cents per mile (van)		1999
		45 cents/mile Minibus		1999
		45 cents per mile (bus)		1999
	Driver lease	$19.00/hour Business Hours		2001
		$28.50/hour After hours/Weekends/Holidays		1999
	Public Shuttle	$2.00 per one way trip		2005
		$1.00 per one way trip for elderly or disabled		2005
	Medical trips	$3.00 door to door		2001
Department on Aging				
Senior Programs	Classes	Instructor Cost + 10-15% Admin		Ongoing
Senior Center	Room rental (CH center only)	$15 to $65/3 hr during bus. hours		1991
		$10 higher after business hours		1991
		$250 entire facility after hours		1991
Board of Elections				
Filing Fees	State & County Offices	1% of Annual Salary		Mandated #
	Municipal Offices	CH - $5.00 Mayor and Council		1980
		Car - $15.00 Mayor $10.00 Co.		1980
		Hills - $10.00 Mayor and Council		1980
Municipal Elections	Precinct Officials	CH 50% and Car 50% of Cost		1980
		Hills - 100% of Cost		1980
	Ballots	All municipalities 100% of Cost		1980
	Advertisements	All municipalities 100% of Cost		1980
Other Charges	Computer print-outs	$25.00 flat fee		1994
	Special Select	$10.00		1994
	One-Precinct	$1.00		1994
	Computer labels	$25.00 flat fee/cost of labels >15,000 labels; .20 per page of 30 ($20.00 Deposit)		1994
	Computer Tapes/CD's	$25.00 per tape/existing; $1.00 per CD		1997
	Specialized Programming	$25.00 per tape		1997

(1) Any proposed fee changes will be included in this column; a blank beside each fee means there is no fee change proposed

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Orange County Proposed Fee Schedule - FY 2006-07

Department/Program		Description	Current Fee	Proposed Fee Change for FY 2006-07[1]	Last Revision
Recreation and Parks					
	Athletics	Youth Football	75% Recovery Rate		2005
		Youth Basketball	75% Recovery Rate		2005
		Girls Softball	75% Recovery Rate		2005
		Youth Soccer	75% Recovery Rate		2005
		Adult Athletics	100% Recovery Rate		2005
		Youth Athetics	75% Recovery Rate		2005
	General Programs	Music/Piano	75% Recovery Rate		2005
		Arts/Crafts	75% Recovery Rate		2005
		Aerobics	75% Recovery Rate		2005
		Summer Camp	75% Recovery Rate		2005
		Senior Games	$6.00 per participant		Mid 1980's
		Youth/Teen Programs	75% Recovery Rate		2005
		Adult Programs	100% Recovery Rate		2005
		Trips	100% Recovery Rate		2005
	Special Populations Programs		5% Recovery Rate		2005
	Senior Citizens Programs		5% Recovery Rate		2005
	Other Programs	Concerts	No Charge		
		Afterschool Program	15% Recovery Rate ($15/month per child)		2005
	Facility Rentals	Gyms - Group Rentals	$25.00 per session		1998
		Gyms- Open play individuals	$2.00 per participant		1992
		Meeting Rms/Rec Centers	$30.00 per hour		1998
		Ballfields for tournaments	$125.00 per weekend		1998
	Equipment Rentals	Recreational equipment	varies		
Land Records		Fax	$1.00 per page		1994
		GIS Property Map - 8 1/2 x 11	$3.00; additional copy $2.00		1994
		GIS Ortho - Property Map - 8 1/2 x 11	$5.00; additional copy $3.00		1994
		GIS Property Map - 11 x 17 (B-size)	$5.00		1994
		GIS Ortho - Property Map - 11 x 17 (B-size)	$10.00		1994
		GIS Property Map - 17 x 22 (C-size)	$10.00		1994
		GIS Ortho - Property Map - 17 x 22 (C-size)	$20.00		1994
		GIS Property Map - 22 x 34 (D-size)	$15.00		1994
		GIS Ortho - Property Map - 22 x 34 (D-size)	$25.00		1994
		GIS Property Map - 34 x 44 (E-size)	$25.00		1994
		GIS Ortho - Property Map - 34 x 44 (E-size)	$35.00		1994
		Custom GIS Map E-size (Original Inventory)	$30.00		1994
		Custom GIS Map E-size (Original)	$30.00 per hour		1994
		Computer Report Land Data	$.02 per item		1994
		Computer Labels - Owners	$.02 per item		1994
		Plot Land Description	$20.00 each		1994

(1) Any proposed fee changes will be included in this column;
a blank beside each fee means there is no fee change proposed

Orange County Proposed Fee Schedule - FY 2006-07

Department/Program	Description	Current Fee	Proposed Fee Change for FY 2006-07[1]	Last Revision
Library	Fines - overdue children's books	5 cents per day ($5.00 maximum)		1997
	Fines - overdue adult books	10 cents per day ($5.00 maximum)		1997
	Fines - overdue Videos	$1.00 per day ($5.00 maximum)		early 1980s
	Photocopies	10 cents per page		early 1980s
	Microfilm copies	10 cents per page		early 1980s
	Fax	$1.00 per page to send		1989
		50 cents per page to receive		1989
	Printouts (from internet)	10 cents per page		1997
Register of Deeds	All instruments (verified), deeds, deeds of trust, assumed names, POA, etc...)	$14 (1st pg); $3 each additional		2002
	Re-recorded instruments (not verified)	$12 (1st pg); $3 each additional		2002
	Re-recorded instruments (verified)	$14 (1st pg); $3 each additional		2002
	Non-standard document fee	$25 in addition to regular recording fee		2002
	Cancellations	No Fee		2002
	Plats	$21.00		2002
	Right-of-Way Plans/Highway Maps	21; $5 each additional		2002
	Plat copy (uncertified)	$3.00		2002
	Certified copy of plats	$6		2002
	UCCs	$38, $45 if more than 2 pgs +$2/page over 10 pgs		2001
	UCC searches	$30 per debtor name + $1/page for copies		2001
	Excise/Revenue Stamps	$2 per $1000 based on purchase price		1992
	Conformed Copy	$5		2002
	Marriage License	$50		2002
	Marriage License Corrections	$10		2002
	Process Delayed Marriages	$20		2002
	Certified Copies, Births, Deaths, Marriages Certificates	$10		2002
	Laminated copy of Birth Certificates	$12		2002
	Process Amendments Births/Deaths	$10 + $15 to NC Vitals Records		2002
	Process Legitimation	$10		2002
	Delayed Birth Registration	$20		2002
	Notary Public Qualification	$10		2002
	Notarization per Signature	$5		2002
	Notary Certification	$3 per document		2002
	Copy Work	.25 per pg .50 assisted by staff		Early 1980s **
	Mylar plat copy	$5		Early 1980s **
	Issuance of Plat Copy Card	$1		Early 1980s **
	Duplicate Marriage License	$10		2000
	Historical Records	$1		Early 1980s **
	CRT print-out	25 cents per property		Early 1990's
	Computer tapes	$10 per tape		1997

(1) Any proposed fee changes will be included in this column; a blank beside each fee means there is no fee change proposed

Orange County Proposed Fee Schedule - FY 2006-07

Department/Program	Description	Current Fee	Proposed Fee Change for FY 2006-07[1]	Last Revision
Planning				
Current Planning fees	Comprehensive Plan Amendment			
	Text Change	$500		2001
	Land Use Change	$500 + $50/acre		2001
	Ordinance Amendments	$350.00		2001
	Zoning Amendments			
	Text Change	$350.00		2001
	Map Amendment:			
	Rezone to Residential	$500 +		2001
	-not including affordable housing	$50/acre		2001
	-including affordable housing	$25/acre		2001
	Rezone to Nonresidential	$2000 +		2001
	-Single tract	$100/acre		2001
	-Multiple tracts	$50/acre		2001
	Rezone to Planned Development	$1000 +		2001
	-not including affordable housing	$50/acre		2001
	-including affordable housing	$25/acre		2001
	Special Use			
	Class A	$1000 + $10/acre		2001
	Class B	$500 + $5/acre		2001
	Board of Adjustment			
	Residential Variance/Appeal	$300.00		2001
	Nonresidential Variance/Appeal	$500.00		2001
	Subdivision			
	Minor Subdivision			
	Concept Plan	$100.00		2001
	Final Plat	$100.00		2001
	Re-approval	$50.00		2001
	Major Subdivision			
	Concept Plan	$250 + $5/lot		2001
	Preliminary/Final	$500 + $5/lot		2001
	Re-approval	$250.00		2001
	Traffic Study Review	$250.00		2001
	Zoning Permit (Verification of Use)	$30.00		2001
	Site Plan Approval			
	Residential			
	Single family	$20/unit		2001
	Multiple family	$25/unit		2001
	Nonresidential - Certification Required	$1000 +		
	Office	$20/1000 sq ft.		2001
	Commercial	$30/1000 sq ft.		2001
	Industrial	$25/1000 sq ft.		2001
	Multifamily/Nonresidential No Cert. Required	$80.00		1997

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Orange County Proposed Fee Schedule - FY 2006-07

Department/Program	Description	Current Fee	Proposed Fee Change for FY 2006-07[1]	Last Revision
	Partial Width Right Of Way request	$125.00		2001
	Home Occupation Plan Review	$90.00		1997
	Major Trans Corridor Review	$200.00		2001
	Payment-in-Lieu of Parkland Dedication			
	Community Park	$422/lot		1996
	District Park	$455/lot		1996
	EDD Site Plan			
	Part of PD Class A SUP	$250 + $10/sq. ft.		2001
	Not part of PD Class A SUP	$150 + $5/sq. ft.		2001
	Signs	$25 + $2/sq. ft.		2001
	Vacation of rights-of-way/release of easements per vacation or release (includes advertising)	$250 + value of r-o-w		2001
	Revisions			2001
	Major(engineering modifications to the site plan, including major changes in site planning)	$500.00		2001
	Minor(additions to or deletions from the site plan modification)	$250.00		2001
	Administrative approvals, including one-year extensions to approved site plans	$250.00		2001
	Residential, per revision, per year for the first revisiion, plus an additional $100 per year	$200.00		2001
	Nonresidential, per revision, plus $100 additional per revision per year for the first revision, plus an additional $100 per revision per year	$500.00		2001
	Miscellaneous			
	Advertising costs	Cost + 15%		
	Effected parties research/public notice	$100 + $5/person		
	Hire outside consultants	Cost + 15%		
	Zoning Ordinance	$12.00		2001
	Zoning Maps	$2.00		2001
Public Information fees	Subdivision Regulations	$5.00		1989
	EDD Design guidelines	$12.00		1989
	Land Use Plan	$10.00		1989
	Joint Planning Land Use Plan	$4.00		1989
	Land Use Plan Map	$1.00		1989
	Airport Study	$5.00		1989
	Water Resources Task Force	$4.25		1989
	Agricultural Task Force Report	No Charge		1989
	Floodplains Protection Ordin.	No Charge		1989
	Street Study	No Charge		1989
	Road Map	$2.00		1989
	Road Map (large)	$6.00		1989
	Aerial Photos	$1.00		1989

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Orange County Proposed Fee Schedule - FY 2006-07

Department/Program	Description	Current Fee	Proposed Fee Change for FY 2006-07[1]	Last Revision
	Topo Maps	$1.50		1989
	Other Maps	$1.00		1989
	Inventory of Sites	$3.50		1989
	Inventory of Natural/wildlife etc	$10.00		1989
	Copies	25 cents		1989
	Master Recreation/Parks Plan	$10.00		1989
	New Hope Corridor Plan	$4.00		1996
	Historic Preservation Element	$10.00		1996
	Flexible Development Standards	$5.00		1996
Erosion Control fees	Erosion Control Plan			
	Intense urban	$507.00 per acre		2001
	Urban	$272.00 per acre		2001
	Rural	$158.00 per acre		2001
	Grading Permits			
	Intense Urban	$1,241.00 per acre		2001
	Urban	$646.00 per acre		2001
	Rural	$310.00 per acre		2001
	Private Roads	$155.00		1998
	Stormwater Management Plans	$139.00		2001
Inspection fees Building	*Schedule A*			
	New Residential (1&2 family)	$0.295 per square foot (all trades included)	$0.310 per square foot (all trades included)	2001
	Building	0.120	0.126	2001
	Electrical	0.055	0.058	2001
	Plumbing	0.055	0.058	2001
	Mechanical	0.065	0.068	2001
	Plan Review	.015 ($10 min per project); additional 10% Town of Hillsborough	$0.016 ($10.50 min per project), additional 10.5% Town of Hillsborough	2003
	Schedule B			
	Residential Renovations and Accessory Structures (1&2 family)	$0.22 per square foot	$0.23 per square foot	2001
	Building	$0.22 per square foot	$0.23 per square foot	2001
	Electrical	$50 per job	$52.50 per job	2001
	Plumbing	$50 per job	$52.50 per job	2001
	Mechanical	$50 per job	$52.50 per job	2001
	Plan Review	.015 ($10 min per project); additional 10% Town of Hillsborough	$0.016 ($10.50 min per project), additional 10.5% Town of Hillsborough	2001

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Orange County Proposed Fee Schedule - FY 2006-07

Department/Program	Description	Current Fee	Proposed Fee Change for FY 2006-07[1]	Last Revision
	Schedule C			
	Mobile/Modular Homes			2001
	Singlewide			
	Building	$54	$56.70	2001
	Electrical	$30	$31.50	2001
	Plumbing	$22	$23.10	2001
	Mechanical	$22	$23.10	2001
	Doublewide			
	Building	$81	$85.05	2001
	Electrical	$30	$31.50	2001
	Plumbing	$22	$23.10	2001
	Mechanical	$22	$23.10	2001
	Triplewide			
	Building	$106	$111.30	2001
	Electrical	$30	$31.50	2001
	Plumbing	$22	$23.10	2001
	Mechanical	$22	$23.10	2001
	Quadwide			
	Building	$131	$137.55	2001
	Electrical	$30	$31.50	2001
	Plumbing	$22	$23.10	2001
	Mechanical	$22	$23.10	2001
	Schedule D			
	New Commercial	See Appendix A	See Appendix A	2005
	Plan Review	.025 per square foot per project <5000 sq ft ($75 minimum)	.028 per square foot per project <5000 sq ft ($82.50 minimum)	2003
		.020 per square foot 5000-20,000 sq ft	.022 per square foot 5000-20,000 sq	2003
		.015 per square foot 20,000-150,000 sq ft	.017 per square foot 20,000-150,000 sq ft	2003
		.010 per square foot >150,000 sq ft	.011 per square foot >150,000 sq ft	2003
		(Additional 10% Town of Hillsborough)	(Additional 11% Town of Hillsborough)	2003
	Commercial Renovations and Alterations	Building $100 + .25 per sf; Electrical $50; Plumbing $50; Mechanical $50	Building $110 + .275 per sf; Electrical $55.00; Plumbing $55.00; Mechanical $55.00	2003

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Orange County Proposed Fee Schedule - FY 2006-07

Department/Program	Description	Current Fee	Proposed Fee Change for FY 2006-07[1]	Last Revision
	Schedule E			
	Miscellaneous Bldg Inspections			
	Mobile/Modular homes	54 (single wides)	$59.40	1997
	Moving Building	$54.00	$59.40	2005
	Building Demolition	$54.00	$59.40	1997
	Change of Occupancy/Use	$54.00	$59.40	2005
	Radio/TV Tower	$54.00	$59.40	2005
	Swimming Pool	$54.00	$59.40	2005
	Woodstove/Fireplace	$35.00	$38.50	2001
	Prefabricated Utility Blds	$54.00	$59.40	2005
	Signs- Business ID involv const	$54.00	$59.40	1997
	Other signs	$35.00	$38.50	2001
	Schedule F			
	Miscellaneous Electrical			
Electrical Inspections	Temporary Serv 60 amp	$35.00	$38.50	2001
	Temporary Serv 60A-100A	$35.00	$38.50	2001
	Mobile/Modular home	$30.00	$38.50	1997
	Sign Inspections	$35.00	$38.50	2001
	Gasoline Pumps	$35.00	$38.50	2001
	Load Control Devices	$35.00	$38.50	2001
	Miscellaneous Inspections	$54.00	$59.40	2005
	Unscheduled inspection (beyond scope of original permit)	$54.00	$59.40	2005
	Schedule G			
	Electrical Service Changes			
	Single Phase			
	30-50 amp	$35.00	$38.50	2001
	60-100A	$50.00	$55.00	2001
	125-200A	$60.00	$66.00	2001
	400A	$70.00	$77.00	2001
	Three Phase			
	20-50 Amp	$35.00	$38.50	2001
	60-100 A	$60.00	$66.00	2001
	150-200A	$70.00	$77.00	2001
	400 A	$100.00	$110.00	2001

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Orange County Proposed Fee Schedule - FY 2006-07

Department/Program	Description	Current Fee		Proposed Fee Change for FY 2006-07[1]		Last Revision
	Schedule H					
	Electrical Service	Single	Double	Single	Double	
	30-50 Amp	$35.00	$50.00	$38.50	$55.00	2001
	60 A	$35.00	$50.00	$38.50	$55.00	2001
	70 A	$60.00	$60.00	$66.00	$66.00	2001
	100A	$60.00	$60.00	$66.00	$66.00	2001
	125A	$70.00	$70.00	$77.00	$77.00	2001
	150A	$85.00	$123.00	$93.50	$135.30	2001
	200A	$100.00	$147.00	$110.00	$161.70	2001
	300A	$123.00	$172.00	$135.30	$189.20	2001
	400A	$147.00	$221.00	$161.70	$243.10	2001
	600A	$221.00	$245.00	$243.10	$269.50	2001
	800A	$245.00	$364.00	$269.50	$400.40	2001
	1000A	$364.00	$490.00	$400.40	$539.00	2001
	1200A	$490.00	$616.00	$539.00	$677.60	2001
	1400A	$553.00	$735.00	$608.30	$808.50	2001
	1600A	$616.00	$980.00	$677.60	$1,078.00	2001
	Over 1600A	$60/100a	$100/100a	$66/100a	$110/100a	2001
Plumbing fees	*Schedule I*					
	New Const or Fixture Replacmt	Based on square footage (included in Schedule A and B)				2001
	# of Fixtures					
	1					
	2					
	3					
	4					
	5					
	6and over					
	Mobile/ Modular Home	$22.00		$24.20		1997
	Water heater installation	$54.00		$59.40		2005

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Orange County Proposed Fee Schedule - FY 2006-07

Department/Program	Description	Current Fee	Proposed Fee Change for FY 2006-07[1]	Last Revision
Mechanical Inspections	*Schedule J*			
	Residential Mechanical			
	Covered Ductwork/Compont	Delete (to be replaced by sq ft. - see Schedule A)		2001
	Exposed " Factory/Compont	Delete (to be replaced by sq ft. - see Schedule A)		2001
	installation ea addt'l system	$20.00	$22.00	2001
	Replacement of one system	$75.00	$82.50	2001
	Mobile/Modular Home	$22.00	$24.20	1997
	Multi-Fam exposed ductwork	Delete (to be replaced by sq ft. - see Schedule B)		2001
	Multi-Fam covered ductwork	Delete (to be replaced by sq ft. - see Schedule B)		2001
	Schedule K			
	Non-residential/ Commercial			
	Commercial Cooling			
	First unit	$75.00	$82.50	2001
	Each additional Unit	$20.00	$22.00	2001
	Replacement of System	$75.00	$82.50	2001
	Commercial Heating			
	First Unit	$75.00	$82.50	2001
	Each additional Unit	$20.00	$22.00	2001
	Replacement of System	$75.00	$82.50	2001
	Commercial Heat/Cool Combin			
	First Unit	$75.00	$82.50	2001
	Each additional Unit	$20.00	$22.00	2001
	Replacement of System	$75.00	$82.50	2001
	Commercial Ventilation/Exhaust			
	One System	$75.00	$82.50	2001
	Each additional	$20.00	$22.00	2001
	Hood fan comm. cooking equip	$54.00	$59.40	2005
	Comm. Range or Grill	$54.00	$59.40	2005
	Deep Fat Fryer	$54.00	$59.40	2005
	Oven	$54.00	$59.40	2005

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Orange County Proposed Fee Schedule - FY 2006-07

Department/Program		Description	Current Fee	Proposed Fee Change for FY 2006-07[1]	Last Revision
	General Miscellaneous	Refunds	$35.00	$38.50	2001
		Issue Certificate of Occupancy	$10.00	$11.00	2001
		Permit Renewal	$35.00	$38.50	2001
		Day Care Permits (existing building new occupancy)	$54.00	$59.40	2005
		Day Care Reinspection	$50.00	$55.00	2005
		Sprinkler system	$150.00	$165.00	2005
		Temporary Electrical Final Inspection	$50.00	$55.00	2001
		Temporary Mechanical Final Inspection	$50.00	$55.00	2001
		Fire Alarm system	$150.00	$165.00	2005
		Archive research (per project)	$15.00	$16.50	2001
		Grease trap installation	$54.00	$59.40	2005
		Reinspection fee (no charge for 1st rejection per trade)	$50.00	$52.50	2001
		Temporary tents	$54.00	$59.40	2005
		Work started with no permits are charged double fees			1986
Emergency Management					
	Emergency Medical	Emergency Response			
		Basis Life Support (Non-Emergency)	$300.00		2005
		Basis Life Support (Emergency)	$350.00		2005
		Advanced Life Support-1 (Non-Emergency)	$400.00		2005
		Advanced Life Support-1 (Emergency)	$450.00		2005
		Advanced Life Support -1 (Non-Transport)	$150.00		2005
		Advanced Life Support -2 (Emergency)	$525.00		2005
		Advanced Life Support -2 (Non-Transport)	$225.00		2005
		Mileage	7.50/mile		2005
		Special Event Coverage			
		Additional EMT Standby	$30.00/hour (3 hour minimum)		2005
		Paramedic Standby	$75.00/hour (3 hour minimum)		2005
		Ambulance Standby w/ 2 EMTs	$90.00/hour (3 hour minimum)		2005
		Telecommunicator Standby	$40.00/hour (3 hour minimum)		2005
		Clerical Staff Standby	$20.00/hour (3 hour minimum)		2005
		EM Senior Officer Standby	$40.00/hour (3 hour minimum)		2005
		EMS Physician Standby	$85.00/hour (3 hour minimum)		2005

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Orange County Proposed Fee Schedule - FY 2006-07

Department/Program	Description	Current Fee	Proposed Fee Change for FY 2006-07[1]	Last Revision
Fire Marshal	Fire Inspections (by facility type)	See Appendix B		
	Assembly			1996
	Business			1996
	Church/Assembly			1996
	Daycare facility			1996
	Educational, private			1996
	Foster Care Home			1996
	Hazardous			1996
	Industrial			1996
	Institutional			1996
	Mercantile			1996
	Residential(Common Areas)			1996
	Storage			1996
Sheriff	Out of State Officer Fee	$75.00		1995
	Instate Officer	$15.00		
	Gun Permits	$5.00		1982
	Work Release	$14.50		
	Report and Records Copies	$2.00		1986
	Fingerprint Cards	$15.00 each		1983
	Laminating	$5.00		1986
	Concealed Weapons Permits	$90 ($60 state $30 county)		1986
	Federal Inmates	$58.00 per day		
	State Inmates	$14.50 per day		
	Commission on executions	5% 1st $500 and 2.5% on balance		1968
Efland Sewer	Tap Fees	$1,000 per acre + $600 per tap + cost of installing service(to county) + $636.34 to Town of Hillsborough		2002
	Use Fees	$15.20 1st 3000 gals; $4.50 ea./additional 1000 gals.		1986

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Orange County Proposed Fee Schedule - FY 2006-07

Department/Program		Description	Current Fee	Proposed Fee Change for FY 2006-07[1]	Last Revision
Animal Services					
	Animal Control	*Civil Penalties/Fines*			
		failure to vaccinate	$100.00		1995
		failure to license	$50.00		1995
		public nuisance violations	$25, $50, $100, $150, $200		1995
		mistreatment	$25.00		1995
		Kennel Permits	$25.00 annually		1995
	Animal Shelter	*Adoption Fees*			
		Cat Adoption Fees	$91.00		2004
		Kitten Adoption Fees (5 months and under)	$80.00		2004
		Dog Adoption Fee	$113.00		2004
		Puppy Adoption Fee (5 months and under)	$104.00		2004
		Boardiing Fee for stray animals	$8.00/day		2004
		Bite Quarantines	$100.00		2004
		Rabies Shots	$5.00		2004
		Small and Other Animals	Varies on Type of Animal ($5 to $100)		2004
		Shelter Redemption fee	$10, $25, $50, $100		1995
Health Department					
	Environmental Health	*Soil Analysis/Improvement Permit*			
		Single Family Units <601 Gallons per day. Less than 2 acres	$310.00	$350.00	2001
		Single Family >600 Gallons per day	$310 + $160 per 1000 GPD or fraction of additional WW flow>600 GPD	$350 + $75 per 600 GPD or fraction of additional WW flow>600 GPD	2001
		Authorization to Construct WW System:			
		Single Family Units <601 Gallons per day. Less than 2 acres	$160.00	$260.00	2001
		Single Family Unit >600 Gallons per day	$160 + $325 per 1000 GPD or fraction of additional WW flow>600 GPD	$260 + $160 per 600 GPD or fraction of additional WW flow>600 GPD	2001
		Non-Domestic WW	Same	Double fee for comparably sized domestic WW system	2001
		Other Misc. Activities			
		Improvement Permit(lot w/ existing home)	$310.00	$350.00	2001
		Permit Site Revisit	$100.00	$125.00	2001
		Existing System Inspections	$100.00	$125.00	2001
		Mobile Home Park			
		1 to 25 spaces	$100.00	$125.00	2001
		26 to 50 spaces	$145.00	$175.00	2001
		51 and over spaces	$195.00	$225.00	2001
		MH Space Reinspection	$50.00	$75.00	2001
		WTMP			
		Initial Inspection	$100.00	$125.00	2001
		Follow-up inspections	$65.00	$75.00	2001
		WELLS AND WATER SAMPLES			
		Well Permits	$230.00	$260.00	2001
		Permit Site Revisit	$100.00	$125.00	2001

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Orange County Proposed Fee Schedule - FY 2006-07

Department/Program	Description	Current Fee	Proposed Fee Change for FY 2006-07[1]	Last Revision
	Bacteriological	$15.00	$25.00	2001
	Inorganic Chemical Samples	$25.00	$35.00	2001
	Pesticide/Petroleum	$50.00	$75.00	2001
	TATOO PARLORS			
	Operator Permit Inspection	$325.00	$325.00	2001
	Artist Permit	$160.00	$165.00	2001
	SWIMMING POOLS			
	Swimming Pool Inspections	$100.00	$125.00	2001
	Plan Review	$200.00	$200.00	2001
Dental Health	Comprehensive Oral Evaluation	$45.00	$47.00	2005
	Periodic Oral Evaluation	$38.00	$39.00	2004
	Limited Oral Evaluation	$38.00	$39.00	2004
	Re-evaluation-limited, problem	$25.00	$26.00	2004
	Consultation	$47.00	$49.00	2004
	Panoramic Film	$60.00	$62.00	2004
	BWX 1 Film	$24.00	$25.00	2004
	BWX 2 Films	$25.00	$26.00	2004
	BWX 4 Films	$35.00	$36.00	2004
	1st intraoral PA Film	$23.00	$24.00	2004
	Additional PA Film	$21.00	$22.00	2004
	Intraoral Occulusal Film	$24.00	$25.00	2004
	Full Mouth Series w BWX	$76.00	$79.00	2005
	Prophy/Child under age 13	$39.00	$40.00	2004
	Prophy/Adult age 13 and up	$57.00	$59.00	2004
	Fluoride Varnish (age 13&under)	$27.00	$28.00	2004
	Fluoride Varnish (age 13-20)	$27.00	$28.00	2004
	Sealant/NEWLY ERUPTED TEETH	$32.00	$33.00	2004
	Scale/Root Planing 1-3 teeth p/q	$90.00	$93.00	2004
	Scale Root Planing 4> teeth p/q	$96.00	$99.00	2004
	Full mouth Debridement	$82.00	$85.00	2004
	Amal One Surface Prim/ Perm	$70.00	$73.00	2004
	Amal Two Surface Prim/ Perm	$81.00	$84.00	2004
	Amal Three Surface Prim/Perm	$102.00	$106.00	2004
	Amal Four Surface Prim/Perm	$115.00	$119.00	2004
	Resin One Surface Anterior	$65.00	$67.00	2004
	Resin Two Surface Anterior	$83.00	$86.00	2004
	Resin Three Surface Anterior	$102.00	$106.00	2004
	Resin Four Surface Anterior	$118.00	$122.00	2005
	Resin Comp. Crown Ant. Prim	$79.00	$124.00	2004
	Resin Comp. 1sur.Post-Prim/Perm	$80.00	$83.00	2004
	Resin Comp. 2sur.Post-Prim/Perm	$117.00	$121.00	2005
	Resin Comp. 3sur.Posterior Perm	$150.00	$155.00	2004
	Resin Comp.4+sur.Posterior Perm	$184.00	$190.00	2004
	Pulpotomy	$92.00	$95.00	2004
	SSC Primary Tooth	$145.00	$150.00	2005
	SSC Permanent Tooth	$173.00	$179.00	2004
	Prebacricated Resin Crown	$182.00	$188.00	2004
	Prefab.est.coat SSC prim. Tooth	$167.00	$175.00	2004
	Sedative Filling	$64.00	$66.00	2004
	Palliative Treatment	$53.00	$55.00	2004
	Ext. Erupted Tooth Prim/Perm	$65.00	$67.00	2004

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Orange County Proposed Fee Schedule - FY 2006-07

Department/Program	Description	Current Fee	Proposed Fee Change for FY 2006-07[1]	Last Revision
	Extraction Surgical - 100+	$100.00	$104.00	2004
	Ext. cornal remnants deciduous	$47.00	$49.00	2004
	Alveoplasty extractions p/quad.	$70.00	$82.00	2004
	Recement Crown NOT cov. by MA	$50.00	$52.00	2004
	Study Models	$45.00	$47.00	2004
	I & D Minor Surgery	$153.00	$158.00	2005
	Occulsal Adjustment Limited	$75.00	$78.00	2004
	Fractured Tooth Txt.	$60.00	$62.00	2004
	Pulp Cap-direct exp. Pulp MED	$40.00	$41.00	2004
	Pulp Cap-indirect nearly exposed	$40.00	$41.00	2004
	Biopsy Oral Tissue	$130.00	$135.00	2004
	Pin Retention/tooth	$26.00	$27.00	2004
	Band & Loop/Quadrant impress	No Charge		
	Band & Loop/Quadrant Deliver 209/25	$209.00	$216.00	2005
	Fixed Bilateral Impress	No Charge		
	Fixed Bilateral Deliver 419/30	$419.00	$434.00	2005
Personal Health	Drainage of Skin Abscess	$105.00	$109.00	2004
	Drainage of Skin Abscess	$180.00	$186.00	2004
	Drainage of Pilonidal Cyst	$175.00	$181.00	2004
	Remove Foreign Body	$120.00	$124.00	2004
	Drainage of Hematoma/Fluid	$130.00	$135.00	2004
	Puncture Drainage of Lesion	$85.00	$88.00	2004
	Debride Infected Skin	$50.00	$52.00	2004
	Remove Skin Tags	$80.00	$83.00	2004
	Shave Skin Lesion	$65.00	$67.00	2004
	Remove Skin Lesion Excision 0.5cm or Less	$120.00	$124.00	2004
	Remove Skin Lesion Excision 0.6 - 1.0cm	$140.00	$145.00	2004
	Remove Skin Lesion Excision 1.1-2.0cm	$155.00	$160.00	2004
	Remove Skin Lesion Excision 2.1-3.0cm	$175.00	$181.00	2004
	Remove Skin Lesion Excision 0.5cm or Less	$120.00	$124.00	2004
	Remove Skin Lesion Excision 0.6 - 1.0cm	$145.00	$150.00	2004
	Remove Skin Lesion Excision 1.1-2.0cm	$165.00	$171.00	2004
	Remove Skin Lesion Excision 2.1-3.0cm	$195.00	$202.00	2004
	Trim Nail(s)	$20.00	$21.00	2004
	Debride Nail 1-5	$30.00	$31.00	2004
	Drain Blood from Under Nail	$50.00	$52.00	2004
	Norplant (Remove)	$200.00	$207.00	2004
	Repair Superficial Wound(s) 2.5cm or less	$155.00	$160.00	2004
	Repair Superficial Wound(s) 2.6-7.5cm	$165.00	$171.00	2004
	Initial Burn(s) Treatment	$75.00	$78.00	2004
	Destroy Benign/Premal Lesion	$65.00	$67.00	2004
	Destroy Lesions, 2-14	$15.00	$16.00	2004
	Destruct Lesion(s), 1-14	$98.00	$101.00	2004
	Inject Single Tendon-Ligament-Cyst	$65.00	$67.00	2004
	Inject Single Tendon Orgin ? Insertion	$60.00	$62.00	2004
	Inject Single-Multi Trigger Pts, 1-2 Muscles	$60.00	$62.00	2004
	Inject Single-Multi Trigger Pts, 3+ Muscles	$70.00	$72.00	2004
	Drain/Inject, Small Joint or Bursa	$60.00	$62.00	2004
	Drain/Inject, Intermediate Joint or Bursa	$65.00	$67.00	2004
	Drain/Inject, Major Joint or Bursa	$75.00	$78.00	2004
	Drain Finger Abscess, Simple	$295.00	$305.00	2004
	Apply Finger Splint, Static	$40.00	$41.00	2004
	Control Nosebleed	$110.00	$114.00	2004

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Orange County Proposed Fee Schedule - FY 2006-07

Department/Program		Description	Current Fee	Proposed Fee Change for FY 2006-07[1]	Last Revision
		Lab: Venipuncture	$15.00	$16.00	2004
		Capillary Puncture	$10.00	$10.00	2004
		Incise External Hemmorrhoids	$165.00	$171.00	2004
		Diagnostic Anoscopy	$90.00	$93.00	2004
		Anoscopy with Tumor-Polyp-Lesion Removal	$215.00	$223.00	2004
		Destroy Lesion (Male)	$135.00	$140.00	2004
		Incision/Drainage of Vulva or Perineum	$125.00	$129.00	2004
		Incision/Drainage of Gland Abscess	$155.00	$160.00	2004
		Destroy Lesions (Female)	$132.00	$137.00	2004
		Diaphragm Fit	$85.00	$88.00	2004
		Insert Intrauterine Device (IUD)	$90.00	$93.00	2004
		IUD Removal	$100.00	$104.00	2004
		Insert IUD	$85.00	$88.00	2004
		Fetal Non Stress	$45.00	$47.00	2004
		Remove Foreign Body from External Eye	$60.00	$62.00	2004
		Remove Foreign Body from Outer Ear Canal	$125.00	$129.00	2004
		Remove Ear Wax	$60.00	$62.00	2004
		Lipid Panel (Fasting) - UNC Lab	$18.00	$18.00	2005
		U/A (W/Micro)	$25.00	$26.00	2004
		U/A (Dipstick Only)	$15.00	$16.00	2004
		Pregnancy Test	$10.00	$10.00	2004
		Albumin Serum (UNC Lab Test)	$6.00	$6.00	2004
		Total Bilirubin (UNC Lab Test)	$7.00	$7.00	2004
		Direct Bilirubin (UNC Lab Test)	$7.00	$7.00	2004
		Neonatal Bilirubin (UNC Lab Test)	$9.00	$9.00	2004
		Hemoccult	$10.00	$10.00	2004
		Ca (UNC Lab Test)	$7.00	$7.00	2004
		CO2 (UNC Lab Test)	$6.00	$6.00	2004
		CL (UNC Lab Test)	$6.00	$6.00	2004
		Total Cholesterol (UNC Lab Test)	$6.00	$6.00	2004
		CREAT (UNC Lab Test)	$7.00	$7.00	2004
		B12 (UNC Lab Test)	$12.00	$21.00	2004
		Ferritin (UNC Lab Test)	$19.00	$19.00	2004
		Folate (UNC Lab Test)	$20.00	$20.00	2004
		GLU (UNC Lab Test)	$5.00	$5.00	2004
		O'Sullivan	$25.00	$26.00	2004
		OGTT (3 HR)	$45.00	$47.00	2004
		Glucose (Random)	$15.00	$16.00	2004
		GGT	$10.00	$10.00	2004
		FSH (UNC Lab Test)	$25.00	$25.00	2004
		Hemoglobin A1C	$19.00	$20.00	2004
		IBC (UNC Lab Test)	$12.00	$12.00	2004
		Iron Profile (FE): IBC (UNC Lab Test)	$9.00	$9.00	2005
		LDH (UNC Lab Test)	$8.00	$8.00	2004
		Lipid Panel (Non-Fasting) HDL (UNC Lab Test)	$11.00	$11.00	2005
		LDL (UNC Lab Test)	$13.00	$13.00	2004
		ALK PHOS (UNC Lab Test)	$7.00	$7.00	2004
		K (UNC Lab Test)	$6.00	$6.00	2004
		TP-Serum (UNC Lab Test)	$5.00	$5.00	2004
		TP-Urine (UNC Lab Test)	$5.00	$5.00	2004
		NA (UNC Lab Test)	$6.00	$6.00	2004

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Orange County Proposed Fee Schedule - FY 2006-07

Department/Program	Description	Current Fee	Proposed Fee Change for FY 2006-07[1]	Last Revision
	Thyroxine (T4) - (UNC Lab Test)	$8.00	$8.00	2005
	Free T4 (UNC Lab Test)	$12.00	$12.00	2004
	TSH (UNC Lab Test)	$22.00	$22.00	2004
	T4 (UNC Lab Test)	$19.00	$19.00	2004
	SGOT, AST (UNC Lab Test)	$7.00	$7.00	2004
	SGPT, ALT (UNC Lab Test)	$7.00	$7.00	2004
	Iron Profile/Tranferrin: % Saturation (UNC Lab Test)	$17.00	$17.00	2005
	TRIG (UNC Lab Test)	$8.00	$8.00	2004
	T3U (UNC Lab Test)	$8.00	$8.00	2004
	BUN (UNC Lab Test)	$5.00	$5.00	2004
	Uric Acid (UNC Lab Test)	$6.00	$6.00	2004
	QUANT HCG/Serum (UNC Lab Test)	$12.00	$12.00	2004
	Hemoglobin	$10.00	$10.00	2004
	CBC w/o Diff (UNC Lab Test)	$9.00	$9.00	2004
	CBC with Diff (UNC Lab Test)	$10.00	$10.00	2004
	SED Rate (UNC Lab Test)	$4.00	$4.00	2004
	MONO Spot (UNC Lab Test)	$7.00	$7.00	2004
	RA Factors - Qual (UNC Lab Test)	$7.00	$7.00	2004
	RA Factors - Quan (UNC Lab Test)	$7.00	$7.00	2004
	PPD	$12.00	$12.00	2004
	Rubella (UNC Lab Test)	$20.00	$20.00	2004
	Hepatitis C RIBA (UNC Lab Test)	$16.00	$16.00	2005
	Antibody Identification (UNC Lab Test)	$21.00	$21.00	2005
	ABO Group (UNC Lab Test)	$4.00	$4.00	2005
	RH Type (UNC Lab Test)	$7.00	$7.00	2005
	GC Culture	$15.00	$16.00	2004
	Throat Culture (UNC Lab Test)	$8.00	$8.00	2004
	Urine Culture (UNC Lab Test)	$15.00	$11.00	2004
	ID & Sensitivity (UNC Lab Test)	$9.00	$9.00	2004
	STAT Male Smear	$20.00	$21.00	2004
	Fungal Direct Test (FDIR) (UNC Lab Test)	$7.00	$7.00	2005
	Wet Mount	$15.00	$16.00	2004
	Parasitology Test #9807-Giardia (UNC Lab Test)	$16.00	$16.00	2005
	Parasitology Test #9807-Cryptosporidium (UNC Lab)	$16.00	$16.00	2005
	HBsAG (UNC Lab Test)	$13.00	$13.00	2004
	Streptococcus Group A Assay W/Optic (UNC Lab)	$20.00	$20.00	2004
	Pap Smear (State Lab)	$10.69	$10.69	2005
	Rhogam Injection	$115.00	$119.00	2004
	Admin Fee (1 vaccine)	$10.00	$10.00	2004
	Admin Fee (2+ vaccines)	$10.00	$10.00	2004
	Hep A - Adult	$60.00	$70.00	2004
	Hep A (Ped/Adol)	$30.00	$31.00	2004
	Influenza Split 6-35 mo.	$6.00	$14.00	2004
	Influenza Split 3yr and Above	$15.00	$28.00	2004
	Influenza Virus Vaccine Live for Intranasal	$25.00	$26.00	2004
	Rabies (IM)	$170.00	$225.00	2004
	Rabies (ID)	$190.00	$197.00	2004
	Immunization: Pneumococcal - State	$20.00	$35.00	2004
	Meningococcal Vaccine, Subcutaneous/Jet	$90.00	$93.00	2004
	Menactra Meningococcal Vaccine	$90.00	$93.00	2004
	Immunization: Hep B (20+ yrs)	$70.00	$72.00	2004
	IV Infusion Up to One Hour	$125.00	$129.00	2005

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Orange County Proposed Fee Schedule - FY 2006-07

Department/Program	Description	Current Fee	Proposed Fee Change for FY 2006-07[1]	Last Revision
	Psychiatric Diagnostic Interview Exam	$134.88	$140.00	2004
	Psychiatric Diag Interview Exam, Interactive	$143.51	$149.00	2004
	Psychother, Indiv, Insight, 20-30 min.	$58.23	$60.00	2004
	Psychother, Indiv, Insight, 45-50 min.	$87.31	$90.00	2004
	Psychother, Indiv, Insight, 75-80 min.	$130.19	$135.00	2004
	Psychother, Indiv, Interac, 20-30 min.	$62.61	$65.00	2004
	Psychother, Indiv, Interac, 45-50 min.	$92.35	$96.00	2004
	Psychother, Indiv, Interac, 75-80 min.	$136.52	$141.00	2004
	Psychotherapy, Family, w/o Patient	$84.66	$88.00	2004
	Psychotherapy, Family, (Conjoint) W/Pt Present	$103.28	$107.00	2004
	Psychotherapy, Group	$28.67	$30.00	2004
	Immfusion Each Additional Hour up to Eight	$36.00	$37.00	2005
	Audiometry	$15.00	$16.00	2004
	Pure Tone Audiometry, Air	$20.00	$21.00	2004
	Electrocardiogram, Complete	$30.00	$31.00	2004
	Electrocardiogram, Tracing Only	$20.00	$21.00	2004
	Airway Inhalation Treatment	$20.00	$21.00	2004
	Aerosol/Vapor Inhalation Treatment	$20.00	$21.00	2004
	Pulse Oxygen	$7.00	$7.00	2005
	Denver II	$100.00	$104.00	2004
	Health & Behavior Intervention	$25.00	$26.00	2004
	Medical Nutrition Therapy/Initial 15 min. Unit	$18.00	$19.00	2004
	Medical Nutrition Therapy/Re-Assess 15 min. Unit	$18.00	$19.00	2004
	Lab: Handling Fee	$10.00	$10.00	2004
	Special Supplies	$15.00	$16.00	2005
	Vision	$10.00	$10.00	2004
	Induction of Vomiting	$60.00	$62.00	2004
	New Office/Outpt Tx Brief E&M	$75.00	$78.00	2004
	New Office/Outpt Tx Expanded Prob Focused E&M	$115.00	$119.00	2004
	New Office/Outpt Tx Detailed E&M	$155.00	$160.00	2004
	New Office/Outpt Tx Moderate Complex E&M	$225.00	$233.00	2004
	New Office/Outpt Tx High Complex E&M	$285.00	$295.00	2004
	Estab Offic/Outpt Tx Brief E&M	$40.00	$41.00	2004
	Estab Office/Outpt Tx Prob Focused E&M	$70.00	$72.00	2004
	Estab Office/Outpt Tx Expanded Focused E&M	$95.00	$98.00	2004
	Estab Office/Outpt Tx Detailed E&M	$140.00	$145.00	2004
	Estab Office/Outpt Tx Comprehensive E&M	$210.00	$217.00	2004
	Initial Office Consultation Minor Problem	$125.00	$129.00	2004
	Telephone Coord Brief	$15.00	$16.00	2004
	Telephone Coord Moderate	$20.00	$21.00	2004
	Telephone Coord Lengthy	$25.00	$26.00	2004
	Preventive/New Pt < 1 yr.	$95.00	$98.00	2004
	Preventive/New Pt 1-4 yrs.	$95.00	$98.00	2004
	Preventive/New Pt 5-11 yrs.	$185.00	$191.00	2004
	Preventive/New Pt 12-17 yrs.	$205.00	$212.00	2004
	Preventive/New Pt 18-39 yrs.	$200.00	$207.00	2004
	Preventive/New Pt 40-64 yrs.	$240.00	$248.00	2004
	Preventive/New Pt 65+ yrs.	$216.00	$224.00	2004
	Preventive/Estab Pt < 1 yr.	$90.00	$93.00	2004
	Preventive/Estab Pt 1-4 yrs.	$90.00	$93.00	2004
	Preventive/Estab Pt 5-11 yrs.	$150.00	$155.00	2004
	Preventive/Estab Pt 12-17 yrs.	$175.00	$181.00	2004

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Orange County Proposed Fee Schedule - FY 2006-07

Department/Program	Description	Current Fee	Proposed Fee Change for FY 2006-07[1]	Last Revision
	Preventive/Estab Pt 18-39 yrs.	$170.00	$176.00	2004
	Preventive/Estab Pt 40-64 yrs.	$190.00	$197.00	2004
	Preventive/Estab Pt 65+ yrs.	$190.00	$197.00	2004
	Home Visit for Postnatal Assmt & F/U Care	$75.00	$78.00	2004
	Home Visit for Newborn Care & Assessment	$75.00	$78.00	2004
	Newborn EPSDT Screen Home Visit	$80.00	$83.00	2004
	Periodic Oral Eval	$31.01	$32.00	2004
	Comprehensive Oral Eval	$40.01	$41.00	2004
	Topical Fluoride Appl	$19.01	$20.00	2004
	Oral Hygiene Instruction	$15.01	$16.00	2004
	Adm of Influenza Vaccine	$3.90	$4.00	2004
	Adm of Pneumococcal Vaccine	$3.90	$4.00	2004
	CBRS Individual Professional	$18.70	$19.00	2004
	Ampicillin (OMNIP-POLYN-TOTAN) Up to 500mg	$5.00	$5.00	2004
	Azithromycin 500mg	$25.00	$26.00	2004
	Penicillin G Benzathine/Procaine 1,200,000 Units	$20.00	$21.00	2004
	Penicillin G Benzathine up to 600,000 Units	$15.00	$16.00	2004
	Penicillin G Benzathine up to 1,200,000 Units	$25.00	$26.00	2004
	Penicillin G Benzathine up to 2,400,000 Units	$50.00	$52.00	2004
	Ceftriaxone Sodium/Rocephin per 250mg	$20.00	$21.00	2004
	Ciprofloxacin, 200mg	$20.00	$21.00	2004
	Depo Provera injection	$55.00	$57.00	2004
	Diphenhydramine HCL/Benadryl up to 50mg	$5.00	$5.00	2004
	B-12 Injection	$5.00	$5.00	2004
	Normal Saline Solution infusion 1000cc	$15.00	$16.00	2004
	Mirena IUD	$475.00	$492.00	2004
	Sports Physical	$40.00	$41.00	2004
	Camp Physical	$40.00	$41.00	2004
	College Physical	$40.00	$41.00	2004
	Childbirth Education	$25.00	$26.00	2004
	RN Services up to 15 min.	$19.50	$20.00	2004
	Child Service Coordination	$21.74		2005
	Maternity Care Coordination	$29.30		2005
	Nursing Assessment/Evaluation	$88.00		2005
	Education Classes	$30.00/hr		2004
	Health Risk Appraisal	$12.00		2004
	Consultant Services (Health Educators)	$20.00/hr		2004
	Patient Education (non Physician)	$20.00/unit (15 minute units)		2004
	Liver Function (UNC Rate)	N/a	$11.00	New
	Amylase (UNC Rate)	N/a	$9.00	New
	CBC w/o Diff (UNC Rate)	N/a	$9.00	New
	RMSF (Acute) (UNC Rate)	N/a	$9.00	New
	RMSF (Convalescent) (UNC Rate)	N/a	$27.00	New
	Lipid Panel	N/a	$23.00	New
	Glucose	N/a	$10.00	New
	Therapeutic prophylactic/diagonostic injection	N/a	$22.00	New
	ANA (anti-nuclear antibody) titer (UNC Rate)	N/a	$16.00	New
	Confirmation, if ANA+ (UNC Rate)	N/a	$15.00	New
	Paracervical Block	N/a	$163.00	New
	Lipase (UNC Rate)	N/a	$9.00	New

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Orange County Proposed Fee Schedule - FY 2006-07

Department/Program	Description	Current Fee	Proposed Fee Change for FY 2006-07[1]	Last Revision
Miscellaneous				
	Massage License			
	Practitioner License	$50.00		1996
	Practitioner/Owner License	$75.00		1996
School Capital				
Impact Fees	Orange County School District	$3,000 Per Single Family Dwelling; $1,420 Per Multi-Family Dwelling		2001
	Chapel Hill-Carrboro City School District	$4,407 Per Single Family Dwelling; $1,979 Per Multi-Family Dwelling		2001
Solid Waste/Landfill				
***	Waste Reduction, Reuse, and Recycling Fee			
	Basic Fee	$27.00	$34.00	2004
	Urban Curbside (added to Basic Fee)	$39.00 + $27.00 = $66.00	$41.00 + $34.00 = $75.00	2004
	Rural Curbside (added to Basic Fee)	$16.00 + $27.00 = $43.00	$22.00 + $34.00 = $56.00	2004
	Mulitfamily (added to Basic Fee)	$14.00 + $27.00 = $41.00	$16.00 + $34.00 = $50.00	2004
	Mixed Waste	$46.00/ton		2005
	Construction & Demo	$41.00/ton		2001
	Clean Wood/Vegetative Waste	$15.00/ton		2001
	Clean Wood (non tonnage fee)	$7.00/load for pick-up or trailer		2000
	MSW/C&D (non tonnage fee)	$20.00/load for pick-up or trailer; $5.00/car		2000
	Tires (stockpiles tires/no state certification)	$100.00/ton		1997
	Appliances (White Goods)	No charge		
	Scrap Metal	No charge		
	Cardboard	No charge		
	Regulated Recyclable Materials Permit	5% of assessed building permit fee		2002
	Regulated Recyclable Materials License	$25.00/vehicle		2002
	Regulated Recyclable Materials Facility Certification	$250.00/application		2002
	Combined Load Recyclables	$15.00/ton		2002
#	Fees are mandated by North Carolina General Statute 161.10			
**	Fees can be set by Register of Deeds.			
***	Fees charged on all improved properties to fund recycling and waste reduction services. For multifamily, the property is charged one fee for each dwelling unit.			

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Appendix A (FY 2006-07)

New Commercial Buildings and Additions Fee Restructuring

FY 2006-07 Proposed Fee Per SF Building Area for New Commercial

Occupancy	Building	Electrical	Plumbing	Mechanical	Total FY 2006-07 Proposed Fee	FY 2005-06 Current Fee
Multi-Family (Res.)	$0.190	$0.084	$0.084	$0.067	$0.425	$0.385
Storage	0.067	0.051	0.051	0.067	$0.236	$0.214
Assembly	0.143	0.077	0.077	0.067	$0.364	$0.330
Institutional	0.265	0.130	0.130	0.133	$0.658	$0.598
Business	0.190	0.090	0.090	0.085	$0.455	$0.413
Mercantile	0.130	0.064	0.064	0.058	$0.316	$0.286
Hazardous	0.099	0.042	0.042	0.058	$0.241	$0.220
Factory/Industrial	0.099	0.042	0.042	0.058	$0.241	$0.220
Educational	0.190	0.090	0.090	0.085	$0.455	$0.413

Appendix B

Orange County Fire Inspection Rates

Assembly (every year)
Institutional (every year)
Day Care (every year)
Mercantile (every three years)

Square Footage	Initial Inspection	Reinspection	Third Inspection
Up to 1,000 SqFt	$ 40.00	$ 30.00	$ 130.00
1,001 to 2,500 SqFt	50.00	30.00	130.00
2,501 to 5,000 SqFt	60.00	30.00	150.00
5,001 to 7,500 SqFt	70.00	35.00	170.00
7,501 to 10,000 SqFt	80.00	35.00	190.00
10,001 to 12,500 SqFt	90.00	35.00	210.00
12,501 to 15,000 SqFt	100.00	35.00	230.00
15,001 to 17,500 SqFt	110.00	40.00	250.00
17,501 to 20,000 SqFt	120.00	40.00	270.00
20,001 to 22,500 SqFt	130.00	40.00	290.00
22,501 to 25,000 SqFt	140.00	40.00	310.00
25,001 to 27,500 SqFt	150.00	45.00	330.00
27,501 to 30,000 SqFt	160.00	45.00	350.00
30,001 to 32,500 SqFt	170.00	45.00	370.00
32,501 to 35,000 SqFt	180.00	45.00	390.00
35,001 to 37,500 SqFt	190.00	45.00	400.00
37,501 and over	200.00	50.00	400.00

Hazardous (every year)
Industrial (every two years)

Square Footage	Initial Inspection	Reinspection	Third Inspection
Up to 1,000 SqFt	$ 55.00	$ 30.00	$ 160.00
1,001 to 2,500 SqFt	65.00	30.00	160.00
2,501 to 5,000 SqFt	75.00	35.00	180.00
5,001 to 7,500 SqFt	85.00	35.00	200.00
7,501 to 10,000 SqFt	95.00	35.00	220.00

Square Footage	Initial Inspection	Reinspection	Third Inspection
10,001 to 12,500 SqFt	105.00	40.00	240.00
12,501 to 15,000 SqFt	115.00	40.00	260.00
15,001 to 17,500 SqFt	125.00	40.00	280.00
17,501 to 20,000 SqFt	135.00	40.00	300.00
20,001 to 22,500 SqFt	145.00	45.00	320.00
22,501 to 25,000 SqFt	155.00	45.00	340.00
25,001 to 27,500 SqFt	165.00	45.00	360.00
27,501 to 30,000 SqFt	175.00	45.00	380.00
30,001 to 32,500 SqFt	185.00	50.00	400.00
32,501 to 35,000 SqFt	195.00	50.00	400.00
35,001 to 37,500 SqFt	205.00	50.00	400.00
37,501 and over	215.00	50.00	400.00

Business (every three years)
Storage (every three years)
Foster Care (every year)
Residential (e.g. group homes, common areas of multifamily complexes - every year)
Private Educational (every two years)

Square Footage	Initial Inspection	Reinspection	Third Inspection
Up to 1,000 SqFt	$ 25.00	$ 20.00	$ 100.00
1,001 to 2,500 SqFt	35.00	30.00	100.00
2,501 to 5,000 SqFt	45.00	30.00	120.00
5,001 to 7,500 SqFt	55.00	35.00	140.00
7,501 to 10,000 SqFt	65.00	35.00	160.00
10,001 to 12,500 SqFt	75.00	35.00	180.00
12,501 to 15,000 SqFt	85.00	35.00	200.00
15,001 to 17,500 SqFt	95.00	40.00	220.00
17,501 to 20,000 SqFt	105.00	40.00	240.00
20,001 to 22,500 SqFt	115.00	40.00	260.00
22,501 to 25,000 SqFt	125.00	45.00	280.00
25,001 to 27,500 SqFt	135.00	45.00	300.00
27,501 to 30,000 SqFt	145.00	45.00	320.00
30,001 to 32,500 SqFt	155,00	45.00	340.00
32,501 to 35,000 SqFt	165.00	45.00	360.00
35,001 to 37,500 SqFt	175.00	45.00	380.00
37,501 and over	185.00	50.00	400.00

Investigation on Scanning County Information

Background

At the request of the BOCC, County staff has developed a high-level report of the use of scanning technologies and accompanying business practices as they could apply to County operations. Various statutes compel the County to retain and manage information for lengths of time, depending on the types of document under consideration. Many of these retention laws specifically apply to paper documents as the format that constitutes the archival record.

Scanning Technology

The state of scanning technology itself is mature in 2006. Images can be digitized from paper documents with varying degrees of fidelity, where they can then be indexed for retrieval and/or associated with related information. Typically, indexes are defined in a database and each digitized image is assigned one or more values for its index field(s). Such index fields might include Client Name, Meeting Date, Parcel Identifier or other identifier useful in finding information.

Optical Character Recognition is a technology used to "read" text on a page and infer its characters. OCR technology can be used to glean indexing information from paper forms, to automate the indexing process. However, the error rate on OCR can be as high as 20%, which necessitates manual error checking and obviates the purported benefits of OCR in a scanning operation.

Despite advances in imaging and indexing technologies, scanning remains a labor intensive process.

Business Processes

In any digitizing exercise, it is important that existing "paper-centric" business processes be re-architected to ensure that departmental operations into the future do not create more unscanned paper. Accordingly, departments should look to adopt new methods of collecting and managing information that is either scanned and indexed upon acceptance, or ideally, is digitally created at its inception.

As with any change in business processes, staff must be trained, customers must be made aware of any impacts and procedures must be documented and managed.

Project Goals

When launching automation projects, it is important that the goals be established at the outset. Goals might include:

- We require an electronic version of an official record, so as to increase access efficiency
- We need to create an archival image that will supplant any paper based records
- We need an electronic information foundation upon which greater information sharing is then leveraged

The goals, and underlying problem statement(s) of any scanning activity should be carefully articulated and prioritized. This project planning piece will provide a broader view of the issues to be addressed. In turn, this broader view will allow the consideration of many solutions, not just scanning and indexing paper records.

Costs of Scanning

Scanning costs vary widely, depending on several factors, including

- The size and bulk of items being scanned
- The number of index fields for the item
- The number of values within the index
- Repetitive nature of items
- Volume of items
- Clarity of image being scanned
- Handwriting vs. typography of items being scanned

Scanning can be outsourced offsite, outsourced on site, or performed by existing staff. It is a time-consuming process that should be carefully and realistically estimated. Outsourced costs range from 1 to 7 cents a page.

The County must also ensure the computing infrastructure can support scanning operations and subsequent digital management of records. The Storage Area Network approved by the BOCC in fall of 2005, provides an excellent storage mechanism for the management of the images and databases into the future. The County network may need to be re-evaluated in light of digital operations, with the probability of upgrades for some operations. And of course, scanning equipment and support should be factored in as well.

Given the tens of millions of pages of legacy paper just in any one of the Health, DSS or Clerk to the Board of County Commissioners departments, the resources required to scan paper records will be significant.

Benefits of Scanning

The benefits of scanning are manifold. Over the long term, they can justify the substantial investment, while positioning the County for information management far beyond what is achievable in a paper intensive culture.

Benefits include:

- Higher quality and faster service to citizens
- Increased staff effectiveness
- Measurable increases in staff productivity
- Substantial reductions in data and records volumes
- Vital data and records identification and protection
- Greater assurance of being in legal compliance
- Opportunities for greater data sharing across organizational boundaries

Conclusion

Scanning, as a part of an overall program of automating work processes, provides a range of potential benefits to County departments, from long term cost savings to greater availability of information. It is widely recognized that cost savings can only be achieved through a long-term implementation of digitizing records, whose benefits usually take years to surface. However, the overarching thrust to digitize information and automate processes will certainly be pivotal in helping Orange County achieve the efficiency gain necessary to advance service level improvements within limited cost parameters.

Emergency Telephone Fund Fees

	2005-06 Original Budget	Revenues (6/20/06)	Recommended Budget
Wireline Subscriber Fees [1]	$323,233	$352,713	$275,000
Wireless 9-1-1 Fees [2]	$170,653	$184,465	$170,635
Total Emergency Telephone Fees	**$493,886**	**$537,178**	**$445,635**

[1] Decrease in recommended budget is based increased use of cell phones and digital phone service.

[2] Recommended budget did not increase due to the State's reduction of subscriber fees from 80 cents to 70 cents

Donna Dean

Subject: FW: efland sewer customers

From: Paul Thames
Sent: Tuesday, June 20, 2006 3:07 PM
To: Donna Dean
Subject: RE: efland sewer customers

Donna,

I have no real information on socio-economic information of the Efland sewer customer base except to note that most existing residential users west of the Ashwick subdivision would appear (based on the appearance of the housing) to fall into lower income categories. Socio-economic status is not a generally recognized engineering or utility (to the best of my knowledge) parameter and consequently evaluating or dealing with such parameters does not typically fall within an engineer's skill set. It certainly does not fall within my skill set.

I have, however, discussed this subject briefly with Tara Fikes and the Manager brought it up this morning as well. It would appear that some sort of socio-economic survey process, utilizing HUD or some other welfare benefits related screening criteria, could be undertaken to develop a database for those who would be eligible for assistance. I expect that some sort of sewer utility voucher system could be created to insure that low income individuals (meeting assistance criteria) could receive financial assistance with their sewer bills. The system would also have to be compatible with or comprehendible to the Orange-Alamance staff/billing process (they bill for the Efland sewer system). As that sort of process is well beyond my area of expertise, I expect that Tara Fikes, Rosie Summers, Nancy Coston or one of their staff would be best qualified make recommendations as to setting up an investigation of financial need as well as for actually establishing an assistance program.

I don't know how staffing would work to conduct an actual survey, to determine which households meet income criteria or to create a database. I will do some research to determine if any local utilities have any programmatic means of dealing with economic hardship as a regular operating/billing process.

In terms of estimating how much of the $100k subsidy is needed to accommodate those who cannot afford to pay, I would guess the majority. The Efland sewer system currently has two commercial accounts (Hancor and Barber&Ross), two institutional accounts (Efland Cheeks community center, Efland Cheeks elementary school), two churches and about 25 residents of Ashwick that are obviously not low income. I imagine that the rest of the existing customers generating 65-75% of the wastewater flow are low income.

This is probably way more information than you wanted. However, if I can provide additional information, you know where to find me.

Paul

Donna Dean

From: Nancy Coston
Sent: Wednesday, June 21, 2006 3:30 PM
To: Donna Dean
Subject: Child Care

Based on the current employees who are receiving subsidy, the two subsidy programs are spending about $30,000 per year to support five employees. The classes of employees served include a range of pay grades from 8 to 15. Of course eligibility for subsidy is based on income and family size so a single parent with several children will be eligible in the higher pay grades. The amount paid for each employee also varies since it depends on the sliding scale fees for that family and the cost of the child care.

Let me know if you need any additional information

Estimated Number and Price of Radios Needed For Total Implementation

		Mobiles	Portables	Control	Grant Funded Portable Radios	Original Portable Radio Request
Radio (unit cost - worst case)		*$4280*	*$4501*	*$4192*		
County Radios (Total)	**$1,935,709**	**$851,720**	**$1,012,725**	**$71,264**		
Emergency Mgmt	$426,561	49	37	12	13	50
Sheriff	$1,477,641	150	181	5	19	200
Public Health	$0	0	0	0	7	7
BOCC and Manager	$31,507	0	7	0	0	7
Non-County Radios (Total)	**$3,978,249**					
Law Enforcement (Total)	**$2,146,005**					
Chapel Hill [1]	$779,049	58	117	1	14	131
Carrboro	$205,580	27	20	0	14	34
Hillsborough	$165,648	16	16	6	10	26
UNC-PS	$834,840	17	160	10	14	174
UNC Hospital Police	$160,888	1	32	3	10	42
Fire / Rescue (Total)	**$1,832,244**					
Caldwell	$70,602	5	10	1	3	13
Carrboro	$98,266	14	2	7	10	12
Cedar Grove	$101,092	11	12	0	3	15
Chapel Hill [2]	$278,211	32	23	9	10	33
Eno	$171,694	16	22	1	3	25
Efland	$70,160	7	8	1	3	11
New Hope [3]	$254,827	24	31	3	3	34
Orange Grove	$111,111	5	19	1	3	22
Orange Rural [4]	$171,827	14	23	2	2	25
White Cross	$97,829	4	17	1	3	20
Orange County Rescue	$181,492	11	28	2	2	30
South Orange Rescue	$212,381	11	33	4	2	35
Mebane FD	$12,752	2	0	1	3	3
Total Cost of Each Type of Radio		**$2,028,720**	**$3,591,798**	**$293,440**		

[1] Does not reflect $262.500 in grant funding received by CHPD from 04 LETTP funding
[2] Does not reflect $310,608 in FIRE Act grant funding received
[3] New Hope has applied for grant funding for FY06 FIRE act grant
[4] Does not reflect $152.280 in FIRE act grant funding received by Orange Rural FD