

**ORANGE COUNTY
BOARD OF COMMISSIONERS**

ACTION AGENDA ITEM ABSTRACT

Meeting Date: April 29, 2014

**Action Agenda
Item No. 1**

SUBJECT: Presentation of Orange County Schools and Chapel Hill Carrboro City Schools Boards of Education Approved FY 2014-15 Operating and Capital Budgets

DEPARTMENT: County Manager and Finance
and Administrative Services

PUBLIC HEARING: (Y/N)

No

ATTACHMENT(S):

- A. Orange County Schools Board of Education FY2014-15 Budget Request
To be provided under separate cover
- B. CHCCS Board of Education FY2014-15 Budget Request

INFORMATION CONTACT:

Michael Talbert, (919) 245-2308
Clarence Grier (919) 245-2453
Gerri P. Martin (919-732-8126
Tom Forcella, (919) 967-8211

PURPOSE: To receive the Orange County Schools and Chapel Hill Carrboro City Schools Boards of Education approved FY2014-15 operating and capital budget requests.

BACKGROUND: The Board of County Commissioners established a funding target for schools in previous years of 48.1% of County General Fund revenues. The target is exclusive of the County's share of Durham Technical Community College funding and is consistent with the school funding target endorsed by Commissioners in May 2000. The following school related components are included in calculation of the target percentage:

Local Current Expense - supplements State and Federal funds received by each district for the day-to-day operation of schools. Examples of expenses paid from these funds include salaries and benefits for locally paid teachers and utilities. Counties having more than one school administrative unit, as is the case in Orange County, are required to provide equal per pupil appropriations to each system. The funding level, however, is discretionary and varies from county to county.

Recurring Capital - pays for facility improvements, equipment, furnishings, and vehicle and bus purchases. State statutes mandate counties to fund recurring capital; however, the amount of money counties allocate to this function is discretionary and varies from county to county. Equal per pupil allocations required by law for current expense appropriations are not applicable to this category of local school funding.

Per the April 2011 Board approved County Capital Funding Policy, County and School recurring capital needs will be identified and reviewed during each annual operating budget cycle, and recurring capital appropriations will be approved by the Board of Commissioners as an element of each annual Orange County Budget Ordinance. For the current fiscal year, Commissioners funded \$3.0 million (the equivalent of approximately 2 cents on the property tax rate) for schools recurring capital and approximately \$327,240 for County recurring capital.

Long-Range Capital - supports school capital projects through the County's Capital Investment Plan (CIP). Capital projects are funded through a combination of State and local bonds, NC bond financing and pay-as-you-go funding sources. Pay-as-you-go funding includes dedicated half-cent sales tax revenues and property tax earmarked under the Board's current Capital Funding Policy. The Capital Policy also allows for North Carolina Public School Building Capital funds and School Construction Impact Fees to offset School related debt service. Similar to Local Current Expense funding, the amount of money counties allocate to long-range capital expenditures is discretionary and varies from county to county.

School Related Debt Service - repayment of principal and interest on School related debt, including general obligation bonds and private placement loans. North Carolina statutes require counties to pay for school related capital items such as acquisition and construction of facilities. In instances where counties borrow monies to pay for such items, the State mandates counties repay the debt. The amount of money counties borrow for school related projects is discretionary and varies from county to county.

Fair Funding - monies, split equally between the two school districts, to offset costs of safety and health services such as School Resource Officers and Nurses. The State does not mandate counties to provide funding for these services.

It is important to note, the 48.1% target only includes funding for the items identified above - current expense, recurring capital, long-range capital, school related debt service and fair funding. It does not include additional non-mandated County financial support Orange County Commissioners commit to schools. Examples of such appropriations include supplementing state funding for school health nurses to staff each school with at least one school health nurse. Funding in the current fiscal year for this contractual agreement between the County Health Department and each school district is approximately \$684,000. (This agreement/contract has been in place since 2001.) The County also financially supports non-profit agencies such as Communities in Schools that provide after school programs for middle school students.

FY2014-15 School Budgets

State budgetary actions continue to have a negative effect local education funding. Previous actions include the State seizing Public School Building Capital funds, reductions in lottery proceeds. To date these funds have not been restored or funded at prior levels. The General Assembly has not yet balanced the State budget.

During past Manager's/Superintendent Meetings, the County Manager advised both School Superintendents of the budgetary issues facing the County in the preparation of the FY2014-15 Budget. The County Manager has shared his opinion with the Superintendents, that it would be very difficult for the County to fill gaps in funding where the State reduces its financial commitment to education.

Some of the funding issues confronting both Boards of Education are as follows:

- ◆ Proposed salary increases by the Governor
- ◆ Reduced State Appropriations
- ◆ Increased Charter School enrollment and payments
- ◆ Increasing Employee Benefits
- ◆ Local Expansion Budget Request

Orange County Schools is requesting an increase in the local per pupil allocation of \$175. This requested increase in the local per pupil allocation for current expenses would increase the per pupil allocation to \$3,444. This funding level would represent an approximate increase in the current expense for Orange County Schools of \$2 million and an increase for both school districts of \$4.5 million, which would represent 2.8 cents of the current property tax rate based on the projected Average Daily Membership provided by North Carolina Department of Public Instruction.

Chapel Hill Carrboro City Schools is requesting an increase in the local per pupil allocation of \$314. This requested increase in the local per pupil allocation for current expenses would increase the per pupil allocation to \$3,583. This funding level would represent an approximate increase in the current expense for Chapel Hill Carrboro City Schools of \$4.2 million and an increase for both school districts of \$7.3 million, which would represent 4.55 cents of the current property tax rate based on the projected Average Daily Membership provided by North Carolina Department of Public Instruction.

During tonight's presentation, each system will share their FY2014-15 operating and capital budgets with the Board of County Commissioners.

FINANCIAL IMPACT: Preliminary FY2014-15 revenue projections anticipate the County's General Fund revenues will be approximately \$187 million. Staff has assumed no receipt of Public School Building Fund monies in this projection for the County's General Fund. (Note: NC Education Lottery proceeds are revenues budgeted in individual capital projects and not considered General Fund Revenue.)

Based upon the County Commissioner's funding target of 48.1%, the funding to the two school systems would be approximately \$89.9 million, based on the preliminary FY2014-15 revenue projections.

RECOMMENDATION(S): The Manager recommends that the Board discuss the issues noted and provide direction to staff, as appropriate.

April 16, 2014

Mr. Michael Talbert
Interim Orange County Manager
208 S. Cameron St.
Hillsborough, NC 27278

Dear Mr. Talbert:

Enclosed are 10 copies of the Chapel Hill – Carrboro City Schools' Board Requested 2014-15 Budget Book for the Orange County Commissioners and members of your Finance staff. The School Board's request represents the priority needs of our school district for 2014-15.

The largest portion of the Board's budget request represents the district's fund balance shortfall for next year. The district has funded \$2.2 million of operating expense items on our fund balance for the past three years as we protected the quality of our academic instruction during the recent economic recession. We continued to be hopeful that there would be an economic upturn by the time our fund balance was depleted and we would be able to recover lost State and Federal funding. The recovery has not occurred and we are, again, looking to the Orange County Commissioners to help us through this very difficult budget cycle.

We have identified \$4,507,262 in prioritized needs including funding for an anticipated pay raise for district employees who have only received a 1.2% raise in the past five years. Other mandatory budget increases for employee benefits and State law changes that have impacted our operating budget are included in our request.

The State has projected our district to increase by 97 students next year. The County has historically provided funding for our enrollment growth. The annual inflationary increase to our special district tax base has been estimated at 1.5%. These two anticipated revenue increases total \$638,785 leaving \$3,868,477 of our budget needs unfunded.

Our Board included in its approved budget resolution on April 10, 2014 the authorization for the County Commissioners to increase the district tax as needed to fully fund our budget request.

We look forward to our April 29th joint meeting where we will provide a detailed overview of our budget request.

Sincerely,



Thomas Forcella,
Superintendent

Enclosures



Board of Education's Budget Request

2014-2015

April 10, 2014

TABLE OF CONTENTS

	Page
Budget Message	
Budget Message	1-1
Organizational Chart	1-4
Board Members and Principal Officials	1-5
Principals	1-6
Budget Calendar	1-7
2014-15 Budgets	
Combined Operating Budget	2-1
Local Revenue Projections	2-2
Local Fund Budget Summary	2-3
2014-2015 Continuation& Expansion Budget	2-5
Local Fund Revenue History	2-6
State Fund Revenue Projection	2-7
State Fund Budget Summary	2-8
Federal Fund Revenue Projection	2-11
Federal Fund Budget Summary	2-12
Community Schools Budget Summary	2-14
Child Nutrition Budget Summary	2-16
Recurring Capital Budget Summary	2-18
Capital Improvement Plan	
2014-2024 Capital Investments Plan	3-1

Statistical Profile

Chapel Hill-Carrboro City Schools:

Financial Perspective-All Fund Types	4-1
Net Assets by Component	4-2
Changes in Net Assets	4-3
Governmental Funds (Changes in Fund Balances)	4-5
Governmental Funds (Fund Balances)	4-6
Proprietary Fund-Food Services Operations (Revenues by Source)	4-7
Proprietary Fund-Food Service Operations (Expenses by Category)	4-8
Average Daily Membership	4-9
Student Statistics	4-10
Operational Expenditures Per Pupil	4-11
Full-time Employees	4-12
School Building Data	4-13

Appendix

Local Allotment Formulas	A-1
State Allotment Formulas	B-1
Revenue Sources Glossary	C-1
Description of Operating Budget Function Codes	D-1
Description of Recurring Capital Budget Categories	E-1

BUDGET MESSAGE

Chapel Hill – Carrboro City Schools 2014-15 Operating Budget Message

When the 2013-14 operating budget was adopted last summer, it was evident that we would face continued budgetary uncertainty in future years. The General Assembly had just adopted a budget that reduced support for public education and this sent clear signals that another difficult budget process was in store for 2014-15.

As soon as the budget was adopted, the district began to take steps to prepare for the 2014-15 budget development process. The district has been operating under budgetary spending restraints from the start of the year. The district has also been sharing information with our constituents and reminding our community of our recent history. We have made millions of dollars in reductions, our staff's wages have been stagnant, and we have absorbed millions of dollars in mandated cost increases. Despite these challenges, we have also shared how fortunate we are to live in a community with strong support for public education. Absent this support, things would be much worse. We are thankful for the Board of Orange County Commissioners' consistent support of public education. They, however, can only do so much to offset the significant loss of state revenue. Furthermore, this was the final year of a three year Board strategy to use available fund balance for operational expenditures to avoid further reductions. We began the 2014-15 budget development process with a \$2.2 million dollar budget shortfall since fund balance is no longer available.

There were millions of dollars in requests from budget managers to support programs and initiatives in our district. Unfortunately fiscal realities required that we hold the line on nearly every expansion item. The attached budget recommendation is mindful of our current reality and considers input received from the Board planning conference and our discussion at the March 6, 2014 Board meeting. We limited our expansion requests to a single item that directly supports the district's new strategic plan and a required need associated with the Culbreth Science Wing addition. We are working with the Board to develop a budget reduction list at various levels to be prepared if the County Commissioners are unable to fully fund our budget. Our requests and possible reductions are described in greater detail below.

Local Revenues and Expenditure Changes and Recommendations

Our official State enrollment project is for 12,353 students in 2014-15; an increase of 97 students over the current year's State projection. At the current per pupil appropriate rate of \$3,269, the projected increase in revenue would be \$317,093. An additional \$321,692 of revenue growth is estimated from the inflationary increase in the special district tax.

The Board's requested budget total is \$4,507,262. Deducting the anticipated funding for student enrollment growth and the inflationary increase in the special district tax leaves \$3,868,477 unfunded.

Mandated Cost Increases and Continuation of Current Services

The Superintendent's recommended budget includes mandated cost increases and continuation expenses for medical insurance and retirement match, along with a placeholder for locally paid employees. This wage increase is long overdue and deserved. The current proposed wage

increase, however, focuses only on teachers at the lower end of the salary schedule. We do not have any additional information at this time on what might be provided for other employees. At this time we have placed \$1,450,000 in our request to fund an increase of our local portion of employees' salaries. We also request \$50,000 in local funding necessary to implement the new Read to Achieve legislation and \$150,000 to offset a new state sales tax charge on service contracts. An unemployment reserve was approved by state law requiring the district to make payments into the reserve account with a subsequent reconciliation to occur later. We have requested \$50,000 for unemployment reserves. We are currently engaged in an Equal Opportunity Schools initiative. We are requesting \$30,000 to support this continued equity work. We also request \$50,000 in funding to provide for required expenditures for homeless student transportation, translation and interpretation, and 504 services that traditionally increase each year.

Strategic Plan Funding/Expansion Requests

Our newly approved strategic plan has multiple goals and strategies. As we reviewed all budget requests, we considered their relation to our strategic plan. We are recommending funding for two items at this time. The first is to support Strategy 3.1 which focuses on external program reviews for guidance. To complete an external review of guidance services will require the hiring of an outside contractor and we are requesting \$50,000 for this purpose. The second request is for \$39,349 to hire an additional custodian to clean the science wing addition at Culbreth Middle School.

Fund Balance

In 2011, the Board of Education approved a three year plan to bridge the budget gap by spending down the Local fund balance. The district had previously increased the Local fund balance by using the Federal Edu Jobs and ARRA funding to offset Local expenditures. At the time the Board approved the three year plan, it was hoped that we would be able to weather the effects of the Great Recession and hold onto needed positions and services until the economy recovered and revenues returned. While the economy has strengthened, funding for public education has not improved, especially in North Carolina. Last year the General Assembly eliminated the discretionary reduction, but did so by permanently reducing teacher positions, teacher assistant funding, and other supports to schools. This permanently altered the funding formula for teacher positions resulting in the permanent loss of about forty teacher positions and eliminating funding for about twenty-five teacher assistant positions.

We do not anticipate significant increases in state revenues on the horizon and this was the final year in our three year plan to spend Local fund balance. Considering that the Board has made millions of dollars in budget reductions over the past 6 years, it will not possible to reduce this fund balance shortfall and not impact programs or positions.

As the budget picture becomes clearer, we want our community to know our next steps. Our budget reduction recommendations could include gifted specialist position, media assistants, high school clerical positions, and teacher assistant positions at the elementary level. Unfortunately the state has made significant cuts to teacher assistant funding and our fund balance has been expended. We remain hopeful that we can continue these positions next year, but will be prepared to make reductions if necessary. Many teacher assistants were hired in interim positions this year and we will not permanently fill vacancies until our final budget position is known.

Our central office is another area that could be impacted by reductions. The district's contracted services for instructional professionals and a reorganization of positions are being considered. Class size minimums at the secondary level will be enforced and our district's service learning program may have to be revamped. One last impact could be to constrain the number of students who enroll in the State's Virtual Public School classes

Other Information

Charter Schools

As the community may be aware, PACE Academy's charter was not renewed. Unless they successfully appeal, several students will return to the district and increase our enrollment numbers. This would result in increased state funding and we would not have to transfer funding to PACE Academy next year. We will likely see increased enrollment as a result of the non-renewal and many of these students will require special services. Therefore we should not expect this change to provide any budgetary relief. The county has not fully funded our district for the number of students enrolled in charter schools in recent history. The non-renewal at PACE may present an opportunity to revisit enrollment and funding levels with county staff. Over the past 5 years our local funding has been underfunded by an average of 26 charter school students, yet we still have make transfers to the charter schools. At the current per pupil allotment that equates to \$85,696 in additional revenue.

Summary

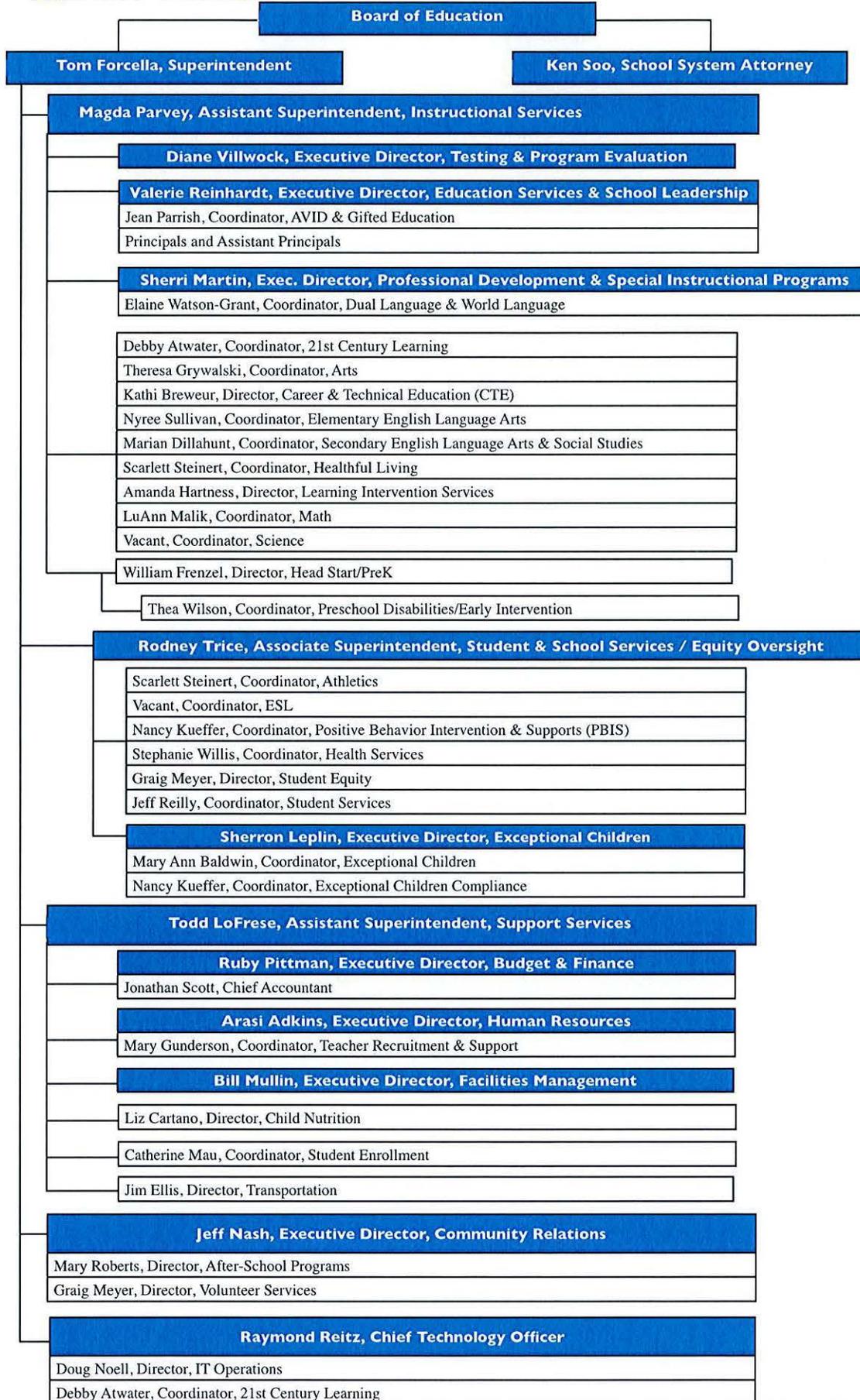
The district is continuing to wrestle with the lingering effects of the Great Recession. We have held the line on nearly every budget request. State mandates and reductions, cost increases, and the long overdue need for our employees to receive a raise have placed great pressures on our local budget. We have drawn down our fund balance to pre-recession levels and we must make reductions and request additional revenues to balance our budget. Over the next few months the budget picture will become clearer at both the local and state level.

Our administration must be prepared to address budget reductions, if necessary. We intend to hold onto the core values of our school district and to protect quality student learning. These goals have always been possible because of strong community support and the Board of Orange County Commissioners.

Sincerely,



Thomas Forcella
Superintendent



CHAPEL HILL-CARRBORO CITY SCHOOLS
Board of Education Members and Principal Officials

Jamezetta Bedford, Chair

Michelle (Shell) Brownstein, ViceChair

James Barrett

Mia Burroughs

Mike Kelly

Andrew Davidson

Annetta Streater

Tom Forcella, Superintendent

Magda Parvey, Assistant Superintendent
for Instructional Services

Todd LoFrese, Assistant Superintendent
for Support Services

Ruby Pittman, Executive Director of Budget and Finance

Lincoln Center
750 South Merritt Mill Road
Chapel Hill, NC 27516
(919) 967-8211

April 10, 2014

Chapel Hill –Carrboro City Schools Principals

Principals

Jillian Laserna	Carrboro Elementary School
Marny Ruben	Seawell Elementary School
Lewis A. Ware	Estes Hills Elementary School
Victoria Creamer	Ephesus Road Elementary School
Darlene Ryan	Glenwood Elementary School
Emily Bivins	Frank Porter Graham
Patrenia McDowell	McDougle Elementary School
Amy Rickard	Morris Grove Elementary School
Cheryl Carnahan	Northside Elementary School
Janice Croasmun	Rashkis Elementary School
Keri Litwak	Scroggs Elementary School
Beverly Rudolph	Culbreth Middle School
Debra Scott	McDougle Middle School
Jonathan Enns	Phillips Middle School
Phillip Holmes	Smith Middle School
Laverne Mattocks	Carrboro High School
Eileen Tully	East Chapel Hill High School
Sulura Jackson	Chapel Hill High School
John Williams	Phoenix Academy High School
Nancy Yoder	Hospital School, UNC Hospital

Chapel Hill-Carrboro City Schools 2014-15 Budget Development Calendar

September 9, 2013	Begin work to develop a district budget communication plan.
October 1, 2013	Send requests to administrative departments to update program profiles.
October 15, 2015	Complete budget communication plan.
November 4, 2013	Kick off budget request process with schools and departments
November 14, 2013	Program profiles due
January 6, 2014	Schools and administrative departments submit new budget requests.
January 5, 2014	Begin community communications regarding the 2014-15 budget cycle
January 17, 2014	Auxiliary units present recommendations for fee/rate increases
January 22-24, 2014	Review of current continuation budgets, analyze current budget formulas vs. actual budget expenditures, review history and trends of major expense categories
February 10-11, 2014	Superintendent presents budget to Board of Education, Board Planning Retreat, Hampton Inn, Carrboro, NC
March 6, 2014	Board of Education work session on the budget, Lincoln Center, Chapel Hill, NC at 7:00 pm
March 20, 2014	Board of Education work session and public hearing on the budget, Smith Middle School, Chapel Hill, NC at 7:00 pm
April 17, 2014	Board of Education approves budget to be submitted to the County Commissioners, Lincoln Center, Chapel Hill, NC at 7:00 pm
April 29, 2014	Present budget to BOCC at joint meeting of school boards at Southern Human Services Bldg., Chapel Hill, NC at 7:00 pm
May 15, 2014	County Commissioners' Budget Work Session, Southern Human Services Bldg., Chapel Hill, NC at 7:00 pm

Chapel Hill-Carrboro City Schools 2014-15 Local Fund Budget Calendar

May 20, 2014	County Commissioners' Regular Meeting, Manager Presents 2014-15 Budget, Southern Human Services, Chapel Hill, NC at 7:00 pm
May 22, 2014	County Commissioners' Budget Public Hearing, Hillsborough Commons (DSS Bldg) Hillsborough, NC at 7:00 pm
May 29, 2014	County Commissioners' Budget Public Hearing, Southern Human Services Bldg., Chapel Hill, NC at 7:00 pm
June 5, 2014	County Commissioners' Budget Work Session, Southern Human Services Bldg., Chapel Hill, NC at 7:00 pm
June 10, 2014	County Commissioners' Budget Work Session, Link Government Services, Hillsborough, NC at 7:00 pm
June 12, 2014	County Commissioners/ Budget Work Session, Southern Human Services Bldg., Chapel Hill, NC at 7:00 pm
June 17, 2014	County Commissioners' approve budget at regular meeting, Southern Human Services Center on Homestead Road, Chapel Hill at 7:00 pm
July __, 2014	Board of Education approves Budget resolutions for all Fund Codes

BUDGETS

Combined Operating Budget Revenues and Expenditures

REVENUE	2012-2013	2012-2013	2013-2014	2013-2014	2014-2015	2014-2015
	BUDGET	ACTUAL	BUDGET	ESTIMATE	SUPT RECOM	BOARD REQ
Total Local Revenue	63,279,711	63,908,799	67,205,662	67,685,177	68,580,159	69,490,011
Total State Revenue	61,871,240	58,294,480	63,388,137	63,388,137	64,200,000	59,064,223
Total Federal Revenue	3,986,672	4,311,623	5,056,913	5,056,913	4,392,000	4,392,000
TOTAL REVENUE	\$ 129,137,623	\$ 126,514,902	\$ 135,650,712	\$ 136,130,227	\$ 137,172,159	\$ 132,946,234

ALLOCATIONS INSTRUCTIONAL PROGRAMS	2012-2013	2012-2013	2013-2014	2013-2014	2014-2015	2014-2015
	BUDGET	ACTUAL	BUDGET	ESTIMATE	SUPT RECOM	BOARD REQ
Regular Instructional Programs	\$ 66,718,256	\$ 61,001,333	\$ 69,625,268	\$ 69,308,793	\$ 69,770,966	\$ 68,710,722
Special Programs	17,459,392	18,714,836	18,654,475	18,684,475	18,896,575	18,965,439
Alternative Prog. and Services	4,092,397	5,274,843	5,684,895	5,445,685	5,866,318	5,585,915
Co-Curricular Activities	2,007,620	2,190,781	1,903,408	2,051,871	2,085,287	1,940,321
School Leadership	4,338,036	4,175,978	4,337,752	4,337,752	4,423,891	3,873,891
School Based Support Services	11,771,361	11,387,225	11,987,126	10,506,698	10,668,962	11,913,162
Other	632,665	773,101	772,832	784,832	739,340	759,340
TOTAL INSTRUCTIONAL PROG.	107,019,727	103,518,097	112,965,756	111,120,106	112,471,339	111,748,790

SUPPORT SERVICES	2012-2013	2012-2013	2013-2014	2013-2014	2014-2015	2014-2015
	BUDGET	ACTUAL	BUDGET	ESTIMATE	SUPT RECOM	BOARD REQ
Instructional Support Services	2,413,155	2,583,078	2,623,285	2,578,416	2,652,721	2,652,721
Administrative Leadership	2,671,205	2,895,306	3,031,294	3,269,863	3,441,377	3,492,377
Technology Support Services	1,825,930	2,111,846	1,904,231	1,904,231	2,092,940	2,018,940
Operational Support Services	11,007,056	11,802,174	11,652,182	13,221,902	13,605,636	10,245,259
Financial and Human Services	2,084,191	1,909,057	1,935,032	1,800,279	1,829,242	1,709,242
TOTAL SUPPORT SERVICES	20,001,537	21,301,461	21,146,024	22,774,691	23,621,916	20,118,539

OTHER SERVICES	2012-2013	2012-2013	2013-2014	2013-2014	2014-2015	2014-2015
	BUDGET	ACTUAL	BUDGET	ESTIMATE	SUPT RECOM	BOARD REQ
Community Relations	237,540	189,927	238,569	238,569	242,462	242,462
Charter School Funds	554,680	539,245	554,680	554,680	554,680	554,680
Child Nutrition Supp./Transfers	272,268	265,017	269,461	269,461	270,000	270,000
Community Schools Transfers	11,761	11,761	11,761	11,761	11,761	11,761
State Textbooks						
Other	1,040,112	689,393	464,461	652,239		
TOTAL OTHER SERVICES	2,116,361	1,695,343	1,538,932	1,726,710	1,078,903	1,078,903

TOTAL OPERATING EXPENSES	\$ 129,137,623	\$ 126,514,901	\$ 135,650,712	\$ 135,621,507	\$ 137,172,159	\$ 132,946,234
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<i>Per Pupil Expenditures</i>	\$ 10,662	10,445	\$ 11,081	\$ 11,078	\$ 11,086	\$ 10,774
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Orange County Budget Office form

CHAPEL HILL - CARRBORO CITY SCHOOLS

2014-2015 Local Fund Revenue Projections

Requires a \$314 per pupil increase

Projected Student Enrollment	2012-2013	2012-2013	2013-14	2013-14	2014-15	2014-15
	BUDGET	ACTUAL	BUDGET	ESTIMATE	SUPT RECOM	BOARD REQ
State projection of Students	12,129	12,129	12,256	12,256	12,388	12,353
Less: Out-of-County Tuition Paid	(157)	(157)	(131)	(131)	(131)	(131)
Existing Charter School students	140	140	117	117	117	117
Total County Resident Students	12,112	12,112	12,242	12,242	12,374	12,339

County Appropriation	\$ 3,167	\$ 3,167	\$ 3,269	\$ 3,269	\$ 3,499	\$ 3,583
Special District Tax	\$ 1,577	\$ 1,577	\$ 1,752	\$ 1,752	\$ 1,759	\$ 1,764

LOCAL REVENUES	2012-2013	2012-2013	2013-14	2013-14	2014-15	2014-15
	BUDGET	ACTUAL	BUDGET	ESTIMATE	SUPT RECOM	BOARD REQ
County Appropriation	38,368,205	38,368,205	40,019,098	40,019,098	43,294,816	44,204,668
Special District Tax	19,101,442	19,470,218	21,446,134	21,446,134	21,767,826	21,767,826
Prior Year Special District Tax	300,000	231,482	300,000	300,000	300,000	300,000
Fair Funding	494,000	494,000	494,000	494,000	494,000	494,000
Sales Tax Revenue	90,000	77,425	75,000	75,000	75,000	75,000
Tuition - Regular School	160,000	173,573	170,000	170,000	170,000	170,000
Tuition - Preschool	380,000	277,099	380,000	385,155	380,000	380,000
Fines & Forfeitures	375,000	311,457	375,000	375,000	375,000	375,000
ABC Revenue	38,000	38,000	41,800	41,800	41,800	41,800
Interest Earned on Investments	85,000	42,140	50,000	50,000	50,000	50,000
Medicaid Reimbursements	300,000	873,840	325,000	325,000	325,000	325,000
Miscellaneous Revenue	195,151	338,956	196,717	309,424	196,717	196,717
Indirect Cost	170,000	128,002	110,000	110,000	110,000	110,000
Appropriated Fund Balance	3,222,913	3,084,402	3,222,913	3,584,566	1,000,000	1,000,000
TOTAL LOCAL REVENUES	\$ 63,279,711	\$ 63,908,799	\$ 67,205,662	\$ 67,685,177	\$ 68,580,159	\$ 69,490,011

Net Increase in Revenues: \$ 1,374,497 \$ 2,284,349

Total Requested Increase to County Appropriation:	4,507,262
Less: Increase for District Tax Growth	(321,692)
Less: Increase in Student Enrollment Growth	(307,093)
Board's Request for Continuation& Expansion	3,878,477

Budget Assumptions

1. Appropriation is based on the State's projected enrollment of 12,353.
2. The County increase required is \$314 per pupil for continuation, state mandates, expansion and Fund Balance requests.
3. The projected 2014-2015 district tax one cent valuation amount is \$1,044,521. The special district tax rate remains at \$2084.
4. Charter students will be funded at 117 students. Actual count for 2013-14 is 180 students.
5. Assumes the County will continue the Fair Funding allocation of \$494,000 to each district.
6. Carol Woods contribution of \$30,000 is included in the miscellaneous revenue projection for 2014-15.
7. Uses \$1,000,000 of Local fund balance to balance the 2014-2015 budget.
8. Alcohol and Beverage Commission grant in the amount of \$38,000 is expected in 2014-15.

Orange County Budget Office form

Local Fund Budget Summary

Summary by Purpose Code

	2012-2013	2012-2013	2013-2014	2013-2014	2014-2015	2014-2015
INSTRUCTIONAL	BUDGET	ACTUAL	BUDGET	ESTIMATE	SUPT RECOM	BOARD REQ
5110 Regular Instructional Services	21,138,213	20,049,058	22,158,447	22,158,447	22,749,016	23,005,283
5112 Cultural Arts Services	174,691	151,622	185,783	185,783	192,160	192,160
5113 Physical Education Curricular Services	258,455	43,160	261,264	261,264	85,000	274,123
5114 Foreign Language Curricular Services	152,967	141,610	155,297	155,297	163,127	163,127
5116 Homebound/Hospitalized Curricular Ser.	552,424	131,136	556,068	556,068	578,817	578,817
5120 CTE Curricular Services	376,025	444,300	378,741	378,741	388,152	388,152
5210 Special Populations Services	6,526,981	7,819,231	7,178,516	7,178,516	7,860,575	7,476,693
5211 EC Homebound Curricular Services	6,120		6,120	6,120	-	
5220 CTE Children w/Disabilities Curricular	492,574	25,172	495,821	495,821	25,000	25,000
5230 Pre-K Children w/Disabilities Curricular	117,058	163,560	274,730	274,730	150,000	150,000
5240 Speech and Language	737,232	602,880	739,550	739,550	605,000	773,746
5260 Academically Gifted	949,932	1,023,369	1,027,760	1,027,760	1,000,000	1,500,000
5270 ESL Services	981,583	1,127,319	987,548	987,548	1,200,000	1,200,000
5310 Alternative Instructional Services	103,699	160,853	222,620	222,620	170,000	229,597
5320 Attendance/Social Work Services	693,808	581,647	698,075	698,075	692,000	692,000
5330 Remedial and Supplemental	265,663	386,968	248,070	248,070	421,000	421,000
5340 Pre-K Services	503,328	480,703	508,046	508,046	528,461	528,461
5353 Summer School	86,374	71,292	86,646	86,646	138,657	138,657
5401 Principal's Office	1,112,286	931,641	1,117,429	1,117,429	1,123,111	1,123,111
5402 Assistant Principal	947,784	815,361	907,606	907,606	929,780	929,780
5404 School Building Support	1,340,935	1,952,861	1,423,205	1,423,205	1,468,654	1,468,654
5501 Athletics	1,486,457	1,555,327	1,426,017	1,426,017	1,452,990	1,452,990
5502 Cultural Arts	194,118	192,141	195,588	195,588	200,802	200,802
5503 School Clubs/Student Organizations	327,045	327,675	281,803	281,803	282,829	282,829
5504 Before/After School Care	148,203	115,638	148,463	148,463	148,666	148,666
5810 Education Media	992,460	1,061,729	1,073,999	1,073,999	1,111,138	1,111,138
5820 Student Accounting	405,897	493,321	455,280	455,280	468,216	468,216
5830 Guidance Services	1,927,575	1,680,454	1,939,485	1,939,485	1,850,000	1,850,000
5840 Health Services	816,788	1,259,395	934,285	934,285	972,469	972,469
5841 ABC/Health Services	38,000	65,284	38,011	38,011	38,011	38,011
5850 Safety and Security	1,015,126	1,085,014	1,067,922	1,067,922	1,085,908	1,085,908
5860 Instructional Technology	70,000	1,798	70,000	70,000	72,100	72,100
5870 Staff Development	348,969	547,939	479,194	479,194	434,194	454,194
5890 Volunteer Services	277,823	216,468	279,838	279,838	289,346	289,346
5000 TOTAL INSTRUCT.SERVICES	45,566,593	45,705,926	48,007,226	48,007,227	48,875,179	49,685,031
SUPPORT SERVICES						
6110 Regular Curricular Support	1,132,560	996,532	1,137,109	1,137,109	1,114,707	1,114,707
6113 Physical Education Support		76,767	95,088	95,088	97,773	97,773
6115 Technology Curricular Support		87,970	108,782	108,782	111,850	111,850
6120 CTE Curricular Support	128,081	109,200	128,811	128,811	132,201	132,201
6100 Sub-total Regular Instruction Support	1,260,641	1,270,469	1,469,790	1,469,790	1,456,531	1,456,531

Local Fund Budget Summary

Summary by Purpose Code

SUPPORT SERVICES (continued)	2012-2013	2012-2013	2013-2014	2013-2014	2014-2015	2014-2015
	BUDGET	ACTUAL	BUDGET	ESTIMATE	SUPT RECOM	BOARD REQ
6201 Children w/Disabilities Support	76,707	235,307	76,982	76,982	79,144	79,144
6207 ESL Support	71,629	50,163	71,629	71,629	71,629	71,629
6200 Sub-total Special Populations Support	148,336	285,470	148,611	148,611	150,773	150,773
6304 Pre-K Readiness/Remedial Services	30,171	29,325	30,362	30,362	31,144	31,144
6300 Sub-Total Admin. Staff/Alternative Prog.	30,171	29,325	30,362	30,362	31,144	31,144
6400 Technology Support	1,825,930	2,039,311	1,904,231	1,904,231	2,018,940	2,018,940
6510 Telephones	104,083	98,383	119,083	119,083	119,083	119,083
6520 Printing and Copying Services	329,476	302,055	329,485	329,485	329,492	329,492
6530 Public Utility and Energy Serv (new)	3,658,586	3,335,197	3,788,586	3,788,586	3,788,586	3,788,586
6540 Custodial Services	1,719,423	1,495,821	2,006,317	2,006,317	2,068,527	2,068,527
6550 Transportation	644,635	866,272	760,570	760,570	779,164	779,164
6580 Maintenance of Plant	2,473,361	2,725,371	2,696,696	2,696,696	2,824,407	2,824,407
6500 Sub-total Operational Support	8,929,564	8,823,099	9,700,737	9,700,737	9,909,259	9,909,259
6611 Financial Services	778,170	524,033	783,595	783,595	802,285	802,285
6613 Risk Management	301,000	286,920	311,000	311,000	311,000	311,000
6621 Human Resource Services	535,570	621,356	589,135	589,135	595,957	595,957
6600 Sub-total Financial/Human Resources	1,614,740	1,432,309	1,683,730	1,683,730	1,709,242	1,709,242
6720 Research and Evaluation	375,169	356,819	376,490	376,490	381,273	381,273
6700 Sub-total Student Accountability	375,169	356,819	376,490	376,490	381,273	381,273
6910 Board or Education	65,563	72,485	65,563	65,563	69,563	69,563
6920 Legal Services	90,000	119,379	100,000	100,000	100,000	100,000
6930 Audit Services	60,000	52,518	60,000	60,000	60,000	60,000
6941 Office of the Superintendent	228,132	220,084	233,108	233,108	235,940	235,940
6942 Assistant Supt of Instruction	1,524,288	1,305,168	1,741,693	1,741,693	1,885,671	1,985,671
6943 Assistant Supt of Supp Serv	331,603	564,844	454,111	454,111	462,741	462,741
6950 Public Relations	237,540	189,927	238,569	238,569	242,462	242,462
6900 Sub-total Other Support	2,537,126	2,524,405	2,893,044	2,893,044	3,056,377	3,156,377
6000 TOTAL SYSTEMWIDE SUPPORT	16,721,677	16,761,207	18,206,995	18,206,995	18,713,539	18,813,539
TRANSFERS						
8100 Charter School Funds	554,680	539,245	554,680	554,680	554,680	554,680
8100 Child Nutrition Transfers	225,000	225,000	225,000	225,000	225,000	225,000
8400 Transfers to Community Schools	11,761	11,761	11,761	11,761	11,761	11,761
8100 Other Transfers	200,000	61,657	200,000	200,000	200,000	200,000
8400 Intrafund Transfers		604,000				
TOTAL LOCAL FUND BUDGET	63,279,711	63,908,798	67,205,662	67,205,662	68,580,159	69,490,011

Orange County Budget Office form

**CHAPEL HILL - CARRBORO CITY SCHOOLS
2014-2015 CONTINUATION & EXPANSION BUDGET REQUEST**

PRELIMINARY

2014-15 District Student Enrollment Projection	12,353
2013-14 District Student Enrollment Projection	<u>12,256</u>
Projected Student Enrollment Growth	97

CONTINUATION BUDGET:**State Mandates****Amount**

Anticipated increase in employee health insurance - from \$5285 to \$5435	\$ 165,000
Anticipated increase in employer state retirement match from 14.69% to 15.13%, est.	250,000
Legislated Employee Salary Increase - 3-14% salary increase; higher for newer teachers	1,450,000
Read to Achieve Summer Reading Program - Local supplement and matching benefits	<u>50,000</u>
Subtotal	\$ 1,915,000

Continuation of Current Services

1% Unemployment Insurance Reserve	\$ 50,000
Equal Opportunity Contract	30,000
Reserve Fund for Homeless Transportation, Section 504 Program, and Interpreter Services	50,000
Sales tax charge on contracted services	<u>150,000</u>
Subtotal	\$ 280,000

Subtotal - Continuation Budget**\$ 2,195,000****EXPANSION BUDGET REQUEST:**

Program Review - Guidance Services - Linked to Strategic Plan	\$ 50,000
Additional Custodian for Culbreth Science Wing Addition	<u>39,349</u>
Subtotal - Expansion Budget	\$ 89,349

Additional revenue requested to offset the reduction in available fund balance**\$ 2,222,913****GRAND TOTAL BUDGET REQUEST****\$ 4,507,262****Less: Estimated Revenue from Enrollment Growth at current per pupil****317,093****Less: Estimated Revenue from 1.5% Inflationary Increase to District Tax****321,692****Total of Board's Requested Budget Increase****\$ 3,868,477**

One-cent Ad Valorem Tax Increase = Est. \$1,639,262; 62% to CHCCS = \$1,016,342

\$4,507,262/\$1,016,342 = 4.44 cent increase

\$3,868,477/\$1,016,342 = 3.81 cent increase

Local Fund Revenue History

Year	County Appropriation		Special District Tax per \$100 Value	District Tax Per Pupil
	Per Pupil	Increase	District Tax	
	1,057			
1990-91	1,175	118	0.1775	
1991-92	1,310	135	0.1735	
1992-93	1,310	-	0.1735	
1993-94	1,363	53	0.1575	*
1994-95	1,451	88	0.1540	
1995-96	1,571	120	0.1540	
1996-97	1,782	211	0.1900	
1997-98	1,889	107	0.1790	*
1998-99	2,040	151	0.1920	
1999-00	2,256	216	0.2200	
2000-01	2,395	139	0.2200	
2001-02	2,437	42	0.2020	*
2002-03	2,516	79	0.1920	
2003-04	2,566	50	0.2000	
2004-05	2,623	57	0.2000	
2005-06	2,796	173	0.1834	*
2006-07	2,957	161	0.1885	
2007-08	3,069	112	0.2035	
2008-09	3,200	131	0.2300	
2009-10	3,096	(104)	0.1884	*
2010-11	3,096	-	0.1884	1,593
2011-12	3,102	6	0.1884	1,571
2012-13	3,167	65	0.1884	1,605
2013-14	3,269	102	0.1884	
2014-15			0.2084	

For 2014-2015:

A \$.01 Special District Tax increase is estimated to generate \$1,044,521 in additional revenue .

A \$.01 County General Fund Property Tax rate increase is estimated to generate \$1.6 million of additional revenue.

* Re-valuation year of property tax values

2013-14 State Fund Revenue Projection

	2012-2013	2012-2013	2013-2014	2013-2014	2014-2015	2014-2015
	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ESTIMATE</u>	<u>SUPT RECOM</u>	<u>BOARD REQ</u>
Revenue	\$ 61,662,864	\$ 58,271,333	\$ 62,585,367	\$ 62,585,367	\$ 64,025,000	\$ 58,889,223
State Textbook Revenue	208,376	23,147	802,770	802,770	175,000	175,000
Total Revenue	\$ 61,871,240	\$ 58,294,480	\$ 63,388,137	\$ 63,388,137	\$ 64,200,000	\$ 59,064,223

Orange County Budget Office form

State Fund Budget Summary

Summary by Purpose Code

INSTRUCTIONAL	2012-2013	2012-2013	2013-2014	2013-2014	2014-2015	2014-2015
	BUDGET	ACTUAL	BUDGET	ESTIMATE	SUPT RECOM	BOARD REQ
5110 Regular Instructional Services	39,478,928	35,217,549	39,966,852	39,966,852	40,056,000	38,000,000
5112 Cultural Arts Services	205,672	256,529	272,528	272,528	270,000	200,000
5113 Physical Education Curr. Serv.	111,174	102,081	78,683	78,683	100,000	80,000
5114 Foreign Language Curr. Serv.	194,556	172,670	166,321	166,321	171,000	171,000
5116 Homebound/Hospitalized Curr.	112,411	861,335	792,623	792,623	800,000	800,000
5120 CTE Curricular Services	3,236,751	2,819,274	3,601,204	3,601,204	3,700,000	3,239,094
5210 Children w/Disab. Curr. Serv.	3,076,052	3,432,461	3,364,485	3,364,485	3,500,000	3,500,000
5220 CTE Children w/Disab. Curr.						
5240 Speech & Language Path. Ser.	811,152	799,285	770,900	770,900	800,000	700,000
5260 Acad/Intell. Gifted Curricular	593,605	615,312	604,121	604,121	622,000	600,000
5270 LEP Curricular Services	1,251,395	1,274,845	1,256,696	1,256,696	1,294,000	1,200,000
5310 Alternative Instructional Prog.	673,916	562,803	588,059	588,059	600,000	500,000
5320 Attendance and Social Work	760,195	848,647	879,798	879,798	900,000	800,000
5330 Remedial & Suppl. K-12 Serv.	487,170	385,778	383,468	383,468	400,000	400,000
5353 Summer School Instruction	429,249	371,684	547,000	547,000	560,000	400,000
5401 Principal's Office	1,368,839	1,334,655	1,612,750	1,612,750	1,650,000	1,100,000
5402 Assistant Principal	909,127	1,094,321	699,967	699,967	721,000	721,000
5404 School Building Support	697,181	11,674				
5810 Educational Media Services	738,589	560,933	570,746	570,746	588,000	588,000
5820 Attendance - Social Work	212,324	171,319	180,169	180,169	200,000	200,000
5830 Guidance Services	2,411,127	1,934,978	1,601,147	1,601,147	1,650,000	1,500,000
5840 Health Services	898,009	925,037	928,186	928,186	950,000	900,000
5860 Instructional Technology		86,410	167,151	167,151	175,000	175,000
5000 INSTRUCTIONAL SERVICES	58,657,422	53,839,580	59,032,854	59,032,854	59,707,000	55,774,094

SUPPORT SERVICES	2012-2013	2012-2013	2013-2014	2013-2014	2014-2015	2014-2015
	BUDGET	ACTUAL	BUDGET	ESTIMATE	SUPT RECOM	BOARD REQ
6110 Regular Curricular Support	118,884	105,691	108,253	108,253	110,000	110,000
6120 CTE Support	39,822	52,530	39,822	39,822	41,000	41,000
6201 Children w/Disability Support	109,282	129,070	105,088	105,088	108,000	108,000
6400 Technology Support		72,535			74,000	74,000
6540 Custodial Services	808,620	1,852,729	1,951,445	1,951,445	1,975,000	1,300,000
6550 Transportation	1,248,872	1,388,156	1,478,093	1,478,093	1,500,000	1,276,129
6611 Finance	292,300	362,006				
6612 Purchasing Services						
6621 Human Resources	177,151	83,769	251,302	251,302	255,000	
6941 Office of the Superintendent	157,858	156,267	158,180	158,180	162,000	117,000
6942 Asst. Supt. for Instruction	114,110	114,742	116,549	116,549	120,000	116,000

State Fund Budget Summary

Summary by Purpose Code

	2012-2013	2012-2013	2013-2014	2013-2014	2014-2015	2014-2015
	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ESTIMATE</u>	<u>SUPT RECOM</u>	<u>BOARD REQ</u>
<u>SUPPORT SERVICES</u>						
6943 Asst. Supt. for Support Serv.	99,651	99,892	102,090	102,090	103,000	103,000
8000 SUPPORT SERVICES	3,166,550	4,417,387	4,310,822	4,310,822	4,448,000	3,245,129
7200 Child Nutrition Services	47,268	40,017	44,461	44,461	45,000	45,000
8100 Transfers		(2,504)				
TOTAL	\$ 61,871,240	\$ 58,294,480	\$ 63,388,137	\$ 63,388,137	\$ 64,200,000	\$ 59,064,223

The 2014-15 State Planning budget total is \$59,064,223.

Orange County Budget Office form

**Summary of Changes
State Fund
2014-15**

- * The 2014-15 State Planning Allotment was received in the amount of \$59,064,223.
- * An employee salary increase is anticipated ranging from 3-14%.
- * The estimated State retirement rate is 15.13%.
- * The employer health insurance match rate is projected to increase from \$5,285 to \$5,435 per FTE.
- * The State's enrollment projection for the district for 2014-15 is 12,353 students; a 97 student increase over 2013-14 projection.

2014-2015 Federal Fund Revenue Projection

	2012-2013	2012-2013	2013-2014	2013-2014	2014-2015	2014-2015
	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ESTIMATE</u>	<u>SUPT RECOM</u>	<u>BOE REQ</u>
Federal Revenue	\$ 3,986,672	\$ 4,311,623	\$ 5,056,913	\$ 5,056,913	\$ 4,392,000	\$ 4,392,000

*No Federal Planning Allotments have been received to date. The amounts indicated are only estimates.

<u>Projected 2014-15 Federal Grant Allotments</u>		<u>2014-15</u>	<u>Estimated</u>	<u>Projected</u>
		<u>Allotment</u>	<u>Carryover</u>	<u>Total</u>
			<u>Amount</u>	
PRC017	Career Technical Education - Program Improvement	\$ 85,000	\$ -	\$ 85,000
PRC049	IDEA-VI-B - Preschool Handicapped	32,000	-	32,000
PRC050	Title I	1,100,000	100,000	1,200,000
PRC060	IDEA VI-B, Handicapped	1,900,000	350,000	2,250,000
PRC070	IDEA - Early Intervening Services	150,000	75,000	225,000
PRC103	Improving Teacher Quality	250,000		250,000
PRC104	Language Acquisition	<u>150,000</u>	<u>200,000</u>	<u>350,000</u>
Total		\$ 3,667,000	\$ 725,000	\$ 4,392,000

Orange County Budget Office form

Federal Fund Budget Summary

Summary by Purpose Code

INSTRUCTIONAL	2012-2013	2012-2013	2013-2014	2013-2014	2014-2015	2014-2015
	BUDGET	ACTUAL	BUDGET	ESTIMATE	SUPT RECOM	BOE REQ
5110 Regular Instructional Services	\$ 632,864	\$ 486,888	\$ 966,903	\$ 650,000	\$ 600,000	\$ 600,000
5120 CTE Curricular Services	93,123	90,824	80,000	84,982	90,000	90,000
5210 Children w/Disabilities Curriculum	1,528,890	1,437,686	1,498,228	1,498,228	1,450,000	1,450,000
5230 Pre-K Children w/Disab. Curr.	273,524	164,329	260,000	260,000	200,000	200,000
5240 Speech and Language Pathology	113,294	116,260	100,000	130,000	100,000	100,000
5270 ESL Services		113,127	90,000	90,000	90,000	90,000
5320 Attendance and Social Work	88,995	90,461	80,000	85,000	85,000	85,000
5330 Remedial and Suppl. K-12 Serv.		1,322,780	1,375,113	1,130,903	1,341,200	1,341,200
5350 Extended Day/Year Instruc.		11,227	68,000	68,000	50,000	50,000
5840 Health Services	59,147	59,096	50,000	50,000	50,000	50,000
5850 Safety and Security Support						
5870 Staff Development	5,873	(93)	5,800	5,800	5,800	5,800
5880 Parent Involvement Services		8,787	8,000	20,000	10,000	10,000
5000 INSTRUCTIONAL SERVICES	2,795,710	3,901,372	4,582,044	4,072,913	4,072,000	4,072,000

SUPPORT SERVICES	2012-2013	2012-2013	2013-2014	2013-2014	2014-2015	2014-2015
	BUDGET	ACTUAL	BUDGET	ESTIMATE	SUPT RECOM	BOE REQ
6200 Instructional Staff	185,031	174,948	170,000	200,000	200,000	200,000
6201 Children w/Disabilities Support	145,819	106,221	134,869	100,000	100,000	100,000
6203 Pre-K Children w/Disab. Supp						
6301 Alt Progs & Services Supp			40,000			
6550 Transportation	20,000	41,184	20,000	20,000	20,000	20,000
6000 SUPPORT SERVICES	350,850	322,353	364,869	320,000	320,000	320,000

7200 Child Nutrition Services						
8100 Transfers	73,286	87,897	110,000	110,000		
8200 Other - Unbudgeted	766,826			554,000		

TOTAL	\$ 3,986,672	\$ 4,311,623	\$ 5,056,913	\$ 5,056,913	\$ 4,392,000	\$ 4,392,000
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Orange County Budget Office form

**Summary of Changes
Federal Fund
2014-2015**

No Federal Planning Allotments have been received from DPI to date.

Budget estimates have been provided assuming that no major reductions will occur in grant funded for 2014-15. Less carryover in the individual grants is projected.

Community Schools Fund Budget Summary

	2012-13 <u>ACTUAL</u>	2013-14 <u>BUDGET</u>	2014-15 <u>PROPOSED</u>	Percent <u>Change</u>
REVENUE				
After-school program	\$ 1,236,990	\$ 1,339,235	\$ 1,400,418	4.6%
Summer Camp	155,070	156,841	152,971	-2.5%
Summer Youth Enrichment	44,500	36,900	30,500	-17.3%
District tuition assistance	11,761	11,761	-	-100.0%
Facility rental	35,642	38,239	50,000	30.8%
Interest Income	100	-	-	
Fund Balance Appropriated	<u>-</u>	<u>20,000</u>	<u>60,000</u>	
Total Revenue	\$ 1,484,063	\$ 1,602,976	\$ 1,693,889	5.7%
OPERATING EXPENSES				
Salaries, wages and benefits	\$ 1,272,504	\$ 1,372,159	\$ 1,461,826	6.5%
Supplies	46,929	60,092	66,737	11.1%
Food	115,080	115,130	115,362	0.2%
Purchased services/activities	<u>49,550</u>	<u>55,595</u>	<u>49,964</u>	-10.1%
Total Expenses	\$ 1,484,063	\$ 1,602,976	\$ 1,693,889	5.7%
After-school program enrollment	615	635	634	-0.2%

**Summary of Changes
Community Schools Fund
For 2014-15**

Changes in Revenue

- * Changes in revenue are due to expected enrollment changes for 2014-15
After-School, Teacher Workdays and Summer Youth Enrichment

Changes in Expenses

- * Changes in operating expenses are due to a projected salary increase of 3%,
annual payouts, advance payments to unemployment insurance and changes in the
retirement of 15.13%

Child Nutrition Fund Budget Summary

	2012-13	2013-14	2014-15
	<u>ACTUAL</u>	<u>BUDGET</u>	<u>PROPOSED</u>
REVENUE			
Sales of meals and supplemental sales	\$ 1,766,374	\$ 1,813,783	\$ 1,805,710
Federal reimbursements	1,698,588	2,272,477	2,136,021
Catering and miscellaneous	12,000	-	-
Summer Program	-	-	-
Chartwells Guarantee	50,000	-	-
Indirect cost	308,700	308,700	308,700
School district subsidy	225,000	225,000	225,000
Chartwells reimbursement	-	-	-
	<u>\$ 4,060,662</u>	<u>\$ 4,619,960</u>	<u>\$ 4,475,432</u>
OPERATING EXPENSES			
Food	\$ -	\$ -	\$ -
Salaries, wages and benefits	1,574,750	1,172,685	1,167,749
Supplies	105,960	233,968	150,000
Administrative expenses	2,071,252	2,904,608	2,848,983
Chartwells contract reimbursements	-	-	-
Indirect cost	<u>308,700</u>	<u>308,700</u>	<u>308,700</u>
TOTAL OPERATING EXPENSES	\$ 4,060,662	\$ 4,619,961	\$ 4,475,432

**Summary of Changes
Child Nutrition Services Fund
For 2014-15**

Changes in Revenue

* No changes
*

Changes in Expenses

* No changes
*

Summary of Recurring Capital Budget
School District
Fiscal Year 2014-2015

Capital Item	Justification/Description	Category			Funding Amount	
		Category 1 - Buildings & Grounds	Category 2 - Furniture & Equipment	Category 3 - Vehicles	Superintendent's Recommended	Board Requested
<i>School</i>						
Carrboro Elementary	furniture/equipment		X		6,830	6,830
Ephesus Elementary	"		X		5,398	5,398
Estes Hills Elementary	"		X		6,221	6,221
FP Graham Elementary	"		X		5,635	5,635
Glenwood Elementary	"		X		5,872	5,872
McDougle Elementary	"		X		6,199	6,199
Morris Grove	"		X		6,627	6,627
Rashkis Elementary	"		X		5,917	5,917
Scroggs Elementary	"		X		6,954	6,954
Seawell Elementary	"		X		7,371	7,371
Culbreth Middle	"		X		7,844	7,844
McDougle Middle	"		X		7,799	7,799
Phillips Middle	"		X		7,258	7,258
Smith Middle	"		X		8,238	8,238
Carrboro High	"		X		10,211	10,211
Chapel Hill High	"		X		15,113	15,113
East Chapel Hill High	"		X		16,556	16,556
Hospital School	"		X		564	564
Total					136,604	136,604
<i>District Projects</i>						
Technology Equipment	MIS Department Expenses		X		250,000	250,000
Classroom Furniture	Facilities Management Dept.		X		20,000	20,000
Child Nutrition Equip.	Child Nutrition Department		X		40,000	40,000
Custodial Supp/Equip	Facilities Management Dept.		X		20,000	20,000
Administrative Equip.	Administrative Tech. Dept.		X		55,000	55,000
Print Shop Equipment	Support Services Division		X		3,500	3,500
Cafeteria Equipment	Facilities Management Dept.		X		5,000	5,000
Equipment	Support Services Division		X		50,000	50,000
Cultural Arts Equip.	Instructional Services		X		5,500	5,500
Total					449,000	449,000
<i>District Projects</i>						
Site Development	Drainage/Safety Improvements	X			107,733	107,733
Renovations	Painting, IAQ, Electrical, etc.	X			679,743	679,743
Floor Coverings	Carpet/Tile Installations	X			20,000	20,000
Roof Replacement	CIP Supplement	X				
Roof Repairs	District Repairs	X			81,920	81,920
Playgrounds/Playfields	Safety Comp./Major Maint.	X			240,000	240,000
Total					1,129,396	1,129,396

2014-2024
CAPITAL INVESTMENT PLAN

EXPENDITURES

PROJECT TITLE	PENDING		Year 1 2014-15	Year 2 2015-16	Year 3 2016-17	Year 4 2017-18	Year 5 2018-19	Five Year Total	Years 6 to 10 2019-24
	2013-14 Budgeted	Lottery Funded Projects							
ADA Requirements	75,000			45,000	35,000	35,000	35,000	150,000	335,000
Abatement Projects									
District Abatement Projects	34,504		25,000	35,000	35,000	50,000	50,000	195,000	337,500
Phillips: Remove Asbestos Floor Tile					125,000			125,000	
CHHS: Remove Asbestos Floor Tile					175,000			175,000	
Athletic Facilities									550,000
CHHS: Athletic Track and Field				200,000				200,000	
ECHHS: Athletic Fields/Track	150,000								
Classroom/Building Improvements									450,000
Estes Hills: Media Center and Classroom Improvements				150,000				150,000	
Ephesus: Classroom Casework				175,000				175,000	
FG Graham: Bathroom Improvements	115,000								180,554
Seawell: PODs Casework/Bathrooms							150,000	150,000	
McDougle: Stage Curtains				40,000				40,000	
Phillips: 4 Science Classrooms Casework-80k						100,000		100,000	
CHHS: 6 Science Classroom Casework 120k						150,000		150,000	
Doors/Hardware/Canopies									
District Hardware and Door Replacements	45,000			75,000				75,000	175,000
Seawell: Expand canopies									120,000
FPG: Canopy at Kiss n Go and Bus Circle						75,000		75,000	
Ephesus: Canopy at Kiss and Go							75,000	75,000	
Electrical Systems									
All Schools: Increase Electrical Distribution	50,456		165,000	165,000	175,000	175,000	175,000	855,000	980,000
Energy Efficiency/Lighting Improvemnets									
FPG: Lighting Upgrades/Efficiency							155,000	155,000	
Ephesus: Lighting Upgrades/Efficiency						125,000		125,000	
Culbreth: Lighting Upgrades/Efficiency						150,000		150,000	
Phillips: Auditorium/Gym Lighting Upgrades						121,609		121,609	
Fire/Safety/Security Systems									
Security Systems Upgrades/Expansions and Signage			150,000	100,000		75,000		325,000	250,000
Entrance/Reception Control			150,000						

Indoor Air Quality Improvements								
District IAQ Projects	25,000	50,000		50,000		50,000	150,000	150,000
Mobile Classrooms/Rental Space		125,000	128,000	131,000	134,000	137,000	655,000	730,000
Paving: Parking Lots/Driveways/Walkways								
CHHS: Student Parking Lot		50,000		140,852		150,000	340,852	200,000
ECHHS: Bus Driveway and Parking Lot		110,000					110,000	
Roofing/Building Waterproofing Projects								
Scroggs: Flat Roof Sections Replacement		365,000					365,000	
ECHHS: Brick pointing/window seals				172,402			172,402	330,000
Window Replacements								
Ephesus: replace Windows in Original Bld								150,000
Seawell: Replace Classroom/Bld Windows								200,000
Culbreth: Replace Classroom/Bld Windows			100,000	155,211			255,211	
Phillips: Replace Classroom/Bld Windows			100,000	150,000			250,000	
CHHS: Window Replacements				170,000			170,000	350,000

CHAPEL HILL - CARRBORO CITY SCHOOLS
CAPITAL INVESTMENTS PLAN 2014 - 2024

FUNDED PROJECTS pg 2 of 2

PROJECT TITLE	PENDING	Year 1	Year 2	Year 3	Year 5	Five Year		Years 6 to 10
	2013-14 Budgeted Lottery Funded Projects	2014-15	2015-16	2016-17	2017-18	2018-19		Total
Mechanical Systems								2,641,748
Carrboro Elm: 1978 Electric Boiler/Cooling Tower					85,000		85,000	
Ephesus: 1991 Addition-HVAC Improvements					55,000		55,000	
Estes Hills: Cooling Tower Replacement	40,000							
Estes Hills: 1978 Electric Boiler Replacement						60,000	60,000	
Estes Hills: Multi Purpose 1978 Building Boiler						60,000	60,000	
Glenwood: Cooling Tower Replacement	40,000							
Glenwood: Multi Purpose 1978 Building Boiler						60,000	60,000	
Glenwood: Multi Purpose Bld - 2 air handlers				80,000			80,000	
FPG: Primary Building Boiler Replacement						57,602	57,602	
FPG: Upgrade Handicap Lifts			145,000				145,000	
McDougle Complex: Cooling Tower Replacement								75,000
McDougle Complex: EMS Controls								75,000
Scroggs: Cooling Tower								75,000
Scroggs: Classroom Air Ventilators						415,545	415,545	
Seawell: Lawlor Building Boiler		75,000					75,000	
Seawell: 9 Heat Pumps for PODs			119,088				119,088	
Culbreth: 300 Wing Six Heat Pumps		84,726					84,726	
Culbreth: Roof Top Units					281,576		281,576	
Culbreth: Digital HVAC Controls		125,000					125,000	
Phillips: Expand Digital HVAC Controls								75,000
ECHHS: Variable Speed Drives	145,000							
ECHHS: 1996 Cooling Towers	120,000	85,000					85,000	
Technology: Total of Listed Categories		1,560,000	1,577,000	1,594,500	1,612,180	1,630,150	7,973,830	8,429,800
<i>Network Infrastructure</i>		553,800	559,835	566,048	572,324	578,703		
<i>Enterprise Software</i>		152,880	154,546	156,261	157,994	159,755		
<i>Instructional Computers & Technology</i>		780,000	788,500	797,250	806,090	815,075		
<i>Administrative Computers</i>		46,800	47,310	47,835	48,365	48,905		
<i>Network Printers</i>		17,160	17,347	17,540	17,734	17,932		
<i>Community Access Technology</i>		9,360	9,462	9,567	9,673	9,781		
TOTAL EXPENDITURES - 10 YEAR CIP	839,960	3,119,726	3,154,088	3,188,965	3,224,365	3,260,297	15,947,440	16,859,602

FUNDING and ARTICLE 46 SALES TAX

	2013-14 Budget	Year 1	Year 2	Year 3	Year 4	Year 5	Five Year	Years 6 to 10
		2014-15	2015-16	2016-17	2017-18	2018-19	Total	2019-24
CIP FUNDING SOURCES:								
Long Range Pay-As-You-Go Funds - Projects	2,290,782	2,290,782	2,325,144	2,360,021	2,395,421	2,431,353	11,802,720	12,714,882

Lottery Funds - Budgeted	839,960	828,944	828,944	828,944	828,944	828,944	4,144,720		4,144,720
TOTAL CIP FUNDING	3,130,742	3,119,726	3,154,088	3,188,965	3,224,365	3,260,297	15,947,440		16,859,602
OTHER FUNDING:									
Culbreth MS - Science Classroom Addition	4,971,676								
Article 46 Sales Tax - 1/4 Cent		823,664	836,019	848,560	861,288	874,207	4,243,738		4,640,286
Article 46 Sales Tax Projects as Follows:									
-Technology: Student Access Computing Devices		411,832	418,010	424,280	430,644	380,000	2,064,766		2,320,143
-Improvements at Older Schools:						380,000	380,000		2,320,143
<i>Kitchen Equipment Replacements</i>		55,000					55,000		
<i>CHHS: Repairs to Exterior Stairs</i>		75,000							
<i>Multi Purpose</i>		130,000					130,000		
<i>Lincoln Center: Chiller and Cooling Tower</i>		151,832					151,832		
<i>Lincoln Center: HVAC/Electrical/Fire Safety Systems</i>			418,009	424,280	430,644		1,272,933		
			0	0	(0)	0			

CHAPEL HILL - CARRBORO CITY SCHOOLS
 CAPITAL INVESTMENTS PLAN 2014 - 2024

UNFUNDED NEW SCHOOLS pg 1 of 1

UNFUNDED - New Schools Needed for Increased Capacity

PROJECTS:	OPENS:	10 YEAR UNFUNDED NEW SCHOOLS										TEN YEAR TOTAL
		Year 1 2014-15	Year 2 2015-16	Year 3 2016-17	Year 4 2017-18	Year 5 2018-19	Year 6 2019-20	Year 7 2020-21	Year 8 2021-22	Year 9 2022-23	Year 10 2023-24	
Elementary School #12	2020-21					6,327,888	23,412,842	4,711,067				34,451,797
Middle School #5	2020-21				1,362,292	7,795,337	31,335,321	5,693,787				46,186,737
Carrboro High School Additions	2023-24								3,887,776	15,978,952	3,281,887	23,148,615
TOTAL UNFUNDED PROJECTS		-	-	-	1,362,292	14,123,225	54,748,163	10,404,854	3,887,776	15,978,952	3,281,887	103,787,149

Notes:

- 1) Elementary School #12, Middle School #5, and the Carrboro HS Addition opening dates are based on Nov. 15, 2013 enrollment SAPFO projections.
- 2) Middle School projections have been adjusted to account for 104 capacity increase at Culbreth MS as a result of the Science Classroom addition opening in 2014-15.
- 3) The need for Elementary School #12 and High School Additions could be delayed depending upon the implementation of recommendations from the Facilities Assessment report.

CHAPEL HILL - CARRBORO CITY SCHOOLS
 CAPITAL INVESTMENTS PLAN 2014 - 2024
 UNFUNDED - Major Projects

UNFUNDED MAJOR PROJECTS pg 1 of 3

PROJECTS:	10 YEAR UNFUNDED CAPITAL PROJECTS										TEN YEAR TOTAL
	Year 1 2014-15	Year 2 2015-16	Year 3 2016-17	Year 4 2017-18	Year 5 2018-19	Year 6 2019-20	Year 7 2020-21	Year 8 2021-22	Year 9 2022-23	Year 10 2023-24	
ADA Requirements											
Carboro Elm: Assessment Findings	437,320										437,320
Ephesus: Assessment Findings	146,000										146,000
Estes Hills: Assessment Findings	990,015										990,015
FPG: Assessment Findings	741,585										741,585
Glenwood: Assessment Findings	554,815										554,815
Seawell: Assessment Findings	594,880										594,880
Culbreth: Assessment Findings	971,100										971,100
Phillips: Assessment Findings	521,170										521,170
CHHS: Assessment Findings	1,253,460										1,253,460
Lincoln Center: Assessment Findings	170,000										170,000
Abatement Projects: Flooring replacements											
Carboro Elm: Assessment Findings	33,150										33,150
Ephesus: Assessment Findings	50,685										50,685
Estes Hills: Assessment Findings	400,196										400,196
FPG: Assessment Findings	3,000										3,000
Glenwood: Assessment Findings	348,219										348,219
Seawell: Assessment Findings	33,790										33,790
Culbreth: Assessment Findings	220,891										220,891
Phillips: Assessment Findings	793,050										793,050
CHHS: Assessment Findings	458,520										458,520
Lincoln Center: Assessment Findings	184,820										184,820
Athletic Facilities:											
CarboroHS: Stadium Visitor Bleachers					450,000						450,000
CarboroHS: Stadium Synthetic Field							1,250,000				1,250,000
CHHS: Stadium Visitor Bleachers					250,000						250,000
CHHS: Stadium Synthetic Field							1,250,000				1,250,000
CHHS: Soccer Field Improvements		250,000									250,000
CHHS: Athletic Fields			150,000								150,000
CHHS: Baseball Field Bathroom/Concession Bid						750,000					750,000
ECHHS: Stadium Synthetic Field							1,250,000				1,250,000
CHHS/ECHHS: Major Athletic Field Repairs				250,000							250,000
ECHHS: Stadium Visitor Bleachers					250,000						250,000
Carboro Elementary: Multi purpose field			125,000								125,000
Scroggs: Athletic Field				150,000							150,000
McDougle Mdl: Tennis Courts			500,000								500,000
Playfields(10): Provide Potable Water		150,000									150,000
Classroom/Interior Improvements:											
Carboro Elm: Assessment Findings	695,825										695,825
Ephesus: Assessment Findings	533,533										533,533
Estes Hills: Assessment Findings	761,535										761,535
FPG: Assessment Findings	524,810										524,810
Glenwood: Assessment Findings	828,099										828,099
Seawell: Assessment Findings	237,348										237,348
Culbreth: Assessment Findings	1,169,143										1,169,143
Phillips: Assessment Findings	2,038,725										2,038,725
CHHS: Assessment Findings	2,722,018										2,722,018
Lincoln Center: Assessment Findings	895,427										895,427
McDougle: Gymnasium Audio System				50,000							50,000
McDougle: Library carpet		45,000									45,000
McDougleMS: Casework								400,000			400,000
Smith: Cafeteria Sound Panels	50,000										50,000
ECHHS: Theater Lighting and Sound upgrade				375,000							375,000

PROJECTS:	10 YEAR UNFUNDED CAPITAL PROJECTS										TEN YEAR TOTAL
	Year 1 2014-15	Year 2 2015-16	Year 3 2016-17	Year 4 2017-18	Year 5 2018-19	Year 6 2019-20	Year 7 2020-21	Year 8 2021-22	Year 9 2022-23	Year 10 2023-24	
Doors/Hardware/Canopies							100,000	100,000	100,000	100,000	400,000
Scroggs: Canopies-Mobile Units, other areas				175,000							175,000
Estes Hills: Expand Canopy			75,000								75,000
Ephesus: Canopy at Kiss and Go						125,000					125,000
FPG: Canopy at Bus Drop Off		95,000									95,000
Glenwood: Canopy at Kiss and Go				150,000							150,000
Scroggs: Canopy at Mobiles and Bus Drop Off					150,000						150,000
Exterior Improvements: Windows, Doors,											
Carboro Elm: Assessment Findings	141,102										141,102
Ephesus: Assessment Findings	104,416										104,416
Estes Hills: Assessment Findings	151,870										151,870
FPG: Assessment Findings	465,400										465,400
Glenwood: Assessment Findings	422,630										422,630
Seawell: Assessment Findings	366,470										366,470
Culbreth: Assessment Findings	45,367										45,367
Phillips: Assessment Findings	57,250										57,250
CHHS: Assessment Findings	380,610										380,610
Lincoln Center: Assessment Findings	65,845										65,845
Fire and Safety Systems											
System Upgrades for McDs, ECHHS, Scroggs, Smith, Rashkis			150,000			125,000		100,000		125,000	500,000
Mechanical Systems:											
Carboro Elm: Assessment Findings	1,401,650										1,401,650
Ephesus: Assessment Findings	2,172,471										2,172,471
Estes Hills: Assessment Findings	1,099,246										1,099,246
FPG: Assessment Findings	1,802,924										1,802,924
Glenwood: Assessment Findings	1,250,481										1,250,481
Seawell: Assessment Findings	1,047,771										1,047,771
Culbreth: Assessment Findings	2,789,536										2,789,536
Phillips: Assessment Findings	1,819,654										1,819,654
CHHS: Assessment Findings	6,114,507										6,114,507
Rashkis: Chillers and Cooling Towers									450,000		450,000
Scroggs: Chiller and Cooling Tower						500,000					500,000
McDougle Complex: 2 Chillers Replaced					350,000						350,000
Smith: 2 Chillers replaced							250,000				250,000
ECHHS: 1996 Chiller Replacement						250,000					250,000
Site Improvements:Paving/Parking/Driveways/Stormwater Mgt.											
Carboro Elm: Assessment Findings	1,229,345										1,229,345
Ephesus: Assessment Findings	191,458										191,458
Estes Hills: Assessment Findings	825,825										825,825
FPG: Assessment Findings	648,375										648,375
Glenwood: Assessment Findings	480,025										480,025
Seawell: Assessment Findings	501,215										501,215
Culbreth: Assessment Findings	892,614										892,614
Phillips: Assessment Findings	1,434,680										1,434,680
CHHS: Assessment Findings	822,650										822,650
Lincoln Center: Assessment Findings	353,113										353,113
District: Playground Equipment Replacement		50,000		50,000		50,000		50,000			200,000

UNFUNDED MAJOR PROJECTS pg 3 of 3

PROJECTS:	10 YEAR UNFUNDED CAPITAL PROJECTS										TEN YEAR TOTAL
	Year 1 2014-15	Year 2 2015-16	Year 3 2016-17	Year 4 2017-18	Year 5 2018-19	Year 6 2019-20	Year 7 2020-21	Year 8 2021-22	Year 9 2022-23	Year 10 2023-24	
Rental Space - Administrative	75,000	135,000	135,000	135,000	135,000	135,000	135,000	135,000	135,000	135,000	1,290,000
Roofing											
Rashkis: Repairs and seals (20 years)										1,500,000	1,500,000
Scroggs: repairs and seals (20 years)						750,000					750,000
Smith: repairs and seals (20 years)								2,000,000			2,000,000
ECHHS: repairs and seals (20 years)			1,500,000								1,500,000
Technology											
1:1 Student Laptop Initiative	2,061,717	1,972,529	2,437,719	1,948,087	1,303,503	1,909,377	2,373,819	1,862,239	1,528,651	1,218,359	18,636,000
Equity & Modernizing Classroom Instructional Technology	492,000	492,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,784,000
Building Additions											
McDougle Middle School: Auditorium		400,000	3,909,138	325,000							4,634,138
TOTAL UNFUNDED MAINTENANCE PROJECTS	51,070,346	3,589,529	9,081,857	3,708,087	2,988,503	3,944,377	3,458,819	8,367,239	2,263,651	3,628,359	92,100,767

NOTES:

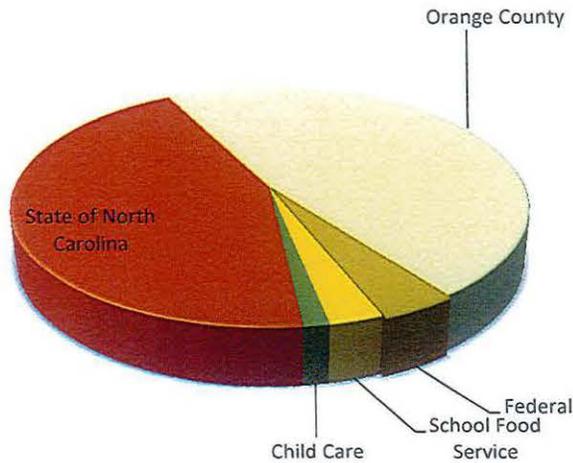
- 1) Only Level 1 recommendations from the Facilities Assessment report have been included in the Unfunded list and approximately 7,000,000 of these findings have been deducted because they are included in the 10 year F
- 2) All findings from the Facility Assessment are listed in Year 1 until a financial plan has been developed.

STATISTICAL PROFILE

Financial Perspective

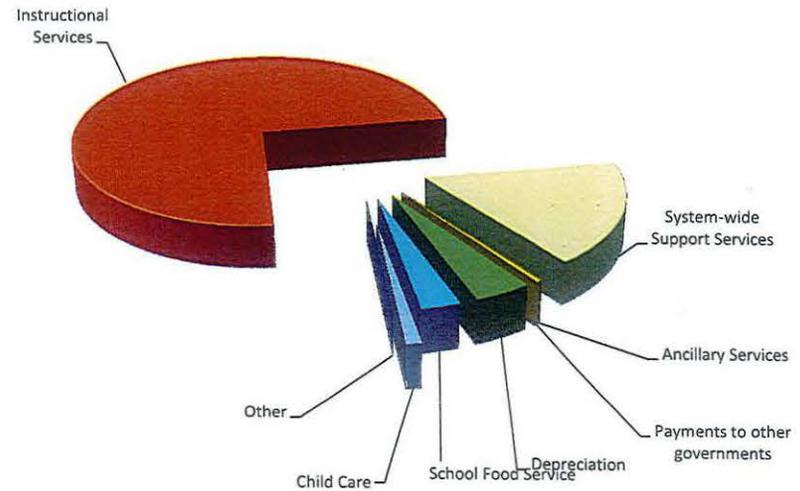
Governmental and Business-type Activities for Fiscal Year 2012-2013

Revenue Sources



State of North Carolina	\$ 58,911,178
Orange County	63,241,889
Federal	5,501,707
School Food Service	3,840,865
Child Care	1,872,606
Other	24,941,860
Total	<u>\$ 158,310,105</u>

Expenses



Instructional Services	\$ 109,512,140
System-wide Support Services	26,104,923
Ancillary Services	106,706
Payments to other governments	508,313
Depreciation	6,284,193
School Food Service	4,174,046
Child Care	1,591,053
Other	20,142
Total	<u>\$ 148,301,516</u>

Source: Chapel Hill-Carrboro City Board of Education, North Carolina, Annual Financial Report for the year ended June 30, 2013.

CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION
Net Position by Component
Last Ten Fiscal Years

Year Ended June 30	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Governmental activities:										
Net investment in capital assets	\$ 116,012,175	\$ 115,208,636	\$ 126,102,764	\$ 143,000,072	\$ 163,483,300	\$ 166,983,429	\$ 163,949,217	\$ 163,961,928	\$ 165,245,825	\$ 180,562,451
Restricted	711,927	838,723	820,219	828,491	880,818	899,663	1,496,810	3,023,739	3,403,894	2,943,181
Unrestricted (deficit)	(3,382,143)	(2,263,039)	(653,029)	387,063	162,415	41,399	1,790,409	4,081,358	3,355,228	(1,507,943)
	<u>\$ 113,341,959</u>	<u>\$ 113,784,320</u>	<u>\$ 126,269,954</u>	<u>\$ 144,215,626</u>	<u>\$ 164,526,533</u>	<u>\$ 167,924,491</u>	<u>\$ 167,236,436</u>	<u>\$ 171,067,025</u>	<u>\$ 172,004,947</u>	<u>\$ 181,997,689</u>
Business-type activities:										
Net investment in capital assets	\$ 176,774	\$ 131,180	\$ 89,007	\$ 47,546	\$ 12,508	\$ 17,486	\$ 42,980	\$ 351,474	\$ 340,873	\$ 329,853
Unrestricted (deficit)	(15,675)	(170,427)	267,329	108,657	41,283	96,627	282,203	203,985	336,611	363,478
	<u>\$ 161,099</u>	<u>\$ (39,247)</u>	<u>\$ 356,336</u>	<u>\$ 156,203</u>	<u>\$ 53,791</u>	<u>\$ 114,113</u>	<u>\$ 325,183</u>	<u>\$ 555,459</u>	<u>\$ 677,484</u>	<u>\$ 693,331</u>
Government-wide:										
Net investment in capital assets	\$ 116,188,949	\$ 115,339,816	\$ 126,191,771	\$ 143,047,618	\$ 163,495,808	\$ 167,000,915	\$ 163,992,197	\$ 164,313,402	\$ 165,586,698	\$ 180,892,304
Restricted	711,927	838,723	820,219	828,491	880,818	899,663	1,496,810	3,023,739	3,403,894	2,943,181
Unrestricted (deficit)	(3,397,818)	(2,433,466)	(385,700)	495,720	203,698	138,026	2,072,612	4,285,343	3,691,839	(1,144,465)
	<u>\$ 113,503,058</u>	<u>\$ 113,745,073</u>	<u>\$ 126,626,290</u>	<u>\$ 144,371,829</u>	<u>\$ 164,580,324</u>	<u>\$ 168,038,604</u>	<u>\$ 167,561,619</u>	<u>\$ 171,622,484</u>	<u>\$ 172,682,431</u>	<u>\$ 182,691,020</u>

Source: Chapel Hill-Carrboro City Board of Education, North Carolina, Annual Financial Reports.

CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION

**Changes in Net Position
Last Ten Fiscal Years**

Year Ended June 30	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Expenses:										
Governmental Activities:										
Instructional services	\$ 75,593,624	\$ 76,145,391	\$ 78,719,653	\$ 86,739,513	\$ 100,952,549	\$ 107,177,216	\$ 102,658,017	\$ 103,809,475	\$ 104,948,573	\$ 109,512,140
System-wide support services	24,880,909	25,583,561	25,141,611	27,399,783	21,027,599	22,087,945	23,000,808	22,689,231	23,529,956	26,104,923
Ancillary services	309,376	314,160	478,600	622,045	50,456	3,826	34,044	237,408	136,883	106,706
Payments to other governments	133,180	254,972	301,204	418,143	463,074	416,950	492,838	575,187	527,076	508,313
Interest on long-term debt	-	-	-	4,349	51,977	39,912	31,171	16,154	675	20,142
Unallocated depreciation expense	3,250,965	3,153,570	3,704,445	3,792,816	3,914,010	4,000,727	5,470,036	5,657,984	5,757,524	6,284,193
Total governmental activities	104,168,054	105,451,654	108,345,513	118,976,649	126,459,685	133,706,576	131,686,914	132,985,439	134,900,687	142,536,417
Business-type activities:										
School food service	3,104,594	3,196,780	3,373,744	3,870,536	4,225,769	4,076,671	4,218,982	3,957,877	4,009,913	4,174,046
Child Care	1,504,925	1,471,514	1,581,550	1,718,892	1,704,503	1,704,113	1,616,225	1,522,392	1,484,031	1,591,053
Total business-type activities	4,609,519	4,668,294	4,955,294	5,589,428	5,930,272	5,780,784	5,835,207	5,480,269	5,493,944	5,765,099
Total government-wide	\$ 108,777,573	\$ 110,119,948	\$ 113,300,807	\$ 124,566,077	\$ 132,389,937	\$ 139,487,360	\$ 137,522,121	\$ 138,465,708	\$ 140,394,631	\$ 148,301,516
Program Revenues:										
Governmental activities:										
Charges for services:										
Co-curricular	\$ 2,268,858	\$ 2,238,301	\$ 2,145,681	\$ 2,414,520	\$ -	\$ 2,739,392	\$ 2,665,684	\$ 2,655,827	\$ 2,712,319	\$ 2,900,197
Operational Support	398,051	377,646	390,412	387,696	286,919	484,614	491,528	470,487	515,397	494,505
Operating grants and contributions	51,873,963	53,677,352	55,522,004	60,147,393	67,633,175	66,801,813	65,677,147	67,177,842	64,339,584	64,250,067
Capital grants and contributions	663,209	842,199	659,835	370,572	425,185	290,592	129,328	157,678	39,470	162,818
Total governmental activities	55,204,081	57,135,498	58,717,932	63,320,181	68,345,279	70,316,411	68,963,687	70,461,834	67,606,770	67,807,587
Business-type activities:										
Charges for services:										
School food service	1,933,458	1,673,683	1,816,782	1,990,981	2,017,352	2,012,280	1,913,553	1,913,273	1,861,576	1,785,164
Child care	1,515,108	1,492,568	1,703,659	1,703,572	1,660,945	1,820,931	1,837,025	1,645,250	1,749,274	1,872,606
Operating grants and contributions	1,036,541	1,095,463	1,252,370	1,539,327	1,737,831	1,595,932	1,585,927	1,648,292	1,863,465	2,055,701
Capital grants and contributions	-	-	-	-	-	-	31,955	-	-	-
Total business-type activities	4,485,107	4,261,714	4,772,811	5,233,880	5,416,128	5,429,143	5,468,460	5,206,815	5,474,315	5,713,471
Total government-wide	\$ 59,689,188	\$ 61,397,212	\$ 63,490,743	\$ 68,554,061	\$ 73,761,407	\$ 75,745,554	\$ 74,432,147	\$ 75,668,649	\$ 73,081,085	\$ 73,521,058
Net (Expense)/Revenue										
Governmental activities	\$ (48,963,973)	\$ (48,316,156)	\$ (49,627,581)	\$ (55,656,468)	\$ (58,114,396)	\$ (63,390,165)	\$ (62,723,227)	\$ (62,523,605)	\$ (67,293,917)	\$ (74,728,830)
Business-type activities	(124,412)	(406,580)	(182,483)	(355,548)	(514,144)	(351,841)	(366,747)	(273,454)	(19,629)	(51,628)
Total government-wide	\$ (49,088,385)	\$ (48,722,736)	\$ (49,810,064)	\$ (56,012,016)	\$ (58,628,530)	\$ (63,741,906)	\$ (63,089,974)	\$ (62,797,059)	\$ (67,313,546)	\$ (74,780,458)

CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION

Changes in Net Position (Continued)
Last Ten Fiscal Years

Year Ended June 30	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
General Revenues and Other Changes in Net Position										
Governmental activities:										
Unrestricted county and city appropriations - operating	\$ 27,479,292	\$ 28,816,278	\$ 30,372,967	\$ 33,121,358	\$ 34,935,883	\$ 56,849,123	\$ 55,862,017	\$ 56,318,539	\$ 56,321,027	\$ 58,563,905
Unrestricted county appropriations - capital	10,743,613	5,664,955	16,865,918	24,015,067	25,561,903	9,171,128	5,845,381	8,615,211	10,115,516	24,379,684
Investment earnings, unrestricted	40,332	99,843	259,385	425,481	450,995	248,970	113,561	102,977	86,429	42,140
Miscellaneous, unrestricted	13,854,110	14,383,675	15,193,011	16,162,234	17,862,689	925,786	791,405	1,817,484	1,850,521	1,803,318
Transfers	(73,705)	(206,234)	(578,066)	(122,000)	(386,177)	(406,883)	(577,192)	(500,017)	(141,654)	(67,475)
Total governmental activities	52,043,642	48,758,517	62,113,215	73,602,140	78,425,293	66,788,124	62,035,172	66,354,194	68,231,839	84,721,572
Business-type activities:										
Investment earnings, unrestricted	-	-	-	-	25,555	5,079	625	3,713	-	-
Miscellaneous, unrestricted	-	-	-	33,415	-	-	-	-	-	-
Transfers	73,705	206,234	578,066	122,000	386,177	406,883	577,192	500,017	141,654	67,475
Total business-type activities	73,705	206,234	578,066	155,415	411,732	411,962	577,817	503,730	141,654	67,475
Total government-wide	\$ 52,117,347	\$ 48,964,751	\$ 62,691,281	\$ 73,757,555	\$ 78,837,025	\$ 67,200,086	\$ 62,612,989	\$ 66,857,924	\$ 68,373,493	\$ 84,789,047
Change in Net Position										
Governmental activities	\$ 3,079,669	\$ 442,361	\$ 12,485,634	\$ 17,945,672	\$ 20,310,907	\$ 3,397,959	\$ (688,055)	\$ 3,830,589	\$ 937,922	\$ 9,992,742
Business-type activities	(50,707)	(200,346)	395,583	(200,133)	(102,412)	60,321	211,070	230,276	122,025	15,847
Total government-wide	\$ 3,028,962	\$ 242,015	\$ 12,881,217	\$ 17,745,539	\$ 20,208,495	\$ 3,458,280	\$ (476,985)	\$ 4,060,865	\$ 1,059,947	\$ 10,008,589

Source: Chapel Hill-Carrboro City Board of Education, North Carolina, Annual Financial Reports.

Note: Expenses for 2007 and before are not comparable to 2008 (and after) expenses due to a change in the Uniform Chart of Accounts required to be used by all Local Education Agencies in North Carolina.

Chapel Hill-Carrboro City Board of Education
Governmental Funds
Changes in Fund Balances
Last Ten Fiscal Years

Year Ended June 30	2004	2005	2006	2007	2008
Revenues					
State of North Carolina	\$ 47,229,446	\$ 49,564,687	\$ 51,235,505	\$ 55,717,793	\$ 59,630,771
Orange County	38,222,907	34,481,233	47,238,885	57,136,424	60,497,786
U.S. Government	5,307,726	4,954,864	4,946,334	4,800,173	5,293,013
Other	16,700,657	17,253,167	18,154,810	19,541,912	21,863,500
Total revenues	<u>107,460,736</u>	<u>106,253,951</u>	<u>121,575,534</u>	<u>137,196,302</u>	<u>147,285,070</u>
Expenditures					
Instructional services	74,754,669	76,114,340	78,231,187	86,185,395	101,462,067
System-wide support services	21,644,812	21,628,707	22,607,917	23,611,655	18,627,203
Ancillary services	309,376	314,160	478,600	665,695	50,456
Non-programmed charges	-	-	467,526	526,474	591,395
Debt service - principal	419,929	797,250	388,575	410,122	463,568
Debt service - interest	-	-	-	-	52,378
Capital outlay	13,245,075	6,069,782	16,595,509	25,699,612	26,649,049
Total expenditures	<u>110,373,861</u>	<u>104,924,239</u>	<u>118,769,314</u>	<u>137,098,953</u>	<u>147,896,116</u>
Revenues over (under) expenditures	(2,913,125)	1,329,712	2,806,220	97,349	(611,046)
Other financing sources (uses)					
Transfers from (to) other funds	73,507	(206,234)	(578,066)	(122,000)	(386,177)
Installment purchase obligations	442,330	302,880	-	1,791,417	209,328
	<u>368,625</u>	<u>96,646</u>	<u>(578,066)</u>	<u>1,669,417</u>	<u>(176,849)</u>
Net change in fund balances	<u>\$ (2,544,500)</u>	<u>\$ 1,426,358</u>	<u>\$ 2,228,154</u>	<u>\$ 1,766,766</u>	<u>\$ (787,895)</u>
Ratio of debt service to non-capital expenditures	0.43%	0.81%	0.38%	0.37%	0.43%
Year Ended June 30	2009	2010	2011	2012	2013
Revenues					
State of North Carolina	\$ 60,922,569	\$ 55,475,547	\$ 55,543,828	\$ 58,808,280	\$ 58,911,178
Orange County	47,036,977	42,643,077	45,703,931	46,915,324	63,241,889
U.S. Government	5,726,314	9,864,399	11,791,692	5,570,774	5,501,707
Other	23,959,296	23,474,646	24,551,625	24,885,251	25,157,529
Total revenues	<u>137,645,156</u>	<u>131,457,669</u>	<u>137,591,076</u>	<u>136,179,629</u>	<u>152,812,303</u>
Expenditures					
Instructional services	106,935,971	102,689,608	103,771,701	105,428,842	108,523,623
System-wide support services	19,848,927	19,658,874	20,087,800	20,327,573	22,260,008
Ancillary services	46,025	34,044	237,408	136,883	106,706
Non-programmed charges	579,216	753,318	762,551	638,776	636,315
Debt service - principal	629,600	480,592	700,922	98,292	435,540
Debt service - interest	44,450	31,171	16,154	675	20,142
Capital outlay	9,150,703	5,118,725	8,071,720	10,097,491	26,258,936
Total expenditures	<u>137,234,892</u>	<u>128,766,332</u>	<u>133,648,256</u>	<u>136,728,532</u>	<u>156,241,270</u>
Revenues over (under) expenditures	410,264	2,691,337	3,942,820	(618,903)	(5,428,967)
Other financing sources (uses)					
Transfers from other funds	-	-	182,811	896,939	850,425
Transfers to other funds	(398,639)	(577,192)	-	(1,004,309)	(880,273)
Installment purchase obligations	387,981	-	-	-	1,608,547
Total other financing sources (uses)	<u>(10,658)</u>	<u>(577,192)</u>	<u>182,811</u>	<u>(107,370)</u>	<u>1,578,699</u>
Net change in fund balances	<u>\$ 399,606</u>	<u>\$ 2,114,145</u>	<u>\$ 4,125,631</u>	<u>\$ (726,273)</u>	<u>\$ (3,850,268)</u>
Ratio of debt service to non-capital expenditures	0.53%	0.42%	0.57%	0.08%	0.35%

Source: Chapel Hill-Carrboro City Board of Education, North Carolina, Annual Financial Reports.

Note: Expenses for 2007 and before are not comparable to 2008 (and after) expenses due to a change in the Uniform Chart of Accounts required to be used by all Local Education Agencies in North Carolina.

CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION

Governmental Funds Fund Balances Last Ten Fiscal Years

Year Ended June 30	2004	2005	2006	2007	2008
General Fund					
Reserved	\$ 1,425,638	\$ 431,966	\$ 605,293	\$ 1,173,547	\$ 1,210,499
Unreserved	1,166,249	3,195,773	4,954,863	5,640,941	4,333,818
Total General Fund	\$ 2,591,887	\$ 3,627,739	\$ 5,560,156	\$ 6,814,488	\$ 5,544,317
All Other Governmental Funds					
Reserved	\$ 534,866	\$ 855,811	\$ 431,875	\$ 5,622,675	\$ 3,647,263
Unreserved (deficit), reported in					
Special Revenue Funds	711,927	838,723	818,723	828,491	880,818
Capital Projects Fund	(1,566,113)	(1,623,348)	(885,171)	(5,573,306)	(3,167,944)
Total all other governmental funds	\$ (319,320)	\$ 71,186	\$ 365,427	\$ 877,860	\$ 1,360,137
Year Ended June 30					
	2009	2010	2011	2012	2013
General Fund					
Reserved	\$ 1,569,752	\$ 1,034,519	\$ -	\$ -	\$ -
Unreserved	5,160,768	7,135,658	-	-	-
Nonspendable	-	-	1,080,333	972,818	941,271
Restricted	-	-	443,625	528,824	758,515
Assigned	-	-	3,652,913	3,222,913	3,222,913
Unassigned	-	-	6,675,445	6,123,908	2,841,362
Total General Fund	\$ 6,730,520	\$ 8,170,177	\$ 11,852,316	\$ 10,848,463	\$ 7,764,061
All Other Governmental Funds:					
Reserved	\$ 605,816	\$ 1,226,320	\$ -	\$ -	\$ -
Unreserved (deficit), reported in					
Special Revenue Funds	899,663	875,082	-	-	-
Capital Projects Fund	(480,904)	(402,339)	-	-	-
Nonspendable	-	-	-	425	-
Restricted	-	-	2,580,114	2,875,070	2,184,666
Assigned, reported in					
Special Revenue Funds	-	-	28,970	11,169	-
Unassigned, reported in					
Special Revenue Funds	-	-	-	-	(63,868)
Total all other governmental funds	\$ 1,024,575	\$ 1,699,063	\$ 2,609,084	\$ 2,886,664	\$ 2,120,798

Source: Chapel Hill-Carrboro City Board of Education, North Carolina, Annual Financial Reports.

CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION

Proprietary Fund - Food Service Operations

Expenses by Category

Last Ten Fiscal Years

Expressed in Nominal Dollars										
Year ended June 30	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Purchased Food	\$ 1,224,979	\$ 1,311,961	\$ 1,291,420	\$ 1,302,493	\$ 1,466,999	\$ 1,599,210	\$ 1,658,249	\$ 26,124	\$ -	\$ -
Salaries and Benefits	1,474,549	1,424,904	1,385,297	1,382,146	1,528,029	1,519,284	1,441,004	1,482,891	1,284,983	1,211,722
Other	650,801	705,132	900,887	1,185,897	1,230,741	1,124,426	1,375,225	2,665,169	2,867,543	3,099,171
Totals	\$ 3,350,329	\$ 3,441,997	\$ 3,577,604	\$ 3,870,536	\$ 4,225,769	\$ 4,242,920	\$ 4,474,478	\$ 4,174,184	\$ 4,152,526	\$ 4,310,893

Expressed in Constant Dollars										
Year ended June 30	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Purchased Food	\$ 645,745	\$ 674,530	\$ 636,481	\$ 625,141	\$ 670,429	\$ 741,429	\$ 760,787	\$ 11,574	\$ -	\$ -
Salaries and Benefits	777,306	732,598	682,749	663,371	698,320	704,373	661,117	656,955	559,959	518,930
Other	343,069	362,536	444,005	569,180	562,457	521,309	630,938	1,180,731	1,249,594	1,327,245
Totals	\$ 1,766,120	\$ 1,769,664	\$ 1,763,235	\$ 1,857,692	\$ 1,931,206	\$ 1,967,111	\$ 2,052,842	\$ 1,849,260	\$ 1,809,553	\$ 1,846,175

Nominal dollars reflect actual dollars of the period of the transaction. Constant dollars reflect dollars having a constant general purchasing power as shown by the Consumer Price Index for All Urban Consumers (CPI-U) (Calendar years 1982-1984 = 100).

CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION

Proprietary Fund - Food Service Operations

Revenues by Source

Last Ten Fiscal Years

Expressed in Nominal Dollars										
Year ended June 30	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Food Sales	\$ 1,933,458	\$ 1,676,680	\$ 1,816,782	\$ 1,990,981	\$ 2,017,352	\$ 2,012,284	\$ 1,913,553	\$ 1,913,273	\$ 1,861,576	\$ 1,785,164
Federal Reimbursements	898,473	986,446	1,042,779	1,097,491	1,215,885	1,402,498	1,386,853	1,489,132	1,697,467	1,863,739
Federal Commodities	133,068	109,017	129,094	146,978	170,504	193,434	299,074	159,160	161,631	187,786
Other	245,735	245,217	261,951	294,858	351,442	166,249	255,466	216,307	142,613	174,474
State/Local Reimbursements	73,705	206,234	578,066	122,000	386,177	505,161	668,556	248,848	270,470	236,610
Totals	\$ 3,284,439	\$ 3,223,594	\$ 3,828,672	\$ 3,652,308	\$ 4,141,360	\$ 4,279,626	\$ 4,523,502	\$ 4,026,720	\$ 4,133,757	\$ 4,247,773

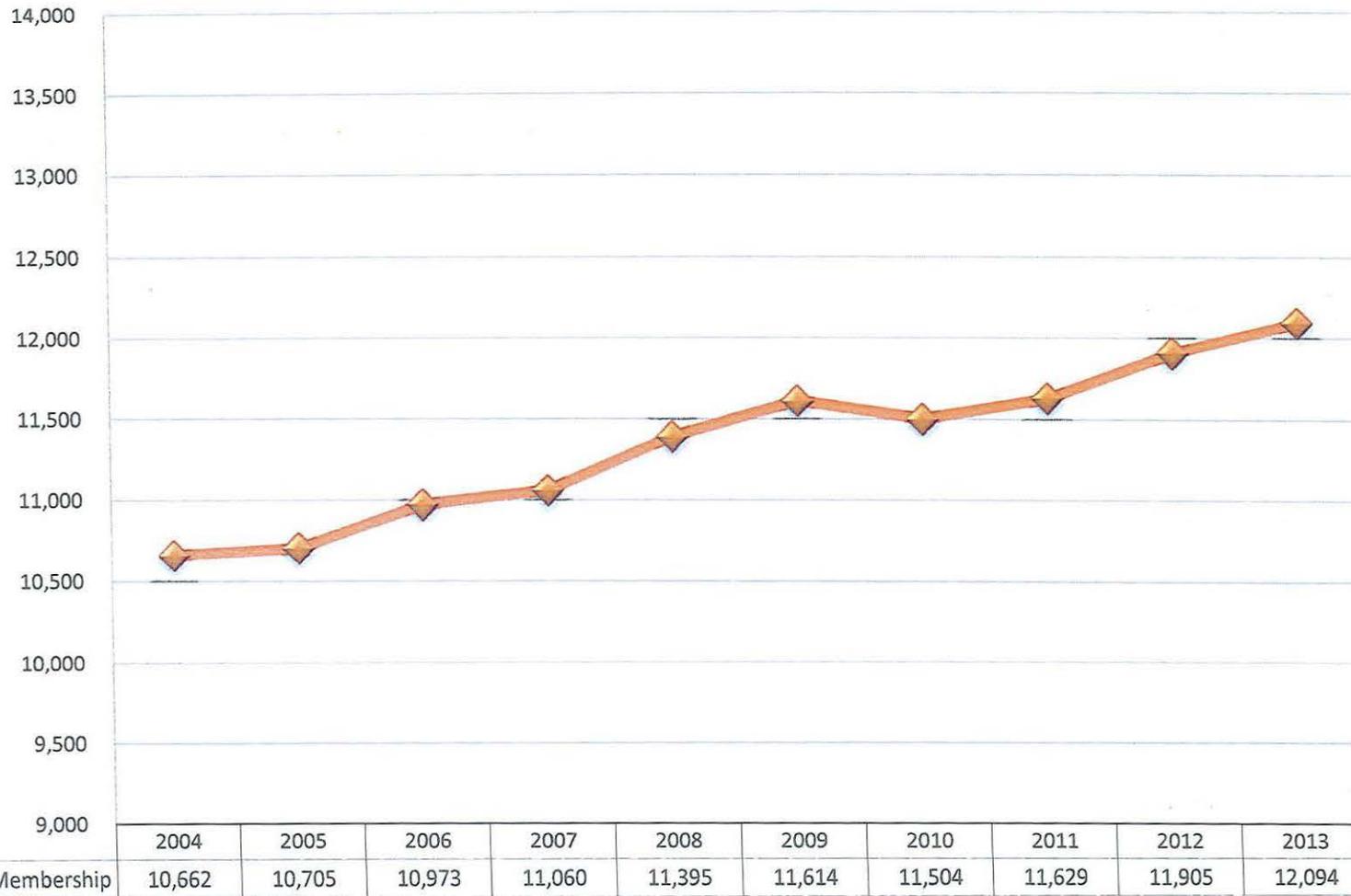
Expressed in Constant Dollars										
Year ended June 30	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Food Sales	\$ 1,019,219	\$ 862,046	\$ 895,408	\$ 955,585	\$ 921,944	\$ 932,939	\$ 877,918	\$ 847,624	\$ 811,222	\$ 764,511
Federal Reimbursements	473,628	507,170	513,937	526,748	555,668	650,229	636,273	659,719	739,708	798,161
Federal Commodities	70,147	56,050	63,624	70,543	77,922	89,680	137,212	70,512	70,434	80,421
Other	129,539	126,076	129,103	141,519	160,611	77,077	117,205	95,829	62,147	74,720
State/Local Reimbursements	38,853	106,033	284,902	58,555	176,486	234,204	306,726	110,245	117,863	101,330
Totals	\$ 1,731,386	\$ 1,657,375	\$ 1,886,974	\$ 1,752,950	\$ 1,892,631	\$ 1,984,129	\$ 1,958,129	\$ 1,688,100	\$ 1,739,227	\$ 1,744,423

Source: Chapel Hill-Carrboro City Board of Education, North Carolina, Annual Financial Reports.

Other revenue includes interest earned, gain on disposal of fixed assets, indirect costs not paid, and other revenue.

Nominal dollars reflect actual dollars of the period of the transaction. Constant dollars reflect dollars having a constant general purchasing power as shown by the Consumer Price Index for All Urban Consumers (CPI-U) (Calendar years 1982-1984 = 100).

CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION Average Daily Membership Last Ten Fiscal Years



CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION
Student Statistics
Last Ten Fiscal Years

Year Ended June 30	Teaching Staff	Average Daily Membership	Pupil/ Teacher ratio	Student Attendance Percentage	Students receiving free/ Reduced lunch percentage
2013	935	12,094	1/13	95.80%	27.09%
2012	993	11,905	1/12	96.00%	23.40%
2011	903	11,629	1/13	96.03%	22.15%
2010	892	11,504	1/13	96.01%	20.30%
2009	876	11,614	1/13	95.95%	20.70%
2008	897	11,395	1/13	95.84%	21.10%
2007	882	11,060	1/13	95.76%	21.00%
2006	873	10,973	1/13	96.08%	16.00%
2005	862	10,705	1/12	96.24%	14.30%
2004	843	10,662	1/13	95.56%	15.10%

Source: North Carolina School Report Cards

CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION

Operational Expenditures Per Pupil Expenditures by Function Last Ten Fiscal Years

EXPRESSED IN NOMINAL DOLLARS					
Year Ended June 30	2004	2005	2006	2007	2008
Average Daily Membership	10,662	10,705	10,973	11,060	11,395
Instructional	\$ 7,090	\$ 7,113	\$ 7,174	\$ 7,843	\$ 8,859
Support	2,334	2,390	2,291	2,477	1,845
Ancillary	29	29	44	56	4
Total Expenditures	\$ 9,453	\$ 9,532	\$ 9,509	\$ 10,376	\$ 10,708

EXPRESSED IN NOMINAL DOLLARS					
Year Ended June 30	2009	2010	2011	2012	2013
Average Daily Membership	11,614	11,504	11,629	11,905	12,094
Instructional	\$ 9,228	\$ 8,924	\$ 8,927	\$ 8,816	\$ 9,055
Support	1,900	1,999	1,951	1,976	2,159
Ancillary	-	3	20	11	9
Total Expenditures	\$ 11,128	\$ 10,926	\$ 10,898	\$ 10,803	\$ 11,223

EXPRESSED IN CONSTANT DOLLARS					
Year Ended June 30	2004	2005	2006	2007	2008
Instructional	\$ 3,737	\$ 3,657	\$ 3,536	\$ 3,764	\$ 4,049
Support	1,230	1,229	1,129	1,189	843
Ancillary	15	15	22	27	2
Total Expenditures	\$ 4,982	\$ 4,901	\$ 4,687	\$ 4,980	\$ 4,894

EXPRESSED IN CONSTANT DOLLARS					
Year Ended June 30	2009	2010	2011	2012	2013
Instructional	\$ 4,278	\$ 4,094	\$ 3,955	\$ 3,842	\$ 3,878
Support	881	917	864	861	925
Ancillary	-	1	9	5	4
Total Expenditures	\$ 5,159	\$ 5,012	\$ 4,828	\$ 4,708	\$ 4,807

Source: Chapel Hill-Carrboro City Board of Education, North Carolina, Annual Financial Reports.

The above operational expenditures per pupil include all governmental funds.

Note: Nominal dollars reflect actual dollars of the period of the transaction. Constant dollars reflect dollars having a constant general purchasing power as shown by the Consumer Price Index for All Urban Consumers (CPI-U) (Calendar years 1982-1984=100).

Note: Expenses for 2007 and before are not comparable to 2008 (and after) expenses due to a change in the Uniform Chart of Accounts required to be used by all Local Education Agencies in North Carolina.

CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION

Full-Time Equivalent Governmental Employees by Function/Program
Last Ten Fiscal Years

Year ended June 30	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Officials, Admins, Mgrs	21	19	16	17	16	20	21	21	38	24
Principals	16	16	16	17	17	18	19	19	19	22
Asst. Principals, Non-Teaching	19	20	20	20	19	23	22	23	23	22
Total Administrators	56	55	52	54	52	61	62	63	80	68
Elementary Teachers	203	212	228	426	439	434	431	431	459	415
Secondary Teachers	379	383	372	205	209	206	204	206	261	144
Other Teachers	261	267	273	251	249	236	257	266	273	376
Total Teachers	843	862	873	882	897	876	892	903	993	935
Guidance	29	28	33	40	39	37	39	39	39	44
Psychological	10	9	9	8	9	11	9	9	9	8
Librarian, Audio Visual	29	27	15	30	14	18	32	32	32	33
Consultant, Supervisory	14	14	13	16	20	28	15	15	15	17
Other Professionals	82	82	87	108	85	94	126	126	127	149
Total Professionals	1,063	1,077	1,082	1,138	1,116	1,125	1,175	1,187	1,295	1,254
Teacher Assistants	330	324	331	361	347	350	356	356	359	359
Technicians	33	32	21	12	45	23	28	28	26	13
Clerical, Secretarial	93	82	93	100	112	110	114	114	155	104
Service Workers	90	86	137	152	177	132	115	115	119	104
Skilled Crafts	25	25	22	23	-	27	26	26	26	27
Totals	1,634	1,626	1,686	1,786	1,797	1,767	1,814	1,826	1,980	1,861

Source: North Carolina Public Schools Statistical Profile (2004-2013 Editions)

CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION

School Building Data

June 30, 2013

Site	Year Built	Square Footage	Capacity	Current Membership	Over/(Under) Capacity	Condition
<u>ELEMENTARY SCHOOLS</u>						
Carrboro Elementary	1957	61,562	533	579	46	Good
Ephesus Elementary	1972	73,096	448	483	35	Good
Estes Hills Elementary	1958	57,029	527	558	31	Good
FP Graham Elementary	1960	68,513	538	513	(25)	Good
Glenwood Elementary	1952	54,412	423	510	87	Good
McDougle Elementary	1996	99,920	564	533	(31)	Very Good
Morris Grove Elementary	2008	90,221	585	561	(24)	Excellent
Rashkis Elementary	2003	95,729	585	503	(82)	Excellent
Mary Scroggs Elementary	1999	92,900	575	603	28	Very Good
Seawell Elementary	1969	58,629	466	691	225	Good
<u>MIDDLE SCHOOLS</u>						
Culbreth Middle	1969	108,058	670	685	15	Good
McDougle Middle	1994	138,141	732	700	(32)	Very Good
Phillips Middle	1962	109,498	706	642	(64)	Good
Smith Middle	2001	136,054	732	760	28	Excellent
<u>HIGH SCHOOLS</u>						
Carrboro High School	2007	148,023	800	911	111	Excellent
Chapel Hill High	1966	254,551	1,520	1,364	(156)	Good
East Chapel Hill High	1996	267,549	1,515	1,454	(61)	Very Good
Hospital School (School is a part of the UNC Hospitals Facilities)				16		
Phoenix Academy (Alternative School is a part of Lincoln)				28		
<u>ADMINISTRATIVE OFFICES</u>						
Transportation Center		5,089				
Lincoln Center		72,932				

APPENDIX

**Chapel Hill- Carrboro Schools
Allotment Formula – 2014-2015**

POSITION	ELEMENTARY	MIDDLE	HIGH SCHOOL	Proposed Changes TBD
Principal	1 for 12 months	1 for 12 months	1 @ 12 months	
Assistant Principal	1 for 12 months	1 for 12 months	1: up to 600 ADM 2: 601- 1250 ADM 3: 1251 -1750 ADM 4: 1751- 2250 ADM all @12 months	
Classroom teachers				
Kindergarten-Third	1:21 ADM			
Fourth- Fifth	1:26 ADM			
Core subjects		1: 120 ADM (teaching 5 classes at 1:24)	1:140 ADM (5 sections at 1:28)	
Mathematics			1: 120 ADM (teaching five 1:24)	
Vocational/ CTE		Dictated by the program	Dictated by the program MOE	
Electives		1: 140 ADM (5 sections at 1:28)	1: 140 ADM (teaching 5 sections at 1:28)	
Dept. chair			No additional planning period; \$1,200 stipend for 10 teachers per high school 08/09	
Academy Leader			No additional planning period; \$5,000 per Thematic Academy & \$5,000 for Finance Academy 09/10	
Small classes			2 FTE per school	
AVID IFL		.60 FTE per school	AVID teacher must have free coordination period .2 FTE	
IFL/Math Coach	2 FTE per school for ELA	1 FTE per school for math 1 FTE per school ELA	1 FTE per school for ELA	
Pre-K	Program allocation			
Pre-school Handicapped	Program allocation			
ESL	(systemwide) 1:40	(systemwide) 1:40	(systemwide) 1:40	
Cultural Arts: Music, PE, Art	Music @1 FTE per 30 classes PE @1 FTE per 20 classes ART @ 1 FTE per 30 classes	elective allocation	elective allocation	

POSITION	ELEMENTARY	MIDDLE	HIGH SCHOOL	Proposed Changes TBD
Elem Foreign Language	Serving grades 1-5 in 09-10 Allocation requires 3 periods @30 minutes per each 1-5 class or 1 FTE per 40 periods 1 FTE per 40 periods			
Media Specialist --	1 FTE per school	1 FTE per school	1: up to 1000 ADM 1.5: 1001-1500 ADM 2: 1501+ ADM	
Math/Science Teacher	.5 FTE per school			
Intervention Specialist	.5 FTE			
Guidance	1 FTE per school	1 FTE per grade 1 @ 11 MOE others @ 10.5 MOE	CHS ADM=3FTE CHHS ADM=5FTE ECHHS ADM =5FTE 1@ 12 MOE others @11 MOE	
School Social Worker	1 FTE per school	1 FTE per school	1: up to 1000 ADM 1.5: 1001-1500 ADM 2: 1501+ ADM .5 @ ECHHS 09-10	
In School Suspension		1 FTE (Teacher Assistant)	1 FTE (Teacher Assistant) per school	
Student Assistance			1 FTE @CHHS .5 FTE @ ECHHS & CHS 09-10	
Nurses	1 per school	1 per school	1 per school	
Service Learning			1 district wide	
Athletic Director		Extra duty supplement	1 FTE per school @ 11 moe Assigned 2 teaching periods	

POSITION	ELEMENTARY	MIDDLE	HIGH SCHOOL	Proposed Changes TBD
Technology Specialist	1 FTE per school (11 MOE)	1 FTE per school (11 MOE)	1 FTE per school (12 MOE)	
504		Extra duty supplement	1 per school .5 FTE @ CHS 09-10	
Transition Facilitator			1 per school	
Program Facilitator	.50 FTE per school	.50 FTE per school	1 FTE per school	
Ex Ed - resource	1 FTE per 15 - 20 caseload	1 FTE per 20-25 caseload	1 FTE per 20-25 caseload	
Speech-language Path	1 FTE per 30 - 35 caseload	1 FTE per 30 - 35 caseload	1 FTE per 30 - 35 caseload	
Self-contained AIG (District - wide)	district program			
Gifted Specialist	1.5 FTE per school	1 FTE per school		
Occupational Therapist	System allocation	System allocation	System allocation	
Physical Therapist	System allocation	System allocation	System allocation	
Teacher Assistant	1FTE per K-3 class @ 210 day school year .50 FTE per 4-5 @ 210 day school year	1 per school	2: up to 1000 ADM 3: 1001+ ADM @ 210 day school year	
Ex Ed teacher assistant	per total student need @ 210 day school year	per total school need @ 210 day school year	per total school need @ 210 day school year	
Media assistant	1 FTE per school @ 210 day school year	1 FTE per school @ 210 day school year	1: up to 1000 ADM 1.5: 1001+ ADM @ 210 day school year	
Technology Assistant			2 @ each H.S.	
Principal Secretary	1per school @ 12 MOE	1per school @ 12 MOE	1per school @ 12 MOE	
AP Secretary			1 per AP @ 12 MOE	
Clerical assistant/ HS receptionist	.50 FTE: up to 500 ADM 1 FTE: 501+ ADM @11 MOE	1 per school @ 11 MOE	1 per school @ 12 MOE	
Network Support			District Allocation	
Theater Tech			1 FTE @ 12 MOE	

POSITION	ELEMENTARY	MIDDLE	HIGH SCHOOL	Proposed Changes TBD
Bookkeeper			1 FTE per school @ 12 MOE	
Data Manager	1 FTE per school @ 12 MOE	1 FTE per school @ 12 MOE	1 FTE per school @ 12 MOE	
Guidance Clerk		1 FTE per school @ 11 MOE	1: up to 1000 ADM 2: 1000+ ADM 1 @ 12 months other = 11 months	
Online Learning Asst.			1 FTE	
Athletic Trainer			1 FTE 10 month year (August 1- May 30 th); 40 hr week	
Security Guard			2 FTE: school (1 FTE @ 6 hrs daily assigned after- school/ evening hours)	
Custodian	per formula based on square footage and ADM	per formula based on square footage and ADM	per formula based on square footage and ADM	

ADM: Average Daily Membership or average student enrollment

FTE: Full Time Equivalent of a position

MOE: Months of Employment

Other position allocations	Elementary	Middle	High
Athletic Coaches		25 positions	49 positions
Co-curricular assignments		12 assignments	24 assignments
Activity Units (\$467 ea.)	5 units	10 units	40 units

2014-15 NON-PERSONNEL BUDGET ALLOCATIONS TO SCHOOLS

<u>ACCOUNT</u>	<u>per</u>	<u>ELEM</u>	<u>MIDDLE</u>	<u>HIGH</u>	<u>HOSPITAL</u>	<u>No Changes for 2014-15 Budget</u>
STATE FUNDS:						
Instructional Supplies	per student	33.16	33.16	33.16	33.16	initial allotment from state
Textbooks	per student	-	-	-	-	initial allotment from state
At-Risk	per student	10.00	10.00	10.00	10.00	initial allotment from state
School Technology	per student	-	-	-	-	
Duty Free Period	per school	-	-	-	-	
LOCAL FUNDS:						
Differentiated Pay	per cert staff	75.00	75.00	75.00	75.00	11-12 allotment reduction
Field Trips	per student	2.70	2.70	2.70	2.70	same as 09-10
Staff Development	per teacher	90.00	90.00	90.00	90.00	same as 09-10
Safe Schools/Violence Prevention	per school	-	11,700	16,200	-	same as 09-10
At Risk	per student	2.97	2.97	2.97	2.97	same as 09-10
Instructional Supplies	per student	11.55	19.95	19.95	19.95	same as 13-14
Cultural Arts	per school	893.00	2,768.00	4,419.00		same as 10-11
New Classroom Setup grades 1-12	per classrm	500.00	500.00	500.00	-	same as 00-01
New Classroom Setup Kindergarten	per classrm	1,000.00	-	-	-	same as 00-01
Technology software	per student	-	-	-	-	
Textbooks - special allotment				13,333		allocated \$40,000 in 06-07;div.by 3
Supplementary Books	per student	2.25	2.25	2.25	2.25	same as 09-10
Media Center Supplies	per student	11.34	11.34	11.34	11.34	same as 09-10
Co-curricular Activities	per school	-	14,400	48,600	-	same as 09-10
Co-curricular Activities	per student	-	-	16.09	-	same as 09-10
Travel - Asst. Principals	per Asst. Prin	430.00	430.00	430.00	-	same as 09-10
Travel - Principals	per Principal	1,215.00	1,215.00	1,215.00	1,215.00	same as 09-10
Telephone	per school size					same as 09-10
Administrative Supplies & Postage	per student	3.69	3.69	5.53	3.69	same as 09-10
Custodial Supplies Pre 1990	per square ft.	0.032	0.032	0.032	-	same as 10-11
Custodial Supplies Post 1990	per square ft.	0.020	0.020	0.020	-	same as 10-11
Copier/Equip Maintenance /Repair	District	-	-	-	-	District
SIT Funds	per school	1,028.00	1,028.00	1,028.00	514.00	same as 09-10
Commencement	high school			2,718.00		same as 09-10

2014-15 NON-PERSONNEL BUDGET ALLOCATIONS TO SCHOOLS

<u>ACCOUNT</u>	<u>per</u>	<u>ELEM</u>	<u>MIDDLE</u>	<u>HIGH</u>	<u>HOSPITAL</u>	<u>No Changes for 2014-15 Budget</u>
Utilities - Electric	per history					increased 7% in 08-09
Utilities - Natural Gas	per history					increased 7% in 08-09
CAPITAL FUNDS						Total Reduction
Replacement Equipment/Furniture	per student	11.27	11.27	11.27	11.27	based on number of students
Purchase of Computer Hardware-60%	per student	58.66	35.15	35.15	35.15	based on number of students

Appendix B

NC State Department of Public Instruction

Allotment General Information FY 2014-15

State Fund Allotment Formulas

The State of North Carolina allots funds to public schools on the following basis:

Classroom Teachers

See Allotment Policy Manual, pages 43-49.

Dollars associated with these positions are based on each LEA's average teacher salary including benefits, rather than the statewide average teacher salary. This is a position allotment and you must stay within the positions, rather than the dollars, allotted. This calculation is necessary to determine your LEA's allotment per ADM for charter schools.

Instructional Support Personnel

1 position per 218.55 ADM.

Dollars associated with these positions are based on each LEA's average instruction support salary including benefits, rather than the statewide average salary. This is a position allotment and you must stay within the positions, rather than the dollars allotted. This calculation is necessary in order to determine your LEA's allotment per ADM for charter schools.

At-Risk Student Services

Each LEA receives the dollar equivalent of one resource officer (\$37,838) per high school. Of the remaining funds, 50% is distributed based on ADM (\$90.67 per ADM) and 50% is distributed based on number of poor children, per the Federal Title I Low Income poverty data (\$338.36 per poor child). Each LEA receives a minimum of the dollar equivalent of two teachers and two instructional support personnel (\$235,472). The new formula is fully implemented and the hold harmless no longer applies.

Central Office Administration

Increase by LEA FY 13-14 Initial Allotment is .25%.

Classroom Materials/Instructional Supplies/Equipment

\$28.38 per ADM plus \$2.69 per 8th and 9th grade ADM for PSAT funding..

Driver Education

\$191.92 per 9th grade ADM, includes private, charter, and federal schools.

Children with Special Needs

\$3,768.11 per funded headcount. Child count is comprised of the lesser of the December 1 handicapped headcount or 12.5% of the allotted ADM

Appendix B
Allotment Descriptions

Noninstructional Support (Clerical support, custodians and teacher substitute pay)

Distributed based on ADM (\$235.93 per ADM). \$6,000 per Textbook Commission member for Clerical Assistants.

School Building Administration

Principals: 1 per school with at least 100 ADM or at least 7 state paid teachers.

Assistant Principals: One month per 98.53 in ADM

School Technology

No longer funded.

Staff Development

No longer funded.

Teacher Assistants

\$971.75 per K-3 ADM

Textbooks

\$14.26 per ADM in grades K-12.

Transportation

Based on an efficiency rated formula and local operating plans.

Vocational Education Months of Employment (MOEs)

Base of 50 MOEs per LEA with remainder distributed based on 8-12 ADM.

-Hold harmless for merging LEAs. {Page 12 of the Allotment Policy Manual}

Dollars associated with these months are based on each LEA's average vocational education teacher salary including benefits, rather than the statewide average salary.

This is a month of employment allotment and you must stay within the months, rather than the dollars, allotted. This calculation is necessary to determine your LEA's allotment per ADM for charter schools.

Vocational Education - Program Support

Base of \$10,000 per LEA with remainder distributed based on 8-12 ADM (\$33.85)

Federal Fund Allotment Formulas

Drug Free Schools and Communities

Funding for alcohol and other drug abuse prevention programs. 91% of total funds are distributed based on (1) 70% based on LEA and private school ADM and (2) 30% based on LEAs with the greatest need for additional funds.

IASA Title 1 - Reading

One of the largest federal grant for CHCCS is for the reading recovery program in the elementary schools. It provides funding to supplement and provide special help to educationally deprived children from low income families. Estimated funding projected by Washington.

IDEA Title VI-B Handicapped

Base Payment-Each LEA shall receive a base amount equal to a proportional share of 75% of the FY 1999-00 IDEA Title VI-B grant as calculated using the December 1998 headcount.

IDEA Title VI-B Preschool Handicapped

Base Payment-Each LEA shall receive a base amount equal to a proportional share of 75% of the FY 1997-98 IDEA Title VI-B Preschool Grant as calculated using the December 1996 headcount.

Vocational Education - Program Improvement

Seventy percent (70%) of available funds are allotted based on the child population in poverty ages 5-17 (\$48.08 per count). Thirty percent (30%) of available funds are allotted based on the age 5-17 population (\$3.89 per count).

IASA Title VI (formerly Chapter 2) Elementary and Secondary School Improvement Amendment of 1988

Funding to help implement innovative education programs. 60% of funding is based on ADM (\$3.71 per ADM), including private schools. 40% of funding is based on the December 1997 free lunch count (\$8.22 per count).

APPENDIX C REVENUE SOURCES GLOSSARY

ABC Revenue	Local fund revenue given to the school district by the Orange County Alcoholic Beverage Control (ABC) Board. Funds are used to support programs of drug and alcohol abuse education.
Appropriated Fund Balance	A portion of the Local Fund Balance that is appropriated to be used to balance the budget. The Fund Balance is credited by the collection of prior years revenues that exceeded budgeted revenues and the under spending of prior years budgets. School Board policy dictates that Fund Balance that is in excess of 5.5% of the budget can be appropriated.
Community Schools	A new Fund that was formerly part of the Local Budget. Revenue is made up of after-school and summer camp and enrichment program fees charged to the participants of those programs.
County Appropriation	Local Fund revenue appropriated by the Orange County Commissioners on a per pupil basis. The source of the revenue is county property taxes. Amount is determined by July 1 of each year and paid in twelve equal payments.
Federal Appropriations	Federal Fund revenue received from the North Carolina Department of Instruction. Monies are held in the State Fund checking account and funded as needed by the State Treasurer.
Federal Reimbursements to the Child Nutrition Fund	Child Nutrition Fund revenues and donated commodities received from the Federal Government. The National School Lunch Act provides a per meal reimbursement on the sale of meals to students. It also provides reimbursement for free and reduced lunches for students whose family income falls below certain income levels.
Fines and Forfeitures	Local Fund revenue received from Orange County. The sources of the revenue are the fines and forfeitures assessed by the Orange County Courts.
Indirect Cost	Local Fund revenue received from federal grants for overhead expenses. Indirect costs are charged to the federal grants received through the State Department of Public Instruction as well as the Headstart and Outreach programs.

Appendix C
Revenue Sources Glossary

Interest Earned on Investments	Local Fund revenue earned by investing available monies in interests bearing checking accounts and certificates of deposit.
Miscellaneous Revenue	Local Fund revenues that are small and miscellaneous in nature.
Prior Year Special District Tax	Local Fund revenue received from Orange County for Special District Taxes taxed in the prior year but collected in the current year.
Facility Rentals	Revenue received from groups and individuals that rent school district property.
Sale of Meals	Child Nutrition Fund revenues received from the sale of meals to students and adults, and the sale of supplemental foods. Meal rates are approved by the School Board each Fall for Elementary, Middle and High School students and adults.
Special District Tax	Local Fund revenue received from Orange County. A Special District Property Tax is charged to property within the school district at a rate set by the Orange County Commissioners. Revenue is received as collected.
State Appropriations	State Fund revenue received from the North Carolina Department of Instruction. Monies are held in the State Fund checking account and funded as needed to the school district by the State Treasurer.
State Textbooks	State account used to order state approved textbooks. Allocated on a per pupil basis as counted on the tenth day of school each fall.
Tuition - Pre-School	Local Fund revenue received from tuition charged for the pre-kindergarten blended classes program.
Tuition - Regular School	Local Fund revenue received from parents of students who attend the CHCCS but live outside the district. The tuition rate is set each year to match the county and district tax revenues.
Tuition - Summer School	Local Fund revenue received from parents of students who attend the High School Summer School Enrichment programs.

Appendix D

Operating Budget

Description and Explanation of Line Items

Instructional (5000)

- 5110 Regular Curricular Services:
Cost of activities that provide students in grades K-12 with learning experience to prepare them for activities as workers, citizens, and family members. They include cost of those individuals responsible for providing school curriculum development and coordination as well as lead teachers for regular instructional services. (Not included are those programs designed to improve or overcome physical, mental, social and/or emotional impediments to learning.)
- 5200 Special Populations Services:
Cost of activities for identifying and serving students (in accordance with state and federal regulations) having special physical emotional, or mental impediments to learning. Also included are those students identified as needing specialized services such limited English proficiency and gifted education. They include costs of those individuals responsible for providing school curriculum development and coordination as well as lead teachers for special populations services. (Certain categories of funds require that expenditures coded here must be in addition to regular allotments such as classroom teachers, textbooks, etc.)
- 5300 Alternative Programs and Services:
Cost of activities designed to identify students likely to be unsuccessful in traditional classrooms and/or to drop out and to provide special alternative and/or additional learning opportunities for these at-risk students. They include cost of those individuals responsible for providing school curriculum development and coordination as well as lead teachers for alternative programs and services. Programs include summer school instruction, alcohol and drug prevention, extended day, services to help keep students in school as well as alternative educational settings, instructional delivery models, and supporting services for identified students.
- 5400 School Leadership Services:
Costs of activities concerned with directing and managing the learning opportunities for students within a particular school. They include costs of the activities performed by the principal and assistant principals while they supervise and evaluate the staff

Appendix D
Operating Budget Line Descriptions

members of the school, assign duties to staff members, supervise and maintain the school records of the school, communicate the instructional needs and successes of the students to the various school stakeholders and community, and coordinate school instructional activities with those of the LEA. These activities also include the work of the clerical staff, in support of the teaching and leadership functions.

- 5500 Co-Curricular Services:
Costs of school-sponsored activities, under the guidance and supervision of LEA staff, designed to motivate students, provide enjoyable experiences, and assist in skill development. Co-Curricular activities normally supplement the regular instructional programs and include such activities as band, chorus, choir, speech and debate. Also included are student-financed and managed activities such as clubs and proms.
- 5900 Reserved for future use
- 6000 System-Wide Support Services:
System-wide support services include the costs of activities providing system-wide support for school-based programs, regardless of where these supporting services are based or housed. These services provide administrative, technical, personal, and logistical support to facilitate, sustain, and enhance instruction. Included here are the costs of salaries and benefits for program leadership, support and development and associated support staff, contracted support services, supplies, materials and equipment, professional development, and any other cost related to them system-wide support for the school-based programs of the school system.
- 6900 Policy, Leadership and Public Relations Services
Costs of activities concerned with the overall general administration of and executive responsibility for the entire LEA.

Appendix D
Operating Budget Line Descriptions

- 7100 Community Services:
 Costs of activities which are not directly related to the provision of educational services in an LEA. These include services such as community recreation activities, civic activities, activities of custody and care of children, and community welfare activities provided by the LEA.
- 8100 Payments to Other Governmental Units:
 Include payments to other LEAs or governmental units, which are generally for tuition and transportation for services rendered to pupils residing in the paying LEA.

Appendix E
Recurring Capital Outlay Budget
Description and Explanation of Line Items

9000 Capital Outlay:
 Expenditures for acquiring fixed assets, including land or existing
 buildings, improvements of grounds, initial equipment, additional
 equipment, and replacement of equipment. Do not include any
 costs which may be coded one or more specific purpose functions.
 (i.e., purchase of transportation equipment would be coded to 6550,
 maintenance equipment would be coded to 6580 etc.

**ORANGE COUNTY
BOARD OF COMMISSIONERS**

ACTION AGENDA ITEM ABSTRACT

Meeting Date: April 29, 2014

**Action Agenda
Item No. 2**

SUBJECT: Potential Bond Issuance Schedule and Timeline for a May 2016 Bond Referendum

DEPARTMENT: Finance and Administrative Services

PUBLIC HEARING: (Y/N)

No

ATTACHMENT(S):

- A. Proposed Bond Schedule for a May 2016 Referendum
- B. Chapel Hill – Carrboro City Schools Letter and Information in regards to older facility needs.

INFORMATION CONTACT:

Clarence Grier, 919-245-2453
Bob Jessup, 919-989-9391

PURPOSE: To receive information on a potential May 2016 bond referendum schedule.

BACKGROUND: In recent meetings over the past few months, the Board of County Commissioners has discussed the need for a future bond referendum to fund County and School long-range capital needs. This item was also discussed at the September 3, 2013 County/School Collaboration Meeting, and the Board of County Commissioners Board Retreat on January 31, 2014. Originally, there were two potential dates for the voters to consider a bond referendum – November 2014 and November 2015. Recently, the Board of County Commissioners decided to change the proposed bond referendum to May 2016. Bob Jessup, Orange County Bond Counsel, and Orange County staff have provided schedules for both dates including a brief timeline comparison related to both dates.

Currently, although some projects were discussed preliminarily in previous meetings, such as Middle School #5 for the Chapel Hill – Carrboro City School District, the Board of County Commissioners has not finalized the components of any potential bond referendum. Both School Districts have older facility needs that total approximately \$330 million that could be included as potential projects of the proposed referendum. Additionally, in previous bond referendums, the Board of County Commissioners appointed a Capital Needs Task Force to discuss and recommend the components of the bond referendums, and the use of an educational campaign to educate the public about the needs and purpose of the bond referendum.

Additionally, Chapel Hill – Carrboro City Schools has requested \$750,000 in planning funds to address the older facility needs of their school district that could be potentially funded with the proceeds from a potential bond referendum.

FINANCIAL IMPACT: There is no direct financial impact associated with the attached report and calendar.

RECOMMENDATION(S): The Manager recommends that the Board receive the report and calendar and provide feedback to staff.

Sanford Holshouser LLP

Memorandum

To: Orange County Officials

Date: March 17, 2014

Regarding Required Procedures and Possible Schedule for
General Obligation Bond Referendum in May, 2016

From: **Sanford Holshouser LLP**
-- Robert M. Jessup Jr.

This memorandum describes the steps required for Orange County to conduct a general obligation bond referendum on May 3, 2016, and sets out a proposed schedule. I have attached a schedule in table form that summarizes these steps.

Please note that in general the dates indicated are the last available dates for the indicated action; steps can certainly be accomplished prior to the indicated deadlines. As we do not have an official Board meeting schedule for this time period, I have assumed Board meeting dates of the first and third Mondays of each month. Further, changes to State law between now and then may change some of the dates related to the May primary.

Here are the required steps and suggested dates for action:

1. Determine tentative plan for bond purposes and amounts.
Although Step 5 provides for the first formal Board action to determine what will be presented to the voters, the bond program needs to be substantially worked out before we begin the formal process. In addition, the plan for what projects are to be included in the bond package is something that LGC representatives will want to discuss in detail with County representatives as part of the meeting described in the next step.

Each separate general purpose for bonds has to be the subject of a separate ballot question. The statutes assume that each question put to voters will propose a dollar amount for a separate generic purpose, such as paying "capital costs of school facilities." Although the statutes allow the purpose to be stated with more specificity, it is highly recommended that the purpose in the ballot question be left as general as possible. The more specific plans underlying the planning for the

bond issue do not legally bind the County to a particular future plan of action in the issuance of the bonds or construction of specified facilities.

2. Give informal notice to the County Board of Elections. Because the Board of Elections will need to coordinate its own procedures for the bond referendum, it would help the Board of Elections to receive a phone call to inform the Board of the County's plans, even if the plans are still subject to change. In addition, State law generally requires that absentee ballots be available at least 50 days prior to the election date (in this case, by March 14), and we want to be sure that our schedule is generally acceptable to the Board of Elections.

3. Meet with LGC staff. The County should arrange a meeting with LGC staff about the proposed referendum. Although LGC staff would be happy to meet with County staff at any time, it would probably be most efficient to schedule this meeting close to the completion of the process described in Step 1.

4. Obtain School Board Resolutions. If any of the bonds will be proposed for school purposes, the statutes contemplate that the affected school boards should provide a formal referendum request to the Commissioners. This request usually proposes a maximum amount of bonds to be considered at the referendum. This schedule assumes that each school board could provide this resolution to the Commissioners by mid-December of 2015.

5. Adopt "Findings" Resolution. As part of the application process, the LGC wants to see a statement describing why the proposed projects and bonds are necessary and desirable. This resolution will also state an estimated tax rate impact of the borrowing. This resolution could be adopted at a mid-December or early January County Board meeting.

6. Publish Notice of Intent To File Application. The County must publish a notice of its intent to file an application for the LGC's approval of the proposed bonds. The notice must be published at least 10 days before filing the application. The notice needs to be published as soon as possible after the Board adopts the findings resolution described in Step 5.

The own words resolution and the Notice of Intent establish the maximum amount of bonds that can be proposed at the referendum for each of the specified purposes. From this point, we can decrease the amount of bonds or eliminate purposes, but we can increase an amount or add a purpose only by re-starting the authorization process.

7. Make Legislative Committee 45-day filing. The guidelines call for this filing to go in 45 days before the LGC considers your application. Because the LGC only needs to “accept” your application in advance of the referendum – it doesn’t technically have to “approve” the application prior to the referendum -- I’d suggest we send in the legislative filing when we’re ready to file the LGC application, and just ask the LGC to defer formal action until our 45-day period has expired. So that would mean making the filing promptly after the completion of Step 5.

8. File LGC Application. As stated above, this cannot happen until at least 10 days have elapsed since the publication of the notice of intent. The application needs to be filed and formally accepted by the LGC before we have the County Board take its next steps as described in Step 9.

Although we have to submit the LGC application as part of the referendum process, it is not necessary to receive LGC approval until we are ready to proceed with the actual sale of bonds, which of course will be after the referendum. The LGC may or may not act on the application prior to the referendum, although the current LGC practice is in fact to consider applications as they are received (instead of waiting for the time of a bond issuance).

9. Introduce Bond Orders; Set public hearing. After the County files its application, the Board needs to introduce the “Bond Orders” and set a date for the required public hearing. We can take these actions at any time after the LGC accepts the application (even the same day). Our schedule shows these steps occurring at a mid-January County Board meeting. At the time the Bond Orders are introduced, the Finance Officer must also file a statement as to the estimated amount of interest to be payable on the Bonds over their term.

The “Bond Order” is the basic authorization for bonds approved by the County Board. The statutes provide for the format and most of the text of a bond order; the bond order is a short, general statement of the Board’s determination to proceed. Each of the separate generic purposes for which bonds are to be proposed will be the subject of a separate bond order. The details of an actual bond issue are further approved by the Board at the time of a bond issue.

10. File sworn statement of debt. This is a statement, required by statute, that details outstanding County debt. This document will be similar, but not quite identical, to a debt statement that appears in the LGC application. This statement needs to be filed after the bond orders are introduced but before the publication of the notice of public hearing (as described in the next step).

11. Publish Notice of Public Hearing. We need to publish notice of the required public hearing at least six days prior to the hearing. The notice must also include a calculation of the estimated interest to be paid on the bonds over their term.

12. Hold Public Hearing; Adopt Bond Order; Set Ballot Question and Referendum Date. After holding a public hearing, the Board needs to adopt the Bond Orders and adopt a resolution that formally sets the ballot questions and the date for the referendum. Our schedule shows these steps occurring at a mid-February County Board meeting. The Board Clerk must then send a copy of the resolution setting the date and the ballot question to the County Board of Elections within three days after the Board meeting.

We can arrange the schedule to have the public hearing at a meeting before the Board takes final action on the Bond Orders and ballot questions. For absentee ballots to be available by March 14, the mid-February Board meeting is just about as late as we can go for the final Board action and still allow for convenient printing of the ballots. The adoption of the bond order establishes the final amount of bonds that will go before the voters.

13. Publish Bond Order as Adopted. This should be done as soon as possible after the Bond Order is adopted. There is no particular deadline for publishing this notice, but the notice starts a 30-day period for court challenges to the authorization process that must lapse before any bonds can be issued.

14. Publish Notice of Bond Referendum. This notice must be published twice, once not less than 14 days and once not less than 7 days before the close of voter registration. State law permits registration until the 25th day prior to the election date. That puts the date registration closes at April 8 for a referendum on May 3. The first publication, then, needs to be at least 14 days earlier, or on or before March 25, and the second publication no more than one week later (by April 1). I would certainly encourage you, however, to plan to publish at least a week before the final legal date, in order to leave time to re-publish in case of any problems with publication.

* * * * *

Once the voters have approved the bonds, you are looking at a minimum of 90 to 120 days to get through the process to actually issue bonds. The County Board must adopt a resolution to formally approve the election results, and the

Sanford Holshouser LLP

County must publish a notice of the results that triggers a 30-day period during which people can bring legal challenges to the bond election process. Then, to approve the issuance of bonds takes only one more Board resolution, with no other required public hearings or published notices.

The real timing issue in proceeding with a bond issue centers around the progress of the projects that are going to be financed. In general, the LGC wants you to have firm construction numbers for most of the projects to be financed before you close on the financing – the LGC wants to be sure you don't borrow too much money, or too little money, or borrow it earlier than you need it. This is only LGC policy – not the law – so the LGC has flexibility in how it administers this policy. In general, the LGC will give you some more leeway in the timing of issuing voter-approved bonds than for other types of financing, but it still wants to see that you are close to construction – usually with construction bids in hand for projects representing the majority of the amount to be borrowed.

Approval at a bond referendum gives the County seven years from the referendum date to issue the bonds. The law allows the LGC to extend that time for an additional three years, and in my experience the LGC routinely grants these extensions. The bonds can be issued in as many different installments as the County chooses, and there is never any obligation actually to issue bonds approved at a referendum.

* * * * *

Please let me know if you have any questions about this information, or if I can be of any other assistance.

-- RMJ

Orange County -- Proposed Timetable for May '16 Bond Referendum

<u>Event</u>	<u>Date</u>
1. Determine referendum plan – tentative amounts and purposes, and target election date	As soon as possible
2. Give informal notice to County Board of Elections	As soon as possible after informal decision to proceed with a May referendum
3. Meet with LGC staff	As soon as possible after informal decision on referendum plan– prior to Event 5
4. Obtain school board resolutions	Prior to Event 5 – school boards to act by mid-December 2015
5. Board adopts preliminary resolution explaining purpose for referendum and authorizing publication of notice of intent to file LGC application	12/21/15 or 1/4/2016 BOCC meeting
6. Publish notice of intent to file application	As soon as possible after Event 5
7. Legislative committee 45-day filing	As soon as possible after Event 5
8. File LGC application	Must be at least 10 days after Event 6 and prior to Event 9
9. Board introduces bond orders and schedules public hearing	1/18 BOCC meeting
10. Clerk files sworn statement of debt	Any time between Event 9 and Event 11
11. Publish notice of public hearing	After Event 10 and at least six days prior to Event 12

- | | | |
|-----|---|------------------------------------|
| 12. | Hold public hearing; adopt bond orders; formally set ballot questions and referendum date | 2/15 BOCC meeting |
| 13. | Absentee ballots to be available | By March 14 |
| 14. | Publish bond order as adopted | As soon as possible after Event 13 |
| 15. | Publish notice of referendum (twice) | By 3/25; then by 4/1 |
| 16. | Referendum occurs | 5/3 |



Date: April 22, 2014

To: Barry Jacobs, Chair of the Board of Orange County Commissioners

From: Jamezetta Bedford, Chair of the Chapel Hill-Carrboro City Schools Board of Education

Re: Older Facility Needs

On April 17, 2014, the Chapel Hill-Carrboro City Schools Board unanimously approved recommendations to address the facility needs at our 10 oldest schools. The recommendations would correct facility deficiencies, address life/safety code and handicap accessibility concerns, and improve safety and security. The recommendations also increase capacity at the elementary and high school levels. The Board approved sharing our facility needs and requests financial support to implement the recommendations.

The recommended plans provide additional student capacity and would change Schools Adequate Public Facilities Ordinance (SAPFO) projections. The added capacity would delay the need for Elementary School #12 and the high school expansion beyond our current 10-year SAFPO projection. The corrective work and added school capacity must be started soon to avoid the SAPFO projected need for another elementary school in 2020. Our district continues to grow and to implement the recommendations at the 10 locations will require careful planning and project phasing.

Based on recent discussions about the timing of a potential bond referendum, the Board of Education is very concerned that the opportunity to make facility improvements and increase capacity may be in jeopardy. Development of construction documents and local regulatory approval requires approximately 18 months and bidding and construction can take another 18 to 24 months.

Since it is uncertain when a future bond referendum might occur and recognizing the necessity to move forward with corrective work and increase capacity before we need another elementary school, at our April 10, 2014 meeting, our board unanimously approved requesting \$750,000 in preliminary renovation planning funds. The preliminary renovation planning funds would be used to develop architectural and engineering plans and construction documents to correct conditions and increase capacity in one of the projects. The preliminary planning funds would ensure that work could start immediately ("shovel ready") after a successful bond approval. Depending on the date of the proposed bond referendum, we may also need to request that the county fund a project separate and in advance of the referendum.

Please know that the Board remains committed to working collaboratively with the Orange County Schools as they work to finalize the needs of their older facilities. We also remain committed to working with the County Commissioners and County staff to provide information and support if and when a bond referendum is proposed.

Attached please find a copy of our summarized recommendations. We will be prepared to present these needs and answer questions at our April 29 joint meeting. Thank you for your continued support of public education.

cc: T. Forcella
M. Talbert
C. Grier
T. LoFrese
B. Mullin
BOCC members
CHCCS Board members

CHCCS Facilities Assessment Recommendations

CONSTRUCTION LIST		
School Name	Scope of Work	Est. Cost
CARRBORO ELEMENTARY	<ul style="list-style-type: none"> • Eliminates life safety issues in Building 100 by deconstruction and building new academic wing • Provide a new administration suite & main entrance • Moves queuing off of the road • Increase capacity by 52 seats 	\$13.55M
CHAPEL HILL HIGH SCHOOL	<ul style="list-style-type: none"> • Deconstruct all of Building "A" • Replaces oldest academic building with new • Creates a new entry/ admin suite that is accessible and secure • Addresses oldest building and major mechanical issues • Connects more of the campus • Increases capacity by 105 seats 	\$52.41M
CULBRETH MIDDLE	<ul style="list-style-type: none"> • Renovate existing building • Construct small addition that provides new location for administration suite and provides secure main entrance 	\$7.15M
EPHESUS ELEMENTARY	<ul style="list-style-type: none"> • Renovate & reorganize the layout of the main building • Relocated the administration suite to the street front & provide a new main entry • Provide additional program space to eliminate mobiles & bring school up to space standards • Increase capacity by 137 	\$15.54M
ESTES HILLS ELEMENTARY	<ul style="list-style-type: none"> • Provide an administration addition at front to provide necessary staff space as well as a secure main entry • Classroom wing deconstruction and addition at rear of the school • Enclose breezeways to connect all classrooms with interior corridors • Provide new queuing configuration • Increase capacity by 58 seats 	\$16.73M
FRANK PORTER GRAHAM ELEMENTARY	<ul style="list-style-type: none"> • Deconstruct existing admin bldg & construct addition of admin/kitchen space to meet space standards • Provide more prominent front door and secure main entrance • Renovate existing buildings 	\$9.45M

GLENWOOD ELEMENTARY	<ul style="list-style-type: none"> • Maintain existing buildings • Provide small administrative addition • Provide secure main entrance & adequate administrative space 	\$1.70M
LINCOLN CENTER	<ul style="list-style-type: none"> • Deconstruct the existing Lincoln Center • Construct a building to house both Pre-K program & new central office • Increase elementary capacity by 189 	\$15.99M
PHILLIPS MIDDLE	<ul style="list-style-type: none"> • Renovate existing building • Provide additional program space to meet space standards including increasing the admin suite to provide a secure main entry 	\$9.61M
SEAWELL ELEMENTARY	<ul style="list-style-type: none"> • Deconstruct the five classroom pod • Renovate the existing buildings • Provide additional program space to meet space standards & replace deconstructed classrooms • Increase capacity by 119 	\$15.74M
Construction Phasing & Temp. Facilities Cost:		\$2.98M
Total Estimated Cost:		\$160.84M

Factors used to evaluate and formulate the scope of work:

- Critical needs - code, life safety, etc.
- Long range use of facility
- Need for additional seats in geographic location and growth areas
- History of past improvements at facilities
- Safety and security concerns

PROS for Recommendations:

- Eliminates mobiles
- Increases student capacity
- Delays the need for the next new elementary school
- Extends the life of the older schools in the district
- Increase security

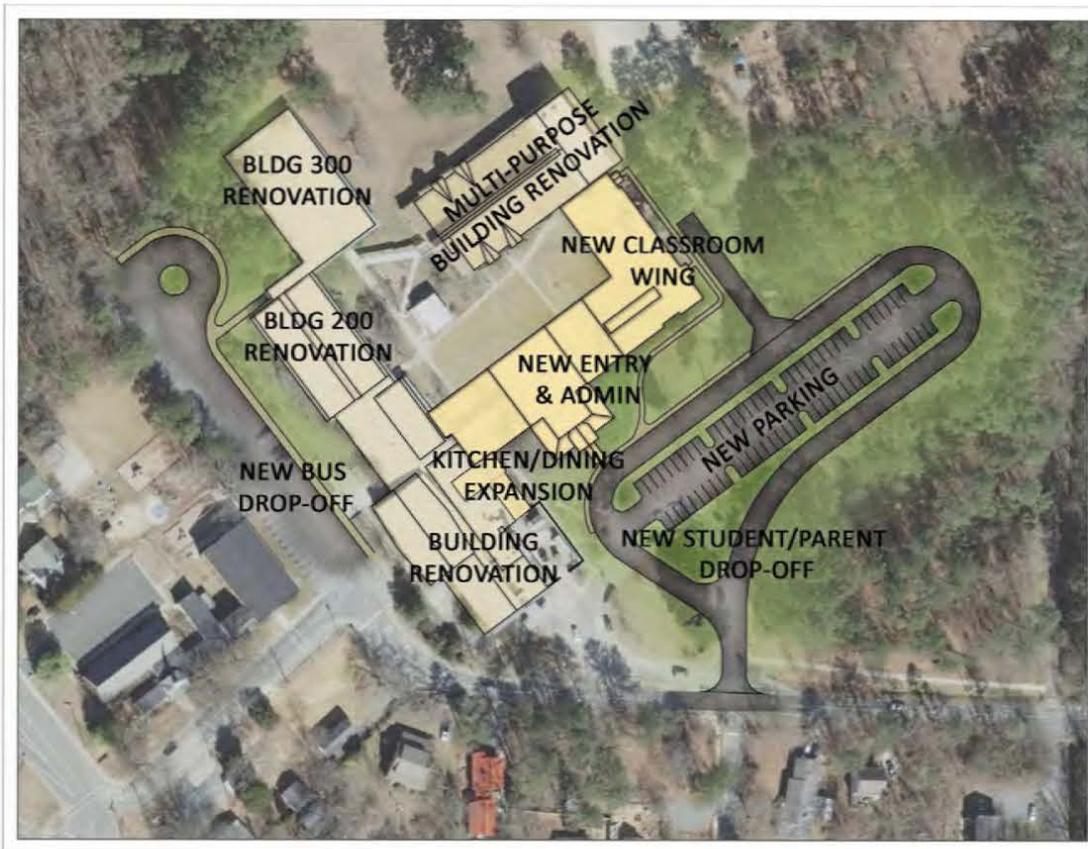
CHCCS Facilities Assessment
Construction Phasing / Temporary Facilities Preliminary Analysis 1

PHASE I CONSTRUCTION LIST		
School Name	Scope of Work	Est. Cost
CARRBORO ELEMENTARY	<ul style="list-style-type: none"> • School would be partially occupied and functioning during construction activities. Some student relocations to offsite classrooms would be required. • Relocate bus drop off and provide limited temporary parking areas. • Provide temporary measures to separate construction areas from public access to building. • Phase work in existing buildings to unoccupied times. 	\$50,000
CHAPEL HILL HIGH SCHOOL	<ul style="list-style-type: none"> • School would be fully occupied and functional during construction activities. • Provide temporary parking adjacent to existing transportation building. • Provide temporary mobile classrooms to replace spaces to be deconstructed. • Phase work in existing buildings to unoccupied times. 	\$2.1M
CULBRETH MIDDLE	<ul style="list-style-type: none"> • School would be occupied and functioning during construction activities. • Phase work in existing buildings to unoccupied times. 	\$0
EPHESUS ELEMENTARY	<ul style="list-style-type: none"> • School would be occupied and functioning during construction activities. • Some student relocations to offsite permanent classrooms would be required during major interior renovation phase. • Phase work in existing classroom wing to unoccupied times. 	\$0
ESTES HILLS ELEMENTARY	<ul style="list-style-type: none"> • School would be partially occupied by grades K-2 and functioning during construction activities. Relocation of grades 3-5 during to offsite permanent classrooms during construction would be required. • Provide temporary measures to separate construction areas from public access to building. • Phase work in existing buildings to unoccupied times. 	\$0

FRANK PORTER GRAHAM ELEMENTARY	<ul style="list-style-type: none"> • School would be occupied and functioning during construction activities. • Provide temporary mobile trailers for administration to replace spaces to be deconstructed. • Provide catered food service based out of Culbreth MS to replace space to be deconstructed. • Phase work in existing buildings to unoccupied times. 	\$750,000
GLENWOOD ELEMENTARY	<ul style="list-style-type: none"> • School would be occupied and functioning during construction activities. • Phase work in existing buildings to unoccupied times. 	\$0
LINCOLN CENTER	<ul style="list-style-type: none"> • Building would be occupied and functioning during construction activities. • Provide temporary parking at rear and West of existing building. 	\$75,000
PHILLIPS MIDDLE	<ul style="list-style-type: none"> • School would be occupied and functioning during construction activities. • Provide temporary measures to separate construction areas from public access to building. • Phase work in existing buildings to unoccupied times. 	\$0
SEAWELL ELEMENTARY	<ul style="list-style-type: none"> • School would be partially occupied by grades 3-5 and functioning during construction activities. Relocation of grades K-2 to offsite permanent classrooms during construction would be required. • Phase work in existing buildings to unoccupied times. 	\$0
Total Estimated Cost:		\$2.975M

Factors used in phasing and temporary facility consideration:

- All projects are funded up to the recommended levels.
- Attempt to control costs associated with temporary facilities to the greatest extent possible.
- The Lincoln Center project would conclude early in the process and include a central Pre-K facility for the CHCCS District. By centralizing Pre-K, nine existing classrooms spread throughout the elementary schools would become available for use as traditional classrooms. These classrooms would accept students from elementary schools during construction activities.
- Construction at Carrboro ES and Ephesus ES would conclude prior to Seawell ES or Estes Hills ES project start dates.
- Limited movement of elementary students will occur throughout the cycle of construction. As new classrooms become available, the need to relocate students from campuses under construction will shift from one school to another.



CARRBORO ELEMENTARY SCHOOL

CURRENT CONDITIONS:

- One mobile unit on-site
- 100 classroom wing has dead-end corridors and does not meet the current NC State Building Code
- Administration area, cafeteria, kitchen and staff support spaces are too small
- Program deficiencies - art room and 5 smaller classroom spaces
- Existing queuing for parent drop-off occurs on Shelton Street
- Stacking traffic onto the public right of way is a safety concern
- Aging mechanical system
- Campus-style layout lacking connection from main building to the multipurpose building
- Modular walls between classrooms causing noise transfer between classrooms

Year Built: 1957

Additions: 1964, 1989

Last Renovation: 2011

Area: 61,562 sf

Acres: 17.7

Student Capacity (per SAPFO): 533 Students

2013 ADM: 468 Students

Construction: Precast concrete frame with brick infill and built-up roof

RECOMMENDATIONS

- Eliminates life safety issues in Building 100 by deconstruction and building new academic wing
- Provide a new administration suite main entrance
- Moves queuing off of the road
- Connects all existing building internally
- Renovate all existing buildings
- Increase capacity by 52 seats.



CHAPEL HILL HIGH SCHOOL

CURRENT CONDITIONS:

- Deteriorated facility conditions
- Building "A" houses most of the classrooms and science rooms that are smaller than the School Construction Standards
- Fourteen mobile units on-site housing 9 academic classrooms, Ridge, 2 Blue Ribbon classrooms, & 2 health classrooms
- Drama, dance, wrestling, & weight rooms are significantly undersized
- Staff support space is undersized and inefficiently configured
- Campus-style layout lacking connection between the four buildings
- Major site drainage issues
- Main entrance is not ADA accessible
- Ramp between Main Building "A" and A2 does not meet Code
- Aging mechanical systems causing humidity issues

Year Built: 1965

Additions: 1969, 1973, 1975, 1983, 1990, 1994, 1996, 1997, 2003

Last Renovation: 2007

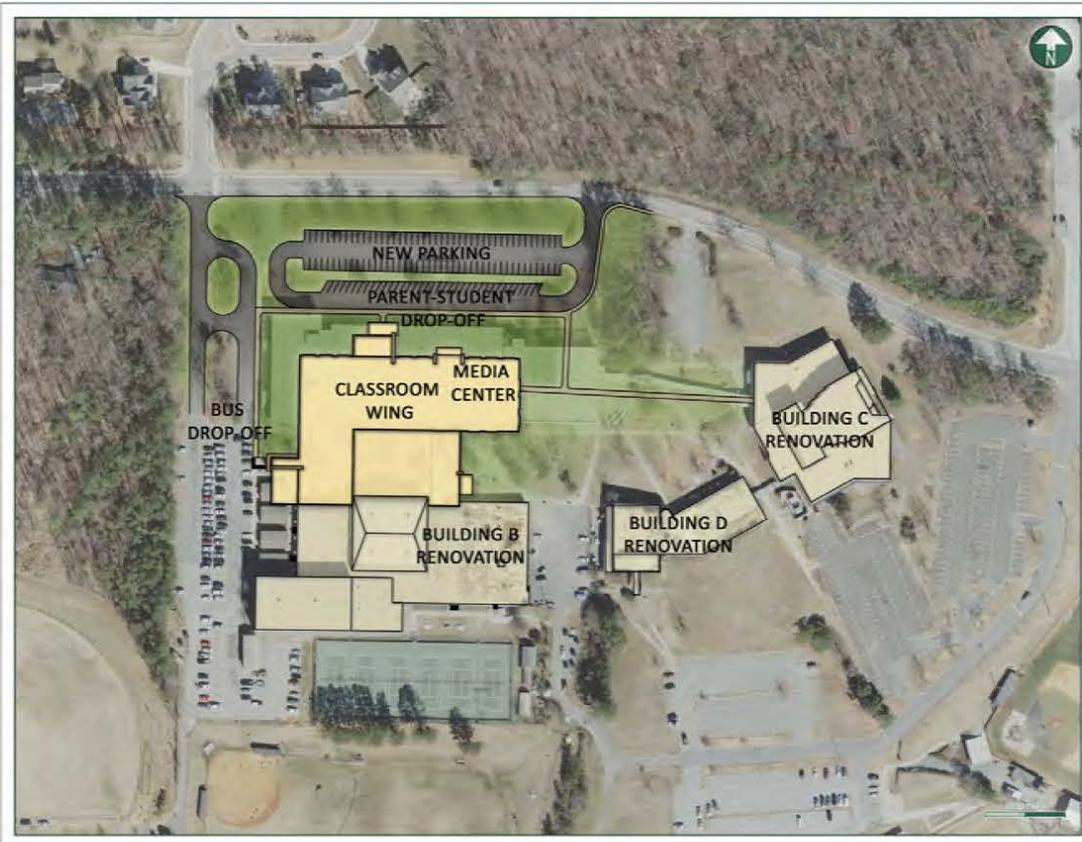
Area: 256,406 sf

Acres: 87.4

Student Capacity (per SAPFO): 1520 Students

2013 ADM: 1,432 Students

Construction: Load-bearing concrete block & steel frame



RECOMMENDATIONS

- Deconstruct Building A and construct an addition to house the current program spaces as well as the deficient program spaces
- Create a new accessible and secure main entry for students, staff and visitors.
- Address the oldest building on the high school campus and the major mechanical issues.
- Connects more of the campus internally
- Renovate all existing buildings
- Eliminate mobiles on site



CULBRETH MIDDLE SCHOOL

CURRENT CONDITIONS:

- Operating slightly over capacity
- No mobile units
- Six science classroom addition under construction
- Additional staff support space needed
- Location of administration suite presents security concerns
- Modular partition walls between classrooms allow sound transfer between classes
- Water infiltration issues into the lower level Band room
- Major damage to EIFS on exterior of building

Year Built: 1968

Additions: 1977, 1988, 1989, 1997, 1999, 2001

Last Renovation: 2013

Area: 108,058 sf

Acres: 35.4

Student Capacity (per SAPFO): 670 Students

2013 ADM: 696 Students

Construction: Load-bearing CMU wall construction



RECOMMENDATIONS

- Renovate existing building.
- Construct small addition that provides new location for administration suite and provides secure main entrance



EPHESUS ELEMENTARY SCHOOL

CURRENT CONDITIONS:

- Seven mobile units on-site housing Pre-K, music, ESL, & administration/guidance offices
- Administration area & cafeteria/kitchen are too small
- Additional classrooms, science project room, music classroom, & administration/staff support spaces are needed
- Main entrance through the atrium does not provide a secure and easily monitored entry point
- Interior layout of existing building is inefficient, many classrooms have no windows
- Aging mechanical system

Year Built: 1971

Additions: 1975, 1989

Last Renovation: 2012

Area: 66,952 sf

Acres: 13.4

Student Capacity (per SAPFO): 448 Students

2013 ADM: 441 Students

Construction: Load-bearing CMU wall construction



RECOMMENDATIONS

- Renovate & reorganize the layout of the main building
- Relocate the administration suite to the street front & provide a new secure, main entry
- Provide additional program space to eliminate mobiles & bring school up the space standards
- Increase capacity by 137.



ESTES HILLS ELEMENTARY SCHOOL

CURRENT CONDITIONS:

- Two mobile units on-site housing Pre-K and a science room
- Most classrooms are 28 to 33% smaller than the current School Construction Standards program
- Program deficiencies, including 4 smaller classroom spaces, administration and staff support spaces
- Classrooms in the 1957 building exit to exterior breezeways and are not secure
- Aging mechanical system
- Queuing forces stacking in the public right of way

Year Built: 1957

Additions: 1986, 1998

Last Renovation: 2011

Area: 58,442

Acres: 33.1

Student Capacity (per SAPFO): 527 Students

2013 ADM: 499 Students

Construction: Load-bearing CMU walls with brick veneer & built-up roof over a poured-gypsum deck.



RECOMMENDATIONS

- Provide an administration addition at front to provide necessary staff space as well as a secure main entry
- Classroom wing deconstruction and addition at rear of the school including Pre-K classroom
- Enclose breezeways to connect all classrooms with interior corridors
- Realign the parent drop-off and combine the bus loop with Phillips Middle School to eliminate stacking on Estes Drive
- Connect internally most of the campus
- Eliminate mobile classrooms
- increase capacity by 58 seats



FRANK PORTER GRAHAM ELEMENTARY

CURRENT CONDITIONS:

- Magnet Spanish dual-language school
- Two mobile units on-site
- Kitchen, dining, & staff support areas are too small
- Existing reception area is in a large open lobby that is not secure
- Water infiltration issues in Building 5
- Campus-style layout
- Aging mechanical system

Year Built: 1969

Additions: 1977, 1989

Last Renovation: 2012

Area: 68,513sf

Acres: 9.8

Student Capacity (per SAPFO): 538 Students

2013 ADM: 491 Students

Construction: Load bearing CMU walls with brick veneer; built-up roof over a poured-gypsum deck & pre-cast exterior wall construction



RECOMMENDATIONS

- Deconstruct existing administration building & construct addition for new administration/dining/kitchen space to meet space standards.
- Provide more prominent front door and secure main entrance
- Renovate existing buildings.



GLENWOOD ELEMENTARY SCHOOL

CURRENT CONDITIONS:

- Operating over capacity
- Oldest school in the district
- Five mobile units on-site housing 1st & 2nd grade classes
- Basement level rooms are substandard and being used for kindergarten, exceptional education & staff offices
- Administration area, cafeteria, physical education area, media center, & staff support areas are too small
- Existing administration suite is undersized and spread out
- Lack of staff toilet rooms
- Aging mechanical system

Year Built: 1952

Additions: 1959, 1986

Last Renovation:

Area: 55,372 sf

Acres: 9.6

Student Capacity (per SAPFO): 423 Students

2013 ADM: 513 Students

Construction: Load-bearing brick in the original building and CMU wall construction in the later additions



RECOMMENDATIONS

- Maintain existing buildings
- Provide small administrative addition and necessary staff space
- Provide secure main entrance



LINCOLN CENTER

CURRENT CONDITIONS:

- Inefficient layout for departments
- Lack of sufficient space for all central office personnel
- Aging mechanical system creating major humidity issues
- Lack of necessary parking
- Lack of Professional Development space

Year Built: 1950

Additions: 1977 (Maintenance building)

Last Renovation: Phoenix Academy - 2008

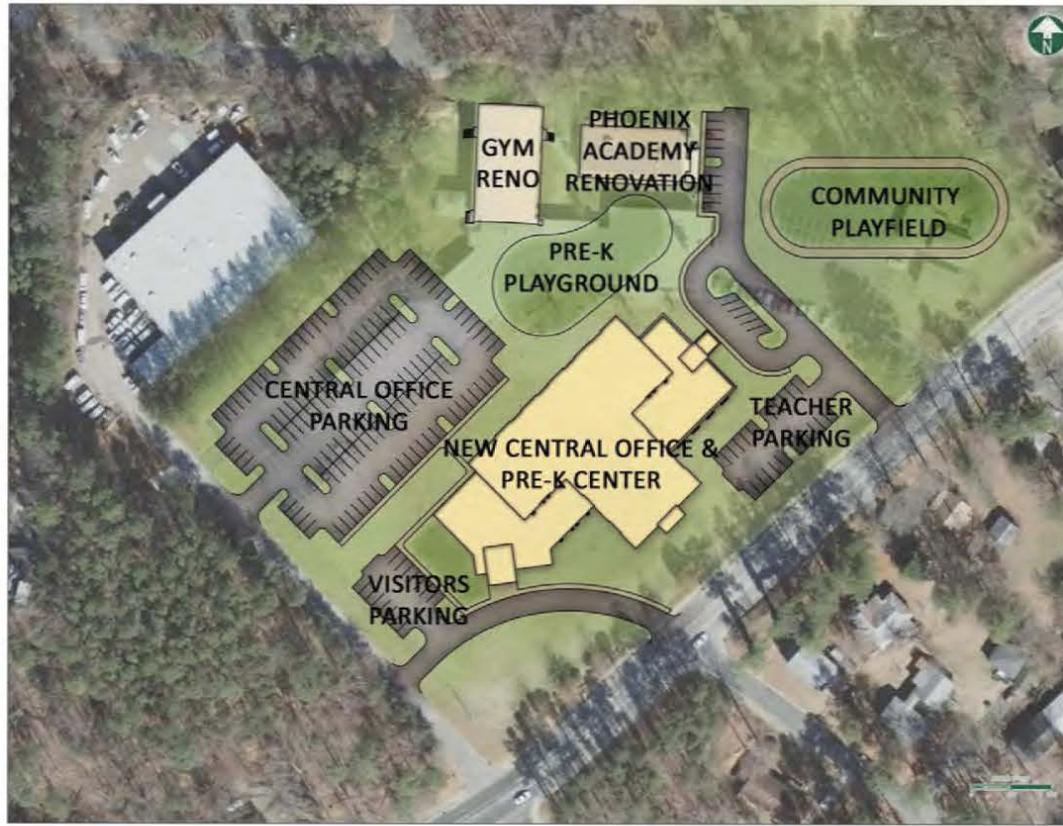
Area: Lincoln Center - 33,731 sf

Phoenix Academy - 5,622 sf

Maintenance Building - 22,388 sf

Acres: 12.8

Construction: Load-bearing CMU walls



RECOMMENDATIONS

- Deconstruct the existing Lincoln Center building. Gymnasium, Phoenix Academy, & maintenance building to remain
- Construct a building to house both Pre-K program & new central office
- Increase elementary capacity by 189
- Work with Community to preserve historic aspects of building and site



PHILLIPS MIDDLE SCHOOL

CURRENT CONDITIONS:

- No mobile units
- Art education & music spaces and a foreign language classroom are deficient
- Existing main entrance is not secure
- Major water infiltration issues in the basement
- Aging mechanical system

Year Built: 1962

Additions: 1978, 1990

Last Renovation: 2011

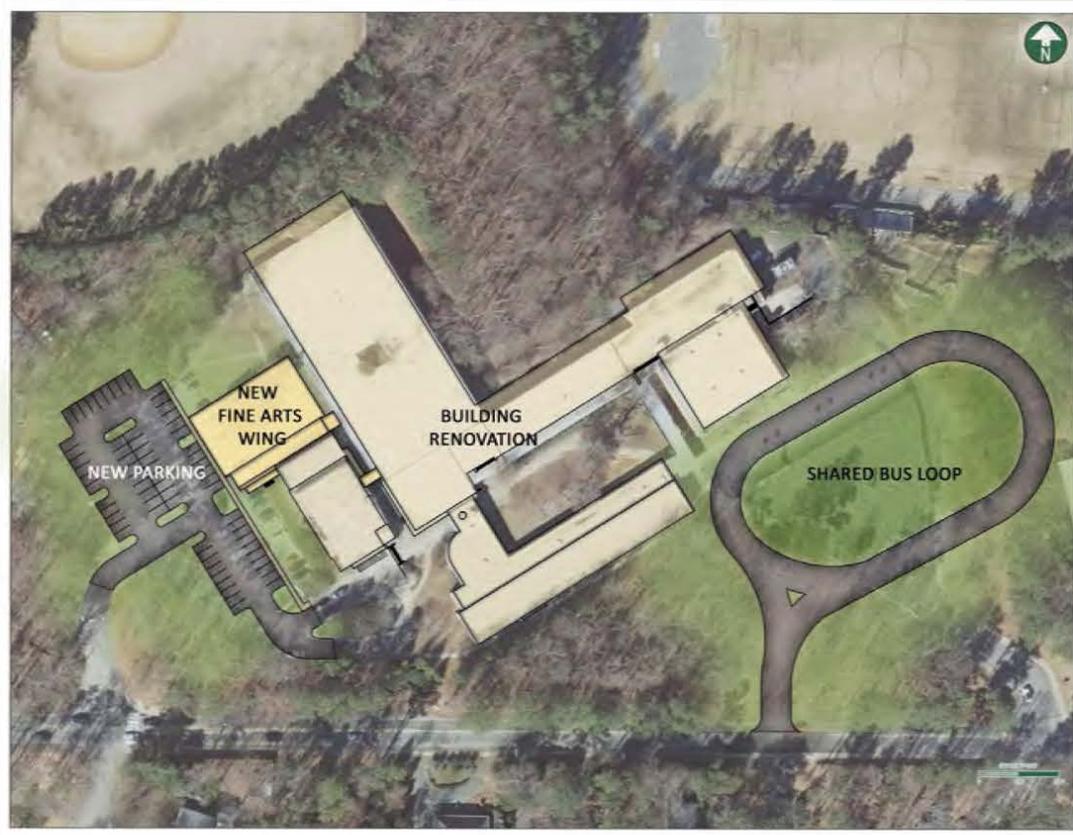
Area: 109,498 sf

Acres: 33.1

Student Capacity (per SAPFO): 706 Students

2013 ADM: 659 Students

Construction: Steel frame construction with brick veneer exterior walls and load bearing masonry walls at the gymnasium and concrete retaining walls at the lower level



RECOMMENDATIONS

- Renovate existing building
- Provide additional program space to meet space standards, including increasing the administrative suite to provide a secure main entry
- Provide new queuing configuration



SEAWELL ELEMENTARY SCHOOL

CURRENT CONDITIONS:

- Operating over capacity
- Six mobile units on-site housing classroom space
- Administration area, physical education area & staff support areas are too small
- Media center support spaces are lacking
- Lack of storage rooms
- Aging mechanical system
- Campus-style layout with classrooms exiting to the exterior
- Aging kitchen equipment
- Exterior structural remediation needed at one of the classroom pods

Year Built: 1969

Additions: 1975, 1989

Last Renovation:

Area: 58,629 sf

Acres: 87.5

Student Capacity (per SAPFO): 466 Students

2013 ADM: 539 Students

Construction: Load bearing brick construction appears to be the main structural system for the original building and load bearing CMU and steel frame construction for the 1989 addition



RECOMMENDATIONS

- Deconstruct the five classroom pods.
- Renovate the existing administration/dining building & Lowler Building.
- Eliminate use of mobiles as classrooms
- Provide additional program space to meet space standards & replace deconstructed classrooms (do not increase kitchen).
- Increase capacity by 119.



Facilities Assessment Recommendation and Differed Cost of New Schools

Recommendations increase student capacity as follows:

• Carrboro Elementary	+52
• Ephesus	+137
• Estes Hills	+58
• Seawell	+119
• Lincoln Center Pre K	+189
• <i>Total Elementary</i>	<i>+555</i>
• CHHS	+105
• Total	+660

Facilities Assessment Recommendation and Differed Cost of New Schools

\$160.8 mil	Cost of Recommendation
(\$34.5)	Budgeted Cost of New Elementary School #12 (delayed beyond 10 years)
(\$23.1)	Budgeted Cost of High School Addition (delayed beyond 10 years)
\$103.2 mil	Net 10-Year Cost of Recommendation

**ORANGE COUNTY
BOARD OF COMMISSIONERS**

ACTION AGENDA ITEM ABSTRACT

Meeting Date: April 29, 2014

**Action Agenda
Item No. 3**

SUBJECT: Charter School Enrollment and Funding

DEPARTMENT: Finance and Administrative
Services

PUBLIC HEARING: (Y/N)

No

ATTACHMENT(S):

INFORMATION CONTACT:

Name, Phone Number
Michael Talbert, 919-245-2306
Clarence Grier, 919-245-2453
Gerri P. Martin, 919-732-8126
Tom Forcella, 919-967-8211

PURPOSE: To receive information on charter school enrollment, funding and discuss the potential impacts on local school budgets.

BACKGROUND: In recent County/Schools Collaboration Workgroup meetings, the impact of charter school enrollment and funding has been discussed. Both Orange County Schools and Chapel Hill – Carrboro City Schools have experienced an increase in charter school enrollment and the required funding within their respective school districts. Currently, the budgeted charter school enrollment is as follows:

	County Budgeted	FY2013-14 Actual	FY2014-15 Projected
Chapel Hill - Carrboro City Schools	117	180	180
Orange County Schools	254	325	345

The Board of County Commissioners has held the budgeted number of charter students the same since Fiscal Year 2001 - 02. The funding provided by both school districts for the current fiscal year is estimated to be \$1,646,527.

Both Schools Districts have voiced concerns over recent legislation lifting the limit of charter schools in the state, which can severely affect each district's enrollment and funding. Currently there are only two charter schools in Orange County:

- ◆ Orange Charter Schools
- ◆ Pace Academy

Tonight's meeting will present an opportunity to address the charter schools enrollment and funding issues of each school district.

FINANCIAL IMPACT: There is no direct financial impact associated with the attached report and calendar.

RECOMMENDATION(S): The Manager recommends that the Boards receive the report and provide feedback to staff.