

ORANGE COUNTY BOARD OF COMMISSIONERS

**JOINT MEETING WITH THE
ORANGE COUNTY CHIEF'S ASSOCIATION**

AGENDA

BOCC/Chief's Association Joint Meeting
October 1, 2015
Meeting – 7:00 p.m.
Richard Whitted Meeting Facility
300 West Tryon Street
Hillsborough, NC

- (7:00 – 7:10) Welcome and Introductions – BOCC Chair Earl McKee
- (7:10 – 7:40) 1. Public Safety Training Facility for Fire/Emergency Medical Services/Law Enforcement
- (7:40 – 8:05) 2. Radio Upgrades
- (8:05 – 9:15) 3. Status Updates
- a) Emergency Medical Services/9-1-1/County Strategic Plan Update
 - b) Update on Coverage for Insurance Issues (Remaining Areas Outside Six (6) Road Miles)
 - c) Emergency Medical Services Co-Location

Orange County Board of Commissioners' regular meetings and work sessions are available via live streaming video at http://www.orangecountync.gov/departments/board_of_county_commissioners/videos.php and Orange County Gov-TV on channels 1301 or 97.6 (Time Warner Cable).

**ORANGE COUNTY BOARD OF COMMISSIONERS
ORANGE COUNTY CHIEF'S ASSOCIATION**

JOINT MEETING AGENDA ITEM ABSTRACT

Meeting Date: October 1, 2015

SUBJECT: Joint BOCC/Chief's Meeting Discussion Items

DEPARTMENT: Emergency Services

PUBLIC HEARING: (Y/N)

No

ATTACHMENT(S):

- 1) Powerpoint Presentation – Orange County Emergency Services Update
- 2) Map of Addresses / Parcels More Than Six Miles From District Fire Stations

INFORMATION CONTACT:

Jim Groves, 919-245-6140
Jason Shepherd, 919-245-6151

PURPOSE: To provide an opportunity for the Board of Commissioners and the Fire Chiefs' Association to receive information on several topics of interest and to review and discuss those topics.

BACKGROUND: The BOCC has met with the Fire and Rescue Chiefs in previous years to discuss ongoing emergency service operations, budgets, initiatives, etc. This meeting provides the opportunity for those conversations to continue between the BOCC and the Chiefs. The items for update and discussion include the following:

1. Public Safety Training Facility for Fire/Emergency Medical Services/Law Enforcement

This item provides an opportunity to discuss several issues and opportunities relating to a potential public safety training facility that could provide training for fire, emergency medical services and law enforcement personnel from departments and districts across the County.

2. Radio Upgrades

This item provides the opportunity for discussion between the Fire Chiefs and the BOCC relating to radio equipment and its effectiveness across the County.

3. Status Updates

This item provides the opportunity for the BOCC and Chiefs to receive an update on the Emergency Medical Services operations, 9-1-1 Service in the County and the County's Strategic Plan. An update will also be provided on areas in Orange County that either are, or have been, outside a six (6) mile Fire Department district. Lastly, there will be an

update and an opportunity to discuss the co-location agreements between the County and several fire districts.

- a) **Emergency Medical Services/9-1-1/County Strategic Plan Update** – The Allen Report, prepared by Solutions for Local Government and published in 2012, addressed improvements needed to the Orange County Emergency Medical Services and Communications Center Operations. This update will also address the County’s Strategic Plan and the status for each of the 19 recommendations identified in the report. Attachment 1 is a Powerpoint presentation to be referenced as part of the update.
- b) **Update on Coverage for Insurance Issues (Remaining Areas Outside Six (6) Road Miles)** – Since the October 2014 joint meeting with the BOCC, Fire Chiefs and Emergency Services, there have been two additional fire stations constructed and approved which reduced the amount of homes outside of the 6 road mile issue. White Cross Fire Department added Station 2 on Neville Road that allowed 239 addressable structures into a protection class. The City of Mebane Fire Department added Station 3 that allowed all parcels in the East Alamance insurance district into a rated protection class. The BOCC has approved exchanges between fire protection districts on the insurance layer to bring homes into a protection class rating. The insurance districts include White Cross, West Orange, Cane Creek, Cedar Grove and Central Orange. Attachment 2 is a map for current parcels/addresses outside of six miles.
- c) **Emergency Medical Services Co-Location** – On March 19, 2013 the BOCC approved an agreement with the Orange Rural Fire Department to co-locate one (1) Emergency Medical Services (EMS) unit at the Phelps Road Station. Subsequently, the BOCC has approved agreements with Orange Grove, Carrboro, and New Hope Fire Departments to co-locate EMS units at those stations as well. This item provides an opportunity for the BOCC to hear from the Fire Chiefs on how the co-location initiative is working out.

FINANCIAL IMPACT: This is no financial impact anticipated as a result of these discussions on the topics listed above.

SOCIAL JUSTICE IMPACT: The following Orange County Social Justice Goal is applicable to discussion of the topics above:

- **GOAL: CREATE A SAFE COMMUNITY**
The reduction of risks from vehicle/traffic accidents, childhood and senior injuries, gang activity, substance abuse and domestic violence.

RECOMMENDATION(S): The Manager recommends that the Board and Chiefs receive updates on the identified issues and opportunities noted above and discuss as necessary.

**ORANGE COUNTY
EMERGENCY
SERVICES UPDATE
OCTOBER 1, 2015**

**INFORMATION FOR THE ORANGE COUNTY
BOARD OF COUNTY COMMISSIONERS AND
FIRE CHIEFS**

ACRONYMS

ALS – Advanced Life Support (Intermediate / Paramedic)

AVL – Automatic Vehicle Location

BLS – Basic Life Support (Medical Responder / EMT)

CAD – Computer Aided Dispatch

EMD – Emergency Medical Dispatch

EMS – Emergency Medical Service

OCES – Orange County Emergency Services

QA – Quality Audit and Improvement

QRV – Quick Response Vehicle

SORS – South Orange Rescue Squad

VHF – Very High Frequency

VIPER – Voice Interoperability Plan for Emergency Responders

EMS Operations

EMS STATISTICS

Call Volume Comparison By Year

- 2015 = 10,450 (as of 9/26/2015)
 - Projected calls for 2015 = 13,950
- 2014 = 13,338
- 2013 = 12,369

Average Response Time Comparison By Year (Chute + Travel)

- 2015 = 9:35 Avg. (as of 9/26/2015)
 - 90th percentile is 16:37 (M-5 to go 24 hours this coming year...will help)
 - Increased call volume
 - Staffing (remediation & OT management) took M-7 off line frequently
 - Increased wait times at Emergency Departments (Duke biggest impact)
- 2014 = 8:53 Avg.
 - 90th percentile is 15:51
- 2013 = 9:00 Avg.

EMS RECOMMENDATIONS

R-1 Adjust M-5 and M-8 Coverage Hours (complete)

- Based on recent geographic call data (North/South)
 - M-5 coverage remained 6am-6pm (unchanged)
 - M-8 coverage changed to 6pm-6am

R-2 Add additional ambulance 9am-9pm (complete)

- M-9 added 8am-8pm based on recent geographical call data
 - Co-located at Orange Grove FD

EMS RECOMMENDATIONS

R-3a&b Use SORS for BLS and bring on BLS ambulance (on-going)

- Impact of UNC Hillsborough may drive collaboration of a BLS unit for transport

EMS RECOMMENDATIONS

R-4 Assess Fire Department capabilities for First Responder (complete)

- With the EMS co-location initiatives with the Fire Departments, this recommendation may become null

R-5a Implement Fire Department First Responder Initiative (complete)

- Continuing work with the Orange County Medical Director to enable Fire Departments that wish to provide ALS (EMT Intermediate) to do so. Implementation is in progress.

R-5b QRV Initiative (null)

- Offered as an alternate recommendation to R-5a

EMS RECOMMENDATIONS

R-6 Staff & Equip six (6) ALS ambulances (on-going)

- OCES is requesting one new (1) ambulance each year to replace older units
- Monitoring effectiveness of program each year
- Intent is to not over-purchase or over-staff
 - Call volume and response times drive units and staffing
 - M-5 to become 24 hour unit this coming year

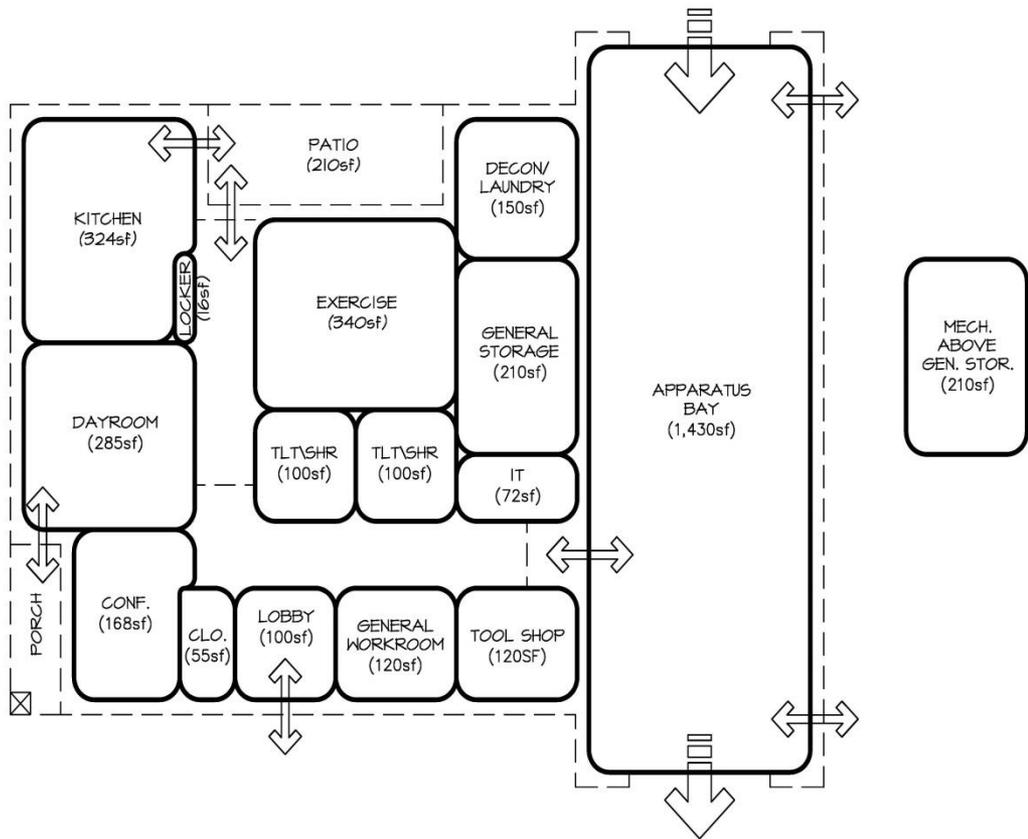
EMS RECOMMENDATIONS

R-7 Hire Paramedic Level Shift Supervisor 24/7 (Complete)

- Asst. Supervisors were reclassified to Supervisors on 1/1/2015

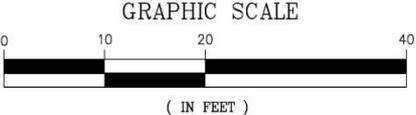
R-8 Prepare a space needs assessment (90% complete)

- Stewart Cooper Newell awarded contract on 10/1/2013
- Staff met with firm the week of 10/7/2013 to begin space needs assessment
- Draft space needs assessment presented to OCES on 3/5/2014
- Revised space needs assessment presented to OCES on 5/20/2014
- Space layout provided to OCES on 8/6/2015



ROOM	PROGRAM	ACTUAL
APPARATUS BAY	1,430 SF	1,430 SF
DECON/LAUNDRY	150 SF	150 SF
GENERAL STORAGE	210 SF	210 SF
TOOL SHOP	120 SF	120 SF
MECHANICAL	210 SF	210 SF
LOBBY	100 SF	100 SF
H.C. TOILET	- SF	- SF
GENERAL WORKROOM	120 SF	120 SF
CONFERENCE ROOM	168 SF	168 SF
SMALL CLOSET	56 SF	55 SF
IT ROOM	10 SF	72 SF
DAYROOM	285 SF	285 SF
KITCHEN/DINING	325 SF	324 SF
OUTSIDE PATIO	75 SF	210 SF
BUNK ROOM	- SF	- SF
LOCKER ALCOVE	16 SF	16 SF
(2) TOILET/SHOWER	200 SF	200 SF
EXERCISE ROOM	300 SF	340 SF
LINEN CLOSET	- SF	- SF
PORCH	- SF	- SF
TOTAL NET SF	3,715 SF	4,010 SF

* TOTAL FLOOR PLAN GROSS AREA (4,626 SF)

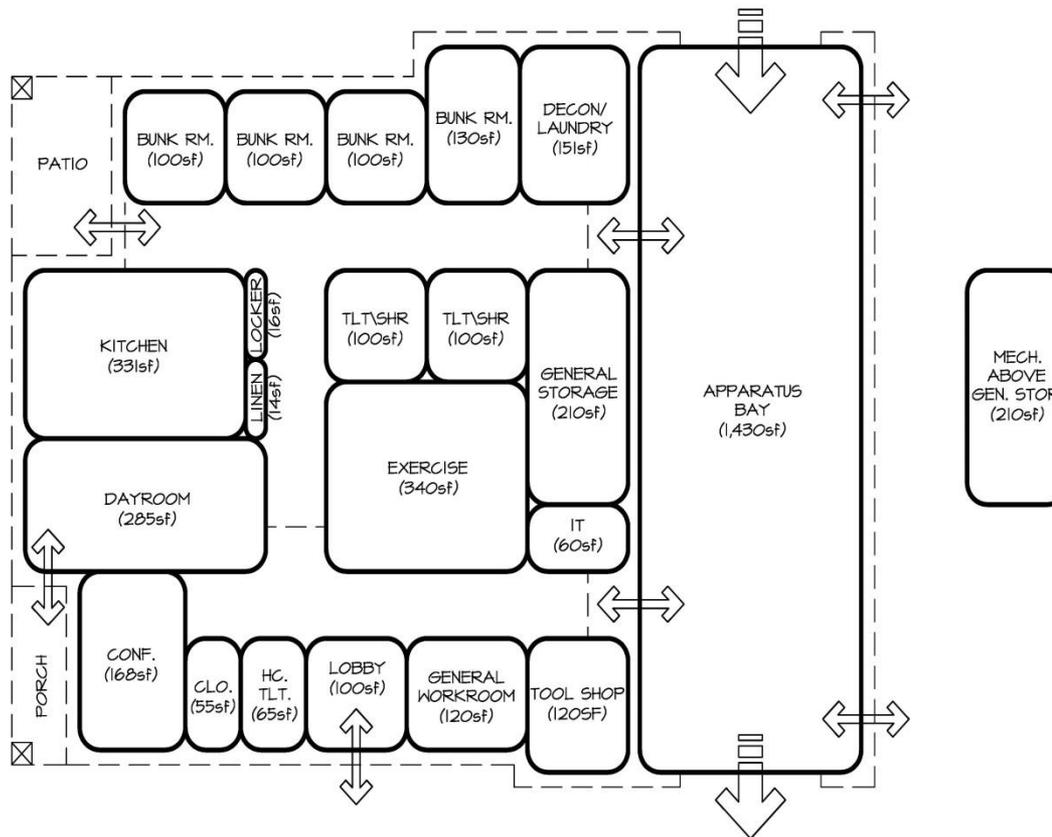


FLOOR PLAN LAYOUT

ORANGE COUNTY EMS (12 HOUR)
ORANGE COUNTY, NC

08/06/2015

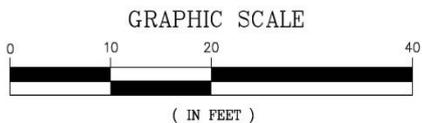




FLOOR PLAN LAYOUT

ROOM	PROGRAM	ACTUAL
APPARATUS BAY	1,430 SF	1,430 SF
DECON/LAUNDRY	150 SF	151 SF
GENERAL STORAGE	210 SF	210 SF
TOOL SHOP	120 SF	120 SF
MECHANICAL	210 SF	210 SF
LOBBY	100 SF	100 SF
HC. TOILET	64 SF	65 SF
GENERAL WORKROOM	120 SF	120 SF
CONFERENCE ROOM	168 SF	168 SF
SMALL CLOSET	56 SF	55 SF
IT ROOM	10 SF	60 SF
DAYROOM	285 SF	285 SF
KITCHEN/DINING	325 SF	331 SF
OUTSIDE PATIO	- SF	- SF
BUNK ROOM	430 SF	430 SF
LOCKER ALCOVE	16 SF	16 SF
(2) TOILET/SHOWER	200 SF	200 SF
EXERCISE ROOM	300 SF	340 SF
LINEN CLOSET	12 SF	14 SF
PORCH	- SF	- SF
TOTAL NET SF	4,206 SF	4,253 SF

* TOTAL FLOOR PLAN GROSS AREA (5,260 SF)



EMS RECOMMENDATIONS

R-9 Identify nine (9) strategic locations for future EMS base (in-process)

- Integral part of the Stewart Cooper Newell discussions
- Co-location or co-build with Fire Departments may require modification of this recommendation due to the success of the co-locations thus far
 - Orange Rural
 - Orange Grove
 - Carrboro
 - New Hope
 - Eno (M-5 24 hour)
 - Hillsborough/Orange Rural (potential co-build in 15/16 and 16/17)
 - Chapel Hill (co-location/co-build in 16/17 and 17/18)
- GIS Modeling underway to determine 8 and 12 minute drive times

EMS RECOMMENDATIONS

R-10 Obtain sites for development (not started)

- Based on outcome of R-8 and R-11

R-11 Procure EMS planning and design services (not started)

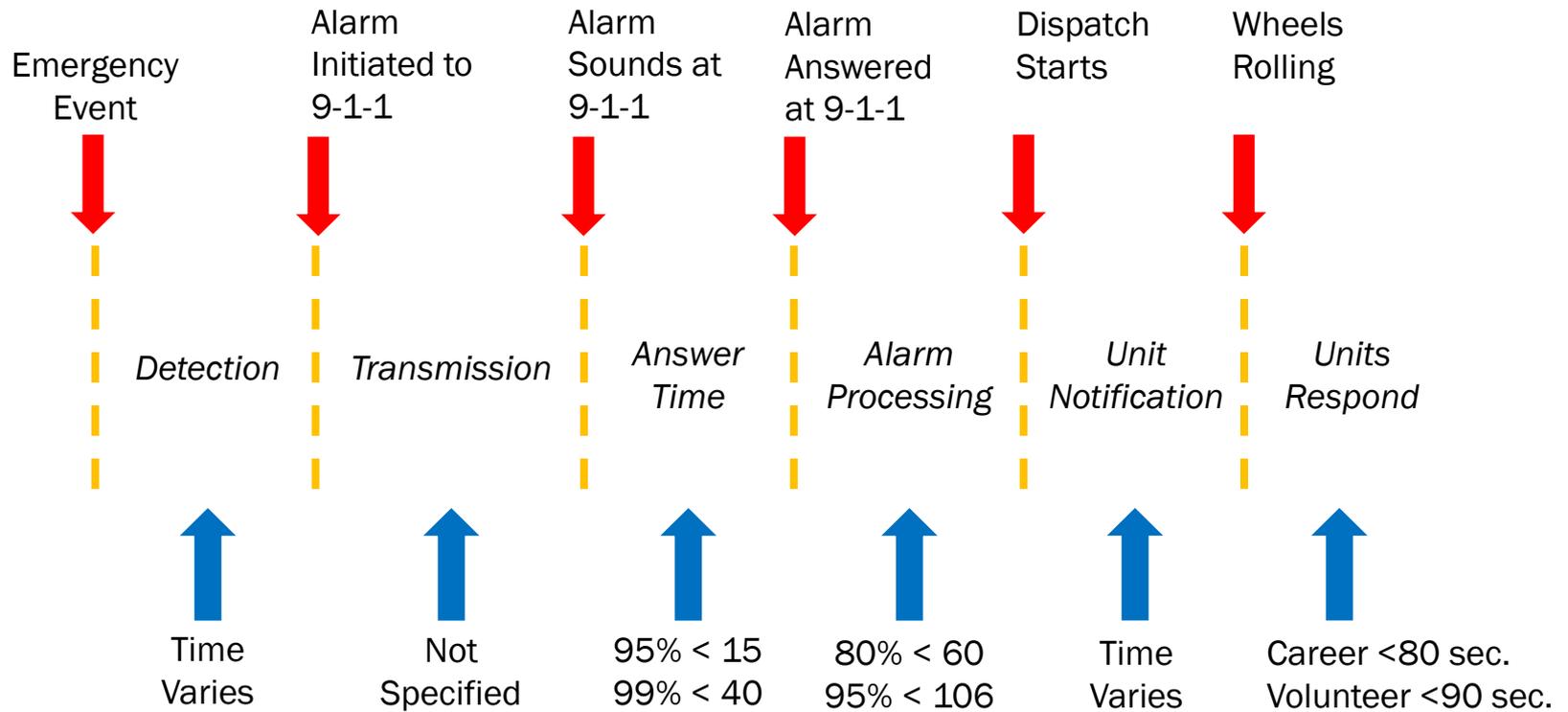
- Dependent on co-build schedule with Chapel Hill and Hillsborough/Orange Rural

R-12 Advertise, bid, construct EMS facilities (not started)

- Based on outcome of R-8, R-10 and R-11

9-1-1 Operations

9-1-1 COMMUNICATIONS FLOW (NFPA 1221)



9-1-1 COMMUNICATIONS STATISTICS

Call Comparison By Year

- 2015 Incoming = 39,261 7/1/2015 to present (YTD)
 - 22,356 911 Calls
 - 19,905 Administrative (excluding abandoned calls)
 - **Projected call volume (911 and Admin) is 157,044**
- Average Dispatch Time = **2.16**
 - New NFPA 1221 Standard (July 2013) is 1:36
- 9-1-1 Call Answer Time = % answer time < 15 sec = **99.34%**
 - NFPA 1221 Standard (July 2013) is < 15 sec 95%

- 2014 Incoming = 132,525 Calls
 - 79,241 911 Calls
 - 53,284 Administrative (excluding abandoned calls)
- Average Dispatch Time = **1:33**
 - New NFPA 1221 Standard (July 2013) is 1:36
- 9-1-1 Call Answer Time = % answer time < 15 sec = **99.43%**
 - New NFPA 1221 Standard (July 2013) is < 15 sec 95%

9-1-1 RECOMMENDATIONS

R-13 Hire full time Data Systems Manager (complete)

- Mr. Kevin Medlin was promoted to Data Systems Manager on 10/18/2013

R-14 Hire full time Training/Quality Assurance Officer (complete)

- Training Coordinator filled but currently vacant due to attrition
- Job posted and currently accepting applications
- Estimated mid November 2015 to fill the position

9-1-1 RECOMMENDATIONS

R-15 Hire additional Training/QA Officer (complete)

- Currently filled by Ms. Laurie Piche

R-16 & 17 Hire Telecommunicator positions (in-process/on-going)

- New model of hiring Telecommunicators should help complete this recommendation
 - Call Taker (can be under 21 years of age)
 - Dispatcher (must be 21 years of age or older for DCI certification)
- 7 new employees will be released to the 911 Center in Oct./Nov.
- New Telecommunicator Academy to start Oct./Nov.
 - 12 is the target for the next academy

9-1-1 RECOMMENDATIONS

R-18 Purchase AVL hardware for new EMS vehicles (complete)

- All new units will be outfitted with AVL

R-19 Provide informational meetings with emergency responders to share new software capabilities (complete/on-going)

- 9-1-1 Users Group re-activated
 - Members of each response organization are represented
- Information shared during Chiefs Association meeting
- On-going weekly collaboration via email and phone

OCES STRATEGIC PLAN

OCES Vision

*“A Prepared, Coordinated, and
Integrated Emergency Services System”*

OCES STRATEGIC PLAN – ADMIN DIVISION

STRATEGIC GOAL #1

Effectively Coordinate and Develop Community Partnerships, Public Education and Special Event Coordination

OBJECTIVES

1. Establish and maintain relationships with partners and stakeholders to develop a safer and disaster prepared community
 - a. Utilize skills of the County Community Relations Department to develop outreach materials
 - b. Utilize all members of the Administration Division to support outreach initiatives
 - c. Utilize Social Media to deploy and receive information at least weekly and during major incidents and events

OCES STRATEGIC PLAN – ADMIN DIVISION

STRATEGIC GOAL #2

Build Skill Through Education, Training, and Recognition of Expertise

OBJECTIVES

1. Work with the Human Resources Training and Performance Manager to grow internal leaders through education and training
2. Create a process to formally acknowledge employees for outstanding customer service and work ethic
3. Develop an employee of the month/year recognition program with incentives

STRATEGIC GOAL #3

Streamline Hiring and Contract Approval Processes

OBJECTIVES

1. Reduce the need for paper documents requiring a physical signature by utilizing DocuSign and Acrobat secure signatures
2. Restructure and tier the hiring process for E9-1-1 and EMS
3. Restructure contract routing internal/county-wide (Completed)

OCES STRATEGIC PLAN – ADMIN DIVISION

STRATEGIC GOAL #4

Use Technology to Efficiently Capture, Process and Store Data Operations

OBJECTIVES

1. Research and solicit qualified vendors for support services
2. Ensure any RFP is coordinated through Finance/Purchasing and has appropriate metrics to protect the county from non-performance issues
3. Produce accurate financial information for staff

STRATEGIC GOAL #5

Develop Facility Space and Location Plans

OBJECTIVES

1. Additional office and support space for 510 Meadowlands
2. EMS stations and co-build stations
3. Address ergonomics for 510 offices, 9-1-1 Center, and EMS stations

STRATEGIC GOAL #6

Develop a Departmental Health and Fitness Culture

OBJECTIVES

1. Develop schedule for on-shift physical training
2. Investigate the use of outside resources to measure and monitor the fitness of staff
3. Utilize fit responder training and equipment

OCES STRATEGIC PLAN – EMS DIVISION

STRATEGIC GOAL #1

Build Capabilities to Support Efficient, Effective, and Excellent care

OBJECTIVES

1. Continue implementation of the Emergency Services Workgroup approved Comprehensive Assessment of EMS & 9-1-1 Communications Center Operations report
2. Implement consistent regulatory oversight
3. Improve internal and external communication from the EMS Division
4. Improve dissemination of information for patients, partner agencies, and doctor's office's
5. Implement professional development pathways
6. Implement field based medical directors
7. Increase the operational capacity to deliver EMS services in the community
8. Develop minimum physical conditioning standards with support for physical training while on-shift
9. Develop mental health support mechanisms for staff and community partners

STRATEGIC GOAL #2

Develop Programs to Address the Wide Range of Community Healthcare Needs

OBJECTIVES

1. Support high risk community healthcare program strategies
 - a. Community medicine
2. Implement an effective community medicine program
3. Develop programs to support the medical needs of special operations

OCES STRATEGIC PLAN – EMS DIVISION

STRATEGIC GOAL #3

Deploy highly educated, well-trained personnel

OBJECTIVES

1. Develop an efficient and cost-effective education and training model
 - a. Utilize state and federally sponsored training programs (TEEX, NFA, EMI, etc.)
 - b. Implement the Field Training Officer (FTO) program, grow and mature it
2. Consistently deliver and grow organizational knowledge
3. Prepare and apply for accreditation (Commission on Accreditation of Ambulance Services)

OCES STRATEGIC PLAN – COMMUNICATIONS DIVISION

STRATEGIC GOAL #1

Improve Customer Service

OBJECTIVES

1. Continue implementation of the Emergency Services Workgroup approved Comprehensive Assessment of EMS & 9-1-1 Communications Center Operations report
2. Deliver exceptional 9-1-1 and non-emergency public safety services
3. Ensure operational staffing and agency emergency preparedness
4. Promote 9-1-1 and public safety communication awareness and build and enhance partnerships with all stakeholders

STRATEGIC GOAL #2

Improve Division Resiliency and Efficiency

OBJECTIVES

1. Enhance compliance with national and state 9-1-1 call taking and dispatching standards
2. Develop Continuity of Operations Plan (COOP) for Orange County's E9-1-1 system to ensure countywide 9-1-1 call receiving and dispatching operations.
 - a. Consider microwave or LTE or other methodology to access separate vendors (ATT/Centurylink/etc.)
3. Develop a plan to include all necessary back-up systems needed to sustain E 9-1-1 call answering operations and ensure E9-1-1 survivability at a County level
4. Use ETF to build a regional 9-1-1 Center in the Southern Human Services complex
5. Prepare for and apply for Commission on Accreditation for Law Enforcement Agencies (CALEA) Public Safety Communications

OCES STRATEGIC PLAN – COMMUNICATIONS DIVISION

STRATEGIC GOAL #3

Improve Technology for Stakeholders and Customers

OBJECTIVES

1. Develop SunGard CAD interface to all partner agencies and with surrounding Centers
2. Create a robust and functional radio system that is accessible to all County stakeholders
3. Create a robust and functional radio paging system that works countywide
4. Continue to enhance the 9-1-1 system to incorporate future technologies; NG9-1-1 (Next Generation 9-1-1) allowing text, video and statewide network connectivity

OCES STRATEGIC PLAN – COMMUNICATIONS DIVISION

STRATEGIC GOAL #4

Improve the Work Environment for Employees

OBJECTIVES

1. Provide employees with quality education, training and career development
2. Instill and maintain a professional departmental culture
3. Identify appropriate and productive communication processes for integrating the various generations of employees
4. Promote healthy living and lifestyle recommendations for public safety employees
5. Actively attract, recruit and sustain a highly motivated workforce
6. Develop a program and hiring process to focus on tiered learning approach in the 9-1-1 Center:
 - a. Call Taking (18 to 21 years of age)
 - b. Radio Dispatching and DCI (must be at least 21 years of age)
 - c. Telecommunicator I
 - d. Telecommunicator II
 - e. Communications Training Officer
 - f. Assistant Supervisor
 - g. Supervisor
7. Revamp the training program to enhance and strengthen critical skills prior to on-the-job training
8. Implement Telecommunicator psychological testing
9. Develop program and process to retain new and existing staff

OCES STRATEGIC PLAN – FIRE MARSHAL DIVISION

STRATEGIC GOAL #1

Achieve Premier Customer Satisfaction by Building Strong Relationships

OBJECTIVES

1. Create an environment of team work and efficiency
2. Develop and implement a plan to increase customer satisfaction
3. Analyze current fire and life safety guidelines and SOGs for the Fire Marshal Division
4. Develop a professional, comprehensive data management system
 - a. Wireless (field) reporting, ticketing, and receipt capability
5. Effectively market the Fire Marshal Division's services
6. Generate and sustain strong partnerships among fire agencies, community groups, regulated and non-regulated industries, governmental agencies, and targeted audiences
7. Support Fire Departments with Rescue capabilities

STRATEGIC GOAL #2

Augment Training for Stakeholders

OBJECTIVES

1. Increase training opportunities for stakeholders
2. Evaluate the effectiveness of the Fire Marshal Division's education and training for customers
3. Develop and maintain a countywide training calendar

OCES STRATEGIC PLAN – FIRE MARSHAL DIVISION

STRATEGIC GOAL #3

Enhance Effectiveness of Internal Operations and Communications

OBJECTIVES

1. Create an internal communication plan to ensure information between administration and employees is easily accessible and transparent
2. Transition non-related Fire Marshal Division job duties to the appropriate OCES Division
3. Foster an organizational climate where employee diversity is a catalyst for creativity
4. Ensure employees have access to critical information and feedback channels are available

OCES STRATEGIC PLAN – EMERGENCY MGT. DIVISION

STRATEGIC GOAL #1

Develop Relevant and Actionable Emergency Management Plans that are Validated Through Exercises and Real World Implementation

OBJECTIVES

1. Revise and update the County Emergency Operations Plan
2. Reassess the County multi-hazard mitigation plan
3. Conduct and maintain the Threat and Hazard Identification and Risk Assessment (THIRA)
4. Conduct a Commodity Flow Study to identify the Hazardous Materials travelling through Orange County by rail, highway, and pipeline
5. Disseminate the new resource manual which replaced the outdated version
6. Create EOC job aids in support of the EOP
7. Local Emergency Planning Committee (LEPC) reinvigoration to work with current and future local industries on safety and compliance issues
8. Develop a Department Continuity of Operations Plan (COOP)

OCES STRATEGIC PLAN – EMERGENCY MGT. DIVISION

STRATEGIC GOAL #2

Implement Tools and Training for Incident Command and ECC Operations

OBJECTIVES

1. Improve coordination for on-scene incident management
2. Reorganize and re-equip the Emergency Coordination Center
3. Develop countywide ECC training tools and technology, including Incident Command
4. Design, develop and implement exercises for key stakeholders
5. Coordinate with County departments to make ECC staffing levels three (3) deep
6. Develop County owned and operated Mobile Command Post capabilities
7. Prepare and apply for the Emergency Management Accreditation Program (EMAP)

STRATEGIC GOAL #3

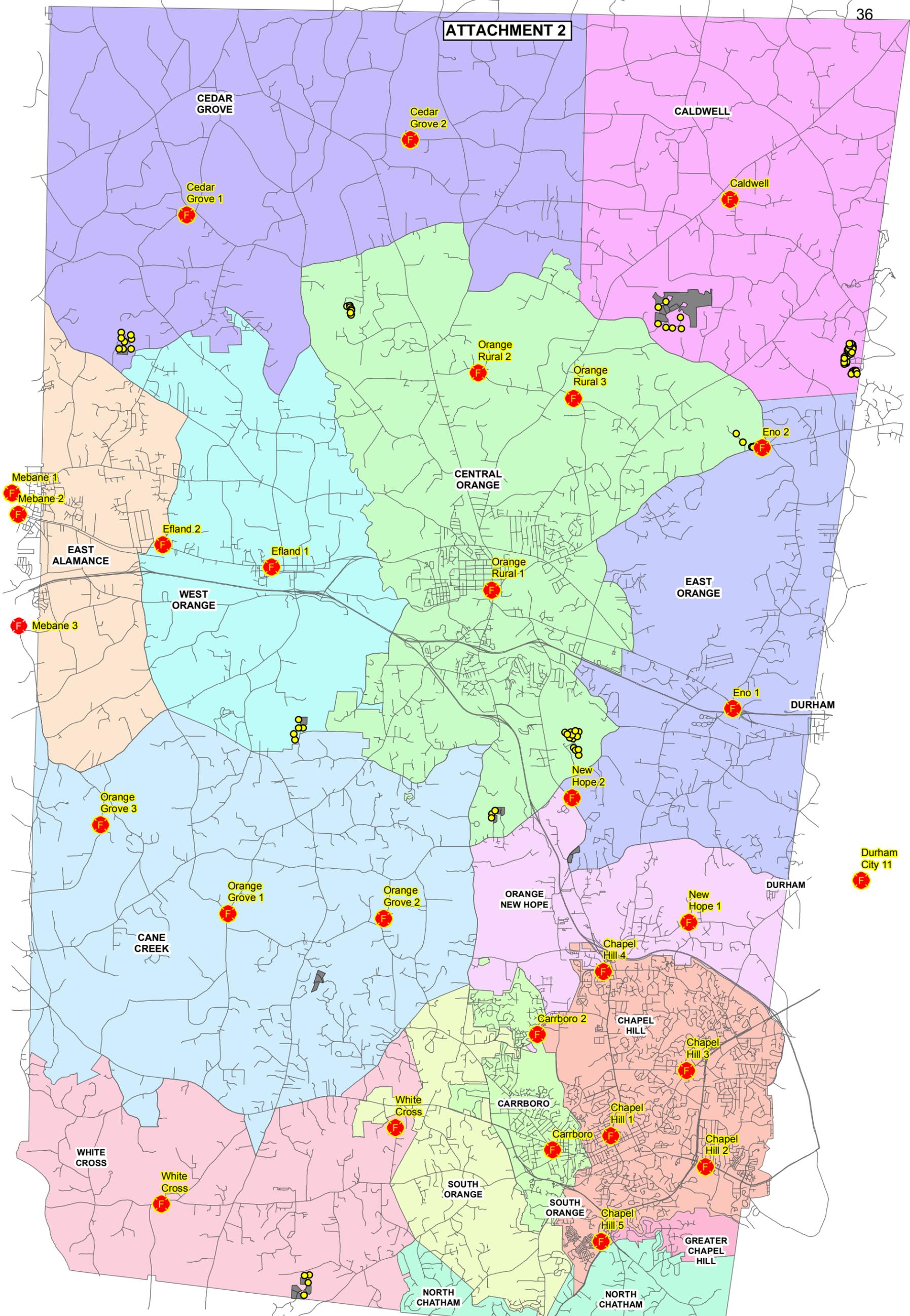
Develop a Robust and Organized Logistics Section

OBJECTIVES

1. Implement supply chain management and organizational tools in the warehouse
 - a. Research, obtain, and implement an inventory tracking system
 - b. Work to make the inventory tracking an enterprise system for the County
2. Provide logistical training to warehouse staff
3. Create Division logistical lead positions for the warehouse to improve supplies quantities, tracking, and resource coordination
4. Develop a warehouse and pharmaceutical security plan

QUESTIONS OR COMMENTS?

ATTACHMENT 2



Fire Insurance District	2015 Addressess Outside 6 Mile Route Distance	2015 Parcels Outside 6 Mile Route Distance	2011 Addressess Outside 6 Mile Route Distance
Cedar Grove	8	1	21
Caldwell	36	8	32
East Alamance	0	0	52
West Orange	5	1	91
Central Orange	29	3	29
East Orange	0	2	
Cane Creek	0	3	658
White Cross	4	5	161
North Chatham	0	0	112

 Addresses More Than Six Miles from District Fire Stations
 Parcels More Than Six Mile from District Fire Stations



1 inch = 1.85 miles

Addresses / Parcels More Than Six Miles From District Fire Stations