

ORANGE COUNTY BOARD OF COMMISSIONERS

AGENDA

BOCC Budget Work Session

June 11, 2013, 7:00 p.m.

Southern Human Services Center

2501 Homestead Road, Chapel Hill, NC

- | | | |
|-------------|----|---|
| 7:00 – 7:30 | 1. | FY2013-14 Fire District Tax Rates, Pg. 139 |
| 7:30 – 8:00 | 2. | Pay and Benefits Presentation, Pg. 281 |
| 8:00 – 8:30 | 3. | Outside Agencies: Recommended Allocations FY2013-14, Pg. 209 |
| 8:30 – 9:30 | 4. | Discussion of County Department’s FY2013-14 Budget Requests <ul style="list-style-type: none">• Information Technologies, Pg. 172• Planning and OPT, including Efland Sewer, Pg.221 (<i>including Fee Schedule change requests, Pg. 346 and Non-Departmental items, Pg. 188</i>)• Public Affairs, Pg. 234• Human Resources, Pg. 169 (<i>including Non-Departmental items, Pg. 182</i>)• Aging, Pg. 33• Animal Services, Pg. 44 (<i>including Fee Schedule change requests, Pg. 347</i>)• County Attorney, Pg. 92• DEAPR-Department of Environment, Agriculture, Parks and Recreation, Pg. 99 (<i>including Fee Schedule change requests, Pg.331 and Non-Departmental items, Pgs. 188 and 201</i>)• Health Department, Pg. 148 (<i>including Fee Schedule change requests, Pg. 348 and Non-Departmental items, Pg. 193</i>)• Housing, Human Rights and Community Development, Pg.161• Library, Pg. 176 (<i>including Fee Schedule change requests, Pg. 332 and Non-Departmental Items, Pg. 201</i>)• Social Services, Pg. 244• Board of County Commissioners, Pg. 63• County Manager, Pg. 95• Finance and Administrative Services, Pg. 135• Internal Service Fund – Vehicle Replacements (<i>Handout to be provided at the meeting</i>) |
| 9:30-10:00 | 5. | CIP Follow-up |
| 10:00 | 6. | Closed Session
“To consider the qualifications, performance, character, fitness, conditions of appointment, or conditions of initial employment of an individual public officer or employee or prospective public officer or employee”
NCGS§ 143-318.11(a)(6). |

**ORANGE COUNTY
BOARD OF COMMISSIONERS**

ACTION AGENDA ITEM ABSTRACT

Meeting Date: June 11, 2013

**Action Agenda
Item No. 1**

SUBJECT: FY 2013-14 Fire Districts' Tax Rates

DEPARTMENT: County Manager and Financial
Services

PUBLIC HEARING: (Y/N)

No

ATTACHMENT(S):

- A. Fire Districts' Tax Rates
for FY 2013-14
- B. Historical Fire District Tax Rates
(from FY 2004-05 to FY 2013-14)

INFORMATION CONTACT:

Frank Clifton, County Manager
(919) 245-2300
Clarence Grier, Assistant County
Manager/CFO (919) 245-2453
Paul Laughton, Finance and
Administrative Services (919) 245-2152

PURPOSE: For the Board to have an opportunity to review and discuss the FY 2013-14 fire districts' tax rates.

BACKGROUND: During tonight's work session, Commissioners will have the opportunity to dialogue with ten (10) fire districts and/or fire service districts who have requested a tax rate increase for FY 2013-14. As in the past, fire districts requesting tax rate increases present their needs for a tax increase to the Commissioners at a work session. Staff has invited representatives from the fire districts and/or fire service districts to tonight's work session to answer any questions and/or provide additional information to the Board regarding their increase.

Attachment 1 provides information regarding tax rate requests from all twelve (12) fire districts in Orange County for FY 2013-14, the amount of funds one cent on the tax rate generates, fund balance information, as well as information detailing the reasons for the requested tax rate increases. Information regarding all fire districts is located in the Fire District section of the FY 2013-14 Manager Recommended Budget beginning on page 139.

Attachment 2 reflects historical Fire District tax rates dating back to FY 2004-05.

The Fire Districts and/or Fire Service Districts requesting tax rate increases in FY 2013-14 are as follows:

- Greater Chapel Hill Fire Service District – increase of 7.50 cents (from 7.50 to 15.00 cents)
- Damascus Fire District – increase of 3.8 cents (from 5.0 to 8.80 cents)
- Efland Fire District – increase of 2.34 cents (from 4.66 to 7.00 cents)
- Eno Fire District – increase of 2.0 cents (from 5.99 to 7.99 cents)
- New Hope Fire District – increase of .50 cents (from 8.95 to 9.45 cents)
- Orange Grove Fire District – increase of 1.00 cents (from 5.00 to 6.00 cents)
- Orange Rural Fire District – increase of 1.75 cents (from 5.61 to 7.36 cents)
- South Orange Fire Service District – increase of 2.15 cents (from 7.85 to 10.00 cents)
- Southern Triangle Fire Service District – increase of 3.8 cents (from 5.0 to 8.80 cents)
- White Cross Fire District – increase of 1.80 cents (from 7.00 to 8.80 cents)

FINANCIAL IMPACT: Included in the Background Section above.

RECOMMENDATION(S): The Manager recommends that the Board discuss the ten (10) Fire Districts' and/or Fire Service Districts' tax rate increases and give direction to county staff, as appropriate.

Fire Districts' Requests for FY 2013-14

District	Current 2012-13 Tax Rate (in cents)	Requested Tax Rate for 2013-14	Requested Tax Rate Change 2013-14	1 Cent Equals	1/10 Cent Equals	Requested Fund Balance for 2013-14	Fund Balance at June 30, 2012	Reasons for Districts' Requesting a Tax Rate Increase
Cedar Grove	7.36	7.36	0.00	\$ 27,249	\$ 2,725	\$ -	\$ 17,451	
Chapel Hill	7.50	15.00	7.50	\$ 18,743	\$ 1,874		\$ 1,991	New Fire Service District
Damascus	5.00	8.80	3.80	\$ 9,321	\$ 932	\$ -	\$ 8,204	Damascus Fire District is not affected by the New North Chatham Fire Service District (as Southern Triangle is), but their rate, since served by North Chatham Fire Department, will increase to 8.80 cents, which is the same rate charged in Chatham County.
Efland	4.66	7.00	2.34	\$ 67,059	\$ 6,706	\$ -	\$ 50,006	The increase will be used to provide two (2) paid firefighters in the district during weekdays; this should improve their response times and improve the quality of service. The funds will also be used to help keep the apparatus up to date, as prices continue to increase each year. The increase in taxes will be balanced by the savings homeowners in the district will receive by the ISO rating improving from a 7 to a 6.
Eno	5.99	7.99	2.00	\$ 71,078	\$ 7,108	\$ -	\$ 89,581	The increase is due to the requirements of the new Orange County Fire Contract, replacement of their current SCBAs, upgrade the SCBA fill station to meet new pressure requirements, increase daytime paid staff coverage from 5 days to 7 days/week, and to provide funds to purchase a new tanker. The increase is also needed to meet the needs of the district's 5 year purchasing plan.
Little River	4.06	4.06	0.00	\$ 42,044	\$ 4,204	\$ -	\$ 29,187	
New Hope	8.95	9.45	0.50	\$ 56,638	\$ 5,664	\$ -	\$ 37,810	The increase is due to operational costs increases for professional services, computer and server replacement, upgrades to Firehouse software and the CAD link to the new OSSI software in the 911 Center, as well as an increase in funding for apparatus replacement. This year, the district lowered their ISO rating from a 9 to a 6.

Fire Districts' Requests for FY 2013-14

District	Current 2012-13 Tax Rate (in cents)	Requested Tax Rate for 2013-14	Requested Tax Rate Change 2013-14	1 Cent Equals	1/10 Cent Equals	Requested Fund Balance for 2013-14	Fund Balance at June 30, 2012	Reasons for Districts' Requesting a Tax Rate Increase
Orange Grove	5.00	6.00	1.00	\$ 75,215	\$ 7,522	\$ -	\$ 11,755	This is Year 2 of a 2 year plan to increase the tax rate to 6.00 cents to help cover the costs of land, construction of Station #3 in the western portion of the district, and purchases of equipment and two additional fire trucks for the new station.
Orange Rural	5.61	7.36	1.75	\$ 126,049	\$ 12,605		\$ 67,692	The increase is needed to replace outdated and/or non-compliant equipment. With the upcoming mandated radio system upgrades, the district's 10 year old radios will be inoperable. To remain on the Viper System, they will need 36 portable radios at a total cost of \$201,123. Other areas of need are compliant safety changes needed to their SCBAs, and the purchase of specialized rescue equipment to meet new rescue service needs.
South Orange	7.85	10.00	2.15	\$ 50,372	\$ 5,037	\$ -	\$ 60,811	New Fire Service District
Southern Triangle	5.00	8.80	3.80	\$ 18,634	\$ 1,863	\$ -	\$ 78,185	New Fire Service District (N. Chatham Fire Service District)
White Cross	7.00	8.80	1.80	\$ 36,179	\$ 3,618	\$ -	\$ 19,823	As per a March 19, 2013 agenda abstract to the BOCC, the district is requesting an increase of 1.80 cents to cover the costs of the following: a new Substation, additional paid staff, purchase of a new Tanker for the new Substation, and to cover increased operational costs.
							\$ 472,496	

Historical Fire District Tax Rates (from FY 2004-05 to FY 2013-14)
(in cents per \$100 valuation)

	Cedar Grove	Chapel Hill	Damascus	Efland	Eno	Little River	New Hope	Orange Grove	Orange Rural	South Orange	Southern Triangle	White Cross
2004-05	7.30	2.00	3.00	4.65	6.40	5.20	6.50	3.90	5.10	9.20	3.00	4.80
2005-06*	7.30	1.90	2.60	3.475	5.70	4.60	6.25	3.40	5.60	9.20	2.60	4.20
2006-07	7.30	1.90	4.00	4.225	5.70	4.60	6.75	3.90	5.60	9.20	4.00	4.20
2007-08	7.30	1.90	5.00	4.225	5.70	4.60	6.75	3.90	5.60	9.50	5.00	5.00
2008-09	7.30	4.90	6.00	5.225	5.70	4.60	6.75	4.20	6.30	9.50	6.00	6.00
2009-10*	6.36	2.16	5.00	4.66	5.99	4.06	5.70	3.58	5.36	7.85	5.00	6.00
2010-11	7.36	7.50	5.00	4.66	5.99	4.06	6.95	3.58	6.36	7.85	5.00	6.00
2011-12	7.36	7.50	5.00	4.66	5.99	4.06	8.95	4.08	5.61	7.85	5.00	7.00
2012-13	7.36	7.50	5.00	4.66	5.99	4.06	8.95	5.00	5.61	7.85	5.00	7.00
2013-14 Requested	7.36	15.00	8.80	7.00	7.99	4.06	9.45	6.00	7.36	10.00	8.80	8.80
2013-14 Manager Recommended	7.36	15.00	8.80	7.00	7.99	4.06	9.45	6.00	7.36	10.00	8.80	8.80

*Revaluation Year

BOLD and highlighted denotes tax rate increase

**ORANGE COUNTY
BOARD OF COMMISSIONERS**

ACTION AGENDA ITEM ABSTRACT

Meeting Date: June 11, 2013

**Action Agenda
Item No. 2**

SUBJECT: Pay and Benefits Presentation

DEPARTMENT: Human Resources

PUBLIC HEARING: (Y/N)

No

ATTACHMENT(S):

- A. Pay and Benefits for Employees and Retirees
- B. Health Insurance Health Insurance Update

INFORMATION CONTACT:

Nicole Clark, Human Resources Director, (919) 245-2552
Diane Shepherd, Benefits Manager (919) 245-2558

PURPOSE: To receive information and provide feedback to staff on employee pay and benefits for FY 2013-14.

BACKGROUND: Staff has provided information relating to FY 2013-14 employee pay and benefits in Attachments and in Appendix A of the Manager's Recommended Budget. The information provided includes background information on employee pay and benefits over recent years and information on specific pay and benefits plan elements. Key components of the recommended employee pay and benefits plan include:

Recommendation	Appendix A Pages
A Cost of Living Adjustment (COLA) of 2% for all permanent employees hired on or before June 30, 2013	285
Increase the salary range maximums by 2.5% to allow those employees at or exceeding the range to receive the 2.0% COLA	285
An Employee Performance Award in the amount of \$500 (Proficient Performance) or \$1,000 (Exceptional Performance) effective with WPPR review dates from July 1, 2013 through June 30, 2014	285
Continue the \$27.50 per pay period County contribution to non-law enforcement employee's supplemental retirement accounts and implement a County match of up to \$46.15 per pay period of each employee's salary; and continue the mandated Law Enforcement Officer contribution of 5.0% of salary	299
Fund up to an 8.0% health insurance increase over current premiums effective January 1, 2014	306
Maintain the living wage at \$10.97 per hour	311
Extend the six-month hiring delay	314
Extend the voluntary furlough program	326

FINANCIAL IMPACT: Appendix A of the Manager's Recommended Budget includes information about the estimated costs of various pay and benefits options.

RECOMMENDATION(S): The Manager recommends that the Board discuss employee pay and benefits for FY 2013-14 and provide direction to staff.

Pay and Benefits for Employees and Retirees

BOCC Budget Work Session

June 11, 2013

Work Session Purpose

To consider and provide direction on pay and benefits for employees and retirees for FY 2013-14



Key Pay and Benefits Plan Recommendations

- A COLA of 2% for permanent employees
- An Employee Performance Award of \$500 or \$1,000
- Funding for a health insurance increase of up to 8%
- Maintain the living wage at \$10.97 per hour
- Extend the six-month hiring freeze and the voluntary furlough program
- Continue the \$27.50 per pay period County contribution to non-law enforcement employees' supplemental retirement accounts and the mandated Law Enforcement Officer 401(k) contribution of 5% of salary and implement a County match of up to \$46.15 per pay period of each employees' salary
- Address increased costs for retiree health benefits

Past Actions: FY 2012-13 Pay and Benefits Plan

- A COLA of 2.0% for permanent employees
- An Employee Performance Award of \$500 or \$1,000
- Funding for a health insurance increase of up to 23.0%
- Increasing the living wage to \$10.97 per hour
- Implementing recommendations of the FY 2011-12 internal Classification and Pay Study
- Extending the six-month hiring freeze and the voluntary furlough program
- Continuing the \$27.50 per pay period County contribution to non-law enforcement employees' supplemental retirement accounts and the mandated Law Enforcement Officer 401(k) contribution of 5.0% of salary
- Addressing increased costs for retiree health benefits

Position Classification and Pay Plans

- The Manager recommends:
 - A Cost of Living Increase (COLA) of 2.0% for all permanent employees hired on or before June 30, 2013, effective July 1, 2013
 - An increase to the salary range maximums by 2.5% to allow those employees at or exceeding the range to receive the 2.0% COLA
 - An employee performance award of \$500 for proficient performance and \$1,000 for exceptional performance, effective with permanent employees' annual performance review dates from July 1, 2013 to June 30, 2014
- Individual positions and classifications are reviewed as needed
- County salary schedule is competitive with the market
- Salary compression is a concern

County Contribution to Retirement Benefits

- The Manager recommends:
 - Continuing the 5.0% contribution employer contribution to the Local Government Employees' Retirement System 401(k) program for sworn law enforcement officers
 - Maintaining the \$27.50 per pay period County minimum contribution and matching employees' contributions up to an additional \$46.15 per pay period for non-sworn law enforcement employees
- Fifty-four of the 100 counties contribute to the NC Supplemental Retirement Plans through Prudential
 - McDowell and Orange contribute a flat dollar amount
 - Average contribution is 3.6%
- Chapel Hill 5.0%, Carrboro 3.0%, Durham 4.5%, Mebane 5.0%
- Alamance 2.0%, Chatham 4.5%, Durham 5.0%, Wake 5.0%

Employee and Retiree Health Insurance

- Potential 8.0% premium increase, based on early claims data, effective January 1, 2014 with the same level of coverage
- RFP responses are not firm due to limited plan year performance data
 - Fully insured and self-funded responses provided
- Actual plan designs, premium structure and total cost will be presented at the September 5, 2013 Regular Meeting with a decision needed by the Commissioners
 - Decision is needed on September 5 in order to comply with federal notification requirements



Orange County Living Wage

- Recommend maintaining the Living Wage of \$10.97 an hour
 - Most recent calculation would result in a decrease to \$10.89
- Calculation based on the region including Orange, Durham, Alamance, and Wake Counties

Six-Month Hiring Delay

- Recommend extending the six-month hiring delay that was implemented in FY 2010-11.
- Total savings from the hiring freeze is projected to be more than \$2.0 million.

Voluntary Furlough

- Recommend extending the voluntary furlough program that was initially implemented in FY 2009-10.
- Anticipate cost savings of \$50,000 in FY 2013-14.
 - Fewer participants with longer furlough periods

Retiree Health Benefits

- The County Manager recommends restricting 50.0% of the FY 2012-13 fund balance for the long-term liability of funding retiree health benefits
- As retiree health care costs increase due to the increase in retirees and the increase in health care costs, the County must plan for its future liability

Summary

- Focus is on retaining a talented workforce that is committed to serving the residents of Orange County.
- Employees are very concerned about pay and health insurance.
- Preserving employee pay and benefits continues to be a priority.
- The County's financial condition continues to improve.

Questions?



HEALTH INSURANCE UPDATE

June 11, 2013 Work Session

2012 Plan Experience

HSA Plan

Date	Subscribers	Members	Premium	Medical	Pharmacy	Combined Claims	Claims Per Sub Per Month	Loss Ratio
January-12	195	375	\$142,356.71	\$12,037.78	\$2	\$15,884.91	\$81.46	11.16%
February-12	196	373	\$141,405.73	\$21,599.49	\$699	\$26,113.07	\$133.23	18.47%
March-12	191	362	\$139,684.00	\$30,321.00	\$1,091.00	\$35,144.00	\$184.00	25.16%
April-12	191	364	\$140,868.00	\$43,011.00	\$1,695.00	\$48,459.00	\$253.71	34.40%
May-12	192	364	\$140,688.00	\$35,127.00	\$2,641.00	\$41,521.00	\$216.26	29.51%
June-12	196	371	\$143,540.68	\$24,769.27	\$2,544.50	\$31,138.78	\$158.87	21.69%
July-12	205	380	\$148,181.47	\$25,229.21	\$5,333.99	\$34,481.00	\$168.20	23.27%
August-12	207	385	\$150,507.00	\$127,044.00	\$4,992.00	\$136,005.00	\$657.03	90.36%
September-12	206	385	\$150,145.00	\$54,506.00	\$5,373.00	\$63,848.00	\$309.94	42.52%
October-12	208	384	\$149,798.00	\$25,270.00	\$7,335.00	\$36,564.00	\$175.79	24.41%
November-12	217	397	\$154,425.00	\$69,224.00	\$8,584.00	\$81,891.00	\$377.38	53.03%
December-12	220	401	\$155,851.00	\$80,748.00	\$11,558.00	\$96,409.00	\$438.22	61.86%
Total	2,424	4,541	\$1,757,450.59	\$548,886.74	\$51,847.89	\$647,458.76	\$267.10	36.84%

PPO Plan

Date	Subscribers	Members	Premium	Medical	Pharmacy	Combined Claims	Claims Per Sub Per Month	Loss Ratio
January-12	755	1,258	\$601,086.67	\$503,372.10	\$72,164.17	\$588,423.77	\$779.37	97.89%
February-12	750	1,254	\$602,793.53	\$443,530.37	\$86,572.58	\$543,031.69	\$724.04	90.09%
March-12	746	1,246	\$599,131.00	\$424,785.00	\$424,785.00	\$543,629.00	\$728.73	90.74%
April-12	745	1,245	\$593,015.00	\$573,611.00	\$102,468.00	\$688,842.78	\$924.62	116.16%
May-12	753	1,252	\$596,579.00	\$417,265.00	\$112,812.00	\$542,944.00	\$721.04	91.01%
June-12	752	1,246	\$592,685.50	\$335,871.46	\$82,049.64	\$430,705.50	\$572.75	72.67%
July-12	790	1,286	\$615,389.38	\$376,251.09	\$115,307.99	\$504,828.05	\$639.02	82.03%
August-12	784	1,272	\$610,263.00	\$408,789.00	\$107,816.00	\$529,730.00	\$675.68	86.80%
September-12	777	1,264	\$604,558.00	\$451,349.00	\$100,731.00	\$565,071.00	\$727.25	93.47%
October-12	779	1,260	\$603,476.00	\$363,443.00	\$109,365.00	\$485,788.00	\$623.60	80.50%
November-12	777	1,259	\$604,066.00	\$409,725.00	\$119,655.00	\$542,381.00	\$698.05	89.79%
December-12	775	1,252	\$601,173.00	\$426,124.00	\$103,265.00	\$542,307.00	\$699.75	90.21%
Total	9,183	15,094	\$7,224,216.08	\$5,134,116.02	\$1,218,183.38	\$6,507,681.79	\$708.67	90.08%

Combined Plans

Date	Subscribers	Members	Premium	Medical	Pharmacy	Combined Claims	Claims Per Sub Per Month	Loss Ratio
January-12	950	1,633	\$743,443.38	\$515,409.87	\$72,165.67	\$604,308.68	\$636.11	81.29%
February-12	946	1,627	\$744,199.26	\$465,129.86	\$87,271.47	\$569,144.77	\$601.63	76.48%
March-12	937	1,608	\$738,815.00	\$455,106.00	\$107,068.00	\$578,773.00	\$617.69	78.34%
April-12	936	1,609	\$733,883.00	\$616,622.00	\$104,163.00	\$737,301.78	\$787.72	100.47%
May-12	945	1,616	\$737,267.00	\$452,392.00	\$115,453.00	\$567,845.00	\$600.89	77.02%
June-12	948	1,617	\$736,226.18	\$360,640.73	\$84,594.14	\$445,234.87	\$469.66	60.48%
July-12	995	1,666	\$763,570.85	\$401,480.30	\$120,641.98	\$522,122.29	\$524.75	68.38%
August-12	991	1,657	\$760,770.00	\$535,833.00	\$112,808.00	\$648,641.00	\$654.53	85.26%
September-12	983	1,649	\$754,703.00	\$505,855.00	\$106,104.00	\$611,959.00	\$622.54	81.09%
October-12	987	1,644	\$753,274.00	\$388,713.00	\$116,700.00	\$505,413.00	\$512.07	67.10%
November-12	994	1,656	\$758,491.00	\$478,949.00	\$128,239.00	\$607,188.00	\$610.85	80.05%
December-12	995	1,653	\$757,024.00	\$506,872.00	\$114,823.00	\$621,695.00	\$624.82	82.12%
Total	11,607	19,635	\$8,981,666.67	\$5,683,002.76	\$1,270,031.27	\$7,019,626.38	\$604.78	78.16%

Current Plans United Healthcare					Option 1 2013 Fully Insured Renewal United Healthcare - Both Plans \$4 Copay for Generic - POS Office Surgery Subject to Copay - POS In-Network Simple Labs at 100% - POS					
	POS: S5E-P-M5 2012			HSA: C3Z-PM 2012		POS: S5E-P-M5 2013			HSA: C3Z-PM 2013	
	In-Network			In-Network		In-Network			In-Network	
Primary Care Physician Visits		\$20			80% after Ded.		\$20			80% after Ded.
Specialist Physician Visits		\$40			80% after Ded.		\$40			80% after Ded.
Preventive Care		100%			100%		100%			100%
Deductible		\$500			\$1,500		\$500			\$1,500
Deductible - Family Maximum		\$1,500			\$3,000		\$1,500			\$3,000
Coinsurance Limit		\$1,000			\$2,000		\$1,000			\$2,000
Coinsurance Limit - Family Max		\$3,000			\$2,000		\$3,000			\$2,000
In-patient Hospital Services		80% after Ded.			80% after Ded.		80% after Ded.			80% after Ded.
Out-patient Hospital Services		80% after Ded.			80% after Ded.		80% after Ded.			80% after Ded.
Emergency Room		\$150			80% after Ded.		\$150			80% after Ded.
Pharmacy		\$8/\$25/\$45			80% after Ded.		\$4/\$25/\$45			80% after Ded.
Lifetime Maximum		Unlimited			Unlimited		Unlimited			Unlimited
Rates	Subs	Monthly	Premium	Subs	Monthly	Premium	Monthly	Premium	Monthly	Premium
Employee Only	464	\$578.59	\$268,465.76	104	\$475.49	\$49,450.96	\$631.18	\$292,867.52	\$510.15	\$53,055.60
Employee and Spouse	72	\$1,220.83	\$87,899.76	18	\$1,003.28	\$18,059.04	\$1,331.80	\$95,889.60	\$1,076.41	\$19,375.38
Employee and Children	163	\$937.32	\$152,783.16	45	\$770.29	\$34,663.05	\$1,022.52	\$166,670.76	\$826.44	\$37,189.80
Employee and Family	49	\$1,735.77	\$85,052.73	29	\$1,426.47	\$41,367.63	\$1,893.54	\$92,783.46	\$1,530.45	\$44,383.05
Monthly Cost	748		\$594,201.41	196		\$143,540.68		\$648,211.34		\$154,003.83
					HSA Contribution \$1,237.20	\$242,491.20			HSA Contribution \$1,237.20	\$242,491.20
Annual			\$7,130,416.92			\$1,964,979.36		\$7,778,536.08		\$2,090,537.16
				Total	\$9,095,396.28			109.09%	\$9,869,073.24	106.39%
Increase over current									108.51%	

Option 1 Rates

				Monthly Costs		Calendar Year Costs	
	Type of Plan	Tier	# of Participants	County Contribution	Employee Contribution	Annual County Cost	Employee Contribution
Current Plans	POS (Point of Service)	Individual	464	\$579	\$0.00	\$3,221,589	\$0
		Ind/Children	163	\$731.89	\$205.43	\$1,431,569.02	\$401,828.90
		Ind/Spouse	72	\$853.04	\$367.79	\$737,027.25	\$317,769.87
		Family	49	\$1,073.10	\$662.67	\$630,982.56	\$389,650.20
		Total	748			\$6,021,167.95	\$1,109,248.97
	High Deductible Plan	Individual	104	\$578.59	\$0.00	\$722,080.32	\$0.00
		Ind/Children	45	\$731.89	\$141.50	\$395,218.44	\$76,412.16
		Ind/Spouse	18	\$853.04	\$253.34	\$184,256.81	\$54,721.27
		Family	29	\$1,073.10	\$456.47	\$373,438.66	\$158,851.70
		Total	196			\$1,674,994.23	\$289,985.13
			Renewal Totals		\$7,696,162	\$1,399,234	
	Type of Plan	Tier	# of Participants	County Contribution	Employee Contribution	Annual County Cost	Employee Contribution
United Health Care Option 1 with Enhancements	POS (Point of Service)	Individual	464	\$631	\$0	\$3,514,410	\$0
		Ind/Children	163	\$778	\$245	\$1,521,222	\$478,827
		Ind/Spouse	72	\$908	\$424	\$784,257	\$366,418
		Family	49	\$1,144	\$750	\$672,558	\$440,844
		Total	748			\$6,492,447	\$1,286,089
	High Deductible Plan	Individual	104	\$613	\$0	\$765,336	\$0
		Ind/Children	45	\$778	\$152	\$419,969	\$81,982
		Ind/Spouse	18	\$908	\$272	\$196,064	\$58,710
		Family	29	\$1,144	\$490	\$398,044	\$170,431
		Total	196			\$1,779,414	\$311,123
			Option 1 Totals		\$8,271,861	\$1,597,212	

2014 Renewal Estimate

Orange County Government	Subscribers	Premium	Total Claims	Loss Ratio	Net Claims
February-12	945	\$742,978.43	\$501,190.30	67.46%	\$501,190.30
March-12	936	\$737,878.18	\$505,078.91	68.45%	\$505,078.91
April-12	935	\$732,946.43	\$633,298.56	86.40%	\$633,298.56
May-12	944	\$736,329.84	\$511,843.90	69.51%	\$511,843.90
June-12	947	\$735,005.35	\$430,666.60	58.59%	\$430,666.60
July-12	995	\$762,928.61	\$499,640.83	65.49%	\$499,640.83
August-12	990	\$760,191.09	\$586,067.78	77.09%	\$586,067.78
September-12	984	\$754,703.39	\$597,897.17	79.22%	\$597,897.17
October-12	987	\$753,274.33	\$554,237.84	73.58%	\$554,237.84
November-12	994	\$758,491.00	\$561,559.75	74.04%	\$561,559.75
December-12	994	\$755,867.34	\$609,873.76	80.69%	\$609,873.76
January-13	1,005	\$820,823.13	\$614,054.44	74.81%	\$614,054.44
Total	11,656	\$9,051,417.12	\$6,605,409.85	72.98%	\$6,605,409.85

Fully Insured Calculation	
Current PPO Plan Design	2014 Renewal
Premium - 1/13 - 12/13	\$9,849,878
Claims	\$6,605,410
Claims - With Benefit Change	\$6,605,410
Trend 2014 - 8% -23 Months	115.30%
Trended 2014 Claims	\$7,616,038
PPACA - Fee for Comparative Effectiveness Research Agency	\$1,649.00
PPACA - Transitional Reinsurance Fee - 2014 - 2016	\$103,887.00
PPACA - Health Insurance Industry Fee	\$246,246.94
2014 Expected Cost	\$7,967,820
Premium - 1/13 - 12/13	\$9,849,878
Loss Ratio	80.89%
Target Loss Ratio	85.00%
Rate Action	95.17%
Self-funded Calculation	
Current PPO Plan Design	2014 Renewal
Claims - Without Benefit Change	\$6,605,410
Trend 2014 - 8% -23 Months	115.30%
Trended 2014 Claims	\$7,616,038
Administration	\$1,454,436
PPACA - Fee for Comparative Effectiveness Research Agency	\$1,649.00
PPACA - Transitional Reinsurance Fee - 2014 - 2016	\$103,887.00
PPACA - Health Insurance Industry Fee	\$0
Total Cost	\$9,176,009
Current Contribution	\$9,849,878
Percentage Change over 2014	93.16%

2013 Plan Experience

HSA Plan									
Date	Subscribers	Members	Premium	Medical	Pharmacy	Capitation	Combined Medical Claims	Claims Per Active/Retiree Per Month	Loss Ratio
January-13	212	390	\$162,620	\$50,872	\$2,083	\$4,361	\$57,315.90	\$270.36	35.25%
Total	212	390	\$162,620.27	\$50,871.77	\$2,083.01	\$4,361.12	\$57,315.90	\$270.36	35.25%
PPO Plan									
Date	Subscribers	Members	Premium	Medical	Pharmacy	Capitation	Combined Medical Claims	Claims Per Active/Retiree Per Month	Loss Ratio
January-13	793	1,270	\$658,203	\$413,768	\$128,819	\$14,151	\$556,738.54	\$702.07	84.58%
Total	793	1,270	\$658,202.86	\$413,768.21	\$128,819.17	\$14,151.16	\$556,738.54	\$702.07	84.58%
Combined Plans									
Date	Subscribers	Members	Premium	Medical	Pharmacy	Capitation	Combined Medical Claims	Claims Per Active/Retiree Per Month	Loss Ratio
January-13	1,005	1,660	\$820,823.13	\$464,639.98	\$130,902.18	\$18,512.28	\$614,054.44	\$611.00	74.81%
Total	1,005	1,660	\$820,823.13	\$464,639.98	\$130,902.18	\$18,512.28	\$614,054.44	\$611.00	74.81%

Health Care Reform Timeline

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Provision	Fully Insured (Small Group)	Fully Insured (Large Group)	ASO	Individual	Implementation Date**
PRCORI – Fee for comparative effectiveness research agency for fiscal year 2013, which technically begins October 1, 2012					
IRS Form 720 – Quarterly Federal Excise Tax Return	Required - health plan will take care of it on employers' behalf	Required - health plan will take care of it on employers' behalf	Required – employer responsible for determining amount and paying of fee (\$1 then \$2)	Required	Federal FY 2013 (applies to plan years ending 10/1/2012 and later)***
\$1 1 st Year, \$2 2 nd Year until 2019					
Employee notification of exchanges, premium subsidies and free choice vouchers	Required	Required	Required	N/A	Deferred
State/Federal/Private Based Exchanges					January 1, 2014
North Carolina	North Carolina will not work with the federal government in setting up a health insurance exchange. "There has been a lack of preparation within state government during the past year to build necessary and reliable systems to implement a state exchange," Gov. Pat McCrory said in a statement.				January 1, 2014
80% incentive cap for wellness programs	Required	Required	Required	N/A	January 1, 2014
Large groups required to auto-enroll employees into health benefits (200+ employees)	N/A	Required - dependent on size of organization	Required - dependent on size of organization	N/A	January 1, 2014
Small group redefined as 1 – 100 (state may defer until 2016)	Required	N/A	Required - dependent on size of organization	N/A	January 1, 2014
Ensure that annual cost-sharing for essential health benefits doesn't exceed the maximum out-of-pocket limits for a high-deductible health plan (HDHP), as defined by Internal Revenue Code (these limits are adjusted for inflation annually)	Required	N/A	N/A	Required	January 1, 2014
New fee on fully insured coverage	Required	Required	Not applicable	Required	January 1, 2014
90-day limit on waiting periods for coverage	Required	Required	Required	Required	January 1, 2014
Coverage of routine patient costs for clinical trials of life-threatening diseases*	Required	Required	Required	Required	January 1, 2014
Definition of Full Time Employees is 30 Hours of more	Required	Required	Required	Required	January 1, 2014
Transitional Reinsurance Fee - 2014 - 2016	Required	Required	Required	Required	January 1, 2014

** Some dates may change based on additional guidance/requirements from HHS, these are intended to be general implementation timeframes.

*** Best understanding subject to publication of regulations.

	Comparative Effectiveness Research Fee	Health Insurance Industry Fee	Reinsurance Assessment
What is it?	<ul style="list-style-type: none"> Annual fee on insured and self-insured plans beginning on/after 10/2/11 	<ul style="list-style-type: none"> Annual fee on all insured plans beginning in 2014 	<ul style="list-style-type: none"> Annual fee on insured and self-insured plans, 2014-2016
	<u>Excludes</u> Dental/Vision	<u>Includes</u> Dental/Vision	<u>Excludes</u> Dental/Vision
How much?	<ul style="list-style-type: none"> Annual fee of \$1, then \$2; indexed to med inflation till 2019 First payable July 2013 	Estimated costs: <ul style="list-style-type: none"> 2 to 2.5% for 2014 3 to 4% for later years 	Estimated costs: <ul style="list-style-type: none"> \$63 PMPY in 2014 \$40 to \$60 PMPY in 2015 \$25 to \$35 PMPY in 2016
	<u>IS</u> tax-deductible	<u>NOT</u> tax-deductible	<u>IS</u> tax-deductible
Who pays?	<ul style="list-style-type: none"> FI: Insurer pays, built into rates SF: Per regulations, employers must calculate and pay own fee Payor will assist 	<ul style="list-style-type: none"> Insurer pays Applies only to insured business, will be based upon each insurer's share of the taxable health insurance premium base (among all health insurers of U.S. health risks) 	<ul style="list-style-type: none"> FI: Full amount built into rates for 1/1/14+; partial load in 2013 SF: Client is liable but Payor submits payment on their behalf



**ORANGE COUNTY
BOARD OF COMMISSIONERS**

ACTION AGENDA ITEM ABSTRACT

Meeting Date: June 11, 2013

**Action Agenda
Item No. 3**

SUBJECT: Outside Agencies: FY 2013-14 Manager Recommended Allocations

DEPARTMENT: County Manager
Finance & Administrative
Services

PUBLIC HEARING: (Y/N)

No

ATTACHMENT(S):

- A. Application Evaluation Assignments
- B. Outside Agency Funding: Feedback and Direction

INFORMATION CONTACT:

Frank Clifton, County Manager
245-2300
Clarence Grier, Assistant County
Manager/Chief Financial Officer,
245-2450

PURPOSE:

To present the County Manager's recommendations for the FY 2013-14 Outside Agency (non-profit) Funding Process.

BACKGROUND:

The County Manager's Office annually solicits funding applications from the Outside Agency community. In January 2013, the County received 56 applications with requests totaling \$1,549,923, an increase of \$511,223 over the current year's allocation.

Staff distributed applications to staff and advisory board groups, for review (Attachment A). County Department Directors and their advisory boards received applications related to their functional areas. The Employee Committee evaluated community-based service agencies that did not align with a particular County department (e.g. Communities in Schools). Members of the County Management team and Finance and Administrative Services staff reviewed mental health agencies and selected overflow applications. Recommendations made by the advisory groups were for consultative purposes, only. The County Manager reviewed the evaluators' comments and the applications, consulted with County management Staff and then proposed allocations. All parties used the Board of County Commissioner's (BOCC) guiding principles, adopted in December 2010, to evaluate programs and propose funding recommendations (Attachment B).

For FY 2013-14, the County Manager recommends funding 38 agencies for a total \$1,030,100. The FY 2013-14 Manager's Recommended Operating Budget contains a complete list of funding requests, recommendations and descriptions, within the Outside Agency section (page 209).

Funding Recommendation Highlights

1) Nine (9) agencies have been recommended for funding increases.

Outside Agency	FY 2012-13 Approved	FY 2013-14 Recommended	
Chapel Hill/ Carrboro YMCA Boomerang	\$2,000	\$5,000	Will begin intervention services for youths (e.g. trauma, substance abuse and learning disabilities).
Charles House	\$12,000	\$15,000	To increase financial assistance for scholarship recipients, at the daytime eldercare center.
El Centro Hispano	\$17,000	\$20,000	Will increase support and educational services, for members of the Latino community.
Orange Congregations in Mission (OCIM)	\$35,000	\$38,000	To increase staff support, for food pantry assistance, to meet the growing demand for food requests.
EmPOWERment	\$13,000	\$15,000	Additional support for administrative staff, who secures temporary and permanent affordable housing solutions, for clients.
Freedom House	\$28,000	\$29,000	To fund the expansion of substance abuse services and supportive housing.
Alliance of AIDS Services	\$2,500	\$3,000	Will fund operational increases for resident care, at the Orange House.
Chapel Hill/Carrboro Meals on Wheels	\$1,500	\$2,000	To support the increased meal demand, for senior adults and people with disabilities.
A Helping Hand	\$1,600	\$2,000	To increase the visibility and knowledge of available services and fund additional direct services costs.

2) Three (3) new agencies received funding recommendations.

Outside Agency	FY 2012-13 Approved	FY 2013-14 Recommended	
Community Empowerment Fund	-	\$5,000	Will provide one-on-one assistance to residents facing homelessness through relocation, employment and financial education assistance.
Farmer Foodshare	-	\$5,000	To procure fresh, locally grown food for food pantries and social services agencies.
Human Rights Center	-	\$1,000	Supports the equitable treatment of disadvantaged minorities, who are Orange County residents.

3) Two (2) agencies are recommended for funding reductions: PreTrial Services and the Joint Orange and Chatham Community Action (JOCCA) programs.

Outside Agency	FY 2012-13 Approved	FY 2013-14 Recommended	
PreTrial Services*	\$110,000	\$95,000	The \$15,000 operations reduction is offset by County-donated office space, within the Sheriff's Department, and utility and phone service payments.
JOCCA	\$20,000	-	- The agency's initial allocation of \$80,000, in FY 2009-10, has decreased by \$20,000 annually, for the last three fiscal years. This "step-down" approach has gradually eliminated General Fund support due the agency's high administrative versus direct services costs, to County residents.

*Note: PreTrial Services' \$110,000 allocation includes a \$70,000 allocation, in the FY 2012-13 Approved Budget, and an additional \$40,000 BOCC appropriation, approved in October 2012.

FINANCIAL IMPACT: FY 2013-14 Manager's Recommended Budget, for Outside Agencies, totals \$1,030,100, an \$8,600 reduction from FY 2012-13.

RECOMMENDATION(S): The Manager recommends that the Board of County Commissioners consider the Outside Agency recommendations and provide direction for staff.

Application Evaluation Assignments FY 2013-14 Outside Agency Funding

Aging Advisory Board

1. A Helping Hand
2. Chapel Hill/Carrboro Meals on Wheels
3. Charles House
4. Marian Cheek Jackson Center
5. Project Compassion

Animal Services Advisory Board

1. Piedmont Wildlife Center

DEAPR Advisory Boards

1. Boys & Girls Club of Eastern Piedmont
2. Bridge II Sports
3. Historic Hillsborough Commission
4. Historic Hillsborough Foundation - Museum
5. Ligo Dojo of Budo Karate
6. Piedmont Conservation Council
7. Triangle Youth Hockey of North Carolina

Employee Committee

1. Community in Schools of Orange County
2. El Centro Hispano
3. Executive Service Corps
4. Orange County Literacy Council
5. Rogers Road-Eubanks Neighborhood Association (RENA)
6. The ArtsCenter
7. The Hill Center, Inc.
8. Young People Institute

County Manager's Office/Finance and Administrative Services

1. Art Therapy Institute
2. Big Brothers Big Sisters
3. Club Nova
4. El Futuro
5. Freedom House
6. KidSCOpe
7. Mental Health America of the Triangle
8. OE Enterprises, Inc.
9. Pre-Trial Services of Orange and Chatham Counties
10. The Arc of Orange County
11. Voices Together

¹ The Family Violence and Prevention Center and the Women's Center became the Compass Center for Women and Families, in July 2012.

Health Advisory Board

1. Alliance of AIDS Services
2. Compass Center for Women and Families¹
3. Duke Homecare & Hospice
4. Orange County Disability Awareness Council
5. Orange County Rape Crisis Center
6. Piedmont Health Services, Inc.
7. Planned Parenthood
8. Senior Care of Orange County

Housing Advisory Board & Human Relations Board

1. Community Empowerment
2. Community Home Trust
3. EmPOWERment
4. Habitat for Humanity
5. Housing for New Hope
6. Human Rights Center of Chapel Hill and Carrboro
7. Rebuilding Together of the Triangle

Social Services Advisory Board

9. Chapel Hill/ Carrboro YMCA Boomerang
10. Child Care Services Association
11. Dispute Settlement Center
12. Farmer Foodshare
13. Interfaith Council
14. JOCCA
15. OC Partnership for Young Children
16. Orange Congregations in Mission (OCIM)

¹ The Family Violence and Prevention Center and the Women's Center became the Compass Center for Women and Families, in July 2012.

**OUTSIDE AGENCY FUNDING: FEEDBACK AND DIRECTION
ORANGE COUNTY BOARD OF COMMISSIONERS
DECEMBER 2010**

The following elements – taken as a whole or singularly – constitute the basis for why an Outside Agency is selected for Orange County Funding.

The County Manager incorporates all feedback and documentation from participating departments and advisory boards, most notably Financial Services, in preparing recommendations on Outside Agency funding allocations as part of the operating budget presentation to the BOCC in the spring.

First and foremost, benefits Orange County residents.

- It is desirable that the location of service delivery be in Orange County.

Funding the Outside Agency leverages County dollars because the Agency can provide services less expensively by the use of volunteers or other means

Supports the social safety net; i.e., the Outside Agency exists to feed the hungry; house the homeless; address human suffering (example: Housing for New Hope)

Legacy/historical relationship; i.e., the County helped co-create or was among original funding group (example: Dispute Settlement Center)

Performance review/ranking; i.e., the Outside Agency scores a baseline numerical ranking or above on its Application Scorecard (example: Piedmont Health Services)

Unique mission/service; i.e., the Outside Agency meets a specific need not otherwise met for County residents (example: El Hispano)

Financial need; i.e., the Outside Agency fulfills an important mission but requires government assistance to help accomplish its service goals (example: OE Enterprises)

Principal partnership; i.e., the Outside Agency has demonstrated its effectiveness in supplementing and/or supporting County departments in their delivery of service to vulnerable populations (examples: Orange Congregations in Mission and the Inter-Faith Council)

Geographic balance; i.e., the Outside Agency helps ensure opportunity and access to key programs and services are available on both ends of the county (example: Communities in Schools/Middle School After School)

Matching grant; i.e., the Outside Agency specifically needs County dollars to match a unique, desired investment in services to county residents (no examples in FY10-11)

Enables new initiative; i.e., the Outside Agency addresses unmet needs it perceives in the County (example: Bridge II Sports-not funded in FY10-11)

Grounds for Funding Commitments

The BOCC intent is a "zero-base" approach wherein Outside Agencies must annually prove themselves according to pre-set criteria, such as the Outside Agency Application Scorecard or other indices. While Outside Agencies may wish for a fairly consistent and predictable revenue stream, the BOCC makes annual allocation decisions on the basis of policies and provisions as set forth in this document.

Limitations on Funded Amount by Agency or Total Funds Available for all Agencies

Dollar Limit by Single Agency -

- Percentage of its overall budget (Rule of thumb: No more than 50% of Agency budget should come from County and Town sources)
- Flat dollar amount
- "Challenge" or "Match" amount
- "Step down" approach -diminishing amount over a period of fiscal years
- Agency has demonstrated a reliable, diverse funding stream of which governmental assistance is a small portion

Dollar Limit to Amount Available for All Outside Agency Funding -

BOCC sets maximum figure available for the upcoming fiscal year.

- Typically, County management has begun with a working figure roughly equivalent to the amount funded in the current fiscal year for the next fiscal year. (The historic figure for working purposes is a target the BOCC may choose to match, increase, or decrease in its final budget decisions).

Other Defining Criteria

- Financial support that brokers a new partnership or collaboration with a County operating department, preferably supportive of the social safety net.

Reduce or eliminate funding for Outside Agencies whose

- Primary mission is not related to the social safety net
- Performance data is historically weak or deteriorating
- Principal programs and services are duplicated within the Outside Agency network of providers

Factor the net value of County facility space provided free of charge to recipient Outside Agencies

- Amend Outside Agency award by net value amount

ADOPTED BY THE BOCC ON DECEMBER 6, 2010

**ORANGE COUNTY
BOARD OF COMMISSIONERS**

ACTION AGENDA ITEM ABSTRACT

Meeting Date: June 11, 2013

**Action Agenda
Item No. 4**

SUBJECT: Discussion of County Department's FY2013-14 Budget Requests

DEPARTMENT: County Manager and Finance
and Administrative Services

PUBLIC HEARING: (Y/N)

No

ATTACHMENT(S):

INFORMATION CONTACT:

Frank Clifton, County Manager
(919) 245-2306

Clarence Grier, Assistant County
Manager/CFO (919) 245-2453

Paul Laughton, Finance and
Administrative Services (919) 245-2152

PURPOSE: To review and discuss recommended departmental budgets within the Manager's Recommended FY2013-14 Annual Operating Budget.

BACKGROUND: The County Manager presented the FY2013-14 Recommended Operating Budget on May 21, 2013. Subsequently, the Board has conducted two public hearings to receive residents' comments regarding the proposed funding plan. On June 6, 2013, the Board heard presentations from Durham Technical Community College, Chapel Hill-Carrboro City Schools Board of Education and Orange County Schools Board of Education. Additionally, the Board discussed the Sportsplex operating budget and began discussions with County Departments in regards to their departmental budgets.

Tonight's work session offers the Board an opportunity to continue discussing the recommended budget proposals directly with County departments, including department fee schedule change requests and associated non-departmental items. The following departments are scheduled to attend tonight's work session:

- Information Technologies
- Planning and OPT, including Efland Sewer (*including Fee Schedule change requests and Non-Departmental items*)
- Public Affairs
- Human Resources (*including Non-Departmental items*)
- Aging
- Animal Services (*including Fee Schedule change requests*)
- County Attorney

- DEAPR-Department of Environment, Agriculture, Parks and Recreation (*including Fee Schedule change requests and Non-Departmental items*)
- Health Department (*including Fee Schedule change requests and Non-Departmental items*)
- Housing, Human Rights and Community Development
- Library (*including Fee Schedule change requests and Non-Departmental items*)
- Social Services
- Board of County Commissioners
- County Manager
- Finance and Administrative Services
- Internal Service Fund – Vehicle Replacements

FINANCIAL IMPACT: Included in the Background Section.

RECOMMENDATION(S): The Manager recommends that the Board review and discuss the Manager's Recommended FY2013-14 budget and provide direction to staff, as appropriate.

**ORANGE COUNTY
BOARD OF COMMISSIONERS**

ACTION AGENDA ITEM ABSTRACT

Meeting Date: June 11, 2013

**Action Agenda
Item No. 5**

SUBJECT: Follow-up Discussion of the Manager's Recommended FY 2013-18 Capital Investment Plan (CIP).

DEPARTMENT: Finance and Administrative Services

PUBLIC HEARING: (Y/N)

No

ATTACHMENT(S):

Revised FY 2013-18 Capital Investment Plan Pages (New Pages Printed on Buff Colored Paper and Changes Highlighted in Yellow)

INFORMATION CONTACT:

Frank Clifton, County Manager
(919) 245-2306

Clarence Grier, Finance and Administrative Services,
(919) 245-2453

Paul Laughton, Finance and Administrative Services,
(919) 245-2152

PURPOSE: To continue discussion and provide staff direction on the Manager's Recommended FY 2013-18 Capital Investment Plan (CIP) during the budget work session.

BACKGROUND: The FY 2013-18 Manager's Recommended Orange County Capital Investment Plan (CIP) was presented to the Board of County Commissioners on March 12, 2013 and follow-up discussion occurred as part of the April 11, 2013 and May 9, 2013 work sessions.

Based on feedback and direction from the Board of County Commissioners during the work sessions, the following projects have been revised from the original projects submitted at the March 12, 2013 Manager's Recommended CIP presentation:

County Projects

Whitted Building (CIP Page 28) – moved construction funds of \$1,400,000 from FY 2015-16 (Year 3) to FY 2013-14 (Year 1), and reduced the costs of design work from \$150,000 to \$100,000

Southern Library (CIP page 19) – moved professional services cost of \$525,000 from FY 2015-16 (Year 3) to FY 2016-17 (Year 4) and moved construction funds of \$3,500,000 from FY 2016-17 (year 4) to FY 2017-18 (Year 5) and \$3,500,000 from FY 2017-18 (Year 5) to Year 6. (CIP Page 19)

Communications System Improvements (CIP Pages 34-35) – at the March 19, 2013 BOCC meeting, the BOCC approved Budget Amendment #8-A for the purchase of twenty-seven portable radios at a discounted cost of \$89,077. With this purchase, the \$143,000 originally included in FY 2013-14 for 800 Mhz Radios was reduced by \$123,000. At the same meeting, the BOCC approved Budget Amendment #8-B to purchase eleven P25 Compliant radio consoles in the 9-1-1 Center with a 30% down payment in the current fiscal year towards the purchase. With this down payment, \$231,026 was removed from this project in FY 2013-14 (Year 1).

HVAC Project (CIP Page 21) – moved \$20,000 from FY 2015-16 (Year 3) to FY 2013-14 (Year 1) for HVAC replacement at Efland Community Center.

Emergency Services Substations (CIP Page 36) – eliminated the \$875,000 in FY 2013-14 (Year 1) from this project.

Information Technology Project (CIP Page 24) – added \$100,000 in FY 2013-14 (Year 1) for Audio Visual upgrades to the Battle Courtroom in Hillsborough.

Blackwood Farm Park (CIP Page 37) – moved all Agriculture, Environment and Parks Center construction, Park construction, and related costs of \$7,400,000 from Years 1-5 to Years 6-10. Note: A Space Needs Analysis will be performed on the space needs/requirements for Agriculture center related needs that may involve facilities such as the Environment and Agriculture Center and at Blackwood Farm Park. Estimated cost to be no more than \$25,000, and will be budgeted in Asset Management Services operations in FY 2013-14.

School Projects

Culbreth Middle School Science Wing Addition (CIP page 84) – moved funds totaling \$4,971,676 from an “Unfunded” request to \$600,000 in FY 2013-14 (Year 1), \$3,854,042 in FY 2014-15 (Year 2), and \$517,634 in FY 2015-16 (Year 3), as presented as scenario #2 at the April 25, 2013 Joint Meeting with the Schools.

Middle School #5 (CIP Page 84) – with the funding of the Culbreth Middle School Science Wing Addition beginning in FY 2013-14 (Year 1) and its associated increase in capacity, the Middle School #5 project is delayed by two (2) years, as presented as scenario #2 at the April 25, 2013 Joint Meeting with the Schools. Funding is now scheduled to begin in FY 2016-17 (Year 4) instead of FY 2014-15 (Year 2).

Cedar Ridge High School Auxiliary Gym (CIP page 84) – moved funds of \$3,328,750 from FY 2014-15 (Year 2) to FY 2013-14 (Year 1).

Special Revenue Projects

Article 46 Sales Tax (CIP pages 53-55) – revised pages were presented to the BOCC at the May 23, 2013 CIP work session reflecting correct ADM percentage amounts for both school districts. The total monetary impact reflected an increase in total funding of \$11,477 over the five year period, and an increase of \$128,449 in Years 6-10.

Appendices

County Debt Service and Debt Capacity – General Fund only (CIP Pages 101-102) and Water and Sewer Debt Projects (CIP page 105) – includes all the project revisions mentioned above, as well as changes from Pay-As-You-Go (PAYG) funding to debt financing. The original PAYG amount for County projects in the General Fund for FY 2013-14 (Year 1) was \$1,345,000, and the revised amount is \$620,000, leaving \$725,000 to be debt financed by the General Fund in FY 2013-14 (these projects are HVAC, Roofing, and Information Technology). The original PAYG amount for Water and Sewer Projects in the Proprietary Fund for FY 2013-14 (Year 1) was \$275,000, and the revised amount is \$0, leaving \$275,000 to be debt financed with Article 46 Sales Tax proceeds (these projects are Buckhorn EDD Phase 2 Extension - Efland Sewer Flow to Mebane and Eno EDD).

CIP Summaries

The following revised CIP Summaries incorporate all the project revisions mentioned above: *Overall Capital Investment Plan Summary (CIP pages 1-2), County Capital Projects Summary (CIP pages 9-10), County Capital Operating Impact Summary (CIP pages 11-12)*

NOTE: In addition to the project revisions mentioned above, there is another project revision that is needed. In the Proprietary section of the CIP, the Sanitation project (Page 72) within Solid Waste needs to be revised to reflect deferring the replacement of a Hook Lift truck of \$197,090 in FY 2013-14 (Year 1). In formulating the FY 2013-14 Manager's Recommended Operating Budget, the decision to defer this expense resulted in a reduction in the amount of the General Fund's contribution to Sanitation operations in FY 2013-14. *(See Revisions to CIP Pages 70 and 72 and Overall Capital Investment Plan Summary Pages 1-2).*

FINANCIAL IMPACT: There is no immediate financial impact associated with the FY 2013-18 Capital Investment Plan. It is a long-range financial planning tool with a financial impact in FY 2013-14, if the first year of the CIP is approved by the Board of County Commissioners with the adoption of the Annual Budget.

RECOMMENDATION(S): The Manager recommends the Board of County Commissioners continue their discussion of the FY 2013-18 County's Capital Investment Plan and provide direction to staff.

County Capital Projects-Whitted Building Project (REVISED 04/30/13)
Fiscal Years 2013-18

Project Name	<i>Whitted Building</i>						Project Status	<i>Approved</i>	
Functional Service Area	<i>Governing and Management</i>						Starting Date	<i>7/1/2012</i>	
Department	<i>Asset Management Services</i>						Completion Date	<i>6/30/2016</i>	
Project Budget	Prior Years Funding	Current Fiscal Year 2012-13	Year 1 Fiscal Year 2013-14	Year 2 Fiscal Year 2014-15	Year 3 Fiscal Year 2015-16	Year 4 Fiscal Year 2016-17	Year 5 Fiscal Year 2017-18	Five Year Total	Year 6 to Year 10
<i>Appropriation</i>									
<i>Land/Building</i>									
Professional Services - Design work			100,000					100,000	
Construction/Repairs/Renovations			1,400,000					1,400,000	
Generator upgrade/replacement		200,000						-	
Replacement of exterior doors/storefronts		70,000						-	
Additional controlled access doors		25,000						-	
Total Project Budget:		295,000	1,500,000	-	-	-	-	1,500,000	-
<i>General Fund Related Operating Costs</i>									
<i>Personnel Services</i>									
<i>Operations</i>									
New Debt Service			28,320	162,720	162,720	162,720	162,720	679,200	813,600
Total Operating Costs			28,320	162,720	162,720	162,720	162,720	679,200	813,600
<i>Revenues/Funding Source</i>									
Transfer from General Fund		-	100,000					100,000	
General Fund - Debt Service			28,320	162,720	162,720	162,720	162,720	679,200	813,600
Debt Financing		295,000	1,400,000					1,400,000	
Total		295,000	1,528,320	162,720	162,720	162,720	162,720	2,179,200	813,600

Project Description/Justification

Funding for FY 2012-13 included: 1) 600 kW emergency power generator w/ 1000A ATS would be supplied and installed to meet the electrical needs of this facility during power outages. A smaller emergency generator at the site currently powers only refrigeration equipment for drug storage and very limited other critical areas. Opportunities for grant funding will also be explored in conjunction with Emergency Services staff. Since the Health Department will occupy the facility for the foreseeable future, emergency power sufficient to keep the clinics in operation during times of disaster is recommended. 2) Exterior door/storefront replacement is required to meet security, safety and accessibility needs for seven individual entrances at the Whitted Complex. 3) Card controlled access door installations would provide additional safety and security for this complex. 4) Funding requested for FY 2013-14 would provide for renovation of the former Library space for a shared use facility that would accommodate a permanent meeting location for the Board of County Commissioners and potentially other uses, should this option be selected by the Board. Funding also includes an allowance for associated parking improvements/modifications that may be required. This is one of several facilities that was discussed with the Board at their work session on February 12, 2013.

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County Capital Projects-Southern Library Project (REVISED 04/30/13)
Fiscal Years 2013-18

Project Name	<i>Southern Library</i>						Project Status	<i>Approved</i>		
Functional Service Area	<i>Governing and Management</i>						Starting Date	<i>7/1/2011</i>		
Department	<i>Asset Management Services</i>						Completion Date	<i>7/1/2018</i>		
Project Budget	Prior Years Funding	Current Fiscal Year 2012-13	Year 1 Fiscal Year 2013-14	Year 2 Fiscal Year 2014-15	Year 3 Fiscal Year 2015-16	Year 4 Fiscal Year 2016-17	Year 5 Fiscal Year 2017-18	Five Year Total	Year 6 to Year 10	
<i>Appropriation</i>										
<i>Land/Building</i>	50,000	50,000	600,000					600,000		
<i>Professional Services</i>						525,000		525,000		
<i>Construction/Repairs/Renovations</i>							3,500,000	3,500,000	3,500,000	
<i>Equipment/Furnishings</i>								-		
<i>Total Project Budget</i>	50,000	50,000	600,000	-	-	525,000	3,500,000	4,625,000	3,500,000	
<i>General Fund Related Operating Costs</i>										
<i>Personnel Services</i>								-		
<i>Operations</i>								-		
<i>New Debt Service</i>				41,856	41,856	41,856	92,256	217,824	3,485,280	
<i>Total Operating Costs</i>			-	41,856	41,856	41,856	92,256	217,824	3,485,280	
<i>Revenues/Funding Source</i>										
<i>General Fund - Debt Service</i>				41,856	41,856	41,856	92,256	217,824	3,485,280	
<i>Available Project Balances</i>	50,000	50,000	164,000					164,000		
<i>Debt Financing</i>			436,000			525,000	3,500,000	4,461,000	3,500,000	
<i>Total</i>	50,000	50,000	600,000	41,856	41,856	566,856	3,592,256	4,842,824	6,985,280	

Project Description/Justification

Funding is provided for purchase of land should the County Commissioners choose to move forward with the development of a Southern Branch Library. Additional resources in FY 2012-13 were approved to replenish funds spent during the unsuccessful property acquisition in 2011. Design and construction costs are projected within a timeframe commensurate with debt capacity; and the timeliness of design prior to construction commencement. 11/14/2012 update: three sites were presented to the Board of County Commissioners by the Town of Carrboro. If site selection criteria ID a clear "best" site, the date could move up. For FY 2013-14, the \$600,000 includes possible land purchase and design costs.

County Capital Projects-Communications System Improvements Project (REVISED 04/30/13)

Fiscal Years 2013-18

Project Name	Communication System Improvements						Project Status	Approved	
Functional Service Area	Public Safety						Starting Date	7/1/2012	
Department	Emergency Services						Completion Date	6/30/2018	
Project Budget	Prior Years Funding	Current Fiscal Year 2012-13	Year 1 Fiscal Year 2013-14	Year 2 Fiscal Year 2014-15	Year 3 Fiscal Year 2015-16	Year 4 Fiscal Year 2016-17	Year 5 Fiscal Year 2017-18	Five Year Total	Year 6 to Year 10
OSSI-CAD Replacement		589,875						-	
800 Mhz Radios		253,077	20,000	122,000	127,000	39,000	920,000	1,228,000	
NextGen Phone System			402,000					402,000	
9-1-1 Call Taker and Dispatch Software:									
*Emergency Police Dispatch			99,000					99,000	
*Emergency Fire Dispatch			99,000					99,000	
*Smart9-1-1					30,000			30,000	
Paging Hardware					150,000			150,000	
P25 Compliant Radio System Consoles (E-9-1-1)		231,026	601,242					601,242	
P25 Compliant Radios (Rural Fire Districts)			150,000					150,000	
Total Project Budget	-	1,073,978	1,371,242	122,000	307,000	39,000	920,000	2,759,242	-
General Fund Related Operating Costs									
Personnel Services									
Operations									
New Debt Service			35,801	291,921	318,554	379,023	387,537	1,412,836	1,528,769
Total Operating Costs			35,801	291,921	318,554	379,023	387,537	1,412,836	1,528,769
Revenues/Funding Source									
Transfer from General Fund		193,474							
General Fund - Debt Service			35,801	72,912	99,545	160,014	168,528	536,800	1,309,760
From 9-1-1 Funds - Debt Service				219,009	219,009	219,009	219,009	876,036	219,009
From 9-1-1 Funds		716,504	198,000		30,000			228,000	
Capital Projects Fund Balance									
Debt Financing - E-9-1-1			1,003,242					1,003,242	
Debt Financing		164,000	170,000	122,000	277,000	39,000	920,000	1,528,000	
Total	-	1,073,978	1,407,043	413,921	625,554	418,023	1,307,537	4,172,078	1,528,769

Project Description/Justification

Note: This Communications System Improvements project was reviewed as part of the charge to the Emergency Services Work Group.

OSSI: Project funded in FY 12-13

800 MHz Radios: Portable and mobile 800 MHz radios for all Public Safety Departments County-Wide have or will be reaching seven-years of age. Replacement is necessary to ensure reliability for emergency responders. Only the Emergency Services and Sheriff's departments are included in the CIP. It will be up to each individual municipal or rural department to fund their replacement radios. It is important to establish standard features and specifications for 800 MHz radios (portables and mobiles) to ensure system reliability, optimal integration with new platforms (P25) which will be placed in service by NCSHP/VIPER starting in 2013. Regardless of funding source or user, it is critical that units purchased be standardized to ensure integration, reliability and reduce potential for field failure. The replacement of radios for Emergency Services will be phased over the next five years. The County started purchasing new 800 MHz radios in 2004 and replaced some in FY 2012-13. Year 1 (FY 2013-14) includes funding to replace a repeater, and funding in subsequent years for these original radios plus sufficient radios for new staff and begin to replenish disaster radio cache. Year 5 (FY 2017-18) includes funding of \$920,000 for replacement of Sheriff radios.

NextGen Phone System: Replacement of the main 9-1-1 switch, which is necessary to gain access to Internet (Next Generation) based services. The current switch will have reached the end of its useful life and will no longer be supported by the vendor. If the switch is not replaced, the cost of repairs /maintenance/parts will become very expensive. There is a risk that parts for this equipment will not be available in the coming years. Based on the most current vendor consultation, the request is being made in FY 2013-2014. Pricing reflects updated quote and purchase is eligible from 9-1-1 funds if approved by 9-1-1 Board.

9-1-1 Call Taker and Dispatch Software:

EPD: ProQA Dispatch Software integrates the National Academy Protocols with today's critical computer technologies and assists telecommunicators in quickly determining the appropriate response specifically configured by local agency authorities. ProQA guides dispatchers in providing relevant Post-Dispatch and Pre-Arrival instructions prior to units arriving on scene. Pricing reflects updated quote and OSSI interface.

EFD: Fire Priority Dispatch system will allow all the benefits and safety features of a unified fire protocol system based on fire department approved parameters to combine with the latest in caller integration and response prioritization. Pricing reflects updated quote and OSSI interface.

Smart 9-1-1: Allows citizens to enter information through a secure website that would be available in the event they need to call 9-1-1. When the citizen calls 9-1-1 the data automatically displays on the 9-1-1 operators work station. The same information is also available via the web to police, fire and EMS units in the field which helps them respond more quickly and effectively. It works seamlessly in today's infrastructure as well as future Next Generation solutions.

Paging Hardware: Will provide a reliable station notification system for all County Fire and EMS stations. Can not be funded through 9-1-1 funds.

P25 Compliant Radio System Consoles: The Project 25 New Technology Standards Project (known as Project 25 or P25) is a multi-phase, multi-year project jointly conducted by the public safety communications community and industry to establish a suite of open standards (known as the Project 25 Standard) that enable the manufacture, procurement, and operation of interoperable digital wireless communications equipment and systems to satisfy the service, feature, and capability requirements of public safety practitioners and other users. Replacement of the current radio systems in the 911 center to continue to integrate with the state-wide VIPER radio network. This upgrade will outfit eleven (11) 911 console positions and furniture for two workstations. Becoming compliant will allow for the capability to provide and maintain a communications infrastructure supported by the State. PURCHASE MAY BE ELIGIBLE FROM 9-1-1 FUND IF APPROVED BY 9-1-1 BOARD.

P25 Compliant Radios (Rural Fire Districts): Provides for P25 compliant upgrades and programming to existing portable radios for all rural fire districts.

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County Capital Projects - REVISED (5/23/13)
Fiscal Years 2013-18

Project Name Functional Service Area Department	HVAC Projects Governing and Management Asset Management Services						Project Status Starting Date Completion Date	Approved 7/1/2000 Ongoing	
	Prior Years Funding	Current Fiscal Year 2012-13	Year 1 Fiscal Year 2013-14	Year 2 Fiscal Year 2014-15	Year 3 Fiscal Year 2015-16	Year 4 Fiscal Year 2016-17	Year 5 Fiscal Year 2017-18	Five Year Total	Year 6 to Year 10
Project Budget									
<i>Appropriation</i>									
Construction/Repairs/Renovations	617,223								
Community Geothermal (DA Bid, Jail (wells only), Historic Courthouse, CSA)	1,709,200							-	
Jail (distribution equipment/system only)								-	752,400
Efland CC HVAC Replacement			20,000		-			20,000	
Battle Courtroom geo-thermal HVAC		50,000						-	
SHSC - proposed for geo-thermal replacement								-	858,360
Hillsborough Commons - equipment replacement			45,000	30,000				75,000	
503 W Franklin (SDC) - equipment replacement			30,000	22,500				52,500	
WCOB - backup for cooling system for IT room,c/w notification system			35,000					35,000	
Total Project Budget Geothermal	617,223	1,759,200	130,000	52,500	-	-	-	182,500	1,610,760
<i>General Fund Related Operating Costs</i>									
Personnel Services									
Operations									
New Debt Service			168,883	170,131	170,131	170,131	170,131	849,408	1,623,820
Total Operating Costs	-	-	168,883	170,131	170,131	170,131	170,131	849,408	1,623,820
<i>Revenues/Funding Source</i>									
Transfer from General Fund	617,223								
General Fund - Debt Service									
Available Funds Within the Project									
Grant Funding ECCBG									
Debt Financing		1,759,200	130,000					130,000	1,610,760
Total	617,223	1,759,200	298,883	222,631	170,131	170,131	170,131	1,031,908	3,234,580

Project Description/Justification

In the absence of compelling reasons to the contrary, geothermal is projected for all HVAC replacement projects recommended in this Plan. While initial costs come at a slight premium over conventional systems, the on-going operational cost savings (30-35% annually) and the speed at which the premium capital cost is recovered, outweigh the initially more expensive installation. For example, the Justice Facility, whose system has been in use since 2008, is on track to recoup the premium cost by 2016 and is experiencing a 30% savings in annual heating and cooling costs. The Link Government Services Center geothermal project was completed in 2012 and is realizing energy reductions similar to the Justice Center. The Link Center project was partially funded by ARRA grant funds. The system was sized in a manner that will accommodate any future development of the north end of the first floor. The remaining components of the Community Geothermal Project, approved for funding in 2012/13, and currently in the design phase, will serve the remaining facilities on the "East Campus", including the Jail, District Attorney's office, Historic Courthouse, and the Court Street Annex. Staff will continue to investigate opportunities for grant funding for geo-thermal projects. If grant funds become available, project timelines may move up. UPDATE: The timing of work for remaining east campus buildings has been revised as follows: 1) the well field required to serve the Historic Courthouse, Jail, Court Street Annex and DA Building will be constructed in its entirety; 2) interior work will be completed for all facilities excluding the Jail, for which interior work will be completed following occupancy of the proposed new Jail (2016/17). This will allow interior work at the Jail to be completed at lower occupancy levels; All pricing has been updated to reflect actual costs from Link Center construction. 11/14/2012 update: Geo-thermal to serve the Southern Human Services Center may be included as part of the Southern Campus development project.

County Capital Projects (REVISED 05/16/13)
Fiscal Years 2013-18

Project Name	<i>Emergency Services Substations (3 locations TBD)</i>						Project Status	<i>Proposed</i>	
Functional Service Area	<i>Governing and Management</i>						Starting Date	<i>7/1/2012</i>	
Department	<i>Asset Management Services</i>						Completion Date	<i>6/30/2020</i>	
Project Budget	Prior Years Funding	Current Fiscal Year 2012-13	Year 1 Fiscal Year 2013-14	Year 2 Fiscal Year 2014-15	Year 3 Fiscal Year 2015-16	Year 4 Fiscal Year 2016-17	Year 5 Fiscal Year 2017-18	Five Year Total	Year 6 to Year 10
<i>Appropriation</i>									
<i>Land/Building</i>			-	-	-				
<i>Construction/Repairs/Renovations</i>		50,000	-		875,000		875,000	1,750,000	875,000
<i>Total Project Budget:</i>		50,000	-	-	875,000	-	875,000	1,750,000	875,000
<i>General Fund Related Operating Costs</i>									
<i>Personnel Services</i>									
<i>Operations</i>									
<i>New Debt Service</i>				-	-	84,000	84,000	168,000	1,260,000
<i>Total Operating Costs</i>			-	-	-	84,000	84,000	168,000	1,260,000
<i>Revenues/Funding Source</i>									
<i>Transfer from General Fund</i>		50,000						-	
<i>General Fund - Debt Service</i>				-	-	84,000	84,000	168,000	1,260,000
<i>Debt Financing</i>			-		875,000		875,000	1,750,000	875,000
<i>Total</i>		50,000	-	-	875,000	84,000	959,000	1,918,000	2,135,000

Project Description/Justification

Funding for this project would allow construction of three (3) stand-alone new substations for Emergency Services, in response to identified service needs. Cost is for facility and infrastructure and assumes construction on County-owned property. Design will allow for fully enclosing ambulances within conditioned space to increase the longevity of vehicles and on-board equipment and supplies. One facility would be constructed every two years through FY 19-20, beginning with FY 2015-16. Locations will be identified as part of the process for facility siting, and may include co-location with cell towers or other County operations in some instances, which could reduce the costs. Funding amounts could change on a site-by-site basis.

County Capital Projects (REVISED 05/23/13)
Fiscal Years 2013-18

Project Name Functional Service Area Department	Information Technology General Services Information Technologies						Project Status Starting Date Completion Date	Approved 7/1/1990 Ongoing	
	Prior Years Funding	Current Fiscal Year 2012-13	Year 1 Fiscal Year 2013-14	Year 2 Fiscal Year 2014-15	Year 3 Fiscal Year 2015-16	Year 4 Fiscal Year 2016-17	Year 5 Fiscal Year 2017-18	Five Year Total	Year 6 to Year 10
Project Budget									
<i>Appropriation</i>									
Professional Services									
Equipment/Furnishings - Infrastructure	3,371,613	650,000	750,000	450,000	450,000	450,000	450,000	2,550,000	2,250,000
Library Management Systems Software		250,000							
BOCC Initiatives		50,000	50,000	50,000	50,000	50,000	50,000	250,000	250,000
Total Project Budget	3,371,613	950,000	800,000	500,000	500,000	500,000	500,000	2,800,000	2,500,000
<i>General Fund Related Operating Costs</i>									
Personnel Services									
Operations									
New Debt Service		108,480	260,892	423,612	423,612	423,612	423,612	1,955,340	423,612
Total Operating Costs		108,480	260,892	423,612	423,612	423,612	423,612	1,955,340	423,612
<i>Revenues/Funding Source</i>									
Transfer from General Fund	3,371,613	155,980	50,000	500,000	500,000	500,000	500,000	2,050,000	2,500,000
General Fund - Debt Service			260,892	423,612	423,612	423,612	423,612	1,955,340	423,612
Available Project Balance		200,000							
Debt Financing		702,500	750,000					750,000	
Total	3,371,613	1,058,480	1,060,892	923,612	923,612	923,612	923,612	4,755,340	2,923,612

Project Description/Justification

The Information Technology project incorporates a number of technology improvement efforts the County plans to accomplish in the next five years. The improvements include, but are not limited to: server replacements and upgrades, desktop and laptop replacements, PC software upgrades, GIS software and hardware upgrades. \$50,000 has been included each year for Board of Commissioners technology initiatives. FY 2012-13 included an additional \$200,000 to bring all County computers into Win7/Office2010 compliance (paid with available funds within the project), and \$250,000 for Library Management Systems software. FY 2013-14 initiatives include \$650,000 for backup data system replacement, SAN expansion, network replacements (replace aging switches, routers, and hubs), server replacements, desktop/laptop replacements, and \$100,000 in Audio Visual upgrades to the Battle Courtroom.

County Capital Projects (REVISED 05/23/13)
Fiscal Years 2013-18

Project Name	<i>Blackwood Farm Park</i>									Project Status	<i>Approved/Proposed</i>
Functional Service Area	<i>Community and Environment</i>									Starting Date	<i>7/1/2012</i>
Department	<i>DEAPR</i>									Completion Date	<i>7/1/2018</i>
Project Budget	Prior Years Funding	Current Fiscal Year 2012-13	Year 1 Fiscal Year 2013-14	Year 2 Fiscal Year 2014-15	Year 3 Fiscal Year 2015-16	Year 4 Fiscal Year 2016-17	Year 5 Fiscal Year 2017-18	Five Year Total	Year 6 to Year 10		
<i>Appropriation</i>											
<i>Land/Building</i>											
<i>Construction/Repairs/Renovations</i>		50,000	-	-	-	-	-	-	7,500,000		
<i>Equipment/Furnishings</i>									500,000		
<i>Total Project Budget</i>	-	50,000	-	-	-	-	-	-	8,000,000		
<i>General Fund Related Operating Costs</i>											
<i>Personnel Services</i>		12,000	12,000	12,000	12,000	12,000	12,000	60,000	325,000		
<i>Operations</i>		-	5,000	5,000	5,000	5,000	5,000	25,000	275,000		
<i>New Debt Service</i>									1,670,400		
<i>Total Operating Costs</i>		12,000	17,000	17,000	17,000	17,000	17,000	85,000	2,270,400		
<i>Revenues/Funding Source</i>											
<i>Transfer from General Fund</i>		62,000	13,000	13,000	13,000	13,000	13,000	65,000	580,000		
<i>General Fund - Debt Service</i>									1,670,400		
<i>Grants (PARTF), User Fees</i>		-	4,000	4,000	4,000	4,000	4,000	20,000	20,000		
<i>Future Debt Issuance</i>									8,000,000		
<i>Total</i>		62,000	17,000	17,000	17,000	17,000	17,000	85,000	10,270,400		

Project Description/Justification

The Blackwood Farm Park is a 152-acre site located midway between Chapel Hill and Hillsborough on NC 86 and New Hope Church Road. The adopted master plan includes a multi-faceted park that retains components of the farm's agricultural past, including community gardens and agricultural demonstration areas and exhibits. It also includes an amphitheatre, fishing, trails and open fields - as well as the planned Agriculture, Environment and Parks Center (including the permanent parks operations base). Funds approved in 2012-13 will provide for limited access opening later in 2013, perhaps including a community garden. Center construction and Park construction are planned in Years 6-10. NOTE: A Space Needs Analysis will be performed on the space needs/requirements for Agriculture center related needs that may involve facilities such as the Environment and Agriculture Center and at Blackwood Farm Park. Estimated cost to be no more than \$25,000, and will be budgeted in Asset Management Services operations in FY 2013-14.

Schools Capital Projects Summary - (REVISED 05/23/13)

Fiscal Years 2013-18

Projects by School System	Current Fiscal Year 2012-13	Year 1 Fiscal Year 2013-14	Year 2 Fiscal Year 2014-15	Year 3 Fiscal Year 2015-16	Year 4 Fiscal Year 2016-17	Year 5 Fiscal Year 2017-18	Five Year Total	Year 6 to Year 10
Chapel Hill Carrboro City Schools								
Long Range Capital								
Pay-As-You-Go Funds ⁽¹⁾	2,290,782	2,290,782	2,325,144	2,360,021	2,395,421	2,431,353	11,802,720	12,714,884
Lottery Proceeds ⁽²⁾	815,000	839,960	839,960	839,960	839,960	839,960	4,199,800	4,199,800
Culbreth MS Science Wing Addition		600,000	3,854,042	517,634			4,971,676	
Middle School #5					1,168,474	6,686,266	7,854,740	31,995,940
Carrboro HS Additions								19,743,948
Elementary # 12								35,476,053
QSCBs								
Elementary # 11	21,500,000						-	
Total	24,605,782	3,730,742	7,019,146	3,717,615	4,403,855	9,957,579	28,828,936	104,130,625
Orange County Schools								
Long Range Capital								
Pay-As-You-Go Funds ⁽¹⁾	1,434,067	1,434,067	1,455,578	1,477,412	1,499,573	1,522,066	7,388,696	7,959,722
Lottery Proceeds ⁽²⁾	506,350	513,851	513,851	513,851	513,851	513,851	2,569,255	2,569,255
OSCBs								
Elementary #8								21,478,200
Cedar Ridge HS Auxilliary Gym		3,328,750	-				3,328,750	
Cedar Ridge HS Classroom Wing				12,282,960			12,282,960	
Total	1,940,417	5,276,668	1,969,429	14,274,223	2,013,424	2,035,917	25,569,661	32,007,177
Total all Schools	26,546,199	9,007,410	8,988,575	17,991,838	6,417,279	11,993,496	54,398,597	136,137,802
Revenues/Funding Source								
General Fund (Pay-As-You-Go)	3,724,849	3,724,849	3,780,722	3,837,433	3,894,994	3,953,419	19,191,416	20,674,606
Lottery Proceeds	1,321,350	1,353,811	1,353,811	1,353,811	1,353,811	1,353,811	6,769,055	6,769,055
Debt Financing	21,500,000	3,928,750	3,854,042	12,800,594	1,168,474	6,686,266	28,438,126	108,694,141
QSCBs	-							
Total	26,546,199	9,007,410	8,988,575	17,991,838	6,417,279	11,993,496	54,398,597	136,137,802

Note 1: The Article 46 one quarter cent sales tax proceeds for schools is included in the Special Revenue Projects section of the CIP.

Note 2: School Construction is guided by the Schools Adequate Public Facilities Ordinance (SAPFO) projections of capacity and need.

⁽¹⁾ Pay-As-You-Go funds reflect same funding in FY 2013-14 as in FY 2012-13, and assumes a 1.5% annual growth throughout the 5 year CIP period.

NOTE: additional PAYG funding was approved in FY 2012-13 to reflect savings in debt service in FY 2012-13.

⁽²⁾ Lottery Proceeds are assumed at the same amount throughout the 5 year CIP period, based on the most recent lottery estimates from the State. The funds will be distributed on the basis of each school system's Average Daily Membership (ADM).

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Article 46 Sales Tax Fund Summary - Detail
Fiscal Years 2013-18 (REVISED 05/23/13)

Project Name Functional Service Area Department	Article 46 Sales Tax Special Revenue Fund		Project Status Starting Date Completion Date							New 4/1/2012 Ongoing
	Prior Years Funding	Current Fiscal Year 2012-13	Year 1 Fiscal Year 2013-14	Year 2 Fiscal Year 2014-15	Year 3 Fiscal Year 2015-16	Year 4 Fiscal Year 2016-17	Year 5 Fiscal Year 2017-18	Five Year Total	Year 6 to Year 10	
Project Budget										
<i>Appropriation</i>										
<i>Economic Development:</i>										
Debt Service on Infrastructure		750,000	769,500	789,293	809,382	829,773	850,469	4,048,416	4,623,828	
* Buckhorn EDD Phase 2										
* Buckhorn-Mebane EDD Phase 3 & 4										
*Efland Sewer Flow to Mebane										
*Eno EDD										
Infrastructure (Utility Service Agreement w/ Mebane*)		50,000	50,000	50,000	50,000	50,000	50,000	250,000	200,000	
Collaborative Outreach		20,000	20,000	20,000	20,000	20,000	20,000	100,000	100,000	
Small Business Loan Pool		200,000	200,000	200,000	200,000	200,000	200,000	1,000,000	1,000,000	
Collateral Materials		20,000	20,000	20,000	20,000	20,000	20,000	100,000	100,000	
Innovation Centers		100,000	100,000	100,000	100,000	100,000	100,000	500,000	500,000	
*"Launch Chapel Hill" Incubator										
Agricultural Economic Development		60,000	60,000	60,000	60,000	60,000	60,000	300,000	300,000	
Business Investment Grants		100,000	100,000	100,000	100,000	100,000	100,000	500,000	500,000	
Total Economic Development - Article 46 Sales Tax	312,500	1,300,000	1,319,500	1,339,293	1,359,382	1,379,773	1,400,469	6,798,416	7,323,828	
<i>Chapel Hill-Carrboro City Schools:</i>										
Sidewalk Replacements (3 Schools)		399,750								
Technology - Student Access Computing Devices		399,750	405,746	411,832	418,010	424,280	430,644	2,090,512	2,252,077	
Property Repairs Identified in Facilities Assessment			405,746					405,746		
Kitchen Equipment Replacements				411,832				411,832		
Sidewalks, Walkways, Canopies					418,010			418,010		
Replace HVAC System - Lincoln Center						424,280	430,644	854,924		
Facility Improvements at Older Schools									2,252,077	
Total Chapel Hill-Carrboro City Schools	190,625	799,500	811,492	823,664	836,020	848,560	861,288	4,181,024	4,504,154	
<i>Orange County Schools:</i>										
Technology - 1:1 Initiative (District-wide)		500,500	508,008	515,628	523,362	531,212	539,181	2,617,391	2,819,674	
Total Orange County Schools	121,875	500,500	508,008	515,628	523,362	531,212	539,181	2,617,391	2,819,674	
Total Project Budget	625,000	2,600,000	2,639,000	2,678,585	2,718,764	2,759,545	2,800,938	13,596,831	14,647,656	

Article 46 Sales Tax Fund Summary - RECOMMENDED
Fiscal Years 2013-18 (REVISED 05/23/13)

Project Name Functional Service Area Department	Article 46 Sales Tax Special Revenue Fund		Project Status					Approved	
	Prior Years Funding	Current Fiscal Year 2012-13	Year 1 Fiscal Year 2013-14	Year 2 Fiscal Year 2014-15	Year 3 Fiscal Year 2015-16	Year 4 Fiscal Year 2016-17	Year 5 Fiscal Year 2017-18	Starting Date Completion Date	4/1/2012 Ongoing
Project Budget									
<i>Appropriation</i>									
<i>Economic Development</i>	312,500	1,300,000	1,319,500	1,339,293	1,359,382	1,379,773	1,400,469	6,798,416	7,323,828
<i>Chapel Hill-Carrboro City Schools</i>	190,625	799,500	811,492	823,664	836,020	848,560	861,288	4,181,024	4,504,154
<i>Orange County Schools</i>	121,875	500,500	508,008	515,628	523,362	531,212	539,181	2,617,391	2,819,674
<i>Total Project Budget</i>	625,000	2,600,000	2,639,000	2,678,585	2,718,764	2,759,545	2,800,938	13,596,831	14,647,656
<i>General Fund Related Operating Costs</i>									
<i>Personnel Services</i>									
<i>Operations</i>									
<i>New Debt Service</i>									
<i>Total Operating Costs</i>			-	-	-	-	-	-	-
<i>Revenues/Funding Source</i>									
<i>Article 46 Sales Tax</i>	625,000	2,600,000	2,639,000	2,678,585	2,718,764	2,759,545	2,800,938	13,596,831	14,647,656
Total	625,000	2,600,000	2,639,000	2,678,585	2,718,764	2,759,545	2,800,938	13,596,831	14,647,656

Project Description/Justification

The Article 46 (1/4 cent) Sales Tax was approved by the voters in the November 2011 election, and became effective April 1, 2012. The anticipated revenue generated in FY 2012-13 is \$2,600,000, with an assumption of 1.5% growth in subsequent years. 50% of the proceeds are for Economic Development initiatives, and 50% of the proceeds for Education (allocated by the ADM count of the two school districts). Prior Years Funding reflects FY 2011-12, when proceeds for the April-June 2012 quarter were estimated at \$625,000.

Project Budget	Prior Years Funding	Current Fiscal Year 2012-13	Year 1 Fiscal Year 2013-14	Year 2 Fiscal Year 2014-15	Year 3 Fiscal Year 2015-16	Year 4 Fiscal Year 2016-17	Year 5 Fiscal Year 2017-18	Five Year Total	Year 6 to Year 10
General Fund Related Operating Costs									
Personnel Services									
Operations									
New Debt Service									
Total Operating Costs			-	-	-	-	-	-	-
Revenues/Funding Source									
Article 46 Sales Tax - Economic Development	312,500	1,300,000	1,319,500	1,339,293	1,359,382	1,379,773	1,400,469	6,798,416	7,323,828
Article 46 Sales Tax - CHCCS	190,625	799,500	811,492	823,664	836,020	848,560	861,288	4,181,024	4,504,154
Article 46 Sales Tax - OCS	121,875	500,500	508,008	515,628	523,362	531,212	539,181	2,617,391	2,819,674
Total	625,000	2,600,000	2,639,000	2,678,585	2,718,764	2,759,545	2,800,938	13,596,831	14,647,656

Project Description/Justification

The Article 46 (1/4 cent) Sales Tax was approved by the voters in the November 2011 election, and became effective April 1, 2012. The anticipated revenue generated is \$2,600,000 for FY 2012-13, with an assumption of 1.5% growth in subsequent years. 50% of the proceeds are for Economic Development initiatives, and 50% of the proceeds for Education (allocated by the ADM count of the two school districts). In FY 2011-12, proceeds of \$625,000 were estimated for the April-June 2012 quarter. Note: Specific initiative allocations need to be looked at every two years to reassess project allocation schedule.

*Note: The Board of County Commissioners approved a Water and Sewer Agreement with the City of Mebane at its June 19, 2012 meeting, whereby the City of Mebane reserves 250,000 gallons per day of capacity in the Mebane water and sewer system at a cost of \$50,000 per year for a period of 10 years. At such time as the County makes the tenth and final payment of \$50,000, the City shall assume responsibility for determining capacity in the service area. The annual cost would be reduced as the reserved capacity in the Mebane system is allocated to new customers in the areas served.

County Debt Service and Debt Capacity (General Fund Only) - (REVISED 05/23/13)
Fiscal Years 2013-18

Debt Service	Current Fiscal Year 2012-13	Fiscal Year 2013-14	Fiscal Year 2014-15	Fiscal Year 2015-16	Fiscal Year 2016-17	Fiscal Year 2017-18
<i>Total Annual Debt Service</i>	24,887,879	25,609,786	25,412,505	24,186,472	23,152,009	22,091,295
General Fund Budget	180,002,776					
Annual Growth Projections		1.50%	1.50%	1.50%	1.50%	2.00%
Projected General Fund Budget		185,921,190	188,710,008	191,540,658	194,413,768	198,302,043
Annual Debt Service as a % of General Fund	13.83%	13.77%	13.47%	12.63%	11.91%	11.14%
<i>Debt Service Policy</i>	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%
Future Debt Service Capacity	1.17%	1.23%	1.53%	2.37%	3.09%	3.86%
Projected Debt Financing						
2013-2014 - \$7,679,750						
County Capital \$3,751,000			360,096	360,096	360,096	360,096
Culbreth MS Science Addition (CHCCS) \$600,000			57,600	57,600	57,600	57,600
CRHS (OCS) Auxilliary Gym \$3,328,750			319,560	319,560	319,560	319,560
2014-2015 - \$9,276,042						
County Capital \$5,422,000*				520,512	520,512	520,512
Culbreth MS Science Addition (CHCCS) \$3,854,042				369,988	369,988	369,988
2015-2016 - \$23,100,663						
County Capital \$10,300,069					988,807	988,807
CRHS (OCS) Classroom Wing \$12,282,960					1,179,164	1,179,164
Culbreth MS Science Addition (CHCCS) \$517,634					49,693	49,693
2016-2017 - \$9,707,474						
County Capital \$8,539,000						819,744
Middle School #5 (CHCCS) \$1,168,474						112,174

Debt Service	Current Fiscal Year 2012-13	Fiscal Year 2013-14	Fiscal Year 2014-15	Fiscal Year 2015-16	Fiscal Year 2016-17	Fiscal Year 2017-18
2017-2018 - \$43,434,774						
County Capital \$36,748,508						
Middle School #5 (CHCCS) \$6,686,266						
New Debt Service		-	737,256	1,627,756	3,845,420	4,777,337
<i>Projected Annual Debt Service</i>	<u>24,887,879</u>	<u>25,609,786</u>	<u>26,149,761</u>	<u>25,814,228</u>	<u>26,997,429</u>	<u>26,868,632</u>
<i>Projected Annual Debt Service As a Percent of the General Fund Budget</i>	13.83%	13.77%	13.86%	13.48%	13.89%	13.55%
Available Annual Debt Service Capacity Based on the 15% Debt Service Policy	2,112,537	2,278,393	2,156,740	2,916,871	2,164,636	2,876,674

* Includes \$2,400,000 in new financing for Lands Legacy, which should be subject to a voter referendum.

Assumptions:

- \$ 960,000 of annual debt service = \$ 10,000,000 of debt issued at current interest rates for 15 years
- \$ 800,000 of annual utility debt service = \$10,000,000 of debt issued at current interest rates of 20 years

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Water and Sewer Projects Debt Service (Article 46 Sales Tax) - Recommended (REVISED 5/23/13)
Fiscal Years 2013-18

Debt Service	Current Fiscal Year 2012-13	Fiscal Year 2013-14	Fiscal Year 2014-15	Fiscal Year 2015-16	Fiscal Year 2016-17	Fiscal Year 2017-18	Total Available Funds Dedicated to Debt Service (FY 12-18)
Article 46 Sales Tax Budget (for Debt Service)	750,000	769,500	789,293	809,382	829,773	850,469	\$ 4,798,417
<i>Annual Debt Service as a % of Economic Development's Share of Article 46 Sales Tax Proceeds</i>	60.00%	60.00%	60.00%	60.00%	60.00%	60.00%	
Projected Debt Financing							
2012-13 - \$4,256,046							
Buckhorn EDD Phase 2 - \$4,256,046		340,484	340,484	340,484	340,484	340,484	\$ 1,702,418
2013-2014 - \$275,000							
Efland Sewer Flow to Mebane \$160,000			12,800	12,800	12,800	12,800	\$ 51,200
Eno EDD \$115,000			9,200	9,200	9,200	9,200	\$ 36,800
2014-2015 - \$5,186,000							
Buckhorn EDD-(Efland Sewer to Mebane) - \$3,436,000				274,880	274,880	274,880	\$ 824,640
Eno EDD - \$1,750,000				140,000	140,000	140,000	\$ 420,000
2015-2016 - \$2,500,000							
Buckhorn-Mebane EDD Phase 3 & 4 - \$2,500,000					200,000	200,000	\$ 400,000
2016-2017 - \$0							
2017-2018 - \$0							
<i>Projected Annual Debt Service</i>	-	340,484	362,484	777,364	977,364	977,364	
Available Article 46 Sales Tax Proceeds for Debt Service	750,000	429,016	426,809	32,018	(147,591)	(126,895)	\$ 1,363,359

Note: Since the obligation for the Article 46 Sales Tax runs for 10 years, without renewal, the General Fund would be obligated to pay the debt service.

Assumptions:

- \$ 960,000 of annual debt service = \$ 10,000,000 of debt issued at current interest rates for 15 years
- \$ 800,000 of annual utility debt service = \$10,000,000 of debt issued at current interest rates of 20 years

Orange County Capital Investment Plan- Plan Summary - (REVISED 05/23/13)
Fiscal Years 2013-18

	Current Fiscal Year 2012-13	Year 1 Fiscal Year 2013-14	Year 2 Fiscal Year 2014-15	Year 3 Fiscal Year 2015-16	Year 4 Fiscal Year 2016-17	Year 5 Fiscal Year 2017-18	Five Year Total	Year 6 to Year 10
Appropriations								
County Capital Projects	7,708,351	6,036,242	6,978,510	14,709,569	9,768,500	38,091,308	75,584,129	54,729,760
Special Revenue Fund (Article 46 Sales Tax)								
Economic Development	1,300,000	1,319,500	1,339,293	1,359,382	1,379,773	1,400,469	6,798,417	7,323,828
Chapel Hill Carrboro City Schools	799,500	811,492	823,664	836,020	848,560	861,288	4,181,024	4,504,154
Orange County Schools	500,500	508,008	515,628	523,362	531,212	539,181	2,617,391	2,819,674
Proprietary Capital Projects ⁽¹⁾								
Water & Sewer Utilities	4,811,146	896,250	5,536,000	2,500,000	185,000	150,000	9,267,250	1,000,000
Solid Waste	931,208	3,316,846	2,623,992	1,796,554	2,225,730	1,308,072	11,271,194	9,263,952
Sportsplex	660,000	710,000	1,175,000	2,150,000	1,210,000	375,000	5,620,000	
Schools Capital Projects								
Chapel Hill Carrboro City Schools	24,605,782	3,730,742	7,019,146	3,717,615	4,403,855	9,957,579	28,828,937	104,130,625
Orange County Schools	1,940,417	5,276,668	1,969,429	14,274,223	2,013,424	2,035,917	25,569,661	32,007,177
Total	43,256,904	22,605,748	27,980,662	41,866,725	22,566,054	54,718,814	169,738,003	215,779,170
Revenues/Funding Source								
Available Project Balances	450,000	164,000					164,000	
Transfer from Capital Reserve	50,000							
Transfer from General Fund - County	1,254,397	620,000	1,176,510	887,000	907,000	712,800	4,303,310	5,207,500
Transfer from General Fund - W & S Utilities	420,900	-	350,000			150,000	500,000	
Transfer from General Fund - Schools	3,724,849	3,724,849	3,780,722	3,837,433	3,894,994	3,953,419	19,191,417	20,674,606
Transfer from other Capital Projects	623,000					425,000	425,000	
County Capital Fund Balance								
Visitors Bureau Fund Balance								
Solid Waste Fund Balance	585,387	3,316,846	722,069	754,119	1,124,726	785,756	6,703,516	4,221,038
Sportsplex Fund Balance	660,000	710,000	225,000	250,000	310,000	375,000	1,870,000	
Recycling - 3R Fee	345,821		214,055	753,918	1,101,004	522,316	2,591,293	5,042,914
Lottery Proceeds	1,321,350	1,353,811	1,353,811	1,353,811	1,353,811	1,353,811	6,769,055	6,769,055
QSCBs								
Register of Deeds Fees	75,000	75,000	80,000	80,000	80,000	80,000	395,000	400,000
9-1-1 Funds	716,504	198,000		30,000			228,000	
Grants & Contributions	10,000	225,000	300,000	3,412,500	242,500	125,000	4,305,000	3,082,500
User Fees/Donations							-	125,000
Article 46 Sales Tax Proceeds	2,600,000	2,639,000	2,678,585	2,718,764	2,759,545	2,800,938	13,596,832	14,647,656
Article 46 Sales Tax Reserve Funds					185,000		185,000	
State Revolving Loan Funds	134,200	621,250					621,250	

	Current Fiscal Year 2012-13	Year 1 Fiscal Year 2013-14	Year 2 Fiscal Year 2014-15	Year 3 Fiscal Year 2015-16	Year 4 Fiscal Year 2016-17	Year 5 Fiscal Year 2017-18	Five Year Total	Year 6 to Year 10
<i>Financing:</i>								
<i>Debt Financing - County Capital</i>	4,529,450	3,751,000	5,422,000	10,300,069	8,539,000	36,748,508	64,760,577	45,914,760
<i>Debt Financing - W & S Utilities</i>	4,256,046	275,000	5,186,000	2,500,000			7,961,000	1,000,000
<i>Debt Financing - Solid Waste</i>		-	1,687,868	288,517			1,976,385	
<i>Debt Financing - Sportsplex</i>			950,000	1,900,000	900,000		3,750,000	
<i>Debt Financing - E-9-1-1</i>		1,003,242					1,003,242	
<i>Debt Financing - Schools Capital</i>	21,500,000	3,928,750	3,854,042	12,800,594	1,168,474	6,686,266	28,438,126	108,694,141
Total	43,256,904	22,605,748	27,980,662	41,866,725	22,566,054	54,718,814	169,738,003	215,779,170

⁽¹⁾ Orange County has established three Proprietary Funds used to account for services provided to customers. All three Funds are established as enterprise funds and fees

County Capital Projects Summary (REVISED 05/23/13)
Fiscal Years 2013-18

Projects	Current Fiscal Year 2012-13	Year 1 Fiscal Year 2013-14	Year 2 Fiscal Year 2014-15	Year 3 Fiscal Year 2015-16	Year 4 Fiscal Year 2016-17	Year 5 Fiscal Year 2017-18	Five Year Total	Year 6 to Year 10
Appropriations								
Emergency Services 510 Meadowlands	37,500	100,000					100,000	
Northern Human Services Center	250,000		2,000,000				2,000,000	
Seymour Senior Center	70,000						-	
Southern Orange Campus (Future Planning)	300,000		400,000	3,600,000			4,000,000	
Southern Human Services (Expansion)					6,650,000		6,650,000	
Southern Library	50,000	600,000			525,000	3,500,000	4,625,000	3,500,000
Upfit of Link Gov Services Center	25,000						-	
HVAC Projects - Geothermal	1,759,200	130,000	52,500	-			182,500	1,610,760
Roofing Projects	165,000	115,000	179,010	390,569	389,500	87,800	1,161,879	
Affordable Housing	170,000	170,000					170,000	
Information Technology	950,000	800,000	500,000	500,000	500,000	500,000	2,800,000	2,500,000
Register of Deeds Automation	75,000	75,000	80,000	80,000	80,000	80,000	395,000	400,000
Animal Services Facility					100,000		100,000	
Proposed Jail		250,000		500,000	500,000	29,000,000	30,250,000	
Whitted Building	295,000	1,500,000					1,500,000	
Energy Bank	50,000	50,000	50,000				100,000	
Environment and Agriculture Center						1,353,508	1,353,508	
Government Services Center Annex						350,000	350,000	
Historic Rogers Road Community Center	650,000							
Viper Radio System	543,750	500,000	500,000		500,000	500,000	2,000,000	1,000,000
Communication System Improvements	984,901	1,371,242	122,000	307,000	39,000	920,000	2,759,242	
EMS Substations	50,000	-		875,000		875,000	1,750,000	875,000
Blackwood Farm Park	50,000	-	-	-	-	-	-	8,000,000
Bingham District Park							-	7,000,000
Cedar Grove Park Phase II							-	1,600,000
Conservation Easements		250,000	250,000	250,000	250,000	250,000	1,250,000	1,250,000
Upper Eno Nature Preserve-Public Access Area				440,000			440,000	440,000
Eurosport Soccer Center Phase II			145,000	942,000		675,000	1,762,000	4,639,000
Lands Legacy			2,400,000				2,400,000	2,000,000
Millhouse Road Park			100,000	6,400,000			6,500,000	3,000,000
Mountains to Sea Trail							-	500,000
New Hope Preserve/Hollow Rock Public Access	10,000	125,000	200,000		235,000		560,000	165,000
Northeast District Park							-	8,000,000
River Park Phase II				250,000			250,000	
Twin Creeks Park Campus Phase II	600,000						-	8,000,000
Joint Artificial Turf Soccer Fields - Town of CH	623,000							
Little River Park Phase II				175,000			175,000	250,000
Total	7,708,351	6,036,242	6,978,510	14,709,569	9,768,500	38,091,308	75,584,129	54,729,760

Projects	Current Fiscal Year 2012-13	Year 1 Fiscal Year 2013-14	Year 2 Fiscal Year 2014-15	Year 3 Fiscal Year 2015-16	Year 4 Fiscal Year 2016-17	Year 5 Fiscal Year 2017-18	Five Year Total	Year 6 to Year 10
Revenues/Funding Source								
Available Project Balances	450,000	164,000					164,000	
Transfer from Capital Reserve	50,000							
Transfer from General Fund	1,254,397	620,000	1,176,510	887,000	907,000	712,800	4,303,310	5,207,500
Transfer from Other Projects	623,000					425,000	425,000	
Register of Deeds Fees	75,000	75,000	80,000	80,000	80,000	80,000	395,000	400,000
User Fees/Donations								125,000
County Capital Fund Balance								
Visitors Bureau Fund Balance								
9-1-1 Funds	716,504	198,000		30,000			228,000	
Grant Funding from State/Fed for Parks		200,000	250,000	125,000	125,000	125,000	825,000	1,375,000
Contributions from Other Infrastructure Partners	10,000	25,000	50,000	3,287,500	117,500		3,480,000	1,707,500
Debt Financing - E-9-1-1		1,003,242					1,003,242	
Debt Financing	4,529,450	3,751,000	5,422,000	10,300,069	8,539,000	36,748,508	64,760,577	45,914,760
Total	7,708,351	6,036,242	6,978,510	14,709,569	9,768,500	38,091,308	75,584,129	54,729,760

County Capital Operating Impact Summary (REVISED 05/23/13)
Fiscal Years 2013-18

Related Operating Costs	Year 1 Fiscal Year 2013-14	Year 2 Fiscal Year 2014-15	Year 3 Fiscal Year 2015-16	Year 4 Fiscal Year 2016-17	Year 5 Fiscal Year 2017-18	Five Year Total	Year 6 to Year 10
<i>Personnel Services</i>							
Blackwood Farm Park	12,000	12,000	12,000	12,000	12,000	60,000	325,000
Bingham District Park						-	81,000
Cedar Grove Park Phase II							20,000
Upper Eno Nature Preserve				80,000	80,000	160,000	400,000
Millhouse Road Park						-	240,000
Twin Creeks Park						-	160,000
<i>Operations</i>							
Blackwood Farm Park	5,000	5,000	5,000	5,000	5,000	25,000	275,000
Bingham District Park							165,000
Upper Eno Nature Preserve				10,000	10,000	20,000	80,000
Eurosport Soccer Center Phase II				5,000	5,000	10,000	61,000
Millhouse Road Park						-	300,000
New Hope Preserve						-	-
Northeast District Park			10,000			10,000	-
Twin Creeks Park						-	200,000
<i>Debt Service</i>							
Northern Human Services Center			192,000	192,000	192,000	576,000	960,000
Southern Human Services Center Future Planning	28,800	28,800	67,200	412,800	412,800	950,400	2,064,000
Southern Human Services Center Expansion	17,280	17,280	17,280	17,280	655,680	724,800	3,278,400
Southern Library		41,856	41,856	41,856	92,256	217,824	3,485,280
Upfit of Link Gov Services Center						-	-
HVAC Projects - Geothermal	168,883	170,131	170,131	170,131	170,131	849,407	1,623,820
Roofing Projects	15,840	15,840	15,840	50,215	50,215	147,950	251,075
Information Technology	260,892	423,612	423,612	423,612	423,612	1,955,340	423,612
Proposed Jail		24,000	24,000	72,000	144,000	264,000	14,520,000
Whitted Building	28,320	162,720	162,720	162,720	162,720	679,200	813,600
Environment and Agriculture Center						-	649,685
Government Services Center Annex							168,000
Viper Radio System	118,701	227,853	337,005	337,005	446,157	1,466,721	1,309,824
Communication System Improvements	35,801	291,921	318,554	379,023	387,537	1,412,836	1,528,769
EMS Substations		-	-	84,000	84,000	168,000	1,260,000
Blackwood Farm Park		-	-	-	-	-	1,670,400
Upper Eno Nature Preserve				42,240	42,240	84,480	211,200
Eurosport Soccer Center Phase II				76,800	76,800	153,600	504,000
Lands Legacy			230,400	230,400	230,400	691,200	1,152,000
Millhouse Road Park				307,200	307,200	614,400	1,536,000

	Year 1 Fiscal Year 2013-14	Year 2 Fiscal Year 2014-15	Year 3 Fiscal Year 2015-16	Year 4 Fiscal Year 2016-17	Year 5 Fiscal Year 2017-18	Five Year Total	Year 6 to Year 10
Related Operating Costs							
Northeast District Park						-	
River Park, Phase II				24,000	24,000	48,000	120,000
Twin Creeks Park	57,600	57,600	57,600	57,600	57,600	288,000	288,000
Central Efland/North Buckhorn Sewer	148,798	148,798	148,798	148,798	148,798	743,990	743,990
McGowan Creek Outfall		45,432	45,432	45,432	45,432	181,728	227,160
Buckhorn EDD Phase 2	340,484	340,484	340,484	340,484	340,484	1,702,418	1,702,418
Buckhorn EDD Phase 3 & 4				200,000	200,000	400,000	1,000,000
Efland Sewer Flow to Mebane		12,800	287,680	287,680	287,680	875,840	1,438,400
Hillsborough EDD						-	-
Eno EDD		9,200	149,200	149,200	149,200	456,800	746,000
<i>Total</i>	1,238,399	2,035,327	3,056,792	4,364,476	5,242,942	15,937,936	45,982,633
Revenues/Funding Source							
General Fund - Operations	17,000	17,000	27,000	215,000	215,000	491,000	2,307,000
General Fund - Debt Service	876,915	1,382,395	1,978,980	2,898,664	3,777,130	10,914,084	37,959,367
E-9-1-1 Fund - Debt Service		269,448	269,448	269,448	269,448	1,077,792	269,448
Article 46 Sales Tax - Debt Service	340,484	362,484	777,364	977,364	977,364	3,435,060	4,886,818
Operations/funding from other sources							540,000
User Fees	4,000	4,000	4,000	4,000	4,000	20,000	20,000
<i>Total</i>	1,238,399	2,035,327	3,056,792	4,364,476	5,242,942	15,937,936	45,982,633

Solid Waste Capital Projects Summary - RECOMMENDED (REVISED 5/23/13)
Fiscal Years 2013-18

Projects	Current Fiscal Year 2012-13	Year 1 Fiscal Year 2013-14	Year 2 Fiscal Year 2014-15	Year 3 Fiscal Year 2015-16	Year 4 Fiscal Year 2016-17	Year 5 Fiscal Year 2017-18	Five Year Total	Year 6 to Year 10
Appropriations								
<i>Environmental Support</i>			100,592				100,592	
<i>Sanitation</i>	278,895	150,000	1,894,812	505,808	522,865	156,139	3,229,624	1,631,799
<i>Recycling Operation</i>	345,821		214,055	753,918	1,101,004	522,316	2,591,293	5,042,914
<i>Landfill - MSW*</i>		3,166,846					3,166,846	
<i>Landfill - C & D</i>	306,492		414,533	536,828	601,861	629,617	2,182,839	2,589,239
Total	931,208	3,316,846	2,623,992	1,796,554	2,225,730	1,308,072	11,271,194	9,263,952
Revenues/Funding Source								
<i>Solid Waste Fund Balance</i>	931,208	3,316,846	936,124	1,508,037	2,225,730	1,308,072	9,294,809	4,221,038
<i>3R Fee</i>							-	5,042,914
<i>Debt Financing</i>		-	1,687,868	288,517			1,976,385	
<i>Grant</i>							-	
Total	931,208	3,316,846	2,623,992	1,796,554	2,225,730	1,308,072	11,271,194	9,263,952

Solid Waste/Landfill Fund is a self supporting Proprietary Fund that is used to account for revenues and expenses related to the provision of solid waste disposal and recycling activities for the citizens of Orange County.

*\$3,120,815 was originally budgeted in FY 2012-13, but costs will be realized in FY 2013-14 due to a delay by the State in approval of the closure plan. The Landfill closes on June 30, 2013, and closure construction costs of \$3,166,846 will be incurred in FY 2013-14.

Solid Waste - Sanitation Projects (REVISED 5/23/13)

Fiscal Years 2013-18

Project Name Functional Service Area Department	Vehicle/Equipment Replacement Sanitation Solid Waste Management		Project Status					Active	
	Prior Years Funding	Current Fiscal Year 2012-13	Year 1 Fiscal Year 2013-14	Year 2 Fiscal Year 2014-15	Year 3 Fiscal Year 2015-16	Year 4 Fiscal Year 2016-17	Year 5 Fiscal Year 2017-18	Five Year Total	7/1/2012 Ongoing Year 6 to Year 10
Project Budget									
<i>Appropriation</i>									
Land/Building									
Construction/Repairs/Renovations	1,250,000	-	150,000	1,687,868	288,517	212,028		2,338,413	
Equipment/Furnishings	193,729	278,895	-	206,944	217,291	310,837	156,139	891,211	1,631,799
Total Project Budget	1,443,729	278,895	150,000	1,894,812	505,808	522,865	156,139	3,229,624	1,631,799
<i>Revenues/Funding Source</i>									
Solid Waste Fund Balance	193,729	278,895	150,000	206,944	217,291	522,865	156,139	1,253,239	1,631,799
Debt Financing	1,250,000	-	-	1,687,868	288,517			1,976,385	
Total	1,443,729	278,895	150,000	1,894,812	505,808	522,865	156,139	3,229,624	1,631,799

Project Description/Justification

Current Year FY 2012-13

FY 2012-13 SWCC Improvements (High Rock Road) -

FY 2012-13 Replacement of Front End Loader # 678 278,895

Year 1

FY 2013-14 SWCC Improvements (Eubanks Road - Planning & Engineering Costs only) 150,000

FY 2013-14 Replacement of Hook Lift Truck # 680 (2009 Freightliner) -

Year 2

FY 2014-15 SWCC Improvements (High Rock Road delayed from FY 2012-13) 452,441

FY 2014-15 SWCC Improvements (Eubanks Road) 1,235,427

FY 2014-15 Replacement of Hook Lift Truck # 768 (2009 Freightliner) 206,944

Year 3

FY 2015-16 SWCC Improvements (Ferguson Road) 288,517

FY 2015-16 Replacement of Front End Loader # 780 (2009 Peterbilt) with a Hook Lift Truck 217,291

Year 4

FY 2016-17 SWCC Improvements (Bradshaw Quarry) 212,028

FY 2016-17 Replacement of Front End Loader #775 310,837

Year 5

FY 2017-18 Replacement of Tandem Dump truck #679 156,139

Years 6-10

FY 2018-19 Replacement of Hook Lift Truck 251,788

FY 2019-20 Replacement of Hook Lift Truck 277,595

FY 2019-20 Replacement of Front End Loader 392,433

FY 2020-21 Replacement of Hook Lift Truck 277,325

FY 2021-22 Replacement of Front End Loader 432,658