

APPROVED 09/03/2019

MINUTES
BOARD OF COMMISSIONERS
BUDGET WORK SESSION
June 6, 2019
7:00 p.m.

The Orange County Board of Commissioners met in regular session on Thursday, June 6, 2019 at 7:00 p.m. at the Southern Human Services Center in Chapel Hill, N.C.

COUNTY COMMISSIONERS PRESENT: Chair Penny Rich and Commissioners Jamezetta Bedford, Mark Dorosin, Sally Greene, Earl McKee, Mark Marcoplos and Renee Price

COUNTY COMMISSIONERS ABSENT: None

COUNTY ATTORNEYS PRESENT: None

COUNTY STAFF PRESENT: County Manager Bonnie Hammersley, Deputy County Manager Travis Myren, and Deputy Clerk II Sherri Ingersoll (All other staff members will be identified appropriately below.)

Chair Rich called the meeting to order at 7:01 p.m.

Travis Myren noted the following items at the Board of County Commissioners' (BOCC) places:

- Green sheet: requested information regarding Board of County Commissioners dues and National Association of Counties (NACo) costs
- Purple sheet: Capital Improvement Plan (CIP) changes suggested by staff
- Pink sheet: Suggested amendments to the operating budget

Chair Rich asked if additional amendments can be made before the meeting on June 11th.

Bonnie Hammersley said changes can be made until the end of the business day on June 10.

Chair Rich said it would be best to get amendments to staff before the June 10th meeting in case staff needs to do additional research.

1. Discussion with County Departments within the following Functional Leadership Teams (including Operations, Capital, and Fee Schedule Changes):

Human Services

- Aging, Pg. 44
- Cardinal Innovations, Pg. 91
- Child Support Services, Pg. 93
- Health Department, Pg. 268
- Housing and Community Development, Pg. 278
- Human Rights and Relations, Pg. 292
- Library Services, Pg. 299
- Social Services, Pg. 375
- Non-Departmental, Pg. 313

Community Services

- **Animal Services, Pg. 54**
- **Cooperative Extension, Pg. 99**
- **Department of Environment, Agriculture, and Parks & Recreation, Pg. 122**
- **Economic Development, Pg. 139, including Article 46 Sales Tax Fund, Pg. 62**
- **Orange County Public Transportation, Pg. 333**
- **Planning and Inspections, Pg. 350**
- **Solid Waste, Pg. 390**
- **Sportsplex, Pg. 399**
- **Non-Departmental, Pg. 306**

BACKGROUND: The County Manager presented the FY 2019-20 Recommended Operating Budget on May 2, 2019. Since then, the Board has conducted two public hearings to receive residents' comments regarding the proposed funding plan. On May 23, 2019, the Board discussed recommended FY 2019-20 budgets for Durham Technical Community College – Orange County campus, Chapel Hill-Carrboro City Schools Board of Education and Orange County Schools Board of Education, as well as reviewed and discussed recommended FY 2019-20 funding for Outside Agencies. On May 30, 2019, the Board discussed recommended FY 2019-20 budgets for the Fire Districts, as well as the Public Safety, General Government, and Support Services Functional Leadership Teams.

Tonight's work session offers the Board an opportunity to review and discuss the recommended budgets directly with County departments, Cardinal Innovations and Sportsplex, within the remaining Functional Leadership Teams, including operations, capital, and department fee schedule change recommendations.

Functional Leadership Teams:

The following Functional Leadership Teams are scheduled to attend tonight's work session:

Human Services:

- Aging
- Cardinal Innovations
- Child Support Services
- Health Department
- Housing and Community Development
- Human Rights and Relations
- Library Services
- Social Services

Community Services:

- Animal Services
- Cooperative Extension
- Department of Environment, Agriculture, and Parks & Recreation
- Economic Development, including Article 46 Sales Tax
- Orange County Public Transportation
- Planning and Inspections
- Solid Waste
- Sportsplex

Travis Myren made the following PowerPoint presentation:

Budget Work Session #3

Human Services
Community Services

June 6, 2019
Southern Human Services Center

Human Services

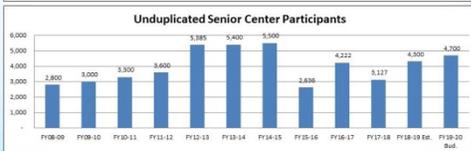
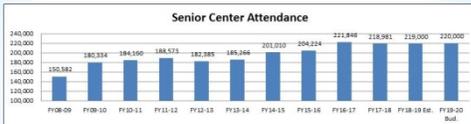
• Aging – page 44

- Total Expenditure Budget - \$2,445,660
 - Increase of \$179,444 Over FY2018-19 Budget
- Interpreter Services for Karen Burmese Community - \$2,000
- Home and Community Care Block Grant Funds to Support Aging Transitions Staff
 - Community Living (OC CARES) Grant Ended 8/31/18
 - \$128,385 in Home and Community Care Block Grant Applied to Support Former OC CARES Staff
- Family Caregiver Grant Increase - \$15,593
 - Services to Residents with Dementia and their Caregivers
 - Additional Grant Funds for In-Home Respite Services for Caregivers

Commissioner McKee arrived at 7:03 p.m.

Human Services

• Aging – page 44



Human Services

• Aging – page 44



Commissioner Price asked if an explanation could be given as to why the operations had a fluctuation over the years, as the estimated revised budget is going down.

Janice Tyler, Aging Director, said this is related to an Administration for Community Living (ACL) grant, which was over a three year period, and ended last August.

Commissioner Price asked if there is an end date for the grant for extended transportation services.

Janice Tyler said the renewal will go for another two years, after the end of this year. She said this grant is fund through the Metropolitan Planning Organization (MPO). She said her department is very involved with Orange County Public Transit (OCPT).

Commissioner Price referred to recent hot weather, and heard that Aging was giving out fans to those in need. She asked if the department has enough fans to give out.

Janice Tyler said the department received a \$1,000 private donation for fans, which is sufficient for now.

Chair Rich said the Sheriff's office also hands out fans.

Travis Myren continued the presentation:

Human Services

- Cardinal Innovations – page 91

Cardinal Innovations - Maintenance of Effort Recommendations Contracted Services			
Provider	Service Description	Amount	% of Total
Arc of Orange County	Volunteer coordination for individuals with disabilities	\$ 33,320	2.5%
Art Therapy Institute	Art Therapy focused on serving refugees	\$ 27,600	2.0%
Carolina Outreach	School based mental health	\$ 5,000	0.4%
Chapel Hill Training Outreach/Kidscope	Child care consultation program	\$ 15,000	1.1%
Club Nova Community	Club house services	\$ 183,000	12.9%
Freedom House	Crisis, psychiatry support, substance use disorder	\$ 230,499	21.8%
Haven House	Emergency shelter for youth	\$ 19,000	1.4%
New Destinations	Housing - on site program manager	\$ 35,100	2.6%
RHA Day Treatment	School based mental health	\$ 5,000	0.4%
UNC Dept. of Psychiatry	Mental health crisis services for uninsured	\$ 320,874	23.7%
Unvised Services	Contingency funds	\$ 90,704	6.7%
DSS Trauma Focused Therapist	Trauma focused therapy services	\$ 50,000	3.7%
DSS Mental Health Services	Mental health services for DSS involved individuals	\$ 50,000	4.1%
TOTAL		\$ 1,656,187	77.4%

Bottle Tax Revenue from ABC Board - \$50,000 Supports Freedom House
Facility Based Crisis



Human Services

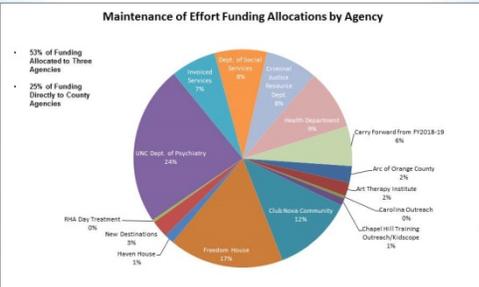
- Cardinal Innovations – page 91

Cardinal Innovations - Maintenance of Effort Recommendations County Administered Services			
Department	Service Description	Amount	% of Total
Criminal Justice Resource Office	Case Assessment Specialist	\$ 89,210	3.1%
Criminal Justice Resource Office	Mental Health Liaison for Youth	\$ 35,266	2.6%
Health Department	Clinical Social Worker - Integrated Behavioral Health	\$ 93,811	6.9%
Health Department	El Futuro	\$ 27,500	2.0%
Carry Forward from FY2018-19	Funding for FY18-19 Supportive Housing	\$ 80,000	6.0%
TOTAL-County Administered		\$ 306,787	22.6%
TOTAL - ALL SERVICES		\$ 1,355,974	100%



Human Services

- Cardinal Innovations – page 91



Chair Rich asked if the Freedom House will be accepting more money this year, as it did not apply for outside agency funding.

Travis Myren said yes, Freedom House received funds last year and a portion of those funds were not used, and thus reallocated; but Freedom House is still a significant recipient of funding.

Commissioner Price said the PowerPoint slide states OPC, but this is now called the Central Community Board, as it includes Alamance and Caswell counties.

Travis Myren continued the presentation:

Human Services

- Child Support Services – page 93
 - Total Expenditure Budget - \$1,118,127
 - Total Revenue of (\$1,700,437)
 - Net General Fund Contributor – (\$582,310)
 - Revenue Increase from State Reimbursement – (\$150,000)
 - Non-Permanent Personnel Increase - \$2,476
 - Case Management to Meet State Performance Measures
 - New Performance Measure
 - Referrals of Unemployed Non-Custodial Parents to Social Services Employment Programs

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Human Services

- Child Support Services – page 93

New Child Support Orders Established

Fiscal Year	Orders Established
FY16-17	167
FY17-18	139
FY18-19 Est.	170
FY19-20	170

Total Child Support Collected

Fiscal Year	Total Collected
FY16-17	\$5,289,985
FY17-18	\$5,355,414
FY18-19 Est.	\$5,400,000
FY19-20	\$5,495,000

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There were no questions for Child Support Services.

Human Services

- Health Department – page 268
 - Total Expenditure Budget - \$10,608,199
 - \$262,968 Increase Over FY2018-19 Budget
 - (\$53,094) Revenue Increase
 - \$209,874 Increase in Net County Costs
 - Finance and Administrative Services Division
 - Contracted IT Support Analyst - \$30,880
 - Offset by Expenditure Reductions in Division

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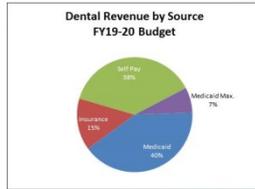
Travis Myren said the Health Department works with lots of data with different systems, and the additional position is needed as the County's Information Technology support is needed to support other divisions.

Human Services

- Health Department – page 268

- Dental Health Division
 - Reduce Temporary Dental Coverage (\$31,660)
 - Mobile Dental Operations - \$36,852
 - Net County Cost Increase - \$59,255

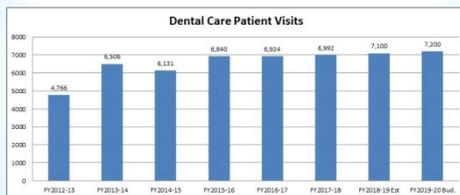
	FY17-18 Actuals	FY19-20 Rec. Budget
Expense	\$1,239,354	\$1,425,768
Revenue	(\$531,237)	(\$582,477)
Net Cost	\$708,117	\$843,291
11 Cost Recovery	42.86%	40.85%



Travis Myren said that the County is now providing mobile dental operations.

Human Services

- Health Department – page 268



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Commissioner Marcoplos referred to the IT support position, and asked if this will be a contracted person, or a service that can be called when needed.

Quintana Stewart, Health Director, said this will be a person who will help navigate the new electronic health records system, so the department can pull out the necessary data.

Commissioner Dorosin asked if this is a temporary position or will it become an ongoing need.

Quintana Stewart said it is intended to be a temporary position.

Commissioner Price asked if the employees listed on p. 271 are the Navigators.

Quintana Stewart said yes.

Paul Laughton said there is a corresponding reduction in another line item regarding this.

Commissioner Dorosin asked if there is a rationale for bringing the Navigators in house.

Quintana Stewart said the program has become disjointed, due to having two locations. She said there is a desire to have consistency, and it was unfair to the Navigators that the department was contracting them out when others were getting benefits as employees. She said the Navigators will now also be able to get benefits.

Commissioner Dorosin asked if the Navigators will still be recruited from the neighborhoods, and be a grassroots effort.

Quintana Stewart said yes, the only difference is that they will be County employees.

Commissioner Bedford asked if it is possible to get a copy of the report on behavioral health services.

Quintana Stewart said she is scheduled to present this to the Board of County Commissioners in the near future, and will get this information soon.

Travis Myren said the analysis is done, and awaiting approval of the cover letter. He said it is a different population than the Criminal Justice report, but there are similar gaps.

Chair Rich asked if there will be a trust problem with the Navigators becoming employees. She said there is a trust that has been built with the community, and asked if that trust will remain if the Navigators are County employees rather than community members.

Quintana Stewart said she does not anticipate any concerns, as the Navigators will be still be an active part of the community. She said staff will closely monitor this situation.

Human Services

- Health Department – page 268

Fiscal Year	Percentage
FY2012-13	28%
FY2013-14	28%
FY2014-15	32%
FY2015-16	32%
FY2016-17	32%
FY2017-18	32%
FY2018-19 E.M.	32%
FY2019-20 Bud.	35%

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ORANGE COUNTY
NORTH CAROLINA

Human Services

- Health Department – page 268
 - Health Promotion and Education Services Division
 - Decrease in Donations – \$20,596
 - Family Success Alliance
 - Internalize Family Success Alliance (FSA) Navigators – 8.25 FTE
 - Offset by Decrease in Contractual Expenses and Temp. Staff
 - Retain Community Connections through Intentional Recruitment for Lived Experience
 - New Cohort of 30 Families Served by Navigators
 - 175 Total Families and 420 Total Individuals Served
 - Employ a New Tiered/Customized Approach to Provide Services Based on Specific Family Needs
 - Total General Fund Contribution to FSA Program - \$616,205
 - 71% of Total FSA Expenses

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ORANGE COUNTY
NORTH CAROLINA

Commissioner Greene said the Family Success Alliance (FSA) is a great program, but since it is a pipeline program, she wants to put a marker on it for the continued sustainability of the program in the future. She said she is concerned how the program will keep going if there is not ongoing funding.

Human Services

- Health Department – page 268

Fiscal Year	Number of Families
FY2015-16	54
FY2016-17	77
FY2017-18	110
FY2018-19 E.M.	165
FY2019-20 Bud.	195

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ORANGE COUNTY
NORTH CAROLINA

Human Services

- Health Department – page 268

- Environmental Health Division
 - Total Expenditure Increase - \$44,814
 - Total Revenue Increase – (\$14,543)
 - Net County Cost Increase - \$30,271

Environmental Health		
	FY2017-18 Actuals	FY2019-20 Rec. Budget
Expense	\$1,423,612	\$1,526,439
Revenue	(\$670,385)	(\$693,361)
Net Cost	\$753,228	\$833,078
Cost Recovery %	47.09%	45.42%

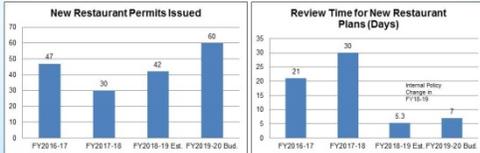
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Human Services

- Health Department – page 268

- Environmental Health Division – page 268
 - Revenue Increase of (\$14,543) due to Volume and Fee Changes
 - Fee Table p. 474



Commissioner Dorosin asked if the cost recovery is calculated through program fees.

Travis Myren said yes, it is related to fees, such as restaurant inspections, and well and septic inspections. He said the review time expectation has changed dramatically, due to department and staff changes. He resumed the presentation:

Human Services

- Health Department – page 268

- Personal Health Services Division
 - Expenditure Increase - \$37,707
 - Revenue Increase – (\$74,031)
 - Net County Cost Decrease – (\$36,324)

Personal Health		
	FY2017-18 Actuals	FY2019-20 Rec. Budget
Expense	\$4,806,276	\$5,059,890
Revenue	(\$1,929,132)	(\$1,846,747)
Net Cost	\$2,877,144	\$3,213,143
Cost Recovery %	40.13%	36.50%

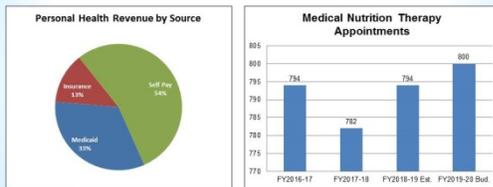
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Travis Myren said cost recovery has slipped a bit, but this is not concerning due to the overall size of the budget. He resumed the presentation:

Human Services

- Health Department – page 268



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Human Services

- Health Department – page 268

- Personal Health Services Division
 - Add 0.5 FTE Position Authority for Office Assistant
 - » Community Health Grant Funded
 - » Work with Nutrition Service Appointments
 - Scheduling
 - Insurance Eligibility
 - Claims Filing
 - Payment Tracking
 - Program Reporting
- El Futuro Funding through MOE - \$32,769

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Travis Myren referred to the status of Medicaid, and said Quintana Stewart will be negotiating with prepaid health plans to get them under contract to begin in late summer, and have them in place when enrollees will start to select their plans. He resumed the PowerPoint presentation:

Human Services

- Health Department – page 268

- Planning for Medicaid Transformation
 - *Few Material Fiscal or Programmatic Changes Expected in Initial Implementation*
 - **June – July 2019**
 - Contract negotiations between counties and Prepaid Health Plans (PHP)
 - **July – September 2019**
 - Managed care will start in two phases for integrated medical care and beneficiaries with less serious behavioral health disorders.
 - Phase 1 (which includes Orange) beneficiaries select a PHP.
 - **November 2019**
 - Medicaid Managed Care will launch in regions in Phase 1 (which includes Orange)

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Human Services

- Health Department – page 268

- Planning for Medicaid Transformation
 - **October – December 2019**
 - For regions of the State in Phase 2, this will be the window in which beneficiaries select a PHP.
 - **February 2020**
 - Medicaid Managed Care will launch in regions in Phase 2.
 - **July 2021- June 2022**
 - Behavioral Health Intellectually/Developmentally Disabled (IDD) Tailored Plan launch (for beneficiaries that are designated as I/DD or with Serious and Persistent Mental Illness, Dual Diagnosis, etc.)

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Human Services

• Housing and Community Development – page 278

- Total expenditure budget - \$6,284,828
 - Expenditure Increase - \$593,359
 - Entire Increase General Fund Supported
- Risk Mitigation and Housing Displacement Fund – Maintain \$75,000
 - Risk Mitigation for Landlords \$33,750
 - Displacement Mitigation \$15,000
 - Housing Stabilization \$26,250

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Human Services

• Housing and Community Development – page 278

- Housing Choice Voucher Program
 - 635 Total Vouchers Utilized in FY2018-19
 - Includes 16 Homeless Individuals through Homeless Preference and Five (5) Veterans through Veteran Affairs Supportive Housing (VASH) Program
 - Status of Locally Funded Rent Subsidy Program - Maintain \$100,000
 - Supplement with \$114,613 in FY20 HOME Funds
 - Focus Funds on Reducing HCV Waiting List and Undocumented Families
 - Serve 15 Households at Full Subsidy
 - Scheduled to Launch June 17-24, 2019

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Commissioner Dorosin said 535 vouchers have been utilized, and asked if all of these people have been able to find somewhere to live.

Sherrill Hampton, Housing Director, said this year there were only 3 or 4 persons who were not served, due to their voucher expiring, even after an extension. She said the local rate is really good, and extends up to 120 days.

Commissioner Dorosin asked if the chart reflects that fewer vouchers were allocated.

Sherrill Hampton said no, there are 623 regular vouchers, and 5 VASH vouchers. She said there were a number of deaths, voluntary EOPs, and absorptions from other jurisdictions because Orange County did not have the manpower to open the waiting list and move it. She said it is important to note that as of July 1, the number will increase, as the number of people who were absorbed and new people coming in, will not show up until that time.

Commissioner McKee asked if people are being connected with training and other programs to help them move into another financial situation, where subsidy will not be needed.

Sherrill Hampton said yes, we have a good program with the Department of Social Services (DSS) for self sufficiency.

Commissioner McKee said it is important to encourage this, and to make sure people rotate in and out of the program.

Commissioner Price referred to those facing homelessness, and asked if there is a process to determine those with whom the Housing Department works, and those with whom the Partnership To End Homelessness (PTEH) works.

Sherrill Hampton said the two entities work together. She said that before she joined the County, there was a preference added for homelessness, so when the random lottery is done, the homeless are given preference.

Commissioner Price said the Housing Department does a great deal and expressed gratitude to Sherrill Hampton. She asked if there is a status update on the condition of the housing stock for low income residents.

Sherrill Hampton said she is proud of her staff, and the County went from 2 houses in 2017 to 40 by the end of 2019, which is a great accomplishment. She said staff is finding that the level of substandardness is high, and her department has had to supplement the funds. She said another finding is that there are lot of well and septic issues, and her department works closely with the Health Department, who assesses the situation to bring it in line with state regulations. She said part of the rehab program has been carved out for well and septic repair, and is part of the budget. She said the highest well cost \$13,800.

Commissioner Price referred to the budget line item for housing rehabilitation, and asked if this is increasing from \$375,000 to \$754,000 because more funding is needed.

Sherrill Hampton said yes, the funds are for urgent repair, the well and septic repair, and comprehensive rehabilitation goes even higher. She said this replenishes the funds, and there are several jobs forthcoming that will have relatively high costs. She said staff is focusing on making the best and most efficient decisions.

Travis Myren resumed the presentation:

Human Services

- Housing and Community Development – page 278

Fiscal Year	Value
FY2013-14	500
FY2014-15	533
FY2015-16	588
FY2016-17	581
FY2017-18	553
FY2018-19 Est.	531
FY2019-20 Bud.	590

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Human Services

- Housing and Community Development – page 278
- Community Development Division
 - Federal HOME Grant
 - Expect HOME Grant to Decrease from \$401,340 in FY18-19 to \$350,320 in FY19-20
 - Urgent Repair Program
 - Repairs to health, life, safety, accessibility, <50% AMI
 - Maintain \$200,000 for FY19-20
 - Current Program Balance - \$106,000 as of 6/4
 - Goal of Repairing 25 Homes in FY19-20
 - Single Family Rehabilitation Program
 - Comprehensive Rehabilitation for Low and Moderate Income Families <80% AMI
 - Maintain \$253,000 for FY19-20
 - Current Program Balance - \$128,000 as of 6/4
 - Goal of Rehabilitating 15 Homes

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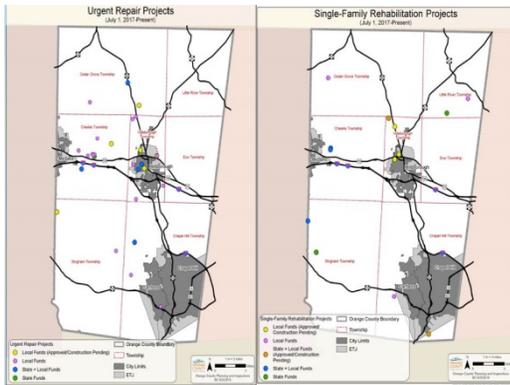
Human Services

- Housing and Community Development – page 278

Fiscal Year	Value
FY2013-14	17
FY2014-15	20
FY2015-16	21
FY2016-17	16
FY2017-18	15
FY2018-19 Est.	23
FY2019-20 Bud.	25

Fiscal Year	Value
FY2016-17	0
FY2017-18	1
FY2018-19 Est.	9
FY2019-20 Bud.	15

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Travis Myren said there is a lot of activity in the central and western parts of the County. Commissioner Marcoplos asked if seniors are given priority. Sherrill Hampton said yes, the urgent critical repair program is at 50% and is only for elderly, physically challenged, and low income individuals. Travis Myren resumed the presentation:

Human Services

- Human Rights and Relations – page 292
 - Total Expenditure Budget - \$344,031
 - Increase of \$83,562 Over FY2018-19 Budget
 - Structural Racial Equity Review - \$20,000
 - Examine Access, Policies, Procedures and Disparate Impacts
 - Office Assistant Transfer from County Attorney - \$32,806

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ORANGE COUNTY
NORTH CAROLINA

Commissioner Greene said the racial equity analysis seems to be a major issue to tackle, and asked if this encompasses specific items.

Annette Moore, Human Rights and Relations Director, said they plan to assemble a team to look at County policies and procedures, and work with the Government Alliance on Race and Equity (GARE), and in cohort with other County and State agencies, to come up with a plan on how to undo racism in our agencies and how this effort can be expanded across the board with common language.

Commissioner Price asked if Annette Moore could explain the areas of discrimination for the 19 fair housing complaints.

Annette Moore said the most common complaint that staff is seeing is disability cases. She said the other common issue is familial status cases. She gave an example of a housing provider that told people that they could only have three people in a two bedroom unit. She said there are providers out there that believe this type of discrimination is acceptable. She said staff is going a lot of training for housing providers and residents on rights. She said there is also a big push by the Department of Housing and Urban Development (HUD) to look at sexual harassment in public housing, and her staff will be doing some work around this area.

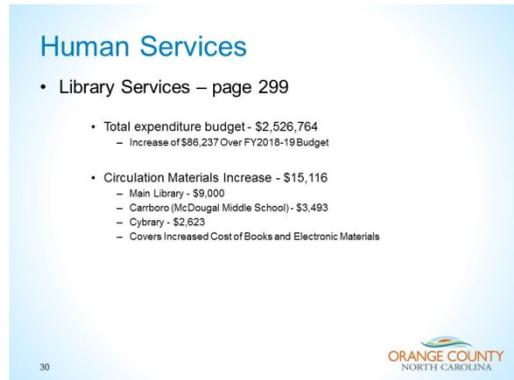
Commissioner Dorosin said none of these complaints are unusual, and this has been a big year for the department, which is a good thing. He said there has been incredible work done here, but going forward, everyone needs to do a better job communicating about local programs, what the County is doing, how it is doing it, promoting the work of this area and

events, and engaging input from the community. He said he hopes Orange County will continue be on the cutting edge on civil rights.

Annette Moore agreed and said her department is doing a self assessment, and is learning a lot. She said she expects all will see a difference going forward.

Chair Rich said she would like to get a calendar of events set early, to avoid overlapping programs and conflicting events. She said coordination could be better handled.

Travis Myren resumed the presentation:



Travis Myren said that the only change is for increased circulation materials to be shared between the three locations.

Chair Rich asked if the digital library is growing.

Lucinda Munger, Library Director, said yes, and there is still only about 1,000 items. She said the good news is that digital content does not take up shelf space and does not have to be processed; however, cost is the bad news, as a digital collection is very expensive. She said the digital collection is very popular.

Commissioner Price asked if the library has enough computers.

Lucinda Munger said yes, and about half go unused during the day and staff is looking to reallocate them for better usage.

Commissioner Price commended the variety of activities available at the library, especially for young people.

Chair Rich said residents are fortunate to have great accessibility through the different locations, and can get materials easily through the Orange County library.

Lucinda Munger said the frequency of the courier service has greatly increased, and staff wants to transfer items back and forth. She says there is a good chance one can get one's item within 48 hours.

Travis Myren said that the CIP is still holding funds for the Southern Branch. He said the Arts Center is no longer participating, and Carrboro is evaluating parking options. He said the project is making progress, but some redesign work is needed due to the Arts Center stepping out of the project. He said the operating costs will be about \$660,000 for the new branch when it opens.

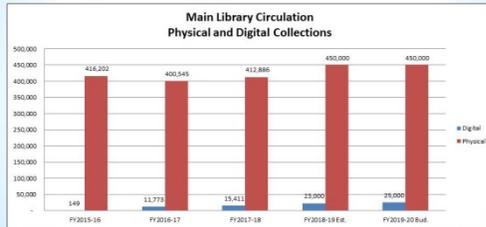
Commissioner McKee asked if this cost is to be borne by the County, and when the BOCC can expect to get an update on the project.

Bonnie Hammersley said yes, the cost will be borne by the County, and staff will have more information after the summer break. She said an email was sent today to the Board of County Commissioners with a brief update, but staff is not in a position to talk about it right now.

Travis Myren said the email did not actually go out today, but will go out tomorrow morning. He resumed the presentation:

Human Services

- Library Services – page 299



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Human Services

Capital Investment Plan Projects

- Orange County Southern Branch Library - \$5.6 million (p. 39)
 - Carboro Partnership and Development Agreement
 - 50 Dedicated Parking Spaces
 - Redesign Required
 - Arts Center No Longer Participating
 - Town of Carboro Evaluating Options for Parking
 - County Evaluating Space Options
 - New Budget and Schedule Pending
 - Operating and Capital Costs to be Reevaluated Based on New Space Allocations
 - Net New Annual Operating Costs for Southern Branch Library Currently Estimated at Over \$659,000

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Human Services

- Social Services – page 375

- Total expenditure budget - \$20,319,204
 - Increase of \$872,400 Over FY2018-19 Budget
 - » Revenue Increase of (\$298,610)
 - » Net County Cost Increase of \$573,791
- Administration Division
 - Low Income Energy Assistance Program Administration Revenue Increase - \$13,347 to Offset Staff Costs
 - Convert Facilities Maintenance Tech III (Lead Worker) from Time Limited to Permanent Status
 - Decrease in Overtime and Temporary Personnel - (\$40,395)
 - Decrease in Building Lease Costs - (\$18,000)
 - Technology Replacements - \$26,696

33



Human Services

- Social Services – page 375

- Public Assistance
 - Revenue and Expenditure Increase of \$162,544 for State Allocation of LIEAP and Crisis Intervention
 - Decrease of (\$10,690) in Special Assistance to Adults due to Fewer Individuals Served
- New State Mandated Performance Measures
 - Required by General Statute 108A-74
 - Original MOU Adopted in June 2018
 - Manager Authorized to Approve Annual Renewals

34



Human Services

– Social Services – page 375

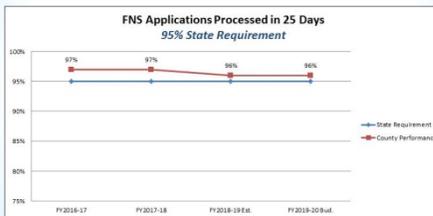


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Human Services

– Social Services – page 375

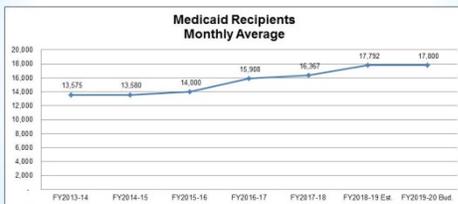


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Human Services

– Social Services – page 375

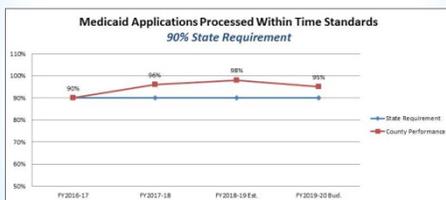


37



Human Services

– Social Services – page 375



38



Commissioner Price asked if the Medicaid increase is due to more children. Nancy Coston, Social Services Director, said this is mainly families with children, and when the Affordable Care Act (ACA) came about, staff screened for Medicaid but some families had not come in.

Commissioner Dorosin asked if Orange County is comparable with other counties in this area.

Nancy Coston said there is a misconception that Orange County has no low income families. She said there are many families where the parents are not eligible for Medicaid, but the children are, and the poverty rate is still very high in the County.

Commissioner Dorosin said these families are possibly at greater risk, and it is more challenging.

Nancy Coston said that everything costs more, and it is harder for families.

Travis Myren resumed the presentation:

Human Services
– Social Services – page 375

- Children and Family Services
 - Convert Two (2.0 FTE) CPS Social Workers from Time Limited to Permanent
 - Add 1.0 FTE Social Worker I to Assist with Child Welfare Program Compliance - \$26,531
 - » Start 1/1/20
 - » Drives Revenue Increase in Child Protective Services Administration Revenue Along with Other Changes
 - Reduce Overtime due to New Position – (\$9,330)
 - Increase in Home Aid Contracts due to Demand for Services - \$50,000

39

Human Services
– Social Services – page 375

Children in Households Reported for Abuse and Neglect

Fiscal Year	Number of Children
FY2016-17	1,151
FY2017-18	991
FY2018-19 Est.	1,080
FY2019-20 Bud.	1,100

Children in DSS Legal Custody

Fiscal Year	Number of Children
FY2016-17	88
FY2017-18	99
FY2018-19 Est.	104
FY2019-20 Bud.	110

40

Commissioner McKee asked if there is any way to determine the source for the increase in neglect.

Nancy Coston said staff has to identify contributing factors, and parental substance abuse, domestic violence and mental health issues are the consistent causes in about 80% of cases. She said it involves all kinds of drugs and alcohol, and the domestic violence situations are complex, and often result in requiring DSS custody.

Commissioner Marcoplos asked if these increases are happening across the country.

Nancy Coston said yes, and Orange County is slightly slower in increasing foster care numbers, than other counties. She said this is a big problem.

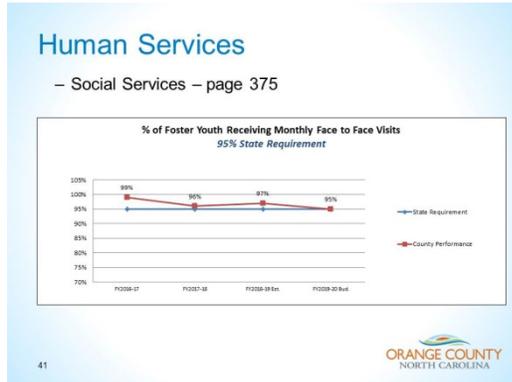
Chair Rich asked if all of the kids are being fostered.

Nancy Coston said yes. She said the majority of children are in family foster care, with the next largest group being therapeutic foster care through the mental health system. She said the latter are still with families, but there is additional treatment and funding through the mental health system. She said kinship care is also used a lot, followed by a small group of very challenging children who do not do well in family foster care. She said some children are in emergency rooms for a horribly long time, and it can be very difficult to find good placements for some children.

Commissioner Price asked if the Social Worker 1 position is an entry level position.

Nancy Coston said yes, it is an entry level social worker position, but it is not a Child Protective Services Social Worker. She said this position will work alongside Child Protective Services social workers to allow them to provide better focus.

Travis Myren said the funding for this position is for 6 months, starting in January. He resumed the presentation:



Commissioner McKee asked if this reduction in face to face visits is because of case load.

Nancy Coston said yes, it is difficult to meet the needs. She said children that are placed in other states are a challenge, and this is a hard measure to meet.

Commissioner McKee said the state requirement is misleading, and asked if it must be at the 95% level.

Nancy Coston said yes, wherever the children are, DSS staff need to get to them.

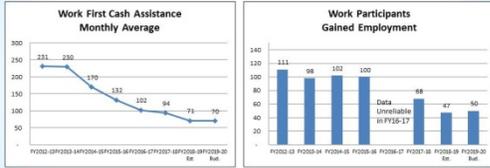
Commissioner McKee said that if the trend starts to drop, the BOCC needs to know this.

Travis Myren resumed the presentation:



Human Services

– Social Services – page 375

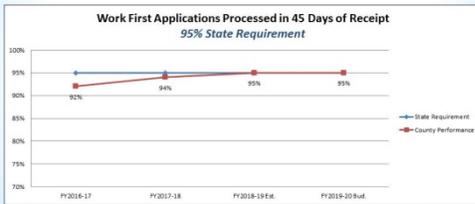


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Human Services

– Social Services – page 375



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Human Services

– Social Services – page 375

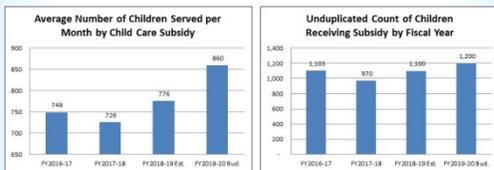
- Subsidy
 - Increase Foster Care and Adoption Payments - \$207,304
 - » Increase in Number of Children in DSS Custody
 - » State Policy Change Increasing the Age for Eligibility from 18 to 21
 - Increase in Child Care Subsidy for Day Care - \$128,199
 - » Funded by Transfer from Social Justice Funds
 - » Driven by Increased Demand

45



Human Services

– Social Services – page 375

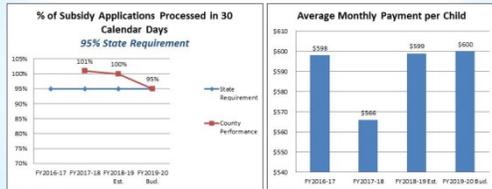


46



Human Services

– Social Services – page 375



47

ORANGE COUNTY
NORTH CAROLINA

Commissioner Dorosin asked if there are eligible families who are not getting subsidies.

Nancy Coston said DSS started a wait list again a couple of months ago. She said this happens all the time, but the state gave more money, and staff can start to clear the wait list. She said there are over 100 now, and about \$500,000 in state funds has come in. She said more people are getting employed now, and the trend is back up, but she thinks things are back on track now.

Commissioner Dorosin said he would be interested in a review of an annualized update on how the County is doing with poverty related issues in different departments. He said he would like updates more frequently, and to maybe learn about particular areas that are persistently problematic and need to be addressed. He said he wants to know how the County should prioritize. He said perhaps the County should focus on the FSA, child care subsidies, or Pre-K and housing, all of which have complicating issues. He said it would be helpful to evaluate maintaining the socioeconomic needs of the community the same way that the BOCC prioritizes budgetary outcomes, as well as substantive outcomes.

Commissioner Marcoplos said since the BOCC will be getting the results of the poverty study in the fall, that might be a good time to pull in more information.

Quintana Stewart, Health Director, said staff is working on updating that report now.

Commissioner Dorosin asked if the report incorporates other areas.

Bonnie Hammersley said yes, this is for the whole Human Services team.

Chair Rich said this would be a good petition to get a quarterly update, and will address it at the next meeting.

Chair Rich asked if there is an update on the balance of the Social Justice fund.

Bonnie Hammersley said there is \$200,000 in the recommended budget. She said there was \$328,000, and \$128,000 has been removed.

Commissioner Price asked if emergency revenue to OCIM is working well.

Nancy Coston said yes, this has been a good partnership, and DSS is contracting with OCIM to deal with walk in emergencies for cases in which DSS is not already involved. She said this contract was the right decision.

Commissioner Price asked if the County is prepared for a direct or indirect hit, or a disaster.

Nancy Coston said the County is definitely working on a plan, and has been internally discussing sheltering concerns. She said each event brings new opportunities, but flooding has been a consistent problem.

Travis Myren resumed the presentation:

Human Services

– Non-Departmental – page 313

- Total Expenditures - \$1,732,790
- Consistent with Outside Agency Recommendations
- Community Centers
 - County Funds Increased by Two Percent (2%)
 - » Results in \$5,270 Increase in General Fund Support
 - Total General Fund Contributions to Community Centers
 - » Rogers Road Community Center Total \$68,377
 - » Cedar Grove Community Center Total \$91,347
 - » Elland Cheeks Community Center Total \$89,351

48



Commissioner McKee referred to the outreach programs and summer enrichment programs that require transportation, and asked if staff has looked at how to facilitate bus service for this travel.

Travis Myren said yes, staff has looked into this and can look further.

Commissioner McKee said transportation is an ongoing issue, and the County should keep this in-house, so private transportation is not needed. He said this is an issue for community centers arranging travel for special field trips, and private coaches are expensive, and other options bring up insurance issues.

Commissioner Greene said this is an issue for the Rogers Road Community Center right now.

Commissioner Dorosin asked if school buses could be used during the summer.

Chair McKee said there are insurance and availability issues.

Commissioner Greene said church vans in the vicinity of Rogers Road are not big enough, and there are also liability issues.

Commissioner Dorosin asked if this topic can be added to the next school collaboration meeting agenda, as this is critical issue.

Commissioner McKee said he is working with Orange County Schools (OCS) now on this issue.

Commissioner Marcoplos said he wanted to recognize Coby Austin, who has been leading the the FSA, but is leaving the County tomorrow.

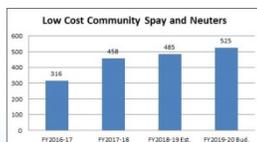
The Board wished her good luck in the future.

Travis Myren continued the presentation:

Community Services

• Animal Services – page 54

- Total expenditure budget - \$2,330,829
 - Increase of \$109,000 Over FY2016-19 Budget
 - Revenue Increase of (\$54,264)
 - Net County Cost Increase \$54,736
- Administration Division



49



Community Services

- Animal Services – page 54

- Animal Shelter Division
 - Community Giving Fund to Support Specialized Veterinary Care - \$7,400
 - » Heartworm Treatment for Dogs
 - Operating Cost Increases
 - » \$6,150 for Animal Medical Supplies
 - » \$3,500 for Veterinary Services
 - Friends of Animal Services & Community Giving Fund to Subsidize the Cost of Microchips
 - » Total Contributions - \$3,500
 - » \$6.50 per Adoption

50



Community Services

- Animal Services – page 54



Community Services

- Animal Services – page 54

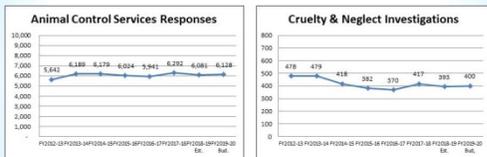
- Animal Control and Protection Division
 - Municipal service revenue changes - \$42,088 total
 - » Carrboro – increase of \$7,291 due to staff and indirect costs
 - » Chapel Hill – increase of \$11,121 due to staff and indirect costs
 - » Hillsborough – increase of \$23,676 due to call volume and indirect costs
 - Indirect Costs Now Include the Cost of Emergency (911) Dispatch

52



Community Services

- Animal Services – page 54



53



Commissioner Dorosin asked if Animal Services's number one priority for the coming year, could be identified.

Bob Marotto, Animal Services Director, said staff is continuing to work to provide subsidized spay and neuter services for pets. He said this program has been broadened, due

to getting a grant for low income families, which is a primary community-oriented objective. He said staff wants to broaden outreach through local communities.

Chair Rich asked if the barn cats are working cats.

Bob Marotto said yes, and the County has a barn cat program, and these animals provide services to farm settings. He said this program started in late 2017, and staff continues to work on this. He said staff is working with people to get these cats spayed and neutered.

Commissioner McKee said barn cats are notoriously difficult to work with, as they may appear regularly, or not be seen for weeks. He said these cats are wild animals.

Travis Myren resumed the presentation:

Community Services

- Cooperative Extension – page 99
 - Total expenditure budget - \$400,402
 - Decrease of \$3,553 From FY2018-19 Budget
 - Revenue Reduced by \$10,000
 - Net County Costs Increased by \$6,447
 - Transfer Breeze Farm Contribution of \$10,000 to Article 46 Sales Tax Fund
 - Salary/Benefit Costs Consistent with State Pay Plan

54



Commissioner Price said 4-H offers great programs, and the increase is phenomenal. Travis Myren resumed the presentation:

Community Services

- Department of Environment, Agriculture, Parks and Recreation – page 122
 - Total expenditure budget - \$4,043,083
 - Revenue Increase of (\$75,189)
 - Net County Costs Decreased by (\$75,642)
 - Community Centers Budget of \$269,075 Moved to Human Services Non-Departmental (p. 313)
 - Administration Division
 - Reallocate \$7,970 in Printing and Telephone Costs to Recreation
 - Dispute Settlement Work with Durham County on Interlocal Agreement for Little River Park - \$4,730
 - » Cost Shared with Durham County

55



Community Services

- Department of Environment, Agriculture, Parks and Recreation – page 122

Number of Program Registrations Processed

Fiscal Year	Number of Registrations
FY2016-17	4,450
FY2017-18	4,062
FY2018-19 E.R.	4,253
FY2019-20 Bud.	4,500

% of Online Registrations

Fiscal Year	% of Online Registrations
FY2016-17	42%
FY2017-18	53%
FY2018-19 E.R.	44%
FY2019-20 Bud.	45%

56



Community Services

- Department of Environment, Agriculture, Parks and Recreation – page 122

- Recreation Division
 - New After School Program
 - » Monday-Friday 3:00-6:00 PM
 - » Serving Ages 5-12
 - » Capacity of 48; Financial Break Even at 12
 - Program Cost to Families - \$40 per week
 - » Schools - \$54.50
 - After School Program Expense - \$29,163
 - » Seasonal Staff & Department Supplies
 - New After School Program Revenue – (\$48,600) Based on 24 Participants per Week
 - » Net County Cost (\$20,437)



57

Commissioner Dorosin asked if the after school program will be held in the schools. David Stencil, Department of Environment, Agriculture, Parks and Recreation (DEAPR) Director, said it will be held at the Central Rec center. Chair Rich asked if additional staff is needed. David Stencil said no, seasonal employees will run the program. Travis Myren resumed the presentation:

Community Services

- Department of Environment, Agriculture, Parks and Recreation – page 122

Recreation Programs Cost Recovery			
	Expense	Revenue	% Cost Recovery
FY2017-18	\$359,224	\$300,051	84%
FY2018-19 Est.	\$400,453	\$322,468	80%
FY2019-20 Bud.	\$388,145	\$330,627	85%

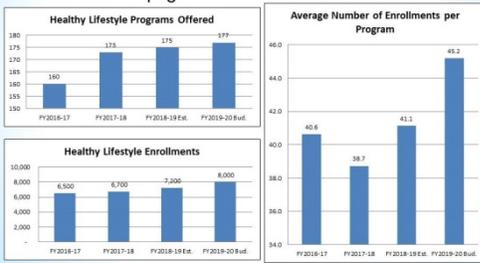
Based on Direct Program Costs + Seasonal Staff + Supplies + Contract Services



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Community Services

- Department of Environment, Agriculture, Parks and Recreation – page 122



Community Services

- Sportsplex – page 399

Total Expenditure Budget	\$4,025,654
Total Revenue Budget	(\$4,025,654)
Net County Costs	\$0

- Includes Debt Service - \$667,440
- Includes Expected Revenue and Expenses for First Full Year of Fieldhouse Operations

- Budgeted Expense	\$274,625
- Budgeted Revenue	(\$267,750)
- Allocated Memberships	(\$50,000)
- Net Cost/(Revenue)	(\$43,125)
- Fee Schedule Included in Fee Table

- Current Fee Discounts Total	\$615,000
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Capital Investment Plan

Sportsplex

- Sportsplex Projects \$222,000 (p. 105-112)
 - Utility Management System - \$75,000
 - Entry Door Replacement/ADA Access - \$20,000
 - Van/Bus Replacement - \$75,000
 - Pool Boiler Pumps - \$52,000

64



Commissioner Dorosin referred to line item allocated for “memberships for fieldhouse operations” and asked if this line item is calculated according to a certain formula.

John Stock, Sportsplex Director, said this is a best guess, and staff has looked at how the memberships have grown, and seen the velocity on an ongoing basis.

Commissioner Price asked if the front door renovations will have a vestibule for energy efficiency.

John Stock said this is a concern, and staff has not contemplated this. He said it is an awkward situation and the cost would be significant. He said the current doors are wearing with age, and need replacing. He said staff can consider this question further.

Commissioner Price asked if there is a plan to do anything about the overhang and the bird problem.

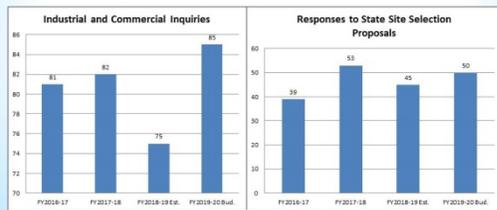
John Stock said yes, staff has tried to handle this, and knows something needs to be done to deal with the bird problem.

Travis Myren resumed the presentation:

Community Services

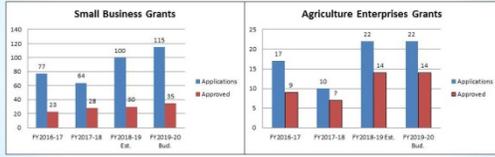
- Economic Development – page 139

- Total expenditure budget - \$531,085
 - Increase of \$17,624 over FY2018-19 Budget
- No Significant Budget Changes



Community Services

- Economic Development – page 139
 - Grant Activity History



66

Commissioner Dorosin asked if the maximum amount of money is being given out. Steve Brantley, Economic Development Director, said the business grants are running at a ratio of 3-4 times the ask on a quarterly basis, versus the amount of funds available. He said the subcommittees that review these applications are not really maxing out the grants, but giving maybe 30-50% of a request in order to cover as many applicants as possible.

Commissioner Dorosin asked if all available funds are being given out.

Steve Brantley said yes.

Commissioner Price said it is important to note the return on investment of the agriculture grants.

Tyrone Fisher, Cooperative Extension, said that the Breeze Farm is a great example. He said additional programs are bringing in additional revenue, so the investment has continued to pay off.

Travis Myren resumed the presentation:

Community Services

- Chapel Hill Orange County Visitors Bureau – page 143
 - Total expenditure budget - \$1,713,212 – *offset by occupancy tax*
 - Budgeted Occupancy Tax Revenue Increase of 6% – (\$80,597)



67

Community Services

- Article 46 Sales Tax – page 62
 - Total projected collections - \$4,068,240
 - 4% Increase Over FY2018-19 Projections
 - 50% or \$2,034,120 Allocated to Schools and Distributed by Average Daily Membership (ADM)
 - Chapel Hill-Carrboro City Schools - \$1,223,319 for Technology and Facility Improvements
 - Orange County Schools - \$810,801 for Technology

68

Commissioner Dorosin asked if the Visitor's Bureau's budgeted amount is going down because of the expected occupancy tax revenue increase.

Laurie Paolicelli, Visitor Bureau (VB) Director, said no, and the VB is carrying forward a fund balance of \$238,000. She said the actual budget will be the same, and the occupancy tax is continuing to increase.

Chair Rich asked if the Board of County Commissioners could get a list of the facility and technology work that is being done.

Paul Laughton, Budget Director, said it is itemized in the Capital Improvement Plan (CIP) book under the Article 46 section. He said the Article 46 funds are above the amount being spent in the schools.

Commissioner McKee said the County needs to publicize this, as the percentage is not the only thing being given by the BOCC to fund the school systems.

Travis Myren said there is a table that can be distributed that outlines the various sources.

Chair Rich said it would be good for the BOCC to have this, as the BOCC has been getting emails about this lately.

Travis Myren resumed the presentation:

Community Services

- Article 46 Sales Tax – page 62
 - 50% allocated to Economic Development - \$2,034,120

Expenditure Category	Amount	Notes
Debt service on utility infrastructure	\$904,180	
Mebane utility service agreement	\$50,000	
Collaborative/Outreach	\$60,000	Increase of \$40,000 Available to Municipalities on Per Capita Basis
Small Business Loan Pool		No New Funds Budgeted: \$330,000 Balance
Innovation Center – Launch	\$73,500	
Agricultural Grants	\$100,000	
Business Investment Grants	\$150,000	
Incentives	\$401,440	Increase of \$53,605
Agricultural Summit	\$5,000	
Breeze Farm Contribution	\$10,000	Moved from Cooperative Extension
Economic Development Summit	\$30,000	
Local Fest Planning	\$50,000	
Orange Connect Scholarships	\$200,000	
TOTAL	\$2,034,120	

Commissioner Price asked if the original amount in the loan pool could be identified.

Steve Brantley, Economic Development Director, said that the amount was \$200,000, which was transferred from the Visitors Bureau to the loan pool. He said this money returns to the County with a minor amount of interest. He said the demand has not been as strong since the County started the grant program, but it is still very active.

Commissioner Marcoplos asked if staff could given an example of collaborative outreach transaction.

Travis Myren said Carrboro has sponsored a festival, and asked the County to co-sponsor it, and Chapel Hill has sponsored a luncheon and asked the County for funds.

Commissioner Marcoplos asked if this is based on a discretionary need.

Steve Brantley said it gives flexibility for unseen, miscellaneous requests.

Travis Myren said with a more sizeable amount, staff will make a more formalized request with an intentional method to evaluate projects/events.

Chair Rich asked if the date has been set for Economic Development Summit.

Steve Brantley said he will be talking to the BOCC about this shortly and it was held in the fall last year and was radio based.

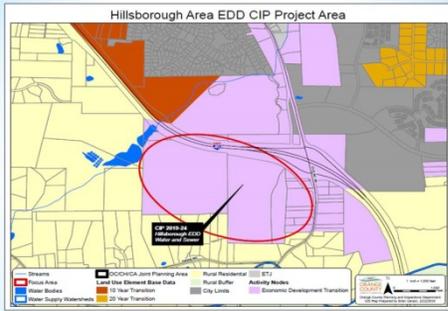
Chair Rich said she received good feedback, and people really seemed to appreciate it.

Travis Myren resumed the presentation:

Capital Investment Plan
Water & Sewer Infrastructure

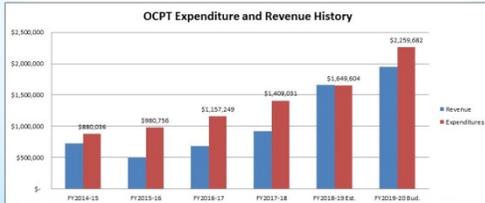
- Economic Development Water & Sewer Infrastructure - \$1.06 million (p. 91)
 - Hillsborough Economic Development District Sewer Project
 - Supplemental Funding Due to Construction Costs and Additional Rock Discovered During Geotechnical Investigation under interstate 40 crossing
 - Serves 200 acres and 1.2 million square feet approved in the Settlers Point MPD-CZ

71



Community Services

- Orange County Public Transportation – page 333
 - Total expenditure budget - \$2,259,682
 - Expenditure Increase of \$511,550 Over FY2018-19 Budget
 - Revenue Increase of (\$294,814) Over FY2018-19 Budget
 - Net County Costs Increase by \$216,736



Community Services

- Orange County Public Transportation – page 333

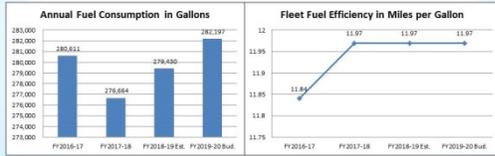


74



Community Services

- Orange County Public Transportation – page 333
 - Transfer Motor Pool Division
 - Create Department of Transportation Services
 - \$1,126,128 and Six (6.0) FTE



75

Travis Myren said there is an expansion of scope by moving the motor pool from Asset Management Services (AMS) to OCPT.

Commissioner McKee asked if 6 employees are being moved, or if 6 new people are being hired.

Travis Myren said staff is being moved, and there are no new employees.

Commissioner Marcoplos said it would be helpful to separate grant revenue versus fares revenue.

Travis Myren said staff can provide this information.

Commissioner McKee asked if staff has looked into any grants on electric buses that are amenable to the size the County needs.

Theo Letman, Transportation Director, said staff is in the process of applying for grants for this, and are part of a state survey. He said there are three grant programs: bus and bus facilities (5339); a low emission vehicle program; and a new bus program with funds, and the department is working with Brennan Bouma, Sustainability Coordinator, on this. He said Brennan Bouma has applied for a grant for a high charge electric station.

Commissioner McKee said this might be a good time to look into a reverse route.

Theo Letman said staff is looking into exciting options for vehicles, and are open to different types.

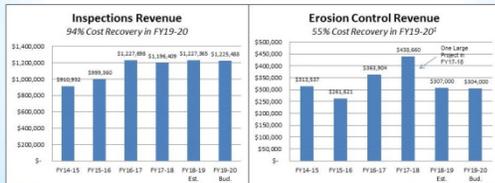
Commissioner Price said the improvements are wonderful, but one thing people are concerned with is the various types of partners on the routes. She said it is very confusing.

Theo Letman said staff meets regularly with local jurisdictions, and discuss this concern frequently. He said there are a lot of jurisdictional boundaries that are federally mandated, and others that do not make sense.

Travis Myren resumed the presentation:

Community Services

- Planning and Inspections – page 350
 - Total expenditure budget - \$3,215,117
 - Expenditure Increase of \$7,019
 - Revenue Decrease of \$7,932 Due to Erosion Control Revenue Fluctuation



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¹Erosion Control is part of larger Engineering Division not supported by fees

Community Services

- Planning and Inspections – page 350
 - Technology Fee Recognition - \$Net Zero
 - Increase Expenditures and Revenues \$17,000
 - Temporary Staff Reduction – \$58,000
 - Replaced by Two (2.0 FTE) Time Limited Inspections Employees in FY18-19
 - Contract Services Reduction - \$54,000
 - Fiscal Impact of Development Study Encumbered in FY18-19
 - Elimination of Efland Sewer System Fund as the System was Transferred to the City of Mebane during FY2018-19

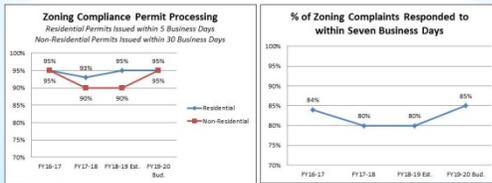
77



Commissioner Greene asked if the 2017-18 project could be identified. Craig Benedict, Planning Director, said it was Collins Ridge in Hillsborough, and there was a master plan with mass grading. He said this money supported a position that was for a number of years, and has gone through various phases. Travis Myren resumed the presentation:

Community Services

- Planning and Inspections – page 350
 - Insert Perf. Meas. For Current Planning

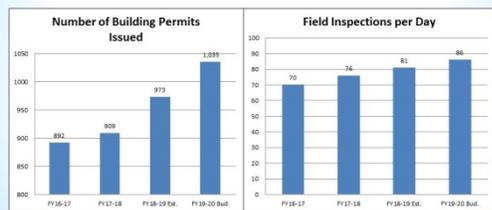


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Community Services

- Planning and Inspections – page 350



Provides FY18-19 or budgeted FY19-20 number of inspections includes all trades per inspection and permit pursuant to new state rules (eg. 1 rough inspection also includes 4 sub inspections: rough plumbing, rough mechanical, rough electric, and rough structural).

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Capital Investment Plan
Planning and Development

- Lake Orange Dam Remediation - \$95,000 (p. 42)
 - FY2019-20 Projects
 - Sandblasting and Painting Intake Tower Beams and Gate Actuators
 - Replacing Concrete Expansion Joints and De-mucking Sluice Gate



Commissioner Price asked if there is an update on the hydrilla issue.

Craig Benedict said staff is working with the State on this, and have a contract for additional chemicals.

Commissioner Price asked if carp are still being used.

Craig Benedict said yes.

Commissioner Price asked if there is an update on cluster development in the rural areas.

Craig Benedict said the County has changed its regulations over the past five years to say that the more open space that is provided, the smaller the lots can be. He said this sometimes causes problems with septic systems. He said new Unified Development Ordinance (UDO) regulations provide better clustering, making it a good choice as new developers come to the area.

Commissioner Price said it would be good to be able to have smaller homes for seniors who do not want large homes. She asked if staff has researched this possibility.

Craig Benedict said staff recently brought up the idea of having more duplexes, and there are some regulations regarding environmental health that prohibit this. He said there are some density issues in the rural areas, due to watershed regulations, but the County should be able to move in that direction.

Community Services

- Solid Waste – page 390
 - Total Expenditure Budget - \$11,884,383
 - Increase of \$1,843,962 Over FY2018-19 Budget
 - Revenue Increase of (\$1,003,915)
 - Solid Waste Fund Balance Appropriation - \$1,340,047
 - Transition to Full Enterprise Fund Status
 - Eliminate Budgeted General Fund Contribution of \$500,000
 - Solid Waste FY2019-20 Budgeted Fund Balance - \$4,219,059

Community Services

- Solid Waste – page 390

- Solid Waste Program Fee
 - Increase of \$10 from \$132 to \$142 per parcel – (\$910,812 increase to \$8.87 Million)
 - Third Year of 5 Year Planned Phase-in to \$148
 - » May Need to Revisit Program Fee Analysis Based on Structural Financial Changes in Recycling Program
- Recurring Capital and Repair Items
 - Administration Building Repair - \$10,825 increase
 - Vehicle Supplies and Equipment Repair - \$25,000 increase
 - Sweeper Attachment - \$6,000
 - Mower and five 40 yard boxes - \$61,000
- Household Hazardous Waste (HHW)
 - Create 2.0 FTE to Minimize Increase in HHW Contract - \$96,893
 - Avoids an Additional \$174,741 in Contractual Expenses
 - \$77,848 Better Net Position
 - Increase in Contract Amount - \$64,080



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Commissioner McKee referred to the solid waste program fees, and asked if staff expects the \$148 fee to hold.

Bonnie Hammersley said staff will do what it can to make this number hold, but when the structural deficit was addressed, the County was bringing in \$1 million for recycling revenue. She said, currently, the County is paying \$1 million to have recycling removed. She said things have changed with the recycling markets, but staff will try to keep the fee no higher than \$148. She said if a change is needed, staff will let the BOCC well in advance.

Commissioner McKee said the fee is approaching a large percentage of the total property tax on some of the smaller home properties.

Commissioner Dorosin said the County is paying \$1 million to have the recycling taken elsewhere, and asked if there are any alternatives.

Robert Williams, Solid Waste Director, said that if the County ends the recycling program, it would increase the disposal costs by roughly \$1.4 million. He said the County just completed a recycling study, and the problem is to reduce residual trash (which is currently at 12% in recycling). He said staff has identified where the County can partner with businesses and target the removal of glass from the recycling materials. He said a pilot program to separate out glass, exists in some apartment communities, which has been well received. He said the glass will be hauled to the glass recycling facility in Wilson.

Commissioner Dorosin asked if part of the costs are due to recycled products not being as valuable to the recycler or because of the residual garbage.

Robert Williams said both. He said the residuals have complicated the problems, and companies have started charging additional fees to separate it. He said the County needs to clean up the residuals.

Commissioner McKee said getting rid of the program is not an answer, but the County needs to get really innovative about how to approach it, or it will eat the County alive.

Robert Williams said the Solid Waste Management Plan is addressing this to meet Orange County's needs. He said staff needs to look into alternative technologies.

Commissioner Dorosin said the goal is to get to an actual enterprise fund, but asked if fees are inherently aggressive, is there some other reason why it has to be a self sustaining enterprise fund that is funded through the fees. He asked if increasing taxes is a more equitable way to distribute the cost than increasing the solid waste fee.

Travis Myren said there is no legal requirement that it has to be recaptured through fees. He said the program fee is tantamount to a tax. He said an alternative would be for the Board to increase property taxes in order to make the fund work, as there is no requirement that this be an enterprise fund.

Bonnie Hammersley said there are fee waivers of \$500 available, and the solid waste program has a safety net in the general fund. She said if money is needed, to continue to support the efforts, it should be done on the back end, and not on the front end. She said this money helped to fund other efforts in the budget that are needed now, and the solid waste fund

has a healthy fund balance, around 34% versus the 16% fund balance for the County as a whole. She said she plans to bring all fund balances to 16%, and so the County can rely on the solid waste fund balance for a little while, and hopefully the market will turn around.

Travis Myren resumed the presentation:

Community Services

- Solid Waste – page 390
 - Increase in Urban Recycling and Food Waste Collections Contracts - \$162,118
 - Recycling Processing Fees - \$822,000 increase
 - Increases Total Recycling Processing Costs to \$852,000
 - Processor's Inability to Sell Recyclable Material
 - Durham Tipping Fee Increase - \$15,326
 - Fee Schedule – p.495
 - Fee Waiver for Disposal of Storm Debris from Non-Declared Storms

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Community Services

- Solid Waste – page 390

Solid Waste Revenue Sources

Revenue Source	Percentage
Program Fee	84%
Charges for Services	11%
Landfill Fees	3%
Investment Earnings	2%

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Capital Investment Plan
Solid Waste

- Solid Waste Projects (p. 94-104)
 - Equipment Replacement - \$1,370,536
 - Large Pickup for Environmental Support - \$46,166
 - Large Pickup for Construction and Demolition Landfill - \$37,842
 - Front End Loader for Sanitation - \$359,832
 - Road Tractor for Recycling - \$150,560
 - Two (2) Curbside Recycling Trucks - \$776,136
 - Comprehensive Solid Waste Management Plan - \$175,000
 - Develop Land Use Master Plan for Solid Waste Facilities and Services
 - Provide Twenty (20) Year Framework
 - Coordinated with Towns

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Commissioner Price said she does not understand the bullets in the budget highlights section.

Robert Williams, Solid Waste Director, said staff is reorganizing the department, and putting recycling in the appropriate area in the landfill. He said it is not additional revenue, and it is a wash between different divisions.

Travis Myren resumed the presentation:

Community Services

- Non-Departmental – page 306
 - Total expenditure budget - \$470,882
 - Mebane Joint Planning Project - \$15,000
 - Contained in the Reserve for Planning Initiatives Line Item

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Commissioner Price asked if the funds for the Mebane Joint Planning Project will be used for a specific purpose.

Travis Myren said the line item has been used for a variety of things.

Craig Benedict said examples include a consultant, use plans, and studies, etc.

Chair Rich said she echoes Commissioner Dorosin's previous comments that the performance measures have been helpful, as well as outcomes. She asked if staff can put department heads' contact information in each sections.

Commissioner Dorosin asked if the remaining slides will be discussed.

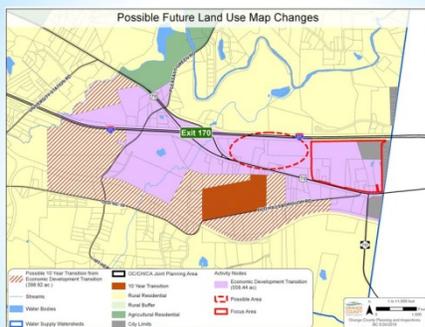
Travis Myren said these slides are not related to this budget discussion, and the Board will have this discussion in September. He said these slides were just included if questions came up.

Eno EDD Analysis and Recommendations

- 1) Decrease overall size of EDD by 400 acres consistent with prior analysis and board input
- 2) Focus on 100 to 200 acres with I-85 visibility and adjacent to US 70 interchange.
- 3) Over 100,000SF in 5 buildings has been approved in recent years which shows market demand for flex space in area.
- 4) Public Investment (CIP prior years) limited at this time to easternmost 100 acres which have been 70% designed.
- 5) NCDOT has agreed in concept the viability of the NC751 'extension' into this area.

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2. Adjournment

A motion was made by Commissioner Marcoplos, seconded by Commissioner McKee to adjourn the meeting at 9:42 p.m.

VOTE: UNANIMOUS

Penny Rich
Chair

Sherrí Ingersoll
Deputy Clerk II