

**ORANGE COUNTY BOARD OF COMMISSIONERS
CHAPEL HILL CARRBORO BOARD OF EDUCATION
ORANGE COUNTY BOARD OF EDUCATION
AGENDA**

BOCC Regular Work Session
April 28, 2015
Meeting – 7:00 p.m.
Southern Human Services Center
2501 Homestead Road
Chapel Hill, NC

Opening Comments

1. Presentation of Orange County Schools Board of Education
Approved FY2015-16 Operating and Capital Budgets
2. Presentation of Chapel Hill Carrboro City Schools Board of
Education Approved FY2015-16 Operating and Capital
Budgets
3. Discussion of a November 2016 Bond Referendum for School
Capital Needs

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available via live streaming video at orangecountync.gov/occlerks/granicus.asp and
Orange County Gov-TV on channels 1301 or 97.6 (Time Warner Cable).

**ORANGE COUNTY
BOARD OF COMMISSIONERS**

ACTION AGENDA ITEM ABSTRACT

Meeting Date: April 28, 2015

**Action Agenda
Item No. 1 and 2**

SUBJECT: Presentation of Orange County Schools and Chapel Hill-Carrboro City Schools Boards of Education Approved FY 2015-16 Operating and Capital Budgets

DEPARTMENT: County Manager and Finance
and Administrative Services

PUBLIC HEARING: (Y/N)

No

ATTACHMENT(S):

- A. Orange County Schools Board of Education FY2015-16 Budget Request
- B. Chapel Hill-Carrboro City Schools Board of Education FY2015-16 Budget Request

INFORMATION CONTACT:

Bonnie Hammersley, (919) 245-2300
Paul Laughton, (919) 245-2152
Del Burns, (919) 732-8126
Tom Forcella, (919) 967-8211

PURPOSE: To receive the Orange County Schools and Chapel Hill-Carrboro City Schools Boards of Education approved FY2015-16 operating and capital budget requests.

BACKGROUND: The Board of County Commissioners established a funding target for schools in previous years of 48.1% of County General Fund revenues. The target is exclusive of the County's share of Durham Technical Community College funding and is consistent with the school funding target endorsed by Commissioners in May 2000. The following school related components are included in calculation of the target percentage:

Local Current Expense - supplements State and Federal funds received by each district for the day-to-day operation of schools. Examples of expenses paid from these funds include salaries and benefits for locally paid teachers and utilities. Counties having more than one school administrative unit, as is the case in Orange County, are required to provide equal per pupil appropriations to each system. The funding level, however, is discretionary and varies from county to county. Current Expense funding of \$72,147,134 was approved in FY 2014-15.

Recurring Capital - pays for facility improvements, equipment, furnishings, and vehicle and bus purchases. State statutes mandate counties to fund recurring capital; however, the amount of money counties allocate to this function is discretionary and varies from county to county. Equal per pupil allocations required by law for current expense appropriations are not applicable to this category of local school funding.

Per the April 2011 Board approved County Capital Funding Policy, County and School recurring capital needs will be identified and reviewed during each annual operating budget cycle, and recurring capital appropriations will be approved by the Board of Commissioners as an element of each annual Orange County Budget Ordinance. For the current fiscal year, Commissioners funded \$3.0 million (the equivalent of approximately 2 cents on the property tax rate) for schools recurring capital.

Long-Range Capital - supports school capital projects through the County's Capital Investment Plan (CIP) with Pay-as-you-go funding, which includes dedicated half-cent sales tax revenues and property tax earmarked under the Board's current Capital Funding Policy. Similar to Local Current Expense funding, the amount of money counties allocate to long-range capital expenditures is discretionary and varies from county to county. Long-Range Capital (PAYG) funding of \$3,724,849 was approved in FY 2014-15.

School Related Debt Service - repayment of principal and interest on School related debt, including general obligation bonds and private placement loans. North Carolina statutes require counties to pay for school related capital items such as acquisition and construction of facilities. In instances where counties borrow monies to pay for such items, the State mandates counties repay the debt. The amount of money counties borrow for school related projects is discretionary and varies from county to county. Debt Service funding for Schools of \$16,608,984 was approved in FY 2014-15.

Fair Funding – established in FY 2006-07, these funds are split equally between the two school districts, to offset costs of safety and health services such as School Resource Officers and Nurses. The State does not mandate counties to provide funding for these services. Fair Funding of \$988,000 was approved in FY 2014-15.

It is important to note, the 48.1% target only includes funding for the items identified above - current expense, recurring capital, long-range capital, school related debt service and fair funding. It does not include additional non-mandated County financial support Orange County Commissioners commit to schools. Examples of such appropriations include supplementing state funding for school health nurses to staff each school with at least one school health nurse. Funding in the current fiscal year for this contractual agreement between the County Health Department and each school district is approximately \$697,000. (This agreement/contract has been in place since 2001)

FY2015-16 School Budgets

Based on the North Carolina Department of Public Instruction's projected Average Daily Membership (ADM) enrollment for FY 2015-16, Orange County Schools enrollment would decrease by 172 students, and Chapel Hill-Carrboro City Schools enrollment would decrease by 150 students, for a total decrease of 322 students over both school systems.

Orange County Schools is requesting an increase in the local per pupil allocation of \$81. This requested increase in the local per pupil allocation for current expenses would increase the per pupil allocation to \$3,652. This funding level would represent approximately the same current expense for Orange County Schools of \$28.1 million with an increase for both school districts of approximately \$450,000, when this increase of \$81 per pupil is also applied to Chapel Hill-Carrboro City Schools. This would represent .275 cents on the current property tax rate.

Chapel Hill-Carrboro City Schools is requesting an increase in the local per pupil allocation of \$302, plus funding for an additional 100 charter students in the district. This requested increase

in the local per pupil allocation for current expenses would increase the per pupil allocation to \$3,873. This funding level would represent an approximate increase in the current expense for Chapel Hill-Carrboro City Schools of \$3.5 million with an increase for both school districts of \$5.8 million, which would represent 3.54 cents on the current property tax rate.

During tonight's presentation, each system will share their FY2015-16 operating and capital budgets with the Board of County Commissioners.

FINANCIAL IMPACT: Preliminary FY2015-16 revenue projections anticipate the County's General Fund revenues will be approximately \$196 million. Staff has assumed no receipt of Public School Building Fund monies in this projection for the County's General Fund. (Note: NC Education Lottery proceeds are revenues budgeted in individual school capital projects and not considered General Fund Revenue.)

Based upon the County Commissioner's funding target of 48.1%, the funding to the two school systems would be approximately \$94.3 million, based on the preliminary FY2015-16 revenue projections.

RECOMMENDATION(S): The Manager recommends that the Board discuss the issues noted and provide direction to staff, as appropriate.

2015-16

Orange County Schools Local Current Expense Budget



The First Choice for Families

Orange County Schools

2015-16

District Vision

We envision a public school system that prepares all students to be creative, constructive thinkers who become healthy, productive and responsible members of our community and the world.

District Mission

Orange County Schools provides learning opportunities that develop resourceful citizens prepared to engage in an ever changing and diverse world.

Strategic Plan Goals 2015-2020

Orange County Schools will be the first choice for families

through the provision of engaging learning opportunities for all students to prepare them for citizenship, higher education and careers; and

through consistent and effective engagement with our diverse community; and

through retaining, recruiting, and developing a diverse professional team accountable for the learning opportunities for all students; and

through the provision of safe and sustainable operations and well-maintained facilities and equipment that support learning opportunities for all students; and

through the accountable, equitable, and transparent management of human and financial resources.



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This budget is available at www.orange.k12.nc.us

Orange County Board of Education

Board of Education Members and Chief Officers

Dr. Stephen H. Halkiotis, Chair

Tony McKnight, Vice-Chair

Tom Carr

Donna Coffey

Dr. Deborah Piscitelli

Lawrence Sanders

Brenda Stephens

Dr. Del Burns, Temporary Superintendent

Pam Jones, Interim Deputy Superintendent

Patrick Abele, Chief Operations Officer

Donna Brinkley, Chief Finance Officer

Teresa Cunningham-Brown, Chief Human Resources Officer

Dr. Jacob Henry, Chief Academic Officer

Todd Jones, Chief Technology Officer

G. Seth Stephens, Chief Communications Officer

200 East King Street
Hillsborough, NC 27278
919.732.8126

Message from the Superintendent

April 13, 2015

To the Orange County Board of Commissioners:

The Orange County Schools 2015-2016 budget request that follows is presented for your review and consideration.

This budget request was developed following meetings with building-level and central services administrators and deliberations with the cabinet. It is important to note that less direction and information has been provided than in the past as a result of changes from the last legislative session. The North Carolina Department of Public Instruction is no longer providing initial planning allotments as in previous years. While not a factor in the requested budget for 2015-2016, District average daily membership growth has been moved from the continuation budget to the expansion budget. Also at this time estimates of potential salary increases and changes in employer-paid benefit costs have not been provided. Consequently the budget that follows is based only upon information that is known at this time. As additional information is available at the State level the impact on the requested budget will be calculated and reported.

As part of the AdvancED accreditation self-assessment review, the Orange County Schools Board of Education engaged citizens in a months-long process to develop a community vision for the District. In a parallel manner a mission and strategic plan goals were developed. The community engagement process has resulted in a clear direction for the District for the future. The Board of Education has adopted the vision, mission and goals included in this document which are now in policy.

Following six months of self-assessment regarding the standards required by AdvancED for accreditation, an external review committee identified a number of strengths of the District that included the strong relationship between the Board of Education and the Board of Commissioners, focused on students and schools. The community engagement process was listed as a "Powerful Practice" and the Board of Education was commended for empowering community stakeholders. Furthermore, collaboration and community engagement will be vital elements in the District's future growth opportunities.

The North Carolina Department of Public Instruction has provided projected student average daily membership for the coming year. The projection for the current year (2014-2015) was over-stated and the District did not meet the projection. For the coming year, the projection is 172 students lower. This will result in a projected loss of state funds of \$872,212. Funding in the amount of \$135,746 for Driver Education is scheduled to end June 30, 2015. Combined, the total projected reduction in state funds for 2015-2016 is slightly more than \$1 million. Applying the current local per pupil allotment to the projected number of students for 2015-2016 reduces the county appropriation by \$614,212 to \$27.5 million.

To balance the budget, considering the changes in both state and local revenue, expenditure reductions in the amount of \$1.2 million would be necessary. The Board of Education considered the impact of such reductions and has approved a budget request that includes an \$81 increase in the local per pupil amount. This increase would support the existing county appropriation amount of \$28.1 million.

Even with an increase there will necessarily be reductions in expenditures to balance the budget. Without the increase, expenditure reductions will expand to include safety initiatives, deferred maintenance projects and local at-risk student support funds.

Through the community visioning process and the development of a sound strategic plan the Orange County Schools Board of Education has embraced a clear direction for the District. In addition, the findings of the AdvancED external review team identify areas of need which will drive the allotment of resources in the coming years.

The Orange County Board of Commissioners' consistent and sustaining support for public education is clear. The Board of Education both recognizes and values the partnership with the Board of Commissioners in preparing students for the future and furthering the values of the community.

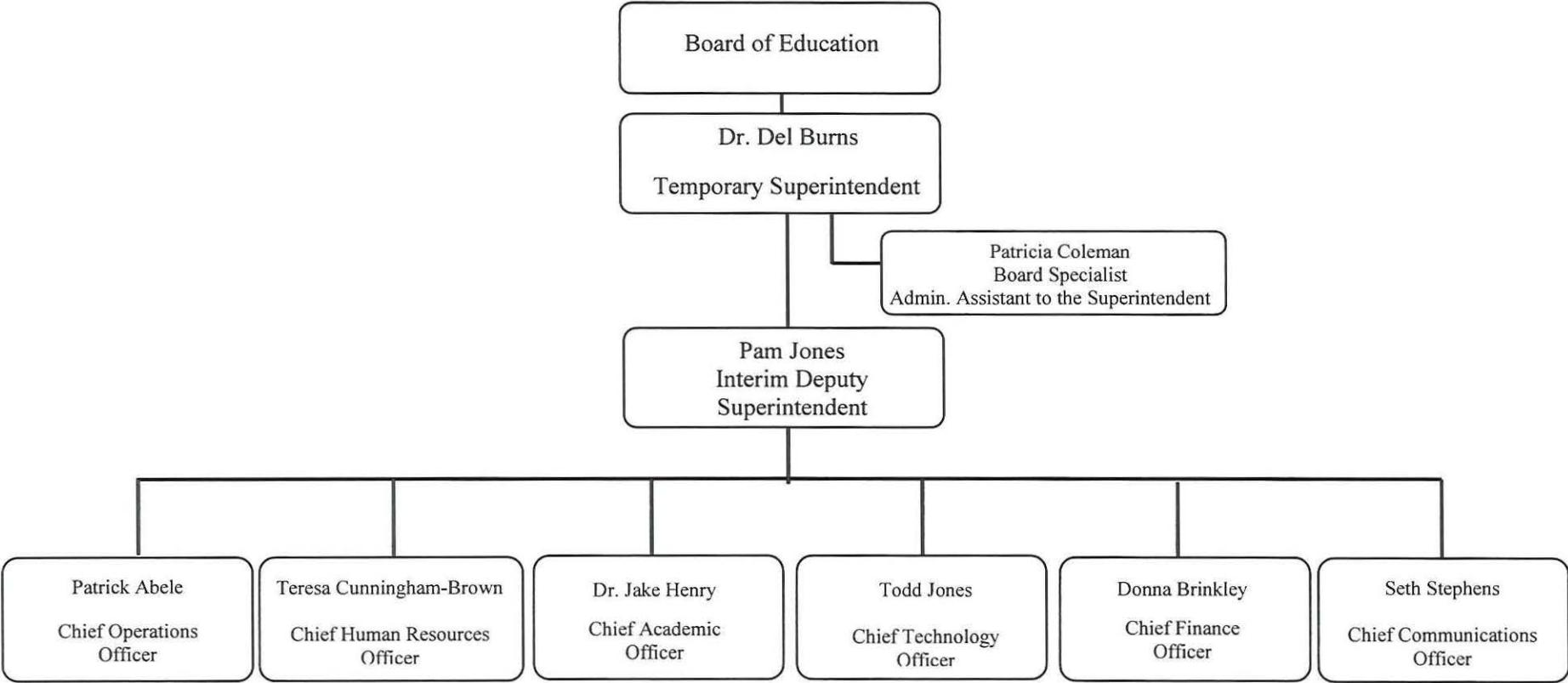
Respectfully Submitted,



Del Burns, Temporary Superintendent

Orange County Schools Superintendent's Cabinet Organizational Chart

BOE Approved 6/19/14



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2014-2015 Orange County Schools Budget

Local:	\$31,509,181
State:	\$44,198,480
Federal:	\$ 3,642,513
Other Restricted:	\$ 1,856,837
Capital Improvement:	<u>\$ 6,853,978</u>

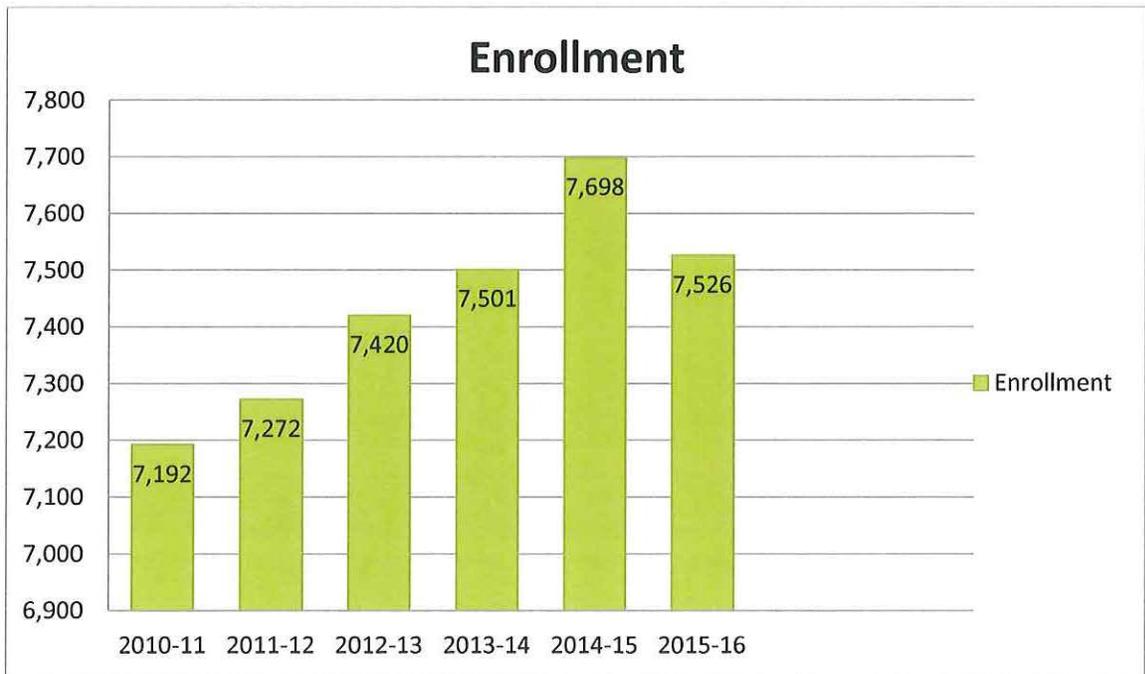
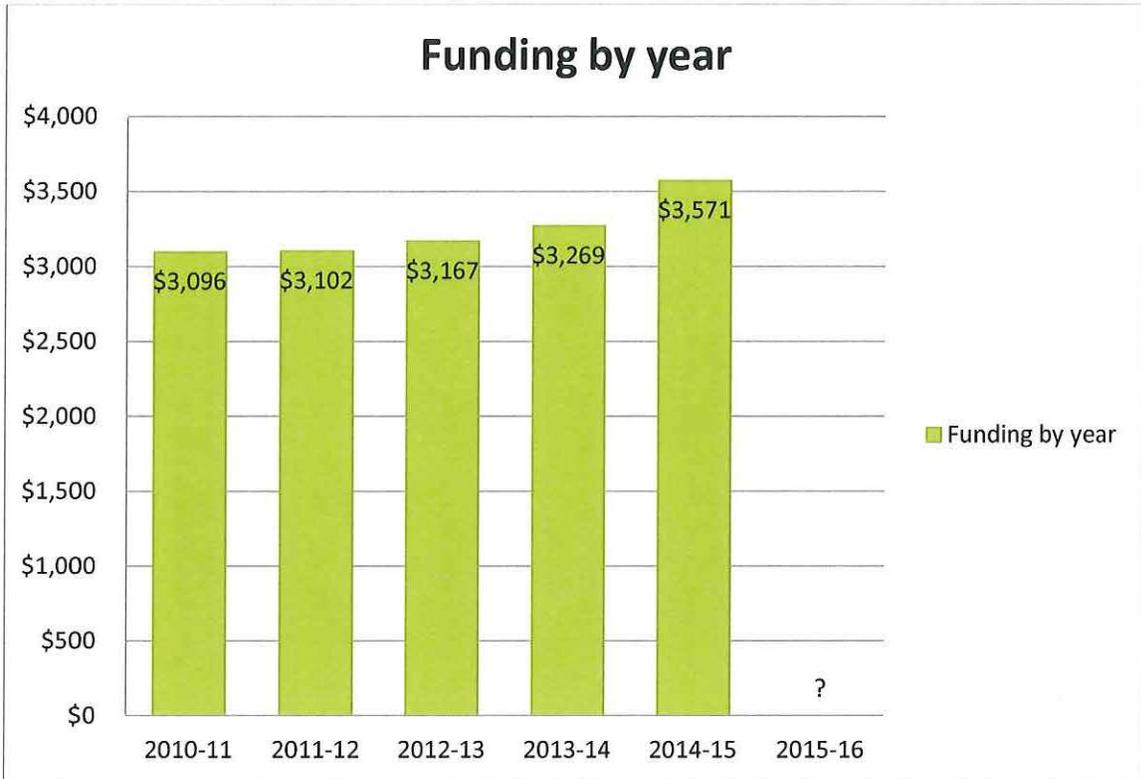
Total Funding for the 2014-2015 School Year:	\$88,060,989
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Local:	
County Appropriation	\$28,080,975 ¹
Fair Funding	\$ 494,000
Fines/Forfeitures	\$ 200,000
Interest	\$ 68,000
Fund Balance Appropriated	\$ 1,134,400
Fund Balance Carryover	<u>\$ 1,531,806</u>

Total Operating Budget Funding (Local) For 2014-2015:	\$31,509,181
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¹ Considers charter schools and out of district students

Orange County Schools Per-Pupil Appropriation



*2015-16 projected enrollment

Local Funds Received by OCS

Year	Capital Funding (all sources)	Current Expense (includes Fair Funding)	Per Pupil Allocation	Total County Funding
2010-11	\$2,143,649	\$23,271,992	\$3,096	\$25,415,641
2011-12	\$2,186,854	\$23,563,574	\$3,102	\$25,750,428
2012-13	\$3,079,067	\$24,515,695	\$3,167	\$27,594,762
2013-14	\$3,079,067	\$25,554,154	\$3,269	\$28,633,221
2014-15	\$3,132,939	\$28,574,975	\$3,571	\$31,707,914

OCS Historical Profile

School Year	Teaching Staff	Students	Pupil/Teacher Ratio	Free and Reduced Lunch
2009-10	515	7,007	14:1	38.99%
2010-11	524	7,192	14:1	39.82%
2011-12	527	7,272	14:1	40.08%
2012-13	546	7,420	14:1	40.20%
2013-14	559	7,501	13:1	41.47%
2014-15	553	7,698	14:1	42.10%



2015-16 County Appropriation Request

2014-15 Per-Pupil Appropriation	\$3,571
2015-16 Projected Student Population	7,526
2015-16 Calculated Appropriation	\$27,466,763 ²
2015-16 Requested Per-Pupil Increase	\$81
2015-16 Requested Per-Pupil Appropriation	\$3,652
2015-16 Projected Student Population	7,526
2015-16 Requested Appropriation	\$28,080,975 ^{2,3}



² Considers charter schools and out of district students

³ The appropriation requested is the same as provided in 2014-15

2015-2016 BOARD OF EDUCATION'S APPROVED BUDGET

BUDGET ASSUMPTIONS:

2014-2015 ADM	7,698	
2015-2016 Projected ADM	<u>7,526</u>	
ADM Change	<u>(172)</u>	Students

Maintain 2014-2015 county appropriation of \$28.1M which would require an \$81 per pupil increase
 Appropriated fund balance increased by \$370,916 to \$1,505,316
 Reduction in force not considered
 Planning allotments not available
 Salary and benefits changes not available

PROJECTED REVENUE CHANGES:

\$	5,071	State Per Pupil Funding	
	(172)	Students	
\$	<u>(872,212)</u>	PROJECTED LOSS IN STATE FUNDING	\$ <u>(135,746)</u> PROJECTED LOSS IN DRIVER EDUCATION FUNDING

\$	-	PROJECTED LOSS IN LOCAL FUNDING	\$ <u>370,916</u> PROJECTED INCREASE IN FUND BALANCE APPROPRIATION
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PROJECTED REVENUE SUMMARY:

\$	(1,007,958)	Loss in State Funding (Including Driver Education)
	-	Loss in Local Funding
	370,916	Increase in Fund Balance Appropriation
\$	<u>(637,042)</u>	TOTAL PROJECTED LOSS IN REVENUES

PROJECTED EXPENDITURE CHANGES:

(See Business Cases)

\$	(410,396)	7 Teachers
	(66,646)	2 Teacher Assistants
	(60,000)	Strategic Planning & Visioning/AdvancED Review
	(35,000)	IB Exams (State Paid 2015-16)
	(35,000)	Legal Services
	(30,000)	Superintendent Search
\$	<u>(637,042)</u>	TOTAL PROJECTED REDUCTION TO EXPENDITURES
\$	-	BALANCE

Alternate 2015-2016 Budget Scenario

BUDGET ASSUMPTIONS:

2014-2015 ADM	7,698	
2015-2016 Projected ADM	<u>7,526</u>	
ADM Change	<u>(172)</u>	Students

No increase in per pupil funding equals a reduction in county appropriation of \$614,212 to OCS
 Appropriated fund balance increased by \$415,128 to \$1,549,528
 Reduction in force not considered
 Planning allotments not available
 Salary and benefits changes not available

PROJECTED REVENUE CHANGES:

\$	5,071 State Per Pupil Funding		
	(172) Students		PROJECTED LOSS IN DRIVER
\$	(872,212)	PROJECTED LOSS IN STATE FUNDING	\$ (135,746) EDUCATION FUNDING
\$	3,571 Local Per Pupil Funding		
	(172) Students		PROJECTED INCREASE IN FUND
\$	(614,212)	PROJECTED LOSS IN LOCAL FUNDING	\$ 415,128 BALANCE APPROPRIATION

PROJECTED REVENUE SUMMARY:

\$	(1,007,958) Loss in State Funding (Including Driver Education)
	(614,212) Loss in Local Funding
	415,128 Increase in Fund Balance Appropriation
\$	(1,207,042) TOTAL PROJECTED LOSS IN REVENUES

PROJECTED EXPENDITURE CHANGES:

(See Business Cases)

\$	(320,000) Safe Havens
	(150,000) Facilities Assessment Projects
	(100,000) Local At-Risk Funds
	(410,396) 7 Teachers
	(66,646) 2 Teacher Assistants
	(60,000) Strategic Planning & Visioning/ AdvancED Review
	(35,000) IB Exams (State Paid 2015-16)
	(35,000) Legal Services
	(30,000) Superintendent Search
\$	(1,207,042) TOTAL PROJECTED REDUCTION TO EXPENDITURES
\$	- BALANCE



Orange County Schools

Business Cases

2015-16



Initiative: State Per Pupil Funding Impact Due to Change in Average Daily Membership

Implementation Timeline and Budget

2015-2016	Amount	Notes
ADM Decrease of 172 Students	(\$872,212)	

Expected Results

ADM allotment-based funds for Orange County Schools will decrease.

Evidence or Reasoning for this Recommendation

State ADM-based funds for 2014-2015 were based on 7,698 students. On the 40th Day of school, the average daily membership was 7,498. The ADM projection for Orange County Schools for the 2015-2016 school year is 7,526 or 172 students less than the current year.



Initiative: Driver Education Funding

Implementation Timeline and Budget

2015-2016	Amount	Notes
Driver Education Funds Eliminated	(\$135,746)	

Expected Results

Orange County Schools will continue to pay for Driver Education using re-purposed local funds. Families will continue to pay \$40 to offset the cost which in OCS is approximately \$300. The state maximum that can be charged to families is \$65.

Evidence or Reasoning for this Recommendation

Driver Education funds have been phased out over a period of years. As a result, families have been required to pay a portion of the cost for students to participate in the program as school districts have been required to find funds to address the shortfall. North Carolina GS 115C-216 (b) states: "Inclusion of Expense in Budget. - The local boards of education shall include as an item of instructional service and as a part of the current expense fund of the budget of the high schools under their supervision, the expense necessary to offer the driver education course."



Initiative: Fund Balance Appropriation with \$81 Per Pupil Increase

Implementation Timeline and Budget

2015-2016	Amount	Notes
Fund Balance Appropriation	\$370,916	
Increase Required to Balance		

Expected Results

The 2014-2015 Adopted Budget includes \$1,134,400 in fund balance. With the increase, \$1,505,316 will be necessary to balance the 2015-2016 budget

Evidence or Reasoning for this Recommendation

The July 1, 2014 unassigned fund balance amount was \$2,498,886. Approximately 40% of the available unassigned fund balance would remain, assuming no changes between 2014-2015 and 2015-2016 fiscal years. In order to balance the budget in subsequent years either an increase in the county appropriation or additional budget reductions would be required to develop a balanced budget.



Initiative: 7 Teachers - Reduction in State ADM Allotment of Classroom Teachers

Implementation Timeline and Budget

2015-2016	Amount	Notes
7 State Allotted Regular Classroom Teachers	(\$410,396)	This amount is based upon the average teacher salary established by DPI.

Expected Results

Class sizes may be impacted as there will be slightly fewer teachers in the district; however, there will also be fewer students based on the 2015-2016 projection. OCS received an over-allotment in classroom teachers as the result of a projected student ADM that exceeded the actual ADM on the 40th Day of school. Allotments to schools for 2015-2016 will be based as in the past on the actual fifth month ADM of the preceding year. This may result in fewer or more regular classroom teacher positions allotted than in the 2014-2015 school year, depending upon the projected change in the ADM for each school. There may be a need to freeze vacant regular classroom positions for the coming year to balance the allotment numbers. There may also be a need to transfer regular classroom teachers based on any change in student ADM and allotment at the school level.

Evidence or Reasoning for this Recommendation

For 2014—2015 the Orange County Schools student ADM projection was 7,698 and the actual 40th Day ADM was 7,498. The projection for 2015-2016 is 7,526, or 172 students less than 2014-2015. The projection of 7 fewer regular classroom teachers is an estimate based on allotment formulas from the state remaining the same.



Initiative: 2 Teacher Assistants - Reduction in State ADM Allotment of Classroom Teacher Assistants

Implementation Timeline and Budget

2015-2016	Amount	Notes
2 State Allotted Regular Classroom Teacher Assistants	(\$66,646)	This amount is based upon the amount allotted for a teacher assistant

Expected Results

OCS received an over-allotment in regular classroom teacher assistants as result of a 2014-2015 projected ADM that exceeded the actual ADM on the 40th Day of school. The allotment of teacher assistants to schools for 2015-2016 will be based as in the past on the actual fifth month ADM of the preceding year. This may result in fewer or more regular classroom teacher assistant positions allotted to individual schools than in the 2014-2015 school year, depending upon the projected change in the ADM for each school. There may be a need to freeze vacant regular classroom teacher assistant positions for the coming year to balance the allotment numbers. There may also be a need to transfer regular classroom teacher assistants based on any change in student ADM and allotment at the school level.

Evidence or Reasoning for this Recommendation

For 2014–2015 the Orange County Schools ADM projection was 7,698 and the actual 40th Day ADM was 7,498. The projection for 2015-2016 is 7, 526, or 172 students less than 2014-2015. The projection of 2 fewer regular classroom teacher assistants is an estimate based on allotment formulas from the state remaining the same.



Initiative: Strategic Planning and Visioning / AdvancED Review

Implementation Timeline and Budget

2015-2016	Amount	Notes
Funding reduction for the Strategic Planning and Visioning initiative and the AdvancED Accreditation review	(\$60,000)	Both activities have been completed

Expected Results

The district has been engaged with the community to develop a vision for Orange County Schools. A mission and strategic plan goals have also been developed. All have been adopted by the Board of Education. The AdvancED accreditation review process will be completed in March, 2015.

Evidence or Reasoning for this Recommendation

The work to develop a vision, mission and strategic plan goals for Orange County Schools has prepared staff and the Board to take next steps with respect to all three components. The identified and to-be-identified next steps will be managed and led by the Board and the staff. AdvancED re-accreditation occurs in a five year cycle. It is anticipated that a future budget will include some amount, not necessarily the entire \$60,000 budgeted for this year, in order to fund activities related to the re-accreditation review.



Initiative: IB Exams

Implementation Timeline and Budget Needed

2015-2016	Amount	Notes
Reduce budget to pay for IB exam fees.	(\$35,000)	

Expected Results

There should be no direct impact to the IB program as the funds being reduced were used to pay the cost of exam fees. Effective this school year, the state is covering the cost of IB fees therefore this expenditure is no longer needed.

Evidence or Reasoning for this Recommendation

Effective during the 2014-15 school year, the state is now covering the cost of IB exam fees. This is no longer an expense that needs to be budgeted for at the district level.

Contact Person: Dr. Jake Henry, Chief Academic Officer



Initiative: Legal Services

Implementation Timeline and Budget

2015-2016	Amount	Notes
Reduce budget for legal fees	(\$35,000)	

Expected Results

Staff will be able to rely more often upon approved standard form contracts. Only new agreements will require board attorney review.

Evidence or Reasoning for this Recommendation

A number of process improvements including a comprehensive legal review of discipline policies and procedures as well as student transfer and application policies and procedures have been undertaken this year and are expected to conclude by the end of the fiscal year. Attorney reviews of contracts and agreements are fewer as a result of the use of standard form contracts. Many agreements not previously reviewed have now been reviewed and approved by the Board. As a result fewer agreements will require attorney review.

Contact Person: Dr. Del Burns, Temporary Superintendent



Initiative: Superintendent Search

Implementation Timeline and Budget

2015-2016	Amount	Notes
Eliminate funding for superintendent search	(\$30,000)	

Expected Results

The process to select a new OCS Superintendent will successfully conclude by the end of the fiscal year.

Evidence or Reasoning for this Recommendation

The Board of Education is on schedule to select a new superintendent.





Initiative: Local Per Pupil Funding Impact Due to Change in Average Daily Membership

Implementation Timeline and Budget

2015-2016	Amount	Notes
ADM Decrease of 172 Students	(\$614,212)	

Expected Results

Local funds allotted on the basis of ADM will decrease.

Evidence or Reasoning for this Recommendation

Local ADM funds for 2014-2015 were based on 7,698 students. On the 40th Day of school, the average daily membership was 7,498. The ADM projection for Orange County Schools for the 2015-2016 school year is 7,526 or 172 students less than the current year.



Initiative: Fund Balance Appropriation without Increase in County Appropriation

Implementation Timeline and Budget

2015-2016	Amount	Notes
Fund Balance Appropriation	\$415,128	
Increase Required to Balance		

Expected Results

The 2014-2015 Adopted Budget includes \$1,134,400 in fund balance. With the increase, \$1,549,528 will be necessary to balance the 2015-2016 budget

Evidence or Reasoning for this Recommendation

The July 1, 2014 unassigned fund balance amount was \$2,498,886. Approximately 38% of the available unassigned fund balance would remain, assuming no changes between 2014-2015 and 2015-2016 fiscal years. In order to balance the budget in subsequent years either an increase in the county appropriation or additional budget reductions would be required to develop a balanced budget.



Initiative: Safe Havens

Implementation Timeline and Budget

2015-2016	Amount	Notes
A decrease in the Maintenance budget for funds identified to meet the Safe Havens report.	(\$320,000)	

Expected Results

The Orange County Schools previously completed a comprehensive analysis of safety needs through Safe Havens. The report indicated areas for investment in order to meet facility and safety standards. The use of previously allocated funds will be used to complete approved projects.

Evidence or Reasoning for this Recommendation

Funds appropriated in the 2014-2015 budget will be utilized to complete projects identified by Safe Havens. The district will continue to utilize current funds in addition to appropriated non-recurring funds for identified projects. Future funding will be requested when available to continue to meet the recommendations by Safe Havens.



Initiative: Facilities Assessment Projects

Implementation Timeline and Budget

2015-2016	Amount	Notes
A decrease in the Maintenance budget to address deferred maintenance and projects identified in the 2014 Facilities Assessment.	(\$150,000)	

Expected Results

During the 2013-2014 school year, the district completed a Comprehensive Facilities Assessment (CFA). The CFA identified a multitude of projects and areas of concern that need to be addressed. Many of the items recommended in the CFA are the result of deferred maintenance needs. The total estimate needed to address the needs identified in the CFA is approximately \$160,000,000. Use of funds allowed for initial deferred maintenance projects to be started in 2015.

Evidence or Reasoning for this Recommendation

Funds appropriated in the 2014-2015 budget will be utilized to complete projects identified in the CFA. Additional input and analysis of the CFA will allow staff to rank and prioritize projects by need. It is recommended funding be secured or appropriated when available for identified projects. Use of Capital Investment Project (CIP) and local funding will be used to further complete deferred maintenance projects.



Initiative: Local At-Risk Funds

Implementation Timeline and Budget Needed

2015-2016	Amount	Notes
Reduce local at-risk funding budget	(\$100,000)	

Expected Results

Schools are allocated instructional dollars from accounts such as state and local at-risk funds, as well as state and local instructional supplies and materials. Local at-risk funds are used by schools to provide services to students who are most at-risk of dropping out of school. This reduction may result in a smaller allocation of local at-risk funds to schools which could cause a reduction in services and resources provided to students.

Evidence or Reasoning for this Recommendation

This recommendation is being made because re-purposing of funds from other sources could lessen the impact of the reduction on school allotments. State at-risk funds could be re-purposed to make up for some of the shortfall at the school level. Additionally, schools could repurpose their funds from other sources to best meet the needs of their students.

Contact Person: Dr. Jake Henry, Chief Academic Officer

ORANGE COUNTY SCHOOLS
2015-2016 Local Current Expense Budget
 By PRC (Program Report Code)

<u>REVENUES</u>	2014-2015 Budget	2015-2016 B.O.E. Approved Budget
2.4110 County Appropriation	\$ 28,080,975	\$ 28,080,975
2.4110.007 County Appropriation - Fair Funding	494,000	494,000
2.4410 Fines & Forfeitures	200,000	200,000
2.4450 Interest	68,000	68,000
2.4910 Fund Balance Appropriated	1,134,400	1,505,316
2.4910 Fund Balance Carryover	1,531,806	65,000
Projected Loss in State Revenues	-	(1,007,958)
TOTAL REVENUES	\$ 31,509,181	\$ 29,405,333

ORANGE COUNTY SCHOOLS

2015-2016 Local Current Expense Budget

<u>EXPENDITURES</u>		<u>2014-2015</u> <u>Budget</u>	<u>2015-2016</u> <u>B.O.E.</u> <u>Approved</u> <u>Budget</u>	
PRC 001	REGULAR CLASSROOM TEACHERS (Salaries, Supplements, Benefits, Matching Funds, 6th & 9th Grade Academies and Vocational Rehabilitation Match)	\$ 7,791,929	\$ 7,381,533	(1) Reduction of 7 Teachers @ \$410,396
PRC 002	CENTRAL OFFICE ADMINISTRATION (Salaries, Supplements and Benefits)	\$ 1,539,066	\$ 1,539,066	
PRC 003	NON-INSTRUCTIONAL SUPPORT (Custodial, Clerical, Technology, and Substitute Salaries, Benefits and Custodial Contracted Services)	\$ 4,568,415	\$ 4,568,415	
PRC 005	SCHOOL BUILDING ADMINISTRATION (Principal and Assistant Principal Salaries, Supplements, Benefits and Travel)	\$ 1,131,722	\$ 1,131,722	
PRC 007	INSTRUCTIONAL SUPPORT (Psychologists, Social Workers, Media Specialists, Guidance Counselors, Nurses, and Literacy Coaches Salaries and Benefits)	\$ 1,732,086	\$ 1,732,086	
PRC 009	NON-CONTRIBUTORY BENEFITS (Longevity, Bonus Leave Payout, Annual Leave Payout and Benefits, Unemployment Insurance, Worker's Comp. Insurance, Life Insurance and Vision Insurance)	\$ 697,772	\$ 697,772	
PRC 013	CAREER AND TECHNICAL EDUCATION (Voc Ed. Network Certification Tests, Workshops and Student and Employee Travel)	\$ 4,248	\$ 4,248	
PRC 015	TECHNOLOGY (Contracted Repairs and Maintenance, Travel and Staff Development)	\$ 381,750	\$ 18,500	(a) Remove 2014-15 Carryover for Technology @ \$350,000 (b) Remove 2014-15 Carryover for Assistive Technology @ \$13,250
PRC 024	DSSF (Supplement Pay)	\$ 15,677	\$ 15,677	
PRC 027	TEACHER ASSISTANTS K-3 (Salaries, Substitute Pay and Benefits)	\$ 407,028	\$ 340,382	(2) Reduction of 2 TAs @ \$66,646
PRC 032	EXCEPTIONAL CHILDREN (Salaries, Benefits, Contracted Services, Staff Development, Travel, Supplies & Materials and Furniture & Equipment)	\$ 1,316,653	\$ 1,316,653	
PRC 034	ACADEMICALLY GIFTED PROGRAM (Teachers, Substitutes, Benefits, Staff Development, and Supplies and Materials)	\$ 372,565	\$ 372,565	
PRC 035	SCHOOL FOOD SERVICES (Unpaid Charged Meals)	\$ 1,000	\$ 1,000	

ORANGE COUNTY SCHOOLS

2015-2016 Local Current Expense Budget

<u>EXPENDITURES</u>		<u>2014-2015 Budget</u>	<u>2015-2016 B.O.E. Approved Budget</u>	
PRC 036	TRANSFER TO CHARTER SCHOOLS (Per Pupil Allotment Sent to Charter Schools)	\$ 1,755,510	\$ 1,755,510	
PRC 050	TITLE I (Supplement Pay)	\$ 70,036	\$ 70,036	
PRC 054	ENGLISH AS A SECOND LANGUAGE (Teachers, Substitutes, Benefits, Travel and Supplies & Materials)	\$ 281,832	\$ 281,832	
PRC 056	TRANSPORTATION (Salaries and Benefits, Repair Parts and Materials, Fuel, Tires & Tubes and Equipment)	\$ 448,028	\$ 448,028	
PRC 060	IDEA TITLE VI-B (Supplement Pay)	\$ 165,862	\$ 165,862	
PRC 061	INSTRUCTIONAL SUPPLIES (Classroom Supplies & Materials and Library Books)	\$ 221,392	\$ 186,392	(3) Remove IB Exams @ \$35,000
PRC 069	AT RISK STUDENT SERVICES (Salaries, Benefits, Contracted Services, Staff Development, Travel and Supplies & Materials)	\$ 200,000	\$ 200,000	
PRC 103	TITLE II (Salary, Supplement and Benefits)	\$ 45,715	\$ 45,715	
PRC 701	AFTER SCHOOL PROGRAM (Middle School After School)	\$ 125,000	\$ 125,000	
PRC 706	NON-YELLOW BUS (Activity Buses and Bus Driver Supplements)	\$ 53,231	\$ 53,231	
PRC 801	CURRICULAR SERVICES (Salaries, Benefits, Contracted Services, Printing, Fieldtrips, Travel, Memberships, Supplies & Materials and Science Program Enhancements)	\$ 512,952	\$ 512,952	
PRC 802	OPERATION OF PLANT (Maintenance Salaries, Benefits, District Wide Utilities, Contracted Services, Security Monitoring, Maintenance Projects, Supplies & Materials and Gas & Oil)	\$ 4,554,679	\$ 3,567,828	Remove 2014-15 Carryover for OHS Connector @ \$906,851 (c) (d) Remove 2014-15 Carryover for Emergency Radios @ \$80,000
PRC 803	HUMAN RESOURCES (Criminal Records Check, Staff Development, Printing, Magellan Employee Assistance Program, Travel, HRMS Fees, Supplies, SubFinder, Recruitment Travel and Recruitment Materials)	\$ 184,252	\$ 184,252	
PRC 804	FINANCIAL SERVICES (Copier Costs, Contracted Services, Staff Development, Printing, Travel, Liability, Vehicle & Property Insurance, Student Accident & Boiler Ins., Office Supplies, Fidelity Bond, and Memberships)	\$ 471,565	\$ 471,565	
PRC 805	SUPPORT SERVICES (Mobile Communications, Staff Development and Supplies and Materials)	\$ 5,050	\$ 5,050	

ORANGE COUNTY SCHOOLS

2015-2016 Local Current Expense Budget

<u>EXPENDITURES</u>	<u>2014-2015 Budget</u>	<u>2015-2016 B.O.E. Approved Budget</u>	
PRC 806 DISTRICT SAFETY (Resource Officers and Reserve Officers)	\$ 180,000	\$ 180,000	
PRC 807 SAFE HAVENS (Access Control, Security Monitoring)	\$ 320,000	\$ 320,000	
PRC 808 FACILITIES STUDY IMPLEMENTATION (Additional Maintenance Position and Additional Maintenance Projects)	\$ 197,765	\$ 197,765	
PRC 850 PROJECT GRADUATION (Contracted Services and Supplies & Materials)	\$ 12,000	\$ 12,000	
PRC 851 CULTURAL ARTS (Supplements, Benefits, Contracted Services and Supplies & Materials)	\$ 86,699	\$ 86,699	
PRC 854 BAND (Band Instrument Repair and Band Grants to Schools)	\$ 67,240	\$ 67,240	
PRC 860 ATHLETICS (Supplements, Benefits, Catastrophic Insurance and Athletic Grants to Schools)	\$ 631,312	\$ 631,312	
PRC 861 CO-CURRICULAR CLUBS (Supplements, Benefits and Supplies and Materials)	\$ 49,682	\$ 49,682	
PRC 890 BOARD OF EDUCATION (Salaries, Benefits, Contracted Services, Workshops, Travel and Supplies)	\$ 91,675	\$ 61,675	(4) Remove Supt. Search Funding @ \$30,000
PRC 891 EXECUTIVE ADMINISTRATION (Awards & Recognitions, Office Postage, Supplies and Materials and Staff Development)	\$ 29,050	\$ 29,050	
PRC 892 BOARD AND ADMINISTRATION SUPPORT (Memberships & Fees, Legal Fees, Audit Fees and Leadership Development)	\$ 426,000	\$ 331,000	(5) Remove Strategic Planning/AdvancED @ \$60,000 (6) Reduce Legal Services Funding by \$35,000
PRC 900 PUBLIC RELATIONS (Salary, Benefits, Printing/Promotional Materials, Supplies, and Membership Fees)	\$ 87,997	\$ 87,997	
PRC 994 FUND BALANCE (C. W. Stanford HVAC Upgrade)	\$ 116,705	\$ -	(e) Remove 2014-15 Carryover for C.W. Stanford HVAC @ \$116,705
PRC 000 DEBT SERVICE EXPENSE (Local Laptop Payment/Installment)	\$ 158,042	\$ 158,042	
TOTAL EXPENDITURES	\$ 31,509,181	\$ 29,405,333	

ORANGE COUNTY SCHOOLS

2015-2016 Local Current Expense Budget

2015-2016 Budget Reductions

- (1) Reduction of 7 Teachers @ \$410,396
- (2) Reduction of 2 TAs @ \$66,646
- (3) Remove IB Exams @ \$35,000
- (4) Remove Supt. Search Funding @ \$30,000
- (5) Remove Strategic Planning/AdvancED @ \$60,000
- (6) Reduce Legal Services Funding by \$35,000

2014-2015 Carryover of One Time Expenditures Removed From 2015-2016 Budget

- (a) Remove 2014-15 Carryover for Technology @ \$350,000
- (b) Remove 2014-15 Carryover for Assistive Technology @ \$13,250
- (c) Remove 2014-15 Carryover for OHS Connector @ \$906,851
- (d) Remove 2014-15 Carryover for Emergency Radios @ \$80,000
- (e) Remove 2014-15 Carryover for C.W. Stanford HVAC @ \$116,705

**Orange County Schools
Budget Calendar
Fiscal Year 2015-2016**

OCS – Board Presentation	January 26, 2015	OCS Board of Education presentation of Fiscal Year 2015-20 Capital Investment Plan
OCS – FY 2015-2020 Draft Capital Investment Plan	January 28, 2015	FY 2015-20 Draft Capital Investment Plan due to Orange County Financial Services from Orange County Schools
OCS – Board Approval	February 9, 2015	OCS Board of Education approval of Fiscal Year 2015-20 Capital Investment Plan
OCS – Approved Capital Investment Plan to County	February 10, 2015	Approved Capital Investment Plan due to County Commissioners
BOCC – County Manager meetings with BOCC and Schools	Mid February thru End of February, 2015	County Manager holds individual/small group meetings with BOCC and school districts
BOCC – Capital Investment Plan	March 5, 2015	County Manager presents 2015-2020 Capital Investment Plan to Board of County Commissioners (CIP/ Work Session)
OCS – Budget Recommendation	March 9, 2015	Formal presentation made to Board of Education by the Superintendent on “Budget Recommendations”
OCS – Budget Consideration (Public Hearing)	March 23, 2015 6:00 P.M.	Public Hearing – Capital Funds Budget And Local Current Expense Budget
OCS – Work Session	March 23, 2015 7:00 P.M.	Board of Education participates in Budget Work session
BOCC – CIP Follow-up	April 9, 2015	Capital Investment Plan follow-up with BOCC (Budget Work Session)
OCS – Board Approval	April 13, 2015	Board of Education Adopts Local Current Expense Budget
OCS – Budget Distribution	April 21, 2015	Budget due to County Commissioners From Orange County Schools
BOCC – Work Session	April 28, 2015	Boards of Education Fiscal Year 2015-16 Budget Presentations to BOCC @ Work Session
BOCC – Work Session	May 14, 2015	Board of County Commissioners participates in CIP follow-up and Budget Drivers for 2015-16. (Budget Work Session)
BOCC – County Manager Presents	May 19, 2015	County Manager presents Fiscal Year 2015-16 Annual Operating Budget to Board of County Commissioners
BOCC – Budget Consideration	May 21, 2015	Public Hearing – Orange County Budget and Capital Investment Plan Public Hearings
BOCC – Budget Consideration	May 28, 2015	Public Hearing – Orange County Budget and Capital Investment Plan Public Hearings
BOCC – Work Session Discussion of School Budgets	June 4, 2015	Board of County Commissioners Participates in Board of Education Budget Work Session
BOCC – County Commissioners Adoption of Budget	June 16, 2015	Board of County Commissioners adopts Fiscal Year 2015-16 Annual Operating Budget and 2015-20 Capital Investment Plan
OCS – Continuation Budget Approval	June 29, 2015	Board of Education adopts Continuation Budget

B.O.E. approved 1/12/15



Appendix 1

Capital Investment Plan

ORANGE COUNTY SCHOOLS
2016-2026 CAPITAL INVESTMENT PLAN

Scope of Work		YEAR 1 2015-16	Year 2 2016- 2017	Year 3 2017-2018	Year 4 2018-2019	Year 5 2019-2020	YEAR 6-10 SUMMARY
	Location						
ADA							
CONSTRUCT ADA ACCESSIBLE EGRESS ON SOUTH SIDE OF SCHOOL	CENTRAL						
PROVIDE RAMPS AT EGRESS PATHS	CP						
RESOLVE ADA HANDRAILS AT EGRESS	CP						
ADD RAMP FOR ACCESS TO ENTRANCE WHERE STEPS ARE LOCATED	EFLAND						
BUILDING 300--INSTALL RAMP TO MAKE THE REAR EXIT ACCESSIBLE	HES						
BUILDING 600-INSTALL RAMPS TO MAKE THE SIDE EXITS ACCESSIBLE	HES						
PROVIDE ACCESSIBLE SHOWER AND TOILET IN BOYS LOCKER AREA	CRHS	\$12,500					
ADD NEW RAMP AND HANDRAILS TO ENTRANCE AT SOUTHERN CLASSROOM WING	CWS	\$50,000					
CONSTRUCT ADA ACCESSIBLE RAMP TO PLAYGROUND	CENTRAL	\$75,000					
MODIFY CURRENT TOILET FACILITIES FOR ADA COMPLIANCE	COM RELATIONS	\$3,500					
ADD HANDICAPPED PARKING AND FRONT ENTRANCE ACCESSIBILITY	BOE		\$27,000				
ADD ACCESSIBLE RAMP AT KITCHEN	CP			\$16,000			
ADA RESTROOM IMPROVEMENTS AT VARIOUS SCHOOLS OUTLINED IN THE FACILITIES ASSESSMENT						\$100,000	
ATHLETIC FACILITIES/PLAYGROUNDS							
REPLACE WRESTLING MATS/SAFETY PADDING (MULTI-YEAR FUNDING)	DISTRICT-WIDE	\$25,000		\$25,000			
RESURFACE BASKETBALL COURTS	PATHWAYS	\$18,000					
IMPROVE SOCCER AND LACROSS FIELDS	CRHS	\$110,000	\$50,000				
RESURFACE BASKETBALL COURTS	CENTRAL		\$18,000				
RESURFACE PLAY AREA AT REAR OF SCHOOL	CENTRAL		\$20,000				

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ORANGE COUNTY SCHOOLS
2016-2026 CAPITAL INVESTMENT PLAN

Scope of Work	Location	YEAR 1 2015-16	Year 2 2016- 2017	Year 3 2017-2018	Year 4 2018-2019	Year 5 2019-2020	YEAR 6-10 SUMMARY
		RESURFACE BASKETBALL COURTS	CP		\$20,000		
REPLACE CONCRETE PAVEMENT FOR BASKETBALL COURTS	HES		\$50,000				
REPAVE WALKING TRACK	HES		\$30,000				
REPAVE WALKING TRACK	NEW HOPE			\$12,500			
ATHLETIC FACILITIES RESERVE						\$250,000	\$163,900.00
PLAYGROUND/PLAYZONE IMPROVEMENTS						\$100,000	
CLASSROOM/BUILDING IMPROVEMENTS							
IMPROVE SCIENCE CLASSROOM AD PREP ROOMS TO MEET CURRENT NCBOE STANDARDS	CRHS						
INSTALL DUCTED FUME HOODS	CRHS						
PROVIDE SEPARATE CHEMICAL PREP AREAS	CRHS						
IMPROVE SCIENCE CLASSROOM AD PREP ROOMS TO MEET CURRENT NCBOE STANDARDS	CWS						
IMPROVE SCIENCE CLASSROOM AD PREP ROOMS TO MEET CURRENT NCBOE STANDARDS	GHMS						
NEW FLOOR DRAIN (KITCHEN)	CP	\$1,600					
NEW FLOOR SINK (KITCHEN)	CP	\$4,500					
NEW LAVATORY IN KITCHEN WITH MIXING VALVE	CP	\$1,950					
NEW TROUGH DRAIN (KITCHEN)	CP	\$10,000					
REPLACE 2 COMPARTMENT PREP SINKS WITH 3 COMPARTMENT SINKS	CP	\$5,000					
UPGRADE FLOOR DRAINS NEAR STEAMER AND BRAISING PAN	CP	\$3,000					
ADD ADDITIONAL HAND SINK	CP	\$2,500					
REPLACE COLD STORAGE UNIT	CP	\$55,000					
REPLACE REACH-IN REFRIGERATORS	CP	\$13,000					
SITE WORK TO ADDRESS EROSION ISSUES AROUND CAMPUS; REPAIR WATER METER BOX AND COVER; DUMPSTER PAD AND ENCLOSURE	CRHS	\$25,000					

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ORANGE COUNTY SCHOOLS
2016-2026 CAPITAL INVESTMENT PLAN

Scope of Work		YEAR 1 2015-16	Year 2 2016- 2017	Year 3 2017-2018	Year 4 2018-2019	Year 5 2019-2020	YEAR 6-10 SUMMARY
	Location						
DEFERRED MAINTENANCE WORK ON EXTERIOR SYSTEMS (SAND/PRIME/REPAINT TUBE SYSTEM AT FRONT ENTRANCE; REPAIR EFIS AND OTHER MISC ITEMS ON EXTERIOR OF BUILDING)	CRHS	\$15,000					
ADD FLOOR TROUGH NEAR BRAISING PAN	EFLAND		\$5,000				
NEW TROUGH DRAIN (KITCHEN)	EFLAND		\$10,000				
REPLACE ALL PREP TABLES	HES		\$12,000				
REPLACE COLD STORAGE UNIT	HES		\$55,000				
REPLACE FLOOR DRAIN AT STEAMER AND BRAISER	OHS			\$2,500			
UPGRADE SCIENCE CLASSROOMS TO MEET CURRENT DPI STANDARDS	ALS				\$250,000		
UPGRADE SCIENCE CLASSROOMS TO MEET CURRENT DPI STANDARDS	CWS				\$235,000		
FOOD SERVICE EQUIPMENT/KITCHEN UPGRADES VARIOUS FACILITIES						\$200,000	\$200,000.00
HAZARDOUS MATERIALS ABATEMENT							
HAZARDOUS MATERIALS ABATEMENT VARIOUS FACILITIES (MULTI-YEAR FUNDING)				\$50,000		\$100,000	\$500,000.00
ENERGY EFFICIENCY/LIGHTING IMPROVEMENTS							
CONVERT GYMNASIUM LIGHTING TO LED--ALL SCHOOLS		\$54,133	\$174,000	\$125,800			
FIRE/SAFETY/SECURITY SYSTEMS							
NEW FIRE ALARM SYSTEM --25 STATION	MAINT		\$35,000				
INSTALL NEW SPRINKLER SYSTEM	TRANSPORTATION						\$140,000.00
MECHANICAL SYSTEMS							
NEW KITCHEN HOOD EXHAUST & SUPPLY FAN/DUCTWORK	CENTRAL						

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ORANGE COUNTY SCHOOLS
2016-2026 CAPITAL INVESTMENT PLAN

Scope of Work		YEAR 1 2015-16	Year 2 2016- 2017	Year 3 2017-2018	Year 4 2018-2019	Year 5 2019-2020	YEAR 6-10 SUMMARY
	Location						
NEW KITCHEN HOOD EXHAUST & SUPPLY FAN/DUCTWORK	CP						
NEW KITCHEN HOOD EXHAUST & SUPPLY FAN/DUCTWORK	CWS						
NEW KITCHEN HOOD EXHAUST & SUPPLY FAN/DUCTWORK	GRADY BROWN						
NEW KITCHEN HOOD EXHAUST & SUPPLY FAN/DUCTWORK	HES						
ANALYSIS OF STEAM LINE ALTERNATIVES; EMERGENCY REPAIRS TO STEAM LINES	OHS						
NEW SUPPLY FAN W/ HEAT FOR KITCHEN HOOD	EFLAND						
REPLACE HVAC AT KITCHEN	EFLAND						
NEW DISHWASHER EXHAUST FAN AND DUCTWORK	CP	\$3,500					
NEW ROOFTOP WATER SOURCE HEAT PUMPS	EFLAND			\$252,000			
NEW ZONE DAMPER SYSTEM	EFLAND			\$162,700			
ENERGY MANAGEMENT SYSTEM	EFLAND			\$292,900			
HVAC RESERVE			\$140,000		\$453,722	\$237,133	\$3,759,440.00
NEW BUILDING CONSTRUCTION							
ADD CLASSROOM WING (PRICE INCLUDES FULL PROJECT COSTS)	CRHS		\$12,583,000				
ELEMENTARY #8--NON PROTOTYPICAL DESIGN							\$28,000,000.00
ROOFING PROJECTS							
100 WING	OHS						
PIPE EXISTING PVC DRAIN TO NEAREST UNDERGROUND SYSTEM	CWS						
BACK CLASSROOMS ROOF REPLACEMENT	EFLAND						
REPAIR EXPOSED AND RECESSED DOWNSPOUTS AND GUTTER LEAKS	OHS						
200 BUILDING	GRADY BROWN	\$269,000					
CAFETERIA	GRADY BROWN	\$165,000					

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ORANGE COUNTY SCHOOLS
2016-2026 CAPITAL INVESTMENT PLAN

Scope of Work	Location	YEAR 1 2015-16	Year 2 2016- 2017	Year 3 2017-2018	Year 4 2018-2019	Year 5 2019-2020	YEAR 6-10 SUMMARY
		200 WING (MULTI YEAR FUNDING)	OHS	\$90,000	\$130,000		
REPLACE DAMAGED DOWNSPOUTS	CP	\$2,200					
PROVIDE BOOT AND UNDERGROUND STORM PIPING FOR DOWNSPOUT	GRADY BROWN	\$20,000					
300 BUILDING ROOFING	GRADY BROWN		\$310,000				
500 BUILDING ROOFING	GRADY BROWN		\$137,000				
ROOF STUDY	DISTRICT	\$50,000					
ROOF RESERVE							\$956,500.00
REPLACE SHINGLE ROOF	BOE			\$35,000			
MEDIA CENTER ROOF REPLACEMENT	CENTRAL			\$300,000			
ART/MUSIC CLASSROOM ROOF REPLACEMENT	CENTRAL				\$80,000		
CAFETERIA ROOF REPLACEMENT	CENTRAL				\$52,000		
GYMNASIUM ROOF REPLACEMENT	CENTRAL				\$80,000		
CONNECT DOWNSPOUTS UNDERGROUND AWAY FROM BUILDING	EFLAND				\$7,500		
BACK CLASSROOMS ROOF REPLACEMENT	CP					\$300,000	
OFFICE/CLASSROOMS	CP					\$175,000	
BUILDING 400 ROOF REPLACEMENT	HES						\$175,000.00
AUDITORIUM/ENTRANCE ROOF REPLACEMENT	OHS						\$395,000.00
GYM/OFFICE ROOF REPLACEMENT	OHS						\$395,000.00
AUDITORIUM ROOF REPLACEMENT	ALS						\$130,000.00
CAFETERIA/CLASSROOMS ROOF REPLACEMENT	ALS						\$502,000.00
GYM/LOCKER ROOMS ROOF REPLACEMENT	ALS						\$235,000.00
OFFICE/MAIN ENTRY ROOF REPLACEMENT	ALS						\$30,000.00
UPPER CLASSROOMS/ROOF REPLACEMENT	ALS						\$878,000.00
SCHOOL SAFETY /SECURITY							
IMPLEMENTATION OF SCHOOL SAFETY INITIATIVES (ITEMIZED VIA ANNUAL WORKPLAN)		\$300,328	\$269,197	\$323,906	\$300,000	\$300,000	\$1,763,900.00
REPLACE PERIMETER FENCING	HES	\$35,000					
WINDOW REPLACEMENTS							

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ORANGE COUNTY SCHOOLS
2016-2026 CAPITAL INVESTMENT PLAN

Scope of Work		YEAR 1 2015-16	Year 2 2016- 2017	Year 3 2017-2018	Year 4 2018-2019	Year 5 2019-2020	YEAR 6-10 SUMMARY
	Location						
REPLACE WINDOWS	GRADY BROWN				\$220,000		
VEHICLE REPLACEMENT							
REPLACEMENT VEHICLES/MAINTENANCE TO SUPPORT RESTORED STAFF POSITION		\$30,000					
		2015-16	2016-17	2017-18	2018-19	2019-20	2020-2026
AVAILABLE FUNDING		\$1,449,711	\$1,522,197	\$1,598,306	\$1,678,222	\$1,762,133	\$10,223,740.00
AMOUNT ALLOCATED		\$1,449,711	\$14,075,197	\$1,598,306	\$1,678,222	\$1,762,133	\$38,223,740.00
UNFUNDED PROJECTS		\$0	-\$12,553,000	\$0	\$0	\$0	-\$28,000,000.00
TOTAL AVAILABLE FUNDING FROM COUNTY:							
PAY-AS-YOU-GO		\$1,449,711	\$1,522,197	\$1,598,306	\$1,678,222	\$1,762,133	\$10,223,740.76
LOTTERY (SEPARATE SCHEDULE OF PROJECTS ATTACHED)		\$520,736	\$520,736	\$520,736	\$520,736	\$520,736	\$2,603,680.00
ARTICLE 46 SALES TAX (SEPARATE SCHEDULE OF PROJECTS ATTACHED)		\$541,807	\$568,897	\$597,342	\$627,209	\$658,570	\$3,820,964.53
GRAND TOTAL ANNUAL ALLOCATION		\$2,512,254	\$2,611,830	\$2,716,385	\$2,826,167	\$2,941,439	

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ORANGE COUNTY SCHOOLS
2016-2026 LOTTERY FUNDING

Scope of Work	Location	YEAR 1 2015-16	Year 2 2016- 2017	Year 3 2017-2018	Year 4 2018-2019	Year 5 2019-2020	YEARS 6-10 SUMMARY
DISTRICT: TECHNOLOGY UPGRADES		\$500,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
SCHOOL SAFETY INITIATIVES		\$20,736	\$43,400	\$13,400	\$13,400		
REPLACE COLD STORAGE UNIT	CENTRAL		\$50,000				
REPLACE REACH-IN REFRIGERATORS	CENTRAL		\$20,000				
REPLACE COOKING EQUIPMENT	CENTRAL		\$75,000				
REPLACE DISHWASHER CONDENSATE HOOD	CENTRAL		\$1,500				
ADD DRYING RACKS	CENTRAL		\$1,500				
REPLACE FLOOR DRAIN AT STEAMER AND BRAISER	CENTRAL		\$2,500				
REPLACE PREP SINKS TO 3-COMPARTMENT SINKS	CENTRAL		\$12,000				
ADD FLOOR TROUGH NEAR BRAISING PAN AND STEAMER	HES		\$3,000				
NEW TROUGH DRAIN (KITCHEN)	HES		\$10,000				
ADD FLOOR TROUGH NEAR BRAISING PAN	CWS		\$50				
NEW EXTERIOR GREASE TRAP (KITCHEN)	CWS		\$15,000				
NEW FLOOR SINK (KITCHEN)	CWS		\$6,750				
NEW LAVATORY (KITCHEN)	CWS		\$4,000				
NEW TROUGH DRAIN (KITCHEN)	CWS		\$10,000				
REPLACE 2 COMPARTMENT SINKS AND ADD GREASE TRAP	CWS		\$12,000				
ADD NEW 60 QT MIXER	CWS		\$10,000				

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ORANGE COUNTY SCHOOLS
2016-2026 LOTTERY FUNDING

Scope of Work	Location	YEAR 1 2015-16	Year 2 2016- 2017	Year 3 2017-2018	Year 4 2018-2019	Year 5 2019-2020	YEARS 6-10 SUMMARY
REPLACE COLD STORAGE UNIT	CWS		\$50,000				
REPLACE STEAMER	CWS		\$35,000				
ADD HOT FOOD CABINET	CWS		\$5,000				
REPLACE ICEMAKER	CWS		\$8,500				
ADD DRYING RACKS	CWS		\$1,500				
REPLACE COLD STORAGE UNIT	OHS		\$44,036				
ADD FLOOR TROUGH NEAR BRAISING PAN	GRADY BROWN			\$5,000			
ADD LIFT OUT GUARD RAILS AND HANDRAILS AT THE STEP OF THE MAIN KITCHEN LOADING DOCK	GRADY BROWN			\$4,000			
ISOLATE DISH WASH ROOM FROM PREP AREA	GRADY BROWN			\$20,000			
NEW TROUGH DRAIN (KITCHEN)	GRADY BROWN			\$10,000			
REPLACE POT WASH SINK	GRADY BROWN			\$6,000			
REPLACE PREP SINKS	GRADY BROWN			\$6,000			
ADD AIR CURTAIN ON RECEIVING UNIT	GRADY BROWN			\$2,000			
REPLACE COLD STORAGE UNIT	GRADY BROWN			\$75,000			
REPLACE FOOD SLICER	GRADY BROWN			\$4,500			
REPLACE CASTERS ON DRY STORAGE SHELVING	GRADY BROWN			\$1,600			
ADD 1-COMPARTMENT COMBI-OVEN	GRADY BROWN			\$22,500			
ADD TWO MOBILE VAN PACKS	GRADY BROWN			\$2,000			
REPAIR SERVING LINE COMPUTER EQUIPMEMNT	GRADY BROWN			\$3,500			
REPLACE SERVING EQUIPMENT CASTERS AND CASTER TROUGH	NEW HOPE			\$5,000			
REPLACE OUTDATED COOKING EQUIPMENT	OHS			\$75,000			

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ORANGE COUNTY SCHOOLS
2016-2026 LOTTERY FUNDING

Scope of Work	Location	YEAR 1 2015-16	Year 2 2016- 2017	Year 3 2017-2018	Year 4 2018-2019	Year 5 2019-2020	YEARS 6-10 SUMMARY
ADD TWO HOT FOOD CABINETS	OHS			\$10,000			
REPLACE FOOD SLICER	OHS			\$2,000			
ADD DRYING RACKS	OHS			\$2,000			
REPLACE MERCHANDISING REFRIGERATOR	OHS			\$20,000			
REPLACE HOT WELLS IN SERVING EQUIPMENT	OHS			\$11,000			
REPLACE COLD WELLS IN SERVING EQUIPMENT	OHS			\$6,000			
REPLACE HOOD AND FIRE SUPPRESSION SYSTEM	OHS			\$16,000			
ADD DRYING RACKS	PATHWAYS			\$1,500			
UPGRADE SERVING LINE EQUIPMENT	CENTRAL			\$20,000			
ADD PASS-THROUGH REFRIGERATOR	CENTRAL			\$4,500			
SERVING LINE EQUIPMENT MODIFICATIONS	ALS			\$5,600			
NEW SERVING LINE COUNTERS	CRHS			\$35,000			
REPLACE COOKING EQUIPMENT	EFLAND			\$18,000			
REPLACE SERVING EQUIPMENT CASTERS AND CASTER TROUGH	EFLAND			\$4,800			
ADD PASS THROUGH MOBILE HOT CABINET	EFLAND			\$8,836			
UPGRADE/ADD STEAMER & BRASING PAN	CP				\$40,000		
UPGRADE DISHWASHING AREA	CP				\$1,500		
UPGRADE SERVING LINE EQUIPMENT	CP				\$5,000		
ACTIVITY BUS REPLACEMENT					\$300,000		
CIP PROJECT CONTINGENCY					\$60,836		

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ORANGE COUNTY SCHOOLS
2016-2026 LOTTERY FUNDING

Scope of Work	Location	YEAR 1 2015-16	Year 2 2016- 2017	Year 3 2017-2018	Year 4 2018-2019	Year 5 2019-2020	YEARS 6-10 SUMMARY
ABATEMENT PROJECT: CARPET/MASTIC CAMPUS WIDE: NEW HOPE AND AL STANBACK						\$420,736	\$30,000
ADA: OHS TOILET RENOVATIONS (MULTI YEAR FUNDING)							\$510,736
DEFERRED MAINTENANCE RESERVE							\$1,562,944

TOTAL COUNTY ALLOCATION		\$520,736	\$520,736	\$520,736	\$520,736	\$520,736	\$5,207,360
PROJECT TOTAL		\$520,736	\$520,736	\$520,736	\$520,736	\$520,736	\$5,207,360
AVAILABLE FOR ALLOCATION		\$0	\$0	\$0	\$0	\$0	\$0

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Date: April 20, 2015

To: Earl McKee, Chair of the Board of Orange County Commissioners
Bonnie Hammersley, Orange County Manager

From: Mike Kelley, Chair of the Chapel Hill-Carrboro City Schools Board
Tom Forcella, Superintendent Chapel Hill-Carrboro City Schools

Re: CHCCS Board of Education's Budget Request

We are looking forward to presenting an overview of the Board of Education's budget request on April 28, 2015. The district began the 2015-16 budget cycle in a more fiscally stable position than we were a year ago. We are thankful for the Board of Orange County Commissioners continued strong support of public education in Orange County. Because of the increased County revenues, the district was able to avoid a \$2.2 million budget reduction for the current school year.

The continued reduction of State funding for public schools continues to be a major concern. At this time, we have the usual uncertainty about the State budget. A shortfall in State revenue has been projected for this year which could negatively impact State budget allocations for next year.

The attached budget recommendation is a very conservative budget request. State mandates and funding necessary to maintain current services represent the majority of the budget request. The expansion requests represent additional funding needed to accomplish Strategic Plan initiatives.

To fund the local budget will require additional revenues totaling \$3,529,191. On the evening that the Board approved this budget recommendation, they also approved a request to the County Commissioners for an increase in the special district tax up to \$.0333, if needed to fully fund our request.

Attached to this memorandum is our budget request which includes additional details, the budget message, and an explanation of how our budget request supports our long range Strategic Plan. Thank you for your continued support of public education.

CHAPEL HILL- CARRBORO CITY SCHOOLS



Board of Education's Budget Request

2015-2016

April 9, 2015

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Statistical Profile

Chapel Hill-Carrboro City Schools:

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BUDGET MESSAGE

Chapel Hill – Carrboro City Schools

2015-16 Operating Budget Message

The district has begun the 2015-16 budget cycle in a more fiscally stable position than we were a year ago. We are thankful for the Board of Orange County Commissioners continued support of public education in Orange County. Because of their willingness to increase County revenues, the district was able to avoid a \$2.2 million budget reduction for this school year.

The continued reduction of State funding for public schools continues to be a major concern. At this time, we have the usual uncertainty about the State budget. A shortfall in State revenue has been projected for this year which could negatively impact State budget allocations for next year. We do not expect, at this time, that the State will impose any budget reductions prior to June 30.

Last week we received the State projected student enrollment for 2015-16 which is 150 students less than was projected for this year. With the lower than projected student enrollment for this year and the adjustment to the lower number for next year, we will receive a base budget adjustment from the State. Our Local revenues will also be affected by the lower enrollment projections.

Over the past several years we have had a significant loss of state revenue. It is likely that we will continue to see these reductions. We know that Drivers Education has already been targeted to be cut next fiscal year and some teacher assistant funding is currently non-recurring. We anticipate losing a percentage of our E-Rate telecommunications reimbursements over the next few years until it is phased out. Virtual Charter Schools are expected to further erode State funding to public schools and we will have to share a portion of Local funds.

The district has continued the usual budget development process for 2015-16. We asked principals and administrators to identify budget needs to support the district's long range plan and focus on instructional excellence as well as other critical needs areas. Because of the generous support from the County Commissioners for this fiscal year, we realize that our budget request for next year must be tightly aligned with the State and Federal mandates, and the district Strategic Plan.

The attached budget recommendation is a very conservative budget request. State mandates and funding needs to maintain current services represent the majority of the budget request. The expansion requests represent additional funding needed to accomplish Strategic Plan initiatives. We have identified and recommend that the Board accept a budget reduction of \$230,476 at this time. Our requests and reductions are described in greater detail below.

Local Revenues and Expenditure Changes and Recommendations

The State has estimated that our enrollment will decrease by 150 students next year. At the current per pupil expenditure level, the projected decrease in revenue would be \$536,650. An

additional \$326,517 of revenue growth is estimated from the inflationary increase in the special district tax.

The district is requesting the County to provide additional funding for Charter School students. The County has held funding for Charter School at 117 students for several years. The district estimates paying the County per pupil rate for 218 charter school students this year. Because the district's enrollment was over projected by the Department of Public Instruction this year, the district has the Local funding available to pay the charter schools this year without eroding the budget for district students. In future years when the district meets the enrollment projection the Local budget will not have sufficient budget to cover payments for the higher number of Charter students. The current budget for charter school payments was inadequate last year.

There will also be a required per pupil payment to Virtual Charter Schools next year of \$790. It is expected that some home-schooled students will participate in the Virtual Charter Schools next year. We do not have a good estimate of how many resident students will participate in Virtual Charter Schools at this time, but this payment will further erode the Local budget.

Mandated Cost Increases and Continuation of Current Services

The Superintendent's recommended budget includes mandated cost increases and continuation expenses for medical insurance and retirement match, along with a placeholder for an anticipated State pay raise to increase the entry level teacher salary from \$33,000 to \$35,000. This would be a 6% pay raise for this salary level. The district's budget request includes a 6% raise for this group of locally paid teachers and a 2% raise for all other locally paid employees including the increase in the Local supplement for State-paid personnel. At this time we have placed \$1,165,269 in our request to fund an increase of our local portion of employees' salary increases.

Cost increases for the employer matching retirement (\$222,650) and health insurance payments (\$40,740) for locally paid employees are included at a combined cost of \$263,390. Funding to cover health insurance matching for temporary staffing, as required by the Affordable Care Act, is included in the amount of \$54,750. To meet State and Federal requirements in ESL teaching, translation services, and health services, a budget request for \$ 276,072 is included.

As mentioned previously, a budget increase the Charter School payment budget is needed in the amount of the revenue increase request - \$357,100. The district has always placed teachers with National Board certification on State funds since State funding for teachers is based on a position allotment and not a dollar amount. Teachers who have been hired into instructional support positions on the Local budget are held harmless and the district must pick up the cost of the 12% National Board stipend locally. A budget request for \$50,000 is included to cover the cost of these local stipends.

State funding for Driver Education is due to sunset on June 30, 2015. A budget request for \$210,000 is included to continue the Driver Education program at no cost to students. The Board could consider implementing a fee to offset the Local cost. The cost increase of SRO contracts with the towns is included for \$100,000. Salary and benefit rate changes for the police officers drives up the cost of the contracts. We also have required services, such as transportation for EC

Pre-K students and translation expenses, that are increasing due to additional students and the continued growth of ESL students/families.

Priority Related Expansion Requests

Careful review and consideration of the district wide budget requests was performed to arrive at the \$1.66 million of expansion budget requests. Our primary focus was around the priorities identified at the Board Planning Conference and our Strategic Plan, specifically:

Board Priority: Professional Development Needs

Project ADVANCE: Planning and implementation support: Goal 4 of the district's strategic plan focuses on the professional development needs identified by teachers in our district. Specifically, the strategies are:

- 4.1 Create a model for career and financial advancement based on instructional excellence and professional growth
- 4.3 Create new systems and practices and/or adjust current systems and practices that will sustain effective professional development and proven research based practices

Over the past three years, teachers and administrators have been working to develop a new model for professional growth, leadership, compensation and career advancement. Our ADVANCE model has been created and shared with the General Assembly for possible pilot consideration. This is an enormous undertaking and will require a significant investment of time and resources to move from our model to implementation. We are not requesting additional funding for 2015-16 as we can reallocate funding used during the model development process towards implementation.

Learning Focused/Understanding by Design (UBD) training: Goal 1 of our strategic plan focuses on instructional excellence focused on thinking and problem solving in every classroom. One of the goal's primary strategies is to develop a research-based curriculum template from which all written curricula will be aligned. UBD is the preferred method for developing our curriculum as it focuses on helping teachers identify learning goals, helps teachers create meaningful assessments to measure student progress, and most importantly, helps teachers develop meaningful and engaging lessons designed to make students think and problem solve. Another Goal 1 strategy focuses on developing common expectations of all our professionals. Lesson planning is an expectation that we have for all of our teachers. Administrators, teachers, and instructional coaches are being trained on effective lesson plan development. They are being trained on the high yield strategies that when implemented, will increase student achievement, and on a monitoring system that will ensure implementation and accountability. In total, we are requesting \$150,000 for these priority professional development offerings. We need to continue to invest in our teachers and leaders by providing them with the tools and skills they need successfully elevate student achievement.

Board Priority: Curriculum Development and Support

Unit Lesson Design and Unit Lesson Purchases: This request also supports Goal 1 of our strategic plan. Teachers and students deserve a well-articulated and defined curriculum. Without a well-defined curriculum, effective lesson planning occurs less frequently and student learning expectations can vary among teachers and across schools. With the foundational training and continued training in UBD (described above), some of our teachers have begun to develop unit lessons and common-formative assessments. Developing excellent unit lessons takes time, collaboration, and focus. While these activities can sometimes be scheduled during teacher work days or at common planning times, we need to move at a quicker pace. We are requesting funding to provide release time or summer stipends for teachers to dedicate concentrated blocks of time to the initiative. We may also purchase some exemplary units to complement what our teachers create. In total we are requesting \$30,000 for this work next year.

Board Priority: Supports for Students and Equity

Equal Opportunity Schools Support: Our ongoing work and Goal 2 of our strategic plan has focused on the elimination of the achievement gap. One of the strategies, Strategy 2.3 seeks to create support systems and opportunities for typically under-enrolled segments of the student population to advance to Honors and AP level classes. Two of our three comprehensive high schools (ECHHS and CHS) began this work with a grant 2 years ago. We have seen increased enrollment and increased success in minority student participation in AP courses at these schools, however, we need to sustain the work. We have requested funding for these schools to provide stipends for counselors and teachers to advise and support minority students who are taking or are interested in taking an advanced level course for the first time. We will begin to support this effort at Chapel Hill High School next year with the remaining grant funding.

Change Middle School ISS positions to become Positive Behavior and Student Support Specialist: We have requested funding to support students at the middle school level. We previously reported data that demonstrates minority students are disproportionately disciplined and suspended. We are recommending to change the In-school Suspension (ISS) position at the middle school level to be a Positive Behavior and Student Support Specialist. This position would still be responsible for ISS, but an important focus will be to keep kids out of ISS or from being suspended from school. The position is aimed at creating a positive behavior culture at the school and helping kids recover after a mistake. This position would work closely with classroom teachers, school administration, counselors, social workers, and other student services professionals.

Counseling Program and Mental Health Review: Goal 3 includes a strategy that calls for external program review for one major program area each year. Due to budget limitations last year, we delayed our Guidance and Mental Health program review. It remains a priority to review this program area and make recommendations for improvements to support all students.

Board Priority: Advocating for our Employees

Teacher and School Employee Wage and Salary Increases and Support for Human Resources and Teacher Recruitment: The Great Recession and state funding decisions for public education have negatively impacted our ability to recruit and retain staff. Employees have endured years of frozen salaries and reduced benefits while the cost of living continues to rise. Last year, the General Assembly authorized a sizeable wage increase for less experienced teachers, but provided very little to many of our teachers, administrators, and classified employees. Fortunately, the Board and County Commissioners supported a property tax increase that compensated for those who received little by the state. We still have a recruiting disadvantage as North Carolina average teacher salaries rank among the lowest in the country. Last year our teacher turnover was the highest it had been in nearly a decade. We need to do whatever we can to address this issue and retain and attract great staff. We have requested funding to match an average of a 2% wage increase and match the anticipated larger increase for less experienced teachers. Funding is also requested to address inequities with administrator and classified employee pay, along with a goal to ensure all employees receive a rate of pay equivalent to the county's living wage rate. Finally we are seeking financial support for our Human Resources department in recruiting efforts, employee relations matters, and general operational needs.

Board Priority: Technology Support

4 Technicians for the Technology Department: We must continue to invest in and support digital learning and technology in our schools, as it is essential for our students to receive a 21st century education. Our technology investment needs technical support to ensure it is ready and working when students and teachers are engaged in instruction. Currently our district supports nearly 10,000 devices in 23 separate facilities with 10 technicians (a ratio of 1 technician for nearly 1,000 devices). This is well above best practice (DPI recommends 1 technician for every 400 devices). As a result, our technology facilitators (certified teachers whose primary role is to help infuse technology into the classroom and support digital learning initiatives) are troubleshooting technology issues and making technology repairs as opposed to the work they were hired to do. Our request is to provide 4 additional technology technicians and lower our ratio to 1 technician for every 700 devices.

The great majority of our expansion request (\$1.34 million of \$1.61 million) focused on aforementioned identified priorities. We are also recommending some additional expansion requests (\$268,258) that we feel are needed for the district to support district efficiencies, safety, and for services, materials, and equipment that have been underfunded.

Detailed justifications for most of the expansion requests were included in budget documents presented during the Board's Planning Conference.

Fund Balance

Preliminary projections of this year's undesignated fund balance indicate that the Board can continue to assign \$1 million to balance the 2015-16 budget and maintain an unassigned fund balance that is near the 5.5% fund balance target recommended by the County Commissioners.

Budget Reductions

We are recommending a total of \$230,476 in budget reductions. The loss of longevity pay to instructional staff, as determined by the General Assembly, accounts for the majority of the reduction total. The local supplement match for the anticipated loss of five teaching positions from the enrollment decline will save the district \$24,326. Fewer students will also reduce the per student local operating budget allocations to schools by \$6,150.

Other Information

The district will reallocate \$25,000 from the utility budget to provide an operating budget for the Sustainability Program. Three years ago, the district transitioned existing reading teachers and coaches into Literacy Coaches. It was shared that we intended to eventually transition each school to a single Literacy Coach and allow for the budget neutral hiring of a Math Coach. Some of our schools may be ready for that transition. Elementary schools will be given the option to exchange a literacy coach position to acquire a full-time Math coach. More discussions will be held with elementary level principals to discuss their school's readiness for this transition. The current year's budget includes \$150,000 in contracted services that was used to develop the ADVANCE Program. The district plans to reallocate these funds next year to cover the costs for planning, implementation, and administration.

In summary, the district is beginning this budget cycle in a more financially stable position than last year, but we continue to have budgetary needs. State mandates and reductions, and cost increases continue to drive our budget requests. The total local budget increase for 2015-16 is \$3,906,539 or a 5.6% overall budget increase. As the General Assembly unfolds the State's 2015-16 budget, adjustments to the administration's budget request may be necessary.

Sincerely,



Thomas A. Forcella
Superintendent

2014-2015 - Central Office and School Administrators (COSA)

Superintendent's Office

Tom Forcella

Jeff Nash
Mary Roberts
Amatullah Stanback
Julie Hennis

Superintendent

Executive Director, Community Relations
Director Community Schools (After-School)
Coordinator, BRMA
Coordinator, Volunteers

Information Technology Division

Vacant

Doug Noell
Debby Atwater

Chief Technology Officer

Director, IT Operations
Director, Digital Learning and Library Services

Instructional Services Division

Magda Parvey

Diane Villwock
Sherri Martin
Steven Weber
Valerie Reinhardt
Vacant
Debby Atwater
Kathi Breweur
Vacant
Scarlett Steinert
Sheldon Lanier
Camille House
Christy Stanley
Elaine Watson-Grant
Helen Atkins
Kelli Briggs
Linda Joseph
LuAnn Malik
Tony Srithai
Brenda Whitman

Assistant Superintendent, Instructional Services

Executive Director, Testing and Program Evaluation
Executive Director, High School Programs and PD
Executive Director, Curriculum and Instruction
Executive Director, Leadership and Middle School Program
Executive Director, PD Career Advancement
Director, Digital Learning and Library Services
Director, Career & Technical Education (CTE)
Director, Title I
Director, Healthful Living & Athletics
Director, Equity and AVID
Coordinator, Gifted Education/2e
Coordinator, English Language Arts (7-12) and Social Studies
Coordinator, Dual Language & World Language
Coordinator, ESL
Coordinator, English Language Arts (K-6)
Coordinator, Nurse
Coordinator, Math
Coordinator, Science
Coordinator, Arts (P/T)
Senior Executive Director, Exceptional Children
Assistant Director, Exceptional Children
Director, HeadStart/Pre-K
Coordinator, Preschool Disabilities/Early Intervention
Coordinator, Rtl and 504
Coordinator, EC System Level
Coordinator, EC Compliance and PBIS

Sherron Leplin

Spencer Register
Kerry Moore
Thea Wilson
Alisha Schiltz
Michele Leykum
Nancy Kueffer

Support Services Division

Todd LoFrese

Bill Mullin
Jim Ellis
Liz Cartano
Catherine Mau
Jeff Reilly

Assistant Superintendent, Support Services

Executive Director, Facilities Management
Director, Transportation
Director, Child Nutrition
Coordinator, Student Enrollment
Coordinator, Safe Schools/Student Records/Sch Social Workers/Homebound
Senior Executive Director, Budget & Finance
Director, Accounting
Coordinator, Grants
Senior Executive Director, Human Resources
Coordinator, Teacher Recruitment & Support
Coordinator, Employee Relations and Compliance

Ruby Pittman

Jonathan Scott
Vacant

Arasi Adkins

Mary Gunderson
Vacant

CHAPEL HILL-CARRBORO CITY SCHOOLS
Board of Education Members and Principal Officials

Mike Kelly, Chair

Andrew Davidson, Vice Chair

Jamezetta Bedford

Michelle (Shell) Brownstein

James Barrett

David Saussy

Annetta Streater

Tom Forcella, Superintendent

Magda Parvey, Assistant Superintendent
for Instructional Services

Todd LoFrese, Assistant Superintendent
for Support Services

Ruby Pittman, Executive Director of Budget and Finance

Lincoln Center
750 South Merritt Mill Road
Chapel Hill, NC 27516
(919) 967-8211

March 5, 2015

Chapel Hill –Carrboro City Schools Principals

Principals

Jillian Laserna	Carrboro Elementary School
Marny Ruben	Seawell Elementary School
Lewis A. Ware	Estes Hills Elementary School
Victoria Creamer	Ephesus Road Elementary School
Darlene Ryan	Glenwood Elementary School
Emily Bivins	Frank Porter Graham
Patrenia McDowell	McDougle Elementary School
Amy Rickard	Morris Grove Elementary School
Cheryl Carnahan	Northside Elementary School
Janice Croasmun	Rashkis Elementary School
Crystal Epps	Scroggs Elementary School
Beverly Rudolph	Culbreth Middle School
Debra Scott	McDougle Middle School
Rydell Harrison	Phillips Middle School
Phillip Holmes	Smith Middle School
Laverne Mattocks	Carrboro High School
Eileen Tully	East Chapel Hill High School
Sulura Jackson	Chapel Hill High School
John Williams	Phoenix Academy High School
Nancy Yoder	Hospital School, UNC Hospital

Chapel Hill-Carrboro City Schools 2015-16 Budget Development Calendar

November 18, 2014	Kick off budget request process with schools and departments
January 6, 2015	Schools and Administrative Department submit new budget requests
January 9, 2015	Present the district budget requests to the Cabinet
January 13-16, 2015	Departmental budget review sessions
February 9-10, 2015	Superintendent presents budget to Board of Education, Board Planning Conference, February 10
March 5, 2015	Board of Education work session on the budget, Town Hall, Chapel Hill, NC at 7:00 pm
March 19, 2015	Board of Education work session and public hearing on the budget, Town Hall, Chapel Hill, NC at 7:00 pm
April 16, 2015	Board of Education approves budget to be submitted to the County Commissioners, Town Hall
April 28, 2015	Present budget to BOCC at joint meeting of school boards at Hillsborough Commons (Whitted Bldg) Hillsborough at 7:00 pm
May 14, 2015	County Commissioners' Budget Work Session, Hillsborough Commons (Whitted Bldg) Hillsborough at 7:00 pm
May 19, 2015	County Commissioners' Regular Meeting, Manager Presents 2015-16 Budget, Southern Human Services, Chapel Hill, NC at 7:00pm
May 21, 2015	County Commissioners' Budget Public Hearing, Hillsborough Commons (Whitted Bldg) Hillsborough, NC at 7:00 pm
May 28, 2015	County Commissioners' Budget Work Session, Southern Human Services Center on Homestead Road, Chapel Hill at 7:00 pm

Chapel Hill-Carrboro City Schools 2015-16 Local Fund Budget Calendar

June 4, 2015	County Commissioners' Budget Work Session, Southern Human Services Center on Homestead Road, Chapel Hill at 7:00 pm
June 9, 2015	County Commissioners' Budget Work Session, Hillsborough Commons (Whitted Bldg) Hillsborough, NC at 7:00 pm
June 11, 2015	County Commissioners/Budget Work Session, Southern Human Services Center on Homestead Road, Chapel Hill at 7:00 pm
June 16, 2015	County Commissioners' approve budget at regular meeting, Southern Human Services Center on Homestead Road, Chapel Hill at 7:00 pm
July, 2015	Board of Education approves Budget resolutions for all Fund Codes

2015-16 BUDGETS

Combined Operating Budget Revenues and Expenditures

REVENUE	2013-2014	2013-2014	2014-2015	2014-2015	2015-2016
	BUDGET	ACTUAL	BUDGET	ESTIMATE	SUPT RECOM
Total Local Revenue	67,205,662	65,568,894	69,350,886	69,376,817	73,257,425
Total State Revenue	63,388,137	58,450,091	59,064,223	63,674,000	66,857,700
Total Federal Revenue	5,056,913	3,956,840	5,624,802	4,400,000	4,749,000
TOTAL REVENUE	\$ 135,650,712	\$ 127,975,825	\$ 134,039,911	\$ 137,450,817	\$ 144,864,125

ALLOCATIONS INSTRUCTIONAL PROGRAMS	2013-2014	2013-2014	2014-2015	2014-2015	2015-2016
	BUDGET	ACTUAL	BUDGET	ESTIMATE	SUPT RECOM
Regular Instructional Programs	\$ 69,625,268	\$ 60,546,421	\$ 68,002,153	\$ 69,406,610	\$ 71,735,685
Special Programs	18,654,475	19,576,112	18,698,124	18,821,668	20,064,130
Alternative Prog. and Services	5,684,895	5,233,828	5,519,988	6,021,732	6,444,951
Co-Curricular Activities	1,903,408	2,074,750	2,086,729	2,086,729	2,183,237
School Leadership	4,337,752	4,296,738	3,809,085	4,577,085	4,743,871
School Based Support Services	11,987,126	11,948,362	12,091,156	11,035,354	11,561,853
Other	772,832	638,689	676,520	692,511	840,096
TOTAL INSTRUCTIONAL PROG.	112,965,756	104,314,900	110,883,755	112,641,689	117,573,823

SUPPORT SERVICES	2013-2014	2013-2014	2014-2015	2014-2015	2015-2016
	BUDGET	ACTUAL	BUDGET	ESTIMATE	SUPT RECOM
Instructional Support Services	2,623,285	2,579,948	2,869,505	2,832,374	3,076,452
Administrative Leadership	3,031,294	3,163,979	3,469,677	3,781,699	3,906,281
Technology Support Services	1,904,231	2,054,085	2,120,097	2,114,097	2,332,254
Operational Support Services	11,652,182	12,904,330	10,930,337	12,533,337	13,788,420
Financial and Human Services	1,935,032	1,848,904	2,031,088	2,031,088	2,483,091
TOTAL SUPPORT SERVICES	21,146,024	22,551,246	21,420,704	23,292,595	25,586,498

OTHER SERVICES	2013-2014	2013-2014	2014-2015	2014-2015	2015-2016
	BUDGET	ACTUAL	BUDGET	ESTIMATE	SUPT RECOM
Community Relations	238,569	218,024	254,922	254,922	258,784
Charter School Funds	554,680	686,779	554,680	554,680	911,780
Child Nutrition Supp./Transfers	269,461	249,793	270,000	270,000	270,000
Community Schools Transfers	11,761	-	-	-	-
State Textbooks		102,121			175,000
Other	464,461	96,335	655,850	411,000	88,239
TOTAL OTHER SERVICES	1,538,932	1,353,052	1,735,452	1,490,602	1,703,803

TOTAL OPERATING EXPENSES	\$ 135,650,712	\$ 128,219,198	\$ 134,039,911	\$ 137,424,886	\$ 144,864,125
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<i>Per Pupil Expenditures</i>	\$ 11,081	10,551	\$ 10,863	\$ 11,364	\$ 11,788
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Orange County Budget Office form

CHAPEL HILL - CARRBORO CITY SCHOOLS

2015-2016 Local Fund Revenue Projections

\$302 per pupil increase

Projected Student Enrollment	2013-14	2013-14	2014-15	2014-15	2014-15
	BUDGET	ACTUAL	BUDGET	ESTIMATE	SUPT RECOM
State projection of Students	12,256	12,166	12,353	12,107	12,203
Less: Out-of-County Tuition Paid	(131)	(131)	(131)	(131)	(131)
Existing Charter School students	117	117	117	117	217
Total County Resident Students	12,242	12,152	12,339	12,093	12,289
County Appropriation	\$ 3,167	\$ 3,293	\$ 3,571	\$ 3,571	\$ 3,873
Special District Tax	\$ 1,577	\$ 1,825	\$ 1,764	\$ 1,764	\$ 1,798
LOCAL REVENUES	2013-14	2013-14	2014-15	2014-15	2014-15
	BUDGET	ACTUAL	BUDGET	ESTIMATE	SUPT RECOM
County Appropriation	40,019,098	40,019,098	44,066,106	44,066,106	47,595,297
Special District Tax	21,446,134	22,173,813	21,767,826	21,767,826	22,094,343
Prior Year Special District Tax	300,000	158,344	300,000	250,000	250,000
Fair Funding	494,000	494,000	494,000	494,000	494,000
Sales Tax Revenue	75,000	108,388	75,000	75,000	75,000
Tuition - Regular School	170,000	178,040	170,000	170,000	170,000
Tuition - Preschool	380,000	503,389	380,000	440,000	440,000
Fines & Forfeitures	375,000	333,973	375,000	350,000	340,000
ABC Revenue	41,800	41,800	41,800	45,300	45,300
Interest Earned on Investments	50,000	38,313	50,000	25,000	25,000
Medicaid Reimbursements	325,000	164,602	325,000	527,436	450,000
Miscellaneous Revenue	196,717	156,719	196,154	56,149	168,484
Indirect Cost	110,000	144,161	110,000	110,000	110,000
Appropriated Fund Balance	3,222,913	1,054,255	1,000,000	1,000,000	1,000,000
TOTAL LOCAL REVENUES	\$ 67,205,662	\$ 65,568,894	\$ 69,350,886	\$ 69,376,817	\$ 73,257,425

Budget Assumptions

1. Appropriation is based on the State's projected enrollment of 12,203.
2. The County required increase in the per pupil appropriation is \$302 per student; from \$3571 to \$3873.
3. The projected 2015-2016 district tax one cent valuation amount is \$1,060,189. The special district tax rate remains at \$.2084.
4. Assumes the County will fund the request at 217 Charter students.
5. Assumes the County will continue the Fair Funding allocation of \$494,000 to each district.
6. Carol Woods contribution of \$30,000 is included in the miscellaneous revenue projection for 2015-16.
7. Uses \$1,000,000 of Local fund balance to balance the 2015-2016 budget.
8. Alcohol and Beverage Commission grant in the amount of \$45,300 is expected in 2015-16.

Orange County Budget Office form

Local Fund Budget Summary

Summary by Purpose Code

INSTRUCTIONAL	2013-2014	2013-2014	2014-2015	2014-2015	2015-2016
	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ESTIMATE</u>	<u>SUPT RECOM</u>
5110 Regular Instructional Services	22,158,447	20,018,999	23,145,908	23,145,908	24,235,277
5112 Cultural Arts Services	185,783	147,435	212,653	212,653	265,548
5113 Physical Education Curricular Services	261,264	74,667	274,123	274,123	280,092
5114 Foreign Language Curricular Services	155,297	119,111	163,127	163,127	166,589
5116 Homebound/Hospitalized Curricular Ser.	556,068	168,164	578,817	578,817	591,447
5120 CTE Curricular Services	378,741	370,528	388,152	388,152	447,089
5210 Special Populations Services	7,178,516	8,231,299	7,754,560	7,754,560	7,908,928
5211 EC Homebound Curricular Services	6,120	-	6,304	6,304	6,430
5220 CTE Children w/Disabilities Curricular	495,821	22,460	35,110	35,110	35,882
5230 Pre-K Children w/Disabilities Curricular	274,730	121,895	188,075	188,075	241,984
5240 Speech and Language	739,550	697,533	683,514	683,514	698,736
5260 Academically Gifted	1,027,760	1,085,464	754,224	754,224	770,861
5270 ESL Services	987,548	1,266,773	972,781	972,781	1,212,854
5310 Alternative Instructional Services	222,620	135,957	195,223	195,223	198,722
5320 Attendance/Social Work Services	698,075	743,760	725,097	725,097	738,905
5330 Remedial and Supplemental	248,070	501,309	386,280	386,280	392,690
5340 Pre-K Services	508,046	726,723	527,475	527,475	567,143
5353 Summer School	86,646	60,249	77,657	77,657	79,092
5401 Principal's Office	1,117,429	962,636	1,060,455	1,060,455	1,076,996
5402 Assistant Principal	907,606	983,417	927,630	927,630	948,425
5404 School Building Support	1,423,205	1,927,899	1,378,655	1,378,655	1,407,602
5501 Athletics	1,426,017	1,553,176	1,454,432	1,454,432	1,543,475
5502 Cultural Arts	195,588	195,469	200,802	200,802	204,912
5503 School Clubs/Student Organizations	281,803	326,105	282,829	282,829	284,766
5504 Before/After School Care	148,463	98,721	148,666	148,666	150,083
5810 Education Media	1,073,999	1,132,774	1,111,138	1,111,138	1,134,779
5820 Student Accounting	455,280	648,619	468,216	468,216	477,958
5830 Guidance Services	1,939,485	1,758,483	2,024,783	2,024,783	2,162,524
5840 Health Services	934,285	1,260,756	1,302,659	1,302,659	1,337,714
5841 ABC/Health Services	38,011	54,233	41,800	41,800	41,885
5850 Safety and Security	1,067,922	1,195,159	1,163,746	1,163,746	1,278,477
5860 Instructional Technology	70,000	3,178	72,100	72,100	73,542
5870 Staff Development	479,194	398,987	454,194	454,194	605,154
5890 Volunteer Services	279,838	193,978	196,526	196,526	199,942
5000 TOTAL INSTRUCT. SERVICES	48,007,226	47,185,916	49,357,710	49,357,711	51,766,501
SUPPORT SERVICES					
6110 Regular Curricular Support	1,137,109	851,802	873,490	873,490	1,148,512
6113 Physical Education Support	95,088	76,436	95,436	95,436	97,572
6115 Technology Curricular Support	108,782	94,795	96,421	96,421	98,580
6120 CTE Curricular Support	128,811	108,809	135,406	135,406	138,450
6100 Sub-total Regular Instruction Support	1,469,790	1,131,842	1,200,753	1,200,753	1,483,114

Local Fund Budget Summary

Summary by Purpose Code

SUPPORT SERVICES (continued)	2013-2014	2013-2014	2014-2015	2014-2015	2015-2016
	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ESTIMATE</u>	<u>SUPT RECOM</u>
6201 Children w/Disabilities Support	76,982	226,231	147,803	147,803	151,269
6207 ESL Support	71,629	54,697	71,629	71,629	71,629
6200 Sub-total Special Populations Support	148,611	280,928	219,432	219,432	222,898
6304 Pre-K Readiness/Remedial Services	30,362	37,646	32,508	32,508	33,239
6300 Sub-Total Admin. Staff/Alternative Prog.	30,362	37,646	32,508	32,508	33,239
6400 Technology Support	1,904,231	1,980,284	2,046,097	2,046,097	2,260,854
6510 Telephones	119,083	67,998	119,083	119,083	119,083
6520 Printing and Copying Services	329,485	301,425	512,349	512,349	512,403
6530 Public Utility and Energy Serv (new)	3,788,586	3,686,876	3,788,586	3,788,586	3,788,586
6540 Custodial Services	2,006,317	1,418,975	1,558,576	1,558,576	1,565,880
6550 Transportation	760,570	899,710	785,130	785,130	799,807
6580 Maintenance of Plant	2,696,696	2,887,845	2,866,613	2,866,613	2,904,511
6500 Sub-total Operational Support	9,700,737	9,262,829	9,630,337	9,630,337	9,690,270
6611 Financial Services	783,595	899,126	870,863	870,863	938,587
6613 Risk Management	311,000	254,284	311,000	311,000	311,000
6621 Human Resource Services	535,570	695,494	849,225	849,225	1,233,504
6600 Sub-total Financial/Human Resources	1,630,165	1,848,904	2,031,088	2,031,088	2,483,091
6720 Research and Evaluation	376,490	375,576	464,681	464,681	487,151
6700 Sub-total Student Accountability	376,490	375,576	464,681	464,681	487,151
6910 Board or Education	65,563	83,380	65,563	65,563	65,594
6920 Legal Services	100,000	65,772	100,000	100,000	100,000
6930 Audit Services	60,000	52,584	60,000	60,000	60,000
6941 Office of the Superintendent	233,108	194,359	240,595	240,595	244,666
6942 Assistant Supt of Instruction	1,741,693	1,492,495	1,814,122	1,814,122	1,898,614
6943 Assistant Supt of Supp Serv	454,111	672,914	853,397	853,397	865,868
6950 Public Relations	238,569	218,024	254,922	254,922	258,784
6900 Sub-total Other Support	2,893,044	2,779,528	3,388,599	3,388,599	3,493,526
7200 Nutrition Services		33,204			
6000 TOTAL SYSTEMWIDE SUPPORT	18,153,430	17,730,741	19,013,495	19,013,495	20,154,143
TRANSFERS					
8100 Charter School Funds	554,680	686,779	554,680	554,680	911,780
8100 Child Nutrition Transfers	225,000	208,829	225,000	225,000	225,000
8400 Transfers to Community Schools	11,761	-			
8100 Other Transfers	200,000		200,000	200,000	200,000
8400 Intrafund Transfers					
TOTAL LOCAL FUND BUDGET	<u>67,152,097</u>	<u>65,812,267</u>	<u>69,350,886</u>	<u>69,350,886</u>	<u>73,257,425</u>

Orange County Budget Office form

**CHAPEL HILL - CARRBORO CITY SCHOOLS
2015-2016 CONTINUATION/EXPANSION BUDGET REQUEST**

2015-16 DPI Student Enrollment Projection	12,203
2014-15 DPI Student Enrollment Projection	<u>12,353</u>
Projected Student Enrollment Growth	(150)

LOCAL FUND EXPENSES:

<u>State/Federal Mandates</u>	<u>Amount</u>
2% State Pay Raise - Min. salary of \$35,000 for teachers (6%) and 2% for others	\$ 1,165,269
Anticipated increase in employee health insurance from \$5378 to \$5475, effective 1/1/16	40,740
Anticipated increase in employer state retirement match from 15.21% to 15.82%, estimate	222,650
Health Insurance increase from Affordable Health Care Act, 10 FTEs	54,750
ESL Teaching Positions to meet new requirements (3 FTEs)	220,072
Translation Services	50,000
Epinephrine auto injectors	<u>6,000</u>
Subtotal	\$ 1,759,481

Continuation of Current Services

Charter School Enrollment Growth - Revenue Sharing	\$ 357,100
National Boards Stipend for Teachers moved to Local Positions	50,000
Driver Training (loss of State funds 7/1/15) - Placeholder	210,000
SRO contractual increases	<u>100,000</u>
Subtotal	\$ 717,100

TOTAL CONTINUATION REQUESTS **2,476,581**

Priority Related Expansion Requests

Counseling Program and Mental Health Review	\$ 50,000
Classified Employee Pay Study Salary Adjustments and Living Wage Adjustments (\$12.76)	236,500
Administrative Employee Pay Study Salary Adjustments	250,000
HR Compliance Position	95,000
HR Signing Bonuses	40,000
Math curriculum materials	69,000
Unit Design/Unit Purchases	30,000
Learning Focused Lesson Planning/UBD Professional Development	150,000
CHS and ECHHS AP Counselor/Teacher Stipends (Equal Opportunity Schools Support)	44,280
UNC Hospital School Literacy Materials	6,000
Restore classified ISS position at MS to Positive Behavior and Student Support Specialist	190,000
Technology - 4 additional Technology Assistant positions	<u>181,396</u>
Subtotal	\$ 1,342,176

**CHAPEL HILL - CARRBORO CITY SCHOOLS
2015-2016 CONTINUATION/EXPANSION BUDGET REQUEST**

Other Recommended Expansion Requests

PreK/Head Start Program - Salary and Benefits budget shortfall	28,574
EC PreK Transportation	50,000
Mandarin Immersion middle school allocation (.4 FTE)	28,400
Science kit contractual increase	19,087
Accounts payable technician	50,500
Nurse Coordinator from 10 to 11 months	5,300
High School Athletic Directors and Trainers increased to 12 months	72,097
Testing Services, Materials, and Supplies	14,300
Arts Education Instrument Repairs, Replacements, Supplies	50,000
Subtotal	\$ 318,258

TOTAL EXPANSION REQUESTS **\$ 1,660,434**

GRAND TOTAL OF CONTINUATION AND EXPANSION REQUESTS **\$ 4,137,015**

BUDGET REDUCTIONS:

Discontinuation of longevity pay for certified staff	\$ (200,000)
Reduction in Local supplement for state teacher position loss - 5 FTEs	(24,326)
Operating budget reductions due to lower ADM (\$41 x 150)	(6,150)
TOTAL OF BUDGET REDUCTIONS	\$ (230,476)

ADDITIONAL REVENUES NEEDED **\$ 3,906,539**

LESS PROJECTED LOCAL FUND REVENUE INCREASES:

1.5% Inflationary increase in Special District Tax Revenue	\$ 326,517
Net Change in all other Local Revenues	50,830
GRAND TOTAL - REVENUES	\$ 377,347

BUDGET SHORTFALL **\$ 3,529,191**

BUDGET REALLOCATIONS:

Reduce Utility budget by \$25,000 to fund Sustainability supplies, software, hardware

Elem. School Staffing Adjustments based on school need; exchange 1 Literacy Coach for a full-time Math coach

Reallocate \$150,000 contracted services to Project ADVANCE, planning, implementation, and administration

Local Fund Revenue History

Year	County Appropriation		Special District Tax per \$100 Value District Tax	District Tax Per Pupil
	Per Pupil	Increase		
	1,057			
1990-91	1,175	118	0.1775	
1991-92	1,310	135	0.1735	
1992-93	1,310	-	0.1735	
1993-94	1,363	53	0.1575	*
1994-95	1,451	88	0.1540	
1995-96	1,571	120	0.1540	
1996-97	1,782	211	0.1900	
1997-98	1,889	107	0.1790	*
1998-99	2,040	151	0.1920	
1999-00	2,256	216	0.2200	
2000-01	2,395	139	0.2200	
2001-02	2,437	42	0.2020	*
2002-03	2,516	79	0.1920	
2003-04	2,566	50	0.2000	
2004-05	2,623	57	0.2000	
2005-06	2,796	173	0.1834	*
2006-07	2,957	161	0.1885	
2007-08	3,069	112	0.2035	
2008-09	3,200	131	0.2300	
2009-10	3,096	(104)	0.1884	*
2010-11	3,096	-	0.1884	1,593
2011-12	3,102	6	0.1884	1,571
2012-13	3,167	65	0.1884	1,605
2013-14	3,269	102	0.1884	1,577
2014-15	3,269	102	0.2084	1,752
2015-16	3,571	302	0.2084	1,764

For 2015-2016:

A \$.01 Special District Tax increase is estimated to generate \$1,060,189 in additional revenue .

A \$.01 County General Fund Property Tax rate increase is estimated to generate \$1,638,241 of additional revenue. The ad valorem tax rate is 87.8 cents per \$100 of assessed valuation.

* Re-valuation year of property tax values

2015-16 State Fund Revenue Projection

	2013-2014	2013-2014	2014-2015	2014-2015	2015-2016
	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ESTIMATE</u>	<u>SUPT RECOM</u>
Revenue	\$ 62,585,367	\$ 58,347,970	\$ 58,889,223	\$ 63,674,000	\$ 66,682,700
State Textbook Revenue	802,770	102,121	175,000	-	175,000
Total Revenue	\$ 63,388,137	\$ 58,450,091	\$ 59,064,223	\$ 63,674,000	\$ 66,857,700

* No State Planning Allotment received to date.

Orange County Budget Office form

State Fund Budget Summary

Summary by Purpose Code

INSTRUCTIONAL	2013-2014	2013-2014	2014-2015	2014-2015	2015-2016
	BUDGET	ACTUAL	BUDGET	ESTIMATE	SUPT RECOM
5110 Regular Instructional Services	39,966,852	35,355,069	38,000,000	38,160,000	40,070,250
5112 Cultural Arts Services	272,528	240,980	200,000	389,000	408,450
5113 Physical Education Curr. Serv.	78,683	59,562	80,000	83,000	87,150
5114 Foreign Language Curr. Serv.	166,321	183,223	171,000	177,000	185,850
5116 Homebound/Hospitalized Curr.	792,623	712,561	800,000	921,000	967,050
5120 CTE Curricular Services	3,601,204	2,817,411	3,239,094	3,631,000	3,812,550
5210 Children w/Disab. Curr. Serv.	3,364,485	3,798,314	3,500,000	3,800,000	3,990,000
5220 CTE Children w/Disab. Curr.				10,000	10,500
5240 Speech & Language Path. Ser.	770,900	679,389	700,000	768,000	806,400
5260 Acad/Intell. Gifted Curricular	604,121	626,663	600,000	649,100	681,555
5270 LEP Curricular Services	1,256,696	1,216,031	1,200,000	1,300,000	1,365,000
5310 Alternative Instructional Prog.	588,059	545,813	500,000	574,000	602,700
5320 Attendance and Social Work	879,798	816,124	800,000	900,000	945,000
5330 Remedial & Suppl. K-12 Serv.	383,468	270,807	400,000	687,000	721,350
5353 Summer School Instruction	547,000	417,056	400,000	767,000	805,350
5401 Principal's Office	1,612,750	1,432,810	1,100,000	1,649,000	1,731,450
5402 Assistant Principal	699,967	917,875	721,000	940,000	987,000
5404 School Building Support		56,827		45,800	48,090
5810 Educational Media Services	570,746	631,866	588,000	672,000	705,600
5820 Attendance - Social Work	180,169	174,439	200,000	191,000	200,550
5830 Guidance Services	1,601,147	1,850,455	1,500,000	1,333,000	1,399,650
5840 Health Services	928,186	965,890	900,000	1,008,000	1,058,400
5850 Safety & Security Support		8,136			-
5860 Instructional Technology	167,151	169,392	175,000	197,000	206,850
5870 Staff Development		5,140			
5000 INSTRUCTIONAL SERVICES	59,032,854	53,951,833	55,774,094	58,851,900	61,796,745

SUPPORT SERVICES	2013-2014	2013-2014	2014-2015	2014-2015	2015-2016
	BUDGET	ACTUAL	BUDGET	ESTIMATE	SUPT RECOM
6110 Regular Curricular Support	108,253	165,061	110,000	216,000	226,800
6120 CTE Support	39,822	50,669	41,000	48,000	50,400
6201 Children w/Disability Support	105,088	156,952	108,000	149,000	156,450
6400 Technology Support		73,801	74,000	68,000	71,400
6540 Custodial Services	1,951,445	2,184,821	1,300,000	2,167,000	2,275,350
	251,302	-			
6550 Transportation	1,478,093	1,456,680	1,276,129	1,736,000	1,822,800
6941 Office of the Superintendent	158,180	157,442	117,000	167,100	175,455
6942 Asst. Supt. for Instruction	116,549	115,157	116,000	120,500	126,525

State Fund Budget Summary

Summary by Purpose Code

	2013-2014	2013-2014	2014-2015	2014-2015	2015-2016
SUPPORT SERVICES	BUDGET	ACTUAL	BUDGET	ESTIMATE	SUPT RECOM
6943 Asst. Supt. for Support Serv.	102,090	99,843	103,000	105,500	110,775
6000 SUPPORT SERVICES	4,310,822	4,460,426	3,245,129	4,777,100	5,015,955
7200 Child Nutrition Services	44,461	40,964	45,000	45,000	45,000
8100 Transfers		(3,132)			
TOTAL	\$ 63,388,137	\$ 58,450,091	\$ 59,064,223	\$ 63,674,000	\$ 66,857,700

Orange County Budget Office form

**Summary of Changes
State Fund
2014-2016**

- * The 2051-16 State Planning Allotment has not been received to date.
- * The estimated State retirement rate is 15.82%.
- * The employer health insurance match rate is projected to increase from \$5,378 to \$5,475 per FTE.
- * The State's enrollment projection for the district for 2015-16 is 12,203 students; a 150 student decrease over 2014-15 projection.

2015-2016 Federal Fund Revenue Projection

	2013-2014	2013-2014	2014-2015	2014-2015	2015-2016
	BUDGET	ACTUAL	BUDGET	ESTIMATE	SUPT RECOM
Federal Revenue	\$ 5,056,913	\$ 3,956,840	\$ 5,624,802	\$ 4,400,000	\$ 4,749,000

*No Federal Planning Allotments have been received to date. The amounts indicated are only estimates.

<u>Projected 2015-16 Federal Grant Allotments</u>		<u>Estimated</u> <u>2015-16</u> <u>Allotment</u>	<u>Estimated</u> <u>Carryover</u> <u>Amount</u>	<u>Projected</u> <u>Total</u>
PRC017	Career Technical Education - Program Improvement	\$ 82,000	\$ -	\$ 82,000
PRC049	IDEA-VI-B - Preschool Handicapped	36,000	20,000	56,000
PRC050	Title I	1,100,000	250,000	1,350,000
PRC060	IDEA VI-B, Handicapped	1,735,000	400,000	2,135,000
PRC070	IDEA - Early Intervening Services	320,000	85,000	405,000
PRC103	Improving Teacher Quality	200,000	-	200,000
PRC104	Language Acquisition - State Grant	225,000	150,000	375,000
PRC111	Language Acquisition	46,000	100,000	146,000
Total		\$ 3,744,000	\$ 1,005,000	\$ 4,749,000

Orange County Budget Office form

Federal Fund Budget Summary

Summary by Purpose Code

INSTRUCTIONAL	2013-2014	2013-2014	2014-2015	2014-2015	2015-2016
	BUDGET	ACTUAL	BUDGET	ESTIMATE	SUPT RECOM
5110 Regular Instructional Services	\$ 966,903	\$ 299,138	\$ 600,000	\$ 300,000	\$ 350,000
5120 CTE Curricular Services	80,000	81,694	84,209	84,209	80,000
5210 Children w/Disabilities Curriculum	1,498,228	1,574,857	1,133,393	1,350,000	1,400,000
5230 Pre-K Children w/Disab. Curr.	260,000	170,537	260,000	170,000	260,000
5240 Speech and Language Pathology	100,000	141,018	130,000	150,000	150,000
5270 ESL Services	90,000	75,700	780,163	230,000	525,000
5320 Attendance and Social Work	80,000	72,161	123,979	102,000	100,000
5330 Remedial and Suppl. K-12 Serv.	1,375,113	918,285	1,334,277	1,050,000	1,244,000
5350 Extended Day/Year Instruc.	68,000	25,584	50,000	30,000	50,000
5840 Health Services	50,000	59,392	50,000	32,000	50,000
5850 Safety and Security Support					
5870 Staff Development	5,800		5,800	5,800	
5880 Parent Involvement Services	8,000	45,724	20,000	35,991	35,000
5000 INSTRUCTIONAL SERVICES	4,582,044	3,464,090	4,571,821	3,540,000	4,244,000

SUPPORT SERVICES	2013-2014	2013-2014	2014-2015	2014-2015	2015-2016
	BUDGET	ACTUAL	BUDGET	ESTIMATE	SUPT RECOM
6120 CTE Support			3,000	3,000	3000
6200 Instructional Staff	170,000	206,625	485,825	180,000	170,000
6201 Children w/Disabilities Support	134,869	100,904	133,306	170,000	135,000
6301 Alt Progs & Services Supp	40,000			40,000	
6550 Transportation	20,000	73,745	20,000	44,000	40,000
6940 Leadership Services		12,009		12,000	60,000
6000 SUPPORT SERVICES	364,869	393,283	642,131	449,000	405,000

7200 Child Nutrition Services					
8100 Transfers	110,000	99,467	48,817	111,000	100,000
8200 Other - Unbudgeted			362,033	300,000	

TOTAL	\$ 5,056,913	\$ 3,956,840	\$ 5,624,802	\$ 4,400,000	\$ 4,749,000
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Orange County Budget Office form

Summary of Changes
Federal Fund
2015-2016

- * No Federal Planning Allotments have been received from DPI to date.

- * Budget estimates have been provided assuming that no major reductions will occur in grant funded for 2015-16. Less carryover in the individual grants is projected.

- * The 2014-15 Federal budget represents the final allotments on expiring carryover grant funds in program areas such as Race to the Top and Title IVB Preschool.

Community Schools Fund Budget Summary

	2013-14 <u>ACTUAL</u>	2014-15 <u>BUDGET</u>	2015-16 <u>PROPOSED</u>	<u>Percent Change</u>
REVENUE				
After-school program	\$ 1,339,235	\$ 1,400,418	\$ 1,409,017	0.6%
Summer Camp	156,841	152,971	157,114	2.7%
Summer Youth Enrichment	36,900	30,500	33,000	8.2%
District tuition assistance	11,761	-	-	0.0%
Facility rental	38,239	50,000	50,000	0.0%
Interest Income	-	-	-	
Fund Balance Appropriated	<u>20,000</u>	<u>60,000</u>	<u>26,000</u>	
Total Revenue	\$ 1,602,976	\$ 1,693,889	\$ 1,675,131	-1.1%
OPERATING EXPENSES				
Salaries, wages and benefits	\$ 1,372,159	\$ 1,461,826	\$ 1,443,291	-1.3%
Supplies	60,092	66,737	55,328	-17.1%
Food	115,130	115,362	116,162	0.7%
Purchased services/activities	<u>55,595</u>	<u>49,964</u>	<u>60,350</u>	20.8%
Total Expenses	\$ 1,602,976	\$ 1,693,889	\$ 1,675,131	-1.1%
After-school program enrollment	625	645	634	-1.7%

**Summary of Changes
Community Schools Fund
For 2015-16**

Changes in Revenue

- * Changes in revenue are due to Summer Camp tuition increase and an in expected Summer Youth Enrichment enrollment

Changes in Expenses

- * Changes in operating expenses are due to expected increases in the rate to 16.39% and health insurance to \$5,485 per FTE and anticipated annual leave payouts

Child Nutrition Fund Budget Summary

	2013-14 <u>ACTUAL</u>	2014-15 <u>BUDGET</u>	2015-16 <u>PROPOSED</u>
REVENUE			
Sales of meals and supplemental sales	\$ 1,813,784	\$ 1,805,710	\$ 1,727,394
Federal reimbursements	2,272,477	2,136,021	2,220,678
Catering and miscellaneous	-	-	-
Summer Program	-	-	-
Chartwells Guarantee	-	-	-
Indirect cost	308,700	308,700	308,700
School district subsidy	225,000	225,000	225,000
Chartwells reimbursement	-	-	-
	\$ 4,619,961	\$ 4,475,431	\$ 4,481,771
OPERATING EXPENSES			
Food	\$ -	\$ -	\$ -
Salaries, wages and benefits	1,172,685	1,167,749	1,124,554
Supplies	233,968	150,000	133,973
Administrative expenses	2,904,608	2,848,983	2,914,544
Chartwells contract reimbursements	-	-	-
Indirect cost	308,700	308,700	308,700
TOTAL OPERATING EXPENSES	\$ 4,619,961	\$ 4,475,432	\$ 4,481,771

**Summary of Changes
Child Nutrition Services Fund
For 2015-16**

Changes in Revenue

- * Reduction in sale of meals
- * Increase in Federal Reimbursements

Changes in Expenses

- * Reduction in salary and benefit expenses
- * Reduction in supplies projection
- * Increase in administrative expenses

Summary of Recurring Capital Budget

School District

Fiscal Year 2015-2016

Capital Item	Justification/Description	Category			Funding Amount
		Category 1 - Buildings & Grounds	Category 2 - Furniture & Equipment	Category 3 - Vehicles	Superintendent's Recommended
<i>School</i>					
Carrboro Elementary	furniture/equipment		X		5,365
Ephesus Elementary	"		X		4,857
Estes Hills Elementary	"		X		5,804
FP Graham Elementary	"		X		6,289
Glenwood Elementary	"		X		5,579
McDougle Elementary	"		X		5,241
Morris Grove			X		6,052
Northside Elementary			X		5,939
Rashkis Elementary	"		X		6,199
Scroggs Elementary	"		X		6,142
Seawell Elementary	"		X		5,342
Culbreth Middle	"		X		8,137
McDougle Middle	"		X		7,607
Phillips Middle	"		X		7,810
Smith Middle	"		X		9,354
Carrboro High	"		X		10,233
Chapel Hill High	"		X		16,567
East Chapel Hill High	"		X		16,308
Hospital School	"		X		564
Total					139,387
<i>District Projects</i>					
Technology Equipment	MIS Department Expenses		X		250,000
Classroom Furniture	Facilities Management Dept.		X		20,000
Child Nutrition Equip.	Child Nutrition Department		X		40,000
Custodial Supp/Equip	Facilities Management Dept.		X		20,000
Administrative Equip.	Administrative Tech. Dept.		X		55,000
Print Shop Equipment	Support Services Division		X		3,500
Cafeteria Equipment	Facilities Management Dept.		X		5,000
Equipment	Support Services Division		X		50,000
Cultural Arts Equip.	Instructional Services		X		5,500
Total					449,000
<i>District Projects</i>					
Site Development	Drainage/Safety Improvements	X			107,733
Renovations	Painting, IAQ, Electrical, etc.	X			673,360
Floor Coverings	Carpet/Tile Installations	X			20,000
Roof Replacement	CIP Supplement	X			
Roof Repairs	District Repairs	X			81,920
Playgrounds/Playfields	Safety Comp./Major Maint.	X			240,000
Total					1,123,013

2015-2025
CAPITAL INVESTMENTS PLAN

EXPENDITURES PROJECT TITLE	PENDING		Year 1 2015-16	Year 2 2016-17	Year 3 2017-18	Year 4 2018-19	Year 5 2019-20	Five Year Total	Years 6 to 10 2019-24
	2014-15 Budgeted	Lottery Funded Projects							
ADA Requirements			45,000	35,000	35,000	35,000	35,000	185,000	335,000
Abatement Projects									
District Abatement Projects	25,000		35,000	35,000	50,000	50,000	50,000	220,000	337,500
Phillips: Remove Asbestos Floor Tile				125,000				125,000	
CHHS: Remove Asbestos Floor Tile				175,000				175,000	
Athletic Facilities									550,000
CHHS: Athletic Track and Field Improvements			200,000				200,000	400,000	
Carrboro HS: Athletic Track			100,000					100,000	
ECHHS: Field Improvements							200,188	200,188	
Classroom/Building Improvements									450,000
Estes Hills: Media Center and Classroom Improvements			75,000					75,000	
Ephesus: Classroom Casework					150,000			150,000	
Scroggs: Classroom Casework					150,000				
Seawell: PODs Casework/Bathrooms						150,000		150,000	
McDougle: Stage Curtains			40,000					40,000	
Phillips: 4 Science Classrooms Casework					100,000			100,000	
CTE: Classroom Upgrades			250,000					250,000	
Doors/Hardware/Canopies									
District Hardware and Door Replacements			75,000					75,000	175,000
Seawell: Expand canopies									120,000
FPG: Canopy at Kiss n Go and Bus Circle					75,000			75,000	
Ephesus: Canopy at Kiss and Go						75,000		75,000	
Electrical Systems									
All Schools: Increase Electrical Distribution	53,944		165,000	175,000	175,000	175,000	200,000	890,000	980,000
Energy Efficiency/Lighting Improvements									
FPG: Lighting Upgrades/Efficiency						155,000		155,000	
Ephesus: Lighting Upgrades/Efficiency					125,000			125,000	
CHHS: Auditorium/Gym Lighting Upgrades					121,609			121,609	
Fire/Safety/Security Systems									
Security Systems Upgrades/Expansions and Signs	100,000		100,000		75,000		150,000	325,000	250,000
Indoor Air Quality Improvements									
District IAQ Projects				50,000		50,000	50,000	150,000	150,000
Mobile Classrooms/Rental Space			128,000	131,000	134,000	137,000	140,000	670,000	730,000
Paving/Parking Lots/Driveways/Walkways	80,000								
CHHS: Student Parking Lots				140,852		150,000		290,852	200,000
ECHHS: Bus Driveway and Parking Lot	80,000							-	
Roofing/Building Waterproofing Projects									
Scroggs: Flat Roof Sections Replacement				350,383				350,383	
ECHHS: Brick pointing/window seals/roof repairs	365,000		78,294					78,294	330,000
Window Replacements									
Ephesus: replace Windows in Original Bld								-	150,000
Seawell: Replace Classroom/Bld Windows								-	200,000
Culbreth: Replace Classroom/Bld Windows				155,211				155,211	
CHHS: Window Replacements				120,000				120,000	350,000

FUNDED PLAN

PROJECT TITLE	PENDING							
	2014-15 Budgeted Lottery Funded Projects	Year 1 2015-16	Year 2 2016-17	Year 3 2017-18	Year 4 2018-19	Year 5 2019-20	Five Year Total	Years 6 to 10 2019-24
Mechanical Systems								2,768,877
Carboro Elm: 1978 Electric Boiler/Cooling Tower				85,000			85,000	
Ephesus: 1991 Addition+HVAC Improvements				55,000			55,000	
Estes Hills: Multi Purpose 1988 Building Boiler					60,000		60,000	
Glenwood: Multi Purpose 1988 Building Boiler					60,000		60,000	
Glenwood: Multi Purpose Bid - 2 air handlers			80,000				80,000	
FPG: Primary Building Boiler Replacement					57,602		57,602	
FPG: Upgrade Handicap Lifts		75,000					75,000	
McDougle Complex: Cooling Tower Replacement		70,000					70,000	75,000
McDougle Complex: Chillers Replaced-20 plus yea					120,000	300,000	420,000	75,000
Scroggs: Cooling Tower							-	75,000
Scroggs: Classroom Air Ventilators Humidity Cntrl					332,743		332,743	
Seawell: Lawlor Building Boiler							-	
Seawell: 9 Heat Pumps for PODs		119,088					119,088	
Culbreth: Roof Top Units				259,156			259,156	
Culbreth: Digital HVAC Controls	125,000						-	
Phillips: Expand Digital HVAC Controls							-	75,000
CHHS: Auditorium HVAC						300,000	300,000	
							-	
Technology: Total of Listed Categories		1,555,382	1,572,445	1,589,765	1,607,344	1,625,187	7,950,123	8,429,800
Network Infrastructure		552,161	558,218	564,367	570,607	576,941		
Enterprise Software		152,427	154,100	155,797	157,520	159,268		
Instructional Computers & Technology		777,691	786,223	794,883	803,672	812,594		
Administrative Computers		46,661	47,173	47,693	48,220	48,756		
Network Printers		17,109	17,297	17,487	17,681	17,877		
Community Access Technology		9,333	9,434	9,538	9,644	9,751		
TOTAL EXPENDITURES - 10 YEAR CIP	828,944	3,110,764	3,144,891	3,179,530	3,214,689	3,250,375	15,900,249	16,806,177

FUNDING and ARTICLE 46 SALES TAX

	2014-15 Budget	Year 1 2015-16	Year 2 2016-17	Year 3 2017-18	Year 4 2018-19	Year 5 2019-20	Five Year Total	Years 6 to 10 2019-24
CIP FUNDING SOURCES:								
Long Range Pay-As-You-Go Funds - Projects	2,275,138	2,275,138	2,309,265	2,343,904	2,379,063	2,414,749	11,722,118	12,628,047
Lottery Funds - Budgeted	828,944	835,626	835,626	835,626	835,626	835,626	4,178,130	4,178,130
TOTAL CIP FUNDING	3,104,082	3,110,764	3,144,891	3,179,530	3,214,689	3,250,375	15,900,248	16,806,177

OTHER FUNDING:

Article 46 Sales Tax - 1/4 Cent		865,482	878,464	891,641	905,016	918,591	4,459,194	4,803,815
Article 46 Sales Tax Projects as Follows:								
-Technology: Student Access Computing Devices		432,741	439,232	445,821	452,508	459,296	2,229,597	2,401,908
-Improvements at Older Schools:							-	2,401,907
Kitchen Equipment Replacements		93,010					93,010	
Walkways		100,000					100,000	
Culbreth: light fixture replacement program		239,731					239,731	
CHHS: Haynes Theater Audio/Lighting Systems			439,232				439,232	
ECHHS: Theater Audio/Lighting Systems				445,821			445,821	
District: light fixture replacement program					452,508	459,296	911,804	

CHAPEL HILL - CARRBORO CITY SCHOOLS
 CAPITAL INVESTMENTS PLAN 2015 - 2025
 UNFUNDED - New Schools and Expansions Needed for Increased Capacity

UNFUNDED NEW SCHOOLS and EXPANSIONS pg 1 of 1

PROJECTS:	OPENS:	10 YEAR UNFUNDED NEW SCHOOLS										TEN YEAR TOTAL	
		Year 1 2015-16	Year 2 2016-17	Year 3 2017-18	Year 4 2018-19	Year 5 2019-20	Year 6 2020-21	Year 7 2021-22	Year 8 2022-23	Year 9 2023-24	Year 10 2024-25		
Lincoln Center - Pre K: inc. capacity +189	Aug. 2018	750,000	2,141,700	10,924,200	2,249,100								16,065,000
Chapel Hill HS - inc. capacity +105	Aug. 2019	2,725,500	13,627,500	32,706,000	5,451,000								54,510,000
Ephesus - inc. capacity +137 (complete Pre-K before	Aug. 2020			777,000	3,885,000	9,324,000	1,554,000						15,540,000
Seawell - inc. capacity +119 (complete Ephesus before	Aug. 2022					787,000	3,935,000	9,444,000	1,574,000				15,740,000
Middle School #5 - inc. capacity +732	Aug. 2023						1,577,115	9,024,601	36,484,948	6,233,577			53,320,241
Phillips MS	Aug. 2024								480,500	2,402,500	6,727,000		9,610,000
Culbreth MS	Aug. 2024								357,500	1,787,500	5,005,000		7,150,000
Estes Hills - inc. capacity +58 (complete Seawell before	Aug. 2024							836,500	4,182,500	10,038,000	1,673,000		16,730,000
Carrboro Elm. - inc. capacity +52 (complete Estes before	Aug. 2024							680,000	3,400,000	8,160,000	1,360,000		13,600,000
FP Graham	Aug. 2024							510,000	2,550,000	6,120,000	1,020,000		10,200,000
Glenwood		700,000	500,000	500,000									1,700,000
TOTAL UNFUNDED PROJECTS		4,175,500	16,269,200	44,907,200	11,585,100	10,111,000	7,066,115	20,495,101	49,029,448	34,741,577	15,785,000		214,165,241

Notes:

- 1) Middle School #5 opening date is based on Nov. 15, 2014 enrollment SAPFO projections.
- 2) Middle School projections have been adjusted to account for 104 capacity increase at Culbreth MS as a result of the Science Classroom that opened in December 2014.
- 3) Nov. 15, 2014 SAPFO projections indicate the need for Elementary School #12 in 2023-24. Instead of building a new school, capacity would be increased in existing elementary schools.

FUNDED CAPITAL for Facilities (exc. Technology) Devoted to Other Schools

Pay As You Go	16,403,000
Article 46 Sales Tax	4,442,000
TOTAL CAPITAL	235,010,241

Note:

Based on current data, if elementary school capacities are increased by 555 as indicated above, the need for Elementary School #12 is estimated to be deferred until 2032-33

CHAPEL HILL - CARRBORO CITY SCHOOLS
 CAPITAL INVESTMENTS PLAN 2015 - 2025
 UNFUNDED - Major Projects

UNFUNDED MAJOR PROJECTS pg 1 of 3

PROJECTS:	10 YEAR UNFUNDED CAPITAL PROJECTS										TEN YEAR TOTAL
	Year 1 2015-16	Year 2 2016-17	Year 3 2017-18	Year 4 2018-19	Year 5 2019-20	Year 6 2020-21	Year 7 2021-22	Year 8 2022-23	Year 9 2023-24	Year 10 2024-25	
ADA Requirements											
Carboro Elm: Assessment Findings	437,320										437,320
Ephesus: Assessment Findings	146,000										146,000
Estes Hills: Assessment Findings	990,015										990,015
FPG: Assessment Findings	741,585										741,585
Glenwood: Assessment Findings	554,815										554,815
Seawell: Assessment Findings	594,880										594,880
Culbreth: Assessment Findings	971,100										971,100
Phillips: Assessment Findings	521,170										521,170
CHHS: Assessment Findings	1,253,460										1,253,460
Lincoln Center: Assessment Findings	170,000										170,000
Abatement Projects: Flooring replacements											
Carboro Elm: Assessment Findings	33,150										33,150
Ephesus: Assessment Findings	50,685										50,685
Estes Hills: Assessment Findings	400,196										400,196
FPG: Assessment Findings	3,000										3,000
Glenwood: Assessment Findings	348,219										348,219
Seawell: Assessment Findings	33,790										33,790
Culbreth: Assessment Findings	220,891										220,891
Phillips: Assessment Findings	793,050										793,050
CHHS: Assessment Findings	458,520										458,520
Lincoln Center: Assessment Findings	184,820										184,820
Athletic Facilities:											
CarboroHS: Stadium Visitor Bleachers					450,000						450,000
CarboroHS: Stadium Synthetic Field							1,250,000				1,250,000
CHHS: Stadium Visitor Bleachers					250,000						250,000
CHHS: Stadium Synthetic Field							1,250,000				1,250,000
CHHS: Soccer Field Improvements		250,000									250,000
CHHS: Athletic Fields			150,000								150,000
CHHS: Baseball Field Bathroom/Concession Bld							750,000				750,000
ECHHS: Stadium Synthetic Field							1,250,000				1,250,000
CHHS/ECHHS: Major Athletic Field Repairs				250,000							250,000
ECHHS: Stadium Visitor Bleachers					250,000						250,000
Carboro Elementary: Multi purpose field			125,000								125,000
Scroggs: Athletic Field				150,000							150,000
McDougle Mdi: Tennis Courts			500,000								500,000
Playfields(10): Provide Potable Water		150,000									150,000
Classroom/Interior Improvements:											
Carboro Elm: Assessment Findings	695,825										695,825
Ephesus: Assessment Findings	533,533										533,533
Estes Hills: Assessment Findings	761,535										761,535
FPG: Assessment Findings	524,810										524,810
Glenwood: Assessment Findings	828,099										828,099
Seawell: Assessment Findings	237,348										237,348
Culbreth: Assessment Findings	1,169,143										1,169,143
Phillips: Assessment Findings	2,038,725										2,038,725
CHHS: Assessment Findings	2,722,018										2,722,018
Lincoln Center: Assessment Findings	895,427										895,427
McDougle: Gymnasium Audio System				50,000							50,000
McDougle: Library carpet		45,000									45,000
McDougleMS: Casework								400,000			400,000
Smith: Cafeteria Sound Panels	50,000										50,000
ECHHS: Theater Lighting and Sound upgrade				375,000							375,000

PROJECTS:	10 YEAR UNFUNDED CAPITAL PROJECTS										TEN YEAR TOTAL
	Year 1 2015-16	Year 2 2016-17	Year 3 2017-18	Year 4 2018-19	Year 5 2019-20	Year 6 2020-21	Year 7 2021-22	Year 8 2022-23	Year 9 2023-24	Year 10 2024-25	
Doors/Hardware/Canopies							100,000	100,000	100,000	100,000	400,000
Scroggs: Canopies-Mobile Units, other areas				175,000							175,000
Estes Hills: Expand Canopy			75,000								75,000
Ephesus: Canopy at Kiss and Go						125,000					125,000
FPG: Canopy at Bus Drop Off		95,000									95,000
Glenwood: Canopy at Kiss and Go				150,000							150,000
Scroggs: Canopy at Mobiles and Bus Drop Off					150,000						150,000
Exterior Improvements: Windows, Doors,											
Carboro Elm: Assessment Findings	141,102										141,102
Ephesus: Assessment Findings	104,416										104,416
Estes Hills: Assessment Findings	151,870										151,870
FPG: Assessment Findings	465,400										465,400
Glenwood: Assessment Findings	422,630										422,630
Seawell: Assessment Findings	366,470										366,470
Culbreth: Assessment Findings	45,367										45,367
Phillips: Assessment Findings	57,250										57,250
CHHS: Assessment Findings	380,610										380,610
Lincoln Center: Assessment Findings	65,845										65,845
Fire and Safety Systems											
System Upgrades for McDs, ECHHS, Scroggs, Smith, Rashkis			150,000			125,000		100,000		125,000	500,000
Mechanical Systems:											
Carboro Elm: Assessment Findings	1,401,650										1,401,650
Ephesus: Assessment Findings	2,172,471										2,172,471
Estes Hills: Assessment Findings	1,099,246										1,099,246
FPG: Assessment Findings	1,802,924										1,802,924
Glenwood: Assessment Findings	1,250,481										1,250,481
Seawell: Assessment Findings	1,047,771										1,047,771
Culbreth: Assessment Findings	2,789,536										2,789,536
Phillips: Assessment Findings	1,819,654										1,819,654
CHHS: Assessment Findings	6,114,507										6,114,507
Rashkis: Chillers and Cooling Towers									450,000		450,000
Scroggs: Chiller and Cooling Tower						500,000					500,000
Smith: 2 Chillers replaced								250,000			250,000
ECHHS: HVAC conversion to Digital						350,000					350,000
Site Improvements:Paving/Parking/Driveways/Stormwater Mgt.											
Carboro Elm: Assessment Findings	1,229,345										1,229,345
Ephesus: Assessment Findings	191,458										191,458
Estes Hills: Assessment Findings	825,825										825,825
FPG: Assessment Findings	648,375										648,375
Glenwood: Assessment Findings	480,025										480,025
Seawell: Assessment Findings	501,215										501,215
Culbreth: Assessment Findings	892,614										892,614
Phillips: Assessment Findings	1,434,680										1,434,680
CHHS: Assessment Findings	822,650										822,650
Lincoln Center: Assessment Findings	353,113										353,113
District: Playground Equipment Replacement		50,000		50,000		50,000		50,000			200,000

UNFUNDED MAJOR PROJECTS pg 3 of 3

PROJECTS:	10 YEAR UNFUNDED CAPITAL PROJECTS										TEN YEAR TOTAL
	Year 1 2015-16	Year 2 2016-17	Year 3 2017-18	Year 4 2018-19	Year 5 2019-20	Year 6 2020-21	Year 7 2021-22	Year 8 2022-23	Year 9 2023-24	Year 10 2024-25	
Rental Space - Administrative	75,000	135,000	135,000	135,000	135,000	135,000	135,000	135,000	135,000	135,000	1,290,000
Roofing and Waterproofing											
Rashkis: Repairs and seals (20 years)										1,500,000	1,500,000
Scroggs: repairs and seals (20 years)						750,000					750,000
Smith: repairs and seals (15 years)		1,700,000									1,700,000
ECHHS: repairs and seals (20 years)			1,500,000								1,500,000
Technology											
1:1 Student Laptop Initiative	2,061,717	1,972,529	2,437,719	1,948,087	1,303,503	1,909,377	2,373,819	1,882,239	1,528,651	1,218,359	18,636,000
Equity & Modernizing Classroom Instructional Technology	492,000	492,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,784,000
Building Additions											
McDougle Middle School: Auditorium		400,000	3,909,138	325,000							4,634,138
TOTAL UNFUNDED MAINTENANCE PROJECTS	51,070,346	5,289,529	9,081,857	3,708,087	2,638,503	4,044,377	3,458,819	6,367,239	2,263,651	3,628,359	91,550,767

NOTES:

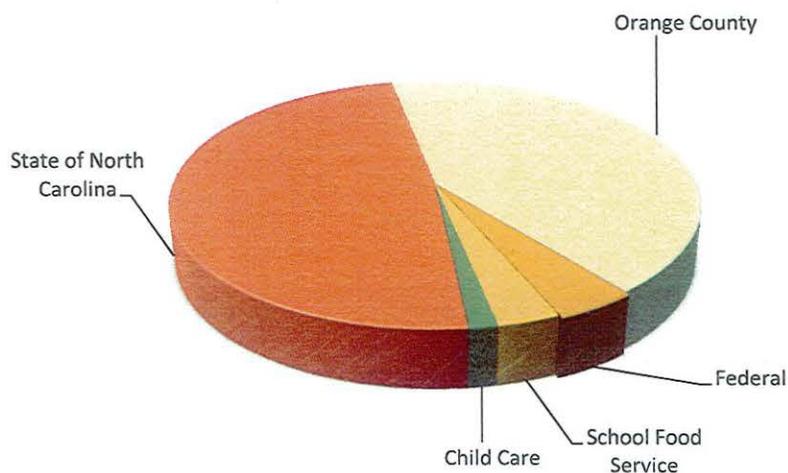
- 1) Only Level 1 recommendations from the Facilities Assessment report have been included in the Unfunded list and approximately 7,000,000 of these findings have been deducted because they are included in the 10 year F
- 2) All findings from the Facility Assessment are listed in Year 1 until a comprehensive financial plan is developed.

STATISTICAL PROFILE

Financial Perspective

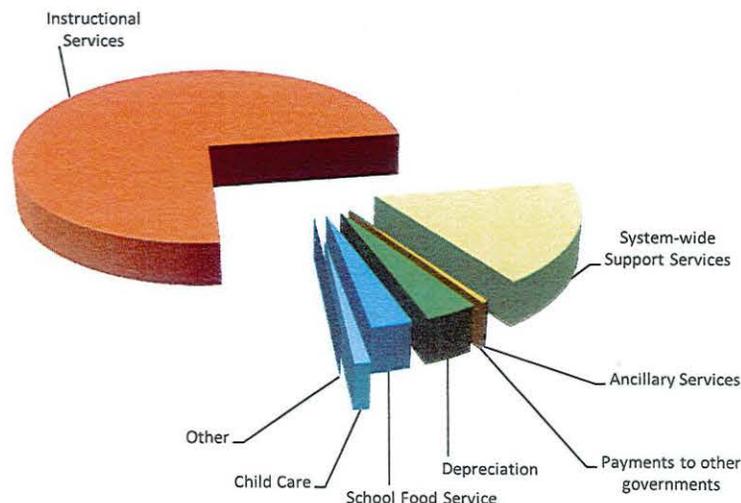
Governmental and Business-type Activities for Fiscal Year 2013-2014

Revenue Sources



State of North Carolina	\$ 58,878,531
Orange County	51,422,939
Federal	5,178,736
School Food Service	3,898,493
Child Care	1,838,115
Other	27,143,795
Total	<u>\$ 148,360,609</u>

Expenses



Instructional Services	\$ 109,586,544
System-wide Support Services	26,114,404
Ancillary Services	90,470
Payments to other governments	649,613
Depreciation	5,358,748
School Food Service	4,265,306
Child Care	1,629,050
Other	32,455
Total	<u>\$ 147,726,590</u>

Source: Chapel Hill-Carrboro City Board of Education, North Carolina, Annual Financial Report for the year ended June 30, 2014.

CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION

Net Position by Component Last Ten Fiscal Years

Year Ended June 30	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Governmental activities:										
Net investment in capital assets	\$ 115,208,636	\$ 126,102,764	\$ 143,000,072	\$ 163,483,300	\$ 166,983,429	\$ 163,949,217	\$ 163,961,928	\$ 165,245,825	\$ 180,562,451	\$ 182,769,201
Restricted	838,723	820,219	828,491	880,818	899,663	1,496,810	3,023,739	3,403,894	2,943,181	3,733,701
Unrestricted (deficit)	(2,263,039)	(653,029)	387,063	162,415	41,399	1,790,409	4,081,358	3,355,228	(1,507,943)	(4,026,196)
	<u>\$ 113,784,320</u>	<u>\$ 126,269,954</u>	<u>\$ 144,215,626</u>	<u>\$ 164,526,533</u>	<u>\$ 167,924,491</u>	<u>\$ 167,236,436</u>	<u>\$ 171,067,025</u>	<u>\$ 172,004,947</u>	<u>\$ 181,997,689</u>	<u>\$ 182,476,706</u>
Business-type activities:										
Investment in capital assets	\$ 131,180	\$ 89,007	\$ 47,546	\$ 12,508	\$ 17,486	\$ 42,980	\$ 351,474	\$ 340,873	\$ 329,853	\$ 595,469
Unrestricted (deficit)	(170,427)	267,329	108,657	41,283	96,627	282,203	203,985	336,611	363,478	252,864
	<u>\$ (39,247)</u>	<u>\$ 356,336</u>	<u>\$ 156,203</u>	<u>\$ 53,791</u>	<u>\$ 114,113</u>	<u>\$ 325,183</u>	<u>\$ 555,459</u>	<u>\$ 677,484</u>	<u>\$ 693,331</u>	<u>\$ 848,333</u>
Government-wide:										
Net investment in capital assets	\$ 115,339,816	\$ 126,191,771	\$ 143,047,618	\$ 163,495,808	\$ 167,000,915	\$ 163,992,197	\$ 164,313,402	\$ 165,586,698	\$ 180,892,304	\$ 183,364,670
Restricted	838,723	820,219	828,491	880,818	899,663	1,496,810	3,023,739	3,403,894	2,943,181	3,733,701
Unrestricted (deficit)	(2,433,466)	(385,700)	495,720	203,698	138,026	2,072,612	4,285,343	3,691,839	(1,144,465)	(3,773,332)
	<u>\$ 113,745,073</u>	<u>\$ 126,626,290</u>	<u>\$ 144,371,829</u>	<u>\$ 164,580,324</u>	<u>\$ 168,038,604</u>	<u>\$ 167,561,619</u>	<u>\$ 171,622,484</u>	<u>\$ 172,682,431</u>	<u>\$ 182,691,020</u>	<u>\$ 183,325,039</u>

Source: Chapel Hill-Carrboro City Board of Education, North Carolina, Annual Financial Reports.

CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION

Changes in Net Position Last Ten Fiscal Years

Year Ended June 30	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Expenses:										
Governmental Activities:										
Instructional services	\$ 76,145,391	\$ 78,719,653	\$ 86,739,513	\$ 100,952,549	\$ 107,177,216	\$ 102,658,017	\$ 103,809,475	\$ 104,948,573	\$ 109,512,140	\$ 109,586,544
System-wide support services	25,583,561	25,141,611	27,399,783	21,027,599	22,067,945	23,000,808	22,689,231	23,529,956	26,104,923	26,114,404
Ancillary services	314,160	478,600	622,045	50,456	3,826	34,044	237,408	136,883	106,706	90,470
Payments to other governments	254,972	301,204	418,143	463,074	416,950	492,838	575,187	527,076	508,313	649,613
Interest on long-term debt	-	-	4,349	51,977	39,912	31,171	16,154	675	20,142	32,455
Unallocated depreciation expense	3,153,570	3,704,445	3,792,816	3,914,010	4,000,727	5,470,036	5,657,984	5,757,524	6,284,193	5,358,748
Total governmental activities	105,451,654	108,345,513	118,976,649	128,458,665	133,708,576	131,688,914	132,985,439	134,900,687	142,536,417	141,832,234
Business-type activities:										
School food service	3,196,780	3,373,744	3,870,536	4,225,769	4,076,671	4,218,982	3,957,877	4,009,913	4,174,046	4,265,306
Child Care	1,471,514	1,581,550	1,718,892	1,704,503	1,704,113	1,616,225	1,522,392	1,484,031	1,591,053	1,629,050
Total business-type activities	4,668,294	4,955,294	5,589,428	5,930,272	5,780,784	5,835,207	5,480,269	5,493,944	5,765,099	5,894,356
Total government-wide	\$ 110,119,948	\$ 113,300,807	\$ 124,566,077	\$ 132,389,937	\$ 139,487,360	\$ 137,522,121	\$ 138,465,708	\$ 140,394,631	\$ 148,301,516	\$ 147,726,590
Program Revenues:										
Governmental activities:										
Charges for services:										
Co-curricular	\$ 2,238,301	\$ 2,145,681	\$ 2,414,520	\$ -	\$ 2,739,392	\$ 2,665,684	\$ 2,655,827	\$ 2,712,319	\$ 2,900,197	\$ 2,626,915
Operational support	377,646	390,412	387,696	286,919	484,614	491,528	470,487	515,397	494,505	725,262
Operating grants and contributions	53,677,352	55,522,004	60,147,393	67,633,175	66,801,813	65,677,147	67,177,842	64,339,584	64,250,067	63,995,592
Capital grants and contributions	842,199	659,835	370,572	425,185	290,592	129,328	157,678	39,470	162,818	61,675
Total governmental activities	57,135,498	58,717,932	63,320,181	68,345,279	70,316,411	68,963,687	70,461,834	67,606,770	67,807,587	67,409,444
Business-type activities:										
Charges for services:										
School food service	1,673,683	1,816,782	1,990,981	2,017,352	2,012,280	1,913,553	1,913,273	1,861,576	1,785,164	1,720,720
Child care	1,492,568	1,703,659	1,703,572	1,660,945	1,820,931	1,837,025	1,645,250	1,749,274	1,872,606	1,838,115
Operating grants and contributions	1,095,463	1,252,370	1,539,327	1,737,831	1,595,932	1,685,927	1,648,292	1,863,465	2,055,701	2,177,773
Capital grants and contributions	-	-	-	-	-	31,955	-	-	-	-
Total business-type activities	4,261,714	4,772,811	5,233,880	5,416,128	5,429,143	5,468,460	5,206,815	5,474,315	5,713,471	5,736,608
Total government-wide	\$ 61,397,212	\$ 63,490,743	\$ 68,554,061	\$ 73,761,407	\$ 75,745,554	\$ 74,432,147	\$ 75,668,649	\$ 73,081,085	\$ 73,521,058	\$ 73,146,052
Net (Expense)/Revenue										
Governmental activities	\$ (48,316,156)	\$ (49,627,581)	\$ (55,656,468)	\$ (58,114,386)	\$ (63,390,165)	\$ (62,723,227)	\$ (62,523,605)	\$ (67,293,917)	\$ (74,728,830)	\$ (74,422,790)
Business-type activities	(406,580)	(182,483)	(355,548)	(514,144)	(351,641)	(366,747)	(273,454)	(19,629)	(51,628)	(157,748)
Total government-wide	\$ (48,722,736)	\$ (49,810,064)	\$ (56,012,016)	\$ (58,628,530)	\$ (63,741,806)	\$ (63,089,974)	\$ (62,797,059)	\$ (67,313,546)	\$ (74,780,458)	\$ (74,580,538)

CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION

Changes in Net Position (Continued) Last Ten Fiscal Years

Year Ended June 30	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
General Revenues and Other Changes in Net Position										
Governmental activities:										
Unrestricted county and city appropriations - operating	\$ 28,816,278	\$ 30,372,967	\$ 33,121,358	\$ 34,935,883	\$ 56,849,123	\$ 55,862,017	\$ 56,318,539	\$ 56,321,027	\$ 58,563,905	\$ 62,845,255
Unrestricted county appropriations - capital	5,664,955	16,865,918	24,015,067	25,561,903	9,171,128	5,845,381	8,615,211	10,115,516	24,379,684	10,909,841
Investment earnings, unrestricted	99,843	259,385	425,481	450,995	248,970	113,561	102,977	86,429	42,140	38,313
Miscellaneous, unrestricted	14,383,675	15,193,011	16,162,234	17,862,689	925,786	791,405	1,817,484	1,850,521	1,803,318	1,421,148
Transfers	(206,234)	(578,066)	(122,000)	(386,177)	(406,883)	(577,192)	(500,017)	(141,654)	(67,475)	(312,750)
Total governmental activities	48,758,517	62,113,215	73,602,140	78,425,293	66,788,124	62,035,172	66,354,194	68,231,839	84,721,572	74,901,807
Business-type activities:										
Investment earnings, unrestricted	-	-	-	25,555	5,079	625	3,713	-	-	-
Miscellaneous, unrestricted	-	-	33,415	-	-	-	-	-	-	-
Transfers	206,234	578,066	122,000	386,177	406,883	577,192	500,017	141,654	67,475	312,750
Total business-type activities	206,234	578,066	155,415	411,732	411,962	577,817	503,730	141,654	67,475	312,750
Total government-wide	\$ 48,964,751	\$ 62,691,281	\$ 73,757,555	\$ 78,837,025	\$ 67,200,086	\$ 62,612,989	\$ 66,857,924	\$ 68,373,493	\$ 84,789,047	\$ 75,214,557
Change in Net Position										
Governmental activities	\$ 442,361	\$ 12,485,634	\$ 17,945,672	\$ 20,310,907	\$ 3,397,959	\$ (688,055)	\$ 3,830,589	\$ 937,922	\$ 9,992,742	\$ 479,017
Business-type activities	(200,346)	395,583	(200,133)	(102,412)	60,321	211,070	230,276	122,025	15,847	165,002
Total government-wide	\$ 242,015	\$ 12,881,217	\$ 17,745,539	\$ 20,208,495	\$ 3,458,280	\$ (476,985)	\$ 4,060,865	\$ 1,059,947	\$ 10,008,589	\$ 634,019

Source: Chapel Hill-Carrboro City Board of Education, North Carolina, Annual Financial Reports.

Note: Expenses for 2007 and before are not comparable to 2008 (and after) expenses due to a change in the Uniform Chart of Accounts required to be used by all Local Education Agencies in North Carolina.

**Chapel Hill-Carrboro City Board of Education
Governmental Funds
Changes in Fund Balances
Last Ten Fiscal Years**

Year Ended June 30	2005	2006	2007	2008	2009
Revenues					
State of North Carolina	\$ 49,564,687	\$ 51,235,505	\$ 55,717,793	\$ 59,630,771	\$ 60,922,569
Orange County	34,481,233	47,238,885	57,136,424	60,497,786	47,036,977
U.S. Government	4,954,864	4,946,334	4,800,173	5,293,013	5,726,314
Other	17,253,167	18,154,810	19,541,912	21,863,500	23,959,296
Total revenues	106,253,951	121,575,534	137,196,302	147,285,070	137,645,156
Expenditures					
Instructional services	76,114,340	78,231,187	86,185,395	101,462,067	106,935,971
System-wide support services	21,628,707	22,607,917	23,611,655	18,627,203	19,848,927
Ancillary services	314,160	478,600	665,695	50,456	46,025
Non-programmed charges	-	467,526	526,474	591,395	579,216
Debt service - principal	797,250	388,575	410,122	463,568	629,600
Debt service - interest	-	-	-	52,378	44,450
Capital outlay	6,069,782	16,595,509	25,699,612	26,649,049	9,150,703
Total expenditures	104,924,239	118,769,314	137,098,953	147,896,116	137,234,892
Revenues over (under) expenditures	1,329,712	2,806,220	97,349	(611,046)	410,264
Other financing sources (uses)					
Transfers from (to) other funds	(206,234)	(578,066)	(122,000)	(386,177)	(398,639)
Installment purchase obligations	302,880	-	1,791,417	209,328	387,981
	96,646	(578,066)	1,669,417	(176,849)	(10,658)
Net change in fund balances	\$ 1,426,358	\$ 2,228,154	\$ 1,766,766	\$ (787,895)	\$ (10,658)
Ratio of debt service to non-capital expenditures					
	0.81%	0.38%	0.37%	0.43%	0.53%
Year Ended June 30	2010	2011	2012	2013	2014
Revenues					
State of North Carolina	\$ 55,475,547	\$ 55,543,828	\$ 58,808,280	\$ 58,911,178	\$ 58,878,531
Orange County	42,643,077	45,703,931	46,915,324	63,241,889	51,422,939
U.S. Government	9,864,399	11,791,692	5,570,774	5,501,707	5,178,736
Other	23,474,646	24,551,625	24,885,251	25,157,529	27,375,623
Total revenues	131,457,669	137,591,076	136,179,629	152,812,303	142,855,829
Expenditures					
Instructional services	102,689,608	103,771,701	105,428,842	108,523,623	108,971,020
System-wide support services	19,658,874	20,087,800	20,327,573	22,260,008	22,987,200
Ancillary services	34,044	237,408	136,883	106,706	90,470
Non-programmed charges	753,318	762,551	638,776	636,315	793,774
Debt service - principal	480,592	700,922	98,292	435,540	322,084
Debt service - interest	31,171	16,154	675	20,142	32,455
Capital outlay	5,118,725	8,071,720	10,097,491	26,258,936	10,409,996
Total expenditures	128,766,332	133,648,256	136,728,532	158,241,270	143,606,999
Revenues over (under) expenditures	2,691,337	3,942,820	(618,903)	(5,428,967)	(751,170)
Other financing sources (uses)					
Transfers from other funds	-	182,811	896,939	850,425	293,373
Transfers to other funds	(577,192)	-	(1,004,309)	(880,273)	(302,039)
Installment purchase obligations	-	-	-	1,608,547	-
Total other financing sources (uses)	(577,192)	182,811	(107,370)	1,578,699	(8,666)
Net change in fund balances	\$ 2,114,145	\$ 4,125,631	\$ (726,273)	\$ (3,850,268)	\$ (759,836)
Ratio of debt service to non-capital expenditures					
	0.42%	0.57%	0.08%	0.35%	0.27%

Source: Chapel Hill-Carrboro City Board of Education, North Carolina, Annual Financial Reports.

Note: Expenses for 2007 and before are not comparable to 2008 (and after) expenses due to a change in the Uniform Chart of Accounts required to be used by all Local Education Agencies in North Carolina.

CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION

Governmental Funds Fund Balances Last Ten Fiscal Years

Year Ended June 30	2005	2006	2007	2008	2009
General Fund					
Reserved	\$ 431,966	\$ 605,293	\$ 1,173,547	\$ 1,210,499	\$ 1,569,752
Unreserved	3,195,773	4,954,863	5,640,941	4,333,818	5,160,768
Total General Fund	\$ 3,627,739	\$ 5,560,156	\$ 6,814,488	\$ 5,544,317	\$ 6,730,520
All Other Governmental Funds					
Reserved	\$ 855,811	\$ 431,875	\$ 5,622,675	\$ 3,647,263	\$ 605,816
Unreserved (deficit), reported in					
Special Revenue Funds	838,723	818,723	828,491	880,818	899,663
Capital Projects Fund	(1,623,348)	(885,171)	(5,573,306)	(3,167,944)	(480,904)
Total all other governmental funds	\$ 71,186	\$ 365,427	\$ 877,860	\$ 1,360,137	\$ 1,024,575
Year Ended June 30					
	2010	2011	2012	2013	2014
General Fund					
Reserved	\$ 1,034,519	\$ -	\$ -	\$ -	\$ -
Unreserved	7,135,658	-	-	-	-
Nonspendable	-	1,080,333	972,818	941,271	1,120,202
Restricted	-	443,625	528,824	758,515	1,131,274
Assigned	-	3,652,913	3,222,913	3,222,913	1,000,000
Unassigned	-	6,675,445	6,123,908	2,841,362	3,458,330
Total General Fund	\$ 8,170,177	\$ 11,852,316	\$ 10,848,463	\$ 7,764,061	\$ 6,709,806
All Other Governmental Funds:					
Reserved	\$ 1,226,320	\$ -	\$ -	\$ -	\$ -
Unreserved (deficit), reported in					
Special Revenue Funds	875,082	-	-	-	-
Capital Projects Fund	(402,339)	-	-	-	-
Nonspendable	-	-	425	-	-
Restricted	-	2,580,114	2,875,070	2,184,666	2,602,427
Assigned, reported in					
Special Revenue Funds	-	28,970	11,169	-	-
Unassigned, reported in					
Special Revenue Funds	-	-	-	(63,868)	(187,210)
Total all other governmental funds	\$ 1,699,063	\$ 2,609,084	\$ 2,886,664	\$ 2,120,798	\$ 2,415,217

Source: Chapel Hill-Carrboro City Board of Education, North Carolina, Annual Financial Reports.

Note: Fund balances for 2010 and before are not comparable to 2011 (and after) fund balances due to the implementation of GASB 54 for the year ended June 30, 2011. The standard replaces the previous reserved and unreserved fund balance categories with the following five fund balance classifications: nonspendable, restricted, committed, assigned, and unassigned fund balance.

CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION

Proprietary Fund - Food Service Operations

Expenses by Category

Last Ten Fiscal Years

Expressed in Nominal Dollars										
Year ended June 30	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Purchased Food	\$ 1,311,961	\$ 1,291,420	\$ 1,302,493	\$ 1,466,999	\$ 1,599,210	\$ 1,658,249	\$ 26,124	\$ -	\$ -	\$ -
Salaries and Benefits	1,424,904	1,385,297	1,382,146	1,528,029	1,519,284	1,441,004	1,482,891	1,284,983	1,211,722	1,191,652
Other	705,132	900,887	1,185,897	1,230,741	1,124,426	1,375,225	2,665,169	2,867,543	3,099,171	3,227,685
Totals	\$ 3,441,997	\$ 3,577,604	\$ 3,870,536	\$ 4,225,769	\$ 4,242,920	\$ 4,474,478	\$ 4,174,184	\$ 4,152,526	\$ 4,310,893	\$ 4,419,337

Expressed in Constant Dollars										
Year ended June 30	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Purchased Food	\$ 674,530	\$ 636,481	\$ 625,141	\$ 670,429	\$ 741,429	\$ 760,787	\$ 11,574	\$ -	\$ -	\$ -
Salaries and Benefits	732,598	682,749	663,371	698,320	704,373	661,117	656,955	559,959	518,930	499,974
Other	362,536	444,005	569,180	562,457	521,309	630,938	1,180,731	1,249,594	1,327,245	1,354,219
Totals	\$ 1,769,664	\$ 1,763,235	\$ 1,857,692	\$ 1,931,206	\$ 1,967,111	\$ 2,052,842	\$ 1,849,260	\$ 1,809,553	\$ 1,846,175	\$ 1,854,193

Nominal dollars reflect actual dollars of the period of the transaction. Constant dollars reflect dollars having a constant general purchasing power as shown by the Consumer Price Index for All Urban Consumers (CPI-U) (Calendar years 1982-1984 = 100).

CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION

Proprietary Fund - Food Service Operations

Revenues by Source

Last Ten Fiscal Years

Expressed in Nominal Dollars										
Year ended June 30	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Food Sales	\$1,676,680	\$1,816,782	\$1,990,981	\$2,017,352	\$2,012,284	\$1,913,553	\$1,913,273	\$1,861,576	\$1,785,164	\$1,720,720
Federal Reimbursements	986,446	1,042,779	1,097,491	1,215,885	1,402,498	1,386,853	1,489,132	1,697,467	1,863,739	1,918,154
Federal Commodities	109,017	129,094	146,978	170,504	193,434	299,074	159,160	161,631	187,786	234,534
Other	245,217	261,951	294,858	351,442	166,249	255,466	216,307	142,613	174,474	174,031
State/Local Reimbursements	206,234	578,066	122,000	386,177	505,161	668,556	248,848	270,470	236,610	257,124
Totals	\$3,223,594	\$3,828,672	\$3,652,308	\$4,141,360	\$4,279,626	\$4,523,502	\$4,026,720	\$4,133,757	\$4,247,773	\$4,304,563

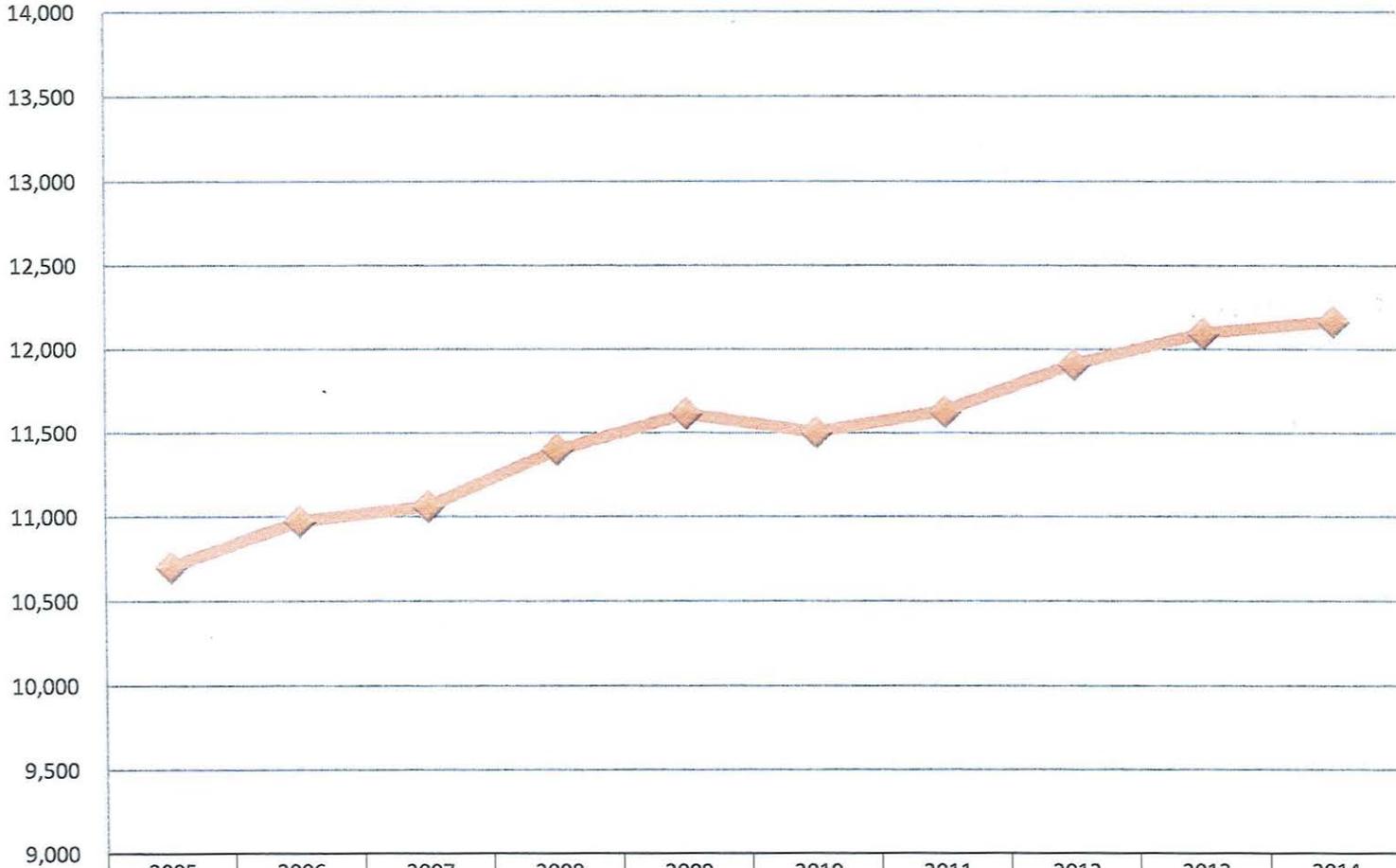
Expressed in Constant Dollars										
Year ended June 30	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Food Sales	\$ 862,046	\$ 895,408	\$ 955,585	\$ 921,944	\$ 932,939	\$ 877,918	\$ 847,624	\$ 811,222	\$ 764,511	\$ 721,951
Federal Reimbursements	507,170	513,937	526,748	555,668	650,229	636,273	659,719	739,708	798,161	804,787
Federal Commodities	56,050	63,624	70,543	77,922	89,680	137,212	70,512	70,434	80,421	98,402
Other	126,076	129,103	141,519	160,611	77,077	117,205	95,829	62,147	74,720	73,017
State/Local Reimbursements	106,033	284,902	58,555	176,486	234,204	306,726	110,245	117,863	101,330	107,880
Totals	\$1,657,375	\$1,886,974	\$1,752,950	\$1,892,631	\$1,984,129	\$2,075,334	\$1,688,100	\$1,739,227	\$1,744,423	\$1,733,020

Source: Chapel Hill-Carrboro City Board of Education, North Carolina, Annual Financial Reports.

Other revenue includes interest earned, gain on disposal of fixed assets, indirect costs not paid, and other revenue.

Nominal dollars reflect actual dollars of the period of the transaction. Constant dollars reflect dollars having a constant general purchasing power as shown by the Consumer Price Index for All Urban Consumers (CPI-U) (Calendar years 1982-1984 = 100).

CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION
Average Daily Membership
Last Ten Fiscal Years



	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Avg Daily Membership	10,705	10,973	11,060	11,395	11,614	11,504	11,629	11,905	12,094	12,166

CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION

**Student Statistics
Last Ten Fiscal Years**

Year Ended June 30	Teaching Staff ⁽³⁾	Average Daily Membership	Pupil/ Teacher Ratio	Student Attendance Percentage ⁽¹⁾	Students Receiving Free/ Reduced Lunch Percentage ⁽²⁾
2014	894	12,166	1/14	96.46%	23.95%
2013	935	12,094	1/13	95.80%	27.09%
2012	993	11,905	1/12	96.00%	23.40%
2011	903	11,629	1/13	96.03%	22.15%
2010	892	11,504	1/13	96.01%	20.30%
2009	876	11,614	1/13	95.95%	20.70%
2008	897	11,395	1/13	95.84%	21.10%
2007	882	11,060	1/13	95.76%	21.00%
2006	873	10,973	1/13	96.08%	16.00%
2005	862	10,705	1/12	96.24%	14.30%

Sources:

(1) NC Department of Public Instruction Average Daily Attendance(ADA):Average Daily Membership(ADM) Ratio Reports

(2) NC Department of Public Instruction Free & Reduced Meals Application Data Reports. Information for 2014 obtained from Chapel Hill-Carrboro City Board of Education Student Data.

(3) North Carolina Public Schools Statistical Profile (2005-2014 Editions).

CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION

Operational Expenditures Per Pupil Expenditures by Function Last Ten Fiscal Years

EXPRESSED IN NOMINAL DOLLARS					
Year Ended June 30	2005	2006	2007	2008	2009
Average Daily Membership	10,705	10,973	11,060	11,395	11,614
Instructional	\$ 7,113	\$ 7,174	\$ 7,843	\$ 8,859	\$ 9,228
Support	2,390	2,291	2,477	1,845	1,900
Ancillary	29	44	56	4	-
Total Expenditures	\$ 9,532	\$ 9,509	\$ 10,376	\$ 10,708	\$ 11,128

EXPRESSED IN NOMINAL DOLLARS					
Year Ended June 30	2010	2011	2012	2013	2014
Average Daily Membership	11,504	11,629	11,905	12,094	12,166
Instructional	\$ 8,924	\$ 8,927	\$ 8,816	\$ 9,055	\$ 9,008
Support	1,999	1,951	1,976	2,159	2,147
Ancillary	3	20	11	9	7
Total Expenditures	\$ 10,926	\$ 10,898	\$ 10,803	\$ 11,223	\$ 11,162

EXPRESSED IN CONSTANT DOLLARS					
Year Ended June 30	2005	2006	2007	2008	2009
Instructional	\$ 3,657	\$ 3,536	\$ 3,764	\$ 4,049	\$ 4,278
Support	1,229	1,129	1,189	843	881
Ancillary	15	22	27	2	-
Total Expenditures	\$ 4,901	\$ 4,687	\$ 4,980	\$ 4,894	\$ 5,159

EXPRESSED IN CONSTANT DOLLARS					
Year Ended June 30	2010	2011	2012	2013	2014
Instructional	\$ 4,094	\$ 3,955	\$ 3,842	\$ 3,878	\$ 3,779
Support	917	864	861	925	901
Ancillary	1	9	5	4	3
Total Expenditures	\$ 5,012	\$ 4,828	\$ 4,708	\$ 4,807	\$ 4,683

Source: Chapel Hill-Carrboro City Board of Education, North Carolina, Annual Financial Reports.

The above operational expenditures per pupil include all governmental funds.

Note: Nominal dollars reflect actual dollars of the period of the transaction. Constant dollars reflect dollars having a constant general purchasing power as shown by the Consumer Price Index for All Urban Consumers (CPI-U) (Calendar years 1982-1984=100).

Note: Expenses for 2007 and before are not comparable to 2008 (and after) expenses due to a change in the Uniform Chart of Accounts required to be used by all Local Education Agencies in North Carolina.

CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION

Full-Time Equivalent Governmental Employees by Function/Program Last Ten Fiscal Years

Year ended June 30	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Officials, Admins, Mgrs	19	16	17	16	20	21	21	38	24	28
Principals	16	16	17	17	18	19	19	19	22	22
Asst. Principals, Non-Teaching	20	20	20	19	23	22	23	23	22	18
Total Administrators	55	52	54	52	61	62	63	80	68	68
Elementary Teachers	212	228	426	439	434	431	431	459	415	408
Secondary Teachers	383	372	205	209	206	204	206	261	144	142
Other Teachers	267	273	251	249	236	257	266	273	376	344
Total Teachers	862	873	882	897	876	892	903	993	935	894
Guidance	28	33	40	39	37	39	39	39	44	39
Psychological	9	9	8	9	11	9	9	9	8	7
Librarian, Audio Visual	27	15	30	14	18	32	32	32	33	32
Consultant, Supervisory	14	13	16	20	28	15	15	15	17	15
Other Professionals	82	87	108	85	94	126	126	127	149	157
Total Professionals	1,077	1,082	1,138	1,116	1,125	1,175	1,187	1,295	1,254	1,212
Teacher Assistants	324	331	361	347	350	356	356	359	359	397
Technicians	32	21	12	45	23	28	28	26	13	14
Clerical, Secretarial	82	93	100	112	110	114	114	155	104	109
Service Workers	86	137	152	177	132	115	115	119	104	117
Skilled Crafts	25	22	23	-	27	26	26	26	27	31
Totals	1,626	1,686	1,786	1,797	1,767	1,814	1,826	1,980	1,861	1,880

Source: North Carolina Public Schools Statistical Profile (2005-2014 Editions)

CHAPEL HILL-CARRBORO CITY BOARD OF EDUCATION

School Building Data

June 30, 2014

<u>Site</u>	<u>Year Built</u>	<u>Square Footage</u>	<u>Capacity</u>	<u>Current Membership</u>	<u>Over/(Under) Capacity</u>	<u>Condition</u>
<u>ELEMENTARY SCHOOLS</u>						
Carrboro Elementary	1957	61,562	533	459	(74)	Good
Ephesus Elementary	1972	73,096	448	422	(26)	Good
Estes Hills Elementary	1958	57,029	527	502	(25)	Good
FP Graham Elementary	1960	68,513	538	482	(56)	Good
Glenwood Elementary	1952	54,412	423	529	106	Good
McDougle Elementary	1996	99,920	564	499	(65)	Very Good
Morris Grove Elementary	2008	90,221	585	559	(26)	Excellent
Northside Elementary	2013	97,423	585	498	(87)	Excellent
Rashkis Elementary	2003	95,729	585	499	(86)	Excellent
Mary Scroggs Elementary	1999	92,900	575	561	(14)	Very Good
Seawell Elementary	1969	58,629	466	538	72	Good
<u>MIDDLE SCHOOLS</u>						
Culbreth Middle	1969	108,058	670	692	22	Good
McDougle Middle	1994	138,141	732	709	(23)	Very Good
Phillips Middle	1962	109,498	706	664	(42)	Good
Smith Middle	2001	136,054	732	790	58	Excellent
<u>HIGH SCHOOLS</u>						
Carrboro High School	2007	148,023	800	891	91	Excellent
Chapel Hill High	1966	254,551	1,520	1,401	(119)	Good
East Chapel Hill High	1996	267,549	1,515	1,384	(131)	Very Good
UNC Hospital School (School is a part of the UNC Hospitals Facilities)				43		
Phoenix Academy (Alternative School is a part of Lincoln)				30		
<u>ADMINISTRATIVE OFFICES</u>						
Transportation Center		5,089				
Lincoln Center		72,932				

APPENDIX

**Chapel Hill- Carrboro Schools
Allotment Formula – 2015-2016**

POSITION	ELEMENTARY	MIDDLE	HIGH SCHOOL	Proposed Changes TBD
Principal	1 for 12 months	1 for 12 months	1 @ 12 months	
Assistant Principal	1 for 12 months	1 for 12 months	1: up to 600 ADM 2: 601- 1250 ADM 3: 1251 -1750 ADM 4: 1751- 2250 ADM all @12 months	
Classroom teachers				
Kindergarten-Third	1:21 ADM			
Fourth- Fifth	1:28 ADM			1:26 ADM
Core subjects		1: 120 ADM (teaching 5 classes at 1:24)	1:140 ADM (5 sections at 1:28)	1:30 ADM @ High School
Mathematics			1: 120 ADM (teaching five 1:24)	
Vocational/ CTE		Dictated by the program	Dictated by the program MOE	
Electives		1: 140 ADM (5 sections at 1:28)	1: 140 ADM (teaching 5 sections at 1:28)	
Dept. chair			No additional planning period; \$1,200 stipend for 10 teachers per high school 08/09	
Academy Leader			No additional planning period; \$5,000 per Thematic Academy & \$5,000 for Finance Academy 09/10	
Small classes			2 FTE per school	
AVID IFL		.60 FTE per school	AVID teacher must have free coordination period .2 FTE	
IFL/Math Coach	2 FTE per school for ELA	1 FTE per school for math 1 FTE per school ELA	1 FTE per school for ELA	
Pre-K	Program allocation			
Pre-school Handicapped	Program allocation			
ESL	(systemwide) 1:40	(systemwide) 1:40	(systemwide) 1:40	
Cultural Arts: Music, PE, Art	Music @1 FTE per 30 classes PE @1 FTE per 20 classes ART @ 1 FTE per 30 classes	elective allocation	elective allocation	

<u>POSITION</u>	<u>ELEMENTARY</u>	<u>MIDDLE</u>	<u>HIGH SCHOOL</u>	<u>Proposed Changes TBD</u>
Elem Foreign Language	Serving grades 1-5 in 09-10 Allocation requires 3 periods @30 minutes per each 1-5 class or 1 FTE per 40 periods 1 FTE per 40 periods			
Media Specialist --	1 FTE per school	1 FTE per school		
Math/Science Teacher	.5 FTE per school			
Intervention Specialist	.5 FTE			
Guidance	1 FTE per school	1 FTE per grade 1 @ 11 MOE others @ 10.5 MOE	CHS ADM=3FTE CHHS ADM=5FTE ECHHS ADM =5FTE 1@ 12 MOE others @11 MOE	
Family Specialist	1 FTE per school	1 FTE per school	1: up to 1000 ADM 1.5: 1001-1500 ADM 2: 1501+ ADM .5 @ ECHHS 09-10	
In School Suspension		1 FTE (Teacher Assistant)	1 FTE (Teacher Assistant) per school	
Student Assistance			1 FTE @CHHS .5 FTE @ ECHHS & CHS 09-10	
Nurses	1 per school	1 per school	1 per school	
Athletic Director		Extra duty supplement	1 FTE per school @ 11 moe Assigned 2 teaching periods	

POSITION	ELEMENTARY	MIDDLE	HIGH SCHOOL	Proposed Changes TBD
Technology Specialist	1 FTE per school (11 MOE)	1 FTE per school (11 MOE)	1 FTE per school (12 MOE)	
504		Extra duty supplement	1 per school .5 FTE @ CHS 09-10	
Transition Facilitator			1 per school	
Program Facilitator	.50 FTE per school	.50 FTE per school	1 FTE per school	
Ex Ed - resource	1 FTE per 15 - 20 caseload	1 FTE per 20-25 caseload	1 FTE per 20-25 caseload	
Speech-language Path	1 FTE per 30 - 35 caseload	1 FTE per 30 - 35 caseload	1 FTE per 30 - 35 caseload	
Self-contained AIG (District - wide)	district program			
Gifted Specialist	1.5 FTE per school	1 FTE per school		Proposed .5 FTE reduction Elem/Mid
Occupational Therapist	System allocation	System allocation	System allocation	
Physical Therapist	System allocation	System allocation	System allocation	
Teacher Assistant	1 FTE per K-3 class @ 215 day school year .50 FTE per 4-5 @ 210 day school year	1:200 ADM @ 210 day school year	2: up to 1000 ADM 3: 1001+ ADM @ 210 day school year	
Ex Ed teacher assistant	per total student need @ 210 day school year	per total school need @ 210 day school year	per total school need @ 210 day school year	
Media assistant	1 FTE per school @ 210 day school year	1 FTE per school @ 210 day school year	1: up to 1000 ADM 1.5: 1001+ ADM @ 210 day school year	
Technology Assistant			1 @ each H.S.	1 additional @ each H.S.
Principal Secretary	1 per school @ 12 MOE	1 per school @ 12 MOE	1 per school @ 12 MOE	
AP Secretary			1 per AP @ 12 MOE	
Clerical assistant/ HS receptionist	.50 FTE: up to 500 ADM 1 FTE: 501+ ADM @ 11 MOE	1 per school @ 11 MOE	1 per school @ 12 MOE	
Technology Technician	.50 FTE per school @ 12 MOE	.50 FTE per school @ 12 MOE	.50 per school @ 12 MOE	
Network Support			District Allocation	
Theater Tech			1 FTE @ 12 MOE	

<u>POSITION</u>	<u>ELEMENTARY</u>	<u>MIDDLE</u>	<u>HIGH SCHOOL</u>	<u>Proposed Changes TBD</u>
Bookkeeper			1 FTE per school @ 12 MOE	
Data Manager	1 FTE per school @ 12 MOE	1 FTE per school @ 12 MOE	1 FTE per school @ 12 MOE	
Guidance Clerk		1 FTE per school @ 11 MOE	1: up to 1000 ADM 2: 1000+ ADM 1 @ 12 months other = 11 months	
Distance Learning Asst.			1 FTE	
Athletic Trainer			1 FTE 10 month year (August 1- May 30 th); 40 hr week	
Security Guard			2 FTE: school (1 FTE @ 6 hrs daily assigned after- school/ evening hours)	
Custodian	per formula based on square footage and ADM	per formula based on square footage and ADM	per formula based on square footage and ADM	

ADM: Average Daily Membership or average student enrollment
FTE: Full Time Equivalent of a position
MOE: Months of Employment

2015-16 NON-PERSONNEL BUDGET ALLOCATIONS TO SCHOOLS						
ACCOUNT	per	ELEM	MIDDLE	HIGH	HOSPITAL	No Changes for 2015-16 Budget
STATE FUNDS:						
Instructional Supplies	per student	28.38	28.38	28.38	28.38	initial allotment from state
Textbooks	per student	-	-	-	-	initial allotment from state
At-Risk	per student	10.00	10.00	10.00	10.00	initial allotment from state
School Technology	per student	-	-	-	-	
Duty Free Period	per school	-	-	-	-	
LOCAL FUNDS:						
Differentiated Pay	per cert staff	75.00	75.00	75.00	75.00	11-12 allotment reduction
Field Trips	per student	2.70	2.70	2.70	2.70	same as 09-10
Staff Development	per teacher	90.00	90.00	90.00	90.00	same as 09-10
Safe Schools/Violence Prevention	per school	-	11,700	16,200	-	same as 09-10
At Risk	per student	2.97	2.97	2.97	2.97	same as 09-10
Instructional Supplies	per student	11.55	19.95	19.95	19.95	\$3.27 per student increase
Cultural Arts	per school	893.00	2,768.00	4,419.00		same as 10-11
New Classroom Setup grades 1-12	per classrm	500.00	500.00	500.00	-	same as 00-01
New Classroom Setup Kindergarten	per classrm	1,000.00	-	-	-	same as 00-01
Technology software	per student	-	-	-	-	
Textbooks - special allotment				13,333		allocated \$40,000 in 06-07,div.by 3
Supplementary Books	per student	2.25	2.25	2.25	2.25	same as 09-10
Media Center Supplies	per student	11.34	11.34	11.34	11.34	same as 09-10
Co-curricular Activities	per school	-	14,400	48,600	-	same as 09-10
Co-curricular Activities	per student	-	-	16.09	-	same as 09-10
Travel - Asst. Principals	per Asst. Prin	430.00	430.00	430.00	-	same as 09-10
Travel - Principals	per Principal	1,215.00	1,215.00	1,215.00	1,215.00	same as 09-10
Telephone	per school size					same as 09-10
Administrative Supplies & Postage	per student	3.69	3.69	5.53	3.69	same as 09-10
Custodial Supplies Pre 1990	per square ft.	0.032	0.032	0.032	-	same as 10-11
Custodial Supplies Post 1990	per square ft.	0.020	0.020	0.020	-	same as 10-11
Copier/Equip Maintenance /Repair	District	-	-	-	-	District
SIT Funds	per school	1,028.00	1,028.00	1,028.00	514.00	same as 09-10
Commencement	high school			2,718.00		same as 09-10
Utilities - Electric	per history					increased 7% in 08-09
Utilities - Natural Gas	per history					increased 7% in 08-09
CAPITAL FUNDS						Total Reduction
Replacement Equipment/Furniture	per student	11.27	11.27	11.27	11.27	based on number of students
Purchase of Computer Hardware-60%	per student	58.66	35.15	35.15	35.15	based on number of students

Appendix B

NC State Department of Public Instruction

Allotment General Information FY 2015-16

State Fund Allotment Formulas

The State of North Carolina allots funds to public schools on the following basis:

Classroom Teachers

See Allotment Policy Manual, pages 43-49.

Dollars associated with these positions are based on each LEA's average teacher salary including benefits, rather than the statewide average teacher salary. This is a position allotment and you must stay within the positions, rather than the dollars, allotted. This calculation is necessary to determine your LEA's allotment per ADM for charter schools.

Instructional Support Personnel

1 position per 218.55 ADM.

Dollars associated with these positions are based on each LEA's average instruction support salary including benefits, rather than the statewide average salary. This is a position allotment and you must stay within the positions, rather than the dollars allotted. This calculation is necessary in order to determine your LEA's allotment per ADM for charter schools.

At-Risk Student Services

Each LEA receives the dollar equivalent of one resource officer (\$37,838) per high school. Of the remaining funds, 50% is distributed based on ADM (\$90.67 per ADM) and 50% is distributed based on number of poor children, per the Federal Title I Low Income poverty data (\$338.36 per poor child). Each LEA receives a minimum of the dollar equivalent of two teachers and two instructional support personnel (\$235,472). The new formula is fully implemented and the hold harmless no longer applies.

Central Office Administration

Increase by LEA FY 13-14 Initial Allotment is .25%.

Classroom Materials/Instructional Supplies/Equipment

\$28.38 per ADM plus \$2.69 per 8th and 9th grade ADM for PSAT funding..

Driver Education

\$191.92 per 9th grade ADM, includes private, charter, and federal schools.

Children with Special Needs

\$3,768.11 per funded headcount. Child count is comprised of the lesser of the December 1 handicapped headcount or 12.5% of the allotted ADM

Noninstructional Support (Clerical support, custodians and teacher substitute pay)

Distributed based on ADM (\$235.93 per ADM). \$6,000 per Textbook Commission member for Clerical Assistants.

School Building Administration

Principals: 1 per school with at least 100 ADM or at least 7 state paid teachers.

Assistant Principals: One month per 98.53 in ADM

School Technology

No longer funded.

Staff Development

No longer funded.

Teacher Assistants

\$971.75 per K-3 ADM

Textbooks

\$14.26 per ADM in grades K-12.

Transportation

Based on an efficiency rated formula and local operating plans.

Vocational Education Months of Employment (MOEs)

Base of 50 MOEs per LEA with remainder distributed based on 8-12 ADM.

-Hold harmless for merging LEAs. {Page 12 of the Allotment Policy Manual}

Dollars associated with these months are based on each LEA's average vocational education teacher salary including benefits, rather than the statewide average salary. This is a month of employment allotment and you must stay within the months, rather than the dollars, allotted. This calculation is necessary to determine your LEA's allotment per ADM for charter schools.

Vocational Education - Program Support

Base of \$10,000 per LEA with remainder distributed based on 8-12 ADM (\$33.85)

Federal Fund Allotment Formulas

Drug Free Schools and Communities

Funding for alcohol and other drug abuse prevention programs. 91% of total funds are distributed based on (1) 70% based on LEA and private school ADM and (2) 30% based on LEAs with the greatest need for additional funds.

IASA Title 1 - Reading

One of the largest federal grant for CHCCS is for the reading recovery program in the elementary schools. It provides funding to supplement and provide special help to educationally deprived children from low income families. Estimated funding projected by Washington.

IDEA Title VI-B Handicapped

Base Payment-Each LEA shall receive a base amount equal to a proportional share of 75% of the FY 1999-00 IDEA Title VI-B grant as calculated using the December 1998 headcount.

IDEA Title VI-B Preschool Handicapped

Base Payment-Each LEA shall receive a base amount equal to a proportional share of 75% of the FY 1997-98 IDEA Title VI-B Preschool Grant as calculated using the December 1996 headcount.

Vocational Education - Program Improvement

Seventy percent (70%) of available funds are allotted based on the child population in poverty ages 5-17 (\$48.08 per count). Thirty percent (30%) of available funds are allotted based on the age 5-17 population (\$3.89 per count).

IASA Title VI (formerly Chapter 2) Elementary and Secondary School Improvement Amendment of 1988

Funding to help implement innovative education programs. 60% of funding is based on ADM (\$3.71 per ADM), including private schools. 40% of funding is based on the December 1997 free lunch count (\$8.22 per count).

APPENDIX C REVENUE SOURCES GLOSSARY

ABC Revenue	Local fund revenue given to the school district by the Orange County Alcoholic Beverage Control (ABC) Board. Funds are used to support programs of drug and alcohol abuse education.
Appropriated Fund Balance	A portion of the Local Fund Balance that is appropriated to be used to balance the budget. The Fund Balance is credited by the collection of prior years revenues that exceeded budgeted revenues and the under spending of prior years budgets. School Board policy dictates that Fund Balance that is in excess of 5.5% of the budget can be appropriated.
Community Schools	A new Fund that was formerly part of the Local Budget. Revenue is made up of after-school and summer camp and enrichment program fees charged to the participants of those programs.
County Appropriation	Local Fund revenue appropriated by the Orange County Commissioners on a per pupil basis. The source of the revenue is county property taxes. Amount is determined by July 1 of each year and paid in twelve equal payments.
Federal Appropriations	Federal Fund revenue received from the North Carolina Department of Instruction. Monies are held in the State Fund checking account and funded as needed by the State Treasurer.
Federal Reimbursements to the Child Nutrition Fund	Child Nutrition Fund revenues and donated commodities received from the Federal Government. The National School Lunch Act provides a per meal reimbursement on the sale of meals to students. It also provides reimbursement for free and reduced lunches for students whose family income falls below certain income levels.
Fines and Forfeitures	Local Fund revenue received from Orange County. The sources of the revenue are the fines and forfeitures assessed by the Orange County Courts.
Indirect Cost	Local Fund revenue received from federal grants for overhead expenses. Indirect costs are charged to the federal grants received through the State Department of Public Instruction as well as the Headstart and Outreach programs.

Appendix C
Revenue Sources Glossary

Interest Earned on Investments	Local Fund revenue earned by investing available monies in interests bearing checking accounts and certificates of deposit.
Miscellaneous Revenue	Local Fund revenues that are small and miscellaneous in nature.
Prior Year Special District Tax	Local Fund revenue received from Orange County for Special District Taxes taxed in the prior year but collected in the current year.
Facility Rentals	Revenue received from groups and individuals that rent school district property.
Sale of Meals	Child Nutrition Fund revenues received from the sale of meals to students and adults, and the sale of supplemental foods. Meal rates are approved by the School Board each Fall for Elementary, Middle and High School students and adults.
Special District Tax	Local Fund revenue received from Orange County. A Special District Property Tax is charged to property within the school district at a rate set by the Orange County Commissioners. Revenue is received as collected.
State Appropriations	State Fund revenue received from the North Carolina Department of Instruction. Monies are held in the State Fund checking account and funded as needed to the school district by the State Treasurer.
State Textbooks	State account used to order state approved textbooks. Allocated on a per pupil basis as counted on the tenth day of school each fall.
Tuition - Pre-School	Local Fund revenue received from tuition charged for the pre-kindergarten blended classes program.
Tuition - Regular School	Local Fund revenue received from parents of students who attend the CHCCS but live outside the district. The tuition rate is set each year to match the county and district tax revenues.
Tuition - Summer School	Local Fund revenue received from parents of students who attend the High School Summer School Enrichment programs.

Appendix D
Operating Budget
Description and Explanation of Line Items

Instructional (5000)

- 5110 Regular Curricular Services:
Cost of activities that provide students in grades K-12 with learning experience to prepare them for activities as workers, citizens, and family members. They include cost of those individuals responsible for providing school curriculum development and coordination as well as lead teachers for regular instructional services. (Not included are those programs designed to improve or overcome physical, mental, social and/or emotional impediments to learning.
- 5200 Special Populations Services:
Cost of activities for identifying and serving students (in accordance with state and federal regulations) having special physical, emotional, or mental impediments to learning. Also included are those students identified as needing specialized services such as limited English proficiency and gifted education. They include costs of those individuals responsible for providing school curriculum development and coordination as well as lead teachers for special populations services. (Certain categories of funds require that expenditures coded here must be in addition to regular allotments such as classroom teachers, textbooks, etc.)
- 5300 Alternative Programs and Services:
Cost of activities designed to identify students likely to be unsuccessful in traditional classrooms and/or to drop out and to provide special alternative and/or additional learning opportunities for these at-risk students. They include cost of those individuals responsible for providing school curriculum development and coordination as well as lead teachers for alternative programs and services. Programs include summer school instruction, alcohol and drug prevention, extended day, services to help keep students in school as well as alternative educational settings, instructional delivery models, and supporting services for identified students.
- 5320 Attendance - Social Work Services:
Includes salaries and supplements for family specialists, social workers, and supplies and travel
- 5830 Guidance Services:
Includes salaries and supplements for guidance counselors,

Appendix D
Operating Budget Line Descriptions

- 5880 Educational Media Services:
Includes salaries and supplements for media specialists and their assistants
- 5890 Other Pupil Support Services:
Includes salaries and supplements for physical therapists and LEA Reps., contracted services, and supplies
- 5910 Other Instructional Programs - Employee Benefits:
Includes social security, retirement, health insurance, workman's compensation, and unemployment for all of the salaries in line 5000
- 5920 Other Instructional Programs - Additional Pay:
Includes longevity and disability for the salaries in line 5000
- 5870 Staff Development funds used within Instructional (5000) programs

Support Services (6000)

Instructional Staff (6200)

- 6942 Improvement of Instructional Services:
Includes salaries and supplements for staff members of the curriculum division, and office supplies and staff development

Administrative (6900)

- 6910 Board of Education:
Includes board membership dues, audit and legal fees, and workshop expenses
- 6941 Executive Administration:
Includes salaries and supplements for the Superintendent and Superintendent's office personnel, and office supplies and materials
- 6390 Other Administration Support

School Administration (6400)

- 6410 Office of the Principal:
Includes the salaries and supplements for principals and assistant principals, and travel, postage, telephone, supplies, and materials expenses for schools

Business Support (6500)

- 6510 Direction of Business Support Services:
 Includes salaries and supplements for Support Services office
 personnel, staff development, and supplies
- 6520 Fiscal Services:
 Includes salary and supplements for Finance department staff,
 contracted services, administrative postage and supplies
- 6540 Operation of Plant:
 Includes custodian salaries and supplements, and custodial supplies,
 utilities, and insurance
- 6550 Transportation of Pupils:
 Includes salaries and supplements for Transportation department,
 bus monitors and bus drivers, and office supplies and materials
- 6570 Internal Services:
 Includes salaries and supplements for mail delivery clerk and
 printer, and printing supplies and materials
- 6580 Maintenance of Plant:
 Includes maintenance departments salaries and supplements, and all
 maintenance materials, supplies and contracted services

Central Support (6600)

- 6620 Planning, Research, Development and Evaluation Services:
 Includes supplies, and materials for planning and research
- 6630 Community Relations and Information Services:
 Includes salaries and supplements for Administrative Assistant to
 the Superintendent and support personnel, and office supplies, and
 materials
- 6640 Human Resources:
 Includes salaries and supplements for Human Resources office
 employees, and personnel operating expenses such as advertising
 and recruiting

Support Services Employee Benefits (6900)

- 6910 Other Support Services - Employee Benefits:
Includes social security, retirement, health insurance, workman's compensation, and unemployment for all of the salaries in line 6000
- 6920 Other Support Services - Additional Pay:
Includes longevity and disability for the salaries in line 6000
- 6930 Staff Development funds used within Support (6000) programs

Community Services (7000)

- 7000 Regular Community Services:
Includes costs associated with Volunteers in Schools program, except fringe benefits
- 7910 Other Community Services:
Includes Volunteer in Schools fringe benefits

Other

- 8200 Charter Schools:
Local dollars per student sent to Charter Schools for residents of the district
- 9990 Contingency:
Includes appropriations for use in circumstances not completely foreseen

Appendix E
Recurring Capital Outlay Budget
Description and Explanation of Line Items

9000 Capital Outlay:
Expenditures for acquiring fixed assets, including land or existing buildings, improvements of grounds, initial equipment, additional equipment, and replacement of equipment. Do not include any costs which may be coded one or more specific purpose functions. (i.e., purchase of transportation equipment would be coded to 6550, maintenance equipment would be coded to 6580 etc.

**ORANGE COUNTY
BOARD OF COMMISSIONERS**

ACTION AGENDA ITEM ABSTRACT

Meeting Date: April 28, 2015

**Action Agenda
Item No. 3**

SUBJECT: Discussion of a November 2016 Bond Referendum for School Capital Needs

DEPARTMENT: County Manager, Finance and
Administrative Services

PUBLIC HEARING: (Y/N)

No

ATTACHMENT(S):

- A. CHCCS Facilities Assessments
Recommendations
- B. OCS List of Facilities
Assessments
- C. Proposed Bond Schedule for a
November 2016 Bond
Referendum

INFORMATION CONTACT:

Bonnie Hammersley, 919-245-2300
Paul Laughton, 919-245-2152

PURPOSE: To discuss a November 2016 Bond Referendum for School Capital Needs.

BACKGROUND: In several meetings during the past year, the Board of Commissioners has discussed the possible scheduling of a bond referendum to address School and County capital needs. A large part of the incentive for going forward with a potential General Obligation bond referendum is the repair, renovation, and upgrading of existing older school facilities. Both school systems have completed facilities assessments of their older schools, and reflect needs totaling approximately \$330 million. *(See Attachment a, Chapel Hill-Carrboro City Schools Facilities Assessments Recommendations and Attachment b, Orange County Schools List of Facilities Assessments).*

At the Board of Commissioners January 30, 2015 Retreat, the Board directed staff to develop materials for Board consideration regarding the Board formally expressing its intent to schedule a November 2016 Bond Referendum *(See Attachment c, Proposed Bond Schedule for a November 2016 Referendum)*, including a total bond package amount of approximately \$125 million. The Board also directed staff to move forward with the development of a process for a November 2016 Bond Referendum similar to the process utilized during the County's 2001 Bond Referendum.

As was the case in 2001, the Board may consider retaining the services of an external facilitator to assist the Capital Needs Advisory Task Force. The Task Force could receive assistance from the Dispute Settlement Center, the UNC School of Government or other resources that may be worthwhile again the 2016 process.

At the March 3, 2015 Regular meeting, the Board discussed its intent to schedule a November 2016 Bond Referendum to address County and School capital needs; discussed the proposed

creation of, structure, and charge for a proposed Capital Needs Advisory Task Force; and discussed the potential need for the services of a qualified facilitator for the Task Force. The Board subsequently requested additional information from staff and the two school systems for continued discussion at a future meeting.

The Board further discussed this item at its April 21, 2015 meeting, and approved the scheduling of a November 2016 Bond Referendum to address School Capital needs. The Board also approved its intent for a bond package totaling approximately \$125 million, and supported the concept of a Bond Education Committee. This Committee's composition, appointment process, and public outreach responsibilities will be discussed and decided on at a future meeting.

Future debt capacity for a potential general obligation bond referendum can increase or decrease due to the following circumstances:

- Future increases or decreases in interest rates
- Future changes or modifications to the capital investment plans of the County and/or both School Districts

FINANCIAL IMPACT: There is no immediate financial impact related to the discussion of a November 2016 Bond Referendum for School Capital needs.

RECOMMENDATION(S): The Manager recommends that the Boards discuss the issue of a November 2016 Bond Referendum; discuss the Schools' older school assessment findings, and provide direction to staff, as appropriate.

CHCCS Facilities Assessment Recommendations

CONSTRUCTION LIST		
School Name	Scope of Work	Est. Cost
CARRBORO ELEMENTARY	<ul style="list-style-type: none"> • Eliminates life safety issues in Building 100 by deconstruction and building new academic wing • Provide a new administration suite & main entrance • Moves queuing off of the road • Increase capacity by 52 seats 	\$13.55M
CHAPEL HILL HIGH SCHOOL	<ul style="list-style-type: none"> • Deconstruct all of Building "A" • Replaces oldest academic building with new • Creates a new entry/ admin suite that is accessible and secure • Addresses oldest building and major mechanical issues • Connects more of the campus • Increases capacity by 105 seats 	\$52.41M
CULBRETH MIDDLE	<ul style="list-style-type: none"> • Renovate existing building • Construct small addition that provides new location for administration suite and provides secure main entrance 	\$7.15M
EPHESUS ELEMENTARY	<ul style="list-style-type: none"> • Renovate & reorganize the layout of the main building • Relocated the administration suite to the street front & provide a new main entry • Provide additional program space to eliminate mobiles & bring school up to space standards • Increase capacity by 137 	\$15.54M
ESTES HILLS ELEMENTARY	<ul style="list-style-type: none"> • Provide an administration addition at front to provide necessary staff space as well as a secure main entry • Classroom wing deconstruction and addition at rear of the school • Enclose breezeways to connect all classrooms with interior corridors • Provide new queuing configuration • Increase capacity by 58 seats 	\$16.73M
FRANK PORTER GRAHAM ELEMENTARY	<ul style="list-style-type: none"> • Deconstruct existing admin bldg & construct addition of admin/kitchen space to meet space standards • Provide more prominent front door and secure main entrance • Renovate existing buildings 	\$9.45M

GLENWOOD ELEMENTARY	<ul style="list-style-type: none"> • Maintain existing buildings • Provide small administrative addition • Provide secure main entrance & adequate administrative space 	\$1.70M
LINCOLN CENTER	<ul style="list-style-type: none"> • Deconstruct the existing Lincoln Center • Construct a building to house both Pre-K program & new central office • Increase elementary capacity by 189 	\$15.99M
PHILLIPS MIDDLE	<ul style="list-style-type: none"> • Renovate existing building • Provide additional program space to meet space standards including increasing the admin suite to provide a secure main entry 	\$9.61M
SEAWELL ELEMENTARY	<ul style="list-style-type: none"> • Deconstruct the five classroom pod • Renovate the existing buildings • Provide additional program space to meet space standards & replace deconstructed classrooms • Increase capacity by 119 	\$15.74M
Construction Phasing & Temp. Facilities Cost:		\$2.98M
Total Estimated Cost:		\$160.84M

Factors used to evaluate and formulate the scope of work:

- Critical needs - code, life safety, etc.
- Long range use of facility
- Need for additional seats in geographic location and growth areas
- History of past improvements at facilities
- Safety and security concerns

PROS for Recommendations:

- Eliminates mobiles
- Increases student capacity
- Delays the need for the next new elementary school
- Extends the life of the older schools in the district
- Increase security

CHCCS Facilities Assessment
Construction Phasing / Temporary Facilities Preliminary Analysis 1

PHASE I CONSTRUCTION LIST		
School Name	Scope of Work	Est. Cost
CARRBORO ELEMENTARY	<ul style="list-style-type: none"> • School would be partially occupied and functioning during construction activities. Some student relocations to offsite classrooms would be required. • Relocate bus drop off and provide limited temporary parking areas. • Provide temporary measures to separate construction areas from public access to building. • Phase work in existing buildings to unoccupied times. 	\$50,000
CHAPEL HILL HIGH SCHOOL	<ul style="list-style-type: none"> • School would be fully occupied and functional during construction activities. • Provide temporary parking adjacent to existing transportation building. • Provide temporary mobile classrooms to replace spaces to be deconstructed. • Phase work in existing buildings to unoccupied times. 	\$2.1M
CULBRETH MIDDLE	<ul style="list-style-type: none"> • School would be occupied and functioning during construction activities. • Phase work in existing buildings to unoccupied times. 	\$0
EPHESUS ELEMENTARY	<ul style="list-style-type: none"> • School would be occupied and functioning during construction activities. • Some student relocations to offsite permanent classrooms would be required during major interior renovation phase. • Phase work in existing classroom wing to unoccupied times. 	\$0
ESTES HILLS ELEMENTARY	<ul style="list-style-type: none"> • School would be partially occupied by grades K-2 and functioning during construction activities. Relocation of grades 3-5 during to offsite permanent classrooms during construction would be required. • Provide temporary measures to separate construction areas from public access to building. • Phase work in existing buildings to unoccupied times. 	\$0

FRANK PORTER GRAHAM ELEMENTARY	<ul style="list-style-type: none"> • School would be occupied and functioning during construction activities. • Provide temporary mobile trailers for administration to replace spaces to be deconstructed. • Provide catered food service based out of Culbreth MS to replace space to be deconstructed. • Phase work in existing buildings to unoccupied times. 	\$750,000
GLENWOOD ELEMENTARY	<ul style="list-style-type: none"> • School would be occupied and functioning during construction activities. • Phase work in existing buildings to unoccupied times. 	\$0
LINCOLN CENTER	<ul style="list-style-type: none"> • Building would be occupied and functioning during construction activities. • Provide temporary parking at rear and West of existing building. 	\$75,000
PHILLIPS MIDDLE	<ul style="list-style-type: none"> • School would be occupied and functioning during construction activities. • Provide temporary measures to separate construction areas from public access to building. • Phase work in existing buildings to unoccupied times. 	\$0
SEAWELL ELEMENTARY	<ul style="list-style-type: none"> • School would be partially occupied by grades 3-5 and functioning during construction activities. Relocation of grades K-2 to offsite permanent classrooms during construction would be required. • Phase work in existing buildings to unoccupied times. 	\$0
Total Estimated Cost: \$2.975M		

Factors used in phasing and temporary facility consideration:

- All projects are funded up to the recommended levels.
- Attempt to control costs associated with temporary facilities to the greatest extent possible.
- The Lincoln Center project would conclude early in the process and include a central Pre-K facility for the CHCCS District. By centralizing Pre-K, nine existing classrooms spread throughout the elementary schools would become available for use as traditional classrooms. These classrooms would accept students from elementary schools during construction activities.
- Construction at Carrboro ES and Ephesus ES would conclude prior to Seawell ES or Estes Hills ES project start dates.
- Limited movement of elementary students will occur throughout the cycle of construction. As new classrooms become available, the need to relocate students from campuses under construction will shift from one school to another.

CARRBORO ELEMENTARY SCHOOL

10

CURRENT CONDITIONS:

- One mobile unit on-site
- 100 classroom wing has dead-end corridors and does not meet the current NC State Building Code
- Administration area, cafeteria, kitchen and staff support spaces are too small
- Program deficiencies - art room and 5 smaller classroom spaces
- Existing queuing for parent drop-off occurs on Shelton Street
- Stacking traffic onto the public right of way is a safety concern
- Aging mechanical system
- Campus-style layout lacking connection from main building to the multipurpose building
- Modular walls between classrooms causing noise transfer between classrooms

Year Built: 1957

Additions: 1964, 1989

Last Renovation: 2011

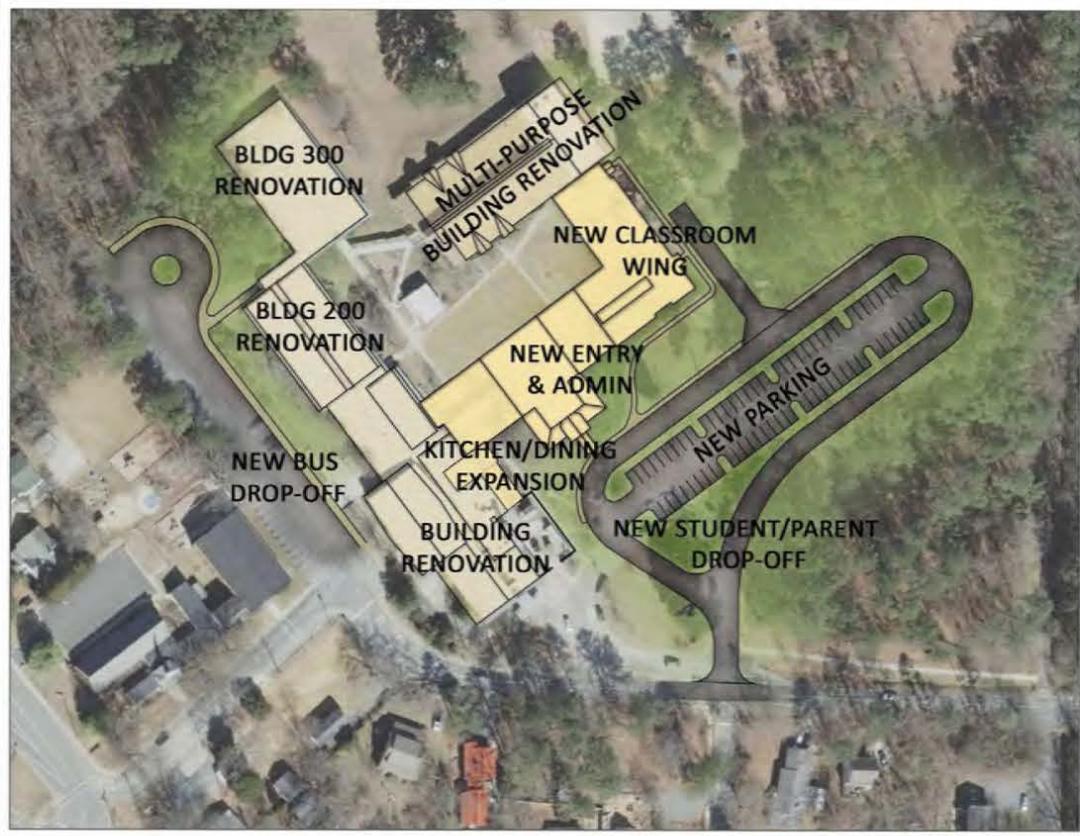
Area: 61,562 sf

Acres: 17.7

Student Capacity (per SAPFO): 533 Students

2013 ADM: 468 Students

Construction: Precast concrete frame with brick infill and built-up roof



RECOMMENDATIONS

- Eliminates life safety issues in Building 100 by deconstruction and building new academic wing
- Provide a new administration suite main entrance
- Moves queuing off of the road
- Connects all existing building internally
- Renovate all existing buildings
- Increase capacity by 52 seats.



CHAPEL HILL HIGH SCHOOL

CURRENT CONDITIONS:

11

- Deteriorated facility conditions
- Building "A" houses most of the classrooms and science rooms that are smaller than the School Construction Standards
- Fourteen mobile units on-site housing 9 academic classrooms, Ridge, 2 Blue Ribbon classrooms, & 2 health classrooms
- Drama, dance, wrestling, & weight rooms are significantly undersized
- Staff support space is undersized and inefficiently configured
- Campus-style layout lacking connection between the four buildings
- Major site drainage issues
- Main entrance is not ADA accessible
- Ramp between Main Building "A" and A2 does not meet Code
- Aging mechanical systems causing humidity issues

Year Built: 1965

Additions: 1969, 1973, 1975, 1983, 1990, 1994, 1996, 1997, 2003

Last Renovation: 2007

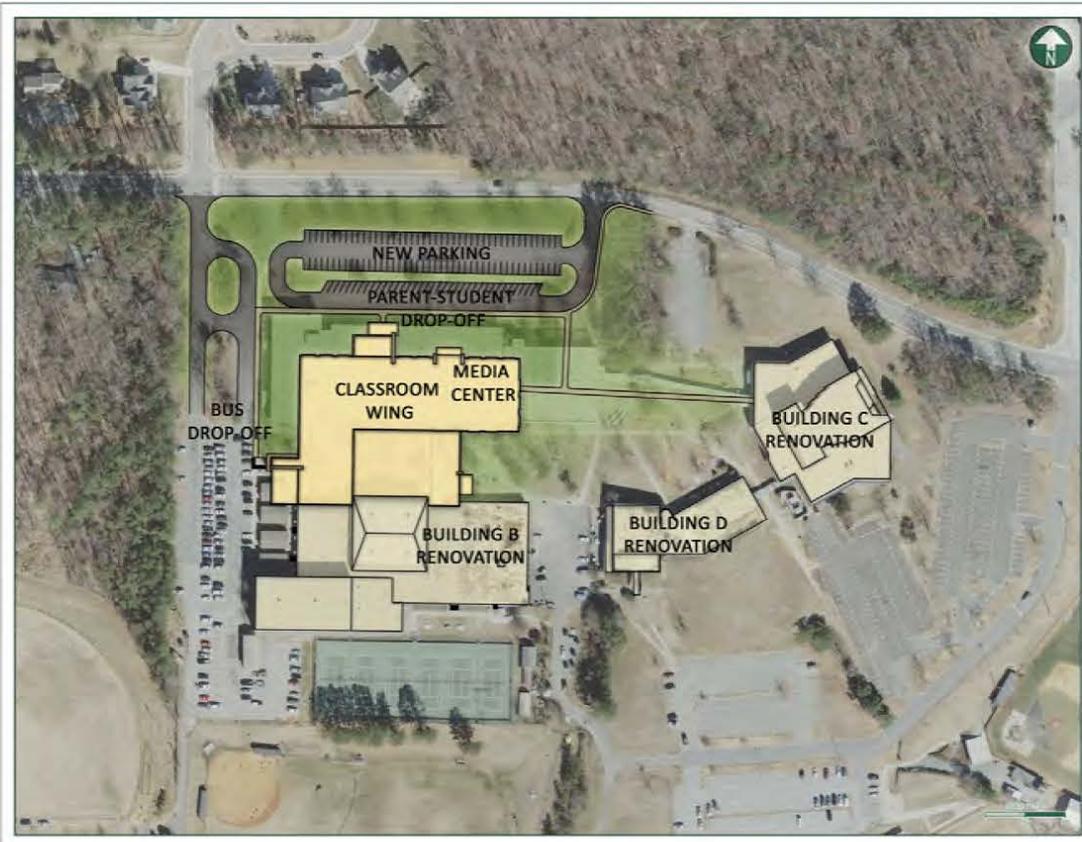
Area: 256,406 sf

Acres: 87.4

Student Capacity (per SAPFO): 1520 Students

2013 ADM: 1,432 Students

Construction: Load-bearing concrete block & steel frame



RECOMMENDATIONS

- Deconstruct Building A and construct an addition to house the current program spaces as well as the deficient program spaces
- Create a new accessible and secure main entry for students, staff and visitors.
- Address the oldest building on the high school campus and the major mechanical issues.
- Connects more of the campus internally
- Renovate all existing buildings
- Eliminate mobiles on site



CULBRETH MIDDLE SCHOOL

12

CURRENT CONDITIONS:

- Operating slightly over capacity
- No mobile units
- Six science classroom addition under construction
- Additional staff support space needed
- Location of administration suite presents security concerns
- Modular partition walls between classrooms allow sound transfer between classes
- Water infiltration issues into the lower level Band room
- Major damage to EIFS on exterior of building

Year Built: 1968

Additions: 1977, 1988, 1989, 1997, 1999, 2001

Last Renovation: 2013

Area: 108,058 sf

Acres: 35.4

Student Capacity (per SAPFO): 670 Students

2013 ADM: 696 Students

Construction: Load-bearing CMU wall construction



RECOMMENDATIONS

- Renovate existing building.
- Construct small addition that provides new location for administration suite and provides secure main entrance



EPHESUS ELEMENTARY SCHOOL

13

CURRENT CONDITIONS:

- Seven mobile units on-site housing Pre-K, music, ESL, & administration/guidance offices
- Administration area & cafeteria/kitchen are too small
- Additional classrooms, science project room, music classroom, & administration/staff support spaces are needed
- Main entrance through the atrium does not provide a secure and easily monitored entry point
- Interior layout of existing building is inefficient, many classrooms have no windows
- Aging mechanical system

Year Built: 1971

Additions: 1975, 1989

Last Renovation: 2012

Area: 66,952 sf

Acres: 13.4

Student Capacity (per SAPFO): 448 Students

2013 ADM: 441 Students

Construction: Load-bearing CMU wall construction



RECOMMENDATIONS

- Renovate & reorganize the layout of the main building
- Relocate the administration suite to the street front & provide a new secure, main entry
- Provide additional program space to eliminate mobiles & bring school up the space standards
- Increase capacity by 137.



ESTES HILLS ELEMENTARY SCHOOL

CURRENT CONDITIONS:

14

- Two mobile units on-site housing Pre-K and a science room
- Most classrooms are 28 to 33% smaller than the current School Construction Standards program
- Program deficiencies, including 4 smaller classroom spaces, administration and staff support spaces
- Classrooms in the 1957 building exit to exterior breezeways and are not secure
- Aging mechanical system
- Queuing forces stacking in the public right of way

Year Built: 1957

Additions: 1986, 1998

Last Renovation: 2011

Area: 58,442

Acres: 33.1

Student Capacity (per SAPFO): 527 Students

2013 ADM: 499 Students

Construction: Load-bearing CMU walls with brick veneer & built-up roof over a poured-gypsum deck.



RECOMMENDATIONS

- Provide an administration addition at front to provide necessary staff space as well as a secure main entry
- Classroom wing deconstruction and addition at rear of the school including Pre-K classroom
- Enclose breezeways to connect all classrooms with interior corridors
- Realign the parent drop-off and combine the bus loop with Phillips Middle School to eliminate stacking on Estes Drive
- Connect internally most of the campus
- Eliminate mobile classrooms
- increase capacity by 58 seats



FRANK PORTER GRAHAM ELEMENTARY

CURRENT CONDITIONS:

15

- Magnet Spanish dual-language school
- Two mobile units on-site
- Kitchen, dining, & staff support areas are too small
- Existing reception area is in a large open lobby that is not secure
- Water infiltration issues in Building 5
- Campus-style layout
- Aging mechanical system

Year Built: 1969

Additions: 1977, 1989

Last Renovation: 2012

Area: 68,513sf

Acres: 9.8

Student Capacity (per SAPFO): 538 Students

2013 ADM: 491 Students

Construction: Load bearing CMU walls with brick veneer; built-up roof over a poured-gypsum deck & pre-cast exterior wall construction



RECOMMENDATIONS

- Deconstruct existing administration building & construct addition for new administration/dining/kitchen space to meet space standards.
- Provide more prominent front door and secure main entrance
- Renovate existing buildings.



GLENWOOD ELEMENTARY SCHOOL

16

CURRENT CONDITIONS:

- Operating over capacity
- Oldest school in the district
- Five mobile units on-site housing 1st & 2nd grade classes
- Basement level rooms are substandard and being used for kindergarten, exceptional education & staff offices
- Administration area, cafeteria, physical education area, media center, & staff support areas are too small
- Existing administration suite is undersized and spread out
- Lack of staff toilet rooms
- Aging mechanical system

Year Built: 1952

Additions: 1959, 1986

Last Renovation:

Area: 55,372 sf

Acres: 9.6

Student Capacity (per SAPFO): 423 Students

2013 ADM: 513 Students

Construction: Load-bearing brick in the original building and CMU wall construction in the later additions



RECOMMENDATIONS

- Maintain existing buildings
- Provide small administrative addition and necessary staff space
- Provide secure main entrance



LINCOLN CENTER

17

CURRENT CONDITIONS:

- Inefficient layout for departments
- Lack of sufficient space for all central office personnel
- Aging mechanical system creating major humidity issues
- Lack of necessary parking
- Lack of Professional Development space

Year Built: 1950

Additions: 1977 (Maintenance building)

Last Renovation: Phoenix Academy - 2008

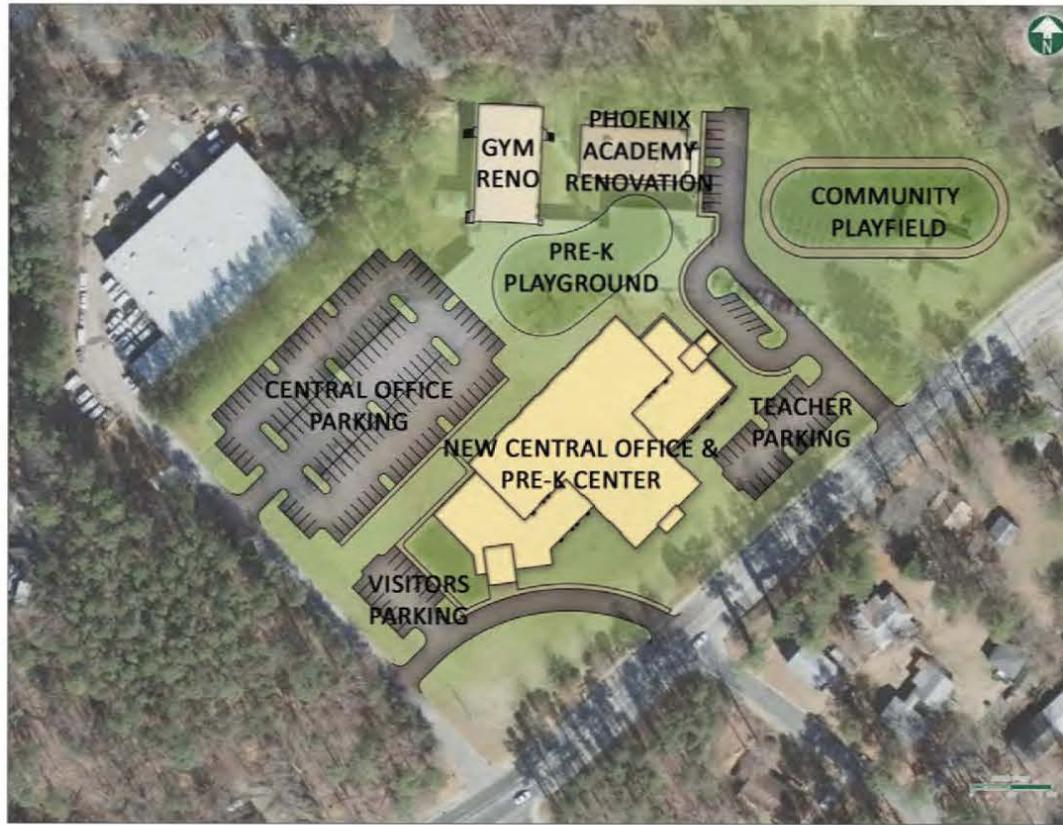
Area: Lincoln Center - 33,731 sf

Phoenix Academy - 5,622 sf

Maintenance Building - 22,388 sf

Acres: 12.8

Construction: Load-bearing CMU walls



RECOMMENDATIONS

- Deconstruct the existing Lincoln Center building. Gymnasium, Phoenix Academy, & maintenance building to remain
- Construct a building to house both Pre-K program & new central office
- Increase elementary capacity by 189
- Work with Community to preserve historic aspects of building and site



PHILLIPS MIDDLE SCHOOL

18

CURRENT CONDITIONS:

- No mobile units
- Art education & music spaces and a foreign language classroom are deficient
- Existing main entrance is not secure
- Major water infiltration issues in the basement
- Aging mechanical system

Year Built: 1962

Additions: 1978, 1990

Last Renovation: 2011

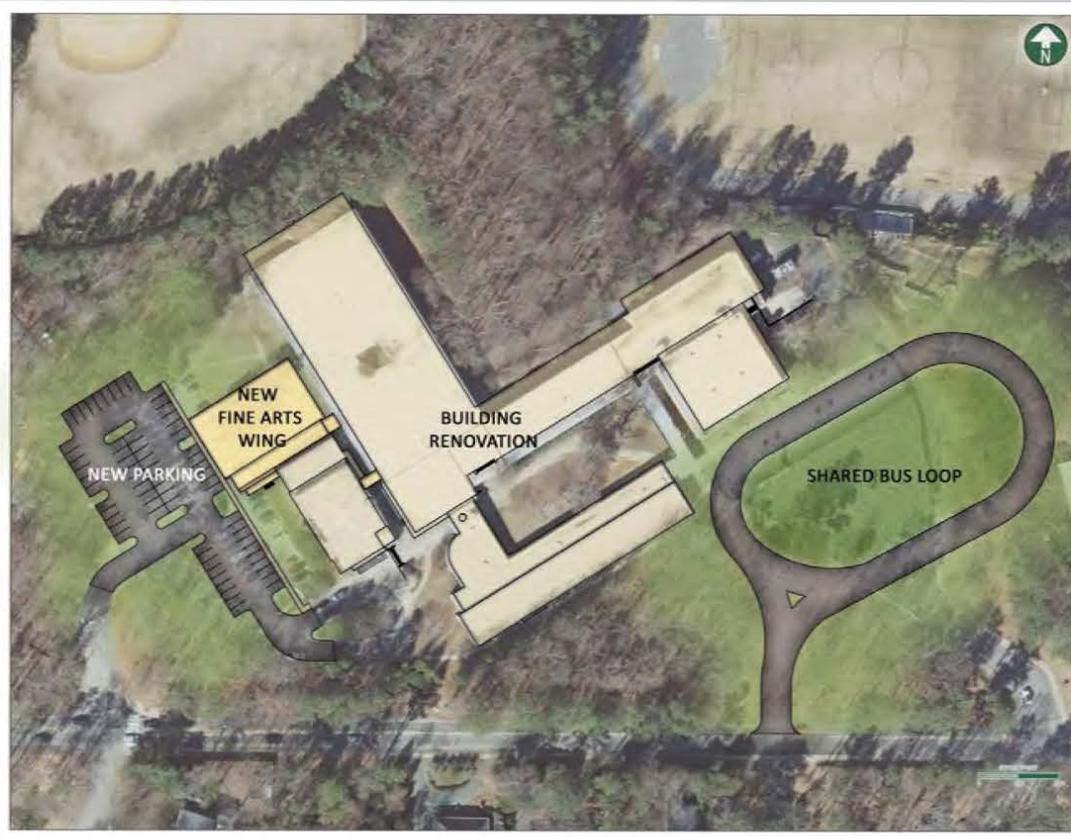
Area: 109,498 sf

Acres: 33.1

Student Capacity (per SAPFO): 706 Students

2013 ADM: 659 Students

Construction: Steel frame construction with brick veneer exterior walls and load bearing masonry walls at the gymnasium and concrete retaining walls at the lower level



RECOMMENDATIONS

- Renovate existing building
- Provide additional program space to meet space standards, including increasing the administrative suite to provide a secure main entry
- Provide new queuing configuration



SEAWELL ELEMENTARY SCHOOL

19

CURRENT CONDITIONS:

- Operating over capacity
- Six mobile units on-site housing classroom space
- Administration area, physical education area & staff support areas are too small
- Media center support spaces are lacking
- Lack of storage rooms
- Aging mechanical system
- Campus-style layout with classrooms exiting to the exterior
- Aging kitchen equipment
- Exterior structural remediation needed at one of the classroom pods

Year Built: 1969

Additions: 1975, 1989

Last Renovation:

Area: 58,629 sf

Acres: 87.5

Student Capacity (per SAPFO): 466 Students

2013 ADM: 539 Students

Construction: Load bearing brick construction appears to be the main structural system for the original building and load bearing CMU and steel frame construction for the 1989 addition



RECOMMENDATIONS

- Deconstruct the five classroom pods.
- Renovate the existing administration/dining building & Lowler Building.
- Eliminate use of mobiles as classrooms
- Provide additional program space to meet space standards & replace deconstructed classrooms (do not increase kitchen).
- Increase capacity by 119.



Facilities Assessment Recommendation and Differed Cost of New Schools

Recommendations increase student capacity as follows:

• Carrboro Elementary	+52
• Ephesus	+137
• Estes Hills	+58
• Seawell	+119
• Lincoln Center Pre K	+189
• <i>Total Elementary</i>	<i>+555</i>
• CHHS	+105
• Total	+660

Facilities Assessment Recommendation and Differed Cost of New Schools

\$160.8 mil	Cost of Recommendation
(\$34.5)	Budgeted Cost of New Elementary School #12 (delayed beyond 10 years)
(\$23.1)	Budgeted Cost of High School Addition (delayed beyond 10 years)
\$103.2 mil	Net 10-Year Cost of Recommendation

CHAPEL HILL - CARRBORO CITY SCHOOLS
 CAPITAL INVESTMENTS PLAN 2015 - 2025
 UNFUNDED - New Schools and Expansions Needed for Increased Capacity

UNFUNDED NEW SCHOOLS and EXPANSIONS pg 1 of 1

PROJECTS:	OPENS:	10 YEAR UNFUNDED NEW SCHOOLS										TEN YEAR TOTAL	
		Year 1 2015-16	Year 2 2016-17	Year 3 2017-18	Year 4 2018-19	Year 5 2019-20	Year 6 2020-21	Year 7 2021-22	Year 8 2022-23	Year 9 2023-24	Year 10 2024-25		
Lincoln Center - Pre K: inc. capacity +189	Aug. 2018	750,000	2,141,700	10,924,200	2,249,100								16,065,000
Chapel Hill HS - inc. capacity +105	Aug. 2019	2,725,500	13,627,500	32,706,000	5,451,000								54,510,000
Ephesus - inc. capacity +137 (complete Pre-K before)	Aug. 2020			777,000	3,885,000	9,324,000	1,554,000						15,540,000
Seawell - inc. capacity +119 (complete Ephesus before)	Aug. 2022					787,000	3,935,000	9,444,000	1,574,000				15,740,000
Middle School #5 - inc. capacity +732	Aug. 2023						1,577,115	9,024,601	36,484,948	6,233,577			53,320,241
Phillips MS	Aug. 2024								480,500	2,402,500	6,727,000		9,610,000
Culbreth MS	Aug. 2024								357,500	1,787,500	5,005,000		7,150,000
Estes Hills - inc. capacity +58 (complete Seawell before)	Aug. 2024							836,500	4,182,500	10,038,000	1,673,000		16,730,000
Carrboro Elm. - inc. capacity +52 (complete Estes before)	Aug. 2024							680,000	3,400,000	8,160,000	1,360,000		13,600,000
FP Graham	Aug. 2024							510,000	2,550,000	6,120,000	1,020,000		10,200,000
Glenwood		700,000	500,000	500,000									1,700,000
TOTAL UNFUNDED PROJECTS		4,175,500	16,269,200	44,907,200	11,585,100	10,111,000	7,066,115	20,495,101	49,029,448	34,741,577	15,785,000		214,165,241

Notes:

- 1) Middle School #5 opening date is based on Nov. 15, 2014 enrollment SAPFO projections.
- 2) Middle School projections have been adjusted to account for 104 capacity increase at Culbreth MS as a result of the Science Classroom that opened in December 2014.
- 3) Nov. 15, 2014 SAPFO projections indicate the need for Elementary School #12 in 2023-24. Instead of building a new school, capacity would be increased in existing elementary schools.

FUNDED CAPITAL for Facilities (exc. Technology) Devoted to Other Schools

Pay As You Go	16,403,000
Article 46 Sales Tax	4,442,000
TOTAL CAPITAL	235,010,241

Note:

Based on current data, if elementary school capacities are increased by 555 as indicated above, the need for Elementary School #12 is estimated to be deferred until 2032-33

Scope of Work	PRIORITY 1-3	ESTIMATED PROJECT COST		Location
		LOW	HIGH	
ADA				
INSTALL EXTERIOR RAMPS	ADA-1	\$3,000	\$4,500	ADMIN ANNEX
PROVIDE ADA COMPLIANT COMPONENTS	ADA-1	\$12,500	\$15,000	ADMIN ANNEX
PROVIDE ACCESSIBLE LAVATORIES AT THE FULL LENGTH COUNTERS OUTSIDE THE TWO TOILET AREAS	ADA-1	\$2,000	\$10,000	ALS
RETROFIT MEN'S TOILET FOR ACCESSIBILITY	ADA-1	\$10,000	\$12,500	BOE
RETROFIT WOMEN'S TOILET FOR ACCESSIBILITY	ADA-1	\$12,000	\$15,000	BOE
CONVERT STANDARD TOILET ROOMS TO ACCESSIBLE	ADA-1	\$10,000	\$15,000	CENTRAL
NEW ADA COMPLIANT WATER COOLERS	ADA-1	\$24,000	\$26,400	CENTRAL
INSTALL NEW OR MODIFY EXISTING RAMP FOR CURRENT CODE COMPLIANCE	ADA-1	\$8,000	\$10,000	COM RELATIONS
ADD ACCESSIBLE RAMP AT KITCHEN	ADA-1	\$11,000	\$16,000	CP
PROVIDE ADA TOILET IN KITCHEN	ADA-1	\$7,500	\$10,000	CP
UPGRADE 3 ACCESSIBLE PARKING SPACES	ADA-1	\$7,500	\$10,000	CP
NEW ADA COMPLIANT WATER COOLERS	ADA-1	\$12,000	\$13,200	CP
PROVIDE A 5 X 5 TOILET STALL WHERE REQUIRED	ADA-1	\$15,000	\$20,000	CWS
NEW ADA COMPLIANT WATER COOLERS	ADA-1	\$18,000	\$19,800	EFLAND
PROVIDE ADA ACCESSIBLE UNISEX TOILET IN ADMINISTRATIVE AREA	ADA-1	\$4,500	\$7,500	EFLAND
PROVIDE A WHEELCHAIR LIFT TO THE AUDITORIUM CONTROL ROOM	ADA-1	\$30,000	\$40,000	GHMS
NEW ADA COMPLIANT WATER COOLERS	ADA-1	\$24,000	\$26,400	GRADY BROWN
UPGRADE THE THREE ACCESSIBLE PARKING SPACES AT BUS LOT WITH RAMP AND PROPER SIGNAGE	ADA-1	\$2,500	\$3,500	GRADY BROWN
NEW ADA COMPLIANT WATER COOLERS	ADA-1	\$21,000	\$23,100	HES
PROVIDE ACCESSIBLE WATER COOLERS THROUGHOUT	ADA-1	\$5,000	\$7,500	HES
PROVIDE UPGRADE TO TOILET ROOMS	ADA-1	\$54,000	\$70,000	HES
PROVIDE WHEELCHAIR LIFT TO STAGE	ADA-1	\$50,000	\$75,000	HES
REBUILD ACCESSIBLE SPACES AND RESTRIPE AT STAFF LOT ACROSS WEST UNION STREET	ADA-1	\$10,000	\$12,000	HES
REPLACE NON-COMPLYING HAND RAILS AND RAMPS	ADA-1	\$50,000	\$65,000	HES
ADA HANDICAPPED PARKING SPACE WITH SIGNAGE	ADA-1	\$5,000	\$7,500	MAINT
CONVERT TWO NON-COMPLIANT RESTROOMS IN OFFICE AREA INTO ONE ACCESSIBLE RESTROOM	ADA-1	\$10,000	\$12,500	MAINT
PROVIDE ACCESSIBLE TOILET STALL OFF OF THE SHOP BAY AREA	ADA-1	\$12,000	\$15,000	MAINT
PROVIDE ACCESSIBLE SINKS IN CASEWORK	ADA-1	\$5,000	\$7,500	NEW HOPE

Scope of Work	PRIORITY 1-3	ESTIMATED PROJECT COST		Location
		LOW	HIGH	
UPGRADE THE TWO ACCESSIBLE PARKING SPACES AT EAST END OF THE SCHOOL	ADA-1	\$2,500	\$3,000	NEW HOPE
ADD ACCESSIBLE RAMPS TO SOFTBALL AND BASEBALL FIELDS	ADA-1	\$50,000	\$65,000	OHS
INSTALL ADA RAMPS TO SEATING IN FOOTBALL STADIUM	ADA-1	\$150,000	\$180,000	OHS
NEW ADA COMPLIANT WATER COOLERS	ADA-1	\$3,500	\$5,000	OHS
ADA ACCESSIBLE PARKING AND SIGNAGE	ADA-1	\$5,000	\$7,500	TRANSPORTATION
PROVIDE ADA-COMPLIANT MEN'S TOILET FACILITY	ADA-1	\$16,500	\$19,000	TRANSPORTATION
PROVIDE ADA-COMPLIANT WOMEN'S TOILET FACILITY	ADA-1	\$14,000	\$17,500	TRANSPORTATION
RENOVATE NON-ACCESSIBLE GROUP TOILETS (UNIT PRICES INCLUDE TOTAL PROJECT COSTS)	ADA-1	\$462,000	\$508,000	OHS
RENOVATE PRIVATE OFFICE TOILET FOR ADA COMPLIANCE	ADA-1	\$5,000	\$6,500	TRANSPORTATION
RECONFIGURE THE KITCHENETTE CABINETRY TO MAKE IT ACCESSIBLE	ADA-1	\$1,000	\$1,500	BOE
ACCESSIBLE PARKING AND SIGNAGE	ADA-2	\$7,500	\$10,000	CENTRAL
ABATEMENT				
HAZARDOUS MATERIAL REMOVAL BASED ON OCS REPORT	ABATE-1	\$29,150	\$35,000	BOE
HAZARDOUS MATERIAL REMOVAL BASED ON OCS REPORT	ABATE-1	\$44,283	\$55,350	CENTRAL
HAZARDOUS MATERIAL REMOVAL BASED ON OCS REPORT	ABATE-1	\$29,150	\$36,500	CP
HAZARDOUS MATERIAL REMOVAL BASED ON OCS REPORT	ABATE-1	\$44,283	\$55,350	CWS
HAZARDOUS MATERIAL REMOVAL BASED ON OCS REPORT	ABATE-1	\$58,300	\$72,870	EFLAND
HAZARDOUS MATERIAL REMOVAL BASED ON OCS REPORT	ABATE-1	\$73,433	\$91,790	GRADY BROWN
HAZARDOUS MATERIAL REMOVAL BASED ON OCS REPORT	ABATE-1	\$146,866	\$183,580	HES
HAZARDOUS MATERIAL REMOVAL BASED ON OCS REPORT	ABATE-1	\$29,150	\$35,000	MAINT
HAZARDOUS MATERIAL REMOVAL BASED ON OCS REPORT	ABATE-1	\$102,593	\$120,000	OHS
REMOVE AND REPLACE HAZARDOUS MATERIALS IN SOFFITS	ABATE-2	\$650,000	\$700,000	GRADY BROWN
REPLACE CARPET AND MASTIC CAMPUS-WIDE	ABATE-3	\$200,000.00	\$225,000.00	ALS
REMOVE HAZARDOUS MATERIALS FROM GYMNASIUM HOT WATER PIPING	ABATE-3	\$200,000.00	\$225,000.00	HES

Scope of Work	PRIORITY 1-3	ESTIMATED PROJECT COST		Location
		LOW	HIGH	
REPLACE CARPET AND MASTIC CAMPUS-WIDE	ABATE-3	\$200,000.00	\$225,000.00	NEW HOPE
ATHLETIC FACILITIES				
ADD LIGHTS TO ATHLETICS COMPLEX/CUT BACK VEGETATION	ATHL-2	\$7,500	\$8,500	ALS
IRRIGATION SYSTEM FOR BASEBALL FIELD	ATHL-2	\$10,000	\$12,000	OHS
REPAIR POOR DRAINAGE AREAS ON PRACTICE FIELD	ATHL-2	\$20,000	\$23,000	OHS
INLETS/PIPING AND RESEED AROUND FIELD HOUSE	ATHL-2	\$15,000	\$20,000	OHS
ADD FOOTBALL FIELD IRRIGATION	ATHL-3	\$30,000.00	\$38,000.00	ALS
CONSTRUCT NEW GIRLS SOFTBALL FIELD	ATHL-3	\$300,000.00	\$350,000.00	ALS
ADD 400M REGULATION TRACK AND FIELD FACILITY (TOTAL PROJECT COSTS)	ATHL-3	\$480,000.00	\$528,000.00	CWS
ADD NEW CONCESSION/RESTROOM STORAGE BUILDING TO ATHLETIC COMPLEX (TOTAL PROJECT COSTS)	ATHL-3	\$187,500.00	\$215,000.00	GHMS
REPLACE BASKETBALL BACKBOARDS AND GOALS	ATHL-3	\$18,000.00	\$20,400.00	OHS
EXPAND PRACTICE FIELD FOR BAND	ATHL-3	\$50,000.00	\$55,000.00	OHS
REHAB RUBBERIZED TRACK	ATHL-3	\$20,000.00	\$23,000.00	OHS
ADD PRESSBOX AND CONCESSIONS AT SOCCER FIELD	ATHL-3	\$150,000.00	\$165,000.00	OHS
ADD FIELD HOUSE ON VISITING SIDE OF STADIUM	ATHL-3	\$350,000.00	\$380,000.00	OHS
REBUILD PRESS BOX AND CONCESSIONS AT BASEBALL FIELD	ATHL-3	\$250,000.00	\$280,000.00	OHS
ADD PRESS BOX AT SOFTBALL FIELD	ATHL-3	\$80,000.00	\$100,000.00	OHS
REBUILD CONCESSIONS AND PUBLIC TOILETS AT STADIUM	ATHL-3	\$400,000.00	\$450,000.00	OHS
ADD PRESS BOX AT LACROSSE FIELD	ATHL-3	\$80,000.00	\$100,000.00	OHS
REPLACE BLEACHERS AT BASEBALL AND SOFTBALL FIELDS	ATHL-3	\$250,000.00	\$280,000.00	OHS
ADD CHAIR BACKS TO BASEBALL AND SOFTBALL BLEACHERS	ATHL-3	\$80,000.00	\$90,000.00	OHS
ADD BRICK GATE AND FENCING AT BASEBALL, SOFTBALL AND SOCCER FIELDS	ATHL-3	\$75,000.00	\$85,000.00	OHS
REPLACE FENCING AT BASEBALL FIELD	ATHL-3	\$30,000.00	\$35,000.00	OHS
REPLACE STADIUM GRASS WITH ARTIFICIAL TURF	ATHL-3	\$750,000.00	\$950,000.00	OHS
ADD INDOOR HITTING FACILITY	ATHL-3	\$750,000.00	\$975,000.00	OHS
REPLACE DUGOUTS AT BASEBALL AND SOFTBALL FIELD	ATHL-3	\$50,000.00	\$60,000.00	OHS
PROVIDE ARTIFICIAL CIRCLE AT HOME PLATE	ATHL-3	\$10,000.00	\$12,000.00	OHS

UNFUNDED

Scope of Work	PRIORITY 1-3	ESTIMATED PROJECT COST		Location
		LOW	HIGH	
EXPAND BASEBALL FIELD TO INCREASE FOUL TERRITORY	ATHL-3	\$15,000.00	\$17,500.00	OHS
REBUILD WARNING TRACK	ATHL-3	\$15,000.00	\$17,500.00	OHS
RESOD OUTFIELD OF BASEBALL AND SOFTBALL FIELDS	ATHL-3	\$90,000.00	\$100,000.00	OHS
BUILD PRACTICE INFIELD	ATHL-3	\$100,000.00	\$120,000.00	OHS
ADD LANDSCAPING AROUND FIELD HOUSE	ATHL-3	\$20,000.00	\$23,000.00	OHS
CLASSROOM/BUILDING IMPROVEMENTS				
REPLACE DOOR KNOBS WITH LEVERS	CBI-1	\$4,900	\$6,500	CENTRAL
REPLACE FLOOR DRAIN AT STEAMER AND BRAISER	CBI-1	\$2,000	\$2,500	CENTRAL
PROVIDE SEPARATE KILN ROOM IN ART CLASSROOM	CBI-1	\$3,000	\$6,000	CP
PROVIDE LABORATORY GRADE DISHWASHER IN THE SCIENCE AREA	CBI-1	\$8,000	\$9,500	CRHS
ADD FLOOR TROUGH NEAR BRAISING PAN	CBI-1	\$4,000	\$5,000	CWS
NEW EXTERIOR GREASE TRAP (KITCHEN)	CBI-1	\$10,000	\$15,000	CWS
NEW FLOOR SINK (KITCHEN)	CBI-1	\$5,250	\$6,750	CWS
NEW LAVATORY (KITCHEN)	CBI-1	\$3,000	\$4,000	CWS
NEW TROUGH DRAIN (KITCHEN)	CBI-1	\$8,000	\$10,000	CWS
REPLACE 2 COMPARTMENT SINKS AND ADD GREASE TRAP	CBI-1	\$10,000	\$12,000	CWS
SEPARATE STORAGE OR PREP ROOM FOR SCIENCE CLASSROOMS	CBI-1	\$5,000	\$6,000	CWS
ADD FLOOR TROUGH NEAR BRAISING PAN	CBI-1	\$4,000	\$5,000	EFLAND
NEW TROUGH DRAIN (KITCHEN)	CBI-1	\$8,000	\$10,000	EFLAND
REFINISH TWO SOFFITS	CBI-1	\$1,000	\$1,600	EFLAND
ADD FLOOR TROUGH NEAR BRAISING PAN	CBI-1	\$4,000	\$5,000	GRADY BROWN
ADD HANDRAILS AT THE BOILER ROOM RAMP	CBI-1	\$2,750	\$3,500	GRADY BROWN
ADD HANDRAILS AT THE TWO SETS OF STEPS BEHIND THE KITCHEN AREA	CBI-1	\$1,200	\$1,600	GRADY BROWN
ADD LIFT OUT GUARD RAILS AND HANDRAILS AT THE STEP OF THE MAIN KITCHEN LOADING DOCK	CBI-1	\$3,000	\$4,000	GRADY BROWN
ISOLATE DISH WASH ROOM FROM PREP AREA	CBI-1	\$15,000	\$20,000	GRADY BROWN
NEW TROUGH DRAIN (KITCHEN)	CBI-1	\$8,000	\$10,000	GRADY BROWN
REPLACE POT WASH SINK	CBI-1	\$4,700	\$6,000	GRADY BROWN
REPLACE PREP SINKS	CBI-1	\$4,600	\$6,000	GRADY BROWN
ADD FLOOR TROUGH NEAR BRAISING PAN AND STEAMER	CBI-1	\$2,000	\$3,000	HES
BUILDING 500-ADD KITCHEN ENTRY HANDRAILS	CBI-1	\$2,000	\$3,000	HES
NEW TROUGH DRAIN (KITCHEN)	CBI-1	\$8,000	\$10,000	HES
REVERSE SWING ON KITCHEN EXIT DOOR	CBI-1	\$5,000	\$7,500	HES

UNFUNDED

Scope of Work	PRIORITY 1-3	ESTIMATED PROJECT COST		Location
		LOW	HIGH	
REPLACE 3-COMPARTMENT POT WASH SINK	CBI-1	\$4,700	\$6,500	NEW HOPE
REPLACE DAMAGED RAILINGS	CBI-1	\$2,000	\$3,000	NEW HOPE
ADD WORK TABLES AND PREP SINKS	CBI-1	\$7,500	\$9,000	OHS
NEW TROUGH DRAIN (KITCHEN)	CBI-1	\$8,000	\$10,000	OHS
REPAIR DAMAGED STAIR TREADS AND HANDRAILS	CBI-1	\$10,000	\$12,500	OHS
REPLACE FLOOR DRAIN AT STEAMER AND BRAISER	CBI-1	\$2,000	\$2,500	OHS
ADD A FLOOR SINK BEHIND COMBO-OVEN AND STEAMER	CBI-1	\$1,500	\$2,500	PATHWAYS
NEW FLOOR SINK (KITCHEN)	CBI-1	\$1,750	\$2,250	PATHWAYS
ADD NEW 60 QT MIXER	FS-1	\$8,000	\$10,000	CWS
REPLACE COLD STORAGE UNIT	FS-1	\$40,000	\$50,000	CWS
REPLACE STEAMER	FS-1	\$30,000	\$35,000	CWS
REPLACE COLD STORAGE ASSEMBLY	FS-1	\$65,000	\$70,000	EFLAND
ADD AIR CURTAIN ON RECEIVING UNIT	FS-1	\$1,600	\$2,000	GRADY BROWN
REPLACE COLD STORAGE UNIT	FS-1	\$62,000	\$75,000	GRADY BROWN
REPLACE FOOD SLICER	FS-1	\$3,300	\$4,500	GRADY BROWN
REPLACE COLD STORAGE UNIT	FS-1	\$40,000	\$50,000	OHS
REPAIR PIPE INSULATION	CBI-2	\$15,000	\$22,500	CP
SENSOR FAUCETS	CBI-2	\$2,200	\$3,000	ADMIN ANNEX
INSTALL CULVERT UNDER ENTRANCE FROM NEW HOPE CHURCH ROAD	CBI-2	\$12,000	\$15,000	ADMIN ANNEX
REPLACE ALL COMPROMISED GLASS IN STOREFRONT AT MAIN ENTRANCE	CBI-2	\$70,000	\$80,000	ALS
REPAIR AND REPAINT LINTELS	CBI-2	\$7,500	\$10,000	ALS
REPAIR DAMAGED OR SHEERED BRICK CONDITIONS	CBI-2	\$5,200	\$6,400	ALS
SOFFIT REPAIRS	CBI-2	\$1,000	\$1,500	ALS
REPAIR ALL VCT AND RUBBER COVE BASE ISSUES	CBI-2	\$8,500	\$10,000	ALS
PROVIDE ACOUSTICAL TREATMENT IN AUDITORIUM	CBI-2	\$25,000	\$32,000	ALS
PROVIDE RAMP AT CAFETERIA STAGE	CBI-2	\$1,000	\$1,500	ALS
RENOVATE 6TH GRADE CLASSROOM WING	CBI-2	\$90,000	\$110,000	ALS
NEW SENSOR FAUCETS FOR LAVATORIES	CBI-2	\$27,500	\$37,500	ALS
NEW LOW FLOW WATER CLOSETS WITH SENSOR FV	CBI-2	\$48,400	\$57,200	ALS
NEW LOW FLOW URINALS WITH SENSOR FLUSH VALVE	CBI-2	\$19,800	\$23,400	ALS
REPLACE 2 X 4 CEILING TILES AND GRID WITH 2 X 2 CEILING TILES AND GRID	CBI-2	\$15,500	\$17,500	BOE
SENSOR FAUCETS	CBI-2	\$3,300	\$4,500	BOE
NEW WATER CLOSETS AND SENSOR FLUSH VALVES	CBI-2	\$6,600	\$7,800	BOE

UNFUNDED

Scope of Work	PRIORITY 1-3	ESTIMATED PROJECT COST		Location
		LOW	HIGH	
NEW URINALS AND SENSOR FLUSH VALVES	CBI-2	\$2,200	\$2,600	BOE
REPLACE SEALANTS AT COLUMNS AND WINDOWS	CBI-2	\$8,320	\$12,000	CENTRAL
REPAIR BRICK ISSUES AROUND SCHOOL	CBI-2	\$4,650	\$7,500	CENTRAL
REPAIR OVERHANG AT MEDIA CENTER	CBI-2	\$10,000	\$12,000	CENTRAL
REPLACE PREP SINKS TO 3-COMPARTMENT SINKS	CBI-2	\$9,000	\$12,000	CENTRAL
NEW HOT WATER SYSTEM	CBI-2	\$22,000	\$28,000	CENTRAL
NEW LAVATORIES WITH SENSOR FAUCET	CBI-2	\$35,700	\$42,500	CENTRAL
NEW LOW FLOW WATER CLOSETS AND SENSOR FV	CBI-2	\$44,000	\$52,000	CENTRAL
NEW LOW FLOW URINALS WITH SENSOR FLUSH VALVE	CBI-2	\$9,900	\$11,700	CENTRAL
MISCELLANEOUS INTERIOR REPAIRS AND MODIFICATIONS	CBI-2	\$3,000	\$4,500	COM RELATIONS
INSTALL METAL INSULATING FRONT DOOR	CBI-2	\$1,500	\$2,500	COM RELATIONS
NEW LOW FLOW WATER CLOSET	CBI-2	\$1,100	\$1,300	COM RELATIONS
REPAIR GUTTER LEAKS AND CLEAN	CBI-2	\$6,750	\$8,500	CP
REPLACE WINDOW SEALANT	CBI-2	\$5,000	\$7,500	CP
REPLACE SEALANTS AT COLUMNS	CBI-2	\$16,000	\$21,000	CP
NEW KITCHEN HOT WATER SYSTEM	CBI-2	\$22,000	\$28,000	CP
NEW WATER CLOSETS AND URINALS WITH SENSOR OPERATED FLUSH VALVES (REPLACE EXISTING)	CBI-2	\$51,700	\$61,100	CP
NEW LAVATORIES SENSOR OPERATED FAUCETS (REPLACE EXISTING)	CBI-2	\$33,600	\$40,000	CP
REPLACE EXTERIOR WOOD STAIR/RAIL	CBI-2	\$10,000	\$12,500	CP
ADD SOIL-REINFORCED RETAINING WALL NEAR 200 YEAR OLD TREE	CBI-2	\$15,000	\$20,000	CP
ADD STORM INLET AND PIPE NEAR TRACK	CBI-2	\$7,500	\$10,000	CP
REPLACE FENCING AT DUMPSTER	CBI-2	\$2,000	\$3,000	CP
ADD STORM INLET AND PIPE NEAR 200 YEAR OLD TREE	CBI-2	\$5,000	\$7,500	CP
SAND/PRIME/REPAINT THE STRUCTURAL TUBE SYSTEM AT FRONT ENTRANCE	CBI-2	\$4,700	\$5,500	CRHS
REPAIR RESILIENT FLOOR ISSUES	CBI-2	\$6,000	\$7,000	CRHS
REPAIR TILE FLOOR ISSUES IN KITCHEN	CBI-2	\$2,500	\$3,500	CRHS
REPLACE DAMAGED STAIR TREADS	CBI-2	\$5,000	\$6,500	CRHS
REPLACE DAMAGED STAIR TREADS IN DINING ROOM	CBI-2	\$8,000	\$9,500	CRHS
ADD PLASTER TRAPS IN ART ROOM	CBI-2	\$12,000	\$14,000	CRHS
CLEAN/PRIME/PAINT WINDOWS	CBI-2	\$34,000	\$40,000	CWS
CLEAN/REPAINT SOFFITS ON 300 WING	CBI-2	\$3,400	\$4,200	CWS
REPAIR SOFFITS ON 100 WING	CBI-2	\$3,300	\$4,100	CWS
CLEAN/PAINT PEELING LOUVERS ON 100 WING	CBI-2	\$3,000	\$4,000	CWS

UNFUNDED

Scope of Work	PRIORITY 1-3	ESTIMATED PROJECT COST		Location
		LOW	HIGH	
REPLACE BROKEN/MISSING CONDENSATE PIPING AT EXTERIOR OF CLASSROOMS	CBI-2	\$1,500	\$2,000	CWS
REPAIR DAMAGED FASCIA	CBI-2	\$4,800	\$5,600	CWS
REPLACE 2 X 4 CEILING TILES WITH 2 X 2 TILES	CBI-2	\$150,000	\$175,000	CWS
PROVIDE PARTITION BETWEEN ART STORAGE AND MUSIC STORAGE	CBI-2	\$2,000	\$2,500	CWS
PROVIDE URINAL SCREENS	CBI-2	\$3,500	\$4,500	CWS
REPAIR CERAMIC TILE AND BASE	CBI-2	\$4,900	\$5,600	CWS
ADDRESS PAINT ISSUES IN LOCKER ROOMS	CBI-2	\$5,000	\$6,000	CWS
NEW SENSOR FAUCETS FOR LAVATORIES	CBI-2	\$20,350	\$27,750	CWS
NEW SENSOR FLUSH VALVES FOR WC AND URINALS	CBI-2	\$40,800	\$54,400	CWS
NEW HOT WATER SYSTEMS FOR BATHROOM GROUPS	CBI-2	\$50,000	\$75,000	CWS
REPLACE THE ACT CEILING IN THE KITCHEN	CBI-2	\$10,800	\$14,500	EFLAND
NEW LAVATORIES WITH SENSOR FAUCET	CBI-2	\$32,550	\$38,750	EFLAND
NEW LOW FLOW WATER CLOSETS AND SENSOR FV	CBI-2	\$33,000	\$39,000	EFLAND
NEW LOW FLOW URINALS WITH SENSOR FLUSH VALVE	CBI-2	\$9,900	\$11,700	EFLAND
NEW CLASSROOM WCS WITH SENSOR FLUSH VALVE	CBI-2	\$17,600	\$20,800	EFLAND
NEW SENSOR OPERATED FLUSH VALVES	CBI-2	\$34,200	\$45,600	EFLAND
NEW FENCING AND CONCRETE PAD AT DUMPSTERS	CBI-2	\$10,000	\$15,000	EFLAND
NEW INLET AND PIPING FOR COURTYARD	CBI-2	\$2,000	\$3,000	EFLAND
REPAIR SAGGING FASCIA AND SOFFIT	CBI-2	\$1,500	\$2,100	GRADY BROWN
REPAIR/REPLACE RUSTED FIXTURES AND LENS COVERS	CBI-2	\$2,400	\$3,200	GRADY BROWN
REPLACE DAMAGED OR STAINED CEILINGS	CBI-2	\$1,600	\$2,250	GRADY BROWN
REPAIR FLOORING ISSUES	CBI-2	\$4,200	\$5,600	GRADY BROWN
REPLACE CASEWORK AND SINKS	CBI-2	\$6,000	\$7,000	GRADY BROWN
NEW LAVATORY FAUCET SENSORS	CBI-2	\$20,350	\$27,750	GRADY BROWN
BUILDING 100--REPAIR SEALANT ISSUES	CBI-2	\$8,600	\$11,000	HES
BUILDING 400-REGLAZE WINDOWS	CBI-2	\$5,000	\$7,000	HES
UPGRADES TO GROUP TOILET ROOMS	CBI-2	\$17,000	\$24,000	HES
NEW DOMESTIC HOT WATER SYSTEM	CBI-2	\$22,000	\$28,000	HES
NEW LAVATORIES WITH SENSOR FAUCET	CBI-2	\$47,250	\$56,250	HES
NEW WATER CLOSETS WITH SENSOR FV	CBI-2	\$53,900	\$63,700	HES
NEW URINALS WITH SENSOR FLUSH VALVE	CBI-2	\$13,200	\$15,600	HES
NEW LAVATORY (KITCHEN)	CBI-2	\$2,900	\$3,300	HES
ADD NEW DRAIN INLET AND STORM PIPING AT WEST END OF BUILDING	CBI-2	\$2,500	\$3,500	HES
NEW DUMPSTER ENCLOSURES AND GATES	CBI-2	\$10,000	\$12,000	HES

UNFUNDED

Scope of Work	PRIORITY 1-3	ESTIMATED PROJECT COST		Location
		LOW	HIGH	
REMOVE CRUMBLING CHIMNEY ON THE BACK OF THE BUILDING	CBI-2	\$1,500	\$2,000	MAINT
REPAIR GUTTER, FASCIA, GRAVEL STOP AND WOOD TRIM ISSUES	CBI-2	\$8,200	\$9,600	MAINT
PROVIDE COMPLIANT HANDRAILS AT THE LOADING DOCK AREA	CBI-2	\$1,000	\$1,500	MAINT
ADD A TYPICAL ENGINEERED BUILDING ACCESSIBLE DOOR	CBI-2	\$2,500	\$3,000	MAINT
ADD A NEW EXIT DOOR FROM THE REAR OF THE BUILDING	CBI-2	\$3,800	\$4,500	MAINT
PROVIDE A NON-SLIP EPOXY SURFACE IN THE SHOP BAY AREA	CBI-2	\$10,000	\$12,500	MAINT
PROVIDE A SHIP'S LADDER TO THE MEZZANINE	CBI-2	\$2,500	\$3,000	MAINT
PROVIDE AN ISOLATED CHEMICAL STORAGE AREA OFF THE SHOP BAY AREA	CBI-2	\$5,000	\$6,500	MAINT
NEW SENSOR FAUCETS	CBI-2	\$2,750	\$3,750	MAINT
NEW WATER CLOSETS AND SENSOR FLUSH VALVES	CBI-2	\$5,500	\$6,500	MAINT
REPAIR LOADING DOCK WALLS	CBI-2	\$18,000	\$20,000	MAINT
REPAIR SAGGING SOFFITS	CBI-2	\$3,000	\$4,000	NEW HOPE
300 WING--REPLACE RUSTED MECHANICAL DOOR	CBI-2	\$1,500	\$2,500	NEW HOPE
REPAIR DAMAGED CERAMIC TILE FLOORING	CBI-2	\$5,000	\$7,500	NEW HOPE
NEW LAVATORY SENSOR FAUCETS	CBI-2	\$13,750	\$18,750	NEW HOPE
NEW WATER CLOSETS WITH SENSOR FV	CBI-2	\$55,000	\$65,000	NEW HOPE
NEW URINALS WITH SENSOR FLUSH VALVE	CBI-2	\$15,400	\$18,200	NEW HOPE
REPLACE SEALANT BETWEEN BRICK VENEER AND REINFORCED CONCRETE	CBI-2	\$35,000	\$44,000	OHS
CLEAN AND PATCH THE AREAS OF REINFORCED REBAR ON ALL OF THE REINFORCED CONCRETE FRAMEWORK	CBI-2	\$30,000	\$40,000	OHS
INJECT EPOXY INTO THE AREAS OF REINFORCED CONCRETE WITH CRACKS OR SHEER CONDITIONS AT COLUMN/BEAM INTERSECTIONS	CBI-2	\$15,000	\$20,000	OHS
INSTALL STREE RELIEVING CONTROL JOINS IN ALL BRICK VENERR COUMN CLADDING ON 400 WING AND SMALL GYM	CBI-2	\$16,000	\$20,000	OHS
REPLACE REAR SOFFIT AT THE LOBBY OF THE LARGE GYM	CBI-2	\$2,500	\$4,000	OHS
REPAIR THE PEELING PAINT HIGH ON THE SIDE OF THE MAIN ENTRANCE BUILDING	CBI-2	\$3,000	\$4,500	OHS
CLEAN AND PAINT EXPOSED CONDUIT OVER MAIN ENTRANCE	CBI-2	\$1,500	\$2,500	OHS

UNFUNDED

Scope of Work	PRIORITY 1-3	ESTIMATED PROJECT COST		Location
		LOW	HIGH	
REPAIR SAGGING LINTELS AT THE EXTERIOR DOORS ON BASEMENT LEVEL	CBI-2	\$9,000	\$11,000	OHS
REPAIR STONE VENEER ON THE WALLS OF THE PLAZA AREA BETWEEN 100 AND 200 WINGS	CBI-2	\$6,000	\$8,000	OHS
REPLACE THE EAVE EDGE METAL AT THE LARGE GYMNASIUM	CBI-2	\$10,000	\$12,500	OHS
REPAIR WATER DAMAGED WALLS	CBI-2	\$7,500	\$9,000	OHS
REPAIR AND REFINISH BASEMENT RETAINING WALL IN THE 100 WING	CBI-2	\$2,500	\$4,000	OHS
REPAIR CRACKED TERRAZO	CBI-2	\$15,000	\$18,000	OHS
REFURBISH GYM WOOD FLOORS	CBI-2	\$95,000	\$105,000	OHS
RENOVATE ATHLETIC OFFICES	CBI-2	\$20,000	\$23,000	OHS
REPAINT MAIN GYM	CBI-2	\$10,000	\$12,000	OHS
NEW GAS FIRED WATER HEATER	CBI-2	\$25,000	\$30,000	OHS
NEW STAIRS AT COURTYARD ACCESS LOWER SIDE	CBI-2	\$10,000	\$12,500	OHS
RENOVATE PATIO	CBI-2	\$100,000	\$115,000	OHS
ADD FIBERGLASS SHOWER STALL	CBI-2	\$3,000	\$4,500	PARTNERSHIP
NEW LAVATORIES WITH SENSOR FAUCET	CBI-2	\$42,000	\$50,000	MAINT
NEW SENSOR FAUCETS	CBI-2	\$21,450	\$29,250	MAINT
NEW WATER CLOSETS AND SENSOR FLUSH VALVES	CBI-2	\$97,900	\$115,700	MAINT
NEW URINALS AND SENSOR FLUSH VALVES	CBI-2	\$31,900	\$37,700	MAINT
NEW WATER COOLERS	CBI-2	\$42,000	\$46,200	MAINT
GREASE INTERCEPTOR/GREASE WASTE PIPING	CBI-2	\$50,000	\$75,000	MAINT
SENSOR FAUCETS	CBI-2	\$3,300	\$4,500	PARTNERSHIP
SENSOR FLUSH VALVE	CBI-2	\$6,000	\$8,000	PARTNERSHIP
REFUBISH BIORETENTION CELL	CBI-2	\$15,000	\$18,000	PARTNERSHIP
REPAIR EFIS BLEEDING AND CONTROL JOINTS	CBI-2	\$2,000	\$3,000	PATHWAYS
REPAIR BLOCKED RAIN LEADERS	CBI-2	\$5,000	\$6,500	PATHWAYS
REPAIR CAFETERIA ROOF AND DAMAGED CEILINGS	CBI-2	\$30,000	\$40,000	PATHWAYS
REPAIR MULTI PURPOSE ROOM ROOF LINK	CBI-2	\$20,000	\$27,500	PATHWAYS
REPAIR CRACKED CMU	CBI-2	\$1,500	\$2,500	PATHWAYS
REPAIR GWB CONTROL JOINTS	CBI-2	\$35,000	\$45,000	PATHWAYS
REPAIR THE PEELING PAINT	CBI-2	\$7,500	\$10,000	PATHWAYS
REPAIR FLOOR CONTROL JOINT IN CAFETERIA	CBI-2	\$5,000	\$7,500	PATHWAYS
ENCLOSE DUMPSTERS	CBI-2	\$1,000	\$1,500	PATHWAYS
PRESSURE WASH THE ENTIRE BUILDING	CBI-2	\$2,500	\$3,000	TRANSPORTATION
REPLACE DAMAGED OR MISSING METAL PANELS AND TRIM	CBI-2	\$2,200	\$2,500	TRANSPORTATION

Scope of Work	PRIORITY 1-3	ESTIMATED PROJECT COST		Location
		LOW	HIGH	
REPAINT METAL WALL PANELS	CBI-2	\$5,000	\$6,500	TRANSPORTATION
REVERSE SWING ON THE DOORS INTO THE MEZZANINE AREAS	CBI-2	\$1,500	\$2,000	TRANSPORTATION
NEW VEHICLE EXHAUST SYSTEM	CBI-2	\$6,400	\$7,400	TRANSPORTATION
NEW PAINT BOOTH	CBI-2	\$40,000	\$60,000	TRANSPORTATION
NEW SENSOR FAUCET	CBI-2	\$2,200	\$3,000	TRANSPORTATION
NEW SENSOR FLUSH VALVE	CBI-2	\$3,000	\$4,000	TRANSPORTATION
NEW IN GROUND GREASE/OIL INTERCEPTOR SYSTEM	CBI-2	\$30,000	\$40,000	TRANSPORTATION
NEW AIR COMPRESSOR	CBI-2	\$4,800	\$5,000	TRANSPORTATION
NEW SPILL CONTAINMENT	CBI-2	\$35,000	\$40,000	TRANSPORTATION
NEW SERVING LINE COUNTERS	FS-2	\$28,000	\$35,000	CRHS
ADD HOT FOOD CABINET	FS-2	\$4,000	\$5,000	CWS
REPLACE ICEMAKER	FS-2	\$7,000	\$8,500	CWS
ADD DRYING RACKS	FS-2	\$1,000	\$1,500	CWS
REPLACE COOKING EQUIPMENT	FS-2	\$14,000	\$18,000	EFLAND
REPLACE SERVING EQUIPMENT CASTERS AND CASTER TROUGH	FS-2	\$3,800	\$4,800	EFLAND
ADD PASS THROUGH MOBILE HOT CABINET	FS-2	\$7,800	\$9,500	EFLAND
REPLACE CASTERS ON DRY STORAGE SHELVING	FS-2	\$1,200	\$1,600	GRADY BROWN
ADD 1-COMPARTMENT COMBI-OVEN	FS-2	\$18,000	\$22,500	GRADY BROWN
ADD TWO MOBILE VAN PACKS	FS-2	\$1,600	\$2,000	GRADY BROWN
REPAIR SERVING LINE COMPUTER EQUIPMEMNT	FS-2	\$2,800	\$3,500	GRADY BROWN
REPLACE SERVING EQUIPMENT CASTERS AND CASTER TROUGH	FS-2	\$3,600	\$5,000	NEW HOPE
REPLACE OUTDATED COOKING EQUIPMENT	FS-2	\$60,000	\$75,000	OHS
ADD TWO HOT FOOD CABINETS	FS-2	\$8,000	\$10,000	OHS
REPLACE FOOD SLICER	FS-2	\$1,000	\$2,000	OHS
ADD DRYING RACKS	FS-2	\$1,000	\$2,000	OHS
REPLACE MERCHANDISING REFRIGERATOR	FS-2	\$15,000	\$20,000	OHS
REPLACE HOT WELLS IN SERVING EQUIPMENT	FS-2	\$9,000	\$11,000	OHS
REPLACE COLD WELLS IN SERVING EQUIPMENT	FS-2	\$4,000	\$6,000	OHS
ADD DRYING RACKS	FS-2	\$1,000	\$1,500	PATHWAYS
NEW GAS FIRED WATER HEATER	CBI-3	\$50,000.00	\$60,000.00	CRHS
NEW ELECTRIC WATER HEATER	CBI-3	\$9,050.00	\$10,000.00	CRHS
NEW SENSOR FAUCETS FOR LAVATORIES	CBI-3	\$31,350.00	\$42,750.00	CRHS
NEW SENSOR FLUSH VALVES	CBI-3	\$58,800.00	\$78,400.00	CRHS
NEW SENSOR FAUCETS FOR LAVATORIES	CBI-3	\$26,400.00	\$36,000.00	GHMS
NEW SENSOR FLUSH VALVES	CBI-3	\$48,600.00	\$64,800.00	GHMS
NEW MOP SINK (KITCHEN)	CBI-3	\$3,000.00	\$4,000.00	OHS
REPLACE WATER HEATERS	CBI-3	\$12,000.00	\$18,000.00	PATHWAYS

UNFUNDED

Scope of Work	PRIORITY 1-3	ESTIMATED PROJECT COST		Location
		LOW	HIGH	
NEW LAVATORIES WITH SENSOR FAUCETS	CBI-3	\$6,300.00	\$52,500.00	PATHWAYS
NEW WATER CLOSETS WITH SENSOR FLUSH VALVES	CBI-3	\$49,500.00	\$58,500.00	PATHWAYS
NEW URINAL WITH SENSOR FLUSH VALVE	CBI-3	\$12,100.00	\$14,300.00	PATHWAYS
NEW LAVATORY (KITCHEN)	CBI-3	\$2,900.00	\$3,300.00	PATHWAYS
REPLACE CASEWORK IN K-1 CLASSROOMS	CBI-3	\$100,000.00	\$110,000.00	CENTRAL
REPLACE CERAMIC TILE IN ALL RESTROOMS	CBI-3	\$25,000.00	\$30,000.00	CENTRAL
UPGRADE FURNISHINGS	CBI-3	\$47,000.00	\$50,000.00	CENTRAL
RENOVATE ALL RESTROOMS	CBI-3	\$130,000.00	\$140,000.00	CENTRAL
UPGRADE FURNISHINGS	CBI-3	\$47,000.00	\$50,000.00	CP
RENOVATE STREETScape	CBI-3	\$185,000.00	\$200,000.00	CP
UPGRADE FURNISHINGS	CBI-3	\$80,000.00	\$85,000.00	CWS
REPAIR COVE BASE AND FORBO FLOORING	CBI-3	\$600.00	\$1,000.00	EFLAND
CASEWORK REPAIRS	CBI-3	\$3,500.00	\$5,000.00	EFLAND
UPGRADE FURNISHINGS	CBI-3	\$47,000.00	\$50,000.00	EFLAND
RENOVATE ALL RESTROOMS	CBI-3	\$130,000.00	\$140,000.00	EFLAND
UPGRADE FURNISHINGS	CBI-3	\$47,000.00	\$50,000.00	GRADY BROWN
UPGRADE FURNISHINGS	CBI-3	\$130,000.00	\$140,000.00	GRADY BROWN
UPGRADE FURNISHINGS	CBI-3	\$47,000.00	\$50,000.00	HES
RENOVATE GYM RESTROOMS	CBI-3	\$95,000.00	\$110,000.00	HES
ADD KICK PLATES TO COLD STORAGE DOORS	CBI-3	\$1,800.00	\$2,500.00	NEW HOPE
ADD UTILITY CHASE BEHIND COOKING EQUIPMENT	CBI-3	\$7,500.00	\$9,000.00	OHS
REPLACE LOCKERS IN GYM LOCKER ROOMS	CBI-3	\$10,000.00	\$12,000.00	OHS
UPGRADE FURNISHINGS	CBI-3	\$135,000.00	\$150,000.00	OHS
PROVIDE HARD PIPING FOR SERVING EQUIPMENT	CBI-3	\$500.00	\$750.00	PATHWAYS
RENOVATE SHOP AREAS	CBI-3	\$225,000.00	\$250,000.00	TRANSPORTATION
SERVING LINE EQUIPMENT MODIFICATIONS	FS-3	\$4,800.00	\$5,600.00	ALS
UPGRADE/ADD STEAMER & BRASING PAN	FS-3	\$30,000.00	\$40,000.00	CP
UPGRADE DISHWASHING AREA	FS-3	\$1,000.00	\$1,500.00	CP
UPGRADE SERVING LINE EQUIPMENT	FS-3	\$3,500.00	\$5,000.00	CP
REPLACE COOKING EQUIPMENT	FS-3	\$45,000.00	\$60,000.00	HES
ADD BEVERAGE COUNTER	FS-3	\$3,500.00	\$5,000.00	HES
REPLACE HOOD AND FIRE SUPPRESSION SYSTEM	FS-3	\$12,000.00	\$16,000.00	OHS
DOORS/HARDWARE/CANOPIES				
ADD ADDITIONAL SIDEWALK AND CANOPY TO BUS PICKUP AREA	DHC-2	\$15,000	\$18,000	ALS
REPLACE CANOPIES CAMPUS-WIDE (UNIT PRICES INCLUDE TOTAL PROJECT COST)	DHC-2	\$1,138,400	\$1,252,000	CWS
REPAIR EXISTING WALKWAY CANOPIES	DHC-2	\$15,500	\$21,000	HES
MISCELLANEOUS CANOPY/GUTTER REPAIR	DHC-2	\$15,200	\$19,500	NEW HOPE

UNFUNDED

Scope of Work	PRIORITY 1-3	ESTIMATED PROJECT COST		Location
		LOW	HIGH	
CLEAN/REPAINT CANOPY STRUCTURE	DHC-2	\$20,000	\$27,500	NEW HOPE
CLEAN AND REPAINT CANOPY STEEL	DHC-2	\$10,000	\$12,500	OHS
ELECTRICAL SYSTEMS				
UPGRADE ELECTRICAL DISTRIBUTION	E-2	\$12,000	\$18,000	MAINT
NEW SWITCH PANEL	E-2	\$37,000	\$47,000	OHS
ENERGY EFFICIENCY/LIGHTING IMPROVEMENTS				
UPGRADE INTERIOR LIGHTING	EL-2	\$476,000	\$612,000	ALS
UPGRADE EXTERIOR LIGHTING TO LED	EL-2	\$16,000	\$32,000	ALS
NEW HIGH BAY LED FIXTURES FOR GYM	EL-2	\$17,700	\$27,000	ALS
UPGRADE INTERIOR LIGHTING	EL-2	\$52,500	\$67,500	CENTRAL
NEW EXTERIOR LED WALK PACKS	EL-2	\$8,000	\$16,000	CENTRAL
NEW LED GYMNASIUM LIGHTING	EL-2	\$53,100	\$81,000	CRHS
UPGRADE INTERIOR LIGHTING	EL-2	\$416,400	\$535,400	CWS
UPGRADE EXTERIOR LIGHTING	EL-2	\$16,000	\$32,000	CWS
UPGRADE INTERIOR LIGHTING	EL-2	\$227,794	\$292,878	EFLAND
NEW HIGH BAY LED FIXTURES FOR GYM	EL-2	\$8,850	\$1,300	EFLAND
NEW EXTERIOR LED WALL PACKS	EL-2	\$8,000	\$16,000	EFLAND
UPGRADE INTERIOR LIGHTING	EL-2	\$262,556	\$337,572	GRADY BROWN
NEW HIGH BAY LED FIXTURES IN GYM	EL-2	\$11,800	\$18,000	GRADY BROWN
UPGRADE INTERIOR LIGHTING	EL-2	\$227,800	\$255,100	HES
NEW LED GYMNASIUM LIGHTING	EL-2	\$14,750	\$22,500	HES
CONTINUE TO UPGRADE INTERIOR LIGHTING	EL-2	\$250,400	\$300,500	NEW HOPE
UPGRADE EXTERIOR LIGHTING TO LED	EL-2	\$20,000	\$40,000	NEW HOPE
RELAMP TO T-8 LIGHTING	EL-2	\$21,000	\$27,000	ADMIN ANNEX
NEW EXTERIOR LED FIXTURES	EL-2	\$2,400	\$4,800	ADMIN ANNEX
RELAMP TO T-8 LIGHTING	EL-2	\$21,700	\$27,950	BOE
NEW HIGH BAY LED FIXTURES FOR GYM	EL-2	\$11,800	\$18,000	CENTRAL
RELAMP TO T-8 LIGHTING	EL-2	\$1,600	\$2,000	COM RELATIONS
NEW EXTERIOR LED FIXTURES	EL-2	\$2,000	\$4,000	COM RELATIONS
RE-LAMP TO T-8 LAMPS	EL-2	\$227,500	\$292,500	CP
NEW LUMINOUS CEILING LIGHTING	EL-2	\$9,000	\$12,000	CP
GYMNASTIUM LED LIGHTING	EL-2	\$13,275	\$20,250	CP
NEW EXTERIOR WALL PACKS	EL-2	\$8,000	\$16,000	CP
UPGRADE EXTERIOR POLE LIGHTING (LOW NUMBER IS UTILITY COMPANY PROVIDED)	EL-2	\$0	\$16,500	CP
RELAMP TO T-8 LIGHTING	EL-2	\$227,800	\$292,900	EFLAND
NEW LED FIXTURES FOR GYM	EL-2	\$8,850	\$13,500	EFLAND
NEW EXTERIOR LED WALL PACKS	EL-2	\$8,000	\$16,000	EFLAND
REPLACE APPROXIMATELY 30 DD TYPE WALL SCONCES	EL-2	\$7,500	\$8,500	GHMS
RELAMP TO T-8 LIGHTING	EL-2	\$52,500	\$67,500	MAINT
NEW LED EXTERIOR LIGHTING	EL-2	\$6,000	\$12,000	MAINT

UNFUNDED

Scope of Work	PRIORITY 1-3	ESTIMATED PROJECT COST		Location
		LOW	HIGH	
RELAMP TO T-8 LIGHTING	EL-2	\$747,300	\$960,800	OHS
NEW LED GYMNASIUM LIGHTING	EL-2	\$44,250	\$67,500	OHS
NEW LED LIGHTING FOR AUDITORIUM	EL-2	\$29,500	\$45,000	OHS
NEW LED EXTERIOR LIGHTING	EL-2	\$30,000	\$40,000	OHS
RELAMP TO T-8 LIGHTING	EL-2	\$41,000	\$52,700	TRANSPORTATION
NEW POLE LIGHTS	EL-2	\$27,750	\$32,500	TRANSPORTATION
NEW BAY LIGHTING	EL-2	\$5,600	\$6,000	TRANSPORTATION
EMERGENCY GENERATOR AND LIGHTING	EL-3	\$204,000.00	\$340,000.00	ALS
EMERGENCY GENERATOR AND LIGHTING	EL-3	\$92,100.00	\$153,500.00	CENTRAL
EMERGENCY GENERATOR AND LIGHTING	EL-3	\$106,250.00	\$177,100.00	CP
LED LIGHTING FOR AUDITORIUM	EL-3	\$222,125.00	\$33,750.00	CRHS
EXTERIOR LED WALL PACKS	EL-3	\$23,200.00	\$46,400.00	CRHS
LED GYM LIGHTS	EL-3	\$17,700.00	\$27,000.00	CWS
EMERGENCY GENERATOR AND LIGHTING	EL-3	\$178,500.00	\$297,500.00	CWS
EMERGENCY GENERATOR AND LIGHTING	EL-3	\$97,700.00	\$162,700.00	EFLAND
GENERATOR	EL-3	\$40,000.00	\$50,000.00	GHMS
LED GYM LIGHTS	EL-3	\$44,250.00	\$67,500.00	GHMS
LED LIGHTING FOR AUDITORIUM	EL-3	\$17,700.00	\$27,000.00	GHMS
LED GYM LIGHTS	EL-3	\$17,700.00	\$27,000.00	NEW HOPE
EMERGENCY GENERATOR AND LIGHTING	EL-3	\$320,300.00	\$533,800.00	OHS
LED EXTERIOR LIGHTING	EL-3	\$3,200.00	\$6,400.00	PARTNERSHIP
LED GYM LIGHTS	EL-3	\$8,900.00	\$13,500.00	PATHWAYS
EMERGENCY GENERATOR AND LIGHTING	EL-3	\$128,000.00	\$213,200.00	PATHWAYS
FIRE/SAFETY/SECURITY SYSTEMS				
NEW FIRE SPRINKLER IN WAREHOUSE	FSS-2	\$40,000	\$50,000	MAINT
INDOOR AIR QUALITY				
MECHANICAL SYSTEMS				
NEW HEAT PUMP	MECH-3	\$20,000.00	\$25,000.00	ADMIN ANNEX
ENERGY MANAGEMENT SYSTEM	MECH-2	\$340,000	\$476,000	ALS
NEW BOILER	MECH-2	\$160,000	\$200,000	ALS
NEW BASE MOUNTED PUMPS	MECH-2	\$144,000	\$168,000	ALS
NEW AIR HANDLING/VENTILATION SYSTEM	MECH-2	\$2,720,000	\$3,264,000	ALS
NEW CHILLER	MECH-3	\$400,000.00	\$500,000.00	ALS
ENERGY MANAGEMENT SYSTEM	MECH-2	\$21,750	\$27,950	BOE
NEW DEDICATED OUTSIDE AIR UNIT	MECH-2	\$8,500	\$10,500	BOE
NEW ZONE DAMPER SYSTEM	MECH-2	\$9,350	\$15,500	BOE
NEW SPLIT SYSTEM HEAT PUMP	MECH-3	\$16,000.00	\$20,000.00	BOE
ENERGY MANAGEMENT SYSTEM	MECH-2	\$214,800	\$276,200	CENTRAL
NEW BASE MOUNTED PUMPS	MECH-3	\$96,000.00	\$112,000.00	CENTRAL
REPLACE ALL AIR HANDLING EQUIPMENT	MECH-3	\$600,000.00	\$675,000.00	CENTRAL
ENERGY MANAGEMENT SYSTEM	MECH-2	\$7,000	\$9,000	COM RELATIONS
NEW SPLIT SYSTEM HEAT PUMP	MECH-2	\$4,000	\$5,000	COM RELATIONS
NEW DUCTLESS MINI SPLIT SYSTEM	MECH-2	\$1,500	\$2,000	COM RELATIONS
ENERGY MANAGEMENT SYSTEM	MECH-2	\$247,900	\$318,700	CP

Scope of Work	PRIORITY 1-3	ESTIMATED PROJECT COST		Location
		LOW	HIGH	
PROVIDE FRESH AIR SYSTEM FOR CAFETERIA AND KITCHEN	MECH-2	\$25,000	\$35,000	CP
NEW BOILER	MECH-2	\$160,000	\$200,000	CP
NEW PUMPS	MECH-2	\$144,000	\$168,000	CP
NEW CLASSROOM COIL FAN UNITS	MECH-2	\$140,000	\$160,000	CP
NEW DOAS UNIT	MECH-2	\$180,000	\$300,000	CP
NEW AIR HANDLERS FOR MEDIA AND FOUR CLASSROOM ADDITION	MECH-2	\$150,000	\$168,000	CP
ZONE DAMPER SYSTEM FOR MEDIA AND FOUR CLASSROOM ADDITION	MECH-2	\$30,500	\$50,800	CP
TEST AND BALANCE	MECH-2	\$88,000	\$110,000	CP
REPLACE CONVECTION HEATERS	MECH-2	\$3,600	\$4,800	CP
REVIEW AND ADJUST ALL OUTSIDE AIR INTAKE SYSTEMS	MECH-2	\$35,000	\$45,000	CP
NEW CHILLER	MECH-3	\$200,000.00	\$250,000.00	CP
CO2 SENSOR FOR MEDIA AND GYM	MECH-3	\$3,600.00	\$4,400.00	CP
NEW DUCTLESS MINI SPLIT SYSTEM	MECH-3	\$7,000.00	\$8,000.00	CP
NEW CHILLER	MECH-2	\$400,000	\$500,000	CRHS
TEST AND BALANCE	MECH-2	\$145,600	\$182,000	CRHS
RECOMMISSION CONTROLS/ DEHUMIDIFICATION SEQUENCE	MECH-2	\$50,000	\$100,000	CRHS
UPGRADE EMERGENCY MANAGEMENT SYSTEM	MECH-3	\$413,800.00	\$620,700.00	CRHS
NEW BOILER	MECH-3	\$160,000.00	\$200,000.00	CRHS
NEW BASE MOUNTED PUMPS	MECH-3	\$144,000.00	\$168,000.00	CRHS
NEW FAN COIL UNITS	MECH-3	\$266,000.00	\$304,000.00	CRHS
NEW AIR HANDLING EQUIPMENT	MECH-3	\$200,000.00	\$224,000.00	CRHS
NEW DEDICATED OUTSIDE AIR UNITS	MECH-3	\$420,000.00	\$700,000.00	CRHS
NEW BOILER	MECH-2	\$160,000	\$200,000	CWS
NEW CHILLER	MECH-2	\$260,000	\$300,000	CWS
NEW AIR HANDLERS (AUDITORIUM)	MECH-3	\$100,000.00	\$112,000.00	CWS
REPLACE ALL AIR HANDLING EQUIPMENT	MECH-3	\$600,000.00	\$650,000.00	CWS
ENERGY MANAGEMENT SYSTEM	MECH-2	\$227,800	\$292,900	EFLAND
NEW BOILER	MECH-3	\$80,000.00	\$100,000.00	EFLAND
NEW COOLING TOWER	MECH-3	\$32,000.00	\$40,000.00	EFLAND
TOTAL HVAC REPLACEMENT	MECH-3	\$1,562,100.00	\$1,822,400.00	EFLAND
NEW BOILER	MECH-3	\$160,000.00	\$200,000.00	GHMS
NEW CHILLER	MECH-3	\$400,000.00	\$500,000.00	GHMS
NEW FAN COIL UNITS	MECH-3	\$203,000.00	\$232,000.00	GHMS
NEW AIR HANDLING EQUIPMENT	MECH-3	\$125,000.00	\$140,000.00	GHMS
NEW DOAS UNITS	MECH-3	\$360,000.00	\$600,000.00	GHMS
ENERGY MANAGEMENT SYSTEM	MECH-2	\$262,600	\$337,600	GRADY BROWN
NEW BOILER	MECH-2	\$80,000	\$100,000	GRADY BROWN
NEW COOLING TOWER	MECH-2	\$32,000	\$40,000	GRADY BROWN
NEW WSHPs	MECH-2	\$143,500	\$164,000	GRADY BROWN

Scope of Work	PRIORITY 1-3	ESTIMATED PROJECT COST		Location
		LOW	HIGH	
NEW DEDICATED OUTSIDE AIR UNIT	MECH-2	\$240,000	\$400,000	GRADY BROWN
KITCHEN HOOD SUPPLY AIR HEAT	MECH-3	\$16,000.00	\$20,000.00	GRADY BROWN
ENERGY MANAGEMENT SYSTEM	MECH-2	\$255,000	\$328,000	HES
NEW 4-PIPE SYSTEMS FOR GYM/CAFETERIA	MECH-2	\$217,800	\$254,100	HES
NEW CHILLED WATER DISTRIBUTION PIPING FOR GYM AND CAFETERIA	MECH-2	\$8,000	\$12,000	HES
NEW CHILLERS	MECH-2	\$200,000	\$250,000	HES
NEW DEDICATED OUTSIDE AIR UNITS	MECH-2	\$360,000	\$600,000	HES
NEW FAN COIL UNITS	MECH-2	\$210,000	\$240,000	HES
REPLACE CAFETERIA BOILER WITH NEW HW BOILER WITH INCREASED CAPACITY FOR GYM/CAFETERIA. ADD HW DISTRIBUTION PIPING	MECH-2	\$150,000	\$250,000	HES
ENERGY MANAGEMENT SYSTEM	MECH-2	\$52,500	\$67,500	MAINT
NEW SPLIT SYSTEM HEAT PUMP	MECH-2	\$8,000	\$10,000	MAINT
NEW GAS FIRED UNIT HEATERS	MECH-2	\$5,300	\$8,300	MAINT
NEW WI	MECH-2	\$1,000	\$1,400	MAINT
NEW GAS FURNACES WITH DUCT/AC COIL	MECH-2	\$10,000	\$12,000	MAINT
NEW DOAS UNITS	MECH-2	\$30,000	\$40,000	MAINT
ENERGY MANAGEMENT SYSTEM	MECH-2	\$350,600	\$450,800	NEW HOPE
NEW BOILER	MECH-2	\$160,000	\$200,000	NEW HOPE
NEW FAN COIL UNITS	MECH-2	\$220,500	\$252,000	NEW HOPE
NEW DEDICATED OUTSIDE AIR UNIT	MECH-2	\$360,000	\$600,000	NEW HOPE
NEW CHILLERS	MECH-3	\$400,000.00	\$500,000.00	NEW HOPE
ENERGY MANAGEMENT SYSTEM	MECH-2	\$747,300	\$960,800	OHS
NEW HOT WATER BOILER	MECH-2	\$80,000	\$100,000	OHS
CONVERT/REPIPE EXISTING BOILER TO HOT WATER	MECH-2	\$40,000	\$50,000	OHS
NEW CHILLER	MECH-2	\$800,000	\$1,000,000	OHS
NEW BASE MOUNTED PUMPS	MECH-2	\$192,000	\$224,000	OHS
NEW AIR HANDLING/VENTILATION SYSTEM	MECH-2	\$4,270,200	\$5,124,250	OHS
TEST AND BALANCE	MECH-2	\$213,500	\$320,300	OHS
NEW DISHWASHER EXHAUST FAN AND DUCTWORK	MECH-2	\$3,000	\$3,500	OHS
REPLACE HVAC IN CONCESSION STANDS	MECH-2	\$2,500	\$3,000	OHS
REPLACE HVAC IN KITCHEN	MECH-2	\$80,000	\$88,000	OHS
NEW KITCHEN EXHAUST SYSTEM WITH SUPPLY/FAN/DUCTWORK	MECH-3	\$16,000.00	\$20,000.00	OHS
TEST AND BALANCE	MECH-2	\$6,400	\$8,000	PARTNERSHIP
DEHUMIDIFIERS	MECH-2	\$5,000	\$6,000	PARTNERSHIP
NEW HEAT PUMPS	MECH-3	\$14,000.00	\$16,000.00	PARTNERSHIP
NEW SPLIT SYSTEM HEAT PUMPS	MECH-2	\$14,000	\$16,000	PATHWAYS
UPGRADE EMERGENCY MANAGEMENT SYSTEM	MECH-3	\$213,250.00	\$298,500.00	PATHWAYS
NEW BOILER	MECH-3	\$160,000.00	\$200,000.00	PATHWAYS

UNFUNDED

Scope of Work	PRIORITY 1-3	ESTIMATED PROJECT COST		Location
		LOW	HIGH	
NEW CHILLER	MECH-3	\$400,000.00	\$500,000.00	PATHWAYS
NEW FAN COIL UNITS	MECH-3	\$157,500.00	\$180,000.00	PATHWAYS
NEW ENERGY RECOVERY UNITS	MECH-3	\$300,000.00	\$500,000.00	PATHWAYS
ENERGY MANAGEMENT SYSTEM	MECH-2	\$41,000	\$52,700	TRANSPORTATION
NEW FURNACES WITH DUCT MOUNTED AC COIL	MECH-2	\$6,000	\$8,000	TRANSPORTATION
NEW BUILDING CONSTRUCTION				
CENTRAL OFFICE ADDITION (PRICE INCLUDES TOTAL PROJECT COSTS)	NBC-3	\$3,750,000.00	\$4,688,000.00	BOE
MEDIA CENTER EXPANSION (PRICE INCLUDES TOTAL PROJECT COSTS)	NBC-3	\$500,000.00	\$625,000.00	CENTRAL
OFFICE EXPANSION (PRICE INCLUDES TOTAL PROJECT COSTS)	NBC-3	\$360,000.00	\$414,000.00	CENTRAL
CLASSROOM EXPANSION (PRICE INCLUDES TOTAL PROJECT COSTS)	NBC-3	\$2,182,500.00	\$2,728,125.00	CENTRAL
RENOVATE EXISTING K-1 WING (PRICE INCLUDES TOTAL PROJECT COSTS)	NBC-3	\$1,762,500.00	\$2,030,400.00	CP
RENOVATE EXISTING OFFICE SUITE (PRICE INCLUDES TOTAL PROJECT COSTS)	NBC-3	\$230,000.00	\$265,000.00	CP
RENOVATE/EXPAND EXISTING 2-4 WING (PRICE INCLUDES TOTAL PROJECT COSTS)	NBC-3	\$3,300,000.00	\$3,784,000.00	CP
DECONSTRUCT/RECONSTRUCT 4-5 WING (PRICE INCLUDES TOTAL PROJECT COSTS)	NBC-3	\$4,400,000.00	\$5,500,000.00	CP
NEW CONNECTOR (PRICE INCLUDES TOTAL PROJECT COSTS)	NBC-3	\$387,500.00	\$484,375.00	CP
FIELD HOUSE (PRICE INCLUDES TOTAL PROJECT COSTS)	NBC-3	\$2,200,000.00	\$2,400,000.00	CRHS
RENOVATE MAIN ENTRANCE (PRICE INCLUDES TOTAL PROJECT COSTS)	NBC-3	\$625,000.00	\$700,000.00	CWS
PRE-K ADDITION (PRICE INCLUDES TOTAL PROJECT COSTS)	NBC-3	\$600,000.00	\$690,000.00	EFLAND
CLASSROOM EXPANSION (PRICE INCLUDES TOTAL PROJECT COSTS)	NBC-3	\$1,640,625.00	\$1,968,750.00	EFLAND
OFFICE RENOVATION (PRICE INCLUDES TOTAL PROJECT COSTS)	NBC-3	\$375,000.00	\$562,500.00	EFLAND
MAIN ENTRANCE ADDITION (PRICE INCLUDES TOTAL PROJECT COSTS)	NBC-3	\$780,000.00	\$897,000.00	GRADY BROWN
MEDIA CENTER/TEACHER SUPPORT RENOVATION (PRICE INCLUDES TOTAL PROJECT COSTS)	NBC-3	\$1,625,000.00	\$1,950,000.00	GRADY BROWN
REPLACE BUILDING 100 (PRICE INCLUDES TOTAL PROJECT COSTS)	NBC-3	\$11,537,500.00	\$14,422,000.00	HES
BUILDING CONNECTORS (PRICE INCLUDES TOTAL PROJECT COSTS)	NBC-3	\$1,175,000.00	\$1,468,750.00	HES
REPLACE MAINTENANCE COMPLEX (TOTAL PROJECT COSTS)	NBC-3	\$3,750,000.00	\$4,688,000.00	MAINT

Scope of Work	PRIORITY 1-3	ESTIMATED PROJECT COST		Location
		LOW	HIGH	
ADD MAINTENANCE STORAGE (TOTAL PROJECT COSTS)	NBC-3	\$1,812,500.00	\$2,265,700.00	MAINT
REPLACE WORKFORCE DEVELOPMENT BUILDING (PRICE INCLUDES TOTAL PROJECT COSTS)	NBC-3	\$2,900,000.00	\$3,625,000.00	OHS
RENOVATE AND EXPAND ATHLETIC FACILITIES (PRICE INCLUDES TOTAL PROJECT COSTS)	NBC-3	\$3,750,000.00	\$4,688,000.00	OHS
EXPAND EXISTING FIELD HOUSE (PRICE INCLUDES TOTAL PROJECT COSTS)	NBC-3	\$1,000,000.00	\$1,250,000.00	OHS
ADD INDOOR ATHLETIC PRACTICE FACILITY (PRICE INCLUDES TOTAL PROJECT COSTS)	NBC-3	\$7,500,000.00	\$9,375,000.00	OHS
REPLACE BUS GARAGE (TOTAL PROJECT COSTS)	NBC-3	\$5,625,000.00	\$7,032,000.00	TRANSPORTATION
ELEMENTARY #8	NBC-3	\$21,478,200.00	\$21,478,200.00	NEW SCHOOL
PAVING: PARKING LOTS/DRIVEWAYS/WALKWAYS				
RESURFACE PARKING AREA	PAV-2	\$50,000	\$55,000	ADMIN ANNEX
PAVE OVERFLOW PARKING AREA	PAV-2	\$35,000	\$40,000	ADMIN ANNEX
INSTALL DUMPSTER PAD AND ENCLOSURE	PAV-2	\$12,000	\$14,000	ADMIN ANNEX
ADD SIDEWALK CONNECTION TO EAST STOREY LANE	PAV-2	\$5,000	\$6,000	ALS
OVERLAY EXISTING PARKING LOT AREAS	PAV-2	\$20,000	\$25,000	BOE
NEW DUMPSTER ENCLOSURE	PAV-2	\$10,000	\$12,500	BOE
REPAIR CURB AND GUTTER AT ENTRANCE	PAV-2	\$5,000	\$6,500	BOE
OVERLAY EXISTING PARKING LOT AREAS	PAV-2	\$120,000	\$130,000	CENTRAL
REPAIR SIDEWALKS	PAV-2	\$15,000	\$20,000	CENTRAL
REPLACE CURBS	PAV-2	\$1,000	\$1,500	CENTRAL
REPAIR CONCRETE SERVICE AREA	PAV-2	\$12,000	\$16,000	CENTRAL
NEW TRAFFIC RATED INLET	PAV-2	\$1,000	\$1,500	CENTRAL
ASPHALT OVERLAY ON EXISTING LOWER PLAY AREA AND FRONT PARKING LOT AREAS	PAV-3	\$100,000.00	\$110,000.00	CP
ADD NEW PARKING ON EAST SIDE OF PROPERTY	PAV-3	\$30,000.00	\$40,000.00	CP
ADD CONCRETE PAD AND ENCLOSURE FOR DUMPSTERS	PAV-2	\$10,000	\$12,500	CRHS
INSTALL GRASS PAVE FOR ACCESS TO GREENHOUSE	PAV-2	\$10,500	\$13,000	CRHS
REPAVE AND PATCH PAVEMENT INSERVICE ROAD	PAV-2	\$40,000	\$45,000	CWS
REPAIR 300 BUILDING SIDEWALK	PAV-2	\$8,000	\$9,000	CWS
PATCH/RESURFACE ASPHALT PAVING	PAV-2	\$50,000	\$65,000	EFLAND
PATCH/REPAVE SERVICE AREA	PAV-2	\$15,000	\$20,000	EFLAND
ADD SIDEWALK TO CONNECT NORTHEAST CORNER OF SCHOOL TO FRONT	PAV-3	\$7,500.00	\$9,000.00	GHMS

Scope of Work	PRIORITY 1-3	ESTIMATED PROJECT COST		Location
		LOW	HIGH	
ADD CONCRETE PAD FOR CARDBOARD DUMPSTER	PAV-2	\$5,000	\$7,500	GRADY BROWN
REPAVE SERVICE AREA WITH HEAVY DUTY PAVEMENT	PAV-2	\$15,000	\$20,000	GRADY BROWN
REPLACE BROKEN SIDEWALKS AT BUS DROP OFF AREA	PAV-2	\$40,000	\$45,000	GRADY BROWN
PATCH/REPAVE BUS PARKING LOT	PAV-2	\$50,000	\$65,000	GRADY BROWN
REPLACE BROKEN SIDEWALK AT TERRACE AREA	PAV-2	\$2,500	\$4,000	GRADY BROWN
REPAVE/PATCH STAFF PARKING LOT NEAR SCHOOL	PAV-2	\$50,000	\$65,000	HES
RESURFACE PARKING AREA	PAV-2	\$50,000	\$55,000	MAINT
REPAIR CONCRETE PAD AND HANDRAIL	PAV-2	\$15,000	\$17,500	MAINT
INSTALL DUMPSTER PAD	PAV-2	\$5,000	\$6,500	MAINT
REPAVE SERVICE AREA WITH HEAVY DUTY PAVEMENT	PAV-2	\$15,000	\$18,000	NEW HOPE
REPAVE/PATCH BUS PARKING LOT AND VISITOR PARKING LOT	PAV-2	\$100,000	\$120,000	NEW HOPE
REPAVE/REPAIR ALL PARKING LOTS	PAV-2	\$300,000	\$350,000	OHS
REPAVE SERVICE ROAD	PAV-2	\$50,000	\$65,000	OHS
REPLACE BROKEN SIDEWALKS CAMPUS-WIDE	PAV-2	\$60,000	\$66,000	OHS
INSTALL CONCRETE STEPS WITH HANDRAILS FOR ACCESS TO STOREY LANE	PAV-3	\$7,500.00	\$10,000.00	PARTNERSHIP
GRASS PAVE FIRE LANE SYSTEM AROUND REAR OF SCHOOL FOR FIRE LANE AND OVERFLOW PARKING	PAV-2	\$10,000	\$12,500	PATHWAYS
REPAIR UNEVEN SIDEWALKS AND WALKING TRACK	PAV-2	\$30,000	\$40,000	PATHWAYS
RESURFACE PARKING AREA	PAV-2	\$50,000	\$55,000	TRANSPORTATION
PAVE LOWER GRAVEL PARKING LOT	PAV-2	\$60,000	\$65,000	TRANSPORTATION
INSTALL DUMPSTER PAD	PAV-2	\$5,000	\$6,500	TRANSPORTATION
ROOFING				
CONNECT ROOF LEADERS TO DRAIN SYSTEM	ROOF-2	\$7,500	\$10,000	MAINT
INSTALL NEW STORM DRAINAGE SYSTEM	ROOF-2	\$12,000	\$15,000	MAINT
REPLACE ROOFING	ROOF-2	\$100,000	\$110,000	MAINT
PROVIDE BOOT AND UNDERGROUND STORM PIPING FOR DOWNSPOUT ON NORTH SIDE OF BUILDING	ROOF-2	\$2,500	\$3,500	NEW HOPE
REPAIR VARIOUS GUTTER LEAKS	ROOF-2	\$10,000	\$12,500	NEW HOPE
INSTALL AREA DRAINS AND PIPING TO DAYLIGHT ON EACH SIDE OF BUILDING	ROOF-2	\$5,000	\$6,500	PARTNERSHIP
REPAIR WEEP ISSUES	ROOF-2	\$2,000	\$3,000	PATHWAYS
CONNECT ROOF LEADERS TO DRAIN SYSTEM	ROOF-2	\$7,500	\$9,000	TRANSPORTATION

Scope of Work	PRIORITY 1-3	ESTIMATED PROJECT COST		Location
		LOW	HIGH	
REPAIR GUTTERS AND DOWNSPOUTS	ROOF-2	\$1,300	\$1,600	TRANSPORTATION
SCHOOL SAFETY /SECURITY				
IMPLEMENT FACILITY SECURITY RECOMMENDATIONS	SSS-1	\$15,000	\$18,000	ADMIN ANNEX
UPGRADE SECURITY SYSTEM/CATV	SSS-1	\$18,000	\$20,000	ADMIN ANNEX
IMPLEMENT FACILITY SECURITY RECOMMENDATIONS	SSS-1	\$25,000	\$30,000	ALS
UPGRADE SECURITY SYSTEM/CATV	SSS-1	\$68,000	\$78,000	ALS
REPLACE ATHLETIC FIELD FENCING	SSS-2	\$10,000	\$12,000	ALS
IMPLEMENT FACILITY SECURITY RECOMMENDATIONS	SSS-1	\$15,000	\$18,000	BOE
UPGRADE SECURITY SYSTEM/CATV	SSS-1	\$35,000	\$40,000	BOE
IMPLEMENT FACILITY SECURITY RECOMMENDATIONS	SSS-1	\$25,000	\$30,000	CENTRAL
INSTALL ELECTRONIC DOOR LOCKS	SSS-1	\$7,000	\$8,400	CENTRAL
UPGRADE SECURITY SYSTEM/CATV	SSS-1	\$74,000	\$85,000	CENTRAL
UPGRADE INTERCOM SYSTEM (50 STATIONS)	SSS-2	\$63,000	\$80,000	CENTRAL
REPLACE MINI BLINDS	SSS-3	\$25,000.00	\$30,000.00	CENTRAL
IMPLEMENT FACILITY SECURITY RECOMMENDATIONS	SSS-1	\$15,000	\$18,000	COM RELATIONS
IMPLEMENT FACILITY SECURITY RECOMMENDATIONS	SSS-1	\$25,000	\$30,000	CP
UPGRADE ELECTRONIC DOOR LOCK SYSTEM	SSS-1	\$7,000	\$14,000	CP
UPGRADE SECURITY SYSTEM/CATV	SSS-1	\$72,000	\$81,000	CP
REWORK INTERCOM SYSTEM (50 STATION)	SSS-2	\$63,000	\$85,000	CP
IMPLEMENT FACILITY SECURITY RECOMMENDATIONS	SSS-1	\$25,000	\$30,000	CRHS
UPGRADE SECURITY SYSTEM/CATV	SSS-1	\$115,000	\$130,000	CRHS
INSTALL CORRIDOR SECURITY GATES	SSS-3	\$50,000.00	\$55,000.00	CRHS
IMPLEMENT FACILITY SECURITY RECOMMENDATIONS	SSS-1	\$25,000	\$30	CWS
UPGRADE SECURITY SYSTEM/CATV	SSS-1	\$82,000	\$92,000	CWS
INSTALL ELECTRONIC DOOR LOCKS	SSS-1	\$7,000	\$8,400	EFLAND
UPGRADE SECURITY SYSTEM/CATV	SSS-1	\$70,000	\$78,000	EFLAND
IMPLEMENT SECURITY RECOMMENDATIONS	SSS-2	\$25,000	\$30,000	EFLAND
UPGRADE INTERCOM SYSTEM (50 STATIONS)	SSS-2	\$63,000	\$85,000	EFLAND
IMPLEMENT FACILITY SECURITY RECOMMENDATIONS	SSS-1	\$25,000	\$30,000	GHMS
UPGRADE SECURITY SYSTEM/CATV	SSS-1	\$107,000	\$117,000	GHMS
INSTALL ELECTRONIC DOOR LOCKS	SSS-1	\$7,000	\$8,400	GRADY BROWN
UPGRADE SECURITY SYSTEM/CATV	SSS-1	\$70,000	\$78,000	GRADY BROWN
IMPLEMENT SECURITY RECOMMENDATIONS	SSS-2	\$25,000	\$30,000	GRADY BROWN

Scope of Work	PRIORITY 1-3	ESTIMATED PROJECT COST		Location
		LOW	HIGH	
UPGRADE INTERCOM SYSTEM (50 STATIONS)	SSS-2	\$63,000	\$85,000	GRADY BROWN
PROVIDE ISOLATING DOORS AS REQUESTED BY PRINCIPAL	SSS-3	\$25,000.00	\$35,000.00	GRADY BROWN
INSTALL ELECTRONIC DOOR LOCKS	SSS-1	\$7,000	\$8,400	HES
UPGRADE SECURITY SYSTEM/CATV	SSS-1	\$77,000	\$85,000	HES
IMPLEMENT SECURITY RECOMMENDATIONS	SSS-2	\$25,000	\$30,000	HES
UPGRADE PHONE/INTERCOM SYSTEM (50 STATIONS)	SSS-2	\$63,000	\$85,000	HES
MINI BLINDS	SSS-1		\$35,000	HES
IMPLEMENT FACILITY SECURITY RECOMMENDATIONS	SSS-1	\$15,000	\$18,000	MAINT
UPGRADE SECURITY SYSTEM/CATV	SSS-1	\$18,000	\$20,000	MAINT
REPAIR GATE AND PERIMETER FENCE	SSS-2	\$5,000	\$6,500	MAINT
UPGRADE SECURITY SYSTEM/CATV	SSS-1	\$85,000	\$95,000	NEW HOPE
IMPLEMENT SECURITY RECOMMENDATIONS	SSS-2	\$25,000	\$30,000	NEW HOPE
UPGRADE INTERCOM/ PA SYSTEM (50 STATIONS)	SSS-2	\$63,000	\$85,000	NEW HOPE
IMPLEMENT FACILITY SECURITY RECOMMENDATIONS	SSS-1	\$25,000	\$30,000	OHS
UPGRADE SECURITY SYSTEM/CATV	SSS-1	\$175,000	\$200,000	OHS
UPGRADE INTERCOM IN MAIN GYM	SSS-2	\$200,000	\$22,500	OHS
UPGRADE INTERCOM/PA SYSTEM (50 STATIONS)	SSS-2	\$126,000	\$170,000	OHS
UPGRADE SECURITY SYSTEM/CATV	SSS-1	\$23,000	\$27,000	PARTNERSHIP
UPGRADE ELECTRONIC DOOR LOCK SYSTEM	SSS-2	\$3,000	\$5,000	PARTNERSHIP
IMPLEMENT FACILITY SECURITY RECOMMENDATIONS	SSS-1	\$25,000	\$30,000	PATHWAYS
UPGRADE SECURITY SYSTEM/CATV	SSS-1	\$75,000	\$85,000	PATHWAYS
ADD PERIMETER FENCE	SSS-2	\$30,000	\$35,000	PATHWAYS
UPGRADE PHONE/INTERCOM SYSTEM (50 STATIONS)	SSS-3	\$63,000.00	\$85,000.00	PATHWAYS
IMPLEMENT FACILITY SECURITY RECOMMENDATIONS	SSS-1	\$15,000	\$1,800	TRANSPORTATION
UPGRADE SECURITY SYSTEM/CATV	SSS-1	\$20,000	\$22,500	TRANSPORTATION
REPAIR GATE AND PERIMETER FENCE	SSS-2	\$5,000	\$6,500	TRANSPORTATION
REPLACE PERIMTER FENCING	SSS-2	\$20,000	\$23,000	TRANSPORTATION
WINDOW REPLACEMENTS			\$2,810,430	
REPLACE CASEMENT WINDOWS	WIN-2	\$15,000	\$18,000	MAINT
REPLACE DETERIORIATED SEALANT AROUND THE WINDOW FRAMES IN 100,200 AND 300 WINGS	WIN-2	\$140,000	\$155,000	OHS
REPLACE DETERIORIATED PRECAST WINDOW SILLS	WIN-2	\$12,000	\$15,000	OHS

UNFUNDED

Scope of Work	PRIORITY 1-3	ESTIMATED PROJECT COST		Location
		LOW	HIGH	
REPLACED COMPROMISED INSULATED WINDOWS	WIN-2	\$11,000	\$14,000	OHS
REPLACE EXISTING WINDOWS WITH INSULATED WINDOWS	WIN-2	\$6,000	\$7,500	TRANSPORTATION
REPLACE WINDOWS IN GYM	WIN-3	\$70,000.00	\$80,000.00	HES
		\$133,006,203	\$161,924,400	

Orange County -- Proposed Timetable for November '16 Bond Referendum

	<u>Event</u>	<u>Date</u>
1.	Determine referendum plan – tentative amounts and purposes, and target election date	As soon as possible
2.	Give informal notice to County Board of Elections	As soon as possible after informal decision to proceed with a November referendum
3.	Meet with LGC staff	As soon as possible after informal decision on referendum plan– prior to Event 5
4.	Obtain school board resolutions	Prior to Event 5 – school boards to act by end of April 2016
5.	Board adopts preliminary resolution explaining purpose for referendum and authorizing publication of notice of intent to file LGC application	BOCC meeting sometime in May or early June
6.	Publish notice of intent to file application	As soon as possible after Event 5
7.	Make legislative committee 45-day filing	As soon as possible after Event 5
8.	File LGC application	Must be at least 10 days after Event 6 and prior to Event 9
9.	Prepare statement of debt and statement of estimated interest	In connection with preparing LGC application
10.	Board introduces bond orders and schedules public hearing	BOCC meeting prior to summer break
11.	Publish notice of public hearing	After Event 10 and at least six days prior to Event 12

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|-----|---|---------------------------------------|
| 12. | Hold public hearing; adopt bond orders; formally set ballot questions and referendum date | First BOCC meeting after summer break |
| 13. | Publish bond order as adopted | As soon as possible after Event 12 |
| 14. | Absentee ballots to be available | By September 19 |
| 15. | Publish notice of referendum (twice) | By 9/30; then by 10/7 |
| 16. | Referendum occurs | 11/8/2016 |